

1 (Transcript of Proceedings, March 9, 2016,
2 commencing at 10:40 a.m.)

3 MR. CUNNINGHAM: We are going to
4 continue with the Agenda this morning.
5 Unfortunately, the Ethics portion of the agenda
6 was equally long and grueling, so we're off to bit
7 of a late start. But the meeting was previously
8 open to the public upstairs for the Ethics
9 portion, so we don't need to formally open the
10 record today.

11 We'll try to make some time up.
12 The first way we will do that is, the first seven
13 applications that are listed on the agenda are
14 being handled through the consent agenda. We had
15 an unusually large volume of authority refundings,
16 but the market is apparently very good for these
17 refundings. So each of these applications, all
18 supporting documents were received from the
19 applicants. All are expected to achieve the
20 requisite three percent savings or they will not
21 be pursued.

22 They are significant savings in
23 many cases, as much as fifteen percent in some of
24 the applications, twelve percent, fifteen percent.
25 So some of these refundings are, obviously, very,

1 very prudent and should be supported by the Board.

2 So we put this on a consent agenda.

3 I will make a motion to approve items one through

4 seven of the Local Finance Board agenda. I would

5 ask for a second from one of my colleagues.

6 MR. BLEE: Second.

7 MR. CUNNINGHAM: Second by Mr. Blee.

8 We'll take a roll call, please.

9 MS. MC NAMARA: Mr. Cunningham?

10 MR. CUNNINGHAM. Yes.

11 MS. MC NAMARA: Mr. Avery?

12 MR. AVERY: Yes.

13 MS. MC NAMARA: Mr. Blee?

14 MR. BLEE: Yes.

15 MS. MC NAMARA: Mr. Light?

16 MR. LIGHT: Yes.

17 MR. CUNNINGHAM: The Board will
18 here from Manalapan Township Fire District Number 1.

19 I'm sorry, we moved them lower on
20 the agenda. How about Manalapan Township Fire
21 District Number 2?

22 MR. YOUSOUF: Ready, Mr. Chairman.

23 My name is Joseph D. Yousouf. I'm the attorney
24 for the Board. Meghan is our bond counsel and I
25 have two commissioners, Commissioner Spevak and

1 Commissioner Flannery.

2 MR. CUNNINGHAM: Good morning. We've
3 got everyone's name. Those that are not counsel
4 will need to be sworn in.

5 (Patrick M. Flannery, Joseph
6 Spevak, being first duly sworn according to law by
7 the Notary.)

8 MR. YOUSOUF: Joseph D. Youssef,
9 Y-o-u-s-s-o-u-f.

10 MS. CLARK: Meghan, M-e-g-h-a-n,
11 Clark, C-l-a-r-k.

12 MR. YOUSOUF: Thank you, Mr.
13 Chairman. We are making an application today for
14 financing approval for a project that has been
15 approved by the voters. It is to acquire a new
16 heavy rescue pumper vehicle. It is a rather
17 hybrid kind of vehicle. We wanted to have as much
18 coverage as we could. It will have a 500 gallon
19 tank. It will have a phone system on it.

20 It's going to be a supplement to
21 the existing fleet. We are not formally retiring
22 any apparatus at this point in time. But when we
23 have to in a couple of years, the older truck will
24 be retired.

25 The benefit of this truck to the

1 District, is that it enhances our ability to deal
2 with something that is very common in our Fire
3 District, because of major highways, Route 33
4 included, where we have motor vehicle accidents
5 which require extrication and rescue.

6 This truck is specifically
7 designed to afford us maximum portability of
8 equipment and maximum firefighting capability in a
9 fast attack kind of mode with a truck.

10 We're happy to report that our
11 analysis indicates that this District can issue
12 the bonds or notes for the purchase of this
13 apparatus without placing any undue financial
14 burden on the taxpayers. We have a very low debt
15 ratio at this point in time. We don't anticipate
16 any negative tax impacts at all. We respectfully
17 request an affirmative finding.

18 MR. CUNNINGHAM: Thank you,
19 counselor. Maybe if I can direct to bond counsel,
20 potentially going through the Monmouth County
21 Improvement Authority?

22 MS. CLARK: Yes. We would issue
23 notes. The intent will be to go through the
24 Improvement Authority in December, which we then
25 would come back here for Local Finance Board

1 approval.

2 MR. CUNNINGHAM: Would that change
3 the cost of issuance as listed on the--

4 MS. CLARK: No.

5 MR. CUNNINGHAM: I'LL make a motion
6 to approve.

7 MR. BLEE: Second roll.

8 MR. CUNNINGHAM: Roll call please, Pat.

9 MS. MC NAMARA: Mr. Cunningham?

10 MR. CUNNINGHAM: Yes.

11 MS. MC NAMARA: Mr. Avery?

12 MR. AVERY: Yes.

13 MS. MC NAMARA: Ms. Rodriguez?

14 MS. RODRIGUEZ: Yes.

15 MS. MC NAMARA: Mr. Blee?

16 MR. BLEE: Yes.

17 MS. MC NAMARA: Mr. Light?

18 MR. LIGHT: Yes.

19 MR. YOUSOUF: Thank you Mr.

20 Chairman, members of the Board.

21 MR. CUNNINGHAM: Borough of

22 Seaside Heights.

23 MS. CLARK: Good morning, again.

24 MR. CUNNINGHAM: Would you kind of
25 introduce your team to the reporter and then those

1 that aren't counsel will be sworn in.

2 MR. VAZ: Christopher Vaz, V-a-z.
3 Eric Zanetti, Z-a-n-e-t-t-i, sitting next to me,
4 who is the tax assessor, Rober Oliwa, our Borough
5 Auditor.

6 MR. OLIWUA: Robert Oliwa,
7 O-l-i-w-u-a.

8 MS. CLARK: Meghan Clark, bond counsel.

9 MS. RISLEY: Barbara Risley, Chief
10 Financial Officer, R-i-s-le-y.

11 (Christopher Vaz, Eric Zanetti,
12 Robert Oliwa, Barbara Risley, being first sworn
13 according to law by the Notary)

14 MS. CLARK: Mr. Chairman, the
15 Borough of Seaside Heights has an application
16 before you to authorize the issuance of up to
17 \$522,000 in notes to be issued for the purpose of
18 funding payments owed by the Borough in connection
19 with tax judgments for the years of 2011, '12,
20 '13, '14 and '15.

21 MR. CUNNINGHAM: A couple of
22 questions. So these relate to Boardwalk
23 properties. Is that correct?

24 MR. ZANETTI: Yes.

25 MR. CUNNINGHAM: As I recall, just

1 from my time laboring in the Sandy construct, I
2 remember the ownership of the Boardwalk was
3 somewhat interesting, is that the right word for
4 i? Could you just explain a little bis about what
5 properties we're talking about and how that works?

6 MR. ZANETTI: The major property in
7 particular here that amounts for the majority of
8 that refund is what they call Belle Freeman. It
9 was a pier that stuck out into the ocean that was
10 destroyed by Sandy first and then a fire
11 subsequent to that in the 2013 year. So Sandy in
12 2012 and then the fire in 2013.

13 It currently now has been
14 vacated. There is just a little pier that sits
15 out there now. It is a vacant piece of land, for
16 all intents and purposes.

17 I guess the thing that was
18 concerning in the application is that it appeared
19 to us and maybe, Chris, I'll address this to you.
20 When we looked at some of the responses in the
21 application. It looked like that BA, the tax
22 collector or the CFO, were unaware of the tax
23 appeal settlements until 2015. That just kind of
24 surprised us, given the fact that the property had
25 been somewhat notorious in terms of the damage

1 sustained there.

2 MR. VAZ: I think our surprise
3 wasn't just that. Our surprise was the learning
4 process that these appeals actually went back to
5 2010. So it wasn't just appeals that were
6 affected by the fire. These were appeals five year
7 tax periods.

8 We immediately had our municipal
9 attorney who handles the tax appeal litigation,
10 prepare a report for us showing us all outstanding
11 tax appeal. Eric worked with that attorney on
12 getting us an idea of what the statuses were, what
13 the potential outcome is in the settlement or
14 judgment. So that moving forward at least we can
15 address these things more proactively rather than
16 reactively.

17 MR. CUNNINGHAM: Thank you. But
18 nevertheless we have these appeals. We have to do
19 something with them. And the application seeks a
20 four year period?

21 MS. CLARK: That's correct. We
22 provided both a four year and in the alternative
23 three years. But clearly four years would be what
24 we would be requesting.

25 MR. CUNNINGHAM: I think the four

1 year, just for the Board's benefit and that of the
2 public, the four year period would make it such
3 that the impact on the average assessed home is
4 \$50.26?

5 MS. CLARK: About \$49.60, we're
6 close.

7 MR. CUNNINGHAM: I was close. But
8 I think the Board has consistently endeavored to
9 try to keep the average impact to approximately
10 \$50.00 a household. So the four year schedule
11 would comport with that general policy goal.

12 Do any of the members have
13 questions on this application or any additional
14 concerns?

15 MR. LIGHT: Just one question, if I
16 may. The sixty-two appeals, are most of them
17 commercial, residential or mixed?

18 MR. ZANETTI: 99.9 percent of those
19 are commercial.

20 MR. LIGHT: All associated with
21 the Boardwalk?

22 MR. ZANETTI: We have a large hotel
23 population there as well, which is also under
24 review.

25 MR. CUNNINGHAM: A bit concerning

1 I guess for the Heights' ongoing ratable base. I
2 guess-- I mean, we've met before with the Mayor in
3 terms of the Borough's financial position, but
4 appeals, I guess, are compounding and are in an
5 already precarious situation.

6 MR. VAZ: Yeah. At least with
7 respect Belle Freeman properties, they just came
8 before the Planning Board for a workshop. They are
9 going to construct a boardwalk piece of what will
10 eventually be a bigger plan. But for now they are
11 only coming in to actually just put the pilings for
12 the boardwalk. They have to do that before the
13 dune project happens.

14 I would say for at least three or
15 four more years we don't envision there being
16 anything of substance on that piece of boardwalk.
17 This is all compounding--each individual item is
18 compounding the bigger problem with the boardwalk.

19 MR. CUNNINGHAM: Okay. We won't
20 solve them today, but the Division, obviously,
21 will continue to meet with the Borough on larger
22 issues. For today the application in front of us
23 to me seems necessary and prudent. And I would
24 ask for a motion and second on the application.

25 MR. LIGHT: Motion.

1 MR. AVERY: Second.

2 MR. CUNNINGHAM: Motion by Mr.

3 Light. Mr. Avery seconded it. Roll call, please.

4 MS. MC NAMARA: Mr. Cunningham?

5 MR. CUNNINGHAM. Yes.

6 MS. MC NAMARA: Mr. Avery?

7 MR. AVERY: Yes.

8 MS. MC NAMARA: Ms. Rodriguez?

9 MS. RODRIGUEZ: Abstained

10 MS. MC NAMARA: Mr. Blee?

11 MR. BLEE: Yes.

12 MS. MC NAMARA: Mr. Light?

13 MR. LIGHT: Yes.

14 MR. CUNNINGHAM: Thank you very

15 much. The 10:30 agenda item regarding the City

16 of Egg Harbor City was withdrawn at their request,

17 which brings us to Chesterfield Township. Please

18 provide you names and those that aren't counsel be

19 sworn in.

20 MR. LIEDTKA: Mayor of Chesterfield

21 Township, Jeremy Liedtka, L-i-e-d-t-k-a.

22 MS. WULSTEIN: I am the CFO, Wendy

23 Wulstein, W-u-l-s-t-e-i-n.

24 MS. TRACEY: Financial advisor to

25 the Township, Sherry Tracey.

1 MR. BAILEY: Auditor, John Maley.

2 MR. WINITSKY: Bond counsel, Jeff
3 Winitzky.

4 (Jeremy Liedtka, Wendy Wulstein,
5 Sherry Tracey, John Maley, being first duly sworn
6 by the Notary)

7 MR. CUNNINGHAM: Good morning. So
8 a waiver of the debt limit is sought by
9 Chesterfield?

10 MR. WINITSKY: That is correct. Just
11 to give you a little background here.

12 MR. CUNNINGHAM: Yeah, please.

13 MR. WINITSKY: Specifically, we're
14 here seeking approval to exceed the debt limit by
15 virtue of the adoption of a supplemental bond
16 ordinance to provide additional funding for the
17 construction of Chesterfield's new municipal
18 building.

19 Just as a side note, their existing
20 municipal building was built in 1914. It is long
21 overdue.

22 MR. CUNNINGHAM: It's got another
23 fifty years left on it.

24 MR. WINITSKY: Just to give you a
25 little flavor, the Township is currently over its

1 debt limit not by virtue of its own debt, but
2 virtue of the School District having issued \$35
3 million in bonds in 2008. \$25 million of that
4 slid over to the Township, because they were over
5 their own debt limitation. So it counts against,
6 obviously, their own debt cap.

7 The Township, on its own, only is
8 utilizing about 1.09 percent of their own debt
9 capacity. This would add--where we are today,
10 we're at 3.63 percent. This would take it up to
11 3.83 percent. We would be back under to the cap by
12 2018.

13 So it's a minimal impact. Most of
14 the impact related to the Township is not by its
15 own doing, but by virtue of the School District.
16 So it's an odd situation, which otherwise we would
17 not be fore you today.

18 MR. CUNNINGHAM: Otherwise we
19 wouldn't even consider this application.

20 MR. WINITSKY: That's right.

21 MS. TRACEY: One item I could add to
22 that, if I will?

23 MR. WINITSKY: Sure.

24 MS. TRACEY: The Township was
25 actually, even with the introduction or adoption

1 of this ordinance, would have only been over their
2 loan capacity by about \$100,000. Except that
3 this year the School District was able to refund
4 that outstanding bond issue that was issued back
5 in '08, saving over \$2.8 million for residents.
6 However, as you know, a lot of times when you
7 issue a refunding bond, you increase the principal
8 amount even though your interest is dropping.

9 So the principal increased by 2.2,
10 which sort of helps to push the borrowing capacity
11 up a little higher. But, again, a savings of
12 almost \$3 million for the residents, so a positive
13 for the Township.

14 MR. CUNNINGHAM: Mayor, was there
15 anything that you wanted to talk about in terms
16 of --

17 MR. LIEDTKA: Just our town, since
18 2007 has almost doubled in rooftops. So we're--
19 we've expanded so much that we're splitting at the
20 seams in the old building. So, I mean, we're
21 having diligent in how we spend money.

22 MR. CUNNINGHAM: Admittedly I get
23 very nervous when these types of applications come
24 before us, and they don't come before us very,
25 very often.

1 I think that your bond counsel
2 very clearly articulated why this application is
3 even being considered. That is because we did read
4 and we do understand, the fact that because of the
5 school project and the school financing, that a
6 lot of this was not necessarily the doing of the
7 municipality. But it is still something that I
8 was concerned about and staff was concerned about.

9 I think the reason why we allowed
10 the application to remain on the agenda was
11 because the fact is, it should be a relatively
12 short term ascension over the cap.

13 As the application put in and as
14 the bonds counsel testified, February of '18
15 Chesterfield would be back under that?

16 MR. WINITSKY: Correct.

17 MR. CUNNINGHAM: Anything?

18 MR. LIGHT: One question. That
19 February of '18 target is based on the fact that
20 you don't expect the School Board to be doing any
21 major financing between this time and February
22 '18. Do you have any further out projections as
23 far as what the School Board is planning?
24 Obviously, it's the School Board who got the
25 stranglehold on you.

1 MR. LIEDTKA: They just built a \$39
2 million school to handle up to a thousand
3 students. I would hope that is --

4 MR. LIGHT: When was that?

5 MR. LIEDTKA: That was 2008 they
6 went out for bonding. They started to use it in
7 2010.

8 MR. LIGHT: There are no
9 projections as far as you know, say in the next
10 ten years?

11 MS. WULSTEIN: We are under a
12 Planned Village District. All the planning has
13 been--we are not yet built out. That is the
14 process that is going on. But it has all been
15 planned, it's all in the process. Therefore, the
16 school was built to what they consider a future
17 build out. It is not yet, as the Mayor said, at
18 full capacity.

19 MR. LIEDTKA: I think there are 300
20 homes left to build in our town and that's it. It
21 is done-- everything-- we are the first TDR
22 program in the State. So the developers had to,
23 by the TDR, preserve farmland and put it into the
24 village. That's it, we're built out at that
25 point.

1 MR. CUNNINGHAM: Is the High School
2 regional?

3 MR. LIEDTKA: The High School is
4 regional, yes.

5 MS. WULSTEIN: And the Middle
6 School.

7 MR. CUNNINGHAM: And the Middle
8 School?

9 MR. LIEDTKA: The Middle School is
10 too. We're Kindergarten to Sixth grade.

11 MR. CUNNINGHAM: That was a very
12 good question, Mr. Light, thank you. Any other
13 questions?

14 (No response)

15 Do I hear a motion to approve?

16 MR. BLEE: Motion.

17 MR. CUNNINGHAM: Motion by Mr. Blee.

18 MS. RODRIQUEZ: I'll second it.

19 MR. CUNNINGHAM: Ms. Rodriguez
20 seconds. Roll call please, Pat.

21 MS. MC NAMARA: Mr. Cunningham?

22 MR. CUNNINGHAM. Yes.

23 MS. MC NAMARA: Mr. Avery?

24 MS. MC NAMARA: Ms. Rodriguez?

25 MS. RODRIGUEZ: Yes.

1 MS. MC NAMARA: Mr. Blee?

2 MR. BLEE: Yes.

3 MS. MC NAMARA: Mr. Light?

4 MR. LIGHT: Yes.

5 MR. WINITSKY: Thank you.

6 MR. CUNNINGHAM: Thank you very
7 much. So the next matter in front of the Board,
8 once again, involves the Bridgeton Municipal Port
9 Authority.

10 The Board was presented with a
11 motion to settle the record brought by Henry Grove
12 Diversified Investments. That related to the
13 Local Finance Board's June 10th, '15 decision
14 approving the proposed sale of the Authority's
15 miscellaneous properties.

16 So Mr. Bonchi, I was going to read
17 a statement, I mean, if you want to make a quick--

18 MR. BONCHI: Yes. Things have
19 happened since then. Keith Bonchi, B-o-n-c-h-i.
20 I'm an attorney, along with Mr. Mc Manimon.

21 Apparently Monday night the
22 Bridgeton Municipal Port Authority rescinded that.
23 And if you were to rescind that resolution which
24 they apparently no longer want, it would render
25 the appeal moot. Obviously, the appeal would go

1 forward, I want the record to indicate, for the
2 reasons I put before, but apparently they are no
3 longer pursuing that.

