

SCHOOL DISTRICT  
OF  
**COLLINGSWOOD**



Collingswood Board of Education  
Collingswood, New Jersey

Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2013

# Collingswood School District

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**Introductory Section**



# Collingswood Public Schools

*It's Where You Want to Learn*

200 LEES AVENUE, COLLINGSWOOD, NJ 08108  
Telephone (856) 962-5700  
Fax (856) 962-5723



SCOTT A. OSWALD, Ed.D.  
Superintendent of Schools

BETH ANN COLEMAN  
Business Administrator/Board Secretary

October 2, 2013

Honorable President and  
Members of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Collingswood School District (District) for the fiscal year ended June 30, 2013, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical, and single audit. The introductory section includes this transmittal letter, the District's organizational chart, and a roster of officials and consultants. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 as amended in 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments", and the State Treasury Circular Letter 98-07, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid Payments".

Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws, regulations, findings and recommendations, are included in the single audit section of this report.

## **1. REPORTING ENTITY AND ITS SERVICES**

Collingswood School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Collingswood Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels PreK through 12. These include regular, vocational, English as a Second Language for limited English speakers and special education for disabled youngsters. The District completed the 2012-2013 fiscal year with an

enrollment of 1,853 students, which is 4 students less than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last seven years.

**Average Daily Enrollment**

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2006-07	1,878	(0.6%)
2007-08	1,911	2.0%
2008-09	1,935	1.3%
2009-2010	1,906	(1.4%)
2010-2011	1,860	(2.4%)
2011-2012	1,857	-0.1%
2012-2013	1,853	-0.2%

**2. ECONOMIC CONDITION AND OUTLOOK**

The Borough of Collingswood continues to remain focused on its goal of maintaining existing ratables while examining ways to attract new ventures. Neighborhood redevelopment efforts continue to provide resources for community members to maintain their properties. The Borough uses the business improvement districts to provide funding for professional services to make the business districts a competitive environment. The program to convert multi-family dwellings back to sing-family homes continues to promote long-term family community commitment. The Haddon Avenue merchant area is thriving and includes a variety of dining and shopping opportunities. This area has become know throughout south Jersey and attracts nonresidents as well as residents to experience the restaurants and shopping opportunities. Most recently the Borough completed the development of the Peter Lumber site which includes both residential and commercial properties. The Borough is in the process of developing a "Transit Village" near the high speed line which will offer additional shopping opportunities. These efforts all suggest the preservation of a standard of living the community has come to expect. The Borough and school district launched Channel 19, a local TV station.

**3. MAJOR INITIATIVES**

The Collingswood Public School District will pursue the following initiatives during the 2013-2014 school year:

**District:**

- The board of education continues to review cost saving measures and potential for shared services. The Collingswood Public Schools provide:
  - Custodial and Maintenance services to Oaklyn and Woodlynne
  - Child Study Team services to Oaklyn and Woodlynne
  - Technology services to Oaklyn
  - Administrative services to Oaklyn
  - Business office services to Oaklyn

In addition, The Collingswood Public Schools provide Maintenance services to our neighboring districts on a time and materials basis as requested.

Collingswood continues to explore areas for sharing services in the area to limit our tax impact on the citizens.

### **High School and Middle School:**

- Professional development and implementation surrounding the ongoing Literacy across the Content Areas initiative. A literacy team worked throughout the summer to extend last year's plan and develop an implementation and professional development calendar.
- Implementation of cross-content literacy coaches at the middle school and high school levels.
- Continue the leveled literacy courses at the secondary level to better allow us to use data to drive instruction for students who struggle with reading. This program complements the successful Read180 program implemented several years ago.
- Implementation of newly revised English/Language Arts, Mathematics, and Social Studies curricula aligned with the Common Core State Standards (CCSS).
- Addition of technology throughout the secondary schools. Each of our secondary teachers have a tablet laptop PC, enabling all secondary staff to access the functions previously available only in those classrooms with permanently installed interactive whiteboards.
- Continue a structured school-to-work transition program for students with special needs. With use of a fully functioning greenhouse.
- The continuation and continued refinement of the Twilight Alternative School program for at-risk high school students.
- Implementation of the AchieveNJ Teacher evaluation system, including the use of student achievement data as a component in teacher evaluation.

### **Elementary Schools:**

- Continue Professional development and continued implementation of the Balanced Literacy program, including Reader's and Writer's Workshop. Teachers have participated in extensive training and curriculum development.
- Implementation of a full time literacy coach to provide support to both novice and veteran teachers.
- Continuation of Magnet reading programs using Read 180 and System 44 for struggling readers.
- Continue deployment of new technology across all elementary schools, including teacher laptops, Elmo document cameras, and tablet input devices in all classrooms.
- SRI/SMI implementation.
- Continued implementation and training surrounding the new math curriculum- HMH Go Math.

## **4. INTERNAL ACCOUNTING CONTROLS**

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit, described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

## **5. BUDGETARY CONTROLS**

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the Borough of Collingswood. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2013.

## **6. ACCOUNTING SYSTEM AND REPORTS**

The District's account records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

## **7. CASH MANAGEMENT**

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey where the funds are secured in accordance with the Act.

## **8. RISK MANAGEMENT**

The Board carries various forms of insurance, including but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## **9. OTHER INFORMATION**

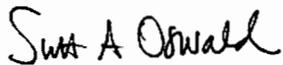
### Independent Audit:

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Inverso & Stewart, CPAs, was selected by the Board's finance committee. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as amended in 1996 and the related OMB Circular A-133, the State Treasury Circular Letter 98-07. The auditor's report on the general purpose financial statements and the combining and individual fund statements and schedules are included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

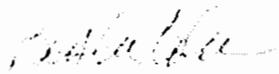
**10. ACKNOWLEDGEMENTS**

We would like to express our appreciation to everyone involved in the audit process. The audit was completed in a timely manner without inconveniences or interruptions to the regular operation of the business office. We value the efforts of our Finance Committee as they work with District administrators in the preparation of the budget and the hard work and dedication of the entire Board as they seek to provide fiscal accountability to the citizens and taxpayers of Collingswood.

Respectfully submitted,



Scott A. Oswald  
Superintendent of Schools

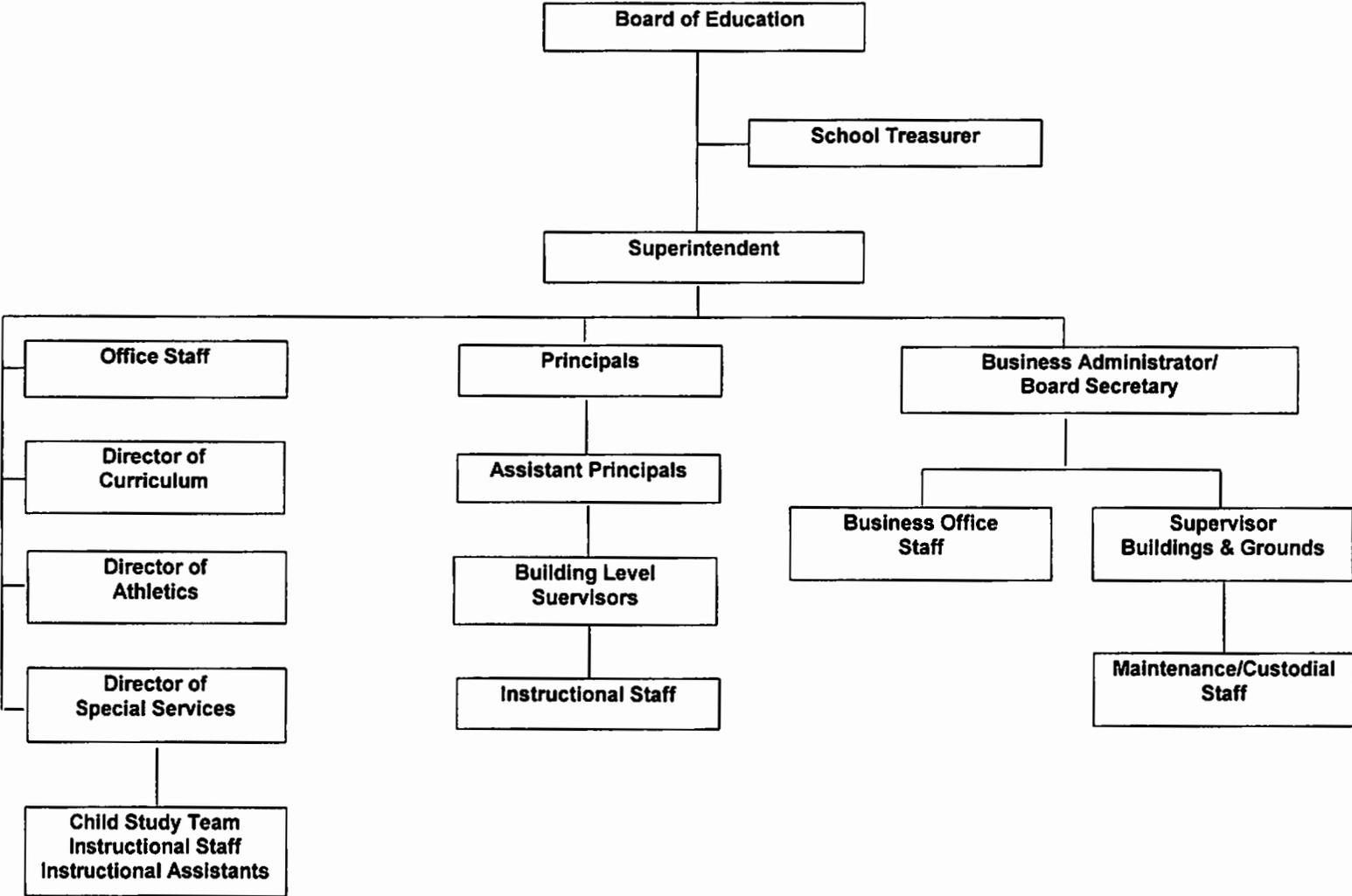


Beth Ann Coleman  
Board Secretary/Business Administrator

SAO/BAC:ch

# COLLINGSWOOD BOARD OF EDUCATION

## Organizational Chart



# COLLINGSWOOD SCHOOL DISTRICT

## Roster of Officials

June 30, 2013

### Members of the Board of Education:

### Term Expires

James Hatzell, President	2015
Joan E. Smith, Vice President	2014
David N. Routzahn	2013
Stephen Rydzewski	2013
Lisa C. Soulos	2013
Madalyn Deetz	2014
Fiona Henry	2014
Kathleen McCarthy	2015
Terry Moody	2015

### Members of the Board of Education - Sending Districts:

William Stauts, Oaklyn	2014
Heidmarie Wood, Woodlynne	2014

### Other Officials:

Scott A. Oswald, Superintendent  
Beth Ann Coleman, Business Administrator/Board Secretary  
Joseph Betley, Esq. Solicitor  
Inverso & Stewart, Auditors  
Garrison Architects, Architects

**COLLINGSWOOD SCHOOL DISTRICT  
Consultants and Advisors**

**Audit Firm**

Inverso & Stewart, LLC  
12000 Lincoln Drive West, Suite 402  
Marlton, NJ 08053

**Attorney**

Capehart & Scatchard, P.A.  
Joseph Betley, Esq.  
8000 Midlantic Drive  
Mount Laurel, NJ 08054

**Architect**

Garrison Architects  
1400 F. Commerce Parkway  
Mount Laurel, NJ 008054

**Official Depository**

1st Colonial National Bank  
1040 Haddon Avenue  
Collingswood, NJ 08108

**Financial Section**

# ***INVERSO & STEWART, LLC***

**Certified Public Accountants**

12000 Lincoln Drive West, Suite 402  
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**-Member of-  
American Institute of CPAs  
New Jersey Society of CPAs**

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

### ***Report on the Financial Statements***

I have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

My responsibility is to express opinions on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

### ***Opinions***

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey, as of June 30, 2013, and the respective changes in financial position and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### **Required Supplementary Information**

Accounting principles generally in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because of the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

### **Other Information**

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Collingswood School District's basic financial statements. The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Federal Awards and State Financial Assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and State of New Jersey OMB's Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the financial statements.

The statements and schedules previously referred to are the responsibility of management and are derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the information described in the previous paragraph is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

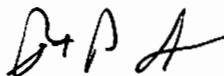
The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, I have also issued my report dated July 26, 2013 on my consideration of the Collingswood School District's internal control over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Collingswood School District's internal control over financial reporting and compliance.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants



Robert P. Inverso  
Certified Public Accountant  
Public School Accountant

Marlton, New Jersey  
July 26, 2013

## ***INVERSO & STEWART, LLC***

**Certified Public Accountants**

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING  
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Collingswood School District, in the County of Camden, State of New Jersey, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued my report thereon dated July 26, 2013.

***Internal Control Over Financial Reporting***

In planning and performing my audit of the financial statements, I considered the Collingswood School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, I do not express an opinion on the effectiveness of the Collingswood School District's internal control.

***A deficiency in internal control*** exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. ***A material weakness*** is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis. ***A significant deficiency*** is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

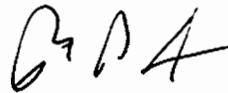
As part of obtaining reasonable assurance about whether the Collingswood School District's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants



Robert P. Inverso  
Certified Public Accountant  
Public School Accountant

Marlton, New Jersey  
July 26, 2013

**Required Supplementary Information - Part I**

**Management's Discussion and Analysis**

**Collingswood School District  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2013**

As management of the Board of Education of the Borough of Collingswood, New Jersey (School District), we offer readers of the School District's financial statements this narrative overview and analysis of the School District for the fiscal year ended June 30, 2013. We encourage readers to consider the information presented in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

**Financial Highlights**

- The assets of the School District exceeded its liabilities at the close of the most recent fiscal year by \$25,574,948(*net assets*).
- Governmental activities have an unrestricted net assets deficit of \$841,687. The accounting treatments in the governmental funds for compensated absences payable, and the last state aid payment, and the state statute that prohibits school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance are primarily responsible for this deficit balance.
- The total net assets of the School District decreased by \$38,589 or a .2% decrease from the prior fiscal year-end balance. The majority of the decrease is due to prior year reflecting 37.606 of deferred bond costs.
- Fund balance of the School District's governmental funds decreased by \$6,711 resulting in an ending fund balance of \$6,371,647. This decrease was primarily due to a decrease in revenues received.
- Business-type activities have unrestricted net assets of \$143,325, which may be used to meet the School District's ongoing obligations of the food service operations.
- The School District's long-term obligations decreased by \$481,000, which is the net result of the required payment on long-term obligations. The School district refinanced the outstanding bonds in December 2012 resulting in savings over the life of the debt.

**Overview of the Basic Financial Statements**

This discussion and analysis is intended to serve as an introduction to the School District's basic financial statements. Comparison to the prior year's activity is provided in this document. The basic financial statements are comprised of three components: 1) District-wide financial statements, 2) Fund financial statements, and 3) Notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**District-wide Financial Statements**

The *district-wide financial statements* are designed to provide the reader with a broad overview of the financial activities in a manner similar to a private-sector business. The district-wide financial statements include the statement of net assets and the statement of activities.

The *statement of net assets* presents information about all of the School District's assets and liabilities. The difference between the assets and liabilities is reported as net assets. Over time, changes in net assets may serve as a useful indicator of whether the financial position of the School District is improving or deteriorating.

The *statement of activities* presents information showing how the net assets of the School District changed during the current fiscal year. Changes in net assets are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement even though the resulting cash flows may be recorded in a future period.

Both of the district-wide financial statements distinguish functions of the School District that are supported from taxes and intergovernmental revenues (*governmental activities*) and other functions that are intended to recover all or most of their costs from user fees and charges (*business-type activities*). Governmental activities consolidate governmental funds including the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund. Business-type activities consolidate the Food Service Fund and the After School Program Fund.

### **Fund Financial Statements**

*Fund financial statements* are designed to demonstrate compliance with finance-related requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. All of the funds of the School District are divided into three categories: *governmental funds*, *proprietary funds* and *fiduciary funds*.

*Governmental funds* account for essentially the same information reported in the governmental activities of the district-wide financial statements. However, unlike the district-wide financial statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financing requirements in the near term.

Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The School District maintains four individual governmental funds. The major funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund, and the Debt Service Fund. They are presented separately in the fund financial statements.

The School District adopts an annual appropriated budget for the General Fund, Special Revenue Fund and the Debt Service Fund. A budgetary comparison statement has been provided for each of these funds to demonstrate compliance with budgetary requirements.

*Proprietary funds* are used to present the same functions as the business-type activities presented in the district-wide financial statements. The School District maintains one type of proprietary fund - the Enterprise Fund. The fund financial statements of the enterprise fund provides the same information as the district-wide financial statements, only in more detail.

The School District's two enterprise funds (Food Service Fund and After School Program Fund) are listed individually and are considered to be major funds.

*Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the district-wide financial statements because the resources of those funds are not available to support the School District's programs.

## Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

### Other Information

In addition to the basic financial statements and accompanying notes, this report also contains other supplementary information and schedules required by the New Jersey Audit Program, issued by the New Jersey Department of Education.

### District-wide Financial Analysis

The assets of the School District are classified as current assets and capital assets. Cash, investments, receivables, inventories and prepaid expenses are current assets. These assets are available to provide resources for the near-term operations of the School District. The majority of the current assets are the results of the tax levy and state aid collection process.

Capital assets are used in the operations of the School District. These assets are land, buildings, improvements, equipment and vehicles. Capital assets are discussed in greater detail in the section titled, Capital Assets and Debt Administration, elsewhere in this analysis.

Current and long-term liabilities are classified based on anticipated liquidation either in the near-term or in the future. Current liabilities include accounts payable, accrued salaries and benefits, unearned revenues, and current debt obligations. The liquidation of current liabilities is anticipated to be either from currently available resources, current assets or new resources that become available during fiscal year 2013. Long-term liabilities such as long-term debt obligations and compensated absences payable will be liquidated from resources that will become available after fiscal year 2013.

The assets of the primary government activities exceeded liabilities by \$25,361,439 with an unrestricted deficit balance of \$841,687. As mentioned earlier, deficit unrestricted net assets are primarily due to the accounting treatment for compensated absences payable, accrued interest payable and the last two state aid payments. The net assets of the primary government do not include internal balances.

A net investment of \$19,498,672 in land, improvements, buildings, equipment and vehicles which provide the services to the 1.853 School District's public school students, represents 76% of the School District's net assets. Net assets of \$6,666,334 have been restricted as follows:

Reserved for future budget appropriation	\$2,402,196
Reserved for encumbrances	\$197,842
Subsequent year's	\$122,002
Designated for 2012-2103 budget	\$2,313,050
Capital projects	\$951,244
Tuition	\$430,000
Maintenance	\$250,000

**Collingswood School District  
Comparative Summary of Net Assets  
As of June 30, 2013 and 2012**

	Governmental Activities		Business-Type Activities		District-Wide	
	2013	2012	2013	2012	2013	2012
<b>Assets:</b>						
Current assets	\$ 7,004,873	\$ 6,493,370	\$ 176,126	\$ 171,649	\$ 7,180,999	\$ 6,665,019
Capital assets	<u>35,394,672</u>	<u>36,153,212</u>	<u>70,184</u>	<u>39,497</u>	<u>35,464,856</u>	<u>36,192,709</u>
<b>Total assets</b>	<u>42,399,545</u>	<u>42,646,582</u>	<u>246,310</u>	<u>211,146</u>	<u>42,645,855</u>	<u>42,857,728</u>
Deferred Outflows of Resources	224,000				224,000	
<b>Liabilities:</b>						
Current Liabilities	1,415,881	785,383	32,801		1,448,682	785,383
Noncurrent Liabilities	<u>15,846,225</u>	<u>16,458,808</u>			<u>15,846,225</u>	<u>16,458,808</u>
<b>Total liabilities</b>	<u>17,262,106</u>	<u>17,244,191</u>	<u>32,801</u>		<u>17,294,907</u>	<u>17,244,191</u>
<b>Net assets</b>	<u>\$ 25,361,439</u>	<u>\$ 25,402,391</u>	<u>\$ 213,509</u>	<u>\$ 211,146</u>	<u>\$ 25,574,948</u>	<u>\$ 25,613,537</u>
<b>Net assets consist of:</b>						
<b>Invested in capital</b>						
Assets	\$ 19,498,672	\$ 19,552,212	\$ 70,184	\$ 39,497	\$ 19,568,856	\$ 19,591,709
Restricted net assets	6,704,454	6,772,942			6,704,454	6,772,942
Unrestricted net assets	<u>(841,687)</u>	<u>(922,763)</u>	<u>143,325</u>	<u>171,649</u>	<u>(698,362)</u>	<u>(751,114)</u>
<b>Net assets</b>	<u>\$ 25,361,439</u>	<u>\$ 25,402,391</u>	<u>\$ 213,509</u>	<u>\$ 211,146</u>	<u>\$ 25,574,948</u>	<u>\$ 25,613,537</u>

**Governmental Activities**

Governmental activities decreased the net assets of the School District by \$40,952 during the current fiscal year. The decrease in net assets for governmental activities is due to the following:

- Cost of Bond Refinancing. The Collingswood Board of Education refinanced debt during the fiscal year. GASB 65 expenses cost of refinance in current year. See Footnote #21.

**Business-type Activities**

Business-type activities increased the School District's net assets slightly. Key elements of the increase in net assets for business-type activities are as follows:

- Increase in capital assets.

