

Glassboro Board of Education
Comprehensive Annual Financial Report
For the Year Ended June 30, 2009

**SCHOOL DISTRICT
OF
GLASSBORO, NEW JERSEY**

**Glassboro Board of Education
Glassboro, New Jersey**

**Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2009**

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**

of the

Glassboro Board of Education
Glassboro, New Jersey

For the Fiscal Year Ended June 30, 2009

Prepared by:

Glassboro Board of Education Administration

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Glassboro Public Schools

560 Joseph Bowe Boulevard
Glassboro, New Jersey 08028

www.glassboro.k12.nj.us

Phone: 856-652-2700

Fax: 856-881-0884

Janet R. Holdcraft, Ed.D
Assistant Superintendent



Walter S. Pudelko III, CPA
Business Administrator

Mark J. Silverstein, Ed.D, Superintendent of Schools

June 30, 2009

Honorable President and
Members of the Board of Education
Glassboro School District
Gloucester County, New Jersey

Dear Members of the Board,

Please accept, for your review, the comprehensive annual financial report for the Glassboro Public Schools covering the year ending June 30, 2009. Responsibility for the accuracy of the data, completeness and fairness of presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984, the Single Audit Act Amendments of 1996, and the U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Government and Non-Profit Organizations," and the New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

EQUAL OPPORTUNITY EMPLOYER

1. **REPORTING ENTITY AND ITS SERVICES**

The Glassboro School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14. All funds and account groups of the District are included in this report. The Glassboro Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular and vocational as well as special education for handicapped students. The District's average daily enrollment for 2008-2009 fiscal year was 2,215 students, which is 33 students lower than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

Fiscal Year	Average Daily Enrollment Student Enrollment
2008-09	2,215
2007-08	2,248
2006-07	2,375
2005-06	2,347
2004-05	2,324
2003-04	2,430
2002-03	2,468
2001-02	2,497
2000-01	2,408
1999-00	2,362

2. **ECONOMIC CONDITIONS AND OUTLOOK**

The Borough of Glassboro continues to experience development and expansion. This trend is expected to continue with the successes of the Economic Redevelopment Authority, Rowan University, and the community growth potentials. Over the past ten school years, the District's Average Daily Enrollment has decreased by 147 students or 6.2%.

3. **MAJOR INITIATIVES**

J. Harvey Rodgers School

Provide all resident 5 year olds with a full day Kindergarten Program.

Provide all resident 4 year olds with a half day Pre-K Program.

Integrate students with disabilities with typically developing peers to the fullest extent possible.

Familiarize staff with the Every Day Math curriculum materials. Every Day Math materials were purchased for all Kindergarten classrooms. The teachers familiarized themselves with the materials and received training by professional trainers.

Provide training to all staff (teachers, aides, and support staff) with training on Positive Behavior Supports.

Dorothy L. Bullock School

Grades 1-3

Dorothy L. Bullock School teachers and administration began an exciting journey into the realm of School Leadership Teams and Professional Learning Communities to build school culture. The teams were able to look at student data to make appropriate instructional decisions for student success. The teams used diagnostic tools such as, DIBELS, STAR Math, and STAR Reading. Teacher in the third grade implemented Accelerated Reading into their program to differentiate instruction meeting the needs of advanced learners as well as at-risk students. Bullock School continues to offer high quality character education programs as well as its official June Pride Day which is in its fifth year.

Thomas E. Bowe School

Grades 4-6

Bowe School has built and expanded the functions of our School Leadership Team (SLT). The functions of the SLT continue to be the following: setting direction, empowering staff and students, providing support and monitoring progress. The School Leadership Team has been essential in reviewing curriculum standards and assuring that the current curriculum encompasses these standards. Data has been reviewed and disaggregated to provide accurate information to assist teachers in adjusting their instruction. Everyday Math and Connected Math have been implemented. Fourth and Fifth Grade Teachers have successfully embarked upon Everyday Math and Sixth Grade Teachers have divulged in Connected Math. Both math series encompass the tenets of real world thinking and are standards based. It is the goal of Bowe School to continue to create an environment that is student centered and provide numerous opportunities for student success.

Intermediate School

Grades 7-8

Lion's Quest, a Character Education Program, was primarily implemented in the social studies classes and supported throughout the other disciplines. The purpose was to promote a peaceful school through lessons, assemblies, monthly slogans and positive values and spirit days.

Glassboro High School

Project Pride is a two week summer camp in which our pre-sophomore students explore character education and service learning. Participants spend the first week at school immersed in team building and academic activities which aim to increase their awareness of how such character traits as Power, Respect, Integrity, Determination and Endurance influence their daily activities. In the second week, students have the opportunity to experience several different types of service learning.

Core Plus Program has been shown to enhance students' mathematical achievement and attitudes toward mathematics. Each course advances students' understanding of mathematics along interwoven strands of algebra and functions, statistics and probability, geometry and trigonometry, and discrete mathematics.

Freshman Mentoring/Transition: A major component of Freshman Transition is the Mentoring Program. This year over fifty juniors and seniors volunteered to be freshmen mentors. The freshmen are broken into groups of ten and three mentors are assigned to each group. The program consists of 6-8 mentoring sessions. Each session has a theme such as respect, responsibility, and tolerance.

Champ Program: The Creating Higher Aspirations and Motivation Project/Gaining Early Awareness for Undergraduate Programs (C.H.A.M.P./Gear Up) is a pre-college program funded in part by Rowan University, the New Jersey Commission on Higher Education, the U.S. Department of Education, the Campbell Soup Foundation, the Camden City Board of Education and the Camden Empowerment Zone Corporation. The program is designed to encourage and support 7th-12th grade students to improve their performance in school and prepare to attend college, by providing mentoring, tutoring, counseling, trips and various enrichment activities. Ongoing parent workshops such as computer training, stress management, and financial planning are also provided.

The Science of Teaching and Learning incorporates material from Ruby Payne's A Framework for Understanding Poverty. The program highlights and educates the participants to the hidden rules that govern how each of us behaves in our social class. Teachers followed up with "Mental Model Mondays" where they supported one another and practiced how to deliver instruction in a diversified format with concrete models to enhance student comprehension and retention.

Read 180 is built on scientifically based research and collaboration of reading experts. Developed in clinical and classroom settings, Read 180 brings together the essential building blocks of effective reading intervention to break the cycle of failure, accelerate instruction, and allow struggling readers to experience success.

4. **INTERNAL ACCOUNTING CONTROLS**

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principals (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurances recognizes that: (1) the cost of a

control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. **BUDGETARY CONTROLS**

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2009.

6. **ACCOUNTING SYSTEM AND REPORTS**

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards (GASB). The accounting system of the District is organized on the basis of funds and account groups.

7. **DEBT ADMINISTRATION**

At June 30, 2009, the District's outstanding debt issues included \$14,870,000 of general obligation bonds.

On July 11, 2001, bonds were issued in the amount of \$5,558,000. The current outstanding balance is \$815,000 and the bonds mature in 2010. The rate of interest is 4.2%.

On August 16, 2002, bonds were issued in the amount of \$7,815,000. The current outstanding balance is \$440,000 and the bonds mature in 2011. The rate of interest is 4.3%.

On May 27, 2004, bonds were issued in the amount of \$7,585,000. The current outstanding balance is \$4,125,000 and the bonds mature in 2017. The rate of interest will fluctuate from 3.3% to 4.2%.

On December 19, 2006 bonds in the 2001 and 2002 series were refinanced for an amount of \$9,500,000. The current outstanding balance is \$9,490,000 and the bonds mature in 2018. The rate of interest will fluctuate from 3.75% to 5%.

8. **CASH MANAGEMENT**

The investment policy of the District is guided in large part by the state statute as detailed in “Notes to the Financial Statements.” The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provision of the Governmental Unit Deposit Protection Act (“GUDPA”). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9. **RISK MANAGEMENT**

The Board carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

10. **OTHER INFORMATION**

Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Petroni & Associates was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 and the Single Audit Act Amendments of 1996, and the related OMB Circular No. A-133 and New Jersey State Treasury Circular Letter 04-04. The auditor’s report on the basic financial statements is included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

11. **ACKNOWLEDGEMENTS**

We would like to express our appreciation to the members of the Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

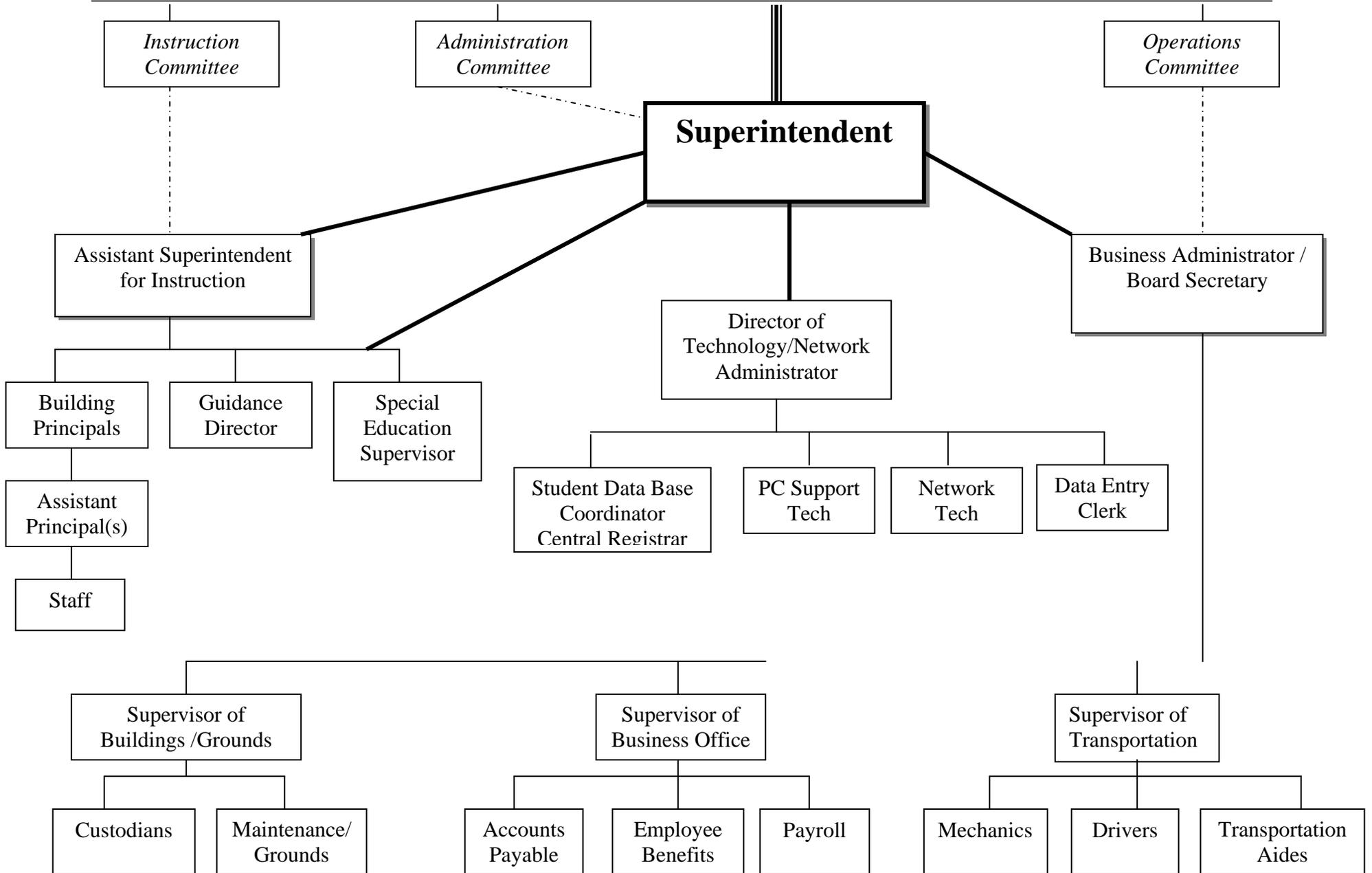
Mark J. Silverstein, MBA, Ed.D.
Superintendent of Schools

Walter S. Pudelko, III, CPA
Business Administrator/
Board Secretary

INTRODUCTORY SECTION

GLASSBORO SCHOOL DISTRICT ORGANIZATIONAL CHART

BOARD OF EDUCATION



GLASSBORO BOARD OF EDUCATION
Glassboro, NJ 08028

ROSTER OF OFFICIALS
June 30, 2009

MEMBERS OF THE BOARD OF EDUCATION

Term Expires

Peter J. Calvo, President	2010
Susette Jones, Vice President	2011
Linda M. Emory	2012
Christine Kane	2012
Edward Keith	2012
June H. Longley	2011
Anthony Marino	2012
Nancy Polhamus	2011
Elizabeth Volz	2010

OTHER OFFICIALS

Dr. Leonard D. Fitts, Interim Superintendent
Walter Pudelko, Business Administrator/Board Secretary
Pauline Brigandi, Treasurer

GLASSBORO BOARD OF EDUCATION
Glassboro, NJ 08028

CONSULTANTS AND ADVISORS

ARCHITECTS

Faridy Veisz Fraytak, P.C.
1515 Lower Ferry Road
P.O. Box 7371
Trenton, NJ 08628

AUDIT FIRM

Petroni & Associates
21 W. High Street
Glassboro, NJ 08028

ATTORNEY

Parker McCay PA
Three Greentree Centre
7001 Lincoln Drive West
Marlton, NJ 08053

OFFICIAL DEPOSITORY

Commerce Bank
Delsea Drive & Dalton Road
Glassboro, NJ 08028

FINANCIAL SECTION

PETRONI & ASSOCIATES

Certified Public Accountants • Registered Municipal Accountants
21 W. High Street • P.O. Box 279 • Glassboro, NJ 08028
(856) 881-1600 • Fax (856) 881-6860

MEMBER: AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

Nick L. Petroni, CPA, RMA

Mary A. Carey, RMA
Wendy G. Fama, CPA
Denise R. Nevico, CPA
Deanna L. Roller, CPA, RMA

INDEPENDENT AUDITOR'S REPORT

Honorable President and
Members of the Board of Education
Glassboro School District
County of Gloucester, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Glassboro School District in the County of Gloucester, State of New Jersey, as of and for the year ended June 30, 2009, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Glassboro Board of Education's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Glassboro Board of Education, in the County of Gloucester, State of New Jersey, as of June 30, 2009, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 27, 2009 on our consideration of the Glassboro Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages 15 through 22 and 60 through 73, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Glassboro Board of Education's basic financial statements. The accompanying introductory section, and other supplementary information, such as, the combining and individual fund financial statements, long-term debt schedules and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

The accompanying schedules of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid* respectively, and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

PETRONI & ASSOCIATES

The signature is written in a cursive, handwritten style. The word "Petroni" is written in a larger, more prominent script, followed by "& Associates" in a smaller, similar script.

October 27, 2009

Required Supplementary Information – Part I

GLASSBORO PUBLIC SCHOOLS
GLASSBORO, NEW JERSEY

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2009
UNAUDITED

The discussion and analysis of Glassboro Public School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2009. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 – Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments issued in June 1999. Certain comparative information between the current year (2008-2009) and the prior year (2007-2008) is required to be presented in the MD&A.

Financial Highlights

Key financial highlights for 2009 are as follows:

- * General revenues accounted for \$35,964,319 in revenue or 92 percent of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$3,121,134 or 7 percent of total revenues of \$39,085,453.
- * The School District had \$38,377,681 in expenses; only \$3,121,134 of these expenses were offset by program specific charges for services, grants or contributions.
- * Among governmental funds, the General Fund had \$34,142,128 in revenues and the General Fund's fund balance increased \$18,536 over 2008.

Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Glassboro Public School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Assets and Statement of Activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School District's most significant funds with all other non-major funds presented in total in one column. In the case of Glassboro Public School District, the General Fund is by far the most significant fund.

Reporting the School District as a Whole

Statement of Net Assets and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and ask the question, “How did we do financially during 2009?” The Statement of Net Assets and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current years revenues and expenses regardless of when cash is received or paid.

These two statements report the School District’s net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District’s property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Assets and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- * **Governmental Activities** – All of the School District’s programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- * **Business-Type Activity** – This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service Enterprise Fund and Print Shop are reported as a business activity.

Reporting the School District’s Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the School District’s funds. The School District uses many funds to account for a multitude of financial transactions. The School District’s governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund.

Governmental Funds

The School District’s activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District’s general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences)

between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The Enterprise Fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements. The notes to the financial statements can be found on pages 36 to 57 of this report.

The School District as a Whole

Recall that the Statement of Net Assets provides the perspective of the School District as a whole. Net assets may serve over time as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net assets for 2009 with comparative data from 2008.

Table 1
Summary of Net Assets

	Governmental Activities		Business-type Activities		Total	
	2009	2008	2009	2008	2009	2008
Current & other assets	1,729,494	2,125,597	116,939	219,893	1,846,433	2,345,490
Capital assets	24,027,128	24,925,930	100,520	118,785	24,127,648	25,044,715
Total assets	<u>25,756,622</u>	<u>27,051,527</u>	<u>217,459</u>	<u>338,678</u>	<u>25,974,081</u>	<u>27,390,205</u>
Long-term liabilities	17,789,246	19,416,811			17,789,246	19,416,811
Other liabilities	611,244	1,054,713	88,608	141,470	699,852	1,196,183
Total liabilities	<u>18,400,490</u>	<u>20,471,524</u>	<u>88,608</u>	<u>141,470</u>	<u>18,489,098</u>	<u>20,612,994</u>
Net assets:						
Invested in capital assets, net of debt	8,014,551	7,185,379	76,747	91,930	8,091,298	7,277,309
Restricted	1,886,591	1,149,462			1,886,591	1,149,462
Unrestricted	<u>(2,545,010)</u>	<u>(1,754,838)</u>	<u>52,104</u>	<u>105,278</u>	<u>(2,492,906)</u>	<u>(1,649,560)</u>
Total net assets	<u><u>7,356,132</u></u>	<u><u>6,580,003</u></u>	<u><u>128,851</u></u>	<u><u>197,208</u></u>	<u><u>7,484,983</u></u>	<u><u>6,777,211</u></u>

The District's combined net assets were \$7,484,983 on June 30, 2009. This was an increase from the prior year.

Table 2 shows changes in net assets for fiscal year 2009 with comparative data from 2008.

	Governmental Activities		Business-type Activities		Total	
	2009	2008	2009	2008	2009	2008
Revenues:						
Program Revenues:						
Charges for Services	15,000		373,647	409,046	388,647	409,046
Operating Grants & Contributions	2,216,128	4,335,039	516,359	490,303	2,732,487	4,825,342
General Revenues:						
Property Taxes	16,938,731	17,367,098			16,938,731	17,367,098
Grants & Entitlements	18,114,603	16,687,506			18,114,603	16,687,506
Other	890,558	1,135,969	20,427	1,690	910,985	1,137,659
Total Revenues	<u>38,175,020</u>	<u>39,525,612</u>	<u>910,433</u>	<u>901,039</u>	<u>39,085,453</u>	<u>40,426,651</u>
Expenses:						
Instruction	14,636,761	14,918,501			14,636,761	14,918,501
Support Services	20,785,128	21,921,788			20,785,128	21,921,788
Special Schools	124,330	107,851			124,330	107,851
Capital Outlay	178,888	128,838			178,888	128,838
Transfer to Charter School		1,957				1,957
Unallocated Depreciation	1,028,800	1,018,831			1,028,800	1,018,831
Interest on Debt	644,984	687,676			644,984	687,676
Food Service			978,790	884,958	978,790	884,958
Other				13,706		13,706
Total Expenses	<u>37,398,891</u>	<u>38,785,442</u>	<u>978,790</u>	<u>898,664</u>	<u>38,377,681</u>	<u>39,684,106</u>
Change in Net Assets	776,129	740,170	(68,357)	2,375	707,772	742,545
Beginning Net Assets	<u>6,580,003</u>	<u>5,839,833</u>	<u>197,208</u>	<u>194,833</u>	<u>6,777,211</u>	<u>6,034,666</u>
Ending Net Assets	<u>7,356,132</u>	<u>6,580,003</u>	<u>128,851</u>	<u>197,208</u>	<u>7,484,983</u>	<u>6,777,211</u>

Governmental Activities

The unique nature of property taxes in New Jersey creates the legal requirements to annually seek voter approval for the School District operations. Property taxes made up 44 percent of revenues for governmental activities for the Glassboro Public School District for fiscal year 2009. The District's total revenues were \$38,175,100 for the year ended June 30, 2009. Federal, state, and local grants accounted for another 53 percent of revenue.

