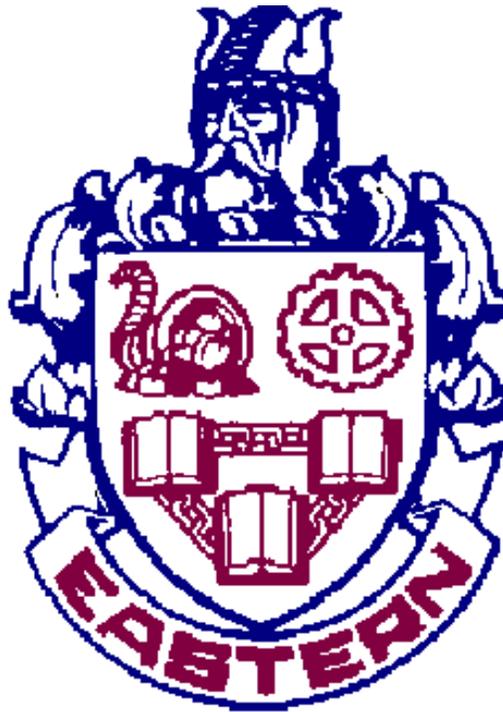


**BOARD OF EDUCATION  
OF THE  
EASTERN CAMDEN COUNTY REGIONAL  
SCHOOL DISTRICT  
VOORHEES, NEW JERSEY**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2012**

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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## INTRODUCTORY SECTION



# Eastern Camden County Regional School District

Dr. Harold Melleby, Jr.  
*Superintendent of Schools*  
*melleby\_harold@eastern.k12.nj.us*

Laurel Oak Road  
Box 2500  
Voorhees, New Jersey 08043  
856.346.6730 FAX: 856.346.8388

October 26, 2012

Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Camden County, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Eastern Camden County Regional School District for the fiscal year ended June 30, 2012, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Governments and Non-Profit Organizations," and the State Treasury Circular Letter 98-07 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Eastern Camden County Regional School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Eastern Camden County Regional Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of regional educational services appropriate to grade levels 9 through 12 in two schools, Eastern Intermediate and Eastern Senior High Schools. These include regular, vocational and special education for exceptional youngsters. The District completed the 2011-2012 fiscal year with an average daily enrollment of 2,077 students, which is 39 students less than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

<u>Fiscal Year</u>	<u>Average Daily Student Enrollment</u>
2002-2003	2166
2003-2004	2119
2004-2005	2217
2005-2006	2206
2006-2007	2155
2007-2008	2131
2008-2009	2121
2009-2010	2119
2010-2011	2116
2011-2012	2077

2) MAJOR INITIATIVES: Students continued to score above the state and national averages on the N. J. High School Proficiency Test and the Scholastic Aptitude Test. Plans of our 2012 graduates and a statistical analysis of the district's test scores are listed for review.

#### PLANS OF THE GRADUATES OF 2012

<u>PLANS</u>	<u># OF STUDENTS</u>	<u>% OF CLASS</u>
4 Year Colleges	332	65.5
2 year Colleges	<u>130</u>	<u>25.6</u>
TOTAL COLLEGE BOUND	462	91.1
Other Post Secondary Schools	<u>29</u>	<u>5.7</u>
FULL TIME EDUCATION	491	96.8
Employment	6	1.2
Status Unknown	0	0
Military	<u>10</u>	<u>2.0</u>
TOTAL STUDENTS	<u>507</u>	<u>100%</u>

#### COLLEGE ADMISSION TEST SCORES

Class of 2012 PSAT/NMSQT

Mean Critical Reading-48.9 Mean Math-50.6 Mean Writing Skills-47.2

Class of 2012 SAT SCORES (Participants-426)  
 84% of Class took SAT's  
 Mean Critical Reading-529    Mean Math-555    Mean Writing-535

Class of 2012 SAT SCORES – 75<sup>th</sup> Percentile

	<u>Eastern Senior High</u>	<u>National</u>	<u>New Jersey</u>
Critical Reading Scores	600	570	570
Math Scores	650	600	600
Writing Scores	<u>610</u>	<u>560</u>	<u>580</u>
 TOTAL	 <u>1860</u>	 <u>1730</u>	 <u>1750</u>

ACADEMIC ACHIEVEMENT – CLASS OF 2012

NATIONAL MERIT

1 Finalist    2 Semi-Finalist    19 Commended

CURRICULUM – The curriculum at Eastern Regional is designed to provide sufficient flexibility for each student’s program of studies determined by the abilities, interests and needs of the student. There are extensive offerings of college preparatory courses at different levels of difficulty along with courses in the Fine, Practical, and Performing Arts, Business Education, Gifted and Talented Education, Computer Education, and Remedial and Special Education.

Certain subjects are required at each grade level in accordance with state and local Board of Education requirements as well as their fundamental importance to educational goals.

Eastern Regional provides the following Advanced Placement courses:

A. P. Literature Comp.	A. P. Micro-economics	A. P. U.S. Gov't. & Politics
A. P. English Lang./Comp.	A. P. US History 1	A. P. Calculus AB
A. P. Physics	A. P. US History 2	A. P. Biology
A. P. Spanish	A. P. Chemistry	A. P. Studio Art
A. P. French	A. P. Music Theory	A. P. Statistics
A. P. Psychology	A. P. European History	A. P. Macro-economics
	A. P. Computer Science	A. P. World History

96.8% of our 2012 graduates went on to further education – 65.5% to four year institutions.

3) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of Financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

(1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

4) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipalities. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30.

5) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

6) DEBT ADMINISTRATION: At June 30, 2012, the district's outstanding debt issues included \$5,907,000.00 of general obligation bonds. In addition, a taxable refunding bond issue dated September 12, 2003 had a balance of \$170,000.00.

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

9) OTHER INFORMATION:

A) Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1996 and related OMB Circular A-133 and State of New Jersey Circular OMB 04-04. The auditor’s report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report, along with the auditor’s report on compliance and on internal control over financial reporting based on an audit of financial statements performed in accordance with Government Auditing Standards. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

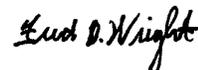
10) ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Eastern Camden County Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



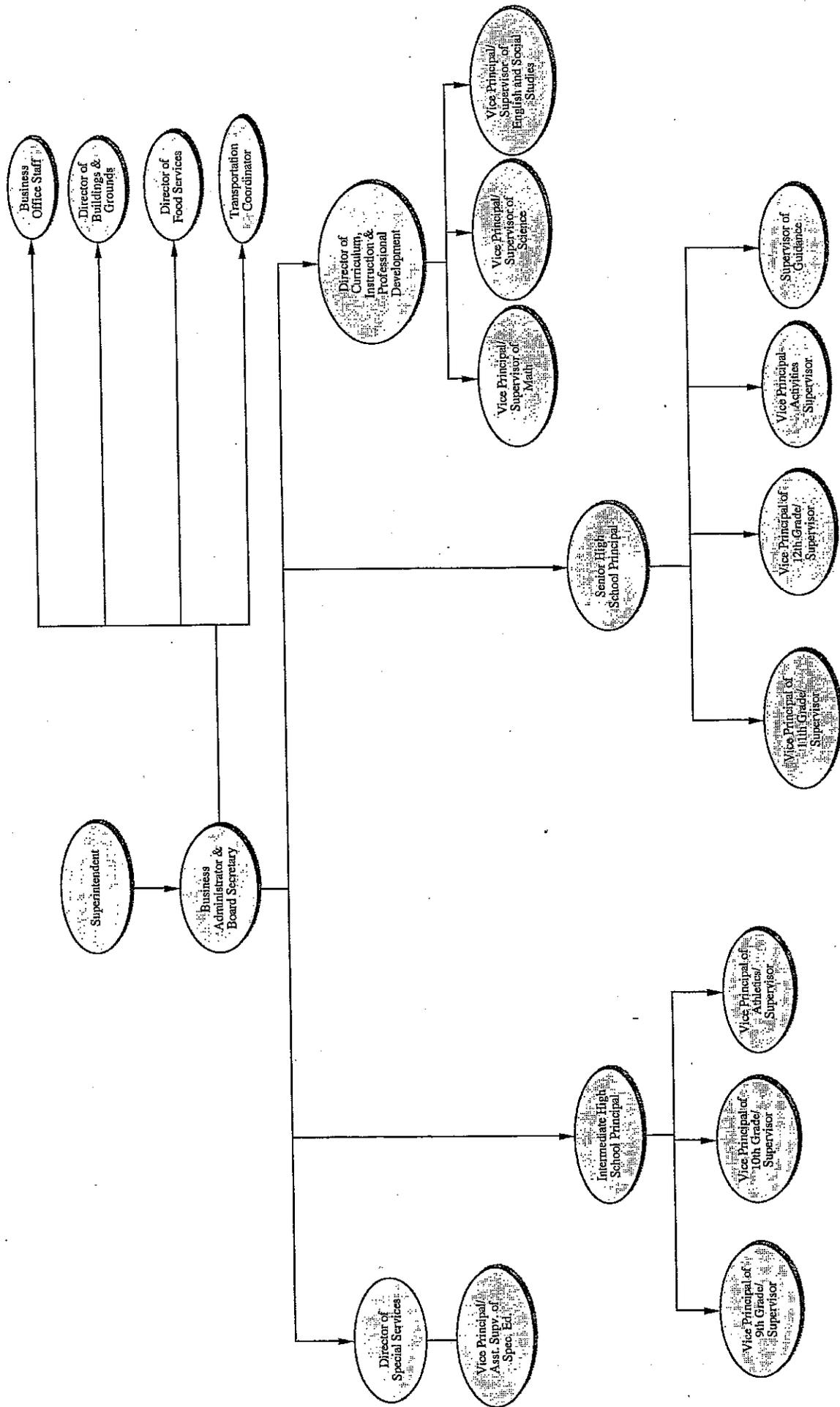
Harold Melleby, Jr., Ed.D.  
Superintendent



Fred D. Wright  
Business Administrator/  
Board Secretary

HM/FDW:dmk

Eastern Camden County Regional School District Administrative Organizational Chart  
2011-2012



EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

ROSTER OF OFFICIALS

JUNE 30, 2012

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires December 31</u></b>
Robert M. DeCicco, President	2013
Mary T. Schmus, Vice President	2013
Hillary J. Garr	2013
Elena M. Chow	2014
Robert A. Paul	2014
Dr. Richard A. Teichman, III	2012
Robert L. Campbell	2012
Dennis Deichert	2014
Gail M. David	2014
 <b><u>Other Officials</u></b>	
Dr. Harold Melleby, Jr., Superintendent	
Fred D. Wright, CPA, Business Administrator / Board Secretary	
Robert Schmus, Treasurer	
Ronald W. Sahli, Esq., Solicitor	

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

2012

**ARCHITECT**

The Gibson Tarquini Group  
764 Cuthbert Blvd.  
Cherry Hill, New Jersey 08002

**AUDIT FIRM**

Bowman & Company LLP  
601 White Horse Road  
Voorhees, New Jersey 080403

**ATTORNEY**

Sahli & Padovani  
Attorneys at Law  
503 S. White Horse Pike  
Hammonton, New Jersey 08037

**OFFICIAL DEPOSITORY**

Bank of America  
703 Haddonfield-Berlin Road  
Voorhees, New Jersey 08043

## FINANCIAL SECTION

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2012, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Eastern Camden County Regional School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to previously present fairly in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of June 30, 2012, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated October 26, 2012 on our consideration of Eastern Camden County Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Eastern Camden County Regional School District, basic financial statements. The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance are fairly stated in all material respects in relation to the financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Eastern Camden County Regional School District, basic financial statements. The introductory section and statistical section listed in the table of contents are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Respectfully submitted,

*Bowman & Company LLP*

BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants

*Robert S. Marrone*

Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 01113

Voorhees, New Jersey  
October 26, 2012

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2012, which collectively comprise the School District's basic financial statements and have issued our report thereon dated October 26, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Internal Control Over Financial Reporting**

Management of the Eastern Camden County Regional School District, is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered Eastern Camden County Regional School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over financial reporting.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined previously.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Eastern Camden County Regional School District, financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

This report is intended solely for the information and use of management, members of the Board of Education, others within the School District, the Division of Administration and Finance of the New Jersey Department of Education, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 01113

Voorhees, New Jersey  
October 26, 2012

REQUIRED SUPPLEMENTARY INFORMATION  
PART I

**Eastern Camden County Regional School District**  
**Management Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2012**  
**(Unaudited)**

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The discussion and analysis of Eastern Camden County Regional School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2012. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 – Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments issued in June 1999. Certain comparative information between the current year (2011-12) and the prior year (2010-11) is required to be presented in the MD&A.

### **FINANCIAL HIGHLIGHTS**

Key financial highlights for 2011-12 are as follows:

- Net Assets for Governmental Activities and for Business-Type Activities were \$25,493,308 and \$76,317, respectively.
- Net Assets increased by \$2,873,483 from July 1, 2011 to June 30, 2012 for Governmental Activities and decreased by \$9,900 for Business-Type Activities.
- The General Fund, fund balance as of June 30, 2012 was \$8,118,052, an increase of \$2,687,872 when compared with the beginning balance as of July 1, 2011 of \$5,430,180.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The financial section of this annual report consists of four parts – Independent Auditor's Report, required supplementary information which includes the management's discuss and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements, Exhibit A-1 and A-2, are government-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the government-wide statements.

The governmental fund statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short-term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II that contains required supplementary information that further explains and supports the information in the financial statements including budget schedules, reconciliations and individual fund statements.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2012  
(Unaudited)(Cont'd)

Table A-1 summarizes the major features of the Eastern Camden County Regional School District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Table A-1			
Major Features of the District-Wide and Fund Financial Statements			
	District-wide Statements	Fund Financial Statements	
		Governmental Funds	Proprietary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education, building maintenance, and pupil transportation.	Activities the district operates similar to private business: Food Service Fund
Required Financial Statements	Statement of net assets	Balance sheet	Statement of net assets
	Statement of activities	Statement of revenue, expenditures and changes in fund balances	Statement of revenue, expenses, and changes in fund net assets Statement of cash flows
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2012  
(Unaudited)(Cont'd)

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**Reporting the School District as a Whole**

**Statement of Net Assets and the Statement of Activities**

The Statement of Net Assets and the Statement of Activities include all assets and liabilities of the School District using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs, changes in the district's property tax base and other factors.

In the Statement of Net Assets and the Statement of Activities, the School District reports governmental and business – type activities.

- *Governmental activities* - Most of the School District's programs and services are reported including, but not limited to, regular and special instruction, support services, operation and maintenance of plant, pupil transportation and administration. Aid from the State of New Jersey and from the Federal government along with local property taxes finances the majority of these activities.
- *Business-type activities* – The District charges fees to customers to help it cover the costs of certain services it provides. The District's Food Service Fund is included here.

**Reporting the School District's Most Significant Funds**

**Fund Financial Statements**

The Fund financial reports provide detailed information about the School District's major funds. The School District uses several funds to account for a variety of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund.

**Governmental Funds**

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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(Unaudited)(Cont'd)

**FINANCIAL ANALYSIS OF THE EASTERN CAMDEN COUNTY  
REGIONAL SCHOOL DISTRICT AS A WHOLE**

The Statement of Net Assets provides the perspective of the School District as a whole.

Table A-2 provides a summary of the School District's net assets for 2012.

<b>Table A-2</b>						
<b>Net Assets</b>						
	<b>Governmental</b>		<b>Business-Type</b>		<b>Total</b>	
	<b>Activities</b>		<b>Activities</b>			
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Current and Other Assets	\$ 8,507,771	\$ 5,761,889	\$33,460	\$44,974	\$8,541,231	\$5,806,863
Capital Assets	24,889,506	25,373,667	56,533	64,628	24,946,039	25,438,295
Total Assets	<u>33,397,217</u>	<u>31,135,556</u>	<u>89,993</u>	<u>109,602</u>	<u>33,487,210</u>	<u>31,245,158</u>
Long Term Liabilities	7,477,184	8,145,114	8,844	12,442	7,486,028	8,157,556
Other Liabilities	426,725	370,616	4,832	10,943	431,557	381,559
Total Liabilities	<u>7,903,909</u>	<u>8,515,730</u>	<u>13,676</u>	<u>23,385</u>	<u>7,917,585</u>	<u>8,539,115</u>
<b>Net Assets</b>						
Invested in capital assets, net of debt	18,944,249	18,676,138	56,533	64,628	19,000,782	18,740,766
Restricted	7,544,419	5,076,437			7,544,419	5,076,437
Unrestricted	<u>(995,360)</u>	<u>(1,132,749)</u>	<u>19,784</u>	<u>21,589</u>	<u>(975,576)</u>	<u>(1,111,160)</u>
<b>Total Net Assets</b>	<u><u>\$25,493,308</u></u>	<u><u>\$22,619,826</u></u>	<u><u>\$76,317</u></u>	<u><u>\$86,217</u></u>	<u><u>\$25,569,625</u></u>	<u><u>\$22,706,043</u></u>

The District's financial position for governmental and business-type activities is the product of the following factors:

- Program revenues were \$3,922,000
  - Operating Grants & Contributions - \$3,060,878
  - Charges for Services - \$861,122
- General revenues, Special Items, Extraordinary Items and Transfers amounted to \$33,440,420
- Net Expenditures were \$30,576,838.
- Total District revenues & beginning assets are adjusted by net adjusted expenditures resulting in a calculation of net assets of \$25,569,625, as of June 30, 2012.
- Revenues (\$33,440,420) + Beginning assets (\$22,706,043) – Net expenditures (\$30,576,838) = Net Assets of \$25,569,625.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2012  
(Unaudited)(Cont'd)

Table A-3 shows a summary of the changes in net assets for fiscal year 2012 and 2011.

<b>Table A-3</b>		
<b>Changes in Net Assets</b>		
<b>Governmental and Business-Type Activities</b>		
	<b><u>2012</u></b>	<b><u>2011</u></b>
<b>Revenues</b>		
Program Revenues		
Charges for services	\$ 861,122	\$ 803,908
Operating grants and contributions	3,060,878	2,976,671
General Revenues		
Property taxes	23,654,052	22,825,211
State and Federal Aid	9,386,188	8,766,786
Other	400,180	576,868
Total Revenues	<u>37,362,420</u>	<u>35,949,444</u>
<b>Expenses</b>		
Governmental Activities:		
Instruction		
Regular	13,375,088	13,058,022
Community Service Programs	29,231	29,618
Support Services:		
Tuition (Instruction)	1,131,949	1,453,387
Health	153,537	147,624
Student and Instruction Related Services	418,908	392,484
Extraordinary Services	530,108	276,840
Other Support Services - Students Regular	882,217	844,846
Other Support Services - Students Special	697,790	709,966
Improvement of Instruction Services	338,197	309,974
Educational Media Services/School Library	156,227	135,205
Instructional Staff Training Services	108,067	119,776
School Administrative Services	1,047,856	959,142
General and Business Administrative Services	643,512	696,768
Undistributed Expenditure – Central Services	517,002	500,728
Undistributed Expenditure – Admin. Info. Tech.	375,648	349,645
Allowable Maintenance for School Facilities	363,316	200,422
Plant Operations and Maintenance	2,593,171	2,504,996
Care and Upkeep of Grounds	126,801	113,394
Security	118,234	106,992
Pupil Transportation	1,433,231	1,518,763
Unallocated Benefits	7,338,921	7,339,729
Interest on Long-Term Debt	222,877	253,157
Unallocated Depreciation	993,063	948,674
Total Expenses Governmental Activities	<u>33,594,950</u>	<u>32,970,152</u>
Business-Type Activities:		
Food Service	903,888	940,540
Total Expenses Business-Type Activities	<u>903,888</u>	<u>940,540</u>
Total Expenses	<u>34,498,838</u>	<u>33,910,692</u>
<b>Net Increase/(Decrease) in Net Assets</b>	<u>2,863,582</u>	<u>2,038,752</u>
<b>Net Assets Beginning July 1,</b>	22,706,043	20,667,291
<b>Net Assets Ending June 30,</b>	<u>\$25,569,625</u>	<u>\$22,706,043</u>

**Eastern Camden County Regional School District**  
**Management Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2012**  
**(Unaudited)(Cont'd)**

Total revenues for the District were \$37,362,420. Government funding was the source of 33.3% of the District's revenues. This includes Federal Sources and the State of New Jersey.

Property taxes of \$23,654,052 provided the District with 63.3% of the district's total revenue.

The District's expenses for government activities are predominately related to instruction and support services. Instruction combined with tuition total \$14,536,268 (43.3%) of total expenditures of Governmental Activities for the District. (See Table A-4)

Total revenues exceeded expenses for governmental activities, increasing net assets \$2,873,483 from the beginning balance as of July 1, 2011.

<b>Net Cost of Governmental Activities</b>					
	Source	<b>2012</b>		<b>2011</b>	
		Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
<b>Governmental Activities:</b>					
<b>Instruction</b>					
Regular	A-2	\$ 13,375,088	\$ 12,723,859	\$ 13,058,022	\$ 12,203,400
Community Service Programs	A-2	29,231	29,231	29,618	29,618
<b>Support Services:</b>					
Tuition (Instruction)	A-2	1,131,949	1,131,949	1,453,387	1,453,387
Health	A-2	153,537	153,537	147,624	147,624
Student and Instruction Related Services	A-2	418,908	364,978	392,484	308,439
Extraordinary Services	A-2	530,108	530,108	276,840	276,840
Other Support Services - Students Regular	A-2	882,217	882,217	844,846	844,846
Other Support Services - Students Special	A-2	697,790	697,790	709,966	709,966
Improvement of Instruction Services	A-2	338,197	338,197	309,974	309,974
Educational Media Services/School Library	A-2	156,227	156,227	135,205	135,205
Instructional Staff Training Services	A-2	108,067	108,067	119,776	119,776
School Administrative Services	A-2	1,047,856	1,047,856	959,142	959,142
General and Business Administrative Services	A-2	643,512	643,512	696,768	696,768
Undistributed Expenditure – Central Services	A-2	517,002	517,002	500,728	500,728
Undistributed Expenditure – Admin. Info. Tech.	A-2	375,648	375,648	349,645	349,645
Allowable Maintenance for School Facilities	A-2	363,316	363,316	200,422	200,422
Plant Operations and Maintenance	A-2	2,593,171	2,593,171	2,504,996	2,504,996
Care and Upkeep of Grounds	A-2	126,801	126,801	113,394	113,394
Security	A-2	118,234	118,234	106,992	106,992
Pupil Transportation	A-2	1,433,231	1,433,231	1,518,763	1,518,763
Unallocated Benefits	A-2	7,338,921	5,023,824	7,339,729	5,431,335
Interest on Long-Term Debt	A-2	222,877	222,877	253,157	253,157
Unallocated Depreciation	A-2	993,063	993,063	948,674	948,674
<b>Total Governmental Activities</b>		<b><u>\$ 33,594,950</u></b>	<b><u>\$ 30,480,550</u></b>	<b><u>\$ 32,970,152</u></b>	<b><u>\$ 30,123,091</u></b>

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2012  
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**Activity Descriptions**

**Instruction expenses** include activities directly dealing with the teaching of pupils and the interaction between teacher and student.

**Tuition expenses** include the cost to the District to send pupils with special needs living within the District to private schools and/or schools outside of the District area.

**Student and instruction related services** include the activities designed to assess and improve the well being of students and to supplement the teaching process.

**School administrative and general and business administrative services** include expenses associated with establishing and administering policy for the District including financial supervision.

**Plant operation and maintenance of plant activities** involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

**Pupil transportation** includes activities involved with the conveyance of students to and from school activities.

**Unallocated benefits** include the costs of benefits for the District staff for social security, retirement contributions, worker's compensation, health benefits, and other employee benefits.

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

The financial performance of the Eastern Camden County Regional School District as a whole is reflected in the governmental funds which are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$36,573,317, expenditures of \$33,799,265, and other financing sources/ (uses) of (\$86,180). As the District completed the year, its governmental funds reported a combined fund balance of \$8,118,053.

GENERAL FUND BUDGETING HIGHLIGHTS

The District's budget is prepared in accordance with New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

The General Fund includes the primary operations of the District in providing educational services to students from grade 9 through grade 12 including pupil transportation activities and capital outlay projects.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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The following schedule (Table A-5) presents a summary of General Fund Revenues.