**Collingswood School District**  
**Comparative Schedule of Changes in Net Assets**  
**As of and for the Fiscal Year Ended June 30, 2013 and 2012**

	Governmental Activities		Business-Type Activities		District-Wide	
	2013	2012	2013	2012	2013	2012
<b>Revenues:</b>						
<b>Program Revenues</b>						
Charges for services	\$ 4,742,946	5,228,802	307,430	299,210	5,050,376	5,528,012
Operating grants and Contributions	\$ 4,180,541	3,246,828	359,117	347,813	4,539,658	3,594,641
Capital grants and Contributions			50,630		50,630	
<b>General Revenues:</b>						
Property Taxes	\$ 15,135,020	15,289,825			15,135,020	15,289,825
Unrestricted State Aid	\$ 10,211,300	10,365,425			10,211,300	10,365,425
Restricted State Aid	\$					
Tuition	\$					
Other Revenues	\$ 540,517	202,204	60		540,577	202,204
<b>Total Revenues</b>	<b>34,810,324</b>	<b>34,333,084</b>	<b>717,237</b>	<b>647,023</b>	<b>35,527,561</b>	<b>34,980,107</b>
<b>Expenses:</b>						
<b>Governmental Activities:</b>						
Instruction	\$ 14,747,002	14,375,992			14,747,002	14,375,992
Tuition	\$ 772,694	848,489			772,694	848,489
Related Services	\$ 3,413,607	3,145,003			3,413,607	3,145,003
Administrative Services	\$ 2,359,438	2,393,518			2,359,438	2,393,518
Operations and Maintenance	\$ 3,947,059	3,930,014			3,947,059	3,930,014
Transportation	\$ 441,979	390,946			441,979	390,946
Unallocated benefits	\$ 8,323,551	7,402,029			8,323,551	7,402,029
Special Schools(charter)	\$ 138,264	91,372			138,264	91,372
Interest on long-term Debt	\$ 627,683	727,815			627,683	727,815
Other	\$ 34,393	35,668			34,393	35,668
Expense of bond refund		37,606			37,606	
Business-Type Activities:	\$					
Food Service Operations	\$		722,874	691,309	722,874	691,309
<b>Total Expenses</b>	<b>34,805,670</b>	<b>33,378,442</b>	<b>722,874</b>	<b>691,309</b>	<b>35,566,150</b>	<b>34,032,155</b>
<b>Increase (decrease) in net assets</b>						
Before transfers	\$ 4,654	954,642	(5,637)	(44,286)	(983)	947,952
Transfers	\$ (8,000)	(17,720)	8,000	17,720		
<b>Changes in net assets</b>	<b>(3,346)</b>	<b>936,922</b>	<b>2,363</b>	<b>(26,566)</b>	<b>(983)</b>	<b>947,952</b>
Net assets, July 1,	\$ 25,364,795	24,427,873	211,146	237,712	25,575,941	24,665,585
Net assets, June 30,	\$ 25,361,449	\$ 25,364,795	\$ 213,509	\$ 211,146	\$ 25,574,958	\$ 25,613,537

## **Financial Analysis of the Governmental Funds**

As noted earlier, the School District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

*Governmental Funds* - The focus of the School District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the School District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the School District's governmental funds reported a combined ending fund balance of \$6,371,647 a decrease of \$ 6,711 in comparison with the prior year. The decrease is due to GASB 65's expense of bond refunding expenses as explained in Footnote #21.

The unreserved fund balance for the School District at the end of the fiscal year includes a combination of an unreserved fund balance deficit for the General Fund of \$313,053). The remainder of the fund balance is reserved to indicate that it is not available for new spending because it has already been committed 1) as restricted cash reserved for future capital outlay expenditures 951,244 , maintenance reserve \$250,000 (2) appropriated as a revenue source in the subsequent year's budget 2,453,418 or 3) reserved for encumbrances of 197,842 4) reserved for future budget appropriation in accordance with state statute 2,402,196 and 5) reserved for future tuition adjustments of 430,000.

The general fund is the chief operating fund of the School District. As discussed earlier, the balance in the unreserved fund balance is due, primarily, to the accounting treatment of the last state aid payment as discussed in Note 18 of the notes to the basic financial statements, and state statutes that prohibit New Jersey school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance.

### **General Fund Budgetary Highlights**

At the end of the current fiscal year, unreserved fund balance (budgetary basis) of the general fund was \$633,274, while total fund balance (budgetary basis) was \$7,299,608. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance (budgetary basis) and total fund balance (budgetary basis) to total general fund expenditures. Actual (budgetary basis) expenditures of the General Fund including other financing uses amounted to \$31,679,148. Unreserved fund balance (budgetary basis) represents 2% of expenditures while total fund balance (budgetary basis) represents 23% of that same amount.

### **Capital Asset and Debt Administration**

The School District's investment in capital assets for its governmental and business-type activities as of June 30, 2013, totaled \$35,394,672 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, improvements, buildings, equipment and vehicles. There was a decrease in the District's investment in capital assets for the current fiscal year of 758,540 or 2%. The decrease is due to an increase in accumulated depreciation.

**Collingswood School District  
Capital Asset (net of accumulated depreciation)  
June 30, 2013 and 2012**

	Governmental Activities		Business-Type Activities		District-Wide	
	2013	2012	2013	2012	2013	2012
Land	\$ 390,040	390,040			\$ 390,040	390,040
Construction in Progress						
Site Improvements	252,210	338,794			252,210	338,794
Buildings and Building Improvements	35,584,778	36,106,967			35,584,778	36,106,967
Equipment	(738,292)	(622,424)	\$ 70,184	39,497	(668,108)	(582,927)
Vehicles	(94,064)	(60,165)			(94,064)	(60,165)
Net assets	<u>\$ 35,394,672</u>	<u>36,153,213</u>	<u>\$ 70,184</u>	<u>39,497</u>	<u>\$ 35,464,856</u>	<u>36,192,710</u>

Additional information on the School District's capital assets can be found in the notes to the basic financial statements (Note 5) of this report.

*Long-term debt* – During the fiscal year ended June 30, 2013, the School District had \$16,120,000 in serial bonds payable and \$461,225 in compensated absences.

State statutes limit the amount of general obligation debt that the District may issue. At the end of the current fiscal year, the legal debt limit was \$43,549,552 with a remaining borrowing capacity of \$27,429,552.

Additional information on the School District's long-term obligations can be found in the notes to the basic financial statements (Note 7 and 14) of this report.

**Economic Factors and Next Year's Budgets and Rates**

The following factors were considered and incorporated into the preparation of the School District's budget for the 2013-2014 fiscal year.

- In preparing the 2013-2014 budget the Board of Education was determined to offer a lean and efficient budget while meeting the needs of our community with an emphasis on providing tax relief. The 2013-2014 provides services to our taxpayers while keeping the tax levy flat.
- The board of education continues to review cost saving measures and potential for shared services. The Collingswood Public Schools provide:
  - Custodial and Maintenance services to Oaklyn and Woodlynne
  - Child Study Team services to Oaklyn and Woodlynne
  - Technology services to Oaklyn
  - Administrative services to Oaklyn
  - Business office services to Oaklyn

In addition, The Collingswood Public Schools provide Maintenance services to our neighboring districts on a time and materials basis as requested.

### **Requests for Information**

**This financial report is designed to provide a general overview of the School District's finances for all those with an interest in the School District. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Collingswood School District Business Administrator, 200 Lees Avenue, Collingswood, New Jersey, 08108, telephone number (856) 962-5720.**

**Basic Financial Statements**

**District-Wide Financial Statements**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Position**  
**June 30, 2013**

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and cash equivalents	\$ 5,030,606	\$ 105,396	\$ 5,136,002
Restricted cash and cash equivalents	951,244		951,244
Receivables, net	1,023,023	60,797	1,083,820
Inventory		9,933	9,933
Capital assets, net (Note 5)	<u>35,394,672</u>	<u>70,184</u>	<u>35,464,856</u>
<b>Total Assets</b>	<u>42,399,545</u>	<u>246,310</u>	<u>42,645,855</u>
<b>Deferred Outflows of Resources</b>			
Deferred loss on defeasance of debt	<u>224,000</u>		<u>224,000</u>
<b>LIABILITIES:</b>			
Payable to state government	50,046		50,046
Unearned revenue	30,099		30,099
Accounts payable	548,482	32,801	581,283
Deposits payable	4,007		4,007
Accrued interest payable	48,247		48,247
Noncurrent liabilities (Note 7):			
Due within one year	735,000		735,000
Due beyond one year	<u>15,846,225</u>		<u>15,846,225</u>
<b>Total Liabilities</b>	<u>17,262,106</u>	<u>32,801</u>	<u>17,294,907</u>
<b>NET POSITION:</b>			
Net investment in capital assets	19,498,672	70,184	19,568,856
Restricted for:			
Debt service	38,120		38,120
Capital projects	951,244		951,244
Other purposes	5,715,090		5,715,090
Unrestricted (Deficit)	<u>(841,687)</u>	<u>143,325</u>	<u>(698,362)</u>
<b>Total Net Position</b>	<u>\$ 25,361,439</u>	<u>\$ 213,509</u>	<u>\$ 25,574,948</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2013**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities:</b>							
<b>Instruction:</b>							
Regular	\$ 9,948,024	\$ 4,209,178	\$ 935		\$ (5,737,911)		\$ (5,737,911)
Special Education	3,189,373		892,871		(2,296,502)		(2,296,502)
Other instruction	1,609,605				(1,609,605)		(1,609,605)
<b>Support Services:</b>							
Tuition	772,694				(772,694)		(772,694)
Student & instruction related services	3,413,607		294,612		(3,118,995)		(3,118,995)
General administrative services	636,694				(636,694)		(636,694)
School administrative services	1,364,083				(1,364,083)		(1,364,083)
Central administrative services	358,661				(358,661)		(358,661)
Plant operations and maintenance	3,947,059	533,768			(3,413,291)		(3,413,291)
Pupil transportation	441,979				(441,979)		(441,979)
Unallocated employee benefits	8,323,551		2,992,123		(5,331,428)		(5,331,428)
Special schools	1,617				(1,617)		(1,617)
Transfer to charter schools	136,647				(136,647)		(136,647)
Interest on long-term debt	627,683				(627,683)		(627,683)
Unallocated depreciation	34,393				(34,393)		(34,393)
<b>Total Governmental Activities</b>	<b>34,805,670</b>	<b>4,742,946</b>	<b>4,180,541</b>		<b>(25,882,183)</b>		<b>(25,882,183)</b>
<b>Business-Type Activities:</b>							
Food Service	722,874	307,430	359,117			\$ (56,327)	(56,327)
<b>Total Business-Type Activities</b>	<b>722,874</b>	<b>307,430</b>	<b>359,117</b>			<b>(56,327)</b>	<b>(56,327)</b>
<b>Total Primary Government</b>	<b>\$ 35,528,544</b>	<b>\$ 5,050,376</b>	<b>\$ 4,539,658</b>	<b>\$ -</b>	<b>(25,882,183)</b>	<b>(56,327)</b>	<b>(25,938,510)</b>
<b>General Revenues:</b>							
<b>Taxes:</b>							
Property taxes, levied for general purposes, net					13,854,194		13,854,194
Taxes levied for debt service					1,280,826		1,280,826
Federal and State aid not restricted					10,211,300		10,211,300
Investment Earnings					2,460	60	2,520
Miscellaneous Income					538,057		538,057
Contributing Capital						50,630	50,630
Transfers					(8,000)	8,000	
<b>Total general revenues, special items, extraordinary items and transfers</b>					<b>25,878,837</b>	<b>58,690</b>	<b>25,937,527</b>
<b>Change in Net Position</b>					<b>(3,346)</b>	<b>2,363</b>	<b>(983)</b>
Net Position -- July 1, 2012 (Restated)					25,364,785	211,146	25,575,931
<b>Net Position -- June 30, 2013</b>					<b>\$ 25,361,439</b>	<b>\$ 213,509</b>	<b>\$ 25,574,948</b>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**Fund Financial Statements**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2013**

<b>ASSETS</b>	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Capital Projects Fund</b>	<b>Debt Service Fund</b>	<b>Total Governmental Funds</b>
<b>Assets:</b>					
Cash and cash equivalents	\$ 4,803,543			\$ 38,120	\$ 4,841,663
Receivables, net:					
State aid	115,793				115,793
Federal	935	\$ 216,087			217,022
Other governmental units	592,674				592,674
Interfund	356,422				356,422
Restricted assets:					
Cash and cash equivalents	951,244				951,244
<b>Total Assets</b>	<b>\$ 6,820,611</b>	<b>\$ 216,087</b>	<b>\$ -</b>	<b>\$ 38,120</b>	<b>\$ 7,074,818</b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>Liabilities:</b>					
Intergovernmental payable - State		\$ 50,046			\$ 50,046
Interfund payable		72,488			72,488
Accounts payable	\$ 457,842	88,689			546,531
Deposits payable	4,007				4,007
Unearned revenues	25,235	4,864			30,099
<b>Total Liabilities</b>	<b>487,084</b>	<b>216,087</b>			<b>703,171</b>
<b>Fund Balances:</b>					
<b>Restricted for:</b>					
Capital reserve	951,244				951,244
Maintenance reserve	250,000				250,000
Tuition reserve	430,000				430,000
Excess surplus	2,402,196				2,402,196
Excess surplus - designated for subsequent year's expenditures	2,313,050				2,313,050
<b>Assigned to:</b>					
Year-end encumbrances	197,842				197,842
Subsequent year's budget	122,002			\$ 18,366	140,368
Unassigned	(332,807)			19,754	(313,053)
<b>Total Fund Balances</b>	<b>6,333,527</b>			<b>38,120</b>	<b>6,371,647</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 6,820,611</b>	<b>\$ 216,087</b>	<b>\$ -</b>	<b>\$ 38,120</b>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$52,609,641 and the accumulated depreciation is \$ 17,214,969. 35,394,672

The difference between the reacquisition price and the net carrying value of old debt (bonds payable) are reported as a deferred outflow of resources. 224,000

The Internal Service Fund is used to account for the financing of maintenance services to the district and other school districts. Maintenance services are governmental activities. This amount is the unrestricted net position in the Internal Service Fund. 592

The following long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds:

General Obligation Bonds	\$ (16,120,000)	
Accrued Interest Payable	(48,247)	
Compensated Absences Payable	(481,225)	
		<u>(16,629,472)</u>

Net Position of Governmental Activities \$ 25,361,439

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>REVENUES:</b>					
Local sources:					
Local tax levy	\$ 13,854,194			\$ 1,280,826	\$ 15,135,020
Tuition charges	4,209,178				4,209,178
Interest earned	2,460				2,460
Miscellaneous	529,367			8,690	538,057
<b>Total local sources</b>	<b>18,595,199</b>			<b>1,289,516</b>	<b>19,884,715</b>
Local sources					
State sources	13,189,790	\$ 8			8
Federal sources	14,568	235,301			13,425,091
	952,175				966,743
<b>Total Revenues</b>	<b>31,799,557</b>	<b>1,187,484</b>		<b>1,289,516</b>	<b>34,276,557</b>
<b>EXPENDITURES:</b>					
Current expense:					
Regular instruction	9,100,374				9,100,374
Special education instruction	2,285,977	903,396			3,189,373
Other instruction	1,609,605				1,609,605
Support services and undistributed costs:					
Tuition	772,694				772,694
Student & instruction related services	3,064,002	349,606			3,413,608
General administrative services	533,513				533,513
School administrative services	1,364,083				1,364,083
Central administrative services	358,661				358,661
Plant operations and maintenance	2,877,765				2,877,765
Pupil transportation	441,979				441,979
Unallocated employee benefits	8,323,551				8,323,551
Capital outlay	808,680				808,680
Special schools	1,617				1,617
Transfer to charter schools	136,647				136,647
Redemption of principal				705,000	705,000
Interest				638,118	638,118
<b>Total Expenditures</b>	<b>31,679,148</b>	<b>1,253,002</b>		<b>1,343,118</b>	<b>34,275,268</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>120,409</b>	<b>(65,518)</b>		<b>(53,602)</b>	<b>1,289</b>
Other Financing Sources (Uses):					
Transfers in					
Transfers out	(8,000)				(8,000)
<b>Total other financing sources (uses)</b>	<b>(8,000)</b>			<b>-</b>	<b>(8,000)</b>
<b>Net change in fund balance</b>	<b>112,409</b>	<b>(65,518)</b>		<b>(53,602)</b>	<b>(6,711)</b>
<b>Fund balance - July 1, 2012</b>	<b>6,221,118</b>	<b>65,518</b>		<b>91,722</b>	<b>6,378,358</b>
<b>Fund balance - June 30, 2013</b>	<b>\$ 6,333,527</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 38,120</b>	<b>\$ 6,371,647</b>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the Fiscal Year Ended June 30, 2013**

Total net change in fund balances - governmental funds (from B-2)	\$	(6,711)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
<p>Governmental Funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.</p>		
Depreciation expense	\$ (1,375,743)	
Fixed assets additions	<u>617,203</u>	(758,540)
<p>Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>		
		705,000
<p>The Internal Service Fund is used by management to charge the cost of providing maintenance services to the district and other school districts. This amount is the change in net position for the Internal Service Fund, exclusive of any gain/(loss) on disposal of Internal Service Fund capital assets.</p>		
		(113)
<p>Interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. This amount is the net effect of the difference in the treatment of interest on long-term debt.</p>		
		10,435
<p>In the statement of activities, certain operating expenses, (e.g. compensated absences) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+)</p>		
		<u>46,583</u>
Change in Net Position of Governmental Activities	\$	<u>(3,346)</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2013**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Maintenance Services</b>
<b>ASSETS:</b>		
Current assets:		
Cash and cash equivalents	\$ 105,396	\$ 188,943
Intergovernmental receivables:		
State Aid	350	
Federal Aid	16,606	
Other	43,841	97,534
Inventories	9,933	
Total current assets	176,126	286,477
Noncurrent Assets:		
Equipment	299,144	
Less - accumulated depreciation	(228,960)	
Total Noncurrent Assets	70,184	
Total Assets	246,310	286,477
<b>LIABILITIES:</b>		
Current liabilities:		
Interfund payable		283,934
Accounts payable	32,801	1,951
Total Liabilities	32,801	285,885
<b>NET POSITION:</b>		
Net investment in capital assets	70,184	
reserve for encumbrances		592
Unrestricted	143,325	
Total Net Position	\$ 213,509	\$ 592

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Business-Type Activities Enterprise Funds Food Service</b>	<b>Governmental Activities Internal Service Funds Maintenance Funds</b>
<b>Operating Revenues:</b>		
Charges for services:		
Daily sales - reimbursable programs	\$ 129,794	
Daily sales - non-reimbursable programs	106,133	
Maintenance services		\$ 533,768
Miscellaneous	20,365	
Food Service guarantee	43,841	
Special functions	7,297	
Total Operating Revenues	307,430	533,768
<b>Operating Expenses:</b>		
Cost of sales	284,920	
Salaries	329,585	509,285
Management fee	22,841	
Supplies	20,865	24,596
Other costs	44,720	
Depreciation	19,943	
Total Operating Expenses	722,874	533,881
Operating Income (Loss)	(415,444)	(113)
<b>Nonoperating Revenues (Expenses):</b>		
State sources:		
State school lunch program	6,693	
Federal sources:		
National school lunch program	268,525	
National school breakfast program	37,296	
Food distribution program	46,603	
Interest on investments	60	
Board contribution	8,000	
Contributing Capital	50,630	
Total Nonoperating Revenues (Expenses)	417,807	
Change in Net Position	2,363	(113)
Net Position - July 1, 2012	211,146	705
Net Position - June 30, 2013	\$ 213,509	\$ 592

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Maintenance Funds</b>
<b>Cash Flows from Operating Activities:</b>		
Cash receipts from customers	\$ 268,775	\$ 739,181
Cash payments to employees for services	(316,810)	(509,285)
Cash payments to suppliers for goods and services	(347,476)	(22,646)
Net cash used by operating activities	(395,511)	207,250
<b>Cash Flows from Noncapital Financing Activities:</b>		
Cash received from state sources	6,614	
Cash received from federal sources	347,276	
Operating transfer in/out	8,000	_____
Net cash provided by noncapital financing activities	361,890	_____
<b>Cash Flows Used by Capital and Related Financing Activities:</b>		
Purchase of equipment	_____	_____
<b>Cash Flow Provided by Investing Activities:</b>		
Interest on cash equivalents	60	_____
Net increase (decrease) in cash and cash equivalents	(33,561)	207,250
Cash and cash equivalents - July 1, 2012	138,957	(18,307)
Cash and cash equivalents - June 30, 2013	\$ 105,396	\$ 188,943
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	\$ (415,444)	\$ (113)
Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities:		
Depreciation	19,943	
Change in assets and liabilities:		
(Increase) decrease in accounts receivable	(38,654)	(78,521)
(Increase) decrease in inventory	5,843	
Increase (decrease) in interfund payable		283,934
Increase (decrease) in accounts payable	32,801	1,950
Net cash provided by (used for) operating activities	\$ (395,511)	\$ 207,250
<b>Noncash Noncapital Financing Activities:</b>		
During the year the District received \$46,603 of food commodities from the U.S. Department of Agriculture.		