The total cost of all programs and services was \$37,398,891. Instruction comprises 38 percent of District expenses.

Business-Type Activities

Revenues for the District's business-type activities (food service program and print shop) were comprised of charges for services and federal and state reimbursements.

- * Food service expenses exceeded revenues by \$88,784.
- * Charges for services represent \$373,647 of food service revenue.
- * Federal and state reimbursement for meals, including payments for free and reduced lunches and breakfast, and donated commodities was \$516,359.

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services for the year 2009 with comparative data for 2008. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

	Total Cost of Services		Net Cost of Services	
	2009	2008	2009	2008
Instruction	14,636,761	14,918,501	13,036,314	11,663,040
Support Services:				
Pupil & Instructional Staff	6,142,795	6,590,671	5,527,114	5,525,930
General Administration, School				
Administration & Business Operation	2,699,778	10,215,741	2,684,778	10,205,593
Operation & Maintenance of Facilities	3,118,769	3,052,419	3,118,769	3,052,419
Pupil Transportation	1,888,124	2,063,048	1,888,124	2,063,048
Interest	644,984	687,676	644,984	687,676
Other	9,246,470	2,156,050	8,356,464	1,252,012
	<u>38,377,681</u>	<u>39,684,106</u>	<u>35,256,547</u>	<u>34,449,718</u>

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School District.

“Other” includes special schools and unallocated depreciation.

The School District's Funds

All governmental funds (i.e., general fund, special revenue fund, capital projects and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$38,165,505 and expenditures were \$38,190,033.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2009, and the amount and percentage of increases and decreases in relation to prior year revenues.

Revenue	Amount	Percent of Total	Increase (Decrease) From 2008	Percent of Increase (Decrease)
Local sources	\$17,846,791	47	\$ (441,947)	(2)
State sources	18,716,904	49	(736,711)	(4)
Federal sources	1,601,810	4	48,028	3
Total	\$38,165,505	100	\$(1,103,630)	(3)

Local revenues decreased by \$441,947. The decrease in local revenue was due to a decrease in local taxes.

State revenues decreased due to an decrease in Special Revenue grant funds.

The following schedule represents a summary of the governmental funds expenditures for the fiscal year ended June 30, 2009, and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	Amount	Percent of Total	Increase (Decrease) From 2008	Percent of Increase (Decrease)
Current expense:				
Instruction	\$13,065,681	34	\$1,536,923	12
Undistributed Exp.	20,103,597	53	(578,438)	(3)
Capital Outlay	926,755	2	4,015	--
Special Schools	124,330	---	16,479	13
Special Revenues	2,144,686	6	(2,199,770)	(103)
Debt Service:				
Principal	1,180,000	3	45,000	4
Interest	644,984	2	(42,692)	(7)
Total	\$38,190,033	100	(1,218,483)	(3)

Changes in expenditures were the results of varying factors. Current expense increased due to staff salary increases, increased health benefits, and increased utility costs.

General Fund Budgeting Highlights

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund. The major amendment made to the original budget was the inclusion of additional state aid received during the year.

Capital Assets

At the end of the fiscal year 2009, the School District had \$24,127,648 invested in land, building, furniture and equipment, and vehicles. Table 4 shows fiscal year 2009 balances compared to 2008.

Table 4
Capital Assets (Net of Depreciation) at June 30,

	<u>2009</u>	<u>2008</u>
Sites	235,104	235,104
Site Improvements	982,716	1,054,610
Building & Building Improvements	21,094,942	21,720,770
Machinery & Equipment	1,814,886	2,034,231
	<u>24,127,648</u>	<u>25,044,715</u>

Overall capital assets decreased \$917,067 from fiscal year 2008 to fiscal year 2009. For more detailed information, please refer to the Notes to the Financial Statements.

Debt Administration

At June 30, 2009, the School District had \$17,789,246 of outstanding debt. Of this amount, \$1,776,669 is for compensated absences; \$1,142,577 for various capital leases; and \$14,870,000 of serial bonds for school construction.

Table 5
Outstanding Debt at June 30,

	<u>2009</u>	<u>2008</u>
2001 General Obligation Bonds	815,000	1,215,000
2002 General Obligation Bonds	440,000	530,000
Refunding Bonds of 2004	4,125,000	4,810,000
Refunding Bonds of 2006	9,490,000	9,495,000
	<u>14,870,000</u>	<u>16,050,000</u>

For more detailed information, please refer to the Notes to the Financial Statements.

For the Future

The Glassboro Public School District is in good financial condition presently. The School District is proud of its community support of the public schools. A major concern is the continued enrollment growth of the District with the increased reliance on local property taxes. However, future finances are not without challenges as the community continues to grow and State funding is decreased.

In conclusion, the Glassboro Public School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenges of the future.

Contacting the School District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Mr. Walter Pudelko, Business Administrator/Board Secretary at Glassboro Board of Education, George Beach Administration Building, 560 Joseph Bowe Memorial Boulevard, Glassboro, New Jersey 08028. Please visit our website at www.glassboro.k12.nj.us.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

GLASSBORO SCHOOL DISTRICT

Statement of Net AssetsJune 30, 2009

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
<u>ASSETS</u>			
Cash and cash equivalents	676,930	60,583	737,513
Receivables, net	1,031,755	45,539	1,077,294
Interfund receivable	37,515		37,515
Inventory		10,817	10,817
Restricted assets:			
Capital reserve account - cash	25,453		25,453
Sites	235,104		235,104
Other capital assets, net (Note 5)	23,792,024	100,520	23,892,544
Total Assets	<u>25,798,781</u>	<u>217,459</u>	<u>26,016,240</u>
<u>LIABILITIES</u>			
Cash deficit	42,159		42,159
Accounts payable	359,124	51,093	410,217
Contracts payable	48,404		48,404
Interfund payable		37,515	37,515
Payable to state government	140,177		140,177
Deferred revenue	63,539		63,539
Noncurrent liabilities (Note 7):			
Due within one year	1,539,877		1,539,877
Due beyond one year	16,249,369		16,249,369
Total liabilities	<u>18,442,649</u>	<u>88,608</u>	<u>18,531,257</u>
<u>NET ASSETS</u>			
Invested in capital assets, net of related debt	8,014,551	76,747	8,091,298
Restricted for:			
Debt service	8,747		8,747
Capital projects	55,064		55,064
Other purposes	1,822,780		1,822,780
Unrestricted	(2,545,010)	52,104	(2,492,906)
Total net assets	<u><u>7,356,132</u></u>	<u><u>128,851</u></u>	<u><u>7,484,983</u></u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Activities
For the Year Ended June 30, 2009

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		Total
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	
Governmental activities:							
Instruction:							
Regular	9,528,742				(9,528,742)		(9,528,742)
Special education	2,725,660		1,600,447		(1,125,213)		(1,125,213)
Other special instruction	1,981,784				(1,981,784)		(1,981,784)
Other instruction	400,575				(400,575)		(400,575)
Support services:							
Tuition	2,208,288				(2,208,288)		(2,208,288)
Student & instructional related services	3,934,507		615,681		(3,318,826)		(3,318,826)
School administrative services	1,326,955				(1,326,955)		(1,326,955)
General & business administrative services	1,372,823	15,000			(1,357,823)		(1,357,823)
Plant operations & maintenance	3,118,769				(3,118,769)		(3,118,769)
Pupil transportation	1,888,124				(1,888,124)		(1,888,124)
Unallocated benefits	6,935,662				(6,935,662)		(6,935,662)
Capital outlay	178,888				(178,888)		(178,888)
Special schools	124,330				(124,330)		(124,330)
Interest on long-term debt	644,984				(644,984)		(644,984)
Unallocated depreciation	1,028,800				(1,028,800)		(1,028,800)
Total governmental activities	<u>37,398,891</u>	<u>15,000</u>	<u>2,216,128</u>		<u>(35,167,763)</u>		<u>(35,167,763)</u>
Business-type activities:							
Food Service	978,790	373,647	516,359			(88,784)	(88,784)
Total business-type activities	<u>978,790</u>	<u>373,647</u>	<u>516,359</u>			<u>(88,784)</u>	<u>(88,784)</u>
Total primary government	<u>38,377,681</u>	<u>388,647</u>	<u>2,732,487</u>		<u>(35,167,763)</u>	<u>(88,784)</u>	<u>(35,256,547)</u>
General revenues:							
Taxes:							
Property taxes, levied for general purposes					15,480,677		15,480,677
Taxes levied for debt service					1,458,054		1,458,054
Other local government units					34,951		34,951
Federal and State aid not restricted					18,114,603		18,114,603
Tuition received					361,318		361,318
Transportation fees					151,222		151,222
Investment earnings					20,239	427	20,666
Miscellaneous Income					328,359		328,359
Prior year payable canceled					15,728		15,728
Prior year receivable canceled					(1,259)		(1,259)
Transfers					(20,000)	20,000	
Total general revenues, special items, extraordinary items and transfers					<u>35,943,892</u>	<u>20,427</u>	<u>35,964,319</u>
Change in Net Assets					<u>776,129</u>	<u>(68,357)</u>	<u>707,772</u>
Net Assets - beginning					<u>6,580,003</u>	<u>197,208</u>	<u>6,777,211</u>
Net Assets - end					<u>7,356,132</u>	<u>128,851</u>	<u>7,484,983</u>

See accompanying notes to the basic financial statements.

FUND FINANCIAL STATEMENTS

GLASSBORO SCHOOL DISTRICT
Balance Sheet
Governmental Funds
June 30, 2009

	Major Funds				Total Governmental Funds
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	
<u>ASSETS</u>					
Cash and cash equivalents	662,860		78,015	8,747	749,622
Receivables from other governments	463,098	393,472			856,570
Other - Tuition	111,909				111,909
Other - Transportation	63,276				63,276
Interfund accounts receivable	42,966				42,966
Restricted cash and cash equivalents	25,453				25,453
Total Assets	1,369,562	393,472	78,015	8,747	1,849,796
<u>LIABILITIES AND FUND BALANCES</u>					
Liabilities:					
Cash deficit		128,921			128,921
Accounts payable	255,364	103,760			359,124
Contracts payable			48,404		48,404
Payable to state government		140,177			140,177
Interfund accounts payable		5,451			5,451
Deferred revenue	5,451	58,088			63,539
Total liabilities	260,815	436,397	48,404		745,616
Fund Balances:					
Reserved for:					
Encumbrances	242,860				242,860
Capital reserve account	25,453				25,453
Excess Surplus - designated for subsequent year's expenditures	649,932				649,932
Excess Surplus Designated for subsequent year's expenditures	920,369				920,369
	9,619			7,613	17,232
Unreserved, reported in:					
General fund	(739,486)				(739,486)
Special revenue fund		(42,925)			(42,925)
Debt service fund				1,134	1,134
Capital projects fund			29,611		29,611
Total fund balances	1,108,747	(42,925)	29,611	8,747	1,104,180
Total liabilities and fund balances	1,369,562	393,472	78,015	8,747	

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of assets is \$37,385,607 and the accumulated depreciation is \$13,358,479 (See Note 5). 24,027,128

Internal service funds are used by management to charge the cost of certain activities to individual funds. Assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets. 14,070

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (See Note 7). (17,789,246)

Net assets of governmental activities 7,356,132

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds
For the Year Ended June 30, 2009

	Major Funds				Total Governmental Funds
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	
<u>REVENUES</u>					
Local sources:					
Local tax levy	15,480,677			1,458,054	16,938,731
Other local government units restricted	34,951				34,951
Tuition charges	361,318				361,318
Transportation fees	151,222				151,222
Interest earned on capital reserve funds	679				679
Miscellaneous	346,739	12,017	1,134		359,890
	16,375,586	12,017	1,134	1,458,054	17,846,791
State sources	17,762,066	606,777		348,061	18,716,904
Federal sources	4,476	1,597,334			1,601,810
Total revenues	34,142,128	2,216,128	1,134	1,806,115	38,165,505
<u>EXPENDITURES</u>					
Current:					
Regular instruction	9,486,667				9,486,667
Special education instruction	2,725,660				2,725,660
Other special instruction	452,779	1,529,005			1,981,784
Other instruction	400,575				400,575
Support:					
Tuition	2,208,288				2,208,288
Student & instruction related services	3,272,690	615,681			3,888,371
School administrative services	1,326,955				1,326,955
Other administrative services	1,353,109				1,353,109
Plant operations and maintenance	3,118,769				3,118,769
Pupil transportation	1,888,124				1,888,124
Unallocated benefits	6,935,662				6,935,662
Special schools	124,330				124,330
Debt Service:					
Principal				1,180,000	1,180,000
Interest				644,984	644,984
Capital outlay	829,984		96,771		926,755
Total expenditures	34,123,592	2,144,686	96,771	1,824,984	38,190,033
Excess (Deficiency) of revenues over expenditures	18,536	71,442	(95,637)	(18,869)	(24,528)
Other Financing Sources (Uses):					
Capital Leases (non-budgeted)	69,895				69,895
Transfers In	15,728			1,134	16,862
Transfers Out	(21,259)		(1,134)		(22,393)
Total other financing sources (uses)	64,364		(1,134)	1,134	64,364
Net change in fund balances	82,900	71,442	(96,771)	(17,735)	39,836
Fund balance - July 1	1,025,847	(114,367)	126,382	26,482	1,064,344
Fund balance - June 30	1,108,747	(42,925)	29,611	8,747	1,104,180

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances
of Governmental Funds to the Statement of Activities
For the Year Ended June 30, 2009

Total net change in fund balances - governmental funds (from B-2)		39,836
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.	Depreciation expense Capital outlays	(1,028,800) 129,998 <hr style="width: 100%;"/>
		(898,802)
Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.		
Bond principal		1,180,000
Capital lease obligation principal		617,869
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.		
Capital lease proceeds		(69,895)
Internal service funds are used by management to charge the costs of certain activities to individual funds. Net revenue (expense) of internal service funds if reported with governmental activities.		7,530
In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount the difference is an addition to the reconciliation		(100,409) <hr style="width: 100%;"/>
Change in net assets of governmental activities		<hr style="width: 100%;"/> <u>776,129</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT

Statement of Net Assets

Proprietary Funds

June 30, 2009

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
<u>ASSETS</u>			
Current assets:			
Cash and cash equivalents	60,583	60,583	14,070
Receivables, net	45,539	45,539	
Inventory	10,817	10,817	
Total current assets	<u>116,939</u>	<u>116,939</u>	<u>14,070</u>
Noncurrent assets:			
Furniture, machinery & equipment			
Less accumulated depreciation	100,520	100,520	
Total noncurrent assets	<u>100,520</u>	<u>100,520</u>	
Total assets	<u>217,459</u>	<u>217,459</u>	<u>14,070</u>
<u>LIABILITIES</u>			
Current liabilities:			
Accounts payable	51,093	51,093	
Interfund payable	37,515	37,515	
Total current liabilities	<u>88,608</u>	<u>88,608</u>	
<u>NET ASSETS</u>			
Invested in capital assets net of related debt	76,747	76,747	
Unrestricted	52,104	52,104	14,070
Total net assets	<u>128,851</u>	<u>128,851</u>	<u>14,070</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Revenues, Expenses and Changes in Fund Net Assets
Proprietary Funds
For the Year Ended June 30, 2009

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
Operating revenues:			
Charges for services:			
Daily sales - non-reimbursable programs	320,141	320,141	
Special functions	53,506	53,506	
Workers' compensation contributions			15,000
Total operating revenues	373,647	373,647	15,000
Operating expenses:			
Cost of sales	483,326	483,326	
Salaries	275,222	275,222	
Employee benefits	76,486	76,486	
Purchased professional services			1,398
Contracted services	38,935	38,935	
Operations and maintenance	28,371	28,371	
Supplies and materials	37,797	37,797	
Miscellaneous expenditures	20,388	20,388	
Claims expense			6,118
Depreciation	18,265	18,265	
Total operating expenses	978,790	978,790	7,516
Operating income (loss)	(605,143)	(605,143)	7,484
Nonoperating revenues (expenses):			
Interest earned	427	427	46
Board contribution	20,000	20,000	
State sources:			
State school breakfast program	5,874	5,874	
State school lunch program	16,558	16,558	
Federal sources:			
School breakfast program	85,921	85,921	
National school lunch program	342,280	342,280	
Food distribution program	65,726	65,726	
Total nonoperating revenues (expenses)	536,786	536,786	46
Change in net assets	(68,357)	(68,357)	7,530
Total net assets - beginning	197,208	197,208	6,540
Total net assets - ending	128,851	128,851	14,070

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2009

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>			
Receipts from customers	376,338	376,338	
Receipts for internal service activities			15,000
Payments to employees	(272,507)	(272,507)	
Payments for employee benefits	(76,937)	(76,937)	
Payments to suppliers	(547,447)	(547,447)	
Payment for claims			(6,118)
Payments for other expenses			(1,398)
Net cash provided by (used for) operating activities	<u>(520,553)</u>	<u>(520,553)</u>	<u>7,484</u>
<u>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</u>			
State Sources	22,432	22,432	
Federal Sources	428,201	428,201	
Net cash provided by (used for) non-capital financing activities	<u>450,633</u>	<u>450,633</u>	
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Interest earned	427	427	46
Board contribution	20,000	20,000	
Net cash provided by investing activities	<u>20,427</u>	<u>20,427</u>	<u>46</u>
Net increase (decrease) in cash and cash equivalents	(49,493)	(49,493)	7,530
Balances - beginning of year	110,076	110,076	6,540
Balances - end of year	<u>60,583</u>	<u>60,583</u>	<u>14,070</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:			
Operating income (loss)	(605,143)	(605,143)	7,484
Adjustment to reconcile operating income (loss) to net cash provided by (used for) operating activities:			
Depreciation	18,265	18,265	
Food distribution program	65,726	65,726	
(Increase) decrease in accounts receivable	2,691	2,691	
(Increase) decrease in inventory	5,127	5,127	
Increase (decrease) in accounts payable	(7,219)	(7,219)	
Net cash provided by (used for) operating activities	<u>(520,553)</u>	<u>(520,553)</u>	<u>7,484</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Fiduciary Net Assets
Fiduciary Funds
June 30, 2009

	Unemployment Compensation Trust	Agency Fund
<u>ASSETS</u>		
Cash and cash equivalents	19,322	520,085
Total assets	19,322	520,085
<u>LIABILITIES</u>		
Payroll deductions and withholdings		205,950
Accrued salaries and wages		150,930
Payable to student groups		163,205
Total liabilities		520,085
<u>NET ASSETS</u>		
Held in trust for unemployment claims	19,322	

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
Statement of Changes in Fiduciary Net Assets
Fiduciary Funds
For the Year Ended June 30, 2009

	<u>Unemployment Compensation Trust</u>
<u>ADDITIONS</u>	
Contributions	67,311
Interest earned	123
Total Additions	<u>67,434</u>
 <u>DEDUCTIONS</u>	
Unemployment claims	<u>51,339</u>
Change in net assets	16,095
Net assets - beginning of year	<u>3,227</u>
Net assets - end of year	<u><u>19,322</u></u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Introduction

The financial statements of the Board of Education of Glassboro School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments* (Statement No. 34). This statement provides for the most significant change in financial reporting in over twenty years and is scheduled for a phase-in implementation period (based on amount of revenues) starting with fiscal years ending 2002 (for larger governments). The District was required to implement the new model in the 2002/2003 school year. In addition, the School District has implemented GASB Statement No. 37, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments: Omnibus* and Statement No. 38, *Certain Financial Statement Note Disclosures*. As a result, an entirely new financial presentation format has been implemented and comparability of reports to prior years will be affected.

A. Reporting Entity:

The Glassboro School District is a Type II district located in the County of Gloucester, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in grades K – 12.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the district holds the corporate powers or the organization
- the district appoints a voting majority of the organization's board
- the district is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the district
- there is a fiscal dependency by the organization on the district

Based on the aforementioned criteria, the District has no component units.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Basis of Presentation:

The School District's basic financial statements consist of District-wide statements, including a statement of net assets and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

District-Financial Statements:

The Statement of Net Assets and Statement of Activities display information about the district as a whole. These statements include the financial activities of the overall District except for fiduciary funds. The activity of the internal service fund is eliminated to avoid "doubling up" of revenues and expenses. These statements distinguish between governmental and business-type activities of the School District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

The statement of net assets presents the financial condition of the governmental and business-type activity of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the School District.

