1		STATE OF NEW JERSEY
2		DEPARTMENT OF COMMUNITY AFFAIRS LOCAL FINANCE BOARD
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5		Department of Community Affairs
6		Conference Room #129/235A 101 South Broad Street
7		Trenton, New Jersey 08625 December 10, 2014
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11	BEFORE:	TOM NEFF, Chairman DAN PALOMBO, Deputy Attorney General
12		PATRICIA MCNAMARA, Executive Secretary EMMA SALAY, Deputy Executive Secretary
13		FRANCIS BLEE, Member ALAN AVERY, Member
14		TED LIGHT, Member
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MR. NEFF: We're going to get this 1 2 meeting started. And before we start I just want to let folks know here that this is my last meeting. I'm 3 going to be leaving and going to the Department of 4 5 Treasury to help the state put its budget together and 6 implement the state budget. And there's a new Director 7 coming whose name is Tim Cunningham. He's somebody who 8 has a pretty broad background in municipal finance. He 9 was a deputy county administrator. He worked in a law 10 firm on finance issues, redevelopment issues, pay to 11 play issues. He's worked for a county improvement 12 authority. He's worked for the governor's office. 13 Most recently working on some of the Sandy recovery 14 issues. And he's just a really reasonable and sound 15 adult. And I'm sure everybody here will enjoy working 16 with him when he comes. And I just want to say I've 17 always found this Board to be very supportive. And I've always appreciated their help and guidance. And I 18 19 know they'll give that same courtesy and advice and quidance to the next Director. And I've also been very 20 thankful and appreciative of the professionals that 21 22 I've worked with who have always tried to represent 23 their clients well but also be very fair and open and transparent with the Board. 24

25

So with that, we'll start the meeting.

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So rather than read everything that's on the Consent 1 2 Agenda if there's any recusals on these let me know. Otherwise, we'll just vote on them as a batch. 3 MR. AVERY: I have to recuse myself on 4 5 2, 3, 7 and 8. 6 MR. NEFF: Okay. So we'll take them as a batch. So with that, the first item on the agenda 7 8 are 14 items on consent. They're environmental 9 infrastructure trust proposals for various 10 municipalities. We'll be voting for them as a group. 11 Mr. Avery would be voting but not with respect to the 12 four items that were referenced. And they're item 13 numbers? MR. AVERY: 2, 3, 7 and 8. 14 MR. NEFF: 2, 3, 7 and 8. Okay. 15 16 MR. LIGHT: I move the approval of the 17 14 consent agenda items. 18 MR. BLEE: Second. 19 MR. NEFF: Roll call. MS McNAMARA: Mr. Neff? 20 21 MR. NEFF: Yes. 22 MS McNAMARA: Mr. Avery? 23 MS AVERY: Yes. Abstaining on 2, 3, 7 24 and 9. 25 MS McNAMARA: Mr. Blee?

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1	MR. BLEE: Yes.
2	MS McNAMARA: Mr. Light?
3	MR. LIGHT: Yes.
4	MR. NEFF: Okay. And the next up we
5	have three consent items. They're fire district
6	proposals. Staff at the Division reviewed the requests
7	and found them to be reasonable, competitive,
8	reasonable interest rates and found no issues with
9	them. And so we'd be taking a motion on those three
10	consent items for Wall Township, Bridgewater and Mantua
11	Township.
12	MR. BLEE: Motion to approve.
13	MR. NEFF: I'll send second it. Roll
14	call.
15	MS McNAMARA: Mr. Neff?
16	MR. NEFF: Yes.
17	MS McNAMARA: Mr. Avery?
18	MS AVERY: Yes.
19	MS McNAMARA: Mr. Blee?
20	MR. BLEE: Yes.
21	MS MCNAMARA: Mr. Light.
22	MR. LIGHT: Yes.
23	MR. NEFF: Okay. And next up we have
24	two consent items. Atlantic City and Newark are under
25	state supervision pursuant to the supervision law. As

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such, the Board approves the municipality's budget 1 2 which has been done in prior meetings. And we had also let those cities know that the Board should be 3 approving their transfers. They're being done at the 4 5 end of the year for their budget. And their transfers 6 have been reviewed by Division staff. There's nothing 7 particularly problematic with them. And I just want to 8 make special point of noting that for the City of 9 Newark we reviewed the transfers to make sure that 10 there were no monies being transferred back into 11 accounts for either the city clerk's office or the 12 governing body, the council salaries which this Board 13 had reduced when we approved their budget. We wanted 14 to make sure at the end of the year they didn't 15 backfill what the Board had cut. And they didn't. So 16 with that take a motion on approving their transfers 17 believe. 18 MR. BLEE: Mr. Chairman, I'll be 19 recusing on Atlantic City. 20 MR. AVERY: I'll move the approval of 21 the transfers. 22 MR. LIGHT: I'll second it. 23 MR. NEFF: All right. Take a vote. MS McNAMARA: Mr. Neff? 24 25 MR. NEFF: Yes.

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1	MS McNAMARA: Mr. Avery?
2	MS AVERY: Yes.
3	MS McNAMARA: Mr. Blee?
4	MR. BLEE: Yes. I'm recused on Atlantic
5	City.
6	MS McNAMARA: Mr. Light?
7	MR. LIGHT: Yes.
8	MR. NEFF: Next up we're actually going
9	to go just a little bit out of order. We're going to
10	take one item which is at the end of the agenda.
11	There's a proposed rule. It's not a rule adoption.
12	It's a proposed rule. And I just ask Jason Martucci if
13	he could come up to the table. Jason Martucci is staff
14	member of the Division who helped put together this
15	rule proposal. And he'll explain it very briefly.
16	MR. MARTUCCI: Thank you, Chairman,
17	members of the Board. The proposed rule amendment on
18	the agenda, 5:30-5.4, pertains to certification of
19	available funds that a CFO, chief financial officer or
20	other certifying finance officer must make to the
21	governing body before the governing body awards a
22	contract. Now, certification available funds certifies
23	that funds are available to fulfill the contract. And
24	that certification is attached to any resolution or
25	ordinance awarding the contract. The proposed rule

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amendment requires three things. One, that the maximum 1 dollar value of the contract be awarded. It requires 2 that it be set forth in the certification with 3 available funds document. Number two, it requires that 4 5 no CFO or certifying finance officer shall issue a 6 certification of available funds unless the governing body provides the maximum dollar value of the contract. 7 8 And finally, the rule amendment would require that the 9 maximum dollar value of the contract be set forth on 10 the resolution or ordinance awarding the contract.

11 Now, this rule proposal is in response to a rule making petition dated August 5, 2014 from a 12 13 Mr. John Path in response to a petition to the Board at 14 its September meeting. Referred the matter to Division 15 staff for further review and recommendation. And the 16 proposal before the Board is a product of that review 17 by Division staff. And we believe that it promotes transparency and fiscal accountability and insures that 18 19 the certification of available funds remains a useful 20 fiscal control tool. Thank you.

21 MR. NEFF: And just to further clarify, 22 we discussed the proposed rule with representatives 23 from the Government Finance Officers Association and 24 others. And it's our understanding that most 25 responsible CFO's engage in this sort of practice

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anyway without regard to this rule, but there are some 1 2 CFO's out there who, you know, I quess they sort of act like one of those Prego commercials where they say 3 "It's in there" and they just sort of attest to there's 4 5 enough money that we can cover this. And that's not 6 appropriate. There should be some clarity as to, you 7 know, what are they certifying to? How much is the 8 contract? What's the line item that's going to pay for 9 this? What's the maximum amount of funds that are 10 available for this? It's not enough to just sign the 11 certification without having some due diligence behind 12 it. So we think it makes sense. And it's just a rule 13 proposal. We make comments on it for a period of time. 14 And then ultimately it will be up to the Board whether 15 or not to adopt this rule or to amend it slightly. And 16 it came to us as a suggestion from a citizen who, 17 frankly, their comment made some sense. And we agreed. 18 MR. MARTUCCI: And Chairman, it actually 19 goes beyond what the petitioner requested which is only 20 that the maximum dollar value of the contract be set 21 forth on the certification of available funds. So 22 we're actually going over and above to promote fiscal 23 transparency.

24 MR. LIGHT: May I ask two questions, if 25 I may? Why is number two necessary if number three

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requires the governmental, I assume township council or whoever the governing body is, to set the maximum control value set? Why is it necessary then to have certification? Seems to me that there's a duplication between one and two if the governing body sets rule number three.

7 MR. MARTUCCI: Well, currently there's 8 no -- currently it should be implied in the rule. I 9 mean, it should be implied that the CFO would need to 10 have the maximum dollar value of the contract.

11

MR. LIGHT: Right.

12 MR. MARTUCCI: From the governing body before the certification is made. But since that's 13 14 presently not spelled out there are certain instances 15 where that has not been done. It's really not 16 duplicative because number one being the maximum dollar 17 value being set forth in the certification of available funds, it actually allows the citizens who want to view 18 19 these documents and want to view the certification of 20 available funds as well as the resolution awarding or ordinance awarding the contract, it allows them to see 21 22 the maximum dollar value of the contract. 23 MR. LIGHT: All right.