4 MR. CUNNINGHAM: Are you
5 withdrawing that?

6 MR. BONCHI: I can't withdraw until
7 you rescind the resolution. Because if they change
8 their mind--

9 MR. CUNNINGHAM: I see what you're
10 saying.

11 MR. MC MANIMON: Let me, just for
12 the record, in the context of the approval of the
13 sale of the various properties from the Port to
14 the City, it was part of a planned exercise in
15 connection with the direction of this Board to try
16 to dissolve that Authority, which they determined
17 not to do.

18 At this point it was determined
19 that it isn't necessary for the City to own those
20 properties at this point. So I didn't submit
21 something, because it wasn't until this week,
22 Monday, that the Port met to adopt a resolution to
23 authorize us to apply to this Board to seek to
24 have you rescind your prior resolution approving
25 the sale of those properties from the Port to the

1 City, which is the--

2 MR. BONCHI: I agree with
3 everything that he said. I'm not sure whether--

4 MR. CUNNINGHAM: That's the first
5 time.

6 MR. BONCHI: I haven't seen the
7 resolution from last month's meeting. I wasn't
8 convinced or a hundred percent sure that you had
9 rescinded the verbal order from several months ago
10 that they had to dissolve. I just knew you denied
11 the way they were going to dissolve. So I don't
12 know whether that's true or not. I'm assuming
13 there is no written resolution yet.

14 MR. CUNNINGHAM: Correct.

15 MR. BONCHI: We haven't been able
16 to look at the transcript on that. But as far as
17 this particular resolution, they rescinded it at
18 the Bridgeton Municipal Port Authority. If you
19 were to rescind it, I have no reason to file an
20 appeal.

21 MR. MC MANIMON: I have a certified
22 copy of the resolution. I felt it was
23 inappropriate to have you act today, unless you
24 wanted to. But I would submit it for next month
25 with a request. Because the request is to ask the

1 Board to rescind the resolution that they adopted
2 at the request of the Port, to permit the sale of
3 the properties.

4 MR. BONCHI: I would have no
5 objection to you acting on it today if you wanted
6 to.

7 MR. CUNNINGHAM: All right. Why
8 don't we table it and then--

9 MR. MC MANIMON: I'll submit with a
10 letter the resolution, along with your prior
11 resolution. Then you can consider it.

12 MR. CUNNINGHAM: To be honest with
13 you, if we're going to have any issues with it,
14 I'll let you know ahead of time. That way we can
15 just probably waive the appearance on it. That
16 way it gets done in a formal way that allows Mr.
17 Bonchi to proceed in whatever way he needs to.
18 But it necessarily mean we need to have additional
19 discussion about it.

20 So submit it to us. We'll consult
21 with the Attorney General's office. Then, like I
22 said, unless we have any concerns at all, we'll
23 reach out to both of you.

24 MS. WALTER: Mr. Bonchi, would you
25 just give the Appellate Division a call and let

1 them know what's happening?

2 MR. BONCHI: Okay. They've been on
3 our case a little bit.

4 MR. CUNNINGHAM: Thank you very
5 much.

6 Hudson County Improvement
7 Authority, on the pooled note portion.

8 MR. CUNNINGHAM: Mr. Mc Manimon,
9 you know the routine and then have those that
10 aren't counsel to be sworn in.

11 MR. MC MANIMON: We have Kurt
12 Cherry, the Executive Director, CFO of the Hudson
13 County Improvement Authority, Richard Turner, who
14 is the Mayor of Weehawken, one of the parties as
15 recipients of the loans, and Mike Hanley who is
16 the financial advisor for the Authority.

17 (Mike Hanley, Richard Turner and
18 Kurt Cherry, being first duly sworn according to
19 law by the Notary.)

20 The Hudson County Improvement
21 Authority has appeared before this Board on a
22 number of occasions in connection with their
23 ongoing Local Government Loan Pooled Program,
24 which produces the credit of the County to the
25 lower credits of the participants in this program.

1 It is not all the municipalities in the County,
2 those who have more difficult access to the
3 market. There has been significant savings.

4 This particular financing is for
5 \$43 million for a number of projects, including
6 two for Weehawken, including their Special
7 Improvement District, and other projects that
8 have been before this. There is also Union City.
9 Then there is a separate \$7 million program that's
10 taxable, also for Weehawken.

11 We're happy to answer any
12 questions. I know there has been some suggestion
13 that the staff of the Board would like to meet
14 with this Authority to discuss whether part of it
15 should be become a bond pool, rather than just a
16 note pool. We're prepared to have that meeting. I
17 know we didn't want to have that lengthy
18 discussion today.

19 MR. CUNNINGHAM: We also didn't
20 want to hold this application up, given the timing
21 of the market.

22 MR. MC MANIMON: This loan-- the
23 fact that this loan program for notes exist,
24 doesn't mean that these towns don't go to bonds.
25 Like other municipalities have notes and bonds,

1 when they go to bond issues they don't necessarily
2 finance all their notes. But this is a note
3 program that has produced some substantial
4 savings. You know, rather than be redundant and
5 repeat what's been said many times before, if you
6 have questions we'll be happy to answer them.

7 MR. CUNNINGHAM: I had a couple of
8 questions that I didn't understand. We just
9 didn't have time to articulate, so I apologize. I
10 guess the on thing, on the SIDs, the SID is
11 not --Hartz Mountain is the operating entity of
12 the SID?

13 MR. TURNER: The SID was created by
14 the town for both waterfront developers. Roseland
15 Properties started in 2001 or 2004, and also for
16 Hartz Mountain. Roseland paid off theirs. Hartz
17 Mountain is still paying their's off. It was for
18 infrastructure improvements for the waterfront.

19 The waterfront, as I think we
20 said before, was 300 vacant acres with no
21 infrastructure. So they borrowed the money to do
22 the infrastructure and to have the development
23 follow. We send them a bill annually and they pay
24 directly.

25 MR. CUNNINGHAM: There was just

1 something that we had read, Mayor, about the SID
2 being owned by the developer. That confused us.
3 I just wanted to make sure that was --

4 MR. MAYER: No, we don't do that.
5 There is no staff, there is nothing. We borrowed
6 the money from the HIA and loaned it to the
7 developers. We bill them. They pay it off
8 directly to the trustee. But there is no staff,
9 there is no nothing.

10 It is just a way to get--you know,
11 the problem that we had was that with the
12 infrastructure that the State required upfront,
13 before the development could take place, the State
14 required public walkways, public parks. We
15 required it also, and a dual drainage system.

16 Right now we have a combined
17 sewer system for rain and sewage. The waterfront
18 had to have a separate system, one for rain and
19 one for sewage, to meet the modern standards.

20 So the way accomplish and to get
21 the improvements upfront, was to setup the SIDs.

22 Like I said Roseland had one that
23 they paid off.

24 MR. HANLEY: This \$10 million is
25 supported by something in the range of \$2 billion

1 to \$3 billion.

2 MR. TURNER: We made sure if they
3 defaulted, we would own the waterfront. Which was
4 actually a very good deal. There were times that
5 we had hoped they would default.

6 MR. CUNNINGHAM: I suspected, but we
7 had a very complex agenda.

8 I guess the other thing--and I
9 guess, Mayor, maybe either or Mike could speak to
10 this, but given the note rollover limitations, you
11 are going to have to issue bonds in '17. And Mike,
12 I guess my question is going to be, given the
13 favorable bond market, why-- has thought been
14 given to going permanent?

15 MR. HANLEY: I mean, there are
16 different issues inside of all this. The SID is
17 probably not going to permanently finance, because
18 the front end of the curve has been so
19 advantageous.

20 Just to explain the way we had this
21 paid off, we did a schedule in the initial year
22 that said a permanent financing would require an
23 annual payment of about \$950,000.

24 So we issue notes each year and the
25 developer pays \$950,000, despite the fact that

1 note debt service is about \$100,000. As a result,
2 instead of having \$9 million in bonds outstanding,
3 we're going to have \$7 million in bonds
4 outstanding. So taking advantage of the front end
5 of the curve to accelerate the repayment of that
6 debt.

7 MR. TURNER: If I may, the general
8 question--if I may, the general question about
9 when we go out for bonds--

10 MR. CUNNINGHAM: Not just limited
11 to the SID.

12 MR. TURNER: Right, I understand.

13 MR. HANLEY: On the other side of
14 it, we did just do bonds last year and we will do
15 them again in 2017.

16 MR. TURNER: Again, back to the
17 original, a lot of the expenses we had, we had to
18 undertake to build an infrastructure to get the
19 development. Which is now, as I said at last
20 month's meeting, is moving along. But we have to
21 judge those payments when we get the revenue in.
22 We have to do the infrastructure first and then
23 the revenue comes in. The revenue is starting to
24 come in now.

25 We just added \$52 million worth of

1 ratables this year alone. Next year we will
2 probably do \$100 million. So, you know, you kind
3 of juggle it. We have a plan to go with bonds
4 over time. If we could do more now we would

5 MR. HANLEY: With known
6 development, the Township's revenue is going to go
7 up between \$8 and \$10 million within four years,
8 that's stuff that's in the ground.

9 MR. TURNER: That's right.

10 MR. HANLEY: So overburdening
11 today's taxpayer is just not the goal.

12 MR. TURNER: You know, we inherited
13 a 300, 350 acre waterfront that was desolate,
14 nothing, not even a road, from the old industrial
15 days dirt with a road or whatever. So you have to
16 build, unfortunately, the infrastructure. It's
17 been done without any State or-- some federal
18 dollars, but no particular state aid, nothing
19 extraordinary, no state grants.

20 MR. CUNNINGHAM: Do you happen to
21 know what the current municipal-- where you are in
22 terms of the debt cap, the debt limit?

23 MR. TURNER: I know there are two.
24 The one is 2.6 percent of the 3.5 we're allowed.
25 The other is, they worry about the twenty-five

1 percent for debt service. We're a little bit
2 below that.

3 MR. CUNNINGHAM: That was the
4 former-- I didn't ask the question very well, but
5 thank you for answering that.

6 MR. TURNER: They slipped that one
7 in on us. We forgot about that. We always felt it
8 was the 3.5. Then Tina kind of brings up, don't
9 forget the twenty-five. So we're now not doing
10 any more debt. We'll pay off some debt. Most the
11 construction is done. We don't expect any large
12 debt because of that.

13 MR. CUNNINGHAM: The ratables are
14 all in?

15 MR. TURNER: Don't even ask ask who
16 came up with twenty-five percent, many, many years
17 ago. They should have made it thirty. If we only
18 knew. It was arbitrary, too, oh, twenty-five
19 percent sounds, let's throw that in there.

20 MR. CUNNINGHAM: Any of my
21 colleagues on the Board have any questions for the
22 applicant?

23 (No response)

24 MR. TURNER: That's a true story,
25 too.

1 MR. LIGHT: I move the application
2 be approved.

3 MS. RODRIGUEZ: Second.

4 MR. CUNNINGHAM: Mr. Light moved,
5 Ms. Rodriguez seconded. We'll take a roll call,
6 please.

7 MS. MC NAMARA: Mr. Cunningham?

8 MR. CUNNINGHAM: Yes.

9 MS. MC NAMARA: Mr. Avery?

10 MR. AVERY: Yes.

11 MS. MC NAMARA: Ms. Rodriguez?

12 MS. RODRIGUEZ: Yes.

13 MS. MC NAMARA: Mr. Blee?

14 MR. BLEE: Yes.

15 MS. MC NAMARA: Mr. Light?

16 MR. LIGHT: Yes.

17 MR. TURNER: Thank you, guys.

18 MR. CUNNINGHAM: Thank you, Mayor.

19 So the majority of the team is staying in place
20 and some other folks will join, regarding the
21 Hudson County Improvement Authority and the
22 financing regarding the Vo Tech School.

23 MR. MC MANIMON: For the record, I
24 have added Nick Fargo to my far left, who is
25 Business Administrator for the County Vocational

1 Technical School, and Ted Domuracki, who is the
2 project manager, construction manager for this
3 project, Leslie London, who is my partner who has
4 handled all of the procurement issues that are
5 related to why we are using the Improvement
6 Authority as opposed to the County.

7 (Mike Hanley, Nick Fargo, Ted
8 Domuracki, being first duly sworn according to law
9 by the Notary.

10 This is a project that's \$160
11 million new secured lease revenue bonds to finance
12 a brand new vocational technical school in the
13 County, to take over for a facility that's over
14 eighty years old, occupied over thirty years by
15 the Vocational School.

16 There were two questions that
17 were raised by the staff that there was some
18 concern about, which is why we have these people
19 here. One was why are we using the Improvement
20 Authority instead of the County doing this
21 directly? The other is why do we have a level debt
22 service maturity schedule rather than if there
23 were done under the Bond Law, which it's not, by
24 the County, it would have to seek a nonconforming
25 maturity schedule approval.

1 So before addressing both of those
2 issues specifically, I wanted Nick Fargo to give
3 you a couple of minute background about the school
4 and why we have this new facility, rather than an
5 addition to the existing facility, and how many
6 students they serve, what their budget is. So that
7 you a prospective as we get into the rest of this.

8 MR. CUNNINGHAM: Mr. Fargo, I'm
9 sorry, when we did the introductions I didn't hear
10 your position?

11 MR. FARGO: Business Administrator.

12 MR. MC MANIMON: Of the Vocational
13 School.

14 MR. CUNNINGHAM: Thank you.

15 MR. FARGO: I went to school ten
16 years ago. When I got there ten years ago we were
17 planning the new facility for five years prior to
18 that. So the school has been under-- a new
19 concept has been undertaken for about fifteen
20 years.

21 The other option was to put a
22 substantial investment in our eighty-five year old
23 lithograph company that we own. It is not a
24 perfect building for a school, although we utilize
25 it to its maximum capacity.

1 We have been increasing enrollment
2 over the last five years substantially. We get
3 1,500 to 1,700 applications every year for 200
4 students. There is a high demand for our
5 facility.

6 The other option to a new facility,
7 was a \$90 million renovation to the existing
8 campus.

9 Two and a half years ago the State
10 Department of Education approved our plans and
11 approved our funding at a level which was almost
12 sixty percent of the State debt service. So we
13 took advantage of that and we've moved ahead to
14 this point in the project.

15 We have currently 930 students.
16 The proposal when we get to the new facility, is
17 to have 1,200 students. Right now we're bursting
18 at the seams. We are making it work. And we
19 believe that this process was-- is the most
20 financially advantageous to the County taxpayers,
21 instead of putting more money into a bad building.
22 Which is also on Tonelle Avenue and 85th Street in
23 North Bergen. Anyone who knows the area, it's the
24 home of Home Depot, Lowe's, major retail. You
25 know, we get our kids to school every day in one

1 piece and it's a miracle sometimes. But it's not
2 a great spot for a school.

3 The new location is in a County
4 owned park. It is going to be a twenty acre
5 parcel of a 160 acres park. It's pristine land
6 located right off the Turnpike. We bus all of our
7 children, so the location is advantageous to all
8 communities in the County. We just believe it is
9 the right thing to do.

10 MR. CUNNINGHAM: So when you get 200
11 applications a year, that's for freshman coming
12 in?

13 MR. FARGO: We have 1,500
14 applications.

15 MR. CUNNINGHAM: 1,500 applications
16 for 200--

17 MR. FARGO: For freshmen only, yes.

18 MR. CUNNINGHAM: So Mr. Fargo spoke
19 to the worthiness of the project.

20 MR. MC MANIMON: I was going to ask
21 both Leslie and Ted to explain the procurement
22 process. There was new legislation that was
23 enacted. There was an effort made to permit
24 counties and municipalities to do the design/build
25 procurement process that is used by the Schools

1 Construction Corporation, now the School
2 Development Authority, which has significant
3 benefits across the board.

4 That legislation did not pass. But
5 other legislation permits improvement authorities
6 to undertake that type of procurement method for
7 the construction of facilities like this. It also
8 provided, which the law didn't have before, that
9 if it was done by an improvement authority, that
10 the state aid for school projects would apply to
11 projects that were undertaken by an improvement
12 authority.

13 In this instance it's net
14 fifty-four percent of the debt service that will
15 be paid by the State, through the state process
16 that's used to do other schools. Because the
17 Board staff had some concerns about why an
18 improvement authority-- I wanted Leslie and Ted to
19 explain, one, the procurement process, the
20 timetable, what they undertook to do it. And why
21 this is much more beneficial to use the
22 Improvement Authority as a vehicle, than to use
23 the County itself. Among other reasons, but the
24 procurement process is significant under the new
25 legislation.

1 MS. LONDON: Just very briefly, the
2 new law is Chapter 68 of Public Law 2015. It
3 authorizes a vocational school, such as the Hudson
4 County Vocational School, to request of the
5 Improvement Authority to build a school on its
6 behalf.

7 As Ed mentioned, design/build
8 projects for schools before this legislation,
9 could only be done by the New Jersey Schools
10 Development Authority. So the new legislation
11 allows county improvement authorities, in addition
12 to the NJSDA, to do these projects. These are
13 specifically design/build projects.

14 The legislation requires that any
15 improvement authority utilizing this method has to
16 follow very strictly the NJSDA guidelines in the
17 design/build process

18 And that process is a two-fold
19 process. It involves--a two phase, I should
20 say. The issuance of a request for
21 qualifications. You qualify the applicants and
22 then you have a short list. And then a Request
23 For Proposals are submitted by those people who
24 have been selected on the short list.

25 The entire process has to be

1 reviewed by the Office of the State Comptroller
2 when the cost of the project exceeds \$10 million.

3 So prior to the HCIA even issuing
4 the request for qualifications, we had to submit
5 the proposed form of request for qualifications to
6 the comptroller's office for review. We had
7 comments back and forth and they gave us the
8 approval.

9 Once the approval was given, we
10 issued the request for qualifications. We
11 received qualification packages in and a short
12 list of applicants was presented to us.

13 Then we had to submit to the
14 comptroller the form of Requests for Proposals.
15 That also had to go through their review process
16 to make sure it was consistent with the SDA
17 guidelines and any other procurement laws.

18 We received the sign-off and
19 approval from the comptroller's office for the RFP
20 and that was issued. We are on a very tight
21 schedule for the procurement process. As a matter
22 of fact we are receiving proposals on Friday,
23 March 11th.

24 From there there will be
25 interviews. According to our schedule, we hope to

1 award a contract to the successful Respondent on
2 April 6th. We're looking at opening the school
3 September of 2018, so the project being completed
4 by June of 2018.

5 It is a workable project. The
6 design project documents were done in concept
7 prior. So the applicants have that document to
8 work from. And design/build for all the various
9 reasons of benefit, is what the school and the
10 Improvement Authority desired to pursue for this
11 project.