Fund-Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Basis of Presentation (Continued):

The District reports the following governmental funds:

GOVERNMENTAL FUNDS

General Fund - The general fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District included budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal governments, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Basis of Presentation (Continued):

PROPRIETARY FUNDS

Proprietary funds focus on the determination of changes in net assets, financial position and cash flows and are classified as either enterprise or internal service.

Enterprise Funds – The enterprise fund accounts for all revenues and expenses pertaining to the Board’s operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

The District’s Enterprise fund is comprised of the Food Service Fund.

Internal Service Fund: - The internal service funds account for the financing of services provided by one department to other departments of the School District, or to other governments on a cost-reimbursement basis.

FIDUCIARY FUNDS

The fiduciary fund category is comprised of trust and agency funds. Trust Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and therefore not available to support the School District’s own programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

C. Basis of Accounting:

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

Governmental Fund Financial Statements:

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when they become both measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Basis of Accounting (Continued):

District-wide, Proprietary, and Fiduciary Fund Financial Statements:

The District-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting; the proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

Ad Valorem (property) Taxes are susceptible to accrual and under New Jersey State statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable."

All governmental and business-type activities and proprietary funds of the District follow Financial Accounting Standards Board (FASB) Statements and Interpretations and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2 (m)1. All budget amendments/transfers of appropriations must be made by School Board resolution at any time during the fiscal year. All budget amendments presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Appropriations, except remaining project appropriations, encumbrances, and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Budgets/Budgetary Control (Continued):

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

E. Encumbrances:

Under encumbrance accounting, purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

F. Cash and Cash Equivalents:

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit with maturities of one year or less when purchased are stated at cost.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

F. Cash and Cash Equivalents (Continued):

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

G. Tuition Receivable:

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

H. Inventories:

On district-wide financial statements, inventories are presented at the lower of cost or market on a first-in, first-out basis and are expensed when used.

On fund financial statements, inventories of governmental funds are stated at cost while inventories of proprietary funds are stated at the lower of cost or market. For all funds, cost is determined on a first-in first-out basis. Inventory in governmental funds consist of expendable supplies held for consumption. The cost of inventory items is recorded as an expenditure in the governmental fund types when purchased. Inventories of the enterprise fund are expensed when used.

I. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net assets, except for amounts due between governmental and business-type activities or governmental and agency funds, which are presented as internal balances.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

J. Capital Assets:

The District has established a formal system of accounting for its capital assets. Purchased or constructed capital assets are reported at cost. Donated capital assets are valued at their estimated fair market value on the date received. The cost of normal repairs and maintenance are not capitalized. The capitalization threshold used by school districts in the State of New Jersey is \$2,000.

All reported capital assets except for land and construction in progress are depreciated. Depreciation is computed using the straight-line method under the half-year convention over the estimated useful lives:

<u>Asset Class</u>	<u>Estimated Useful Lives</u>
Buildings	50
Building Improvements	20
Equipment	10

K. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences that are attributable to services already rendered and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policies. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with District's agreements with the various employee unions.

The liability for compensated absences was accrued using the termination payment method, whereby the liability is calculated based on the amount of sick leave that is expected to become eligible for payment upon termination. The District estimates its accrued compensated absences liability based on the School District's past experience of making termination payments. Salary-related payments for the employer's share of social security and medicare taxes are included.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

L. Deferred Revenue:

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Amounts billed for summer school in advance of the period in which service is rendered are recorded as a liability under deferred revenue. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

M. Accrued Liabilities and Long-term Obligations:

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

N. Net Assets:

Net Assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The School District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

O. Fund Balance Reserves:

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

P. Revenues – Exchange and Nonexchange Transactions:

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, income taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes available as an advance, interest, and tuition.

Q. Operating Revenues and Expenses:

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary fund. For the District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the fund.

R. Allocation of Indirect Expenses:

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

S. Extraordinary and Special Items:

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

T. Use of Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates.

NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and Cash Equivalents

New Jersey statutes (N.J.S.A. 18A:20-37) require that school districts deposit public funds in contracted depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit funds in the State of New Jersey Cash Management Fund.

The carrying amount of the District's cash and cash equivalents at June 30, 2009, was \$1,260,214 and the bank balance was \$1,596,054. Of the bank balance, \$250,000 was covered by federal depository insurance (including public and custodial funds) and \$1,346,054 was covered by a collateral pool (GUDPA) maintained by the bank as required by New Jersey statutes.

Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be able to recover the value of its deposits or investments. Deposits are considered to be exposed to custodial credit risk if they are: uncollateralized (securities not pledged to the depositor), collateralized with securities held by the pledging financial institution, or collateralized with securities held by the financial institution's trust department or agent but not in the government's name. At June 30, 2009, all of the District's deposits were collateralized by securities held in its name and, accordingly, not exposed to custodial credit risk. The District does not have a policy for custodial risk.

Investments

New Jersey statutes permit the Board to purchase the following types of securities:

- a. Bonds or other obligations of the United States or obligations guaranteed by the United States.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)

- b. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than 397 days from the date of purchase.
- c. Bonds or other obligations of the Borough or bonds or other obligations of the Borough school district.
- d. Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of Treasury for investment by local units.
- e. Local government investment pools, such as New Jersey CLASS, and the New Jersey Arbitrage Rebate Management Program.
- f. Repurchase agreements (repos) of fully collateralized securities, subject to conditions, as indicated in N.J.S.A. 40A:5-15.1(a).
- g. Certificates of deposit at federally insured banks.

The District had no investments as of June 30, 2009.

Custodial credit risk: The District does not have a policy for custodial credit risk.

Credit risk: The District does not have an investment policy regarding the management of credit risk. GASB 40 requires that disclosure be made as to the credit rating of all debt security investments except for obligations of the U.S. government or investments guaranteed by the U.S. government.

Interest rate risk: The District does not have a policy to limit interest rate risk.

NOTE 3: RECEIVABLES

Receivables at June 30, 2009, consisted of intergovernmental, tuition, transportation and special event billings. All receivables are considered collectible in full. A summary of the principal items of the intergovernmental receivables are as follows:

	<u>Governmental Activities</u>	<u>Business- Type Activities</u>
State Aid	463,098	1,881
Federal Aid	393,472	35,634
Other	175,185	8,024
	<u>1,031,755</u>	<u>45,539</u>

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 4: INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2009:

	Interfund	
	Receivable	Payable
General Fund	42,966	
Special Revenue Fund		5,451
Enterprise Fund - Food Service		37,515
	42,966	42,966

NOTE 5: CAPITAL ASSETS

Activity for capital assets capitalized by the District group is summarized below for the fiscal year ended June 30, 2009:

	Balance July 1, 2008	Additions	Disposals/ Adjustments	Balance June 30, 2009
Governmental activities:				
Sites	235,104			235,104
Site Improvements	1,891,564			1,891,564
Building & Building Improvements	30,961,105			30,961,105
Machinery & Equipment	4,361,296	129,998	193,460	4,297,834
Totals at historical cost	37,449,069	129,998	193,460	37,385,607
Less: Accumulated depreciation				
Site Improvements	836,954	71,894		908,848
Building & Building Improvements	9,240,335	625,828		9,866,163
Machinery & Equipment	2,445,850	331,078	193,460	2,583,468
Total accumulated depreciation	12,523,139	1,028,800	193,460	13,358,479
Governmental activities capital assets, net	24,925,930	(898,802)		24,027,128
Business-type activities:				
Machinery & Equipment	436,587		21,689	414,898
Accumulated Depreciation	317,802	18,265	21,689	314,378
Business-type capital assets, net	118,785	(18,265)		100,520

Depreciation was charged as an unallocated expense since it could not be specifically identified to one program/function for governmental activities.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 6: INVENTORY

Inventory in the Food Service Fund at June 30, 2009 consisted of the following:

Food	8,916
Supplies	<u>1,901</u>
	<u><u>10,817</u></u>

NOTE 7: GENERAL LONG-TERM DEBT

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

A. Long-term Obligation Activity:

Changes in long-term obligations for the fiscal year ended June 30, 2009, are as follows:

	<u>Balance</u>			<u>Balance</u>
	<u>July 1, 2008</u>	<u>Additions</u>	<u>Deductions</u>	<u>June 30, 2009</u>
Compensated Absences	1,676,260	185,609	85,200	1,776,669
Bonds payable	16,050,000		1,180,000	14,870,000
Capital leases	<u>1,690,551</u>	<u>69,895</u>	<u>617,869</u>	<u>1,142,577</u>
	<u><u>19,416,811</u></u>	<u><u>255,504</u></u>	<u><u>1,883,069</u></u>	<u><u>17,789,246</u></u>

B. Bonds Payable:

Principal and interest due on serial bonds outstanding is as follows:

<u>June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	1,125,000	600,019	1,725,019
2011	1,270,000	551,539	1,821,539
2012	1,315,000	501,249	1,816,249
2013	1,370,000	447,341	1,817,341
2014	1,435,000	391,400	1,826,400
2015-2019	<u>8,255,000</u>	<u>935,842</u>	<u>9,190,842</u>
	<u><u>14,770,000</u></u>	<u><u>3,427,390</u></u>	<u><u>18,197,390</u></u>

C. Bonds Authorized but Not Issued:

As of June 30, 2009, the District had no authorized but not issued bonds.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 7: GENERAL LONG-TERM DEBT (CONTINUED)

D. Prior Years' Debt Defeasance:

On December 19, 2006, the District issued refunding school bonds in the amount of \$9,500,000 with interest rates varying from 3.75% to 5% to advance refund bonds in the amount of \$9,553,000 with interest rates varying from 4.3% to 4.8%. After paying issuance costs the net proceeds were used to purchase U.S. Government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the bonds are called. The first series of bonds were called on July 1, 2007 and the second series of bonds were called on February 15, 2008. The advance refunding met the requirements of an in-substance debt defeasance and the bonds were removed from the District's financial statements.

As a result of the advanced refunding, the District recognized an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$327,479.

E. Other:

Interest paid on debt issued by the District is exempt from federal income tax. Because of this, bond holders are willing to accept a lower interest rate than they would on taxable debt. The District temporarily reinvests the proceeds of such debt in higher-yielding taxable securities, especially during construction projects. The federal tax code refers to this as arbitrage.

Earnings in excess of the yield on the debt issue are rebated to the federal government based on requirements in the Internal Revenue Code. Arbitrage rebate payable represents amounts due to the Internal Revenue Service for interest earned on unspent bond proceeds that exceeds legally allowable returns.

Rebatable arbitrage liabilities related to District debt are not recorded in governmental funds. There is no recognition in the balance sheet or income statement until rebatable amounts are due and payable to the federal government. Thus, rebatable arbitrage liabilities related to governmental debt will be accrued as incurred at least annually (at fiscal year end) on the District-wide financial statements.

For the year ended June 30, 2009, it is not necessary for the Board to establish a liability for arbitrage rebate.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 7: GENERAL LONG-TERM DEBT (CONTINUED)

F. Capital Lease Payable:

The District has entered into lease purchase agreements for the acquisition of a telephone system, school buses, a dump truck with spreader and snow plow, acquisition and installation of a fiber optic connectivity network, computers and various school improvements. The lease agreements range from four to ten years, and carry interest rates ranging from 0% to 7.05%. The following is a schedule of future minimum lease payments under capital leases, together with the net present value of the minimum lease payments as of June 30, 2009.

<u>June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2010	314,877	49,258	364,135
2011	207,349	37,225	244,574
2012	177,748	27,536	205,284
2013	122,207	19,291	141,498
2014	108,209	13,461	121,670
2015-2018	212,187	14,084	226,271
	<u>1,142,577</u>	<u>160,855</u>	<u>1,303,432</u>

NOTE 8: PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the System's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 8: PENSION PLANS (CONTINUED)

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Vesting and Benefit Provisions – The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Contribution Requirements - The contribution policy is set by N.J.S.A. 43:15A, Chapter 115, P.L. of 1997, and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 5.5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for both cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of the TPAF.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 8: PENSION PLANS (CONTINUED)

Trend Information

	<u>2009</u>	<u>2008</u>	<u>2007</u>
Gross Wages	20,953,635	20,484,451	19,836,509
Total Covered Wages:			
TPAF	15,337,345	14,860,466	14,336,401
PERS	4,931,272	4,914,765	4,808,266
Employer Contribution			
PERS	127,937	265,276	141,728
Percentage of Covered Payroll	2.59%	5.40%	2.95%

During the fiscal year ended June 30, 2009, the State of New Jersey contributed \$942,850 to the TPAF for normal and post-retirement benefits on behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$1,106,469 during the year ended June 30, 2009 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the financial statements, and the combining and individual fund and account group statements and schedules as a revenue and expenditure in accordance with GASB 27.

NOTE 9: POST-RETIREMENT BENEFITS

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2008, there were 80,181 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State made post-retirement (PRM) contributions of \$592.7 million for TPAF and \$224.3 million for PERS in Fiscal Year 2008.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$116.0 million toward Chapter 126 benefits for 12,545 eligible retired members in Fiscal Year 2008.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 10: DEFERRED COMPENSATION

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Washington National Tax Shelter	Lincoln Investment Planning, Inc.
AXA Equitable Tax Shelter	Legend Employee Benefit
Metropolitan Life Insurance	Vanguard

NOTE 11: COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. Employees are permitted to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid for the unused sick leave in accordance with the District's agreements with the various employee unions.

The District's liabilities for compensated absences are reported in the *Statement of Net Assets*, as the amount due in more than one year.

NOTE 12: RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance:

The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. Any potential liability of the District with respect to loss claims would be equal to the deductibles associated with policies and events which may exceed coverage limits. There have been no significant reductions in insurance coverage amounts.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 12: RISK MANAGEMENT (CONTINUED)

New Jersey Unemployment Compensation Insurance:

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method.” Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. This District is billed quarterly for amounts due to the State. The following is a summary of District Contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District’s expendable trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2008-2009	None	67,311	51,339	19,322
2007-2008	None	15,094	41,385	3,227
2006-2007	None	26,847	8,947	28,864

NOTE 13: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the Board of Education by inclusion of \$75,000 on June 30, 2003 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2008 to June 30, 2009 fiscal year is as follows:

Beginning balance, July 1, 2008	22,274
Interest earnings	679
Unexpended funds returned	2,500
Ending balance, June 30, 2009	<u>25,453</u>

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 13: CAPITAL RESERVE ACCOUNT (CONTINUED)

The June 30, 2009 LRFP balance of local support costs of uncompleted capital projects at June 30, 2009 is \$3,771,339. The withdrawals from the capital reserve were for use in a DOE approved facilities project, consistent with the district's Long Range Facilities Plan.

NOTE 14: FUND BALANCE APPROPRIATED

General Fund - Of the \$1,108,747 General Fund balance at June 30, 2009, \$242,860 is reserved for encumbrances; \$1,570,301 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$649,932 of the total reserve for excess surplus has been appropriated and included as anticipated revenue for the year ended June 30, 2010); \$25,453 has been reserved in the Capital Reserve Account; \$9,619 has been appropriated and included as anticipated revenue for the year ending June 30, 2010; and (\$739,486) is unreserved and undesignated.

Debt Service Fund - Of the \$8,747 fund balance at June 30, 2009, \$7,613 has been appropriated and included as anticipated revenue for the year ending June 30, 2010; and \$1,134 is unreserved and undesignated.

NOTE 15: CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, as amended, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2009 is \$1,570,301.

NOTE 16: DEFICIT FUND BALANCES

The District has a deficit fund balance of \$739,486 in the General Fund and \$42,925 in the Special Revenue Fund as of June 30, 2009 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e. if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district can not recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment the Special Revenue Fund balance deficit does not alone indicate that the district is facing financial difficulties.

GLASSBORO SCHOOL DISTRICT
NOTES TO THE FINANCIAL STATEMENTS
JUNE 30, 2009

NOTE 16: DEFICIT FUND BALANCE (CONTINUED)

Pursuant to N.J.S.A. 18A:22-44.2 any negative unreserved, undesignated general fund balance that is reported as a direct result from a delay in the June payment of state aid until the following fiscal year is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District deficit in the GAAP funds statement of \$739,486 is less than the last state aid payments.

NOTE 17: CONTINGENT LIABILITIES

The School District participates in federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The School District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

