1	STATE OF NEW JERSEY DEPARTMENT OF COMMUNITY AFFAIRS
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3	X LOCAL FINANCE BOARD DEPARTMENT OF COMMUNITY
4	AFFAIRS
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6	COMPUTERIZED TRANSCRIPT of the stenographic
7	
8	notes of the proceedings in the above entitled
9	matter as taken by DENISE L. SWEET, a Certified
10	Court Reporter and Registered Professional Reporter,
	at the STATE OF NEW JERSEY, DEPARTMENT OF COMMUNITY
11	AFFAIRS, 101 South Broad Street, Conference Room
12	129, Trenton, New Jersey on Wednesday, September 14,
13 14	2016, at 10 o'clock in the forenoon.
15	LOCAL FINANCE BOARD MEMBERS:
16	Timothy J. Cunningham, Chairman Alan Avery
17	Idida Rodriguez Francis Blee
18	Ted Light
19	Melanie Walter, DAG Patricia Parkin McNamara, Executive Secretary
20	Emma Salay, Deputy Executive Secretary
21	
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1 CHAIRMAN CUNNINGHAM: Good morning.

- We'll start this morning's meeting of the Local
- 3 Finance Board. I guess first we'll take roll call
- 4 and then, Pat, I'd ask you to read the open meeting
- 5 notice.
- 6 MS. McNAMARA: Mr. Cunningham?
- 7 CHAIRMAN CUNNINGHAM: Here.
- 8 MS. McNAMARA: Mr. Avery?
- 9 MR. AVERY: Here.
- MS. McNAMARA: Ms. Rodriguez?
- 11 Absent. Mr. Blee?
- MR. BLEE: Here.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Here.
- MS. McNAMARA: We are in compliance
- 16 with the Open Public Meetings Act. Notice was given
- 17 to the Secretary of State, Star Ledger and the
- 18 Trenton Times.
- 19 CHAIRMAN CUNNINGHAM: Okay. Thank
- 20 you very much.
- 21 Gentlemen, the first matter in
- front of the Board today is to revoke the prior
- 23 approval granted to East Rutherford Borough as it
- relates to \$675 million in proposed RAB bonds
- 25 relative to the American Dreams Project. As you'll

1 recall at the last meeting of the Board, the New

- 2 Jersey Sports and Exposition Authority came in front
- 3 of the Board and their application would obviate the
- 4 need for East Rutherford to issue debt. East
- 5 Rutherford asked at that time whether the Board
- 6 would rescind the prior approval and we asked them
- 7 to do a resolution requesting and revoking same.
- 8 They have done that and, as the agenda indicates, we
- 9 have that matter in front of us.
- The only thing I would note that we
- 11 have two approvals listed. We have 40A:12A-67g and
- 12 40A:12A-29(a). It's counsel's opinion that we don't
- 13 need the 67g approval to be revoked, because that
- 14 really only goes to the financial agreement.
- So, the motion that I would put
- 16 forth in front of the Board today would be to
- 17 rescind the prior approval granted to East
- Rutherford Borough under NJSA 40A:12A-29(a) relative
- 19 to \$675 million of proposed private sale of bonds.
- 20 So, with that motion, I would ask
- for a second from one of my colleagues.
- MR. BLEE: Second.
- 23 CHAIRMAN CUNNINGHAM: Mr. Blee
- 24 seconds. Roll call, please.
- MS. McNAMARA: Mr. Cunningham?

1	CHAIRMAN	CUNNINGHAM:	Yes.

- MS. McNAMARA: Mr. Avery?
- 3 MR. AVERY: Yes.
- 4 MS. McNAMARA: Mr. Blee?
- 5 MR. BLEE: Yes.
- 6 MS. McNAMARA: Mr. Light?
- 7 MR. LIGHT: Yes.
- 8 CHAIRMAN CUNNINGHAM: So, the first
- 9 appearance in front of the Board today will be from
- 10 Florence Township Fire District Number One.
- 11 Good morning. I'd ask that you
- introduce yourself to the reporter for the record
- and those that aren't counsel be sworn in.
- 14 MS. TRACEY: Sherry Tracey with
- 15 Phoenix Advisors, financial advisor to the fire
- 16 district.
- 17 MR. MULLEN: Kevin Mullen,
- 18 M-U-L-L-E-N, fire chief.
- 19 (Sherry Tracey and Kevin Mullen
- 20 sworn in.)
- 21 CHAIRMAN CUNNINGHAM: Good morning.
- MS. TRACEY: Good morning. We are,
- 23 I am Sherry Tracey, financial advisor to the fire
- 24 district from Phoenix Advisors. Here with me is
- 25 Kevin Mullen, chief of Florence Township Fire

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- 1 District Number One. We are here today seeking
- 2 positive findings pursuant to NJSA 40A:5A-6 for the
- 3 fire district to move ahead with the acquisition of
- 4 a fire apparatus in an amount not to exceed
- 5 \$650,000.00. The Fire District held an election in
- 6 February of 2015, at which time they received
- 7 approval from the citizenry of the fire district to
- 8 move forward with the capital purchase.
- 9 The fire district has since gone
- 10 out to secure financing. They received competitive
- 11 bids on the lease. They do plan to lease the fire
- 12 district, I'm sorry, the fire apparatus over a
- seven-year term and they secured financing at a rate
- 14 of 1.911 percent.
- 15 CHAIRMAN CUNNINGHAM: Thank you,
- 16 Sherry.
- MS. TRACEY: Thank you.
- 18 CHAIRMAN CUNNINGHAM: Just a couple
- 19 things I wanted to put on the record and I had a
- 20 couple questions and maybe comments would be a
- 21 little more accurate.
- The referendum passed 121 to 54.
- 23 The one thing that I note, compared to some other
- applications is, there's no money down by the
- 25 district on this one? A lot of the applications we

1 see the fire districts take some of their own money

- 2 and put a down payment down. I was just wondering
- 3 whether that had been considered or if it was, why
- 4 the decision was made not to actually use some down
- 5 payment?
- 6 MR. MULLEN: We actually considered
- 7 and we did put in our budget money to put a down
- 8 payment on the truck, but at 1.911 percent, which we
- 9 feel is a good interest rate. We have other future
- 10 capital projects coming up. We just got another
- 11 referendum passed this year. So, we'd like to take
- 12 that money and move it into the future projects. We
- 13 feel the interest rates are probably going to
- increase over time.
- 15 CHAIRMAN CUNNINGHAM: And, chief,
- 16 what was the referendum that just passed for?
- 17 MR. MULLEN: We had a referendum to
- 18 purchase two ambulances.
- 19 CHAIRMAN CUNNINGHAM: In the staff
- 20 report to the application, it talked about the
- 21 impact to the tax rate. Current tax rate being .33
- and the district claimed there'd be no impact on the
- 23 tax rate. I was just wondering if you could explain
- that given this lease.
- MR. MULLEN: I thought we sent up

- 1 something that had the --
- MS. TRACEY: There was, I think
- 3 within the budget there was another lease that was
- 4 or some funds that were coming off so that the net
- 5 impact on the budget, there was going to be no
- 6 impact from.
- 7 CHAIRMAN CUNNINGHAM: Something's
- 8 falling off as this is coming up.
- 9 MR. MULLEN: Yeah, a year ago we
- 10 had a lease that was paid off. So, we're rolling on
- 11 a new lease in place of that one.
- 12 CHAIRMAN CUNNINGHAM: Okay. The
- other question that I have, and I'll ask it before
- 14 Mr. Light asks it, and I'm sure I know where you're
- going with it, the issuance cost on this particular
- 16 project are significantly high and I would say that
- when the next applicant gets up here for a similar
- 18 arrangement, the issuance costs are probably 50
- 19 percent of what the cost of issuance are here. And
- 20 I'd like the applicant to address that.
- MS. TRACEY: One thing I'll mention
- 22 here, when we were first putting the application
- 23 together, we looked at it of course as a not to
- 24 exceed amount. There was a discussion at the time
- 25 whether the fire district would need both bond

- 1 counsel and their regular counsel for the lease.
- 2 They did decide that they would be able to just use
- 3 their local counsel to do the lease. So, the
- 4 financing costs actually will be probably half of
- 5 what is listed here, if not lower.
- 6 CHAIRMAN CUNNINGHAM: Okay. All
- 7 right.
- 8 MR. LIGHT: Is there a standard
- 9 debt level for fire companies or fire districts? I
- 10 know there are for municipalities, but I wasn't sure
- 11 whether there is.
- 12 CHAIRMAN CUNNINGHAM: No, there's
- 13 no statutory cap as there are in the municipalities.
- 14 MR. LIGHT: Okay. Right. Is the
- 15 \$3,225,000.00 debt limit a safe limit or a safe
- amount that is going to increase with this new
- 17 purchase? What do you expect that that will go to?
- MS. TRACEY: With the?
- MR. LIGHT: Purchase of the new
- 20 equipment, apparatus.
- MS. TRACEY: The annual, the annual
- 22 payment for the district and, again, as the chief
- 23 mentioned, some debt is a lease was coming off. The
- 24 fire district did also refinance an outstanding bond
- 25 issue last year, which brought their debt service

- 1 even lower. The annual cost on, of this lease, is
- 2 about a hundred thousand dollars.
- MR. LIGHT: So, what you're saying,
- 4 though, is the debt that we see here, 3,225,000, is
- 5 less than what it was last year, though?
- 6 MS. TRACEY: Exactly. Yes.
- 7 Exactly. That is, that's from the refinancing they
- 8 did last year.
- 9 MR. LIGHT: Safe amount. Okay.
- 10 MS. TRACEY: And they're only at
- 11 .26 percent.
- MR. LIGHT: Okay.
- 13 CHAIRMAN CUNNINGHAM: Any other
- 14 questions from the Board?
- MR. LIGHT: I'll move the
- 16 application be approved.
- 17 CHAIRMAN CUNNINGHAM: Mr. Light
- moves.
- MR. BLEE: Second.
- 20 CHAIRMAN CUNNINGHAM: Mr. Blee
- 21 seconds. Roll call, please, Pat?
- MS. McNAMARA: Mr. Cunningham?
- 23 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.

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1	MS	McNAMARA:	Mr.	Blee?
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- 2 MR. BLEE: Yes.
- 3 MS. McNAMARA: Mr. Light?
- 4 MR. LIGHT: Yes.
- 5 CHAIRMAN CUNNINGHAM: Thank you
- 6 very much. When the next matter comes in front of
- 7 us, because of the money you have in the budget, it
- 8 would be, I'll be anticipating seeing some money
- 9 down on that one; okay?
- 10 MR. MULLEN: Thank you very much.
- 11 CHAIRMAN CUNNINGHAM: Thank you
- very much for your appearance today.
- MS. TRACEY: Thank you.
- 14 CHAIRMAN CUNNINGHAM: The Board
- will turn to Maurice River Township Fire District
- 16 Number One.
- 17 Mr. Braslow, welcome. Good to see
- 18 you.
- MR. BRASLOW: You, too, Director.
- 20 Thank you.
- 21 CHAIRMAN CUNNINGHAM: Would you and
- your colleagues kindly introduce yourself and those
- that aren't counsel be sworn?
- MR. BRASLOW: Richard Braslow,
- 25 representing the fire district.

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1 MR. STERLING: Joseph Sterling,

- president, Board of Fire Commissioners.
- 3 MR. GROSS: Gordon Gross,
- 4 president, East Maurice River Volunteer Fire
- 5 Company.
- 6 (Joseph Sterling and Gordon Gross
- 7 sworn in.)
- 8 MR. BRASLOW: The application
- 9 before you involves a proposed lease purchase of a
- 10 fire truck. The fire district did secure voter
- approval on February 20, 2016. It did not have an
- issue on the ballot. The voters approved a purchase
- of a fire truck not exceeding \$750,000.00. The
- 14 proposed purchase is a Pierce pumper tanker for the
- 15 sum of 648,067.
- 16 The board secured competitive
- 17 bidding. Eight bid packages were provided. The low
- 18 bid was TD Equipment Finance at 2.15.
- I note at this point, we initially,
- 20 through an error of the accountant, thought there
- 21 was more cash to contribute towards the purchase. I
- 22 went out for bid the first time for financing and
- 23 the lowest rate at that point was 2.345. So,
- actually, it worked to our advantage that, although
- 25 the error was made in terms of the cash

1 contribution, it ended up in a much better interest

- 2 rate of the 2.15.
- 3 The proposed financing would be
- 4 over a ten-year period and the district does have
- 5 36,726 which it will contribute towards the
- 6 purchase. That number was confirmed by the
- 7 accountant as accurate and that's going to be
- 8 reflected in the first debt payment. And after
- 9 that, the debt payments would be 68,641 a year.
- I also indicate that the fire
- district is replacing a 1994 pumper tanker, which
- will be disposed of in accordance with statute when
- 13 the new truck comes in.
- 14 CHAIRMAN CUNNINGHAM: Mr. Braslow,
- you noted that the referendum was undertaken in '16?
- MR. BRASLOW: Yes.
- 17 CHAIRMAN CUNNINGHAM: When would
- 18 the possession of the equipment be?
- MR. BRASLOW: 2017. And the first
- 20 payment by the district would not be billed until
- 21 2017.
- 22 CHAIRMAN CUNNINGHAM: We assumed as
- 23 much, but I figured we'd confirm it on the record.
- MR. BRASLOW: Absolutely.
- 25 CHAIRMAN CUNNINGHAM: We see that

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1 the impact on the tax rate will be a one cent

- 2 increase; that's correct?
- MR. BRASLOW: That's correct.
- 4 CHAIRMAN CUNNINGHAM: The only
- 5 reason then that I probably didn't waive the
- 6 appearance was that question and the fact that in
- 7 reviewing the application there were some issues
- 8 that the website was out of compliance.
- 9 MR. BRASLOW: We can speak to that,
- if I may.
- 11 CHAIRMAN CUNNINGHAM: Would you,
- 12 please?
- 13 MR. BRASLOW: I immediately spoke
- 14 to Commissioner Sterling and he has been in touch
- with the party responsible for the website, which is
- being updated, if not updated as of this moment.
- 17 So, it's being addressed and will be taken care of.
- 18 CHAIRMAN CUNNINGHAM: Okay. Any
- 19 questions from my colleagues?
- Hearing none, then I'd ask for a
- 21 motion and a second?
- MR. BLEE: Motion.
- 23 CHAIRMAN CUNNINGHAM: Motion Mr.
- 24 Blee.
- MR. LIGHT: Second.

STATE SHORTHAND REPORTING SERVICE, INC.

1	CHAIRMAN	CUNNINGHAM:	Second	Mr.
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- 2 Light. Roll call, please, Pat?
- MS. McNAMARA: Mr. Cunningham?
- 4 MR. CUNNINGHAM: Yes.
- 5 MS. McNAMARA: Mr. Avery?
- 6 MR. AVERY: Yes.
- 7 MS. McNAMARA: Mr. Blee?
- 8 MR. BLEE: Yes.
- 9 MS. McNAMARA: Mr. Light?
- 10 MR. LIGHT: Yes.
- MR. BRASLOW: Thank you very much.
- 12 CHAIRMAN CUNNINGHAM: Thank you,
- gentlemen.
- 14 Gentlemen, the next matter on the
- agenda is the Borough of Lake Como, County of
- Monmouth. And there is a request to, for an
- appropriation cap waiver for the use of surplus. I
- 18 waived the appearance of the applicant on this one
- 19 for the reason that we had worked closely with the
- 20 applicant on the contractural assignment of their
- 21 police function to Belmar. We were well aware of
- 22 the financial pressure they were under, the fact
- 23 that the voters in Lake Como did not approve a
- 24 referendum to increase taxes to support that
- continued operation in the budget. This then allows

- 1 them to use additional surplus in their budget.
- 2 However, they still would have a balance of
- 3 \$134,958.00. The surplus being used is
- 4 approximately 244,000 paying accumulated absences
- 5 for ten police officers and unemployment costs due
- 6 to the disbanding of the police department.
- 7 So, because this was something that
- 8 the Division worked very closely with the
- 9 municipality on and that this action requested by
- 10 the Board was in accordance with those issues, I
- 11 advised Lake Como that they wouldn't need to appear
- 12 today.
- So, if there's any questions from
- 14 the members, they can address them directly to me.
- 15 If not, I would entertain a motion and a second.
- MR. AVERY: So moved.
- 17 CHAIRMAN CUNNINGHAM: Mr. Avery
- moves.
- MR. LIGHT: I'll second it.
- 20 CHAIRMAN CUNNINGHAM: Mr. Light
- 21 seconds. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 23 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.

1	MS.	McNAMARA:	Ms.	Rodriguez?
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- MS. RODRIGUEZ: Abstain.
- 3 MS. McNAMARA: Mr. Blee?
- 4 MR. BLEE: Yes.
- 5 MS. McNAMARA: Mr. Light?
- 6 MR. LIGHT: Yes.
- 7 CHAIRMAN CUNNINGHAM: Okay. The
- 8 next applicant listed on the agenda was the Borough
- 9 of South River. However, the Division staff asked
- 10 their bond counsel to explore a couple other
- 11 financing options. This application may come back
- in the very same format the next month. However, we
- wanted, given the interest costs, a little more
- 14 clarity whether, in fact, that was the best possible
- deal for this application. So, it's deferred for
- 16 this month.
- 17 This would bring us to, right on
- 18 time, East Orange City.
- MR. JOHNSON: Director, the mayor
- 20 would like to address the Board, please, on this
- 21 application. He's on his way now. He will not be
- 22 arriving until maybe 10:40, 10:45. I would ask
- 23 delay of this application until he arrives?
- 24 CHAIRMAN CUNNINGHAM: Okay. I'll
- 25 see if the next applicants are available. We'll

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- 1 adjourn for a little while if we have to, but
- 2 hopefully we'll have enough critical mass of other
- 3 applications that we can go through.
- 4 So, if East Orange City isn't
- 5 available, while we await the mayor's arrival, we
- 6 would turn to Hackensack City, if they're available.
- 7 Good morning.
- MS. GORAB: Good morning. How are
- 9 you? Good to see you. Lisa Gorab, bond counsel to
- 10 the City of Hackensack.
- 11 MR. MANGIN: James Mangin, chief
- 12 financial officer, City of Hackensack.
- MS. CANESTRINO: Cathy Canestrino,
- 14 Deputy Mayor of the City of Hackensack.
- MR. DiMaria: Frank DiMaria,
- 16 auditor for the city.
- 17 (James Mangin, Cathy Canestrino and
- 18 Frank DiMaria were sworn in.)
- 19 CHAIRMAN CUNNINGHAM: So, this is,
- 20 I guess, the third tranche or third round of
- 21 refunding bonds for tax appeals that are coming. I
- 22 know that the applicant has been here and explained
- 23 the issue in front of the Board, but I think it
- 24 would be helpful, just for purposes of making sure
- 25 that we have a complete record in the transcript, if

1 you can just, once again, put on the record the

- 2 situation that brought us to where we are, what
- 3 we've done thus far and then what this third round
- 4 contemplates.
- 5 MS. GORAB: Sure. Thank you. In
- 6 2014, the city, well, I will let the Deputy Mayor,
- 7 Ms. Canestrino, explain the history of the council
- 8 coming in and what occurred, but in 2014 the city
- 9 was in front of the Local Finance Board expressing
- its plan to deal with its approximately \$30 million
- 11 estimated liability for tax appeals.
- 12 In 2014 we presented the plan,
- which had some remedial action associated with it.
- 14 Today we will update you on that remedial action and
- 15 the city's success in and holding back the tide of
- these appeals. But, in 2014, we received \$10
- million approval. We financed 8.65 of tax appeals.
- In 2015, we were back down for 10 million, the
- 19 second part. We financed 10 million 150 at that
- time and then this morning we are here again for the
- 21 third tranche of 10,065,000.
- We seek and we have sought to
- 23 finance these appeals over seven years. That has
- 24 been the financial plan that has lessened a somewhat
- 25 heavy burden on the taxpayers for this program. So,

- 1 today we are here again for the third tranche. We
- don't know. In '14 the 30 million was an estimate.
- 3 We could be done. We could have a couple million
- 4 more as the application indicated, but we certainly
- 5 think the lion's share will end with this.
- 6 So, I guess I'd like to have Jim
- 7 Mangin, the CFO, address the specifics of the
- 8 financial issues.
- 9 MR. MANGIN: Good morning,
- 10 everybody. The City of Hackensack is here today, as
- 11 the Director explained, for the third phase of the
- 12 three-year plan that we presented back in 2014. You
- 13 know, and as Lisa explained, at that time we
- explained the city was faced with approximately \$30
- million in tax appeal refunds from tax years going
- back as far as 2004. We explained at that time that
- there were two components to the three-year plan.
- First, we needed to stop new
- 19 appeals from being filed and, second, we needed to
- finance the \$30 million liability. We're here today
- 21 to demonstrate how we've been successful in
- 22 achieving our goals in the first two years of this
- 23 three-year plan and to seek your approval for the
- third phase.
- To address the increasing number of

1 appeals that were being filed, what the city did was

- 2 we awarded a five-year contract to do a full city
- 3 wide reassessment in 2015, followed by four years of
- 4 rolling reassessments throughout the whole five
- 5 years. And it was our belief that five continuous
- 6 years of a strong equalization ratio would stop the
- 7 new appeals from being filed and would put us in a
- 8 better position to defend those appeals that weren't
- 9 filed. And that part of the plan is working out
- just as well as we hoped that it would. Okay.
- 11 For the three years prior to last
- 12 year's city wide reassessment, the City of
- 13 Hackensack averaged about 739 county tax appeals
- filed each year. This year, following the 2015
- 15 reassessment, we only had 315 county tax appeals
- 16 filed. To finance the \$30 million liability, as
- 17 Lisa explained, what we did is we broke it up into
- three manageable components. We came down in 2014
- to seek your approval for \$8,650,000.00 over seven
- 20 years. And what happened with that is that the tax
- 21 increase to the average Hackensack homeowner in the
- 22 2015 budget for the tax appeals was \$80.28, while
- the rest of the entire 2015 budget was \$75.71. So,
- 24 that's \$80.00 in taxes, taxes for tax appeal, \$75.00
- for the entire rest of the budget.

