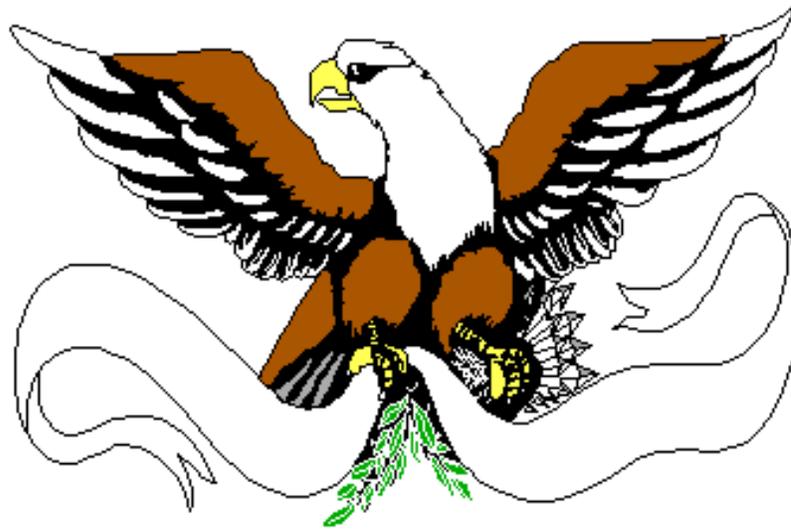


**BOARD OF EDUCATION  
OF THE  
TOWNSHIP OF WEST DEPTFORD  
SCHOOL DISTRICT  
WEST DEPTFORD, NEW JERSEY**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2012**

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
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## INTRODUCTORY SECTION

**WEST DEPTFORD TOWNSHIP SCHOOLS**  
**675 Grove Road**  
**West Deptford, New Jersey 08066-1999**

Kevin A. Kitchenman, Superintendent  
848-4300

William H. Thompson, Assistant Superintendent for Business/Board Secretary  
848-4300

FAX 845-5743

December 3, 2012

Honorable President and  
Members of the Board of Education  
West Deptford Township School District  
County of Gloucester, New Jersey

Dear Board Members:

The comprehensive annual financial report of the West Deptford Township School District for the fiscal year ended June 30, 2012 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial sections include the general-purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provision of the Single Audit Act of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non Profit Organizations, and the State of New Jersey Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

**1. REPORTING ENTITY AND ITS SERVICES:** West Deptford Township School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No.3. All funds and account groups of the District are included in this report. The West Deptford Township Board of Education and all its schools constitute the District's reporting entity.

The school district consists of five schools - West Deptford High School, West Deptford Middle School, Oakview Elementary, Red Bank Elementary and Green-Fields Elementary. The District provides a full range of educational services appropriate to grade levels K through 12. These include regular, vocational and special education programs.

AVERAGE DAILY ENROLLMENT		
Fiscal Year	Student Enrollment	Percent Change
2002-03	3103.2	.49%
2003-04	3236.7	4.3%
2004-05	3285.0	1.49%
2005-06	3278.3	(.204)%
2006-07	3367.3	2.71%
2007-08	3256.1	(3.30)%
2008-09	3227.5	(.87)%
2009-10	3162.8	(2.00)%
2010-11	3,086.6	(2.40)%
2011-12	3,039.4	(1.53)%

**2. ECONOMIC CONDITION AND OUTLOOK:** West Deptford Township, a community of over 20,000 lies in the northwest section of Gloucester County. Within the Township's 18 square miles is an excellent mix of residential and industrial properties as well as several small farming areas. The Township contains 2 major industrial/business parks - Mid-Atlantic and Forest Park, which house over 75 diverse businesses. In addition, there are several other industrial plants throughout the Township. These include Sunoco Corporation's 1,300-acre Eagle Point Refinery, B.P. Oil Tank Farm, and Colonial Pipeline Tank Farm. During the past several years the Township experienced a notable growth in light industry/office/warehousing. This growth is expected to continue for the foreseeable future. The Township offers to its residents an excellent array of community programs and services and maintains several recreation areas and athletic fields for use by the youth sport's programs in the community.

**3. BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

A double-entry encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2010.

**4. ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting systems of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statement", Note 1.

**5. FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedule presents a summary of the general fund, special revenue fund and debt service fund revenues for the fiscal year ended June 30, 2012 and the amount and percentage of increases in relation to prior year revenues.

## **5. FINANCIAL INFORMATION AT FISCAL YEAR-END – continued**

	<b>Amount</b>	<b>Percent of Total</b>	<b>Increase from 2011</b>	<b>Percent Increase/Decrease</b>
<b>Local Sources</b>	\$30,211,956	64.59%	\$487,401	1.08%
<b>State Sources</b>	14,772,391	31.58%	1,198,446	2.67%
<b>Federal Sources</b>	1,788,702	3.82%	126,616	.28%
<b>Total</b>	\$46,773,049	100.00%	\$1,812,463	4.03%

The following schedule presents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2012 and the percentage of increases and decreases in relation to prior year amounts.

<u>Expenditures</u>	<u>Amount</u>	<u>Percent of Total</u>	<u>Increase (Decrease) from 2011</u>	<u>Percent of Increase (Decrease)</u>
<b><i>Current Expense:</i></b>				
Instruction	\$17,259,500	37.82%	\$1,009,915	2.31%
Undistributed Expenses	25,034,164	54.86%	1,092,027	2.50%
Capital Outlay	488,738	1.07%	317,691	.73%
Special Revenue	1,356,045	2.97%	(542,917)	(1.25)%
<b><i>Debt Service:</i></b>				
Principal	1,400,000	3.07%	45,000	0.10%
Interest	<u>93,757</u>	<u>.21%</u>	<u>(52,650)</u>	<u>(0.12)%</u>
Total	\$45,632,204	100.00%	\$1,869,066	4.27%

**6. DEBT ADMINISTRATION:** At June 30, 2012 the District's outstanding debt issues included general obligation bonds in the amount of \$1,015,000.

**7. CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protections Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

**8. RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability, comprehensive/collision, and hazard/theft insurance on property and contents, and fidelity bonds.

## **9. OTHER INFORMATION:**

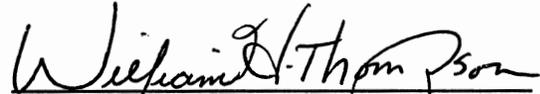
**Independent Audit** - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was appointed by the Board of Education on April 23, 2012. In addition to meeting the requirements of the Single Audit Act of 1996 and the related OMB Circular A-133 and the State of New Jersey Circular 04-04, the auditor's report on the general purpose financial statements and combining individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

**10. ACKNOWLEDGMENTS:**

We would like to express our appreciation to the members of the West Deptford Township Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

  
Kevin A. Kitchenman  
Superintendent

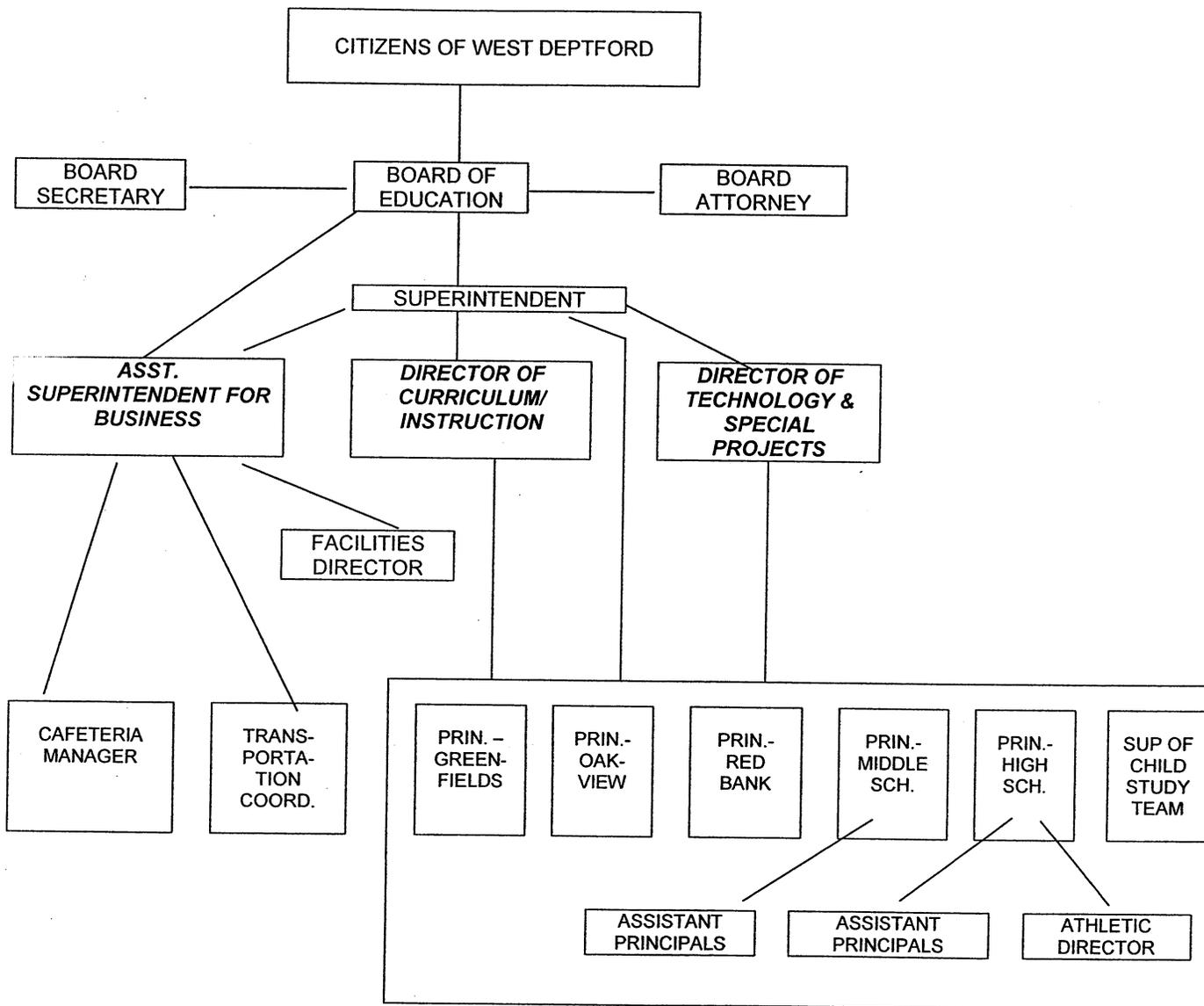
  
William H. Thompson  
Assistant Superintendent for Business/Board Secretary

# POLICY

## WEST DEPTFORD BOARD OF EDUCATION

ADMINISTRATION  
1110/Page 1 of 1  
ORGANIZATIONAL CHART

### 1110 ORGANIZATIONAL CHART



Adopted: 16 April 2001  
Revised: 23 August 2004  
Revised: 09 June 2008



WEST DEPTFORD TOWNSHIP BOARD OF EDUCATION  
WEST DEPTFORD, NEW JERSEY

ROSTER OF OFFICIALS  
JUNE 30, 2012

<b><u>Members of the Board of Education</u></b>	<b><u>Expires</u></b>
Christopher Strano, President	2013
James P. Mehaffey, Vice President	2012
Ginny Brockway	2014
Kate Cargill	2014
Amy DeGirolamo	2013
Lisa A. Eckley	2013
Brian Gotchel	2014
Peter M. Guzzetti	2012
Donald Hicks	2012

**Other Officials**

Kevin A. Kitchenman, Superintendent

William H. Thompson, Assistant Superintendent for Business/Board Secretary

Thomas Tucci, Director of Technology & Special Projects

Kristin O'Neil, Ed.D., Director of Curriculum and Instruction

Alan Schmoll, Esquire, Solicitor (Capehart & Scatchard)

# **WEST DEPTFORD TOWNSHIP BOARD OF EDUCATION**

## **Consultants and Advisors**

### **AUDIT FIRM**

Bowman & Company, LLP  
601 White Horse Road  
Voorhees, NJ 08043

### **ATTORNEY**

Alan R. Schmoll, Esq.  
Capehart & Scatchard  
Laurel Suite 300  
8000 Midlantic Drive  
Mount Laurel, New Jersey 08054

### **OFFICIAL DEPOSITORY**

Fulton Bank  
100 Park Avenue  
Woodbury, New Jersey 08096

FINANCIAL SECTION

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Township of West Deptford School District  
West Deptford, New Jersey 08066

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of West Deptford School District, in the County of Gloucester, State of New Jersey, as of and for the fiscal year ended June 30, 2012, which collectively comprise the School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township of West Deptford School District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to previously present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of West Deptford School District in the County of Gloucester, State of New Jersey, as of June 30, 2012, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated December 3, 2012 on our consideration of the Township of West Deptford School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because of the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of West Deptford School District's financial statements. The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance are fairly stated in all material respects in relation to the financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of West Deptford School District's basic financial statements. The introductory section and statistical section listed in the table of contents are presented for the purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Respectfully submitted,

  
BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 0111300

Voorhees, New Jersey  
December 3, 2012

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable President and  
Members of the Board of Education  
Township of West Deptford School District  
West Deptford, New Jersey 08066

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of West Deptford School District, in the County of Gloucester, State of New Jersey, as of and for the fiscal year ended June 30, 2012, which collectively comprise the School District's basic financial statements and have issued our report thereon dated December 3, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Internal Control Over Financial Reporting**

Management of the Township of West Deptford School District is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Township of West Deptford School District's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over financial reporting.

*A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis.*

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined previously. However, we identified a certain deficiency in internal control over financial reporting, described in the accompanying Schedule of Findings and Questioned Costs and Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance that we consider to be a significant deficiency in internal control over financial reporting as finding no.: 2012-01. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Township of West Deptford School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that is required to be reported under Government Auditing Standards and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey and which is described in the accompanying Schedule of Findings and Questioned Costs and Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance as finding no.: 2012-01.

The Township of West Deptford School District's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. We did not audit the School District's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the management, members of the Board of Education, others within the School District, the Division of Administration and Finance of the New Jersey Department of Education, and federal and state awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 0111300

Voorhees, New Jersey  
December 3, 2012

REQUIRED SUPPLEMENTARY INFORMATION  
PART I

## WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS

### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2012 (Unaudited)

The discussion and analysis of West Deptford Township Public School's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2012. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

#### Financial Highlights

Key financial highlights for 2012 school year are as follows:

- Net Assets for Governmental Activities and for Business-Type Activities were \$15,667,122 and \$165,052, respectively.
- Net Assets increased by \$2,308,094 from July 1, 2011 to June 30, 2012 for Governmental Activities and decreased by \$159,871 for Business-Type Activities.
- The General Fund, fund balance as of June 30, 2012 was \$4,058,302, an increase of \$1,140,844 when compared with the beginning balance as of July 1, 2011 of \$2,917,458.
- Among major funds, the General Fund had \$43,923,246 in revenues and \$42,782,402 in expenditures. The General Fund's fund balance increased \$1,140,844 from 2011.

#### Overview of the Financial Statements

The financial section of this annual report consists two parts: Part I, management's discussion and analysis (this section), the basic financial statements with the accompanying note disclosures; and Part II, budgetary comparison schedules, notes to the required supplementary information and other supplementary information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements, Exhibit A-1 and A-2, are government-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the government-wide statements.

The governmental fund statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short-term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II, that contains required supplementary information that further explains and supports the information in the financial statements including; budget schedules, reconciliations and individual fund statements.

## **WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

### **MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2012 (Unaudited-Cont'd)**

#### **Reporting the School District as a Whole**

##### **Statement of Net Assets and the Statement of Activities**

The Statement of Net Assets and the Statement of Activities include all assets and liabilities of the School District using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net assets and changes in those assets. This change in net assets is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs and other factors.

In the Statement of Net Assets and the Statement of Activities, the School District reports governmental and business – type activities. Governmental activities are the activities where most of the School District's programs and services are reported including, but not limited to, instruction, support services, operation and maintenance of plant, pupil transportation and special schools.

#### **Reporting the School District's Most Significant Funds**

##### **Fund Financial Statements**

The Fund financial reports provide detailed information about the School District's major funds. The School District uses several funds to account for a variety of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund.

##### **Governmental Funds**

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the financial statements.

**WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2012  
(Unaudited-Cont'd)**

**The School District as a Whole**

The Statement of Net Assets provides the perspective of the School District as a whole.

Table 1 provides a summary of the School District's net assets for 2011-2012.

<b>TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT'S NET ASSETS</b>						
	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Current and Other Assets	\$ 4,565,775	\$3,169,445	\$122,246	\$ 269,812	\$4,688,021	\$ 3,439,257
Capital Assets	13,191,498	13,480,242	67,298	80,371	13,258,796	13,560,613
<b>Total Assets</b>	<b>17,757,273</b>	<b>16,649,687</b>	<b>189,544</b>	<b>350,183</b>	<b>17,946,817</b>	<b>16,999,870</b>
Liabilities						
Current	1,552,093	1,667,072	10,966	11,289	1,563,059	1,678,361
Other Liabilities	568,058	1,623,587	13,526	13,971	581,584	1,637,558
<b>Total Liabilities</b>	<b>2,090,151</b>	<b>3,290,659</b>	<b>24,492</b>	<b>25,260</b>	<b>2,114,643</b>	<b>3,315,919</b>
<b>Net Assets:</b>						
Invested in Capital Assets, Net of Related Debt	12,168,395	11,052,076	67,298	80,371	12,235,693	11,132,447
Restricted	2,916,728	1,991,961			2,916,728	1,991,961
Unrestricted	581,999	314,991	97,754	244,552	679,753	559,543
<b>Total Net Assets</b>	<b>15,667,122</b>	<b>\$ 13,359,028</b>	<b>165,052</b>	<b>\$ 324,923</b>	<b>15,832,174</b>	<b>\$13,683,951</b>

Total assets of governmental activities increased by \$ 2,308,094 from July 1, 2011 to June 30, 2012; the assets of the business-type activities decreased by \$159,871 over the same period.

**WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2012  
(Unaudited-Cont'd)**

Table 2 shows a summary of changes in net assets for fiscal year 2011-2012.

<b>TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT'S CHANGES IN NET ASSETS</b>						
	Governmental		Business-Type		Total	
	<u>Activities</u>		<u>Activities</u>			
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Revenues:						
Program Revenues:						
Charges for Services		\$ 18,000	\$ 759,308	\$ 822,753	\$ 759,308	\$ 840,753
Operating Grants & Contributions	4,490,352	4,173,356	354,303	360,966	4,844,655	4,534,322
General Revenues:						
Property Taxes	29,730,495	29,179,520			29,730,495	29,179,520
Federal & State Aid Not Restricted	11,885,031	10,845,546			11,885,031	10,845,546
Federal & State Aid Restricted	237,565	484,029			237,565	484,029
Tuition	-	51,444			-	51,444
Other	433,406	191,796	164	581	433,570	192,377
<b>Total Revenues</b>	<b>46,776,849</b>	<b>44,943,691</b>	<b>1,113,775</b>	<b>1,184,300</b>	<b>47,890,624</b>	<b>46,127,991</b>
Program Expenses						
Governmental Activities:						
Instruction	18,280,315	17,536,745			18,280,315	17,536,745
Support Services:						
Tuition	2,012,037	2,042,907			2,012,037	2,042,907
Student & Instruction Related Services	779,957	795,021			779,957	795,021
Other Support Services-Student Related	3,005,672	2,867,067			3,005,672	2,867,067
Improvement of Instruction	925,351	822,963			925,351	822,963
School Administrative Services	1,608,915	1,535,849			1,608,915	1,535,849
Administrative Information Technology	323,047	273,746			323,047	273,746
Other Administrative Services	832,167	893,027			832,167	893,027
Plant Operation and Maintenance	3,604,950	3,604,189			3,604,950	3,604,189
Care and Upkeep of Grounds	268,415	247,435			268,415	247,435
Security	297,259	266,609			297,259	266,609
Pupil Transportation	2,578,510	2,416,601			2,578,510	2,416,601
Business & Other Support Services	464,678	442,013			464,678	442,013
Transfer of Funds to Charter School						
Unallocated Benefits	8,683,219	8,086,558			8,683,219	8,086,558
Interest on Long-term Debt	93,571	146,743			93,571	146,743
Unallocated Depreciation	710,692	634,979			710,692	634,979
<b>Total Expenses, Governmental Activities</b>	<b>44,468,755</b>	<b>42,612,452</b>			<b>44,468,755</b>	<b>42,612,452</b>
Food Service			1,007,115	1,052,143	1,007,115	1,052,143
Young Eagles Program			266,531	272,167	266,531	272,167
<b>Total Expenses</b>	<b>44,468,755</b>	<b>42,612,452</b>	<b>1,273,646</b>	<b>1,324,310</b>	<b>45,742,401</b>	<b>43,936,762</b>
<b>Increase in Net Assets</b>	<b>2,308,094</b>	<b>2,331,239</b>	<b>(159,871)</b>	<b>(140,010)</b>	<b>2,148,223</b>	<b>2,191,229</b>
<b>Net Assets, July 1</b>	<b>13,359,028</b>	<b>11,027,789</b>	<b>324,923</b>	<b>464,933</b>	<b>13,683,951</b>	<b>11,492,722</b>
<b>Net Assets, June 30</b>	<b>\$ 15,667,122</b>	<b>\$ 13,359,028</b>	<b>\$ 165,052</b>	<b>\$ 324,923</b>	<b>15,832,174</b>	<b>13,683,951</b>

**WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2012  
(Unaudited-Cont'd)**

**Governmental Activities**

The Local Tax Levy and state aid made up 89% of revenues for governmental activities for the School District for fiscal year 2011-2012. Operating Grants and Contributions made up 10% of revenues for governmental activities for fiscal year 2011-12.

Instruction comprises 41% of District governmental expenses. Support services expenses make up 59% of the governmental expenses.

The Statement of Activities shows the cost of the governmental activities' program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services for fiscal year 2011-2012. That is, it identifies the cost of these services supported by general revenues.

Table 3

	2012		2011	
	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
Instruction	\$ 18,280,315	\$ 17,167,337	\$17,536,745	\$16,217,697
Support Services:				
Tuition	2,012,037	2,012,037	2,042,907	2,042,907
Student & Instruction Related Services	779,957	534,508	795,021	499,087
Other Support Services – Student Related	3,005,672	3,005,672	2,867,065	2,867,065
Improvement of Instruction	925,351	925,351	822,963	822,963
School Administrative Services	1,608,915	1,608,915	1,535,850	1,535,850
Other Administrative Services	832,167	832,167	893,027	893,027
Care and Upkeep of Grounds	268,415	268,415	247,436	247,436
Security	297,259	297,259	266,608	266,608
Administrative Information Technology	323,047	323,047	273,746	273,746
Plant Operations and Maintenance	3,604,950	3,604,950	3,604,189	3,604,189
Pupil Transportation	2,578,510	2,578,510	2,416,601	2,416,601
Business & Other Support Services	464,678	464,678	442,014	442,014
Unallocated Benefits	8,683,219	5,563,891	8,086,558	5,529,854
Transfer of Funds to Charter School				
Interest of Long-term Debt	93,571	80,974	146,743	127,073
Unallocated Depreciation	710,692	710,692	634,979	634,979
<b>Total Expenses</b>	<b>44,468,755</b>	<b>39,978,403</b>	<b>\$42,612,452</b>	<b>\$38,421,096</b>

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and pupil.

Student and instruction related services include the activities designed to assess and improve the well being of students and to supplement the teaching process.

Administrative services include expenses associated with establishing and administering policy for the School District and include board of education services and executive administration services.

Operation and maintenance of plant activities involve keeping the school grounds, buildings and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school activities.

Business and other support services include activities for support not classified elsewhere, including support services for business activities and support services for central activities.

Employee benefits includes the cost of benefits for the School District staff for social security, retirement contributions, workers' compensation, health benefits and other employee benefits.

**WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2012  
(Unaudited-Cont'd)**

The dependence upon state aid is apparent. The local community and the state are the primary support for the West Deptford Township Public Schools.

**The School District's Funds**

The School District's major funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$46,773,049 expenditures of \$45,632,204. The net change in fund balance for the General Fund, Special Revenue Fund and Debt Service Fund was an increase of \$1,140,845.

**General Fund Budgeting Highlights**

The School District's budget is prepared in accordance with New Jersey law. The most significant budgeted fund is the General Fund.

The net change in the total budget modification resulted in the rollover of the prior year's encumbrances.

For the General Fund, the final budget basis revenue estimate was \$40,295,972.

During fiscal year 2012, the School District budgeted \$28,437,427 and \$11,272,254 for local taxes and state aid revenues, respectively. The School District also received \$3,119,328 in reimbursed TPAF Social Security aid and TPAF Pension Contributions.

The final budget basis expenditure appropriation estimate was \$41,579,044 compared to the actual of \$42,782,402. The difference between the two figures is (\$1,203,358). This difference is attributable to the School District's expenditures including the reimbursed TPAF Pension and Social Security contributions aid of \$3,119,328.

**WEST DEPTFORD TOWNSHIP PUBLIC SCHOOLS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2012  
(Unaudited-Cont'd)**

**Capital Assets**

At the end of the fiscal year 2011-2012, the School District had \$13,258,796 invested in land, buildings, furniture and equipment.

Table 4 shows a summary of the fiscal 2011-2012 balances.