It is the opinion of the administration and legal counsels, that there exists no litigation or contingent liability that may be pending against the Glassboro School District that would have a material or adverse effect on the Board or the financial position of the District.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	15,480,677		15,480,677	15,480,677	
Other Local Government Units - Restricted	98,000		98,000	34,951	(63,049)
Tuition	171,000		171,000	361,318	190,318
Transportation Fees	16,500		16,500	151,222	134,722
Interest Earned on Capital Reserve Funds	50		50	679	629
Miscellaneous	150,000		150,000	346,739	196,739
Total - Local Sources	<u>15,916,227</u>		<u>15,916,227</u>	<u>16,375,586</u>	<u>459,359</u>
State Sources:					
Extraordinary Aid	138,857		138,857	239,991	101,134
Categorical Special Education Aid	1,109,415		1,109,415	1,109,415	
Equalization Aid	14,622,374		14,622,374	14,474,003	(148,371)
Categorical Security Aid	378,032		378,032	378,032	
Categorical Transportation Aid	400,066		400,066	400,066	
DEPA Carryover	3,869		3,869	3,869	
Reimbursed Nonpublic School Transportation Costs				29,733	29,733
Reimbursed Parent Survey				574	574
TPAF - Post Retirement Medical (On-Behalf Non-Budgeted)				46,961	46,961
Teacher's Pension & Annuity Fund (On-Behalf Non-Budgeted)				895,889	895,889
Reimbursed TPAF Social Security Contributions (non-budgeted)				1,106,469	1,106,469
Total - State Sources	<u>16,652,613</u>		<u>16,652,613</u>	<u>18,685,002</u>	<u>2,032,389</u>
Federal Sources:					
Medical Assistance Program				4,476	4,476
Total - Federal Sources				<u>4,476</u>	<u>4,476</u>
Total Revenues	<u>32,568,840</u>		<u>32,568,840</u>	<u>35,065,064</u>	<u>2,496,224</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Preschool - Salaries of Teachers	75,162	38,326	113,488	112,911	577
Kindergarten - Salaries of Teachers	706,755	53,047	759,802	759,801	1
Grades 1-5 - Salaries of Teachers	2,974,017	25,932	2,999,949	2,999,949	
Grades 6-8 - Salaries of Teachers	1,769,452	28,121	1,797,573	1,797,010	563
Grades 9-12 - Salaries of Teachers	2,782,841	57,726	2,840,567	2,835,282	5,285
Regular Programs - Home Instruction:					
Salaries of Teachers	40,000	(23,594)	16,406	16,405	1
Purchased Professional - Educational Services	40,000	38,594	78,594	53,706	24,888
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	281,810	80,128	361,938	361,935	3
Purchased Technical Services		2,800	2,800	2,800	
Other Purchased Services	188,908	(6,057)	182,851	180,505	2,346
General Supplies	371,303	(29,043)	342,260	304,774	37,486
Textbooks	87,418	95,930	183,348	55,923	127,425
Other Objects	10,299	(3,640)	6,659	5,666	993
Total Regular Programs - Instruction	<u>9,327,965</u>	<u>358,270</u>	<u>9,686,235</u>	<u>9,486,667</u>	<u>199,568</u>
Special Education Instruction:					
Learning and/or Language Disabilities:					
Salaries of Teachers	403,677	(34,149)	369,528	369,527	1
Other Salaries for Instruction	216,167	(110,488)	105,679	105,678	1
General Supplies	13,000	1,000	14,000	13,561	439
Textbooks	2,000	(1,060)	940	931	9
Other Objects		2,220	2,220	2,196	24
Total Learning and/or Language Disabilities	<u>634,844</u>	<u>(142,477)</u>	<u>492,367</u>	<u>491,893</u>	<u>474</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Behavioral Disabilities:					
Salaries of Teachers	77,481	(1,995)	75,486	73,666	1,820
Other Purchased Services	2,000	888	2,888	2,888	
General Supplies	2,500	(1,888)	612	223	389
Textbooks	750		750	418	332
Other Objects	1,000		1,000		1,000
Total Behavioral Disabilities	<u>83,731</u>	<u>(2,995)</u>	<u>80,736</u>	<u>77,195</u>	<u>3,541</u>
Multiple Disabilities:					
Salaries of Teachers	45,525	47,745	93,270	93,270	
Other Salaries for Instruction	18,948	2,102	21,050	18,394	2,656
Other Purchased Services		400	400	71	329
General Supplies	5,000	(1,500)	3,500	2,595	905
Textbooks	725	(650)	75		75
Other Objects	1,000	(400)	600		600
Total Multiple Disabilities	<u>71,198</u>	<u>47,697</u>	<u>118,895</u>	<u>114,330</u>	<u>4,565</u>
Resource Room/Resource Center:					
Salaries of Teachers	1,835,892	(67,906)	1,767,986	1,767,985	1
Other Salaries for Instruction	103,696	46,115	149,811	147,233	2,578
General Supplies	30,500	3,225	33,725	32,035	1,690
Textbooks	8,000	(4,650)	3,350	3,327	23
Total Multiple Disabilities	<u>1,978,088</u>	<u>(23,216)</u>	<u>1,954,872</u>	<u>1,950,580</u>	<u>4,292</u>
Preschool Disabilities - Part Time:					
Salaries of Teachers	75,654	(2,715)	72,939	72,939	
Other Salaries for Instruction	62,486	(45,362)	17,124	17,123	1
General Supplies	2,500	(230)	2,270	1,600	670
Total Preschool Disabilities - Part Time	<u>140,640</u>	<u>(48,307)</u>	<u>92,333</u>	<u>91,662</u>	<u>671</u>
Total Special Education - Instruction	<u>2,908,501</u>	<u>(169,298)</u>	<u>2,739,203</u>	<u>2,725,660</u>	<u>13,543</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Basic Skills/Remedial - Instruction:					
Salaries of Teachers	251,128	89,354	340,482	340,482	
Other Salaries for Instruction	26,471	(7,762)	18,709	18,709	
Total Basic Skills/Remedial - Instruction	<u>277,599</u>	<u>81,592</u>	<u>359,191</u>	<u>359,191</u>	
Bilingual Education - Instruction:					
Salaries of Teachers	77,333	15,856	93,189	93,188	1
Other Purchased Services		400	400	400	
Total Bilingual Education - Instruction	<u>77,333</u>	<u>16,256</u>	<u>93,589</u>	<u>93,588</u>	<u>1</u>
School-Spon. Cocurricular Actvts. - Inst.:					
Salaries	88,950	(1,549)	87,401	72,665	14,736
Purchased Services	1,000		1,000		1,000
Supplies and Materials	500		500		500
Other Objects	500		500		500
Total School-Spon. Cocurricular Actvts. - Inst.	<u>90,950</u>	<u>(1,549)</u>	<u>89,401</u>	<u>72,665</u>	<u>16,736</u>
School-Spon. Cocurricular Athletics - Inst.:					
Salaries	200,191	3,719	203,910	203,909	1
Purchased Services	74,278	(4,330)	69,948	69,947	1
Supplies and Materials	39,717	12,244	51,961	50,494	1,467
Other Objects	1,807	1,860	3,667	3,560	107
Total School-Spon. Cocurricular Athletics - Inst.	<u>315,993</u>	<u>13,493</u>	<u>329,486</u>	<u>327,910</u>	<u>1,576</u>
Total Instructions	<u>12,998,341</u>	<u>298,764</u>	<u>13,297,105</u>	<u>13,065,681</u>	<u>231,424</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within the State - Regular	142,560	(79,079)	63,481	57,171	6,310
Tuition to Other LEA's Within the State - Special	88,295	11,795	100,090	100,090	
Tuition to CSSD & Regional Day Schools	1,142,460	1,749	1,144,209	1,122,362	21,847
Tuition to Private Schools for the Disabled - Within State	1,040,736	(142,226)	898,510	889,885	8,625
Tuition - Other	37,925	856	38,781	38,780	1
Total Undistributed Expenditures - Instruction	<u>2,451,976</u>	<u>(206,905)</u>	<u>2,245,071</u>	<u>2,208,288</u>	<u>36,783</u>
Undistributed Expenditures - Attendance and Social Work:					
Salaries	112,440	(31,955)	80,485	80,420	65
Purchased Professional and Technical Services	19,333	(2,000)	17,333	17,311	22
Other Purchased Services	2,000	(1,910)	90		90
Supplies and Materials	1,800		1,800	1,667	133
Total Undistributed Expenditures - Attendance and Social Work	<u>135,573</u>	<u>(35,865)</u>	<u>99,708</u>	<u>99,398</u>	<u>310</u>
Undistributed Expenditures - Health Services:					
Salaries	276,793	23,495	300,288	300,287	1
Purchased Professional and Technical Services	8,500	2,207	10,707	8,957	1,750
Supplies and Materials	5,000	1,648	6,648	6,065	583
Other Objects	900	(429)	471	471	
Total Undistributed Expenditures - Health Services	<u>291,193</u>	<u>26,921</u>	<u>318,114</u>	<u>315,780</u>	<u>2,334</u>
Undist. Expend. - Other Supp. Serv. Students - Related Serv.:					
Salaries	293,489	(4,492)	288,997	288,997	
Purchased Professional - Educational Services	69,500	2,130	71,630	66,695	4,935
Supplies and Materials	7,000	(1,200)	5,800	5,687	113
Total Undist. Expend. - Other Supp. Serv. Students - Rel. Serv.	<u>369,989</u>	<u>(3,562)</u>	<u>366,427</u>	<u>361,379</u>	<u>5,048</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undist. Expend. - Other Supp. Serv. Students - Extra. Serv.:					
Salaries	59,500	103,354	162,854	162,854	
Purchased Professional - Educational Services	109,000	(19,492)	89,508	89,508	
Total Undist. Expend. - Other Supp. Serv. Students - Extra. Serv.	<u>168,500</u>	<u>83,862</u>	<u>252,362</u>	<u>252,362</u>	
Undist. Expend. - Other Supp. Serv. Students - Regular:					
Salaries of Other Professional Staff	708,345	10,891	719,236	718,919	317
Salaries of Secretarial and Clerical Assistants	126,618	2,634	129,252	129,251	1
Purchased Professional - Educational Services	1,450	2,128	3,578	3,416	162
Purchased Professional and Technical Services	19,333	7,982	27,315	17,311	10,004
Other Purchased Services		1,218	1,218	1,217	1
Supplies and Materials	20,825	(1,909)	18,916	17,991	925
Other Objects	2,800		2,800	1,565	1,235
Total Undist. Expend. - Other Supp. Serv. Students - Regular	<u>879,371</u>	<u>22,944</u>	<u>902,315</u>	<u>889,670</u>	<u>12,645</u>
Undist. Expend. - Other Supp. Serv. Students - Special:					
Salaries of Other Professional Staff	639,561	84,690	724,251	723,463	788
Salaries of Secretarial and Clerical Assistants	96,231	4,403	100,634	100,634	
Purchased Professional - Educational Services	31,750	2,678	34,428	26,440	7,988
Miscellaneous Purchased Services	3,400	(760)	2,640	873	1,767
Supplies and Materials	7,000	1,041	8,041	8,040	1
Other Objects	1,900	(670)	1,230	1,150	80
Total Undist. Expend. - Other Supp. Serv. Students - Special	<u>779,842</u>	<u>91,382</u>	<u>871,224</u>	<u>860,600</u>	<u>10,624</u>
Undistributed Expenditures - Improvement of Inst. Services:					
Salaries of Supervisors of Instruction	143,790		143,790	141,142	2,648
Salaries of Other Professional Staff	16,000	(16,000)			
Salaries of Secretaries and Clerical Assistants	75,915		75,915	74,144	1,771
Other Purchased Services	1,300	500	1,800	1,400	400
Supplies and Materials	2,000	(700)	1,300	837	463
Other Objects	3,150	200	3,350	3,336	14
Total Undistributed Expenditures - Improvement of Inst. Services	<u>242,155</u>	<u>(16,000)</u>	<u>226,155</u>	<u>220,859</u>	<u>5,296</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undist. Expend. - Edu. Media Serv./Sch. Library:					
Salaries	237,345	(29,750)	207,595	204,409	3,186
Purchased Professional and Technical Services	16,700		16,700	12,072	4,628
Other Purchased Services	844	322	1,166	523	643
Supplies and Materials	12,510	26,551	39,061	35,528	3,533
Total Undist. Expend. - Edu. Media Serv./Sch. Library	<u>267,399</u>	<u>(2,877)</u>	<u>264,522</u>	<u>252,532</u>	<u>11,990</u>
Undist. Expend. - Instructional Staff Training					
Salaries of Other Professional Staff	7,500		7,500	4,610	2,890
Purchased Professional - Educational Services	5,500	2,700	8,200	2,970	5,230
Other Purchased Services	2,760	1,372	4,132	3,454	678
Supplies and Materials	1,016	(400)	616	76	540
Other Objects	800	8,300	9,100	9,000	100
Total Undist. Expend. - Instructional Staff Training	<u>17,576</u>	<u>11,972</u>	<u>29,548</u>	<u>20,110</u>	<u>9,438</u>
Undist. Expend. - Supp. Serv. - General Administration:					
Salaries	211,633	(4,435)	207,198	206,703	495
Legal Services	50,000		50,000	43,109	6,891
Audit Fees	28,000	1,350	29,350	29,350	
Other Purchased Professional Services		500	500	500	
Communications/Telephone	99,682	13,884	113,566	110,308	3,258
Other Purchased Services	132,098	(2,864)	129,234	126,733	2,501
General Supplies	4,000	(2,099)	1,901	1,901	
Judgements Against the School District		25,000	25,000		25,000
Miscellaneous Expenditures	12,400	(7,163)	5,237	5,235	2
BOE Membership Dues and Fees	18,000	(1,727)	16,273	15,755	518
Total Undist. Expend. - Supp. Serv. - General Administration	<u>555,813</u>	<u>22,446</u>	<u>578,259</u>	<u>539,594</u>	<u>38,665</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undist. Expend. - Supp. Serv. - School Administration:					
Salaries of Principals/Assistant Principals	923,246	20,887	944,133	919,398	24,735
Salaries of Secretarial and Clerical Assistants	336,255	1,665	337,920	330,030	7,890
Purchased Professional and Technical Services	19,334		19,334	17,311	2,023
Other Purchased Services	300	14,000	14,300	6,101	8,199
Supplies and Materials	16,702	13,998	30,700	24,019	6,681
Other Objects	34,245	(1,160)	33,085	30,096	2,989
Total Undist. Expend. - Supp. Serv. - School Administration	<u>1,330,082</u>	<u>49,390</u>	<u>1,379,472</u>	<u>1,326,955</u>	<u>52,517</u>
Undist. Expend. - Central Services					
Salaries	447,170	8,061	455,231	452,397	2,834
Purchased Professional Services	54,215	6,076	60,291	49,066	11,225
Purchased Technical Services	17,000	5,428	22,428	22,428	
Miscellaneous Purchased Services	26,700	2,104	28,804	28,315	489
Supplies and Materials	5,724	13,278	19,002	15,647	3,355
Interest on Lease Purchase Agreements	5,770		5,770	3,895	1,875
Miscellaneous Expenditures	4,250	1,000	5,250	3,855	1,395
Total Undist. Expend. - Central Services	<u>560,829</u>	<u>35,947</u>	<u>596,776</u>	<u>575,603</u>	<u>21,173</u>
Undist. Expend. - Admin. Info. Tech.					
Salaries	162,933	2,212	165,145	159,339	5,806
Purchased Technical Services	2,000		2,000	1,750	250
Other Purchased Services	74,930		74,930	68,322	6,608
Supplies and Materials	4,000	5,300	9,300	8,501	799
Total Undist. Expend. - Admin. Info. Tech.	<u>243,863</u>	<u>7,512</u>	<u>251,375</u>	<u>237,912</u>	<u>13,463</u>
Undist. Expend. - Required Maintenance for School Facilities:					
Salaries	104,450	3,711	108,161	105,090	3,071
Cleaning, Repair and Maintenance Services	77,277	(11,179)	66,098	63,442	2,656
General Supplies	34,750	4,136	38,886	38,068	818
Total Undist. Expend. - Required Maintenance for School Facilities	<u>216,477</u>	<u>(3,332)</u>	<u>213,145</u>	<u>206,600</u>	<u>6,545</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undist. Expend. - Other Oper. & Maint.of Plant:					
Salaries	1,317,012	(12,502)	1,304,510	1,293,145	11,365
Purchased Professional Technical Services		1,937	1,937	1,937	
Cleaning, Repair and Maintenance Services	51,468	2,235	53,703	45,871	7,832
Other Purchased Property Services	65,600	(13,936)	51,664	51,493	171
Insurance	70,855	12,669	83,524	83,524	
Miscellaneous Purchased Services	91,500	(750)	90,750	90,750	
General Supplies	78,418	16,957	95,375	88,372	7,003
Energy (Heat and Electricity)	1,229,373	23,224	1,252,597	1,252,423	174
Other Objects	4,000	1,229	5,229	4,654	575
Total Undist. Expend. - Other Oper. & Maint.of Plant	<u>2,908,226</u>	<u>31,063</u>	<u>2,939,289</u>	<u>2,912,169</u>	<u>27,120</u>
Total Undist. Expend. - Oper. & Maint.of Plant Services	<u>3,124,703</u>	<u>27,731</u>	<u>3,152,434</u>	<u>3,118,769</u>	<u>33,665</u>
Undist. Expend. - Student Transportation Services:					
Salaries for Pupils Trans. (Bet. Home & School) - Regular	604,685	(32,130)	572,555	569,055	3,500
Salaries for Pupils Trans. (Bet. Home & School) - Special	389,545	23,295	412,840	410,635	2,205
Salaries for Pupils Trans. (Other than Bet. Home & School)	113,271	(17,806)	95,465	94,131	1,334
Salaries for Pupils Trans. (Bet. H & S) - Nonpublic Sch	43,617	17,821	61,438	61,438	
Cleaning, Repair and Maintenance Services	23,350		23,350	14,951	8,399
Contract Services (Other than Bet. Home & School) Vendors	1,645		1,645	625	1,020
Contract Services (Sp. Ed. Students) Joint Agrmnts	75,207	2,600	77,807	64,807	13,000
Contract Services (Regular Students) ESCs & CTSAAs	70,908	(5,000)	65,908	38,756	27,152
Contract Services (Sp. Ed. Students) ESCs & CTSAAs	360,770	(14,500)	346,270	294,459	51,811
Contract Services - Aid in Lieu of Payments	101,660	31,876	133,536	121,688	11,848
Miscellaneous Purchased Services - Transportation	47,325	(4,555)	42,770	39,056	3,714
Supplies and Materials	251,974	(10,600)	241,374	174,099	67,275
Other Objects	9,125	(4,376)	4,749	4,424	325
Total Undist. Expend. - Student Transportation Services:	<u>2,093,082</u>	<u>(13,375)</u>	<u>2,079,707</u>	<u>1,888,124</u>	<u>191,583</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Unallocated Benefits - Employee Benefits:					
Group Insurance	40,000		40,000	38,497	1,503
Social Security Contributions	496,800		496,800	471,920	24,880
Other Retirement Contributions - Regular	398,152	(48,016)	350,136	348,233	1,903
Unemployment Compensation	40,000		40,000	39,000	1,000
Workmen's Compensation	381,185	(100,069)	281,116	214,286	66,830
Health Benefits	4,114,194	(380,684)	3,733,510	3,733,509	1
Tuition Reimbursement	35,000	4,700	39,700	39,372	328
Other Employee Benefits	22,000	(17,176)	4,824	1,526	3,298
Total Unallocated Benefits - Employee Benefits	<u>5,527,331</u>	<u>(541,245)</u>	<u>4,986,086</u>	<u>4,886,343</u>	<u>99,743</u>
On-Behalf Contributions:					
On-behalf TPAF Pensions Contributions (non-budgeted)				46,961	(46,961)
On-behalf TPAF OPEB (Post Retire. Medical) Contrib. (non-budgeted)				895,889	(895,889)
Reimbursed TPAF Social Security Contributions (non-budgeted)				1,106,469	(1,106,469)
Total On-Behalf Contributions				<u>2,049,319</u>	<u>(2,049,319)</u>
Total Personal Services - Employee Benefits	<u>5,527,331</u>	<u>(541,245)</u>	<u>4,986,086</u>	<u>6,935,662</u>	<u>(1,949,576)</u>
Total Undistributed Expenditures	<u>19,039,277</u>	<u>(439,722)</u>	<u>18,599,555</u>	<u>20,103,597</u>	<u>(1,504,042)</u>
Total General Current Expense	<u>32,037,618</u>	<u>(140,958)</u>	<u>31,896,660</u>	<u>33,169,278</u>	<u>(1,272,618)</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Capital Outlay:					
Interest Deposit to Capital Reserve	50		50		50
Equipment:					
Kindergarten		4,000	4,000		4,000
Grades 9 to 12	4,000	30,410	34,410	3,909	30,501
Vocational Programs:					
School-Sponsored & Other Instructional Program		13,300	13,300	12,824	476
Undistributed - Support Serv. - Students - Reg.		3,300	3,300	2,878	422
Undistributed - General Administration	52,800		52,800	52,385	415
Undistributed - Admin. Info. Tech.	236,511		236,511	236,228	283
Undistributed - Operation & Maint. of Plant Service	33,985	28,461	62,446	60,106	2,340
Undistributed - Student Transportation		19,000	19,000		19,000
School Buses - Regular	93,373		93,373	93,373	
School Buses - Special	79,894	27,487	107,381	88,380	19,001
Total Equipment	<u>500,563</u>	<u>125,958</u>	<u>626,521</u>	<u>550,083</u>	<u>76,438</u>
Facilities Acquisition and Construction Services:					
Construction Services	20,000		20,000	20,000	
Lease Purchase Agreements - Principal	194,000		194,000	190,006	3,994
Total Facilities Acquisition and Construction Services	<u>214,000</u>		<u>214,000</u>	<u>210,006</u>	<u>3,994</u>
Assets Acquired Under Capital Leases (non-budgeted)					
Undistributed Expenditures:					
School Buses - Special				69,895	(69,895)
Total Assets Acquired Under Capital Leases (non-budgeted)				<u>69,895</u>	<u>(69,895)</u>
Total Capital Outlay	<u>714,613</u>	<u>125,958</u>	<u>840,571</u>	<u>829,984</u>	<u>10,587</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Special Schools					
Summer School - Instructions:					
Salaries of Teachers	112,000	(15,000)	97,000	92,188	4,812
Other Purchased Services		15,000	15,000	15,000	
General Supplies	2,000		2,000	1,009	991
Total Summer School - Instruction	<u>114,000</u>		<u>114,000</u>	<u>108,197</u>	<u>5,803</u>
Summer School - Support					
Salaries	22,000		22,000	16,133	5,867
Total Summer School - Support	<u>22,000</u>		<u>22,000</u>	<u>16,133</u>	<u>5,867</u>
Total Summer School	<u>136,000</u>		<u>136,000</u>	<u>124,330</u>	<u>11,670</u>
Total Special Schools	<u>136,000</u>		<u>136,000</u>	<u>124,330</u>	<u>11,670</u>
Total Expenditures	<u>32,888,231</u>	<u>(15,000)</u>	<u>32,873,231</u>	<u>34,123,592</u>	<u>(1,250,361)</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(319,391)</u>	<u>15,000</u>	<u>(304,391)</u>	<u>941,472</u>	<u>1,245,863</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
General Fund
For the Fiscal Year Ended June 30, 2009