1	The second phase of the plan we
2	came down for approval in 2015, 10,150,000, and in
3	the 2016 budget, the tax increase to the average
4	Hackensack homeowner was \$81.30 for tax appeals and
5	\$21.77 for the rest of the entire budget. This
6	administration takes very, very seriously our
7	commitment to Hackensack taxpayers to try and fix
8	this appeal issue once and for all and to keep any
9	associated tax increase to an absolute minimum.
10	And we're here today to say that
11	the plan is clearly working okay. Okay. And we
12	fully recognize that if you approve the third phase
13	today, our taxpayers will be paying three
14	overlapping tax appeal refunds simultaneously. That
15	comes out to about an average of \$1,500.00 per year
16	to the average Hackensack taxpayer for almost ten
17	years. But, it's absolutely necessary for us to get
18	this tax appeal issue behind us so that we can set
19	the stage for what we really firmly believe will be
20	Hackensack's rebirth with a very extensive
21	redevelopment effort.
22	The third phase of the 2014 plan
23	that's before you today is seeking seven years
24	approval for 10,065,000 in tax appeal refunds.

Again, some go back as far as the 2005 tax year.

1 The administration will continue to complete what we

- 2 started in the first two phases of the plan and
- 3 that's to keep spending down as much as possible
- 4 while we're constantly looking for new revenue
- 5 sources.
- Now, with the new appeals now
- 7 manageable and the financing of over \$28 million of
- 8 tax appeal liability, I wish I could say that we've
- 9 achieved everything that we've set out to do, but
- 10 the truth of the matter is that while we tried to
- include every single one of these pre-2015 tax
- 12 appeals into this application, we just couldn't get
- everyone in. Okay. There are still approximately
- 14 214 pending tax appeals at the time the application
- was filed that we're still actively negotiating and
- it's entirely possible, you know, that we may come
- 17 back next year with this \$3 million liability.
- We're hoping to keep doing what
- 19 we've been doing and that's negotiate as hard as we
- 20 can to get the number down as much as possible, try
- 21 and absorb it into what's left of the 2016 budget
- 22 into the 2017 budget, but we want to be as
- forthright as possible. It's a possibility we may
- 24 be back.
- Now, in the hopeful event that we

don't have to come back, I just really want to take

- 2 a second and really thank the Local Finance Board
- 3 for the help that you've given the taxpayers of
- 4 Hackensack these last few years and those of us in
- 5 the administration, you know, in trying to address
- 6 this issue. It's, we've all said, it's very, very
- 7 easy to kick the can down the road, okay, but you've
- given us a lot of help over the last two years, you
- 9 know, help, that's what we say is we're able to pick
- 10 the can up and throw it in the trash where it
- 11 belongs. And I really, really want to sincerely
- 12 thank you for that.
- To give you a little bit more
- insight, background on the issue I'm going to turn
- it now to the Deputy Mayor Cathy Canestrino.
- MS. CANESTRINO: Good morning.
- 17 First, I would like to thank all of you for taking
- the time to analyze and review the bond application.
- 19 I stood before this Local Finance Board two years
- 20 ago, because when this council took office in 2013
- 21 we were faced with a \$30 million tax appeal problem
- 22 dating back, as CFO said, to 2004. As a council we
- 23 made two serious commitments to this. One, fix the
- problem and, two, prevent it from happening again.
- 25 As I stand here today, I believe

1 that we have met both of those commitments. Our CFO

- 2 developed a three-part plan to address these tax
- 3 appeals head on with full support of the mayor and
- 4 council. This 2016 bond will enable us to
- 5 accomplish the third part of this plan while
- 6 providing the residents with a fiscally sound
- 7 solution.
- 8 The three main components of the
- 9 council's 2016 plan towards financial stability were
- 10 three part. One, control our expenditures; two,
- increase our ratables; and, three, put an end to the
- 12 cost of tax appeals.
- On the first initiative,
- 14 controlling our expenditures, our 2016 budget was
- 15 \$1.4 million. It was up two and a half million
- dollars from our 2015 budget of 97.99. Of this two
- 17 and a half million dollars increase, \$1.5 million of
- it alone was the addition of the bond that we
- 19 received last year, which means we controlled our
- 20 expenditures or kept our expenditures increase to \$1
- 21 million and that included everything, all insurance
- increases, pension increases, salary increases.
- We're very proud of our ability to do so.
- 24 As far as increasing our ratables,
- 25 in the past three years the city has been in the

1 process of a renaissance of our downtown. Currently

- 2 we have fully approved 1,200 residential units in
- 3 our downtown, which include 222 units in our first
- 4 building that just recently opened and has been
- 5 receiving COs. We're already 65 percent occupied.
- 6 The city has also approved multiple sites in our
- 7 much neglected downtown, which include a grocery
- 8 store, multiple medical offices and facilities, as
- 9 well as the opening of several new retail and
- 10 commercial establishments within the downtown. The
- 11 city was proud to receive transit village
- designation this year and are already starting to
- see increased development and taking full advantage
- of our new pedestrian friendly city.
- 15 As far as putting an end to the
- 16 cost of tax appeals, as our CFO mentioned, we
- 17 completed our full reassessment this year and we
- will continue the rolling assessments for the next
- 19 four years as we promised you when we came before
- 20 you. This has translated into a significant drop
- off in the number of tax appeals. As Jim mentioned,
- county tax appeals alone were averaging 700 to 750 a
- 23 year. This year it dropped down to 315. We saw a
- 55 percent decrease in the number of tax appeals
- 25 filed and, of course, as we all know, that does not

- 1 mean that these tax appeals are going to be
- 2 successful. On a state level, we were seeing an
- 3 average of about 328 filed at the state level and
- 4 that number dropped to 193 in 2016, for a decrease
- of 41 percent of those filed at the state level.
- If this reassessment had not been
- 7 done, our director's or equalization ratio would
- 8 have been at 82 percent instead of the current 100
- 9 percent, which would have the potential for millions
- of dollars in additional tax issues. So, although
- 11 we faced, we're faced with this huge tax appeal
- 12 burden, I think we've proven that the city can
- handle these bond issues without putting too much of
- 14 a burden on our residents and we plan to do the same
- 15 this year.
- We are asking for the maximum term
- 17 allowable, because we want to limit the impact of
- 18 these bonds to the greatest extent possible. We
- 19 have made remarkable progress in our downtown
- 20 redevelopment and we have plans to continue to do
- 21 the same. I believe the changes that we have made
- 22 to our financial control and planning is what have
- 23 made our real estate developers eager to invest in
- our city. The city council is asking this Board to
- 25 help us with the terms of this bond to enable the

1 city to meet its financial obligations head on and

- 2 pay for these tax appeals with minimal impact to our
- 3 city. Thank you very much.
- 4 CHAIRMAN CUNNINGHAM: Thank you. I
- 5 think that clearly sets out the issue. I think, as
- 6 I said, the applicant's been in front of the Board
- 7 twice. I note for the members that, again, I'm
- 8 reiterating what has been told to us, it should be
- 9 noted that a seven-year term would result in the
- impact on the average assessed home of \$74.70 and
- 11 that's clearly more than the \$50.00 that we
- 12 typically try to limit increases to or at a minimum
- I should say and I would also note that when the
- 14 city did an accelerated tax sale, it began setting
- up a reserve, which I think is an additional prudent
- 16 course of action and reflective of the applicant's
- 17 intentions and success in dealing with the issue.
- 18 It's unfortunate that residents of
- 19 Hackensack are dealing with three tranches of
- increases here, but a problem happened, it was
- inherited, a solution is being developed for it.
- 22 And I think that I am, and I assume the rest of the
- 23 Board, share the municipality's goal of trying to
- 24 solve the problem with the least pain inflict upon
- 25 the citizens of the City of Hackensack.

1 I wou	ld ask	the	Board	if	they	have
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- 2 any questions on the application or anything in
- 3 terms of refreshing recollection of why it got here
- 4 or prior actions of the Board?
- 5 MR. BLEE: No.
- 6 CHAIRMAN CUNNINGHAM: Hearing none
- 7 then, I would ask for a motion and a second.
- MR. LIGHT: I'll make a motion to
- 9 move the application.
- MS. RODRIGUEZ: I'll second.
- 11 CHAIRMAN CUNNINGHAM: Mr. Light
- 12 motioned. Ms. Rodriguez seconded. Roll call,
- 13 please?
- MS. McNAMARA: Mr. Cunningham?
- 15 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 24 CHAIRMAN CUNNINGHAM: Thank you
- 25 very much.

1 MS. GORAB: Thank you. Thank you

- 2 very much.
- 3 CHAIRMAN CUNNINGHAM: Okay. I
- 4 believe the City of East Orange is available.
- 5 MR. JOHNSON: My name is Everett
- 6 Johnson from the law firm of Wilentz, Goldman and
- 7 Spitzer. I'm bond counsel of the city. I have to
- 8 my right, Mayor Lester Taylor. To his right, Steve
- 9 Wielkotz, auditor of the city, and Bill Senande to
- 10 his right who is the CFO, business administrator to
- 11 the city. Sitting down right now is Valerie
- 12 Jackson, director of economic development, and we
- 13 also have representatives from the corporation's
- 14 counsel's office, Ms. Khalifah Shabazz, and Ryan
- 15 Linder, sitting behind me.
- 16 (Lester Taylor, William Senande,
- 17 Steven Wielkotz, Ryan Linder and Valerie
- Johnson were sworn in.)
- 19 MR. JOHNSON: The City of East
- Orange is requesting the approval of this Board to
- 21 adopt a funding bond ordinance which appropriated
- 22 \$3.2 million and authorized \$3.2 million of
- 23 refunding bonds or notes to finance emergency
- appropriations as authorized by local bylaw, which
- 25 allows the issuance of refunding bonds to finance

1 emergency appropriations. On August 22, 2016 the

- 2 city adopted a resolution to provide the
- 3 appropriation, authorized the issuance of emergency
- 4 notes to fund the payment of a judgment in the
- 5 amount of approximately \$1.9 million against the
- 6 city related to property owned by North Oraton Urban
- Renewal, LP and came to approximately \$1.3 million
- 8 related to a settlement for property previously
- 9 owned by the housing authority commonly referred to
- 10 as Arcadian Gardens. We want to discuss a little
- 11 bit about each, starting with North Oraton and the
- judgment, just to give you guys some background
- 13 regarding each of these emergency appropriations.
- North Oraton Urban Renewal entered
- into a 30-year pilot agreement with the city in
- March of 1995 related to a 42-unit residential
- 17 low-income housing complex whereby North Oraton was
- 18 to make annual service charges to the city. After
- 19 receiving a certificate of occupancy for a period of
- 20 30 years, the charges were going to be based upon a
- 21 percentage of annual gross revenues generated at the
- 22 property.
- 23 In 2005, after ten years, the tax
- 24 collector discovered that North Oraton had not been
- 25 making its annual pilot payments nor submitting its

- 1 audited financial statements to the city, which
- 2 would have been utilized to calculate the annual
- 3 pilot payments due to the city. The tax collector
- 4 then unilaterally cancelled the pilot and sent the
- 5 property owner a tax bill in June 2005. The
- 6 property owner made a partial tax payment, however,
- 7 the city sold the unpaid balance at a tax sale in
- 8 December of 2005.
- 9 The property owner then filed an
- 10 appeal with the county tax board. Not being
- 11 satisfied with that decision, they then filed an
- 12 appeal of the tax court. The city, on the other
- 13 hand, filed a summary judgment motion at the tax
- 14 court, which was denied. Despite the December 2007
- trial date, the court did not issue a preliminary
- decision until May of 2014.
- 17 After issuance of a preliminary
- decision, the court identified the parties to submit
- 19 additional information to be considered by the
- 20 court. Both parties obliged. Thus a final decision
- 21 was not issued in this matter until July of 2016, in
- 22 which the court reinstated the financial agreement,
- 23 because it found the tax collector had acted
- inappropriately by unilaterally canceling the pilot.
- 25 The decision is currently under appeal by the city.

1 However, the appellate division denied the city's

- 2 request that the judgment be stayed pending the
- 3 outcome of the appeal. There are currently two
- 4 lienholders who the city has to pay according to the
- 5 court's judgment. There's Bulk Environmental, which
- is owed approximately \$1,040,000.00 plus interest
- 7 and there's Tower Lien Associates, which is owed
- 8 approximately \$673,000.00 plus interest.
- 9 Even though the court did enter a
- judgment in favor of the city against the property
- owner, whereas the property owner would be
- 12 responsible for making pilot payments to the city
- for amounts that were delinquent in previous years,
- there's no guaranty that the property owner will
- 15 make those delinquent payments or, if made, when
- 16 they'll be made considering the history of not
- making payments to the city for the larger part of
- 18 20 years. In the meantime, the city is liable to
- reimburse the lienholders for approximately \$1.9
- 20 million plus interest, which is accruing.
- 21 With regards to Arcadian Gardens,
- 22 Arcadian Gardens was a low-income housing complex
- owned and operated by the East Orange Housing
- 24 Authority. Around 2003 the authority demolished the
- 25 property and contemplated another project. However,

1 after the property was demolished, the city's tax

- 2 assessor removed the tax exemption, because she
- 3 believed the property was no longer being used for
- 4 an exempt purpose because it was now vacant land.
- 5 The tax collector then forwarded a tax bill to the
- 6 authority. When payments weren't made, the city
- 7 sold tax liens at various tax sales. Over the years
- 8 three liens have since improved on that site. The
- 9 first is in the amount of approximately \$950,000.00
- 10 held by Jimenez Realty. The second is for
- approximately 360,000 held by Jimenez Realty and the
- 12 third is held by the city. Jimenez Realty proceeded
- 13 to foreclose on the property based on the tax lien
- and the authority then filed a motion and asked to
- 15 remove the lien in 2012.
- 16 Since that point, the city
- authority enter into a settlement agreement whereby
- the property is going to be transferred to the city
- 19 for other redevelopment. In exchange, the city
- 20 would transfer other properties to the authority.
- In the meantime, the city also entered into a
- 22 settlement with a lienholder, Jimenez Realty, and
- 23 the settlement agreement required the city to pay
- Jimenez \$1.2 million plus interest. The interest is
- 25 capped at 2 percent if the payment was made by

October 27, 2015 and 5 percent thereafter. But, in

- 2 order to avoid the burden of the taxpayers the
- 3 payment owed to Jimenez, the city, with regards to
- 4 developing that site with developers, had the
- 5 developer agree to pay the money owed to Jimenez as
- 6 part of a letter of intent signed between the city
- 7 and the developer.
- 8 However, after more than a year of
- 9 negotiations and the developer not meeting the terms
- 10 of the agreement, that agreement was terminated in
- June of 2016. The city then entered into
- 12 discussions with a second developer for that site in
- June of this year and that also was terminated in
- 14 July of 2016.
- So, having tried to avoid making a
- 16 payment out of its budget for over a year and not
- 17 currently having other prospects, but yet obviously
- 18 subject to the settlement agreement, the city has to
- 19 pay back Jimenez this, under the settlement terms,
- 20 the payment of 1.2 million plus interest. The city
- 21 believes that including these payments in next
- year's budget will be unduly burdensome to the city.
- 23 So, the city desires to adopt a funding bond
- 24 ordinance to spread these payments over a period of
- 25 three years.

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- 2 Wielkotz to discuss a little about the financial
- 3 impact of paying that over a three-year period.
- 4 MR. WIELKOTZ: Thanks, Everett.
- 5 The one year impact would be approximately \$221.00
- 6 to the average East Orange residential taxpayer.
- 7 Obviously, that's a lot of money in any town for a
- 8 singular issue. East Orange, over the last couple
- 9 of years, has been successful under the mayor's
- 10 administration in getting its budget under control
- 11 to adopting structurally balanced budgets over the
- last three years to slowly diminish the municipal
- tax increase from year one to year two, year three.
- I believe in year one the increase was around 4
- 15 percent. In 20 -- 4.5. Last year was 2.15 and in
- 16 2016 the adopted budget had a municipal tax increase
- 17 of 1.46 percent.
- There's a lot of good things going
- on in East Orange and to have to burden the city
- 20 taxpayer with this over one year would be
- 21 troublesome. Based on what the Board has approved
- 22 previously in terms of a per year tax increase,
- 23 technically, this would qualify for four years. The
- four year would be \$55.00 a year. What the city is
- asking is to be able to spread it over three years.

