

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT**

**of the**

**Northern Valley Regional High School Board of Education  
Demarest, New Jersey**

**For the Fiscal Year Ended June 30, 2013**

**Prepared by**

**Northern Valley Regional High School Board of Education  
Finance Department**

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

TABLE OF CONTENTS

	<u>Page</u>
<b>INTRODUCTORY SECTION (Unaudited)</b>	
Letter of Transmittal	1-7
Organizational Chart	8
Roster of Officials	9
Consultants and Advisors	10
<b>FINANCIAL SECTION</b>	
<b>INDEPENDENT AUDITOR'S REPORT</b>	
Independent Auditor's Report on General Purpose Financial Statements and Supplementary Schedules of Expenditures of Federal Awards and State Financial Assistance	11-13
<b>REQUIRED SUPPLEMENTARY INFORMATION – PART I</b>	
Management's Discussion and Analysis (Unaudited)	14-20
<b>BASIC FINANCIAL STATEMENTS</b>	
A. District – wide Financial Statements:	
A-1 Statement of Net Assets	23
A-2 Statement of Activities	24
B. Fund Financial Statements:	
Governmental Funds:	
B-1 Balance Sheet	27
B-2 Statement of Revenues, Expenditures and Changes in Fund Balances	28
B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	29
Proprietary Funds:	
B-4 Statement of Net Assets	31
B-5 Statement of Revenues, Expenses and Changes in Fund Net Assets	32
B-6 Statement of Cash Flows	33
Fiduciary Funds:	
B-7 Statement of Fiduciary Net Assets	35
B-8 Statement of Changes in Fiduciary Net Assets	36

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

TABLE OF CONTENTS  
CONTINUED

	<u>Page</u>
<b>NOTES TO BASIC FINANCIAL STATEMENTS</b>	38-59
<b>REQUIRED SUPPLEMENTARY INFORMATION – PART II</b>	
C. Budgetary Comparison Schedules:	
C-1 Budgetary Comparison Schedule – General Fund	62-65
C-1b Education Jobs Fund Program – Budget and Actual General Fund	N/A
C-2 Budgetary Comparison Schedule – Special Revenue Fund	66
<b>NOTES TO REQUIRED SUPPLEMENTARY INFORMATION</b>	
C-3 Budget to GAAP Reconciliation	68
<b>OTHER SUPPLEMENTARY INFORMATION</b>	
D. School Level Schedules:Fund Financial Statements:	
D-1 Combining Balance Sheet	N/A
D-2 Blended Resource Fund – Schedule of Expenditures Allocated by Resource Type-Actual	N/A
D-3 Blended Resource Fund – Schedule of Blended Expenditures - Budget and Actual	N/A
E. Special Revenue Fund:	
E-1 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis	72
E-1a Combining Schedule of State Program Revenues and Expenditures - Budgetary Basis	73
E-1b Combining Schedule of Federal Program Revenues and Expenditures - Budgetary Basis	74
E-1c Combining Schedule of Local Program Revenues and Expenditures - Budgetary Basis	75
F. Capital Projects Fund:	
F-1 Summary Schedule of Project Expenditures	77
F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance – Budgetary Basis	78
F-2a to F-2d – Schedule of Project Revenues, Expenditures, Project Balance and Project Status – Budgetary Basis	79-82
G. Proprietary Funds:	
Enterprise Fund:	
G-1 Combining Statement of Net Assets	85
G-2 Combining Statement of Revenues, Expenses and Changes in Fund Net Assets	86
G-3 Combining Statement of Cash Flows	87

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

TABLE OF CONTENTS  
CONTINUED

	<u>Page</u>
<b>REQUIRED SUPPLEMENTARY INFORMATION –PART II (CONTINUED)</b>	
G. Proprietary Funds:	
Internal Service Fund:	
G-4 Combining Statement of Net Assets	89
G-5 Combining Statement of Revenues, Expenses and Changes in Fund Net Assets	90
G-6 Combining Statement of Cash Flows	91
H. Fiduciary Fund	
H-1 Combining Statement of Fiduciary Net Assets	N/A
H-2 Combining Statement of Changes in Fiduciary Net Assets	N/A
H-3 Student Activity Agency Fund Schedule of Receipts and Disbursements	93
H-4 Payroll Agency Fund Schedule of Receipts and Disbursements	94
I. Long – Term Debt	
I-1 Schedule of Serial Bonds	96
I-2 Schedule of Obligation Under Capital Leases	97
I-3 Debt Service Fund Budgetary Comparison Schedule	98
<b>STATISTICAL SECTION (UNAUDITED)</b>	
J. Financial Trends:	
J-1 Net Assets by Component	101
J-2 Changes in Net Assets	102-103
J-3 Fund Balances – Governmental Funds	104
J-4 Changes in Fund Balances – Governmental Funds	105-106
J-5 General Fund – Other Local Revenue by Source Revenue Capacity	107
J-6 Assessed Value and Estimated Actual Value of Taxable Property	108-111
J-7 Direct and Overlapping Property Tax Rates	112-115
J-8 Principal Property Taxpayers	116-119
J-9 Property Tax Levies and Collections Debt Capacity	120-123
J-10 Ratios of Outstanding Debt by Type	124
J-11 Ratios of Net General Bonded Debt Outstanding	125
J-12 Direct and Overlapping Governmental Activities Debt as of June 30	126
J-13 Legal Debt Margin Information Demographic and Economic Information	127
J-14 Demographic and Economic Statistics	128-131
J-15 Principal Employers	132

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

TABLE OF CONTENTS  
COTINUED

<b>STATISTICAL SECTION (UNAUDITED) (Continued)</b>	<u>Page</u>
Operating Information	
J-16 Full-time Equivalent District Employees by Function/Program	133
J-17 Operating Statistics	134
J-18 School Building Information	135
J-19 Schedule of Required Maintenance for School Facilities	136
J-20 Insurance Schedule	137
 <b>SINGLE AUDIT SECTION</b>	
K-1 Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with "Government Auditing Standards"	139-140
K-2 Report on Compliance with Requirements that could have a Direct and Material Effect on Each Major Program on Internal Control over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04	141-143
K-3 Schedule of Expenditures of Federal Awards, Schedule A	144
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B	145
K-5 Notes to Schedules of Expenditures of Awards and Financial Assistance	146-147
K-6 Schedules of Findings and Questioned Costs	
Part 1 Summary of Auditor's Results	148-149
Part 2 Schedule of Financial Statement Findings	150
Part 3 Schedule of Federal Awards and State Financial Assistance Findings and Questioned Costs	151
K-7 Summary Schedule of Prior-Year Audit Findings and Questioned Costs as Prepared by Management	152

## **Introductory Section**



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October 18, 2013

Honorable President and Members of the Board of Education Northern  
Valley Regional High School District

Demarest, N.J. 07627

Dear Board Members:

The Comprehensive Annual Financial Report of the Northern Valley Regional High School District for the fiscal year ending June 30, 2013, is hereby submitted. Responsibility for both the accuracy of the data, completeness, and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in the report is accurate in all material respects. The report is designed to present an open review of the financial position and operational results of the District's various funds and account groups. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in five sections: (1) the introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. (2) The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report. (3) The supplementary schedules provide insight into the public school fiscal year. (4) The statistical section includes selected financial and demographic information, generally presented on a multiyear basis. (5) The single audit section of this report includes conformity with the provisions of the Single Audit Act of 1996 and the US Office of Management and Budget Circular A-133 "Audits of States, Local Governments and Non-Profit Organizations" and State of New Jersey OMB Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". The single audit section of this report includes the auditors' reports on the internal controls structure, compliance with applicable laws, regulations, findings and recommendations.

1) REPORTING ENTITY AND ITS SERVICES: The Northern Valley Regional High School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) in codification section 2100. The report includes funds and account groups of the District. The Northern Valley Regional High School District Board of Education and all its schools constitute the District's reporting entity.

The district is the Local Educational Agency responsible for twenty-one co-operative programs involving its constituent elementary schools. In addition to the constituent districts, it services the neighboring Alpine School District which completes a Bergen County regional consortium that is recognized by the Department of Education. In cooperation with other Districts throughout Bergen County, the District's regional services are available on a tuition basis if the program size and space matches student and professional staff needs. The overall program services students with disability on a local level and students from surrounding public schools. The program enhances the opportunity for shared professional services, curriculum development, and provides shared business and technology services for elementary districts.

The Northern Valley Regional School District is comprised of the municipalities of Closter, Demarest, and Haworth that are constituents of the high school in Demarest. Harrington Park, Northvale, Norwood, and Old Tappan are constituents of the high school at Old Tappan. The 17.3 square mile district has an estimated population in 2013 of 26,521. The district Report Card reflects 13.9% of the students have IEP's. The first language spoken at home in order of frequency: English 90.4% Korean 5.7%, Spanish 1.2%, Mandarin .3% and 2.4% Others. The districts mobility rate was 2.2% in comparison to the State average of 8.8%. All of the communities are considered upper middle class. The District's high schools house grades 9 through 12 with enrollments at each school of approximately 1301 in Demarest and 1328 in Old Tappan High Schools, based on the October 15, 2013 ASSA report. The Region III program leases two non-public school locations as well as classrooms at local district Public Schools to house 162 Special Education students from our sending Districts and surrounding towns.

The district's administrative building adjoins the high school at Demarest. The district is governed by an elected Board of Education, who serves three-year terms and is administrated by a Superintendent of Schools, School Business Administrator/Board Secretary, and other appropriate administrators and supervisors. The Board seats are proportionate to student enrollment by town. The current membership consists of Closter (2), Demarest (1), Haworth (1), Harrington Park (1), Northvale (1), Norwood (1), and Old Tappan (2).

The faculty consists of 287 teachers with 83.9% holding advanced degrees. This represents certified staff in the high schools and the regional programs. Often our staff members achieve recognition as outstanding educators.

The accomplishments of our students reflect their considerable talents and working relationship with the faculty and staff. The successes of our students extend far beyond the classroom and are demonstrated by the many awards and scholarships that they have received. Thirteen Northern Valley Regional High School students met the requirements for designation as Finalists in the National Scholarship Competition.

2) ECONOMIC CONDITION AND OUTLOOK: The Northern Valley Regional High School District is economically stable. Unemployment in Bergen County is 7.3% as of June 2013. The per capita income for 2010 is \$42,006. The district still remains the 4<sup>th</sup> highest amongst New Jersey counties and above state average. Bergen County, New Jersey is considered one of the wealthiest areas in the nation. The population of the area has remained stable since 1970. The population grew substantially between 1950 and 1970. School facilities were constructed to accommodate the educational needs. Additions were added to the school in 2004. State Aid to public school districts in New Jersey is based on the School Funding Reform Act.

The Act is an attempt to equalize educational expenditures per pupil between wealthy and poorer school districts. The last several years the Department of Education has abandoned the State Aid formulas, which support transportation aid, technology aid, special education aid, and bilingual aid due to the State financial debt. The State's inability to financially support public schools is a current topic of debate before the citizens. The District maintains a balance in their capital reserve account and set aside funds from the 2012-2013 year as a reserve to reduce subsequent tax levy. Uncertainty of state aid impacts the district's ability to plan future tax relief and facility upgrades.

The district received \$1,167,268 State Aid for the 2012-2013 school budget. Northern Valley Regional High School District recognized the State's contribution on behalf for TPAF Pension and Social Security. These contributions are equivalent to approximately 12% of the adjusted budget, while the school district State Aid is 2.35% of the net school budget. The district also recognized that the State of NJ has not funded the pension contribution stated in the fiscal section of the audit. Future funding of New Jersey school districts is uncertain at this time based on the States concerns that property taxes are the highest in the country.

3) MAJOR INITIATIVES: The Northern Valley Regional High School District is continuously planning for the future. The Board and Administration review educational programs and facility needs as part of the district's annual resources review. The district developed a five year Long Range Facility Plan that was submitted to the State in October 2005. The report reflects the future needs of the district. The district's application is currently labeled as "submission complete." The District has completed referendums in 2007 & 2009 to upgrade the mechanical system and secure the building envelope. Each year the district amends the plan in order to reflect projects such as the E-studio improvement at Old Tappan and roofing upgrades at both buildings, as well as the Administration Building.

4) INTERNAL ACCOUNTING CONTROLS: The administration of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that financial statements are prepared in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgments by management.

Specific accounting controls secure district assets by processes for receipt of revenue, disbursement of purchase orders and payroll. Receipts are recorded and reconciled. Purchasing controls include multiple signatures on purchasing requests and counter signatures on disbursements warrants. Additionally, new personnel go through a series of independent documentation before the payroll process begins. The administration provides controls that exceed minimum requirements in all of these areas.

As a recipient of federal and state awards, the District is responsible for providing an adequate internal control structure to ensure compliance to these programs. This internal control is subject to periodic evaluations by the District management. The single audit procedures are evaluated to assess the risk associated with the internal control structure, as it relates to compliance with federal and state award programs. The District process is adjusted accordingly to comply with any changes in the law and regulations.

5) BUDGETARY CONTROLS: The objective of budgetary control is to ensure compliance with legal provisions embodied in the annual budget approved by the voters of the District. The budget reflected a 1.9% increase in tax levy which was below the 2% DOE cap. The 2012 – 2013 budget reflects the change in election from April to November, which eliminates the need for budget voter approval as long as the budget is not greater than 2% on tax levy. Annual appropriated budgets are adopted for the general fund, the special revenue funds and the debt service fund. Capital Project budgets are approved for building infrastructure improvements and are funded from Capital Reserve or Long Term Debt. The fund budget amounts, as amended for the fiscal year, are reflected in the financial section. Expenditures are recorded by department and location for internal purposes. This permits supervisors and administrators to monitor encumbrances so not to exceed budgetary allocations.

6) ACCOUNTING SYSTEM AND REPORTS: The District's Accounting records reflect Generally Accepted Accounting Principles as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in the "Notes to the Financial Statements, Note I."

7) DEBT ADMINISTRATION: The voters of the District approved a building project totaling \$29,881,000 on September 25, 2001. The State of New Jersey, in accordance with the Educational Facilities and Capital Financing Act, has earmarked a \$6,546,180 grant to support the funding for the project. The District funded \$23,334,000 with a \$10,000,000 sale in December 2001 and a \$13,334,000 sale in February 2002.

On December 20, 2006, the district refunded the school bonds based on the balance of \$19,680,000. The District has \$12,720,000 bonds outstanding as of June 30, 2013 that relate to the improvements authorized by the voters in 2001 and 2002. The outstanding bonds represent 3.3% of the legal debt margin of \$382,559,691.

On April 17, 2007 the voters approved a referendum for \$2,186,000 for renovations in Old Tappan and Demarest High Schools that included a new boiler, new biology labs, locker rooms and electrical upgrades. On June 29, 2007, the district funded the school bonds with a \$2,186,000 bond sale. The District has \$1,225,000 in serial bonds as of June 30, 2013.

On April 21, 2009 the voters approved a referendum for improvements to roofs and exterior items such as windows and brick replacement for a total of \$3,816,888. The district funded the referendum with a bond sale of \$2,290,000. The District has \$2,150,000 in serial bonds as of June 30, 2013.

The district total obligation in bonds as of June 30, 2013 is \$16,095,000.

The district's additions at both high schools allow students to enjoy facilities that are appropriate for today's educational program. Several infrastructure and site projects will be funded by the balance in the Capital Projects Fund 30. The district will discuss a prudent fiscal strategy during the 2013-2014 to provide the constituent districts with a favorable tax impact and maintain high quality facilities with reasonable longevity. The district borrowed funds from the Bergen County Improvement Authority to fund spread the cost of the improvement to the athletic fields over a five year period. The district will make the fifth payment in December 2013.

8) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements"; *Note 2 The District* has an approved policy authorizing the board secretary to invest current funds within the limitations of the State of New Jersey statutes. Excess funds are invested according to procedures on a continuous basis. This resulted in \$24,535 interest income for the 2012-2013 school year. This represents an increase in interest income from the previous of \$5,047.

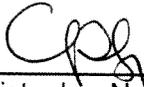
9) RISK MANAGEMENT: The Board of Education policy states that the appropriate insurance coverage is attained at the most reasonable cost. The Board carries several types of insurance including property and liability. Property insurance including all buildings and contents is limited to \$84,516,878 loss. Liability insurance is limited to \$61,000,000. All insurance claims are handled through the Board Secretary and the Board appointed risk manager. These insurance limits represent significant increases in coverage with a new insurance carrier, New Jersey School Board Association Insurance Group

10) OTHER INFORMATION: State statutes require an annual audit by an independent certified public accountant or registered municipal accountant that is licensed as a public school accountant. The accounting firm of T.M. Vrabel & Associates, LLC was approved by the Board of Education.

In Addition to meeting the requirements set forth in state statutes, the audit is designed to meet the requirements of OMB Circular A-133 and State of New Jersey OMB Circular 04-04. The auditor's report on the general-purpose financial statements, combined and individual fund statements and other schedules are included in the financial section of this report. The auditor's report related specifically to the Federal and State Grant funds and State Aide are included in the single audit section of this report.

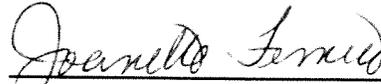
11) ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the Northern Valley Regional High School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the integrity and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our administration, support staff, and the financial and accounting staff.

Respectfully Submitted,



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Dr. Christopher Nagy  
Superintendent

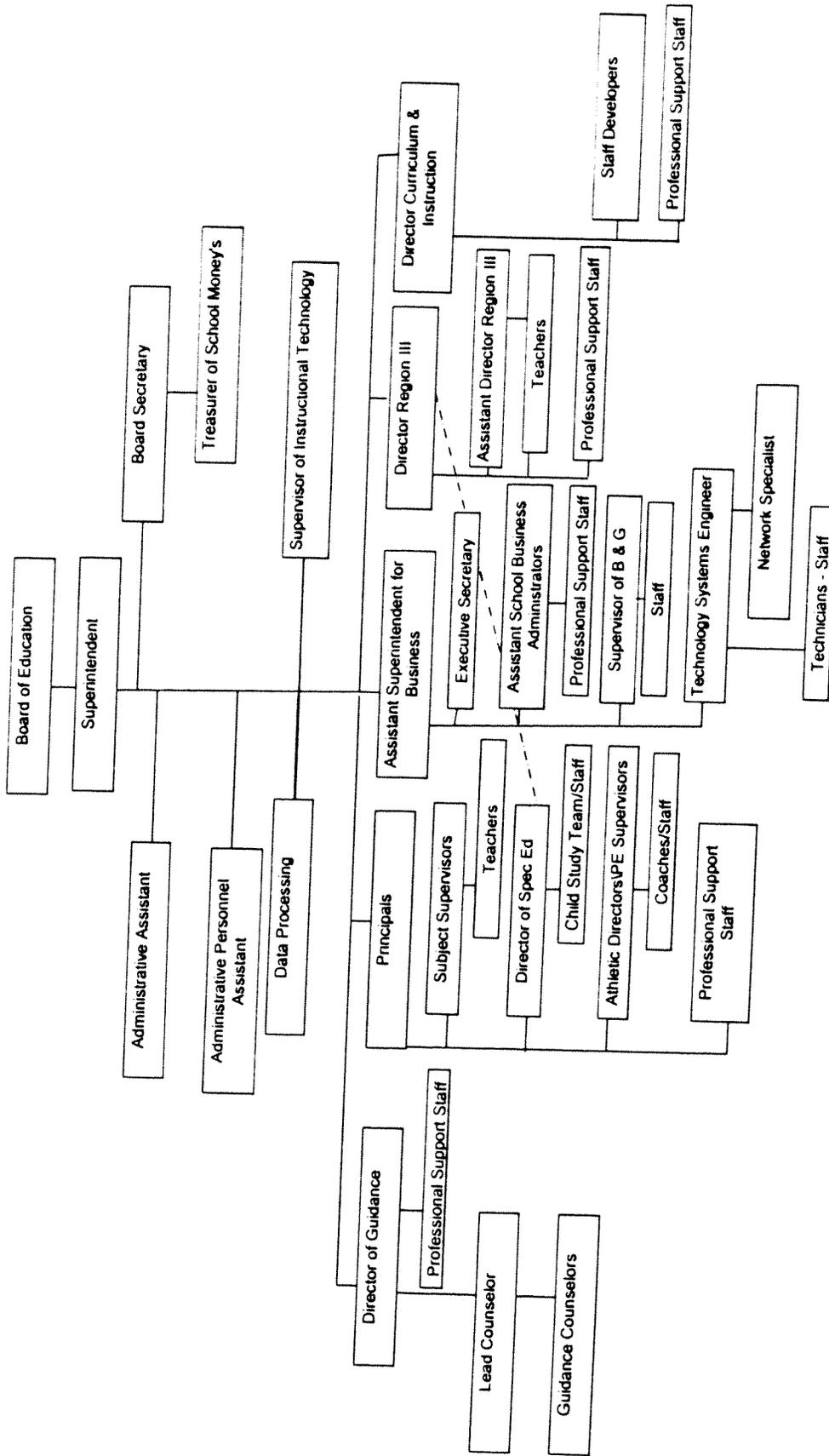


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Joannette Femia  
School Business Administrator and  
Board Secretary

Programs

Neil Moles  
Valley  
Occupational & Physical Therapy  
G & T  
Senior Service  
Professional Development  
Teens & Tots  
Little Tots  
Athletic  
Access  
Curriculum Development  
Summer Pre k  
Summer K-8  
Psychiatric  
Speech Evaluations  
Learning Evaluations  
Behavior Evaluations  
Social Skills – After School  
Junction  
TIP  
SLICE



**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 ROSTER OF OFFICIALS  
 JUNE 30, 2013**

Members of the Board of Education

Term Expires

Mr. John Schettino, President	2015
Mr. Leonard Albanese	2015
Mrs. Marilyn Coats-Thomas	2014
Mrs. Alice Comer	2016
Mr. Louis DeLisio	2014
Mrs. Kathleen Fable	2016
Mrs. Maria Kim	2016
Mr. John Passalacqua	2016
Mr. Ronald Schwartzman	2015

Other Officials

Title

Dr. Christopher Nagy	Superintendent of Schools
Mrs. Joannette Femia	Business Administrator/Board Secretary
Mrs. Patricia DeRiso	Assistant School Business Administrator
Mrs. Louise Napolitano	Assistant School Business Administrator
Mr. John DePaola	Treasurer of School Monies
Dr. Bruce Sabatini	Principal, NVRHS at Old Tappan
Mr. James Santana	Principal, NVRHS at Demarest

**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Consultants and Advisors**

Architect

Architect Joseph Cecco  
14 Broad Avenue  
Norwood, New Jersey 07648

Attorney

Cleary, Giacobbe, Alfieri & Jacobs  
5 Ravine Drive  
Matawan, New Jersey 07747

Audit Firm

T.M. Vrabel & Associates, LLC  
350 Main Road, Suite 104  
Montville, New Jersey 07045

Official Depository

Columbia Bank  
19-01 Route 208 North  
Fair Lawn, New Jersey 07410

Valley National Bank  
1460 Valley Road  
Wayne, New Jersey 07470

## **Financial Section**

## **Independent Auditor's Report**

# *T. M. Vrabel & Associates, LLC*

## *Accountants and Auditors*

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*Timothy M. Vrabel, RMA, PSA*  
*Chris C. Hwang, CPA*

### INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Education  
Northern Valley Regional High School District  
County of Bergen, New Jersey

#### **Report on the Financial Statements**

We have audited the accompanying basic financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Northern Valley Regional High School District as of and for the year ended June 30, 2013, and the related notes to the financial statements which collectively comprise the District's basic financial statements as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for

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the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### *Opinions*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information the Northern Valley Regional High School District as of June 30, 2013, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

### *Other Matters*

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on Page 14 through 20 and budgetary comparison information of schedules C-1 and C-2 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Northern Valley Regional High School District's basic financial statements. The accompanying introductory section, and other supplementary information such as the combining and individual fund financial statements, long-term debt schedules, statistical tables and the Schedules of Expenditures of Federal Awards and State Financial Assistance as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and New Jersey OMB's Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements, long-term debt schedules and the Schedules of Expenditures of Federal Awards and State Financial Assistance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules and the Schedules of Expenditures of Federal

Awards and State Financial Assistance is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical tables have not been subjected to the auditing procedures and applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by *Government Auditing Standards***

In accordance with Government Auditing Standards, we have also issued our report dated October 18, 2013 on our consideration of the Northern Valley Regional High School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Northern Valley Regional High School District's internal control over financial reporting and compliance.



Timothy M. Vrabel  
Public School Accountant  
License No. CS000689



Chris C. W. Hwang  
Certified Public Accountant  
License No. CC033704

Montville, New Jersey  
October 18, 2013

**REQUIRED SUPPLEMENTARY INFORMATION -  
PART I**

## MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of the Northern Valley Regional High School District financial activities for the fiscal year ended June 30, 2013. Please read it in conjunction with the transmittal letter on page 1 and the District's financial statements, which begin on page 23.

### FINANCIAL HIGHLIGHTS

- The District's net position increased \$1,421,000 as a result of this year's operations. Net position of our business-type activities increased \$370,000 or 10.8 percent, and net position of our governmental activities increased \$1,051,000 or 19.9 percent due to the paydown of long-term debt.
- Total cost of all of the District's programs was \$76.376 million in 2012-2013 compared to \$72.665 million in 2011-2012.
- During the year, the District had expenses for governmental activities that were \$329,000 less than the \$57.548 million generated in tax and other program revenues

### USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 23 and 24) provide information about the activities of the District as a whole and present a longer-term view on the District's finances. Fund financial statements start on page 27. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the District's operation in more detail than the government-wide statements by providing information about the District's most financially significant funds

#### Reporting the District as a Whole

##### The Statement of Net Position and the Statement of Activities

Our analysis of the District as a whole begins on page 16. One of the most important questions asked about the District's finances is "Is the District as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the District as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. Accrual of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the District's *net position* and changes in them. You can think of the District's net position, the difference between assets and liabilities, as one way to measure the District's financial health, or *financial position*. Over time, *increases* or *decreases* in the District's net position are one indicator whether its *financial health* is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the District's property tax base, and the condition of the District's capital assets to assess the overall *health* of the District.

In the Statement of Net Position and the Statement of Activities, we divide the District into two kinds of activities:

- **Governmental activities:** most of the District's basic services are reported here, including general administration. Local taxes, tuition and state and federal aid finance most of these activities.
- **Business-type-activities:** the District has ten proprietary funds as shown on pages 84, 85 and 86.

## **Reporting the District's Most Significant Funds**

### **Fund Financial Statements**

Our analysis of the District's major funds begins on page 18. The fund financial statements begin on page 27 and provide detailed information about the most significant funds-not the District as a whole. Some funds are required to be established by State law. The District's two kinds of funds, governmental and proprietary, use different accounting approaches.

*Governmental funds:* most of the District's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called *modified accrual* accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the District's general government operations and the basic services it provides. Governmental fund information helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. We describe the relationship (or differences) between governmental *activities* (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in reconciliation on page 29.

*Proprietary funds:* when the District charges customers for the full cost of the services it provides, these services are reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. In fact, the District's enterprise funds (a component of business type funds) are the same as the business-type activities we report in the government-wide statements but provide more detail and additional information, such as cash flows, for proprietary funds.

### **The District as Trustee**

#### **Reporting the District's Fiduciary Responsibilities**

The District is the trustee, or *fiduciary*, for the Unemployment Compensation Trust, Scholarship Funds and Agency Funds. All of the District's fiduciary activities are reported in separate Statements of Fiduciary Net Position and Changes in Fiduciary Net Position on pages 35 and 36. We exclude these activities from the District's other financial statements because the District cannot use these assets to finance its operations. The District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

## THE DISTRICT AS A WHOLE

The District's *combined* net position changed from a year ago, increasing from (1,851) million to (.430) million. Looking at the net position and net expenses of governmental and business-type activities separately, different stories emerge. Our analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the District's governmental and business-type activities as of June 30.

**Table 1**  
**Net Position (in Thousands)**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2013	2012	2013	2012	2013	2012
Current and other assets	4,646	4,152	4,812	3,780	9,458	7,932
Long term receivables		305			-	305
Capital assets	<u>10,292</u>	<u>10,271</u>	<u>106</u>	<u>94</u>	<u>10,398</u>	<u>10,365</u>
Total assets	<u>14,938</u>	<u>14,728</u>	<u>4,918</u>	<u>3,874</u>	<u>19,856</u>	<u>18,602</u>
Long-term debt outstanding	18,678	19,352	320	194	18,998	19,546
Other liabilities	<u>498</u>	<u>665</u>	<u>790</u>	<u>242</u>	<u>1,288</u>	<u>907</u>
Total liabilities	<u>19,176</u>	<u>20,017</u>	<u>1,110</u>	<u>436</u>	<u>20,286</u>	<u>20,453</u>
Net position:						
Net investment in capital assets	(6,002)	(7,703)	106	94	(5,896)	(7,609)
Restricted	2,696	2,304			2,696	2,304
Unrestricted (deficit)	<u>(932)</u>	<u>110</u>	<u>3,702</u>	<u>3,344</u>	<u>2,770</u>	<u>3,454</u>
Total net position	<u>(4,238)</u>	<u>(5,289)</u>	<u>3,808</u>	<u>3,438</u>	<u>(430)</u>	<u>(1,851)</u>

Net position of the District's governmental activities increased by 19.9 percent due to the paydown of long-term debt. Unrestricted net position, the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – decreased \$1,042,000. Restricted net position, those restricted mainly for capital projects increased \$392,000. The net investment in capital assets category increased \$1,701,000.

**Table 2**  
**Changes in Net Position (in thousands)**

	Governmental Activities		Business-type Activities		Total Primary Government	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
<u>Revenues</u>						
Program revenues:						
Charges for Services	726	795	20,238	20,649	20,964	21,444
Operating Grants and Contributions	8,685	7,022			8,685	7,022
General revenues:						
Property Taxes	47,663	46,686			47,663	46,686
Tuition	204	307			204	307
Federal and State Aid	151	72			151	72
Interest and Investment Earnings	25	19	10	9	35	28
Adjustment to Capital Assets	-	(30,412)			-	(30,412)
Other General Revenues	94	219			94	219
<b>Total Revenues</b>	<u>57,548</u>	<u>24,708</u>	<u>20,248</u>	<u>20,658</u>	<u>77,796</u>	<u>45,366</u>
<u>Program expenses including indirect expenses</u>						
Instruction:						
Regular	26,347	25,153			26,347	25,153
Special	2,974	2,979			2,974	2,979
Other instruction	2,663	2,098			2,663	2,098
Support services:						
Tuition	3,731	3,104			3,731	3,104
Student and instruction related services	7,869	7,584			7,869	7,584
School administrative services	3,805	3,650			3,805	3,650
General and business administrative services	1,888	1,845			1,888	1,845
Plant operations and maintenance	4,643	4,461			4,643	4,461
Pupil transportation	1,684	1,626			1,684	1,626
Special schools	76	82			76	82
SDA Debt Service Assessment	67	48			67	48
Interest on long-term debt	750	814			750	814
Business-type activities:						
Non-Major Programs			1,637	1,589	1,637	1,589
Technical Services			2,106	2,395	2,106	2,395
Regional Cooperative Program			959	905	959	905
Regional Transportatio			1,774	1,655	1,774	1,655
Regional Special Education	-	-	13,403	12,677	13,403	12,677
<b>Total Expenses</b>	<u>56,497</u>	<u>53,444</u>	<u>19,879</u>	<u>19,221</u>	<u>76,376</u>	<u>72,665</u>
<b>Increase (Decrease) in Net Position</b>	<u>1,051</u>	<u>(28,736)</u>	<u>369</u>	<u>1,437</u>	<u>1,420</u>	<u>(27,299)</u>

**THE DISTRICT'S FUNDS**

**Governmental Activities**

**Table 3**

Information below compares revenues and expenditures for all governmental fund types for 2012-2013 and 2011-2012.

