

**Glassboro Board of Education  
Comprehensive Annual Financial Report  
For the Year Ended June 30, 2011**

**SCHOOL DISTRICT  
OF  
GLASSBORO, NEW JERSEY**

**Glassboro Board of Education  
Glassboro, New Jersey**

**Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2011**

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT**

of the

Glassboro Board of Education  
Glassboro, New Jersey

For the Fiscal Year Ended June 30, 2011

Prepared by:

Glassboro Board of Education Administration

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## INTRODUCTORY SECTION

# Glassboro Public Schools

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Danielle Sochor  
Director of Curriculum & Personnel



Walter S. Pudelko III, CPA  
Business Administrator

Mark J. Silverstein, Ed.D, Superintendent of Schools

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October 17, 2011

Honorable President and  
Members of the Board of Education  
Glassboro School District  
Gloucester County, New Jersey

Dear Members of the Board,

Please accept, for your review, the comprehensive annual financial report for the Glassboro Public Schools covering the year ending June 30, 2011. Responsibility for the accuracy of the data, completeness and fairness of presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984, the Single Audit Act Amendments of 1996, and the U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Government and Non-Profit Organizations," and the New Jersey O.M.B.'s Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

EQUAL OPPORTUNITY EMPLOYER

1. **REPORTING ENTITY AND ITS SERVICES**

The Glassboro School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (G.A.S.B.) as established by Statement No. 14. All funds and account groups of the District are included in this report. The Glassboro Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular and vocational as well as special education for handicapped students. The District's average daily enrollment for 2010-2011 fiscal year was 2,217 students, which is 102 students more than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

Fiscal Year	Average Daily Enrollment Student Enrollment
2010-11	2,217
2009-10	2,115
2008-09	2,215
2007-08	2,248
2006-07	2,375
2005-06	2,347
2004-05	2,324
2003-04	2,430
2002-03	2,468
2001-02	2,497

2. **ECONOMIC CONDITIONS AND OUTLOOK**

The Borough of Glassboro continues to experience development and expansion. This trend is expected to continue with the successes of the Economic Redevelopment Authority, Rowan University, and the community growth potentials. Over the past ten school years, the District's Average Daily Enrollment has decreased by 280 students or 11.2%.

3. **MAJOR INITIATIVES**

J. Harvey Rodgers School

Provide all resident 5 year olds with a full day Kindergarten Program.

Provide all resident 4 year olds with a half day Pre-K Program.

Integrate students with disabilities with typically developing peers to the fullest extent possible.

J. Harvey Rodgers will continue implementing the Five Block Balanced Literacy Model as well as Everyday Math. A shift from large group instruction to small group will help meet the various instructional levels of our students.

Dorothy L. Bullock School

Grades 1-3

Dorothy L. Bullock School teachers and administration continue to strengthen School Leadership Teams and Professional Learning Communities to build school culture. The teams were able to look at student data to make appropriate instructional decisions for student success. The teams used diagnostic tools such as, DIBELS, STAR Math, and STAR Reading.

Teachers in the third grade continue to implement Accelerated Reading into their program to differentiate instruction meeting the needs of advanced learners as well as at-risk students.

Bullock School continues to offer high quality character education programs as well as its official June Pride Day which is in its sixth year.

#### Thomas E. Bowe School

Grades 4-6

Thomas E. Bowe School has built and expanded the functions of our School Leadership Team (S.L.T.). The functions of the SLT continue to be the following: setting direction, empowering staff and students, providing support and monitoring progress. The School Leadership Team has been essential in reviewing curriculum standards and assuring that the current curriculum encompasses these standards. Data has been reviewed and disaggregated to provide accurate information to assist teachers in adjusting their instruction. Everyday Math and Connected Math have been implemented. Fourth and Fifth Grade Teachers have successfully embarked upon Everyday Math and Sixth Grade Teachers have divulged in Connected Math. Both math series encompass the tenets of real world thinking and are standards based. It is the goal of Bowe School to continue to create an environment that is student centered and provide numerous opportunities for student success. The teachers receive professional development in Literacy and Math. The Literacy and Math Teacher Coach provide sample lessons to our teachers.

#### Intermediate School

Grades 7-8

Lion's Quest, a Character Education Program, continues to be implemented in the social studies classes and supported throughout the other disciplines. The purpose was to promote a peaceful school through lessons, assemblies, monthly slogans and positive values and spirit days.

Intermediate School teachers implemented Literature Circles through small group instruction and received professional development training on comprehension skills.

#### Glassboro High School

Grades 9-12

Core Plus Program has been shown to enhance students' mathematical achievement and attitudes toward mathematics. Each course advances students' understanding of mathematics along interwoven strands of algebra and functions, statistics and probability, geometry and trigonometry, and discrete mathematics. Our teachers continue to receive professional development through outside consultants and our Math Coach.

Freshman Mentoring/Transition: A major component of Freshman Transition is the Mentoring Program. This year over fifty juniors and seniors volunteered to be freshmen mentors. The freshmen are broken into groups of ten and three mentors are assigned to each group. The program consists of six to eight mentoring sessions. Each session has a theme such as respect, responsibility, and tolerance.

The Science of Teaching and Learning incorporates material from Ruby Payne's A Framework for Understanding Poverty. The program highlights and educates the participants to the hidden rules that govern how each of us behaves in our social class.

Teachers followed up with “Mental Model Mondays” where they supported one another and practiced how to deliver instruction in a diversified format with concrete models to enhance student comprehension and retention. Bonnie M. Davis of Education for Change will also present material related to our study of The Science of Teaching and Learning. Teachers will be engaged in a discussion centered around Dr. Davis’s book, How to Teach Students Who Don’t Like You, which focuses on the need for teachers to be culturally aware in the classroom. Dr. Davis equips teachers with culturally relevant strategies to enhance instruction and ultimately bridge the achievement gap in our school.

Read 180 is built on scientifically based research and collaboration of reading experts. Developed in clinical and classroom settings, Read 180 brings together the essential building blocks of effective reading intervention to break the cycle of failure, accelerate instruction, and allow struggling readers to experience success. Students complete instructional software geared toward expanding reading fluency, reading comprehension and retention, along with writing techniques that will help students succeed in high school and beyond.

#### 4. **INTERNAL ACCOUNTING CONTROLS**

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principals (G.A.A.P.). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurances recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District’s single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

#### 5. **BUDGETARY CONTROLS**

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2011.

6. **ACCOUNTING SYSTEM AND REPORTS**

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards (G.A.S.B.). The accounting system of the District is organized on the basis of funds and account groups.

7. **DEBT ADMINISTRATION**

At June 30, 2011, the District's outstanding debt issues included \$12,290,000 of general obligation bonds.

On August 16, 2002, bonds were issued in the amount of \$7,815,000. The current outstanding balance is \$205,000 and the bonds mature in 2011. The rate of interest is 4.3%.

On December 19, 2006, bonds in the 2001 and 2002 series were refinanced for an amount of \$9,485,000. The current outstanding balance is \$9,480,000 and the bonds mature in 2018. The rate of interest will fluctuate from 3.75% to 5%.

On September 10, 2009, bonds in the 2004 series were refinanced for an amount of \$4,095,000. The current outstanding balance is \$2,605,000 and the bonds mature in 2017. The rate of interest will fluctuate from 2.5% to 4%.

8. **CASH MANAGEMENT**

The investment policy of the District is guided in large part by the state statute as detailed in "Notes to the Financial Statements." The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provision of the Governmental Unit Deposit Protection Act ("G.U.D.P.A."). G.U.D.P.A. was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9. **RISK MANAGEMENT**

The Board carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

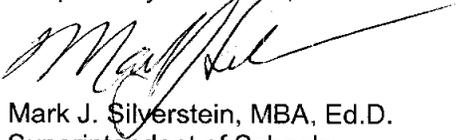
10. **OTHER INFORMATION**

Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Petroni & Associates LLC was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 and the Single Audit Act Amendments of 1996, and the related O.M.B. Circular No. A-133 and New Jersey State Treasury Circular Letter 04-04. The auditor's report on the basic financial statements is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11. **ACKNOWLEDGEMENTS**

We would like to express our appreciation to the members of the Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



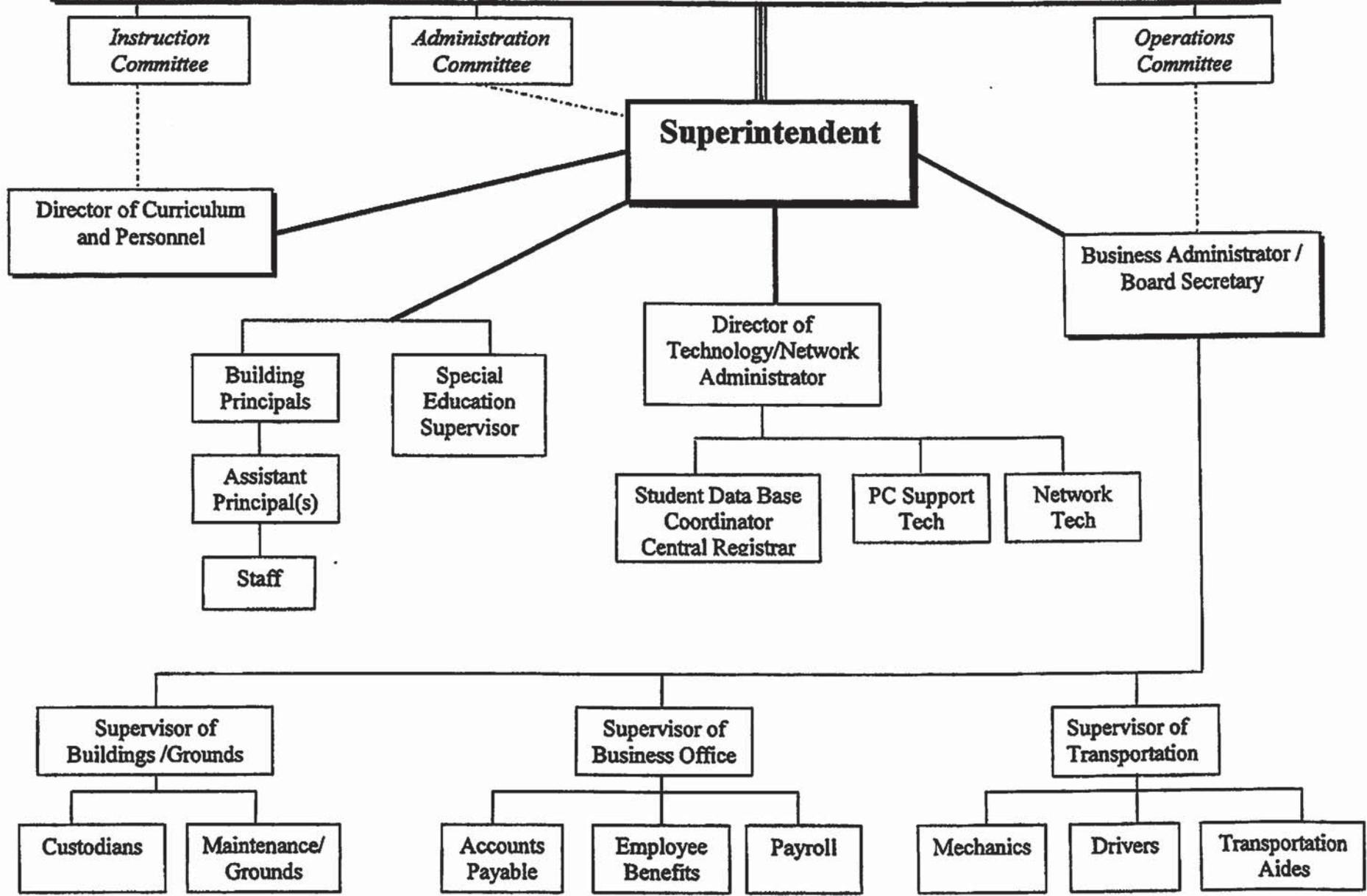
Mark J. Silverstein, MBA, Ed.D.  
Superintendent of Schools



Walter S. Pudelko, III, CPA  
Business Administrator/  
Board Secretary

# GLASSBORO SCHOOL DISTRICT ORGANIZATIONAL CHART

## BOARD OF EDUCATION



**GLASSBORO BOARD OF EDUCATION**  
**Glassboro, NJ 08028**

**ROSTER OF OFFICIALS**  
**June 30, 2011**

<u>MEMBERS OF THE BOARD OF EDUCATION</u>	<u>Term Expires</u>
Peter J. Calvo, President	2013
Linda M. Emory, Vice President	2012
Susette Jones	2014
Christine Kane	2012
Edward Keith	2012
June H. Longley	2014
Anthony Marino	2013
Ben Stephens	2013
Elizabeth Volz	2014

OTHER OFFICIALS

Dr. Mark J. Silverstein, Superintendent  
Walter Pudelko III, CPA, Business Administrator/Board Secretary  
Karyn Paccione, Treasurer

**GLASSBORO BOARD OF EDUCATION  
Glassboro, NJ 08028**

**CONSULTANTS AND ADVISORS**

**ARCHITECTS**

Fraytak Veisz Hopkins Duthie, P.C.  
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**AUDIT FIRM**

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Glassboro, NJ 08028

**ATTORNEY**

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**OFFICIAL DEPOSITORY**

TD Bank  
Delsea Drive & Dalton Road  
Glassboro, NJ 08028

Susquehanna Bank  
600 North Delsea Drive  
Glassboro, NJ 08028

## **FINANCIAL SECTION**

# PETRONI & ASSOCIATES LLC

**Certified Public Accountants • Registered Municipal Accountants**  
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(856) 881-1600 • Fax (856) 881-6860

MEMBER: AMERICAN INSTITUTE OF  
CERTIFIED PUBLIC ACCOUNTANTS

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Mary A. Carey, RMA  
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Denise R. Nevico, CPA  
Deanna L. Roller, CPA, RMA

## INDEPENDENT AUDITOR'S REPORT

Honorable President and  
Members of the Board of Education  
Glassboro School District  
560 Joseph Bowe Boulevard  
Glassboro, New Jersey 08028

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Glassboro School District in the County of Gloucester, State of New Jersey, as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Glassboro Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Glassboro Board of Education, in the County of Gloucester, State of New Jersey, as of June 30, 2011, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 18, 2011, on our consideration of the Glassboro Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management Discussion and Analysis and Budgetary Comparison Information as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by the accounting principals generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Glassboro Board of Education's basic financial statements. The accompanying introductory section, combining and individual fund financial statements, long-term debt schedules and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and New Jersey O.M.B.'s Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, and are also not a required part of the basic financial statements. The combining and individual fund financial statements and the schedules of expenditures of federal awards and state financial assistance have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

PETRONI & ASSOCIATES LLC



Nick L. Petroni  
Certified Public Accountant  
Licensed Public School Accountant #542

October 18, 2011

**Required Supplementary Information – Part I**

**GLASSBORO PUBLIC SCHOOLS  
GLASSBORO, NEW JERSEY**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011  
UNAUDITED**

The discussion and analysis of Glassboro Public School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2011. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (G.A.S.B.) Statement No. 34 – Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments issued in June 1999. Certain comparative information between the current year (2010-2011) and the prior year (2009-2010) is required to be presented in the MD&A.

**Financial Highlights**

Key financial highlights for 2011 are as follows:

- \* General revenues accounted for \$36,661,058 in revenue or 92 percent of all revenues.
- \* Program specific revenues in the form of charges for services and grants and contributions accounted for \$3,448,882 or 8 percent of total revenues of \$40,110,019.
- \* The School District had \$38,431,192 in expenses; only \$3,448,882 of these expenses were offset by program specific charges for services, grants or contributions.
- \* Among governmental funds, the General Fund had \$34,880,562 in revenues and the General Fund's fund balance increased \$764,676 over 2010.

**Using this Comprehensive Annual Financial Report (C.A.F.R.)**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Glassboro Public School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Assets and Statement of Activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending.

## **Using this Comprehensive Annual Financial Report (C.A.F.R.) (Continued)**

The fund financial statements also look at the School District's most significant funds with all other non-major funds presented in total in one column. In the case of Glassboro Public School District, the General Fund is by far the most significant fund.

## **Reporting the School District as a Whole**

### **Statement of Net Assets and the Statement of Activities**

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and ask the question, "How did we do financially during 2011?" The Statement of Net Assets and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current years revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Assets and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- \* Governmental Activities – All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- \* Business-Type Activity – This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service Enterprise Fund is reported as a business activity.

## **Reporting the School District's Most Significant Funds**

### **Fund Financial Statements**

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transactions. The School District's governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund.

### **Governmental Funds**

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a

### Governmental Funds (Continued)

detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

### Enterprise Fund

The Enterprise Fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

### The School District as a Whole

The Statement of Net Assets provides the perspective of the School District as a whole. Net assets may serve over time as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net assets for 2011 with comparative data from 2010.

Table 1  
Summary of Net Assets

	Governmental Activities		Business-type Activities		Total	
	2011	2010	2011	2010	2011	2010
Current & other assets	1,586,402	2,000,637	151,250	102,705	1,737,652	2,103,342
Capital assets	22,682,866	23,194,657	78,730	83,186	22,761,596	23,277,843
Total assets	<u>24,269,268</u>	<u>25,195,294</u>	<u>229,980</u>	<u>185,891</u>	<u>24,499,248</u>	<u>25,381,185</u>
Long-term liabilities	15,296,506	16,692,348			15,296,506	16,692,348
Other liabilities	473,384	1,666,362	28,056		501,440	1,666,362
Total liabilities	<u>15,769,890</u>	<u>18,358,710</u>	<u>28,056</u>		<u>15,797,946</u>	<u>18,358,710</u>
Net assets:						
Invested in capital assets, net of debt	9,025,089	8,126,925	47,278	61,565	9,072,367	8,188,490
Restricted	1,799,540	1,070,568			1,799,540	1,070,568
Unrestricted	(2,325,251)	(2,360,909)	154,646	124,326	(2,170,605)	(2,236,583)
Total net assets	<u>8,499,378</u>	<u>6,836,584</u>	<u>201,924</u>	<u>185,891</u>	<u>8,701,302</u>	<u>7,022,475</u>

The District's combined net assets were \$8,701,302 on June 30, 2011. This was an increase from the prior year.

## The School District as a Whole (Continued)

Table 2 shows changes in net assets for fiscal year 2011 with comparative data from 2010.

	Governmental Activities		Business-type Activities		Total	
	2011	2010	2011	2010	2011	2010
Revenues:						
Program revenues:						
Charges for services	2,300		316,140	358,789	318,440	358,789
Operating grants & contributions	2,597,744	2,418,049	532,698	576,980	3,130,442	2,995,029
General revenues:						
Property taxes	18,476,272	17,672,100			18,476,272	17,672,100
Grants & entitlements	17,597,793	18,287,464			17,597,793	18,287,464
Other	586,993	662,543	79	141	587,072	662,684
Total revenues	<u>39,261,102</u>	<u>39,040,156</u>	<u>848,917</u>	<u>935,910</u>	<u>40,110,019</u>	<u>39,976,066</u>
Expenses:						
Instruction	14,618,577	15,466,629			14,618,577	15,466,629
Support services	21,358,010	21,466,585			21,358,010	21,466,585
Capital outlay	83,374	1,069,913			83,374	1,069,913
Transfer to charter schools	30,665				30,665	
Unallocated depreciation	975,910	1,027,835			975,910	1,027,835
Interest on debt	531,772	528,742			531,772	528,742
Food service			832,884	878,870	832,884	878,870
Total expenses	<u>37,598,308</u>	<u>39,559,704</u>	<u>832,884</u>	<u>878,870</u>	<u>38,431,192</u>	<u>40,438,574</u>
Change in net assets	1,662,794	(519,548)	16,033	57,040	1,678,827	(462,508)
Beginning net assets	6,836,584	7,356,132	185,891	128,851	7,022,475	7,484,983
Ending net assets	<u>8,499,378</u>	<u>6,836,584</u>	<u>201,924</u>	<u>185,891</u>	<u>8,701,302</u>	<u>7,022,475</u>

### Governmental Activities

The unique nature of property taxes in New Jersey creates the legal requirements to annually seek voter approval for the School District operations. Property taxes made up 47 percent of revenues for governmental activities for the Glassboro Public School District for fiscal year 2011. The District's total revenues were \$39,261,102 for the year ended June 30, 2011. Federal, state, and local grants accounted for another 52 percent of revenue.

The total cost of all programs and services was \$37,598,308. Instruction comprises 39 percent of District expenses.

### Business-Type Activities

Revenues for the District's business-type activity (food service program) was comprised of charges for services and federal and state reimbursements.

- \* Food service income exceeded expenditures by \$15,954.
- \* Charges for services represent \$316,140 of food service revenue.
- \* Federal and state reimbursement for meals, including payments for free and reduced lunches and breakfast, and donated commodities was \$532,698.

**Statement of Activities**

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services for the year 2011, with comparative data for 2010. The net cost shows the financial burden that was placed on the District’s taxpayers by each of these functions.

	Total Cost of Services		Net Cost of Services	
	2011	2010	2011	2010
Instruction	14,618,577	15,466,629	12,706,764	13,710,598
Support services:				
Pupil & instructional staff	5,512,482	5,857,357	4,837,955	5,248,022
General administration, school administration & business operation	2,785,963	2,868,838	2,785,963	2,868,838
Operation & maintenance of facilities	3,032,171	2,986,573	3,032,171	2,986,573
Pupil transportation	1,806,204	1,925,499	1,806,204	1,925,499
Interest	531,772	528,742	531,772	528,742
Other	10,144,023	10,804,936	9,281,481	9,816,484
	<u>38,431,192</u>	<u>40,438,574</u>	<u>34,982,310</u>	<u>37,084,756</u>

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School District.

“Other” includes special schools and unallocated depreciation.