Table 4

	Governmental <u>Activities</u>		Business-Type <u>Activities</u>		<u>Total</u>	
	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>	<u>2012</u>	<u>2011</u>
Land	\$ 313,404	\$ 313,404			\$ 313,404	\$ 313,404
Construction in Progress					-	
Land Improvement	193,972	215,171			193,972.00	215,171
Building Improvements	11,808,245	11,954,350			11,808,245.00	11,954,350
Furniture and Equipment	875,877	997,317	\$ 67,298	\$ 80,371	943,174.96	1,077,688
<b>Total</b>	<b>\$ 13,191,498</b>	<b>\$ 13,480,242</b>	<b>\$ 67,298</b>	<b>\$ 80,371</b>	<b>\$ 13,258,796</b>	<b>\$ 13,560,613</b>

Overall capital assets decreased \$301,817 from fiscal year 2010-2011 to fiscal year 2011-2012.

**Current Financial Issues and Concerns**

The School District has a long record of financial stability. Despite unpredictable funding from the State of New Jersey, the district manages to provide an excellent educational opportunity for all the School District students. The School District's budget has grown steadily over the past five years. The 2006-2007 budget reflected a spending plan of 38,881,386 the 2012-2013 budget appropriated \$45,283,058 an increase of 16%. These increases are the result of salary increases and significant cost increases for health benefits and property insurances.

**Contacting the School District's Financial Management**

These financial reports are designed to provide our citizens, taxpayers and creditors with a general overview of the School District's finances and to show the accountability for money received from the state and local government. If you have questions about this report or need additional information, contact William H. Thompson, Secretary to the Board of Education and Assistant Superintendent of Business at: West Deptford Township Public Schools, 675 Grove Road, West Deptford, New Jersey 08066-1999.

## BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Net Assets  
June 30, 2012

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 2,361,443.71	\$ 85,084.93	\$ 2,446,528.64
Receivables, net	1,164,075.53	17,283.59	1,181,359.12
Due From Business Type Activities and Fiduciary Funds	421,079.87		421,079.87
Unamortized Bond Issuance Costs -- Net of Amortization	13,248.71		13,248.71
Inventories		19,877.13	19,877.13
<b>Restricted Assets:</b>			
Restricted Cash and Cash Equivalents	293,272.36		293,272.36
Capital Reserve Account - Cash	312,654.93		312,654.93
Capital Assets, net (Note 6)	<u>13,191,497.87</u>	<u>67,298.33</u>	<u>13,258,796.20</u>
<b>Total Assets</b>	<u>17,757,272.98</u>	<u>189,543.98</u>	<u>17,946,816.96</u>
<b>LIABILITIES:</b>			
Accounts Payable	430,226.52	70.00	430,296.52
Interfunds Payable		10,895.79	10,895.79
Payable to State Government	4,038.85		4,038.85
Payable to Federal Government	22,615.04		22,615.04
Accrued Interest Payable	19,031.25		19,031.25
Deferred Revenue	28,860.37		28,860.37
Unamortized Bond Premium	2,320.65		2,320.65
<b>Noncurrent Liabilities (Note 7):</b>			
Due within One Year	1,015,000.00		1,015,000.00
Due beyond One Year	<u>568,058.00</u>	<u>13,526.00</u>	<u>581,584.00</u>
<b>Total Liabilities</b>	<u>2,090,150.68</u>	<u>24,491.79</u>	<u>2,114,642.47</u>
<b>NET ASSETS:</b>			
Invested in Capital Assets, Net of Related Debt	12,168,394.68	67,298.33	12,235,693.01
<b>Restricted for:</b>			
Debt Service	0.88		0.88
Capital Projects	8,482.60		8,482.60
Other Purposes	2,908,244.51		2,908,244.51
Unrestricted	<u>581,999.63</u>	<u>97,753.86</u>	<u>679,753.49</u>
<b>Total Net Assets</b>	<u>\$ 15,667,122.30</u>	<u>\$ 165,052.19</u>	<u>\$ 15,832,174.49</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

## TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT

## Statement of Activities

For the Fiscal Year Ended June 30, 2012

Functions / Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Assets		
	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities:</b>						
Instruction:						
Regular	\$ 14,451,066.90	\$ 1,112,978.75		\$ (13,338,088.15)	\$	\$ (13,338,088.15)
Special Education	2,758,023.96			(2,758,023.96)		(2,758,023.96)
Other Special Instruction	1,071,224.09			(1,071,224.09)		(1,071,224.09)
Support Services:						
Tuition	2,012,037.06			(2,012,037.06)		(2,012,037.06)
Student and Instruction Related Services	779,957.15	245,449.24		(534,507.91)		(534,507.91)
Other Support Services - Student Related	3,005,671.98			(3,005,671.98)		(3,005,671.98)
Improvement of Instruction	925,351.26			(925,351.26)		(925,351.26)
School Administrative Services	1,608,915.03			(1,608,915.03)		(1,608,915.03)
Other Administrative Services	832,167.32			(832,167.32)		(832,167.32)
Administrative Information Technology	323,047.17			(323,047.17)		(323,047.17)
Plant Operations and Maintenance	3,604,949.49			(3,604,949.49)		(3,604,949.49)
Care and Upkeep of Grounds	268,415.31			(268,415.31)		(268,415.31)
Security	297,258.27			(297,258.27)		(297,258.27)
Pupil Transportation	2,578,510.03			(2,578,510.03)		(2,578,510.03)
Business and Other Support	464,677.71	3,119,327.88		(464,677.71)		(464,677.71)
Unallocated Benefits	8,683,218.70	12,596.55		(5,563,890.82)		(5,563,890.82)
Interest on Long-Term Debt	93,571.10			(80,974.55)		(80,974.55)
Unallocated Depreciation	710,692.40			(710,692.40)		(710,692.40)
Total Governmental Activities	44,468,754.93	4,490,352.42	-	(39,978,402.51)	---	(39,978,402.51)
<b>Business-Type Activities:</b>						
Food Service	1,007,115.29	354,302.98		496,659.71	\$ (156,152.60)	\$ (156,152.60)
Young Eagles	266,531.19			262,648.59	(3,882.60)	(3,882.60)
Total Business-Type Activities	1,273,646.48	354,302.98	---	759,308.30	(160,035.20)	(160,035.20)
<b>Total Primary Government</b>	<b>\$ 45,742,401.41</b>	<b>\$ 4,844,655.40</b>	<b>---</b>	<b>\$ (39,978,402.51)</b>	<b>\$ (160,035.20)</b>	<b>\$ (40,138,437.71)</b>
<b>General Revenues:</b>						
Taxes:						
Property Taxes, Levied for General Purposes, net				\$ 28,437,427.00	\$	\$ 28,437,427.00
Taxes Levied for Debt Service				1,293,068.00		1,293,068.00
Federal and State Aid not Restricted				11,885,030.61		11,885,030.61
Federal and State Aid Restricted				237,564.45		237,564.45
Miscellaneous Income				429,606.60	\$ 164.34	429,770.94
Adjustment of Capital Assets Net of Accumulated Depreciation				3,800.00		3,800.00
Total General Revenues, Special Items, Extraordinary Items and Transfers				42,286,496.66	164.34	42,286,661.00
Change in Net Assets				2,308,094.15	(159,870.86)	2,148,223.29
Net Assets -- July 1				13,359,028.15	324,923.05	13,683,951.20
Net Assets -- June 30				\$ 15,667,122.30	\$ 165,052.19	\$ 15,832,174.49

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT

Balance Sheet

Governmental Funds

June 30, 2012

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
ASSETS:					
Cash and Cash Equivalents	\$ 2,361,443.71		\$ 293,271.48	\$ 0.88	\$ 2,654,716.07
Due from Other Funds	1,501,247.53				1,501,247.53
Receivables from Other Governments	334,569.50	\$ 589,771.75	187,880.28		1,112,221.53
Other - Tuition	51,854.00				51,854.00
Restricted Cash and Cash Equivalents	312,654.93				312,654.93
Total Assets	\$ 4,561,769.67	\$ 589,771.75	\$ 481,151.76	\$ 0.88	\$ 5,632,694.06
LIABILITIES AND FUND BALANCES:					
Liabilities:					
Accounts Payable	\$ 381,638.69	\$ 48,587.83			\$ 430,226.52
Interfunds Payable	121,227.84	486,270.66	\$ 472,669.16		1,080,167.66
Payable to State Government		4,038.85			4,038.85
Payable to Federal Government		22,615.04			22,615.04
Deferred Revenue	601.00	28,259.37			28,860.37
Total Liabilities	503,467.53	589,771.75	472,669.16	-	1,565,908.44

TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT

Balance Sheet  
Governmental Funds  
June 30, 2012

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
LIABILITIES AND FUND BALANCES (CONT'D):					
Fund Balances:					
Restricted:					
Capital Reserve Account	\$ 312,654.93				\$ 312,654.93
Excess Surplus - Current Year	1,441,908.79				1,441,908.79
Excess Surplus -- Designated for Subsequent Year's Expenditures	1,153,680.79				1,153,680.79
Debt Service Fund			\$ 0.88	0.88	0.88
Assigned:					
Designated for Subsequent Years' Expenditures	1,057,839.21				1,057,839.21
Other Purposes	130,327.68				130,327.68
Capital Projects Fund			\$ 8,482.60		8,482.60
Unassigned (Deficit)	(38,109.26)				(38,109.26)
Total Fund Balances (Deficit)	4,058,302.14	-	8,482.60	0.88	4,066,785.62
Total Liabilities and Fund Balances	\$ 4,561,769.67	\$ 589,771.75	\$ 481,151.76	\$ 0.88	
Amounts reported for <i>governmental activities</i> in the statement of net assets (A-1) are different because:					
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$26,430,263.21 and the accumulated depreciation is \$13,238,765.34					13,191,497.87
Interest on long-term debt in the statement of activities is accrued, regardless of when due.					(19,031.25)
Unamortized Bond Issuance Cost					13,248.71
Unamortized Bond Premium					(2,320.65)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.					(1,583,058.00)
Net assets of governmental activities					\$ 15,667,122.30

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 Governmental Funds  
 For the Fiscal Year Ended June 30, 2012

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>REVENUES:</b>					
Local Tax Levy	\$ 28,437,427.00			\$ 1,293,068.00	\$ 29,730,495.00
Tuition Charges	51,854.00				51,854.00
Miscellaneous	429,606.60				429,606.60
State Sources	14,519,187.14	\$ 52,513.85		200,690.00	14,772,390.99
Federal Sources	485,171.36	1,303,531.14			1,788,702.49
<b>Total Revenues</b>	<u>43,923,246.09</u>	<u>1,356,044.99</u>		<u>1,493,758.00</u>	<u>46,773,049.08</u>
<b>EXPENDITURES:</b>					
<b>Current:</b>					
Regular Instruction	13,460,058.31	1,061,124.75			14,521,183.06
Special Education Instruction	2,753,992.83				2,753,992.83
Other Special Instruction	1,045,448.39				1,045,448.39
Support Services and Undistributed Costs:					
Tuition	2,012,037.06				2,012,037.06
Student and Instruction Related Services	532,973.32				778,422.56
Other Support Services - Student Related	3,005,671.98	245,449.24			3,005,671.98
Improvement of Instruction	925,351.26				925,351.26
School Administrative Services	1,574,652.66				1,574,652.66
Other Administrative Services	828,431.50				828,431.50
Administrative Information Technology	323,047.17				323,047.17
Plant Operations and Maintenance	3,543,322.98				3,543,322.98
Care and Upkeep of Grounds	268,415.31				268,415.31
Security	297,258.27				297,258.27
Pupil Transportation	2,575,591.28				2,575,591.28
Business and Other Support	464,192.43				464,192.43
Unallocated Benefits	5,563,890.82				5,563,890.82
On-Behalf Contributions	3,119,327.88				3,119,327.88
Debt Service:					
Principal				1,400,000.00	1,400,000.00
Interest and Other Charges				93,757.50	93,757.50
Capital Outlay	488,738.41	49,471.00			538,209.41
<b>Total Expenditures</b>	<u>42,782,401.86</u>	<u>1,356,044.99</u>	<u>-</u>	<u>1,493,757.50</u>	<u>45,632,204.35</u>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<u>1,140,844.23</u>	<u>-</u>	<u>-</u>	<u>0.50</u>	<u>1,140,844.73</u>
<b>Net Change in Fund Balances</b>	<u>1,140,844.23</u>	<u>-</u>	<u>-</u>	<u>0.50</u>	<u>1,140,844.73</u>
<b>Fund Balance (Deficit) -- July 1</b>	<u>2,917,457.91</u>	<u>-</u>	<u>\$ 8,482.60</u>	<u>0.38</u>	<u>2,925,940.89</u>
<b>Fund Balance (Deficit) -- June 30</b>	<u>\$ 4,058,302.14</u>	<u>-</u>	<u>\$ 8,482.60</u>	<u>\$ 0.88</u>	<u>\$ 4,066,785.62</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Reconciliation of the Statement of Revenues, Expenditures,  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2012

Total Net Change in Fund Balances - Governmental Funds	\$ 1,140,844.73
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>	
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>	
Depreciation Expense	\$ (825,877.39)
Debt Service Assessment	(4,876.00)
Adjustment to Donated Fixed Assets	3,800.00
Capital Outlays	<u>538,209.41</u>
	(288,743.98)
<p>Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>	
	1,400,000.00
<p>Governmental funds report the effect of issuance costs, premiums, discounts and similar items when long-term debt (bonds) are first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of the amortized issuance costs and premium in the treatment of long-term debt and related items.</p>	
	(16,921.05)
<p>In the statement of activities, the disposal of capital assets is reported as a reduction in net assets, whereas in the governmental funds, the retirement of capital assets does not reduce financial resources. Thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed net of accumulated depreciation (-).</p>	
<p>In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)</p>	
	21,983.45
<p>In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).</p>	
	<u>50,931.00</u>
Change in Net Assets of Governmental Activities	<u><u>\$ 2,308,094.15</u></u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Net Assets  
Proprietary Funds  
June 30, 2012

	Business Type Activities - Enterprise Funds		
	<u>Food Service</u>	<u>Young Eagles</u>	<u>Total</u>
<b>ASSETS:</b>			
<b>Current Assets:</b>			
Cash and Cash Equivalents	\$ 46,117.51	\$ 38,967.42	\$ 85,084.93
Accounts Receivable:			
State	508.35		508.35
Federal	16,667.41		16,667.41
Interfund		334.68	334.68
Other	81.35	26.48	107.83
Inventories			
Food	14,576.54		14,576.54
Supplies	4,276.18		4,276.18
Commodities	1,024.41		1,024.41
<b>Total Current Assets</b>	<u>83,251.75</u>	<u>39,328.58</u>	<u>122,580.33</u>
<b>Noncurrent Assets:</b>			
Furniture, Machinery and Equipment	366,340.36	10,644.00	376,984.36
Less Accumulated Depreciation	<u>(299,042.03)</u>	<u>(10,644.00)</u>	<u>(309,686.03)</u>
<b>Total Noncurrent Assets</b>	<u>67,298.33</u>	<u>-</u>	<u>67,298.33</u>
<b>Total Assets</b>	<u>150,550.08</u>	<u>39,328.58</u>	<u>189,878.66</u>
<b>LIABILITIES:</b>			
<b>Current Liabilities:</b>			
Accounts Payable		70.00	70.00
Interfunds Accounts Payable:			
Due to General Fund	11,230.47	-	11,230.47
<b>Total Current Liabilities</b>	<u>11,230.47</u>	<u>70.00</u>	<u>11,300.47</u>
<b>Noncurrent Liabilities:</b>			
Compensated Absences Payable	13,526.00		13,526.00
<b>Total Liabilities</b>	<u>24,756.47</u>	<u>70.00</u>	<u>24,826.47</u>
<b>NET ASSETS:</b>			
Invested in Capital Assets, Net of Related Debt	67,298.33		67,298.33
Unrestricted	58,495.28	39,258.58	97,753.86
<b>Total Net Assets</b>	<u>\$ 125,793.61</u>	<u>\$ 39,258.58</u>	<u>\$ 165,052.19</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Revenues, Expenses and Changes in Fund Net Assets  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2012

	Business Type Activities - Enterprise Funds		
	<u>Food Service</u>	<u>Young Eagles</u>	<u>Total</u>
<b>OPERATING REVENUES:</b>			
Charges for Services:			
Daily Sales - Reimbursable Programs:			
School Lunch Program	\$ 281,648.96		\$ 281,648.96
Special Milk Program	5,859.64		5,859.64
Breakfast Program	16,788.90		16,788.90
Daily Sales - Non-Reimbursable Programs	184,748.14		184,748.14
Special Functions	4,904.77		4,904.77
Refund of Prior Year Expenditure	2,709.30		2,709.30
Fees for Enrollment		\$ 262,648.59	262,648.59
<b>Total Operating Revenues</b>	<b>496,659.71</b>	<b>262,648.59</b>	<b>759,308.30</b>
<b>OPERATING EXPENSES:</b>			
Salaries	389,547.52	201,886.21	591,433.73
Employee Benefits	58,527.31	35,290.40	93,817.71
Other Professional Services	13,395.90	1,070.00	14,465.90
Cleaning/Repairs/Maintenance	13,367.78		13,367.78
Property Insurance	8,245.23		8,245.23
Communication/Telephone	20,252.74	335.76	20,588.50
Supplies and Materials	1,887.48	27,465.78	29,353.26
Travel	775.00	413.04	1,188.04
Gas/Electricity	70,266.07		70,266.07
Depreciation	13,072.39		13,072.39
Miscellaneous		70.00	70.00
Cost of Sales	417,777.87		417,777.87
<b>Total Operating Expenses</b>	<b>1,007,115.29</b>	<b>266,531.19</b>	<b>1,273,646.48</b>
<b>Operating Income / (Loss)</b>	<b>(510,455.58)</b>	<b>(3,882.60)</b>	<b>(514,338.18)</b>
<b>NONOPERATING REVENUES (EXPENSES):</b>			
State Sources:			
State School Lunch Program	10,080.28		10,080.28
Federal Sources:			
National School Lunch Program	262,274.35		262,274.35
Food Distribution Program	39,941.48		39,941.48
Breakfast Program	38,770.22		38,770.22
Special Milk Programs	3,236.65		3,236.65
Interest and Investment Revenue	133.06	31.28	164.34
<b>Total Nonoperating Revenues</b>	<b>354,436.04</b>	<b>31.28</b>	<b>354,467.32</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Revenues, Expenses and Changes in Fund Net Assets  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2012

	Business Type Activities - Enterprise Funds		
	<u>Food Service</u>	<u>Young Eagles</u>	<u>Total</u>
Change in Net Assets	\$ (156,019.54)	\$ (3,851.32)	\$ (159,870.86)
Net Assets -- July 1	<u>281,813.15</u>	<u>43,109.90</u>	<u>324,923.05</u>
Net Assets -- June 30	<u>\$ 125,793.61</u>	<u>\$ 39,258.58</u>	<u>\$ 165,052.19</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Cash Flows  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2012

	Business Type Activities - Enterprise Funds		
	Food Service	Young Eagles	Totals
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from Customers	\$ 496,659.71	\$ 263,761.80	\$ 760,421.51
Payments to Employees	(389,992.52)	(201,886.21)	(591,878.73)
Payments for Employee Benefits	(58,724.62)	(35,290.40)	(94,015.02)
Payments to Suppliers and Other Operating Payments	(513,429.52)	(29,619.26)	(543,048.78)
Net Cash Provided by (Used for) Operating Activities	<u>(465,486.95)</u>	<u>(3,034.07)</u>	<u>(468,521.02)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>			
State Sources	9,571.93		9,571.93
Federal Sources	287,613.81		287,613.81
Net Cash Provided by Non-Capital Financing Activities	<u>297,185.74</u>	<u>-</u>	<u>297,185.74</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Interest and Dividends	133.06	31.28	164.34
Net Cash Provided by Investing Activities	<u>133.06</u>	<u>31.28</u>	<u>164.34</u>
Net Increase in Cash and Cash Equivalents	(168,168.15)	(3,002.79)	(171,170.94)
Balances -- July 1	214,285.66	41,970.21	256,255.87
Balances -- June 30	<u>\$ 46,117.51</u>	<u>\$ 38,967.42</u>	<u>\$ 85,084.93</u>
<b>Reconciliation of Operating Loss to Net Cash Used by Operating Activities:</b>			
Operating Income (Loss)	\$ (510,455.58)	\$ (3,882.60)	\$ (514,338.18)
Adjustments to Reconcile Operating Loss to Net Cash Provided by (used for) Operating Activities:			
Depreciation and Net Amortization	13,072.39		13,072.39
Food Service Distribution Program	39,941.48		39,941.48
(Increase) Decrease in Accounts Receivable, net	(81.35)	778.53	697.18
(Increase) Decrease in Inventories	(7,460.11)		(7,460.11)
Increase (Decrease) in Accounts Payable		70.00	70.00
Increase (Decrease) in Other Current Liabilities	(58.78)		(58.78)
Increase (Decrease) in Compensated Absences	(445.00)		(445.00)
Increase (Decrease) in Deferred Revenue			
Total Adjustments	<u>44,968.63</u>	<u>848.53</u>	<u>45,817.16</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (465,486.95)</u>	<u>\$ (3,034.07)</u>	<u>\$ (468,521.02)</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Fiduciary Net Assets  
Fiduciary Funds  
June 30, 2012

	<u>Trust Funds</u>		<u>Agency Funds</u>	
	<u>Unemployment Compensation Trust</u>	<u>Scholarship Fund</u>	<u>Student Activity</u>	<u>Payroll</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 1,462.49	\$ 85,582.18	\$ 201,673.34	\$ 640,240.61
Interrfund Accounts Receivable	<u>192,396.00</u>		<u>3,893.16</u>	
Total Assets	<u>193,858.49</u>	<u>85,582.18</u>	<u>\$ 205,566.50</u>	<u>\$ 640,240.61</u>
<b>LIABILITIES:</b>				
Accounts Payable	\$ 41,066.78			
Interfund Accounts Payable				\$ 606,473.24
Payable to Student Groups			\$ 205,566.50	
Payroll Deductions and Withholdings				<u>33,767.37</u>
Total Liabilities	<u>41,066.78</u>		<u>\$ 205,566.50</u>	<u>\$ 640,240.61</u>
<b>NET ASSETS:</b>				
Held in Trust for:				
Unemployment Compensation	152,791.71			
Scholarships		<u>\$ 85,582.18</u>		
Total Net Assets	<u>\$ 152,791.71</u>	<u>\$ 85,582.18</u>		

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Statement of Changes in Fiduciary Net Assets  
Fiduciary Funds  
For the Fiscal Year Ended June 30, 2012

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	<u>Scholarship Fund</u>	<u>Unemployment Compensation Trust</u>
ADDITIONS:		
Contributions	<u>\$ 30,298.82</u>	<u>\$ 38,627.02</u>
Investment Earnings:		
Interest	<u>496.44</u>	<u>18.69</u>
Net Investment Earnings	<u>496.44</u>	<u>18.69</u>
Total Additions	<u>30,795.26</u>	<u>38,645.71</u>
DEDUCTIONS:		
Scholarships Awarded	34,001.96	
Quarterly Unemployment Contribution Reports		<u>121,749.98</u>
Total Deductions	<u>34,001.96</u>	<u>121,749.98</u>
Change in Net Assets	(3,206.70)	(83,104.27)
Net Assets -- July 1	<u>88,788.88</u>	<u>235,895.98</u>
Net Assets -- June 30	<u><u>\$ 85,582.18</u></u>	<u><u>\$ 152,791.71</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2012

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Description of the Reporting Entity** - The Township of West Deptford School District (hereafter referred to as the "School District") is a Type II district located in the County of Gloucester, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The purpose of the School District is to educate students in grades K through 12 at its five schools. The School District has an approximate enrollment at June 30, 2012 of 3,039.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

**Component Units** - GASB Statement No. 14, *The Financial Reporting Entity*, provides guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity, but also for legally separate organizations that meet the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*. The following organizations are considered component units; however, the School District has determined that they are not significant and, therefore, have not been included in the basic financial statements:

West Deptford Elementary Schools Parent Teacher Organization  
West Deptford Middle School Parent Teacher Organization  
West Deptford High School Parent Organization  
C/O West Deptford Township Schools  
675 Grove Road  
West Deptford, New Jersey 08066

Requests for financial information should be addressed to the organizations listed above.

**Basis of Presentation** - The financial statements of the School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations, issued on or before November 30, 1989, to its business-type activities and enterprise funds, provided they do not conflict with or contradict GASB pronouncements. The more significant of the School District's accounting policies are described in this note.

The School District's basic financial statements consist of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Basis of Presentation (Cont'd)**

**Government-wide Financial Statements** - The statement of net assets and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities. The statement of net assets presents the financial condition of the governmental and business-type activities of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and for the business-type activities of the School District. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. The policy of the School District is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants, and contributions that are restricted to meeting the operational or capital requirements of a particular program, and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

**Fund Financial Statements** - During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a single column. The fiduciary fund is reported by type. The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary, and fiduciary.

**Governmental Funds** - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

**General Fund** - The general fund is the general operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, district taxes, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Financial Statements (Cont'd)****Governmental Funds (Cont'd)**

**General Fund (Cont'd)** - In addition to the capital outlay sub-fund, the School District is accountable for an additional sub-fund, the Education Jobs Fund ("Ed Jobs"), resulting from federal legislation signed into law on August 10, 2010. The Ed Jobs program was created to provide funding assistance to states in order to save or create education jobs for the 2010-2011 school year, through September 30, 2012. Jobs funded under this program include those that provide educational and related services for early childhood, elementary, and secondary education. Ed Jobs revenues and expenditures are recorded in the general fund (fund 18) on a reimbursement basis. As such, revenue is not included in the fiscal year surplus, and no portion of general fund balance at June 30, 2012 is considered to be attributable to Ed Jobs. Ed Jobs expenditures at June 30, 2012 are included as a component of overall general fund expenditures, and also are included in total general fund expenditures for purposes of the excess surplus calculation.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

**Proprietary Funds** - Proprietary funds are used to account for the School District's ongoing activities, which are similar to those found in the private sector.