Table A-5		
Summary of General Fund Revenues For the Year Ended		
	<u>June 30, 2012</u>	<u>June 30, 2011</u>
Revenues		
Local Sources:		
Local tax levy	\$22,652,699	\$21,949,809
Transportation	179,702	188,899
Tuition	107,822	120,134
Miscellaneous	332,976	359,018
Total - Local Sources	<u>23,273,198</u>	<u>22,617,860</u>
State Sources	11,362,703	10,664,501
Federal Sources	338,726	10,680
Total - Government Sources	<u>11,701,429</u>	<u>10,675,181</u>
Total Revenues	<u><u>\$34,974,628</u></u>	<u><u>\$33,293,041</u></u>

The primary source of funding for the district is received from local property taxes that accounted for 64.8% of total revenues for the General Fund. State aid accounted for 32.5% and Federal aid which is usually insignificant with regard to total revenues, was 1% due to funding received related to the Education Jobs Fund.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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The following schedule (Table A-6) presents a summary of General Fund expenditures.

Table A-6		
Summary of General Fund Expenditures		
For the Year Ended		
	<u>June 30, 2012</u>	<u>June 30, 2011</u>
Current		
Instruction		
Regular	\$9,488,782	\$9,087,332
Special Education	1,988,292	1,874,239
Other	1,260,957	1,202,098
Support Services and Undistributed Costs:		
Tuition (Instruction)	1,131,949	1,453,387
Other Student and Staff Services	3,235,403	3,129,569
School Administrative Services	1,044,144	1,070,859
General and Business Administrative Services	1,487,017	1,524,325
Allowable Maintenance for School Facilities	363,316	122,038
Plant Operations and Maintenance	2,765,983	3,058,109
Pupil Transportation	1,393,797	1,489,133
Unallocated Benefits	7,339,065	7,339,729
Capital Outlay	701,870	292,945
Total Expenditures	<u>\$32,200,575</u>	<u>\$30,928,405</u>

Total General Fund expenditures increased \$1,272,170 from the previous year. This increase was primarily due to Capital Outlay equipment purchases and project planning costs, combined with increases in salaries to maintain current programs and activities.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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**CAPITAL ASSETS AND DEBT ADMINISTRATION**

Capital Assets are individual items purchased at a cost exceeding \$2,000, have an extended useful life of one year or more and maintain their identity and structure when placed into service.

At the end of the fiscal year 2012, the School District had \$24,889,506 invested in land buildings, furniture and equipment, net of depreciation for governmental activities.

Table A-7 shows a summary of the fiscal 2012 & 2011 balances.

Table A-7				
Capital Assets				
As of				
	<u>June 30, 2012</u>		<u>June 30, 2011</u>	
	Governmental Activities	Business-Type Activities	Governmental Activities	Business-Type Activities
Land	\$ 227,922		\$ 227,922	
Land Improvements	4,353,385		4,353,385	
Construction In Progress	286,413			
Building and Improvements	33,330,197		33,330,197	
Equipment	4,535,477	\$ 346,974	4,179,046	\$ 349,874
Total Capital Assets	42,733,394	349,874	42,090,550	349,874
Less: Accumulated Depreciation	(17,843,888)	(290,441)	(16,716,883)	(285,246)
Net Capital Assets	\$ 24,889,506	\$ 56,533	\$ 25,373,667	\$ 64,628

**DEBT SERVICE FUND**

The current year obligations for payment of debt service principal and interest amounted to \$1,001,352.50. Funding was provided by local tax levy in the amount of \$1,001,353. No aid was received from the State of New Jersey.

**FOOD SERVICE FUND**

The Food Service Fund had net assets of \$76,317 as of June 30, 2012. This reflects a decrease of \$9,900 from June 30, 2011. The decrease is attributed to normal operations of the Food Service Fund and the retirement of equipment from the fixed asset account.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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**Long-term Obligations**

As of June 30, 2012 the District had \$6,077,000 in general obligation bonds outstanding, a decrease of \$785,000 from last year as shown in Table A-8.

The District also had a Governmental Activity liability of \$1,400,184 as of June 30, 2012 for compensated absences. This liability represents the District's contractual obligation to compensate employees for accumulated unused sick leave entitlements and accumulated unused vacation days upon retirement.

Table A-8 shows the District's long-term obligations.

<b>Table A-8</b>			
<b>Long Term Obligations</b>			
	<u>Balance at</u> <u>June 30, 2012</u>	<u>Balance at</u> <u>July 1, 2011</u>	<u>Increase/</u> <u>(Decrease)</u>
<u>Governmental Activity</u>			
General Obligation Bonds Payable	\$ 6,077,000	\$ 6,862,000	\$(785,000)
Compensated Absences	1,400,184	1,283,114	117,070
<b>Total Governmental Activity</b>	<b>7,477,184</b>	<b>8,145,114</b>	<b>(667,930)</b>
<u>Business-Type Activity</u>			
Compensated Absences	8,844	12,442	(3,598)
<b>Total Business-type Activity</b>	<b>8,844</b>	<b>12,442</b>	<b>(3,598)</b>
<b>TOTAL</b>	<b>\$7,486,028</b>	<b>\$ 8,157,556</b>	<b>( \$671,528)</b>

**Current Financial Issues and Concerns**

The Eastern Camden County Regional School District has had a long standing record of financial stability. Tax increases have been modest and reflect a cost of living increase to the communities served. The modest increases were due to utility costs, salary and benefit costs, and the maintenance of academic programs.

This has been accomplished in difficult times with the Federal and State governments' providing reduced funding, flat funding, or funding which does not keep pace with current inflation. The School District is committed to excellence and boasts of being one of the top academic High Schools in the State of New Jersey. The administration and faculty are excellent and the Board of Education is committed to fiscal responsibilities.

Contacting the School District's Financial Management

These financial reports are designed to provide our citizens, taxpayers and creditors with a general overview of the School District's finances and to show the accountability for money received from the state and local government. If you have questions about this report or need additional information, contact Fred D. Wright, School Business Administrator/ Board Secretary at: Eastern Camden County Regional School District, 1202 Laurel Oak Road, P. O. Box 2500, Voorhees, New Jersey 08043.

## BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Net Assets  
June 30, 2012

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 5,486,933.58	\$ 5,029.28	\$ 5,491,962.86
Receivables, net	318,323.17	13,607.13	331,930.30
Bond Issuance Costs (Net of Amortization)	46,314.85		46,314.85
Prepaid Expense	144.00		144.00
Inventory		14,823.33	14,823.33
Restricted Assets:			
Restricted Cash and Cash Equivalents	1.15		1.15
Capital Reserve Account - Cash	2,655,994.80		2,655,994.80
Capital Assets, net (Note 6)	<u>24,889,505.90</u>	<u>56,532.88</u>	<u>24,946,038.78</u>
<b>Total Assets</b>	<u>33,397,217.45</u>	<u>89,992.62</u>	<u>33,487,210.07</u>
<b>LIABILITIES:</b>			
Accounts Payable	333,886.20		333,886.20
Deferred Revenue	9,313.27	4,831.70	14,144.97
Accrued Interest on Bonds	83,525.97		83,525.97
Noncurrent Liabilities (Note 7):			
Due within One Year	815,000.00		815,000.00
Due beyond One Year	<u>6,662,183.84</u>	<u>8,843.92</u>	<u>6,671,027.76</u>
<b>Total Liabilities</b>	<u>7,903,909.28</u>	<u>13,675.62</u>	<u>7,917,584.90</u>
<b>NET ASSETS:</b>			
Invested in Capital Assets, Net of Related Debt	18,944,249.40	56,532.88	19,000,782.28
Restricted for:			
Debt Service	1.15		1.15
Capital Projects	2,655,994.80		2,655,994.80
Other Purposes	4,888,423.31		4,888,423.31
Unrestricted (Deficit)	<u>(995,360.49)</u>	<u>19,784.12</u>	<u>(975,576.37)</u>
<b>Total Net Assets</b>	<u>\$ 25,493,308.17</u>	<u>\$ 76,317.00</u>	<u>\$ 25,569,625.17</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2012

Functions / Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
Instruction:							
Regular	\$ 13,375,088.01	\$ 107,821.82	\$ 543,407.16		\$ (12,723,859.03)	\$	\$ (12,723,859.03)
Community Services Programs / Operations	29,230.80				(29,230.80)		(29,230.80)
Support Services:							
Tuition (Instruction)	1,131,949.34				(1,131,949.34)		(1,131,949.34)
Health	153,537.35				(153,537.35)		(153,537.35)
Student and Instruction Related Services	418,907.96	94,000.00	53,929.90		(270,978.06)		(270,978.06)
Extraordinary Services	530,107.89				(530,107.89)		(530,107.89)
Other Support Services - Students Regular	882,216.99				(882,216.99)		(882,216.99)
Other Support Services - Students Special	697,790.36				(697,790.36)		(697,790.36)
Improvement of Instruction Services	338,196.85				(338,196.85)		(338,196.85)
Educational Media Services / School Library	156,226.50				(156,226.50)		(156,226.50)
Instructional Staff Training Services	108,066.99				(108,066.99)		(108,066.99)
School Administrative Services	1,047,855.89				(1,047,855.89)		(1,047,855.89)
General and Business Administrative Services	643,511.94				(643,511.94)		(643,511.94)
Undistributed Expenditure - Central Services	517,001.90				(517,001.90)		(517,001.90)
Undistributed Expenditure - Administrative							
Information Technology	375,647.84				(375,647.84)		(375,647.84)
Allowable Maintenance for School Facilities	363,315.99				(363,315.99)		(363,315.99)
Plant Operations and Maintenance	2,593,171.02				(2,593,171.02)		(2,593,171.02)
Care and Upkeep of Grounds	126,801.22				(126,801.22)		(126,801.22)
Security	118,233.62				(118,233.62)		(118,233.62)
Pupil Transportation	1,433,230.83				(1,433,230.83)		(1,433,230.83)
Unallocated Benefits	7,338,920.76		2,315,240.81		(5,023,679.95)		(5,023,679.95)
Interest on Long-Term Debt	222,877.08				(222,877.08)		(222,877.08)
Unallocated Depreciation	993,062.98				(993,062.98)		(993,062.98)
Total Governmental Activities	33,594,950.11	201,821.82	2,912,577.87	-	(30,480,550.42)	-	(30,480,550.42)
Business-Type Activities:							
Food Service	903,887.96	\$ 659,299.97	148,300.37			\$ (96,287.62)	(96,287.62)
Total Business-Type Activities	903,887.96	659,299.97	148,300.37	-		(96,287.62)	(96,287.62)
Total Primary Government	\$ 34,498,838.07	\$ 861,121.79	\$ 3,060,878.24	-	\$ (30,480,550.42)	\$	\$ (30,576,838.04)
General Revenues:							
Taxes:							
Property Taxes, Levied for General Purposes, net							
Taxes Levied for Debt Service							
Federal and State Aid not Restricted							
Transportation							
Miscellaneous Income							
Special Item --							
Retirement of Capital Assets Net of Accumulated Depreciation							
Adjustment of Capital Assets Net of Accumulated Depreciation							
Operating Transfer							
Total General Revenues, Special Items, Extraordinary Items and Transfers							
Change in Net Assets							
Net Assets -- July 1							
Net Assets -- June 30							
Total	\$ 25,493,308.17	\$ 861,121.79	\$ 3,060,878.24	-	\$ (30,480,550.42)	\$	\$ 25,569,625.17

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Balance Sheet  
 Governmental Funds  
 June 30, 2012

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 5,486,933.58			\$ 5,486,933.73
Interfunds Receivable	13,127.12		1.15	13,127.12
Receivables from Other Governments	227,572.00	\$ 35,920.68		263,492.68
Other Accounts Receivable	54,777.53			54,777.53
Restricted Cash and Cash Equivalents	<u>2,655,994.80</u>			<u>2,655,994.80</u>
<b>Total Assets</b>	<u>\$ 8,438,405.03</u>	<u>\$ 35,920.68</u>	<u>\$ 1.15</u>	<u>\$ 8,474,326.86</u>
<b>LIABILITIES AND FUND BALANCES:</b>				
<b>Liabilities:</b>				
Accounts Payable	\$ 320,352.95	\$ 13,533.25		\$ 333,886.20
Interfunds Payable		13,074.16		13,074.16
Deferred Revenue		<u>9,313.27</u>		<u>9,313.27</u>
<b>Total Liabilities</b>	<u>320,352.95</u>	<u>35,920.68</u>	<u>---</u>	<u>356,273.63</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Balance Sheet  
Governmental Funds  
June 30, 2012

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
<b>LIABILITIES AND FUND BALANCES (CONTD):</b>				
Fund Balances:				
Restricted:				
Capital Reserve Account	\$ 2,655,994.80			\$ 2,655,994.80
Capital Maintenance Reserve	370,000.00			370,000.00
Excess Surplus - Current Year	2,013,587.75			2,013,587.75
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures	2,504,869.56			2,504,869.56
Debt Service			1.15	1.15
Assigned:				
Designated for Subsequent Years' Expenditures	609,420.44			609,420.44
Other Purposes	126,505.84			126,505.84
Unassigned - Deficit in Fund Balance	(162,326.31)			(162,326.31)
Total Fund Balances	8,118,052.08		1.15	8,118,053.23
Total Liabilities and Fund Balances	\$ 8,438,405.03	\$ 35,920.68	\$ 1.15	
Amounts reported for <i>governmental activities</i> in the statement of net assets (A-1) are different because:				
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$42,733,393.72, and the accumulated depreciation is \$17,843,887.82.				
Interest on long-term debt in the statement of activities is accrued, regardless of when due.				
Unamortized Bond Issuance Cost				
Expenses that benefit more than one period are recorded as an asset on the statement of net assets, and the cost allocated over the periods benefited.				
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.				
Net assets of governmental activities				(7,477,183.84)
				\$ 25,493,308.17

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 Governmental Funds  
 For the Fiscal Year Ended June 30, 2012

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES:</b>				
Local Tax Levy	\$ 22,652,699.00			\$ 23,654,052.00
Tuition Charges	107,821.82			107,821.82
Transportation	179,701.68			179,701.68
Miscellaneous	332,975.95			332,975.95
State Sources	\$ 11,362,702.81	\$ 13,564.32		\$ 11,376,267.13
Federal Sources	338,726.00	583,772.74		922,498.74
Local Sources				
<b>Total Revenues</b>	<u>34,974,627.26</u>	<u>597,337.06</u>	<u>1,001,353.00</u>	<u>36,573,317.32</u>
<b>EXPENDITURES:</b>				
Current:				
Instruction	12,708,800.11	543,407.16		13,252,207.27
Community Services Programs / Operations	29,230.80			29,230.80
Support Services and Undistributed Costs:				
Instruction	1,131,949.34			1,131,949.34
Health Services	153,537.35			153,537.35
Student Related Services	363,973.79			417,903.69
Extraordinary Services	530,107.89	53,929.90		584,037.79
Other Support Services - Students Regular	895,789.05			895,789.05
Other Support Services - Students Special	690,287.63			690,287.63
Improvement of Instruction Services	338,338.00			338,338.00
Educational Media Services / School Library	155,805.98			155,805.98
Instructional Staff Training Services	107,562.78			107,562.78
Support Services - General Administration	611,401.62			611,401.62
Support Services - School Administration	1,044,144.24			1,044,144.24
Undistributed Expenditure - Central Services	509,014.29			509,014.29
Undistributed Expenditure - Administrative Information				
Technology	366,600.80			366,600.80
Allowable Maintenance for School Facilities	363,315.99			363,315.99
Operation and Maintenance of Plant Services	2,522,483.20			2,522,483.20
Care and Upkeep of Grounds	125,266.40			125,266.40
Security	118,233.62			118,233.62
Student Transportation	1,393,797.35			1,393,797.35
Unallocated Benefits	5,023,823.95			5,023,823.95
On-behalf Contributions	2,315,240.81			2,315,240.81

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 Governmental Funds  
 For the Fiscal Year Ended June 30, 2012

EXPENDITURES(CONT'D)	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
Debt Service:				
Principal			\$ 785,000.00	\$ 785,000.00
Interest and Other Charges			216,352.50	216,352.50
Capital Outlay	701,870.37			701,870.37
Total Expenditures	32,200,575.36	\$ 597,337.06	1,001,352.50	33,799,264.92
Excess (Deficiency) of Revenues over Expenditures	2,774,051.90		0.50	2,774,052.40
OTHER FINANCING SOURCES (USES):				
Operating Transfers Out	(86,180.15)			(86,180.15)
Total Other Financing Sources and Uses	(86,180.15)	---	-	(86,180.15)
Net Change in Fund Balances	2,687,871.75		0.50	2,687,872.25
Fund Balance -- July 1	5,430,180.33		0.65	5,430,180.98
Fund Balance -- June 30	\$ 8,118,052.08	---	\$ 1.15	\$ 8,118,053.23

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Reconciliation of the Statement of Revenues, Expenditures,  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2012

Total Net Change in Fund Balances - Governmental Funds	\$ 2,687,872.25
Amounts reported for governmental activities in the statement of activities (A-2) are different because:	
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>	
Depreciation Expense	\$ (1,159,105.42)
Capital Outlays	701,870.37
Debt Service Assessment	<u>(8,222.00)</u>
	(465,457.05)
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.	785,000.00
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)	9,861.60
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).	(117,069.56)
An expenditure which benefits more than one period is recorded as an asset on the Statement of Net Assets and allocated over the periods benefited. The allocation is recorded as an expense in the statement of activities, whereas it is expensed in the period purchased in the funds.	144.00
The issuance of long-term debt (bonds) provides current financial resources to governmental funds while the repayment of the principle of long-term debt consumes the current financial resources of the governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.	(8,164.18)
In the statement of activities, the disposal of capital assets is reported as a reduction in net assets. Whereas in the governmental funds, the retirement of capital assets does not reduce financial resources. Thus the change in net assets will differ from the change in fund balance by the cost of the assets removed, net of accumulated depreciation. (-)	<u>(18,704.40)</u>
Change in Net Assets of Governmental Activities	<u><u>\$ 2,873,482.66</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Net Assets  
Proprietary Fund  
June 30, 2012

	<u>Food Service</u>
<b>ASSETS:</b>	
Current Assets:	
Cash and Cash Equivalents	\$ 5,029.28
Accounts Receivable:	
State	308.40
Federal	6,564.63
Other	6,734.10
Inventories	
Food	9,043.29
Supplies	4,594.10
Commodities	1,185.94
	<u>33,459.74</u>
Total Current Assets	
Noncurrent Assets:	
Furniture, Machinery and Equipment	346,974.34
Less Accumulated Depreciation	<u>(290,441.46)</u>
	<u>56,532.88</u>
Total Noncurrent Assets	
	<u>\$ 89,992.62</u>
<b>LIABILITIES:</b>	
Current Liabilities:	
Deferred Revenue	\$ 4,831.70
	<u>4,831.70</u>
Total Current Liabilities	
Noncurrent Liabilities:	
Compensated Absences Payable	<u>8,843.92</u>
	<u>13,675.62</u>
Total Liabilities	
<b>NET ASSETS:</b>	
Invested in Capital Assets, Net of Related Debt	56,532.88
Unrestricted	<u>19,784.12</u>
	<u>\$ 76,317.00</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Revenues, Expenses and Changes in Fund Net Assets  
Proprietary Fund  
For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>
<b>OPERATING REVENUES:</b>	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 292,515.10
Daily Sales - Non-Reimbursable Programs	200,955.30
Satellite Programs	90,288.53
Special Functions	22,969.81
Miscellaneous	52,571.23
	659,299.97
Total Operating Revenues	659,299.97
<b>OPERATING EXPENSES:</b>	
Salaries	350,208.36
Employee Benefits	132,596.94
Purchase Professional Services	47,109.22
Supplies and Materials	36,289.58
Depreciation	8,095.06
Cost of Sales	318,455.44
Repairs and Services	5,570.76
Miscellaneous	5,562.60
	903,887.96
Total Operating Expenses	903,887.96
Operating Loss	(244,587.99)
<b>NONOPERATING REVENUES:</b>	
State Sources:	
State School Lunch Program	5,062.37
Federal Sources:	
National Lunch Program	102,852.73
Food Distribution Program	40,385.27
Interest Revenue	207.27
	148,507.64
Total Nonoperating Revenues	148,507.64
Net Loss Before Transfers	(96,080.35)
Operating Transfers In - General Fund	86,180.15
Change in Net Assets	(9,900.20)
Net Assets -- July 1	86,217.20
Net Assets -- June 30	\$ 76,317.00

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Cash Flows  
Proprietary Fund  
For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Receipts from Customers	\$ 671,416.72
Payments to Employees	(353,550.49)
Payments for Employee Benefits	(142,795.67)
Payments to Suppliers	(362,808.71)
	(187,738.15)
Net Cash Used for Operating Activities	(187,738.15)
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>	
State Sources	5,437.31
Federal Sources	103,046.66
Operating Transfers - General Fund	80,000.00
	188,483.97
Net Cash Provided by (used for) Non-Capital Financing Activities	188,483.97
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>	
Interest and Dividends	207.27
	207.27
Net Cash Provided by (used for) Investing Activities	207.27
Net Increase (Decrease) in Cash and Cash Equivalents	953.09
Cash and Cash Equivalents -- July 1	4,076.19
Cash and Equivalents -- June 30	\$ 5,029.28
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>	
Operating Income (Loss)	\$ (244,587.99)
<b>Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities:</b>	
Depreciation and Net Amortization	8,095.06
Non Operating Revenue Used for Operating Expenses	6,180.15
Food Service Distribution Program	40,385.27
(Increase) Decrease in Accounts Receivable, net	8,265.05
(Increase) Decrease in Inventories	3,633.47
Increase (Decrease) in Due to General Fund	(9,943.06)
Increase (Decrease) in Compensated Absences Payable	(3,597.80)
Increase (Decrease) in Deferred Revenue	3,831.70
	56,849.84
Total Adjustments	56,849.84
Net Cash Provided by (Used for) Operating Activities	\$ (187,738.15)

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Fiduciary Net Assets  
Fiduciary Funds  
June 30, 2012

	Unemployment Compensation <u>Trust</u>	Private Purpose Scholarship <u>Fund</u>	Agency <u>Fund</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 346,355.96	\$ 109,017.94	\$ 397,471.93
Intrafund Accounts Receivable:			
Due Payroll Agency	6,697.62		
	<u>6,697.62</u>	-	-
Total Assets	<u>353,053.58</u>	<u>109,017.94</u>	<u>397,471.93</u>
<b>LIABILITIES:</b>			
Accounts Payable	4,294.82		
Payable to Student Groups			257,881.63
Intrafund Accounts Payable:			
Due General Fund			52.96
Due Unemployment Compensation			6,697.62
Payroll Deductions and Withholdings			132,839.72
Total Liabilities	<u>4,294.82</u>	---	<u>\$ 397,471.93</u>
<b>NET ASSETS:</b>			
Held in Trust for Unemployment Claims and Other Purposes	348,758.76		
Reserved for Scholarships		109,017.94	
Total Net Assets	<u>\$ 348,758.76</u>	<u>\$ 109,017.94</u>	

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Changes in Fiduciary Net Assets  
Fiduciary Funds  
For the Fiscal Year Ended June 30, 2011

	Unemployment Compensation <u>Trust</u>	Private Purpose Scholarship <u>Fund</u>
<b>ADDITIONS:</b>		
Contributions	<u>\$ 24,465.02</u>	<u>\$ 25.00</u>
Investment earnings: Interest	<u>861.39</u>	<u>287.17</u>
Net Investment Earnings	<u>861.39</u>	<u>287.17</u>
Total Additions	<u>25,326.41</u>	<u>312.17</u>
<b>DEDUCTIONS:</b>		
Quarterly Contribution Reports Scholarships Awarded	<u>18,453.65</u>	<u>3,000.00</u>
Total Deductions	<u>18,453.65</u>	<u>3,000.00</u>
Change in Net Assets	6,872.76	(2,687.83)
Net Assets -- July 1	<u>341,886.00</u>	<u>111,705.77</u>
Net Assets -- June 30	<u><u>\$ 348,758.76</u></u>	<u><u>\$ 109,017.94</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2012

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Description of the Reporting Entity** - The Eastern Camden County Regional School District (hereafter referred to as the "School District") is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The purpose of the School District is to educate students in grades 9 through 12 at its school. The School District has an approximate enrollment at June 30, 2012, of 2,073.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

**Component Units** - GASB Statement No. 14, *The Financial Reporting Entity*, provides guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity, but also for legally separate organizations that meet the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*. The following organizations are considered component units; however, the School District has determined that they are not significant and, therefore, have not been included in the basic financial statements:

Eastern Education Foundation  
Laurel Oak Road, Box 2500  
Voorhees, New Jersey 08043

Requests for financial information should be addressed to the organizations listed above.

