

***NORTHERN HIGHLANDS REGIONAL
HIGH SCHOOL DISTRICT***

BOARD OF EDUCATION

***COUNTY OF BERGEN
ALLENDALE, NEW JERSEY***

***COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR
ENDED JUNE 30, 2014***

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
JUNE 30, 2014**

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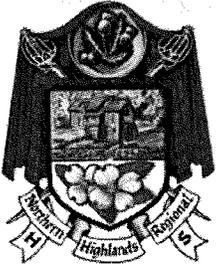
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INTRODUCTORY SECTION



Northern Highlands Regional High School

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JOHN PETRELLI

Interim Superintendent of Schools

September 11, 2014

Honorable President and
Members of the Board of Education
Northern Highlands Regional High School District
298 Hillside Avenue
Allendale, New Jersey 07401

Dear Board Members:

The comprehensive annual financial report (the "CAFR") of the Northern Highlands Regional High School District for the fiscal year ended June 30, 2014 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in the CAFR is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The CAFR is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the district's organizational chart and a list of principal officials. The financial section includes the general-purpose financial statements, management's discussion and analysis and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The district is required to undergo an annual single audit in conformity with the provisions of the 1996 Single Audit Act, the U. S. Office of Management and Budget's Circular A- 133, Audits of State and Local Governments, and New Jersey OMB's Circular 04-04, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, is included in the single audit section of this report.

1. REPORTING ENTITY AND ITS SERVICES

Northern Highlands Regional High School District is an independent reporting entity within the criteria adopted by G.A.S.B. (Governmental Accounting Standards Board) established by Statement No. 14. All funds and account groups of the District are included in this report. The Northern Highlands Regional High School District Board of Education and all its schools constitute the District's reporting entity.

The district provides a full range of educational services appropriate to grade levels 9-12. These include regular, as well as special education (through age 21) for handicapped youngsters. The district completed the 2013-2014 fiscal year with an enrollment in-district of 1,354 students, which is an increase from the preceding year. In addition to the students on roll at the high school in Allendale, the district is responsible for approximately 56 students that are sent out-of-district to Bergen Academies, Bergen County Vocational schools and special needs placements. The following schedule on the following page details the changes in the student enrollment of the district over a five-year period. These schedules do not reflect students sent out of district for special education.

Average Daily Enrollment		
<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2013-2014	1349	1.73%
2012-2013	1326	-0.80%
2011-2012	1337	+2.50%
2010-2011	1304	-0.50%
2009-2010	1311	-0.60%

2. ECONOMIC CONDITION & OUTLOOK:

The Allendale and Upper Saddle River area continues to experience a period of slow development and expansion. The rate of business relocation to the area is status quo. Current new home development is not significant. Enrollment is level at this time and it is not anticipated that enrollment will change significantly over the near term as evidenced by the overall growth in our enrollment during the past five years.

3. MAJOR INITIATIVES:

Students continued to score above the state and national average on all standardized tests. Students also scored very well on both sections of the High School Proficiency Test. In Language Arts and Mathematics, students had a total proficiency rate of 99.2% and 95.3% respectively. Northern Highlands Regional High School seniors averaged well above their counterparts on their Scholastic Aptitude Tests at both the national and state level.

Of the 320 graduates in the class of 2014, 98.1% (314) are attending college (89.7% and 8.4% at four and two year colleges respectively) with 72% attending colleges rated by Barron's as most, highly or very competitive. The drop-out rate is practically non-existent.

NHRHS offers 43 Honors courses and 21 Advanced Placement courses to aid student growth and achievement. In addition to these offerings, Northern Highlands also offers a number of courses in which students may earn college credit. Northern Highlands students can earn college credit through Advanced Placement Testing or by enrolling in either SUPA or one of our other dual enrollment programs. Syracuse University Project Advance (SUPA) is a prestigious program in which students may earn college credits that are accepted at universities around the nation based on their successful completion of these courses. Our dual enrollment program also allows students to accumulate credit through Rutgers University, Fairleigh Dickinson University, and Bergen Community College.

4. INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the district are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (G.A.A.P.). An internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

The ability of an accounting and financial reporting system to provide timely accurate reporting is essential to any system of internal controls. Such systems are critical to affording management and the Board of Education flexibility in financial management of current operations and long-term financial planning. In the context of uncertain levels of state aid funding and continued economic stagnation at the state and local levels, it is imperative that controls over implementation of district operating budgets continually strive toward the maximum efficiency and effectiveness.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the district management.

As part of the district single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance program, as well as to determine that the district has complied with applicable laws and regulations.

5. BUDGETARY CONTROLS:

In addition to internal accounting controls, the district maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as a re-appropriation of fund balances in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2014.

6. ACCOUNTING SYSTEM AND REPORTS:

A district's accounting records must reflect generally accepted principles, as promulgated by the Governmental Accounting Standards Board (G.A.S.B.). The accounting system of the district is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

An effective and efficient system of internal controls is essential to accurate, timely reporting of all relevant transactions on an accounting system and the resultant administrative and external reports generated from that system.

7. CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 1. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey where the funds are secured in accordance with the Act.

The District utilizes Bank of America as its main depository for district funds. This program meets the G.U.D.P.A. requirements.

8. FINANCIAL INFORMATION AT FISCAL YEAR-END:

As demonstrated by the various statements and schedules included in the financial section of this report, the district continues to meet its responsibilities for sound financial management. The following schedule presents a summary of the general fund, special revenue fund and debt service fund revenues for the fiscal year ended June 30, 2014 and the amount and percentage of increase (decrease) in relation to the prior year.

Revenues	FY 2013-14 Amount	Percentage of Total	Total Dollar Increase (Decrease) From 2012-13	Percentage Increase (Decrease)
Taxes	20,865,667	73.00%	440,906	2.15%
Other Local Sources	101,091	0.35%	15,066	17.51%
Tuition	4,358,957	15.25%	158,168	3.76%
State Sources	3,060,467	10.71%	(149,736)	(4.66%)
Federal Sources	<u>196,250</u>	<u>0.69%</u>	<u>(1,418)</u>	<u>(0.72%)</u>
Totals	<u>28,582,432</u>	<u>100.00%</u>	<u>462,986</u>	<u>1.65%</u>

The following schedule presents a summary of the general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2014 and the amount and percentage of increase (decrease) in relation to the prior year.

Expenditures	FY 2013-14 Amount	Percentage of Total	Total Dollar Increase (Decrease) From 2012-13	Percentage Increase (Decrease)
Current Expense	26,966,893	94.45%	919,622	3.53%
Capital Outlays	112,358	0.70%	(81,261)	(41.97%)
Special Revenues	185,939	0.71%	(10,876)	(5.53%)
Debt service	<u>1,145,848</u>	<u>4.14%</u>	<u>4,844</u>	<u>0.42%</u>
Totals	<u>28,411,038</u>	<u>100.00%</u>	<u>832,329</u>	<u>1.68%</u>

9. DEBT ADMINISTRATION:

As of June 30, 2014 the district has three general obligation bond issues outstanding. The first was the 2003 issue which was approved for the science-wing addition. In March 2011, the district refunded the callable portion of this issue which amounted to \$8,805,000. The refunding produced a net present value savings to the district and community of approximately +3.2%. As of June 30, 2014 \$8,060,000 remained in principal to be paid. The final payment is scheduled for June 15, 2022.

The second outstanding bond issue is the 2009 issue, which was approved for the installation of new boilers and an emergency generator system. As of June 30, 2014 \$452,000 remained in principal to be paid. The final payment is scheduled for April 15, 2019.

The third outstanding bond issue is the 2013 school bonds, which were issued on December 10, 2013 in the amount of \$2,760,000. These bonds were issued to finance the costs of the roof replacement project, bear interest at rates ranging from 1% to 3%, and mature in annual installments through November 15, 2024. All the District's outstanding bonds have been rated AAA by Standard & Poors. This rating is a "stand alone" rating and does not rely on any credit enhancements from the State of New Jersey.

10. RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability and comprehensive collision, hazard and theft insurance on property and contents, and fidelity bonds.

11. OTHER INFORMATION:

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Houdilik & Morrison was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related OMB Circular A- 133 and New Jersey OMB's Circular 04-04. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of the report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12. ACKNOWLEDGEMENTS:

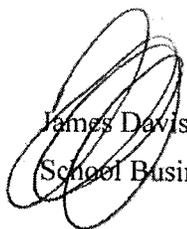
We would like to express our appreciation to the members of the Northern Highlands Regional High School District Board of Education for its concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



John J. Petrelli

Interim Superintendent of Schools



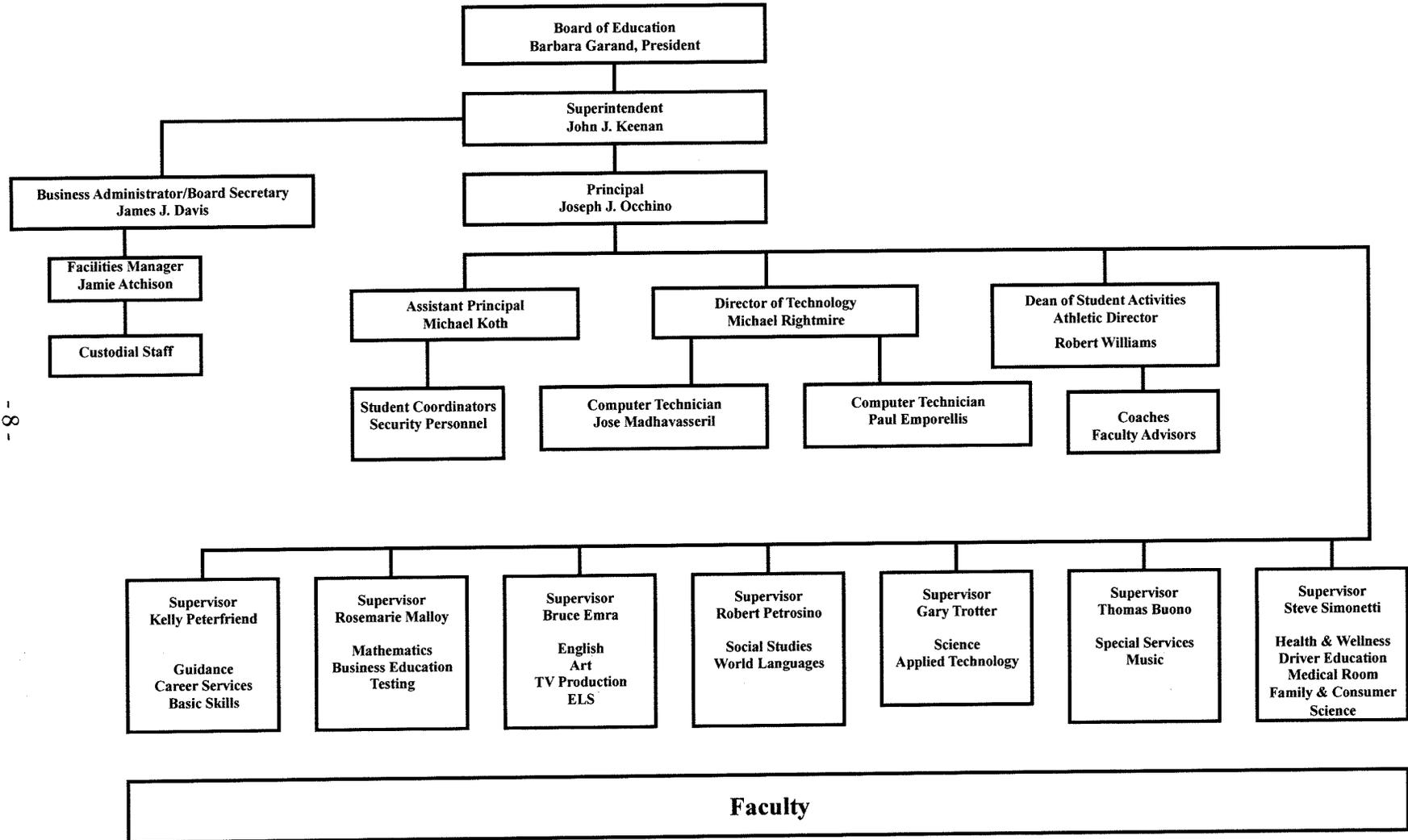
James Davis

School Business Administrator

Northern Highlands Regional High School District

District Organizational Chart

2013 - 2014



NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BOARD OF EDUCATION
BERGEN COUNTY, NEW JERSEY

ROSTER OF OFFICIALS

JUNE 30, 2014

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Mrs. Barbara Garand, President	2014
Mrs. Gail Trumbetti, Vice-President	2015
Mrs. Anne Goddard	2014
Dr. Robert Hands	2016
Mr. James Mulanaphy	2015
Mrs. Ann Pagano	2016
Ms. Ellen Marie Walsh	2014
Mrs. Jill Webb	2014
Mr. Robert Wei	2016
Mrs. Sheila Yallowitz	2015

Mr. Henry Senger (Saddle River Liason)

Other Officials

Mr. John J. Keenan, Superintendent of Schools

Mr. James J. Davis, Board Secretary/School Business Administrator

Ms. M. Alissa Mayer, Treasurer of School Monies

James L. Plosia, Esq., Board Attorney

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BOARD OF EDUCATION
Consultants and Advisors**

Attorney

Apruzzese, McDermott, Mastro & Murphy
Somerset Hills Corporate Center
25 Independence Blvd.
Liberty Corner, NJ 0938

Audit Firm

Hodulik & Morrison. P.A.
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P.O. Box 1450
Highland Park, NJ 08904

Risk Manager

Thomas Fallon, Bollinger Insurance Co.
830 Morris Turnpike
Short Hills, NJ 07078

Bond Counsel

Wilentz, Goldman & Spitzer, P.A.
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Suite 900 Box 10
Woodbridge, NJ 07095

Official Depository

Bank of America
East Allendale Ave.
Allendale, NJ 07401

FINANCIAL SECTION

HODULIK & MORRISON, P.A.
CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS
PUBLIC SCHOOL ACCOUNTANTS
1102 RARITAN AVENUE, P.O. BOX 1450
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(732) 393-1000
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ANDREW G. HODULIK, CPA, RMA, PSA
ROBERT S. MORRISON, CPA, RMA, PSA

JO ANN BOOS, CPA, PSA

MEMBERS OF:
AMERICAN INSTITUTE OF CPA'S
NEW JERSEY SOCIETY OF CPA'S
REGISTERED MUNICIPAL ACCOUNTANTS OF N.J.

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
Northern Highlands Regional High School District
County of Bergen, New Jersey

REPORT ON FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the district's basic financial statements as listed in the table of contents.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that our audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

OPINIONS

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of June 30, 2014 and the respective changes in financial position and cash flows, where applicable, for the year then ended in conformity with accounting principles generally accepted in the United States of America.

OTHER MATTERS

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Northern Highlands Regional High School District's basic financial statements as a whole. The accompanying other supplementary information, consisting of the combining and individual fund financial statements, and long-term debt schedules, as listed in the table of contents, the schedule of state financial assistance, required by New Jersey OMB Circular 04-04, and the other information, including the introductory section and the statistical section are presented for purpose of additional analysis and are not a required part of the financial statements.

The combining and individual fund financial statements, long-term debt schedules and the schedule of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules and the schedule of state financial assistance are fairly stated in all material respects in relation to the financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS

In accordance with *Government Auditing Standards*, we have also issued our report dated September 11, 2014 on our consideration of the Northern Highlands Regional High School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of our audit performed in accordance with *Government Auditing Standards* in considering the Northern Highlands Regional High School District's internal control over financial reporting and compliance.

Hodulik & Morrison, P.A.

HODULIK & MORRISON, P.A.
Certified Public Accountants
Public School Accountants

Robert S. Morrison

Robert S. Morrison
Public School Accountant
PSA # 871

Highland Park, New Jersey
September 11, 2014

**REQUIRED SUPPLEMENTARY
INFORMATION**

PART I

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Allendale, New Jersey
Bergen County

MANAGEMENT DISCUSSION & ANALYSIS (MD&A)
June 30, 2014

The Northern Highlands Regional High School (the "District") discussion and analysis is designed to provide an overview of the District's financial activities for the year ended June 30, 2014, identify changes in the District's financial position, identify any material deviations from the financial plan (the approved budget), and identify individual fund issues or concerns.

The focus of the Management Discussion and Analysis (MD&A) is on current year activities, resulting changes and currently known facts. The MD&A should be read in conjunction with the Transmittal Letter and the District's Financial Statements.

Financial Highlights

The district's Governmental Activities net position increased by \$480,719 as reflected in Table 2, Changes in Net Position. This increase is primarily attributable to the excess of debt retirement over depreciation. The district's business-type activity revenues exceeded related expenses by \$6,635. This amount was entirely comprised of net profits from food service operations. The breakdown of these amounts is reflected in Schedule A-2 of the District-wide Financial Statements. The District's General Fund reported an increase in Fund Balance of \$8,243,926 for the year as reflected in Schedule B-2 of the District-wide Financial Statements.

Understanding the Annual Report

New Jersey state law and administrative code require that school districts follow Generally Accepted Accounting Principles (GAAP.) The format focuses on the district as a whole (government-wide financial statements) and refocuses the fund financial statements on major funds. Major funds are defined as those in which total assets and liabilities or revenues and expenditures/expenses are 10% or more of the total assets and liabilities or revenues and expenditures/expenses of all funds of that type (governmental, proprietary, etc.) and at least 5% of the assets and liabilities or revenues and expenditures/expenses for all governmental and enterprise funds combined.

Government-Wide Financial Statements

The government-wide financial statements (see financial statements A-1 and A-2) are designed to be corporate-like in that all government and business-type activities are consolidated into columns, which add to a total for the district. The focus of the Statement of Net Position is designed to be similar to a bottom line for the district and its governmental and business type activities. This statement combines and consolidates governmental fund's current financial resources (short-term spendable resources) with capital assets and long-term obligations.

The Statement of Activities is focused on both the gross and net costs of various activities (including governmental and business-type), which are provided by the government's general tax and other revenues. This statement is intended to summarize and simplify the user's analysis of the cost of various governmental services and/or subsidy to various business type activities. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the district is improving or deteriorating.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. As required by accounting principles generally accepted in the U.S and New Jersey state law and regulation, the district uses fund accounting to ensure and demonstrate compliance with finance related legal requirements. All of the funds of the district can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

The governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources and balances of spendable resources available at the end of the fiscal year. This is the manner in which the District's financial plan (budget) is typically developed. The flow and availability of current financial resources is a clear and appropriate focus of any analysis of a government. The financial statements include reconciliations of the differences between the fund balance of the governmental funds and the net position of the governmental activities in the government-wide financial statements (Exhibit B-1) and a reconciliation of the differences between the net changes in government fund balances and the change in net position in the government-wide financial statements (Exhibit B-3).

The proprietary funds consist of a major program (food services enterprise fund) and a non-major program (shared services enterprise fund). Proprietary funds are used to account for activities and programs that are financed primarily through user fees. The activity reported in the proprietary funds utilizes the same basis of accounting as that of the business-type activities reported in the government-wide financial statements. The "Total" column on the business-type fund financial statements is the same as the business-type column on the government-wide financial statements.

Fiduciary funds are used to account for resources held for the benefit of parties outside of the government. Fiduciary funds are not reported in the government-wide financial statements because the resources of those funds are not available to support the programs of the district. The district's fiduciary funds include the student activities fund, the payroll agency fund, and the unemployment compensation trust fund.

The District as a Whole

Table I reflects the condensed Statement of Net Assets. In this statement the district is divided into two kinds of activities:

Governmental Activities-These activities consist of instruction and those services, which support instruction such as maintenance, transportation and administration.

Business-Type Activities- These activities consist of the district's cafeteria operations, childcare program, summer camp program and summer enrichment program. Each of the aforementioned programs and the cafeteria charge fees for the services provided that are intended to cover most or all of the cost of services provided.

The condensed Statement of Net Position reflects assets, deferred outflows of resources, liabilities and deferred inflows of resources of the district on an accrual basis of accounting. This statement, which reflects the district's net financial position, is a yardstick of measuring the district's net worth. It means that if the district were forced to liquidate on June 30, 2014 and sell all its assets at book value, after paying all known bills and liabilities, including long-term bonds and lease obligations, the District would have a total of \$10,689,811 remaining.

Table 1
Net Position

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total School District</u>	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Current and Other Assets	9,329,539	6,817,879	92,788	195,262	9,422,327	5,951,089
Capital Assets	14,406,243	14,253,221	174,398	69,499	14,508,641	14,322,720
Total Assets	<u>23,735,782</u>	<u>21,071,100</u>	<u>267,186</u>	<u>264,761</u>	<u>23,930,968</u>	<u>21,335,861</u>
Deferred Outflows of Resources	16,382	271,227			16,382	271,227
Total Deferred Outflows	<u>16,382</u>	<u>271,227</u>			<u>16,382</u>	<u>271,227</u>
Long-Term Debt Outstanding	11,836,614	9,888,773			11,836,614	9,888,773
Other Liabilities	1,124,837	972,399	16,743	20,953	1,141,580	993,352
Total Liabilities	<u>12,961,451</u>	<u>10,861,172</u>	<u>16,743</u>	<u>20,953</u>	<u>12,978,194</u>	<u>10,882,125</u>
Deferred Inflows of Resources	351,345	440,682			351,345	440,682
Total Deferred Inflows	<u>351,345</u>	<u>440,682</u>			<u>351,345</u>	<u>440,682</u>
Net Position:						
Net Investment in Capital Assets	3,134,243	4,926,221	174,398	69,499	3,308,641	4,995,720
Restricted	7,309,946	5,134,624			7,309,946	5,134,624
Unrestricted	(4,821)	(20,374)	76,045	174,309	71,224	153,935
Total Net Assets	<u>10,439,368</u>	<u>10,040,472</u>	<u>250,443</u>	<u>243,808</u>	<u>10,689,811</u>	<u>10,284,279</u>

The results of this year's operations of the district's Governmental Activities and Business-type Activities are reported in the Statement of Activities (Exhibit A-2). Table 2, below, takes the information from that financial statement, rounds off the numbers, and rearranges them slightly so you can see the District's total revenues and expenses for the year.

Table 2
Changes in Net Position

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total School District</u>	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
<u>Revenues:</u>						
Charges for Services			930,719	839,964	930,719	839,964
Operating Grants and Contributions	3,246,406	3,382,051	1,075		3,247,481	3,382,051
General Revenues:						
Property Taxes	20,865,667	20,424,761			20,865,667	20,424,761
Tuition	4,358,957	4,200,789			4,358,957	4,200,789
Other General Revenues	115,032	86,025			115,032	86,025
Total Revenues	<u>28,586,062</u>	<u>28,093,626</u>	<u>931,794</u>	<u>839,964</u>	<u>29,517,856</u>	<u>28,933,590</u>
Program Expenses Including						
<u>Indirect Expenses:</u>						
Instruction:						
Regular	9,390,887	8,942,244			9,390,887	8,942,244
Special Education	991,092	984,493			991,092	984,493
Other Instruction	1,160,116	1,044,036			1,160,116	1,044,036
Support Services:						
Tuition	2,414,524	2,002,365			2,414,524	2,002,365
Student & Instruction Related Services	2,716,086	2,636,255			2,716,086	2,636,255
School Administrative Services	672,485	679,883			672,485	679,883
General and Business Admin. Services	1,019,031	1,086,427			1,019,031	1,086,427
Plant Operations and Maintenance	2,394,229	2,409,114			2,394,229	2,409,114
Pupil Transportation	1,045,295	1,010,238			1,045,295	1,010,238
Unallocated Benefits	5,426,342	5,615,487			5,426,342	5,615,487
Interest on Long-Term Debt	379,202	421,982			379,202	421,982
Unallocated Depreciation & Amortization	496,054	368,675			496,054	368,675
Business-Type Activities:						
Food Service			737,950	702,451	737,950	702,450
Shared Services			187,209	122,979	187,209	122,979
Region I Transportation						
Region I Administration						
Total Expenses	<u>28,105,343</u>	<u>27,201,198</u>	<u>925,159</u>	<u>825,430</u>	<u>29,030,502</u>	<u>28,026,628</u>
Increase (Decrease) in Net Position	<u>480,719</u>	<u>892,428</u>	<u>6,635</u>	<u>14,534</u>	<u>487,354</u>	<u>906,962</u>

During FY 2014 the net position of the District's governmental activities increased by \$480,719. This increase is primarily attributable to the excess of debt retirement over depreciation.