(\$000 omitted)

<u>Revenues by Source:</u>	<u>2012-2013</u>	<u>2011-2012</u>	<u>% Change</u>
Local Tax Levy	48,319	47,407	1.92%
Tuition Charges	274	381	-28.08%
Interest Earned to Investments	25	20	25.00%
Miscellaneous	175	234	-25.21%
Total - Local Sources	48,793	48,042	1.56%
State Sources	7,898	6,182	27.76%
Federal Sources	857	892	-3.92%
Total Revenues	<u>57,548</u>	<u>55,116</u>	4.41%

(\$000 omitted)

<u>Expenditures by Function:</u>	<u>2012-2013</u>	<u>2011-2012</u>	<u>% Change</u>
Current:			
Regular Instruction	18,247	18,479	-1.26%
Special education	2,187	2,281	-4.12%
Other instruction	1,972	1,835	7.47%
Support Services and undistributed costs:			
Tuition	3,731	3,104	20.20%
Student and instruction related services	5,933	5,861	1.23%
School administrative services	2,696	2,675	0.79%
General and Business administrative services	1,514	1,498	1.07%
Plant operations and maintenance	3,715	3,658	1.56%
Pupil transportation	1,631	1,580	3.23%
Employee Benefits	12,158	10,684	13.80%
Capital Outlay	1,203	959	25.44%
Special Schools	55	62	-11.29%
Debt Service:			
Principal	1,400	1,330	5.26%
Interest on long-term debt	777	840	-7.50%
Total Expenditures	<u>57,219</u>	<u>54,846</u>	4.33%

### Business-type Activities

District's major Enterprise Funds consist mainly of Technical Services, Regional Cooperative Programs, Regional Transportation and Regional Special Education. The basic financial statements for the major funds are included in this report. Because the focus on business-type funds is a cost of service measurement or capital maintenance, we have included these funds in Table 4, which demonstrates return on ending assets and return on ending net position.

**Table 4**

(\$000 omitted)	Non-Major <u>Programs</u>	Technical <u>Services</u>	Regional Cooperative <u>Program</u>	Regional <u>Transportation</u>	Regional Special <u>Education</u>
Total Assets	229	622	432	187	3,447
Net Position	145	234	359	184	2,886
Change in Net Position	-32	-36	48	(23)	411
Return on Ending Total Assets	-13.97%	-5.79%	11.11%	-12.30%	11.92%
Return on Ending Net Position	-22.07%	-15.38%	13.37%	-12.50%	14.24%

### CAPITAL ASSET AND DEBT ADMINISTRATION

#### Capital Assets

**Table 5**

#### Capital Assets at Year-end (Net of Depreciation, in thousands)

	Governmental <u>Activities</u>		Business-type <u>Activites</u>		<u>Totals</u>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
Land	2,299	2,299			2,299	2,299
Land Improvements	6,402	6,402			6,402	6,402
Buildings	17,378	16,666			17,378	16,666
Machinery and Equipment	2,321	2,177	210	183	2,531	2,360
Construction-in-progress	-	-	-	-	-	-
Subtotal	28,400	27,544	210	183	28,610	27,727
Accumulated Depreciation	(18,108)	(17,274)	(104)	(89)	(18,212)	(17,363)
Totals	<u>10,292</u>	<u>10,270</u>	<u>106</u>	<u>94</u>	<u>10,398</u>	<u>10,364</u>

The District's 2013-2014 capital budget anticipates a spending level of \$363,381 for capital projects to be funded by the district's operating budget for various equipment and renovations. More detailed information about the district's capital assets is presented in Note III.C. to the basic financial statements.

## DEBT

At year- end the District had total debt of \$16.096 million outstanding versus \$17.496 million last year – a decrease of 8.0 percent as shown in Table 6.

### Outstanding Debt, at year –end (in thousands) Table 6

	Governmental Activities	
	<u>2013</u>	<u>2012</u>
Serial Bonds	16,095	17,495
Loans		
Lease Purchase Agreement		
Temporary Notes		
Authorized but not Issued	<u>1</u>	<u>1</u>
	<u>16,096</u>	<u>17,496</u>

An analysis of District Debt is presented in Note IV: B. to the basic financial statements.

## BUDGETS

The variances between the originally adopted budget for the year 2012-2013, and the final budget were caused by the treatment of encumbrances that are added to the original budget. In addition, the State pension payments, which are paid by the State on behalf of employees are not budgeted, however they are counted as an expense in the audit.

## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the School Business Administrator, Northern Valley Regional High School District, 162 Knickerbocker Road, Demarest, New Jersey, 07627.

## **BASIC FINANCIAL STATEMENTS**

**Section A**  
**DISTRICT – WIDE FINANCIAL STATEMENTS**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Net Position  
June 30, 2013**

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,091,378.47	\$ 3,156,361.20	\$ 4,247,739.67
Receivables, net	1,462,947.23	1,650,916.11	3,113,863.34
Interfund receivable	50,111.77		50,111.77
Inventory		4,145.57	4,145.57
Restricted assets:			
Cash and cash equivalents	137,169.73		137,169.73
Capital reserve account - cash	1,904,293.16		1,904,293.16
Capital assets, net (Note III:C.):	<u>10,291,936.86</u>	<u>106,451.91</u>	<u>10,398,388.77</u>
Total Assets	<u>14,937,837.22</u>	<u>4,917,874.79</u>	<u>19,855,712.01</u>
<b>LIABILITIES</b>			
Accounts payable	26,489.38	759,438.36	785,927.74
Deposits payable		6,395.05	6,395.05
Payable to federal government	1,441.28		1,441.28
Bond interest payable	298,679.69		298,679.69
Noncurrent liabilities (Note IV:B.):			
Due within one year	1,823,152.67	9,345.00	1,832,497.67
Due beyond one year	<u>16,854,692.00</u>	<u>311,095.00</u>	<u>17,165,787.00</u>
Total liabilities	<u>19,004,455.02</u>	<u>1,086,273.41</u>	<u>20,090,728.43</u>
<b>DEFERRED INFLOW OF RESOURCES</b>			
Prepaid tuition	65,636.50		65,636.50
Grant received in advance	106,157.90		106,157.90
Prepaid sales and fees	<u>-</u>	<u>23,701.72</u>	<u>23,701.72</u>
Total deferred inflow of resources	<u>171,794.40</u>	<u>23,701.72</u>	<u>195,496.12</u>
Total liabilities and deferred inflow of resources	<u>19,176,249.42</u>	<u>1,109,975.13</u>	<u>20,286,224.55</u>
<b>NET POSITION</b>			
Net Investment in capital assets	(6,002,112.81)	106,451.91	(5,895,660.90)
Restricted for:			
Capital projects	1,915,761.68		1,915,761.68
Debt service	(298,262.10)		(298,262.10)
Other purposes	1,078,398.10		1,078,398.10
Unrestricted	<u>(932,197.07)</u>	<u>3,701,447.75</u>	<u>2,769,250.68</u>
Total Net Position	<u>\$ (4,238,412.20)</u>	<u>\$ 3,807,899.66</u>	<u>\$ (430,512.54)</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Activities  
For the Year Ended June 30, 2013**

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
Instruction:							
Regular	\$ 26,346,867.24	\$ -	\$ 3,401,431.61	\$ -	\$ (22,945,435.63)	\$ -	\$ (22,945,435.63)
Special education	2,974,170.37		1,098,261.57		(1,875,908.80)		(1,875,908.80)
Other instruction	2,662,526.89		325,561.91		(2,336,964.98)		(2,336,964.98)
Support services:							
Tuition	3,730,827.18		1,369,099.70		(2,361,727.48)		(2,361,727.48)
Student and instruction related services	7,868,758.27		1,290,935.27		(6,577,823.00)		(6,577,823.00)
School administrative services	3,805,148.39		495,756.08		(3,309,392.31)		(3,309,392.31)
General and business administrative services	1,888,063.95		149,768.94		(1,738,295.01)		(1,738,295.01)
Plant operations and maintenance	4,643,562.63		403,319.11		(4,240,243.52)		(4,240,243.52)
Pupil transportation	1,683,727.69		47,571.43		(1,636,156.26)		(1,636,156.26)
Special schools	75,940.22	69,537.00	9,883.61		3,480.39		3,480.39
SDA Debt Service Assessment	67,210.00	656,417.68	93,524.00		(67,210.00)		(67,210.00)
Interest on long-term debt	749,941.68	725,954.68	8,685,113.23		(47,085,676.60)		(47,085,676.60)
Total governmental activities	58,496,744.51		8,685,113.23				
Business-type activities:							
Non-Major Programs	1,637,460.98	1,605,809.80					
Technical Services	2,105,617.44	2,069,948.92					
Regional Cooperative Program	958,506.63	1,006,340.00					
Regional Transportation	1,774,394.33	1,751,826.99					
Regional Special Education	13,402,911.62	13,803,688.42					
Total business-type activities	19,878,891.00	20,237,614.13					
Total primary government	\$ 76,375,635.51	\$ 20,963,568.81	\$ 8,685,113.23	\$ -	\$ (47,085,676.60)	\$ 358,723.13	\$ (46,726,953.47)
General revenues:							
Taxes:							
Property taxes, levied for general purposes					\$ 46,515,362.00	\$ -	\$ 46,515,362.00
Property taxes, levied for debt service principal					1,147,182.64		1,147,182.64
Federal and State aid not restricted					151,401.67		151,401.67
Tuition (other than special schools)					204,028.00		204,028.00
Investment Earnings					24,853.00	10,325.88	35,178.88
Miscellaneous Income					94,007.58		94,007.58
Total general revenues, special items, extraordinary items and transfers					48,136,834.89	10,325.88	48,147,160.77
Change in Net Position					1,051,158.29	369,049.01	1,420,207.30
Net Position—beginning					(5,289,570.49)	3,438,850.65	(1,850,719.84)
Net Position—ending					\$ (4,238,412.20)	\$ 3,807,899.66	\$ (430,512.54)

The accompanying Notes to Financial Statements are an integral part of this statement.

**Section B**  
**FUND FINANCIAL STATEMENTS**

**GOVERNMENTAL FUNDS**

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Balance Sheet  
Governmental Funds  
June 30, 2013

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>ASSETS</b>					
Cash and cash equivalents	\$ 1,539,340.47	\$ (447,962.62)	\$ 137,169.73	\$ 0.62	\$ 1,228,548.20
Interfunds receivable	284,430.24			416.97	284,847.21
Receivables from other governments	790,314.96	522,152.52	117,070.47		1,429,537.95
Other receivables		33,409.28			33,409.28
Restricted cash and cash equivalents	<u>1,904,293.16</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,904,293.16</u>
<b>Total Assets</b>	<b><u>\$ 4,518,378.83</u></b>	<b><u>\$ 107,599.18</u></b>	<b><u>\$ 254,240.20</u></b>	<b><u>\$ 417.59</u></b>	<b><u>\$ 4,880,635.80</u></b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>Liabilities:</b>					
Accounts payable	\$ 26,489.38	\$ -	\$ -	\$ -	\$ 26,489.38
Interfunds payable			234,735.44		234,735.44
Payable to federal government		1,441.28			1,441.28
Deferred revenue	<u>65,636.50</u>	<u>106,157.90</u>	<u>-</u>		<u>171,794.40</u>
<b>Total Liabilities</b>	<b><u>92,125.88</u></b>	<b><u>107,599.18</u></b>	<b><u>234,735.44</u></b>		<b><u>434,460.50</u></b>
<b>Fund Balances:</b>					
<b>Restricted for:</b>					
Capital Reserve Account	1,904,293.16				1,904,293.16
Capital Projects			11,468.52		11,468.52
Debt Service				417.59	417.59
<b>Assigned to:</b>					
Other Purposes	1,070,361.86		8,036.24		1,078,398.10
Designated for Subsequent Year's Expenditures	539,128.00				539,128.00
Unassigned	<u>912,469.93</u>		<u>-</u>	<u>-</u>	<u>912,469.93</u>
<b>Total Fund Balances</b>	<b><u>4,426,252.95</u></b>	<b><u>-</u></b>	<b><u>19,504.76</u></b>	<b><u>417.59</u></b>	<b><u>4,446,175.30</u></b>
<b>Total Liabilities and Fund Balances</b>	<b><u>\$ 4,518,378.83</u></b>	<b><u>\$ 107,599.18</u></b>	<b><u>\$ 254,240.20</u></b>	<b><u>\$ 417.59</u></b>	

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Adjustment to Debt Service Fund net position for the accrual of interest expense. (298,679.69)

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$28,400,198.76 and the accumulated depreciation is \$18,108,261.90. 10,291,936.86

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note IV:B.) (18,677,844.67)

Net position of governmental activities \$ (4,238,412.20)

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Statement of Revenues, Expenditures, And Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended June 30, 2013**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>					
Local sources:					
Local tax levy	\$ 46,515,362.00	\$ -	\$ -	\$ 1,803,600.32	\$ 48,318,962.32
Tuition charges	273,565.00				273,565.00
Interest earned on investments	21,093.09		416.97		21,510.06
Interest earned on Capital Reserve Funds	3,342.94				3,342.94
Miscellaneous	<u>94,007.58</u>	<u>81,495.52</u>	<u>-</u>	<u>-</u>	<u>175,503.10</u>
Total - Local Sources	46,907,370.61	81,495.52	416.97	1,803,600.32	48,792,883.42
State sources	7,705,557.88	98,976.98		93,524.00	7,898,058.86
Federal sources	-	<u>856,960.52</u>	<u>-</u>	<u>-</u>	<u>856,960.52</u>
Total Revenues	<u>54,612,928.49</u>	<u>1,037,433.02</u>	<u>416.97</u>	<u>1,897,124.32</u>	<u>57,547,902.80</u>
<b>EXPENDITURES</b>					
Current:					
Regular instruction	18,104,567.46	142,467.00			18,247,034.46
Special education instruction	1,739,350.80	447,831.46			2,187,182.26
Other instruction	1,971,572.01				1,971,572.01
Support services and undistributed costs:					
Tuition	3,730,827.18				3,730,827.18
Student and instruction related services	5,538,214.89	395,006.43			5,933,221.32
School administrative services	2,695,826.89				2,695,826.89
General and business administrative services	1,514,278.92				1,514,278.92
Plant operations and maintenance	3,714,825.19				3,714,825.19
Pupil transportation	1,631,307.57				1,631,307.57
Unallocated benefits	12,145,508.05	12,671.34			12,158,179.39
Special schools	55,519.42				55,519.42
Capital outlay	1,001,936.27	39,456.79	161,252.10		1,202,645.16
Debt service:					
Principal				1,400,000.00	1,400,000.00
Interest and other charges	-	-	-	<u>777,368.77</u>	<u>777,368.77</u>
Total Expenditures	<u>53,843,734.65</u>	<u>1,037,433.02</u>	<u>161,252.10</u>	<u>2,177,368.77</u>	<u>57,219,788.54</u>
Excess (Deficiency) of revenues over expenditures					
	<u>769,193.84</u>	<u>-</u>	<u>(160,835.13)</u>	<u>(280,244.45)</u>	<u>328,114.26</u>
<b>OTHER FINANCING SOURCES AND (USES)</b>					
Transfers in				280,661.97	280,661.97
Transfers (out)	<u>(280,245.00)</u>		<u>(416.97)</u>	<u>-</u>	<u>(280,661.97)</u>
Total Other Financing Sources and (Uses)	<u>(280,245.00)</u>	<u>-</u>	<u>(416.97)</u>	<u>280,661.97</u>	<u>-</u>
Net change in fund balances					
	488,948.84	-	(161,252.10)	417.52	328,114.26
Fund Balance—July 1	<u>3,937,304.11</u>	<u>-</u>	<u>180,756.86</u>	<u>0.07</u>	<u>4,118,061.04</u>
Fund Balance—June 30	<u>\$ 4,426,252.95</u>	<u>\$ -</u>	<u>\$ 19,504.76</u>	<u>\$ 417.59</u>	<u>\$ 4,446,175.30</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Reconciliation of the Statement of Revenues, Expenditures,  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For the Year Ended June 30, 2013**

<b>Total net change in fund balances - governmental funds (from B-2)</b>		<b>\$ 328,114.26</b>
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The difference in accrued interest is an addition in the reconciliation. (+)		
Interest paid	\$ 777,368.77	
Interest accrued	<u>(749,941.68)</u>	27,427.09
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.		
Depreciation expense	(834,634.51)	
Capital outlays (exclusive of capital lease principal payments and SDA Debt Service Assessment)	<u>855,799.49</u>	21,164.98
Adjustment to Capital Assets in accordance with physical appraisal and dispositions		
In the statement of activities, only the gain on the disposal of capital assets is reported, whereas in the governmental funds, the proceeds from a sale increase financial resources. Thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed. (-)		
-		
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and unused sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition in the reconciliation (+).		
(1,005,183.71)		
Payment of long-term liability principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.		
Debt principal	1,400,000.00	
Capital lease principal	279,635.67	
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.		
Proceeds of long-term debt		
Capital lease proceeds		-
Revenues in the statement of activities which do not provide current financial resources are not reported as revenues in the funds. (+)		
-		
<b>Change in net position of governmental activities</b>		<b><u>\$ 1,051,158.29</u></b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**PROPRIETARY FUNDS**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Net Position  
Proprietary Funds  
June 30, 2013**

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Fund
	Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation	Regional Special Education	
<b>ASSETS</b>						
Current Assets:						
Cash and cash equivalents	\$ 142,389.38	\$ 302,684.52	\$ 422,731.75	\$ (294,568.93)	\$ 2,583,124.48	\$ 3,156,361.20
Other receivables	42,120.66	318,883.14	10,050.00	481,351.98	798,510.33	1,650,916.11
Inventories	4,145.57	-	-	-	-	4,145.57
Total Current Assets	188,655.61	621,567.66	432,781.75	186,783.05	3,381,634.81	4,811,422.88
Noncurrent assets:						
Furniture, machinery and equipment	55,886.11	-	-	-	154,431.29	210,317.40
Less accumulated depreciation	(15,206.28)	-	-	-	(88,659.21)	(103,865.49)
Total Noncurrent Assets	40,679.83	-	-	-	65,772.08	106,451.91
Total Assets	229,335.44	621,567.66	432,781.75	186,783.05	3,447,406.89	4,917,874.79
<b>LIABILITIES</b>						
Current Liabilities:						
Accounts payable	20,831.51	360,139.72	9,519.67	-	368,947.46	759,438.36
Deposits Payable	3,546.00	-	-	2,849.05	-	6,395.05
Total Current Liabilities	24,377.51	360,139.72	9,519.67	2,849.05	368,947.46	765,833.41
Noncurrent Liabilities:						
Compensated absences	36,067.50	27,300.00	64,362.50	-	192,710.00	320,440.00
Total Noncurrent Liabilities	36,067.50	27,300.00	64,362.50	-	192,710.00	320,440.00
Total Liabilities	60,445.01	387,439.72	73,882.17	2,849.05	561,657.46	1,086,273.41
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Prepaid Sales and Fees	23,701.72	-	-	-	-	23,701.72
Total Deferred Inflows of Resources	23,701.72	-	-	-	-	23,701.72
Total Liabilities and Deferred Inflows of Resources	84,146.73	387,439.72	73,882.17	2,849.05	561,657.46	1,109,975.13
<b>NET POSITION</b>						
Net investment in capital assets	40,679.83	-	-	-	65,772.08	106,451.91
Unrestricted	104,508.88	234,127.94	358,899.58	183,934.00	2,819,977.35	3,701,447.75
Total Net Position	\$ 145,188.71	\$ 234,127.94	\$ 358,899.58	\$ 183,934.00	\$ 2,885,749.43	\$ 3,807,899.66

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Revenues, Expenses, and Changes in Fund Net Position  
Proprietary Funds  
For the Year Ended June 30, 2013**

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Fund
	Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation	Regional Special Education	
<b>Operating Revenues:</b>						
Charges for services:						
Daily sales - non-reimbursable programs	\$ 913,429.65	\$ -	\$ -	\$ -	\$ -	\$ 913,429.65
Special functions	78,349.65	-	-	-	-	78,349.65
Program fees	614,030.50	2,069,948.92	1,006,340.00	-	13,803,688.42	17,494,007.84
Transportation fees from other LEA's within the state	-	-	-	1,751,826.99	-	1,751,826.99
Services provided to other school districts	-	-	-	-	-	-
<b>Total Operating Revenues</b>	<b>1,605,809.80</b>	<b>2,069,948.92</b>	<b>1,006,340.00</b>	<b>1,751,826.99</b>	<b>13,803,688.42</b>	<b>242,349.68</b>
<b>Operating Expenses:</b>						
Cost of sales	444,331.92	976,217.59	-	-	-	1,422,549.51
Salaries	896,970.98	648,471.86	579,360.24	-	9,118,748.15	11,243,551.23
Employee benefits	85,847.66	43,478.92	124,841.52	-	2,983,009.58	3,237,177.68
Purchased professional services	68,993.13	252,718.46	189,782.86	-	260,939.06	772,433.51
Rentals	46,824.46	-	2,557.47	-	768,330.50	817,712.43
Other purchased services	37,003.36	-	23,466.08	1,774,394.33	118,270.88	1,953,134.65
Maintenance	6,273.14	105,439.91	-	-	23,955.37	135,668.42
General supplies	44,226.76	77,290.70	38,498.46	-	121,706.51	281,722.43
Depreciation	6,989.57	-	-	-	7,951.57	14,941.14
<b>Total Operating Expenses</b>	<b>1,637,460.98</b>	<b>2,105,617.44</b>	<b>958,506.63</b>	<b>1,774,394.33</b>	<b>13,402,911.62</b>	<b>19,878,891.00</b>
<b>Operating Income (Loss)</b>	<b>(31,651.18)</b>	<b>(35,668.52)</b>	<b>47,833.37</b>	<b>(22,567.34)</b>	<b>400,776.80</b>	<b>240,358.47</b>
<b>Nonoperating Revenues (Expenses):</b>						
Interest and investment revenue	-	-	-	-	10,325.88	10,325.88
<b>Total Nonoperating Revenues (Expenses)</b>	<b>(31,651.18)</b>	<b>(35,668.52)</b>	<b>47,833.37</b>	<b>(22,567.34)</b>	<b>411,102.68</b>	<b>369,049.01</b>
Transfers in (out)						
Change in net position	(31,651.18)	(35,668.52)	47,833.37	(22,567.34)	411,102.68	369,049.01
<b>Total Net Position—Beginning</b>	<b>176,639.89</b>	<b>269,796.46</b>	<b>311,066.21</b>	<b>206,501.34</b>	<b>2,474,646.75</b>	<b>94,236.03</b>
<b>Total Net Position—Ending</b>	<b>\$ 145,188.71</b>	<b>\$ 234,127.94</b>	<b>\$ 358,899.58</b>	<b>\$ 183,934.00</b>	<b>\$ 2,885,749.43</b>	<b>\$ 96,227.24</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Cash Flows  
Proprietary Funds  
For the Year Ended June 30, 2013**

	Business-type Activities - Enterprise Funds					Governmental Activities - Internal Service Fund
	Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation	Regional Special Education	
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>						
Receipts from customers	\$ 1,585,756.53	\$ 2,114,320.29	\$ 1,010,615.00	\$ 1,474,849.40	\$ 13,299,600.25	\$ 19,485,141.47
Payments to employees	(877,677.23)	(646,571.86)	(574,660.24)	-	(9,018,324.40)	(11,117,033.73)
Payments for employee benefits	(85,847.66)	(43,478.92)	(124,841.52)	-	(2,983,009.58)	(3,237,177.68)
Payments to suppliers	(639,838.48)	(1,179,453.21)	(248,027.99)	(1,781,233.33)	(965,851.63)	(4,814,404.64)
Net cash provided by (used for) operating activities	(17,606.84)	244,816.30	63,285.25	(306,383.93)	332,414.64	316,525.42
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>						
Purchases of capital assets	(6,959.03)	-	-	-	(19,914.00)	(26,873.03)
Net cash provided by (used for) capital and related financing activities	(6,959.03)	-	-	-	(19,914.00)	(26,873.03)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>						
Interest and dividends	-	-	-	-	10,325.88	10,325.88
Net cash provided by (used for) investing activities	-	-	-	-	10,325.88	10,325.88
Net increase (decrease) in cash and cash equivalents	(24,565.87)	244,816.30	63,285.25	(306,383.93)	322,826.52	289,978.27
Balances—beginning of year	165,955.25	57,868.22	359,446.50	11,815.00	2,260,297.96	2,856,362.93
Balances—end of year	\$ 142,389.38	\$ 302,684.52	\$ 422,731.75	\$ (294,568.93)	\$ 2,583,124.48	\$ 3,146,361.20
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>						
Operating income (loss)	\$ (31,651.18)	\$ (35,668.52)	\$ 47,833.37	\$ (22,567.34)	\$ 400,776.80	\$ 358,723.13
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:						
Depreciation and net amortization	6,989.57	-	-	-	7,951.57	14,941.14
(increase) decrease in accounts receivable, net	(9,973.11)	44,371.37	4,275.00	(267,826.64)	(504,088.17)	(733,241.55)
(increase) decrease in inventories	1,666.72	-	-	-	-	1,666.72
(increase) decrease in deferred inflows of resources and deposits payable	(10,080.16)	-	-	(9,150.95)	-	(19,231.11)
increase (decrease) in accounts payable	6,147.57	234,213.45	6,276.88	(6,839.00)	327,350.69	567,149.59
increase (decrease) in accrued salaries benefits	19,293.75	1,900.00	4,900.00	-	100,423.75	126,517.50
Total adjustments	14,044.34	280,484.82	15,451.88	(283,816.59)	(68,362.16)	(42,197.71)
Net cash provided by (used for) operating activities	\$ (17,606.84)	\$ 244,816.30	\$ 63,285.25	\$ (306,383.93)	\$ 332,414.64	\$ 316,525.42

The accompanying Notes to Financial Statements are an integral part of this statement.

## **FIDUCIARY FUNDS**

BOARD OF EDUCATION  
 NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 Statement of Fiduciary Net Position  
 Fiduciary Funds  
 June 30, 2013

	Unemployment Compensation <u>Trust</u>	Private Purpose Scholarship <u>Fund</u>	Agency <u>Fund</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 20,414.35	\$ 24,928.79	\$876,443.30
Total Assets	<u>\$ 20,414.35</u>	<u>\$ 24,928.79</u>	<u>\$876,443.30</u>
<b>LIABILITIES</b>			
Payable to district			\$ 50,111.77
Payable to student groups			507,132.60
Payroll deductions and withholdings			308,539.82
IRS Section 125 Plan			<u>10,659.11</u>
Total Liabilities			<u>\$876,443.30</u>
<b>NET POSITION</b>			
Held in trust for unemployment claims and other purposes	<u>\$ 20,414.35</u>		
Reserved for scholarships		<u>\$ 24,928.79</u>	

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Statement of Changes in Fiduciary Net Position  
Fiduciary Funds  
For the Year Ended June 30, 2013**

	<b>Unemployment Compensation <u>Trust</u></b>	<b>Private Purpose Scholarship <u>Fund</u></b>
<b>ADDITIONS</b>		
Contributions:		
Plan member	\$ 73,707.21	\$ -
Board of Education	24,876.31	
Other	-	10.00
Total Contributions	<u>98,583.52</u>	<u>10.00</u>
Investment earnings:		
Interest	60.94	58.69
Net investment earnings	<u>60.94</u>	<u>58.69</u>
Total Additions	<u>98,644.46</u>	<u>68.69</u>
<b>DEDUCTIONS</b>		
Unemployment claims	86,948.02	
Capital asset payments		
Scholarships awarded	-	1,100.00
Total Deductions	<u>86,948.02</u>	<u>1,100.00</u>
Change in Net Position	11,696.44	(1,031.31)
Net Position—beginning	<u>8,717.91</u>	<u>25,960.10</u>
Net Position—ending	<u>\$ 20,414.35</u>	<u>\$ 24,928.79</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

## **NOTES TO BASIC FINANCIAL STATEMENTS**

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies

A. Basis of Presentation

The financial statements of the Board of Education (Board) of the Northern Valley Regional High School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The District is required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989 (when applicable) that do not conflict with or contradict GASB pronouncements. Although the District has the option to apply FASB pronouncements issued after that date to its business-type activities and enterprise funds, the District has chosen not to do so. The more significant accounting policies established in GAAP and used by the District are discussed below.

In June 1999, the GASB issued Statement No. 34, Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments. This Statement established new financial reporting requirements for state and local governments throughout the United States. It required new information and restructuring much of the information that governments had presented in the past. The District began implementing these standards for the fiscal year ending June 30, 2003.

Other GASB Statements were also required to be implemented in conjunction with GASB Statements No. 34. Therefore, the District implemented for the fiscal year ending June 30, 2003, Statement No. 37 – Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments: Omnibus, and Statement No. 38 – Certain Financial Statement Note Disclosures.

B. Reporting Entity

The Northern Valley Regional High School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The primary criterion for including activities within the District’s reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the District over which the Board exercises operating control. The operations of the District include two senior high schools located in Demarest and Old Tappan. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

C. Basic Financial Statements- Government-Wide Statements

The statement of net assets and the statement of activities display information about the District. These statements include the financial activities of the District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for each segment of the business-type activities of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

D. Basic Financial Statements- Fund Financial Statements

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The following fund types are used by the District:

Governmental Fund Types

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:

General Fund – The general fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution and, excluding equipment, with County Superintendent approval.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

D. Basic Financial Statements- Fund Financial Statements (Continued)

Special Revenue Fund – The Special Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund – The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specially authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund – The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Proprietary Fund Type

The focus of Proprietary Fund measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

Enterprise Funds – The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund, Wee Tots, Teens and Tots. Swimming, Ice Hockey, SAT Classes, Technical Services. Regional Cooperative Program, Regional Transportation and Regional Special Education

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Food Service Fund:	
Equipment	12 Years
Light Trucks and Vehicle	4 Years
Heavy Trucks and Vehicle	6 Years

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

D. Basic Financial Statements- Fund Financial Statements (Continued)

Fiduciary Fund Types

Fiduciary Funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net assets and changes in net assets and are reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (Unemployment Compensation, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

E. Measurement Focus and Basis of Accounting

The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the District gives (or receives) value without directly receiving (or giving) equal value in exchange, include state and federal aid, property taxes, grants entitlements and donations.

Government funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The District considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments and compensated absences which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Ad Valorem (Property) Taxes are susceptible to accrual as under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable".

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

F. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments must be approved by School Board resolution. Appropriation of prior year encumbrances in the amount of \$696,720.84 were made during the year ended June 30, 2013. The significant budget transfers and amendments approved in the school year are presented on Exhibit C-1.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as deferred revenues at fiscal year end.

The reconciliation of the general and special revenue funds from the budgetary basis of accounting to the GAAP basis of accounting is presented on Exhibit C-3.

