

PARAMUS BOARD OF EDUCATION

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE YEAR ENDED JUNE 30, 2011

Paramus, New Jersey

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**

of the

Paramus Board of Education

Paramus, New Jersey

For The Fiscal Year Ended June 30, 2011

Prepared by

**Paramus Board of Education
Business Department**

**PARAMUS BOARD OF EDUCATION
TABLE OF CONTENTS**

Page

INTRODUCTORY SECTION

Letter of Transmittal	i-vi
Organizational Chart	vii
Roster of Officials	viii
Consultants and Advisors	ix

FINANCIAL SECTION

Independent Auditor's Report	1-2
------------------------------	-----

REQUIRED SUPPLEMENTARY INFORMATION- PART I

Management's Discussion and Analysis	3-11
--------------------------------------	------

Basic Financial Statements

A. District-wide Financial Statements

A-1 Statement of Net Assets	12
A-2 Statement of Activities	13-14

B. Fund Financial Statements

Governmental Funds

B-1 Balance Sheet	15-16
B-2 Statement of Revenues, Expenditures, and Changes in Fund Balances	17
B-3 Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances with the District-Wide Statements	18

Proprietary Funds

B-4 Statement of Net Assets	19
B-5 Statement of Revenues, Expenses, and Changes in Net Assets	20
B-6 Statement of Cash Flows	21

Fiduciary Funds

B-7 Statement of Fiduciary Net Assets	22
B-8 Statement of Changes in Fiduciary Net Assets	23

Notes to the Basic Financial Statements	24-48
--	--------------

**PARAMUS BOARD OF EDUCATION
TABLE OF CONTENTS**

Page

REQUIRED SUPPLEMENTARY INFORMATION – PART II

C. Budgetary Comparison Schedules

C-1	Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual - General Fund	49-55
C-2	Schedule of Revenues, Expenditures and Changes In Fund Balance – Budget (Non-GAAP) and Actual	56
C-3	Required Supplementary Information - Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Notes to the Required Supplementary Information	57

OTHER SUPPLEMENTARY INFORMATION

D. School Level Schedules (Not Applicable)

Special Revenue Fund

E-1	Combining Schedule of Program Revenues and Expenditures Special Revenue Fund – Budgetary Basis	58-59
E-2	Preschool Education Aid Schedule of Expenditures – Budgetary Basis – Not Applicable	60

Capital Projects Fund

F-1	Summary Schedule of Project Expenditures	61
F-2	Summary Schedule of Project Expenditures and Changes in Fund Balance – Budgetary Basis	62
F-2a-	F-200 Schedule of Project Revenues, Expenditures, Project Balance and Project Status – Budgetary Basis	63-103

G. Proprietary Funds

Enterprise Fund

G-1	Combining Statement of Net Assets – Not Applicable	104
G-2	Combining Statement of Revenues, Expenses and Changes in Net Assets – Not Applicable	104
G-3	Combining Statement of Cash Flows – Not Applicable	104

**PARAMUS BOARD OF EDUCATION
TABLE OF CONTENTS**

Page

G. Proprietary Funds (Continued)

Internal Service Fund – Not Applicable

H. Fiduciary Funds

H-1	Combining Statement of Net Assets	105
H-2	Combining Statement of Changes in Net Assets – Not Applicable	105
H-3	Student Activity Agency Fund Schedule of Receipts and Disbursements	106
H-4	Payroll Agency Fund Schedule of Receipts and Disbursements	107

I. Long-Term Debt

I-1	Schedule of Serial Bonds Payable	108
I-2	Schedule of Capital Leases Payable	109
I-3	Debt Service Fund Budgetary Comparison Schedule	110

J. STATISTICAL SECTION (Unaudited)

Introduction to the Statistical Section

Financial Trends

J-1	Net Assets by Component	111
J-2	Changes in Net Assets	112
J-3	Fund Balances – Governmental Funds	113
J-4	Changes in Fund Balances – Governmental Funds	114
J-5	General Fund Other Local Revenue by Source	115

Revenue Capacity

J-6	Assessed Value and Actual Value of Taxable Property	116
J-7	Property Tax Rates - Direct and Overlapping Governments	117
J-8	Principal Property Taxpayers	118
J-9	Property Tax Levies and Collections	119

Debt Capacity

J-10	Ratios of Outstanding Debt by Type	120
J-11	Ratios of Net General Bonded Debt Outstanding	121
J-12	Computation of Direct and Overlapping Bonded Debt	122
J-13	Legal Debt Margin Information	123

Demographic and Economic Information

J-14	Demographic and Economic Statistics	124
J-15	Principal Employers	125

Operating Information

J-16	Full Time Equivalent District Employees by Function/Program	126
J-17	Operating Statistics	127
J-18	School Building Information	128
J-19	Schedule of Required Maintenance for School Facilities	129
J-20	Insurance Schedule	130

**PARAMUS BOARD OF EDUCATION
TABLE OF CONTENTS**

Page

K.

SINGLE AUDIT SECTION

K-1	Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards	131-132
K-2	Report on Compliance with Requirements that could have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance With OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 - Independent Auditor's Report	133-134
K-3	Schedule of Expenditures of Federal Awards	135-136
K-4	Schedule of Expenditures of State Financial Assistance	137-138
K-5	Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance	139-140
K-6	Schedule of Findings and Questioned Costs	141-145
K-7	Summary Schedule of Prior Year Audit Findings	146

INTRODUCTORY SECTION



PARAMUS PUBLIC SCHOOLS

145 Spring Valley Road, Paramus, New Jersey 07652-5390
Phone: 201-261-7800 www.paramus.k12.nj.us Fax: 201-634-9792

Steven J. Cea
Business Administrator/
Board Secretary
scea@paramus.k12.nj.us

November 14, 2011

Honorable President and
Members of the Board of Education
Paramus School District
County of Bergen, New Jersey

Dear Board Members:

State Department of Education statutes require that all School District's prepare a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report (CAFR) of the Paramus Board of Education for the fiscal year ended June 30, 2011.

This report consists of management's representations concerning the finances of the Paramus Board of Education. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Paramus Board of Education has established a comprehensive internal control framework that is designed both to protect the school District's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Paramus Board of Education's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Paramus Board of Education's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Paramus Board of Education's financial statements have been audited by Lerch, Vinci & Higgins, LLP, a firm of licensed certified public accountants and public school accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Paramus Board of Education for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement

presentation. The independent auditor's concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Paramus Board of Education's financial statements for the fiscal year ended June 30, 2011 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Paramus Board of Education was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards and state financial assistance. These reports are available in the Single Audit Section of the Paramus Board of Education's CAFR.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Paramus Board of Education's MD&A can be found immediately following the report of the independent auditors'.

1. REPORTING ENTITY AND ITS SERVICES: The Paramus School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA statement No. 14. All funds of the District are included in this report. The Paramus Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels pre-K through 12. These include regular, as well as special education for handicapped youngsters. The District completed 2010-2011 fiscal year with an enrollment of 4,156 students, which is a reduction of 89 students from the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years.

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2010-2011	4,156	(2.10%)
2009-2010	4,245	(4.09%)
2008-2009	4,426	1.49%
2007-2008	4,361	.11%
2006-2007	4,356	(1.18%)
2005-2006	4,408	.32%
2004-2005	4,394	1.15%
2003-2004	4,344	.30%
2002-2003	4,331	1.05%
2001-2002	4,286	.85%

2. ECONOMIC CONDITION AND OUTLOOK: The Borough of Paramus is located in west central Bergen County about 18 miles west of New York City. Surrounding towns include Ridgewood, Washington Township, Fair Lawn, Rochelle Park, Maywood, River Edge, Oradell, Emerson and Hackensack. The Borough was incorporated in 1922. The government for the Borough consists of a mayor and six council members elected for overlapping terms.

The Borough of Paramus is primarily suburban residential in character with extensive and expanding industrial, commercial, and retail development. Over 95% of all housing units are single family residences. About 90% are owner occupied: local zoning does not permit apartment development.

Comprising about 10 square miles, the Borough has excellent transportation facilities. The principle route joining Bergen and Passaic Counties to New York City via the George Washington Bridge is NJ Route 4. NJ Route 17 is a major four-lane highway running north-south through Bergen and Hudson Counties, connecting southern New York State with the Lincoln Tunnel to New York City. The limited access Garden State Parkway runs through the Borough into southern New Jersey. Since the completion of Interstate 80, consumers in western New Jersey have access to the Bergen County retail stores. Together with these highways, four bus companies offer transportation to and from the Borough.

Bergen County is one of the largest counties in the State, and the Borough of Paramus has become a major retail trade center. Currently about 46% of the Borough tax revenues are generated by its commercial and industrial complexes which are experiencing continual growth. The population of the Borough has leveled off (2010 U.S. Census 26,342) and the Borough Master Plan indicates that the period of rapidly accelerating demand for municipal service facilities has past.

Paramus is one of the largest shopping areas in the country, generating over \$5 billion in annual retail sales, more than any other ZIP Code in the United States. Approximately 85% of the retail trade comes from people living outside the Borough, primarily customers being drawn from Bergen and Passaic Counties and from New York City and Rockland and Orange Counties in New York State. A secondary purchasing market includes Sullivan and Ulster Counties in New York State and Essex, Morris, Sussex and Union Counties in New Jersey. The Garden State Plaza, the Bergen Mall, the Paramus Fashion Center and Paramus Park are the major shopping complexes located in the Borough. The Borough is also home to Ikea, BJ's Wholesale Club, two Sports Authority's, two Home Depots, two Toys R Us stores, three Barnes & Noble Stores, 14 movie theaters, as well as many other retail businesses, all of which are easily accessible.

Industrial development in Paramus has expanded along with commercial development. The Paramus Industrial park contains 232 acres zoned for business and light industry. A second industrial part occupies 115 acres west of NJ 17; a third, 15 acres east of NJ 17.

New housing in the area is largely single family residences in the \$600,000 to \$800,000 range, and older housing continues to show value appreciation.

3. MAJOR INITIATIVES: The Paramus School District has been recognized for educational excellence by several New Jersey Education Commissioners and by the United States Department of Education's Blue Ribbon Panel. Over the past several years, Paramus has been the recipient of eight Best Practice Awards, a Star School Award from the New Jersey Department of Education, a Service Learning Award from the United States Department of Education, and an award for Outstanding Middle School Technology Program in New Jersey.

Supporting these awards for excellence, the New Jersey State Report Card favorably compares our schools to schools throughout the state, including the following statistics and notations:

- Standardized test scores in all grades are significantly higher than state average.
- Scholastic Assessment Test (SAT) scores are also higher than the state average.
- A significant number of students are involved in many Advanced Placement courses and score at a level meriting potential college credit.
- Our District boasts a 98.9% high school graduation rate.
- Approximately 95.9% of our students are involved in post-secondary education.
- Student attendance is excellent.
- The District offers a wide range of programs that meet the diverse needs of youngsters during and after the school day.

Additionally, a vast majority of our students are involved in extra-curricular, athletic, voluntary and community activities. Staff development focuses on the implementation of the state core curriculum content standards and the best ways to implement them in instruction at all levels. We have integrated technology into all aspects of the curriculum. Every classroom setting is equipped with at least one computer that is connected to local and wide area networks with the capability of utilizing high-speed voice, video and data communications. The District has implemented a new software packages for student database management, student performance & test tracking including state testing results, visitor management software and staff/student ID program, special education software for IEP purposes and NJ Smart reporting.

The 2010-2011 school year included many new and continuing instructional initiatives highlighted by the implementation of phase two of the technology plan, standards based elementary report cards, language arts literacy and mathematics curriculum revisions, assessment data analysis, and a middle school restructuring. The District also established a district wide committee to review and analyze student transportation services. The Committee recommended several changes to the program at significant savings to the District. The District also upgraded its security systems including additional cameras, staff, visitor management, photo ID cards, and drills. Additionally, a new point of sale system allows high school students to purchase lunch from a credit account which can be replenished via the internet.

It is our goal that every student who receives a diploma from Paramus High School will graduate confident in his or her ability to learn and with the knowledge, understanding, skills, and attitudes that will enable each graduate to lead productive and fulfilling lives in a complex and rapidly changing society. Specifically, each graduate will have had appropriate and adequate opportunities to learn and be able to: communicate an idea, opinion or perspective in a variety of ways; solve problems analytically and creatively; contribute as citizens in an ever-shrinking global community with an appreciation for the diversity and interdependence of all people; embrace the concepts of emotional and physical wellness; work independently and cooperatively as a member of a group; and to embrace the ideal of lifelong learning.

Our success is the result of a team effort between the Board of Education, faculty, administration, staff, parents and community. We could not have achieved this high level of results without parent involvement and support.

4. INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal controls designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept should not exceed the benefits likely to be derived; and the valuation of costs and benefits requires estimates and judgments by management.

As recipient of federal and state financial assistance, the District also is responsible for ensuring compliance with applicable laws and regulations related to federal and state financial assistance programs, as well as to determine that the District complied with applicable laws and regulations.

5. BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount for the fiscal year is amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30.

6. ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements".

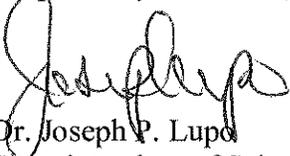
7. CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements". The District has adopted a cash management plan which is to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey, where the funds are secured in accordance with the Act.

8. RISK MANAGEMENT: The Board carries various forms of insurance including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds, school board errors and omissions, boiler and machinery, and worker's compensation.

9. OTHER INFORMATION: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci and Higgins, LLP was selected by the Board's finance committee. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related OMB Circular A-133 and State Treasury Circular Letter 04-04. The auditors' report on the basic financial statements and schedules are included in the financial section of the report. The auditors' reports relating specifically to the Single Audit are included in the Single Audit Section of this report.

10. ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the Paramus School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

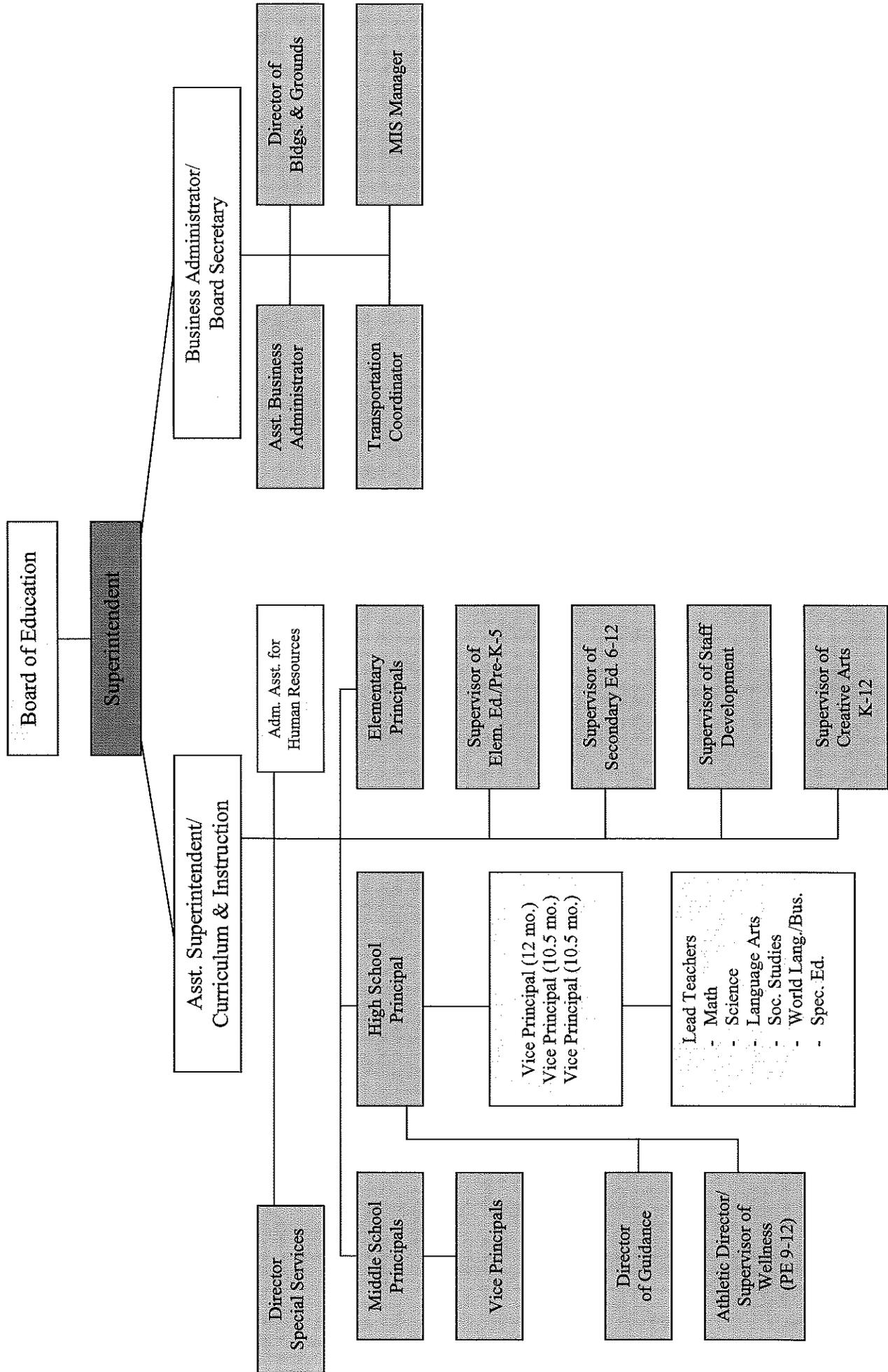


Dr. Joseph P. Lupo
Superintendent of Schools/Interim



Steven J. Cea
Business Administrator/Board Secretary

PARAMUS PUBLIC SCHOOLS ORGANIZATION CHART



**PARAMUS BOARD OF EDUCATION
PARAMUS, NEW JERSEY**

**ROSTER OF OFFICIALS
AS OF JUNE 30, 2011**

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Anthony Feorenzo, Jr., President	2012
Bernadette McCausland, Vice President	2012
Sheila Criscione	2014
Sharon Bower	2013
Joanne Bergmann	2014
William Holzmann	2014
Anthony Balestrieri	2013
Frank Straka	2012
Jeffrey Warren	2013

Other Officials

Dr. James Montesano, Superintendent of Schools (7/1/10-6/28/11)
Dr. Joseph Lupo, Interim Superintendent of Schools (Effective 7/1/11)

Steven J. Cea, Business Administrator/Board Secretary

Mattea Field, Assistant Business Administrator

Deborah Carpino, Treasurer

**PARAMUS BOARD OF EDUCATION
PARAMUS, NEW JERSEY**

**CONSULTANTS AND ADVISORS
AS OF JUNE 30, 2011**

Architect

Shive/Spinelli/Perantoni & Assoc.
148 West End Avenue
P.O. Box 758
Somerville, New Jersey 08876

Audit Firm

Lerch, Vinci & Higgins, LLP
17-17 Route 208N
Fair Lawn, New Jersey 07410

Attorney

Adams, Stern, Gutierrez & Lattiboudere, LLC
1037 Raymond Boulevard, Suite 710
Newark, New Jersey 07102

Official Depository

Bank of America
Forest Avenue
Paramus, New Jersey 07652

FINANCIAL SECTION

LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

17 - 17 ROUTE 208
FAIR LAWN, NJ 07410
TELEPHONE (201) 791-7100
FACSIMILE (201) 791-3035
WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Trustees
Paramus Board of Education
Paramus, New Jersey

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Paramus Board of Education as of and for the fiscal year ended June 30, 2011, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Board of Education's management. Our responsibility is to express opinions on these financial statements based on our audit.

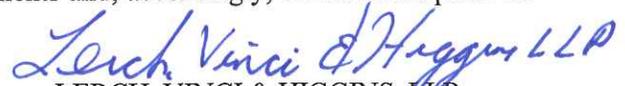
We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Paramus Board of Education's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

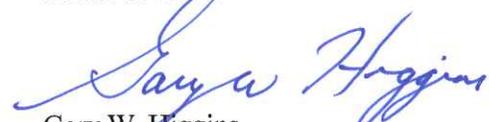
In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Paramus Board of Education as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated November 14, 2011 on our consideration of the Paramus Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Paramus Board of Education's basic financial statements as a whole. The introductory section, combining fund financial statements, financial schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations" and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid", and are also not a required part of the basic financial statements. The combining fund financial statements and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole. The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.


LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants


Gary W. Higgins
Public School Accountant
PSA Number CS00814

Fair Lawn, New Jersey
November 14, 2011

MANAGEMENT'S DISCUSSION AND ANALYSIS

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

The discussion and analysis of the Paramus School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2011. The intent of this discussion and analysis is to look at the District's financial performance as a whole; readers should also review the transmittal letter, notes to the basic financial statements as well as the financial statements themselves to enhance their understanding of the District's financial performance.

Financial Highlights

- The assets of the District exceeded its liabilities at the close of the most recent fiscal year by \$35,102,044 (net assets).
- General revenues accounted for \$72,087,973 or 88 percent of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$10,056,236 or 12 percent of total revenues of \$82,144,209.
- Total net assets of governmental activities amounted to \$34,749,096 as of June 30, 2011.
- The District had \$76,775,562 in expenses related to governmental activities; only \$9,030,191 were offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$72,087,963 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$73,659,530 in revenues and other financing sources and \$70,301,057 in expenditures. The General Fund's fund balance increased \$1,313,034 over the fiscal year ended June 30, 2010.

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

Using the Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Paramus School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The *Statement of Net Assets* and *Statement of Activities* provide information about the activities of the whole District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the district's most significant funds. In the case of the Paramus Board of Education, the General Fund is by far the most significant fund.

Reporting the District as a Whole

One of the most important questions asked about the District is "How did we do financially during the fiscal year ended June 30, 2011?" The *Statement of Net Assets* and the *Statement of Activities*, which appear first in the District's financial statements, report information on the District as a whole and its activities in such a way as to answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the District as a whole, if the financial position of the District has improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the *Statement of Net Assets* and the *Statement of Activities*, the District is divided into two distinct kinds of activities:

- Governmental Activities – most of the District's programs and services are reported here including instruction, support services, operation and maintenance of plant, pupil transportation and extra-curricular activities.

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

Reporting the District as a Whole (Continued)

- Business-Type Activities – These services are provided on a charge for goods or services basis to recover all of the expenses of the goods and services provided. The District's food service program is reported as a business-type activity.

Reporting the School District's Most Significant Funds

Fund Financial Statements

Fund financial statements provide detailed information about the District's major funds. The District uses many funds to account for a multitude of financial transactions. The District's governmental funds are the General, Special Revenue, Capital Projects and Debt Service Funds.

Governmental Funds

The District's activities are reported in governmental funds, which focus on how money flows into and out of these funds and the balances left at year-end available for spending in the future years. These funds are reported using the *modified accrual accounting method*, which measures cash and all other financial assets that can be readily converted into cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements will essentially match the information provided in statements for the District as a whole.

Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

The District as a Whole

The *Statement of Net Assets* provides the perspectives of the District as a whole, showing assets, liabilities and the difference between them (net assets). Net assets may serve over time as a useful indicator of a government's financial position.

Table 1 provides a summary of the District's net assets as of June 30, 2011 and 2010.

Table 1
Net Assets

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Current Assets	\$ 20,435,787	\$ 18,266,231	\$ 197,894	\$ 154,254	\$ 20,633,681	\$ 18,420,485
Capital Assets	53,392,563	53,144,645	169,887	180,679	53,562,450	53,325,324
Total Assets	<u>73,828,350</u>	<u>71,410,876</u>	<u>367,781</u>	<u>334,933</u>	<u>74,196,131</u>	<u>71,745,809</u>
Long-Term Liabilities	25,631,299	27,626,291			25,631,299	27,626,291
Other Liabilities	13,447,955	13,378,081	14,833	29,364	13,462,788	13,407,445
Total Liabilities	<u>39,079,254</u>	<u>41,004,372</u>	<u>14,833</u>	<u>29,364</u>	<u>39,094,087</u>	<u>41,033,736</u>
Net Assets						
Invested in capital assets, net of related debt	28,152,037	25,187,220	169,887	180,679	28,321,924	25,367,899
Restricted	5,130,462	3,720,473			5,130,462	3,720,473
Unrestricted	1,466,807	1,498,811	183,061	124,890	1,649,868	1,623,701
Total Net Assets	<u>\$ 34,749,096</u>	<u>\$ 30,406,504</u>	<u>\$ 352,948</u>	<u>\$ 305,569</u>	<u>\$ 35,102,044</u>	<u>\$ 30,712,073</u>

The District's combined net assets were \$35,102,044 and \$30,712,073 at June 30, 2011 and 2010, respectively. This was an increase of \$4,389,971 or 14 percent from the prior year. This is primarily due to an increase in invested in capital assets as a result of the payment of debt and an increase in restricted assets for future capital projects.