1 And the reason for that is, there are a number of

- 2 older tax appeal refunding bond issues that had been
- 3 approved by this Board back in '09, '11 and '13 that
- 4 are being paid in full. So, the city budget, which
- 5 in 2016 appropriated a little over \$2.7 million for
- 6 these refunding issues, if this repayment plan is
- 7 approved over three years the 2017 appropriation
- 8 would be a little over 2.1 million, 2018 would be a
- 9 little over 2 million and the same for 2019. So,
- 10 they'd be able to deal with it in three years
- instead of four, accelerate the repayment.
- 12 And I'd just like to also for the
- 13 record say that, while prior to this administration,
- 14 this mayor, the City of East Orange had a propensity
- for coming down to this Board on an annual basis to
- fund tax appeal refunds, while in the first year of
- 17 the mayor's tenure, we came down in 2014 and this
- 18 Board approved a refunding bond issue for tax
- 19 appeals. We were able to deal with 2015's tax
- 20 appeals inhouse and we're dealing with 2016's tax
- 21 appeals inhouse, which I think just goes to show,
- 22 again, this is the third year of this
- 23 administration, back in '14 some of the Board
- 24 members were here, there was an issue when the mayor
- 25 took over with the water commission and some

1 liabilities that kind of floated, that pun, floated

- 2 to the surface that that new administration had to
- 3 deal with.
- 4 CHAIRMAN CUNNINGHAM: We met on
- 5 that. We met on that topic.
- MR. WIELKOTZ: Yes. Yes. Yes.
- 7 And the Board was able to help the city get through
- 8 that. I'd like to be able to, I'd like to report
- 9 that at December 31, 2015 the water commission has a
- 10 surplus after running numerous years of deficits.
- One of the other issues we talked
- 12 about back in '14 was the East Orange Golf Course.
- 13 There's been a huge investment. I happened to be
- lucky enough to play on that golf course a couple
- weeks ago and it's probably as good as any Essex
- 16 County golf course and they're making money.
- So, again, with that I would then
- turn it over to the mayor to give you a little more
- 19 background information.
- MR. TAYLOR: Good morning, Mr.
- 21 Chairman, commissioners. Lester Taylor, Mayor of
- 22 the City of East Orange. I always start with the
- vision for our city, which is to set the standard
- for urban excellence and become a destination city.
- In order to do that, we need the partnership of the

1 state, the county, the other stakeholders, whether

- they be for profit or nonprofit in our city. I'm
- 3 very proud of the progress we have made. One of the
- 4 first priorities we made as a director level team,
- 5 some of whom are here today with me, is to breakdown
- 6 silence, so that each department is communicating
- 7 with each other.
- 8 As you heard Mr. Johnson and Mr.
- 9 Wielkotz say, these two issues that we're here for
- 10 today were the direct result of poor management in
- 11 the prior administration and unilateral decisions
- that were made that are now triggering huge
- 13 consequences for, not just me as mayor, but the
- 14 65,000 residents of our city. We have a proven
- 15 track record now. Two years ago we were asking for
- a little bit of faith and I thank the entire Board,
- 17 prior and current members, for having that faith in
- my leadership, in our collective team's leadership.
- 19 Now we have some proven experience.
- The water commission, I was just at
- 21 a seminar in Quebec City, Canada a few weeks ago. I
- 22 was invited to present to the Association of State
- 23 Governments. It's a national organization for state
- level legislators and we were invited to speak on
- 25 blight, the great things we're doing in East Orange.

1 I'll talk about that in a second and also about our

- 2 water utility. It was great because that invitation
- 3 directly followed an article in the Star Ledger back
- 4 in June or July with the title, How An Old City New
- 5 Jersey Did Not Become Flint, Michigan and that city
- 6 was East Orange, New Jersey. And with your
- 7 partnership and your support for that bond we got
- 8 for our water utility to come out of the three and a
- 9 half million dollars deficit, we are now the shining
- 10 national example of how municipally owned water
- asset, water utility can be effectively, efficiently
- and ethically managed to not just produce safe and
- 13 clean drinking water, but also be able to create
- 14 revenue, to create jobs and stabilize our local
- economy.
- We're currently investing around
- 17 \$20 million through bonds that our council recently
- approved to modernize and update that utility, but
- 19 none of that would have happened without your
- 20 initial support two plus years ago to make East
- 21 Orange that example.
- Our golf course, as Mr. Wielkotz
- 23 referenced, is currently in the top five of North
- Jersey bookings for golf courses with respect to
- 25 public golf courses. It's a phenomenal facility, a

1 phenomenal asset. It will only get better once the

- 2 clubhouse opens in six weeks. And quite frankly,
- 3 you're all invited to come and play a round and help
- 4 us out.
- 5 CHAIRMAN CUNNINGHAM: We would pay
- 6 our full fare.
- 7 MR. TAYLOR: That was almost like a
- 8 wedding invite situation. It will cost you to come.
- 9 You know, I know there's some
- 10 questions about, you know, travel. Quite frankly,
- my first year in '14 I probably didn't go anywhere.
- 12 Last year, you know, there were various seminars, et
- 13 cetera. We have ten council members. So, we have a
- 14 lot of people that are interested in going places.
- We're implementing best practices to reduce that.
- Quite frankly, this year we're already spending half
- 17 what we spent last year on travel. So, we
- identified the issue. We're correcting it before
- 19 your questions are even raised.
- 20 Meals, we're at about a quarter of
- 21 what we spent last year with the various
- departments. And before I go any further, coming
- from my private life, you know, there's a certain
- level of, you have to spend money to make money, so
- 25 to speak. Some of these investments we're making

4.4

1 are directly geared towards creating an environment

- 2 where people want to invest in our city. City
- 3 investment means if it's food for a meeting. We
- 4 have more community meetings than probably every
- 5 city in Essex County combined with our public, with
- 6 stakeholders, with investors, et cetera. I don't
- 7 want them buying me anything. So, we provide the
- 8 doughnuts sometimes.
- 9 We just had a meeting yesterday
- 10 with the East Orange Property Owners Association,
- 11 because our biggest investment vehicle in our city
- 12 is residential landlords. So, they have created an
- organization that I meet with quarterly. I present
- 14 it with Investors Bank and myself to this group that
- 15 represents hundreds of millions of dollars of
- investment in our city. And the gentleman from
- 17 Investors referenced that while Brooklyn is white
- 18 hot with respect to their investment portfolio,
- 19 they're looking to pull out because the prices are
- 20 getting so out of whack. The second best market in
- 21 their portfolio between New York, New Jersey is East
- Orange, New Jersey. So, we're well on our way.
- 23 Valerie Jackson, I know there's a
- 24 question about her salary. She got a raise. She
- was making a hundred thousand dollars when I took

- office and, guess what, I didn't give her a raise.
- I told her she had to earn it. And, yeah, I gave
- 3 her a \$15,000.00 raise, but guess what she did.
- 4 She's tripled the amount of private investment in
- 5 our city in the last two and a half years.
- 6 My, the police chief, the former
- 7 police chief, yeah, he got a \$20,000.00 raise from
- 8 120 to 140. But, guess what. He's the lowest paid
- 9 police chief in the entire State of New Jersey.
- 10 East Orange is a state in a city, in the entire
- 11 state, if not the country, of our size and
- demographics.
- And so the decisions that we're
- making economically are directly tied to performance
- and output of our leadership team, but also geared
- 16 towards attracting and retaining the best qualified
- people to provide a service, not just to me, but to
- 18 the 65,000 people who live in the City of East
- 19 Orange. We just respectfully request that our
- application be reviewed on the merits and that it be
- 21 approved based upon our prior positive performance.
- 22 Thank you.
- 23 CHAIRMAN CUNNINGHAM: Thank you,
- 24 Mayor. I just want to note, I feel compelled to
- 25 note for the record, the information you provided to

1 the Board today is helpful, but it was not in the

- 2 application. And we did a conference call on this
- 3 matter and we couldn't glean anything near what was
- 4 presented to us today. So, I appreciate the efforts
- 5 that have been put forth to try to bring more
- 6 information to the Board. We were looking at the
- 7 information available to us and the question at the
- 8 staff level we need to know is, what makes this an
- 9 emergency? Why did it happen? How can we be
- assured it won't happen again? What is the impact?
- 11 And we had certain components of that, but not the
- 12 full picture.
- I think this is helpful. I think
- that the fact that there were two invalidated tax
- lien sales and the fact that one of them resulted
- when the tax collector billed the housing authority
- is certainly unusual. Maybe I'll leave it at that.
- The other one was North Oraton. We
- 19 spent a considerable time looking at that, talking
- 20 to you about it and discussing amongst yourselves
- 21 and listening to Everett's presentation today, you
- 22 know, the idea that a pilot could go that wayward
- for that long a time is pretty shocking and it
- 24 certainly offers the Board a little comfort that
- 25 East Orange was minding the store and, Mayor, I

- 1 recognize fully that was prior to your tenure.
- 2 That's not at all directed towards you or your
- 3 staff.
- I do appreciate the fact that you
- 5 brought numerous colleagues with you to help answer
- 6 questions, although I do want to say that I think
- 7 the presentation that's been brought forth in front
- 8 of the Board has provided a significant clarity.
- 9 I do want to address the travel
- 10 issue, which I certainly appreciate your comments
- and the fact that we note as well the expenditures
- of travel are significantly less, but there are a
- 13 lot in some fairly desirous locations. I'm a big
- 14 Vegas fan myself having stayed at the Stratosphere.
- But, when I see seven room reservations at the
- 16 Stratosphere and I see different amounts, it causes
- me to wonder why is someone paying \$430.00 for a
- 18 room when, Mayor, your room is only \$173.00.
- MR. TAYLOR: I questioned why we
- stayed at the Stratosphere to begin with.
- 21 CHAIRMAN CUNNINGHAM: I would have
- 22 stayed a little further down the strip, if I was
- you, but that's me. The Washington Hilton, the
- 24 Washington Marriott, Fort Lauderdale, Florida, you
- 25 know, that's concerning. I realize that East Orange

- isn't a transitional aid municipal. But, it's,
- 2 nevertheless, a New Jersey municipality that
- 3 struggles as we all do with doing more with less.
- 4 And, you know, I've heard your testimony today that
- 5 you're beginning to curb that, but it is something
- 6 that, you know, it pops to the Board's attention.
- 7 We reviewed for this meeting, you
- 8 know, I don't know how many we had when we first
- 9 started, what you see on the agenda today, we've
- taken numerous applications off. If we reviewed 25
- applications for a meeting, we don't typically see
- 12 this level of travel, this level of meal and
- expenses. So, I'm going to certainly, as I have no
- 14 reason not to, Mayor, take you at your word that
- 15 that's going to continue to be reigned in, but it is
- 16 an issue.
- 17 As far as the raises go, I think
- sometimes when information is presented in a vacuum
- 19 it's just not made clear to the Board maybe what's
- 20 happening and when someone sees a percentage raise
- of 9 percent or something like that, without having
- 22 the context that maybe it was a salary saved here,
- 23 because someone's taking on additional duties, that
- may very well be prudent management. When that's
- 25 not communicated to the Board that, I won't say

- justification, but that explanation isn't provided,
- 2 it leads us to ask difficult questions and I'll
- 3 bring one up as an example. Chris Coke. So, we see
- 4 a 66.7 percent raise. I think I know Mr. Coke. I
- 5 think he was in Paterson for a while. Talented
- 6 young man as I recall.
- 7 MR. TAYLOR: Excellent.
- 8 CHAIRMAN CUNNINGHAM: He does an
- 9 excellent job. But, I'm guessing, I'm guessing,
- 10 Mayor, that, you know, your personnel director
- didn't get up one day and say, hey, we're going to
- 12 raise his salary by two-thirds. So, I'm sure
- there's some situation going on here that, you know,
- 14 maybe there was a new job or a different job or
- something like that and that's what, you know, would
- 16 have been helpful for us to see. So maybe you just
- want to address that as an example.
- 18 MR. TAYLOR: Thank you. I would
- 19 love to straighten the record on that. Director
- 20 Coke is presently the Director of Public Works for
- 21 the City of East Orange. About a year and a half
- ago he assumed the position of Acting Director of
- 23 the East Orange Water Commission. That position was
- 24 vacant since about 2013 when the prior director was
- 25 indicted and the deputy director was indicted. One

is now in jail. One has since expired prior to

- 2 going to jail. The prior DPW director, Michael
- 3 Johnson, prior to my taking office, was appointed to
- 4 serve as the Acting Director of the East Orange
- 5 Water Commission and he received a stipend in
- addition to his DPW salary, about 40, 45 some odd
- 7 thousand dollars, I believe.
- 8 When Michael Johnson decided to
- 9 seek other employment and we brought Director Coke
- on, we, through the Board of Water Commissioners,
- appointed Director Coke to be the head of the Water
- 12 Commission at a significantly less stipend than Mr.
- Johnson was receiving. There was an inherent
- savings right there of about 13 to \$15,000.00, I
- believe, in 2015 I think was Director Coke came on
- 16 board. After positive performance, after generating
- a surplus or fund balance at the water utility,
- 18 after successfully managing multi-million dollar
- 19 projects and stabilizing that, structure of that
- 20 organization, after not selling or entering a long
- 21 term lease with a private company, but rather a
- 22 short term deal with Delia Water to be able to
- 23 strengthen the capacity and internal controls at our
- asset, yeah, the commission, with my support, gave
- 25 him an increase in his stipend that was comparable

- 1 to what the prior guy, Mr. Johnson, had received,
- 2 but also still about a hundred thousand dollars less
- 3 if we would pay for a standalone executive director.
- 4 MS. JACKSON: And I would also like
- 5 to add -- Valerie Jackson -- Chris Coke is my peer.
- 6 We co-managed the renovation of the golf course and
- 7 also the recovery of the golf course. So, not only
- 8 was he doing those two jobs, but he also was
- 9 partnering with me in restructuring and
- 10 reestablishing the golf course.
- 11 CHAIRMAN CUNNINGHAM: We have 565
- municipalities, not all of them come in front of the
- Board immediately, but when we see, we don't know
- 14 all of those circumstances. So, you know, to hear
- that and offer those explanations. But, there were
- some, you know, there were some significant
- increases. I mean, we did see, you know, 14 plus
- 18 percent for a confidential secretary and we saw 15
- 19 some percent for a confidential assistant. And that
- 20 warrants our attention and questions.
- So, let me just for a minute go
- 22 back to the true purpose of the application, which
- 23 were the two invalidated tax lien sales and,
- Everett, I think it was in your portion of the
- 25 presentation, going back to Arcadian Gardens, so did

- 1 I hear you say that the housing authority is
- 2 swapping out properties or the city is giving other
- 3 properties?
- 4 MR. JOHNSON: Yes, that is correct.
- 5 So, Arcadian Gardens, which is vacant land, is now
- 6 going to be acquired by the city and the city is
- 7 going to be in charge of developing that land. And
- 8 in exchange the city is going to provide the housing
- 9 authority other city owned properties that the
- 10 housing authority can utilize.
- 11 CHAIRMAN CUNNINGHAM: Excuse me one
- 12 second. I'm sorry about that.
- MR. JOHNSON: That's fine. That's
- an eradicated liability to the lienholder.
- 15 MR. TAYLOR: Basically, if I may,
- 16 that property was the subject of litigation for a
- 17 better part of a decade before I took office. We
- were able to settle it in about six months. To get
- 19 the housing authority underway, we had to get the
- 20 city title, we had to go through HUD and we had
- 21 agreed to a land swap, essentially, with a smaller
- 22 parcel of land in the city so the housing authority
- 23 would invest title with us and so we could negotiate
- 24 directly with a third-party lienholder. We've had
- one, if not two, near misses with developers, one of

- 1 which was designated.
- MS. JACKSON: It was Burrows
- 3 Development.
- 4 MR. TAYLOR: Burrows Development, a
- 5 very reputable, large developer with the resources
- 6 to start to complete projects. They were designated
- 7 at Arcadian Gardens with the intent of bringing a
- 8 warehouse, distribution site there. The deal fell
- 9 through. Unbeknownst to me, they were also
- interested in acquiring property owned by PSE&G and
- 11 they were interested in UPS. UPS. Had we known
- that, we wouldn't have designated them. We could
- have told them to answer. When they pulled out, we
- currently have two to three interested developers
- who are presently, we've already had one round of
- interviews with the council for development
- 17 committee and we have another round coming up
- shortly where we anticipate designating a developer
- 19 for the site, hopefully within the next month or
- 20 two, to start construction on a site that's been
- 21 vacant and blighted for the last 20 years.
- 22 CHAIRMAN CUNNINGHAM: Okay. One
- 23 question that I asked of your team when we were on
- the phone is, if we knew that these large, potential
- 25 liabilities were outstanding, how come reserves

weren't set up. And I think the answer I heard from

- 2 the team is that the municipality felt somewhat
- 3 confident that there wasn't a liability or it didn't
- 4 perhaps know the magnitude of the liability. Is
- 5 that the testimony that's in front of the Board
- 6 today?
- 7 MR. JOHNSON: I think on the
- 8 Arcadia Gardens side, as I mentioned before, they
- 9 thought they had a deal with a developer for the
- 10 Arcadia Gardens that was going to make that payment
- and that was ongoing for over a year and that deal
- was just terminated back in June. So, they thought
- 13 they had a fix for that.
- 14 CHAIRMAN CUNNINGHAM: On North
- 15 Oraton?
- MR. JOHNSON: On North Oraton, and
- 17 I have Ryan Linder who handled that case to
- intervene if I say anything, if I'm misquoted, but
- on North Oraton that was a property whereas they
- 20 disputed that lien and they're appealing that
- 21 decision right now, but, unfortunately, the
- 22 appellate court, while hearing the appeal, denied
- 23 the motion to stay the payment of the judgment
- during the appeal process. So, once again, the city
- 25 would assume that they knew ahead of time had

1 appealed the decision if it was not in their fav	1	appealed	the	decision	if	it	was	not	in	their	fav
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- 2 and assumed they would not be liable for the payment
- 3 until the appeal was heard and that was denied.
- 4 CHAIRMAN CUNNINGHAM: I think
- 5 that's a perfectly acceptable and fair answer. I
- 6 know I've asked a lot of questions of the applicant.
- 7 I would ask my colleagues whether they had any
- 8 issues.
- 9 If we could, I'm just getting a
- 10 call from a building down the street that expects my
- immediate time. So, if you could, I'd ask for just
- 12 a very quick five minute recess and I'll be back as
- 13 quickly as I can take this.
- 14 (Recess taken.)
- 15 CHAIRMAN CUNNINGHAM: Mayor, I do
- apologize for the interruption. When we left, I was
- just asking, I said I asked a lot questions of the
- applicant. Obviously we had multiple conversions
- 19 about this application and I just wanted to know
- 20 whether any of my colleagues had any additional
- 21 questions or ground that I failed to cover.
- 22 Hearing none, so I think what I
- would say as a preamble to a vote on the application
- is sometimes despite the best efforts of
- 25 municipalities, mistakes happen and sometimes

1 mistakes might be just a word, but what happened in

- 2 East Orange, again, before the current
- 3 administration is nothing short of unfortunate, but
- 4 it's not that much different than the prior
- 5 applicant when Hackensack came in front of us and
- 6 said, hey, someone left a whole folder of tax
- 7 appeals in the drawer and years later now we have a
- 8 \$30 million issue.
- 9 So, what's this Board's recourse?
- 10 What's this Board's responsibility? I think the
- Board's responsibility is to the taxpayers and I
- 12 think that our responsibility isn't a judicial
- 13 responsibility. It's not even a corrective
- 14 responsibility. I don't think that it's our job to
- 15 try and seek, you know, recourse or any type of
- 16 punishment against the municipality or the
- officials. I think it's really to protect the
- 18 taxpayers and say, what is the most fair deal for
- 19 the taxpayers. And I think that the fact that the
- 20 taxpayers are going to be paying under this
- 21 arrangement an extra \$52.00, \$85.00, and \$84.00 over
- 22 the next couple years is likely the best way to
- 23 smooth out an unfortunate situation.
- 24 Mayor, I certainly take you at your
- word with your efforts to redevelop the properties,

1 with your efforts to curb travel expenses and with

- 2 your continued efforts to, I'd say, maximize your
- 3 salary account in a way that is efficient while
- 4 maintaining operations. So, while I don't think the
- 5 Board is anymore thrilled than you were to learn of
- 6 these two situations, I think we, nevertheless, have
- 7 to agree upon a solution that, as I said before, is
- 8 in the best interest of the taxpayers of East Orange
- 9 and I have no reason to believe that the arrangement
- 10 that's been proposed by your professional team is
- 11 not that arrangement.
- So, again, unless any of the, of my
- 13 colleagues on the Board have additional comments or
- 14 concerns on it, I would seek a motion and a second
- 15 to approve the application as submitted in front of
- 16 the Board.
- MR. BLEE: Motion.
- 18 CHAIRMAN CUNNINGHAM: Mr. Blee
- 19 makes a motion.
- MS. RODRIGUEZ: Second.
- 21 CHAIRMAN CUNNINGHAM: Ms. Rodriguez
- 22 seconds. Take roll call, please, Pat?
- MS. McNAMARA: Mr. Cunningham?
- 24 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?