12 MR. CUNNINGHAM: Thank you.

13 MR. MC MANIMON: I think before-- I
14 want Ted here to answer any questions that you
15 have about that. But I wanted Mike to perhaps
16 address the other issue, which has to do with the
17 proposed financing maturity schedule that is here.
18 In the context of what was presented to this Board
19 is a level debt service, which is about nine and
20 half million dollars a year for the thirty-two
21 years that this is out to be financed, with some
22 capitalized interest during the period of
23 construction. So that it doesn't eat into the
24 budget of either the County and the State. Half
25 of this debt service is paid by the State. The

1 other half is paid by the County. The idea was to
2 set it up so that it had a level debt.

3 I know there is some reverence here
4 for conforming maturity schedules. Although this
5 is not done under the Local Bond Law, you are
6 comparing it to a financing as if it is done by
7 the County.

8 MR. CUNNINGHAM: Just to be clear,
9 the question was, if it was done through any other
10 entity it would have to be a conforming maturity
11 schedule?

12 MR. MC MANIMON: Or approval of a
13 nonconforming schedule from you.

14 MR. CUNNINGHAM: Correct.

15 MR. MC MANIMON: We can explain why
16 we would seek that if we were. But there is not
17 technically a requirement to get a nonconforming
18 maturity schedule under the Improvement
19 Authorities Law.

20 Mike has a number of things that
21 he's corresponded to you directly on. I think one
22 of the things I just want to point out, is that
23 this is really a singular project. When you have
24 school districts, municipalities and counties
25 coming before you for nonconforming maturity

1 schedules, which you generally reject, or at least
2 require them to be modified, it's because they're
3 going to have a bond sale three years from now,
4 another one five years now. Once you take them
5 off-line from what is conforming, you wind up
6 being out of whack anyway. You might as well just
7 live with the length of it. Here this is a project
8 that's going to be done the Vo Tech School and
9 they are not coming back for another thirty years.

10 So the idea just to blend it in
11 was part of the reason they didn't do it. Mike can
12 explain the County's reasons for it. Then we'll
13 accept your view of it and consider it in terms of
14 what this provided for. If you don't want us to do
15 that, we'll take it back to the State, the County
16 and the school and see what they say.

17 MR. HANLEY: So as we described, we
18 don't want to be paying for the school before the
19 students are in the school. It doesn't open until
20 2018. We won't start getting debt service aid
21 until 2018. So the 2018 is where we put the
22 first principal payment and begin amortizing the
23 bonds. As you know, I mean, the math of
24 conforming debt service, when you get out to
25 thirty years, it produces a schedule that is very

1 front loaded, because of the limites of the
2 hundred percent limits.

3 We think for budgeting, long term
4 budgeting purposes for the County, in the context
5 of all the capital needs that we have to
6 addresses, we have significant capital needs,
7 including a courthouse that we will be building in
8 2022. We are trying to steadily increase the debt
9 service line items until that time on an annual
10 basis, such that there are no shocks in the tax
11 rate going up basically incrementally each year
12 until '22, when it lands in place. So that we can
13 balance \$500 million of capital needs that we have
14 over that time period.

15 MR. MC MANIMON: So if you have the
16 questions, we have the people here to address
17 them, if you have concerns about any of those
18 points?

19 MR. CUNNINGHAM: Mike, when you say
20 that, do you mean that as an indictment against
21 conforming maturity schedules in general?

22 MR. HANLEY: It's an indictment
23 against conforming maturity schedules for very
24 long term assets. If it was an asset that lasted
25 fifteen years, it wouldn't produce that math

1 problem. Even twenty years wouldn't produce that
2 math problem.

3 It is like most people-- a lot of
4 people have mortgages; right. At the beginning
5 because of the term of the loan, you are paying
6 very little in principal when you have a level
7 debt service type of approach. Not everything
8 should be level, a lot of things that are financed
9 don't last as long and don't create this math
10 problem. But buildings, you know, that have a
11 very high cost and have a very long, useful life,
12 create this mathematical problem.

13 MR. CUNNINGHAM: So this morning
14 you sent us an analysis of what a conforming
15 maturity schedule would look like?

16 MR. HANLEY: Yes.

17 MR. CUNNINGHAM: Could you talk the
18 Board through that a little bit and explain the
19 difference?

20 MR. HANLEY: Sure. The difference
21 between the conforming and the nonconforming
22 maturity schedule is, the schedule we presented is
23 \$9.5 million annually. The conforming schedule
24 would create nearly 10.8 million in the first
25 year, and then, you know, remain over \$10 million

1 for about six years, then it would be--it would go
2 from \$10 million to \$9 million over the next ten
3 years. Then it would drop to \$8 million for about
4 twenty years and \$7 million in the last three.

5 So you have this, you know,
6 significant burden in the beginning that is
7 replaced by a slight benefit in the middle, large
8 benefit in the last three years, because your
9 principal payments are so high in the early years.

10 MR. CUNNINGHAM: Okay. So whether
11 conforming or nonconforming, let's talk about the
12 overall project costs. One thing that the
13 application didn't make clear to us was kind of
14 how the costs were determined for the project and
15 what the breakout is.

16 So I know very little about
17 education law. But I know that education law
18 holds that certain things can be financed or state
19 money contributed to and certain things can't.
20 This application is for a school and all the
21 furnishings. But we don't know what's included in
22 that. Are we talking sports fields? Are we
23 talking--because I've got to be honest, for 1,800
24 students, if that's what it is, it's a \$160
25 million project.

1 MS. RODRIGUEZ: Yeah, whatever is
2 beyond brick a mortar.

3 MR. MC MANIMON: From what I
4 understand--and Nick can address this, everything
5 was included as eligible except for 4,000 square
6 feet of this building. If you can explain that?
7 It's not a--

8 MR. CUNNINGHAM: It's eligible, but
9 what is in it?

10 MR. MC MANIMON: I understand.

11 MR. FARGO: Well, the building is
12 designed in-- it has what we call fingers. Each
13 finger is an academy. The school is run-- it is
14 sort of an academy curriculum. Where one building
15 is a performing arts academy. Then next building
16 is a science academy. We have an engineering
17 academy. We have a technology academy.

18 In addition to that we have the
19 common space, the gym, the languages, with a very
20 small piece for administration. The small piece
21 for the administration was the part that was
22 ineligible under the date service.

23 We have programs-- our programs
24 run from 7:00 in the morning until 9:30 at night.
25 So we have 1,200 students-- we will have 1,200

1 students in the building during a regular school
2 day between 8:30 and 3:00. We will also have 1,200
3 students in the building from 3:00 to 9:30 in post
4 secondary, adult high school and other post--
5 after school programs.

6 So the school, while albeit 1,200
7 students, it's 1,200 students for the better part
8 of fifteen hours. So the space is utilized most
9 of the day. There are no fields. It is all brick
10 and mortar.

11 MR. CUNNINGHAM: I should just
12 mention that--lest anyone thinks that the
13 Division doesn't do its diligence, a lot of times
14 applications come in front of us and it seems we
15 say yes to everything, but the heavy lifting is
16 done in the days leading up to the agenda when
17 various applicants withdraw. But we did contact
18 the Department of Education, and we obtained on
19 our own behalf a copy of a letter talking about
20 the amount of aid that's being contributed to it.

21 Then we talked a little bit about
22 why the HCIA would do the project as opposed to
23 District financing it themselves or going through
24 SDA or some other option. As you talked about a
25 little bit, Mr. Mc Manimon, and we talk in more

1 detail on the phone, it was the desire to take
2 advantage of the procurement benefits, as well as
3 the construction management experience of the
4 Improvement Authority; correct?

5 MR. MC MANIMON: Yes.

6 MR. CUNNINGHAM: Can I ask why the
7 Improvement Authority is charging both financing
8 fees and administrative fees.

9 MR. MC MANIMON: Well, I'll say
10 virtually all authorities have annual
11 administrative fees. The question is why is this
12 improvement authority seeking to finance the
13 year's administrative fee in this project
14 financing rather than just putting in the County
15 budget, whoever would budget they would do it. I
16 think it was a decision made by the financing to
17 seek to be able to do that. It is not a small
18 amount of money. It's a small amount of money in
19 the overall dynamics of this project financing.

20 But the alternative is for the
21 County to have to put that in the budget as an
22 administrative fee that's charged to the applicant
23 or for the--when I say the County, the County
24 funds, along with the State, the budget of the Vo
25 Tech school, and the Vo Tech is the applicant. So

1 they would pay Improvement Authority's annual
2 administrative fee. All this one did was
3 approve-- take the first year's fee and put it
4 into financing as a project cost rather than an
5 operating cost. From a tax prospective it's small
6 and irrelevant in the context of a tax issue, but
7 that's why they put that in there.

8 MR. CUNNINGHAM: Thank you. The
9 other question, Mike, I think you may have
10 answered, but just the rush of the morning, useful
11 life compared to the maturity schedule?

12 MR. HANLEY: It's a thirty year
13 useful life under the bond law and exists for
14 thirty-five years under the under the US program.

15 MR. CUNNINGHAM: So is the-- the
16 maturity schedule is going to extend five years
17 past the useful life of the school?

18 MR. MC MANIMON: Let me just-- again
19 we're talking legally and practically. Obviously,
20 the building they're in has existed for eighty
21 years. This building will actually last much
22 longer than the statutory life if you were using
23 the bond law, which we're not. Nevertheless, it is
24 an issue that the Board staff has raised. In the
25 context of it, we're trying to finance this over

1 the time frame where we're paying principal over
2 the actual--over the useful life of the project,
3 but there is capitalized interest while we're
4 waiting.

5 So the actual bond life is longer
6 than thirty years, but the principal is being back
7 over the thirty years once it's completed. In
8 other words, they are going to be paying the
9 principal back over the life that the statute
10 would provide if this was under the bond law,
11 because the building won't exist until it's
12 finished. That will then be thirty years from
13 that date.

14 Now, one of the suggestions made in
15 the call was should we consider notes for that
16 period? We can issue notes for three years or
17 four years, then have a bond issue. But the view
18 was, this market was a phenomenal market. The
19 idea of doing a note now for a lesser interest
20 rate for two or three years, then risking what
21 \$160 million would be costing us three years from
22 now in the bond market, when we've got a very
23 strong market, didn't make any sense in this
24 project, because it is a larger amount. So that's
25 what that's about.

1 MR. CUNNINGHAM: I don't disagree,
2 any other questions?

3 MS. RODRIGUEZ: My question is, the
4 building that you are going to be replacing now;
5 right, which is eighty years old, are there
6 plans-- what are the plans for that building? I
7 don't know that it comes into them to say-- I'm
8 just curious.

9 MR. FARGO: We had an appraiser
10 actually value the building and the surrounding
11 property that's owned also by the school. The
12 appraised value is about \$16 million. So we will
13 look to sell it through a public auction or-- you
14 know, we have no use for the building any more.
15 We are surrounded by heavy retail. So we assume
16 that there is a market for a retailer.

17 MS. RODRIGUEZ: I mean, I hope so.
18 Because regardless where the funding comes from,
19 it is the taxpayers that are going to ultimately
20 pay for this. I always have a concern around
21 that.

22 MR. FARGO: Whatever proceeds come
23 from the building, will go to offset the costs of
24 the bond.

25 MS. RODRIGUEZ: That was my next

1 question, thanks.

2 MS. CUNNINGHAM: Mr. Light.

3 MR. LIGHT: I had a question. First
4 of all, I'm not sure-- I heard 1,200 students and
5 then I heard 1,800 students.

6 MR. FARGO: 1,200 day, 1,200 night.

7 We have the school--

8 MR. LIGHT: At any one day you are
9 going to have 2,400 students through the school?

10 MR. FARGO: Through the school, yes.
11 But the capacity we are looking at is 1,200. We
12 have a daytime program, which is a typical high
13 school of 1,200. Then we have a nighttime program
14 which is called post secondary, and the adult
15 school that we run, which also houses 1,200.

16 MR. LIGHT: That's more than what
17 you have now in the existing facility?

18 MR. FARGO: Right now we have 930
19 daytime students.

20 MR. LIGHT: You are filled and you
21 think you have the number of students coming in?

22 MR. FARGO: We have a very large
23 demand on our daytime program.

24 MR. LIGHT: The objective is that
25 you've got more coming?

1 MR. FARGO: We're accepting more now
2 than we have in the past.

3 MR. LIGHT: Is it a one year or a
4 two year program? If I went to go into your school
5 right now--

6 MR. FARGO: Daytime, it's a four
7 year high school.

8 MR. LIGHT: Oh, it's four years.

9 MR. FARGO: Typical high school. The
10 nighttime program is very different.

11 MR. LIGHT: I thought it was, like,
12 a vo tech school that--

13 MR. FARGO: No. It is a four year,
14 college prep. Which nowadays the technical
15 programs includes medical science and performing
16 arts. So it's a four year college prep school.

17 MR. LIGHT: The last thing that
18 staggers me and still giving my heart a few pumps
19 here, is the \$1,600,000 cost of issuance.

20 I know these are just estimates,
21 but this was probably the largest I've ever seen.
22 It seems like an awful lot of money. I know there
23 is some duplication here. Especially most of it
24 goes to, I guess, financing fees and attorneys
25 fees. That's a lot of money, \$1,600,000.

1 MR. FARGO: That one is off my
2 plate.

3 MR. LIGHT: It's not your problem.

4 MR. FARGO: It's our problem, but--

5 MS. RODRIGUEZ: It's your problem
6 because you're paying it.

7 MR. FARGO: Of course it is. Maybe
8 Mr. Mc Manimon can answer that one.

9 MR. MC MANIMON: Or not.

10 MR. CUNNINGHAM: Any Board members
11 want to make a motion?

12 MR. AVERY: I've got a question.

13 MR. CUNNINGHAM: I'm sorry.

14 MR. AVERY: You flushed out today, I
15 think, today a little more than we knew before
16 about what the actual project ism it entails..

17 I think the business administrator
18 said that it was on a twenty acre site. What is
19 the cost of that site, is that factored in it?

20 MR. FARGO: It's County owned, it's
21 free.

22 MR. MC MANIMON: The land is free

23 MR. AVERY: Nothing is free.

24 MR. MC MANIMON: It's owned by the
25 County, so there is no cost charged to it.

1 MR. AVERY: It's a County park?

2 MR. FARGO: It's an existing County
3 park.

4 MR. AVERY: Is it on the County's
5 open space inventory?

6 MR. FARGO: Part of it is. That
7 piece is not.

8 MR. AVERY: That piece is not?

9 MR. FARGO: It may be on the open
10 space inventory. That part has never been used as
11 part of the park.

12 MR. AVERY: I think that's
13 something that you need to check.

14 MR. FARGO: We've gone through DEP.
15 We've gone through Open Space, all those.

16 MR. AVERY: The State House
17 Commission?

18 MR. FARGO: Yes, all of those. All
19 the approvals are there, they have been had.

20 MR. CUNNINGHAM: No Green Acres
21 funding that went into it that would prevent --

22 MR. FARGO: No. All of those
23 approvals have been done. They've been flushed out
24 over the last two years.

25 MR. AVERY: I'd like to find out how

1 Bergen--Bergen County--

2 MR. FARGO: Hudson.

3 MR. AVERY: --Hudson County, avoided
4 including that on the open space inventory. I'd
5 like to do that too in Ocean County, when I was
6 there. It seems like every piece of property we
7 buy goes on the open space inventory, whether we
8 buy it for open space purposes or not.

9 MR. MC MANION: You may be using
10 Green Acres funds.

11 MR. AVERY: We were not using Green
12 Acres funds.

13 MR. FARGO: Not on this one.

14 MR. AVERY: It's just interesting.
15 I would agree with colleague Mr. Light, I think
16 that's a record of cost of issuance that I've
17 seen. I'm the newest Board members. I wasn't
18 here for some of the previous ones, but that's a
19 lot of money.

20 MR. LIGHT: I'm here for a long
21 time. That's the biggest one I've seen

22 MR. AVERY: I'm sure that the
23 staff has looked at those. Some day I'm going to
24 learn how to figure these out. That's my
25 questions, Mr. Chairman.

1 MR. CUNNINGHAM: Any other
2 questions? Does anyone want to make a motion?

3 MS. RODRIGUEZ: I'll make a motion.

4 MR. BLEE: I second it.

5 MR. CUNNINGHAM: Ms. Rodriguez makes
6 the motion and Mr. Blee seconds it. Take the roll.

7 MS. MC NAMARA: Mr. Avery?

8 MR. AVERY: Yes.

9 MS. MC NAMARA: Ms. Rodriguez?

10 MS. RODRIGUEZ: Yes.

11 MS. MC NAMARA: Mr. Blee?

12 MR. BLEE: Yes.

13 MS. MC NAMARA: Mr. Light?

14 MR. LIGHT: No.

15 MS. MC NAMARA: Mr. Cunningham?

16 MR. CUNNINGHAM: No.

17 It passes three to two.

18 MR. MC MANIMON: Thank you.

19 MR. CUNNINGHAM: New Brunswick
20 Parking Authority.

21 (Mitch Caron, Anthony Inverso and
22 Greg Jackman, being first duly sworn according to
23 law by the Notary)

24 So maybe you gentlemen can just
25 explain the concept of what's predicated here. I

1 know you said the refunding was going to stand on
2 its merits, but I think the discussion that we had
3 on Friday, it would be interesting for us if you
4 would just encapsulate your application.

5 MR. PANELLA: Sort of like an
6 executive summary?

7 MR. CUNNINGHAM: Exactly.

8 MR. PANELLA: My name is Tony
9 Panella, Wilentz, Goldman & Spitzer. I am bond
10 counsel for the New Brunswick Parking Authority. I
11 have with me here today Mitch Caron, the long time
12 executive director of the Parking Authority,
13 Anthony Inverso from Pheonix Financial, the
14 financial advisor, and Greg Jackman, the CFO of
15 the Parking Authority.

16 So this--for economic person, this
17 financing for economic purposes is a refinancing
18 for debt service. It has a few twisted facts in it
19 that make it different than the customary bond
20 financings that you've seen over the years.

21 This is a refinancing of what I
22 would call alleged tax advantaged bonds that were
23 issued under the American Reinvestment & Recovery
24 Act that was enacted by Congress in 2009, during
25 the Great Recession.

1 Under that law, local governments
2 local governments were permitted, if they received
3 an allocation to do so, to issue bonds called
4 Build America Bonds and Recovery Zone Economic
5 Development Bonds. Those bonds were actually
6 issued as federally taxable bonds. But under the
7 federal law the Build America Bonds received a
8 thirty-five percent federal subsidy. The Recovery
9 Zone Bonds received a forty-five percent federal
10 subsidy manually on the debt service.

11 When you did all of that math, they
12 became either marginally or moderately, depending
13 upon the market, better than a plain old fashion
14 tax exempt bond that would have been issued at
15 that time.