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

Table 2 shows changes in net assets for fiscal years ended June 30, 2011 and 2010

Table 2
Change in Net Assets

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Revenues						
Program Revenues						
Charges for Services	\$ 532,236	\$ 332,987	\$ 885,767	\$ 898,306	\$ 1,418,003	\$ 1,231,293
Operating Grants and Contributions	8,497,955	10,927,088	140,278	144,127	8,638,233	11,071,215
General Revenues						
Property Taxes	70,405,267	67,718,884			70,405,267	67,718,884
State Aid	511,348	619,471			511,348	619,471
Other	<u>1,171,348</u>	<u>1,610,448</u>	<u>10</u>	<u>-</u>	<u>1,171,358</u>	<u>1,610,448</u>
Total Revenues	<u>81,118,154</u>	<u>81,208,878</u>	<u>1,026,055</u>	<u>1,042,433</u>	<u>82,144,209</u>	<u>82,251,311</u>
Expenses						
Instruction						
Regular	30,444,916	30,961,268			30,444,916	30,961,268
Special Education	12,504,000	13,159,168			12,504,000	13,159,168
Other Instruction	1,275,720	1,491,638			1,275,720	1,491,638
School Sponsored Activities and Athletics	1,358,950	1,436,961			1,358,950	1,436,961
Community Services	16,208	16,134			16,208	16,134
Support Services						
Student and Instruction Related Services	8,481,946	8,702,798			8,481,946	8,702,798
General Administration Services	1,270,638	1,243,442			1,270,638	1,243,442
School Administration Services	4,640,667	4,867,499			4,640,667	4,867,499
Plant Operations and Maintenance	10,284,822	10,655,154			10,284,822	10,655,154
Pupil Transportation	3,208,504	3,327,788			3,208,504	3,327,788
Central Services	2,110,412	2,393,804			2,110,412	2,393,804
Interest on Debt	1,178,779	1,262,633			1,178,779	1,262,633
Food Services	<u>-</u>	<u>-</u>	<u>978,676</u>	<u>1,025,171</u>	<u>978,676</u>	<u>1,025,171</u>
Total Expenses	<u>76,775,562</u>	<u>79,518,287</u>	<u>978,676</u>	<u>1,025,171</u>	<u>77,754,238</u>	<u>80,543,458</u>
Change in Net Assets	4,342,592	1,690,591	47,379	17,262	4,389,971	1,707,853
Net Assets, Beginning of Year	<u>30,406,504</u>	<u>28,715,913</u>	<u>305,569</u>	<u>288,307</u>	<u>30,712,073</u>	<u>29,004,220</u>
Net Assets, End of Year	<u>\$ 34,749,096</u>	<u>\$ 30,406,504</u>	<u>\$ 352,948</u>	<u>\$ 305,569</u>	<u>\$ 35,102,044</u>	<u>\$ 30,712,073</u>

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

Governmental Activities

The unique nature of property taxes in New Jersey creates the legal requirements to annually seek voter approval for the District operations. The District's total revenues were \$81,118,154 and \$81,208,878 for the years ended June 30, 2011 and 2010, respectively. Property taxes made up 87 and 83 percent of revenues for governmental activities for the Paramus School District for fiscal years ended June 30, 2011 and 2010, respectively. Federal, state and local grants accounted for another 11 and 15 percent of revenues for the years ended June 30, 2011 and 2010, respectively.

The total cost of all programs and services was \$76,775,562 and \$79,518,287 for the fiscal years ended June 30, 2011 and 2010, respectively. Instruction comprises 59 percent of governmental program expenses for fiscal years ended June 30, 2011 and 2010, respectively. Support services expenses make up 39 percent of governmental expenses for the fiscal years ended June 30, 2011 and 2010, respectively. The *Statement of Activities* shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows, for government activities, the total cost of services and the net cost of services. That is, it identifies the cost of these services supported by tax revenue and unrestricted State entitlements.

Table 3
Total and Net Cost of Services

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Instruction				
Regular	30,444,916	\$ 30,961,268	\$ 26,869,742	\$ 27,623,195
Special Education	12,504,000	13,159,168	8,485,157	7,503,463
Other Instruction	1,275,720	1,491,638	1,179,196	1,371,506
School Sponsored Activities and Athletics	1,358,950	1,436,961	1,249,871	1,320,916
Community Services	16,208	16,134	16,208	16,134
Support Services				
Student and Instruction Related Services	8,481,946	8,702,798	7,699,173	7,869,872
General Administration Services	1,270,638	1,243,442	1,270,638	1,243,442
School Administration Services	4,640,667	4,867,499	4,311,351	4,528,603
Plant Operations and Maintenance	10,284,822	10,655,154	10,264,942	10,446,862
Pupil Transportation	3,208,504	3,327,788	3,109,902	2,677,782
Central Services	2,110,412	2,393,804	2,110,412	2,393,804
Interest on Debt	<u>1,178,779</u>	<u>1,262,633</u>	<u>1,178,779</u>	<u>1,262,633</u>
Total	<u>\$ 76,775,562</u>	<u>\$ 79,518,287</u>	<u>\$ 67,745,371</u>	<u>\$ 68,258,212</u>

The dependence of tax revenues and state subsidies for governmental activities is apparent.

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

Business-Type Activities

The only business-type activity is the food service operation. The program had revenues of \$1,026,055 and \$1,042,433 expenses of \$978,676 and \$1,025,171 in fiscal years ended June 30, 2011 and 2010, respectively. Of the revenues, \$885,767 and \$898,306 was charges for services paid by patrons for daily food service, \$140,278 and \$144,127 was from State and Federal reimbursements and \$10 was from interest earnings for the fiscal year ended June 30, 2011.

The School District's Funds

All governmental funds (i.e., general fund, special revenue fund, capital projects fund and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$81,118,154 and \$81,103,402 and expenditures were \$79,018,055 and \$81,249,781 for the fiscal years ended June 30, 2011 and 2010, respectively.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal years ending June 30, 2011 and 2010.

	<u>Year Ended</u>		Amount of Increase (Decrease)	Percent Increase (Decrease)
	<u>2011</u>	<u>2010</u>		
Local Sources	\$ 72,207,517	\$ 69,617,644	\$ 2,589,873	4%
State Sources	6,350,337	9,034,170	(2,683,833)	-30%
Federal Sources	<u>2,560,300</u>	<u>2,451,588</u>	<u>108,712</u>	4%
Total Revenues	<u>\$ 81,118,154</u>	<u>\$ 81,103,402</u>	<u>\$ 14,752</u>	0%

The following schedule represents a summary of the governmental funds expenditures for the fiscal years ending June 30, 2011 and 2010.

	<u>Year Ended</u>		Amount of Increase (Decrease)	Percent Increase (Decrease)
	<u>2011</u>	<u>2010</u>		
Current:				
Instruction	\$ 44,015,099	\$ 45,416,304	\$ (1,401,205)	-3%
Support Services	29,570,528	30,774,353	(1,203,825)	-4%
Capital Outlay	2,295,213	1,910,475	384,738	20%
Debt Service:				
Principal	1,976,762	1,911,107	65,655	3%
Interest on Other Charges	<u>1,160,453</u>	<u>1,237,542</u>	<u>(77,089)</u>	-6%
Total Expenditures	<u>\$ 79,018,055</u>	<u>\$ 81,249,781</u>	<u>\$ (2,231,726)</u>	-3%

PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011

General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey Law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significant budget fund is the General Fund.

During the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to prevent over-expenditures in specific line item accounts.

Capital Assets

At the end of fiscal years 2010 and 2010, the District had \$53,562,450 and \$53,325,324 and \$53,525,503 invested in land, construction in progress, buildings, site improvements, furniture and equipment and vehicles net of depreciation. Overall capital assets net of accumulated depreciation increased \$237,126 from fiscal year 2010 to fiscal year 2011. Table 4 shows capital assets net of depreciation at June 30, 2011 and 2010.

Table 4
Capital Assets

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>	<u>2011</u>	<u>2010</u>
Land	\$ 400,645	\$ 400,645			\$ 400,645	\$ 400,645
Construction in Progress	1,323,861	226,741			1,323,861	226,741
Buildings and Building Improvements	72,349,084	71,641,883	\$ 145,725	\$ 145,725	72,494,809	71,787,608
Machinery and Equipment	4,982,005	4,692,269	190,075	185,019	5,172,080	4,877,288
Site Improvements	1,215,128	1,013,972	-	-	1,215,128	1,013,972
	<u>80,270,723</u>	<u>77,975,510</u>	<u>335,800</u>	<u>330,744</u>	<u>80,606,523</u>	<u>78,306,254</u>
Less Accumulated Depreciation	<u>26,878,160</u>	<u>24,830,865</u>	<u>165,913</u>	<u>150,065</u>	<u>27,044,073</u>	<u>24,980,930</u>
Total	<u>\$ 53,392,563</u>	<u>\$ 53,144,645</u>	<u>\$ 169,887</u>	<u>\$ 180,679</u>	<u>\$ 53,562,450</u>	<u>\$ 53,325,324</u>

Additional information on Paramus Board of Education's capital assets can be found in Note 3 of this report.

Long-Term Liabilities

At June 30, 2011 and 2010, the District had \$25,631,299 and \$27,626,291 of long-term liabilities, respectively. Of this amount, \$720,131 and \$770,644 is for compensated absences, \$24,253,159 and \$26,095,876 of net bonds payable for school construction and \$658,009 and \$759,771 for capital leases.

Additional information on Paramus Board of Education's long-term liabilities can be found in Note 3 of this report.

***PARAMUS BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2011***

For the Future

As with all public school districts in New Jersey, the Paramus School District is facing difficult financial times due to state budget caps, essentially stagnant state aid, lower return on investments, increased costs for energy, health benefits, supplies, equipment and manpower. There are higher expectations for educational needs as well as non-educational needs such as security, infrastructure, and maintenance yet fewer dollars available to meet these expectations. State changes in rules, law and process have made the administration of the District more difficult and restricted the District's ability to acquire the resources to achieve these new or revised standards.

The most difficult matter which lies ahead is the limited financial resources available to the District to meet the needs of the District. The hard cap on tax levy recently imposed by the state has very much had and continues to have a negative effect on our ability to provide the tools needed to provide a superior educational program. Of concern over time is the ability to attract and retain quality staff members due to these issues. Nonetheless, the District is committed to continuing and improving its tradition of fiscal vigilance, planning, budgeting and internal controls to address the dynamic challenges ahead.

Contacting the District's Financial Management

This financial report is designed to provide the citizens, taxpayers, investors and creditors with a general overview of the District's finances and to show the District's accountability for the revenues it receives. If you have questions about this report or need additional information, contact the Business Administrator/Board Secretary at Paramus Board of Education, 145 Spring Valley Road, Paramus, NJ 07652.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

PARAMUS BOARD OF EDUCATION
STATEMENT OF NET ASSETS
AS OF JUNE 30, 2011

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
ASSETS			
Cash and Cash Equivalents	\$ 3,674,187	\$ 180,281	\$ 3,854,468
Investments	1,153,785		1,153,785
Receivables, net			
Receivables from Other Governments	10,359,318	8,987	10,368,305
Other	43,663		43,663
Inventory		8,626	8,626
Deferred Charges	74,495		74,495
Restricted Assets			
Capital Reserve Account - Cash	5,130,339		5,130,339
Capital Assets			
Not Being Depreciated	1,724,506		1,724,506
Being Depreciated, Net	<u>51,668,057</u>	<u>169,887</u>	<u>51,837,944</u>
Total Assets	<u>73,828,350</u>	<u>367,781</u>	<u>74,196,131</u>
LIABILITIES			
Accounts Payable	642,956	13,995	656,951
Payable to State Government	41,707		41,707
Accrued Interest Payable	249,726		249,726
Notes Payable	11,423,910		11,423,910
Due to Other Funds	210		210
Unearned Revenue	1,089,446	838	1,090,284
Noncurrent Liabilities			
Due within one year	1,687,917		1,687,917
Due beyond one year	<u>23,943,382</u>	<u>-</u>	<u>23,943,382</u>
Total Liabilities	<u>39,079,254</u>	<u>14,833</u>	<u>39,094,087</u>
NET ASSETS			
Invested in Capital Assets, net of related debt	28,152,037	169,887	28,321,924
Restricted for			
Debt Service	123		123
Capital Projects	5,130,339		5,130,339
Unrestricted	<u>1,466,597</u>	<u>183,061</u>	<u>1,649,658</u>
Total Net Assets	<u>\$ 34,749,096</u>	<u>\$ 352,948</u>	<u>\$ 35,102,044</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental Activities							
Instruction							
Regular	\$ 30,444,916	\$ 345,756	\$ 3,229,418		\$ (26,869,742)	\$	\$ (26,869,742)
Special Education	12,504,000	186,480	3,832,363		(8,485,157)		(8,485,157)
Other Instruction	1,275,720		96,524		(1,179,196)		(1,179,196)
School Sponsored Activities and Athletics	1,358,950		109,079		(1,249,871)		(1,249,871)
Community Services	16,208				(16,208)		(16,208)
Support Services							
Student and Instruction Related Services	8,481,946		782,773		(7,699,173)		(7,699,173)
School Administration Services	4,640,667		329,316		(4,311,351)		(4,311,351)
General Administration Services	1,270,638				(1,270,638)		(1,270,638)
Plant Operations and Maintenance	10,284,822		19,880		(10,264,942)		(10,264,942)
Pupil Transportation	3,208,504		98,602		(3,109,902)		(3,109,902)
Central Services	2,110,412				(2,110,412)		(2,110,412)
Interest on Long-Term Debt	1,178,779				(1,178,779)		(1,178,779)
Total Governmental Activities	76,775,562	532,236	8,497,955		(67,745,371)		(67,745,371)
Business-Type Activities							
Food Service	978,676	885,767	140,278			\$ 47,369	47,369
Total Business-Type Activities	978,676	885,767	140,278			47,369	47,369
Total Primary Government	\$ 77,754,238	\$ 1,418,003	\$ 8,638,233	\$	(67,745,371)	47,369	(67,698,002)

Continued

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Net (Expense) Revenue and Changes in Net Assets		
	Governmental Activities	Business-type Activities	Total
General Revenues			
Property Taxes Levied for General Purposes	\$ 67,494,944	\$	67,494,944
Property Taxes Levied for Debt Service	2,910,323		2,910,323
Interest Earnings	630	\$ 10	640
Miscellaneous Income	1,170,718		1,170,718
Debt Service Type II Aid	511,348	-	511,348
	<u>72,087,963</u>	<u>10</u>	<u>72,087,973</u>
Total General Revenues			
Change in Net Assets	4,342,592	\$ 47,379	4,389,971
Net Assets, Beginning of Year	<u>30,406,504</u>	<u>305,569</u>	<u>30,712,073</u>
Net Assets, End of Year	<u>\$ 34,749,096</u>	<u>\$ 352,948</u>	<u>\$ 35,102,044</u>

FUND FINANCIAL STATEMENTS

**PARAMUS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2011**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
ASSETS					
Cash and Cash Equivalents	\$ 1,836,992	\$ 430,502	\$ 1,406,570	\$ 123	\$ 3,674,187
Investments			1,153,785		1,153,785
Other Accounts Receivable	34,277	9,386			43,663
Due from Other Funds	1,000,244				1,000,244
Receivables from Other Governments	32,172	1,096,708	9,230,438		10,359,318
Restricted Cash and Cash Equivalents	<u>5,130,339</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,130,339</u>
Total Assets	<u>\$ 8,034,024</u>	<u>\$ 1,536,596</u>	<u>\$ 11,790,793</u>	<u>\$ 123</u>	<u>\$ 21,361,536</u>
LIABILITIES AND FUND BALANCES					
Liabilities					
Accounts Payable	\$ 467,021	\$ 175,935			\$ 642,956
Notes Payable			\$ 11,423,910		11,423,910
Due to Other Funds	210	1,000,000	244		1,000,454
Payable to State Government		41,707			41,707
Deferred Revenue	<u>-</u>	<u>318,954</u>	<u>770,492</u>	<u>-</u>	<u>1,089,446</u>
Total Liabilities	<u>467,231</u>	<u>1,536,596</u>	<u>12,194,646</u>	<u>-</u>	<u>14,198,473</u>
Fund Balances					
Restricted					
Capital Projects			(403,853)		(403,853)
Debt Service				\$ 123	123
Excess Surplus	300,000				300,000
Capital Reserve Account	5,130,339				5,130,339
Excess Surplus - Designated for Subsequent Year's Expenditures	400,000				400,000
Committed					
Year End Encumbrances	338,200				338,200
Unassigned	<u>1,398,254</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,398,254</u>
Total Fund Balances	<u>7,566,793</u>	<u>-</u>	<u>(403,853)</u>	<u>123</u>	<u>7,163,063</u>
Total Liabilities and Fund Balances	<u>\$ 8,034,024</u>	<u>\$ 1,536,596</u>	<u>\$ 11,790,793</u>	<u>\$ 123</u>	

**PARAMUS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2011**

Amounts reported for *governmental activities* in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$80,270,723 and the accumulated depreciation is \$26,878,160.	\$ 53,392,563
--	---------------

The District has financed capital assets through the issuance of serial bonds and long-term lease obligations. The interest accrual at year end is:	(249,726)
---	-----------

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. These items are as follows:

Bonds Payable, net	\$ (24,253,159)	
Add - Deferred Charge for Bond Issuance Cost	74,495	
Capital Leases Payable	(658,009)	
Compensated Absences Payable	(720,131)	(25,556,804)

Net Assets of Governmental Activities	\$ <u>34,749,096</u>
---------------------------------------	----------------------

PARAMUS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
REVENUES					
Local Sources					
Property Tax Levy	\$ 67,494,944			\$ 2,910,323	\$ 70,405,267
Tuition	532,236				532,236
Interest	386		\$ 244		630
Miscellaneous	1,158,383	\$ 98,666	12,335	-	1,269,384
Total - Local Sources	<u>69,185,949</u>	<u>98,666</u>	<u>12,579</u>	<u>2,910,323</u>	<u>72,207,517</u>
State Sources	4,459,890	1,379,099		511,348	6,350,337
Federal Sources	-	2,560,300	-	-	2,560,300
Total Revenues	<u>73,645,839</u>	<u>4,038,065</u>	<u>12,579</u>	<u>3,421,671</u>	<u>81,118,154</u>
EXPENDITURES					
Current					
Regular Instruction	28,065,697	792,916			28,858,613
Special Education Instruction	9,836,978	2,668,249			12,505,227
Other Instruction	1,275,898				1,275,898
School-Sponsored Activities and Athletics	1,359,151				1,359,151
Community Services	16,210				16,210
Support Services					
Student and Instruction Related Services	8,169,938	248,252			8,418,190
School Administration Services	4,642,844				4,642,844
General Administration Services	1,258,429				1,258,429
Plant Operations and Maintenance	10,109,803				10,109,803
Pupil Transportation	3,012,932	6,730			3,019,662
Central Services	2,121,600				2,121,600
Debt Service					
Principal	101,762			1,875,000	1,976,762
Interest and Other Charges	10,383			1,150,070	1,160,453
Capital Outlay	319,432	321,918	1,653,863	-	2,295,213
Total Expenditures	<u>70,301,057</u>	<u>4,038,065</u>	<u>1,653,863</u>	<u>3,025,070</u>	<u>79,018,055</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>3,344,782</u>	<u>-</u>	<u>(1,641,284)</u>	<u>396,601</u>	<u>2,100,099</u>
Other Financing Sources (Uses)					
Transfers In	13,691		2,441,769		2,455,460
Transfers Out	(2,045,169)	-	(13,691)	(396,600)	(2,455,460)
Total Other Financing Sources (Uses)	<u>(2,031,478)</u>	<u>-</u>	<u>2,428,078</u>	<u>(396,600)</u>	<u>-</u>
Net Change in Fund Balances	1,313,304	-	786,794	1	2,100,099
Fund Balance (Deficit), Beginning of Year	6,253,489	-	(1,190,647)	122	5,062,964
Fund Balance (Deficit), End of Year	<u>\$ 7,566,793</u>	<u>\$ -</u>	<u>\$ (403,853)</u>	<u>\$ 123</u>	<u>\$ 7,163,063</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
WITH THE DISTRICT-WIDE STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Total net change in fund balances - governmental funds (Exhibit B-2) \$ 2,100,099

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which capital outlay exceeds depreciation in the current period.

Capital Outlay	\$ 2,295,213	
Depreciation Expense	<u>(2,047,295)</u>	
		247,918

In the statement of activities, costs related to the issuance of long term debt are deferred and amortized over the term of the debt. In the governmental funds, the issuance costs are reported upon issuance of the debt. This amount represents the current year amortization of the costs related to the issuance of long term debt in previous years.

Original Issue Premium	4,646	
Debt Issuance Costs	(14,374)	
Deferred Amount on Refunding	<u>(36,929)</u>	
		(46,657)

In the statement of activities, certain operating expenses - compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (paid):

Compensated Absences		50,513
----------------------	--	--------

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount is the net effect of these differences in the treatment of long-term debt and related items.

Principal Repayments		
Bonds Paid	1,875,000	
Capital Leases Paid	<u>101,762</u>	
		1,976,762

Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.

Decrease in accrued interest		<u>13,957</u>
------------------------------	--	---------------

Change in net assets of governmental activities (Exhibit A-2) **\$ 4,342,592**

**PARAMUS BOARD OF EDUCATION
 PROPRIETARY FUNDS
 STATEMENT OF NET ASSETS
 AS OF JUNE 30, 2011**

	Business- Type Activities Enterprise Fund <u>Food Service</u>
ASSETS	
Current Assets	
Cash and Cash Equivalents	\$ 180,281
Intergovernmental Receivable	
State	618
Federal	8,369
Inventory	<u>8,626</u>
Total Current Assets	<u>197,894</u>
Capital Assets	
Equipment	335,800
Less: Accumulated Depreciation	<u>(165,913)</u>
Total Capital Assets, Net of Accumulated Depreciation	<u>169,887</u>
Total Assets	<u>367,781</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	13,995
Unearned Revenue	<u>838</u>
Total Current Liabilities	<u>14,833</u>
Total Liabilities	<u>14,833</u>
NET ASSETS	
Invested in Capital Assets Net of Related Debt	169,887
Unrestricted	<u>183,061</u>
Total Net Assets	<u>\$ 352,948</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
 PROPRIETARY FUND
 STATEMENT OF REVENUES, EXPENSES AND
 CHANGES IN NET ASSETS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Business- Type Activities Enterprise Fund <u>Food Service</u>
OPERATING REVENUES	
Charges for Services	
Daily Sales	\$ 851,982
Other Sales	33,785
	885,767
Total Operating Revenues	885,767
OPERATING EXPENSES	
Cost of Sales	385,646
Salaries and Employee Benefits	437,231
Supplies and Materials	56,800
Management Fee	40,281
Other Purchased Services	14,409
Depreciation	15,848
Purchased Professional and Technical Services	19,703
Purchased Property Services	8,686
Miscellaneous	72
	978,676
Total Operating Expenses	978,676
Operating Loss	(92,909)
NONOPERATING REVENUES	
State Sources	
School Lunch Program	7,138
Federal Sources	
National School Lunch Program	107,394
School Milk Program	25,746
Interest	10
	140,288
Total Nonoperating Revenues	140,288
Changes in Net Assets	47,379
Total Net Assets, Beginning of Year	305,569
Total Net Assets, End of Year	\$ 352,948

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Business- Type Activities Enterprise Fund <u>Food Service</u>
Cash Flows from Operating Activities	
Cash Received from Customers	\$ 886,345
Cash Payments for Employees' Salaries and Benefits	(437,231)
Cash Payments to Suppliers for Goods and Services	<u>(509,779)</u>
Net Cash Used by Operating Activities	<u>(60,665)</u>
Cash Flows from Noncapital Financing Activities	
Cash Received from State and Federal Subsidy Reimbursements	<u>108,071</u>
Net Cash Provided by Noncapital Financing Activities	<u>108,071</u>
Cash Flows from Investing Activities	
Interest on Deposits	<u>10</u>
Net Cash Provided by Investing Activities	<u>10</u>
Cash Flows from Capital and Related Financing Activities	
Acquisition of Capital Assets	<u>(5,056)</u>
Net Cash Used by Capital and Related Financing Activities	<u>(5,056)</u>
Net Increase in Cash and Cash Equivalents	42,360
Cash and Cash Equivalents, Beginning of Year	<u>137,921</u>
Cash and Cash Equivalents, End of Year	<u>\$ 180,281</u>
Reconciliation of Operating Loss to Net Cash Used by Operating Activities	
Operating Loss	\$ <u>(92,909)</u>
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities	
Depreciation	15,848
Non-Cash Federal Assistance	
Food Distribution - National School Lunch Programs	30,804
Change in Assets and Liabilities	
Increase/(Decrease) in Accounts Payable	(14,563)
(Increase)/Decrease in Other Account Receivable	578
(Increase)/Decrease in Inventory	<u>(423)</u>
Total Adjustments	<u>32,244</u>
Net Cash Used by Operating Activities	<u>\$ (60,665)</u>
Non-Cash Financing Activities	
National School Lunch (Food Distribution)	<u>\$ 30,836</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET ASSETS
AS OF JUNE 30, 2011**

	Unemployment Compensation <u>Trust Fund</u>	<u>Agency Fund</u>
ASSETS		
Cash and Cash Equivalents	\$ 184,083	\$ 324,456
Due from Other Funds	<u>-</u>	<u>210</u>
Total Assets	<u>184,083</u>	<u>\$ 324,666</u>
LIABILITIES		
Intergovernmental Payable	\$ 38,451	
Payroll Deductions and Withholdings		\$ 6,935
Accrued Salaries and Wages		18
Due to Student Groups	<u>-</u>	<u>317,713</u>
Total Liabilities	<u>38,451</u>	<u>\$ 324,666</u>
NET ASSETS		
Held in Trust for Unemployment Claims and Other Purposes	<u>\$ 145,632</u>	

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**PARAMUS BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

ADDITIONS	Unemployment Compensation <u>Trust Fund</u>
Contributions	\$ 99,147
Interest	<u>11</u>
Total Additions	<u>99,158</u>
DEDUCTIONS	
Unemployment Claims and Contributions	<u>190,037</u>
Total Deductions	<u>190,037</u>
Change in Net Assets	(90,879)
Net Assets, Beginning of the Year	<u>236,511</u>
Net Assets, End of the Year	<u>\$ 145,632</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

NOTES TO THE BASIC FINANCIAL STATEMENTS

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Paramus Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Paramus Board of Education this includes general operations, food service and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. Basic Financial Statements

The basic financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements. Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities.