During 2013-14, the district produced \$1.85 million in favorable budget variances from the under expenditure of appropriations. Additional favorable variances from excess revenues were reported in the amount of \$0.43 million. The favorable variances were offset by the use of budgeted fund balance in the amount of \$2.4 million, producing a net negative budgetary variance of \$92,000. Exhibit C-1 provides a breakdown of the budget line items included in the District's approved 2013-2014 budget and the variances in actual revenues and expenditures. Revenue realization for the 2013-2014 school year was positive for governmental activities when compared to the 2012-2013 school year. As shown in Table 3, the Tax needed to support the District's budget increased by 2.16% for the 2013-2014 school year. The largest non-tax revenue of the District during the year continues to be tuition payments, which amounted to \$4.36 million or 3.77% more than the preceding year. These payments were anticipated as part of the district's approved budget for the year. Additionally, the district realized \$185,982 more on a budgetary basis than anticipated for Extraordinary Aid.

During FY 2014 the net position of the district's business-type activities increased by \$6,635, reflecting a modest profit 0.9% on food service revenues for the year. Profits from the food service operations are reinvested in cafeteria equipment to improve and diversify menu offerings.

Table 3
Governmental Fund Type Revenues and Expenditures

<u>Revenues by Source:</u>	<u>2013-2014</u>	<u>2012-2013</u>	<u>% Change</u>
Local Tax Levy	20,865,667	20,424,761	2.16%
Tuition Charges	4,358,957	4,200,789	3.77%
Other Local Sources	104,722	86,025	21.73%
Total Local Sources	25,329,346	24,711,575	2.50%
State Sources	3,060,467	3,210,203	-4.66%
Federal Sources	196,250	197,668	-0.72%
Total Revenues	<u>28,586,063</u>	<u>28,119,446</u>	1.66%
 <u>Expenditures by Function</u>			
Current:			
Regular Instruction	9,382,622	8,891,741	5.52%
Special Education Instruction	991,092	984,493	0.67%
Other Instruction	1,160,116	1,044,036	11.12%
Support Services and Undistributed Costs:			
Tuition	2,414,524	2,002,365	20.58%
Student & Instruction Related Services	2,678,759	2,611,153	2.59%
School Administrative Services	645,418	632,687	2.01%
Other Administrative Services	1,027,941	1,025,372	0.25%
Plant Operations and Maintenance	2,380,725	2,399,739	-0.79%
Pupil Transportation	1,045,294	1,010,238	3.47%
Unallocated Benefits	5,426,342	5,642,262	-3.83%
Debt Service:			
Principal	815,000	790,000	3.16%
Interest and Other Charges	330,847	351,004	-5.74%
Capital Outlay	664,551	193,619	243.23%
Total Expenditures	<u>28,963,231</u>	<u>27,578,709</u>	5.02%

The Cost of Governmental Funds Activities (see Table 3) this year was \$28.96 million or a 5.02% increase from the preceding year. The primary drivers for this increase were the increased costs of out-of-district tuition, which increased by \$412,159 and capital outlays, which increased by \$470,932. The increase in capital outlay costs can be attributed to the costs incurred for a Board approved project to acquire real property. This project will be financed through a lease purchase agreement that closed in August of 2014. The reported decrease in unallocated employee benefits is attributable to a decrease in the contribution made by the State of New Jersey into the Teachers' Pension and Annuity Fund on-behalf of the District as required by the state constitution. That decrease is also reflected in the year-to-year decline in state aid revenues. The increased costs were funded by increases in property tax and tuition revenues. As shown on the Statement of Activities (financial statement A-2) our taxpayers ultimately financed \$20.86 million of those activities through property taxes, which reflect only a 2.16% increase over the prior year. As shown above, \$3.06 million of the revenues, which support governmental activities, were received from the State of New Jersey. Of that amount \$2.07 million represents on-behalf contributions for the district's (employer) share of TPAF (Teachers Pension & Annuity Fund) pension and employer social security and Medicare contributions as prescribed by state statute.

The District's Funds

The District's Balance Sheet for Governmental Funds (statement B-1) reports a combined fund balance of \$8.24 million. This represents an increase of \$2.38 million from the previous year. The general fund portion of this balance includes a decrease of \$144,682 which is the amount by which favorable budgetary variances (\$2,258,813) fell short of fund balances budgeted (\$2,403,495) in 2013-14. The capital projects fund reported an increase in fund balance of \$2.5 million. This increase represents the unspent proceeds of the \$2,760,000 Bonds issued during the year to finance the roof replacement project. In the FY 2014-2015 budget \$1,093,992 of fund balance has been included as an offset to local taxes. An additional \$1,146,471 is set-aside for FY 2015-16 as an offset to the local tax levy on a GAAP basis.

General Fund Budgetary Highlights

The 2013-2014 revenues of the General fund amounted to \$27.25 million or a 3.85% increase from the prior year. Increases were reported in every category of revenue except state aid.

The 2013-2014 expenditures of the General fund amounted to \$27.08 million, an increase of \$0.83 million, or 3.19%, from the prior year. Tuition for out-of-district placements and regular instructional costs, consisting primarily of teacher salaries, were the largest cost drivers for the increase. Excluding In-Kind costs, which are not budgeted, the District underspent its available appropriation by \$1.9 million in 2013-2014.

Capital Asset and Debt Administration

Capital Assets

The District engaged an inventory valuation firm to identify and value its fixed assets as of June 30, 2014 and for the current school year. At the end of 2014, the district had \$14,322,721 invested in capital assets as shown on Table 4, Capital Assets Net of Depreciation at June 30, 2013. During 2013-2014, the District capitalized the costs of land, improvements, equipment and architectural fees totaling \$638,731 in its governmental activities, and \$147,292 of cafeteria equipment acquisitions in its business-type activities. Depreciation expense for 2013-2014 totaled \$528,103, which included \$485,709 for governmental activities and \$42,394 for business-type activities. During the 2013-2014 school year, the \$815,000 of capital related debt retired exceeded governmental activities depreciation expenses by \$329,291, further improving the net increase in the District's financial position at year-end.

Capital Assets**Table 4****Capital Assets at Year-End
(Net of Depreciation)**

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total School District</u>	
	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>	<u>2014</u>	<u>2013</u>
Land	720,322	283,800			720,322	283,800
Land Improvements	510,975	510,975			510,975	510,975
Buildings & Improvements	20,094,929	20,094,929			20,094,929	20,094,929
Construction in Progress	115,670				115,670	
Machinery & Equipment	3,005,685	2,919,146	401,151	253,859	3,406,836	3,173,005
Subtotal	24,447,581	23,808,850	401,151	253,859	24,848,732	24,062,709
Accumulated Depreciation	(10,041,338)	(9,555,629)	(226,753)	(184,359)	(10,268,091)	(9,739,988)
Totals	<u>14,406,243</u>	<u>14,253,221</u>	<u>174,398</u>	<u>69,499</u>	<u>14,580,641</u>	<u>14,322,721</u>

Debt

The district's outstanding debt is shown in Table 5, Outstanding Debt at June 30, 2014. During 2013-14, the District sold \$2,760,000 of general improvement bonds to finance the costs of a roof replacement project. The bonds bear interest at rates ranging from 1% to 3% and mature in annual installments through 2024. The district received a AAA rating from Standard and Poor on its 2013 issue, and at that time, S&P sustained its prior AAA ratings of the general obligation bond issues of 2003 and 2009. This rating is the underlying rating of the district and does not rely upon any credit enhancement by the New Jersey School Bond Reserve fund. Bonds which are rated AAA are judged to be of the best quality. They carry the smallest degree of investment risk. Interest payments are protected by a large or an exceptionally stable margin and principal is secure. While the various protective elements are likely to change, such changes as can be visualized are most unlikely to impair the fundamentally strong position of such issues.

On August 20, 2014, the District executed a lease purchase financing agreement with PNC Equipment Finance, LLC as lessor. This agreement provides \$500,000 to finance the costs of real property acquisition and improvement costs previously authorized by the Board of Education. The lease bears interest at a rate of 2.99% and is payable in scheduled semi annual installments through August 20, 2018

The district remains well within the state allowable limit of \$142 million for debt issuance, which is limited to 3% of the average equalized value of taxable property within the district.

Debt**Table 5****Outstanding Debt at Year-End**

	<u>Governmental Activities</u>	
	<u>2014</u>	<u>2013</u>
Serial Bonds Payable	11,272,000	9,327,000
Compensated Absences	564,614	561,773
	<u>11,836,614</u>	<u>9,888,773</u>

Economic Factors and Next Year's Budgets and Rates

The FY 14-15 operating budget was framed as the current national and statewide economic downturn remains relatively static. The Northern Highlands Regional High School Board of Education and district administration framed a budget, which reflected consideration of these factors as well as district educational and financial goals. This budget reflects a operating budget local levy increase of only 2.00%

In 2010 the district established a Maintenance Reserve account in addition to the previously established Capital Reserve account in order to address both maintenance and capital projects that the district has listed in its Long Range Facility Plan. These reserves will either completely eliminate or significantly reduce any potential local levy, which might otherwise be necessary for the long-term related capital or non-recurrent maintenance needs of the district. Since 2010, the district has supplemented both the Capital Reserve account and Maintenance Reserve, and as a result, \$933,500 of capital and maintenance projects was authorized by the Board during 2013-14 without the need to increase property taxes to provide funding. The Board also set aside additional funds in the amount of \$450,000 into its maintenance reserve at June 30, 2014 for future projects. The district has \$ 2.293 million in reserves as of June 30, 2014. In consideration of the aforementioned reserves, the Northern Highlands Regional High School Board of Education remains financially prudent and proactive in terms of both the maintenance of our facility as well as providing for adequate funding to address these maintenance and capital needs.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors and creditors with a general overview of the school district's finances and to show the school district's accountability for the money it received. If you have any questions about this report or wish to request additional financial information, contact James Davis, Business Administrator/Board Secretary, at Northern Highlands Regional High School Board of Education, 298 Hillside Avenue, Allendale, New Jersey 07401.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

SECTION – A

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2014

	<u>GOVERNMENTAL</u> <u>ACTIVITIES</u>	<u>BUSINESS-TYPE</u> <u>ACTIVITIES</u>	<u>TOTAL</u>
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 9,309,925.17	\$ 87,926.57	\$ 9,397,851.74
Receivables, Net	15,813.70	808.37	16,622.07
Receivables from Other Funds	3,800.00		3,800.00
Inventory		4,052.90	4,052.90
Capital Assets, (Note 3):	<u>14,406,243.04</u>	<u>174,397.70</u>	<u>14,580,640.74</u>
Total Assets	<u>23,735,781.91</u>	<u>267,185.54</u>	<u>24,002,967.45</u>
<u>DEFERRED OUTFLOWS OF RESOURCES</u>			
Deferred Amount on Refinancing	<u>16,382.38</u>		<u>16,382.38</u>
Total Deferred Outflows of Resources	<u>16,382.38</u>		<u>16,382.38</u>
<u>LIABILITIES</u>			
Accounts Payable	1,084,842.79	2,210.34	1,087,053.13
Accrued Interest Payable	39,223.86		39,223.86
Unearned Revenue	770.00	14,532.72	15,302.72
Noncurrent Liabilities (Note 4):			
Due Within One Year	960,000.00		960,000.00
Due Beyond One Year	<u>10,876,614.00</u>		<u>10,876,614.00</u>
Total liabilities	<u>12,961,450.65</u>	<u>16,743.06</u>	<u>12,978,193.71</u>
<u>DEFERRED INFLOWS OF RESOURCES</u>			
Unamortized Premium on Refinancing	<u>351,344.95</u>		<u>351,344.95</u>
Total Deferred Outflows of Resources	<u>351,344.95</u>		<u>351,344.95</u>
<u>NET POSITION</u>			
Investment in capital assets, net of related debt	3,134,243.04	174,397.70	3,308,640.74
Restricted for:			
Debt Service	3,633.30		3,633.30
Capital Projects	2,522,807.64		2,522,807.64
Other Purposes	4,783,506.05		4,783,506.05
Unrestricted (Deficit)	<u>(4,821.34)</u>	<u>76,044.78</u>	<u>71,223.44</u>
Total Net Position	<u>\$ 10,439,368.69</u>	<u>\$ 250,442.48</u>	<u>\$ 10,689,811.17</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014

Functions/Programs	EXPENSES	PROGRAM REVENUES		NET (EXPENSE) REVENUE AND CHANGE IN NET ASSETS		TOTAL
		CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	
Governmental Activities:						
Instruction:						
Regular	\$9,390,887.55		11,128.00	(\$9,379,759.55)		(\$9,379,759.55)
Special Education	991,091.65		571,870.00	(419,221.65)		(419,221.65)
Other Instruction	1,160,115.63			(1,160,115.63)		(1,160,115.63)
Support Services:						
Tuition	2,414,523.54		371,357.00	(2,043,166.54)		(2,043,166.54)
Student & Instruction Related Services	2,716,085.92		3,851.00	(2,712,234.92)		(2,712,234.92)
School Administrative Services	672,484.97			(672,484.97)		(672,484.97)
General and Business Administrative Services	1,019,031.60			(1,019,031.60)		(1,019,031.60)
Plant Operations and Maintenance	2,394,229.26		78,594.00	(2,315,635.26)		(2,315,635.26)
Pupil Transportation	1,045,294.41		105,702.72	(939,591.69)		(939,591.69)
Unallocated Benefits	5,426,342.22		2,074,179.62	(3,352,162.60)		(3,352,162.60)
Interest on Long-Term Debt	379,202.30		29,724.00	(349,478.30)		(349,478.30)
Unallocated Depreciation and Amortization	496,054.09			(496,054.09)		(496,054.09)
Total Governmental Activities	28,105,343.14		3,246,406.34	(24,858,936.80)		(24,858,936.80)
Business-Type Activities:						
Food Service	737,950.42	743,510.25	1,075.00		6,634.83	6,634.83
Shared Services	187,208.85	187,208.85				
Total Business-Type Activities	925,159.27	930,719.10	1,075.00		6,634.83	6,634.83
Total Primary Government	\$29,030,502.41	\$930,719.10	\$3,247,481.34	(\$24,858,936.80)	\$6,634.83	(\$24,852,301.97)
General Revenues:						
Taxes:						
Property Taxes, Levied for General Purposes, Net				\$19,749,543.00		\$19,749,543.00
Taxes Levied for Debt Service				1,116,124.00		1,116,124.00
Federal and State Aid not Restricted				10,310.52		10,310.52
Tuition				4,358,956.78		4,358,956.78
Miscellaneous Income				104,721.78		104,721.78
Total General Revenues				25,339,656.08		25,339,656.08
Change in Net Position				480,719.28	6,634.83	487,354.11
Net Position—Beginning (Restated-Note 14)				9,958,649.41	243,807.65	10,202,457.06
Net Position—Ending				\$10,439,368.69	\$250,442.48	\$10,689,811.17

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

SECTION – B

GOVERNMENTAL FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2014

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUND</u>	<u>CAPITAL PROJECTS FUND</u>	<u>DEBT SERVICE FUND</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<u>ASSETS</u>					
Cash and Cash Equivalents (Deficit)	\$ 6,376,876.76	\$ -	\$ 2,933,028.88	\$ 19.53	\$ 9,309,925.17
Interfund Receivable	3,817.09			3,630.86	7,447.95
Receivables from Other Governments	8,116.00				8,116.00
Other Accounts receivable	<u>7,697.70</u>				<u>7,697.70</u>
Total Assets	<u>6,396,507.55</u>	<u>-</u>	<u>2,933,028.88</u>	<u>3,650.39</u>	<u>9,333,186.82</u>
<u>LIABILITIES AND FUND BALANCES</u>					
Liabilities:					
Accounts Payable	678,252.41		406,590.38		1,084,842.79
Interfund Payable			3,630.86	17.09	3,647.95
Unearned Revenue	<u>770.00</u>				<u>770.00</u>
Total Liabilities	<u>679,022.41</u>	<u>-</u>	<u>410,221.24</u>	<u>17.09</u>	<u>1,089,260.74</u>
Fund Balances:					
Restricted for:					
Excess Surplus - Current Year	1,146,470.58				1,146,470.58
Excess Surplus - Prior Year - Designated for Subsequent Year Expenditures	1,093,991.67				1,093,991.67
Emergency Reserve	250,000.00				250,000.00
Maintenance Reserve	1,481,940.00				1,481,940.00
Capital Reserve	811,103.80				811,103.80
Capital Projects			2,522,807.64		2,522,807.64
Committed to:					
Year End Encumbrances	681,045.61				681,045.61
Assigned to:					
Debt Service				3,633.30	3,633.30
Unassigned:					
General Fund	<u>252,933.64</u>				<u>252,933.64</u>
Total Fund Balances	<u>5,717,485.30</u>	<u>-</u>	<u>2,522,807.64</u>	<u>3,633.30</u>	<u>8,243,926.24</u>
Total Liabilities and Fund Balances	<u>\$ 6,396,507.71</u>	<u>\$ -</u>	<u>\$ 2,933,028.88</u>	<u>\$ 3,650.39</u>	<u>\$ 9,333,186.98</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2014

Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:	\$ 8,243,926.24
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The carrying value of the assets is \$24,447,581 and the accumulated depreciation is \$10,041,338.	14,406,243.04
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.	(11,836,614.00)
Short-term Liabilities, including accrued interest on long-term debt, are not due payable in the current period and therefore are not reported as liabilities in the funds.	(39,223.86)
The premium received on the sale of bonds is recorded in the governmental funds as an addition to Fund Balance, but are carried on the statement of net assets and amortized over the life of the bonds. The carrying value of bond premiums is \$668,861 and the accumulated amortization is \$317,516	(351,344.95)
The difference between the face amount of Refunded Bonds and the escrow deposit required to legally defease the Bonds is recorded as a decrease to fund balance in the governmental funds, but is carried on the statement of net assets and amortized over the life of the Bonds. The Deferred Amount from Refunding is \$529,282 and accumulated amortization is \$512,900	<u>16,382.38</u>
Net position of governmental activities	<u>\$ 10,439,368.85</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN FUND BALANCES
 GOVERNMENTAL FUNDS
 FOR THE YEAR ENDED JUNE 30, 2014

	GENERAL FUND	SPECIAL REVENUE FUND	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	TOTAL GOVERNMENTAL FUNDS
<u>REVENUES</u>					
Local Tax Levy	\$ 19,749,543.00	\$	\$	\$ 1,116,124.00	\$ 20,865,667.00
Tuition	4,358,956.78				4,358,956.78
Other Local Sources	101,090.92		3,630.86		104,721.78
State Sources	3,030,743.34			29,724.00	3,060,467.34
Federal Sources	10,310.52	185,939.00			196,249.52
Total Revenues	<u>27,250,644.56</u>	<u>185,939.00</u>	<u>3,630.86</u>	<u>1,145,848.00</u>	<u>28,586,062.42</u>
<u>EXPENDITURES</u>					
Current:					
Regular Instruction	9,371,493.55	11,128.00			9,382,621.55
Special Education Instruction	818,840.65	172,251.00			991,091.65
Other Instruction	1,160,115.63				1,160,115.63
Support Services and Undistributed Costs:					
Tuition	2,414,523.54				2,414,523.54
Student & Instruction Related Services	2,678,758.92				2,678,758.92
School Administrative Services	645,417.97				645,417.97
Other Administrative Services	1,027,940.71				1,027,940.71
Plant Operations and Maintenance	2,380,725.26				2,380,725.26
Pupil Transportation	1,045,294.41				1,045,294.41
Unallocated Benefits	5,423,782.22	2,560.00			5,426,342.22
Debt Service:					
Principal				815,000.00	815,000.00
Interest				330,847.50	330,847.50
Capital Outlay	112,358.68		552,192.36		664,551.04
Total Expenditures	<u>27,079,251.54</u>	<u>185,939.00</u>	<u>552,192.36</u>	<u>1,145,847.50</u>	<u>28,963,230.40</u>
Excess (Deficiency) of Revenues over Expenditures	<u>171,393.02</u>		<u>(548,561.50)</u>	<u>0.50</u>	<u>(377,167.98)</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUND</u>	<u>CAPITAL PROJECTS FUND</u>	<u>DEBT SERVICE FUND</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<u>OTHER FINANCING SOURCES (USES)</u>					
Proceeds from Sale of Serial Bonds			2,760,000.00		2,760,000.00
Transfers in			315,000.00	3,630.86	318,630.86
Transfers out	(316,075.00)		(3,630.86)		(319,705.86)
Total Other Financing Sources and Uses	(316,075.00)		3,071,369.14	3,630.86	2,758,925.00
Net Change in Fund Balances	(144,681.98)		2,522,807.64	3,631.36	2,381,757.02
Fund Balance—Beginning	5,862,167.28	-	-	1.94	5,862,169.22
Fund Balance—Ending	\$ 5,717,485.30	\$ -	\$ 2,522,807.64	\$ 3,633.30	\$ 8,243,926.24

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,
 AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2014

Total net change in fund balances - governmental funds (from B-2)	\$	2,381,757.01
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>		
<p>Interest on Long Term debt is accrued in the statement of activities. In the governmental funds, interest expenditures are recorded when due. The difference between interest accrued and interest paid is as follows:</p>		
Interest Paid	330,847.50	
Interest Accrued	<u>(353,382.30)</u>	(22,534.80)
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. The amount by which depreciation expense exceeded capital outlays is a deduction in the reconciliation. This is the amount by which depreciation exceeded capital outlays in the period.</p>		
Depreciation expense	(485,709.00)	
Capital Outlays	<u>638,731.04</u>	153,022.04
<p>In the statement of activities, certain operating expenses such as compensated absences (the value of paid leave time earned but unused) are measured by the amounts earned during the year. In the governmental funds, expenditures are reported for the amounts of financial resources used. When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation.</p>		
		(2,841.00)
<p>Repayment of bond and lease obligation (long-term debt) principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>		
		815,000.00
<p>Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.</p>		
Proceeds of long-term debt		(2,760,000.00)
<p>The premium received on the sale of bonds is recorded in the governmental funds as an addition to fund balance in the year of issuance, but is carried on the statement of net position and amortized in the statement of activities over the life of the bonds.</p>		
Amortization of Bond Premiums		89,337.28
<p>The difference between the face amount of Refunded Bonds and the escrow deposit required to legally defease the Bonds is recorded as a decrease to fund balance in the governmental funds in the year of issuance, but is carried on the statement of net position and amortized over the life of the Bonds.</p>		
Amortization of Deferred Amount from Refunding		<u>(173,021.25)</u>
Change in net position of governmental activities	\$	<u><u>480,719.28</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

PROPRIETARY FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2014

	BUSINESS-TYPE ACTIVITIES		
	MAJOR FUND	NON-MAJOR FUND	TOTAL ENTERPRISE FUND
	FOOD SERVICE	SHARED SERVICES	
<u>ASSETS</u>			
Current assets:			
Cash and Cash Equivalents	\$ 79,816.03	\$ 8,110.54	87,926.57
Accounts Receivable (Net)	808.37		808.37
Inventories	4,052.90		4,052.90
Total Current Assets	84,677.30	8,110.54	92,787.84
Noncurrent Assets:			
Furniture, Machinery & Equipment	401,150.60		401,150.60
Less Accumulated Depreciation	(226,752.90)		(226,752.90)
Total Noncurrent Assets	174,397.70		174,397.70
Total Assets	259,075.00	8,110.54	267,185.54
<u>LIABILITIES</u>			
Current Liabilities:			
Accounts Payable	2,181.12	29.22	2,210.34
Unearned Revenue	11,057.07	3,475.65	14,532.72
Total Current Liabilities	13,238.19	3,504.87	16,743.06
<u>NET POSITION</u>			
Invested in Capital Assets Net of Related Debt	174,397.70		174,397.70
Unrestricted (Deficit)	71,439.11	4,605.67	76,044.78
Total Net Position	\$ 245,836.81	\$ 4,605.67	250,442.48

