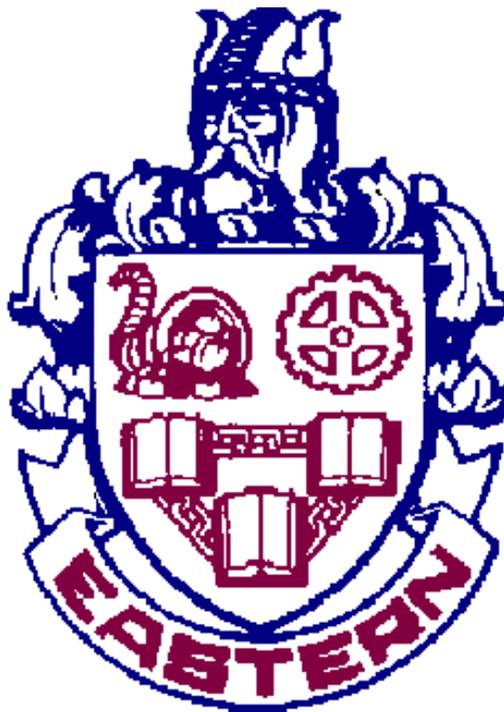


**BOARD OF EDUCATION
OF THE
EASTERN CAMDEN COUNTY REGIONAL
SCHOOL DISTRICT
VOORHEES, NEW JERSEY**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2014**

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Table of Contents

	<u>Page</u>
INTRODUCTORY SECTION	
Letter of Transmittal	2
Organizational Chart	7
Roster of Officials	8
Consultants and Advisors	9
FINANCIAL SECTION	
Independent Auditor's Report	11
Required Supplementary Information – Part I Management's Discussion and Analysis	17
Basic Financial Statements	
A. District-Wide Financial Statements:	
A-1 Statement of Net Position	30
A-2 Statement of Activities	31
B. Fund Financial Statements:	
Governmental Funds:	
B-1 Balance Sheet	33
B-2 Statement of Revenues, Expenditures and Changes in Fund Balances	35
B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	37
Proprietary Funds:	
B-4 Statement of Net Position	38
B-5 Statement of Revenues, Expenses and Changes in Fund Net Position	39
B-6 Statement of Cash Flows	40
Fiduciary Funds:	
B-7 Statement of Fiduciary Net Position	41
B-8 Statement of Changes in Fiduciary Net Position	42
Notes to the Financial Statements	43
Required Supplementary Information – Part II	
C. Budgetary Comparison Schedules	
C-1 Budgetary Comparison Schedule – General Fund	69
C-1a Combining Schedule of Revenues, Expenditures and Changes In Fund Balance – Budget and Actual	N/A
C-1b Community Development Block Grant – Budget and Actual	N/A
C-2 Budgetary Comparison Schedule – Special Revenue Fund	80
Notes to the Required Supplementary Information	
C-3 Budget-to-GAAP Reconciliation	82

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Table of Contents (Cont'd)

	Page
Other Supplementary Information	
D. School Based Budget Schedules:	
D-1 Combining Balance Sheet	N/A
D-2 Blended Resource Fund – Schedule of Expenditures Allocated by Resource Type – Actual	N/A
D-3 Blended Resource Fund – Schedule of Blended Expenditures – Budget and Actual	N/A
E. Special Revenue Fund:	
E-1 Combining Schedule of Program Revenues and Expenditures – Budgetary Basis	85
E-2 Preschool Education Aid Schedule(s) of Expenditures – Budgetary Basis	N/A
F. Capital Projects Fund:	
F-1 Summary Schedule of Project Expenditures	N/A
F-2 Summary Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budgetary Basis	N/A
F-2a Schedule(s) of Project Revenues, Expenditures, Project Balance and Project Status -Budgetary Basis	N/A
G. Proprietary Funds:	
Enterprise Fund:	
G-1 Combining Statement of Net Position	87
G-2 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	88
G-3 Combining Statement of Cash Flows	89
Internal Service Fund:	
G-4 Combining Statement of Net Position	N/A
G-5 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	N/A
G-6 Combining Statement of Cash Flows	N/A
H. Fiduciary Funds:	
H-1 Combining Statement of Fiduciary Net Position	91
H-2 Combining Statement of Changes in Fiduciary Net Position	92
H-3 Student Activity Agency Fund Schedule of Receipts and Disbursements	93
H-4 Payroll Agency Fund Schedule of Receipts and Disbursements	94

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Table of Contents (Cont'd)

	Page
Other Supplementary Information (Cont'd)	
I. Long-Term Debt:	
I-1 Schedule of Serial Bonds	96
I-2 Schedule of Obligations under Capital Leases	N/A
I-3 Debt Service Fund Budgetary Comparison Schedule	97

STATISTICAL SECTION (Unaudited)

Introduction to the Statistical Section

Financial Trends

J-1 Net Position by Component	100
J-2 Changes in Net Position	101
J-3 Fund Balances—Governmental Funds	103
J-4 Changes in Fund Balances—Governmental Funds	104
J-5 General Fund Other Local Revenue by Source	105

Revenue Capacity

J-6 Assessed Value and Estimated Actual Value of Taxable Property	107
J-7 Direct and Overlapping Property Tax Rates	108
J-8 Principal Property Taxpayers	111
J-9 Property Tax Levies and Collections	114

Debt Capacity

J-10 Ratios of Outstanding Debt by Type	116
J-11 Ratios of General Bonded Debt Outstanding	117
J-12 Direct and Overlapping Governmental Activities Debt	118
J-13 Legal Debt Margin Information	121

Demographic and Economic Information

J-14 Demographic and Economic Statistics	123
J-15 Principal Employers	124

Operating Information

J-16 Full-time Equivalent District Employees by Function/Program	128
J-17 Operating Statistics	129
J-18 School Building Information	130
J-19 Schedule of Required Maintenance Expenditures by School Facility	131
J-20 Insurance Schedule	132

SINGLE AUDIT SECTION

K-1 Report on Internal Control Over Financial Reporting and on Compliance And Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	14
K-2 Report on Compliance for Each Major Program and Report on Internal Control Over Compliance Required By OMB Circular A-133 and State of New Jersey Circular 04-04-OMB	134
K-3 Schedule of Expenditures of Federal Awards, Schedule A	136
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B	138
K-5 Notes to the Schedules of Awards and Financial Assistance	140
K-6 Schedule of Findings and Questioned Costs	142
K-7 Summary Schedule of Prior Audit Findings	147

INTRODUCTORY SECTION



Eastern Camden County Regional School District

Dr. Harold Melleby, Jr.
Superintendent of Schools
hmelleby@eccrsd.us

Laurel Oak Road
Box 2500
Voorhees, New Jersey 08043
856.346.6740 FAX: 856.346.8388

October 13, 2014

Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Camden County, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Eastern Camden County Regional School District for the fiscal year ended June 30, 2014, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Governments and Non-Profit Organizations," and the State of New Jersey Circular Letter OMB 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Eastern Camden County Regional School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Eastern Camden County Regional Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of regional educational services appropriate to grade levels 9 through 12 in one school complex. Programs are available for regular, vocational and special education for exceptional youngsters. The District completed the 2013-2014 fiscal year with an average daily enrollment of 2,043 students, which is 23 students less than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

<u>Fiscal Year</u>	<u>Average Daily Student Enrollment</u>
2004-2005	2217
2005-2006	2206
2006-2007	2155
2007-2008	2131
2008-2009	2121
2009-2010	2119
2010-2011	2116
2011-2012	2077
2012-2013	2066
2013-2014	2043

2) MAJOR INITIATIVES: Students continued to score above the state and national averages on the N. J. High School Proficiency Test and the Scholastic Aptitude Test. Plans of our 2014 graduates and a statistical analysis of the district's test scores are listed for review.

PLANS OF THE GRADUATES OF 2014

<u>PLANS</u>	<u># OF STUDENTS</u>	<u>% OF CLASS</u>
4 Year Colleges	327	64.6
2 year Colleges	<u>136</u>	<u>26.9</u>
TOTAL COLLEGE BOUND	463	91.5
Other Post Secondary Schools	<u>11</u>	<u>2.2</u>
FULL TIME EDUCATION	474	93.7
Employment	9	1.8
Status Unknown	16	3.1
Military	<u>7</u>	<u>1.4</u>
TOTAL STUDENTS	<u>506</u>	<u>100%</u>

COLLEGE ADMISSION TEST SCORES

Class of 2014 PSAT/NMSQT

Mean Critical Reading-50.4 Mean Math-51.6 Mean Writing Skills-48.8

Class of 2014 SAT SCORES (Participants-406)
 80% of Class took SAT's
 Mean Critical Reading-544 Mean Math-570 Mean Writing-545

Class of 2014 SAT SCORES – 75th Percentile

	<u>Eastern Senior High</u>	<u>National</u>	<u>New Jersey</u>
Critical Reading Scores	620	570	580
Math Scores	660	600	610
Writing Scores	<u>630</u>	<u>560</u>	<u>580</u>
TOTAL	<u>1910</u>	<u>1730</u>	<u>1770</u>

ACADEMIC ACHIEVEMENT – CLASS OF 2014

NATIONAL MERIT

1 Finalist 1 Semi-Finalist 26 Commended

CURRICULUM – The curriculum at Eastern Regional is designed to provide sufficient flexibility for each student’s program of studies determined by the abilities, interests and needs of the student. There are extensive offerings of college preparatory courses at different levels of difficulty along with courses in the Fine, Practical, and Performing Arts, Business Education, Gifted and Talented Education, Computer Education, and Remedial and Special Education.

Certain subjects are required at each grade level in accordance with state and local Board of Education requirements as well as their fundamental importance to educational goals.

Eastern Regional provides the following Advanced Placement courses:

A. P. Literature Comp.	A. P. Micro-economics	A. P. U.S. Gov't. & Politics
A. P. English Lang./Comp.	A. P. US History 1	A. P. Calculus AB
A. P. Physics	A. P. US History 2	A. P. Biology
A. P. Spanish	A. P. Chemistry	A. P. Studio Art
A. P. French	A. P. Music Theory	A. P. Statistics
A. P. Psychology	A. P. European History	A. P. Macro-economics
	A. P. Computer Science	A. P. World History

93.7% of our 2014 graduates went on to further education – 64.6% to four year institutions.

3) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of Financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

(1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

4) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipalities. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30.

5) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

6) DEBT ADMINISTRATION: At June 30, 2014, the district's outstanding debt issues included \$4,275,000.00 of Series 2012 school refunding bonds and \$90,000.00 of a taxable refunding bond issue dated September 12, 2003.

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

9) OTHER INFORMATION:

A) Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1996 and related OMB Circular A-133 and State of New Jersey Circular OMB 04-04. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report, along with the auditor's report on compliance and on internal control over financial reporting based on an audit of financial statements performed in accordance with Government Auditing Standards. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

10) ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Eastern Camden County Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



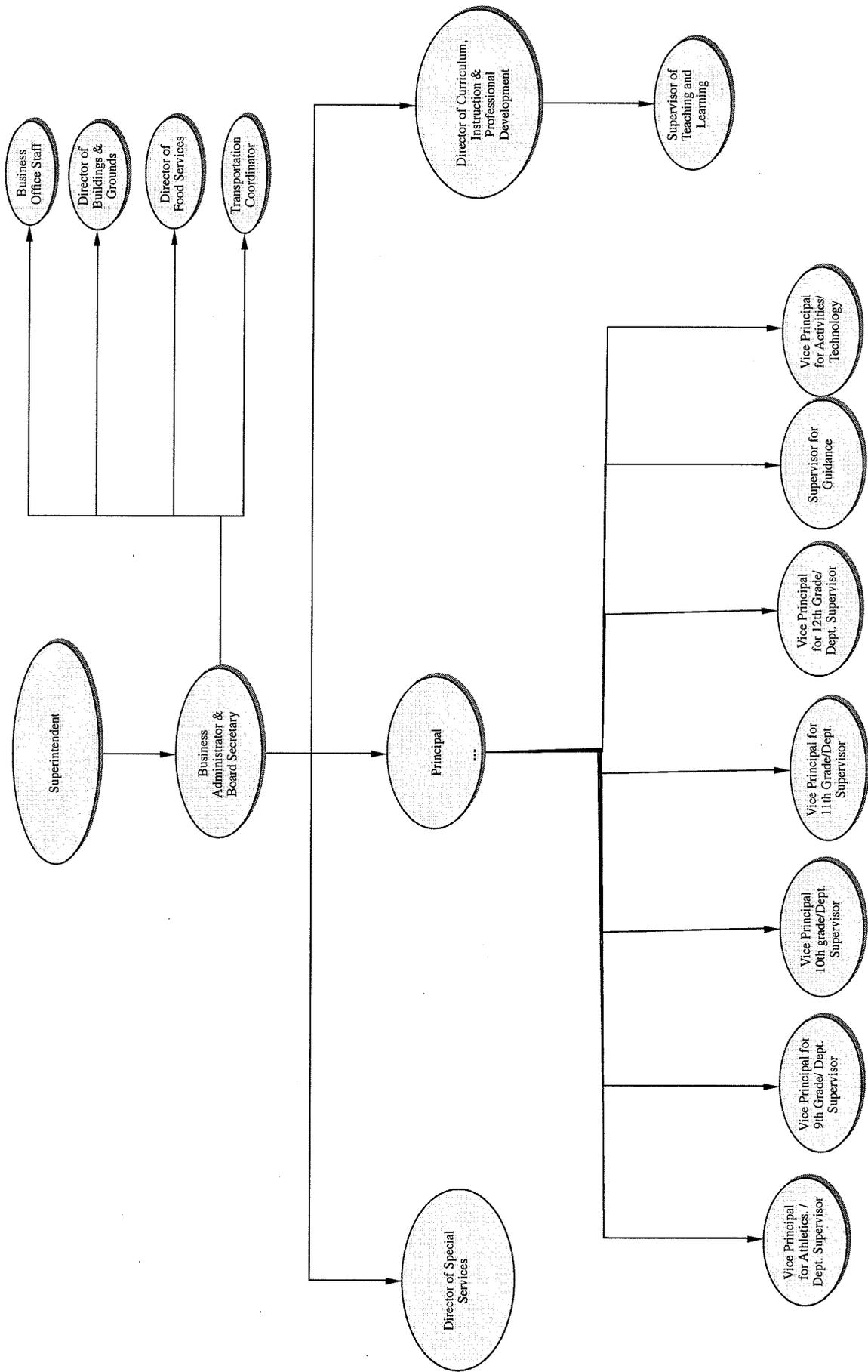
Harold Melleby, Jr., Ed.D.
Superintendent



Fred D. Wright
Business Administrator/
Board Secretary

HM/FDW:dmk

Eastern Camden County Regional School District Administrative Organizational Chart
2013-2014



EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

ROSTER OF OFFICIALS

JUNE 30, 2014

<u>Members of the Board of Education</u>	<u>Term Expires December 31</u>
Robert M. DeCicco, President	2016
Mary T. Schmus, Vice President	2016
Hillary J. Garr	2016
Elena M. Chow	2014
Robert A. Paul	2014
Dr. Richard A. Teichman, III	2015
Robert L. Campbell	2015
Dennis Deichert	2014
Gail M. David	2014
 <u>Other Officials</u>	
Dr. Harold Melleby, Jr., Superintendent	
Fred D. Wright, CPA, Business Administrator / Board Secretary	
Robert Schmus, Treasurer	
Ronald W. Sahli, Esq., Solicitor	

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

2014

ARCHITECT

The Gibson Tarquini Group
764 Cuthbert Blvd.
Cherry Hill, New Jersey 08002

AUDIT FIRM

Bowman & Company LLP
601 White Horse Road
Voorhees, New Jersey 080403

ATTORNEY

Sahli & Padovani
Attorneys at Law
503 S. White Horse Pike
Hammonton, New Jersey 08037

OFFICIAL DEPOSITORY

Bank of America
703 Haddonfield-Berlin Road
Voorhees, New Jersey 08043

FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Voorhees, New Jersey 08043

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District in the County of Camden, State of New Jersey, as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Eastern Camden County Regional School District's basic financial statements. The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

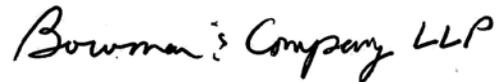
The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 13, 2014 on our consideration of the Eastern Camden County Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Eastern Camden County Regional School District's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants



Robert S. Marrone
Certified Public Accountant
Public School Accountant No. CS 01113

Voorhees, New Jersey
October 13, 2014

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Voorhees, New Jersey 08043

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial statement audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated October 13, 2014.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Eastern Camden County Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Eastern Camden County Regional School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

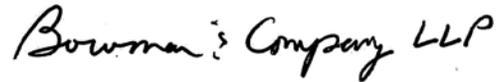
Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Eastern Camden County Regional School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants



Robert S. Marrone
Certified Public Accountant
Public School Accountant No. CS 01113

Voorhees, New Jersey
October 13, 2014

REQUIRED SUPPLEMENTARY INFORMATION
PART I

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014

(Unaudited)

The discussion and analysis of Eastern Camden County Regional School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2014. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 – Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments issued in June 1999. Certain comparative information between the current year (2013-14) and the prior year (2012-13) is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for 2013-14 are as follows:

- Net Position for Governmental Activities and for Business-Type Activities was \$28,823,399 and \$70,980, respectively.
- Net Position increased by \$1,471,339 from July 1, 2013 to June 30, 2014 for Governmental Activities and decreased by \$1,354 for Business-Type Activities.
- The General Fund, fund balance as of June 30, 2014 was \$8,183,881, a decrease of \$792,838 when compared with the beginning balance as of July 1, 2013 of \$8,976,719.

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of this annual report consists of four parts – Independent Auditor's Report, required supplementary information which includes the management's discuss and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements, Exhibit A-1 and A-2, are government-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the government-wide statements.

The governmental fund statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short-term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II that contains required supplementary information that further explains and supports the information in the financial statements including budget schedules, reconciliations and individual fund statements.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Table A-1 summarizes the major features of the Eastern Camden County Regional School District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Table A-1			
Major Features of the District-Wide and Fund Financial Statements			
	District-wide Statements	Fund Financial Statements	
		Governmental Funds	Proprietary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education, building maintenance, and pupil transportation.	Activities the district operates similar to private business: Food Service Fund
Required Financial Statements	Statement of Net Position	Balance sheet	Statement of Net Position
	Statement of activities	Statement of revenue, expenditures and changes in fund balances	Statement of revenue, expenses, and changes in fund Net Position
			Statement of cash flows
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

The Statement of Net Position and the Statement of Activities include all assets and liabilities of the School District using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting includes all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's Net Position and changes in Net Position. This change in Net Position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs, changes in the district's property tax base and other factors.

In the Statement of Net Position and the Statement of Activities, the School District reports governmental and business – type activities.

- *Governmental activities* - Most of the School District's programs and services are reported including, but not limited to, regular and special instruction, support services, operation and maintenance of plant, pupil transportation and administration. Aid from the State of New Jersey and from the Federal government along with local property taxes finances the majority of these activities.
- *Business-type activities* – The District charges fees to customers to help it cover the costs of certain services it provides. The District's Food Service Fund is included here.

Reporting the School District's Most Significant Funds

Fund Financial Statements

The Fund financial reports provide detailed information about the School District's major funds. The School District uses several funds to account for a variety of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund.

Governmental Funds

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

**FINANCIAL ANALYSIS OF THE EASTERN CAMDEN COUNTY
REGIONAL SCHOOL DISTRICT AS A WHOLE**

The Statement of Net Position provides the perspective of the School District as a whole.

Table A-2 provides a summary of the School District's Net Position for 2014.

Table A-2						
Net Position						
	Governmental		Business-Type		Total	
	Activities		Activities			
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Current and Other Assets	\$ 8,796,937	\$ 9,627,166	\$44,830	\$35,588	\$ 8,841,767	\$ 9,662,754
Capital Assets	26,338,234	25,106,217	42,352	50,670	26,380,586	25,156,887
Total Assets	35,135,171	34,733,383	87,182	86,258	35,222,353	34,819,641
Deferred Outflows of Resources	100,863	225,205			100,863	225,205
Long Term Liabilities	5,775,117	6,815,619	10,800	9,763	5,785,917	6,825,382
Other Liabilities	637,518	790,908	5,402	4,162	642,920	795,070
Total Liabilities	6,412,635	7,606,527	16,202	13,925	6,428,837	7,620,452
Net Position						
Net Investment in						
Capital Assets	21,909,763	19,836,469	42,352	50,670	21,952,115	19,887,139
Restricted	7,740,461	8,791,682			7,740,461	8,791,682
Unrestricted	(826,825)	(1,276,090)	28,628	21,664	(798,197)	(1,254,426)
Total Net Position	\$28,823,399	\$27,352,061	\$70,980	\$72,334	\$28,894,379	\$27,424,394

The District's financial position for governmental and business-type activities is the product of the following factors:

- Program revenues were \$4,243,689
 - Operating Grants & Contributions - \$3,158,878
 - Charges for Services - \$1,084,811
- General revenues, Special Items, Extraordinary Items and Transfers amounted to \$33,275,970.
- Net Expenditures were \$31,805,985
- Total District revenues & beginning assets are adjusted by net adjusted expenditures resulting in a calculation of Net Position of \$28,894,379, as of June 30, 2014.
- Revenues (\$33,275,970) + Beginning assets (\$27,424,394) – Net expenditures (\$31,805,985) = Net Position of \$28,894,379.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Table A-3 shows a summary of the changes in Net Position for fiscal year 2014 and 2013.

Table A-3		
Changes in Net Position		
Governmental and Business-Type Activities		
	<u>2014</u>	<u>2013</u>
Revenues		
Program Revenues		
Charges for services	\$ 1,084,811	\$ 886,119
Operating grants and contributions	3,158,878	3,527,643
General Revenues		
Property taxes	24,095,185	23,659,114
State and Federal Aid	9,400,557	9,320,780
Other	(219,712)	107,115
Total Revenues	<u>37,519,659</u>	<u>37,500,771</u>
Expenses		
Governmental Activities:		
Instruction		
Regular	14,384,589	14,127,553
Community Service Programs	25,514	19,979
Support Services:		
Tuition (Instruction)	1,159,698	1,084,801
Health	207,056	162,363
Student and Instruction Related Services	483,461	444,947
Extraordinary Services	335,319	432,530
Other Support Services - Students Regular	931,826	928,275
Other Support Services - Students Special	698,464	716,226
Improvement of Instruction Services	337,613	395,334
Educational Media Services/School Library	151,943	130,996
Instructional Staff Training Services	158,197	185,586
School Administrative Services	938,668	883,614
General and Business Administrative Services	527,876	550,485
Undistributed Expenditure – Central Services	541,975	551,527
Undistributed Expenditure – Admin. Info. Tech.	424,953	393,724
Allowable Maintenance for School Facilities	290,306	148,694
Plant Operations and Maintenance	2,655,864	2,810,828
Care and Upkeep of Grounds	101,020	114,442
Security	157,177	123,319
Pupil Transportation	1,648,558	1,443,569
Unallocated Benefits	7,796,112	7,878,119
Interest on Long-Term Debt	127,386	196,063
Unallocated Depreciation	1,070,507	1,042,042
Total Expenses Governmental Activities	<u>35,154,082</u>	<u>34,765,016</u>
Business-Type Activities:		
Food Service	895,592	880,986
Total Expenses Business-Type Activities	<u>895,592</u>	<u>880,986</u>
Total Expenses	<u>36,049,674</u>	<u>35,646,002</u>
Net Increase/(Decrease) in Net Position	<u>1,469,985</u>	<u>1,854,769</u>
Net Position Beginning July 1,	<u>27,424,394</u>	<u>25,569,625</u>
Net Position Ending June 30,	<u>\$28,894,379</u>	<u>\$27,424,394</u>

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Total revenues for the District were \$37,519,659. Government funding was the source of 33.5% of the District's revenues. This includes Federal Sources and the State of New Jersey.

Property taxes of \$24,095,185 provided the District with 64.2% of the district's total revenue.

The District's expenses for government activities are predominately related to instruction and support services. Instruction combined with tuition total \$15,569,801 which is 44.3% of total expenditures of Governmental Activities for the District. (See Table A-4)

Total revenues exceeded expenses for governmental activities, increasing Net Position \$1,471,339 from the beginning balance as of July 1, 2013.

