1	CHAME OF NEW TEDCEY
1	STATE OF NEW JERSEY
2	DEPARTMENT OF COMMUNITY AFFAIRS
3	x
4	IN RE :
5	Local Finance Board :
6	x
7	
8	
9	Location: Department of Community Affairs
10	101 South Broad Street
11	Trenton, New Jersey 08625
12	Date: Wednesday, September 12, 2018
13	Commencing At: 11:05 a.m.
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19	GUY J. RENZI & ASSOCIATES, INC.
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23	TRENTON, NEW JERSEY 08690
24	TEL: (609)989-9199 TOLL FREE: (800)368-7652
25	www.renziassociates.com
-	

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1 HELD BEFORE:
 2
 3 MELANIE WALTER, Chairman
 4 DOMINICK DIROCCO
 5 TED LIGHT
 6 ADRIAN MAPP
 7 ALAN AVERY
 8 FRANCIS BLEE
 9
10 A L S O P R E S E N T:
11
12 SUSAN SCOTT, DAG
13 PATRICIA PARKIN MCNAMARA, Executive Secretary
14 EMMA SALAY, Deputy Executive Secretary
15
16
17
18
19
20
21
22
23
24
25
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		<u> </u>
1	INDEX	
2	ITEM	PAGE
3	Opening Remarks	
4	By: Ms. Walter	4
5	Monroe Township Fire District #3	4
6	Buena Vista Township	13
7	Keyport Borough	14
8	Hudson County	21
9	Gloucester Township Board of Education	25
10	Hudson County Improvement Authority	31
11	Atlantic County Improvement Authority	41
12	Mount Laurel Township MUA	55
13	Essex County Utilities Authority	62
14	Newark City	6 4
15	Washington Borough	81
16	Atlantic City	87
17	Adjournment	89
18		
19		
20		
21	EXHIBITS	
22	ID DESCRIPTION	PAGE
24	(NO EXHIBITS WERE MARKED.)	
25		

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MS. WALTER: This meeting was first
1
 2
  open to the public in a separate ethics session
  upstairs. So we'll move right into the financing
               This is a public meeting, so if
  agenda now.
 5
  there are any members of the public who wish to
  be heard, please just raise your hand.
6
                                           When we
7
  get to the application you're interested in,
  we'll be sure to give you the chance to speak.
9
               As many of you know, I'm the Acting
10 Director of the Division of Local Government
11 Services. Also, I'm the chair of the Local
12 Finance Board now. I've had the opportunity to
13 work with many of you as the division's deputy
14 over the past several years. For other people,
15 I'm probably a new face, and I look to forward to
  getting to know you, if you reach out to the
16
17
  division with any questions or concerns, and I
18 look forward to working with you.
19
               Now, down to business.
                                        The first
  matter the board will be considering today is the
21
  Monroe Township Fire District Number Three.
22
  Application out of Middlesex.
                                  It's an
23
  application seeking construction of a new
24 firehouse. Would you introduce yourselves and
25 all non counsel be sworn.
```

```
1
               MR. MCMANIMON: Congratulations on
 2
  the first meeting that started right at 11
  o'clock. Ed McManimon, from McManimon, Scotland
  and Baumann, bond counsel to the Monroe Fire
  District Three. Bob Schwartz, who is the general
           Anthony Inverso is the financial
6
  counsel.
  advisor. We also have Les Barta who is the
  chairman of the fire district, and we have Pete
  Gasirowski, the chief administrator.
10
                (At which time those wishing to
11 testify were sworn in.)
12
               MR. MCMANIMON: Briefly, from me,
13 before I turn it over to Anthony and Bob and to
14 respond to questions but also to indicate the
15 background. The is a financing that's being
  undertaken by the Fire District Number Three in
16
17 Monroe Township to finance basically the
  construction of a new firehouse.
18
19
               They've had a very old converted
20
  Public Works they've been using as a firehouse
  that has largely become obsolete. And they tried
21
  to figure out how to fix it and retrofit it, but
22
23
  it just doesn't work. As I showed you the
  pictures the chairman has, you can see why they
  can hardly fit the stuff in the door that hangs
25
```

```
out, so there's an opportunity here to build a
 2 new one rather than waste the money trying to fix
  the old one.
 4
                So maybe Anthony wants to give you a
  little bit of a background for that.
5
  have a successful referendum.
                                  It wasn't just 10
7
  to two.
           It was --
                             It was 335 yes's to 27
8
               MR. INVERSO:
  no's and that was held on June 23rd.
                                       So with
  that, by way of background, the fire district was
10
11 one of three in the township.
                                  They have two
12 existing firehouses. One on the east end of town
13 and one on the western end of town.
14 particular project will replace the firehouse on
15 the eastern end of the township, and the fire
16 district has been exploring, for the past 10
17 years, the best way to service the area that has
18
  been growing by leaps and bounds.
19
                The station, as Ed mentioned, was
  initially a Public Works building to the township
  that was then sold to the fire district, and the
21
  fire district expanded it in the '80s, but still,
23 it's inadequate for modern apparatus.
  example, there's a specialized water tanker truck
  that is necessary to service the areas of the
25
```

```
township that are non hydrant. Most of which are
1
  on the eastern end of the township.
 3
                It can't fit in the existing
  facility. It has to be housed at the firehouse
4
5
  on the western end of the township which makes
  responding to emergencies, very inefficient.
7
  as Ed mentioned, they did explore expanding
8 renovating the existing facility, but due to the
 9 inherent inadequacies of the building, it's not
10 cost effective or would be meeting their needs
11 now and in the future, so they actively planned
12 this new project, met with residents.
13
               And as you see by the vote tally,
14
  they had a lot of support from residents of the
15 fire district. The township as well is very
16
  supportive of this project. They provided land
17
  to the fire districts for the cost of a dollar to
18
  allow for the expansion of the new facility.
  They will also enter into a shared services
19
20
  agreement to house emergency management services
  in a portion of the new facility.
21
22
                Oh, sorry. Medical services in the
23 new facility which will allow for faster response
24
  times in that section of the township.
  existing facility will continue to be operational
25
```

```
1 until the new one is completed, and once the new
 2 one is completed, the existing one will be
 3 demolished and that space will be used for
  parking for the fire district. The plan is to
  lissue bonds for a term not to exceed 25 years
  with a schedule that conforms to the Local Bond
7
  Law.
8
               And as Ed mentioned, the bond issue
  will be a 4.46 million dollar bond issue and
10 happy to answer any questions. We have some
11 pictures of the existing facility just to give
12 you a better feel for the situation currently and
13 we also have a rendering of the new project as
14 well.
15
               MS. WALTER:
                           You mentioned the
16 shared service agreement. How far into the
17 negotiation process are you into that and do you
  have any expectations for how much you'll be able
18
19
  to rely on that for the long term payment under
  those 25 years?
20
21
               MR. SCHWARTZ: We met with the mayor
22 last week and we have a letter of intent that was
23
  sent by the township counsel this week indicating
24
  that the township has agreed to an annual rent of
  $65,000 a year with a two percent increase after
25
```

```
1 five years, another two percent increase after
 2 seven years, another two percent increase after
 3 nine years.
 4
                It's going to be a 10 year
  agreement, and then we'll decide what to do after
5
  that, but the township, the mayor indicated last
6
  week that the township is enthusiastically in
8 support of this because of the growth of the
  township in that area of Monroe and we don't have
  an EMS facility there.
10
11
                We have the EMS facility at the
12 existing firehouse on Center Drive, but to get to
13
  the other side of town where the new proposed
14 firehouse will be, it takes a good 10 minutes, at
15 least 10 minutes, yeah.
16
                MS. WALTER:
                            What's going to be done
17
  with the existing site once you've built on the
18 new one?
19
                MR. SCHWARTZ:
                               The existing site
20 will be a parking lot for the firehouse.
21
                MR. BARTA: For the new station.
22 The existing footprint will actually be part of
23
  the ramp space for the new firehouse once we
24 demolish it, so there's no cut over in service,
  there's no lapse. They'll be in both locations.
25
```

```
MS. WALTER: How much was the new
1
 2
  property in addition to the existing site?
 3
                MR. BARTA: It was about an acre,
 4
  about an acre and a quarter exactly.
                MS. WALTER: Something I wanted to
 5
  note because I think we were pleased reviewing
6
  this because there wasn't a lot of extras.
8 reasonable common space, there's facilities that
 9 you need for firefighting, and that was something
10
  that was very reassuring in this application.
11 You mentioned the turn out. I was wondering how
12 many potential total voters there are in this
13 area?
14
                MR. BARTA:
                            The best estimate we
15 have, and districts don't necessarily add up.
                                                   We
16 went through our records and estimate about
17 |12,400. We didn't count down to the last person,
  but 12,000 on the voter role we had in front of
18
  us for this referendum.
19
20
                MS. WALTER: Are you looking to go
  into November elections with the --
22
                           It's a consideration.
                MR. BARTA:
23
  At this point, I'd have to bring it back to the
24
  board.
25
                MS. WALTER: Just looking at this as
```

```
1 a long term project, what's the impact on the
 2 debt per household? I know you're going to see
  the 1.1 million dollar drop off in a couple of
  years. What impact will this have as the deal
4
 5
  goes forward?
               MR. BARTA:
                            Sure.
                                   That's included
6
7
  in the application. It's an average impact on
  the average assessed home of about 35 dollars a
  year.
10
               MS. WALTER:
                             Okay.
11
               MR. BARTA: The existing debt will
12 be paid off in 2019, so the timing works pretty
13 well here.
14
               MS. WALTER: And how many out of
15 town households are served? I know you said it
16 served 2,000 single family homes and 1200 senior
17 homes. Is that all within the boundaries of
18
  Monroe, or is some of that external?
19
                MR. BARTA: So there's actually
20
  three separate districts. We are the largest
21
  central portion of Monroe for the fire district.
22
  We cover about 22 square miles of the 43 square
23 miles of the town in total. Out of that
24 household, I believe we have 16 to 18,000
25 households in our district service, but we
```

```
operate as a cohesive fire department across all
1
  three districts.
 3
                So if there's a working structure
4
  fire, all three districts operate together
5
  seamlessly. We're on the same radio system, same
  equipment.
6
7
                MS. WALTER: Does anyone else have
8
  questions?
9
                MR. LIGHT: I'll move the
  application be approved.
11
                MR. DIROCCO: Second.
12
                MS. MCNAMARA: Ms. Walter?
13
                MS. WALTER: Yes.
14
                MS. MCNAMARA: Mr. Mapp?
15
                MR. MAPP: Yes.
16
                MS. MCNAMARA: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MS. MCNAMARA: Mr. Avery?
19
                MR. AVERY: Yes.
20
                MS. MCNAMARA: Ms. Rodriguez?
21
                MS. RODRIGUEZ:
                               Yes.
22
                MS. MCNAMARA: Mr. Blee?
23
                MR. BLEE: Yes.
24
                MS. MCNAMARA: Mr. Light?
25
                MR. LIGHT: Yes.
```

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```
1
                MR. MCMANIMON:
                                Thank you very much.
 2
                MS. WALTER: Next up is the Buena
 3
  Wista Township application. It's a USDA matter,
  seeking a Nonconforming Maturity Schedule.
4
  is reminding me. We waived the appearance on
  this matter because it really is a very straight
7
  forward application.
                They're seeking -- it's a USDA
8
  project well under way and this is just to
10 address the Maturity Schedule, which I believe is
11 offset by -- so if we could just motion to
12 approve?
13
                MR. BLEE:
                           Motion to approve.
14
                MR. AVERY:
                           Second.
15
                MS. MCNAMARA: Ms. Walter?
16
                MS. WALTER: Yes.
                MS. MCNAMARA: Mr. Mapp?
17
                MR. MAPP: Yes.
18
                MS. MCNAMARA: Mr. DiRocco?
19
20
                MR. DIROCCO: Yes.
21
                MS. MCNAMARA: Mr. Avery?
22
                MR. AVERY:
                           Yes.
23
                MS. MCNAMARA: Ms. Rodriquez?
24
                MS. RODRIGUEZ: Yes.
25
                MS. MCNAMARA: Mr. Blee?
```

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```
1
                MR. BLEE:
                           Yes.
 2
                MS. MCNAMARA: Mr. Light?
 3
                MR. LIGHT:
                            Yes.
 4
                             Next up is Keyport USDA
                MS. WALTER:
5
  which is also a Nonconforming Maturity Schedule
  application. There were a couple complications
6
  with this one.
                   If you would introduce yourself
  and all non counsel --
9
                MR. MCMANIMON: Ed McManimon from
10 McManimon, Scotland and Baumann, the bond counsel
11 to Keyport Borough. Tom Fallon is to my right.
12
                MR. FALLON: Chief Financial
13 Officer.
14
                MR. SMITH: Kyle Smith from Mott
15 MacDonald, the consulting engineer on the
16 project.
17
                MR. GALLO: Steve Gallo, borough
18 administrator.
19
                (At which time those wishing to
20
  testify were sworn in.)
21
                MR. MCMANIMON:
                                Thank you.
                                            This is
  an application to supplement a previous approval
23
  that was given by this board in 2016 for a
  project that improves the Perry Street Water
  Treatment Plant. At the time, there was a prior
25
```

```
approval of $3,000,750 with $3,250,000 in bonds
1
  or notes. The costs have increased for a variety
 3
  of reasons, which they can explain, so we are
  asking for an additional 1,700,000, all of which
4
  will be funded through the USDA loan program.
                There is not an additional grant for
6
7
  this project.
                 There was a grant of 500,000 with
  the first project, the initial project. They're
  seeking one, but they don't know that they'll get
10
  one. And so this is a nonconforming schedule
11
  consistent with the USDA structure that they do.
12
               And if in fact we were able to use
13
  the 1.75 percent interest rate loan for the
14 calculation and the debt statement, it would be
15 self-liquidating, but we are required to add on
  the debt with a four and-a-half percent
16
17
  assumption which makes it slightly less than
18
  self-liquidating. Like if there's an actual
  fact, self-liquidating when we do this loan
19
20
  because the interest rate is projected to be 1.75
  percent, so happy to answer any questions you
22 have.
23
                There is a debt service increase,
24 but the rates currently cover that so we don't
25
  expect an increase in the rates to cover the
```

```
increased costs. I believe that's correct?
1
 2
               MR. FALLON:
                             That's correct.
 3
  we initially evaluated the project back in 2016,
  the project is going to allow us to pump water
4
  throughout the year and treat our own water which
  is going to save, approximately, $200,000 in
6
7
  costs from our purchase of water from the New
  Jersey Water Supply Authority and through the New
  Jersey American Water.
10
                So those savings alone pay the
11 entire debt service of approximately $180,000 per
  year on this project as it stands with both the
13
  original loan and the supplemental loan.
14
               MS. WALTER: One of our concerns was
15
  |just the great increase in cost. It's a pretty
16
  substantial percentage. I think you said steel
17
  was a factor. I was wondering if there were
18
  other things that played into this cost increase.
19
               MR. SMITH:
                            During the design and
20
  the project, we received updated water quality
21
  data from the groundwater sources. From that, we
  submitted that we had to move forward with a
22
23 pretreatment system instead of direct filtration.
  That pretreatment system was a portion of the
25
  costs.
```

```
MS. WALTER: How much did that add?
1
 2
               MR. SMITH:
                            That was probably a
 3
  million dollars. Then when you look at the steel
  prices, between 50 to 70 percent increase over
 5
  the course of the last year. We have tanks,
  structural steel. It's a major component.
6
 7
               MS. RODRIGUEZ:
                                The pretreatment
8
  wasn't part of the original estimate. It was a
  change order. I think that was my question.
10
               MR.
                    SMITH:
                            That was the major --
11
                    RODRIGUEZ:
                                The design changed.
12
               MR.
                    SMITH:
                          Correct.
                                      Because we
13
  went for bonding before the design was under way.
14
               MS. RODRIGUEZ: All right.
15
               MS. WALTER:
                             The other question was
  you indicated there was an application for
17
  additional grant funding. It sounds like you're
18
  saying there isn't an additional grant. Was the
19
  application denied, or it's still in progress?
20
               MR. FALLON: We received approval of
21
  the 1.7 million dollars low interest four year
22
  loan, but no additional grant, so we did receive
23
  official approval last week from the USDA.
24
                MR. MCMANIMON:
                                There is a FEMA
  grant of $320,000 which doesn't reduce the debt.
25
```

```
It's just used as part of the cost.
1
 2
               MS. WALTER:
                             That's something that's
 3
  pending now or separate?
 4
                            The FEMA grant has been
               MR. FALLON:
5
  approved.
             That's for a generator. That was part
  of the project overall. We didn't authorize any
6
  additional debt. We used that as a funding
  source for the ordinance.
9
               MS. WALTER: How does that impact
  your ability to pay without the additional grant
11 | funding? Changes the mix a little bit.
12
               MR. FALLON: It does not.
13 those numbers. Originally, when we put the
14 numbers together back in '16, we were looking at
15 a 3,000,750 dollar loan at about 3.215 percent
16 which gave us a debt service of about 165,000,
17 which the savings from the project, would exceed
18 approximately 200,000.
19
               And now when we're looking at it, we
20
  got a half a million dollar grant, so our
  original projection of 3,750,000 went down to a
21
22 3,250,000 dollar loan and they reduced our
23 interest rate on that to 1.75, so that balanced
24
  out. When you add it to the additional loan that
  we just received, the 1.7 at 2.375, so the
25
```

```
interest rate on the 1.7 is a little bit higher.
1
 2
               But when I combine those, our total
 3
  debt service per annum would be about 180,000
  which is comparable to the 165 we were looking at
  from the very beginning, but still less than our
  savings, so there should be no impact on our
6
7
  rates going forward.
8
                           Great. If no one has
               MS. WALTER:
  any questions.
10
               MR. AVERY: You were buying water
11 from the Manasquan reservoir. Is that my
12 understanding?
13
               MR. SMITH: Correct.
14
               MR. AVERY: Do you have state
  approval for the full application of the
16 increased bumping from groundwater?
17
               MR. SMITH: Yes.
                                  The borough has
18 always had that allocation.
                                It's based off the
19 previous agreement with the Water Supply
20 Authority, now New Jersey American Water who
21 deals it. They weren't able to maximize their
  production.
               They had to purchase the full
23
           We've revised that agreement in addition
  amount.
24
  to --
25
               MR. AVERY: So the reason you
```

```
weren't using your full allocation, which you
1
 2 didn't have the pumping capacity?
 3
                MR. SMITH: It was because we were
  bound by the agreement to purchase a certain
 5
  amount. We've reduced that purchase and we're
  going to maximize our pumping ability, and yeah,
  the existing treatment plant, the capacity was at
8
        Now, it's going be a thousand.
9
                MR. GALLO: We had a 25 year
10
  contract with the Water Supply Authority.
11 just fell off and we renewed a contract with
12
  them, but we reduced our demand and we also have
13 a clause that allows us to reduce that further.
14
                We were running the treatment plant
15 in the summer months when it was the biggest
16
  impact. With these improvements, we'll be able
17
  to run the treatment plant year round and we can
18
  make water for pennies what we'd be paying the
19 authority dollars.
20
                MR. AVERY: You're in a critical
21
  area though.
22
                MR. SMITH:
                            We are, but the
23
  allocation is there. We have plenty of
24
  allocation.
25
                MR. AVERY: Those are all the
```

```
1
  questions.
 2
                MS. WALTER: Anyone else? I'll make
  a motion.
 3
 4
                MR. BLEE:
                           Second.
 5
                MS. MCNAMARA: Ms. Walter?
                MS. WALTER: Yes.
6
 7
                MS. MCNAMARA: Mr. Mapp?
                MR. MAPP:
                           Yes.
8
 9
                MS. MCNAMARA: Mr. DiRocco?
                MR. DIROCCO: Yes.
10
11
                MS. MCNAMARA: Mr. Avery?
12
                MR. AVERY: Yes.
13
                MS. MCNAMARA: Ms. Rodriquez?
14
                MS. RODRIGUEZ: Yes.
15
                MS. MCNAMARA: Mr. Blee?
16
                MR. BLEE:
                           Yes.
17
                MS. MCNAMARA: Mr. Light?
                MR. LIGHT: Yes.
18
19
                MR. MCMANIMON: Thank you very much.
20
                MS. WALTER: We're onto the Hudson
  County matter. This is a proposed refunding bond
22 ordinance under 40A2-51 proposed ESIP Program.
23 Please introduce yourself and all non counsel
24 will be sworn.
25
                MS. GORAB: Good morning. Lisa
```

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```
1 Gorab from Wilentz, Goldman and Spitzer.
 2 serve as bond counsel to the County of Hudson.
  To my right is Cheryl Fuller, who is the director
  of finance and administration, CFO and treasurer.
4
  And to her right is Dan Marinello, from NW
5
  Financial, financial advisor to the county.
6
7
                (At which time those wishing to
8
  testify were sworn in.)
9
                MS. GORAB:
                            The county is seeking
  your approval for the issuance of not to exceed
11 28 million in energy savings obligation refunding
12 bonds to finance an energy savings improvement
13
            This program was conceived in 2010
  program.
14 starting with an audit. Following the usual
15 procedure for an ESIP, the process to hire an
  escrow which is Honeywell here.
16
17
                That was in 2017, at which time, the
18
  escrow worked with the county to structure and
  provide an energy savings plan that made sense
19
20
  for the county at two facilities. One is the
  correction center. The other is the Meadowview
21
22
  Complex. The savings, from this Energy Savings
  Improvement Program has been verified and will
23
  exceed, is anticipated to exceed, the costs of
  the project to include in the debt service.
25
```

```
The projects that are included are
1
2 many.
         I just included some highlights in the
  executive summary which is lighting, boiler,
  chiller, generators, solar renewable energy,
4
  water conservation and a boiler decentralization
  at Meadowview.
                  In terms of the economics of the
6
7
  project, the total savings over the 20 year
  period are about 39 million. Approximately, two
  million dollars a year.
10
               As compared to debt service for the
11 project because, as you know, the savings from
12
  these projects are required to pay the cost of
13
  the project including the debt service, so
14
  comparing that savings of approximately two
15 million dollars a year, that savings covers the
16
  debt service on the project by about 102 percent
17
  per year producing about 35,000 in excess savings
18
  each year totaling about $750,000.
19
                The reason why we believe that is
  conservative is that we have not included one of
20
21
  the rebates that we anticipate receiving, a pay
22
  for performance rebate of 415,000.
                                      We have not
23 | included that in the savings, so we were pretty
24
  conservative in that estimate. The county is
  seeking your approval to adopt the Refunding Bond
25
```

```
Ordinance and issue the bonds on a negotiated
1
 2 basis.
 3
                MS. WALTER: One quick follow up
  point. My understanding is that because of the
  nature of the facilities, there's no risk of
  increased use or something that would offset the
6
7
          Is that accurate?
  gains.
8
                MS. GORAB:
                           So generally speaking,
  these programs are very valuable for public
10 facilities that have regular use, so you'll see a
11 | lot of school districts because they have regular
12 operating hours. So the corrections facility,
13 yes, is one of those facilities. That is a 24/7
14 operating facility, so no variation there because
15 you can't operate it for any more, and same with
  Meadowview, has regular operating hours, so yes,
17
  that is correct.
18
                MS. WALTER: It seemed like these
19 were pretty fairly standard energy projects.
  didn't know if anyone else had questions or
21
  concerns?
22
                MS. RODRIGUEZ:
                                I'll make a motion.
23
                MR. BLEE:
                           Second.
24
                               Ms. Walter?
                MS.
                    MCNAMARA:
25
                MS. WALTER: Yes.
```