24 MR. NEFF: Very simple one page 25 certification from the CFO.

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MR. LIGHT: Okay. Not a massive 1 2 document? MR. NEFF: Right. Don't have to hunt 3 through an ordinance to figure out what was approved. 4 5 MR. MARTUCCI: Correct. 6 MR. LIGHT: When this is accepted, then, how do we notify -- does that go out to the CFO's and 7 8 the townships? Or how do you notify the change in the 9 rule. MR. NEFF: If it's adopted we have the 10 11 e-mail address for every CFO in the State of New 12 Jersey. They're required to keep them maintained with 13 us. So we routinely if we need to communicate with 14 CFO's we would notify them of the rule adoption. And 15 in fact, we notified them that the rule's been 16 proposed. 17 MR. LIGHT: So they can comment. 18 MR. NEFF: So that they can -- and we 19 solicit comments. And we'll accept comments. And ultimately we'll have to respond to any comments we 20 21 receive from them, but we communicate with them pretty 22 regularly. 23 MR. MARTUCCI: And there's a 60 day 24 comment period. 25 MR. LIGHT: Thank you.

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MR. AVERY: How would this apply to 1 2 contract amendments if you to increase the contract? Would there be a new certification of funds form 3 4 required? 5 MR. MARTUCCI: If it's increasing the maximum -- if there's a -- if initially a contract had 6 X maximum value and then it had to increase that would 7 8 have to --9 MR. NEFF: Receive a second 10 certification. 11 MR. MARTUCCI: Yes. 12 MR. AVERY: Wouldn't prohibit an 13 amendment? 14 MR. NEFF: Would not prohibit an 15 amendment. 16 MR. MARTUCCI: No, it would not. 17 MR. NEFF: Any other questions or 18 concerns? 19 MR. LIGHT: I'll move that the proposed 20 amendments for the rule or certification of available 21 funds be approved. 22 MR. BLEE: Second. 23 MR. NEFF: Okay. Roll call. 24 MS McNAMARA: Mr. Neff? 25 MR. NEFF: Yes.

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1	MS McNAMARA: Mr. Avery?
2	MS AVERY: Yes.
3	MS McNAMARA: Mr. Blee?
4	MR. BLEE: Yes.
5	MS McNAMARA: Mr. Light.
6	MR. LIGHT: Yes.
7	MR. NEFF: Okay. Thanks. We'll get
8	back on the regular agenda. North Wildwood City.
9	MR. McMANIMON: Thank you. Ed McManimon
10	from McManimon, Scotland and Baumann. Our firm is the
11	bond counsel for the City of North Wildwood. At the
12	risk of sounding patronizing I just first blush with
13	your departure I was surprised by that. And I just
14	wanted to say very much appreciate the respect and the
15	attention over the years with you as the Director to
16	all the applicants of the cities we were involved. So
17	it's very helpful.
18	MR. NEFF: Thank you.
19	MR. McMANIMON: This is the third time,
20	I guess, this well, I guess as a matter of gesture
21	you're not going to just approve all the applications
22	today? Just wondering before I get into this. This is
23	a third time that North Wildwood has been presented to
24	the Board in connection with a \$900,000 refunding bond
25	ordinance to fund an emergency appropriation to cover

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the payment of some tax liens that a court ordered the 1 2 city to pay back while the dispute over the amounts are still in court. So it isn't that they're being paid 3 4 back and not going to be ultimately paid to the city in 5 some fashion. But there's a \$900,000 appropriation to 6 fund the amount now that the court ordered to be paid 7 to the party who bought the tax liens while the city 8 and the property owner remain in litigation over the 9 calculation of a PILOT and the taxes. And so the city 10 had to pay them this year. And they adopted an 11 emergency appropriation to do it. And they're simply 12 asking for the ability to fund that over a two-year 13 period as opposed to all at once since it's not a 14 normal expenditure. I know the Director has some 15 questions which Mr. Burkey attempted to answer, but I 16 asked him to come again along with Leon Costello so he 17 can address whatever issues you have in connection with 18 this. 19 MR. NEFF: And I think from staff's 20 vantage point we received correspondence from the 21 municipality. It gave us comfort that we better 22 understand what the issues are about. We don't have

further questions, but since it had been debated previously and underlying matters were somewhat problematic we wanted to make sure it was on the agenda

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so that if Board members had further questions they 1 2 could ask them. I don't know if there's any further questions on this. Concerns? Okay. Then we don't 3 need to belabor it, then. 4 5 MR. AVERY: I move it approved. 6 MR. BLEE: Second. 7 MR. NEFF: And roll call. 8 MS McNAMARA: Mr. Neff? 9 MR. NEFF: Yes. 10 MS McNAMARA: Mr. Avery? 11 MS AVERY: Yes. 12 MS McNAMARA: Mr. Blee? MR. BLEE: Yes. 13 14 MS McNAMARA: Mr. Light. MR. LIGHT: Yes. 15 16 MR. NEFF: Next up is Vineland 17 \$8,495,000 proposed non-conforming maturity schedule. 18 MR. McMANIMON: Thank you. Again, for 19 the record, Ed McManimon from McManimon, Scotland and Baumann. Our firm is the bond counsel to the City of 20 21 Vineland. Roxanne Tosto, the chief financial officer's 22 to my left and Leon Costello who serves as the city's 23 auditor is to her left. This request is to permit the city to finance from the outset 8,495,000 of general 24 25 improvements for various projects over the useful life

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which is ten years, but to structure it in a modestly 1 2 nonconforming matter they're skipping the first year 3 and then the payment schedule is nine years to keep within the ten-year. So there's zero in the first year 4 5 and then there's a doubled up payment in the second 6 year. And the nonconforming beyond that they're not 7 even close to a hundred percent step up. So we fully 8 recognize that this Board the Director don't like 9 nonconforming maturity schedules. And we have 10 generally avoided them, but there are occasions when 11 they make sense. And this one in the context of the 12 debt service of the City of Vineland dropping off 13 significantly in the second year they're not trying to 14 spread it out and back load it. In fact, they're front 15 loading most on it. And so we'd ask this Board to 16 consider approving that schedule so we can proceed and 17 issue the bonds rather than issue notes to impact on the way the budget would deal with this. If we did a 18 19 conforming schedule you'd have a bump up and then a 20 bump done which is not abnormal, obviously, but we think this is an example of why the Authority and the 21 22 statute has granted to this Board the discretion to 23 approve a nonconforming schedule. It makes sense here. So we're prepared to answer any questions. I did 24 25 provide to the staff a comparison of a conforming

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1 maturity schedule of debt service and a nonconforming.
2 This particular nonconforming schedule. They're
3 virtually identical in total debt service. So again,
4 it's not like we're expensing it out of cost to do it
5 differently than the way the statute presumes. So.

6 MR. NEFF: And I would just add to that 7 that it's only a one year basically deviation from the 8 conforming maturity schedule. It could be done anyway 9 through issuance of BAN, like I said. So I've sort of 10 been pig headish on this for the last four years. This 11 seems to be a relatively small deviation from the prior policies. So I don't think we have a problem with it 12 13 at the staff level. And it may be appropriate in the 14 future, not for today, but it may be appropriate in the 15 future for the Board to perhaps for a period of time to 16 allow for places that want to do a nonconforming 17 maturity schedule they can essentially effectively effectuate through issuance of BAN's for a period of 18 years and then going to a debt service to allow towns 19 20 to do that because there's so much in outstanding BAN's and TAN's now that one year notes that Moody (sic) has 21 22 raised issues with that and a concern that there's so 23 much in outstanding one year debt that it just makes 24 sense to get people into permanent financing. And if 25 our past positions have stopped that or somehow

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aggravated them maybe perhaps it's worth rethinking it. 1 2 That's not for today. But this particular application is such a small deviation from the nonconforming 3 maturity schedule I don't think I have an issue with 4 5 it. 6 MR. LIGHT: I'll move the approval of 7 the application. MR. NEFF: I'll second it. Roll call. 8 9 MS McNAMARA: Mr. Neff? MR. NEFF: Yes. 10 11 MS McNAMARA: Mr. Avery? 12 MS AVERY: Yes. 13 MS McNAMARA: Mr. Blee? 14 MR. BLEE: Yes. 15 MS McNAMARA: Mr. Light. Yes. 16 MR. NEFF: Okay. Thank you. 17 MR. COSTELLO: Tom, good luck. It took me by surprise, too. And I certainly enjoyed working 18 19 with you on every issue we had. It's been a pleasure. 20 MR. NEFF: Next up is Kearney. Is there anyone else from Kearney here? 21 22 MR. McMANIMON: Thank you. Again, for 23 the record Ed McManimon from McManimon, Scotland and 24 Baumann. The bond counsel for the Town of Kearny. To 25 my left is the chief financial officer, Shauib Firozv.

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We're here in connection with the adoption of two bond 1 2 ordinances under the Qualified Bond Act. As you know, the town is in the Qualified Bond Act program. And 3 they have \$18 million of Qualified Bond Act revenue. 4 5 The amount of debt service that's outstanding that's 6 covered by that is only \$7.2 million. So there is 7 significant coverage for both of these ordinances. The 8 debt service would be approximately \$355,000 which 9 would be added to the 7.281. So they're still largely 10 covered almost not quite 3 to 1 but close. The one 11 ordinance is for \$2 million with 1 million 9 for bonds 12 and notes for a variety of equipment and vehicle 13 purchases. And then the second one is a million 14 dollars of appropriations and a million dollars of 15 bonds and notes for the water utility infrastructure 16 and improvements. The town is way below their 17 borrowing capacity. Looking at 1.7 percent. So, but 18 Shuaib's here to answer any questions that you have. I 19 know the staff raised some questions which he did 20 answer, but if you have them to be raised here we'll 21 answer them.