**Enterprise Funds** - The enterprise funds are used to account for operations

1. that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that the costs (expenses, including depreciation) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or
2. where the School District has decided that periodic determination of revenues earned, expenses incurred, and / or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The School District's enterprise funds are:

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

**Young Eagles Fund** - This fund accounts for the financial activity related to providing after school service operations for School District students.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net assets) is segregated into investment in capital assets, net of related debt, and unrestricted net assets, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total assets.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Financial Statements (Cont'd)****Proprietary Funds (Cont'd) -**

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment	5 to 10 Years
Light Trucks and Vehicles	10 Years
Heavy Trucks and Vehicles	10 Years

**Fiduciary Funds** - Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. Pension trust funds are used to account for resources held in trust for employees and their beneficiaries based on defined benefit pension agreements, defined contribution agreements, other postemployment benefit agreements, and other employee benefit arrangements. Investment trust funds are used to report the external portion of an investment pool as defined in GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). They are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

The School District has four fiduciary funds, an unemployment compensation trust fund, a private-purpose scholarship fund, a student activity fund, and payroll fund.

**Measurement Focus**

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net assets.

For the fund financial statements, all governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation, with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. Fiduciary funds are reported using the economic resources measurement focus.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting.

For fund financial statements, all governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds, like the government-wide financial statements, use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue and the presentation of expenses versus expenditures.

**Recognition of Revenue** - Revenue resulting from exchange transactions, which are defined as transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. For the governmental fund financial statements, which are prepared on the modified accrual basis, however, such revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days after fiscal year end.

Revenue resulting from non-exchange transactions, which are defined as transactions in which the School District receives value without directly giving equal value in return, includes Ad Valorem (property) taxes, grants, entitlements, and donations. Ad Valorem (property) taxes are susceptible to accrual. As under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The School District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year since the revenue is both measurable and available. The School District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". With the exception of the restricted formula aids recorded in the special revenue fund, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. The School District did not receive any restricted formula aid during the fiscal year.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: tuition, grants, fees, and rentals.

**Expenses / Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the fiscal year is reported in the operating statement as an expense. Unused donated commodities are reported as deferred revenue. The measurement focus of governmental fund financial statements is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

**Budgets / Budgetary Control** - Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds. The budgets are submitted to the county office and have been voted upon at the annual school election on the third Tuesday in April, prior to and for 2012. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Budgets / Budgetary Control (Cont'd)** - Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-1b, Exhibit C-2, and Exhibit I-3 includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the revenue recognition policy for the one or more June state aid payments.

**Encumbrances** - Under encumbrance accounting, purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Encumbrances are a component of fund balance at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments** - Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Cash, Cash Equivalents and Investments (Cont'd)** - N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Tuition Receivable** - Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Tuition Payable** - Tuition charges for the fiscal years ended June 30, 2012 and 2011 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Inventories** - Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Prepaid Expenses** - Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2012.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as an expenditure in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Deferred Expenditures** - Deferred expenditures are disbursements that are made in one period, but are more accurately reflected as an expenditure / expense in the next fiscal period. Unlike prepaid expenses, deferred expenditures are not regularly recurring costs of operations.

**Short-Term Interfund Receivables / Payables** - Short-term interfund receivables / payables represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District, and that are due within one year. These amounts are eliminated in the government-wide financial statements, except for the net residual amounts due between governmental and business-type activities, which are presented as interfunds receivable and / or interfunds payable on the statement of net assets.

**Capital Assets** - General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net assets, but are not reported in the governmental fund financial statements. Capital assets utilized by the proprietary funds, however, are reported both in the business-type activities column of the government-wide statement of net assets and the proprietary fund statement of net assets.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Capital Assets (Cont'd)** - All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated fixed assets are recorded at their fair market value as of the date received. The School District maintains a capitalization threshold of \$2,000.00. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. All reported capital assets, except land and construction in progress, are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Governmental Activities Estimated Lives</u>	<u>Business-Type Activities Estimated Lives</u>
Land Improvements	10 to 20 Years	N/A
Buildings and Improvements	10 to 50 Years	N/A
Furniture and Equipment	5 to 20 Years	5 to 20 Years
Vehicles	5 to 10 Years	N/A

**Accrued Salaries and Wages** - Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2012, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

**Compensated Absences** - Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absence liability is reported on the government-wide financial statements.

For governmental fund financial statements, the current portion of unpaid compensated absences is the amount that is normally expected to be paid with expendable available financial resources. In the proprietary funds, the entire amount of compensated absences is recorded as a fund liability.

**Deferred Revenue** - Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Accrued Liabilities and Long-Term Obligations** - All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Net Assets** - Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

It is the School District's policy to apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

**Fund Balance** - The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

**Nonspendable** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

**Restricted** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

**Committed** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

**Assigned** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position, approved by the Board of Education.

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**

**Operating and Non-Operating Revenues and Expenses** - Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the School District, these revenues are sales for the food service program and tuition for the Young Eagles program. Non-operating revenues principally consist of federal and state grant funding and interest income earned on various interest-bearing accounts.

Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. There were no non-operating expenses.

**Interfund Activity** - Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, athletic and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are shown as uninsured and uncollateralized in the schedule below.

As of June 30, 2012, the School District's bank balances of \$4,865,357.48 were exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 723,542.57
Insured Under FDIC Coverage	1,188,133.53
Collateralized by securities held by the pledging financial institution	<u>2,953,681.38</u>
Total	<u><u>\$ 4,865,357.48</u></u>

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District by inclusion of \$1.00 on October 9, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2011 to June 30, 2012 fiscal year is as follows:

Beginning Balance July 1, 2011	\$ 312,407.45
Increased by:	
Interest Earnings	<u>247.48</u>
Ending Balance June 30, 2012	<u>\$ 312,654.93</u>

The June 30, 2012 LRFP balance of local support costs of uncompleted projects at June 30, 2012 is \$6,752,400.00. There were no withdrawals from the capital reserve during the fiscal year.

**Note 4: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2012 consisted of accounts (fees) and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Proprietary Fund</u>	<u>Total</u>
Intergovernmental	\$ 334,569.50	\$589,771.75	\$ 187,880.28	\$ 17,175.76	\$1,129,397.29
Other	<u>51,854.00</u>			<u>107.83</u>	<u>51,961.83</u>
Total	<u>\$386,423.50</u>	<u>\$589,771.75</u>	<u>\$ 187,880.28</u>	<u>\$ 17,283.59</u>	<u>\$1,181,359.12</u>

**Note 5: INVENTORY**

Inventory in the food service fund at June 30, 2012 consisted of the following:

Food	\$	14,576.54
Commodities		1,024.41
Supplies		4,276.18
	\$	<u>19,877.13</u>

**Note 6: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2012 was as follows:

	Balance July 1, 2011	Additions	Deletions	Balance June 30, 2012
<b>Government Activities:</b>				
Capital Assets that are not being Depreciated:				
Land	\$ 313,404.41			\$ 313,404.41
Total Capital Assets not being Depreciated	313,404.41	-	-	313,404.41
Land Improvements	500,644.52			500,644.52
Building and Improvements	20,962,460.94	\$ 456,065.50		21,418,526.44
Equipment	4,116,619.93	81,067.91		4,197,687.84
Totals at Historical Cost	25,579,725.39	537,133.41	-	26,116,858.80
Less: Accumulated Depreciation for:				
Land Improvements	(285,474.45)	(21,197.83)		(306,672.28)
Building and Improvements	(9,008,110.82)	(602,171.03)		(9,610,281.85)
Equipment	(3,119,302.68)	(202,508.53)		(3,321,811.21)
Total Accumulated Depreciation	(12,412,887.95)	(825,877.39) *	-	(13,238,765.34)
Total Capital Assets being Depreciated, net of Accumulated Depreciation	13,166,837.44	(288,743.98)		12,878,093.46
Government Activities Capital Assets, net	<u>\$13,480,241.85</u>	<u>\$ (288,743.98)</u>	<u>-</u>	<u>\$13,191,497.87</u>
<b>Business-Type Activities:</b>				
Equipment	\$ 366,340.36			\$ 366,340.36
Less: Accumulated Depreciation	(285,969.64)	\$ (13,072.39)		(299,042.03)
Business-Type Activities Capital Assets, net	<u>\$ 80,370.72</u>	<u>\$ (13,072.39)</u>	<u>-</u>	<u>\$ 67,298.33</u>

**Note 6: CAPITAL ASSETS (CONT'D)**

\* Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 16,990.84
Instruction - Special Education	4,031.13
Other Instruction	27,310.29
General and Business Administrative Services	2,171.47
Pupil Transportation	2,918.75
Plant Operations and Maintenance	61,762.51
Unallocated	<u>710,692.40</u>
Total Depreciation Expense	<u>\$ 825,877.39</u>

**Note 7: LONG-TERM OBLIGATIONS**

During the fiscal year ended June 30, 2012, the following changes occurred in long-term obligations:

	<b>Principal Outstanding <u>July 1, 2011</u></b>	<b><u>Reductions</u></b>	<b>Principal Outstanding <u>June 30, 2012</u></b>	<b>Due Within <u>One Year</u></b>
<b>Governmental Activities:</b>				
General Obligation Bonds	\$ 2,415,000.00	\$ (1,400,000.00)	\$ 1,015,000.00	\$ 1,015,000.00
Compensated Absences	<u>618,989.00</u>	<u>(50,931.00)</u>	<u>568,058.00</u>	<u>                    </u>
Governmental Activity Long-term Liabilities	<u>\$ 3,033,989.00</u>	<u>\$ (1,450,931.00)</u>	<u>\$ 1,583,058.00</u>	<u>\$ 1,015,000.00</u>
<b>Business Type Activities:</b>				
Compensated Absences	<u>\$ 13,971.00</u>	<u>\$ (445.00)</u>	<u>\$ 13,526.00</u>	<u>-</u>

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On April 1, 1997, the School District issued \$5,320,000.00 general obligation bonds at interest rates varying from 4.50% to 4.70% and on August 1, 2003 issued refunding bonds at interest rates varying from 2.00% to 3.75% refunding previous issues. The final maturity of these bonds is January 15, 2013. The bonds will be paid from property taxes.

Principal and interest due on bonds outstanding is as follows:

<b>Fiscal Year <u>Ending June 30,</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2013	<u>\$ 1,015,000.00</u>	<u>\$ 38,062.50</u>	<u>\$ 1,053,062.50</u>

**Bonds Authorized but not Issued** - As of June 30, 2012, the School District had no authorizations to issue additional bonded debt.

**Note 7: LONG-TERM OBLIGATIONS (CONT'D)**

**Compensated Absences** - Compensated absences will be paid from the fund from which the employees' salaries are paid.

**Note 8: OPERATING LEASES**

At June 30, 2012, the School District had operating lease agreements in effect for copy machines. The future minimum rental payments under the operating lease agreements are as follows:

<b>Fiscal Year</b>	
<b><u>Ending June 30,</u></b>	<b><u>Amount</u></b>
2013	\$ 308,555.04
2014	385,602.04
2015	322,692.56
2016	97,443.03
2017	32,109.80
	<u>\$ 1,146,402.47</u>

Rental payments under operating leases for the fiscal year ended June 30, 2012 were \$233,878.34.

**Note 9: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund and the Public Employees' Retirement System, which are administered by the New Jersey Division of Pensions and Benefits. In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This too is administered by the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund (TPAF) is a cost-sharing contributory defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapters 113, 114 and 115, P.L. 1997, plan members enrolled in the TPAF were required to contribute 5% of their annual covered salary. Effective July 1, 2007, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. For employees who were enrolled in the retirement system prior to July 1, 2007, the increase was effective with the payroll period that began immediately after July 1, 2007. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

**Note 9: PENSION PLANS (CONT'D)**

**Teachers' Pension and Annuity Fund (Cont'd)** - Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the district has been required over several preceding fiscal years.

**Public Employees' Retirement System** - The Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955. The PERS provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System were required to contribute 5% of their annual covered salary. Effective July 1, 2008, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. For employees enrolled in the retirement system prior to July 1, 2008, the increase is effective with the payroll period that begins immediately after July 1, 2008. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, the statute also requires the return to the normal rate when such surplus pension assets no longer exist.

The School District is billed annually for its normal contribution plus any accrued liability. The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

<b><u>Fiscal Year</u></b>	<b><u>Normal Contribution</u></b>	<b><u>Accrued Liability</u></b>	<b><u>Total Liability</u></b>	<b><u>Paid by School District</u></b>
2012	\$ 206,090.00	\$ 346,040.00	\$ 552,130.00	\$ 552,130.00
2011	234,532.00	312,214.00	546,746.00	546,746.00
2010	210,760.00	205,642.00	416,402.00	416,402.00

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program (DCRP) is a cost-sharing multiple-employer defined contribution pension fund which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Division of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

**Note 9: PENSION PLANS (CONT'D)**

**Defined Contribution Retirement Program (Cont'd)** - The School District's contributions, equal to the required contribution for each fiscal year, was as follows:

<u>Fiscal Year</u>	<u>Normal Contribution</u>	<u>Total Liability</u>	<u>Paid by School District</u>
2012	\$ 22,659.13	\$ 22,659.13	\$ 22,659.13
2011	2,891.94	2,891.94	2,891.94

**Note 10: POST-RETIREMENT BENEFITS****Cost Sharing Multiple Employer Defined Benefit Plan**

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2011, there were 93,323 retirees eligible for postemployment medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$144 million toward Chapter 126 benefits for 15,709 eligible retired members in fiscal year 2011.

**Note 11: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2012, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement costs related to TPAF. The amounts recognized as revenues and expenditures for normal costs and post-retirement costs were \$591,290.00 and \$1,188,646.00, respectively.

**Note 12: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The School District maintains commercial insurance coverage for property, liability, and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

**Note 12: RISK MANAGEMENT (CONT'D)****New Jersey Unemployment Compensation Insurance (cont'd)**

The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two fiscal years:

<u>Fiscal Year</u> <u>Ended June 30.</u>	<u>Employee</u> <u>Contributions</u>	<u>Amount</u> <u>Reimbursed</u>	<u>Ending</u> <u>Balance</u>
2012	\$ 38,627.02	\$ 121,749.98	\$ 152,791.71
2011	36,768.98	280,119.50	235,895.98
2010	40,562.53	113,146.75	478,834.76

**Joint Insurance Pool** - The School District is a member of the New Jersey School Boards Association Insurance Group. The Fund provides its members with the following coverage:

Property and Auto Physical Damage/Boiler and Machinery  
 General and Automobile Liability  
 Workers' Compensation  
 School Leaders Professional Liability  
 Employer's Liability  
 Comprehensive Crime Coverage  
 Environmental Impairment Liability  
 Excess Liability

Annual contributions to the Fund are determined by the Fund's Board of Trustees. The School District is jointly and personally liable for claims insured by the Fund and its members during the period of its membership, including liability for supplemental assessments, if necessary. The Fund's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

The Fund publishes its own financial report for the year ended June 30, 2012, which can be obtained from the following address:

New Jersey School Boards Association Insurance Group  
 450 Veterans Drive  
 Burlington, New Jersey 08016

**Note 13: DEFERRED COMPENSATION**

The School District offers its employees a choice of five deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrators are as follows:

Syracusa Benefits Program  
 Lincoln Investment Planning  
 Variable Annuity Life Insurance Company  
 Merrill Lynch  
 AXA/Equitable

**Note 14: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to two personal days which may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. As of June 30, 2012, the liability for compensated absences in the governmental activities and proprietary fund types was \$568,058 and \$13,526, respectively.

**Note 15: INTERFUND BALANCES AND TRANSFERS**

The following interfund balances were recorded on the various balance sheets as June 30, 2012:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 1,501,247.53	\$ 121,227.84
Special Revenue		486,270.66
Capital Projects		472,669.16
Proprietary	334.68	11,230.47
Fiduciary	<u>196,289.16</u>	<u>606,473.24</u>
	<u>\$ 1,697,871.37</u>	<u>\$ 1,697,871.37</u>

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2013, the District expects to liquidate such interfunds, depending upon the availability of cash flow.

**Note 16: DEFICIT FUND BALANCES**

The School District has a deficit fund balance of \$38,109.26 in the general fund as of June 30, 2012 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties.

**Note 16: DEFICIT FUND BALANCES (CONT'D)**

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$38,109.26 is less than the June state aid payments.

**Note 17: FUND BALANCES****RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**General Fund -**

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2012 is \$1,441,908.79. Additionally, \$1,153,680.79 of excess fund balance generated during 2010-2011 has been restricted and designated for utilization in the 2012-2013 budget.

**For Capital Reserve Account** - As of June 30, 2012, the balance in the capital reserve account is \$312,654.93. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

**ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund -**

**For Subsequent Year's Expenditures** - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2013 \$1,057,839.21 of general fund balance at June 30, 2012.

**Other Purposes** - As of June 30, 2012, the School District had \$130,327.68 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**Capital Projects Fund** - As of June 30, 2012, the School District had \$8,482.60 available to fund certain capital projects previously authorized. The balance is assigned to the projects listed on the summary schedule of expenditures in the Capital Projects fund.

**Note 17: FUND BALANCES (CONT'D)****UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2012, the fund balance of the general fund was a deficit of \$38,109.26. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 16, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of \$38,109.26 is less than the last state aid payment.