**The School District’s Funds**

All governmental funds (i.e., general fund, special revenue fund, capital projects and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$39,251,931 and expenditures were \$38,816,946.

**General Fund Budgeting Highlights**

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund. The major amendment made to the original budget was the inclusion of additional state aid received during the year.

**Capital Assets**

At the end of the fiscal year 2011, the School District had \$22,761,596 invested in land, building, furniture and equipment, and vehicles. Table 4 shows fiscal year 2011 balances compared to 2010.

Table 4  
Capital Assets (Net of Depreciation) at June 30,

	<u>2011</u>	<u>2010</u>
Sites	235,104	235,104
Site improvements	838,931	910,822
Building & building improvements	19,964,012	20,468,215
Machinery & equipment	1,723,549	1,663,702
	<u>22,761,596</u>	<u>23,277,843</u>

Overall capital assets decreased \$516,247 from fiscal year 2010 to fiscal year 2011. For more detailed information, please refer to the Notes to the Financial Statements.

**Debt Administration**

At June 30, 2011, the School District had \$15,296,506 of outstanding debt. Of this amount, \$1,638,729 is for compensated absences; \$1,367,777 for various capital leases; and \$12,290,000 of serial bonds for school construction.

Table 5  
Outstanding Serial Bonds at June 30,

	<u>2011</u>	<u>2010</u>
2001 General Obligation Bonds		415,000
2002 General Obligation Bonds	205,000	345,000
Refunding Bonds of 2006	9,480,000	9,485,000
Refunding Bonds of 2009	2,605,000	3,315,000
	<u>12,290,000</u>	<u>13,560,000</u>

For more detailed information, please refer to the Notes to the Financial Statements.

**For the Future**

The Glassboro Public School District is in good financial condition presently. The School District is proud of its community support of the public schools. A major concern is the sustained enrollment of the District with the increased reliance on local property taxes. However, future finances are not without challenges as the community continues to grow and State funding is decreased.

In conclusion, the Glassboro Public School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenges of the future.

**Contacting the School District's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Mr. Walter Pudelko III, CPA, Business Administrator/Board Secretary at Glassboro Board of Education, George Beach Administration Building, 560 Joseph Bowe Memorial Boulevard, Glassboro, New Jersey 08028. Please visit our website at [www.glassboroschools.us](http://www.glassboroschools.us).

## **BASIC FINANCIAL STATEMENTS**

## **DISTRICT-WIDE FINANCIAL STATEMENTS**

GLASSBORO SCHOOL DISTRICT  
Statement of Net Assets  
June 30, 2011

	Governmental Activities	Business-type Activities	Total
<b>ASSETS:</b>			
Cash and cash equivalents	992,619	99,874	1,092,493
Due from other funds	28,056		28,056
Receivables, net	944,978	39,919	984,897
Inventory		11,457	11,457
Restricted assets:			
Cash and cash equivalents	67,020		67,020
Capital reserve account - cash	5,258		5,258
Sites	235,104		235,104
Other capital assets, net	22,447,762	78,730	22,526,492
Total Assets	<u>24,720,797</u>	<u>229,980</u>	<u>24,950,777</u>
<b>LIABILITIES:</b>			
Cash deficit	452,080		452,080
Accounts payable	425,692		425,692
Due to other funds		28,056	28,056
Payable to state government	14,893		14,893
Deferred revenue	32,248		32,248
Noncurrent liabilities:			
Due within one year	1,789,067		1,789,067
Due beyond one year	13,507,439		13,507,439
Total liabilities	<u>16,221,419</u>	<u>28,056</u>	<u>16,249,475</u>
<b>NET ASSETS:</b>			
Invested in capital assets, net of related debt	9,025,089	47,278	9,072,367
Restricted for:			
Debt service	67,020		67,020
Capital projects	5,258		5,258
Other purposes	1,727,262		1,727,262
Unrestricted	(2,325,251)	154,646	(2,170,605)
Total net assets	<u>8,499,378</u>	<u>201,924</u>	<u>8,701,302</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Activities  
For the Year Ended June 30, 2011

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		Total
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	
<b>Governmental activities:</b>							
Instruction:							
Regular	8,859,404				(8,859,404)		(8,859,404)
Special education	3,212,700		1,911,813		(1,300,887)		(1,300,887)
Other special instruction	2,162,713				(2,162,713)		(2,162,713)
Other instruction	383,760				(383,760)		(383,760)
Support services:							
Tuition	1,900,756				(1,900,756)		(1,900,756)
Student & instructional related services	3,611,726	2,300	672,227		(2,937,199)		(2,937,199)
School administrative services	1,349,197				(1,349,197)		(1,349,197)
General & business administrative services	1,436,766				(1,436,766)		(1,436,766)
Plant operations & maintenance	3,032,171				(3,032,171)		(3,032,171)
Pupil transportation	1,806,204				(1,806,204)		(1,806,204)
Unallocated benefits	8,221,190				(8,221,190)		(8,221,190)
Capital outlay	83,374		13,704		(69,670)		(69,670)
Transfer to Charter Schools	30,665				(30,665)		(30,665)
Interest on long-term debt	531,772				(531,772)		(531,772)
Unallocated depreciation	975,910				(975,910)		(975,910)
Total governmental activities	<u>37,598,308</u>	<u>2,300</u>	<u>2,597,744</u>		<u>(34,998,264)</u>		<u>(34,998,264)</u>
<b>Business-type activities:</b>							
Food Service	832,884	316,140	532,698			15,954	15,954
Total business-type activities	<u>832,884</u>	<u>316,140</u>	<u>532,698</u>			<u>15,954</u>	<u>15,954</u>
Total primary government	<u>38,431,192</u>	<u>318,440</u>	<u>3,130,442</u>		<u>(34,998,264)</u>	<u>15,954</u>	<u>(34,982,310)</u>
<b>General revenues:</b>							
Taxes:							
Property taxes, levied for general purposes					16,977,715		16,977,715
Taxes levied for debt service					1,498,557		1,498,557
Other local government units					30,233		30,233
Federal and State aid not restricted					17,597,793		17,597,793
Tuition received					230,822		230,822
Transportation fees					72,422		72,422
Investment earnings					3,204	79	3,283
Miscellaneous Income					243,441		243,441
Contracts payable canceled					37,154		37,154
Prior year payable canceled					24,366		24,366
Prior year receivable canceled					(52,279)		(52,279)
Loss on retirement of asset					(2,370)		(2,370)
Total general revenues, special items, extraordinary items and transfers					<u>36,661,058</u>	<u>79</u>	<u>36,661,137</u>
Change in net assets					<u>1,662,794</u>	<u>16,033</u>	<u>1,678,827</u>
Net assets - beginning					<u>6,836,584</u>	<u>185,891</u>	<u>7,022,475</u>
Net assets - end					<u>8,499,378</u>	<u>201,924</u>	<u>8,701,302</u>

See accompanying notes to the basic financial statements.

## **FUND FINANCIAL STATEMENTS**

GLASSBORO SCHOOL DISTRICT  
Balance Sheet  
Governmental Funds  
June 30, 2011

	Major Funds				Total Governmental Funds
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	
<b>ASSETS:</b>					
Cash and cash equivalents	992,329			67,020	1,059,349
Due from other funds	28,056				28,056
Receivables from other governments	194,913	594,521			789,434
Other - tuition	89,068				89,068
Other - transportation	66,476				66,476
Restricted cash and cash equivalents	5,258				5,258
<b>Total Assets</b>	<u>1,376,100</u>	<u>594,521</u>		<u>67,020</u>	<u>2,037,641</u>
<b>LIABILITIES AND FUND BALANCES:</b>					
Liabilities:					
Cash deficit		452,080			452,080
Accounts payable	291,200	134,492			425,692
Payable to state government		14,893			14,893
Deferred revenue		32,248			32,248
<b>Total liabilities</b>	<u>291,200</u>	<u>633,713</u>			<u>924,913</u>
Fund balances:					
Restricted for:					
Capital reserve account	5,258				5,258
Excess surplus - designated for subsequent year's expenditures	429,894				429,894
Excess surplus	1,003,551				1,003,551
Assigned to:					
Debt service fund			67,020		67,020
Designated for subsequent year's expenditures	170,678				170,678
Year-end encumbrances	123,139				123,139
Unassigned:					
General fund	(647,620)				(647,620)
Special revenue fund		(39,192)			(39,192)
<b>Total fund balances</b>	<u>1,084,900</u>	<u>(39,192)</u>		<u>67,020</u>	<u>1,112,728</u>
<b>Total liabilities and fund balances</b>	<u>1,376,100</u>	<u>594,521</u>		<u>67,020</u>	

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of assets is \$37,845,925 and the accumulated depreciation is \$15,163,059 (See Note 7).

22,682,866

Internal service funds are used by management to charge the cost of certain activities to individual funds. Assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.

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Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (See Note 8).

(15,296,506)

Net assets of governmental activities

8,499,378

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Revenues, Expenditures, and Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2011

	Major Funds				Total Governmental Funds
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	
<b>REVENUES:</b>					
Local sources:					
Local tax levy	16,977,715			1,498,557	18,476,272
Other local government units restricted	30,233				30,233
Tuition charges	230,822				230,822
Transportation fees	72,422				72,422
Miscellaneous	246,589	17,508	56		264,153
	<u>17,557,781</u>	<u>17,508</u>	<u>56</u>	<u>1,498,557</u>	<u>19,073,902</u>
State sources	17,248,557	526,652		275,012	18,050,221
Federal sources	74,224	2,053,584			2,127,808
	<u>34,880,562</u>	<u>2,597,744</u>	<u>56</u>	<u>1,773,569</u>	<u>39,251,931</u>
<b>EXPENDITURES:</b>					
Current:					
Regular instruction	8,810,736				8,810,736
Special education instruction	3,212,700				3,212,700
Other special instruction	259,716	1,902,997			2,162,713
Other instruction	383,760				383,760
Support:					
Tuition	1,900,756				1,900,756
Student & instruction related services	2,931,984	672,227			3,604,211
School administrative services	1,349,197				1,349,197
Other administrative services	1,472,780				1,472,780
Plant operations and maintenance	3,032,171				3,032,171
Pupil transportation	1,806,204				1,806,204
Unallocated benefits	8,221,190				8,221,190
Debt Service:					
Principal				1,270,000	1,270,000
Interest				531,772	531,772
Capital outlay	1,014,387	13,704			1,028,091
Transfer to charter schools	30,665				30,665
	<u>34,426,246</u>	<u>2,588,928</u>		<u>1,801,772</u>	<u>38,816,946</u>
Total expenditures	<u>34,426,246</u>	<u>2,588,928</u>		<u>1,801,772</u>	<u>38,816,946</u>
Excess (deficiency) of revenues over expenditures	<u>454,316</u>	<u>8,816</u>	<u>56</u>	<u>(28,203)</u>	<u>434,985</u>
Other financing sources (uses):					
Capital leases (non-budgeted)	338,273				338,273
Contracts payable canceled			37,154		37,154
Transfers in	24,366				24,366
Transfers out	(52,279)		(66,821)	66,821	(52,279)
	<u>310,360</u>		<u>(29,667)</u>	<u>66,821</u>	<u>347,514</u>
Total other financing sources (uses)	<u>310,360</u>		<u>(29,667)</u>	<u>66,821</u>	<u>347,514</u>
Net change in fund balances	764,676	8,816	(29,611)	38,618	782,499
Fund balance - July 1	320,224	(48,008)	29,611	28,402	330,229
Fund balance - June 30	<u>1,084,900</u>	<u>(39,192)</u>		<u>67,020</u>	<u>1,112,728</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
 Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances  
 of Governmental Funds to the Statement of Activities  
 For the Year Ended June 30, 2011

Total net change in fund balances - governmental funds (from B-2)	782,499
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>	
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>	
Depreciation expense	(975,910)
Capital outlays	466,489
Loss on retirement of asset	<u>(2,370)</u>
	(511,791)
<p>Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>	
Bond principal	1,270,000
Capital lease obligation principal	478,228
<p>Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.</p>	
Capital lease proceeds	(338,273)
<p>Internal service funds are used by management to charge the costs of certain activities to individual funds. Net revenue (expense) of internal service funds if reported with governmental activities.</p>	
	(3,756)
<p>In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount the difference is an addition to the reconciliation.</p>	
	<u>(14,113)</u>
Change in net assets of governmental activities	<u><u>1,662,794</u></u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Net Assets  
Proprietary Funds  
June 30, 2011

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
<b>ASSETS:</b>			
Current assets:			
Cash and cash equivalents	99,874	99,874	290
Receivables, net	39,919	39,919	
Inventory	11,457	11,457	
Total current assets	<u>151,250</u>	<u>151,250</u>	<u>290</u>
Noncurrent assets:			
Furniture, machinery & equipment	434,690	434,690	
Less accumulated depreciation	355,960	355,960	
Total noncurrent assets	<u>78,730</u>	<u>78,730</u>	
Total assets	<u><u>229,980</u></u>	<u><u>229,980</u></u>	<u><u>290</u></u>
<b>LIABILITIES:</b>			
Due to other funds	<u>28,056</u>	<u>28,056</u>	
<b>NET ASSETS:</b>			
Invested in capital assets net of related debt	47,278	47,278	
Unrestricted	154,646	154,646	290
Total net assets	<u><u>201,924</u></u>	<u><u>201,924</u></u>	<u><u>290</u></u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
 Statement of Revenues, Expenses, and Changes in Fund Net Assets  
 Proprietary Funds  
 For the Year Ended June 30, 2011

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
Operating revenues:			
Charges for services:			
Daily sales - non-reimbursable programs	282,814	282,814	
Special functions	33,326	33,326	
Workers' compensation contributions			2,300
Total operating revenues	<u>316,140</u>	<u>316,140</u>	<u>2,300</u>
Operating expenses:			
Cost of sales	379,634	379,634	
Salaries	241,778	241,778	
Employee benefits	79,256	79,256	
Contracted services	37,014	37,014	
Operations and maintenance	10,572	10,572	
Supplies and materials	41,838	41,838	
Miscellaneous expenditures	15,044	15,044	
Claims expense			6,058
Depreciation	27,748	27,748	
Total operating expenses	<u>832,884</u>	<u>832,884</u>	<u>6,058</u>
Operating income (loss)	<u>(516,744)</u>	<u>(516,744)</u>	<u>(3,758)</u>
Non-operating revenues (expenses):			
Interest earned	79	79	2
State sources:			
State school lunch program	10,436	10,436	
Federal sources:			
School breakfast program	84,916	84,916	
National school lunch program	380,737	380,737	
Food distribution program	56,609	56,609	
Total non-operating revenues (expenses)	<u>532,777</u>	<u>532,777</u>	<u>2</u>
Change in net assets	16,033	16,033	(3,756)
Total net assets - beginning	<u>185,891</u>	<u>185,891</u>	<u>4,046</u>
Total net assets - ending	<u>201,924</u>	<u>201,924</u>	<u>290</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Cash Flows  
Proprietary Funds  
For the Year Ended June 30, 2011

	Business-type Activities Enterprise Funds		Governmental Activities - Internal Service Fund
	Major Fund	Totals	
	Food Service		
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from customers	347,811	347,811	
Receipts for internal service activities			2,300
Payments to employees	(241,778)	(241,778)	
Payments for employee benefits	(79,256)	(79,256)	
Payments to suppliers	(427,738)	(427,738)	
Payment for claims			(6,058)
Net cash provided by (used for) operating activities	<u>(400,961)</u>	<u>(400,961)</u>	<u>(3,758)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>			
State Sources	12,145	12,145	
Federal Sources	485,183	485,183	
Net cash provided by (used for) non-capital financing activities	<u>497,328</u>	<u>497,328</u>	
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>			
Purchase of capital assets	(23,292)	(23,292)	2
Net cash provided by investing activities	<u>(23,292)</u>	<u>(23,292)</u>	<u>2</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Interest earned	79	79	2
Net cash provided by investing activities	<u>79</u>	<u>79</u>	<u>2</u>
Net increase (decrease) in cash and cash equivalents	73,154	73,154	(3,754)
Balances - beginning of year	26,720	26,720	4,046
Balances - end of year	<u>99,874</u>	<u>99,874</u>	<u>292</u>
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:			
Operating income (loss)	(516,744)	(516,744)	(3,758)
Adjustment to reconcile operating income (loss) to net cash provided by (used for) operating activities:			
Depreciation	27,748	27,748	
Food distribution program	56,609	56,609	
(Increase) decrease in accounts receivable	2,815	2,815	
(Increase) decrease in inventory	555	555	
Increase (decrease) in accounts payable	28,056	28,056	
Net cash provided by (used for) operating activities	<u>(400,961)</u>	<u>(400,961)</u>	<u>(3,758)</u>

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Fiduciary Net Assets  
Fiduciary Funds  
June 30, 2011

	<u>Unemployment Compensation Trust</u>	<u>Agency Fund</u>
ASSETS:		
Cash and cash equivalents	424,028	515,895
Total assets	<u>424,028</u>	<u>515,895</u>
LIABILITIES:		
Payroll deductions and withholdings		178,612
Accrued salaries and wages		155,204
Due to student groups		182,079
Total liabilities		<u>515,895</u>
NET ASSETS:		
Held in trust for unemployment claims	<u>424,028</u>	

See accompanying notes to the basic financial statements.

GLASSBORO SCHOOL DISTRICT  
Statement of Changes in Fiduciary Net Assets  
Fiduciary Funds  
For the Year Ended June 30, 2011

	<u>Unemployment Compensation Trust</u>
ADDITIONS:	
Contributions	576,838
Interest earned	43
Total additions	<u>576,881</u>
DEDUCTIONS:	
Unemployment claims	<u>167,396</u>
Change in net assets	409,485
Net assets - beginning of year	<u>14,543</u>
Net assets - end of year	<u><u>424,028</u></u>

See accompanying notes to the basic financial statements.

**NOTES TO THE FINANCIAL STATEMENTS**

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Introduction

The Glassboro School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials who are responsible for the fiscal control of the District. A Superintendent is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education of Glassboro School District have been prepared in conformity with accounting principles generally accepted in the United States of America (G.A.A.P.) as applied to governmental units. The Governmental Accounting Standards Board (G.A.S.B.) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the G.A.S.B. and the pronouncements of the Financial Accounting Standards Board (F.A.S.B.) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict the G.A.S.B. pronouncements. Although the District has the option to apply F.A.S.B. pronouncements issued after that date to its business-type activities and enterprise funds, the District has chosen not to do so. The more significant accounting polices established in G.A.A.P. and used by the District are discussed below.

**A. Reporting Entity**

The Glassboro School District is a Type II district located in the County of Gloucester, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in grades K-12.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the G.A.S.B. Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the district holds the corporate powers of the organization
- the district appoints a voting majority of the organization's board
- the district is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the district
- there is a fiscal dependency by the organization on the district

Based on the aforementioned criteria, the District has no component units.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**B. Basic Financial Statements – District-Wide Financial Statements**

The District's basic financial statements include both District-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds.) Both the district-wide and fund financial statements categorize primary activities as either governmental or business-type. The District's general, special revenue, capital projects and debt service are classified as governmental activities. The District's food service program is classified as a business-type activity.

In the District-wide Statement of Net Assets, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net assets are reported in three parts: invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. The District first utilizes restricted resources to finance qualifying activities.

The District-wide Statement of Activities reports both the gross and net costs of each of the District's functions and business-type activities (food service). The functions are also supported by general government revenues (property taxes, tuition, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, special education, student and instruction related services, etc.) or business-type activities. Operating grants include operating specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, tuition, interest income, etc.).

The District does not allocate indirect costs such as depreciation expense, on-behalf T.P.A.F. Pension contributions and T.P.A.F. Social Security Contributions.

The district-wide focus is more on the sustainability of the District as an entity and the change in the District's net assets resulting from the current year's activities.

**C. Basic Financial Statements – Fund Financial Statements**

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Non-major funds by category are summarized into a single column. G.A.S.B. No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**C. Basic Financial Statements – Fund Financial Statements (Continued)**

The non-major funds are combined in a column in the fund financial statements. The New Jersey Department of Education (N.J.D.O.E.) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option in G.A.S.B. No. 34, paragraph 76. The N.J.D.O.E. believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type. Since by definition these assets are being held for the benefit of a third party and cannot be used to address activities or obligations of the government, these funds are not incorporated into the District-wide statements.

The following fund types are used by the District:

**GOVERNMENTAL FUNDS**

The focus of the governmental fund's measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:

**General Fund** - The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment, which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District included budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

**Special Revenue Fund** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal governments, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**C. Basic Financial Statements – Fund Financial Statements (Continued)**

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**PROPRIETARY FUNDS**

The focus of the proprietary funds measurement is upon the determination of operating income, changes in net assets, financial position and cash flows. The generally accepted accounting principles applicable are those similar to business in the private sector. The following is a description of the proprietary funds of the District:

Enterprise Funds - The Enterprise Fund accounts for all revenues and expenses pertaining to the Board's operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

The District's Enterprise Fund is comprised of the Food Service Fund.

Internal Service Fund - The Internal Service Fund accounts for the financing of services provided by one department to other departments of the School District, or to other governments on a cost-reimbursement basis.

**FIDUCIARY FUNDS**

The fiduciary fund category is comprised of trust and agency funds. Trust Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and therefore are not available to support District's programs. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported on the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

Both governmental and business-type activities in the District-wide financial statements and the Proprietary and Fiduciary Fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**D. Basis of Accounting**

The Governmental Funds financial statements are reported on the modified accrual basis of accounting. Under this method, revenues are recorded when susceptible to accrual; i.e. both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Revenue from federal, state, or other grants designated for payment of specific school district expenditures is recognized when the related expenditures are incurred; accordingly, when such funds are received, they are recorded as deferred revenues until earned. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. The exception to this general rule is that principal and interest on general long-term debt, claims and judgments, and compensated absences, are recorded when due.