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	BUSINESS-TYPE ACTIVITIES		
	MAJOR FUND	NON-MAJOR FUND	TOTAL ENTERPRISE FUND
	FOOD SERVICE	SHARED SERVICES	
Operating Revenues:			
Charges for Services:			
Daily Sales - Non-reimbursable Programs	\$ 743,510.25	\$	\$ 743,510.25
Charges and Fees		187,208.85	187,208.85
Total Operating Revenues	<u>743,510.25</u>	<u>187,208.85</u>	<u>930,719.10</u>
Operating Expenses:			
Cost of Sales	341,680.24		341,680.24
Salaries	221,489.17	156,993.72	378,482.89
Employee Benefits	65,638.39	18,972.14	84,610.53
Insurance	22,332.66		22,332.66
Administrative Expenses	22,654.46		22,654.46
Purchased Services	6,471.98		6,471.98
Contracted Services	2,704.96	8,676.75	11,381.71
Repairs & Maintenance	8,915.21		8,915.21
Travel & Workshops		78.78	78.78
Miscellaneous			
General Supplies	3,669.72	2,487.46	6,157.18
Depreciation	42,393.63		42,393.63
Total Operating Expenses	<u>737,950.42</u>	<u>187,208.85</u>	<u>925,159.27</u>
Operating Income (Loss)	<u>5,559.83</u>	<u>-</u>	<u>5,559.83</u>
Operating Transfer In	<u>1,075.00</u>		<u>1,075.00</u>
Change in Net Position	6,634.83	-	6,634.83
Total Net Position—Beginning	<u>239,201.98</u>	<u>4,605.67</u>	<u>243,807.65</u>
Total Net Position—Ending	<u>\$ 245,836.81</u>	<u>\$ 4,605.67</u>	<u>\$ 250,442.48</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	<u>BUSINESS-TYPE ACTIVITIES</u>		
	<u>MAJOR</u>	<u>NON-MAJOR</u>	<u>TOTAL</u>
	<u>FUND</u>	<u>FUND</u>	
	<u>FOOD</u>	<u>SHARED</u>	<u>ENTERPRISE</u>
	<u>SERVICE</u>	<u>SERVICES</u>	<u>FUND</u>
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>			
Receipts from Customers	\$ 747,926.51	\$ 185,689.68	933,616.19
Payments to Employees		(156,993.72)	(156,993.72)
Payments for Employee Benefits		(18,972.14)	(18,972.14)
Payments to Food Service Mgmt. Co.	(688,305.39)		(688,305.39)
Payments for Services	(8,945.21)	(8,676.75)	(17,621.96)
Payments to Suppliers	(4,344.56)	(2,947.27)	(7,291.83)
Net Cash Provided by (Used for) Operating Activities	<u>46,331.35</u>	<u>(1,900.20)</u>	<u>44,431.15</u>
<u>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</u>			
Operating Transfers In	<u>1,075.00</u>	<u>-</u>	<u>1,075.00</u>
Net Cash Provided by (Used for) Non-capital Financing Activities	<u>1,075.00</u>	<u>-</u>	<u>1,075.00</u>
<u>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</u>			
Purchases of capital assets	<u>(147,292.00)</u>		<u>(147,292.00)</u>
Net cash provided by (used for) capital and related financing activities	<u>(147,292.00)</u>		<u>(147,292.00)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(99,885.65)	(1,900.20)	(101,785.85)
Balances—Beginning of Year	<u>179,701.68</u>	<u>10,010.74</u>	<u>189,712.42</u>
Balances—End of Year	<u>79,816.03</u>	<u>8,110.54</u>	<u>87,926.57</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:			
Operating Income (Loss)	<u>5,559.83</u>	<u>-</u>	<u>5,559.83</u>
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities			
Depreciation and Net Amortization	42,393.63		42,393.63
(Increase) Decrease in Accounts Receivable	240.22		240.22
(Increase) Decrease in Inventory	447.76		447.76
Increase (Decrease) in Unearned Revenue	4,176.04	(1,519.17)	2,656.87
Increase (Decrease) in Accounts Payable	(6,486.13)	(381.03)	(6,867.16)
Total Adjustments	<u>40,771.52</u>	<u>(1,900.20)</u>	<u>38,871.32</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ 46,331.35</u>	<u>\$ (1,900.20)</u>	<u>\$ 44,431.15</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

FIDUCIARY FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
JUNE 30, 2014

	<u>Agency Funds</u>	<u>Expendable Trust Funds Employee Benefit Trust Fund</u>	<u>TOTALS</u>
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 519,423.39	\$ 99,052.05	\$ 618,475.44
Interfund Accounts Receivable			
 Total Assets	 <u>\$ 519,423.39</u>	 <u>\$ 99,052.05</u>	 <u>\$ 618,475.44</u>
<u>LIABILITIES</u>			
Liabilities:			
Interfund Accounts Payable	\$ 3,800.00	\$	\$ 3,800.00
Payroll Deductions and Withholdings	105,383.44		105,383.44
Due to Student Groups	<u>410,239.95</u>		<u>410,239.95</u>
 Total Liabilities	 <u>\$ 519,423.39</u>		 <u>519,423.39</u>
<u>NET POSITION</u>			
Reserved for:			
Unemployment Compensation Insurance		<u>99,052.05</u>	<u>99,052.05</u>
 Total Net Position		 <u>\$ 99,052.05</u>	 <u>\$ 99,052.05</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	Expendable Trust Funds		Totals
	Employee Benefit Trust Fund		
<u>ADDITIONS:</u>			
Deductions from Employees' Salaries	\$ 19,617.38	\$	19,617.38
Board Contributions	15,972.52		15,972.52
Prior Year Cost Reimbursement	19,772.44		19,772.44
Total Additions	<u>55,362.34</u>		<u>55,362.34</u>
<u>DEDUCTIONS:</u>			
Unemployment Benefits	<u>42,903.84</u>		<u>42,903.84</u>
Total Deductions	<u>42,903.84</u>		<u>42,903.84</u>
Change in Net Position	<u>12,458.50</u>		<u>12,458.50</u>
Net Position - Beginning	<u>86,593.55</u>		<u>86,593.55</u>
Net Position - Ending	<u>\$ 99,052.05</u>	\$	<u>99,052.05</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY

NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2014

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) of the Board of Education (Board) of the Northern Highlands Regional High School District (District) report information on all of the nonfiduciary activities of the primary government only. All fiduciary activities are reported only in the fund financial statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support. The District is not financially accountable for any legally separate component units, and no component units have been included in the government-wide financial statements.

The more significant of the Board's accounting policies are described below.

B. Reporting Entity:

The Northern Highlands Regional High School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The District is a Regional Type II district located in the County of Bergen, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The board is comprised of ten members, including a member from the Borough of Ho-Ho-Kus, elected to staggered three-year terms. The Board of Education is responsible for the fiscal control of the District. A Superintendent is appointed by the Board and is responsible for the administrative control of the District. The purpose of the district is to educate students in grades 9-12 from the Borough of Allendale and the Borough of Upper Saddle River, the District's constituent members. The District also provides educational services to students in grades 9-12 from the Boroughs of Ho-Ho-Kus and Saddle River pursuant to separate sending/receiving agreements. The Northern Highlands Regional High School District had an average daily enrollment of 1349 students in grades 9-12 for the 2013-2014 school year.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

C. Basis of Presentation – Government-Wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the government's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

D. Basis of Presentation - Fund Financial Statements

The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each category – governmental, proprietary and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, with each displayed in a separate column. Any remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental funds:

General Fund - The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. State Aid in the form of Economic Development Authority Grants under EFCFA are also financial resources of this fund

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

D. Basis of Presentation - Fund Financial Statements (Cont'd.)

Permanent Fund – The Permanent Fund is used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the District's programs.

The District reports the following proprietary funds:

Food Service Fund – The Food Service Enterprise Fund is used to account fore the activities of the cafeteria operations of the District. The Food Service Fund is considered a major fund of the District

The District also operates a Shared Services enterprise fund.

The District also reports the following fiduciary fund types:

Agency Fund – The Agency Fund is used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency funds include payroll and student activities funds.

Employee Benefit Trust (Unemployment Insurance) – Employee Benefit Trust should be used to report resources that are required to be held in trust for members and beneficiaries of employee benefit plans.

Private Purpose Scholarship Trust – The Private Purpose Scholarship Trust should be used to report all trust arrangements under which principal and/or income benefit individuals, private organizations or other governments.

During the course of its normal operations, the District will have activity between funds (interfund activity) for various purposes. Any residual interfund balances at year-end are reported as interfund accounts receivable/payable. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between funds included within governmental activities (the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, any interfund balances between business-type (enterprise) funds are eliminated so that only the net amount is included as internal balances in the business-type activities columns.

Further, interfund activity may occur during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in/out. In the preparation of the government-wide financial statements, transfers between funds included as governmental activities are eliminated so that only net amounts of resources transferred from or to the governmental activities are reported. A similar treatment is afforded transfers of resources between enterprise funds for the preparation of business-type activity financial statements.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment applied is determined by its measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured, such as current financial resources or economic resources. The basis of accounting refers to the timing of transactions or events for recognition in the financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

E. Measurement Focus and Basis of Accounting (Cont'd.)

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the fiscal period that the taxes are levied by the municipality(s) within which the District is domiciled. Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District recognizes the entire approved tax levy as revenue in the fiscal period for which they were levied. The District is entitled to receive moneys under an established payment schedule and any unpaid amount is considered to be an "accounts receivable". Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. State categorical aid and extraordinary aid revenues are recognized as District revenue during the fiscal period in which they are appropriated by the State of New Jersey.

The governmental funds financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized when it becomes measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual basis accounting. Exceptions to this general rule include debt service, for which interest and principal expenditures in the Debt Service Fund are recognized on their due dates, and expenditures relating to compensated absences, claims and judgments, which are recorded in the period when payment becomes due. General capital asset acquisitions are recorded as expenditures in the governmental funds and are not capitalized. The issuance of long-term debt for capital purposes and capital lease obligations incurred to acquire general capital assets are reported as "other financing sources".

The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Entitlements are recorded as revenue when all eligibility requirements, including timing of funding appropriations, are met, subject to the 60-day availability requirement for collection. Interest and tuition revenues are considered susceptible to accrual and have been recognized as revenues of the current fiscal period, subject to availability. Expenditure driven grant revenues are recorded as qualifying expenditures are incurred and all other eligibility requirements have been met, subject to availability requirements. All other revenue items are considered measurable and available only when cash is received by the District.

The District's proprietary funds, employee benefit trust fund and private purpose scholarship trust funds are reported using the economic resources measurement focus and the accrual basis of accounting. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities.

F. Budgets/Budgetary Control:

Annual budgets are adopted for the general, special revenue and debt service funds using a regulatory basis of accounting which differs from generally accepted accounting principles in one material respect; Budgetary revenues for certain nonexchange state aid transactions are recognized for budgetary purposes in the fiscal period prior to the period in which the state recognizes expenditures/expenses.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

F. Budgets/Budgetary Control: (Cont'd.)

The amounts of the adjustments needed to reconcile the budgetary basis to the GAAP based fund financial statements is set forth in the explanation of differences schedules which follow.

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval. Pursuant to changes in the Local District School Budget Law, statutorily conforming base budgets of Districts with annual school elections held in November (The District has chosen this option) are no longer required to be presented to the voters for approval on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. New Jersey statutes place limits on the Board's ability to increase budgeted expenditures through the appropriation of previously undesignated fund balance and requires the District to obtain additional approvals when budgetary transfers, measured using the advertised budgetary account totals rather than line-item totals, exceed certain thresholds. The Board of Education did not make any supplemental budgetary appropriations during the fiscal year that required additional approvals from oversight agencies.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Appropriations in the general and debt service funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executory) contracts for goods and services. Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. While all appropriations and encumbrances lapse at year-end, valid outstanding encumbrances, for which the contracted performance is expected during the subsequent budget cycle, are legally restricted at year-end and are automatically re-appropriated and become part of the subsequent years' budget pursuant to state regulations.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial statements.

The following presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Budgetary Comparison Schedules – General and Special Revenue Funds to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

F. Budgets/Budgetary Control (Cont'd):

Explanation of differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures:

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/inflows of resources		
Actual amounts (budgetary) "revenues" from the budgetary comparison schedules	\$27,302,672.84	\$185,939.00
Difference- budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and revenues (Net)	0.00	0.00
Certain State Aid payments are recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33).	(447,617.00)	0.00
State Aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	<u>395,588.72</u>	<u>0.00</u>
Total revenues as reported on the statement of revenues, expenditures and changes in fund balance – governmental funds.	<u>\$27,250,644.56</u>	<u>\$185,939.00</u>

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Uses/Outflows of resources		
Actual amounts (budgetary basis) "total outflows" From the budgetary comparison schedule	\$27,079,251.54	\$185,939.00
Difference- budget to GAAP:		
Encumbrances for supplies and equipment ordered but not yet are reported in the year the encumbrance is placed for budgetary purposes, but in the year the goods are received for financial reporting purposes (Net)	0.00	0.00
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds.	<u>\$27,079,251.54</u>	<u>\$185,939.00</u>

G. Cash, Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value, which are generally based on quoted market prices.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

G. Cash, Cash Equivalents and Investments (Cont'd.):

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. GUDPA was amended, effective July 1, 2010, by P.L. 2009, c. 326. The amendments provide a greater level of security protection for covered deposits by increasing collateralization requirements and revising the enforcement protocol to allow for timely response in the event that a member bank shows signs of stress.

Under the amended law, collateralization of GUDPA deposits up to 75% of New Jersey capital is based on a sliding scale that requires the minimum of 5% collateral for Well Capitalized institutions to a maximum of 120% collateral for Critically Undercapitalized institutions. All uninsured GUDPA deposits in excess of 75% of New Jersey capital require 100% collateral. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

H. Tuition Revenue

Tuition revenues for the fiscal year 2013-2014 were based on contractual per pupil rates established by and between the sending and receiving districts. These rates are not subject to change except through amendatory contracts.

I. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditures in the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. The cost of such inventories is recorded as expenses when consumed rather than when purchased.

Payments made to vendors for services that will benefit periods beyond June 30, 2014 are recorded as prepaid items in both the government-wide and fund financial statements.

J. Short-Term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

K. Capital Assets:

Capital assets are capitalized at historical cost, or estimated historical cost for assets where actual historical cost is not available. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The District maintains a threshold level of \$2,000.00 or more of initial, individual cost for capitalizing capital assets. The system for accumulation of fixed assets cost data does not provide the means for determining the percentage of assets valued at actual and those valued at estimated costs.

Capital assets are recorded in the District-wide financial statements, but are not reported in the Fund financial statements. Capital assets are depreciated using the straight-line method over their estimated useful lives. Since surplus assets are sold for an immaterial amount when declared as no longer needed for public school purpose by the District, no salvage value is taken into consideration for depreciation purposes. Useful lives vary from 20 to 50 years for land improvements and buildings, and 5 to 15 years for equipment.

Capital assets not being depreciated include land and construction in progress.

The District does not possess any material amounts of infrastructure capital assets, such as sidewalks and parking lots. Such items are considered to be part of the cost of buildings or other improvable property.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund statement of net position. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Food Service Fund:	
Equipment	5-20 Years

L. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued in the government-wide financial statements as the employees earn the rights to the benefits. Compensated absences that related to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place. The School District reports compensated absences in accordance with the provisions of GASB No. 16, "Accounting for Compensated Absences".

In the governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as a fund liability and expenditure in the fund that will pay for the compensated absence. The noncurrent portion for governmental funds is maintained separately and is a reconciling item between the fund and government-wide presentations.

Based upon existing personnel policies and collective bargaining agreements, employees are granted varying amounts of annual sick, personal and vacation leave. Sick leave may be accumulated for use in subsequent years and the right to a termination payment begins to vest with the employee after 10 years of service. Termination payments for unused sick pay are capped at by bargaining unit, with maximum terminal payments ranging from \$8,500 to \$25,000. Accumulations of unused sick leave may be used only for illnesses in subsequent periods. The accumulation of unused vacation pay is limited by the

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

L. Compensated Absences Cont'd.):

provisions of existing personnel policies and collective bargaining agreements. Unused vacation pay is paid to employees upon separation from service at current daily pay rates. Changes in the value of compensated absences earned and unused is more fully detailed in Note 4.

M. Deferred Outflows/Inflows of Resources:

In addition to assets, the statement of financial position may report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and will not be recorded as an outflow of resources (expenditure/expense) until that time. The District is reporting two items in this category; The Deferred Amount on Refunding and the Deferred bond Issue Costs. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding bonds. Deferred bond issue costs represent the costs associated with the sale of debt instruments to finance capital acquisition costs, and is amortized over the life of the associated debt instruments. As more fully discussed in Note 14, the District implemented the provisions of GASB Statement No. 65 for the current fiscal year and restated its Governmental Activities Net Position to reflect this new standard.

In addition to liabilities, the statement of financial position may report a separate section for deferred inflows of resources. This separate financial statement element represents a acquisition of net position that applies to a future period(s) and will not be recorded as an inflow of resources (revenue) until that time. The District is reporting one items in this category, the Unamortized Premium on Refunding. This item represents the amount above the par value of the refunding bonds paid by the purchaser of the bonds at closing, and is deferred recognized as an inflow of resources over the life of the refunding bonds.

N. Unearned Revenue/Advances from Grantors:

Unearned revenue represents cash advances received relating to services (expenditures/expenses) that will be provided in a subsequent fiscal period. Similarly, for expenditure-driven grants, amounts advanced to the District in excess of the amounts expended and earned are recorded as advances from grantors.

O. Net Position Flow Assumption (District-Wide and Proprietary Fund Financial Statements)

Periodically, the District may fund outlays for a particular purpose from both restricted resources, such as bond referendum proceeds and/or grant proceeds, and unrestricted resources. To determine the amounts of net position- restricted and unrestricted that should be reported in the government-wide and proprietary fund financial statements, a flow assumption must be made to establish the order in which resources are considered to be applied. In the absence of specific grant compliance requirements to the contrary, the District policy is to utilize all amounts of available restricted net position prior to applying unrestricted net position to fund acquisition costs.

P. Fund Balance Flow Assumption (Governmental Fund Financial Statements)

Periodically, the District may fund outlays for a particular purpose from both restricted resources and unrestricted resources (the total of the committed, assigned and unassigned fund balance). To determine the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made to establish the order in which resources are considered to be applied. In the absence of specific grant compliance requirements to the contrary, the

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

P. Fund Balance Flow Assumption (Governmental Fund Financial Statements) (Cont'd.)

District policy is to utilize all amounts of available restricted fund balance prior to applying any component of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance, with unassigned fund balance applied last.

Q. Fund Balance Policies:

Fund balance of the governmental funds is reported in various categories based upon the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through actions to transfer amounts to legally restricted reserve accounts (capital, maintenance and emergency reserves), or actions to commit or assign fund balance.

The committed fund balance includes amounts that can only be used for the specific purposes determined by a formal action of the Board of Education. Commitments of fund balance remain in place until the committed fund balance is fully depleted or an amendatory action is taken by the Board of Education.

Assignments of fund balance are made by the Board of Education for specific purposes that do not the criteria to be classified as committed. The Board of education also assigns fund balance when it appropriates unrestricted/unassigned fund balance to bridge a gap between estimated revenue and appropriations in the subsequent year budget. Unlike commitments, assignments are generally temporary in nature, and additional actions of the Board are generally not required to remove an assignment, whereas an action of the Board is essential to the modification or elimination of an unexpended committed fund balance.

R. District-Wide Financial Statement Classifications

1. Program Revenues – Amounts reported as program revenues include a) charges to customers or applicants who purchase, use or benefit from goods services or privileges provided by a given function or segment and b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.
2. General Revenues – all taxes, including those designated for specific purposes such as debt service, are reported as general revenues. All other resources, including internally dedicated resources, unrestricted entitlements, and investment income are reported as general revenues.
3. Capital Assets – In the statement of net position, capital assets are reported, net of accumulated depreciation as assets of the governmental activities and business-type activities.
4. Long-term Debt - In the statement of net position, long-term debt is reported as a component of long-term liabilities of the governmental activities and business-type activities.
5. Net Investment in Fixed Assets – In the statement of Net Position, the net undepreciated value of capital assets, less the value of outstanding debt issued to purchase acquire or build those capital assets, is reported as Net Investment in Fixed assets as a component of net position for the governmental activities and business-type activities.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

S. Proprietary Fund Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and products in connection with the primary purpose or function for which the fund was established. The District's Food Service proprietary fund reports operating revenues from the sales of lunches and a la carte items, and operating expenses include the costs of sales (food, supplies and labor), administrative costs and depreciation on capital assets. Revenues earned through the District's participation in the National School Lunch Program (NSLP) would be classified as nonoperating revenues, notwithstanding the limitations on the pricing of Type A student lunches that is required for program participation. The district does not participate in the NSLP.

T. Reconciliation of District-Wide and Fund Financial Statements

I. Differences between governmental fund balance sheet and District-wide statement of net position:

Total Governmental Fund Balance (B-1)	\$8,243,926
Adjustments to District-Wide Net Position:	
Capital Assets (see Note 3)	14,406,243
Long-Term Liabilities (see Note 4)	(11,836,614)
Other Items not recognized in Fund Financial Statements:	
Accrued Interest on Long-term Debt	(39,224)
Unamortized Premiums Received on Bond Sales	(351,345)
Unamortized Deferred Amounts from Refunding	<u>16,383</u>
Net Position of Governmental Activities (A-1)	<u>\$10,439,369</u>

II. Differences between governmental fund statement of revenues, expenditures and changes in fund balances and District-wide statement of activities:

Total Net Change Governmental Fund Balance (B-2)	\$2,381,757
Adjustments to District-Wide Net Position:	
Depreciation on Capital Assets (see Note 3)	(485,709)
Capital Outlays	638,731
Repayment of Long-Term Liabilities (see Note 4)	815,000
Bond Proceeds (Increases Liabilities for District-Wide)	(2,760,000)
Increase in Value of Compensated Absences	(2,841)
Interest on Long-term Debt (Accrual Basis for District-Wide)	(22,535)
Amortization of Premiums Received on Bond Sales	89,337
Amortization of Deferred Amounts from Refunding	<u>(173,021)</u>
Net Position of Governmental Activities (A-2)	<u>\$480,719</u>

U. Estimates:

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

NOTES TO FINANCIAL STATEMENTS

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

The Northern Highlands Regional High Board of Education had the following depository accounts. All deposits are carried at cost plus accrued interest. The government does not have a deposit policy.

Depository Account	Bank Balance
Insured - FDIC	\$ 250,000.00
Insured – NJGUDPA (N.J.S.A.17:94.1)	<u>9,753,734.18</u>
Total Deposits	<u>\$10,003,734.18</u>

Custodial Credit Risk – Deposits - Custodial credit risk is the risk that in the event of a bank failure, the board's deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk. Based upon NJGUDPA, as of June 30, 2014, \$0.00 of the Board's bank balance of \$10,003,734.18 was exposed to custodial risk. (See Note 1-G. relating to statutory mitigation of custodial risk in the event of a bank failure).

New Jersey Cash Management Fund – All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to minimize the risks related to investments. In all the years of the Division of Investment's existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for the "Other-than-State" participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis.

As of June 30, 2014, the District had \$0.00 on deposit with the New Jersey Cash Management Fund.