22 MR. NEFF: And the main reason why we 23 put this on the agenda not as consent is because it is 24 a transitional aid community. So if anybody from the 25 public had wanted to come testify we would have wanted

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to make sure they had an opportunity to speak. 1 And 2 they're not here. So ordinarily it would have been on consent. I do just want to note as well part of this 3 financing is for 12 patrol SUV's for police vehicles. 4 5 And I know sometimes, and I'm not saying that's the 6 case here with this, but sometimes there's a desire 7 amongst municipalities to purchase SUV's which are more 8 expensive than regular patrol cars because they can 9 finance them whereas you can't finance a vehicle. And 10 there's pending legislation that would allow for 11 vehicles to be bonded for as well. And we think that's 12 appropriate because then you won't have this perverse 13 effect where municipalities sometimes want to go buy an 14 SUV which they can finance and have short-term savings 15 as opposed to paying for a vehicle all at once. So 16 hopefully that will get some movement and pass in the 17 legislature. And that will get fixed at some point. It may have been appropriate 30 years ago when, you 18 19 know, products from GM lasted five years so you didn't 20 want to finance them longer than that, but sometimes vehicles when you purchase them last longer than five 21 22 years now. But regardless, for this particular 23 application that was reviewed by the monitor for Harrison they found no issues with it and we have no 24 25 issues with it at the staff level. So if there's any

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2 MR. BLEE: Motion to approve. MR. NEFF: I'll second it. Roll call. 3 MS McNAMARA: Mr. Neff? 4 5 MR. NEFF: Yes. 6 MS McNAMARA: Mr. Avery? MS AVERY: Yes. 7 8 MS McNAMARA: Mr. Blee? 9 MR. BLEE: Yes. MS McNAMARA: Mr. Light. 10 11 MR. LIGHT: Yes. 12 MR. NEFF: Okay. Next up is Irvington. MR. McMANIMON: Thank you. For the 13 14 record, Ed McManimon from McManimon, Scotland and 15 Baumann. We are bond counsel to the Township of 16 Irvington. This also is an application under the New 17 Jersey Municipal Qualified Bond Act in connection with 18 two bond ordinances. One of which actually 19 appropriates money and authorizes debt. The other is 20 simply amending bond ordinance to amend the purpose. 21 Just for the benefit of the Board, the mayor is in the 22 audience because I know there have been some issues 23 raised about an ordinance. And that was adopted. And to the extent that there are questions about that he's 24 25 prepared to address them, but he's not going to address

questions we'll take them. If not.

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the issue unless it's important from the perspective of 1 2 the Board for this application. So. But he is here prepared to testify if that becomes important. Again, 3 the two bond ordinances, the first one is to provide 4 5 for a whole variety of capital projects which we can 6 address to the extent they are material one at a time. 7 Again, they are relatively low in their debt as well. 8 They're at 2.6 percent. Their qualified bond revenue 9 is \$11,600,000. Their qualified bond debt service 10 10,590,000. So they are close to 1 to 1 coverage. 11 This ordinance doesn't throw them over the one times 12 coverage but it brings it close. So we're prepared to 13 answer any questions you have with whatever 14 representatives of the township that you would like to 15 have address them. 16 MR. NEFF: So on the application itself

17 there's funding to purchase a number of properties.
18 And I believe we got a one paragraph explanation as to
19 what that's for. No real detail. I don't know what
20 the city's doing with these properties. And if we can
21 get some explanation on the record as to what the money
22 is for for purchasing foreclosed property.

23 MR. RA-OOF: Mainly the township has 24 approximately about \$15 million in outstanding tax 25 liens due from tax, you know, previous years building

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1 up over time. What we're looking to do is to try to 2 get those tax liens back on the rolls that have been 3 non-participating. So we have a substantial list, a 4 little bit over 1100 pieces that we'd like to move 5 forward on and put forth the process to foreclose on 6 those properties.

7 MR. McMANIMON: These are tax liens that 8 were not purchased that the city owns. So their desire 9 is to foreclose against them instead of just leaving 10 them unbought, unpaid to so they can try to own those 11 properties and put them back into productive use.

MR. NEFF: And what is the money that's being borrowed being used for?

MR. McMANIMON: To acquire those
properties. They have, I guess, to pay the tax on
them.

MR. NEFF: Who's going to receive the money? The city's going to borrow money. And then where's it going to.

20 MR. RA-OOF: Right. We have to pay out 21 the professionals to do the actual foreclosing. Do the 22 legal foreclosing process. So we're looking to do at 23 least somewhere close to 200 to 300 of them. And it 24 cost so much to even try to attempt to do it out of our 25 operating budget.

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MR. NEFF: Isn't that traditionally an 1 2 operating sense? Doesn't sound like to me it's a capital expense. 3 MR. McMANIMON: It's associated with 4 5 acquiring properties. 6 MR. NEFF: It's not acquiring property. It's just money to pay lawyers and professionals to 7 8 move forward with forecloses which is an operating 9 cost. MR. McMANIMON: I guess that depends in 10 11 the eyes of the beholder. Because if you a hire a

12 lawyer to acquire property and they do that by foreclosing or to acquire liens that's part of the 13 14 capitalization of the acquisition of a piece of 15 property. It incurs on tax appeals. It closes when 16 you acquire the property. And it depends on the amount 17 of it and how much is involved. And I mean, that's a -- I don't really think it's a close call, but I mean, 18 19 generally that's an item in a corporation that they capitalize. And that's what they would do in the town 20 21 as part of the acquisition of the property. You don't 22 acquire the property in a vacuum.

23 MR. LIGHT: Properties are not owned by 24 the by the township at this time?

25 MR. McMANIMON: The tax liens are but

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not the properties. So they have to foreclose against
 the owner in order to acquire them.

3 MR. LIGHT: They have the tax lien.4 Right.

5 MR. NEFF: So just to be clear, the 6 city's going to essentially pay for one time expenses 7 associated with acquiring properties. We're not quite 8 sure what these properties are going to be used for, 9 whether they're going to be turned around and resold by 10 the municipality or whether they're going to be a part 11 of a redevelopment plan or whether they're going to be 12 a park. We don't know what they're being h used for. 13 And there's a 30-year maturity on what are professional 14 costs associated with according to the application a 15 30-year maturity for professional service cost I think 16 that many municipalities would just have as part of 17 their operating budget. To me I'm not prepared to be supportive of something like that unless we get 18 19 something in writing that's explained what are these 20 properties? What's being done with them? Why are they being purchased? Is the municipality going to wind up 21 22 purchasing properties that are contaminated and that 23 have no real great use for the municipality? I mean, what's happening? And I'm not comfortable with that 24 25 aspect of what's being requested. Somebody in 2045 his

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1 going to be paying for the costs today of an attorney 2 and professionals to try and buy some property. To buy 3 the tax liens.

MR. McMANIMON: They're buying the 4 5 properties. They have the tax liens. They're still 6 privately owned properties. And Irvington's not the 7 only town. This is a fairly, I don't know --8 MR. NEFF: And then the money that comes 9 in and buys the tax liens some portion -- buys the property some portion of that then goes back and pays 10 11 the city for its own taxes that were never paid. So. 12 MR. RA-OOF: Correct. 13 MR. NEFF: Unless I'm missing something, 14 the municipality is indirectly borrowing money which 15 will then pay itself for taxes that were not paid in 16 prior years. Right? That's unfortunate what's 17 happening. 18 MR. RA-OOF: If we get the monies back

19 from sales most of the properties in which we get and 20 we'll do a combination of trying to resell them to get 21 them back on the tax rolls and then the other part will 22 be part of development plans. Some of them may have to 23 be given away or some of them may be given away at a 24 nominal cost. A lot of these properties are abandoned 25 and really run down. So we won't probably receive back

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a full value of what the outstanding tax bills were. 1 2 It's just they're right now totally non-performing. So in order for us to try to attempt to get to that point 3 we needed to try and make an impact. Typically for us 4 5 to do foreclosures we can only do a certain amount in a 6 batch. Maybe 25. But we have so much at this stage of 7 the game. We have, like I said, 1100 of them. In 8 order to make an impact we need to try to hire a number 9 of firms to be able to take it on. And so we were 10 looking to try to do the 2 to 300 of them to be able to 11 turn them over and continue to do that to get them off 12 and to stabilize our tax revenue.

13 MR. NEFF: The same way I'm not 14 uncomfortable saying yes to something like this today 15 I'm also not comfortable saying no. It sounds to me 16 like there's a reasonable effort to try and deal with 17 the problem, but what's before us on the record in 18 writing is one paragraph statement which isn't backed 19 up with what is plan B? What's going to happen with 20 these properties? What are the monies for? And then 21 there's this concern that some of this is operating 22 expenses that really ought to be just appropriated as 23 part of the budget as opposed to somebody paying for 24 them 30 years from now. But that's my concern on that 25 aspect of this proposal.

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There's also a lot of things in this 1 2 proposal that are unrelated to that, things that are just various roof repairs, acquisition of some 3 equipment, installation of interior carpeting at 4 5 various township facilities. My carpeting's 44 years 6 old. Interior, exterior painting at various township 7 facilities. And I'm looking at this proposal in an 8 aggregate. I'm not comfortable with this land piece. 9 And there's one other piece I want to discuss just for two seconds is there's a \$16,000 item that would be 10 11 paid for with this bond act for the development and 12 implementation of a securities and exchange commission 13 disclosure compliance plan. Again, that looks to me 14 like an operating cost. I don't know why that's 15 something that should be borrowed for. It's \$16,000. 16 And essentially it's a plan to come into compliance 17 with what the SCC requires for disclosure for bond purposes. I don't understand. Why is that something 18 19 that somebody five years from now should have to pay 20 for a compliance plan? It's an operating cost.