**E. Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue and Debt Service Funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). All budget amendments/transfers of appropriations must be made by School Board resolution. All budget amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For Governmental Funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from G.A.A.P. in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the G.A.A.P. basis does not. Sufficient supplemental records are maintained to allow for the presentation of G.A.A.P. basis financial reports.

**F. Encumbrances**

Under encumbrance accounting, purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in Governmental Funds, other than the Special Revenue Fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**F. Encumbrances (Continued)**

Open encumbrances in the Special Revenue Fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**G. Cash and Cash Equivalents**

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

For purposes of determining cash equivalents the District considers all investments with an original maturity of three months or less as cash equivalents.

New Jersey School Districts are limited to the types of investments and types of financial institutions they may invest in. New Jersey statute N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of Governmental Unit Deposit Protection Act (G.U.D.P.A.). G.U.D.P.A. was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository, unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least 5% of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**H. Inventories**

Inventories, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase. Inventories in the Enterprise Fund are recorded at cost, computed on a first-in, first-out method. In the fund based financial statements, commodities received from the U.S. Department of Agriculture are recorded as deferred revenue until consumed.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**I. Interfund Transactions**

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues.

Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in Governmental Funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the Statement of Net Assets, except for amounts due between governmental and business-type activities or governmental and agency funds, which are presented as internal balances.

**J. Capital Assets**

The District has established a formal system of accounting for its capital assets. Purchased or constructed capital assets are reported at cost. Donated capital assets are valued at their estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. The capitalization threshold used by school districts in the State of New Jersey is \$2,000.

All reported capital assets except for land and construction in progress are depreciated. Depreciation is computed using the straight-line method over the estimated useful lives:

<u>Asset Class</u>	<u>Estimated Useful Lives</u>
Site improvements	20
Buildings & improvements	20-50
Machinery & equipment	7-20

The District does not possess any material amounts of infrastructure capital assets, such as sidewalks and underground pipes. Such items are considered to be part of the cost of buildings or other improvable property.

**K. Compensated Absences**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (G.A.S.B. 16), "Accounting for Compensated Absences." A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**K. Compensated Absences (Continued)**

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy and negotiated agreement with the various employee unions.

The liability for compensated absences was accrued using the termination payment method, whereby the liability is calculated based on the amount of sick leave that is expected to become eligible for payment upon termination. The District estimates its accrued compensated absences liability based on the School District's past experience of making termination payments. Salary-related payments for the employer's share of social security and medicare taxes are included.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with G.A.A.P., for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

**L. Deferred Revenue**

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received before the eligibility requirements are met are also recorded as deferred revenue.

**M. Accrued Liabilities and Long-term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

**N. Net Assets**

Net Assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

The School District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**O. Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Non-spendable – The non-spendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted – The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed – The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned – The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes.

Unassigned – The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**P. Revenues**

Substantially all governmental fund revenue is accrued. Property taxes are susceptible to accrual and under New Jersey State statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable." Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue based on G.A.S.B. No. 33. In applying G.A.S.B. 33 to grant revenues, the provider recognizes liabilities and expenses and recipient recognizes receivables and revenue when the applicable eligibility requirements, including requirements are met are reported as advances by the provider and deferred revenue by the recipient.

**Q. Expenditures**

Expenses are recognized when the related fund liability is incurred. Inventory costs reported in the period when inventory items are used, rather than in the period purchased.

**R. Accrued Salaries and Wages**

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account.

**S. Allocation of Indirect Expenses**

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

**T. Extraordinary and Special Items**

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence

**U. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Accordingly, actual results could differ from those estimates.

GLASSBORO SCHOOL DISTRICT  
 NOTES TO THE FINANCIAL STATEMENTS  
 JUNE 30, 2011

**NOTE 2: CASH AND CASH EQUIVALENTS**

Custodial Credit Risk is the risk that, in the event of a bank failure, the District's deposits may not be returned to it. The District's policy is based on New Jersey statutes requiring cash be deposited only in New Jersey banking institutions that participate in the Governmental Unit Deposit Protection Act (G.U.D.P.A.) or in qualified investments established in New Jersey Statutes N.J.S.A. 18A:20-37 that are treated as cash equivalents. The carrying amount of the District's cash and cash equivalents at June 30, 2011 and 2010, was \$1,652,614 and \$1,594,456. As of June 30, 2011 and 2010, \$0 of the District's bank balance of \$1,928,479 and \$1,943,430, respectively, was exposed to Custodial Credit Risk.

**NOTE 3: INVESTMENTS**

As of June 30, 2011, the District had no investments.

Interest Rate Risk - The District does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statute N.J.S.A. 18A:20-37 limits the length of time for most investments to 397 days.

Credit Risk - New Jersey statute N.J.S.A. 18A:20-37 limits District investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America or of the District or the local units in which the District is located; obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools or repurchase of fully collateralized securities.

Concentration of Credit Risk - The District places no limit on the amount the District may invest in any one issuer.

**NOTE 4: RECEIVABLES**

Receivables at June 30, 2011, consisted of intergovernmental and other receivables. All receivables are considered collectible in full. A summary of the principal items of the receivables are as follows:

	<u>Governmental</u> <u>Activities</u>	<u>Business-Type</u> <u>Activities</u>
State aid	779,637	648
Federal aid	11,548	27,408
Other	154,344	11,863
	<u>945,529</u>	<u>39,919</u>

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 5: INTERFUND RECEIVABLES AND PAYABLES**

The following interfund balances remained on the balance sheet at June 30, 2011:

	Interfund Receivable	Interfund Payable
General fund	28,056	
Enterprise fund		28,056
	28,056	28,056

**NOTE 6: INVENTORY**

Inventory in the Food Service Fund at June 30, 2011, consisted of the following:

Food	7,393
Supplies	4,064
	11,457

**NOTE 7: CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2011, was as follows:

	Balance June 30, 2010	Additions	Disposals	Balance June 30, 2011
<b>Governmental activities:</b>				
Sites	235,104			235,104
Site improvements	1,891,564			1,891,564
Building & building improvements	31,028,386	20,452		31,048,838
Machinery & equipment	4,240,937	446,037	16,555	4,670,419
Totals at historical costs	37,395,991	466,489	16,555	37,845,925
Less accumulated depreciation for:				
Site improvements	980,742	71,893		1,052,635
Building & building improvements	10,492,890	591,934		11,084,824
Machinery & equipment	2,727,702	312,083	14,185	3,025,600
Total accumulated depreciation	14,201,334	975,910	14,185	15,163,059
Total capital assets, net of depreciation	23,194,657	(509,421)	2,370	22,682,866
<b>Business-type activities:</b>				
Machinery & equipment	414,898	23,292	3,500	434,690
Accumulated depreciation	331,712	27,748	3,500	355,960
Total capital assets, net of depreciation	83,186	(4,456)		78,730

Depreciation was charged as an unallocated expense since it could not be specifically identified to one program/function for governmental activities.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 8: GENERAL LONG-TERM DEBT**

Bonds are authorized in accordance with State law by the voters of the District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

Permanently funded debt as of June 30, 2011, consisted of the following:

\$7,815,000 General Obligation Bonds dated August 15, 2002, payable in annual installments through August 15, 2011. Interest is paid semi-annually at the rate of 4.3% per annum. The balance remaining at June 30, 2011, was \$205,000.

\$9,500,000 General Obligation Refunding Bonds dated December 19, 2006, payable in annual installments through August 15, 2018. Interest is paid semi-annually at the rates of 3.75% to 5% per annum. The balance remaining at June 30, 2011, was \$9,480,000.

\$4,095,000 General Obligation Refunding Bonds dated September 1, 2009, payable in annual installments through May 15, 2017. Interest is paid semi-annually at the rates of 2.5% to 4% per annum. The balance remaining at June 30, 2011, was \$2,605,000.

A. Long-term Obligation Activity

Changes in long-term obligations for the fiscal year ended June 30, 2011, are as follows:

	Balance June 30, 2010	Additions	Reductions	Balance June 30, 2011	Due Within One Year
Bonds payable	13,560,000		1,270,000	12,290,000	1,305,000
Capital leases	1,507,732	338,273	478,228	1,367,777	484,067
Compensated absences	1,624,616	149,374	135,261	1,638,729	
	<u>16,692,348</u>	<u>487,647</u>	<u>1,883,489</u>	<u>15,296,506</u>	<u>1,789,067</u>

B. Bonds Payable

Principal and interest due on serial bonds outstanding is as follows:

June 30	Principal	Interest	Total
2012	1,305,000	493,551	1,798,551
2013	1,360,000	438,306	1,798,306
2014	1,425,000	381,963	1,806,963
2015	1,470,000	330,700	1,800,700
2016	1,535,000	264,350	1,799,350
2017-2020	5,195,000	332,900	5,527,900
	<u>12,290,000</u>	<u>2,241,770</u>	<u>14,531,770</u>

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 8: GENERAL LONG-TERM DEBT (CONTINUED)**

C. Bonds Authorized but Not Issued

As of June 30, 2011, the Board had no authorized but not issued bonds.

D. Other

Interest paid on debt issued by the District is exempt from federal income tax. Because of this, bond holders are willing to accept a lower interest rate than they would on taxable debt. The District temporarily reinvests the proceeds of such debt in higher-yielding taxable securities, especially during construction projects. The federal tax code refers to this as arbitrage.

Earnings in excess of the yield on the debt issue are rebated to the federal government based on requirements in the Internal Revenue Code. Arbitrage rebate payable represents amounts due to the Internal Revenue Service for interest earned on unspent bond proceeds that exceeds legally allowable returns.

Rebatable arbitrage liabilities related to District debt are not recorded in governmental funds. There is no recognition in the balance sheet or income statement until rebatable amounts are due and payable to the federal government. Thus, rebatable arbitrage liabilities related to governmental debt will be accrued as incurred at least annually (at fiscal year end) on the District-wide financial statements.

For the year ended June 30, 2011, it is not necessary for the Board to establish a liability for arbitrage rebate.

E. Capital Lease Payable

The District has entered into lease purchase agreements for the acquisition of a telephone system, school buses, computers and various copiers. The lease agreements range from four to ten years, and carry interest rates ranging from 0% to 6.29%. The following is a schedule of future minimum lease payments under capital leases, together with the net present value of the minimum lease payments as of June 30, 2011.

June 30	Principal	Interest	Total
2012	484,067	43,775	527,842
2013	433,687	30,368	464,055
2014	198,507	19,043	217,550
2015	137,144	903	138,047
2016	78,123	3,991	82,114
2017-2018	36,249	1,700	37,949
	1,367,777	99,780	1,467,557

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 9: PENSION PLANS**

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System (P.E.R.S.) or the Teachers' Pension and Annuity Fund (T.P.A.F.), cost-sharing, multiple-employer defined benefit pension plans which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey 08625 or can be accessed on the internet at <http://www.state.nj.us/treasury/pensions/annrptsarchive.htm>.

Teachers' Pension and Annuity Fund (T.P.A.F.) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66, to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing, multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the System's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (P.E.R.S.) - The Public Employees' Retirement System was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing, multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Funding Policy - The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997, and N.J.S.A. 18:66 and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. T.P.A.F. and P.E.R.S. provides for employee contributions of 5.5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both T.P.A.F. and P.E.R.S. The actuarially determined contribution includes funding for, cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. The District's contributions to P.E.R.S. for the years ending June 30, 2011, 2010 and 2009, were \$492,501, \$421,466 and \$127,937 respectively, equal to the required contributions for each year.

During the fiscal year ended June 30, 2011, the State of New Jersey contributed \$1,027,572 to the T.P.A.F. for normal and post-retirement benefits on behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$1,076,793 during the year ended June 30, 2011, for the employer's share of social security contributions for T.P.A.F. members, as calculated on their base salaries.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 9: PENSION PLANS (CONTINUED)**

This amount has been included in the financial statements, and the combining and individual fund and account group statements and schedules as a revenue and expenditure in accordance with G.A.S.B. 27.

The District's total payroll for the years ended June 30, 2011, 2010 and 2009 were \$20,710,110, \$22,003,515 and \$20,953,635 respectively. Covered payroll was \$4,794,649, \$5,583,940 and \$4,931,272 for P.E.R.S. and \$15,164,542, \$15,883,258 and \$15,337,345 for T.P.A.F. for the same years.

Defined Contribution Retirement Program – The Defined Contribution Retirement Program (D.C.R.P.) is a cost-sharing, multiple-employer defined contribution pension fund which was established on July 1, 2007, under provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.A.C. 43:15C-1 et. seq.). The D.C.R.P. provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provision are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, state statute also requires the return to the normal rate when such surplus pension assets no longer exist. In addition to the employee contributions, the School District's contributes amounts for each pay period to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period. The School District contributed \$534 for the fiscal year 2011.

**NOTE 10: POST-RETIREMENT BENEFITS**

P.L. 1987, c.384 and P.L. 1990, c. 6 required Teachers' Pensions and Annuity Fund (T.P.A.F.) and the Public Employees' Retirement System (P.E.R.S.), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, C.103 amended the law to eliminate the funding of post-retirement medical benefits through the T.P.A.F. and P.E.R.S. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2010, there were 87,288 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides free health benefits to members of P.E.R.S. and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$126.3 million toward Chapter 126 benefits for 14,050 eligible retired members in Fiscal Year 2010.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 11: DEFERRED COMPENSATION**

The Board offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 403(b). The plan, which is administered by the entity listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plan are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

AXA Equitable Tax Shelter  
Metropolitan Life Insurance  
Lincoln Investment Planning, Inc.

**NOTE 12: COMPENSATED ABSENCES**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (G.A.S.B. 16), "Accounting for Compensated Absences." A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy and negotiated agreements with the various employee unions.

The liability for vested compensated absences is recorded in the district-wide *Statement of Net Assets*. The current portion of the compensated absence balance is not considered material to the governmental funds total liabilities and, is therefore not shown separately from the amount due in more than one year.

**NOTE 13: RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance:

The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. Any potential liability of the District with respect to loss claims would be equal to the deductibles associated with policies and events which may exceed coverage limits. There have been no significant reductions in insurance coverage amounts.

New Jersey Unemployment Compensation Insurance:

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method." Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. This District is billed quarterly for amounts due to the State. The following is a summary of District Contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two years:

GLASSBORO SCHOOL DISTRICT  
 NOTES TO THE FINANCIAL STATEMENTS  
 JUNE 30, 2011

**NOTE 13: RISK MANAGEMENT (CONTINUED)**

New Jersey Unemployment Compensation Insurance: (Continued)

Fiscal Year	District Contribution	Employee Contribution	Amount Reimbursed	Ending Balance
2010-2011	521,995	54,843	167,396	424,028
2009-2010	None	41,468	46,329	14,543
2008-2009	None	15,094	41,385	19,322

**NOTE 14: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the Glassboro Board of Education by inclusion of \$75,000 on June 30, 2003, for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (L.R.F.P.). Upon submission of the L.R.F.P. to the department, a district may increase the balance in the capital reserve fund by appropriating funds in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved L.R.F.P.

The activity of the capital reserve for the July 1, 2010 to June 30, 2011, fiscal year is as follows:

Beginning balance July 1, 2010	<u>5,258</u>
Ending balance June 30, 2011	<u><u>5,258</u></u>

The June 30, 2011, L.R.F.P. balance of local support costs of uncompleted capital projects at June 30, 2011, is \$2,364,963.

**NOTE 15: FUND BALANCE APPROPRIATED**

RESTRICTED

General Fund – As of June 30, 2011, the balance in the capital reserve account is \$5,258. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (L.R.F.P.). In accordance with N.J.S.A. 18A:7F-7 \$1,433,445 is restricted as excess surplus (\$429,894 of the total restricted amount has been appropriated and included as anticipated revenue for the year ending June 30, 2012.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 15: FUND BALANCE APPROPRIATED (CONTINUED)**

ASSIGNED

General Fund - The District has appropriated and included as an anticipated revenue for the year ending June 30, 2012, \$170,678 of general fund balance as of June 30, 2011. As of June 30, 2011, the District had \$123,139 of encumbrances outstanding for purchase orders and contracts signed by the District, but not completed, as of the close of the fiscal year.

Debt Service - The District has appropriated and included as an anticipated revenue, for the year ending June 30, 2012, \$67,020 of debt service fund balance as of June 30, 2011.

UNASSIGNED

General Fund – As of June 30, 2011, a deficit of \$647,620 of General Fund, fund balance was unassigned.

Special Revenue Fund – As of June 30, 2011, the fund balance was a deficit of \$39,192, thus resulting in the fund balance classification of unassigned.

**NOTE 16: CALCULATION OF EXCESS SURPLUS**

The designation of Reserve Fund Balance - Excess surplus is a required calculation pursuant N.J.S.A. 18A:7F-7, as amended. New Jersey School Districts are required to reserve General Fund, fund balance at the fiscal year end of June 30, if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2011, is \$1,433,445.

**NOTE 17: DEFICIT FUND BALANCES**

The District has a deficit fund balance of \$647,620 in the General Fund and \$39,192 in the Special Revenue Fund as of June 30, 2011, as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, G.A.S.B. Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e. if one government recognizes an asset; the other government recognizes a liability. Since the State is recording the June state aid payment(s) in the subsequent fiscal year, the District cannot recognize the June state aid payment(s) on the G.A.A.P. financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the General and Special Revenue Fund balance deficit does not alone indicate that the District is facing financial difficulties.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE FINANCIAL STATEMENTS  
JUNE 30, 2011

**NOTE 17: DEFICIT FUND BALANCES (CONTINUED)**

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payment(s) of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District deficit in the G.A.A.P. statements of \$647,620 is less than the last state aid payment.

**NOTE 18: CONTINGENT LIABILITIES**

The District participates in federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

It is the opinion of the administration and legal counsel, that there exists no litigation or contingent liability that may be pending against the Glassboro School District that would have a material or adverse effect on the Board or the financial position of the District.

**NOTE 19: ECONOMIC DEPENDENCY**

The District is heavily reliant on state aid and local tax levy to fund the District's operations. State sources funded approximately 49% of the District's 2010-2011 governmental operations, while local tax levy funded approximately 49%.

**REQUIRED SUPPLEMENTARY INFORMATION - PART II**

## **BUDGETARY COMPARISON SCHEDULES**

GLASSBORO SCHOOL DISTRICT  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2011

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES:					
Local Sources:					
Local tax levy	16,977,715		16,977,715	16,977,715	
Other local government units - restricted	30,000		30,000	30,233	233
Tuition	221,000		221,000	230,822	9,822
Transportation fees	40,000		40,000	72,422	32,422
Miscellaneous	217,500		217,500	246,589	29,089
Total - local sources	<u>17,486,215</u>		<u>17,486,215</u>	<u>17,557,781</u>	<u>71,566</u>
State sources:					
Extraordinary aid	96,134		96,134	109,335	13,201
Categorical special education aid	580,245	496,015	1,076,260	1,076,260	
Equalization aid	14,232,631	(496,015)	13,736,616	13,736,616	
Reimbursed nonpublic school transportation costs				25,669	25,669
T.P.A.F. - post retirement medical (on-behalf non-budgeted)				981,368	981,368
Teachers' pension & annuity fund (on-behalf non-budgeted)				46,204	46,204
Reimbursed T.P.A.F. social security contributions (non-budgeted)				1,076,793	1,076,793
Total - state sources	<u>14,909,010</u>		<u>14,909,010</u>	<u>17,052,245</u>	<u>2,143,235</u>
Federal sources:					
Medical assistance program	44,744		44,744	74,224	29,480
Total - federal sources	<u>44,744</u>		<u>44,744</u>	<u>74,224</u>	<u>29,480</u>
Total revenues	<u>32,439,969</u>		<u>32,439,969</u>	<u>34,684,250</u>	<u>2,244,281</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES:					
Current expense:					
Regular programs - instruction:					
Preschool - salaries of teachers	86,642		86,642	85,391	1,251
Kindergarten - Salaries of Teachers	737,716	(47,273)	690,443	686,586	3,857
Grades 1-5 - salaries of teachers	2,818,447	37,055	2,855,502	2,838,397	17,105
Grades 6-8 - salaries of seachers	1,825,784	12,541	1,838,325	1,822,892	15,433
Grades 9-12 - salaries of teachers	2,774,541	7,771	2,782,312	2,760,220	22,092
Regular programs - home instruction:					
Salaries of teachers	47,500	(2,102)	45,398	32,065	13,333
Purchased professional - educational services	45,500		45,500	29,110	16,390
Regular programs - undistributed instruction:					
Other salaries for instruction	274,977	(167,336)	107,641	86,624	21,017
Other purchased services	177,317	(34,461)	142,856	140,741	2,115
General supplies	225,986	39,533	265,519	259,267	6,252
Textbooks	6,500	60,090	66,590	66,370	220
Other objects	3,412	912	4,324	3,073	1,251
Total regular programs - instruction	<u>9,024,322</u>	<u>(93,270)</u>	<u>8,931,052</u>	<u>8,810,736</u>	<u>120,316</u>
Special education instruction:					
Learning and/or language disabilities:					
Salaries of teachers	499,952	25,866	525,818	525,817	1
Other salaries for instruction	112,124	(29,292)	82,832	79,850	2,982
General supplies	10,500	6,594	17,094	16,820	274
Other objects		1,825	1,825	1,825	
Total learning and/or language disabilities	<u>622,576</u>	<u>4,993</u>	<u>627,569</u>	<u>624,312</u>	<u>3,257</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Behavioral disabilities:					
Salaries of teachers	80,778	52,856	133,634	129,757	3,877
Other salaries for instruction		35,190	35,190	23,302	11,888
Other purchased services	2,500		2,500		2,500
General supplies	500	3,365	3,865	3,143	722
Textbooks	500	(500)			
Other objects	1,000		1,000		1,000
Total behavioral disabilities	<u>85,278</u>	<u>90,911</u>	<u>176,189</u>	<u>156,202</u>	<u>19,987</u>
Multiple disabilities:					
Salaries of teachers	108,846	(62,164)	46,682	39,368	7,314
Other salaries for instruction	21,149		21,149	66	21,083
General supplies	2,500	444	2,944	2,025	919
Textbooks	1,000		1,000		1,000
Other objects	1,500		1,500		1,500
Total multiple disabilities	<u>134,995</u>	<u>(61,720)</u>	<u>73,275</u>	<u>41,459</u>	<u>31,816</u>
Resource room/resource center:					
Salaries of teachers	1,922,849	51,974	1,974,823	1,974,823	
Other salaries for instruction	107,600	102,731	210,331	207,793	2,538
Purchased technical services		300	300		300
General supplies	25,300	(824)	24,476	24,025	451
Total multiple disabilities	<u>2,055,749</u>	<u>154,181</u>	<u>2,209,930</u>	<u>2,206,641</u>	<u>3,289</u>
Preschool disabilities - part time:					
Salaries of teachers	79,399	47,527	126,926	122,663	4,263
Other salaries for instruction	16,678	42,290	58,968	58,967	1
General supplies	2,500	1,658	4,158	2,456	1,702
Total preschool disabilities - part time	<u>98,577</u>	<u>91,475</u>	<u>190,052</u>	<u>184,086</u>	<u>5,966</u>
Total special education - instruction	<u>2,997,175</u>	<u>279,840</u>	<u>3,277,015</u>	<u>3,212,700</u>	<u>64,315</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Basic skills/remedial - instruction:					
Salaries of teachers	355,392	(202,592)	152,800	151,866	934
Bilingual education - instruction:					
Salaries of teachers	122,502	(2,014)	120,488	107,564	12,924
Other salaries for instruction		2,000	2,000	168	1,832
General supplies	10	14	24	23	1
Other objects		285	285	95	190
Total bilingual education - instruction	122,512	285	122,797	107,850	14,947
School-sponsored co-curricular activities - inst.:					
Salaries	52,674	220	52,894	43,776	9,118
Purchased services	500		500		500
Supplies and materials	500		500		500
Other objects	200		200		200
Total school-sponsored co-curricular activities - inst.	53,874	220	54,094	43,776	10,318
School-sponsored co-curricular athletics - inst.:					
Salaries	197,208		197,208	185,906	11,302
Purchased services	70,521	(12,455)	58,066	57,007	1,059
Supplies and materials	25,326	6,537	31,863	31,527	336
Other objects	4,900	(700)	4,200	4,115	85
Total school-sponsored co-curricular athletics - inst.	297,955	(6,618)	291,337	278,555	12,782
Other instructional programs - inst.:					
Purchased services		1,527	1,527	1,526	1
Summer school - instruction:					
Salaries of teachers	65,000		65,000	52,604	12,396
General supplies	2,000		2,000		2,000
Total summer school - instruction	67,000		67,000	52,604	14,396
Summer school - support services:					
Salaries	13,000		13,000	7,299	5,701
Total instructions	12,931,230	(20,608)	12,910,622	12,666,912	243,710