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Other Financing Sources:					
Operating Transfer In:					
Prior Year Payables Canceled				15,728	15,728
Operating Transfer Out:					
Transfer to Food Service Fund - Board Contribution	(5,000)	(15,000)	(20,000)	(20,000)	
Prior Year Receivable Canceled				(1,259)	(1,259)
Capital Leases (non-budgeted)				69,895	69,895
Total Other Financing Sources	<u>(5,000)</u>	<u>(15,000)</u>	<u>(20,000)</u>	<u>64,364</u>	<u>84,364</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	(324,391)		(324,391)	1,005,836	1,330,227
Fund Balance, July 1	<u>1,613,752</u>		<u>1,613,752</u>	<u>1,613,752</u>	
Fund Balance, June 30	<u>1,289,361</u>		<u>1,289,361</u>	<u>2,619,588</u>	<u>1,330,227</u>
Recapitulation:					
Reserve for Encumbrances				242,860	
Capital Reserve				25,453	
Reserve for Excess Surplus - Designated for Subsequent Year's Expenditures				649,932	
Reserve for Excess Surplus Designated for Subsequent Year's Expenditures				920,369	
Unrestricted Fund Balance				771,355	
				<u>2,619,588</u>	
Reconciliation to Governmental Fund Statements (GAAP):					
Last State Aid Payment not recognized on GAAP Basis				(1,510,841)	
Fund Balance per Governmental Funds (GAAP)				<u>1,108,747</u>	

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
Special Revenue Fund
For the Fiscal Year Ended June 30, 2009

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
State Sources	688,260		688,260	535,335	(152,925)
Federal Sources	1,516,786	337,044	1,853,830	1,593,628	(260,202)
Other Sources	16,750		16,750	11,261	(5,489)
Total Revenues	2,221,796	337,044	2,558,840	2,140,224	(418,616)
EXPENDITURES:					
Instruction:					
Salaries of Teachers	679,944	139,286	819,230	798,130	21,100
Other Salaries for Instruction	51,302	386	51,688	51,668	20
Purchased Professional - Educational Services	237,068	(3,068)	234,000	86,170	147,830
Other Purchased Services	550,990	56,489	607,479	509,157	98,322
General Supplies	72,297	16,310	88,607	86,394	2,213
Textbooks	9,006		9,006	410	8,596
Other Objects	3,156	(22)	3,134	2,054	1,080
Total Instruction	1,603,763	209,381	1,813,144	1,533,983	279,161
Support Services:					
Salaries of Other Professional Staff	183,196	35,974	219,170	128,061	91,109
Salaries of Secretaries and Clerical Assistants	57,770		57,770	47,065	10,705
Salaries of Support Staff	2,669	5,667	8,336	8,336	
Personal Services - Employee Benefits	206,719	21,364	228,083	219,997	8,086
Purchased Professional - Educational Services	105,953	29,668	135,621	142,935	(7,314)
Other Purchased Services	31,173	23,901	55,074	32,745	22,329
Supplies and Materials	30,553	11,089	41,642	27,102	14,540
Total Support Services	618,033	127,663	745,696	606,241	139,455
Total Expenditures	2,221,796	337,044	2,558,840	2,140,224	418,616

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

GLASSBORO SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
Note to RSI
For the Fiscal Year Ended June 30, 2009

Note A: Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

	General Fund	Special Revenue Fund
Sources/inflows of resources:		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule.	35,065,064	2,140,224
Difference - budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		4,462
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	587,905	114,367
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the following year.	(1,510,841)	(42,925)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	34,142,128	2,216,128
Uses/outflows of resources:		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule.	34,123,592	2,140,224
Difference - budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		4,462
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	34,123,592	2,144,686

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND DETAIL STATEMENTS

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2009

	Total Brought Forward (Exhibit E-1a)	Title II Part A	Title I SIA 2007-2008	Title I SIA	Title I 2007-2008	Title I	Total 2009
REVENUES:							
Federal sources	824,176	171,996	12,487	19,402	6,641	558,926	1,593,628
State sources	535,335						535,335
Other sources	11,261						11,261
Total revenues	1,370,772	171,996	12,487	19,402	6,641	558,926	2,140,224
EXPENDITURES:							
Instruction:							
Salaries of teachers	334,960	102,521	11,600		4,600	344,449	798,130
Other salaries for instruction	50,099				1,569		51,668
Purchased professional educational services	86,170						86,170
Other purchased services	509,157						509,157
General supplies	59,544			13,407		13,443	86,394
Textbooks	410						410
Other objects	2,054						2,054
Total instruction	1,042,394	102,521	11,600	13,407	6,169	357,892	1,533,983
Support services:							
Salaries of other professional staff	125,861	2,200					128,061
Salaries of secretarial and clerical asst.	47,065						47,065
Salaries of support staff	8,336						8,336
Personal services-employees benefits	80,265	29,004	887		472	109,369	219,997
Purchased professional educational services	48,210	17,767		3,000		73,958	142,935
Other purchased services	10,072	17,823				4,850	32,745
Supplies and materials	8,569	2,681		2,995		12,857	27,102
Total support services	328,378	69,475	887	5,995	472	201,034	606,241
Total expenditures	1,370,772	171,996	12,487	19,402	6,641	558,926	2,140,224

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2009

	Total Brought Forward (Exhibit E-1b)	Title II Part A 2007-2008	Title II Part D	Title III	Title IV	Title IV 2007-2008	Total Carried Forward
REVENUES:							
Federal sources	783,587	7,867	4,470	12,253	12,975	3,024	824,176
State sources	535,335						535,335
Other sources	11,261						11,261
Total revenues	<u>1,330,183</u>	<u>7,867</u>	<u>4,470</u>	<u>12,253</u>	<u>12,975</u>	<u>3,024</u>	<u>1,370,772</u>
EXPENDITURES:							
Instruction:							
Salaries of teachers	331,770	3,190					334,960
Other salaries for instruction	50,099						50,099
Purchased professional educational services	86,170						86,170
Other purchased services	509,157						509,157
General supplies	44,615		3,099	10,026	1,804		59,544
Textbooks	410						410
Other objects	2,054						2,054
Total instruction	<u>1,024,275</u>	<u>3,190</u>	<u>3,099</u>	<u>10,026</u>	<u>1,804</u>		<u>1,042,394</u>
Support services:							
Salaries of other professional staff	125,861						125,861
Salaries of secretarial and clerical asst.	47,065						47,065
Salaries of support staff	8,336						8,336
Personal services-employees benefits	80,021	244					80,265
Purchased professional educational services	39,960	4,433	238		3,579		48,210
Other purchased services	4,092		1,133	2,227	2,620		10,072
Supplies and materials	573				4,972	3,024	8,569
Total support services	<u>305,908</u>	<u>4,677</u>	<u>1,371</u>	<u>2,227</u>	<u>11,171</u>	<u>3,024</u>	<u>328,378</u>
Total expenditures	<u>1,330,183</u>	<u>7,867</u>	<u>4,470</u>	<u>12,253</u>	<u>12,975</u>	<u>3,024</u>	<u>1,370,772</u>

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2009

	Total Brought Forward (Exhibit E-1c)	IDEA Basic	IDEA Basic 2007-2008	IDEA Preschool	Genesis	Perkins Basic Entitlement	Total Carried Forward
REVENUES:							
Federal sources		563,427	77,490	21,847	100,000	20,823	783,587
State sources	535,335						535,335
Other sources	11,261						11,261
Total revenues	<u>546,596</u>	<u>563,427</u>	<u>77,490</u>	<u>21,847</u>	<u>100,000</u>	<u>20,823</u>	<u>1,330,183</u>
EXPENDITURES:							
Instruction:							
Salaries of teachers	249,138		33,342		49,290		331,770
Other salaries for instruction	18,411				31,688		50,099
Purchased professional educational services	84,000					2,170	86,170
Other purchased services		487,310		21,847			509,157
General supplies	25,133	1,922				17,560	44,615
Textbooks	410						410
Other objects	1,326					728	2,054
Total instruction	<u>378,418</u>	<u>489,232</u>	<u>33,342</u>	<u>21,847</u>	<u>80,978</u>	<u>20,458</u>	<u>1,024,275</u>
Support services:							
Salaries of other professional staff	92,562	325	32,974				125,861
Salaries of secretarial and clerical asst.	18,732	28,333					47,065
Salaries of support staff			5,667		2,669		8,336
Personal services-employees benefits	55,969	2,192	5,507		16,353		80,021
Purchased professional educational services		39,960					39,960
Other purchased services	915	2,812				365	4,092
Supplies and materials		573					573
Total support services	<u>168,178</u>	<u>74,195</u>	<u>44,148</u>		<u>19,022</u>	<u>365</u>	<u>305,908</u>
Total expenditures	<u>546,596</u>	<u>563,427</u>	<u>77,490</u>	<u>21,847</u>	<u>100,000</u>	<u>20,823</u>	<u>1,330,183</u>

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2009

	Total Brought Forward (Exhibit E-1d)	Nonpublic Nursing Service	Nonpublic Technology Initiative	Nonpublic Auxiliary Services		Nonpublic Textbook	Total Carried Forward
				Comp Ed	Transp		
REVENUES:							
State sources	471,824	8,801	5,040	42,799	6,461	410	535,335
Other sources	11,261						11,261
Total revenues	<u>483,085</u>	<u>8,801</u>	<u>5,040</u>	<u>42,799</u>	<u>6,461</u>	<u>410</u>	<u>546,596</u>
EXPENDITURES:							
Instruction:							
Salaries of teachers	249,138						249,138
Other salaries for instruction	18,411						18,411
Purchased professional educational services	25,939	8,801		42,799	6,461		84,000
General supplies	20,093		5,040				25,133
Textbooks						410	410
Other objects	1,326						1,326
Total instruction	<u>314,907</u>	<u>8,801</u>	<u>5,040</u>	<u>42,799</u>	<u>6,461</u>	<u>410</u>	<u>378,418</u>
Support services:							
Salaries of other professional staff	92,562						92,562
Salaries of secretarial and clerical asst.	18,732						18,732
Personal services-employees benefits	55,969						55,969
Other purchased services	915						915
Total support services	<u>168,178</u>						<u>168,178</u>
Total expenditures	<u>483,085</u>	<u>8,801</u>	<u>5,040</u>	<u>42,799</u>	<u>6,461</u>	<u>410</u>	<u>546,596</u>

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2009

	Nonpublic Handicapped Services			Preschool Education Aid (Exhibit E-2)	Glassboro Education Foundation	Brackett NFL	Total Carried Forward
	Corr Speech	Exam & Class	Supp Inst				
REVENUES:							
State sources	9,300	12,509	4,130	445,885			471,824
Other sources					1,427	9,834	11,261
Total revenues	<u>9,300</u>	<u>12,509</u>	<u>4,130</u>	<u>445,885</u>	<u>1,427</u>	<u>9,834</u>	<u>483,085</u>
EXPENDITURES:							
Instruction:							
Salaries of teachers				249,138			249,138
Other salaries for instruction				18,411			18,411
Purchased professional educational services	9,300	12,509	4,130				25,939
General supplies				10,158	101	9,834	20,093
Other objects					1,326		1,326
Total instruction	<u>9,300</u>	<u>12,509</u>	<u>4,130</u>	<u>277,707</u>	<u>1,427</u>	<u>9,834</u>	<u>314,907</u>
Support services:							
Salaries of other professional staff				92,562			92,562
Salaries of secretarial and clerical asst.				18,732			18,732
Personal services-employees benefits				55,969			55,969
Other purchased services				915			915
Total support services				<u>168,178</u>			<u>168,178</u>
Total expenditures	<u>9,300</u>	<u>12,509</u>	<u>4,130</u>	<u>445,885</u>	<u>1,427</u>	<u>9,834</u>	<u>483,085</u>

GLASSBORO SCHOOL DISTRICT
Special Revenue Fund
Statement of Preschool Education Aid
Budgetary Basis
For the Fiscal Year Ended June 30, 2009

DISTRICT-WIDE TOTAL

	Total		
	Budgeted	Actual	Variance
EXPENDITURES:			
Instruction:			
Salaries of teachers	249,138	249,138	
Other salaries for instruction	19,614	18,411	1,203
General supplies	14,400	10,158	4,242
Total instruction	<u>283,152</u>	<u>277,707</u>	<u>5,445</u>
Support services:			
Salaries of other professional staff	92,562	92,562	
Salaries of secretarial and clerical asst.	23,770	18,732	5,038
Personal services - employees benefits	55,969	55,969	
Purchased professional - educational services	2,000		2,000
Other purchased services	1,080	915	165
Other objects	100		100
Total support services	<u>175,481</u>	<u>168,178</u>	<u>7,303</u>
Total expenditures	<u><u>458,633</u></u>	<u><u>445,885</u></u>	<u><u>12,748</u></u>

CALCULATION OF BUDGET & CARRYOVER

Total revised 2008-09 Preschool Education Aid Allocation	427,122
Add: Actual ECPA Carryover (June 30, 2008)	48,565
Total Preschool Education Aid Funds available for 2008-09 Budget	<u>475,687</u>
Less: 2008-09 Budgeted Preschool Education Aid (including prior year budgeted carryover)	<u>(458,633)</u>
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2009	17,054
Add: June 30, 2009 Unexpended Preschool Education Aid	12,748
2008-09 Carryover - Preschool Education Aid/Preschool Programs	<u>29,802</u>
2008-09 Preschool Education Aid Carryover Budgeted for Preschool Programs 2009-10	<u><u>17,054</u></u>

CAPITAL PROJECTS FUND

GLASSBORO SCHOOL DISTRICT
Capital Projects Fund
Summary Schedule of Project Expenditures
For the Fiscal Year Ended June 30, 2009

<u>Project Title/Issue</u>	<u>Approval Date</u>	<u>Revised Budgetary Appropriation</u>	<u>GAAP Expenditures to Date</u>		<u>Unexpended Appropriations June 30, 2009</u>
			<u>Prior Year</u>	<u>Current Year</u>	
Replacement, repair, renovation & rehabilitation of the Thomas E. Bowe & J. Harvey Rodgers Elementary Schools, the Glassboro Intermediate School and the Glassboro High School to upgrade these schools and their support facilities; the design and construction at the Thomas E. Bowe Elementary School to provide music rooms and dining facilities; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed construction, rehabilitation, improvements and renovation; acquire furniture, fixtures and equipment for said construction, rehabilitation improvements and renovations.	7/1/01	9,658,719	9,550,323	80,212	28,184
The construction of additions, replacement, repair, renovation, and rehabilitation at the Glassboro High School and rehabilitation to upgrade its support facilities; construction of an addition, various upgrades, rehabilitation, improvements and renovations at the Glassboro Intermediate School; various upgrades, rehabilitation, improvements and renovations to various classrooms and offices at the Elsmere School; renovation and upgrade of the technology infrastructure at the Bullock School; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, rehabilitation, improvements and renovations; upgrades to the stadium at the High School; and the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, upgrades; acquire furniture, fixtures and equipment for said improvements and upgrades; and acquire furniture, fixtures and equipment for said additions, rehabilitation improvements and renovations.	8/15/02	12,852,281	12,834,295	16,559	1,427
		<u>22,511,000</u>	<u>22,384,618</u>	<u>96,771</u>	<u>29,611</u>

GLASSBORO SCHOOL DISTRICT
Capital Projects Fund
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis
For the Year Ended June 30, 2009

Expenditures and Other Financing Uses	
Purchased professional and technical services	5,271
Construction services	91,500
	<hr/>
Total expenditures	96,771
	<hr/>
Excess (deficiency) of revenues over (under) expenditures	(96,771)
Fund balance - beginning	126,382
	<hr/>
Fund balance - ending	29,611
	<hr/> <hr/>

GLASSBORO SCHOOL DISTRICT
Capital Projects Fund
Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis
Replacement, Repair, Renovation & Rehabilitation to Various District Schools
From Inception and for the Year Ended June 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - EDA Grant	4,100,719		4,100,719	4,100,719
Bond proceeds	5,558,000		5,558,000	5,558,000
Total revenues	<u>9,658,719</u>		<u>9,658,719</u>	<u>9,658,719</u>
Expenditures and Other Financing Uses				
Purchased professional and technical services	967,603	5,271	972,874	986,585
Construction services	8,413,719	74,941	8,488,660	8,493,116
Equipment purchases	169,001		169,001	179,018
Total expenditures	<u>9,550,323</u>	<u>80,212</u>	<u>9,630,535</u>	<u>9,658,719</u>
Excess (deficiency) of revenues over (under) expenditures	<u>108,396</u>	<u>(80,212)</u>	<u>28,184</u>	
Additional Project Information:				
Project Number	#201365, #201367, #201364, #201368			
Grant Date	7/18/01			
Bond Authorization Date	7/1/01			
Bonds Authorized	5,558,000			
Bonds Issued	5,558,000			
Original Authorized Cost	9,699,701			
Reduction in Grant	40,982			
Revised Authorized Cost	9,658,719			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	99%			
Original Target Completion Date	June-04			
Revised Target Completion Date	December-09			

GLASSBORO SCHOOL DISTRICT
Capital Projects Fund
Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis
Replacement, Repair, Renovation & Rehabilitation to Various District Schools
From Inception and for the Year Ended June 30, 2009

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - EDA Grant	5,037,281		5,037,281	5,037,281
Bond proceeds	7,815,000		7,815,000	7,815,000
Total revenues	<u>12,852,281</u>		<u>12,852,281</u>	<u>12,852,281</u>
Expenditures and Other Financing Uses				
Purchased professional and technical services	1,215,079		1,215,079	1,215,081
Construction services	11,350,053	16,559	11,366,612	11,367,200
Equipment purchases	269,163		269,163	270,000
Total expenditures	<u>12,834,295</u>	<u>16,559</u>	<u>12,850,854</u>	<u>12,852,281</u>
Excess (deficiency) of revenues over (under) expenditures	<u>17,986</u>	<u>(16,559)</u>	<u>1,427</u>	
Additional Project Information:				
Project Number		#078-02-0401, #050-02-0402, #040-02-0403, #065-02-0449		
Grant Date		1/11/02		
Bond Authorization Date		8/15/02		
Bonds Authorized	7,815,000			
Bonds Issued	7,815,000			
Original Authorized Cost	12,885,888			
Reduction in Grant	33,607			
Revised Authorized Cost	12,852,281			
Percentage Increase over Original Authorized Cost		0%		
Percentage Completion		99%		
Original Target Completion Date		December-05		
Revised Target Completion Date		December-09		

PROPRIETARY FUNDS

GLASSBORO SCHOOL DISTRICT
Enterprise Funds
Combining Statement of Net Assets
For the Fiscal Year Ended June 30, 2009

	<u>Food Service Fund</u>	<u>Total Enterprise Fund</u>
ASSETS:		
Cash and cash equivalents	60,583	60,583
Receivables, net	45,539	45,539
Inventory	10,817	10,817
Capital assets, net	100,520	100,520
Total assets	<u>217,459</u>	<u>217,459</u>
LIABILITIES:		
Accounts payable	51,093	51,093
Interfund payable	37,515	37,515
Total current liabilities	<u>88,608</u>	<u>88,608</u>
NET ASSETS:		
Investment in capital assets, net of related debt	76,747	76,747
Unrestricted	52,104	52,104
Total net assets	<u>128,851</u>	<u>128,851</u>

GLASSBORO SCHOOL DISTRICT
Enterprise Funds
Combining Statement of Revenues, Expenses
and Changes in Fund Net Assets
For the Fiscal Year Ended June 30, 2009

	Food Service Fund	Total Enterprise Fund
Operating Revenues:		
Charges for Services:		
Daily sales - non-reimbursable programs	320,141	320,141
Special functions	53,506	53,506
Total operating revenue	373,647	373,647
Operating Expenses		
Cost of sales	483,326	483,326
Salaries	275,222	275,222
Employee benefits	76,486	76,486
Contracted services	38,935	38,935
Operations and maintenance	28,371	28,371
Supplies and materials	37,797	37,797
Miscellaneous expenditures	20,388	20,388
Depreciation	18,265	18,265
Total operating expenses	978,790	978,790
Operating income (loss)	(605,143)	(605,143)
Nonoperating revenues (expenses):		
Interest earned	427	427
Board contribution	20,000	20,000
State sources:		
State school breakfast program	5,874	5,874
State school lunch program	16,558	16,558
Federal sources:		
School breakfast program	85,921	85,921
National school lunch program	342,280	342,280
Food distribution program commodities	65,726	65,726
Total nonoperating revenues (expenses)	536,786	536,786
Change in net assets	(68,357)	(68,357)
Total Net Assets - Beginning	197,208	197,208
Total Net Assets - Ending	128,851	128,851

GLASSBORO SCHOOL DISTRICT
Enterprise Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2009