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1
                MS. MCNAMARA: Mr. Mapp?
 2
                MR. MAPP:
                           Yes.
 3
                MS. MCNAMARA: Mr. DiRocco?
                MR. DIROCCO:
 4
                              Yes.
 5
                MS. MCNAMARA: Mr. Avery?
                MR. AVERY:
                           Yes.
6
 7
                MS. MCNAMARA: Ms. Rodriquez?
                MS. RODRIGUEZ:
8
                               Yes.
 9
                MS. MCNAMARA: Mr. Blee?
10
                MR. BLEE:
                           Yes.
11
                MS. MCNAMARA: Mr. Light?
12
                MR. LIGHT:
                           Yes.
13
                MS. GORAB: Thank you.
14
                MS. WALTER: Next up is the
  Gloucester Township Board of Education seeking a
  proposed school refunding bond approval under
17
  118A:24-61.5. Is Gloucester here? Please
18 introduce yourself and all non counsel be sworn.
19
                (At which time those wishing to
20
  testify were sworn in.)
21
                MR. WINITSKY: Good morning.
                                              Jeff
  Winitsky from Parker, McCay, bond counsel to the
23
  Gloucester Township Board of Education.
24
                MS. ACAMPORA: Robbi Acampora,
25
  financial advisor from Phoenix Advisors.
```

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```
MR. BILODEAU: Good morning.
1
                                               John
  Bilodeau, superintendent for Gloucester Township
 2
 3
  Schools.
 4
                MR. WINITSKY:
                               Thank you.
                                           We're
5
  here today seeking approval pursuant to N.J.S.A.
  18A, 18A4.6 and N.J.S.A. 18A24-61.5 to issue
6
  lenergy savings general obligation refunding bonds
  in an amount not to exceed $10,200,000 including
  approval for final adoption of refunding bond
  ordinance by the district.
10
11
                The proceeds of the bonds will be
12 utilized by the district to implement and finance
13
  certain energy savings improvements pursuant to
14 an Energy Savings Improvement Plan in accordance
15 with N.J.S.A. 18A, 18A4.6. For the purpose of
16 implementing the ESIP program as is required by
17
  applicable statute, the school district
18
  previously completed an energy audit of all of
19 its facilities in order to assess energy
  efficiency throughout the district.
20
21
                As a result of that audit, the
22 district determined to engage Johnson Controls
  for the purpose of preparing an energy savings
23
  plan, also in accordance with the ESIP statute.
  That plan included energy conservation measures
25
```

```
1 related to, among other things, but generally,
 2 lighting upgrades, weatherization, insulation,
  control updates, boilers and combined heat and
  power upgrades.
 4
 5
                The energy savings plan was then
6 verified by DLB Associates in accordance with,
  again, the ESIP Law.
                         Thereafter, that plan was
8 submitted and approved by the BPU. The district
  has determined that the savings generated from
  the reduced energy use of the various facilities
10
11 resulting from the ESIP will be sufficient to pay
12 for the cost of the bonds, cost of issuance
13 included and debt service thereafter.
14
                The district, in this instance,
15 determined to issue bonds in lieu of a lease due
16
  to better marketing condition. Robbi can speak
17
  to that if you have any questions. In addition,
18
  they're going to issue the bonds in a negotiated
  basis essentially to make sure they can structure
19
20
  these properly against the expected energy
21
  savings, which is typically how it's done.
22
               And in that instance, we've already
23
  engaged an underwriter for that purpose.
  bonds will have a maturity of 20 years which is
25 within the useful life of the energy savings to
```

```
1 be implemented. And this district's full faith
  and credit will be offered as security for the
  bonds. Though in accordance with the ESIP law,
  the idea is that the savings for the energy will
4
  offset any general fund expenditures.
                If you have any questions about the
6
7
  energy savings program generally or about the
8 bonds, we're here to answer any questions.
9
                            So the useful life of
               MS. WALTER:
10
  the project is 20 years. I was wondering where
11 that's coming from. Some of those things like
12
  occupancy centers or big scale projects like
13 boilers, how does that shake out?
14
               MR. WINITSKY: There is a long list.
15 I think it's Exhibit A of the application.
16 You're right. Controls, probably five years
17 you're talking about insulation, weatherization,
  boilers, some big ticket lighting items that, in
18
19 total, are 20 years.
20
                I mean, utilizing the methodology
  provided by the state in terms of how you
22
  calculate useful life, we have run it, the
  municipal advisor has also run it and we believe
23
24 it supports the 20 year useful life.
25
               MS. WALTER: If you wouldn't mind
```

```
speaking to the option of going to the bonds
1
  instead of a lease.
 3
               MS. ACAMPORA: Would you mind if I
  answer that?
 4
 5
               MS. WALTER: Go ahead.
6
               MS. ACAMPORA: The market is better
7
  for a 20 year bond right now than a lease.
8 a fair amount of these ESIPs, and frankly, the
9 cut off is around 15 years. If they were only
  going to go for 15 years, we probably would do it
11 as a lease. We're just monitoring the market
12 every day. The last few that we've done, over
13 | 18 years, bonds have been the better option.
14
               MR. LIGHT: How many schools are
15 involved with this project?
16
               MR. BILODEAU: 10 of our school
17 buildings.
18
                           Is that all of them?
                MR. LIGHT:
19
                MR. BILODEAU: We have one school
20
  that was not in the original energy audit from
  the engineering review. I don't have a good
21
22
  answer. I wasn't the superintendent then.
23 However, it is the second smallest school
  building only serving 250 students currently, so
25 I would imagine that if we proceed with this
```

```
ESIP, then these capital improvements happen, we
  would mimic the improvements.
 3
                MR. LIGHT: Later on?
 4
                MR. BILODEAU: Yes, sir.
 5
                MR. LIGHT:
                           Okay.
6
                MR. MAPP:
                           What is the estimated
  excess of savings of the debt service on an
  annual basis?
9
                MS. ACAMPORA: It's about between 15
  and $20,000 a year
11
                MR. LIGHT: Total?
12
                MS. ACAMPORA: Each year.
                                            The
13
  total --
14
                MR. LIGHT: But it's not per school?
15
                MS. ACAMPORA: No, that's the total
16 for the project.
17
                MR. LIGHT: I'll move the
18
  application.
19
                MR. MAPP:
                           Second.
20
                MS. MCNAMARA: Ms. Walter?
21
                MS. WALTER: Yes.
22
                MS. MCNAMARA: Mr. Mapp?
23
                MR. MAPP: Yes.
24
                MS. MCNAMARA: Mr. DiRocco?
25
                MR. DIROCCO: Yes.
```

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1
                MS. MCNAMARA:
                               Mr. Avery?
 2
                MR. AVERY: Yes.
 3
                MS. MCNAMARA: Ms. Rodriguez?
                MS. RODRIGUEZ:
                                Yes.
 4
 5
                MS. MCNAMARA: Mr. Blee?
                MR. BLEE:
                           Yes.
 6
 7
                MS. MCNAMARA: Mr. Light?
 8
                MR. LIGHT:
                           Yes.
 9
                MR.
                    WINITSKY: Thank you very much.
10
                             Next up is the Hudson
                MS. WALTER:
11 County Improvement Authority Pooled Note Program.
12 Along with that application is the Weehawken
13 Township Parking Authority. I do appreciate that
14 you all came in today. It's a big project.
15 you all wouldn't mind introducing yourself and
  all non counsel please be sworn.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MR. MARINELLO: Dan Marinello with
20 NW Financial Group, financial advisor to the
21
  HCIA.
22
                MR. CHERRY:
                             Kurt Cherry, the
23
  executive director and Chief Financial Officer
24 for the Hudson County Improvement Authority.
25
                MR. MCMANIMON: Ed McManimon from
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McManimon, Scotland and Baumann, bond counsel to
 2
  the authority.
 3
                MR. CRYAN: Jamie Cryan, town
  administrator.
 4
5
                MR. CAPIZZI: Jason Capizzi from
  Winne, Banta, Basralian and Kahn, bond counsel to
6
7
  the town of Weehawken.
8
                MS. ZUCCA: Tammy Zucca, CFO, city
  of Union City.
10
                MS. TOSCANO: Lisa Toscano, CFO,
11 Weehawken.
12
                MR. BARSA: Richard Barsa, finance
13 director, Weehawken.
14
                MR. MALLOY: Terrance Malloy, CFO,
15 Bayonne.
16
                             There is also some
                MS. WALTER:
17 concern with the program, as you address your
18
  remarks, if you could focus them on the reasons
19 why it would be beneficial to keep these in
20
  temporary notes rather than moving to permanent
21
  financing. It's year after year, and it's
22 something that we like to keep an eye on.
23
                MR. MCMANIMON: For the record, the
24 application is in connection with the issuance of
25 $55,873,000 bonds by the authority. There are
```

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five borrowers that are included in this program,
  Weehawken Township, town of West New York and
  Weehawken Parking Authority. There's also a
  separate application because, as an authority,
4
 5
  they have to apply individually as well.
6
                The city of Bayonne and the city of
7
  Union City, we have representatives from each of
  them here. I know instead of going through what
  they all amount and what they're for, they're
10
  largely refinancings or rollovers of the prior
11 notes. There's some new money. Each of the ones
12
  that are rollovers have a pay down at least equal
13
  to the required pay down that exists when you go
14 beyond three years.
15
               Most of these communities have had
  bond sales during the time of this program, so
17
  they're not just financing projects with notes
18
  just to keep them in notes.
                                There's a
19
  significant benefit to the financing through
20
  notes, from the budget standpoint and interest
21
  rate, so although interest rates on notes have
22
  gone up, the ones that have been in this program,
23
  they're not troubled clients into the market.
24
               But they're people that have lower
25
  credit ratings and they get the benefit of the
```

```
county's credit when they do the notes.
1
  don't have a bond program, which was one element
  that the former director has raised issues about.
 3
 4
               But the Qualified Bond Act Program
5
  applies to a number of these communities.
  don't really need, even though the county's
  credit is higher than that, the county feels it
8 has benefited all of these communities, since
  2009 when this started, by reducing interest
  rates that they would otherwise have to pay if
10
11 they went out on their own.
12
                So this is, like many municipalities
13
  throughout the state, that are not in a pooled
14 program. They generally finance their projects
15 with notes in the beginning. They roll them over
16
  until the projects are done and until they're
17
  going into the market for a variety of projects,
18
  and they do some financings with bonds and leave
  some in notes and that's what this program has
19
20 done.
21
                It looks like this is town after
22
  town, after town coming year after year, after
23
  year for notes, but they also have bond issues
24
  while they're also issuing notes, so they're here
25
  to answer any questions you have about them, and
```

```
I know Dan's firm is their financial advisor.
1
 2
                So I think that's the issue that
 3
  this board has raised before, and I think this
  program works very effectively, both from the
  standpoint of access to the market, interest
  rates that are a product of it and a combination
  of bonds and notes as they program out what they
  choose to do.
9
                MS. WALTER:
                             When you look at the
10
  comparison between what's permanent financing and
  what's being held in notes, what's the difference
  in the projects, the comparative amounts?
12
13
                MR. MCMANIMON: Well, Union City I
14 know had a bond sale two years ago?
15
                MS. ZUCCA:
                            Two years ago.
16
                    MCMANIMON:
                                A large one.
17
                MS.
                    ZUCCA:
                           It was 10, 16 million
18
  and we funded some of our notes from the HCIA, we
19
  permanently financed them two years ago.
20
                MR. MALLOY: Bayonne just did some
  permanent financing earlier this year.
  notes in this traunch, but from the other traunch
23 and other outstanding notes that we had.
24
                MS. ZUCCA:
                           Ours was, I think a
  little over 10 million, our permanent financing.
```

```
MS. WALTER: All rolling from this
1
 2
  program?
 3
               MS. ZUCCA: Most of it rolling from
4
  that program, yes.
 5
               MR. MCMANIMON:
                                The Weehawken
  Parking Authority, I know they can --
6
               MS. TOSCANO:
7
                            Weehawken actually
8 just financed permanently notes that were being
  rolled over about 6.5 million. In the past two
  years we've done about 10 million of permanent
10
11 financing as well, so we've been going on a
12 scheduled --
13
               MR. MCMANIMON: And this particular
14 item with the Weehawken Parking Authority
15 involves a school facility that is still in the
16 works where they are jointly providing facilities
17 at a point in time that's going to convert over,
18 and until that happens, they're not going to
  permanently finance it, but they're making pay
19
20 downs as they're rolling over these notes as part
21
  of this program.
22
               MS. WALTER: But there are
23 significant costs it seems that are being
24 incurred each time this rolls. I want to make
  sure that we're seeing enough difference of a
25
```

```
savings staying in notes and you're not going to
1
  be cut by a thousand paper cuts.
 3
               MR. MARINELLO:
                                I could speak to
  that just in the sense that every traunch that we
4
  do, whether it was a series, this is the third
  series I think this year, we go through that
6
  analysis and we look at what like rated towns
8 have been able to borrow out in the market, what
  they have seen in the market themselves versus
  what the HCIA can do with the county Double A.
10
11
               And every time we do that analysis,
12 and it's in the application that shows the
  savings including all the costs coming through
14
  the Improvement Authority, and we have had
15 borrowers in the past where that has changed.
  Hoboken, for instance, where their credit rating
17 went up. What they were able to borrow at was
18
  significantly higher when they used to be able to
  borrow, so they've now left the program and are
19
20
  going on their own. And that will be the same
  for any one of these communities as well as their
21
22
  credit ratings increase.
23
               MR. MCMANIMON: He says higher
24
  speaking from a market person, but the interest
  rate is lower, so anyway.
```

```
MS. WALTER: So the board's role
1
 2 here is oversight and guidance as well as
  statutory approval. It's always important to
  touch base on projects like this as they continue
4
 5
  out, so I do appreciate you all being here and
  answering our questions.
6
7
                It's something that, long term, we
8 always want to ensure that you're making the best
  decisions for your municipality. Does anyone
10
  else have any questions?
11
                MR. AVERY:
                           Do you expect to be back
12 with another financing, of this type, this year?
13
                                There is three
                MR. MCMANIMON:
14 programs that they have. I think this is the
15
  third one.
16
                MR. MARINELLO: Right.
17
                MR. MCMANIMON:
                                They expect to be
18
  back with each of those three for a period of
19 years because each of those financed, sometimes
20 different towns, and sometimes different
21 projects.
22
                MS. RODRIGUEZ:
                                I don't think he's
23
  lasking about the specific towns. We're talking
24
  about the programs.
25
                MR. AVERY: Right. We see you
```

```
frequently. Each time there's a very large cost
1
  of issuance, and I wondered if it could be
  combined is really my thought. And I don't know
  the answer, but that was just my thought, reduce
4
  the costs of issuance. You're paying the county
 5
  bond counsel 10 grand every time you do one of
7
                   The county auditors, 7500.
  these programs.
8
               MR. MCMANIMON:
                                It's interesting
  because I've answered this question to the prior
10 director. And it's clear that when you use
11 Improvement Authorities, as opposed to local
12 borrowers by themselves, it costs more money.
                                                  So
  the question is, is it worth spending the cost,
13
14 incurring the cost for which you get by using an
15
  Improvement Authority.
16
               And what they do here, and to the
17
  credit of NW, the application they have shows the
18
  value that is provided by the Improvement
19 Authority and nets out the costs and there are
20 more costs. So the question is, do you have a
21
  value that's greater than the costs?
                                         And I think
22
  their numbers, which are accurate and repeated,
23 are an indication that there's significant
24 financial benefits well beyond the costs.
  doesn't mean that they shouldn't look, as you're
```

```
suggesting to do one or two of these instead of
1
  three of them.
 2
 3
                MR. AVERY: I'm not arguing about
  the value of the program, and I understand the
4
  individual savings to each town.
6
                MR. MCMANIMON: Some of them tie
7
  over to the rollover of the notes, and when they
8 do it, it's on an annual basis and the pay downs
  come at the end of the third year. I guess they
10 could look at that.
11
                MR. MARINELLO: When the program
12 first started, we may have, just because of
13
  timing and the amount of borrowers, we were at
14 maybe five series in a year and we're down to
15 three now, so the exercises that you're
16 referring --
17
                MR. AVERY:
                            Keep up the good work.
18
                MR. MARINELLO: It's something to
19
  look at.
20
                MR. LIGHT: I'll make a motion to
21
  approve the application.
22
                MS. RODRIGUEZ: I'll second.
23
                MS. MCNAMARA: Ms. Walter?
24
                MS. WALTER: Yes.
25
                MS. MCNAMARA: Mr. Mapp?
```

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1
                MR. MAPP: Yes.
                MS. MCNAMARA: Mr. DiRocco?
 2
 3
                MR. DIROCCO: Yes.
 4
                MS. MCNAMARA: Mr. Avery?
 5
                MR. AVERY: Yes.
                MS. MCNAMARA: Ms. Rodriquez?
 6
 7
                MS. RODRIGUEZ: Yes.
                MS. MCNAMARA: Mr. Blee?
8
 9
                MR. BLEE: Yes.
10
                MS. MCNAMARA: Mr. Light?
11
                MR. LIGHT: Yes.
12
                MR. MCMANIMON:
                                Thank you.
13
                MS. WALTER: Moving on to Atlantic
  County Improvement Authority, the Cape May County
15 Tech Village Project. Please introduce
16 yourselves, and everyone who is not counsel,
17 raise your hand to be sworn.
18
                (At which time those wishing to
19
  testify were sworn in.)
20
                MR. MCMANIMON:
                                Thank you. For the
  record, Ed McManimon from McManimon, Scotland and
22
  Baumann, bond counsel to the Atlantic County
23 Improvement Authority. Sherry Tracey is the
  financial advisor to Cape May County.
25
  Cantalupo is the bond counsel to Cape May County.
```

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```
To his right is Will Morey who is a
1
 2 freeholder for the county who knows everything
  you need to know about this project. And John
  Lamey who is the executive director of the
5
  Atlantic County Improvement Authority, and Doug
  Backer who is the financial advisor to the
6
7
  Atlantic County Improvement Authority.
8
                MS. WALTER:
                             Before you start, I
  want to let everybody know, they came in and
10
  they've been very helpful in providing an
11
  explanation and answering questions for me in a
12
  meeting just to prepare for this.
13
                                It's not unique, but
                MR. MCMANIMON:
14 it's a tremendous opportunity for two counties,
15 Atlantic and Cape May, to use the benefits of
16
  their powers and experience to jointly assist in
17 a very significant project for Cape May County.
18
                Atlantic County, for the Improvement
19 Authority, did a relatively similar project, and
20
  they, from that experience, Cape May County felt,
21
  that since they don't have an Improvement
22
  Authority, that they could use the benefits of
  their neighboring county and use the Atlantic
23
24
  County Improvement Authority, not just to finance
  the project, which the freeholder can explain,
25
```

```
but also to construct it and operate it and lease
 2 lit out.
 3
               And their experience is a major
  benefit in sharing their expertise between the
4
  two counties, so I think because Will was
5
6 beneficial in the conference call with you, I
  think if he explains the dynamics of this
8 project, which are very significant, I think
  you'll get an understanding of what's happening
10 here.
11
               MR. MOREY:
                            Sure.
                                   I would be happy
12 to do that. So Atlantic and Cape May County have
13 had a long history of collaboration and working
14 together, and also Salem and Cumberland County
15 joined them as part of the South Jersey Economic
16 Development District, so there's sort of a
17 natural collaboration of opportunity between
18
  them.
19
               A focus for Cape May County is
20 diversified economically. Cape May County is a
  great tourism destination. I hope you all agree,
21
22 and very known throughout the nation, Jersey
  Shore and all of that brings. But in Cape May
23
  County, we've been very focused on how do we
  diversify the economy a little bit. We hear many
```

```
stories of young families that are growing up in
1
  the area and they would like to stay in the area.
 3
                If they don't start their own
  business, job opportunities are difficult,
4
5
  seasonal, those type of concerns. So we've been
6 focused on ways to diversify the economy and we
  have -- the UAS Development or Unknown Aerial
8 System drones throughout the country, it seems to
  me like five years ago, I'm not sure anybody was
10
  talking about drones. And now it's like
11 everybody is talking about drones for all kinds
12
  of activities.
13
                But we did pay attention and we
14 learned that Cape May County has a unique
15 opportunity within Unknown Aerial System
  Development because of its location of being
16
17 fairly remote but being close to a complex air
18
  space, so development of sensors, not actually
  the aircraft themselves, but sensors,
19
  communication devices, flying cell towers, things
20
21 like that, the county is really well positioned
22
  to receive companies that are interested in doing
23
  those type of business.
24
                So as a result of that, we took a
25
  look at the airport and the Cape May County
```

```
1 Airport is an old Navy airbase.
                                    I'm sure you're
  familiar with it, or not, and it had seen its
  better day probably 40 or 50 years ago. A number
  of buildings that were dilapidated and not used
4
  any longer and the county became serious about
  trying to improve the look of the airports so
6
7
  then we could use it and be a prospect for folks
  to come to work in Cape May County.
9
               So for the last four years or so, we
10
  started in our UAS engagement four years ago, and
11 two years ago, we looked at the space of the
12
  airport and how to make it an area that would
13
  support this type of UAS activities.
                                         The county
14 has spent, in the neighborhood of 10 million
15 dollars over the last couple years, removing
16 dilapidated structures, environmental issues that
  had to be dealt it, infrastructure issues, new
17
  roadway, things like that, and poised the airport
18
  for its next generation of development we think.
19
20
                So when we looked at the notion of
21
  creating a Tech Village or a building for UAS
22
  robotics and innovative technologies, it occurred
23
  to us, as we were thinking how to get this done,
24
  we needed to turn to someone that had development
  experience. And through our relationship, our
25
```

```
prior relationships and through the development
  district, we felt Atlantic County was an ideal
 3
  partner for that.
 4
               Coincidentally, as was mentioned,
5
  Atlantic County is aggressively persuing the
  aviation sector, a little different version than
  what is Cape May County, but there's really great
  compatibility there, so both counties developed
  that they would support one another, as well in
  the actual sectors, that they were interested in.
10
11
                So that resulted in, I guess about a
12 year, about six months or so ago, serious
13 discussions with Atlantic County, we were
14 delighted with the experience they brought to the
15 table. They've done an excellent job for Cape
  May County so far, and we're excited to work
17
  together, which I think would be in the best
  interest of, not only Cape May County, but also
18
19 both counties together and South Jersey.
20
               MR. MCMANIMON:
                                Just for focus, this
21 | is about a six million dollars project.
                                            There is
22 a 3.4 million dollar grant. They have to do the
23 project to get the grant, so the expectation,
  there will be a financing and then a permanent
  financing for the difference in terms of once
25
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```
that grant is received, and maybe just briefly,
 2 it's helpful to get John Lamey's perspective from
  the Atlantic side of this as to how they were
  able to make this work.
 5
               MR. LAMEY: As Will mentioned,
6 Atlantic County, a few years ago, recognized we
  were overly dependant on the casino tourism
8 | industry. We also looked at ways to diversify
  the economy. We identified the aviation center
  as a way that we could capitalize on the
10
11 activities that are taking place at the FAA
12 Technical Center and try to create an atmosphere
13 for aviation.
14
               Cape May County was in a similar
15 situation. Atlantic County, we determined we
16 would take the initiative to build the first
17 building of the aviation research and technology
         That building will be complete next month.
18 part.
  It is the first of seven buildings that will host
19
  tenants who are aviation related, research
20
21 related companies.
22
                This works very well with the Cape
23 May County because Cape May County is also
24 looking at aviation as well as technology, but in
25 a little different market, so we recognize that
```

```
we're not really competing with the Cape May
  County, and that anything that we can do together
  to help the economy is going to benefit both
  counties, so we recognize that economic
4
  development doesn't stop at county lines.
                If it's good for Cape May County,
6
7 it's going to be good for us and vice versa, so
8 we took the initiative. We financed and are
  building the building. We're going to be leasing
  to tenants, which we are very close to having a
10
11 full building, and we're going to do the same
12
  thing in Cape May County with a little bit
13 different market.
14
               MR. CANTALUPO: Will Morey would
15 like to also talk about job creation associated
16 with this.
               MR. MOREY:
17
                          Yeah.
                                   Diversify the
18
  economy for job creation and trying to grow
19
  opportunity. We're really excited. Our two key
20 prospects that we've been working with who have
21 limited operation, I guess I'll say at this time
22 with the county, their estimates for job growth
23
  over the next three to five years is between 50
24
  and 100 jobs. And these are technical oriented
25
  jobs.
```

```
Not only engineering jobs, but jobs
1
 2
  that require training for light assembly and
  things like that, so we're really excited about
  that, and that represents only half the building.
4
  So our projection would be approximately 135 jobs
  out of this first building.
                                This is incidentally
6
7
  as well, we hope, the first building, so we have
  plenty of space to do more. We think that the
  market will accept and bear more, but the first
  building is about 135 jobs and so we think that's
10
11 really very important for the county.
12
               We have laid the seeds I think for
13
  the success for this building as well.
                                           For about
14
  three years or so we've been conducting six times
  per year forums so we have 30 to 40 participants
15
16
  that come to our forums to talk about UAS
  Development and how to support the UAS industry,
17
  so through that, we've really developed a really
18
  nice network of individuals throughout the
20
  region, and as far as Canada, that have an
  interest in doing some level of work in Cape May
21
22
  County.
23
               Our goal of course is to have them
24
  take up a level of residence in Cape May County
  and use some of the development and make a
25
```

```
commitment to the county as well. And John, as
 2 you mentioned, the FA Technical Center being
  right up the road is really a tremendous asset,
  certainly to Atlantic County, but to Cape May
4
 5
  County as well.
                So for the FAA's focus on
6
7
  lintegration of drones into the National Airspace
8 System, they're really focused on the data that
  can come out of the type of activities that are
10 happening in Cape May County. And one other item
11 I'll note is Cape May County took the initiative
12 a couple years ago to apply for and have received
13 one of the few certificates of authorization held
14 by counties in the United States.
15
               So we have the ability to be able
  to, essentially, be a gateway to this type of
17
  testing and development and have worked in close
  collaboration with the FAA as a partner in safety
18
19 with them as well. So we're really thrilled
20
  about the prospects, and it's time now to create
21
  the facility that we can draw folks to, to
22
  continue their development.
23
               MS. WALTER:
                             Is there any
24 relationship between the different tenants and
  the county -- is something we had raised with you
25
```

```
previously. Would you mind speaking a little bit
1
  about how the county anticipates covering, in the
  absence of tenants, as you're searching for
  additional tenants to make sure the debt service
  is covered?
5
6
                             I'll speak a little bit
               MS. TRACEY:
7
            As you heard us mention, the county is
  to that.
8 receiving a very large grant that's going to
  cover up to half, maybe slightly more than half,
  of the total construction cost of the building
10
11 and we spoke about this is a very important
12 project. Freeholder Morey spoke for a while
13 about the importance of the project for the
14 region, job creation, diversifying the county.
15
               So the county, with that, really
  only having to finance maybe about two and-a-half
17
  million or so to cover the cost of the building,
18
  has decided to take a more aggressive approach to
  the financing. And rather than to spread this
19
20
  financing out over the life of the building,
21
  useful life of the project, has decided to
22
  amortize it.
23
               Most likely it's going to be about
24 15 years. Could potentially even look at
  something shorter than that, and so not as much
25
```

```
to really match revenues from the leases to pay
1
  the debt service, but understanding that, again,
  while the leases are expected to cover slightly
  more than half of the debt service on the
4
  project, even over a shortened 15 year time, the
  county does have their GO backing, certainly for
6
  the project, and does understand and plan to
7
  cover any differences.
9
               Again, in knowing that they would
10 rather amortize over a shorter period of time,
11 even going out into the taxable market to spread
12 is a two, two and-a-half million dollar issue
  over 25 or 30 years, we would end up paying so
13
14 much more in debt service. They would probably
15 end up paying more than double the interest cost
16 in order to really stretch it out that long,
17
  particularly in the taxable market that does like
18 larger block sizes.
19
                So here, by shortening it up a
20 little bit, it's not expected that the leases
21
  will cover every year of the debt service, but
22
  the county, again, is completely on board with
23
  that and understands that they will be paying a
24
  portion of that likely from their GO.
25
               MR. LAMEY: We're not just looking
```

```
at building a building. We're really not
1
 2 investing in a building. We're investing in the
 3
  economy. This is really to kick off a new
  segment of the economy.
 4
 5
               MR. MOREY:
                           To that point too, we
  spend, as all counties and municipalities do,
6
  millions of dollars on infrastructure. This is
8 an amazingly modest investment for the county in
  comparison. And in some respects, I think John
10 shared with me the other day on the telephone,
11 when the bridge is broken, we all run and fix it
12 without a thought, right?
13
               When the economy is broken, are we
14 going ahead with the same vigor? And in Cape May
15 County, we think, hey, we want to turn some of
  our attention, some of our financial resource,
16
17
  which is considerable in Cape May County, towards
18
  trying to diversify this economy.
19
               MS. RODRIGUEZ:
                                I have a comment.
                                                   Ι
20 want to commend you because it's nice to see
21
  counties, right, whether they're Improvement
22
  Authorities, freeholder boards, political parties
  form alliances for the betterment of the
23
24
  counties. I don't live there.
                                  I'm excited.
  think these projects are long lasting.
25
```

```
I think full of hope, and I think
1
2 it's great for both counties for your assistance
  and your help and for coming up with the vision.
  It's nice see things coming up on the east coast,
4
  and if they're happening in New Jersey, I'm all
  for it, so I'm excited for you.
6
7
                MR. MOREY:
                            Thank you.
                            When I first read this,
8
                MR. AVERY:
  I thought all the activities was on the airport
  itself, Cape May Airport. It's off the airport,
10
11 the construction?
12
                MR. MOREY:
                           It's on the airport.
13 Not, obviously, on the aviation side.
14
                MR. AVERY:
                           But my concern is I also
15 served on the Pinelands Commission, and if it's
  going to come before the Pinelands Commission, I
17 would abstain here. But if it's on the
18
  airport -- I just wanted to be sure.
  commend you. I think this will also support
19
20
  efforts at the joint base.
21
                MS. WALTER: If there is no other
22
  further questions.
23
                MR. AVERY: I would move the
24
  approval.
25
                MS. RODRIGUEZ: I second it.
```