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - instruction:					
Tuition to other LEA's within the state - regular	77,094	28,410	105,504	97,413	8,091
Tuition to other LEA's within the state - special	47,120	67,122	114,242	113,422	820
Tuition to county voc. school district - regular	114,000		114,000	104,500	9,500
Tuition to C.S.S.D. & regional day schools	1,116,780	(607,776)	509,004	490,360	18,644
Tuition to private schools for the disabled - within state	714,934	319,813	1,034,747	967,645	67,102
Tuition - state facilities	127,416		127,416	127,416	
Total undistributed expenditures - instruction	<u>2,197,344</u>	<u>(192,431)</u>	<u>2,004,913</u>	<u>1,900,756</u>	<u>104,157</u>
Undistributed expenditures - attendance and social work:					
Salaries	50,900	(5,599)	45,301	45,301	
Purchased professional and technical services	19,063	13,181	32,244	31,435	809
Supplies and materials	1,800	(1,105)	695	563	132
Total undistributed expenditures - attendance and social work	<u>71,763</u>	<u>6,477</u>	<u>78,240</u>	<u>77,299</u>	<u>941</u>
Undistributed expenditures - health services:					
Salaries	288,391	17,824	306,215	305,419	796
Purchased professional and technical services	7,670		7,670	2,025	5,645
Supplies and materials	5,100	6,111	11,211	11,162	49
Other objects	220	400	620	313	307
Total undistributed expenditures - health services	<u>301,381</u>	<u>24,335</u>	<u>325,716</u>	<u>318,919</u>	<u>6,797</u>
Undistributed expenditures - speech, OT, PT & related services:					
Salaries	288,780		288,780	282,504	6,276
Purchased professional - educational services	69,000	(2,468)	66,532	46,199	20,333
Supplies and materials	6,500	500	7,000	6,530	470
Total undistributed expenditures - speech, OT, PT & related services	<u>364,280</u>	<u>(1,968)</u>	<u>362,312</u>	<u>335,233</u>	<u>27,079</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - other supp. serv. students - extra. serv.:					
Salaries	205,430	(17,370)	188,060	174,196	13,864
Purchased professional - educational services	54,000	(15,380)	38,620	38,620	
Total Undistributed expenditures - other supp. serv. students - extra. serv.	<u>259,430</u>	<u>(32,750)</u>	<u>226,680</u>	<u>212,816</u>	<u>13,864</u>
Undistributed expenditures - guidance:					
Salaries of other professional staff	563,115	(709)	562,406	536,925	25,481
Salaries of secretarial and clerical assistants	135,006	3,185	138,191	127,062	11,129
Purchased professional - educational services	2,400	10,648	13,048	13,047	1
Purchased professional and technical services	19,063	24,168	43,231	41,961	1,270
Miscellaneous purchased services		91	91	91	
Supplies and materials	21,515	(3,743)	17,772	7,214	10,558
Other objects	2,400	(1,100)	1,300	752	548
Total undistributed expenditures - guidance	<u>743,499</u>	<u>32,540</u>	<u>776,039</u>	<u>727,052</u>	<u>48,987</u>
Undistributed Expenditures - child study team:					
Salaries of other professional staff	677,195		677,195	669,473	7,722
Salaries of secretarial and clerical assistants	99,156		99,156	97,259	1,897
Purchased professional - educational services	31,783		31,783	20,827	10,956
Miscellaneous purchased services	3,200		3,200	1,369	1,831
Supplies and materials	6,400		6,400	4,528	1,872
Other objects	800		800	800	
Total undistributed expenditures - child study team	<u>818,534</u>		<u>818,534</u>	<u>794,256</u>	<u>24,278</u>
Undistributed expenditures - improvement of inst. services:					
Salaries of supervisors of instruction	153,980	(865)	153,115	153,115	
Salaries of other professional staff	5,000	(812)	4,188	4,188	
Salaries of secretaries and clerical assistants	80,888	342	81,230	81,229	1
Purchased professional - educational services		2,750	2,750	2,750	
Other purchased services	1,300		1,300		1,300
Supplies and materials	2,000	4,723	6,723	4,726	1,997
Other objects	3,150	(1,107)	2,043	1,346	697
Total undistributed expenditures - improvement of inst. services	<u>246,318</u>	<u>5,031</u>	<u>251,349</u>	<u>247,354</u>	<u>3,995</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - edu. media serv./sch. library:					
Salaries	214,314	54	214,368	189,098	25,270
Purchased professional and technical services	6,400	(204)	6,196	6,195	1
Other purchased services	844	(644)	200		200
Supplies and materials	12,300	(675)	11,625	11,623	2
Total Undistributed expenditures - edu. media serv./sch. library	<u>233,858</u>	<u>(1,469)</u>	<u>232,389</u>	<u>206,916</u>	<u>25,473</u>
Undistributed expenditures - instructional staff training					
Salaries of other professional staff		1,120	1,120	1,120	
Purchased professional - educational services	4,500	4,296	8,796	8,795	1
Supplies and materials		2,225	2,225	2,224	1
Total undistributed expenditures - instructional staff training	<u>4,500</u>	<u>7,641</u>	<u>12,141</u>	<u>12,139</u>	<u>2</u>
Undistributed expenditures - supp. serv. - general administration:					
Salaries	234,834	(20,126)	214,708	213,871	837
Legal services	50,000	57,478	107,478	103,184	4,294
Audit fees	31,000		31,000	29,350	1,650
Other purchased professional services	10,000	1,672	11,672	10,643	1,029
Communications/telephone	113,174	(1,283)	111,891	106,129	5,762
BOE other purchased services	2,000	(1,672)	328	174	154
Other purchased services	126,550	(2,680)	123,870	122,325	1,545
General supplies	4,000	600	4,600	3,915	685
Judgements against the school district	25,000		25,000		25,000
Miscellaneous expenditures	11,400	(600)	10,800	8,924	1,876
BOE membership dues and fees	18,000	(1,724)	16,276	15,557	719
Total Undistributed expenditures - supp. serv. - general administration	<u>625,958</u>	<u>31,665</u>	<u>657,623</u>	<u>614,072</u>	<u>43,551</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - supp. serv. - school administration:					
Salaries of principals/assistant principals/program directors	906,786	2,800	909,586	886,858	22,728
Salaries of secretarial and clerical assistants	378,297	33,796	412,093	408,415	3,678
Purchased professional and technical services	19,064	(1,669)	17,395	16,586	809
Other purchased services	6,200	59	6,259	1,104	5,155
Supplies and materials	13,700	376	14,076	13,605	471
Other objects	25,325	(1,392)	23,933	22,629	1,304
<b>Total Undist. Expend. - Supp. Serv. - School Administration</b>	<b>1,349,372</b>	<b>33,970</b>	<b>1,383,342</b>	<b>1,349,197</b>	<b>34,145</b>
Undist. Expend. - Central Services					
Salaries	471,804	8,360	480,164	479,525	639
Purchased Professional Services	54,650	1,044	55,694	55,454	240
Purchased Technical Services	23,000	778	23,778	23,778	
Miscellaneous Purchased Services	27,300	(10,214)	17,086	16,673	413
Supplies and Materials	10,133	591	10,724	10,579	145
Miscellaneous Expenditures	2,500	2,347	4,847	4,830	17
<b>Total undistributed expenditures - central services</b>	<b>589,387</b>	<b>2,906</b>	<b>592,293</b>	<b>590,839</b>	<b>1,454</b>
Undistributed expenditures - admin. info. tech.					
Salaries	173,260	1,433	174,693	171,540	3,153
Purchased technical services	5,000	3,250	8,250	8,250	
Other purchased services	74,253	360	74,613	74,333	280
Supplies and materials	7,000	6,905	13,905	12,946	959
Other objects		800	800	800	
<b>Total undistributed expenditures - admin. info. tech.</b>	<b>259,513</b>	<b>12,748</b>	<b>272,261</b>	<b>267,869</b>	<b>4,392</b>
Undistributed expenditures - required maintenance for school facilities:					
Salaries	119,415	(1,884)	117,531	115,238	2,293
Cleaning, repair and maintenance services	78,277	20,541	98,818	90,678	8,140
General supplies	35,548	(4,200)	31,348	30,945	403
<b>Total undistributed expenditures - required maintenance for school facilities</b>	<b>233,240</b>	<b>14,457</b>	<b>247,697</b>	<b>236,861</b>	<b>10,836</b>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - custodial services:					
Salaries	1,188,771	54,492	1,243,263	1,240,188	3,075
Purchased professional and technical services		82,632	82,632	82,631	1
Cleaning, repair and maintenance services	23,500	1,931	25,431	23,033	2,398
Other purchased property services	50,000	29,688	79,688	62,810	16,878
Insurance	90,340		90,340	89,305	1,035
Miscellaneous purchased services	500	(394)	106	106	
General supplies	64,786	(13,198)	51,588	51,525	63
Energy (natural gas)	442,000	(73,800)	368,200	264,708	103,492
Energy (electricity)	805,500	(107,943)	697,557	655,229	42,328
Energy (oil)	3,300	90	3,390	3,389	1
Energy (gasoline)	11,000	12,352	23,352	22,835	517
Other objects	3,000	2,327	5,327	5,325	2
Total undistributed expenditures - custodial services	<u>2,682,697</u>	<u>(11,823)</u>	<u>2,670,874</u>	<u>2,501,084</u>	<u>169,790</u>
Undistributed expenditures - care and upkeep of grounds:					
Salaries	176,272		176,272	165,973	10,299
Cleaning, repair and maintenance services	16,600	4,770	21,370	21,370	
General supplies	7,039	9,852	16,891	16,883	8
Total undistributed expenditures - care and upkeep of grounds	<u>199,911</u>	<u>14,622</u>	<u>214,533</u>	<u>204,226</u>	<u>10,307</u>
Undistributed expenditures - security:					
Purchased professional and technical services	91,000	(1,000)	90,000	90,000	
Cleaning, repair and maintenance services		1,998	1,998		1,998
Total undistributed expenditures - security	<u>91,000</u>	<u>998</u>	<u>91,998</u>	<u>90,000</u>	<u>1,998</u>
Total undistributed expenditures - oper. & maint. of plant services	<u>3,206,848</u>	<u>18,254</u>	<u>3,225,102</u>	<u>3,032,171</u>	<u>192,931</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed expenditures - student transportation services:					
Salaries of non-instructional aides	178,603		178,603	168,262	10,341
Salaries for pupils trans. (bet. home & school) - regular	604,349	(28,424)	575,925	551,853	24,072
Salaries for pupils trans. (bet. home & school) - special	278,999	22,166	301,165	282,148	19,017
Salaries for pupils trans. (other than bet. home & school)	66,180	5,196	71,376	65,927	5,449
Salaries for pupils trans. (bet. hpme & school) - nonpublic school	87,392	201	87,593	87,593	
Management fee - ESC & CSA trans. program		518	518	518	
Cleaning, repair and maintenance services	13,772	18,500	32,272	21,242	11,030
Contract services (bet. home & school) vendors	36,400	(17,577)	18,823	12,776	6,047
Contract services (other than bet. home & school) vendors		343	343	342	1
Contract services (bet. home & school) joint agreements		2,977	2,977	1,488	1,489
Contract services (regular students) ESCs & CTSA's	64,623	4,588	69,211	69,211	
Contract services (special ed. students) ESCs & CTSA's	258,325	(48,088)	210,237	194,940	15,297
Contract services - aid in lieu of payments	84,800	264	85,064	85,050	14
Miscellaneous purchased services - transportation	43,380	1,352	44,732	44,730	2
General supplies	1,500	(895)	605	485	120
Transportation supplies	182,650	40,379	223,029	215,850	7,179
Other objects	5,492	(1,500)	3,992	3,789	203
Total undistributed expenditures - student transportation services:	<u>1,906,465</u>		<u>1,906,465</u>	<u>1,806,204</u>	<u>100,261</u>
Unallocated benefits - employee benefits:					
Group insurance	41,000		41,000	37,528	3,472
Social security contributions	436,281	29,266	465,547	465,544	3
Other retirement contributions - regular	440,000	53,037	493,037	493,035	2
Unemployment compensation	404,754	(144,966)	259,788	257,931	1,857
Workmen's compensation	206,741	(23,467)	183,274	183,274	
Health benefits	4,723,587	(40,104)	4,683,483	4,654,964	28,519
Tuition reimbursement	40,000		40,000	22,271	17,729
Other employee benefits	25,000	(15,837)	9,163	2,278	6,885
Total unallocated benefits - employee benefits	<u>6,317,363</u>	<u>(142,071)</u>	<u>6,175,292</u>	<u>6,116,825</u>	<u>58,467</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
On-behalf contributions:					
On-behalf T.P.A.F pensions Ccontributions (non-budgeted)				46,204	(46,204)
On-behalf T.P.A.F. OPEB (post retirement medical) contributions (non-budgeted)				981,368	(981,368)
Reimbursed T.P.A.F social security contributions (non-budgeted)				1,076,793	(1,076,793)
Total on-behalf contributions				<u>2,104,365</u>	<u>(2,104,365)</u>
Total personal services - employee benefits	<u>6,317,363</u>	<u>(142,071)</u>	<u>6,175,292</u>	<u>8,221,190</u>	<u>(2,045,898)</u>
Total undistributed expenditures	<u>19,495,813</u>	<u>(195,122)</u>	<u>19,300,691</u>	<u>20,714,282</u>	<u>(1,413,591)</u>
Total general current expense	<u>32,427,043</u>	<u>(215,730)</u>	<u>32,211,313</u>	<u>33,381,194</u>	<u>(1,169,881)</u>
Capital outlay:					
Equipment:					
Kindergarten		4,234	4,234	4,234	
Preschool		3,475	3,475	3,475	
Grades 1 to 5		18,413	18,413	18,413	
Grades 6 to 8		11,599	11,599	11,599	
Grades 9 to 12		14,294	14,294	14,294	
School-sponsored co-curricular and extra-curricular activities		6,560	6,560	6,560	
Undistributed - support serv. - students - reg.		2,395	2,395	2,395	
Undistributed - general administration	52,392		52,392	52,385	7
Undistributed - central services		3,915	3,915	3,915	
Undistributed - admin. info. tech.	237,114	16,496	253,610	253,609	1
Undistributed - custodial services		9	9	9	9
School buses - regular	93,373	81,263	174,636	93,373	81,263
School buses - special	88,380		88,380	88,380	
Total equipment	<u>471,259</u>	<u>162,653</u>	<u>633,912</u>	<u>552,632</u>	<u>81,280</u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Facilities acquisition and construction services:					
Construction services		24,412	24,412	24,412	
Other objects	99,070		99,070	99,070	
Total facilities acquisition and construction services	<u>99,070</u>	<u>24,412</u>	<u>123,482</u>	<u>123,482</u>	
Assets acquired under capital leases (non-budgeted)					
Undistributed expenditures:					
Copiers				338,273	(338,273)
Total assets acquired under capital leases (non-budgeted)				<u>338,273</u>	<u>(338,273)</u>
Total capital outlay	<u>570,329</u>	<u>187,065</u>	<u>757,394</u>	<u>1,014,387</u>	<u>(256,993)</u>
Transfer to charter schools		<u>30,665</u>	<u>30,665</u>	<u>30,665</u>	
Total expenditures	<u>32,997,372</u>	<u>2,000</u>	<u>32,999,372</u>	<u>34,426,246</u>	<u>(1,426,874)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(557,403)</u>	<u>(2,000)</u>	<u>(559,403)</u>	<u>258,004</u>	<u>817,407</u>
Other financing sources:					
Operating transfer in:					
Prior year payables canceled				24,366	24,366
Operating transfer out:					
Transfer to food service fund	(20,000)	2,000	(18,000)		18,000
Prior year receivables canceled				(52,279)	(52,279)
Capital leases (non-budgeted)				338,273	338,273
Total other financing sources	<u>(20,000)</u>	<u>2,000</u>	<u>(18,000)</u>	<u>310,360</u>	<u>328,360</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing sources (uses)	<u>(577,403)</u>		<u>(577,403)</u>	<u>568,364</u>	<u>1,145,767</u>
Fund balance, July 1	<u>1,842,698</u>		<u>1,842,698</u>	<u>1,842,698</u>	
Fund balance, June 30	<u><u>1,265,295</u></u>		<u><u>1,265,295</u></u>	<u><u>2,411,062</u></u>	<u><u>1,145,767</u></u>

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2011

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Recapitulation:					
Restricted fund balance:					
Capital reserve				5,258	
Excess surplus designated for subsequent year's expenditures				429,894	
Excess surplus - current year				1,003,551	
Assigned fund balance:					
Designated for subsequent year's expenditures				170,678	
Year-end encumbrances				123,139	
Unassigned fund balance				678,542	
				<u>2,411,062</u>	
Reconciliation to governmental fund statements (G.A.A.P.):					
Last state aid payment not recognized on G.A.A.P. basis				(1,326,162)	
Fund balance per governmental funds (G.A.A.P.)				<u><u>1,084,900</u></u>	

GLASSBORO SCHOOL DISTRICT  
Budgetary Comparison Schedule  
Special Revenue Fund  
For the Fiscal Year Ended June 30, 2011

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
State sources	550,000		550,000	518,462	(31,538)
Federal sources	2,308,514		2,308,514	2,047,883	(260,631)
Other sources	13,748		13,748	13,748	
Total Revenues	<u>2,872,262</u>		<u>2,872,262</u>	<u>2,580,093</u>	<u>(292,169)</u>
EXPENDITURES:					
Instruction:					
Salaries of teachers	992,085	3,027	995,112	915,528	79,584
Other salaries for instruction	52,489		52,489	52,078	411
Purchased professional technical services	5,590	(640)	4,950	4,950	
Purchased professional - educational services	93,979		93,979	79,918	14,061
Other purchased services	837,981	(22,223)	815,758	766,041	49,717
General supplies	67,915	16,015	83,930	75,384	8,546
Textbooks	5,513		5,513	4,692	821
Other objects	750	(5)	745	745	
Total instruction	<u>2,056,302</u>	<u>(3,826)</u>	<u>2,052,476</u>	<u>1,899,336</u>	<u>153,140</u>
Support services:					
Salaries of other professional staff	202,166	(1,696)	200,470	131,589	68,881
Salaries of secretaries and clerical assistants	73,351		73,351	61,907	11,444
Personal services - employee benefits	284,262	23,164	307,426	289,056	18,370
Purchased professional and technical services	158,494	2,071	160,565	129,050	31,515
Other purchased services	57,219	(15,494)	41,725	34,372	7,353
Travel	2,420	48	2,468	2,455	13
Supplies and materials	24,660	(4,583)	20,077	18,624	1,453
Total support services	<u>802,572</u>	<u>3,510</u>	<u>806,082</u>	<u>667,053</u>	<u>139,029</u>
Facilities acquisition and construction services:					
Buildings	8,419		8,419	8,419	
Instructional equipment	2,315	320	2,635	2,635	
Non-instructional equipment	2,654	(4)	2,650	2,650	
Total facilities acquisition and construction services	<u>13,388</u>	<u>316</u>	<u>13,704</u>	<u>13,704</u>	
Total expenditures	<u>2,872,262</u>		<u>2,872,262</u>	<u>2,580,093</u>	<u>292,169</u>