**Basis of Presentation** - The financial statements of the School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations, issued on or before November 30, 1989, to its business-type activities and enterprise funds, provided they do not conflict with or contradict GASB pronouncements. The more significant of the School District's accounting policies are described in this note.

The School District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Basis of Presentation (Cont'd)**

**Government-wide Financial Statements** - The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds and component units fiduciary in nature. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities. The statement of net assets presents the financial condition of the governmental and business-type activities of the School District at the fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and for the business-type activities of the School District. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. The policy of the School District is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants, and contributions that are restricted to meeting the operational or capital requirements of a particular program, and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

**Fund Financial Statements** - During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a single column. The fiduciary fund is reported by type. The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary, and fiduciary.

**Governmental Funds** - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

**General Fund** - The general fund is the general operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, district taxes, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Financial Statements (Cont'd)****Governmental Funds (Cont'd)**

**General Fund (Cont'd)** - In addition to the capital outlay sub-fund, the School District is accountable for an additional sub-fund, the Education Jobs Fund ("Ed Jobs"), resulting from federal legislation signed into law on August 10, 2010. The Ed Jobs program was created to provide funding assistance to states in order to save or create education jobs for the 2010-2011 school year, through September 30, 2012. Jobs funded under this program include those that provide educational and related services for early childhood, elementary, and secondary education. Ed Jobs revenues and expenditures are recorded in the general fund (fund 18) on a reimbursement basis. As such, revenue is not included in the fiscal year surplus, and no portion of general fund balance at June 30, 2012 is considered to be attributable to Ed Jobs. Ed Jobs expenditures at June 30, 2012 are included as a component of overall general fund expenditures, and also are included in total general fund expenditures for purposes of the excess surplus calculation.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. The District did not maintain this fund for the current fiscal year.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

**Proprietary Funds** - Proprietary funds are used to account for the School District's ongoing activities, which are similar to those found in the private sector.

**Enterprise Funds** - The enterprise funds are used to account for operations

1. that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that the costs (expenses, including depreciation) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or
2. where the School District has decided that periodic determination of revenues earned, expenses incurred, and / or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The School District's enterprise fund is:

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net assets) is segregated into investment in capital assets, net of related debt, and unrestricted net assets, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Financial Statements (Cont'd)**

**Proprietary Funds (Cont'd)** - Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment	12 Years
Light Trucks and Vehicles	4 Years
Heavy Trucks and Vehicles	6 Years

**Fiduciary Funds** - Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Pension trust funds are used to account for resources held in trust for employees and their beneficiaries based on defined benefit pension agreements, defined contribution agreements, other postemployment benefit agreements, and other employee benefit arrangements. Investment trust funds are used to report the external portion of an investment pool as defined in GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). They are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The School District has four fiduciary funds, an unemployment compensation trust fund, a private-purpose scholarship fund, a student activity fund, and payroll fund.

**Measurement Focus**

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net assets.

For the fund financial statements, all governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation, with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. Fiduciary funds are reported using the economic resources measurement focus.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting.

For fund financial statements, all governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds, like the government-wide financial statements, use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue and the presentation of expenses versus expenditures.

**Recognition of Revenue** - Revenue resulting from exchange transactions, which are defined as transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. For the governmental fund financial statements, which are prepared on the modified accrual basis, however, such revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days after fiscal year end.

Revenue resulting from non-exchange transactions, which are defined as transactions in which the School District receives value without directly giving equal value in return, includes Ad Valorem (property) taxes, grants, entitlements, and donations. Ad Valorem (property) taxes are susceptible to accrual. As under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The School District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year since the revenue is both measurable and available. The School District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". With the exception of the restricted formula aids recorded in the special revenue fund, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. The School District did not receive any Restricted formula aids during the school year.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: tuition, grants, fees, and rentals.

**Expenses / Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the fiscal year is reported in the operating statement as an expense. Unused donated commodities are reported as deferred revenue. The measurement focus of governmental fund financial statements is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

**Budgets / Budgetary Control** - Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Budgets / Budgetary Control (Cont'd)** - Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-1b, Exhibit C-2, and Exhibit I-3 includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the revenue recognition policy for the one or more June state aid payments.

**Encumbrances** - Under encumbrance accounting, purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Encumbrances are a component of fund balance at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments** - Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Cash, Cash Equivalents and Investments (Cont'd)** - N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Tuition Receivable** - Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Tuition Payable** - Tuition charges for the fiscal years ended June 30, 2012 and 2011 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Inventories** - Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Prepaid Expenses** - Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2012.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as an expenditure in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Deferred Expenditures** - Deferred expenditures are disbursements that are made in one period, but are more accurately reflected as an expenditure / expense in the next fiscal period. Unlike prepaid expenses, deferred expenditures are not regularly recurring costs of operations.

**Short-Term Interfund Receivables / Payables** - Short-term interfund receivables / payables represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District, and that are due within one year. These amounts are eliminated in the government-wide financial statements, except for the net residual amounts due between governmental and business-type activities, which are presented as interfunds receivable and / or interfunds payable on the statement of net assets.

**Capital Assets** - General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets, but are not reported in the governmental fund financial statements. Capital assets utilized by the proprietary funds, however, are reported both in the business-type activities column of the government-wide statement of net assets and the proprietary fund statement of net assets.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Capital Assets (Cont'd)** - All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated fixed assets are recorded at their fair market value as of the date received. The School District maintains a capitalization threshold of \$2,000.00. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. All reported capital assets, except land and construction in progress, are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Governmental Activities Estimated Lives</u>	<u>Business-Type Activities Estimated Lives</u>
Land Improvements	10-20 Years	N/A
Buildings and Improvements	10-50 Years	N/A
Furniture and Equipment	5-20 Years	12 Years
Vehicles	5-10 Years	4-6 Years

**Compensated Absences** - Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absence liability is reported on the government-wide financial statements.

For governmental fund financial statements, the current portion of unpaid compensated absences is the amount that is normally expected to be paid with expendable available financial resources. In the proprietary funds, the entire amount of compensated absences is recorded as a fund liability.

**Deferred Revenue** - Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Accrued Liabilities and Long-Term Obligations** - All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Net Assets** - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

It is the School District's policy to apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

**Fund Balance** - The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

**Nonspendable** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

**Restricted** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

**Committed** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

**Assigned** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position, approved by the Board of Education.

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Operating and Non-Operating Revenues and Expenses** - Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the School District, these revenues are sales for the food service program. Non-operating revenues principally consist of federal and state grant funding and interest income earned on various interest-bearing accounts.

Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. The District did not have any non-operating expenses.

**Interfund Activity** - Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, athletic and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are shown as uninsured and uncollateralized in the schedule below.

As of June 30, 2012, the School District's bank balances of \$8,563,465.58 were exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$	-
Insured Under FDIC Coverage		772,901.96
Collateralized by securities held by the pledging financial institution		<u>7,790,563.62</u>
Total	<u>\$</u>	<u>8,563,465.58</u>

**Note 2: CASH AND CASH EQUIVALENTS (CONT'D)**

**New Jersey Cash Management Fund** - During the fiscal year, the School District participated in the New Jersey Cash Management Fund. The Fund is governed by regulations of the State Investment Council, who prescribe standards designed to insure the quality of investments in order to minimize risk to the Funds participants. Deposits with the New Jersey Cash Management Fund are not subject to custodial credit risk as defined above. At June 30, 2012, the School District's deposits with the New Jersey Cash Management Fund were \$794,367.48.

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District by inclusion of \$1.00 in September, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2011 to June 30, 2012 fiscal year is as follows:

Beginning Balance July 1, 2011		\$ 1,452,169.20
Increased by:		
Transfer per June 28, 2012 Resolution	\$ 1,200,000.00	
Interest Earnings	<u>3,825.60</u>	
		<u>1,203,825.60</u>
Ending Balance June 30, 2012		<u>\$ 2,655,994.80</u>

The June 30, 2012 LRFP balance of local support costs of uncompleted projects at June 30, 2012 is \$6,788,313.60.

**Note 4: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2012 consisted of accounts (fees) and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Proprietary Fund</b>	<b>Total</b>
Intergovernmental	\$ 227,572.00	\$ 35,920.68	\$ 6,873.03	\$ 270,365.71
Other	<u>54,777.53</u>	<u>                    </u>	<u>6,734.10</u>	<u>61,511.63</u>
Total	<u>\$ 282,349.53</u>	<u>\$ 35,920.68</u>	<u>\$ 13,607.13</u>	<u>\$ 331,877.34</u>

**Note 5: INVENTORY**

Inventory in the food service fund at June 30, 2012 consisted of the following:

Food	\$ 9,043.29
Commodities	1,185.94
Supplies	<u>4,594.10</u>
	<u>\$ 14,823.33</u>

**Note 6: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2012 was as follows:

	Balance July 1, 2011	Additions	Deletions	Balance June 30, 2012
<b>Government Activities:</b>				
Capital Assets that are not being Depreciated:				
Land	\$ 227,922.00			\$ 227,922.00
Construction In Progress		\$ 286,412.50		286,412.50
Total Capital Assets not being Depreciated	<u>227,922.00</u>	<u>286,412.50</u>	-	<u>514,334.50</u>
Land Improvements	4,353,385.24			4,353,385.24
Building and Improvements	33,330,197.39			33,330,197.39
Equipment	4,179,045.72	407,235.87	\$ 49,555.00	4,536,726.59
Totals at Historical Cost	<u>41,862,628.35</u>	<u>407,235.87</u>	<u>49,555.00</u>	<u>42,220,309.22</u>
Less: Accumulated Depreciation for:				
Land Improvements	(1,931,178.36)	(164,599.26)		(2,095,777.62)
Building and Improvements	(12,494,361.16)	(666,603.96)		(13,160,965.12)
Equipment	(2,291,343.48)	(327,902.20)	(30,850.60)	(2,588,395.08)
Total Accumulated Depreciation	<u>(16,716,883.00)</u>	<u>(1,159,105.42) *</u>	<u>(30,850.60)</u>	<u>(17,845,137.82)</u>
Total Capital Assets being Depreciated, net of Accumulated Depreciation	<u>25,145,745.35</u>	<u>(751,869.55)</u>	<u>18,704.40</u>	<u>24,375,171.40</u>
Government Activities Capital Assets, net	<u>\$25,373,667.35</u>	<u>\$ (465,457.05)</u>	<u>\$ 18,704.40</u>	<u>\$24,889,505.90</u>
<b>Business-Type Activities:</b>				
Equipment	\$ 349,874.34		2,900.00	\$ 346,974.34
Less: Accumulated Depreciation	(285,246.40)	(8,095.06)	(2,900.00)	(290,441.46)
Business-Type Activities Capital Assets, net	<u>\$ 64,627.94</u>	<u>\$ (8,095.06)</u>	<u>-</u>	<u>\$ 56,532.88</u>

\* Depreciation expense was charged to governmental functions as follows:

Instructional - Regular	\$ 53,820.79
Support Services School Adm.	17,540.90
Transportation	38,731.74
Support Services Plant	64,144.39
Unallocated	<u>984,867.60</u>
Total Depreciation Expense	<u>\$ 1,159,105.42</u>

**Note 7: LONG-TERM OBLIGATIONS**

During the fiscal year ended June 30, 2012, the following changes occurred in long-term obligations:

	<u>Principal Outstanding July 1, 2011</u>	<u>Additions</u>	<u>Reductions</u>	<u>Principal Outstanding June 30, 2012</u>	<u>Due Within One Year</u>
<b>Governmental Activities:</b>					
General Obligation Bonds	\$ 6,862,000.00		\$ (785,000.00)	\$ 6,077,000.00	\$ 815,000.00
Compensated Absences	1,283,114.28	117,069.56		1,400,183.84	
Governmental Activity Long-term Liabilities	<u>\$ 8,145,114.28</u>	<u>117,069.56</u>	<u>\$ (785,000.00)</u>	<u>\$ 7,477,183.84</u>	<u>\$ 815,000.00</u>
<b>Business Type Activities:</b>					
Compensated Absences	<u>\$ 12,441.72</u>		<u>\$ 3,597.80</u>	<u>\$ 8,843.92</u>	<u>-</u>

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On July 1, 2003, the School District issued \$8,457,000.00 general obligation bonds at interest rates varying from 2.50% to 3.50% to finance the District's local share of capital improvement projects. The final maturity of these bonds is August 1, 2018, however, the District has authorized the refunding of these bonds subsequent to the end of this fiscal year. See Subsequent Events footnote herein.

On October 1, 2003, the District issued \$405,000.00 general refunding bonds at an interest rate of 5.50% to fund the Early Retirement Incentive Program. The final maturity of these bonds is October 1, 2015. The bonds will be paid from property taxes.

Principal and interest, as of June 30, 2012, due on bonds outstanding is as follows (See Subsequent Events footnote herein):

<u>Fiscal Year Ending June 30.</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2013	\$ 815,000.00	\$ 191,415.00	\$ 1,006,415.00
2014	845,000.00	164,508.75	1,009,508.75
2015	845,000.00	136,090.00	981,090.00
2016	875,000.00	107,127.50	982,127.50
2017	870,000.00	77,721.25	947,721.25
2018-2021	<u>1,827,000.00</u>	<u>63,790.00</u>	<u>1,890,790.00</u>
	<u>\$ 6,077,000.00</u>	<u>\$ 740,652.50</u>	<u>\$ 6,817,652.50</u>

**Bonds Authorized but not Issued** - As of June 30, 2012, the School District had one authorization to issue additional bonded debt. This authorization is for an amount not to exceed \$5,000,000 of refunding bonds to refund the School District debt above relating to the July 1, 2003 issue.

**Note 7: LONG-TERM OBLIGATIONS (CONT'D)**

**Public Employees' Retirement System (PERS) Payment Deferral** - On March 17, 2009, P.L. 2009, c.19 (S-21) was signed into legislation and provided regular and vocational school districts the option of deferring fifty percent (50%) of the school district's 2008-09 regular PERS pension liability. School districts that elected to defer the pension liability were required to begin repaying the deferred amount over fifteen (15) years, starting in April of 2012. The amount to be paid will fluctuate based on the pension system investment earnings on the unfunded liability. At any time, however, upon requesting a payoff amount from the Division of Pensions and Benefits, a school district may pay off the deferred amount. The deferral of the aforementioned PERS payment was only an option for 2008-09 fiscal year. Commencing in fiscal year June 30, 2010, and beyond, the full annual PERS pension liability is required to be budgeted and paid. The District did not elect to defer any PERS pension liability.

**Compensated Absences** - Compensated absences will be paid from the fund from which the employees' salaries are paid.

**Note 8: OPERATING LEASES**

At June 30, 2012, the School District had an operating lease agreement in effect for office space. The present value of the future minimum rental payments under the operating lease agreement is as follows:

<b><u>Fiscal Year</u></b> <b><u>Ending June 30,</u></b>	<b><u>Amount</u></b>
2013	\$ 27,500.00
2014	<u>5,000.00</u>
	<u>\$ 32,500.00</u>

Rental payments under operating leases for the fiscal year ended June 30, 2012 were \$ 26,250.00.

**Note 9: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund and the Public Employees' Retirement System, which are administered by the New Jersey Division of Pensions and Benefits. In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This too is administered by the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295

**Note 9: PENSION PLANS (CONT'D)**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund (TPAF) is a cost-sharing contributory defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapters 113, 114 and 115, P.L. 1997, plan members enrolled in the TPAF were required to contribute 5% of their annual covered salary. Effective July 1, 2007, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. For employees who were enrolled in the retirement system prior to July 1, 2007, the increase was effective with the payroll period that began immediately after July 1, 2007. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the district has been required over several preceding fiscal years.

**Public Employees' Retirement System** - The Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955. The PERS provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System were required to contribute 5% of their annual covered salary. Effective July 1, 2008, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. For employees enrolled in the retirement system prior to July 1, 2008, the increase is effective with the payroll period that begins immediately after July 1, 2008. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, the statute also requires the return to the normal rate when such surplus pension assets no longer exist.

The School District is billed annually for its normal contribution plus any accrued liability. The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

**Public Employees Retirement System**

<u>Fiscal Year</u>	<u>Normal Contribution</u>	<u>Accrued Liability</u>	<u>Total Liability</u>	<u>Paid by School District</u>
2012	\$122,370.00	\$205,467.00	\$ 327,837.00	\$ 327,837.00
2011	124,954.00	179,252.00	304,206.00	304,206.00
2010	124,954.00	121,920.00	246,874.00	246,874.00

**Note 9: PENSION PLANS (CONT'D)**

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program (DCRP) is a cost-sharing multiple-employer defined contribution pension fund which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Division of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

**Defined Contribution Retirement Program**

<u>Fiscal Year</u>	<u>Normal Contribution</u>	<u>Accrued Liability</u>	<u>Total Liability</u>	<u>Paid by School District</u>
2012	\$ 2,545.31		\$ 2,545.31	\$ 2,545.31
2011				None
2010				None

**Note 10: POST-RETIREMENT BENEFITS**

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2011, there were 93,323 retirees eligible for postemployment medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$144 million toward Chapter 126 benefits for 15,709 eligible retired members in fiscal year 2011.

**Note 11: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2012, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement costs related to TPAF. The amounts recognized as revenues and expenditures for normal costs and post-retirement costs were \$1,332,515.00 and \$ 942,051.00, respectively.

**Note 12: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The School District maintains commercial insurance coverage for property, liability, and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two fiscal years:

<b>Fiscal Year Ended June 30,</b>	<b>School District Contributions</b>	<b>Employee Contributions</b>	<b>Amount Reimbursed</b>	<b>Ending Balance</b>
2012	-	\$ 24,465.02	\$ 18,453.65	\$ 348,758.76
2011	-	20,841.75	76,664.76	341,886.00
2010	\$ 320,000.00	53.46	42,194.31	394,610.29

**Joint Insurance Pool** - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund. The Fund provides its members with the following coverage:

- Property, Inland Marine and Automobile Physical Damages
- Boiler and Machinery
- Crime
- General and Automobile Liability
- Workers' Compensation and Employer's Liability
- Educator's Legal Liability
- Pollution Legal Liability

Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

**Note 12: RISK MANAGEMENT (CONT'D)**

**Joint Insurance Pool (Cont'd)** - The Fund provides the School District with the following coverage:

Property, Inland Marine and Automobile Physical Damages  
 Boiler and Machinery  
 Crime  
 General and Automobile Liability  
 Workers' Compensation and Employer's Liability  
 Educator's Legal Liability  
 Pollution Legal Liability

Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the School Pool For Excess Liability Limits Joint Insurance Fund for claims in excess of \$100,000.00 to \$250,000.00 based on the line of coverage for each insured event.

The Fund publishes its own financial report for the fiscal year ended June 30, 2012, which can be obtained from:

Burlington County Insurance Pool  
 Joint Insurance Fund  
 P.O. Box 449  
 Marlton, New Jersey 08053

**Note 13: DEFERRED COMPENSATION**

The School District offers its employees a choice of nine deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrators are as follows:

AXA Equitable  
 First Investors Corporation  
 Lincoln Investment Planning, Inc.  
 Midland National  
 Resource Tax Shelter  
 Siracusa Benefits  
 The Travelers  
 Vanguard Fiduciary Trust Company  
 MetLife

**Note 14: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

**Note 14: COMPENSATED ABSENCES (CONT'D)**

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to two personal days which may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. As of June 30, 2012, the liability for compensated absences in the governmental activities and proprietary fund types was \$1,400,183.84 and \$ 8,843.92, respectively.

**Note 15: INTERFUND BALANCES AND TRANSFERS**

The following interfund balances were recorded on the various balance sheets as June 30, 2012:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 13,127.12	
Special Revenue		13,074.16
Fiduciary	<u>6,697.62</u>	<u>6,750.58</u>
	<u>\$ 19,824.74</u>	<u>\$ 19,824.74</u>

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2013, the District expects to liquidate such interfunds, depending upon the availability of cash flow.

**Note 16: DEFICIT FUND BALANCES**

The School District has a deficit fund balance of \$162,326.31 in the general fund as of June 30, 2012 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

**Note 16: DEFICIT FUND BALANCES (CONT'D)**

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$162,326.31 is equal to (or) is less than the June state aid payments.

**Note 17: DEFICIT UNRESTRICTED NET ASSETS**

The governmental activities had a deficit in unrestricted net assets of \$995,360.49 as of June 30, 2012. This deficit is attributable to the allocation of compensated absences payable (\$1,400,183.84) and the delay in the June State Aid payments (\$857,105.00).

**Note 18: FUND BALANCES****NONSPENDABLE**

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The District does not have any nonspendable fund balances as of June 30, 2012.

**RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**General Fund -**

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2012 is \$2,013,587.75. Additionally, \$2,504,869.56 of excess fund balance generated during 2010-2011 has been restricted and designated for utilization in the 2012-2013 budget.

**For Capital Reserve Account** - As of June 30, 2012, the balance in the capital reserve account is \$2,655,994.80. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

**For Maintenance Reserve Account** - As of June 30, 2012, the balance in the maintenance reserve account is \$370,000.00. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

**Note 18: FUND BALANCES (CONT'D)****RESTRICTED (CONT'D)**

**Debt Service Fund** - In accordance with N.J.S.A. 18A:7F-41(c)(2), the School District has established a debt service reserve in the amount of \$1.15 as of June 30, 2012. These funds were derived from the proceeds from the sale of school district property. The funds are to be used to retire any outstanding debt service obligation of the School District. The reserve is to be liquidated within the lesser of five years from its inception or the remaining term on the obligations. Any remaining balance must be used for tax relief.

**COMMITTED**

As stated in note 1, the committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which is the Board of Education. The District did not authorized any specific commitments of the School District's fund balance.

**ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund -**

**For Subsequent Year's Expenditures** - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2013 \$609,420.44 of general fund balance at June 30, 2012.

**Other Purposes** - As of June 30, 2012, the School District had \$126,505.84 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2012, the unassigned fund balance of the general fund was a deficit of \$162,326.31, thus resulting in the fund balance classification of unassigned. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 16, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of \$162,326.31 is less than the last state aid payment.

**Note 19: LITIGATION**

The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

**Note 20: SUBSEQUENT EVENTS**

On July 19, 2012, the School District issued \$4,280,000.00 in general obligation bonds with an interest rate of 2.0 to 3.0% to advance refund \$4,327,000.00 of outstanding 2003 series bonds with an interest rate of 3.25 to 3.50%. The net proceeds, including premium, of \$4,464,863.00 (after payment of issuance costs) were used to purchase U.S. Treasury Bills. These securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the 2003 series bonds. As a result, the 2003 series bonds are considered to be defeased and the liability for those bonds has been removed from the general long-term debt account group during the fiscal year ended June 30, 2013.

The School District advance refunded the 2003 series bonds to reduce its total debt service payments over the next six years by \$142,019.44 and to obtain an economic gain (difference between the present values of the debt service payments of the old and new debt) of \$139,082.13. Therefore, the debt service payments presented in footnote no. 7 have changed as of the date of this report by the difference indicated herein.