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Fiduciary Net Position**  
**Fiduciary Funds**  
**June 30, 2013**

	<u>Trust Funds</u>			<u>Agency Funds</u>
	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefit Trust</u>	<u>Private Purpose Scholarship Fund</u>	
<b>ASSETS:</b>				
Cash and cash equivalents	<u>\$ 743,459</u>	<u>\$ 6,208</u>	<u>\$ 209,517</u>	<u>\$ 221,416</u>
<b>Total Assets</b>	<u>743,459</u>	<u>6,208</u>	<u>209,517</u>	<u>\$ 221,416</u>
 <b>LIABILITIES:</b>				
Payroll deductions and withholdings				<u>\$ 29,244</u>
Due to student groups	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>192,172</u>
<b>Total Liabilities</b>	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>\$ 221,416</u>
 <b>NET POSITION:</b>				
Held in trust for unemployment claims and other purposes	<u>\$ 743,459</u>			
Held in trust for claims		<u>\$ 6,208</u>		
Reserved for scholarships			<u>\$ 209,517</u>	

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Changes in Fiduciary Net Position**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefit Trust</u>	<u>Private Purpose Scholarship Fund</u>
<b>ADDITIONS:</b>			
Contributions:			
Employee	\$ 22,000	\$ 3,000	
Donations			\$ 45,000
Total Contributions	<u>22,000</u>	<u>3,000</u>	<u>45,000</u>
Interest earned on investments	<u>5,161</u>	<u>25</u>	<u>1,885</u>
Total Additions	<u>27,161</u>	<u>3,025</u>	<u>46,885</u>
<b>DEDUCTIONS:</b>			
Claims paid			
Scholarships awarded		<u>1,975</u>	<u>43,050</u>
Total Deductions		<u>1,975</u>	<u>43,050</u>
Change in Net Position	27,161	1,050	3,835
Net Position - July 1, 2012	<u>716,298</u>	<u>5,158</u>	<u>205,682</u>
Net Position - June 30, 2013	<u>\$ 743,459</u>	<u>\$ 6,208</u>	<u>\$ 209,517</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Reporting Entity** - The Collingswood School District ("School District") is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board of Education is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The purpose of the School District is to provide educational services for resident students in grades K through 12. In addition, the School District provides educational services for students in grades 9 through 12 received from the Oaklyn School District and the Woodlynne School District, on a tuition basis. The Collingswood School District has an approximate enrollment at June 30, 2013 of 1,853 students.

The primary criteria for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board (GASB) *Codification of Governmental Accounting and Financial Reporting Standards* is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School district over which the Board exercises operating control.

**Component Units** – GASB Statement No. 14, *The Financial Reporting Entity* and GASB Statement No. 39, *Determining Whether Certain Organizations are Component Unit*, provide guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity, but also for legally separate organizations that meet the criteria established by GASB Statements No. 14 and No. 39. In addition, GASB Statement No. 61, provides additional guidance for organizations that do not meet the financial accountability criteria for inclusion as component units but that nevertheless should be included because the primary government's management determines that it would be misleading to exclude them. There were no additional entities required to be included in the reporting entity under the criteria as described above. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

**Basis of Presentation**

The basic financial statements of the School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the School District's accounting policies are described below.

The School District's basic financial statements consists of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

**Government-wide Statements** - The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities. The statement of net position presents the financial condition of the governmental and business-type activities of the School District at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and for the business-type activities of the School District. Direct expenses are those that are specifically associated with a service, program or department and, therefore, clearly identifiable to a particular function. The policy of the School District is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

**Collingswood School District**  
**Notes to Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Fund Financial Statements** - During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a single column. The fiduciary fund is reported by type. The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary, and fiduciary.

**Governmental Funds** - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

**General Fund** - The general fund is the general operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, district taxes and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenues sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

**Proprietary Funds** - Proprietary funds are used to account for the School District's ongoing activities, which are similar to those in the private sector.

**Enterprise Funds** - The enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that all costs (expenses, including depreciation) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the School District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The School District's enterprise funds are:

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net position) is segregated into investment in capital assets, net of related debt, and unrestricted net, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Proprietary Funds (Continued)** - Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment	12 Years
Light Trucks and Vehicles	4 Years
Heavy Trucks and Vehicles	6 Years

**Internal Service Fund** – The internal service fund has been established to account for the financing of maintenance services provided by the Collingswood School District for use by other school districts, as well as for the Collingswood School District itself. Services are provided on a cost-reimbursement basis.

**Fiduciary Funds** - Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into two classifications: trust funds and agency funds. Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds (i.e. payroll and student activities). They are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has five fiduciary funds; an unemployment compensation trust fund, a private purpose scholarship fund, a flexible spending trust fund, a student activity fund, and a payroll fund.

**Measurement Focus**

**Government-wide Financial Statements** - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net position.

**Fund Financial Statements** – All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of changes in fund net position presents increases (i.e. revenues) and decreases (i.e. expenses) in net total position. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. Fiduciary funds are reported using the economic resources measurement focus.

**Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

**Revenues - Exchange and Non-exchange Transactions** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. "Measurable" means the amount of the transaction can be determined and "available" means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days after fiscal year end.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Revenues - Exchange and Non-exchange Transactions** - Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include Ad Valorem (property) taxes, grants, entitlements, and donations. Ad Valorem (Property) Taxes are susceptible to accrual, as under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The School District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year since the revenue is both measurable and available. The School District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". With the exception of restricted formula aids recorded in the special revenue fund, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end; tuition, grants, fees, and rentals.

**Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the fiscal year is reported in the operating statement as an expense. Unused donated commodities are reported as unearned revenue. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

**Budgets/Budgetary Control** - Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23A-16.2(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2 and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances – governmental funds. Note that the School District does not report encumbrances outstanding at year end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the one or more June state aid payments.

**Encumbrances** - Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services. Open encumbrances in governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Encumbrances** - Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, and all eligibility and time requirements satisfied are reflected on the balance sheet as unearned grant revenue at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments** - Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act (GUDPA), a multiple financial institution collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

**Tuition Receivable** - Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Tuition Payable** - Tuition charges for the fiscal years ended June 30, 2013 and 2012 were based on rates established by the receiving school district. These rates are subject to change when the actual costs have been determined.

**Inventories** - Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out basis.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed, and is not recorded since any amounts are considered immaterial to the basic financial statements.

Inventories recorded in the government-wide financial statements and in the proprietary fund types are recorded as expenditures when consumed rather than when purchased.

**Prepaid Expenses** - Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2013.

In the governmental fund types, however, payments for prepaid items are fully recognized as an expenditure in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Short-Term Interfund Receivables / Payables** - Short-term interfund receivables / payables represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District and that are due within one year. These amounts are eliminated in the governmental and business-type columns of the statement of net position, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Capital Assets** - General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net position and the proprietary fund statement of net position. .

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated fixed assets are recorded at their fair market value as of the date received. The School District maintains a capitalization threshold of \$2,000.00. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Governmental Activities Estimated Lives</u>	<u>Business-Type Activities Estimated Lives</u>
Land and Improvements	10-20 years	N/A
Buildings and Improvements	10-50 years	N/A
Furniture and Equipment	5-20 years	12 years
Vehicles	5-10 years	4-6 years

**Deferred Loss on Refunding** – Deferred loss on refunding arising from the issuance of the refunding school bonds is recorded as a deferred outflow of resources. It is amortized in a systematic and rational manner over the duration of the related debt as a component of interest expense.

**Accrued Salaries and Wages** - Certain School District employees, who provide services to the School District over the ten-month academic year, have the option to have their salaries evenly disbursed during the twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2013, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

**Compensated Absences** - Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absence liability is reported on the government-wide financial statements.

For governmental funds, the current portion of unpaid compensated absences is the amount that is normally expected to be paid with expendable available financial resources. In proprietary funds, the entire amount of compensated absences is recorded as a fund liability.

**Unearned Revenue** – Unearned Revenue arises when assets are recognized before revenue recognition criteria have been satisfied and are recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

**Accrued Liabilities and Long-Term Obligations** - All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the fund financial statements when due.

**Collingswood School District**  
**Notes to Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Net Position** - Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

**Net investment in capital assets** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

**Restricted** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or law or regulations of other governments.

**Unrestricted** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

**Fund Balance** - The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

**Nonspendable** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criteria includes items that are not expected to be converted to cash, such as inventories and prepaid amounts. The School District had no nonspendable fund balance at June 30, 2013.

**Restricted** - This fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

**Committed** - This fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision making authority, which for the School District is the Board of Education. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action imposing the commitment.

**Assigned** - This fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the Business Administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes.

**Unassigned** - This fund balance classification is the residual classification for the General Fund. It represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the School District's policy to spend restricted fund balances first. Likewise, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Operating and Non-Operating Revenues and Expenses** - Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the School District, these revenues are sales for the food service program and maintenance service fees for the internal service fund. Non-operating revenues principally consist of interest income earned on various interest bearing accounts and federal and state subsidy reimbursements for the food service program.

Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. There are no non-operating expenses.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

**Interfunds** – Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed.

**Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United State of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**New Accounting Standards Adopted** - During the fiscal year ended June 30, 2013, the School District adopted the following new accounting standards issued by the Government Accounting Standards Board (GASB):

**GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position**

This Statement provides financial reporting guidance for deferred outflows of resources and deferred inflows of resources. Concepts Statement No. 4, *Elements of Financial Statements*, introduced and defined those elements as a consumption of net assets by the government that is applicable to a future reporting period, and an acquisition of net assets by the government that is applicable to a future reporting period, respectively. Previous financial reporting standards do not include guidance for reporting those financial statement elements, which are distinct from assets and liabilities. This Statement also identifies net position as the residual of all other elements presented in a statement of financial position and amends the net asset reporting requirements in Statement No. 34, and other pronouncements by incorporating deferred outflows of resources and deferred inflows of resources into the definitions of the required components of the residual measure and by naming that measure as net position, rather than net assets.

This statement only impacted financial terminology as opposed to financial statement reporting for the fiscal year ended June 30, 2013.

**GASB Statement No. 65, Items Previously Reported as Assets and Liabilities**

This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. This Statement also provides other financial reporting guidance related to the impact of the financial statement elements deferred outflows of resources and deferred inflows of resources, such as limiting the use of the term deferred in financial statement presentations. This Statement affected the District as follows:

The refunding of bonds resulted in a deferred loss on defeasance of debt of \$224,000 which is included in the Statement of Net Position. This is the difference between bonds issued of \$14,775,000 and the refunded bonds of \$14,551,000.

Implementation of this statement also resulted in restatement of net position due to the elimination of bond issuance costs as detailed in Note 21.

**2. CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** – Custodial credit risk refers to the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Unit (GUDPA). Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School district in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings of funds that pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized. Of the School District's amount on deposit of \$7,815,907 as of June 30, 2013, \$360,382 was insured under FDIC and the remaining balance of \$7,455,525 was collateralized under GUDPA.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**3. CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the New Jersey Department of Education, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2012 to June 30, 2013 fiscal year is as follows:

Balance July 1, 2012		\$	448,784	
Increased by:				
Interest Earned	\$ 2,460			
Board Resolution	<u>500,000</u>			
			<u>502,460</u>	
			951,244	
Decreased by:				
Budget Withdrawal				
Board Resolution	<u>          </u>			
			<u>          </u>	
Balance June 30, 2013		\$	<u>951,244</u>	

The June 30, 2013 capital reserve balance does not exceed the LRFP balance of local support costs of uncompleted projects.

**4. ACCOUNTS RECEIVABLES**

Accounts receivables at June 30, 2013 consisted of other governmental units and governmental grants. All receivables are considered collectible in full due to the stable condition of the other governmental units, State programs and the current fiscal year guarantee of federal funds.

Accounts receivable at June 30, 2013 for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

	General Fund	Special Revenue Fund	Enterprise Fund	Internal Service Fund	Total
Intergovernmental					
State	\$ 115,793		\$ 350		\$ 116,143
Federal	935	\$ 216,087	16,606		233,628
Other	<u>592,674</u>		<u>43,841</u>	\$ 97,534	<u>734,049</u>
Total	<u>\$ 709,402</u>	<u>\$ 216,087</u>	<u>\$ 60,797</u>	<u>\$ 97,534</u>	<u>\$ 1,083,820</u>

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**5. CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2013, was as follows:

	<u>Balance June 30, 2012</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2013</u>
<b>Governmental Activities:</b>				
Land	\$ 390,040			\$ 390,040
<b>Total Capital Assets not being</b>				
Depreciation	390,040			390,040
Land Improvements	1,731,688			1,731,688
Building and Improvements	46,660,739	\$ 419,414		47,080,153
Vehicles	271,195			271,195
Equipment	2,938,776	197,789		3,136,565
Total Historical Cost	<u>51,992,438</u>	<u>617,203</u>	<u>-</u>	<u>52,609,641</u>
<b>Less Accumulated Depreciation:</b>				
Land Improvements	(1,392,894)	(86,584)		(1,479,478)
Building and Improvements	(10,553,772)	(941,603)		(11,495,375)
Vehicles	(331,360)	(33,899)		(365,259)
Equipment	(3,561,200)	(313,657)		(3,874,857)
Total Accumulated Depreciation	<u>(15,839,226)</u>	<u>(1,375,743)</u>	<u>-</u>	<u>(17,214,969)</u>
Governmental Activities Capital Assets, Net	<u>\$ 36,153,212</u>	<u>\$ (758,540)</u>	<u>\$ -</u>	<u>\$ 35,394,672</u>
<b>Business-Type Activities:</b>				
Equipment	248,514	50,630		299,144
Less - Accumulated Depreciation	<u>(209,017)</u>	<u>(19,943)</u>		<u>(228,960)</u>
Business-Type Activities Capital Assets, Net	<u>39,497</u>	<u>30,687</u>	<u>-</u>	<u>70,184</u>

Depreciation expense in the amount of \$1,375,743 was charged to governmental functions as follows:

<u>Function</u>	<u>Amount</u>
Regular Instruction	\$ 894,233
General Administration	103,181
Plant operations and maintenance	343,936
Unallocated	<u>34,393</u>
Total depreciation expense	<u>\$ 1,375,743</u>

**6. INVENTORY**

Inventory in the food service fund at June 30, 2013 consisted of the following:

Food	\$ 8,429
Supplies	<u>1,504</u>
	<u>\$ 9,933</u>

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**7. LONG-TERM OBLIGATIONS**

During the fiscal year ended June 30, 2013, the following changes occurred in long-term obligations:

<b>Governmental Activities:</b>	<u>Principal Outstanding June 30, 2012</u>	<u>Additions</u>	<u>Reductions</u>	<u>Principal Outstanding June 30, 2013</u>	<u>Due Within One Year</u>
Compensated Absences	\$ 507,808		\$ 46,583	\$ 461,225	
General Obligation Bonds	<u>16,601,000</u>	<u>14,775,000</u>	<u>15,256,000</u>	<u>16,120,000</u>	<u>\$ 735,000</u>
	<u>\$ 17,108,808</u>	<u>\$ 14,775,000</u>	<u>\$ 15,302,583</u>	<u>\$ 16,581,225</u>	<u>\$ 735,000</u>

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the School District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are as follows:

2005 General Obligation Bonds dated June 1, 2005 in the amount of \$1,400,000 due in annual installments through June 1, 2030, bearing an interest rate of 4.125%.

2012 Refunding School Bonds dated December 1, 2012 in the amount of \$14,720,000 due in annual installments through June 1, 2030, bearing interest rates of 4.200% to 5.000%.

As of June 30, 2013, principal and interest due on bonds outstanding is as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 735,000	\$ 578,963	\$ 1,313,963
2015	735,000	549,387	1,284,387
2016	760,000	519,813	1,279,813
2017	775,000	497,012	1,272,012
2018	820,000	473,763	1,293,763
2019-2023	4,475,000	1,899,013	6,374,013
2024-2028	5,475,000	870,337	6,345,337
2029-2030	<u>2,345,000</u>	<u>86,800</u>	<u>2,431,800</u>
	<u>\$ 16,120,000</u>	<u>\$ 5,475,088</u>	<u>\$ 21,595,088</u>

As of June 30, 2013 the School District had no authorizations to issue additional bonded debt.

**CAPITAL DEBT REFUNDING**

On December 1, 2012 the District issued refunding bonds in the amount of \$14,775,000. The bonds were issued to refund \$14,551,000 of its outstanding callable 2005 Issue and to pay the costs of issuing the bonds. The bonds bear interest rates of 2.00% to 5.00% with principal maturities from June 2013 through June 2030.

As a result of the above transaction, the 2005 callable debt is considered to be defeased and the liability for this debt has been removed from the records. The advance refunding decreased total debt service by \$910,735 and resulted in a present value economic savings of \$913,699. The economic savings is the difference between the present values of the debt service payments on the old and new debt.

**Compensated Absences** - Compensated absences will be paid from the fund from which the employees' salaries are paid.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**8. OPERATING LEASES**

At June 30, 2013, the School District had operating lease agreements in effect for copy machines. Total rental payments for such leases were \$46,061 for the fiscal year ended June 30, 2013. The future minimum lease payments for these leases are as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Amount</u>
2014	\$ 40,529
2015	36,863
2016	28,943
	<u>\$ 106,335</u>

**9. PENSION PLANS**

**Description of Plans** – Substantially all of the School District’s employees participate in one of the following pension plans which have been established by State statute, and are administered by the New Jersey Division of Pensions and Benefits (Division): the Teachers’ Pension and Annuity Fund (TPAF), the Public Employees’ Retirement System (PERS) or the Defined Contribution Retirement Program (DCRP). Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the State of New Jersey, Division of Pensions and Benefits. P.O. Box 295, Trenton, New Jersey, 08625-0295.

***Teachers’ Pension and Annuity Fund (TPAF)***

The Teachers’ Pension and Annuity Fund is a cost-sharing contributory defined benefit pension plan which was established on January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. Chapter 78 P.L. 2011 changed the employee contribution rate as follows: Effective with the first payroll check to be paid on or after October 1, 2011 plan members rate will increase to 6.5% with an additional increase of .14% beginning in July 2012 and continuing each year until the rate reaches 7.5% in July 2018. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exists.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

***Public Employees’ Retirement System (PERS)***

The Public Employees’ Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established on January 1, 1955. The PERS provides retirement, death and disability, and medical benefits to certain qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. Chapter 78 P.L. 2011 changed the employee contribution rate as follows: Effective with the first payroll check to be paid on or after October 1, 2011 plan members rate will increase to 6.5% with an additional increase of .14% beginning in July 2012 and continuing each year until the rate reaches 7.5% in July 2018. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exists.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**9. PENSION PLANS (Continued)**

**Public Employees' Retirement System (PERS) (Continued)** - The School District is billed annually for its normal contribution plus any accrued liability. The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

<u>Fiscal Year</u>	<u>Normal Contributions</u>	<u>Accrued Liability</u>	<u>Non Contributory Life</u>	<u>Total Liability Paid by District</u>
2013	\$ 101,876	\$ 243,587	\$ 20,561	\$ 366,024
2012	114,100	228,200	21,809	364,109
2011	123,765	197,211	24,378	345,354

**Defined Contribution Retirement Program (DCRP)**

The Defined Contribution Retirement Program is a cost-sharing multiple-employer defined contribution pension plan which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A.43:15C-1 et. seq), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Divisions of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. Chapter 78 P.L. 2011 changed the employee contribution rate as follows: Effective with the first payroll check to be paid on or after October 1, 2011 plan members rate will increase to 6.5% with an additional increase of .14% beginning in July 2012 and continuing each year until the rate reaches 7.5% in July 2018. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, state statute also requires the return to the normal rate when such surplus pension assets no longer exist. The employee contributions along with the School District's contribution for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

There were no School District employees enrolled in the DCRP for the fiscal years ended June 30, 2013, 2012 and 2011.

<u>Fiscal Year</u>	<u>Total Liability</u>	<u>Employee Contribution</u>	<u>School District</u>
2013	\$ 27,328	\$ 17,663	\$ 9,665
2012	19,953	11,601	8,352
2011	4,225	4,102	123

**Related Party Investments** – The Division of Pensions and Benefits does not invest in securities issued by the School District.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**10. POST-RETIREMENT BENEFITS**

The School District contributes to the New Jersey State Health Benefits Program (SHBP), a cost-sharing multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pension and Benefits. SHBP was established to provide medical, prescription drug, mental health/substance abuse and Medicare Part B reimbursement to retirees and their covered dependents. The State Health Benefits Program Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pension issues a publicly available financial report that includes financial statements and required supplementary information for SHBP. That report may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, NJ 08625-0295.

P.L. 1987, c.384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2012 there were 97,661 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$146.6 million toward Chapter 126 benefits for 16,618 eligible retired members in fiscal year 2012.

The State establishes the contribution rate based on the annual required contribution of the employers (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents the level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contribution to the SHBP Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the year ended June 30, 2013 was \$1,025,969, which equaled the required contributions. The State's contribution to the SHBP Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

**11. ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2013, the School District has recognized as revenues and expenditures \$907,338 of on-behalf payments made by the State of New Jersey for normal retirement costs related to TPAF and \$1,058,816 for employer's share of social security contributions for TPAF members, as calculated on their base salaries.

**12. RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; employee health and accident claims; and natural disasters.

**Property and Liability Insurance** - The School District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**Joint Insurance Pool** - The School District is a member of the New Jersey Burlington County Joint Insurance Fund, a public entity risk pool currently operating as a common risk management and insurance program. Insurance coverage as provided by the Fund can be found in the Statistical Section of this Comprehensive Annual Financial Report

Annual contributions to the Fund are determined by the Fund's Board of Trustees. The School District is jointly and personally liable for claims insured by the Fund and its members during the period of its membership, including liability for supplemental assessments, if necessary. The Fund's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**12. RISK MANAGEMENT (Continued)**

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of School District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two fiscal years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2013	\$ 5,161	\$ 22,000		\$ 743,459
2012	6,826	17,766		716,298
2011	9,098		\$ 12,888	691,706

**13. DEFERRED COMPENSATION**

The School District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, available to all permanent School District employees, permit participants to defer a portion of their current salary to future years. Participation in the plans is optional. The deferred compensation is not available to the participants until termination, retirement, death, or an unforeseeable emergency occurs. The plan assets are held in trust for the benefit of the employee and are administered by a third party therefore they are not reflected on the financial statements of the School District.