**Note 18: LITIGATION**

The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

REQUIRED SUPPLEMENTARY INFORMATION  
PART II

BUDGETARY COMPARISON SCHEDULES

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
<b>Local Sources:</b>					
Local Tax Levy	\$ 28,437,427.00		\$ 28,437,427.00	\$ 28,437,427.00	\$ 51,854.00
Tuition	700.00		700.00	247.48	(452.52)
Interest Earned on Capital Reserve Funds	104,300.00		104,300.00	429,359.12	325,059.12
Unrestricted Miscellaneous Revenues					
<b>Total - Local Sources</b>	<b>28,542,427.00</b>	<b>-</b>	<b>28,542,427.00</b>	<b>28,918,887.60</b>	<b>376,460.60</b>
<b>State Sources:</b>					
Categoric Special Education Aid	1,569,546.00		1,569,546.00	1,569,546.00	
Equalization Aid	9,288,914.00	\$ 145,170.00	9,434,084.00	9,434,084.00	
Categoric Security Aid		268,624.00	268,624.00	268,624.00	
Extraordinary Aid				196,547.00	196,547.00
Non Public Reimbursement for Transportation				21,286.26	21,286.26
On-Behalf T.P.A.F. Pension Contributions (non-budgeted)				591,290.00	591,290.00
Normal Contribution				1,188,646.00	1,188,646.00
Post Retirement Medical Contribution				1,339,391.88	1,339,391.88
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)					
<b>Total - State Sources</b>	<b>10,858,460.00</b>	<b>413,794.00</b>	<b>11,272,254.00</b>	<b>14,609,415.14</b>	<b>3,337,161.14</b>
<b>Federal Sources:</b>					
Special Education Medicaid Initiative	53,670.00		53,670.00	57,550.35	3,880.35
Education Jobs Fund	414,631.00	12,990.00	427,621.00	427,621.00	
<b>Total - Federal Sources</b>	<b>468,301.00</b>	<b>12,990.00</b>	<b>481,291.00</b>	<b>485,171.35</b>	<b>3,880.35</b>
<b>Total Revenues</b>	<b>39,869,188.00</b>	<b>426,784.00</b>	<b>40,295,972.00</b>	<b>44,013,474.09</b>	<b>3,717,502.09</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES:</b>					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Preschool / Kindergarten	\$ 295,746.00	\$ (107,376.74)	\$ 188,369.26	\$ 185,376.76	\$ 2,992.50
Grades 1-5	3,862,973.00	135,681.66	3,998,654.66	3,988,069.83	10,584.83
Grades 6-8	3,457,537.00	103,247.93	3,560,784.93	3,526,585.08	34,199.85
Grades 9-12	4,163,017.00	133,137.82	4,296,154.82	4,234,285.22	61,869.60
Regular Programs - Home Instruction:					
Salaries of Teachers	27,000.00	15,401.32	42,401.32	41,575.32	826.00
Purchased Professional - Educational Services	17,800.00	(9,200.00)	8,600.00	2,979.95	5,620.05
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	107,362.00	3,677.93	111,039.93	104,238.43	6,801.50
Purchased Professional - Educational Services	11,480.00	(3,483.00)	7,997.00	2,050.00	5,947.00
Purchased Technical Services	71,190.00	9,768.71	80,958.71	80,586.51	372.20
Other Purchased Services	222,775.00	70,129.56	292,904.56	249,602.94	43,301.62
General Supplies	545,025.00	536,265.01	1,081,290.01	1,037,063.64	44,226.37
Textbooks	12,870.00	(4,778.96)	8,091.04	7,131.63	959.41
Other Objects	3,525.00	(3,000.00)	525.00	513.00	12.00
<b>Total Regular Programs</b>	<b>12,798,300.00</b>	<b>879,471.24</b>	<b>13,677,771.24</b>	<b>13,460,058.31</b>	<b>217,712.93</b>
Special Education - Instruction:					
Learning and / or Language Disabilities:					
Salaries of Teachers	358,932.00	72,101.70	431,033.70	425,502.35	5,531.35
Other Salaries for Instruction	100,259.00	870.87	101,129.87	101,082.47	47.40
General Supplies	13,804.00	(7,545.45)	6,258.55	5,094.78	1,163.77
Textbooks	1,257.00	(1,007.00)	250.00	250.00	250.00
<b>Total Learning and / or Language Disabilities</b>	<b>474,252.00</b>	<b>64,420.12</b>	<b>538,672.12</b>	<b>531,679.60</b>	<b>6,992.52</b>
Auditory Impairments:					
Purchased Professional-Educational Services	725.00	-	725.00	154.00	571
<b>Total Auditory Impairments</b>	<b>725.00</b>		<b>725.00</b>	<b>154.00</b>	<b>571.00</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Multiple Disabilities:					
Salaries of Teachers	\$ 81,686.00	\$ 54,975.00	\$ 136,661.00	\$ 133,392.00	\$ 3,269.00
Other Salaries for Instruction	37,145.00	(19,000.00)	18,145.00	14,388.86	3,756.14
General Supplies	600.00		600.00	280.85	319.15
<b>Total Multiple Disabilities</b>	<b>119,431.00</b>	<b>35,975.00</b>	<b>155,406.00</b>	<b>148,061.71</b>	<b>7,344.29</b>
Resource Room / Resource Center:					
Salaries of Teachers	1,677,625.00	20,077.12	1,697,702.12	1,696,964.06	738.06
Other Salaries for Instruction	112,489.00	(34,740.41)	77,748.59	77,748.59	
General Supplies	8,283.00	(325.91)	7,957.09	6,658.88	1,298.21
Textbooks	4,776.00	(970.25)	3,805.75	2,957.46	848.29
<b>Total Resource Room / Resource Center</b>	<b>1,803,173.00</b>	<b>(15,959.45)</b>	<b>1,787,213.55</b>	<b>1,784,328.99</b>	<b>2,884.56</b>
Preschool Disabilities - Part-Time:					
Salaries of Teachers	170,466.00	16,135.05	186,601.05	186,601.05	
Other Salaries for Instruction	74,789.00	(9,019.92)	65,769.08	65,355.28	413.80
General Supplies	1,922.00		1,922.00	1,904.53	17.47
<b>Total Preschool Disabilities - Part-Time</b>	<b>247,177.00</b>	<b>7,115.13</b>	<b>254,292.13</b>	<b>253,860.86</b>	<b>431.27</b>
Home Instruction:					
Salaries of Teachers	23,000.00	7,526.73	30,526.73	23,085.17	7,441.56
Purchased Professional - Educational Services	30,900.00	(4,837.50)	26,062.50	12,822.50	13,240.00
<b>Total Home Instruction</b>	<b>53,900.00</b>	<b>2,689.23</b>	<b>56,589.23</b>	<b>35,907.67</b>	<b>20,681.56</b>
<b>Total Special Education - Instruction</b>	<b>2,698,658.00</b>	<b>94,240.03</b>	<b>2,792,898.03</b>	<b>2,753,992.83</b>	<b>38,905.20</b>
Bilingual Education - Instruction:					
Salaries of Teachers	31,462.00	1,852.96	33,314.96	33,314.96	
<b>Total Bilingual Education - Instruction</b>	<b>31,462.00</b>	<b>1,852.96</b>	<b>33,314.96</b>	<b>33,314.96</b>	<b>-</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
School Sponsored Co-curricular Activities - Instruction:					
Salaries	\$ 242,385.00	\$ 58,903.63	\$ 301,288.63	\$ 300,920.58	\$ 368.05
Purchased Services	23,980.00	(12,648.25)	11,331.75	720.46	10,611.29
Supplies and Materials	26,699.00	(1,650.00)	25,049.00	23,539.70	1,509.30
Other Objects	6,401.00	(3,233.63)	3,167.37	2,717.25	450.12
<b>Total School Sponsored Co-curricular Activities - Instruction</b>	<b>299,465.00</b>	<b>41,371.75</b>	<b>340,836.75</b>	<b>327,897.99</b>	<b>12,938.76</b>
School Sponsored Athletics - Instruction:					
Salaries	383,544.00	1,419.38	384,963.38	382,871.00	2,092.38
Purchased Services	121,235.00	(40,255.21)	80,979.79	77,211.62	3,768.17
Supplies and Materials	90,307.00	9,567.12	99,874.12	97,867.21	2,006.91
Other Objects	55,440.00	(8,109.68)	47,330.32	46,010.32	1,320.00
<b>Total School Sponsored Athletics - Instruction</b>	<b>650,526.00</b>	<b>(37,378.39)</b>	<b>613,147.61</b>	<b>603,960.15</b>	<b>9,187.46</b>
Community Services Programs/Operations					
Salaries	20,000.00	65.81	20,065.81	15,481.95	4,583.86
Purchased Services	65,200.00	-	65,200.00	64,793.34	406.66
<b>Total Community Services Programs/Operations</b>	<b>85,200.00</b>	<b>65.81</b>	<b>85,265.81</b>	<b>80,275.29</b>	<b>4,990.52</b>
<b>Total Instruction</b>	<b>16,563,611.00</b>	<b>979,623.40</b>	<b>17,543,234.40</b>	<b>17,259,499.53</b>	<b>283,734.87</b>
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within State - Regular		39,243.40	39,243.40	36,397.86	2,845.54
Tuition to Other LEA's Within State - Special		49,028.43	49,028.43	45,507.00	3,521.43
Tuition to County Voc. School Dist. - Regular	175,440.00	51,848.00	227,288.00	225,044.00	2,244.00
Tuition to CSSD and Regional Day Schools	1,048,005.00	(741,502.82)	306,502.18	197,336.88	109,165.30
Tuition to Private Schools for the Disabled - Within State	1,423,066.00	335,541.71	1,758,607.71	1,446,251.32	312,356.39
Tuition to Private Schools for the Disabled and Other LEA's	87,924.00	(32,948.00)	54,976.00	61,500.00	54,976.00
Tuition - State Facilities	61,500.00	-	61,500.00	61,500.00	-
<b>Total Undistributed Expenditures - Instruction</b>	<b>2,795,935.00</b>	<b>(298,789.28)</b>	<b>2,497,145.72</b>	<b>2,012,037.06</b>	<b>485,108.66</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Attendance and Social Work:					
Salaries	\$ 98,805.00	\$ 3,087.00	\$ 101,892.00	\$ 101,840.32	\$ 51.68
Purchased Professional and Technical Services	250.00	(185.00)	65.00		65.00
Supplies and Materials	1,610.00	160.00	1,770.00	1,739.16	30.84
<b>Total Undistributed Expenditures - Attendance and Social Work</b>	<b>100,665.00</b>	<b>3,062.00</b>	<b>103,727.00</b>	<b>103,579.48</b>	<b>147.52</b>
Undistributed Expenditures - Health Services:					
Salaries	386,319.00	35,137.43	421,456.43	408,757.51	12,698.92
Purchased Professional and Technical Services	16,250.00	(5,617.76)	10,632.24	9,556.25	1,075.99
Supplies and Materials	12,262.00		12,262.00	11,050.08	1,211.92
Other Objects	30.00		30.00	30.00	
<b>Total Undistributed Expenditures - Health Services</b>	<b>414,861.00</b>	<b>29,519.67</b>	<b>444,380.67</b>	<b>429,393.84</b>	<b>14,986.83</b>
Undistributed Expenditures - Speech, OT, PT & Related Services:					
Salaries	559,318.00	(23,736.63)	535,581.37	534,878.37	703.00
Purchased Professional - Educational Services	68,092.00	(2,764.25)	65,327.75	64,458.75	869.00
Supplies and Materials	6,798.00	50.60	6,848.60	5,699.33	1,149.27
Other Objects	1,775.00	(390.00)	1,385.00	396.35	988.65
<b>Total Undistributed Expenditures - Speech, OT, PT &amp; Related Services</b>	<b>635,983.00</b>	<b>(26,840.28)</b>	<b>609,142.72</b>	<b>605,432.80</b>	<b>3,709.92</b>
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services:					
Salaries	479,007.00	87,630.00	566,637.00	566,453.02	183.98
Purchased Professional - Educational Services	221,895.00	14,991.63	236,886.63	195,736.63	41,150.00
Supplies and Materials	1,000.00	(132.88)	867.12	621.77	245.35
<b>Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services</b>	<b>701,902.00</b>	<b>102,488.75</b>	<b>804,390.75</b>	<b>762,811.42</b>	<b>41,579.33</b>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONTD):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	\$ 811,069.00	\$ (122,738.26)	\$ 688,330.74	\$ 681,767.88	\$ 6,562.86
Salaries of Secretarial and Clerical Assistants	51,109.00	(96.50)	51,012.50	49,838.82	1,173.68
Purchased Professional - Educational Services	2,325.00	7,340.00	9,665.00	9,648.90	16.10
Other Purchased Professional and Technical Services	3,551.00	4,840.50	8,391.50	4,471.18	3,920.32
Other Purchased Services	1,608.00	291.64	1,899.64	1,802.00	97.64
Supplies and Materials	10,929.00	910.00	11,839.00	10,319.25	1,519.75
Other Objects	6,310.00	2,480.00	8,790.00	8,739.50	50.50
<b>Total Undistributed Expenditures - Guidance</b>	<b>886,901.00</b>	<b>(106,972.62)</b>	<b>779,928.38</b>	<b>766,587.53</b>	<b>13,340.85</b>
Undistributed Expenditures - Child Study Teams:					
Salaries of Other Professional Staff	759,097.00	(44,884.23)	714,212.77	711,672.82	2,539.95
Salaries of Secretarial and Clerical Assistants	94,965.00	1579.41	96,544.41	94,449.41	2,095.00
Purchased Professional - Educational Services	19,900.00	(83.32)	19,816.68	11,180.00	8,636.68
Other Purchased Professional and Technical Services	3,425.00	200.00	3,625.00	3,616.00	9.00
Residential Costs	12,000.00	(10,000.00)	2,000.00		2,000.00
Miscellaneous Purch Services	31,123.00	(16,395.50)	14,727.50	13,016.70	1,710.80
Supplies and Materials	40,362.00	356.36	40,718.36	33,368.33	7,350.03
Other Objects	5,299.00		5,299.00	3,536.97	1,762.03
<b>Total Undistributed Expenditures - Child Study Teams</b>	<b>966,171.00</b>	<b>(69,227.28)</b>	<b>896,943.72</b>	<b>870,840.23</b>	<b>26,103.49</b>
Undistributed Expenditures - Improvement of Instructional Services:					
Salaries of Supervisors of Instruction	334,367.00	6,117.69	340,484.69	340,484.69	
Salaries of Other Professional Staff	41,576.00	40,132.00	81,708.00	81,708.00	
Salaries of Secretarial and Clerical Assistants	159,428.00	1,867.00	161,295.00	160,997.93	297.07
Purchased Professional Services		4,813.00	4,813.00	4,812.50	0.50
Other Purchased Services	1,900.00	1,832.00	3,732.00	2,909.87	822.13
Supplies and Materials	2,990.00		2,990.00	1,073.10	1,916.90
Other Objects	1,500.00		1,500.00	1,352.55	147.45
<b>Total Undistributed Expenditures - Improvement of Instructional Services</b>	<b>541,761.00</b>	<b>54,761.69</b>	<b>596,522.69</b>	<b>593,338.64</b>	<b>3,184.05</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	\$ 811,069.00	\$ (122,738.26)	\$ 688,330.74	\$ 681,767.88	\$ 6,562.86
Salaries of Secretarial and Clerical Assistants	51,109.00	(96.50)	51,012.50	49,838.82	1,173.68
Purchased Professional - Educational Services	2,325.00	7,340.00	9,665.00	9,648.90	16.10
Other Purchased Professional and Technical Services	3,551.00	4,840.50	8,391.50	4,471.18	3,920.32
Other Purchased Services	1,608.00	291.64	1,899.64	1,802.00	97.64
Supplies and Materials	10,929.00	910.00	11,839.00	10,319.25	1,519.75
Other Objects	6,310.00	2,480.00	8,790.00	8,739.50	50.50
<b>Total Undistributed Expenditures - Guidance</b>	<b>886,901.00</b>	<b>(106,972.62)</b>	<b>779,928.38</b>	<b>766,587.53</b>	<b>13,340.85</b>
Undistributed Expenditures - Child Study Teams:					
Salaries of Other Professional Staff	759,097.00	(44,884.23)	714,212.77	711,672.82	2,539.95
Salaries of Secretarial and Clerical Assistants	94,965.00	1579.41	96,544.41	94,449.41	2,095.00
Purchased Professional - Educational Services	19,900.00	(83.32)	19,816.68	11,180.00	8,636.68
Other Purchased Professional and Technical Services	3,425.00	200.00	3,625.00	3,616.00	9.00
Residential Costs	12,000.00	(10,000.00)	2,000.00	2,000.00	2,000.00
Miscellaneous Purch Services	31,123.00	(16,395.50)	14,727.50	13,016.70	1,710.80
Supplies and Materials	40,362.00	356.36	40,718.36	33,368.33	7,350.03
Other Objects	5,299.00		5,299.00	3,536.97	1,762.03
<b>Total Undistributed Expenditures - Child Study Teams</b>	<b>966,171.00</b>	<b>(69,227.28)</b>	<b>896,943.72</b>	<b>870,840.23</b>	<b>26,103.49</b>
Undistributed Expenditures - Improvement of Instructional Services:					
Salaries of Supervisors of Instruction	334,367.00	6,117.69	340,484.69	340,484.69	
Salaries of Other Professional Staff	41,576.00	40,132.00	81,708.00	81,708.00	
Salaries of Secretarial and Clerical Assistants	159,428.00	1,867.00	161,295.00	160,997.93	297.07
Purchased Professional Services		4,813.00	4,813.00	4,812.50	0.50
Other Purchased Services	1,900.00	1,832.00	3,732.00	2,909.87	822.13
Supplies and Materials	2,990.00		2,990.00	1,073.10	1,916.90
Other Objects	1,500.00		1,500.00	1,352.55	147.45
<b>Total Undistributed Expenditures - Improvement of Instructional Services</b>	<b>541,761.00</b>	<b>54,761.69</b>	<b>596,522.69</b>	<b>593,338.64</b>	<b>3,184.05</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Educational Media Services / School Library:					
Salaries	\$ 203,495.00	\$ 1,661.78	\$ 205,156.78	\$ 191,369.73	\$ 13,787.05
Purchased Professional and Technical Services	17,221.00	1,000.00	18,221.00	18,082.55	138.45
Supplies and Materials	34,755.00	5.40	34,760.40	26,672.97	8,087.43
<b>Total Undistributed Expenditures - Educational Media Services / School Library</b>	<b>255,471.00</b>	<b>2,667.18</b>	<b>258,138.18</b>	<b>236,125.25</b>	<b>22,012.93</b>
Undistributed Expenditures - Instructional Staff Training Services:					
Salaries of Other Professional Staff	82,244.00	(28,746.00)	53,498.00	52,998.00	500.00
Purchased Professional - Educational Services	42,600.00	(16,211.57)	26,388.43	17,891.53	8,496.90
Other Purchased Services	28,144.00	(2,086.77)	26,057.23	23,350.08	2,707.15
Supplies and Materials	2,700.00	(893.00)	1,807.00	1,127.76	679.24
Other Objects	1,743.00	(827.00)	916.00	520.00	396.00
<b>Total Undistributed Expenditures - Instructional Staff Training Services</b>	<b>157,431.00</b>	<b>(48,764.34)</b>	<b>108,666.66</b>	<b>95,887.37</b>	<b>12,779.29</b>
Undistributed Expenditures - Support Services - General Administration:					
Salaries	275,874.00	1,719.23	277,593.23	273,779.93	3,813.30
Legal Services	25,000.00	5,261.00	30,261.00	24,616.72	5,644.28
Audit Fees	53,400.00	(1,200.00)	52,200.00	46,314.00	5,886.00
Architectural / Engineering Services	23,500.00	19,286.74	42,786.74	42,786.74	
Other Purchased Professional Services	25,800.00	(824.10)	24,975.90	24,095.63	880.27
Communications / Telephone	384,875.00	1,710.09	386,585.09	295,757.89	90,827.20
Board of Education Other Purchased Services	3,000.00	7,039.04	10,039.04	6,564.32	3,474.72
Miscellaneous Purchased Services	109,676.00	(5,900.00)	103,776.00	75,609.16	28,166.84
General Supplies	5,550.00		5,550.00	5,304.70	245.30
Board of Education Trn/Meeting Supplies	1,000.00		1,000.00		1,000.00
Judgments Against The School District	6,240.00		6,240.00	2,000.00	4,240.00
Miscellaneous Expenditures	8,691.00	2,112.39	10,803.39	10,803.39	
Board of Education Member Dues/Fees	37,065.00	(100.00)	36,965.00	20,799.02	16,165.98
<b>Total Undistributed Expenditures - Support Services - General Administration</b>	<b>959,671.00</b>	<b>29,104.39</b>	<b>988,775.39</b>	<b>828,431.50</b>	<b>160,343.89</b>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Support Services - School Administration:					
Salaries of Principals / Assistant Principals / Prog Dir	\$ 840,045.00	\$ 7,521.50	\$ 847,566.50	\$ 846,865.44	\$ 701.06
Salaries of Other Professional Staff	343,578.00	(58,785.67)	284,792.33	283,616.07	1,176.26
Salaries of Secretarial and Clerical Assistants	353,606.00	112.11	353,718.11	350,932.50	2,785.61
Purchased Professional and Technical Services	2,590.00	(1,800.08)	789.92	119.00	670.92
Other Purchased Services	26,055.00	4,888.63	30,943.63	18,079.11	12,864.52
Supplies and Materials	67,133.00	(21,485.08)	45,647.92	44,256.74	1,391.18
Other Objects	30,285.00	5,895.94	36,180.94	30,783.80	5,397.14
<b>Total Undistributed Expenditures - Support Services - School Administration</b>	<b>1,663,292.00</b>	<b>(63,652.65)</b>	<b>1,599,639.35</b>	<b>1,574,652.66</b>	<b>24,986.69</b>
Undistributed Expenditures - Central Services:					
Salaries	365,444.00	9,990.95	375,434.95	370,191.93	5,243.02
Purchased Technical Services	70,000.00	48,123.43	118,123.43	65,069.95	53,053.48
Miscellaneous Purchased Services	23,185.00	5,193.82	28,378.82	17,741.41	10,637.41
Supplies and Materials	11,700.00	(6,433.81)	5,266.19	5,264.17	2.02
Miscellaneous Expenditures	2,925.00	3,089.97	6,014.97	5,924.97	90.00
<b>Total Undistributed Expenditures - Central Services</b>	<b>473,254.00</b>	<b>59,964.36</b>	<b>533,218.36</b>	<b>464,192.43</b>	<b>69,025.93</b>
Undistributed Expenditures - Administrative Information Technology:					
Salaries	294,350.00	16,222.09	310,572.09	303,983.58	6,588.51
Purchased Technical Services	11,000.00	6,826.36	17,826.36	17,826.36	
Other Purchased Services	1,200.00	49.81	1,249.81	906.65	343.16
Supplies and Materials	6,000.00	(4,482.22)	1,517.78	330.58	1,187.20
<b>Total Undistributed Expenditures - Administrative Information Technology</b>	<b>312,550.00</b>	<b>18,616.04</b>	<b>331,166.04</b>	<b>323,047.17</b>	<b>8,118.87</b>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
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 For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Required Maintenance for School Facilities:					
Cleaning, Repair and Maintenance Services	\$ 241,160.00	\$ 168,487.56	\$ 409,647.56	\$ 376,685.28	\$ 32,962.28
General Supplies	160,600.00	(40,410.85)	120,189.15	101,324.65	18,864.50
<b>Total Undistributed Expenditures - Required Maintenance for School Facilities</b>	<b>401,760.00</b>	<b>128,076.71</b>	<b>529,836.71</b>	<b>478,009.93</b>	<b>51,826.78</b>
Undistributed Expenditures - Custodial Services:					
Salaries	1,474,216.00	151,401.51	1,625,617.51	1,545,874.54	79,742.97
Salaries of Non Instructional Aides	7,500.00	(6,387.53)	1,112.47	522.50	589.97
Purchased Professional and Technical Services	11,500.00	(2,614.00)	8,886.00	8,282.79	603.21
Cleaning, Repair and Maintenance Services	83,670.00	(29,962.09)	53,707.91	48,511.38	5,196.53
Other Purchased Property Services	75,995.00		75,995.00	75,464.31	530.69
Insurance	150,250.00	(32,461.00)	117,789.00	109,543.77	8,245.23
General Supplies	377,541.00	27,084.23	404,625.23	373,094.13	31,531.10
Energy (Electricity)	775,000.00	(88,195.92)	686,804.08	604,425.31	82,378.77
Energy (Natural Gas)	455,000.00	(107,733.11)	347,266.89	293,744.68	53,522.21
Other Objects	17,500.00	(7,323.89)	10,176.11	5,849.64	4,326.47
<b>Total Undistributed Expenditures - Custodial Services</b>	<b>3,428,172.00</b>	<b>(96,191.80)</b>	<b>3,331,980.20</b>	<b>3,065,313.05</b>	<b>266,667.15</b>
Undistributed Expenditures - Care and Upkeep of Grounds:					
Salaries	217,275.00	(9,332.99)	207,942.01	207,941.67	0.34
General Supplies	65,000.00	(2,000.00)	63,000.00	60,473.64	2,526.36
<b>Total Undistributed Expenditures - Care and Upkeep of Grounds</b>	<b>282,275.00</b>	<b>(11,332.99)</b>	<b>270,942.01</b>	<b>268,415.31</b>	<b>2,526.70</b>
Undistributed Expenditures - Security:					
Salaries	312,532.00	(6,029.12)	306,502.88	297,258.27	9,244.61
<b>Total Undistributed Expenditures - Security</b>	<b>312,532.00</b>	<b>(6,029.12)</b>	<b>306,502.88</b>	<b>297,258.27</b>	<b>9,244.61</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School)-Reg	\$ 53,469.00	\$	\$ 53,469.00	\$ 53,468.33	\$ 0.67
Salaries for Pupil Transportation (Between Home and School)-Special Ed	16,484.00	23,448.81	39,932.81	39,932.81	
Other Purchased Professional/Technical Services	3,500.00		3,500.00	3,277.50	222.50
Contracted Services - (Between Home and School) - Vendors	1,099,900.00	113,997.36	1,213,897.36	1,211,960.31	1,937.05
Contracted Services - (Other than Between Home/School)-Vendors	169,056.00	57,773.37	226,829.37	216,828.50	10,000.87
Contracted Services (Special Education Students) - Vendors	727,403.00	174,657.52	902,060.52	895,376.88	6,683.64
Contracted Services (Special Education Students) - Joint Agreements	163,100.00	(71,419.13)	91,680.87	85,264.88	6,415.99
Contracted Services - Aid in Lieu of - Non Public	72,160.00	(3,502.80)	68,657.20	68,657.20	
Miscellaneous Purchase Services-Transportation	500.00		500.00	120.00	380.00
Transportation Supplies	800.00		800.00	554.87	245.13
Other Objects	1,500.00		1,500.00	150.00	1,350.00
<b>Total Undistributed Expenditures - Student Transportation Services</b>	<b>2,307,872.00</b>	<b>294,955.13</b>	<b>2,602,827.13</b>	<b>2,575,591.28</b>	<b>27,235.85</b>
<b>Unallocated Benefits:</b>					
Social Security Contributions	567,996.00	2,426.29	570,422.29	557,835.65	12,586.64
Other Retirement Contributions - PERS	569,382.00	(16,989.97)	552,392.03	552,392.03	
Other Retirement Contributions - DCRP		12,359.63	12,359.63	12,359.63	
Unemployment Compensation	72,500.00	(69,500.00)	3,000.00	3,000.00	
Workers' Compensation	299,021.00	(55,156.89)	243,864.11	226,793.63	17,070.48
Health Benefits	4,384,844.00	27,761.26	4,412,605.26	4,121,512.83	291,092.43
Tuition Reimbursement	87,000.00	(38,456.76)	48,543.24	48,043.24	500.00
Other Employee Benefits	77,000.00	(34,162.19)	42,837.81	41,953.81	884.00
<b>Total Unallocated Benefits</b>	<b>6,057,743.00</b>	<b>(171,718.63)</b>	<b>5,886,024.37</b>	<b>5,563,890.82</b>	<b>322,133.55</b>
<b>On-behalf T.P.A.F. Pension Contributions (non-budgeted)</b>					
Normal Contribution				591,290.00	(591,290.00)
Post Retirement Medical Contribution				1,188,646.00	(1,188,646.00)
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				1,339,391.88	(1,339,391.88)
<b>Total On-behalf Contributions</b>				<b>3,119,327.88</b>	<b>(3,119,327.88)</b>
<b>Total Undistributed Expenditures</b>	<b>23,656,202.00</b>	<b>(176,303.07)</b>	<b>23,479,898.93</b>	<b>25,034,163.92</b>	<b>(1,554,264.99)</b>
<b>Total Current Expense</b>	<b>40,219,813.00</b>	<b>803,320.33</b>	<b>41,023,133.33</b>	<b>42,293,663.45</b>	<b>(1,270,530.12)</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>Capital Outlay:</b>					
<b>Equipment:</b>					
Regular Program Grades 1-5	\$ 5,374.00	\$ (5,374.00)			
Regular Program Grades 6-8	7,200.00	(157.14)	\$ 7,042.86		\$ 7,042.86
Regular Program Grades 9-12		27,992.05	27,992.05	\$ 27,796.91	\$ 195.14
School-Sponsored and Other Instructional Program Undistributed Expenditures:					
School Administration	4,000.00	(4,000.00)			
Administrative Information Technology	7,000.00	(7,000.00)			
Custodial Services		36,000.00	36,000.00		36,000.00
<b>Total Equipment</b>	<u>23,574.00</u>	<u>47,460.91</u>	<u>71,034.91</u>	<u>27,796.91</u>	<u>43,238.00</u>
<b>Facilities Acquisition and Construction Services:</b>					
Construction Services	480,000.00		480,000.00	456,065.50	23,934.50
Other Objects	4,876.00		4,876.00	4,876.00	
<b>Total Facilities Acquisition and Construction Services</b>	<u>484,876.00</u>		<u>484,876.00</u>	<u>460,941.50</u>	<u>23,934.50</u>
<b>Total Capital Outlay</b>	<u>508,450.00</u>	<u>47,460.91</u>	<u>555,910.91</u>	<u>488,738.41</u>	<u>67,172.50</u>
<b>Total Expenditures</b>	<u>40,728,263.00</u>	<u>850,781.24</u>	<u>41,579,044.24</u>	<u>42,782,401.86</u>	<u>(1,203,357.62)</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(859,075.00)</u>	<u>(423,997.24)</u>	<u>(1,283,072.24)</u>	<u>1,231,072.23</u>	<u>2,514,144.47</u>
<b>Other Financing Sources (Uses):</b>					
Operating Transfers In:					
Capital Projects Fund to Capital Reserve	(700.00)		(700.00)		700.00
Operating Transfers In:					
Interest Deposit to Capital Reserve	(700.00)		(700.00)		700.00
<b>Total Other Financing Sources (Uses)</b>	<u>(700.00)</u>	<u>-</u>	<u>(700.00)</u>	<u>-</u>	<u>700.00</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2012

	<u>Original Budget</u>	<u>Budget Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	\$ (859,775.00)	\$ (423,997.24)	\$ (1,283,772.24)	\$ 1,231,072.23	\$ 2,514,844.47
Fund Balances, July 1	<u>3,876,433.91</u>		<u>3,876,433.91</u>	<u>3,876,433.91</u>	-
Fund Balances, June 30	<u>\$ 3,016,658.91</u>	<u>\$ (423,997.24)</u>	<u>\$ 2,592,661.67</u>	<u>\$ 5,107,506.14</u>	<u>\$ 2,514,844.47</u>
Restricted:					
Capital Reserve				\$ 312,654.93	
Excess Surplus - Current Year				1,441,908.79	
Excess Surplus -- Designated for Subsequent Year's Expenditures				1,153,680.79	
Assigned:					
Designated for Subsequent Year's Expenditures				1,057,839.21	
Year-End Encumbrances				130,327.68	
Unassigned				<u>1,011,094.74</u>	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment Not Recognized on GAAP Basis				(1,049,204.00)	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 4,058,302.14</u>	

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule -- Education Jobs  
 General Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Federal Sources:					
Education Jobs Fund	\$ 414,631.00	\$ 12,990.00	\$ 427,621.00	\$ 427,621.00	-
<b>EXPENDITURES:</b>					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:	414,631.00	12,990.00	427,621.00	427,621.00	-
Grades 9-12	414,631.00	12,990.00	427,621.00	427,621.00	-
Total Regular Programs - Instruction	414,631.00	12,990.00	427,621.00	427,621.00	-
Total Current Expense	-	-	-	-	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	-	-	-	-	-
Fund Balances, July 1	-	-	-	-	-
Fund Balances, June 30	-	-	-	-	-

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information  
 Budgetary Comparison Schedule  
 Special Revenue Fund