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MS. MCNAMARA: Ms. Walter?
1
 2
                MS. WALTER: Yes.
 3
                MS. MCNAMARA: Mr. Mapp?
                MR. MAPP: Yes.
 4
 5
                MS. MCNAMARA: Mr. DiRocco?
                MR. DIROCCO: Yes.
6
 7
                MS. MCNAMARA: Mr. Avery?
                MR. AVERY: Yes.
8
 9
                MS. MCNAMARA: Ms. Rodriguez?
10
                MS. RODRIGUEZ: Yes.
11
                MS. MCNAMARA: Mr. Blee?
12
                MR. BLEE: Yes.
13
                MS. MCNAMARA: Mr. Light?
14
                MR. LIGHT: Yes.
15
                MS. WALTER: Next up is the Mount
16 Laurel Township MUA. This is an Infrastructure
17 Bank Loan Program Project Financing Application.
18 If you would please introduce yourselves and all
19 hon counsel be sworn.
20
                MS. CAROLAN: Pamela Carolan, the
  executive director of Mount Laurel MUA.
21
22
                MR. GROSSMAN: Neil Grossman,
23 financial advisor to the authority.
24
                MR. HASTIE: I'm Tom Hastie from
25
  Capehart, bond counsel.
```

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(At which time those wishing to
1
 2
  testify were sworn in.)
                           We're before the Local
 3
               MR. HASTIE:
  Finance Board looking to approve kind of a five
4
5
  year capital project of the authority.
  present, the authority bonded indebtedness is
  rapidly being retired. For the last almost
  decade, they've done most of their CAP on a pay
  as you go basis.
10
                They've assembled a series of sewer
11 projects that are about 16 and-a-half to 17
12 million in approximate costs, and that, together
13 with some of the other work they'll continue to
14 do on their system, they thought now is the time
15 to go into the market for a financing. We put it
  all into one general bond resolution even though
16
17 its multiple projects because under the service
  agreement with the township, the township has to
18
19 approve each financing.
20
               And in discussions between the town
  and authority, the town let it be known that
  they'd rather have this in front of the council
22
23
         So we put it in front of the council.
  They voted to authorize the undertaken debt, and
  the next step is we're here before you.
25
```

```
The authority's preliminary thought
1
 2 is that most, if not all, of the eligible project
  will be financed through the Infrastructure Bank,
  or formally the NJEIT. There is about a three
4
 5
  and-a-half million dollar project that is
  currently being ongoing. It was undertaken on an
6
7
  emergency basis and we tried to do it through the
8 NJEIT at the time and it was problematic.
9
               So because it was a force main, they
  went out, they spent the money and we're looking
11 to issue bonds on the private market for that
12 piece to reimburse the authority for its costs.
13 I'd be happy to entertain any questions.
14 here.
         She understands the system religiously.
15
               MS. WALTER: I had a few questions
16 for you.
            I know you said that part of the
  project was being done on an emergency basis, and
  I may have missed it, but what was the element of
18
19
  the project that was the emergency?
20
               MS. CAROLAN:
                            So that was a
  approximately 3.5 million dollars. Actually, the
22
  work has been completed already.
                                     It was a
23
  sanitary sewer force main that approximately
  80 percent of the sewage generated in Mount
  Laurel flows through. It broke several times
25
```

```
1 beginning in 2012 culminating three breaks in
 2 April of 2016 on the same day.
 3
               Every time that we would have a
  break of this line, we were faced with trucking
4
5
  sewage through the town upwards of 22 trucks,
6 with a maximum we've had on a break, and we still
  spilled a lot of sewage. We had planned to do
8 this project. We had this 3.5 million, we had
  planned to do it through the EIT, but after the
10 April 16th break, we decided we needed to replace
11 the force main immediately and we couldn't wait
12 for all of the approvals through the regular
13 program.
14
               Actually, we were approached by the
15 EIT for their emergency loan program and we had
16
  passed resolutions to enter into the emergency
17
  program, but as we got into it, only a few weeks
18
  in, we realized our project was not going to be
19 eligible.
20
               One of the requirements in the
21
  emergency program is that the new piping be
22
  constructed in the same trench as the existing
23 piping and that was not possible on the job, so
  we dropped out of the program and we used our
  capital improvement program, where we have money
25
```

```
set aside for other projects, and pay as you go
1
  to do that project, so that one was completed in
  December of 2017 and it's been in service since
  then.
 4
 5
                MR. LIGHT:
                            That's a shame.
                                              What.
  difference can an emergency occur that has to go
6
7
  to a different trough rather than replace the one
  you already got a hole in it?
9
                MS. CAROLAN:
                              It was a shame.
  lit's a county road that the project, the piping
11 is located in. We were on one side of the WL
12 line and we need to go on the other side, and
13
  that no longer made us eligible for the emergency
14 program.
                            It's fixed now?
15
                MR. LIGHT:
                    CAROLAN: It is fixed.
16
                MS.
17
                MS.
                    WALTER:
                             A couple of questions
18
  about the water and sewer rate impact.
19
  the dollar amount per the household? You gave us
20
  an estimate of about a three percent increase.
                                                    Ι
21
  was wondering what the actual dollar impact is.
22
                MR. GROSSMAN:
                               The authority has a
23
  five year kind of rolling fiscal planning model
24
  that it uses, so going back almost 10 years now,
  they implemented a series of rate increases with
25
```

```
an eye towards their next 10 years of capital,
1
  and again, they do that every year.
 3
                So there's not anticipated to be
  actually a sewer rate increase from existing
4
5
  levels for this project because rate increases
  that they put in place, they expect to be
6
7
  sufficient for, again, at least the next five
  years on the sewer side.
9
                MS. WALTER:
                             What do those generally
  work out to every year?
11
                              So we did a series of
                MS. CAROLAN:
12 rate increases beginning in 2003 through 2013 and
13
  they were, approximately, three percent a year
14 every year on both the water and the wastewater
15 rates. So we haven't had a rate increase since
  February of 2013 and we're not -- because we had
17
  planned this borrowing is only for the wastewater
  system which we had planned for over the last
18
19 five years.
20
                So we're not anticipating any rate
  increase, as Neil had said, on the wastewater
         For other reasons, we have rate increases
22
  side.
23
  planned on the drinking water side, but we're not
  borrowing for the drinking water. Our capital
  improvement program is still on the pay as you go
25
```

```
basis for drinking water at this time.
1
 2
               MS. WALTER:
                            The 2026, you indicate
 3
  there's a reduction in debt service in about a
  million and-a-half dollars. I was wondering if
  that will affect the rates?
6
               MS. CAROLAN: Yeah, that's on the
7 water side. We have nominal debt left on the
8 wastewater side. All of our debt on the
9 wastewater side was predominantly through the
10 NJEIT back in the 1990s, and we retired a lot of
11 that in 2012 and in 2014. So we have very little
12 debt on the wastewater side now.
13
               MR. LIGHT: I'll move the
14 application be approved.
15
               MS. RODRIGUEZ: Second.
16
               MS. MCNAMARA: Ms. Walter?
               MS. WALTER: Yes.
17
18
               MS. MCNAMARA: Mr. Mapp?
19
               MR. MAPP:
                           Yes.
20
               MS. MCNAMARA: Mr. DiRocco?
21
               MR. DIROCCO: Yes.
22
               MS. MCNAMARA: Mr. Avery?
23
               MR. AVERY: Yes.
24
               MS. MCNAMARA: Ms. Rodriguez?
25
               MS. RODRIGUEZ: Yes.
```

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```
MS. MCNAMARA: Mr. Blee?
1
 2
                MR. BLEE:
                           Yes.
 3
                MS. MCNAMARA: Mr. Light?
                MR. LIGHT:
                            Yes.
 4
                MS. WALTER: Good luck with the new
 5
        Next up is the Essex County Utilities
6
  Authority Water System Project Notes.
  introduce yourself and all non counsel be sworn.
9
                MS. EDWARDS: Good afternoon.
10 Jennifer Edwards with Acacia Financial Group,
11 financial advisor to the Utilities Authority.
12
                MR. DRAIKIWICZ: John Draikiwicz
13 from Gibbons, bond counsel to the authority.
14
                MR. JEMIS: Paul Jemis, special
15
  counsel to the Essex County Improvement
16 Authority.
17
                MR. ACKER: Mark Acker, director of
18
  finance and administration, Essex County.
19
                (At which time those wishing to
20
  testify were sworn in.)
21
                MR. DRAIKIWICZ: The Essex County
22 Utilities Authority proposes to issue its notes
23 in an amount not to exceed 2.7 million dollars.
  The proceeds of which will be utilized to
  currently refund the authority's existing
25
```

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4.5 million dollars of notes issued in 2016.
1
  notes will be issued for a two year period and
  will be paid off in full at maturity.
 4
                The county intends to budget 1.35
5
  million dollars in 2019 and 1.35 million dollars
  in 2020 in order to compensate the payment in
  full of the note. The notes will be secured by a
  county deficiency agreement with the County of
  Essex. We hereby seek positive findings in
  connection with this transaction.
10
11
                MS. WALTER: So would the ECUA have
12 any objection to the board putting a condition on
13
  just requiring that the deficiency agreement be a
14 condition of the approval? I want to make sure
  that there's appropriations happen.
15
                                        There's no
  real concern, but just locking that in.
                MR. ACKER:
17
                           That's not an issue.
18
                MS. WALTER:
                             Any questions?
19
                MR. BLEE:
                           Motion.
20
                MS. WALTER: Motion with a condition
21
  for the county appropriation.
22
                MR. AVERY:
                            Second.
23
                               Ms. Walter?
                MS. MCNAMARA:
24
                MS. WALTER:
                            Yes.
25
                MS. MCNAMARA: Mr. Mapp?
```

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```
1
                MR. MAPP: Yes.
 2
                MS. MCNAMARA: Mr. DiRocco?
 3
                MR. DIROCCO: Yes.
 4
                MS. MCNAMARA: Mr. Avery?
 5
                MR. AVERY:
                           Yes.
                MS. MCNAMARA: Ms. Rodriquez?
6
 7
                MS. RODRIGUEZ: Yes.
                MS. MCNAMARA: Mr. Blee?
8
 9
                MR. BLEE: Yes.
10
                MS. MCNAMARA: Mr. Light?
11
                MR. LIGHT: Yes.
12
                MR. DRAIKIWICZ: Thank you very
13 much.
14
                MS. WALTER: Next up is the Newark
15 City Lead Service Line Project. Would you please
16 introduce yourself and all non counsel please be
17 sworn.
18
                MR. MAYER: I'm Bill Mayer with
19 Decotiis, Fitzpatrick, Cole and Giblin. To my
20 | left is Dan Marinello, NW. To my right is
21 Danielle Smith, the CFO of the city, and to her
22 right is John George. John is the chief engineer
23 in the city of Newark.
24
                (At which time those wishing to
25
  testify were sworn in.)
```

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```
Thank you.
1
                MR. MAYER:
                                        It's been a
 2
  long time coming at this point, probably goes all
  the way back to 1991 when the EPA adopted its
  lead and copper rules. Subsequent, more recently
4
5
  in January of this year, the New Jersey DEP
  directed the city to begin to offer to replace
6
7
  lead service lines in the city.
                                    This is an
  application for a Municipal Qualified Bond.
9
                We plan to do an NJIB financing.
  They require that we obtain Municipal Qualified
11 Bond status. Maybe in the future that will wane
12
  off, and what the city is planning to do is, over
13
  an eight year period, construct, in 10 phases,
14 replacement of lead service lines from the water
15
  main in the street to the meter in the house
16
  through the wall, if you will.
17
                It's been somewhat torturous for Mr.
  George, who is very familiar, and I'll get some
18
  testimony from him in a minute. When it came to
19
20
  our office, we spent some time on private
21
  ownership of the lead service lines, suggested
22
  strong legislative sponsors for legislation to
23
  expressly allow municipalities to replace the
24
  lead service lines provided there's NJIB.
25
                You're used to the acronym now.
```

```
1 NJIB financing. That legislation was passed in
 2 August, very strong vote in the House, unanimous
 3 vote in the Senate and was approved by the
  Governor on August 24th, Chapter 114 of the law.
4
5
  And the lead up to the Governor's approval, I had
  several conversations with the Governor's counsel
6
7
  office and representatives of DCA.
               And last night I had the pleasure of
8
  talking to the interim director about the
  project. The city, I personally think, is doing
10
11 a very commendable thing. Lead service lines
12 have been a long issue. They're charging, trying
13
  to take control of the problem.
                                    Newark has
14 approximately, 36,000 residential connections.
15 Up to 15,000 of them may have lead service lines.
  That's 42 percent in the city.
16
17
               What they hope to do is to, today,
  obtain Municipal Qualified Bond status for all 10
18
19 phases of the project. Phase one is probably
  seven and-a-half million times 10 is 75 million
20
21 dollars. Then receive their bids for the
22
  project. Then obtain NJIB construction
23 financing, construct the project, continue to
24
  construct all 10 phases and then convert it to a
25 long term funding NJIB loan.
```

```
The private line did slow us down
1
 2 for a while. Governor's approval slowed us down
  for a while. Legislature, not so bad. The city
  has been very proactive since they received the
 5
  DEP letter. Mr. George, I think, spent a good
  amount of time on this project.
6
 7
                The city has given several notices
8
  to residents warning them about lead causes
  serious health problems, but they've also
  promised the residents, in a notice, that the
10
  city will replace the lines at a not to exceed
12
  cost of a thousand dollars to the residents.
13
                They've asked for the residents
14 consent because this is a private line.
15 need the consent of the residents to go into the
16 line into the house, and John can report on how
17 he's doing on receiving those consents, at least
18
                       John, what's your history?
  through phase one.
19
  John, again, is not the chief engineer.
20 believe he's the PE. John what is your history
21 with the water plant? You've been with the city
22 a long time now.
23
               MR. GEORGE:
                            Yes.
                                   I've been with
24
  the city for close to 30 years.
                                    I came across
  this project because the City of Newark
25
```

```
Administration and our department made a decision
  to replace lead service lines that existed in the
  city for so many decades now. Because there were
  lead service, lead concentration exceedances in
4
 5
  the lead testing that be performed in 2017.
6
                So that triggered a notice of
7
  noncompliance, according to the DEP and EPA
8 rules, so that made us receive a notice of
  noncompliance which ordered us to start replacing
10 lead service lines in addition to other measures
11 that we were supposed to undertake.
                                        So we had to
12
  come up with a plan of action of how to get this
13 done because it wasn't a few services.
14
  close to 15,000 lines that existed.
15
                So how to fund it and so on, and the
  one thing that we came across is the offer of the
16
17
  NJIB program to address lead service line
  replacement at a significant portion of principal
18
  forgiveness offer to municipalities.
19
                                         So Newark
20
  City is qualified to receive that based on the
21
  financial status, and so on.
22
                So we decided to undertake the
23
  lentire 15,000 service line replacement project,
  but divide that into 10 phases due to several
25
  reasons. Such as, three year limitation of the
```

```
NJIB, short term funding and the actual doing the
  work all across the city all at once having
 3
  contractors, and that's going to create a
  nightmare for us.
 5
                So the most viable plan for us
6 happened to be breaking it down into several
  phases, so we broke that down into 10 phases, and
8 each phase is supposed to have three contracts
  taking place in different parts of the city.
  Each contract will address 500 service line
10
11 replacements, so a total of 1500 lead service
12 line replacements in each phase, so total to each
13
  phase is going to overlap a little bit. So in 10
14 years it will be compressed to eight years by the
15
  time you get done. So that's our plan.
16
               MR. MAYER:
                           John, there was a notice
17
  that went out to the residents that said the cost
  to the residents would be not to exceed 1,000
18
  dollars. How is that figure arrived at? Let me
19
20
  just also elaborate. I understand it's going to
21
  be on the water bill.
22
               MS. RODRIGUEZ: What's the cost to
23
  the resident again?
24
                MR. GEORGE:
                             The cost of the
25
  resident that's informed to each resident by
```

```
1 letter is that, I'll just read the language in
 2 our notice. At this time the city is offering to
  fully replace the lead service line with a new
  copper line within the next two years at a
4
  discounted rate not to exceed a thousand dollars
  contribution from the property owner.
6
7
               MS. RODRIGUEZ: That's from the curb
  into the home?
9
               MR. GEORGE: Yes.
10
                            To the meter.
               MR. MAYER:
11
               MS. RODRIGUEZ: To the meter, yeah.
12 Wow.
13
                            That doesn't sound like
               MR. LIGHT:
14 you're forcing them to do it. It sounds like
15 you're saying, please do it. What if they don't
16 do it?
17
               MR. MAYER: We're trying to
18 encourage them to do it. What kind of percentage
19 response are you getting, John?
                                    I mean, they
20 need access.
21
               MR. LIGHT: You may have to be more
22 firmer though than saying --
23
               MR. MAPP: What's the replacement
24
  cost of those?
25
               MR. GEORGE: It's anywhere between
```

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```
$3,000 to $7,000.
1
 2
                MR. LIGHT: And the homeowner will
 3
  only pay a thousand?
 4
                MR. GEORGE:
                             Correct, up to a
5
  thousand.
6
                MS. WALTER: A few questions for
7
  you. One is, why is the replacement of lead
  service lines to the individual properties
  necessary to the benefit of the public system?
10
                MR. GEORGE: Because the lead
11 exceedance happens when we were testing water.
12 As we normally do across the city on a daily
13 basis, we test them and then analyze them, and
14 then in 2017, the action level was exceeded.
15 action level, it's exceeded when more than
16 10 percent of the samples taken have more than 15
17 parts per billion of lead content concentration.
18
                MS. WALTER: Is that coming from
  those private lines back into the system?
19
20
  is that affecting the primary system?
21
                MR. GEORGE:
                             Yes.
                                   What has happened
22
  is the samples that are always taken in the
  customer's tap inside the home, so our water, the
23
24
  city's water supply, it comes up to the water
  main in the street and that has been checked with
25
```

```
1 no lead content by testing and recruiting
 2 sampling and testing. The lead comes out from
  the lead pipe that connects the home to the water
  main in the street. So these lead problem is
  found in homes where they have old lead service
  pipe connections which dates back to the 1950s or
7
  before.
8
                            Thank you for that
               MR. MAYER:
  question because the bond ordinance itself
  contains sort of a, not unusual, but a
10
11 specialized recital citing that the city believes
12
  that the provision of clean, lead free drinking
13 water to its residents is a public purpose
14 beneficial to the city as a whole and any benefit
15 that a private landowner in accompanying this
16 purpose is incidental and subordinate to the
17 primary public and governmental purpose.
18
                I've lived with this for quite a
19 while now, and the goal of the city is to comply
20 with the federal lead incomparable, to comply
21 with the EPA's directive to replace these lead
22 service lines and it's not easy to find a way to
23 do it.
24
                It's like a city street, it's not
25
  like it's city owned, so they have to contact
```

```
1 15,000 people to get their consent to do it and
  they hope to be made whole by the charge on the
  water bill, but that is dependant on the amount
  of principal forgiveness or grant money that they
4
  get down the road.
6
                           Did you validate those
                MR. MAPP:
7
  results by testing an equal number of homes that
  don't have the lateral, that don't have lead
  laterals?
10
                MR. GEORGE:
                             Yes.
11
                           And how did those results
                MR. MAPP:
12
  compare to the ones that have the lead?
13
                             The services that don't
                MR. GEORGE:
14 have lead service collections confirm as not
15 having the service connections did not have high
16 lead content.
17
                MR. MAYER:
                            They've spent, including
18
  in this application, there's a pretty extensive
  report from CDM, the Environmental Infrastructure
19
20
  Trust, I'll probably call them that for the next
21
  20 years, required an environmental decision
22
  document, and CDM, working with John, put a very
23 extensive report together and went through all
  the history and they've been on it.
                                        They've been
25 working very diligently on it.
```

```
And I know in my conversations with
1
 2 NJIB, a good relationship with Rich Nolan, the
  senior bond lawyer, the early conversations --
  well, they didn't think -- they're pretty far
 5
  along. I mean, they've done their homework on
  this.
 6
 7
                MR. MAPP:
                           I just wanted to make
  sure that the source of the lead was not --
9
                MS. RODRIGUEZ:
                                It was from the curb
10
  to the home and not necessarily from the main,
11 main because I know there's been quite a bit of
12 redevelopment, especially in the central parts of
  the now central and the north ward and even down
13
14 in the east, a lot everywhere, and all five wards
15 in Newark.
16
                So I think that's a -- this question
  is very valid, very, very valid. I just think
17
  this needs a lot of thinking because we're
18
  talking about, this is a major, major project.
19
20
                MR. MAYER:
                            There's apparently a cut
  off date when they switched over from lead lines
  to what lines?
22
23
                MR.
                    GEORGE:
                             To copper lines.
24
                    RODRIGUEZ:
                                Copper lines.
25
                             I think the date was in
                MR. GEORGE:
```

```
I don't have the exact date, but the year
1
  1953.
 2
  was 1953.
 3
                MR. MAYER: We're focused on Newark,
  but it's a problem in all your urban areas.
4
 5
                MS. RODRIGUEZ: Yeah, absolutely.
                           And again, Newark is
6
                MR. MAYER:
7
  trying to address it and they're taking their
8 head out of the sand. They've put a plan
9 together to do it. It hasn't been easy to get to
10 this point because we need the legislation to
11 allow them to do it and we need your approval to
12 do it.
13
                MR. LIGHT:
                            The fact that you're
14 only charging them a thousand dollars out of a
15 $6,000 project, that ought to be able to be
16 something as an incentive.
17
                MR. MAYER: What percentage response
18 are you, getting, John? I don't want to stray
  too far here, but --
19
20
                MR. GEORGE: We initially sent out
21 3,100, around that number, of notices to known
22
  lead service property owners. Initially, we
  received somewhere about 200 responses signing
23
24 into the program.
25
                MR. LIGHT: That's about 20 percent.
```

```
Right. So we weren't
1
                MR. GEORGE:
 2 happy with those responses, so we sent out again
  the second round of notices to the same
  addresses.
             We received another 200 or so
 4
  responses and we are still getting more
6
  responses.
7
                MR. MAYER:
                            This is not going to be
8
         This is a long term.
  easy.
9
                             To that end, this is a
                MS. WALTER:
  project, as you said, that's going to effect
11 across the city but then also across the state as
12 more of these projects move forward.
                                         The vision
13 is going to be issuing guidance, Local Finance
14 notice about implementation of the new lead
15 service line law.
16
                Something that we wanted to address
17
  with the city, I raised with the city
  unfortunately a bit last minute yesterday, but
18
  rather than holding their application, I wanted
19
  to make sure they were able to move forward
20
21
  today, but I wanted to make them aware and make
  you aware that one of the things that's important
23
  to making this sustainable, on a statewide basis,
24 is going to be imposing a condition on any such
  lead pipe application that the cost of
25
```

```
replacement is going to have to come out of a
1
 2 special assessment.
 3
               Special assessments can be stretched
  for up to 20 years but that's something as a
4
  division and a state we make sure it's vital to
5
  make this is sustainable project around the
7
  state.
8
               MR. LIGHT: It's the only way you're
  going to be able to do it.
10
               MS. RODRIGUEZ: And I know because
11 we do this, I sit on the Water Commission, as you
12 know, Dan. When you said a thousand dollars --
13
               MR. LIGHT: Are you ready for a
14 motion on this one?
15
               MR. MAYER: Can we discuss the
  special assessment a little bit? Because there's
17
  two types of bond ordinances.
                                  There's your
18 General Improvement Bond Ordinance that recites
  there is no special assessment, then there's a
19
20 Special Assessment Bond Ordinance which requires
21
  notice to every land owner, and extended public
22 hearing period.
23
               Would it be possible to -- because
24 here they plan on including it in the service
  charge in the water bill which is the same
25
```