	Food Service Fund	Total Enterprise Fund
Cash flows from operating activities:		
Receipts from customers	376,338	376,338
Payments to employees	(272,507)	(272,507)
Payments for employee benefits	(76,937)	(76,937)
Payments to suppliers	(547,447)	(547,447)
Net cash provided by (used for) operating activities	(520,553)	(520,553)
Cash flows from non-capital financing activities:		
State sources	22,432	22,432
Federal sources	428,201	428,201
Net cash provided by non-capital financing activities	450,633	450,633
Cash flows from investing activities		
Interest earned	427	427
Board contribution	20,000	20,000
Net cash provided by investing activities	20,427	20,427
Net increase (decrease) in cash and cash equivalents	(49,493)	(49,493)
Balance - Beginning of Year	110,076	110,076
Balance - End of Year	60,583	60,583
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:		
Operating income (loss)	(605,143)	(605,143)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	18,265	18,265
Food distribution program	65,726	65,726
(Increase) decrease in accounts receivable	2,691	2,691
(Increase) decrease in inventory	5,127	5,127
Increase (decrease) in accounts payable	(7,219)	(7,219)
Net cash provided by (used for) operating activities	(520,553)	(520,553)

GLASSBORO SCHOOL DISTRICT
Internal Service Fund
Combining Statement of Net Assets
For the Fiscal Year Ended June 30, 2009

	<u>Workmen's Compensation Fund</u>
ASSETS:	
Cash and cash equivalents	<u>14,070</u>
NET ASSETS:	
Unrestricted	<u>14,070</u>

GLASSBORO SCHOOL DISTRICT
Internal Service Fund
Combining Statement of Revenues, Expenses
and Changes in Fund Net Assets
For the Fiscal Year Ended June 30, 2009

	<u>Workmen's Compensation Fund</u>
Operating Revenues:	
Workers' compensation contributions	<u>15,000</u>
Operating Expenses:	
Claims expense	6,118
Legal fees	<u>1,398</u>
Total operating expenses	<u>7,516</u>
Operating income (loss)	7,484
Nonoperating revenues (expenses):	
Interest earned	<u>46</u>
Net income (loss)	7,530
Total Net Assets - Beginning	<u>6,540</u>
Total Net Assets - Ending	<u><u>14,070</u></u>

GLASSBORO SCHOOL DISTRICT
Internal Service Fund
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2009

	<u>Workmen's Compensation Fund</u>
Cash flows from operating activities:	
Receipts for internal service activities	15,000
Payments for claims	(6,118)
Payments for other expenses	(1,398)
Net cash provided by (used for) operating activities	<u>7,484</u>
Cash flows from investing activities:	
Interest earned	46
Net cash provided by investing activities	<u>46</u>
Balance - Beginning of Year	<u>6,540</u>
Balance - End of Year	<u><u>14,070</u></u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:	
Operating income (loss)	7,484
Net cash provided by (used for) operating activities	<u><u>7,484</u></u>

FIDUCIARY FUNDS

GLASSBORO SCHOOL DISTRICT
Combining Statement of Fiduciary Net Assets
For the Fiscal Year Ended June 30, 2009

	Unemployment Compensation Trust	Agency Funds	Total <u>2009</u>
ASSETS:			
Cash and cash equivalents	19,322	520,085	539,407
Total assets	<u>19,322</u>	<u>520,085</u>	<u>539,407</u>
LIABILITIES:			
Payroll deductions and withholdings		205,950	205,950
Accrued salaries and wages		150,930	150,930
Due to student groups		163,205	163,205
Total liabilities		<u>520,085</u>	<u>520,085</u>
NET ASSETS:			
Held in trust for unemployment claims	19,322		19,322
Total net assets	<u><u>19,322</u></u>		<u><u>19,322</u></u>

GLASSBORO SCHOOL DISTRICT
Combining Statement of Changes in Fiduciary Net Assets
For the Fiscal Year Ended June 30, 2009

	<u>Unemployment Compensation Trust</u>	<u>Total 2009</u>
ADDITIONS:		
Contributions	67,311	67,311
Interest Earned	123	123
Total Additions	<u>67,434</u>	<u>67,434</u>
DEDUCTIONS:		
Unemployment Claims	51,339	51,339
Change in Net Assets	16,095	16,095
Net Assets - Beginning	<u>3,227</u>	<u>3,227</u>
Net Assets - End	<u><u>19,322</u></u>	<u><u>19,322</u></u>

GLASSBORO SCHOOL DISTRICT
Student Activity Agency Fund
Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2009

	<u>Balance</u> <u>July 1, 2008</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Transfers</u>	<u>Balance</u> <u>June 30, 2009</u>
ACTIVITIES:					
Dorothy L. Bullock School	8,586	13,119	9,286		12,419
J.H. Rodgers Memorial School	3,161	2,466	2,006		3,621
Thomas E. Bowe School	30,863	53,932	56,828		27,967
Intermediate School	20,043	62,444	62,288	117	20,316
High School	74,536	185,520	196,404	(1,804)	61,848
Special Services/Other	32,002	33,137	29,792	1,687	37,034
	<u>169,191</u>	<u>350,618</u>	<u>356,604</u>		<u>163,205</u>

GLASSBORO SCHOOL DISTRICT
Payroll Agency Fund
Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2009

	<u>Balance</u> <u>July 1, 2008</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2009</u>
ASSETS:				
Cash and cash equivalents	338,149	23,311,994	23,293,263	356,880
Total assets	<u>338,149</u>	<u>23,311,994</u>	<u>23,293,263</u>	<u>356,880</u>
LIABILITIES:				
Accrued salaries and wages	124,524	12,976,863	12,950,457	150,930
Payroll deductions and withholdings	213,625	10,332,734	10,340,409	205,950
Interfund Payable		2,397	2,397	
Total liabilities	<u>338,149</u>	<u>23,311,994</u>	<u>23,293,263</u>	<u>356,880</u>

LONG-TERM DEBT

GLASSBORO SCHOOL DISTRICTSchedule of Serial BondsJune 30, 2009

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities</u>		<u>Interest Rate</u>	<u>Balance July 1, 2008</u>	<u>Retired</u>	<u>Balance June 30, 2009</u>
			<u>Date</u>	<u>Amount</u>				
Replacement, repair, renovation & rehabilitation of the Thomas E. Bowe & J. Harvey Rodgers Elementary Schools, the Glassboro Intermediate School & the Glassboro High School to upgrade these schools & their support facilities; the design & construction at the Thomas E. Bowe Elementary School to provide music rooms & dining facilities; the completion of all work & improvements necessary to make the existing facilities compatible with the proposed construction, rehabilitation, improvements & renovation; acquire furniture, fixtures & equipment for said construction, rehabilitation, improvements & renovations.	7/1/01	5,558,000	7/1/09	400,000	4.2%	1,215,000	400,000	815,000
			7/1/10	415,000	4.2%			
The construction of additions, replacement, repair, renovation, and rehabilitation at the Glassboro High School and rehabilitation to upgrade its support facilities; construction of an addition, various upgrades, rehabilitation, improvements and renovations at the Glassboro Intermediate School; various upgrades, rehabilitation, improvements and renovations to various classrooms and offices at the Elsmere School; renovation and upgrade of the technology infrastructure at the Bullock School; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, rehabilitation, improvements and renovations; upgrades to the stadium at the High School; and the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, upgrades; acquire furniture, fixtures and equipment for said improvements and upgrades; and acquire furniture, fixtures and equipment for said additions, rehabilitation improvements and renovations.	8/15/02	7,815,000	8/15/09	95,000	4.300%	530,000	90,000	440,000
			8/15/10	140,000	4.300%			
			8/15/11	205,000	4.300%			

GLASSBORO SCHOOL DISTRICT
Schedule of Serial Bonds
June 30, 2008

Issue	Date of Issue	Amount of Issue	Annual Maturities		Interest Rate	Balance July 1, 2008	Retired	Balance June 30, 2009
			Date	Amount				
Refunding School Bonds, Series 2004	5/15/04	7,585,000	5/15/10	725,000	3.600%	4,810,000	685,000	4,125,000
			5/15/11	710,000	3.700%			
			5/15/12	695,000	3.750%			
			5/15/13	535,000	3.850%			
			5/15/14	385,000	3.950%			
			5/15/15	375,000	4.050%			
			5/15/16	365,000	4.150%			
			5/15/17	335,000	4.200%			
Refunding School Bonds, Series 2006	12/19/06	9,500,000	8/15/09-10	5,000	4.250%	9,495,000	5,000	9,490,000
			8/15/11	415,000	3.750%			
			8/15/12	835,000	3.750%			
			8/15/13	1,050,000	3.750%			
			8/15/14	1,110,000	4.000%			
			8/15/15	1,190,000	5.000%			
			8/15/16	1,300,000	5.000%			
			8/15/17	1,755,000	4.000%			
			8/15/18	1,825,000	4.000%			
						16,050,000	1,180,000	14,870,000

GLASSBORO SCHOOL DISTRICT
Schedule of Obligations Under Capital Leases
For the Fiscal Year Ended June 30, 2009

Purpose	Date of Lease	Term of Lease	Amount of Original Lease		Interest Rate	Balance June 30, 2008	Issued	Paid	Balance June 30, 2009
			Principal	Interest					
Building improvements	1/15/04	5 Years	422,000	26,672	2.00%	88,000		88,000	
School buses	7/30/02	10 Years	76,640	19,661	5.28%	34,984		8,083	26,901
School buses	7/30/02	10 Years	119,520	29,507	5.28%	52,502		12,130	40,372
School buses	7/30/02	10 Years	123,690	30,536	5.28%	54,334		12,554	41,780
School buses	7/30/03	10 Years	115,900	28,445	5.25%	62,064		11,176	50,888
School buses	7/30/03	10 Years	43,300	10,627	5.25%	23,188		4,175	19,013
Various improvements	12/7/04	5 Years	518,000	45,906	3.00%	216,000		106,000	110,000
School buses	7/30/04	10 Years	121,192	33,422	5.88%	76,326		10,975	65,351
School buses	7/1/05	10 Years	200,100	40,831	4.17%	143,704		18,101	125,603
Truck	5/17/06	5 Years	34,680	4,878	7.05%	14,294		6,904	7,390
School buses	9/13/06	10 Years	316,950	76,866	4.46%	266,857		28,049	238,808
School buses	12/19/06	10 Years	176,850	43,817	4.55%	151,546		15,492	136,054
Telephone equipment	2/28/07	5 Years	231,943	29,982	5.06%	156,677		45,498	111,179
Computers	12/7/06	4 Years	677,379	None	None	225,793		225,793	
Computer Servers	7/1/07	5 Years	46,906	5,270	5.63%	36,471		8,069	28,402
School Bus	2/21/08	10 Years	99,990	21,797	4.68%	87,811		8,383	79,428
School Bus	9/12/08	10 Years	69,895	14,975	4.60%		69,895	8,487	61,408
						<u>1,690,551</u>	<u>69,895</u>	<u>617,869</u>	<u>1,142,577</u>

GLASSBORO SCHOOL DISTRICT
Budgetary Comparison Schedule
Debt Service Fund
For the Fiscal Year Ended June 30, 2009

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES:					
Local Sources:					
Local Tax Levy	1,458,054		1,458,054	1,458,054	
State Sources:					
Debt Service Aid Type II	348,061		348,061	348,061	
Total Revenues	<u>1,806,115</u>		<u>1,806,115</u>	<u>1,806,115</u>	
EXPENDITURES:					
Regular Debt Service:					
Interest	644,984		644,984	644,984	
Redemption of Principal	1,180,000		1,180,000	1,180,000	
Total Expenditures	<u>1,824,984</u>		<u>1,824,984</u>	<u>1,824,984</u>	
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(18,869)</u>		<u>(18,869)</u>	<u>(18,869)</u>	
Other Financing Sources (Uses):					
Operating Transfers In:					
Interest Earned in Capital Projects Fund				1,134	1,134
Total Other Financing Sources (Uses)				<u>1,134</u>	<u>1,134</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	(18,869)		(18,869)	(17,735)	1,134
Fund Balance, July 1	26,482		26,482	26,482	
Fund Balance, June 30	<u>7,613</u>		<u>7,613</u>	<u>8,747</u>	<u>1,134</u>
Recapitulation of Excess (Deficiency) of Revenue Over (Under) Expenditures:					
Budgeted Fund Balance	<u>(18,869)</u>		<u>(18,869)</u>	<u>(17,735)</u>	<u>1,134</u>

STATISTICAL SECTION

GLASSBORO SCHOOL DISTRICT
Statistical Section

<u>Contents</u>	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.	108-113
Revenue Capacity These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.	114-117
Debt Capacity These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.	118-121
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	121-123
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	124-128

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (CAFR) for the relevant year. The district implemented GASB Statement 34 in the fiscal year ending June 30, 2003; schedules presenting district-wide information include information beginning in that year.

GLASSBORO SCHOOL DISTRICT
Net Assets by Component
Last Seven Fiscal Years
Unaudited

	Fiscal Year Ending June 30,						
	2003	2004	2005	2006	2007	2008	2009
Governmental activities:							
Invested in capital assets, net of related debt	9,908,389	11,397,805	11,345,488	6,228,177	6,212,121	7,185,379	8,014,551
Restricted	2,914,839	2,898,212	1,776,142	1,150,690	964,718	1,149,462	1,886,591
Unrestricted	(23,186)	(925,677)	(996,659)	(1,352,488)	(1,337,006)	(1,754,838)	(2,545,010)
Total governmental activities net assets	<u>12,800,042</u>	<u>13,370,340</u>	<u>12,124,971</u>	<u>6,026,379</u>	<u>5,839,833</u>	<u>6,580,003</u>	<u>7,356,132</u>
Business-type activities:							
Invested in capital assets, net of related debt	32,570	28,751	137,479	122,296	107,113	91,930	76,747
Unrestricted	117,518	103,666	100,472	88,035	87,720	105,278	52,104
Total governmental activities net assets	<u>150,088</u>	<u>132,417</u>	<u>237,951</u>	<u>210,331</u>	<u>194,833</u>	<u>197,208</u>	<u>128,851</u>
District-wide:							
Invested in capital assets, net of related debt	9,940,959	11,426,556	11,482,967	6,350,473	6,319,234	7,277,309	8,091,298
Restricted	2,914,839	2,898,212	1,776,142	1,150,690	964,718	1,149,462	1,886,591
Unrestricted	94,332	(822,011)	(896,187)	(1,264,453)	(1,249,286)	(1,649,560)	(2,492,906)
Total district-wide net assets	<u>12,950,130</u>	<u>13,502,757</u>	<u>12,362,922</u>	<u>6,236,710</u>	<u>6,034,666</u>	<u>6,777,211</u>	<u>7,484,983</u>

Source: District records.

GLASSBORO SCHOOL DISTRICT

Changes in Net Assets

Last Seven Fiscal Years

Unaudited

	Fiscal Year Ending June 30,						
	2003	2004	2005	2006	2007	2008	2009
Expenses:							
Governmental activities:							
Instruction:							
Regular	6,628,593	6,962,768	6,877,404	7,094,790	7,236,217	7,941,161	9,528,742
Special education	5,728,351	5,834,802	5,822,337	5,876,739	5,958,477	6,181,766	2,725,660
Other special instruction	75,958	87,763	153,582	303,989	417,873	382,619	1,981,784
Other instruction	338,024	321,046	381,426	395,742	405,657	412,955	400,575
Support services:							
Tuition	1,494,587	1,813,056	1,908,293	2,127,473	2,405,530	2,375,920	2,208,288
Student & instructional related services	3,762,296	3,860,017	3,912,001	4,265,763	3,990,569	4,214,751	3,934,507
School administration services	1,067,817	1,286,932	1,168,320	1,170,793	1,264,389	1,199,725	1,326,955
General & business administrative services	1,218,965	1,208,612	1,557,927	1,583,896	1,406,119	1,387,454	1,372,823
Plant operations & maintenance	2,137,464	2,333,349	2,513,370	2,834,461	2,978,196	3,052,419	3,118,769
Pupil transportation	1,374,446	1,479,231	1,566,972	1,962,275	1,806,594	2,063,048	1,888,124
Employee benefits	4,162,765	4,843,802	5,333,654	5,619,361	7,077,665	7,628,471	6,935,662
Capital outlay	5,896	756,438	1,711,557	355,173	789,757	128,838	178,888
Special schools	56,618	73,667	97,583	110,885	119,928	107,851	124,330
Transfer to charter school				18,609		1,957	
Interest on long-term debt	760,266	1,115,857	816,495	784,426	600,733	687,676	644,984
Unallocated depreciation	533,077	575,982	640,201	913,832	997,395	1,018,831	1,028,800
Total governmental activities expenses	29,345,123	32,553,322	34,461,122	35,418,207	37,455,099	38,785,442	37,398,891
Business-type activities:							
Food service	811,517	836,826	864,934	947,715	943,211	884,958	978,790
Print shop		41,995	42,165	36,101	12,753	13,706	
Total business-type activities expenses	811,517	878,821	907,099	983,816	955,964	898,664	978,790
Total district-wide expenses	30,156,640	33,432,143	35,368,221	36,402,023	38,411,063	39,684,106	38,377,681
Program revenues:							
Governmental activities:							
Charges for services:							
General & business administrative services	65,000	45,000	40,000				15,000
Operating grants & contributions	4,192,646	4,251,852	4,287,305	4,195,914	4,114,756	4,335,039	2,216,128
Capital grants & contributions	5,070,888						
Total governmental activities program revenues	9,328,534	4,296,852	4,327,305	4,195,914	4,114,756	4,335,039	2,231,128
Business-type activities:							
Charges for services:							
Food service	298,008	311,123	381,701	414,653	446,138	401,047	373,647
Print shop		36,668	36,578	26,471	14,825	7,999	
Operating grants & contributions	374,519	426,718	413,216	457,330	476,781	490,303	516,359
Capital grants & contributions	29,224		113,650				
Total business-type activities revenues	701,751	774,509	945,145	898,454	937,744	899,349	890,006
Total district program revenues	10,030,285	5,071,361	5,272,450	5,094,368	5,052,500	5,234,388	3,121,134
Net (Expense)/Revenue:							
Governmental activities	(20,016,589)	(28,256,470)	(30,133,817)	(31,222,293)	(33,340,343)	(34,450,403)	(35,167,763)
Business-type activities	(109,766)	(104,312)	38,046	(85,362)	(18,220)	685	(88,784)
Total district-wide net expense	(20,126,355)	(28,360,782)	(30,095,771)	(31,307,655)	(33,358,563)	(34,449,718)	(35,256,547)

GLASSBORO SCHOOL DISTRICT
Changes in Net Assets
Last Seven Fiscal Years
Unaudited

	Fiscal Year Ending June 30,						
	2003	2004	2005	2006	2007	2008	2009
General revenues & other changes in net assets:							
Governmental activities:							
Property taxes levied for general purposes	10,809,640	11,964,873	12,238,198	13,935,072	15,166,787	16,071,230	15,480,677
Taxes levied for debt service	1,226,403	1,526,842	1,381,574	1,463,125	1,416,064	1,295,868	1,458,054
Other governmental units		200,000	222,521	242,811	101,442	61,806	34,951
Unrestricted grants & contributions	12,724,838	13,971,920	14,689,267	14,898,749	15,916,503	16,687,506	18,114,603
Tuition received	71,725	85,745	127,730	306,216	280,458	368,546	361,318
Transportation fees	114,931	102,910	28,329	32,807	39,614	108,487	151,222
Investment earnings	190,758	650	70,993	117,778	123,762	80,804	20,239
Miscellaneous income	52,019	189,401	231,414	112,248	165,060	270,235	328,359
Transfers	(115,200)	(88,608)	(100,000)	(50,000)			(20,000)
Premiums received on sale of refunding bonds		29,254			53,000		
Accrued interest on sale of refunding bonds		8,888					
Cost of issuance on sale of refunding bonds		(115,512)					
Transfer to sinking fund		(102,719)					
Loss on retirement of asset		(12,976)	(1,578)		(114,289)		
Prior year payable canceled				30,744	42,313	45,540	15,728
Prior year receivable canceled				(7,720)	(36,917)	(4,843)	(1,259)
Capital contributed by Borough						205,394	
Total governmental activities	25,075,114	27,760,668	28,888,448	31,081,830	33,153,797	35,190,573	35,943,892
Business-type activities:							
Investment earnings	820	470	1,546	2,742	2,722	1,690	427
Transfers	115,200	88,608	100,000	50,000			20,000
Loss on retirement of asset		(2,437)					
Prior year payable canceled				5,000			
Total business-type activities	116,020	86,641	101,546	57,742	2,722	1,690	20,427
Total district-wide	25,191,134	27,847,309	28,989,994	31,139,572	33,156,519	35,192,263	35,964,319
Change in net assets:							
Governmental activities	5,058,525	(495,802)	(1,245,369)	(140,463)	(186,546)	740,170	776,129
Business-type activities	6,254	(17,671)	139,592	(27,620)	(15,498)	2,375	(68,357)
Total district-wide	5,064,779	(513,473)	(1,105,777)	(168,083)	(202,044)	742,545	707,772

Source: District records.

