Walking the Talk:

Employee Sustainability Benefits





Healthcare



Retirement





Employee ✓ Company ✓ Society ✓



Healthcare

Retirement





Healthcare

Employee ✓ Company ✓ Society ✓



Retirement



Sustainability





Healthcare

Employee ✓ Company ✓ Society ✓



Retirement





Sustainability



Part of a Comprehensive Approach to Wellness



Lower Costs, Differentiation, Impact



What is a Sustainability Benefit?

Company-funded reimbursable benefit

Towards qualifying purchases Better quality of life, Save money and help our communities

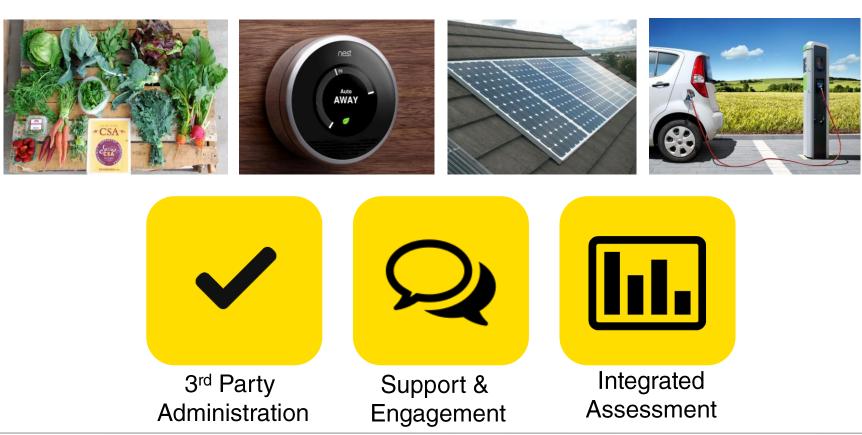




A Real Sustainability Benefit

Company-funded reimbursable benefit

Towards qualified purchases Better quality of life, Save money and help our communities





3 part *problem* opportunity:

1Awareness \rightarrow Know about it2Actions \rightarrow Company Leadership

Data \rightarrow Show Business Value



3

VEIC's Story

Awareness \rightarrow Know about it

Actions → Company Leadership



Data \rightarrow Show Business Value



Thriving People, Healthy Planet

Reduce the economic and environmental costs of energy use *for all people*

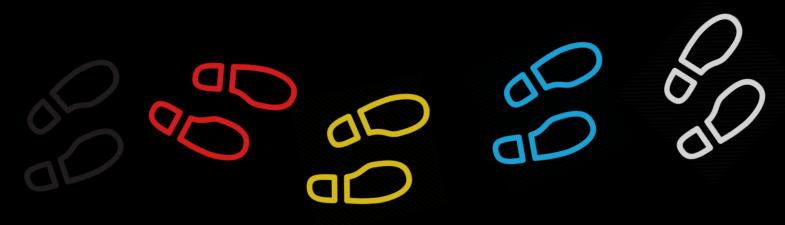
Deliver energy efficiency, renewables, and transportation <u>solutions</u>

Design and Develop for strategic *high-impact*





VEIC - Walking the Talk



20-year goal to reduce carbon emissions by 20 million tons per year

- 1. Program implementation & consulting work
- 2. 50% per-employee carbon emissions reduction... <u>Including</u> <u>households</u>