REQUIRED SUPPLEMENTARY INFORMATION  
PART II

BUDGETARY COMPARISON SCHEDULES

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

REVENUES:	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>Local Sources:</b>					
Local Tax Levy	\$ 22,652,699.00		\$ 22,652,699.00	\$ 22,652,699.00	
Tuition	49,340.00		49,340.00	107,821.82	\$ 58,481.82
Other Local Governmental Units -- Transportation	175,000.00		175,000.00	179,701.68	4,701.68
Other Restricted Miscellaneous Revenues	155,000.00		155,000.00	197,672.00	42,672.00
Interest Earned on Capital Reserve Funds	500.00		500.00	3,825.60	3,325.60
Unrestricted Miscellaneous Revenues	60,425.00		60,425.00	131,478.35	71,053.35
<b>Total - Local Sources</b>	<b>23,092,964.00</b>		<b>23,092,964.00</b>	<b>23,273,198.45</b>	<b>180,234.45</b>
<b>State Sources:</b>					
Categorical Special Education Aid	1,122,562.00		1,122,562.00	1,122,562.00	
Equalization Aid	7,288,438.00		7,288,438.00	7,288,438.00	
Categorical Transportation Aid	4,507.00		4,507.00	337,997.00	333,490.00
Categorical Security Aid	162,873.00		162,873.00	162,873.00	
Extraordinary Aid	130,500.00		130,500.00	216,436.00	85,936.00
Nonpublic School Transportation Costs				11,136.00	11,136.00
On-Behalf T.P.A.F. Pension Contributions (non-budgeted):					
Normal Cost				442,658.00	442,658.00
Post Retirement Medical Contribution				889,857.00	889,857.00
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				982,725.81	982,725.81
<b>Total - State Sources</b>	<b>8,708,880.00</b>		<b>8,708,880.00</b>	<b>11,454,682.81</b>	<b>2,745,802.81</b>
<b>Federal Sources:</b>					
Education Job Funds	328,437.00	\$ 10,289.00	338,726.00	338,726.00	
<b>Total - Federal Sources</b>	<b>328,437.00</b>	<b>10,289.00</b>	<b>338,726.00</b>	<b>338,726.00</b>	
<b>Total Revenues</b>	<b>32,130,281.00</b>	<b>10,289.00</b>	<b>32,140,570.00</b>	<b>35,066,607.26</b>	<b>2,926,037.26</b>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
Budgetary Comparison Schedule  
General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES:</b>					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Grades 9-12	\$ 8,839,797.00	\$ (96,994.26)	\$ 8,742,802.74	\$ 8,570,586.33	\$ 172,216.41
Regular Programs - Home Instruction:					
Salaries of Teachers	31,712.00	29,749.86	61,461.86	61,461.86	
Purchased Professional - Educational Services	110,000.00	(13,562.19)	96,437.81	96,437.81	
Regular Programs - Undistributed Instruction:					
Other Purchased Services	36,197.00	(3,087.67)	33,109.33	11,364.25	21,745.08
General Supplies	456,944.00	233,325.47	690,269.47	601,639.66	88,629.81
Textbooks	66,440.00	53,501.45	119,941.45	119,757.53	183.92
Other Objects	42,543.00	(7,776.47)	34,766.53	27,534.75	7231.78
<b>Total Regular Programs</b>	<b>9,583,633.00</b>	<b>195,156.19</b>	<b>9,778,789.19</b>	<b>9,488,782.19</b>	<b>290,007.00</b>
Special Education - Instruction:					
Behavioral Disabilities:					
Salaries of Teachers	79,567.00	60,385.00	139,952.00	139,539.69	412.31
Other Salaries for Instruction	18,498.00	(1,066.80)	17,431.20	16,690.20	741.00
General Supplies	1,000.00	66.80	1,066.80	1,066.80	
Textbooks	300.00		300.00		300.00
Other Objects	1,000.00		1,000.00		1,000.00
<b>Total Behavioral Disabilities</b>	<b>100,365.00</b>	<b>59,385.00</b>	<b>159,750.00</b>	<b>157,296.69</b>	<b>2,453.31</b>
Resource Room / Resource Center:					
Salaries of Teachers	1,642,221.00	7,006.77	1,649,227.77	1,648,869.04	358.73
Other Salaries for Instruction	94,332.00	30,993.23	125,325.23	125,325.23	
General Supplies	45,780.00	6,240.99	52,020.99	51,676.67	344.32
Textbooks	5,472.00		5,472.00	4,985.19	486.81
<b>Total Resource Room / Resource Center</b>	<b>1,787,805.00</b>	<b>44,240.99</b>	<b>1,832,045.99</b>	<b>1,830,856.13</b>	<b>1,189.86</b>
Special Education - Home Instruction					
Purchase of Professional Education	5,000.00	(4,861.00)	139.00	138.63	0.37
<b>Total Home Instruction</b>	<b>5,000.00</b>	<b>(4,861.00)</b>	<b>139.00</b>	<b>138.63</b>	<b>0.37</b>
<b>Total Special Education - Instruction</b>	<b>1,893,170.00</b>	<b>98,764.99</b>	<b>1,991,934.99</b>	<b>1,988,291.45</b>	<b>3,643.54</b>

EXPENDITURES (CONT'D):

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>Current Expense (Cont'd):</b>					
<b>Basic Skills / Remedial - Instruction:</b>					
Salaries of Teachers	\$ 68,444.00	\$ 3,600.00	\$ 72,044.00	\$ 71,966.69	\$ 77.31
General Supplies	5,143.00		5,143.00	356.08	4,786.92
<b>Total Basic Skills / Remedial - Instruction</b>	<b>73,587.00</b>	<b>3,600.00</b>	<b>77,187.00</b>	<b>72,322.77</b>	<b>4,864.23</b>
<b>Bilingual Education - Instruction:</b>					
Salaries of Teachers	38,350.00	2,549.00	40,899.00	40,898.00	1.00
<b>Total Bilingual Education - Instruction</b>	<b>38,350.00</b>	<b>2,549.00</b>	<b>40,899.00</b>	<b>40,898.00</b>	<b>1.00</b>
<b>School Sponsored Co/Extra-Curricular Activities - Instruction:</b>					
Salaries	240,018.00	(2,620.69)	237,397.31	236,917.86	479.45
Purchased Services	4,000.00	(2,073.31)	1,926.69	1,926.69	
Supplies and Materials	68,042.00	11,984.83	80,026.83	67,627.41	12,399.42
<b>Total School Sponsored Co/Extra-Curricular Activities - Instruction</b>	<b>312,060.00</b>	<b>7,290.83</b>	<b>319,350.83</b>	<b>306,471.96</b>	<b>12,878.87</b>
<b>School Sponsored Athletics - Instruction:</b>					
Salaries	529,819.00	8,781.36	538,600.36	538,588.69	11.67
Purchased Services	22,925.00	(4,509.14)	18,415.86	18,415.81	0.05
Supplies and Materials	233,420.00	55,860.15	289,280.15	248,563.24	40,716.91
Other Objects	8,500.00	(2,034.00)	6,466.00	6,466.00	
<b>Total School Sponsored Athletics - Instruction</b>	<b>794,664.00</b>	<b>58,098.37</b>	<b>852,762.37</b>	<b>812,033.74</b>	<b>40,728.63</b>
<b>Total Instruction</b>	<b>12,695,464.00</b>	<b>365,459.38</b>	<b>13,060,923.38</b>	<b>12,708,800.11</b>	<b>352,123.27</b>
<b>Community Services Programs / Operations:</b>					
Salaries	25,000.00	(5,000.00)	20,000.00	12,301.77	7,698.23
Purchased Services	11,225.00		11,225.00	3,537.48	7,687.52
Supplies and Materials	21,173.00		21,173.00	13,391.55	7,781.45
<b>Total Community Services Programs / Operations</b>	<b>57,398.00</b>	<b>(5,000.00)</b>	<b>52,398.00</b>	<b>29,230.80</b>	<b>23,167.20</b>

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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
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For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within State - Regular	\$ 9,000.00	\$ 12,890.00	\$ 12,890.00	\$ 12,890.00	\$ 50.00
Tuition to Other LEA's Within State - Special	37,050.00	5,700.00	42,750.00	42,750.00	
Tuition to County Vocational School District - Regular	442,292.00	(117,000.00)	325,292.00	255,035.14	70,256.86
Tuition to CSSD and Regional Day Schools	1,065,781.00	(108,173.00)	957,608.00	487,767.20	469,840.80
Tuition to Private Schools for the Disabled - Within State					
Tuition to Private Schools for the Disabled and Other LEA's					
Outside State	359,200.00		359,200.00	226,680.00	132,520.00
Tuition - State Facilities	22,771.00		22,771.00	22,771.00	
Tuition - Other	70,000.00		70,000.00	68,476.00	1,524.00
<b>Total Undistributed Expenditures - Instruction</b>	<b>2,006,094.00</b>	<b>(199,953.00)</b>	<b>1,806,141.00</b>	<b>1,131,949.34</b>	<b>674,191.66</b>
Undistributed Expenditures - Health Services:					
Salaries	154,266.00	(6,000.00)	148,266.00	147,363.58	902.42
Purchased Professional and Technical Services	4,000.00	3,000.00	7,000.00	450.00	6,550.00
Supplies and Materials	6,000.00		6,000.00	5,723.77	276.23
<b>Total Undistributed Expenditures - Health Services</b>	<b>164,266.00</b>	<b>(3,000.00)</b>	<b>161,266.00</b>	<b>153,537.35</b>	<b>7,728.65</b>
Undistributed Expenditures - Speech, OT, PT & Related Services:					
Salaries	154,042.00	1,150.08	155,192.08	155,188.08	4.00
Purchased Professional - Educational Services	74,150.00	130,331.43	204,481.43	204,481.43	
Supplies and Materials	9,700.00	(3,671.69)	6,028.31	4,192.55	1,835.76
Other Objects	1,160.00		1,160.00	111.73	1,048.27
<b>Total Undistributed Expenditures - Speech, OT, PT &amp; Related Services</b>	<b>239,052.00</b>	<b>127,809.82</b>	<b>366,861.82</b>	<b>363,973.79</b>	<b>2,888.03</b>
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services:					
Salaries	167,943.00	70,450.00	238,393.00	237,674.58	718.42
Purchased Professional - Educational Services	569,660.00	(160,059.82)	409,600.18	292,433.31	117,166.87
<b>Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services</b>	<b>737,603.00</b>	<b>(89,609.82)</b>	<b>647,993.18</b>	<b>530,107.89</b>	<b>117,885.29</b>

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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

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For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	\$ 730,147.00	\$ 594.90	\$ 730,741.90	\$ 730,741.90	\$ 757.70
Salaries of Secretarial and Clerical Assistants	135,487.00	1,015.00	136,502.00	135,744.30	65.10
Other Salaries	8,500.00	(6,247.90)	2,252.10	2,187.00	662.73
Purchased Professional - Educational Services	3,330.00		3,330.00	2,667.27	287.44
Other Purchased Services	450.00		450.00	162.56	37,527.97
Supplies and Materials	61,050.00	763.99	61,813.99	24,286.02	39,300.94
<b>Total Undistributed Expenditures - Guidance</b>	<b>938,964.00</b>	<b>(3,874.01)</b>	<b>935,089.99</b>	<b>895,789.05</b>	<b>39,300.94</b>
Undistributed Expenditures - Child Study Team:					
Salaries of Other Professional Staff	597,836.00	(18,855.61)	578,980.39	578,608.48	371.91
Salaries of Secretarial and Clerical Assistants	91,724.00	670.00	92,394.00	92,392.00	2.00
Other Salaries	2,000.00	(941.54)	1,058.46	183.00	875.46
Miscellaneous Purchased Services (other than Residential Costs)	2,500.00	2,177.24	4,677.24	4,677.24	
Supplies and Materials	14,800.00	(50.09)	14,749.91	14,426.91	323.00
<b>Total Undistributed Expenditures - Child Study Team</b>	<b>708,860.00</b>	<b>(17,000.00)</b>	<b>691,860.00</b>	<b>690,287.63</b>	<b>1,572.37</b>
Undistributed Expenditures - Improvement of Instruction Services:					
Salaries of Supervisors of Instruction	65,790.00	323.00	66,113.00	65,903.66	209.34
Salaries of Secretarial and Clerical Assistants	291,935.00	3,738.00	295,673.00	255,298.45	374.55
Other Salaries	20,269.00	(8,230.00)	12,039.00	11,285.05	753.95
Miscellaneous Expenditures		5,851.00	5,851.00	5,850.84	0.16
<b>Total Undistributed Expenditures - Improvement of Instruction Services</b>	<b>337,994.00</b>	<b>1,682.00</b>	<b>339,676.00</b>	<b>338,338.00</b>	<b>1,338.00</b>
Undistributed Expenditures - Educational Media Services / School Library:					
Salaries	94,918.00	638.00	95,556.00	95,408.85	147.15
Purchased Professional and Technical Services	675.00	(675.00)			
Other Purchased Services	400.00	(291.82)	108.18	108.18	
Supplies and Materials	55,750.00	16,146.52	71,896.52	60,288.95	11,607.57
<b>Total Undistributed Expenditures - Educational Media Services / School Library</b>	<b>151,743.00</b>	<b>15,817.70</b>	<b>167,560.70</b>	<b>155,805.98</b>	<b>11,754.72</b>

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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

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	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Instructional Staff Training Services:					
Salaries of Supervisors of Instruction	\$ 65,790.00	\$ 322.00	\$ 66,112.00	\$ 65,903.52	\$ 208.48
Salaries of Other Professional Staff	13,509.00	(5,344.90)	8,164.10	7,652.80	511.30
Salaries of Secretaries and Clerical Associates	25,554.00	251.00	25,805.00	25,804.12	0.88
Purchased Professional - Educational Services	2,500.00	185.00	2,685.00	2,685.00	
Other Purchased Services	4,500.00	(500.00)	4,000.00	3,097.44	902.56
Supplies and Materials	1,230.00	1,189.90	2,419.90	2,419.90	
<b>Total Undistributed Expenditures - Instructional Staff Training Services:</b>	<b>113,083.00</b>	<b>(3,897.00)</b>	<b>109,186.00</b>	<b>107,562.78</b>	<b>1,623.22</b>
Undistributed Expenditures - Support Services - General Administration:					
Salaries	202,828.00	666.00	203,494.00	202,409.06	1,084.94
Salaries of Attorneys	48,000.00		48,000.00	48,000.00	
Legal Services	100,000.00	64,100.00	164,100.00	109,566.92	54,533.08
Audit Fees	48,650.00	500.00	49,150.00	49,150.00	
Architectural/Engineering Fees	10,000.00	(10,000.00)			
Other Purchased Professional Services	27,940.00	(18,042.47)	9,897.53	5,130.47	4,767.06
Communications / Telephone	80,210.00	18,499.96	98,709.96	97,403.05	1,306.91
BOE Other Purchased Services	7,100.00		7,100.00	723.71	6,376.29
Miscellaneous Purchased Services	35,581.00	366.88	35,947.88	33,846.78	2,101.10
General Supplies	3,000.00		3,000.00	1,615.43	1,384.57
BOE In-House Training/Meeting Supplies	300.00		300.00		300.00
Judgements Against the School District	50,000.00	(12,062.70)	37,937.30	36,000.00	1,937.30
Miscellaneous Expenditures	15,000.00	(313.00)	14,687.00	12,220.35	2,466.65
BOE Membership Dues and Fees	16,075.00		16,075.00	15,335.85	739.15
<b>Total Undistributed Expenditures - Support Services - General Administration</b>	<b>644,684.00</b>	<b>43,714.67</b>	<b>688,398.67</b>	<b>611,401.62</b>	<b>76,997.05</b>
Undistributed Expenditures - Support Services - School Administration					
Salaries of Principals / Assistant Principals / Prog Dir	850,515.00	9,095.00	859,610.00	859,155.71	454.29
Salaries of Secretarial and Clerical Assistants	91,448.00	3,451.68	94,899.68	94,899.68	
Other Salaries	1,000.00	(1,000.00)			
Other Purchased Services		138.88	138.88	138.88	
Supplies and Materials	69,205.00	21,564.44	90,769.44	89,949.97	819.47
Miscellaneous Expenditures		4,750.00	4,750.00		4,750.00
<b>Total Undistributed Expenditures - Support Services - School Administration</b>	<b>1,012,168.00</b>	<b>38,000.00</b>	<b>1,050,168.00</b>	<b>1,044,144.24</b>	<b>6,023.76</b>

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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

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For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Central Services:					
Salaries	\$ 469,137.00	\$ 6,408.00	\$ 475,545.00	\$ 475,018.74	\$ 526.26
Purchased Professional Services	18,000.00	4,563.50	22,563.50	22,563.50	
Miscellaneous Purchased Services	4,000.00		4,000.00	1,027.03	2,972.97
Supplies and Materials	9,000.00	633.24	9,633.24	7,241.02	2,392.22
Miscellaneous Expenditures	5,000.00	(1,138.50)	3,861.50	3,164.00	697.50
<b>Total Undistributed Expenditures - Central Services</b>	<b>505,137.00</b>	<b>10,466.24</b>	<b>515,603.24</b>	<b>509,014.29</b>	<b>6,588.95</b>
Undistributed Expenditures - Administrative Information Technology:					
Salaries	343,874.00	6,000.00	349,874.00	349,641.16	232.84
Supplies and Materials	4,000.00	11,882.10	15,882.10	9,262.94	6,619.16
Miscellaneous Expenditures		7,696.70	7,696.70	7,696.70	
<b>Total Undistributed Expenditures - Administrative Information Technology</b>	<b>347,874.00</b>	<b>25,578.80</b>	<b>373,452.80</b>	<b>366,600.80</b>	<b>6,852.00</b>
Undistributed Expenditures - Required Maintenance for School Facilities:					
Cleaning, Repair and Maintenance Services	122,500.00	189,712.91	312,212.91	289,432.91	22,780.00
General Supplies	130,240.00	(47,602.00)	82,638.00	73,883.08	8,754.92
<b>Total Undistributed Expenditures - Required Maintenance for School Facilities</b>	<b>252,740.00</b>	<b>142,110.91</b>	<b>394,850.91</b>	<b>363,315.99</b>	<b>31,534.92</b>
Undistributed Expenditures - Custodial Services:					
Salaries	1,169,057.00	(49,895.00)	1,119,162.00	1,117,339.60	1,822.40
Cleaning, Repair and Maintenance Services	242,933.00	63,407.40	306,340.40	277,356.21	28,984.19
Rental of Building		26,250.00	26,250.00	26,250.00	
Other Purchased Property Services	78,000.00		78,000.00	73,862.40	4,137.60
Insurance	170,398.00		170,398.00	160,344.00	10,054.00
Miscellaneous Purchased Services	500.00	134.00	634.00	634.00	
General Supplies	182,000.00	(25,901.38)	156,098.62	116,596.80	39,501.82
Energy (Electricity)	825,500.00	(2.00)	825,498.00	541,405.19	284,092.81
Other Objects	1,500.00		1,500.00	1,075.00	425.00
Energy (Gasoline)	6,000.00	1,354.38	7,354.38	7,354.38	
Energy (Natural Gas)	435,000.00		435,000.00	200,265.62	234,734.38
<b>Total Undistributed Expenditures - Custodial Services</b>	<b>3,110,888.00</b>	<b>15,347.40</b>	<b>3,126,235.40</b>	<b>2,522,483.20</b>	<b>603,752.20</b>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

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	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Care and Upkeep of Grounds:					
Salaries	\$ 70,379.00	\$ 578.00	\$ 70,957.00	\$ 70,956.40	\$ 0.60
Cleaning, Repair and Maintenance Services	85,700.00	39,785.00	125,485.00	47,180.00	78,305.00
General Supplies	39,300.00		39,300.00	7,130.00	32,170.00
<b>Total Undistributed Expenditures - Care and Upkeep of Grounds</b>	<b>195,379.00</b>	<b>40,363.00</b>	<b>235,742.00</b>	<b>125,266.40</b>	<b>110,475.60</b>
Undistributed Expenditures - Security:					
Purchased Professional and Technical Services	\$ 103,249.00	18,101.00	121,350.00	118,233.62	3,116.38
Cleaning, Repair and Maintenance Services	6,000.00		6,000.00		6,000.00
General Supplies	8,000.00		8,000.00		8,000.00
<b>Total Undistributed Expenditures - Security</b>	<b>117,249.00</b>	<b>18,101.00</b>	<b>135,350.00</b>	<b>118,233.62</b>	<b>17,116.38</b>
Undistributed Expenditures - Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School) - Regular	29,964.00	(3,501.77)	26,462.23	26,218.79	243.44
Salaries for Pupil Transportation (Between Home and School) - Special Education	18,327.00	18,301.77	36,628.77	36,628.77	
Salaries for Pupil Transportation (Other than Between Home and School)	44,983.00	(10,800.00)	34,183.00	24,716.64	9,466.36
Management Fee - ESC & CTSA Transportation Programs	19,932.00		19,932.00	1,268.33	18,663.67
Other Purchased Professional and Technical Services	3,000.00		3,000.00	2,900.00	100.00
Cleaning, Repair and Maintenance Services	12,000.00	4,211.52	16,211.52		
Lease Purchase Payments - School Buses	41,146.00	(41,146.00)			
Contracted Services - Aid in Lieu of Payment for Non-public School Students	56,377.00	14,200.00	70,577.00	57,828.71	12,748.29
Contracted Services - (Between Home and School) - Vendors	688,602.00	(11,000.00)	677,602.00	661,392.64	16,209.36
Contracted Services - (Other than Between Home and School) - Vendors	144,529.00	846.27	145,375.27	145,375.27	
Contracted Services (Regular Students) - ESC's & CTSA's	63,595.00		63,595.00	3,564.00	60,031.00
Contracted Services (Spec. Ed. Students) - ESC's & CTSA's	544,429.00	(136,757.79)	407,671.21	397,986.16	9,685.05
Miscellaneous Purchased Services - Transportation	6,730.00		6,730.00	6,411.00	319.00
General Supplies	1,000.00		1,000.00	125.00	875.00
Transportation Supplies	15,000.00		15,000.00	12,883.52	2,116.48
Other Objects	1,000.00		1,000.00	287.00	713.00
<b>Total Undistributed Expenditures - Student Transportation Services</b>	<b>1,690,614.00</b>	<b>(165,646.00)</b>	<b>1,524,968.00</b>	<b>1,393,797.35</b>	<b>131,170.65</b>

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	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	\$ 346,257.00	\$ 11,427.00	\$ 357,684.00	\$ 357,108.62	\$ 575.38
Other Retirement Contributions - PERS	345,371.00		345,371.00	328,735.37	16,635.63
Other Retirement Contributions - Regular	15,748.00	7,363.00	23,111.00	23,111.00	
Unemployment Compensation	138,000.00	(138,000.00)			
Workmen's Compensation	198,853.00		198,853.00	189,414.00	9,439.00
Health Benefits	5,373,713.00	(546,994.00)	4,826,719.00	3,962,819.21	863,899.79
Tuition Reimbursement	80,000.00		80,000.00	35,008.00	44,992.00
Other Employee Benefits	192,479.00		192,479.00	127,627.75	64,851.25
<b>Total Unallocated Benefits - Employee Benefits</b>	<b>6,690,421.00</b>	<b>(666,204.00)</b>	<b>6,024,217.00</b>	<b>5,023,823.95</b>	<b>1,000,393.05</b>
On-behalf T.P.A.F. Pension Contributions (non-budgeted):					
Normal Cost				442,658.00	(442,658.00)
Post Retirement Medical Contribution				889,857.00	(889,857.00)
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				982,725.81	(982,725.81)
<b>Total On-behalf Contributions</b>				<b>2,315,240.81</b>	<b>(2,315,240.81)</b>
<b>Total Undistributed Expenditures</b>	<b>19,964,813.00</b>	<b>(670,192.29)</b>	<b>19,294,620.71</b>	<b>18,760,674.08</b>	<b>533,946.63</b>
<b>Total Current Expense</b>	<b>32,717,675.00</b>	<b>(309,732.91)</b>	<b>32,407,942.09</b>	<b>31,498,704.99</b>	<b>909,237.10</b>
<b>Capital Outlay:</b>					
Interest Deposit to Capital Reserve	500.00		500.00		500.00
<b>Equipment:</b>					
Grades 9-12		37,456.30	37,456.30	37,456.30	
School-Sponsored and Other Instructional Programs	12,000.00	40,614.25	52,614.25	27,590.25	25,024.00
Undistributed Expenditures:					
Admin Info Technology	145,000.00	106,463.37	251,463.37	251,463.37	
Operation and Maintenance of Plant		86,698.00	86,698.00	86,698.00	
Undistributed Expenditures - Non-Instructional Services		4,027.95	4,027.95	4,027.95	
<b>Total Equipment</b>	<b>157,000.00</b>	<b>275,259.87</b>	<b>432,259.87</b>	<b>407,235.87</b>	<b>25,024.00</b>