21 MR. McMANIMON: I agree with you that 22 most of the towns in terms of the costs have not moved 23 to the option of funding it through a bond ordinance, 24 but this is no different than -- this isn't the annual 25 compliance review. They've had a -- as you know, under

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the SCC initiative that you've been as involved in as 1 2 have I there is a report that needs to be done in the context of not just the past five years but all bonds 3 4 that are outstanding that were representing certain 5 things during that five-year period for the five years 6 before that. So it isn't something -- the report isn't 7 something they're going to do every year because after 8 this report is done it brings them into compliance. 9 And then going forward they would have an annual 10 requirement somewhat consistent with the local finance 11 notice that this Board prepared. And so this isn't the annual ongoing current expense item to do that. It's 12 13 to determine what has or hasn't been done over the 14 past. So at least in our view that is capable of being 15 financed like an engineering report that's done for a 16 road program and things like that. But while it's a 17 small number, and it's actually smaller than this 18 number in real terms in terms of what it actually costs 19 them, but I guess they can make a note because 20 obviously the way you're moving here you're going to 21 want more information with regard to some of these 22 items and perhaps some other issues that we will 23 probably be back and they can consider how they want to deal with that issue. Whether they want to include it 24 25 in there or not. But we believe legally that this is

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not the ongoing current expense type of thing they're going to be doing from now on and perhaps should have been doing all those years previously, but a one-time report to take them back for as much as 10 years in terms of where they were so they know how to go forward with their annual item you're referring to. So that's for the record.

8 MR. LIGHT: I agree with Tom on the 9 \$16,752. It's a five-year plan. I can see how that 10 should be capitalized. I'm having difficulty. So if 11 you are coming back I'd have to have something that 12 that sets forth the fact that that's a capital rather 13 than an operating expense. I could lean either way on 14 the acquisition of the foreclosure of the properties. 15 Is there a threat to the public or safety or hazardous 16 because of these properties? Are they creating 17 difficulties with respect to somebody might possibly getting hurt or something like that? 18 19 MR. RA-OOF: Some of them are, substantial amount of them are abandoned and condemned. 20 21 MR. LIGHT: Boarded up and things likes 22 that? 23 MR. RA-OOF: Boarded up. Some of them 24 un-boarded up. 25 MR. McMANIMON: It's a not uncommon

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1 urban problem.

2 MR. AVERY: Are all the properties 3 vacant? MR. RA-OOF: I can say all of them are 4 5 vacant but, you know, substantial amount of them are. 6 MR. LIGHT: Might have some people 7 living in tome of them. 8 MR. RA-OOF: Some of them might be 9 foreclosed or they just walked away from the properties 10 and stopped paying the taxes. And so basically they 11 became municipal liens maybe for the last four or 12 five years over the last economy. MR. LIGHT: I could probably lean in the 13 14 green with that item being a solution to the problem to 15 the Township of Irvington, but I have difficulty with 16 the implementation of the disclosure compliance plan. 17 It's a small item compared to the other one. 18 MR. NEFF: Just a quick comment. I 19 mean, if some of these properties are attractive 20 nuisances and there's activity going on in the 21 properties that are dangerous that's all the more 22 reason than before you start moving forward with 23 securing them to have a plan to what to do with them once you get them. Otherwise, it's the city's 24 25 liability I would think as opposed to whoever owns

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those property now. Right? So my concern is not that 1 2 there's an effort to acquire the properties. That probably makes sense. But you got to have what's the 3 second step before you run off and acquire them? And 4 5 maybe there is a second step somewhere that I haven't 6 seen but it's not in this application. And it hasn't 7 been clearly the explained today. I'm just not 8 comfortable with that piece for that reason today.

9 MR. McMANIMON: Let me ask you a 10 question because it's December. They're a calendar 11 year town and they reorganize in January. So the 12 ordinances have to be introduced and adopted in the 13 same year. And I'm not even sure they would want to 14 this, but if those two items are removed and separately 15 presented next year, I don't know if they have time to 16 amend this ordinance and adopt it before the end of the 17 year, but if you approve this ordinance but with the exception that those two should come back in a separate 18 19 ordinance for further consideration with a better plan 20 for the acquisition of the properties and what they 21 have to do with them and whether they want to fund this 22 SCC initiative or not, would the Board consider that if 23 the town had two meetings between now and the end of the year? I don't know that they do or if they --24 25 MR. LIGHT: You might not have enough

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time because you're required to do 20 something days --1 2 MR. McMANIMON: It's ten days between the meeting. The publication is 20 days but the 3 legislative action is what has to take place in the 4 5 same year. The 20 days could run into the following year. And I don't know -- I don't even know their 6 7 meeting schedule or if this was important enough that 8 they wanted to adopt the rest of these without those 9 two. They could set a meeting schedule up to do that. 10 I don't know if you would entertain that on the fly. 11 MR. NEFF: I don't have a problem with 12 the suggestion that you just made. I don't want to 13 slow down things like capital acquisitions and things 14 that are important. They need move to forward. But 15 these two other items are I think problematic. I don't 16 think -- I can't speak for a future Board, going to 17 have a new chairman soon, but I can't see how they're going to either see a \$16,000 cost for compliance to be 18 19 an appropriate thing to bond for. But the other issue 20 clearly I think needs to be explained a little bit better and what the long-term planning is for bunch of 21 properties that are being purchased. 22 23 And this is awkward, but I think it

needs to be said today in a public session. And that is that the Board received a complaint from an ordinary

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citizen. And the citizen we received the complaint 1 2 from is not somebody who has a bone to pick with politics. It's somebody who contacted the Board who is 3 4 a taxpayer and expressed frustration and concern that 5 relatively recently an ordinance, salary ordinance was 6 passed that I think doubled council members' salaries 7 and significantly increased the mayor's salary. And 8 Irvington is a municipality that has been in and out of 9 transitional aid in the past. And the level of 10 increase was rather dramatic. And frankly, at the 11 Division staff level we did a review of similar salaries of mayors and council members for the City of 12 13 Paterson where council members are paid \$20,000 and 14 receive no payment in lieu of expenses and do not 15 receive health benefits. And a mayor who would receive 16 in the second largest city less than the mayor in 17 Irvington under this ordinance as it's been passed. 18 And the same is true of mayors in several 19 municipalities that we reviewed that are much larger 20 than Irvington. Have similar challenges. I give you 21 an example. Mayor of Union City, full-time mayor 22 effectively. And receives a pay of less than \$20,000 a 23 year and no health benefits. Mayors in Woodbridge, Toms River, other urban areas receive significantly 24 25 less as do council members. Significantly less. And

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so with all due respect, when it comes to seeking 1 2 approval for things that we would view I think typically as being operating expenses when there 3 doesn't seem to be enough money to pay for things as 4 5 small as \$16,000 for a compliance plan in a regular 6 budget it's hard to swallow that and to vote on something like this when at the same time there appears 7 8 to be enough for a very large increase for the mayor 9 and council. And I mean that as no disrespect to the 10 mayor or the council members. I know they have 11 extremely difficult jobs. And I don't envy the 12 positions that they're in any respect. They're 13 difficult. But there's an aspect of I think 14 appropriateness and scale. And it seems to be to me to 15 be lacking in those things. And I want to be clear 16 that if this Board's going to be supporting and asked 17 to support applications that effectively are borrowing for what I think we would continue to some extent 18 19 operating expenses which is unusual. Most 20 municipalities would pay for things like attorneys' 21 fees and engineering fees -- attorneys' fees with 22 respect to property acquisitions through their 23 operating budget. And they'd be paying for a compliance plan through their operating budget. And if 24 25 there's not enough room in the budget to pay for those

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things. I just have issues with what I see as some of the priorities. And I think that needs to be stated on the record. It's always awkward to state those things but I think it would be derelict not to point those concerns out. And I invite comments back to put it in perspective as well, but I've said my piece.

7 MR. McMANIMON: Before we decide whether 8 the business administrator or the mayor would like to 9 address that issue, if the ordinance is changed, take 10 those two items out, not that your comments relate only 11 to those, but if it's changed in there would the Board 12 consider that regardless of the -- because perhaps that 13 discuss with regard to the salaries can take place if 14 we come back with a different application rather than 15 do it now.

MR. NEFF: I'd be more than happy to conditional approval with these two items being removed from the ordinance, the other items that come before the Board at a future date.

20 MR. McMANIMON: Thank you. I think 21 unless you want comments back from the business 22 administrator and the mayor we'd like to take into 23 account your comments and address them internally and 24 decide whether to address them in the context of this 25 additional ordinance we would come back with if that's

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1 okay with the Board.