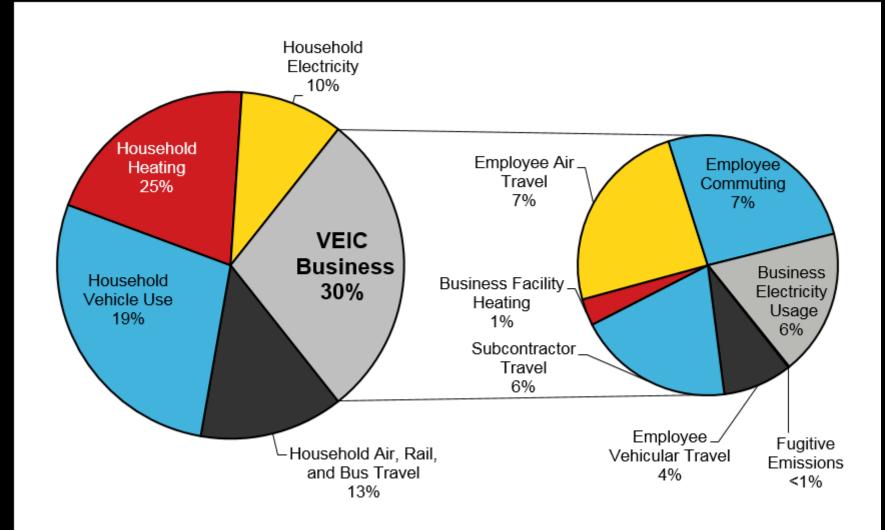








VEIC What walking the talk looks like





Sustainability Benefit Summary

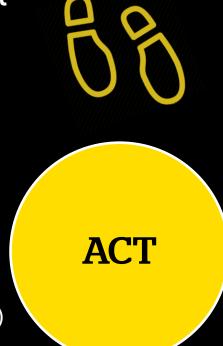
 Benefit program helps employee households save money, energy, and reduce carbon emissions:

\$\$ Per employee annual cash benefit

- Reimbursement for qualifying expenses (50%, 100%)
- Additional \$ for survey
- Enhanced Home Offering (\$500)
- Integrated loan program

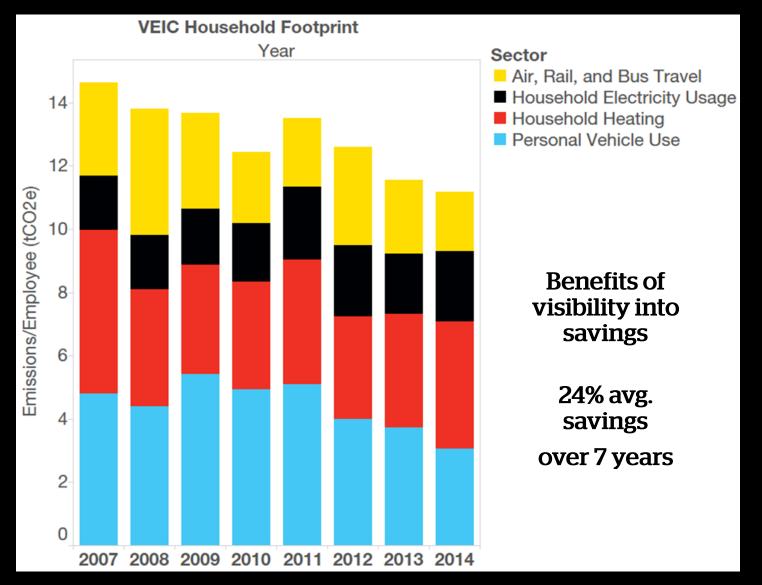
Engagement

- Personal Household Report (annual)
- Dedicated Support (1 on 1s)
- Focused Initiatives (seasonal Workshops, Deals, Etc.)





VEIC's Employee Sustainability Benefit - Results





Other Companies

Awareness → Know about it Actions → Company Leadership





Which Companies?

Organizations & Communities who...



- ... "Already get it"
 - \rightarrow Existing CSR culture, results, brand
- ... "Driven to lead"
 - \rightarrow Sense of duty, responsibility, pride and contribution
- ... "Those who can"
 - \rightarrow Affordable, simple, follow lead of the above