Net Cost of Governmental Activities					
	Source	2014		2013	
		Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
Governmental Activities:					
Instruction					
Regular	A-2	\$ 14,384,589	\$ 13,739,064	\$ 14,127,553	\$ 13,440,559
Community Service Programs	A-2	25,514	25,514	19,979	19,979
Support Services:					
Tuition (Instruction)	A-2	1,159,698	1,159,698	1,084,801	1,084,801
Health	A-2	207,056	207,056	162,363	162,363
Student and Instruction Related Services	A-2	483,461	316,432	444,947	303,932
Extraordinary Services	A-2	335,319	335,319	432,530	432,530
Other Support Services - Students Regular	A-2	931,826	931,826	928,275	928,275
Other Support Services - Students Special	A-2	698,464	698,464	716,226	716,226
Improvement of Instruction Services	A-2	337,613	337,613	395,334	395,334
Educational Media Services/School Library	A-2	151,943	151,943	130,996	130,996
Instructional Staff Training Services	A-2	158,197	158,197	185,586	185,586
School Administrative Services	A-2	938,668	938,668	883,614	883,614
General and Business Administrative Services	A-2	527,876	527,876	550,485	550,485
Undistributed Expenditure – Central Services	A-2	541,975	541,975	551,527	551,527
Undistributed Expenditure – Admin. Info. Tech.	A-2	424,953	424,953	393,724	393,724
Allowable Maintenance for School Facilities	A-2	290,306	290,306	148,694	148,694
Plant Operations and Maintenance	A-2	2,655,864	2,655,864	2,810,828	2,810,828
Care and Upkeep of Grounds	A-2	101,020	101,020	114,442	114,442
Security	A-2	157,177	157,177	123,319	123,319
Pupil Transportation	A-2	1,648,558	1,455,126	1,443,569	1,443,569
Unallocated Benefits	A-2	7,796,112	5,328,496	7,878,119	5,077,978
Interest on Long-Term Debt	A-2	127,386	127,386	196,063	196,063
Unallocated Depreciation	A-2	1,070,507	1,070,507	1,042,042	1,042,042
Total Governmental Activities		<u>\$ 35,154,082</u>	<u>\$ 31,680,481</u>	<u>\$ 34,765,016</u>	<u>\$ 31,136,866</u>

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Activity Descriptions

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student.

Tuition expenses include the cost to the District to send pupils with special needs living within the District to private schools and/or schools outside of the District area.

Student and instruction related services include the activities designed to assess and improve the well being of students and to supplement the teaching process.

School administrative and general and business administrative services include expenses associated with establishing and administering policy for the District including financial supervision.

Plant operation and maintenance of plant activities involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school activities.

Unallocated benefits include the costs of benefits for the District staff for social security, retirement contributions, worker's compensation, health benefits, and other employee benefits.

FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

The financial performance of the Eastern Camden County Regional School District as a whole is reflected in the governmental funds which are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$37,291,297, expenditures of \$37,960,135, and other financing sources/ (uses) of (\$124,000). As the District completed the year, its governmental funds reported a combined fund balance of \$8,210,775.

GENERAL FUND BUDGETING HIGHLIGHTS

The District's budget is prepared in accordance with New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

The General Fund includes the primary operations of the District in providing educational services to students from grade 9 through grade 12 including pupil transportation activities and capital outlay projects.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

The following schedule (Table A-5) presents a summary of General Fund Revenues.

Table A-5		
Summary of General Fund Revenues For the Year Ended		
	<u>June 30, 2014</u>	<u>June 30, 2013</u>
Revenues		
Local Sources:		
Local tax levy	\$23,105,753	\$22,652,699
Transportation	193,432	185,481
Tuition	154,486	127,584
Miscellaneous	419,354	390,136
Total - Local Sources	23,873,025	23,355,900
State Sources	11,868,173	12,120,075
Federal Sources		845
Total - Government Sources	11,868,173	12,120,920
Total Revenues	\$35,741,198	\$35,476,820

The primary source of funding for the district is received from local property taxes that accounted for 64.6% of total revenues for the General Fund. State aid accounted for 33.2% and there was no General Fund Federal aid provided for the 2013-2014 school year.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

The following schedule (Table A-6) presents a summary of General Fund expenditures.

Table A-6		
Summary of General Fund Expenditures		
For the Year Ended		
	<u>June 30, 2014</u>	<u>June 30, 2013</u>
Current		
Instruction		
Regular	\$10,480,313	\$10,289,788
Special Education	2,128,952	2,049,999
Other	1,338,570	1,261,527
Support Services and Undistributed Costs:		
Tuition (Instruction)	1,159,698	1,084,801
Other Student and Staff Services	3,241,644	3,345,887
School Administrative Services	937,407	896,223
General and Business Administrative Services	1,512,519	1,389,726
Allowable Maintenance for School Facilities	290,306	148,694
Plant Operations and Maintenance	2,896,552	2,969,155
Pupil Transportation	1,611,121	1,405,809
Unallocated Benefits	7,806,617	7,884,004
Capital Outlay	3,006,337	1,854,464
Total Expenditures	<u>\$36,410,036</u>	<u>\$34,580,077</u>

Total General Fund expenditures increased \$1,829,959 from the previous year. This increase was primarily due to Capital Outlay equipment purchases and project construction costs, combined with increases in salaries to maintain current programs and activities.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets are individual items purchased at a cost exceeding \$2,000, have an extended useful life of one year or more and maintain their identity and structure when placed into service.

At the end of the fiscal year 2014, the School District had \$26,338,234 invested in land, land improvements, building and improvements, furniture, fixtures and equipment, net of depreciation for governmental activities.

Table A-7 shows a summary of the fiscal 2014 & 2013 balances.

Table A-7				
Capital Assets				
As of				
	June 30, 2014		June 30, 2013	
	Governmental Activities	Business-Type Activities	Governmental Activities	Business-Type Activities
Land	\$ 227,922		\$ 227,922	
Land Improvements	5,461,266		5,455,366	
Construction In Progress			156,245	
Building and Improvements	34,477,138		33,353,039	
Equipment, Furniture and Fixtures	5,215,676	\$ 349,207	4,422,387	\$ 349,207
Total Capital Assets	45,382,002	349,207	43,614,960	349,207
Less: Accumulated Depreciation	(19,043,768)	(306,855)	(18,508,743)	(298,537)
Net Capital Assets	\$ 26,338,234	\$ 42,352	\$ 25,106,217	\$ 50,670

DEBT SERVICE FUND

The current year obligations for payment of debt service principal and interest amounted to \$989,432. Funding was provided by local tax levy for the total amount of \$989,432. No aid was received from the State of New Jersey.

FOOD SERVICE FUND

The Food Service Fund had Net Position of \$70,980 as of June 30, 2014. This reflects a decrease of \$1,354 from June 30, 2013. The decrease is attributed to normal operations of the Food Service Fund.

Eastern Camden County Regional School District
Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2014
(Unaudited)(Cont'd)

Long-term Obligations

As of June 30, 2014 the District had \$4,365,000 in general obligation bonds outstanding, a decrease of \$850,000 from last year as shown in Table A-8.

The District also had a Governmental Activity liability of \$1,205,888 as of June 30, 2014 for compensated absences. This liability represents the District's contractual obligation to compensate employees for accumulated unused sick leave entitlements and accumulated unused vacation days upon retirement.

Table A-8 shows the District's long-term obligations.

Table A-8			
Long Term Obligations			
	<u>Balance at</u> <u>June 30, 2014</u>	<u>Balance at</u> <u>July 1, 2013</u>	<u>Increase/</u> <u>(Decrease)</u>
<u>Governmental Activity</u>			
General Obligation Bonds Payable	\$ 4,365,000	\$ 5,215,000	(\$ 850,000)
Compensated Absences	1,205,888	1,356,213	(150,325)
Unamortized Premium on Bonds	204,230	244,406	(40,176)
Total Governmental Activity	<u>5,775,118</u>	<u>6,815,619</u>	<u>(1,040,501)</u>
<u>Business-Type Activity</u>			
Compensated Absences	<u>10,800</u>	<u>9,763</u>	<u>1,037</u>
Total Business-type Activity	<u>10,800</u>	<u>9,763</u>	<u>1,037</u>
TOTAL	<u><u>\$5,785,918</u></u>	<u><u>\$6,825,382</u></u>	<u><u>(\$1,039,464)</u></u>

Current Financial Issues and Concerns

The Eastern Camden County Regional School District has had a long standing record of financial stability. Tax increases have been modest and reflect a cost of living increase to the communities served. The increases were due to utility costs, salary and benefit costs, and the maintenance of academic programs.

This has been accomplished in difficult times with the Federal and State governments' providing reduced funding, flat funding, or funding which does not keep pace with current inflation. The School District is committed to excellence and boasts of being one of the top academic High Schools in the State of New Jersey. The administration and faculty are excellent and the Board of Education is committed to fiscal responsibilities.

Contacting the School District's Financial Management

These financial reports are designed to provide our citizens, taxpayers and creditors with a general overview of the School District's finances and to show the accountability for money received from the state and local government. If you have questions about this report or need additional information, contact Fred D. Wright, School Business Administrator/ Board Secretary at: Eastern Camden County Regional School District, 1202 Laurel Oak Road, P. O. Box 2500, Voorhees, New Jersey 08043.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Net Position
June 30, 2014

	Governmental Activities	Business-Type Activities	Total
ASSETS:			
Cash and Cash Equivalents	\$ 3,116,468.27	\$ 16,775.90	\$ 3,133,244.17
Receivables, net	210,258.89	15,489.66	225,748.55
Inventory		12,565.06	12,565.06
Restricted Assets:			
Restricted Cash and Cash Equivalents			
Capital Reserve Account - Cash	5,470,209.97		5,470,209.97
Capital Assets, net (Note 6)	26,338,234.32	42,351.65	26,380,585.97
Total Assets	35,135,171.45	87,182.27	35,222,353.72
DEFERRED OUTFLOWS OF RESOURCES:			
Deferred Loss on Defeasance of Debt	100,863.17		100,863.17
Total Deferred Outflows of Resources	100,863.17		100,863.17
LIABILITIES:			
Accounts Payable	578,712.87		578,712.87
Unearned Revenue	7,449.50	5,401.95	12,851.45
Accrued Interest on Bonds	51,355.41		51,355.41
Noncurrent Liabilities (Note 7):			
Due within One Year	1,007,538.20		1,007,538.20
Due beyond One Year	4,767,579.38	10,800.24	4,778,379.62
Total Liabilities	6,412,635.36	16,202.19	6,428,837.55
NET POSITION:			
Net Investment in Capital Assets	21,909,763.26	42,351.65	21,952,114.91
Restricted for:			
Debt Service	26,893.80		26,893.80
Capital Projects	3,923,706.49		3,923,706.49
Other Purposes	3,789,860.34		3,789,860.34
Unrestricted (Deficit)	(826,824.63)	28,628.43	(798,196.20)
Total Net Position	\$ 28,823,399.26	\$ 70,980.08	\$ 28,894,379.34

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Activities
For the Fiscal Year Ended June 30, 2014

Functions / Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
Instruction:							
Regular	\$ 14,384,589.39	\$ 154,485.76	\$ 491,039.54		\$ (13,739,064.09)		\$ (13,739,064.09)
Community Services Programs / Operations	25,513.95				(25,513.95)		(25,513.95)
Support Services:							
Tuition (Instruction)	1,159,698.06				(1,159,698.06)		(1,159,698.06)
Health	207,055.94				(207,055.94)		(207,055.94)
Student and Instruction Related Services	483,460.64	97,400.00	69,628.23		(316,432.41)		(316,432.41)
Extraordinary Services	335,319.11				(335,319.11)		(335,319.11)
Other Support Services - Students Regular	931,826.47				(931,826.47)		(931,826.47)
Other Support Services - Students Special	698,463.72				(698,463.72)		(698,463.72)
Improvement of Instruction Services	337,613.17				(337,613.17)		(337,613.17)
Educational Media Services / School Library	151,943.17				(151,943.17)		(151,943.17)
Instructional Staff Training Services	158,196.97				(158,196.97)		(158,196.97)
School Administrative Services	938,668.30				(938,668.30)		(938,668.30)
General and Business Administrative Services	527,876.01				(527,876.01)		(527,876.01)
Undistributed Expenditure - Central Services	541,974.54				(541,974.54)		(541,974.54)
Undistributed Expenditure - Administrative							
Information Technology	424,952.88				(424,952.88)		(424,952.88)
Allowable Maintenance for School Facilities	290,306.09				(290,306.09)		(290,306.09)
Plant Operations and Maintenance	2,655,863.69				(2,655,863.69)		(2,655,863.69)
Care and Upkeep of Grounds	101,020.41				(101,020.41)		(101,020.41)
Security	157,176.95				(157,176.95)		(157,176.95)
Pupil Transportation	1,648,557.74	193,431.77			(1,455,125.97)		(1,455,125.97)
Unallocated Benefits	7,796,111.92		2,467,615.91		(5,328,496.01)		(5,328,496.01)
Interest on Long-Term Debt	127,385.95				(127,385.95)		(127,385.95)
Unallocated Depreciation	1,070,507.09				(1,070,507.09)		(1,070,507.09)
Total Governmental Activities	35,154,082.16	445,317.53	3,028,283.68	-	(31,680,480.95)	-	(31,680,480.95)
Business-Type Activities:							
Food Service	895,591.57	639,493.25	130,594.43			(125,503.89)	(125,503.89)
Total Business-Type Activities	895,591.57	639,493.25	130,594.43	-		(125,503.89)	(125,503.89)
Total Primary Government	\$ 36,049,673.73	\$ 1,084,810.78	\$ 3,158,878.11	-	\$ (31,680,480.95)	\$ (125,503.89)	\$ (31,805,984.84)
General Revenues:							
Taxes:							
Property Taxes, Levied for General Purposes, net					\$ 23,105,753.00		\$ 23,105,753.00
Property Taxes Levied for Debt Service					989,432.00		989,432.00
Federal and State Aid not Restricted					9,400,557.00		9,400,557.00
Miscellaneous Income					321,953.87	\$ 150.44	322,104.31
Special Items ---							
Retirement of Capital Assets Net of Accumulated Depreciation					(541,876.20)		(541,876.20)
Operating Transfer					(124,000.00)	124,000.00	
Total General Revenues, Special Items, Extraordinary Items and Transfers					33,151,819.67	124,150.44	33,275,970.11
Change in Net Position					1,471,338.72	(1,353.45)	1,469,985.27
Net Position -- July 1					27,352,060.54	72,333.53	27,424,394.07
Net Position -- June 30					28,823,399.26	70,980.08	28,894,379.34

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Balance Sheet
Governmental Funds
June 30, 2014

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
ASSETS:				
Cash and Cash Equivalents	\$ 3,082,124.97	\$ 7,449.50	\$ 26,893.80	\$ 3,116,468.27
Interfunds Receivable	63.89			63.89
Receivables from Other Governments	199,282.00			199,282.00
Other Accounts Receivable	10,913.00			10,913.00
Restricted Cash and Cash Equivalents	5,470,209.97			5,470,209.97
Total Assets	<u>\$ 8,762,593.83</u>	<u>\$ 7,449.50</u>	<u>\$ 26,893.80</u>	<u>\$ 8,796,937.13</u>
LIABILITIES AND FUND BALANCES:				
Liabilities:				
Accounts Payable	\$ 578,712.87			\$ 578,712.87
Unearned Revenue		\$ 7,449.50		7,449.50
Total Liabilities	<u>578,712.87</u>	<u>7,449.50</u>	<u>---</u>	<u>586,162.37</u>

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Balance Sheet
Governmental Funds
June 30, 2014

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
LIABILITIES AND FUND BALANCES (CONT'D):				
Fund Balances:				
Restricted:				
Capital Reserve Account	\$ 3,923,706.49			\$ 3,923,706.49
Maintenance Reserve	1,572,576.58			1,572,576.58
Excess Surplus - Current Year	698,110.45			698,110.45
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures	1,519,173.31			1,519,173.31
Debt Service			\$ 26,893.80	26,893.80
Assigned:				
Other Purposes	632,092.73			632,092.73
Unassigned - Deficit in Fund Balance	<u>(161,778.60)</u>			<u>(161,778.60)</u>
Total Fund Balances	<u>8,183,880.96</u>		<u>26,893.80</u>	<u>8,210,774.76</u>
Total Liabilities and Fund Balances	<u>\$ 8,762,593.83</u>	<u>\$ 7,449.50</u>	<u>\$ 26,893.80</u>	

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$45,382,001.76 and the accumulated depreciation is \$19,043,767.44.

Interest on long-term debt in the statement of activities is accrued, regardless of when due.

Deferred loss on defeasance of debt is a consumption of net position that is applicable to a future reporting period and therefore is not reported in the funds.

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.

Net position of governmental activities

	26,338,234.32	(51,355.41)	100,863.17	<u>(5,775,117.58)</u>
				<u>\$ 28,823,399.26</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Statement of Revenues, Expenditures, and Changes in Fund Balances
 Governmental Funds
 For the Fiscal Year Ended June 30, 2014

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
REVENUES:				
Local Tax Levy	\$ 23,105,753.00		\$ 989,432.00	\$ 24,095,185.00
Tuition Charges	154,485.76			154,485.76
Transportation	193,431.77			193,431.77
Miscellaneous	419,353.87			419,353.87
State Sources		\$ 12,196.23		11,880,369.14
Federal Sources	11,868,172.91	548,471.54		548,471.54
Total Revenues	35,741,197.31	560,667.77	989,432.00	37,291,297.08
EXPENDITURES:				
Current:				
Instruction	13,922,320.98	491,039.54		14,413,360.52
Community Services Programs / Operations	25,513.95			25,513.95
Support Services and Undistributed Costs:				
Instruction	1,159,698.06			1,159,698.06
Health Services	173,376.39			173,376.39
Student Related Services	413,948.62			483,576.85
Extraordinary Services	335,319.11	69,628.23		335,319.11
Other Support Services - Students Regular	938,607.05			938,607.05
Other Support Services - Students Special	697,246.82			697,246.82
Improvement of Instruction Services	363,820.80			363,820.80
Educational Media Services / School Library	151,805.04			151,805.04
Instructional Staff Training Services	167,519.91			167,519.91
Support Services - General Administration	527,475.47			527,475.47
Support Services - School Administration	937,407.48			937,407.48
Undistributed Expenditure - Central Services	564,359.85			564,359.85
Undistributed Expenditure - Administrative Information Technology	420,683.30			420,683.30
Allowable Maintenance for School Facilities	290,306.09			290,306.09
Operation and Maintenance of Plant Services	2,634,817.92			2,634,817.92
Care and Upkeep of Grounds	104,556.96			104,556.96
Security	157,176.95			157,176.95
Student Transportation	1,611,120.86			1,611,120.86
Unallocated Benefits	5,339,001.51			5,339,001.51
On-behalf Contributions	2,467,615.91			2,467,615.91

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Fiscal Year Ended June 30, 2014

EXPENDITURES(CONTD)	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
Debt Service:				
Principal			\$ 850,000.00	\$ 850,000.00
Interest and Other Charges			139,431.25	139,431.25
Capital Outlay	3,006,336.64			3,006,336.64
Total Expenditures	<u>36,410,035.67</u>	<u>\$ 560,667.77</u>	<u>989,431.25</u>	<u>37,960,134.69</u>
Excess (Deficiency) of Revenues over Expenditures	<u>(668,838.36)</u>		<u>0.75</u>	<u>(668,837.61)</u>
OTHER FINANCING SOURCES (USES):				
Operating Transfers Out	<u>(124,000.00)</u>			<u>(124,000.00)</u>
Total Other Financing Sources and Uses	<u>(124,000.00)</u>	---	-	<u>(124,000.00)</u>
Net Change in Fund Balances	<u>(792,838.36)</u>		<u>0.75</u>	<u>(792,837.61)</u>
Fund Balance -- July 1	8,976,719.32		26,893.05	9,003,612.37
Fund Balance -- June 30	<u>\$ 8,183,880.96</u>	---	<u>\$ 26,893.80</u>	<u>\$ 8,210,774.76</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Reconciliation of the Statement of Revenues, Expenditures,
 and Changes in Fund Balances of Governmental Funds
 to the Statement of Activities
 For the Fiscal Year Ended June 30, 2014

Total Net Change in Fund Balances - Governmental Funds		\$ (792,837.61)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.		
Depreciation Expense	\$ (1,212,654.93)	
Capital Outlays	3,006,336.64	
Debt Service Assessment	<u>(19,788.00)</u>	
		1,773,893.71
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		850,000.00
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)		11,498.82
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).		150,325.52
The issuance of long-term debt (bonds) provides current financial resources to governmental funds while the repayment of the principle of long-term debt consumes the current financial resources of the governmental funds. Neither transaction, however, has any effect on netposition. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.		20,334.48
In the statement of activities, the disposal of capital assets is reported as a reduction in net assets. Whereas in the governmental funds, the retirement of capital assets does not reduce financial resources. Thus the change in net position will differ from the change in fund balance by the cost of the assets removed, net of accumulated depreciation. (-)		<u>(541,876.20)</u>
Change in Net Position of Governmental Activities		<u>\$ 1,471,338.72</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Net Position
Proprietary Fund
June 30, 2014

	<u>Food Service</u>
ASSETS:	
Current Assets:	
Cash and Cash Equivalents	\$ 16,775.90
Accounts Receivable:	
State	423.25
Federal	7,216.61
Other	7,849.80
Inventories	
Food	7,175.99
Supplies	3,488.34
Commodities	1,900.73
	44,830.62
Total Current Assets	
	44,830.62
Noncurrent Assets:	
Furniture, Machinery and Equipment	349,206.48
Less Accumulated Depreciation	(306,854.83)
	42,351.65
Total Noncurrent Assets	
	42,351.65
Total Assets	
	\$ 87,182.27
LIABILITIES:	
Current Liabilities:	
Unearned Revenue	\$ 5,401.95
	5,401.95
Total Current Liabilities	
	5,401.95
Noncurrent Liabilities:	
Compensated Absences Payable	10,800.24
	10,800.24
Total Liabilities	
	16,202.19
NET POSITION:	
Net Investment in Capital Assets	42,351.65
Unrestricted	28,628.43
	70,980.08
Total Net Position	
	\$ 70,980.08

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Revenues, Expenses and Changes in Fund Net Position
Proprietary Fund
For the Fiscal Year Ended June 30, 2014

	<u>Food Service</u>
OPERATING REVENUES:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 143,927.70
Daily Sales - Non-Reimbursable Programs	336,218.38
Satellite Programs	79,744.35
Special Functions	24,234.36
Miscellaneous	55,368.46
	639,493.25
Total Operating Revenues	
	639,493.25
OPERATING EXPENSES:	
Salaries	357,164.82
Employee Benefits	112,683.19
Purchase Professional Services	48,799.72
Supplies and Materials	33,629.77
Depreciation	8,318.26
Cost of Sales	317,546.68
Repairs and Services	7,980.40
Miscellaneous	9,468.73
	895,591.57
Total Operating Expenses	
	895,591.57
Operating Loss	
	(256,098.32)
NONOPERATING REVENUES:	
State Sources:	
State School Lunch Program	3,433.25
Federal Sources:	
National Lunch Program	99,116.46
Food Distribution Program	28,044.72
Interest Revenue	150.44
	130,744.87
Total Nonoperating Revenues	
	130,744.87
Net Loss Before Transfers	
	(125,353.45)
Operating Transfers In - General Fund	
	124,000.00
Change in Net Position	
	(1,353.45)
Net Position -- July 1	
	72,333.53
Net Position -- June 30	
	\$ 70,980.08

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Statement of Cash Flows
Proprietary Fund
For the Fiscal Year Ended June 30, 2014

	<u>Food Service</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	
Receipts from Customers	\$ 638,366.50
Payments to Employees	(356,201.01)
Payments for Employee Benefits	(112,609.46)
Payments to Suppliers	(387,151.93)
	(217,595.90)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
State Sources	3,445.70
Federal Sources	98,803.37
Operating Transfers - General Fund	124,000.00
	226,249.07
CASH FLOWS FROM INVESTING ACTIVITIES:	
Interest and Dividends	150.44
	150.44
Net Increase (Decrease) in Cash and Cash Equivalents	8,803.61
Cash and Cash Equivalents -- July 1	7,972.29
Cash and Equivalents -- June 30	\$ 16,775.90
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:	
Operating Income (Loss)	\$ (256,098.32)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities:	
Depreciation and Net Amortization	8,318.26
Food Service Distribution Program	28,044.72
(Increase) Decrease in Accounts Receivable, net	(3,816.90)
(Increase) Decrease in Inventories	3,678.65
Increase (Decrease) in Compensated Absences Payable	1,037.54
Increase (Decrease) in Deferred Revenue	1,240.15
	38,502.42
Total Adjustments	38,502.42
Net Cash Provided by (Used for) Operating Activities	\$ (217,595.90)

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Fiduciary Net Position
Fiduciary Funds
June 30, 2014

	<u>Unemployment Compensation Trust</u>	<u>Private Purpose Scholarship Fund</u>	<u>Agency Fund</u>
ASSETS:			
Cash and Cash Equivalents	\$ 381,686.61	\$ 105,978.18	\$ 229,131.93
Intrafund Accounts Receivable:			
Due Payroll Agency	7,647.23		
Total Assets	389,333.84	105,978.18	229,131.93
LIABILITIES:			
Accounts Payable	610.02		
Payable to Student Groups			215,579.96
Intrafund Accounts Payable:			
Due General Fund			63.89
Due Unemployment Compensation			7,647.23
Payroll Deductions and Withholdings			5,840.85
Total Liabilities	610.02	---	\$ 229,131.93
NET POSITION:			
Held in Trust for Unemployment Claims and Other Purposes	388,723.82		
Reserved for Scholarships		105,978.18	
Total Net Position	\$ 388,723.82	\$ 105,978.18	

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
For the Fiscal Year Ended June 30, 2014

	Unemployment Compensation <u>Trust</u>	Private Purpose Scholarship <u>Fund</u>
ADDITIONS:		
Contributions	<u>\$ 26,200.39</u>	<u> </u>
Investment earnings: Interest	<u>729.13</u>	<u>\$ 214.75</u>
Net Investment Earnings	<u>729.13</u>	<u>214.75</u>
Total Additions	<u>26,929.52</u>	<u>214.75</u>
DEDUCTIONS:		
Quarterly Contribution Reports Scholarships Awarded	<u>4,439.15</u>	<u>1,500.00</u>
Total Deductions	<u>4,439.15</u>	<u>1,500.00</u>
Change in Net Position	22,490.37	(1,285.25)
Net Position -- July 1	<u>366,233.45</u>	<u>107,263.43</u>
Net Position -- June 30	<u><u>\$ 388,723.82</u></u>	<u><u>\$ 105,978.18</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Notes to Financial Statements
For the Fiscal Year Ended June 30, 2014

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Eastern Camden County Regional School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. The District is a regional high school district therefore, the terms are staggered based on the municipality each board member represents. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades 9 through 12 at its school. The School District has an approximate enrollment at June 30, 2014 of 2,035.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

Component Units

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, and GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Component Units (Cont'd)**

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

Based upon the application of these criteria, the School District has determined that the component unit listed below is not significant and, therefore, has not been included in the basic financial statements.