2 MR. NEFF: That sounds like it's fine. MR. LIGHT: We're looking for approval 3 with the removal of the 335,037 acquisition of proposed 4 5 properties and the removal of the 16,752 for the 6 exchange commission disclosure compliance plan. Is 7 that correct, Tom? 8 MR. NEFF: Correct. 9 MR. LIGHT: All the other items. 10 MR. McMANIMON: That is our 11 understanding as well. 12 MR. LIGHT: I'll make a motion that we 13 make that approval as just previously stated. 14 MR. NEFF: And I'll second it. But 15 before I do I would just, you know, for the record to 16 the city did give us what they characterized as a 17 justification for the ordinance salary increases which was a comparison of what is provided to the governing 18 19 body and mayor in East Orange and the governing body 20 and the mayor in Newark. And with all due respect, I 21 know this Board recently decreased budget items in 22 Newark for exactly the council compensation. So we 23 don't view Newark necessarily as a good comparison for Irvington. East Orange I can't comment on. Haven't 24 25 looked at it as closely. But like I said, we did look

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at other areas and found something different when we 1 2 did our comparison for what's comparable and fair and reasonable. And I'm sure the Board will be open to if 3 the city wants to take another look at what is 4 5 appropriate and fair and reasonable. And perhaps look 6 at a few other municipalities and provide information. We'll look at it. The Board wants to be fair and 7 8 reasonable. And at the end of the day want to show 9 some deference to the city, but I think a little more 10 due diligence is needed on that end. 11 MR. McMANIMON: Thank you. 12 MR. LIGHT: I'm also concerned with that 13 foreclosure of property. And I do think that you 14 should go back and come forth with another plan to 15 discuss with the new Director some way of solving that 16 because obviously it's a problem. 17 MR. McMANIMON: Thank you. 18 MR. NEFF: So I'll I guess I'll second 19 the application. If there's no other comments we'll 20 take a roll call. 21 MS McNAMARA: Mr. Neff? 22 MR. NEFF: Yes. 23 MS McNAMARA: Mr. Avery? MS AVERY: Yes. 24 25 MS McNAMARA: Mr. Blee?

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1	MR. BLEE: Yes.
2	MS McNAMARA: Mr. Light.
3	MR. LIGHT: Yes.
4	MR. McMANIMON: On the record, thank the
5	mayor for coming even though it wasn't necessary to
6	address the issue.
7	MS BUSH: Stephanie Bush, former DCA
8	commissioner with the township of Irvington. Mr. Neff,
9	I'd just like to thank you for all the work you have
10	done over the years and congratulations on your
11	movement forward, I guess, and wish you the best.
12	MR. NEFF: Thank you.
13	MS BUSH: Thank you.
14	MR. NEFF: West New York. West New York
15	had a request for a borrowing. That's only coming to
16	us because they're a Qualified Bond Act municipality.
17	We found no issues with their application. There was
18	nothing usual. There was no borrowing for operating.
19	It's just standard borrowing for capital repairs. And
20	so our recommendation is that we approve. Is there
21	anybody here from West New York? You're not objecting?
22	A VOICE: No.
23	MR. NEFF: Is there no one here to
24	object? So we can help expedite and move on. If you
25	want to say a few words you're more than welcome to,

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1 but otherwise.

MR. AVERY: Motion to approve.
MR. BLEE: Second.
MR. NEFF: Motion and a second. The
roll call.
MS McNAMARA: Mr. Neff?
MR. NEFF: Yes.
MS McNAMARA: Mr. Avery?
MS AVERY: Yes.
MS McNAMARA: Mr. Blee?
MR. BLEE: Yes.
MS McNAMARA: Mr. Light.
MR. LIGHT: Yes.
MR. NEFF: Okay. Thank you. I'm going
to go a little bit out of order because I think Jersey
City may take a little bit of time. We have a couple
other people who I think we can get out of the room
quickly. So let me just move to Gloucester Township
Improvement Authority.
MR. WINITSKY: Good morning. My name is
Jeff Winitsky, bond counsel to the Gloucester County
Improvement Authority. We're here on behalf of Rowan
University for the issuance of two series of bonds.
The first in an amount not to exceed \$58 billion. That

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of \$36 million not to be county guaranteed. In addition, we're here to seek approval and positive findings with respect to the final adoption by Gloucester County for the guarantee related to the first series of bonds that I referred to.

6 By way of background, in 2002 New Jersey 7 voters approved a referendum authorizing about three 8 quarters of a billion dollars under the Building Our 9 Futures Bond Act for higher ed. Pursuant to that 10 directive Rowan University sought certain funds by way 11 of grant application, and in fact, has received the 12 same, for a number of projects. Principally for their 13 Rohrer College Business and for their engineering 14 school. Pursuant to the way the Building our Futures 15 Bond Act procedures the college or the university is required to match approximately 25 percent of those 16 17 funds. For that purpose they have partnered with the Gloucester County Improvement Authority not only for 18 19 the issuance of bonds but also with respect to the 20 construction and management of all of these projects.

So pursuant to that matching portion the Gloucester County Improvement Authority's agreed to issue not to exceed \$58 billion to finance the cost of the Rohrer College of Business and the new engineering school additions. In addition to those projects, the

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university is also looking to finance certain 1 2 technology improvements and general capital improvements through a separate series of bonds in the 3 amount of \$36 million. The first series of bonds as I 4 5 mentioned, the business school and the engineering 6 school, will be guaranteed by the County of Gloucester. And both series of bonds would be set up and structured 7 8 between two lease agreements pursuant to which the 9 university will make lease payments equivalent to the 10 debt service due on the bonds. The structure of the 11 bonds will be such that they will be wrapped around 12 Rowan's existing debt. And Josh can speak better or 13 Joe Scully can speak better if you have any questions. 14 And we expect both projects to come online -- when do 15 you think, Joe? 16 MR. SCULLY: January 2017. 17 MR. WINITSKY: So if you have any questions specifically with respect to the structure or 18 19 the nature of the projects themselves we have various 20 representatives from the university and financial advisors to answer any of those questions. 21 22 MR. LIGHT: Would you introduce them? 23 MR. WINITSKY: Sure. Of course. George Strachan, executive director from the Gloucester 24 25 Township Improvement Authority, Joseph Scully who's VP

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of finance and CFO for the university, Dave Thompson 1 2 who's the financial advisor to the Gloucester County Improvement Authority and Josh Nyikita who's the 3 financial advisor to Rowan University. 4 5 MR. NEFF: Actually have a question or 6 maybe it's more of a comment. So it's an authority financing. So at end of the day we don't approve 7 8 authority finances. We only give our findings. 9 MR. WINITSKY: Correct. MR. NEFF: So I don't want to make too 10 11 much of this, but if this were a municipality that came 12 in and asked for a nonconforming maturity schedule 13 where their first payment for one project was ten years 14 out and the other project was did 18 years out the 15 Board would almost certainly reject it. Especially 16 since a lot of the costs that are being financed are 17 things like technology improvements and those sorts of things, which, frankly, I don't think have a very long 18 19 life span in and of themselves. Maybe perhaps with the 20 other things that are borrowed they have an average, weighted average maturity of much longer. But seems to 21 22 me like the first principal payment on some of this 23 financing is way out in the future. And there's a lot of CABS. I don't know that that's the greatest way to 24 25 do things. My recommendation, and it's just a

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recommendation because we don't do approvals, but my 1 2 recommendation would be that the Board give positive findings for the overall project which our advancing a 3 university in South Jersey that needs to be advanced 4 5 and that has been looked at and reviewed and approved 6 at some level by the higher education state folks. But 7 you know, this kind of nonconforming maturity schedule 8 cost taxpayers who are students who are whoever's 9 paying this in the end more money than if there was a 10 conforming maturity schedule. And it just seems to me 11 to be inappropriate. But with that said I'm not 12 looking to hold up the project. It needs to go 13 forward. We don't have the ability to say no. So that 14 would be my recommendation, a motion to provide 15 positive findings with the exception of the maturity 16 schedule with the understanding that it's not a denial. 17 If the county wants to move forward in this fashion it 18 can. 19 MR. LIGHT: Just question as to why it's 20 pushed out as far as it is. 21 MR. NYIKITA: This is Josh Nyikita with 22 Acacia Financial Group, financial advisor to Rowan.

23 Rowan University's existing debt service structure sees 24 approximately \$40 million in debt service at the 25 present time all the way out through 2027 with drops of

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about a million a year thereafter. So they have 1 2 significant debt service that requires a wrapping of the new bonds around that to minimize the impact today. 3 Had we not structured it this way the university would 4 5 see a significant increase in annual debt service 6 starting immediately which would be difficult to absorb 7 given the current debt structure of the university. 8 MR. LIGHT: How many years out did you 9 say that was? MR. NYIKITA: It's 40 million out until 10 11 2021. Then it begins to drop down, slightly down to 30 12 million in '29. And it finally drops off at '35. MR. LIGHT: You're talking 15 to 13 14 20 years. That means you can't do any other debt 15 projects for 30 to 40 years. 16 MR. NYIKITA: When you combine the 17 existing structure and the proposed new structures there is a decline in structure. It begins to decline 18 19 after about 10 years. So there is room in the future 20 for future borrowings, but this is a significant undertaking today. This is one of the largest bond 21 22 issues they're going to do in the near term. So we 23 thought it was appropriate to structure this way in order to allow the university to absorb this debt as 24 25 well as any future debt they're going to have to incur

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1 going forward.