For the Fiscal Year Ended June 30, 2012

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
State Sources:					
Excellent Educators for New Jersey		\$ 86,000.00	\$ 86,000.00	58,099.70	\$ (27,900.30)
Nonpublic aid	\$ 13,043.00	(5,090.00)	7,953.00	3,914.15	(4,038.85)
<b>Total - State Sources</b>	<b>13,043.00</b>	<b>80,910.00</b>	<b>93,953.00</b>	<b>62,013.85</b>	<b>(31,939.15)</b>
Federal Sources:					
Title I	203,187.00	82,401.00	285,588.00	223,894.24	(61,693.76)
Title I 10-11		36,458.98	36,458.98	36,458.98	
Title I ARRA		61,985.70	61,985.70	61,241.01	(744.69)
Title I SIA ARRA		7,816.00	7,816.00	7,816.00	
Title II - Part A	97,001.00	10,761.00	107,762.00	86,806.68	(20,955.32)
Title II - Part A 10-11		39,951.23	39,951.23	39,951.23	
Title II - Part D 10-11		457.00	457.00	410.15	(46.85)
Title III 10-11	7,141.00	(5,250.00)	1,891.00	1,891.00	
Title IV	6,488.00	(6,488.00)			
I.D.E.I.A., Part B	656,832.00	121,811.00	778,643.00	777,390.40	(1,252.60)
I.D.E.I.A., Part B ARRA		72,575.83	72,575.83	46,357.20	(26,218.63)
I.D.E.I.A., Part B, Preschool Incentive	30,682.00	5,263.00	35,945.00	35,267.00	(678.00)
I.D.E.I.A., Part B, Preschool Incentive 10-11			217.72		(217.72)
I.D.E.I.A., Part B, Preschool Incentive ARRA		6,833.00	6,833.00		(6,833.00)
<b>Total - Federal Sources</b>	<b>1,001,331.00</b>	<b>434,575.74</b>	<b>1,436,124.46</b>	<b>1,317,483.89</b>	<b>(118,640.57)</b>
<b>Total Revenues</b>	<b>\$ 1,014,374.00</b>	<b>\$ 515,485.74</b>	<b>\$ 1,530,077.46</b>	<b>\$ 1,379,497.74</b>	<b>\$ (150,579.72)</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information

Budgetary Comparison Schedule

Special Revenue Fund

For the Fiscal Year Ended June 30, 2012

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Positive (Negative) <u>Final to Actual</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	\$ 213,617.00	\$ 52,007.05	\$ 265,624.05	\$ 234,636.09	\$ 30,987.96
Purchased Professional and Technical Services	56,759.00	14,070.50	70,829.50	68,898.90	1,930.60
Purchased Professional Educational Services	10,716.00	(7,441.00)	3,275.00	3,215.95	59.05
Other Purchased Services (400-500 series)	625,262.00	113,717.06	738,979.06	738,979.06	-
Supplies and Materials	24,921.00	48,422.11	73,343.11	50,330.70	23,012.41
<b>Total Instruction</b>	<b>931,275.00</b>	<b>220,775.72</b>	<b>1,152,050.72</b>	<b>1,096,060.70</b>	<b>55,990.02</b>
Support Services:					
Salaries of Other Professional Staff		34,649.00	34,649.00	34,649.00	
Other Salaries		33,817.05	33,817.05	14,275.80	19,541.25
Personal Services-Employee Benefits	26,016.00	34,990.64	61,006.64	42,075.36	18,931.28
Purchased Professional/Technical Services		78,122.00	78,122.00	50,796.00	27,326.00
Purchased Professional Educational Services	36,022.00	62,715.15	98,737.15	89,223.04	9,514.11
Other Purchased Professional Services	10,603.00	(5,925.00)	4,678.00	698.20	3,979.80
Other Purchased Services	6,163.00	37,129.90	43,292.90	36,778.94	6,513.96
Supplies and Materials	4,295.00	19,429.00	23,724.00	14,940.70	8,783.30
<b>Total Support Services</b>	<b>83,099.00</b>	<b>294,927.74</b>	<b>378,026.74</b>	<b>283,437.04</b>	<b>94,589.70</b>
<b>Total Expenditures</b>	<b>\$ 1,014,374.00</b>	<b>\$ 515,703.46</b>	<b>\$ 1,530,077.46</b>	<b>\$ 1,379,497.74</b>	<b>\$ 150,579.72</b>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Required Supplementary Information

Budgetary Comparison Schedule

Note to RSI

For the Fiscal Year Ended June 30, 2012

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	\$ 44,013,474.09	\$ 1,379,497.74
Differences - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		(23,452.75)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	958,976.00	
State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.	<u>(1,049,204.00)</u>	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$ 43,923,246.09</u>	<u>\$ 1,356,044.99</u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 42,782,401.86	\$ 1,379,497.74
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		<u>(23,452.75)</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 42,782,401.86</u>	<u>\$ 1,356,044.99</u>

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
**SPECIAL REVENUE FUND**  
 Combining Schedule of Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2012

N.C.L.B.

	Total	Title I - A	Title I - A FY 10-11	Title I - A ARRA	Title I SIA ARRA	Title II - A	Title II - A FY 10-11	Total Brought Forward
<b>REVENUES:</b>								
Federal Sources	\$ 1,317,483.89	\$ 223,894.24	\$ 36,458.98	\$ 61,241.01	\$ 7,816.00	\$ 86,806.68	\$ 39,951.23	\$ 861,315.75
State Sources	62,013.85							62,013.85
<b>Total Revenues</b>	<b>1,379,497.74</b>	<b>223,894.24</b>	<b>36,458.98</b>	<b>61,241.01</b>	<b>7,816.00</b>	<b>86,806.68</b>	<b>39,951.23</b>	<b>923,329.60</b>
<b>EXPENDITURES:</b>								
Instruction:								
Salaries of Teachers	234,636.09	146,329.00		2,099.09	7,261.00	72,327.00		6620
Purchased Professional and Technical Services	68,898.90		1,722.50					67,176.40
Purchased Professional Educational Services	3,215.95							3,215.95
Other Purchased Services	738,979.06							738,979.06
Supplies and Materials	50,330.70	19,592.31	28,847.39					1,891.00
<b>Total Instruction</b>	<b>1,096,060.70</b>	<b>165,921.31</b>	<b>30,569.89</b>	<b>2,099.09</b>	<b>7,261.00</b>	<b>72,327.00</b>	<b>-</b>	<b>817,882.41</b>
Support Services:								
Salaries of Other Professional Staff	34,649.00						34,268.00	381.00
Other Salaries	14,275.80							14,275.80
Personal Services-Employee Benefits	42,075.36	18,712.23	5,889.09	160.58	555.00	8,084.68	5,683.23	2,990.55
Purchased Professional/Technical Services	50,796.00							50,796.00
Purchased Professional Educational Services	89,223.04	30,080.70		57,142.34		2,000.00		698.20
Other Purchased Professional Services	698.20							698.20
Other Purchased Services	36,778.94	9,120.00		1,441.00		600.00		25,617.94
Supplies and Materials	14,940.70	60.00		398.00		3,795.00		10,687.70
<b>Total Support Services</b>	<b>283,437.04</b>	<b>57,972.93</b>	<b>5,889.09</b>	<b>59,141.92</b>	<b>555.00</b>	<b>14,479.68</b>	<b>39,951.23</b>	<b>105,447.19</b>
<b>Total Expenditures</b>	<b>\$ 1,379,497.74</b>	<b>\$ 223,894.24</b>	<b>\$ 36,458.98</b>	<b>\$ 61,241.01</b>	<b>\$ 7,816.00</b>	<b>\$ 86,806.68</b>	<b>\$ 39,951.23</b>	<b>\$ 923,329.60</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

**SPECIAL REVENUE FUND**

Combining Schedule of Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2012

	N.C.L.B.		I. D. E. I. A. -- Part B				NJ Nonpublic Textbook Aid Ch. 194, L. 1979	NJ Nonpublic Nursing	EE4NJ
	Title II - D FY 10-11	Title III FY 10-11	Basic	Basic ARRA	Preschool Incentive				
<b>REVENUES:</b>									
Federal Sources	\$ 410.15	\$ 1,891.00	\$ 777,390.40	\$ 46,357.20	\$ 35,267.00	\$ 3,215.95	\$ 698.20	\$ 58,099.70	
State Sources	62,013.85								
<b>Total Revenues</b>	<b>923,329.60</b>	<b>1,891.00</b>	<b>777,390.40</b>	<b>46,357.20</b>	<b>35,267.00</b>	<b>3,215.95</b>	<b>698.20</b>	<b>58,099.70</b>	
<b>EXPENDITURES:</b>									
Instruction:									
Salaries of Teachers	6,620.00			6,620.00					
Purchased Professional and Technical Services	67,176.40		67,176.40						
Purchased Professional Educational Services	3,215.95				35,267.00	3,215.95			
Other Purchased Services (Tuition)	738,979.06	1,891.00	703,712.06						
Supplies and Materials	1,891.00								
<b>Total Instruction</b>	<b>817,882.41</b>	<b>1,891.00</b>	<b>770,888.46</b>	<b>6,620.00</b>	<b>35,267.00</b>	<b>3,215.95</b>	<b>-</b>	<b>-</b>	
Support Services:									
Salaries of Other Professional Staff	381.00	381.00							
Other Salaries	14,275.80		14,275.80						
Personal Services-Employee Benefits	2,990.55	29.15	2,961.40						
Purchased Professional/Technical Services	50,796.00		22,500.00					28,296.00	
Purchased Professional Educational Services	-						698.20		
Other Purchased Professional Services	698.20							19,116.00	
Other Purchased Services	25,617.94		6,501.94					10,687.70	
Supplies and Materials	10,687.70								
<b>Total Support Services</b>	<b>105,447.19</b>	<b>410.15</b>	<b>6,501.94</b>	<b>39,737.20</b>	<b>-</b>	<b>-</b>	<b>698.20</b>	<b>58,099.70</b>	
<b>Total Expenditures</b>	<b>\$ 923,329.60</b>	<b>\$ 410.15</b>	<b>\$ 777,390.40</b>	<b>\$ 46,357.20</b>	<b>\$ 35,267.00</b>	<b>\$ 3,215.95</b>	<b>\$ 698.20</b>	<b>\$ 58,099.70</b>	

CAPITAL PROJECTS FUND

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Capital Projects Fund

Summary Schedule of Project Expenditures  
For the Fiscal Year Ended June 30, 2012

<u>Project Title / Issue</u>	<u>Project Number</u>	<u>Original Date</u>	<u>Appropriations</u>	<u>Expenditures to Date</u>		<u>Unexpended Balance June 30, 2012</u>
				<u>Prior Years</u>	<u>Current Year</u>	
Improvements to Oakview Elementary School and Red Bank Elementary School	---	03/15/87	\$ 1,786,000.00	\$ 1,782,322.00		\$ 3,678.00
High School Track Renovation	---	---	296,192.00	291,387.40		4,804.60
Designated for Future Years' Expenditures			\$ 2,082,192.00	\$ 2,073,709.40	-	\$ 8,482.60
						\$ 8,482.60

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Capital Projects Fund  
Summary Statement of Project Expenditures  
For the Fiscal Year Ended June 30, 2012

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Fund Balance -- July 1	<u>\$ 8,482.60</u>
Fund Balance -- June 30	<u><u>\$ 8,482.60</u></u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance and Project Status--Budgetary Basis  
 Improvements to Oakview Elementary School and Red Bank Elementary School  
 For the Fiscal Year Ended June 30, 2012

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources--SCC Grant				
Bond Proceeds and Transfers	\$ 1,786,000.00		\$ 1,786,000.00	\$ 1,786,000.00
Lease Purchase Agreement				
Transfer from Capital Reserve				
<b>Total Revenues</b>	<u>1,786,000.00</u>	<u>---</u>	<u>1,786,000.00</u>	<u>1,786,000.00</u>
<b>Expenditures and Other Financing Uses</b>				
Supplies				
Equipment				
Buildings and Improvements	1,782,322.00		1,782,322.00	1,786,000.00
Other Purchased Professional and				
Technical Services				
Construction Services				
<b>Total Expenditures</b>	<u>1,782,322.00</u>	<u>---</u>	<u>1,782,322.00</u>	<u>1,786,000.00</u>
Cancellation of Receivable from Other Governments				
Transfer to General Fund				
<b>Total Expenditures &amp; Other Financing Uses</b>	<u>1,782,322.00</u>	<u>---</u>	<u>1,782,322.00</u>	<u>1,786,000.00</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ 3,678.00</u>	<u>---</u>	<u>\$ 3,678.00</u>	<u>---</u>

**Additional Project Information:**

Project Number	NA
Grant Date	NA
Bond Authorization Date	03/15/82
Bonds Authorized	\$ 1,786,000.00
Bonds Issued	1,786,000.00
Original Authorized Cost	1,786,000.00
Additional (Decreased) Authorized Cost	NA
Revised Authorized Cost	1,786,000.00

Percentage Increase (Decrease) over Original Authorized Cost	---
Percentage Completion	99.79%
Original Target Completion Date	NA
Revised Target Completion Date	NA

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance and Project Status--Budgetary Basis  
 Middle School Soffit, Classroom and ADA Bathroom Conversion  
 For the Fiscal Year Ended June 30, 2012

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources--SCC Grant	\$ 214,122.00		\$ 214,122.00	\$ 214,122.00
Bond Proceeds and Transfers				
Lease Purchase Agreement				
Transfer from Capital Reserve	402,830.01		402,830.01	402,012.89
<b>Total Revenues</b>	<u>616,952.01</u>	<u>-</u>	<u>616,952.01</u>	<u>616,134.89</u>
<b>Expenditures and Other Financing Uses</b>				
Supplies				
Equipment				
Buildings and Improvements				
Other Purchased Professional and				
Technical Services	46,819.89		46,819.89	46,819.89
Construction Services	569,315.00		569,315.00	569,315.00
<b>Total Expenditures</b>	<u>616,134.89</u>	<u>-</u>	<u>616,134.89</u>	<u>616,134.89</u>
Cancellation of Receivable from Other Governments				
Transfer to General Fund	817.12		817.12	
<b>Total Expenditures &amp; Other Financing Uses</b>	<u>616,952.01</u>	<u>-</u>	<u>616,952.01</u>	<u>616,134.89</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
<b>Additional Project Information:</b>				
Project Number	5620-130-02-0491			
Grant Date	10-29-02			
Bond Authorization Date	NA			
Bonds Authorized	NA			
Bonds Issued	NA			
Original Authorized Cost	\$ 535,304.00			
Additional (Decreased) Authorized Cost	80,830.89			
Revised Authorized Cost	616,134.89			
Percentage Increase (Decrease) over Original Authorized Cost	15.10%			
Percentage Completion	100.00%			
Original Target Completion Date	Nov. 2002			
Revised Target Completion Date	Jan. 2003			

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance and Project Status--Budgetary Basis  
 High School Renovations  
 For the Fiscal Year Ended June 30, 2012

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources--SCC Grant	\$ 164,651.00		\$ 164,651.00	\$ 164,651.00
Bond Proceeds and Transfers				
Lease Purchase Agreement				
Transfer from Capital Reserve	270,696.02		270,696.02	266,460.25
<b>Total Revenues</b>	<u>435,347.02</u>	<u>-</u>	<u>435,347.02</u>	<u>431,111.25</u>
<b>Expenditures and Other Financing Uses</b>				
Supplies				
Equipment				
Buildings and Improvements				
Other Purchased Professional and				
Technical Services	37,133.25		37,133.25	37,133.25
Construction Services	393,978.00		393,978.00	393,978.00
<b>Total Expenditures</b>	<u>431,111.25</u>	<u>-</u>	<u>431,111.25</u>	<u>431,111.25</u>
Cancellation of Receivable from Other Governments				
Transfer to General Fund	4,235.77		4,235.77	
<b>Total Expenditures &amp; Other Financing Uses</b>	<u>435,347.02</u>	<u>-</u>	<u>435,347.02</u>	<u>431,111.25</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**Additional Project Information:**

Project Number	5620-050-03-0663
Grant Date	6/30/03
Bond Authorization Date	NA
Bonds Authorized	NA
Bonds Issued	NA
Original Authorized Cost	\$ 411,627.00
Additional (Decreased) Authorized Cost	19,484.25
Revised Authorized Cost	431,111.25

## Percentage Increase (Decrease) over Original

Authorized Cost	4.73%
Percentage Completion	100.00%
Original Target Completion Date	Aug. 2003
Revised Target Completion Date	Sept, 2003

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance and Project Status--Budgetary Basis  
 Green Field Cafetorium Floor Replacement  
 For the Fiscal Year Ended June 30, 2012

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources--SCC Grant	\$ 23,800.00		\$ 23,800.00	\$ 23,800.00
Bond Proceeds and Transfers				
Lease Purchase Agreement				
Transfer from Capital Reserve	35,700.00		35,700.00	35,700.00
	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
Total Revenues	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
<b>Expenditures and Other Financing Uses</b>				
Supplies				
Equipment				
Buildings and Improvements				
Other Purchased Professional and				
Technical Services	2,200.00		2,200.00	2,200.00
Construction Services	57,300.00		57,300.00	57,300.00
	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
Total Expenditures	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
Cancellation of Receivable from Other Governments				
Transfer to General Fund				
	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
Total Expenditures & Other Financing Uses	<u>59,500.00</u>	<u>-</u>	<u>59,500.00</u>	<u>59,500.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
<b>Additional Project Information:</b>				
Project Number	5620-070-04-1000			
Grant Date	06/30/04			
Bond Authorization Date	NA			
Bonds Authorized	NA			
Bonds Issued	NA			
Original Authorized Cost	\$ 59,500.00			
Additional (Decreased) Authorized Cost	NA			
Revised Authorized Cost	59,500.00			
Percentage Increase (Decrease) over Original Authorized Cost	---			
Percentage Completion	100.00%			
Original Target Completion Date	Sept. 2005			
Revised Target Completion Date	Dec. 2004			

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance and Project Status--Budgetary Basis  
 High School Track Renovations  
 For the Fiscal Year Ended June 30, 2012

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources</b>				
State Sources--SCC Grant				
Bond Proceeds and Transfers				
Lease Purchase Agreement				
Transfer from Capital Reserve	\$ 296,192.00		\$ 296,192.00	
<b>Total Revenues</b>	<u>296,192.00</u>	<u>-</u>	<u>296,192.00</u>	<u>---</u>
<b>Expenditures and Other Financing Uses</b>				
Supplies				
Equipment				
Buildings and Improvements				
Other Purchased Professional and				
Technical Services				
Construction Services	291,387.40		291,387.40	
<b>Total Expenditures</b>	<u>291,387.40</u>	<u>-</u>	<u>291,387.40</u>	<u>---</u>
Cancellation of Receivable from Other Governments				
Transfer to General Fund				
<b>Total Expenditures &amp; Other Financing Uses</b>	<u>291,387.40</u>	<u>-</u>	<u>291,387.40</u>	<u>---</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ 4,804.60</u>	<u>-</u>	<u>\$ 4,804.60</u>	<u>---</u>

**Additional Project Information:**

Project Number	NA
Grant Date	NA
Bond Authorization Date	NA
Bonds Authorized	NA
Bonds Issued	NA
Original Authorized Cost	\$ 296,192.00
Additional (Decreased) Authorized Cost	NA
Revised Authorized Cost	NA
Percentage Increase (Decrease) over Original Authorized Cost	---
Percentage Completion	98.38%
Original Target Completion Date	NA
Revised Target Completion Date	NA

## PROPRIETARY FUNDS

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Enterprise Fund  
Combining Statement of Net Assets  
June 30, 2012

	<u>Food Service</u>	<u>Young Eagles</u>	<u>Total</u>
<b>ASSETS:</b>			
<b>Current Assets:</b>			
Cash and Cash Equivalents	\$ 46,117.51	\$ 38,967.42	\$ 85,084.93
Accounts Receivable:			
State	508.35		508.35
Federal	16,667.41		16,667.41
Interfund		334.68	334.68
Other	81.35	26.48	107.83
Inventories			
Food	14,576.54		14,576.54
Supplies	4,276.18		4,276.18
Commodities	1,024.41		1,024.41
<b>Total Current Assets</b>	<u>83,251.75</u>	<u>39,328.58</u>	<u>122,580.33</u>
<b>Noncurrent Assets:</b>			
Furniture, Machinery and Equipment	366,340.36	10,644.00	376,984.36
Less Accumulated Depreciation	<u>(299,042.03)</u>	<u>(10,644.00)</u>	<u>(309,686.03)</u>
<b>Total Noncurrent Assets</b>	<u>67,298.33</u>	<u>-</u>	<u>67,298.33</u>
<b>Total Assets</b>	<u>150,550.08</u>	<u>39,328.58</u>	<u>189,878.66</u>
<b>LIABILITIES:</b>			
<b>Current Liabilities:</b>			
Accounts Payable		70.00	70.00
Interfunds Accounts Payable:			
Due to General Fund	11,230.47		11,230.47
<b>Total Current Liabilities</b>	<u>11,230.47</u>	<u>70.00</u>	<u>11,300.47</u>
<b>Noncurrent Liabilities:</b>			
Compensated Absences Payable	13,526.00		13,526.00
<b>Total Liabilities</b>	<u>24,756.47</u>	<u>70.00</u>	<u>24,826.47</u>
<b>NET ASSETS:</b>			
Invested in Capital Assets, Net of Related Debt	67,298.33		67,298.33
Unrestricted	58,495.28	39,258.58	97,753.86
<b>Total Net Assets</b>	<u>\$ 125,793.61</u>	<u>\$ 39,258.58</u>	<u>\$ 165,052.19</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Enterprise Fund  
 Combining Statement of Revenues, Expenses and Changes in Fund Net Assets  
 For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>	<u>Young Eagles</u>	<u>Total</u>
<b>OPERATING REVENUES:</b>			
Charges for Services:			
Daily Sales - Reimbursable Programs:			
School Lunch Program	\$ 281,648.96		\$ 281,648.96
Special Milk Program	5,859.64		5,859.64
Breakfast Program	16,788.90		16,788.90
Daily Sales - Non-Reimbursable Programs	184,748.14		184,748.14
Special Functions	4,904.77		4,904.77
Refund of Prior Year's Expenditure	2,709.30		2,709.30
Fees for Enrollment		\$ 262,648.59	262,648.59
Total Operating Revenues	<u>496,659.71</u>	<u>262,648.59</u>	<u>759,308.30</u>
<b>OPERATING EXPENSES:</b>			
Salaries	389,547.52	201,886.21	591,433.73
Employee Benefits	58,527.31	35,290.40	93,817.71
Other Professional Services	13,395.90	1,070.00	14,465.90
Cleaning/Repairs/Maintenance	13,367.78		13,367.78
Property Insurance	8,245.23		8,245.23
Communication/Telephone	20,252.74	335.76	20,588.50
Supplies and Materials	1,887.48	27,465.78	29,353.26
Travel	775.00	413.04	1,188.04
Gas/Electricity	70,266.07		70,266.07
Depreciation	13,072.39		13,072.39
Miscellaneous		70.00	70.00
Cost of Sales	<u>417,777.87</u>		<u>417,777.87</u>
Total Operating Expenses	<u>1,007,115.29</u>	<u>266,531.19</u>	<u>1,273,646.48</u>
Operating Income / (Loss)	<u>(510,455.58)</u>	<u>(3,882.60)</u>	<u>(514,338.18)</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>			
State Sources:			
State School Lunch Program	10,080.28		10,080.28
Federal Sources:			
National School Lunch Program	262,274.35		262,274.35
Food Distribution Program	39,941.48		39,941.48
Breakfast Program	38,770.22		38,770.22
Special Milk Programs	3,236.65		3,236.65
Interest and Investment Revenue	<u>133.06</u>	<u>31.28</u>	<u>164.34</u>
Total Nonoperating Revenues	<u>354,436.04</u>	<u>31.28</u>	<u>354,467.32</u>
Change in Net Assets	(156,019.54)	(3,851.32)	(159,870.86)
Net Assets -- July 1	<u>281,813.15</u>	<u>43,109.90</u>	<u>324,923.05</u>
Net Assets -- June 30	<u>\$ 125,793.61</u>	<u>\$ 39,258.58</u>	<u>\$ 165,052.19</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Enterprise Fund  
 Combining Statement of Cash Flows  
 For the Fiscal Year Ended June 30, 2012

	<u>Food Service</u>	<u>Young Eagles</u>	<u>Totals</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from Customers	\$ 496,659.71	\$ 263,761.80	\$ 760,421.51
Payments to Employees	(389,992.52)	(201,886.21)	(591,878.73)
Payments for Employee Benefits	(58,724.62)	(35,290.40)	(94,015.02)
Payments to Suppliers and Other Operating Payments	<u>(513,429.52)</u>	<u>(29,619.26)</u>	<u>(543,048.78)</u>
Net Cash Provided by (Used for) Operating Activities	<u>(465,486.95)</u>	<u>(3,034.07)</u>	<u>(468,521.02)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>			
State Sources	9,571.93		9,571.93
Federal Sources	<u>287,613.81</u>		<u>287,613.81</u>
Net Cash Provided by Non-Capital Financing Activities	<u>297,185.74</u>	-	<u>297,185.74</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Interest and Dividends	<u>133.06</u>	<u>31.28</u>	<u>164.34</u>
Net Cash Provided by Investing Activities	<u>133.06</u>	<u>31.28</u>	<u>164.34</u>
Net Increase in Cash and Cash Equivalents	(168,168.15)	(3,002.79)	(171,170.94)
Balances -- July 1	<u>214,285.66</u>	<u>41,970.21</u>	<u>256,255.87</u>
Balances -- June 30	<u>\$ 46,117.51</u>	<u>\$ 38,967.42</u>	<u>\$ 85,084.93</u>
<b>Reconciliation of Operating Loss to Net Cash Used by Operating Activities:</b>			
Operating Income (Loss)	\$ (510,455.58)	\$ (3,882.60)	\$ (514,338.18)
<b>Adjustments to Reconcile Operating Loss to Net Cash Used for Operating Activities:</b>			
Depreciation and Net Amortization	13,072.39		13,072.39
Food Service Distribution Program	39,941.48		39,941.48
(Increase) Decrease in Accounts Receivable, net	(81.35)	778.53	697.18
(Increase) Decrease in Inventories	(7,460.11)		(7,460.11)
Increase (Decrease) in Accounts Payable		70.00	70.00
Increase (Decrease) in Interfund Accounts Payable	(58.78)		(58.78)
Increase (Decrease) in Compensated Absences	(445.00)		(445.00)
Increase (Decrease) in Deferred Revenue			
Total Adjustments	<u>44,968.63</u>	<u>848.53</u>	<u>45,817.16</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (465,486.95)</u>	<u>\$ (3,034.07)</u>	<u>\$ (468,521.02)</u>