Eastern Education Foundation
Laurel Oak Road, Box 2500
Voorhees, New Jersey 08043

Complete financial statements of the individual components can be obtained from their administrative offices.

Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election or from general fund by way of transfers from capital outlay or the capital reserve account. The School District does not have a Capital Projects Fund.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

The School District reports the following major proprietary fund:

Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Additionally, the School District reports the following fund types:

Fiduciary Funds

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds. The School District maintains the following fiduciary funds:

Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

Scholarship Fund - Revenues consist of donations and interest income. Expenditures represent scholarships to current students, which are awarded in accordance with the trust requirements.

New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the School District's policy to use restricted resources first, and then unrestricted resources as they are needed.

Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue and debt service funds and are submitted to the Camden County Office of Education for approval. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)****Budgets / Budgetary Control (Cont'd)**

Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to reserve a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2014.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position.

Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at fair market value at the time received.

The School District's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Furniture, Fixtures and Equipment	5 - 20 Years
Vehicles	5 - 10 Years
Buildings and Improvements	10 - 50 Years
Land Improvements	10 - 20 Years

The School District does not possess any infrastructure assets.

Deferred Loss on Refunding of Debt

Deferred loss on refunding arising from the issuance of the refunding bonds is recorded as a deferred outflow of resources. It is amortized in a systematic and rational manner over the duration of the related debt as a component of interest expense.

Tuition Payable

Tuition charges for the fiscal years ended June 30, 2014 and 2013 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

Bond Discounts / Premiums

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position, approved by the Board of Education.

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Impact of Recently Issued Accounting Principles**Recently Issued and Adopted Accounting Pronouncements**

In March 2012, the GASB issued Statement 66, *Technical Corrections - 2012 - an amendment of GASB Statements No. 10 and No. 62*. GASBS 66 is to improve accounting and financial reporting by state and local governmental entities by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. Since the release of these Statements, questions have arisen concerning differences between the provisions in Statement 54 and Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*, regarding the reporting of risk financing activities. Questions also have arisen about differences between Statement 62 and Statements No. 13, *Accounting for Operating Leases with Scheduled Rent Increases*, regarding the reporting of certain operating lease transactions, and No. 48, *Sales and Pledges of Receivables and Future Revenues and Intra-Entity Transfers of Assets and Future Revenues*, concerning the reporting of the acquisition of a loan or a group of loans and the recognition of servicing fees related to mortgage loans that are sold. This Statement is effective for periods beginning after December 15, 2012. The adoption of GASBS 66, however, does not have a material impact on the School District's financial statements.

In April 2013, the GASB issued Statement 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*. GASBS 70 is to improve accounting and financial reporting by state and local governments that extend and receive nonexchange financial guarantees. This Statement requires a government that extends a nonexchange financial guarantee to recognize a liability when qualitative factors and historical data, if any, indicate that it is more likely than not that the government will be required to make a payment on the guarantee. The amount of the liability to be recognized should be the discounted present value of the best estimate of the future outflows expected to be incurred as a result of the guarantee. When there is no best estimate but a range of the estimated future outflows can be established, the amount of the liability to be recognized should be the discounted present value of the minimum amount within the range. This Statement requires a government that has issued an obligation guaranteed in a nonexchange transaction to report the obligation until legally released as an obligor. This Statement also requires a government that is required to repay a guarantor for making a payment on a guaranteed obligation or legally assuming the guaranteed obligation to continue to recognize a liability until legally released as an obligor. When a government is released as an obligor, the government should recognize revenue as a result of being relieved of the obligation. This Statement also provides additional guidance for intra-entity nonexchange financial guarantees involving blended component units. This Statement is effective for periods beginning after June 15, 2013. The adoption of GASBS 70, however, does not have any impact on the School District's financial statements.

Recently Issued Accounting Pronouncements

In June 2012, the GASB issued Statement 67, *Financial Reporting for Pension Plans - an amendment of GASB Statement No. 25*. GASBS 67 is to improve the usefulness of pension information included in the general purpose external financial reports (financial reports) of state and local governmental pension plans for making decisions and assessing accountability. This Statement is effective for periods beginning after June 15, 2013. The School District does not administer any state or local pension plans; therefore, the adoption of GASBS 67 will not have any impact on the School District's financial statements.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**Recently Issued Accounting Pronouncements (Cont'd)**

In June 2012, the GASB issued Statement 68, *Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27*. GASBS 68 is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. In addition, this Statement replaces the requirements of Statement No. 27, *Accounting for Pensions by State and Local Governmental Employers*, as well as the requirements of Statement No. 50, *Pension Disclosures*, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement. This Statement is effective for periods beginning after June 15, 2014. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements and expects the impact to be material.

In January 2013, the GASB issued Statement 69, *Government Combinations and Disposals of Government Operations*. GASBS 69 establishes accounting and financial reporting standards related to government combinations and disposals of government operations. As used in this Statement, the term government combinations includes a variety of transactions referred to as mergers, acquisitions, and transfers of operations. This Statement is effective for periods beginning after December 15, 2013. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements although no impact is expected.

In November 2013, the GASB issued Statement 71, *Pension Transition for Contributions made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68*. GASBS 71 is to address an issue regarding application of the transition provisions of Statement No. 68, *Accounting and Financial Reporting for Pensions*. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability. The requirements of this Statement will eliminate the source of a potential significant understatement of restated beginning net position and expense in the first year of implementation of Statement 68 in the accrual-basis financial statements of employers and nonemployer contributing entities. This Statement is effective for fiscal years beginning after June 15, 2014. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements and expects the impact to be material when considered in conjunction with the adoption of Statement No. 68.

Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). The amount of \$250,000.00 could be increased depending upon the number of custodians within the governmental entity. Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

Note 2: CASH AND CASH EQUIVALENTS (CONT'D)

As of June 30, 2014, the School District's bank balances of \$9,016,483.76 were exposed to custodial credit risk as follows:

Insured by F.D.I.C.	\$ 728,810.26
Collateralized by securities held by the pledging financial institution's trust department or agent but not in the depositor-government's name	<u>8,287,673.50</u>
	<u>\$ 9,016,483.76</u>

New Jersey Cash Management Fund - During the fiscal year, the School District participated in the New Jersey Cash Management Fund. The Fund is governed by regulations of the State Investment Council, who prescribe standards designed to insure the quality of investments in order to minimize risk to the Funds participants. Deposits with the New Jersey Cash Management Fund are not subject to custodial credit risk as defined above. At June 30, 2014, the School District's deposits with the New Jersey Cash Management Fund were \$795,312.31.

Note 3: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District by inclusion of \$1.00 in September, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2013 to June 30, 2014 fiscal year is as follows:

Beginning Balance, July 1, 2013	\$ 4,062,027.96
Increased by:	
Interest Earnings	\$ 8,182.01
Board Resolution June 18, 2014	1,400,000.00
Transfer from Capital Outlay	<u>875,108.52</u>
	<u>2,283,290.53</u>
	6,345,318.49
Decreased by:	
Transfer to Capital Outlay, 2013-14 Budgeted Withdrawal	<u>2,421,612.00</u>
Total Withdrawals	<u>2,421,612.00</u>
Ending Balance, June 30, 2014	<u>\$ 3,923,706.49</u>

Note 3: CAPITAL RESERVE ACCOUNT (CONT'D)

The June 30, 2014 LRFP balance of local support costs of uncompleted projects at June 30, 2014 is \$11,409,890.00. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

Note 4: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2014 consisted of accounts (fees for services), intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

<u>Description</u>	<u>Governmental Funds</u>	<u>Proprietary Funds</u>	<u>Total</u>
	<u>General Fund</u>	<u>Food Service Fund</u>	
Intergovernmental	\$ 199,282.00	\$ 7,639.86	\$ 206,921.86
Other	10,913.00	7,849.80	18,762.80
	<u>\$ 210,195.00</u>	<u>\$ 15,489.66</u>	<u>\$ 225,684.66</u>

Note 5: INVENTORY

Inventory recorded at June 30, 2014 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

Food	\$ 7,175.99
Commodities	1,900.73
Supplies	<u>3,488.34</u>
	<u>\$ 12,565.06</u>

Note 6: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2014 is as follows:

	<u>Balance July 1, 2013</u>	<u>Additions</u>	<u>Retirements and Transfers</u>	<u>Balance June 30, 2014</u>
Governmental Activities:				
Capital Assets, not being Depreciated:				
Land	\$ 227,922.00			\$ 227,922.00
Construction in Progress	156,245.42		\$ (156,245.42)	
Total Capital Assets, not being Depreciated	<u>384,167.42</u>	<u>-</u>	<u>(156,245.42)</u>	<u>227,922.00</u>
Capital Assets, being Depreciated:				
Furniture, Fixtures and Equipment	4,422,386.75	\$ 1,012,795.81	(219,506.80)	5,215,675.76
Buildings and Improvements	33,353,039.39	2,124,098.25	(1,000,000.00)	34,477,137.64
Land Improvements	5,455,366.36	5,900.00		5,461,266.36
Total Capital Assets, being Depreciated	<u>43,230,792.50</u>	<u>3,142,794.06</u>	<u>(1,219,506.80)</u>	<u>45,154,079.76</u>
Total Capital Assets, Cost	<u>43,614,959.92</u>	<u>3,142,794.06</u>	<u>(1,375,752.22)</u>	<u>45,382,001.76</u>
Less Accumulated Depreciation for:				
IFurniture, Fixtures and Equipment	(2,638,066.33)	(352,589.27)	217,630.60	(2,773,025.00)
Buildings and Improvements	(13,827,850.14)	(640,219.84)	460,000.00	(14,008,069.98)
Land Improvements	(2,042,826.64)	(219,845.82)		(2,262,672.46)
Total Accumulated Depreciation	<u>(18,508,743.11)</u>	<u>(1,212,654.93)</u>	<u>677,630.60</u>	<u>(19,043,767.44)</u>
Total Capital Assets, being Depreciated, Net	<u>24,722,049.39</u>	<u>1,930,139.13</u>	<u>(541,876.20)</u>	<u>26,110,312.32</u>
Governmental Activities Capital Assets, Net	<u>\$ 25,106,216.81</u>	<u>\$ 1,930,139.13</u>	<u>\$ (698,121.62)</u>	<u>\$ 26,338,234.32</u>
	<u>Balance July 1, 2013</u>	<u>Additions</u>	<u>Retirements and Transfers</u>	<u>Balance June 30, 2014</u>
Business-Type Activities:				
Capital Assets, being Depreciated:				
Furniture, Fixtures and Equipment	\$ 349,206.48			\$ 349,206.48
Total Capital Assets, being Depreciated	<u>349,206.48</u>	<u>-</u>	<u>-</u>	<u>349,206.48</u>
Total Capital Assets, Cost	<u>349,206.48</u>	<u>-</u>	<u>-</u>	<u>349,206.48</u>
Less Accumulated Depreciation for:				
IFurniture, Fixtures and Equipment	(298,536.57)	\$ (8,318.26)		(306,854.83)
Total Accumulated Depreciation	<u>(298,536.57)</u>	<u>(8,318.26)</u>	<u>-</u>	<u>(306,854.83)</u>
Total Capital Assets, being Depreciated, Net	<u>50,669.91</u>	<u>(8,318.26)</u>	<u>-</u>	<u>42,351.65</u>
Business-Type Activities Capital Assets, Net	<u>\$ 50,669.91</u>	<u>\$ (8,318.26)</u>	<u>-</u>	<u>\$ 42,351.65</u>

Note 6: CAPITAL ASSETS (CONT'D)

Depreciation expense was charged to functions / programs of the School District as follows:

Governmental Activities:

Instruction	\$ 35,300.52
Transportation	37,100.26
General and Business Administrative Services	2,439.30
Plant Operations and Maintenance	67,307.76
Unallocated	<u>1,070,507.09</u>

Total Depreciation Expense - Governmental Activities	<u>\$1,212,654.93</u>
--	-----------------------

Note 7: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2014, the following changes occurred in long-term obligations for governmental activities:

	<u>Balance July 1, 2013</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2014</u>	<u>Due within One Year</u>
Governmental Activities:					
Bonds Payable:					
General Obligation Bonds	\$ 5,215,000.00		\$ (850,000.00)	\$ 4,365,000.00	\$ 845,000.00
Total Bonds Payable	<u>5,215,000.00</u>	<u>-</u>	<u>(850,000.00)</u>	<u>4,365,000.00</u>	<u>845,000.00</u>
Other Liabilities:					
Compensated Absences	1,356,213.03	\$ 159,820.35	(310,145.87)	1,205,887.51	122,361.79
Total Other Liabilities	<u>1,356,213.03</u>	<u>159,820.35</u>	<u>(310,145.87)</u>	<u>1,205,887.51</u>	<u>122,361.79</u>
Other Adjustments to Debt:					
Unamortized Premiums on Bonds	244,406.48		(40,176.41)	204,230.07	40,176.41
Total Other Adjustments to Debt	<u>244,406.48</u>		<u>(40,176.41)</u>	<u>204,230.07</u>	<u>40,176.41</u>
Governmental Activity Long-Term Liabilities	<u>\$ 6,815,619.51</u>	<u>\$ 159,820.35</u>	<u>\$ (1,200,322.28)</u>	<u>\$ 5,775,117.58</u>	<u>\$ 1,007,538.20</u>

The bonds payable are generally liquidated by the debt service fund, while compensated absences, are liquidated by the general fund. The Unamortized Premium is included in the Noncurrent Liabilities and Net Investment in Capital Assets in the Statement of Net Position.

During the fiscal year ended June 30, 2014, the following changes occurred in long-term obligations for business-type activities:

	<u>Balance July 1, 2013</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2014</u>	<u>Due within One Year</u>
Business-Type Activities:					
Other Liabilities:					
Compensated Absences Payable	\$ 9,762.70	\$ 1,037.54		\$ 10,800.24	
Business-Type Activity Long-Term Liabilities	<u>\$ 9,762.70</u>	<u>\$ 1,037.54</u>		<u>\$ 10,800.24</u>	

Note 7: LONG-TERM LIABILITIES (CONT'D)

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On July 1, 2003, the School District issued \$8,457,000.00 general obligation bonds at interest rates varying from 2.50% to 3.50% to finance the District's local share of capital improvement projects. The School District issued refunding bonds on July 19, 2012 to refund the callable portion of these bonds. The remaining refunding bonds mature on August 1, 2019.

On October 1, 2003, the District issued \$405,000.00 general refunding bonds at an interest rate of 5.50% to fund the Early Retirement Incentive Program. The final maturity of these bonds is October 1, 2015. The bonds will be paid from property taxes.

Principal and interest due on bonds outstanding is as follows:

<u>Fiscal Year</u> <u>Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 845,000.00	\$ 115,962.50	\$ 960,962.50
2016	865,000.00	93,187.50	958,187.50
2017	860,000.00	66,750.00	926,750.00
2018	890,000.00	40,500.00	930,500.00
2019	905,000.00	13,575.00	918,575.00
	<u>\$ 4,365,000.00</u>	<u>\$ 329,975.00</u>	<u>\$ 4,694,975.00</u>

Bonds Authorized but not Issued - As of June 30, 2014, the School District had no authorizations to issue additional bonded debt.

Public Employees' Retirement System (PERS) Payment Deferral - On March 17, 2009, P.L. 2009, c.19 (S-21) was signed into legislation and provided regular and vocational school districts the option of deferring fifty percent (50%) of the school district's 2008-09 regular PERS pension liability. School districts that elected to defer the pension liability were required to begin repaying the deferred amount over fifteen (15) years, starting in April of 2012. The amount to be paid will fluctuate based on the pension system investment earnings on the unfunded liability. At any time, however, upon requesting a payoff amount from the Division of Pensions and Benefits, a school district may pay off the deferred amount. The deferral of the aforementioned PERS payment was only an option for 2008-09 fiscal year. Commencing in fiscal year June 30, 2010, and beyond, the full annual PERS pension liability is required to be budgeted and paid. The District did not elect to defer any PERS pension liability.

Compensated Absences - Compensated absences will be paid from the fund from which the employees' salaries are paid.

Note 8: OPERATING LEASES

At June 30, 2014, the School District had an operating lease agreement in effect for office space. The present value of the future minimum rental payments under the operating lease agreement are as follows:

<u>Fiscal Year</u> <u>Ending June 30,</u>	<u>Amount</u>
2015	\$ 75,000.00
2016	75,000.00
2017	75,000.00
2018	75,000.00
2019	<u>43,750.00</u>
	<u>\$ 343,750.00</u>

Rental payments under operating leases for the fiscal year ended June 30, 2014 were \$41,250.00.

Note 9: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund and the Public Employees' Retirement System, which are administered by the New Jersey Division of Pensions and Benefits. In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund ("TPAF") is a cost-sharing contributory defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapters 113, 114 and 115, P.L. 1997, plan members enrolled in the TPAF were required to contribute 5% of their annual covered salary. Effective July 1, 2007, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. For employees who were enrolled in the retirement system prior to July 1, 2007, the increase was effective with the payroll period that began immediately after July 1, 2007. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years, which began July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the district has been required over several preceding fiscal years.

Note 9: PENSION PLANS (CONT'D)

Public Employees' Retirement System - The Public Employees' Retirement System ("PERS") is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955. The PERS provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System were required to contribute 5% of their annual covered salary. Effective July 1, 2008, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. For employees enrolled in the retirement system prior to July 1, 2008, the increase is effective with the payroll period that begins immediately after July 1, 2008. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased to 6.5% plus an additional 1.0% phased-in over seven years. The phase-in of the additional incremental member contribution amount began July 1, 2012 and increases each subsequent July 1. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, the statute also requires the return to the normal rate when such surplus pension assets no longer exist.

The School District is billed annually for its normal contribution plus any accrued liability. The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

<u>Fiscal Year</u>	<u>Normal Contribution</u>	<u>Accrued Liability</u>	<u>Total Regular Pension Contributions</u>	<u>Non-Contributory Group Life Insurance</u>	<u>Paid by School District</u>
2014	\$ 61,224.00	\$ 269,179.00	\$330,403.00	\$ 5,619.00	\$ 336,022.00
2013	89,892.00	214,933.00	304,825.00	18,142.00	322,967.00
2012	102,734.00	205,467.00	308,201.00	19,636.00	327,837.00

Defined Contribution Retirement Program - The Defined Contribution Retirement Program ("DCRP") is a single-employer defined contribution pension fund which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Division of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

<u>Fiscal Year</u>	<u>Total Liability</u>	<u>Paid by School District</u>
2014	\$ 6,067.95	\$ 6,067.95
2013	1,455.94	1,455.94
2012	2,545.31	2,545.31

Note 10: STATE POST-RETIREMENT MEDICAL BENEFITS

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2013, there were 100,134 retirees receiving postemployment medical benefits, and the State contributed \$1.07 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$173.8 million toward Chapter 126 benefits for 17,356 eligible retired members in fiscal year 2013.

Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

Plan Description - The School District contributes to the State Health Benefits Program ("SHBP"), a cost-sharing, multiple-employer defined benefit post-employment healthcare plan, administered by the State of New Jersey Division of Pensions and Benefits. SHBP was established in 1961 under N.J.S.A. 52:14-17.25 et seq., to provide health benefits to State employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. In August 2011, the School District authorized participation in the SHBP's post-retirement benefit program through board resolution. The School District provides postemployment health care benefits, at its cost, to all School District retirees who at the date of retirement have not less than twenty-five (25) years of service credit in a State locally administered retirement system and have served at least twenty (20) years as an employee of the School District. Benefits provided include health insurance, dental coverage, and prescription coverage for retirees and their dependents only during the retired employees' life.

The State Health Benefits Commission is the executive body established by statute to be responsible for the operation of the SHBP. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SHBP. That report may be obtained by writing to: State of New Jersey Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295 or by visiting their website at www.state.nj.us/treasury/pensions/.

Funding Policy - Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating retirees in the SHBP are billed to the School District on a monthly basis. The School District funds these benefits on a pay-as-you-go basis and, therefore, does not record accrued expenses related to these benefits.

The School District's contributions to SHBP for the fiscal years ended June 30, 2014, 2013, and 2012, were \$14,709.72, \$13,753.92, and \$15,202.14, respectively, which equaled the required contributions each year. There were two retired participants eligible at June 30, 2014.

Note 12: ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2014, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF. The amounts recognized as revenues and expenditures for normal costs and post-retirement medical costs were \$575,775.00 and \$944,053.00, respectively.

Note 13: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The School District maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

<u>Fiscal Year</u> <u>Ended June 30,</u>	<u>Employee</u> <u>Contributions</u>	<u>Interest</u> <u>Income</u>	<u>Amount</u> <u>Reimbursed</u>	<u>Ending</u> <u>Balance</u>
2014	\$ 26,200.39	\$ 729.13	\$ 4,439.15	\$388,723.82
2013	25,022.52	778.56	8,326.39	366,233.45
2012	24,465.02	861.39	18,453.65	348,758.76

Joint Insurance Pool - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund. The Fund provides its members with the following coverage:

Property, Inland Marine and Automobile Physical Damages
Boiler and Machinery
Comprehensive Crime
General and Automobile Liability
Workers' Compensation and Employer's Liability
Educator's Legal Liability
Pollution Legal Liability
Cyber Liability

Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the School Pool for Excess Liability Limits Joint Insurance Fund (SPELL) for claims in excess of \$100,000.00 to \$250,000.00 based on the line of coverage for each insured event.