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1	MR.	AVERY:	Ves
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- MS. McNAMARA: Ms. Rodriguez?
- 3 MS. RODRIGUEZ: Yes.
- 4 MS. McNAMARA: Mr. Blee?
- 5 MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- 7 MR. LIGHT: Yes.
- 8 MR. JOHNSON: Thank you.
- 9 MR. TAYLOR: Thank you.
- 10 CHAIRMAN CUNNINGHAM: City of Union
- 11 City.
- 12 (Susan Colditz and Dan Mariniello
- were sworn in.)
- 14 CHAIRMAN CUNNINGHAM: Good morning.
- So, the City of Union City is in front of us
- 16 regarding proposed issuance of bonds pursuant to the
- 17 Qualified Bond Act. I do have a couple questions,
- but maybe before I jump in, I think I'm a little
- 19 tired from talking on the last application, what I'd
- ask you to do is maybe just put the application
- 21 forward and put it on the record.
- MS. STIEFEL: Thank you. My
- 23 pleasure. Good morning. My name is Jeanne Stiefel.
- 24 I'm with Parker McKay and our firm is bond counsel
- 25 to the City of Union City. The application that was

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1	filed	and	vou	have	before	vou	is	seeking	approval	to

- 2 issue \$10,300,000.00 of qualified general obligation
- 3 bonds at the City of Union City in accordance with
- 4 the provisions of the Municipal Qualified Bond Act.
- 5 The bond proceeds will be used for
- 6 two purposes. The first one is to permanently
- 7 finance approximately \$10,182,000.00 of maturing
- 8 principle of outstanding Hudson County Improvement
- 9 Authority bond anticipation notes. And the second
- purpose is to finance approximately \$118,000.00 of
- 11 new money capital improvements.
- 12 This application was filed in
- 13 compliance with the requirement of this Board's
- October 8, 2014 resolution that all future capital
- bonding authorizations of the city first receive
- 16 Local Finance Board approval. I note for the record
- that subsequent to submission of this application,
- 18 the city has provided additional information, as
- 19 well as clarification to the Local Finance Board
- 20 staff regarding questions on the refinancing of the
- 21 authority notes and the bond ordinances compromising
- 22 the temporary note borrowing for the new money for
- 23 capital projects.
- 24 We are here and happy to answer any
- 25 additional questions the members of this Board may

- 1 have.
- 2 CHAIRMAN CUNNINGHAM: Thank you.
- 3 So, the two areas that I'd like to put on the
- 4 record, I guess I'll start with the one that
- 5 concerns me the most. This is a long time for some
- of the stuff. I mean, those have been outstanding
- 7 for a long time and now almost reached maturity.
- 8 That's concerning and I do think that the applicant
- 9 should address that on the record. And the second
- 10 thing I just would ask you to address on the record
- as well is just a summary of the new money piece in
- 12 terms of what the projects that are being financed
- 13 are.
- So, if you guys would take those
- 15 two questions and answer it.
- MR. MARINIELLO: So, I'll start for
- 17 a second. Just with regards to, Director, the issue
- 18 with the notes, the city obviously has been going
- 19 through, over a number of years now, significant
- 20 budget constraints, so on and so forth, and the
- 21 short term market interest rates have been
- 22 phenomenal with what they've been able to get,
- 23 especially through the ACIA program. They have
- 24 notes outstanding in this particular ACIA note
- 25 transaction and then they have another piece of

1	notes	in	the	second	ACIA	pool	and	they	benefited
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- very well from that.
- 3 They also have a debt portfolio
- 4 that includes significant bonds that are retiring
- 5 after next year. So, it's been a, you know, ongoing
- 6 discussion as to how we and when we permanently
- 7 finance these notes. And over the last number of
- 8 months there's been a lot of discussions, not just
- 9 with permanently financing these notes, but the
- 10 notes that come due in April as part of the ACIA
- pool starting to permanently finance those. We've
- 12 been trying to at least look at a schedule that
- phases in this permanent financing, because the
- 14 significant increase in debt service annually from a
- 15 permanent finance deal versus the interest paid on
- 16 the notes in this particular case has been very
- 17 significant to the city's budget.
- 18 CHAIRMAN CUNNINGHAM: I understand
- 19 the attractiveness of the short term rates, but the
- 20 long term rates have been pretty attractive as well.
- MR. MARINIELLO: There's no
- 22 question about that and I agree with you. And,
- again, it goes to that combination of paying both
- 24 principle and interest annually, you know, based on
- 25 that permanent financing. This is a 14-year

1 financing. So, permanently financing both the full

- 2 principle and even the low interest rate interest is
- 3 a significant hit to the budget. So, we understand
- 4 that and it's been a balancing act that we have
- 5 ongoing discussions with all the time. As for the
- 6 new money piece, maybe Sue could address that.
- 7 MS. COLDITZ: We wanted to try to
- 8 get some new money, because our budget is very tight
- 9 and to put the issuance clause into our budget would
- 10 have hurt us a little bit for this year, because we
- 11 weren't really anticipating it. So, we figured the
- 12 new money would help us to cover the cost of
- issuance.
- 14 Now, in addition to what Dan said,
- the city really hasn't had a CFO. I've just been
- there two years just about and it was really nobody
- 17 permanent that was actually looking at all this.
- 18 And now it's been coming to my attention and we've
- 19 been meeting, we've been talking and we've been
- 20 trying to figure out how to permanently finance, but
- 21 how to permanently finance and help our budget. And
- by, you know, the bands, doing the bond in October
- 23 it saves us about 450,000 that we have to budget.
- And then in two years it's going to drop about 1.9
- 25 just in principle for the one that's going to be

1 completely paid. So, it's going to help our budget

- 2 going forward. I think even if we were talking
- 3 about an April one also. I think that's going to,
- 4 the two of them are going to help us and I still
- 5 think with the bonds that are coming off, it's going
- 6 to save us a lot of money. I think the interest is,
- 7 like, 2 million.
- 8 MR. MARINIELLO: Right.
- 9 MS. COLDITZ: And the bonds at 1.9,
- 10 the last payment, so we won't have that in our
- 11 budget going forward and this is going to replace
- it, but I don't believe it's going to be as much.
- 13 CHAIRMAN CUNNINGHAM: Can you talk
- about what the new money piece is being used for?
- MS. COLDITZ: I forget which
- ordinance it was being used for. We have an
- 17 ordinance.
- 18 MS. STIEFEL: 2014-1.
- 19 MS. COLDITZ: The new bond
- 20 ordinance that we came before the Board for the 35
- 21 million, it's going to be covering a piece of that
- 22 also. We have been doing bands for that, so we have
- 23 money to make, to do the projects and we were going
- to use that towards some of that money, that bond
- ordinance. It's a \$35 million ordinance. So,

- 1 little by little we need to just, we've been
- 2 discussing with Dan how we should handle it.
- MS. STIEFEL: I have to say, I
- 4 believe it's section seven of that ordinance that
- 5 has the least of the component, what I'll call the
- 6 component.
- 7 CHAIRMAN CUNNINGHAM: Could you
- 8 read some of those components off to us?
- 9 MS. COLDITZ: If you recall, we had
- 10 street improvements, park improvements, DPW
- 11 relocation, we had DPW equipment, we had some city
- 12 hall renovations and the Weehawken Reservoir item.
- 13 The police department we renovated and got all new
- 14 radios and cameras and everything else. That was
- about four million. So, you know, that, I was here
- for that, so I know a lot about it.
- 17 CHAIRMAN CUNNINGHAM: Questions
- 18 from the Board?
- MS. COLDITZ: We'll probably see
- 20 you in April, too.
- MR. MARINIELLO: It's not as
- 22 exciting as last time.
- 23 CHAIRMAN CUNNINGHAM: I'm sorry.
- 24 Idida?
- 25 MS. RODRIGUEZ: Nothing. I'm

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- 1 reserving comment.
- 2 MS. COLDITZ: I think the city is
- 3 in better shape than when I got there two years ago.
- 4 The past two years we've had surplus. We've been
- 5 able to use helping the budget. We've been trying
- 6 to decrease transitionally. As you know, Union City
- 7 doesn't have any open space. It's hard to get new
- 8 revenue. We've increased some ordinances for UCC
- 9 fees and EMS fees and we're working towards
- 10 recreation fees.
- 11 CHAIRMAN CUNNINGHAM: I want to
- 12 note for the record that Union City wasn't mentioned
- as a transitional municipality as a result of
- 14 receiving transitional aid, we will continue to
- monitor assign. The monitor has been working
- 16 closely with the city. I occasionally have
- 17 conversations with the mayor as well. I realize the
- 18 city is trying to do better. We're trying to help
- 19 the city get better. I think that the 14-year
- 20 maturity on this is a little uncomfortable for me,
- 21 but I, nevertheless, want to continue the progress
- 22 and try to get to a point where, you know, we can
- get Union City off the transitional aid.
- 24 MS. COLDITZ: Definitely working
- 25 towards that.

1 CHAIRMAN CUNNINGHAM: I'll leav	e my
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- 2 comments at that. Any other questions?
- 3 MR. AVERY: I request we approve.
- 4 CHAIRMAN CUNNINGHAM: Mr. Avery
- 5 moves.
- 6 MR. BLEE: Second.
- 7 CHAIRMAN CUNNINGHAM: Mr. Blee
- 8 seconds. Roll call, please?
- 9 MS. McNAMARA: Mr. Cunningham?
- 10 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 19 MS. STIEFEL: Thank you for your
- 20 support.
- MS. COLDITZ: Thank you.
- 22 CHAIRMAN CUNNINGHAM: Dan, you're
- 23 staying for Weehawken Housing Authority?
- MR. MARINIELLO: Yes.
- 25 (Dan Mariniello and Lisa Petrosky

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1	were	sworn	ın.	)

- 2 MR. MARINIELLO: Dan Mariniello,
- 3 financial advisor to the Weehawken Housing
- 4 Authority. Lisa Petrosky is here as well from my
- 5 firm who has been working intently on this project.
- 6 We have been before the Board numerous times before
- 7 with regards to housing authorities and their
- 8 participation in this Rental Assistance
- 9 Demonstration program that HUD has created that will
- 10 allow for housing authorities in the future, today
- and in the future, to finance projects on their own.
- 12 The transformation from the public housing financing
- funds at HUD to the Section 8 funding levels at HUD,
- the issue, as I've mentioned many times before,
- 15 congress has not been funding the public housing
- funds at the levels necessary to properly run these
- facilities. Currently they're at approximately
- about 80 percent of what they should be getting from
- 19 a funding standpoint annually. And HUDs response to
- 20 that is to move that to the more successful Section
- 21 8 program, which is more based on rents. This
- 22 allows the housing authorities to own the properties
- and then go out and secure financing based on a lien
- on those properties.
- 25 Prior to this program, a housing

1 authority could not do that. This program allows

- 2 them to do that and many of these housing
- 3 authorities have significant capital needs that to
- 4 get done and the only way to finance those projects
- is to go through the RAD program, transfer to a rent
- funding subsidiary and try to secure a mortgage
- 7 based on that.
- 8 Weehawken Housing Authority has one
- 9 building, 525 Gregory Avenue. It's 99 units. It's
- 10 a senior building. The not to exceed number in our
- application is 1.2. We're hoping right now it stays
- at the one million number that we're anticipating.
- 13 The bond funds, along with current reserves and
- 14 money that has been put aside by HUD, will pay
- approximately 870,000 into the capital reserve
- 16 account for needed improvements, financing costs and
- 319,000 to pay off an existing New Jersey HMFA bond
- issue that the authority was a part of.
- 19 We went out and took bids for banks
- 20 to issue tax bonds with. We are going to privately
- 21 place them with Lakeland Bank, which was the
- 22 successful bidder. The loan will be for 20 years.
- There is a prepayment penalty in the loan. However,
- we negotiated a zero penalty if we pay up to 10
- 25 percent of the original principal amount. So, in

1	our	minds	and	our	models	we	don't	see	there's	going

- 2 to be any affect of a prepayment penalty. The cash
- 3 flows that we have based on the rents show that we
- 4 will be able to actually pay off this loan a lot
- 5 sooner than the 20 years. That's the financing.
- 6 That's the program.
- 7 I'm not sure if Lisa, Lisa has been
- 8 intent on going through the engineer studies which
- 9 comes up with all the capital improvements. I would
- 10 like to say, though, Lisa and I are here from NW.
- 11 The executive director is out of the country this
- month, this week actually, not for the whole month,
- and the chairman was unable to get out of work to
- 14 come down here today.
- 15 CHAIRMAN CUNNINGHAM: For my
- 16 colleagues on the Board, that was made aware to us
- 17 prior to the meeting today. I said that I would
- 18 accept Dan and Lisa's presentation of the
- 19 application, but I guess what would be helpful to us
- is, you know, just as we've typically done when
- 21 you've come in front of us with these RAD deals, if
- 22 you'd give a brief presentation of the types of
- improvements that would be financed?
- MR. MARINIELLO: Sure.
- MS. PETROSKY: What we're looking

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- 1 at doing at the property is there's going to be
- water saving improvements implemented immediately,
- 3 new faucets, new shower heads, new toilets to save
- 4 some money. They are going to do elevator work.
- 5 The building is approximately 30 years old. It's a
- 6 senior building. So, it's still in good shape, but
- 7 kitchens will all be replaced, bathrooms will be
- 8 upgraded. We're looking at doing common area
- 9 flooring and luckily it's a senior building. It
- 10 gets a lot less wear and tear and it was also part
- of the capital fund program. So, some other
- improvements have been made over the last couple
- 13 years.
- MR. MARINIELLO: When the authority
- 15 entered into the original NJHMFA bond issue they did
- some significant capital work, which I think was in
- 17 2007, and since then they've been managing the
- 18 capital improvements within their current budget.
- 19 So, the building is actually in very good shape,
- which is why we're able to keep the financing down
- 21 to just a million dollars.
- 22 And as I mentioned before, what's
- 23 important to note in this program, HUD requires you
- to not only fund the improvements that are necessary
- 25 today, but they make you deposit enough money into

1 your capital reserve account that, along with your

- 2 annual deposits, will meet the capital needs over
- 3 the next 20 years.
- 4 MS. PETROSKY: And there's always
- 5 additional funds available in case something happens
- 6 that wasn't scheduled out.
- 7 CHAIRMAN CUNNINGHAM: I know we've
- 8 seen a number of these deals over the last couple
- 9 months in light of HUDs transition to the RAD
- 10 program. There's nothing inconsistent, including
- 11 cost of issuance is consistent with prior applicants
- 12 we had seen. So, I think we asked all the questions
- we had at the staff level and I have no others today
- with the exception of a couple things as it relates
- 15 to, I mean, I think there's questions, the audits
- not being filed, the budget had been filed late, and
- there was those types of issues and I was just
- 18 hopeful that you could either address them now or
- 19 assure us that the housing authority's committed to
- 20 correcting these deficiencies.
- MR. MARINIELLO: Sure. And not
- 22 only is that an important thing for you to be
- 23 concerned about, but it was also important for us
- and in our negotiations and discussions with the
- 25 bank. So, it is important that they have and with a

1 little bit of a push and made sure that their audit

- 2 will be completed very shortly.
- MS. PETROSKY: They have it in
- 4 draft right now.
- 5 CHAIRMAN CUNNINGHAM: It's in draft
- 6 right now?
- 7 MS. PETROSKY: It's in draft right
- 8 now.
- 9 CHAIRMAN CUNNINGHAM: Had it not
- 10 been the situation where he was out of the country,
- I think I would have been less comfortable not
- 12 having that appearance, but I can accept that
- 13 representation.
- 14 Any other questions from the Board?
- MS. RODRIGUEZ: Just to piggyback
- on what you were saying, I really like when these
- 17 kind of deals come in front of us. I think it's the
- 18 wave of the future, the path for these public
- 19 housing projects are going to be financed
- 20 ultimately. So, I would say it's positive with
- 21 these projects.
- 22 CHAIRMAN CUNNINGHAM: You care to
- 23 make a motion with that?
- MS. RODRIGUEZ: I make a motion.
- 25 CHAIRMAN CUNNINGHAM: Idida made a

STATE SHORTHAND REPORTING SERVICE, INC.

4	
1	motion.

- 3 CHAIRMAN CUNNINGHAM: Mr. Blee
- 4 seconds. Roll call, please?
- 5 MS. McNAMARA: Mr. Cunningham?
- 6 CHAIRMAN CUNNINGHAM: Yes.
- 7 MS. McNAMARA: Mr. Avery?
- 8 MR. AVERY: Yes.
- 9 MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 15 CHAIRMAN CUNNINGHAM: We'll move to
- 16 the other RAD program from the Bergen County Housing
- 17 Authority.
- 18 (Dan Mariniello, Lisa Petrosky and
- 19 Lynn Bartlett were sworn in.)
- MR. MARINIELLO: Again, this is
- 21 another housing authority going through, making a
- 22 transition through the RAD program. The Bergen
- 23 County Housing Authority, not to go through, if you
- don't mind, Chairman, the whole RAD program and the
- 25 benefits of the RAD program, but Lynn is here as the

1 executive director of the housing authority and they

- 2 have gone through this program, made their
- 3 application and have actually gone through the
- 4 approval process with HUD and are here now seeking
- 5 findings and approval so that we can actually close
- 6 on this transaction very quickly.
- 7 Bergen County Housing Authority is
- 8 a much bigger housing authority than just some of
- 9 its public housing. They administer 3,500 Section 8
- 10 vouchers and have six buildings in the public
- 11 housing program. All six of those buildings are
- 12 transferring through the RAD program here. So, this
- particular application has the larger \$4.36 million
- of the bond issue, but it's really five series
- underneath for each of the different projects that
- are going through the program separately. So, we
- 17 had to separate them for HUD's distinction, but from
- 18 a total financing standpoint it's going to be one
- 19 larger financing.
- 20 The projects are in Rutherford --
- 21 actually, you have the list of the application, but
- 22 there's a project in Rutherford, East Rutherford,
- 23 Lyndhurst, Dumont, Palisades Park, Mahwah and
- 24 Ramsey. That's a total of 503 units, four of them
- are senior buildings. The two in Ramsey and Mahwah

- 1 are family projects.
- 2 The, once the bond size was
- determined, Bergen County had an interesting
- 4 opportunity unlike the other housing authorities
- 5 where they have, the county has a nonprofit, the
- 6 Housing Development Corp. of Bergen County, that has
- 7 funds available to make investments in affordable
- 8 housing throughout Bergen County and are able,
- 9 because of their charter and their board, do that at
- 10 a very low interest rate.
- In this particular case, the loan
- is a 30-year loan at one percent and there was no
- need for, to seek other bank's offers on this
- 14 particular project, because, obviously, this is a
- fantastic interest rate and loan. The authority did
- 16 not participate in the old HMFA bond program, so
- there's no bonds to be paid off as part of this
- 18 program. So, you know, we have some existing
- 19 reserves on hand. We have the opportunity to get
- 20 some community development, block grant money and,
- of course, the very low interest on the loan with
- 22 the Housing Development Corp. That's the financing
- of the program.
- 24 CHAIRMAN CUNNINGHAM: As we've
- 25 typically done, you want to talk about, if you

1 would, some of the types of improvements that we're

- 2 going to make at the buildings?
- 3 MS. BARTLETT: Sure. I'm unsure as
- 4 to whether, you know, your depth of information on
- 5 housing authorities, but the Housing Authority of
- 6 Bergen County does not have any current emergency or
- 7 critical needs for any of the projects that we're
- 8 looking to convert. That's a really big deal in the
- 9 HUD world. So, the work that we're doing is
- 10 actually work that has been projected to be
- 11 addressed and we spent a lot of time with the
- 12 engineer working on this, because some of the
- 13 stereotypical things that HUD has identified for
- 14 housing authorities to address, we had already been
- doing or we do as it happens.
- So, we'll be addressing heat and
- 17 air conditioning issues, condensing units, air
- handlers, just to upgrade our common areas,
- 19 bathrooms and kitchens. They're not in bad shape.
- 20 It's just a matter of the fact that they're
- 21 completely outdated. So, we'll be upgrading those
- 22 as well. We've got additions to, I guess we're
- 23 exploring and suppose we'll be changing some of the
- qreen energy, low flow toilet. They're not really
- 25 the greatest thing in family, public housing. Some