**14. COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g. unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policy. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the School District for the unused sick leave in accordance with the School District's agreements with the various employee unions.

The liability for vested compensated absences is recorded within those funds as the benefits accrued to the employees. As of June 30, 2013, the liability for compensated absences in the governmental activities fund type was \$461,225.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**15. INTERFUND RECEIVABLES/PAYABLES**

Interfund receivables/payables are recorded to cover temporary cash shortages and/or timing differences in the respective funds. There are no interfund balances that are not expected to be repaid by June 30, 2013. The following interfund receivables/payables were recorded on the various balance sheets as of June 30, 2013:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 356,422	
Special Revenue		\$ 72,488
Proprietary		283,934
	\$ 356,422	\$ 356,422

**16. CONTINGENCIES**

The School District participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the School District may be required to reimburse the grantor government.

At June 30, 2013, significant amounts of grant expenditures have not been audited by the granting agency, but the School District believes that disallowed expenditures discovered in subsequent audits, if any, will not have a material effect on any of the individual funds or the overall financial position of the School District. Additionally, unearned revenues are recognized in those funds that have received grant monies in advance of future, reimbursable expenditures.

**17. FLEXIBLE BENEFITS PROGRAM**

The School District offers its employees a Flexible Benefits Program. The purpose of the program is to provide a tax incentive for plan participants incurring health premium expenses, dependent care expenses and other medical expenses not covered by other insurance. The School District, who is the plan administrator, has contracted with American Family Life Assurance Company (AFLAC) to act as its agent to furnish reimbursement services. The plan participants redirect a prescribed amount of their gross pay (tax-free) into a reimbursement account and then in-turn submit claims to AFLAC for repayment. Because of Internal Revenue Service regulations, if at the end of any plan year unexpended funds remain, these funds will be forfeited by the participants and returned to the School District.

The following is a summary of School District contributions, employee contributions, reimbursements to the plan participants for benefits paid and the ending balance of the School District's fiduciary fund for the current and prior two years.

<u>Fiscal Year</u>	<u>Interest Earned</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2013	\$ 25	\$ 3,000	\$ 1,975	\$ 6,208
2012	43	2,000	1,000	5,158
2011	63	520	3,174	4,115

**18. DEFICIT UNASSIGNED FUND BALANCE**

The School District has a deficit unassigned fund balance of \$332,807 in the General Fund as of June 30, 2013 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenues, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**18. DEFICIT UNASSIGNED FUND BALANCE (Continued)**

Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$332,807 is equal to or less than the June state aid payment.

**19. DEFICIT UNRESTRICTED NET POSITION**

As of June 30, 2013, a deficit of \$841,687 existed in the Unrestricted Net Position of the Governmental Activities. A reconciliation of Unreserved Fund Balance reported on Exhibit B-1 to Unrestricted Net Position reported on Exhibited A-1 as follows:

Balances, June 30, 2013:	
Fund Balance (Deficit)	
(Exclusive of Capital Projects and Debt Service Funds)	
Unassigned	\$ (332,807)
Add - Unrestricted Net Assets in the Internal Service Fund	592
Liabilities:	
Accrued Interest Payable	(48,247)
Compensated Absences	(461,225)
	(461,225)
Unrestricted Net Assets (Deficit)	\$ (841,687)

**20. FUND BALANCES**

**RESTRICTED**

As stated in Note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**General Fund:**

**Excess Surplus** – In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund, fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2013 is \$2,402,196 presented on the budgetary basis of accounting (Exhibit C-1). Additionally, \$2,313,050 of excess fund balance generated during the 2011-2012 fiscal year has been restricted and designated for utilization in the 2013-2014 budget.

**Capital Reserve** – As of June 30, 2013, the balance in the capital reserve account is \$951,244. The entire amount is restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan.

**Tuition Reserve** – In accordance with N.J.A.C. 6A:23-3.1(f)(8), the School District has restricted fund balance at June 30, 2013 in the amount of \$430,000 for tuition adjustments. This reserve represents foreseeable future tuition adjustments up to a maximum of 10% of the estimated cost of the respective contract year. As of June 30, 2013, \$430,000 has been reserved for the 2013-2014 year.

**Collingswood School District  
Notes to Basic Financial Statements  
For the Fiscal Year Ended June 30, 2013**

**20. FUND BALANCES (Continued)**

**Maintenance Reserve Account** – As of June 30, 2013, the balance in the maintenance reserve account is \$250,000. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

**Debt Service Fund** – As of June 30, 2013, the fund balance amount was \$38,120. The School District has appropriated \$18,366 as anticipated revenue for the fiscal year ending June 30, 2014, and \$19,754 is restricted for future debt service expenditures.

**ASSIGNED**

As stated in Note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund:**

**Other Purposes** – At June 30, 2013 the School District has \$197,842 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**Designated for Subsequent Year's Expenditures** – The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2014, \$122,002 of general fund balance at June 30, 2013.

**UNASSIGNED**

As stated in Note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** – As of June 30, 2013, the fund balance of the general fund was a deficit of \$332,807, thus resulting in the fund balance classification of unassigned. The deficit is a result of the delay in the recording of the payment of state aid until the following fiscal year (See Note 18).

**21. RESTATEMENT OF NET POSITION**

As a result of the implementation of *GASB Statement No. 65, Items Previously Reported as Assets and Liabilities*, net position as of June 30, 2012 has been restated as follows:

Net Position, June 30, 2012	\$	25,402,391
Expense of Bond Issuance Costs (1)		<u>(37,606)</u>
Net Position, June 30, 2012 (Restated)	\$	<u>25,364,785</u>

(1) Formerly reported as a deferred asset and amortized over the life of the related debt.

**Required Supplementary Information - Part II**

**Budgetary Comparison Schedules**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
<b>Local sources:</b>					
Local Tax Levy	\$ 13,854,194	\$ -	\$ 13,854,194	\$ 13,854,194	\$ -
Tuition - From Other LEA's	3,996,776	-	3,996,776	4,209,178	212,402
Interest earned on capital reserve funds	3,000	-	3,000	2,460	(540)
Other restricted misc. revenues	80,000	-	80,000	80,038	38
Unrestricted misc. revenues	181,230	-	181,230	449,329	268,099
<b>Total local sources</b>	<b>18,115,200</b>	<b>-</b>	<b>18,115,200</b>	<b>18,595,199</b>	<b>479,999</b>
<b>State sources:</b>					
Categorical special education aid	898,665	-	898,665	898,665	-
Equalization aid	7,805,818	-	7,805,818	7,805,818	-
Categorical security aid	254,255	-	254,255	254,255	-
Adjustment aid	1,010,235	-	1,010,235	1,010,235	-
Categorical transportation aid	177,313	-	177,313	177,313	-
Extraordinary aid	4,303	-	4,303	63,856	59,553
On-behalf TPAF pension contri. (non-budgeted)	-	-	-	907,338	907,338
On-behalf TPAF post retirement medical (non-budgeted)	-	-	-	1,025,969	1,025,969
Reimbursed TPAF social security contribution (non-budgeted)	-	-	-	1,058,816	1,058,816
<b>Total state sources</b>	<b>10,150,589</b>	<b>-</b>	<b>10,150,589</b>	<b>13,202,265</b>	<b>3,051,676</b>
<b>Federal sources:</b>					
Education Jobs Fund	-	935	935	935	-
Medicaid reimbursement	32,063	-	32,063	13,633	(18,430)
<b>Total federal sources</b>	<b>32,063</b>	<b>935</b>	<b>32,998</b>	<b>14,568</b>	<b>(18,430)</b>
<b>TOTAL REVENUES</b>	<b>28,297,852</b>	<b>935</b>	<b>28,298,787</b>	<b>31,812,032</b>	<b>3,513,245</b>
<b>EXPENDITURES:</b>					
<b>CURRENT EXPENSE:</b>					
<b>Regular Programs - Instruction:</b>					
<b>Salaries of teachers</b>					
Preschool	56,863	(250)	56,613	55,595	1,018
Kindergarten	449,765	(54,884)	394,881	386,604	8,277
Grades 1-5	2,665,688	(34,212)	2,631,476	2,555,870	75,606
Grades 6-8	1,721,285	(59,790)	1,661,495	1,840,666	20,829
Grades 9-12	3,671,629	(66,095)	3,605,534	3,528,911	76,623
<b>Regular Programs - Home Instruction:</b>					
Salaries of teachers	34,240	-	34,240	8,130	26,110
Purchased professional - educ services	10,000	-	10,000	9,862	138
<b>Regular Programs - Undistributed Instruction:</b>					
Other salaries for instruction	32,711	4,722	37,433	37,337	96
Purchased professional - educ services	115,118	(94,043)	21,075	19,750	1,325
Purchased technical services	159,550	98,088	257,638	110,829	146,809
Other purchased services	131,730	(1,162)	130,568	83,341	47,227
General supplies	804,149	13,080	817,229	614,865	202,364
Textbooks	62,500	(520)	61,980	44,819	17,161
Other objects	19,010	300	19,310	3,795	15,515
<b>Total - Regular Programs - Instruction</b>	<b>9,934,238</b>	<b>(194,766)</b>	<b>9,739,472</b>	<b>9,100,374</b>	<b>639,098</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Special Education Instruction:</b>					
<b>Behavior Disabilities</b>					
Salaries of teachers	\$ 81,020	\$ -	\$ 81,020	\$ 46,850	\$ 34,170
<b>Total behavioral disabilities</b>	<u>81,020</u>	<u>-</u>	<u>81,020</u>	<u>46,850</u>	<u>34,170</u>
<b>Multiple Disabilities:</b>					
Salaries of teachers	189,508	(22,714)	166,794	155,570	11,224
Other salaries for instruction	283,903	30,235	314,138	313,194	944
Other purchased services	4,000	(744)	3,256	360	2,896
General supplies	9,818	-	9,818	8,638	1,180
Textbooks	4,000	-	4,000	3,872	128
<b>Total multiple disabilities</b>	<u>491,229</u>	<u>6,777</u>	<u>498,006</u>	<u>481,634</u>	<u>16,372</u>
<b>Resource room/resource center:</b>					
Salaries of teachers	1,271,258	2,720	1,273,978	1,272,390	1,588
Other salaries for instruction	138,142	747	138,889	92,276	46,613
General supplies	8,718	3,559	12,277	10,628	1,649
Textbooks	12,538	-	12,538	9,296	3,242
<b>Total resource room/resource center</b>	<u>1,430,656</u>	<u>7,026</u>	<u>1,437,682</u>	<u>1,384,590</u>	<u>53,092</u>
<b>Autism:</b>					
Salaries of teachers	165,295	-	165,295	113,666	51,629
Other salaries for instruction	124,465	-	124,465	115,397	9,068
<b>Total autism</b>	<u>289,760</u>	<u>-</u>	<u>289,760</u>	<u>229,063</u>	<u>60,697</u>
<b>Preschool Disabilities - Part-Time:</b>					
Salaries of teachers	62,298	7,373	69,671	68,871	800
Other salaries for instruction	39,626	-	39,626	28,558	11,068
<b>Total preschool disabilities - part-time</b>	<u>101,924</u>	<u>7,373</u>	<u>109,297</u>	<u>97,429</u>	<u>11,868</u>
<b>Home Instruction</b>					
Salaries of teachers	46,000	(7,759)	38,241	28,851	9,390
Purchased prof. educational services	11,000	8,000	19,000	17,560	1,440
<b>Total home instruction</b>	<u>57,000</u>	<u>241</u>	<u>57,241</u>	<u>46,411</u>	<u>10,830</u>
<b>Total Special Education - Instruction</b>	<u>2,451,589</u>	<u>21,417</u>	<u>2,473,006</u>	<u>2,285,977</u>	<u>187,029</u>
<b>Basic Skills/Remedial - Instruction</b>					
Salaries of teachers	936,953	-	936,953	826,407	110,546
Purchased prof. educational services	-	2,950	2,950	2,950	-
Other purchased services	600	-	600	-	600
General supplies	32,400	(2,950)	29,450	28,022	1,428
<b>Total basic skills/remedial - instruction</b>	<u>969,953</u>	<u>-</u>	<u>969,953</u>	<u>857,379</u>	<u>112,574</u>
<b>Bilingual Education - Instruction</b>					
Salaries of teachers	74,873	4,140	79,013	77,453	1,560
General supplies	9,800	-	9,800	9,243	557
<b>Total bilingual education - instruction</b>	<u>84,673</u>	<u>4,140</u>	<u>88,813</u>	<u>86,696</u>	<u>2,117</u>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>School-Sponsored Cocurricular Act - Instruction:</b>					
Salaries of teachers	\$ 145,959	\$ -	\$ 145,959	\$ 98,637	\$ 47,322
Purchased services	1,400	-	1,400	900	500
Supplies and materials	13,724	2,665	16,389	11,941	4,448
Other objects	9,850	700	10,550	8,666	1,884
<b>Total school-sponsored cocurr. act. - instruc.</b>	<b>170,933</b>	<b>3,365</b>	<b>174,298</b>	<b>120,144</b>	<b>54,154</b>
<b>School-Sponsored Athletics - Instruction:</b>					
Salaries of teachers	463,891	-	463,891	392,834	71,057
Purchased services	102,000	(5,600)	96,400	95,039	1,361
Supplies and materials	45,000	4,500	49,500	48,645	855
Other objects	9,000	-	9,000	8,868	132
<b>Total school-sponsored athletics - instruc.</b>	<b>619,891</b>	<b>(1,100)</b>	<b>618,791</b>	<b>545,386</b>	<b>73,405</b>
<b>Total Instruction</b>	<b>14,231,277</b>	<b>(166,944)</b>	<b>14,064,333</b>	<b>12,995,956</b>	<b>1,068,377</b>
<b>Undistributed Expenditures - Instruction</b>		-			-
Tuition to other LEA's within the state - regular	150,118	(70,974)	79,144	76,937	2,207
Tuition to other LEA's within the state - special	39,703	(26,953)	12,750	12,750	-
Tuition to county voc. school district - regular	43,500	-	43,500	43,500	-
Tuition to CSSD & reg. day schools	203,075	47,300	250,375	249,586	789
Tuition to priv. sch. for the disabled in state	190,318	64,429	254,747	247,620	7,127
Tuition - state facilities	36,900	43,020	79,920	79,920	-
Tuition - other	117,196	(54,117)	63,079	62,381	698
<b>Total undistributed expenditures - instruction</b>	<b>780,810</b>	<b>2,705</b>	<b>783,515</b>	<b>772,694</b>	<b>10,821</b>
<b>Attendance and Social Work:</b>					
Salaries	28,214	656	28,870	28,570	300
Purchased professional and tech. services	25,577	4,203	29,780	29,780	-
<b>Total attendance and social work</b>	<b>53,791</b>	<b>4,859</b>	<b>58,650</b>	<b>58,350</b>	<b>300</b>
<b>Health Services:</b>					
Salaries	347,430	1,020	348,450	341,179	7,271
Purchased professional and tech. services	23,000	3,780	26,780	26,780	-
Other purchased services	300	-	300	222	78
Supplies and materials	9,600	-	9,600	6,172	3,428
<b>Total health services</b>	<b>380,330</b>	<b>4,800</b>	<b>385,130</b>	<b>374,353</b>	<b>10,777</b>
<b>Speech, OT, PT &amp; Related Services:</b>					
Salaries	259,615	(28,933)	230,682	228,017	2,665
Purchased professional and educ. services	36,743	-	36,743	18,402	18,341
Supplies and materials	13,000	-	13,000	12,956	44
<b>Total speech, ot, pt, &amp; related services</b>	<b>309,358</b>	<b>(28,933)</b>	<b>280,425</b>	<b>259,375</b>	<b>21,050</b>
<b>Other Support Services Student - Extra:</b>					
Salaries	93,546	(21,619)	71,927	70,427	1,500
Purchased professional - educ. services	69,666	(3,519)	66,147	23,771	42,376
<b>Total other support services student - extra</b>	<b>163,212</b>	<b>(25,138)</b>	<b>138,074</b>	<b>94,198</b>	<b>43,876</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

(CONTINUED TO NEXT PAGE)

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Guidance:</b>					
Salaries of other professional staff	\$ 429,982	\$ (2,412)	\$ 427,570	\$ 406,983	\$ 20,587
Salaries of secretarial and clerical assistants	115,727	3,573	119,300	118,300	1,000
Purchased professional - educ. services	50,750	-	50,750	40,418	10,332
Other purchased prof. and tech. services	26,000	-	26,000	8,152	17,848
Other purchased services	800	-	800	-	800
Supplies and materials	7,800	-	7,800	5,362	2,438
Other objects	5,500	-	5,500	340	5,160
<b>Total guidance</b>	<b>636,559</b>	<b>1,161</b>	<b>637,720</b>	<b>579,555</b>	<b>58,165</b>
<b>Child Study Teams:</b>					
Salaries of other professional staff	633,742	(5,293)	628,449	628,142	307
Salaries of secretarial and clerical assistants	83,267	(18,547)	64,720	62,720	2,000
Purchased professional - educ services	18,805	-	18,805	3,845	14,960
Miscellaneous purchased services	7,500	-	7,500	882	6,618
Supplies and materials	13,400	(40)	13,360	12,851	509
<b>Total child study teams</b>	<b>756,714</b>	<b>(23,880)</b>	<b>732,834</b>	<b>708,440</b>	<b>24,394</b>
<b>Improvement of Instructional Services:</b>					
Salaries of supervisor of instruction	288,274	18,575	306,849	306,849	-
Salaries of other professional staff	25,000	18,275	43,275	43,275	-
Salaries of secretarial and clerical assistants	10,573	808	11,381	10,881	500
Purchased professional - educ services	7,983	1,300	9,283	8,242	1,041
Supplies and materials	2,550	(1,775)	775	128	647
<b>Total improvement of instructional services</b>	<b>334,380</b>	<b>37,183</b>	<b>371,563</b>	<b>369,375</b>	<b>2,188</b>
<b>Educational Media Services/School Library:</b>					
Salaries	322,263	(18,575)	303,688	299,753	3,935
Supplies and materials	27,885	373	28,258	26,857	1,401
<b>Total educational media services/school library</b>	<b>350,148</b>	<b>(18,202)</b>	<b>331,946</b>	<b>326,610</b>	<b>5,336</b>
<b>Instructional Staff Training Services:</b>					
Salaries of supervisors of instruction	288,274	(20,705)	267,569	267,569	-
Salaries of secretarial and clerical assistants	10,573	808	11,381	10,881	500
Other purchased services (400-500 series)	26,200	-	26,200	15,296	10,904
<b>Total instructional staff training services</b>	<b>325,047</b>	<b>(19,897)</b>	<b>305,150</b>	<b>293,746</b>	<b>11,404</b>
<b>General Administration:</b>					
Salaries	289,125	19,585	308,710	277,539	31,171
Legal services	43,500	7,942	51,442	44,272	7,170
Audit fees	28,500	1,900	30,400	30,400	-
Other purchased professional services	34,000	(3,462)	30,538	24,750	5,788
Purchased technical services	-	1,030	1,030	-	1,030
Communications / telephone	74,920	(17,800)	57,120	55,590	1,530
BOE other purchased services	3,300	(2,000)	1,300	-	1,300
Other purchased services	76,560	25,248	101,808	75,548	26,260
Supplies	3,500	(500)	3,000	2,578	422
Miscellaneous expenditures	-	8,600	8,600	5,802	2,798
BOE membership dues and fees	23,100	(6,066)	17,034	17,034	-
<b>Total general administration</b>	<b>576,505</b>	<b>34,477</b>	<b>610,982</b>	<b>533,513</b>	<b>77,469</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT  
Required Supplementary Information  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>School Administration:</b>					
Salaries of principals/assist. principals	\$ 978,093	\$ -	\$ 979,093	\$ 966,203	\$ 12,890
Salaries of secretarial and clerical assistants	377,912	(18,604)	359,308	358,446	862
Other purchased services	27,150	-	27,150	19,806	7,344
Supplies and materials	12,980	(417)	12,563	8,212	4,351
Other objects	12,000	-	12,000	11,416	584
<b>Total school administration</b>	<b>1,409,135</b>	<b>(19,021)</b>	<b>1,390,114</b>	<b>1,364,083</b>	<b>26,031</b>
<b>Central Services:</b>					
Salaries	316,447	1,849	318,296	317,796	500
Purchased professional services	19,000	(1,600)	17,400	10,896	6,504
Purchased technical services	102,095	(125)	101,970	4,550	97,420
Miscellaneous purchased services	650	125	775	485	290
Supplies	13,648	1,100	14,748	14,744	4
Miscellaneous expenditures	3,099	(200)	2,899	2,415	484
<b>Total central services</b>	<b>454,939</b>	<b>1,149</b>	<b>456,088</b>	<b>350,886</b>	<b>105,202</b>
<b>Administrative Inform. Technology:</b>					
Salaries	12,354	(3,630)	8,724	7,775	949
<b>Total administrative inform. technology</b>	<b>12,354</b>	<b>(3,630)</b>	<b>8,724</b>	<b>7,775</b>	<b>949</b>
<b>Required Maintenance School Facilities:</b>					
Salaries	491,763	2,349	494,112	493,544	568
Cleaning, repair, and maintenance services	309,334	(13,000)	296,334	139,677	156,657
General supplies	183,594	4,999	188,593	166,475	22,118
Other objects	2,800	-	2,800	414	2,386
<b>Total required maintenance school facilities</b>	<b>987,491</b>	<b>(5,652)</b>	<b>981,839</b>	<b>800,110</b>	<b>181,729</b>
<b>Custodial Services:</b>					
Salaries	1,190,602	(8,616)	1,181,986	1,105,064	76,922
Purchased professional and tech. services	36,450	(1,900)	34,550	9,085	25,465
Cleaning, repair, and maintenance services	67,100	-	67,100	39,943	27,157
Other purchased property services	72,000	-	72,000	65,185	6,815
Insurance	115,322	3,000	118,322	117,120	1,202
Miscellaneous purchased services	5,200	-	5,200	2,214	2,986
General supplies	125,042	8,000	133,042	128,858	4,184
Energy (Natural Gas)	157,527	18,522	176,049	164,871	11,178
Energy (Electricity)	541,636	(14,000)	527,636	391,506	136,130
Other objects	12,695	-	12,695	1,350	11,345
<b>Total custodial services</b>	<b>2,323,574</b>	<b>5,008</b>	<b>2,328,580</b>	<b>2,025,196</b>	<b>303,384</b>
<b>Security:</b>					
Salaries	32,676	22,089	54,765	52,459	2,306
<b>Total security</b>	<b>32,676</b>	<b>22,089</b>	<b>54,765</b>	<b>52,459</b>	<b>2,306</b>
<b>Total operation &amp; maint. of plant services</b>	<b>3,343,741</b>	<b>21,443</b>	<b>3,365,184</b>	<b>2,877,765</b>	<b>487,419</b>
<b>Student Transportation Services:</b>					
Management fee - ESC trans. program	12,000	-	12,000	8,337	3,663
Contr serv (bet. home and school) - Vendors	44,078	-	44,078	41,451	2,627
Contr. serv. (not bet. home & school) - Vendors	569,200	11,622	580,822	313,158	267,664
Contr. serv. (special ed. students.) - ESC	120,185	-	120,185	79,033	41,152
<b>Total student transportation services</b>	<b>745,463</b>	<b>11,622</b>	<b>757,085</b>	<b>441,979</b>	<b>315,106</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Unallocated Benefits - Employee Benefits:</b>					
Social security contributions	\$ 433,289	\$ -	\$ 433,289	\$ 397,477	\$ 35,812
Other retirement contributions - PERS	397,581	-	397,581	374,377	23,204
Other retirement contributions - regular		-			-
Unemployment compensation	104,030	(27,978)	76,052	-	76,052
Workmen's compensation	229,817	(5,034)	224,783	139,235	85,548
Health benefits	4,624,517	(26,884)	4,597,633	4,193,251	404,382
Tuition reimbursement	94,650	-	94,650	93,400	1,250
Other employee benefits	165,339	-	165,339	133,688	31,651
<b>Total unallocated benefits - employee benefits</b>	<b>6,049,223</b>	<b>(59,896)</b>	<b>5,989,327</b>	<b>5,331,428</b>	<b>657,899</b>
On-behalf TPAF pension contr. (non-budgeted)		-		907,338	(907,338)
On-behalf TPAF post retirement medical (non-budgeted)				1,025,969	(1,025,969)
Reimbursed TPAF social security contr. (non-budgeted)		-		1,058,816	(1,058,816)
<b>Total Undistributed Expenditures</b>	<b>16,681,709</b>	<b>(79,198)</b>	<b>16,602,511</b>	<b>17,736,248</b>	<b>(1,133,737)</b>
<b>Total General Current Expense</b>	<b>30,912,986</b>	<b>(246,142)</b>	<b>30,666,844</b>	<b>30,732,204</b>	<b>(65,360)</b>
<b>CAPITAL OUTLAY:</b>					
Increase in capital reserve	3,000	-	3,000	-	3,000
<b>Equipment:</b>					
Grades 1-5		66,584	66,584	66,584	-
Grades 6-8		24,217	24,217	23,631	586
Grades 9-12		52,199	52,199	52,199	-
School sponsored and other instr. program	5,000	7,200	12,200	12,158	42
Support Srvces - Students Special		59,790	59,790		59,790
Required maintenance for school facilities	31,300	21,330	52,630	50,475	2,155
<b>Total Equipment</b>	<b>36,300</b>	<b>231,320</b>	<b>267,620</b>	<b>205,047</b>	<b>62,573</b>
<b>Facilities Acquisition and Constr. Services</b>					
Construction services	493,251	-	493,251	476,465	16,786
Assessment for Debt Service on SDA Funding	127,168	-	127,168	127,168	-
Other objects		-			-
<b>Total Facilities Acquisition and Constr. Serv.</b>	<b>620,419</b>	<b>-</b>	<b>620,419</b>	<b>603,633</b>	<b>16,786</b>
<b>Total Capital Outlay</b>	<b>659,719</b>	<b>231,320</b>	<b>891,039</b>	<b>808,680</b>	<b>82,359</b>
<b>SPECIAL SCHOOLS - SUMMER:</b>					
<b>Instruction:</b>					
Salaries of teachers	12,125	-	12,125		12,125
General supplies	8,000	-	8,000	1,617	6,383
<b>Total summer school - instruction</b>	<b>20,125</b>	<b>-</b>	<b>20,125</b>	<b>1,617</b>	<b>18,508</b>
<b>Total Special Schools</b>	<b>20,125</b>	<b>-</b>	<b>20,125</b>	<b>1,617</b>	<b>18,508</b>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