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION**

GLASSBORO SCHOOL DISTRICT  
 Required Supplementary Information  
 Budget-to-G.A.A.P. Reconciliation  
 Note to RSI  
 For the Fiscal Year Ended June 30, 2011

Note A: Explanation of Differences between Budgetary Inflows and Outflows and  
 G.A.A.P. Revenues and Expenditures

	General Fund	Special Revenue Fund
Sources/inflows of resources:		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule.	34,684,250	2,580,093
Difference - budget to G.A.A.P.:		
Grant accounting budgetary basis differs from G.A.A.P. in that encumbrances are recognized as expenditures, and the related revenue is recognized.		8,835
State aid payment recognized for G.A.A.P. statements in the current year, previously recognized for budgetary purposes.	1,522,474	48,008
State aid payment recognized for budgetary purposes, not recognized for G.A.A.P. statements until the following year.	(1,326,162)	(39,192)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	34,880,562	2,597,744
Uses/outflows of resources:		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule.	34,426,246	2,580,093
Difference - budget to G.A.A.P.:		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		8,835
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	34,426,246	2,588,928

## **OTHER SUPPLEMENTARY INFORMATION**

## **SPECIAL REVENUE FUND**

GLASSBORO SCHOOL DISTRICT  
 Special Revenue Fund  
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2011

	Total Brought Forward (Exhibit E-1a)	Title I SIA	Title I SIA (2009-2010)	Title I	Title I (2009-2010)	Title I ARRA	Total 2011
<b>REVENUES:</b>							
Federal sources	1,270,696	5,636	1,500	544,754	22,740	202,557	2,047,883
State sources	518,462						518,462
Other sources	13,748						13,748
<b>Total revenues</b>	<b>1,802,906</b>	<b>5,636</b>	<b>1,500</b>	<b>544,754</b>	<b>22,740</b>	<b>202,557</b>	<b>2,580,093</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers	515,558			284,246	827	114,897	915,528
Other salaries for instruction	52,078						52,078
Purchased professional technical services	4,950						4,950
Purchased professional educational services	79,918						79,918
Other purchased services	626,740			83,316	21,850	34,135	766,041
General supplies	72,095	256		776		2,257	75,384
Textbooks	4,692						4,692
Other objects	745						745
<b>Total instruction</b>	<b>1,356,776</b>	<b>256</b>		<b>368,338</b>	<b>22,677</b>	<b>151,289</b>	<b>1,899,336</b>
Support services:							
Salaries of other professional staff	109,176			22,413			131,589
Salaries of secretarial and clerical asst.	61,907						61,907
Personal services-employees benefits	155,792			85,603	63	47,598	289,056
Purchased professional and technical services	57,175	5,380	1,500	64,995			129,050
Other purchased services	32,269			1,186		917	34,372
Travel	2,455						2,455
Supplies and materials	13,652			2,219		2,753	18,624
<b>Total support services</b>	<b>432,426</b>	<b>5,380</b>	<b>1,500</b>	<b>176,416</b>	<b>63</b>	<b>51,268</b>	<b>667,053</b>
Facilities acquisition and construction services:							
Buildings	8,419						8,419
Instructional equipment	2,635						2,635
Non-instructional equipment	2,650						2,650
<b>Total facilities acquisition and construction services</b>	<b>13,704</b>						<b>13,704</b>
<b>Total expenditures</b>	<b>1,802,906</b>	<b>5,636</b>	<b>1,500</b>	<b>544,754</b>	<b>22,740</b>	<b>202,557</b>	<b>2,580,093</b>

GLASSBORO SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2011

	Total Brought Forward (Exhibit E-1b)	Title II Part D	Title II Part D (2009-2010)	Title II Part A	Title II Part A (2009-2010)	Title I SIA ARRA	Total Carried Forward
<b>REVENUES:</b>							
Federal sources	1,083,248	1,971	3,604	154,979	20,452	6,442	1,270,696
State sources	518,462						518,462
Other sources	13,748						13,748
<b>Total revenues</b>	<b>1,615,458</b>	<b>1,971</b>	<b>3,604</b>	<b>154,979</b>	<b>20,452</b>	<b>6,442</b>	<b>1,802,906</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers	412,151		3,162	78,792	15,469	5,984	515,558
Other salaries for instruction	52,078						52,078
Purchased professional technical services	4,950						4,950
Purchased professional educational services	79,918						79,918
Other purchased services	626,740						626,740
General supplies	72,095						72,095
Textbooks	4,692						4,692
Other objects	745						745
<b>Total instruction</b>	<b>1,253,369</b>		<b>3,162</b>	<b>78,792</b>	<b>15,469</b>	<b>5,984</b>	<b>1,356,776</b>
Support services:							
Salaries of other professional staff	104,656		186	4,334			109,176
Salaries of secretarial and clerical asst.	61,907						61,907
Personal services-employees benefits	117,345		256	36,550	1,183	458	155,792
Purchased professional and technical services	37,343			16,232	3,600		57,175
Other purchased services	19,142	1,658		11,269	200		32,269
Travel	2,455						2,455
Supplies and materials	5,537	313		7,802			13,652
<b>Total support services</b>	<b>348,385</b>	<b>1,971</b>	<b>442</b>	<b>76,187</b>	<b>4,983</b>	<b>458</b>	<b>432,426</b>
Facilities acquisition and construction services:							
Buildings	8,419						8,419
Instructional equipment	2,635						2,635
Non-instructional equipment	2,650						2,650
<b>Total facilities acquisition and construction services</b>	<b>13,704</b>						<b>13,704</b>
<b>Total expenditures</b>	<b>1,615,458</b>	<b>1,971</b>	<b>3,604</b>	<b>154,979</b>	<b>20,452</b>	<b>6,442</b>	<b>1,802,906</b>

GLASSBORO SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2011

	Total Brought Forward (Exhibit E-1c)	IDEA Basic	IDEA Basic ARRA	Title IV (2009-2010)	Title III	Title III (2009-2010)	Total Carried Forward
<b>REVENUES:</b>							
Federal sources	260,232	522,906	278,807	4,352	16,754	197	1,083,248
State sources	518,462						518,462
Other sources	13,748						13,748
<b>Total revenues</b>	<b>792,442</b>	<b>522,906</b>	<b>278,807</b>	<b>4,352</b>	<b>16,754</b>	<b>197</b>	<b>1,615,458</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers	350,749		55,130		6,272		412,151
Other salaries for instruction	52,078						52,078
Purchased professional technical services	4,950						4,950
Purchased professional educational services	79,918						79,918
Other purchased services	27,462	456,689	142,589				626,740
General supplies	26,701		39,463	812	4,922	197	72,095
Textbooks	4,692						4,692
Other objects	745						745
<b>Total instruction</b>	<b>547,295</b>	<b>456,689</b>	<b>237,182</b>	<b>812</b>	<b>11,194</b>	<b>197</b>	<b>1,253,369</b>
Support services:							
Salaries of other professional staff	103,842	814					104,656
Salaries of secretarial and clerical asst.	23,425	38,482					61,907
Personal services-employees benefits	92,538	3,006	18,526		3,275		117,345
Purchased professional and technical services		22,416	14,927				37,343
Other purchased services	11,818	1,499		3,540	2,285		19,142
Travel	2,455						2,455
Supplies and materials			5,537				5,537
<b>Total support services</b>	<b>234,078</b>	<b>66,217</b>	<b>38,990</b>	<b>3,540</b>	<b>5,560</b>		<b>348,385</b>
Facilities acquisition and construction services:							
Buildings	8,419						8,419
Instructional equipment			2,635				2,635
Non-instructional equipment	2,650						2,650
<b>Total facilities acquisition and construction services</b>	<b>11,069</b>		<b>2,635</b>				<b>13,704</b>
<b>Total expenditures</b>	<b>792,442</b>	<b>522,906</b>	<b>278,807</b>	<b>4,352</b>	<b>16,754</b>	<b>197</b>	<b>1,615,458</b>

GLASSBORO SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2011

	Total Brought Forward (Exhibit E-1d)	Genesis	Perkins Basic Entitlement	IDEA Preschool	IDEA Preschool ARRA	IDEA Basic (2009-2010)	Total Carried Forward
<b>REVENUES:</b>							
Federal sources		100,000	21,931	27,462	20,294	90,545	260,232
State sources	518,462						518,462
Other sources	13,748						13,748
<b>Total revenues</b>	<b>532,210</b>	<b>100,000</b>	<b>21,931</b>	<b>27,462</b>	<b>20,294</b>	<b>90,545</b>	<b>792,442</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers	246,839	53,023			16,912	33,975	350,749
Other salaries for instruction	18,878	33,200					52,078
Purchased professional technical services			4,950				4,950
Purchased professional educational services	79,918						79,918
Other purchased services				27,462			27,462
General supplies	14,201		11,841			659	26,701
Textbooks	4,692						4,692
Other objects			745				745
<b>Total instruction</b>	<b>364,528</b>	<b>86,223</b>	<b>17,536</b>	<b>27,462</b>	<b>16,912</b>	<b>34,634</b>	<b>547,295</b>
Support services:							
Salaries of other professional staff	71,007		1,000			31,835	103,842
Salaries of secretarial and clerical asst.	15,912					7,513	23,425
Personal services-employees benefits	69,694	13,777	76		3,382	5,609	92,538
Other purchased services			864			10,954	11,818
Travel			2,455				2,455
<b>Total support services</b>	<b>156,613</b>	<b>13,777</b>	<b>4,395</b>		<b>3,382</b>	<b>55,911</b>	<b>234,078</b>
Facilities acquisition and construction services:							
Buildings	8,419						8,419
Non-instructional equipment	2,650						2,650
<b>Total facilities acquisition and construction services</b>	<b>11,069</b>						<b>11,069</b>
<b>Total expenditures</b>	<b>532,210</b>	<b>100,000</b>	<b>21,931</b>	<b>27,462</b>	<b>20,294</b>	<b>90,545</b>	<b>792,442</b>

GLASSBORO SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2011

	Total Brought Forward (Exhibit E-1e)	Nonpublic Handicapped Services			Nonpublic Auxiliary Services		Total Carried Forward
		Corr Speech	Exam & Class	Supp Inst	Comp Ed	Transp	
<b>REVENUES:</b>							
State sources	445,010	10,952	14,352	6,253	30,142	11,753	518,462
Other sources	13,748						13,748
Total revenues	<u>458,758</u>	<u>10,952</u>	<u>14,352</u>	<u>6,253</u>	<u>30,142</u>	<u>11,753</u>	<u>532,210</u>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers	246,839						246,839
Other salaries for instruction	18,878						18,878
Purchased professional educational services	6,466	10,952	14,352	6,253	30,142	11,753	79,918
General supplies	14,201						14,201
Textbooks	4,692						4,692
Total instruction	<u>291,076</u>	<u>10,952</u>	<u>14,352</u>	<u>6,253</u>	<u>30,142</u>	<u>11,753</u>	<u>364,528</u>
Support services:							
Salaries of other professional staff	71,007						71,007
Salaries of secretarial and clerical asst.	15,912						15,912
Personal services-employees benefits	69,694						69,694
Total support services	<u>156,613</u>						<u>156,613</u>
Facilities acquisition and construction services:							
Buildings	8,419						8,419
Non-instructional equipment	2,650						2,650
Total facilities acquisition and construction services	<u>11,069</u>						<u>11,069</u>
Total expenditures	<u>458,758</u>	<u>10,952</u>	<u>14,352</u>	<u>6,253</u>	<u>30,142</u>	<u>11,753</u>	<u>532,210</u>

GLASSBORO SCHOOL DISTRICT  
 Special Revenue Fund  
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2011

	Nonpublic Nursing Service	Nonpublic Textbook	Preschool Education Aid (Exhibit E-2)	Housing Authority Genesis	NJSB Safety Grant	Rowan Math	Total Carried Forward
<b>REVENUES:</b>							
State sources	6,466	4,692	433,852				445,010
Other sources				1,439	11,069	1,240	13,748
<b>Total revenues</b>	<b>6,466</b>	<b>4,692</b>	<b>433,852</b>	<b>1,439</b>	<b>11,069</b>	<b>1,240</b>	<b>458,758</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of teachers			245,502	1,337			246,839
Other salaries for instruction			18,878				18,878
Purchased professional educational services	6,466						6,466
General supplies			12,961			1,240	14,201
Textbooks		4,692					4,692
<b>Total instruction</b>	<b>6,466</b>	<b>4,692</b>	<b>277,341</b>	<b>1,337</b>		<b>1,240</b>	<b>291,076</b>
Support services:							
Salaries of other professional staff			71,007				71,007
Salaries of secretarial and clerical asst.			15,912				15,912
Personal services-employees benefits			69,592	102			69,694
<b>Total support services</b>			<b>156,511</b>	<b>102</b>			<b>156,613</b>
Facilities acquisition and construction services:							
Buildings					8,419		8,419
Non-instructional equipment					2,650		2,650
<b>Total facilities acquisition and construction services</b>					<b>11,069</b>		<b>11,069</b>
<b>Total expenditures</b>	<b>6,466</b>	<b>4,692</b>	<b>433,852</b>	<b>1,439</b>	<b>11,069</b>	<b>1,240</b>	<b>458,758</b>

GLASSBORO SCHOOL DISTRICT  
 Special Revenue Fund  
 Preschool Education Aid Schedules(s) of Expenditures  
 Budgetary Basis  
 For the Fiscal Year Ended June 30, 2011

DISTRICT-WIDE TOTAL

	Total		Variance
	Budgeted	Actual	
<b>EXPENDITURES:</b>			
Instruction:			
Salaries of teachers	245,502	245,502	
Other salaries for instruction	19,289	18,878	411
General supplies	13,120	12,961	159
Total instruction	<u>277,911</u>	<u>277,341</u>	<u>570</u>
Support services:			
Salaries of other professional staff	83,767	71,007	12,760
Salaries of secretarial and clerical asst.	19,238	15,912	3,326
Personal services - employees benefits	69,592	69,592	
Total support services	<u>172,597</u>	<u>156,511</u>	<u>16,086</u>
Total expenditures	<u><u>450,508</u></u>	<u><u>433,852</u></u>	<u><u>16,656</u></u>

CALCULATION OF BUDGET & CARRYOVER

Total revised 2009-10 Preschool Education Aid Allocation	437,760
Add: Actual Preschool Education Aid Carryover (June 30, 2010)	26,275
Total Preschool Education Aid Funds available for 2010-11 Budget	<u>464,035</u>
Less: 2010-11 Budgeted Preschool Education Aid (including prior year budgeted carryover)	(450,508)
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2011	<u>13,527</u>
Add: June 30, 2011 Unexpended Preschool Education Aid	16,656
2010-11 Carryover - Preschool Education Aid/Preschool Programs	<u><u>30,183</u></u>
2010-11 Preschool Education Aid Carryover Budgeted for Preschool Programs 2011-12	<u><u>13,527</u></u>

## **CAPITAL PROJECTS FUND**

GLASSBORO SCHOOL DISTRICT  
 Capital Projects Fund  
 Summary Schedule of Project Expenditures  
 For the Fiscal Year Ended June 30, 2011

Project Title/Issue	Approval Date	Revised Budgetary Appropriation	G.A.A.P.		Unexpended Appropriations Canceled
			Prior Year	Current Year	
Replacement, repair, renovation & rehabilitation of the Thomas E. Bowe & J. Harvey Rodgers Elementary Schools, the Glassboro Intermediate School and the Glassboro High School to upgrade these schools and their support facilities; the design and construction at the Thomas E. Bowe Elementary School to provide music rooms and dining facilities; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed construction, rehabilitation, improvements and renovation; acquire furniture, fixtures and equipment for said construction, rehabilitation improvements and renovations.	7/1/01	9,658,719	9,630,535		28,184
The construction of additions, replacement, repair, renovation, and rehabilitation at the Glassboro High School and rehabilitation to upgrade its support facilities; construction of an addition, various upgrades, rehabilitation, improvements and renovations at the Glassboro Intermediate School; various upgrades, rehabilitation, improvements and renovations to various classrooms and offices at the Elsmere School; renovation and upgrade of the technology infrastructure at the Bullock School; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, rehabilitation, improvements and renovations; upgrades to the stadium at the High School; and the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, upgrades; acquire furniture, fixtures and equipment for said improvements and upgrades; and acquire furniture, fixtures and equipment for said additions, rehabilitation improvements and renovations.	8/15/02	12,852,281	12,850,854		1,427
		<u>22,511,000</u>	<u>22,481,389</u>		<u>29,611</u>

GLASSBORO SCHOOL DISTRICT  
Capital Projects Fund  
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis  
For the Year Ended June 30, 2011

Other financing sources:	
Contracts payable canceled	37,154
Other financing uses:	
Transfer to debt service fund	(66,765)
Excess (deficiency) of sources over (under) uses	<u>(29,611)</u>
Fund balance - beginning	<u>29,611</u>

GLASSBORO SCHOOL DISTRICT  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Replacement, Repair, Renovation & Rehabilitation to Various District Schools  
 From Inception and for the Year Ended June 30, 2011

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and other financing sources				
State sources - EDA grant	4,100,719		4,100,719	4,100,719
Bond proceeds	5,558,000		5,558,000	5,558,000
Total revenues	<u>9,658,719</u>		<u>9,658,719</u>	<u>9,658,719</u>
Expenditures and other financing uses				
Purchased professional and technical services	972,874	13,711	986,585	986,585
Construction services	8,488,660	4,456	8,493,116	8,493,116
Equipment purchases	169,001	10,017	179,018	179,018
Total expenditures	<u>9,630,535</u>	<u>28,184</u>	<u>9,658,719</u>	<u>9,658,719</u>
Excess (deficiency) of revenues over (under) expenditures	<u>28,184</u>	<u>(28,184)</u>		
Additional project information:				
Project number	#201365, #201367, #201364, #201368			
Grant date	7/18/01			
Bond authorization date	7/1/01			
Bonds authorized	5,558,000			
Bonds issued	5,558,000			
Original authorized cost	9,699,701			
Reduction in grant	40,982			
Revised authorized cost	9,658,719			
Percentage increase over original authorized cost	0%			
Percentage completion	99%			
Original target completion date	June, 2004			
Revised target completion date	December, 2010			

GLASSBORO SCHOOL DISTRICT  
Capital Projects Fund  
Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
Replacement, Repair, Renovation & Rehabilitation to Various District Schools  
From Inception and for the Year Ended June 30, 2011

	Prior Periods	Current Year	Totals	Revised Authorized Cost
<b>Revenues and Other Financing Sources</b>				
State Sources - EDA Grant	5,037,281		5,037,281	5,037,281
Bond proceeds	7,815,000		7,815,000	7,815,000
Total revenues	<u>12,852,281</u>		<u>12,852,281</u>	<u>12,852,281</u>
<b>Expenditures and Other Financing Uses</b>				
Purchased professional and technical services	1,215,079	2	1,215,081	1,215,081
Construction services	11,366,612	588	11,367,200	11,367,200
Equipment purchases	269,163	837	270,000	270,000
Total expenditures	<u>12,850,854</u>	<u>1,427</u>	<u>12,852,281</u>	<u>12,852,281</u>
Excess (deficiency) of revenues over (under) expenditures	<u>1,427</u>	<u>(1,427)</u>		
<b>Additional Project Information:</b>				
Project Number	#078-02-0401, #050-02-0402, #040-02-0403, #065-02-0449			
Grant Date	1/11/02			
Bond Authorization Date	8/15/02			
Bonds Authorized	7,815,000			
Bonds Issued	7,815,000			
Original Authorized Cost	12,885,888			
Reduction in Grant	33,607			
Revised Authorized Cost	12,852,281			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	99%			
Original Target Completion Date	December, 2005			
Revised Target Completion Date	December, 2010			

## PROPRIETARY FUNDS

GLASSBORO SCHOOL DISTRICT  
Enterprise Funds  
Combining Schedule of Net Assets  
For the Fiscal Year Ended June 30, 2011

	Food Service Fund	Total Enterprise Fund
	<u>          </u>	<u>          </u>
ASSETS:		
Cash and cash equivalents	99,874	99,874
Receivables, net	39,919	39,919
Inventory	11,457	11,457
Capital assets, net	78,730	78,730
Total assets	<u>229,980</u>	<u>229,980</u>
LIABILITIES:		
Due to other funds	<u>28,056</u>	<u>28,056</u>
NET ASSETS:		
Investment in capital assets, net of related debt	47,278	47,278
Unrestricted	154,646	154,646
Total net assets	<u><u>201,924</u></u>	<u><u>201,924</u></u>

GLASSBORO SCHOOL DISTRICT  
Enterprise Funds  
Combining Schedule of Revenues, Expenses,  
and Changes in Fund Net Assets  
For the Fiscal Year Ended June 30, 2011

	Food Service Fund	Total Enterprise Fund
Operating Revenues:		
Charges for Services:		
Daily sales - non-reimbursable programs	282,814	282,814
Special functions	33,326	33,326
Total operating revenue	316,140	316,140
Operating Expenses		
Cost of sales	379,634	379,634
Salaries	241,778	241,778
Employee benefits	79,256	79,256
Contracted services	37,014	37,014
Operations and maintenance	10,572	10,572
Supplies and materials	41,838	41,838
Miscellaneous expenditures	15,044	15,044
Depreciation	27,748	27,748
Total operating expenses	832,884	832,884
Operating income (loss)	(516,744)	(516,744)
Nonoperating revenues (expenses):		
Interest earned	79	79
State sources:		
State school lunch program	10,436	10,436
Federal sources:		
School breakfast program	84,916	84,916
National school lunch program	380,737	380,737
Food distribution program commodities	56,609	56,609
Total nonoperating revenues (expenses)	532,777	532,777
Change in net assets	16,033	16,033
Total net assets - beginning	185,891	185,891
Total net assets - ending	201,924	201,924