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<b>T</b>	OT	LIIOSE	additions	$W \perp \perp \perp \perp$	рe	made	as	well.	ATT	neaus,

- 2 shower heads, low flows, those are the improvements.
- 3 CHAIRMAN CUNNINGHAM: Any questions
- 4 for the applicant? I'll look for a motion and a
- 5 second.
- 6 MS. RODRIGUEZ: I make a motion.
- 7 MR. BLEE: Second.
- 8 CHAIRMAN CUNNINGHAM: Motion and
- 9 second. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 11 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 20 CHAIRMAN CUNNINGHAM: Thank you
- very much. Hudson County Improvement Authority?
- 22 (Kurt Cherry and Dan Mariniello
- were sworn in.)
- 24 MR. McMANIMON: Ed McManimon, from
- 25 McManimon, Scotland, Baumann, bond counsel to the

1 Hudson County Improvement Authority. Kurt Cherry,

- 2 the executive director of the authority and Dan
- 3 Mariniello, who is their financial advisor.
- 4 This is a continuation of the
- 5 various local government loan pools that provide
- 6 short term financing to the credits in the county
- 7 who suffer with low credit ratings. This particular
- 8 financing involves the town of West New York, the
- 9 town of Weehawken, the City of Union City and the
- 10 Weehawken Parking Authority. The actual amount of
- note is expected to be 49,112,000. The amount that
- 12 was reflected in the application included two notes
- 13 that are currently outstanding that are expected to
- 14 be permanently financed. One you just heard from
- Union City and the other is from the town of West
- 16 New York.
- So, the aggregate amount that was
- 18 previously outstanding in notes is being reduced by
- 19 not just paydowns that are required under the bond
- 20 law, but also by two separate permanent financing
- 21 that are going to go to long term rather than
- 22 continue in short term.
- So, this is a county guaranteed
- 24 program. It's been explained a number of times.
- 25 The \$76 million number that's in the application, if

1 you do	the math,	is	actually	66,	672,	000,	because
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- 2 it's the amount that was outstanding in case the
- 3 permanent financing didn't take place. So, if they
- didn't do the permanent financing, they'd have to
- 5 roll the note over, but you just approved Union City
- and I'm assuming that the town of West New York is
- 7 doing it on their own rather than through the
- 8 Qualified Bond Program. So, we've removed them from
- 9 at least the consideration of rolling over the note,
- so we'd ask for the approval as we have in the past.
- 11 We did provide the consideration by
- 12 the participants as requested by the Board of
- permanent financing as an item of their
- 14 consideration as they roll these notes over. I know
- 15 you know the advisor is the advisor to those towns
- and they're aware of the market shifts, short term
- 17 to long term, but they'd like to continue in these
- amounts into this program for another year.
- 19 CHAIRMAN CUNNINGHAM: So, if I
- 20 could, let me just put on the record what the note
- 21 sale will fund. For Weehawken, it's 9 million 200
- some thousand to finance the cost of the acquisition
- of property, construction of affordable housing
- 24 units, improvements to the municipal building and
- other park and capital projects?

1	MR.	McMANIMON:	It.'s	9	million	212.

- 2 CHAIRMAN CUNNINGHAM: West New York
- 3 was 7,695,000, vehicles and equipment, improvements
- 4 to the municipal buildings, parks, roads and various
- 5 other capital.
- MR. McMANIMON: I have as the
- 7 actual amount 7,700,000.
- 8 CHAIRMAN CUNNINGHAM: Union City in
- 9 the amount of 18 to finance park and road
- 10 improvements, acquisition of property and equipment
- and improvements to municipal building.
- MR. McMANIMON: Correct. There's
- actually, legally, a separate application submitted
- 14 by the Weehawken Parking Authority, which is part of
- this note financing, but because they're an
- 16 authority, they submitted an application as well.
- So, it's the 14 million 550 is part of the 49
- 18 million.
- 19 CHAIRMAN CUNNINGHAM: Yes. I note
- that Hudson is putting a quaranty, but there's no
- 21 county guaranty fee being charged, which is, makes
- 22 the Board or at least the Chairman of the Board
- 23 rather happy. Any questions from the members?
- MR. LIGHT: I make a motion to
- approve.

1	CHAIRMAN	CUNNINGHAM:	Mr.	Liaht

- 2 makes a motion.
- 3 MR. AVERY: Second.
- 4 CHAIRMAN CUNNINGHAM: Mr. Avery
- 5 seconds. Roll call, please?
- 6 MS. McNAMARA: Mr. Cunningham?
- 7 CHAIRMAN CUNNINGHAM: Yes.
- 8 MS. McNAMARA: Mr. Avery?
- 9 MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- MR. McMANIMON: Thank you very
- much.
- 18 CHAIRMAN CUNNINGHAM: Thank you.
- 19 Essex County Utilities Authority?
- 20 (Jennifer Edwards and Mark Acker
- 21 were sworn in.)
- MR. DRAIKIWICZ: If I may, the
- 23 Essex County Improvement Authority proposes to issue
- notes in an amount not to exceed \$4.5 million for a
- 25 two-year period. The proceeds of the notes, along

- 1 with a contribution from the County of Essex in the
- 2 amount of \$562,500.00 in 2015, in the same amount in
- 3 2016 will be used to pay off the authority's
- 4 existing \$5,625,000.00 note issued in 2014. The
- 5 notes are secured by a County of Essex deficiency
- 6 agreement.
- 7 The Essex County Utilities
- 8 Authority does not have sufficient funds to retire
- 9 the notes on its own. So, they need the assistance
- 10 from the County of Essex to pay down the notes. The
- 11 county intends to increase their annual contribution
- 12 from \$562,500.00 to \$900,000.00 in 2017 and 2018 to
- accelerate the paydown of the note. The county
- 14 further intends to increase that contribution to
- \$1,350,000.00 annually to fully payoff the refunding
- of these notes by 2020.
- The authority respectfully requests
- 18 positive findings in connection with the
- 19 transaction.
- 20 CHAIRMAN CUNNINGHAM: Thank you,
- John. So, let's talk about the length of this
- issue. There's been notes outstanding since '97.
- 23 MR. DRAIKIWICZ: I believe that's
- 24 correct.
- 25 CHAIRMAN CUNNINGHAM: So, it's

- 1 almost 20 years later. That would be longer than a
- 2 typical bond issuance. So, why has this stayed in a
- 3 temporary situation for so long?
- 4 MR. DRAIKIWICZ: You want to --
- 5 MR. ACKER: Mr. Chairman, we've
- 6 been before this Board on this matter a number of
- 7 times.
- 8 CHAIRMAN CUNNINGHAM: And just,
- 9 during my tenure?
- MR. ACKER: No.
- 11 CHAIRMAN CUNNINGHAM: I'm not
- 12 asking it to be flipped.
- MR. ACKER: No, when I started here
- it was someone who had long blonde hair who was
- 15 Chair.
- 16 CHAIRMAN CUNNINGHAM: That wasn't
- 17 me.
- 18 MR. ACKER: The adventure started
- 19 many years ago when the County of Essex had some
- 20 difficulties and was doing some imaginative
- 21 financing where the utility was transferred over,
- 22 some assets were transferred over in order to
- generate revenues. Not the most prudent thing. And
- then what happened is that the utilities authority,
- 25 the water serviced the hospital center, as well as

1 the Essex County jail facility. During the period

- 2 of time what happened was, the jail facility was
- 3 relocated to Newark in exchange for a baseball
- 4 stadium in Newark and there was all that. We wound
- 5 up not having a utility that could service anything
- 6 except for the basic fire protection that's still up
- 7 there. I participated in trying to sell the utility
- 8 to other water systems without success and tried to
- 9 get Inca Kola to buy the water without success.
- 10 So, what we wound up with very, no
- 11 revenue with the county guaranty and struggling to
- make sure everything would work out. The county was
- anticipating certain revenues coming out of the EIC
- 14 sale of certain properties in Essex County which
- were manifested, but not in the manner in which the
- 16 county could payoff these debts. So, with the
- 17 cooperation of the Board, it's been very helpful in
- 18 getting this moved on so it doesn't have a major
- impact on what's going on in the county.
- 20 MR. DRAIKIWICZ: If I may further
- 21 add to that, if we had issued bonds in an earlier
- timeframe, the county had initially expected from
- these transactions with the Essex County Improvement
- 24 Authority there would have been proceeds available
- earlier on in the last probably five or eight years,

1 but which proceeds did not materialize. So, what we

- 2 were trying to do is to now come to the conclusion
- 3 that those additional sales which were anticipated
- 4 in prior applications are no longer a viable option
- 5 to payoff the note.
- 6 So, now the county has come to the
- 7 full realization that is that they need to fully
- 8 account for this in their budget instead of relying
- 9 upon those other potential sales of property that
- 10 did not occur. So, they've elected to increase
- 11 their paydowns over time and I think prior to this
- 12 application the paydown I think was in the
- 13 \$400,000.00 range. So, now they're accelerating it
- so we get it off the books as quickly as possible,
- but yet still be taking the county's budget
- structure into effect. If you'd like, we have the
- 17 county finance director here to answer any questions
- in terms how this could fit into the budget in a
- more proper fashion with the accelerated payments.
- 20 CHAIRMAN CUNNINGHAM: Just refresh
- 21 my memory, under the accelerated payments, when is
- 22 this whole obligation, forget the fees, and no
- longer be an issue?
- MR. DRAIKIWICZ: In 2020, so we'd
- 25 be coming back here one last time in 2018 with the

1 plan then to have the final payments taken care of

- 2 through the increased million 350 thousand dollars
- 3 contribution. It would be one additional time. And
- 4 the reason we're doing it over a two-year time frame
- 5 is really so that we can save cost of issuance so we
- don't have to come back and renew it.
- 7 CHAIRMAN CUNNINGHAM: Will that be
- 8 a record in the amount of time spent on notes?
- 9 MR. DRAIKIWICZ: The good news is,
- 10 the rates have been attractive. That's the good
- 11 part.
- 12 CHAIRMAN CUNNINGHAM: John, I
- appreciate your optimism. This is one of these
- issues where it's just been lingering for a long
- 15 time. Frankly, had I not had other applications and
- issues in front of me, I might have had time to dive
- 17 into this a little bit more and had a little more
- 18 robust discussion and sometimes you inherit issues
- 19 as the county has and we just have to move through
- and try to get them done as prudent as possible.
- No other questions from anybody
- 22 from the Board?
- 23 MR. LIGHT: I make a motion to
- 24 approve.
- 25 CHAIRMAN CUNNINGHAM: Mr. Light

4	,		
	makes	a	motion.

- MS. RODRIGUEZ: I'll second.
- 3 CHAIRMAN CUNNINGHAM: Roll call,
- 4 please?
- 5 MS. McNAMARA: Mr. Cunningham?
- 6 CHAIRMAN CUNNINGHAM: Yes.
- 7 MS. McNAMARA: Mr. Avery?
- 8 MR. AVERY: Yes.
- 9 MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 15 CHAIRMAN CUNNINGHAM: See you in
- 16 two years.
- 17 MR. DRAIKIWICZ: See you in two
- 18 years.
- 19 CHAIRMAN CUNNINGHAM: Bloomfield
- 20 Parking Authority?
- 21 (Steven Wielkotz and Dan Mariniello
- were sworn in.)
- 23 CHAIRMAN CUNNINGHAM: Before you
- 24 start, I guess those guys are sworn in. No one from
- 25 the parking authority is here?

1	MR. McMANIMON: I was just about to
2	address that. I have to beg the Board's pardon. My
3	thought was the Board's preference to have somebody
4	from the issuer present during applications like
5	this. We had scheduled the executive director of
6	the parking authority, Glen Dominic, to appear. He
7	had a family emergency this morning and was unable
8	to make arrangements to get himself here. So, it is
9	our hope and expectation that between Steve, Dan and
10	me we can answer any questions you may have.
11	I think this Board, as most of the
12	members, if not all the members, may have seen this
13	application and particularly last year we had some
14	dialog before the hearing about that related mainly
15	to the amount of the proposed paydown at the time.
16	So, I'm hopeful that if the Board does have any
17	questions that we can satisfactorily answer them
18	here today.
19	CHAIRMAN CUNNINGHAM: Okay.
20	MR. McMANIMON: In this
21	application, the parking authority is seeking
22	positive findings and approval from the Board in
23	connection with a renewal of a project note in the

amount not to exceed \$6,040,000.00 which would be

25

subject to a township guaranty. The original note

- 1 was issued to help fund the construction of a
- 2 parking garage, which is part of a larger mixed use
- 3 redevelopment project. And while the parking garage
- 4 was completed in 2013, the remainder of the
- 5 components of the project were not completed until
- 6 various times within 2015.
- 7 The township provided that these
- 8 improvements are exempt from taxation and the
- 9 township has pledged the payments in lieu of taxes
- 10 from that project to pay the debt service on bonds
- that will ultimately be issued to permanently
- 12 finance the garage. The improvements are also
- 13 subject to a special assessment which is largely a
- 14 bankruptcy protection device. The main revenue
- 15 stream will be the annual service charge of pilots
- and the parking revenues from the tenants of the
- 17 project.
- The note's also secured by township
- 19 guaranty ordinance, which the Local Finance Board
- approved in 2004, and it's important to note that
- 21 the parking authority has never had to call upon
- 22 that guaranty to help pay debt service on the prior
- 23 notes.
- I want to note that the parking
- authority is exploring the implementation of what we

think will be groundbreaking parking meter control

- 2 system which could dramatically impact the way in
- 3 which the parking authority enforces and the costs
- 4 incurred in connection with it and also on the
- 5 revenue side, we think can dramatically alter the
- 6 picture there in a positive way.
- 7 With that, the parking authority
- 8 seeks to pay down \$100,000.00 of the outstanding
- 9 principal and renew the note for another year while
- 10 the BPA explores this potential groundbreaking
- 11 parking revenue control system. Under these
- 12 circumstances, we believe the proposal to renew the
- note for a year and the proposal to pay down a
- 14 hundred thousand dollars is reasonable and ask the
- Board to approve the application.
- I do want to note that we, as a
- team, including the client, are constantly
- monitoring the bond and the note market and because
- of the, these notes are taxable, we have the ability
- to more nimbly respond to market changes. We're not
- 21 worried about advanced refunding limitation. So,
- we're constantly monitoring the bond and the note
- 23 market to determine what we believe is the best
- 24 course of action in terms of permanently financing
- 25 it and we will continue to do so.

1	For now, we ask the Board to
2	favorably approve the application to renew the note.
3	CHAIRMAN CUNNINGHAM: So, the
4	testimony then is that a timeline to pay the debt
5	down or permanently finance it is not something that
6	can be provided to the Board at this time, because
7	you're waiting on, I assume, this parking technology
8	that would allow you to figure out what the revenue
9	stream would be or how the revenue stream with
10	parking would be improved.
11	MR. McMANIMON: In short, yes. The
12	program that the parking authority embarked on,
13	we're calling it a pilot program, not calling it a
14	tax program, but there's a relatively new technology
15	available to the parking authority that we think
16	will help capture revenues that's difficult to
17	capture now with parking enforcement personnel
18	simply monitoring old fashioned style meters. It
19	could potentially, I don't want to speak out of
20	hand, but it could potentially affect the personnel
21	needs of the parking authority. So, there are a
22	couple different dynamics that play there that the

parking authority, it was delayed in implementing

this pilot program. It's on the tail end of it now.

So, you know, under other circumstances we may have

23

24

1 been in a position today to tell you more about the

- 2 success or lack of success of that program, but --
- 3 CHAIRMAN CUNNINGHAM: So, Kevin,
- 4 it's, I realize it's a pilot program. You're
- 5 calling it a pilot program. But, it's operational?
- 6 It's actually started or has it gone out to bid yet?
- 7 I'm a little confused.
- 8 MR. McMANIMON: I understand. The
- 9 parking authority worked with the vendor to identify
- 10 a section of the town that they would utilize these
- 11 new style meters on and they would then use those
- meters for a defined period of time. I think it was
- 90 days, three months, which I think we're at the
- tail end of now. And the idea is to, was to analyze
- the revenue stream and all the other costs
- 16 associated with it prior to that period and then
- during that pilot period and then compare the two
- and hopefully can determine whether that pilot
- 19 program is worthy of full implementation by the
- 20 parking authority.
- 21 And if it is, it will be on a much
- larger scale than the pilot program is now and as I
- 23 said would hopefully then dramatically impact the
- 24 parking authority's finances in a positive way.
- MR. MARINIELLO: To your point, Mr.

1 Chairman, with regards to your question with regards

- 2 to timing, I think it's the intent and we've had
- 3 these discussions with the authority and the
- 4 township, because they're obviously on the hook as
- 5 well here, that at some period of time during the
- 6 term of this note or at its maturity it is our
- 7 intention to then permanently finance it. So, we do
- 8 not intend, all things being equal, to go out with
- 9 notes on this again.
- 10 So, again, Kevin mentioned that
- it's a taxable transaction. So, if the market's for
- 12 the changes in the financial situation that the
- authority allows us to do it before the end of this
- 14 maturity, we'll do that.
- 15 CHAIRMAN CUNNINGHAM: Okay. Okay.
- 16 Certainly understandable. There was a comment in
- 17 the staff report, I guess discussions that the
- 18 application, the application and discussions with
- 19 professionals indicated that there wasn't going to
- 20 be a significant impact on the authority's overall
- 21 financial position or there was? I'm reading staff
- 22 report. Maybe I should quote it. "The application
- further indicates that this will have a significant
- impact on the authority's financial position."
- Okay. I think I'm reading it a different way. In

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- 2 MR. McMANIMON: Yes. Yes.
- 3 CHAIRMAN CUNNINGHAM: Now I
- 4 understand. When I read this, I guess I didn't
- 5 quite understand the full context.
- 6 Okay. Questions from the Board?
- 7 So, hearing none, I'd ask for a motion and a second.
- 8 MR. AVERY: So moved.
- 9 MR. BLEE: Second.
- 10 CHAIRMAN CUNNINGHAM: Mr. Avery.
- 11 Mr. Blee. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 13 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 22 CHAIRMAN CUNNINGHAM: Not a
- condition of the approval, but as we continue to
- talk, can you just keep me posted on this and tell
- 25 me how it's going and let me know if it does look

1	like	you're	going	to	move	to	permanent	financino	٦.

- 2 MR. McMANIMON: Thank you very much
- 3 for accommodating us without our employee.
- 4 CHAIRMAN CUNNINGHAM: It was
- 5 nothing serious. Union County Improvement
- 6 Authority.
- 7 (Dan Sullivan and Dennis Enright
- 8 were sworn in.)
- 9 MR. McMANIMON: Thank you. Ed
- 10 McManimon from McManimon, Scotland and Baumann, bond
- 11 counsel to the Union County Improvement Authority.
- 12 To my right is Dan Sullivan, who is the executive
- director of the Union County Improvement Authority,
- and Dennis Enright, NW Financial, the financial
- 15 advisor to the authority.
- This application involves a project
- that previously was approved by this Board in April
- of 2015. It's a shared services agreement among the
- improvement authority the Borough of Roselle and the
- 20 Roselle Board of Education. It's creating a new
- 21 facility that's linked between the borough and the
- Board of Education to have a community center
- library, as well as a new childhood learning center
- 24 to replace facilities that the Board of Ed leases
- from private entities, which is not really effective

1 to provide the type of facilities that are needed.

