

**NEW JERSEY HIGHLANDS WATER PROTECTION AND
PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

FINANCIAL STATEMENTS

June 30, 2014

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

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INDEPENDENT AUDITORS' REPORT

To the Council Members of
New Jersey Highlands Water Protection and Planning Council

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities of the directly administered funds of New Jersey Highlands Water Protection and Planning Council (the "Council") as of and for the year ended June 30, 2014, and the related notes to financial statements, which collectively comprise the Council's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Council's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

- AN INDEPENDENTLY OWNED MEMBER,
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- AMERICAN INSTITUTE OF
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- NEW YORK SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS
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INDEPENDENT AUDITORS' REPORT (CONTINUED)

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities of the directly administered funds of the Council, as of June 30, 2014, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages three through five be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 15, 2015, on our consideration of the Council's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control over financial reporting and compliance.

Mercadien, P.C.
Certified Public Accountants

MERCADIEN, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

January 15, 2015

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

This section of the annual financial report for the New Jersey Highlands Water Protection and Planning Council (the "Council") presents our discussion and analysis of the Council's financial performance of directly administered funds during the fiscal year ended June 30, 2014. Please read it in conjunction with the Council's financial statements and accompanying notes.

FINANCIAL HIGHLIGHTS

Current assets increased by \$8,995,886 or 76%
 Current liabilities decreased by \$14,250 or 69%
 Revenues increased by \$765,753 or 7%
 Expenditures increased by \$586,737 or 41%
 Change in net position increased by \$179,016 or 2%

OVERVIEW OF THE FINANCIAL STATEMENTS

The annual financial report consists of two parts: Management's Discussion and Analysis (this section) and the basic financial statements, which consist of government-wide and governmental fund financial statements, which are linked by a reconciliation. The government-wide financial statements are prepared using the economic resources management focus and the accrual basis of accounting; the governmental fund financial statements are prepared using the current financial resources measurement focus and the modified accrual basis of accounting.

FINANCIAL ANALYSIS OF THE COUNCIL

Condensed Statement of Net Position

The following table summarizes the changes in the statements of net position between June 30, 2014 and 2013. Explanations of significant changes follow the table:

	June 30,		Change	% Change
	2014	2013		
ASSETS				
Current assets				
Cash and cash equivalents	\$ 20,910,095	\$ 11,914,209	\$ 8,995,886	76 %
Total current assets	20,910,095	11,914,209	8,995,886	76 %
Capital assets, net	16,678	38,183	(21,505)	(56)%
Total assets	<u>\$ 20,926,773</u>	<u>\$ 11,952,392</u>	<u>\$ 8,974,381</u>	75 %
LIABILITY AND NET POSITION				
Liability				
Accounts payable	\$ 6,500	\$ 20,750	\$ (14,250)	(69)%
Total liability	<u>6,500</u>	<u>20,750</u>	<u>(14,250)</u>	(69)%
Net position				
Restricted - regional master plan	376,779	228,320	148,459	65 %
Restricted - highlands development credit bank	789,067	1,369,508	(580,441)	(42)%
Restricted - mitigation	18,645,133	9,325,064	9,320,069	100 %
Unrestricted	1,109,294	1,008,750	100,544	10 %
Total net position	<u>20,920,273</u>	<u>11,931,642</u>	<u>8,988,631</u>	75 %
Total liability and net position	<u>\$ 20,926,773</u>	<u>\$ 11,952,392</u>	<u>\$ 8,974,381</u>	75 %

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

FINANCIAL ANALYSIS OF THE COUNCIL (CONTINUED)

Cash and cash equivalents increased by approximately 76%, or \$8,995,886, during fiscal year 2014, due to the second installment payment of mitigation funds from PSE&G.

Liabilities decreased by approximately 69%, or \$14,250. At the end of fiscal year 2014, payables were \$6,500 compared to \$20,750 at the end of fiscal year 2013, which includes outstanding obligations accrued at the end of the year, primarily for professional services and rent.