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**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**

(Continued from prior page)	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
TRANSFER TO CHARTER SCHOOLS	\$ 120,890	\$ 15,757	\$ 136,647	\$ 136,647	
TOTAL EXPENDITURES	<u>31,713,720</u>	<u>935</u>	<u>31,714,655</u>	<u>31,679,148</u>	<u>\$ 35,507</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures:	<u>(3,415,868)</u>	<u>-</u>	<u>(3,415,868)</u>	<u>132,884</u>	<u>3,548,752</u>
Other Financing Sources:					
Operating transfers out - food services fund	<u>(8,000)</u>	<u>-</u>	<u>(8,000)</u>	<u>(8,000)</u>	
Total other financing sources	<u>(8,000)</u>	<u>-</u>	<u>(8,000)</u>	<u>(8,000)</u>	
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses):	<u>(3,423,868)</u>	<u>-</u>	<u>(3,423,868)</u>	<u>124,884</u>	<u>3,548,752</u>
Fund Balance - July 1, 2012	<u>7,174,724</u>	<u>-</u>	<u>7,174,724</u>	<u>7,174,724</u>	
Fund Balance - June 30, 2013	<u>\$ 3,750,856</u>	<u>\$ -</u>	<u>\$ 3,750,856</u>	<u>\$ 7,299,608</u>	<u>\$ 3,548,752</u>
Recapitulation of Fund Balance:					
Restricted Fund Balance:					
Capital reserve				\$ 951,244	
Maintenance reserve				250,000	
Tuition reserve - designated for 2013/2014 budget				430,000	
Excess surplus				2,402,196	
Excess surplus - designated for subsequent year's expenditures				2,313,050	
Assigned Fund Balance:					
Year-end encumbrances				197,842	
Designated for subsequent year's expenditures				122,002	
Unassigned Fund Balance				<u>633,274</u>	
				7,299,608	
Last State Aid Payment not Recognized on a GAAP Basis					<u>(966,081)</u>
Fund Balance per Governmental Funds (GAAP)					<u>\$ 6,333,527</u>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

**COLLINGSWOOD SCHOOL DISTRICT  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 Education Jobs Funds  
 General Fund  
 For the Fiscal Year Ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Federal sources:					
Ed Jobs Funds		\$ 935	\$ 935	\$ 935	
<b>Total Revenues</b>		<u>935</u>	<u>935</u>	<u>935</u>	
<b>EXPENDITURES:</b>					
<b>CURRENT EXPENSE:</b>					
Regular Programs - Instruction:					
Salaries of teachers					
Kindergarten		<u>935</u>	<u>935</u>	<u>935</u>	
<b>Total - Regular Programs - Instruction</b>		<u>935</u>	<u>935</u>	<u>935</u>	
<b>Total Expenditures</b>		<u>935</u>	<u>935</u>	<u>935</u>	
<b>Excess of revenues over expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

**COLLINGSWOOD SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local sources			\$ 75	\$ 8	\$ (67)
State sources	\$ 285,768	\$ 2,894	288,662	236,129	(52,533)
Federal sources	898,648	182,426	1,081,074	953,655	(127,419)
<b>Total Revenues</b>	<u>1,184,416</u>	<u>185,320</u>	<u>1,369,811</u>	<u>1,189,792</u>	<u>(180,019)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries	285,686	\$49,362	335,048	284,597	50,451
Purchased prof. - tech. serv.	148,782	92,020	240,802	166,134	74,668
Other purchased services	356,049	11,273	367,322	366,784	538
Textbooks	8,930		8,930	6,978	1,952
General supplies	67,189	10,224	77,413	69,206	8,207
<b>Total instruction</b>	<u>866,636</u>	<u>162,879</u>	<u>1,029,515</u>	<u>893,699</u>	<u>135,816</u>
Support services:					
Salaries of supervisor of instruction	40,898	2,109	43,007	41,967	1,040
Personal services - employee benefits	57,137	9,793	66,930	57,137	9,793
Purchased professional - tech. services	102,545	7,807	110,352	82,698	27,654
Purchased professional - educ. services	28,000	1,000	29,000	28,875	125
Other purchased services	82,000	397	82,397	76,811	5,586
Supplies and materials	7,200	1,410	8,610	8,605	5
<b>Total support services</b>	<u>317,780</u>	<u>22,516</u>	<u>340,296</u>	<u>296,093</u>	<u>44,203</u>
Facilities acquisition and construction services:					
Instructional equipment					
Noninstructional equipment					
<b>Total facilities acq. and const. services</b>					
<b>Total Expenditures</b>	<u>1,184,416</u>	<u>185,395</u>	<u>1,369,811</u>	<u>1,189,792</u>	<u>180,019</u>
<b>Excess (Deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Notes to Required Supplementary Information**  
**Budgetary Comparison**  
**For the Fiscal Year Ended June 30, 2013**

**Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures**

	<b>General Fund</b>	<b>Special Revenue Fund</b>
<b>Sources/inflows of resources</b>		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedules	\$ 31,812,032	\$ 1,189,792
<b>Difference - budget to GAAP:</b>		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		(2,308)
State aid payment recognized for GAAP statements in current year, previously recognized for budgetary purposes.	953,606	
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.	(966,081)	
<b>Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds.</b>	<b>\$ 31,799,557</b>	<b>\$ 1,187,484</b>
 <b>Uses/outflows of resources</b>		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 31,679,148	\$ 1,189,792
<b>Differences - budget to GAAP</b>		
Encumbrances for supplies and equipment ordered in the prior year but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		65,518
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		(2,308)
<b>Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds</b>	<b>\$ 31,679,148</b>	<b>\$ 1,253,002</b>

**Other Supplementary Information**

**Special Revenue Fund**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Total Other Prog. (See E-1A)</u>	<u>Total Other Prog. (See E-1B)</u>	<u>Total Other Prog. (See E-1C)</u>	<u>Total</u>
<b>REVENUES:</b>				
Local sources		\$ 8		\$ 8
State sources	\$ 120,061	116,068		236,129
Federal sources			\$ 953,655	953,655
<b>Total Revenues</b>	<u>120,061</u>	<u>116,076</u>	<u>953,655</u>	<u>1,189,792</u>
<b>EXPENDITURES:</b>				
<b>Instruction:</b>				
Salaries of teachers			284,597	284,597
Purchased prof. and tech. serv.	100,812	120	65,202	166,134
Other purchased services			366,784	366,784
Textbooks	6,978			6,978
General supplies		6,090	63,116	69,206
<b>Total instruction</b>	<u>107,790</u>	<u>6,210</u>	<u>779,699</u>	<u>893,699</u>
<b>Support services:</b>				
Salaries - supervisor of instruction			41,967	41,967
Personal services-employee benefits			57,137	57,137
Purchased prof. - tech. services	12,271	28,500	41,927	82,698
Purchased prof. - educ. services			28,875	28,875
Other purchased services		74,166	2,645	76,811
Supplies		7,200	1,405	8,605
<b>Total support services</b>	<u>12,271</u>	<u>109,866</u>	<u>173,956</u>	<u>296,093</u>
<b>Facilities acquisition and const. serv.:</b>				
Instructional equipment				
<b>Total facilities acq. and const. serv.</b>				
<b>Total Expenditures</b>	<u>120,061</u>	<u>116,076</u>	<u>953,655</u>	<u>1,189,792</u>
<b>Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2013**

	Nonpublic Comp. Ed.	Nonpublic Exam & Class.	Nonpublic ESL	Nonpublic Speech	Nonpublic Supplemental Instruction	Nonpublic Textbooks	Nonpublic Nursing	Total
<b>REVENUES:</b>								
Local sources								
State sources	\$ 57,356	\$ 13,055	\$ 1,279	\$ 20,311	\$ 8,811	\$ 6,978	\$ 12,271	\$ 120,061
Federal sources								
<b>Total Revenues</b>	<b>57,356</b>	<b>13,055</b>	<b>1,279</b>	<b>20,311</b>	<b>8,811</b>	<b>6,978</b>	<b>12,271</b>	<b>120,061</b>
<b>EXPENDITURES:</b>								
Instruction:								
Purchased prof. and tech. serv.	57,356	13,055	1,279	20,311	8,811			100,812
Textbooks						6,978		6,978
General supplies								
<b>Total instruction</b>	<b>57,356</b>	<b>13,055</b>	<b>1,279</b>			<b>6,978</b>		<b>107,790</b>
Support services:								
Purchased prof. - tech. services							12,271	12,271
Other purchased services								
<b>Total support services</b>							<b>12,271</b>	<b>12,271</b>
Facilities acquisition and const. serv.:								
Instructional equipment								
<b>Total facilities acq. and const. ser</b>								
<b>Total Expenditures</b>	<b>57,356</b>	<b>13,055</b>	<b>1,279</b>			<b>6,978</b>	<b>12,271</b>	<b>120,061</b>
Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)	---	---	---	---	---	---	---	---

**COLLINGSWOOD SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures**  
**Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2013**

	Nonpublic Technology	EE4NJ	FCSCCE	Character Education	Picture Your Freedom	Total
<b>REVENUES:</b>						
Local sources					\$ 8	\$ 8
State sources	\$ 3,296	\$ 109,866	\$ 2,439	\$ 467		116,068
Federal sources						
<b>Total Revenues</b>	<b>3,296</b>	<b>109,866</b>	<b>2,439</b>	<b>467</b>		<b>116,076</b>
<b>EXPENDITURES:</b>						
Instruction:						
Purchased prof. and tech. serv.				120		120
Textbooks						
General supplies	3,296		2,439	347	8	6,090
<b>Total instruction</b>	<b>3,296</b>		<b>2,439</b>	<b>467</b>	<b>8</b>	<b>6,210</b>
Support services:						
Purchased prof. - tech. services		28,500				28,500
Other purchased services		74,166				74,166
Supplies		7,200				7,200
<b>Total support services</b>		<b>109,866</b>				<b>109,866</b>
Facilities acquisition and const. serv.:						
Instructional equipment						
<b>Total facilities acq. and const. ser</b>						
<b>Total Expenditures</b>	<b>3,296</b>	<b>109,866</b>	<b>2,439</b>	<b>467</b>	<b>8</b>	<b>116,076</b>
<b>Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>

**COLLINGSWOOD SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures  
Budgetary Basis  
For the Fiscal Year Ended June 30, 2013**

	<u>Title I</u>	<u>Title I Carryover</u>	<u>Title IIA</u>	<u>Title II A Carryover</u>	<u>IDEA Basic</u>	<u>IDEA Preschool</u>	<u>Race To The Top</u>	<u>Total</u>
<b>REVENUES:</b>								
Local sources								
State sources								
Federal sources	\$ 363,410	\$ 6,501	\$ 48,201	\$ 1,200	\$ 511,920	\$ 14,423	\$ 8,000	\$ 953,655
<b>Total Revenues</b>	<b>363,410</b>	<b>6,501</b>	<b>48,201</b>	<b>1,200</b>	<b>511,920</b>	<b>14,423</b>	<b>8,000</b>	<b>953,655</b>
<b>EXPENDITURES:</b>								
Instruction:								
Salaries of teachers	284,200	397						284,597
Purchased prof. - tech. services					62,000	3,202		65,202
Other purchased services					366,784			366,784
General supplies					54,798	8,318		63,116
<b>Total instruction</b>	<b>284,200</b>	<b>397</b>			<b>483,582</b>	<b>11,520</b>		<b>779,699</b>
Support services:								
Salaries - supervisor of instruction	22,073	2,013	17,881					41,967
Personal services-employee benefits	57,137							57,137
Purchased prof. - tech. services		2,977			28,047	2,903	8,000	41,927
Purchased prof. - educ. services			27,875	1,000				28,875
Other purchased services			2,445	200				2,645
Travel								
Supplies		1,114			291			1,405
<b>Total support services</b>	<b>79,210</b>	<b>6,104</b>	<b>48,201</b>	<b>1,200</b>	<b>28,338</b>	<b>2,903</b>	<b>8,000</b>	<b>173,956</b>
Facilities acquisition and const. serv.:								
Instructional equipment								
<b>Total facilities acq. and const. serv.</b>								
<b>Total Expenditures</b>	<b>363,410</b>	<b>6,501</b>	<b>48,201</b>	<b>1,200</b>	<b>511,920</b>	<b>14,423</b>	<b>8,000</b>	<b>953,655</b>
<b>Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>

**Proprietary Funds**

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2013**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Maintenance Services</b>
<b>ASSETS:</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 105,396	\$ 188,943
<b>Intergovernmental receivables:</b>		
State Aid	350	
Federal Aid	16,606	
Other	43,841	97,534
Inventories	9,933	
<b>Total current assets</b>	<b>176,126</b>	<b>286,477</b>
<b>Noncurrent Assets:</b>		
Equipment	299,144	
Less - accumulated depreciation	(228,960)	
<b>Total Noncurrent Assets</b>	<b>70,184</b>	
<b>Total Assets</b>	<b>246,310</b>	<b>286,477</b>
<b>LIABILITIES:</b>		
<b>Current liabilities:</b>		
Interfund payable		283,934
Accounts payable	32,801	1,951
<b>Total Liabilities</b>	<b>32,801</b>	<b>285,885</b>
<b>NET POSITION:</b>		
Net investment in capital assets	70,184	
Reserve for encumbrances		592
Unrestricted	143,325	
<b>Total Net Position</b>	<b>\$ 213,509</b>	<b>\$ 592</b>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Revenues, Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Maintenance Services</b>
<b>Operating Revenues:</b>		
Charges for services:		
Daily sales - reimbursable programs	\$ 129,794	
Daily sales - non-reimbursable programs	106,133	
Maintenance fees from other LEA's		\$ 533,768
Miscellaneous	20,365	
Food Service Guarantee	43,841	
Special functions	7,297	
Total Operating Revenues	307,430	533,768
<b>Operating Expenses:</b>		
Cost of sales	284,920	
Salaries	329,585	509,285
Management fee	22,841	
Supplies	20,865	24,596
Other costs	44,720	
Depreciation	19,943	
Total Operating Expenses	722,874	533,881
Operating Income (Loss)	(415,444)	(113)
<b>Nonoperating Revenues (Expenses):</b>		
State sources:		
State school lunch program	6,693	
Federal sources:		
National school lunch program	268,525	
National school breakfast program	37,296	
Food distribution program	46,603	
Interest on investments	60	
Transfers	8,000	
Contributing Capital	50,630	
Total Nonoperating Revenues	417,807	
Change in Net Position	2,363	(113)
Net Position - July 1, 2012	211,146	705
Net Position - June 30, 2013	\$ 213,509	\$ 592

**COLLINGSWOOD SCHOOL DISTRICT**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Business-Type Activities Enterprise Funds</b>	<b>Governmental Activities Internal Service Funds</b>
	<b>Food Service</b>	<b>Maintenance Services</b>
<b>Cash Flows from Operating Activities:</b>		
Cash receipts from customers	\$ 268,775	\$ 739,181
Cash payments to employees for services	(316,810)	(509,285)
Cash payments to suppliers for goods and services	(347,476)	(22,646)
	<u>(395,511)</u>	<u>207,250</u>
<b>Cash Flows from Noncapital Financing Activities:</b>		
Cash received from state sources	6,614	
Cash received from federal sources	347,276	
Operating transfer in/out	8,000	
	<u>361,890</u>	<u></u>
<b>Cash Flows Used by Capital and Related Financing Activities:</b>		
Purchase of equipment		
	<u></u>	<u></u>
<b>Cash Flow Provided by Investing Activities:</b>		
Interest on cash equivalents	60	
	<u>60</u>	<u></u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(33,561)</b>	<b>207,250</b>
<b>Cash and cash equivalents - July 1, 2012</b>	<b>138,957</b>	<b>(18,307)</b>
<b>Cash and cash equivalents - June 30, 2013</b>	<b>\$ 105,396</b>	<b>\$ 188,943</b>
	<u>\$ 105,396</u>	<u>\$ 188,943</u>
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	\$ (415,444)	\$ (113)
Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities:		
Depreciation	19,943	
Change in assets and liabilities:		
(Increase) decrease in accounts receivable	(38,654)	(78,521)
(Increase) decrease in inventory	5,843	
Increase (decrease) in interfund payable		283,934
Increase (decrease) in accounts payable	32,801	1,950
	<u>32,801</u>	<u>1,950</u>
<b>Net cash provided by (used for) operating activities</b>	<b>\$ (395,511)</b>	<b>\$ 207,250</b>
	<u>\$ (395,511)</u>	<u>\$ 207,250</u>
<b>Noncash Noncapital Financing Activities:</b>		
During the year the District received \$46,603 of food commodities from the U.S. Department of Agriculture.		