The district-wide financial statements report information on all of the nonfiduciary activities of the Board of Education. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net assets, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basic Financial Statements (Continued)

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the district-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. The District considers all of its governmental and enterprise funds to be major funds.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets and all liabilities associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Assets. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Grants and similar awards are recognized as revenue as soon as all eligibility requirements imposed by the grantor or provider have been met. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal and state financial programs, with the exception of grants for major capital projects and the child nutrition programs.

The *capital projects fund* accounts for the proceeds from the sale of bonds, lease purchases and other revenues used for the acquisition or construction of major capital facilities and other capital assets.

The *debt service fund* accounts for the accumulation of resources for and the payment of principal and interest on long-term general obligation debt of governmental funds.

PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

The District reports the following major proprietary fund which is organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for teachers and special events.

Additionally, the government reports the following fund types:

The *fiduciary trust fund* is used to account for resources legally held in trust for the state unemployment insurance claims, payroll related activities and student related activities which are supported and controlled by student organizations and clubs. All resources of the fund, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the district-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board (GASB). Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Board has elected not to follow private-sector guidance issued subsequent to December 1, 1989.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity

1. *Deposits and Investments*

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

2. *Receivables and Payables*

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

Tuition Revenues - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

Tuition Expenditures - Tuition charges for the fiscal years 2009-2010 and 2010-2011 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenue is recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred revenues. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. *Inventories*

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities at year-end is reported as unearned revenue.

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

4. *Restricted Assets*

Certain assets are classified as restricted on the balance sheet because they are maintained in separate bank accounts and/or their use is limited by state or county regulations for capital projects.

5. *Capital Assets*

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Site Improvements	20
Buildings and Building Improvements	40
Machinery, Equipment and Vehicles	10-20
Office Equipment and Furniture	10-20
Computer Equipment	5

6. *Compensated Absences*

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused sick leave benefits. A long-term liability of accumulated sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

7. *Long-term obligations*

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Gains and losses resulting from debt refundings are also deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount and refunding gains or losses. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. *Fund Equity*

Beginning with fiscal year 2011, the District implemented GASB Statement 54 "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

Restricted Fund Balance – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

Excess Surplus – Designated for Subsequent Year's Expenditures - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2010 audited excess surplus that was appropriated in the 2011/2012 original budget certified for taxes.

Excess Surplus – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2011 audited excess surplus that is required to be appropriated in the 2012/2013 original budget certified for taxes.

Capital Reserve – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 6.)

PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Assets, Liabilities and Net Assets or Equity (Continued)

8. Fund Equity (Continued)

Capital Projects – Represents fund balance restricted specifically for capital acquisitions and improvements in the Capital Projects Fund.

Debt Service – Represents fund balance restricted specifically for the repayment of long-term debt principal and interest in the Debt Service Fund.

Committed Fund Balance – Amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint.

Year-End Encumbrances – Represents outstanding purchase orders at year end for contracts awarded by formal action of the Board of Trustee’s for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

Unassigned Fund Balance – Represents fund balance that has not been assigned to other funds and that has not been restricted, committed or assigned to specific purposes within the general fund.

9. Reclassifications

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year’s presentation.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education (“the Department”), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent and is voted upon at the annual school election on the third Tuesday in April. Budget adoptions and amendments are recorded in the District’s board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2010/2011. During 2010/2011 the Board increased the original General Fund budget by \$637,800. The increase was funded by the appropriation of additional state aid and the reappropriation of prior year general fund encumbrances. The Special Revenue Fund original budget was decreased by \$92,597 as a result of reduced grant awards.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

A. Budgetary Information (Continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

B. Deficit Fund Equity

The District has an accumulated deficit of \$403,853 in the Capital Projects Fund as of June 30, 2011. This deficit is the result of the District utilizing temporary financing to fund expenditures for certain capital projects. As the District permanently finances these appropriations the District will realize as revenues the proceeds of the financing. This deficit does not indicate that the District is facing financial difficulties and is permitted practice under accounting principles generally accepted in the United States of America.

C. Capital Reserve

A capital reserve account was established by the District on October 15, 2000. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

C. Capital Reserve (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2011 is as follows:

Beginning balance, July 1, 2010	\$ 3,720,351
Increases:	
Deposits Approved by Board Resolution	<u>3,455,157</u>
	7,175,508
Withdrawals:	
Approved by Voters in District Budget	<u>2,045,169</u>
Ending balance, June 30, 2011	<u>\$ 5,130,339</u>

The June 30, 2011 LRF balance of local support costs of uncompleted capital projects in the District's NJ DOE 2005-2010 LRF is \$37,599,300. The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district's Long Range Facilities Plan. The District included a withdrawal of \$2,045,169 from the capital reserve account in the 2011/12 budget in the amount to fund certain capital projects in the Capital Projects Fund.

E. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Reserved Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2011 is \$700,000. Of this amount, \$400,000 was designated and appropriated in the 2011/2012 original budget certified for taxes and the remaining amount of \$300,000 will be appropriated in the 2012/2013 original budget certified for taxes.

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC.

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2011, the book value of the Board's deposits was \$9,493,346 and bank balances of the Board's cash and deposits amounted to \$11,195,566. The Board's deposits which are displayed on the balance sheets and statement of net assets as "cash and cash equivalents" are categorized as:

<u>Depository Account</u>	<u>Bank Balance</u>
Insured	\$ <u>11,195,566</u>

Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2011 none of the Board's deposits were exposed to custodial credit risk as follows:

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located, Local Government investment pools, and agreements or the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2011, the Board had the following investments:

<u>Investment Type:</u>	<u>Fair Value</u>
Investment in M.B.I.A. Class Account-U.S. Government Securities	\$ 57,320
Money Market Treasury Mutual Fund	<u>1,096,465</u>
	<u>\$ 1,153,785</u>

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

A. Deposits and Investments (Continued)

Custodial Credit Risk – Investments – For an investment, this is the risk, that in the event of the failure of the counterparty, the Board will not be able to recover the value of its investments or collateral securities that are held by an outside party. The Board does not have a policy for custodial risk. As of June 30, 2011, 1,153,785 of the Board’s investments was exposed to custodial credit risk as follows:

	<u>Fair Value</u>
Uninsured and Collateralized:	
Collateral held by pledging financial institution's trust department or agent but not in the Board's name	\$ <u>1,153,785</u>

Interest Rate Risk – The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk – State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

Investment and interest earnings in the Capital Projects Fund are assigned to the Current Fund in accordance with Board policy.

B. Receivables

Receivables as of June 30, 2011 for the district’s individual major funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Food Service</u>	<u>Total</u>
Receivables:					
Accounts	\$ 34,277	\$ 9,386			\$ 43,663
Intergovernmental	<u>32,172</u>	<u>1,096,708</u>	<u>\$ 9,230,438</u>	<u>\$ 8,987</u>	<u>10,368,305</u>
Gross Receivables	66,449	1,106,094	9,230,438	8,987	10,411,968
Less: Allowance for Uncollectibles	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Total Receivables	<u>\$ 66,449</u>	<u>\$ 1,106,094</u>	<u>\$ 9,230,438</u>	<u>\$ 8,987</u>	<u>\$ 10,411,968</u>

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

B. Receivables (Continued)

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue reported in the governmental funds were as follows:

	<u>Unearned</u>
Special Revenue Fund	
Unencumbered grant draw downs	\$ 66,591
Grant draw downs reserved for encumbrances	<u>252,363</u>
	318,954
Capital Projects Fund	
School Development Authority School Facility Grants	<u>770,492</u>
Total deferred revenue for governmental funds	<u>\$ 1,089,446</u>

C. Capital Assets

Capital asset activity for the year ended June 30, 2011 was as follows:

	<u>Balance, July 1, 2010</u>	<u>Increases</u>	<u>Decreases</u>	<u>Transfers</u>	<u>Balance, June 30, 2011</u>
Governmental activities:					
Capital assets, not being depreciated:					
Land	\$ 400,645				\$ 400,645
Construction in Progress	<u>226,741</u>	\$ 1,323,861	-	\$ (226,741)	<u>1,323,861</u>
Total capital assets, not being depreciated	<u>627,386</u>	<u>1,323,861</u>	-	<u>(226,741)</u>	<u>1,724,506</u>
Capital assets, being depreciated:					
Buildings and Building Improvements	71,641,883	480,460		226,741	72,349,084
Site Improvements	1,013,972	201,156			1,215,128
Machinery and Equipment	<u>4,692,269</u>	<u>289,736</u>	-	-	<u>4,982,005</u>
Total capital assets being depreciated	<u>77,348,124</u>	<u>971,352</u>	-	<u>226,741</u>	<u>78,546,217</u>
Less accumulated depreciation for:					
Buildings and Building Improvements	(21,027,822)	(1,522,512)			(22,550,334)
Site Improvements	(370,361)	(51,773)			(422,134)
Machinery and Equipment	<u>(3,432,682)</u>	<u>(473,010)</u>	-	-	<u>(3,905,692)</u>
Total accumulated depreciation	<u>(24,830,865)</u>	<u>(2,047,295)</u>	-	-	<u>(26,878,160)</u>
Total capital assets, being depreciated, net	<u>52,517,259</u>	<u>(1,075,943)</u>	-	<u>226,741</u>	<u>51,668,057</u>
Government activities capital assets, net	<u>\$ 53,144,645</u>	<u>\$ 247,918</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 53,392,563</u>

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

C. Capital Assets (Continued)

	Balance, July 1, 2010	Increases	Decreases	Balance, June 30, 2011
Business-Type activities:				
Capital assets, being depreciated:				
Buildings and Building Improvements	\$ 145,725			\$ 145,725
Machinery and Equipment	<u>185,019</u>	\$ 5,056	-	<u>190,075</u>
Total capital assets being depreciated	<u>330,744</u>	<u>5,056</u>	-	<u>335,800</u>
Less accumulated depreciation for:				
Buildings and Building Improvements	(10,749)	(3,583)		(14,332)
Machinery and Equipment	<u>(139,316)</u>	<u>(12,265)</u>	-	<u>(151,581)</u>
Total accumulated depreciation	<u>(150,065)</u>	<u>(15,848)</u>	-	<u>(165,913)</u>
Total capital assets, being depreciated, net	<u>180,679</u>	<u>(10,792)</u>	-	<u>169,887</u>
Business-type activities capital assets, net	<u>\$ 180,679</u>	<u>\$ (10,792)</u>	<u>\$ -</u>	<u>\$ 169,887</u>

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

Instruction	
Regular	\$ <u>1,590,802</u>
Total Instruction	<u>1,590,802</u>
Support Services	
Student Instruction	64,983
General Administration	983
School Administration	31,574
Operations and Maintenance of Plant	170,111
Student Transportation	<u>188,842</u>
Total Support Services	<u>456,493</u>
Total Government Funds	<u>\$ 2,047,295</u>

Business-Type Activities:

Food Service Fund	\$ <u>15,848</u>
Total Depreciation Expense-Business-Type Activities	<u>\$ 15,848</u>

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2011, is as follows:

Due to/from other funds

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Capital Projects Fund	\$ 244
General Fund	Special Revenue Fund	1,000,000
Agency Fund	General Fund	<u>210</u>
		<u>\$ 1,000,454</u>

The above balances are the result of revenues earned or other financing sources received in one fund which are due to another fund and expenditures paid by one fund on behalf of another fund.

The District expects all interfund balances to be liquidated within one year.

Interfund transfers

	<u>Transfer In:</u>		
	<u>General</u>	<u>Capital Projects</u>	<u>Total</u>
Transfer Out:			
General Fund		\$ 2,045,169	\$ 2,045,169
Capital Projects Fund	\$ 13,691		13,691
Debt Service	-	<u>396,600</u>	<u>396,600</u>
 Total transfers out	<u>\$ 13,691</u>	<u>\$ 2,441,769</u>	<u>\$ 2,455,460</u>

The above transfers are the result of funds being raised in the Debt Service Fund to finance expenditures in the Capital Projects Fund, Capital Reserve Funds transferred from the General Fund to finance projects in the Capital Projects Fund, and interest and miscellaneous earnings received in Capital Projects Fund owed to the General Fund.

E. Leases

Capital Leases

The District is leasing ten school buses totaling \$759,771 under capital leases. The leases are for terms of 6 years.

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 DETAILED NOTES ON ALL FUNDS (Continued)

E. Leases (Continued)

Capital Leases (Continued)

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2011 were as follows:

<u>Year Ending June 30</u>	<u>Governmental Activities</u>
2012	\$ 104,266
2013	104,266
2014	104,266
2015	104,266
2016	<u>334,315</u>
Total minimum lease payments	751,379
Less: amount representing interest	<u>93,370</u>
Present value of minimum lease payments	<u>\$ 658,009</u>

F. Long-Term Debt

General Obligation Bonds

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2011 are comprised of the following issues:

\$23,372,000, 2004 Bonds, due in annual installments of \$770,000 to \$1,140,000 through April 1, 2029, interest at 4.25% to 4.75%	\$18,852,000
\$7,955,000, 2005 Refunding Bonds, due in annual installments of \$765,000 to \$795,000 through May 1, 2018, interest at 3.75% to 4.00%	<u>5,495,000</u>
	<u>\$24,347,000</u>

**PARAMUS BOARD OF EDUCATION
 NOTES TO THE BASIC FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

F. Long-Term Debt (Continued)

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

Governmental Activities:

Year Ending June 30,	<u>Serial Bonds</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	
2012	\$ 1,535,000	\$ 1,075,133	\$ 2,610,133
2013	1,600,000	1,013,720	2,613,720
2014	1,665,000	947,696	2,612,696
2015	1,735,000	878,896	2,613,896
2016	1,795,000	807,108	2,602,108
2017-2021	6,900,000	2,979,140	9,879,140
2022-2026	5,700,000	1,619,514	7,319,514
2027-2029	<u>3,417,000</u>	<u>324,473</u>	<u>3,741,473</u>
	<u>\$ 24,347,000</u>	<u>\$ 9,645,680</u>	<u>\$ 33,992,680</u>

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2011 was as follows:

4% of Equalized Valuation Basis (Municipal)	\$ 359,887,470
Less: Net Debt (Including Unfunded Authorizations)	<u>24,745,101</u>
Remaining Borrowing Power	<u>\$ 335,142,369</u>

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

F. Long-Term Debt (Continued)

Changes in long-term liabilities

Long-term liability activity for the fiscal year ended June 30, 2011, was as follows:

	<u>Balance,</u> <u>July 1, 2010</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance,</u> <u>June 30, 2011</u>	<u>Due</u> <u>Within</u> <u>One Year</u>
Governmental activities:					
Bonds payable	\$ 26,222,000		\$ 1,875,000	\$ 24,347,000	\$ 1,535,000
Add:					
Unamortized Premium	32,526		4,646	27,880	
Less:					
Unamortized Amount on Refunding	<u>(158,650)</u>	<u>-</u>	<u>(36,929)</u>	<u>(121,721)</u>	<u>-</u>
	26,095,876	-	1,842,717	24,253,159	1,535,000
Capital Leases Payable	759,771		101,762	658,009	80,904
Compensated Absences Payable	<u>770,644</u>	<u>-</u>	<u>50,513</u>	<u>720,131</u>	<u>72,013</u>
Government Activity					
Long-Term Liabilities	<u>\$ 27,626,291</u>	<u>\$ -</u>	<u>\$ 1,994,992</u>	<u>\$ 25,631,299</u>	<u>\$ 1,687,917</u>

For the governmental activities, compensated absences are generally liquidated by the general fund.

G. Short-Term Debt

Project Notes/Grant Anticipation Notes/Loans Payable

The Board issues Grant Anticipation Notes to interim finance capital projects funded by the State Development Authority's Facility construction grants. The Board's short-term debt activity for the year ended June 30, 2011 was as follows:

<u>Purpose</u>	<u>Balance,</u> <u>July 1, 2010</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance,</u> <u>June 30, 2011</u>
4/16/02 - Various Improvements	\$ 695,161	\$ 695,161	\$ 695,161	\$ 695,161
4/10/03 - Various Improvements	696,149	696,149	696,149	696,149
1/27/04 - Various Improvements	9,636,000	9,636,000	9,636,000	9,636,000
4/17/07 - Various Improvements	<u>793,200</u>	<u>396,600</u>	<u>793,200</u>	<u>396,600</u>
	<u>\$ 11,820,510</u>	<u>\$ 11,423,910</u>	<u>\$ 11,820,510</u>	<u>\$ 11,423,910</u>

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION

A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the School Alliance Insurance Fund (SAIF) and South Bergen Workers Compensation Fund (SBWC). The Funds are a risk sharing public entity pool, established for the purpose of insuring against purposes set forth in the insurance schedule, Exhibit J-20, and worker's compensation claims, respectively.

The relationship between the Board and the insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the funds, to report claims on a timely basis, cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which they were a member.

The Funds provide its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance funds are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's fiduciary trust fund for the current and previous two years:

<u>Year Ended June 30,</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2011	\$ 99,147	\$ 190,037	\$ 145,632
2010	111,436	178,166	236,511
2009	98,749	107,180	303,241

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

Pending Litigation

In another matter, there is a personal injury/tort matter filed by several individuals who were in some way associated with the Westbrook School during the 2006/2007 school year and who claim to have been injured by the soil contamination discovered in or about December of 2006. The insurance carrier for the District has disclaimed coverage and the Board Attorney has been handling the defense for the District. A third party complaint was recently filed seeking declaratory judgement against the insurance provider and the District was successful at the trial court level. The insurance carrier appealed the trial court's decision that coverage existed for these claims and we are presently awaiting a decision from the Appellate Division. If the District is successful on the appeal and the insurance carrier does not file for certification to the Supreme Court the District will be reimbursed for all of the defense costs paid to date. With regard to the primary action, the case is continuing to move through discovery. Paper discovery has been exchanged and depositions have been ongoing. The plaintiffs have been ordered to produce a preliminary expert's report on liability by the end of the year. That will guide the District going forward in the litigation.

Federal and State Awards – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2011, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2011, the District had no estimated arbitrage earnings due to the IRS.

D. Employee Retirement Systems and Pension Plans

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all eligible Board employees:

Public Employees' Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, including post-retirement health care, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirement health care to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for post-retirement health care coverage.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems and are considered in the annual actuarial calculation of the required State contribution for the system.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the retirement systems are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the retirement systems. Benefits or refunds are recognized when due and payable in accordance with the terms of the retirement systems.

Investment Valuation

Investments are reported at fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Mortgages are valued on the basis of future principal and interest payments, and are discounted at prevailing interest rates for similar instruments. The fair value of real estate investments is based on independent appraisals. Investments that do not have an established market are reported at estimated fair values.

The State of New Jersey, Department of the Treasury, Division of Investment, issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund, Common Pension Fund A, Common Pension Fund B, Common Pension Fund D and Common Pension Fund E. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Significant Legislation

P.L. 2010, c. 1, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement system.

This new legislation changed the membership eligibility criteria for new members of TPAF and PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of TPAF and PERS to 1/60 from 1/55, and it provided that new members of TPAF and PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of TPAF and PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. This law also closed the prosecutor's part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time five years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined as 1/7th of the required amount, beginning in Fiscal Year 2012.

P.L. 2010, c.3, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the TPAF and PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Funding Status and Funding Progress

As of June 30, 2009, the most recent actuarial valuation date, the aggregate funded ratio for all the State administered retirement systems including TPAF and PERS, is 66.0 percent with an unfunded actuarial accrued liability of \$45.8 billion. The aggregate funded ratio and unfunded accrued liability for the State-funded systems is 62.0 percent and \$30.7 billion, and the aggregate funded ratio and unfunded accrued liability for local PERS and Police and Firemen's Retirement System ("PFRS") is 72.1 percent and \$15.1 billion.

The funded status and funding progress of the retirement systems is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the retirement systems in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at that point in time. The projection of benefits for financing reporting purposes does not explicitly incorporate the potential effects of legal or contractual limitations on the pattern of cost sharing between the employer and members in the future.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Actuarial Methods and Assumptions

In the June 30, 2009 actuarial valuation, the projected unit credit was used as the actuarial cost method, and the five year average of market value was used as the asset valuation method for the retirement systems. The actuarial assumptions included (1) 8.25 percent for investment rate of return for the retirement systems and (2) 5.45 percent for projected salary increases for the PERS and 5.74 percent for TPAF.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 5.5% for PERS, 5.5% for TPAF and 5.50% for DCRP of the employee's annual compensation.

Annual Pension Costs (APC)

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

During the years ended June 30, 2011, 2010 and 2009 the Board was required to contribute for PERS and DCRP and the State of New Jersey was required to contribute for TPAF for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Year Ended <u>June 30,</u>	<u>PERS</u>	On-behalf <u>TPAF</u>
2011	\$ 895,136	\$ 87,627
2010	698,200	104,414
2009	590,393	96,229

During the last three fiscal years the State of New Jersey did not contribute to the TPAF for normal cost and accrued liability. The State contributed \$87,627, \$104,414 and \$96,229 during 2010/2011, 2009/2010 and 2008/2009, respectively, for the NCGI premium only.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$2,093,283 during the year ended June 30, 2011 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount, along with the on-behalf TPAF pension contribution, has been included in the district-wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plans for school districts. The Plans are cost sharing multiple employer defined benefit plans.

As a result of implementing Governmental Accounting Standards Board (GASB) Statement No. 43, *Financial Reporting for Post-employment Benefit Plans Other than Pension Plans* (OPEB), effective for Fiscal Year 2007, the State Health Benefits Program (SHBP), and the Prescription Drug Program (PDP), and Post-Retirement Medical (PRM) of the PERS and TPAF are combined and reported as Pension and Other employee Benefit Trust Funds in the State's Comprehensive Annual Financial Report (CAFR). Specifically, SHBP-State, PDP-State, and the PRM of the PERS are combined and reported as a Health Benefits Program Fund – State classified as a single employer plan. The SHBP-Local, PDP-Local, and the PRM of the TPAF are combined and reported as Health Benefits Program Fund –Local Government classified as a cost-sharing multiple-employer plan in the State's CAFR. The post-retirement benefit programs had a total of 514 state and local participating employers and contributing entities for Fiscal Year 2010.

The State of New Jersey sponsors and administers the following health benefit programs covering certain state and local government employees, including those Board employees and retirees eligible for coverage.

Health Benefits Program Fund (HBPF) – Local Education (including Prescription Drug Program Fund) – The State of New Jersey provides free coverage to members of the Teachers' Pension and Annuity Fund who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of P.L. 1992, c.126, the State also provides free coverage to members of the Public Employees' Retirement System and Alternate Benefits Program who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare parts A and B by paying the cost of the insurance for themselves and their covered dependents. Also, education employees are eligible for the PDP coverage after 60 days of employment.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Basis of Accounting

The financial statements of the health benefit programs are prepared on the accrual basis of accounting. Employer contributions are recognized when payable to the health benefit programs. Benefits or refunds are recognized when due and payable in accordance with the terms of the health benefit programs.

Significant Legislation

P.L. 2010, c.2 effective May 21, 2010, makes changes to the SHBP-State/Local Government/Local Education concerning eligibility, cost sharing, choice of a plan, the application of benefit changes, the waiver of coverage, and multiple coverage under such plans. It also requires contributions toward the cost of health care benefits coverage by public employees and certain retirees.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair values.

Funded Status and Funding Progress

As of June 30, 2009, the most recent actuarial valuation date, the State had a \$56.8 billion unfunded actuarial accrued liability for other post-employment benefits (OPEB) which is made up to \$20.5 billion for state active and retired members and \$36.3 billion for education employees and retirees that become the obligation of the State of New Jersey upon retirement.

The funded status and funding progress of the OPEB is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events in the future. These amounts are subject to continual revision as actual results are compared to past expectations and new estimates are made about the probability of future events.

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the June 30, 2009, actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included 4.50 percent for investment rate of return for the OPEB.

Post-Retirement Medical Benefits Contributions

P.L. 1987, c. 384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund (TPAF) and Public Employees' Retirement System (PERS), respectively to fund post-retirement medical benefits for those State employees and education employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2010, there were 87,288 retirees receiving post-retirement medical benefits and the State contributed \$883.8 million on their behalf. The cost of these benefits is funded through contributions by the State and in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education with 25 years of service. The State paid \$126.3 million toward Chapter 126 benefits for 14,050 eligible retired members in fiscal year 2010.