Condensed Statements of Revenues, Expenses and Changes in Net Position

The following table summarizes the changes in statements of revenues, expenses and changes in net position between June 30, 2014 and 2013. Explanations of significant changes follow the table:

	Year Ended June 30,		Change	% Change
	2014	2013		
Revenues				
State appropriations - operating	\$ 591,334	\$ 836,843	\$ (245,509)	(29)%
State appropriations - credit bank	936,718	79,465	857,253	100 %
State appropriations - RMP	161,142	-	161,142	100 %
Mitigation contributions	9,306,612	9,305,262	1,350	- %
Interest income	18,241	22,837	(4,596)	(20)%
Other income	66	3,953	(3,887)	(98)%
Total revenues	<u>11,014,113</u>	<u>10,248,360</u>	<u>765,753</u>	7 %
Expenses				
Regional master plan	14,145	34,360	(20,215)	(59)%
Highlands development credit bank	1,518,485	884,038	634,447	72 %
Administrative expenses	465,571	493,687	(28,116)	(6)%
Depreciation	27,281	26,660	621	2 %
Total expenses	<u>2,025,482</u>	<u>1,438,745</u>	<u>586,737</u>	41 %
Change in net position	<u>\$ 8,988,631</u>	<u>\$ 8,809,615</u>	<u>\$ 179,016</u>	2 %

State appropriations-operating decreased due to less operating funds requested by the Council.

Credit bank revenues increased by \$857,253 due to the receipt of highlands development credit bank funds allocated to the Council in 2014. There were no highlands development credit bank funds allocated to the Council in 2013.

The second mitigation contribution totaling \$9,306,612 was received in 2014 from PSE&G.

Other revenues decreased by \$3,887 due to reduced requests for information in accordance with the Open Public Records Act.

Interest income decreased \$4,596 due to the increased use of funds.

Expenses increased by \$586,737 primarily due to the increase in highlands development credit bank expenses.

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) (CONTINUED)

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

The Council's capital assets include computer equipment, furniture and leasehold improvements made to its facilities. Net capital assets decreased by \$21,505 during fiscal year 2014. The change in net capital assets includes; depreciation and the purchase of leasehold improvements. The following table summarizes the changes in capital assets between June 30, 2014 and 2013:

	<u>June 30,</u>		<u>Change</u>	<u>% Change</u>
	<u>2014</u>	<u>2013</u>		
Furniture	\$ 57,806	\$ 57,806	\$ -	- %
Computer equipment	393,739	387,963	5,776	1 %
Leasehold improvements	23,860	23,860	-	- %
Total capital assets	<u>475,405</u>	<u>469,629</u>	5,776	1 %
Less: accumulated depreciation	<u>458,727</u>	<u>431,446</u>	27,281	6 %
Capital assets, net	<u>\$ 16,678</u>	<u>\$ 38,183</u>	<u>\$ (21,505)</u>	(56)%

Capital Debt

The Council had no debt for the years ended June 30, 2014 and 2013.

MANAGEMENT AT THE COUNCIL

For the periods under audit of June 30, 2014 and 2013, respectively, Council's management changed. Gene Feyl was appointed Executive Director on May 14, 2012 and served in this position until the appointment of Margaret Nordstrom, as Acting Executive Director, on April 1, 2014. Margaret Nordstrom was appointed Executive Director on November 10, 2014 and continues to serve in this position.

CONTACTING THE COUNCIL'S FINANCIAL MANAGEMENT

This financial report is designed to provide New Jersey citizens, taxpayers and legislators with a general overview of the Council's finances for its directly administered funds and to demonstrate the Council's accountability for its revenues and expenditures. If you have questions about this report or need additional financial information, contact the Council at (908) 879-6737 or visit its website at: www.highlands.state.nj.us.

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

**STATEMENT OF NET POSITION AND GOVERNMENTAL FUND BALANCE SHEET
June 30, 2014**

	<u>Governmental Funds</u>	<u>Adjustments (Note D)</u>	<u>Statement of Net Position</u>
ASSETS			
Cash and cash equivalents	\$ 20,910,095	\$ -	\$ 20,910,095
Capital assets, net	<u>-</u>	<u>16,678</u>	<u>16,678</u>
Total assets	<u>\$ 20,910,095</u>	<u>\$ 16,678</u>	<u>\$ 20,926,773</u>
LIABILITY AND FUND BALANCE/NET POSITION			
Liability			
Accounts payable	<u>\$ 6,500</u>	<u>\$ -</u>	<u>\$ 6,500</u>
Total liability	<u>6,500</u>	<u>-</u>	<u>6,500</u>
Fund balance/net position			
Restricted - regional master plan	376,779	-	376,779
Restricted - highlands development credit bank	789,067	-	789,067
Restricted - mitigation	18,645,133	-	18,645,133
Unrestricted	<u>1,092,616</u>	<u>16,678</u>	<u>1,109,294</u>
Total fund balance/net position	<u>20,903,595</u>	<u>16,678</u>	<u>20,920,273</u>
Total liability and fund balance/net position	<u>\$ 20,910,095</u>	<u>\$ 16,678</u>	<u>\$ 20,926,773</u>