Survey & Diagnostic Tool-Integrated Assessment



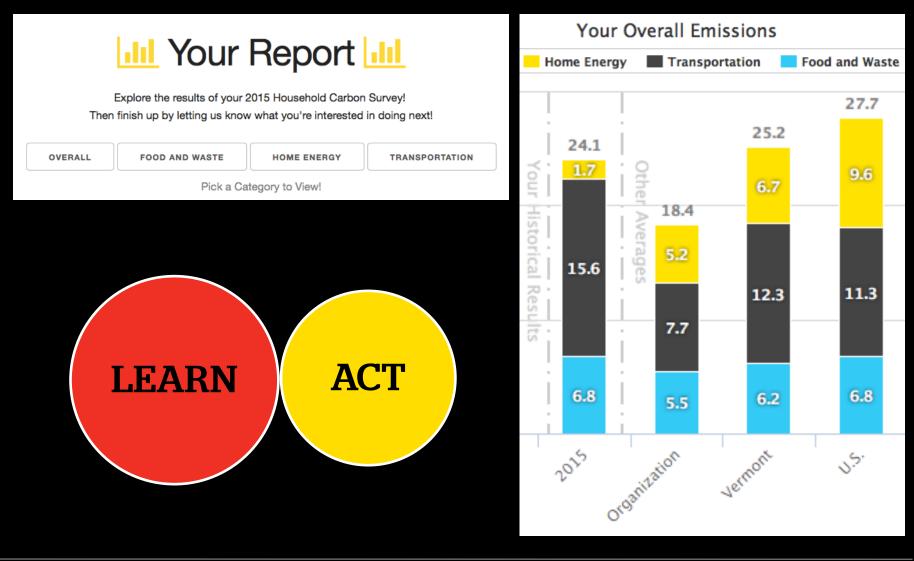


Survey & Diagnostic Tool-Organization wide



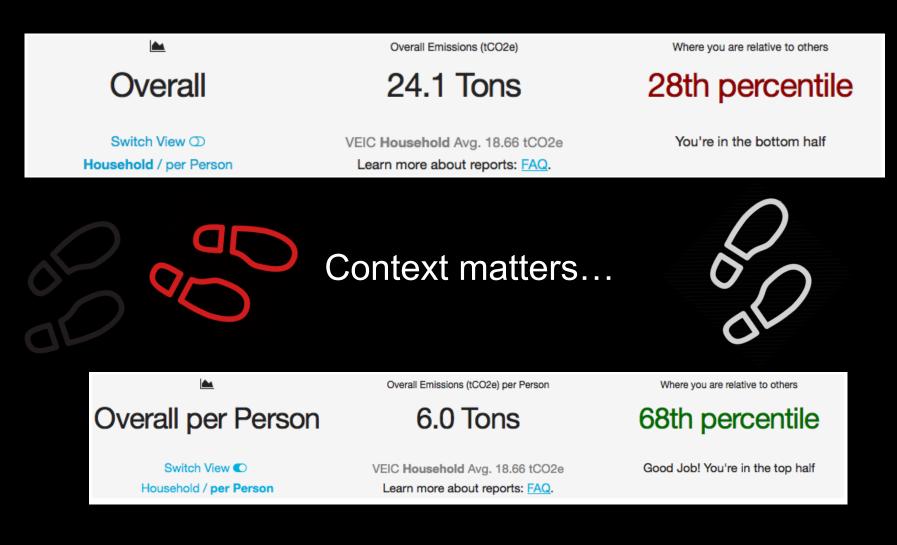


Household Reports



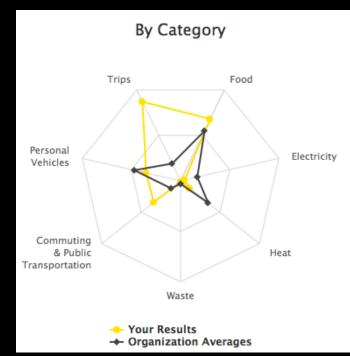


Household Reports





Drive Learning to Action through Data



Your Household Opportunity Area Rankings More Info	
2.2 tCO2e, 23rd percentile (per capita)	
Food	40th percentile with 6.8 tCO2e
1.7 tCO2e, 77th percentile (per capita)	
Personal Vehicles	57th percentile with 3.5 tCO2e
0.9 tCO2e, 84th percentile (per capita)	
Heat	89th percentile with 1.2 tCO2e
0.3 tCO2e, 99th percentile (per capita)	
Waste	99th percentile with 0.1 tCO2e
0.0 tCO2e, 99th percentile (per capita)	



What Are The Next Steps For You?