**PARAMUS BOARD OF EDUCATION
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Post-Retirement Medical Benefits Contributions (Continued)

The State sets the contribution rate based on a pay as you go basis and not on the *annual required contribution of the employers (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contributions to the State Health Benefits Program Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the years ended June 30, 2011, 2010 and 2009 were \$1,861,208, \$1,961,048 and \$1,835,810, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

BUDGETARY COMPARISON SCHEDULES

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
REVENUES					
Local Sources					
Local Tax Levy	\$ 67,494,944		\$ 67,494,944	\$ 67,494,944	
Tuition from Individuals	35,376		35,376	33,270	\$ (2,106)
Tuition from Other LEAs Within State	113,950		113,950	186,480	72,530
Tuition from Other Sources	188,800		188,800	163,211	(25,589)
Tuition from Summer School	175,494		175,494	149,275	(26,219)
Interest Earned on Capital Reserve	10,000		10,000		(10,000)
Miscellaneous Interest	1,554,181		1,554,181	1,158,383	(395,798)
	15,000	-	15,000	386	(14,614)
Total Local Sources	69,587,745	-	69,587,745	69,185,949	(401,796)
State Sources					
Special Education Aid	7,879		7,879	7,879	
NonPublic Transportation Aid				32,172	32,172
Extraordinary Special Ed. Costs Aid				178,878	178,878
Reimbursed TPAF Social Security Contribution (Non Budgeted)				2,093,283	2,093,283
On Behalf TPAF Pension System Contribution- NCGI (Non Budgeted)				87,627	87,627
On Behalf TPAF Pension System Contribution Post Retirement Medical Contribution(Non Budgeted)	-	-	-	1,861,208	1,861,208
Total State Sources	7,879	-	7,879	4,261,047	4,253,168
Total Revenues	69,595,624	-	69,595,624	73,446,996	3,851,372
EXPENDITURES					
CURRENT EXPENSE					
Instruction - Regular Programs					
Salaries of Teachers					
Preschool	312,669		312,669	309,021	3,648
Kindergarten	834,752		834,752	785,580	49,172
Grades 1-5	6,658,191		6,658,191	6,640,544	17,647
Grades 6-8	4,230,704	\$ 260,000	4,490,704	4,487,418	3,286
Grades 9-12	5,625,609	(260,000)	5,365,609	5,357,456	8,153
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	1,623,440	16,588	1,640,028	1,457,464	182,564
Other Purchased Services	206,600	(198,900)	7,700	7,641	59
General Supplies	875,177	454,241	1,329,418	1,117,694	211,724
Textbooks	159,967	90,685	250,652	243,770	6,882
Other Objects	30,450	(15,000)	15,450	14,573	877
Total Regular Programs	20,557,559	347,614	20,905,173	20,421,161	484,012
Special Education					
Learning and/or Language Disabilities					
Salaries of Teachers	389,102	283,000	672,102	671,300	802
Other Salaries for Instruction	199,210	(50,858)	148,352	148,271	81
Other Purchased Services	550	-	550	82	468
General Supplies	11,909	(3,200)	8,709	5,752	2,957
Textbooks	8,642	(8,029)	613	-	613
Total Learning and/or Language Disabilities	609,413	220,913	830,326	825,405	4,921

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT EXPENSE					
Special Education (Continued)					
Behavioral Disabilities					
Salaries of Teachers	\$ 82,828	\$ 7,400	\$ 90,228	\$ 89,831	\$ 397
Other Salaries for Instruction	14,715	(7,400)	7,315	-	7,315
Other Purchased Services	550	-	550	-	550
General Supplies	2,105	(2,090)	15	15	-
Textbooks	1,750	(1,750)	-	-	-
Total Behavioral Disabilities	101,948	(3,840)	98,108	89,846	8,262
Multiple Disabilities					
Other Salaries for Instruction	13,435	-	13,435	-	13,435
Total Multiple Disabilities	13,435	-	13,435	-	13,435
Resource Room/Resource Center					
Salaries of Teachers	3,022,809	(193,009)	2,829,800	2,744,642	85,158
Other Purchased Services	500	(76)	424	-	424
General Supplies	11,900	(3,409)	8,491	6,501	1,990
Textbooks	5,600	(5,600)	-	-	-
Total Resource Room	3,040,809	(202,094)	2,838,715	2,751,143	87,572
Autism					
Salaries of Teachers	57,971	(57,971)	-	-	-
Other Salaries for Instruction	680,030	135,000	815,030	814,396	634
General Supplies	5,000	(2,501)	2,499	2,474	25
Total Autism	743,001	74,528	817,529	816,870	659
Preschool Disabilities - Part - Time					
Salaries of Teachers	222,430	56,000	278,430	278,100	330
General Supplies	2,000	(1,380)	620	620	-
Total Preschool Disabilities - Part - Time	224,430	54,620	279,050	278,720	330
Preschool Disabilities - Full - Time					
Other Salaries for Instruction	43,366	-	43,366	43,216	150
Total Preschool Disabilities - Full - Time	43,366	-	43,366	43,216	150
Home Instruction					
Salaries of Teachers	500,000	-	500,000	423,165	76,835
Purchased Professional-Educational Services	4,500	11,500	16,000	15,723	277
Other Purchased Services	1,000	-	1,000	-	1,000
Total Home Instruction	505,500	11,500	517,000	438,888	78,112
Total Special Education	5,281,902	155,627	5,437,529	5,244,088	193,441
Basic Skills/Remedial					
Salaries of Teachers	64,701	(55,301)	9,400	-	9,400
Total Basic Skills/Remedial	64,701	(55,301)	9,400	-	9,400
Bilingual Education					
Salaries of Teachers	306,121	-	306,121	239,242	66,879
Other Salaries for Instruction	19,171	-	19,171	357	18,814
Total Bilingual Education	325,292	-	325,292	239,599	85,693

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT EXPENSE:					
School Sponsored Co-Curricular Activities					
Salaries	\$ 348,728	\$ 19,700	\$ 368,428	\$ 353,996	\$ 14,432
Supplies and Materials	6,200	(1,266)	4,934	4,934	-
Other Objects	73,350	(23,956)	49,394	32,668	16,726
Total School Sponsored Co-Curricular Activities	428,278	(5,522)	422,756	391,598	31,158
School Sponsored Athletics - Instruction					
Salaries	467,640	35,662	503,302	501,879	1,423
Purchased Services	57,024	3,330	60,354	59,231	1,123
Supplies and Materials	53,500	(3,417)	50,083	49,063	1,020
Other Objects	52,750	(911)	51,839	41,638	10,201
Total School Sponsored Athletics - Instruction	630,914	34,664	665,578	651,811	13,767
Community Services Programs/Operations					
Salaries	11,000	(1,180)	9,820	9,820	-
Other Objects	-	2,176	2,176	1,870	306
Total Community Services Programs/Operations	11,000	996	11,996	11,690	306
Total - Instruction	27,299,646	478,078	27,777,724	26,959,947	817,777
Undistributed Expenditures					
Instruction					
Tuition to Other LEAs Within the State - Regular	22,031	(17,600)	4,431	-	4,431
Tuition to Other LEAs Within the State - Special	267,817	-	267,817	195,583	72,234
Tuition to County Voc. School Dist.-Regular	412,900	(6,300)	406,600	394,894	11,706
Tuition to County Voc. School Dist.-Special	127,500	6,300	133,800	133,700	100
Tuition to CSSD & Reg. Day Schools	1,002,100	-	1,002,100	876,451	125,649
Tuition to Private Schools - Disabled W/I State	1,304,412	-	1,304,412	1,251,355	53,057
Tuition to Private Schools - Disabled & Other LEA Out of State	105,307	-	105,307	99,204	6,103
Total Undistributed Expenditures - Instruction	3,242,067	(17,600)	3,224,467	2,951,187	273,280
Attendance and Social Work Services					
Salaries	-	1,953	1,953	1,953	-
Total Attendance and Social Work Services	-	1,953	1,953	1,953	-
Health Services					
Salaries	616,652	6,547	623,199	578,977	44,222
Purchased Professional and Technical Services	50,000	2,600	52,600	51,626	974
Supplies and Materials	30,400	(6,789)	23,611	23,490	121
Total Health Services	697,052	2,358	699,410	654,093	45,317
Other Supp. Serv. Students - Related Services					
Salaries	1,052,951	316,895	1,369,846	1,369,549	297
Purchased Professional/Educational Services	600,000	(49,878)	550,122	550,062	60
Supplies and Materials	7,150	(3,650)	3,500	3,102	398
Total Other Supp. Serv. Students - Related Services	1,660,101	263,367	1,923,468	1,922,713	755
Other Supp. Serv. Students - Extra Services					
Salaries	109,093	-	109,093	100,994	8,099
Purchased Professional/Educational Services	200,000	(125,792)	74,208	74,194	14
Total Other Supp. Serv. Students - Extra Services	309,093	(125,792)	183,301	175,188	8,113

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Other Support Services - Students - Guidance					
Salaries of Other Professional Staff	\$ 783,189	\$ (50,495)	\$ 732,694	\$ 711,460	\$ 21,234
Salaries of Secretarial and Clerical Assistants	137,777	-	137,777	124,055	13,722
Supplies and Materials	3,445	(165)	3,280	3,210	70
Other Objects	4,600	(1,741)	2,859	2,858	1
Total Other Support Services - Students - Regular	929,011	(52,401)	876,610	841,583	35,027
Other Support Services - Students - Child Study Teams					
Salaries of Other Professional Staff	1,186,780	(30,100)	1,156,680	1,101,015	55,665
Salaries of Secretarial and Clerical Assistants	154,195	2,100	156,295	156,242	53
Supplies and Materials	7,100	400	7,500	7,239	261
Total Other Support Services - Students - Child Study Teams	1,348,075	(27,600)	1,320,475	1,264,496	55,979
Improvement of Instruction Services/ Other Support Services-Instructional Staff					
Salaries of Supervisors of Instruction	123,859	(1,850)	122,009	121,948	61
Salaries of Other Professional Staff	23,829	1,851	25,680	25,680	-
Salaries of Secretarial and Clerical	249,412	(24,200)	225,212	223,510	1,702
Salaries of Facilitators, Math/Literacy Coaches and Masters	10,000	26,200	36,200	36,200	-
Other Purchased Services	6,000	(3,352)	2,648	2,648	-
Supplies and Materials	83,410	23,363	106,773	103,955	2,818
Total Improvement of Instruction Services/ Other Support Services-Instructional Staff	496,510	22,012	518,522	513,941	4,581
Educational Media Services/School Library					
Salaries	581,727	82,600	664,327	663,079	1,248
Supplies and Materials	115,952	(9,829)	106,123	98,411	7,712
Total Educational Media Services/School Library	697,679	72,771	770,450	761,490	8,960
Instructional Staff Training Services					
Purchased Professional- Educational Services	42,025	-	42,025	9,224	32,801
Other Purchased Services	31,474	-	31,474	6,784	24,690
Supplies and Materials	8,500	(2,162)	6,338	1,472	4,866
Total Instructional Staff Training Services	81,999	(2,162)	79,837	17,480	62,357
Support Services General Administration					
Salaries	311,310	-	311,310	311,310	-
Legal Services	70,000	3,530	73,530	73,518	12
Audit Fees	40,000	(5,147)	34,853	34,400	453
Architectural/Engineering Services	30,000	39,048	69,048	64,600	4,448
Other Purchased Professional Services	50,000	37,338	87,338	83,645	3,693
Communications/Telephone	189,000	(31,725)	157,275	146,489	10,786
BOE Other Purchased Services	23,000	(1,200)	21,800	13,545	8,255
Miscellaneous Purchased Services	392,000	(40,593)	351,407	329,157	22,250
General Supplies	20,000	3,000	23,000	19,292	3,708
Judgements Against the School District	11,600	(3,500)	8,100	1,162	6,938
BOE Membership Dues and Fees	45,500	(1,500)	44,000	38,021	5,979
Total Support Services General Administration	1,182,410	(749)	1,181,661	1,115,139	66,522
Support Services School Administration					
Salaries of Principals/Asst. Principals	1,701,051	36,000	1,737,051	1,727,997	9,054
Salaries of Other Professional Staff	909,503	(33,600)	875,903	855,934	19,969
Salaries of Secretarial and Clerical Assistants	646,444	107,900	754,344	753,568	776
Other Purchased Services	5,300	-	5,300	120	5,180
Supplies and Materials	9,000	-	9,000	5,130	3,870
Total Support Services School Administration	3,271,298	110,300	3,381,598	3,342,749	38,849

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Undistributed Expenditures - Central Services					
Salaries	\$ 640,992	\$ 119,600	\$ 760,592	\$ 760,286	\$ 306
Purchased Technical Services	9,000	(6,076)	2,924	2,924	
Misc. Purchased Services	27,700	6,935	34,635	34,543	92
Supplies and Materials	25,000	7,481	32,481	32,431	50
Interest on Bond Anticipation Notes	158,949	(19,863)	139,086	139,086	-
Miscellaneous Expenditures	8,000	(3,477)	4,523	87	4,436
Total Undistributed Expenditures - Central Services	869,641	104,600	974,241	969,357	4,884
Undistributed Expenditures - Admin. Info. Tech.					
Salaries	363,584	(15,500)	348,084	346,055	2,029
Purchased Professional Services	30,000	10,298	40,298	14,280	26,018
Purchased Technical Services	62,500	58,401	120,901	89,419	31,482
Other Purchased Services	139,685	58,231	197,916	193,260	4,656
Total Undistributed Expenditures - Admin. Info. Tech.	595,769	111,430	707,199	643,014	64,185
Required Maintenance For School Facilities					
Salaries	863,730	6,305	870,035	863,611	6,424
Cleaning, Repair, and Maintenance Services	762,000	83,503	845,503	762,907	82,596
General Supplies	180,000	(4,929)	175,071	153,364	21,707
Total Required Maintenance For School Facilities	1,805,730	84,879	1,890,609	1,779,882	110,727
Custodial Services					
Salaries	2,879,035	(32,860)	2,846,175	2,684,947	161,228
Salaries of Non-Instructional Aides	180,793	28,900	209,693	209,232	461
Purchased Professional and Technical Services	20,000	(12,440)	7,560	6,990	570
Cleaning, Repair, and Maintenance Services	521,032	(41,341)	479,691	447,693	31,998
Other Purchased Property Services	70,100	23,400	93,500	93,421	79
General Supplies	350,000	42,576	392,576	383,613	8,963
Energy (Electricity)	1,102,750	900,000	2,002,750	1,919,443	83,307
Energy (Natural Gas)	1,982,750	(908,705)	1,074,045	581,801	492,244
Energy (Oil)	107,694	-	107,694	88,665	19,029
Other Objects	23,500	(7,800)	15,700	13,462	2,238
Total Custodial Services	7,237,654	(8,270)	7,229,384	6,429,267	800,117
Care & Upkeep of Grounds					
Cleaning, Repair, and Maintenance Services	25,000	3,000	28,000	27,979	21
Total Care & Upkeep of Grounds	25,000	3,000	28,000	27,979	21
Security					
Salaries	74,844	11,700	86,544	86,519	25
Purchased Professional and Technical Services	25,000	(6,000)	19,000	16,691	2,309
Total Security	99,844	5,700	105,544	103,210	2,334
Student Transportation Services					
Salaries for Pupil Transportation					
(Non-Instructional Aides)	35,199	300	35,499	35,488	11
(Between Home and School) - Regular	390,356	(708)	389,648	357,903	31,745
(Between Home and School) - Spec Ed	5,000	-	5,000	5,000	5,000
Other Purchased Professional and Technical Services					
Services	10,000	10,224	20,224	20,182	42
Cleaning, Repair and Maintenance Services	2,300	-	2,300	1,311	989
Lease Purchase Payments - School Buses	105,880	(770)	105,110	104,266	844
Contracted Services (Between Home and School) - Vendors					
	1,300,000	-	1,300,000	1,206,015	93,985
Contracted Services (Other Than Between Home and School) - Vendors					
	3,000	(1,936)	1,064	1,064	-
Contracted Services (Special Ed Students)-Vendors					
	908,475	(40,928)	867,547	522,199	345,348
Contracted Services (Special Ed Students)-Joint Agreements					
	500,000	-	500,000	435,297	64,703
Contracted Services (Regular Ed Students)-ESCs					
	61,000	19,352	80,352	80,342	10
Contracted Services - Aid in Lieu of Payments					
	135,000	9,999	144,999	144,976	23
Miscellaneous Purchased Services - Transportation					
	2,600	1,500	4,100	4,022	78
Supplies and Materials	3,000	(1,500)	1,500	1,411	89
Transportation Supplies	49,000	(18,553)	30,447	20,626	9,821
Other Objects	2,000	-	2,000	1,025	975
Total Student Transportation Services	3,512,810	(23,020)	3,489,790	2,936,127	553,663

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Unallocated Benefits					
Social Security Contributions	\$ 874,000	\$ 123,000	\$ 997,000	\$ 957,953	\$ 39,047
Other Retirement Contributions - PERS	771,531	123,605	895,136	895,136	-
Workers' Compensation	270,000	40,593	310,593	310,593	-
Health Benefits	11,599,904	(888,810)	10,711,094	9,392,530	1,318,564
Tuition Reimbursement	78,280	16,551	94,831	94,831	-
Other Employee Benefits	37,647	(15,576)	22,071	9,139	12,932
Total Employee Benefits	13,631,362	(600,637)	13,030,725	11,660,182	1,370,543
On Behalf TPAF Pension System Contribution- NCGI (Non Budgeted)				87,627	(87,627)
On Behalf TPAF Pension System Contribution Post Retirement Medical Contribution(Non Budgeted)				1,861,208	(1,861,208)
Reimbursed TPAF Social Security Contribution (Non Budgeted)	-	-	-	2,093,283	(2,093,283)
Total	-	-	-	4,042,118	(4,042,118)
Total Undistributed Expenditures	41,693,105	(75,861)	41,617,244	42,153,148	(535,904)
Total Expenditures - Current Expense	68,992,751	402,217	69,394,968	69,113,095	281,873
EXPENDITURES					
CAPITAL OUTLAY					
Interest Deposit to Capital Reserve	10,000	-	10,000	-	10,000
Equipment					
Regular Programs - Instruction Grades 9-12		22,905	22,905	22,905	-
Special Education - Instruction Auditory Impairments	5,000	-	5,000		5,000
Undistributed Expenditures					
Central Services	62,000	7,744	69,744	60,183	9,561
Admin. Info. Tech.	50,000	11,000	61,000	32,373	28,627
Student Transportation Services		21,576	21,576		21,576
Required Maint for School Facilities	150,000	57,347	207,347	174,272	33,075
Total Equipment	267,000	120,572	387,572	289,733	97,839
Facilities Acquisition and Construction Services					
Architectural/Engineering Services	25,000	-	25,000	20,464	4,536
Construction Services	42,121	-	42,121	9,235	32,886
Other Objects	7,879	-	7,879	7,879	-
Total Facilities Acquis. and Const. Services	75,000	-	75,000	37,578	37,422
Total Capital Outlay	352,000	120,572	472,572	327,311	145,261

**PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCE
BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Original Budget	Adjustments/ Budget Transfers	Final Budget	Actual	Variance Final To Actual
SPECIAL SCHOOLS					
Summer School - Instruction					
Salaries of Teachers	\$ 68,281	\$ 13,000	\$ 81,281	\$ 80,211	\$ 1,070
General Supplies	1,500	2,763	4,263	3,796	467
Total Summer School - Instruction	69,781	15,763	85,544	84,007	1,537
Total Summer School	69,781	15,763	85,544	84,007	1,537
Other Special Schools - Instruction					
Other Salaries for Instruction	10,000	13,045	23,045	23,045	-
Total Other Special Schools - Instruction	10,000	13,045	23,045	23,045	-
Total Other Special Schools	10,000	13,045	23,045	23,045	-
Adult Education -Local - Instruction					
Salaries of Teachers	420,526	54,955	475,481	474,758	723
Purchased Professional and Technical Services	149,500	12,334	161,834	160,959	875
General Supplies	57,200	19,420	76,620	74,522	2,098
Total Adult Education -Local - Instruction	627,226	86,709	713,935	710,239	3,696
Adult Education In-Local - Support Services					
Salaries	43,866	(506)	43,360	43,360	-
Total Adult Education-In-Local - Support Services	43,866	(506)	43,360	43,360	-
Total Adult Education	671,092	86,203	757,295	753,599	3,696
Total Special Schools	750,873	115,011	865,884	860,651	5,233
Total Expenditures	70,095,624	637,800	70,733,424	70,301,057	432,367
Excess (Deficiency) of Revenues Over (Under) Expenditures	(500,000)	(637,800)	(1,137,800)	3,145,939	4,283,739
Other Financing Sources/Uses					
Operating Transfers In				13,691	13,691
Operating Transfers Out	(2,045,169)	-	(2,045,169)	(2,045,169)	-
Total Other Financing Sources	(2,045,169)	-	(2,045,169)	(2,031,478)	13,691
Excess (Deficiency) of Revenues Over/(Under) Expenditures and Other Sources	(2,545,169)	(637,800)	(3,182,969)	1,114,461	4,297,430
Fund Balances, Beginning of Year	6,631,210	-	6,631,210	6,631,210	-
Fund Balances, End of Year	\$ 4,086,041	\$ (637,800)	\$ 3,448,241	\$ 7,745,671	\$ 4,297,430
Reconciliation of Governmental Fund Statements (GAAP):					
Restricted Fund Balance:					
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures				\$ 400,000	
Reserve for Excess Surplus				300,000	
Capital Reserve				5,130,339	
Committed Fund Balance					
Year End Encumbrances				338,200	
Unassigned Fund Balance				1,577,132	
Total				7,745,671	
Reconciliation to Government Fund Statements(GAAP)					
Less: State Aid Payments not Recognized on GAAP Basis				(178,878)	
Fund Balance per Governmental Funds(GAAP)				\$ 7,566,793	

**PARAMUS BOARD OF EDUCATION
SPECIAL REVENUE FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Intergovernmental					
State	\$ 1,441,000	\$ (29,765)	\$ 1,411,235	\$ 1,373,961	\$ (37,274)
Federal	3,450,113	(140,587)	3,309,526	2,651,606	(657,920)
Local Sources					
Miscellaneous	56,000	77,755	133,755	89,852	(43,903)
Total Revenues	<u>4,947,113</u>	<u>(92,597)</u>	<u>4,854,516</u>	<u>4,115,419</u>	<u>(739,097)</u>
EXPENDITURES					
Instruction					
Salaries of Teachers		245,271	245,271	226,705	18,566
Purchased Prof. and Technical Services		170,972	170,972	127,808	43,164
Other Purchased Services	1,286,800	(562,843)	723,957	714,793	9,164
General Supplies	2,219,313	(1,349,860)	869,453	447,779	421,674
Textbooks	241,000	(22,218)	218,782	207,838	10,944
Total Instruction	<u>3,747,113</u>	<u>(1,518,678)</u>	<u>2,228,435</u>	<u>1,724,923</u>	<u>503,512</u>
Support Services					
Salaries of Teachers		1,499	1,499	1,499	-
Personal Services-Employee Benefits		40,478	40,478	14,279	26,199
Purchased Professional/Educational Services	1,200,000	(7,547)	1,192,453	1,166,123	26,330
Purchased Professional and Technical Services		899,179	899,179	720,811	178,368
Other Purchased Services		109,375	109,375	109,170	205
Travel		-	-	-	-
General Supplies		29,841	29,841	28,358	1,483
Textbooks		-	-	-	-
Other Objects		-	-	-	-
Total Support Services	<u>1,200,000</u>	<u>1,072,825</u>	<u>2,272,825</u>	<u>2,040,240</u>	<u>232,585</u>
Facilities Acquisition and Construction					
Buildings		350,256	350,256	350,256	-
Instructional Equipment		3,000	3,000	-	3,000
Total Facilities Acq. & Construction	<u>-</u>	<u>353,256</u>	<u>353,256</u>	<u>350,256</u>	<u>3,000</u>
Total Expenditures	<u>4,947,113</u>	<u>(92,597)</u>	<u>4,854,516</u>	<u>4,115,419</u>	<u>739,097</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances, Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**PARAMUS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Fund from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

	General Fund	Special Revenue Fund
Sources/inflows of resources		
Actual amounts (budgetary basis) "revenue"		
from the budgetary comparison schedule (Exhibits C-1 and C-2)	\$ 73,446,996	\$ 4,115,419
Difference - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
June 30, 2011 Encumbrances		(252,363)
June 30, 2010 Encumbrances, Net		175,009
State Aid payments recognized for budgetary purposes, not recognized for GAAP statements.(2009-2010)	377,721	
State Aid payments recognized for budgetary purposes, not recognized for GAAP statements.(2010-2011)	<u>(178,878)</u>	<u>-</u>
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds (Exhibit B-2)	<u>\$ 73,645,839</u>	<u>\$ 4,038,065</u>
Uses/outflows of resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	\$ 70,301,057	\$ 4,115,419
Differences - Budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for financial reporting purposes.		
June 30, 2011 Encumbrances		(252,363)
June 30, 2010 Encumbrances, Net	<u>-</u>	<u>175,009</u>
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	<u>\$ 70,301,057</u>	<u>\$ 4,038,065</u>