- 2 This Board approved that project and complimented it
- 3 back at the April meeting. The amounts that were
- 4 authorized at that time were the product of an
- 5 architectural analysis and representation that was
- 6 three years ago.
- 7 Since the Board approved this
- 8 project last year, actual public bids went out
- 9 through proposal requests and it reduced the
- 10 increased amounts to both those facilities that
- 11 causes to increase the 30 million for the community
- center to \$35 million and the 19.5 million for the
- Board of Education early childhood learning center
- 14 to \$24 million. That is, again, the result of
- actual bids that they received, rather than
- projected, which is what we had when we came here.
- 17 Since then, the applicant has also
- added the guaranty of the county. The view is that
- 19 the county guaranty will save a significant amount
- 20 of debt service for this project without costing the
- 21 county any money. They have a substantial credit
- 22 rating. And so the view is that will significantly
- 23 benefit it.
- 24 Furthermore, on the leases, the
- lease from the improvement authority to the borough,

1 under the improvement authority law, is what we call

- 2 a full faith in credit lease, as if it was debt
- 3 service. Because of the language in Title 18A, the
- 4 lease back from the improvement authority to the
- 5 Board of Education is subject to annual
- 6 appropriation lease, because that's the way it's
- 7 provided for in the statute. So, a county guaranty
- 8 firms that up for the benefit of the bond holder.
- 9 So, Dan and Dennis will answer any
- 10 questions you have about it. Again, it's a project
- 11 that has a significant benefit to both the borough
- 12 and the Board of Ed. In this instance, the
- improvement authority is much more than a conduit.
- 14 They are actually a party who is undertaking the
- 15 project and construction, managing it and leasing it
- 16 back and so they have a much more substantial than
- 17 normal passthrough entity. So, Dan's intimately
- involved in this, if you have any questions he can
- 19 answer them.
- 20 CHAIRMAN CUNNINGHAM: Thank you.
- 21 If I recall when we heard this initial application,
- 22 we referred to this, I thought it was something, a
- 23 term like wellness center, something like that.
- MR. SULLIVAN: The term Roselle
- uses is mind and body, mind and body complex, which

includes the school, as a well as a community

- 2 center.
- 3 CHAIRMAN CUNNINGHAM: So, the
- 4 community center piece is from the borough and, I
- 5 guess, a library piece and then the school district,
- 6 that part of the shared service, quote, unquote, is
- 7 the early education, it's early education center?
- 8 MR. SULLIVAN: Preschool, yes.
- 9 CHAIRMAN CUNNINGHAM: It's a
- 10 preschool.
- 11 So, I just should note, I should
- make both the applicant and the Board aware that we
- have received some constituent inquiry on this from
- 14 a resident of Roselle. And the first question that
- was posed to us, I think something that we were
- 16 prepared to ask anyway, was if you can talk about
- 17 the increased cost of the project from the last time
- it came in front of the Board and I think that was
- 19 answered. I don't want to intimate at all that it
- was, but I think it was answered in the application
- 21 document itself. I would like to put it on the
- 22 record and the transcript.
- So, if you can speak to the reason
- for the increased cost, I think that would be
- 25 helpful.

1	MR.	SULLIVAN:	Yeah.	Well.	the

- 2 authority, when this agreement went out and went out
- 3 to bid to look for a developer and we got a response
- from the developer that's on the record, AST Roselle
- 5 right now. So, those numbers are generated by the
- 6 developer himself looking at the project. There was
- 7 various things that were changed, made changes, the
- 8 addition of a pool, the library and what have you.
- 9 So, those are the numbers that have come back.
- 10 CHAIRMAN CUNNINGHAM: Let me just
- 11 make sure I understand. Was it, so, between the
- 12 time this application originally came in front of
- the Board, did the scope of the project change and
- there's new components?
- MR. SULLIVAN: I wouldn't say the
- scope of the project has changed. There were a
- 17 couple of things within it in terms of the community
- 18 center part, more the Roselle Borough part, as
- 19 opposed to the school part.
- 20 CHAIRMAN CUNNINGHAM: Did I hear
- 21 that a pool was added?
- MR. SULLIVAN: That was always part
- of the conversation.
- 24 MR. ENRIGHT: There was always a
- 25 pool in there.

1 MR. SULLIVAN: There was always a

- 2 pool in it. I think it was just the determination
- 3 of what was the cost, the size and what have you.
- 4 MR. ENRIGHT: When the selected
- 5 developer priced out the deal based on the
- 6 architectural design, it was even higher than this.
- 7 So, they did some value engineering to get it back
- 8 down to, you know, a lower number.
- 9 CHAIRMAN CUNNINGHAM: And that's
- 10 what --
- 11 MR. ENRIGHT: The architect's
- 12 estimates were a couple years old.
- 13 CHAIRMAN CUNNINGHAM: And that's
- 14 what I want to be really clear on the record. I
- think that's a very good clarifying statement. So,
- 16 we have architectural estimates that were a bit
- dated and when it actually went out for pricing, the
- 18 pricing came in higher than expected and that
- 19 necessitates the increased project costs?
- MR. ENRIGHT: Correct. We actually
- 21 negotiated it down from higher than this.
- 22 CHAIRMAN CUNNINGHAM: And I quote
- from the application, I think it's the first page of
- the application, "Based upon the results of the
- 25 proposals, the UCA is now anticipating actual costs

for the borough project in the amount of," and it

- goes on to set forth what those amounts are.
- 3 MR. ENRIGHT: Correct.
- 4 CHAIRMAN CUNNINGHAM: The other
- 5 question I had, well, I had two, one was that at the
- time I read the staff report all the documents
- 7 relative to the application had not been received.
- 8 I confirmed with staff that they were. So, that
- 9 question is now rendered moot.
- 10 The other question I had talked
- 11 about the need for the county guaranty or the
- 12 prudence of the county guaranty, but I think that
- 13 Mr. McManimon already addressed that on the record.
- 14 It's a low risk. It saves overall money, so I don't
- 15 have an issue with that.
- Again, when we received a
- 17 constituent inquiry, I think there was questions
- about whether or not the Freeholders took the
- 19 appropriate action for that county guaranty. Is it
- 20 my understanding that they've taken the steps needed
- 21 to authorize the guaranty?
- MR. ENRIGHT: They've introduced
- the ordinance.
- 24 CHAIRMAN CUNNINGHAM: And a second
- 25 reading will be done after this?

1 MR. ENRIGHT: It's scheduled for

- 2 tomorrow.
- 3 CHAIRMAN CUNNINGHAM: Fine. And I
- 4 just want to note for the record, because, again, it
- 5 came out of the constituent inquiry, I think it's
- 6 good to have it in the transcript, that at the time
- 7 the application came first in front of us there was
- 8 an accounting guaranty deal. I addressed that with
- 9 Mr. Jessup at the time, it was in the record, and
- 10 Mr. Jessup said that, my understanding, that there
- 11 was an accounting guaranty deal, it was correct.
- 12 There's no county guaranty contemplated, but, and I
- 13 quote, "Obviously if the county got involved we'd
- have to come back to you for additional approvals,"
- and that's part of the reason why you're in front of
- 16 the Board today.
- 17 MR. SULLIVAN: Correct.
- 18 CHAIRMAN CUNNINGHAM: So, I think
- 19 that I understand the transaction. I understand the
- 20 pricing and the breath of the project.
- 21 Are there any questions from other
- 22 members of the Board about this minor process?
- MR. AVERY: Mr. Chairman, could I
- just clarify, the actual costs that are reflected in
- 25 this proposal are the result of a negotiation or a

1	competitive	bid?

- 2 MR. McMANIMON: It was an RFP.
- MR. AVERY: RFP. Okay. Thank you.
- 4 MR. LIGHT: There was a question
- 5 here or a statement that the audit for 2015 for the
- 6 authority had not been received. Has that come in
- 7 yet or is it still out?
- 8 CHAIRMAN CUNNINGHAM: The audit,
- 9 have we gotten the improvement authority audit?
- 10 MR. LIGHT: 2015.
- MR. SULLIVAN: The improvement
- 12 authority audit will be, we have draft formed it.
- 13 It will be submitted within the next two weeks.
- 14 MR. LIGHT: Thank you. I'll move
- 15 the application be approved.
- 16 CHAIRMAN CUNNINGHAM: Okay. Mr.
- 17 Light moves.
- MR. BLEE: Second.
- MS. RODRIGUEZ: I'll second.
- 20 CHAIRMAN CUNNINGHAM: Roll call,
- 21 please?
- MS. McNAMARA: Mr. Cunningham?
- 23 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.

1 MS. McNAMARA: Ms. Rodriguez?

- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- 4 MR. BLEE: Yes.
- 5 MS. McNAMARA: Mr. Light?
- 6 MR. LIGHT: Yes.
- 7 MR. McMANIMON: Thank you very
- 8 much.
- 9 CHAIRMAN CUNNINGHAM: Thank you.
- The next matter listed on the
- 11 agenda, 11:10 and 11:15, both dealt with the City of
- 12 Rahway and the water system project and a public,
- private contract for water. This has been deferred
- 14 from the agenda.
- So, the Board would now move to the
- Rahway City Parking Authority, \$1.5 million real
- 17 property acquisition project.
- MR. CANTALUPO: John Cantalupo,
- 19 C-A-N-T-A-L-U-P-O, from Archer and Greiner, bond
- 20 counsel to the Rahway Parking Authority. Director,
- 21 for some reason I cannot get in touch with Lenny
- Beer today. He was well aware of the meeting in
- 23 advance. I assume there's some emergency. On my
- 24 way I called him. I didn't get a response. I sent
- 25 him two text messages and e-mail. I had e-mailed

- 1 him and talked with him last week about him
- 2 attending. I would imagine given how responsive he
- 3 normally is, normally when I e-mail him he responds
- 4 immediately. There must be some kind of emergency
- 5 going on. He'll either text me back. I can't say
- 6 why he's not here, but I can certainly give you a,
- you know, a synopsis. It's a pretty straightforward
- 8 application, I believe.
- 9 CHAIRMAN CUNNINGHAM: That's fine.
- 10 I would ask maybe later today when you determined
- 11 what happened shoot me an e-mail and let me know. I
- 12 hope it's nothing serious.
- MR. CANTALUPO: Yeah, absolutely.
- 14 CHAIRMAN CUNNINGHAM: I hope it's
- nothing that he just forgot to attend, but let's
- 16 just leave it at that.
- So, with that, I think the
- 18 application is relatively well understood. So, if
- 19 you could just, you want to put on the record and
- we'll ask if we have any questions?
- MR. CANTALUPO: Okay. The
- 22 application is for the issuance of a \$1.5 million in
- 23 subordinate project notes by the Rahway Parking
- 24 Authority. These notes would be issued to acquire
- 25 property to expand parking facilities and service

- 1 parking in Rahway. There's a number of land
- 2 acquisitions. Given the fact that it's a transit
- 3 hub with the train station there, a transit village,
- 4 there's a number of parking needs that are needed in
- 5 the city and they have a few sites currently marked
- 6 that they are going to acquire, one that they didn't
- 7 want to name publically, but there is a larger piece
- 8 that they're going to name, because they're going to
- 9 acquire it.
- 10 Currently what, the way they're
- going to issue the note is through Amboy Bank.
- 12 Amboy Bank will give them a note for either one year
- 13 at one percent or a three-year note at one and a
- 14 half percent. They intend to pay that back with
- parking revenues. Right now, the authority only has
- about \$4.1 million in debt outstanding and this
- would be subordinated to that debt and the bank
- that's purchasing it is fully aware of the
- 19 subordinated obligation.
- 20 CHAIRMAN CUNNINGHAM: So, we have
- 21 some specific property being acquired and other
- future properties to be determined?
- MR. CANTALUPO: Yes. Yes.
- 24 CHAIRMAN CUNNINGHAM: Any questions
- 25 from the Board?

1 MR. LIGHT: Make a motion to

- 2 approve.
- 3 CHAIRMAN CUNNINGHAM: Mr. Light
- 4 makes a motion.
- 5 MR. BLEE: Second.
- 6 CHAIRMAN CUNNINGHAM: Mr. Blee
- 7 seconds. Roll call, please?
- 8 MS. McNAMARA: Mr. Cunningham?
- 9 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- 17 MR. LIGHT: Yes.
- MR. CANTALUPO: Thank you,
- 19 Director. I'll shoot you that e-mail as soon as I
- 20 know something. If I don't hear anything, I'll send
- 21 you an e-mail anyway letting you know I haven't
- 22 heard yet, but as soon as I know something I'll let
- you know.
- 24 CHAIRMAN CUNNINGHAM: I hope
- everything is okay. Thank you very much.

1 MR. CANTALUPO: Thank you very

- 2 much.
- 3 CHAIRMAN CUNNINGHAM: The next
- 4 application in front of the Board arises from
- 5 Morristown Town Parking Authority. I waived the
- 6 appearance of the applicant on this, because it was
- 7 a refunding. The savings are well in excess of our
- 8 standards.
- 9 There's two portions of it. The
- 10 parking garage portion, again, it's an advance
- 11 refunding, I should put on the record, of just under
- 12 \$25 million. The parking garage portion will have
- 13 present value savings of nearly 15 percent, totaling
- 14 nearly two and a half million dollars. And the
- office building portion would be present value
- savings of, again, just about 14 and a half percent,
- over \$1.3 million in savings. So, the grand total
- of debt service savings exceeds \$5 million on a
- 19 present value of three, seven. So, because of the
- 20 fact that it was an obviously financially prudent
- 21 deal, I didn't see the need for the applicant to
- 22 appear.
- So, unless there's any questions, I
- 24 would ask for a motion and a second.
- MR. AVERY: So moved.

1 CHAIRMAN CUNNINGHAM: Mr. Avery

- 2 moves.
- 3 MR. BLEE: Second.
- 4 CHAIRMAN CUNNINGHAM: Mr. Blee
- 5 seconds. Roll call, please?
- 6 MS. McNAMARA: Mr. Cunningham?
- 7 CHAIRMAN CUNNINGHAM: Yes.
- 8 MS. McNAMARA: Mr. Avery?
- 9 MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- 13 MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 16 CHAIRMAN CUNNINGHAM: I'll move to
- 17 Camden County Improvement Authority.
- 18 (David McPeak, Jim Blanda and Josh
- 19 Nyikita were sworn in.)
- MS. STIEFEL: Good morning again.
- 21 My name is Jeanne Stiefel. I'm with the law firm
- 22 Parker McKay. We are bond counsel to the Camden
- 23 County Improvement Authority. I have with me this
- 24 morning to my far left David McPeak, county chief
- 25 financial officer, Jim Blanda, authority executive

director, and to my right Josh Nyikita with Acacia

- 2 Financial Group, the authority's financial advisor.
- 3 The application before you this
- 4 morning seeks approval to issue not to exceed
- 5 \$73,500,000.00 of county guaranteed loan revenue
- 6 bonds. The proceeds are to be used to finance the
- 7 annual capital equipment and improvement program of
- 8 the County of Camden, New Jersey. This has been a
- 9 longstanding multi, multi, multiyear program for the
- 10 county. The list of proposed capital program assets
- 11 to be acquired or constructed are included in
- 12 Exhibit A to the application. The series 2016 bonds
- will be secured by a Section 80 guaranty pursuant to
- 14 a county guaranty ordinance that was previously
- introduced on first reading on August 18.
- The authority is requesting
- 17 positive findings on two fronts. First, the
- proposed issuance of the Series 2016 bonds by the
- 19 authority and, secondly, for approval of Section 80
- 20 quaranty by the county. We are here to address any
- 21 questions the members of the Board may have
- regarding the application, the requested approvals
- or any of the proposed projects to be financed. And
- I would also point out that the application does
- 25 make note that the amortization would be with a

1 slightly wrapped structure to account for an

- 2 existing debt service pattern of the county as set
- 3 forth in Exhibit B.
- 4 CHAIRMAN CUNNINGHAM: I did have an
- 5 opportunity to read through the detailed project
- 6 list. Only one thing jumped out at me that I just
- 7 wanted to ask a question about. It indicates that
- 8 part of the capital issuance would be used to
- 9 purchase an office building in the City of Camden
- 10 right along the Delaware River Waterfront, which
- 11 would be used by the Camden Board of Education as an
- 12 administrative personnel facility. I was little
- 13 surprised whether the increasing value, I would say,
- of the Camden Waterfront as you have additional
- development coming in, significant additional
- development, is that the highest and best use of the
- 17 county's capital program, to purchase riverfront
- 18 property?
- 19 MR. McPEAK: It's actually not
- 20 riverfront property. It's a couple blocks in. It's
- 21 a former EDA, state EDA owned building that we're
- 22 purchasing from them. The primary use of it is
- going to be for the county prosecutor's office. The
- 24 Board of Ed is going to be a tenant in there taking
- about 20,000 square feet. It's a hundred thousand

1 square foot building. We will be demolishing the

- 2 old prosecutor's office to make room for expansion
- 3 of Rutgers University. And the Board of Ed is
- 4 moving there also, because they're in a current
- 5 building on the Rutgers campus that will be
- 6 demolished for future development for Rutgers.
- 7 CHAIRMAN CUNNINGHAM: Okay. That's
- 8 no problem. Perfect answer. Thank you. I know
- 9 it's a county guaranteed deal. Again, there's no
- 10 county guaranty fee. Jim, I just wanted to ask you,
- and I didn't have a chance to call you in advance, I
- 12 apologize, but CCIA is charging a financing fee of
- 13 12.5 basis points when this is for the county. I'm
- just wondering what the justification of that is.
- MR. BLANDA: Well, as a fee based
- 16 agency, we provide services to the county in this
- instance, obviously, to issue the bond. With 12.5
- 18 basis points to be in line with the mandate from
- 19 last year and the service includes, not only the
- 20 issuance and facilitating the issuance, but
- 21 assisting them with the budget and also we don't
- 22 charge an annual administrative fee. We also assist
- them over 30 years in compliance issues and
- 24 monitoring the bond issue and from drawings in the
- 25 beginning all the way through the end as far as

- 1 compliance and close out.
- 2 CHAIRMAN CUNNINGHAM: Okay.
- 3 Questions from the Board?
- 4 MR. LIGHT: I have one to tack on
- 5 to what you had started to ask the question of, that
- office building on the waterfront, it's 22,500,000.
- 7 How do you know that that's a competitive price?
- 8 MR. McPEAK: We had appraisals
- 9 before we, we had appraisals before we purchased it.
- The actual purchase price was 18, five, 19 million.
- 11 The additional is for retrofit and some renovations
- 12 that need to be done, HVAC, but we did have
- 13 appraisals that confirmed the price.
- MR. LIGHT: Okay. Thank you.
- 15 CHAIRMAN CUNNINGHAM: Any further
- 16 questions?
- 17 MR. LIGHT: I'll move the
- 18 application be approved.
- MR. BLEE: Second.
- 20 CHAIRMAN CUNNINGHAM: Mr. Light
- 21 moved. Mr. Blee seconds. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 23 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.

1	MS.	McNAMARA:	Ms.	Rodriguez?
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- MS. RODRIGUEZ: Yes.
- 3 MS. McNAMARA: Mr. Blee?
- 4 MR. BLEE: Yes.
- 5 MS. McNAMARA: Mr. Light?
- 6 MR. LIGHT: Yes.
- 7 CHAIRMAN CUNNINGHAM: Okay. Thank
- 8 you very much. Good seeing you.
- 9 The next two matters in front of
- 10 the Board are appeals of the director's decision,
- one involving Lakewood Township Fire District and
- 12 the other involving Carneys Point Township in Salem.
- 13 Because these are appeals of the director's
- 14 decision, I'll recuse myself from the dais and turn
- 15 it over to Mr. Light.
- MR. LIGHT: I guess the first is
- 17 the appeal of the director's decision, Lakewood Fire
- 18 District Number One, and appeal is made by Larry
- 19 Loigman, am I pronouncing that correctly? So, I
- 20 assume you are Larry Loigman?
- MR. LOIGMAN: I am.
- MR. LIGHT: Mr. Loigman, how are
- 23 you today? And if you will tell us what, on what
- 24 basis why you've made the appeal to the director's
- decision and what you'd like us to do about it.