16 But they were in vogue and most
17 believe they did save some money, versus
18 conventional tax exempt bond financing. So they
19 were used up to their allocation limits
20 extensively in 2009 and 2010. In 2010 the Parking
21 Authority undertook two significant redevelopment
22 projects; the ongoing revitalization of the City
23 of New Brunswick and the Build America Bonds and
24 Recovery Zone Bonds that were utilized to the tune
25 of approximately \$140 million. Those are the

1 bonds that are on the table to be refinanced. Tax
2 exempt-- plain old fashioned tax exempt interest
3 rates that exist in 2016, are significantly lower,
4 obviously, than federally taxable interest rates
5 were in 2010. So notwithstanding what I'm about
6 to tell you, this refinancing would make sense on
7 its own anyway. But something else intervened in
8 the last four years with these Build America Bonds
9 and Recovery Zone Bonds. You may recall that in
10 2011 congress was in a big snit with the president
11 over the debt limit of the federal government and
12 reducing the annual federal government budgetary
13 deficit.

14 In 2011, the congress passed and
15 the president signed a tax bill that in essence
16 said the following: The congress was going to
17 produce a super committee. That super committee
18 by November of 2011 was going to fashion \$1.2
19 trillion deficit reduction over a ten year period.
20 To everyone's shock that never happened. Actually,
21 it was to no one's shock.

22 That never happened. Certain
23 provisions of that tax law that was signed in 2011
24 became effective. Those are the now infamous
25 federal sequester provisions.

1 So what the government did to
2 itself and did to local governments that were not
3 involved in this, was institute mandatory across
4 the board federal budget cuts, until the congress
5 and the president got around to reaching an
6 agreement on reducing the federal budget deficits.
7 That was in 2011.

8 Today is March 9, 2016. The federal
9 sequester has existed for the last five years.
10 The law has never been rescinded or amended. The
11 sequesters have averaged somewhere between six and
12 a half percent and eight percent annually. And
13 the subsidy payments that the federal government
14 pays under the Build America Bond and Recovery
15 Zone Bond program are captured by the sequester.

16 So the Parking Authority has
17 received somewhere in the range of six and a half
18 percent to eight percent less annual subsidy on
19 these bonds starting January 1, 2013. We have no
20 way of knowing if this will ever change. If
21 someone had said in 2013 that this sequester would
22 still exist in 2016, I'm sure most of them would
23 say that's impossibility, they'll at least rescind
24 the law and stop punishing local governments.
25 Well, they haven't.

1 When you add in the sequester
2 impact on the Recovery Zone and Build America
3 Bonds, it further enhances the efficacy of these
4 refinancings. We have no way of knowing if they
5 are going to rescind the sequester tomorrow or ten
6 years from now. But we know this, if we refinance
7 these bonds, all these local governments that have
8 issued these Build America Bonds and Recovery Zone
9 Bonds, won't care any more because they are out
10 from under the risk of them. They will have plain
11 old fashioned fax rate tax exempt interest bearing
12 bonds that replaced those at risk Build America
13 Bonds and Recovery Zone Bonds.

14 So that's what's going on here.
15 That's quirk number one. Quirk number two I'll
16 explain shorter, I promise. Quirk number two is
17 that when you refinance a Build America Bond the
18 old fashioned way where you legally defease not
19 only the principal of the debt that's being
20 refunded, but the interest of the refunded debt.

21 The IRS has, of course, announced
22 that if you do that, what is it that you are
23 doing? You are refunding the bonds the way that
24 bonds have been refunded for seventy-five years.
25 If you do that--God forbid you do that, the IRS

1 has determined that the federal subsidy no longer
2 applies because the bonds are legally defeased.

3 Well, that's a real big problem.
4 Because during the four year escrow period from
5 the date of closing of the refunding to the date
6 of legal defeasance of these Build America Bonds,
7 you would no longer be receiving the federal
8 subsidy. Which would, in essence, eliminate the
9 benefit of having the refunding in the first
10 place.

11 The insanity of that is that
12 refinancing gets the federal government out from
13 under the subsidy but yet it places impediments in
14 refinancing the government out of the subsidy. I
15 won't say any more about that. So when you do a
16 Build America Bond and a Recovery Zone Bond
17 refunding what you have to do is legally defease
18 the principal, but not the interest.

19 You continue to pay the interest on
20 the refunding bonds during the escrow period and
21 you economically defease the interest on the
22 refunded debt.

23 So that, that's why in this
24 financing the savings don't start until 2021,
25 because the escrow ends in 2020.

1 So this is a financing that can
2 save as much as seven to seven and a half million
3 dollars. But all of those savings are going to be
4 from 2021 to 2040. The debt service remains the
5 same to the penny during the escrow period.

6 So those are the two quirks
7 here. Other than that, it's just a plain old
8 straight forward refunding.

9 MR. INVERSO: I just need to
10 clarify one thing that you said.

11 MR. PANELLA: Oh, no.

12 MR. INVERSO: Just real quick. The
13 escrow secures the interest on the refunding
14 bonds, the new bonds, not the refunded bonds. I
15 think you just misspoke there.

16 MR. PANELLA: There are INGs and
17 EDs.

18 MR. INVERSO: Exactly. So the new
19 bonds will be secured by the escrow during the
20 next four years. And then the interest payments on
21 the old bonds, the refunded bonds, will stay the
22 same. They will still get the subsidy from the
23 federal government. So the net result to the
24 Authority over the next four years, is no change
25 in debt service.

1 MR. CUNNINGHAM: Anthony, thank you.
2 Bond counsel talked about the dollar amounts. Can
3 you just tell us the percentage of the savings to
4 be expected to be realized by the refunding?

5 MR. INVERSO: Absolutely. It's about
6 \$7.4 million over the life of the issue. Which, as
7 Tony said would start in 2021, the first of year
8 savings, to 2040. On a present value it's about
9 \$4.6 million or 3.2 percent of the amount
10 refunded

11 MR. CUNNINGHAM: Complicated. Any
12 questions?

13 MR. LIGHT: Staggering to me.

14 MR CUNNINGHAM: I have to say, I do
15 appreciate Anthony and Tony talking to us on
16 Friday. Because I think here-- I'm sorry, on
17 Monday. I think clearly, there are multiple
18 reasons to do this refunding. Number one, because
19 achieve the savings. Number two, because
20 eliminate the risk of not taking the savings
21 should the subsidies continue to be decreased or
22 whatever.

23 So I think with the explanation
24 that's been provided, I'm very comfortable with
25 the application. I think it's very prudent, and I

1 make the motion to approve.

2 MR. BLEE: Second.

3 MR. CUNNINGHAM: Mr. Blee seconds.

4 Roll call, please.

5 MS. MC NAMARA: Mr. Cunningham?

6 MR. CUNNINGHAM: Yes.

7 MS. MC NAMARA: Mr. Avery?

8 MR. AVERY: Yes.

9 MS. MC NAMARA: Ms. Rodriguez?

10 MS. RODRIGUEZ: Yes.

11 MS. MC NAMARA: Mr. Blee?

12 MR. BLEE: Yes.

13 MR. MC NAMARA: Mr. Light?

14 MR. LIGHT: Yes.

15 MR. CUNNINGHAM: Thank you,

16 gentlemen. In a similar vein, Middlesex County

17 Improvement Authority.

18 (Leonard Roseman, Anthony Inverso,

19 being first duly sworn according to law by the

20 Notary.)

21 MR. ROSEMAN: Leonard Roseman,

22 Chairman, Middlesex County Improvement Authority.

23 MR. CUNNINGHAM: Thank you for your

24 appearance. Counsel, this is a similar refunding?

25 MR. PANELLA: Exactly the same in

1 all ways.

2 MR. CUNNINGHAM: Anthony, you just
3 want to talk to the Board about the expected
4 savings on this transaction?

5 MR. INVERSO: Absolutely. We're
6 expecting about \$750,000 of debt service savings
7 that would occur between 2020 and 2029, similar to
8 the last application. No savings will be
9 realized between now and 2020, because of the
10 structure that's being implemented.

11 On a present value basis, those
12 savings are about \$616,000 or 3.1 percent of the
13 bonds refunded. Any questions on this
14 application?

15 MR. BLEE: Motion to approve.

16 MR. CUNNINGHAM: Motion by Mr.
17 Blee.

18 MS. RODRIGUEZ: Second.

19 MR. CUNNINGHAM: Second by Ms.
20 Rodriguez, roll call, please.

21 MS. MC NAMARA: Mr. Cunningham?

22 MR. CUNNINGHAM: Yes.

23 MS. MC NAMARA: Mr. Avery?

24 MS. MC NAMARA: Ms. Rodriguez?

25 MS. RODRIGUEZ: Yes.

1 MS. MC NAMARA: Mr. Blee?

2 MR. BLEE: Yes.

3 MS. MC NAMARA: Mr. Light?

4 MR. LIGHT: Yes.

5 MR. CUNNINGHAM: Thank you very
6 much.

7 MR. PANELLA: Okay, thank you.

8 MR. CUNNINGHAM: Burlington County
9 Bridge Commission.

10 MR. KRASSON: I'm Mark Krasson, CFO
11 for the Burlington County Bridge Commission.

12 MS. EDWARDS: I'm Jennifer Edwards,
13 Acacia Financial, Financial Advisor to the
14 Burlington County Bridge Commission.

15 MR. HASTIE: Tom Hastie from
16 Capehart & Scatchard, bond counsel.

17 (Jennifer Edwards and Marc Krasson,
18 being first duly sworn according to law by the
19 Notary)

20 MR. CUNNINGHAM: Hello, Mr. Hastie.

21 MR. HASTIE: How are you, sir?

22 MR. CUNNINGHAM: Good.

23 MR. HASTIE: This is an
24 application from the Burlington County Bridge
25 Commission to essentially renew and permanently

1 finance a portion of notes that it has
2 outstanding.

3 We first came to the Board in
4 2013 with a plan to issue up to \$60 million in
5 notes to fund County capital projects, kinds of on
6 a pay as you go, on an as you roll out basis. We
7 sold \$30 million in notes in 2013. In 2014 we
8 renewed the \$30 million and added an additional
9 \$30 million. In 2015 we renewed 55 or 54.9
10 premium of it and paid down \$5 million.

11 Under the note provisions of the
12 Fiscal Affairs Law, we're back to you because the
13 approval expired. We're back to you with a plan to
14 permanently finance \$30 million of the \$54
15 million. And with the remainder to stay in notes
16 for at least one more year.

17 So I don't know if you have any
18 questions?

19 MR. CUNNINGHAM: On that last point,
20 why finance half and half?

21 MR. HASTIE: I think Jen and Mark
22 can speak to this a lot more knowledgeably. It
23 has to do with the County's kind of debt capacity,
24 debt management practices. To amortize \$60 million
25 in one year would create a spike in debt service

1 that the County wants to avoid.

2 MR. KRASSON: We worked very, very
3 hard to try to keep as best as possible a level
4 debt service going forward. So our approach with
5 this particular financing is two-fold. One, to
6 try to do this in two different tranches. The
7 \$30 million now because it kind of fits into our
8 debt service schedule going forward, when we have
9 somewhat of a decrease due to the amortization of
10 existing debt. And we also just have a practice
11 that we look to finance portions when the project
12 is fully complete. We still have a couple of
13 outstanding items to finish up on the remaining
14 \$25 plus million. So we'd be looking to do that
15 in the next probably year or so year or two years,
16 to go along on that.

17 MR. CUNNINGHAM: The only other
18 question I had is, the application didn't provide
19 a ton of detail. It talked certain capital
20 improvements and capital equipment. Can you talk
21 just a little bit about the types of--

22 MS. EDWARDS: We did send a list
23 up.

24 MR. CUNNINGHAM: It did, okay.

25 MR. KRASSON: I can give you a

1 synopsis.

2 MR. CUNNINGHAM: That would be
3 perfect.

4 MR. KRASSON: Of the \$30 million
5 that we're going along on, approximately
6 forty-seven percent or \$14 million, has to do with
7 roads and bridge projects, mainly overlaying. We
8 have hundreds of bridges and culverts that we
9 maintain in Burlington County. So that
10 encompasses that part.

11 The next largest component is for
12 Buildings and Grounds. The lion's share of that is
13 for our Health & Human Services building that
14 needed some major brickwork and new equipment on
15 the outside. As well as for security enhancements
16 to our existing building that houses the County
17 officers. That was about \$10 million or
18 thirty-five percent.

19 The remaining piece is for heavy
20 equipment that helps us to maintain our roads and
21 bridges, which was about \$6 million and about
22 twenty percent of that.

23 MR. CUNNINGHAM: Thank you very
24 much.

25 MR. KRASSON: You're welcome.

1 MR. CUNNINGHAM: I was just provided
2 the list, so thank you very much. Any other
3 questions?

4 (No response)

5 If there is none--

6 MR. BLEE: Motion to approve.

7 MR. LIGHT: Second.

8 MR. CUNNINGHAM: Mr. Blee motion,
9 Mr. Light seconded it. Roll call, please?

10 MS. MC NAMARA: Mr. Cunningham?

11 MR. CUNNINGHAM: Yes.

12 MS. MC NAMARA: Mr. Avery?

13 MR. AVERY: Yes.

14 MS. MC NAMARA: Ms. Rodriguez?

15 MS. RODRIGUEZ: Yes.

16 MS. MC NAMARA: Mr. Blee?

17 MR. BLEE: Yes.

18 MS. MC NAMARA: Mr. Light?

19 MR. LIGHT: Yes.

20 MR. HASTIE: Thank you.

21 MR. CUNNINGHAM: Thank you very
22 much. The next application before the Board is
23 the Salem County Improvement authority. We waived
24 the appearance on this matter. It involves the
25 Environmental Infrastructure Trust financing and

1 proposed County guarantee. Under the new law
2 we're not completely sure whether this had to come
3 in front of the Board and if it did certainly it
4 was in support of the EIT, which we typically
5 don't have any issues with.

6 So I'll make a motion to approve
7 the Salem County Improvement Authority's
8 application. I would ask for a second from one of
9 my colleagues.

10 MR. BLEE: Second.

11 MR. CUNNINGHAM: Second by Mr. Blee.

12 Roll call, please.

13 MS. MC NAMARA: Mr. Cunningham?

14 MR. CUNNINGHAM: Yes.

15 MS. MC NAMARA: Mr. Avery?

16 MR. AVERY: Yes.

17 MS. MC NAMARA: Ms. Rodriguez?

18 MS. RODRIGUEZ: Yes.

19 MS. MC NAMARA: Mr. Blee?

20 MR. BLEE: Yes.

21 MS. MC NAMARA: Mr. Light?

22 MR. LIGHT: Yes.

23 MR. CUNNINGHAM: Atlantic County
24 Improvement Authority, the general obligation
25 Revenue Bonds relative to Stockton University

1 Island

2 MR. BLEE: Mr. Chairman I'll be
3 recusing on this item.

4 MR. CUNNINGHAM: Thank you, Mr.
5 Blee. Before we hear from this applicant, I just
6 want to note for the record that the matter of the
7 Bergen County Improvement Authority listed for
8 11:10, was deferred at that applicant's request.

9 Good morning, gentlemen. Could you
10 kindly be introduced and those that aren't counsel
11 be sworn in.

12 MR. PALADINO: Christopher Paladino,
13 Atlantic City Development Corporation.

14 MR. BACHER: Doug Bacher, NW
15 Financial, financial advisor to the Atlantic
16 County Improvement Authority.

17 MR. KYLE: I'm Howard Kyle. I'm
18 Chief of Staff of the County Executive.

19 MR. LAMEY: John Lamey. I'm
20 Executive Director of the Atlantic County
21 Improvement Authority.

22 MR. CANTALUPO: I'm John Cantalupo,
23 bond counsel to the Atlantic County Improvement
24 Authority and Atlantic County.

25 (Howard Kyle, Christopher Paladino,

1 Doug bacher and John Lamey, being first duly sworn
2 according to law by the Notary.)

3 MR. CUNNINGHAM: Welcome.

4 MR. CANTALUPO: Thank you, Director.

5 MR. CUNNINGHAM: I know that--I
6 just want to note for the record that this project
7 was presented to myself and other members of my
8 team in great detail a couple of weeks ago, a
9 couple of days ago, whatever it may have been,
10 certainly prior to the applications being
11 submitted.

12 We were able to go over the
13 projects, I say plural. I don't know how you want
14 to proceed. If you want to give an introduction,
15 John?

16 MR. CANTALUPO: Yes, sure. John
17 Cantalupo, from Archer & Greiner, bond counsel to
18 the Atlantic County Improvement Authority.

19 What we'll do is, we'll introduce
20 the project. Chris Paladino from AC Devco will go
21 into much more depth and Howard Kyle will talk
22 about the reasons for the County's support of the
23 projects. We'll summarize it from there and ask
24 for questions from the Board.

25 So the Atlantic County Improvement

1 Authority is here seeking positive findings under
2 the Local Authorities Fiscal Control Law, in
3 connection with one series of bonds not to exceed
4 \$85 million.

5 They currently anticipate to issue
6 \$72 million on that Series A bonds. Which will be
7 secured by a general obligation master lease with
8 Stockton University. Which is similar to a prior
9 Devco financing with Rutgers University.

10 There is also a second series of
11 bonds that we are seeking positive findings under
12 the Local Authorities Fiscal Control Law and also
13 a County guarantee of those bonds, for an amount
14 not to exceed \$60 million.

15 Those are the Series E bonds. They
16 are secured by monetized tax credits from the
17 State of New Jersey, whereby the State issues tax
18 credits to Island Campus, LLC, which is a
19 subsidiary or a wholly owned redevelopment entity
20 that is formed by AC Devco and Devco.

21 They entered into a purchase
22 agreement with a purchaser of these tax credits.
23 And they assign the payments under those tax
24 credits over a ten year period and they secure
25 those bonds.

1 The bonds are being issued for a
2 project that Chris will explain. It is a new
3 Atlantic City campus for Stockton University.
4 There are three components of the project; an
5 academic building, a dormitory building and also a
6 parking garage building.

7 Right now what we'll do is let
8 Chris go on to a little bit more detail on the
9 project, Chris Paladino from AC Devco. Then we'll
10 turn it over to Howard Kyle from the County.

11 MR. PALADINO: Giving just a pretty
12 broad overview of the project, the project is
13 675,000 square feet. It represents a \$206 million
14 investment in the City of Atlantic City. Property
15 tax revenues on the three blocks in which we are
16 building this project, will go from \$236,000 a
17 year to over \$1.5 million in 2018 to start.

18 It will create over a thousand
19 construction jobs over the construction period and
20 bring 1,500 people to the Chelsea Section of
21 Atlantic City on a daily basis, a twelve month
22 basis.