SCHOOL LEVEL SCHEDULES

NOT APPLICABLE

SPECIAL REVENUE FUND

PARAMUS BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	Nonpublic Textbooks	Nonpublic Nursing Services	Nonpublic Compensatory Education	Nonpublic ESL	Nonpublic Suppl. Inst.	Nonpublic Trans.	Nonpublic Exam. and Class.	Nonpublic Home Instruction	Nonpublic Corrective Speech	Other Local Grants	Total Exhibit E-1A	Total 2010
REVENUES												
Intergovernmental												
State	\$ 207,838	\$ 248,252	\$ 229,077	\$ 29,201	\$ 142,023	\$ 6,730	\$ 295,533	\$ 13,703	\$ 201,604		\$ 2,651,606	\$ 1,373,961
Federal												2,651,606
Other										\$ 89,852		89,852
Total Revenues	\$ 207,838	\$ 248,252	\$ 229,077	\$ 29,201	\$ 142,023	\$ 6,730	\$ 295,533	\$ 13,703	\$ 201,604	\$ 89,852	\$ 2,651,606	\$ 4,115,419
EXPENDITURES												
Instruction												
Salaries of Teachers										\$ 226,705		\$ 226,705
Purchased Prof. and Tech. Services										127,808		127,808
Other Purchased Services										9,552		714,793
General Supplies										52,151		447,779
Textbooks	\$ 207,838											207,838
Total Instruction	207,838									61,703	1,455,382	1,724,923
Support Services												
Salaries of Teachers										1,499		1,499
Personal Services Employee-Benefits										14,279		14,279
Purchased Prof. Ed. Services		\$ 248,252	\$ 229,077	\$ 29,201	\$ 142,023	\$ 6,730	\$ 295,533	\$ 13,703	\$ 201,604			1,166,123
Purchased Prof. & Tech. Services										720,811		720,811
Other Purchased Services										109,170		109,170
General Supplies										28,149		28,358
Total Support Services	-	248,252	229,077	29,201	142,023	6,730	295,533	13,703	201,604	28,149	845,968	2,040,240
Facilities Acquisition & Construction												
Buildings											350,256	350,256
Total Facilities Acquisition & Construction	-	-	-	-	-	-	-	-	-	-	350,256	350,256
Total Expenditures	\$ 207,838	\$ 248,252	\$ 229,077	\$ 29,201	\$ 142,023	\$ 6,730	\$ 295,533	\$ 13,703	\$ 201,604	\$ 89,852	\$ 2,651,606	\$ 4,115,419

PARAMUS BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

	<u>Title I</u>	<u>Title II Part - A</u>	<u>Title II Part - D</u>	<u>Title III</u>	<u>Title IV</u>	<u>IDEA Basic</u>	<u>IDEA Basic ARRA</u>	<u>IDEA Preschool ARRA</u>	<u>IDEA Preschool</u>	<u>Total Exhibit E-1A</u>
REVENUES										
Intergovernmental	\$ 197,380	\$ 110,714	\$ 1,602	\$ 131,607	\$ 1,911	\$ 1,311,536	\$ 883,612	\$ 9,189	\$ 4,055	\$ 2,651,606
Federal	\$ 197,380	\$ 110,714	\$ 1,602	\$ 131,607	\$ 1,911	\$ 1,311,536	\$ 883,612	\$ 9,189	\$ 4,055	\$ 2,651,606
Total Revenues										
EXPENDITURES										
Instruction										
Salaries of Teachers	\$ 175,401	\$ 16,285	\$ -	\$ 35,019	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 226,705
Purchased Prof. & Tech. Services	4,510	7,797	1,472	14,029	-	601,194	91,000	-	-	127,808
Other Purchased Services	3,482	49,469	130	54,724	445	85,554	189,460	9,189	3,175	705,241
General Supplies										395,628
Total Instruction	183,393	86,598	1,602	103,772	445	786,748	280,460	9,189	3,175	1,455,382
Support Services										
Salaries of Teachers	13,987	-	-	1,499	292	209	-	-	-	1,499
Personal Services-Employee Benefits										14,279
General Supplies										209
Purchased Prof. Ed. Services		24,116	-	26,336	554	524,429	144,496	-	880	720,811
Purchased Prof. & Tech. Services					620	150	108,400	-	-	109,170
Other Purchased Services										-
Total Support Services	13,987	24,116	-	27,835	1,466	524,788	252,896	-	880	845,968
Facilities Acquisition & Construction										
Buildings							350,256			350,256
Total Facilities Acquisition & Construction							350,256			350,256
Total Expenditures	\$ 197,380	\$ 110,714	\$ 1,602	\$ 131,607	\$ 1,911	\$ 1,311,536	\$ 883,612	\$ 9,189	\$ 4,055	\$ 2,651,606

**PARAMUS BOARD OF EDUCATION
SPECIAL REVENUE FUND
PRESCHOOL EDUCATION AID
SCHEDULE OF EXPENDITURES - BUDGETARY BASIS**

NOT APPLICABLE

CAPITAL PROJECTS FUND

PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF PROJECT EXPENDITURES
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Year	Project	Appropriation	Additions	Prior Year	Expenditures to Date Current Year	Cancelled Payables	Transfer to General Fund	Balance, June 30, 2011
2002	Various Improvements	\$ 2,022,211	\$ 60,000	\$ 2,082,061				\$ 150
2003	Various Improvements	1,908,400		1,645,451	\$ 136,627			126,322
2004	Various Improvements	37,200,000		37,184,179		\$ 2,335		18,156
2006	Various Improvements	2,000,000		1,996,553		10,000	\$ 13,447	
2007	Various Improvements	1,983,603		1,891,424	19,118			73,061
2011	Photovoltaic Project at High School	1,720,169			1,323,861			396,308
2011	Installation of Turf Field	175,000			174,257			743
2011	Upgrade/Repair HVAC Units at West Brook Middle School	150,000						150,000
		\$ 47,159,383	\$ 60,000	\$ 44,799,668	\$ 1,653,863	\$ 12,335	\$ 13,447	764,740
	Less: Unfunded Authorizations							
	2004 Various Improvements Local Share							(901)
	4/17/07 Various Improvements Local Share							(397,200)
	Fund Balance, June 30, 2011 - Budgetary Basis							366,639
	Deferred Revenue							(770,492)
	Fund Balance (GAAP Basis), June 30, 2011							\$ (403,853)

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF PROJECT EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Revenues and Other Financing Sources	
Transfer from Debt Service Fund	\$ 396,600
Transfer from Capital Reserve	2,045,169
Cancelled Payables	12,335
Interest	<u>244</u>
 Total Revenues and Other Financing Sources	 <u>2,454,348</u>
 Expenditures and Other Financing Uses	
Purchased Professional and Technical Services	-
Construction Services	1,653,863
Transfers to General Fund	<u>13,691</u>
 Total Expenditures and Other Financing Uses	 <u>1,667,554</u>
 Excess (Deficiency) of Revenue Over Expenditures	 786,794
 Fund Balance (Deficit), July 1, 2010	 <u>(420,155)</u>
 Fund Balance, June 30, 2011	 <u>\$ 366,639</u>

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2002 REFERENDUM
RIDGE RANCH ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 137,250	-	\$ 137,250	\$ 137,250
 Total Revenues	 <u>137,250</u>	 <u>-</u>	 <u>137,250</u>	 <u>137,250</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	19,524		19,524	19,520
Construction Services	65,650	-	65,650	117,730
 Total Expenditures	 <u>85,174</u>	 <u>-</u>	 <u>85,174</u>	 <u>137,250</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ 52,076</u>	 <u>\$ -</u>	 <u>\$ 52,076</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-060-02-0577
Grant Date	10/29/2002
Bond Authorization Date	4/16/2002
Bonds Authorized	\$ 137,250
Bonds Issued	\$ -
Original Authorized Cost	\$ 137,250
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 137,250
 Percentage Increase Over Original Authorized Cost	 0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/01/2003
Revised Target Completion Date	2/28/2004

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2002 REFERENDUM
WEST BROOK MIDDLE SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 133,030		\$ 133,030	\$ 133,030
Transfer from Debt Service Fund	199,545	-	199,545	199,545
	<u>332,575</u>	<u>-</u>	<u>332,575</u>	<u>332,575</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	24,664		24,664	24,664
Construction Services	290,944	-	290,944	307,911
	<u>315,608</u>	<u>-</u>	<u>315,608</u>	<u>332,575</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 16,967</u>	<u>\$ -</u>	<u>\$ 16,967</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-060-02-0576
Grant Date	10/29/2002
Bond Authorization Date	4/16/2002
Bonds Authorized	\$ 199,545
Bonds Issued	\$ -
Original Authorized Cost	\$ 332,575
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 332,575
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/01/2003
Revised Target Completion Date	03/01/2004

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2002 REFERENDUM
HIGH SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 562,135		\$ 562,135	\$ 562,135
Transfer from Capital Outlay	60,000		60,000	60,000
Bond Proceeds	157,550		157,550	157,550
Transfer from Debt Service Fund	832,705	-	832,705	832,701
	<u>1,612,390</u>	<u>-</u>	<u>1,612,390</u>	<u>1,612,386</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	111,373		111,373	106,320
Construction Services	1,569,910	-	1,569,910	1,506,066
	<u>1,681,283</u>	<u>-</u>	<u>1,681,283</u>	<u>1,612,386</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (68,893)</u>	<u>\$ -</u>	<u>\$ (68,893)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-060-02-0575
Grant Date	10/29/2002
Bond Authorization Date	4/16/2002
Bonds Authorized	\$ 990,251
Bonds Issued	\$ 157,550
Original Authorized Cost	\$ 1,552,386
Additional Authorized Cost	\$ 60,000
Revised Authorized Cost	\$ 1,612,386
Percentage Increase Over Original	
Authorized Cost	3.87%
Percentage Completion	100.00%
Original Target Completion Date	01/01/2004
Revised Target Completion Date	09/15/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
PARKWAY ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 31,200		\$ 31,200	\$ 31,200
Bond Proceeds	17,256		17,256	17,256
Transfer from Debt Service Fund	<u>29,544</u>	<u>-</u>	<u>29,544</u>	<u>29,544</u>
 Total Revenues	 <u>78,000</u>	 <u>-</u>	 <u>78,000</u>	 <u>78,000</u>
Expenditures and Other Financing Uses				
Construction Services	<u>46,618</u>	<u>-</u>	<u>46,618</u>	<u>78,000</u>
 Total Expenditures	 <u>46,618</u>	 <u>-</u>	 <u>46,618</u>	 <u>78,000</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ 31,382</u>	 <u>\$ -</u>	 <u>\$ 31,382</u>	 <u>\$ -</u>
Additional Project Information:				
Project Number	3930-100-03-0762			
Grant Date	11/6/2003			
Bond Authorization Date	4/16/2003			
Bonds Authorized	\$ 46,800			
Bonds Issued	\$ 17,256			
Original Authorized Cost	\$ 78,000			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 78,000			
 Percentage Increase Over Original Authorized Cost	 0.00%			
Percentage Completion	100.00%			
Original Target Completion Date	9/01/2005			
Revised Target Completion Date	11/30/2005			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
MEMORIAL ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 59,200		\$ 59,200	\$ 59,200
Bond Proceeds	37,884		37,884	37,884
Transfer from Debt Service Fund	<u>50,916</u>	<u>-</u>	<u>50,916</u>	<u>50,916</u>
 Total Revenues	 <u>148,000</u>	 <u>-</u>	 <u>148,000</u>	 <u>148,000</u>
Expenditures and Other Financing Uses				
Construction Services	<u>52,727</u>	<u>-</u>	<u>52,727</u>	<u>148,000</u>
 Total Expenditures	 <u>52,727</u>	 <u>-</u>	 <u>52,727</u>	 <u>148,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ 95,273</u>	 <u>\$ -</u>	 <u>\$ 95,273</u>	 <u>\$ -</u>
Additional Project Information:				
Project Number	3930-080-03-0765			
Grant Date	11/6/2003			
Bond Authorization Date	4/16/2003			
Bonds Authorized	\$ 88,800			
Bonds Issued	\$ 37,884			
Original Authorized Cost	\$ 148,000			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 148,000			
 Percentage Increase Over Original Authorized Cost	 0.00%			
Percentage Completion	100.00%			
Original Target Completion Date	9/01/2005			
Revised Target Completion Date	10/08/2004			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
STONY LANE ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 28,359		\$ 28,359	\$ 28,359
Transfer from Debt Service Fund	43,641	-	43,641	43,641
	<u>72,000</u>	<u>-</u>	<u>72,000</u>	<u>72,000</u>
Total Revenues				
Expenditures and Other Financing Uses				
Construction Services	72,000	-	72,000	72,000
	<u>72,000</u>	<u>-</u>	<u>72,000</u>	<u>72,000</u>
Total Expenditures				
Excess (Deficit) of Revenue Over Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-130-03-0760
Grant Date	11/6/2003
Bond Authorization Date	4/16/2003
Bonds Authorized	\$ 72,000
Bonds Issued	\$ 28,359
Original Authorized Cost	\$ 72,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 72,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2003
Revised Target Completion Date	11/01/2003

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
RIDGE RANCH ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 36,000		\$ 36,000	\$ 36,000
Bond Proceeds	24,906		24,906	24,906
Transfer from Debt Service Fund	29,094	-	29,094	29,094
	<u>90,000</u>	<u>-</u>	<u>90,000</u>	<u>90,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	7,011		7,011	7,011
Construction Services	74,450	-	74,450	82,989
	<u>81,461</u>	<u>-</u>	<u>81,461</u>	<u>90,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 8,539</u>	<u>\$ -</u>	<u>\$ 8,539</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-110-03-0761
Grant Date	11/6/2003
Bond Authorization Date	4/16/2003
Bonds Authorized	\$ 54,000
Bonds Issued	\$ 24,906
Original Authorized Cost	\$ 90,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 90,000
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	6/01/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
WEST BROOK MIDDLE SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 103,680		\$ 103,680	\$ 103,680
Bond Proceeds	60,963		60,963	60,963
Transfer from Debt Service Fund	94,557	-	94,557	94,557
	<u>259,200</u>	<u>-</u>	<u>259,200</u>	<u>259,200</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	7,590		7,590	7,590
Construction Services	254,920	\$ 136,627	391,547	251,610
	<u>262,510</u>	<u>136,627</u>	<u>399,137</u>	<u>259,200</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (3,310)</u>	<u>\$ (136,627)</u>	<u>\$ (139,937)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-060-03-0759
Grant Date	11/6/2003
Bond Authorization Date	4/16/2003
Bonds Authorized	\$ 155,520
Bonds Issued	\$ 60,963
Original Authorized Cost	\$ 259,200
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 259,200
Percentage Increase Over Original	
Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	03/31/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
EAST BROOK MIDDLE SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 20,181		\$ 20,181	\$ 20,181
Transfer from Debt Service Fund	21,819	-	21,819	21,819
	<u>42,000</u>	<u>-</u>	<u>42,000</u>	<u>42,000</u>
Total Revenues				
Expenditures and Other Financing Uses				
Construction Services	18,255	-	18,255	42,000
	<u>18,255</u>	<u>-</u>	<u>18,255</u>	<u>42,000</u>
Total Expenditures				
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 23,745</u>	<u>\$ -</u>	<u>\$ 23,745</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-065-03-0766
Grant Date	11/6/2003
Bond Authorization Date	4/16/2003
Bonds Authorized	\$ 42,000
Bonds Issued	\$ 20,181
Original Authorized Cost	\$ 42,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 42,000

Percentage Increase Over Original

Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2003
Revised Target Completion Date	11/01/2003

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
MIDLAND ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 120,000		\$ 120,000	\$ 120,000
Bond Proceeds	70,896		70,896	70,896
Transfer from Debt Service Fund	109,104	-	109,104	109,104
	<u>300,000</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	18,016		18,016	18,016
Construction Services	222,163	-	222,163	281,984
	<u>240,179</u>	<u>-</u>	<u>240,179</u>	<u>300,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 59,821</u>	<u>\$ -</u>	<u>\$ 59,821</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-090-03-0764
Grant Date	11/6/2003
Bonod Authorization Date	4/16/2003
Bonds Authorized	\$ 180,000
Bonds Issued	\$ 70,896
Original Authorized Cost	\$ 300,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 300,000

Percentage Increase Over Original	
Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	3/01/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2003 REFERENDUM
HIGH SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 346,066		\$ 346,066	\$ 346,067
Bond Proceeds	224,005		224,005	224,005
Transfer from Debt Service Fund	349,128	-	349,128	349,128
	<u>919,199</u>	<u>-</u>	<u>919,199</u>	<u>919,200</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	41,342		41,342	38,644
Construction Services	830,358	-	830,358	880,556
	<u>871,700</u>	<u>-</u>	<u>871,700</u>	<u>919,200</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 47,499</u>	<u>\$ -</u>	<u>\$ 47,499</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-050-03-0763
Grant Date	11/6/2003
Bond Authorization Date	4/16/2003
Bonds Authorized	\$ 573,133
Bonds Issued	\$ 224,005
Original Authorized Cost	\$ 919,200
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 919,200
Percentage Increase Over Original	
Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	6/30/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
PARKWAY ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 688,000		\$ 688,000	\$ 688,000
Bond Proceeds	<u>1,032,000</u>	<u>-</u>	<u>1,032,000</u>	<u>1,032,000</u>
 Total Revenues	 <u>1,720,000</u>	 <u>-</u>	 <u>1,720,000</u>	 <u>1,720,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	175,617		175,617	88,208
Construction Services	<u>1,938,267</u>	<u>-</u>	<u>1,938,267</u>	<u>1,631,792</u>
 Total Expenditures	 <u>2,113,884</u>	 <u>-</u>	 <u>2,113,884</u>	 <u>1,720,000</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (393,884)</u>	 <u>\$ -</u>	 <u>\$ (393,884)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-100-03-1424
Grant Date	10/23/2003
Bond Authorization Date	1/27/2004
Bonds Authorized	\$ 1,032,000
Bonds Issued	\$ 1,032,000
Original Authorized Cost	\$ 1,720,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 1,720,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	11/30/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
MEMORIAL ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 560,000		\$ 560,000	\$ 560,000
Bond Proceeds	<u>840,000</u>	<u>-</u>	<u>840,000</u>	<u>840,000</u>
 Total Revenues	 <u>1,400,000</u>	 <u>-</u>	 <u>1,400,000</u>	 <u>1,400,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	145,001		145,001	75,074
Construction Services	<u>1,385,662</u>	<u>-</u>	<u>1,385,662</u>	<u>1,324,926</u>
 Total Expenditures	 <u>1,530,663</u>	 <u>-</u>	 <u>1,530,663</u>	 <u>1,400,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ (130,663)</u>	 <u>\$ -</u>	 <u>\$ (130,663)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-080-03-1422
Grant Date	10/23/2003
Bond Authorization Date	1/27/2004
Bonds Authorized	\$ 840,000
Bonds Issued	\$ 840,000
Original Authorized Cost	\$ 1,400,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 1,400,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	11/30/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
STONY LANE ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 572,000		\$ 572,000	\$ 572,000
Bond Proceeds	<u>858,000</u>	<u>-</u>	<u>858,000</u>	<u>858,000</u>
 Total Revenues	 <u>1,430,000</u>	 <u>-</u>	 <u>1,430,000</u>	 <u>1,430,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	134,585		134,585	64,659
Construction Services	<u>1,125,235</u>	<u>-</u>	<u>1,125,235</u>	<u>1,365,341</u>
 Total Expenditures	 <u>1,259,820</u>	 <u>-</u>	 <u>1,259,820</u>	 <u>1,430,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ 170,180</u>	 <u>\$ -</u>	 <u>\$ 170,180</u>	 <u>\$ -</u>
Additional Project Information:				
Project Number	3930-180-03-1426			
Grant Date	10/23/2003			
Bond Authorization Date	1/27/2004			
Bonds Authorized	\$ 858,000			
Bonds Issued	\$ 858,000			
Original Authorized Cost	\$ 1,430,000			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 1,430,000			
 Percentage Increase Over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original Target Completion Date	9/01/2005			
Revised Target Completion Date	11/30/2005			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
MIDLAND ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 352,000		\$ 352,000	\$ 352,000
Bond Proceeds	<u>528,000</u>	<u>-</u>	<u>528,000</u>	<u>528,000</u>
 Total Revenues	 <u>880,000</u>	 <u>-</u>	 <u>880,000</u>	 <u>880,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	81,251		81,251	42,202
Construction Services	<u>421,689</u>	<u>-</u>	<u>421,689</u>	<u>837,798</u>
 Total Expenditures	 <u>502,940</u>	 <u>-</u>	 <u>502,940</u>	 <u>880,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ 377,060</u>	 <u>\$ -</u>	 <u>\$ 377,060</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-090-03-1423
Grant Date	10/23/2003
Bond Authorization Date	1/27/2004
Bonds Authorized	\$ 528,000
Bonds Issued	\$ 528,000
Original Authorized Cost	\$ 880,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 880,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	11/30/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
RIDGE RANCH ELEMENTARY SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 500,000		\$ 500,000	\$ 500,000
Bond Proceeds	750,000	-	750,000	750,000
	<u>1,250,000</u>	<u>-</u>	<u>1,250,000</u>	<u>1,250,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	128,773		128,773	64,659
Construction Services	1,201,524	-	1,201,524	1,185,341
	<u>1,330,297</u>	<u>-</u>	<u>1,330,297</u>	<u>1,250,000</u>
Excess of Revenue Over Expenditures	<u>\$ (80,297)</u>	<u>\$ -</u>	<u>\$ (80,297)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-110-03-1425
Grant Date	10/23/2003
Bond Authorization Date	1/27/2004
Bonds Authorized	\$ 750,000
Bonds Issued	\$ 750,000
Original Authorized Cost	\$ 1,250,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 1,250,000
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2005
Revised Target Completion Date	11/30/2005

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
WEST BROOK MIDDLE SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 2,368,000		\$2,368,000	\$ 2,368,000
Bond Proceeds	<u>3,552,000</u>	<u>-</u>	<u>3,552,000</u>	<u>3,552,000</u>
 Total Revenues	 <u>5,920,000</u>	 <u>-</u>	 <u>5,920,000</u>	 <u>5,920,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	476,104		476,104	192,309
Construction Services	<u>5,715,439</u>	<u>(2,335)</u>	<u>5,713,104</u>	<u>5,727,691</u>
 Total Expenditures	 <u>6,191,543</u>	 <u>(2,335)</u>	 <u>6,189,208</u>	 <u>5,920,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ (271,543)</u>	 <u>\$ 2,335</u>	 <u>\$ (269,208)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-060-03-1420
Grant Date	10/23/2003
Bond Authorization Date	1/27/2004
Bonds Authorized	\$ 3,552,000
Bonds Issued	\$ 3,552,000
Original Authorized Cost	\$ 5,920,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 5,920,000

Percentage Increase Over Original

Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	9/01/2007
Revised Target Completion Date	9/01/2007

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
EAST BROOK MIDDLE SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 1,659,820		\$1,659,820	\$ 1,660,000
Bond Proceeds	<u>2,490,000</u>	<u>-</u>	<u>2,490,000</u>	<u>2,490,000</u>
 Total Revenues	 <u>4,149,820</u>	 <u>-</u>	 <u>4,149,820</u>	 <u>4,150,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	248,722		248,722	52,336
Construction Services	<u>4,516,448</u>	<u>-</u>	<u>4,516,448</u>	<u>4,097,664</u>
 Total Expenditures	 <u>4,765,170</u>	 <u>-</u>	 <u>4,765,170</u>	 <u>4,150,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ (615,350)</u>	 <u>\$ -</u>	 <u>\$ (615,350)</u>	 <u>\$ -</u>
Additional Project Information:				
Project Number	3930-065-03-1421			
Grant Date	10/23/2003			
Bond Authorization Date	1/27/2004			
Bonds Authorized	\$ 2,490,000			
Bonds Issued	\$ 2,490,000			
Original Authorized Cost	\$ 4,150,000			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 4,150,000			
 Percentage Increase Over Original Authorized Cost	0.00%			
Percentage Completion	100.00%			
Original Target Completion Date	9/01/2006			
Revised Target Completion Date	9/01/2006			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2004 REFERENDUM
HIGH SCHOOL PROJECT
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SDA Grant	\$ 7,127,099		\$ 7,127,099	\$ 7,127,099
Bond Proceeds	<u>13,322,000</u>	<u>-</u>	<u>13,322,000</u>	<u>13,322,901</u>
 Total Revenues	 <u>20,449,099</u>	 <u>-</u>	 <u>20,449,099</u>	 <u>20,450,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	1,316,786		1,316,786	371,635
Construction Services	<u>18,172,896</u>	<u>-</u>	<u>18,172,896</u>	<u>20,078,365</u>
 Total Expenditures	 <u>19,489,682</u>	 <u>-</u>	 <u>19,489,682</u>	 <u>20,450,000</u>
 Excess of Revenue Over Expenditures	 <u>\$ 959,417</u>	 <u>\$ -</u>	 <u>\$ 959,417</u>	 <u>\$ -</u>
Additional Project Information:				
Project Number	3930-050-03-1419			
Grant Date	10/23/2003			
Bond Authorization Date	1/27/2004			
Bonds Authorized	\$ 13,322,901			
Bonds Issued	\$ 13,322,000			
Original Authorized Cost	\$ 20,450,000			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 20,450,000			
 Percentage Increase Over Original				
Authorized Cost	0.00%			
Percentage Completion	95.30%			
Original Target Completion Date	9/01/2007			
Revised Target Completion Date	9/01/2008			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
ROOF REPLACEMENT AT PARKWAY ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 260,000		\$ 260,000	\$ 260,000
Transfer from 2006 Stony Lane Roof		\$ 14,110	14,110	14,110
Transfer from 2006 West Brook Auditorium	-	28,900	28,900	28,900
	<u>260,000</u>	<u>43,010</u>	<u>303,010</u>	<u>303,010</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	5,097		5,097	32,500
Construction Services	297,909		297,909	270,510
Transfer to General Fund	-	4	4	-
	<u>303,006</u>	<u>4</u>	<u>303,010</u>	<u>303,010</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (43,006)</u>	<u>\$ 43,006</u>	<u>\$ -</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-100-06-1000
Grant Date	3/23/2006
Bond Authorization Date	4/18/2006
Bonds Authorized	\$ 260,000
Bonds Issued	\$ 260,000
Original Authorized Cost	\$ 260,000
Additional Authorized Cost	\$ 43,010
Revised Authorized Cost	\$ 303,010