```
economic effect.
1
 2
                            They're planning on
               MS. WALTER:
  putting a thousand dollars of a 6,000 dollar
  project in the water bill, which I understand you
  have represented to the clients, but, you know,
6 again, this is something that we could have held
  the application and we didn't. We want you to be
  able to proceed, but this is something that's
  going to be required for any of these projects
  around the state.
10
11
               MR. MAYER: Can we limit the special
12 assessment to $1,000?
13
               MS. WALTER: I don't have the
14 ability to do that.
15
               MR. LIGHT: That would have to come
16 from --
17
               MS. RODRIGUEZ: We can't make that
18
  decision, not this board.
19
               MR. MAPP: Is it your concern that
20
  the property owners, the affected property
21
  owners, may not want to pay the $1,000?
22
               MR. MAYER: My concern is that with
23
  the project of this magnitude, we're going to
24 have to take a very large step backwards to
25 notify 15,000 people. It's going to cause some
```

```
political discomfort because they've already
 2 promised a thousand dollar cap which probably is
 3 not in the director's plans. And then to
  administer a special assessment, you're going to
  have to go out and confirm the assessments.
               MS. RODRIGUEZ: How have they been
6
7
  informed that this is happening and what was the
  outreach like? And you know, yeah, how have they
  been informed? Aside from the survey, do they
  want to participate in this?
11
               MR. GEORGE: If I may answer that,
12
  the city department of Water and Sewer Utilities,
13
  under the director's signature, have notified
14 each resident by mail with a notice and with FAQ
15 information attached. And in addition to that,
  we have produced door hangers.
17
               MS. RODRIGUEZ: Okay.
                                       So you have
18
  that.
         Okay.
19
               MS. WALTER: You have been able to
20
  proceed with that mechanism in the past. You
  have already notified 3100 people on multiple
21
22
  occasions. You have the addresses, fortunately.
23
  I do understand that it is a complication, but I
24
  think it's a complication that I think is better
  to proceed with now than to hold the application.
25
```

```
If you have concerns and you want to
1
2 revisit, you're welcome to do that, but I know
  you've been moving very actively to comply and to
  make sure that you're not violating the
  exceedances any longer than you have to, so I
6 think we'd be very happy to help you move forward
  with this, but with the condition on the
8 application.
9
                MR. LIGHT: I don't see much to be
  gained by deferring this to next month.
11
                MR. MAPP: We can move forward.
12
                MS. WALTER:
                             I put a motion on the
13
  table to approve with the condition.
14
                MR. MAPP:
                           Second.
15
                MS. MCNAMARA: Ms. Walter?
16
                MS. WALTER: Yes.
                MS. MCNAMARA: Mr. Mapp?
17
                MR. MAPP: Yes.
18
                MS. MCNAMARA: Mr. DiRocco?
19
20
                MR. DIROCCO: Yes.
21
                MS. MCNAMARA: Mr. Avery?
22
                MR. AVERY:
                           Yes.
23
                MS. MCNAMARA: Ms. Rodriquez?
24
                MS. RODRIGUEZ: Yes.
25
                MS. MCNAMARA: Mr. Blee?
```

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1
                MR. BLEE:
                           Yes.
 2
                MS. MCNAMARA: Mr. Light?
 3
                MR. LIGHT:
                          Yes.
                MR. MAYER: Thank you very much.
 4
 5
                MS.
                   WALTER: Next up is the
  Washington Borough wastewater Treatment.
6
                                             If you
  would please introduce yourself and non counsel
  be sworn.
9
                MS. UNKNOWN SPEAKER:
                                      I'm Megan
10
  (inaudible). We are special counsel to
11 Washington Borough.
12
                MR. HALL:
                           Matthew Hall.
                                          I'm the
13 borough manager of Washington Borough.
14
                (At which time those wishing to
15
  testify were sworn in.)
16
                MS. WALTER: Please good go ahead.
17
                MS. UNKNOWN SPEAKER:
                                      Good
18 afternoon. We are here seeking approval of an
19
  operation and maintenance agreement with a Veolia
20 Water and North America. It is a company that is
21
  currently operating and maintaining the
22 wastewater treatment plant on behalf of the
23 borough. They actually designed and built the
24 plant about 30 years ago?
25
                MR. HALL: 20 years ago.
```

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```
1
               MS. UNKNOWN SPEAKER: So the borough
 2 issued an RFP back in January of this year
  pursuant to the RFP process which was issued
  pursuant to the New Jersey Wastewater Treatment
  Public Private Contracting Act, they moved
6 forward with negotiating a contract with Veolia
  and they successfully negotiated a 10 year
  agreement with them where Veolia is pretty much
  taking on the full risk of the operation
10 maintenance of the wastewater treatment plant, so
11 we are seeking approval pursuant to the
12 Wastewater Treatment Public Private Contracting
13 Act and looking forward to moving ahead with the
14 contract.
15
               MS. WALTER: One of the questions we
16 had was that -- talk a little about the service
17
  fee components and how there's going to be a
18
  fixed operation maintenance charge that can
  escalate. It didn't specify the amounts.
19
                                              If you
20
  could walk us through that information.
21
               MS. UNKNOWN SPEAKER:
                                             So the
                                      Sure.
  base operation, there's an annual base operation
23
        For a year one, it's $805,000 that gets
  broken up into 12 monthly payments and it gets
  escalated annually in accordance with -- it's a
25
```

```
combined index, so part of it is CPI and the
 2 other part of it is, it's like a water sewer
 3 |index, so I believe it's 40 percent CPI and
  60 percent with the other index and that's, once
4
  a year, gets escalated.
6
               MS. RODRIGUEZ: 805 dollars you
7
  said?
8
               MS. UNKNOWN SPEAKER: $805,000 a
9
  year.
10
               MS. WALTER: Over how many?
11
               MS. UNKNOWN SPEAKER:
                                      It's a 10 year
12 agreement.
13
               MS. WALTER: How many individuals
14 are affected with that? What's the cost per
15 customer on that?
16
               MS. UNKNOWN SPEAKER:
                                      So the rate
17 that the customer -- that the residents are
18 paying, is actually not affected by this
19 contract. They're currently paying about 576
20 dollars a year.
21
               MR. HALL: 594 is the residential
22 assessment. Each residential unit is, we assess
23 our sewer capacity, what we call, EDUs,
  Equivalent Dwelling Units. One EDU is one single
25 family residence, so that's 594 dollars a year.
```

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If one EDU is equivalent to a
1
 2 certain amount of gallons per day assumed to be
  put into the system. Commercial industrial users
  are, you know, assessed higher, but residential
  customers are assisted one EDU.
 5
6
                MS. RODRIGUEZ: Regardless of the
7
  amount that they use?
8
                MR. HALL:
                           Correct. So we don't
  operate a water utility in town. New Jersey
  American Water handles local water.
11
                MS. RODRIGUEZ: I understand.
12
                MR. HALL: So we have no way to
13 meter what an individual resident.
14
                MS. RODRIGUEZ: So they give you a
  fee and that's what the homeowner --
16
                           It's a fixed fee because
                MR. HALL:
17 we have an assumption that a single family
18
  residence is assessed at a certain number of
19 gallons per day.
20
                MR. MAPP:
                           You don't get the usage
21
  from New Jersey water?
22
                MR. HALL:
                           We do not.
23
                MS. RODRIGUEZ:
                                This has always been
24
  this way? Is this in the contract or a renewal?
  You have to forgive me.
25
```

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```
This has been for the
1
                MR. HALL:
 2 last 20 years.
 3
                MS. RODRIGUEZ: And that's the
  agreement that you have with Veolia?
 4
5
  operate your system?
                MR. HALL:
6
                           Yes.
 7
                MS. RODRIGUEZ: Or American Water
8
  provides the water?
9
                           Drinking water, yes.
                MR. HALL:
10
                MS. RODRIGUEZ:
                                And they manage and
11
  operate your system.
12
                MS. UNKNOWN SPEAKER:
                                      This is just
13
  the wastewater system.
14
                MS. RODRIGUEZ: The wastewater.
15
  Okay.
16
                MR. HALL:
                           Right.
17
                MS. WALTER: Something we typically
18 do with these kinds of contracts and applications
19 is because of the relationship between the
20 parties, we want to make sure there's an
21 efficient contract administrator in place.
22 asked that, as a condition upon approval, that
23 the entities designate a contract administrator
  who will administer the contract and monitor
  performance, but also make sure that that name is
```

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submitted to us for approval prior to signing off
1
 2 as the contract administrator.
 3
                So name someone, submit their name
  for review, we would sign off and they would also
4
  have to submit a quarterly report to the board
6 addressed to the Local Finance Board just
  updating on the status of the contract.
                                           This is
  something we do on long term agreements.
                                             Is that
  something you would be comfortable with?
                MS. UNKNOWN SPEAKER:
10
                                      Would this
11
  contract administrator have to be a third party
12
  contract administrator?
13
                            Someone with the town.
                MS. WALTER:
14
                MS. UNKNOWN SPEAKER:
                                      Okay.
15
                MS. WALTER: From there, I would be
16
  comfortable moving forward.
                MR. AVERY: Move with the condition.
17
                MS. RODRIGUEZ: Second.
18
19
                MS. MCNAMARA: Ms. Walter?
20
                MS. WALTER: Yes.
21
                MS. MCNAMARA: Mr. Mapp?
22
                MR. MAPP:
                           Yes.
23
                MS. MCNAMARA: Mr. DiRocco?
24
                MR. DIROCCO: Yes.
25
                MS. MCNAMARA: Mr. Avery?
```