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1 MR. LOIGMAN: Thank you.
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- 2 MR. LIGHT: I'm sorry, sir. Are
- 3 you an attorney?
- 4 MR. LOIGMAN: Yes, I am.
- 5 MR. LIGHT: Are you an attorney?
- 6 MR. SENDZIK: Yes, Jay Sendzik, I
- 7 represent the Lakewood Board of Fire Commissions.
- 8 MR. LIGHT: I kind of knew you
- 9 were. I didn't know you were. We don't have to
- 10 have them sworn in. Okay. Thank you.
- 11 MR. LOIGMAN: With all due respect
- 12 to the Chairman, I think that it is, in his capacity
- as Director, he did err in approving the resolution
- 14 from the township committee. This, although this is
- 15 captioned Lakewood Township Fire District Number
- One, the action below was really taken by the
- governing body and not by the fire district.
- 18 What happened in this case was that
- 19 the fire district budget was disapproved by the
- 20 voters at the February election. It was then sent
- 21 to the township committee for their consideration.
- One of the members of the township committee is a
- 23 member of the fire department, has been a member of
- the fire department for a very long time. His son
- is one of the fire chiefs. He has other connections

1 with the fire department. Nonetheless, he did not

- 2 recuse himself and, in fact, became the dominant
- 3 force in determining what the budget should be.
- 4 There was a resolution on the
- 5 agenda of the township committee. It was not
- 6 properly advertised. It was not properly noticed.
- 7 It was not available to the public in advance of the
- 8 meeting. And these objections were brought to the
- 9 attention of the township committee at the meeting,
- 10 but the committee, nonetheless, approved the
- 11 resolution.
- 12 Thereafter, on behalf of a number
- of citizens of the township who were concerned about
- 14 this and who formed a group called the Concerned
- 15 Citizens For Fire Protection, I went to Superior
- 16 Court where the judge ordered that the township
- 17 committee redo the process and strongly recommended
- that the member of the committee who was in conflict
- 19 not participate. Nonetheless, it appears that he
- 20 did continue to participate in the process.
- The township attorney, not my
- 22 friend, Mr. Sendzik, who represents the district,
- 23 but the township attorney, Mr. Secare, prohibited
- 24 members of the township committee from speaking with
- 25 members of the public. In fact there was a member,

1 two members of the board of fire commissioners who

- 2 wished to speak to members of the township committee
- 3 and Mr. Secare prohibited them from doing so and
- 4 also told them that they cannot talk to me.
- 5 The township committee then adopted
- 6 a second resolution that was different in form, but
- 7 exactly the same in substance. This was done beyond
- 8 the 30 days provided for by statute under
- 9 40A:14-78.5, the governing body must act within 30
- 10 days of the election and they went past that. And
- 11 the resolution that they adopted at that time was
- 12 also procedurally defective. The Division of Local
- Government Services found that it was defective and
- 14 told them to do it yet a third time.
- 15 And they went through the same
- 16 pretend process of conducting a hearing, but, again,
- 17 the township attorney refused to allow members of
- 18 the committee to speak with members of the public
- 19 and the resolution, although it was different in
- form, was exactly the same in substance. Members of
- 21 the public attempted to ask the township manager at
- 22 the public meeting about what he had considered in
- the process of altering the budget. He was directed
- 24 by the township attorney not to answer.
- So, the township committee,

1 basically, had a process that was completely tainted

- 2 in violation of the Local Government Ethics Law.
- 3 The director, for whatever reason, decided after the
- 4 third time that he would approve the resolution. I
- 5 think that that was an erroneous decision on his
- 6 part.
- 7 If there are any factual questions,
- 8 I think the matter should be referred to the Office
- 9 of Administrative Law. Otherwise, I think that the
- 10 township committee's resolution should be rejected
- and the original budget from the fire district
- should be reinstated as the budget for this calendar
- 13 year.
- MR. LIGHT: What you're asking is
- 15 that we reject the director's decision and I think
- it was approximately between 200 and \$300,000.00
- 17 that we removed for the budget?
- 18 MR. LOIGMAN: It was about 230
- 19 something thousand dollars, yes. One of the
- 20 smallest amounts on your agenda today. One of the
- 21 smallest amounts on your agenda today, but,
- 22 nonetheless, important.
- MR. LIGHT: \$230,000.00 here and
- there it adds up; right? Is there anything else you
- 25 have to present to us?

1 MR. LOIGMAN: No. Again,	as	as	as
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- 2 said, I think if there are any factual questions
- 3 that they, that the matter should be referred to OAL
- 4 for a fact finding hearing, but, otherwise, I think
- 5 that the facts in the record from my various letters
- 6 to the director to establish that relief should be
- 7 granted.
- 8 MR. LIGHT: Okay. And you don't
- 9 have anything else? You are representing the --
- 10 MR. SENDZIK: I represent the Board
- of Fire Commissioners. The Board has accepted the
- 12 resolution of the committee and it's functioning.
- 13 Yes, I represent the Board of Fire Commissioners,
- 14 Fire District Number One. That's where the
- 15 application really should have gone or to the
- 16 township committee, because it's township
- 17 committee's actions. And the Board has accepted
- 18 that resolution of the committee and it has been
- 19 functioning for the 2016 fiscal year under that
- 20 adopted budget.
- 21 MR. LIGHT: Is there any questions
- of the members of the Board have at this time? From
- 23 my understanding is that this has been back and
- forth a number of times. There have been a number
- of hearings at the local level and the amount that

1 was rejected was after the voters turned down the

- 2 application by, I think it was, over a thousand
- 3 votes that they turned it down and it came back
- 4 again a couple of times before the township and it
- 5 has been eventually approved.
- What you're asking us to do now is
- 7 to go back and all of the things that the legal
- 8 people have approved and that the, you didn't go to
- 9 court, as far as I know at this point in time, have
- 10 been, you're asking for us that we overrule those
- 11 that were decided by the township attorney, as well
- 12 as all the other attorneys and people who were
- involved in the decision that was made to reinstate
- 14 the money back to the township?
- MR. LOIGMAN: That's correct, Mr.
- 16 Light. And I think the problem is that the
- 17 attorneys involved may not be familiar with the
- 18 entire factual background here and, in particular,
- 19 with the conflict of interest, that tainted the
- 20 entire process. I don't think that there is any
- 21 question that the member of the township committee
- 22 who had a personal interest in this matter is the
- one who made the decision, who prevailed upon the
- township manager as to how much should be cut and
- 25 exactly where it should be cut and from that point

on, even though it went through a number of shammed

- 2 hearings before the township committee --
- MR. LIGHT: There's a term that
- 4 you're using right there that I think, when you say
- 5 shammed hearings, it was, let's just say there was a
- 6 number of hearings before the local governing body
- 7 and in all of those cases they voted to approve
- 8 finally the removal of the 230,000 which was
- 9 rejected after the vote was taken by the public and
- 10 it was over a thousand votes, if I remember rightly,
- 11 that the public had turned down the budget.
- MR. LOIGMAN: Well, as you know,
- 13 the budget is voted on as one item by the voters.
- And what happened here was, because this one member
- of the township committee who, as I said, had a
- 16 conflict, tainted the whole process. The amount of
- 17 the reduction in the project never changed from the
- 18 first vote on the part of the governing body to the
- 19 second to the third. There was never any
- 20 consideration given by the township committee to the
- 21 facts. All they did was they rubber stamped the
- 22 resolution the first time, the second time and the
- 23 third time. And I think that if you did see
- 24 something from the township attorney or from some
- other attorney that you're referring to now, what

1 you're seeing is simply a defense of a conflict of

- 2 interest that was totally improper, totally in
- 3 violation of the Local Government Ethics Law and
- 4 that totally transformed the process from one in
- 5 which the members of the public would have a say to
- one in which that particular member of the township
- 7 committee got to determine everything.
- 8 And I think that if you are going
- 9 to defend the Local Government Ethics Law, which is
- 10 part of the responsibility of this Board, it's
- important to look at that violation and to see how
- 12 that violation can be remedied. It's not simply a
- 13 question of saying, well, they had a hearing and it
- was bad and so they had another hearing and that one
- was bad. So, they had a third hearing, so we have
- 16 to approve it, because we got to three hearings.
- 17 It's a situation where --
- 18 MR. LIGHT: Basically, though, the
- 19 Director made a decision that was based on all of
- 20 these activities that you talked about, which was
- 21 considered a number of times before the local
- governing body with their attorneys present and the
- 23 local governing body approved it and the Director
- 24 supported it and you're asking us to overrule all of
- 25 those.

- 2 minimum to send it to the Office of Administrative
- 3 Law so there can be some fact finding and so there
- 4 can be some testimony so that you can then, when it
- 5 comes back to you as an initial decision, you can
- 6 look at this and see if there isn't, as I suggested,
- 7 a very clear cut violation of the Local Government
- 8 Ethics Law that warrants overturning those
- 9 decisions. And, again, with respect to the
- 10 director, I don't know that he had all of those
- 11 facts in front of him. I don't know that he was
- 12 able to get the full flavor of what it is that
- 13 occurred at the local level.
- 14 MR. LIGHT: All right. Is there
- 15 any questions?
- MR. AVERY: I just want to make
- 17 sure, for the fire district --
- MR. SENDZIK: Yes.
- MR. AVERY: -- the amount of the
- 20 budget approved by the township and subsequently
- 21 approved by the Director here is less than the
- amount presented to the voters?
- MR. SENDZIK: That's correct.
- 24 MR. AVERY: By \$238,000.00 or
- 25 something like that.

1 MR. SENDZIK: Yes, it's below the

- 2 amount that was, that was not approved by the
- 3 voters.
- 4 MR. AVERY: That is correct. Thank
- 5 you.
- 6 MR. LIGHT: Any other questions by
- 7 the members?
- 8 As I understand it, from the, as
- 9 far as the ethics portion is concerned, that's
- 10 mostly what you're basing it on now. The Board does
- 11 not have the authority to overrule the decision
- that's been made by the ethics commission.
- MR. LOIGMAN: I don't know if there
- ever was a decision made. Once there is something
- 15 pending in this --
- MR. LIGHT: It's not in our
- jurisdiction whether it is or whether there's not is
- 18 probably the way I should have worded it. It's not
- 19 our jurisdiction to overrule that.
- 20 MR. LOIGMAN: I understand what
- 21 you're saying. I disagree with you, but I
- 22 understand what you're saying.
- MR. LIGHT: All right. If there's
- 24 no other questions, then I'm going to make a motion
- 25 based on the information that we received that we

1 uphold the decision the Director has made and I put

- that out. I'll make the motion if anybody wishes to
- 3 second it.
- 4 MR. BLEE: Second.
- 5 MR. LIGHT: Seconded. Any other
- 6 comments from the members of the Board that was
- 7 here? Could the secretary please call the roll?
- 8 MS. McNAMARA: Mr. Avery?
- 9 MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes. Sorry, sir. Wish
- 16 you well.
- 17 MR. LOIGMAN: Thank you. Thank
- 18 you.
- MR. LIGHT: And we have, the second
- 20 item that we have is Carneys Point Township in Salem
- 21 County. There's an appeal of the director's
- decision by, I understand, Chambers Cogeneration.
- 23 Would you give me a minute here to get my -- okay.
- 24 Could you tell us who you are?
- MR. CACCAVELLI: Good morning,

1 Board members. My name is Michael Caccavelli. I'm

- 2 an attorney for Chambers Cogeneration. I have with
- 3 me Joseph Buro, who also works at my firm.
- 4 MR. LIGHT: Is he an attorney?
- 5 MR. CACCAVELLI: He's an attorney
- 6 as well. We submitted rather extensive written
- 7 papers to the Board. I don't want to belabor the
- 8 point and rehash all that. I'll just give you a
- 9 really quick flavor of why we brought this
- 10 application.
- 11 Our client, Chambers Cogeneration,
- is currently in litigation against Carneys Point.
- 13 The significant point of that is what's disputed is
- 14 what's so-called host benefit agreement that been in
- place for a number of years. Chambers Cogeneration
- pays full regular taxation. This is layered on top
- of that. And our client contends that the agreement
- is illegal. There's litigation to that effect.
- 19 Effectively, when the original
- 20 plant was built by other owners, three or four
- owners ago, not the current owner, there were some,
- let's say, pressure exerted to get this in place as
- an impact fee, more or less. The dollars are so
- 24 significant that this host benefit fee is currently
- about one-third of the municipal budget. Not the

overall tax, but one-third of municipal budget every

- 2 year.
- 3 If the litigation, Chambers is
- 4 successful, that's one-third of the revenue gone
- 5 every year from the municipality. On top of that,
- 6 Chambers Cogeneration is the largest taxpayer in the
- 7 town. So, in terms of total dollars, they pay
- 8 roughly \$5 million a year to the municipality.
- 9 Originally we appealed the budget,
- 10 the determination this year, for a couple reasons,
- 11 technical reasons, and also because no provision had
- been made by way of a reserve if the municipality
- were to be unsuccessful in this litigation. I think
- 14 as time went on and we realize at this point in the
- 15 year it's probably not realistic to ask to have the
- 16 tax rate and the budget recalculated. The bill's
- 17 already been mailed and so forth. So, our
- 18 submission on September 9 what we've asked for is
- just, essentially, a scaled back. We're not asking
- 20 for you to overturn their budget. What we're asking
- 21 for is an order by this Board that Carneys Point
- 22 make some analysis of its finances, if you will, to
- come up with a plan for what happens if we're
- successful in litigation and they would have to
- 25 refund last year's host benefit fee, this year's

1 host benefit fee when it's paid, that's \$10 million

- 2 right there. So, potentially, back years going back
- 3 to when the plant was built in '91 that's, like, \$60
- 4 million. So, the numbers are very significant here
- 5 and we think that prudence would dictate that the
- 6 municipality make some study, some plan for what
- 7 happens in that event.
- 8 To add to that, this is, to put it
- 9 in perspective, this is an old coal fired power
- 10 plant. It operates today just because it has a
- 11 power purchase agreement with Atlantic City
- 12 Electric. That expires in 2024. So, as we sit here
- 13 today, this plant only functions because it's
- 14 getting paid above market rates for electricity and
- it's collecting those and it's allowing it to stay,
- 16 to survive, if you will. Once 2024 rolls around,
- 17 this plant, almost without certainty, will close.
- 18 The facility will no longer operate.
- MR. LIGHT: 2024 is quite a ways
- down the road.
- MR. CACCAVELLI: Not that far down
- the road.
- MR. LIGHT: At my age, it's pretty
- far down the road.
- MR. CACCAVELLI: I'm sure Atlantic

1 City said that a while ago when they had the casino

- 2 appeals and look where they are now.
- MR. LIGHT: Let me see if I can
- 4 understand what you're saying. The company, the
- 5 power plant, whatever it is, has been paying the fee
- 6 to Carneys Point for a good number of years.
- 7 MR. CACCAVELLI: Yes.
- MR. LIGHT: The same fee.
- 9 MR. CACCAVELLI: The fee escalates.
- 10 It keeps escalating. It's not tied to anything. It
- just arbitrarily escalates.
- MR. LIGHT: It has been a fee
- that's been paid to the township for a good number
- of years.
- MR. CACCAVELLI: It has been paid,
- 16 yes.
- 17 MR. LIGHT: It's been before the
- 18 courts from what I understand and the court has
- ordered that continued payments must be made until
- the settlement. And on what basis are you asking us
- 21 to overrule the Director's decision when it's been
- 22 already decided by the court and the Director just
- 23 accepted that decision?
- MR. CACCAVELLI: First of all, I
- don't think that when the Director made the decision

this year, I'm not sure if the court made, if we're

- 2 talking about the temporary restraints, that would
- 3 be correct. That was in place then.
- 4 Again, what I'm saying, we've
- 5 changed what we're asking for this year. I'm not
- 6 asking you to overturn or reverse their budget.
- 7 Some study should be made. Some analysis to figure
- 8 out. Sooner or later --
- 9 MR. LIGHT: You want to discontinue
- 10 the payments in the hope the court will support that
- 11 after the court has ruled the payments have to be
- 12 made?
- MR. CACCAVELLI: The court hasn't
- 14 ruled that.
- MR. LIGHT: I understand it was
- 16 before the Superior Court back in 2015.
- MR. CACCAVELLI: No, that was a
- 18 temporary restraint, temporary injunction to
- 19 maintain status quo while litigation is ongoing.
- 20 There's also a federal court action which is filed
- 21 and there's a federal preemption issue. There's a
- lot of, my point is, this is not, and you can see
- 23 from the trial judge transcript --
- 24 MR. LIGHT: You want us to overrule
- 25 the Director's decision who made a decision not to

1 stop the payments based on the fact that the court

- 2 might stop them in the future.
- 3 MR. CACCAVELLI: I don't think
- 4 you're characterizing it properly. What I'm saying
- 5 is, someone, this is a train very much headed
- 6 towards a bridge that's out. There's a point in
- 7 time where this, the financial train, if you will,
- 8 of this municipality is going to come crashing down.
- 9 And, you know, we've tried to have discussions with
- 10 them. We've tried to say, let's do something
- 11 rational. It falls on deaf ears. They've been very
- 12 cavalier to this point. And we're alerting this
- Board, because we know you have fiscal oversight
- over municipalities and we feel like somebody should
- 15 be acting like the adult in this situation and
- 16 making provision for, number one, what could happen
- in litigation and, number two, what definitely will
- happen when that power purchase agreement expires.
- 19 That's what we're asking for.
- 20 And just if I can point out, if I
- 21 may, there have been some procedural irregularities
- in the municipality's accounting, if you will. They
- 23 have for years have called this payment a long term
- tax exemption payment, which it never was. And
- 25 miraculously this year, once they were challenged on

- 1 this so-called host benefit agreement, now they
- 2 miraculously change it to it's a benefit payment.
- 3 So, for years it's been camouflaged in their annual
- 4 budget.
- 5 On top of that and one of the
- 6 things we pointed out, the certification from
- 7 Carneys Point that got the temporary restraints last
- 8 year, its tax collector and CFO certified that if
- 9 this payment didn't come in at the end of the last
- 10 year, they would not be able to, quote, make their
- 11 payment to the school board. That's a little
- 12 troubling, because municipalities collect taxes.
- 13 That's a trust fund. That's not supposed to be mix
- and match with the rest of the municipal budget and
- 15 the point of that certification that's exactly
- what's happening in Carneys Point. And what we're
- 17 asking this Board again to do is, under your
- investigative powers, look into their budgeting
- 19 process, see if they're going to, if they have a
- 20 plan, if they'll come up with a plan for this
- 21 before, you know, the horrible, the horrible things
- happen.
- MR. LIGHT: Is there any questions
- of the members of the Board have with regard to
- 25 this?