G. Assets, Liabilities and Fund Equity

1. Deposits and Investments

Deposits are cash and cash equivalents including petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Other than Certificates of Deposit, deposits with maturities of greater than three months are considered to be Investments. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

2. Short – term Interfund Receivables/Payables

Short – term interfund receivables/payables represents amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

G. Assets, Liabilities and Fund Equity (Continued)

3. Inventories

Inventories, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method.

4. Capital Assets

Capital assets purchased or acquired with an original cost of \$2,000 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on the following assets is provided on the straight – line basis over the following estimated useful lives:

Buildings	20-50 years
Machinery and Equipment	5-10 years
Land Improvements	10-20 years
Other Infrastructure	10-50 years

Land and Construction in Progress are not depreciated.

GASB No. 34 requires the District to report and depreciate new infrastructure assets effective with the beginning of the current year. Neither their historical cost nor related depreciation has historically been reported in the financial statements. The retroactive reporting of infrastructure is subject to an extended implementation period and is first effective for fiscal years ending in 2006.

5. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability in the fund that will pay for the compensated absences. The noncurrent portion (the amount estimated to be used in subsequent fiscal years) for governmental funds is maintained separately and represents a reconciling item between the fund and government – wide presentations. (See Note IX)

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note I: Summary of Significant Accounting Policies (Continued)

G. Assets, Liabilities and Fund Equity (Continued)

6. Deferred Revenue

Deferred revenue in the special revenue fund represents cash which has been received but not yet earned. See Note I(F) regarding the special revenue fund.

7. Long – term Obligations

Long – term debt is recognized as a liability of a governmental fund when due, or when resources have been accumulated in the debt service fund for payment early in the following year. For other long – term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund. The noncurrent portion (the amount estimated to be used in subsequent fiscal years) for governmental funds is maintained separately and represents a reconciling item between the fund and government – wide presentations.

8. Fund Equity

Reserves represent those portions of fund equity not appropriable for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

9. Net Position

Net position represent the difference between assets and liabilities in the District-wide financial statements. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net position is reported as restricted in the District-wide financial statements when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments

10. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reports, amounts and disclosures. Accordingly, actual results could differ from those estimates

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note II: Reconciliation of Government Wide and Fund Financial Statements

Explanation of Differences between Governmental Funds Balance Sheet and the Statement of Net Position

"Total fund balances" of the District's governmental funds in B-1 differs from "net position" of governmental activities reported in the statement of net position in A-1. This difference primarily results from the long - term economic focus of the statement of net position versus the current financial resources focus of the governmental fund balance sheets.

<u>Assets</u>	<u>Balance Sheet/Statement of Net Position</u>			<u>Statement of Net Position Totals</u>
	Total Governmental Funds	Long - term Assets Liabilities (1)	Reclassifications and Eliminations	
Cash and cash equivalents	\$ 1,228,548.20	\$ -	\$ (137,169.73)	\$ 1,091,378.47
Receivables, net			1,462,947.23	1,462,947.23
Interfund Receivables	284,847.21		(234,735.44)	50,111.77
Receivables from Other Governments	1,429,537.95		(1,429,537.95)	-
Other Receivables	33,409.28		(33,409.28)	-
Restricted assets:				
Cash and cash equivalents			137,169.73	137,169.73
Capital Reserve Account - cash	1,904,293.16			1,904,293.16
Capital Assets, net	-	10,291,936.86	-	10,291,936.86
<b>Total Assets</b>	<b>\$ 4,880,635.80</b>	<b>\$ 10,291,936.86</b>	<b>\$ (234,735.44)</b>	<b>\$ 14,937,837.22</b>
<u>Liabilities</u>				
Accounts Payable	\$ 26,489.38	\$ -	\$ -	\$ 26,489.38
Interfunds Payable	234,735.44		(234,735.44)	-
Payable to Federal Government	1,441.28			1,441.28
Bond Interest Payable			298,679.69	298,679.69
Deferred Revenue	171,794.40			171,794.40
Noncurrent Liabilities	-	16,294,049.67	2,383,795.00	18,677,844.67
Total Liabilities	434,460.50	16,294,049.67	2,447,739.25	19,176,249.42
<u>Fund Balances/Net Position</u>				
<u>Net Position</u>				
Net investment in capital assets		(6,002,112.81)		(6,002,112.81)
Restricted for:				
Capital projects	1,915,761.68			1,915,761.68
Debt Service	417.59		(298,679.69)	(298,262.10)
Other purposes	1,078,398.10			1,078,398.10
Unrestricted	1,451,597.93	-	(2,383,795.00)	(932,197.07)
Total Fund Balances/Net Position	4,446,175.30	(6,002,112.81)	(2,682,474.69)	(4,238,412.20)
Total Liabilities and Fund Balances/Net Position	<b>\$ 4,880,635.80</b>	<b>\$ 10,291,936.86</b>	<b>\$ (234,735.44)</b>	<b>\$ 14,937,837.22</b>

1. When Capital Assets (land, buildings, equipment) that are to be used in governmental activities are purchased or constructed, the cost of those assets are reported as expenditures in governmental funds. However, the statement of net position includes those capital assets among the assets of the District as a whole.

Cost of capital assets	\$ 28,400,198.76
Accumulated depreciation	(18,108,261.90)
	<u>\$ 10,291,936.86</u>

Long - term liabilities applicable to the District's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long - term are reported in the statement of net position.

Serial Bonds	\$ 16,095,000.00
Capital Leases	199,049.67
Compensated Absences	2,383,795.00
	<u>\$ 18,677,844.67</u>

Adjustment to Debt Service Fund net position for the accrual of interest expense.

\$ (298,679.69)

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012**

**Note II. Reconciliation of Government Wide and Fund Financial Statements (Continued)**

**Explanation of Differences between Governmental Funds Operating Statement of Activities**

The "net change in fund balances" for governmental funds in B-2 differs from the "change in net position" for governmental activities reported in the statement of activities in A-2. The difference arises primarily for the long-term economic focus of the statement of activities versus the current financial resources focus of the governmental funds. The effect of the differences is illustrated below.

**Statement of Revenues, Expenditures, and Changes in Fund Balance/Statement of Activities**

<b>Revenues and Other Sources</b>	<b>Total Governmental Funds</b>	<b>Long - term Revenue, Expenses (2)</b>	<b>Capital Related Items (3)</b>	<b>Long - term Debt Transactions (4)</b>	<b>Reclassifications and Eliminations (5)</b>	<b>Statement of Activities Totals</b>
Local Tax Levy	\$ 48,318,962.32	\$ -	\$ -	\$ -	\$ -	\$ 48,318,962.32
Tuition Charges	273,565.00	-	-	-	-	273,565.00
Interest Earned on Investments	24,853.00	-	-	-	-	24,853.00
Miscellaneous	175,503.10	-	-	-	-	175,503.10
State Sources	7,898,058.86	-	-	-	-	7,898,058.86
Federal Sources	856,960.52	-	-	-	-	856,960.52
<b>Total</b>	<b>\$ 57,547,902.80</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 57,547,902.80</b>
<b>Expenditures</b>						
<b>Current:</b>						
Regular instruction	18,247,034.46	-	614,876.74	764,846.25	6,720,109.79	26,346,867.24
Special education	2,187,182.26	-	83,471.65	39,165.00	664,351.46	2,974,170.37
Other instruction	1,971,572.01	-	10,408.72	7,893.75	672,652.41	2,662,526.89
<b>Support Services and undistributed costs:</b>						
Tuition	3,730,827.18	-	-	-	-	3,730,827.18
Student and instruction related services	5,933,221.32	-	-	84,433.75	1,851,103.20	7,868,758.27
School administrative services	2,695,826.89	-	47,691.22	37,335.00	1,024,295.28	3,805,148.39
General and business administrative services	1,514,278.92	-	55,008.30	(5,665.00)	324,441.73	1,888,063.95
Plant operations and maintenance	3,714,825.19	-	18,253.78	77,174.96	833,308.70	4,643,562.63
Pupil transportation	1,631,307.57	-	4,924.10	-	47,496.02	1,683,727.69
Unallocated Benefits	12,158,179.39	-	-	-	(12,158,179.39)	-
Special Schools	55,519.42	-	-	-	20,420.80	75,940.22
Capital Outlay	1,202,645.16	-	(855,799.49)	(279,635.67)	-	67,210.00
<b>Debt Service:</b>						
Principal	1,400,000.00	-	-	(1,400,000.00)	-	-
Interest	777,368.77	(27,427.09)	-	-	-	749,941.68
<b>Total</b>	<b>\$ 57,219,788.54</b>	<b>\$ (27,427.09)</b>	<b>\$ (21,164.98)</b>	<b>\$ (674,451.96)</b>	<b>\$ -</b>	<b>\$ 56,496,744.51</b>
<b>Net Change for the Year</b>	<b>\$ 328,114.26</b>	<b>\$ 27,427.09</b>	<b>\$ 21,164.98</b>	<b>\$ 674,451.96</b>	<b>\$ -</b>	<b>\$ 1,051,158.29</b>

2. In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is a deduction in the reconciliations. (-)

**\$ 27,427.09**

3. Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount which capital outlays exceeded depreciation in the period.

Depreciation expense	\$ (834,634.51)
Capital outlays (exclusive of capital lease principal payments and SDA Debt Service Assessment)	855,799.49
	<b>\$ 21,164.98</b>

3. Adjustment to Capital Assets in accordance with physical appraisal

**\$ -**

3. In the statement of activities, only the gain on the disposal of capital assets is reported, whereas in the governmental funds, the proceeds from a sale increase financial resources. Thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed. (-)

**\$ -**

4. In the statement of activities, certain operating expenses, e.g. compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

**\$ (1,005,183.71)**

Payment of long-term liability principal is an expenditure in the government funds, but the payment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.

Debt principal	1,400,000.00
Capital lease principal	279,635.67
	<b>\$ 674,451.96</b>

4. Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities, issuing debt increases long-term liabilities in the statement of net assets.

Proceeds of long-term debt	\$ -
Capital lease proceeds	-
	<b>\$ -</b>

5. Allocate Benefits expenditures

**\$ -**

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note III: Detailed Disclosure Regarding Assets and Revenues

A. Deposits and Investments

Deposits

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey which are insured by the Federal Deposit Insurance Corporation (FDIC), the Savings Association Insurance Fund, or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

N.J.S.A. 17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

At June 30, 2013 the Northern Valley Regional High School District's cash and cash equivalent's amounted to \$10,533,324.84. Of this amount, \$515,000.00 was covered by federal depository insurance (F.D.I.C.) and \$10,018,324.84 was covered by a collateral pool maintained by the banks as required by GUDPA.

At June 30, 2013 the Northern Valley Regional High School District had no participation in the State of New Jersey Cash Management Fund.

GASB Statement No. 40, *Deposit and Investment Risk Disclosures*, requires the disclosure of bank deposits that are subject to custodial credit risk. The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Northern Valley Regional High School District will not be able to recover deposits or will not be able to recover collateral securities that may be in the possession of an outside party.

As of June 30, 2013, none of the Northern Valley Regional High School District's cash and cash equivalents of \$10,533,433.84 was exposed to custodial credit risk.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note III: Detailed Disclosure Regarding Assets and Revenues (Continued)

A. Deposits and Investments (Continued)

Investments

New Jersey statutes (N.J.S.A. 18A:20-37) permit the Northern Valley Regional High School District to purchase the following types of securities:

a. When authorized by resolution adopted by a majority vote of all its members the board of education of any school district may use moneys which may be in hand for the purchase of the following types of securities which, if suitable for registry, may be registered in the name of the school district;

(1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;

(2) Government money market mutual funds;

(3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;

(4) Bonds or other obligations of the school district or bonds or other obligations of local unit or units within which the school district is located;

(5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of the Treasury for investment by school district;

(6) Local government investment pools;

(7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4) or

(8) Agreements for the repurchase of fully collateralized securities, if:

(a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a;

(b) the custody of collateral is transferred to a third party;

(c) the maturity of the agreement is not more than 30 days;

(d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41) and for which a master repurchase agreement providing for the custody and security of collateral is executed.

The Northern Valley Regional High School District had no investments as described in Note I:G.1 at June 30, 2013.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note III: Detailed Disclosure Regarding Assets and Revenues (Continued)

B. Interfund Receivables and Payables

As of June 30, 2013, interfund receivables and payables resulting from various interfund transactions were as follows:

	<u>Due from Other Funds</u>	<u>Due to Other Funds</u>
General Fund	\$ 284,430.24	\$
Capital Projects Fund		234,735.44
Debt Service Fund	416.97	
Trust and Agency Fund		<u>50,117.77</u>
	<u>\$ 294,847.21</u>	<u>\$ 294,847.21</u>

New Jersey statute requires that interest earned on the investments in capital projects fund be credited to the general fund or debt service based on Board resolution. In accordance with Board resolution, accrued interest as of June 30, 2013 in the amount of \$416.97 was transferred to debt service fund to offset future interest payments to bondholders. Accordingly, an interfund accounts receivable and payable for \$416.97 was established in the debt service and capital projects fund, respectively..

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note III: Detailed Disclosure Regarding Assets and Revenues (Continued)

C. Capital Assets

Capital asset activity for the year ended June 30, 2012 was as follows:

	Beginning Balance	Additions	Appraisal Report Adjustments	Ending Balance
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 2,299,500.00	\$ -	\$ -	\$ 2,299,500.00
Construction in Progress	-	-	-	-
Total Capital assets not being depreciated	<u>2,299,500.00</u>	<u>-</u>	<u>-</u>	<u>2,299,500.00</u>
Land Improvements	6,401,620.00			6,401,620.00
Buildings and Improvements	16,666,099.88	711,812.91		17,377,912.79
Machinery and Equipment	2,177,179.39	143,986.58	-	2,321,165.97
Totals at historical cost	<u>25,244,899.27</u>	<u>855,799.49</u>	<u>-</u>	<u>26,100,698.76</u>
Less accumulated depreciation for:				
Land Improvements	(3,118,238.00)	(292,580.00)		(3,410,818.00)
Buildings and Improvements	(12,856,531.68)	(224,368.83)		(13,080,900.51)
Machinery and Equipment	(1,298,857.71)	(317,685.68)	-	(1,616,543.39)
Total accumulated depreciation	<u>(17,273,627.39)</u>	<u>(834,634.51)</u> (1)	<u>-</u>	<u>(18,108,261.90)</u>
Net capital assets being depreciated	<u>7,971,271.88</u>	<u>21,164.98</u>	<u>-</u>	<u>7,992,436.86</u>
Governmental activities capital assets, net	<u>\$ 10,270,771.88</u>	<u>\$ 21,164.98</u>	<u>\$ -</u>	<u>\$ 10,291,936.86</u>
Business - type activities:				
Equipment	\$ 183,444.37	\$ 26,873.03	\$ -	\$ 210,317.40
Less accumulated depreciation	<u>(88,924.35)</u>	<u>(14,941.14)</u>	<u>-</u>	<u>(103,865.49)</u>
Business - type activities capital assets, net	<u>\$ 94,520.02</u>	<u>\$ 11,931.89</u>	<u>\$ -</u>	<u>\$ 106,451.91</u>

(1) Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 614,876.74
Special Education	83,471.65
Other Instruction	10,408.72
Student and Instruction Related Services	-
School Administrative Services	47,691.22
General and Business Administrative Services	55,008.30
Plant Operations and Maintenance	18,253.78
Pupil Transportation	<u>4,924.10</u>
	<u>\$ 834,634.51</u>

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note IV: Detailed Disclosures Regarding Liabilities and Expenses/Expenditures

A. Operating Leases

The District has commitments to lease computers and copying equipment under operating leases which expire in August, 2016. Total operating lease payments made during the year ended June 30, 2013 were \$295,582.63. Future minimum lease payments are as follows:

<u>Year Ended</u>	<u>Amount</u>
June 30, 2014	\$ 356,422.63
June 30, 2015	356,422.63
June 30, 2016	301,151.23
June 30, 2017	<u>60,840.00</u>
Total future minimum lease payments	<u>\$ 1,074,836.49</u>

B. Long - Term Liabilities

Long - Term liability activity for the year ended June 30, 2013 was as follows:

	<u>Beginning Balance</u>	<u>Accruals or Additions</u>	<u>Payments</u>	<u>Ending Balance</u>	<u>Amounts Due Within One Year</u>
Governmental activities:					
Long - Term debt:					
Serial Bonds	\$ 17,495,000.00	\$ -	\$ (1,400,000.00)	\$ 16,095,000.00	\$ 1,465,000.00
Total debt payable	<u>17,495,000.00</u>	<u>-</u>	<u>(1,400,000.00) (1)</u>	<u>16,095,000.00</u>	<u>1,465,000.00</u>
Other liabilities:					
Capital leases	478,685.34		(279,635.67)	199,049.67	279,635.67
Compensated absences:					
Governmental Funds	1,378,611.29	1,020,183.71	(15,000.00)	2,383,795.00	78,517.00
Proprietary Funds	<u>193,922.50</u>	<u>131,216.25</u>	<u>(4,698.75)</u>	<u>320,440.00</u>	<u>9,345.00</u>
Total other liabilities	<u>2,051,219.13</u>	<u>1,151,399.96</u>	<u>(299,334.42) (2)</u>	<u>2,903,284.67</u>	<u>367,497.67</u>
Governmental activities long - term liabilities	<u>\$ 19,546,219.13</u>	<u>\$ 1,151,399.96</u>	<u>\$ (1,699,334.42)</u>	<u>\$ 18,998,284.67</u>	<u>\$ 1,832,497.67</u>

(1) Paid by debt service fund

(2) Paid by general fund

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note IV: Detailed Disclosure Regarding Liabilities and Expenses/Expenditures (Continued)

B. Long – Term Liabilities (Continued)

1. Bonds Payable

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

Serial Bonds outstanding as of June 30, 2013 consisted of the following:

<u>Description</u>	<u>Interest</u> <u>Rate</u>	<u>Due</u> <u>Date</u>	<u>Maturity</u> <u>Date</u>	<u>Amount Issued</u>	<u>Amount</u> <u>Outstanding</u>
Refunding Bond 12/20/06	Various	2/1	2022	16,865,000.00	\$12,720,000.00
School Improvement 6/29/07	Various	8/1	2017	2,186,000.00	1,225,000.00
School Improvement 8/4/09	Various	8/1	2024	2,290,000.00	<u>2,150,000.00</u>
					<u>\$16,095,000.00</u>

Principal and interest due on serial bonds outstanding is as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2014	\$ 1,465,000.00	\$ 711,287.51	\$ 2,176,287.51
2015	1,540,000.00	642,296.88	2,182,296.88
2016	1,615,000.00	569,534.38	2,184,534.38
2017	1,700,000.00	493,140.63	2,193,140.63
2018	1,775,000.00	412,700.00	2,187,700.00
2019	1,700,000.00	339,456.25	2,039,456.25
2020	1,770,000.00	266,375.00	2,036,375.00
2021	1,850,000.00	189,587.50	2,039,587.50
2022	1,885,000.00	108,750.00	1,993,750.00
2023	255,000.00	26,062.50	281,062.50
2024	265,000.00	16,300.00	281,300.00
2025	<u>275,000.00</u>	<u>5,500.00</u>	<u>280,500.00</u>
	<u>\$ 16,095,000.00</u>	<u>\$ 3,780,990.65</u>	<u>\$ 19,875,990.65</u>

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note IV: Detailed Disclosure Regarding Liabilities and Expenses/Expenditures (Continued)

B. Long – Term Liabilities (Continued)

2. Temporary Notes

There were no Temporary Notes outstanding as of June 30, 2013.

3. Bonds Authorized But Not Issued

As of June 30, 2013 the Board had authorized but not issued bonds in the amount of \$1,083.00.

4. Capital Leases Payable

The District is leasing computer network upgrade equipment, artificial turf field and computer equipment totaling \$1,423,493.46 under capital leases. All capital leases are for terms of five years. The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2013.

<u>Year</u>	<u>Amount</u>
2014	\$ <u>201,378.53</u>
Total minimum lease payments	201,378.53
Less: Amount representing interest	<u>2,328.86</u>
Present value of net minimum Lease payments	\$ <u>199,049.67</u>

Note V: Detailed Disclosure Regarding Fund Equity

A. Capital Reserve Account

A capital reserve account was established by the Northern Valley Regional High School District Board of Education by inclusion of \$1,000.00 in October, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note V: Detailed Disclosure Regarding Fund Equity (Continued)

A. Capital Reserve Account (Continued)

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve is as follows:

Beginning balance, July 1, 2004	\$ 1,084.15
2004-2005 Interest earnings	19.40
2005-2006 Budgeted Surplus	500,000.00
2005-2006 Interest earnings	12,240.31
2006-2007 Budgeted Surplus	350,000.00
2006-2007 Interest Earnings	34,578.35
2007-2008 Budgeted Surplus	350,000.00
2007-2008 Interest Earnings	35,269.28
2008-2009 Investment Income	15,886.14
2008-2009 Resolution (Unreserved Fund Balance)	250,000.00
2008-2009 Transfer to Debt Service Fund	(259,993.00)
2009-2010 Budgeted Surplus	250,000.00
2009-2010 Resolution (Unreserved Fund Balance)	230,734.68
2009-2010 Investment Income	11,346.41
2009-2010 Transfer to Debt Service Fund	(150,865.00)
2009-2010 Expenditures	(201,379.00)
2010-2011 Resolution (Unreserved Fund Balance)	242,929.55
2010-2011 Investment Income	5,432.17
2010-2011 Transfer to Debt Service Fund	(273,264.00)
2010-2011 Expenditures	(201,379.00)
2011-2012 Resolution (Unreserved Fund Balance)	1,020,750.58
2011-2012 Investment Income	2,794.13
2011-2012 Transfer to Debt Service Fund	(273,264.00)
2011-2012 Expenditures	(201,379.00)
2012-2013 Resolution (Unreserved Fund Balance)	631,032.07
2012-2013 Investment Income	3,342.94
2012-2013 Transfer to Debt Service Fund	(280,245.00)
2012-2013 Expenditures	<u>(201,379.00)</u>
Ending Balance June 30, 2013	<u>\$1,904,293.16</u>

The June 30, 2013 LRFP balance of local support costs of uncompleted capital projects at June 30, 2013 is \$4,473,720.00.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note VI: Pension Plans

Description of Systems

Substantially all of the Board's employees participate in one of the following contributory defined benefit public employee retirement systems which have been established by State statute: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employees' Retirement System (PERS). These systems are sponsored and administered by the New Jersey Division of Pensions and Benefits. The Teachers' Pension and Annuity Fund retirement system is considered a cost sharing plan with special funding situations as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Board and the system's other related non-contributing employers. The PERS is considered a cost sharing multiple-employer defined benefit plan.

The Public Employees' Retirement System (PERS) was established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees and vesting occurs after 8 to 10 years of service for pension benefits and 25 years for post – retirement health care coverage.

The Teachers' Pension and Annuity Fund (TPAF) was established in January 1955, under the provisions of N.J.S.A. 18:66 to provide coverage including post-retirement health care to substantially all full time public school employees in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 years for post – retirement health care coverage.

According to the state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement systems terminate. The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits issues a publicly available financial report that includes the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey Division of Pensions and Benefits website at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

Retirement Benefits

For PERS and TPAF employees, the benefits will be 1/55 of the average of the three highest years compensation for each year of service. However, for PERS and TPAF who are veterans of the U.S. armed forces, the benefits will be 1/55 of final compensation for each year of service.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note VI: Pension Plans (Continued)

Significant Legislation

P.L. 2011, c.78, effective June 28, 2011, made various changes to the manner in which TPAF, PERS, PFRS, SPRS, and JRS operate and to the benefit provisions of those systems.

This legislation's provisions impacting employee pension and health benefits include:

- For new members of TPAF and PERS hired on or after June 28, 2011 (Tier 5 members), the years of creditable service needed for early retirement benefits increased from 25 to 30 years and the early retirement age increased from 55 to 65.
- The eligibility age to qualify for a service retirement in the TPAF and PERS increased from age 62 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), decreased from 65 percent of final compensation to 60 percent of final compensation after 25 years of service and from 70 percent of final compensation to 65 percent of final compensation after 30 or more years of service.
- It increased the active member contribution rates as follows: TPAF and PERS active member rates increased from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years; PFRS and PERS Prosecutors Part active member rates increased from 8.5 percent to 10 percent; SPRS active member rates increased from 7.5 percent to 9 percent; and JRS active member rates increased from 3 percent to 12 percent phased-in over seven years for members hired or reappointed on or after June 28, 2011. For Fiscal Year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contributions for TPAF, PERS and JRS members takes place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries was suspended until reactivated as permitted by this law.
- It changed the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay method).

Funding Status and Funding Progress

As of July 31, 2011, the most recent actuarial valuation date, the aggregate funded ratio for the retirement systems (TPAF, PERS, PFRS, POPF, CPFPPF, JRS, and SPRS) is 67.5 percent with an unfunded actuarial accrued liability of \$41.7 billion. The aggregate funded ratio and unfunded accrued liability for the State-funded systems is 60.8 percent and \$30.1 billion, and the aggregate funded ratio and unfunded accrued liability for local PERS and PFRS is 77.5 percent and \$11.6 billion.

The required supplementary information regarding the funded status and funding progress of the retirement systems is based on actuarial valuations which involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. These amounts are subject to continual revision as actual results are compared o past expectations and new estimates are made about the probability of future events.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note VI: Pension Plans (Continued)

Contribution Requirements

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation, with the amount of contributions by the State of New Jersey contingent upon the annual Appropriations Act. The pension funds provide for employee contributions based on 6.64 percent for TPAF and 6.64 percent for PERS of employees' annual compensation.

During the state fiscal year ended June 30, 2012, for TPAF, which is a cost sharing plan with special funding situations, the annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, annual pension cost equals contributions made.

The District's total payroll for the year ended June 30, 2013 was \$41,297,435.77 and covered payroll was \$28,131,388.00 for TPAF and \$8,326,227.00 for PERS. Contributions to the TPAF and the PERS for the years ended June 30, 2011, 2012 and 2013 made by the employees, the Board, and the State of New Jersey on behalf of the Board were as follows:

		TPAF	Percent of Covered Payroll	PERS	Percent of Covered Payroll
Employees	6/30/11	\$1,489,038.00	5.54%	\$457,039.80	5.57%
	6/30/12	1,810,957.31	6.44%	551,967.13	6.51%
	6/30/13	1,878,069.05	6.68%	557,226.65	6.69%
Board of Education	6/30/11	N/A	N/A	634,126.08	7.73%
	6/30/12	N/A	N/A	928,672.00	10.95%
	6/30/13	N/A	N/A	925,615.00	11.11%
State of New Jersey	6/30/11	1,841,770.00	6.85%	N/A	N/A
	6/30/12	2,483,411.00	8.83%	N/A	N/A
	6/30/13	3,839,038.00	13.64%	N/A	N/A

In accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$2,032,094.39 during the year ended June 30, 2013 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount and the State of New Jersey's Contribution to the TPAF have been included in the basic financial statements and the budgetary comparison schedule – General Fund as a revenue and expenditure in accordance with GASB 24.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note VII: Health Benefit and Post-Retirement Medical Benefits

P.L. 2011, c.78 effective October 2011, sets new employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to this new legislation's effective date with a minimum contribution required to be at least 1.5% of salary.

Health Benefits Program Fund (HBPF)- Local Education (including Prescription Drug Program Fund)- The State of New Jersey provides free coverage to members of the Teachers' Pension and Annuity Fund who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of P.L. 1992, c.126, the State also provides free coverage to members of the Public Employees' Retirement System and Alternate Benefits Program who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage.

P.L. 1987, c.384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund and the Public Employees' Retirement System, respectively, to fund post-retirement medical benefits for those employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2012, there were 97,661 retirees receiving post-retirement medical benefits and the state contributed \$958.9 million on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126 which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$146.6 million toward Chapter 126 benefits for 16,618 eligible retired members in Fiscal Year 2012.

Note VIII: Risk Management

New Jersey Unemployment Compensation Insurance – The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following table is a summary of district contributions, employee contributions, reimbursements to the state for benefits paid and the ending balance of the district's trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2012-2013	\$ 24,876.31	\$ 73,707.21	\$ 86,948.02	\$ 20,414.35
2011-2012	48,171.44	68,171.44	124,238.44	8,717.91
2010-2011	41,143.56	70,133.15	141,763.68	16,561.97

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The District is a member of the New Jersey School Boards Association Insurance Fund (the "Fund").

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS  
YEARS ENDED JUNE 30, 2013 AND 2012

Note VIII: Risk Management (Continued)

The Fund is both an insured and self-administered group of school districts established for the purpose of providing certain low-cost liability, workers' compensation, health and medical insurance coverage for member school districts in order to keep local property taxes at a minimum. The District pays an annual assessment to the Fund and should it be determined that payments received by the Fund are deficient, additional assessments may be levied. Additionally, the Fund maintains a contract of excess insurance with a commercial reinsurer to secure the payment of benefits.

The District continues to carry commercial insurance coverage for accident insurance and health and medical insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Note IX: Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after 15 years of service.

Note IX: Compensated Absences (Continued)

In the district-wide *Statement of Net Position*, the liabilities whose average maturities are greater than one year are reported in two components – the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2013, a liability existed for compensated absences in the Regional Cooperative Program in the amount \$64,362.50, Teens and Tots in the amount of \$36,067.50, Regional Special Education in the amount of \$192,710.00 and Technical Services in the amount of \$27,300.00.

Note X: Contingent Liabilities

The Northern Valley Regional High School District is a defendant in several lawsuits, none of which is unusual for a Board of Education of its size. Additional liabilities, if not covered by insurance, should not be material in amount.