## FIDUCIARY FUNDS

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Fiduciary Net Assets  
 June 30, 2012

	<u>Trust Funds</u>			<u>Agency Funds</u>		
	Unemployment Compensation <u>Trust</u>	<u>Scholarship</u>	Total <u>Trust</u>	Student <u>Activity</u>	<u>Payroll</u>	Total <u>Agency</u>
<b>ASSETS:</b>						
Cash and Cash Equivalents	\$ 1,462.49	\$ 85,582.18	\$ 87,044.67	\$ 201,673.34	\$ 640,240.61	\$ 841,913.95
Interfund Accounts Receivable	192,396.00		192,396.00	3,893.16		3,893.16
<b>Total Assets</b>	<u>193,858.49</u>	<u>85,582.18</u>	<u>279,440.67</u>	<u>\$ 205,566.50</u>	<u>\$ 640,240.61</u>	<u>\$ 845,807.11</u>
<b>LIABILITIES:</b>						
Accounts Payable	41,066.78		41,066.78			
Interfund Accounts Payable					606,473.24	606,473.24
Payable to Student Groups				205,566.50		205,566.50
Payroll Deductions and Withholdings					33,767.37	33,767.37
<b>Total Liabilities</b>	<u>41,066.78</u>	<u>---</u>	<u>41,066.78</u>	<u>\$ 205,566.50</u>	<u>\$ 640,240.61</u>	<u>\$ 845,807.11</u>
<b>NET ASSETS:</b>						
Held in Trust for:						
Unemployment Compensation	152,791.71		152,791.71			
Scholarships		85,582.18	85,582.18			
<b>Total Net Assets</b>	<u>\$ 152,791.71</u>	<u>\$ 85,582.18</u>	<u>\$ 238,373.89</u>			

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Fiduciary Funds  
 Statement of Changes in Fiduciary Net Assets  
 For the Fiscal Year Ended June 30, 2012

	Scholarship Trust	Unemployment Compensation Trust	Total
<b>ADDITIONS:</b>			
Contributions	\$ 30,298.82	\$ 38,627.02	\$ 68,925.84
Investment Earnings:			
Interest	496.44	18.69	515.13
Net Investment Earnings	496.44	18.69	515.13
Total Additions	30,795.26	38,645.71	69,440.97
<b>DEDUCTIONS:</b>			
Scholarships Awarded	34,001.96		34,001.96
Quarterly Unemployment Contribution Reports		121,749.98	121,749.98
Total Deductions	34,001.96	121,749.98	155,751.94
Change in Net Assets	(3,206.70)	(83,104.27)	(86,310.97)
Net Assets -- July 1	88,788.88	235,895.98	324,684.86
Net Assets -- June 30	\$ 85,582.18	\$ 152,791.71	\$ 238,373.89

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Fiduciary Funds  
 Student Activity Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2012

	<u>Balance</u> <u>June 30, 2011</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2012</u>
<b>ELEMENTARY SCHOOLS:</b>				
Oakview Elementary	\$ 3,661.15	\$ 7,695.86	\$ 8,742.48	\$ 2,614.53
Greenfields Elementary	9,926.79	12,831.61	14,188.64	8,569.76
Red Bank Elementary	3,014.51	7,425.61	6,254.55	4,185.57
Total Elementary Schools	<u>16,602.45</u>	<u>27,953.08</u>	<u>29,185.67</u>	<u>15,369.86</u>
<b>JUNIOR HIGH SCHOOL:</b>				
Middle School	112,574.42	122,300.23	167,376.61	67,498.04
Interfund Accounts Receivable	3,893.16			3,893.16
Total Junior High School	<u>116,467.58</u>	<u>122,300.23</u>	<u>167,376.61</u>	<u>71,391.20</u>
<b>SENIOR HIGH SCHOOL:</b>				
West Deptford	101,652.30	573,722.00	556,568.86	118,805.44
Total Senior High Schools	<u>101,652.30</u>	<u>573,722.00</u>	<u>556,568.86</u>	<u>118,805.44</u>
Total All Schools	<u>\$ 234,722.33</u>	<u>\$ 723,975.31</u>	<u>\$ 753,131.14</u>	<u>\$ 205,566.50</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Fiduciary Funds  
 Payroll Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2012

	Balance June 30, 2011	Additions	Deletions	Balance June 30, 2012
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 302,219.44	\$ 27,837,744.58	\$ 27,499,723.41	\$ 640,240.61
Total Assets	<u>302,219.44</u>	<u>27,837,744.58</u>	<u>27,499,723.41</u>	<u>640,240.61</u>
<b>LIABILITIES:</b>				
Payroll Deductions and Withholdings	\$ 21,217.07	\$ 27,326,174.93	\$ 27,313,624.63	\$ 33,767.37
Interfunds Accounts Payable	<u>281,002.37</u>	<u>511,569.65</u>	<u>186,098.78</u>	<u>606,473.24</u>
Total Liabilities	<u>\$ 302,219.44</u>	<u>\$ 27,837,744.58</u>	<u>\$ 27,499,723.41</u>	<u>640,240.61</u>

LONG-TERM DEBT

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Schedule of Serial Bonds  
 For the Fiscal Year Ended June 30, 2012

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Date</u>	<u>Annual Maturities Amount</u>	<u>Interest Rate</u>	<u>Balance June 30, 2011</u>	<u>Retired</u>	<u>Balance June 30, 2012</u>
Serial Bonds: School	04/01/98	\$ 5,320,000.00	1-15-12	\$ 460,000.00	4.70%	\$ 460,000.00	\$ 460,000.00	
Refunding Bonds	8/1/03	7,070,000.00	1-1-13	1,015,000.00	3.75%	1,955,000.00	940,000.00	\$ 1,015,000.00
						<u>\$ 2,415,000.00</u>	<u>\$ 1,400,000.00</u>	<u>\$ 1,015,000.00</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Budgetary Comparison Schedule  
 Debt Service Fund  
 For the Fiscal Year Ended June 30, 2012

	<u>Original Budget</u>	<u>Budget Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 1,293,068.00		\$ 1,293,068.00	\$ 1,293,068.00	
State Sources:					
Debt Service Aid Type II	200,690.00		200,690.00	200,690.00	
<b>Total Revenues</b>	<u>1,493,758.00</u>	---	<u>1,493,758.00</u>	<u>1,493,758.00</u>	-
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest	93,758.00		93,758.00	93,757.50	\$ 0.50
Redemption of Principal	1,400,000.00		1,400,000.00	1,400,000.00	
<b>Total Regular Debt Service</b>	<u>1,493,758.00</u>	---	<u>1,493,758.00</u>	<u>1,493,757.50</u>	0.50
<b>Total Expenditures</b>	<u>1,493,758.00</u>	---	<u>1,493,758.00</u>	<u>1,493,757.50</u>	0.50
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>				0.50	0.50
<b>Fund Balance, July 1</b>	0.38		0.38	0.38	
<b>Fund Balance, June 30</b>	<u>\$ 0.38</u>	---	<u>\$ 0.38</u>	<u>\$ 0.88</u>	<u>\$ 0.50</u>

STATISTICAL SECTION

## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Net Assets by Component  
 Fiscal Years (Accrual Basis of Accounting)  
 Last Ten  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Governmental Activities:</b>										
Invested in Capital Assets, Net of Related Debt	\$ 12,168,394.68	\$ 11,052,076.26	\$ 11,516,384.54	\$ 10,061,976.17	\$ 9,059,271.26	\$ 8,093,447.58	\$ 7,392,867.68	\$ 6,239,640.77	\$ 4,787,215.29	\$ 2,975,262.47
Restricted	2,916,727.99	1,991,961.22	1,608,724.84	4,724,461.75	4,899,311.42	3,669,863.84	3,860,425.71	2,709,778.99	1,037,494.96	1,892,690.36
Unrestricted	581,999.63	314,990.67	(609,298.39)	(942,105.49)	(268,032.33)	367,340.41	61,721.41	749,831.73	1,540,169.07	1,508,965.85
<b>Total Governmental Activities Net Assets</b>	<b>\$ 15,667,122.30</b>	<b>\$ 13,359,028.15</b>	<b>\$ 12,515,811.00</b>	<b>\$ 13,844,332.43</b>	<b>\$ 13,690,560.35</b>	<b>\$ 11,315,014.80</b>	<b>\$ 11,315,014.80</b>	<b>\$ 9,699,251.49</b>	<b>\$ 7,364,879.32</b>	<b>\$ 6,376,918.68</b>
<b>Business-type Activities:</b>										
Invested in Capital Assets, Net of Related Debt	\$ 67,298.33	\$ 80,370.72	\$ 91,433.09	\$ 90,178.90	\$ 74,014.71	\$ 63,292.39	\$ 40,595.93	\$ 25,289.16	\$ 171,273.68	\$ 21,278.21
Unrestricted	97,753.86	244,552.33	373,500.17	308,236.45	432,723.27	478,693.72	420,024.43	289,075.75	171,273.68	194,019.38
<b>Total Business-type Activities Net Assets</b>	<b>\$ 165,052.19</b>	<b>\$ 324,923.05</b>	<b>\$ 464,933.26</b>	<b>\$ 398,415.35</b>	<b>\$ 506,737.98</b>	<b>\$ 460,620.36</b>	<b>\$ 460,620.36</b>	<b>\$ 294,364.91</b>	<b>\$ 171,273.68</b>	<b>\$ 175,297.59</b>
<b>District-wide:</b>										
Invested in Capital Assets, Net of Related Debt	\$ 12,235,693.01	\$ 11,132,446.98	\$ 11,607,817.63	\$ 10,152,155.07	\$ 10,152,155.07	\$ 9,133,285.97	\$ 7,433,463.61	\$ 7,433,463.61	\$ 6,264,929.93	\$ 2,996,540.68
Restricted	2,916,727.99	1,991,961.22	1,608,724.84	4,712,946.72	4,724,461.75	4,899,311.42	3,860,425.71	3,860,425.71	2,709,778.99	1,892,690.36
Unrestricted	679,753.49	559,543.00	(235,798.21)	(622,354.01)	(633,869.04)	164,690.94	481,745.84	481,745.84	1,018,907.48	1,662,985.23
<b>Total District-wide Net Assets</b>	<b>\$ 15,832,174.49</b>	<b>\$ 13,683,951.20</b>	<b>\$ 12,980,744.26</b>	<b>\$ 14,242,747.78</b>	<b>\$ 14,242,747.78</b>	<b>\$ 11,775,635.16</b>	<b>\$ 11,775,635.16</b>	<b>\$ 11,775,635.16</b>	<b>\$ 9,993,616.40</b>	<b>\$ 6,552,216.27</b>

Source: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Changes in Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Expenses:</b>										
Governmental Activities:										
Instruction:										
Regular	\$ 14,451,066.90	\$ 13,904,944.53	\$ 15,182,009.26	\$ 14,457,064.77	\$ 13,751,410.62	\$ 13,326,355.74	\$ 12,642,101.35	\$ 12,589,366.36	\$ 12,215,911.09	\$ 11,620,285.87
Special Education	2,758,023.96	2,689,656.10	2,955,666.64	2,933,574.09	2,733,917.55	2,556,482.51	2,586,845.82	2,509,604.90	2,327,518.75	2,221,342.47
Other Special Education	1,071,224.09	962,144.43	1,016,266.13	979,644.24	978,145.47	908,797.82	833,312.21	818,105.54	732,031.52	683,566.33
Support Services:										
Tuition	2,012,037.06	2,042,906.76	1,627,576.67	1,523,024.47	1,090,242.47	1,105,643.15	792,129.95	565,115.88	852,061.15	936,639.06
Student and Instruction Related Services	779,957.15	795,020.55	830,971.01	599,460.67	579,785.07	733,914.49	695,819.81	659,751.57	595,489.75	410,781.88
Other Support Services - Student Related	3,005,671.98	2,867,065.88	2,937,708.44	2,868,518.97	2,544,054.05	2,336,721.02	2,340,730.84	2,295,095.28	2,316,838.54	2,261,288.29
Improvement of Instruction	925,351.26	822,963.26	925,772.13	918,262.21	899,949.06	867,420.27	874,632.31	916,719.68	670,853.58	698,648.91
School Administrative Services	1,608,915.03	1,535,849.43	1,607,371.52	1,601,151.65	1,489,164.27	1,468,090.11	1,466,191.79	1,429,437.09	1,371,791.38	805,716.85
Other Administrative Services	832,167.32	893,027.36	901,730.09	873,793.90	996,283.93	948,180.47	948,180.47	900,847.08	799,832.24	783,832.05
Administrative Information Technology	323,047.17	273,746.37	261,157.60	261,157.60	275,134.48	186,708.88	197,070.31	173,701.37		
Plant Operations and Maintenance	3,604,949.49	3,604,189.01	3,979,623.38	3,775,410.96	4,137,774.55	3,860,265.52	3,709,888.70	3,178,438.54	3,150,438.68	2,869,345.16
Care and Upkeep of Grounds	268,415.31	247,435.47	267,205.49							
Security	297,258.27	266,608.76	261,487.88							
Pupil Transportation	2,578,510.03	2,416,601.14	2,161,108.47	2,133,652.08	1,870,008.23	1,797,791.77	1,764,165.40	1,771,367.77	1,738,530.17	1,522,314.57
Business and Other Support	464,677.71	442,012.57	448,825.61	447,276.62	800,168.56	748,909.87	741,097.07	693,027.01	744,572.70	775,009.63
Unallocated Benefits	8,683,218.70	8,086,558.11	8,145,643.12	8,525,998.63	9,143,533.99	8,676,869.42	7,131,743.99	6,436,478.13	6,275,529.99	5,401,037.34
Transfer of Funds to Charter School						8,267.00				
Interest on Long-term Debt	93,571.10	146,742.99	178,604.29	235,465.44	280,540.91	324,367.40	366,407.40	407,122.91	494,272.56	601,969.17
Unallocated Depreciation	710,692.40	634,979.27	544,228.83	589,204.33	596,120.25	605,658.39	607,757.91	618,587.98	641,411.97	591,664.92
Total Governmental Activities Expenses	44,468,754.93	42,612,451.99	44,232,956.56	42,722,660.63	42,166,233.36	37,698,075.13	37,698,075.13	35,962,767.09	34,927,084.07	32,183,442.50
Business-type Activities:										
Food Service	1,007,115.29	1,052,143.14	872,993.42	880,362.45	878,740.36	871,708.87	871,708.87	768,081.12	805,379.88	784,403.98
Young Eagles	266,531.19	272,167.01	263,332.58	318,657.63	250,251.55	227,721.60	228,346.85	193,359.49	212,481.03	196,786.49
Total Business-type Activities Expense	1,273,646.48	1,324,310.15	1,136,326.00	1,199,020.08	1,128,991.91	1,100,055.72	1,100,055.72	961,440.61	1,017,860.91	981,190.47
Total District Expenses	\$ 45,742,401.41	\$ 43,936,762.14	\$ 45,369,282.56	\$ 43,921,680.71	\$ 43,295,225.27	\$ 38,798,130.85	\$ 38,798,130.85	\$ 36,924,207.70	\$ 35,944,944.98	\$ 33,164,632.97

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Changes in Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Program Revenues:</b>										
Governmental Activities:										
Operating Grants and Contributions	\$ 4,490,352.42	\$ 4,173,356.11	\$ 4,035,534.95	\$ 3,631,174.73	\$ 5,317,956.10	\$ 5,395,210.40	\$ 4,164,919.41	\$ 4,014,408.32	\$ 3,836,731.53	\$ 3,454,568.68
Charge for Services		18,000.00								
Capital Grants and Contributions									22,798.19	
<b>Total Governmental Activities Program Revenues</b>	<b>4,490,352.42</b>	<b>4,191,356.11</b>	<b>4,035,534.95</b>	<b>3,631,174.73</b>	<b>5,317,956.10</b>	<b>4,164,919.41</b>	<b>4,164,919.41</b>	<b>4,014,408.32</b>	<b>3,859,529.72</b>	<b>3,454,568.68</b>
Business-type activities:										
Charges for services:										
Food service	496,659.71	574,982.62	608,544.50	608,132.64	637,121.14	649,367.74	649,367.71	640,806.33	608,405.71	576,057.90
Young Eagles	262,648.59	247,770.31	278,368.43	284,063.44	273,952.50	247,313.30	247,938.55	192,186.40	170,979.80	171,115.76
Operating Grants and Contributions	354,302.98	360,965.63	315,444.01	277,474.55	265,794.46	262,089.14	262,089.17	246,552.04	232,795.34	211,044.21
<b>Total Business-type Activities Program Revenues</b>	<b>1,113,611.28</b>	<b>1,183,718.56</b>	<b>1,202,356.94</b>	<b>1,149,670.63</b>	<b>1,176,868.10</b>	<b>1,159,395.43</b>	<b>1,159,395.43</b>	<b>1,079,544.77</b>	<b>1,012,180.85</b>	<b>958,217.87</b>
<b>Total District Program Revenues</b>	<b>\$ 5,603,963.70</b>	<b>\$ 5,375,074.67</b>	<b>\$ 5,237,891.89</b>	<b>\$ 4,780,845.36</b>	<b>\$ 6,494,824.20</b>	<b>\$ 5,324,314.84</b>	<b>\$ 5,324,314.84</b>	<b>\$ 5,093,953.09</b>	<b>\$ 4,871,710.57</b>	<b>\$ 4,412,786.55</b>
<b>Net (Expense)/Revenue:</b>										
Governmental Activities	\$ (39,978,402.51)	\$ (38,421,095.88)	\$ (40,197,421.61)	\$ (39,091,485.90)	\$ (36,848,277.26)	\$ (33,533,155.72)	\$ (33,533,155.72)	\$ (31,948,358.77)	\$ (31,067,554.35)	\$ (28,728,873.82)
Business-type Activities	(160,035.20)	(140,591.59)	66,030.94	(49,349.45)	47,876.19	59,339.71	59,339.71	118,104.16	(5,680.06)	(22,972.60)
<b>Total District-wide Net Expense</b>	<b>\$ (40,138,437.71)</b>	<b>\$ (38,561,687.47)</b>	<b>\$ (40,131,390.67)</b>	<b>\$ (39,140,835.35)</b>	<b>\$ (36,800,401.07)</b>	<b>\$ (33,473,816.01)</b>	<b>\$ (33,473,816.01)</b>	<b>\$ (31,830,254.61)</b>	<b>\$ (31,073,234.41)</b>	<b>\$ (28,751,846.42)</b>

(Continued)

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Changes in Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>General Revenues and Other Changes in Net Assets:</b>										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	\$ 28,437,427.00	\$ 27,879,831.00	\$ 26,235,982.00	\$ 25,962,168.00	\$ 25,993,809.00	\$ 24,738,957.00	\$ 23,069,290.00	\$ 22,323,407.00	\$ 21,194,023.00	\$ 19,877,026.00
Taxes Levied for Debt Service	1,293,068.00	1,299,688.50	1,258,812.00	1,250,418.00	1,246,235.00	522,946.00	522,946.00	1,592,254.00	1,289,160.00	1,279,563.00
Unrestricted Grants and Contributions	11,885,030.61	10,845,546.20	10,746,718.97	11,756,711.86	10,225,469.31	9,941,895.16	9,913,259.44	9,893,596.81	9,684,695.45	8,888,751.45
Restricted Grants and Contributions	237,564.45	484,029.09	323,419.68	196,787.57	317,557.06	180,370.85	178,323.72	174,354.30	429,155.92	970,552.50
Tuition Received		51,444.00	223,337.95	154,066.34						27,381.92
Transportation				8,121.60						525,220.23
Increase in Capital Assets - Donation				46,131.00						
Investment Earnings				680.52						
Adj of Capital Assets Net of Accumulated Depreci	3,800.00	6,959.00	(24,691.01)	(401,941.71)	39,458.77	107,146.45	97,469.79	39,038.48	12,353.01	
Other	429,606.60	208,690.06	195,865.87	301,739.81	492,429.35	444,270.17	319,275.03	285,620.67	220,957.76	(250,000.00)
Increase in Long Term Debt		(2,853.51)	(90,927.60)							
Cancellation of Receivable from Other Governments				(2,875.97)	(6,782.71)	(13,491.96)	(53,401.95)	(5,540.32)	(524,830.15)	
Disposal of Assets		(20,999.79)								
Adjustment for Prior Year Encumbrance			382.32	62,000.00	100,000.00					
Transfers										
<b>Total Governmental Activities</b>	<b>42,286,496.66</b>	<b>40,752,334.55</b>	<b>38,868,900.18</b>	<b>39,334,007.02</b>	<b>38,408,175.78</b>	<b>34,047,162.03</b>	<b>34,047,162.03</b>	<b>34,282,730.94</b>	<b>32,055,514.99</b>	<b>31,568,495.10</b>
Business-type Activities:										
Investment Earnings	164.34	581.38	486.97	3,026.82	16,675.68	22,226.04	14,094.06	4,987.07	1,656.15	2,465.75
Other							(47.63)			
Transfers				(62,000.00)	(100,000.00)					
<b>Total Business-type Activities</b>	<b>164.34</b>	<b>581.38</b>	<b>486.97</b>	<b>(58,973.18)</b>	<b>(83,324.32)</b>	<b>14,046.43</b>	<b>14,046.43</b>	<b>4,987.07</b>	<b>1,656.15</b>	<b>2,465.75</b>
<b>Total District-wide</b>	<b>\$ 42,286,661.00</b>	<b>\$ 40,752,915.93</b>	<b>\$ 38,869,387.15</b>	<b>\$ 39,275,033.84</b>	<b>\$ 38,324,851.46</b>	<b>\$ 34,061,208.46</b>	<b>\$ 34,061,208.46</b>	<b>\$ 34,287,718.01</b>	<b>\$ 32,057,171.14</b>	<b>\$ 31,570,960.85</b>
<b>Change in Net Assets:</b>										
Governmental Activities	\$ 2,308,094.15	\$ 2,331,238.67	\$ (1,328,521.43)	\$ 242,521.12	\$ 1,559,898.52	\$ 514,006.31	\$ 514,006.31	\$ 2,334,372.17	\$ 987,960.64	\$ 2,839,621.28
Business-type Activities	(159,870.86)	(140,010.21)	66,517.91	(108,322.63)	(35,448.13)	73,386.14	73,386.14	123,091.23	(4,023.91)	(20,506.85)
<b>Total District</b>	<b>\$ 2,148,223.29</b>	<b>\$ 2,191,228.46</b>	<b>\$ (1,262,003.52)</b>	<b>\$ 134,198.49</b>	<b>\$ 1,524,450.39</b>	<b>\$ 587,392.45</b>	<b>\$ 587,392.45</b>	<b>\$ 2,457,463.40</b>	<b>\$ 983,936.73</b>	<b>\$ 2,819,114.43</b>

Source: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
General Fund:										
Restricted	\$ 2,908,244.51	\$ 1,983,478.24								
Assigned	1,188,166.89	965,872.68								
Unassigned	(38,109.26)	(31,893.01)								
Reserved			\$ 1,622,681.97	\$ 4,579,955.19	\$ 4,733,183.03	\$ 3,450,739.65	\$ 2,880,940.90	\$ 2,135,875.63	\$ 646,736.29	\$ 1,223,188.40
Unreserved			100,182.72	(322,938.33)	449,739.81	1,092,046.76	786,620.15	1,407,390.21	1,849,580.69	2,139,417.83
<b>Total General Fund</b>	<b>\$ 4,058,302.14</b>	<b>\$ 2,917,457.91</b>	<b>\$ 1,722,864.69</b>	<b>\$ 4,257,016.86</b>	<b>\$ 5,182,922.84</b>	<b>\$ 3,667,561.05</b>	<b>\$ 3,667,561.05</b>	<b>\$ 3,543,265.84</b>	<b>\$ 2,496,316.98</b>	<b>\$ 3,362,606.23</b>
All Other Governmental Funds:										
Reserved			\$ 20,999.79				\$ 20,122.07	\$ 216,759.00	\$ 264,842.55	\$ 1,169,333.95
Unreserved, Reported in:										
Special Revenue Fund	\$ 8,482.60	\$ 8,482.60	8,482.60	\$ 233,457.01	\$ (12,101.65)	\$ (5,465.10)	(5,459.40)	(5,345.42)	(5,437.25)	(12,138.45)
Capital Projects Fund	0.88	0.38	0.38	0.88	1.38	0.88	733,545.38	52,855.95	430,826.90	(227,263.71)
Debt Service Fund								366,772.88	24,196.38	1.26
<b>Total All Other Governmental Funds</b>	<b>\$ 8,483.48</b>	<b>\$ 8,482.98</b>	<b>\$ 29,482.77</b>	<b>\$ 233,457.89</b>	<b>\$ 221,356.74</b>	<b>\$ 1,015,478.50</b>	<b>\$ 1,015,478.50</b>	<b>\$ 631,042.41</b>	<b>\$ 714,428.58</b>	<b>\$ 929,933.05</b>