GLASSBORO SCHOOL DISTRICT  
Enterprise Funds  
Combining Schedule of Cash Flows  
For the Fiscal Year Ended June 30, 2011

	Food Service Fund	Total Enterprise Fund
Cash flows from operating activities:		
Receipts from customers	347,811	347,811
Payments to employees	(241,778)	(241,778)
Payments for employee benefits	(79,256)	(79,256)
Payments to suppliers	(427,738)	(427,738)
Net cash provided by (used for) operating activities	(400,961)	(400,961)
Cash flows from non-capital financing activities:		
State sources	12,145	12,145
Federal sources	485,183	485,183
Net cash provided by non-capital financing activities	497,328	497,328
Cash flows from capital financing activities:		
Purchase of capital assets	(23,292)	(23,292)
Net cash provided by capital financing activities	(23,292)	(23,292)
Cash flows from investing activities		
Interest earned	79	79
Net cash provided by investing activities	79	79
Net increase (decrease) in cash and cash equivalents	73,154	73,154
Balance - beginning of year	26,720	26,720
Balance - end of year	99,874	99,874
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:		
Operating income (loss)	(516,744)	(516,744)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	27,748	27,748
Food distribution program	56,609	56,609
(Increase) decrease in accounts receivable	2,815	2,815
(Increase) decrease in inventory	555	555
Increase (decrease) in accounts payable	28,056	28,056
Net cash provided by (used for) operating activities	(400,961)	(400,961)

## EXHIBIT G-4

GLASSBORO SCHOOL DISTRICT  
Internal Service Fund  
Combining Schedule of Net Assets  
For the Fiscal Year Ended June 30, 2011

	Workmen's Compensation Fund
ASSETS:	
Cash and cash equivalents	290
	290
NET ASSETS:	
Unrestricted	290
	290

## EXHIBIT G-5

GLASSBORO SCHOOL DISTRICT  
Internal Service Fund  
Combining Schedule of Revenues, Expenses,  
and Changes in Fund Net Assets  
For the Fiscal Year Ended June 30, 2011

	Workmen's Compensation Fund
Operating revenue:	
Workers' compensation contributions	2,300
Operating expenses:	
Claims expense	6,058
Operating income (loss)	(3,758)
Nonoperating revenues (expenses):	
Interest earned	2
Net income (loss)	(3,756)
Total net assets - beginning	4,046
Total net assets - ending	290
	290

GLASSBORO SCHOOL DISTRICT  
Internal Service Fund  
Combining Schedule of Cash Flows  
For the Fiscal Year Ended June 30, 2011

	Workmen's Compensation Fund
Cash flows from operating activities:	
Receipts for internal service activities	2,300
Payments for claims	(6,058)
Net cash provided by (used for) operating activities	(3,758)
Cash flows from investing activities:	
Interest earned	2
Net cash provided by investing activities	2
Balance - beginning of year	4,046
Balance - end of year	290
Reconciliation of operating income (loss) to net cash provided (used) by operating activities:	
Operating income (loss)	(3,758)
Net cash provided by (used for) operating activities	(3,758)

## FIDUCIARY FUNDS

GLASSBORO SCHOOL DISTRICT  
Combining Statement of Fiduciary Net Assets  
For the Fiscal Year Ended June 30, 2011

	Unemployment Compensation Trust	Agency Funds	Total 2011
<b>ASSETS:</b>			
Cash and cash equivalents	424,028	515,895	939,923
Total assets	<u>424,028</u>	<u>515,895</u>	<u>939,923</u>
<b>LIABILITIES:</b>			
Payroll deductions and withholdings		178,612	178,612
Accrued salaries and wages		155,204	155,204
Due to student groups		182,079	182,079
Total liabilities		<u>515,895</u>	<u>515,895</u>
<b>NET ASSETS:</b>			
Held in trust for unemployment claims	424,028		424,028
Total net assets	<u>424,028</u>		<u>424,028</u>

GLASSBORO SCHOOL DISTRICT  
Combining Statement of Changes in Fiduciary Net Assets  
For the Fiscal Year Ended June 30, 2011

	Unemployment Compensation Trust	Total 2011
<b>ADDITIONS:</b>		
Contributions	576,838	576,838
Interest earned	43	43
Total additions	<u>576,881</u>	<u>576,881</u>
<b>DEDUCTIONS:</b>		
Unemployment claims	167,396	167,396
Change in net assets	409,485	409,485
Net assets - beginning	14,543	14,543
Net assets - end	<u>424,028</u>	<u>424,028</u>

GLASSBORO SCHOOL DISTRICT  
 Student Activity Agency Fund  
 Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2011

	<u>Balance July 1, 2010</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Transfers</u>	<u>Balance June 30, 2011</u>
ACTIVITIES:					
Dorothy L. Bullock School	10,514	13,484	15,397	4,122	12,723
J.H. Rodgers Memorial School	996	3,761	6,621	2,571	707
Thomas E. Bowe School	33,306	46,338	49,641	4,208	34,211
Intermediate School	15,274	51,701	47,197	1,652	21,430
High School	78,407	158,530	143,237	5,252	98,952
Special Services/Other	24,679	32,051	24,869	(17,805)	14,056
	<u>163,176</u>	<u>305,865</u>	<u>286,962</u>		<u>182,079</u>

GLASSBORO SCHOOL DISTRICT  
Payroll Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year Ended June 30, 2011

	<u>Balance July 1, 2010</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2011</u>
<b>ASSETS:</b>				
Cash and cash equivalents	370,711	22,363,059	22,399,954	333,816
<b>Total assets</b>	<u>370,711</u>	<u>22,363,059</u>	<u>22,399,954</u>	<u>333,816</u>
<b>LIABILITIES:</b>				
Accrued salaries and wages	160,965	11,805,676	11,811,437	155,204
Payroll deductions and withholdings	209,746	10,557,147	10,588,281	178,612
Interfund payable		236	236	
<b>Total liabilities</b>	<u>370,711</u>	<u>22,363,059</u>	<u>22,399,954</u>	<u>333,816</u>

## **LONG-TERM DEBT**

GLASSBORO SCHOOL DISTRICT  
 Schedule of Serial Bonds  
 June 30, 2011

Issue	Date of Issue	Amount of Issue	Annual Maturities		Interest Rate	Balance July 1, 2010	Retired	Balance June 30, 2011
			Date	Amount				
Replacement, repair, renovation & rehabilitation of the Thomas E. Bowe & J. Harvey Rodgers Elementary Schools, the Glassboro Intermediate School & the Glassboro High School to upgrade these schools & their support facilities; the design & construction at the Thomas E. Bowe Elementary School to provide music rooms & dining facilities; the completion of all work & improvements necessary to make the existing facilities compatible with the proposed construction, rehabilitation, improvements & renovation; acquire furniture, fixtures & equipment for said construction, rehabilitation, improvements & renovations.	7/1/01	5,558,000				415,000	415,000	
The construction of additions, replacement, repair, renovation, and rehabilitation at the Glassboro High School and rehabilitation to upgrade its support facilities; construction of an addition, various upgrades, rehabilitation, improvements and renovations at the Glassboro Intermediate School; various upgrades, rehabilitation, improvements and renovations to various classrooms and offices at the Elsmere School; renovation and upgrade of the technology infrastructure at the Bullock School; the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, rehabilitation, improvements and renovations; upgrades to the stadium at the High School; and the completion of all work and improvements necessary to make the existing facilities compatible with the proposed additions, upgrades; acquire furniture, fixtures and equipment for said improvements and upgrades; and acquire furniture, fixtures and equipment for said additions, rehabilitation improvements and renovations.	8/15/02	7,815,000	8/15/11	205,000	4.300%	345,000	140,000	205,000



GLASSBORO SCHOOL DISTRICT  
Schedule of Obligations Under Capital Leases  
For the Fiscal Year Ended June 30, 2011

Purpose	Date of Lease	Term of Lease	Amount of Original Lease		Interest Rate	Balance June 30, 2010	Issued	Retired	Balance June 30, 2011
			Principal	Interest					
School buses	7/30/02	10 Years	76,640	19,661	5.28%	18,391		8,959	9,432
School buses	7/30/02	10 Years	119,520	29,507	5.28%	27,601		13,446	14,155
School buses	7/30/02	10 Years	123,690	30,536	5.28%	28,564		13,915	14,649
School buses	7/30/03	10 Years	115,900	28,445	5.25%	39,125		12,380	26,745
School buses	7/30/03	10 Years	43,300	10,627	5.25%	14,617		4,625	9,992
School buses	7/30/04	10 Years	121,192	33,422	5.88%	53,730		12,304	41,426
School buses	7/1/05	10 Years	200,100	40,831	4.17%	106,748		19,642	87,106
School buses	9/13/06	10 Years	316,950	76,866	4.46%	209,483		30,660	178,823
School buses	12/19/06	10 Years	176,850	43,817	4.55%	119,843		16,964	102,879
Telephone equipment	2/28/07	5 Years	231,943	29,982	5.06%	63,323		50,337	12,986
Computer servers	7/1/07	5 Years	46,906	5,270	5.63%	19,232		9,353	9,879
School buses	2/21/08	10 Years	99,990	21,797	4.68%	71,295		8,842	62,453
School buses	9/12/08	10 Years	69,895	14,975	4.60%	55,747		5,922	49,825
Computers	7/1/09	4 Years	906,711	None	None	680,033		226,677	453,356
Copiers	12/28/10	4 Years	338,273	45,247	6.29%		338,273	44,202	294,071
						<u>1,507,732</u>	<u>338,273</u>	<u>478,228</u>	<u>1,367,777</u>

GLASSBORO SCHOOL DISTRICT  
 Budgetary Comparison Schedule  
 Debt Service Fund  
 For the Fiscal Year Ended June 30, 2011

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES:					
Local sources:					
Local tax levy	1,498,557		1,498,557	1,498,557	
State sources:					
Debt service aid type II	275,012		275,012	275,012	
Total revenues	<u>1,773,569</u>		<u>1,773,569</u>	<u>1,773,569</u>	
EXPENDITURES:					
Regular debt service:					
Interest	531,772		531,772	531,772	
Redemption of principal	1,270,000		1,270,000	1,270,000	
Total expenditures	<u>1,801,772</u>		<u>1,801,772</u>	<u>1,801,772</u>	
Excess (deficiency) of revenues over (under) expenditures	<u>(28,203)</u>		<u>(28,203)</u>	<u>(28,203)</u>	
Other financing sources (uses):					
Operating transfers in:					
Interest earned in capital projects fund				56	56
Transfer from capital projects fund				66,765	66,765
Total other financing sources (uses)				<u>66,821</u>	<u>66,821</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing sources (uses)	(28,203)		(28,203)	38,618	66,821
Fund balance, July 1	<u>28,402</u>		<u>28,402</u>	<u>28,402</u>	
Fund balance, June 30	<u>199</u>		<u>199</u>	<u>67,020</u>	<u>66,821</u>

**STATISTICAL SECTION (UNAUDITED)**

GLASSBORO SCHOOL DISTRICT  
Statistical Section

Contents	Page
<b>Financial Trends</b>	105-110
These schedules contain trend information to help the reader understand how the District's financial performance and well being have changed over time.	
<b>Revenue Capacity</b>	111-114
These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.	
<b>Debt Capacity</b>	115-118
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b>	119-120
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	
<b>Operating Information</b>	121-125
These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the district provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (C.A.F.R.) for the relevant year. The District implemented G.A.S.B. Statement 34 in the fiscal year ending June 30, 2003; schedules presenting district-wide information include information beginning in that year.

GLASSBORO SCHOOL DISTRICT  
Net Assets by Component  
Last Nine Fiscal Years  
Unaudited

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental activities:									
Invested in capital assets, net of related debt	9,908,389	11,397,805	11,345,488	6,228,177	6,212,121	7,185,379	8,014,551	8,126,925	9,025,089
Restricted	2,914,839	2,898,212	1,776,142	1,150,690	964,718	1,149,462	1,886,591	1,070,568	1,799,540
Unrestricted	(23,186)	(925,677)	(996,659)	(1,352,488)	(1,337,006)	(1,754,838)	(2,545,010)	(2,360,909)	(2,325,251)
Total governmental activities net assets	<u>12,800,042</u>	<u>13,370,340</u>	<u>12,124,971</u>	<u>6,026,379</u>	<u>5,839,833</u>	<u>6,580,003</u>	<u>7,356,132</u>	<u>6,836,584</u>	<u>8,499,378</u>
Business-type activities:									
Invested in capital assets, net of related debt	32,570	28,751	137,479	122,296	107,113	91,930	76,747	61,565	47,278
Unrestricted	117,518	103,666	100,472	88,035	87,720	105,278	52,104	124,326	154,646
Total governmental activities net assets	<u>150,088</u>	<u>132,417</u>	<u>237,951</u>	<u>210,331</u>	<u>194,833</u>	<u>197,208</u>	<u>128,851</u>	<u>185,891</u>	<u>201,924</u>
District-wide:									
Invested in capital assets, net of related debt	9,940,959	11,426,556	11,482,967	6,350,473	6,319,234	7,277,309	8,091,298	8,188,490	9,072,367
Restricted	2,914,839	2,898,212	1,776,142	1,150,690	964,718	1,149,462	1,886,591	1,070,568	1,800,153
Unrestricted	94,332	(822,011)	(896,187)	(1,264,453)	(1,249,286)	(1,649,560)	(2,492,906)	(2,236,583)	(2,171,218)
Total district-wide net assets	<u>12,950,130</u>	<u>13,502,757</u>	<u>12,362,922</u>	<u>6,236,710</u>	<u>6,034,666</u>	<u>6,777,211</u>	<u>7,484,983</u>	<u>7,022,475</u>	<u>8,701,302</u>

Source: District records.

GLASSBORO SCHOOL DISTRICT  
Changes in Net Assets  
Last Nine Fiscal Years  
Unaudited

EXHIBIT J-2

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Expenses:</b>									
Governmental activities:									
Instruction:									
Regular	6,628,593	6,962,768	6,877,404	7,094,790	7,236,217	7,941,161	9,528,742	9,786,955	8,859,404
Special education	5,728,351	5,834,802	5,822,337	5,876,739	5,958,477	6,181,766	2,725,660	2,890,714	3,212,700
Other special instruction	75,958	87,763	153,582	303,989	417,873	382,619	1,981,784	2,264,542	2,162,713
Other instruction	338,024	321,046	381,426	395,742	405,657	412,955	400,575	524,418	383,760
Support services:									
Tuition	1,494,587	1,813,056	1,908,293	2,127,473	2,405,530	2,375,920	2,208,288	1,962,359	1,900,756
Student & instructional related services	3,762,296	3,860,017	3,912,001	4,265,763	3,990,569	4,214,751	3,934,507	3,894,998	3,611,726
School administration services	1,067,817	1,286,932	1,168,320	1,170,793	1,264,389	1,199,725	1,326,955	1,392,744	1,349,197
General & business administrative services	1,218,965	1,208,612	1,557,927	1,583,896	1,406,119	1,387,454	1,372,823	1,476,094	1,436,766
Plant operations & maintenance	2,137,464	2,333,349	2,513,370	2,834,461	2,978,196	3,052,419	3,118,769	2,986,573	3,032,171
Pupil transportation	1,374,446	1,479,231	1,566,972	1,962,275	1,806,594	2,063,048	1,888,124	1,925,499	1,806,204
Employee benefits	4,162,765	4,843,802	5,333,654	5,619,361	7,077,665	7,628,471	6,935,662	7,828,318	8,221,190
Capital outlay	5,896	756,438	1,711,557	355,173	789,757	128,838	178,888	1,069,913	83,374
Special schools	56,618	73,667	97,583	110,885	119,928	107,851	124,330		
Transfer to charter school				18,609		1,957			30,665
Interest on long-term debt	760,266	1,115,857	816,495	784,426	600,733	687,676	644,984	528,742	531,772
Unallocated depreciation	533,077	575,982	640,201	913,832	997,395	1,018,831	1,028,800	1,027,835	975,910
Total governmental activities expenses	<u>29,345,123</u>	<u>32,553,322</u>	<u>34,461,122</u>	<u>35,418,207</u>	<u>37,455,099</u>	<u>38,785,442</u>	<u>37,398,891</u>	<u>39,559,704</u>	<u>37,598,308</u>
Business-type activities:									
Food service	811,517	836,826	864,934	947,715	943,211	884,958	978,790	878,870	832,884
Print shop		41,995	42,165	36,101	12,753	13,706			
Total business-type activities expenses	<u>811,517</u>	<u>878,821</u>	<u>907,099</u>	<u>983,816</u>	<u>955,964</u>	<u>898,664</u>	<u>978,790</u>	<u>878,870</u>	<u>832,884</u>
Total district-wide expenses	<u>30,156,640</u>	<u>33,432,143</u>	<u>35,368,221</u>	<u>36,402,023</u>	<u>38,411,063</u>	<u>39,684,106</u>	<u>38,377,681</u>	<u>40,438,574</u>	<u>38,431,192</u>
<b>Program revenues:</b>									
Governmental activities:									
Charges for services:									
General & business administrative services	65,000	45,000	40,000				15,000		2,300
Operating grants & contributions	4,192,646	4,251,852	4,287,305	4,195,914	4,114,756	4,335,039	2,216,128	2,418,049	2,597,744
Capital grants & contributions	5,070,888								
Total governmental activities program revenues	<u>9,328,534</u>	<u>4,296,852</u>	<u>4,327,305</u>	<u>4,195,914</u>	<u>4,114,756</u>	<u>4,335,039</u>	<u>2,231,128</u>	<u>2,418,049</u>	<u>2,600,044</u>
Business-type activities:									
Charges for services:									
Food service	298,008	311,123	381,701	414,653	446,138	401,047	373,647	358,789	316,140
Print shop		36,668	36,578	26,471	14,825	7,999			
Operating grants & contributions	374,519	426,718	413,216	457,330	476,781	490,303	516,359	576,980	532,698
Capital grants & contributions	29,224		113,650						
Total business-type activities revenues	<u>701,751</u>	<u>774,509</u>	<u>945,145</u>	<u>898,454</u>	<u>937,744</u>	<u>899,349</u>	<u>890,006</u>	<u>935,769</u>	<u>848,838</u>
Total district program revenues	<u>10,030,285</u>	<u>5,071,361</u>	<u>5,272,450</u>	<u>5,094,368</u>	<u>5,052,500</u>	<u>5,234,388</u>	<u>3,121,134</u>	<u>3,353,818</u>	<u>3,448,882</u>
<b>Net (expense)/revenue:</b>									
Governmental activities	(20,016,589)	(28,256,470)	(30,133,817)	(31,222,293)	(33,340,343)	(34,450,403)	(35,167,763)	(37,141,655)	(34,998,264)
Business-type activities	(109,766)	(104,312)	38,046	(85,362)	(18,220)	685	(88,784)	56,899	15,954
Total district-wide net expense	<u>(20,126,355)</u>	<u>(28,360,782)</u>	<u>(30,095,771)</u>	<u>(31,307,655)</u>	<u>(33,358,563)</u>	<u>(34,449,718)</u>	<u>(35,256,547)</u>	<u>(37,084,756)</u>	<u>(34,982,310)</u>

GLASSBORO SCHOOL DISTRICT  
Changes in Net Assets  
Last Nine Fiscal Years  
Unaudited

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
General revenues & other changes in net assets:									
Governmental activities:									
Property taxes levied for general purposes	10,809,640	11,964,873	12,238,198	13,935,072	15,166,787	16,071,230	15,480,677	16,209,184	16,977,715
Taxes levied for debt service	1,226,403	1,526,842	1,381,574	1,463,125	1,416,064	1,295,868	1,458,054	1,462,916	1,498,557
Other governmental units		200,000	222,521	242,811	101,442	61,806	34,951	42,404	30,233
Unrestricted grants & contributions	12,724,838	13,971,920	14,689,267	14,898,749	15,916,503	16,687,506	18,114,603	18,287,464	17,597,793
Tuition received	71,725	85,745	127,730	306,216	280,458	368,546	361,318	178,711	230,822
Transportation fees	114,931	102,910	28,329	32,807	39,614	108,487	151,222	98,320	72,422
Investment earnings	190,758	650	70,993	117,778	123,762	80,804	20,239	19,389	3,204
Miscellaneous income	52,019	189,401	231,414	112,248	165,060	270,235	328,359	315,991	243,441
Transfers	(115,200)	(88,608)	(100,000)	(50,000)			(20,000)		
Premiums received on sale of refunding bonds		29,254			53,000				
Accrued interest on sale of refunding bonds		8,888							
Cost of issuance on sale of refunding bonds		(115,512)							
Net proceeds refunding bond issue								30,000	
Transfer to sinking fund		(102,719)							
Loss on retirement of asset		(12,976)	(1,578)		(114,289)			(8,591)	(2,370)
Prior year payable canceled				30,744	42,313	45,540	15,728	459	24,366
Prior year receivable canceled				(7,720)	(36,917)	(4,843)	(1,259)	(14,140)	(52,279)
Capital contributed by Borough						205,394			
Contracts payable canceled									37,154
Total governmental activities	25,075,114	27,760,668	28,888,448	31,081,830	33,153,797	35,190,573	35,943,892	36,622,107	36,661,058
Business-type activities:									
Investment earnings	820	470	1,546	2,742	2,722	1,690	427	141	79
Transfers	115,200	88,608	100,000	50,000			20,000		
Loss on retirement of asset		(2,437)							
Prior year payable canceled				5,000					
Total business-type activities	116,020	86,641	101,546	57,742	2,722	1,690	20,427	141	79
Total district-wide	25,191,134	27,847,309	28,989,994	31,139,572	33,156,519	35,192,263	35,964,319	36,622,248	36,661,137
Change in net assets:									
Governmental activities	5,058,525	(495,802)	(1,245,369)	(140,463)	(186,546)	740,170	776,129	(519,548)	1,662,794
Business-type activities	6,254	(17,671)	139,592	(27,620)	(15,498)	2,375	(68,357)	57,040	16,033
Total district-wide	5,064,779	(513,473)	(1,105,777)	(168,083)	(202,044)	742,545	707,772	(462,508)	1,678,827

Source: District records.