**Fiduciary Funds**

**COLLINGSWOOD SCHOOL DISTRICT  
Fiduciary Funds  
Combining Statement of Fiduciary Net Position  
June 30, 2013**

	<u>Trust Funds</u>			<u>Agency Funds</u>		<u>Totals</u>
	<u>Unemployment Compensation Insurance Trust</u>	<u>Flexible Benefits Trust</u>	<u>Scholarship Trust</u>	<u>Student Activity</u>	<u>Payroll</u>	
<b>ASSETS:</b>						
Cash and cash equivalents	\$ 743,459	\$ 6,208	\$ 209,517	\$ 192,172	\$ 29,244	\$ 1,180,600
<b>Total Assets</b>	<u>743,459</u>	<u>6,208</u>	<u>209,517</u>	<u>\$ 192,172</u>	<u>\$ 29,244</u>	<u>1,180,600</u>
<b>LIABILITIES:</b>						
Payroll deductions and withholdings					\$ 29,244	\$ 29,244
Due to student groups				\$ 192,172		192,172
<b>Total Liabilities</b>				<u>\$ 192,172</u>	<u>\$ 29,244</u>	<u>221,416</u>
<b>NET POSITION:</b>						
Held in trust for payment of claims	743,459	6,208				749,667
Held in trust for scholarships			209,517			209,517
<b>Total Net Position</b>	<u>\$ 743,459</u>	<u>\$ 6,208</u>	<u>\$ 209,517</u>			<u>\$ 959,184</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Combining Statement of Changes in Fiduciary Net Position**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Flexible Benefits Trust Fund</u>	<u>Scholarship Trust Fund</u>	<u>Unemployment Compensation Insurance Trust Fund</u>	<u>Totals</u>
<b>ADDITIONS:</b>				
Interest on investments	\$ 25	\$ 1,885	\$ 5,161	\$ 7,071
Donations		45,000		45,000
Contributions	<u>3,000</u>		<u>22,000</u>	<u>25,000</u>
Total Additions	<u>3,025</u>	<u>46,885</u>	<u>27,161</u>	<u>77,071</u>
<b>DEDUCTIONS:</b>				
Claims paid	1,975			1,975
Scholarships paid		<u>43,050</u>		<u>43,050</u>
Total Deductions	<u>1,975</u>	<u>43,050</u>	<u>-</u>	<u>45,025</u>
Change in Net Position	1,050	3,835	27,161	32,046
Net Position -- July 1, 2012	<u>5,158</u>	<u>205,682</u>	<u>716,298</u>	<u>927,138</u>
Net Position -- June 30, 2013	<u>\$ 6,208</u>	<u>\$ 209,517</u>	<u>\$ 743,459</u>	<u>\$ 959,184</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Student Activity Agency Fund Schedule of Receipts and Disbursements**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Balance July 1, 2012</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Transfers</u>	<u>Balance June 30, 2013</u>
Elementary Schools	\$ 24,690	\$ 35,546	\$ 31,861	\$ 235	\$ 28,610
Middle School	31,656	63,160	58,958	89	35,947
High School	113,728	221,816	232,976	(324)	102,244
Athletics	16,769	106,422	97,945		25,246
District	140	170	185		125
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total all schools	<u>\$ 186,983</u>	<u>\$ 427,114</u>	<u>\$ 421,925</u>	<u>\$ -</u>	<u>\$ 192,172</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Payroll Agency Fund Schedule of Receipts and Disbursements**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Balance</u> <u>July 1, 2012</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2013</u>
<b>ASSETS:</b>				
Cash and cash equivalents	\$ 193,446	\$ 21,269,825	\$ 21,434,027	\$ 29,244
<b>Total Assets</b>	<u>\$ 193,446</u>	<u>\$ 21,269,825</u>	<u>\$ 21,434,027</u>	<u>\$ 29,244</u>
 <b>LIABILITIES:</b>				
Net payroll		\$ 11,661,748	\$ 11,661,748	
Payroll deductions and withholdings	\$ 193,446	9,608,077	9,772,279	\$ 29,244
<b>Total Liabilities</b>	<u>\$ 193,446</u>	<u>\$ 21,269,825</u>	<u>\$ 21,434,027</u>	<u>\$ 29,244</u>

**Long-Term Debt Schedules**

**COLLINGSWOOD SCHOOL DISTRICT  
Statement of Serial Bonds  
For the Fiscal Year Ended June 30, 2013**

Issue	Date of Issue	Amount of Issue	Annual Maturities		Rate of Interest	Balance June 30, 2012	Issued	Retired	Balance June 30, 2013
			Date	Amount					
School District Bonds	6/1/05	\$ 20,176,000	6/1/2014	\$ 700,000	4.125%	\$ 16,601,000		\$ 15,201,000	\$ 1,400,000
			6/1/2015	700,000	4.125%				
Refunding School Bonds	12/01/12	14,775,000	6/1/2014	35,000	2.000%		\$ 14,775,000	55,000	14,720,000
			6/1/2015	35,000	2.000%				
			6/1/2016	760,000	3.000%				
			6/1/2017	775,000	3.000%				
			6/1/2018	820,000	3.000%				
			6/1/2019	840,000	4.000%				
			6/1/2020	860,000	4.000%				
			6/1/2021	910,000	4.000%				
			6/1/2022	910,000	4.000%				
			6/1/2023	955,000	4.000%				
			6/1/2024	1,010,000	5.000%				
			6/1/2025	1,070,000	5.000%				
			6/1/2026	1,120,000	4.000%				
			6/1/2027	1,135,000	2.500%				
			6/1/2028	1,140,000	2.500%				
			6/1/2029	1,170,000	2.750%				
			6/1/2030	1,175,000	2.750%				
						<u>\$ 16,601,000</u>	<u>\$ 14,775,000</u>	<u>\$ 15,256,000</u>	<u>\$ 16,120,000</u>

**COLLINGSWOOD SCHOOL DISTRICT**  
**Budgetary Comparison Schedule**  
**Debt Service Fund**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local sources:					
Local tax levy	\$ 1,280,826		\$ 1,280,826	\$ 1,280,826	
Miscellaneous				8,690	8,690
<b>Total Revenues</b>	<u>1,280,826</u>		<u>1,280,826</u>	<u>1,289,516</u>	<u>8,690</u>
<b>EXPENDITURES:</b>					
Regular debt service:					
Redemption of principal	650,000	\$ (55,000)	705,000	705,000	
Interest	704,182	55,000	649,182	638,118	11,064
<b>Total regular debt service</b>	<u>1,354,182</u>		<u>1,354,182</u>	<u>1,343,118</u>	<u>11,064</u>
<b>Excess (Deficiency) of revenues over (under) expenditures</b>	<u>(73,356)</u>		<u>(73,356)</u>	<u>(53,602)</u>	<u>19,754</u>
<b>Other Financing Sources:</b>					
Operating transfers in				-	
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses):</b>	<u>(73,356)</u>		<u>(73,356)</u>	<u>(53,602)</u>	<u>19,754</u>
<b>Fund Balance - July 1, 2012</b>	<u>91,722</u>		<u>91,722</u>	<u>91,722</u>	
<b>Fund Balance - June 30, 2013</b>	<u>\$ 18,366</u>	<u>\$ -</u>	<u>\$ 18,366</u>	<u>\$ 38,120</u>	<u>\$ 19,754</u>
<b>Recapitulation of Excess (Deficiency) or revenues over (under) expenditures</b>					
<b>Budgeted Fund Balance</b>	<u>\$ (73,356)</u>	<u>\$ -</u>	<u>\$ (73,356)</u>	<u>\$ (53,602)</u>	<u>\$ 19,754</u>

**Statistical Section**

**Collingswood School District  
Net Position by Component,  
Last Ten Fiscal Years  
(accrual basis of accounting)**

J-1

	Fiscal Year Ending June 30,									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Governmental activities:</b>										
Net investment in capital assets	\$ 7,810,449	\$ (10,649,436)	\$ (7,447,949)	\$ 8,984,000	\$ 21,197,077	\$ 20,869,898	\$ 20,448,749	\$ 20,075,116	\$ 19,552,212	\$ 19,498,672
Restricted for:										
Capital projects	1,190,383	19,993,108	18,632,531	8,908,471	1,431,595	666,895	580,221	345,784	448,784	951,244
Debt service			428,843	517,803	297,180				91,722	38,120
Other purposes	2,063,368	2,499,750	2,508,513	2,117,615	2,218,943	2,121,241	3,142,781	4,841,916	6,232,436	5,715,090
Unrestricted	(365,351)	(503,871)	(1,000,062)	(967,245)	(484,161)	(912,611)	(1,108,657)	(834,943)	(922,763)	(841,687)
<b>Total governmental activities net position</b>	<b>\$ 10,698,849</b>	<b>\$ 11,339,751</b>	<b>\$ 13,121,876</b>	<b>\$ 19,560,644</b>	<b>\$ 24,680,634</b>	<b>\$ 22,745,423</b>	<b>\$ 23,063,094</b>	<b>\$ 24,427,873</b>	<b>\$ 25,402,391</b>	<b>\$ 25,361,439</b>
<b>Business-type activities:</b>										
Net investment in capital assets	\$ 27,330	\$ 21,763	\$ 16,196	\$ 27,186	\$ 20,114	\$ 8,287	\$ 22,259	\$ 33,136	\$ 39,487	\$ 70,184
Unrestricted	132,575	152,957	176,636	185,250	201,055	235,878	218,361	204,576	171,649	143,325
<b>Total business-type activities net position</b>	<b>\$ 159,905</b>	<b>\$ 174,720</b>	<b>\$ 192,832</b>	<b>\$ 212,436</b>	<b>\$ 221,169</b>	<b>\$ 244,165</b>	<b>\$ 240,620</b>	<b>\$ 237,712</b>	<b>\$ 211,148</b>	<b>\$ 213,509</b>
<b>District-wide:</b>										
Net investment in capital assets	\$ 7,837,779	\$ (10,627,673)	\$ (7,431,753)	\$ 9,011,186	\$ 21,217,191	\$ 20,878,185	\$ 20,471,008	\$ 20,108,252	\$ 19,591,709	\$ 19,568,656
Restricted:										
Capital projects	1,190,383	19,993,108	18,632,531	8,908,471	1,431,595	666,895	580,221	345,784	448,784	951,244
Debt service			428,843	517,803	297,180				91,722	38,120
Other purposes	2,063,368	2,499,750	2,508,513	2,117,615	2,218,943	2,121,241	3,142,781	4,841,916	6,232,436	5,715,090
Unrestricted	(232,776)	(350,714)	(823,426)	(781,995)	(283,106)	(676,733)	(890,299)	(830,367)	(751,114)	(698,362)
<b>Total district net position</b>	<b>\$ 10,858,754</b>	<b>\$ 11,514,471</b>	<b>\$ 13,314,708</b>	<b>\$ 19,773,080</b>	<b>\$ 24,881,803</b>	<b>\$ 22,989,588</b>	<b>\$ 23,303,714</b>	<b>\$ 24,665,585</b>	<b>\$ 25,613,537</b>	<b>\$ 25,574,948</b>

Collingswood School District  
 Changes in Net Position, Last Ten Fiscal Years  
 (accrual basis of accounting)

	Fiscal Year Ending June 30,									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Expenses:</b>										
<b>Governmental activities:</b>										
<b>Instruction:</b>										
Regular	\$ 11,008,668	\$ 11,652,481	\$ 10,135,654	\$ 9,766,538	\$ 9,467,723	\$ 10,908,208	\$ 10,463,791	\$ 9,845,258	\$ 9,965,762	\$ 9,948,024
Special education	1,620,727	1,653,953	1,513,027	1,602,135	1,714,139	1,822,945	3,161,493	3,099,125	2,855,516	3,189,373
Other instruction	1,242,687	1,512,748	1,260,218	1,316,638	1,392,166	1,534,930	1,554,733	1,451,420	1,554,714	1,609,605
<b>Support Services:</b>										
Tuition	932,147	948,528	1,067,773	1,090,256	1,217,659	1,122,463	730,061	770,843	848,489	772,694
Student & instruction related services	3,440,276	3,938,484	3,258,230	3,283,504	3,406,727	3,209,559	3,478,532	3,038,583	3,145,003	3,413,607
School administrative services	1,350,389	1,445,814	1,129,376	1,203,286	1,247,196	1,387,473	1,308,976	1,321,990	1,355,675	1,364,083
General and business administrative services	699,380	1,079,629	916,335	1,005,874	882,631	1,090,433	973,339	1,058,461	1,037,843	995,355
Plant operations and maintenance	4,004,704	3,089,026	2,705,845	2,773,601	2,940,503	3,728,691	3,463,615	3,339,933	3,930,014	3,947,059
Pupil transportation	396,307	509,775	526,860	598,616	641,564	552,536	461,810	419,354	390,946	441,979
Business and other support services	411,121									
Unallocated employee benefits			6,088,558	7,279,463	7,004,060	6,770,342	6,670,967	6,950,050	7,402,029	8,323,551
Special schools	114,239	80,036	64,894	18,071	76,586	14,096	16,706	99,034	91,372	138,264
Interest on long-term debt	18,554		849,358	829,306	809,025	1,221,043	773,619	752,650	727,815	627,683
Unallocated depreciation	20,155	18,372	18,372	20,351	20,351	34,783	55,224	35,510	35,668	34,393
<b>Total governmental activities expenses</b>	<u>25,259,554</u>	<u>26,328,846</u>	<u>29,534,600</u>	<u>30,787,639</u>	<u>30,820,330</u>	<u>33,397,502</u>	<u>33,112,866</u>	<u>32,182,211</u>	<u>33,340,848</u>	<u>34,805,670</u>
<b>Business-type activities:</b>										
Food service	565,585	575,144	583,923	605,848	647,731	644,521	655,988	626,858	691,309	722,874
After school program	96,138									
<b>Total business-type activities expense</b>	<u>661,723</u>	<u>575,144</u>	<u>583,923</u>	<u>605,848</u>	<u>647,731</u>	<u>644,521</u>	<u>655,988</u>	<u>626,858</u>	<u>691,309</u>	<u>722,874</u>
<b>Total district expenses</b>	<u>\$ 25,921,277</u>	<u>\$ 26,903,990</u>	<u>\$ 30,118,523</u>	<u>\$ 31,393,487</u>	<u>\$ 31,468,061</u>	<u>\$ 34,042,023</u>	<u>\$ 33,768,854</u>	<u>\$ 32,809,069</u>	<u>\$ 34,032,155</u>	<u>\$ 35,528,544</u>
<b>Program Revenues:</b>										
<b>Governmental activities:</b>										
Charges for services	\$ 2,489,819	\$ 2,790,265	\$ 3,277,033	\$ 3,015,289	\$ 3,198,375	\$ 3,607,825	\$ 4,648,623	\$ 4,924,948	\$ 5,228,802	\$ 4,742,946
Operating grants and contributions	2,994,031	3,110,098	3,289,654	4,345,752	3,959,176	2,989,270	3,351,672	3,173,864	3,246,828	4,180,541
Capital grants and contributions	623,966	608,302	1,161,666	6,404,930	4,514,531					
<b>Total governmental activities program revenues</b>	<u>6,107,816</u>	<u>6,508,665</u>	<u>7,728,353</u>	<u>13,765,971</u>	<u>11,672,082</u>	<u>6,597,095</u>	<u>8,000,295</u>	<u>8,098,812</u>	<u>8,475,630</u>	<u>8,923,487</u>

(Continued)

**Collingswood School District**  
**Changes in Net Position, Last Ten Fiscal Years**  
*(accrual basis of accounting)*

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	Fiscal Year Ending June 30,									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Business-type activities:</b>										
Charges for services	\$ 396,604	\$ 346,148	\$ 353,308	\$ 359,707	\$ 356,418	\$ 345,625	\$ 317,749	\$ 304,280	\$ 299,210	\$ 307,430
Operating grants and contributions	176,652	193,811	198,727	215,745	250,046	271,892	330,752	319,109	347,813	359,117
Capital grants and contributions										
Total business-type activities program revenues	<u>573,256</u>	<u>539,959</u>	<u>552,035</u>	<u>575,452</u>	<u>606,464</u>	<u>617,517</u>	<u>648,501</u>	<u>623,389</u>	<u>647,023</u>	<u>666,547</u>
Total district program revenues	<u>\$ 6,681,072</u>	<u>\$ 7,048,644</u>	<u>\$ 8,290,388</u>	<u>\$ 14,341,423</u>	<u>\$ 12,278,546</u>	<u>\$ 7,214,612</u>	<u>\$ 8,648,796</u>	<u>\$ 8,722,181</u>	<u>\$ 9,122,653</u>	<u>\$ 9,590,034</u>
<b>Net (Expense)/Revenue:</b>										
Governmental activities	\$ (19,151,738)	\$ (19,820,161)	\$ (21,796,247)	\$ (17,021,668)	\$ (19,148,248)	\$ (26,800,407)	\$ (25,112,571)	\$ (24,083,399)	\$ (24,665,216)	\$ (25,882,183)
Business-type activities	(88,467)	(35,185)	(31,888)	(30,396)	(41,267)	(27,004)	(7,487)	(3,489)	(44,288)	(56,327)
Total district-wide net expense	<u>\$ (19,240,205)</u>	<u>\$ (19,855,346)</u>	<u>\$ (21,828,135)</u>	<u>\$ (17,052,064)</u>	<u>\$ (19,189,515)</u>	<u>\$ (26,827,411)</u>	<u>\$ (25,120,058)</u>	<u>\$ (24,086,888)</u>	<u>\$ (24,909,502)</u>	<u>\$ (25,938,510)</u>
<b>General Revenues and Other Changes in Net Assets:</b>										
Governmental activities:										
Property taxes levied for general purposes, net	\$ 10,036,808	\$ 10,464,460	\$ 10,712,886	\$ 11,955,900	\$ 12,574,904	\$ 12,999,915	\$ 13,519,912	\$ 13,665,535	\$ 13,934,663	\$ 13,854,194
Taxes levied for debt service	270,698		1,258,639	872,806	739,777	760,000	1,275,338	1,354,713	1,354,962	1,280,826
Unrestricted grants and contributions	9,524,329	9,668,237	10,914,433	9,860,765	10,537,524	10,424,813	10,304,858	9,807,569	10,365,425	10,211,300
State aid restricted for capital projects								105,000		
Investment earnings	7,855	21,127	739,521	559,267	265,814	195,039	44,230	19,268	3,000	2,480
Miscellaneous income	165,189	157,239	252,693	261,698	180,219	555,429	142,053	567,278	180,837	538,057
Loss on disposal of assets	(77,563)									
State aid canceled on completed projects								(323,433)	18,367	
Transfers		(50,000)	(300,000)	(50,000)	(50,000)	(50,000)	143,851	8,172	(17,720)	(8,000)
Total governmental activities	<u>19,927,316</u>	<u>20,461,063</u>	<u>23,578,372</u>	<u>23,460,436</u>	<u>24,248,238</u>	<u>24,885,196</u>	<u>25,430,242</u>	<u>25,404,102</u>	<u>25,839,734</u>	<u>25,878,837</u>
Business-type activities:										
Investment earnings										60
Contributed capital										50,630
Transfers		50,000	50,000	50,000	50,000	50,000	3,942	(8,172)	17,720	8,000
Total business-type activities	<u>-</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>3,942</u>	<u>(8,172)</u>	<u>17,720</u>	<u>58,630</u>
Total district-wide	<u>\$ 19,927,316</u>	<u>\$ 20,511,063</u>	<u>\$ 23,628,372</u>	<u>\$ 23,510,436</u>	<u>\$ 24,298,238</u>	<u>\$ 24,935,196</u>	<u>\$ 25,434,184</u>	<u>\$ 25,395,930</u>	<u>\$ 25,857,454</u>	<u>\$ 25,937,467</u>
<b>Change in Net Assets:</b>										
Governmental activities	\$ 775,578	\$ 640,802	\$ 1,782,125	\$ 6,438,768	\$ 5,099,990	\$ (1,915,211)	\$ 317,671	\$ 1,320,703	\$ 974,518	\$ (3,346)
Business-type activities	(88,467)	14,915	18,112	19,604	8,733	22,996	(3,545)	(11,661)	(26,566)	2,363
Total district-wide	<u>\$ 687,111</u>	<u>\$ 655,717</u>	<u>\$ 1,800,237</u>	<u>\$ 6,458,372</u>	<u>\$ 5,108,723</u>	<u>\$ (1,892,215)</u>	<u>\$ 314,126</u>	<u>\$ 1,309,042</u>	<u>\$ 947,952</u>	<u>\$ (983)</u>

Collingswood School District  
Fund Balances, Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)