Source: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b>Revenues:</b>										
Tax Levy	\$ 29,730,495.00	\$ 29,179,519.50	\$ 27,494,794.00	\$ 27,212,586.00	\$ 27,240,044.00	\$ 25,261,903.00	\$ 24,689,942.00	\$ 23,915,661.00	\$ 22,483,183.00	\$ 21,156,589.00
Other Local Revenue	481,460.60	545,034.69	419,203.82	503,386.52	531,888.12	604,239.77	374,595.09	329,092.06	289,203.67	527,660.77
State Sources	14,772,390.99	13,573,944.65	11,808,071.52	14,483,253.76	14,753,288.70	14,314,651.64	13,129,697.80	12,770,224.40	12,736,654.33	12,195,597.79
Federal Sources	1,788,702.49	1,662,086.12	3,297,602.08	1,101,420.40	1,107,693.77	1,202,824.77	1,130,855.77	1,312,135.03	1,213,928.57	1,118,274.84
<b>Total Revenue</b>	<b>46,773,049.08</b>	<b>44,960,584.96</b>	<b>43,019,671.42</b>	<b>43,300,646.68</b>	<b>43,632,914.59</b>	<b>41,383,619.18</b>	<b>39,325,090.66</b>	<b>38,327,112.49</b>	<b>36,772,969.57</b>	<b>34,998,122.40</b>
<b>Expenditures:</b>										
Instruction										
Regular Instruction	14,521,183.06	13,944,685.95	15,116,314.20	14,469,595.72	13,734,026.20	13,347,057.27	12,650,468.24	12,590,881.53	12,214,274.84	11,619,842.12
Special Education Instruction	2,753,992.83	2,656,789.05	2,942,799.59	2,823,254.02	2,724,267.35	2,556,482.51	2,586,845.62	2,509,604.90	2,327,518.75	2,221,342.47
Other Special Instruction	1,045,448.39	949,158.28	1,005,655.52	994,892.52	975,619.39	908,157.82	832,672.21	817,465.54	731,489.85	683,566.33
Support Services:										
Tuition	2,012,037.06	2,042,906.76	1,627,576.67	1,364,542.59	1,090,242.47	1,105,643.15	792,129.95	565,115.88	852,061.15	936,639.06
Student and Instruction Related Services	778,422.56	795,020.55	830,971.01	595,625.35	579,050.87	733,914.49	695,819.81	659,751.57	595,489.75	410,781.88
Other Support Services - Student Related	3,005,671.98	2,867,065.88	2,937,708.44	2,750,247.76	2,336,204.26	2,336,204.26	2,336,314.85	2,265,686.77	2,316,321.78	2,261,288.29
Improvement of Instruction	925,351.26	818,064.89	920,873.76	917,719.37	899,949.06	867,420.27	874,695.75	916,719.68	670,853.58	698,648.91
School Administrative Services	1,574,652.66	1,573,742.73	1,602,254.82	1,555,691.55	1,503,469.04	1,425,547.62	1,407,303.14	1,374,053.51	1,348,550.78	1,339,893.22
Other Administrative Services	828,431.50	900,352.17	884,128.90	907,029.30	981,147.17	992,594.95	946,349.71	900,847.08	799,832.24	781,970.83
Administrative Information Technology	323,047.17	273,746.37	261,157.60	251,155.38	275,134.48	186,708.88	197,070.31	173,701.37		
Plant Operations and Maintenance	3,543,322.98	3,518,820.13	3,927,881.32	4,298,351.61	4,099,055.33	3,828,739.21	3,691,516.87	3,149,799.04	3,129,228.78	2,857,709.58
Care and Upkeep of Grounds	268,415.31	247,435.47	267,205.49							
Security	297,258.27	266,608.76	261,487.88							
Pupil Transportation	2,575,591.28	2,407,284.55	2,155,106.30	2,060,856.93	1,868,693.91	1,797,791.77	1,764,165.40	1,771,367.77	1,738,530.17	1,522,314.57
Business and Other Support	464,192.43	440,463.59	447,276.62	430,734.87	800,168.56	748,909.87	741,097.07	693,027.01	866,868.38	775,009.63
Unallocated Benefits	5,563,890.82	5,529,854.09	5,522,840.67	6,039,184.67	5,096,336.71	4,096,506.84	4,455,059.27	4,036,278.62	4,036,278.62	3,618,021.06
On-Behalf Contributions	3,119,327.88	2,556,704.02	2,622,801.94	2,486,814.96	4,047,197.22	3,870,362.68	2,676,684.72	2,345,523.30	2,224,483.37	1,774,954.78
Transfer of Funds to Charter Schools						8,267.00				
Debt Service:										
Principal	1,400,000.00	1,355,000.00	1,300,000.00	1,245,000.00	1,195,000.00	1,160,000.00	1,120,000.00	1,075,000.00	1,015,000.00	910,000.00
Interest and Other Charges	93,757.50	146,407.50	195,137.50	240,167.50	285,197.50	327,837.50	369,277.50	409,287.50	491,986.88	609,782.50
Capital Outlay	538,209.41	473,027.50	838,075.20	795,587.41	439,422.44	190,192.85	676,124.10	1,030,329.61	2,411,522.87	1,537,265.28
<b>Total Expenditures</b>	<b>45,632,204.35</b>	<b>43,763,138.23</b>	<b>45,667,253.43</b>	<b>44,276,451.51</b>	<b>43,138,031.75</b>	<b>41,198,338.84</b>	<b>38,813,594.52</b>	<b>37,339,116.89</b>	<b>37,770,291.79</b>	<b>34,559,030.51</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	1,140,844.73	1,197,446.73	(2,647,582.01)	(975,804.83)	494,882.84	185,280.34	511,496.14	987,995.60	(1,047,322.22)	439,091.89
<b>Other Financing Sources (Uses):</b>										
Capital Leases (Non-budgeted)										
Contributed Capital									22,798.19	117,768.75
Donation - Purchase of Fixed Asset									(22,798.19)	
Sale of Bonds									7,070,000.00	
Premium on Sale of Bonds									21,421.40	
Deposit to Net Cash Escrow Fund									(6,969,125.72)	
Costs of Issuance									(122,295.68)	
Accounts Receivable/Payable Canceled									(9,530.12)	
Cancellation of Receivable from Other Governments										
Cancellation of Prior Year Tuition Receivable										
Transfer to Cover Deficit										
Adjustment for Prior Year Encumbrance										
Transfers In										
Transfers Out										
<b>Total Other Financing Sources (Uses)</b>	<b>-</b>	<b>(23,853.30)</b>	<b>(90,545.28)</b>	<b>62,000.00</b>	<b>100,000.00</b>	<b>(58,923.15)</b>	<b>(2,764.84)</b>	<b>(24,432.91)</b>	<b>(9,530.12)</b>	<b>117,768.75</b>
<b>Net Change in Fund Balances</b>	<b>1,140,844.73</b>	<b>1,173,593.43</b>	<b>(2,738,127.29)</b>	<b>(913,804.83)</b>	<b>594,882.84</b>	<b>126,357.19</b>	<b>508,731.30</b>	<b>963,562.69</b>	<b>(1,056,852.34)</b>	<b>556,860.64</b>
Debt Service as a Percentage of Noncapital Expenditures	3.3%	3.5%	3.3%	3.4%	3.5%	3.6%	3.9%	4.1%	4.3%	4.6%
Source: District Records										

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

General Fund - Other Local Revenue by Source  
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
General Fund:										
Community Workshop										
Use of Facilities			\$ 168.60	\$ 1,415.69	\$ 1,620.77	\$ 1,794.89	\$ 1,328.12	\$ 1,328.65	\$ 1,263.51	\$ 360.00
Gate Receipts			125.00	195.00	195.00	11,565.00	10,228.00	13,131.50	6,702.50	15,079.00
E-rate Refunds			88,795.16	60,267.37	86,114.81	22,628.00	23,265.00	20,243.00	24,320.66	24,517.00
Telephone Commissions	\$ 116,021.22	\$ 83,403.88		73.82	913.00	73.25	12,945.75	27,583.32	52,922.82	60,174.58
Fines							84.10	39.31	43.90	115.60
Donations	2,500.00	241.00	5,540.00		8,645.00	3,500.00	3,165.88	1,269.15	3,110.10	
Jury Duty		56.00	20.00	15.00	18.68		11,000.00	9,500.00	1,280.00	500.00
Refund of Prior Year Expenditures	220,799.27	18,749.49	23,959.13		4,979.80	52,863.74	10.00		935.00	75.20
Close-out of Athletic/Payroll Account	70,730.46	38,090.95	15,669.67	20,305.17	22,913.89		14,535.53	23,346.16	5,640.79	45,180.34
Cancellation of Prior Year's Checks										
Close-out of Prior Year GCIA Leases			9,504.84	7,978.34	46,174.68	13,081.79	18,952.12	36,456.24	9,963.12	41,593.79
Salary Refunds from Worker's Comp.					29,190.41					
Solar Project Reimbursement		22,500.00								3,846.00
Copies	71.00	90.05	3,812.59							
Copier Lease		31,357.50	15,302.04							
Elections	1,000.00	1,000.00	450.00	2,000.00	1,000.00	1,000.00	1,000.00	500.00	1,500.00	1,000.00
Insurance/Legal Claims	2,755.57	19,160.00	22,339.74	205,702.47	41,219.97	160.00	537.20	4,192.67	23,367.75	12,140.16
Bond Proceeds									25,145.98	
Interest from Refunding									18,118.92	
Instate Transportation					3,934.91					
Miscellaneous	13,899.85	9,041.56	9,498.58	3,786.95	1,861.52	4,660.92	5,765.69	6,514.19	2,474.26	8,841.84
Total Miscellaneous	427,777.37	223,690.43	195,185.35	301,739.81	248,782.44	111,327.59	102,817.39	144,104.19	176,789.31	213,423.51
Interest on Investments	1,829.23	2,999.63	680.52	39,458.77	85,046.16	107,146.45	97,469.79	39,038.48	12,353.01	26,923.82
Total Unrestricted Miscellaneous Revenues	\$ 429,606.60	\$ 226,690.06	\$ 195,865.87	\$ 341,198.58	\$ 333,828.60	\$ 218,474.04	\$ 200,287.18	\$ 183,142.67	\$ 189,142.32	\$ 240,347.33

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Assessed Value and Actual Value of Taxable Property  
 Last Ten Fiscal Years  
*Unaudited*

Year Ended Dec. 31	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities (2)	Net Valuation Taxable	Tax-Exempt Property	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate (3)
2012	\$ 46,821,500.00	\$ 1,392,335,200.00	\$ 4,552,000.00	\$ 558,809,200.00	\$ 448,279,400.00	\$ 90,949,200.00	\$ 2,541,746,500.00	\$ 5,023,015.00	\$ 2,546,769,515.00	\$ 323,026,900.00	\$ 2,546,867,481.00	1.142
2011 (1)	45,894,200.00	1,392,489,900.00	4,636,200.00	613,720,300.00	533,408,100.00	97,814,100.00	2,687,962,800.00	30,776,921.00	2,718,739,721.00	323,669,900.00	2,656,357,497.00	1.094
2010	26,759,400.00	786,404,200.00	1,629,600.00	297,659,400.00	274,352,600.00	38,641,000.00	1,425,446,200.00	30,092,609.00	1,455,538,809.00	198,881,400.00	2,612,292,134.00	2.004
2009	28,303,200.00	787,418,200.00	1,626,400.00	306,203,400.00	258,576,000.00	38,641,000.00	1,420,768,200.00	33,319,027.00	1,461,877,527.00	163,761,800.00	2,810,211,214.00	1.861
2008	30,039,700.00	784,534,500.00	1,626,400.00	301,334,000.00	258,576,000.00	39,499,100.00	1,415,609,700.00	30,499,232.00	1,446,108,932.00	163,210,100.00	2,629,283,337.00	1.885
2007	27,066,000.00	775,094,400.00	1,613,300.00	302,230,900.00	265,049,800.00	41,600,100.00	1,412,654,500.00	34,840,082.00	1,447,494,592.00	166,174,500.00	2,419,870,628.00	1.745
2006	46,385,800.00	724,567,300.00	1,619,300.00	300,180,700.00	265,049,800.00	42,736,600.00	1,380,539,500.00	37,609,863.00	1,418,149,363.00	150,607,400.00	2,351,621,764.00	1.741
2005	58,320,900.00	683,071,400.00	2,044,400.00	302,143,600.00	265,264,300.00	45,290,400.00	1,356,135,000.00	45,907,348.00	1,402,042,348.00	143,409,200.00	2,114,763,183.00	1.706
2004	67,157,400.00	655,340,500.00	1,906,600.00	303,468,200.00	287,012,200.00	45,290,400.00	1,340,175,300.00	69,389,133.00	1,409,564,433.00	139,757,900.00	1,788,223,685.00	1.595
2003	51,634,800.00	632,240,100.00	2,383,500.00	297,525,900.00	259,286,400.00	46,784,100.00	1,289,854,800.00	82,200,623.00	1,372,055,423.00	138,088,400.00	1,681,524,616.00	1.478

(1) Revaluation

(2) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(3) Tax Rates are per \$100.00 of Assessed Valuation

Source: Gloucester County Board of Taxation

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

*Unaudited*

Year Ended Dec. 31	District Direct Rate			Overlapping Rates					Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Township of West Deptford	Local Library	Township of West Deptford Open Space	Gloucester County	Gloucester County Open Space	
2012	1.117	\$ 0.051	\$ 1.142	\$ 0.786	\$ 0.035	---	\$ 0.510	\$ 0.041	\$ 2.514
2011 (1)	1.025	0.048	1.094	0.744	0.032	---	0.487	0.039	2.396
2010	1.802	0.086	2.004	1.415		---	0.906	0.072	4.397
2009	1.776	0.086	1.861	1.297		\$ 0.020	0.862	0.074	4.114
2008	1.798	0.087	1.885	1.180		0.020	0.928	0.073	4.086
2007	1.709	0.036	1.745	1.017		0.020	0.854	0.067	3.703
2006	1.627	0.114	1.741	0.927		0.020	0.830	0.060	3.578
2005	1.592	0.114	1.706	0.868		0.010	0.771	0.052	3.407
2004	1.504	0.091	1.595	0.820		0.010	0.747	0.025	3.197
2003	1.384	0.093	1.478	0.777		0.010	0.666	0.022	2.953

Source: Municipal Tax Collector

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Principal Property Tax Payers  
 Current Year and Nine Years Ago  
*Unaudited*

	2012			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Sunoco	\$ 282,564,581.00	1	11.10%			
Nustar Asphalt Refining, LLC	97,361,700.00	2	3.82%			
Johnson Matthey, Inc.	66,465,000.00	3	2.61%	24,863,900.00	5	1.81%
Ausimont, USA	54,222,700.00	4	2.13%	25,907,000.00	4	1.89%
Cobalt Ind. Partners, LP	39,053,300.00	5	1.53%			
SES Gloucester County	37,303,500.00	6	1.46%	17,120,800.00	9	1.25%
Colonial Pipeline Co.	31,902,300.00	7	1.25%	18,052,300.00	7	1.32%
Forest Creek LLC	26,570,900.00	8	1.04%	17,350,000.00	8	1.26%
Kingswick Apartments, LP	24,886,700.00	9	0.98%			
NY Life Ins. Co. % Nine West Footwear	23,180,600.00	10	0.91%			
Coastal Eagle Point				169,898,333.00	1	12.38%
Seaview Oil Company / Citgo				47,426,432.00	2	3.46%
Coastal Eagle Point (Co Generation Plant)				38,445,300.00	3	2.80%
NJ MidAtlantic Industrial Park, LLC				21,184,500.00	6	1.54%
Phoenix Display				10,960,700.00	10	0.80%
<b>Total</b>	<b>\$ 683,511,281.00</b>		<b>26.84%</b>	<b>\$ 391,209,265.00</b>		<b>26.70%</b>

Source: Municipal Tax Assessor

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Property Tax Levies and Collections  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year <u>Ended June 30,</u>	School District Taxes Levied for the <u>Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy (1)</u>		<u>Collections in Subsequent Years</u>
		<u>Amount</u>	<u>Percentage of Levy</u>	
2012	\$ 29,730,495.00	\$ 29,730,495.00	100.00%	
2011	29,179,520.00	29,179,520.00	100.00%	
2010	27,494,794.00	27,494,794.00	100.00%	
2009	27,212,586.00	27,212,586.00	100.00%	
2008	27,240,044.00	27,240,044.00	100.00%	
2007	25,261,903.00	25,261,903.00	100.00%	
2006	24,689,942.00	24,689,942.00	100.00%	
2005	23,915,661.00	23,915,661.00	100.00%	
2004	22,483,183.00	22,483,183.00	100.00%	
2003	21,156,589.00	21,156,589.00	100.00%	

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Ratios of Outstanding Debt by Type  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended <u>June 30,</u>	<u>Governmental Activities</u>		<u>Total District</u>	Percentage of Personal <u>Income (2)</u>	<u>Per Capita (3)</u>
	<u>General Obligation Bonds (1)</u>	<u>Capital Leases</u>			
2012	\$ 1,015,000.00	-	\$ 1,015,000.00	Unavailable	Unavailable
2011	2,415,000.00	-	2,415,000.00	Unavailable	\$ 111.09
2010	3,770,000.00	-	3,770,000.00	0.42%	173.76
2009	5,070,000.00	-	5,070,000.00	0.57%	229.89
2008	6,315,000.00	-	6,315,000.00	0.71%	286.41
2007	7,510,000.00	-	7,510,000.00	0.89%	340.79
2006	8,670,000.00	-	8,670,000.00	1.09%	398.84
2005	9,790,000.00	\$ 269,991.00	10,059,991.00	1.40%	483.26
2004	10,865,000.00	787,177.51	11,652,177.51	1.73%	570.35
2003	11,630,000.00	1,276,804.47	12,906,804.47	2.06%	646.12

Sources:

- (1) District Records
- (2) Personal income has been estimated based upon the municipal population and per capita
- (3) Per Capita personal income by municipality-estimated based upon the 2000 Census published

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Ratios of Net General Bonded Debt Outstanding  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding (1)	Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions			
2012	\$ 1,015,000.00	-	\$ 1,015,000.00	0.04%	Unavailable
2011	2,415,000.00	-	2,415,000.00	0.09%	\$ 111.09
2010	3,770,000.00	-	3,770,000.00	0.26%	173.76
2009	5,070,000.00	-	5,070,000.00	0.35%	229.89
2008	6,315,000.00	-	6,315,000.00	0.44%	286.41
2007	7,510,000.00	-	7,510,000.00	0.52%	340.79
2006	8,670,000.00	-	8,670,000.00	0.61%	398.84
2005	9,790,000.00	-	9,790,000.00	0.70%	470.29
2004	10,865,000.00	-	10,865,000.00	0.77%	531.82
2003	11,630,000.00	-	11,630,000.00	0.85%	582.20

**Sources:**

- (1) District Records
- (2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
- (3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2011  
*Unaudited*

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to West Deptford Twp.</u>
Municipal Debt: (1)				
West Deptford Township School District	\$ 2,415,000.00	\$ 2,415,000.00		
Water and Sewer Utility	26,895,369.00	26,895,369.00		
West Deptford Township	<u>99,441,377.00</u>	<u>-</u>	<u>\$ 99,441,377.00</u>	<u>\$ 99,441,377.00</u>
	<u>128,751,746.00</u>	<u>29,310,369.00</u>	<u>99,441,377.00</u>	<u>99,441,377.00</u>
Overlapping Debt Apportioned to the Municipality:				
County of Gloucester: (2)				
General:				
Bonds	264,419,493.00	8,189,900.00 (3)	256,229,593.00	23,500,073.48 (5)
Bonds Issued by Other Public Bodies Guaranteed by the County	<u>152,757,003.00</u>	<u>152,757,003.00 (4)</u>		
	<u>417,176,496.00</u>	<u>160,946,903.00</u>	<u>256,229,593.00</u>	<u>23,500,073.48</u>
	<u>\$ 545,928,242.00</u>	<u>\$ 190,257,272.00</u>	<u>\$ 355,670,970.00</u>	<u>\$ 122,941,450.48</u>

## Sources:

- (1) Township's 2011 Annual Debt Statement
  - (2) County's 2011 Annual Debt Statement
  - (3) Includes County College Bonds
  - (4) Deductible in accordance with N.J.S. 40:37A-80.
  - (5) Such debt is allocated as a proportion of the Township's share of the total 2011 Equalized Value, which is 9.17%
- The source for this computation was the 2011 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years  
*Unaudited*

**Legal Debt Margin Calculation for Fiscal Year 2012**

Equalized valuation basis (1)	
2011	\$ 2,670,603,875
2010	2,605,458,234
2009	2,568,425,926
<b>[A]</b>	<u>\$ 7,844,488,035</u>
Average equalized valuation of taxable property	
<b>[A/3]</b>	<u>\$ 2,614,829,345</u>
Debt limit (4% of average equalization value) (2)	
<b>[B]</b>	<u>104,593,173.80</u>
Total Net Debt Applicable to Limit	
<b>[C]</b>	<u>1,015,000.00</u>
Legal Debt Margin	
<b>[B-C]</b>	<u>\$ 103,578,173.80</u>

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
Debt limit	\$ 104,593,173.80	\$ 105,003,533.95	\$ 107,216,526.72	\$ 106,872,679.60	\$ 92,784,322.07	\$ 81,356,030.51	\$ 71,826,858.40	\$ 62,651,117.04	\$ 57,958,387.20	\$ 54,496,507.79
Total net debt applicable to limit (3)	<u>1,015,000.00</u>	<u>2,415,000.00</u>	<u>3,770,000.00</u>	<u>5,070,000.00</u>	<u>6,315,000.00</u>	<u>7,510,000.00</u>	<u>8,670,000.00</u>	<u>9,790,000.00</u>	<u>10,865,000.00</u>	<u>11,630,000.00</u>
Legal debt margin	<u>\$ 103,578,173.80</u>	<u>\$ 102,588,533.95</u>	<u>\$ 103,446,526.72</u>	<u>\$ 101,802,679.60</u>	<u>\$ 86,469,322.07</u>	<u>\$ 73,846,030.51</u>	<u>\$ 63,156,858.40</u>	<u>\$ 52,861,117.04</u>	<u>\$ 47,093,387.20</u>	<u>\$ 42,866,507.79</u>
Total net debt applicable to the limit as a percentage of debt limit	0.97%	2.30%	3.52%	4.74%	6.81%	9.23%	12.07%	15.63%	18.75%	21.34%

Sources:  
 (1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.  
 (2) Limit set by N.J.S.A. 18A:24-19 for a K through 12 district.  
 (3) District Records

## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Demographic and Economic Statistics  
 Last Ten Fiscal Years  
*Unaudited*

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<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	<u>Per Capita Personal Income (3)</u>	<u>Unemployment Rate (4)</u>
2011	21,740	Unavailable	Unavailable	8.90%
2010	21,696	896,847,552.00	\$ 41,337.00	9.10%
2009	22,054	883,262,700.00	40,050.00	8.60%
2008	22,049	890,691,404.00	40,396.00	5.80%
2007	22,037	839,477,478.00	38,094.00	4.50%
2006	21,738	794,002,188.00	36,526.00	5.00%
2005	20,817	718,165,683.00	34,499.00	4.60%
2004	20,430	673,536,240.00	32,968.00	3.80%
2003	19,976	626,027,864.00	31,339.00	4.30%
2002	19,734	606,050,874.00	30,711.00	4.10%

## Sources:

- (1) Population information provided by the NJ Dept of Labor and Workforce Development
- (2) Personal income has been estimated based upon the municipal population and County per capita information
- (3) Per Capita personal income by County-estimated based upon the 2000 Census published
- (4) Unemployment data provided by the NJ Dept of Labor and Workforce Development



## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Full-time Equivalent District Employees by Function/Program  
 Last Ten Fiscal Years  
*Unaudited*

<u>Function/Program</u>	Fiscal Year Ended June 30,									
	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>
Instruction	171.0	171.0	209.0	219.0 #	221.0	177.5	177.5	172.2	170.6	173.6
Regular	31.0	31.0	32.0	36.0	16.0	34.0	34.5	34.0	36.5	28.0
Special education	37.5	37.5	51.0	36.5	52.0	41.5	32.5	34.4	35.4	35.4
Other instruction										
Support Services:										
General administrative services	4.0	4.0	4.0	3.5	4.0	4.8	5.0	4.5	4.0	4.0
School administrative services	25.0	25.0	26.0	16.0	15.0	17.0	23.0	21.0	20.0	19.0
Business administrative services	11.0	10.5	11.0	9.0	11.0	5.0	5.0	5.0	5.0	6.0
Plant operations and maintenance	50.0	50.0	53.0	58.5	41.0	72.0	75.5	74.0	73.0	69.0
Pupil transportation	3.0	3.0	3.0	3.0	1.0	1.0	1.0	1.0	1.0	1.0
Food Service	25.0	24.0	27.0	28.0	25.0	27.3	28.0	31.0	34.0	35.0
Young Eagles	11.0	11.0	12.0	13.0	13.0	13.0	13.0	15.0	15.0	16.0
<b>Total</b>	<u>368.5</u>	<u>367.0</u>	<u>428.0</u>	<u>422.5 #</u>	<u>399.0</u>	<u>393.1</u>	<u>395.0</u>	<u>392.1</u>	<u>394.5</u>	<u>386.0</u>