GLASSBORO SCHOOL DISTRICT
Fund Balances, Governmental Funds
Last Seven Fiscal Years
Unaudited

	Fiscal Year Ending June 30,						
	2003	2004	2005	2006	2007	2008	2009
General fund:							
Reserved	698,872	1,299,366	1,262,313	874,789	648,664	996,598	1,848,233
Unreserved	808,322	262,092	199,849	20,736	146,216	29,249	(739,486)
Total general fund	<u>1,507,194</u>	<u>1,561,458</u>	<u>1,462,162</u>	<u>895,525</u>	<u>794,880</u>	<u>1,025,847</u>	<u>1,108,747</u>
All other governmental funds:							
Reserved	95,049	88,447	17,054	45,397	163,463	18,869	7,613
Unreserved, reported in:							
Special revenue fund	(109,715)	(98,751)	(97,062)	(102,748)	(94,802)	(114,367)	(42,925)
Capital projects fund	2,120,918	1,493,345	451,378	258,847	133,722	126,382	29,611
Debt service fund	88,447	17,054	45,397	15,978	18,869	7,613	1,134
Total all other governmental funds	<u>2,194,699</u>	<u>1,500,095</u>	<u>416,767</u>	<u>217,474</u>	<u>221,252</u>	<u>38,497</u>	<u>(4,567)</u>

Source: District records.

GLASSBORO SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds
Last Ten Fiscal Years
Unaudited

	Fiscal Year Ending June 30,									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Revenues:										
Tax levy	10,106,758	10,957,135	10,617,563	12,036,043	13,491,715	13,619,772	15,398,197	16,582,851	17,367,098	16,938,731
Other local government units - restricted					200,000	222,521	242,811	101,442	61,806	34,951
Tuition charges	54,108	58,536	66,390	71,725	85,745	127,730	306,216	280,458	368,546	361,318
Transportation fees	71,009	49,566	34,461	114,931	102,910	28,329	32,807	39,614	108,487	151,222
Interest earnings	142,975	210,002	148,776	109,526	34,892	72,310	115,048	136,137	88,178	20,193
Miscellaneous	250,121	204,188	273,818	138,742	155,080	229,892	114,657	165,574	267,623	340,376
State sources	12,467,569	16,144,278	19,828,447	15,194,097	16,287,469	17,074,723	17,189,692	18,264,328	19,453,615	18,716,904
Federal sources	1,254,359	1,403,439	1,409,286	1,717,680	1,936,403	1,901,849	1,904,971	1,743,731	1,553,782	1,601,810
Total revenue	24,346,899	29,027,144	32,378,741	29,382,744	32,294,114	33,277,126	35,304,399	37,314,135	39,269,135	38,165,505
Expenditures:										
Instruction:										
Regular instruction	6,302,883	6,543,678	6,624,681	6,628,593	6,797,401	6,842,525	7,051,020	7,208,298	7,826,444	9,486,667
Special education instruction	5,129,698	4,995,338	6,397,088	5,728,351	5,834,802	5,822,337	5,876,739	5,958,477	6,181,766	2,725,660
Other special instruction	69,366	80,812	86,265	75,958	87,763	153,582	303,989	417,873	382,619	1,981,784
Other instruction	270,782	296,895	306,709	338,024	321,046	381,426	395,742	405,657	412,955	400,575
Support services:										
Tuition	1,228,950	1,169,754	1,366,927	1,494,587	1,813,056	1,908,293	2,127,473	2,405,530	2,375,920	2,208,288
Student & instruction related services	2,090,329	2,194,199	2,489,621	3,741,116	3,860,017	3,912,001	4,203,444	3,960,150	4,099,478	3,888,371
School administrative services	1,051,317	1,097,584	1,161,829	1,062,126	1,128,442	1,152,566	1,161,823	1,264,389	1,199,725	1,326,955
Other administrative services	690,370	638,772	755,174	1,129,603	1,208,612	1,557,927	1,483,283	1,380,523	1,325,758	1,353,109
Plant operations & maintenance	2,067,580	2,122,443	2,125,471	2,137,464	2,333,349	2,513,370	2,834,461	2,978,196	3,052,419	3,118,769
Pupil transportation	1,146,688	1,291,279	1,535,245	1,374,446	1,479,231	1,566,972	1,962,275	1,806,594	2,063,048	1,888,124
Employee benefits	3,960,378	4,132,705	3,720,904	4,160,055	4,843,802	5,333,654	5,619,361	7,077,665	7,628,471	6,935,662
Special schools	49,449	50,595	50,243	56,618	73,667	97,583	110,885	119,928	107,851	124,330
Transfer to charter school			15,998				18,609		1,957	
Capital outlay	883,197	3,330,632	2,007,851	20,170,429	1,195,912	1,920,211	1,289,603	2,145,507	927,429	926,755
Debt services:										
Principal	595,000	600,000	598,000	860,000	915,000	1,020,000	1,055,000	1,090,000	1,135,000	1,180,000
Interest	513,212	479,115	444,732	760,266	1,115,857	816,495	784,426	600,733	687,676	644,984
Total expenditures	26,049,199	29,023,801	29,686,738	49,717,636	33,007,957	34,998,942	36,278,133	38,819,520	39,408,516	38,190,033
Excess (Deficiency) of revenues over (under) expenditures	(1,702,300)	3,343	2,692,003	(20,334,892)	(713,843)	(1,721,816)	(973,734)	(1,505,385)	(139,381)	(24,528)
Other financing sources (uses):										
Capital leases (non-budgeted)	276,095	73,938	164,997	744,850	159,200	639,192	234,780	1,403,122	146,896	69,895
Transfers in		1,246	101,753	81,740	14,143	16,501	46,721	54,999	53,152	16,862
Transfers out	(3,274)	(1,246)	(101,753)	(196,940)	(102,751)	(116,501)	(73,697)	(49,603)	(12,455)	(22,393)
Proceed from refunding					7,623,142					
Proceeds from borrowing			5,558,000	7,815,000						
EDA grant				5,070,888						
Payments to escrow agent & costs					(7,620,231)					
Prior year receivable canceled	(2,313)									
Prior year contract canceled	1,079									
Total other financing sources (uses)	271,587	73,938	5,722,997	13,515,538	73,503	539,192	207,804	1,408,518	187,593	64,364
Net change in fund balance	(1,430,713)	77,281	8,415,000	(6,819,354)	(640,340)	(1,182,624)	(765,930)	(96,867)	48,212	39,836
Debt service as a percentage of noncapital expenditures	4.61%	4.38%	3.91%	5.80%	6.82%	5.88%	5.55%	4.83%	4.97%	5.15%

Source: District records.

GLASSBORO SCHOOL DISTRICT
General Fund - Other Local Revenue by Source
Last Ten Fiscal Years
Unaudited

<u>Fiscal Year</u> <u>Ended June 30,</u>	<u>Prior Year</u> <u>Refunds</u>	<u>Fees</u>	<u>Rentals</u>	<u>Tuition</u>	<u>Miscellaneous</u>	<u>Annual Totals</u>
2000	31,175	1,853	10,215	108,922	12,127	164,292
2001	59,440	4,281	19,140	8,845	30,840	122,546
2002	57,204	1,968	20,626	33,806	133,778	247,382
2003	45,748	12,723	11,565	35,804	27,195	133,035
2004	60,668	6,660	3,895	63,585	20,272	155,080
2005	58,481	13,782	11,136	77,558	70,457	231,414
2006	81,834	7,241	16,442		9,140	114,657
2007	43,317	11,118	14,769	58,333	18,654	146,191
2008	226,993	10,852	13,086		16,692	267,623
2009	294,286	9,959	17,028		19,103	340,376

Source: District records.

GLASSBORO SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property
 Last Ten Fiscal Years
 Unaudited

Fiscal Year Ended June 30,	Vacant Land	Residential	Farmland	Commercial	Industrial	Apartment	Total Assessed Value	Less: Tax Exempt Property	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2000	14,692,100	461,149,300	2,657,100	101,639,500	9,268,900	26,429,400	615,836,300		7,015,503	622,851,803	617,017,397	1.691
2001	14,542,300	462,306,500	2,457,200	102,173,100	9,268,900	26,422,400	617,170,400		6,725,601	623,896,001	631,981,164	1.711
2002	13,985,500	463,467,900	2,488,300	101,299,900	8,453,000	26,357,400	616,052,000	142,100	6,655,132	622,565,032	638,159,850	1.802
2003	14,810,800	465,622,400	2,249,100	102,975,100	7,952,500	26,357,600	619,967,500	195,700	6,760,389	626,532,189	668,100,544	2.019
2004	14,102,800	468,472,200	2,249,100	102,943,200	8,102,500	27,107,600	622,977,400		6,155,177	629,132,577	707,105,899	2.136
2005	19,858,200	477,275,100	2,317,800	102,392,100	8,116,200	27,107,600	637,067,000		5,366,197	642,433,197	786,752,359	2.241
2006	23,327,300	488,875,300	1,838,100	102,845,600	8,116,200	28,069,100	653,071,600		4,580,500	657,652,100	918,325,985	2.414
2007	21,787,800	503,148,100	1,838,100	103,127,300	8,641,200	27,974,100	666,516,600		4,149,418	670,666,018	1,055,886,503	2.515
2008	22,372,600	506,459,500	1,963,600	103,369,100	8,641,200	28,549,700	671,355,700		3,928,717	675,284,417	1,159,972,924	2.524
2009	22,727,000	505,855,400	1,963,600	106,027,400	8,641,200	28,758,300	673,972,900		3,619,316	677,592,216	1,220,769,864	2.539

Source: Municipal Tax Assessor.

GLASSBORO SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
(Rate Per \$100 of Assessed Value)
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Glassboro School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Borough of Glassboro	Gloucester County	
2000	1.594	0.097	1.691	0.928	0.650	3.269
2001	1.608	0.103	1.711	1.046	0.674	3.431
2002	1.700	0.102	1.802	1.063	0.685	3.550
2003	1.813	0.206	2.019	1.160	0.712	3.891
2004	1.894	0.242	2.136	1.231	0.752	4.119
2005	2.014	0.227	2.241	1.291	0.841	4.373
2006	2.185	0.229	2.414	1.388	0.885	4.687
2007	2.300	0.215	2.515	1.451	0.935	4.901
2008	2.336	0.188	2.524	1.569	1.017	5.110
2009	2.320	0.219	2.539	1.643	1.063	5.245

Source: Municipal Tax Collector.

GLASSBORO SCHOOL DISTRICT
Principal Property Taxpayers
Current Year and Nine Years Ago
Unaudited

	2009			2000		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Kranzco Realty Trust	9,719,100	1	1.93%	10,309,000	2	1.68%
Campus - Glassboro, LLC	9,000,000	2	1.33%			
LMX Doubletree Ctr	8,714,000	3	1.29%			
Park Crest Associates	8,250,000	4	1.22%	7,300,000	3	1.19%
D.R. Horton Inc. - New Jersey	7,184,800	5	1.06%			
Glassboro Properties, LLC	7,139,100	6	1.05%			
Hollybush Affordable Housing Inc.	5,043,900	7	0.74%	5,043,900	5	0.82%
Glassboro Plaza, LLC	4,560,600	8	0.67%			
ADM Cocoa	4,149,300	9	0.61%	4,149,300	6	0.68%
Verizon - New Jersey	3,619,316	10	0.53%			
New Jersey Bell				12,902,384	1	2.11%
The Crossings Apartments				7,216,000	4	1.18%
Doubletree Center, Inc.				1,839,300	7	0.30%
Anchor Hocking				1,750,000	8	0.29%
South Jersey Gas				1,659,800	9	0.27%
B.W. Associates				1,566,400	10	0.26%
	<u>67,380,116</u>		<u>10.43%</u>	<u>53,736,084</u>		<u>8.78%</u>

Source: Municipal Tax Assessor.

GLASSBORO SCHOOL DISTRICT
Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2000	10,106,758	10,106,758	100.00%	
2001	10,957,135	10,957,135	100.00%	
2002	10,617,563	10,617,563	100.00%	
2003	12,036,043	12,036,043	100.00%	
2004	13,491,715	13,491,715	100.00%	
2005	13,619,772	13,619,772	100.00%	
2006	15,398,197	15,398,197	100.00%	
2007	16,582,851	16,582,851	100.00%	
2008	17,367,098	17,367,098	100.00%	
2009	16,938,731	16,938,731	100.00%	

Source: District records including the Certificate and Report of School Taxes (A4F form).

GLASSBORO SCHOOL DISTRICT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Governmental Activities				Total District	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)			
2000	9,820,000		276,279		10,096,279	1.89%	530
2001	9,220,000		183,187		9,403,187	1.67%	494
2002	14,180,000		143,748		14,323,748	2.47%	751
2003	21,135,000		774,989		21,909,989	3.69%	1,146
2004	20,403,000		823,756		21,226,756	3.37%	1,107
2005	19,383,000		1,321,178		20,704,178	3.14%	1,078
2006	18,328,000		1,292,460		19,620,460	2.82%	1,016
2007	17,185,000		2,145,849		19,330,849	2.65%	988
2008	16,050,000		1,690,551		17,740,551	N/A	898
2009	14,870,000		1,142,577		16,012,577	N/A	N/A

N/A At the time of CAFR completion this data was not available.

GLASSBORO SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita
	General Obligation Bonds	Deductions			
2000	9,820,000		9,820,000	1.58%	515
2001	9,220,000		9,220,000	1.48%	484
2002	14,180,000		14,180,000	2.28%	743
2003	21,135,000		21,135,000	3.37%	1,105
2004	20,403,000		20,403,000	3.24%	1,064
2005	19,383,000		19,383,000	3.02%	1,009
2006	18,328,000		18,328,000	2.79%	949
2007	17,185,000		17,185,000	2.56%	878
2008	16,050,000		16,050,000	2.38%	813
2009	14,870,000		14,870,000	2.19%	N/A

N/A At the time of CAFR completion this data was not available.

GLASSBORO SCHOOL DISTRICT
Direct and Overlapping Governmental Activities Debt
As of June 30, 2009
Unaudited

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
Glassboro Borough	43,722,216	100.00%	43,722,216
Gloucester County General Obligation Debt	330,375,239	4.12%	13,604,444
Subtotal, overlapping debt			<u>57,326,660</u>
Glassboro District Direct Debt			<u>14,870,000</u>
Total direct and overlapping debt			<u><u>72,196,660</u></u>

Sources: Debt outstanding data provided by each governmental unit.

GLASSBORO SCHOOL DISTRICT
Legal Debt Margin Information
Last Ten Fiscal Years
Unaudited

	Equalized valuation basis
	2008 1,196,925,833
	2007 1,131,991,508
	2006 1,020,264,959
	<u>3,349,182,300</u>
Average equalized valuation of taxable property	<u>1,116,394,100</u>
Debt limit (4% of average equalized value)	44,655,764
Total net debt applicable to limit	<u>14,870,000</u>
Legal debt margin	<u>29,785,764</u>

	Fiscal Year									
	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Debt limit	23,669,740	23,967,550	24,499,288	25,233,292	26,220,885	27,969,673	31,069,517	35,463,617	40,466,500	44,655,764
Total net debt applicable to limit	9,820,000	9,220,000	14,180,000	21,135,000	20,403,000	19,383,000	18,328,000	17,185,000	16,050,000	14,870,000
Legal debt margin	<u>13,849,740</u>	<u>14,747,550</u>	<u>10,319,288</u>	<u>4,098,292</u>	<u>5,817,885</u>	<u>8,586,673</u>	<u>12,741,517</u>	<u>18,278,617</u>	<u>24,416,500</u>	<u>29,785,764</u>
Total net debt applicable to the limit as a percentage of debt limit	41.49%	38.47%	57.88%	83.76%	77.81%	69.30%	58.99%	48.46%	39.66%	33.30%

Source: Equalized valuation basis were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

GLASSBORO SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Population	Personal Income	Per Capita Personal Income *	Unemployment Rate
2000	19,062	534,250,674	28,027	6.20%
2001	19,047	562,153,158	29,514	6.40%
2002	19,085	580,603,870	30,422	8.50%
2003	19,121	594,395,406	31,086	9.00%
2004	19,181	630,402,746	32,866	8.00%
2005	19,204	658,870,036	34,309	5.90%
2006	19,314	696,771,864	36,076	6.40%
2007	19,574	730,716,994	37,331	5.80%
2008	19,751	N/A	N/A	7.40%
2009	N/A	N/A	N/A	N/A

N/A At the time of CAFR completion this data was not available.

* Represents information for Gloucester County.

Source:

Population information provided by the NJ Department of Labor and Workforce Development.
 Personal income has been estimated based upon the municipal population and per capita
 personal income presented.

Per capita personal income estimated based upon the 2000 Census published by the
 US Bureau of Economic Analysis.

Unemployment data provided by the NJ Department of Labor and Workforce Development.

GLASSBORO SCHOOL DISTRICT
Principal Employers
Current Year and Nine Years Ago
Unaudited

Employer	2009			2000		
	Employees	Rank	% of Total Municipal Employment	Employees	Rank	% of Total Municipal Employment
Rowan University	1,913	1	18.25%			
Glassboro School District	531	2	5.06%			
Shoprite Supermarket	300	3	2.86%			
Borough of Glassboro	162	4	1.55%			
Robins Nest Inc.	121	5	1.15%			
Acme Markets	120	6	1.14%			
APG America	80	7	0.76%			
Ner Data Products	80	8	0.76%			
Apg International Inc	80	9	0.76%			
Pep Boys	75	10	0.72%			
	3,462		33.02%			

Information not available

Source: Gloucester County Department of Economic Development.

GLASSBORO SCHOOL DISTRICT
Full-time Equivalent District Employees by Function/Program
Last Ten Fiscal Years
Unaudited

Function/Program	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Instruction										
Regular	152	151	154	153	154.0	145	155.5	157	164	158
Special education	60	61	58	63	64.5	72	69	70	66	64
Other instruction	2	2	2	2	2.5	6	10.5	13	15	14
Support Services										
Student & instruction related services	38.5	43.5	44.5	44.5	45	43	47.5	47	43	47.5
General administration	2	2.5	2.5	2	2	2	2	2	2	3
School administrative services	18	18	19	19	15	16	17	16	18	18
Other administrative services	3	3	4	4	3.5	3	3	3	3	3
Central services	6.5	6.5	6.5	8.5	8.5	9	9	9	9	7
Administrative information technology						2	2.5	2.5	2.5	2.5
Plant operations & maintenance	45	37	37.5	36.5	38.5	36.5	38.5	38.5	38.5	38.5
Pupil transportation	27	27	29	29	32.5	32.5	32.5	32.5	39.0	40.0
Other support services	3.5	5	5	5	5	2	2	2	2	1
Food Service	27	27	25	*	*	*	*	*	*	*
Total	384.5	383.5	387	366.5	371	369	389	392.5	402.0	396.5

* Privatized Food Service

Source: District Personnel Records.

GLASSBORO SCHOOL DISTRICT
Operating Statistics
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle	High				
2000	2,444	24,057,790	9,844	1.63%	185	21	23	17	2,362	2,244	-0.20%	95%
2001	2,429	24,614,054	10,133	2.94%	184	23	18	18	2,408	2,274	1.95%	94%
2002	2,411	26,636,155	11,048	9.02%	186	23	18	18	2,497	2,363	3.70%	95%
2003	2,385	27,926,981	11,709	5.99%	188	14	12	12	2,468	2,319	-1.16%	94%
2004	2,352	29,781,188	12,662	8.14%	195	14	12	12	2,430	2,296	-1.54%	94%
2005	2,369	31,242,236	13,188	4.15%	198	12	12	12	2,324	2,197	-4.36%	95%
2006	2,405	33,149,104	13,783	4.52%	204	12	12	12	2,347	2,212	0.99%	94%
2007	2,372	34,983,280	14,748	7.00%	206	12	10	11	2,375	2,216	1.19%	93%
2008	2,334	36,658,411	15,706	6.49%	207	21	19	21	2,248	2,135	-5.35%	95%
2009	2,298	35,438,294	15,421	-1.81%	199	22	22	20	2,215	2,097	-1.47%	95%

Source: Enrollment based on annual October district count.