**REQUIRED SUPPLEMENTARY INFORMATION -  
PART II**

**Section C**

**BUDGETARY COMPARISON SCHEDULES**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2013**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	
<b>REVENUES:</b>						
Local Sources:						
Local Tax Levy	\$ 46,515,362.00	\$ -	\$ 46,515,362.00	\$ 46,515,362.00	\$ -	
Tuition	290,000.00	-	290,000.00	273,565.00	(16,435.00)	
Interest Earned on Investments	30,600.00	-	30,600.00	21,093.09	(9,506.91)	
Interest Earned on Capital Reserve Funds	1,000.00	-	1,000.00	3,342.94	2,342.94	
Miscellaneous	<u>328,708.00</u>	-	<u>328,708.00</u>	<u>94,007.58</u>	<u>(234,700.42)</u>	
<b>Total - Local Sources</b>	<u>47,165,670.00</u>	-	<u>47,165,670.00</u>	<u>46,907,370.61</u>	<u>(258,299.39)</u>	
State Sources:						
Categorical Transportation Aid	80,469.00	-	80,469.00	80,469.00	-	
Categorical Special Education Aid	1,050,072.00	-	1,050,072.00	1,050,072.00	-	
Categorical Security Aid	36,727.00	-	36,727.00	36,727.00	-	
Extraordinary Aid	312,542.00	-	312,542.00	661,656.00	349,114.00	
Non-Public Transportation Aid	-	-	-	24,583.49	24,583.49	
TPAF Pension (On-Behalf - Non-Budgeted)	-	-	-	3,839,038.00	3,839,038.00	
TPAF Social Security (Reimbursed - Non-Budgeted)	-	-	-	<u>2,032,094.39</u>	<u>2,032,094.39</u>	
<b>Total State Sources</b>	<u>1,479,810.00</u>	-	<u>1,479,810.00</u>	<u>7,724,639.88</u>	<u>6,244,829.88</u>	
<b>Total Revenues</b>	<u>48,645,480.00</u>	-	<u>48,645,480.00</u>	<u>54,632,010.49</u>	<u>5,986,530.49</u>	
<b>EXPENDITURES:</b>						
Current Expense:						
<b>Regular Programs - Instruction</b>						
Grades 9-12 - Salaries of Teachers	140-100-101	17,150,662.00	(35,800.80)	17,114,861.20	16,674,152.68	440,708.52
<b>Regular Programs - Home Instruction:</b>						
Salaries of Teachers	150-100-101	72,150.00	(14,997.50)	57,152.50	57,152.50	-
Purchased Professional-Educational Services	150-100-320	10,775.00	10,856.30	21,631.30	20,290.52	1,340.78
<b>Regular Programs - Undistributed Instruction</b>						
Other Salaries for Instruction	190-100-106	-	173,802.41	173,802.41	173,802.41	-
Purchased Professional-Educational Services	190-100-320	11,100.00	(5,615.00)	5,485.00	4,340.50	1,144.50
Purchased Technical Services	190-100-340	28,981.00	24,997.23	53,978.23	53,276.00	702.23
Other Purchased Services (400-500 series)	190-100-500	451,054.00	102,140.36	553,194.36	476,682.33	76,512.03
General Supplies	190-100-610	966,590.00	(301,594.38)	664,995.62	526,411.54	138,584.08
Textbooks	190-100-640	104,919.00	(12,615.08)	92,303.92	60,869.40	31,434.52
Other Objects	190-100-800	<u>58,000.00</u>	<u>(410.42)</u>	<u>57,589.58</u>	<u>57,589.58</u>	<u>-</u>
<b>TOTAL REGULAR PROGRAMS - INSTRUCTION</b>		<u>18,854,231.00</u>	<u>(59,236.88)</u>	<u>18,794,994.12</u>	<u>18,104,567.46</u>	<u>690,426.66</u>
<b>SPECIAL EDUCATION - INSTRUCTION</b>						
Cognitive - Mild:						
Salaries of Teachers	201-100-101	112,055.00	-	112,055.00	112,055.00	-
Other Salaries for Instruction	201-100-106	62,367.00	(19,370.20)	42,996.80	42,996.80	-
Other Purchased Services (400-500 series)	201-100-500	-	27,450.00	27,450.00	27,450.00	-
General Supplies	201-100-610	<u>9,770.00</u>	<u>7,534.59</u>	<u>17,304.59</u>	<u>16,795.73</u>	<u>508.86</u>
<b>Total Cognitive - Mild</b>		<u>184,192.00</u>	<u>15,614.39</u>	<u>199,806.39</u>	<u>199,297.53</u>	<u>508.86</u>
Learning and/or Language Disabilities:						
Salaries of Teachers	204-100-101	72,978.00	474.40	73,452.40	70,973.00	2,479.40
Other Salaries for Instruction	204-100-106	64,562.00	(9,411.00)	55,151.00	55,151.00	-
General Supplies	204-100-610	<u>10,940.00</u>	<u>(2,164.60)</u>	<u>8,775.40</u>	<u>7,602.68</u>	<u>1,172.72</u>
<b>Total Learning and/or Language Disabilities</b>		<u>148,480.00</u>	<u>(11,101.20)</u>	<u>137,378.80</u>	<u>133,726.68</u>	<u>3,652.12</u>
Multiple Disabilities:						
Salaries of Teachers	212-100-101	176,937.00	2,278.54	179,215.54	171,929.54	7,286.00
Other Objects	212-100-800	<u>5,459.00</u>	<u>(3,719.00)</u>	<u>1,740.00</u>	<u>1,421.76</u>	<u>318.24</u>
<b>Total Multiple Disabilities</b>		<u>182,396.00</u>	<u>(1,440.46)</u>	<u>180,955.54</u>	<u>173,351.30</u>	<u>7,604.24</u>
Resource Room/Resource Center:						
Salaries of Teachers	213-100-101	1,366,652.00	(121,764.50)	1,244,887.50	1,221,362.50	23,525.00
General Supplies	213-100-610	7,350.00	(1,978.74)	5,371.26	5,110.29	260.97
Textbooks	213-100-640	<u>3,136.00</u>	<u>(306.77)</u>	<u>2,829.23</u>	<u>2,829.23</u>	<u>-</u>
<b>Total Resource Room/Resource Center</b>		<u>1,377,138.00</u>	<u>(124,050.01)</u>	<u>1,253,087.99</u>	<u>1,229,302.02</u>	<u>23,785.97</u>
Autism:						
General Supplies	214-100-610	-	3,773.27	3,773.27	3,673.27	100.00
<b>Total Autism</b>		<u>-</u>	<u>3,773.27</u>	<u>3,773.27</u>	<u>3,673.27</u>	<u>100.00</u>
<b>TOTAL SPECIAL EDUCATION - INSTRUCTION</b>		<u>1,892,206.00</u>	<u>(117,204.01)</u>	<u>1,775,001.99</u>	<u>1,739,350.80</u>	<u>35,651.19</u>
<b>Basic Skills/Remedial - Instruction</b>						
Salaries of Teachers	230-100-101	93,176.00	(368.90)	92,807.10	92,076.50	730.60
<b>Total Basic Skills/Remedial - Instruction</b>		<u>93,176.00</u>	<u>(368.90)</u>	<u>92,807.10</u>	<u>92,076.50</u>	<u>730.60</u>

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2013**

		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>School-Spon. Cocurricular Actvts. - Inst.</b>						
Salaries	401-100-100	\$ 396,705.00	\$ 28,081.34	\$ 424,786.34	\$ 394,030.56	\$ 30,755.78
Purchased Services (300-500 series)	401-100-500	12,800.00	(2,863.00)	9,937.00	9,399.00	538.00
Supplies and Materials	401-100-600	21,436.00	36,035.12	57,471.12	57,011.36	459.76
Other Objects	401-100-800	17,937.00	(8,680.08)	9,256.92	8,621.92	635.00
<b>Total School-Spon. Cocurricular Actvts. - Inst.</b>		<u>448,878.00</u>	<u>52,573.38</u>	<u>501,451.38</u>	<u>469,062.84</u>	<u>32,388.54</u>
<b>School-Spon. Athletics - Instruction</b>						
Salaries	402-100-100	1,201,373.00	36,072.78	1,237,445.78	1,209,720.30	27,725.48
Purchased Services (300-500 series)	402-100-500	10,500.00	9,716.20	20,216.20	17,043.80	3,172.40
Supplies and Materials	402-100-600	153,905.00	8,155.70	162,060.70	138,664.55	23,396.15
Other Objects	402-100-800	76,406.00	(14,590.37)	61,815.63	45,004.02	16,811.61
<b>Total School-Spon. Athletics - Instruction</b>		<u>1,442,184.00</u>	<u>39,354.29</u>	<u>1,481,538.29</u>	<u>1,410,432.67</u>	<u>71,105.62</u>
<b>Total Instruction</b>		<u>22,730,675.00</u>	<u>(84,882.12)</u>	<u>22,645,792.88</u>	<u>21,815,490.27</u>	<u>830,302.61</u>
<b>Undistributed Expenditures - Instruction:</b>						
Tuition to Other LEAs Within the State - Special	000-100-562	144,436.00	253,984.68	398,420.68	389,866.37	8,554.31
Tuition to County Voc. School Dist. - Regular	000-100-563	559,640.00	103,186.87	662,826.87	662,826.87	-
Tuition to CSSD & Regional Day Schools	000-100-565	893,406.00	(67,515.80)	825,890.20	825,890.20	-
Tuition to Private Schools for the Disabled - Within State	000-100-566	893,317.00	485,947.78	1,379,264.78	1,366,319.28	12,945.50
Tuition to Priv. Sch. Disabled & Other LEAs-Spl. O/S	000-100-567	843,936.00	(409,378.62)	434,557.38	434,018.70	538.68
Tuition - Other	000-100-569	56,395.00	(4,489.24)	51,905.76	51,905.76	-
<b>Total Undistributed Expenditures - Instruction:</b>		<u>3,391,130.00</u>	<u>361,735.67</u>	<u>3,752,865.67</u>	<u>3,730,827.18</u>	<u>22,038.49</u>
<b>Undistributed Expend. - Attend. &amp; Social Work</b>						
Salaries	000-211-100	145,314.00	(19,510.10)	125,803.90	122,376.70	3,427.20
Other Purchased Services (400-500 series)	000-211-500	1,480.00	(1,180.00)	300.00	150.66	149.34
Supplies and Materials	000-211-600	4,500.00	(2,677.00)	1,823.00	-	1,823.00
<b>Total Undistributed Expend. - Attend. &amp; Social Work</b>		<u>151,294.00</u>	<u>(23,367.10)</u>	<u>127,926.90</u>	<u>122,527.36</u>	<u>5,399.54</u>
<b>Undist. Expend. - Health Services</b>						
Salaries	000-213-100	213,520.00	32,642.78	246,162.78	245,393.18	769.60
Purchased Professional and Technical Services	000-213-300	37,748.00	4,529.35	42,277.35	38,802.35	3,475.00
Other Purchased Services (400-500 series)	000-213-500	4,115.00	(3,259.14)	855.86	808.61	47.25
Supplies and Materials	000-213-600	7,430.00	(1,420.14)	6,009.86	5,962.36	47.50
Other Objects	000-213-800	1,425.00	3,181.50	4,606.50	4,606.50	-
<b>Total Undistributed Expenditures - Health Services</b>		<u>264,238.00</u>	<u>35,674.35</u>	<u>299,912.35</u>	<u>295,573.00</u>	<u>4,339.35</u>
<b>Undist. Expend. - Speech,OT,PT &amp; Related Services</b>						
Purchased Professional - Educational Services	000-216-320	-	1,700.00	1,700.00	1,700.00	-
<b>Total Undist. Expend. - Speech,OT,PT &amp; Related Services</b>		<u>-</u>	<u>1,700.00</u>	<u>1,700.00</u>	<u>1,700.00</u>	<u>-</u>
<b>Undist. Expend. - Other Supp. Serv. Students - Extra Serv.</b>						
Salaries of Other Professional Staff	000-217-100	164,211.00	135,820.42	300,031.42	299,636.70	394.72
<b>Total Undist. Expend. - Other Supp. Serv. Students - Extra Serv.</b>		<u>164,211.00</u>	<u>135,820.42</u>	<u>300,031.42</u>	<u>299,636.70</u>	<u>394.72</u>
<b>Undist. Expend. - Guidance</b>						
Salaries of Other Professional Staff	000-218-104	1,715,720.00	4,066.47	1,719,786.47	1,696,011.05	23,775.42
Salaries of Secretarial and Clerical Assistants	000-218-105	449,141.00	(371.74)	448,769.26	438,063.12	10,706.14
Other Purchased Services (400-500 series)	000-218-500	450.00	-	450.00	450.00	-
Supplies and Materials	000-218-600	26,165.00	(9,527.18)	16,637.82	8,006.81	8,631.01
<b>Total Undist. Expend. - Guidance</b>		<u>2,191,476.00</u>	<u>(5,832.45)</u>	<u>2,185,643.55</u>	<u>2,142,080.98</u>	<u>43,562.57</u>
<b>Undist. Expend. - Child Study Team</b>						
Salaries of Other Professional Staff	000-219-104	963,548.00	71,738.29	1,035,286.29	1,018,251.93	17,034.36
Salaries of Secretarial and Clerical Assistants	000-219-105	133,120.00	1,607.12	134,727.12	128,343.12	6,384.00
Other Salaries	000-219-110	330,000.00	(55,786.12)	274,213.88	274,213.88	-
Supplies and Materials	000-219-600	11,775.00	184,010.36	195,785.36	195,586.00	199.36
Other Objects	000-219-800	8,790.00	(5,744.97)	3,045.03	3,045.03	-
<b>Total Undist. Expend. - Child Study Team</b>		<u>1,447,233.00</u>	<u>195,824.68</u>	<u>1,643,057.68</u>	<u>1,619,439.96</u>	<u>23,617.72</u>
<b>Undist. Expend. - Improvement of Inst. Serv.</b>						
Salaries of Supervisor of Instruction	000-221-102	258,036.00	(106,490.00)	151,546.00	151,545.12	0.88
Purchased Prof. Educational Services	000-221-320	331,419.00	84,347.83	415,766.83	350,822.81	64,944.02
Supplies and Materials	000-221-600	35,435.00	6,033.18	41,468.18	36,114.53	5,353.65
Other Objects	000-221-800	3,920.00	1,100.00	5,020.00	4,482.00	538.00
<b>Total Undist. Expend. - Improvement of Inst. Serv.</b>		<u>628,810.00</u>	<u>(15,008.99)</u>	<u>613,801.01</u>	<u>542,964.46</u>	<u>70,836.55</u>
<b>Undist. Expend. - Edu. Media Serv./Sch. Library</b>						
Salaries	000-222-100	296,884.00	(55,559.06)	241,324.94	235,285.40	6,039.54
Purchased Professional and Technical Services	000-222-300	208,050.00	(208,050.00)	-	-	-
Other Purchased Services (400-500 series)	000-222-500	85,261.00	16,141.38	101,402.38	91,379.93	10,022.45
Supplies and Materials	000-222-600	101,095.00	(2,258.68)	98,836.32	87,809.49	11,026.83
Other Objects	000-222-800	7,029.00	(683.58)	6,345.42	6,173.82	171.60
<b>Total Undist. Expend. - Edu. Media Serv./Sch. Library</b>		<u>698,319.00</u>	<u>(250,409.94)</u>	<u>447,909.06</u>	<u>420,648.64</u>	<u>27,260.42</u>
<b>Undist. Expend. - Instructional Staff Training Serv.</b>						
Salaries of Secretarial and Clerical Assist	000-223-105	49,718.00	(23,659.11)	26,058.89	25,759.20	299.69
Other Salaries	000-223-110	27,780.00	5,190.00	32,970.00	31,946.16	1,023.84
Purchased Professional - Educational Service	000-223-320	1,960.00	-	1,960.00	400.00	1,560.00
Other Purchased Services (400-500 series)	000-223-500	81,562.00	(9,054.67)	72,507.33	35,538.43	36,968.90
<b>Total Undist. Expend. - Instructional Staff Training Serv.</b>		<u>161,020.00</u>	<u>(27,523.78)</u>	<u>133,496.22</u>	<u>93,643.79</u>	<u>39,852.43</u>
<b>Undist. Expend. - Supp. Serv. - General Admin.</b>						
Salaries	000-230-100	356,475.00	(27,903.88)	328,571.12	305,583.90	22,987.22
Legal Services	000-230-331	86,768.00	17,989.05	104,757.05	95,215.35	9,541.70
Audit Fees	000-230-332	31,300.00	-	31,300.00	31,300.00	-
Other Purchased Professional Services	000-230-339	28,060.00	16,700.00	44,760.00	38,026.16	6,733.84
Communications/Telephone	000-230-530	93,446.00	24,627.68	118,073.68	82,433.18	35,640.50
Other Purchased Services (400-500 series)	000-230-590	282,800.00	(23,486.50)	259,313.50	162,409.97	96,903.53
General Supplies	000-230-610	79,120.00	(22,158.61)	56,961.39	47,612.63	9,348.76
Judgments Against the School District	000-230-820	6,900.00	-	6,900.00	6,900.00	-
Miscellaneous Expenditures	000-230-890	10,289.00	-	10,289.00	3,812.71	6,476.29
<b>Total Undist. Expend. - Supp. Serv. - General Admin.</b>		<u>975,158.00</u>	<u>(14,232.26)</u>	<u>960,925.74</u>	<u>766,393.90</u>	<u>194,531.84</u>

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Budgetary Comparison Schedule**  
**General Fund**  
**Fiscal Year Ended June 30, 2013**

		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Undist. Expend. - Support Serv. - School Admin.</b>						
Salaries of Principals/Assistant Principals/Supervisors of Instruction	000-240-103	\$ 1,682,113.00	\$ 25,903.00	\$ 1,708,016.00	\$ 1,706,386.54	\$ 1,629.46
Salaries of Other Professional Staff	000-240-104	378,260.00	100,024.00	478,284.00	478,284.00	-
Salaries of Secretarial and Clerical Assistants	000-240-105	417,197.00	(12,545.55)	404,651.45	397,685.42	6,966.03
Other Purchased Services (400-500 series)	000-240-500	55,600.00	1,772.75	57,372.75	57,366.75	6.00
Supplies and Materials	000-240-600	40,575.00	14,118.29	54,693.29	43,407.27	11,286.02
Other Objects	000-240-800	3,616.00	10,000.00	13,616.00	12,696.91	919.09
<b>Total Undist. Expend. - Support Serv. - School Admin.</b>		<u>2,577,361.00</u>	<u>139,272.49</u>	<u>2,716,633.49</u>	<u>2,695,826.89</u>	<u>20,806.60</u>
<b>Undist. Expend. - Central Services</b>						
Salaries	000-251-100	500,699.00	(21,779.00)	478,920.00	474,551.20	4,368.80
Purchased Technical Services	000-251-340	3,324.00	5,029.71	8,353.71	8,353.71	-
Miscellaneous Purchased Services ( 400-500 Series )	000-251-592	16,955.00	(14,875.55)	2,079.45	2,079.45	-
Supplies and Materials	000-251-600	28,650.00	(15,138.68)	13,511.32	13,511.32	-
Interest on Lease Purchase Agreements	000-251-832	6,200.00	(1,569.17)	4,630.83	4,630.83	-
Other Objects	000-251-890	22,450.00	(18,334.10)	4,115.90	4,115.90	-
<b>Total Undist. Expend. - Central Services</b>		<u>578,278.00</u>	<u>(66,666.79)</u>	<u>511,611.21</u>	<u>507,242.41</u>	<u>4,368.80</u>
<b>Undist. Expend. - Admin. Info. Technology</b>						
Purchased Technical Services	000-252-340	107,638.00	34,426.00	142,064.00	142,064.00	-
Other Purchased Services (400-500 series)	000-252-500	65,000.00	33,578.61	98,578.61	98,578.61	-
<b>Total Undist. Expend. - Admin. Info. Technology</b>		<u>172,638.00</u>	<u>68,004.61</u>	<u>240,642.61</u>	<u>240,642.61</u>	<u>-</u>
<b>Undist. Expend. - Allowable Maint. For School Facilities</b>						
Salaries	000-261-100	281,628.00	19,319.96	300,947.96	268,160.80	32,787.16
Cleaning, Repair and Maintenance Services	000-261-420	101,095.00	(32,553.51)	68,541.49	48,246.71	20,294.78
General Supplies	000-261-610	180,557.00	8,066.82	188,623.82	112,631.98	75,991.84
<b>Total Undist. Expend. - Allowable Maint. For School Facilities</b>		<u>563,280.00</u>	<u>(5,166.73)</u>	<u>558,113.27</u>	<u>429,039.49</u>	<u>129,073.78</u>
<b>Undist. Expend. - Custodial Services</b>						
Salaries	000-262-100	1,937,371.00	(58,547.55)	1,878,823.45	1,832,677.94	46,145.51
Purchased Professional and Technical Services	000-262-300	71,500.00	(28,741.45)	42,758.55	42,044.24	714.31
Cleaning, Repair and Maintenance Services	000-262-420	233,305.00	108,369.67	341,674.67	295,969.04	45,705.63
Other Purchased Property Services	000-262-490	167,895.00	16,775.45	184,670.45	176,625.80	8,044.65
Insurance	000-262-520	23,680.00	50,327.00	74,007.00	74,007.00	-
General Supplies	000-262-610	369,805.00	(40,488.82)	329,316.18	286,706.24	42,609.94
Energy (Natural Gas)	000-262-621	274,280.00	(121,192.36)	153,087.64	151,310.82	1,776.82
Energy (Electricity)	000-262-622	534,483.00	(97,155.52)	437,327.48	426,444.62	10,882.86
<b>Total Undist. Expend. - Other Oper. &amp; Maint. Of Plant</b>		<u>3,612,319.00</u>	<u>(170,653.58)</u>	<u>3,441,665.42</u>	<u>3,285,785.70</u>	<u>155,879.72</u>
<b>Undist. Expend. - Student Transportation Serv.</b>						
Salaries of Non-Instructional Aides	000-270-107	116,985.00	4,183.28	121,168.28	119,742.45	1,425.83
Contracted Services - Aid in Lieu of Payments	000-270-503	51,500.00	(22,424.40)	29,075.60	29,075.60	-
Contracted Services (Between Home and School) - Vendors	000-270-511	415,985.00	11,648.26	427,633.26	427,633.26	-
Contracted Services (Other than Between Home and School) - Vendo	000-270-512	393,941.00	18,645.25	412,586.25	379,854.20	32,732.05
Contracted Services (Special Education Students) - Vendors	000-270-514	544,584.00	132,416.00	677,000.00	675,002.06	1,997.94
<b>Total Undist. Expend. - Student Transportation Serv.</b>		<u>1,522,995.00</u>	<u>144,468.39</u>	<u>1,667,463.39</u>	<u>1,631,307.57</u>	<u>36,155.82</u>
<b>UNALLOCATED BENEFITS</b>						
Group Insurance	000-291-210	101,050.00	(101,050.00)	-	-	-
Social Security Contributions	000-291-220	620,000.00	-	620,000.00	565,906.68	54,093.32
T.P.A.F. Contributions - ERIP	000-291-232	15,000.00	-	15,000.00	6,763.28	8,236.72
Other Retirement Contributions - Regular	000-291-241	634,155.00	(68,465.92)	565,689.08	565,689.08	-
Unemployment Compensation	000-291-250	40,000.00	-	40,000.00	24,876.31	15,123.69
Workmen's Compensation	000-291-260	381,000.00	(3,000.00)	378,000.00	374,129.51	3,870.49
Health Benefits	000-291-270	5,103,957.00	(191,931.08)	4,912,025.92	4,720,539.30	191,486.62
Other Employee Benefits	000-291-290	6,000.00	24,522.71	30,522.71	16,471.50	14,051.21
<b>TOTAL UNALLOCATED BENEFITS</b>		<u>6,901,162.00</u>	<u>(339,924.29)</u>	<u>6,561,237.71</u>	<u>6,274,375.66</u>	<u>286,862.05</u>
On-behalf TPAF pension Contributions (non-budgeted)		-	-	-	3,839,038.00	(3,839,038.00)
Reimbursed TPAF Social Security Contributions (non-budgeted)		-	-	-	2,032,094.39	(2,032,094.39)
<b>TOTAL ON-BEHALF CONTRIBUTIONS</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>5,871,132.39</u>	<u>(5,871,132.39)</u>
<b>TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS</b>		<u>6,901,162.00</u>	<u>(339,924.29)</u>	<u>6,561,237.71</u>	<u>12,145,508.05</u>	<u>(5,584,270.34)</u>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>		<u>26,000,922.00</u>	<u>163,714.70</u>	<u>26,164,636.70</u>	<u>30,970,788.69</u>	<u>(4,806,151.99)</u>
<b>TOTAL GENERAL CURRENT EXPENSE</b>		<u>48,731,597.00</u>	<u>78,832.58</u>	<u>48,810,429.58</u>	<u>52,786,278.96</u>	<u>(3,975,849.38)</u>
<b>CAPITAL OUTLAY</b>						
<b>Equipment</b>						
<b>Regular Programs - Instruction:</b>						
Grades 9-12	140-100-730	99,671.00	107,283.67	206,954.67	42,619.92	164,334.75
Undistributed Expenditures - Custodial Services	000-262-730	-	48,006.05	48,006.05	48,006.05	-
Undistributed Expenditures - Student Transportation:		-	-	-	-	-
School Buses - Special	000-270-734	-	13,903.82	13,903.82	13,903.82	-
<b>Total Equipment</b>		<u>99,671.00</u>	<u>169,193.54</u>	<u>268,864.54</u>	<u>104,529.79</u>	<u>164,334.75</u>
<b>Facilities Acquisition and Construction Services</b>						
Architectural/Engineering Services	000-400-334	-	55,303.00	55,303.00	38,418.31	16,884.69
Construction Services	000-400-450	154,800.00	367,824.63	522,624.63	512,142.50	10,482.13
Lease Purchase Agreements - Principal	000-400-721	201,379.00	78,257.14	279,636.14	279,635.67	0.47
Other Objects	000-400-800	48,392.00	(48,392.00)	-	-	-
Assessment for Debt Service on SDA Funding	000-400-896	67,210.00	-	67,210.00	67,210.00	-
<b>Total Facilities Acquisition and Construction Services</b>		<u>471,781.00</u>	<u>452,992.77</u>	<u>924,773.77</u>	<u>897,406.48</u>	<u>27,367.29</u>
<b>TOTAL CAPITAL OUTLAY</b>		<u>571,452.00</u>	<u>622,186.31</u>	<u>1,193,638.31</u>	<u>1,001,936.27</u>	<u>191,702.04</u>

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2013

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>SPECIAL SCHOOLS</b>					
<b>Summer School - Instruction</b>					
Other Salaries for Instruction	422-100-106 \$ 74,000.00	\$ (5,529.05)	\$ 68,470.95	\$ 51,482.97	\$ 16,987.98
General Supplies	422-100-610 1,960.00	-	1,960.00	98.00	1,862.00
<b>Total Summer School - Instruction</b>	<u>75,960.00</u>	<u>(5,529.05)</u>	<u>70,430.95</u>	<u>51,580.97</u>	<u>18,849.98</u>
<b>Summer School - Support Services</b>					
Personal Services - Employee Benefits	422-200-200 5,978.00	1,231.00	7,209.00	3,938.45	3,270.55
<b>Total Summer School - Support Services</b>	<u>5,978.00</u>	<u>1,231.00</u>	<u>7,209.00</u>	<u>3,938.45</u>	<u>3,270.55</u>
<b>Total Summer School</b>	<u>81,938.00</u>	<u>(4,298.05)</u>	<u>77,639.95</u>	<u>55,519.42</u>	<u>22,120.53</u>
<b>TOTAL SPECIAL SCHOOLS</b>	<u>81,938.00</u>	<u>(4,298.05)</u>	<u>77,639.95</u>	<u>55,519.42</u>	<u>22,120.53</u>
<b>TOTAL EXPENDITURES</b>	<u>49,384,987.00</u>	<u>696,720.84</u>	<u>50,081,707.84</u>	<u>53,843,734.65</u>	<u>(3,762,026.81)</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(739,507.00)</u>	<u>(696,720.84)</u>	<u>(1,436,227.84)</u>	<u>788,275.84</u>	<u>2,224,503.68</u>
<b>Other Financing Sources (Uses):</b>					
Operating Transfer Out:					
Capital Reserve Account Transferred to Debt Service Fund	(280,245.00)	-	(280,245.00)	(280,245.00)	-
<b>Total Other Financing Sources (Uses)</b>	<u>(280,245.00)</u>	<u>-</u>	<u>(280,245.00)</u>	<u>(280,245.00)</u>	<u>-</u>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)</b>	<u>(1,019,752.00)</u>	<u>(696,720.84)</u>	<u>(1,716,472.84)</u>	<u>508,030.84</u>	<u>2,224,503.68</u>
<b>Fund Balance, July 1</b>	<u>3,970,523.11</u>	<u>-</u>	<u>3,970,523.11</u>	<u>3,970,523.11</u>	<u>-</u>
<b>Fund Balance, June 30</b>	<u>\$ 2,950,771.11</u>	<u>\$ (696,720.84)</u>	<u>\$ 2,254,050.27</u>	<u>\$ 4,478,553.95</u>	<u>\$ 2,224,503.68</u>
<b>Recapitulation of Excess (Deficiency) of Revenues and Other Financing Sources (Uses) Over (Under) Expenditures and Other Financing Sources (Uses):</b>					
Increase in Capital Reserve	\$ 1,000.00	\$ -	\$ 1,000.00	\$ 634,375.01	\$ 633,375.01
Withdrawal from Capital Reserve	(481,624.00)	-	(481,624.00)	(481,624.00)	-
Adjustment for Prior Year Encumbrances	-	(696,720.84)	(696,720.84)	(696,720.84)	-
Budgeted Fund Balance	<u>(539,128.00)</u>	<u>-</u>	<u>(539,128.00)</u>	<u>1,052,000.67</u>	<u>\$ 1,591,128.67</u>
<b>Total</b>	<u>\$ (1,019,752.00)</u>	<u>\$ (696,720.84)</u>	<u>\$ (1,716,472.84)</u>	<u>\$ 508,030.84</u>	<u>\$ 2,224,503.68</u>
<b>Analysis of Fund Balance June 30, 2013:</b>					
Restricted Fund Balance:					
Capital Reserve Account				\$ 1,904,293.16	
Assigned Fund Balance:					
Year-end Encumbrances				1,070,361.86	
Designated for Subsequent Year's Expenditures				539,128.00	
Unassigned Fund Balance				<u>964,770.93</u>	
				<u>\$ 4,478,553.95</u>	
<b>Reconciliation of Budgetary Fund Balance to GAAP Fund Balance:</b>					
Fund Balance June 30, 2013				\$ 4,478,553.95	
Last Two Current Year State Aid Payments Not Realized on GAAP Basis				<u>(52,301.00)</u>	
				<u>\$ 4,426,252.95</u>	

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Budgetary Comparison Schedule  
Special Revenue Fund  
For the Fiscal Year Ended June 30, 2013

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance <u>Final to Actual</u>
<b>REVENUES:</b>					
State Sources	\$ 73,504.00	\$ 28,079.00	\$ 101,583.00	\$ 101,583.00	\$ -
Federal Sources	709,883.00	104,011.75	813,894.75	810,848.27	3,046.48
Local Sources	<u>5,670.00</u>	<u>45,868.00</u>	<u>51,538.00</u>	<u>18,911.28</u>	<u>32,626.72</u>
<b>Total Revenues</b>	<b><u>\$ 789,057.00</u></b>	<b><u>\$ 177,958.75</u></b>	<b><u>\$ 967,015.75</u></b>	<b><u>\$ 931,342.55</u></b>	<b><u>\$ 35,673.20</u></b>
<b>EXPENDITURES:</b>					
<b>Instruction</b>					
Personal Services - Salaries	\$ 97,105.00	\$ (32,360.00)	\$ 64,745.00	\$ 64,745.00	\$ -
Purchased Professional and Technical Services	191.00	14,809.00	15,000.00	15,000.00	-
Other Purchased Services (400-500 series)	426,017.00	(25,525.00)	400,492.00	397,608.00	2,884.00
General Supplies	62,446.00	13,548.21	75,994.21	75,994.21	-
Textbooks	73,504.00	(47,665.00)	25,839.00	25,839.00	-
Other Objects	-	1,000.00	1,000.00	1,000.00	-
<b>Total Instruction</b>	<u>659,263.00</u>	<u>(76,192.79)</u>	<u>583,070.21</u>	<u>580,186.21</u>	<u>2,884.00</u>
<b>Support Services</b>					
Personal Services - Employee Benefits		12,671.34	12,671.34	12,671.34	-
Purchased Professional and Technical Services		42,476.00	42,476.00	42,476.00	-
Purchased Professional - Educational Services	124,124.00	32,511.00	156,635.00	156,635.00	-
Purchased Property Services	5,670.00	45,868.00	51,538.00	18,911.28	32,626.72
Other Purchased Services (400-500 series)		104,116.00	104,116.00	104,116.00	-
Travel		684.00	684.00	683.93	0.07
Other Objects	-	12,206.00	12,206.00	12,206.00	-
<b>Total Support Services</b>	<u>129,794.00</u>	<u>250,532.34</u>	<u>380,326.34</u>	<u>347,699.55</u>	<u>32,626.79</u>
<b>Facilities Acquisition and Construction Services:</b>					
Instructional Equipment		3,619.20	3,619.20	3,456.79	162.41
<b>Total Facilities Acquisition and Construction Services</b>	<u>-</u>	<u>3,619.20</u>	<u>3,619.20</u>	<u>3,456.79</u>	<u>162.41</u>
<b>Total Expenditures</b>	<u>789,057.00</u>	<u>177,958.75</u>	<u>967,015.75</u>	<u>931,342.55</u>	<u>35,673.20</u>
<b>Total Outflows</b>	<b><u>\$ 789,057.00</u></b>	<b><u>\$ 177,958.75</u></b>	<b><u>\$ 967,015.75</u></b>	<b><u>\$ 931,342.55</u></b>	<b><u>\$ 35,673.20</u></b>