The Fund publishes its own financial report for the fiscal year ended June 30, 2013, which can be obtained from:

Burlington County Insurance Pool
Joint Insurance Fund
P.O. Box 449
Marlton, New Jersey 08053

Note 14: DEFERRED COMPENSATION

The School District offers its employees a choice of nine deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrator is The OMNI Financial Group, Inc.

Note 15: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to three personal days, the balance of which may be carried forward as accumulated sick days in subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2014, the liability for compensated absences reported on the government-wide statement of net position and on the proprietary fund statement of net position was \$1,205,887.51 and \$10,800.24, respectively.

Note 16: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2014 is as follows:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 63.89	
Fiduciary	<u>7,647.23</u>	<u>\$ 7,711.12</u>
	<u>\$ 7,711.12</u>	<u>\$ 7,711.12</u>

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2014-15, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

The interfund transfer from General Fund to Food Service Proprietary Fund in the amount of \$124,000.00 was for the reduction of the Food Service Proprietary Fund deficit in operations for the fiscal year ending June 30, 2014.

Note 17: CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

Litigation - The School District is a defendant in legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements. In addition, the District has negotiated judgments that will impact future budgets through 2017 in the aggregate of \$383,333.32.

Note 18: CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Note 19: DEFICIT NET POSITION – GOVERNMENT-WIDE FINANCIAL STATEMENTS

As reflected on Exhibit A-1, statement of net position, an unrestricted net deficit of \$826,824.63 exists for the governmental activities. The deficit is a result of the delay in the payment of state aid until the following fiscal year as described in Note 21.

Note 20: DEFICIT FUND BALANCES

The School District has a deficit fund balance of \$161,778.60 in the general fund as of June 30, 2014 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$161,778.60 is less than the June state aid payments.

Note 21: FUND BALANCES**NONSPENDABLE**

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The District does not have any nonspendable fund balances as of June 30, 2014.

Note 21: FUND BALANCES (CONT'D)**RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

General Fund -

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2014 is \$698,110.45. Additionally, \$1,519,173.31 of excess fund balance generated during 2012-2013 has been restricted and designated for utilization in the 2014-2015 budget.

For Capital Reserve Account - As of June 30, 2014, the balance in the capital reserve account is \$3,923,706.49. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

For Maintenance Reserve Account - As of June 30, 2014, the balance in the maintenance reserve account is \$1,572,576.58. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

Debt Service Fund - IAs of June 30, 2014 the balance in the debt service fund is \$26,893.80 as of June 30, 2014. These funds are appropriated in the 2014-15 budget.

COMMITTED

As stated in note 1, the committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which is the Board of Education. The District did not authorize any specific commitments of the School District's fund balance.

ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

General Fund -

Other Purposes - As of June 30, 2014, the School District had \$632,092.73 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

Note 21: FUND BALANCES (CONT'D)**UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund - As of June 30, 2014, (\$161,778.60) of general fund balance (deficit) was unassigned.

REQUIRED SUPPLEMENTARY INFORMATION
PART II

BUDGETARY COMPARISON SCHEDULES

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 23,105,753.00		\$ 23,105,753.00	\$ 23,105,753.00	
Tuition From Individuals	41,488.00		41,488.00	98,629.00	\$ 57,141.00
Tuition From Other LEAs Within the State	10,372.00		10,372.00	55,856.76	45,484.76
Transportation Fees from Individuals				193.00	193.00
Transportation Fees from Other LEAs				366.00	366.00
Other Local Governmental Units -- Restricted	175,000.00		175,000.00	192,872.77	17,872.77
Rents and Royalties	85,000.00		85,000.00	187,794.25	102,794.25
Other Restricted Miscellaneous Revenues	85,000.00		85,000.00	97,400.00	12,400.00
Interest Earned on Capital Reserve Funds	500.00		500.00	8,182.01	7,682.01
Interest Earned on Maintenance Reserve Funds				2,811.04	2,811.04
Unrestricted Miscellaneous Revenues	61,000.00		61,000.00	123,166.57	62,166.57
Total - Local Sources	23,564,113.00		23,564,113.00	23,873,024.40	308,911.40
State Sources:					
Categorical Special Education Aid	1,200,638.00		1,200,638.00	1,200,638.00	
Equalization Aid	7,420,607.00		7,420,607.00	7,420,607.00	
Categorical Transportation Aid	438,726.00		438,726.00	438,726.00	
Categorical Security Aid	165,422.00		165,422.00	165,422.00	
Extraordinary Aid	130,500.00		130,500.00	186,659.00	56,159.00
Nonpublic School Transportation Costs				12,623.00	12,623.00
On-Behalf T.P.A.F. Pension Contributions (non-budgeted):					
Normal Cost				575,775.00	575,775.00
Post Retirement Medical Contribution				944,053.00	944,053.00
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				947,787.91	947,787.91
Total - State Sources	9,355,893.00		9,355,893.00	11,892,290.91	2,536,397.91
Total Revenues	32,920,006.00	-	32,920,006.00	35,765,315.31	2,845,309.31

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Grades 9-12	\$ 9,351,532.00	\$ (693,472.00)	\$ 8,658,060.00	\$ 8,656,636.21	\$ 1,423.79
Regular Programs - Home Instruction:					
Salaries of Teachers	64,570.00	11,520.00	76,090.00	75,739.02	350.98
Purchased Professional - Educational Services	95,000.00	36,750.00	131,750.00	128,939.75	2,810.25
Regular Programs - Undistributed Instruction:					
Other Purchased Services	39,292.00	(7,000.00)	32,292.00	24,687.21	7,604.79
General Supplies	604,744.93	893,878.00	1,498,622.93	1,366,897.29	131,725.64
Textbooks	210,393.00	42,572.00	252,965.00	202,710.57	50,254.43
Other Objects	45,813.00	(18,000.00)	27,813.00	24,703.43	3,109.57
Total Regular Programs	10,411,344.93	266,248.00	10,677,592.93	10,480,313.48	197,279.45
Special Education - Instruction:					
Behavioral Disabilities:					
Salaries of Teachers	152,192.00	(250.00)	151,942.00	151,792.00	150.00
Other Salaries for Instruction	17,405.00	2,412.00	19,817.00	19,806.28	10.72
Purchased Professional Services	42,885.00	(27,235.41)	15,649.59	15,649.59	15,649.59
Other Purchased Services	6,150.00	6,150.00	12,300.00	6,150.00	1,601.81
General Supplies	9,778.59	14,621.41	24,400.00	22,798.19	300.00
Textbooks	300.00		300.00	434.70	565.30
Other Objects	1,000.00		1,000.00		
Total Behavioral Disabilities	223,560.59	(4,302.00)	219,258.59	200,981.17	18,277.42
Resource Room / Resource Center:					
Salaries of Teachers	1,625,387.00	(63,000.00)	1,562,387.00	1,561,579.14	807.86
Other Salaries for Instruction	89,913.00	217,000.00	306,913.00	306,412.72	500.28
General Supplies	51,198.00	6,952.00	58,150.00	56,681.52	1,468.48
Textbooks	2,500.00	800.00	3,300.00	3,297.28	2.72
Total Resource Room / Resource Center	1,768,998.00	161,752.00	1,930,750.00	1,927,970.66	2,779.34
Special Education - Home Instruction					
Purchased Professional - Educational Services	5,000.00	(5,000.00)			
Total Home Instruction	5,000.00	(5,000.00)			
Total Special Education - Instruction	1,937,558.59	152,450.00	2,150,008.59	2,128,951.83	21,056.76

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Budgetary Comparison Schedule
General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Basic Skills / Remedial - Instruction:					
Salaries of Teachers	\$ 60,340.00	\$ (17,000.00)	\$ 43,340.00	\$ 42,829.80	\$ 510.20
General Supplies	5,143.00	1,000.00	6,143.00	5,850.86	292.14
Total Basic Skills / Remedial - Instruction	65,483.00	(16,000.00)	49,483.00	48,680.66	802.34
Bilingual Education - Instruction:					
Salaries of Teachers	45,791.00		45,791.00	45,790.20	0.80
Total Bilingual Education - Instruction	45,791.00		45,791.00	45,790.20	0.80
School Sponsored Co/Extra-Curricular Activities - Instruction:					
Salaries	246,035.00	(10,000.00)	236,035.00	234,872.30	1,162.70
Purchased Services	4,300.00	(1,006.50)	3,293.50	2,475.94	817.56
Supplies and Materials	112,724.05	1,006.50	113,730.55	91,231.64	22,498.91
Total School Sponsored Co/Extra-Curricular Activities - Instruction	363,059.05	(10,000.00)	353,059.05	328,579.88	24,479.17
School Sponsored Athletics - Instruction:					
Salaries	582,116.00	(19,999.00)	562,117.00	561,679.46	437.54
Purchased Services	23,350.00	(605.00)	22,745.00	19,920.98	2,824.02
Supplies and Materials	327,201.75	32,710.00	359,911.75	301,355.49	58,556.26
Other Objects	12,000.00	(255.00)	11,745.00	7,049.00	4,696.00
Total School Sponsored Athletics - Instruction	944,667.75	11,851.00	956,518.75	890,004.93	66,513.82
Total Instruction	13,827,904.32	404,549.00	14,232,453.32	13,922,320.98	310,132.34
Community Services Programs / Operations:					
Salaries	25,000.00	(4,000.00)	21,000.00	14,899.00	6,101.00
Purchased Services	8,500.00		8,500.00	4,383.05	4,116.95
Supplies and Materials	9,002.00		9,002.00	6,231.90	2,770.10
Total Community Services Programs / Operations	42,502.00	(4,000.00)	38,502.00	25,513.95	12,988.05

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within State - Regular		\$ 12,000.00	\$ 12,000.00		\$ 12,000.00
Tuition to Other LEA's Within State - Special		960.00	960.00	922.80	37.20
Tuition to County Vocational School District - Regular	\$ 34,736.00	26,278.00	61,014.00	61,014.00	
Tuition to County Vocational School District - Special	26,622.00	(26,278.00)	344.00		344.00
Tuition to CSSD and Regional Day Schools	210,924.00	35,300.00	246,224.00	190,825.01	55,398.99
Tuition to Private Schools for the Disabled - Within State	774,272.00	(36,260.00)	738,012.00	566,442.25	171,569.75
Tuition to Private Schools for the Disabled and Other LEA's Outside State	248,916.00	(12,000.00)	236,916.00	225,330.00	11,586.00
Tuition - State Facilities	115,164.00		115,164.00	115,164.00	
Total Undistributed Expenditures - Instruction	1,410,634.00		1,410,634.00	1,159,698.06	250,935.94
Undistributed Expenditures - Health Services:					
Salaries	173,102.00	(11,000.00)	162,102.00	161,389.00	713.00
Purchased Professional and Technical Services	8,000.00	(5,000.00)	3,000.00	145.00	2,855.00
Supplies and Materials	7,251.00	5,000.00	12,251.00	11,842.39	408.61
Total Undistributed Expenditures - Health Services	188,353.00	(11,000.00)	177,353.00	173,376.39	3,976.61
Undistributed Expenditures - Speech, OT, PT & Related Services:					
Salaries	169,065.00	3,600.00	172,665.00	170,487.31	2,177.69
Purchased Professional - Educational Services	107,798.00	158,401.00	266,199.00	241,963.61	24,235.39
Supplies and Materials	5,860.00		5,860.00	1,362.70	4,497.30
Other Objects	9,706.00		9,706.00	135.00	9,571.00
Total Undistributed Expenditures - Speech, OT, PT & Related Services	292,429.00	162,001.00	454,430.00	413,948.62	40,481.38
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services:					
Salaries	348,235.00	(216,500.00)	131,735.00	131,433.91	301.09
Purchased Professional - Educational Services	514,743.00	(170,500.00)	344,243.00	203,885.20	140,357.80
Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services	862,978.00	(387,000.00)	475,978.00	335,319.11	140,658.89

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	\$ 815,303.00	\$ (46,000.00)	\$ 769,303.00	\$ 768,861.17	\$ 441.83
Salaries of Secretarial and Clerical Assistants	142,793.00	(9,000.00)	133,793.00	133,255.80	537.20
Other Salaries	6,500.00		6,500.00	5,959.50	540.50
Purchased Professional - Educational Services	3,330.00		3,330.00	809.96	2,520.04
Other Purchased Services	450.00		450.00	188.30	261.70
Supplies and Materials	51,830.00		51,830.00	29,532.32	22,297.68
Total Undistributed Expenditures - Guidance	1,020,206.00	(55,000.00)	965,206.00	938,607.05	26,598.95
Undistributed Expenditures - Child Study Team:					
Salaries of Other Professional Staff	611,976.00	(22,000.00)	589,976.00	589,408.84	567.16
Salaries of Secretarial and Clerical Assistants	97,113.00	1.00	97,114.00	97,113.00	1.00
Other Salaries	1,000.00	100.00	1,100.00	1,093.50	6.50
Miscellaneous Purchased Services (other than Residential Costs)	2,585.00	1,000.00	3,585.00	3,305.35	279.65
Supplies and Materials	10,000.00	(1,100.00)	8,900.00	6,326.13	2,573.87
Total Undistributed Expenditures - Child Study Team	722,674.00	(21,999.00)	700,675.00	697,246.82	3,428.18
Undistributed Expenditures - Improvement of Instruction Services:					
Salaries of Supervisors of Instruction	70,139.00		70,139.00	69,750.00	389.00
Salaries of Secretarial and Clerical Assistants	316,226.00	(45,000.00)	271,226.00	269,473.15	1,752.85
Other Salaries	20,166.00	5,000.00	25,166.00	24,597.65	568.35
Other Objects	2,000.00		2,000.00		2,000.00
Total Undistributed Expenditures - Improvement of Instruction Services	408,531.00	(40,000.00)	368,531.00	363,820.80	4,710.20
Undistributed Expenditures - Educational Media Services / School Library:					
Salaries	101,760.00	750.00	102,510.00	98,412.80	4,097.20
Purchased Professional and Technical Services	500.00	(500.00)			
Other Purchased Services	300.00	(300.00)			
Supplies and Materials	65,200.00	800.00	66,000.00	53,392.24	12,607.76
Total Undistributed Expenditures - Educational Media Services / School Library	167,760.00	750.00	168,510.00	151,805.04	16,704.96

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Undistributed Expenditures - Instructional Staff Training Services:					
Salaries of Supervisors of Instruction	\$ 70,138.00	\$	\$ 70,138.00	\$ 69,750.00	\$ 388.00
Salaries of Other Professional Staff	37,594.00	(18,000.00)	19,594.00	18,534.13	1,059.87
Salaries of Secretaries and Clerical Associates	27,375.00	28,001.00	55,376.00	54,751.00	625.00
Purchased Professional - Educational Services	6,900.00	126,000.00	132,900.00	7,534.00	125,366.00
Other Purchased Services	12,500.00	(1,000.00)	11,500.00	5,555.00	5,945.00
Supplies and Materials	11,529.00		11,529.00	11,395.78	133.22
Total Undistributed Expenditures - Instructional Staff Training Services:	166,036.00	135,001.00	301,037.00	167,519.91	133,517.09
Undistributed Expenditures - Support Services - General Administration:					
Salaries	191,599.00	3,000.00	194,599.00	193,800.09	798.91
Salaries of Attorneys	48,000.00		48,000.00	48,000.00	
Legal Services	100,000.00	(50,000.00)	50,000.00	33,741.61	16,258.39
Audit Fees	49,000.00		49,000.00	48,650.00	350.00
Architectural/Engineering Fees	10,000.00	46,700.00	56,700.00	56,694.06	5.94
Other Purchased Professional Services	25,000.00		25,000.00	4,960.83	20,039.17
Communications / Telephone	92,050.00		92,050.00	47,643.48	44,406.52
BOE Other Purchased Services	7,100.00		7,100.00	1,645.58	5,454.42
Miscellaneous Purchased Services	43,594.00	9,100.00	52,694.00	46,757.93	5,936.07
General Supplies	12,000.00	7,200.00	19,200.00	2,406.35	16,793.65
BOE In-House Training/Meeting Supplies	300.00		300.00		300.00
Judgements Against the School District	95,000.00		95,000.00	15,000.00	80,000.00
Miscellaneous Expenditures	15,000.00		15,000.00	12,839.69	2,160.31
BOE Membership Dues and Fees	15,900.00		15,900.00	15,335.85	564.15
Total Undistributed Expenditures - Support Services - General Administration	704,543.00	16,000.00	720,543.00	527,475.47	193,067.53
Undistributed Expenditures - Support Services - School Administration					
Salaries of Principals / Assistant Principals / Prog Dir	867,876.00	(32,504.00)	835,372.00	834,948.55	423.45
Salaries of Secretarial and Clerical Assistants	48,069.00	1.00	48,070.00	48,069.00	1.00
Other Salaries	1,000.00		1,000.00		1,000.00
Supplies and Materials	91,864.00	(28,900.00)	62,964.00	47,874.93	15,089.07
Other Objects	12,000.00		12,000.00	6,515.00	5,485.00
Total Undistributed Expenditures - Support Services - School Administration	1,020,809.00	(61,403.00)	959,406.00	937,407.48	21,998.52

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Undistributed Expenditures - Central Services:					
Salaries	\$ 502,673.00	\$	502,673.00	502,374.76	\$ 298.24
Purchased Professional Services	39,000.00		39,000.00	15,552.00	23,448.00
Miscellaneous Purchased Services	6,000.00		6,000.00	2,865.76	3,134.24
Supplies and Materials	14,000.00	\$ (650.00)	13,350.00	4,910.09	8,439.91
Miscellaneous Expenditures	20,000.00	20,000.00	40,000.00	38,657.24	1,342.76
Total Undistributed Expenditures - Central Services	581,673.00	19,350.00	601,023.00	564,359.85	36,663.15
Undistributed Expenditures - Administrative Information Technology:					
Salaries	387,461.00	1,500.00	388,961.00	388,890.73	70.27
Supplies and Materials	35,000.00	(900.00)	34,100.00	31,661.61	2,438.39
Other Objects	8,000.00	(7,000.00)	1,000.00	130.96	869.04
Total Undistributed Expenditures - Administrative Information Technology	430,461.00	(6,400.00)	424,061.00	420,683.30	3,377.70
Undistributed Expenditures - Required Maintenance for School Facilities:					
Cleaning, Repair and Maintenance Services	290,559.00	231,000.00	521,559.00	263,598.01	257,960.99
General Supplies	122,450.00	(50,000.00)	72,450.00	26,708.08	45,741.92
Total Undistributed Expenditures - Required Maintenance for School Facilities	413,009.00	181,000.00	594,009.00	290,306.09	303,702.91
Undistributed Expenditures - Custodial Services:					
Salaries	1,227,954.00	(130,999.00)	1,096,955.00	1,094,866.44	2,088.56
Cleaning, Repair and Maintenance Services	334,758.00	(51,000.00)	283,758.00	216,701.11	67,056.89
Rental of Building	65,000.00		65,000.00	45,806.45	19,193.55
Other Purchased Property Services	82,600.00	1,050.00	83,650.00	83,624.35	25.65
Insurance	207,426.00	(4,000.00)	203,426.00	187,897.00	15,529.00
Miscellaneous Purchased Services	500.00	4,150.00	4,650.00	292.00	4,358.00
General Supplies	205,524.70		205,524.70	161,204.12	44,320.58
Energy (Natural Gas)	345,000.00		345,000.00	281,287.61	63,712.39
Energy (Electricity)	750,000.00	(100,200.00)	649,800.00	556,516.94	93,283.06
Energy (Gasoline)	11,000.00		11,000.00	6,506.90	4,493.10
Other Objects	1,500.00		1,500.00	115.00	1,385.00
Total Undistributed Expenditures - Custodial Services	3,231,262.70	(280,999.00)	2,950,263.70	2,634,817.92	315,445.78

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Budgetary Comparison Schedule
General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Undistributed Expenditures - Care and Upkeep of Grounds:					
Salaries	\$ 75,150.00	\$ (3,000.00)	\$ 72,150.00	\$ 71,256.96	\$ 893.04
Cleaning, Repair and Maintenance Services	116,500.00	(46,150.00)	70,350.00	29,025.00	41,325.00
General Supplies	32,500.00		32,500.00	4,275.00	28,225.00
Total Undistributed Expenditures - Care and Upkeep of Grounds	224,150.00	(49,150.00)	175,000.00	104,556.96	70,443.04
Undistributed Expenditures - Security:					
Salaries	36,600.00	(36,000.00)	600.00		600.00
Purchased Professional and Technical Services	121,177.00	36,000.00	157,177.00	157,176.95	0.05
Cleaning, Repair and Maintenance Services	6,000.00		6,000.00		6,000.00
General Supplies	8,000.00		8,000.00		8,000.00
Total Undistributed Expenditures - Security	171,777.00		171,777.00	157,176.95	14,600.05
Undistributed Expenditures - Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School) - Regular	29,815.00	(1,990.00)	27,825.00	27,815.42	9.58
Salaries for Pupil Transportation (Between Home and School) - Special Education	38,636.00	(8,000.00)	30,636.00	30,119.60	516.40
Salaries for Pupil Transportation (Other than Between Home and School)	27,908.00	28,000.00	55,908.00	55,533.73	374.27
Management Fee - ESC & CTSA Transportation Programs	28,610.00		28,610.00	26,156.82	2,453.18
Other Purchased Professional and Technical Services	3,000.00		3,000.00	2,900.00	100.00
Cleaning, Repair and Maintenance Services	14,000.00	1,000.00	15,000.00	14,935.46	64.54
Contracted Services - Aid in Lieu of Payment for Non-public School Students	61,916.00	(19,895.00)	42,021.00	39,013.64	3,007.36
Contracted Services - (Between Home and School) - Vendors	705,403.00	53,700.00	759,103.00	751,605.78	7,497.22
Contracted Services - (Other than Between Home and School) - Vendors	147,061.00	10,000.00	157,061.00	148,934.74	8,126.26
Contracted Services (Spec. Ed. Students) - Vendors		12,000.00	12,000.00	11,700.00	300.00
Contracted Services (Regular Students) - ESC's & CTSA's	88,321.00	(21,065.00)	67,256.00	65,508.71	1,747.29
Contracted Services (Spec. Ed. Students) - ESC's & CTSA's	421,950.00	(8,600.00)	413,350.00	413,268.82	81.18
Miscellaneous Purchased Services - Transportation	8,144.00		8,144.00	7,439.00	705.00
General Supplies	1,000.00	1,000.00	2,000.00	989.38	1,010.62
Transportation Supplies	15,000.00		15,000.00	14,434.36	565.64
Other Objects	1,000.00		1,000.00	765.40	234.60
Total Undistributed Expenditures - Student Transportation Services	1,591,764.00	46,150.00	1,637,914.00	1,611,120.86	26,793.14

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONTD):					
Current Expense (Cont'd):					
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	\$ 371,888.00	\$ 7,000.00	\$ 378,888.00	\$ 378,439.09	\$ 448.91
Other Retirement Contributions - PERS	385,987.00		385,987.00	338,163.64	47,823.36
Unemployment Compensation	30,000.00		30,000.00		30,000.00
Workmen's Compensation	240,650.00		240,650.00	219,806.00	20,844.00
Health Benefits	4,908,528.00	(534,100.00)	4,374,428.00	3,959,529.01	414,898.99
Tuition Reimbursement	70,000.00		70,000.00	40,078.54	29,921.46
Other Employee Benefits	171,161.00	245,000.00	416,161.00	402,985.23	13,175.77
Total Unallocated Benefits - Employee Benefits	6,178,214.00	(282,100.00)	5,896,114.00	5,339,001.51	557,112.49
On-behalf T.P.A.F. Pension Contributions (non-budgeted):					
Normal Cost				575,775.00	(575,775.00)
Post Retirement Medical Contribution				944,053.00	(944,053.00)
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				947,787.91	(947,787.91)
Total On-behalf Contributions				2,467,615.91	(2,467,615.91)
Total Undistributed Expenditures	19,787,263.70	(634,799.00)	19,152,464.70	19,455,864.10	(303,399.40)
Total Current Expense	33,657,670.02	(234,250.00)	33,423,420.02	33,403,699.03	19,720.99
Capital Outlay:					
Interest Deposit to Capital Reserve	500.00		500.00		500.00
Equipment:					
Grades 9-12	10,000.00	69,083.00	79,083.00	79,079.94	3.06
Behavioral Disabilities	3,000.00		3,000.00	2,940.00	60.00
School-Sponsored and Other Instructional Programs	34,351.60	89,151.00	123,502.60	122,664.90	837.70
Undistributed Expenditures:					
Support Services - Students - Regular	17,000.00	(17,000.00)			
Support Services - Child Study Team	17,000.00	(17,000.00)			
School Administration	51,000.00	(50,063.00)	937.00		937.00
Business Office		16,987.00	16,987.00	7,557.00	9,430.00
Admin Info Technology	174,440.00	12,103.00	186,543.00	163,357.21	23,185.79
Operation and Maintenance of Plant	47,900.00	56,989.00	104,889.00	104,887.49	1.51
Total Equipment	354,691.60	160,250.00	514,941.60	480,486.54	34,455.06