GLASSBORO SCHOOL DISTRICT  
Fund Balances, Governmental Funds  
Last Nine Fiscal Years  
Unaudited

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
General fund:									
Reserved	698,872	1,299,366	1,262,313	874,789	648,664	996,598	1,848,233	1,012,555	1,732,520
Unreserved	808,322	262,092	199,849	20,736	146,216	29,249	(739,486)	(692,331)	(647,620)
Total general fund	<u>1,507,194</u>	<u>1,561,458</u>	<u>1,462,162</u>	<u>895,525</u>	<u>794,880</u>	<u>1,025,847</u>	<u>1,108,747</u>	<u>320,224</u>	<u>1,084,900</u>
All other governmental funds:									
Reserved	95,049	88,447	17,054	45,397	163,463	18,869	7,613		67,020
Unreserved, reported in:									
Special revenue fund	(109,715)	(98,751)	(97,062)	(102,748)	(94,802)	(114,367)	(42,925)	(48,008)	(39,192)
Capital projects fund	2,120,918	1,493,345	451,378	258,847	133,722	126,382	29,611	29,611	
Debt service fund	88,447	17,054	45,397	15,978	18,869	7,613	1,134	28,402	
Total all other governmental funds	<u>2,194,699</u>	<u>1,500,095</u>	<u>416,767</u>	<u>217,474</u>	<u>221,252</u>	<u>38,497</u>	<u>(4,567)</u>	<u>10,005</u>	<u>27,828</u>

Source: District records.

GLASSBORO SCHOOL DISTRICT  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Revenues:</b>										
Tax levy	10,617,563	12,036,043	13,491,715	13,619,772	15,398,197	16,582,851	17,367,098	16,938,731	17,672,100	18,476,272
Other local government units - restricted			200,000	222,521	242,811	101,442	61,806	34,951	42,404	30,233
Tuition charges	66,390	71,725	85,745	127,730	306,216	280,458	368,546	361,318	178,711	230,822
Transportation fees	34,461	114,931	102,910	28,329	32,807	39,614	108,487	151,222	98,320	72,422
Interest earnings	148,776	109,526	34,892	72,310	115,048	136,137	88,178	20,193		
Miscellaneous	273,818	138,742	155,080	229,892	114,657	165,574	267,623	340,376	356,608	264,153
State sources	19,828,447	15,194,097	16,287,369	17,074,723	17,189,692	18,264,328	19,453,615	18,716,904	16,130,738	18,050,221
Federal sources	1,409,286	1,717,680	1,936,403	1,901,849	1,904,971	1,743,731	1,553,782	1,601,810	4,553,547	2,127,808
<b>Total revenue</b>	<b>32,378,741</b>	<b>29,382,744</b>	<b>32,294,114</b>	<b>33,277,126</b>	<b>35,304,399</b>	<b>37,314,135</b>	<b>39,269,135</b>	<b>38,165,505</b>	<b>39,032,428</b>	<b>39,251,931</b>
<b>Expenditures:</b>										
<b>Instruction:</b>										
Regular instruction	6,624,681	6,628,593	6,797,401	6,842,525	7,051,020	7,208,298	7,826,444	9,486,667	9,786,955	8,810,736
Special education instruction	6,397,088	5,728,351	5,834,802	5,822,337	5,876,739	5,958,477	6,181,766	2,725,660	2,967,361	3,212,700
Other special instruction	86,265	75,958	87,763	153,582	303,989	417,873	382,619	1,981,784	2,264,542	2,162,713
Other instruction	306,709	338,024	321,046	381,426	395,742	405,657	412,955	400,575	524,418	383,760
<b>Support services:</b>										
Tuition	1,366,927	1,494,587	1,813,056	1,908,293	2,127,473	2,405,530	2,375,920	2,208,288	1,962,359	1,900,756
Student & instruction related services	2,489,621	3,741,116	3,860,017	3,912,001	4,203,444	3,960,150	4,099,478	3,888,371	3,913,014	3,604,211
School administrative services	1,161,829	1,062,126	1,128,442	1,152,566	1,161,823	1,264,389	1,199,725	1,326,955	1,392,744	1,349,197
Other administrative services	755,174	1,129,603	1,208,612	1,557,927	1,483,283	1,380,523	1,325,758	1,353,109	1,523,460	1,472,780
Plant operations & maintenance	2,125,471	2,137,464	2,333,349	2,513,370	2,834,461	2,978,196	3,052,419	3,118,769	2,986,573	3,032,171
Pupil transportation	1,535,245	1,374,446	1,479,231	1,566,972	1,962,275	1,806,594	2,063,048	1,888,124	1,925,499	1,806,204
Employee benefits	3,720,904	4,160,055	4,843,802	5,333,654	5,619,361	7,077,665	7,628,471	6,935,662	7,828,318	8,221,190
Special schools	50,243	56,618	73,667	97,583	110,885	119,928	107,851	124,330		
Transfer to charter school	15,998				18,609		1,957			30,665
Capital outlay	2,007,851	20,170,429	1,195,912	1,920,211	1,289,603	2,145,507	927,429	926,755	1,815,424	1,028,091
<b>Debt services:</b>										
Principal	598,000	860,000	915,000	1,020,000	1,055,000	1,090,000	1,135,000	1,180,000	1,280,000	1,270,000
Interest	444,732	760,266	1,115,857	816,495	784,426	600,733	687,676	644,984	528,742	531,772
<b>Total expenditures</b>	<b>29,686,738</b>	<b>49,717,636</b>	<b>33,007,957</b>	<b>34,998,942</b>	<b>36,278,133</b>	<b>38,819,520</b>	<b>39,408,516</b>	<b>38,190,033</b>	<b>40,699,409</b>	<b>38,816,946</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>2,692,003</b>	<b>(20,334,892)</b>	<b>(713,843)</b>	<b>(1,721,816)</b>	<b>(973,734)</b>	<b>(1,505,385)</b>	<b>(139,381)</b>	<b>(24,528)</b>	<b>(1,666,981)</b>	<b>434,985</b>
<b>Other financing sources (uses):</b>										
Capital leases (non-budgeted)	164,997	744,850	159,200	639,192	234,780	1,403,122	146,896	69,895	906,711	338,273
Transfers in	101,753	81,740	14,143	16,501	46,721	54,999	53,152	16,862	656	24,366
Transfers out	(101,753)	(196,940)	(102,751)	(116,501)	(73,697)	(49,603)	(12,455)	(22,393)	(14,337)	(52,279)
Proceed from refunding			7,623,142							
Proceeds from borrowing	5,558,000	7,815,000								
EDA grant		5,070,888								
Payments to escrow agent & costs			(7,620,231)							
Contracts payable canceled										37,154
<b>Total other financing sources (uses)</b>	<b>5,722,997</b>	<b>13,515,538</b>	<b>73,503</b>	<b>539,192</b>	<b>207,804</b>	<b>1,408,518</b>	<b>187,593</b>	<b>64,364</b>	<b>893,030</b>	<b>347,514</b>
<b>Net change in fund balance</b>	<b>8,415,000</b>	<b>(6,819,354)</b>	<b>(640,340)</b>	<b>(1,182,624)</b>	<b>(765,930)</b>	<b>(96,867)</b>	<b>48,212</b>	<b>39,836</b>	<b>(773,951)</b>	<b>782,499</b>
<b>Debt service as a percentage of noncapital expenditures</b>	<b>3.91%</b>	<b>5.80%</b>	<b>6.82%</b>	<b>5.88%</b>	<b>5.55%</b>	<b>4.83%</b>	<b>4.97%</b>	<b>5.15%</b>	<b>4.88%</b>	<b>5.01%</b>

Source: District records.

GLASSBORO SCHOOL DISTRICT  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years  
 Unaudited

<u>Fiscal Year Ended June 30,</u>	<u>Prior Year Refunds</u>	<u>Fees</u>	<u>Rentals</u>	<u>Tuition</u>	<u>Miscellaneous</u>	<u>Annual Totals</u>
2002	57,204	1,968	20,626	33,806	133,778	247,382
2003	45,748	12,723	11,565	35,804	27,195	133,035
2004	60,668	6,660	3,895	63,585	20,272	155,080
2005	58,481	13,782	11,136	77,558	70,457	231,414
2006	81,834	7,241	16,442		9,140	114,657
2007	43,317	11,118	14,769	58,333	18,654	146,191
2008	226,993	10,852	13,086		16,692	267,623
2009	294,286	9,959	17,028		19,103	340,376
2010	219,947	7,651	13,231	46,943	68,836	356,608
2011	137,436	8,475	11,766	83,534	5,378	246,589

Source: District records.

GLASSBORO SCHOOL DISTRICT  
 Assessed Value and Estimated Actual Value of Taxable Property  
 Last Ten Fiscal Years  
 Unaudited

Fiscal Year Ended June 30,	Vacant Land	Residential	Farmland	Commercial	Industrial	Apartment	Total Assessed Value	Less: Tax Exempt Property	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2002	13,985,500	463,467,900	2,488,300	101,299,900	8,453,000	26,357,400	616,052,000	142,100	6,655,132	622,565,032	638,159,850	1.802
2003	14,810,800	465,622,400	2,249,100	102,975,100	7,952,500	26,357,600	619,967,500	195,700	6,760,389	626,532,189	668,100,544	2.019
2004	14,102,800	468,472,200	2,249,100	102,943,200	8,102,500	27,107,600	622,977,400		6,155,177	629,132,577	707,105,899	2.136
2005	19,858,200	477,275,100	2,317,800	102,392,100	8,116,200	27,107,600	637,067,000		5,366,197	642,433,197	786,752,359	2.241
2006	23,327,300	488,875,300	1,838,100	102,845,600	8,116,200	28,069,100	653,071,600		4,580,500	657,652,100	918,325,985	2.414
2007	21,787,800	503,148,100	1,838,100	103,127,300	8,641,200	27,974,100	666,516,600		4,149,418	670,666,018	1,055,886,503	2.515
2008	22,372,600	506,459,500	1,963,600	103,369,100	8,641,200	28,549,700	671,355,700		3,928,717	675,284,417	1,159,972,924	2.524
2009	22,727,000	505,855,400	1,963,600	106,027,400	8,641,200	28,758,300	673,972,900		3,619,316	677,592,216	1,220,769,864	2.539
2010	21,389,800	505,513,200	2,000,800	105,460,600	8,341,200	28,817,500	671,523,100		3,637,514	675,160,614	1,245,104,896	2.677
2011	47,616,600	883,217,800	3,198,400	181,429,800	12,319,200	57,259,700	1,185,041,500		7,816,927	1,192,858,427	1,255,462,612	1.538

Source: Municipal Tax Assessor.

GLASSBORO SCHOOL DISTRICT  
 Direct and Overlapping Property Tax Rates  
 (Rate Per \$100 of Assessed Value)  
 Last Ten Fiscal Years  
 Unaudited

Fiscal Year Ended June 30,	Glassboro School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Borough of Glassboro	Gloucester County	
2002	1.700	0.102	1.802	1.063	0.685	3.550
2003	1.813	0.206	2.019	1.160	0.712	3.891
2004	1.894	0.242	2.136	1.231	0.752	4.119
2005	2.014	0.227	2.241	1.291	0.841	4.373
2006	2.185	0.229	2.414	1.388	0.885	4.687
2007	2.300	0.215	2.515	1.451	0.935	4.901
2008	2.336	0.188	2.524	1.569	1.017	5.110
2009	2.320	0.219	2.539	1.643	1.063	5.245
2010	2.455	0.222	2.677	1.643	1.089	5.409
2011	1.413	0.125	1.538	0.947	0.613	3.098

Source: Municipal Tax Collector.

GLASSBORO SCHOOL DISTRICT  
Principal Property Taxpayers  
Current Year and Nine Years Ago  
Unaudited

	2011			2002		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Campus - Glassboro, LLC	19,531,700	1	1.64%			
Park Crest Associates	19,000,000	2	1.59%	7,300,000	4	1.17%
Kranzco Realty Trust	17,500,000	3	1.47%	9,790,100	2	1.57%
LMX Doubletree Ctr	15,400,000	4	1.29%	10,121,500	1	1.63%
Glassboro Properties, LLC	15,191,800	5	1.27%			
D.R. Horton Inc	10,470,000	6	0.88%			
Hollybush Affordable Housing Inc.	9,168,800	7	0.77%	5,043,900	6	0.81%
Glassboro Plaza, LLC	8,750,000	8	0.73%			
Verizon - New Jersey	7,816,927	9	0.66%			
Doubletree Group, LLC.	5,188,800	10	0.43%			
Bell Atlantic				8,273,332	3	1.33%
The Crossings Apartments				7,216,000	5	1.16%
Doubletree Partners, LLC				4,995,000	7	0.80%
ADM Cocoa				4,149,300	8	0.67%
Glassboro Commercial Associates				3,220,000	9	0.52%
The Doubletree Group, LLC				3,099,600	10	0.50%
	<u>108,486,327</u>		<u>9.09%</u>	<u>63,208,732</u>		<u>9.03%</u>

Source: County Assessor.

GLASSBORO SCHOOL DISTRICT  
Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2002	10,617,563	10,617,563	100.00%	
2003	12,036,043	12,036,043	100.00%	
2004	13,491,715	13,491,715	100.00%	
2005	13,619,772	13,619,772	100.00%	
2006	15,398,197	15,398,197	100.00%	
2007	16,582,851	16,582,851	100.00%	
2008	17,367,098	17,367,098	100.00%	
2009	16,938,731	16,938,731	100.00%	
2010	17,672,100	17,672,100	100.00%	
2011	18,476,272	18,476,272	100.00%	

Source: District records including the Certificate and Report of School Taxes (A4F form).

GLASSBORO SCHOOL DISTRICT  
 Ratios of Outstanding Debt by Type  
 Last Ten Fiscal Years  
 Unaudited

Fiscal Year Ended June 30,	Governmental Activities			Bond Anticipation Notes (BANs)	Total District	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Certificates of Participation	Capital Leases				
2002	14,180,000		143,748		14,323,748	2.44%	750
2003	21,135,000		774,989		21,909,989	3.66%	1,146
2004	20,403,000		823,756		21,226,756	3.36%	1,106
2005	19,383,000		1,321,178		20,704,178	3.14%	1,078
2006	18,328,000		1,292,460		19,620,460	2.79%	1,014
2007	17,185,000		2,145,849		19,330,849	2.61%	986
2008	16,050,000		1,690,551		17,740,551	2.28%	898
2009	14,870,000		1,142,577		16,012,577	2.04%	807
2010	13,560,000		1,507,732		15,067,732	N/A	N/A
2011	12,290,000		1,367,777		13,657,777	N/A	N/A

N/A At the time of C.A.F.R. completion this data was not available.

GLASSBORO SCHOOL DISTRICT  
Ratios of General Bonded Debt Outstanding  
Last Ten Fiscal Years  
Unaudited

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value of Property	Per Capita
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2002	14,180,000		14,180,000	2.28%	743
2003	21,135,000		21,135,000	3.37%	1,105
2004	20,403,000		20,403,000	3.24%	1,063
2005	19,383,000		19,383,000	3.02%	1,009
2006	18,328,000		18,328,000	2.79%	947
2007	17,185,000		17,185,000	2.56%	877
2008	16,050,000		16,050,000	2.38%	812
2009	14,870,000		14,870,000	2.20%	749
2010	13,560,000		13,560,000	2.01%	N/A
2011	12,290,000		12,290,000	1.03%	N/A

N/A At the time of CAFR completion this data was not available.

GLASSBORO SCHOOL DISTRICT  
 Direct and Overlapping Governmental Activities Debt  
 As of June 30, 2011  
 Unaudited

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
Glassboro Borough	48,174,826	100.00%	48,174,826
Gloucester County General Obligation Debt	308,779,932	4.36%	13,472,486
Subtotal, overlapping debt			<u>61,647,312</u>
Glassboro District Direct Debt			<u>12,290,000</u>
Total direct and overlapping debt			<u><u>73,937,312</u></u>

Sources: Debt outstanding data provided by each governmental unit.

GLASSBORO SCHOOL DISTRICT  
Legal Debt Margin Information  
Last Ten Fiscal Years  
Unaudited

	Equalized valuation basis	
	2010	1,218,956,435
	2009	1,228,756,427
	2008	1,196,925,833
		<u>3,644,638,695</u>
Average equalized valuation of taxable property		<u>1,214,879,565</u>
Debt limit (4% of average equalized value)		48,595,183
Total net debt applicable to limit		<u>12,290,000</u>
Legal debt margin		<u>36,305,183</u>

	Fiscal Year									
	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Debt limit	24,499,288	25,233,292	26,220,885	27,969,673	31,069,517	35,463,617	40,466,500	44,655,764	47,435,650	48,595,183
Total net debt applicable to limit	14,180,000	21,135,000	20,403,000	19,383,000	18,328,000	17,185,000	16,050,000	14,870,000	13,560,000	12,290,000
Legal debt margin	<u>10,319,288</u>	<u>4,098,292</u>	<u>5,817,885</u>	<u>8,586,673</u>	<u>12,741,517</u>	<u>18,278,617</u>	<u>24,416,500</u>	<u>29,785,764</u>	<u>33,875,650</u>	<u>36,305,183</u>
Total net debt applicable to the limit as a percentage of debt limit	57.88%	83.76%	77.81%	69.30%	58.99%	48.46%	39.66%	33.30%	28.59%	25.29%

Source: Equalized valuation basis were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

GLASSBORO SCHOOL DISTRICT  
Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited

Fiscal Year Ended June 30,	Population	Personal Income	Per Capita Personal Income *	Unemployment Rate
2002	19,091	586,590,066	30,726	8.50%
2003	19,127	599,000,259	31,317	9.00%
2004	19,187	631,022,056	32,888	8.00%
2005	19,212	660,374,076	34,373	5.90%
2006	19,351	704,395,751	36,401	6.40%
2007	19,603	740,091,662	37,754	5.80%
2008	19,762	778,701,848	39,404	7.40%
2009	19,841	785,525,031	39,591	10.90%
2010	N/A	N/A	N/A	11.60%
2011	N/A	N/A	N/A	N/A

N/A At the time of C.A.F.R. completion this data was not available.

\* Represents information for Gloucester County.

Source:

Population information provided by the NJ Department of Labor and Workforce Development.  
Personal income has been estimated based upon the municipal population and per capita personal income presented.

Per capita personal income estimated based upon the Census published by the US Bureau of Economic Analysis.

Unemployment data provided by the NJ Department of Labor and Workforce Development.

GLASSBORO SCHOOL DISTRICT  
Principal Employers  
Current Year and Nine Years Ago  
Unaudited

Employer	2011			2002		
	Employees	Rank	% of Total Municipal Employment	Employees	Rank	% of Total Municipal Employment
Rowan University	1,913	1	20.26%			
Glassboro School District	445	2	4.71%			
Robins Nest Inc.	220	3	2.33%			
Borough of Glassboro	162	4	1.72%	Information not available		
McGough Bus Company	209	5	2.21%			
Apg America Inc.	190	6	2.01%			
Apg International Inc.	80	7	0.85%			
Liscio's Italian Bakery	60	8	0.64%			
Dinner Bell Inc	60	9	0.64%			
Ner Data Corporation	50	10	0.53%			
	<u>3,389</u>		<u>35.90%</u>			

Source: Gloucester County Department of Economic Development.

GLASSBORO SCHOOL DISTRICT  
Full-time Equivalent District Employees by Function/Program  
Last Ten Fiscal Years  
Unaudited

Function/Program	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<b>Instruction</b>										
Regular	154	153	154.0	145	155.5	157	164	158	163	135
Special education	58	63	64.5	72	69	70	66	64	66	61.3
Other instruction	2	2	2.5	6	10.5	13	15	14	9	4.5
<b>Support Services</b>										
Student & instruction related services	44.5	44.5	45	43	47.5	47	43	47.5	50.5	38.2
General administration	2.5	2	2	2	2	2	2	3	3	2.1
School administrative services	19	19	15	16	17	16	18	18	18	17.5
Other administrative services	4	4	3.5	3	3	3	3	3	3	3
Central services	6.5	8.5	8.5	9	9	9	9	7	7	7
Administrative information technology				2	2.5	2.5	2.5	2.5	2.5	2.5
Plant operations & maintenance	37.5	36.5	38.5	36.5	38.5	38.5	38.5	38.5	41.0	44.3
Pupil transportation	29	29	32.5	32.5	32.5	32.5	39.0	40.0	43.0	28
Other support services	5	5	5	2	2	2	2	1	1	1
Food service	25	*	*	*	*	*	*	*	*	*
<b>Total</b>	<b>387</b>	<b>366.5</b>	<b>371</b>	<b>369</b>	<b>389</b>	<b>392.5</b>	<b>402.0</b>	<b>396.5</b>	<b>407.0</b>	<b>344.4</b>

\* Privatized food service

Source: District Personnel Records.