NOTE 3. FIXED ASSETS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL ASSETS NOTE DISCLOSURE
DISCLOSURE OF INFORMATION ABOUT CAPITAL ASSETS

The governmental fund balance sheet includes a reconciliation between fund balance- total governmental funds and net position-governmental activities as reported in the District-wide statement of net position. One item of that reconciliation explains that capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. An addition to the fund balance - total governmental funds is made to reflect the carrying value of the District's capital assets at year-end in the District-wide financial statements, which consisted of:

Total capital assets at cost	24,447,581.04
Less: accumulated depreciation	<u>(10,041,338.00)</u>
Government Activities Capital Assets, Net	<u><u>14,406,243.04</u></u>

Capital asset activity for the year ended June 30, 2014 was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital Assets That Are Not Being Depreciated:				
Land	\$ 283,800.00	\$ 436,522.00	\$ -	\$ 720,322.00
Construction in Progress		<u>115,670.36</u>		<u>115,670.36</u>
Total Capital Assets Not Being Depreciated	<u>283,800.00</u>	<u>552,192.36</u>	<u>-</u>	<u>835,992.36</u>
Land Improvements	510,975.00		-	510,975.00
Building and Building Improvements	20,094,929.00		-	20,094,929.00
Machinery, Equipment, Furniture & Vehicles	<u>2,919,146.00</u>	<u>86,538.68</u>		<u>3,005,684.68</u>
Totals at Historical Cost	<u>23,525,050.00</u>	<u>86,538.68</u>		<u>23,611,588.68</u>
Less Accumulated Depreciation For:				
Land Improvements	(449,396.00)	(4,534.00)	-	(453,930.00)
Building and Building Improvements	(6,394,791.00)	(407,836.00)	-	(6,802,627.00)
Machinery, Equipment, Furniture & Vehicles	<u>(2,711,442.00)</u>	<u>(73,339.00)</u>		<u>(2,784,781.00)</u>
Total Accumulated Depreciation	<u>(9,555,629.00)</u>	<u>(485,709.00)</u>	<u>-</u>	<u>(10,041,338.00)</u>
Total Capital Assets Being Depreciated (Net of Accumulated Depreciation)	<u>13,969,421.00</u>	<u>(399,170.32)</u>	<u>-</u>	<u>13,570,250.68</u>
Government Activities Capital Assets, Net	<u>\$ 14,253,221.00</u>	<u>\$ 153,022.04</u>	<u>\$ -</u>	<u>\$ 14,406,243.04</u>
Business-type Activities				
Equipment	253,858.60	147,292.00		401,150.60
Less Accumulated Depreciation for: Equipment	<u>(184,359.27)</u>	<u>(42,393.63)</u>		<u>(226,752.90)</u>
Business-type Activities Capital Assets, Net	<u>\$ 69,499.33</u>	<u>\$ 104,898.37</u>	<u>\$ -</u>	<u>\$ 174,397.70</u>

* Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 17,211.00
Student & Instr. Related services	17,972.00
School Administrative services	27,067.00
Plant Operations & Maintenance	11,089.00
Unallocated	<u>412,370.00</u>
Total depreciation expense	<u>\$ 485,709.00</u>

NOTE 4: LONG-TERM LIABILITIES

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 LONG TERM DEBT DISCLOSURE
DISCLOSURE OF INFORMATION ABOUT LONG TERM LIABILITIES

The governmental fund balance sheet includes a reconciliation between fund balance- total governmental funds and net position-governmental activities as reported in the District-wide statement of net position. One item of that reconciliation explains that Long-term liabilities, including bonds and judgments payable, are not due and payable in the current period and therefore are not reported liabilities in the governmental funds. A deduction to the fund balance - total governmental funds is made to reflect the carrying value of the District's long-term liabilities at year-end in the governmental activities of the District-wide financial statements.

Long-term debt liability activity for the year ended June 30, 2014 was as follows:

	<u>Beginning</u> <u>Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending</u> <u>Balance</u>	<u>Amounts</u> <u>Due Within</u> <u>One Year</u>
Governmental Activities:					
Bonds Payable:					
General Obligation Debt	\$ 9,327,000.00	\$ 2,760,000.00	\$ 815,000.00	\$ 11,272,000.00	\$ 960,000.00
Total Bonds Payable	<u>9,327,000.00</u>	<u>2,760,000.00</u>	<u>815,000.00</u>	<u>11,272,000.00</u>	<u>960,000.00</u>
Other Liabilities:					
Compensated Absences Payable	<u>561,773.00</u>	<u>2,841.00</u>	<u> </u>	<u>564,614.00</u>	<u> </u>
Total Other Liabilities	<u>561,773.00</u>	<u>2,841.00</u>	<u> </u>	<u>564,614.00</u>	<u> </u>
Total Liabilities	<u>\$ 9,888,773.00</u>	<u>\$ 2,762,841.00</u>	<u>\$ 815,000.00</u>	<u>\$ 11,836,614.00</u>	<u>\$ 960,000.00</u>

* The net increase in the liability for compensated absences was charged to governmental functions as follows:

Instruction	\$ (8,945.00)
Student & Instr. Related services	19,355.00
General Administrative services	(9,984.00)
Pupil Transportation	<u>2,415.00</u>
Total compensated absences expense	<u>\$ 2,841.00</u>

NOTES TO FINANCIAL STATEMENTS

NOTE 4. GENERAL LONG-TERM DEBT (CONT'D):

A. Bonds Payable -- Bonds are authorized in accordance with State law by the voters of the District through referendums that authorize capital project appropriations and the financing of same. Should changing economic conditions permit, the District may seek the approval of the Local Finance Board, Department of Community Affairs (the "LFB"), to issue general improvement refunding bonds to redeem or defease previously issued bonds. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

Principal and interest due on bonds outstanding as at June 30, 2014 is as follows:

<u>Year ending</u> <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	960,000.00	383,446.11	1,343,446.11
2016	1,170,000.00	339,391.25	1,509,391.25
2017	1,215,000.00	307,353.75	1,522,353.75
2018	1,275,000.00	264,903.75	1,539,903.75
2019	1,327,000.00	222,128.75	1,549,128.75
2020	1,375,000.00	173,875.00	1,548,875.00
2021	1,420,000.00	131,500.00	1,551,500.00
2022	1,480,000.00	77,975.00	1,557,975.00
2023	340,000.00	24,912.50	364,912.50
2024	350,000.00	16,050.00	366,050.00
2025	<u>360,000.00</u>	<u>5,400.00</u>	<u>365,400.00</u>
	<u>\$ 11,272,000.00</u>	<u>\$1,946,936.11</u>	<u>\$ 13,218,936.11</u>

B. Bonds Authorized But Not Issued -- As of June 30, 2014, the District had \$995.00 of authorized but not issued bonds.

C. Other Authorized Debt -- At June 30, 2014, the District had authorized the execution of a Lease-Purchase Agreement in the amount of \$500,000. This agreement closed on August 20, 2014. The proceeds from this financing are to be used to acquire and make improvements to specified real property.

C. Advance Refunding of 2003 School Bonds -- On March 24, 2011, the District issued \$9,580,000.00 Refunding School Bonds, Series 2011 (the "Bonds") to advance refund \$9,617,000 of its callable 2003 School Bonds. Interest Rates on the Refunding Bonds ranged from 2.0% to 4.25%, while Yields, which reflect premiums or discounts, ranged from 0.6% to 3.23%. The Net Interest Cost (NIC) on the Bonds was 2.765%. The net proceeds of the sale of \$10,146,282.44, which includes premiums of \$688,680.70 and deducts \$102,578.26 of underwriting fees and other costs associated with the issuance of the Bonds, were used to purchase U.S. Government Securities, which were deposited to an irrevocable Trust with an escrow agent. The escrow provided for all future debt service payments through June 15, 2012, and the trustee called the outstanding refunded bonds for redemption on that date.

The advance refunding resulted in a difference between the reacquisition price and the net carrying value of the old debt of \$529,282.44. This difference, reported in the accompanying District-wide financial statements as a deferred outflow of resources is being charged as a Governmental Activities expense through the school year ended June 30, 2022. The refunding transaction was structured to provide 97% of the total debt service savings during the fiscal years ending June 30, 2011 through 2014. Annual charges to amortize the Deferred Amount from Refunding are proportional to the annual cash flow savings in budgeted debt service that resulted from the refunding transaction, and reflect the "front-loaded" structure of the transaction.

NOTE 5. PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System, the Teachers' Pension and Annuity Fund or the Defined Contribution Retirement Program which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of the Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be accessed via the Division of Pensions and Benefits website, at www.state.nj.us/treasury/pensions, or may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Defined Contribution Retirement System (DCRP) - The DCRP was established effective July 1, 2007 to provide coverage to certain elected and appointed officials who became excluded from the PERS system pursuant to the provisions of P.L. 2007, c. 92. In addition, certain members of the PERS and TPAF, enrolled after July 1, 2007 who earn salary in excess of those systems' maximum compensation limits are eligible for DCRP membership for the compensation not credited to PERS or TPAF participation.

Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits for PERS and TPAF systems vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

NOTES TO FINANCIAL STATEMENTS

NOTE 5. PENSION PLANS (CONT'D):

Vesting in the DCRP occurs after one year of membership. Employer contributions to the DCRP are set at 3% of base salary.

Contribution Requirements - The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. Under the provisions of Chapter 78, PL 2011, TPAF and PERS employee contributions were increased from 5.5% to 6.5% of employees' annual compensation, as defined, effective June 28, 2011. An additional increase which will bring employee contributions to 7.5% is being phased in over the seven-year period subsequent to the effective date of Chapter 78. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of the TPAF.

<u>Three-Year Trend Information for PERS</u>			
<u>Year Funding</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
6/30/14	\$ 207,907	100 %	\$ 0
6/30/13	259,971	100 %	0
6/30/12	269,654	100 %	0

Three-Year Trend Information for TPAF (Paid on-behalf of the District, excluding post-retirement medical benefits which are reported in Note 6)

<u>Year Funding</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
6/30/14	\$ 460,193.00	Unknown %	\$ 0
6/30/13	715,239.00	Unknown %	0
6/30/12	349,596.00	Unknown %	0

In 2011-2012, the State resumed funding for normal pension and accrued liability costs, and \$33,881 of the on-behalf payment represents NCGI premiums. During the 6/30/13 period, \$35,750 of the on-behalf payment represents NCGI premiums. In the current period \$37,325 of the on-behalf payment represents NCGI premiums. In accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$856,883.62 during the year ended June 30, 2014 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the general-purpose financial statements, and the combining and individual fund and account group statements and schedules as a revenue and expenditure in accordance with GASB 24.

NOTE 6. POST-RETIREMENT BENEFITS

The State of New Jersey sponsors and administers the post-employment health benefits program for school districts. Free coverage is provided to members of the TPAF who retire after accumulating 25 years of credited service or on a disability retirement. The State is also responsible for the costs attributable to Chapter 126, P.L. 1992, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service or on a disability retirement if the member’s employer does not provide this coverage.

The Division of Pensions issues a publicly available financial report that includes the financial statements and required supplementary information for the Health Benefits Program Fund – Local Government. This report may be accessed via the Division of Pensions and Benefits website, at www.state.nj.us/treasury/pensions, or may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

At June 30, 2013, there were approximately 100,134 retirees receiving State paid post retirement health benefits. The cost of these benefits is funded through contributions by the state in accordance with P.L. 1994, c.62. The State contribution to the costs of post employment health benefits for the year ended June 30, 2013 was \$1.07 billion. Funding of post retirement medical benefits was changed from a pre-funding basis to a pay-as-you-go basis in Fiscal Year 1994.

The State is also responsible for the costs attributable to Chapter 126, P.L. 1992, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$173.8 million toward Chapter 126 benefits for 17,356 eligible retired members in Fiscal Year 2013.

The State’s contributions to the Health Benefits Program Fund on-behalf of the District for TPAF retiree health benefits, for the last three years, is as follows:

Three-Year Trend Information for TPAF (Paid on-behalf of the District)

<u>Year Funding</u>	<u>Annual Post Retirement Medical Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
6/30/14	\$ 754,543	100 %	\$ 0
6/30/13	808,756	100	0
6/30/12	702,779	100	0

The amounts of State contributions to the Health Benefits Program Fund on-behalf of the District for PERS retiree health benefits has not been made available.

NOTE 7. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

NOTES TO FINANCIAL STATEMENTS

NOTE 7. RISK MANAGEMENT (CONT'D.)

Property and Liability Insurance - The District, along with other school districts, is a member of the Northeast Bergen County School Board Insurance group (NESBIG), a governmental joint insurance fund. NESBIG has adopted a formal risk management plan that involves a combination of District risk retention (through the use of per claim and aggregate per line deductibles), Fund retention of risk and the procurement of excess insurance and reinsurance through commercial reinsurers and the School Excess Liability Fund. A complete listing of the coverages provided by the Fund can be found in the statistical section of the Comprehensive Annual Financial Report. Audited financial information for the Fund relating to the level of claims reserves, estimated amounts of claims incurred but not reported and net assets were not available for inclusion in this report.

Surety bond coverage for the School Business Administrator and Treasurer of School Moneys is provided by commercial insurance companies.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current year and prior year:

<u>Fiscal Year</u>	<u>Board Contrib.</u>	<u>Employee Contrib.</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2011-2012	\$ 18,546	\$ 31,053	\$ 47,890	\$ 99,258
2012-2013	23,951	33,215	69,831	86,594
2013-2014	15,972	19,617	42,904	99,052

NOTE 8. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2014:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 3,817.09	\$
Capital Projects Fund		3,630.86
Capital Projects Fund	3,630.86	17.09
Payroll Agency Fund		3,800.00
Total	\$ <u>7,447.95</u>	\$ <u>7,447.95</u>

NOTES TO FINANCIAL STATEMENTS

NOTE 9. FUND BALANCE APPROPRIATED

General Fund - Of the \$6,165,102.30 General Fund balance at June 30, 2014 (Budgetary Basis), \$681,045.61 is legally committed for amounts encumbered at June 30, 2014, for which the contracted goods or services had not been delivered or rendered. These amounts will carry forward to the budget of the 2014-2015 school year. \$1,093,991.67 is reserved for excess surplus that has been appropriated and included as an anticipated revenue in the 2014-15 budget; \$1,146,470.58 is reserved for excess surplus that must be appropriated as an item of revenue in the 2015-16 budget. Additional legal reserves of \$811,103.80, \$1,481,940.00 and \$250,000.00 have been established by the Board of Education for Capital, Maintenance, and Emergency Reserves, respectively. Unreserved General Fund Balance was \$700,550.64, which is unassigned. The total General Fund balance must be reduced by \$447,617.00 of state aid that was realized as revenue on the budgetary basis but is not permitted to arrive at the amounts reported as components of fund balance in the governmental fund financial statements, which are reported in accordance with generally accepted accounting principles.

Capital Projects Fund – At June 30, 2014, the Capital Projects Fund reported a fund balance of \$2,522,807.64. Additional funding from the Lease Purchase Agreement (\$500,000) and SDA State Aid (\$210,000) are anticipated to finance unexpended project balances of \$3,232,807.64 at year-end.

Debt Service Fund - Of the \$3,633.30 fund balance at June 30, 2014, the entire amount has been designated and assigned for expenditures in a subsequent District Budget.

NOTE 10. CALCULATION OF EXCESS SURPLUS

In accordance with *N.J.S.A.* 18A:7F-7, as amended by P.L. 2004, c.73 (S1701). The designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at the fiscal year end of June 30 for future tax relief to the extent that unrestricted/unassigned fund balance exceeds 2% of the prior year net adjusted expenditures. The excess fund balance pledged to future tax relief at June 30, 2014, calculated on a budgetary basis pursuant to statute, is \$2,240,462.25, and is comprised of \$1,093,991.67 that was appropriated as part of the 2014-15 school budget, and \$1,146,470.58, which represents the minimum amount of fund balance that must be appropriated as part of the 2015-16 school budget.

NOTE 11. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District of Northern Highlands Regional High School District Board of Education by inclusion of \$7,000.00 during fiscal year 2001 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the department, a district may deposit funds into the capital reserve at any time upon board resolution through the transfer of undesignated, unreserved general fund balance or of excess undesignated, unreserved general fund balance that is anticipated in the budget certified for taxes. Pursuant to N.J.A.C. 6:23A-5.1 (d) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted projects in its approved LRFP. During the 2013-14 school year, the Board of Education approved transfers from the Capital Reserve Account to the Capital Projects Fund in the amount of \$315,000. At June 30, 2014, the balance in the Capital Reserve Account was \$811,103.80.

NOTES TO FINANCIAL STATEMENTS

NOTE 12. OTHER RESERVE ACCOUNTS

Pursuant to enabling legislation and rulemaking, the District is permitted to establish legally restricted Reserve Funds for Maintenance and Emergencies. The activity of these reserved accounts and their status at June 30, 2014 is as follows:

Emergency Reserve: A balance of \$250,000 existed at June 30, 2013 and June 30, 2014.

Maintenance Reserve: A balance of \$1,650,440 existed at June 30, 2013. Of this total, \$618,500 was appropriated by Board resolution during the school year to fund eligible projects. The Board also approved transfers of \$450,000 to the Maintenance reserve, resulting in a year-end balance of \$1,481,940.

NOTE 13. DEFICIT FUND BALANCES

The District did not have any deficit fund balances at June 30, 2014 that would have been reported in the fund statements (modified accrual basis). P.L. 2003 c.97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, ie., if one government recognizes an asset, the other government recognizes a liability. Since the District is not recording the last state aid payment on the GAAP financial statements until the year the State records the payable, it is possible that a positive fund balance could be reported on a mandated budgetary basis while a deficit is reported on a GAAP basis based upon nonrecognition of revenue on the GAAP basis for the final state aid payment.

Pursuant to *N.J.S.A.* 18A:22-44.2 any negative unreserved, undesignated general fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action..

NOTE 14. RESTATEMENT OF GOVERNMENTAL ACTIVITIES NET POSITION

The District implemented the provisions of GASB Statement No. 65 effective July 1, 2013. The adoption of this standard reclassified costs associated with the issuance of bonds in prior periods from a Deferred Outflow of Resources to an Outflow of Resources. Prior to the implementation of GASB Statement No. 65, bond issue costs were amortized over the life of the bonds. The new standard requires expense recognition in the year of issuance for all costs except prepaid bond insurance costs, which should continue to be amortized in a rational and systematic manner over the life of the bonds. A restatement of the June 30, 2013 Governmental Activities Net Position was required as follows:

Governmental Activities Net Position as Reported 6-30-13	\$10,040,472.50
Deferred Bond Issue Costs Written Off	<u>(\$81,823.09)</u>
Governmental Activities Net Position 6-30-13 Restated	<u>\$9,958,649.41</u>

NOTES TO FINANCIAL STATEMENTS

NOTE 15. PENDING LITIGATION AND CONTINGENT LIABILITIES

PENDING LITIGATION - At June 30, 2014, there was no litigation pending for which an unfavorable outcome with a material adverse impact on the net position of the District was anticipated.

NOTE 16. SUBSEQUENT EVENTS

On August 20, 2014, the District executed a Lease Purchase Financing Agreement with PNC Equipment Finance, LLC as lessor. This agreement had been authorized by the Board of Education in June, 2014. The amount of the proceeds received by the District was \$500,000, and is restricted to financing the costs of the acquisition and improvements to certain real property as approved by the Board in March, 2014.

**REQUIRED SUPPLEMENTARY
INFORMATION**

PART II

BUDGETARY COMPARISON SCHEDULES

SECTION – C

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 19,749,543.00		\$ 19,749,543.00	\$ 19,749,543.00	
Tuition-Individuals	111,105.00		111,105.00	220,203.00	109,098.00
Tuition-LEAs	4,050,865.00		4,050,865.00	4,138,753.78	87,888.78
Unrestricted Miscellaneous Revenue	73,196.00		73,196.00	101,090.92	27,894.92
Total - Local Sources	23,984,709.00		23,984,709.00	24,209,590.70	224,881.70
State Sources:					
Extraordinary Aid	250,000.00		250,000.00	435,982.00	185,982.00
Categorical Special Ed. Aid	394,722.00		394,722.00	394,722.00	
Categorical Security Aid	77,630.00		77,630.00	77,630.00	
Categorical Transportation Aid	90,004.00		90,004.00	90,004.00	
Other State Aid - NP Transportation				8,116.00	8,116.00
Other State Aid - Anti-Bullying				3,851.00	3,851.00
Other State Aid - Inst. Children-Unknown District of Origin				847.00	847.00
On-behalf TPAF Pension Contrib. (non-budgeted)				460,193.00	460,193.00
On-behalf TPAF OPEB Contrib. (non-budgeted)				754,543.00	754,543.00
On-behalf TPAF Employer FICA Contrib. (non-budgeted)				856,883.62	856,883.62
Total - State Sources	812,356.00		812,356.00	3,082,771.62	2,270,415.62
Federal Sources:					
Public Assistance Grant-Hurricane Sandy				10,310.52	10,310.52
Total - Federal Sources				10,310.52	10,310.52
Total Revenues	24,797,065.00		24,797,065.00	27,302,672.84	2,505,607.84

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Grades 9-12	\$ 8,638,448.00	\$ (76,318.35)	\$ 8,562,129.65	\$ 8,443,814.73	\$ 118,314.92
Regular Programs - Home Instr.:					
Salaries of Teachers	45,000.00	(15,000.00)	30,000.00	25,884.00	4,116.00
Regular Programs - Undistrib. Instr.:					
Purchased Prof./Educational Services	52,400.00	(27,960.65)	24,439.35	11,589.61	12,849.74
Purchased Technical Services	38,750.00	(9,639.50)	29,110.50	20,120.64	8,989.86
Other Purchased Services	75,786.00	637.50	76,423.50	68,495.79	7,927.71
General Supplies	619,251.00	247,283.48	866,534.48	744,852.72	121,681.76
Textbooks	56,421.00	(308.42)	56,112.58	47,720.86	8,391.72
Other Objects	9,750.00	510.00	10,260.00	9,015.20	1,244.80
Total Regular Programs	<u>9,535,806.00</u>	<u>119,204.06</u>	<u>9,655,010.06</u>	<u>9,371,493.55</u>	<u>283,516.51</u>
Resource Room/Resource Center:					
Salaries of Teachers	<u>802,939.00</u>	<u>15,902.00</u>	<u>818,841.00</u>	<u>818,840.65</u>	<u>0.35</u>
Total Resource Room/Resource Center	<u>802,939.00</u>	<u>15,902.00</u>	<u>818,841.00</u>	<u>818,840.65</u>	<u>0.35</u>
Total Special Education	<u>802,939.00</u>	<u>15,902.00</u>	<u>818,841.00</u>	<u>818,840.65</u>	<u>0.35</u>
Basic Skills/Remedial:					
Salaries of Teachers	<u>17,025.00</u>	<u>13,685.00</u>	<u>30,710.00</u>	<u>30,709.09</u>	<u>0.91</u>
Total Basic Skills/Remedial	<u>17,025.00</u>	<u>13,685.00</u>	<u>30,710.00</u>	<u>30,709.09</u>	<u>0.91</u>
Bilingual Education:					
Salaries of Teachers	\$ <u>8,000.00</u>	\$ <u>(8,000.00)</u>	\$ _____	\$ _____	\$ _____
Total Bilingual Education	<u>8,000.00</u>	<u>(8,000.00)</u>	_____	_____	_____