Percentage Increase Over Original Authorized Cost	16.54%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2006
Revised Target Completion Date	12/31/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
ROOF REPLACEMENT AT RIDGE RANCH ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 270,000		\$ 270,000	\$ 270,000
Transfer from 2006 Stony Lane Roof	<u>-</u>	<u>\$ 8,650</u>	<u>8,650</u>	<u>8,650</u>
 Total Revenues	 <u>270,000</u>	 <u>8,650</u>	 <u>278,650</u>	 <u>278,650</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	5,097		5,097	36,000
Construction Services	273,551		273,551	242,650
Transfer to General Fund	<u>-</u>	<u>2</u>	<u>2</u>	<u>-</u>
 Total Expenditures	 <u>278,648</u>	 <u>2</u>	 <u>278,650</u>	 <u>278,650</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (8,648)</u>	 <u>\$ 8,648</u>	 <u>\$ -</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-110-06-1000
Grant Date	3/23/2006
Bond Authorization Date	4/18/2006
Bonds Authorized	\$ 270,000
Bonds Issued	\$ 270,000
Original Authorized Cost	\$ 270,000
Additional Authorized Cost	\$ 8,650
Revised Authorized Cost	\$ 278,650

Percentage Increase Over Original Authorized Cost	3.20%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2006
Revised Target Completion Date	12/31/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
ROOF REPLACEMENT AT STONY LANE ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 175,000		\$ 175,000	\$ 175,000
Transfer to 2006 Ridge Ranch Roof		\$ (8,650)	(8,650)	(8,650)
Transfer to 2006 Parkway Roof	\$ -	(14,110)	(14,110)	(14,110)
	<u>175,000</u>	<u>(22,760)</u>	<u>152,240</u>	<u>152,240</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	5,097		5,097	6,000
Construction Services	147,140		147,140	146,240
Transfer to General Fund	-	3	-	-
	<u>152,237</u>	<u>3</u>	<u>152,237</u>	<u>152,240</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 22,763</u>	<u>\$ (22,763)</u>	<u>\$ 3</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-130-06-1000
Grant Date	3/23/2006
Bond Authorization Date	4/18/2006
Bonds Authorized	\$ 175,000
Bonds Issued	\$ 175,000
Original Authorized Cost	\$ 175,000
Additional Authorized Cost	\$ (22,760)
Revised Authorized Cost	\$ 152,240

Percentage Increase Over Original Authorized Cost	-13.01%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2006
Revised Target Completion Date	12/31/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
BOILER REPLACEMENT AT PARAMUS HIGH SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 1,065,000		\$ 1,065,000	\$ 1,065,000
Transfer from 2006 West Brook Auditorium		\$ 71,531	71,531	71,531
Transfer from 2006 East Brook Auditorium	\$ -	100,000	100,000	100,000
Total Revenues	<u>1,065,000</u>	<u>171,531</u>	<u>1,236,531</u>	<u>1,236,531</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	17,342		17,342	140,000
Construction Services	1,219,189	(10,000)	1,209,189	1,096,531
Transfer to General Fund	<u>-</u>	<u>10,000</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>1,236,531</u>	<u>-</u>	<u>1,226,531</u>	<u>1,236,531</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (171,531)</u>	<u>\$ 171,531</u>	<u>\$ 10,000</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-050-06-1000
Grant Date	3/23/2006
Bond Authorization Date	4/18/2006
Bonds Authorized	\$ 1,065,000
Bonds Issued	\$ 1,065,000
Original Authorized Cost	\$ 1,065,000
Additional Authorized Cost	\$ 171,531
Revised Authorized Cost	\$ 1,236,531

Percentage Increase Over Original Authorized Cost	16.11%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2006
Revised Target Completion Date	12/31/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
AUDITORIUM UPGRADES AT WEST BROOK MIDDLE SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 115,000		\$ 115,000	\$ 115,000
Transfer to 2006 Parkway Roof		\$ (28,900)	(28,900)	(28,900)
Transfer to 2006 High School Boiler	-	(71,531)	(71,531)	(71,531)
	<u>115,000</u>	<u>(100,431)</u>	<u>14,569</u>	<u>14,569</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	8,274		8,274	10,000
Construction Services	4,937		4,937	4,569
Transfer to General Fund	-	1,358	1,358	-
	<u>13,211</u>	<u>1,358</u>	<u>14,569</u>	<u>14,569</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 101,789</u>	<u>\$ (101,789)</u>	<u>\$ -</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-060-06-1000
Grant Date	3/23/2006
Bond Authorization Date	4/18/2006
Bonds Authorized	\$ 115,000
Bonds Issued	\$ 115,000
Original Authorized Cost	\$ 115,000
Additional Authorized Cost	\$ (100,431)
Revised Authorized Cost	\$ 14,569

Percentage Increase Over Original Authorized Cost	-87.33%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2006
Revised Target Completion Date	12/31/2006

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2006 REFERENDUM
AUDITORIUM UPGRADES AT EAST BROOK MIDDLE SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 115,000		\$ 115,000	\$ 115,000
Transfer to 2006 High School Boiler	<u>-</u>	<u>\$ (100,000)</u>	<u>(100,000)</u>	<u>(100,000)</u>
Total Revenues	<u>115,000</u>	<u>(100,000)</u>	<u>15,000</u>	<u>15,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	7,983		7,983	10,000
Construction Services	4,937		4,937	5,000
Transfer to General Fund	<u>-</u>	<u>2,080</u>	<u>2,080</u>	<u>-</u>
Total Expenditures	<u>12,920</u>	<u>2,080</u>	<u>15,000</u>	<u>15,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 102,080</u>	<u>\$ (102,080)</u>	<u>\$ -</u>	<u>\$ -</u>
Additional Project Information:				
Project Number	3930-065-06-1000			
Grant Date	3/23/2006			
Bond Authorization Date	4/18/2006			
Bonds Authorized	\$ 115,000			
Bonds Issued	\$ 115,000			
Original Authorized Cost	\$ 115,000			
Additional Authorized Cost	\$ (100,000)			
Revised Authorized Cost	\$ 15,000			
Percentage Increase Over Original Authorized Cost	-86.96%			
Percentage Completion	100.00%			
Original Target Completion Date	12/31/2006			
Revised Target Completion Date	12/31/2006			

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
ROOF IMPROVEMENTS AT PARAMUS HIGH SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 47,966	\$ 37,289	\$ 85,255	\$ 191,500
 Total Revenues	 <u>47,966</u>	 <u>37,289</u>	 <u>85,255</u>	 <u>191,500</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>190,800</u>	<u>-</u>	<u>190,800</u>	<u>191,500</u>
 Total Expenditures	 <u>190,800</u>	 <u>-</u>	 <u>190,800</u>	 <u>191,500</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (142,834)</u>	 <u>\$ 37,289</u>	 <u>\$ (105,545)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-050-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 191,500
Bonds Issued	\$ -
Original Authorized Cost	\$ 191,500
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 191,500

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT PARAMUS HIGH SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 42,588	-	\$ 42,588	\$ 52,500
 Total Revenues	 42,588	 -	 42,588	 52,500
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	121,860	\$ 19,118	140,978	52,500
 Total Expenditures	 121,860	 19,118	 140,978	 52,500
 Excess (Deficit) of Revenue Over Expenditures	 \$ (79,272)	 \$ (19,118)	 \$ (98,390)	 \$ -

Additional Project Information:

Project Number	3930-050-07-2000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 52,500
Bonds Issued	\$ -
Original Authorized Cost	\$ 52,500
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 52,500
 Percentage Increase Over Original	
Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/30/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT WEST BROOK MIDDLE SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 39,988	\$ 19,994	\$ 59,982	\$ 100,000
Total Revenues	<u>39,988</u>	<u>19,994</u>	<u>59,982</u>	<u>100,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>71,563</u>	<u>-</u>	<u>71,563</u>	<u>100,000</u>
Total Expenditures	<u>71,563</u>	<u>-</u>	<u>71,563</u>	<u>100,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (31,575)</u>	<u>\$ 19,994</u>	<u>\$ (11,581)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-060-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 100,000
Bonds Issued	\$ -
Original Authorized Cost	\$ 100,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 100,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT EAST BROOK MIDDLE SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 52,458	\$ 26,229	\$ 78,687	\$ 131,183
Total Revenues	<u>52,458</u>	<u>26,229</u>	<u>78,687</u>	<u>131,183</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>71,490</u>	<u>-</u>	<u>71,490</u>	<u>131,183</u>
Total Expenditures	<u>71,490</u>	<u>-</u>	<u>71,490</u>	<u>131,183</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (19,032)</u>	<u>\$ 26,229</u>	<u>\$ 7,197</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-065-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 131,183
Bonds Issued	\$ -
Original Authorized Cost	\$ 131,183
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 131,183

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
TOILET FACILITIES IMPROVEMENTS AT MEMORIAL ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 25,592	\$ 52,784	\$ 78,376	\$ 132,200
Total Revenues	<u>25,592</u>	<u>52,784</u>	<u>78,376</u>	<u>132,200</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>83,303</u>	<u>-</u>	<u>83,303</u>	<u>132,200</u>
Total Expenditures	<u>83,303</u>	<u>-</u>	<u>83,303</u>	<u>132,200</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (57,711)</u>	<u>\$ 52,784</u>	<u>\$ (4,927)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-080-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 132,200
Bonds Issued	\$ -
Original Authorized Cost	\$ 132,200
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 132,200

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT MEMORIAL ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 64,000	\$ -	\$ 64,000	\$ 64,000
Total Revenues	<u>64,000</u>	<u>-</u>	<u>64,000</u>	<u>64,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>56,525</u>	<u>-</u>	<u>56,525</u>	<u>64,000</u>
Total Expenditures	<u>56,525</u>	<u>-</u>	<u>56,525</u>	<u>64,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ 7,475</u>	<u>\$ -</u>	<u>\$ 7,475</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-080-07-2000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 64,000
Bonds Issued	\$ -
Original Authorized Cost	\$ 64,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 64,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
ROOF IMPROVEMENTS AT RIDGE RANCH ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 205,266	\$ 50,529	\$ 255,795	\$ 260,520
 Total Revenues	 <u>205,266</u>	 <u>50,529</u>	 <u>255,795</u>	 <u>260,520</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>260,500</u>	<u>-</u>	<u>260,500</u>	<u>260,520</u>
 Total Expenditures	 <u>260,500</u>	 <u>-</u>	 <u>260,500</u>	 <u>260,520</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (55,234)</u>	 <u>\$ 50,529</u>	 <u>\$ (4,705)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-110-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 260,520
Bonds Issued	\$ -
Original Authorized Cost	\$ 260,520
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 260,520

Percentage Increase Over Original

Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT RIDGE RANCH ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 31,590	\$ 15,795	\$ 47,385	\$ 79,000
Total Revenues	<u>31,590</u>	<u>15,795</u>	<u>47,385</u>	<u>79,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>64,367</u>	<u>-</u>	<u>64,367</u>	<u>79,000</u>
Total Expenditures	<u>64,367</u>	<u>-</u>	<u>64,367</u>	<u>79,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (32,777)</u>	<u>\$ 15,795</u>	<u>\$ (16,982)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-110-07-2000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 79,000
Bonds Issued	\$ -
Original Authorized Cost	\$ 79,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 79,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT MIDLAND ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 23,192	\$ 11,596	\$ 34,788	\$ 58,000
Total Revenues	<u>23,192</u>	<u>11,596</u>	<u>34,788</u>	<u>58,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>59,379</u>	<u>-</u>	<u>59,379</u>	<u>58,000</u>
Total Expenditures	<u>59,379</u>	<u>-</u>	<u>59,379</u>	<u>58,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (36,187)</u>	<u>\$ 11,596</u>	<u>\$ (24,591)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-090-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 58,000
Bonds Issued	\$ -
Original Authorized Cost	\$ 58,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 58,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT PARKWAY ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 36,388	\$ 18,194	\$ 54,582	\$ 91,000
 Total Revenues	 <u>36,388</u>	 <u>18,194</u>	 <u>54,582</u>	 <u>91,000</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>71,962</u>	<u>-</u>	<u>71,962</u>	<u>91,000</u>
 Total Expenditures	 <u>71,962</u>	 <u>-</u>	 <u>71,962</u>	 <u>91,000</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (35,574)</u>	 <u>\$ 18,194</u>	 <u>\$ (17,380)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-090-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 91,000
Bonds Issued	\$ -
Original Authorized Cost	\$ 91,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 91,000

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	6/30/2010

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
ROOF IMPROVEMENTS AT PARKWAY ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 370,600	\$ 92,636	\$ 463,236	\$ 463,320
Total Revenues	<u>370,600</u>	<u>92,636</u>	<u>463,236</u>	<u>463,320</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>462,086</u>	<u>-</u>	<u>462,086</u>	<u>463,320</u>
Total Expenditures	<u>462,086</u>	<u>-</u>	<u>462,086</u>	<u>463,320</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (91,486)</u>	<u>\$ 92,636</u>	<u>\$ 1,150</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-100-07-2000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 463,320
Bonds Issued	\$ -
Original Authorized Cost	\$ 463,320
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 463,320

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	12/31/2008

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
SYSTEMS IMPROVEMENTS AT STONY LANE ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 19,594	\$ 9,797	\$ 29,391	\$ 44,800
 Total Revenues	 <u>19,594</u>	 <u>9,797</u>	 <u>29,391</u>	 <u>44,800</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services			-	
Construction Services	<u>62,038</u>	<u>-</u>	<u>62,038</u>	<u>44,800</u>
 Total Expenditures	 <u>62,038</u>	 <u>-</u>	 <u>62,038</u>	 <u>44,800</u>
 Excess (Deficit) of Revenue Over Expenditures	 <u>\$ (42,444)</u>	 <u>\$ 9,797</u>	 <u>\$ (32,647)</u>	 <u>\$ -</u>

Additional Project Information:

Project Number	3930-130-07-1000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 44,800
Bonds Issued	\$ -
Original Authorized Cost	\$ 44,800
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 44,800

Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	12/31/2008

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
2007 REFERENDUM
ROOF IMPROVEMENTS AT STONY LANE ELEMENTARY SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Debt Service Fund	\$ 230,581	\$ 61,757	\$ 292,338	\$ 315,580
Total Revenues	<u>230,581</u>	<u>61,757</u>	<u>292,338</u>	<u>315,580</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>315,551</u>	<u>-</u>	<u>315,551</u>	<u>315,580</u>
Total Expenditures	<u>315,551</u>	<u>-</u>	<u>315,551</u>	<u>315,580</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ (84,970)</u>	<u>\$ 61,757</u>	<u>\$ (23,213)</u>	<u>\$ -</u>

Additional Project Information:

Project Number	3930-130-07-2000
Grant Date	N/A
Bond Authorization Date	4/17/2007
Bonds Authorized	\$ 315,580
Bonds Issued	\$ -
Original Authorized Cost	\$ 315,580
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 315,580

Percentage Increase Over Original

Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	12/31/2008
Revised Target Completion Date	12/31/2008

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
PHOTOVOLTAIC PROJECT AT HIGH SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Capital Reserve	\$ -	\$ 1,720,169	\$ 1,720,169	\$ 1,720,169
Total Revenues	<u>-</u>	<u>1,720,169</u>	<u>1,720,169</u>	<u>1,720,169</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>-</u>	<u>1,323,861</u>	<u>1,323,861</u>	<u>1,720,169</u>
Total Expenditures	<u>-</u>	<u>1,323,861</u>	<u>1,323,861</u>	<u>1,720,169</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ -</u>	<u>\$ 396,308</u>	<u>\$ 396,308</u>	<u>\$ -</u>

Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$ 1,720,169
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 1,720,169
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	76.96%
Original Target Completion Date	12/31/2011
Revised Target Completion Date	12/31/2011

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
INSTALLATION OF TURF FIELD
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Capital Reserve	\$ -	\$ 175,000	\$ 175,000	\$ 175,000
Total Revenues	<u>-</u>	<u>175,000</u>	<u>175,000</u>	<u>175,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>-</u>	<u>174,257</u>	<u>174,257</u>	<u>175,000</u>
Total Expenditures	<u>-</u>	<u>174,257</u>	<u>174,257</u>	<u>175,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ -</u>	<u>\$ 743</u>	<u>\$ 743</u>	<u>\$ -</u>

Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$ 175,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 175,000
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	100.00%
Original Target Completion Date	09/1/2011
Revised Target Completion Date	09/1/2011

**PARAMUS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE
AND PROJECT STATUS - BUDGETARY BASIS
UPGRADE/REPAIR HVAC UNITS AT WEST BROOK MIDDLE SCHOOL
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer from Capital Reserve	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
Total Revenues	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services				
Construction Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>150,000</u>
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>150,000</u>
Excess (Deficit) of Revenue Over Expenditures	<u>\$ -</u>	<u>\$ 150,000</u>	<u>\$ 150,000</u>	<u>\$ -</u>

Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$ 150,000
Additional Authorized Cost	\$ -
Revised Authorized Cost	\$ 150,000
Percentage Increase Over Original Authorized Cost	0.00%
Percentage Completion	0.00%
Original Target Completion Date	12/31/2011
Revised Target Completion Date	12/31/2011

ENTERPRISE FUNDS

EXHIBIT G-1

**PARAMUS BOARD OF EDUCATION
ENTERPRISE FUND
COMBINING STATEMENT OF NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

EXHIBIT G-2

**COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

EXHIBIT G-3

**COMBINING STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

FIDUCIARY FUNDS

**PARAMUS BOARD OF EDUCATION
FIDUCIARY FUNDS
COMBINING STATEMENT OF NET ASSETS
AS OF JUNE 30, 2011**

	<u>Student Activity</u>	<u>Payroll</u>	<u>Total Agency Funds</u>
ASSETS			
Cash and Cash Equivalents	\$ 317,713	\$ 6,743	\$ 324,456
Due from Other Funds	<u>-</u>	<u>210</u>	<u>210</u>
Total Assets	<u>\$ 317,713</u>	<u>\$ 6,953</u>	<u>\$ 324,666</u>
LIABILITIES			
Payroll Deductions and Withholdings		\$ 6,935	\$ 6,935
Accrued Salaries and Wages		18	18
Due to Student Groups	<u>\$ 317,713</u>	<u>-</u>	<u>317,713</u>
Total Liabilities	<u>\$ 317,713</u>	<u>\$ 6,953</u>	<u>\$ 324,666</u>

**COMBINING STATEMENT OF CHANGES IN NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOT APPLICABLE

**PARAMUS BOARD OF EDUCATION
STUDENT ACTIVITY AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Balance, July 1, <u>2010</u>	<u>Additions</u>	<u>Deletions</u>	Balance, June 30, <u>2011</u>
ELEMENTARY & MIDDLE SCHOOL				
Eastbrook	\$ 61,789	\$ 110,781	\$ 120,897	\$ 51,673
Westbrook	35,576	97,849	101,302	32,123
Elementary	31,626	30,278	25,920	35,984
Midland Playground	265		265	
HIGH SCHOOLS				
High School Activity	200,229	278,057	280,353	197,933
High School Athletic	-	65,732	65,732	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total	\$ 329,485	\$ 582,697	\$ 594,469	\$ 317,713

**PARAMUS BOARD OF EDUCATION
PAYROLL AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	Balance, July 1, <u>2010</u>	<u>Additions</u>	<u>Deletions</u>	Balance, June 30, <u>2011</u>
ASSETS				
Cash and Cash Equivalents		\$ 69,852,679	\$ 69,845,936	\$ 6,743
Due from Other Funds	-	210	-	210
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ -</u>	<u>\$ 69,852,889</u>	<u>\$ 69,845,936</u>	<u>\$ 6,953</u>
LIABILITIES				
Payroll Deductions and Withholdings		\$ 44,048,019	\$ 44,041,084	\$ 6,935
Accrued Salaries and Wages	-	25,804,870	25,804,852	18
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Liabilities	<u>\$ -</u>	<u>\$ 69,852,889</u>	<u>\$ 69,845,936</u>	<u>\$ 6,953</u>

LONG-TERM DEBT

PARAMUS BOARD OF EDUCATION
 SCHEDULE OF SERIAL BONDS PAYABLE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities Date</u>	<u>Annual Maturities Amount</u>	<u>Interest Rate</u>	<u>Balance, July 1, 2010</u>	<u>Retired</u>	<u>Balance, June 30, 2011</u>
Improvements and Renovations to All Schools	4/1/2004	\$ 23,372,000	4/1/2012	\$ 770,000	4.25%			
			4/1/2013	810,000	4.25%			
			4/1/2014	880,000	4.25%			
			4/1/2015	955,000	4.25%			
			4/1/16-4/1/18	1,000,000	4.25-4.50%			
			4/1/19-20	1,100,000	4.50%			
			4/1/2021	1,120,000	4.50%			
Refunding Bonds	5/1/2005	7,955,000	5/1/2012	765,000	3.75%			
			5/1/2013	790,000	4.00%			
			5/1/2014	785,000	4.00%			
			5/1/2015	780,000	4.00%			
			5/1/2016-17	795,000	4.00%			
			5/1/2018	785,000	4.00%	6,245,000	750,000	5,495,000
						\$ 19,577,000	\$ 725,000	\$ 18,852,000
Improvements and Renovations to All Schools	8/3/2006	2,642,000				400,000	400,000	-
						\$ 26,222,000	\$ 1,875,000	\$ 24,347,000

**PARAMUS BOARD OF EDUCATION
SCHEDULE OF CAPITAL LEASES PAYABLE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

<u>Series</u>	<u>Interest Rate Payable</u>	<u>Amount of Original Issue</u>	<u>Amount Outstanding June 30, 2010</u>	<u>Issued Current Year</u>	<u>Retired Current Year</u>	<u>Amount Outstanding June 30, 2011</u>
2010 Ten - School Buses	3.88%	759,771	\$ 759,771	\$ -	\$ 101,762	\$ 658,009
			<u>\$ 759,771</u>	<u>\$ -</u>	<u>\$ 101,762</u>	<u>\$ 658,009</u>

**PARAMUS BOARD OF EDUCATION
DEBT SERVICE FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

	2011				Variance Favorable (Unfavorable)
	Original Budget	Transfers	Modified Budget	Actual	
REVENUES					
Local Sources					
Local Tax Levy	\$ 2,910,323		\$ 2,910,323	\$ 2,910,323	
Intergovernmental					
Debt Service Aid Type II	511,348	-	511,348	511,348	-
Total Revenues	3,421,671	-	3,421,671	3,421,671	-
EXPENDITURES					
Regular Debt Service					
Interest	1,150,071		1,150,071	1,150,070	\$ 1
Redemption of Principal	1,875,000	-	1,875,000	1,875,000	-
Total Expenditures	3,025,071	-	3,025,071	3,025,070	1
Excess (Deficiency) of Revenues Over/ (Under) Expenditures	396,600	-	396,600	396,601	1
Other Financing Sources					
Operating Transfers Out-Capital Projects	(396,600)	-	(396,600)	(396,600)	-
Total Other Financing Sources	(396,600)	-	(396,600)	(396,600)	-
Excess (Deficiency) of Revenues Over/ (Under) Expenditures and Other Financing Sources	-	-	-	1	1
Fund Balance, Beginning of Year	122	-	122	122	-
Fund Balance, End of Year	\$ 122	\$ -	\$ 122	\$ 123	\$ 1
<u>Recapitulation of Fund Balance:</u>					
Restricted for Debt Service:					
Available for Future Debt Service Expenditures				\$ 123	

STATISTICAL SECTION

This part of the Paramus Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents

Exhibits

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

PARAMUS BOARD OF EDUCATION
NET ASSETS BY COMPONENT
LAST NINE FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Governmental activities									
Invested in capital assets, net of related debt	\$ 2,449,423	\$ 3,959,912	\$ 6,135,285	\$ 12,630,899	\$ 16,014,888	\$ 22,554,914	\$ 24,274,128	\$ 25,187,220	\$ 28,152,037
Restricted	1,162	62,244	11,651	97,487	5,856,154	455,979	2,258,123	3,720,473	5,130,462
Unrestricted	1,103,439	714,252	2,169,250	714,849	(3,749,575)	1,367,352	2,183,662	1,498,811	1,466,597
Total governmental activities net assets	\$ 3,554,024	\$ 4,736,408	\$ 8,316,186	\$ 13,443,235	\$ 18,121,467	\$ 24,378,245	\$ 28,715,913	\$ 30,406,504	\$ 34,749,096
Business-type activities									
Invested in capital assets, net of related debt	\$ 66,034	\$ 77,589	\$ 86,879	\$ 80,474	\$ 74,761	\$ 206,230	\$ 193,417	\$ 180,679	\$ 169,887
Restricted	107,528	112,205	121,865	165,072	196,379	70,427	94,890	124,890	183,061
Unrestricted	173,562	189,794	208,744	245,546	271,140	276,637	288,307	305,569	352,948
Total business-type activities net assets	\$ 247,124	\$ 379,588	\$ 417,488	\$ 491,092	\$ 542,280	\$ 553,294	\$ 577,614	\$ 611,049	\$ 700,056
District-wide									
Invested in capital assets, net of related debt	\$ 2,515,457	\$ 4,037,501	\$ 6,222,164	\$ 12,711,373	\$ 16,089,649	\$ 22,761,144	\$ 24,467,545	\$ 25,367,899	\$ 28,321,924
Restricted	1,162	62,244	11,651	97,487	5,856,154	455,979	2,258,123	3,720,473	5,130,462
Unrestricted	1,210,967	826,457	2,291,115	879,921	(3,553,196)	1,437,779	2,278,552	1,623,701	1,649,658
Total district net assets	\$ 3,727,586	\$ 4,926,202	\$ 8,524,930	\$ 13,688,781	\$ 18,392,607	\$ 24,654,902	\$ 29,004,220	\$ 30,712,073	\$ 35,102,044

Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only nine years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

**PARAMUS BOARD OF EDUCATION
CHANGES IN NET ASSETS
LAST NINE FISCAL YEARS
(Unaudited)
(accrual basis of accounting)**

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
Expenses									
Governmental activities									
Instruction									
Regular	\$ 23,282,180	\$ 26,196,586	\$ 26,348,811	\$ 27,978,574	\$ 30,816,193	\$ 31,310,405	\$ 29,293,503	\$ 30,961,268	\$ 30,444,916
Special education	8,050,113	8,542,554	8,552,769	8,806,699	10,482,650	10,895,845	11,516,883	13,159,168	12,504,000
Community services	19,911		14,200	18,978	12,900	15,451	17,021	16,134	16,208
Other instruction	901,728	862,482	1,794,633	1,858,686	1,788,835	1,848,426	1,667,956	1,491,638	1,275,720
School Sponsored Activities and Athletics	885,338	960,540	1,203,045	1,264,768	1,339,423	1,405,460	1,366,944	1,436,961	1,358,950
Support Services:									
Student and instruction related services	8,461,611	8,830,923	8,883,304	9,467,649	10,424,642	10,404,679	9,663,427	8,702,798	8,481,946
School Administration services	3,147,444	3,329,071	3,638,057	3,849,826	3,964,334	4,153,026	4,084,367	4,867,499	4,640,667
General administration services	1,229,693	1,411,118	1,053,007	1,096,309	1,206,406	1,425,957	1,186,849	1,243,442	1,270,638
Plant operations and maintenance	6,581,879	7,483,565	7,702,682	8,650,521	9,799,100	9,936,619	9,372,675	10,655,154	10,284,822
Pupil transportation	2,862,690	3,052,393	3,066,958	3,156,269	3,576,557	3,485,174	3,508,598	3,327,788	3,208,504
Central services	1,069,247	1,181,655	1,650,775	1,764,534	1,719,412	1,900,573	2,584,293	2,393,804	2,110,412
Interest on long-term debt	563,926	642,113	1,340,780	1,454,816	1,511,477	1,444,206	1,351,094	1,262,633	1,178,729
Total governmental activities expenses	57,055,760	62,493,000	65,249,021	69,367,569	76,641,929	78,225,821	75,613,610	79,518,287	76,775,562
Business-type activities:									
Food service	796,378	891,039	990,717	913,324	967,804	990,885	982,326	1,025,171	978,676
Total business-type activities expense	796,378	891,039	990,717	913,324	967,804	990,885	982,326	1,025,171	978,676
Total district expenses	\$ 57,852,138	\$ 63,384,039	\$ 66,149,738	\$ 70,280,893	\$ 77,609,733	\$ 79,216,706	\$ 76,595,936	\$ 80,543,458	\$ 77,754,238
Program Revenues									
Governmental activities:									
Charges for services:									
Regular Instruction		\$ 8,411	\$ 32,367						\$ 345,756
Special education	\$ 241,776	284,031	204,694	\$ 220,665	\$ 153,841	\$ 267,891	\$ 250,252	\$ 332,987	186,480
Operating grants and contributions	8,753,717	9,128,844	9,505,754	10,147,406	12,927,734	12,892,233	10,235,531	10,927,088	8,497,955
Capital grants and contributions	-	934,880	520,003	3,682,785	4,615,771	4,072,955	618,048	-	-
Total governmental activities program revenues	8,995,493	10,356,166	10,262,818	14,050,856	17,697,346	17,233,079	11,103,831	11,260,075	9,030,191
Business-type activities:									
Food service									
Charges for services	\$ 751,870	\$ 824,149	\$ 824,835	\$ 847,649	\$ 891,001	\$ 882,988	\$ 872,584	\$ 898,306	\$ 885,767
Operating grants and contributions	63,898	82,513	90,919	95,696	90,815	103,607	120,225	144,127	140,278
Total business-type activities program revenues	815,768	906,662	915,754	943,345	981,816	986,595	992,809	1,042,433	1,026,045
Total district program revenues	\$ 9,811,261	\$ 11,262,828	\$ 11,178,572	\$ 14,994,201	\$ 18,679,162	\$ 18,219,674	\$ 12,096,640	\$ 12,302,508	\$ 10,056,236
Net (Expense)/Revenue									
Governmental activities	\$ (48,060,267)	\$ (52,136,834)	\$ (54,986,203)	\$ (55,316,713)	\$ (58,944,583)	\$ (60,992,742)	\$ (64,509,779)	\$ (68,258,212)	\$ (67,745,371)
Business-type activities	19,390	15,623	15,037	30,021	14,012	(4,230)	10,483	17,262	47,369
Total district-wide net expense	\$ (48,040,877)	\$ (52,121,211)	\$ (54,971,166)	\$ (55,286,692)	\$ (58,930,571)	\$ (60,997,032)	\$ (64,499,296)	\$ (68,240,950)	\$ (67,698,002)
General Revenues and Other Changes in Net Assets									
Governmental activities:									
Property taxes levied for general purposes	\$ 47,075,109	\$ 49,764,822	\$ 53,049,823	\$ 54,958,278	\$ 57,512,840	\$ 59,813,354	\$ 62,402,870	\$ 64,898,985	\$ 67,494,944
Property taxes levied for debt service	1,125,605	1,390,849	2,749,834	2,570,413	3,331,654	3,678,959	2,584,677	2,819,899	2,910,323
Unrestricted grants and contributions		472,121	574,116	577,309	581,312	679,694	94,224		
Restricted state aid	56,811								
Debt service Type II aid		306,231	308,086	306,389	230,235	724,707	707,226	619,471	511,348
Investment earnings	61,834	79,978	609,108	944,662	745,175	447,739	66,625	263	630
Miscellaneous income	1,187,928	1,305,620	1,265,704	1,269,597	1,221,599	1,855,150	2,938,900	1,504,709	1,170,718
Other items		(403)	(9,310)	(182,886)	-	49,917	52,925	105,476	-
Total governmental activities	49,507,287	53,319,218	58,565,981	60,443,762	63,622,815	67,249,520	68,847,447	69,948,803	72,087,963
Business-type activities:									
Investment earnings		609	3,913	6,781	11,582	9,807	1,167	10	10
Total business-type activities	-	609	3,913	6,781	11,582	9,807	1,167	10	10
Total district-wide	\$ 49,507,287	\$ 53,319,827	\$ 58,569,894	\$ 60,450,543	\$ 63,634,397	\$ 67,259,327	\$ 68,848,614	\$ 69,948,813	\$ 72,087,973
Change in Net Assets									
Governmental activities	\$ 1,447,020	\$ 1,182,384	\$ 3,579,778	\$ 5,127,049	\$ 4,678,232	\$ 6,256,778	\$ 4,337,668	\$ 1,690,591	\$ 4,342,592
Business-type activities	19,390	16,232	18,950	36,802	25,594	5,517	11,650	17,272	47,379
Total district	\$ 1,466,410	\$ 1,198,616	\$ 3,598,728	\$ 5,163,851	\$ 4,703,826	\$ 6,262,295	\$ 4,349,318	\$ 1,707,863	\$ 4,389,971

Notes:
GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only nine years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

PARAMUS BOARD OF EDUCATION
 FUND BALANCES - GOVERNMENTAL FUNDS
 LAST NINE FISCAL YEARS
 (Unaudited)
 (modified accrual basis of accounting)

	Fiscal Year Ending June 30,								
	2003	2004	2005	2006	2007	2008	2009	2010	2011
General Fund									
Reserved	\$ 87,532	\$ 447,783	\$ 1,092,483	\$ 1,817,343	\$ 1,254,859	\$ 959,181	\$ 3,855,794	\$ 5,204,812	
Unreserved	2,245,326	1,599,147	2,106,966	1,308,085	1,544,680	1,602,565	1,566,664	1,048,677	
Restricted									\$ 5,830,339
Committed									338,200
Unassigned									1,398,254
Total general fund	\$ 2,332,858	\$ 2,046,930	\$ 3,199,449	\$ 3,125,428	\$ 2,799,539	\$ 2,561,746	\$ 5,422,458	\$ 6,253,489	\$ 7,566,793
All Other Governmental Funds									
Reserved	\$ 1,124,079	\$ 28,800	\$ 1,545,023	\$ 26,032,080	\$ 13,011,928	\$ 2,491,925	\$ 696,120	\$ 227,668	
Unreserved	(1,355,585)	22,000,168	20,103,714	(10,264,514)	(3,987,986)	(1,607,872)	(1,669,006)	(1,418,193)	
Restricted									
Total all other governmental funds	\$ (231,506)	\$ 22,028,968	\$ 21,648,737	\$ 15,767,566	\$ 9,023,942	\$ 884,053	\$ (972,886)	\$ (1,190,525)	\$ (403,730)

Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only nine years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

Beginning with Fiscal Year 2011, the District implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This Statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Reclassification of prior year fund balance amounts to comply with Statement No. 54 is not required.

PARAMUS BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST NINE FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

Fiscal Year Ending June 30,

	2003	2004	2005	2006	2007	2008	2009	2010	2011
Revenues									
Tax levy	\$48,200,714	\$ 51,155,671	\$ 55,799,657	\$57,528,691	\$ 60,844,494	\$ 63,492,313	\$ 64,987,547	\$67,718,884	\$ 70,405,267
Tuition charges	241,776	292,442	237,061	220,665	153,841	267,891	250,252	332,987	532,236
Interest earnings	24	79,978	609,108	944,662	745,175	447,739	66,625	263	630
Miscellaneous	1,315,830	1,397,061	1,281,422	1,321,532	1,257,465	1,919,646	2,994,251	1,565,510	1,269,384
State sources	7,400,803	9,479,824	9,597,289	13,363,444	16,455,173	16,481,341	10,112,058	9,034,170	6,350,337
Federal sources	1,343,633	1,270,811	1,294,952	1,256,939	1,864,013	1,823,752	1,487,620	2,451,588	2,560,300
Total revenue	58,502,780	63,675,787	68,819,489	74,635,933	81,320,161	84,432,682	79,898,353	81,103,402	81,118,154
Expenditures									
Instruction									
Regular instruction	23,009,944	25,211,503	26,104,104	27,701,853	29,277,807	30,197,941	27,788,868	29,325,548	28,858,613
Special education instruction	8,027,640	8,456,578	8,534,550	8,776,504	10,487,230	10,875,886	11,542,002	13,149,343	12,505,227
Other instruction	1,731,170	1,636,408	1,798,061	1,859,927	1,790,163	1,843,084	1,673,677	1,489,949	1,275,898
School sponsored activities and athletics	837,379	960,540	1,160,475	1,210,764	1,340,366	1,401,660	1,371,469	1,435,348	1,359,151
Community services	19,911		14,227	19,001	12,910	15,405	17,077	16,116	16,210
Support Services:									
Student and inst. related services	7,652,357	8,728,069	8,899,986	9,474,087	10,401,935	10,335,629	9,648,061	8,624,440	8,418,190
General administration	3,072,645	1,378,435	1,038,202	1,043,823	1,189,589	1,414,045	1,167,280	1,226,520	1,258,429
School administration services	1,210,061	3,244,781	3,595,584	3,738,803	3,982,416	4,185,785	4,053,653	4,830,253	4,642,844
Plant operations and maintenance	6,514,459	7,401,820	7,562,535	8,594,163	9,222,133	9,826,305	9,240,737	10,488,342	10,109,803
Pupil transportation	2,819,549	3,030,282	3,005,997	2,971,763	3,455,032	3,363,649	3,387,072	3,212,718	3,019,662
Central services	1,057,931	1,134,121	1,601,143	1,686,158	1,726,852	1,919,372	2,581,645	2,392,080	2,121,600
Capital outlay	677,916	2,463,829	2,049,206	11,544,206	14,943,704	13,877,006	3,064,375	1,910,475	2,295,213
Debt service:									
Principal	930,321	890,000	1,317,520	1,263,187	1,729,290	2,193,047	2,093,984	1,911,107	1,976,762
Interest and other charges	584,908	597,553	1,912,677	1,412,636	1,472,247	1,411,467	1,317,605	1,237,542	1,160,453
Total expenditures	58,146,191	65,133,919	68,594,267	81,296,875	91,031,674	92,860,281	78,947,505	81,249,781	79,018,055
Excess (Deficiency) of revenues over (under) expenditures	356,589	(1,458,132)	225,222	(6,660,942)	(9,711,513)	(8,427,599)	950,848	(146,379)	2,100,099
Other Financing sources (uses)									
Proceeds from borrowing		23,372,000			2,642,000				
Capital Leases				664,179				759,771	
Original issue premium			55,756	30,231		49,917	52,925		
Accrued interest on bonds issued		61,081	9,310						
Refund of Escrow for Refunding Bonds				11,340					
Refunding bonds issued			7,955,000						
Payment to refunded bond escrow agent			(7,473,000)						
Transfers in		326,491	976,992	1,292,904	999,252	796,170	481,360	396,732	2,455,460
Transfers out		(326,894)	(976,992)	(1,292,904)	(999,252)	(796,170)	(481,360)	(396,732)	(2,455,460)
Total other financing sources (uses)	-	23,432,678	547,066	705,750	2,642,000	49,917	52,925	759,771	-
Net change in fund balances	\$ 356,589	\$ 21,974,546	\$ 772,288	\$ (5,955,192)	\$ (7,069,513)	\$ (8,377,682)	\$ 1,003,773	\$ 613,392	\$ 2,100,099
Debt service as a percentage of noncapital expenditures	2.64%	2.37%	4.85%	3.84%	4.21%	4.56%	4.50%	3.97%	4.09%

* Noncapital expenditures are total expenditures less capital outlay.

Note:

GASB requires that ten years of statistical data be presented. However, since the District implemented the new reporting model contained in GASB No. 34 in fiscal year 2003 only nine years of information are available. Each year thereafter, an additional year's data will be included until ten years of data is present.

PARAMUS BOARD OF EDUCATION
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS ENDED JUNE 30

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Tuition	\$ 283,291	\$ 241,776	\$ 292,442	\$ 237,061	\$ 220,665	\$ 153,841	\$ 267,891	\$ 250,252	\$ 332,987	\$ 532,236
Interest Income	70,788	61,810	79,978	139,954	219,619	253,784	206,396	34,790	131	386
Interest on Capital Reserve	34	24		23						
Bldg. Rental	210,756	247,111	208,217	239,525	200,326	243,834	185,109	189,112	167,501	142,167
E-Rate									65,759	57,028
Refunds Prior Year	46,857							161,263	215,373	64,320
Prior Year Outstanding Checks									52,858	15,743
Phone & Copy Fees	1,402	556								
Energy Commissions	88,745	83,090								
Miscellaneous	42,842	121,310	390,713	240,133	240,863	260,372	49,343			
Special Schools Fees	728,443	697,143	706,690	786,046	786,837	717,393	886,859	888,525	886,515	879,125
Cancellation of Prior Year										
Accounts Payable	113,391						33,839			
Insurance Claims Refund									87,502	
Insurance Premium Refund									21,881	
Health Claim Reimbursements										
		38,718					700,000	1,700,000		
	\$ 1,586,549	\$ 1,491,538	\$ 1,678,040	\$ 1,642,742	\$ 1,668,310	\$ 1,629,224	\$ 2,329,437	\$ 3,223,942	\$ 1,830,507	\$ 1,691,005

Source: School District's Financial Statements

PARAMUS BOARD OF EDUCATION
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN YEARS
 (Unaudited)

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm Reg.	Qfarm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate ^a
2002	\$ 54,618,700	\$ 1,751,360,300	\$ 768,400	\$ 22,700	#####	\$ 73,794,900	\$ 11,900,000	\$ 3,405,071,800	\$ 5,072,754	\$ 3,410,144,554	\$4,123,084,951	1.390
2003	40,990,705	1,813,897,549	768,400	19,200	1,515,769,600	73,794,900	10,900,000	3,456,140,354	4,326,139	3,460,466,493	5,304,082,803	1.440
2004 (1)	158,454,400	3,549,279,200	1,479,800	22,400	2,992,006,500	114,104,500	17,025,400	6,832,372,200	6,360,253	6,838,732,453	6,411,651,220	0.780
2005	158,796,700	3,578,172,800	1,479,800	22,400	2,955,286,100	113,790,400	17,025,400	6,824,573,600	5,753,519	6,830,307,119	7,280,878,961	0.850
2006	156,618,700	3,613,699,400	1,479,800	22,400	2,936,662,500	112,419,000	17,025,400	6,837,927,200	4,776,586	6,842,703,786	8,308,287,397	0.870
2007	155,672,300	3,673,674,200	1,479,800	22,400	2,950,830,100	89,876,200	17,025,400	6,888,580,400	5,090,171	6,893,670,571	8,981,328,259	0.900
2008 (1)	154,005,400	4,052,386,800	1,479,800	22,400	3,625,769,000	125,476,500	18,642,800	7,977,782,700	6,821,663	7,984,604,363	9,374,550,417	0.805
2009	150,553,900	4,085,384,000	1,479,800	22,400	3,628,077,100	123,055,000	18,642,800	8,007,215,000	6,375,948	8,013,590,948	9,287,253,375	0.828
2010	144,177,500	4,348,882,600	1,502,200	22,400	3,378,135,900	116,580,000	18,642,800	8,007,921,000	7,054,399	8,014,975,399	9,232,778,941	0.862
2011	144,326,700	4,142,885,600	1,479,800	22,400	3,567,283,600	115,428,700	18,642,800	7,990,071,600	6,411,753	7,976,041,303	8,672,226,280	0.888

Source: County Abstract of Ratables

^a Tax rates are per \$100

(1) The Borough underwent a revaluation of real property which became effective January 1, 2004 and January 1, 2008.

PARAMUS BOARD OF EDUCATION
PROPERTY TAX RATES - DIRECT AND OVERLAPPING GOVERNMENTS
PER \$100 OF ASSESSED VALUATION
LAST TEN YEARS
(Unaudited)

<u>Year Ended</u> <u>December 31,</u>	<u>Total</u>	<u>Local</u> <u>School</u> <u>District</u>	<u>Municipality</u>	<u>County</u>
2002	\$ 2.34	\$ 1.39	\$ 0.65	\$ 0.31
2003	2.44	1.44	0.68	0.32
2004 (1)	1.37	0.78	0.39	0.20
2005	1.47	0.83	0.43	0.21
2006	1.55	0.87	0.46	0.22
2007	1.61	0.90	0.49	0.22
2008 (1)	1.482	0.805	0.467	0.21
2009	1.545	0.828	0.494	0.22
2010	1.637	0.862	0.548	0.23
2011	1.665	0.888	0.551	0.23

(1) The Borough underwent a revaluation of property which became effective January 1, 2004 and January 1, 2008.

Source: Tax Duplicates, Borough of Paramus

**PARAMUS BOARD OF EDUCATION
PRINCIPAL PROPERTY TAXPAYERS,
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)**

Taxpayer	2011		2002	
	Taxable Assessed Value	% of Total District Net Assessed Value	Taxable Assessed Value	% of Total District Net Assessed Value
Westland GSP L.P.	\$ 560,426,600	7.03%	\$ 320,500,000	9.40%
Bergen Mall Partnership			95,000,000	2.79%
ALX of Paramus LLC	170,000,000	2.13%		
Paramus Park			68,000,000	1.99%
Faber Bros Inc NJ			44,661,400	1.31%
Vornado, Bergen Mall LLC	160,000,000	2.01%		
Mack Paramus Affiliates			29,550,000	0.87%
Paramus Park Shopping Center	113,780,000	1.43%		
Mack F Properties			27,410,000	0.80%
Westland GSP L.P.	97,069,400	1.22%		
Paramus Road IV, LLC			25,480,000	0.75%
Mack F Properties			25,391,600	0.74%
Faber Bros Inc NJ	86,313,600	1.08%		
Paramus Park Inc. C/O A&S			21,300,000	0.62%
REEF America REIT III Corp	64,955,000	0.81%		
Paramus Park - Macy's Inc	63,229,700	0.79%		
Mack Paramus Affiliates	58,100,000	0.73%		
Mack-Cali Realty, L.P.			20,425,000	0.60%
Farber, William A	48,956,500	0.61%		
	<u>\$ 1,422,830,800</u>	<u>17.84%</u>	<u>\$ 677,718,000</u>	<u>19.27%</u>

Source: Municipal Tax Assessor

N/A Not Available

**PARAMUS BOARD OF EDUCATION
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Local School District Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2002	\$ 46,237,143	\$ 46,237,143	100.00%	N/A
2003	48,200,714	48,200,714	100.00%	N/A
2004	51,155,671	51,155,671	100.00%	N/A
2005	55,799,657	55,799,657	100.00%	N/A
2006	57,528,691	57,528,691	100.00%	N/A
2007	60,844,494	60,844,494	100.00%	N/A
2008	63,492,313	63,492,313	100.00%	N/A
2009	64,987,547	64,987,547	100.00%	N/A
2010	67,718,884	67,718,884	100.00%	N/A
2011	70,405,267	70,405,267	100.00%	N/A

N/A = Not Applicable

**PARAMUS BOARD OF EDUCATION
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST SEVEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Governmental Activities					Total District	Population	Per Capita
	General Obligation Bonds	Certificates of Participation	Capital Leases	Temporary Notes				
2005	\$ 32,137,000		\$ 189,982	\$ 3,157,340	\$	35,484,322	26,257	\$ 1,351
2006	31,167,000		560,974	2,649,480		34,377,454	26,125	1,316
2007	32,159,000		481,684	3,482,620		36,123,304	26,012	1,389
2008	30,049,000		398,637	16,804,809		47,252,446	26,010	1,817
2009	28,042,000		311,653	12,217,110		40,570,763	26,015	1,560
2010	26,222,000		759,771	11,820,510		38,802,281	26,137	1,485
2011	24,347,000		658,009	11,423,910		36,428,919	26,137 (1)	1,394

Source: District records

Note:

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB No. 44 in fiscal year 2006 only seven years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is present.

(1) Estimated

PARAMUS BOARD OF EDUCATION
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST SEVEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
	General Obligation Bonds	Deductions			
2005	\$ 32,137,000		\$ 32,137,000	0.47%	\$ 1,224
2006	31,167,000		31,167,000	0.46%	1,193
2007	32,159,000		32,159,000	0.47%	1,236
2008	30,049,000		30,049,000	0.38%	1,155
2009	28,042,000		28,042,000	0.35%	1,078
2010	26,222,000		26,222,000	0.33%	1,003
2011	24,347,000		24,347,000	0.31%	932

Source: District records

Notes:

a See Exhibit J-6 for property tax data.

b See Exhibit J-14 for population data.

Note:

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB No. 44 in fiscal year 2006 only seven years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is present.

**PARAMUS BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING BONDED DEBT
FOR THE YEAR ENDED DECEMBER 31, 2010
(Unaudited)**

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Net Debt</u>
MUNICIPAL DEBT:			
Borough of Paramus (1)	\$ 46,804,521	\$ 12,642,366	\$ 34,162,155
Paramus School District	<u>26,222,000</u>	<u>26,222,000</u>	<u>-</u>
	<u>\$ 73,026,521</u>	<u>\$ 38,864,366</u>	<u>34,162,155</u>
OVERLAPPING DEBT APPORTIONED TO THE MUNICIPALITY			
Bergen County:			
County of Bergen(A)			34,276,467
Bergen County Utilities Authority - Water Pollution Control (B)			<u>14,906,397</u>
			<u>49,182,864</u>
Total Direct and Overlapping Outstanding Debt			<u>\$ 83,345,019</u>

SOURCE:

(1) Borough of Paramus 2010 Annual Debt Statement

(A) The debt for this entity was apportioned to Borough of Paramus by dividing the municipality's 2010 equalized value by the total 2010 equalized value for the County of Bergen.

(B) Overlapping debt was computed based upon municipal flow to the Authority.

PARAMUS BOARD OF EDUCATION
 LEGAL DEBT MARGIN INFORMATION
 LAST TEN FISCAL YEARS
 (Unaudited)

Legal Debt Margin Calculation for Fiscal Year 2011

Equalized valuation basis	
2010	\$ 8,619,936,491
2009	9,223,839,419
2008	9,147,784,314
	<u>\$26,991,560,224</u>
	\$ 8,997,186,741

Average equalized valuation of taxable property

Debt limit (4 % of average equalization value)	359,887,470 ^a
Total Net Debt Applicable to Limit	<u>24,745,101</u>
Legal debt margin	<u>\$ 335,142,369</u>

	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Debt limit	\$164,923,398	\$ 184,536,233	\$ 211,899,911	\$ 249,121,361	\$ 288,708,351	\$ 322,686,600	\$ 349,495,131	\$ 362,202,482	\$ 367,696,850	\$ 359,887,470
Total net debt applicable to limit	<u>11,293,000</u>	<u>14,330,135</u>	<u>35,179,791</u>	<u>33,903,930</u>	<u>34,426,069</u>	<u>34,251,811</u>	<u>31,636,901</u>	<u>29,233,301</u>	<u>27,016,701</u>	<u>24,745,101</u>
Legal debt margin	<u>\$153,630,398</u>	<u>\$ 170,186,118</u>	<u>\$ 176,720,120</u>	<u>\$ 215,217,431</u>	<u>\$ 254,282,282</u>	<u>\$ 288,434,789</u>	<u>\$ 317,858,230</u>	<u>\$ 332,969,181</u>	<u>\$ 340,680,149</u>	<u>\$ 335,142,369</u>
Total net debt applicable to the limit as a percentage of debt limit	6.85%	7.78%	16.60%	13.61%	11.92%	10.61%	9.05%	8.07%	7.35%	6.88%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

^a Limit set by NJS A 18A.24-19 for a K through 12 district; other % limits would be applicable for other district types.