23 Maybe if I can show you some
24 pictures. This is one of the largest-- it
25 certainly is the largest public/private

1 partnership that I've ever been involved in and
2 we've been doing this for a couple of years.

3 The partnership actually starts
4 with the County of Atlantic, the New Jersey
5 Economic Development Authority, the Improvement
6 Authority, CRDA, the City of Atlantic City,
7 Stockton University, the New Brunswick Development
8 Corporation and South Jersey Gas, which all play a
9 significant role in putting this \$206 million
10 project together.

11 Last year the Atlantic City
12 Development Corporation purchased approximately
13 ten acres in the Chelsea Section, which one time
14 was supposed to be designated--was designated for
15 redevelopment--a redevelopment agreement to be the
16 Hard Rock Hotel and Casino. That never moved
17 forward.

18 When we're finished, as I said,
19 we're going to deliver 675,000 square feet,
20 focusing on some great amenities, the O'Donnell
21 Memorial Park which we hope will become the
22 Washington Square Park to Stockton, as they build
23 out this project, the boardwalk and, obviously,
24 the Atlantic Ocean.

25 We'll have over 500 Stockton

1 undergraduates living in the fall of 2018 on the
2 boardwalk. As far as we know it's the only
3 student housing-- purpose built student housing on
4 the Atlantic Ocean. Pepperdine and San Diego have
5 stuff on the west coast.

6 This building will also be the
7 center of school life, social life, study, in the
8 first phase of the development, because they will
9 be putting things in this building that all
10 students can use at all times, even if they don't
11 live there; so the gym, bike storage, surf board
12 storage, locker rooms, study areas, different
13 kinda of social spaces. So this building is not
14 just for the students who will live there.

15 The first academic building will
16 be built on what was the Atlantic City High School
17 site. It will be able to accommodate, under the
18 current scheduling system of the University, close
19 to 1,800 students. Although we believe in
20 September of 2018 we'll have a thousand students
21 using this building. So there is some growth
22 potential immediately.

23 Not part of the request under your
24 consideration, but to understand the entire
25 project, South Jersey Gas is building its

1 headquarters, 72,000 square feet, on one of the
2 ocean blocks. It stands on a podium of the-- of
3 parking which will serve the entire project.

4 The lease we have with Stockton,
5 which will be capitalized as a thirty year lease,
6 is anticipated to raise almost \$70 million or
7 thirty-four percent of the project cost. The tax
8 credit debt, which is going to be ten year paper,
9 will raise \$50.4 million or twenty-four percent.

10 South Jersey Gas is putting up \$50
11 million or twenty-four percent of the project--
12 total project cost. Stockton and CRDA, CRDA
13 grant funds, are paying almost all of the cost of
14 the academic building, or \$35 million. And there
15 is \$2 million of developer's equity that gets left
16 in the project.

17 So that's-- anything else I should
18 cover?

19 MR. LIGHT: A question for me. I'm
20 sorry, I'm not familiar with the utilities South
21 Jersey Gas. I'm familiar with the other ones that
22 are up in my way. How large is South Jersey Gas?
23 What area does it serve?

24 MR. CUNNINGHAM: That's a good
25 question.

1 MR. KYLE: It serves some of the
2 southern counties in the state. It covers
3 Atlantic, Cape May, parts of Cumberland, which I
4 know for sure. I think they may touch into Camden
5 County.

6 MR. BACHER: I don't think that
7 they do--

8 MR. KYLE: It's Salem County. It's
9 the southern part of New Jersey.

10 MR. LIGHT: They are going to be
11 moving their headquarters into Atlantic City.
12 Where are their headquarters now?

13 MR. KYLE: Their headquarters are in
14 a shared building in Folsom, New Jersey, with
15 South Jersey Industries, which is the parent
16 company. South Jersey Gas is currently renting
17 office space in several locations. Their goal is
18 to consolidate that office spaces into one
19 location. They are going to maintain the parent
20 corporation in Folsom, New Jersey and relocate the
21 South Jersey Gas functions into Atlantic City.

22 MR. PALADINO: Actually, they are
23 returning where they had started.

24 MR. KYLE: Actually, that's where it
25 was.

1 MR. PALADINO: South Jersey Gas
2 had been in Atlantic City and they moved out to
3 the suburbs several decades ago.

4 South Jersey Industries is going to
5 maintain its facilities in Folsom. They will pay
6 the same amount of property taxes.

7 MR. LIGHT: Thank you.

8 MR. CUNNINGHAM: Thank you very
9 much for that portion. Then Mr. Kyle was going to
10 talk about the County guarantee.

11 MR. KYLE: I'm going to talk
12 about--the County's support for the project is
13 very strong. Largely because, as you know, there
14 is no secret, Atlantic City is a economically
15 challenged are. We have one of the highest
16 employment rates, highest home foreclosures. I
17 think 110,000 people out of a population 250,000
18 receive some form of public assistance.

19 We sat down collectively over a
20 year ago and realized that we had to get more
21 aggressive in economic development. Economic
22 development had been done largely by the CRDA,
23 which is now just limited just to a few blocks of
24 the Atlantic City Tourist District. And also by
25 the South Jersey Transportation Authority, which,

1 quite frankly, is now struggling to maintain their
2 same levels of operation

3 We retained a firm, Angelo
4 Economics of Austin, Texas. We did a nine month
5 economic development strategy. We completed it las
6 September. We identified four areas that we
7 wanted to target; tourism and hospitality remains
8 one of them, aviation, which we'll talk about
9 later, light manufacturing, specialty
10 manufacturing and life sciences.

11 Those are areas where the natural
12 economy of the area is conducive to those types of
13 businesses. We established very recently an
14 Economic Development Corporation that has \$500,000
15 a year in funding for the next five years. We
16 have \$100,000 in several commitments and we expect
17 to have a budget eventually of a million dollars
18 to go out, target and market Atlantic County as a
19 place to do business and live.

20 Now, in terms of this project it
21 fits in with our plan. It ties into the tourism
22 aspect. It takes a section of Atlantic City which
23 has been dormant for a number of years, especially
24 in light of the what used to be called at one time
25 the Hilton Hotel, I think the last name was the

1 Atlantic Club, that closed down. Nothing is
2 happening. It takes blocks that are vacant land.
3 It puts a project there and starts generating
4 revenue in terms of a pilot, that will actually
5 go back to the County and bring life and vitality
6 to that section of Atlantic City.

7 So it is a component, one
8 component. It is not the solution for Atlantic
9 City's problems. It's one component to what's
10 necessary in Atlantic City.

11 One important thing, what our
12 consultant found is that Atlantic County, unlike
13 any place he's seen in the country--and he's done
14 over 600 of these types of studies, is more
15 dependant on one industry than any other place
16 he's ever seen.

17 So the need to diversify our
18 economy is critical and that's what we're trying
19 to do. We looked at our assets and one of the
20 County's assets is that during good times, you
21 know yourself, the County has been extremely
22 frugal in issuing any debt. As a result, we have
23 one of the lowest ratios of any county in New
24 Jersey.

25 So a collective, very judicious

1 decision was made, to use some of our debt
2 capacity, to advance some projects, which would
3 advance the economy of the area, simply because,
4 if we don't take that type of action, we don't do
5 these type of projects and get behind them, then
6 nothing is happening in Atlantic County, nothing
7 economically is happening.

8 So we believe there is benefit not
9 only for the residents of Atlantic County, but
10 also for the State of New Jersey as a whole.

11 MR. CUNNINGHAM: Thank you very
12 much. I do want to mentioned that I actually
13 happened to be in Atlantic City and I went by the
14 property, which I didn't have familiarity with
15 before. I never go down to what I call the south
16 side, even though they somehow confuse east and
17 west down there. But I went south and I found the
18 property.

19 The other thing that I want to say,
20 for the record, in terms of the Division's
21 diligence, we did have conversations with EDA,
22 talked about the project, talked about the
23 commitments of the grants, about the impact or
24 lack thereof, of the County guarantee on the
25 project. But I think that it was very helpful

1 having the team come in and talk to the Division
2 ahead of time. We, therefore, knew what to expect
3 with the application and we were, therefore, able
4 to review it in a very thorough manner.

5 Do any of my colleagues have
6 questions about this particular application?

7 MS. RODRIGUEZ: No, but I have a
8 comment.

9 MR. CUNNINGHAM: Please.

10 MS. RODRIGUEZ: Projects like this
11 on a personal level excite me. So I have to
12 commend you that it is always good when you have
13 private and public partnerships like the gas
14 company, with what's soon to become a college town
15 or college city. I know the work you've done in
16 New Brunswick, so I commend you and the team
17 entirely.

18 I'm excited. I like the name
19 Chelsea. I never knew it existed, the Chelsea
20 Section. You know, like I said, this kind of
21 thing excites me.

22 I'm glad you said it, you know,
23 that Atlantic County has depended on one industry
24 for decades now. This looks like it will turn the
25 tide. You know, I think it's a great project.

1 MR. CANTALUPO: Thank you.

2 MR. CUNNINGHAM: Before the Board
3 votes, I'd just ask for a show of hands, if there
4 is anyone in the audience that wanted to speak
5 publicly on this project?

6 (No response)

7 So seeing none, the only reason
8 I'll note for the record that I asked, is because
9 the Board has received telephone calls and emails
10 from parties in the western portion of Atlantic
11 County that are not supportive of this project.
12 And their criticisms hinge upon the fact that
13 South Jersey Industries will be relocating or I
14 should say would be developing a new headquarters
15 building. Although their operation in Folsom, as I
16 understand it, will continue.

17 I don't think that--we were asked--
18 I should be specific. We were asked to defer
19 today's application. I don't think it would be
20 prudent to do so. I think Atlantic City, first of
21 all, needs this project to start quickly,
22 especially in terms of how it relates to academic
23 years. Secondly, although the South Jersey
24 Industries is a partner in the project and their
25 building is a significant, as Mr. Paladino

1 pointed out and Mr. Cantalupo, it's not part of
2 this particular financing. So I purposely and
3 very willingly kept this matter on the agenda.

4 Considering there are no other
5 questions from the Board members, I'll make a
6 motion to approve the Atlantic County Improvement
7 Authority's application and I would ask for a
8 second.

9 MS. RODRIGUEZ: I'll second it.

10 MR. CUNNINGHAM: Ms. Rodriguez
11 seconds. We'll take a roll call, please.

12 MS. MC NAMARA: Mr. Cunningham?

13 MR. CUNNINGHAM: Yes. And I just
14 note that, you know, a development like this in
15 the City of Atlantic City, obviously, from the
16 newspapers everyone knows this is particularly
17 pressing on my mind. Anything that we can all
18 work on together to try to bring significant
19 ratables and partnerships with the County
20 Improvement Authority, I'm all for. So I
21 enthusiastically vote yes on this.

22 MS. MC NAMARA: Mr. Avery?

23 MR. AVERY: Yes.

24 MS. MC NAMARA: Ms. Rodriguez?

25 MS. RODRIGUEZ: Yes. And lots of

1 luck, I'm excited.

2 MS. MC NAMARA: Mr. Light?

3 MR. LIGHT: Yes.

4 MR. CUNNINGHAM: We're going to
5 continue with the Atlantic County Improvement
6 authority. This time for another County guaranteed
7 project, which is the Stockton Aviation Research &
8 Technology Park.

9 Good morning Mr. Mc Manimon.

10 MR. KEVIN MC MANIMON: Good morning,
11 Director, how are you?

12 MR. CUNNINGHAM: Would you just
13 introduce yourself?

14 MR. KEVIN MC MANIMON: Kevin Mc
15 Manimon, Mc Manimon, Scotland & Baumann, bond
16 counsel for the Atlantic County Improvement
17 Authority in connection with this matter.

18 MR. CUNNINGHAM: Once again, the
19 County is in partnership with the Improvement
20 Authority and undertaking an effort to bring
21 development and ratables, jobs and other things,
22 to Atlantic County. So you gentlemen just want to
23 introduce the concep?

24 Again, I just want to note for the
25 record, this project was discussed with myself and

1 members of the DLGS team. We had an opportunity
2 to understand project and the financing.
3 Therefore, when the application came in we were
4 able to thoroughly and comprehensively review
5 this. So Kevin, I'll turn it over to you.

6 MR. KEVIN MC MANIMON: Thank you for
7 the introduction, Director. Given that and the
8 prior discussion with the Board's staff and Mr.
9 Kyle's discussion and the description a moment ago
10 about the importance of diversification of the
11 regional economy in and around Atlantic County,
12 I'm going to target what I'm saying now.

13 The specific requests that we are
14 making this application under, this is a joint
15 application by the Improvement Authority and the
16 County. The Improvement Authority seeks positive
17 findings in connection with the issuance of bonds
18 or notes that would be guaranteed by the County.

19 The County for its part, seeks
20 approval under the Local Bond Law, in order to
21 waive the down payment on general obligation bonds
22 or notes that the County will issue in connection
23 with this project.

24 The ACIA's debt to be issued in an
25 amount not to exceed \$15.5 million, and the

1 County's debt will be authorized in an amount not
2 to exceed \$7.5 million.

3 The purpose of both sets of
4 obligations are to fund a portion of costs
5 associated with the Stockton Aviation Research &
6 Technology Park. One of the focuses of the
7 economic study Mr. Kyle described a couple of
8 minutes ago is the Aviation Research & Technology
9 Park in Egg Harbor Township.

10 A number of years ago the Federal
11 Aviation Administration launched a next generation
12 initiative with a view toward advancing research
13 and technology in the aviation field. One of the
14 sites that they particularly targeted was the
15 William J. Hughes Technical Center in Egg Harbor
16 Township.

17 They struggled to get that off the
18 ground. Then Stockton University created the
19 Stockton Aviation Research & Technology Park,
20 Inc., a corporation designed to help facilitate
21 the construction of the Aviation Research &
22 Technology Park.

23 Based on the importance of that
24 site and the need to really diversify the economy
25 like Mr. Kyle describe, the County and the

1 Improvement Authority together decided to help
2 facilitate this project.

3 The ACIA will do so by taking
4 charge and building the first building in the
5 park. It will finance the design and construction
6 of the building. It will lease the space to
7 tenants. It will use the revenues from those
8 leases to finance the operational costs and the
9 debt service.

10 The County will guarantee that
11 debt issued by ACIA. The County will also fund a
12 portion of the costs associated with the
13 construction and design through a general
14 obligation issued by the County.

15 So, obviously, this project like
16 the project before, is crucial to the
17 diversification of the economy in Atlantic County.
18 Between the County's piece that I just described,
19 the ACIA's piece that I just described and some
20 funds that we hope and expect to get from the
21 Casino Reinvestment & Development Authority, we
22 believe that will help, all together, to finance,
23 design and the construction of the first building
24 in the park. Which will, in turn, spurn the
25 development of the remainder of the park. Which

1 will be the responsibility of the corporation that
2 Stockton created and I described a moment ago.

3 We think that the County's
4 guarantee of the ACIA bonds will help us achieve
5 the highest credit rating for the bond that we
6 can, and, thereby, the lowest interest rates that
7 we can, to keep the financing costs to a minimum.

8 I think the application was
9 pretty thorough in the levels of security that we
10 hope to implement in connection with the project.

11 We've had the discussion mentioned
12 before and Mr. Kyle described the importance to
13 the County. So with that, I'm going to open it up
14 to questions. I don't have any more to say,
15 unless you have any questions.

16 MR. CUNNINGHAM: Thank you. Any
17 questions?

18 MR. LIGHT: No.

19 MR. CUNNINGHAM: The only
20 concern--and I use that in not a pejorative sense,
21 was that basically what's happening here is a
22 building is built on spec. But there is a
23 guarantee placed. That's a local decision, the
24 Freeholders voted for it.

25 When we met with Mr. Kyle and the

1 rest of the team there were already likely letters
2 of intent or likely tenants. So I don't think it
3 is necessarily our job to argue with that. I'm
4 not saying that I would, but that was one of the
5 things that after you left that we wrestled with a
6 little bit.

7 But other than that, we
8 understand, similar to the Atlantic City project,
9 we understand the need to diversify the County's
10 economy. We understand the County has so many
11 people out of work, especially as the tourism
12 industry contracted so badly in the City.

13 Through your consultant and
14 through your internal analysis, that the aviation
15 industry is something that Atlantic County can
16 take advantage of. The project seems rather
17 prudent.

18 So if none of my colleagues have
19 additional questions--Mr. Blee?

20 MR. BLEE: Mr. Chairman, just for
21 the record, I'd like to commend the entire team.
22 I know you're never supposed to single anybody
23 out, but I would be remiss if I did not single out
24 Mr. Kyle, who has been passionate about this issue
25 for a long, long time. And for a variety of

1 reasons we didn't get into all of them today.
2 It's kind of stalled, stalled and stalled. So
3 special congratulations to Mr. Kly for his
4 passion.

5 MR. KYLE: Thank you.

6 MR. CUNNINGHAM: Would you care to
7 make a motion?

8 MR. BLEE: I would, sir, motion to
9 approve.

10 MS. RODRIGUEZ: Second.

11 MR. CUNNINGHAM: Ms. Rodriguez
12 seconds. Roll call.

13 MS. MC NAMARA: Mr. Cunningham?

14 MR. CUNNINGHAM: Yes.

15 MS. MC NAMARA: Mr. Avery?

16 MR. AVERY: Yes.

17 MS. MC NAMARA: Ms. Rodriguez?

18 MS. RODRIGUEZ: Yes.

19 MS. MC NAMARA: Mr. Blee?

20 MR. BLEE: Yes.

21 MS. MC NAMARA: Mr. Light?

22 MR. LIGHT: Yes.

23 MR. CUNNINGHAM: We wish you good
24 luck with this project and hope it really is a
25 catalyst for the benefit of the County.

1 MR. KYLE: I want to state that I
2 postponed my retirement to see this thing through.

3 MR. CUNNINGHAM: Thank you. Evesham
4 Township Municipal Utilities Authority.

5 Good morning gentlemen. Even those
6 that have appeared, would you be introduced and
7 those that aren't counsel be sworn in?

8 MR. HASTIE: Tom Hastie from
9 Capehart, Scatchard. Tom Czerniecki--Tom C, who
10 is the Manager for the Township of Evesham, Tom
11 Shanahan, who is the Deputy Manager and Director
12 of Finance for the Township, Josh Nyikita from
13 Acacia Financial and Jeff Winitzky from Parker, Mc
14 Cay, who is Solicitor to the Township. So it is
15 three Toms and two not Toms.