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```
1
                MR. AVERY: Yes.
 2
                MS. MCNAMARA:
                              Ms. Rodriquez?
 3
                MS. RODRIGUEZ:
                                Yes.
                MS. MCNAMARA: Mr. Blee?
 4
                MR. BLEE:
 5
                           Yes.
                MS. MCNAMARA: Mr. Light?
 6
 7
                MR. LIGHT:
                           Yes.
                MS. WALTER:
8
                             And I'll step down for
  the next one, so the vice chair, if you don't
  mind this application.
                (At which time Ms. Walter and Mr.
11
12 Blee Recuses from the hearing.)
13
                MS. RODRIGUEZ: We're going to go
14 over the City of Atlantic City, the
15 recommendation of the continued Local Government
16 Supervision Act.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MR. STINSON: I'm Michael Stinson,
  director of revenue and finance and Chief
20
21
  Financial Officer for the City of Atlantic City.
22
                MS. RODRIGUEZ: So it has been
23 recommended that the City of Atlantic City still
24 faces significant financial difficulty which can
  be identified within N.J.S.A. 52:27BB.
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Furthermore, and to be considered, there are
1
  powers delineated under the Supervision Act that
  are not expressly authorized under the Municipal
  Stabilization and Recovery Act.
 4
 5
                Such powers include spreading the
6
  surcharges over a period greater than one year.
  The city, under the Supervision Act, was able to
  spread a 12 million dollar operation deficit over
  10 years under the provisions of the supervision
10
  act. It's remaining balance currently is
11 6.1 million dollars.
12
                These, and other events, confirmed
13
  the recommendation that the city remain under the
14 supervision, that the Local Finance Board
15
  continue to look at all of the options to assist
16
  the city to increase its financial stability.
17
                MR. STINSON:
                             Understood.
                MR. DIROCCO: I'll make a motion to
18
19
  continue the Supervision Act to the board.
20
                MR. AVERY:
                            Second.
21
                    MCNAMARA: Mr. Mapp?
                MS.
22
                MR. MAPP:
                           Yes.
23
                MS. MCNAMARA: Mr. DiRocco?
24
                MR. DIROCCO:
                              Yes.
25
                MS. MCNAMARA: Mr. Avery?
```

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```
1
                MR. AVERY: Yes.
 2
                MS. MCNAMARA: Ms. Rodriquez?
 3
                MS. RODRIGUEZ: Yes.
 4
                MS. MCNAMARA: Mr. Light?
 5
                MR. LIGHT: Yes.
                (At which time Ms. Walter and Mr.
 6
 7
  Blee Return to the Hearing.)
 8
                MS. WALTER: Motion to adjourn?
 9
                MR. LIGHT: I make a motion to
  adjourn.
10
11
                MR. DIROCCO: Second.
12
                MS. WALTER: All in favor?
13
                BOARD MEMBERS:
                                 Aye.
14
                (Hearing Concluded at 12:46 p.m.)
15
16
17
18
19
20
21
22
23
24
25
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1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 heither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Lauren M. Etier 22 Notary Public of the State of New Jersey 23 24 My Commission Expires June 30, 2020 25 Dated: October 15, 2018

			16.4.65.00
A	actual 15:18	Aerial 44:7,15	16:4 65:23
a.m1:13	46:10 59:21	Affairs 1:2,9	75:11
ability 18:10	69:1	affect 61:5	allows 20:13
20:6 50:15	add 10:15	afternoon 62:9	amazingly 53:8
78:14	15:15 17:1	81:18	America 81:20
able 8:18	18:24	agenda 4:4	American 16:9
15:12 19:21	addition 10:2	aggressive	19:20 84:10
20:16 37:8	19:23 27:17	51:18	85:7
37:17,18	68:10 79:15	aggressively	amortize 51:22
47:4 50:15	additional	46:5	52:10
75:15 76:20	15:4,6 17:17	ago 35:14,15	amount 19:23
77:9 78:8	17:18,22	35:19 44:9	20:5 26:8
79:19 88:7	18:7,10,24	45:3,10,11	29:8 33:9
absence 51:3	51:4	46:12 47:6	40:13 59:19
absolutely	address 13:10	50:12 81:24	62:23 67:6
75:5	32:17 68:17	81:25	73:3 84:2,7
abstain 54:17	69:10 75:7	agree 43:21	amounts 35:12
Acacia 62:10	76:16	agreed 8:24	82:19
Acampora 25:24	addressed 86:6	agreement 7:20	analysis 37:7
25:24 29:3,6	addresses 76:4	8:16 9:5	37:11
30:9,12,15	79:22	19:19,23	analyze 71:13
accept 49:9	adjourn 89:8	20:4 56:18	and-a-half
access 35:5	89:10	63:8,13	15:16 51:16
70:20	Adjournment	81:19 82:8	52:12 56:11
accompanying	3:17	83:12 85:4	57:5 61:4
72:15	administer	agreements	66:20
accurate 24:7	79:4 85:24	86:8	annual 8:24
39:22 90:6	administra	ahead 29:5	30:8 40:8
Acker 62:17,17	22:4 62:18	53:14 81:16	82:22
63:17	68:1	82:13	annually 82:25
acre 10:3,4	administrator	air 44:17	annum 19:3
acronym65:25	5:9 14:18	airbase 45:1	answer 8:10
act 34:4 82:5	32:4 85:21	aircraft 44:19	15:21 28:8
82:13 87:16	85:23 86:2	airport 44:25	29:4,22
88:2,4,7,10	86:11,12	45:1,12,18	34:25 39:4
88:19	adopt 23:25	54:9,10,10	79:11
Acting 4:9	adopted 65:3	54:12,18	answered 39:9
action 68:12	adoption 26:9	airports 45:6	answering 38:6
71:14,15	ADRIAN 2:6	Airspace 50:7	42:11
90:12,15	advisor 5:7	ALAN 2:7	Anthony 5:6,13
actively 7:11	22:6 25:25	alliances	6:4
80:3	28:23 31:20	53:23	anticipate
activities	35:1 41:24	allocation	23:21
44:12 45:13	42:6 55:23	19:18 20:1	anticipated
47:11 50:9	62:11	20:23,24	22:24 60:3
54:9	Advisors 25:25	allow 7:18,23	anticipates
	<u> </u>	<u> </u>	I

51:2	25:16 26:5,9	77:20 78:12	37:14 39:15
anticipating	38:3 54:24	79:4 83:22	39:19 41:14
60:20	63:14 66:5	assessments	41:23 42:5,7
anybody 44:9	67:2 75:11	77:3 79:5	42:19,22,24
anyway 37:25	81:18 82:11	asset 50:3	55:23 56:5,6
apparatus 6:23	85:22 86:1	assist 42:16	56:21 57:12
apparently	approvals	88:15	59:22 62:7
74:20	58:12	assistance	62:11,13,16
appearance	approve 13:12	54:2	62:22
13:5	13:13 40:21	assisted 84:5	authority's
applicable	56:4,19	associated	57:1 62:25
26:17	80:13	48:15	authorization
application	approved 12:10	Associates	50:13
4:7,22,23	18:5 27:8	1:19 27:6	authorize 18:6
10:10 11:7	61:14 66:3	assumed 84:2	56:24
12:10 13:3,7	approximate	assumption	authorized
14:6,22	56:12	15:17 84:17	88:3
17:16,19	approximately	Atlantic 3:11	average 11:7,8
19:15 28:15	16:6,11	3:16 41:13	Avery 2:7
30:18 31:12	18:18 23:8	41:22 42:5,7	12:18,19
32:24 33:4	23:14 49:5	42:15,18,23	13:14,21,22
37:12 39:17	57:21,23	43:12 46:2,5	19:10,14,25
40:21 55:17	60:13 66:14	46:13 47:3,6	20:20,25
61:14 65:8	April 58:2,10	47:15 50:4	21:11,12
73:18 76:19	area 6:17 9:9	87:14,21,23	25:5,6 31:1
76:25 78:7	10:13 20:21	atmosphere	31:2 38:11
79:25 80:8	44:2,2 45:12	47:12	38:25 40:3
87:10	areas 6:25	attached 79:15	40:17 41:4,5
applications	75:4	attention	54:8,14,23
85:18	arguing 40:3	44:13 53:16	55:7,8 61:22
applies 34:5	arrived 69:19	attorney 90:11	61:23 63:22
apply 33:5	aside 59:1	90:13	64:4,5 80:21
50:12	79:9	audit 22:14	80:22 86:17
appreciate	asked 67:13	26:18,21	86:25 87:1
31:13 38:5	85:22	29:20	88:20,25
approach 51:18	asking 15:4	auditors 39:7	89:1
approached	38:23	August 66:2,4	aviation 46:6
58:14	assembled	Authorities	47:9,13,17
appropriation	56:10	39:11 53:22	47:20,24
63:21	assembly 49:2	authority 3:10	54:13
appropriat	assess 26:19	3:11,13 16:8	aware 76:21,22
63:15	83:22	19:20 20:10	Aye 89:13
approval 14:22	assessed 11:8	20:19 31:11	
15:1 17:20	84:4,18	31:13,24	В
17:23 19:15	assessment	32:2,25 33:3	B 3:21
22:10 23:25	77:2,16,19	33:4 36:6,14	back 10:23
	<u> </u>		

38:11,18	believes 72:11	55:12 62:1,2	borough 3:7,15
59:24 61:10	beneficial	63:19 64:8,9	14:11,17
65:3 71:19	32:19 43:6	80:25 81:1	19:17 81:6
72:6 82:2	72:14	87:4,5,12	81:11,13,13
Backer 42:6	benefit 33:19	89:7	81:23 82:1
background	33:25 43:4	block 52:18	borrow 37:8,17
5:15 6:5,10	48:3 71:9	board 1:5 3:9	37:19
backing 52:6	72:14	4:12,20	borrowers 33:1
backwards	benefited 34:8	10:24 14:23	37:15 39:12
78:24	benefits 39:24	25:15,23	40:13
bad 67:3	42:15,22	35:3 52:22	borrowing
balance 88:10	best 6:17	56:4 63:12	60:17,24
balanced 18:23	10:14 38:8	78:18 86:5,6	bound 20:4
Bank 55:17	46:17	88:14,19	boundaries
57:3	better 8:12	89:13	11:17
Banta 32:6	27:16 29:6	board's 38:1	bounds 6:18
Barsa 32:12,12	29:13 45:3	boards 53:22	BPU 27:8
Barta 5:7 9:21	79:24	Bob 5:5,13	break 58:4,6
10:3,14,22	betterment	boiler 23:3,5	58:10
11:6,11,19	53:23	boilers 27:3	breaking 69:6
base 38:4	beyond 33:14	28:13,18	breaks 58:1
54:20 82:22	39:24	bond 5:4 8:6,8	bridge 53:11
82:22	bids 66:21	8:9 14:10	briefly 5:12
based 19:18	big 28:12,18	21:21 22:2	47:1
68:20	31:14	23:25 25:16	bring 10:23
basically 5:17	biggest 20:15	25:22 26:9	brings 43:23
basis 24:2	bill 64:18	29:7 32:1,6	Broad 1:10
27:19 30:8	69:21 73:3	33:16 34:2,4	broke 57:25
40:8 56:9	77:25 78:4	34:23 35:14	69:7
57:7,17 61:1	billion 71:17	39:6 41:22	broken 53:11
71:13 76:23	Bilodeau 26:1	41:25 55:25	53:13 82:24
Basralian 32:6	26:2 29:16	56:16 62:13	brought 46:14
Baumann 5:4	29:19 30:4	65:8,11	budget 33:20
14:10 32:1	bit 6:5 18:11	66:18 72:9	63:4
41:22	19:1 43:25	74:3 77:17	Buena 3:6 13:2
Bayonne 32:15	48:12 51:1,6	77:18,20	build 6:1
33:6 35:20	52:20 69:13	bonded 56:6	47:16
bear 49:9	74:11 76:18	bonding 17:13	building 6:20
beginning 19:5	77:16	bonds 8:5 15:1	7:9 29:24
34:15 58:1	Blee 2:8 12:22	22:12 24:1	45:21 47:17
60:12	12:23 13:13	26:7,11	47:18 48:9,9
behalf 81:22	13:25 14:1	27:12,15,18	48:11 49:4,6
believe 11:24	21:4,15,16	27:24 28:3,8	49:7,10,13
13:10 16:1	24:23 25:9	29:1,13	51:10,17,20
23:19 28:23	25:10 31:5,6		53:1,1,2
67:20 83:3	41:8,9 55:11	35:7 57:11	buildings
	1		I

29:17 45:4	60:11 61:6	87:20	come 40:9 45:8
47:19	casino 47:7	chiller 23:4	49:16 50:9
built 9:17	cause 78:25	choose 35:8	54:16 68:12
81:23	causes 67:8	citing 72:11	77:1 78:15
bumping 19:16	CDM 73:19,22	city 3:14,16	comes 71:24
business 4:19	cell 44:20	32:8,9 33:6	72:2
44:4,23	center 1:21	33:6,7 35:13	comfortable
1	9:12 22:21	64:15,21,23	86:9,16
buying 19:10	47:9,12 50:2	65:6,7,12	coming 28:11
С	centers 28:12		34:22 37:13
C90:1,1	centers 20:12	66:10,16	
calculate		67:3,7,11,21	54:3,4 65:2
28:22	74:12,13	67:24,25	71:18
calculation	certain 20:4	68:3,20 69:2	Commencing
15:14	26:13 84:2 84:18	69:9 70:2	1:13 commend 53:20
call 43:6		71:12 72:11 72:14,19,24	
73:20 83:23	certainly 50:4 52:6	72:14,19,24	54:19 commendable
Canada 49:20	certificates	76:17,17	66:11
Cantalupo	50:13	79:12 87:14	comment 53:19
41:25 48:14	Certified 1:20	87:14,21,21	Commercial
cap 56:8 79:2	90:3	87:23,23	84:3
capacity 20:2	CERTIFY 90:10	88:7,13,16	Commission
20:7 83:23	CFO 22:4 32:8	city's 71:24	54:15,16
Cape 41:14,24		clause 20:13	77:11 90:24
41:25 42:15	32:10,14 64:21		commitment
42:17,20		clean 72:12	
43:12,19,20	chair 4:11 87:9	clear 39:10	50:1
43:23 44:14	chairman 2:3	clients 33:23 78:5	common 10:8
44:25 45:8	5:8,24	close 44:17	44:20
46:7,15,18	chance 4:8	48:10 50:17	communities
47:14,22,23	change 17:9	67:24 68:14	33:15 34:5,8
48:1,6,12	_		37:21
49:21,24	changed 17:11	coast 54:4	
50:4,10,11	37:15 Changes 18:11	cohesive 12:1 Coincident	Community 1:2
53:14,17	Chapter 66:4	46:4	_
54:10	charge 73:2	Cole 64:19	companies 44:22 47:21
Capehart 55:25	77:25 82:18	collaboration	company 81:20
capital 30:1		43:13,17	company of 1.20
56:5 58:25	charging 66:12 75:14	50:18	19:4
60:1,24	checked 71:25	collections	comparative
capitalize	Cherry 31:22	73:14	35:12
47:10	31:22	combination	compare 73:12
Capizzi 32:5,5	Cheryl 22:3	35:6	compared 23:10
Carolan 55:20	chief 5:9	combine 19:2	comparing
55:20 57:20	14:12 31:23	combined 27:3	23:14
59:9,16	64:22 67:19	39:3 83:1	comparison
	01.77 01.17		COMPAT IBOII
	•	•	•

46:8 79:5 56:13 66:23 69:17,22,24 70:24 76:25 88:12 70:24 76:25 88:12 70:24 76:25 88:12 70:24 76:25 88:12 70:24 76:25 88:12 70:24 76:25 88:12 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 88:14 70:24 76:25 83:14 70:24 76:25 70:26 70:14 76:25 70:14 74:24 70:14 74:27				l
compensate confirmed 88:12 continued 83:14 continued 83:14 continued 83:14 costs 15:2 continued 83:14 costs 15:2 continued 83:14 costs 15:2 contract 20:10 design 21:7		confirm 73:14	38:4 50:22	52:15 67:12
63:6 88:12 conforms 8:6 87:15 costs 15:2 complete 47:18 complete 47:18 conforms 8:6 contract 20:10 16:1,7,25 completed 8:1 connection 82:6,14 37:13 39:5 57:22 59:2 connections 82:6,14 37:13 39:5 57:22 59:2 connections 85:21,23,24 39:12,19,20 completely 66:14 72:6 85:21,23,24 39:21,24 complication 79:23,24 67:15 73:1 contracting council 56:22 complication 67:15 73:1 contracts 69:8 5:4,6 8:23 14:6 conservation conservation 23:5 26:25 contracts 69:8 5:4,6 8:23 r0mplorations 23:5 26:25 controls 26:22 5:4,6 8:23 r0mplorations 23:20,24 controls 26:22 5:4,6 8:23 r0mplorations 23:20,24 controls 26:22 25:18,22 components 23:20,24 controls 26:22 4:28,10 complexed 20:14 66:13 39:6 41:16 concetived 23:17 </th <th>46:8</th> <th>79:5</th> <th>56:13 66:23</th> <th>69:17,22,24</th>	46:8	79:5	56:13 66:23	69:17,22,24
competing 48:1 conforms 8:6 87:15 costs 15:2 complete 47:18 congratula contract 20:10 costs 15:2 completed 8:1 8:2 26:18 5:1 20:11 69:10 37:13 39:5 sompletely connections 83:19 84:24 39:12,19,20 complete 22:22 66:14 72:6 66:14 72:6 66:21,7,11,12 56:12 50:12 56:12 57:12 complex 22:22 73:15 Contracting 82:5,12 56:12 57:12 council 56:22 56:23 90:11 complication consents 67:17 contracts 69:8 5:4,6 8:23 14:8,10 comply 72:19 23:5 26:25 contracts 69:8 5:4,6 8:23 components 85:17 control 27:3 5:4,6 8:23 82:17 considerable 66:13 25:14,6 8:23 compressed 66:13 control 27:3 64:16 66:6 concern 32:17 considering 66:24 66:24 41:22,25 concerns 4:17 66:24 converted 5:19 64:2 66:24 concluded 58:22 66:24	_		88:15,19	70:24 76:25
complete 47:18 Congratula contract 20:10 16:1,7,25 completed 8:1 5:1 20:11 69:10 32:24 36:23 8:2 26:18 connection 32:24 63:10 82:6,14 37:13 39:5 completely connections 83:19 84:24 39:12,19,20 complex 22:22 66:14 72:6 83:19 84:24 39:21,24 52:22 66:14 72:6 85:21,23,24 39:21,24 complication 66:14 72:6 86:2,7,11,12 56:12 57:12 complication consent 67:14 69:3 contractors complications consents 67:17 contracts 69:8 5:4,6 8:23 14:6 conservation contracts 69:8 5:4,6 8:23 14:6 conservation contracts 69:8 5:4,6 8:23 21:20 80:3 considerable 66:13 39:6 41:16 22:17 considerable 66:13 20:16 S2:17 consideration 66:6 74:1,3 64:16 66:6 69:14 conscidering 66:6 74:1,3 64:16 66:6 20:18 consti	63:6	88:12	continued	83:14
completed 8:1 5:1 20:11 69:10 22:24 36:23 8:2 26:18 connection 82:6,14 37:13 39:5 57:22 59:2 32:24 63:10 83:19 84:24 39:12,19,20 completely 66:14 72:6 85:21,23,24 39:12,19,20 complex 22:22 73:15 66:12,7,11,12 56:12 57:12 complex 22:23 connects 72:3 contracting 82:5,12 council 56:22 44:17 consent 67:14 69:3 contractors 66:3 56:23 90:11 complications conservation 83:18 contracts 69:8 5:4,6 8:23 comply 72:19 72:20 80:3 conservation 23:5 26:25 contribution 70:6 25:18,22 components 82:17 considerable 66:13 39:6 41:16 32:1,6 conceived 22:13 consideration 66:6 74:1,3 64:16 66:6 concerns 4:17 4:20 converted 5:19 64:16 66:6 81:7,10 concerns 4:17 65:13 66:23 74:24 74:24 74:24 74:24	competing 48:1	conforms 8:6	87:15	costs 15:2
8:2 26:18 connection 82:6,14 37:13 39:5 57:22 59:2 32:24 63:10 83:19 84:24 39:12,19,20 complete ly connections 85:21,23,24 39:12,19,20 52:22 66:14 72:6 85:21,23,24 39:12,19,20 complex 22:22 44:17 86:27,71,112 56:12 57:12 complication consent 67:14 67:15 73:1 contracting council 56:22 complications consent 67:17 contractors 56:23 90:11 14:6 conservation 69:3 contractors 5:4,6 8:23 comply 72:19 23:5 26:25 contracts 69:8 5:4,6 8:23 component 17:6 considerable 65:13 66:13 14:8,10 compressed considerable 66:13 39:6 41:16 32:1,6 conceived consideration 66:6 74:1,3 64:16 66:6 62:8,13,15 concentration 68:4 71:17 considering 66:24 43:5 46:8,19 concerns 4:17 15:11 70:4 74:24 43:5 46:8,19 76:14 66:24 Constructed Constructed Correctio:1 54:2	complete 47:18	Congratula	contract 20:10	16:1,7,25
57:22 59:2 32:24 63:10 83:19 84:24 39:12,19,20 completely 66:14 72:6 85:21,23,24 39:21,24 52:22 66:14 72:6 86:2,7,11,12 56:12 57:12 complex 22:22 73:15 connects 72:3 82:5,12 56:12 57:12 complication 67:15 73:1 consents 67:17 consents 67:17 69:3 counsel 4:25 comply 72:19 23:5 26:25 conservation 85:18 14:8,10 component 17:6 23:20,24 control 27:3 31:16 32:1,6 components considerable 66:13 39:6 41:16 s2:17 consideration 66:13 39:6 41:16 conceived consideration 66:13 66:67 4:1,3 concentration 68:4 71:17 considering 66:67 4:1,3 concentration 68:4 71:17 consistent copper 65:4 54:14 63:16 15:11 construct 43:1 correct 5:4 76:14 24:21 65:13 66:23 correct 6:1 24:2 concerns 4:17 65:13 66:23 correct 6:1 <th>completed 8:1</th> <th>5:1</th> <th>20:11 69:10</th> <th>22:24 36:23</th>	completed 8:1	5:1	20:11 69:10	22:24 36:23
completely connections 85:21,23,24 39:21,24 52:22 66:14 72:6 86:2,7,11,12 56:12 57:12 complex 22:22 73:15 contracting council 56:22 44:17 consent 67:14 contractors 56:23 90:11 complication 67:15 73:1 contracts 69:8 5:4,6 8:23 comply 72:19 23:5 26:25 contribution 21:23 22:2 component 17:6 23:20,24 control 27:3 31:16 32:1,6 components 23:20,24 control 27:3 31:16 32:1,6 components 23:17 considerable 66:13 39:6 41:16 s2:17 53:17 control 27:3 31:16 32:1,6 conceived consideration 66:6 74:1,3 62:8,13,15 conceived considered 66:6 74:1,3 64:16 66:6 22:13 considering 66:24 converted 5:19 countio:10:17 54:14 63:16 78:19,22 construct 43:1 correct 16:1,2 country 44:8 76:14 24:21 44:5 80:1 66:24 correct 16:1	8:2 26:18	connection	82:6,14	37:13 39:5
52:22 66:14 72:6 86:2,7,11,12 56:12 57:12 complex 22:22 73:15 Contracting 82:5,12 council 56:22 44:17 connects 72:3 contractors 56:23 90:11 complication 67:15 73:1 contractors 56:23 90:11 79:23,24 consents 67:17 contracts 69:8 5:4,6 8:23 14:6 comply 72:19 23:5 26:25 contribution 5:4,6 8:23 comply 72:19 23:5 26:25 contribution 21:23 22:2 component 17:6 23:20,24 control 27:3 31:16 32:1,6 components considerable 66:13 39:6 41:16 82:17 consideration 66:13 39:6 41:16 conceived considered 66:6 74:1,3 64:16 66:6 22:13 considering 66:24 convert 36:17 64:16 66:6 concern 32:17 consistent 70:4 74:23 74:24 73:14 74:24 73:14 74:24 73:14 74:24 73:14 74:24 73:14 74:24 73:14 74:24	57:22 59:2	32:24 63:10	83:19 84:24	39:12,19,20
complex 22: 22 44:17 73:15 connects 72:3 connects 72:3 consent 67:14 consent 67:15 73:1 consent 67:17 consent 67:17 consents 67:17 conservation 14:6 conservation 23:5 26:25 conservative 23:20,24 control 27:3 considerable 53:17 considerable 68:17 consideration 69:14 consideration 69:14 consideration 68:4 71:17 concent 32:17 considering 68:4 71:17 for 66:14 24:21 for 61:14 24:21 for for 61:14 24:21 for for 61:14 24:21 for for 61:14 24:21 for for for 61:14 24:21 for	completely	connections	85:21,23,24	39:21,24
44:17 compelication 67:15 73:1 contractors 69:3 counsel 4:25 complications 67:15 73:1 contracts 69:8 5:4,6 8:23 14:6 conservation 85:18 14:8,10 21:23 22:2 comply 72:19 23:5 26:25 contribution 21:23 22:2 72:20 80:3 conservative control 27:3 31:16 32:1,6 components 23:20,24 control 27:3 31:16 32:1,6 components considerable 66:13 39:6 41:16 82:17 consideration 28:16 55:19,25 conceived considered 66:6 74:1,3 64:16 66:8 22:13 88:1 convertations 66:6 74:1,3 64:16 66:6 22:13 88:1 convertations 66:24 convertations 62:4 convertations 62:4 convertations 62:4 66:24 construct 43:5 46:8,19 43:5 46:	52:22	66:14 72:6	86:2,7,11,12	56:12 57:12
complication consent 67:14 contractors 90:14 79:23,24 67:15 73:1 contracts 69:8 5:4,6 8:23 complications 23:5 26:25 contracts 69:8 14:8,10 comply 72:19 23:5 26:25 contribution 21:23 22:2 72:20 80:3 conservative 25:18,22 component 17:6 considerable 66:13 39:6 41:16 82:17 considerable 66:13 39:6 41:16 82:17 considerable 66:13 39:6 41:16 69:14 10:22 28:16 55:19,25 components 88:1 consideration 66:6 74:1,3 64:16 66:6 69:14 10:22 66:74:1,3 64:16 66:6 81:7,10 conceived considering 66:24 convert 36:17 64:16 66:6 81:7,10 concern 32:17 consistent 70:4 74:23 74:24 53:6,21,24 53:6,21,24 53:6,21,24 53:6,21,24 53:6,21,24 53:6,21,24 53:6,21,24 53:6,21,24 54:2 54:2 54:2 66:24 <th>complex 22:22</th> <th>73:15</th> <th>Contracting</th> <th>council 56:22</th>	complex 22:22	73:15	Contracting	council 56:22
79:23,24 67:15 73:1 consents 67:17 consents 67:17 conservation 69:3 contracts 69:8 sinch forms form	44:17	connects 72:3	82:5,12	56:23 90:11
complications conservation 85:18 14:8,10 comply 72:19 23:5 26:25 contribution 21:23 22:2 72:20 80:3 conservative 70:6 25:18,22 component 17:6 considerable 66:13 39:6 41:16 components considerable 66:13 39:6 41:16 82:17 consideration 28:16 55:19,25 compressed consideration 66:13 55:19,25 conceived considered 66:6 74:1,3 64:16 66:6 22:13 88:1 convertabins 64:16 66:6 concentration considering 66:24 countilion 68:4 71:17 4:20 converted 5:19 countiles 42:14 concern 32:17 consistent 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 70:2 74:24 53:6,21,24 concluded 58:22 21:21 19:13 country 4:8 condition 4:23 5:18 correction	complication	consent 67:14	contractors	90:14