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Modifications	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES (CONT'D):					
Capital Outlay (Cont'd):					
Facilities Acquisition and Construction Services:					
Architectural/Engineering	\$ 247,220.00	\$	247,220.00	9,910.90	\$ 237,309.10
Construction Services	3,460,480.00		3,460,480.00	2,496,151.20	964,328.80
Assessment for Debt Service on SDA Funding	19,788.00		19,788.00	19,788.00	
Total Facilities Acquisition and Construction Services	3,727,488.00		3,727,488.00	2,525,850.10	1,201,637.90
Total Capital Outlay	4,082,679.60	\$ 160,250.00	4,242,929.60	3,006,336.64	1,236,592.96
Total Expenditures	37,740,349.62	(74,000.00)	37,666,349.62	36,410,035.67	1,256,313.95
Excess (Deficiency) of Revenues Over (Under) Expenditures	(4,820,343.62)	74,000.00	(4,746,343.62)	(644,720.36)	4,101,623.26
Other Financing Sources (Uses):					
Transfer to Food Service Fund - Board Contribution	(50,000.00)	(74,000.00)	(124,000.00)	(124,000.00)	
Total Other Financing Sources (Uses)	(50,000.00)	(74,000.00)	(124,000.00)	(124,000.00)	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(4,870,343.62)	-	(4,870,343.62)	(768,720.36)	4,101,623.26
Fund Balances, July 1	4,870,343.62	-	4,870,343.62	9,862,010.32	4,991,666.70
Fund Balances, June 30	\$ -	\$ -	\$ -	\$ 9,093,289.96	\$ 9,093,289.96

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 General Fund

For the Fiscal Year Ended June 30, 2014

	<u>Original Budget</u>	<u>Budget Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	Variance Positive (Negative) <u>Final to Actual</u>
Recapitulation:					
Restricted:					
Capital Reserve				\$ 3,923,706.49	
Maintenance Reserve				1,572,576.58	
Excess Surplus - Current Year				698,110.45	
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures				1,519,173.31	
Assigned:					
Year-End Encumbrances				632,092.73	
Unassigned				<u>747,630.40</u>	
				9,093,289.96	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment Not Recognized on GAAP Basis				<u>(909,409.00)</u>	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 8,183,880.96</u>	

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
 Budgetary Comparison Schedule
 Special Revenue Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
State Sources:					
Municipal Drug Alliance Program	\$ 8,935.00	\$ 4,467.50	\$ 13,402.50	\$ 3,570.01	\$ (9,832.49)
Municipal Drug Alliance Program Carryover 12-13		8,626.22	8,626.22	8,626.22	
Total - State Sources	8,935.00	13,093.72	22,028.72	12,196.23	(9,832.49)
Federal Sources:					
Title I	122,370.00	15,402.00	137,772.00	137,772.00	
Title I Carryover		15,110.54	15,110.54	15,110.54	
Title II - A	29,043.00	8,448.00	37,491.00	37,491.00	
I.D.E.A., Part B	276,830.00	79,168.00	355,998.00	355,998.00	
Total - Federal Sources	428,243.00	118,128.54	546,371.54	546,371.54	
Total Revenues	\$ 437,178.00	\$ 131,222.26	\$ 568,400.26	\$ 558,567.77	\$ (9,832.49)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information

Budgetary Comparison Schedule

Special Revenue Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
EXPENDITURES:					
Instruction:					
Salaries of Teachers	\$ 103,632.74	\$ 25,380.26	\$ 129,013.00	\$ 129,013.00	
Other Purchased Services	276,830.00	79,168.00	355,998.00	355,998.00	
General Supplies	2,415.92	3,612.62	6,028.54	6,028.54	
Total Instruction	382,878.66	108,160.88	491,039.54	491,039.54	
Support Services:					
Salaries of Teachers	13,145.46	1,654.54	14,800.00	14,800.00	
Personal Services - Employee Benefits	24,840.98	4,580.02	29,421.00	29,421.00	
Purchased Professional - Educational Services	8,272.05	4,907.95	13,180.00	12,875.00	\$ 305.00
Supplies and Materials	8,040.85	11,918.87	19,959.72	10,432.23	9,527.49
Total Support Services	54,299.34	23,061.38	77,360.72	67,528.23	9,832.49
Total Expenditures	\$ 437,178.00	\$ 131,222.26	\$ 568,400.26	\$ 558,567.77	\$ 9,832.49

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Budgetary Comparison Schedule
Note to RSI
For the Fiscal Year Ended June 30, 2014

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	\$ 35,765,315.31	\$ 558,567.77
Differences - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		2,100.00
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	885,291.00	
State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.	<u>(909,409.00)</u>	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$ 35,741,197.31</u>	<u>\$ 560,667.77</u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 36,410,035.67	\$ 558,567.77
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		<u>2,100.00</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 36,410,035.67</u>	<u>\$ 560,667.77</u>

OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Special Revenue Fund
 Combining Schedule of Revenues and Expenditures - Budgetary Basis
 For the Fiscal Year Ended June 30, 2014

	I.A.S.A.				I.D.E.A.		Total
	Title I	Title I	Title II A	Part B - Basic	Municipal Drug Alliance		
	2013-2014	2012-2013	2013-2014	2013-2014	2013-2014	2012-2013	
REVENUES:							
Federal Sources	\$ 137,772.00	\$ 15,110.54	\$ 37,491.00	\$ 355,998.00	\$ 3,570.01	\$ 8,626.22	\$ 546,371.54
State Sources							12,196.23
Total Revenues	\$ 137,772.00	\$ 15,110.54	\$ 37,491.00	\$ 355,998.00	\$ 3,570.01	\$ 8,626.22	\$ 558,567.77
EXPENDITURES:							
Instruction:							
Salaries of Teachers	\$ 94,000.00	\$ 9,013.00	\$ 26,000.00	\$ 355,998.00			\$ 129,013.00
Other Purchased Services							355,998.00
General Supplies	2,720.00	3,308.54					6,028.54
Total Instruction	96,720.00	12,321.54	26,000.00	355,998.00	---	---	491,039.54
Support Services:							
Salaries of Teachers	14,800.00						14,800.00
Personal Services - Employee Benefits	22,752.00	689.00	5,980.00				29,421.00
Purchased Professional - Educational Services	3,500.00	2,100.00	5,000.00		\$ 985.00	\$ 1,290.00	12,875.00
Supplies and Materials			511.00		2,585.01	7,336.22	10,432.23
Total Support Services	41,052.00	2,789.00	11,491.00	---	3,570.01	8,626.22	67,528.23
Total Expenditures	\$ 137,772.00	\$ 15,110.54	\$ 37,491.00	\$ 355,998.00	\$ 3,570.01	\$ 8,626.22	\$ 558,567.77

PROPRIETARY FUNDS

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Enterprise Fund
Statement of Net Position
June 30, 2014

	<u>Food Service</u>
ASSETS:	
Current Assets:	
Cash and Cash Equivalents	\$ 16,775.90
Accounts Receivable:	
State	423.25
Federal	7,216.61
Other	7,849.80
Inventories	
Food	7,175.99
Supplies	3,488.34
Commodities	1,900.73
Total Current Assets	<u>44,830.62</u>
Noncurrent Assets:	
Furniture, Machinery and Equipment	349,206.48
Less Accumulated Depreciation	<u>(306,854.83)</u>
Total Noncurrent Assets	<u>42,351.65</u>
Total Assets	<u>\$ 87,182.27</u>
LIABILITIES:	
Current Liabilities:	
Unearned Revenue	<u>\$ 5,401.95</u>
Total Current Liabilities	<u>5,401.95</u>
Noncurrent Liabilities:	
Compensated Absences Payable	<u>10,800.24</u>
Total Liabilities	<u>16,202.19</u>
NET POSITION:	
Net Investment in Capital Assets	42,351.65
Unrestricted	<u>28,628.43</u>
Total Net Position	<u>\$ 70,980.08</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Enterprise Fund
 Statement of Revenues, Expenses and Changes in Fund Net Position
 For the Fiscal Year Ended June 30, 2014

	<u>Food Service</u>
OPERATING REVENUES:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 143,927.70
Daily Sales - Non-Reimbursable Programs	336,218.38
Satellite Programs	79,744.35
Special Functions	24,234.36
Miscellaneous	<u>55,368.46</u>
 Total Operating Revenues	 <u>639,493.25</u>
OPERATING EXPENSES:	
Salaries	357,164.82
Employee Benefits	112,683.19
Purchase Professional Services	48,799.72
Supplies and Materials	33,629.77
Depreciation	8,318.26
Cost of Sales	317,546.68
Repairs and Services	7,980.40
Miscellaneous	<u>9,468.73</u>
 Total Operating Expenses	 <u>895,591.57</u>
 Operating Loss	 <u>(256,098.32)</u>
NONOPERATING REVENUES:	
State Sources:	
State School Lunch Program	3,433.25
Federal Sources:	
National Lunch Program	99,116.46
Food Distribution Program	28,044.72
Interest Revenue	<u>150.44</u>
 Total Nonoperating Revenues	 <u>130,744.87</u>
 Net Loss Before Transfers	 (125,353.45)
 Operating Transfers In - General Fund	 <u>124,000.00</u>
 Change in Net Position	 (1,353.45)
 Net Position -- July 1	 <u>72,333.53</u>
 Net Position -- June 30	 <u>\$ 70,980.08</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Enterprise Fund
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2014

	<u>Food Service</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	
Receipts from Customers	\$ 638,366.50
Payments to Employees	(356,201.01)
Payments for Employee Benefits	(112,609.46)
Payments to Suppliers	<u>(387,151.93)</u>
Net Cash Used for Operating Activities	<u>(217,595.90)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
State Sources	3,445.70
Federal Sources	98,803.37
Operating Transfers - General Fund	<u>124,000.00</u>
Net Cash Provided by Non-Capital Financing Activities	<u>226,249.07</u>
CASH FLOWS FROM INVESTING ACTIVITIES:	
Interest and Dividends	<u>150.44</u>
Net Cash Provided by (used for) Investing Activities	<u>150.44</u>
Net Increase (Decrease) in Cash and Cash Equivalents	8,803.61
Cash and Cash Equivalents -- July 1	<u>7,972.29</u>
Cash and Equivalents -- June 30	<u><u>\$ 16,775.90</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:	
Operating Income (Loss)	\$ (256,098.32)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities:	
Depreciation and Net Amortization	8,318.26
Food Service Distribution Program	28,044.72
(Increase) Decrease in Accounts Receivable, net	(3,816.90)
(Increase) Decrease in Inventories	3,678.65
Increase (Decrease) in Compensated Absences Payable	1,037.54
Increase (Decrease) in Deferred Revenue	<u>1,240.15</u>
Total Adjustments	<u>38,502.42</u>
Net Cash Provided by (Used for) Operating Activities	<u><u>\$ (217,595.90)</u></u>

FIDUCIARY FUNDS

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Fiduciary Funds
 Combining Statement of Fiduciary Net Position
 June 30, 2014

	Trust		Agency			
	Unemployment Compensation	Scholarship	Total Trust	Student Activity	Payroll	Total Agency
ASSETS:						
Cash and Cash Equivalents	\$ 381,686.61	\$ 105,978.18	\$ 487,664.79	\$ 215,579.96	\$ 13,551.97	\$ 229,131.93
Intrafund Accounts Receivable:						
Due Payroll Agency	7,647.23		7,647.23			
Total Assets	389,333.84	105,978.18	495,312.02	215,579.96	13,551.97	229,131.93
LIABILITIES:						
Accounts Payable	610.02		610.02			
Payable to Student Groups				215,579.96		215,579.96
Intrafund Accounts Payable:						
Due General Fund				63.89		63.89
Due Unemployment Compensation				7,647.23		7,647.23
Payroll Deductions and Withholdings				5,840.85		5,840.85
Total Liabilities	\$ 610.02	---	\$ 610.02	\$ 215,579.96	\$ 13,551.97	\$ 229,131.93
NET POSITION:						
Held in Trust for Unemployment						
Claims and Other Purposes	388,723.82		388,723.82			
Reserved for Scholarships		105,978.18	105,978.18			
Total Net Position	\$ 388,723.82	\$ 105,978.18	\$ 494,702.00			

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Fiduciary Funds
 Combining Statement of Changes in Fiduciary Net Position
 For the Fiscal Year Ended June 30, 2014

	Unemployment Compensation <u>Trust</u>	Scholarship <u>Trust</u>	<u>Total</u>
ADDITIONS:			
Contributions	\$ 26,200.39	_____	\$ 26,200.39
Investment Earnings:			
Interest	729.13	\$ 214.75	943.88
Net Investment Earnings	729.13	214.75	943.88
Total Additions	26,929.52	214.75	27,144.27
DEDUCTIONS:			
Quarterly Contribution Reports	4,439.15		4,439.15
Scholarships Awarded	_____	1,500.00	1,500.00
Total Deductions	4,439.15	1,500.00	5,939.15
Change in Net Position	22,490.37	(1,285.25)	21,205.12
Net Position -- July 1	366,233.45	107,263.43	473,496.88
Net Position -- June 30	<u>\$ 388,723.82</u>	<u>\$ 105,978.18</u>	<u>\$ 494,702.00</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Fiduciary Funds
 Student Activity Agency Fund Schedule of Receipts and Disbursements
 For the Fiscal Year Ended June 30, 2014

	<u>Balance</u> <u>June 30, 2013</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2014</u>
Activity Fund	\$ 257,110.69	\$ 829,091.93	\$ 873,141.23	\$ 213,061.39
Athletic Fund	<u>2,939.56</u>	<u>124,332.78</u>	<u>124,753.77</u>	<u>2,518.57</u>
Total All Schools	<u>\$ 260,050.25</u>	<u>\$ 953,424.71</u>	<u>\$ 997,895.00</u>	<u>\$ 215,579.96</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Fiduciary Funds
 Payroll Agency Fund Schedule of Receipts and Disbursements
 For the Fiscal Year Ended June 30, 2014

	<u>Balance</u> <u>June 30, 2013</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2014</u>
ASSETS:				
Cash and Cash Equivalents	\$ 7,279.66	\$ 19,732,364.98	\$ 19,726,092.67	\$ 13,551.97
Total Assets	<u>\$ 7,279.66</u>	<u>\$ 19,732,364.98</u>	<u>\$ 19,726,092.67</u>	<u>\$ 13,551.97</u>
LIABILITIES:				
Net Payroll and Agency Withholdings	\$ 422.80	\$ 19,705,695.83	\$ 19,700,277.78	\$ 5,840.85
Interfunds -- General Fund	57.37	468.76	462.24	63.89
Intrafund Accounts Payable Due Unemployment Fund	<u>6,799.49</u>	<u>26,200.39</u>	<u>25,352.65</u>	<u>7,647.23</u>
Total Liabilities	<u>\$ 7,279.66</u>	<u>\$ 19,732,364.98</u>	<u>\$ 19,726,092.67</u>	<u>\$ 13,551.97</u>

LONG-TERM DEBT

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Schedule of Serial Bonds

For the Fiscal Year Ended June 30, 2014

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Date</u>	<u>Annual Maturities Amount</u>	<u>Interest Rate</u>	<u>Balance June 30, 2013</u>	<u>Retired</u>	<u>Balance June 30, 2014</u>
School Bonds	07/01/03	\$ 8,457,000.00		N/A		\$ 805,000.00	\$ 805,000.00	
Refunding Bonds	10/01/03	405,000.00	10/01/14	\$ 45,000.00	5.50%			
			10/01/15	45,000.00	5.50%	130,000.00	40,000.00	\$ 90,000.00
Refunding Bonds	07/01/12	4,280,000.00	08/01/14	800,000.00	2.00%			
			08/01/15	820,000.00	3.00%			
			08/01/16	860,000.00	3.00%			
			08/01/17	890,000.00	3.00%			
			08/01/18	905,000.00	3.00%	4,280,000.00	5,000.00	4,275,000.00
						<u>\$ 5,215,000.00</u>	<u>\$ 850,000.00</u>	<u>\$ 4,365,000.00</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Budgetary Comparison Schedule
Debt Service Fund

For the Fiscal Year Ended June 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 989,432.00	-	\$ 989,432.00	\$ 989,432.00	\$ -
Total Revenues	989,432.00	---	989,432.00	989,432.00	---
EXPENDITURES:					
Regular Debt Service:					
Interest on Early Retirement of Bonds	6,050.00		6,050.00	6,050.00	
Redemption of Principal-Early Retirement Bonds	40,000.00		40,000.00	40,000.00	
Interest on Bonds	133,382.00		133,382.00	133,381.25	0.75
Redemption of Principal	810,000.00		810,000.00	810,000.00	
Total Regular Debt Service	989,432.00	---	989,432.00	989,431.25	0.75
Total Expenditures	989,432.00	---	989,432.00	989,431.25	0.75
Excess (Deficiency) of Revenues Over (Under) Expenditures	-		-	0.75	0.75
Fund Balance, July 1				26,893.05	26,893.05
Fund Balance, June 30	\$ -		\$ -	\$ 26,893.80	\$ 26,893.80

STATISTICAL SECTION

Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Net Position by Component
 Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Governmental Activities:										
Net Investment in Capital Assets,	\$ 21,909,763.26	\$ 19,836,468.56	\$ 18,944,249.40	\$ 18,676,137.53	\$ 18,773,095.36	\$ 19,013,222.92	\$ 19,211,930.11	\$ 19,573,458.69	\$ 18,010,224.45	\$ 15,924,464.58
Restricted	7,740,460.63	8,791,682.07	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53	3,216,013.41	1,911,574.88	1,377,731.22	2,551,680.82
Unrestricted	(826,824.63)	(1,276,090.09)	(995,360.49)	(1,132,748.85)	(1,337,578.15)	(993,133.01)	(876,303.33)	(887,669.72)	(238,764.06)	(717,122.14)
Total Governmental Activities Net Position	\$ 28,823,399.26	\$ 27,352,060.54	\$ 25,493,308.17	\$ 22,619,825.51	\$ 20,564,828.62	\$ 21,405,376.44	\$ 21,551,640.19	\$ 20,597,363.85	\$ 19,149,191.61	\$ 17,759,023.26
Business-type Activities:										
Invested in Capital Assets,	\$ 42,351.65	\$ 50,669.91	\$ 56,532.88	\$ 64,627.94	\$ 72,786.36	\$ 81,036.62	\$ 94,880.92	\$ 82,581.16	\$ 102,801.78	\$ 123,437.08
Net of Related Debt								1,309.25	1,660.18	2,055.83
Restricted								18,902.90	39,653.11	9,460.02
Unrestricted	28,628.43	21,663.62	19,784.12	21,589.26	29,675.76	39,511.36	34,408.27			
Total Business-type Activities Net Position	\$ 70,980.08	\$ 72,333.53	\$ 76,317.00	\$ 86,217.20	\$ 102,462.12	\$ 120,547.98	\$ 129,289.19	\$ 102,793.31	\$ 144,115.07	\$ 134,952.93
District-wide:										
Net Investment in Capital Assets	\$ 21,952,114.91	\$ 19,887,138.47	\$ 19,000,782.28	\$ 18,740,765.47	\$ 18,845,881.72	\$ 19,094,259.54	\$ 19,306,811.03	\$ 19,656,039.85	\$ 18,113,026.23	\$ 16,047,901.66
Restricted	7,740,460.63	8,791,682.07	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53	3,243,116.43	1,912,884.13	1,379,391.40	2,553,736.65
Unrestricted	(798,196.20)	(1,254,426.47)	(975,576.37)	(1,111,159.59)	(1,307,902.39)	(953,621.65)	(868,998.08)	(868,766.82)	(199,110.95)	(707,662.12)
Total District-wide Net Position	\$ 28,894,379.34	\$ 27,424,394.07	\$ 25,569,625.17	\$ 22,706,042.71	\$ 20,667,290.74	\$ 21,525,924.42	\$ 21,680,929.38	\$ 20,700,157.16	\$ 19,293,306.68	\$ 17,893,976.19

Source: Exhibit A-1

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Changes in Net Position
 Last Ten Fiscal Years (Accrual Basis of Accounting)
 Unaudited