2 I would add that the useful lives projects are in excess of our proposed amortization 3 schedules. We could actually amortize it out longer if 4 5 we wanted to under the rules of useful lives. So we 6 think it's prudent with respect to that. We understand 7 the Board's concerns about no principal payments early 8 on, but as you can see looking at the schedule in the 9 far right that you're referring to it's significant 10 debt service already exists for the university. 11 MR. NEFF: What's the university's debt 12 rating right now for S & P? 13 MR. SCULLY: A plus. Stable outlook. 14 MR. NYIKITA: I point out the university 15 went to the rating agencies last year and actually presented this plan as part of that. It wasn't for 16 17 that transaction. It was for a separate transaction, but we referenced that we were going to be going 18 19 forward with this debt issuance. They're aware of this debt coming on the books. And it did not have any 20 21 effect on that rating. 22 MR. WINITSKY: There's also -- I would add there's also a couple of series bonds that the 23 university has identified as refundings. That should 24 25 generate some savings, too. Not that it will

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completely offset but they're looking at that as well. 1 2 MR. NEFF: I understand. I don't want to belabor the point. It's like beating a dead horse 3 because for the last four years I've been saying it, 4 5 but if there's something new that's being built and, 6 you know, we have things like one of the things that's 7 being built, I'm sure it's a nice thing, is a room 8 that's going to be like a holographic some sort of 9 educational system where people can wear gloves and see 10 things that aren't really there and have some advanced 11 technology and interesting good things. You know, when 12 you're building interesting and good things it would 13 seem to me that it's appropriate to pay for it as you 14 go along instead of building brand new things and 15 people who are going to use it for the next ten years 16 pay nothing. And then somebody 11 years out -- or 17 actually in this case starting in, what, 2037 is the 18 first principal payment on one aspect of the issuance. 19 For the other aspect of the issuance the first payment 20 is in 2028. So 14 years out. I think that's the portion that made some of these technology 21 22 improvements. But it just seems to me that A, it's 23 more fair to have people who are using those things pay for them while they use them. And B, it seems to be 24 25 generally accepted that having a more standard payment

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1 schedule for debt tends to get a better interest rate.

2 Again, I don't want to belabor it because we can't say no. And we're not going to say 3 no, I don't think. But at the end of the day it's just 4 5 a recommendation from the Board take a look at this 6 again and see if there's a way to pay some of this down 7 a little bit sooner and have the people who are going 8 to be using it for the next 10, 15 years pay for a 9 piece of it instead of somebody who, you know, is going to be a student in 2036 who hasn't even been born yet 10 11 which is what this is. So it's a suggestion. It's not 12 a requirement. I hope this moves forward. And I hope 13 it improves the university and all of that, but seems 14 to me there's a better way to finance it. I don't want 15 belabor it. So unless any of you have any further 16 comments I think I would make a motion that we find 17 positive findings for the project but that we recommend with the exception of the nonconforming maturity aspect 18 19 of it and we would recommend that there be a second look at is there a better way to finance it. And if 20 21 there is there is. If there isn't there isn't. 22 MR. LIGHT: I'll second. 23 MR. NEFF: Take a roll call. MS McNAMARA: Mr. Neff? 24

25 MR. NEFF: Yes.

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1	MS McNAMARA: Mr. Avery?
2	MS AVERY: Yes.
3	MS McNAMARA: Mr. Blee?
4	MR. BLEE: Yes.
5	MS McNAMARA: Mr. Light.
6	MR. LIGHT: Yes.
7	MR. NEFF: Is this the lease revenue
8	refunding project?
9	MR. WINITSKY: Yes, correct. Again, for
10	the record Jeff Winitsky from Parker McKay, bond
11	counsel to the Gloucester Township Improvement
12	Authority. To my right George Strachan, executive
13	director and to his right Dave Thompson of Phoenix
14	Advisors, financial advisor to the Improvement
15	Authority. The purpose of this application is seeking
16	positive findings for the issuance of not to exceed
17	seven and half million dollars to refund existing
18	outstanding bonds of the Improvement Authority that
19	were issued in 2004. The transaction is simply for
20	savings. It's pretty straightforward under the
21	existing bond resolution that will be supplemented, an
22	existing lease that exists with the county which will
23	also be supplemented and a county guarantee which is
24	also in place and will not be increased by this
25	issuance. In fact, will probably go down. So it's a

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very short amortization out to 2019. It's, like I 1 2 said, it's simply for savings. So if you have any questions we're happy yo answer them. 3 4 MR. NEFF: Not that it's overly late, 5 but just another quick question. I note in our staff 6 review the Improvement Authority budget was due on November 1st but we don't have it yet. Do you know 7 8 when that's coming? 9 MR. STRACHAN: We filed for an extension 10 and we're looking to have a new budget to you in the 11 first quarter of 2015. 12 MR. NEFF: Okay. All right. So this is 13 just savings? 14 MR. WINITSKY: Yes. 15 MR. NEFF: Refundings? 16 MR. AVERY: Move to approve. 17 MR. BLEE: Second. 18 MR. NEFF: Roll call. 19 MS McNAMARA: Mr. Neff? 20 MR. NEFF: Yes. 21 MS McNAMARA: Mr. Avery? 22 MS AVERY: Yes. 23 MS McNAMARA: Mr. Blee? MR. BLEE: Yes. 24 25 MS McNAMARA: Mr. Light.

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1	MR. LIGHT: Yes.
2	MR. STRACHAN: If I may, Chairman, good
3	luck in your new role. And we've dealt on a number of
4	difficult budget financing. You've always been
5	thoughtful. And I'm sure you're going to serve the
6	taxpayers well. Thank you.
7	MR. NEFF: Thank you.
8	MR. THOMPSON: And the state budget
9	clearly needs help. Go for it.
10	MR. NEFF: Wrightstown. Can we do
11	Wrightstown quickly?
12	MR. WINITSKY: Good morning. Jeff
13	Winitsky from Parker McKay, bond counsel to the
14	Wrightstown Municipal Utilities Authority. We're here
15	today seeking positive findings from the Board to issue
16	\$976,000 of project notes to finance the costs of to
17	temporarily finance the cost of the replacement of
18	water and sewer lines on West Main Street in the
19	borough of Wrightstown. The reason we're doing project
20	notes is we're intending to permanently finance this
21	issuance through the USDA through their Rural
22	Development Program. As part of the program there's a
23	grant that is utilized and the other part is for the
24	MUA to finance. That's part of the reason we're not
25	also going through the EIT which I know is often a

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question of utilities authority. In this instance 1 2 we're receiving a grant of almost \$800,000 which is simply not available from EIT. And we're able to 3 amortize up to 40 years which is also why we're going 4 5 through the Rural Development Program which is pretty standard for MUA's of this size. So if the Board has 6 any questions or myself or for the members of the 7 8 authority we're happy to answer. 9 MR. NEFF: And the only reason it wasn't on consent is because it's a 40-year maturity. So it 10 11 was little bit unusual. And it's a sewer system. It's 12 going to last that long presumably. So I don't have any issues. But anybody, questions? Concerns? 13 14 MR. LIGHT: Just for sewerage? They 15 don't do anything else. 16 MS HARRINGTON: It's water and sewerage. 17 MR. AVERY: Do you operate your own 18 sewerage treatment plan? 19 MR. GHRIST: Yes. Matter of fact, they built a new one in early 90's because the EPA required 20 it. So that's substantially most of our debt right 21 22 now. 23 MR. LIGHT: I move the application. 24 MR. BLEE: Second. 25 MR. NEFF: Roll call.

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1	MS McNAMARA: Mr. Neff?
2	MR. NEFF: Yes.
3	MS McNAMARA: Mr. Avery?
4	MS AVERY: Yes.
5	MS McNAMARA: Mr. Blee?
6	MR. BLEE: Yes.
7	MS McNAMARA: Mr. Light.
8	MR. LIGHT: Yes.
9	MR. NEFF: Jersey City.
10	MR. WALRATH: Good morning. As you
11	know, the people sitting at the table Bob Kakoleski,
12	who's the business administrator in Jersey City, Greg
13	Corrado to his right, the assistant business
14	administrator and Dennis Enright with NW Financial as
15	financial advisor. Bob, you wanted to
16	MR. KAKOLESKI: Good morning. And thank
17	you for allowing us to appear today. You know, we
18	understand that this is a nontraditional application.
19	And there are a lot of questions and concerns. We
20	understand that the Board still has some concerns and
21	is considering possibly deferring this to next month.
22	We understand that some of our concerned citizens have
23	also raised some questions. So on behalf of Mayor
24	Fulop he certainly will support entertaining of this
25	application next month if that's what the Board

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1 chooses.

2	In an era of transparency we would like
3	to air out all the concerns with our local residents to
4	make sure that they are comfortable with this
5	transaction as much as we are so they don't have to go
6	through you. So we're prepared to answer questions
7	today, but we would certainly have no problem appearing
8	before you next month when everything has been ironed
9	out locally and here as well.
10	MR. WALRATH: And Director, if you want
11	we can present the application as we intended and then
12	that might spur whatever questions you have. Or I kind
13	of leave it up to you.
14	MR. NEFF: I would ask that you walk
15	through the we've had the benefit of meeting.
16	Frankly, I was impressed with some of the
17	thoughtfulness behind the bigger picture of what you
18	were trying to do to consolidate space and put it in a
19	place that makes sense and all that, but there's no
20	record on that. So I would just ask and the Board
21	members haven't heard that. So I would just ask that
22	you walk through what the project is, why it's being
23	done, that sort of thing.
24	MR. WALRATH: Well, the application of
25	course is filed with this Board for two reasons. One,

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the city is a municipal Qualified Bond Act 1 2 municipality. And as part of previous approvals by this Board it was required that any capital ordinance 3 or ordinance authorizing capital projects be approved 4 5 by the Local Finance Board that's the first reason the 6 application was filed. The second is the structure of 7 the transaction is being done through an installment 8 purchase arrange. And under the Local Land and 9 Buildings Law a municipality is allowed to acquire by 10 lease lease purchase installment arrangement a property 11 that's going to be improved and then delivered to them. 12 As long as the payment schedule under the installment 13 purchase matches what would have been under the local 14 bond law there would be no need to come to the Board 15 for that. But because the structure of the payment schedule is what would be nonconforming at a local bond 16 17 law we need to seek approval of that payment schedule. The reason it's nonconforming is --18 19 well, first of all, the repayment structure is going to 20 be a 25 year payment. And that's going to start once the building's completed and turned over to the city. 21 22 And the first five years of that payment schedule the 23 city wanted to make sure that there was no increase in their existing lease payments that they'd otherwise 24 25 have to make. And then after the next 20 years it

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would be dependent upon what interest rate the 1 2 developer who is the owner would have with this lender. There might have been some confusion on the interest 3 rate that gets locked in. Right now the payment 4 5 structure was based upon 4.6 percent interest rate. 6 That's what the commercial lender had indicated to its 7 borrower. And that rate may or may change higher or 8 lower. We hope it doesn't change. If it changes it 9 might be lower. We're also looking at a structure that 10 would be good tax exempt rate. So instead of 4.6 it 11 might be substantially lower. So that is the payment 12 structure. That's why we need approval of a 13 nonconforming maturity schedule because the first five 14 year payments -- in fact, we should say there are later 15 payments that are greater than a hundred percent of any 16 prior payment.