14:6conservation 23:5 26:2585:18 contribution14:8,10 21:23 22:272:20 80:3conservative70:625:18,22component 17:623:20,24control 27:331:16 32:1,6componentsconsiderable66:1339:6 41:1682:1753:17controls 26:2241:22,25compressedconsideration28:1655:19,2569:14considered66:6 74:1,364:16 66:6conceivedconsidered66:6 74:1,364:16 66:622:1388:1convert 36:1764:16 66:6concentration68:4 71:17considering66:24count 10:17concern 32:17consistentcopper 65:443:5 46:8,1954:14 63:1615:1170:4 74:2348:4 50:1478:19,22construct 43:174:2453:6,21,24concerns 4:1765:13 66:23correct 16:1,254:216:14 24:2166:24correct 16:1,2country 44:844:5 80:1constructed17:12 19:13country 3:8,1020:10ded58:2224:17 71:43:11,1389:14construction22:2123:24 31:1163:14,2066:22correction22:9,18,2027:16 63:1266:22corrections31:24 34:766:24 80:7consulting24:1237:10 39:5,760:13 85:22cost 7:10,1741:14,14,22	79:23,24	67:15 73:1	69:3	counsel 4:25
comply 72:19 23:5 26:25 contribution 21:23 22:2 72:20 80:3 conservative 70:6 25:18,22 component 17:6 23:20,24 control 27:3 31:16 32:1,6 components considerable 66:13 39:6 41:16 82:17 consideration 66:13 39:6 41:16 69:14 10:22 conversations 62:8,13,15 conceived 88:1 convert 36:17 64:16 66:6 22:13 88:1 convert 36:17 64:16 66:6 concentration 68:4 71:17 considering 66:24 count 10:17 concern 32:17 consistent copper 65:4 43:5 46:8,19 78:19,22 construct 43:1 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 65:13 66:23 correct 16:1,2 country 44:8 44:5 80:1 constructed 17:12 19:13 country 3:8,10 27:16 63:12 51:10 54:11 correction 22:9,18,20 27:16 63:12 51:10 54:11 corrections 22:21 23:24 31:11 <th>complications</th> <th>consents 67:17</th> <th>contracts 69:8</th> <th>5:4,6 8:23</th>	complications	consents 67:17	contracts 69:8	5:4,6 8:23
72:20 80:3 component 17:6 components 82:17considerable 53:17 consideration 10:22 consideration 69:1470:6 conversations 66:13 28:16 conversations 66:6:6 74:1,3 conceived 22:1328:16 conversations 66:6:74:1,3 concentration 68:4 71:17 concern 32:17 54:14 63:16 78:19,22considering consistent 15:11 construct 43:1 66:24 construct 43:1 66:24 constructed66:24 correct 16:1,2 23:21 66:24 construction 68:4 71:17 concern 32:17 54:14 63:16 78:19,22 construct 43:1 65:13 66:23 66:24 constructedCORPORATE 1:21 21:12 17:12 19:13 24:17 71:4 20:13 24:17 71:4 20:13 24:	14:6			•
component 17:6 23:20,24 control 27:3 31:16 32:1,6 components considerable 66:13 39:6 41:16 82:17 53:17 Controls 26:22 41:22,25 compressed consideration 28:16 55:19,25 69:14 10:22 conversations 62:8,13,15 conceived considered 66:6 74:1,3 64:16 66:6 22:13 88:1 convert 36:17 64:16 66:6 concentration considering 66:24 count 10:17 concern 32:17 consistent copper 65:4 43:5 46:8,19 54:14 63:16 15:11 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 74:24 53:6,21,24 concerns 4:17 65:13 66:23 CORPORATE 1:21 54:2 44:5 80:1 constructed 17:12 19:13 country 3:8,10 Concluded 58:22 24:17 71:4 3:11,13 89:14 construction 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:	comply 72:19	23:5 26:25	contribution	21:23 22:2
components considerable 66:13 39:6 41:16 82:17 53:17 controls 26:22 41:22,25 compressed consideration 28:16 55:19,25 69:14 10:22 conversations 62:8,13,15 conceived considered 66:6 74:1,3 64:16 66:6 22:13 88:1 convert 36:17 81:7,10 concentration considering 66:24 count 10:17 concern 32:17 consistent copper 65:4 43:5 46:8,19 54:14 63:16 15:11 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 74:24 53:6,21,24 concerns 4:17 65:13 66:23 CORPORATE 1:21 54:2 concluded 58:22 24:17 71:4 3:11,13 89:14 construction 4:23 5:18 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 corrections 31:24 34:7 66:24 corrections 31:24 34:7 6	72:20 80:3	conservative		25:18,22
82:1753:17Controls 26:2241:22,25compressedconsideration28:1655:19,2569:1410:22conversations62:8,13,15conceived88:1convert 36:1764:16 66:622:1388:1convert 36:1781:7,10concentration66:24converted 5:19count 10:1768:4 71:174:20converted 5:19count ies 42:14concern 32:17consistent70:4 74:2348:4 50:1478:19,22construct 43:174:2453:6,21,24concerns 4:1765:13 66:23CORPORATE 1:2154:216:14 24:2166:24correct 16:1,2country 44:844:5 80:1constructed17:12 19:13country 3:8,10Concluded58:2224:17 71:43:11,1389:14construction84:821:21 22:2,6condition4:23 5:18correction22:9,18,2027:16 63:1251:10 54:1122:2123:24 31:1163:14,2066:22corrections31:24 34:776:24 80:7consulting24:1237:10 39:5,780:13 85:2214:15cost 7:10,1741:14,14,22	component 17:6	23:20,24	control 27:3	31:16 32:1,6
compressed 69:14consideration 10:2228:16 conversations55:19,25 62:8,13,15 64:16 66:6conceived 22:1388:1convert 36:17 66:2464:16 66:6 81:7,10concentration 68:4 71:17considering 4:2066:24 converted 5:19count 10:17 counties 42:14concern 32:17 54:14 63:16 78:19,22consistent construct 43:1 65:13 66:2370:4 74:23 CORPORATE 1:21 correct 16:1,2 17:12 19:1348:4 50:14 53:6,21,24concerns 4:17 16:14 24:21 44:5 80:166:24 constructedCORPORATE 1:21 17:12 19:1354:2 country 44:8 country 3:8,10Concluded 89:14 condition58:22 construction24:17 71:4 84:83:11,13 21:21 22:2,627:16 63:12 66:22 76:24 80:7 80:13 85:2251:10 54:11 66:22 consulting 14:15corrections 24:12 cost 7:10,1737:10 39:5,7 41:14,14,22	_	considerable		
69:1410:22conversations62:8,13,15conceived 22:1388:1convert 36:1764:16 66:6concentration 68:4 71:17considering 4:2066:24count 10:17concern 32:17consistent 15:11converted 5:19counties 42:1478:19,22construct 43:170:4 74:2348:4 50:14concerns 4:1765:13 66:23CORPORATE 1:2154:216:14 24:21 44:5 80:1constructed17:12 19:13country 44:8concluded 89:14construction24:17 71:43:11,13condition 27:16 63:1251:10 54:11 66:22correction 22:2122:9,18,2027:16 63:12 66:24 27:16 63:1251:10 54:11 66:22corrections 24:1223:24 31:11 37:10 39:5,7 41:14,14,22	_	53:17	Controls 26:22	-
conceived 22:13considered 88:166:6 74:1,3 convert 36:1764:16 66:6 81:7,1068:4 71:17 concern 32:17 54:14 63:16 78:19,224:20 construct 43:1 65:13 66:23converted 5:19 conper 65:4 70:4 74:23 concerns 4:17 16:14 24:21 44:5 80:1construct 43:1 65:13 66:23 constructed 58:22CORPORATE 1:21 correct 16:1,2 24:17 71:454:2 48:4 50:14 53:6,21,24Concluded 89:14 condition 27:16 63:12 66:22 76:24 80:7 80:13 85:22construction 4:25 51:10 54:11 66:22 consulting 14:1522:21 correction, 23:24 24:12 cost 7:10,17	_	consideration	28:16	55:19,25
22:1388:1convert 36:1781:7,10concentration 68:4 71:174:20converted 5:19count 10:17concern 32:17consistentcopper 65:443:5 46:8,1954:14 63:16 78:19,2215:11 construct 43:1 65:13 66:2370:4 74:23 74:2448:4 50:14 53:6,21,24concerns 4:17 16:14 24:21 44:5 80:165:13 66:23 66:24correct 16:1,2 correct 16:1,2country 44:8 country 44:8concluded 89:1458:22 construction 4:23 5:1824:17 71:4 84:83:11,13 21:21 22:2,6condition 27:16 63:12 66:22 76:24 80:7 80:13 85:2251:10 54:11 66:22 consulting 14:15corrections 24:12 cost 7:10,1723:24 31:11 37:10 39:5,7 41:14,14,22	69:14	10:22		
concentration considering 66:24 count 10:17 68:4 71:17 4:20 converted 5:19 counties 42:14 concern 32:17 consistent copper 65:4 43:5 46:8,19 54:14 63:16 15:11 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 74:24 53:6,21,24 concerns 4:17 65:13 66:23 correct 16:1,2 country 44:8 4:5 80:1 constructed 17:12 19:13 country 3:8,10 Concluded 58:22 24:17 71:4 3:11,13 89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22		considered	66:6 74:1,3	64:16 66:6
68:4 71:17 4:20 converted 5:19 counties 42:14 concern 32:17 consistent copper 65:4 43:5 46:8,19 54:14 63:16 15:11 70:4 74:23 48:4 50:14 78:19,22 construct 43:1 74:24 53:6,21,24 concerns 4:17 65:13 66:23 CORPORATE 1:21 54:2 16:14 24:21 66:24 correct 16:1,2 country 44:8 concluded 58:22 24:17 71:4 3:11,13 89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22	22:13	88:1	convert 36:17	81:7,10
concern 32:17consistentcopper 65:443:5 46:8,1954:14 63:1615:1170:4 74:2348:4 50:1478:19,22construct 43:174:2453:6,21,24concerns 4:1765:13 66:23correct 16:1,254:216:14 24:2166:24correct 16:1,2country 44:844:5 80:1constructed17:12 19:13country 3:8,10Concluded58:2224:17 71:43:11,1389:14construction84:821:21 22:2,6condition4:23 5:18correction22:9,18,2027:16 63:1251:10 54:1122:2123:24 31:1163:14,2066:22corrections31:24 34:776:24 80:7consulting24:1237:10 39:5,780:13 85:2214:15cost 7:10,1741:14,14,22		_		count 10:17
54:14 63:16 78:19,2215:11 construct 43:170:4 74:23 74:2448:4 50:14 53:6,21,24concerns 4:17 16:14 24:21 44:5 80:165:13 66:23 66:24CORPORATE 1:21 correct 16:1,254:2 country 44:8Concluded 89:14 condition 27:16 63:12 63:14,20 76:24 80:7 80:13 85:22construction 4:23 5:18 66:2284:8 correction 22:21 corrections 22:21 corrections 24:1222:21 23:24 31:11 37:10 39:5,7 41:14,14,22				
78:19,22 construct 43:1 74:24 53:6,21,24 concerns 4:17 65:13 66:23 correct 16:1,2 54:2 16:14 24:21 66:24 correct 16:1,2 country 44:8 44:5 80:1 constructed 17:12 19:13 country 3:8,10 89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22				-
concerns 4:1765:13 66:23CORPORATE 1:2154:216:14 24:2166:24correct 16:1,2country 44:844:5 80:1constructed17:12 19:13country 3:8,10Concluded58:2224:17 71:43:11,1389:14construction84:821:21 22:2,6condition4:23 5:18correction22:9,18,2027:16 63:1251:10 54:1122:2123:24 31:1163:14,2066:22corrections31:24 34:776:24 80:7consulting24:1237:10 39:5,780:13 85:2214:15cost 7:10,1741:14,14,22				
16:14 24:21 44:5 80:166:24 constructedcorrect 16:1,2 17:12 19:13country 44:8 country 3:8,10Concluded 89:14 condition58:22 construction24:17 71:4 84:8 correction3:11,13 21:21 22:2,6condition 27:16 63:12 63:14,20 76:24 80:7 80:13 85:2251:10 54:11 66:22 consulting 14:1522:21 corrections 24:12 cost 7:10,1723:24 31:11 37:10 39:5,7 41:14,14,22				
44:5 80:1 constructed 17:12 19:13 county 3:8,10 89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22	concerns 4:17		CORPORATE 1:21	54:2
Concluded 58:22 24:17 71:4 3:11,13 89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22	16:14 24:21		•	country 44:8
89:14 construction 84:8 21:21 22:2,6 condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22			17:12 19:13	
condition 4:23 5:18 correction 22:9,18,20 27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22				·
27:16 63:12 51:10 54:11 22:21 23:24 31:11 63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22				=
63:14,20 66:22 corrections 31:24 34:7 76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22				
76:24 80:7 consulting 24:12 37:10 39:5,7 80:13 85:22 14:15 cost 7:10,17 41:14,14,22				
80:13 85:22	,			
		_		•
			•	
	86:17	contact 72:25	16:15,18	41:24,25
conducting contains 72:10 18:1 23:12 42:2,5,7,17	_			
49:14 content 71:17 27:12,12 42:18,20,23				
conference 72:1 73:16 39:1,13,14 42:24 43:12				
43:6 continue 7:25 51:10,17 43:14,19,20	43:6	continue 7:25	51:10,17	43:14,19,20
				<u> </u>

42.04 44.14	3 20.2 2	00.05 00.10	
43:24 44:14	Cryan 32:3,3	22:25 23:10	designate
44:21,25	culminating	23:13,16	85:23
45:5,8,13	58:1	27:13 30:7	designed 81:23
46:2,5,7,13	Cumberland	51:4 52:2,4	destination
46:16,18	43:14	52:14,21	43:21
47:6,14,15	curb 70:7 74:9	56:24 61:3,7	determined
47:23,23	currently 8:12	61:8,12	26:22 27:9
48:2,5,6,12	15:24 29:24	decade 56:8	27:15 47:15
48:22 49:11	57:6 62:25	decades 68:3	developed 46:8
49:22,24	81:21 83:19	December 59:3	49:18
50:1,4,5,10	88:10	decentrali	development
50:11,25	customer 83:15	23:5	43:16 44:7
51:2,7,14,15	83:17	decide 9:5	44:16,18
52:6,22 53:8	customer's	decided 51:18	45:19,24
53:15,17	71:23	51:21 58:10	46:1 48:5
59:10 62:6	customers 84:5	68:22	49:17,25
62:15,18,21	cut 9:24 29:9	decision 68:1	50:17,22
63:4,8,8,21	37:2 74:20	73:21 78:18	devices 44:20
county's 34:1	cuts 37:2	decisions 38:9	difference
34:6		Decotiis 64:19	35:11 36:25
couple 11:3	D	deferring	46:25 59:6
14:6 45:15	D 3:1	80:10	differences
50:12 59:17	DAG 2:12	deficiency	52:8
course 17:5	daily 71:12	63:8,13	different
49:23	Dan 22:5 31:19	deficit 88:8	38:20,20
Court 1:20	64:20 77:12	delighted	46:6 47:25
90:3	Dan's 35:1	46:14	48:13 50:24
cover 11:22	Danielle 64:21	delineated	59:7 69:9
15:24,25	data 16:21	88:2	difficult 44:4
51:9,17 52:3	50:8	demand 20:12	difficulty
52:8,21	date 1:12	demolish 9:24	87:24
covered 51:5	74:21,25	demolished 8:3	dilapidated
covering 51:2	75:1 90:8	denied 17:19	45:4,16
covers 23:15	Dated 90:25	DEP 65:5 67:5	diligently
CPI 83:1,3	dates 72:6	68:7	73:25
create 47:12	day 29:12 45:3	department 1:2	direct 16:23
50:20 69:3	53:10 58:2	1:9 12:1	directed 65:6
creating 45:21	84:2,19	68:1 79:12	directive
creation 48:15	DCA 66:7	dependant 47:7	72:21
48:18 51:14	deal 11:4	73:3	director 4:10
credit 28:2	deals 19:21	deputy 2:14	22:3 31:23
33:25 34:1,7	dealt 45:17	4:13	32:13 34:3
37:16,22	debt 11:2,11	DESCRIPTION	39:10 42:4
39:17	15:14,16,23	3:22	55:21 62:17
CREST 1:21	16:11 17:25	design 16:19	66:9 87:20
critical 20:20	18:7,16 19:3	17:11,13	director's
SI I CI CAI 20 · 20			GIICCOI B
	•	•	•

	<u> </u>		l
79:3,13	4:13	due 7:8 27:15	eight 65:13
DiRocco 2:4	DLB 27:6	68:24	69:14
12:11,16,17	document 73:22	Dwelling 83:24	EIT 58:9,15
13:19,20	doing 44:22	dynamics 43:7	elaborate
21:9,10 25:3	49:21 66:10		69:20
25:4 30:24	67:17 69:1	E	elections
30:25 41:2,3	dollar 7:17	E 2:10,10 3:1	10:21
55:5,6 61:20	8:9 11:3	3:21 90:1,1	element 34:2
61:21 64:2,3	18:15,20,22	earlier 35:21	57:18
80:19,20	46:22 52:12	early 74:3	eligible 57:2
86:23,24	57:5 59:19	east 6:12 54:4	58:19 59:13
88:18,23,24	59:21 78:3	74:14	emergencies
89:11	79:2 88:8	eastern 6:15	7:6
discomfort	dollars 11:8	7:2	emergency 7:20
79:1	17:3,21	easy 72:22	57:7,17,19
discounted	20:19 23:9	75:9 76:8	58:15,16,21
70:5	23:15 45:15	economic 43:15	59:6,13
discuss 77:15	46:21 53:7	48:4 78:1	EMMA 2:14
discussions	57:21 61:4	economically	employee 90:11
46:13 56:20	62:23 63:1,5	43:20	90:13
district 3:5	63:5 66:21	economics 23:6	EMS 9:10,11
4:21 5:5,8	67:12 69:19	economy 43:25	encourage
5:16 6:10,16	70:5 75:14	44:6 47:9	70:18
6:21,22 7:15	77:12 78:3	48:3,18 53:3	energy 22:11
8:4 11:21,25	83:6,20,25	53:4,13,18	22:12,19,22
26:10,12,17	88:11	ECUA 63:11	23:4 24:19
26:20,22	DOMINICK 2:4	Ed 5:3 6:19	26:7,13,14
27:8,14	door 5:25	7:7 8:8 14:9	26:18,19,23
43:16 46:2	79:16	31:25 41:21	26:25 27:5
district's	double 37:10	EDU 83:24 84:1	27:10,20,25
28:1	52:15	84:5	28:4,7 29:20
districts 7:17	Doug 42:5	Education 3:9	engage 26:22
10:15 11:20	downs 36:20	25:15,23	engaged 27:23
12:2,4 24:11	40:8	EDUs 83:23	engagement
diversified	Draikiwicz	Edwards 62:9	45:10
43:20	62:12,12,21	62:10	engineer 14:15
diversify	64:12	effect 76:10	64:22 67:19
43:25 44:6	draw 50:21	78:1	engineering
47:8 48:17	drinking 60:23	effective 7:10	29:21 49:1
53:18	60:24 61:1	effectively	ensure 38:8
diversifying	72:12 85:9	35:4	enter 7:19
51:14	Drive 9:12	efficiency	58:16
divide 68:24	drones 44:8,10	26:20	entertain
division 4:10	44:11 50:7	efficient	57:13
4:17 77:5	drop 11:3	85:21	enthusiast
division's	dropped 58:24	efforts 54:20	9:7
	l	l	l

	I		
entire 16:11	exceed 8:5	8:18	36:15 50:21
68:23	18:17 22:10	expected 27:20	fact 15:12,19
entities 85:23	22:24,24	52:3,20	75:13
environmental	26:8 62:23	expenditures	factor 16:17
45:16 73:19	67:11 69:18	28:5	fair 29:8
73:21	70:5	experience	fairly 24:19
EPA 65:3 68:7	exceedance	42:16,20	44:17
EPA's 72:21	71:11	43:3 45:25	faith 28:1
equal 33:12	exceedances	46:14	Fallon $14:11$
73:7	68:4 80:5	expertise 43:4	14:12 16:2
equipment 12:6	exceeded 71:14	Expires 90:24	17:20 18:4
equivalent	71:15	explain 15:3	18:12
83:24 84:1	excellent	42:25	familiar 45:2
escalate 82:19	46:15	explains 43:7	65:18
escalated	excess 23:17	explanation	families 44:1
82:25 83:5	30:7	42:11	family 11:16
escrow 22:16	excited 46:16	explore 7:7	83:25 84:17
22:18	48:19 49:3	exploring 6:16	FAQ 79:14
ESIP 21:22	53:24 54:6	expressly	far 8:16 46:16
22:15 26:16	executive 2:13	65:23 88:3	49:20 74:4
26:24 27:7	2:14 23:3	extended 77:21	75:19
27:11 28:3	31:23 42:4	extensive	faster 7:23
30:1	55:21	73:18,23	favor 89:12
ESIPs 29:8	exercises	external 11:18	February 60:16
especially	40:15	extras 10:7	federal 72:20
74:12	Exhibit 28:15	eye 32:22 60:1	fee 82:17,23
essentially	EXHIBITS 3:24		84:15,16
27:19 50:16	existed 68:2	<u>F</u>	feel 8:12
Essex 3:13	68:14	F 90:1	feels 34:7
62:6,15,18	existing 6:12	FA 50:2	fell 20:11
62:21 63:9	7:3,8,25 8:2	FAA 47:11	felt 42:20
estimate 10:14	8:11 9:12,17	50:18	46:2
10:16 17:8	9:19,22 10:2	FAA's 50:6	FEMA 17:24
23:24 59:20	11:11 20:7	face 4:15	18:4
estimated 30:6	58:22 60:4	faced 58:4	figure 5:22
estimates	62:25	faces 87:24 facilities	69:19
48:22	exists 33:13		filtration
ethics 4:2	expanded 6:22	10:8 22:20	16:23
ETIER 90:3	expanding 7:7	24:5,10,13	final 26:9
evaluated 16:3	expansion 7:18	26:19 27:10 36:16	finance 1:5
events 88:12	expect 15:25	facility 7:4,8	4:12 5:17
everybody 42:9	38:11,17	7:18,21,23	22:4,12
44:11	60:6	7:25 8:11	26:12 32:12
exact 75:1	expectation	9:10,11	34:14 36:19
exactly 10:4	46:23	24:12,14	42:24 51:16
example 6:24	expectations	47.14	56:4 62:18
	1	I	I

		_	
76:13 86:6	firmer 70:22	79:22	gained 80:10
87:20 88:14	first 4:1,19	forums 49:15	gains 24:7
financed 35:19	5:2 15:8	49:16	Gallo 14:17,17
36:8 38:19	40:12 47:16	forward 4:15	20:9
48:8 57:3	47:19 49:6,7	4:18 11:5	gallons 84:2
financial 5:6	49:9 54:8	13:7 16:22	84:19
14:12 22:6,6	fiscal 59:23	19:7 76:12	Gasirowski 5:9
25:25 31:20	fit 5:25 7:3	76:20 80:6	gateway 50:16
31:20,23	Fitzpatrick	80:11 82:6	general 5:5
35:1 39:24	64:19	82:13 86:16	26:7 28:5
41:24 42:6	five 9:1 28:16	found 72:5	56:16 77:18
53:16 55:23	33:1 40:14	four 15:16	generally 24:8
62:10,11	44:9 48:23	17:21 45:9	27:1 28:7
68:21 87:21	56:4 59:23	45:10	34:14 60:9
87:24 88:16	60:7,19	FRANCIS 2:8	generated 27:9
financially	74:14	frankly 29:8	57:24
90:14	fix 5:22 6:2	free 1:24	generation
financing 4:3	53:11	72:12	45:19
5:15 32:21	fixed 59:15,16	freeholder	generator 18:5
33:17,19	82:18 84:16	42:2,25	generators
35:10,21,25	flows 57:25	51:12 53:22	23:4
36:11 38:12	flying 44:20	frequently	George 64:22
46:24,25	focus 32:18	39:1	65:18 67:5
51:19,20	43:19 46:20	front 10:18	67:23 69:24
55:17 56:15	50:6	56:22,23	70:9,25 71:4
56:19 65:9	focused 43:24	full 19:15,22	71:10,21
66:1,23	44:6 50:8	20:1 28:1	73:10,13
financings	75:3	48:11 54:1	74:23,25
34:18	folks 45:7	63:3,7 82:9	75:20 76:1
find 72:22	50:21	Fuller 22:3	79:11
findings 63:9	follow 24:3	fully 70:3	getting 4:16
fire 3:5 4:21	Following	fund 28:5	70:19 75:18
5:4,8,16	22:14	68:15	76:5
6:10,15,21	footprint 9:22	funded 15:5	Gibbons 62:13
6:22 7:15,17	force 57:9,23	35:18	Giblin 64:19
8:4 11:21	58:11	funding 17:17	give 4:8 6:4
12:1,4	forcing 70:14	18:7,11	8:11 84:14
firefighting	foregoing 90:5	66:25 69:1	given 14:23
10:9	forgive 84:25	further 20:13	67:7
firehouse 4:24	forgiveness	54:22 90:10	Gloucester 3:9
5:18,20 6:14	68:19 73:4	Furthermore	25:15,17,23
7:4 9:12,14	form 53:23	88:1	26:2
9:20,23	formally 57:4	future 7:11	go 10:20 29:5
firehouses	former 34:3	65:11	29:10 33:13
6:12	forth 90:9	G	37:6 52:6,24
firm 35:1	fortunately		56:9,15 59:1
	I	I	l

59:6,12	grant 15:6,7	71:21	home 11:8 70:8
60:25 67:15	17:17,18,22	happening 43:9	71:23 72:3
79:5 81:16	17:25 18:4	50:10 54:5	74:10
87:13	18:10,20	79:7	homeowner 71:2
goal 49:23	46:22,23	happens 36:18	84:15
72:19	47:1 51:8	71:11	homes 11:16,17
goes 11:5 65:2	73:4	happy 8:10	72:5 73:7
going 9:4,16	great 16:15	15:21 43:11	homework 74:5
11:2 16:4,6	19:8 43:21	57:13 76:2	Honeywell
19:7 20:6,8	46:7 54:2	80:6	22:16
27:18 29:1	greater 39:21	Hastie 55:24	hope 43:21
29:10 33:8	88:6	55:24 56:3	49:7 54:1
34:17 36:11	Grossman 55:22	HCIA 31:21	66:17 73:2
36:17,18	55:22 59:22	35:18 37:10	host 47:19
37:1,20 48:3		head 75:8	hours 24:12,16
•	groundwater 16:21 19:16	head 75.8	hours 24:12,16
48:7,9,11			
51:8,23	Group 31:20	hear 43:25	65:15 66:2
52:11 53:14	62:10	heard 4:6 51:7	67:16
54:16 58:18	grow 48:18	hearing 77:22	housed 7:4
59:24 69:3	growing 6:18	87:12 89:7	household 11:2
69:13,20	44:1	89:14	11:24 59:19
76:7,10,13	growth 9:8	heat 27:3	households
76:24 77:1,9	48:22	held 2:1 6:9	11:15,25
78:9,23,25	guess 40:9	35:11 50:13	Hudson 3:8,10
79:4 82:17	46:11 48:21	78:6	21:20 22:2
87:13	guidance 38:2	help 48:3 54:3	31:10,24
GOLDEN 1:21	76:13	80:6	hydrant 7:1
Goldman 22:1	GUY 1:19	helpful 42:10	
good 9:14		47:2	
21:25 25:21	<u>H</u>	hereinbefore	ID 3:22
26:1 29:21	н 3:21	90:8	idea 28:4
40:17 48:6,7	half 18:20	hey 53:15	ideal 46:2
62:5,9 67:5	49:4 51:9,9	high 73:15	identified
74:2 81:16	52:4	higher 19:1	47:9 87:25
81:17	Hall 81:12,12	34:7 37:18	imagine 29:25
Gorab 21:25	81:25 83:21	37:23 84:4	immediately
22:1,9 24:8	84:8,12,16	highlights	58:11
25:13	84:22 85:1,6	23:2	impact 11:1,4
Government	85:9,16	hire 22:15	11:7 18:9
4:10 87:15	hand 4:6 41:17	history 43:13	19:6 20:16
governmental	handles 84:10	67:18,20	59:18,21
72:17	hangers 79:16	73:24	implement
Governor 66:4	hangs 5:25	Hoboken 37:16	26:12
Governor's	happen 30:1	hold 79:25	implementa
66:5,6 67:2	63:15	holding 76:19	76:14
grand 39:6	happened 69:6	hole 59:8	implemented
			_

28:1 59:25	77:24	79:7,9	investing 53:2
implementing	incomparable	infrastruc	53:2
26:16	72:20	45:17 53:7	investment
importance	increase 8:25	55:16 57:3	53:8
51:13	9:1,2 15:23	73:19	involved 29:15
important 38:3	15:25 16:15	inherent 7:9	involves 36:15
49:11 51:11	16:18 17:4	initial 15:8	issuance 22:10
76:22	37:22 59:20	initially 6:20	27:12 32:24
imposing 76:24	60:4,15,21	16:3 75:20	39:2,5
improve 45:6	88:16	75:22	issue 8:5,8,9
improvement	increased 15:2	initiative	24:1 26:6
3:10,11	16:1 19:16	47:16 48:8	27:15,18
22:12,23	24:6	50:11	35:2 52:12
26:14 31:11	increases	innovative	57:11 62:22
31:24 37:14	59:25 60:5	45:22	63:17 66:12
39:11,15,18	60:12,22	inside 71:23	issued 63:1,2
41:14,23	incurred 36:24	instance 27:14	82:2,3
42:5,7,18,21	incurring	27:22 37:16	issues 34:3,23
42:24 53:21	39:14	insulation	45:16,17
58:25 60:25	indebtedness	27:2 28:17	issuing 34:24
62:15 77:18	56:6	integration	76:13
improvements	index 83:1,3,4	50:7	item 3:2 36:14
20:16 26:13	indicate 5:14	intends 63:4	50:10
30:1,2	61:2	intent 8:22	items 28:18
improves 14:24	indicated 9:6	interest 15:13	
inadequacies	17:16	15:20 17:21	J
7:9	indicating	18:23 19:1	J 1:19
inadequate	8:23	33:20,21	Jamie 32:3