Fiscal Year Ending June 30,

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>General Fund:</b>										
Restricted for:										
Capital reserve	\$ 492,382	\$ 286,321	\$ 208,751	\$ 220,839	\$ 316,653	\$ 225,625	\$ 234,204	\$ 345,784	\$ 448,784	\$ 951,244
Excess surplus	532,058	451,750	636,196	581,615	567,159	650,322	1,348,469	2,234,598	2,313,050	2,402,196
Future tuition payments						210,000	430,000	850,000	850,000	430,000
Maintenance reserve										250,000
Assigned to:										
Year-end Encumbrances					351,784	416,341	248,025	90,882	472,335	197,842
Designated for subsequent year's budget	1,531,310	2,048,000	1,872,317	1,536,000	1,300,000	750,000	1,077,502	1,348,469	2,531,533	2,435,052
Unassigned	209,051	112,250	23,920	39,146	43,348	(377,325)	(519,813)	(312,147)	(394,584)	(332,807)
Total general fund	<u>\$ 2,763,801</u>	<u>\$ 2,898,321</u>	<u>\$ 2,741,184</u>	<u>\$ 2,377,600</u>	<u>\$ 2,578,944</u>	<u>\$ 1,874,963</u>	<u>\$ 2,818,387</u>	<u>\$ 4,557,586</u>	<u>\$ 6,221,118</u>	<u>\$ 6,333,527</u>
<b>All Other Governmental Funds</b>										
Unreserved, reported in:										
Special revenue fund	\$ (9,933)	\$ (9,944)	\$ (9,944)	\$ (9,944)	\$ (9,944)	\$ 29,915	\$ 26,680	\$ 62,106	\$ 65,518	\$ -
Capital projects fund	698,001	19,706,787	18,423,780	8,687,632	1,114,942	505,933	358,122	255,860		
Debt service fund		50,420	428,643	517,803	297,180		58,084	73,356	91,722	38,120
Total all other governmental funds	<u>\$ 688,068</u>	<u>\$ 19,747,263</u>	<u>\$ 18,842,679</u>	<u>\$ 9,195,491</u>	<u>\$ 1,402,178</u>	<u>\$ 535,848</u>	<u>\$ 442,886</u>	<u>\$ 391,322</u>	<u>\$ 157,240</u>	<u>\$ 38,120</u>

Collingswood School District  
 Changes in Fund Balances, Governmental Funds,  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Fiscal Year Ending June 30,

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Revenues</b>										
Tax levy	\$ 10,307,506	\$ 10,464,460	\$ 11,971,725	\$ 12,828,706	\$ 13,314,681	\$ 13,759,915	\$ 14,795,250	\$ 15,220,248	\$ 15,289,825	\$ 15,135,020
Tuition charges	2,489,819	2,790,285	3,277,033	3,015,289	3,198,375	3,607,825	4,648,623	4,924,948	4,736,771	4,289,216
Interest earnings	7,855	23,653	739,521	559,267	345,158	195,039	44,230	19,268	3,000	2,460
Miscellaneous	165,189	157,239	252,693	261,698	430,219	555,429	142,054	567,278	246,133	458,027
State sources	12,349,296	12,666,895	14,507,671	19,553,059	18,160,652	12,469,909	10,990,050	11,899,773	12,507,606	13,425,090
Federal sources	793,030	919,742	868,082	1,058,388	858,112	944,174	2,666,480	1,186,660	1,104,647	966,743
<b>Total revenue</b>	<b>26,112,695</b>	<b>27,022,274</b>	<b>31,616,725</b>	<b>37,276,407</b>	<b>36,307,197</b>	<b>31,532,291</b>	<b>33,286,687</b>	<b>33,818,175</b>	<b>33,887,982</b>	<b>34,276,556</b>
<b>Expenditures</b>										
<b>Instruction</b>										
Regular instruction	8,238,069	8,820,746	9,537,509	9,545,552	9,708,373	10,038,027	9,218,002	9,024,146	9,156,935	9,100,374
Special education instruction	1,207,437	1,366,192	1,513,027	1,602,135	1,714,139	1,822,945	3,161,493	3,099,125	2,855,516	3,189,373
Other instruction	958,333	1,148,276	1,260,218	1,316,838	1,392,166	1,534,930	1,554,733	1,451,420	1,554,714	1,609,605
<b>Support Services:</b>										
Tuition	932,147	864,774	991,919	1,013,042	1,217,659	1,082,234	730,601	770,843	848,489	772,694
Student & instruction related services	2,626,579	2,995,051	3,258,230	3,283,504	3,406,727	3,209,559	3,478,532	3,038,583	3,145,003	3,413,607
School administrative services	1,010,101	1,071,303	1,129,376	1,203,288	1,247,196	1,387,473	1,308,976	1,321,990	1,355,675	1,384,083
General and business admin. services	892,085	860,418	879,591	969,130	845,887	992,022	893,472	913,792	936,775	892,174
Plant operations and maintenance	2,484,726	2,480,084	2,632,357	2,700,113	2,867,015	3,112,016	3,130,838	2,991,063	2,789,911	2,877,765
Pupil transportation	396,307	509,775	526,860	598,616	641,564	552,538	461,810	419,354	390,946	441,979
Other support services	5,126,477	5,629,654	6,088,558	7,279,463	7,004,060	6,770,342	6,670,967	6,950,050	7,402,029	8,323,551
Special Schools	56,760	59,888	64,994	18,071	27,159	14,096	16,706	12,076	7,618	1,617
Charter Schools	38,864	83,754	75,854	77,214	49,427	40,229	100,847	86,958	83,754	136,647
Capital outlay	1,021,737	2,083,556	3,068,928	16,299,390	12,180,517	823,603	449,403	381,166	576,851	808,680
<b>Debt service:</b>										
Principal	399,000		500,000	500,000	400,000	450,000	500,000	600,000	625,000	705,000
Interest and other charges	18,554		851,025	831,025	810,400	1,222,590	775,337	754,713	729,963	638,118
<b>Total expenditures</b>	<b>25,407,176</b>	<b>27,973,471</b>	<b>32,378,446</b>	<b>47,237,179</b>	<b>43,512,289</b>	<b>33,052,602</b>	<b>32,451,715</b>	<b>31,815,279</b>	<b>32,459,179</b>	<b>34,275,267</b>
<b>Excess (Deficiency) of revenues over (under) expenditures</b>	<b>705,519</b>	<b>(951,197)</b>	<b>(761,721)</b>	<b>(9,960,772)</b>	<b>(7,205,092)</b>	<b>(1,520,311)</b>	<b>834,972</b>	<b>2,002,896</b>	<b>1,428,803</b>	<b>1,289</b>
<b>Other Financing sources (uses)</b>										
Proceeds from borrowing		20,176,000								
Due to state for prior year overpayment					(7,533)					
Prior year arbitrage rebate canceled							19,432			
Accrued interest on sale of bonds		18,912								
Prior year state aid receivable canceled								(323,433)	18,367	-
Transfers in	617,853	534,673	981,609	547,179		385,411	178,560	234,109	18,367	-
Transfers out	(617,853)	(584,673)	(1,281,609)	(597,179)	(379,344)	(435,411)	(182,502)	(225,937)	(36,087)	(8,000)
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>20,144,912</b>	<b>(300,000)</b>	<b>(50,000)</b>	<b>(388,877)</b>	<b>(50,000)</b>	<b>15,490</b>	<b>(315,261)</b>	<b>647</b>	<b>(8,000)</b>
<b>Net change in fund balances</b>	<b>\$ 705,519</b>	<b>\$ 19,193,715</b>	<b>\$ (1,061,721)</b>	<b>\$ (10,010,772)</b>	<b>\$ (7,591,969)</b>	<b>\$ (1,570,311)</b>	<b>\$ 850,462</b>	<b>\$ 1,687,635</b>	<b>\$ 1,429,450</b>	<b>\$ (6,711)</b>
<b>Debt service as a percentage of noncapital expenditures</b>	<b>1.71%</b>	<b>0.00%</b>	<b>4.61%</b>	<b>4.30%</b>	<b>3.86%</b>	<b>5.19%</b>	<b>3.99%</b>	<b>4.31%</b>	<b>4.25%</b>	<b>4.01%</b>

Source: District records

Note: Noncapital expenditures are total expenditures less capital outlay.

Collingswood School District  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

Fiscal Year Ending June 30,	Interest on Investments	Tuition	Admission Fees	Prior Year Refunds	E-Rate Rebates	Preschool Registration Fees	Shared Services	Rentals	Activity Fees	Miscellaneous	Total
2004	\$ 86,454	\$ 2,489,819	\$ 17,447	\$ 52,251	\$ 1,935			\$ 2,450		\$ 3,007	\$ 2,653,363
2005	107,428	2,790,285	14,112	11,575	1,992			19,193		2,939	2,947,524
2006	948,616	3,277,033	17,680	12,544				11,525		1,849	4,269,247
2007	788,008	3,015,289	16,215		5,644			11,098			3,836,254
2008	727,168	3,198,375	17,586		22,913			7,710			3,973,752
2009	592,544	3,607,825	10,941	129,577	3,429			8,495		5,482	4,358,293
2010	102,241	4,648,623	13,896	7,552	8,604			18,684		35,307	4,834,907
2011	78,676	4,924,948	13,142	147,598	306	\$ 25,880	\$ 244,654	1,775	\$ 69,789	4,726	5,511,494
2012	58,981	4,736,771	10,839	14,381	35,059	2,360	80,410	2,793	41,261	3,049	4,985,904
2013	48,094	4,209,178	9,938	21,303	19,329	80,038	283,934	1,350	66,575	1,266	4,741,005
	<u>\$ 3,538,210</u>	<u>\$ 36,898,146</u>	<u>\$ 141,796</u>	<u>\$ 396,781</u>	<u>\$ 99,211</u>	<u>\$ 108,278</u>	<u>\$ 608,988</u>	<u>\$ 85,073</u>	<u>\$ 177,625</u>	<u>\$ 57,625</u>	<u>\$ 42,111,743</u>

Source: District records

Collingswood School District  
 Assessed Value and Actual Value of Taxable Property,  
 Last Ten Fiscal Years

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Apartment	Total Assessed Value	Public Utilities a	Net Valuation Taxable	Tax-Exempt Property	Total Direct School Tax Rate b	Estimated Actual (County Equalized) Value c
2004	\$ 1,226,000	\$ 401,202,700	\$ 57,317,700	\$ 18,518,900	\$ 478,265,300	\$ 3,782,631	\$ 482,047,931	\$ 137,978,400	\$ 2.081	\$ 559,666,063
2005	1,112,600	401,955,400	57,440,300	18,518,900	479,027,200	3,091,188	482,118,388	160,483,800	2.254	673,294,923
2006	1,521,700	402,673,300	55,969,300	18,525,600	478,689,900	2,421,051	481,110,951	160,318,800	2.499	830,706,079
2007	3,258,300	402,555,600	55,417,400	18,525,600	479,756,900	2,071,281	481,828,181	160,268,900	2.629	980,501,051
2008 R	10,780,100	908,917,800	122,710,600	41,623,700	1,084,032,200	3,689,162	1,087,721,362	201,597,276	1.207	1,087,721,362
2009	7,956,500	907,379,400	119,269,300	41,523,700	1,076,128,900	3,629,134	1,079,958,034	285,219,700	1.264	1,152,420,827
2010	7,856,900	908,013,100	116,609,600	40,265,800	1,072,745,400	3,883,294	1,076,628,694	286,540,900	1.357	1,143,980,074
2011	7,978,300	908,133,700	116,485,000	40,066,800	1,072,663,800	3,786,375	1,076,450,175	288,171,200	1.380	1,159,612,944
2012	12,139,500	909,087,200	112,440,300	39,531,700	1,073,198,700		1,073,198,700	285,501,400	1.380	1,111,995,659
2013	8,313,700	913,740,100	114,053,300	38,400,700	1,074,507,800		1,074,507,800	279,504,700	1.389	c

Source:  
 Municipal Tax Assessor

Note:  
 Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.  
 Reassessment occurs when ordered by the County Board of Taxation

a Taxable Value of Machinery, Improvements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100 of assessed valuation.

c Not available.

R Reassessment

Collingswood School District  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (rate per \$100 of assessed value)

J-7

Fiscal Year Ended June 30,	Collingswood School District Direct Rate			Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct	Borough of Collingswood	Business Improvement	Camden County	Municipal Library	
2004	\$ 2.198	\$ 0.056	\$ 2.254	\$ 1.123	\$ 0.251	\$ 0.954		\$ 4.582
2005	2.499	-	2.499	1.181	0.251	1.081		5.012
2006	2.370	0.259	2.629	1.279	0.285	1.303		5.496
2007	1.026	0.181	1.207	1.368	0.297	1.338		4.210
2008 R	1.139	0.068	1.207	0.653	0.139	0.599		2.598
2009	1.164	0.120	1.284	0.722	0.154	0.615		2.775
2010	1.232	0.125	1.357	0.846	0.161	0.649		3.013
2011	1.255	0.125	1.380	0.878	0.161	0.721		3.140
2012	1.255	0.125	1.380	0.885	0.167	0.751		3.183
2013	1.269	0.120	1.389	0.882	0.166	0.785	\$ 0.033	3.255

Source: Municipal Tax Collector

R Reassessment.

**Collingswood School District  
Principal Property Tax Payers,  
Current Year and Nine Years Ago**

J-8

94

<u>Taxpayer</u>	<u>2013</u>		<u>Taxpayer</u>	<u>2004</u>	
	<u>Taxable Assessed Value</u>	<u>% of Total District Net Assessed Value</u>		<u>Taxable Assessed Value</u>	<u>% of Total District Net Assessed Value</u>
Cooper River Manor Investors	\$ 9,818,200	0.91%	Bell Atlantic	\$ 5,026,688	1.04%
ACE Partnership	4,535,000	0.42%	Cooper River Manor Investors	4,343,200	0.90%
900 Haddon Avenue LLC	4,000,000	0.37%	Station House Associates	3,175,600	0.66%
Collingswood Associates	3,624,100	0.34%	Collingswood Associates	2,600,000	0.54%
Parkview Urban Renewal, LLC	3,384,000	0.32%	ACE Partnerships	2,400,200	0.50%
Flaum Prop. Co.	3,325,000	0.31%	Flaum Prop. Co.	1,441,400	0.30%
Crestwood Associates	2,751,000	0.26%	ALDI, Inc.	1,210,000	0.25%
Aldi, Inc.	2,300,000	0.21%	Crestwood Associates	1,188,000	0.25%
New Jersey Bell Telephone	1,990,000	0.19%	South Jersey S & L Association	898,800	0.19%
Inter Brotherhood Teamsters	1,977,400	0.18%	International Brotherhood Teamsters	875,400	0.18%
<b>Total</b>	<b>\$ 37,704,700</b>	<b>3.51%</b>		<b>\$ 23,159,288</b>	<b>4.81%</b>

Source: Municipal Tax Assessor

**Collingswood School District  
Property Tax Levies and Collections,  
Last Ten Fiscal Years**

J-9

<b>Fiscal Year Ended June 30,</b>	<b>Taxes Levied for the Calendar Year</b>	<b>Collected within the Fiscal Year of the Levy<sup>a</sup></b>		<b>Collections in Subsequent Years</b>
		<b>Amount</b>	<b>Percentage of Levy</b>	
2004	\$ 10,307,506	\$ 10,307,506	100.00%	-
2005	10,464,460	10,464,460	100.00%	-
2006	11,971,725	11,971,725	100.00%	-
2007	12,828,706	12,828,706	100.00%	-
2008	13,314,681	13,314,681	100.00%	-
2009	13,759,915	13,759,915	100.00%	-
2010	14,795,250	14,795,250	100.00%	-
2011	15,220,248	15,220,248	100.00%	-
2012	15,289,825	15,289,825	100.00%	-
2013	15,135,020	15,135,020	100.00%	-

**Source: District records including the Certificate and Report of School Taxes (A4F form)**

a School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statutes, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

**Collingswood School District**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**  
*(dollars in thousands, except per capita)*

J-10

Fiscal Year Ended June 30,	Governmental Activities		Business-Type Activities		Total District	Percentage of Personal Income <sup>b</sup>	Per Capita <sup>c</sup>
	General Obligation Bonds <sup>a</sup>	Capital Leases	Capital Leases				
2004	\$ -	\$ -	\$ -	\$ -	-	-	
2005	20,176,000			20,176,000	4.10%	1,432	
2006	19,676,000			19,676,000	3.86%	1,401	
2007	19,176,000			19,176,000	3.55%	1,372	
2008	18,776,000			18,776,000	3.35%	1,348	
2009	18,326,000			18,326,000	3.15%	1,323	
2010	17,826,000			17,826,000	3.11%	1,288	
2011	17,226,000			17,226,000	2.90%	1,237	
2012	16,601,000			16,601,000	(1)	1,192	
2013	16,120,000			16,120,000	(1)	(1)	

**Sources:**

- a District Records
- b Personal Income has been estimated based upon the municipal population and per capita personal income.
- c Per Capita Personal Income Data provided by the NJ Dept. of Labor and Workforce.
- (1) Unavailable.

**Collingswood School District**  
**Ratios of Net General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**  
*(dollars in thousands, except per capita)*

J-11

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable <sup>b</sup>	Per Capita <sup>c</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding <sup>a</sup>		
2004	\$ -	\$ -	\$ -	0.00%	\$ -
2005	20,176,000		20,176,000	4.18%	1,432
2006	19,676,000		19,676,000	4.09%	1,401
2007	19,176,000		19,176,000	3.98%	1,372
2008	18,776,000		18,776,000	1.73%	1,348
2009	18,326,000		18,326,000	1.70%	1,323
2010	17,826,000		17,826,000	1.66%	1,288
2011	17,226,000		17,226,000	1.60%	1,237
2012	16,601,000		16,601,000	1.55%	1,192
2013	16,120,000		16,120,000	1.50%	(1)

**Sources:**

- a District Records
- b Net Assessed Valuation provided by Anstract of Ratables, County Board of Taxation
- c Per Capita Personal Inome Data provided by the NJ Dept. of Labor and Workforce.
- (1) Unavailable.

**Collingswood School District  
 Ratios of Overlapping Governmental Activities Debt  
 As of December 31, 2012**

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable <sup>a</sup></u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes:			
Borough of Collingswood	\$ 33,867,257 (1)	100.000%	\$ 33,867,257
Camden County General Obligation Debt	197,386,394 (2)	2.792%	5,511,028
			<hr/>
Subtotal, overlapping debt			39,378,285
Collingswood School District Direct Debt			<hr/> 16,601,000
<b>Total direct and overlapping debt</b>			<hr/> <b>\$ 55,979,285</b> <hr/>

**Sources:**

- (1) Entity's Audit Report
- (2) The County percentage is based upon a calculation reflecting the Borough's share of the 2012 Equalized Valuation. The source for this computation was the 2011 County Abstract of Ratables, provided by the County Board of Taxation.

**Collingswood School District  
Legal Debt Margin Information,  
Last Ten Fiscal Years  
(dollars in thousands)**

**Legal Debt Margin Calculation for Fiscal Year 2013**

Equalized valuation basis (1)	
2009	1,100,590,335
2010	1,094,890,088
2011	1,070,736,007
	<u>\$3,266,216,410</u>

Average equalized valuation of taxable property \$1,088,738,803

Debt limit (4% of average equalized valuation) (2)	43,549,552
Net bonded school debt (3)	<u>16,120,000</u>
Legal debt margin	<u>\$ 27,429,552</u>

66

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Debt limit	\$ 20,318,007	\$ 22,831,660	\$ 26,957,474	\$ 32,323,727	\$ 37,675,596	\$ 41,620,998	\$ 43,400,900	\$ 43,844,606	\$ 43,772,249	\$ 43,549,552
Total net debt applicable to limit (3)	-	<u>20,176,000</u>	<u>19,676,000</u>	<u>19,176,000</u>	<u>18,776,000</u>	<u>18,326,000</u>	<u>17,826,000</u>	<u>17,826,000</u>	<u>16,601,000</u>	<u>16,120,000</u>
Legal debt margin	<u>\$ 20,318,007</u>	<u>\$ 2,655,660</u>	<u>\$ 7,281,474</u>	<u>\$ 13,147,727</u>	<u>\$ 18,899,596</u>	<u>\$ 23,294,998</u>	<u>\$ 25,574,900</u>	<u>\$ 26,018,606</u>	<u>\$ 27,171,249</u>	<u>\$ 27,429,552</u>
Total net debt applicable to the limit as a percentage of debt limit	0.00%	88.37%	72.99%	59.32%	49.84%	44.03%	41.07%	40.66%	37.93%	37.02%

**Sources:**

- (1) Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
- (2) Limit set by NJSA 18A:24-19 for a K through 8 district.
- (3) District Records

**Collingswood School District  
Demographic and Economic Statistics  
Last Ten Fiscal Years**

J-14

<u>Year</u>	<u>Population <sup>a</sup></u>	<u>Personal Income <sup>b</sup></u>	<u>Per Capita Personal Income <sup>c</sup></u>	<u>Unemployment Rate <sup>d</sup></u>
2002	14,239	\$ 463,237,387	\$ 32,533	3.6%
2003	14,168	478,481,696	33,772	3.8%
2004	14,085	492,341,175	34,955	3.4%
2005	14,040	509,637,960	36,299	4.6%
2006	13,973	540,349,883	38,671	5.0%
2007	13,927	560,701,020	40,260	4.6%
2008	13,854	581,757,168	41,992	6.0%
2009	13,839	573,017,634	41,406	9.5%
2010	13,925	594,876,000	42,720	10.0%
2011	13,914	599,679,486	43,099	9.8%
2012	13,869	e	e	9.9%
2013	e	e	e	e

**Source:**

- <sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development
- <sup>b</sup> Personal income has been established based upon the municipal population and per capita personal income presented.
- <sup>c</sup> Per Capita personal income provided by the NJ Dept. of Labor and Workforce Development.
- <sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development
- <sup>e</sup> Information not available