Source: District Records

TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT

Operating Statistics  
Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Certified Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle School	High School				
2012	3,039 #	\$ 40,480,909.56	\$ 13,320.47	4.80%	227	13.5	13.8	13.6	3,039.4	2,888.5	-1.53%	95.04%
2011	3,087 #	39,231,999.21	12,710.43	-1.25%	227	13.3	14.1	13.3	3,086.6	2,934.1	-2.41%	95.06%
2010	3,163 #	40,711,238.79	12,871.90	5.13%	247	16.0	13.3	13.2	3,162.8	2,996.3	-0.83%	94.74%
2009	3,227	39,508,881.64	12,243.22	7.24%	265	16.3	13.3	13.1	3,189.4	3,028.3	-2.05%	94.95%
2008	3,256	37,171,214.59	11,416.22	7.85%	258	16.1	13.5	13.0	3,256.1	3,081.5	-3.30%	94.64%
2007	3,367 4	35,641,678.91	10,585.59	3.58%	255	15.6	13.1	13.2	3,367.3	3,125.9	1.31%	92.83%
2006	3,324 #	33,971,508.20	10,220.07	2.39%	245	16.2	14.0	15.0	3,323.9	3,142.5	1.39%	94.54%
2005	3,254 #	32,478,976.48	9,981.25	2.16%	269	15.7	14.0	13.0	3,278.3	3,096.7	1.29%	94.46%
2004	3,237 #	31,627,298.67	9,770.56	1.99%	263	20.0	17.0	23.0	3,236.7	3,059.3	4.30%	94.52%
2003	3,103 3 #	29,727,027.95	9,580.09	4.06%	257	12.7	11.9	12.9	3,103.2	2,936.8	1.08%	94.64%

Sources: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
*Unaudited*

	Fiscal Year Ended June 30,									
	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
<b><u>District Building</u></b>										
<b><u>Elementary</u></b>										
Green-Fields Elementary										
Square Feet	42,021	42,021	42,021	42,021	42,021	42,021	42,021	42,021	42,021	42,021
Capacity (students)	336	336	336	336	336	336	336	336	336	336
Enrollment	560	548	552	561	562	580	551	514	561	(1)
Oakview Elementary										
Square Feet	41,405	41,405	41,405	41,405	41,405	41,405	41,405	41,405	41,405	41,405
Capacity (students)	331	331	331	331	331	331	331	331	331	331
Enrollment	292	315	306	335	352	418	396	350	337	(1)
Red Bank Elementary										
Square Feet	34,358	34,358	34,358	34,358	34,358	34,358	34,358	34,358	34,358	34,358
Capacity (students)	274	274	274	274	274	274	274	274	274	274
Enrollment	276	255	306	301	311	296	280	298	274	(1)
<b><u>Middle School</u></b>										
West Deptford Middle School										
Square Feet	120,064	120,064	120,064	120,064	120,064	120,064	120,064	120,064	120,064	120,064
Capacity (students)	913	913	913	913	913	913	913	913	913	913
Enrollment	992	1,054	1,026	1,007	1,002	1,010	1,005	1,016	1,017	(1)
<b><u>High School</u></b>										
West Deptford High School										
Square Feet	145,974	145,974	145,974	145,974	145,974	145,974	145,974	145,974	145,974	145,974
Capacity (students)	873	873	873	873	873	873	873	873	873	873
Enrollment	913	867	909	966	1,029	1,064	1,056	1,124	1,070	(1)

Number of Schools at June 30, 2011  
 Elementary = 3  
 Middle School = 1  
 High School = 1

(1) Unavailable  
 Source: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years  
*Unaudited*

* School Facilities	Project # (s)	Fiscal Year Ended June 30, 2011									
		2012	2011	2010	2009	2008	2007	2006	2005	2004	2003
West Deptford High School	050	\$183,721.47	\$161,476.62	\$183,685.68	\$ 98,982.62	\$115,742.00	\$108,337.00	\$ 79,900.00	\$ 103,254.28	\$ 120,973.00	\$ 128,062.00
West Deptford Middle School	130	109,333.31	96,769.37	79,373.84	54,353.39	58,656.00	62,069.00	38,224.00	39,268.74	62,459.00	36,184.00
Green Fields Elementary School	070	55,111.46	53,023.11	47,387.61	23,012.73	44,316.00	31,619.00	30,296.00	25,443.14	40,393.00	28,384.00
Oakview Elementary School	100	88,017.42	36,856.22	37,057.50	25,288.61	50,068.00	23,573.00	17,007.00	19,787.14	43,410.00	13,055.00
Red Bank Elementary School	111	37,989.10	33,217.40	23,463.79	22,265.21	36,625.00	30,850.00	17,435.00	19,711.19	48,121.00	6,281.00
CST Building		3,837.17		1,590.00							0.00
<b>Total School Facilities</b>		<b>\$ 478,009.93</b>	<b>\$ 381,342.72</b>	<b>\$ 372,558.42</b>	<b>\$ 223,902.56</b>	<b>\$ 305,407.00</b>	<b>\$ 256,448.00</b>	<b>\$ 182,862.00</b>	<b>\$ 207,464.49</b>	<b>\$ 315,356.00</b>	<b>\$ 211,966.00</b>

\* School Facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Insurance Schedule  
 June 30, 2012  
*Unaudited*

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	<u>Coverage</u>
School Alliance Insurance Fund:	
General and Auto Liability	\$ 5,000,000.00
Excess Liability	\$ 10,000,000.00
Property and Auto Physical Damage/ Boiler & Machinery	\$ 100,000,000.00
Comprehensive Crime Coverage	
Money and Securities	\$ 25,000.00 each loss(inside/outside)
Blanket Dishonesty Bond Including Faithful Performance	\$ 250,000.00 each person/\$500,000.00 per loss
Computer Fraud	\$ 250,000.00
Forgery and Attention	\$ 250,000.00
Environmental Impairment Liability	\$ 1,000,000.00 \$ 25,000,000.00 Fund Agg.
School Leaders Professional Liability	\$ 5,000,000.00 \$ 5,000,000.00 Agg.
Workers' Compensation	\$ 2,000,000.00
Employer's Liability	\$ 5,000,000.00
American International Company:	
Student Accident Compulsory	\$ 1,000,000.00
Student Accident Catastrophic	\$ 5,000,000.00
Individual Bonds	
The Hartford:	
Treasurer of School Funds	\$ 200,000.00
Selective Insurance:	
Board Secretary	\$ 100,000.00

Source: District Records

SINGLE AUDIT SECTION

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A  
DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER  
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND  
STATE OF NEW JERSEY CIRCULAR 04-04-OMB**

The Honorable President and  
Members of the Board of Education  
Township of West Deptford School District  
West Deptford, New Jersey 08066

**Compliance**

We have audited the Township of West Deptford School District's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2012. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal and state programs is the responsibility of the School District's management. Our responsibility is to express an opinion on the School District's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133, and State of New Jersey Circular 04-04-OMB require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Township of West Deptford School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the School District's compliance with those requirements.

In our opinion, the Township of West Deptford School District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2012.

**Internal Control Over Compliance**

Management of the Township of West Deptford School District is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal and state programs. In planning and performing our audit, we considered the School District's internal control over compliance with the requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey Circular 04-04-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above.

This report is intended solely for the information and use of management, members of the Board of Education, others within the School District, the Division of Administration and Finance of the New Jersey Department of Education, federal and state awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 0111300

Voorhees, New Jersey  
December 3, 2012

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2012

<u>Federal Grantor/ Pass-through Grantor / Program Title</u>	<u>Federal CFDA Number</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance June 30, 2011</u>
				<u>From</u>	<u>To</u>	
<b>General Fund:</b>						
U.S. Department of Education Education Jobs Fund	84.410A	NA	\$ 427,621.00	7-1-11	9-30-12	
U.S. Department of Health and Human Services: Passed-through State Department of Education: Special Education - Medicaid Initiative	93.778	N/A	\$ 57,550.35	9-1-11	8-31-12	
						-
<b>Special Revenue Fund:</b>						
U.S. Department of Education Passed-through State Department of Education:						
N.C.L.B.:						
Title I Part A	84.010	NCLB562010	239,724.00	9-1-09	8-31-10	\$ (115,308.00)
Title I Part A	84.010	NCLB562011	239,043.00	9-1-10	8-31-11	(109,452.02)
Title I Part A	84.010	NCLB562012	285,588.00	9-1-11	8-31-12	
ARRA - Title I Part A	84.389	NCLB562010	158,100.00	7-1-09	8-31-11	(42,240.30)
Title I Part A SIA	84.010	NCLB562009	9,116.00	9-1-08	8-31-09	-
Title II Part A	84.281	NCLB562010	116,099.00	9-1-09	8-31-10	(99,578.00)
Title II Part A	84.281	NCLB562011	113,662.00	9-1-10	8-31-11	(32,913.77)
Title II Part A	84.281	NCLB562012	110,826.00	9-1-11	8-31-12	
Title II Part D	84.281	NCLB562010	2,482.00	9-1-09	8-31-10	(2,482.00)
Title II Part D	84.281	NCLB562010	457.00	9-1-10	8-31-11	
Title III	84.365	NCLB562011	8,401.00	9-1-10	8-31-11	
I.D.E.I.A. Part B:						
Basic	83.027	IDEA562011	776,647.00	9-1-10	8-31-11	(318,781.00)
Basic	83.027	IDEA562011	782,675.00	9-1-11	8-31-12	
ARRA - Basic	84.391	IDEA562010	732,497.00	7-1-09	8-31-11	(343,130.17)
Pre-School	84.173	IDEA562011	36,096.00	9-1-10	8-31-11	
Pre-School	84.173	IDEA562010	37,942.00	9-1-11	8-31-12	
ARRA - Pre-School	84.392	IDEA562010	26,452.00	7-1-09	8-31-11	(18,150.00)
Total Special Revenue Fund						(1,082,035.26)
<b>Enterprise Fund:</b>						
U.S. Department of Agriculture:						
Passed-through State Department of Education:						
Food Distribution Program	10.550	Unavailable	44,311.01	7-1-10	6-30-11	\$ 3,371.60
Food Distribution Program	10.550	Unavailable	39,941.48	7-1-11	6-30-12	
Special Milk Program	10.556	Unavailable	3,236.65	7-1-11	6-30-12	
School Breakfast Program	10.553	Unavailable	38,770.22	7-1-11	6-30-12	
National School Lunch Program	10.555	Unavailable	262,274.35	7-1-11	6-30-12	
Total U.S. Department of Agriculture						3,371.60
Total Enterprise Fund						3,371.60
Total Federal Financial Assistance						\$ (1,078,663.66)

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

Carryover / (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2012		
					(Accounts Receivable)	Deferred Revenue	Due to Grantor
	\$ 384,858.00	\$ 427,621.00			\$ (42,763.00)		
	<u>57,550.35</u>	<u>57,550.35</u>					
	<u>442,408.35</u>	<u>485,171.35</u>			<u>(42,763.00)</u>		
	115,308.00						
	145,911.00	36,458.98					
	100,214.00	223,894.24			(123,680.24)		
	103,541.00	61,241.01					\$ 59.69
	7,816.00	7,816.00					
	99,578.00						
	72,865.00	39,951.23					
	48,420.00	86,806.68			(38,386.68)		
	2,482.00						
	457.00	410.15			46.85		
	1,891.00	1,891.00					
	318,781.00						
	368,994.00	777,390.40			(408,396.40)		
	411,825.00	46,357.20					22,337.63
			\$ 217.72				217.72
\$ (1,997.00)		35,267.00			(37,264.00)		
<u>1,997.00</u>	<u>16,153.00</u>						
<u>-</u>	<u>1,814,236.00</u>	<u>1,317,483.89</u>	<u>217.72</u>	<u>-</u>	<u>(607,680.47)</u>	<u>-</u>	<u>22,615.04</u>
		3,371.60					
	39,941.48	38,917.07				\$ 1,024.41	
	3,061.63	3,236.65			(175.02)		
	36,642.06	38,770.22			(2,128.16)		
	<u>247,910.12</u>	<u>262,274.35</u>			<u>(14,364.23)</u>		
<u>-</u>	<u>327,555.29</u>	<u>346,569.89</u>	<u>-</u>	<u>-</u>	<u>(16,667.41)</u>	<u>1,024.41</u>	<u>-</u>
<u>-</u>	<u>327,555.29</u>	<u>346,569.89</u>	<u>-</u>	<u>-</u>	<u>(16,667.41)</u>	<u>1,024.41</u>	<u>-</u>
<u>\$ -</u>	<u>\$ 2,584,199.64</u>	<u>\$ 2,149,225.13</u>	<u>\$ 217.72</u>	<u>-</u>	<u>\$ (667,110.88)</u>	<u>\$ 1,024.41</u>	<u>\$ 22,615.04</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2012

State Grantor/ Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance at June 30, 2011		Carryover / (Walkover) Amount
			From	To	Deferred Revenue / (Accounts Receivable)	Due to Grantor	
<b>General Fund:</b>							
Current Expense:							
Extraordinary Aid	11-495-034-5120-473	\$ 154,283.00	7-1-10	6-30-11	\$ (154,283.00)		
	12-495-034-5120-473	196,547.00	7-1-11	6-30-12			
Nonpublic School Transportation Aid	11-495-034-5120-015	16,678.70	7-1-10	6-30-11	(16,678.70)		
	12-495-034-5120-015	21,286.26	7-1-11	6-30-12			
T.P.A.F. Social Security Aid	11-495-034-5095-002	1,302,098.02	7-1-10	6-30-11	(64,727.81)		
	12-495-034-5095-002	1,339,391.88	7-1-11	6-30-12			
Equalization Aid	11-495-034-5120-078	8,875,120.00	7-1-10	6-30-11	(814,868.29)		
	12-495-034-5120-078	9,434,084.00	7-1-11	6-30-12			
Special Education Categorical Aid	11-495-034-5120-089	1,569,546.00	7-1-10	6-30-11	(144,107.71)		
	12-495-034-5120-089	1,569,546.00	7-1-11	6-30-12			
Security Aid	12-495-034-5120-084	268,624.00	7-1-11	6-30-12			
<b>Total General Fund</b>					<b>(1,194,665.51)</b>	<b>-</b>	<b>-</b>
<b>Special Revenue Fund:</b>							
Excellent Educators for New Jersey	5620-120-00-0023	86,000.00	7-1-11	6-30-12			
Nonpublic Aid:							
Textbook Aid (Ch. 194)	11-100-034-5120-064	4,433.00	7-1-10	6-30-11		\$ 80.30	
Textbook Aid (Ch. 194)	12-100-034-5120-064	3,275.00	7-1-11	6-30-12			
Nursing Services	11-100-034-5120-070	5,253.00	7-1-10	6-30-11		4,646.77	
Nursing Services	12-100-034-5120-070	4,678.00	7-1-11	6-30-12			
Auxiliary Services (Ch. 192)							
Compensatory Education	11-100-034-5120-067	2,512.00	7-1-10	6-30-11		2,512.00	
Transportation	11-100-034-5120-067	1,228.00	7-1-10	6-30-11		1,228.00	
Handicapped Services (Ch. 193)							
Corrective Speech	10-100-034-5120-068	3,129.00	7-1-10	6-30-11		3,129.00	
Examination and Classification	10-100-034-5120-068	1,116.00	7-1-10	6-30-11		1,116.00	
<b>Total Special Revenue Fund</b>					<b>-</b>	<b>12,712.07</b>	<b>-</b>
<b>Capital Projects Fund:</b>							
New Jersey Schools Development Authority	5620-130-02-0491	214,122.00	10-29-02	Project End	(41,753.79)		
New Jersey Schools Development Authority	5620-111-03-0660	15,256.00	6-30-03	Project End	(7,628.00)		
New Jersey Schools Development Authority	5620-130-03-0662	119,840.00	6-30-03	Project End	(53,328.83)		
New Jersey Schools Development Authority	5620-050-03-0663	164,651.00	6-30-03	Project End	(73,269.66)		
New Jersey Schools Development Authority	5620-070-04-1000	23,800.00	6-30-04	Project End	(11,900.00)		
<b>Total Capital Projects Fund</b>					<b>(187,880.28)</b>		
<b>Debt Service Fund:</b>							
Debt Service Aid, Type 2	12-495-034-5120-075	200,690.00	7-1-11	6-30-12	-	-	-
<b>Enterprise Fund:</b>							
State School Lunch Aid	11-100-010-3360-067	10,324.90	7-1-10	6-30-11			
State School Lunch Aid	12-100-010-3360-067	9,528.81	7-1-11	6-30-12			
<b>Total Enterprise Fund</b>					<b>-</b>	<b>-</b>	<b>-</b>
<b>Total State Financial Assistance</b>					<b>\$ (1,382,545.79)</b>	<b>\$ 12,712.07</b>	<b>---</b>

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2012			Memo	
				(Accounts Receivable)	Deferred Revenue	Due to Grantor	Budgetary Receivable June 30, 2012	Cumulative Total Expenditures
\$ 154,283.00	\$ 196,547.00			\$ (196,547.00)			\$ 196,547.00	\$ 196,547.00
16,678.70	21,286.26			(21,286.26)			21,286.26	154,283.00
64,725.25		\$ 2.56		(0.00)				
1,274,622.18	1,339,391.88			(64,769.70)			64,769.70	1,339,391.88
814,868.29								
8,555,974.03	9,434,084.00			(878,109.97)			878,109.97	9,434,084.00
144,107.71				0.00				
1,423,455.08	1,569,546.00			(146,090.92)			146,090.92	1,569,546.00
243,620.89	268,624.00			(25,003.11)			25,003.11	268,624.00
<u>12,692,335.13</u>	<u>12,829,479.14</u>	<u>2.56</u>	<u>-</u>	<u>(1,331,806.96)</u>	<u>-</u>	<u>-</u>	<u>1,331,806.96</u>	<u>12,962,475.88</u>
	58,099.70			(58,099.70)			58,099.70	58,099.70
			\$ 80.30					-
3,275.00	3,215.95		4,646.77			\$ 59.05		3,215.95
4,678.00	698.20					3,979.80		698.20
			2,512.00					
			1,228.00					-
			3,129.00					
			1,116.00					
<u>7,953.00</u>	<u>62,013.85</u>	<u>-</u>	<u>12,712.07</u>	<u>(58,099.70)</u>	<u>-</u>	<u>4,038.85</u>	<u>58,099.70</u>	<u>62,013.85</u>
				(41,753.79)				214,122.00
				(7,628.00)				15,256.00
				(53,328.83)				119,840.00
				(73,269.66)				164,651.00
				(11,900.00)				23,800.00
				(187,880.28)				537,669.00
<u>200,690.00</u>	<u>200,690.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>		<u>200,690.00</u>
551.47	551.47							551.47
9,020.46	9,528.81			(508.35)				9,528.81
9,571.93	10,080.28	-	-	(508.35)	-	-	-	10,080.28
<u>\$ 12,910,550.06</u>	<u>\$ 13,102,263.27</u>	<u>\$ 2.56</u>	<u>\$ 12,712.07</u>	<u>\$ (1,578,295.29)</u>	<u>---</u>	<u>\$ 4,038.85</u>	<u>\$ 1,389,906.66</u>	<u>\$ 13,772,929.01</u>

**TOWNSHIP OF WEST DEPTFORD SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2012

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**Note 1: GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Township of West Deptford School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

**Note 2: BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the exception of programs recorded in the food service fund which are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$23,452.75 for the special revenue fund and none for the general fund. See Exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

**Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS (CONT'D)**

Awards and financial assistance expenditures are reported in the School District's basic financial statements on a GAAP basis as presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General	\$ 485,171.35	\$ 14,519,187.14	\$ 15,004,358.49
Special Revenue	1,303,531.14	52,513.85	1,356,044.99
Debt Service		200,690.00	200,690.00
Food Service	<u>346,569.89</u>	<u>10,080.28</u>	<u>356,650.17</u>
	<u>\$ 2,135,272.38</u>	<u>\$ 14,782,471.27</u>	<u>\$ 16,917,743.65</u>

**Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 5: ADJUSTMENTS**

Amounts reported in the column entitled "adjustments" represent favorable differences incurred in the liquidation of encumbrances charged as budgetary basis expenditures in fiscal year 2010-2011.

**Note 6: FEDERAL AND STATE LOANS OUTSTANDING**

The School District had the following loan balance outstanding at June 30, 2012:

<u>Loan Program Title</u>	<u>Federal CFDA Number</u>	<u>Amount Outstanding</u>
School Development Authority	N/A	<u>\$ 187,880.28</u>

**Note 7: OTHER**

Revenues and expenditures reported under the food distribution program represent current year value received and current year distribution, respectively. TPAF social security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2012.

**Note 8: MAJOR PROGRAMS**

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

**WEST DEPTFORD SCHOOL DISTRICT**  
**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2012**

**Section 1- Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued Unqualified

Internal control over financial reporting:

Material weakness(es) identified?      yes   X   no

Significant deficiency(ies) identified?   X   yes      none reported

Noncompliance material to financial statements noted?      yes   X   no

**Federal Awards**

Internal control over major programs:

Material weakness(es) identified?      yes   X   no

Significant deficiency(ies) identified?      yes   X   none reported

Type of auditor's report issued on compliance for major programs Unqualified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?      yes   X   no

Identification of major programs:

<b><u>CFDA Number(s)</u></b>	<b><u>Name of Federal Program or Cluster</u></b>
84.410A	Education Jobs Fund
10.550	Food Distribution Program
10.553	National School Lunch Program
10.555	National School Breakfast Program
10.556	National Milk Program
84.010	NCLB Title I
84.389	ARRA - NCLB Title I
84.027	IDEA Part B - Basic
84.173	IDEA Part B - Preschool
84.391	ARRA - IDEA Part B - Basic
84.392	ARRA - IDEA Part B - Preschool

Dollar threshold used to determine Type A programs \$ 300,000.00

Auditee qualified as low-risk auditee?      yes   X   no



**WEST DEPTFORD SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Finding No. 2012-1**

**Criteria or Specific Requirement**

Year end encumbrances should be reviewed to identify those orders which will be honored the following year. The liquidation of these orders should be within 60 to 90 days of year end. All purchase orders that are no longer considered necessary and will not be honored within that time frame in the subsequent period must be canceled.

**Condition**

Open encumbrances were not reviewed at fiscal year end.

**Context**

Thirteen encumbrances totaling \$224,026.59 were not liquidated in a timely manner.

**Effect**

Fund balance may be understated.

**Cause**

There was a change during the year in the personnel responsible for reviewing year end purchase orders in the subsequent fiscal year resulting in the oversight by the responsible official.

**Recommendation**

The District review all open encumbrances at fiscal year end and liquidate them during the subsequent year in a timely manner.

**View of Responsible Officials and Planned Corrective Action**

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

**WEST DEPTFORD SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

**None.**

**WEST DEPTFORD SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2012

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***Section 4- Schedule of State Financial Assistance and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

**None.**

**WEST DEPTFORD SCHOOL DISTRICT**  
 Summary Schedule of Prior Year Audit Findings  
 and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and Federal Awards and State Financial Assistance that are required to be reported in accordance with Government Auditing Standards, OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

**FINANCIAL STATEMENT FINDINGS**

**Finding No. 2011-1**

**Condition**

While testing payroll, several errors were noted, specifically with the Title I Part A grant. The errors relate to payroll processing, and do not affect the compliance requirements of the grant.

1. In one instance, the payroll records did not match what was charged to the 2009-2010 grant. The payroll records were higher by \$704.00, which was one employee's pay. In another instance, payroll reports did not match what was charged to the grant by \$458.61. The budget report was higher.
2. Five employees were charged to the Title I Part A grant that should have been charged to the general fund budget, totaling \$10,147.26. However, salaries charged in total to the grant were accurate.
3. There is no supporting documentation for a budget transfer for \$91 from the general fund budget to the Title I Part A grant.
4. An incorrect budget transfer was made totaling \$2,425.25.

In addition, penalties were assessed for four federal tax deposits with the Internal Revenue Service for the periods ending December 31, 2010 and March 31, 2011. These penalties are currently being contested by the District.

**Current Status**

This condition has been resolved.

**FEDERAL AWARDS**

**Finding No. 2011-2**

**Program**

U. S. Department of Agriculture Passed-through New Jersey State Department of Education.  
 Food Distribution Program – CFDA 10.550  
 School Breakfast Program – CFDA 10.553  
 National School Lunch Program – CFDA 10.555  
 Special Milk Program – CFDA 10.556

**Condition**

The selection of low income applications that were verified as of October 1, 2010 did not include "error prone" applications.

**Current Status**

This condition has been resolved.

**WEST DEPTFORD SCHOOL DISTRICT**  
 Summary Schedule of Prior Year Audit Findings  
 and Questioned Costs as Prepared by Management (Cont'd)

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**FEDERAL AWARDS (CONT'D)****Finding No. 2011-3****Program**

U. S. Department of Education Passed-through New Jersey State Department of Education.  
 Title I Part A – CFDA 84.010  
 ARRA – Title I Part A – CFDA 84.389

**Condition**

Supporting documentation was not maintained for enrollment and low income numbers that are submitted for the Title I Part A Eligibility applications for the 2010-2011, 2009-2010 and ARRA Title I A grants. In addition, supporting documentation was not maintained for Title I A Comparability for the 2010-2011 grant. An attempt was made to reconcile the numbers for school registers, but the data did not agree to the applications.

**Current Status**

This condition has been resolved.

**STATE FINANCIAL ASSISTANCE PROGRAMS****Finding No. 2011-4****Program**

State Aid Public:  
 Equalization Aid            11-495-034-5120-078  
 Special Education Aid    11-495-034-5120-089

**Condition**

The District was purchasing items under a state contract number that could not be located on the State of New Jersey Department of Treasury state contract search website. There may have been a state contract for this vendor at some point in time, but it may have expired.

**Current Status**

This condition has been resolved.

**OFFICE OF FISCAL ACCOUNTABILITY AND COMPLIANCE****Condition**

During the fiscal year, the New Jersey State Office of Fiscal Accountability and Compliance reviewed titled programs for the Education Jobs Act of 2010, E.S.E.A. projects and Individuals with Disabilities Education Act (IDEA). The review resulted in several findings with respect to administrative requirements and cash management. The District has responded to the review and has implemented corrective actions as of the date of this report.

**Current Status**

This condition has been resolved.