6:23	indication	34:9 35:5	January 65:5
inaudible	39:23	37:24 46:18	82:2
81:10	individual	49:21 52:15	Jason 32:5
incentive	40:5 71:8	interested 4:7	Jeff 25:21
75:16	84:13	44:22 46:10	Jemis 62:14,14
incidental	individually	90:15	Jennifer 62:10
72:16	33:5	interesting	Jersey 1:1,11
incidentally	individuals	39:8	1:23 16:8,9
49:6	49:19 83:13	interim 66:9	19:20 43:15
include 22:25	industrial	introduce 4:24	43:22 46:19
88:5	84:3	14:7 21:23	54:5 65:5
included 11:6	industry 47:8	25:18 41:15	82:4 84:9,21
23:1,2,20,23	49:17	55:18 62:8	90:5,23
26:25 27:13	inefficient	64:16 81:7	job 44:4 46:15
33:1	7:6	introducing	48:15,18,22
including	information	31:15	51:14 58:23
23:13 26:8	79:15 82:20	Inverso 5:6	jobs 48:24,25
37:13 73:17	informed 69:25	6:8	49:1,1,5,10
	<u> </u>	<u> </u>	<u> </u>

41:24 42:3	laid 49:12	43:1	lighting 23:3
47:2 50:1	Lamey 42:4	leases 52:1,3	27:2 28:18
53:9 62:12	47:5 52:25	52:20	limit 78:11
64:22,22	Lamey's 47:2	leasing 48:9	limitation
67:16,18,19	land 7:16	leave 34:18	68:25
67:20 69:16	77:21	left 37:19	limited 48:21
70:19 73:22	landowner	61:7 64:20	line 58:4
75:18	72:15	legislation	59:12 64:15
Johnson 26:22	language 70:1	65:22 66:1	67:1,14,16
joined 43:15	lapse 9:25	75:10	68:17,23
joint 54:20	large 35:16	legislative	69:10,12
jointly 36:16	39:1 51:8	65:22	70:3,4 76:15
42:16	78:24	Legislature	lines 48:5
June 6:9 90:24	largely 5:21	67:3	65:7,14,21
Julie 0.3 30.24	33:10	Les 5:7	65:24 66:11
K	larger 52:18	letter 8:22	66:15 67:11
Kahn 32:6	_	67:5 70:1	
keep 32:19,22	largest 11:20 lasting 53:25	level 49:21,24	68:2,10,14 71:8,19
33:18 40:17	lateral 73:8	71:14,15	72:22 74:21
key 48:19	laterals 73:9	levels 60:5	74:22,23,24
Keyport 3:7	Laurel 3:12	License 90:4	Lisa 21:25
14:4,11	55:16,21	lieu 27:15	32:10
kick 53:3	57:25	life 27:25	list 28:14
kind 56:4	LAUREN 90:3	28:9,22,24	little 6:5
59:23 70:18	law 8:7 27:7	51:20,21	18:11 19:1
kinds 44:11	28:3 66:4	light 2:5 12:9	35:25 43:25
85:18	76:15	12:24,25	46:6 47:25
know 4:9,16	lawyer 74:3		48:12 51:1,6
11:2,15 15:9	lead 64:15	14:2,3 21:17 21:18 25:11	52:20 61:11
23:11 24:20	65:4,7,14,21	25:12 29:14	69:13 77:16
33:8 35:1,14	65:24 66:5	29:18 30:3,5	82:16
36:6 39:3	66:11,15	30:11,14,17	live 53:24
42:3,9 57:16	67:8 68:2,4	31:7,8 40:20	live 53.24
74:1,11	68:4,5,10,17	41:10,11	loan 15:5,13
77:10,12	69:11 70:3	49:2 55:13	· ·
78:5 79:8			15:19 16:13
80:2 84:4	71:7,10,17	55:14 59:5	16:13 17:22
knowing 52:9	72:1,2,3,4,5	59:15 61:13 62:3,4 64:10	18:15,22,24
known 43:22	72:12,20,21	64:11 70:13	55:17 58:15
56:21 75:21	73:8,12,14 73:16 74:8		66:25
knows 42:2	74:21 75:22	70:21 71:2	local 1:5 4:10 4:11 8:6
Kurt 31:22	76:14,25	75:13,25 77:8,13	39:11 56:3
Kyle 14:14	=	78:15 80:9	
	leaps 6:18 learned 44:14	81:2,3 87:6	76:13 84:10 86:6 87:15
L	learned 44.14	87:7 89:4,5	88:14
L2:10	29:2,7,11	89:9	located 59:11
	_ ∠J·∠, / , ⊥⊥	U 2 · 3	TOGALEGISTIL
	1	I	

location 1:9	74:10,11	52:11,17	21:15,17
44:16	maintaining	56:15 57:11	24:24 25:1,3
locations 9:25	81:21	marketing	25:5,7,9,11
locking 63:16	maintenance	27:16	30:20,22,24
long 8:19 11:1	81:19 82:10	match 52:1	31:1,3,5,7
28:14 38:7	82:18	matter 4:20	40:23,25
43:13 52:16	major 17:6,10	13:3,6 21:21	41:2,4,6,8
53:25 65:2	43:3 74:19	Matthew 81:12	41:10 55:1,3
66:12,25	74:19	maturity 13:4	55:5,7,9,11
67:22 76:8	making 36:19	13:10 14:5	55:13 61:16
86:8	38:8 76:23	27:24 63:3	61:18,20,22
longer 45:5	Malloy 32:14	maximize 19:21	61:24 62:1,3
59:13 80:5	32:14 35:20	20:6	63:23,25
look 4:15,18	manage 85:10	maximum 58:6	64:2,4,6,8
17:3 35:9	management	Mayer 64:18,18	64:10 80:15
37:7 39:25	7:20	65:1 69:16	80:17,19,21
40:10,19	manager 81:13	70:10,17	80:23,25
44:25 45:6	Manasquan	72:8 73:17	81:2 86:19
51:24 88:15	19:11	74:20 75:3,6	86:21,23,25
looked 45:11	Mapp 2:6 12:14	75:17 76:7	87:2,4,6
45:20 47:8	12:15 13:17	77:15 78:11	88:21,23,25
looking 10:20	13:18 21:7,8	78:22 81:4	89:2,4
10:25 18:14	25:1,2 30:6	mayor 8:21 9:6	Meadowview
18:19 19:4	30:19,22,23	McCay 25:22	22:21 23:6
47:24 52:25	40:25 41:1	McManimon 5:1	24:16
56:4 57:10	55:3,4 61:18	5:3,3,12	mean 28:20
82:13	61:19 63:25	13:1 14:9,9	39:25 70:19
looks 34:21	64:1 70:23	14:10,21	74:5
lot 7:14 9:20	73:6,11 74:7	17:24 21:19	measures 26:25
10:7 24:11	78:19 80:11	31:25,25	68:10
58:7 61:10	80:14,17,18	32:1,23	mechanism
74:14,18	84:20 86:21	35:13,16	79:20
low 17:21	86:22 88:21	36:5,13	Medical 7:22
lower 33:24	88:22	37:23 38:13	meeting 4:1,4
37:25	Marinello 22:5	38:17 39:8	5:2 7:10
luck 62:5	31:19,19	40:6 41:12	42:12
	37:3 38:16	41:20,21,21	Megan 81:9
M	40:11,18	42:13 46:20	MELANIE 2:3
MacDonald	64:20	MCNAMARA 2:13	members 4:5
14:15	Mark 62:17	12:12,14,16	89:13
magnitude	MARKED 3:24	12:18,20,22	mention 51:7
78:23	market 29:6,11	12:24 13:15	mentioned 6:19
mail 79:14	33:23 34:17	13:17,19,21	7:7 8:8,15
main 57:9,23	35:5 37:8,9	13:23,25	10:11 46:4
58:11 65:15	37:24 47:25	14:2 21:5,7	47:5 50:2
71:25 72:4	48:13 49:9	21:9,11,13	met 7:12 8:21

meter 65:15	month 47:18	N 2:10 3:1	19:20 33:2
70:10,11	80:10	N.J.S.A 26:5,6	33:11 45:17
84:13	monthly 82:24	26:15 87:25	53:3 54:5
methodology	months 20:15	name 85:25	58:21 62:5
28:20	46:12	86:3,3	65:5 70:3
Michael 87:19	Morey 42:1	nation 43:22	76:14 82:4
Middlesex 4:22	43:11 48:14	National 50:7	84:9,21 90:5
miles 11:22,23	48:17 51:12	natural 43:17	90:23
million 8:9	53:5 54:7,12	nature 24:5	Newark 3:14
11:3 17:3,21	morning 21:25	Navy 45:1	64:14,23
18:20 22:11	25:21 26:1	necessarily	66:13 67:25
23:8,9,15	motion 13:11	10:15 74:10	68:19 74:15
35:17,25	13:13 21:3	necessary 6:25	75:3,6
36:9,10	24:22 40:20	71:9	nice 49:19
45:14 46:21	63:19,20	need 10:9 34:6	53:20 54:4
46:22 51:17	77:14 80:12	42:3 59:12	Nick 13:4
52:12 56:12			
57:5,21 58:8	88:18 89:8,9 Mott 14:14	67:15 70:20	night 66:8
•		75:10,11	nightmare 69:4
61:4 62:23	Mount 3:12	needed 45:24	
63:1,5,5	55:15,21	58:10	NJEIT 57:4,8
66:20,20	57:24	needs 7:10	61:10
88:8,11	move 4:3 12:9	74:18	NJIB 65:9,24
millions 53:7	16:22 30:17	negotiated	66:1,22,25
mimic 30:2	54:23 61:13	24:1 27:18	68:17 69:1
mind 28:25	76:12,20	82:7	74:2
29:3 31:15	80:6,11	negotiating	no's 6:9
51:1 87:10	86:17	82:6	Nolan 74:2
minute 65:19	moved 82:5	negotiation	nominal 61:7
76:18	moving 32:20	8:17	non 4:25 7:1
minutes 9:14	41:13 80:3	neighborhood	14:8 21:23
9:15	82:13 86:16	45:14	25:18 31:16
missed 57:18	MUA 3:12 55:16	neighboring	55:19 62:8
mix 18:11	55:21	42:23	64:16 81:7
model 59:23	multiple 56:17	Neil 55:22	noncompliance
modern 6:23	79:21	60:21	68:7,9
modest 53:8	municipal	neither 90:10	nonconforming
money 6:2	28:23 65:8	90:13	13:4 14:5
33:11 39:12	65:10 66:18	nets 39:19	15:10
57:10 58:25	88:3	network 49:19	normally 71:12
73:4	municipali	new1:1,11,23	north 74:13
monitor 85:24	34:12 53:6	4:15,23 5:18	81:20
monitoring	65:23 68:19	6:2 7:12,18	Notary 90:4,23
29:11	municipality	7:21,23 8:1	note 10:6
Monroe 3:5	38:9	8:1,13 9:13	31:11 50:11
4:21 5:4,17		9:18,21,23	63:7
9:9 11:18,21	N	10:1 16:7,8	notes 15:2

	1	1	1
32:20 33:11	occur 59:6	42:14 43:17	Parker 25:22
33:17,18,20	occurred 45:22	44:15 48:19	PARKIN 2:13
33:21 34:1	October 90:25	opposed 39:11	parking 8:4
34:15,19,23	offer 65:6	option 29:1,13	9:20 31:13
34:24 35:7	68:16,19	options 88:15	33:3 36:6,14
35:11,18,22	offered 28:2	order 17:9	part 9:22 17:8
35:23 36:8	offering 70:2	26:19 52:16	18:1,5 36:20
36:20 37:1	office 65:20	63:6	43:15 47:18
40:7 62:7,22	66:7	ordered 68:9	57:16 83:1,2
-			
63:1,2,7	Officer 14:13	ordinance 18:8	participants
notice 67:10	31:23 87:21	21:22 24:1	49:15
68:6,8 69:16	official 17:23	26:10 72:9	participate
70:2 76:14	offset 13:11	77:18,20	79:10
77:21 79:14	24:6 28:5	ordinances	particular
notices 67:7	Oh 7:22	77:17	6:14 36:13
75:21 76:3	Okay 11:10	oriented 48:24	particularly
notified 79:13	30:5 79:17	original 16:13	52:17
79:21	79:18 85:15	17:8 18:21	parties 53:22
notify 78:25	86:14	29:20	85:20 90:12
notion 45:20	old 5:19 6:3	Originally	partner 46:3
November 10:21	45:1 72:5	18:13	50:18
number 4:21	once 8:1 9:17	ought 75:15	parts 69:9
5:16 34:5	9:23 46:25	outreach 79:8	71:17 74:12
45:3 73:7	56:23 69:2	outstanding	party 86:11
75:21 84:18	83:4	35:23	passed 58:16
numbers 18:13	ones 33:11,22	overall 18:6	66:1
18:14 39:22	73:12	overlap 69:13	PATRICIA 2:13
NW 22:5 31:20	ongoing 57:6	overly 47:7	Paul 62:14
39:17 64:20	open 4:2	oversight 38:2	pay 16:10
39.17 04.20	Opening 3:3	owned 72:25	18:10 23:12
0	operate 12:1,4	owner 70:6	23:21 27:11
02:10	_		
o'clock 5:3	24:15 43:1	77:21	33:12,13
objection	84:9 85:5,11	owners 75:22	34:10 36:19
63:12	operating	78:20,21	40:8 44:13
	24:12,14,16	ownership	52:1 56:8
obligation	81:21	65:21	59:1 60:25
22:11 26:7	operation		71:3 78:21
obsolete 5:21	48:21 81:19	P	paying 20:18
obtain 65:10	82:9,18,22	P2:10	39:5 52:13
66:18,22	82:22 88:8	p.m89:14	52:15,23
obviously	operational	PAGE 3:2,22	83:18,19
54:13	7:25	paid 11:12	payment 8:19
occasions	opportunities	63:3	63:6
79:22	44:4	Pam 57:13	payments 82:24
occupancy	opportunity	Pamela 55:20	PE 67:20
28:12	4:12 6:1	paper 37:2	pending 18:3
			-

pennies 20:18	8:11	pooled 31:11	67:14 71:19
people 4:14	piece 57:12	34:13	72:15 82:5
33:24 73:1	Pinelands	portion 7:21	82:12
78:25 79:21	54:15,16	11:21 16:24	proactive 67:4
percent 8:25	pipe 62:6 72:3	52:24 68:18	probably 4:15
9:1,2 15:13	72:6 76:25	positioned	17:2 28:16
15:16,21	piping 58:21	44:21	29:10 45:3
17:4 18:15	58:23 59:10	positive 63:9	52:14 65:2
23:16 57:24	place 47:11	possible 58:23	66:19 73:20
59:20 60:13	60:6 69:9	77:23	79:2
66:16 71:16	85:21 90:8	potential	problem 66:13
75:25 83:3,4	plan 8:4 22:19	10:12	72:4 75:4
percentage	26:14,24,25	potentially	problematic
16:16 70:18	27:5,7 52:7	51:24	57:8
75:17	65:9 68:12	power 27:4	problems 67:9
performance	69:5,15 75:8	powers 42:16	procedure
23:22 85:25	77:24	88:2,5	22:15
performed 68:5	planned 7:11	predominantly	proceed 29:25
period 23:8	58:7,9 60:17	61:9	78:8 79:20
38:18 52:10	60:18,23	preliminary	79:25
63:2 65:13	planning 59:23	57:1	proceeds 26:11
77:22 88:6	65:12 78:2	prepare 42:12	62:24
permanent	plans 79:3	preparing	process 8:17
32:20 35:10	plant 14:25	26:23	22:15 82:3
35:21,25	20:7,14,17	present 56:6	produced 79:16
36:10 46:24	67:21 81:22	pretreatment	producing
permanently	81:24 82:10	16:23,24	23:17
35:19 36:8	played 16:18	17:7	product 35:6
36:19	please 4:6	pretty 11:12	production
Perry 14:24	21:23 25:17	16:15 23:23	19:22
person 10:17	31:16 41:15	24:19 73:18	program 15:5
37:24	55:18 62:7	74:4 82:8	21:22 22:13
personally	64:15,16	previous 14:22	22:13,23
66:10	70:15 81:7	19:19	26:16 28:7
perspective	81:16	previously	31:11 32:17
47:2	pleased 10:6	26:18 51:1	33:1,16,22
persuing 46:5	pleasure 66:8	prices 17:4	34:2,4,14,19
Pete 5:8	plenty 20:23	primary 71:20	35:4,7 36:2
phase 66:19	49:8	72:17	36:4,21
67:18 69:8	point 10:23	principal	37:19 40:4
69:12,13	24:4 36:17	68:18 73:4	40:11 55:17
phases 65:13	53:5 65:2	prior 14:25	58:13,15,17
66:19,24	75:10	33:10 39:9	58:21,24,25
68:24 69:7,7	poised 45:18	46:1 86:1	59:14 60:25
Phoenix 25:25	political	private 57:11	68:17 75:24
pictures 5:24	53:22 79:1	65:20 67:1	programs 24:9
_			-

		1	l
38:14,24	properly 27:20	<pre>putting 63:12</pre>	70:5 83:16
39:7	properties	78:3	rated 37:7
progress 17:19	71:8		rates 15:24,25
project 6:14	<pre>property 10:2</pre>	Q	19:7 33:21
7:12,16 8:13	70:6 75:22	qualified 34:4	34:10 35:6
11:1 13:9	78:20,20	65:8,10	60:15 61:5
14:16,24	proposed 9:13	66:18 68:20	rating 37:16
15:7,8,8	21:21,22	quality16:20	ratings 33:25
16:3,4,12,20	25:16	quarter 10:4	37:22
18:6,17	proposes 62:22	quarterly 86:5	reach 4:16
22:25 23:7	prospect 45:7	question 17:9	read 54:8 70:1
23:11,13,16	prospects	17:15 39:9	ready 77:13
28:10 29:15	48:20 50:20	39:13,20	real 63:16
30:16 31:14	provide 22:19	72:9 74:16	realized 58:18
41:15 42:3	provided 7:16	questions 4:17	really 13:6
42:17,19,25	28:21 39:18	5:14 8:10	34:6 39:3
43:8 46:21	65:24	12:8 15:21	44:21 46:7
46:23 51:12	provides 85:8	19:9 21:1	48:1,19 49:3
51:13,21	providing	24:20 27:17	49:11,18,18
52:5,7 55:17	36:16 42:10	28:6,8 34:25	50:3,8,19
56:5 57:2,5	provision	38:6,10	51:15 52:1
57:17,19	72:12	42:11 54:22	52:16 53:1,3
58:8,18 59:2	provisions	57:13,15	reason 19:25
59:10 60:5	88:9	59:17 63:18	23:19
62:7 64:15	public 4:2,4,5	71:6 82:15	reasonable
66:10,19,22	5:20 6:20	quick 24:3	10:8
66:23 67:6	24:9 71:9	quite 72:18	reasons 15:3
67:25 68:23	72:13,17	74:11	32:18 60:22
74:19 75:15	77:21 82:5		68:25
76:10 77:6	82:12 90:4	R	reassuring
78:4,23	90:23	R2:10 90:1	10:10
projected	pump 16:4	radio 12:5	rebate 23:22
15:20	pumping 20:2,6	raise 4:6	rebates 23:21
projection	purchase 16:7	41:17	receive 17:22
18:21 49:5	19:22 20:4,5	raised 34:3	44:22 66:21
projects 23:1	purpose 26:15	35:3 50:25	68:8,20
23:12 24:19	26:23 27:23	76:17	received 16:20
		ramp 9:23	
28:12 33:17	72:13,16,17	ran 18:12	17:20 18:25
34:14,16,17	pursuant 26:5	rapidly 56:7	47:1 50:12
35:12 38:4	26:13 82:3,4	rate 15:13,20	67:4 75:23
38:21 53:25	82:11	18:23 19:1	76:4
56:11,17	put 18:13	33:21 37:25	receiving
59:1 76:12	56:15,23	59:18,25	23:21 51:8
78:9	60:6 73:22	60:4,5,12,15	67:17
promised 67:10	75:8 80:12	60:20,22	recital 72:11
79:2	84:3	00.40,44	recites 77:18
	I		I

	<u> </u>		l
recognize	relationship	33:7 66:7	76:6
47:25 48:4	45:25 50:24	represented	result 26:21
recognized	74:2 85:19	78:5	44:24
47:6	relationships	represents	resulted 46:11
recommenda	46:1	49:4	resulting
87:15 88:13	relative 90:11	require 49:2	27:11
recommended	90:13	65:10	results 73:7
87:23	relatively	required 15:15	73:11
record 32:23	42:19	23:12 26:16	retired 56:7
41:21	religiously	33:13 73:21	61:10
records 10:16	57:14	78:9	retrofit 5:22
Recovery 88:4	rely 8:19	requirements	Return 89:7
recruiting	remain 88:13	58:20	revenue 87:20
72:1	remaining	requires 77:20	revenues 52:1
Recuses 87:12	88:10	requiring	review 29:21
redevelopment	remarks 3:3	63:13	86:4
74:12	32:18	research 47:17	reviewing 10:6
reduce 17:25	reminding 13:5	47:20	revised 19:23
20:13 39:4	remote 44:17	reservoir	revisit 80:2
reduced 18:22	removing 45:15	19:11	RFP 82:2,3
20:5,12	rendering 8:13	residence	Rich 74:2
27:10	renewable 23:4	49:24 83:25	Richard 32:12
reducing 34:9	renewal 84:24	84:18	right 4:3 5:2
reduction 61:3	renewed 20:11	resident 69:23	14:11 17:14
referendum 6:6	renovating 7:8	69:25,25	22:3,5 28:16
10:19	rent 8:24	79:14 84:13	29:7 38:16
referring	RENZI 1:19	residential	38:25 42:1
40:16	repeated 39:22	66:14 83:21	50:3 53:12
refinancings	replace 6:14	83:22 84:4	53:21 64:20
33:10	58:10 59:7	residents 7:12	
refund 62:25	65:6,23	7:14 67:8,10	85:16
refunding	67:11 68:2	67:12,13,15	risk 24:5 82:9
21:21 22:11	70:3 72:21	69:17,18	road 50:3
23:25 25:16	replacement	72:13 83:17	59:10 73:5
26:7,9	65:14 68:18	resolution	roadway 45:18
Regardless	68:23 70:23	56:16	Robbi 25:24
84:6	71:7 77:1	resolutions	27:16
region 49:20	replacements	58:16	robotics 45:22
51:14	69:11,12	resource 53:16	Rodriguez
regular 24:10	replacing 68:9	respects 53:9	12:20,21
24:11,16	report 67:16	respond 5:14	13:23,24
58:12	73:19,23	responding 7:6	17:7,11,14
reimburse	86:5	response 7:23	21:13,14
57:12	Reporter 90:4	70:19 75:17	24:22 25:7,8
related 27:1	REPORTERS 1:20	responses	31:3,4 38:22
47:20,21	representa	75:23 76:2,5	40:22 41:6,7
	l		l

53:19 54:25	sanitary 57:23	Secretary 2:13	9:24 11:25
55:9,10	save 16:6	2:14	15:23 16:11
61:15,24,25	savings 16:10	section 7:24	18:16 19:3
64:6,7 69:22	18:17 19:6	sector 46:6	22:25 23:10
70:7,11 74:9	22:11,12,19	sectors 46:10	23:13,16
74:24 75:5	22:22,22	secured 63:7	27:13 30:7
77:10 78:17	23:7,11,14	security 28:2	51:4 52:2,4
79:6,17	23:15,17,23	see 5:24 7:13	52:14,21
80:23,24	26:7,13,14	11:2 24:10	56:17 59:3
83:6 84:6,11	26:23 27:5,9	38:25 53:20	61:3 64:15
84:14,23	27:21,25	54:4 80:9	65:7,14,21
85:3,7,10,14	28:4,7 30:7	seeds 49:12	65:24 66:11
86:18 87:2,3	37:1,13 40:5	seeing 36:25	66:15 68:2,4
87:13,22	saying 17:18	seek 63:9	68:10,17,23
89:2,3	70:15,22	seeking 4:23	69:10,11
role 10:18	says 37:23	13:4,8 15:9	70:3 71:8
38:1	scale 28:12	22:9 23:25	72:5,22
roll 34:15	schedule 8:6	25:15 26:5	73:14,15
rolled 36:9	13:4,10 14:5	81:18 82:11	75:22 76:15
rolling 36:1,3	15:10	seen 37:9 45:2	77:24 82:16
36:20 59:23	scheduled	segment 53:4	services 4:11
rollover 40:7	36:12	self-liqui	7:19,20,22
rollovers	school 24:11	15:15,18,19	68:13 73:13
33:10,12	25:16 26:17	Senate 66:3	serving 29:24
rolls 36:24	29:16,19,23	senior 11:16	serving 29:24 session 4:2
round 20:17	30:14 36:15	74:3	set 59:1 90:8
76:3		sense 22:19	
ROUTE 1:22	schools 26:3 29:14	37:4	seven 9:2 47:19 66:20
rules 65:4	Schwartz 5:5	sensors 44:18	sewage 57:24
68:8	8:21 9:19	44:19	58:5,7
run 20:17	Scotland 5:3	sent 8:23	sewer 56:10
28:22,23	14:10 32:1	75:20 76:2	57:23 59:18
53:11	41:21	separate 4:2	60:4,8 79:12
running 20:14	SCOTT 2:12	11:20 18:3	83:2,23
	seamlessly	33:4	shake 28:13
S	12:5	September 1:12	shame 59:5,9
s 2:10,10 3:21	searching 51:3	series 37:5,6	shared 7:19
safety 50:18	seasonal 44:5	40:14 56:10	8:16 53:10
SALAY 2:14	second 12:11	59:25 60:11	sharing 43:4
sale 35:14	13:14 21:4	serious 45:5	Sherry 41:23
Salem 43:14	24:23 29:23	46:12 67:9	Shore 43:23
sales 33:16	30:19 40:22	serve 22:2	short 69:1
samples 71:16	54:25 61:15	served 11:15	shortened 52:5
71:22	63:22 76:3	11:16 54:15	shortening
sampling 72:2	80:14 86:18	service 6:17	52:19
sand 75:8	88:20 89:11	6:25 8:16	shorter 51:25

52:10	sold 6:21	52:11 88:8	87:19 88:17
showed 5:23	somewhat 65:17	spreading 88:5	stop 48:5
shows 37:12	sorry 7:22	square 11:22	stories 44:1
39:17	sort 43:16	11:22	straight 13:6
side 9:13 47:3	72:10	stability	stray 75:18
54:13 59:11	sound 70:13	88:16	street 1:10
59:12 60:8	sounds 17:17	Stabilization	14:24 65:15
60:22,23	70:14	88:4	71:25 72:4
61:7,8,9,12	source 18:8	standard 24:19	72:24
sign 86:4	74:8	standpoint	stretch 52:16
signature	sources 16:21	33:20 35:5	stretched 77:3
79:13	South 1:10	stands 16:12	strong 65:22
significant	43:15 46:19	start 42:8	66:2
33:19 36:23	space 8:3 9:23	44:3 68:9	structural
39:23 42:17	10:8 44:18	started 5:2	17:6
43:8 68:18	45:11 49:8	34:9 40:12	structure 12:3
87:24	speak 4:8	45:10	15:11 22:18
significantly	27:16 37:3	starting 22:14	27:19
37:18	51:6	state1:1	structures
signing 75:23	SPEAKER 81:9	19:14 28:21	45:16
86:1	81:17 82:1	34:13 76:11	students 29:24
similar 42:19	82:21 83:8	77:5,7 78:10	stuff 5:25
47:14	83:11,16	90:5,23	submit 86:3,5
single 11:16	85:12 86:10	statement	submitted
83:24 84:17	86:14	15:14	16:22 27:8
sir 30:4	speaking 24:8	States 50:14	86:1
sit 77:11	29:1 37:24	statewide	subordinate
site 9:17,19	51:1	76:23	72:16
10:2	special 62:14	station 6:19	Subsequent
situation 8:12	77:2,3,16,19	9:21	65:4
47:15	77:20 78:11	status 65:11	substantial
six 46:12,21	79:4 81:10	66:18 68:21	16:16
49:14	specialized	86:7	success 49:13
sizes 52:18	6:24 72:11	statute 26:17	successful 6:6
slightly 15:17	specific 38:23	26:24	successfully
51:9 52:3	specify 82:19	statutory 38:3	82:7
slow 67:1	spend 53:6	stay 44:2	sufficient
slowed 67:2	spending 39:13	staying 37:1	27:11 60:7
smallest 29:23	spent 45:14	steel 16:16	suggested
Smith 14:14,14	57:10 65:20	17:3,6	65:21
16:19 17:2	67:5 73:17	stenograph	suggesting
17:10,12	spilled 58:7	90:7	40:1
19:13,17	Spitzer 22:1	step 56:25	SUITE 1:22
20:3,22	spoke 51:11,12	78:24 87:8	summary 23:3
64:21	sponsors 65:22	Steve 14:17	summer 20:15
solar 23:4	spread 51:19	Stinson 87:19	superinten
	<u> </u>	<u> </u>	<u> </u>

26:2 29:22 87:18 system 12:5 16:23, 24 48:19, 14, 19 46:17, 49:8 49:10, 12 49:10, 12 53:2, 20 49:10, 12 49:10, 12 53:9, 15, 25 53:12, 24 66:13 67:10 74:25 79:24 80:61 74:25 79:24 80:61 <t< th=""><th></th><th>1</th><th></th><th></th></t<>		1		
88:9,14,19 88:9,14,19 14:22 supplemental 16:13 supply16:8 19:19 20:10 71:24 support7:14 9:8 45:13 46:9 49:17 54:19 supportsve 7:16 7:16 80:13 supportsve 7:16 7:16 7:16 80:13 supportsve 7:16 80:13 supportsve 7:16 7:16 80:13 supportsve 7:16 80:13 take 47:16 49:24 51:18 66:13 78:24 take 71:16,22 90:7 surcharges take 11:6,22 90:7 surcharges take 8:11 66:13 67:19 88:6 27:19 36:25 sure 4:8 11:6 27:19 36:25 49:16 82:16 talk 48:15 49:16 82:16 talk 48:15 49:16 82:16 talk 48:15 51:1 14:20 85:21 85:21 sustainable 76:23 77:5 80:4 48:21 52:17 Tech 4::12 sustainable 76:23 77:5 64:12 66:11 66:11 66:11 66:10 67:5 74:41,6,17 74:25 79:24 80:6 thinking 45:23 74:18 thought 39:3,4 55:11 thought 39:3,4 55:11 thought 39:3,4 55:11 thought 39:3,4 55:12 55:14 77:18 80:13 testify 5:11 thought 39:3,4 55:12 56:14 57:12 86:11 56:14 57:12 86:13 76:8 86:8 trms 23:6 41:19 56:20 31:16 66:10 76:28 86:8 thinking 45:23 74:18 thought 39:14 thought 39:3,4 55:11 thought 39:3,4 55:12 56:14 57:12 86:11 76:8 66:25 69:1 76:8 86:8 trms 23:4 41:19 56:20 61:12 86:11 76:8 86:8 trms 23:4 41:19 56:20 61:12 76:8 86:8 thinking 45:23 74:18 thought 39:4 56:14 57:12 86:11 thought 39:4 75:12 70:5 71:3,5 72:12 86:11 70:2 86:12 70:7 86:11 11:20 12:2,4 44:11 72:1,2,7 73:7 72:1,2,7 73:7 72:1,2,7 73:7 72:1,2,7 73:7 72:1,2,7 73:7 72:1,2,7 73:7 72:1,2,7 73:7 74:18 74:18 74:19 75:10 76:20 78:6:10 79:24 76:18 76:19 76:20 76:18 76:18 76:18 76:19 76:18 76:18 76:19 76:18 76:18 76:18	26:2 29:22	87:18	53:10	43:8 45:19
88:9,14,19 44:8,15 50:8 tenants 47:20 53:9,15,25 supplement 60:18 62:7 71:9,19,20 48:10 50:24 54:1,1,19 16:13 84:3 85:5,11 11:1 38:7 74:4,16,17 supply16:8 19:19 20:10 71:24 74:25 79:24 support 7:14 9:8 45:13 66:25 69:1 74:25 79:24 46:9 49:17 56:10 3:21 90:1,1 test 71:13 test 71:13 test 71:13 supportive 7:16 49:24 51:18 66:13 78:24 test 71:13 test 71:13 thought 39:3,4 7:16 49:24 51:18 66:13 78:24 test 16 49:24 51:18 41:19 56:2 56:14 57:1 56:10 90:6 56:14 57:1 56:14 57:1 56:15 90:6 76:8 86:8 76:16 40:1 76:16 40:1 76:16 60:1 76:8 86:8 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:18 74:19 86:11 74:19 76:19 50:2 76:18 76:19 50:2 76:11 76:19 50:2 77:12 70:5 71:3 70:5 71:3 70:5 71:2 77:12	supervision	system12:5	temporary	46:17 49:8