**Collingswood School District  
Full-time Equivalent District Employees by Function/Program,  
Last Ten Fiscal Years**

**J-16**

<u>Function/Program</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Instruction										
Regular	158.0	160.0	169.0	179.0	182.0	136.5	137.0	141.1	144.0	142.0
Special education	8.0	8.0	8.0	8.5	9.0	44.5	57.0	43.2	50.0	69.0
Support Services:										
Student & instruction related services	48.0	53.0	50.7	51.0	51.0	45.0	46.0	36.0	36.0	60.0
School administrative services	18.0	18.0	18.4	19.0	19.0	19.0	18.0	17.0	17.0	17.0
General and business administrative services	9.0	9.0	9.0	9.5	9.5	9.5	9.5	8.7	8.7	8.7
Plant operations and maintenance	32.0	32.0	32.0	32.0	32.0	32.0	33.0	33.5	33.5	33.5
Business and other support services	0.0		0.2							
<b>Total</b>	<u>273</u>	<u>280</u>	<u>287.3</u>	<u>299.0</u>	<u>302.5</u>	<u>286.5</u>	<u>300.5</u>	<u>279.5</u>	<u>289.2</u>	<u>330.2</u>

**Source:**  
District Personnel Records

Collingswood School District  
 Operating Statistics,  
 Last Ten Fiscal Years

J-17

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio			Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Junior High School	Senior High School				
2004	2,041	\$ 23,967,885	\$ 11,743	2.52%	184	1:10.70	1:11.42	1:10.68	2,012.3	1,896.1	-2.55%	94.23%
2005	1,993	25,889,915	12,990.42	10.62%	188	1:10.21	1:09.88	1:10.42	1,951.7	1,837.8	-3.01%	94.16%
2006	1,925	27,958,493	14,523.89	11.80%	192	1:09.39	1:09.26	1:10.26	1,909.9	1,804.6	-2.14%	94.49%
2007	1,915	29,606,764	15,460.45	6.45%	193	1:10.33	1:09.85	1:10.29	1,885.9	1,785.8	-1.26%	94.69%
2008	1,911	30,121,372	15,762.10	1.95%	195	1:10.33	1:09.85	1:10.29	1,910.9	1,802.3	1.33%	94.32%
2009	1,935	30,556,409	15,791.43	0.19%	181	1:10.98	1:08.05	1:12.07	1,935.3	1,824.5	1.28%	94.27%
2010	1,906	30,726,975	16,121.18	2.09%	175	1:10.89	1:08.03	1:12.70	1,913.7	1,783.7	-1.10%	93.21%
2011	1,860	30,083,839	16,174.11	0.33%	169	1:10.89	1:08.03	1:12.70	1,875.0	1,763.0	-2.02%	94.03%
2012	1,857	30,443,611	16,393.97	1.36%	168	1:10.89	1:08.03	1:12.70	1,857.0	1,724.3	-0.96%	92.86%
2013	1,876	32,123,469	17,123.38	4.45%	168	1:10.89	1:08.03	1:12.70	1,853.0	1,731.2	-0.96%	93.43%

Sources: District records

Note: Enrollment based on annual October district count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**Collingswood School District  
School Building Information  
Last Ten Fiscal Years**

**J-18**

	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
<b><u>District Building</u></b>										
<b><u>Elementary</u></b>										
<b>Garfield Elementary (1915)</b>										
Square Feet	16,170	16,170	16,170	16,170	16,007	16,007	16,007	16,007	16,007	16,007
Capacity (students)	175	175	175	175	127	127	127	127	127	127
Enrollment	138	148	139	139	136	116	125	136	117	134
<b>Newbie Elementary (1923)</b>										
Square Feet	21,527	21,527	21,527	21,527	20,669	20,669	20,669	20,669	20,669	20,669
Capacity (students)	205	205	205	205	155	155	155	155	155	155
Enrollment	182	138	164	164	164	153	156	164	146	141
<b>Sharp Elementary (1905)</b>										
Square Feet	27,361	27,361	27,361	27,361	25,684	25,684	25,684	25,684	25,684	25,684
Capacity (students)	294	294	294	294	202	202	202	202	202	202
Enrollment	169	171	161	161	165	155	154	165	149	158
<b>Tatem Elementary (1951)</b>										
Square Feet	23,040	23,040	23,040	23,040	26,827	26,827	26,827	26,827	26,827	26,827
Capacity (students)	348	348	348	348	201	201	201	201	201	201
Enrollment	214	187	195	195	194	185	187	194	183	203
<b>Zane North Elementary (1951)</b>										
Square Feet	22,609	22,609	22,609	22,609	24,003	24,003	24,003	24,003	24,003	24,003
Capacity (students)	213	213	213	213	181	181	181	181	181	181
Enrollment	174	175	175	175	174	158	178	174	151	179
<b><u>Middle School</u></b>										
<b>Collingswood Middle (1922)</b>										
Square Feet	79,874	79,874	79,874	79,874	94,605	94,605	94,605	94,605	94,605	94,605
Capacity (students)	855	855	855	855	647	647	647	647	647	647
Enrollment	290	271	269	269	255	346	317	255	372	357
<b><u>Senior High School</u></b>										
<b>Collingswood High School (1962)</b>										
Square Feet	124,966	124,966	124,966	124,966	154,878	154,878	154,878	154,878	154,878	154,878
Capacity (students)	1,065	1,065	1,065	1,065	1,065	1,055	1,055	1,055	1,055	1,055
Enrollment	785	763	740	740	823	823	789	823	690	681
<b><u>Other</u></b>										
<b>Central Administration</b>										
Square Feet	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
<b>Warehouse</b>										
Square Feet	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700	4,700
<b>Number of Schools at June 30, 2013</b>										
Elementary =	5									
Middle School =	1									
Senior High School =	1									
Other =	0									

Source: District Facilities Office

Collingswood School District  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years

UNDISTRIBUTED EXPENDITURES - REQUIRED  
 MAINTENANCE FOR SCHOOL FACILITIES  
 11-000-261-xxx

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	Total
* School Facilities											
High School	\$ 125,447	\$ 79,372	\$ 84,032	\$ 65,434	\$ 76,710	\$ 117,350	\$ 95,801	\$ 90,381	\$ 129,342	\$ 137,690	\$ 1,001,559
Middle School	56,590	46,648	23,827	35,216	24,776	33,800	25,407	52,807	61,720	53,216	414,007
Garfield Elementary	5,000	7,368	5,361	4,887	5,338	17,300	21,808	7,027	19,940	41,555	135,584
Newbie Elementary	11,607	14,971	20,478	9,513	9,524	14,400	12,866	20,654	34,961	17,759	166,733
Sharp Elementary	10,763	17,951	18,788	16,505	33,377	32,050	28,555	14,226	22,203	36,878	231,296
Tatem Elementary	18,896	6,591	9,774	6,888	17,337	17,050	23,017	21,271	17,315	54,394	192,533
Zane North Elementary	23,102	11,402	12,266	17,170	7,118	23,900	19,220	20,571	40,940	17,276	192,965
Total School Facilities	<u>\$ 251,405</u>	<u>\$ 184,303</u>	<u>\$ 174,526</u>	<u>\$ 155,613</u>	<u>\$ 174,180</u>	<u>\$ 255,850</u>	<u>\$ 226,674</u>	<u>\$ 226,937</u>	<u>\$ 326,421</u>	<u>\$ 358,768</u>	<u>\$ 2,334,677</u>

\* School facilities as defined under EFCFA.  
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District records

**Collingswood School District  
Insurance Schedule  
June 30, 2013**

**J-20**

	<u>Coverage</u>	<u>Self-insured Retention</u>	<u>Deductible</u>
School Package Policy (1)			
Building and Contents (All Locations)			
Limits of liability per occurrence	\$ 150,000,000	\$ 250,000	\$ 200
General and Automobile Liability	10,000,000	250,000	
Educators Legal Liability	3,000,000	100,000	
Workers' compensation	Statutory	250,000	
Comprehensive Crime Coverage	500,000	250,000	1,000
Pollution Legal Liability	3,000,000		25,000
Catastrophe Accident Insurance (2)	6,000,000		
Student Accident Insurance (2)	1,000,000		
Surety Bonds (3)			
Board Secretary	250,000		

(1) Burlington County Joint Insurance Fund

(2) American International

(3) Selective Insurance Co.

Source: District records

**Single Audit Section**

# ***INVERSO & STEWART, LLC***

**Certified Public Accountants**

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-Member of-  
American Institute of CPAs  
New Jersey Society of CPAs

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND  
REPORT ON INTERNAL CONTROL OVER COMPLIANCE  
AS REQUIRED BY OMB CIRCULAR A-133  
AND STATE OF NEW JERSEY OMB CIRCULAR 04-04**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and Members  
of the Board of Education  
Collingswood School District  
County of Camden  
Collingswood, New Jersey

**Report on Compliance for Each Major Federal and State Program**

I have audited Collingswood School District (School District), in the County of Camden, State of New Jersey's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement*, and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2013. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

**Auditor's Responsibility**

My responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and State of New Jersey OMB's Circular 04-04, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, OMB Circular A-133 and State of New Jersey OMB's Circular 04-04 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the School District's compliance.

**Opinion on Each Major Federal and State Program**

In my opinion, the Collingswood School District, in the County of Camden, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2013.

### Report on Internal Control Over Compliance

Management of the Collingswood School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance, I considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state programs and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey OMB's Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Collingswood's School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. I did not identify any deficiencies in internal control over compliance that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and the New Jersey OMB's Circular 04-04. Accordingly, this report is not suitable for any other purpose.

### Report on Schedule of Expenditures of Federal and State Awards Required by OMB Circular A-133 and Expenditures of State Financial Assistance Required by New Jersey OMB 04-04

I have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Collingswood School District, in the County of Camden, State of New Jersey as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements. I have issued my report thereon dated July 26, 2013, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards is presented for purposes of additional analysis as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04 and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditure of federal awards and the schedules of expenditures of state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

Respectfully submitted,

**INVERSO & STEWART, LLC**  
Certified Public Accountants



Robert P. Inverso  
Certified Public Accountant  
Public School Accountant

Marlton, New Jersey  
July 26, 2013

COLLINGSWOOD SCHOOL DISTRICT  
Schedule of Expenditures of Federal Awards  
For the Fiscal Year ended June 30, 2013

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Grant or State Project Number	Program or Award Amount	Grant Period From - To	Balance, June 30, 2012			Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustment	Repayment of Prior Years' Balances	Balance, June 30, 2013		
					(Accounts Receivable)	Deferred Revenue	Due to Grantor						(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>U.S. Department of Education</b>															
Passed-through State Department of Education:															
General Fund:															
Education Jobs Fund	84.410A	N/A	\$ 935	7/1/12-9/30/12				\$ 935	\$ (935)						
Special Revenue Fund:															
Title I:															
Fiscal Year 2013	84.010A	NCLB094013	449,760	9/1/12 - 8/31/13				263,404	(383,410)			\$ (100,006)			
Fiscal Year 2012	84.010A	NCLB094012	432,760	9/1/11 - 8/31/12	\$ (177,670)	\$ 152,979		30,127	(6,501)	\$ 1,066					
Title II A:															
Fiscal Year 2013	84.367A	NCLB094013	54,170	9/1/12 - 8/31/13				39,090	(48,201)			(9,111)			
Fiscal Year 2012	84.367A	NCLB094012	60,517	9/1/11 - 8/31/12	(1,841)	1,241		800	(1,200)			(1,000)			
Title II D:															
Fiscal Year 2012	84.318X	NCLB094012	258	9/1/11 - 8/31/12	(258)	258						-			
Title III:															
Fiscal Year 2012	84.365A	NCLB094012	6,759	9/1/11 - 8/31/12	(4,773)	6		4,767				-			
I.D.E.A. Part B - Basic:															
Fiscal Year 2013	84.027	FT094013	518,867	9/1/12 - 8/31/13				417,299	(511,920)			(94,621)			
Fiscal Year 2012	84.027	FT094012	452,646	9/1/11 - 8/31/12	(127,603)	60,268		47,335				-			
I.D.E.A. Part B - Preschool:															
Fiscal Year 2013	84.173	PS094013	14,520	9/1/12 - 8/31/13				7,074	(14,423)			(7,349)			
Fiscal Year 2012	84.173	PS094012	16,674	9/1/11 - 8/31/12	(6,951)	3,202		3,749				-			
Race to the Top:															
Fiscal Year 2013	84.416	RTTT094013	29,176	9/1/12 - 8/31/13				4,000	(6,000)			(4,000)			
Total U.S. Department of Education					(319,096)	237,954		817,645	(953,655)	1,066		(216,087)			
<b>U.S. Department of Agriculture</b>															
Passed-through State Department of Education:															
Enterprise Fund:															
Food Distribution Program:															
Fiscal Year 2013	10.550	N/A	46,603	7/1/12 - 6/30/13				46,603	(46,603)						
School Breakfast Program:															
Fiscal Year 2013	10.553	N/A	37,296	7/1/12 - 6/30/13				34,627	(37,296)			(2,669)			
Fiscal Year 2012	10.553	N/A	34,063	7/1/11 - 6/30/12	(1,506)			1,506							
National School Lunch Program:															
Fiscal Year 2013	10.555	N/A	268,525	7/1/12 - 6/30/13				254,588	(268,525)			(13,937)			
Fiscal Year 2012	10.555	N/A	258,749	7/1/11 - 6/30/12	(9,952)			9,952							
Total U.S. Department of Agriculture					(11,458)			347,276	(352,424)			(16,606)			
<b>U.S. Department of Health and Human Services</b>															
Passed-through State Department of Human Services:															
General Fund:															
Medical Assistance Program:															
Fiscal Year 2013	93.778	N/A	13,633	7/1/12 - 6/30/13				13,633	(13,633)						
Fiscal Year 2012	93.778	N/A	40,508	7/1/11 - 6/30/12	(10,559)			10,559							
Total Federal Awards					\$ (341,113)	\$ 237,954	\$ -	\$ -	\$ 1,190,048	\$ (1,320,647)	\$ 1,066	\$ -	\$ (232,633)	\$ -	\$ -

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

COLLINGSWOOD SCHOOL DISTRICT  
Schedule of Expenditures of State Financial Assistance  
For the Fiscal Year ended June 30, 2013

State Grantor / Program Title	Grant or State Project Number	Program or Award Amount	Grant Period From - To	Balance, June 30, 2012			Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Balance, June 30, 2013		
				(Accounts Receivable)	Deferred Revenue	Due to Grantor				(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>State Department of Education</b>												
<b>General Fund:</b>												
Equalization Aid	13-495-034-5120-078	\$ 7,805,818	7/1/12- 6/30/13				\$ 7,062,585	\$ (7,805,818)		\$ (743,233)		
Equalization Aid	12-495-034-5120-078	7,870,013	7/1/11- 6/30/12	\$ (953,606)			953,606					
Special Education Categorical Aid	13-495-034-5120-089	898,685	7/1/12- 6/30/13				813,099	(898,685)		(85,586)		
Security Aid	13-495-034-5120-084	254,255	7/1/12- 6/30/13				230,046	(254,255)		(24,209)		
Adjustment Aid	13-495-034-5120-085	1,010,235	7/1/12- 6/30/13				914,045	(1,010,235)		(96,190)		
Transportation Aid	13-495-034-5120-014	177,313	7/1/12- 6/30/13				160,430	(177,313)		(16,883)		
Extraordinary Special Education Costs Aid	13-100-034-5120-473	63,856	7/1/12- 6/30/13					(63,856)		(63,856)		
Extraordinary Special Education Costs Aid	12-100-034-5120-473	11,226	7/1/11- 6/30/12	(11,226)			11,226					
On-behalf TPAF Post Retirement Medical	13-100-034-5095-001	1,025,969	7/1/12- 6/30/13				1,025,969	(1,025,969)				
On-behalf TPAF Pension Contribution	13-100-034-5095-006	907,338	7/1/12- 6/30/13				907,338	(907,338)				
Reimbursed TPAF Social Security Contr.	13-100-034-5095-002	1,058,816	7/1/12- 6/30/13				1,006,879	(1,058,816)		(51,937)		
Reimbursed TPAF Social Security Contr.	12-100-034-5095-002	1,042,672	7/1/11- 6/30/12	(51,377)			51,377					
<b>Total General Fund</b>				<b>(1,018,209)</b>	<b>-</b>	<b>-</b>	<b>13,138,600</b>	<b>(13,202,265)</b>	<b>-</b>	<b>(1,081,874)</b>	<b>-</b>	<b>-</b>
<b>Special Revenue Fund:</b>												
<b>NJ Nonpublic Aid:</b>												
Textbook Aid	13-100-034-5120-064	6,930	7/1/12- 6/30/13				8,930	(6,978)				\$ 1,952
Textbook Aid	12-100-034-5120-064	6,692	7/1/11- 6/30/12			\$ 393			\$ (393)			
Nursing Aid	13-100-034-5120-070	12,394	7/1/12- 6/30/13				12,394	(12,271)				123
Nursing Aid	12-100-034-5120-070	8,845	7/1/11- 6/30/12			6,847			(6,847)			
Technology Aid	13-100-034-5120-373	3,296	7/1/12- 6/30/13				3,296	(3,296)				
<b>Auxiliary Services:</b>												
Compensatory Education	13-100-034-5120-067	79,428	7/1/12- 6/30/13				79,428	(67,356)				22,072
ESL	13-100-034-5120-067	1,705	7/1/12- 6/30/13				1,705	(1,279)				426
Home Instruction	13-100-034-5120-067		7/1/12- 6/30/13									
<b>Handicapped Services:</b>												
Supplemental Instruction	13-100-034-5120-066	13,677	7/1/12- 6/30/13				13,677	(8,811)				5,066
Supplemental Instruction	12-100-034-5120-066	10,172	7/1/11- 6/30/12			2,666			(2,666)			
Examination & Classification	13-100-034-5120-066	17,993	7/1/12- 6/30/13				17,993	(13,055)				4,938
Examination & Classification	12-100-034-5120-066	20,445	7/1/11- 6/30/12			1,291			(1,291)			
Corrective Speech	13-100-034-5120-066	35,779	7/1/12- 6/30/13				35,779	(20,311)				15,468
Corrective Speech	12-100-034-5120-066	42,020	7/1/11- 6/30/12			17,533			(17,533)			
Character Education Aid	06-495-034-5120-053	5,302	7/1/10- 6/30/11		\$ 2,894			(467)		\$ 2,427		
EE4NJ	N/A	109,866	7/1/12- 6/30/13				109,866	(109,866)				
FCSCCE	N/A	2,500	7/1/12- 6/30/13				2,500	(2,439)				61
<b>Total Special Revenue Fund</b>				<b>-</b>	<b>2,894</b>	<b>26,730</b>	<b>285,768</b>	<b>(236,129)</b>	<b>(28,730)</b>	<b>-</b>	<b>2,488</b>	<b>50,045</b>
<b>State Department of Agriculture</b>												
<b>Enterprise Fund:</b>												
National School Lunch Program (State Share)												
Fiscal Year 2013	13-100-010-3350-023	6,693	7/1/12- 6/30/13				6,343	(6,693)		(350)		
Fiscal Year 2012	12-100-010-3350-023	7,037	7/1/11- 6/30/12	(271)			271					
<b>Total Enterprise Fund</b>				<b>(271)</b>	<b>-</b>	<b>-</b>	<b>6,614</b>	<b>(6,693)</b>	<b>-</b>	<b>(350)</b>	<b>-</b>	<b>-</b>
<b>Total State Financial Assistance</b>				<b>\$ (1,018,480)</b>	<b>\$ 2,894</b>	<b>\$ 26,730</b>	<b>\$ 13,428,982</b>	<b>\$ (13,445,087)</b>	<b>\$ (28,730)</b>	<b>\$ (1,082,224)</b>	<b>\$ 2,488</b>	<b>\$ 50,045</b>

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

**Collingswood School District  
Notes to Schedules of Expenditures  
of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2013**

**I. GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Collingswood School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

**2. BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of State, Local Governments, and Non-Profit Organizations*; therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when the expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A. 18A:22-44.2*. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A. 18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$12,475) for the general fund and (\$2,308). See Exhibit C-3, Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General	\$ 14,568	\$ 13,189,790	\$ 13,204,358
Special Revenue	952,175	235,300	1,187,475
Food Service	<u>352,424</u>	<u>6,693</u>	<u>359,117</u>
Total	<u>\$ 1,319,167</u>	<u>\$ 13,431,783</u>	<u>\$ 14,750,950</u>

**4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Collingswood School District  
Notes to the Schedules of Expenditures  
of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2013  
(Continued)**

**5. OTHER**

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the School District for the year ended June 30, 2013. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2013.

**6. MAJOR PROGRAMS**

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

**7. ADJUSTMENTS**

Amounts reported in the column entitled "Adjustments" represent the following:

	<u>Federal</u>
Prior Year Adjustments	\$ 1,065
	<hr/>
Total	<u>\$ 1,065</u>





**COLLINGSWOOD SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

***Section 2 -- Schedule of Financial Statement Findings***

**This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.**

None

**COLLINGSWOOD SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2013**

***Section 3 -- Schedule of Federal Awards and State Financial Assistance  
Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal and State programs, as required by OMB Circular A-133 and New Jersey Circular 04-04-OMB.

**FEDERAL AWARDS**

No findings and/or questioned costs identified.

**STATE AWARDS**

No findings and/or questioned costs identified.

**COLLINGSWOOD SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT  
FOR THE FISCAL YEAR ENED JUNE 30, 2013**

This section identifies the status of prior year findings related to the financial statements and Federal Awards and State Financial Assistance that are required to be reported in accordance with *Government Auditing Standards*, OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

**FINANCIAL STATEMENT FINDINGS**

There were no prior year audit findings.

**FEDERAL AWARDS**

There were no prior year audit findings.

**STATE AWARDS**

There were no prior year audit findings.