16 (Tom Czerniecki, Tom Shanahan and
17 Josh Nyikita, being first duly sworn according to
18 law by the Notary)

19 MR. CUNNINGHAM: Before you guys
20 explain the application, I just want to note for
21 the record, like the prior applicants, your team
22 came in along with the Mayor and met with myself
23 and the Division staff, told us that you were
24 contemplating the dissolution of the MUA. You
25 heard from us our concerns-- or the things that we

1 look for actually might be a better way of saying
2 it, for when such an application would come before
3 us. Then the application eventually did come

4 I don't know, Tom, whether you want
5 to take the lead and kind of introduce the
6 application to the rest of the Board.

7 MR. HASTIE: Absolutely. We're here
8 to discuss the Township's plan to dissolve the
9 Township MUA and create a utility to operate and
10 maintain the Township's and water and sanitary
11 sewer systems.

12 We're here to present the
13 dissolution application and ask for the Board's
14 approval as required under the Local Authorities
15 Fiscal Control Law. The law requires us to
16 demonstrate and the Board to find to their
17 satisfaction that the dissolution if approved
18 would provide for the payment of all creditors and
19 obligees of the Authority, and also for the
20 assumption of those services that are necessary to
21 protect the health, safety and welfare of the
22 Township's residents.

23 I think the application clearly
24 meets both prongs. Creditors and obligees will be
25 provided for. All existing bonds in the Authority

1 will be defeased and the Township will authorize
2 General Obligation Bonds to retire the Authority
3 bonds. Funds within the Authority's general bond
4 resolution for debt service, will be used to pay
5 debt service on July 1. And funds in the debt
6 service reserve fund will be used to reduce issues
7 existing debt at the time of the defeasance.

8 The Township's refunding plan for
9 the bonds will be done in two parts. There will
10 be a traditional refunding of the Authority's
11 public debt and a planned assumption of the
12 Authority's NJEIT debt.

13 The traditional refunding is
14 structured to produce annual debt service savings
15 and to kind of maintain the existing debt curve of
16 the Authority. And the NJEIT assumption will
17 allow us to keep the attractive rates, payment
18 dates, everything will remain unchanged.

19 So, again, I think overall if you
20 take a half a step back, if the Township is
21 authorized to approve this, what will actually
22 happen is, debt service will come down every year
23 for one series of bonds. Maturities will
24 actually shrink by a couple of years. And, you
25 know, we will not be incurring any additional

1 costs, because we're going to keep the NJEIT debt
2 in-place.

3 The other thing-- the other prong
4 would be that the services will be continued by
5 the Township. The plan right now is to retain all
6 Authority employees. The existing management
7 structure and personnel are going to be retained.
8 From 10,000 feet I think only two things are going
9 to change. One is, management of the utility will
10 have to go to the elected town council instead of
11 to the appointed MUA Board. Two, there is going
12 to be greater efficiency kind of on the line level
13 employees. Because the Township has right now
14 existing Public Works employees. The MUA has
15 existing kind of plant and, you know, assistant
16 maintenance employees.

17 Now they will work-- they work and
18 cooperate together now. But now it will be under
19 one management team. So you will have more bodies
20 to respond to either line breaks or to snow
21 storms. I think the Township sees an efficiency
22 there.

23 Before I turn it over to everyone
24 else, I note for the record that the State,
25 probably going back to the '80s, has had a policy

1 that has kind of looked at and favored reduction
2 of units of government.

3 In the '80s it was called the SLURP
4 Commission. In 2007 it was called the Local Unit
5 Alignment Reorganization Consolidation Commission.
6 In 2015 I think the Board or the Division staff
7 kind of put into best practices that you keep an
8 eye out now if you think there is a different way
9 to do it cheaper and better.

10 I think the Township has presented
11 a plan that advances this policy, satisfying the
12 statutory requirements.

13 We then ask for your approval
14 under the statute. I'll turn it over to Tom who's
15 our architect.

16 MR. CZERNIECKI: As Tom mentioned,
17 the specific question in the Municipal Benchmark
18 Program is, have we studied our utilities and our
19 sub municipal agencies? That was a very specific
20 question. In a way that proved to be a catalyst
21 for us digging into this.

22 The very first area of savings we
23 spotted is simply that we don't have to, as a
24 municipality, wouldn't have to carry the revenue
25 reserves on debt. We could put some of the

1 existing ones they have to work in capital
2 projects.

3 We have identified numerous areas
4 of savings beyond simply how we handle debt. I
5 think we can coordinate projects much better. For
6 example, we have priority roads that need to be
7 done, that can't be done because there are water
8 main projects or sewer main projects that are many
9 years away from being completed, which would
10 represents a waste.

11 That's not taking into account the
12 duplication of professional services needed to
13 accomplish those projects. So, you know, in short
14 it was a great question. Because it really led us
15 to peel back those layers of the onion to see
16 where the efficiencies can be gained.

17 Tom is correct, we have no qualms
18 with the employees. We're accepting their
19 contract. We just see that over the long run we
20 feel conservatively between the debt savings and
21 the operational savings, over ten years we can put
22 \$15 million back into infrastructure that wouldn't
23 otherwise have existed.

24 MR. CUNNINGHAM: Can you address
25 how operational savings occur if you are moving

1 existing staff and their contracts to the
2 municipality?

3 MR. CZERNIECKI: Sure. First of all,
4 we're obligated to honor their contracts, because
5 we're not changing the structure whatsoever.
6 However, there are always opportunities through
7 attrition to create savings --opportunities for
8 savings.

9 Specifically we're talking about
10 how emergencies are covered, how snow removal
11 operations are conducted. Even simple things like
12 lawn mowing services, which I know we're paying
13 the rates of men who are licensed water and sewer
14 operators to mow lawns now. All of those things
15 go away when we can better coordinate these
16 things.

17 You might say, well, why can't we
18 do that now? You know, we're operating under
19 different budget cycles, different professionals.
20 It just makes it easier and cleaner.

21 MR. CUNNINGHAM: Okay, thank you.
22 Often when the concept of utility authority
23 dissolutions come before the Board or at least
24 come before the Division, they tend to simply be a
25 raid of the authority's assets in order to get

1 those reserve funds and bring them into the
2 Township's coffers, often as a one year gimmick,
3 for lack of a better word.

4 It does not appear that's what's
5 happening in this application. But I wanted to go
6 over a couple of things that the staff and I
7 talked about, to just make sure that our
8 understanding of the application is accurate.

9 I do want to mention that, you
10 know, the Division's Assistant Director, Tina
11 Zipicchi, actually spent personal time reviewing
12 this application and discussed with me and other
13 Local Finance Board staff.

14 I guess a couple of things that we
15 note in the application is, this is being spread
16 over multiple budget years, instead of just coming
17 in the first year. I would ask if there is
18 anything that is inaccurate that you correct me on
19 the record, please.

20 The capital reserve funds, Tom, I
21 think you said this already, is being used to pay
22 down debt?

23 MR. HASTIE: Yes. It's about four
24 and a half million dollars. If you look at the
25 numbers stated on the public refunding piece of

1 it, the amount that's outstanding is somewhere
2 around \$14 million. And the amount of bonds that
3 are going to be issued are much less than that.
4 That reflects both July 1 debt service payments
5 and the use of the four and a half million dollars
6 to defease existing debt.

7 MR. CUNNINGHAM: You are still
8 keeping a significant portion of money in reserve
9 for emergencies, I think it was six and a half
10 million dollars?

11 MR. SHANNON: Six and a half
12 million, yes, sir.

13 MR. CUNNINGHAM: I don't remember
14 the number, but how much is coming into the
15 current fund in this year?

16 MR. SHANNON: Presently last year
17 it was about \$780,000, I believe.

18 MR. CUNNINGHAM: I know some of my
19 colleagues may have questions. If they do I'd ask
20 them to ask you now. And then I'm going to ask
21 you gentleman to stand down while we hear from
22 some of the members of the public that wish to be
23 heard on the application. Then we'll ask you to
24 come back and up and discuss more or handle the
25 vote as necessary.

1 I guess the first question is,
2 does anyone pending questions for the applicant.

3 MR. LIGHT: It just wasn't clear.
4 Was this all passed through by the Township
5 governing body?

6 MR. CZERNIECKI: The council
7 authorized us-- they introduced the ordinance and
8 authorized us to come here.

9 MR. LIGHT: What form of
10 government, full council, is it a mayor and
11 council?

12 MR. CZERNIECKI: Council/manager,
13 Faulkner Act.

14 MR. LIGHT: Plan F?

15 MR. CZERNIECKI: Plan D, I believe.

16 MR. LIGHT: Plan D. So the mayor is
17 not a voting member of the council?

18 MR. CUNNINGHAM: I'm sorry, the
19 mayor is a member of the council.

20 MR. LIGHT: Okay. I understand,
21 thank you.

22 MR. CUNNINGHAM: Mr. Avery?

23 MR. AVERY: The \$6.5 million that is
24 going to be reserve, capital reserve that you
25 mentioned, is that restricted to water and sewer

1 projects, not general municipal capital projects?

2 MR. CZERNIECKI: Yes. Actually, it
3 is specifically included in the draft ordinance
4 creating the department. Those numbers are
5 specifically identified in that department as
6 requirements to be budget for. And any deviations
7 from those would require a super majority vote.

8 MR. AVERY: Is that money-- as that
9 money is used for eligible projects, how does it
10 get replaced?

11 MR. CZERNIECKI: As part of the
12 annual budget process.

13 MR. AVERY: Would that compete then
14 with with municipal capital requirements?

15 MR. SHANNON: They would be
16 segregated.

17 MR. HASTIE: It would be a utility
18 budget. So you would have the utility revenues
19 before the--the budgeting gets a little funky
20 because of the way townships budget. You know,
21 each year everything lapses into surplus and it
22 gets pulled back out of the surplus.

23 The intent would be that each year
24 you would start each budget year with those
25 buckets of money full. So that's the intent.

1 Is something got completely used
2 down and there wasn't enough revenue within the
3 utility to refill the bucket, you know, the
4 Township I guess would have the choice to either
5 let it be full, as full as it can get, or budget
6 other money to support it. But that's not
7 something--

8 MR. AVERY: So the Township's intent
9 really, is to continue to refresh the capital
10 reserve fund with revenue from water and sewer?

11

12 MR. CZERNIECKI: Yes, sir.

13 MR. AVERY: Okay.

14 MR. LIGHT: That would be part then
15 of the Township'S budget and not the Authority's
16 budget any more, because the Authority will be
17 dissolved?

18 MR. HASTIE: Correct.

19 MR. LIGHT: It will be a line item
20 in the budget?

21 MR. HASTIE: It will be a line item
22 in the utility--

23 MR. SHANNON: It would be a self
24 liquidating utility budget that would be
25 segregated from the general operating budget. We

1 have a golf course utility which is separate from
2 the current fund budget. This would be--this
3 would constitute a third budget that the Township
4 would have to adopt.

5 So the monies, the financial
6 statements and the budget, would be segregated,
7 basically.

8 MR. AVERY: So it's really-- really
9 just replacing the Authority members with the
10 Council members, as the governing body of the
11 utility?

12 MR. SHANNON: Correct.

13 MR. CZERNIECKI: Correct.

14 MS. RODRIGUEZ: I have a question.
15 How many employees does the utility have?

16 MR. CZERNIECKI: Fifty-five total

17 MS. RODRIGUEZ: And they will be
18 moved into--

19 MR. CZERNIECKI: It will really
20 just become a--

21 MS. RODRIGUEZ: A department
22 within --

23 MR. CZERNIECKI: A department.

24 MR. SHANNON: All will be retained
25 then, if that is the question you asked.

1 MS. RODRIGUEZ: Okay. You
2 mentioned that before.

3 MR. HASTIE: Not that it's outcome
4 determinative or anything, but the MUA's current
5 existing administrative offices are already within
6 the Township building. So it's-- you literally
7 wouldn't move. If you are a resident coming to pay
8 your water bill, you still go to the same window
9 and you pay the same woman.

10 MR. LIGHT: It's just water or
11 sewer and sewer, or sewer?

12 MR. HASTIE: It's water and sewer.

13 MR. AVERY: I assume that whatever
14 the employee--the Authority's employees benefit
15 package is, it mirror what the Township employee
16 benefit package is?

17 MR. CZERNIECKI: Well, in terms of
18 the union, that's spelled out in their contract.
19 So that's left alone. There are some adjustments
20 when the non-union employees come over. There are
21 some areas where they gain, maybe some areas that
22 aren't quite as beneficial, but they are kind of
23 minor.

24 MR. AVERY: In terms of the cost to
25 the town, it's a wash you would say, for the

1 record?

2 MR. CZERNIECKI: In terms of the
3 employees?

4 MR. AVERY: Yeah --no. The cost of
5 the employees benefit package by bringing
6 fifty-five new Township employees, the benefit
7 costs are the same or similar?

8 MR. CZERNIECKI: I think a slight
9 savings

10 MR. AVERY: A slight savings.

11 MR. CZERNIECKI: What we
12 discussed--and, again, this would be part of the
13 final ordinances to create the department and the
14 policies. There are a few areas, for example, in
15 the post retirement health benefits. Their
16 employees currently get full benefits until age
17 sixty-five. Our employees get \$5,000, for a much
18 longer period of time, but never full benefits.

19 So how we approach that is going
20 to be driven kind of to a large extent by meetings
21 with the employees. Perhaps what we might do is
22 have a policy where new employees are subject to
23 the Township's policies and procedures where
24 existing employees might have a choice. That's
25 how we'll handle those small ones.

1 MR. AVERY: Okay.

2 MR. LIGHT: You mentioned unions.
3 Are both the Township and the water authority
4 under a union?

5 MR. CZERNIECKI: They are and they
6 are represented by the same business agent.

7 MR. CUNNINGHAM: Any other questions
8 for the applicant at this time?

9 MR. LIGHT: Thank you.

10 MR. CUNNINGHAM: Gentlemen, could I
11 just ask you to recuse yourselves and allow the
12 the members of the public to come up?

13 Those members of the public that
14 want to appear? This isn't a court, but we do ask
15 that you identify yourself, be sworn?

16 MR. BUTVILLA: If I could speak,
17 there are one of the commissioners from the MUA
18 here and I'm their consultant. So if we can speak
19 first?

20 MR. CUNNINGHAM: It doesn't really
21 matter to us, it's public comment.

22 MR. LIGHT: A question if I may? Do
23 you want them to be sworn in?

24 MR. CUNNINGHAM: Well, they are
25 going to need to introduce themselves and be sworn

1 in.

2 MR. LIGHT: Then they should sign
3 these sheets.

4 MR. CUNNINGHAM: Well, they are
5 going to have to introduce themselves and be sworn
6 in.

7 MR. WARREN: Philip Warren,
8 W-a-r-r-e-n.

9 MR. TENCZA: George Tencza,
10 Commissioner of the Evesham Township MUA.

11 MR. BUTVILLA: Robert Butvilla,
12 B-u-t-v-i-l-l-a, with the firm of Suplee, Clooney
13 & Company.

14 MS. BERNARDI: Rosemary Bernardi,
15 B-e-r-n-a-r-d-i, resident, taxpayer.

16 MR. MILLER: Kenneth Mills,
17 M-i-l-l-s.

18 MR. CUNNINGHAM: Because this is
19 public comment-- before we get sworn in, this is
20 going to be one at a time making public comments
21 to the Board. I'll defer to the Commissioner and
22 allow him to go first. So if you are not an
23 attorney I'd ask that you be sworn in. If you are
24 an attorney, we can bypass that.

25 (Philip Warren, George Tencza,

1 Robert Butvilla, Rosemary Bernardi and Kenneth
2 Mills, being first duly sworn according to law by
3 the Notary)

4 Commissioner, please.

5 MR. TENCZA: Good morning, folks.
6 Thank you for hearing us today. Again, my name
7 is George Tencza, commissioner with the Evesham
8 MUA.

9 Evesham Township proposes to
10 dissolve the MUA and turn it into a municipal
11 water/sewer department, citing savings from
12 efficiencies in streamlining government.

13 It's the responsibility of the
14 town to assess their local Authority on at least
15 an annual basis to determine whether the
16 authority's continued existence is appropriate,
17 and whether the Authority is appropriate and
18 efficiently serving its residents.

19 The findings of this annual
20 assessment as performed would be yes, Evesham
21 Utilities Authority is certainly appropriate and
22 does efficiently serve its residents. The Township
23 has acknowledged in its application for
24 dissolution that the Authority is a well run
25 operation. At this time right now, by coincidence

1 we are getting an award by the Association of
2 Environmental Authorities for the best management
3 practices this year.

4 So with that--a little thumbs up
5 for us. Furthermore, I'd like to introduce Mr.
6 Butvilla. He's with the accounting firm of Suplee,
7 Clooney & Company. He's going to be our
8 consultant on this.

9 MR. BUTVILLA: Hi, everybody. I was
10 asked by the commissioners of the Authority to
11 review the application to the Local Finance Board
12 and the plan for dissolving it and the
13 refinancing.

14 So I had prepared a report, copies
15 are here, enough for everybody here. I don't know
16 the procedure here for looking at this. I'm not
17 going to run through the ten page report that's
18 here. But I think the Board ought to consider
19 looking at the comments that are in this report in
20 regards to dissolving it.

21 MR. CUNNINGHAM: We have an
22 application in front of us. So I think during the
23 period of public comment, if you wants to
24 summarize that for the Board.

25 MR. BUTVILLA: That's what I intend

1 to do.

2 MR. CUNNINGHAM: Why don't you do
3 that now.

4 MR. BUTVILLA: In my report the one
5 thing I point out is what George has pointed out.
6 That the Authority is well run, well managed and
7 it's a low cost provider of water and sewer.
8 There are no issues with the Authority with its
9 management or how it is running. There is nothing
10 political about it. There is no axe to grind
11 between the Authority and the Township.

12 So my point is, it is just a well
13 run Authority. It is not something that the
14 Township is looking to dissolve because they are
15 doing a bad job.

16 The fact that the Township has
17 looked back at state policy and consolidating
18 government and best practices in reviewing an
19 Authority periodically to see how it's doing, I
20 guess they've done that. They have done the home
21 work on that. I realize the policy is there to
22 consolidate government, but is it really in the
23 best interest of the Evesham to consolidate this
24 and turn it over to the Township to manage as a
25 particular department?

1 My background with my firm is
2 sewage authorities. For myself, I'm the
3 engagement partner on about seven or eight sewage
4 authorities up in north Jersey.

5 It's a complex operation to run.
6 It is really not a department of a municipality.
7 Again, this sewage treatment--the Sewage Authority
8 and the water side of it or whatever, it's just a
9 complex operation. It has a lot of employees. It
10 has an excellent staff to run it.

11 That's my comment, that it may
12 not be in the best interest of its citizens to
13 consolidate.

14 As I look at the report the
15 Township did on the savings on cost, the
16 administrative cost and the salary cost that they
17 talk about in their application to me are minimal.
18 A lot of the savings they are talking about is
19 coming from not filling four positions. But who's
20 to say when they take it is over that the
21 positions wouldn't be filled? That's the biggest
22 part of the savings.