**NOTES TO REQUIRED SUPPLEMENTARY  
INFORMATION**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Required Supplementary Information  
Budgetary Comparison Schedule  
Note to RSI  
For the Fiscal Year Ended June 30, 2013**

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and  
GAAP Revenues and Expenditures**

	<u>Exhibit</u>	<u>General Fund</u>	<u>Special Revenue Fund</u>
<b>Sources/inflows of resources</b>			
Actual amounts (budgetary basis) "revenue"			
from the budgetary comparison schedule	<b>[C-1&amp;C-2]</b>	\$ 54,632,010.49	\$ 931,342.55
Difference - budget to GAAP:			
The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense in accordance with GASB 33.		(19,082.00)	
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		-	106,090.47
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	<b>[B-2]</b>	<u>\$ 54,612,928.49</u>	<u>\$ 1,037,433.02</u>
<b>Uses/outflows of resources</b>			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	<b>[C-1&amp;C-2]</b>	\$ 53,843,734.65	\$ 931,342.55
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for <i>financial reporting</i> purposes.		-	106,090.47
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<b>[B-2]</b>	<u>\$ 53,843,734.65</u>	<u>\$ 1,037,433.02</u>

## **OTHER SUPPLEMENTARY INFORMATION**

**Section D**  
**SCHOOL LEVEL SCHEDULES**

**Section E**  
**SPECIAL REVENUE FUND**

BOARD OF EDUCATION  
 NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 Special Revenue Fund  
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2013

	<u>Total</u>	<u>State Aid</u>	<u>Federal Aid</u>	<u>Local Aid</u>
<b>REVENUES</b>				
State Sources	\$ 101,583.00	\$ 101,583.00	\$ -	\$ -
Federal Sources	810,848.27	-	810,848.27	-
Local Sources	<u>18,911.28</u>	<u>-</u>	<u>-</u>	<u>18,911.28</u>
<b>Total Revenues</b>	<b><u>\$ 931,342.55</u></b>	<b><u>\$ 101,583.00</u></b>	<b><u>\$ 810,848.27</u></b>	<b><u>\$ 18,911.28</u></b>
<b>EXPENDITURES:</b>				
<b>Instruction:</b>				
Personal Services - Salaries	100-100	\$ 64,745.00	\$ -	\$ 64,745.00
Purchased Professional and Technical Services	100-300	15,000.00	-	15,000.00
Other Purchased Services (400-500 series)	100-500	397,608.00	-	397,608.00
General Supplies	100-610	75,994.21	-	75,994.21
Textbooks	100-640	25,839.00	25,839.00	-
Other Objects	100-800	<u>1,000.00</u>	<u>-</u>	<u>1,000.00</u>
<b>Total Instruction</b>		<b><u>580,186.21</u></b>	<b><u>25,839.00</u></b>	<b><u>554,347.21</u></b>
<b>Support Services:</b>				
Personal Services - Employee Benefits	200-200	12,671.34	-	12,671.34
Purchased Professional and Technical Services	200-300	42,476.00	35,863.00	6,613.00
Purchased Professional - Educational Services	200-320	156,635.00	39,881.00	116,754.00
Purchased Property Services	200-400	18,911.28	-	-
Other Purchased Services (400-500 series)	200-500	104,116.00	-	104,116.00
Travel	200-580	683.93	-	683.93
Other Objects	200-800	<u>12,206.00</u>	<u>-</u>	<u>12,206.00</u>
<b>Total Support Services</b>		<b><u>347,699.55</u></b>	<b><u>75,744.00</u></b>	<b><u>253,044.27</u></b>
<b>Facilities Acquisition and Const. Serv.:</b>				
Instructional Equipment	400-731	<u>3,456.79</u>	<u>-</u>	<u>3,456.79</u>
<b>Total Facilities Acquisition and Const. Serv.</b>		<b><u>3,456.79</u></b>	<b><u>-</u></b>	<b><u>3,456.79</u></b>
<b>Total Expenditures</b>		<b><u>\$ 931,342.55</u></b>	<b><u>\$ 101,583.00</u></b>	<b><u>\$ 810,848.27</u></b>
		<b><u>\$ 18,911.28</u></b>		<b><u>\$ 18,911.28</u></b>

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
 Special Revenue Fund  
 Combining Schedule of State Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2013

		N.J.	N.J.	N.J.	N.J.	N.J.	N.J.	N.J.
		Nonpublic	Nonpublic	Nonpublic	Nonpublic	Nonpublic	Nonpublic	Nonpublic
		Textbook	Auxiliary	Handicapped	Nursing	Technology		
		Aid	Services	Services	Services	Initiative		
<b>REVENUES</b>								
State Sources		\$ 25,839.00	\$ 14,490.00	\$ 15,855.00	\$ 35,863.00	\$ 9,536.00		
<b>Total State Revenues</b>		<u>\$ 25,839.00</u>	<u>\$ 14,490.00</u>	<u>\$ 15,855.00</u>	<u>\$ 35,863.00</u>	<u>\$ 9,536.00</u>		
<b>EXPENDITURES:</b>								
Instruction:								
Textbooks	100-640	\$ 25,839.00	\$ -	\$ -	\$ -	\$ -		
<b>Total Instruction</b>		<u>25,839.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>		
Support Services:								
Purchased Professional and Technical Services	200-300	35,863.00	14,490.00	15,855.00	35,863.00	9,536.00		
Purchased Professional - Educational Services	200-320	39,881.00	14,490.00	15,855.00	35,863.00	9,536.00		
<b>Total Support Services</b>		<u>75,744.00</u>	<u>14,490.00</u>	<u>15,855.00</u>	<u>35,863.00</u>	<u>9,536.00</u>		
<b>Total Expenditures</b>		<u>\$ 101,583.00</u>	<u>\$ 14,490.00</u>	<u>\$ 15,855.00</u>	<u>\$ 35,863.00</u>	<u>\$ 9,536.00</u>		

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Federal Program Revenues and Expenditures - Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2013**

	Total	E.S.E.A.			I.D.E.A. Part B Special Education
		Title I	Title II	Title III	
<b>REVENUES</b>					
Federal Sources	\$ 810,848.27	\$ 82,963.00	\$ 127,474.00	\$ 66,895.00	\$ 42,642.27
<b>Total Federal Revenues</b>	<b>\$ 810,848.27</b>	<b>\$ 82,963.00</b>	<b>\$ 127,474.00</b>	<b>\$ 66,895.00</b>	<b>\$ 42,642.27</b>
<b>EXPENDITURES:</b>					
<b>Instruction:</b>					
100-100 Personal Services - Salaries	\$ 64,745.00	\$ 62,500.00	\$ -	\$ -	\$ 2,245.00
100-300 Purchased Professional and Technical Services	15,000.00	-	-	-	15,000.00
100-500 Other Purchased Services (400-500 series)	397,608.00	-	397,608.00	-	-
100-610 General Supplies	75,994.21	-	65,211.00	-	10,783.21
100-800 Other Objects	1,000.00	-	-	-	1,000.00
<b>Total Instruction</b>	<b>554,347.21</b>	<b>62,500.00</b>	<b>65,211.00</b>	<b>65,211.00</b>	<b>29,028.21</b>
<b>Support Services:</b>					
200-200 Personal Services - Employee Benefits	12,671.34	12,500.00	-	-	171.34
200-300 Purchased Professional and Technical Services	6,613.00	-	-	-	6,613.00
200-320 Purchased Professional - Educational Services	116,754.00	-	116,754.00	-	-
200-500 Other Purchased Services (400-500 series)	104,116.00	3,815.00	4,346.00	-	2,689.00
200-580 Travel	683.93	-	-	-	683.93
200-600 Supplies and Materials	-	-	-	-	-
200-800 Other Objects	12,206.00	4,148.00	6,374.00	1,684.00	-
<b>Total Support Services</b>	<b>253,044.27</b>	<b>20,463.00</b>	<b>127,474.00</b>	<b>1,684.00</b>	<b>10,157.27</b>
<b>Facilities Acquisition and Const. Serv.:</b>					
400-731 Instructional Equipment	3,456.79	-	-	-	3,456.79
<b>Total Facilities Acquisition and Const. Serv.</b>	<b>3,456.79</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,456.79</b>
<b>Total Expenditures</b>	<b>\$ 810,848.27</b>	<b>\$ 82,963.00</b>	<b>\$ 127,474.00</b>	<b>\$ 66,895.00</b>	<b>\$ 42,642.27</b>

BOARD OF EDUCATION  
 NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 Special Revenue Fund  
 Combining Schedule of Local Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2013

	<u>Total</u>	<u>Other Donations</u>	<u>Hero &amp; Cool Kids Donations</u>
<b>REVENUES</b>			
Local Sources	\$ 18,911.28	\$ 12,411.28	\$ 6,500.00
<b>Total Local Revenues</b>	<u>\$ 18,911.28</u>	<u>\$ 12,411.28</u>	<u>\$ 6,500.00</u>
<b>EXPENDITURES:</b>			
<b>Support Services:</b>			
Purchased Property Services	200-400 18,911.28	12,411.28	6,500.00
<b>Total Support Services</b>	<u>18,911.28</u>	<u>12,411.28</u>	<u>6,500.00</u>
<b>Total Expenditures</b>	<u>\$ 18,911.28</u>	<u>\$ 12,411.28</u>	<u>\$ 6,500.00</u>

**Section F**  
**CAPITAL PROJECTS FUND**

BOARD OF EDUCATION  
 NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 Capital Projects Fund  
 Summary Schedule of Project Expenditures  
 For the Year Ended June 30, 2013

<u>Project Title/Issue</u>	<u>Approval Date</u>	<u>Revised Budgetary Appropriations</u>	<u>GAAP Expenditures to Date</u>		<u>Unexpended Appropriations 6/30/13</u>
			<u>Prior Years</u>	<u>Current Year</u>	
Various Improvements to Demarest High School	9/25/01	\$ 14,594,832.52	\$ 14,583,606.38	\$ -	\$ 11,226.14
Various Improvements to Old Tappan High School	9/25/01	13,917,966.59	13,900,272.16	9,610.81	8,083.62
Improvements to Schools	4/17/07	2,186,000.00	2,053,453.84	132,351.16	195.00
Improvements to Schools	4/21/09	3,816,755.00	3,797,464.87	19,290.13	-
Totals		<u>\$ 34,515,554.11</u>	<u>\$ 34,334,797.25</u>	<u>\$ 161,252.10</u>	<u>\$ 19,504.76</u>

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis  
For the Year Ended June 30, 2013**

**REVENUES AND OTHER FINANCING SOURCES**

State Sources - SCC Grant	\$ -
Bond Proceeds	-
Contribution from private sources	-
Transfer from capital reserve	-
Transfer from capital outlay	-
Total Revenues	<u>-</u>

**EXPENDITURES AND OTHER FINANCING USES**

Equipment (73X)	-
Salaries (100)	-
Legal Services (331)	-
Other Purchased Professional and Technical Services (390)	9,861.53
Construction Services (450)	151,390.57
General Supplies (610)	-
Land and Improvements (710)	-
Lease Purchase Agreements - Principal (721)	-
Buildings other than Lease Purchase Agreements - Principal (722)	-
Other Objects (800)	-
Total Expenditures	<u>161,252.10</u>

Excess (deficiency) of revenues over (under) expenditures (161,252.10)

Fund Balance - July 1 180,756.86

Fund Balance - June 30 \$ 19,504.76

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis**  
**Various Improvements to Demarest High School**  
**From Inception and for the Year Ended June 30, 2013**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>REVENUES AND OTHER FINANCING SOURCES</b>				
State Sources - SCC Grant	\$ 3,467,522.93	\$ -	\$ 3,467,522.93	\$ 3,467,522.93
Bond Proceeds	11,127,309.59		11,127,309.59	11,127,637.59
Contribution from private sources			-	
Transfer from capital reserve			-	
Transfer from capital outlay	-	-	-	-
Total Revenues	<u>14,594,832.52</u>	<u>-</u>	<u>14,594,832.52</u>	<u>14,595,160.52</u>
<b>EXPENDITURES AND OTHER FINANCING USES</b>				
Equipment (73X)	637,570.37		637,570.37	350,000.00
Salaries (100)	-		-	
Legal Services (331)	-		-	
Other Purchased Professional and Technical Services (390)	1,394,724.62		1,394,724.62	1,600,000.00
Construction Services (450)	9,710,509.29		9,710,509.29	9,985,160.52
General Supplies (610)	139,318.28		139,318.28	150,000.00
Land and Improvements (710)	2,691,527.37		2,691,527.37	2,500,000.00
Lease Purchase Agreements - Principal (721)	-		-	
Buildings other than Lease Purchase Agreements - Principal (722)	-		-	
Other Objects (800)	9,956.45	-	9,956.45	10,000.00
Total Expenditures	<u>14,583,606.38</u>	<u>-</u>	<u>14,583,606.38</u>	<u>14,595,160.52</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ 11,226.14</u>	<u>\$ -</u>	<u>\$ 11,226.14</u>	<u>\$ -</u>
<b>ADDITIONAL PROJECT INFORMATION</b>				
Project Number	SP202013			
Grant Date	9/6/02			
Bond Authorization Date	9/25/01			
Bonds Authorized	\$ 11,811,328.00			
Bonds Issued	\$ 11,811,000.00			
Original Authorized Cost	\$ 15,278,850.93			
Additional Authorized Cost	\$ (683,690.41)			
Revised Authorized Cost	\$ 14,595,160.52			
Percentage Increase over Original Authorized Cost	-4.47%			
Percentage Completed	99.92%			
Original Target Completion Date	9/1/05			
Revised Target Completion Date	9/1/06			

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis**  
**Various Improvements to Old Tappan High School**  
**From Inception and for the Year Ended June 30, 2013**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>REVENUES AND OTHER FINANCING SOURCES</b>				
State Sources - SCC Grant	\$ 3,078,657.00	\$ -	\$ 3,078,657.00	\$ 3,078,657.00
Bond Proceeds	10,839,309.59		10,839,309.59	10,839,801.59
Contribution from private sources			-	
Transfer from capital reserve	-		-	
Transfer from capital outlay	-		-	
Total Revenues	<u>13,917,966.59</u>	<u>-</u>	<u>13,917,966.59</u>	<u>13,918,458.59</u>
<b>EXPENDITURES AND OTHER FINANCING USES</b>				
Equipment (73X)	468,771.05		468,771.05	250,000.00
Salaries (100)	-		-	
Legal Services (331)	-		-	
Other Purchased Professional and Technical Services (390)	1,218,529.69	208.29	1,218,737.98	1,250,000.00
Construction Services (450)	9,686,981.73	9,402.52	9,696,384.25	9,758,458.59
General Supplies (610)	138,418.18		138,418.18	150,000.00
Land and Improvements (710)	2,378,507.19		2,378,507.19	2,500,000.00
Lease Purchase Agreements - Principal (721)	-		-	
Buildings other than Lease Purchase Agreements - Principal (722)	-		-	
Other Objects (800)	9,064.32	-	9,064.32	10,000.00
Total Expenditures	<u>13,900,272.16</u>	<u>9,610.81</u>	<u>13,909,882.97</u>	<u>13,918,458.59</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ 17,694.43</u>	<u>\$ (9,610.81)</u>	<u>\$ 8,083.62</u>	<u>\$ -</u>
<b>ADDITIONAL PROJECT INFORMATION</b>				
Project Number	SP202012			
Grant Date	9/6/02			
Bond Authorization Date	9/25/01			
Bonds Authorized	\$ 11,523,492.00			
Bonds Issued	\$ 11,523,000.00			
Original Authorized Cost	\$ 14,602,149.00			
Additional Authorized Cost	\$ (683,690.41)			
Revised Authorized Cost	\$ 13,918,458.59			
Percentage Increase over Original Authorized Cost	-4.68%			
Percentage Completed	99.94%			
Original Target Completion Date	9/1/05			
Revised Target Completion Date	9/1/06			

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis**  
**Improvements to Schools**  
**From Inception and for the Year Ended June 30, 2013**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>REVENUES AND OTHER FINANCING SOURCES</b>				
State Sources - SCC Grant	\$ -	\$ -	\$ -	\$ -
Bond Proceeds	2,186,000.00		2,186,000.00	2,186,130.00
Contribution from private sources			-	
Transfer from capital reserve	-		-	
Transfer from capital outlay	-		-	
Total Revenues	<u>2,186,000.00</u>	<u>-</u>	<u>2,186,000.00</u>	<u>2,186,130.00</u>
<b>EXPENDITURES AND OTHER FINANCING USES</b>				
Equipment (73X)	878,662.74		878,662.74	900,000.00
Salaries (100)	-		-	
Legal Services (331)	-		-	
Other Purchased Professional and Technical Services (390)	150,114.50		150,114.50	175,000.00
Construction Services (450)	1,024,676.60	132,351.16	1,157,027.76	1,111,130.00
General Supplies (610)			-	
Land and Improvements (710)			-	
Lease Purchase Agreements - Principal (721)			-	
Buildings other than Lease Purchase Agreements - Principal (722)			-	
Other Objects (800)	-		-	
Total Expenditures	<u>2,053,453.84</u>	<u>132,351.16</u>	<u>2,185,805.00</u>	<u>2,186,130.00</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ 132,546.16</u>	<u>\$ (132,351.16)</u>	<u>\$ 195.00</u>	<u>\$ -</u>
<b>ADDITIONAL PROJECT INFORMATION</b>				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	4/17/07			
Bonds Authorized	\$ 2,186,130.00			
Bonds Issued	\$ 2,186,000.00			
Original Authorized Cost	\$ 2,186,130.00			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 2,186,130.00			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completed	99.99%			
Original Target Completion Date	12/1/07			
Revised Target Completion Date	12/1/07			

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis  
Improvements to Schools  
From Inception and for the Year Ended June 30, 2013**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>REVENUES AND OTHER FINANCING SOURCES</b>				
State Sources - SDA Grant	\$ 1,526,755.00	\$ -	\$ 1,526,755.00	\$ 1,526,755.00
Bond Proceeds	2,290,000.00		2,290,000.00	2,290,133.00
Contribution from private sources			-	
Transfer from capital reserve			-	
Transfer from capital outlay			-	
Total Revenues	<u>3,816,755.00</u>	<u>-</u>	<u>3,816,755.00</u>	<u>3,816,888.00</u>
<b>EXPENDITURES AND OTHER FINANCING USES</b>				
Equipment (73X)			-	
Salaries (100)			-	
Legal Services (331)			-	
Other Purchased Professional and Technical Services (390)	504,860.79	9,653.24	514,514.03	657,147.00
Construction Services (450)	3,292,604.08	9,636.89	3,302,240.97	3,159,741.00
General Supplies (610)			-	
Land and Improvements (710)			-	
Lease Purchase Agreements - Principal (721)			-	
Buildings other than Lease Purchase Agreements - Principal (722)			-	
Other Objects (800)			-	
Total Expenditures	<u>3,797,464.87</u>	<u>19,290.13</u>	<u>3,816,755.00</u>	<u>3,816,888.00</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ 19,290.13</u>	<u>\$ (19,290.13)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>ADDITIONAL PROJECT INFORMATION</b>				
Project Number	SP3710-050-09-0KAU			
Project Number	SP3710-050-09-0KAV			
Project Number	SP3710-060-09-0KAW			
Project Number	SP3710-060-09-0KAX			
Grant Date	5/26/09			
Bond Authorization Date	4/21/09			
Bonds Authorized	\$ 2,290,133.00			
Bonds Issued	\$ 2,290,000.00			
Original Authorized Cost	\$ 3,816,888.00			
Additional Authorized Cost	\$ -			
Revised Authorized Cost	\$ 3,816,888.00			
Percentage Increase over Original Authorized Cost	0.00%			
Percentage Completed	100.00%			
Original Target Completion Date	10/1/10			
Revised Target Completion Date	10/1/10			

**Section G**  
**PROPRIETARY FUNDS**

**ENTERPRISE FUND**

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
 Combining Statement of Net Position  
 Proprietary Funds  
 June 30, 2013

**Business-type Activities -  
 Enterprise Funds**

	Non-Major Programs				Major Programs				Totals			
	Food Service	Wee Tots	Teens and Tots	Total Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation	Regional Special Education				
<b>ASSETS</b>												
Current Assets:												
Cash and cash equivalents	\$ 24,171.51	\$ (549.96)	\$ 18,982.29	\$ 49,397.98	\$ 3,167.46	\$ 47,220.10	\$ 47,220.10	\$ 142,389.38	\$ 302,684.52	\$ (294,568.93)	\$ 2,583,124.48	\$ 3,156,361.20
Other receivables	28,182.66	4,315.00	3,640.00	5,983.00	-	-	-	42,120.66	318,883.14	10,050.00	481,351.98	1,650,916.11
Inventories	4,145.57	-	-	-	-	-	-	4,145.57	621,567.66	-	-	4,145.57
Total Current Assets	56,499.74	3,765.04	22,622.29	55,380.98	3,167.46	47,220.10	47,220.10	188,655.61	621,567.66	432,781.75	186,783.05	4,811,422.88
Noncurrent assets:												
Furniture, machinery and equipment	55,886.11	-	-	-	-	-	-	55,886.11	-	-	-	210,317.40
Less accumulated depreciation	(15,206.28)	-	-	-	-	-	-	(15,206.28)	-	-	-	(88,659.21)
Total Noncurrent Assets	40,679.83	-	-	-	-	-	-	40,679.83	-	-	-	106,451.91
Total Assets	97,179.57	3,765.04	22,622.29	55,380.98	3,167.46	47,220.10	47,220.10	229,335.44	621,567.66	432,781.75	186,783.05	4,917,874.79
<b>LIABILITIES</b>												
Current Liabilities:												
Accounts payable	20,273.51	3,546.00	558.00	-	-	-	-	20,831.51	360,139.72	9,519.67	2,849.05	759,438.36
Deposits Payable	-	-	-	-	-	-	-	3,546.00	-	-	-	6,395.05
Total Current Liabilities	20,273.51	3,546.00	558.00	-	-	-	-	24,377.51	360,139.72	9,519.67	2,849.05	765,833.41
Noncurrent Liabilities:												
Compensated absences	-	-	36,067.50	-	-	-	-	36,067.50	27,300.00	64,362.50	-	192,710.00
Total Noncurrent Liabilities	-	-	36,067.50	-	-	-	-	36,067.50	27,300.00	64,362.50	-	192,710.00
Total Liabilities	20,273.51	3,546.00	36,625.50	-	-	-	-	60,445.01	387,439.72	73,882.17	2,849.05	1,086,273.41
<b>DEFERRED INFLOWS OF RESOURCES</b>												
Prepaid Sales and Fees	3,943.72	50.00	19,708.00	-	-	-	-	23,701.72	-	-	-	23,701.72
Total Deferred Inflows of Resources	3,943.72	50.00	19,708.00	-	-	-	-	23,701.72	-	-	-	23,701.72
Total Liabilities and Deferred Inflows of Resources	24,217.23	3,596.00	56,333.50	-	-	-	-	84,146.73	387,439.72	73,882.17	2,849.05	1,109,975.13
<b>NET POSITION</b>												
Net investment in capital assets	40,679.83	169.04	(33,711.21)	55,380.98	3,167.46	47,220.10	47,220.10	40,679.83	234,127.94	358,899.58	183,934.00	65,772.08
Unrestricted	32,282.51	169.04	(33,711.21)	55,380.98	3,167.46	47,220.10	47,220.10	104,508.88	234,127.94	358,899.58	183,934.00	2,819,977.35
Total Net Position	\$ 72,962.34	\$ 169.04	\$ (33,711.21)	\$ 55,380.98	\$ 3,167.46	\$ 47,220.10	\$ 47,220.10	\$ 145,188.71	\$ 234,127.94	\$ 358,899.58	\$ 183,934.00	\$ 2,885,749.43

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position  
Proprietary Funds  
For the Year Ended June 30, 2013**

**Business-type Activities -  
Enterprise Funds**

	Non-Major Programs							Major Programs				Totals
	Food Service	Web Totals	Teens and Totals	Swimming	Ice Hockey	SAI Classes	Total Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation	Regional Special Education	
<b>Operating Revenues:</b>												
Charges for services:	\$ 913,429.65	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 913,429.65	\$ -	\$ -	\$ -	\$ -	\$ 913,429.65
Daily sales - non-reimbursable programs	78,349.65	-	-	-	-	-	78,349.65	-	-	-	-	78,349.65
Special functions	-	264,503.00	266,953.50	26,851.00	18,948.00	36,775.00	614,030.50	2,069,948.92	1,006,340.00	1,751,826.99	13,803,688.42	17,494,007.84
Program fees	-	-	-	-	-	-	-	-	-	-	-	-
Transportation fees from other LEA's within the state	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Revenues	991,779.30	264,503.00	266,953.50	26,851.00	18,948.00	36,775.00	1,605,809.80	2,069,948.92	1,006,340.00	1,751,826.99	13,803,688.42	20,237,614.13
<b>Operating Expenses:</b>												
Cost of sales	444,331.92	-	-	-	-	-	444,331.92	978,217.59	579,360.24	1,774,394.33	9,118,748.15	1,422,549.51
Salaries	325,952.72	265,903.00	284,815.26	-	-	20,300.00	896,970.98	648,471.86	124,841.52	43,478.92	2,983,009.58	11,243,551.23
Employee benefits	76,457.04	-	7,748.51	-	-	1,642.11	85,847.66	43,478.92	189,782.86	252,718.46	260,939.06	3,237,177.68
Purchased professional services	68,993.13	-	-	-	-	-	68,993.13	252,718.46	2,557.47	-	768,330.50	772,433.51
Rentals	-	-	-	22,384.55	24,439.91	-	46,824.46	-	23,466.08	-	118,270.88	817,712.43
Other purchased services	37,003.36	-	-	-	-	-	37,003.36	105,439.91	38,498.46	-	23,955.37	135,668.42
Maintenance	6,273.14	-	-	-	-	-	6,273.14	77,290.70	-	-	121,706.51	281,722.43
General supplies	40,080.83	-	2,941.88	47.99	-	1,156.06	44,226.76	-	-	-	7,951.57	14,941.14
Depreciation	6,989.57	-	-	-	-	-	6,989.57	-	-	-	-	-
Total Operating Expenses	1,006,081.71	265,903.00	295,505.65	22,432.54	24,439.91	23,098.17	1,637,460.98	2,105,617.44	958,506.63	1,774,394.33	13,402,911.62	19,878,891.00
Operating Income (Loss)	(14,302.41)	(1,400.00)	(28,552.15)	4,418.46	(5,491.91)	13,676.83	(31,651.18)	(35,668.52)	47,833.37	(22,567.34)	400,776.80	358,723.13
<b>Nonoperating Revenues (Expenses):</b>												
Interest and investment revenue	-	-	-	-	-	-	-	-	-	-	10,325.88	10,325.88
Total Nonoperating Revenues (Expenses)	(14,302.41)	(1,400.00)	(28,552.15)	4,418.46	(5,491.91)	13,676.83	(31,651.18)	(35,668.52)	47,833.37	(22,567.34)	411,102.68	368,049.01
Transfers in (out)	(14,302.41)	(1,400.00)	(28,552.15)	4,418.46	(5,491.91)	13,676.83	(31,651.18)	(35,668.52)	47,833.37	(22,567.34)	411,102.68	368,049.01
Change in net position	87,264.75	1,569.04	(5,159.06)	50,962.52	8,659.37	33,543.27	176,839.89	269,796.46	311,066.21	206,501.34	2,474,646.75	3,438,850.65
Total Net Position—Beginning	\$ 72,962.34	\$ 169.04	\$ (33,711.21)	\$ 55,380.98	\$ 3,167.46	\$ 47,220.10	\$ 145,188.71	\$ 234,127.94	\$ 358,899.58	\$ 183,934.00	\$ 2,885,749.43	\$ 3,807,899.66
Total Net Position—Ending												

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Combining Statement of Cash Flows  
Proprietary Funds  
For the Year Ended June 30, 2013

Business-type Activities -  
Enterprise Funds

	Non-Major Programs					Major Programs					Totals	
	Food Service	Wee Tots	Teens and Tots	Swimming	Ice Hockey	SAAT Classes	Non-Major Programs	Technical Services	Regional Cooperative Program	Regional Transportation		Regional Special Education
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>												
Receipts from customers	\$ 976,068.53	\$ 252,526.00	\$ 267,746.00	\$ 28,201.00	\$ 24,440.00	\$ 36,775.00	\$ 1,585,756.53	\$ 2,114,320.29	\$ 1,010,615.00	\$ 1,474,849.40	\$ 13,299,600.25	\$ 19,485,141.47
Payments to employees	(325,952.72)	(265,903.00)	(285,521.51)	-	(20,300.00)	(877,677.23)	(648,571.86)	(574,460.24)	(9,018,324.40)	(2,963,009.58)	(3,237,177.60)	(11,117,033.73)
Payments for employee benefits	(76,457.04)	(7,748.51)	(1,642.11)	(2,439.91)	(2,046.65)	(639,838.49)	(1,179,453.21)	(248,027.99)	(1,781,233.33)	(965,851.63)	(4,814,404.64)	(3,237,177.60)
Payments to suppliers	(587,998.16)	(13,377.00)	(8,445.24)	5,768.46	0.09	12,786.24	(1,179,453.21)	(248,027.99)	(1,781,233.33)	(965,851.63)	(4,814,404.64)	(3,237,177.60)
Net cash provided by (used for) operating activities	(14,339.39)	(13,377.00)	(8,445.24)	5,768.46	0.09	12,786.24	(1,179,453.21)	(248,027.99)	(1,781,233.33)	(965,851.63)	(4,814,404.64)	(3,237,177.60)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>												
Purchases of capital assets	(6,959.03)											(6,959.03)
Net cash provided by (used for) capital and related financing activities	(6,959.03)											(6,959.03)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>												
Interest and dividends	(21,298.42)	(13,377.00)	(8,445.24)	5,768.46	0.09	12,786.24	(24,565.87)	244,816.30	63,285.25	(306,383.93)	322,826.52	10,325.88
Net cash provided by (used for) investing activities	(21,298.42)	(13,377.00)	(8,445.24)	5,768.46	0.09	12,786.24	(24,565.87)	244,816.30	63,285.25	(306,383.93)	322,826.52	10,325.88
Balances—beginning of year	45,469.93	12,827.04	27,427.53	43,629.52	3,167.37	34,433.86	166,955.25	57,868.22	359,446.50	11,815.00	2,260,297.96	2,856,382.93
Balances—end of year	\$ 24,171.51	\$ (549.96)	\$ 18,982.29	\$ 49,397.98	\$ 3,167.46	\$ 47,220.10	\$ 142,389.38	\$ 302,684.52	\$ 422,731.75	\$ (294,568.93)	\$ 2,583,124.48	\$ 3,156,361.20
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>												
Operating income (loss)	\$ (14,302.41)	\$ (1,400.00)	\$ (28,552.15)	\$ 4,418.46	\$ (5,491.91)	\$ 13,676.83	\$ (31,651.18)	\$ (35,668.52)	\$ 47,833.37	\$ (22,567.34)	\$ 400,776.80	\$ 358,723.13
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:												
Depreciation and net amortization	6,989.57	1,400.00	(2,540.50)	1,350.00	5,492.00	(890.59)	(9,973.11)	44,371.37	4,275.00	(267,826.64)	7,951.57	14,941.14
(Increase) decrease in accounts receivable, net	(15,674.61)						1,666.72				(504,088.17)	(733,241.55)
(Increase) decrease in inventories	1,666.72											1,666.72
Increase (decrease) in deferred inflows of resources and deposits payable	(36.16)	(13,377.00)	3,333.00			(890.59)	(10,080.16)			(9,150.95)		(19,231.11)
Increase (decrease) in accounts payable	7,017.50		20.66				6,147.57	234,213.45	6,276.88	(6,839.00)	327,350.69	567,149.59
Increase (decrease) in accrued salaries benefits	(36.98)	(11,977.00)	19,283.75				19,283.75	1,900.00	4,800.00	100,423.75	126,517.50	126,517.50
Total adjustments	(36.98)	(11,977.00)	20,106.91	1,350.00	5,492.00	(890.59)	14,044.34	280,484.82	15,451.88	(283,816.59)	(68,382.16)	(42,197.71)
Net cash provided by (used for) operating activities	\$ (14,339.39)	\$ (13,377.00)	\$ (8,445.24)	\$ 5,768.46	\$ 0.09	\$ 12,786.24	\$ (17,606.84)	\$ 244,816.30	\$ 63,285.25	\$ (306,383.93)	\$ 332,414.64	\$ 316,525.42