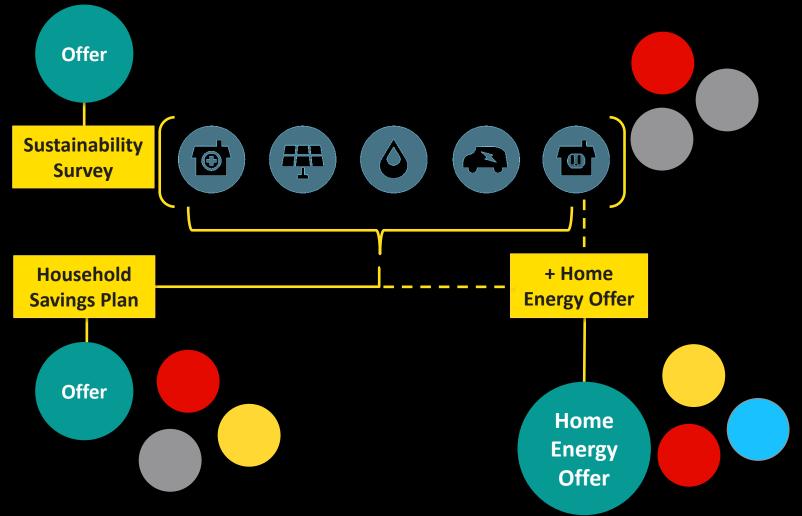
After exploring your report, let us know which areas and actions interest you!

★ NEXT STEPS? --> ★



Pilot Results

Diagnostic Recruiting Tool – "How can we help?"





Who?

Leading Companies:

- 1. Large and SMB's
- 2. Food & Manufacturing
- 3. Higher Education
- 4. Information Services

Leading Partners

- 1. Municipal
- 2. Utilities
- 3. Policy and Market Actors (Financing, etc.)





Data and Results

1Awareness \rightarrow Know about it2Actions \rightarrow Company Leadership



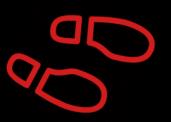
Data \rightarrow Show Business Value



Research & Insights

Compelling Indicators Typical Participation:

• Survey >80%,



• Usage > 60% to 80% annually (note: accrual)

Opinion:

- 94% viewed employer more positively
- 82% makes for better workplace

Impact:

- Financial typical 2x leverage, >10% ROI
- Carbon– 3-5% reductions per year



Testimonials (HR Administrators, Employees)

"This benefit offers <u>something truly new and different</u> <u>to employees</u> – increasing engagement/satisfaction etc. in ways that small tweaks to the rest of the benefit platform are not able to accomplish."



Testimonials (HR Administrators, Employees)

"it's a really good fit with our strategic direction"



Testimonials (HR Administrators, Employees)

"As a healthy millennial, I don't get to <u>feel</u> much value from health and retirement offerings, but "this" is something that I know I could use "today" to help me do things that I want to do."



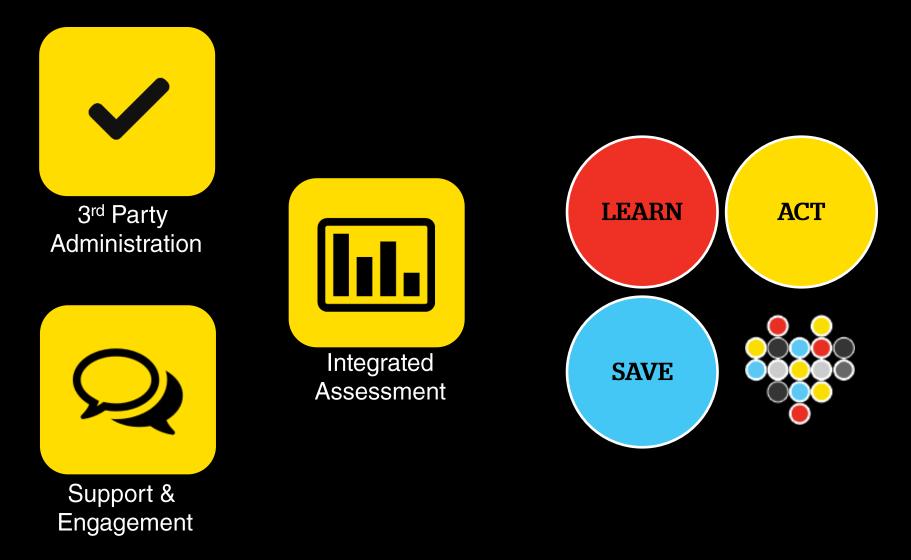
Where is this headed?

- More Mature Market Offerings
- Broader Market Cross-Section (Region, Sector)
- Longer Periods
- Health & Performance Impacts (sick days)
- Low-Income Benefits
- Lower costs of actions (Increase Partnerships)

Tax-free treatment of sustainability dollars?



Think... Talk + Walk \rightarrow Lead





Thank you!

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Emerging Savings Opportunities VEIC Consulting