17 There are reasons that I'll let Bob or 18 Greg explain as to why this is important to the city, a 19 benefit to the city, but from a financial structure the 20 financial advisors and we have gone through and analyzed this structure versus if the city went and did 21 22 its own bond financing. Because if they did their own 23 tax exempt bond financing the net interest cost might be in the neighborhood of right around 3.6 percent. So 24 25 at first blush maybe it's 100 bases points higher than

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doing it under this structure. But because if you have 1 2 to do it as your own general improvement bond and go through the whole bidding process you have to add in 3 4 reserves, contingencies, and increase the principal 5 amount borrowing. So in essence the cost of doing the 6 installment purchase is less than doing a tax exempt 7 bond structure. And as I said, we're going to try to 8 lower that by looking at a tax exempt installment 9 purchase arrangement as well. I'll let Bob speak about 10 the MLK hub and the reasons why these buildings are 11 necessary, but I think what in essence what the city's trying to do is get away from just strict leases and 12 13 get to a point where they actually own facilities. 14 MR. KAKOLESKI: The Martin Luther King 15 hub is a commercial strip that was built or started in 16 the 1990's. It was a hope back then to revitalize the 17 inner city of Jersey City whereas the waterfront is booming. The west side of our city is about to 18 19 explode. And then, you know, our Journal Square 20 transportation hub, you know, is now realizing new 21 construction. And it's going to be prime office space 22 in a couple years. So it's always -- the inner city's 23 always been neglected. So in the 90's they built this 24 commercial strip mall. You know, bank and restaurants 25 and retail space and super market. You know, it was

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hoped to revitalize the neighborhood. You know, it 1 2 hasn't worked. Businesses coming in and out. The bank has moved out. The restaurants have moved out. And 3 4 the space has been occupied by sometimes city offices 5 just to help out. And that property is a partnership 6 with our Jersey Redevelopment agency as well Brandywine 7 Corporation. But Brandywine wasn't the original 8 partner. There was a local business management group 9 that fell under as well. So the redevelopment agency 10 had to solicit a new partner and got proposals and 11 partnered with Brandywine.

12 Now why this location? Well, you know, 13 as Chris mentioned we are leasing space throughout the 14 city. Our waterfront office space, you know, Journal 15 Square space, you know, we find that paying rent on 16 prime office areas is not wise use of taxpayer dollars. 17 It's just getting too expensive. There's been talk about building a municipal annex for years by several 18 19 administrations. Mayor Fulop campaigned on 20 revitalizing the inner city. We just thought we had a 21 piece of property that we're in partnership with in an 22 area that we're looking at revitalize. And we decided 23 that build a municipal annex in this neighborhood would bring 250,000 new employees into the neighborhood. 24 25 Therefore, it would spur retail coming back into this

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commercial strip. It would take us out of prime office 1 2 areas paying that lease price into a building that we will own in 25 years. So therefore, there would be no 3 more leases moving forward. You know, we're moving a 4 5 public safety department into there. So we would have 6 a police presence in this neighborhood that truly needs 7 it. The health and human service department which 8 caters to the clients of this neighborhood would be 9 there on site. The WIC program would be right there. 10 So parents can get their needs and go right across the 11 parking lot into the supermarket that's there. We just 12 thought it was a great idea to partner in this 13 neighborhood. Just made sense to us. 14 MR. CORRADO: Exactly the reasons. It's 15 a neglected part of the city. Could use a shot in the 16 arm. 17 MR. NEFF: And can you go back to why it's important to have a nonconforming maturity 18

19 schedule and why is it being scheduled the way it's 20 being scheduled?

21 MR. WALRATH: If we went with a 22 conforming maturity schedule the first five years of 23 the conforming payment schedule would exceed what the 24 city's currently paying under their lease agreement's 25 now. So the intent was for at least five year period

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to keep it the same, static or less if the interest 1 2 rate is lower. MR. KAKOLESKI: Since we're paying for 3 it out of our operating budget we would have certainty 4 5 for those first five years and then we can plan 6 accordingly moving forward. We're not incurring any debt here. 7 8 MR. NEFF: It is debt in a sense that it 9 goes on the supplemental debt statement. Right? MR. WALRATH: Yes it is. 10 11 MR. NEFF: It counts against your 12 overall debt authorization? 13 MR. WALRATH: Yes, it does. 14 MR. NEFF: And even if it goes under 15 your supplemental debt statement, though, and it is 16 considered debt for that purpose you're still under 17 three and a half percent? 18 MR. WALRATH: I think it's two and a 19 half percent. 20 MR. NEFF: Right. That's well below 21 that. 22 MR. WALRATH: Correct. 23 MR. NEFF: What happens -- I know you had brought staff through this, but for the record and 24 25 for the other members what happens to the other

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offered through?

properties that municipal services are currently being

MR. KAKOLESKI: So health and human 3 4 services is currently housed in a trailer complex. 5 They move into this annex. Therefore, the lease 6 payments for that would come off the books and be 7 toward the payments on a new building. Our housing and 8 economic development which is located on the waterfront 9 property that lease is expiring in 2016. That would 10 not be renewed. They would be moving into this new 11 facility. The public safety department is currently 12 spread out. The administrative staff and the Journal 13 Square office space which obviously we would not renew. 14 And our fire headquarters, the administrative staff, is 15 located in downtown Jersey City and located on one of 16 the most valuable pieces of property still in Jersey 17 City that we own. You know, they would be relocated into this new annex. And it just gives us options of 18 19 what we want to do with that property moving forward. MR. CORRADO: There is a fire station at 20 that location. So when fire headquarters leaves it 21 22 won't be vacated because there's a fire station there. 23 MR. KAKOLESKI: There's a police district right around the corner that is in an old 24 25 brownstone neighborhood that the neighbors would love

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to get them off that neighborhood and get all the extra parking spaces. So eventually build a joint police and fire station within that neighborhood to maintain that presence probably within a couple block radius.

5 MR. AVERY: The so the city functions 6 that are in leased properties that would go into this 7 proposed building you wouldn't have to break leases. 8 Those leases would all be expiring. There wouldn't be 9 extra cost?

10 MR. KAKOLESKI: Right. In 2016 is when 11 one lease expires. The police headquarters staff is 12 currently in the Journal Square space. Their lease 13 expires in '15. So we're going to probably extend that 14 for another year.

MR. AVERY: You won't pay a significant penalty for breaking the lease?

17 MR. KAKOLESKI: No.

18 MR. CORRADO: In fact, the landlord has 19 asked us to leave Journal Square early. So we actually 20 vacated one of the floors. We had two floors there. 21 The rental market is so strong in Jersey City that the 22 landlord asked us to move.

23 MR. KAKOLESKI: And the lease on the 24 trailers was just initially a two-year lease that we 25 began about eight months ago with one year options. So

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1 be able to plan accordingly when the time comes.

2 MR. CORRADO: They're in very bad shape. They had be used for the Board of Education. And so 3 they're at their end of their useful life. So we went 4 5 in there just to bridge a gap for the finishing of this 6 build that we're here for. 7 MR. AVERY: The builder was selected 8 because of an existing partnership arrangement not 9 through a public process, an RFP? 10 MR. WALRATH: It's a redevelopment area. 11 MR. AVERY: So they have a role there 12 already? 13 MR. CORRADO: Correct. They're partners 14 in the ownership of the strip mall because what they do 15 Brandywine Financial is a national wide firm that's 16 headquartered in Pennsylvania that builds -- I should 17 say designs, develops, builds and manages strip malls and regular malls. That's what they do. That's their 18 19 specialty. And so I think it was 2006 the Jersey City 20 Redevelopment Agency was looking for someone to help. 21 As Bob said, the strip mall was doing very poorly. So 22 they went out and got some RFP's looking for someone 23 who could help revitalize it. And in the time that they've been there they've been able to get it fully 24 25 leased. Just this year it's fully leased.