1	MR.	AVERY:	Mr.	Chairman,	it	sounds

- 2 like we're being asked not to do anything formally
- 3 today, but to have, not to overturn a decision, but
- 4 to have the staff that would routinely deal with
- 5 municipal budgets.
- 6 MR. LIGHT: I assume the Director's
- 7 staff did that or we wouldn't be at the point we're
- 8 at today. I mean, it's, that was my understanding.
- 9 MR. AVERY: I'm a little confused
- on what they're asking, what we're asked, being
- 11 asked to overturn. If we're not being asked to
- overturn their budget, which is what I understand,
- it's really an issue of at some point the court is
- 14 going to rule on this litigation, whether it's
- 15 federal level or the state level, and depending on
- what that decision is the payments may or may not
- 17 continue. But, it's been represented also that at
- 18 some point in seven years from now the payments will
- end, because the power acquisition agreement ends.
- In the meantime, someone needs to do some assessment
- of what that means to the taxpayers of Carneys
- 22 Point.
- MR. CACCAVELLI: Exactly correct.
- MR. LIGHT: What I understand, Mr.
- 25 Avery, this has already been before the Superior

1 Court and that exact question was asked and I turn

- 2 to our attorney, but my understanding is the
- 3 Superior Court ruled that the payments should
- 4 continue.
- 5 MS. WALTER: On a temporary basis
- 6 while the case is pending.
- 7 MR. LIGHT: Right.
- MR. AVERY: So I understand, so I
- 9 understand the prudence of anticipating a
- 10 significant loss of revenue, but I don't see what
- 11 action we can take today that would, that overturns
- or in anything that the Director has done to this
- point, other than they approved the budget for 2016;
- is that correct? So, why are we here?
- MR. LIGHT: That's what they're
- 16 asking us to overturn. I agree.
- MR. AVERY: I thought he said they
- 18 weren't asking.
- MR. CACCAVELLI: We've scaled back
- from. We're saying use your investigative power,
- 21 have somebody take a look at the budget. We don't
- 22 know whether the staff looked at what the future
- financial planning by Carneys Point is or is not.
- 24 That's not really been answered. That's what we
- 25 would ask for today.

1 MS. RODRIGUEZ: Let's refer this to

- 2 the Director. Let's refer this to the Director.
- MR. AVERY: I don't think it's a
- 4 direction we have to take other than to ask the
- 5 Director to look into these financial planning
- 6 issues.
- 7 MS. RODRIGUEZ: That's it.
- 8 MR. CACCAVELLI: We're fine.
- 9 That's totally acceptable.
- MS. RODRIGUEZ: That would be the
- 11 motion, to refer it to.
- 12 MR. LIGHT: You want to make that
- 13 motion, sir?
- MR. AVERY: I'll make that motion.
- MS. RODRIGUEZ: And I'll second.
- MR. LIGHT: Any other questions?
- 17 Let me make sure you rephrase the motion so we have
- 18 it in the record.
- 19 MR. AVERY: I would request that
- 20 the Director, refer this matter and the issues
- 21 raised by the gentleman here today to the Director
- 22 for his evaluation.
- MR. LIGHT: The motion has been
- 24 made and seconded. Could the secretary take a roll?
- MR. BLEE: Isn't the item before us

- 1 to uphold the Director's decision or to deny?
- MS. McNAMARA: It appears to me
- 3 that he's withdrawn that portion of the original
- 4 appeal.
- 5 MR. CACCAVELLI: Right. We've
- 6 modified what we're asking for, correct. We've
- 7 appealed the budget originally, okay, and we
- 8 realized the point we are in the year now,
- 9 practically speaking, the tax bills are mailed.
- 10 It's out. It's, we recognize at this point of the
- 11 year we're asking for a whole lot and it would be a
- 12 whole lot of disruption and the Board's likely not
- 13 to grant it anyway. We get that. So what we're
- asking for is, that portion, yes, we're no longer
- looking for the budget to be overturned. What we
- are asking for is the Director's staff make some
- investigation, some analysis with the municipality
- as to what provision or what planning they're doing
- 19 to deal with this problem.
- 20 MR. LIGHT: May I make a
- 21 suggestion?
- MR. AVERY: I heard that. I'll
- 23 modify my motion to affirm the Director's decision
- on the 2016 budget and ask that, add the rest of the
- 25 motion to follow, evaluate the fiscal impact.

1 MR. LIGHT: Further evaluation be

- 2 made by the Director's staff. That motion has been
- 3 made and you had seconded?
- 4 MS. RODRIGUEZ: Yes, I did. I did,
- 5 Mr. Chairman.
- 6 MR. LIGHT: Will you accept the
- 7 revision in Mr. Avery's?
- 8 MS. RODRIGUEZ: Yes, I do.
- 9 MR. LIGHT: Any other questions or
- 10 comments from the Board? Would the secretary,
- 11 please, call the roll?
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes. Thank you.
- MR. CACCAVELLI: Thank you.
- 21 CHAIRMAN CUNNINGHAM: We're going
- 22 to take a five minute recess.
- 23 (At which time a recess was taken.)
- 24 CHAIRMAN CUNNINGHAM: Okay. So,
- 25 we'll resume the meeting. The next matter listed on

the agenda was 11:45 and it dealt with the proposed

- 2 dissolution of Atlantic City Municipal Utilities
- 3 Authority. That cannot be heard, because the City
- 4 of Atlantic City did not adopt an approving
- 5 ordinance, which will then bring us to the 11:50
- 6 matter, which is the continuation of the Supervision
- 7 Act for the City of Atlantic City under 52:27BB-54,
- 8 et seq.
- 9 The City of Atlantic City and the
- 10 City of Newark are the two municipalities in the
- 11 state that are currently under the State Supervision
- 12 Act. I don't think it's a secret, given the
- 13 reporting in the papers, that Atlantic City has
- 14 significant financial challenges. There has been
- 15 the adoption or, I shouldn't say adoption, the
- 16 passage of the Municipal Stabilization and Recovery
- 17 Act, which provides the city with a time certain to
- develop a plan and present it to the commissioner
- 19 for his review. If the plan is acceptable to the
- 20 commissioner, then the city will implement that
- 21 plan. If not, additional powers beyond the
- 22 Supervision Act are afforded to the state.
- 23 Given the clear difficulties being
- faced by the city and the erosion of the tax base,
- 25 it's my strong recommendation that this Board vote

1			. 1		_	. 1	
1	to	continue	the	supervision	ΟĪ	the	CITV.

- 2 Before I ask for a vote, and I know
- 3 that Mr. Blee recuses himself on this matter, I
- 4 would note that Mike Stinson, the CFO or the
- 5 director of finance and CFO for the city is here, as
- 6 well as representatives of the solicitor's office
- 7 and counsel as well. I just want to note that
- 8 they're here, if any questions were asked or if they
- 9 wanted to correct anything I said on the record. If
- not, then not hearing that there's anything you want
- 11 to speak, then I would make a motion to continue the
- supervision of Atlantic City under 52:27BB-54 and
- ask for a second from my colleagues.
- MR. AVERY: Second.
- 15 CHAIRMAN CUNNINGHAM: Mr. Avery
- seconds. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 18 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 25 CHAIRMAN CUNNINGHAM: Okay.

1 MR. McMANIMON: Could I ask	one
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- 2 question for the one that was before this -- Ed
- 3 McManimon, McManimon, Scotland, Baumann, attorney
- 4 for the City of Atlantic City -- are you listing the
- 5 Atlantic City dissolution of the MUA application as
- 6 deferred or withdrawn?
- 7 CHAIRMAN CUNNINGHAM: I would think
- 8 at this point withdrawn would be the likely solution
- 9 in light of the conversation that the mayor and
- 10 counsel present had that they're not planning on
- 11 calling any additional meetings for the matter, so
- 12 I --
- MR. McMANIMON: I believe that's
- 14 what we would want as well.
- 15 CHAIRMAN CUNNINGHAM: And with the
- 16 city's professional's concurrence, we will formally
- 17 withdraw that application and not defer it. Thank
- 18 you for that clarification.
- 19 So, with that dispatched, we can
- 20 move to the City of Newark.
- 21 (Danielle Smith and Don Huber were
- 22 sworn in.)
- 23 CHAIRMAN CUNNINGHAM: Danielle,
- 24 welcome. Good to see you. Don, thank you for
- 25 appearing on behalf of the division. We have two

1 matters relative to the City of Newark. The first

- 2 is a continuation of the Supervision Act and the
- 3 second is the adoption of the municipal budget.
- 4 For the Board's, as a refresher to
- 5 the Board, under the Supervision Act the Local
- 6 Finance Board adopts the municipal budget for those
- 7 towns under the Supervision Act. I am recommending
- 8 today that we continue supervision over the City of
- 9 Newark, although I do want to say that the
- 10 relationship with the city and the cooperation with
- 11 the city and the efforts of the city are all
- 12 appreciated and I think the relationship is going
- very well. Last time I said something complementary
- 14 about a prior applicant being under supervision and
- 15 saying things went well, it wound up being used
- against me in a lawsuit where my very words were
- quoted against me, but I'm sure that won't happen in
- this context. But, I do think our relationship with
- 19 the City of Newark has been going well.
- I'm sure there are some things,
- 21 Danielle, that you and Don support what we just want
- 22 to put on the record, but we'll take the vote
- 23 separately, but my recommendation is we continue
- 24 supervision. I think the transitional MOU is doing
- 25 a lot of the heavy lifting. The supervision helps

1 keep this Board a little more invested. But, before

- 2 we take that vote, because I'd like to just do both
- 3 votes at one time, I would note that there's a staff
- 4 report provided to the Board talking about
- 5 recommendations for the adoption of the budget and
- 6 maybe rather than me reading that, Danielle and/or
- 7 Don would like to put some of those accomplishments
- 8 and initiatives on the record and then we'll go from
- 9 there.
- 10 MS. SMITH: Sure. Danielle Smith,
- 11 finance director, CFO. So, the 2016 budget results
- in an increase in the amount to be raised by taxes
- of 4.2 million from 213,000 in 2015 to 217,000 in
- 14 2016. So, that's an increase of \$4.2 million. Some
- of the savings realized in the 2016 budget that will
- 16 continue in 2017 is as follows.
- We increased collections for
- 18 Chapter 78. In 2015 we collected \$10 million. In
- 19 2016 we anticipate to collect \$13 million. Staff
- 20 realignment reductions and implementation of
- 21 department of public safety, with an initial cost
- savings of \$550,000.00 eliminating the police and
- 23 fire director's positions. We are currently working
- in conjunction with New Jersey Division of Taxation
- 25 regarding the Newark employee's tax program to

1 identify additional revenues. That process has been

- 2 going very well.
- We also conducted reviews of
- 4 non-personnel operational costs in the city
- 5 department, exploring feasibility of shared services
- 6 and privatization regarding fire services. We
- 7 negotiated with Uber and struck a deal that we will
- 8 receive \$3 million for the 2016 budget upfront and
- 9 over the next ten years we'll receive 700,000 per
- 10 year.
- 11 We also are in negotiation with the
- 12 Port Authority and expect to receive additional
- revenue in 2017. And our payroll and parking taxes
- in 2016 are both up by, we collected 80 percent as
- of September 8. That's a great improvement. So we
- 16 intend to make budget for our payroll and parking
- 17 taxes in 2016.
- 18 As far as the improvement within
- 19 the department, we have been working with Frank
- 20 McInerney's firm and all the reconciliations are
- 21 done for the bank reconciliations. We prepared the
- 22 annual financial statement for 2016 inhouse and we
- also initiated an amnesty program which started
- 24 August 10 through September 12 for property taxes,
- 25 water and sewer charges and municipal liens to

- 1 generate revenues. And thus far we collected
- 2 445,000 in municipal liens and we had 27,000 in
- 3 water and sewer charges. So, we're trying to think
- 4 about ways to generate additional revenues for the
- 5 city.
- 6 CHAIRMAN CUNNINGHAM: Thank you. I
- 7 should note that the City of Newark was provided
- 8 with its transitional aid award for calendar year
- 9 '16, which comes out of the state fiscal '17 budget.
- 10 The amount was kept nearly identical to last year.
- 11 It went from ten million to 9.8 million this year
- and, once again, we required as a condition that the
- 13 McInerney firm, that contract be continued. We
- think that's providing mutual value. That's
- actually been a, I think, a great success that we're
- 16 now extending that concept with the fiscal monitor
- 17 to some of our other transitional aid towns.
- Don, was there anything on behalf
- of the division staff you or Rick want to monitor,
- 20 that you want to add to the record?
- MR. HUBER: Thank you. With your
- 22 permission, Mr. Chairman, very briefly, first I'd
- like to say that although we're happy to have
- Danielle with us today and I think she very well
- laid out the progress Newark has made in terms of

1 controlling the expenditures and looking to generate

- 2 continued revenues, Jack Kelly, the business
- 3 administrator, recognizes the importance of these
- 4 proceedings. He had every intention of being here
- 5 today. A situation occurred and I can speak to you
- 6 about it later that just required his presence in
- 7 the city. So, he sends his regrets and as well as
- 8 his appreciation for your support.
- 9 One other aside, very quickly, I
- think it does relate to this, along with the fiscal
- planning in the city and the support we're getting
- 12 from McInerney's firm and I will have to say the
- good work Rick Ricadellus (sic.) has done there, the
- 14 recent implementation of the public safety
- department I think is also having a good impact on
- the city. It's kind of early to tell, but the early
- indications are that the public safety director is
- 18 really getting a handle on crime, on safe streets,
- on the fire protection issues, the fire prevention
- 20 issues. I think all of that ties into the master
- 21 plan to bring Newark back to where it can be,
- 22 because it's creating a better sense in the city
- 23 that the public safety forces are really there to
- 24 help. It's not an adversarial situation that we're
- 25 seeing in other places in the state. So, I'm very

- 1 encouraged by that.
- 2 And I just want to close by saying
- 3 I appreciate the support that you've given Rick and
- 4 myself working in the city. There's a lot of
- 5 challenges there. I really think they're moving in
- 6 the right direction.
- 7 CHAIRMAN CUNNINGHAM: I think we're
- 8 making a lot of progress. Putting my other hat on
- 9 as the director of the division, working with Rick
- and Don and Christine and Tina and a host of others,
- 11 really kind of a whole work press on Newark in a
- 12 supportive way and I think it's been working very
- 13 well. The mayor and I have a good relationship.
- 14 The business administrator in the division, we have
- 15 a great relationship as well.
- So, unless there's any questions
- from the Board or we'd like additional discussion,
- 18 you're certainly welcome to ask about, I would ask
- for a motion and a second to continue supervision
- and take that vote.
- MR. AVERY: So moved.
- MR. LIGHT: Al will make it and
- 23 I'll second it.
- 24 CHAIRMAN CUNNINGHAM: Okay. Mr.
- 25 Avery, Mr. Light. Roll call, please?

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- 2 CHAIRMAN CUNNINGHAM: Yes.
- 3 MS. McNAMARA: Mr. Avery?
- 4 MR. AVERY: Yes.
- 5 MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes. And I would
- 7 like to commend also the city. It's nice to see it
- 8 coming along and I still have a lot of faith and
- 9 every time you come I see the projects, I see
- 10 everything that's going on. I have to commend the
- 11 mayor and council and your staff and all that are
- making this happen and I'm happy, really happy. I
- 13 know the best is always yet to come.
- MS. SMITH: Thank you.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 19 CHAIRMAN CUNNINGHAM: Danielle, did
- I see your hand up? Did you want to say something
- 21 else about the budget?
- MS. SMITH: Yes, we have budget
- amendments. How does that affect, if you adopt the
- 24 budget today, can we provide the budget amendments
- 25 at a later date?

1	CHATRMAN	CUNNINGHAM:	W⊃	would

- 2 probably memorialize them at our next meeting. So,
- 3 I would share them with, however you do it to Tina
- 4 through Rick and Don through Tina, however that
- 5 works and what we'll just do is we'll memorialize
- 6 those amendments at the next meeting.
- 7 MS. SMITH: Okay. Thank you.
- 8 CHAIRMAN CUNNINGHAM: So, with that
- 9 question answered, I would ask for a motion and a
- second to adopt the City of Newark's municipal
- 11 budget under 52:27BB-87.
- MS. RODRIGUEZ: I move.
- 13 CHAIRMAN CUNNINGHAM: Ms. Rodriguez
- moves.
- MR. BLEE: Second.
- 16 CHAIRMAN CUNNINGHAM: Mr. Blee
- 17 seconds. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 19 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.

1	MS.	McNAMARA:	Mr.	Light?

- 2 MR. LIGHT: Yes.
- 3 CHAIRMAN CUNNINGHAM: I know we're
- 4 all tired and, thank you, Danielle, great to see
- 5 you. Please extend my appreciation to the mayor and
- 6 the business administrator for his efforts and, Don,
- 7 thank you as well.
- 8 Very quickly, we have a couple
- 9 quick rule issues. The first is to, it deals with
- 10 the clean up bill, approval of municipal authority
- 11 budgets which were transferred from the board to the
- 12 director. We're amending regulations to confirm
- 13 that. Motion and a second?
- MR. BLEE: Motion.
- MS. RODRIGUEZ: Second.
- 16 CHAIRMAN CUNNINGHAM: Motion,
- 17 second. Roll call, please?
- MS. McNAMARA: Mr. Cunningham?
- 19 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.

1	MC	McNAMARA:	Mr.	Liaht?
1	MD.	MCNAMARA:	IvIT •	LIGHT:

- 2 MR. LIGHT: Yes.
- 3 CHAIRMAN CUNNINGHAM: The second
- 4 was a repeal of internet access and training grants.
- 5 It's a provision to the regs. Nothing since 2004.
- 6 I would, therefore, ask for a motion and second for
- 7 those rules as well.
- MS. RODRIGUEZ: So moved.
- 9 MR. BLEE: Second.
- 10 CHAIRMAN CUNNINGHAM: Roll call,
- 11 please?
- MS. McNAMARA: Mr. Cunningham?
- 13 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.
- 22 CHAIRMAN CUNNINGHAM: The second is
- 23 amendments to a proposed rule making petition
- 24 regarding certification of available funds. This
- was kicked to the division staff for their analysis

1	and	thev'	re	recommending	that	the	rule	making

- 2 provision be accepted and, therefore, the maximum
- dollar amount of contract would appear. And then
- 4 there's also, I guess, two votes needed. One on the
- 5 proposed rule making petition. This one, no? So,
- 6 it's just the proposed rule making petition, the
- 7 amendments effecting 5:30-5.4 and 5.5 as submitted
- 8 in the packets. I would ask for a motion and second
- 9 approving that rule petition.
- MR. BLEE: Motion.
- 11 CHAIRMAN CUNNINGHAM: Second,
- 12 please?
- MR. LIGHT: I'll second it.
- 14 CHAIRMAN CUNNINGHAM: Mr. Light
- 15 seconds. Roll call?
- MS. McNAMARA: Mr. Cunningham?
- 17 CHAIRMAN CUNNINGHAM: Yes.
- MS. McNAMARA: Mr. Avery?
- MR. AVERY: Yes.
- MS. McNAMARA: Ms. Rodriguez?
- MS. RODRIGUEZ: Yes.
- MS. McNAMARA: Mr. Blee?
- MR. BLEE: Yes.
- MS. McNAMARA: Mr. Light?
- MR. LIGHT: Yes.

Ţ		CHAIRMAN CUNNINGHAM: One final
2	matter, adjourn	the Board.
3		MR. BLEE: Motion.
4		CHAIRMAN CUNNINGHAM: Mr. Blee
5	makes it.	
6		MR. LIGHT: I object.
7		CHAIRMAN CUNNINGHAM: Mr. Light
8	objects.	
9		MS. McNAMARA: All ayes?
10		(Unanimous board affirms.)
11		(Meeting adjourned at 1:16 p.m.)
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1	CERTIFICATE
2	I, DENISE L. SWEET, a Certified
3	Court Reporter and Registered Professional Reporter,
4	do hereby certify that prior to the commencement of
5	the examination of the witnesses, they were sworn by
6	me to testify the truth, the whole truth, and
7	nothing but the truth.
8	I DO FURTHER CERTIFY that the foregoing is a
9	true and accurate transcript of the testimony as
10	taken by and before me at the time, place and on the
11	date hereinbefore set forth.
12	I DO FURTHER CERTIFY that I am neither a
13	relative nor employee nor attorney or counsel of any
14	of the parties to this action, and that I am neither
15	a relative nor employee of such attorney or counsel,
16	and that I am not financially interested in the
17	action.
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19	C:\TINYTRAN\Denise Sweet.bmp
20	
21	
22	
23	
24	DENISE L. SWEET, CCR, RPR

25 Dated: October 6, 2016