GLASSBORO SCHOOL DISTRICT  
 Operating Statistics  
 Last Ten Fiscal Years  
 Unaudited

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle	High				
2002	2,411	26,636,155	11,048	9.02%	186	23	18	18	2,497	2,363	3.70%	95%
2003	2,385	27,926,981	11,709	5.99%	188	14	12	12	2,468	2,319	-1.16%	94%
2004	2,352	29,781,188	12,662	8.14%	195	14	12	12	2,430	2,296	-1.54%	94%
2005	2,369	31,242,236	13,188	4.15%	198	12	12	12	2,324	2,197	-4.36%	95%
2006	2,405	33,149,104	13,783	4.52%	204	12	12	12	2,347	2,212	0.99%	94%
2007	2,372	34,983,280	14,748	7.00%	206	12	10	11	2,375	2,216	1.19%	93%
2008	2,334	36,658,411	15,706	6.49%	207	21	19	21	2,248	2,135	-5.35%	95%
2009	2,298	35,438,294	15,421	4.56%	199	22	22	20	2,215	2,097	-6.74%	95%
2010	2,215	37,075,243	16,738	8.54%	198	13	11	17	2,115	2,000	-4.51%	95%
2011	2,234	35,987,083	16,109	-3.76%	182	18	26	18	2,217	2,085	4.82%	94%

Source: Enrollment based on annual October district count.

GLASSBORO SCHOOL DISTRICT  
 School Building Information  
 Last Ten Fiscal Years  
 Unaudited

District Building	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
<u>Elementary</u>										
J. Harvey Rogers (1959)										
Square feet	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192	39,192
Capacity (students)	289	289	289	289	289	289	289	289	289	289
Enrollment	342	264	324	291	296	343	341	341	299	338
Dorothy Bullock (1993)										
Square feet	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700	87,700
Capacity (students)	580	580	580	580	580	580	580	580	580	580
Enrollment	517	529	514	536	544	521	510	510	481	480
Thomas E. Bowe (1972)										
Square feet	57,672	75,514	75,514	75,514	75,514	75,514	75,514	75,514	75,514	75,514
Capacity (students)	571	571	571	571	571	571	571	571	571	571
Enrollment	541	518	477	492	700	522	523	523	490	470
<u>Middle</u>										
Intermediate (1934)										
Square feet	44,764	60,671	60,671	60,671	60,671	60,671	60,671	60,671	60,671	60,671
Capacity (students)	404	466	466	466	466	466	466	466	466	466
Enrollment	332	387	366	332	339	327	314	314	346	341
<u>High</u>										
Glassboro High (1966)										
Square feet	108,000	108,000	113,915	113,915	113,915	113,915	113,915	113,915	113,915	113,915
Capacity (students)	673	673	765	765	765	765	765	765	765	765
Enrollment	679	687	671	718	726	659	646	646	599	614

Number of Schools at June 30, 2011  
 Elementary = 3  
 Middle = 1  
 High = 1

Source: District Office.

GLASSBORO SCHOOL DISTRICT  
 General Fund  
 Schedule of Required Maintenance Expenditures by School Facility  
 Last Ten Fiscal Years Ending June 30,  
 Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED  
 MAINTENANCE FOR SCHOOL FACILITIES  
 11-000-261-xxx

* School Facilities	Gross Square Footage	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Total
Administration		6,234	4,844	2,156	91,665	24,759	39,001	40,411	26,774	25,069	25,743	26,936	313,592
Maintenance				3,531									3,531
Elsmere		5,115	3,975	2,056	1,500	1,994	1,080	1,500	1,500	2,581	3,591	4,791	29,683
High School	113,915	172,787	182,833	141,170	69,745	82,302	91,914	84,786	59,154	54,168	72,096	70,906	1,081,861
Intermediate	60,671	51,171	39,765	33,791	31,218	53,479	59,047	47,775	39,017	43,561	40,878	44,128	483,830
Bowe	75,514	55,054	81,464	37,639	41,551	41,347	38,311	34,857	19,122	22,846	23,169	25,876	421,236
Bullock	87,700	80,187	62,313	50,448	59,061	67,838	64,054	61,322	40,341	36,408	39,850	44,110	605,932
Rodgers	39,192	32,572	25,311	33,261	30,071	40,686	42,032	37,602	22,298	21,967	22,540	20,114	328,454
<b>Total School Facilities</b>		<u>403,120</u>	<u>400,505</u>	<u>304,052</u>	<u>324,811</u>	<u>312,405</u>	<u>335,439</u>	<u>308,253</u>	<u>208,206</u>	<u>206,600</u>	<u>227,869</u>	<u>236,861</u>	<u>3,268,121</u>

\* School facilities as defined under EFCFA.  
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3)

Source: District records.

GLASSBORO SCHOOL DISTRICT  
Insurance Schedule  
June 30, 2011  
Unaudited

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy (Utica National Insurance Group)		
Property - Blanket Buildings & Grounds	80,141,585	1,000
Commercial General Liability	3,000,000	
Commercial Inland Marine - Data Processing	1,965,000	250
Commercial Crime (Western Surety Company)		
Employee Theft	100,000	
Commercial Automobile Liability (Utica National Insurance Group)	1,000,000	
Workers Compensation (Educational Risk Consortium)	2,000,000	
Commercial Umbrella Liability (Utica National Insurance Group)	10,000,000	
Student Accident Coverage (AIG Life Insurance)	1,000,000	
Surety Bonds		
Treasurer (Western Surety Company)	251,000	
Business Administrator/Board Secretary (Selective Insurance)	50,000	

Source: District records.

**SINGLE AUDIT SECTION**

# PETRONI & ASSOCIATES LLC

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## **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Honorable President and Members of the  
Board of Education  
Glassboro School District  
560 Joseph Bowe Boulevard  
Glassboro, New Jersey 08028

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Glassboro School District, in the County of Gloucester, State of New Jersey, as of and for the year ended June 30, 2011, which collectively comprise the Glassboro School District's basic financial statements and have issued our report thereon dated October 18, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

### Internal Control over Financial Reporting

In planning and performing our audit, we considered the Glassboro School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Glassboro School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

This report is intended solely for the information and use of management, the Glassboro School District Board of Education, the New Jersey State Department of Education and other state and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PETRONI & ASSOCIATES LLC



Nick L. Petroni  
Certified Public Accountant  
Licensed Public School Accountant #542

October 18, 2011

# PETRONI & ASSOCIATES LLC

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## **REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH O.M.B. CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR LETTER 04-04**

Honorable President and Members of the  
Board of Education  
Glassboro School District  
560 Joseph Bowe Boulevard  
Glassboro, New Jersey 08028

### Compliance

We have audited the Board of Education of the Glassboro School District's, in the County of Gloucester, State of New Jersey, compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (O.M.B.) Circular A-133 *Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Glassboro School District's major federal and state programs for the year ended June 30, 2011. Glassboro School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Glassboro School District's management. Our responsibility is to express an opinion on the Glassboro School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; O.M.B. Circular A-133, *audits of States, Local Governments, and Non-Profit Organizations*; the audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey; and New Jersey O.M.B.'s Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Those standards, O.M.B. Circular A-133 and New Jersey O.M.B.'s Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Glassboro School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Glassboro School District's compliance with those requirements.

In our opinion, the Glassboro School District, in the County of Gloucester, State of New Jersey, complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2011.

Internal Control over Compliance

Management of the Glassboro School District is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Glassboro School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with O.M.B. Circular A-133 and New Jersey O.M.B.'s Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, the Glassboro School District Board of Education, the New Jersey State Department of Education and other state and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

PETRONI & ASSOCIATES LLC



Nick L. Petroni  
Certified Public Accountant  
Licensed Public School Accountant #542

October 18, 2011

GLASSBORO SCHOOL DISTRICT  
Schedule of Expenditures of Federal Awards  
for the Fiscal Year ended June 30, 2011

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2010	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance at June 30, 2011			MEMO Cumulative Total Expenditures
				From	To							Accounts Receivable	Deferred Revenue	Due to Grantor	
<b>U.S. Department of Education</b>															
General Fund:															
Medical Assistance Program	93.778	N/A	74,224	7/1/10	6/30/11			62,677	(74,224)			(11,547)			74,224
Medical Assistance Program	93.778	N/A	54,457	7/1/09	6/30/10	(25,634)		25,634							54,457
Total General Fund						(25,634)		88,311	(74,224)			(11,547)			128,681
<b>U.S. Department of Education</b>															
Passed-through State Department of Education															
Special Revenue Fund															
Title I, Part A	84.010	NCLB173011	626,767	9/1/10	8/31/11			267,662	(544,754)			(277,092)			544,754
Title I, Part A	84.010	NCLB173010	653,964	9/1/09	8/31/10	(112,822)		135,562	(22,740)						471,880
Title I, SIA	84.010	NCLB173011	5,636	9/1/10	8/31/11				(5,636)			(5,636)			5,636
Title I, SIA	84.010	NCLB173010	26,595	9/1/09	8/31/10	(12,982)		14,382	(1,500)	100 a			(5,636)		14,482
Title I, ARRA	84.389	ARRA173011	210,182	9/1/10	8/31/11			118,161	(202,557)				(84,396)		202,557
Title I, ARRA	84.389	ARRA173010	339,625	9/1/09	8/31/10	(32,312)		32,312							129,443
Title I SIA, ARRA	84.389	ARRA173011	7,090	9/1/10	8/31/11			3,072	(6,442)				(3,370)		6,442
Title I SIA, ARRA	84.389	ARRA173010	18,821	9/1/09	8/31/10	(43)		43							11,731
IDEA Part B, Basic Regular	84.027	FT173011	650,283	9/1/10	8/31/11			502,201	(522,906)	124 a		(20,581)			522,906
IDEA Part B, Basic Regular	84.027	FT173010	637,317	9/1/09	8/31/10	(239,300)		329,845	(90,545)						597,575
IDEA Part B, ARRA	84.391	ARRA173011	282,478	9/1/10	8/31/11			209,324	(278,807)	727 a		(68,756)			278,807
IDEA Part B, ARRA	84.391	ARRA173010	576,903	9/1/09	8/31/10	(36,870)		36,870							295,152
IDEA Part B, Preschool	84.173	FT173011	28,679	9/1/10	8/31/11			27,462	(27,462)						27,462
IDEA Part B, Preschool	84.173	FT173010	24,636	9/1/09	8/31/10	(23,935)		21,231				(2,704)			23,935
IDEA Part B, Preschool ARRA	84.392	ARRA173011	20,789	9/1/10	8/31/11			13,529	(20,284)			(6,765)			20,284
Title II Part A	84.367	NCLB173011	186,713	9/1/10	8/31/11			87,184	(154,979)			(67,795)			154,979
Title II Part A	84.367	NCLB173010	203,420	9/1/09	8/31/10	(45,458)		65,790	(20,452)	120 a					192,159
Title II Part D - Technology	84.318	NCLB173011	1,971	9/1/10	8/31/11			698	(1,971)			(1,273)			1,971
Title II Part D - Technology	84.318	NCLB173010	6,199	9/1/09	8/31/10	193		3,411	(3,604)						5,358
Title III	84.365	NCLB173011	21,976	9/1/10	8/31/11			7,624	(16,754)			(9,130)			16,754
Title III	84.365	NCLB173010	15,666	9/1/09	8/31/10	(5,406)		5,603	(197)						15,666
Title IV	84.186	NCLB173010	9,069	9/1/09	8/31/10	10		4,353	(4,352)				11		8,611
Perkins Basic Entitlement	84.048	11-100-034-5060-027	22,097	7/1/10	6/30/11			13,839	(21,931)			(8,092)			21,931
Perkins Basic Entitlement	84.048	10-100-034-5060-027	22,382	7/1/09	6/30/10	(6,646)		6,646							22,039
<b>U.S. Department of Housing and Urban Development</b>															
Passed-through County of Gloucester															
Special Revenue Fund:															
Genesis	14.218	N/A	100,000	9/1/10	8/31/11			61,069	(100,000)			(38,931)			100,000
Genesis	14.218	N/A	100,000	9/1/09	8/31/10	(40,295)		40,295							100,000
Total Special Revenue Fund						(555,866)		2,008,168	(2,047,883)	1,071		(594,521)	11		3,792,524
<b>U.S. Department of Agriculture</b>															
Passed-through State Department of Education:															
Enterprise Fund:															
Food Distribution Program	10.550	N/A	56,609	7/1/10	6/30/11			56,609	(54,033)			2,576			54,033
Food Distribution Program	10.550	N/A	86,643	7/1/09	6/30/10	5,343			(5,343)						86,643
School Breakfast Program	10.553	N/A	84,916	7/1/10	6/30/11			79,263	(84,916)			(5,653)			84,916
School Breakfast Program	10.553	N/A	88,214	7/1/09	6/30/10	(9,540)		9,540							88,214
National School Lunch Program	10.555	N/A	380,737	7/1/10	6/30/11			358,982	(380,737)			(21,755)			380,737
National School Lunch Program	10.555	N/A	378,947	7/1/09	6/30/10	(37,397)		37,397							378,947
Total Enterprise Fund						(41,594)		541,791	(525,029)			(27,408)	2,576		1,073,490
Total Federal Financial Awards						(623,094)		2,638,270	(2,647,136)	1,071		(633,476)	2,576	11	4,994,695

a = Prior year encumbrance canceled

GLASSBORO SCHOOL DISTRICT  
Schedule of Expenditures of State Financial Assistance  
for the Fiscal Year ended June 30, 2011

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2010					Adjustments/ Repayment of Prior Years' Balances	Balance June 30, 2011			MEMO	
			From	To	Deferred Revenue (Accounts Receivable)	Due to Grantor	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures		Accounts Receivable	Deferred Revenue/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education															
General Fund:															
Extraordinary Aid	11-100-034-5120-473	109,335	7/1/10	6/30/11					(109,335)		(109,335)				109,335
Extraordinary Aid	10-100-034-5120-473	158,528	7/1/09	6/30/10	(158,528)			158,528							158,528
Special Education Categorical Aid	11-495-034-5120-089	1,076,260	7/1/10	6/30/11				1,076,260	(1,076,260)					96,355	1,076,260
Equalization Aid	11-495-034-5120-078	13,736,616	7/1/10	6/30/11				13,736,616	(13,736,616)					1,229,807	(13,736,616)
Reimbursement of Nonpublic Transportation	N/A	25,669	7/1/10	6/30/11					(25,669)		(25,669)				25,669
Reimbursement of Nonpublic Transportation	N/A	40,911	7/1/09	6/30/10	(40,911)			40,911							40,911
On-behalf T.P.A.F. Pension Contribution	11-495-034-5095-006	46,204	7/1/10	6/30/11				46,204	(46,204)						46,204
On-behalf T.P.A.F. Postretirement Contribution	11-495-034-5095-001	981,368	7/1/10	6/30/11				981,368	(981,368)						981,368
Reimbursed T.P.A.F. Social Security Aid	11-495-034-5095-002	1,076,793	7/1/10	6/30/11				1,076,793	(1,076,793)						1,076,793
Total General Fund					(199,439)			17,116,680	(17,052,245)		(135,004)			1,326,162	(10,221,548)
Special Revenue Fund:															
Preschool Education Aid	11-495-034-5120-086	450,508	7/1/10	6/30/11			12,748	437,760	(433,852)			16,656		39,192	433,852
Preschool Education Aid	10-495-034-5120-086	454,814	7/1/09	6/30/10	13,527							13,527			441,287
Preschool Education Aid	09-495-034-5120-086	427,122	7/1/08	6/30/09			(12,748)								445,885
N.J. Nonpublic Aid:															
Textbook Aid	11-100-034-5120-064	5,513	7/1/10	6/30/11				5,513	(4,692)				821		4,692
Textbook Aid	10-100-034-5120-064	8,007	7/1/09	6/30/10			3,076			(3,076)					4,931
Auxiliary Services:															
Compensatory Education	11-100-034-5120-067	41,026	7/1/10	6/30/11				41,026	(30,142)				10,884		3,042
Compensatory Education	10-100-034-5120-067	85,413	7/1/09	6/30/10			46,065				(46,065)				39,348
Transportation	11-100-034-5120-067	11,753	7/1/10	6/30/11				11,753	(11,753)						11,753
Transportation	10-100-034-5120-067	25,542	7/1/09	6/30/10			12,577				(12,577)				12,965
Handicapped Services:															
Corrective Speech	11-100-034-5120-066	11,657	7/1/10	6/30/11				11,657	(10,952)				705		10,952
Corrective Speech	10-100-034-5120-066	21,521	7/1/09	6/30/10			13,451			(13,451)					8,070
Examination and Classification	11-100-034-5120-066	14,672	7/1/10	6/30/11				14,672	(14,352)				320		14,352
Examination and Classification	10-100-034-5120-066	32,169	7/1/09	6/30/10			21,566				(21,566)				10,603
Supplementary Instruction	11-100-034-5120-066	8,338	7/1/10	6/30/11				8,338	(6,253)				2,085		6,253
Supplementary Instruction	10-100-034-5120-066	15,132	7/1/09	6/30/10			9,557				(9,557)				5,575
Nursing Services Aid	11-100-034-5120-070	6,533	7/1/10	6/30/11				6,533	(6,466)				67		6,466
Nursing Services Aid	10-100-034-5120-070	9,496	7/1/09	6/30/10			2,316				(2,316)				7,180
Total Special Revenue Fund					26,275	108,608		537,252	(518,462)	(108,608)		30,183	14,882	39,192	1,467,206
Debt Services Fund:															
Debt Service Aid Type II	11-100-034-5120-125	275,012	7/1/10	6/30/11				275,012	(275,012)						275,012
Total Debt Service Fund								275,012	(275,012)						275,012

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

GLASSBORO SCHOOL DISTRICT  
Schedule of Expenditures of State Financial Assistance  
for the Fiscal Year ended June 30, 2011

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2010					Adjustments/ Repayment of Prior Years' Balances	Balance June 30, 2011			MEMO		
			From	To	Deferred Revenue (Accounts Receivable)	Due to Grantor	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures		Accounts Receivable	Deferred Revenue/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures	
State Department of Agriculture																
Enterprise Fund:																
School Breakfast Program (State Share)	10-100-010-3350-021	5,885	7/1/09	6/30/10	(645)			645								5,885
National School Lunch Program (State Share)	11-100-010-3350-023	10,436	7/1/10	6/30/11				9,788	(10,436)			(648)				10,436
National School Lunch Program (State Share)	10-100-010-3350-023	17,291	7/1/09	6/30/10	(1,711)			1,711								17,291
Total Enterprise Fund					(2,356)			12,144	(10,436)			(648)				33,612
Total State Financial Assistance					(175,520)	108,608		17,941,088	(17,856,155)	(108,608)		(135,652)	30,183	14,882	1,365,354	(8,445,718)

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF AWARDS  
AND FINANCIAL ASSISTANCE  
JUNE 30, 2011

**NOTE 1: GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Glassboro School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2: BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of O.M.B. Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a G.A.A.P. basis. Budgetary comparison statements or schedules (R.S.I.) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas G.A.A.P. reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For G.A.A.P. purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the G.A.A.P. basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

GLASSBORO SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF AWARDS  
AND FINANCIAL ASSISTANCE  
JUNE 30, 2011

**NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONTINUED)**

The net adjustment to reconcile from the budgetary basis to the G.A.A.P. basis is \$196,312 for the general fund and \$17,651 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a G.A.A.P. basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General fund	74,224	17,248,557	17,322,781
Special revenue fund	2,053,584	526,652	2,580,236
Debt service fund		275,012	275,012
Food service fund	522,262	10,436	532,698
Total awards & financial assistance	<u>2,650,070</u>	<u>18,060,657</u>	<u>20,710,727</u>

**NOTE 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5: ADJUSTMENTS**

The amounts reported as adjustments on Schedule A and Schedule B are the result of the liquidation of encumbrances charged as budgetary basis expenditures in the prior fiscal year.

**NOTE 6: OTHER**

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as T.P.A.F. Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2011. T.P.A.F. Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for T.P.A.F. members for the year ended June 30, 2011.

GLASSBORO SCHOOL DISTRICT  
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

**Section I - Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued: Unqualified

Internal control over financial reporting:

1) Material weakness(es) identified?        yes   X   no

2) Significant deficiencies identified?        yes   X   none reported

Noncompliance material to basic financial statements noted?        yes   X   no

**Federal Awards**

Internal Control over major programs:

1) Material weakness(es) identified?        yes   X   no

2) Significant deficiencies identified?        yes   X   none reported

Type of auditor's report issued on compliance for major programs: Unqualified

Any audit findings disclosed that are required to be reported in accordance with section .510(a) of Circular A-133?        yes   X   no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.010	Title I
84.389	Title I ARRA
84.027	IDEA
84.391	Idea Basic ARRA
84.173	IDEA Preschool
84.392	Idea Preschool ARRA

Dollar threshold used to distinguish between type A and type B programs: \$300,000

Auditee qualified as low-risk auditee?   X   yes        no

GLASSBORO SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

**Section I - Summary of Auditor's Results (continued)**

**State Awards**

Dollar threshold used to distinguish between type A and type B programs: \$535,685

Auditee qualified as low-risk auditee?  X  yes   no

Internal Control over major programs:

1) Material weakness(es) identified?   yes  X  no

2) Significant deficiencies identified that are not considered to be material weaknesses?   yes  X  none reported

Type of auditor's report issued on compliance for major programs:  Unqualified

Any audit findings disclosed that are required to be reported in accordance with NJ O.M.B. Circular Letter 04-04?   yes  X  no

Identification of major programs:

GMIS Number(s)  
495-034-5120-089  
495-034-5120-078  
495-034-5095-002

Name of State Program  
Special Education Categorical Aid  
Equalization Aid  
Reimbursed T.P.A.F. Social Security Aid

GLASSBORO SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

***Section II – Financial Statement Findings***

No matters were reported.

***Section III – Federal Awards and State Financial Assistance Findings and  
Questioned Costs***

**FEDERAL AWARDS**

No matters were reported.

**STATE AWARDS**

No matters were reported.

GLASSBORO SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR FINDINGS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

No matters were reported.