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES:					
School - Sponsored Co/Extracurricular Activities:					
Salaries	\$ 373,488.00	\$ (6,014.15)	\$ 367,473.85	\$ 357,527.75	\$ 9,946.10
Purchased Services	28,150.00	11,933.21	40,083.21	33,095.04	6,988.17
Supplies and Materials	40,355.00	(3,083.50)	37,271.50	30,210.40	7,061.10
Other Objects	14,359.00	332.00	14,691.00	7,787.65	6,903.35
Transfer to Cover Deficit (Agency Funds)	500.00		500.00		500.00
	<u>456,852.00</u>	<u>3,167.56</u>	<u>460,019.56</u>	<u>428,620.84</u>	<u>31,398.72</u>
Total School - Sponsored Cocurricular Activities					
School - Sponsored Athletics - Instruction:					
Salaries	524,748.00	26,491.50	551,239.50	551,239.50	
Purchased Services	48,250.00	885.00	49,135.00	39,864.19	9,270.81
Supplies and Materials	60,444.00	4,665.00	65,109.00	60,133.82	4,975.18
Other Objects	28,000.00	(750.00)	27,250.00	12,108.19	15,141.81
Transfer to Cover Deficit (Agency Funds)	45,000.00		45,000.00	37,440.00	7,560.00
	<u>706,442.00</u>	<u>31,291.50</u>	<u>737,733.50</u>	<u>700,785.70</u>	<u>36,947.80</u>
Total School - Sponsored Athletics					
Total Instruction	<u>11,527,064.00</u>	<u>175,250.12</u>	<u>11,702,314.12</u>	<u>11,350,449.83</u>	<u>351,864.29</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Undistributed Expenditures:					
Instruction:					
Tuition to Other LEAs Within the State - Special	\$ 234,503.00	\$ 6,670.00	\$ 241,173.00	\$ 240,569.00	\$ 604.00
Tuition to County Vocational School Dist. - Regular	218,100.00	(21,999.00)	196,101.00	196,100.00	1.00
Tuition to County Vocational School Dist. - Special	9,810.00	17,776.00	27,586.00	27,585.08	0.92
Tuition to CSSD & Regional Day Schools	491,375.00	(53,447.00)	437,928.00	437,928.00	
Tuition to Private Schools for the Disabled - Within State	1,015,549.00	(210,758.00)	804,791.00	799,781.91	5,009.09
Tuition to Private Schools for the Disabled, Outside the State	<u>460,279.00</u>	<u>262,250.00</u>	<u>722,529.00</u>	<u>712,559.55</u>	<u>9,969.45</u>
Total Undistrib. Expend. - Instruc.	<u>2,429,616.00</u>	<u>492.00</u>	<u>2,430,108.00</u>	<u>2,414,523.54</u>	<u>15,584.46</u>
Attendance and Social Work Services:					
Salaries	<u>67,163.00</u>	<u>128.00</u>	<u>67,291.00</u>	<u>67,290.92</u>	<u>0.08</u>
Total Attendance and Social Work Serv.	<u>67,163.00</u>	<u>128.00</u>	<u>67,291.00</u>	<u>67,290.92</u>	<u>0.08</u>
Health Services:					
Salaries	114,604.00	(1,296.50)	113,307.50	113,307.50	
Purchased Profess. and Tech. Serv.	11,000.00		11,000.00	10,999.92	0.08
Other Purchased Services	3,000.00	(1,621.50)	1,378.50		1,378.50
Supplies and Materials	4,100.00	1,142.90	5,242.90	3,823.93	1,418.97
Other Objects	<u>125.00</u>	<u>115.00</u>	<u>240.00</u>	<u>240.00</u>	
Total Health Services	<u>132,829.00</u>	<u>(1,660.10)</u>	<u>131,168.90</u>	<u>128,371.35</u>	<u>2,797.55</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Undistributed Expenditures (Cont'd.):					
Speech, OT, PT & Related Services					
Salaries	\$ 84,766.00	\$ (2,872.00)	\$ 81,894.00	\$ 72,736.65	\$ 9,157.35
Purchased Profess./Educa. Services	70,000.00		70,000.00	55,041.50	14,958.50
Other Objects	225.00		225.00		
Total Speech, OT, PT & Related Services	<u>154,991.00</u>	<u>(2,872.00)</u>	<u>152,119.00</u>	<u>127,778.15</u>	<u>24,115.85</u>
Other Support Services-Student - Extra Serices					
Salaries	94,904.00	23,000.00	117,904.00	117,513.00	391.00
Purchased Profess./Educa. Services	207,614.00	(492.00)	207,122.00	171,054.82	36,067.18
Supplies and Materials	6,000.00		6,000.00	4,380.34	1,619.66
Total Other Support Services-Student - Extra Services	<u>308,518.00</u>	<u>22,508.00</u>	<u>331,026.00</u>	<u>292,948.16</u>	<u>38,077.84</u>
Guidance:					
Salaries of Other Professional Staff	622,501.00	8,000.00	630,501.00	628,989.24	1,511.76
Other Purchased Prof. & Tech. Services	1,825.00	(425.00)	1,400.00	960.00	440.00
Other Purchased Services	6,150.00	(1,944.00)	4,206.00	3,547.70	658.30
Supplies and Materials	1,533.00	1,759.00	3,292.00	3,184.41	107.59
Other Objects	2,300.00	2,225.00	4,525.00	4,436.20	88.80
Total - Guidance	<u>634,309.00</u>	<u>9,615.00</u>	<u>643,924.00</u>	<u>641,117.55</u>	<u>2,806.45</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Undistributed Expenditures (Cont'd.):					
Child Study Teams:					
Salaries of Other Profess. Staff	\$ 542,942.00	\$ (4,674.00)	\$ 538,268.00	\$ 537,163.58	\$ 1,104.42
Salaries of Secret. & Clerical Assts.	165,751.00	(1,261.00)	164,490.00	164,489.79	0.21
Purchased Profess./Educa. Services	1,700.00		1,700.00		1,700.00
Supplies and Materials	4,639.00		4,639.00	2,710.70	1,928.30
Other Objects	2,940.00		2,940.00	2,861.00	79.00
Total - Child Study Teams	<u>717,972.00</u>	<u>(5,935.00)</u>	<u>712,037.00</u>	<u>707,225.07</u>	<u>4,811.93</u>
Improv. of Instruction Services:					
Salaries of Professional Staff	47,608.00	4,723.28	52,331.28	52,331.28	\$
Supplies and Materials		1,300.00	1,300.00	1,300.00	
Other Objects	885.00	(0.03)	884.97	530.00	354.97
Total Improv. of Instruction Services	<u>48,493.00</u>	<u>6,023.25</u>	<u>54,516.25</u>	<u>54,161.28</u>	<u>354.97</u>
Educational Media Serv./School Library:					
Salaries	559,780.00	27,600.10	587,380.10	587,379.94	0.16
Purch. Profess. and Tech. Serv.	2,000.00	2,995.00	4,995.00	4,995.00	
Supplies and Materials	52,929.00	(1,245.00)	51,684.00	43,977.22	7,706.78
Other Objects	320.00		320.00	50.00	270.00
Total Educa. Media Serv./School Library	<u>615,029.00</u>	<u>29,350.10</u>	<u>644,379.10</u>	<u>636,402.16</u>	<u>7,976.94</u>
Instructional Staff Training Services:					
Purch. Profess. Educ. Serv.	29,000.00	2,688.00	31,688.00	15,421.47	16,266.53
Other Purchased Services	7,700.00	175.00	7,875.00	6,292.81	1,582.19
Supplies and Materials		1,750.00	1,750.00	1,750.00	
Total Instr. Staff Training Serv.	<u>36,700.00</u>	<u>4,613.00</u>	<u>41,313.00</u>	<u>23,464.28</u>	<u>17,848.72</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Undistributed Expenditures (Cont'd.):					
Support Serv. General Administration:					
Salaries	\$ 233,548.00	\$	\$ 233,548.00	\$ 232,855.73	\$ 692.27
Legal Services	75,000.00	38,618.00	113,618.00	112,017.54	1,600.46
Audit Fees	20,750.00	(1,300.00)	19,450.00	19,365.00	85.00
Other Purch. Professional Services	44,400.00	15,833.50	60,233.50	53,867.34	6,366.16
Communications/Telephone	105,800.00	(10,275.65)	95,524.35	91,036.31	4,488.04
BOE Other Purchased Services	4,500.00		4,500.00	1,894.08	2,605.92
Misc. Purchased Services	19,700.00	7,240.00	26,940.00	25,330.50	1,609.50
General Supplies	9,250.00	5,676.00	14,926.00	11,975.92	2,950.08
Misc. Expenditures	6,385.00	1,052.00	7,437.00	6,930.00	507.00
BOE Membership Dues and Fees	17,300.00	8,000.00	25,300.00	17,678.38	7,621.62
Total Support Serv. General Administration	536,633.00	64,843.85	601,476.85	572,950.80	28,526.05
Support Serv. School Administration:					
Salaries of Principals/Asst. Principals	296,079.00	695.00	296,774.00	296,773.88	0.12
Salaries of Other Professional Staff	177,174.00	(2,474.00)	174,700.00	174,700.00	
Salaries of Secty. and Clerical Assts.	171,138.00	(739.00)	170,399.00	164,653.17	5,745.83
Purch. Professional & Technical Serv.	500.00		500.00	200.00	300.00
Other Purchased Services	6,500.00	(721.00)	5,779.00	2,256.92	3,522.08
Supplies and Materials	1,000.00		1,000.00		1,000.00
Other Objects	7,230.00		7,230.00	6,834.00	396.00
Total Support Serv. School Admin.	659,621.00	(3,239.00)	656,382.00	645,417.97	10,964.03

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Central Services:					
Salaries	\$ 406,581.00	\$	\$ 406,581.00	\$ 405,036.44	\$ 1,544.56
Purch. Professional Services	11,600.00	42,200.00	53,800.00	32,126.00	21,674.00
Purch. Technical Services	9,000.00	1,300.00	10,300.00	10,215.00	85.00
Misc. Purchased Services	5,800.00	700.00	6,500.00	1,166.42	5,333.58
Supplies and Materials	6,750.00	(324.00)	6,426.00	5,098.55	1,327.45
Miscellaneous Expenditures	1,240.00	107.50	1,347.50	1,347.50	
Total Central Services	440,971.00	43,983.50	484,954.50	454,989.91	29,964.59
Required Maint. For School Facilities:					
Salaries	274,367.00	30,487.00	304,854.00	304,853.58	0.42
Cleaning, Repair & Maint. Services	125,500.00	660,890.91	786,390.91	210,820.44	575,570.47
General Supplies	85,000.00	9,960.40	94,960.40	82,837.76	12,122.64
Total Required Maint. For School Facilities	484,867.00	701,338.31	1,186,205.31	598,511.78	587,693.53
Custodial Services:					
Salaries	643,075.00	(10,865.00)	632,210.00	632,209.77	0.23
Purch. Professional & Technical Serv.	16,000.00	(1,625.00)	14,375.00	5,521.00	8,854.00
Cleaning, Repair & Maint. Services	135,000.00		135,000.00	101,291.52	33,708.48
Other Purchased Property Services	90,000.00	5,000.00	95,000.00	80,420.92	14,579.08
Insurance	127,500.00	4,659.00	132,159.00	132,159.00	
General Supplies	99,500.00	11,255.00	110,755.00	82,985.00	27,770.00
Energy (Natural Gas)	210,000.00	10,808.00	220,808.00	208,247.53	12,560.47
Energy (Electricity)	485,000.00	(61,659.00)	423,341.00	338,018.51	85,322.49
Other Objects	9,800.00		9,800.00	7,769.96	2,030.04
Total Custodial services	1,815,875.00	(42,427.00)	1,773,448.00	1,588,623.21	184,824.79

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D.):					
Current Expense (Cont'd.):					
Undistributed Expenditures (Cont'd.):					
Care & Upkeep of Grounds:					
Salaries	\$ 45,351.00	\$ (4,358.00)	\$ 40,993.00	\$ 40,992.82	0.18
Cleaning, Repair & Maint. Services	139,700.00	48,190.12	187,890.12	127,749.73	60,140.39
General Supplies	45,050.00	1,713.80	46,763.80	23,028.67	23,735.13
Total Care & Upkeep of Grounds	<u>230,101.00</u>	<u>45,545.92</u>	<u>275,646.92</u>	<u>191,771.22</u>	<u>83,875.70</u>
Security:					
Purch. Professional & Technical Serv.	20,000.00	(15,500.00)	4,500.00	1,504.00	2,996.00
Other Objects		500.00	500.00	315.05	184.95
Total Security	<u>20,000.00</u>	<u>(15,000.00)</u>	<u>5,000.00</u>	<u>1,819.05</u>	<u>3,180.95</u>
Total Operation & Maint. Of Plant Services	<u>2,550,843.00</u>	<u>689,457.23</u>	<u>3,240,300.23</u>	<u>2,380,725.26</u>	<u>859,574.97</u>
Student Transportation Services:					
Salaries for Pupil Transportation (Other Than Between Home & School)	\$ 147,328.00	\$ 174.00	\$ 147,502.00	\$ 147,501.47	0.53
Purch. Professional & Technical Serv.	35,000.00	1,334.00	36,334.00	29,812.41	6,521.59
Cleaning, Repair & Maint. Services					
Contracted Services - Aid in Lieu of Payments - Non-Pub Sch.	31,824.00	5,299.00	37,123.00	37,122.21	0.79
Contracted Services (Other Than Between Home & School) - Vendors	47,500.00	3,600.00	51,100.00	46,650.07	4,449.93
Contracted Services (Special Ed. Students) - Vendors	5,400.00	(5,400.00)			

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES (CONT'D.):					
Undistributed Expenditures (Cont'd.):					
Student Transportation Services (Cont'd.):					
Contracted Services (Regular Students) - ESCs	368,000.00	15,700.00	383,700.00	380,925.27	2,774.73
Contracted Services (Special Ed. Students) - ESCs	507,750.00	(22,641.00)	485,109.00	387,545.03	97,563.97
General supplies	14,850.00	1,706.74	16,556.74	14,366.95	2,189.79
Other Objects	750.00	708.00	1,458.00	1,371.00	87.00
Total Student Transportation Services	1,158,402.00	480.74	1,158,882.74	1,045,294.41	113,588.33
Unallocated Employee Benefits:					
Social Security Contributions	\$ 285,000.00		\$ 285,000.00	\$ 267,030.49	\$ 17,969.51
Other Retirement Contributions	280,000.00	(27,239.25)	252,760.75	220,456.22	32,304.53
Unemployment Compensation	75,000.00		75,000.00	8,304.00	66,696.00
Workmen's Compensation	175,000.00	19,391.00	194,391.00	194,391.00	
Health Benefits	2,766,500.00	(5,184.75)	2,761,315.25	2,551,876.06	209,439.19
Tuition Reimbursements	77,507.00	(375.00)	77,132.00	76,836.27	295.73
Other Employee Benefits	30,590.00	5,330.00	35,920.00	33,268.56	2,651.44
Total Unallocated Employee Benefits:	3,689,597.00	(8,078.00)	3,681,519.00	3,352,162.60	329,356.40
On-behalf TPAF Pension Contrib. (non-budgeted)				460,193.00	(460,193.00)
On-behalf TPAF OPEB Contrib. (non-budgeted)				754,543.00	(754,543.00)
On-behalf TPAF Employer FICA Contrib. (non-budgeted)				856,883.62	(856,883.62)
Total On-behalf Contributions				2,071,619.62	(2,071,619.62)
Total Personal Services - Employee Benefits	3,689,597.00	(8,078.00)	3,681,519.00	5,423,782.22	(1,282,070.22)

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Total Undistributed Expenditures	\$ 14,181,687.00	\$ 849,710.57	\$ 15,031,397.57	\$ 15,616,443.03	\$ (585,270.46)
Total Expenditures - Current Expense	<u>25,708,751.00</u>	<u>1,024,960.69</u>	<u>26,733,711.69</u>	<u>26,966,892.86</u>	<u>(233,406.17)</u>
CAPITAL OUTLAY:					
Equipment:					
Regular Programs - Instruction:					
Grades 9-12	25,100.00	4,563.45	29,663.45	29,663.45	
Special Education - Instruction:					
School Sponsored/Co.-Curr./Extra Curr		43,285.23	43,285.23	43,285.23	
Undistributed Expenditures:					
Admin. Info Tech.		13,590.00	13,590.00	13,590.00	
Custodial Services	<u>37,490.00</u>		<u>37,490.00</u>		<u>37,490.00</u>
Total Equipment	<u>62,590.00</u>	<u>61,438.68</u>	<u>124,028.68</u>	<u>86,538.68</u>	<u>37,490.00</u>
Facilities Acquis. & Constr. Services:					
Architect/Engineer Fees					
Assessment for Debt Service-SDA Funding	<u>39,812.00</u>	<u>(13,992.00)</u>	<u>25,820.00</u>	<u>25,820.00</u>	
Total Facil. Acquis. & Constr. Services	<u>39,812.00</u>	<u>(13,992.00)</u>	<u>25,820.00</u>	<u>25,820.00</u>	
Total Capital Outlay	<u>102,402.00</u>	<u>47,446.68</u>	<u>149,848.68</u>	<u>112,358.68</u>	<u>37,490.00</u>
Total Expenditures	\$ <u>25,811,153.00</u>	\$ <u>1,072,407.37</u>	\$ <u>26,883,560.37</u>	\$ <u>27,079,251.54</u>	\$ <u>(195,916.17)</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(1,014,088.00)</u>	<u>(1,072,407.37)</u>	<u>(2,086,495.37)</u>	<u>223,421.30</u>	<u>2,309,691.67</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Other Financing Sources (Uses)					
Operating Transfers In/(out)					
Transfer to Food Service Fund		(2,000.00)	(2,000.00)	(1,075.00)	925.00
Transfer to Capital Projects Fund		(315,000.00)	(315,000.00)	(315,000.00)	
Total Other Financing Sources (Uses)		(317,000.00)	(317,000.00)	(316,075.00)	925.00
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(1,014,088.00)	(1,389,407.37)	(2,403,495.37)	(92,653.70)	2,310,616.67
Fund Balances, July 1	6,257,756.00		6,257,756.00	6,257,756.00	
Fund Balances, June 30	\$ 5,243,668.00	\$ (1,389,407.37)	\$ 3,854,260.63	\$ 6,165,102.30	\$ 2,310,616.67
Recapitulation of Fund Balance:					
Restricted Fund Balance:					
Reserved Excess Surplus-Designated for Subsequent Year Expenditures				\$ 1,093,991.67	
Reserve for Excess Surplus				1,146,470.58	
Emergency Reserve				250,000.00	
Maintenance Reserve				1,481,940.00	
Capital Reserve				811,103.80	
Committed Fund Balance:					
Year-End Encumbrances				681,045.61	
Unassigned Fund Balance				700,550.64	
				6,165,102.30	
Reconciliation to Governmental Funds Statements (GAAP):					
Remaining State Aid Payments not recognized on GAAP basis				(447,617.00)	
Fund Balance per Governmental Funds (GAAP)				\$ 5,717,485.30	

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SPECIAL REVENUE FUND
 BUDGETARY COMPARISON SCHEDULE
 FOR THE YEAR ENDED JUNE 30, 2014

	<u>ORIGINAL BUDGET</u>	<u>BUDGET TRANSFERS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FINAL TO ACTUAL</u>
REVENUES:					
Federal Sources					
Title II, Part A	\$ 11,700.00	\$ 1,988.00	\$ 13,688.00	\$ 13,688.00	\$ -
IDEA Part B	155,000.00	17,251.00	172,251.00	172,251.00	-
Total Federal Revenues	<u>166,700.00</u>	<u>19,239.00</u>	<u>185,939.00</u>	<u>185,939.00</u>	<u>-</u>
Total Revenues	<u>166,700.00</u>	<u>19,239.00</u>	<u>185,939.00</u>	<u>185,939.00</u>	<u>-</u>
EXPENDITURES:					
Instruction					
Salaries of Teachers	11,700.00	(572.00)	11,128.00	11,128.00	-
Personal services-Employee Benefits		2,560.00	2,560.00	2,560.00	-
Other Purchased Services (400-500 series)	155,000.00	17,251.00	172,251.00	172,251.00	-
Total Instruction	<u>166,700.00</u>	<u>19,239.00</u>	<u>185,939.00</u>	<u>185,939.00</u>	<u>-</u>
Total Expenditures	<u>166,700.00</u>	<u>19,239.00</u>	<u>185,939.00</u>	<u>185,939.00</u>	<u>-</u>
Total Outflows	<u>166,700.00</u>	<u>19,239.00</u>	<u>185,939.00</u>	<u>185,939.00</u>	<u>-</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**NOTES TO THE REQUIRED
SUPPLEMENTARY INFORMATION**

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 REQUIRED SUPPLEMENTARY INFORMATION
 BUDGETARY COMPARISON SCHEDULE
 NOTE TO RSI
FOR THE YEAR ENDED JUNE 30, 2014

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

		General Fund		Special Revenue Fund
Sources/inflows of resources				
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	(C-1)	\$27,302,672.84	(C-2)	185,939.00
Difference - budget to GAAP:				
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized (Net)				0.00
State aid payment recognized for budgetary purposes, not recognized for GAAP statements (Net)		<u>(52,028.28)</u>		<u> </u>
Total revenues as reported on the statement of revenues, expenditures and change in fund balances - governmental funds	(B-2)	<u>27,250,644.56</u>	(B-2)	<u>185,939.00</u>
Uses/outflows of resources				
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	(C-1)	27,079,251.54	(C-2)	185,939.00
Difference - budget to GAAP:				
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		<u>0.00</u>		<u>0.00</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	(B-2)	<u>\$27,079,251.54</u>	(B-2)	<u>185,939.00</u>

OTHER SUPPLEMENTARY INFORMATION

SCHOOL LEVEL SCHEDULES

SECTION – D

SPECIAL REVENUE FUND

SECTION – E

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2014

	I.D.E.A. PART B BASIC <u>2013-2014</u>	TITLE II PART A <u>2013-2014</u>	<u>TOTALS</u> <u>2012-2013</u>
<u>REVENUES</u>			
Federal Sources	\$ <u>172,251.00</u>	\$ <u>13,688.00</u>	<u>185,939.00</u>
Total Revenues	<u>172,251.00</u>	<u>13,688.00</u>	<u>185,939.00</u>
<u>EXPENDITURES</u>			
Instruction:			
Salaries of Teachers		11,128.00	11,128.00
Other Purch. Services (400-500 series)	<u>172,251.00</u>	<u> </u>	<u>172,251.00</u>
Total Instruction	<u>172,251.00</u>	<u>11,128.00</u>	<u>183,379.00</u>
Support Services:			
Personal Services - Empl. Benefits	<u> </u>	<u>2,560.00</u>	<u>2,560.00</u>
Total Support Services	<u> </u>	<u>2,560.00</u>	<u>2,560.00</u>
Total Expenditures	\$ <u><u>172,251.00</u></u>	\$ <u><u>13,688.00</u></u>	\$ <u><u>185,939.00</u></u>

CAPITAL PROJECTS FUND

SECTION – F

NORTHERN HIGHLANDS REGIONAL SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SUMMARY SCHEDULE OF PROJECT EXPENDITURES
YEAR ENDED JUNE 30, 2014

Exhibit - F-1

<u>ISSUE/PROJECT TITLE</u>	<u>APPROVAL DATE</u>	<u>REVISED APPROPRIATION</u>	<u>EXPENDITURES TO DATE CURRENT YEAR</u>	<u>UNEXPENDED BALANCE</u>
Roof Replacement at Northern Highlands Regional High School	9/24/13	\$ 2,760,000.00	\$ 80,274.36	\$ 2,679,725.64
Valve Replacement & Water Softener Installation	3/6/14	234,500.00	18,796.00	215,704.00
Drainage Improvements	3/6/14	182,700.00	12,200.00	170,500.00
Security System Upgrades	3/6/14	107,800.00	4,400.00	103,400.00
Acquisition and Improvement of Real Property	4/7/14	<u>\$ 500,000.00</u>	<u>\$ 436,522.00</u>	<u>63,478.00</u>
		<u>\$ 3,785,000.00</u>	<u>\$ 552,192.36</u>	<u>\$ 3,232,807.64</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND
 CHANGE IN FUND BALANCE - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2014