	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Expenses:										
Governmental Activities:										
Instructional:										
Regular	\$ 14,384,589.39	\$ 14,127,563.21	\$ 13,375,088.01	\$ 13,058,022.32	\$ 13,544,891.42	\$ 13,234,087.24	\$ 12,819,932.06	\$ 12,624,148.95	\$ 12,250,894.44	\$ 12,001,338.10
Community Service Programs	25,513.95	19,979.40	29,230.80	29,618.47	73,479.75	84,168.52	115,907.89	114,618.32	134,732.83	139,006.85
Support Services:										
Tuition	1,159,698.06	1,084,800.97	1,131,949.34	1,453,387.33	1,751,678.92	1,525,095.44	1,325,924.16	1,317,552.47	1,045,451.35	809,554.41
Health	207,055.94	162,363.02	153,537.35	147,623.88	136,920.89	126,095.78	124,955.31	148,500.02	153,994.87	147,696.24
Student and Instruction Related Services	483,460.64	444,946.72	418,907.96	392,484.01	252,819.24	198,341.02	182,619.07	175,703.98	114,548.17	170,337.12
Extraordinary Services	335,319.11	432,929.69	530,107.89	276,839.76	222,269.98	139,968.83	102,015.64	189,431.43	209,729.53	125,703.06
Other Support Services - Students Regular	931,826.47	928,274.63	882,216.99	844,845.90	1,085,934.14	1,175,359.07	1,110,988.51	1,165,765.97	1,091,894.48	995,812.50
Other Support Services - Students Special	698,463.72	718,226.14	697,790.36	709,965.70	756,422.40	724,439.81	672,317.90	674,133.60	735,815.03	612,330.79
Improvement of Instruction Services	337,613.17	395,333.80	338,196.65	309,974.30	349,745.45	373,640.48	525,069.68	545,354.62	617,411.89	531,172.00
Educational Media Services / School Library	151,943.17	130,996.46	156,226.50	135,204.86	294,452.26	302,135.96	299,289.95	317,952.03	271,916.82	272,145.23
Instructional Staff Training Services	158,196.97	185,585.67	108,066.99	119,775.61	128,148.37	145,451.92	151,879.42	201,753.23	143,605.32	114,795.13
School Administrative Services	938,668.30	883,614.24	1,047,865.89	1,081,142.06	1,081,565.40	935,609.64	676,092.24	651,244.32	627,556.08	656,353.99
General and Business Administrative Services	527,876.01	550,484.66	643,511.94	696,767.98	713,574.58	691,023.69	625,618.49	607,504.01	590,583.98	459,816.01
Undistributed Expenditure - Central Services	541,974.54	551,528.83	517,001.90	500,728.46	525,926.66	504,229.49	422,343.35	405,149.33	379,899.27	476,433.75
Undistributed Expenditure - Administrative										
Information Technology	424,952.88	393,723.52	375,647.84	349,644.53	344,029.56	325,632.20	253,627.51	266,977.86	256,291.73	355,753.22
Allowable Maintenance for School Facilities	290,306.09	363,315.09	200,421.59	200,421.59	122,038.17	281,201.34	358,512.20	85,057.99	81,758.71	268,008.56
Plant Operations and Maintenance	2,655,863.69	2,810,828.50	2,593,171.02	2,504,996.16	2,818,409.40	2,673,390.63	2,950,392.37	2,895,949.68	2,882,660.55	2,335,154.65
Care and Upkeep of Grounds	101,020.41	114,441.72	126,801.22	113,394.04	119,705.85	147,748.87	147,748.87			
Security	157,176.95	123,319.24	118,233.62	106,991.93	189,472.50	178,866.66				
Pupil Transportation	1,648,557.74	1,443,569.41	1,433,230.83	1,518,762.91	1,585,681.17	1,617,999.96	1,575,019.78	1,631,389.03	1,520,982.85	1,409,331.85
Business and Other Support Services										
Unallocated Benefits	7,796,111.92	7,878,118.86	7,338,920.76	7,339,729.33	7,864,964.65	6,776,448.35	7,268,092.90	7,076,932.84	5,928,803.43	5,262,105.60
Interest on Long-term Debt	127,385.95	196,062.99	222,877.08	253,156.58	261,512.10	265,566.35	1,303,075.77	1,347,074.09	1,259,807.33	1,389,112.68
Unallocated Depreciation	1,070,507.09	1,042,041.75	993,062.98	948,674.38	941,358.85	917,763.90	868,257.13	643,247.71	576,200.04	538,528.62
Total Governmental Activities Expenses	\$ 35,154,082.16	\$ 34,765,015.85	\$ 33,594,950.11	\$ 32,970,152.09	\$ 35,164,715.71	\$ 33,344,295.15	\$ 33,731,925.33	\$ 32,885,721.48	\$ 30,874,518.70	\$ 29,071,887.93
Business-type Activities:										
Food Service	\$ 895,591.57	\$ 880,985.57	\$ 903,887.96	\$ 940,539.98	\$ 965,766.19	\$ 959,921.52	\$ 978,178.80	\$ 1,043,941.25	\$ 1,027,771.04	\$ 1,019,893.88
Total Business-type Activities Expense	\$ 895,591.57	\$ 880,985.57	\$ 903,887.96	\$ 940,539.98	\$ 965,766.19	\$ 959,921.52	\$ 978,178.80	\$ 1,043,941.25	\$ 1,027,771.04	\$ 1,019,893.88
Total District Expenses	\$ 36,049,673.73	\$ 35,646,001.42	\$ 34,498,838.07	\$ 33,910,692.07	\$ 36,130,481.90	\$ 34,304,216.67	\$ 34,710,104.13	\$ 33,929,662.73	\$ 31,902,289.74	\$ 30,091,781.81
Program Revenues:										
Governmental Activities:										
Charges for Services	\$ 445,317.53	\$ 224,874.40	\$ 201,821.82	\$ 201,821.82	\$ 2,618,746.08	\$ 2,436,639.44	\$ 3,491,411.62	\$ 3,495,582.22	\$ 2,508,860.27	\$ 2,258,672.08
Operating Grants and Contributions	3,028,283.68	3,403,275.44	2,912,577.87	2,847,060.87	2,618,746.08	2,436,639.44	3,491,411.62	3,495,582.22	2,508,860.27	2,258,672.08
Total Governmental Activities Program Revenues	\$ 3,473,601.21	\$ 3,628,149.84	\$ 3,114,399.69	\$ 2,847,060.87	\$ 2,618,746.08	\$ 2,436,639.44	\$ 3,491,411.62	\$ 3,495,582.22	\$ 2,508,860.27	\$ 2,258,672.08
Business-type activities:										
Charges for services	639,493.25	661,244.08	659,299.97	715,407.94	734,382.55	722,967.62	719,590.47	784,397.54	826,918.60	775,533.40
Food service	130,594.43	124,367.90	148,300.37	129,609.92	138,264.21	111,639.98	101,389.45	100,980.14	98,851.11	99,307.33
Operating Grants and Contributions										
Total Business-type Activities Program Revenues	\$ 770,087.68	\$ 785,611.98	\$ 807,600.34	\$ 845,017.86	\$ 872,646.76	\$ 834,607.60	\$ 820,979.92	\$ 885,377.68	\$ 925,769.71	\$ 874,840.73
Total District Program Revenues	\$ 4,243,688.89	\$ 4,413,761.82	\$ 3,922,000.03	\$ 3,692,078.73	\$ 3,491,392.84	\$ 3,271,247.04	\$ 4,312,391.54	\$ 4,380,959.90	\$ 3,434,629.98	\$ 3,133,512.81

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Changes in Net Position
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Net (Expense)/Revenue:										
Governmental Activities	\$ (31,680,480.95)	\$ (31,135,866.01)	\$ (30,480,550.42)	\$ (30,123,091.22)	\$ (32,545,969.63)	\$ (30,907,665.71)	\$ (30,240,513.71)	\$ (29,390,139.26)	\$ (28,365,658.43)	\$ (26,813,215.85)
Business-type Activities	(125,503.89)	(95,373.59)	(96,287.82)	(95,522.12)	(93,119.43)	(125,313.92)	(157,198.88)	(158,563.57)	(102,001.33)	(145,053.15)
Total District-wide Net Expense	\$ (31,805,984.84)	\$ (31,232,239.60)	\$ (30,576,838.04)	\$ (30,218,613.34)	\$ (32,639,089.06)	\$ (31,032,969.63)	\$ (30,397,712.59)	\$ (29,548,702.83)	\$ (28,467,659.76)	\$ (26,958,269.00)
General Revenues and Other Changes in Net Position:										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	\$ 23,105,753.00	\$ 22,652,699.00	\$ 22,652,699.00	\$ 21,949,809.00	\$ 21,150,009.00	\$ 20,336,547.00	\$ 19,554,372.00	\$ 18,476,597.00	\$ 17,316,435.00	\$ 15,243,111.00
Taxes Levied for Debt Service	989,432.00	1,006,415.00	1,001,353.00	875,402.00	987,265.00	470,522.00	1,325,496.00	1,669,719.00	1,804,687.00	1,928,969.00
State Aid Restricted	9,400,557.00	9,320,779.70	9,386,188.00	8,786,786.34	9,333,874.00	9,551,070.20	9,890,901.75	9,634,957.50	9,612,805.09	9,603,015.80
Unrestricted Grants and Contributions	321,953.87	478,328.86	418,677.63	668,051.77	503,071.65	571,021.72	201,151.15	281,811.71	257,587.41	254,171.88
Other	(53,466.38)	(3,750.00)	(3,750.00)	(85,318.52)	(85,318.52)	(0.10)	(424,659.46)	899,877.53	911,143.25	764,740.06
Adjustment of Capital Assets	(541,876.20)	(371,059.66)	(14,954.40)	(2,961.00)	(260.00)	(50,099.89)	(1,902.50)	(113,944.26)	(4,533.50)	(33,433.00)
Disposal of Assets							(33,627.69)	(3,525.00)		
Cancellation of Receivables		53,156.00								
Cancellation of Accounts Payable	(124,000.00)	(91,232.14)	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(155,287.72)	(7,181.98)	(108,864.47)	
Transfers										
Total Governmental Activities	\$ 33,151,819.67	\$ 32,995,618.38	\$ 33,354,033.08	\$ 32,178,088.11	\$ 31,589,825.09	\$ 30,761,391.96	\$ 31,194,790.05	\$ 30,838,311.50	\$ 29,755,626.78	\$ 27,793,607.74
Business-type Activities:										
Other	150.44	157.98	207.27	277.20	33.57	(1,096.26)	28,407.04	3,297.55	2,299.00	3,707.68
Transfers	124,000.00	91,232.14	86,180.15	79,000.00	75,000.00	117,668.97	155,287.72	113,944.26	108,864.47	
Total Business-type Activities	\$ 124,150.44	\$ 91,390.12	\$ 86,387.42	\$ 79,277.20	\$ 75,033.57	\$ 116,572.71	\$ 183,694.76	\$ 117,241.81	\$ 111,163.47	\$ 3,707.68
Total District-wide	\$ 33,275,970.11	\$ 33,087,008.50	\$ 33,440,420.50	\$ 32,257,365.31	\$ 31,664,858.66	\$ 30,877,964.67	\$ 31,378,484.81	\$ 30,955,553.31	\$ 29,866,990.25	\$ 27,797,315.42
Change in Net Position:										
Governmental Activities	\$ 1,471,338.72	\$ 1,858,752.37	\$ 2,873,482.66	\$ 2,054,996.89	\$ (956,144.54)	\$ (146,263.75)	\$ 954,276.34	\$ 1,448,172.24	\$ 1,390,168.35	\$ 980,391.89
Business-type Activities	(1,353.45)	(3,983.47)	(9,900.20)	(16,244.92)	(18,085.86)	(8,741.21)	26,495.88	(41,321.76)	9,162.14	(141,345.47)
Total District	\$ 1,469,985.27	\$ 1,854,768.90	\$ 2,863,582.46	\$ 2,038,751.97	\$ (974,230.40)	\$ (155,004.96)	\$ 980,772.22	\$ 1,406,850.48	\$ 1,399,330.49	\$ 839,046.42

Source: Exhibit A-2

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Fund Balances, Governmental Funds
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General Fund:										
Reserved					\$ 3,367,195.10	\$ 3,625,479.90	\$ 3,460,500.89	\$ 1,986,410.53	\$ 1,347,373.20	\$ 2,454,575.78
Unreserved	\$ 7,713,566.83	\$ 8,764,789.02	\$ 7,544,452.11	\$ 5,076,436.18	(72,650.81)	288,006.31	272,485.51	345,971.50	1,169,613.23	445,889.06
Restricted	632,092.73	435,143.87	735,926.28	333,781.33						
Assigned	(161,778.60)	(223,213.57)	(162,326.31)	19,962.82						
Unassigned (Deficit)										
Total General Fund	\$ 8,183,880.96	\$ 8,976,719.32	\$ 8,118,052.08	\$ 5,430,180.33	\$ 3,294,544.29	\$ 3,913,486.21	\$ 3,732,986.40	\$ 2,332,382.03	\$ 2,516,986.43	\$ 2,900,464.84
All Other Governmental Funds:										
Reserved				\$ 8,250.00					\$ 230,797.64	\$ 7,406,689.90
Unreserved, Reported in:										
Capital Projects Fund	\$ 26,893.80	\$ 1.15	\$ 0.65	1.15	\$ 1.15	\$ 0.40	\$ 284,017.15	\$ 284,016.65	312,800.13	950,278.02
Debt Service Fund									31,625.80	31,625.73
Total All Other Governmental Funds	\$ 26,893.80	\$ 1.15	\$ 0.65	\$ 8,251.15	\$ 1.15	\$ 0.40	\$ 284,017.15	\$ 284,016.65	\$ 575,223.57	\$ 8,388,593.65

Source: Exhibit B-1

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Changes in Fund Balances, Governmental Funds
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
 Unaudited

	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Revenues:										
Tax Levy	\$ 24,095,185.00	\$ 23,659,114.00	\$ 23,654,052.00	\$ 22,825,211.00	\$ 21,737,274.00	\$ 20,807,069.00	\$ 20,879,868.00	\$ 20,146,316.00	\$ 19,121,122.00	\$ 17,171,680.00
Other Local Revenue	767,271.40	703,201.26	620,499.46	668,051.77	503,071.65	572,577.59	843,346.52	911,614.20	911,443.25	789,410.06
State Sources	11,880,369.14	12,129,697.36	11,376,267.13	10,674,234.72	10,068,540.96	11,467,809.39	13,066,811.52	12,817,656.43	11,865,509.56	11,607,271.21
Federal Sources	548,471.54	594,357.78	922,498.74	939,612.49	2,060,263.08	518,344.38	511,653.00	594,695.00	513,443.21	508,588.55
Total Revenue	37,291,297.08	37,086,370.40	36,573,317.32	35,107,109.98	34,369,149.69	33,365,800.36	35,301,679.04	34,470,281.63	32,411,518.02	30,056,949.82
Expenditures:										
Instruction	14,413,360.52	14,140,744.94	13,252,207.27	12,982,614.40	13,484,895.24	13,126,299.46	12,793,393.19	12,482,167.13	12,118,447.68	11,817,174.60
Community Services Programs / Operations	25,513.95	19,979.40	29,230.80	35,676.30	76,234.34	89,629.33	114,072.22	113,017.00	133,592.97	138,341.73
Support Services:										
Instruction	1,159,698.06	1,084,800.97	1,131,949.34	1,463,387.33	1,751,678.92	1,525,095.44	1,325,924.16	1,317,552.47	1,045,451.35	809,554.41
Health Services	173,376.39	162,363.02	153,537.35	147,623.88	136,820.89	126,095.78	124,955.31	160,424.48	152,348.41	146,865.69
Student and Instruction Related Services	483,576.85	444,835.35	417,903.69	393,494.02	252,848.77	197,331.73	182,106.23	174,554.03	114,316.48	169,145.01
Extraordinary Services	335,319.11	432,529.69	530,107.89	276,397.76	139,968.83	139,968.83	102,015.64	189,431.43	209,729.53	125,703.06
Other Support Services - Student/Regular	938,607.05	925,734.39	895,789.05	879,343.39	1,080,294.58	1,173,137.90	1,130,284.29	1,084,714.99	1,084,714.99	992,997.34
Other Support Services - Students Special	697,246.82	716,604.76	690,287.63	701,690.27	752,529.97	720,030.83	665,570.77	714,911.17	720,489.04	634,140.09
Improvement of Instruction Services	363,820.80	388,009.58	338,338.00	316,872.79	349,993.73	370,982.26	561,363.02	547,869.41	608,330.13	541,645.32
Educational Media Services / School Library	151,805.04	134,863.18	155,805.98	134,276.45	298,280.95	301,812.96	297,299.16	314,494.68	281,942.88	267,549.39
Instructional Staff Training Services	167,519.91	184,671.38	107,562.78	118,672.92	127,067.54	130,742.98	156,620.56	196,625.55	145,252.33	115,383.39
Support Services - General Administration	527,475.47	542,083.09	611,401.62	651,890.33	668,219.51	574,090.66	568,589.31	586,496.22	530,097.09	548,462.90
Support Services - School Administration	937,407.48	896,223.03	1,044,144.24	962,866.88	1,070,858.77	929,447.01	860,035.12	568,866.14	558,866.14	560,071.23
Undistributed Expenditures:										
Central Services	564,359.85	547,794.02	509,014.29	489,486.65	518,371.97	487,957.34	417,609.18	403,687.27	417,855.30	381,659.16
Administrative Information Technology	420,683.30	383,486.32	366,600.80	341,082.06	337,733.97	299,541.11	268,256.27	285,279.48	250,961.15	323,754.77
Plant Maintenance for School Facilities	290,306.09	148,694.42	363,315.99	200,421.59	122,038.17	281,201.34	358,512.20	85,057.99	81,758.71	268,008.56
Operations and Maintenance	2,634,817.92	2,733,192.63	2,522,483.20	2,430,327.02	2,750,695.52	2,627,843.96	2,914,831.38	2,660,818.07	2,847,178.36	2,324,731.70
Care and Upkeep of Grounds	104,556.96	112,643.42	125,266.40	111,706.50	117,941.51	125,934.36	2,914,831.38	2,660,818.07	2,847,178.36	2,324,731.70
Security	157,176.95	123,313.24	118,233.62	106,991.93	189,472.50	178,866.66				
Pupil Transportation	1,611,120.86	1,405,808.96	1,393,797.35	1,489,132.80	1,566,462.63	1,595,357.33	1,567,098.47	1,615,137.37	1,490,108.58	1,369,257.29
Business and Other Support Services	5,339,001.51	5,083,862.88	5,023,823.95	5,431,335.22	5,905,796.75	4,868,211.83	4,593,765.91	4,424,263.34	4,258,328.78	3,990,848.02
Unallocated Benefits	2,467,615.91	2,800,140.61	2,315,240.81	1,908,394.11	1,959,167.90	1,908,236.52	2,683,270.10	2,653,369.66	1,670,225.26	1,411,069.25
On-behalf Contributions										
Debt Service:										
Principal	850,000.00	815,000.00	785,000.00	785,000.00	330,000.00	205,000.00	759,442.25	816,595.50	1,078,414.60	1,080,960.20
Interest and Other Charges	139,431.25	176,228.81	216,352.50	240,402.50	257,265.00	265,521.25	1,327,541.50	1,366,182.00	1,274,758.40	1,421,140.73
Capital Outlay	3,006,336.64	1,854,464.34	701,870.37	301,185.34	578,705.54	815,293.96	403,439.77	1,661,393.68	1,870,737.72	8,823,883.15
Total Expenditures	37,960,134.69	36,258,076.43	33,799,264.92	32,900,724.44	34,904,841.61	33,067,630.83	33,996,176.01	34,530,234.29	32,943,905.88	38,263,444.56
Excess (Deficiency) of Revenues Over (Under) Expenditures	(668,837.61)	828,293.97	2,774,052.40	2,206,385.54	(535,691.92)	298,169.53	1,305,503.03	(69,952.66)	(532,387.86)	(8,206,494.74)
Other Financing Sources (Uses):										
Bond Proceeds		4,561,234.85								
Payment to Refunded Bond Escrow Agent		(4,465,693.54)								
Accounts Receivable/Payable Canceled/PY Adjust.		53,156.00								
Undistributed Expenditure - Food Service	(124,000.00)	(91,232.14)	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(155,287.72)	(108,864.47)	(33,433.00)	(15,042.05)
Transfers In				150,000.00	264,275.94				253,491.40	183,589.86
Transfers Out				(150,000.00)	(264,275.94)				(253,491.40)	(183,589.86)
Total Other Financing Sources (Uses)	(124,000.00)	57,265.17	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)	(188,915.41)	(124,651.24)	(142,297.47)	(15,042.05)
Net Change in Fund Balances	\$ (792,837.61)	\$ 885,558.14	\$ 2,687,872.25	\$ 2,127,385.54	\$ (610,691.92)	\$ 180,500.56	\$ 1,116,587.82	\$ (184,603.90)	\$ (674,685.33)	\$ (8,221,536.79)
Debt Service as a Percentage of Noncapital Expenditures	2.8%	2.9%	3.0%	3.1%	1.7%	1.5%	6.2%	6.6%	7.6%	8.5%

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 General Fund - Other Local Revenue by Source
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Unrestricted Miscellaneous Revenues:										
Interest	\$ 53,101.33	\$ 64,386.51	\$ 57,281.25	\$ 48,644.37	\$ 8,933.63	\$ 109,859.05	\$ 267,006.23	\$ 385,234.67	\$ 229,659.47	\$ 144,514.46
Federal E-Rate	3,673.96	9,308.54	9,959.53	11,553.52	21,337.87	25,624.03	21,096.50	14,507.00	36,121.79	9,987.19
Settlement	31,851.38									
Jury Duty			9.00		18.00	5.00		9.00	14.00	5.00
Sale of Textbooks Fines	6,177.95	258.00	4,269.88	4,453.69	3,420.54	5,005.85		7,624.84	6,344.69	5,532.94
Photocopies	144.00	114.90	92.50	399.64		2.25	11.25		87.25	315.40
Sale of Assets	168.00		755.00	150.00	429.00	1,324.00	729.00		709.00	
Miscellaneous Refunds	56.47								1,634.99	4,612.50
Miscellaneous	3,998.58	5,080.93	9,429.54	17,892.47	8,561.14	4,378.97	12,719.93	3,286.37	2,751.74	9,159.24
Rental Income	187,794.25	156,217.00	103,672.00	100,956.00	149,667.95	112,152.00	134,234.00	117,082.25	102,990.75	149,600.75
Clean Energy Program					33,536.25				6,450.00	
Tuition and Student Reimbursements		1,000.00					6,587.52	18,056.37		
Refund of Health Benefit Provision and Insurance		5,130.40						5,000.00		5,774.00
Eastern Public Education Foundation Donation								168.00	1,385.00	2,085.00
Restitution			700.00	0.00		200.00	180.00			
Reimburse Cap & Gowns	9,787.95	10,849.20	11,807.25	11,787.70						
Reimburse from Student Activities	25,200.00	40,000.00	41,000.00	74,181.00						
Athletic Fees	97,400.00	97,290.00	94,000.00	88,500.00						
Contributions/Donations		500.00		500.00	500.00					
Summer Enrichment						4,800.00	7,177.00	6,960.00		
Total Miscellaneous Revenues	\$ 419,353.87	\$ 390,135.48	\$ 332,975.95	\$ 359,018.39	\$ 226,404.38	\$ 263,351.15	\$ 449,741.43	\$ 557,928.50	\$ 388,148.68	\$ 331,586.48

Source: District Records

Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property
Last Ten Fiscal Years
Unaudited

Year Ended Dec. 31	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities (2)	Net Valuation Taxable	Tax-Exempt Property	Estimated Actual Value (County Equalized)	Total Direct School Tax Rate (3)
Berlin Borough												
2014	\$ 14,189,200.00	\$ 599,566,100.00	\$ 550,500.00	\$ 115,907,400.00	\$ 10,465,000.00	\$ 7,169,800.00	\$ 747,848,000.00	\$ 4,828,606.00	\$ 752,676,606.00	\$ 86,473,950.00	\$ 734,769,110.00	\$ 0.489
2013	14,536,000.00	600,269,300.00	553,600.00	116,738,200.00	10,465,000.00	7,169,800.00	749,732,100.00	5,946,121.00	755,678,221.00	86,135,450.00	753,499,598.00	0.462
2012	17,123,400.00	602,314,500.00	553,600.00	119,714,000.00	10,777,300.00	7,169,800.00	757,652,800.00	6,727,655.00	764,380,455.00	86,692,350.00	790,074,222.00	0.485
2011 (1)	20,000,700.00	607,946,600.00	553,600.00	122,002,300.00	10,863,500.00	8,120,100.00	776,694,478.00	7,207,478.00	783,901,956.00	87,227,711.00	871,224,711.00	0.452
2010	8,946,000.00	332,971,200.00	301,500.00	55,620,900.00	5,994,500.00	3,036,300.00	406,870,400.00	3,959,735.00	410,830,135.00	50,367,000.00	461,197,135.00	0.834
2009	9,629,800.00	330,768,700.00	301,500.00	57,059,800.00	6,564,940.00	3,036,300.00	407,361,040.00	3,814,925.00	411,175,965.00	50,110,200.00	461,286,165.00	0.836
2008	10,144,800.00	327,901,200.00	304,500.00	58,052,700.00	6,539,940.00	3,036,300.00	405,976,440.00	3,465,128.00	409,441,568.00	48,223,700.00	457,665,268.00	0.766
2007	11,325,600.00	323,181,200.00	314,000.00	58,977,400.00	6,539,940.00	3,326,800.00	401,664,940.00	3,084,552.00	404,749,492.00	48,223,700.00	452,973,192.00	0.802
2006 (1)	10,490,700.00	317,567,000.00	435,900.00	54,066,900.00	7,239,940.00	3,326,800.00	393,147,240.00	3,481,859.00	396,629,099.00	41,266,200.00	437,895,299.00	0.760
2005	13,797,000.00	301,592,600.00	558,400.00	57,918,500.00	7,239,940.00	3,464,300.00	384,570,740.00	4,056,803.00	388,627,543.00	61,431,000.00	450,058,543.00	0.777
Gibbsboro Borough												
2014	\$ 5,467,400.00	\$ 126,125,000.00	\$ 16,600.00	\$ 26,847,000.00	\$ 9,172,000.00	\$ 192,700.00	\$ 167,820,700.00	\$ -	\$ 167,820,700.00	\$ 25,060,100.00	\$ 233,701,017.00	\$ 0.692
2013	5,658,700.00	126,312,000.00	16,600.00	27,171,200.00	9,172,000.00	192,700.00	168,523,200.00	414,838.00	168,938,038.00	25,060,100.00	223,772,673.00	0.665
2012	5,627,800.00	128,261,300.00	208,600.00	26,635,900.00	9,172,000.00	192,700.00	170,568,300.00	466,822.00	170,568,300.00	24,893,800.00	240,277,326.00	0.745
2011	5,703,800.00	130,345,900.00	192,100.00	27,451,000.00	11,193,700.00	192,700.00	175,079,200.00	530,041.00	175,609,241.00	24,692,800.00	288,525,196.00	0.783
2010	5,809,600.00	129,622,000.00	192,100.00	28,742,300.00	11,193,700.00	225,000.00	175,784,700.00	530,041.00	176,314,741.00	24,617,200.00	272,642,580.00	0.782
2009	7,201,100.00	129,842,200.00	194,100.00	29,680,200.00	12,251,300.00	225,000.00	179,393,900.00	530,140.00	179,924,040.00	23,104,800.00	279,829,377.00	0.763
2008	8,599,900.00	129,686,100.00	194,100.00	29,951,700.00	12,284,600.00	225,000.00	179,941,400.00	495,640.00	180,435,040.00	21,863,900.00	286,114,940.00	0.808
2007	8,384,100.00	128,116,700.00	194,100.00	30,713,900.00	12,284,600.00	225,000.00	179,918,400.00	495,640.00	180,413,454.00	21,739,900.00	271,279,940.00	0.782
2006 (1)	8,477,900.00	127,663,900.00	194,100.00	30,556,400.00	17,052,900.00	225,000.00	184,170,200.00	548,617.00	184,718,817.00	21,707,400.00	238,634,410.00	0.727
2005	8,746,700.00	127,466,900.00	194,100.00	29,526,200.00	17,052,900.00	225,000.00	183,211,800.00	649,393.00	183,861,193.00	19,520,900.00	208,641,304.00	0.654
Voorhees Township												
2014	\$ 51,420,200.00	\$ 2,205,483,150.00	\$ 1,240,229.00	\$ 677,239,900.00	\$ 24,991,600.00	\$ 217,891,200.00	\$ 3,178,266,279.00	\$ 7,339,102.00	\$ 3,185,605,381.00	\$ 409,962,200.00	\$ 3,545,183,842.00	0.609
2013 (1)	52,862,301.00	2,203,083,800.00	1,242,200.00	669,764,600.00	24,578,800.00	217,891,200.00	3,169,422,901.00	6,095,022.00	3,175,517,963.00	410,817,900.00	3,414,222,666.00	0.613
2012	55,063,136.00	2,867,757,290.00	2,412,900.00	720,330,302.00	30,436,700.00	163,947,300.00	3,839,949,628.00	5,680,232.00	3,845,629,860.00	442,421,200.00	3,616,212,714.00	0.484
2011	56,917,936.00	2,894,373,390.00	2,412,900.00	727,482,802.00	31,074,300.00	153,757,100.00	3,866,018,628.00	6,050,077.00	3,872,068,705.00	335,937,800.00	3,817,563,464.00	0.466
2010	59,871,936.00	2,914,742,490.00	2,415,100.00	717,368,302.00	31,293,100.00	139,233,700.00	3,864,924,628.00	8,018,045.00	3,872,942,673.00	334,434,100.00	3,880,300,009.00	0.466
2009	73,054,231.00	2,928,332,441.00	2,415,100.00	721,567,602.00	31,295,600.00	132,232,400.00	3,888,997,596.00	6,250,830.00	3,895,248,426.00	329,691,000.00	3,957,681,023.00	0.433
2008	100,398,023.00	2,920,933,820.00	2,416,000.00	683,228,500.00	38,674,400.00	128,030,300.00	3,873,676,143.00	5,680,427.00	3,879,356,570.00	320,351,600.00	3,969,739,108.00	0.417
2007	104,031,558.00	2,892,611,720.00	2,416,000.00	676,297,900.00	38,674,400.00	129,149,500.00	3,843,181,678.00	5,625,621.00	3,848,807,299.00	298,311,300.00	3,938,476,294.00	0.120
2006 (1)	127,730,000.00	2,891,048,600.00	2,416,700.00	695,341,500.00	38,682,300.00	117,026,700.00	3,872,245,800.00	5,671,089.00	3,877,916,889.00	290,595,400.00	3,516,320,046.00	0.407
2005	31,870,330.00	1,104,972,088.00	919,676.00	362,965,600.00	16,400,100.00	71,309,900.00	1,588,467,894.00	3,423,718.00	1,591,897,612.00	161,360,923.00	3,079,471,341.00	0.935