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	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Capital Outlay (Cont'd):					
Facilities Acquisition and Construction Services:					
Architectural/Engineering		\$ 284,847.50	\$ 284,847.50	\$ 284,847.50	
Other Purchased Professional and Technical Services		1,565.00	1,565.00	1,565.00	
Other Objects	\$ 8,222.00		8,222.00	8,222.00	
Total Facilities Acquisition and Construction Services	8,222.00	286,412.50	294,634.50	294,634.50	
Total Capital Outlay	165,722.00	561,672.37	727,394.37	701,870.37	25,524.00
Total Expenditures	32,883,397.00	251,939.46	33,135,336.46	32,200,575.36	934,761.10
Excess (Deficiency) of Revenues Over (Under) Expenditures	(753,116.00)	(241,650.46)	(994,766.46)	2,866,031.90	3,860,798.36
Other Financing Sources (Uses):					
Operating Transfers Out:					
Transfer to Food Service Fund - Board Contribution	(50,000.00)	(38,412.29)	(88,412.29)	(86,180.15)	(2,232.14)
Total Other Financing Sources (Uses)	(50,000.00)	(38,412.29)	(88,412.29)	(86,180.15)	(2,232.14)
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(803,116.00)	(280,062.75)	(1,083,178.75)	2,779,851.75	3,863,030.50
Fund Balances, July 1	3,464,911.29	(237,884.84)	3,227,026.45	6,195,305.33	2,968,278.88
Fund Balances, June 30	\$ 2,661,795.29	\$ (517,947.59)	\$ 2,143,847.70	\$ 8,975,157.08	\$ 6,831,309.38

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	<u>Original Budget</u>	<u>Budget Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>Recapitulation:</b>					
Restricted:					
Capital Reserve				\$ 2,655,994.80	
Capital Maintenance Reserve				370,000.00	
Excess Surplus - Current Year				2,013,587.75	
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures				2,504,869.56	
Assigned:					
Designated for Subsequent Year's Expenditures				609,420.44	
Year-End Encumbrances				126,505.84	
Unassigned				694,778.69	
				8,975,157.08	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment Not Recognized on GAAP Basis				(857,105.00)	
Fund Balance per Governmental Funds (GAAP)				\$ 8,118,052.08	

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund -- Education Jobs Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Federal Sources:					
Education Jobs Funds	\$ 328,437.00	\$ 10,289.00	\$ 338,726.00	\$ 338,726.00	-
<b>EXPENDITURES:</b>					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Grades 9-12	223,361.00	18,639.00	242,000.00	242,000.00	
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	17,086.00	1,427.00	18,513.00	18,513.00	
Other Retirement Contributions - Regular	15,748.00	1,313.00	17,061.00	17,061.00	
Health Benefits	72,242.00	(11,090.00)	61,152.00	61,152.00	
Total Current Expense	328,437.00	10,289.00	338,726.00	338,726.00	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	-	-	-	-	-
Fund Balances, July 1	-	-	-	-	-
Fund Balances, June 30	-	-	-	-	-

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2012

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>REVENUES:</b>					
<b>State Sources:</b>					
Special Education Self-Assessment		\$ 3,834.39	\$ 3,834.39	\$ 3,834.39	
Special Education Post School Outcome		716.00	716.00	716.00	
Municipal Drug Alliance Program	\$ 8,935.00		8,935.00	100.00	\$ (8,835.00)
Municipal Drug Alliance Program Carryover 10-11		8,935.00	8,935.00	8,456.73	(478.27)
Municipal Drug Alliance Program Carryover 09-10		457.20	457.20	457.20	
<b>Total - State Sources</b>	<b>8,935.00</b>	<b>13,942.59</b>	<b>22,877.59</b>	<b>13,564.32</b>	<b>(9,313.27)</b>
<b>Federal Sources:</b>					
Title I	113,804.00	37,112.00	150,916.00	115,180.34	(35,735.66)
Title I Carryover		37,694.41	37,694.41	37,694.75	0.34
Title I - ARRA		13,669.65	13,669.65	13,669.65	
Title II - A	40,152.00	1,329.00	41,481.00	39,581.00	(1,900.00)
I.D.E.A., Part B	314,767.00	62,880.00	377,647.00	377,647.00	
<b>Total - Federal Sources</b>	<b>468,723.00</b>	<b>152,685.06</b>	<b>621,408.06</b>	<b>583,772.74</b>	<b>(37,635.32)</b>
<b>Total Revenues</b>	<b>\$ 477,658.00</b>	<b>\$ 166,627.65</b>	<b>\$ 644,285.65</b>	<b>\$ 597,337.06</b>	<b>\$ (46,948.59)</b>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2012

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	\$ 68,125.40	\$ 27,165.15	\$ 95,290.55	\$ 80,768.85	\$ 14,521.70
Purchased Professional and Technical Services	10,866.83	19,088.02	29,954.85	12,740.85	17,214.00
Other Purchased Services	314,767.00	62,880.00	377,647.00	377,647.00	
General Supplies	41,098.31	35,284.35	76,382.66	72,250.46	4,132.20
<b>Total Instruction</b>	<b>434,857.54</b>	<b>144,417.52</b>	<b>579,275.06</b>	<b>543,407.16</b>	<b>35,867.90</b>
Support Services:					
Salaries of Teachers		8,000.00	8,000.00	8,000.00	
Salaries of Other Professional Staff		4,550.39	4,550.39	4,550.39	
Personal Services - Employee Benefits	13,558.94	1,311.06	14,870.00	13,758.58	1,111.42
Purchased Professional - Educational Services	26,705.45	(7,362.45)	19,343.00	17,397.00	1,946.00
Supplies and Materials	2,536.07	15,711.13	18,247.20	10,223.93	8,023.27
<b>Total Support Services</b>	<b>42,800.46</b>	<b>22,210.13</b>	<b>65,010.59</b>	<b>53,929.90</b>	<b>11,080.69</b>
<b>Total Expenditures</b>	<b>\$ 477,658.00</b>	<b>\$ 166,627.65</b>	<b>\$ 644,285.65</b>	<b>\$ 597,337.06</b>	<b>\$ 46,948.59</b>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information  
Budgetary Comparison Schedule  
Note to RSI  
For the Fiscal Year Ended June 30, 2012

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	\$ 35,066,607.26	\$ 597,337.06
Differences - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	765,125.00	
State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.	<u>(857,105.00)</u>	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$ 34,974,627.26</u>	<u>\$ 597,337.06</u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 32,200,575.36	\$ 597,337.06
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 32,200,575.36</u>	<u>\$ 597,337.06</u>

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Special Revenue Fund  
 Combining Schedule of Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2012

	I.A.S.A.		Title I ARRA	Title II A 2009-2011	Title II A 2011-12	I.D.E.A. Part B - Basic 2011-2012	Special Education		Total Carried Forward
	Title I 2010-2011	Title I 2009-2011					Self Assess 2011-2012	Sch Outcome 2011-2012	
<b>REVENUES:</b>									
Federal Sources	\$ 115,180.34	\$ 37,694.75	\$ 13,669.65	\$ 39,581.00	\$ 377,647.00	\$ 583,772.74			\$ 583,772.74
State Sources							\$ 3,834.39	\$ 716.00	4,550.39
<b>Total Revenues</b>	<b>\$ 115,180.34</b>	<b>\$ 37,694.75</b>	<b>\$ 13,669.65</b>	<b>\$ 39,581.00</b>	<b>\$ 377,647.00</b>	<b>\$ 588,323.13</b>	<b>\$ 3,834.39</b>	<b>\$ 716.00</b>	<b>\$ 588,323.13</b>
<b>EXPENDITURES:</b>									
Instruction:									
Salaries of Teachers	\$ 35,478.30	\$ 4,742.90	\$ 12,547.65	\$ 28,000.00		\$ 80,768.85			\$ 80,768.85
Purchased Professional and Technical Services	9,706.00	3,034.85				12,740.85			12,740.85
Other Purchased Services					\$ 377,647.00	377,647.00			377,647.00
General Supplies	49,352.46	21,917.00		981.00		72,250.46			72,250.46
<b>Total Instruction</b>	<b>94,536.76</b>	<b>29,694.75</b>	<b>12,547.65</b>	<b>28,981.00</b>	<b>377,647.00</b>	<b>543,407.16</b>	<b>---</b>	<b>---</b>	<b>543,407.16</b>
Support Services:									
Salaries of Teachers		8,000.00							8,000.00
Salaries of Other Professional Staff							\$ 3,834.39	\$ 716.00	4,550.39
Personal Services - Employee Benefits	7,036.58	1,122.00		5,600.00		13,758.58			13,758.58
Purchased Professional - Educational Services	13,607.00			2,500.00		16,107.00			16,107.00
Supplies and Materials				2,500.00		2,500.00			2,500.00
<b>Total Support Services</b>	<b>20,643.58</b>	<b>8,000.00</b>	<b>1,122.00</b>	<b>10,600.00</b>	<b>---</b>	<b>44,915.97</b>	<b>3,834.39</b>	<b>716.00</b>	<b>44,915.97</b>
<b>Total Expenditures</b>	<b>\$ 115,180.34</b>	<b>\$ 37,694.75</b>	<b>\$ 13,669.65</b>	<b>\$ 39,581.00</b>	<b>\$ 377,647.00</b>	<b>\$ 588,323.13</b>	<b>\$ 3,834.39</b>	<b>\$ 716.00</b>	<b>\$ 588,323.13</b>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2012

	Total Brought Forward	Municipal Drug Alliance			Total
		2011-2012	2010-2011	2009-2010	
<b>REVENUES:</b>					
Federal Sources	\$ 583,772.74				\$ 583,772.74
State Sources	4,550.39	\$ 100.00	\$ 8,456.73	\$ 457.20	13,564.32
<b>Total Revenues</b>	<b>\$ 588,323.13</b>	<b>\$ 100.00</b>	<b>\$ 8,456.73</b>	<b>\$ 457.20</b>	<b>\$ 597,337.06</b>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	\$ 80,768.85				\$ 80,768.85
Purchased Professional and Technical Services	12,740.85				12,740.85
Other Purchased Services	377,647.00				377,647.00
General Supplies	72,250.46				72,250.46
<b>Total Instruction</b>	<b>543,407.16</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>543,407.16</b>
Support Services:					
Salaries of Teachers	8,000.00				8,000.00
Salaries of Other Professional Staff	4,550.39				4,550.39
Personal Services - Employee Benefits	13,758.58				13,758.58
Purchased Professional - Educational Services	16,107.00	\$ 1,290.00			17,397.00
Supplies and Materials	2,500.00	\$ 100.00	\$ 7,166.73	\$ 457.20	10,223.93
<b>Total Support Services</b>	<b>44,915.97</b>	<b>100.00</b>	<b>8,456.73</b>	<b>457.20</b>	<b>53,929.90</b>
<b>Total Expenditures</b>	<b>\$ 588,323.13</b>	<b>\$ 100.00</b>	<b>\$ 8,456.73</b>	<b>\$ 457.20</b>	<b>\$ 597,337.06</b>

## PROPRIETARY FUNDS

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Enterprise Fund  
Statement of Net Assets  
June 30, 2012

	<u>Food Service</u>
ASSETS:	
Current Assets:	
Cash and Cash Equivalents	\$ 5,029.28
Accounts Receivable:	
State	308.40
Federal	6,564.63
Other	6,734.10
Inventories	
Food	9,043.29
Supplies	4,594.10
Commodities	<u>1,185.94</u>
Total Current Assets	<u>33,459.74</u>
Noncurrent Assets:	
Furniture, Machinery and Equipment	346,974.34
Less Accumulated Depreciation	<u>(290,441.46)</u>
Total Noncurrent Assets	<u>56,532.88</u>
Total Assets	<u>\$ 89,992.62</u>
LIABILITIES:	
Current Liabilities:	
Deferred Revenue	<u>\$ 4,831.70</u>
Total Current Liabilities	<u>4,831.70</u>
Noncurrent Liabilities:	
Compensated Absences Payable	<u>8,843.92</u>
Total Liabilities	<u>13,675.62</u>
NET ASSETS:	
Invested in Capital Assets, Net of Related Debt	56,532.88
Unrestricted	<u>19,784.12</u>
Total Net Assets	<u>\$ 76,317.00</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Enterprise Fund  
 Statement of Revenues, Expenses and Changes in Fund Net Assets  
 For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>
<b>OPERATING REVENUES:</b>	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 292,515.10
Daily Sales - Non-Reimbursable Programs	200,955.30
Satellite Programs	90,288.53
Special Functions	22,969.81
Miscellaneous	<u>52,571.23</u>
 Total Operating Revenues	 <u>659,299.97</u>
<b>OPERATING EXPENSES:</b>	
Salaries	350,208.36
Employee Benefits	132,596.94
Purchase Professional Services	47,109.22
Supplies and Materials	36,289.58
Depreciation	8,095.06
Cost of Sales	318,455.44
Repairs and Services	5,570.76
Miscellaneous	<u>5,562.60</u>
 Total Operating Expenses	 <u>903,887.96</u>
 Operating Loss	 <u>(244,587.99)</u>
<b>NONOPERATING REVENUES:</b>	
State Sources:	
State School Lunch Program	5,062.37
Federal Sources:	
National Lunch Program	102,852.73
Food Distribution Program	40,385.27
Interest Revenue	<u>207.27</u>
 Total Nonoperating Revenues	 <u>148,507.64</u>
 Net Loss Before Transfers	 (96,080.35)
 Operating Transfers In - General Fund	 <u>86,180.15</u>
 Change in Net Assets	 (9,900.20)
 Net Assets -- July 1	 <u>86,217.20</u>
 Net Assets -- June 30	 <u><u>\$ 76,317.00</u></u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Enterprise Fund  
 Statement of Cash Flows  
 For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Receipts from Customers	\$ 671,416.72
Payments to Employees	(353,550.49)
Payments for Employee Benefits	(142,795.67)
Payments to Suppliers	<u>(362,808.71)</u>
Net Cash Used for Operating Activities	<u>(187,738.15)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>	
State Sources	5,437.31
Federal Sources	103,046.66
Operating Transfers - General Fund	<u>80,000.00</u>
Net Cash Provided by Non-Capital Financing Activities	<u>188,483.97</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>	
Interest and Dividends	<u>207.27</u>
Net Cash Provided by (used for) Investing Activities	<u>207.27</u>
Net Increase (Decrease) in Cash and Cash Equivalents	953.09
Cash and Cash Equivalents -- July 1	<u>4,076.19</u>
Cash and Equivalents -- June 30	<u><u>\$ 5,029.28</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:	
Operating Income (Loss)	\$ (244,587.99)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities:	
Depreciation and Net Amortization	8,095.06
Food Service Distribution Program	40,385.27
Non Operating Revenue Used for Operating Expenses	6,180.15
(Increase) Decrease in Accounts Receivable, net	8,265.05
(Increase) Decrease in Inventories	3,633.47
Increase (Decrease) in Due to General Fund	(9,943.06)
Increase (Decrease) in Compensated Absences Payable	(3,597.80)
Increase (Decrease) in Deferred Revenue	<u>3,831.70</u>
Total Adjustments	<u>56,849.84</u>
Net Cash Provided by (Used for) Operating Activities	<u><u>\$ (187,738.15)</u></u>

## FIDUCIARY FUNDS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Fiduciary Net Assets  
 June 30, 2012

	Trust		Agency			
	Unemployment Compensation	Scholarship	Total Trust	Student Activity	Payroll	Total Agency
<b>ASSETS:</b>						
Cash and Cash Equivalents	\$ 346,355.96	\$ 109,017.94	\$ 455,373.90	\$ 257,881.63	\$ 139,590.30	\$ 397,471.93
Intrafund Accounts Receivable:						
Due Payroll Agency	6,697.62		6,697.62			
<b>Total Assets</b>	<b>353,053.58</b>	<b>109,017.94</b>	<b>462,071.52</b>	<b>257,881.63</b>	<b>139,590.30</b>	<b>397,471.93</b>
<b>LIABILITIES:</b>						
Accounts Payable	4,294.82		4,294.82			
Payable to Student Groups				257,881.63		257,881.63
Intrafund Accounts Payable:						
Due General Fund					52.96	52.96
Due Unemployment Compensation					6,697.62	6,697.62
Payroll Deductions and Withholdings					132,839.72	132,839.72
<b>Total Liabilities</b>	<b>4,294.82</b>	---	<b>4,294.82</b>	<b>\$ 257,881.63</b>	<b>\$ 139,590.30</b>	<b>\$ 397,471.93</b>
<b>NET ASSETS:</b>						
Held in Trust for Unemployment						
Claims and Other Purposes	348,758.76		348,758.76			
Reserved for Scholarships		109,017.94	109,017.94			
<b>Total Net Assets</b>	<b>\$ 348,758.76</b>	<b>\$ 109,017.94</b>	<b>\$ 457,776.70</b>			

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Changes in Fiduciary Net Assets  
 For the Fiscal Year Ended June 30, 2012

	Unemployment Compensation <u>Trust</u>	Scholarship <u>Trust</u>	<u>Total</u>
ADDITIONS:			
Contributions	\$ 24,465.02	\$ 25.00	\$ 24,490.02
Investment Earnings:			
Interest	861.39	287.17	1,148.56
Net Investment Earnings	861.39	287.17	1,148.56
Total Additions	25,326.41	312.17	25,638.58
DEDUCTIONS:			
Quarterly Contribution Reports	18,453.65		18,453.65
Scholarships Awarded		3,000.00	3,000.00
Total Deductions	18,453.65	3,000.00	21,453.65
Change in Net Assets	6,872.76	(2,687.83)	4,184.93
Net Assets -- July 1	341,886.00	111,705.77	453,591.77
Net Assets -- June 30	\$ 348,758.76	\$ 109,017.94	\$ 457,776.70

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Student Activity Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2012

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	<u>Balance</u> <u>June 30, 2011</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2012</u>
Activity Fund	\$ 230,875.03	\$ 791,970.47	\$ 773,979.40	\$ 248,866.10
Athletic Fund	<u>10,054.77</u>	<u>110,271.92</u>	<u>111,311.16</u>	<u>9,015.53</u>
Total All Schools	<u>\$ 240,929.80</u>	<u>\$ 902,242.39</u>	<u>\$ 885,290.56</u>	<u>\$ 257,881.63</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Payroll Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2012

	<u>Balance June 30, 2011</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2012</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 134,121.72	\$ 19,216,239.09	\$ 19,210,770.51	\$ 139,590.30
<b>Total Assets</b>	<b><u>\$ 134,121.72</u></b>	<b><u>\$ 19,216,239.09</u></b>	<b><u>\$ 19,210,770.51</u></b>	<b><u>\$ 139,590.30</u></b>
<b>LIABILITIES:</b>				
Payroll Deductions and Withholdings	\$ 127,520.06	\$ 19,191,262.47	\$ 19,185,942.81	\$ 132,839.72
Interfunds -- General Fund	64.06	511.60	522.70	52.96
Intrafund Accounts Payable Due Unemployment Fund	<u>6,537.60</u>	<u>24,465.02</u>	<u>24,305.00</u>	<u>6,697.62</u>
<b>Total Liabilities</b>	<b><u>\$ 134,121.72</u></b>	<b><u>\$ 19,216,239.09</u></b>	<b><u>\$ 19,210,770.51</u></b>	<b><u>\$ 139,590.30</u></b>

LONG-TERM DEBT

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Serial Bonds  
 For the Fiscal Year Ended June 30, 2012

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Date</u>	<u>Annual Maturities Amount</u>	<u>Interest Rate</u>	<u>Balance June 30, 2011</u>	<u>Retired</u>	<u>Balance June 30, 2012</u>
School Bonds	07/01/03	\$ 8,457,000.00	08/01/12	\$ 775,000.00	3.00%			
			08/01/13	805,000.00	3.25%			
			08/01/14	800,000.00	3.25%			
			08/01/15	830,000.00	3.25%			
			08/01/16	870,000.00	3.38%			
			08/01/17	905,000.00	3.40%			
			08/01/18	922,000.00	3.50%	\$ 6,657,000.00	\$ 750,000.00	\$ 5,907,000.00
Refunding Bonds	10/1/2003	405,000.00	10/1/12 -13	40,000.00	5.50%			
			10/1/14 -15	45,000.00	5.50%	205,000.00	35,000.00	170,000.00
						\$ 6,862,000.00	\$ 785,000.00	\$ 6,077,000.00

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Budgetary Comparison Schedule  
Debt Service Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 1,001,353.00		\$ 1,001,353.00	\$ 1,001,353.00	
Total Revenues	1,001,353.00	---	1,001,353.00	1,001,353.00	---
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest on Early Retirement of Bonds	10,313.00		10,313.00	10,312.50	\$ 0.50
Redemption of Principal-Early Retirement Bonds	35,000.00		35,000.00	35,000.00	
Interest on Bonds	206,040.00		206,040.00	206,040.00	
Redemption of Principal	750,000.00		750,000.00	750,000.00	
Total Regular Debt Service	1,001,353.00	---	1,001,353.00	1,001,352.50	0.50
Total Expenditures	1,001,353.00	---	1,001,353.00	1,001,352.50	0.50
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses				0.50	0.50
Fund Balance, July 1	0.15		1.15	0.65	(0.50)
Fund Balance, June 30	\$ 0.15	---	\$ 1.15	\$ 1.15	\$ -

STATISTICAL SECTION

## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Net Assets by Component  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Governmental Activities:</b>										
Invested in Capital Assets,										
Net of Related Debt	\$ 18,944,249.40	\$ 18,676,137.53	\$ 18,773,095.36	\$ 19,013,222.92	\$ 19,211,930.11	\$ 19,573,458.69	\$ 18,010,224.45	\$ 15,924,464.58	\$ 6,863,614.45	\$ 13,087,673.16
Restricted	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53	3,216,013.41	1,911,574.88	1,377,731.22	2,551,680.82	10,201,128.76	2,909,120.67
Unrestricted	(995,360.49)	(1,132,748.85)	(1,337,578.15)	(993,133.01)	(876,303.33)	(887,669.72)	(238,764.06)	(717,122.14)	(286,111.84)	521,930.74
<b>Total Governmental Activities Net Assets:</b>	<b>\$ 25,493,308.17</b>	<b>\$ 22,619,825.51</b>	<b>\$ 20,564,828.62</b>	<b>\$ 21,405,376.44</b>	<b>\$ 21,551,640.19</b>	<b>\$ 20,597,363.85</b>	<b>\$ 19,149,191.61</b>	<b>\$ 17,759,023.26</b>	<b>\$ 16,778,631.37</b>	<b>\$ 16,518,724.57</b>
<b>Business-type Activities:</b>										
Invested in Capital Assets,										
Net of Related Debt	\$ 56,532.88	\$ 64,627.94	\$ 72,786.36	\$ 81,036.62	\$ 94,880.92	\$ 82,581.16	\$ 102,801.78	\$ 123,437.08	\$ 139,001.93	\$ 160,827.43
Restricted						1,309.25	1,660.18	2,055.83	9,864.87	20,015.36
Unrestricted	19,784.12	21,589.26	29,675.76	39,511.36	34,408.27	18,902.90	39,653.11	9,460.02	127,431.60	212,352.93
<b>Total Business-type Activities Net Assets:</b>	<b>\$ 76,317.00</b>	<b>\$ 86,217.20</b>	<b>\$ 102,462.12</b>	<b>\$ 120,547.98</b>	<b>\$ 129,289.19</b>	<b>\$ 102,793.31</b>	<b>\$ 144,115.07</b>	<b>\$ 134,952.93</b>	<b>\$ 276,298.40</b>	<b>\$ 393,195.72</b>
<b>District-wide:</b>										
Invested in Capital Assets,										
Net of Related Debt	\$ 19,000,782.28	\$ 18,740,765.47	\$ 18,845,881.72	\$ 19,094,259.54	\$ 19,306,811.03	\$ 19,656,039.85	\$ 18,113,026.23	\$ 16,047,901.66	\$ 7,002,616.38	\$ 13,248,500.59
Restricted	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53	3,243,116.43	1,912,884.13	1,379,391.40	2,553,736.65	10,210,993.63	2,929,136.03
Unrestricted	(975,576.37)	(1,111,159.59)	(1,307,902.39)	(953,621.65)	(868,998.08)	(868,766.82)	(199,110.95)	(707,662.12)	(158,680.24)	734,283.67
<b>Total District-wide Net Assets:</b>	<b>\$ 25,569,625.17</b>	<b>\$ 22,706,042.71</b>	<b>\$ 20,667,290.74</b>	<b>\$ 21,525,924.42</b>	<b>\$ 21,680,929.38</b>	<b>\$ 20,700,157.16</b>	<b>\$ 19,293,306.68</b>	<b>\$ 17,893,976.19</b>	<b>\$ 17,054,929.77</b>	<b>\$ 16,911,920.29</b>