23 The rest of the savings in audit
24 fees, legal fees, legal advertisements, they are
25 all minimal.

1 As an auditor I can tell you,
2 yeah, you are going to get or rid of your auditor
3 over at the Authority, but you are bringing it
4 into the Township, you are still going to need to
5 have that audited. There is still going to be work
6 there. I don't see the legal bills decreasing.
7 I don't see the administrative cost decreasing or
8 any savings there.

9 As far as the savings from
10 coordinating services, whether it is snow plowing
11 or street openings or whatever, that can be done
12 now. It doesn't have to dissolve the Authority to
13 make that happen. From what I hear from the--
14 it's not part of my report, but from the MUA from
15 what I hear, is that some of this is done already.

16 Just to go back with the surplus
17 funds that the Authority has and these reserve
18 funds they have. As the Board knows, they issue
19 revenue bonds. When you issue revenue bonds you
20 are required--bond holders aren't going to buy
21 your bonds without a debt service reserve fund,
22 without a renewal replacement fund, not having an
23 operating reserve fund where maybe you've got
24 three months of your budget in cash in the kitty.
25 So it's just the nature of selling the bonds,

1 revenue bonds.

2 The last couple years the Authority
3 has been selling bonds through the Wastewater
4 Trust. That's how they've been borrowing their
5 money. They are going to continue to do that in
6 the future. Where they won't need to set money
7 aside, once they pay these bonds off, to set money
8 aside in a debt service reserve fund.

9 What's historically done, as the
10 revenue bonds come to an end, you use the debt
11 service reserve fund to pay those bonds off as
12 they come to the end of their life. There is
13 \$4,500,000 in the debt reserve fund that is there
14 because of that. That's the Township's basis for
15 the savings on refinancing the Authority's bonds.
16 Their refinancing plan assumes it's going to
17 take-over the Wastewater Trust Bonds which are
18 about \$12,000,000. That will go smoothly.
19 They'll sign over the debt. That will go easy.

20 But the savings that they are
21 talking about is really coming from using the \$4.5
22 million, issuing their own bonds, putting the
23 money in an escrow fund, buying slugs and over
24 time paying off those bonds. What's not in their
25 application when they talk about savings, if there

1 is a savings there on the debt service, it's not
2 reflected in anything that they are talking about
3 with the rates to the rate payers. Are they going
4 to reduce the rates? If the debt service is going
5 down, in my mind the rates should be going down.
6 That's not spelled out in their application when
7 they are talking about savings. They are talking
8 about straight up savings from retiring debt and
9 not paying interest. But they are really not
10 talking about cutting the rates.

11 In their application they have
12 negative present value of \$200,000. Again, this
13 Board looks for positive savings. They actually
14 have negative savings. Again, they are using the
15 \$4.5 million to retire the bonds. There is cost
16 to issue the bonds.

17 It is probably going to cost them
18 about \$180,000 to do this bond issue that they're
19 talking about. So, again, they've got negative
20 savings and they have the issuance cost. One other
21 thing that's not clear in their application, they
22 currently now, the Authority by law is entitled to
23 pay over a certain amount of their budget to the
24 Township.

25 Now, they have been doing that for

1 years. The Authority has been paying the Township
2 about \$700,000 a year, \$750,000 a year. Is that
3 going to continue? That's not spelled out in
4 their application? Once they take this over and
5 they have all of these funds balances or surplus
6 funds, what's that number going to be?

7 Are they going to raid the
8 utility fund to bump that number up? That's
9 something for this Board to consider.

10 When they were talking about
11 surplus funds a second ago, I see the numbers
12 differently. There is the \$4.5 million in this
13 debt service reserve fund. There is \$1.5 million
14 in a renewal and replacement fund. There is \$3
15 million in an operating reserve fund. And then
16 there is \$10 million in unrestricted surplus.

17 So that comes to about \$14
18 million. Now, they're talking about \$6 million
19 here. So we've got a big difference in the
20 numbers. I'm looking at it that there is actually
21 \$14 million here of surplus funds. It's not clear
22 in their application. Is that going to be
23 dedicated to the utility and dedicated for capital
24 purposes in the future? By law can they even lock
25 that up?

1 One of my questions is, is any of
2 that money going over to the current fund this
3 year? Again, in a municipal budget there is a
4 utility fund and then there is the current fund.
5 The current fund raises taxes. The utility fund
6 gets its money from sewer users and water users.
7 That money is self liquidating.

8 To me that's a little bit of a
9 falsehood, because what typically happens in
10 municipalities, is that they raid that utility
11 fund. They'll take the surplus. They'll charge
12 some of their cost over there or get the utility
13 fund to reimburse them for some of their cost.

14 I'll give you an example. The
15 Authority rents office space from the
16 municipality. They are in the same building for
17 the convenience of the citizens. The authority has
18 prepaid rent to the municipality to the tune of
19 almost a half a million dollars, out to the year
20 2038.

21 What happened there, I guess the
22 Township needed money, the Authority had money and
23 said hey, pay us your rent in advance out to the
24 year 2038. So it's a little bit of an example of
25 raiding the kitty over there.

1 In their report they talk about
2 having delinquent sewer and water user accounts.
3 The fact that by the Township taking it over they
4 will be able to improve the collection rates. The
5 way the Authority is set up with the water and
6 sewer billing, everybody, you don't pay your bill
7 you go a sewer lien. They sell they lien,
8 everybody gets a hundred percent of their money.
9 It's very rare that the Authority doesn't collect
10 its sewer and water user bills. There are no
11 write-offs. So I don't see how the rates are going
12 to be improved, the collection rates.

13 There is a--as part of this,
14 dissolving this, there was a--the Township asked
15 the Authority to go ahead and put together a ten
16 year capital plan of what would be needed to fix
17 the Authority, improve the Authority. And that
18 plan came out to \$100 million. I guess my
19 question to the Board here is, again, going back
20 to efficiency and who's better able to manage
21 that? An independent authority with a five member
22 commission dedicated to the Authority and staff,
23 or a city council that it's hard enough running a
24 municipal government, the police department, fire
25 department, but to also now run this sewer and

1 water utility?

2 One of the things I think that
3 opens the door here, is to privatization. As the
4 water side of it, as it comes over to be a utility
5 in town, it is just my opinion from I read, it
6 opens the door easier to privatize the water
7 system and sell it off. That may not be a good
8 thing for the citizens of the Township.

9 One of the other things that
10 maybe hasn't been considered in their application
11 is, the Authority currently now purchases bulk
12 water from another utility authority and from New
13 Jersey American Water Company. The contract that
14 they have to buy bulk water from the other
15 utility, is not-- if the Authority was to dissolve
16 and collapse, that utility may not honor that
17 contract. There is not a clause in the contract
18 to continue service.

19 So the Township then would be
20 forced to buy water from American Water Company at
21 a much higher rate.

22 MS. RODRIGUEZ: Is that a
23 hypothetical, or do you know that for a fact?

24 MR. BUTVILLA: I know that for a
25 fact, that they may not continue.

1 MR. TENCZA: Mount Laurel and also
2 Willingboro are the two utilities that we purchase
3 it from.

4 MS. RODRIGUEZ: So where does the
5 majority of your water come from?

6 MR. TENCZA: Our Township, we have
7 wells.

8 MR. CUNNINGHAM: Let me make sure
9 Ms. Rodriguez' question was answered. What you
10 know for a fact is that the contract doesn't have
11 a transfer provision, or that you know that
12 Evesham is going to have to buy water at a more
13 expensive rate? It's the former.

14 MR. BUTVILLA: It doesn't have the
15 provision in the contract to continue.

16 MS. RODRIGUEZ: It doesn't?

17 MR. BUTVILLA: It doesn't.

18 MS. RODRIGUEZ: What percentage of
19 of the water do you have with American Water?

20 MR. BUTVILLA: I don't know the
21 answer to that.

22 MS. RODRIGUEZ: Let me digress just
23 a little bit, because we're going on and I just--
24 how many residents are there in Evesham?

25 MR. TENCZA: Approximately 45,000.

1 MS. RODRIGUEZ: How many rate payers
2 do you have?

3 MR. TENCZA: Approximately
4 ninety-seven percent, ninety-six percent.

5 MS. RODRIGUEZ: So about 42,000 rate
6 payers, okay. And the majority of the water--the
7 majority of the water that you supply comes from
8 wells, to the residents?

9 MR. TENCZA: I don't have the
10 percentages with me, I apologize for that. But
11 it's the majority of the water; correct.

12 MS. RODRIGUEZ: So the majority of
13 the water. What you don't have you purchase from
14 Willingboro, Mount Laurel?

15 MR. TENCZA: Willingboro, Mount
16 Laurel.

17 MS. RODRIGUEZ: And American Water?

18 MR. TENCZA: Correct.

19 MS. RODRIGUEZ: Again, I'm going to
20 go back to my question. So you are saying the
21 contract is a non-transferable?

22 MR. BUTVILLA: Yes.

23 MS. RODRIGUEZ: Are you certain--or
24 is this hypothetical, again, I'm going to ask,
25 that if American Water, which is constantly

1 looking for new clients, okay, because that is the
2 water business, if the town would have to buy
3 water directly from American Water, it's going to
4 be at a higher rate?

5 MR. BUTVILLA: Their rate is higher
6 now, from what I understand. We buy water from
7 American Water and it is higher.

8 MS. RODRIGUEZ: You have a two or
9 three year contract, whatever it is?

10 MR. BUTVILLA: Right.

11 MS. RODRIGUEZ: So you wouldn't know
12 the percentage of water you purchase from them?

13 MR. BUTVILLA: No.

14 MS. RODRIGUEZ: So it could be ten
15 percent. It could be your reserve, because you
16 always have to have a reserve?

17 MR. TENCZA: No. It's utilized in a
18 certain part of town.

19 MS. RODRIGUEZ: So they are the
20 provider in a certain part of town. You wouldn't
21 know the percentage of that?

22 MR. TENCZA: I'm sorry, I do not.

23 MR. BUTVILLA: I'm just going to
24 sum up real quick. As far as the bond refunding,
25 there is really no savings, for the fact that the

1 rate payers aren't going to get any of that.

2 My second comment to sum up, is
3 this \$14 million in surplus that's there. What
4 becomes of it, where does it go, where is it
5 dedicated? Does it end up in the Township's
6 current fund now or is it going to be strictly
7 dedicated to the utility fund and used for that
8 purpose?

9 Again, by creating a utility I just
10 see it as-- I'm going to talk in plain English.
11 You mentioned before, you use the word games or
12 whatever. Setting up a utility fund just makes it
13 easier for a township to take that surplus money,
14 use the rate payers money over there, to fund
15 Township operations over in the current fund, to
16 get around the two percent tax levy cap. It's
17 done all over the State of New Jersey.

18 Again, that sums up my comments. I
19 don't know if anybody has any questions?

20 MR. CUNNINGHAM: Thank you very
21 much. We'll go next to the left, I believe it's
22 Mr. Warren?

23 MR. WARREN: Yes, thank you.

24 MR. CUNNINGHAM: I just want to
25 note for the record that you submitted

1 correspondence with attachments. They were
2 received and reviewed. But please, as a member of
3 the public, feel free to address the Board.

4 MR. WARREN: I appreciate the
5 opportunity. I won't read through my eight page
6 letter to you, so don't worry about that.

7 Thank you for this opportunity.
8 Just quickly, my background why I took interest in
9 this as a resident. I have a background in
10 consumer protection, legislative and constituent
11 affairs, civic education. And I've taken a role
12 as a community advocate and organizer for various
13 issues in town.

14 In terms of this issue, I have
15 spent months, since October, researching,
16 discussing it and seeking out, trying to figure
17 out my opinion on this. I came to the conclusion
18 that the dissolution would not benefit the
19 community as well as the Township imagines it
20 would.

21 While the plan looks great on
22 paper, there are too many risks associated with
23 dissolution. Especially when we have an MUA that
24 as the commissioner said, is not in any financial
25 distress and is serving our community well.

1 The sum of my argument really is
2 that dissolution is not being pursued because of a
3 need, but because it is a want. The Township
4 wants to do this to seek out efficiencies that
5 they claim. And I believe that's an unacceptable
6 risk to our community, in terms of our financial
7 state, the health and safety of residents and
8 overall well-being.

9 In regards to the Township's
10 application which I looked through, I won't repeat
11 everything that was said before. The Township
12 claims around \$330,000 in savings by not filling
13 open staff positions that currently exist between
14 the MUA and the Township. That's the four
15 positions.

16 Those savings should not be double
17 counted by the Township. They are not being
18 realized now--they are realized right now because
19 they are not filled. So to claim that will be a
20 savings seem accurate to me. I'm not a financial
21 guy, but it doesn't seem right.

22 In terms of the debt reserve
23 fund, I won't go over that too greatly since it
24 was already covered, but one part of it that I'd
25 like to notice is that the MUA currently receives

1 around \$165,000 in interest on their investments
2 with that fund. Even if you knock that down a
3 little bit, say \$150,000 a year in interest that
4 you could potentially receive in the future,
5 that's \$1.5 million over ten years, in interest
6 payments that would be lost.

7 The Township mentioned that they
8 wanted to set aside \$6.5 million in reserves to
9 handle--to basically replace the debt reserve
10 fund, to handle emergencies and other
11 improvements.

12 While it might need a
13 super-majority, unlike the MUA right now, that
14 could be changed. The MUA has to have that reserve
15 fund. They have to maintain it every time they
16 take out debt. The Township could change that at
17 any time.

18 A great example is our current
19 council and mayor. Besides being one party, it's
20 unheard of to have anything other than to have a
21 5-0 or 4-0 vote on anything. 4-0 votes occur when
22 somebody abstains, really.

23 That's about it. This vote for the
24 MUA, is the first time that they have actually
25 divided on anything and they had a 302 vote. But

1 otherwise they have gone nearly unanimous on
2 everything. For the foreseeable future that
3 probably wouldn't change too much. That's a risk
4 to that reserve and refreshing it every year.

5 The majority of the savings that
6 they hope to realize, the \$4.5 million, will be
7 realized in the first three years. That's \$3.7
8 million in the first three years. While that's an
9 excellent short term savings, it is not a great
10 long term savings. It's minimal over the long
11 term. If we roll it all together it doesn't seem
12 acceptable in regards to the risk.

13 The township wants to dissolve the
14 MUA to find efficiencies, they said. But those are
15 efficiencies that should be sought out and could
16 be realized today. And the Township simply hasn't
17 done that with the MUA. While they do have
18 agreements over snow removal, storm cleanup that
19 they already do, they have buildings and
20 facilities maintenance and vehicle fuel
21 agreements, like I said, they haven't pursued any
22 things that can see savings in administrative
23 resources, accounting, debt collection and other
24 areas.

25 While it was said to me that shared

1 service agreements could create some additional
2 bureaucracy, additional paperwork, you have to
3 have funds transferred between the two entities, I
4 think that is a worthwhile risk--or worthwhile
5 bureaucratic necessity in order to keep the
6 finances of the MUA separate from the Township.

7 In terms of regulatory
8 efficiencies, I think it could be argued that by
9 removing the separation of the MUA--between the
10 MUA and the Township, there could be opportunities
11 for water and sewer issues to be overlooked, which
12 is not unheard of. Perhaps if you've seen
13 Morestown with their water issues. Delran
14 Township has had a number of environmental issues.

15 Marlboro Township, which was hailed
16 by two of our councilmen as a great example, saw
17 almost a thousand percent increase in
18 environmental issues going on with their newly
19 taken over MUA or water and utility services.

20 It is easy to overlook it. Yet
21 those regulations are there, that bureaucracy is
22 there. When you have development and other issues
23 going on in town, but to make sure it is safe and
24 clean for residents all the time.

25 The MUA is really in a great state

1 as far as I can tell. The Township has admitted
2 and said so in their application. The commissioner
3 has said so. I don't-- unless you want me to, I
4 don't feel like that needs to be expanded any
5 more.

6 In terms of the risk--I'll try to
7 sum this up quickly. There are unstated issues
8 that should be brought out in terms of how
9 townships manage utilities. There are trends that
10 I worry about that I realize from research happen
11 all across the state when mayors and councils are
12 in charge of water and sewer budgets.

13 Thanks to a study by the
14 Association of Environmental Authorities of over a
15 hundred municipal budgets in New Jersey, the AEA
16 showed that \$80 million were diverted from water
17 and sewer services over a three year period by
18 townships, for other unrelated projects and
19 programs.

20 This trend of mismanagement and the
21 lack of prioritization by elected officials has
22 threatened the financial health and infrastructure
23 of our water and sewer systems and should not be
24 overlooked. Especially since it could affect the
25 literal health of residents and businesses in the

1 town.

2 The oversight of a municipal
3 budget utility as opposed to an MUA, is limited.
4 As long as the budget balances and approved by the
5 State, they don't dive into the details. This
6 allows municipalities to transfer utility funds to
7 get around that two percent tax levy cap. And it
8 is a convenient way for elected officials to avoid
9 unpopular budget cuts or unpopular tax increases.

10 Furthermore, there is a very deep
11 concern about the possibility of privatization. I
12 won't dive into rumors or anything like that. But
13 there is the fact that the Water Infrastructure
14 Act of 2014 made it much easier to privatize water
15 and sewer systems. If the Township takes over
16 that, then those barriers are pretty much
17 eliminated all together.

18 This is because our Township falls
19 within a water supply critical area. Which is a
20 large zone around the aquifers in Burlington,
21 Camden and other surrounding counties in south
22 Jersey, that makes it immediately eligible to be
23 privatized. The town doesn't even have to
24 mismanage our water and sewer services to be able
25 to privatize it right away, or lease it s in any

1 way.

2 As well, kind of related to what we
3 said with the bulk purchase agreements, right now
4 the actual figures, Willingboro and Mount Holly
5 are paid \$1.76 per thousand gallons. American
6 Water Company is \$3.05 per thousand gallons.
7 That's a pretty steep difference. And I think
8 it's an example of what you would see with water
9 rates if privatized.

10 MR. CUNNINGHAM: Mr. Warren, I'm
11 sorry. I just want to say that we have members of
12 the Board that are volunteers and have other jobs.
13 If you wouldn't mind--

14 MR. WARREN: I will conclude, yes.
15 On average those private rates are seventy-nine
16 percent more for rate payers here. Rates are
17 sixty-three percent more and there is a proven
18 track record of townships and private water
19 companies not managing the water as well and
20 charging more.

21 In conclusion, in my opinion it's
22 not worth the risk of eliminating the MUA, its
23 independence and co-mingling of water and sewer
24 finances and decisions with the rest of the
25 municipality. I hope you carefully consider this

1 when you make a decision. Thank you.