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNAL SERVICE FUND**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Combining Statement of Net Position  
Internal Service Funds  
June 30, 2013**

	<b><u>Business Office Services</u></b>	<b><u>Totals</u></b>
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$ 98,661.06	\$ 98,661.06
Total Current Assets	<u>98,661.06</u>	<u>98,661.06</u>
Total Assets	<u>98,661.06</u>	<u>98,661.06</u>
<b>LIABILITIES</b>		
Current Liabilities:		
Accounts payable	<u>2,433.82</u>	<u>2,433.82</u>
Total Current Liabilities	<u>2,433.82</u>	<u>2,433.82</u>
Total Liabilities	<u>2,433.82</u>	<u>2,433.82</u>
<b>NET POSITION</b>		
Unrestricted	<u>96,227.24</u>	<u>96,227.24</u>
Total Net osition	<u>\$ 96,227.24</u>	<u>\$ 96,227.24</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position  
Internal Service Funds  
For the Year Ended June 30, 2013**

	<b><u>Business Office Services</u></b>	<b><u>Totals</u></b>
<b>Operating Revenues:</b>		
Charges for services:		
Services provided to other school districts	\$ 242,349.68	\$ 242,349.68
Total Operating Revenues	<u>242,349.68</u>	<u>242,349.68</u>
 <b>Operating Expenses:</b>		
Salaries	231,344.26	231,344.26
Employee benefits	<u>9,014.21</u>	<u>9,014.21</u>
Total Operating Expenses	<u>240,358.47</u>	<u>240,358.47</u>
Operating Income (Loss)	<u>1,991.21</u>	<u>1,991.21</u>
Income (loss) before contributions and transfers	1,991.21	1,991.21
Transfers in (out)	<u>-</u>	<u>-</u>
Change in net position	1,991.21	1,991.21
Total Net Position—Beginning	<u>94,236.03</u>	<u>94,236.03</u>
 Total Net Position—Ending	<u>\$ 96,227.24</u>	<u>\$ 96,227.24</u>

**The accompanying Notes to Financial Statements are an integral part of this statement.**

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Combining Statement of Cash Flows**  
**Internal Service Funds**  
**For the Year Ended June 30, 2013**

	<u>Business Office Services</u>	<u>Totals</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers	\$ 242,349.68	\$ 242,349.68
Payments to employees	(231,344.26)	(231,344.26)
Payments for employee benefits	(9,014.21)	(9,014.21)
Payments to suppliers	<u>1,133.82</u>	<u>1,133.82</u>
Net cash provided by (used for) operating activities	<u>3,125.03</u>	<u>3,125.03</u>
Net increase (decrease) in cash and cash equivalents	3,125.03	3,125.03
Balances—beginning of year	<u>95,536.03</u>	<u>95,536.03</u>
Balances—end of year	<u>\$ 98,661.06</u>	<u>\$ 98,661.06</u>
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	<u>\$ 1,991.21</u>	<u>\$ 1,991.21</u>
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Increase (decrease) in accounts payable	<u>1,133.82</u>	<u>1,133.82</u>
Total adjustments	<u>1,133.82</u>	<u>1,133.82</u>
Net cash provided by (used for) operating activities	<u>\$ 3,125.03</u>	<u>\$ 3,125.03</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**Section H**  
**FIDUCIARY FUND**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Student Activity Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year Ended June 30, 2013**

<u>Schools</u>	<u>Balance June 30, 2012</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2013</u>
Senior High Schools:				
Demarest:				
General Organization Account	\$ 289,476.35	\$ 621,182.76	\$ 620,623.97	\$ 290,035.14
Athletic Account	(1.68)	86,828.03	86,911.60	(85.25)
Old Tappan:				
General Organization Account	193,231.92	586,102.00	564,551.08	214,782.84
Athletic Account	-	75,670.32	73,270.45	2,399.87
Interfund Payable	3.15	49.80	52.95	-
	<u>\$ 482,709.74</u>	<u>\$ 1,369,832.91</u>	<u>\$ 1,345,410.05</u>	<u>\$ 507,132.60</u>

BOARD OF EDUCATION  
 NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
 Payroll Agency Fund  
 Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2013

	<u>Balance</u> <u>June 30, 2012</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2013</u>
Payroll Deductions and Withholdings	\$ 4,558.62	\$ 19,402,286.37	\$ 19,120,915.04	\$ 285,929.95
Net Salaries and Wages	3.01	26,075,317.27	26,052,710.41	22,609.87
Section 125 Plan	(1,175.45)	49,952.69	38,118.13	10,659.11
Interfund Payable	<u>50,120.04</u>	<u>2,773.67</u>	<u>2,781.94</u>	<u>50,111.77</u>
	<u>\$ 53,506.22</u>	<u>\$ 45,530,330.00</u>	<u>\$ 45,214,525.52</u>	<u>\$ 369,310.70</u>

**Section I**

**LONG – TERM DEBT**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Long - Term Debt  
Schedule of Serial Bonds  
For the Fiscal Year Ended June 30, 2013**

<u>Purpose</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities of Bonds Outstanding June 30, 2013</u>				<u>Retired Current Year</u>	<u>Balance June 30, 2013</u>					
			<u>Date</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Balance June 30, 2012</u>							
Refunding Bonds	12/20/06 \$	16,865,000.00	2/1/14	\$ 1,155,000.00	5.000%	\$ 13,825,000.00	\$ 1,105,000.00	\$ 12,720,000.00					
			2/1/15	1,220,000.00	5.000%								
			2/1/16	1,280,000.00	5.000%								
			2/1/17	1,350,000.00	5.000%								
			2/1/18	1,415,000.00	4.500%								
			2/1/19	1,485,000.00	4.500%								
			2/1/20	1,550,000.00	4.500%								
			2/1/21	1,620,000.00	4.500%								
			2/1/22	1,645,000.00	4.500%								
School Improvements	6/29/07	2,186,000.00	8/1/13	230,000.00	4.125%	1,445,000.00	220,000.00	1,225,000.00					
			8/1/14	235,000.00	4.125%								
			8/1/15	245,000.00	4.125%								
			8/1/16	255,000.00	4.125%								
			8/1/17	260,000.00	4.125%								
School Improvements	8/4/09	2,290,000.00	8/1/13	80,000.00	2.000%	2,225,000.00	75,000.00	2,150,000.00					
			8/1/14	85,000.00	2.000%								
			8/1/15	90,000.00	2.250%								
			8/1/16	95,000.00	2.250%								
			8/1/17	100,000.00	2.500%								
			8/1/18	215,000.00	2.750%								
			8/1/19	220,000.00	3.000%								
			8/1/20	230,000.00	3.250%								
			8/1/21	240,000.00	3.500%								
			8/1/22	255,000.00	3.500%								
			8/1/23	265,000.00	4.000%								
			8/1/24	275,000.00	4.000%								
						<u>\$ 17,495,000.00</u>	<u>\$ 1,400,000.00</u>	<u>\$ 16,095,000.00</u>					

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Long - Term Debt**  
**Schedule of Obligations Under Capital Leases**  
**For the Fiscal Year Ended June 30, 2013**

<u>Purpose</u>	<u>Amount of Original Issue</u>	<u>Amount Outstanding June 30, 2012</u>	<u>Issued Current Year</u>	<u>Retired Current Year</u>	<u>Amount Outstanding June 30, 2013</u>
Computer Network Upgrade	\$ 451,000.00	\$ 82,887.97	\$ -	\$ 82,887.97	\$ -
Artificial Turf Field and Technology	972,493.46	<u>395,797.37</u>	<u>-</u>	<u>196,747.70</u>	<u>199,049.67</u>
		<u>\$ 478,685.34</u>	<u>\$ -</u>	<u>\$ 279,635.67</u>	<u>\$ 199,049.67</u>

**BOARD OF EDUCATION**  
**NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Budgetary Comparison Schedule**  
**Debt Service Fund**  
**For the Fiscal Year Ended June 30, 2013**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 1,803,600.00	-	\$ 1,803,600.00	\$ 1,803,600.32	\$ 0.32
Total - Local Sources	<u>1,803,600.00</u>		<u>1,803,600.00</u>	<u>1,803,600.32</u>	<u>0.32</u>
State Sources:					
Debt Service Aid Type II	93,524.00		93,524.00	93,524.00	-
Total - State Sources	<u>93,524.00</u>		<u>93,524.00</u>	<u>93,524.00</u>	<u>-</u>
<b>Total Revenues</b>	<u>1,897,124.00</u>		<u>1,897,124.00</u>	<u>1,897,124.32</u>	<u>0.32</u>
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest	777,369.00		777,369.00	777,368.77	0.23
Redemption of Principal	1,400,000.00		1,400,000.00	1,400,000.00	-
Total Regular Debt Service	<u>2,177,369.00</u>		<u>2,177,369.00</u>	<u>2,177,368.77</u>	<u>0.23</u>
<b>Total Expenditures</b>	<u>2,177,369.00</u>		<u>2,177,369.00</u>	<u>2,177,368.77</u>	<u>0.23</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(280,245.00)</u>		<u>(280,245.00)</u>	<u>(280,244.45)</u>	<u>0.55</u>
<b>Other Financing Sources:</b>					
Operating Transfers In:					
Transfer from Capital Reserve Account	280,245.00		280,245.00	280,245.00	-
Interest Earned in Capital Projects Fund	-		-	416.97	416.97
	<u>280,245.00</u>		<u>280,245.00</u>	<u>280,661.97</u>	<u>416.97</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures	-		-	417.52	417.52
Fund Balance, July 1	0.07		0.07	0.07	-
Fund Balance, June 30	<u>0.07</u>		<u>0.07</u>	<u>417.59</u>	<u>417.52</u>
Recapitulation of Excess (Deficiency) of Revenues Over (Under) Expenditures:					
Budgeted Fund Balance	-		-	417.52	417.52

## **STATISTICAL SECTION (UNAUDITED)**

GASB requires that ten years of statistical data be presented. Pursuant to State of New Jersey Department of Education requirements issued for the fiscal year ended June 30, 1994, only two years statistical data needed to be presented. Additional year's data will be included each year thereafter until ten years of data is presented.

## STATISTICAL SECTION (Unaudited)

### Financial Trends

- J-1 Net Position by Component
- J-2 Changes in Net Position
- J-3 Fund Balances - Governmental Funds
- J-4 Changes in Fund Balances - Governmental Funds
- J-5 General Fund - Other Local Revenue by Source

### Revenue Capacity

- J-6 Assessed Value and Estimated Actual Value of Taxable Property
- J-7 Direct and Overlapping Property Tax Rates
- J-8 Principal Property Taxpayers
- J-9 Property Tax Levies and Collections

### Debt Capacity

- J-10 Ratios of Outstanding Debt by Type
- J-11 Ratios of Net General Bonded Debt Outstanding
- J-12 Direct and Overlapping Governmental Activities Debt as of June 30
- J-13 Legal Debt Margin Information

### Demographic and Economic Information

- J-14 Demographic and Economic Statistics
- J-15 Principal Employers

### Operating Information

- J-16 Full-time Equivalent District Employees by Function/Program
- J-17 Operating Statistics
- J-18 School Building Information
- J-19 Schedule of Required Maintenance for School Facilities
- J-20 Insurance Schedule

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Net Position by Component  
Last Ten Fiscal Years  
(accrual basis of accounting)  
Unaudited**

	Fiscal Year Ending June 30,									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Governmental activities</b>										
Net investment in capital assets										
Restricted	\$ (6,002,112.81)	\$ (7,702,913.46)	\$ 21,274,677.33	\$ 19,823,543.81	\$ 16,851,721.89	\$ 15,777,203.60	\$ 14,175,277.55	\$ 13,344,346.31	\$ 11,728,110.66	\$ 10,523,566.00
Unrestricted	2,695,897.68	2,302,913.14	1,995,263.93	3,197,855.54	3,333,512.64	2,034,723.72	4,297,849.74	3,986,546.62	5,210,930.83	6,287,178.00
Total governmental activities net position	\$ (4,238,412.20)	\$ (5,289,570.49)	\$ 23,429,133.00	\$ 22,788,213.61	\$ 20,380,334.47	\$ 17,861,271.01	\$ 19,288,005.43	\$ 17,692,688.52	\$ 17,069,263.59	\$ 16,778,449.00
<b>Business-type activities</b>										
Net investment in capital assets	\$ 106,451.91	\$ 94,520.02	\$ 63,516.24	\$ 65,738.26	\$ 18,189.23	\$ 30,374.93	\$ 45,560.63	\$ 37,014.66	\$ 45,654.03	\$ -
Restricted	3,701,447.75	3,344,330.63	1,938,170.15	2,305,706.30	2,209,516.53	1,648,852.77	1,647,091.78	1,785,625.13	1,132,008.05	-
Unrestricted	\$ 3,807,899.66	\$ 3,438,850.65	\$ 2,001,686.39	\$ 2,371,444.56	\$ 2,227,705.76	\$ 1,679,227.70	\$ 1,692,652.41	\$ 1,822,639.79	\$ 1,177,662.08	\$ 876,519.00
Total business-type activities net position										
<b>District-wide</b>										
Net investment in capital assets	\$ (5,695,660.90)	\$ (7,608,393.44)	\$ 21,338,193.57	\$ 19,889,282.07	\$ 16,869,911.12	\$ 15,807,578.53	\$ 14,220,838.18	\$ 13,381,360.97	\$ 11,773,764.69	\$ 10,523,566.00
Restricted	2,695,897.68	2,302,913.14	1,995,263.93	3,197,855.54	3,333,512.64	2,034,723.72	4,297,849.74	3,986,546.62	5,210,930.83	6,287,178.00
Unrestricted	2,769,250.68	3,454,760.46	2,097,361.89	2,072,520.56	2,414,616.47	1,698,196.46	2,441,969.92	2,147,420.72	1,262,230.15	844,224.00
Total district net position	\$ (430,512.54)	\$ (1,850,719.84)	\$ 25,430,819.39	\$ 25,159,658.17	\$ 22,618,040.23	\$ 19,540,498.71	\$ 20,960,637.84	\$ 19,515,328.31	\$ 18,246,925.67	\$ 17,654,968.00

Source: District records

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Changes in Net Position  
Last Ten Fiscal Years  
(accrual basis of accounting)  
Unaudited

	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Expenses</b>									
Governmental activities									
Instruction	\$ 26,346,867.24	\$ 24,244,865.94	\$ 23,425,251.60	\$ 22,707,099.59	\$ 22,669,684.32	\$ 21,467,684.34	\$ 19,425,161.32	\$ 18,153,117.71	\$ 18,507,854.00
Regular	2,974,170.37	2,889,125.62	2,789,759.73	2,525,349.92	2,049,928.37	2,126,272.88	1,852,841.02	1,723,246.11	1,421,011.00
Special education	2,662,526.89	2,402,118.83	2,455,671.98	2,494,100.11	2,565,593.70	2,653,733.17	2,318,566.87	2,213,024.23	2,013,586.00
Other instruction									
Support services:									
Tuition	3,730,827.18	2,696,602.43	2,350,377.91	2,082,565.75	2,097,135.40	1,884,169.75	1,808,445.79	1,984,250.57	2,094,301.00
Student and instruction related services	7,868,758.27	7,086,118.37	7,205,572.70	7,645,048.93	7,833,221.43	7,205,989.76	6,556,303.58	6,314,915.12	6,099,583.00
School administrative services	3,805,148.39	3,443,343.95	3,452,927.26	2,844,783.73	2,221,177.60	2,435,673.92	1,990,881.94	2,300,560.07	1,883,376.00
General and business administrative services	1,888,063.95	2,009,499.47	2,205,912.94	1,968,447.72	2,017,961.98	2,119,763.00	2,223,534.43	2,198,824.04	1,263,107.00
Plant operations and maintenance	4,643,562.63	4,772,742.77	5,161,699.12	5,194,514.77	5,423,465.36	4,679,308.38	4,462,438.78	3,990,019.39	3,636,209.00
Pupil transportation	1,683,727.69	1,578,324.41	1,723,879.63	1,559,796.51	1,536,241.24	1,502,655.51	1,381,159.18	1,273,158.70	1,076,196.00
Businesses and Other Support Services									
Special Schools	75,940.22	70,787.51	71,928.69	78,675.95	78,058.48	77,390.95	86,418.54	96,813.57	954,937.00
SDA Debt Service Assessment	67,210.00								117,201.00
Interest on long-term debt	749,941.68	690,275.46	897,024.77	884,610.71	932,587.90	584,326.82	929,863.48	967,179.64	1,014,226.00
Unallocated depreciation									175,168.00
Total governmental activities expenses	56,496,744.51	52,083,804.76	51,740,006.33	49,984,993.69	49,427,056.38	46,737,168.50	43,034,614.93	41,215,109.15	40,262,755.00
Business-type activities:									
Non-Major Programs	1,637,460.98	1,238,009.36	1,086,590.11	971,355.59	1,637,402.08	917,482.57	1,061,387.99	1,050,886.60	1,714,076.00
Technical Services	2,105,617.44	2,589,518.95	2,161,043.15	1,732,214.90	262,142.58	259,076.14			
Teens and Tots		286,889.25	286,547.77	276,218.06					
Major Programs									
Regional Cooperative Program	958,506.63	860,221.13	928,198.28	937,310.31	896,507.69	882,773.67	916,584.37	863,941.92	7,797,146.00
Regional Transportation	1,774,394.33	1,687,902.08	2,659,944.34	2,627,735.92	2,799,087.89	2,673,498.70	2,536,352.61	2,646,801.16	
Regional Special Education	13,402,911.62	12,545,984.70	12,205,812.33	12,148,582.95	12,096,324.83	11,381,097.96	9,890,113.55	8,570,640.52	
Total business-type activities expense	19,878,891.00	19,208,325.47	19,328,135.98	18,693,417.73	17,691,665.07	16,113,888.64	14,406,438.52	13,132,270.20	9,511,222.00
Total district-wide expenses	76,375,635.51	71,292,130.23	71,068,142.31	68,678,411.42	67,118,721.45	62,851,057.14	57,441,053.45	54,347,379.35	49,773,977.00
<b>Program Revenues</b>									
Governmental activities:									
Charges for services:									
Regular	69,537.00	13,795.00	36,772.00	20,250.00	36,575.00	56,300.00	29,675.00	34,850.00	268,950.00
Special Schools	658,417.68	797,670.46	786,838.77	774,100.71	932,587.90	584,326.82	929,863.48	967,179.64	
Interest on long-term debt	8,685,113.23	5,671,275.94	7,062,630.86	7,265,439.99	7,684,452.98	7,590,630.61	5,718,155.39	5,427,428.99	4,830,194.00
Operating grants and contributions									
Capital grants and contributions									
Total governmental activities program revenues	9,411,067.91	7,817,074.88	7,866,241.63	8,059,790.70	8,656,015.88	8,231,257.43	6,677,693.87	6,429,458.63	5,099,144.00

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Changes in Net Position  
Last Ten Fiscal Years  
(accrual basis or accounting)  
Unaudited

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Business-type activities:</b>										
Charges for services										
Major Programs	\$ 1,605,809.80	\$ 1,285,588.65	\$ 1,261,510.76	\$ 1,093,386.94	\$ 985,931.68	\$ 1,256,687.92	\$ 965,278.51	\$ 1,060,208.37	\$ 1,028,527.97	\$ 1,622,343.00
Technical Services	2,069,948.92	3,158,038.07	2,115,440.70	2,075,161.64	2,214,352.47	258,702.50	234,386.00	890,298.00	933,682.00	
Teens and Tots	1,006,340.00	1,027,687.00	295,237.48	279,857.65	283,370.33	883,613.75	806,104.64	2,638,955.80	2,638,955.80	
Regional Cooperative Program	1,751,826.99	1,645,054.66	1,697,411.31	1,001,176.00	946,541.00	2,749,232.31	2,727,105.91	10,510,014.76	8,813,514.51	
Regional Special Education	13,603,688.42	13,253,068.96	12,523,805.70	12,458,279.06	11,964,731.23	12,470,290.70	11,640,625.66	15,024,431.07	14,443,208.25	
Total business-type activities program revenues	20,237,814.13	20,649,295.01	18,859,755.15	19,461,179.24	19,159,172.89	17,618,427.18	16,373,500.72	21,702,124.94	20,872,666.88	9,672,625.00
Total district-wide program revenues	29,048,682.04	28,466,369.89	25,342,486.55	27,347,420.87	27,218,963.59	26,274,443.06	24,604,758.15	36,356,921.06	35,798,928.51	14,771,769.00
<b>Net (Expense)/Revenue</b>										
Governmental activities	(47,085,676.60)	(45,628,074.27)	(45,601,063.36)	(43,853,764.70)	(41,925,202.99)	(40,771,040.50)	(38,505,911.07)	(36,356,921.06)	(34,785,650.52)	(36,163,611.00)
Business-type activities	358,723.13	1,427,839.01	(348,770.32)	133,043.26	465,755.16	(72,237.89)	239,612.06	617,992.55	1,310,938.05	161,403.00
Total district-wide net expense	(46,726,953.47)	(44,200,235.26)	(45,949,833.68)	(43,720,721.44)	(41,459,447.83)	(40,844,278.39)	(38,246,298.99)	(35,738,928.51)	(33,474,712.47)	(35,002,208.00)
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Taxes:										
Property taxes, levied for general purposes	46,515,362.00	45,603,296.00	44,885,134.00	43,158,783.00	41,321,482.00	39,018,015.00	37,517,322.00	35,711,073.00	33,711,548.00	32,985,602.00
Federal and State aid not restricted	1,147,182.64	1,082,866.70	841,569.60	852,401.23	866,085.29	212,825.11	533,388.23	190,820.52	875,354.36	2,142,834.00
Tuition (other than special schools)	151,401.67	72,500.00	31,416.39	112,705.21	15,472.60	453,082.53	379,143.28	295,730.69	340,225.71	214,084.00
Investment earnings	204,028.00	307,421.58	276,429.01	249,113.50	248,115.00	193,734.00	366,747.30	349,345.00	349,363.93	
Miscellaneous income	24,853.00	19,488.27	35,101.18	75,223.53	94,410.75	373,715.53	442,620.12	348,552.61	258,153.85	126,428.00
Adjustment to capital assets	94,007.58	213,458.00	171,968.13	111,126.90	310,824.88	32,289.44	606,146.37	38,309.63	97,900.00	40,352.00
N.J. Economic Development Authority grants		(30,412,315.80)			1,526,755.00	(915,983.55)	(0.07)			
Debt Service Assessment										
Refunding bond proceeds										
Transfers										
Total governmental activities	48,136,834.89	46,891,670.78	46,241,982.75	44,559,964.68	44,319,266.45	39,364,306.08	40,081,227.96	36,930,995.99	35,628,482.41	(11,507.00)
Business-type activities:										
Investment earnings		4,956.03	364.44	611.31	(63,879.17)	(3,141.98)	239,000.00	(2,835.66)	(3,963.44)	
Refund of prior year revenue		16,891,670.78	46,241,982.75	44,559,964.68	44,319,266.45	39,364,306.08	40,081,227.96	36,930,995.99	35,628,482.41	35,497,793.00
Transfers										
Total business-type activities	10,325.88	9,325.25	8,296.51	10,695.54	18,648.63	59,671.20	170,261.29	55,766.50	23,210.89	7,359.00
Total district-wide general revenues	48,147,160.77	46,250,278.26	46,250,278.26	44,570,660.22	44,401,969.35	39,427,119.28	39,688,628.52	36,957,981.15	35,655,656.74	35,516,659.00
<b>Change in Net Position</b>										
Governmental activities	1,051,158.29	(28,736,403.49)	640,919.39	706,199.98	2,394,063.46	(1,406,734.42)	1,575,316.91	574,074.93	842,831.89	334,182.00
Business-type activities	369,049.01	1,437,164.26	(340,474.81)	143,736.80	548,478.06	(10,424.71)	(132,967.38)	644,977.71	1,338,112.38	180,269.00
Total district-wide change in net position	\$ 1,420,207.30	\$ (27,299,239.23)	\$ 300,444.58	\$ 849,938.78	\$ 2,942,541.52	\$ (1,417,159.13)	\$ 1,442,349.53	\$ 1,219,052.64	\$ 2,180,944.27	\$ 514,451.00

Source: District records

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
**Fund Balances - Governmental Funds,**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*  
**Unaudited**

	Fiscal Year Ending June 30,									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>General Fund</b>										
Restricted	\$ 1,904,293.16	\$ 1,751,542.15	\$ 1,202,640.44	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Assigned	1,609,489.86	1,235,848.84	975,230.71							
Unassigned	912,469.93	949,913.12	946,075.41							
Reserved				2,276,442.33	1,878,736.65	1,882,950.39	1,706,079.97	1,132,980.17	581,513.49	203,396.00
Unreserved				1,099,069.82	1,410,698.22	1,228,683.43	1,864,960.80	1,709,649.59	1,618,002.10	1,888,279.00
<b>Total general fund</b>	<b>\$ 4,426,252.95</b>	<b>\$ 3,937,304.11</b>	<b>\$ 3,123,946.56</b>	<b>\$ 3,375,517.95</b>	<b>\$ 3,289,434.87</b>	<b>\$ 3,111,633.82</b>	<b>\$ 3,571,040.77</b>	<b>\$ 2,842,629.76</b>	<b>\$ 2,199,515.59</b>	<b>\$ 2,091,675.00</b>
<b>All Other Governmental Funds</b>										
Restricted, reported in:										
Capital projects fund	\$ 11,468.52	\$ 29,108.01	\$ 239,301.69	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt service fund	417.59	0.07	(0.43)							
Assigned, reported in:										
Capital projects fund	8,036.24	151,648.85	480,175.50	263,424.62	792,540.00	176,253.22	1,696,966.35	545,125.40	434,546.79	
Unreserved, reported in:										
Special revenue fund										
Capital projects fund				1,057,759.60	1,020,273.23	353,635.58	1,194,053.05	2,176,352.63	4,205,752.47	5,824,480.00
Debt service fund				(0.52)	(0.26)		58,463.91	510,303.00	383,152.98	259,302.00
<b>Total all other governmental funds</b>	<b>\$ 19,922.95</b>	<b>\$ 180,756.93</b>	<b>\$ 719,476.76</b>	<b>\$ 1,321,183.70</b>	<b>\$ 1,812,812.97</b>	<b>\$ 529,888.80</b>	<b>\$ 2,949,483.31</b>	<b>\$ 3,231,781.03</b>	<b>\$ 5,023,452.24</b>	<b>\$ 6,083,782.00</b>
<b>Total Fund Balances</b>	<b>\$ 4,446,175.30</b>	<b>\$ 4,118,061.04</b>	<b>\$ 3,843,423.32</b>	<b>\$ 4,696,699.65</b>	<b>\$ 5,102,247.84</b>	<b>\$ 3,641,522.62</b>	<b>\$ 6,520,524.08</b>	<b>\$ 6,074,410.79</b>	<b>\$ 7,222,967.83</b>	<b>\$ 8,175,457.00</b>