GLASSBORO SCHOOL DISTRICT
School Building Information
Last Ten Fiscal Years
Unaudited

District Building	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
<u>Elementary</u>										
J. Harvey Rogers (1959)										
Square Feet	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192
Capacity (students)	289	289	289	289	289	289	289	289	289	289
Enrollment	232	352	342	264	324	291	296	343	341	341
Dorothy Bullock (1993)										
Square Feet	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700
Capacity (students)	580	580	580	580	580	580	580	580	580	580
Enrollment	566	542	517	529	514	536	544	521	510	510
Thomas E. Bowe (1972)										
Square Feet	57,672	57,672	57,672	75,514	75,514	75,514	75,514	75,514	75,514	75,514
Capacity (students)	571	571	571	571	571	571	571	571	571	571
Enrollment	563	540	541	518	477	492	700	522	523	523
<u>Middle</u>										
Intermediate (1934)										
Square Feet	44,764	44,764	44,764	60,671	60,671	60,671	60,671	60,671	60,671	60,671
Capacity (students)	404	404	404	466	466	466	466	466	466	466
Enrollment	390	333	332	387	366	332	339	327	314	314
<u>High</u>										
Glassboro High (1966)										
Square Feet	108,000	108,000	108,000	108,000	113,915	113,915	113,915	113,915	113,915	113,915
Capacity (students)	673	673	673	673	765	765	765	765	765	765
Enrollment	693	662	679	687	671	718	726	659	646	646

Number of Schools at June 30, 2009
Elementary = 3
Middle = 1
High = 1

Source: District Office.

GLASSBORO SCHOOL DISTRICT
General Fund
Schedule of Required Maintenance for School Facilities
Last Nine Fiscal Years Ending June 30,
Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED
 MAINTENANCE FOR SCHOOL FACILITIES
 11-000-261-xxx

* School Facilities	Gross Square Footage	2001	2002	2003	2004	2005	2006	2007	2008	2009	Total
Administration		6,234	4,844	2,156	91,665	24,759	39,001	40,411	26,774	25,069	235,844
Maintenance				3,531							3,531
Elsmere		5,115	3,975	2,056	1,500	1,994	1,080	1,500	1,500	2,581	18,720
High School	113,915	172,787	182,833	141,170	69,745	82,302	91,914	84,786	59,154	54,168	884,691
Intermediate	60,671	51,171	39,765	33,791	31,218	53,479	59,047	47,775	39,017	43,561	355,263
Bowe	75,514	55,054	81,464	37,639	41,551	41,347	38,311	34,857	19,122	22,846	349,345
Bullock	87,700	80,187	62,313	50,448	59,061	67,838	64,054	61,322	40,341	36,408	485,564
Rodgers	39,192	32,572	25,311	33,261	30,071	40,686	42,032	37,602	22,298	21,967	263,833
Total School Facilities		<u>403,120</u>	<u>400,505</u>	<u>304,052</u>	<u>324,811</u>	<u>312,405</u>	<u>335,439</u>	<u>308,253</u>	<u>208,206</u>	<u>206,600</u>	<u>2,596,791</u>

* School facilities as defined under EFCFA.
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3)

Source: District records.

GLASSBORO SCHOOL DISTRICT
Insurance Schedule
June 30, 2009
Unaudited

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy (Utica National Insurance Group)		
Property - Blanket Buildings & Grounds	78,503,559	
Commercial General Liability	3,000,000	
Commercial Inland Marine - Data Processing	1,965,000	250
Commercial Crime (Western Surety Company)		
Employee Theft	50,000	500
Commercial Automobile Liability (Utica National Insurance Group)	1,000,000	
Workers Compensation (Educational Risk Consortium)	2,000,000	
Commercial Umbrella Liability (Utica National Insurance Group)	10,000,000	
Student Accident Coverage (AIG Life Insurance)	1,000,000	
Surety Bonds		
Treasurer (Western Surety Company)	255,000	
Business Administrator/Board Secretary (Selective Insurance)	50,000	

Source: District records.

SINGLE AUDIT SECTION

PETRONI & ASSOCIATES

Certified Public Accountants • Registered Municipal Accountants
21 W. High Street • P.O. Box 279 • Glassboro, NJ 08028
(856) 881-1600 • Fax (856) 881-6860

MEMBER: AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS

Nick L. Petroni, CPA, RMA

Mary A. Carey, RMA
Wendy G. Fama, CPA
Denise R. Nevico, CPA
Deanna L. Roller, CPA, RMA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members of the
Board of Education
Glassboro School District
County of Gloucester, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Glassboro School District, in the County of Gloucester, State of New Jersey, as of and for the year ended June 30, 2009, which collectively comprise the Glassboro School District's basic financial statements and have issued our report thereon dated October 27, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Glassboro School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the District's internal control.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Glassboro School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as described by the Division of Finance, Department of Education, State of New Jersey.

This report is intended solely for the information and use of management, the Glassboro School District Board of Education, the New Jersey State Department of Education and other state and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PETRONI & ASSOCIATES

A handwritten signature in cursive script that reads "Petroni & Associates".

October 27, 2009

PETRONI & ASSOCIATES

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21 W. High Street • P.O. Box 279 • Glassboro, NJ 08028
(856) 881-1600 • Fax (856) 881-6860

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REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04

Honorable President and Members of the
Board of Education
Glassboro School District
County of Gloucester, New Jersey

Compliance

We have audited the compliance of the Board of Education of the Glassboro School District, in the County of Gloucester, State of New Jersey, with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that are applicable to each of its major federal and state programs for the year ended June 30, 2009. Glassboro School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Glassboro School District's management. Our responsibility is to express an opinion on the Glassboro School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Those standards, OMB Circular A-133 and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Glassboro School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Glassboro School District's compliance with those requirements.

In our opinion, the Glassboro School District, in the County of Gloucester, State of New Jersey, complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal and state programs for the year ended June 30, 2009.

Internal Control over Compliance

The management of the Glassboro School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Glassboro School District's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A control deficiency in a District's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the District's ability to administer a federal or state program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal or state program that is more than inconsequential will not be prevented or detected by the District's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected by the District's internal control.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, the Glassboro School District Board of Education, the New Jersey State Department of Education and other state and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PETRONI & ASSOCIATES

Petroni & Associates

October 27, 2009

GLASSBORO SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards
for the Fiscal Year ended June 30, 2009

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2008	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance at June 30, 2009			MEMO Cumulative Total Expenditures
				From	To							Accounts Receivable	Deferred Revenue	Due to Grantor	
U.S.Department of Education															
General Fund:															
Medical Assistance Program	93.778	N/A	4,476	7/1/08	6/30/09			4,476	(4,476)						4,476
U.S.Department of Education															
Passed-through State Department of Education															
Special Revenue Fund:															
Title I, Part A	84.010	NCLB173009	52,362	9/1/08	8/31/09		127,605	312,703	(558,926)			(118,618)			558,926
Title I, Part A	84.010	NCLB173008	547,231	9/1/07	8/31/08	134,246	(127,605)		(6,641)						518,108
Title I, Part A	84.010	NCLB173007	656,548	9/1/06	8/31/07	3,531				(3,531)					555,237
Title I, SIA	84.010	NCLB173009	26,595	9/1/08	8/31/09				(19,402)			(19,402)			19,402
Title I, SIA	84.010	NCLB173008	19,770	9/1/07	8/31/08	(19,770)		32,257	(12,487)						44,128
IDEA Part B, Basic Regular	84.027	FT173009	619,215	9/1/08	8/31/09		66,436	357,965	(563,427)			(139,026)			563,427
IDEA Part B, Basic Regular	84.027	FT173008	645,555	9/1/07	8/31/08	143,926	(66,436)		(77,490)						589,633
IDEA Part B, Preschool	84.173	FT173009	24,636	9/1/08	8/31/09		2,705		(21,847)			(19,142)			21,847
IDEA Part B, Preschool	84.173	FT173008	26,371	9/1/07	8/31/08	5,462	(2,705)			(2,757)					23,666
IDEA Part B, Preschool Carryover	84.173	FT173007	5,166	9/1/06	8/31/07	5,165				(5,165)					
Title II Part A	84.367	NCLB173009	172,630	9/1/08	8/31/09		28,358	105,974	(171,996)	111 a		(37,553)			171,996
Title II Part A	84.367	NCLB173008	177,137	9/1/07	8/31/08	36,225	(28,358)		(7,867)						169,177
Title II Part D - Technology	84.318	NCLB173009	4,370	9/1/08	8/31/09		1,183	4,036	(4,470)				749		4,470
Title II Part D - Technology	84.318	NCLB173008	3,733	9/1/07	8/31/08	1,183	(1,183)								3,008
Title III	84.365	NCLB173009	12,208	9/1/08	8/31/09		45	5,640	(12,253)			(6,568)			12,253
Title III	84.365	NCLB173008	12,209	9/1/07	8/31/08	45	(45)								12,318
Title IV	84.186	NCLB173009	9,847	9/1/08	8/31/09		3,150	8,055	(12,975)			(1,770)			12,975
Title IV	84.186	NCLB173008	15,393	9/1/07	8/31/08	6,174	(3,150)		(3,024)						14,914
Perkins Basic Entitlement	84.048	09-100-034-5060-027	20,923	7/1/08	6/30/09			17,162	(20,823)			(3,661)			20,823
U.S.Department of Housing and Urban Development															
Passed-through County of Gloucester															
Special Revenue Fund:															
Genesis	14.218	N/A	100,000	9/1/08	8/31/09			52,269	(100,000)			(47,731)			100,000
Genesis	14.218	N/A	100,000	9/1/07	8/31/08	(46,379)		46,379							100,000
Total Special Revenue Fund						269,808		942,440	(1,593,628)	111	(11,453)	(393,471)	749		3,516,308
U.S.Department of Agriculture															
Passed-through State Department of Education:															
Enterprise Fund:															
Food Distribution Program	10.550	N/A	65,726	7/1/08	6/30/09			65,726	(62,459)				3,267		62,459
Food Distribution Program	10.550	N/A	58,925	7/1/07	6/30/08	2,729			(2,729)						58,925
School Breakfast Program	10.553	N/A	85,921	7/1/08	6/30/09			78,162	(85,921)			(7,759)			85,921
School Breakfast Program	10.553	N/A	82,605	7/1/07	6/30/08	(17,342)		17,342							82,605
National School Lunch Program	10.555	N/A	342,280	7/1/08	6/30/09			314,405	(342,280)			(27,875)			342,280
National School Lunch Program	10.555	N/A	328,555	7/1/07	6/30/08	(61,390)		61,390							328,555
Total Enterprise Fund						(76,003)		537,025	(493,389)			(35,634)	3,267		960,745
Total Federal Financial Awards						193,805		1,483,941	(2,091,493)	111	(11,453)	(429,105)	4,016		4,481,529

a = Prior year encumbrance canceled

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

GLASSBORO SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance
for the Fiscal Year ended June 30, 2009

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2008				Adjustments/ Repayment of Prior Years' Balances	Balance June 30, 2009			MEMO		
			From	To	Deferred Revenue (Accounts Receivable)	Due to Grantor	Carryover (Walkover) Amount	Cash Received		Budgetary Expenditures	Accounts Receivable	Deferred Revenue/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education															
General Fund:															
Extraordinary Aid	09-100-034-5120-473	239,991	7/1/08	6/30/09					(239,991)		(239,991)			239,991	
Extraordinary Special Education Costs	08-100-034-5120-473	73,700	7/1/07	6/30/08	(73,700)			73,700						73,700	
Special Education Aid	09-495-034-5120-089	1,109,415	7/1/08	6/30/09				1,109,415	(1,109,415)			111,494		1,109,415	
Equalization Aid	09-495-034-5120-078	14,622,374	7/1/08	6/30/09				14,474,003	(14,474,003)			1,321,150		14,474,003	
Security Aid	09-495-034-5120-084	378,032	7/1/08	6/30/09				378,032	(378,032)			37,991		378,032	
Transportation Aid	09-495034-5120-014	400,066	7/1/08	6/30/09				400,066	(400,066)			40,206		400,066	
DEPA Carryover	07-495-034-5064-002	806,831	7/1/06	6/30/07			3,869		(3,869)					3,869	
Reimbursement of Nonpublic Transportation	N/A	29,733	7/1/08	6/30/09					(29,733)		(29,733)			29,733	
Reimbursement of Nonpublic Transportation	N/A	21,319	7/1/07	6/30/08	(21,319)			21,319						21,319	
Reimbursed Parent Survey	N/A	574	7/1/08	6/30/09				574	(574)					574	
On-behalf TPAF Pension Contribution	08-495-034-5095-006	895,889	7/1/08	6/30/09				895,889	(895,889)					895,889	
On-behalf TPAF Postretirement Contribution	08-495-034-5095-001	46,961	7/1/08	6/30/09				46,961	(46,961)					46,961	
Reimbursed TPAF Social Security Aid	08-495-034-5095-002	1,106,469	7/1/08	6/30/09				1,106,469	(1,106,469)					1,106,469	
Total General Fund					(95,019)		3,869	18,506,428	(18,685,002)		(269,724)		1,510,841	18,780,021	
Special Revenue Fund:															
Demonstrably Effective Program Aid	08-495-034-5064-002	806,831	7/1/07	6/30/08	5,451							5,451		841,683	
Demonstrably Effective Program Aid	07-495-034-5064-002	806,831	7/1/06	6/30/07	3,869		(3,869)							809,829	
Preschool Education Aid	09-495-034-5120-086	427,122	7/1/08	6/30/09			31,511	427,122	(445,885)			42,925		445,885	
Early Childhood Program Aid	08-495-034-5120-025	1,277,684	7/1/07	6/30/08	17,081		(27)				17,054			1,311,372	
Early Childhood Program Aid	07-495-034-5120-025	1,277,684	7/1/06	6/30/07	31,484		(31,484)							1,281,492	
N.J. Nonpublic Aid:															
Textbook Aid	09-100-034-5120-064	7,206	7/1/08	6/30/09				7,206	(410)			6,796		410	
Textbook Aid	08-100-034-5120-064	21,183	7/1/07	6/30/08		1,454				(1,454)					
Auxiliary Services:															
Compensatory Education	09-100-034-5120-067	99,533	7/1/08	6/30/09				99,533	(42,799)			56,734		42,799	
Compensatory Education	08-100-034-5120-067	97,542	7/1/07	6/30/08		16,920				(16,920)				80,622	
English as a Second Language	09-100-034-5120-067	1,015	7/1/08	6/30/09				1,015				1,015			
English as a Second Language	08-100-034-5120-067	1,015	7/1/07	6/30/08		1,015				(1,015)					
Transportation	09-100-034-5120-067	20,041	7/1/08	6/30/09				20,041	(6,461)			13,580		6,461	
Handicapped Services:															
Corrective Speech	09-100-034-5120-066	30,690	7/1/08	6/30/09				30,690	(9,300)			21,390		9,300	
Corrective Speech	08-100-034-5120-066	42,780	7/1/07	6/30/08		21,390				(21,390)				21,390	
Examination and Classification	09-100-034-5120-066	41,507	7/1/08	6/30/09				41,507	(12,509)			28,998		12,509	
Examination and Classification	08-100-034-5120-066	33,364	7/1/07	6/30/08		1				(1)				33,363	
Supplementary Instruction	09-100-034-5120-066	14,868	7/1/08	6/30/09				14,868	(4,130)			10,738		4,130	
Supplementary Instruction	08-100-034-5120-066	14,042	7/1/07	6/30/08		2,478				(2,478)				11,564	
Nursing Services Aid	09-100-034-5120-070	9,727	7/1/08	6/30/09				9,727	(8,801)			926		8,801	
Nursing Services Aid	08-100-034-5120-070	29,259	7/1/07	6/30/08		4,014				(4,014)				25,245	
Nonpublic Technology Initiative	09-100-034-5120-373	5,040	7/1/08	6/30/09				5,040	(5,040)					5,040	
Nonpublic Technology Initiative	08-100-034-5120-373	15,160	7/1/07	6/30/08		5,887				(5,887)				9,273	
Total Special Revenue Fund					57,885	53,159	(3,869)	656,749	(535,335)	(53,159)		35,253	140,177	4,961,168	
Debt Services Fund:															
Debt Service Aid Type II	09-100-034-5120-125	348,061	7/1/08	6/30/09				348,061	(348,061)					348,061	
Total Debt Service Fund								348,061	(348,061)					348,061	

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

GLASSBORO SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance
for the Fiscal Year ended June 30, 2009

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2008			Cash Received	Budgetary Expenditures	Adjustments/ Repayment of Prior Years' Balances	Balance June 30, 2009			MEMO	
			From	To	Deferred Revenue (Accounts Receivable)	Due to Grantor	Carryover (Walkover) Amount				Accounts Receivable	Deferred Revenue/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Agriculture															
Enterprise Fund:															
School Breakfast Program (State Share)	09-100-010-3350-021	5,874	7/1/08	6/30/09			5,349	(5,874)		(525)					5,874
School Breakfast Program (State Share)	08-100-010-3350-021	6,097	7/1/07	6/30/08	(1,292)		1,292								6,097
National School Lunch Program (State Share)	08-100-010-3350-023	16,558	7/1/08	6/30/09			15,202	(16,558)		(1,356)					16,558
National School Lunch Program (State Share)	08-100-010-3350-023	16,850	7/1/07	6/30/08	(3,135)		3,135								16,850
Total Enterprise Fund					(4,427)		24,978	(22,432)		(1,881)					45,379
Total State Financial Assistance					(41,561)	53,159	19,536,216	(19,590,830)	(53,159)	(271,605)	35,253	140,177	1,553,766		24,134,629

a = Prior year encumbrance canceled

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

GLASSBORO SCHOOL DISTRICT
NOTES TO SCHEDULES OF EXPENDITURES
OF AWARDS AND FINANCIAL ASSISTANCE
JUNE 30, 2009

NOTE 1: GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Glassboro School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2: BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$922,936 for the general fund and \$75,904 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	4,476	17,762,066	17,766,542
Special Revenue Fund	159,334	606,777	766,111
Debt Service Fund		348,061	348,061
Food Service Fund	493,927	22,432	516,359
Total Awards & Financial Assistance	<u>657,737</u>	<u>18,739,336</u>	<u>19,397,073</u>

NOTE 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5: ADJUSTMENTS

The amounts reported as adjustments on Schedule A and Schedule B are the result of the liquidation of encumbrances charged as budgetary basis expenditures in the prior fiscal year.

NOTE 6: OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2009. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2009.

GLASSBORO SCHOOL DISTRICT
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2009

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unqualified

Internal control over financial reporting:

1) Material weakness(es) identified? yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? yes X none reported

Noncompliance material to financial statements noted? yes X no

Federal Awards

Internal Control over major programs:

1) Material weakness(es) identified? yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? yes X none reported

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with section .510(a) of Circular A-133? yes X no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
14.218	Genesis
10.553	School Breakfast Program
10.555	School Lunch Program
10.550	Food Distribution Program

Dollar threshold used to distinguish between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee? X yes no

GLASSBORO SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

Section I - Summary of Auditor's Results (cont'd)

State Awards

Dollar threshold used to distinguish between type A and type B programs: \$587,725

Auditee qualified as low-risk auditee? X yes no

Internal Control over major programs:

1) Material weakness(es) identified? yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? yes X none reported

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular Letter 04-04? yes X no

Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
09-495-034-5120-089	Special Education Aid
09-495-034-5120-078	Equalization Aid

GLASSBORO SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

Section II – Financial Statement Findings

No matters were reported.

*Section III – Federal Awards and State Financial Assistance Findings and
Questioned Costs*

FEDERAL AWARDS

No matters were reported.

STATE AWARDS

No matters were reported

GLASSBORO SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT
FOR THE FISCAL YEAR ENDED JUNE 30, 2009

No matters were reported