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

**STATEMENT OF ACTIVITIES AND GOVERNMENTAL FUND REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE/NET POSITION
Year Ended June 30, 2014**

	<u>Governmental Funds</u>	<u>Adjustments (Note D)</u>	<u>Statement of Activities</u>
Revenues			
State appropriations - operating	\$ 591,334	\$ -	\$ 591,334
State appropriations - credit bank	936,718	-	936,718
State appropriations - RMP	161,142	-	161,142
Mitigation contributions	9,306,612	-	9,306,612
Interest income	18,241	-	18,241
Other income	66	-	66
Total revenues	<u>11,014,113</u>	<u>-</u>	<u>11,014,113</u>
Expenditures/expenses			
Materials and supplies	27,207	-	27,207
Professional fees	6,500	-	6,500
Rent and utilities	219,892	-	219,892
Depreciation	-	27,281	27,281
Capital outlay	5,776	(5,776)	-
Other operating	211,972	-	211,972
Regional master plan	14,145	-	14,145
Highlands development credit bank	1,518,485	-	1,518,485
Total expenditures/expenses	<u>2,003,977</u>	<u>21,505</u>	<u>2,025,482</u>
Change in fund balance/net position	9,010,136	(21,505)	8,988,631
Fund balance/net position, beginning of year	<u>11,893,459</u>	<u>38,183</u>	<u>11,931,642</u>
Fund balance/net position, end of year	<u>\$ 20,903,595</u>	<u>\$ 16,678</u>	<u>\$20,920,273</u>

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

NOTES TO FINANCIAL STATEMENTS

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

New Jersey Highlands Water Protection and Planning Council (the "Council"), located in Chester, New Jersey, was created by the State of New Jersey (the "State") on November 30, 2004, pursuant to the Highlands Water Protection and Planning Act (the "Act") that preserves open space and protects the State's greatest diversity of natural resources including the precious water resources that supply drinking water to more than half of New Jersey's families. The Act documents the geographical boundary of the Highlands Region and establishes the Highlands Preservation Area and the Highlands Planning Area. The Council is charged with carrying out the provisions of the Act, including the development of a regional master plan for the Highlands Region. State appropriations fund all directly administered expenditures included in these financial statements. The Council's debt and certain other program related activities are included in the State's financial statements.

The Council manages three major programs:

The Regional Master Plan was developed to restore and enhance the significant values of the abundant and critical resources of the Highlands Region.

The Highlands Development Credit Bank was established to support the transfer of development rights program for the Highlands Region. This program serves as one mechanism to address some of the equity concerns of property owners in the preservation area that have been affected by the implementation of the Highlands Act.

Comprehensive Mitigation Plan was established with contributions from public utilities to be used by the Council to support the acquisition and stewardship of lands, preservation of farm land, and by the Highlands Development Credit Bank, within the Highlands Region.

Basis of Accounting

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America as prescribed by the Governmental Accounting Standards Board ("GASB").

The accompanying financial statements include only the accounts and activity of the directly administered funds of the Council.

The basic financial statements consist of government-wide and governmental fund financial statements.

The Council combines government-wide and governmental fund financial statements, which are linked together by a reconciliation.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned, and expenses are recognized when incurred.

The governmental fund financial statements are prepared using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when measurable and available. Expenditures are recognized when the related liability is incurred.

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

NOTES TO FINANCIAL STATEMENTS

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

The Council considers all highly liquid debt instruments with original maturities of ninety days or less to be cash equivalents.

Concentration of Risk

The Council maintains cash balances which may exceed federally insured limits. It historically has not experienced any credit-related losses.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes to the financial statements. Actual results could differ from those estimates.

Capital Assets

Capital assets of \$1,000 or more are recorded at cost when purchased in the government-wide financial statements. Depreciation is computed by the straight-line method over the estimated useful lives of the assets, which are three years for computers and computer equipment, and seven years for furniture and equipment. Leasehold improvements are depreciated over the lesser of the length of the related leases or the estimated useful lives of the assets. Property and equipment are expensed when purchased in the governmental fund financial statements. Repairs and maintenance which do not extend the useful lives of the related assets are expensed as incurred.