Source: Exhibit A-1

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Expenses:</b>										
Governmental Activities:										
Instruction:										
Regular	\$ 13,375,088.01	\$ 13,058,022.32	\$ 13,544,691.42	\$ 13,234,087.24	\$ 12,819,932.06	\$ 12,624,148.95	\$ 12,250,894.44	\$ 12,001,338.10	\$ 11,771,146.50	\$ 11,315,771.18
Community Service Programs	29,230.80	29,618.47	73,479.75	84,168.52	115,907.89	114,618.32	134,732.83	139,006.85	121,791.66	90,237.98
Support Services:										
Tuition	1,131,949.34	1,453,387.33	1,751,678.92	1,525,095.44	1,325,924.16	1,317,552.47	1,045,451.35	809,554.41	774,893.81	600,966.75
Health	153,537.35	147,623.88	136,820.89	126,095.78	124,955.31	148,850.02	153,994.87	147,696.24	138,809.63	174,866.38
Student and Instruction Related Services	418,907.96	392,484.01	252,819.24	198,341.02	182,613.07	114,548.17	114,502.74	170,337.12	444,502.74	202,737.55
Extraordinary Services	530,107.89	276,639.76	222,260.98	139,968.83	102,015.64	189,431.43	209,729.53	125,703.06	32,161.32	75,222.30
Other Support Services - Students Regular	882,216.99	844,845.90	1,085,934.14	1,175,359.07	1,110,988.51	1,165,795.97	1,091,894.48	995,812.50	1,025,472.73	882,676.91
Other Support Services - Students Special	697,790.36	709,965.70	756,422.40	724,439.81	672,317.90	674,133.60	735,815.03	612,330.79	644,155.86	647,764.13
Improvement of Instruction Services	338,196.85	309,974.30	349,748.45	373,640.48	525,069.88	545,354.82	617,411.89	531,172.00	619,227.00	164,715.43
Educational Media Services / School Library	156,226.50	135,204.86	294,452.26	302,135.96	299,289.95	317,952.03	271,916.82	272,445.23	231,641.85	242,169.90
Instructional Staff Training Services	108,066.99	119,775.61	128,148.37	145,451.92	151,879.42	201,753.23	143,605.32	114,795.13	130,524.65	182,429.01
School Administrative Services	1,047,855.89	959,142.06	1,081,585.40	935,609.64	676,092.24	651,244.32	627,556.08	656,353.99	559,985.72	1,216,548.58
General and Business Administrative Services	643,511.94	696,767.98	713,574.58	691,023.69	625,618.49	607,504.01	590,563.98	459,816.01	554,347.88	549,762.41
Undistributed Expenditure - Central Services	517,001.90	500,728.46	525,926.66	504,229.49	422,343.35	405,149.33	379,899.27	476,433.75		
Undistributed Expenditure - Administrative										
Information Technology	375,647.84	349,644.53	344,029.56	325,632.20	325,627.51	286,977.86	256,291.73	355,753.22	107,982.65	152,189.15
Allowable Maintenance for School Facilities	363,315.99	200,421.59	122,038.17	281,201.34	358,512.20	85,057.99	81,758.71	288,008.56	2,190,464.89	2,089,694.73
Plant Operations and Maintenance	2,593,171.02	2,504,996.16	2,818,409.40	2,673,390.63	2,950,392.37	2,695,849.68	2,882,660.55	2,335,154.65		
Care and Upkeep of Grounds	126,801.22	113,394.04	119,705.85	147,748.87	147,748.87					
Security	118,233.62	106,991.93	189,472.50	178,866.66	178,866.66					
Pupil Transportation	1,433,230.83	1,518,762.91	1,585,681.17	1,617,999.96	1,575,019.78	1,631,389.03	1,520,982.85	1,409,331.85	1,330,064.00	1,241,463.37
Business and Other Support Services	7,338,920.76	7,339,729.33	7,864,964.65	6,776,448.35	7,288,092.90	7,076,932.84	5,928,803.43	5,262,105.60	4,837,008.69	4,590,255.16
Unallocated Benefits	222,877.08	253,156.58	261,512.10	265,566.35	1,303,075.77	1,347,074.09	1,259,807.33	1,389,112.68	1,253,667.72	936,284.13
Interest on Long-Term Debt	993,062.98	948,674.38	941,358.85	917,763.90	868,257.13	643,247.71	576,200.04	538,528.62	530,320.70	527,293.26
Unallocated Depreciation										
Total Governmental Activities Expenses	\$ 33,594,950.11	\$ 32,970,152.09	\$ 35,164,715.71	\$ 33,344,295.15	\$ 33,731,925.33	\$ 32,885,721.48	\$ 30,874,518.70	\$ 29,071,887.93	\$ 27,779,525.86	\$ 26,230,216.14
Business-type Activities:										
Food Service	\$ 903,887.96	\$ 940,539.98	\$ 965,766.19	\$ 959,921.52	\$ 978,178.80	\$ 1,043,941.25	\$ 1,027,771.04	\$ 1,019,893.88	\$ 941,748.98	\$ 868,497.78
Total Business-type Activities Expense	\$ 903,887.96	\$ 940,539.98	\$ 965,766.19	\$ 959,921.52	\$ 978,178.80	\$ 1,043,941.25	\$ 1,027,771.04	\$ 1,019,893.88	\$ 941,748.98	\$ 868,497.78
Total District Expenses	\$ 34,498,838.07	\$ 33,910,692.07	\$ 36,130,481.90	\$ 34,304,216.67	\$ 34,710,104.13	\$ 33,929,662.73	\$ 31,902,289.74	\$ 30,091,781.81	\$ 28,721,274.84	\$ 27,098,713.92
<b>Program Revenues:</b>										
Governmental Activities:										
Charges for Services	\$ 201,821.82	\$ 2,912,577.87	\$ 2,847,060.87	\$ 2,618,746.08	\$ 2,491,411.62	\$ 3,495,582.22	\$ 2,508,860.27	\$ 2,258,672.08	\$ 2,109,957.45	\$ 1,859,854.05
Operating Grants and Contributions	659,299.97	148,300.37	715,407.94	722,987.62	719,590.47	784,397.54	826,918.60	775,533.40	739,886.08	752,250.46
Business-type activities:										
Charges for services	148,300.37	807,600.34	872,646.76	834,607.60	820,979.92	885,377.68	925,769.71	874,840.73	830,143.10	835,668.86
Food service										
Operating Grants and Contributions										
Total Business-type Activities Program Revenues	\$ 807,600.34	\$ 807,600.34	\$ 872,646.76	\$ 834,607.60	\$ 820,979.92	\$ 885,377.68	\$ 925,769.71	\$ 874,840.73	\$ 830,143.10	\$ 835,668.86
Total District Program Revenues	\$ 3,720,178.21	\$ 3,692,078.73	\$ 3,491,392.84	\$ 3,271,247.04	\$ 4,312,391.54	\$ 4,380,959.90	\$ 3,434,629.98	\$ 3,133,512.81	\$ 2,940,100.55	\$ 2,695,522.91

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Net (Expense)/Revenue:</b>										
Governmental Activities	\$ (30,480,550.42)	\$ (30,123,091.22)	\$ (32,545,969.63)	\$ (30,907,655.71)	\$ (30,240,513.71)	\$ (29,390,139.26)	\$ (28,365,658.43)	\$ (26,813,215.85)	\$ (25,869,568.41)	\$ (24,370,362.09)
Business-type Activities	(96,287.62)	(95,522.12)	(93,119.43)	(125,313.92)	(157,198.88)	(158,563.57)	(102,001.33)	(145,053.15)	(111,605.88)	(32,828.92)
Total District-wide Net Expense	\$ (30,576,838.04)	\$ (30,218,613.34)	\$ (32,639,089.06)	\$ (31,032,969.63)	\$ (30,397,712.59)	\$ (29,548,702.83)	\$ (28,467,659.76)	\$ (26,958,269.00)	\$ (25,781,174.29)	\$ (24,403,191.01)
<b>General Revenues and Other Changes in Net Assets:</b>										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	\$ 22,652,699.00	\$ 21,949,809.00	\$ 21,150,009.00	\$ 20,336,547.00	\$ 19,554,372.00	\$ 18,476,597.00	\$ 17,316,435.00	\$ 15,243,111.00	14,764,221.00	13,896,063.00
Taxes Levied for Debt Service	1,001,353.00	875,402.00	587,265.00	470,522.00	1,325,496.00	1,669,719.00	1,804,687.00	1,928,569.00	1,429,578.00	1,445,562.00
State Aid Restricted			176,183.96							
Unrestricted Grants and Contributions	9,386,188.00	8,766,786.34	9,333,874.00	9,551,070.20	9,890,901.75	9,634,957.50	9,612,805.09	9,603,015.80	9,320,602.59	9,896,899.41
Restricted Grants and Contributions					201,151.15	281,811.71	257,587.41	254,171.88	285,967.08	325,594.00
Other	418,677.63	668,051.77	503,071.65	571,021.72	838,346.52	899,877.53	911,143.25	764,740.06	793,379.80	1,253,584.74
Increase in Long Term Liabilities								(8,862,000.00)	8,286,240.00	169,140.00
Bond Proceeds										
Adjustment of Capital Assets	(3,750.00)		(85,318.52)	(0.10)	(424,659.46)		(4,533.50)		(90,513.26)	
Disposal of Assets	(14,954.40)	(2,961.00)	(260.00)	(60,099.89)	(1,902.50)	(3,525.00)	(33,433.00)			
Cancellation of Receivables					(3,627.69)					
Transfers	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(155,287.72)	(7,181.98)	(108,864.47)			(705,129.00)
Total Governmental Activities	33,354,033.08	32,178,088.11	31,589,825.09	30,761,391.96	31,194,790.05	30,838,311.50	29,755,826.78	27,793,607.74	25,929,475.21	26,281,714.15
Business-type Activities:										
Other	207.27	277.20	33.57	(1,096.26)	28,407.04	3,297.55	2,299.00	3,707.68	(5,291.44)	4,508.05
Transfers	86,180.15	79,000.00	75,000.00	117,668.97	155,287.72	113,944.26	108,864.47			
Total Business-type Activities	86,387.42	79,277.20	75,033.57	116,572.71	183,694.76	117,241.81	111,163.47	3,707.68	(5,291.44)	4,508.05
Total District-wide	\$ 33,440,420.50	\$ 32,257,365.31	\$ 31,664,858.66	\$ 30,877,964.67	\$ 31,378,484.81	\$ 30,955,553.31	\$ 29,866,990.25	\$ 27,797,315.42	\$ 25,924,183.77	\$ 26,286,222.20
<b>Change in Net Assets:</b>										
Governmental Activities	\$ 2,873,482.66	\$ 2,054,996.89	\$ (956,144.54)	\$ (146,263.75)	\$ 954,276.34	\$ 1,448,172.24	\$ 1,390,168.35	\$ 980,391.89	\$ 259,906.80	\$ 1,911,352.06
Business-type Activities	(9,900.20)	(16,244.92)	(18,085.86)	(8,741.21)	26,495.88	(41,321.76)	9,162.14	(141,345.47)	(116,897.32)	(28,320.87)
Total District	\$ 2,863,582.46	\$ 2,038,751.97	\$ (974,230.40)	\$ (155,004.96)	\$ 980,772.22	\$ 1,406,850.48	\$ 1,399,330.49	\$ 839,046.42	\$ 143,009.48	\$ 1,883,031.19

Source: Exhibit A-2

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
General Fund:										
Reserved										
Unreserved										
Restricted	\$ 7,544,452.11	\$ 5,076,436.18	\$ 3,367,195.10	\$ 3,625,479.90	\$ 3,460,500.89	\$ 1,986,410.53	\$ 1,347,373.20	\$ 2,454,575.78	\$ 2,233,854.99	\$ 1,666,492.96
Assigned	735,926.28	333,781.33	(72,650.81)	288,006.31	272,485.51	345,971.50	1,169,613.23	445,889.06	1,074,776.56	1,005,778.56
Unassigned	(162,326.31)	19,962.82								
<b>Total General Fund</b>	<b>\$ 8,118,052.08</b>	<b>\$ 5,430,180.33</b>	<b>\$ 3,294,544.29</b>	<b>\$ 3,913,486.21</b>	<b>\$ 3,732,986.40</b>	<b>\$ 2,332,382.03</b>	<b>\$ 2,516,986.43</b>	<b>\$ 2,900,464.84</b>	<b>\$ 3,308,631.55</b>	<b>\$ 2,672,271.52</b>
All Other Governmental Funds:										
Reserved			\$ 8,250.00					\$ 230,797.64	\$ 7,406,689.90	\$ 913,861.30
Unreserved, Reported in:										
Special Revenue Fund										(4,734.41)
Capital Projects Fund			1.15	\$ 1.15	\$ 0.40	\$ 284,017.15	\$ 284,016.65	312,800.13	950,278.02	1,199,348.24
Debt Service Fund	\$ 1.15	\$ 0.65						31,625.80	31,625.73	0.86
<b>Total All Other Governmental Funds</b>	<b>\$ 1.15</b>	<b>\$ 0.65</b>	<b>\$ 8,251.15</b>	<b>\$ 1.15</b>	<b>\$ 0.40</b>	<b>\$ 284,017.15</b>	<b>\$ 284,016.65</b>	<b>\$ 575,223.57</b>	<b>\$ 8,388,593.65</b>	<b>\$ 2,108,475.99</b>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Revenues:</b>										
Tax Levy	\$ 23,654,052.00	\$ 22,825,211.00	\$ 21,737,274.00	\$ 20,807,069.00	\$ 20,879,868.00	\$ 20,146,316.00	\$ 19,121,122.00	\$ 17,171,680.00	\$ 16,193,799.00	\$ 15,341,625.00
Other Local Revenue	620,499.45	668,051.77	503,071.65	572,577.59	843,346.52	911,614.20	911,443.25	769,410.06	793,379.80	653,304.06
State Sources	11,376,267.13	10,674,234.72	10,068,540.96	11,467,809.39	13,066,811.52	12,817,656.43	11,868,509.56	11,607,271.21	11,288,453.85	11,676,073.24
Federal Sources	922,498.74	939,612.49	2,060,263.08	518,344.38	511,653.00	594,695.00	513,443.21	508,589.55	458,073.27	406,274.22
Total Revenue	36,573,317.32	35,107,109.98	34,369,149.69	33,365,800.36	35,301,679.04	34,470,281.63	32,411,518.02	30,056,949.82	28,703,705.92	28,077,276.52
<b>Expenditures:</b>										
Instruction	13,252,207.27	12,982,614.40	13,484,695.24	13,126,299.46	12,793,393.19	12,482,167.13	12,118,447.68	11,817,174.60	11,577,423.71	11,108,854.96
Regular Instruction	29,230.80	35,676.30	76,234.34	89,629.33	114,072.22	113,017.00	133,592.97	136,341.73	112,760.40	90,237.98
Community Services Programs / Operations										
Support Services:										
Instruction	1,131,949.34	1,453,387.33	1,751,678.92	1,525,095.44	1,325,924.16	1,317,552.47	1,045,451.35	809,554.41	774,693.81	600,966.75
Health Services	153,537.35	147,623.88	136,820.99	126,095.78	124,955.31	160,348.41	146,424.48	146,866.69	129,712.18	174,866.38
Student and Instruction Related Services	417,903.69	393,494.02	252,848.77	197,331.73	182,106.23	174,554.03	114,316.48	169,145.01	442,755.70	202,737.55
Extraordinary Services	530,107.89	276,839.76	222,260.98	139,968.83	102,015.64	189,431.43	209,729.53	125,703.06	32,161.32	75,222.30
Other Support Services - Student Regular	895,789.05	889,343.39	1,080,294.58	1,173,137.90	1,130,284.29	1,160,343.68	1,084,714.99	992,997.34	1,006,759.80	882,676.91
Other Support Services - Students Special	690,287.63	701,690.27	752,529.93	720,030.83	665,750.77	714,911.17	720,489.04	634,140.09	636,142.31	647,764.13
Improvement of Instruction Services	338,338.00	316,872.79	349,399.73	370,982.26	561,363.02	547,869.41	608,330.13	541,645.32	595,925.35	164,715.43
Educational Media Services / School Library	155,805.98	134,276.45	298,280.95	301,812.96	297,299.16	314,494.68	281,942.88	267,549.39	230,952.48	242,169.90
Instructional Staff Training Services	107,562.78	118,672.92	127,067.54	130,742.98	156,620.56	196,625.55	145,252.33	115,383.39	137,531.69	182,429.01
Support Services - General Administration	611,401.62	651,890.33	668,219.51	574,090.66	568,589.31	568,496.22	530,097.09	548,462.41	549,762.41	549,762.41
Support Services - School Administration	1,044,144.24	962,866.88	1,070,858.77	929,447.01	680,035.12	640,562.68	558,866.14	560,071.23	469,805.34	1,070,123.27
Undistributed Expenditures										
Undistributed Expenditure - Central Services	509,014.29	489,486.65	518,371.97	487,957.34	417,609.18	403,687.27	417,855.30	381,659.16		
Undistributed Expenditure - Administrative										
Information Technology	366,600.80	341,082.06	337,733.97	299,541.11	288,256.27	265,279.48	250,961.15	323,754.77	107,982.65	152,169.15
Allowable Maintenance for School Facilities	363,315.99	200,421.59	122,038.17	281,201.34	358,512.20	85,057.99	81,758.71	268,008.56	2,185,915.36	2,085,565.85
Plant Operations and Maintenance	2,522,483.20	2,430,327.02	2,750,695.52	2,627,843.96	2,914,831.38	2,660,918.07	2,847,178.36	2,324,731.70		
Care and Upkeep of Grounds	125,286.40	111,706.50	117,941.51	125,934.36						
Security	118,233.62	106,991.93	189,472.50	178,866.66						
Pupil Transportation	1,393,797.35	1,489,132.80	1,566,462.63	1,599,357.33	1,567,098.47	1,615,137.37	1,490,108.58	1,369,257.29	1,289,396.53	1,207,551.10
Business and Other Support Services										
Unallocated Benefits	5,023,823.95	5,431,335.22	5,905,796.75	4,868,211.83	4,593,765.91	4,424,263.34	4,258,328.78	3,990,848.02	3,524,422.42	3,448,669.10
On-behalf Contributions	2,315,240.81	1,908,394.11	1,959,167.90	1,908,236.52	2,683,270.10	2,653,369.66	1,670,225.26	1,411,069.25	1,307,791.28	1,080,209.77
Debt Service:										
Principal	785,000.00	785,000.00	330,000.00	205,000.00	759,442.25	816,595.50	1,078,414.60	1,080,960.20	1,011,848.25	1,097,880.00
Interest and Other Charges	216,352.50	240,402.50	257,265.00	265,521.25	1,327,541.50	1,366,182.00	1,421,758.40	1,421,140.73	970,287.88	957,128.00
Capital Outlay	701,870.37	301,195.34	578,705.54	815,293.96	403,439.77	1,661,393.68	1,870,737.72	8,623,883.15	2,459,476.55	712,674.96
Total Expenditures	33,799,264.92	32,900,724.44	34,904,841.61	33,067,630.83	33,996,176.01	34,530,234.29	32,943,905.88	38,263,444.56	30,075,459.23	27,081,551.74
Excess (Deficiency) of Revenues Over (Under) Expenditures	2,774,052.40	2,206,385.54	(635,691.92)	298,169.53	1,305,503.03	(59,952.66)	(532,387.86)	(8,206,494.74)	(1,371,753.31)	995,724.78
<b>Other Financing Sources (Uses):</b>										
Bond Proceeds									8,288,240.00	169,140.00
Accounts Receivable/Payable Canceled/Py Adjust.								(15,042.05)		
Undistributed Expenditure - Food Service	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(33,627.69)	(10,706.98)	(33,433.00)	(108,864.47)		
Transfers In		150,000.00	264,275.94	(155,287.72)	(113,944.26)			253,491.40	105,387.92	705,232.08
Transfers Out		(150,000.00)	(264,275.94)				(253,491.40)	(183,589.86)	(105,387.92)	(705,232.08)
Total Other Financing Sources (Uses)	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(188,915.41)	(124,651.24)	(142,297.47)	(15,042.05)	8,288,240.00	169,140.00
Net Change in Fund Balances	\$ 2,667,872.25	\$ 2,127,385.54	\$ (610,691.92)	\$ 180,500.56	\$ 1,116,587.62	\$ (184,603.90)	\$ (674,665.33)	\$ (8,221,536.79)	\$ 6,916,486.69	\$ 1,164,864.78
Debt Service as a Percentage of Noncapital Expenditures	3.0%	3.1%	1.7%	1.5%	6.2%	6.6%	7.6%	8.5%	7.2%	7.8%

Source: Exhibit B-2

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Unrestricted Miscellaneous Revenues:										
Interest	\$ 57,281.25	\$ 48,644.37	\$ 8,933.63	\$ 109,859.05	\$ 267,006.23	\$ 385,234.67	\$ 229,659.47	\$ 144,514.46	\$ 93,196.44	\$ 104,848.32
Federal E-Rate	9,959.53	11,553.52	21,337.87	25,624.03	21,096.50	14,507.00	36,121.79	9,987.19	18,795.39	20,452.43
Telephone Commissions									21.69	527.08
July Duty	9.00		18.00	5.00		9.00	14.00	5.00	65.87	95.00
Sale of Textbooks Fines	4,269.88	4,453.69	3,420.54	5,005.85		7,624.84	6,344.69	5,532.94	6,390.31	7,242.04
Photocopies	92.50	399.64		2.25	11.25		87.25	315.40	321.45	638.50
Sale of Assets	755.00	150.00	429.00	1,324.00	729.00		709.00			25.00
Miscellaneous Refunds							1,634.99	4,612.50	86,577.56	25,957.37
Miscellaneous	9,429.54	17,892.47	8,561.14	4,378.97	12,719.93	3,286.37	2,751.74	9,159.24	782.34	7,256.17
Rental Income	103,672.00	100,956.00	149,667.95	112,152.00	134,234.00	117,082.25	102,990.75	149,600.75	112,546.00	110,403.00
Clean Energy Program			33,536.25							
Tuition and Student Reimbursements					6,587.52	18,056.37	6,450.00			877.30
Refund of Health Benefit Provision and Insurance						5,000.00		5,774.00		46,770.08
Eastern Public Education Foundation Donation										
Transportation Reimbursement					180.00	168.00	1,385.00	2,085.00	1,550.00	1,320.00
Restitution	700.00	0.00		200.00					8,662.00	
Proceeds from Refunding of Bonds									1,689.94	
Post Office										
Reimburse Cap & Gowns	11,807.25	11,787.70								
Reimburse from Student Activities	41,000.00	74,181.00								
FEMA Snow Removal										
Athletic Fees	94,000.00	88,500.00								
Contributions/Donations		500.00								
Summer Enrichment										5,000.00
<b>Total Miscellaneous Revenues</b>	<b>\$ 332,975.95</b>	<b>\$ 359,018.39</b>	<b>\$ 226,404.38</b>	<b>\$ 263,351.15</b>	<b>\$ 449,741.43</b>	<b>\$ 557,928.50</b>	<b>\$ 388,148.68</b>	<b>\$ 331,586.48</b>	<b>\$ 330,598.99</b>	<b>\$ 331,574.29</b>

Source: District Records

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Assessed Value and Actual Value of Taxable Property  
Last Ten Fiscal Years  
*Unaudited*