EXHIBIT J-14

PARAMUS BOARD OF EDUCATION
 DEMOGRAPHIC AND ECONOMIC STATISTICS
 LAST TEN FISCAL YEARS
 (Unaudited)

<u>Year</u>	<u>Population</u>	<u>County Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2002	25,841	51,931	3.00%
2003	26,082	51,291	6.60%
2004	26,243	54,669	4.10%
2005	26,257	56,963	3.30%
2006	26,125	63,021	3.40%
2007	26,012	67,113	3.50%
2008	26,010	68,541	4.00%
2009	26,015	64,388	7.40%
2010	26,137	N/A	7.80%
2011	26,137 (1)	N/A	N/A

Source: New Jersey State Department of Education

(1) Estimated

PARAMUS BOARD OF EDUCATION
PRINCIPAL EMPLOYERS,
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)

<u>Employer</u>	<u>2011</u>		<u>2002</u>	
	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>

INFORMATION NOT AVAILABLE

Source: The Greater Paramus Chamber of Commerce

**PARAMUS BOARD OF EDUCATION
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
CURRENT FISCAL YEAR
(Unaudited)**

<u>Function/Program</u>	<u>2011</u>
Instruction	
Regular	304
Special education	124
Support Services:	
Student & instruction related services	83
General administration	3
School administrative services	31
Other administrative services	4
Central services	16
Administrative Information Technology	6
Plant operations and maintenance	121
Pupil transportation	24
Other support services	
Special Schools	3
Food Service	
Child Care	
 Total	 719

Source: District Personnel Records

Note:

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB No. 44 in fiscal year 2006 only one year of information is available. Each year thereafter, an additional year's data will be included until ten years of data is present.

PARAMUS BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)

Teacher/Pupil Ratio

Fiscal Year	Enrollment ^a	Operating Expenditures ^b	Cost Per Pupil ^c	Percentage Change	Teaching Staff	Teacher/Pupil Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle School	Senior High School				
2002	4,286	\$ 51,980,684	11,918	5.23%	359	01:11.23	01:11.88	01:11.52	4,149	4,009	2.72%	96.63%
2003	4,331	56,079,751	12,948	8.65%	393	01:11.17	01:12.30	01:12.36	4,318	4,161	4.07%	96.36%
2004	4,344	61,188,667	14,086	8.78%	444	1:10.94	1:10.72	1:11.60	4,264	4,138	-1.25%	97.05%
2005	4,394	63,445,411	14,439	2.51%	458	1:10.67	1:10.04	1:10.99	4,278	4,157	0.33%	97.17%
2006	4,408	67,498,489	15,313	6.05%	425	1:11.07	1:11.58	1:11.28	4,296	4,183	0.42%	97.37%
2007	4,356	72,886,433	16,732	9.27%	419	1:10.06	1:10.46	1:11.42	4,326	4,215	0.70%	97.43%
2008	4,361	75,318,538	17,271	3.22%	422	1:10.47	1:09.38	1:09.32	4,361	4,239	0.81%	97.20%
2009	4,426	72,471,541	16,374	-5.19%	410	01:09.05	1:11.22	1:11.16	4,247	4,127	-2.61%	97.17%
2010	4,245	76,190,657	17,948	9.61%	419	1:10.32	1:09.80	1:09.47	4,243	4,087	-0.09%	96.32%
2011	4,177	73,585,627	17,617	-1.85%	391	1:09.84	1:09.62	1:08.56	4,156	3,940	-2.05%	94.80%

Sources: District records

- Note:
- a Enrollment based on annual October district count.
 - b Operating expenditures equal total expenditures less debt service and capital outlay.
 - c Cost per pupil represents operating expenditures divided by enrollment.

**PARAMUS BOARD OF EDUCATION
SCHOOL BUILDING INFORMATION
LAST NINE FISCAL YEARS
(Unaudited)**

	2003	2004	2005	2006	2007	2008	2009	2010	2011
District Building									
<u>Elementary</u>									
Memorial									
Square Feet	48,600	48,600	48,600	48,600	48,600	48,600	49,250	49,250	49,250
Capacity (students)	365	365	365	365	365	365	365	365	365
Enrollment	320	343	306	303	333	336	336	334	344
Midland									
Square Feet	38,750	38,750	38,750	38,750	38,750	38,750	38,750	38,750	38,750
Capacity (students)	321	321	321	321	321	321	321	321	321
Enrollment ^a	262	273	284	286	280	271	271	244	261
Stony Lane									
Square Feet	30,700	30,700	30,700	30,700	30,700	30,700	30,700	30,700	30,700
Capacity (students)	270	270	270	270	270	270	270	270	270
Enrollment	237	238	250	239	246	247	247	219	218
Ridge Ranch									
Square Feet	46,430	46,430	46,430	46,430	46,430	46,430	46,430	46,430	46,430
Capacity (students)	476	476	476	476	476	476	476	476	476
Enrollment	372	370	366	372	390	380	380	382	365
Parkway									
Square Feet	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
Capacity (students)	476	476	476	476	476	476	476	476	476
Enrollment	384	384	394	390	361	351	351	274	245
<u>Middle School</u>									
East Brook									
Square Feet	115,971	115,971	115,971	115,971	115,971	115,971	115,971	115,971	115,971
Capacity (students)	876	876	876	876	876	876	876	876	876
Enrollment	701	696	681	632	610	634	634	649	641
West Brook									
Square Feet	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000
Capacity (students)	876	876	876	876	876	876	876	876	876
Enrollment	714	687	674	704	708	718	718	738	704
<u>High School</u>									
Square Feet	273,500	273,500	273,500	273,500	273,500	273,500	297,950	297,950	297,950
Capacity (students)	1,944	1,944	1,944	1,944	1,944	1,944	1,944	1,944	1,944
Enrollment	1,261	1,272	1,341	1,384	1,428	1,427	1,427	1,332	1,318

Number of Schools at June 30, 2011

Elementary = 5

Middle School = 2

Senior High School = 1

Source: District Records

Note:

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB No. 44 in fiscal year 2006 only nine years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is present.

PARAMUS BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN YEARS
(Unaudited)

School Facilities	Project Nos.	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
Memorial School	N/A	\$ 72,807	\$ 118,282	\$ 145,923	\$ 154,881	\$ 112,052	\$ 42,240	\$ 46,510	\$ 31,592	\$ 53,384	\$ 55,074
Midland School	N/A	52,005	66,796	61,613	83,227	77,127	22,591	27,772	22,768	42,354	43,695
Parkway School	N/A	72,808	103,883	90,127	113,172	142,156	75,933	68,243	36,463	39,284	40,528
Ridge Ranch School	N/A	62,406	88,567	107,562	119,219	113,830	33,269	25,680	43,033	59,486	61,370
Stony Lane School	N/A	41,604	55,353	93,170	78,706	73,123	23,933	27,896	33,195	48,106	49,629
Paramus High School	N/A	384,838	726,857	622,457	793,975	751,186	1,418,111	1,055,632	1,030,870	1,240,865	1,280,155
East Brook Middle School	N/A	166,416	224,065	218,717	258,362	188,858	85,938	107,389	89,619	94,357	97,345
West Brook Middle School	N/A	187,218	227,979	199,102	258,862	304,800	205,204	218,248	141,018	147,418	152,086
Total School Facilities		\$ 1,040,102	\$ 1,611,782	\$ 1,538,671	\$ 1,860,404	\$ 1,763,132	\$ 1,907,219	\$ 1,577,370	\$ 1,428,558	\$ 1,725,254	\$ 1,779,882

Source: District Records

**PARAMUS BOARD OF EDUCATION
INSURANCE SCHEDULE
JUNE 30, 2011
(Unaudited)**

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy - School Alliance Insurance Fund		
Property - Blanket Building & Contents per Member	\$ 250,000,000	\$ 1,000
General Liability (Aggregate)	5,000,000	
Environmental Impairment Liability	1,000,000	10,000
Business Automobile Liability	5,000,000	500
Excess Liability (Each Occurrence and Aggregate)	10,000,000	
 Boiler & Machinery	 100,000,000	 1,000
Public Official Bonds - The Hartford Insurance Group		
Steven Cea	250,000	
Deborah Carpino	375,000	

Source: District's records

SINGLE AUDIT SECTION

LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-1

17 - 17 ROUTE 208
FAIR LAWN, NJ 07410
TELEPHONE (201) 791-7100
FACSIMILE (201) 791-3035
WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable President and Members
of the Board of Trustees
Paramus Board of Education
Paramus, New Jersey

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Paramus Board of Education as of and for the fiscal year ended June 30, 2011, which collectively comprise the Paramus Board of Education's basic financial statements and have issued our report thereon dated November 14, 2011. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

Internal Control Over Financial Reporting

Management of the Paramus Board of Education is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Paramus Board of Education's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Paramus Board of Education's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Paramus Board of Education's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the Paramus Board of Education's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Paramus Board of Education's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey.

We noted certain matters that we have reported to management of the Paramus Board of Education in a separate report entitled, "Auditors' Management Report on Administrative Findings – Financial, Compliance and Performance" dated November 14, 2011.

This report is intended solely for the information and use of management, the Board of Trustees, others within the District, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.



LERCH, VINCI & HIGGINS, LLP
 Certified Public Accountants
 Public School Accountants



Gary W. Higgins
 Public School Accountant
 PSA Number CS00814

Fair Lawn, New Jersey
 November 14, 2011

LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-2

17 - 17 ROUTE 208
FAIR LAWN, NJ 07410
TELEPHONE (201) 791-7100
FACSIMILE (201) 791-3035
WWW.LVHCPA.COM

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ANDREW PARENTE, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
DEBRA GOLLE, CPA
CINDY JANACEK, CPA, RMA
RALPH M. PICONE, CPA, RMA, PSA
EDWARD N. KERE, CPA

REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND NEW JERSEY OMB CIRCULAR 04-04

Independent Auditor's Report

Honorable President and Members
of the Board of Trustees
Paramus Board of Education
Paramus, New Jersey

Compliance

We have audited the Paramus Board of Education's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey OMB Circular 04-04 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of Paramus Board of Education's major federal and state programs for the fiscal year ended June 30, 2011. Paramus Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirement of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Paramus Board of Education's management. Our responsibility is to express an opinion on Paramus Board of Education's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Paramus Board of Education's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Paramus Board of Education's compliance with those requirements.

In our opinion, Paramus Board of Education complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2011.

Internal Control Over Compliance

Management of Paramus Board of Education is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts and grants applicable to federal and state programs. In planning and performing our audit, we considered Paramus Board of Education's internal control over compliance with requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, the Board of Trustees, others within the District, the New Jersey State Department of Education and other federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Leuch, Vinci & Higgins LLP

LERCH, VINCI & HIGGINS, LLP
 Certified Public Accountants
 Public School Accountants

Gary W. Higgins

Gary W. Higgins
 Public School Accountant
 PSA Number CS00814

Fair Lawn, New Jersey
 November 14, 2011

PARAMUS BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Federal CFDA Number	Grant or State Project Number	Award Amount	Grant Period	Balance July 1, 2010	Carryover Amount	Cash Received	Budgetary Expenditures	Adjustments (1)	Refund of Prior Year Balances	Deferred Revenue June 30, 2011	(Account Receivable) June 30, 2011	Due to Grantor at June 30, 2011
U.S. Department of Education												
Passed-through State Department of Education												
Special Revenue Fund												
No Child Left Behind												
84.010A	NCLB393011	205,256	9/1/10-8/31/11	\$	(22,892)	\$ 94,653	\$ 127,738			\$	(55,977)	
84.010A	NCLB393010	148,298	9/1/09-8/31/10	\$ (10,419)	22,892	57,169	69,642					
84.367A	NCLB393011	127,988	9/1/10-8/31/11		(88,719)	73,192	89,609				(105,136)	
84.367A	NCLB393010	128,283	9/1/09-8/31/10	(149,407)	88,719	81,793	21,105					
84.318X	NCLB393011	295	9/1/10-8/31/11		373	130	130		\$	373		
84.318X	NCLB393010	1,556	9/1/09-8/31/10	825	(373)	1,020	1,472				(72,682)	
84.365A	NCLB393011	80,864	9/1/10-8/31/11		(24,827)	19,746	67,601					
84.365A	NCLB393010	205,108	9/1/09-8/31/10	(80,765)	24,827	119,942	64,006			7,211		
84.186A	NCLB393010	12,619	9/1/09-8/31/10	(666)		9,788	1,911			567		
84.298A	NCLB393008	8,462	9/1/07-8/31/08	567								
I.D.E.A. Part B												
84.027	FT393011	1,297,072	9/1/10-8/31/11		(130,076)	981,667	1,280,355				(428,764)	
84.027	FT393010	1,286,784	9/1/09-8/31/10	(359,252)	130,076	260,357	31,181					
84.391	FT393010	1,609,755	9/1/09-8/31/10	(165,754)		641,284	883,612				(408,082)	
84.173	PS393010	31,177	9/1/09-8/31/10		30,659	880	880			30,659		
84.173	PS393011	33,486	9/1/10-8/31/11		(30,659)		3,175				(3,175)	
84.173	PS393009	30,659	9/1/08-8/31/09	30,659								
84.173	PS393008	33,898	9/1/07-8/31/08	331						331		
84.392	PS393010	58,258	9/1/09-8/31/10				9,189				(9,189)	
Total Special Revenue Fund				(733,879)	-	2,341,621	2,651,606	-	-	39,141	\$ (1,083,005)	-

PARAMUS BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Federal/Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant or State Project Number	Award Amount	Grant Period	Balance July 1, 2010	Carryover Amount	Cash Received	Budgetary Expenditures	Adjustments (1)	Refund of Prior Year Balances	Deferred Revenue June 30, 2011	(Account Receivable) June 30, 2011	Due to Grantor at June 30, 2011
U.S. Department of Education													
Passed-through State Department													
of Education													
Enterprise Fund													
National School Lunch Program	10.555	N/A	\$ 30,836	7/1/10-6/30/11	\$ 806	-	\$ 30,836	\$ 29,998	-	\$ 838	-	-	
Non-Cash Assistance (Food Distribution)			41,025	7/1/09-6/30/10	\$		70,538	806					
Non-Cash Assistance (Food Distribution)			76,590	7/1/10-6/30/11	(5,180)		5,180	76,590			\$ (6,052)		
Cash Assistance			73,016	7/1/09-6/30/10			23,429	25,746				(2,317)	
Cash Assistance	10.556	N/A	25,746	7/1/10-6/30/11	(1,868)		1,868	-					
Special Milk Program	10.556	N/A	22,640	7/1/09-6/30/10									
Special Milk Program													
Total Enterprise Fund					(6,242)		131,851	153,140			838	(8,369)	
Total Federal Financial Awards			\$ (740,121)	\$	\$ 2,473,472	\$	2,784,746	\$	\$	\$ 39,979	\$ (1,091,374)	\$	

(1) Represents Cancelled Receivables and Payables

See Accompanying Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance

PARAMUS BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

State Grants/Program Title	Project Number	Amount	Period	Balance July 1, 2010	Carryover Amount	Cash Received	Cash Expenditures	Refund of Prior Balances	Deferred Revenue June 30, 2011	(Accounts Receivable) June 30, 2011	Due to Grantor June 30, 2011	Memo		
												GAAP Receivable	Cumulative Total Expenditures	
State Department of Education														
General Fund														
Special Education Categorical Aid	11-495-034-5120-089	\$ 7,879	7/1/10-6/30/11			\$ 7,879	\$ 7,879						\$	7,879
Special Education Aid	10-495-034-5120-089	1,694,238	7/1/09-6/30/10	(61,275)		161,275								
Transportation Aid	10-495-034-5120-014	627,162	7/1/09-6/30/10	(9,700)		59,700								
Security Aid	10-495-034-5120-084	208,855	7/1/09-6/30/10	(19,880)		19,880								
Nonpublic Transportation Aid	N/A	32,172	7/1/10-6/30/11				32,172			\$ (32,172)			\$	32,172
Nonpublic Transportation Aid	N/A	28,448	7/1/09-6/30/10	(28,448)		28,448								
Extraordinary Special Ed. Costs Aid	11-100-034-5120-473	178,878	7/1/10-6/30/11				178,878			(178,878)				178,878
Extraordinary Special Ed. Costs Aid	10-100-034-5120-473	136,866	7/1/09-6/30/10	(136,866)		136,866								
On-Behalf TPAP Pension and Annuity Aid- NCGI	11-495-034-5095-007	87,627	7/1/10-6/30/11			87,627								87,627
Post Retirement Medical Contributions	11-495-034-5095-001	1,861,208	7/1/10-6/30/11			1,861,208								1,861,208
TPAF Social Security Contributions	11-495-034-5095-002	2,093,283	7/1/10-6/30/11			2,093,283								2,093,283
Total General Fund				(406,169)		4,436,166	4,361,947			(211,090)			\$ (32,172)	4,261,047
Special Revenue Fund														
NY Nonpublic Aid														
Textbook	11-100-034-5120-064	209,512	7/1/10-6/30/11			209,512	207,838	\$ 3,271			\$ 1,674			207,838
Nursing	11-100-034-5120-070	248,252	7/1/10-6/30/11			248,252	248,252							248,252
Auxiliary														
Compensatory Education	11-100-034-5120-067	230,230	7/1/10-6/30/11			230,230	229,077				1,173			229,077
ESL	11-100-034-5120-067	33,896	7/1/10-6/30/11			33,896	29,201				4,695			29,201
ESL	10-100-034-5120-067	33,980	7/1/09-6/30/10	3,206				3,206						
Home Instruction	11-100-034-5120-067	13,703	7/1/10-6/30/11			13,730	13,703			(13,703)				13,703
Home Instruction	10-100-034-5120-067	13,730	7/1/09-6/30/10	(13,730)		6,730								6,730
Transportation	11-100-034-5120-068	6,730	7/1/10-6/30/11			6,730	6,730							6,730
Handicapped														
Supplementary Instruction	11-100-034-5120-066	166,760	7/1/10-6/30/11			166,760	142,023				24,737			142,023
Supplementary Instruction	10-100-034-5120-066	178,215	7/1/09-6/30/10	17,945				17,945						
Examination and Classification	11-100-034-5120-066	297,451	7/1/10-6/30/11			297,451	295,553				1,918			295,553
Examination and Classification	10-100-034-5120-066	297,416	7/1/09-6/30/10	973				973						
Corrective Speech	11-100-034-5120-066	209,114	7/1/10-6/30/11			209,114	201,604				7,510			201,604
Corrective Speech	10-100-034-5120-066	203,823	7/1/09-6/30/10	5,082				5,082						
Total Special Revenue Fund				16,747		1,415,695	1,373,961	30,477		\$ (13,703)	41,707		\$ (13,703)	1,373,961
Debt Service Fund														
Debt Service State Support	11-495-034-5120-075	511,348	7/1/10-6/30/11			511,348	511,348							511,348
Total Debt Service Fund														
State Department of Agriculture														
Enterprise Fund														
State School Lunch Program	11-100-010-3350-023	7,138	7/1/10-6/30/11	(536)		6,520	7,138			(618)				7,138
State School Lunch Program	10-100-010-3350-023	7,588	7/1/09-6/30/10			536								
Total Enterprise Fund				(536)		7,056	7,138			(618)				7,138

PARAMUS BOARD OF EDUCATION
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

State Grantor/Program Title State Department of Education	Project Number	Amount	Period	Balance July 1, 2010	Carryover Amount	Cash Received	Cash Expenditures	Refund of Prior Balance	Deferred Revenue June 30, 2011	(Accounts Receivable)	Due to Grantor June 30, 2011	Memo		
												GAAP Receivable	Cumulative Total Expenditures	
N.J. School Development Authority Educational Facilities Construction and Financing Act Grant														
4/16/02 Referendum														
Paramus High School	3930-050-02-0575	562,135	N/A	\$ (559,219)						\$ (559,219)			\$ (559,219)	
West Brook Middle School	3930-060-02-0576	133,030	N/A	(132,570)						(132,570)			(132,570)	
4/15/03 Referendum														
Paramus High School	3930-050-03-0763	346,067	N/A	(84,763)									(224,754)	
West Brook Middle School	3930-060-03-0759	103,680	N/A	(103,256)					\$ 139,991	(224,754)			(103,256)	
Midland Elementary School	3930-090-03-0764	120,000	N/A	(95,985)						(119,509)			(119,509)	
Memorial Elementary School	3930-080-03-0765	59,200	N/A	(22,745)	\$ 23,032				23,524	(35,906)			(35,906)	
Parkway Elementary School	3930-100-03-0762	31,200	N/A	(18,768)	18,647				12,304	(12,425)			(12,425)	
Ridge Ranch Elementary School	3930-110-03-0701	36,000	N/A	(30,486)	32,389				5,366	(3,463)			(3,463)	
11/3/03 Referendum														
Paramus High School	3930-050-03-1419	7,127,099	N/A	(6,492,059)					332,205	(6,824,264)			(6,824,264)	
Eastbrook Elementary School	3930-060-03-1421	1,660,000	N/A	(323,700)						(323,700)			(323,700)	
West Brook Middle School	3930-060-03-1420	2,368,000	N/A	(461,760)						(461,760)			(461,760)	
Ridge Ranch Elementary School	3930-110-03-1425	500,000	N/A	(15,580)					151,686	(15,580)			(15,580)	
Midland Elementary School	3930-090-03-1423	352,000	N/A	(16,006)						(167,692)			(167,692)	
Memorial Elementary School	3930-080-03-1422	560,000	N/A	(56,000)					69,203	(56,000)			(56,000)	
Stoney Lane Elementary School	3930-130-03-1426	572,000	N/A	(52,437)						(121,640)			(121,640)	
Parkway Elementary School	3930-100-03-1424	688,000	N/A	(68,802)						(68,802)			(68,802)	
Total Capital Projects Fund				(8,534,034)		74,088			770,492	(9,230,438)			(9,230,438)	
Total				(8,923,992)		6,464,533	6,153,494	30,477	770,492	(9,455,809)	41,707		(9,276,931)	6,153,494
Less On-Behalf TPAF Pension and Annuity Aid														
NCGI	11-495-034-5095-007	87,627	7/1/10-6/30/11			87,627	87,627							87,627
Post Retirement Medical Contributions	11-495-034-5095-001	1,861,208	7/1/10-6/30/11			1,861,208	1,861,208							1,861,208
Total for State Financial Assistance Determination				(8,923,992)		4,515,518	4,204,659	30,477	770,492	(9,455,809)	41,707		(9,276,931)	4,204,659

**PARAMUS BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Paramus Board of Education. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) to the Board's basic financial statements.

NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2.. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is an increase of \$198,843 for the general fund and a decrease of \$77,354 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund		\$ 4,459,890	\$ 4,459,890
Special Revenue Fund	\$ 2,560,300	1,379,099	3,939,399
Debt Service Fund		511,348	511,348
Food Service Fund	<u>133,140</u>	<u>7,138</u>	<u>140,278</u>
Total Financial Assistance	<u>\$ 2,693,440</u>	<u>\$ 6,357,475</u>	<u>\$ 9,050,915</u>

**PARAMUS BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the National School Lunch Program as non-cash assistance represent current year value received and current year distributions, respectively of the Federal Food Distribution Program. TPAF Social Security contributions in the amount of \$2,093,283 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2011. The amount reported as TPAF Pension System Contributions in the amount of \$87,627 and TPAF Post-Retirement Medical Benefits Contributions in the amount of \$1,861,208 represents the amount paid by the State on behalf of the District for the year ended June 30, 2011.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions payments are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's basic financial statements and the amount subject to State single audit and major program determination.

**PARAMUS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Part I – Summary of Auditor’s Results

Financial Statement Section

Type of auditors' report issued: Unqualified

Internal control over financial reporting:

1) Material weakness(es) identified? _____ yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ yes X none reported

Noncompliance material to the basic financial statements noted? _____ yes X no

Federal Awards Section

Internal Control over major programs:

1) Material weakness(es) identified? _____ yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ yes X none reported

Type of auditor's report issued on compliance for major programs Unqualified

Any audit findings disclosed that are required to be reported in accordance with section .510(a) of Circular A-133? _____ yes X no

Identification of major federal programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
<u>84.027</u>	<u>IDEA - Basic</u>
<u>84.391</u>	<u>IDEA - Basic ARRA</u>
<u>84.173</u>	<u>IDEA - Preschool</u>
<u>84.392</u>	<u>IDEA - Preshool ARRA</u>

Dollar threshold used to distinguish between Type A and Type B programs: \$ 300,000

Auditee qualified as low-risk auditee? X yes _____ no

**PARAMUS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

THERE ARE NONE

PARAMUS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04.

CURRENT YEAR FEDERAL AWARDS

THERE ARE NONE.

PARAMUS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04.

CURRENT YEAR STATE AWARDS

THERE ARE NONE.

**PARAMUS BOARD OF EDUCATION
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2011**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-133 (section .315(a)(b)) and New Jersey OMB's Circular 04-04.

STATUS OF PRIOR YEAR FINDINGS

THERE WERE NONE.