Source: District records

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Changes in Fund Balances - Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Revenues</b>										
Tax levy	\$ 47,407,281.01	\$ 46,524,374.06	\$ 44,798,023.00	\$ 42,961,668.00	\$ 40,163,228.01	\$ 38,635,037.05	\$ 36,831,757.00	\$ 35,554,082.00	\$ 35,128,436.00	\$ 35,128,436.00
Tuition charges	273,585.00	381,060.44	290,224.01	285,885.50	232,309.00	423,047.30	379,020.00	384,213.93	268,950.00	268,950.00
Interest earnings	24,853.00	19,488.27	35,101.18	75,223.53	94,410.75	373,715.53	442,620.12	348,552.61	258,153.85	167,778.00
Miscellaneous	175,503.10	233,786.00	222,833.93	186,063.90	353,246.58	73,389.44	606,146.37	38,309.83	97,800.00	97,800.00
State sources	7,898,058.86	6,182,620.63	4,735,543.68	5,724,527.67	6,103,438.63	7,341,536.62	7,239,463.47	5,403,533.76	4,989,663.63	4,660,463.00
Federal sources	856,960.52	891,869.08	916,262.85	1,375,871.40	1,135,052.36	755,278.89	730,310.42	610,352.32	777,971.07	382,817.00
Total revenues	57,547,902.80	55,116,105.43	52,724,359.71	52,445,595.00	50,916,181.32	48,939,457.49	48,076,624.73	43,611,525.52	42,061,904.48	40,608,444.00
<b>Expenditures</b>										
<b>Instruction</b>										
Regular instruction	18,247,034.46	18,479,016.81	18,239,871.76	17,411,529.36	17,198,599.07	16,604,073.21	15,839,504.83	14,826,950.77	14,389,771.81	13,857,780.00
Special education instruction	2,187,182.26	2,281,254.00	2,281,195.37	2,199,036.66	1,981,305.60	1,467,375.32	1,649,752.69	1,421,659.71	1,373,794.60	1,113,111.00
Other instruction	1,971,572.01	1,834,887.29	1,831,958.82	1,850,191.17	1,924,721.78	1,962,801.47	2,023,903.20	1,857,656.41	1,781,473.53	1,616,645.00
Support Services:										
Tuition	3,730,827.18	3,103,510.38	2,696,602.43	2,350,377.91	2,082,565.75	2,097,135.40	1,884,169.75	1,808,445.79	1,994,250.57	2,094,301.00
Student and instruction related services	5,933,221.32	5,861,340.70	5,546,890.74	5,631,682.40	6,065,775.59	6,019,683.90	5,493,833.39	5,241,666.89	4,841,225.51	4,931,482.00
School administrative services	2,695,826.89	2,674,623.34	2,548,102.28	2,492,507.07	2,099,698.84	1,570,267.64	1,729,500.11	1,651,975.35	1,828,263.09	1,453,868.00
General and business administrative services	1,514,278.92	1,498,255.45	1,655,896.84	1,808,065.19	1,567,643.82	1,536,124.87	1,747,707.00	1,826,576.39	1,750,417.10	1,153,528.00
Plant operations and maintenance	3,714,825.19	3,658,417.07	3,687,408.61	4,056,548.42	4,281,321.61	4,379,410.31	3,707,737.74	3,812,369.44	3,301,359.96	3,088,296.00
Pupil transportation	1,631,307.57	1,579,595.38	1,538,055.24	1,675,098.62	1,512,641.07	1,490,139.13	1,456,825.02	1,347,835.27	1,241,956.84	1,076,196.00
Other Support Services	12,158,179.39	10,684,268.83	10,380,273.96	10,443,064.00	9,676,317.37	10,575,281.68	10,281,123.02	7,632,266.62	7,212,124.74	725,311.00
Employee benefits	55,519.42	61,740.37	53,527.68	71,928.69	78,675.95	77,390.95	85,418.54	85,418.54	96,813.57	6,776,439.00
Special Schools	1,202,645.16	959,116.61	1,113,103.78	3,251,436.75	1,410,871.68	2,638,779.65	2,157,096.56	1,363,741.92	1,366,447.14	91,105.00
Capital outlay	1,400,000.00	1,330,000.00	1,085,000.00	1,045,000.00	1,106,000.00	935,000.00	1,160,000.00	875,000.00	860,000.00	1,145,000.00
Principal	777,368.77	840,387.51	920,108.97	855,291.26	904,689.26	912,185.91	604,827.86	945,533.80	982,533.80	1,032,834.00
Interest and other charges	54,846,423.74	53,577,896.48	53,577,896.48	55,141,759.50	51,890,825.39	52,266,316.97	49,813,372.12	44,757,246.90	43,010,632.26	52,514,727.00
Total expenditures	57,219,788.54	54,846,423.74	53,577,896.48	55,141,759.50	51,890,825.39	52,266,316.97	49,813,372.12	44,757,246.90	43,010,632.26	52,514,727.00
Excess (Deficiency) of revenues over (under) expenditures	328,114.26	269,681.69	(853,636.77)	(2,696,163.50)	(974,644.07)	(3,326,859.48)	(1,736,747.39)	(1,145,721.38)	(948,527.78)	(11,906,283.00)

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Changes in Fund Balances - Governmental Funds,**

Last Ten Fiscal Years

(modified accrual basis of accounting)

Unaudited

	Fiscal Year Ending June 30,									
	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
<b>Other Financing sources (uses)</b>										
Proceeds from borrowing				2,290,000.00	972,493.46	451,000.00	2,186,000.00			
Capital leases (non-budgeted)										
Proceeds from refunding										
Payments to escrow agent					1,526,755.00		(0.07)			
N.J. Economic Development Authority grants				155,157.59	263,003.41	643,508.99	195,273.72	827,149.82	123,850.60	83,518.00
Transfers in	280,661.97	278,609.22	275,362.00	(154,546.28)	(326,882.58)	(646,650.97)	(198,412.97)	(829,985.48)	(127,814.04)	(95,025.00)
Transfers out	(280,661.97)	(273,653.19)	(274,937.56)	2,290,611.31	2,435,369.29	447,858.02	2,182,860.68	(2,835.66)	(3,963.44)	(11,507.00)
Total other financing sources (uses)				364.44	364.44	447,858.02	2,182,860.68	(2,835.66)	(3,963.44)	(11,507.00)
Net change in fund balances	\$ 328,114.26	\$ 274,637.72	\$ (853,272.33)	\$ (405,552.19)	\$ 1,460,725.22	\$ (2,879,001.46)	\$ 446,113.29	\$ (1,148,557.04)	\$ (952,491.22)	\$ (11,917,790.00)
Debt service as a percentage of noncapital expenditures	3.89%	4.03%	3.82%	3.66%	3.98%	3.72%	3.70%	4.20%	4.42%	5.42%

Source: District records

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**General Fund - Other Local Revenue by Source  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited**

<u>Fiscal Year Ended June 30,</u>	<u>Total</u>	<u>Summer School</u>	<u>Tuition</u>	<u>Interest</u>	<u>Athletics</u>	<u>Rentals</u>	<u>Athletics and Activities Fees</u>	<u>Insurance Refund</u>	<u>Other</u>
2004	\$ 352,212	\$ -	\$ 268,950	\$ 42,910	\$ 11,614	\$ 19,683	\$ -	\$ -	\$ 9,055
2005	616,317	2,975	384,214	134,303	13,024	7,566	-	-	74,236
2006	637,184	29,675	349,345	221,402	11,231	12,981	-	-	12,550
2007	1,411,165	56,300	366,747	381,972	8,301	3,016	-	566,000	28,829
2008	638,314	38,575	193,734	373,716	8,806	4,083	-	-	19,400
2009	670,785	20,250	248,115	91,595	9,274	4,403	-	250,000	47,148
2010	468,553	36,772	249,113	71,542	10,919	-	71,789	-	28,418
2011	495,560	13,795	276,429	33,368	11,324	10,906	113,696	-	36,042
2012	612,018	87,504	291,956	19,099	15,695	-	115,502	17,000.00	65,261
2013	392,009	70,975	202,591	24,436	14,033	204	60,838	-	18,933

Source: District Records

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Assessed Value and Estimated Actual Value of Taxable Property,  
Last Ten Fiscal Years  
Unaudited

Closter Borough

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,168,891,100	\$ 3,730,935	\$ 1,155,899,463	\$ 1,532,548,483	0.681
2005	15,035,600	1,000,581,600	2,848,300	135,618,900	14,267,500	539,200	1,172,622,035	5,482,708	1,172,622,035	1,764,818,118	0.709
2006	35,029,000	2,086,295,000	4,963,000	216,771,800	18,963,600	1,005,700	2,363,028,100	5,522,116	2,368,510,808	2,014,471,404	0.367
2007	40,014,800	2,088,854,600	4,960,600	214,440,600	18,309,800	1,005,700	2,369,015,700	5,610,344	2,374,626,044	2,230,624,189	0.387
2008	37,719,700	2,098,226,600	4,960,600	208,793,300	18,309,800	1,005,700	2,062,586,600	6,411,598	2,068,998,188	2,284,098,351	0.406
2009	25,624,300	1,780,304,800	5,503,300	228,504,900	21,689,700	959,600	2,057,087,000	6,112,619	2,063,199,619	2,225,664,998	0.491
2010	23,558,800	1,786,602,200	5,503,300	224,680,900	15,782,200	959,600	2,059,693,500	5,669,360	2,065,362,860	2,161,138,793	0.514
2011	23,262,400	1,791,896,000	5,503,300	223,086,500	15,045,700	959,600	2,050,386,900	5,642,577	2,056,029,477	2,094,167,079	0.522
2012	24,006,400	1,784,300,900	5,503,300	220,571,000	15,045,700	959,600	2,056,262,000	100,000	2,056,362,000		
2013	20,163,200	1,796,514,400	5,503,300	218,075,800	15,045,700	959,600					

Source: Municipal Tax Assessor

Demarest Borough

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,112,624,700	\$ 397,963	\$ 1,097,243,887	\$ 972,921,934	0.457
2005	23,938,600	1,050,060,500	-	37,275,600	-	1,350,000	1,125,453,900	611,154	1,113,022,663	1,092,747,520	0.478
2006	26,174,900	1,060,899,600	-	37,029,400	-	1,350,000	1,142,715,200	589,577	1,126,065,054	1,201,434,789	0.466
2007	25,416,600	1,078,919,200	-	37,029,400	-	1,350,000	1,173,476,800	637,147	1,143,304,777	1,378,125,458	0.478
2008	21,534,400	1,113,563,000	-	37,029,400	-	1,350,000	1,196,157,400	852,876	1,174,113,947	1,420,610,278	0.513
2009	15,953,300	1,141,824,700	-	37,029,400	-	1,350,000	1,218,863,500	761,402	1,197,010,276	1,459,346,350	0.545
2010	24,674,000	1,155,919,300	-	36,920,200	-	1,350,000	1,232,997,800	589,741	1,219,624,902	1,475,586,410	0.561
2011	19,407,900	1,175,319,700	-	36,920,200	-	1,350,000	1,240,157,700	632,812	1,240,790,512	1,411,968,299	0.572
2012	18,514,400	1,183,373,100	-	36,920,200	-	1,350,000	1,252,638,000	91,530	1,252,730,530	1,387,669,514	0.550
2013	15,219,900	1,199,148,900	-	36,920,200	-	1,350,000					

Source: Municipal Tax Assessor

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Assessed Value and Estimated Actual Value of Taxable Property,  
Last Ten Fiscal Years  
Unaudited

Harrington Park Borough

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2004	\$ 8,330,700	\$ 487,020,700	\$ -	\$ 19,384,600	\$ -	\$ -	\$ 514,736,000	\$ -	\$ 503,958,783	\$ 755,902,560	0.699
2005	24,418,000	1,007,282,100	-	39,195,200	-	-	1,070,895,300	296,901	515,032,901	829,754,962	0.694
2006	22,888,400	1,012,540,900	-	37,777,900	-	-	1,073,207,200	764,557	1,071,659,857	967,591,597	0.345
2007	20,183,000	1,029,990,700	-	37,155,400	-	-	1,087,329,100	793,573	1,074,000,773	1,057,948,194	0.330
2008	16,477,300	1,035,505,100	-	37,155,400	-	-	1,089,137,800	970,697	1,088,299,797	1,125,158,811	0.339
2009	16,047,300	1,034,946,900	-	37,240,800	-	-	1,088,235,000	1,107,483	1,090,245,283	1,164,157,606	0.397
2010	15,178,500	1,025,271,300	-	38,817,600	-	-	1,079,267,400	1,223,350	1,089,458,350	1,113,572,454	0.427
2011	14,736,500	1,015,222,100	-	32,442,300	-	-	1,062,400,900	877,805	1,080,145,205	1,036,552,493	0.449
2012	12,498,400	856,365,100	-	28,418,700	-	-	897,282,200	820,664	1,063,221,564	983,913,449	0.458
2013	-	-	-	-	-	-	-	-	897,282,200	918,267,901	0.546

Source: Municipal Tax Assessor

Haworth Borough

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2004	\$ 15,935,000	\$ 640,147,700	\$ -	\$ 76,656,600	\$ -	\$ -	\$ 732,739,300	\$ -	\$ 729,754,445	\$ 649,050,501	0.436
2005	16,967,500	646,633,500	-	78,821,500	-	-	742,422,500	336,767	733,076,067	735,362,403	0.457
2006	17,828,700	654,232,100	-	78,365,500	-	-	750,426,300	278,855	742,701,355	841,932,183	0.457
2007	16,021,200	669,141,100	-	78,365,500	-	-	763,527,800	260,247	750,686,547	927,759,601	0.507
2008	14,816,600	677,484,000	-	78,483,600	-	-	770,784,200	261,858	763,789,658	985,266,258	0.528
2009	14,785,400	681,880,900	-	98,938,300	-	-	795,604,600	323,307	771,107,507	998,534,689	0.502
2010	14,497,100	683,091,200	-	98,935,300	-	-	796,523,600	810,227	796,414,827	1,054,551,126	0.518
2011	14,802,000	683,084,200	-	97,551,200	-	-	795,437,400	534,748	797,068,348	1,047,745,035	0.573
2012	15,354,600	681,765,000	-	97,638,300	-	-	794,757,900	507,416	795,944,816	1,036,587,284	0.617
2013	-	-	-	-	-	-	-	577,488	795,335,388	988,226,052	0.664

Source: Municipal Tax Assessor

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Assessed Value and Estimated Actual Value of Taxable Property,  
Last Ten Fiscal Years  
Unaudited**

**Northvale Borough**

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual Value (County Equalized)	Total Direct School Tax Rate
2004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 473,468,790	\$ 706,387,048	0.726
2005	5,805,500	316,696,200	-	42,365,600	110,541,300	-	475,408,600	453,087	475,861,687	803,165,469	0.787
2006	7,147,200	318,371,600	-	42,382,700	107,078,640	-	474,980,140	606,929	475,587,069	868,881,672	0.812
2007	14,898,400	692,867,700	-	75,958,300	179,635,500	-	963,359,900	566,929	963,926,829	952,930,025	0.408
2008	15,525,157	698,971,683	-	76,040,600	208,074,700	-	998,612,140	1,187,908	999,800,048	1,025,770,271	0.402
2009	13,857,186	702,140,418	-	76,958,900	202,138,500	-	995,095,004	1,412,505	996,507,509	1,066,218,181	0.425
2010	14,271,786	708,040,500	-	77,577,000	203,705,700	-	1,003,594,986	1,505,596	1,005,100,582	1,066,218,181	0.454
2011	10,940,800	575,722,200	-	75,443,800	187,824,400	-	849,931,200	1,104,701	851,035,901	940,665,793	0.582
2012	10,447,800	577,248,700	-	76,057,200	188,365,500	-	852,119,200	908,803	853,028,003	974,575,740	0.594
2013	10,277,900	576,719,800	-	77,344,700	187,827,700	-	852,170,100	-	852,170,100	929,610,243	0.600

Source: Municipal Tax Assessor

**Norwood Borough**

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual Value (County Equalized)	Total Direct School Tax Rate
2004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 716,727,386	\$ 988,596,230	0.796
2005	7,983,000	620,563,200	23,600	37,222,200	50,865,200	9,573,800	726,231,000	688,386	726,919,386	1,106,246,405	0.810
2006	8,864,700	628,154,000	23,600	36,414,200	51,309,300	9,573,800	734,339,600	776,182	735,115,782	1,263,101,774	0.833
2007	7,443,800	634,462,200	23,600	37,110,200	55,799,600	9,573,800	744,413,200	693,146	745,106,346	1,520,178,366	0.892
2008	12,893,600	1,273,609,500	44,300	78,306,000	102,148,800	17,510,200	1,484,512,400	1,477,760	1,485,990,160	1,520,178,366	0.475
2009	11,621,100	1,274,524,800	44,300	74,496,700	102,148,800	17,510,200	1,480,345,900	1,777,913	1,482,123,813	1,583,947,764	0.489
2010	10,724,900	1,280,449,400	44,300	72,587,800	100,927,500	17,510,200	1,482,244,100	1,664,055	1,483,908,155	1,507,082,584	0.568
2011	6,542,400	987,650,800	44,300	70,677,800	98,608,900	17,529,800	1,181,054,000	1,288,727	1,182,342,727	1,281,719,006	0.568
2012	7,705,900	986,809,800	44,300	70,643,900	97,495,300	16,500,000	1,179,199,200	1,103,992	1,180,303,192	1,327,086,242	0.568
2013	7,230,100	988,084,400	44,300	70,643,900	97,495,300	16,500,000	1,179,998,000	-	1,179,998,000	1,273,704,913	0.572

Source: Municipal Tax Assessor

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Assessed Value and Estimated Actual Value of Taxable Property,  
Last Ten Fiscal Years  
Unaudited

Old Tappan Borough

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,209,148,100	\$ -	\$ 1,179,143,283	\$ 1,258,517,369	0.525
2005	36,137,900	1,109,496,400	390,300	62,791,700	-	331,800	1,209,148,100	1,026,660	1,210,174,760	1,418,340,173	0.536
2006	37,728,800	1,139,762,900	811,400	63,120,800	-	331,800	1,241,755,700	969,149	1,242,724,849	1,242,724,849	0.536
2007	36,722,900	1,165,297,800	390,300	61,889,900	-	331,800	1,264,632,700	905,277	1,265,537,977	1,871,806,190	0.536
2008	34,314,800	1,186,252,900	390,300	61,889,900	-	331,800	1,283,179,700	1,013,376	1,284,193,076	1,932,044,022	0.551
2009	35,466,800	1,197,274,300	318,000	60,361,700	-	331,800	1,293,752,800	1,247,192	1,294,999,992	1,970,249,241	0.583
2010	33,777,900	1,207,995,400	318,000	61,568,200	-	331,800	1,303,991,300	1,290,151	1,305,281,451	1,914,086,815	0.595
2011	48,784,000	1,595,217,300	361,400	85,162,000	-	698,100	1,730,222,800	1,468,244	1,731,691,044	1,793,532,441	0.467
2012	47,906,700	1,597,442,700	373,800	81,586,500	-	698,100	1,728,007,800	1,361,524	1,729,369,324	1,776,965,605	0.501
2013	47,525,500	1,600,828,900	373,800	81,308,800	-	698,100	1,730,735,100	1,299,066	1,732,034,166	1,783,242,734	0.528

Source: Municipal Tax Assessor

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
(rate per \$100 of assessed value)  
Unaudited**

**Closter Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service		Municipality	Local School	County	
		Total Direct School Tax Rate					
2004	0.639	0.042	0.681	0.605	1.099	0.275	2.660
2005	0.674	0.035	0.709	0.633	1.152	0.296	2.790
2006	0.350	0.017	0.367	0.357	0.607	0.159	1.490
2007	0.370	0.017	0.387	0.376	0.636	0.171	1.570
2008	0.388	0.018	0.406	0.397	0.662	0.178	1.643
2009	0.469	0.022	0.491	0.478	0.780	0.222	1.971
2010	0.486	0.020	0.506	0.495	0.800	0.212	2.013
2011	0.493	0.021	0.514	0.503	0.811	0.218	2.046
2012	0.499	0.023	0.522	0.517	0.821	0.224	2.084
2013	0.497	0.023	0.520	0.521	0.834	0.227	2.102

Source: Municipal Tax Collector

**Demarest Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service		Municipality	Local School	County	
		Total Direct School Tax Rate					
2004	0.429	0.028	0.457	0.411	0.816	0.186	1.870
2005	0.454	0.024	0.478	0.433	0.853	0.196	1.960
2006	0.443	0.023	0.466	0.433	0.903	0.198	2.000
2007	0.456	0.022	0.478	0.429	0.854	0.199	1.960
2008	0.491	0.022	0.513	0.444	0.939	0.225	2.102
2009	0.522	0.023	0.545	0.444	0.952	0.235	2.176
2010	0.540	0.021	0.561	0.461	0.960	0.238	2.220
2011	0.549	0.023	0.572	0.478	0.978	0.238	2.266
2012	0.530	0.025	0.555	0.511	0.989	0.240	2.295
2013	0.525	0.025	0.550	0.543	1.000	0.255	2.348

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
(rate per \$100 of assessed value)  
Unaudited**

**Harrington Park Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	Local School	County	
2004	0.652	0.047	0.699	0.604	1.438	0.309	3.050
2005	0.655	0.039	0.694	0.672	1.588	0.316	3.270
2006	0.327	0.018	0.345	0.335	0.800	0.170	1.650
2007	0.312	0.018	0.330	0.349	0.833	0.178	1.690
2008	0.320	0.019	0.339	0.377	0.863	0.192	1.771
2009	0.377	0.020	0.397	0.403	0.895	0.206	1.901
2010	0.408	0.019	0.427	0.420	0.930	0.201	1.978
2011	0.429	0.020	0.449	0.437	0.937	0.198	2.021
2012	0.436	0.022	0.458	0.453	0.969	0.201	2.081
2013	0.521	0.025	0.546	0.544	1.172	0.233	2.495

Source: Municipal Tax Collector

**Haworth Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	Local School	County	
2004	0.407	0.029	0.436	0.521	0.845	0.188	1.990
2005	0.433	0.024	0.457	0.559	0.884	0.200	2.100
2006	0.434	0.023	0.457	0.599	0.903	0.211	2.170
2007	0.484	0.023	0.507	0.642	0.919	0.222	2.290
2008	0.505	0.023	0.528	0.681	0.940	0.239	2.388
2009	0.477	0.025	0.502	0.681	0.962	0.249	2.394
2010	0.495	0.023	0.518	0.687	0.981	0.261	2.447
2011	0.548	0.025	0.573	0.692	1.013	0.274	2.552
2012	0.588	0.029	0.617	0.703	1.032	0.288	2.640
2013	0.635	0.029	0.664	0.697	1.052	0.286	2.699

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
(rate per \$100 of assessed value)  
Unaudited**

**Northvale Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	Local School	County	
2004	0.679	0.047	0.726	0.839	1.247	0.308	3.120
2005	0.748	0.039	0.787	0.863	1.299	0.331	3.280
2006	0.773	0.039	0.812	0.890	1.375	0.333	3.410
2007	0.390	0.018	0.408	0.450	0.744	0.178	1.780
2008	0.384	0.018	0.402	0.460	0.748	0.191	1.801
2009	0.405	0.020	0.425	0.491	0.781	0.205	1.902
2010	0.435	0.019	0.454	0.513	0.802	0.201	1.970
2011	0.558	0.024	0.582	0.665	0.968	0.229	2.444
2012	0.568	0.026	0.594	0.662	0.982	0.251	2.489
2013	0.574	0.026	0.600	0.663	1.001	0.251	2.515

Source: Municipal Tax Collector

**Norwood Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	Local School	County	
2004	0.752	0.044	0.796	0.656	0.930	0.288	2.670
2005	0.773	0.037	0.810	0.673	0.978	0.299	2.760
2006	0.797	0.036	0.833	0.696	1.027	0.314	2.870
2007	0.857	0.035	0.892	0.728	1.010	0.360	2.990
2008	0.456	0.019	0.475	0.393	0.529	0.193	1.590
2009	0.469	0.020	0.489	0.418	0.543	0.205	1.655
2010	1.043	0.019	1.062	0.463	0.709	0.200	1.725
2011	0.560	0.025	0.585	0.615	0.766	0.224	2.133
2012	0.542	0.026	0.568	0.639	0.766	0.245	2.218
2013	0.546	0.026	0.572	0.650	0.779	0.248	2.249

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
(rate per \$100 of assessed value)  
Unaudited**

**Old Tappan Borough**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	Local School	County	
2004	0.491	0.034	0.525	0.234	0.828	0.223	1.810
2005	0.508	0.028	0.536	0.263	0.860	0.231	1.890
2006	0.509	0.027	0.536	0.267	0.884	0.243	1.930
2007	0.510	0.026	0.536	0.274	0.906	0.264	1.960
2008	0.524	0.027	0.551	0.309	0.927	0.280	2.067
2009	0.554	0.029	0.583	0.319	0.946	0.293	2.141
2010	0.568	0.027	0.595	0.336	0.952	0.288	2.171
2011	0.445	0.022	0.467	0.267	0.732	0.216	1.682
2012	0.478	0.023	0.501	0.277	0.747	0.226	1.751
2013	0.504	0.024	0.528	0.284	0.765	0.237	1.814

**Source: Municipal Tax Collector**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Principal Property Taxpayers  
Current Year and Ten Years Ago  
Unaudited**

**Closter Borough**

United Water NJ Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Irani-Aspi C/O Closter Plaza Mgt.	\$ 31,500,000		1.53%			
Closter Grocery	8,645,300		0.42%			
Heidenberg Closter Assoc.	7,368,000		0.36%			
Closter Golf	6,999,700		0.34%			
United Water NJ	5,891,200		0.29%			
Rueten Associates	4,581,700		0.22%			
DWL Monmouth	4,553,500		0.22%			
Fred Reuten, Inc.	4,492,400		0.22%			
BR NJ LLC	4,167,400		0.20%			
Fernast Management LLC	3,435,000		0.17%			
<b>Total</b>	<b>\$ 81,634,200</b>		<b>3.96%</b>	<b>\$ -</b>		<b>0.00%</b>

**Source: Municipal Tax Assessor**

**Demarest Borough**

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Alpine Country Club	\$ 32,323,800		2.65%			
Pranatis, Jeffrey & Kimberly Corp.	3,768,400		0.31%			
Individual Taxpayer #1	3,598,200		0.30%			
Individual Taxpayer #2	3,330,600		0.27%			
Individual Taxpayer #3	3,107,800		0.25%			
Individual Taxpayer #4	3,000,000		0.25%			
Individual Taxpayer #5	2,966,500		0.24%			
9 Brenner Pl LLC.	2,925,800		0.24%			
Individual Taxpayer #7	2,710,500		0.22%			
Individual Taxpayer #8	2,563,400		0.21%			
<b>Total</b>	<b>\$ 60,295,000</b>		<b>4.94%</b>	<b>\$ -</b>		<b>0.00%</b>

**Source: Municipal Tax Assessor**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Principal Property Taxpayers  
Current Year and Ten Years Ago  
Unaudited**

**Harrington Park Borough**

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
United Water Resources	\$ 20,784,500		1.91%			
Individual Taxpayer #1	3,713,600		0.34%			
Rockland Electric	2,681,800		0.25%			
76 Schaalenburg Rd, LLC	2,312,400		0.21%			
Individual Taxpayer #2	1,168,400		0.11%			
Individual Taxpayer #3	1,473,500		0.14%			
Individual Taxpayer #4	1,389,800		0.13%			
Individual Taxpayer #5	1,315,100		0.12%			
Individual Taxpayer #6	1,203,000		0.11%			
Individual Taxpayer #7	1,182,300		0.11%			
<b>Total</b>	<b>\$ 37,224,400</b>		<b>3.31%</b>	<b>\$ -</b>		<b>0.00%</b>

**Source: Municipal Tax Assessor**

**Haworth Borough**

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
United Water NJ	\$ 51,789,000		6.50%			
Haworth Country Club LLC	16,846,100		2.12%			
White Beeches Golf & Country Clut	10,479,300		1.32%			
Haworth Country Club LLC	9,997,500		1.26%			
White Beeches Realty Corp.	5,462,100		0.69%			
Individual Taxpayer #1	1,985,400		0.25%			
Individual Taxpayer #2	1,859,800		0.23%			
Individual Taxpayer #3	1,651,200		0.21%			
Terrace Street Holding Co.	1,621,900		0.20%			
Individual Taxpayer #4	1,553,800		0.20%			
<b>Total</b>	<b>103,246,100</b>		<b>12.96%</b>	<b>\$ -</b>		<b>0.00%</b>
Terrace Street Holding Co.	Terrace Street Holdin					

**Source: Municipal Tax Assessor**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Principal Property Taxpayers  
Current Year and Ten Years Ago  
Unaudited**

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Maxim Enterprises, LLC	\$ 26,729,600		2.66%			
MEM Union Street Assoc.	12,711,200		1.26%			
Northvale Shopping Center Assoc.	9,504,700		0.95%			
GEA Mechanical Equipment	7,268,700		0.72%			
Roselle Costa	6,252,400		0.62%			
Cho Dae Presbyterian Church	6,120,200		0.61%			
Northvale Holding Co LLC	6,094,000		0.61%			
Northvale 1997 & 2005 Assoc.	5,492,306		0.55%			
Klaus Rexroth Incorporated	5,466,900		0.54%			
Northvale Tire Tech Center LP	5,289,200		0.53%			
<b>Total</b>	<b>\$ 90,929,206</b>		<b>9.05%</b>	<b>\$ -</b>		<b>0.00%</b>

Source: Municipal Tax Assessor

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Buckingham at Norwood	\$ 23,000,000		1.55%			
Norwood Associates II	17,529,800		1.18%			
Alfred Sanzari	7,559,600		0.51%			
Livingston 535	6,400,700		0.43%			
355 Chestnut Street	5,499,600		0.37%			
Levingal Realty	4,199,900		0.28%			
Norwood Projst, LLC	4,093,200		0.28%			
Alsan Realty	3,647,600		0.25%			
Individual Taxpayer #1	3,602,200		0.24%			
Mitsui Foods	3,314,100		0.22%			
<b>Total</b>	<b>\$ 78,846,700</b>		<b>5.31%</b>	<b>\$ -</b>		<b>0.00%</b>

Source: Municipal Tax Assessor

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Principal Property Taxpayers  
Current Year and Ten Years Ago  
Unaudited**

**Old Tappan Borough**

Fiscal Year Ended June 30,	2013			2003		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
United Water NJ	\$ 26,460,000		2.03%			
Prentice Hall	19,000,000		1.46%			
Sunrise Old Tappan Assisted Living	10,860,800		0.83%	Prentice Hall		
A&R, A LTD	10,242,600		0.78%			
A&R, A LTD	7,727,800		0.59%			
Individual Taxpayer #1	3,924,000		0.30%			
Individual Taxpayer #2	3,636,700		0.28%			
Individual Taxpayer #3	3,230,700		0.25%			
Individual Taxpayer #4	2,889,900		0.22%			
Individual Taxpayer #5	2,840,300		0.22%			
Total	\$ 90,812,800		6.96%	\$ -		0.00%

Source: Municipal Tax Assessor

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited**

**Closter Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Percentage of Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 29,363,832		\$ 29,105,495	99.12%	\$ 224,820	99.88%	\$ 29,330,315	99.88%	\$ 29,330,315	99.88%
2004	31,092,476		30,822,320	99.13%	240,953	99.90%	31,063,273	99.90%	31,063,273	99.90%
2005	33,226,689		32,804,184	98.72%	254,709	99.49%	33,058,893	99.49%	33,058,893	99.49%
2006	35,383,753		35,036,404	99.01%	171,790	99.50%	35,208,194	99.50%	35,208,194	99.50%
2007	37,407,699		36,709,725	98.13%	292,898	98.91%	37,002,623	98.91%	37,002,623	98.91%
2008	39,262,822		38,734,390	98.65%	470,768	99.85%	39,205,158	99.85%	39,205,158	99.85%
2009	40,825,490		40,275,809	98.65%	490,132	99.85%	40,765,941	99.85%	40,765,941	99.85%
2010	41,656,780		40,633,349	97.54%	933,718	99.78%	41,567,067	99.78%	41,567,067	99.78%
2011	42,276,395		41,672,678	98.57%	407,878	99.53%	42,080,556	99.53%	42,080,556	99.53%
2012	43,017,020		42,389,636	98.54%			42,389,636	98.54%	42,389,636	98.54%

Source: Municipal Tax Collector

**Demarest Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Percentage of Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 19,112,524		\$ 18,798,559	98.35%	\$ 180,740	99.30%	\$ 18,979,299	99.30%	\$ 18,979,299	99.30%
2004	20,656,613		20,412,380	98.81%	169,107	99.63%	20,581,487	99.63%	20,581,487	99.63%
2005	21,988,472		21,797,970	99.13%	173,866	99.92%	21,971,836	99.92%	21,971,836	99.92%
2006	22,743,305		22,563,307	99.20%	144,116	99.84%	22,707,423	99.84%	22,707,423	99.84%
2007	24,116,431		23,838,595	98.84%	233,006	99.81%	24,071,601	99.81%	24,071,601	99.81%
2008	25,036,812		24,747,394	98.84%	288,328	99.99%	25,035,722	99.99%	25,035,722	99.99%
2009	26,331,129		25,985,102	98.68%	316,561	99.88%	26,301,663	99.88%	26,301,663	99.88%
2010	27,330,467		26,895,466	98.40%	364,992	99.74%	27,260,458	99.74%	27,260,458	99.74%
2011	28,096,150		27,713,629	98.63%	236,738	99.48%	27,950,367	99.48%	27,950,367	99.48%
2012	28,661,018		28,176,908	98.31%			28,176,908	98.31%	28,176,908	98.31%