Revenues and Other Financing Sources	
Interest Income	\$ 3,630.86
Total Revenues & Other Financing Sources	3,630.86
Expenditures:	
Purchased Professional and Technical Services	130,919.36
Land and Improvements	409,947.00
Construction Services	11,326.00
Total Expenditures	552,192.36
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(548,561.50)
Other Financing Sources/(Uses):	
Proceeds from Sale of Serial Bonds	2,760,000.00
Transfers In	315,000.00
Transfers Out	(3,630.86)
Total Other Financing Sources/(Uses)	3,071,369.14
Net Change in Fund Balance	2,522,807.64
Fund balance - beginning	-
Fund balance - ending	\$ 2,522,807.64

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS
 ROOF REPLACEMENT AT NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$	\$ -	\$ -	\$ -
Bond Proceeds		2,760,000.00	2,760,000.00	\$ 2,760,000.00
Total Revenues & Other Financing Sources	-	2,760,000.00	2,760,000.00	2,760,000.00
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		80,274.36	80,274.36	230,968.00
Construction Services		-	-	2,529,032.00
Total expenditures	-	80,274.36	80,274.36	2,760,000.00
Excess (deficiency) of revenues over (under) expenditures	\$ -	\$ 2,679,725.64	\$ 2,679,725.64	\$ -

Additional project information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	09/24/13
Bonds Authorized	\$2,760,000
Bonds Issued	\$2,760,000
Original Authorized Cost	\$2,760,000
Additional Authorized Cost	N/A
Revised Authorized Cost	\$2,760,000
Percentage Increase over Original Authorized Cost	N/A
Percentage completion	3%
Original target completion date	

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS
 VALVE REPLACEMENT AND WATER SOFTENER INSTALLATION
 FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ -	\$ -	\$ -	\$ 93,800.00
Transfer from Capital Reserve	-	140,700.00	140,700.00	140,700.00
Total Revenues & Other Financing Sources	<u>-</u>	<u>140,700.00</u>	<u>140,700.00</u>	<u>234,500.00</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		7,470.00	7,470.00	55,700.00
Construction Services		11,326.00	11,326.00	178,000.00
Total expenditures	<u>-</u>	<u>18,796.00</u>	<u>18,796.00</u>	<u>233,700.00</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ -</u>	<u>\$ 121,904.00</u>	<u>\$ 121,904.00</u>	<u>\$ 800.00</u>

Additional project information:

Project Number	3700-050-13-6002-G04
Grant Date	03/06/14
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$234,500
Additional Authorized Cost	N/A
Revised Authorized Cost	\$234,500

Percentage Increase over Original

Authorized Cost	N/A
Percentage completion	8%

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS
 DRAINAGE IMPROVEMENTS
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ -	\$ -	\$ -	\$ 73,080.00
Transfer from Capital Reserve	-	<u>109,620.00</u>	<u>109,620.00</u>	<u>109,620.00</u>
Total Revenues & Other Financing Sources	<u>-</u>	<u>109,620.00</u>	<u>109,620.00</u>	<u>182,700.00</u>
 Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		12,200.00	12,200.00	19,620.00
Construction Services		-	-	<u>163,080.00</u>
Total expenditures	<u>-</u>	<u>12,200.00</u>	<u>12,200.00</u>	<u>182,700.00</u>
 Excess (deficiency) of revenues over (under) expenditures	<u>\$ -</u>	<u>\$ 97,420.00</u>	<u>\$ 97,420.00</u>	<u>\$ -</u>

Additional project information:

Project Number	3700-050-14-1004-G04
Grant Date	03/06/14
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$182,700
Additional Authorized Cost	N/A
Revised Authorized Cost	\$182,700

Percentage Increase over Original Authorized Cost	N/A
Percentage completion	7%

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS
 SECURITY SYSTEM UPGRADES
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ -	\$ -	\$ -	\$ 43,120.00
Transfer from Capital Reserve	-	64,680.00	64,680.00	64,680.00
Total Revenues & Other Financing Sources	<u>-</u>	<u>64,680.00</u>	<u>64,680.00</u>	<u>107,800.00</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		4,400.00	4,400.00	19,680.00
Construction Services		-	-	88,120.00
Total expenditures	<u>-</u>	<u>4,400.00</u>	<u>4,400.00</u>	<u>107,800.00</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ -</u>	<u>\$ 60,280.00</u>	<u>\$ 60,280.00</u>	<u>\$ -</u>

Additional project information:

Project Number	3700-050-14-1006-G04
Grant Date	03/06/14
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$107,800
Additional Authorized Cost	N/A
Revised Authorized Cost	\$107,800

Percentage Increase over Original Authorized Cost	N/A
Percentage completion	4%

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS
 ACQUISITION AND IMPROVEMENT OF REAL PROPERTY
 FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2014

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Proceeds-Lease/Purchase Agreement	\$ -	\$ -	\$ -	\$ 500,000.00
Total Revenues & Other Financing Sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>500,000.00</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services		26,575.00	26,575.00	60,000.00
Land and Improvements		409,947.00	409,947.00	440,000.00
Total expenditures	<u>-</u>	<u>436,522.00</u>	<u>436,522.00</u>	<u>500,000.00</u>
Excess (deficiency) of revenues over (under) expenditures	\$ -	\$ (436,522.00)	\$ (436,522.00)	\$ -

Additional project information:

Project Number	3700-050-14-3000-3100
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Cost	\$500,000
Additional Authorized Cost	N/A
Revised Authorized Cost	\$500,000
Percentage Increase over Original Authorized Cost	N/A
Percentage completion	87%
Original target completion date	Aug-14

PROPRIETARY FUNDS

SECTION – G

ENTERPRISE FUND

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF NET POSITION
 PROPRIETARY FUNDS
 JUNE 30, 2014

	<u>BUSINESS-TYPE ACTIVITIES</u>		
	<u>MAJOR FUND</u>	<u>NON-MAJOR FUND</u>	<u>TOTAL ENTERPRISE FUND</u>
	<u>FOOD SERVICE</u>	<u>SHARED SERVICES</u>	
<u>ASSETS</u>			
Current assets:			
Cash and Cash Equivalents	\$ 79,816.03	\$ 8,110.54	87,926.57
Accounts Receivable (Net)	808.37		808.37
Inventories	4,052.90		4,052.90
Total Current Assets	<u>84,677.30</u>	<u>8,110.54</u>	<u>92,787.84</u>
Noncurrent Assets:			
Furniture, Machinery & Equipment	401,150.60		401,150.60
Less Accumulated Depreciation	<u>(226,752.90)</u>		<u>(226,752.90)</u>
Total Noncurrent Assets	<u>174,397.70</u>		<u>174,397.70</u>
Total Assets	<u><u>259,075.00</u></u>	<u><u>8,110.54</u></u>	<u><u>267,185.54</u></u>
<u>LIABILITIES</u>			
Current Liabilities:			
Accounts Payable	2,181.12	29.22	2,210.34
Unearned Revenue	<u>11,057.07</u>	<u>3,475.65</u>	<u>14,532.72</u>
Total Current Liabilities	<u>13,238.19</u>	<u>3,504.87</u>	<u>16,743.06</u>
<u>NET POSITION</u>			
Invested in Capital Assets Net of Related Debt	174,397.70		174,397.70
Unrestricted (Deficit)	<u>71,439.11</u>	<u>4,605.67</u>	<u>76,044.78</u>
Total Net Position	<u><u>\$ 245,836.81</u></u>	<u><u>\$ 4,605.67</u></u>	<u><u>250,442.48</u></u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
 PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	MAJOR FUND	NON-MAJOR FUND	TOTAL ENTERPRISE FUND
	FOOD SERVICE	SHARED SERVICES	
Operating Revenues:			
Charges for Services:			
Daily Sales - Non-reimbursable Programs	\$ 743,510.25	\$	\$ 743,510.25
Charges and Fees		187,208.85	187,208.85
Total Operating Revenues	743,510.25	187,208.85	930,719.10
Operating Expenses:			
Cost of Sales	341,680.24		341,680.24
Salaries	221,489.17	156,993.72	378,482.89
Employee Benefits	65,638.39	18,972.14	84,610.53
Insurance	22,332.66		22,332.66
Administrative Expenses	22,654.46		22,654.46
Purchased Services	6,471.98		6,471.98
Contracted Services	2,704.96	8,676.75	11,381.71
Repairs & Maintenance	8,915.21		8,915.21
Travel		78.78	78.78
Miscellaneous			
General Supplies	3,669.72	2,487.46	6,157.18
Depreciation	42,393.63		42,393.63
Total Operating Expenses	737,950.42	187,208.85	925,159.27
Operating Income (Loss)	5,559.83	-	5,559.83
Operating Transfers In	1,075.00		1,075.00
Change in Net Position	6,634.83	-	6,634.83
Total Net Position—Beginning	239,201.98	4,605.67	243,807.65
Total Net Position—Ending	\$ 245,836.81	\$ 4,605.67	\$ 250,442.48

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF CASH FLOWS
 PROPRIETARY FUNDS
 FOR THE YEAR ENDED JUNE 30, 2014

	BUSINESS-TYPE ACTIVITIES		
	MAJOR FUND	NON-MAJOR FUND	TOTAL ENTERPRISE FUND
	FOOD SERVICE	SHARED SERVICES	
<u>CASH FLOWS FROM OPERATING ACTIVITIES</u>			
Receipts from Customers	\$ 747,926.51	\$ 185,689.68	933,616.19
Payments to Employees		(156,993.72)	(156,993.72)
Payments for Employee Benefits		(18,972.14)	(18,972.14)
Payments to Food Service Mgmt. Co.	(688,305.39)		(688,305.39)
Payments for Services	(8,945.21)	(8,676.75)	(17,621.96)
Payments to Suppliers	(4,344.56)	(2,947.27)	(7,291.83)
Net Cash Provided by (Used for) Operating Activities	46,331.35	(1,900.20)	44,431.15
<u>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</u>			
Operating Transfers In	1,075.00	-	1,075.00
Net Cash Provided by (Used for) Non-capital Financing Activities	1,075.00	-	1,075.00
<u>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</u>			
Purchases of capital assets	(147,292.00)		(147,292.00)
Net cash provided by (used for) capital and related financing activities	(147,292.00)		(147,292.00)
Net Increase (Decrease) in Cash and Cash Equivalents	(99,885.65)	(1,900.20)	(101,785.85)
Balances—Beginning of Year	179,701.68	10,010.74	189,712.42
Balances—End of Year	79,816.03	8,110.54	87,926.57
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:			
Operating Income (Loss)	5,559.83	-	5,559.83
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities			
Depreciation and Net Amortization	42,393.63		42,393.63
(Increase) Decrease in Accounts Receivable	240.22		240.22
(Increase) Decrease in Inventory	447.76		447.76
Increase (Decrease) in Unearned Revenue	4,176.04	(1,519.17)	2,656.87
Increase (Decrease) in Accounts Payable	(6,486.13)	(381.03)	(6,867.16)
Total Adjustments	40,771.52	(1,900.20)	38,871.32
Net Cash Provided by (Used for) Operating Activities	\$ 46,331.35	\$ (1,900.20)	\$ 44,431.15

INTERNAL SERVICE FUND

FIDUCIARY FUNDS

SECTION - H

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2014

	<u>Expendable Trust Fund</u>		<u>Totals</u>
	<u>Unemployment Compensation Insurance Trust Fund</u>		
<u>ADDITIONS:</u>			
Deductions from Employees' Salaries	\$ 19,617.38	\$	19,617.38
Board Contributions	15,972.52		15,972.52
Prior year Cost Reimbursement	<u>19,772.44</u>		<u>19,772.44</u>
Total Additions	<u>55,362.34</u>		<u>55,362.34</u>
<u>DEDUCTIONS:</u>			
Unemployment Benefits	<u>42,903.84</u>		<u>42,903.84</u>
Total Deductions	<u>42,903.84</u>		<u>42,903.84</u>
Change in Net Position	<u>12,458.50</u>		<u>12,458.50</u>
Net Position - Beginning	<u>86,593.55</u>		<u>86,593.55</u>
Net Position - Ending	<u>\$ 99,052.05</u>	\$	<u>99,052.05</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 STUDENT ACTIVITY AGENCY FUND
 FOR THE YEAR ENDED JUNE 30, 2014

	<u>BALANCE JUNE 30, 2013</u>	<u>CASH RECEIPTS</u>	<u>CASH DISBURSEMENTS</u>	<u>BALANCE JUNE 30, 2014</u>
<u>High School Funds:</u>				
Activity Fund	\$ 336,314.60	\$ 676,260.54	\$ 662,444.94	\$ 350,130.20
Athletic Fund	44,342.97	88,784.80	84,618.90	48,508.87
Cultural Arts Fund	<u>11,600.88</u>			<u>11,600.88</u>
Total Student Activity Funds	<u>\$ 392,258.45</u>	<u>\$ 765,045.34</u>	<u>\$ 747,063.84</u>	<u>\$ 410,239.95</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 PAYROLL AGENCY FUND
 FOR THE YEAR ENDED JUNE 30, 2014

	<u>BALANCE</u> JUNE 30, 2013	<u>CASH</u> <u>RECEIPTS</u>	<u>CASH</u> <u>DISBURSEMENTS</u>	<u>BALANCE</u> JUNE 30, 2014
<u>ASSETS</u>				
Cash and Cash Equivalents	\$ 100,505.27	\$ 7,307,344.58	\$ 7,298,666.41	\$ 109,183.44
Total Assets	<u>\$ 100,505.27</u>	<u>\$ 7,307,344.58</u>	<u>\$ 7,298,666.41</u>	<u>\$ 109,183.44</u>
<u>LIABILITIES</u>				
Interfund Accounts Payable	\$ 2,925.00	\$ 3,800.00	\$ 2,925.00	\$ 3,800.00
Payroll Deductions and Withholdings	<u>97,580.27</u>	<u>7,303,544.58</u>	<u>7,295,741.41</u>	<u>105,383.44</u>
Total Liabilities	<u>\$ 100,505.27</u>	<u>\$ 7,307,344.58</u>	<u>\$ 7,298,666.41</u>	<u>\$ 109,183.44</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 NET PAYROLL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

	<u>BALANCE</u> JUNE 30, 2013	<u>CASH</u> <u>RECEIPTS</u>	<u>CASH</u> <u>DISBURSEMENTS</u>	<u>BALANCE</u> JUNE 30, 2014
<u>ASSETS</u>				
Cash and Cash Equivalents	\$ -	\$ 9,489,233.51	\$ 9,489,233.51	\$ -
Total Assets	<u>\$ -</u>	<u>\$ 9,489,233.51</u>	<u>\$ 9,489,233.51</u>	<u>\$ -</u>
<u>LIABILITIES</u>				
Accrued Salaries and Benefits	\$ -	\$ 9,489,233.51	\$ 9,489,233.51	\$ -
Total Liabilities	<u>\$ -</u>	<u>\$ 9,489,233.51</u>	<u>\$ 9,489,233.51</u>	<u>\$ -</u>

LONG-TERM DEBT

SECTION - I

NORTHERN HIGHLANDS REGIONAL SCHOOL DISTRICT
 LONG-TERM DEBT
 SCHEDULE OF SERIAL BONDS
 JUNE 30, 2014

ISSUE	DATE OF ISSUE	AMOUNT OF ISSUE	ANNUAL MATURITIES		INTEREST RATE	BALANCE JUNE 30, 2013	ISSUED	RETIRED	BALANCE JUNE 30, 2014
			DATE	AMOUNT					
School Bonds of 2009	4/15/2009	\$ 1,397,000	4/15/15	\$ 75,000	3.125%	\$ 522,000.00		\$ 70,000.00	\$ 452,000.00
			2016	85,000	3.250%				
			2017	90,000	3.250%				
			2018	95,000	3.500%				
			2019	107,000	3.625%				
Refunding School Bonds, Series 2011	3/24/2011	9,580,000	6/15/15	885,000	2.000%	8,805,000.00		745,000.00	8,060,000.00
			2016	500,000	2.250%				
			2016	405,000	4.000%				
			2017	940,000	4.000%				
			2018	400,000	3.500%				
			2018	580,000	4.000%				
			2019	1,020,000	4.000%				
			2020	565,000	3.000%				
			2020	500,000	4.000%				
			2021	1,110,000	4.250%				
			2022	1,155,000	4.000%				
			School Bonds, Series 2013	12/10/2013	2,760,000				
2016	185,000	1.000%							
2017	200,000	1.000%							
2018	200,000	1.250%							
2019	310,000	1.500%							
2020	310,000	2.000%							
2021	325,000	2.000%							
2022	340,000	2.125%							
2023	350,000	3.000%							
2024	360,000	3.000%							
						<u>9,327,000.00</u>	<u>2,760,000.00</u>	<u>815,000.00</u>	<u>11,272,000.00</u>

NORTHERN HIGHLANDS REGIONAL SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 LONG-TERM DEBT
FOR THE YEAR ENDED JUNE 30, 2014

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 1,116,124.00	\$ -	\$ 1,116,124.00	\$ 1,116,124.00	\$ -
Total Local Sources:	1,116,124.00	-	1,116,124.00	1,116,124.00	-
State Aid - Debt Service	29,724.00	-	29,724.00	29,724.00	-
Total - State Sources	29,724.00	-	29,724.00	29,724.00	-
Total Revenues	1,145,848.00	-	1,145,848.00	1,145,848.00	-
EXPENDITURES:					
Regular Debt Service:					
Redemption of Bond Principal	815,000.00		815,000.00	815,000.00	0.00
Bond Interest	330,848.00		330,848.00	330,847.50	(0.50)
Total expenditures	1,145,848.00	-	1,145,848.00	1,145,847.50	(0.50)
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ -	\$0.50	\$ (0.50)
Other Financing Sources					
Transfer from Capital Projects Fund			-	3,630.86	3,630.86
Total Other Financing Sources	-	-	-	3,630.86	3,630.86
Net Change in Fund Balance	-	-	-	3,631.36	3,630.36
Fund Balance - Beginning	1.94		1.94	1.94	-
Fund Balance - Ending	<u>\$ 1.94</u>	<u>\$ -</u>	<u>\$ 1.94</u>	<u>\$ 3,633.30</u>	<u>\$ 3,630.36</u>

STATISTICAL SECTION

SECTION – J

Financial Trends

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Net Position/Net Assets by Component,
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

	Fiscal Year Ending June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Governmental activities										
Invested in capital assets, net of related debt	\$ 3,134,243	\$ 4,926,221	\$ 4,451,324	\$ 11,197,370	\$ 10,035,666	\$ 7,819,564	\$ 8,157,513	\$ 6,961,436	\$ 5,887,790	\$ (1,267,325)
Restricted	7,309,947	5,134,626	4,888,161	4,115,506	2,997,450	4,990,975	3,912,913	3,761,823	3,761,479	9,564,955
Unrestricted	(4,821)	(20,374)	(191,440)	(60,940)	431,467	75,075	132,492	108,427	121,681	231,229
Total governmental activities net position/net assets	<u>\$ 10,439,369</u>	<u>\$ 10,040,473</u>	<u>\$ 9,148,045</u>	<u>\$ 15,251,936</u>	<u>\$ 13,464,583</u>	<u>\$ 12,885,614</u>	<u>\$ 12,202,919</u>	<u>\$ 10,831,687</u>	<u>\$ 9,770,949</u>	<u>\$ 8,528,860</u>
Business-type activities										
Invested in capital assets, net of related debt	\$ 174,398	\$ 69,499	\$ 67,778	\$ 87,306	\$ 100,892	\$ 108,896	\$ 67,683	\$ 44,030	\$ 49,916	\$ 51,097
Unrestricted	76,045	174,308	161,496	404,509	322,726	59,208	106,391	135,707	101,311	93,372
Total business-type activities net position/net assets	<u>\$ 250,442</u>	<u>\$ 243,808</u>	<u>\$ 229,274</u>	<u>\$ 491,815</u>	<u>\$ 423,619</u>	<u>\$ 168,104</u>	<u>\$ 174,074</u>	<u>\$ 179,737</u>	<u>\$ 151,226</u>	<u>\$ 144,469</u>
District-wide										
Invested in capital assets, net of related debt	\$ 3,308,641	\$ 4,995,720	\$ 4,519,102	\$ 11,284,675	\$ 10,136,559	\$ 7,928,460	\$ 8,225,196	\$ 7,005,467	\$ 5,937,706	\$ (1,216,228)
Restricted	7,309,947	5,134,626	4,888,161	4,115,506	2,997,450	4,990,975	3,912,913	3,761,823	3,761,479	9,564,955
Unrestricted	71,223	153,934	(29,944)	343,570	754,193	134,283	238,883	244,134	222,991	324,600
Total district net position/net assets	<u>\$ 10,689,811</u>	<u>\$ 10,284,280</u>	<u>\$ 9,377,318</u>	<u>\$ 15,743,751</u>	<u>\$ 13,888,202</u>	<u>\$ 13,053,718</u>	<u>\$ 12,376,993</u>	<u>\$ 11,011,424</u>	<u>\$ 9,922,175</u>	<u>\$ 8,673,328</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Net Assets
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

	Fiscal Year Ending June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Expenses										
Governmental activities										
Instruction										
Regular	\$ 9,390,888	\$ 8,942,244	\$ 9,028,083	\$ 8,442,694	\$ 8,909,518	\$ 11,391,705	\$ 11,459,042	\$ 11,586,113	\$ 10,508,778	\$ 9,731,052
Special Education	991,092	984,493	892,973	1,112,774	932,840	1,122,448	1,047,842	965,383	869,417	777,052
Other Instruction	1,160,116	1,044,036	1,065,652	1,038,084	1,059,915	1,423,640	1,449,490	1,320,768	1,113,537	1,073,012
Support Services:										
Tuition	2,414,524	2,002,365	1,943,141	1,382,113	999,285	1,055,507	721,218	682,759	686,787	1,091,820
Student & Instruction Related Services	2,716,086	2,636,254	2,371,102	1,890,928	1,906,909	2,386,770	2,268,564	2,259,361	2,292,717	1,959,464
School Administrative Services	672,485	679,883	638,860	1,010,983	974,212	1,331,807	1,291,174	1,218,928	1,221,544	1,296,870
General Administration	1,019,032	1,086,427	987,917	904,256	837,103	1,086,714	1,143,676	1,081,944	1,244,638	1,342,925
Plant Operations and Maintenance	2,394,229	2,409,114	2,171,079	2,107,380	2,699,922	3,161,556	2,975,870	3,038,130	2,752,051	2,275,568
Pupil Transportation	1,045,294	1,010,238	1,021,777	925,730	1,153,218	1,167,890	939,881	856,117	824,077	800,021
Unallocated Benefits	5,426,342	5,615,486	5,246,476	4,764,368	4,769,262					630,944
Interest on long-term debt	379,202	421,982	345,189	412,891	510,634	488,610	525,166	549,375	592,321	
Unallocated Depreciation and Amortization	496,054	368,675	443,145	411,625						
Total governmental activities expenses	28,105,343	27,201,198	26,155,394	24,403,827	24,752,819	24,616,647	23,821,923	23,558,878	22,105,869	20,978,729
Business-type activities:										
Food service	737,950	702,450	663,163	645,106	690,666	749,497	668,120	646,853	609,759	508,240
Shared Services	187,209	122,979	113,014	147,196	129,661	129,667	128,225	112,861	112,285	112,861
Region I Transportation	-	-	51,067	8,641,697	9,025,856					
Region I Administration	-	-	1,024	563,526	395,441					
Region I Summer School	-	-	-	152,447	190,870					
Region I C.A.P.S. Program	-	-	-	257,437	240,964					
Region I Non-Public IDEA Coordinator	-	-	-	387,684	349,827					
Total business-type activities expense	925,159	825,430	828,268	10,795,093	11,023,285	879,164	796,345	759,715	722,043	621,102
Total district expenses	\$ 29,030,502	\$ 28,026,628	\$ 26,983,663	\$ 35,198,920	\$ 35,776,103	\$ 25,495,811	\$ 24,618,268	\$ 24,318,592	\$ 22,827,912	\$ 21,599,831