Income Taxes

As a public body, the Council is exempt from both federal and state taxes under existing statute.

B. CASH AND CASH EQUIVALENTS

Custodial Credit Risk-Deposit

Custodial credit risk is the risk that in the event of a bank failure the Council's deposits may not be returned to it. The Council currently deposits funds in banks that will insure or secure their deposits. At June 30, 2014, the Council's funds were deposited at a bank which provided an irrevocable letter of credit ("LOC") from the Federal Home Loan Bank ("FHLB") (Aaa rated by Moody's) for \$22,000,000, which was the average amount of the Council's deposits. The LOC expires on April 30, 2015.

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

NOTES TO FINANCIAL STATEMENTS

B. CASH AND CASH EQUIVALENTS (CONTINUED)

	<u>June 30, 2014</u>	
	<u>Book</u>	<u>Bank</u>
	<u>Balance</u>	<u>Balance</u>
Insured FDIC	\$ 250,000	\$ 250,000
LOC-FHLB	20,660,095	20,443,563
Total	<u>\$ 20,910,095</u>	<u>\$ 20,693,563</u>

C. CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2014, is as follows:

	<u>Beginning</u>		<u>Decrease</u>	<u>Ending</u>
	<u>Balance</u>	<u>Increase</u>		<u>Balance</u>
Leasehold improvements	\$ 23,860	\$ -	\$ -	\$ 23,860
Furniture and equipment	57,806	-	-	57,806
Computers and related equipment	387,963	5,776	-	393,739
Total cost of capital assets	<u>469,629</u>	<u>5,776</u>	<u>-</u>	<u>475,405</u>
Less accumulated depreciation for				
Leasehold improvements	20,078	2,902	-	22,980
Furniture and equipment	56,911	863	-	57,774
Computers and related equipment	354,457	23,516	-	377,973
Total accumulated depreciation	<u>431,446</u>	<u>27,281</u>	<u>-</u>	<u>458,727</u>
Capital assets, net	<u>\$ 38,183</u>	<u>\$ (21,505)</u>	<u>\$ -</u>	<u>\$ 16,678</u>

D. ADJUSTMENTS - RECONCILIATION OF DIFFERENCES BETWEEN THE GOVERNMENTAL FUND AND GOVERNMENT-WIDE FINANCIAL STATEMENTS

- (1) When capital assets that are to be used in governmental activities are purchased or constructed, the cost of those assets is reported as an expenditure in governmental funds. However, the statement of net position includes those capital assets among the assets of the Council as a whole.

	<u>June 30, 2014</u>
Leasehold improvements	\$ 23,860
Furniture and equipment	57,806
Computers and computer equipment	393,739
Total cost of capital assets	<u>475,405</u>
Accumulated depreciation	<u>458,727</u>
Capital assets, net	<u>\$ 16,678</u>
Capital outlay	<u>\$ 5,776</u>

**NEW JERSEY HIGHLANDS WATER PROTECTION AND PLANNING COUNCIL
DIRECTLY ADMINISTERED FUNDS**

NOTES TO FINANCIAL STATEMENTS

**D. ADJUSTMENTS - RECONCILIATION OF DIFFERENCES BETWEEN THE GOVERNMENTAL
FUND AND GOVERNMENT-WIDE FINANCIAL STATEMENTS (CONTINUED)**

- (2) Depreciation expense of zero in the governmental fund differs from depreciation expense in the statement of activities of \$27,281 for 2014. The difference is a result of the long-term economic focus of the statement of activities versus the current financial resources focus of the governmental funds.

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Council Members of
New Jersey Highlands Water Protection and Planning Council
Directly Administered Funds

We have audited in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States the financial statements of the governmental activities of the directly administered funds of New Jersey Highlands Water Protection and Planning Council (the "Council"), as of and for the year ended June 30, 2014, and the related notes to financial statements which collectively comprise the Council's basic financial statements and have issued our report thereon dated January 15, 2015.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Council's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. Accordingly, we do not express an opinion on the effectiveness of the Council's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Council's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

- AN INDEPENDENTLY OWNED MEMBER,
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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS* (CONTINUED)

Internal Control over Financial Reporting (Continued)

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weakness. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Council's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations and contracts, noncompliance with which could have direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Council's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Council's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mercedino, P.C.
Certified Public Accountants

January 15, 2015