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MR. AVERY: So at one point in time 1 2 there was a public solicitation? MR. CORRADO: Yes, that's right. 3 MR. AVERY: Thank you. 4 5 MR. CORRADO: 2006. And they were 6 approved by the Jersey City Redevelopment Agency's 7 Board. 8 MR. NEFF: Other questions, comments? 9 There's some property -- my understanding as to prior 10 conversations there's some property where there's 11 currently tenants, government tenants that would move 12 to this new property and that the property would be 13 sold? 14 MR. KAKOLESKI: That was the fire 15 headquarters facility that we were just talking about. 16 MR. NEFF: So it won't be sold? 17 MR. KAKOLESKI: That's not the initial 18 plan. 19 MR. CORRADO: We can make that clear at the meeting. 90 percent of the building is going to be 20 occupied by people who are at leased places. The one 21 22 that Bob was talking about, the fire station, that's 23 why I brought it up, we won't be totally vacating that. We won't be able to sell that. It will be developed. 24 25 We do have that in mind. The city will develop it

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eventually, but as Bob mentioned we to have to do 1 2 something with the fire station, the police house. Won't be sold in the short-term. 3 MR. NEFF: Okay. If you sold it in a 4 5 short term. 6 MR. KAKOLESKI: It's a long-term 7 project. 8 MR. NEFF: By short-term you mean? 9 MR. KAKOLESKI: It's years away for the 10 consideration. 11 MR. CORRADO: Something else has to 12 happen there. So. 13 MR. NEFF: Couple of housekeeping 14 questions. Have we received the installment purchase 15 contract? 16 MR. WALRATH: It was e-mailed yesterday, 17 Patty. 18 MS McNAMARA: Last night? I didn't have 19 it as of 5 o'clock. 20 MR. WALRATH: It was earlier than that. 21 It should be there. I'll check my system. Maybe 22 because it's a large document that it gets rejected on your side and I didn't get notice of that, but it was 23 24 sent out. But the installment purchase payment schedule you do have. It's in the application. That's 25

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1 what we're looking for.

2 MR. NEFF: We received -- just for the record, we did receive comments from two people who are 3 opponents of the project. Characterize them that way, 4 5 I guess. Mia Scanga. I don't know if I'm saying that 6 name right. And the second person, Von Bellser. And a 7 third one, Bridgette Desusa. And just generally they 8 had expressed opposition to it. They also expressed 9 concern that the payments for this would be back loaded 10 which is directly the issue that is before us with 11 respect to the purchase installment contract. They 12 maintain that any change in the interest rate where it 13 may go above 4.6 percent would be reflected in years 14 after year five. And that did seem like a legitimate 15 issue to me. If there's a change in interest rate why 16 not just spread it out equally over the five years? I 17 mean, presumably if there's a decrease from 4.6 percent 18 you would spread it out equally over the years. Right? 19 MR. WALRATH: Once this gets approved by 20 council after the Local Finance Board the Brandywine will get the committed rate from its lender. Let's say 21 22 it's 4.6. Then the structure that we have in there --23 the payment schedule in there is perfectly accurate. If for some reason it goes up a few bases points 24 25 Brandywine has to commit to those first five years.

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Fill that payment schedule based on 4.6. The 1 2 difference gets made up on the last 20 years. And those payments are based upon 4.6 plus a few bases 3 points. It's spread out over 20 years. 4 5 MR. KAKOLESKI: That's why, you know, 6 we're comfortable if the Board would like to defer it to next month. We will address the concerned citizens. 7 8 Some of them we already have, but, you know, we will 9 continue that dialogue moving forward so there's a comfort level on all avenues here. 10 11 MR. NEFF: The rent payments if it's 4.6 12 percents is that what totals the \$45,119,400? 13 MR. WALRATH: Yes, it does. 14 MR. NEFF: Annual rent payments we have 15 a sheet? 16 MR. WALRATH: Yes. 17 MR. NEFF: Okay. So that the annual rent payments go from a million 284,000 in the first 18 19 five years. And then it hikes up a little bit to 1.5 million. And then continues to increase steadily 20 21 over time to 2.4 million? 22 MR. WALRATH: That's right. Yes. 23 MR. NEFF: And do we have a comparison as to how that would compare to a conforming maturity 24 25 schedule?

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MR. WALRATH: I do. I probably have a 1 2 copy here. And I can send it over to you. But the difference if we use the same interest rate in a 3 conforming maturity schedule I think, Dennis, if you 4 5 recall that was roughly the same. 6 MR. ENRIGHT: It's not that big a difference, you know. 7 8 MR. NEFF: So it's very similar. The 9 nonconforming nature of this is very minimal. 10 MR. ENRIGHT: And in a lease setting, 11 you know, if they didn't do this project they'd looking 12 at lease bumps every few years as they renewed leases. 13 So it kind of parallels what you would do in a 14 commercial market. The big advantage here is they're 15 paying dollars but at the end they own it instead of 16 just paying for rent that you never own the space. 17 MR. NEFF: I mean, the main issue the 18 nonconforming suggests it says in the sheet that you 19 provided that the principal payment goes from 131,000 20 in year one to 2.3 million in year 25. So as compared to conforming maturity which you couldn't go more than 21 22 twice principal in any one year this goes from 131 to 23 2.3 million. Goes up roughly 20 times. I'm not making a value judgment on it for a lease deal but that -- I 24 25 just want to make sure I have the right understanding.

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1	MR. ENRIGHT: Let us run a fresh
2	schedule for you, Tom, and we'll give that to you.
3	MR. NEFF: Okay. My gut is that this is
4	I don't know really have an issue with this. It
5	seems like it's thoughtful. It seems like it may be
6	defensible, but I would I think we will sit on it
7	until January. And what I would ask for is some sort
8	of discussion or feedback as to why it wouldn't make
9	sense if the interest rate goes up to at least spread
10	it out over more even bases. And maybe it doesn't make
11	sense to do that. I'm not suggesting it doesn't. But
12	I do think, also, might if we just got the installment
13	purchase contract albeit we understand the maturity
14	schedules the first time we've seen it. And again,
15	Jersey City is one those most municipalities that in
16	the past has been in transitional aid. Isn't now.
17	Might guess it isn't going to be anytime soon, but you
18	never he know. And we want to take a little bit more
19	careful look at what the installment purchase contract
20	is and what it says. And we want to make sure that
21	those people who are opponents to it have a chance to
22	look at those things as well. And if they want to
23	provide us with comments they can. I think that's
24	does that sound reasonable? When the Board my
25	recommendation when the Board meets in January that

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testimony be limited to new things that aren't 1 2 previously discussed. So it's not an opportunity for people to come in and talk about things that are 3 unrelated to what it is that's under the Board's. 4 There shouldn't be comment from people this isn't the 5 6 appropriate place for a building. It's not our call or 7 decision. Those sorts of things. And with that I 8 don't have any other comments or questions. Does 9 anybody else? 10 MR. LIGHT: No. I was happy, satisfied 11 with the answers that they gave right now, but if you want to take -- hold it over that's fine. 12 MR. NEFF: Could we just break for two 13 14 minutes. 15 (Whereupon there is a recess.) 16 MR. NEFF: We're going to defer it until 17 January. And if there's new material, people want to submit anything, you guys want to clarify we'll take a 18 19 look at it and make sure it got a thoughtful review 20 before there's a vote. And that's that. Anything 21 else? 22 MR. CORRADO: No. Thank you so much. 23 MR. WALRATH: Thank you. Appreciate it. MR. NEFF: Thank you. Last item is 24 25 extension of the budget calendar for 2015. The

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statutory date for the mayor to transmit a budget to a 1 2 governing body is January 15th. And it would be extended to February 12th. The municipal introduction 3 and approval of the budget which is February 10th would 4 5 be extended to March 13th. And the county introduction 6 approval of the budget which is ordinarily January 26th would be extended to March 13th. The municipal 7 8 adoption of a budget which is usually March 20th would 9 be extended to April 24th. And the county adoption 10 which is February 28th statutorily would be extended to 11 April 24th or the first ordinarily scheduled meeting of 12 the governing bodies thereafter for those dates. 13 MR. LIGHT: When this is adopted, then, 14 of course, you send copies out to all the CFO's in the 15 township? 16 MR. NEFF: Yes, we have a draft notice 17 that will go out once this is approved by the Board but we didn't want to do it until the Board approved it. 18 19 And that's similar to the extensions that have been 20 done every year for the last several years. 21 MR. LIGHT: Were these types of things 22 discussed at the (inaudible)? 23 MR. NEFF: Yeah, we do. We usually tell them that the extensions are likely to be similar to 24 25 what they were the prior year. I'll make a motion.

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1		MR. BLEE: Second.
2		MS McNAMARA: Mr. Neff?
3		MR. NEFF: Yes.
4		MS McNAMARA: Mr. Avery?
5		MS AVERY: Yes.
6		MS McNAMARA: Mr. Blee?
7		MR. BLEE: Yes.
8		MS McNAMARA: Mr. Light.
9		MR. LIGHT: Yes.
10		MR. NEFF: I'll make a motion to
11	adjourn.	
12		MR. AVERY: Second.
13		MS McNAMARA: Thank you. All ayes.
14		
15		(The matter is adjourned at 12:22 p.m.)
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1	CERTIFICATE
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3	
4	I, CARMEN WOLFE, a Certified Court
5	
6	Reporter and Registered Professional Reporter and
7	Notary Public of the State of New Jersey hereby certify
8	the foregoing to be a true and accurate transcript of
9	the proceedings as taken stenographically by me on the
10	date and place hereinbefore set forth.
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20	Dated: December 12, 2014
21	License No. 30XI00192200 Notary Commission Expiration Date:
22	July 29, 2016
23	

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