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Net Assets
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

	Fiscal Year Ending June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Program Revenues										
Governmental activities:										
Operating grants and contributions	3,246,406	3,382,051	2,834,020	2,382,206	2,317,709	3,094,195	3,579,854	3,597,580	3,100,810	2,902,009
Total governmental activities program revenues	<u>3,246,406</u>	<u>3,382,051</u>	<u>2,834,020</u>	<u>2,382,206</u>	<u>2,317,709</u>	<u>3,094,195</u>	<u>3,579,854</u>	<u>3,597,580</u>	<u>3,100,810</u>	<u>2,902,009</u>
Business-type activities:										
Charges for services										
Food service	744,585	716,984	693,879	651,283	710,337	743,183	659,971	671,479	614,121	542,715
Shared Services	187,209	122,979	113,014	151,801	129,661	129,667	128,225	112,861	112,285	112,861
Region I Transportation	-	-	-	8,687,087	8,863,173					
Region I Administration	-	-	1,825	575,349	544,411					
Region I Summer School	-	-	-	152,448	190,870					
Region I C.A.P.S. Program	-	-	-	257,637	240,964					
Region I Non-Public IDEA Coordinator	-	-	-	387,684	349,827					
Total business type activities program revenues	<u>931,794</u>	<u>839,964</u>	<u>808,718</u>	<u>10,863,289</u>	<u>11,029,243</u>	<u>872,850</u>	<u>788,196</u>	<u>784,340</u>	<u>726,405</u>	<u>655,576</u>
Total district program revenues	<u>\$ 4,178,200</u>	<u>\$ 4,222,015</u>	<u>\$ 3,642,737</u>	<u>\$ 13,245,495</u>	<u>\$ 13,346,952</u>	<u>\$ 3,967,045</u>	<u>\$ 4,368,050</u>	<u>\$ 4,381,920</u>	<u>\$ 3,827,215</u>	<u>\$ 3,557,586</u>
Net (Expense)/Revenue										
Governmental activities	\$ (24,858,937)	\$ (23,819,147)	\$ (23,321,375)	\$ (22,021,621)	\$ (22,435,110)	\$ (21,522,452)	\$ (20,242,070)	\$ (19,961,297)	\$ (19,005,059)	\$ (18,076,720)
Business-type activities	6,635	14,534	(19,550)	68,196	5,958	(6,314)	(8,149)	24,625	4,362	34,475
Total district-wide net expense	<u>\$ (24,852,302)</u>	<u>\$ (23,804,613)</u>	<u>\$ (23,340,925)</u>	<u>\$ (21,953,425)</u>	<u>\$ (22,429,151)</u>	<u>\$ (21,528,767)</u>	<u>\$ (20,250,219)</u>	<u>\$ (19,936,672)</u>	<u>\$ (19,000,697)</u>	<u>\$ (18,042,245)</u>
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Property taxes levied for general purposes, net	\$ 19,749,543	\$ 19,362,297	\$ 18,982,644	\$ 18,610,435	\$ 17,735,995	\$ 17,553,841	\$ 16,942,165	\$ 16,298,379	\$ 15,419,993	\$ 14,327,728
Taxes levied for debt service	1,116,124	1,062,464	1,089,309	1,251,744	1,512,617	956,905	910,000	891,844	952,252	958,615
Federal and State Aid not Restricted	10,311	-	78,234	-	-	6,618	228,807	220,129	133,805	133,805
Tuition	4,358,957	4,200,789	3,962,154	3,729,413	3,532,996	3,328,176	3,254,642	3,288,700	3,406,576	3,159,429
Investment Earnings	-	-	-	-	-	16,291	118,628	189,528	171,614	235,119
Miscellaneous income	104,722	86,025	97,819	217,381	232,471	343,317	159,059	133,455	162,908	144,546
Total governmental activities	<u>25,339,656</u>	<u>24,711,575</u>	<u>24,210,160</u>	<u>23,808,974</u>	<u>23,014,078</u>	<u>22,205,148</u>	<u>21,613,301</u>	<u>21,022,035</u>	<u>20,247,148</u>	<u>18,959,241</u>
Business-type activities:										
Investment Earnings	-	-	-	-	-	7,371	2,486	3,886	2,396	1,203
Total business-type activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,371</u>	<u>2,486</u>	<u>3,886</u>	<u>2,396</u>	<u>1,203</u>
Total district-wide	<u>\$ 25,339,656</u>	<u>\$ 24,711,575</u>	<u>\$ 24,210,160</u>	<u>\$ 23,808,974</u>	<u>\$ 23,014,078</u>	<u>\$ 22,212,519</u>	<u>\$ 21,615,787</u>	<u>\$ 21,025,921</u>	<u>\$ 20,249,544</u>	<u>\$ 18,960,444</u>
Special Item:										
Residual Equity Transfer to New Lead Agency			\$ (242,991)							
Change in Net Position/Net Assets										
Governmental activities	\$ 480,719	\$ 892,428	\$ 888,785	\$ 1,787,353	\$ 578,969	\$ 682,696	\$ 1,371,232	\$ 1,060,738	\$ 1,242,089	\$ 882,521
Business-type activities	6,635	14,534	(262,541)	68,196	5,958	1,057	(5,663)	28,511	6,758	35,678
Total district	<u>\$ 487,354</u>	<u>\$ 906,962</u>	<u>\$ 626,244</u>	<u>\$ 1,855,549</u>	<u>\$ 584,927</u>	<u>\$ 683,753</u>	<u>\$ 1,365,568</u>	<u>\$ 1,089,249</u>	<u>\$ 1,248,847</u>	<u>\$ 918,199</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)
(Unaudited)

	Fiscal Year Ending June 30,									
	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General Fund										
Reserved/Restricted/Committed	\$ 5,464,552	\$ 5,590,531	\$ 4,843,401	\$ 4,129,436	\$ 2,938,709	\$ 3,236,604	\$ 3,299,328	\$ 2,976,221	\$ 2,727,772	\$ 2,997,176
Unreserved/Assigned/Unassigned	252,934	271,636	433,271	403,891	360,690	409,060	425,033	458,039	470,299	544,861
Total general fund	<u>\$ 5,717,485</u>	<u>\$ 5,862,167</u>	<u>\$ 5,276,672</u>	<u>\$ 4,533,326</u>	<u>\$ 3,299,399</u>	<u>\$ 3,645,664</u>	<u>\$ 3,724,361</u>	<u>\$ 3,434,260</u>	<u>\$ 3,198,070</u>	<u>\$ 3,542,037</u>
All Other Governmental Funds										
Reserved										
Unreserved, reported in:										
Special revenue fund	-	-	-	-	-	-	-	-	-	-
Capital projects fund	2,522,808	-	44,758	44,758	138,741	1,770,577	636,696	815,196	1,080,144	6,623,906
Debt service fund	3,633	2	2	77,345	15,235	1	1	1	-	-
Total all other governmental funds	<u>\$ 2,526,441</u>	<u>\$ 2</u>	<u>\$ 44,760</u>	<u>\$ 122,103</u>	<u>\$ 153,977</u>	<u>\$ 1,770,578</u>	<u>\$ 636,697</u>	<u>\$ 815,197</u>	<u>\$ 1,080,144</u>	<u>\$ 6,623,906</u>
Total governmental fund balances	<u>\$ 8,243,926</u>	<u>\$ 5,862,169</u>	<u>\$ 5,321,432</u>	<u>\$ 4,655,430</u>	<u>\$ 3,453,375</u>	<u>\$ 5,416,242</u>	<u>\$ 4,361,058</u>	<u>\$ 4,249,457</u>	<u>\$ 4,278,215</u>	<u>\$ 10,165,943</u>

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)
(Unaudited)

Fiscal Year Ending June 30,

	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Revenues										
Tax levy	\$20,865,667	\$20,424,761	\$20,071,953	\$19,862,179	\$19,248,612	\$18,999,356	\$18,383,814	\$17,739,598	\$17,011,004	\$15,917,287
Tuition Charges	4,358,957	4,200,789	3,962,154	3,729,413	3,532,996	3,328,176	3,254,642	3,288,700	3,406,576	3,159,429
Interest earnings	-	-	-	-	-	16,291	118,628	189,528	171,614	235,119
Miscellaneous	104,722	86,025	97,819	217,523	234,020	365,237	159,059	133,455	162,908	144,546
State sources	3,060,467	3,210,203	2,690,614	1,979,683	2,123,778	2,418,373	3,094,251	3,088,966	2,407,455	2,229,481
Federal sources	196,250	197,668	221,640	402,523	192,382	186,830	182,761	179,368	188,401	175,389
Total revenue	28,586,062	28,119,446	27,044,180	26,191,321	25,331,788	25,314,263	25,193,155	24,619,616	23,347,958	21,861,250
Expenditures										
Instruction:										
Regular Instruction	9,382,622	8,891,741	8,970,496	8,389,482	8,733,904	8,868,651	8,226,795	8,210,294	7,924,725	7,462,077
Special Education Instruction	991,092	984,493	892,973	1,112,774	932,840	897,085	778,420	710,964	673,549	612,806
Other Instruction	1,160,116	1,044,036	1,065,652	1,038,084	1,059,915	1,137,804	1,069,417	946,381	844,963	823,708
Undistributed:										
Tuition	2,414,524	2,002,365	1,943,141	1,382,113	999,285	1,055,507	721,218	682,759	686,787	1,091,820
Student & Instruction Related Services	2,678,759	2,611,152	2,352,021	1,871,845	1,860,111	1,854,688	1,632,308	1,777,718	1,764,145	1,499,505
School Administrative Services	645,418	632,687	610,775	982,898	970,705	1,000,014	986,715	953,304	1,016,088	1,068,279
Other Administrative Services	1,027,941	1,025,372	987,917	904,256	837,103	888,672	981,619	920,320	967,740	1,124,914
Plant Operations and Maintenance	2,380,725	2,399,739	2,144,322	2,074,125	2,587,875	2,679,509	2,649,211	2,691,201	2,469,278	1,971,313
Pupil Transportation	1,045,294	1,010,238	968,948	872,901	926,913	877,588	886,013	798,087	782,652	751,072
Unallocated Benefits	5,426,342	5,642,262	5,197,648	4,774,958	4,622,806	4,236,835	5,043,149	4,938,517	3,988,171	3,577,132
Capital Outlay	664,551	193,619	49,981	114,864	1,865,816	699,286	665,040	577,610	6,526,578	10,513,169
Debt Service:										
Interest	330,848	351,004	379,304	448,402	502,383	495,515	531,649	566,219	602,011	639,560
Principal	815,000	790,000	815,000	1,125,000	1,395,000	950,000	910,000	875,000	989,000	950,000
Total Expenditures	28,963,230	27,578,709	26,378,178	25,091,703	27,294,655	25,641,156	25,081,553	24,648,374	29,235,687	32,085,354
Excess (Deficiency) of revenues over (under) expenditures	(377,168)	540,737	666,002	1,099,618	(1,962,867)	(326,893)	111,601	(28,758)	(5,887,729)	(10,224,104)

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)
(Unaudited)

Fiscal Year Ending June 30,

	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
Other Financing sources (uses)										
Bond Proceeds	2,760,000					1,397,000				
NJEDA Grant Proceeds						(14,920)				
Proceeds from refunding				10,248,861						
Payment to Escrow Agent				(10,146,282)						
Transfers in	318,631	49,825	3	142	400,620	17,176	32,759	66,209	88,480	170,506
Transfers out	(319,706)	(44,758)	(3)	(142)	(400,620)	(17,176)	(32,759)	(66,209)	(88,480)	(170,506)
Total other financing sources (uses)	<u>2,758,925</u>	<u>5,067</u>	<u>-</u>	<u>102,578</u>	<u>-</u>	<u>1,382,080</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>2,381,757</u>	<u>545,804</u>	<u>666,002</u>	<u>1,202,196</u>	<u>\$ (1,962,867)</u>	<u>\$ 1,055,187</u>	<u>\$ 111,601</u>	<u>\$ (28,758)</u>	<u>\$ (5,887,729)</u>	<u>\$ (10,224,104)</u>
Debt service as a percentage of noncapital expenditures	4.05%	4.17%	4.54%	6.30%	7.46%	5.80%	5.90%	5.99%	7.01%	7.37%

Source: District records

NORTHERN HIGHJLANDS REGIONAL HIGH SCHOOL DISTRICT
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)
(Unaudited)

FISCAL YEAR ENDED JUNE 30,	TUITION	INTEREST ON INVESTMENTS	RENTALS	REFUND	DONATION	MISCELLANEOUS	TOTAL
2005	\$ 3,159,428.65	\$ 64,612.46	\$ 62,439.00	\$	\$	\$ 82,106.61	\$ 3,368,586.72
2006	3,406,576.39	83,133.99	52,909.00			109,999.22	3,652,618.60
2007	3,288,700.36	123,318.91	52,488.85			80,966.18	3,545,474.30
2008	3,254,642.36	85,868.30	79,935.00			79,123.94	3,499,569.60
2009	3,328,176.04	7,569.28	65,710.00		184,391.66	108,135.42	3,693,982.40
2010	3,532,995.71	0.00	71,030.00			160,820.56	3,764,846.27
2011	3,729,413.46	0.00	87,485.00	86,006.64		25,797.79	3,928,702.89
2012	3,962,153.77	0.00	55,815.00	29,463.35		12,541.02	4,059,973.14
2013	4,200,789.16	0.00	47,767.50	30,151.29	800.00	7,306.25	4,286,814.20
2014	4,358,956.78		31,702.00	61,061.81		11,957.97	4,463,678.56

Source: District records.

Revenue Capacity

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years
(Unaudited)

Exhibit J-6

ALLENDALE BOROUGH

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities ^a	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate ^b
2005	9,746,500	1,105,020,600	968,100	103,847,100	60,971,900	-	1,280,554,200	2,713,977	1,283,268,177	1,456,728,229	0.574
2006	10,027,600	1,111,588,700	968,100	93,383,800	63,135,200	-	1,279,103,400	2,684,455	1,281,787,855	1,593,850,526	0.604
2007	19,933,000	1,120,804,400	968,100	90,089,700	63,135,200	-	1,294,930,400	2,589,283	1,297,519,683	1,814,606,498	0.623
2008	21,320,700	1,123,463,200	1,608,100	87,978,700	61,598,800	-	1,295,969,500	2,778,770	1,298,748,270	1,848,980,808	0.657
2009	23,113,900	1,128,523,700	1,608,100	66,594,200	83,003,300	-	1,302,843,200	2,778,770	1,305,621,970	1,895,839,282	0.630
2010	22,862,000	1,136,586,200	1,608,100	66,594,200	83,003,300	-	1,310,653,800	2,304,924	1,312,958,724	1,831,322,056	0.625
2011	21,708,300	1,138,141,600	968,100	67,787,000	83,736,300	-	1,312,341,300	2,944,924	1,315,286,224	1,747,089,290	0.633
2012	26,672,000	1,333,766,900	961,400	82,518,900	90,783,000	-	1,534,702,200	4,104,423	1,538,806,623	1,632,325,403	0.539
2013	24,941,500	1,335,080,100	961,400	82,518,900	90,783,000	-	1,534,284,900	100,000	1,534,384,900	1,663,902,939	0.055
2014	19,866,500	1,345,055,500	961,400	82,518,900	90,783,000	-	1,539,185,300	93,090	1,539,278,390	1,653,530,946	0.561

Source: Municipal Tax Assessor

UPPER SADDLE RIVER BOROUGH

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities ^a	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate ^b
2005	25,957,700	1,787,710,600	-	200,068,200	6,217,700	26,950,000	2,046,904,200	1,324,929	2,048,229,129	2,385,778,160	0.047
2006	22,899,600	1,837,003,300	-	205,007,100	6,217,700	26,745,400	2,097,873,100	1,293,223	2,099,166,323	2,649,164,162	0.048
2007	17,674,000	1,891,001,200	-	192,842,800	6,217,700	18,551,000	2,126,286,700	1,559,008	2,127,845,708	2,988,054,255	0.050
2008	18,827,700	1,935,156,800	-	195,207,300	6,217,700	18,551,000	2,173,960,500	1,599,169	2,175,559,669	3,155,404,809	0.050
2009	16,559,700	1,959,049,800	-	194,907,300	6,217,700	18,551,000	2,195,285,500	1,801,944	2,197,087,444	3,208,779,034	0.050
2010	16,017,500	1,969,127,300	-	180,407,600	6,217,700	18,551,000	2,190,321,100	1,890,346	2,192,211,446	3,081,471,003	0.051
2011	16,079,800	1,975,814,000	-	174,353,200	6,217,700	18,551,000	2,191,015,700	1,972,027	2,192,987,727	2,954,810,904	0.054
2012	15,715,400	1,982,729,000	-	171,623,500	6,217,700	18,551,000	2,194,836,600	1,998,282	2,196,834,882	2,920,759,989	0.054
2013	16,726,500	1,986,761,100	-	171,223,500	6,217,700	18,551,000	2,199,479,800	100,000	2,199,579,800	2,821,292,714	0.056
2014	15,437,400	1,996,173,700	-	171,223,500	6,217,700	18,551,000	2,207,603,300	100,000	2,207,703,300	2,794,042,727	0.057

Source: Municipal Tax Assessor

Note:

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. Reassessment occurs when the County Board of Taxation requests Treasury to order a reassessment

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$100 of assessed value)
(Unaudited)

Exhibit J-7
Page 1 of 2

Fiscal Year Ended December 31,	<u>Allendale Borough</u>						Total Direct and Overlapping Tax Rate
	<u>Regional School District Direct Rate</u>			<u>Overlapping Rates</u>			
	<u>Basic Rate ^a</u>	<u>General Obligation Debt Service ^b</u>	<u>Total Direct School Tax Rate</u>	<u>Municipality ^c</u>	<u>Local School District</u>	<u>County ^c</u>	
2005	0.527	0.047	0.574	0.535	0.847	0.224	2.180
2006	0.556	0.048	0.604	0.600	0.926	0.230	2.360
2007	0.576	0.047	0.623	0.620	0.952	0.250	2.445
2008	0.610	0.047	0.657	0.656	0.968	0.265	2.546
2009	0.586	0.044	0.630	0.672	1.036	0.280	2.618
2010	0.556	0.069	0.625	0.691	1.052	0.274	2.642
2011	0.576	0.057	0.633	0.691	1.071	0.277	2.672
2012	0.489	0.050	0.539	0.593	0.946	0.233	2.311
2013	0.521	0.029	0.550	0.592	0.969	0.246	2.357
2014	0.531	0.030	0.561	0.592	0.978	0.252	2.383

Source: Municipal Tax Collector

Fiscal Year Ended December 31,	Upper Saddle River Borough						Total Direct and Overlapping Tax Rate
	Regional School District Direct Rate			Overlapping Rates			
	Basic Rate ^a	General Obligation Debt Service ^b	Total Direct School Tax Rate	Municipality ^c	Local School District	County ^c	
2005	0.425	0.048	0.473	0.270	0.796	0.231	1.770
2006	0.437	0.047	0.484	0.316	0.806	0.224	1.830
2007	0.450	0.047	0.497	0.331	0.841	0.251	1.920
2008	0.448	0.047	0.495	0.344	0.858	0.268	1.965
2009	0.453	0.044	0.497	0.351	0.882	0.281	2.011
2010	0.436	0.069	0.505	0.362	0.914	0.276	2.057
2011	0.479	0.057	0.536	0.370	0.931	0.280	2.117
2012	0.490	0.050	0.540	0.367	0.938	0.293	2.138
2013	0.528	0.029	0.557	0.364	0.948	0.296	2.165
2014	0.538	0.029	0.567	0.375	0.960	0.296	2.198

Source: Municipal Tax Collector

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy . The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculated as follows: the prebudget year net budget increased by the cost of living or 2.5 percent, whichever is greater, plus any spending growth adjustments.

a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.

b Rates for debt service are based on each year's requirements.

c Municipality - Includes Open Space and Library Tax, County- Includes Open Space Taxes.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Principal Property Taxpayers,
Current Year
Unaudited

Allendale Borough

	2014		
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value
Allendale Nursing Home	\$ 20,122,800.00	1	1.31%
Allendale Plaza	17,002,200.00	2	1.11%
LPR Allendale	12,506,500.00	3	0.82%
Black Millwork	9,000,000.00	4	0.59%
Pearl Court Investors	8,973,000.00	5	0.58%
Allendale Associates	8,083,200.00	6	0.53%
Allendale Associates	5,850,500.00	7	0.38%
Pearl Court Investors	5,400,000.00	8	0.35%
Allendale Associates	5,118,800.00	9	0.33%
Pearl Court Investors	4,176,000.00	10	0.27%
Total	<u>\$ 96,233,000</u>		<u>6.27%</u>

Source: Municipal Tax Assessor

Upper Saddle River Borough

	2014		
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value
Mack-Cali Realty, LP	\$ 42,367,500	1	1.93%
Mountainview Realty, LLC	16,000,000	2	0.73%
Upper Saddle River Developers, LLC	10,600,600	3	0.48%
Whitney Associates	8,353,800	4	0.38%
USR Developers, LLC Pinnacle	7,950,400	5	0.36%
Pentek Mgmt. Corp.	7,500,000	6	0.34%
Porven Real Estate, Inc.	6,421,500	7	0.29%
Upper Saddle River Project LLC	6,071,000	8	0.28%
Birdie Investments, LLC	5,580,300	9	0.25%
2 Park Way Assoc., LLC	4,200,000	10	0.19%
Total	<u>\$ 115,045,100</u>		<u>5.23%</u>

Source: Municipal Tax Assessor

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Total Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

Exhibit J-9

Allendale Borough

Collected within the Fiscal Year of the Levy^a

<u>Fiscal Year Ended December 31,</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Amount</u>	<u>Percentage of Levy</u>
2004	26,297,717.00	26,313,860.00	100.06%
2005	N/A	N/A	N/A
2006	30,344,225.00	30,136,502.00	99.32%
2007	31,908,602.00	31,394,966.00	98.39%
2008	33,188,123.00	32,996,853.00	99.42%
2009	34,351,398.26	34,099,258.85	99.27%
2010	34,791,107.08	34,504,736.36	99.18%
2011	35,182,263.33	34,750,583.24	98.77%
2012	35,633,196.66	35,353,493.31	99.22%
2013	36,239,030.94	35,943,882.80	99.19%

Source: Municipal Tax Collector

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Total Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

Exhibit J-9

Upper Saddle River Borough

<u>Fiscal Year Ended</u> <u>December 31,</u>	<u>Taxes Levied for</u> <u>the Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy^a</u>	
		<u>Amount</u>	<u>Percentage of</u> <u>Levy</u>
2004	34,975,301.00	34,559,590.00	98.81%
2005	N/A	N/A	N/A
2006	38,844,231.00	38,503,364.00	99.12%
2007	41,371,944.00	40,837,342.00	98.71%
2008	42,973,720.00	42,340,098.00	98.53%
2009	44,327,413.00	43,718,772.00	98.63%
2010	45,328,406.00	44,487,600.00	98.15%
2011	46,633,131.00	46,054,881.00	98.76%
2012	47,023,335.00	46,496,673.64	98.88%
2013	47,671,740.00	47,237,930.00	99.09%

Source: Municipal Tax Collector

a - School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Debt Capacity

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years (unaudited)