(1) Revaluation/Reassessment

(2) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(3) Tax Rates are per \$100.00 of Assessed Valuation

Source: Camden County Board of Taxation

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

Unaudited

Year Ended Dec. 31	Regional School District Direct Rate			Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Borough of Berlin	Municipal Open Space	Camden County	
2014	\$ 0.470	\$ 0.019	\$ 0.489	\$ 0.957	\$ 0.624	\$ 0.014	\$ 0.838	\$ 2.922
2013	0.441	0.021	0.462	0.929	0.604	0.015	0.838	2.848
2012	0.476	0.019	0.495	0.906	0.589	0.009	0.794	2.793
2011(1)	0.435	0.017	0.452	0.876	0.560	0.019	0.723	2.630
2010	0.802	0.032	0.834	1.647	1.039	0.020	1.298	4.838
2009	0.819	0.017	0.836	1.577	0.925	0.010	1.279	4.627
2008	0.715	0.051	0.766	1.568	0.810		1.249	4.393
2007	0.740	0.062	0.802	1.534	0.743		1.249	4.328
2006	0.728	0.032	0.760	1.469	0.698		1.265	4.192
2005	0.704	0.073	0.777	1.393	0.605		1.149	3.924

(1) Revaluation

Source: Municipal Tax Collector

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

Unaudited

Year Ended <u>Dec. 31</u>	Regional School District Direct Rate			Overlapping Rates			Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Borough of Gibbsboro	Camden County	
2014	\$ 0.664	\$ 0.028	\$ 0.692	\$ 1.711	\$ 1.121	\$ 1.199	\$ 4.723
2013	0.633	0.032	0.665	1.646	1.074	1.110	4.495
2012	0.711	0.034	0.745	1.583	1.027	1.094	4.449
2011	0.754	0.029	0.783	1.547	0.973	1.097	4.400
2010	0.741	0.021	0.762	1.543	0.928	1.016	4.249
2009	0.745	0.018	0.763	1.511	0.809	0.966	4.049
2008	0.758	0.050	0.808	1.481	0.796	1.014	4.099
2007	0.720	0.062	0.782	1.395	0.666	1.057	3.900
2006	0.666	0.061	0.727	1.324	0.567	1.047	3.665
2005	0.593	0.061	0.654	1.250	0.499	0.942	3.345

(1) Revaluation

Source: Municipal Tax Collector

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(Rate per \$100 of Assessed Value)

Unaudited

Year Ended Dec. 31	Regional School District Direct Rate				Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Township of Voorhees	Township of Voorhees Fire District	Camden County		
2014	\$ 0.584	\$ 0.025	\$ 0.609	\$ 1.354	\$ 0.607	\$ 0.178	\$ 0.953	\$ 3.701	
2013 (1)	0.608	0.005	0.613	1.329	0.587	0.169	0.886	3.584	
2012	0.463	0.021	0.484	1.081	0.466	0.137	0.723	2.891	
2011	0.448	0.018	0.484	1.070	0.441	0.125	0.713	2.833	
2010	0.425	0.012	0.466	1.034	0.441	0.125	0.654	2.720	
2009	0.406	0.009	0.433	1.002	0.412	0.124	0.631	2.602	
2008	0.391	0.027	0.417	0.994	0.394	0.124	0.651	2.580	
2007	0.375	0.034	0.120	0.952	0.368	0.118	0.635	2.193	
2006 (1)	0.347	0.036	0.407	0.913	0.331	0.104	0.659	2.414	
2005	0.761	0.096	0.935	2.177	0.748	0.209	1.461	5.530	

(1) Revaluation/Reassessment

Source: Municipal Tax Collector

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Principal Property Tax Payers
 Current Year and Nine Years Ago
Unaudited

Taxpayer	2014			2005		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Berlin Borough						
Berlin Realty Company	\$ 18,302,600.00	1	2.43%	\$ 3,895,500.00	3	1.00%
Berlin Residences, LLC	5,570,000.00	2	0.74%			
Berlin Equities LLC	5,500,000.00	3	0.73%	1,635,000.00	10	0.42%
AC I Berlin, LLC	5,468,700.00	4	0.73%	7,183,500.00	1	1.85%
Verizon-New Jersey	4,828,706.00	5	0.64%	3,921,781.00	2	1.01%
Evinos Corporation Inc.	4,555,600.00	6	0.61%	2,351,900.00	6	0.61%
Hasbro, LLC	3,500,000.00	7	0.47%			
Osborne Associates % Rite Aid Corp	3,500,000.00	8	0.47%	2,900,600.00	5	0.75%
Berlin Center LLC	3,200,000.00	9	0.43%	3,846,100.00	4	0.99%
Long-a-Coming				1,986,900.00	7	0.51%
Eckerd Pharmacy c/o Real Est Dept				1,900,000.00	8	0.49%
Bell Atlantic Property Tax Dept				1,849,700.00	9	0.48%
Public Storage Properties XVII, Inc.	2,600,000.00	10	0.35%			
Total	\$ 57,025,606.00		7.58%	\$ 31,470,981.00		8.10%

Source: Municipal Tax Assessor

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Principal Property Tax Payers
Current Year and Nine Years Ago
Unaudited

Taxpayer	2014			2005		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Gibbsboro Borough						
Brandywine/Operat Part L, Minnici	\$ 10,731,900.00	1	6.39%	\$ 14,495,000.00	1	7.88%
Tahmed LLC c/o Affiliated Mgmt Co	2,100,000.00	2	1.25%			
4 S Lakeview Dr LLC	1,877,600.00	3	1.12%			
North Lakeview Drive LLC	1,551,800.00	4	0.92%			
Eureka Stone Quarry, Inc.	1,426,800.00	5	0.85%			
DG Gibbs c/o CVS	1,250,000.00	6	0.74%			
Brandywine 55 US Ave, LLC	1,200,000.00	7	0.72%			
Square Circle Sportsmen	1,185,700.00	8	0.71%	1,213,700.00	9	0.66%
Parisi Enterprises, LLC	1,140,000.00	9	0.68%	1,375,000.00	6	0.75%
Clementon LLC	875,000.00	10	0.52%			
J&W Paint Works				7,852,500.00	2	4.27%
Tri-Borough				3,262,700.00	3	1.77%
High Ridge Arena				2,100,000.00	4	1.14%
Taxpayer #1				1,700,000.00	5	0.92%
Willier Electrical Co.				1,357,600.00	7	0.74%
Sherwin Williams				1,225,200.00	8	0.67%
Bredell School Bus Company				1,192,500.00	10	0.65%
Total	\$ 23,338,800.00		13.91%	\$ 35,774,200.00		19.46%

Source: Municipal Tax Assessor

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Principal Property Tax Payers
Current Year and Nine Years Ago
Unaudited

Taxpayer	2014			2005		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Voorhees Township						
AG-Candlebrook LLC's	\$ 67,851,200.00	1	2.13%			
Village Group Limited Partnership	56,411,100.00	2	1.77%	\$ 24,652,200.00	3	1.55%
Virtua Health-Division of Property Mgmt	54,542,400.00	3	1.71%			
DCI-GIM VTC Apts. LP c/o Lowe LLC	33,669,400.00	4	1.06%			
Eagle Plaza Associates	25,030,300.00	5	0.79%	11,674,000.00	6	0.73%
QPR Voorhees, LP	23,368,000.00	6	0.73%			
Echelon Title LLC% PREIT	21,758,000.00	7	0.68%	35,141,100.00	1	2.21%
Cooper Holdings, LLC % Deloitte	19,099,000.00	8	0.60%			
Del Coop, LLC	16,879,000.00	9	0.53%			
SJF CCRS, Inc.	16,694,500.00	10	0.52%			
Echelon Glen I & II Investors				29,635,200.00	2	1.86%
Brandywine Main Street, LLC				17,614,700.00	4	1.11%
Posel Voorhees, LLC				13,533,600.00	5	0.85%
The May Department Stores Co.				9,975,000.00	7	0.63%
BPG Office VI White Horse LP				9,517,000.00	8	0.60%
Millstein, H. & Hilda Et Al				8,863,700.00	9	0.56%
Arden Echelon Partners, LLC				8,837,400.00	10	0.56%
Total	\$ 335,302,900.00		10.53%	\$ 169,443,900.00		10.64%

Source: Municipal Tax Assessor

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	School District Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy (1)		Collections in Subsequent Years
		Amount	Percentage of Levy	
2014	\$ 24,095,185.00	\$ 24,095,185.00	100.00%	-
2013	23,659,114.00	23,659,114.00	100.00%	-
2012	23,654,052.00	23,654,052.00	100.00%	-
2011	22,825,211.00	22,825,211.00	100.00%	-
2010	21,737,274.00	21,737,274.00	100.00%	-
2009	20,807,069.00	20,807,069.00	100.00%	-
2008	20,879,868.00	20,879,868.00	100.00%	-
2007	20,146,316.00	20,146,316.00	100.00%	-
2006	19,122,122.00	19,122,122.00	100.00%	-
2005	17,171,680.00	17,171,680.00	100.00%	-

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Ratios of Outstanding Debt by Type
 Last Ten Fiscal Years
Unaudited

Berlin Borough

Fiscal Year Ended June 30,	Governmental Activities		Percentage of Personal Income (2)	Per Capita (3)
	General Obligation Bonds (1)			
2014	\$ 705,860.47		Unavailable	Unavailable
2013	857,164.73		Unavailable	\$ 112.78
2012	986,504.52		0.28%	129.70
2011	1,117,085.77		0.33%	147.31
2010	1,237,307.60		0.38%	163.08
2009	1,276,521.79		1.31%	160.71
2008	1,277,038.92		0.38%	161.12
2007	1,372,134.85		0.42%	173.21
2006	1,451,695.66		0.46%	183.71
2005	1,568,285.78		0.54%	200.83

Gibbsboro Borough

2014	\$ 217,690.99		Unavailable	Unavailable
2013	272,173.64		Unavailable	\$ 120.59
2012	335,846.40		0.33%	148.54
2011	381,009.44		0.38%	167.70
2010	428,769.68		0.44%	188.55
2009	461,033.32		1.55%	189.57
2008	485,483.69		0.47%	199.13
2007	536,889.80		0.54%	219.59
2006	571,342.29		0.59%	233.20
2005	613,030.50		0.67%	249.50

Voorhees Township

2014	\$ 3,441,448.54		Unavailable	Unavailable
2013	4,085,661.63		Unavailable	\$ 139.78
2012	4,754,649.09		0.36%	162.44
2011	5,363,904.79		0.42%	184.28
2010	5,980,922.72		0.48%	205.33
2009	6,239,444.89		1.60%	195.92
2008	6,419,477.39		0.49%	205.07
2007	7,032,417.58		0.55%	227.12
2006	7,734,999.80		0.65%	255.17
2005	8,655,136.07		0.78%	292.72

Sources:

- (1) District Records. Apportioned to each municipality based on three year average (2011-2013) of equalized valuations for the District.
- (2) Personal income has been estimated based upon the municipal population and per capita
- (3) Per Capita personal income by municipality-estimated based upon the 2010 Census published

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

Berlin Borough

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2014	\$ 705,860.47	-	\$ 705,860.47	0.09%	Unavailable
2013	857,164.73	-	857,164.73	0.11%	\$ 112.78
2012	986,504.52	-	986,504.52	0.13%	129.70
2011	1,117,085.77	-	1,117,085.77	0.14%	147.31
2010	1,237,307.60	-	1,237,307.60	0.30%	163.08
2009	1,276,521.79	-	1,276,521.79	0.31%	160.71
2008	1,277,038.92	-	1,277,038.92	0.31%	161.12
2007	1,372,134.85	-	1,372,134.85	0.34%	173.21
2006	1,451,695.66	-	1,451,695.66	0.37%	183.71
2005	1,568,285.78	-	1,568,285.78	0.40%	200.83

Gibbsboro Borough

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2014	\$ 217,690.99	-	\$ 217,690.99	0.13%	Unavailable
2013	272,173.64	-	272,173.64	0.16%	\$ 120.59
2012	335,846.40	-	335,846.40	0.20%	148.54
2011	381,009.44	-	381,009.44	0.22%	167.70
2010	428,769.68	-	428,769.68	0.24%	188.55
2009	461,033.32	-	461,033.32	0.26%	189.57
2008	485,483.69	-	485,483.69	0.27%	199.13
2007	536,889.80	-	536,889.80	0.30%	219.59
2006	571,342.29	-	571,342.29	0.31%	233.20
2005	613,030.50	-	613,030.50	0.33%	249.50

Voorhees Township

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
2014	\$ 3,441,448.54	-	\$ 3,441,448.54	0.11%	Unavailable
2013	4,085,661.63	-	4,085,661.63	0.13%	\$ 139.78
2012	4,754,649.09	-	4,754,649.09	0.12%	162.44
2011	5,363,904.79	-	5,363,904.79	0.14%	184.28
2010	5,980,922.72	-	5,980,922.72	0.15%	205.33
2009	6,239,444.89	-	6,239,444.89	0.16%	195.92
2008	6,419,477.39	-	6,419,477.39	0.17%	205.07
2007	7,032,417.58	-	7,032,417.58	0.18%	227.12
2006	7,734,999.80	-	7,734,999.80	0.20%	255.17
2005	8,655,136.07	-	8,655,136.07	0.54%	292.72

Sources:

- (1) District Records
- (2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
- (3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt

As of December 31, 2013

Unaudited

Berlin Borough	<u>Gross Debt</u>	<u>Deductions</u>	Statutory Net Debt <u>Outstanding</u>	Net Debt Outstanding Allocated to <u>Berlin Borough</u>	County Debt Authorized But Not Issued
Municipal Debt: (1)					
Berlin Borough School District	\$ 5,405,000.00	\$ 5,405,000.00			
Eastern Regional High School District	705,860.48	705,860.48			
Self Liquidating Debt	6,435,829.19	6,435,829.19			
Berlin Borough	<u>10,278,016.45</u>	<u>-</u>	<u>\$ 10,278,016.45</u>	<u>\$ 10,278,016.45</u>	
	<u>22,824,706.12</u>	<u>12,546,689.67</u>	<u>10,278,016.45</u>	<u>10,278,016.45</u>	
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds	42,085,352.00	13,774,588.00	28,310,764.00	574,708.51	(5) \$ 3,909,000.00
Loan Agreement	191,780,000.00		191,780,000.00	3,893,134.00	(5)
Bonds Issued by Other Public Bodies					
Guaranteed by the County	<u>689,242,784.00</u>	<u>689,242,784.00</u>	<u>(4)</u>		
	<u>923,108,136.00</u>	<u>703,017,372.00</u>	<u>220,090,764.00</u>	<u>4,467,842.51</u>	<u>3,909,000.00</u>
	<u>\$ 945,932,842.12</u>	<u>\$ 715,564,061.67</u>	<u>\$ 230,368,780.45</u>	<u>\$ 14,745,858.96</u>	<u>\$ 3,909,000.00</u>

Sources:

- (1) 2013 Annual Debt Statement
- (2) County's 2013 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2013 Equalized Value, which is 2.03%.
The source for this computation was the 2013 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt

As of December 31, 2013

Unaudited

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to Gibbsboro Borough</u>	<u>County Debt Authorized But Not Issued</u>
Gibbsboro Borough					
Municipal Debt: (1)					
Gibbsboro School District	\$ 2,595,000.00	\$ 2,595,000.00			
Eastern Regional High School District	217,690.98	217,690.98			
Self Liquidating	3,861,972.47	3,861,972.47			
Gibbsboro Borough	<u>4,322,820.94</u>	<u>272,799.02</u>	<u>\$ 4,050,021.92</u>	<u>\$ 4,050,021.92</u>	
	<u>10,997,484.39</u>	<u>6,947,462.47</u>	<u>4,050,021.92</u>	<u>4,050,021.92</u>	
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds	42,085,352.00	13,774,588.00 (3)	28,310,764.00	169,864.58 (5)	\$ 3,909,000.00
Loan Agreement	191,780,000.00		191,780,000.00	1,150,680.00 (5)	
Bonds Issued by Other Public Bodies					
Guaranteed by the County	<u>689,242,784.00</u>	<u>689,242,784.00</u> (4)			
	<u>923,108,136.00</u>	<u>703,017,372.00</u>	<u>220,090,764.00</u>	<u>1,320,544.58</u>	<u>3,909,000.00</u>
	<u>\$ 934,105,620.39</u>	<u>\$ 709,964,834.47</u>	<u>\$ 224,140,785.92</u>	<u>\$ 5,370,566.50</u>	<u>\$ 3,909,000.00</u>

Sources:

- (1) 2013 Annual Debt Statement
- (2) County's 2013 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2013 Equalized Value, which is .60%.

The source for this computation was the 2013 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

(Continued)

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt

As of December 31, 2013

Unaudited

Voorhees Township	<u>Gross Debt</u>	<u>Deductions</u>	Statutory Net Debt <u>Outstanding</u>	Net Debt Outstanding Allocated to Voorhees Township	County Debt Authorized But Not Issued
Municipal Debt: (1)					
Voorhees Township School District	\$ 11,674,000.00	\$ 11,674,000.00			
Eastern Regional High School District	3,441,448.54	3,441,448.54			
Voorhees Township	28,340,309.09	5,788,783.46	\$ 22,551,525.63	\$ 22,551,525.63	
Self Liquidating Debt	5,040,715.00	5,040,715.00			
	<u>48,496,472.63</u>	<u>25,944,947.00</u>	<u>22,551,525.63</u>	<u>22,551,525.63</u>	
Overlapping Debt Apportioned to the Municipality:					
County of Camden: (2)					
General:					
Bonds	42,085,352.00	13,774,588.00	28,310,764.00	2,604,590.29	(5) \$ 3,909,000.00
Loan Agreement	191,780,000.00		191,780,000.00	17,643,760.00	(5)
Bonds Issued by Other Public Bodies					
Guaranteed by the County	689,242,784.00	689,242,784.00			
Voorhees Fire District	4,475,000.00		4,475,000.00	4,475,000.00	
	<u>927,583,136.00</u>	<u>703,017,372.00</u>	<u>224,565,764.00</u>	<u>24,723,350.29</u>	<u>3,909,000.00</u>
	<u>\$ 976,079,608.63</u>	<u>\$ 728,962,319.00</u>	<u>\$ 247,117,289.63</u>	<u>\$ 47,274,875.92</u>	<u>\$ 3,909,000.00</u>

Sources:

- (1) 2013 Annual Debt Statement
 - (2) County's 2013 Audit Report
 - (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
 - (4) Deductible in accordance with N.J.S. 40:37A-80.
 - (5) Such debt is allocated as a proportion of the Township's share of the total 2013 Equalized Value, which is 9.20%.
- The source for this computation was the 2013 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Legal Debt Margin Information
Last Ten Fiscal Years
Unaudited

Legal Debt Margin Calculation for Fiscal Year 2014																				
	Berlin Borough		Gibbsboro Borough		Voorhees Township		Regional Total													
	Borough		Borough		Township		Equalized valuation basis (1)													
2013	\$	736,620,259.00	\$	234,679,293.00	\$	3,857,153,342.00	\$	4,828,452,894												
2012		761,460,101.00		225,864,161.00		3,690,839,704.00		4,678,163,966												
2011		795,582,093.00		246,833,780.00		3,634,842,072.00		4,677,257,945												
[A]	\$	2,293,662,453	\$	707,377,234	\$	11,182,835,118		[A]	\$ 14,183,874,805											
[A/3]	\$	764,554,151	\$	235,792,411	\$	3,727,611,706		[A/3]	\$ 4,727,959,268											
Average equalized valuation of taxable property																				
		2013	2012	2011	2010	2009	2008	2007	2006	2005										
Debt limit	\$	189,118,330.73	\$	189,524,100.99	\$	195,763,210.89	\$	148,944,131.37	\$	145,482,798.17	\$	134,077,715.98	\$	118,944,878.99	\$	105,932,168.83	\$	94,906,673.68		
Total net debt applicable to limit (3)		4,365,000.00		5,215,000.00		6,077,000.00		6,862,000.00		7,647,000.00		8,182,000.00		8,941,442.25		9,758,037.75		10,836,462.35		
Legal debt margin	\$	184,753,330.73	\$	184,309,100.99	\$	189,686,210.89	\$	142,082,131.37	\$	142,777,688.77	\$	137,505,798.17	\$	110,003,436.74	\$	96,174,131.08	\$	84,070,221.33		
Total net debt applicable to the limit as a percentage of debt limit		2.31%		2.75%		3.10%		4.61%		5.08%		5.48%		6.10%		7.52%		9.21%		11.42%

Sources:
 (1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
 (2) Limit set by NUSA 18A-24-19 for a Regional School District
 (3) District Records
[A] For Regional School Districts the debt limit is based on the sum of all three constituent municipalities equalized valuations.
[A/3] The average equalized valuation is based on the sum of the three constituent municipalities divided by three.
[B] The sum as indicated on [A/3] is multiplied by three percent which is the allowable percentage for regional school districts.
[C] Represents the total debt of the regional as of June 30.

Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Berlin Borough

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	County of Camden	<u>Unemployment Rate (4)</u>
			Per Capita Personal Income (3)	
2013	7,600	Unavailable	Unavailable	6.2%
2012	7,606	346,377,240.00	45,540.00	8.7%
2011	7,583	336,374,297.00	44,359.00	8.6%
2010	7,587	322,121,259.00	42,457.00	8.7%
2009	7,943	97,238,206.00	12,242.00	8.3%
2008	7,926	334,952,760.00	42,260.00	5.3%
2007	7,922	324,770,312.00	40,996.00	4.0%
2006	7,902	312,611,022.00	39,561.00	4.3%
2005	7,809	291,385,026.00	37,314.00	2.8%
2004	7,558	271,763,006.00	35,957.00	4.4%

Gibbsboro Borough

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	Per Capita	<u>Unemployment Rate (4)</u>
			Personal Income (3)	
2013	2,257	Unavailable	Unavailable	5.3%
2012	2,261	102,965,940.00	45,540.00	8.1%
2011	2,272	100,783,648.00	44,359.00	8.0%
2010	2,274	96,547,218.00	42,457.00	8.2%
2009	2,432	29,772,544.00	12,242.00	7.8%
2008	2,438	103,029,880.00	42,260.00	4.9%
2007	2,445	100,235,220.00	40,996.00	3.7%
2006	2,450	96,924,450.00	39,561.00	4.0%
2005	2,457	91,680,498.00	37,314.00	2.8%
2004	2,461	88,490,177.00	35,957.00	4.6%

Voorhees Township

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	Per Capita	<u>Unemployment Rate (4)</u>
			Personal Income (3)	
2013	29,229	Unavailable	Unavailable	6.0%
2012	29,271	1,333,001,340.00	45,540.00	7.4%
2011	29,108	1,291,201,772.00	44,359.00	7.0%
2010	29,128	1,236,687,496.00	42,457.00	6.4%
2009	31,847	389,870,974.00	12,242.00	6.5%
2008	31,304	1,322,907,040.00	42,260.00	3.8%
2007	30,963	1,269,359,148.00	40,996.00	2.9%
2006	30,313	1,199,212,593.00	39,561.00	3.2%
2005	29,568	1,103,300,352.00	37,314.00	2.8%
2004	29,209	1,050,268,013.00	35,957.00	2.2%

Sources:

- (1) Population information provided by the NJ Dept of Labor and Workforce Development
- (2) Personal income has been estimated based upon the municipal population and per capita
- (3) Per Capita personal income by municipality-estimated based upon the 2003 - 2012 revised and 2009 Census published
- (4) Unemployment data provided by the NJ Dept of Labor and Workforce Development

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Principal Non-Governmental Employers
 Current Year and Nine Years Ago
Unaudited

	2014			2005		
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment (1)</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Voorhees Township						
Echelon Mall	1,450	1	9.05%	1,450	1	9.27%
Virtua West Jersey Health System	1,200	2	7.49%	1,200	2	7.67%
Macy's	450	3	2.81%			
Cigna Corp.	445	4	2.78%	445	4	2.84%
Bosco's	300	5	1.87%	300	5	1.92%
Lakewood of Voorhees	290	6	1.81%	290	6	1.85%
Comcast Corp.	265	7	1.65%	265	7	1.69%
Genesis Eldercare/Kresson View Center	225	8	1.40%	225	8	1.44%
AFL-Web Inc.	200	9	1.25%	200	9	1.28%
NJ-American Water	180	10	1.12%	180	10	1.15%
Strawbridges				450	3	2.88%
	<u>5,005</u>		<u>31.25%</u>	<u>5,005</u>		<u>31.99%</u>

Source: Individual Employers

Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Full-time Equivalent District Employees by Function/Program
 Last Ten Fiscal Years
Unaudited

Function/Program	Fiscal Year Ended June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Instruction										
Teachers - General Fund	139.4	139.0	139.4	137.7	154.2	153.8	151.2	151.5	151.4	151.4
Teachers - Special Revenue	0.6	1.0	1.7	1.9	1.8	1.7	1.3	1.3	1.6	1.6
Classroom Aides - General Fund	15.0	5.0	5.0	4.8	9.0	7.0	10.0	14.0	14.0	15.8
Support Services:										
Health Services	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1
Related Services	3.0	3.0	3.0	2.8	2.8	2.8	2.8	2.8	2.6	2.6
Extraordinary Services	5.0	15.0	16.0	4.7	2.0	2.0	2.0	2.0	4.0	5.2
Guidance - Professional	10.0	9.0	9.0	9.0	11.0	11.0	11.0	11.5	12.1	11.5
Guidance - Support	3.0	3.0	3.0	3.0	3.0	3.0	4.0	4.5	4.0	4.5
Child Study Team	7.0	7.0	7.0	7.0	7.6	7.6	7.4	7.4	7.5	8.0
Child Study Team - Support	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Supervisors & Others Professionals	0.5	0.5	0.5	0.5	0.5	0.5	1.8	3.8	3.8	3.8
Improv of Instruc - Support	7.0	7.5	6.5	6.5	7.5	7.5	7.5	7.3	7.3	6.3
Media Services - Technology	2.0	2.0	2.0	2.0	5.0	5.0	5.0	5.0	4.0	4.0
Prof Development - Professionals	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.1	0.1
Prof Development - Support	1.0	0.5	0.5	0.5	0.5	0.5	0.0	0.2	0.2	0.2
General District Administrators	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Gen. Administration - Professional	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.5	1.0
Gen. Administration - Support	0.6	0.6	0.6	0.6	0.6	0.6	1.1	1.1	1.7	1.7
Principals/Assistant Principals	7.5	6.5	7.5	7.5	8.5	8.5	6.5	3.9	3.9	4.0
School Admin - Support	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Central Services - Administrators	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0
Central Services - Support	5.5	5.5	5.5	5.5	6.0	6.0	5.0	5.0	4.0	4.0
Admin Info. Technology Services	5.5	5.5	5.5	5.5	5.5	5.5	4.3	3.8	4.3	4.0
Operations & Maintenance - Other	23.5	23.5	23.5	23.5	24.5	24.5	24.0	24.0	22.0	22.0
Transportation	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Other	2.2	2.2	2.2	1.5	2.5	2.5	3.7	0.0	3.2	3.2
Food Service	10.0	11.0	16.0	19.0	21.0	21.0	22.0	22.0	17.0	16.3
Total	257.2	256.2	264.3	253.4	283.4	280.9	280.5	281.0	279.3	281.3

Source: District Records

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Operating Statistics
 Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio		Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Intermediate	Middle / Senior*				
2014	2,035	\$ 34,088,366.80	\$ 16,751.04	2.80%	171	N/A	13.6	2,043	1,906	-1.11%	93.27%
2013	2,056	33,503,617.42	16,295.53	5.22%	169	N/A	14.0	2,066	1,933	-0.52%	93.55%
2012	2,078	32,182,222.20	15,487.11	2.99%	171	13.3	13.0	2,077	1,973	-1.85%	95.00%
2011	2,105	31,653,126.60	15,037.11	-6.12%	171	13.9	12.9	2,116	1,997	-0.15%	94.36%
2010	2,111	33,813,871.07	16,017.94	5.55%	190	12.9	11.3	2,119	1,984	-0.10%	93.63%
2009	2,102	31,899,484.59	15,175.78	1.76%	190	12.3	11.9	2,121	1,987	-0.46%	93.65%
2008	2,123	31,661,040.21	14,913.35	3.43%	189	12.9	11.5	2,131	2,004	-1.13%	94.04%
2007	2,136	30,800,007.37	14,419.48	10.24%	189	13.4	11.4	2,155	2,027	-2.29%	94.03%
2006	2,204	28,828,859.63	13,080.24	7.59%	189	13.1	12.3	2,206	2,086	-0.59%	94.56%
2005	2,217	26,952,502.53	12,157.20	2.73%	190	14.0	15.0	2,219	2,093	4.72%	94.32%

Sources: District Records

* = In 2012 - 2013 District combined Intermediate and Senior schools into one building.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 School Building Information
 Last Ten Fiscal Years
Unaudited

	Fiscal Year Ended June 30,									
	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>
<u>District Building</u>										
<u>High School</u>										
Senior High School (1964)										
Square Feet	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339	193,339
Capacity (students)	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150
Enrollment	1,002	1,057	1,025	1,039	1,039	1,044	1,057	1,078	1,099	1,076
Intermediate High School (1991)										
Square Feet	254,957	254,957	254,957	254,957	254,957	254,957	254,957	254,957	254,957	254,957
Capacity (students)	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268	1,268
Enrollment	1,049	1,023	1,053	1,079	1,093	1,088	1,069	1,091	1,135	1,149
<u>Other</u>										
Concession Stand/Storage Building (1993)										
Square Feet	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648
Central Administration (1991)										
Square Feet	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Maintenance Garage (1990)										
Square Feet	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885

Number of Schools at June 30, 2014
 High School = 1
 Other = 3

Source: District Records
 Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.

Source: District records, ASSA

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Schedule of Required Maintenance
 Last Ten Fiscal Years
Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)

* School Facilities	Project # (s)	Fiscal Year Ended June 30,									
		2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Eastern High School	50	\$ 290,306.09	\$ 148,694.42	\$ 363,315.99	\$ 200,421.59	\$ 122,038.17	\$ 281,201.34	\$ 358,512.20	\$ 85,058.00	\$ 81,759.00	\$ 268,009.00
Total School Facilities		\$ 290,306.09	\$ 148,694.42	\$ 363,315.99	\$ 200,421.59	\$ 122,038.17	\$ 281,201.34	\$ 358,512.20	\$ 85,058.00	\$ 81,759.00	\$ 268,009.00

* School Facilities as defined under EFCEFA, (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Insurance Schedule
 June 30, 2014
Unaudited

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy*		
Property Blanket Building and Contents - Per Occurrence	\$ 150,000,000.00	\$ 500.00
Boiler and Machinery	125,000,000.00	1,000.00
General and Automobile Liability	15,000,000.00	None
Workers' Compensation	Statutory	None
Crime Coverage	500,000.00	500.00
Educator's Legal Liability - Per Claim/Aggregate	15,000,000.00	None
Pollution Legal Liability - Per Claim/Aggregate	3,000,000.00	25,000.00
Cyber Liability	1,000,000.00	25,000.00
Student Accident/Catastrophic	6,000,000.00	None
Student Accident Full Excess	1,000,000.00	None
 Bonds		
Board Secretary	10,000.00	
Treasurer of School Funds	260,000.00	

Source: District Records

* Burlington County Insurance Pool Joint Insurance Fund (BCIPJF)

* Additional coverage provided by School Pool For Excess Liability Limits Joint Insurance Fund (SPELL)

SINGLE AUDIT SECTION

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133 AND
STATE OF NEW JERSEY CIRCULAR 04-04-OMB**

INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Voorhees, New Jersey 08043

Report on Compliance for Each Major Federal and State Program

We have audited the Eastern Camden County Regional School District's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2014. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and State of New Jersey Circular 04-04-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133, and State of New Jersey Circular 04-04-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Eastern Camden County Regional School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Eastern Camden County Regional School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2014.

Report on Internal Control Over Compliance

Management of the Eastern Camden County Regional School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey Circular 04-04-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and State of New Jersey Circular 04-04-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants



Robert S. Marrone
Certified Public Accountant
Public School Accountant No. CS 01113

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Schedule of Expenditures of Federal Awards, Schedule A
 For the Fiscal Year Ended June 30, 2014

<u>Federal Grantor/ Pass-through Grantor / Program Title</u>	<u>Federal CFDA Number</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance June 30, 2013</u>
				<u>From</u>	<u>To</u>	
Special Revenue Fund:						
U.S. Department of Education Passed-through						
State Department of Education:						
I.A.S.A.:						
Title I	84.010	NCLB125513	163,159.00	9-1-12	8-31-13	\$ (17,300.46)
Title I	84.010	NCLB125514	137,772.00	7-1-13	6-30-14	
Title II Part A	84.367	NCLB125513	38,723.00	9-1-12	8-31-13	(2,003.00)
Title II Part A	84.367	NCLB125514	37,491.00	7-1-13	6-30-14	
I.D.E.A. Part B:						
Basic Regular	84.027	IDEA 125514	355,998.00	7-1-13	6-30-14	
Total Special Revenue Fund						<u>(19,303.46)</u>
Enterprise Fund:						
U.S. Department of Agriculture:						
Passed-through State Department of Education:						
Food Distribution Program	10.555	NA	30,964.77	7-1-12	6-30-13	3,136.48
Food Distribution Program	10.555	NA	28,044.72	7-1-13	6-30-14	
National School Lunch Program	10.555	NA	90,064.78	7-1-12	6-30-13	(6,903.52)
National School Lunch Program	10.555	NA	99,116.46	7-1-13	6-30-14	
Total U.S. Department of Agriculture						<u>(3,767.04)</u>
Total Enterprise Fund						<u>(3,767.04)</u>
Total Federal Financial Assistance						<u>\$ (23,070.50)</u>

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Schedule of Expenditures of Federal Awards, Schedule A
 For the Fiscal Year Ended June 30, 2014

Carryover / (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2014		
					(Accounts Receivable)	Unearned Revenue	Due to Grantor
	\$ 30,311.00	\$ 15,110.54	\$ 2,100.00				
	137,772.00	137,772.00					
	2,003.00						
	37,491.00	37,491.00					
	355,998.00	355,998.00					
---	563,575.00	546,371.54	2,100.00	---	-	---	---
		3,136.48					
	28,044.72	26,143.99				\$ 1,900.73	
	6,903.52						
	91,899.85	99,116.46			\$ (7,216.61)		
---	126,848.09	128,396.93	-	---	(7,216.61)	1,900.73	---
---	126,848.09	128,396.93	-	---	(7,216.61)	1,900.73	---
---	\$ 690,423.09	\$ 674,768.47	\$ 2,100.00	---	\$ (7,216.61)	\$ 1,900.73	---

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Schedule of Expenditures of State Financial Assistance, Schedule B
 For the Fiscal Year Ended June 30, 2014

<u>State Grantor/ Program Title</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance at June 30, 2013</u>	
			<u>From</u>	<u>To</u>	<u>Unearned Revenue / (Accounts Receivable)</u>	<u>Due to Grantor</u>
General Fund:						
New Jersey Department of Education:						
Current Expense:						
State Aid - Public Cluster:						
Equalization Aid	13-495-034-5120-078	\$ 7,406,977.00	7-1-12	6-30-13	\$ (713,440.19)	
Equalization Aid	14-495-034-5120-078	7,420,607.00	7-1-13	6-30-14		
Categorical Aid Special Education Aid	13-495-034-5120-089	1,181,538.00	7-1-12	6-30-13	(113,805.76)	
Categorical Aid Special Education Aid	14-495-034-5120-089	1,200,638.00	7-1-13	6-30-14		
Categorical Aid Security Aid	13-495-034-5120-084	161,988.00	7-1-12	6-30-13	(15,602.69)	
Categorical Aid Security Aid	14-495-034-5120-084	165,422.00	7-1-13	6-30-14		
Total State Aid - Public Cluster					<u>(842,848.64)</u>	<u>---</u>
Transportation Aid:						
Categorical Transportation Aid	12-495-034-5120-014	337,997.00	7-1-11	6-30-12	333,490.00	
Categorical Transportation Aid	13-495-034-5120-014	440,639.00	7-1-12	6-30-13	(42,442.39)	
Categorical Transportation Aid	14-495-034-5120-014	438,726.00	7-1-13	6-30-14		
Additional Nonpublic School Transportation Aid	13-495-034-5120-014	10,341.70	7-1-12	6-30-13	(10,341.70)	
Additional Nonpublic School Transportation Aid	14-495-034-5120-014	12,623.00	7-1-13	6-30-14		
Total Transportation Aid					<u>280,705.91</u>	<u>---</u>
Extraordinary Aid						
Extraordinary Aid	13-100-034-5120-473	146,637.00	7-1-12	6-30-13	(146,637.00)	
Extraordinary Aid	14-100-034-5120-473	186,659.00	7-1-13	6-30-14		
Total Extraordinary Aid					<u>(146,637.00)</u>	<u>---</u>
T.P.A.F. Social Security Aid						
T.P.A.F. Social Security Aid	13-495-034-5095-002	981,181.61	7-1-12	6-30-13	(48,330.26)	
T.P.A.F. Social Security Aid	14-495-034-5095-002	947,787.91	7-1-13	6-30-14		
Total Reimbursed TPAF Social Security Contributions					<u>(48,330.26)</u>	<u>---</u>
Total General Fund					<u>(757,109.99)</u>	<u>---</u>
Special Revenue Fund:						
Municipal Drug Alliance Program						
Pass Through the County of Camden and the Township of Voorhees	2013-475-995120-60	8,935.00	1-1-12	12-31-12	8,626.22	
	2014-475-995120-60	13,402.50	1-1-13	6-30-14		
Total Special Revenue Fund					<u>8,626.22</u>	<u>-</u>
Enterprise Fund:						
New Jersey Department of Agriculture:						
State School Lunch Aid	13-100-010-3350-023	3,338.35	7-1-12	6-30-13	(435.70)	
State School Lunch Aid	14-100-010-3350-023	3,433.25	7-1-13	6-30-14		
Total Enterprise Fund					<u>(435.70)</u>	<u>-</u>
Total State Financial Assistance subject to Major Program Determination for State Single Audit					<u>(748,919.47)</u>	<u>-</u>
State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:						
General Fund (Non-Cash Assistance):						
New Jersey Department of the Treasury:						
On-behalf T.P.A.F. Pension Contributions - Normal Cost	N/A	575,775.00	7-1-13	6-30-14		
On-behalf T.P.A.F. Pension Contributions - Post-Retirement Medical	N/A	944,053.00	7-1-13	6-30-14		
Total General Fund (Non-Cash Assistance)					<u>-</u>	<u>-</u>
Total State Financial Assistance					<u>\$ (748,919.47)</u>	<u>-</u>

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are and integral part of this schedule.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
 Schedule of Expenditures of State Financial Assistance, Schedule B
 For the Fiscal Year Ended June 30, 2014

Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2014			Memo	
				(Accounts Receivable)	Unearned Revenue	Due to Grantor	Budgetary Receivable June 30, 2014	Cumulative Total Expenditures
\$ 713,440.19								
6,689,107.89	\$ 7,420,607.00			\$ (731,499.11)			\$ (731,499.11)	\$ 7,420,607.00
113,805.76								
1,082,283.04	1,200,638.00			(118,354.96)			(118,354.96)	1,200,638.00
15,602.69								
149,115.24	165,422.00			(16,306.76)			(16,306.76)	165,422.00
<u>8,763,354.81</u>	<u>8,786,667.00</u>	<u>---</u>	<u>---</u>	<u>(866,160.83)</u>	<u>-</u>	<u>-</u>	<u>(866,160.83)</u>	<u>8,786,667.00</u>
	333,490.00							333,490.00
42,442.39	438,725.97			(43,248.17)			(43,248.17)	438,725.97
395,477.80								
10,341.70	12,623.00			(12,623.00)				12,623.00
<u>448,261.89</u>	<u>784,838.97</u>	<u>---</u>	<u>---</u>	<u>(55,871.17)</u>	<u>-</u>	<u>-</u>	<u>(43,248.17)</u>	<u>784,838.97</u>
146,637.00	186,659.00			(186,659.00)				186,659.00
<u>146,637.00</u>	<u>186,659.00</u>	<u>---</u>	<u>---</u>	<u>(186,659.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>186,659.00</u>
48,330.26	947,787.91							947,787.91
947,787.91								
<u>996,118.17</u>	<u>947,787.91</u>	<u>---</u>	<u>---</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>947,787.91</u>
<u>10,354,371.87</u>	<u>10,705,952.88</u>	<u>---</u>	<u>---</u>	<u>(1,108,691.00)</u>	<u>-</u>	<u>-</u>	<u>(909,409.00)</u>	<u>10,705,952.88</u>
	8,626.22							8,935.00
11,019.51	3,570.01			(2,382.99)	9,832.49		(2,382.99)	3,570.01
<u>11,019.51</u>	<u>12,196.23</u>	<u>-</u>	<u>-</u>	<u>(2,382.99)</u>	<u>9,832.49</u>	<u>-</u>	<u>(2,382.99)</u>	<u>12,505.01</u>
435.70								435.70
3,010.00	3,433.25			(423.25)				3,433.25
<u>3,445.70</u>	<u>3,433.25</u>	<u>-</u>	<u>-</u>	<u>(423.25)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,868.95</u>
<u>10,368,837.08</u>	<u>10,721,582.36</u>	<u>-</u>	<u>-</u>	<u>(1,111,497.24)</u>	<u>9,832.49</u>	<u>-</u>	<u>(911,791.99)</u>	<u>10,722,326.84</u>
575,775.00	575,775.00							575,775.00
944,053.00	944,053.00							944,053.00
<u>1,519,828.00</u>	<u>1,519,828.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,519,828.00</u>
<u>\$ 11,888,665.08</u>	<u>\$ 12,241,410.36</u>	<u>-</u>	<u>-</u>	<u>\$ (1,111,497.24)</u>	<u>\$ 9,832.49</u>	<u>-</u>	<u>\$ (911,791.99)</u>	<u>\$ 12,242,154.84</u>

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance
For the Fiscal Year Ended June 30, 2014

Note 1: GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Eastern Camden County Regional School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

Note 2: BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile revenues from the budgetary basis to the GAAP basis is \$24,118.00 for the general fund and \$2,100.00 for the special revenue fund. The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$2,100.00 for the special revenue fund and there is no adjustment for the general fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS (CONT'D)

Awards and financial assistance expenditures are reported in the School District's basic financial statements on a GAAP basis as presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General		\$ 11,868,172.91	\$ 11,868,172.91
Special Revenue	\$ 548,471.54	12,196.23	560,667.77
Food Service	<u>128,396.93</u>	<u>3,433.25</u>	<u>131,830.18</u>
Total Awards and Financial Assistance	<u>\$ 676,868.47</u>	<u>\$ 11,883,802.39</u>	<u>\$ 12,560,670.86</u>

Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5: ADJUSTMENTS

Amounts reported in the column entitled "adjustments" represent rounding differences and favorable differences incurred in the liquidation of encumbrances charged as budgetary basis expenditures in fiscal year 2012-2013.

Note 6: OTHER

During the fiscal year ended June 30, 2014, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the Federal Food Distribution Program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF members.

Note 7: MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2014**

Section 1- Summary of Auditor's Results

Financial Statements

Type of auditor's report issued Unmodified

Internal control over financial reporting:

Material weakness(es) identified? yes X no

Significant deficiency(ies) identified? yes X none reported

Noncompliance material to financial statements noted? yes X no

Federal Awards

Internal control over major programs:

Material weakness(es) identified? yes X no

Significant deficiency(ies) identified? yes X none reported

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133? yes X no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.027	I.D.E.A. Part B Basic Regular

Dollar threshold used to determine Type A programs \$ 300,000.00

Auditee qualified as low-risk auditee? X yes no

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2014

Section 1- Summary of Auditor's Results (Cont'd)

State Financial Assistance

Internal control over major programs:

Material weakness(es) identified? _____ yes X no

Significant deficiency(ies) identified? _____ yes X none reported

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133 or New Jersey Circular 04-04-OMB? _____ yes X no

Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
State Aid Public Cluster: <u>495-034-5120-078</u>	<u>Equalization Aid</u>
<u>495-034-5120-084</u>	<u>Security Aid</u>
<u>495-034-5120-089</u>	<u>Special Education Aid</u>
<u>495-034-5095-002</u>	<u>Reimbursed TPAF Social Security</u>
<u>495-034-5120-014</u>	<u>Transportation Aid</u>
<u>495-034-5120-014</u>	<u>Additional Nonpublic School Transportation Aid</u>

Dollar threshold used to determine Type A programs \$ 321,647.47

Auditee qualified as low-risk auditee? X yes _____ no

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2014

Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

NONE

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2014

Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

NONE

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2014

Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

NONE

21900

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Summary Schedule of Prior Year Audit Findings
and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and Federal Awards and State Financial Assistance that are required to be reported in accordance with Government Auditing Standards, OMB Circular A-133 and State of New Jersey Circular 04-04-OMB.

NONE

