

| State of New Jersey Certified Public Manager Program                                                                                                                            |          |                  |                                                          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|------------------|----------------------------------------------------------|
| Freehold 7, March 2026                                                                                                                                                          |          |                  |                                                          |
| <b>Location: Monmouth County Fire Academy</b><br><b>1027 NJ-33, Freehold, NJ 07728</b><br><b>Capstone Advisor: Judge John Futey</b><br><b>In-Person Thursdays 8:30AM-4:30PM</b> |          |                  |                                                          |
| Date                                                                                                                                                                            | Course # | Class Session #  | Topic                                                    |
| March 12                                                                                                                                                                        | 8:30 AM  | 9:30 AM          | Canvas Orientation - Zoom                                |
| March 19                                                                                                                                                                        | #1       | 1                | Orientation                                              |
| March 26 & April 2                                                                                                                                                              | #2       | 2 & 3            | Developing Self: Knowing and Managing Yourself           |
| April 9 & 16                                                                                                                                                                    | #3       | 4 & 5            | Analytical Thinking                                      |
| April 23 & 30                                                                                                                                                                   | #4       | 6 & 7            | Managing for Results and Performance Management          |
| May 7                                                                                                                                                                           | #5       | 8                | Project Management                                       |
| May 14 & 21                                                                                                                                                                     | #6       | 9 & 10           | Quantitative Techniques                                  |
| May 28                                                                                                                                                                          | #7       | 11               | Problem Solving and Decision Making                      |
| June 4 & 11                                                                                                                                                                     | #8       | 12 & 13          | Strategic Planning and Work Process Management           |
| <b>June 18</b>                                                                                                                                                                  |          | Possible Make-Up | <b>Take Home Exam #1</b>                                 |
| June 25 & July 2                                                                                                                                                                | #9       | 14 & 15          | Managing and Leading                                     |
| July 9 & 16                                                                                                                                                                     | #10      | 16 & 17          | Developing Personal and Organizational Integrity: Ethics |
| July 23                                                                                                                                                                         | #11      | 18               | Leading Change                                           |
| July 30                                                                                                                                                                         | #12      | 19               | Managing Teams                                           |
| August 6 & 13                                                                                                                                                                   | #13      | 20 & 21          | Communicating Effectively                                |
| August 20 & 27                                                                                                                                                                  | #14      | 22 & 23          | Managing Technology                                      |
| <b>September 3</b>                                                                                                                                                              |          | Possible Make-Up | <b>Take Home Exam #2</b>                                 |
| September 10                                                                                                                                                                    | #15      | 24               | Government in New Jersey                                 |
| September 17 & 24                                                                                                                                                               | #16      | 25 & 26          | Budgeting Process and Financial Management               |
| October 1 & 8                                                                                                                                                                   | #17      | 27 & 28          | Public Policy & the Law                                  |
| October 15 & 22                                                                                                                                                                 | #18      | 29 & 30          | Administration of Law and Dispute Resolution             |
| <b>October 22</b>                                                                                                                                                               |          |                  | <b>Capstone Due in Canvas</b>                            |
| October 29 & November 5                                                                                                                                                         | #19      | 31 & 32          | Human Resource Management                                |
| November 12                                                                                                                                                                     | #20      | 33               | Service Delivery Decision Making                         |
| November 19                                                                                                                                                                     | #21      | 34               | Contemporary Risk Management                             |
| December 3 & 10                                                                                                                                                                 | #22      | 35 & 36          | Leading and Managing in the Public Sector                |
| <b>December 3 &amp; 10</b>                                                                                                                                                      |          |                  | <b>Capstone Presentations</b>                            |
| <b>December 17</b>                                                                                                                                                              |          | Possible Make-Up | <b>Take Home Exam #3</b>                                 |
| <b>September 2027</b>                                                                                                                                                           |          |                  | <b>Graduation</b>                                        |
| * Schedule Change                                                                                                                                                               |          |                  |                                                          |