Fiscal Year Ended June 30,	Governmental Activities				Business-Type Activities		Total District	Percentage of Personal Income ^a	Per Capita ^a
	General Obligation Bonds ^b	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases				
2005	15,816,000	-	-	-	-	15,816,000	1.85%	\$1,053	
2006	14,827,000	-	-	-	-	14,827,000	1.60%	\$993	
2007	13,952,000	-	-	-	-	13,952,000	1.39%	\$934	
2008	13,042,000	-	-	-	-	13,042,000	1.25%	\$870	
2009	13,489,000	-	-	-	-	13,489,000	1.26%	\$894	
2010	12,094,000	-	-	-	-	12,094,000	N/A	\$821	
2011	10,932,000	-	-	-	-	10,932,000	N/A	\$738	
2012	10,117,000	-	-	-	-	10,117,000	N/A	\$677	
2013	9,327,000	-	-	-	-	9,327,000	N/A	\$624	
2014	11,272,000	-	-	-	-	11,272,000	N/A	\$750	

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Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

^a See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year, if available.
 Per Capita calculation for 2014 utilizes 2032 population data

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
	General Obligation Bonds	Deductions			
2005	15,816,000		15,816,000	0.48%	\$ 1,053
2006	14,827,000		14,827,000	0.45%	\$ 993
2007	13,952,000		13,952,000	0.41%	\$ 934
2008	13,042,000		13,042,000	0.38%	\$ 870
2009	13,489,000		13,489,000	0.26%	\$ 894
2010	12,094,000		12,094,000	0.25%	\$ 821
2011	10,932,000		10,932,000	0.23%	\$ 738
2012	10,117,000		10,117,000	0.22%	\$ 677
2013	9,327,000		9,327,000	0.20%	\$ 624
2014	11,272,000		11,272,000	0.25%	\$ 750

- Notes:** Details regarding the district's outstanding debt can be found in the notes to the financial statements.
- a** See Exhibit NJ J-6 for property tax data.
 - b** Population data can be found in Exhibit NJ J-14.
 2014 Per Capita calculations utilize 2013 Population data

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL
Direct and Overlapping Governmental Activities Debt
As of December 31, 2013
Unaudited**

Exhibit J-12

	Allendale Borough	Upper Saddle River Borough
Overlapping Debt of School District:		
Municipal (100%)	17,047,462	14,329,037
Local School (100%)	5,901,000	7,587,261
County of Bergen Share (Statutory Net Debt)	8,449,576	12,112,682
Utility Authority (Share %)	N/A	N/A
Subtotal, overlapping debt	31,398,038	34,028,980
Northern Highlands Regional District Direct Debt	<u>4,966,868</u>	<u>7,120,132</u>
Total direct and overlapping debt	<u><u>36,364,906</u></u>	<u><u>41,149,112</u></u>

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation.
Debt outstanding data provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses situated within the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Legal Debt Margin Information
Last Ten Fiscal Years
(Unaudited)

Exhibit J-13

Legal Debt Margin at December 31, 2013:

Average Equalized Valuation Basis:

<u>State Equalized Values of Taxable Property</u>			
	Allendale Borough	Upper Saddle River Borough	Equalized Valuation Basis
2011	\$ 1,718,398,979	\$ 2,907,784,605	\$ 4,626,183,584
2012	1,664,355,493	2,815,335,839	4,479,691,332
2013	<u>1,648,173,703</u>	<u>2,778,173,298</u>	<u>4,426,347,001</u>
	<u>5,030,928,175</u>	<u>8,501,293,742</u>	<u>13,532,221,917</u>
Average Equalized Valuation of Taxable Property			\$ <u>4,510,740,639</u>
Debt Limit (3% of \$4,510,740,639)			135,322,219
Total Net School Debt Applicable to Limit:			<u>12,087,000</u>
Legal Debt Margin			<u>123,235,219</u>

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	<u>Fiscal Year</u>									
	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>
Debt Limit-Dec. 31, Prior Year	\$ 135,322,219	\$ 142,057,033	\$ 146,289,551	\$ 146,289,551	\$ 148,653,250	\$ 146,974,225	\$ 146,974,225	\$ 127,027,441	\$ 114,207,508	\$ 103,731,479
Total Net School Debt Applicable to Limit	<u>12,087,000</u>	<u>10,117,000</u>	<u>10,932,000</u>	<u>10,932,000</u>	<u>12,094,000</u>	<u>13,489,000</u>	<u>13,042,000</u>	<u>14,827,000</u>	<u>15,816,000</u>	<u>16,766,000</u>
Legal Debt Margin	<u>\$ 123,235,219</u>	<u>\$ 131,940,033</u>	<u>\$ 135,357,551</u>	<u>\$ 135,357,551</u>	<u>\$ 136,559,250</u>	<u>\$ 133,485,225</u>	<u>\$ 133,932,225</u>	<u>\$ 112,200,441</u>	<u>\$ 98,391,508</u>	<u>\$ 86,965,479</u>
Net Debt as % of Debt Limit	8.93%	7.12%	7.47%	7.47%	8.14%	9.18%	8.87%	11.67%	13.85%	16.16%

Note: Amounts reported above as "Debt" or "Net Debt" include NHRHSD Debt but exclude local district school debt of the constituent communities, which by statute are reductions to the legal debt limit.

Sources: State Equalized Valuations were obtained from the New Jersey Dept. of Treasury, Division of Taxation

Demographic and Economic Information

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Exhibit J-14

Allendale Borough

<u>Year</u>	<u>Population ^a</u>	<u>Personal Income ^b</u>	<u>Per Capita Personal Income ^c</u>	<u>Unemployment Rate ^d</u>
2004	6,702	364,381,056	52,064	3.40%
2005	6,651	379,085,205	55,493	2.50%
2006	6,583	409,494,228	57,821	2.70%
2007	6,557	441,548,250	63,970	3.40%
2008	6,578	456,246,611	68,124	3.10%
2009	6,609	469,934,010	N/A	5.60%
2010	6,512	N/A	N/A	5.80%
2011	6,548	N/A	N/A	5.70%
2012	6,657	N/A	N/A	5.80%
2013	6,704	N/A	N/A	5.80%
				4.90%

Upper Saddle River Borough

<u>Year</u>	<u>Population ^a</u>	<u>Personal Income ^b</u>	<u>Per Capita Personal Income ^c</u>	<u>Unemployment Rate ^d</u>
2004	8,244	448,581,744	62,381	2.50%
2005	8,365	477,311,784	66,490	4.10%
2006	8,348	519,990,702	69,280	4.30%
2007	8,388	565,729,500	76,647	3.90%
2008	8,412	584,498,993	81,624	5.00%
2009	8,480	602,033,962	N/A	9.00%
2010	8,217	N/A	N/A	9.20%
2011	8,263	N/A	N/A	9.00%
2012	8,285	N/A	N/A	9.20%
2013	8,326	N/A	N/A	6.00%

Source:

^a Population information provided by the NJ Dept of Labor and Workforce Development

^b Personal income has been estimated based upon the municipal population and per capita personal income presented

^c Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

^d Unemployment data provided by the NJ Dept of Labor and Workforce Development

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Principal Employers,
Current Year and Ten Years Ago**

<u>Employer</u>	<u>2014</u>			<u>2004</u>		
	<u>Employees</u>	<u>Rank [Optional]</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank [Optional]</u>	<u>Percentage of Total Municipal Employment</u>
	<u>-</u>		<u>0.00%</u>	<u>-</u>		<u>0.00%</u>

Information Unavailable

Source: _____

Districts may obtain principal employer information from various sources such as their local Chamber of Commerce, local Economic Development Agency, or other creditable source for their municipality.

Operating Information

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Full-time Equivalent District Employees by Function/Program,
Last Ten Fiscal Years**

Function/Program	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Instruction										
Teachers	N/A	N/A	N/A	N/A	N/A	112.0	108.0	109.0	110.0	110.0
Classroom Aides										
Vocational										
Other instruction										
Nonpublic school programs										
Adult/continuing education programs										
Support Services:										
Tuition										
Student & Instruction Related Services						37.0	36.0	35.0	35.0	35.5
General Administration						2.0	2.0	2.0	2.0	2.0
School Administrative Services						6.0	6.0	6.0	6.0	6.0
Business Administrative Services						5.0	5.0	5.0	5.0	5.0
Administrative Information Technology										
Plant operations and maintenance						19.0	17.0	17.5	18.0	18.0
Pupil transportation						2.0	2.0	2.0	2.0	2.0
Total						183.0	176.0	176.5	178.0	178.5

Source: District Personnel Records

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Operating Statistics,
Last Ten Fiscal Years

Exhibit J-17

Fiscal Year	Enrollment	Operating Expenditures ^a	Cost Per Pupil	Percentage Change	Pupil/Teacher Ratio		Average Daily Enrollment (ADE) ^c	Average Daily Attendance (ADA) ^c	% Change in Average Daily Enrollment	Student Attendance Percentage
					Teaching Staff ^b	Senior High School				
2005	N/A	97,660,389	N/A	N/A	140	1:12.0	1,247.7	N/A	2.00%	N/A
2006	N/A	N/A	N/A	N/A	N/A	N/A	1,313.6	N/A	5.28%	N/A
2007	N/A	N/A	N/A	N/A	N/A	N/A	1,265.0	N/A	-3.70%	N/A
2008	1,273	22,974,864	18,047.81	N/A	N/A	N/A	1,280.5	N/A	1.23%	N/A
2009	1,318	23,496,354	17,827.28	-1.22%	173	N/A	1,319.0	N/A	3.01%	N/A
2010	1,313	23,531,456	17,921.90	0.53%	109	1:12.0	1,310.2	1,243.7	-0.67%	94.92%
2011	1,313	22,982,969	17,504.16	-2.33%	112	1:11.7	1,303.6	1,244.9	-0.50%	95.50%
2012	1,350	25,133,893	18,617.70	6.36%	109	1:12.4	1,337.3	1,279.1	2.59%	95.65%
2013	1,328	26,244,086	19,762.11	6.15%	110	1:12.1	1,325.7	1,257.5	-0.87%	94.86%
2014	1,345	27,265,191	20,271.52	2.58%	110	1:12.2	1,348.4	1,285.4	1.71%	95.33%

Sources: District records

Note: Enrollment based on annual October district count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
School Building Information
Last Ten Fiscal Years

District Building	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<u>High School</u>										
Northern Highlands regional High School (1965)										
Square Feet	267,300	267,300	267,300	267,300	287,118	287,118	287,118	287,118	287,118	287,118
Capacity (students)	N/A									
Enrollment	1,255	1,308	1,268	1,286	1,318	1,313	1,316	1,346	1,324	1,345
Number of Schools at June 30, 2014										
Elementary = 0										
Middle School = 0										
Senior High School = 1										

Source: District Facilities Office

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of alterations and additions. Enrollment is based on the annual October district count.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN FISCAL YEARS
(Unaudited)

UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES

<u>School Facilities*</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>	<u>2006</u>	<u>2004</u>
High School	\$598,512.00	\$561,505.00	\$548,653.00	\$581,002.00	\$565,209.56	\$649,539.93	\$733,922.35	\$868,101.78	\$876,009.55	\$773,433.81
Other Facilities										
Grand Total	<u>\$598,512.00</u>	<u>\$561,505.00</u>	<u>\$548,653.00</u>	<u>\$581,002.00</u>	<u>\$565,209.56</u>	<u>\$649,539.93</u>	<u>\$733,922.35</u>	<u>\$868,101.78</u>	<u>\$876,009.55</u>	<u>\$773,433.81</u>

*School facilities as defined under EFCFA.
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3)

Source: District Records

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2014
UNAUDITED

The District is a member of the Northeast Bergen School Board Insurance Group (NESBIG) and maintains commercial insurance coverages for the various risks to which it is exposed.

The District, through NESBIG, has obtained the following coverage for the 2013/14 fiscal year:

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy – NESBIG		
Policy - Selective Way Insurance Company:		
Property – Blanket Coverage for Buildings and Business Personal Property	\$60,364,321	\$5,000
Flood Coverage (per occurrence & aggregate):		
Outside Hazard Areas	5,000,000	50,000
Totally or Partially in Hazard Area	1,000,000	500,000
Earthquake Coverage (per occurrence & aggregate):	1,000,000	50,000
Extra Expense	5,000,000	
Contractor's Equipment	5,000/250,000	1,000
Scheduled School Property	100,000	1,000
Business Computer Coverage	2,500,000	1,000
Cameras & AV Equipment	250,000	1,000
Musical & Theatrical Equipment	250,000	1,000
Valuable Papers	5,000,000	1,000
Listed Fine Art	25,000	5,000
Commercial General Liability		
Per Occurrence	1,000,000	
Aggregate	2,000,000	
Cyber Liability	1,000,000	
Employee Benefits Liability		
Per Occurrence	1,000,000	1,000
Aggregate	2,000,000	
Business Automobile Coverage		
Liability & Uninsured Motorist (CSL)	1,000,000	
Medical Expenses – Eligible Passengers	250,000	
Excess Liability Coverage – American Alternatives ins. Co.		
Per Occurrence & Aggregate	9,000,000	10,000
Commercial Crime Coverage – Selective Insurance Co. of America		
Employee Theft		
Per Employee	100,000	5,000
Per Loss	400,000	100,000
Forgery	50,000	1,000
School Board Legal Liability – ACE American Insurance Company		
Per Occurrence & Aggregate	1,000,000	
Deductibles: ELL		5,000
EPL		15,000

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2014
UNAUDITED

	<u>Coverage</u>	<u>Deductible</u>
Commercial Environmental Impairment Liability – American Safety Casualty Insurance company		
Each Incident Limit	1,000,000	15,000
Aggregate per Named Insured	3,000,000	
Aggregate Limit (NESBIG)	20,000,000	
Commercial Umbrella Policy – American Alternative Insurance Company		
Per Occurrence and Aggregate	9,000,000	10,000
NJ CAP Coverage – Fireman’s Fund Indemnity Corp.		
Per Occurrence & Aggregate	50,000,000	
Workers’ Compensation – Star Insurance Co.		
Workers Compensation	Statutory	
Employer Liability – Accident	1,000,000	
Employer Liability – Disease (Per occurrence and policy limit)	1,000,000	
NESBIG Self-Insured Retention		350,000
Excess Workers’ Compensation – Star Insurance Co.		
Per Occurrence & Aggregate	1,000,000	
NESBIG Self-Insured Retention		350,000
Pollution Liability – American Insurance Co.		
Per Occurrence & Aggregate	1,000,000	15,000
Aggregate	3,000,000	
Student/Athletic Accident – Master Policy Monumental Life Insurance Co.		
Disability Per Occurrence	550,000	
Specific Losses	Per Schedule	
Aggregate	5,000,000	
Position Surety Bonds – Western Surety Co.		
Business Administrator	250,000	
Treasurer	250,000	

Source: School Business Administrator

SINGLE AUDIT SECTION

SECTION – K

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL
 REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON
 AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Honorable President and Members
 of the Board of Education
 Northern Highlands Regional High School District
 County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the district's basic financial statements, and have issued our report thereon dated September 11, 2014.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board of Education of the Northern Highlands Regional High School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board of Education of the Northern Highlands Regional High School District's control. Accordingly, we do not express an opinion on the effectiveness of the Board of Education of the Northern Highlands Regional High School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board of Education of the Northern Highlands Regional High School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

We noted other matters involving compliance and internal control over financial reporting that we have reported to the Board of Education of the Northern Highlands Regional High School District in a separate *Auditors' Management Report on Administrative Findings* dated September 11, 2014.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



HODULIK & MORRISON, P.A.
Certified Public Accountants
Public School Accountants

Highland Park, New Jersey
September 11, 2014

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JO ANN BOOS, CPA , PSA

**REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM;
 REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT
 ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL
 ASSISTANCE REQUIRED BY NEW JERSEY OMB CIRCULAR 04-04**

Honorable President and Members
 of the Board of Education
 Northern Highlands Regional High School District
 County of Bergen, New Jersey

Report on Compliance for Each Major Program

We have audited the compliance of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, with the types of compliance requirements described in the New Jersey Compliance Manual "State Grant Compliance Supplement" that could have a direct and material effect on each of Northern Highlands Regional High School District's major state programs for the year ended June 30, 2014. The Northern Highlands Regional High School District's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Northern Highlands Regional High School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 04-04, *Single Audit Policy for Recipients of Federal Grants and State Aid*. Those standards and New Jersey OMB's Circular 04-04, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Northern Highlands Regional High School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination on the Northern Highlands Regional High School District's compliance.

Opinion on each Major State Program

In our opinion, the Northern Highlands Regional High School District complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2014.

Report on Internal Control Over Compliance

The management of the Northern Highlands Regional High School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Northern Highlands Regional High School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with NJOMB Circular 04-04, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Northern Highlands Regional High School District's internal control over compliance.

A *deficiency* in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A *material weakness* in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based upon the requirements of NJOMB Circular 04-04. Accordingly, this communication is not suitable for any other purpose.

Hodulik & Morrison, P.A.

HODULIK & MORRISON, P.A.
Certified Public Accountants
Public School Accountants

Highland Park, New Jersey
September 11, 2014

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2014

Schedule - B

STATE GRANTOR/PROGRAM TITLE	GRANT OR STATE PROJECT NO.	AWARD AMOUNT	GRANT PERIOD	BALANCE AT JUNE 30, 2013		CASH RECEIVED	BUDGETARY EXPENDITURES	BALANCE AT JUNE 30, 2014		MEMO	
				GAAP (ACCOUNTS RECEIVABLE)	MEMO BUDGETARY RECEIVABLE			GAAP (ACCOUNTS RECEIVABLE)	BUDGETARY RECEIVABLE	CUMULATIVE TOTAL EXPENDITURES	
State Department of Education:											
Special Education Categorical Aid	13-495-034-5120-089	393,618	7/1/12-6/30/13		(13,064.00)	13,064.00					(393,618.00)
Special Education Categorical Aid	14-095-034-5120-089	394,722	7/1/13-6/30/14			386,555.00	(394,722.00)		(8,167.00)		(394,722.00)
Security Aid	13-495-034-5120-084	77,406	7/1/12-6/30/13		(2,570.00)	2,570.00					(77,406.00)
Security Aid	14-495-034-5120-084	77,630	7/1/13-6/30/14			76,024.00	(77,630.00)		(1,606.00)		(77,630.00)
Transportation Aid	13-495-034-5120-014	91,332	7/1/12-6/30/13		(3,031.00)	3,031.00					(91,332.00)
Transportation Aid	14-495-034-5120-014	90,004	7/1/13-6/30/14			88,142.00	(90,004.00)		(1,862.00)		(90,004.00)
Extraordinary Aid	13-100-034-5120-473	370,510	7/1/12-6/30/13		(370,510.00)	370,510.00					(370,510.00)
Extraordinary Aid	14-100-034-5120-473	435,982	7/1/13-6/30/14				(435,982.00)		(435,982.00)		(435,982.00)
Nonpublic School Transportation	14-495-034-5120-014	8,116	7/1/13-6/30/14				(8,116.00)	(8,116.00)			(8,116.00)
Nonpublic School Transportation	13-495-034-5120-014	6,414	7/1/12-6/30/13	(6,413.72)		6,413.72					(6,413.72)
Anti-Bullying Aid	14-100-034-5064-201	3,851	7/1/13-6/30/14			3,851.00	(3,851.00)				(3,851.00)
Inst. Children-Unknown Dist. Origin	14-495-034-5120-005	847	7/1/13-6/30/14			847.00	(847.00)				(847.00)
T.P.A.F. Social Security Aid	13-495-034-5095-002	790,469	7/1/12-6/30/13	(39,746.19)		39,746.19					(790,469.00)
T.P.A.F. Social Security Aid	14-495-034-5095-002	856,884	7/1/13-6/30/14			856,883.62	(856,883.62)				(856,883.62)
T.P.A.F. Pension Contributions	14-495-034-5095-006	422,868	7/1/13-6/30/14			422,868.00	(422,868.00)				(422,868.00)
T.P.A.F. Post Retirement Medical	14-495-034-5095-001	754,543	7/1/13-6/30/14			754,543.00	(754,543.00)				(754,543.00)
T.P.A.F. Non-Contributory Insurance	14-495-034-5095-007	37,325	7/1/13-6/30/14			37,325.00	(37,325.00)				(37,325.00)
Debt Service Aid	14-495-034-5120-017	29,724	7/1/13-6/30/14			29,724.00	(29,724.00)				(29,724.00)
Total State Financial Assistance					<u>\$ (46,159.91)</u>	<u>(389,175.00)</u>	<u>\$ 3,092,097.53</u>	<u>\$ (3,112,495.62)</u>	<u>\$ (8,116.00)</u>	<u>\$ (447,617.00)</u>	<u>\$ (4,842,244.34)</u>
				Less:							
				T.P.A.F. Pension Contributions				(422,868.00)			
				T.P.A.F. Post Retirement Medical				(754,543.00)			
				T.P.A.F. Non-Contributory Insurance				(37,325.00)			
				State Expenditures Subject to Single Audit				<u>(\$1,897,759.62)</u>			

Note: See Accompanying Notes to Schedules of Financial Assistance.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE
JUNE 30, 2014

NOTE 1. GENERAL

The accompanying schedules of expenditures of awards and financial assistance include federal and state award activity of the Board of Education of the Northern Highlands Regional High School District. The Board of Education is defined in Note 1(A) to the Board's general-purpose financial statements (GASB 34 Model – basic financial statements). All state awards received directly from state agencies, as well as state assistance passed through other government agencies are included on the schedule of expenditures of state financial assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of financial assistance are presented on the budgetary basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts present in, or used in the preparation of, the basic financial statements.

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003, c.97.(A3521). For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund accompanying schedules agree with amounts reported in the Board's general-purpose financial statements. The general-purpose financial statements present the special revenue fund on both a GAAP basis and a budgetary basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

See Note 1 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Award and financial assistance revenues are reported in the Board's general-purpose financial statements on a GAAP basis as presented on the following page:

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE
JUNE 30, 2014

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 10,310.52	\$ 3,030,743.34	\$ 3,041,053.86
Debt Service Fund	0.00	29,724.00	29,724.00
Special Revenue Fund	<u>185,939.00</u>	<u>0.00</u>	<u>185,939.00</u>
Total Assistance	\$ <u>196,249.52</u>	\$ <u>3,060,467.34</u>	\$ <u>3,256,716.86</u>

NOTE 4. RELATIONSHIP TO STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related state financial reports.

NOTE 5. OTHER

TPAF Pension, Post-Retirement Medical and Non-Contributory Insurance Premium Contributions represent the amount reported as paid by the state on behalf of the District for the year ended June 30, 2014. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2014.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2014

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Section 1 - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal Control over financial reporting:

1) Material weakness(es) identified? _____ Yes X No

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes X No

Noncompliance material to basic financial statements noted? _____ Yes X No

Federal Awards-NOT APPLICABLE, FEDERAL SINGLE AUDIT NOT REQUIRED

Internal Control over major programs:

1) Material weakness(es) identified? _____ Yes _____ No

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes _____ No

Type of auditor's report issued on compliance for major programs: _____

Any audit findings disclosed that are required to be reported in accordance with section.510(a) of Circular A-133? _____ Yes _____ No

Identification of major programs:

CFDA Number(s)	Name of Federal Program or Cluster

Dollar threshold used to distinguish between Type A and B programs: _____

Auditee qualified as low-risk auditee? _____ Yes _____ No

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2014

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Section 1 - Summary of Auditor's Results (cont'd)

State Awards

Dollar threshold used to distinguish between Type A and B programs: \$300,000.00

Auditee qualified as low-risk auditee? X Yes No

Type of auditor's report issued on compliance for major programs: Unmodified

Internal Control over major programs:

1) Material weakness(es) identified? Yes X No

2) Significant deficiencies identified that are not considered to be material weaknesses? Yes X No

Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular Letter 04-04? Yes X No

Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
<u>14-100-034-5120-473</u>	<u>Extraordinary Aid</u>
<u>14-495-034-5120-089</u>	<u>Special Education Categorical Aid</u>
<u>14-495-034-5095-002</u>	<u>T.P.A.F. Social Security Aid</u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>

Section II - Financial Statement Findings

NONE

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

NONE

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT
FOR THE FISCAL YEAR ENDED JUNE 30, 2014

There were no findings or questioned costs identified in the prior year that required any corrective actions by Management during the current period.