supplement 56:14 57:14 48:10 50:24 54:1,1,19 66:10 67:5 supplemental 71:9,19,20 84:3 85:5,11 11:1 38:7 74:4,16,17 74:25 79:24 supply16:8 19:19 20:10 T 74:25 69:1 74:25 79:24 79:24 80:6 74:15 80:6 8	87:16 88:2,7	16:23,24	32:20	49:10,12
14:22	88:9,14,19	44:8,15 50:8	tenants 47:20	53:9,15,25
supplemental 71:9,19,20 84:3 85:5,11 11:1 38:7 74:4,16,17 74:25 79:24 79:24 80:6 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18 71 74:18	supplement	56:14 57:14	48:10 50:24	54:1,1,19
supplemental 71:9,19,20 term 8:5,19 74:4,16,17 74:25 79:24 79:24 80:6 79:	14:22	60:18 62:7	51:3,4	66:10 67:5
16:13	supplemental	71:9,19,20		74:4,16,17
supply16:8 85:13 66:25 69:1 79:24 80:6 thinking 45:23 71:24 T 76:8 86:8 terms 23:6 thinking 45:23 9:8 45:13 40:9 49:17 50:11 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:9 49:17 50:13 46:15 46:11 46:25 46:11 40:9 46:11 40:22:8 53:12 54:9 53:12 54:9 53:12 54:9 56:14 57:1 40:16 49:24 51:18 40:22:8 56:14 57:1 40:01 40:01 40:02 40:02 40:02 40:05			-	
T		•	66:25 69:1	79:24 80:6
T terms 23:6 74:18 support 7:14 9:8 45:13 46:9 49:17 50:1,1 Terrance 32:14 test 71:13 38:15 40:9 54:19 80:13 testify 5:11 thought 39:3,4 53:12 54:9 56:14 57:1 76:14 77:12 76:20 64:25 80:7 77:12 77:12 76:21 77:12 76:21 77:12 76:25 77:13,5 77:14 77:12 77:14 77:12 77:14 77:12 77:15 77:14 77:12 77:14 77:12 77:15 77:14 77:12 77:19 77:17 77:12 77:19 77:17 77:12 77:10 68				
support 7:14 9:8 45:13 46:9 49:17 54:19 58:13 46:9 49:17 54:19 58:13 58:13 58:15 40:9 86:11 46:9 49:17 54:19 58:13 53:12 54:9 86:11 46:9 49:17 54:19 53:12 54:9 86:11 49:24 51:18 25:20 31:18 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 34 40:93 32:14 40:93 32:14 40:93 32:14 40:93 32:14 40:93 32:14 40:93 32:14 40:93 32:14 41:20 22:8 53:12 54:9 56:14 57:1 40:93 34 41:19 56:2 50:14 57:1 40:93 34 41:19 56:2 40:93 34 41:19 56:2 40:93 34 41:19 56:2 41:12 56:12 41:12 58:18 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:14 77:12 70:5 71:3,5 70:5 71:3,5 70:14 77:12 70:5 71:3,5 70:14 77:12 70:14 77:12 70:14 77:12 70:14 77:12 70:14 77:12 70:14 77:12 7		T		
9:8 45:13 46:9 49:17 54:19 80:13 80:13 table 46:15 80:13 testify 5:11 14:20 22:8 7:16 49:24 51:18 66:13 78:24 supports 28:24 supposed 68:11 69:8 88:6 sure 4:8 11:6 27:19 36:25 43:11 44:9 45:1 51:4 54:18 63:14 74:19 74:8 76:20 77:5 80:4 82:21 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:27 85:26 85:27 85:21 85:21 85:21 85:21 85:21 85:22 85:22 85:21 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:26 85:26 85:27 86:11 14:20 22:8 25:20 31:18 25:20 31:18 25:20 64:25 86:11 14:20 22:8 25:20 64:25 86:11 14:20 22:8 41:19 56:2 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:26 62:20 64:25 87:12 87:26 87:12 81:15 87:18 80:11 80:11 41:29 56:2 81:15 87:18 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:5 71:3,5 70:2 71:4 72:1,2 73:7 76:14 77:12 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 76:16 88:5 71:11 72:1,2 73:7 71:12 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73:7 72:1,2 73		T2:10 3:21		
46:9 49:17 table 46:15 test 71:13 86:11 54:19 take 47:16 49:24 51:18 53:12 54:9 7:16 49:24 51:18 25:20 31:18 56:14 57:1 supports 28:24 taken 71:16,22 90:7 81:15 87:18 10:56:14 57:1 supposed 68:11 taken 71:16,22 90:7 81:15 87:18 70:5 71:3,5 surcharges takes 9:14 testimony 75:14 77:12 70:5 71:3,5 88:6 talk 48:15 65:19 90:6 78:3 79:2 11:20 12:2,4 49:16 82:16 talking 28:17 68:5 71:11 5:16 6:11 43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 7hank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 77:5 80:4 7ammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanks 17:5 64:12 65:1 58:1 59:20 85:25 tanks 17:5 64:12 65:1 58:1 59:20 80		90:1,1		
54:19 80:13 testify 5:11 thought 39:3,4 7:16 49:24 51:18 55:20 31:18 56:14 57:1 supports 28:24 49:24 51:18 25:20 31:18 56:14 57:1 supposed 68:11 66:13 78:24 41:19 56:2 thousand 20:8 surcharges 42:20 64:25 37:2 67:12 67:12 88:6 49:16 82:16 49:16 82:16 49:16 82:16 49:16 82:17 49:16 82:17 49:16 82:17 51:14 77:12 51:14 77:1		=		
supportive take 47:16 49:24 51:18 25:20 31:18 56:14 57:1 56:14 57:1 thousand 20:8 56:14 57:1 thousand 20:8 37:2 67:12 69:8 37:2 67:12 69:8 37:2 67:12 69:8 37:2 67:12 69:8 37:2 67:12 69:8 37:2 67:12 69:8 37:2 67:12 70:5 71:3,5 75:14 77:12 <th></th> <th></th> <th></th> <th></th>				
7:16 supports 28:24 supposed 68:11 69:8 surcharges 88:6 sure 4:8 11:6 27:19 36:25 43:11 44:9 45:1 51:4 54:18 63:14 74:8 76:20 77:5 80:4 82:21 85:20 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:25 85:26 85:27 81:10 85:10 85:10 85:10 14:19 85:10 14:19,25 14:19 85:10 14:19,25 14:19 85:10 14:19,25 14:19 85:10 14:19,25 14:18 14:19 15:10 15:10 16:10 14:19,25 14:11 16:20 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:9 16:16 17:10			-	•
supports 28:24 66:13 78:24 41:19 56:2 thousand 20:8 supposed 68:11 69:8 50:7 81:15 87:18 70:5 71:3,5 75:14 77:12 75:16 6:11				
supposed 68:11 taken 71:16,22 62:20 64:25 37:2 67:12 69:8 90:7 81:15 87:18 70:5 71:3,5 surcharges takes 9:14 testimony 75:14 77:12 88:6 49:16 82:16 testing 50:17 three 4:21 5:5 27:19 36:25 talking 28:17 68:5 71:11 5:16 6:11 43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 they d 56:22 thrilled 50:19 5:11 14:20 47:12 48:24 44:20 54:18 22:7,17 25:13 26:4 45:21 things 16:18 tie 40:6 switched 74:21 50:2 47:12 48:24 44:20 45:18 22:7,17 25:1				
69:8 90:7 81:15 87:18 70:5 71:3,5 surcharges takes 9:14 testimony 75:14 77:12 88:6 49:16 82:16 testing 50:17 65:19 90:6 three 4:21 5:5 27:19 36:25 talking 28:17 68:5 71:11 5:16 6:11 43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 69:8 SUSAN 2:12 taxable 52:11 52:17 66:11 68:16 ticket 28:18 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 5:12 24 22:8 50:2 49:3 54:4 22:7,17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 technologies 33:16 36:17 32:1,6 41:18 45:22 <td< th=""><th></th><th></th><th></th><th></th></td<>				
surcharges takes 9:14 testimony 75:14 77:12 sure 4:8 11:6 49:16 82:16 testimony 75:14 77:12 43:11 44:9 49:16 82:16 testing 50:17 three 4:21 5:5 45:1 51:4 44:11 66:9 Thank 13:1 5:16 6:11 74:8 76:20 74:19 14:21 21:19 38:18 40:2 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 69:8 SUSAN 2:12 taxable 52:11 52:17 72:8 81:4 ticket 28:18 76:23 77:6 Tech 41:15 66:11 68:16 time 5:10 8witched 74:21 47:12 48:24 49:3 54:4 time 5:10 21:24 22:8 50:2 49:3 54:4 time 5:10 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 45:22 think 10:6 36:24 37:11 41:17,19 47:17,24 28:15 35:2,3 48:21 50:20 55:19 56:2 62:8,20				
88:6 talk 48:15 65:19 90:6 78:3 79:2 sure 4:8 11:6 49:16 82:16 testing 50:17 three 4:21 5:5 27:19 36:25 talking 28:17 68:5 71:11 5:16 6:11 43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 69:8 SUSAN 2:12 taxble 52:11 52:17 they d56:22 thrilled 50:19 76:23 77:6 Tech 41:15 66:11 68:16 ticket 28:18 ticket 28:18 5:11 14:20 47:12 48:24 27:1 28:11 14:19,25 5:18,20 47:12 48:24 49:3 54:4 22:7,17 25:18,20 45:22 think 10:6 36:24 37:11 41				'
sure 4:8 11:6 49:16 82:16 testing 50:17 three 4:21 5:5 27:19 36:25 43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 they'd 56:22 thrilled 50:19 sustainable 52:17 Tech 41:15 66:11 68:16 ticket 28:18 76:23 77:6 45:21 things 16:18 tie 40:6 switched 74:21 47:12 48:24 49:3 54:4 22:7,17 21:24 22:8 45:22 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 45:22 think 10:6 36:24 37:11			-	
27:19 36:25 43:11 44:9 38:23 44:10 45:1 51:4 44:11 66:9 74:8 76:20 77:5 80:4 82:21 85:20 85:25 8urvey 79:9 8ustainable 76:23 77:6 8witched 74:21 8worn 4:25 5:11 14:20 21:24 22:8 25:13 26:4 45:21 85:21 85:21 85:21 85:20 85:25 8urvey 79:9 8ustainable 76:23 77:6 8uitched 74:21 8ustainable 52:17 52:17 52:17 52:17 52:17 53:10 6:11 72:1,2 73:7 11:20 12:2,4 14:21 21:19 38:18 40:2 14:21 21:19 38:18 40:2 40:15 48:23 31:9 41:12 49:14 57:4 49:14 57:4 49:12 65:1 60:13 68:25 60:13 60:13 68:25 6				
43:11 44:9 38:23 44:10 72:1,2 73:7 11:20 12:2,4 45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 5urvey 79:9 taxable 52:11 52:17 66:11 68:14 69:8 SUSAN 2:12 taxable 52:11 52:17 thing 48:12 ticket 28:18 76:23 77:6 45:21 66:11 68:16 tie 40:6 switched 74:21 45:21 thing s16:18 time 5:10 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 25:2 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 45:22 think 10:6 39:1,6 41:18 47:17,24 28:15 35:2,3 <			_	
45:1 51:4 44:11 66:9 Thank 13:1 33:14 38:13 54:18 63:14 74:19 14:21 21:19 38:18 40:2 74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 58:1 59:20 85:25 tap 71:23 72:8 81:4 60:13 68:25 5usan 2:12 taxable 52:11 they'd 56:22 thrilled 50:19 5ustainable 52:17 thing 48:12 ticket 28:18 76:23 77:6 45:21 things 16:18 tie 40:6 switched 74:21 45:21 technical 27:1 28:11 14:19,25 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 47:2 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 47:17,24 28:15 35:2,3 48:21 50:20 52:5,10 56:1 47:17,24				
54:18 63:14 74:19 14:21 21:19 38:18 40:2 74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 69:8 sustainable 52:17 they'd 56:22 thrilled 50:19 76:23 77:6 45:21 thing 48:12 ticket 28:18 ticket 28:18 tie 40:6 things 16:18 time 5:10 sworn 4:25 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 47:12 48:24 44:20 45:18 22:7,17 25:18,20 45:22 49:3 54:4 25:19 31:17 31:16,18 45:22 45:22 33:16 36:17 41:17,19 technology 16:16 17:9 39:1,6 41:18 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
74:8 76:20 tally 7:13 25:13 26:4 40:15 48:23 77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 58:1 59:20 5urvey 79:9 tap 71:23 72:8 81:4 69:8 5ustainable 52:17 thing 48:12 ticket 28:18 76:23 77:6 45:21 things 16:18 tie 40:6 5witched 74:21 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 47:12 48:24 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 technologies 47:17,24 28:15 35:2,3 48:21 50:20 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
77:5 80:4 Tammy 32:8 31:9 41:12 49:14 57:4 82:21 85:20 tanker 6:24 41:20 54:7 58:1 59:20 85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 taxable 52:11 72:8 81:4 69:8 sustainable 52:17 they'd 56:22 thrilled 50:19 76:23 77:6 Tech 41:15 66:11 68:16 ticket 28:18 switched 74:21 45:21 thing 48:12 time 5:10 sworn 4:25 47:12 48:24 27:1 28:11 14:19,25 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 technologies 76:22 33:16 36:17 41:17,19 47:17,24 28:15 35:2,3 48:21 50:20 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
82:21 85:20 85:25tanker 6:24 tanks 17:541:20 54:7 64:12 65:158:1 59:20 60:13 68:25survey 79:9 sustainable 76:23 77:6taxable 52:11 52:17they'd 56:22 thing 48:12thrilled 50:19 ticket 28:18switched 74:21 sworn 4:25 5:11 14:20 21:24 22:8 25:18,20 31:16,18 41:17,19 55:19 56:2taxker 6:24 tanks 17:5 tap 71:23 they'd 56:22 thing 48:12 66:11 68:16 things 16:18 27:1 28:11 44:20 45:18 44:20 45:18 49:3 54:4 76:22 think 10:6 16:16 17:9 28:15 35:2,3 35:24 37:658:1 59:20 60:13 68:25 thrilled 50:19 ticket 28:18 tieket 28:18 think 10:6 16:16 17:9 28:15 35:2,3 35:24 37:6		_		
85:25 tanks 17:5 64:12 65:1 60:13 68:25 survey 79:9 tap 71:23 72:8 81:4 69:8 sustainable 52:17 thing 48:12 thrilled 50:19 76:23 77:6 Tech 41:15 66:11 68:16 ticket 28:18 switched 74:21 45:21 things 16:18 time 5:10 sworn 4:25 47:12 48:24 27:1 28:11 14:19,25 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 45:22 think 10:6 36:24 37:11 41:17,19 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1		_		
survey 79:9 tap 71:23 72:8 81:4 69:8 sustainable 52:17 they'd 56:22 thrilled 50:19 76:23 77:6 Tech 41:15 66:11 68:16 ticket 28:18 switched 74:21 45:21 things 16:18 time 5:10 sworn 4:25 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 47:12 48:24 49:3 54:4 25:19 31:17 25:18,20 technologies 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 69:8 they'd 56:22 thing 48:12 thicket 28:18 ticket 28:18 ticket 28:18 40:6 time 5:10 47:12 48:24 49:3 54:4 25:19 31:17 30:2 45:22 49:3 54:4 25:19 31:17 41:17,19 45:22 46:16 17:9 39:1,6 41:18 47:17,24 28:15 35:2,3 48:21 50:20 52:5,10 56:1				
SUSAN 2:12 taxable 52:11 they'd 56:22 thrilled 50:19 52:17 52:17 thing 48:12 ticket 28:18 76:23 77:6 Tech 41:15 66:11 68:16 tie 40:6 switched 74:21 45:21 things 16:18 time 5:10 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 45:22 think 10:6 36:24 37:11 41:17,19 45:22 think 10:6 36:24 37:11 41:17,19 47:17,24 28:15 35:2,3 48:21 50:20 55:19 56:2 75:25 35:24 37:6 52:5,10 56:1				
sustainable 52:17 thing 48:12 ticket 28:18 76:23 77:6 Tech 41:15 66:11 68:16 tie 40:6 switched 74:21 45:21 27:1 28:11 14:19,25 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 45:22 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
76:23 77:6 Tech 41:15 66:11 68:16 tie 40:6 switched 74:21 45:21 things 16:18 time 5:10 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 technologies 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 47:17,24 28:15 35:2,3 48:21 50:20 55:19 56:2 TED 2:5 35:24 37:6 52:5,10 56:1			_	
switched 74:21 45:21 things 16:18 time 5:10 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 45:22 33:16 36:17 41:17,19 45:22 47:17,24 39:1,6 41:18 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1			_	
sworn 4: 25 technical 27:1 28:11 14:19,25 5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 technologies 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
5:11 14:20 47:12 48:24 44:20 45:18 22:7,17 21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 technologies 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
21:24 22:8 50:2 49:3 54:4 25:19 31:17 25:18,20 technologies 76:22 33:16 36:17 31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				<u> </u>
25:18,20				=
31:16,18 45:22 think 10:6 36:24 37:11 41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1				
41:17,19 technology 16:16 17:9 39:1,6 41:18 55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1	-			
55:19 56:2 47:17,24 28:15 35:2,3 48:21 50:20 62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1	-			
62:8,20 TED 2:5 35:24 37:6 52:5,10 56:1	-			•
		•	-	
64:17:25 TEL : 24 28:14 29 56:14 57:9	<u> </u>			=
	64:17,25		38:14,22	56:14 57:8
81:8,15 telephone 39:21 43:5,7 58:3 61:1	81:8,15	telephone	39:21 43:5,7	58:3 61:1
		<u> </u>	<u> </u>	

65:2,20 67:6	8:24 9:6,7,9	8:25 9:1,2	44:14
67:22 69:15	13:3 25:15	22:20 23:8	unit 83:22
70:2 81:14	25:23 26:2	23:14 35:14	United 50:14
87:11,17	31:13 33:2	35:15,19	Units 83:24
89:6 90:8	55:16 56:18	36:9 40:1	Unknown 44:7
times 7:24	56:18	42:14 43:5	44:15 81:9
49:14 57:25	Tracey 41:23	45:11 48:19	81:17 82:1
66:20	51:6	51:16 52:12	82:21 83:8
timing 11:12	training 49:2	52:12 63:2	83:11,16
40:13	transaction	70:4 77:17	85:12 86:10
today 4:20	63:10	type 38:12	86:14
26:5 31:14	transcript	44:5,23	unusual 72:10
66:17 76:21	90:6	45:13 50:9	updated 16:20
TOLL 1:24	traunch 35:22	50:16	_
		types 77:17	updates 27:3
Tom 14:11 55:24	35:22 37:4	types //:1/	updating 86:7
	treasurer 22:4		upgrades 27:2
torturous	treat 16:5	27:21 85:17	27:4
65:17	treatment	U	upstairs 4:3
Toscano 32:10	14:25 20:7	UAS 44:7 45:10	upwards 58:5
32:10 36:7	20:14,17	45:13,21	urban 75:4
total 10:12	81:6,22 82:4		usage 84:20
11:23 19:2	82:10,12	49:16,17	USDA 13:3,8
23:7 28:19	tremendous	unanimous 66:2	14:4 15:5,11
30:11,13,15	42:14 50:3	understand	17:23
51:10 69:11	trench 58:22	40:4 52:7	use 15:12 24:6
69:12	Trenton 1:11	69:20 78:4	24:10 27:10
totaling 23:18	1:23	79:23 84:11	39:10 42:15
touch 38:4	tried 5:21	understanding	42:22,23
tourism 43:21	57:7	19:12 24:4	45:7 49:25
47:7	triggered 68:6	43:9 52:2	84:7
towers 44:20	troubled 33:23	understands	useful 27:25
town 6:12,13	trough 59:7	52:23 57:14	28:9,22,24
9:13 11:15	truck 6:24	Understood	51:21
11:23 32:3,7	trucking 58:4	88:17	users 84:3
33:2 34:21	trucks 58:5	undertake	uses 59:24
34:22,22	true 90:6	68:11,22	usual 22:14
40:5 56:20	Trust 73:20	undertaken	Utilities 3:13
56:21 58:5	try 47:12	5:16 56:24	62:6,11,22
84:9 86:13	trying 6:2	57:6	79:12
towns 37:7	45:6 48:18	underwriter	utility 84:9
38:20,23	53:18 66:12	27:23	utilized 26:12
township 3:5,6	70:17 75:7	unfortunately	62:24
3:9,12 4:21	turn 5:13	76:18	utilizing
5:17 6:11,15	10:11 45:24	Union 32:9	28:20
6:20 7:1,2,5	53:15	33:7 35:13	
7:15,24 8:23	two 6:7,11	unique 42:13	V

3 3 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	12.0 15 16		40.1 0 11 10
valid 74:17,17	13:2,15,16	warning 67:8	48:1,9,11,19
validate 73:6	14:4 16:14	Washington	49:3 50:19
valuable 24:9	17:1,15 18:2	3:15 81:6,11	52:25 53:1,2
value 39:18,21	18:9 19:8	81:13	56:3,25
40:4	21:2,5,6,20	wasn't6:6	57:10 60:16
variation	24:3,18,24	10:7 17:8	60:20,23
24:14	24:25 25:14	29:22 68:13	70:17 74:18
variety 15:2	28:9,25 29:5	waste 6:2	75:3 78:23
34:17	30:20,21	wastewater	87:13
various 27:10	31:10 32:16	60:14,17,21	we've 19:23
Veolia 81:19	35:9 36:1,22	61:8,9,12	20:5 27:22
82:6,8 85:4	38:1 40:23	81:6,22 82:4	29:12 36:10
verified 22:23	40:24 41:13	82:10,12	36:11 43:24
27:6	42:8 50:23	85:13,14	44:5 48:20
versa 48:7	54:21 55:1,2	water 6:24	49:14,18
version 46:6	55:15 57:15	14:24 16:4,5	58:6 85:21
versus 37:9	59:17 60:9	16:7,8,9,20	weatheriza
viable 69:5	61:2,16,17	19:10,19,20	27:2 28:17
vice 48:7 87:9	62:5 63:11	20:10,18	Wednesday 1:12
VIDEOGRAPHERS	63:18,20,23	23:5 59:18	Weehawken
1:20	63:24 64:14	60:14,23,24	31:12 32:7
vigor 53:14	71:6,18 76:9	61:1,7 62:7	32:11,13
Village 41:15	78:2,13	65:14 67:21	33:2,3 36:5
45:21	79:19 80:12	69:21 71:11	36:7,14
violating 80:4	80:15,16	71:23,24,24	week 8:22,23
vision 54:3	81:5,16	72:3,13 73:3	9:7 17:23
76:12	82:15 83:10	77:11,25	weeks 58:17
Vista 3:6 13:3	83:13 85:17	78:4 79:12	welcome 80:2
vital 77:5	86:13,15,19	81:20 83:2	went 10:16
vote 7:13 66:2	86:20 87:8	84:9,10,10	17:13 18:21
66:3	87:11 89:6,8	84:21 85:7,8	34:11 37:17
voted 56:24	89:12	85:9	57:10 69:17
voter 10:18	wane 65:11	way 6:10,17	73:23
voters 10:12	want 36:24	13:9 17:13	weren't 19:21
	38:8 42:9	47:10 65:3	20:1 76:1
<u> </u>	53:15,20	72:22 77:8	West 33:2
wait 58:11	63:14 75:18	84:12,24	western 6:13
waived 13:5	78:7,21	ways 44:6 47:8	7 : 5
walk 82:20	79:10 80:1	we'll4:3,8	Wilentz 22:1
wall 65:16	85:20	9:5 20:16	Winitsky 25:21
Walter 2:3 3:4	wanted 10:5	we're12:5	25:22 26:4
4:1 8:15	54:18 74:7	18:19 20:5	28:14 31:9
9:16 10:1,5	76:16,19,21	21:20 26:4	Winne 32:6
10:20,25	wants 6:4	28:8 29:11	wish 4:5
11:10,14	ward 74:13	36:25 38:23	wishing 5:10
12:7,12,13	wards 74:14	40:14 46:16	14:19 22:7
	<u> </u>		

25:19 31:17	23:15,17,18	35:15,17,24	14 3:7
41:18 56:1	28:24 29:7	36:3	15 29:9,10
62:19 64:24	30:10,12	30.3	30:9 51:24
81:14 87:17	32:21,21	0	52:5 71:16
WL 59:11	34:22,22,23	02211 90 : 4	90:25
wondered 39:2	35:21 37:6	086251:11	15,000 66:15
wondering	38:12 40:9	086901:23	68:14,23
_		000001.25	73:1 78:25
10:11 16:17	40:14 46:12	1	
28:10 59:21	49:15 52:5	1,000 69:18	1500 69:11
61:4	52:21 56:5	78:12,21	16 11:24 18:14
work 4:13 5:23	59:23 60:2	1,700,00015:4	35:17 56:11
40:17 45:8	60:10,13,14	1.111:3	165 19 : 4
46:16 47:4	63:2 65:5,13		165,000 18:16
49:21 56:13	68:25 75:1	1.35 63:4,5	16th 58:10
57:22 60:10	82:2,7,23	1.7 17:21	17 56:11
69:2	83:5,9,11,20	18:25 19:1	18 29:13
worked 22:18	83:25 88:6	1.75 15:13,20	18,000 11:24
50:17	years 4:14	18:23	180,000 16:11
working 4:18	6:17 8:5,20	10 6:6,16 9:4	19:3
12:3 43:13	9:1,2,3 11:4	9:14,15	18A 26:6,15
48:20 73:22	27:24 28:10	29:16 35:17	18A:24-61.5
73:25	28:16,19	35:25 36:10	25:17
works 5:20	29:9,10,13	39:6 45:14	18A24-61.5
6:20 11:12	33:14 35:14	59:24 60:1	26:6
35:4 36:16	35:15,19	65:13 66:18	18A4.6 26:6,15
47:22	36:10 38:19	66:20,24	1950s 72:6
worth 39:13	44:9 45:3,9	68:24 69:7	1953 75:1,2
wouldn't 28:25	45:10,11,15	69:13 71:16	1990s 61:10
31:15	47:6 48:23	82:7 83:11	1991 65:3
Wow 70:12	49:14 50:12	88:9	
www.renzia	51:24 52:13	10,200,000	2
1:25	59:24 60:1,8	26:8	2,000 11:16
	60:19 67:24	100 48:24	2.375 18:25
X	69:14,14	101 1:10	2.7 62:23
x 1:3,6 3:1,21	70:4 73:21	102 23:16	20 23:7 27:24
XI 90:4	77:4 81:24	11 5 : 2	28:10,19,24
	81:25 85:2	11:05 1:13	29:7 73:21
Y	88:9	114 66:4	75:25 77:4
yeah 9:15 20:6	yes's 6:8	12 1:12 82:24	81:25 85:2
48:17 61:6	yesterday	88:8	20,000 30:10
70:11 75:5	76:18	12,000 10:18	200 75:23 76:4
79:8	York 33:2	12,400 10:17	200,00016:6
year 8:25 9:4	young 44:1	12:46 89:14	18:18
11:9 16:5,12		1200 11:16	2003 60:12
17:5,21 20:9	Z	13 3 : 6	2003 60:12 2009 34:9
20:17 23:7,9	Zucca 32:8,8	135 49:5,10	2010 22:13
20.11 23.11	<u></u>	1001010	ZUIU 44·13
	<u> </u>	l	l

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2012 58:1	3100 79:21	7	
61:11	320,00017:25		
2013 60:12,16	33 1:22	7,00071:1	
2014 61:11	335 6:8	7017:4	
2016 14:23	35 11:8	700 20:8	
16:3 58:2	35,000 23:17	75 66:20	
63:1	36,00066:14	750,000 23:18 7500 39:7	
2017 22:17	39 23:8	7500 39 • 7	
59:3 68:5		8	
71:14	4	80 57:24	
2018 1:12	4 3:4,5	800)368-7652	
90:25	4.46 8:9	1:24	
2019 11:12	4.5 63:1	805 83 : 6	
63:5	40 45:3 49:15	805,000 82:23	
2020 63:6	83:3	83:8	
90:24	40A2-51 21:22	80s 6:22	
2026 61:2	41 3:11	81 3:15	
21 3:8	410 1:22	87 3:16	
22 11:22 58:5	415,000 23:22	89 3:17	
2277 1:22	42 66:16		
23rd 6:9	43 11:22	9	
24/7 24:13	5		
24th 66:4			
25 3:9 8:5,20	50 17:4 45:3		
20:9 52:13	48:23		
250 29:24	500 69:10		
27 6 : 8	500,000 15:7		
28 22:11	52:27BB 87:25 55 3:12		
3	55,873,000		
-	32:25		
3 3:5	576 83:19		
3,00071:1	594 83:21,25		
3,000,75015:1 18:15			
3,100 75:21	6		
3,250,00015:1	6,000 75:15		
18:22	78:3		
3,750,000	6.1 88:11		
18:21	6.5 36:9		
3.215 18:15	60 83:4		
3.4 46:22	609)989-9199		
3.5 57:21 58:8	1:24		
30 49:15 52:13	62 3:13		
67:24 81:24	64 3:14		
90:24	65,000 8:25		
31 3:10			
	•	•	-

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