2 MR. CUNNINGHAM: Thank you for the
3 comprehensive letter that you did send.

4 MR. TENCZA: Mr. Chairman--

5 MR. CUNNINGHAM: I have to get
6 going. There are other members of the public that
7 want to speak. Ma'am, please.

8 MS. BERNARDI: Hi, I'm Rosemary
9 Bernardi. I live in Evesham Township. I'm a
10 taxpayer and a rate payer. I'll be brief.

11 As I was thinking about this I was
12 trying to really think about what bothers me about
13 this application. It's really about all politics
14 is local.

15 I think Mr. Light asked the
16 question, you know, how did the municipal
17 government vote on this application? The
18 gentleman said it was a 3-2 vote, you know, just
19 to move forward with the application. So the
20 application only forward with a 3-2 vote to come
21 to the Local Finance Board. I know you are all
22 volunteers, so thank you for your time.

23 Ms. Rodriguez actually asked
24 another question in terms of, you know, how many
25 of the rate payers are taxpayers? We're at a

1 ninety-seven percent rate.

2 Mr. Avery mentioned a question
3 earlier, too, about what are the protections in
4 for the local government in terms of--and I don't
5 mean to use the word, but to raid the funds or
6 whatever--what are the protections at the local
7 level for when this-- if this were to happen, what
8 are the protections? There really is just the
9 council. It really is just the current council
10 and the current Township manager.

11 I have to applaud the Township
12 manager for actually just putting forward the
13 application. You know, he's doing his due
14 diligence in terms of local cost savings, et
15 cetera. So he had to look at it and submit the
16 application. He submitted it to you guys. You
17 guys are going to look at it.

18 It's really -- if you look at the
19 numbers, I'm sure, you know, you can box check it
20 and say it looks great. Here's the thing. You
21 have to also look at what's going on in town in
22 terms of our local-- what is in town. If you look
23 at our infrastructure, I live in Kings Grant, it's
24 a lake community. We just recently had a water
25 situation with one of the pipes. It was a cast

1 iron pipe. It disintegrated from the inside-out.
2 It was a thousand foot pipe that had to be
3 replaced. There was a little shy of a million
4 dollars for that little work. There are
5 infrastructures issues in town that have to be
6 addressed. It was an older town and was done
7 piecemeal, especially in my Kings Grant
8 neighborhood where different developers got
9 together.

10 There is a lot of infrastructure
11 work that has to be done. The current situation
12 is, with the MUA separate, there are reserves that
13 are set aside for that.

14 This gentleman spoke about
15 excellent points in terms of all the financial
16 issues, that as a local person you would want to
17 question. But as you guys looking at the
18 application, you might not know to look at those
19 nuances.

20 So really, I'm here as a local
21 person. Really just to say, granted, you can
22 really look at this application and say yes, it
23 looks great. But you know what, let's kick it back
24 to the taxpayers. Let's kick it back to the rate
25 payers, to have them make the decision.

1 There is no reason why if this is
2 so great-- because here there are no protections
3 in terms of the council can change, the Township
4 manager can leave. They can say, oh, we're going
5 to have this pool of money and it is going to be
6 set-aside for infrastructure. But we don't know
7 that in a day things can change.

8 So let's put the decision back to
9 the taxpayers and to the rate payers, to make this
10 decision about the dissolution of the MUA. This
11 gives you an opportunity to conditionally reject
12 this application and make a recommendation. Or to
13 also make some protections that, you know, the
14 council could say-- make a recommendation from a
15 policy prospective that we're going to put X
16 amount of dollars. But if you get a new council
17 in, they could override that, too.

18 There are really are no
19 protections if the dissolution were to happen.
20 However, there are some protections right now
21 because they are a separate utility. It is a
22 separate utility authority from the municipal
23 government.

24 There is nothing to say that the
25 line item can't go from-- you know, even though

1 they are together, the line item can't go from the
2 Township to the MUA to make a budget shortfall.
3 There are no protections.

4 That's why I urge you to reject the
5 application and actually kick it back to the
6 taxpayers, rate payers.

7 MR. CUNNINGHAM: Thank you very
8 much.

9 MS. RODRIGUEZ: I just want to get
10 an understanding. When I spoke about the taxpayers
11 and residents, I want to make it very clear, I was
12 just trying to get an understanding of how many,
13 you know, the volume. That's the first thing.

14 You know, you are talking about the
15 council and commissioners. How long has the
16 utility been set up?

17 MR. TENCZA: '85, I believe.

18 MS. RODRIGUEZ: Eighty-five years?

19 MR. TENCZA: No, 1985.

20 MS. RODRIGUEZ: In 1985, okay. How
21 are your commissioners selected to sit on this?

22 MR. TENCZA: They are appointed by
23 the council.

24 MR. CUNNINGHAM: Thank you very much
25 for your comments.

1 MS. BERNARDI: Can I respond to her
2 question? That's a great question.

3 MS. RODRIGUEZ: I wanted to get a
4 sense of the volume--

5 MR. TENCZA: 1955, I'm sorry.

6 MS. RODRIGUEZ: I just wanted to get
7 a sense of the volume, because there is always a
8 town before there is a utility. I just needed to
9 say that. There is always a town before there is a
10 utility. Without a town there isn't a utility.

11 And council people and mayors come
12 and go and so do commissioners. I want to make
13 you aware of that, too. I sat on enough utilities.

14 MS. BERNARDI: Yes.

15 MS. RODRIGUEZ: So, ultimately,
16 ultimately, the town, city or the borough is
17 ultimately responsible. And for the appointments
18 that they put, these appointments aren't forever
19 also. So the rate payers and the residents are
20 responsible for the people that they put into
21 these offices to represent them even at that
22 level.

23 MR. BERNARDI: Yes, but it's a
24 different--you have another hurdle, I guess, to
25 get over to the budget, if you were to-- with it

1 being separate right now. Even though they are
2 appointed, it is a separate body, so you still
3 have some separation.

4 MS. RODRIGUEZ: It was a separate
5 body that was incorporated by the town.

6 MS. BERNARDI: Right, yes.

7 MR. CUNNINGHAM: Sir, I want to make
8 sure we have time for your comments.

9 MR. MILLS: My name is Kenneth
10 Mills. I've lived in Marlton for almost thirty-six
11 years. I look at all of the people on this Board.
12 I am sure you live in a town where you have
13 questions about what's happening.

14 And I go to the council meetings,
15 I go to the MUA meetings. I try to do what I can
16 to keep everything-- ask good questions and find
17 out what's going on.

18 I feel that-- getting back to Ms.
19 Rodriguez question, I think that the town is
20 required to buy at least a million gallons of
21 water from the American Water. And the water is,
22 like, \$3.47, I believe. I think that was in a
23 report.

24 MS. RODRIGUEZ: Per thousand
25 gallons.

1 MR. MILLS: The city took over golf
2 course a few years ago. They had a reserve. That
3 reserve is now done. They have a balloon payment
4 coming up within-- I think sometime in the future
5 that they have to. I've been told that they
6 cannot refinance the bonds, but I'm not sure
7 about that. Maybe Mr. Czerniecki can answer that.

8 But just to summarize, I think
9 that-- you know, to get back to the vote, the vote
10 was three to two. It takes four people to vote to
11 redo the bonds. So that is not a bird in hand yet,
12 that's a bird in the bush.

13 The city was not really transparent
14 in this. You probably maybe don't care about
15 this, but I care about it. They were not
16 transparent in this. They would not give us-- Mr.
17 Warren tried to OPRA the Acacia study. They
18 would not give is to us, they said it was
19 confidential. Yet a few days ago Mr. Warren got
20 it from the secretary, he OPRA'd that. So I don't
21 understand why they didn't give us that.

22 There hasn't been a lot of
23 transparency in this. It is kind of, like, it's a
24 done deal. It's been sold back in the community
25 that if this Board approves it, it is a done deal.

1 It will not be a done deal. We
2 will try to get a referendum on this. So it is
3 not--I hope that you will do your work today, that
4 you will take the time. And I know you are all
5 volunteers, so it is probably hard to sit hear and
6 listen to all of this.

7 I hope you will do your due
8 diligence and really look at this in a way that if
9 there are any bad faults in this, that you will
10 find them and dig out the warts. I'm sure there
11 are a number of warts in this package that should
12 be looked at.

13 I just want to thank you for
14 hearing us today. One other point, the city based
15 all of their savings on present day value. They
16 didn't do the other thing where you put up for
17 inflation and everything. So they kind of--
18 that's a little not really substantiated.

19 I don't think some of the money
20 that they have said that they would save is really
21 a savings. I don't know how far or how deep you
22 into went into this--and lady. But I hope that
23 you will spend some and looking at this.

24 And I understand that the golf
25 course was given a conditional approval a long

1 time ago. I don't know how that worked out. But
2 I do know now that there is no money in reserve
3 and there is a balloon payment coming up.

4 The City just--they are going to
5 spend five-hundred and some thousand dollars on
6 reworking the golf course. So as a taxpayer I
7 kind of get concerned about all of this money
8 being spent. And I hope that you will take a good
9 look at it. Thank you.

10 MR. CUNNINGHAM: Thank you very
11 much. Thank you, folks.

12 MR. TENCZA: Mr. Chairman--

13 MR. CUNNINGHAM: The public comment
14 is over.

15 MR. TENCZA: Just--

16 MR. CUNNINGHAM: The public comment
17 is over. Please recuse yourself from the dias.

18 I'd ask the applicants to come back
19 before the Board you.

20 So gentlemen, in front of the Local
21 Finance Board what we really don't do is kind of--
22 it is not a courtroom. We don't have back and
23 forth and a constant response to the questions.
24 But I do think that the unfortunate fact is that
25 members of the public have raised comments and

1 some questions that I think are valid questions.

2 It's just that they came in very
3 late and it's very difficult to resolve them at
4 this point. What I would ask the applicant is, if
5 we were to table this application for one meeting,
6 to allow us to resolve some of the outstanding
7 questions, does that cause any significant timing
8 issues is it relates to the ability to--

9 MR. HASTIE: I mean--

10 MR. CUNNINGHAM: I know it is not
11 the preferred course of action, but this Board
12 does have the responsibility to--

13 MR. HASTIE: I understand the
14 Board's responsibility. I certainly-- I mean, I
15 think the comprehensiveness of the application
16 demonstrated our belief in what your obligations
17 are and we went a long way in filling it.

18 I'm not sure--when you said there
19 were a number of things brought to light, I'm not
20 sure what they are and whether we can help you
21 resolve them or not. If you can identify and say,
22 hey, these two things or these three things are
23 things we want specific answers on?

24 MR. CUNNINGHAM: Yeah. I think
25 there are a couple that we would--I just don't

1 think in the interest of time today we're in a
2 position to do that. I think we would need to go
3 back and read some of the--or reread some of the
4 correspondence what was submitted to us, and then
5 come back.

6 I'm inclined to ask the
7 municipality to come back in a month. In the
8 meantime we would submit--we would likely submit
9 questions to you and ask you to respond to them.
10 But just in light of the public comment today and
11 some of the questions that were raised, my
12 preference would be to table for a one month period.

13 MR. HASTIE: Can I ask two things?
14 One thing just-- not that it-- I think at the time
15 the Acacia analysis was OPRA'd it was not yet
16 public.

17 MR. CUNNINGHAM: I assumed as much.
18 Once it gets submitted to us it's a public document.

19 MR. HASTIE: Right.

20 MR. CUNNINGHAM: We release it
21 accordingly.

22 MR. HASTIE: Yeah, okay. I just
23 wanted to--I didn't want to leave the impression
24 that we were trying to hide something.

25 Similarly, if there were letters

1 submitted in response to our application, if you
2 would be in a position to share them, that would
3 be helpful.

4 MR. CUNNINGHAM: Public documents,
5 of course, we'd be happy to.

6 MR. HASTIE: Other than that, we'll
7 cross our fingers and hope the markets stay good.
8 We respect your decision.

9 MR. CUNNINGHAM: We're not asking
10 you to hold off six months. We're only asking you
11 to wait less than thirty days, probably. You'll
12 get written correspondence--you'll likely get
13 something in writing from us asking you to answer
14 a couple of questions for us. Then we can relist
15 it for next month's agenda.

16 MR. WITNITSKY: Mr. Chairman, I
17 think there was a lot today that requires
18 ultimately a response from the Township. I think
19 we have all the answers that you might want-- I
20 know we have all the answers that you might want.
21 This is a process, we recognize that, and we are
22 prepared to answer them. A lot was thrown out
23 today. We didn't have the benefit of seeing the
24 written--

25 MR. CUNNINGHAM: We only got it

1 last night. If I had a little more time to
2 review it. But it's an important decision for the
3 municipality, and I think it's important on all of
4 our behalf. The people that spoke from the public,
5 you know, the Township and it's professionals,
6 the executives and the Board, it is important that
7 we get it right.

8 MR. WITNITSKY: I agree.

9 MR. CUNNINGHAM: Thank you very
10 much. Then we will table it for today.

11 MR. HASTIE: Thank you.

12 MR. CUNNINGHAM: We still need to
13 hear from Manalapan Fire District Number One.

14 MR. PARKER: My name is Charles
15 Parker. I'm the attorney for the Board of Fire
16 Commissioners.

17 MR. CUNNINGHAM: No need to be sworn
18 in. I think you already stated your name.

19 MR. PARKER: This is the purchase
20 OF a fire truck by the fire company, to replace
21 one that's old and needs servicing and repairs on
22 a constant basis.

23 It has been approved by the
24 taxpayers as part of the 2014 election. It is
25 basically lease purchase type of arrangement.

1 MR. CUNNINGHAM: We've seen several
2 of these deals. I guess the only thing that wasn't
3 clear in the application is, what apparatus is
4 being replaced?

5 MR. PARKER: It's a 2005 similar
6 truck that is just simply showing wear and tear
7 and needs to be replaced.

8 MR. CUNNINGHAM: We see a lot of
9 applicants come in and they have 1988 equipment
10 that needs to be replaced. So 2005 would actually
11 seem like a pretty new vehicle to be replaced.

12 Let me just state a couple of
13 things for the record, counsel. You are doing a
14 five year lease purchase through PNC Equipment
15 Finance. The referendum vote was 109 in favor, 18
16 opposed. You sought competitive financing quotes
17 before ultimately getting a rate from PNC
18 Equipment Finance of 2.58 percent?

19 MR. PARKER: Yes.

20 MR. CUNNINGHAM: There will be no
21 adverse impact to the tax rate. My only concern
22 that I want to go on record with and it's not
23 going to affect the approval of today's
24 application, at least not from my prospective, is
25 we previously had other districts that used the

1 Galveston Co-op. They, therefore, get preferred
2 prepayment pricing if they use PNC Equipment
3 Finance. The Division does have a concern that
4 that may extend the intent of the National Co-op
5 Law. We're looking into that. Eventually we're
6 likely to issue a Local Finance notice if we have
7 finding as such. However, we have let applicants
8 proceed in this type of arrangement, and I would
9 be inclined to do it again today.

10 Unless any Board members have
11 questions, I would make a motion to approve this
12 application.

13 MS. RODRIGUEZ: Second.

14 MR. CUNNINGHAM: Roll call, please.

15 MS. MC NAMARA: Mr. Cunningham?

16 MR. CUNNINGHAM. Yes.

17 MS. MC NAMARA: Mr. Avery??

18 MR. AVERY: Yes.

19 MS. MC NAMARA: Ms. Rodriguez?

20 MS. RODRIGUEZ: Yes.

21 MS. MC NAMARA: Mr. Blee?

22 MR. BLEE: Yes.

23 MS. MC NAMARA: Mr. Light?

24 MR. LIGHT: Abstained.

25 MR. PARKER: The issue that you

1 might find--

2 MR. CUNNINGHAM: We ultimately would
3 issue a Local Finance notice, most likely. So I
4 would sign up for them. But we have to talk to our
5 colleagues at Purchase and Property about the
6 National Co-Op. We have some folks here that have
7 to do some analysis. I'm not saying it's
8 forthcoming in days. It's just something that we
9 are kind of looking at. We just want to make sure
10 that we get it right. But in the interim, your
11 client is approved by the Board and they can
12 proceed.

13 MR. PARKER: Thank you very much.

14 MR. CUNNINGHAM: Thanks for your
15 appearance.

16 The last matter before the Board,
17 staff has recommended and I ask for your support
18 of certain changes to rules and regs of the Board.
19 It deals with refunding of bonds, basically, in
20 support of a cleanup bill under the Local
21 Authorities Fiscal Control Law, we propose the
22 rules so that so there any entities that are
23 subject to that law would be able to issue
24 refunding bonds, where the issuance of bonds has
25 the requisite debt savings. And the text of the

1 rule is included in your packages.

2 I would ask for your approval so
3 that we can publish this in the New Jersey
4 Register. I would ask for a motion and a second,
5 unless anyone has questions?

6 MR. BLEE: So move.

7 MR. CUNNINGHAM: Motion by Mr. Blee.

8 MR. LIGHT: Second.

9 MR. CUNNINGHAM: Second by Mr.

10 Light. Roll call, please.

11 MS. MC NAMARA: Mr. Cunningham?

12 MR. CUNNINGHAM: Yes.

13 MS. MC NAMARA: Mr. Avery?

14 MR. AVERY: Yes.

15 MS. MC NAMARA: Ms. Rodriguez?

16 MS. RODRIGUEZ: Yes.

17 MS. MC NAMARA: Mr. Blee?

18 MR. BLEE: Yes.

19 MS. MC NAMARA: Mr. Light?

20 MR. LIGHT: Yes.

21 MR. CUNNINGHAM: Motion to adjourn.

22 MR. LIGHT: Second it.

23 MR. CUNNINGHAM: All in favor?

24 (Upon unanimous response, the
25 matter stands adjourned at 1:20 p.m.)

1 C E R T I F I C A T E

2

3 I, CHARLES R. SENDERS, a Certified
4 Shorthand Reporter and Notary Public of the State
5 of New Jersey, do hereby certify that prior to the
6 commencement of the examination, the witness was
7 duly sworn by me to testify to the truth, the
8 whole truth and nothing but the truth.

9 I DO FURTHER CERTIFY that the foregoing is
10 a true and accurate transcript of the testimony as
11 taken stenographically by and before me at the
12 time, place and on the date hereinbefore set
13 forth, to the best of my ability.

14 I DO FURTHER CERTIFY that I am neither
15 a relative nor employee nor attorney nor counsel
16 of any of the parties to this action, and that I
17 am neither a relative nor employee of such
18 attorney or counsel, and that I am not financially
19 interested in the action.

20

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CHARLES R. SENDERS, CSR NO. 596

25

DATED: May 3, 2016

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