Year Ended Dec. 31	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities (2)	Net Valuation Taxable	Tax-Exempt Property	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate (3)
<b>Berlin Borough</b>												
2012	\$ 17,123,400.00	\$ 602,314,500.00	\$ 553,800.00	\$ 119,714,000.00	\$ 10,777,300.00	\$ 7,169,800.00	\$ 757,652,800.00	\$ 6,727,655.00	\$ 764,380,455.00	\$ 86,692,350.00	\$ 790,074,222.00	\$ 0.460
2011 (1)	20,000,700.00	607,946,600.00	553,800.00	122,002,300.00	10,663,500.00	8,120,100.00	769,487,000.00	7,207,478.00	776,694,478.00	87,228,050.00	787,224,711.00	0.443
2010	8,946,700.00	332,971,200.00	301,500.00	55,620,900.00	5,994,500.00	3,036,300.00	406,870,400.00	3,959,735.00	410,830,135.00	50,367,100.00	812,365,060.00	0.838
2009	9,629,800.00	300,768,700.00	301,500.00	57,059,800.00	6,564,940.00	3,036,300.00	407,361,040.00	3,814,925.00	411,175,965.00	50,110,200.00	842,696,803.00	0.766
2008	10,144,800.00	327,901,200.00	301,500.00	58,052,700.00	6,539,940.00	3,036,300.00	405,976,440.00	3,465,128.00	409,441,568.00	48,431,400.00	800,454,975.00	0.836
2007	11,325,600.00	323,181,200.00	314,000.00	56,977,400.00	6,539,940.00	3,326,800.00	401,664,940.00	3,084,552.00	404,749,492.00	48,223,700.00	724,618,605.00	0.803
2006 (1)	10,490,700.00	317,567,000.00	435,900.00	54,086,900.00	7,239,940.00	3,326,800.00	393,147,240.00	3,481,859.00	386,629,099.00	41,268,200.00	620,118,024.00	0.760
2005	13,797,000.00	301,592,600.00	558,400.00	57,918,500.00	7,239,940.00	3,464,300.00	384,570,740.00	4,056,803.00	388,627,543.00	61,431,000.00	539,983,752.00	0.777
2004	14,630,400.00	291,607,400.00	555,100.00	58,216,000.00	7,239,940.00	3,594,800.00	375,843,640.00	4,553,066.00	380,396,706.00	60,287,300.00	472,689,791.00	0.661
2003	10,547,900.00	285,577,000.00	562,900.00	55,503,500.00	9,830,700.00	4,106,900.00	366,128,900.00	5,086,110.00	371,215,010.00	59,826,700.00	420,298,937.00	0.660
<b>Gibbsboro Borough</b>												
2012	\$ 5,627,800.00	\$ 128,261,300.00	\$ 208,600.00	\$ 26,635,900.00	\$ 9,172,000.00	\$ 192,700.00	\$ 170,098,300.00	\$ 465,822.00	\$ 170,564,122.00	Unavailable	\$ 240,277,326.00	\$ 0.805
2011	5,703,800.00	130,345,900.00	192,100.00	27,451,000.00	11,193,700.00	192,700.00	175,079,200.00	530,041.00	175,609,241.00	Unavailable	288,525,196.00	0.765
2010	5,809,600.00	129,622,000.00	192,100.00	28,742,300.00	11,953,700.00	225,000.00	175,843,700.00	530,041.00	176,314,741.00	Unavailable	272,642,560.00	0.762
2009	7,201,100.00	129,842,200.00	194,100.00	29,680,200.00	12,251,300.00	225,000.00	179,939,900.00	530,140.00	179,924,040.00	\$ 23,104,800.00	279,829,377.00	0.763
2008	8,599,900.00	129,686,100.00	194,100.00	28,951,700.00	12,284,600.00	225,000.00	179,941,400.00	493,640.00	180,435,040.00	21,863,500.00	286,114,910.00	0.808
2007	8,384,100.00	128,116,700.00	194,100.00	30,713,900.00	12,284,600.00	225,000.00	179,918,400.00	495,064.00	180,413,454.00	21,739,000.00	271,279,940.00	0.782
2006 (1)	8,477,900.00	127,663,900.00	194,100.00	30,556,400.00	17,052,900.00	225,000.00	184,170,200.00	548,617.00	184,718,817.00	21,707,400.00	238,634,410.00	0.727
2005	8,746,700.00	127,466,900.00	194,100.00	29,526,200.00	17,052,900.00	225,000.00	183,211,800.00	649,393.00	183,861,193.00	19,520,500.00	208,641,304.00	0.654
2004	9,304,100.00	126,992,000.00	194,100.00	27,794,700.00	17,052,900.00	225,000.00	181,562,800.00	753,841.00	182,316,641.00	19,441,700.00	181,562,800.00	0.543
2003	8,967,400.00	127,026,400.00	194,100.00	27,856,700.00	17,052,900.00	225,000.00	181,322,500.00	754,730.00	182,077,230.00	19,425,700.00	155,800,374.00	0.486
<b>Voortees Township</b>												
2012	\$ 55,063,136.00	\$ 2,867,757,290.00	\$ 2,412,900.00	\$ 720,330,302.00	\$ 30,438,700.00	\$ 163,947,300.00	\$ 3,839,949,628.00	\$ 5,880,232.00	\$ 3,845,829,860.00	Unavailable	\$ 3,616,212,714.00	\$ 0.488
2011	56,917,536.00	2,894,373,390.00	2,412,900.00	727,482,802.00	31,074,300.00	153,757,100.00	3,866,018,628.00	6,050,077.00	3,872,068,105.00	335,937,800.00	3,817,563,464.00	0.466
2010	59,871,936.00	2,914,742,490.00	2,415,100.00	717,368,302.00	31,293,100.00	139,233,700.00	3,864,924,628.00	8,018,045.00	3,872,942,673.00	334,434,100.00	3,880,300,009.00	0.443
2009	73,054,253.00	2,928,432,441.00	2,415,100.00	721,567,602.00	31,295,800.00	132,030,300.00	3,888,997,596.00	6,250,830.00	3,895,248,426.00	329,891,000.00	3,957,661,023.00	0.433
2008	100,398,023.00	2,920,933,820.00	2,415,100.00	683,226,500.00	38,674,400.00	128,030,300.00	3,873,678,143.00	5,680,427.00	3,879,358,570.00	320,351,600.00	3,969,739,108.00	0.417
2007	104,031,558.00	2,892,611,720.00	2,416,600.00	676,297,900.00	38,674,400.00	129,149,500.00	3,843,181,678.00	5,625,621.00	3,848,807,299.00	298,311,300.00	3,938,476,294.00	0.420
2006 (1)	127,300,000.00	2,891,048,600.00	2,416,700.00	695,341,500.00	38,682,300.00	117,026,700.00	3,872,245,800.00	5,671,089.00	3,877,916,889.00	290,595,400.00	3,616,320,046.00	0.407
2005	31,870,330.00	1,104,972,088.00	919,876.00	362,995,600.00	16,400,100.00	71,309,900.00	1,588,467,894.00	3,429,718.00	1,589,897,612.00	1,189,750.00	3,079,471,341.00	0.935
2004	27,096,531.00	1,079,756,288.00	937,241.00	370,851,000.00	16,400,100.00	76,793,100.00	1,571,834,260.00	3,815,775.00	1,575,650,035.00	1,259,450.00	2,772,104,363.00	0.865
2003	23,759,230.00	1,066,804,590.00	936,330.00	398,588,000.00	16,558,100.00	76,793,100.00	1,583,439,350.00	4,477,566.00	1,587,916,906.00	5,253,650.00	2,557,176,814.00	0.809

(1) Revaluation

(2) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(3) Tax Rates are per \$100.00 of Assessed Valuation

Source: Camden County Board of Taxation

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

*Unaudited*

Year Ended Dec. 31	Regional School District Direct Rate				Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Service	Total Direct School Tax Rate	Local District	Borough of Berlin	Municipal Open Space	Camden County		
2012	\$ 0.441	\$ 0.019	\$ 0.460	\$ 0.906	\$ 0.589	\$ 0.009	0.794	\$ 2.758	
2011(1)	0.426	0.017	0.443	0.876	0.560	0.019	0.723	2.621	
2010	0.806	0.032	0.838	1.647	1.039	0.020	1.298	4.842	
2009	0.819	0.017	0.836	1.577	0.925	0.010	1.279	4.627	
2008	0.715	0.051	0.766	1.568	0.810		1.249	4.393	
2007	0.752	0.051	0.803	1.534	0.743		1.248	4.328	
2006	0.696	0.140	0.760	1.469	0.698		1.265	4.192	
2005	0.580	0.130	0.777	1.393	0.605		1.149	3.924	
2004	0.594	0.140	0.661	1.364	0.577		1.068	3.670	
2003	0.562	0.070	0.660	1.311	0.567		1.093	3.631	

(1) Revaluation

Source: Municipal Tax Collector

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

*Unaudited*

Year Ended Dec. 31	Regional School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Borough of Gibbstoro	Camden County	
2012	\$ 0.771	\$ 0.034	\$ 0.805	\$ 1.583	\$ 1.027	\$ 1.094	\$ 4.509
2011	0.735	0.029	0.765	1.547	0.973	1.097	4.382
2010	0.741	0.021	0.762	1.543	0.928	1.016	4.249
2009	0.743	0.020	0.763	1.511	0.809	0.966	4.049
2008	0.758	0.050	0.808	1.481	0.796	1.014	4.099
2007	0.732	0.050	0.782	1.395	0.666	1.057	3.900
2006	0.666	0.060	0.727	1.324	0.567	1.047	3.665
2005	0.592	0.062	0.654	1.250	0.499	0.942	3.345
2004	0.482	0.061	0.543	1.177	0.460	0.893	3.073
2003 (1)	0.443	0.043	0.486	1.073	0.423	0.825	2.807

(1) Revaluation

Source: Municipal Tax Collector

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

*Unaudited*

Year Ended Dec. 31	Regional School District Direct Rate				Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Township of Voorhees	Township of Voorhees Fire District	Camden County		
2012	\$ 0.467	\$ 0.021	\$ 0.488	\$ 1.081	\$ 0.446	\$ 0.137	\$ 0.723	\$ 2.875	
2011	0.448	0.018	0.466	1.070	0.441	0.125	0.713	2.815	
2010	0.425	0.018	0.443	1.034	0.441	0.125	0.654	2.697	
2009	0.422	0.011	0.433	1.002	0.412	0.124	0.631	2.602	
2008	0.408	0.009	0.417	0.994	0.394	0.124	0.651	2.580	
2007	0.393	0.027	0.420	0.952	0.368	0.118	0.635	2.493	
2006 (1)	0.374	0.034	0.407	0.913	0.331	0.104	0.659	2.414	
2005	0.847	0.088	0.935	2.177	0.748	0.209	1.461	5.530	
2004	0.767	0.097	0.865	2.134	0.711	0.208	1.424	5.342	
2003	0.738	0.071	0.809	2.002	0.647	0.175	1.402	5.035	

(1) Revaluation

Source: Municipal Tax Collector

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Principal Property Tax Payers  
Current Year and Ten Years Ago  
*Unaudited*

Taxpayer	2012			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Berlin Borough						
Berlin Realty Company	\$ 9,339,600.00	1	1.22%	\$ 3,895,500.00	3	1.05%
Verizon (Bell Atlantic)	6,727,655.00	2	0.88%	6,986,110.00	1	1.88%
Berlin Residences, LLC	6,285,000.00	3	0.82%			
Berlin Equities LLC	6,176,200.00	4	0.81%	1,635,000.00	8	0.44%
AC I Berlin, LLC	5,468,700.00	5	0.72%			
Evinos Corporation Inc.	4,555,600.00	6	0.60%			
Osborne Associates % Rite Aid Corp	3,500,000.00	7	0.46%			
Hasbro, LLC	3,500,000.00	8	0.46%			
Berlin Center LLC	3,200,000.00	9	0.42%			
Sinelnik, Gregory	3,183,800.00	10	0.42%			
Hasbro, LLC						
Mark Centers Limited				6,698,600.00	2	1.80%
Owens Corning Fiberglass				3,100,000.00	4	0.84%
Steve and Donn Bloom				2,250,000.00	5	0.61%
Eckerd Corporation				1,986,900.00	6	0.54%
Public Storage PT				1,849,700.00	7	0.50%
Centennial Partners				1,400,000.00	9	0.38%
<b>Total</b>	<b>\$ 51,936,555.00</b>		<b>6.79%</b>	<b>\$ 29,801,810.00</b>		<b>8.03%</b>

Source: Municipal Tax Assessor

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Principal Property Tax Payers  
Current Year and Nine Years Ago  
*Unaudited*

Taxpayer	2012			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Gibbsboro Borough						
Brandywine/Operat Part L. Minnici	\$ 11,931,900.00	1	7.00%	\$ 22,328,900.00	1	12.26%
CIT Lending Serv. Corp	2,100,000.00	2	1.23%			
Robert Platzer	1,700,000.00	3	1.00%	1,700,000.00	4	0.93%
Eureka Stone Quarry	1,426,800.00	4	0.84%	2,418,700.00	2	1.33%
Parisi Enterprises, LLC	1,375,000.00	5	0.81%	1,375,000.00	5	0.76%
DG Gibbs, LLC	1,250,000.00	6	0.73%			
Square Circle Sportsmen	1,185,700.00	7	0.70%	1,213,700.00	6	0.67%
Clementon LLC	875,000.00	8	0.51%			
Hueyruo LLC c/o Gibraltar Construction	803,300.00	9	0.47%			
Leslie Bredell	741,300.00	10	0.43%			
High Ridge Arena				2,100,000.00	3	1.15%
Donald Willier Electrical				1,187,500.00	7	0.65%
Triborough Sand and Gravel				844,000.00	8	0.46%
Kadakia, Pravin L.				793,800.00	9	0.44%
Bell Atlantic (Verizon)				754,730.00	10	0.41%
<b>Total</b>	<b>\$ 23,389,000.00</b>		<b>13.71%</b>	<b>\$ 34,716,330.00</b>		<b>18.65%</b>

Source: Municipal Tax Assessor

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Principal Property Tax Payers

Current Year and Ten Years Ago

*Unaudited*

Taxpayer	2012			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Voorhees Township						
Echelon Glen I & II Investors, LLC	\$ 46,835,000.00	1	1.22%			
Echelon Title LLC% PREIT	39,370,500.00	2	1.02%	\$ 50,574,500.00	1	3.23%
Village Group Limited Partnership	35,415,500.00	3	0.92%	29,595,700.00	3	1.89%
Virtua Health-Divison of Property Mgmt	34,727,800.00	4	0.90%			
Echelon Residential Unit Owner LLC	25,920,000.00	5	0.67%			
Eagle Plaza	24,392,400.00	6	0.63%	11,674,000.00	7	0.75%
QPR Voorhees, LP	19,685,200.00	7	0.51%			
Del Coop, LLC	17,713,900.00	8	0.46%			
SJF CCRS, Inc.	16,691,300.00	9	0.43%			
Cooper Holdings, LLC % Deloitte	16,507,900.00	10	0.43%			
Aetna Life Insurance/ Deloitte & Touche				29,635,200.00	2	1.89%
401 Whitehorse Assoc. LP Equivest				15,898,700.00	4	1.02%
Brandywine Main Street, LLC				14,925,300.00	5	0.95%
Posel Voorhees, LLC				12,558,500.00	6	0.80%
Millstein, H. & Hilda Et Al				8,863,700.00	8	0.57%
The May Department Stores Co.				9,975,000.00	9	0.64%
Stomad Centers Cooper Plaza				7,954,600.00	10	0.51%
<b>Total</b>	<b>\$ 277,259,500.00</b>		<b>7.21%</b>	<b>\$ 191,655,200.00</b>		<b>12.25%</b>

Source: Municipal Tax Assessor

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Property Tax Levies and Collections  
Last Ten Fiscal Years  
*Unaudited*

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Fiscal Year Ended June 30,	School District Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy (1)		Collections in Subsequent Years
		Amount	Percentage of Levy	
2012	\$ 23,654,052.00	\$ 23,654,052.00	100.00%	-
2011	22,825,211.00	22,825,211.00	100.00%	-
2010	21,737,274.00	21,737,274.00	100.00%	-
2009	20,807,069.00	20,807,069.00	100.00%	-
2008	20,879,868.00	20,879,868.00	100.00%	-
2007	20,146,316.00	20,146,316.00	100.00%	-
2006	19,122,122.00	19,122,122.00	100.00%	-
2005	17,171,680.00	17,171,680.00	100.00%	-
2004	16,193,799.00	16,193,799.00	100.00%	-
2003	15,341,625.00	15,341,625.00	100.00%	-

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
*Unaudited*

## Berlin Borough

Fiscal Year Ended June 30,	Governmental Activities		Percentage of Personal Income (2)	Per Capita (3)
	General Obligation Bonds (1)			
2012	\$	986,504.52	Unavailable	Unavailable
2011		1,117,085.77	Unavailable	\$ 147.31
2010		1,237,307.60	0.38%	163.08
2009		1,276,521.79	0.39%	160.71
2008		1,277,038.92	0.38%	161.12
2007		1,372,134.85	0.43%	173.21
2006		1,451,695.66	0.48%	183.71
2005		1,568,285.78	0.55%	200.83
2004		1,666,074.83	0.63%	220.44
2003		562,180.02	0.24%	82.73

## Gibbsboro Borough

2012	\$	335,846.40	Unavailable	Unavailable
2011		381,009.44	Unavailable	\$ 167.70
2010		428,769.68	0.44%	188.55
2009		461,033.32	0.46%	189.57
2008		485,483.69	0.48%	199.13
2007		536,889.80	0.55%	219.59
2006		571,342.29	0.60%	233.20
2005		613,030.50	0.69%	249.50
2004		664,970.12	0.77%	270.20
2003		229,887.08	0.28%	93.11

## Voorhees Township

2012	\$	4,754,649.09	Unavailable	Unavailable
2011		5,363,904.79	Unavailable	\$ 184.28
2010		5,980,922.72	0.48%	205.33
2009		6,239,444.89	0.47%	195.92
2008		6,419,477.39	0.49%	205.07
2007		7,032,417.58	0.56%	227.12
2006		7,734,999.80	0.66%	255.17
2005		8,655,136.07	0.81%	292.72
2004		9,586,367.60	0.94%	328.20
2003		3,275,193.70	0.34%	113.32

## Sources:

- (1) District Records. Apportioned to each municipality based on three year average (2009-2011) of equalized valuations for the District.
- (2) Personal income has been estimated based upon the municipal population and per capita
- (3) Per Capita personal income by municipality-estimated based upon the 2000 Census published

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Ratios of Net General Bonded Debt Outstanding

Last Ten Fiscal Years

*Unaudited*

*Berlin Borough*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2012	\$ 986,504.52	-	\$ 986,504.52	0.13%	Unavailable
2011	1,117,085.77	-	1,117,085.77	0.14%	\$ 147.31
2010	1,237,307.60	-	1,237,307.60	0.30%	163.08
2009	1,276,521.79	-	1,276,521.79	0.31%	160.71
2008	1,277,038.92	-	1,277,038.92	0.31%	161.12
2007	1,372,134.85	-	1,372,134.85	0.34%	173.21
2006	1,451,695.66	-	1,451,695.66	0.37%	183.71
2005	1,568,285.78	-	1,568,285.78	0.40%	200.83
2004	1,666,074.83	-	1,666,074.83	0.44%	220.44
2003	562,180.02	-	562,180.02	0.15%	82.73

*Gibbsboro Borough*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2012	\$ 335,846.40	-	\$ 335,846.40	0.20%	Unavailable
2011	381,009.44	-	381,009.44	0.22%	\$ 167.70
2010	428,769.68	-	428,769.68	0.24%	188.55
2009	461,033.32	-	461,033.32	0.26%	189.57
2008	485,483.69	-	485,483.69	0.27%	199.13
2007	536,889.80	-	536,889.80	0.30%	219.59
2006	571,342.29	-	571,342.29	0.31%	233.20
2005	613,030.50	-	613,030.50	0.33%	249.50
2004	664,970.12	-	664,970.12	0.36%	270.20
2003	229,887.08	-	229,887.08	0.13%	93.11

*Voorhees Township*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2012	\$ 4,754,649.09	-	\$ 4,754,649.09	0.12%	Unavailable
2011	5,363,904.79	-	5,363,904.79	0.14%	\$ 184.28
2010	5,980,922.72	-	5,980,922.72	0.15%	205.33
2009	6,239,444.89	-	6,239,444.89	0.16%	195.92
2008	6,419,477.39	-	6,419,477.39	0.17%	205.07
2007	7,032,417.58	-	7,032,417.58	0.18%	227.12
2006	7,734,999.80	-	7,734,999.80	0.20%	255.17
2005	8,655,136.07	-	8,655,136.07	0.54%	292.72
2004	9,586,367.60	-	9,586,367.60	0.61%	328.20
2003	3,275,193.70	-	3,275,193.70	0.21%	113.32

**Sources:**

(1) District Records

(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation

(3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Direct and Overlapping Governmental Activities Debt

As of December 31, 2011

*Unaudited*

Berlin Borough	Gross Debt	Deductions	Statutory Net Debt Outstanding	Net Debt Outstanding Allocated to Berlin Borough	County Debt Authorized But Not Issued
Municipal Debt: (1)					
Berlin Borough School District (6)	\$ 6,546,000.00	\$ 6,546,000.00			
Eastern Regional High School District	997,900.00	997,900.00			
Self Liquidating Debt	6,882,528.00	6,882,528.00			
Berlin Borough	9,109,349.00	-	\$ 9,109,349.00	\$ 9,109,349.00	
	<u>23,535,777.00</u>	<u>14,426,428.00</u>	<u>9,109,349.00</u>	<u>9,109,349.00</u>	
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds	43,903,921.00	27,403,718.00 (3)	16,500,203.00	313,503.86 (5)	\$ 25,204,000.00
Loan Agreement	169,310,000.00		169,310,000.00	3,216,890.00 (5)	
Bonds issued by Other Public Bodies					
Guaranteed by the County	750,920,785.00	750,920,785.00 (4)			
	<u>964,134,706.00</u>	<u>778,324,503.00</u>	<u>185,810,203.00</u>	<u>3,530,393.86</u>	<u>25,204,000.00</u>
	<u>\$ 987,670,483.00</u>	<u>\$ 792,750,931.00</u>	<u>\$ 194,919,552.00</u>	<u>\$ 12,639,742.86</u>	<u>\$ 25,204,000.00</u>

Sources:

- (1) 2011 Annual Debt Statement
- (2) County's 2011 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2011 Equalized Value, which is 1.90%. The source for this computation was the 2011 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.
- (6) Includes Certificates of Participation (COP's)

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Direct and Overlapping Governmental Activities Debt

As of December 31, 2011

*Unaudited*

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to Gibbsboro Borough</u>	<u>County Debt Authorized But Not Issued</u>
Gibbsboro Borough					
Municipal Debt: (1)					
Gibbsboro School District	Unavailable	Unavailable			
Eastern Regional High School District	332,188.00	332,188.00			
Self Liquidating	4,208,330.00	4,208,330.00			
Gibbsboro Borough	5,030,555.00	204,643.00	\$ 4,825,912.00	\$ 4,825,912.00	
	<u>9,571,073.00</u>	<u>4,745,161.00</u>	<u>4,825,912.00</u>	<u>4,825,912.00</u>	
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds	43,903,921.00	27,403,718.00 (3)	16,500,203.00	107,251.32 (5)	\$ 25,204,000.00
Loan Agreement	169,310,000.00		169,310,000.00	1,100,515.00 (5)	
Bonds Issued by Other Public Bodies					
Guaranteed by the County	750,920,785.00	750,920,785.00 (4)			
	<u>964,134,706.00</u>	<u>778,324,503.00</u>	<u>185,810,203.00</u>	<u>1,207,766.32</u>	<u>25,204,000.00</u>
	<u>\$ 973,705,779.00</u>	<u>\$ 783,069,664.00</u>	<u>\$ 190,636,115.00</u>	<u>\$ 6,033,678.32</u>	<u>\$ 25,204,000.00</u>

Sources:

- (1) 2011 Annual Debt Statement
- (2) County's 2011 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2011 Equalized Value, which is .65%.  
The source for this computation was the 2011 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2011  
*Unaudited*

Voorhees Township	<u>Gross Debt</u>	<u>Deductions</u>	Statutory Net Debt Outstanding	Net Debt Outstanding Allocated to Voorhees Township	County Debt Authorized But Not Issued
Municipal Debt: (1)					
Voorhees Township School District	\$ 14,754,000.00	\$ 14,754,000.00			
Eastern Regional High School District	4,746,912.00	4,746,912.00			
Voorhees Township	28,644,056.00	6,780,835.00	\$ 21,863,221.00	\$ 21,863,221.00	
Self Liquidating Debt	4,983,165.00	4,983,165.00			
	<u>53,128,133.00</u>	<u>31,264,912.00</u>	<u>21,863,221.00</u>	<u>21,863,221.00</u>	
Overlapping Debt Apportioned to the Municipality: County of Camden: (2)					
General:					
Bonds	43,903,921.00	27,403,718.00	16,500,203.00	1,532,868.86	(5) \$ 25,204,000.00
Loan Agreement	169,310,000.00		169,310,000.00	15,728,899.00	(5)
Bonds Issued by Other Public Bodies Guaranteed by the County	750,920,785.00	750,920,785.00			
Voorhees Fire District	4,925,000.00		4,925,000.00	4,925,000.00	
	<u>969,059,706.00</u>	<u>778,324,503.00</u>	<u>190,735,203.00</u>	<u>22,186,767.86</u>	<u>25,204,000.00</u>
	<u>\$ 1,022,187,839.00</u>	<u>\$ 809,589,415.00</u>	<u>\$ 212,598,424.00</u>	<u>\$ 44,049,988.86</u>	<u>\$ 25,204,000.00</u>

Sources:

- (1) 2011 Annual Debt Statement
- (2) County's 2011 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Township's share of the total 2011 Equalized Value, which is 9.29%.  
 The source for this computation was the 2011 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.



## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Demographic and Economic Statistics

Last Ten Fiscal Years

*Unaudited*

Berlin Borough

<u>Year</u>	<u>Population (1)</u>		<u>Personal Income (2)</u>	County of Camden		<u>Unemployment Rate (4)</u>
				Per Capita Personal Income (3)		
2011	7,583		Unavailable		Unavailable	8.6%
2010	7,587	\$	328,116,640.00	\$	42,720.00	8.7%
2009	7,943		328,887,858.00		41,406.00	8.3%
2008	7,926		332,828,592.00		41,992.00	5.3%
2007	7,922		318,939,720.00		40,260.00	4.0%
2006	7,902		305,578,242.00		38,671.00	4.3%
2005	7,809		283,458,891.00		36,299.00	2.8%
2004	7,558		264,189,890.00		34,955.00	4.4%
2003	6,795		229,480,740.00		33,772.00	5.0%
2002	6,749		219,565,217.00		32,533.00	4.8%

Gibbsboro Borough

<u>Year</u>	<u>Population (1)</u>		<u>Personal Income (2)</u>	Per Capita		<u>Unemployment Rate (4)</u>
				Personal Income (3)		
2011	2,272		Unavailable		Unavailable	8.0%
2010	2,274	\$	97,145,280.00	\$	42,720.00	8.2%
2009	2,432		100,699,392.00		41,406.00	7.8%
2008	2,438		102,376,496.00		41,992.00	4.9%
2007	2,445		98,435,700.00		40,260.00	3.7%
2006	2,450		94,743,950.00		38,671.00	4.0%
2005	2,457		89,186,643.00		36,299.00	2.8%
2004	2,461		86,024,255.00		34,955.00	4.6%
2003	2,469		83,383,068.00		33,772.00	5.1%
2002	2,463		80,128,779.00		32,533.00	4.9%

Voorhees Township

<u>Year</u>	<u>Population (1)</u>		<u>Personal Income (2)</u>	Per Capita		<u>Unemployment Rate (4)</u>
				Personal Income (3)		
2011	29,108		Unavailable		Unavailable	7.0%
2010	29,128	\$	1,244,348,160.00	\$	42,720.00	6.4%
2009	31,847		1,318,656,882.00		41,406.00	6.5%
2008	31,304		1,314,517,568.00		41,992.00	3.8%
2007	30,963		1,246,570,380.00		40,260.00	2.9%
2006	30,313		1,172,234,023.00		38,671.00	3.2%
2005	29,568		1,073,288,832.00		36,299.00	2.8%
2004	29,209		1,021,000,595.00		34,955.00	2.2%
2003	28,902		976,078,344.00		33,772.00	2.5%
2002	28,702		933,762,166.00		32,533.00	2.4%

Sources:

- (1) Population information provided by the NJ Dept of Labor and Workforce Development
- (2) Personal income has been estimated based upon the municipal population and per capita
- (3) Per Capita personal income by municipality-estimated based upon the 2002 - 2011 revised and 2009 Census published
- (4) Unemployment data provided by the NJ Dept of Labor and Workforce Development





**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Principal Non-Governmental Employers  
 Current Year and Nine Years Ago  
*Unaudited*

	2012			2003		
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment (1)</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Voorhees Township						
Echelon Mall	1,450	1	8.96%	1,500	2	9.74%
Virtua New Jersey Health System	1,200	2	7.41%	1,820	1	11.82%
Macy's	450	3	2.78%			
Cigna Corp.	445	4	2.75%	445	5	2.89%
Bosco's	300	5	1.85%	300	6	1.95%
Lakewood of Voorhees	290	6	1.79%	290	7	1.88%
Comcast Corp.	265	7	1.64%			
Genesis Eldercare/Kresson View Center	225	8	1.39%	225	8	1.46%
AFL-Web Inc.	200	9	1.24%			
NJ-American Water	180	10	1.11%			
Towers Perrin				986	3	6.40%
Strawbridges				450	4	2.92%
Alliance Data Systems				198	9	1.29%
American Water Works				138	10	0.90%
	<u>5,005</u>		<u>30.92%</u>	<u>6,352</u>		<u>41.25%</u>

Source: Individual Employers

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Full-time Equivalent District Employees by Function/Program  
Last Ten Fiscal Years  
*Unaudited*

Function/Program	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Instruction										
Teachers - General Fund	139.4	137.7	154.2	153.8	151.2	151.5	151.4	151.4	154.0	147.3
Teachers - Special Revenue	1.7	1.9	1.8	1.7	1.3	1.3	1.6	1.6	1.8	1.7
Classroom Aides - General Fund	5.0	4.8	9.0	7.0	10.0	14.0	14.0	15.8	20.0	23.0
Classroom Aides - Special Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Support Services:										
Health Services	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1
Related Services	3.0	2.8	2.8	2.8	2.8	2.8	2.6	2.6	3.0	2.0
Extraordinary Services	16.0	4.7	2.0	2.0	2.0	2.0	4.0	5.2	1.0	1.0
Guidance - Professional	9.0	9.0	11.0	11.0	11.0	11.5	12.1	11.5	11.5	11.5
Guidance - Support	3.0	3.0	3.0	3.0	4.0	4.5	4.0	4.5	4.5	3.0
Child Study Team	7.0	7.0	7.6	7.6	7.4	7.4	7.5	7.5	7.5	8.5
Child Study Team - Support	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.5
Supervisors & Others Professionals	0.5	0.5	0.5	0.5	1.8	3.8	3.8	3.8	4.4	1.0
Improv of Instruc - Support	6.5	6.5	7.5	7.5	7.5	7.3	7.3	6.3	6.3	1.8
Media Services - Technology	2.0	2.0	5.0	5.0	5.0	5.0	4.0	4.0	4.0	4.0
Prof Development - Professionals	0.5	0.5	0.5	0.5	0.5	0.5	0.1	0.1	0.2	1.0
Prof Development - Support	0.5	0.5	0.5	0.5	0.0	0.2	0.2	0.2	0.2	0.2
General District Administrators	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Gen. Administration - Professional	0.3	0.3	0.3	0.3	0.3	0.3	0.5	1.0	0.1	0.1
Gen. Administration - Support	0.6	0.6	0.6	0.6	1.1	1.1	1.7	1.7	1.5	1.6
Principals/Assistant Principals	7.5	7.5	8.5	8.5	6.5	3.9	3.9	4.0	4.0	7.0
School Admin - Support	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	7.0
Central Services - Administrators	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	2.0	1.0
Central Services - Support	5.5	5.5	6.0	6.0	5.0	5.0	4.0	4.0	4.0	5.0
Admin Info. Technology Services	5.5	5.5	5.5	5.5	4.3	3.8	4.3	4.0	4.0	*
Operations & Maintenance - Other	23.5	23.5	24.5	24.5	24.0	24.0	22.0	22.0	22.0	22.0
Transportation	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Other	2.2	1.5	2.5	2.5	3.7	0.0	3.2	3.2	0.0	0.0
Special Schools	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Food Service	16.0	19.0	21.0	21.0	22.0	22.0	17.0	16.3	15.5	17.0
Community Education and Recreation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total</b>	<b>264.3</b>	<b>253.4</b>	<b>283.4</b>	<b>280.9</b>	<b>280.5</b>	<b>281.0</b>	<b>279.3</b>	<b>281.3</b>	<b>279.6</b>	<b>272.3</b>

\* Technology personnel were assigned to other departments prior to the 2003-2004 fiscal year.  
Source: District Records

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio		Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Intermediate	Senior				
2012	2,078	\$ 32,182,222.20	\$ 15,487.11	2.99%	171	13.3	13.0	2,077	1,973	-1.85%	95.00%
2011	2,105	31,653,126.60	15,037.11	-6.12%	171	13.9	12.9	2,116	1,997	-0.15%	94.36%
2010	2,111	33,813,871.07	16,017.94	5.55%	190	12.9	11.3	2,119	1,984	-0.10%	93.63%
2009	2,102	31,899,484.59	15,175.78	1.76%	190	12.3	11.9	2,121	1,987	-0.46%	93.65%
2008	2,123	31,661,040.21	14,913.35	3.43%	189	12.9	11.5	2,131	2,004	-1.13%	94.04%
2007	2,136	30,800,007.37	14,419.48	11.08%	189	13.4	11.4	2,155	2,027	-2.29%	94.03%
2006	2,204	28,611,130.69	12,981.46	6.84%	189	13.1	12.3	2,206	2,086	-0.59%	94.56%
2005	2,217	26,937,460.48	12,150.41	2.67%	190	14.0	15.0	2,219	2,093	4.72%	94.32%
2004	2,166	25,633,846.55	11,834.65	5.04%	188	14.3	14.3	2,119	1,999	-2.17%	94.34%
2003	2,158	24,313,868.78	11,266.85	7.97%	183	14.8	14.8	2,166	2,046	2.80%	94.46%

Sources: District Records

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b><u>District Building</u></b>										
<b><u>High Schools</u></b>										
Senior High School (1964)										
Square Feet	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339
Capacity (students)	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150
Enrollment	1,025	1,039	1,039	1,044	1,057	1,078	1,099	1,076	1,010	1,017
Intermediate High School (1991)										
Square Feet	254,957	254,957	254,957	254,957	254,957	254,957	254,957	254,957	213,757	213,757
Capacity (students)	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,100	1,100
Enrollment	1,053	1,079	1,093	1,088	1,069	1,091	1,135	1,149	1,169	1,180
<b><u>Other</u></b>										
Concession Stand/Storage Building (1993)										
Square Feet	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648
Central Administration (1991)										
Square Feet	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Maintenance Garage (1990)										
Square Feet	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885

Number of Schools at June 30, 2011  
 High School = 2  
 Other = 3

Source: District Records  
 Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.

Source: District records, ASSA

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years  
*Unaudited*

**UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)**

* School Facilities	Project # (s)	Fiscal Year Ended June 30,									
		2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Eastern High School	50	\$ 363,315.99	\$ 200,421.59	\$ 122,038.17	\$ 281,201.34	\$ 358,512.20	\$ 85,058.00	\$ 81,759.00	\$ 268,009.00	\$ 107,983.00	\$ 152,169.00
Total School Facilities		<u>\$ 363,315.99</u>	<u>\$ 200,421.59</u>	<u>\$ 122,038.17</u>	<u>\$ 281,201.34</u>	<u>\$ 358,512.20</u>	<u>\$ 85,058.00</u>	<u>\$ 81,759.00</u>	<u>\$ 268,009.00</u>	<u>\$ 107,983.00</u>	<u>\$ 152,169.00</u>

\* School Facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Insurance Schedule

June 30, 2012

Unaudited

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	<u>Coverage</u>	<u>Deductible</u>
School Package Policy*		
Property Blanket Building and Contents - Per Occurrence	\$ 150,000,000.00	\$ 500.00
Boiler and Machinery	125,000,000.00	1,000.00
General Liability and Employee Benefits Liability	10,000,000.00	None
Automobile Liability	10,000,000.00	None
Workers' Compensation	Statutory	None
Crime Coverage		
Forgery or Alteration	500,000.00	500.00
Funds Transfer Fraud	500,000.00	500.00
Money Orders and Counterfeit Money	500,000.00	500.00
Theft, Disappearance and Destruction	500,000.00	500.00
Computer Fraud	500,000.00	500.00
Public Employee Dishonesty	500,000.00	500.00
School Forgery or Alteration	500,000.00	500.00
Educator's Legal Liability - Per Claim/Aggregate	10,000,000.00	None
Pollution Legal Liability - Per Claim/Aggregate	3,000,000.00	25,000.00
Student Accident/Catastrophic	5,000,000.00	None
Student Accident Full Excess	1,000,000.00	None
Bonds		
Board Secretary	10,000.00	
Treasurer of School Funds	245,000.00	

Source: District Records

\* Burlington County Insurance Pool Joint Insurance Fund (BCIPJF)

\* Additional coverage provided by School Pool For Excess Liability Limits Joint Insurance Fund (SPELL)

SINGLE AUDIT SECTION

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND STATE OF NEW JERSEY CIRCULAR 04-04-OMB**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

**Compliance**

We have audited Eastern Camden County Regional School District's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2012. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal and state programs is the responsibility of the School District's management. Our responsibility is to express an opinion on the School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133, and State of New Jersey Circular 04-04-OMB require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Eastern Camden County Regional School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the School District's compliance with those requirements.

In our opinion, the Eastern Camden County Regional School District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2012.

**Internal Control Over Compliance**

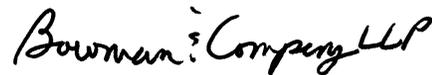
Management of the Eastern Camden County Regional School District is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal and state programs. In planning and performing our audit, we considered the School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey Circular 04-04-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above.

This report is intended solely for the information and use of management of the School District, the Division of Administration and Finance of the New Jersey Department of Education, federal and state awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



BOWMAN & COMPANY LLP  
 Certified Public Accountants  
 & Consultants



Robert S. Marrone  
 Certified Public Accountant  
 Public School Accountant No. CS 01113

Voorhees, New Jersey  
 October 26, 2012

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2012

<u>Federal Grantor/ Pass-through Grantor / Program Title</u>	<u>Federal CFDA Number</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance June 30, 2011</u>
				<u>From</u>	<u>To</u>	
General Fund:						
U.S. Department of Education Education Jobs Fund	84.410A	NA	\$ 338,726.00	7-1-11	9-30-12	
Special Revenue Fund:						
U.S. Department of Education Passed-through State Department of Education:						
I.A.S.A.:						
Title I	84.010	NCLB125510	150,196.00	9-1-09	8-31-10	\$ (552.50)
Title I	84.010	NCLB125511	156,356.00	9-1-10	8-31-11	(30,519.09)
Title I	84.010	NCLB125512	150,916.00	9-1-11	8-31-12	
ARRA-Title I	84.389	NCLB125510	80,306.00	7-1-09	8-31-11	(2,152.35)
Title II Part A	84.367	NCLB125511	47,237.00	9-1-10	8-31-11	(10,649.00)
Title II Part A	84.367	NCLB125512	41,481.00	9-1-11	8-31-12	
I.D.E.I.A. Part B:						
Basic Regular	84.027	IDEA 125512	377,647.00	9-1-11	8-31-12	
ARRA-Basic Regular	84.391	IDEA 125510	449,180.00	7-1-09	8-31-11	(12,200.00)
Total Special Revenue Fund						(56,072.94)
Enterprise Fund:						
U.S. Department of Agriculture:						
Passed-through State Department of Education:						
Food Distribution Program	10.550	NA	40,385.27	7-1-11	6-30-12	2,217.09
National School Lunch Program	10.555	NA	102,852.73	7-1-11	6-30-12	(6,758.56)
Total U.S. Department of Agriculture						(4,541.47)
Total Enterprise Fund						(4,541.47)
Total Federal Financial Assistance						\$ (60,614.41)

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2012

Carryover / (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2012		
					(Accounts Receivable)	Deferred Revenue	Due to Grantor
	\$ 338,726.00	\$ 338,726.00					
	68,766.00	37,694.75	\$ 552.50				
	85,241.00	115,180.34	(552.16)		\$ (29,939.67)		
	15,822.00	13,669.65	(0.33)				
	10,649.00						
	33,600.00	39,581.00	(0.01)		(5,981.01)		
	377,647.00	377,647.00					
	12,200.00						
---	603,925.00	583,772.74	---	---	(35,920.68)	---	---
	40,385.27	41,416.42				\$ 1,185.94	
	103,046.66	102,852.73			(6,564.63)		
---	143,431.93	144,269.15	---	---	(6,564.63)	1,185.94	---
---	143,431.93	144,269.15	---	---	(6,564.63)	1,185.94	---
---	\$ 1,086,082.93	\$ 1,066,767.89	---	---	\$ (42,485.31)	\$ 1,185.94	---

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2012

<u>State Grantor/ Program Title</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance at June 30, 2011</u>		<u>Carryover / (Walkover) Amount</u>
			<u>From</u>	<u>To</u>	<u>Deferred Revenue / Accounts Receivable</u>	<u>Due to Grantor</u>	
General Fund:							
Current Expense:							
Transportation Aid	12-495-034-5120-014	\$ 337,997.00	7-1-11	6-30-12			
Special Education Categorical Aid	11-495-034-5120-089	1,122,562.00	7-1-10	6-30-11	\$ (104,173.63)		
	12-495-034-5120-089	1,122,562.00	7-1-11	6-30-12			
Equalization Aid	11-495-034-5120-078	7,122,329.00	7-1-10	6-30-11	(660,951.37)		
	12-495-034-5120-078	7,288,438.00	7-1-11	6-30-12			
Security Aid	12-495-034-5120-084	162,873.00	7-1-11	6-30-12			
Extraordinary Aid	11-100-034-5120-473	322,399.00	7-1-10	6-30-11	(322,399.00)		
	12-100-034-5120-473	216,436.00	7-1-11	6-30-12			
Nonpublic School Transportation Cost	11-495-034-5120-014	10,397.60	7-1-10	6-30-11	(10,397.60)		
	12-495-034-5120-014	11,136.00	7-1-11	6-30-12			
T.P.A.F. Wage Freeze	11-495-034-5095-002	811.00	7-1-10	6-30-11	(811.00)		
T.P.A.F. Social Security Aid	11-495-034-5095-002	966,343.11	7-1-10	6-30-11	(47,584.51)		
T.P.A.F. Social Security Aid	12-495-034-5095-002	982,725.82	7-1-11	6-30-12			
Total General Fund					(1,146,317.11)	---	---
Special Revenue Fund:							
Special Education Self-Assessment	---	3,834.39	7-1-08	6-30-09	2,723.13		
Special Education Post School Outcome	---	716.00	7-1-11	6-30-12			
Municipal Drug Alliance Program							
Pass Through the County of Camden and the Township of Voorhees	2012-475-995120-60	8,935.00	1-1-11	12-31-11			
	2011-475-995120-60	8,935.00	1-1-10	12-31-10	8,935.00		
	2010-475-995120-60	8,935.00	1-1-09	12-31-09	457.20		
Total Special Revenue Fund					12,115.33	-	-
Enterprise Fund:							
State School Lunch Aid	12-100-010-3350-023	5,062.37	7-1-11	6-30-12	(683.34)		
Total Enterprise Fund					(683.34)	-	-
Total State Financial Assistance					\$ (1,134,885.12)	-	---

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are and integral part of this schedule.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2012

Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2012			Memo	
				(Accounts Receivable)	Deferred Revenue	Due to Grantor	Budgetary Receivable June 30, 2012	Cumulative Total Expenditures
\$ 305,489.91	\$ 4,507.00			\$ (32,507.09)	\$ 333,490.00		\$ (32,507.09)	\$ 4,507.00
104,173.63								
1,014,598.86	1,122,562.00			(107,963.14)			(107,963.14)	1,122,562.00
660,951.37								
6,587,467.65	7,288,438.00			(700,970.35)			(700,970.35)	7,288,438.00
147,208.58	162,873.00			(15,664.42)			(15,664.42)	162,873.00
322,399.00								
	216,436.00			(216,436.00)				216,436.00
10,397.60								
	11,136.00			(11,136.00)				11,136.00
811.00								
47,584.51								
982,725.82	982,725.82							982,725.82
<u>10,183,807.93</u>	<u>9,788,677.82</u>	<u>---</u>	<u>---</u>	<u>(1,084,677.00)</u>	<u>333,490.00</u>	<u>---</u>	<u>(857,105.00)</u>	<u>9,788,677.82</u>
1,111.26	3,834.39							3,834.39
716.00	716.00							716.00
8,935.00	100.00				\$ 8,835.00			100.00
	8,456.73				478.27			8,456.73
	457.20							8,935.00
<u>10,762.26</u>	<u>13,564.32</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,313.27</u>	<u>-</u>	<u>-</u>	<u>22,042.12</u>
5,437.31	5,062.37			(308.40)				5,414.30
5,437.31	5,062.37	-	-	(308.40)	-	-	-	5,414.30
<u>\$ 10,200,007.50</u>	<u>\$ 9,807,304.51</u>	<u>-</u>	<u>-</u>	<u>\$ (1,084,985.40)</u>	<u>\$ 9,313.27</u>	<u>---</u>	<u>\$ (857,105.00)</u>	<u>\$ 9,816,134.24</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2012

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**Note 1: GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Eastern Camden County Regional School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

**Note 2: BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

There is no net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis for the general fund and special revenue fund. See Exhibit C-3, Notes to Required Supplementary Information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

**Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS (CONT'D)**

Awards and financial assistance expenditures are reported in the School District's basic financial statements on a GAAP basis as presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General	\$ 338,726.00	\$ 9,788,677.82	\$ 10,127,403.82
Special Revenue	583,772.74	13,564.32	597,337.06
Food Service	144,269.15	5,062.37	149,331.52
	<u>\$ 1,066,767.89</u>	<u>\$ 9,807,304.51</u>	<u>\$ 10,874,072.40</u>

**Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 5: ADJUSTMENTS**

Amounts reported in the column entitled "adjustments" represent rounding differences and reallocations of expenditures compared to reimbursement requests.

**Note 6: OTHER**

Revenues and expenditures reported under the food distribution program represent current year value received and current year distribution, respectively. TPAF social security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2012.

**Note 7: MAJOR PROGRAMS**

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT  
Schedule of Findings and Questioned Costs  
For the Year Ended June 30, 2012**

**Section 1- Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued Unqualified

Internal control over financial reporting:

Material weakness(es) identified?        yes   X   no

Significant deficiency(ies) identified?        yes   X   none reported

Noncompliance material to financial statements noted?        yes   X   no

**Federal Awards**

Internal control over major programs:

Material weakness(es) identified?        yes   X   no

Significant deficiency(ies) identified?        yes   X   none reported

Type of auditor's report issued on compliance for major programs Unqualified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?        yes   X   no

Identification of major programs:

<b><u>CFDA Number(s)</u></b>	<b><u>Name of Federal Program or Cluster</u></b>
84.410A	Education Jobs Fund
84.027	I.D.E.I.A. Part B Basic Regular

Dollar threshold used to determine Type A programs \$ 300,000.00

Auditee qualified as low-risk auditee?   X   yes        no



**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

***NONE***

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

***NONE***

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 4- Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

***NONE***

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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and Federal Awards and State Financial Assistance that are required to be reported in accordance with Government Auditing Standards, OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

**NONE**