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited**

**Harrington Park Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 15,109,377		\$ 14,965,344	99.04%	\$ 146,621	100.01%	\$ 15,111,965	100.01%
2004	15,645,636		15,541,184	99.33%	86,332	99.88%	15,627,516	99.88%
2005	17,002,040		16,907,415	99.44%	86,251	99.95%	16,993,666	99.95%
2006	17,769,494		17,487,239	98.41%	88,865	98.91%	17,576,104	98.91%
2007	18,362,496		18,269,865	99.49%	75,930	99.90%	18,345,795	99.90%
2008	19,340,361		19,215,667	99.35%	101,969	99.88%	19,317,636	99.88%
2009	20,768,143		20,521,901	98.81%	163,063	99.59%	20,684,964	99.59%
2010	21,593,726		21,245,998	98.38%	167,451	99.16%	21,413,449	99.16%
2011	21,854,202		21,471,119	98.24%	155,445	98.95%	21,626,564	98.95%
2012	22,150,685		21,743,466	98.16%		98.16%	21,743,466	98.16%

Source: Municipal Tax Collector

**Haworth Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 13,734,677		\$ 13,616,876	99.14%	\$ 110,664	99.94%	\$ 13,727,540	99.94%
2004	14,568,961		14,468,486	99.31%	88,996	99.92%	14,557,482	99.92%
2005	15,527,990		15,420,862	99.31%	100,032	99.95%	15,520,894	99.95%
2006	16,162,933		16,031,220	99.18%	113,365	99.88%	16,144,585	99.88%
2007	17,357,958		17,186,400	99.01%	162,823	99.94%	17,349,223	99.94%
2008	18,311,450		18,157,740	99.16%	146,599	99.96%	18,304,339	99.96%
2009	18,781,284		18,543,070	98.73%	213,516	99.86%	18,756,586	99.86%
2010	19,511,718		19,275,591	98.78%	228,385	99.96%	19,503,976	99.96%
2011	20,378,873		20,039,320	98.33%	188,040	99.25%	20,227,360	99.25%
2012	21,038,042		20,644,214	98.12%		98.12%	20,644,214	98.12%

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited**

**Northvale Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ -	0.00%	\$ -	0.00%	-	-	-	0.00%
2004	14,808,762	98.69%	14,615,675	98.69%	103,692	0.00%	14,719,367	99.39%
2005	15,680,593	98.36%	15,424,289	98.36%	233,805	0.00%	15,658,094	99.85%
2006	16,315,580	96.60%	15,761,199	96.60%	329,518	0.00%	16,090,717	98.62%
2007	17,316,610	98.71%	17,093,715	98.71%	220,736	0.00%	17,314,451	99.98%
2008	18,047,137	98.63%	17,799,903	98.63%	259,334	0.00%	18,059,237	100.06%
2009	18,997,284	97.45%	18,513,285	97.45%	480,135	0.00%	18,993,420	99.97%
2010	19,831,276	96.92%	19,221,597	96.92%	576,428	0.00%	19,798,025	99.83%
2011	20,850,238	97.94%	20,421,452	97.94%	414,678	0.00%	20,836,130	99.93%
2012	21,272,736	97.39%	20,719,186	97.39%	-	-	20,719,186	97.39%

Source: Municipal Tax Collector

**Norwood Borough**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 18,374,971	98.43%	\$ 18,087,484	98.43%	297,443	0.00%	18,384,927	100.05%
2004	19,350,024	98.36%	19,034,022	98.36%	294,825	0.00%	19,328,847	99.89%
2005	20,244,931	98.88%	20,018,942	98.88%	216,270	0.00%	20,235,212	99.95%
2006	21,220,840	98.58%	20,921,465	98.58%	285,583	0.00%	21,207,048	99.93%
2007	22,409,765	98.43%	22,058,350	98.43%	354,488	0.00%	22,412,838	100.01%
2008	23,651,903	98.11%	23,205,725	98.11%	333,504	0.00%	23,539,229	99.52%
2009	24,597,704	98.14%	24,141,580	98.14%	416,895	0.00%	24,558,475	99.84%
2010	25,597,421	97.75%	25,022,879	97.75%	454,556	0.00%	25,477,435	99.53%
2011	25,178,411	98.17%	24,717,721	98.17%	507,856	0.00%	25,225,577	100.18%
2012	26,268,723	98.15%	25,783,987	98.15%	-	-	25,783,987	98.15%

Source: Municipal Tax Collector

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited

Old Tappan Borough

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year		Collected within the Fiscal Year of the Levy		Collections in Subsequent Years		Total Collections to Date	
	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy	Amount	Percentage of Levy
2003	\$ 20,252,827		\$ 20,032,896	98.91%	\$ 181,918		\$ 20,214,814	99.81%
2004	21,832,889		21,567,588	98.78%	185,910		21,753,498	99.63%
2005	23,216,862		22,926,675	98.75%	283,267		23,209,942	99.97%
2006	24,266,836		23,929,313	98.60%	305,311		24,234,624	99.86%
2007	25,322,060		25,034,811	98.86%	283,103		25,317,914	99.98%
2008	26,774,225		26,418,573	98.67%	330,178		26,748,751	99.90%
2009	27,949,846		27,565,325	98.62%	364,381		27,929,706	99.92%
2010	28,375,218		28,028,061	98.77%	334,418		28,362,479	99.95%
2011	29,241,204		28,851,110	98.66%	310,584		29,161,694	99.72%
2012	30,332,309		29,903,223	98.58%			29,903,223	98.58%

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year Ended June 30,	Governmental Activities				Business-Type Activities		Percentage of Personal Income	Per Capita
	General Obligation Bonds	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases	Total District		
2004	\$ 21,654,000	\$ -	\$ -	\$ -	\$ -	\$ 21,654,000	1.29%	570
2005	20,794,000	-	-	-	-	20,794,000	1.21%	546
2006	19,919,000	-	-	-	-	19,919,000	1.12%	521
2007	20,706,000	-	-	-	-	20,706,000	1.13%	538
2008	19,771,000	-	451,000	-	-	20,222,000	1.06%	521
2009	18,665,000	-	1,213,298	-	-	19,878,298	1.01%	507
2010	19,910,000	-	945,621	-	-	20,855,621	1.08%	558
2011	18,825,000	-	673,158	-	-	19,498,158	1.27%	673
2012	17,495,000	-	478,685	-	-	17,973,685	0.92%	471
2013	16,095,000	-	199,050	-	-	16,294,050	0.85%	427

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Ratios of Net General Bonded Debt Outstanding  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value of Property	Per Capita
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2004	\$ 21,654,000	\$ -	\$ 21,654,000	0.37%	570
2005	20,794,000		20,794,000	0.35%	546
2006	19,919,000		19,919,000	0.26%	521
2007	20,706,000		20,706,000	0.25%	538
2008	19,771,000		19,771,000	0.22%	509
2009	18,665,000		18,665,000	0.21%	476
2010	19,910,000		19,910,000	0.22%	532
2011	18,825,000		18,825,000	0.21%	650
2012	17,495,000		17,495,000	0.20%	458

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Direct and Overlapping Governmental Activities Debt  
As of December 31, 2012  
Unaudited**

	Borough of Closter	Borough of Demarest	Borough of Harrington Park	Borough of Haworth	Borough of Northvale	Borough of Norwood	Borough of Old Tappan
Net Direct Debt of School District as of December 31, 2012	4,166,202.00	6,740,000.00	2,967,000.00	\$ 3,625,378.00	3,939,000.00	4,542,000.00	4,800,000.00
Net Overlapping Debt of School District: Municipal (100%)	12,016,466.00	7,980,770.00	2,220,963.00	6,915,587.00	4,838,359.21	7,392,764.92	8,928,241.00
Regional School (100%)	3,756,387.41	2,466,731.00	1,792,273.00	1,839,827.00	1,731,034.64	2,382,223.29	3,232,758.00
County of Bergen Share (1)	9,738,117.72	6,394,792.02	4,646,315.64	4,769,596.21	4,487,561.39	6,175,324.27	8,380,650.54
Bergen County Utilities Authority - Water Pollution Control System - Borough's share of \$238,698,403 at 12/31/2012.(2)	<u>3,065,126.19</u>	<u>1,543,901.27</u>	<u>1,181,795.79</u>	<u>1,364,638.77</u>	<u>1,913,167.70</u>	<u>1,798,115.07</u>	<u>1,390,418.20</u>
Total Direct and Overlapping Bonded Debt as of December 31, 2012	<u>\$ 32,742,299.32</u>	<u>\$ 25,126,194.29</u>	<u>\$ 12,808,347.43</u>	<u>\$ 18,515,026.98</u>	<u>\$ 16,909,122.94</u>	<u>\$ 22,290,427.55</u>	<u>\$ 26,732,067.73</u>

(1) Borough of Closter - 1.23770%  
 Borough of Demarest - 0.81277%  
 Borough of Harrington Park - 0.59054%  
 Borough of Haworth - 0.60621%  
 Borough of Northvale - 0.57036%  
 Borough of Norwood - 0.78487%  
 Borough of Old Tappan - 1.06517%

(2) Borough of Closter - 1.2841%  
 Borough of Demarest - 0.6468%  
 Borough of Harrington Park - 0.4951%  
 Borough of Haworth - 0.5717%  
 Borough of Northvale - 0.8015%  
 Borough of Norwood - 0.7533%  
 Borough of Old Tappan - .5825%

**Source: Municipalities Chief Financial Officers and Bergen County Treasurer's Office**

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
Legal Debt Margin Information  
Last Ten Fiscal Years  
Unaudited**

**Legal Debt Margin Calculation for Fiscal Year 2010**

Year	Borough of Closter	Borough of Demarest	Borough of Harrington Park	Borough of Hawthorth	Borough of Northvale	Borough of Norwood	Borough of Old Tappan	Total Equalized Valuation Basis
2010	2,147,720,819	1,394,421,119	1,043,670,279	1,044,919,359	1,005,203,311	1,378,703,469	1,839,976,436	9,854,614,792
2011	2,083,184,451	1,347,096,908	997,198,004	1,036,465,322	962,004,754	1,324,942,787	1,775,497,999	9,536,390,225
2012	2,024,873,494	1,373,070,970	948,701,847	987,507,635	920,215,119	1,269,731,022	1,776,871,774	9,300,971,861
	<u>\$ 6,265,778,764</u>	<u>\$ 4,114,588,997</u>	<u>\$ 2,989,570,130</u>	<u>\$ 3,068,892,316</u>	<u>\$ 2,887,423,184</u>	<u>\$ 3,973,377,278</u>	<u>\$ 5,392,346,209</u>	<u>\$ 28,691,976,878</u>

Average equalized valuation of taxable property

\$ 9,563,992,293
286,919,769
16,095,000
<u>\$ 270,824,769</u>

Debt limit (3.0% of average equalization value)

Total Net Debt Applicable to Limit

Legal debt margin

	Fiscal Year		
	2010	2011	2012
Debt limit	\$ 288,651,232	\$ 305,740,435	\$ 295,936,990
Total net debt applicable to limit	<u>18,666,083</u>	<u>19,911,083</u>	<u>17,495,000</u>
Legal debt margin	<u>\$ 269,986,232</u>	<u>\$ 286,915,435</u>	<u>\$ 278,441,990</u>
Total net debt applicable to the limit as a percentage of debt limit	6.47%	6.16%	5.91%

	Fiscal Year		
	2005	2006	2007
Debt limit	\$ 182,197,881	\$ 203,774,411	\$ 248,884,504
Total net debt applicable to limit	<u>21,654,000</u>	<u>20,794,000</u>	<u>20,706,000</u>
Legal debt margin	<u>\$ 160,543,881</u>	<u>\$ 182,980,411</u>	<u>\$ 228,178,504</u>
Total net debt applicable to the limit as a percentage of debt limit	11.88%	10.20%	8.67%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited**

**Closter Borough**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	8,507	\$ 356,957,699	\$ 41,960	0.0%
2005	8,528	369,289,713	43,303	1.7%
2006	8,549	382,045,451	44,689	2.1%
2007	8,590	396,161,782	46,119	1.9%
2008	8,621	410,314,397	47,595	2.4%
2009	8,675	426,096,818	49,118	4.4%
2010	8,373 (Actual)	422,844,873	50,501 (Actual)	4.5%
2011	8,608	448,623,411	52,117	5.4%
2012	8,498	445,269,706	52,397	4.5%
2013	8,498 (Est)	446,605,515	52,554 (Est.)	

**Demarest Borough**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	4,870	\$ 287,184,327	\$ 58,970	0.0%
2005	4,923	299,889,963	60,916	3.8%
2006	4,998	314,505,806	62,926	4.0%
2007	5,065	329,239,692	65,003	3.6%
2008	5,104	342,723,374	67,148	4.7%
2009	5,152	357,362,712	69,364	8.4%
2010	4,881 (Actual)	339,034,260	69,460 (Actual)	8.6%
2011	5,050	340,249,810	67,376	5.4%
2012	4,967	326,272,296	65,688	8.6%
2013	4,967 (Est)	316,484,127	63,717 (Est)	

**Sources:**

Population information provided by the NJ Dept of Labor and Workforce Development  
 Personal income has been estimated based upon the municipal population and per capita personal income presented  
 Per capita personal income by municipality estimated based upon the 2010 Census published by the US Bureau of Economic Analysis.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited**

**Harrington Park Borough**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	4,829	\$ 208,376,229	\$ 43,151	0.0%
2005	4,826	213,244,698	44,187	2.5%
2006	4,813	217,774,359	45,247	2.7%
2007	4,830	223,788,605	46,333	2.4%
2008	4,848	230,013,542	47,445	3.1%
2009	4,870	236,602,709	48,584	5.6%
2010	4,664 (Actual)	229,277,576	49,159 (Actual)	5.8%
2011	4,840	245,067,447	50,634	8.7%
2012	4,807	250,521,612	52,116	5.8%
2013	4,807 (Est.)	257,536,217	53,575 (Est.)	

**Haworth Borough**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	3,374	\$ 172,717,406	\$ 51,191	0.0%
2005	3,360	176,988,757	52,675	3.5%
2006	3,363	182,284,040	54,203	3.8%
2007	3,377	188,351,123	55,775	3.4%
2008	3,400	195,133,325	57,392	4.4%
2009	3,422	202,091,435	59,057	7.9%
2010	3,382 (Actual)	209,562,248	61,964 (Actual)	8.0%
2011	3,393	216,340,924	63,761	7.0%
2012	3,403	204,748,301	60,167	8.0%
2013	3,403 (Est.)	200,653,335	58,964 (Est.)	

**Sources:**  
 Population information provided by the NJ Dept of Labor and Workforce Development  
 Personal income has been estimated based upon the municipal population and per capita personal income presented  
 Per capita personal income by municipality estimated based upon the 2010 Census published by the US Bureau of Economic Analysis.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited

Northvale Borough

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	4,509	\$ 139,628,501	\$ 30,967	0.0%
2005	4,490	142,029,498	31,632	2.3%
2006	4,467	144,339,944	32,313	2.5%
2007	4,501	148,565,499	33,007	2.2%
2008	4,693	158,233,297	33,717	2.9%
2009	4,807	165,561,677	34,442	5.2%
2010	4,640 (Actual)	164,274,560	35,404 (Actual)	5.4%
2011	4,593	166,106,699	36,165	4.7%
2012	4,848	165,753,120	34,190	5.4%
2013	4,848 (Est.)	162,438,058	33,506 (Est.)	

Norwood Borough

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	6,138	\$ 207,461,176	\$ 33,799	0.0%
2005	6,147	211,920,679	34,475	4.0%
2006	6,137	215,807,443	35,165	4.2%
2007	6,153	220,697,484	35,868	3.8%
2008	6,182	226,172,417	36,586	4.9%
2009	6,210	231,740,751	37,317	8.8%
2010	5,711 (Actual)	221,329,805	38,755 (Actual)	9.0%
2011	6,158	243,426,356	39,530	6.2%
2012	5,815	217,870,605	37,467	9.0%
2013	5,815 (Est.)	213,513,193	36,718 (Est.)	

Sources:

Population information provided by the NJ Dept of Labor and Workforce Development  
Personal income has been estimated based upon the municipal population and per capita personal income presented  
Per capita personal income by municipality estimated based upon the 2010 Census published by the US Bureau of Economic Analysis.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited**

**Old Tappan Borough**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2004	5,787	\$ 305,313,446	\$ 52,759	0.0%
2005	5,805	312,173,976	53,777	2.9%
2006	5,884	322,529,290	54,815	3.1%
2007	5,958	332,888,674	55,873	2.8%
2008	5,996	341,477,560	56,951	3.6%
2009	6,054	351,434,979	58,050	6.5%
2010	5,750 (Actual)	337,369,750	58,673 (Actual)	6.7%
2011	5,943	355,493,165	59,817	7.2%
2012	5,843	335,873,169	57,483	6.7%
2013	5,843 (Est.)	329,155,706	56,333 (Est.)	6.7%

**Sources:**

Population information provided by the NJ Dept of Labor and Workforce Development  
 Personal income has been estimated based upon the municipal population and per capita personal income presented  
 Per capita personal income by municipality estimated based upon the 2010 Census published by the US Bureau of Economic Analysis.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Principal Employers  
Current Year and Ten Years Ago  
Unaudited

Employer	2013		2003		Percentage of Total Municipal Employment
	Employees	Rank [Optional]	Employees	Rank [Optional]	
		Not Available		Not Available	
	0		0		0.00%

Source: Economic Development Partnership

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Full-time Equivalent District Employees by Function/Program  
Last Nine Fiscal Years  
Unaudited**

<u>Function/Program</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2012</u>
Instruction										
Regular	197	208	203	196	193	189	186	186	185	186
Special education	20	19	28	26	26	27	26	26	26	27
Support Services:										
Student and instruction related services	23	23	23	23	23	23	22	22	22	22
School administrative services	12	12	12	12	12	12	12	12	12	12
General administrative services	7	7	7	7	6	6	5.4	5.4	5.4	5.4
Central Services	8	8	8	8	8	8	8	8	8	8
Administrative information technology	13	13	13	13	13	13	13	13	13	13
Plant operations and maintenance	25	29	29	32	30	30	29	29	29	29
Pupil transportation	2	2	2	2	2	2	2	2	2	2
Child Care	1	1	1	1	1	1	1	1	1	1
Regional Special Education	65	69	67	64	64	64	64	64	64	64
Regional Transportation	2	2	2	2	2	2	2	2	2	2
<b>Total</b>	<b>0</b>	<b>375</b>	<b>393</b>	<b>395</b>	<b>386</b>	<b>380</b>	<b>377</b>	<b>370.4</b>	<b>371.4</b>	<b>369.4</b>

**Source: District Personnel Records**

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT

Operating Statistics  
Last Ten Fiscal Years  
Unaudited

Fiscal Year	Pupil/Teacher Ratio											
	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Elementary	Middle School	Senior High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2004	2,282	\$ 38,046,108	16,672	7.51%	251			1:16.5	2,282	2,204	2.10%	96.58%
2005	2,354	39,092,080	16,607	-0.39%	270			1:16.8	2,354	2,270	3.16%	96.43%
2006	2,453	41,002,454	16,715	0.65%	177			1:14.0	2,409	2,325	2.34%	96.51%
2007	2,476	45,891,447	18,535	10.88%	212			1:12.2	2,431	2,329	0.90%	96.81%
2008	2,597	47,780,351	18,398	-0.73%	222			1:11.3	2,571	2,469	5.77%	96.01%
2009	2,659	48,469,264	18,228	-0.92%	220			1:12.1	2,554	2,455	-0.66%	96.12%
2010	2,591	49,990,030	19,294	5.84%	220			1:11.8	2,553	2,455	-0.04%	96.16%
2011	2,535	50,459,784	19,905	3.17%	220			1:11.4	2,559	2,462	0.24%	96.21%
2012	2,684	51,716,920	19,269	-3.20%	221			1:12.1	2,483	2,391	-2.99%	96.29%
2013	2,529	55,042,420	21,764	12.95%	264			9.6	2,481	2,393	-0.08%	96.47%

Source: District records

Note: Enrollment based on annual October district count.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**School Building Information  
Last Ten Fiscal Years  
Unaudited**

<u>District Building</u>	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Demarest High School (1950) (2004)										
Square Feet	164000	164000	164000	164000	164000	164000	164000	164000	164000	164000
Capacity (students)	1234	1234	1234	1234	1234	1234	1234	1234	1234	1234
Enrollment		1149	1186	1222	1220	1212	1212	1212	1134	1134
Old Tappan High School (1950) (2004)										
Square Feet	177800	177800	177800	177800	177800	177800	177800	177800	177800	177800
Capacity (students)	1349	1349	1349	1349	1349	1349	1349	1349	1349	1349
Enrollment		1280	1267	1334	1333	1346	1346	1414	1414	1414
Central Administration (1981)										
Square Feet	9500	9500	9500	9500	9500	9500	9500	9500	9500	9500

Number of Schools at June 30, 2013

  Elementary = 0

  Middle School = 0

  Senior High School = 2

  Other = 1

**Source: District Facilities Office**

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of alterations and additions. Enrollment is based on the annual October district count.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
General Fund  
Schedule of Required Maintenance for School Facilities  
Last Ten Fiscal Years  
Unaudited**

Undistributed Expenditures--Required  
Maintenance for School Facilities  
11-000-261-xxx

School Facilities	Project # (S)	Gross Building Area (SF)	Ten Year Total	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004
Demarest High School	SP202013	164000	\$ 2,601,871	\$ 217,935	\$ 189,426	\$ 189,521	\$ 212,317	\$ 246,109	\$ 257,164	\$ 278,936	\$ 261,008	\$ 311,752	\$ 437,702
Old Tappan High School	SP202012	177800	2,658,959	201,104	171,216	201,350	230,183	266,818	255,196	256,091	264,958	337,787	474,256
John J. Haworth Administration Building		3500	205,911	10,000	34,009	15,755	12,299	9,210	30,116	23,306	27,886	18,024	25,306
<b>Total School Facilities</b>		<b>351300</b>	<b>\$ 5,466,742</b>	<b>\$ 429,039</b>	<b>\$ 394,652</b>	<b>\$ 406,626</b>	<b>\$ 454,799</b>	<b>\$ 522,137</b>	<b>\$ 542,476</b>	<b>\$ 558,332</b>	<b>\$ 553,853</b>	<b>\$ 667,564</b>	<b>\$ 937,264</b>

\*School facilities as defined under EFCFA  
(N.J.A.C.6A:26-1.2 and N.J.A.C.6A:26A-1.3)

Source: Northern Valley Regional High School District records.

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**

**Insurance Schedule  
As of June 30, 2013  
Unaudited**

	<u>Coverage</u>	<u>Deductible</u>
New Jersey School Boards Association Insurance Group:		
Multi Peril Package Policy:		
Commercial General Liability	\$ 11,000,000	\$ -
Employee Dishonesty	1,000,000	
Business Automobile Liability	11,000,000	1,000
School Board Legal Liability	11,000,000	15,000
Workers' Compensation	2,000,000	
Selective Insurance Co.		
Property - Blanket Building and Contents- Includes Energy Systems	93,656,653	5,000
Fireman's Fund:		
Excess Umbrella Liability	50,000,000	
Bollinger Insurance Co.		
Student Accident	1,000,000	
Surety Bonds:		
Treasurer of School monies	300,000	
Board Secretary	85,000	

**Source: District records**

## **Single Audit Section**

# *T. M. Vrabel & Associates, LLC*

## *Accountants and Auditors*

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K-1  
Sheet 1

*Timothy M. Vrabel, RMA, PSA*  
*Chris C. Hwang, CPA*

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and  
Members of the Board of Education  
Northern Valley Regional High School District  
County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and in compliance with audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Northern Valley Regional High School District as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise Northern Valley Regional High School District's basic financial statements, and have issued our report thereon dated October 18, 2013.

### **Internal Control Over Financial Reporting**

Management of the Northern Valley Regional High School District is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Northern Valley Regional High School District's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstance for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Northern Valley Regional High School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Northern Valley Regional High School District's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Northern Valley Regional High School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Northern Valley Regional High School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Northern Valley Regional High School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Timothy M. Vrabel  
Public School Accountant  
License No. CS000689



Chris C. W. Hwang  
Certified Public Accountant  
License No. CC033704

Montville, New Jersey  
October 18, 2013

*T. M. Vrabel & Associates, LLC*  
*Accountants and Auditors*

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K-2  
Sheet 1

*Timothy M. Vrabel, RMA, PSA*  
*Chris C. Hwang, CPA*

REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL  
EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE  
IN ACCORDANCE WITH OMB CIRCULAR A-133 AND  
NEW JERSEY OMB CIRCULAR LETTER 04-04

The Honorable President and  
Members of the Board of Education  
Northern Valley Regional High School District  
County of Bergen, New Jersey

**Report on Compliance for Each Major Federal and State Program**

We have audited the Northern Valley Regional High School District's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey Compliance Manual State Grants Compliance Supplement that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2013. Northern Valley Regional High School District's major federal and state programs are identified in the Summary of Auditor's Results Section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its federal and state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Northern Valley Regional High School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; in compliance with the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and New Jersey Office of Management and Budget Circular Letter 04-04 Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those

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standards, OMB Circular A-133 and New Jersey OMB's Circular Letter 04-04 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about Northern Valley Regional High School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Northern Valley Regional High School District's compliance with those requirements.

#### ***Opinion on Each Major Federal and State program***

In our opinion, the Northern Valley Regional High School District, in the County of Bergen, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2013.

#### **Report on Internal Control Over Compliance**

The management of Northern Valley Regional High School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Northern Valley Regional High School District's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 and New Jersey OMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of the Northern Valley Regional High School District's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Northern Valley Regional High School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and New Jersey OMB Circular 04-04. Accordingly, this report is not suitable for any other purpose.

**Report on Schedules of Expenditures of Federal Awards and State Financial Assistance Required by OMB Circular A-133 and New Jersey OMB Circular 04-04**

We have audited the financial statements of the Northern Valley Regional High School District as of and for the year ended June 30, 2013, and have issued our report thereon dated October 18, 2013, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented for purposes of additional analysis as required by OMB Circular A-133 and New Jersey OMB Circular 04-04 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedules of Expenditure of Federal Awards and State Financial Assistance are fairly stated in all material respects in relation to the financial statements as a whole.



Timothy M. Vrabel  
Public School Accountant  
License No. CS000689



Chris C.W. Hwang  
Certified Public Accountant  
License No. CC033704

Montville, New Jersey  
October 18, 2013

**BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT**  
Schedule of Expenditures of Federal Awards, Schedule A  
For the Fiscal Year Ended June 30, 2013

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA or Grant Number	Grant Period	Award Amount	Balance July 1, 2012	Adjustments	BUDGETARY EXPENDITURES			Total	Repayment of Prior Years' Balances	Accounts Receivable	Balance June 30, 2013 Deferred Revenue	Due to Grantor
						Cash Received	Disbursements	Accounts Payable					
U.S. Department of Education Passed - Through State Department of Education:													
Special Revenue Funds:													
E.S.E.A. Title I	84-010A	9/1/12-8/31/13	82,963.00			82,963.00			82,963.00				
E.S.E.A. Title II A	84-387A	9/1/12-8/31/13	127,474.00			127,474.00			127,474.00				
E.S.E.A. Title II A	84-387A	9/1/11-8/31/12	148,154.00	(3,870.07)		3,933.00							
E.S.E.A. Title III	84-385A	9/1/12-8/31/13	55,361.00			55,361.00				(0.00)			
E.S.E.A. Title III - Immigrant	84-385A	9/1/11-8/31/12	64,036.00	1,295.11		6,848.00		11,063.00	55,361.00				62.93
E.S.E.A. Title IV	84-385A	9/1/12-8/31/13	11,534.00			11,534.00			11,534.00				
I.D.E.A. Part B, Basic	84-186A	9/1/09-8/31/10	12,434.00	2,950.30		490,874.00			490,874.00				1,295.11
I.D.E.A. Part B, Basic	84-027A	9/1/12-8/31/13	490,874.00	299.55		73,245.00			490,874.00	2,950.30			
I.D.E.A. Special Education	84-027A	5/1/12-6/30/13	100,000.00	(57,195.25)		42,642.27			42,642.27	299.55			
ARRA I.D.E.A., Basic	84-391	7/1/09-8/31/11	618,861.00	83.24					42,642.27	(26,592.52)			
Total U.S. Department of Education (Fund 20)				(56,437.12)		349,824.00	799,765.27	11,083.00	810,848.27	3,249.85	(622,152.52)		83.24
Total Federal Financial Assistance				(56,437.12)		349,824.00	799,765.27	11,083.00	810,848.27	3,249.85	(622,152.52)		1,441.28

The accompanying Notes to Schedules of Awards and Financial Assistance are an integral part of this schedule.



BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE  
FOR THE YEAR ENDED JUNE 30, 2013

Note 1: General

The accompanying schedules of expenditures of awards and financial assistance present the activity of all federal and state programs of the Northern Valley Regional High School District Board of Education. The Board of Education is defined in Note I:B. to the Board's basic financial statements. All federal awards and state financial assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

Note 2: Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes I:E and Note I:F. to the Board's basic financial statements. The information in the schedules is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Note 3: Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent year due to the state deferral and recording of the state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more deferred June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE  
FOR THE YEAR ENDED JUNE 30, 2013  
(CONCLUDED)

Note 3: Relationship to Basic Financial Statements (Continued)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(19,082.00) for the general fund and \$106,090.47 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the GAAP basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ -0-	\$ 7,705,557.88	\$ 7,705,557.88
Special Revenue Fund	856,960.52	98,976.98	955,937.50
Debt Service Fund	<u>-0-</u>	<u>93,524.00</u>	<u>93,524.00</u>
Total Awards and Financial Assistance	<u>\$ 856,960.52</u>	<u>\$ 7,898,058.86</u>	<u>\$ 8,755,019.38</u>

Note 4: Relationship to State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related state financial reports.

Note 5: Other

The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for post-retirement medical benefits and the normal and accrued liability pension costs for the year ended June 30, 2013. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2013.

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2013

Part I – Summary of Auditor’s Results

**Financial Statement Section**

- A) Type of auditor’s report issued: Unmodified
- B) Internal Control over financial reporting:
- 1) Material weakness(es) identified? yes X no
- 2) Were significant deficiencies identified that were not considered to be material weaknesses? yes X none reported
- C) Noncompliance material to basic financial statements noted? Yes X no

**Federal Awards Section**

- D) Dollar Threshold used to determine Type A Programs \$ 300,000.00 :
- E) Auditee qualified as low-risk Auditee? X yes no
- F) Type of auditor’s report on compliance for major programs Unmodified
- G) Internal Control over compliance:
- 1) Material weakness(es) identified? yes X no
- 2) Were significant deficiencies identified that were not considered to be material weaknesses? yes X none reported
- H) Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133 (section .510 (a))? yes X no

I) Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.027A	I..D.E..A. Part B Basic



BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2013  
(CONTINUED)

Part 2 – Schedule of Financial Statement Findings

This section identifies the Significant deficiencies, material weaknesses, and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Chapter 5.18 of Government Auditing Standards.

Not Applicable

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2013  
(CONTINUED)

Part 3 – Schedule of Federal Awards and State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04.

Not Applicable

BOARD OF EDUCATION  
NORTHERN VALLEY REGIONAL HIGH SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT  
FOR THE YEAR ENDED JUNE 30, 2013

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, U.S. OMB Circular A-133 (section .315 (a) (b)) and New Jersey OMB's Circular 04-04.

Not Applicable