1	STATE OF NEW JERSEY
2	DEPARTMENT OF COMMUNITY AFFAIRS
3	x
4	IN RE :
5	Local Finance Board :
6	x
7	
8	
9	(Taken Remotely Via Teams.)
10	Location: Department of Community Affairs
11	101 South Broad Street
12	Trenton, New Jersey 08625
13	Date: Wednesday, August 12, 2020
14	Commencing at: 10:01 a.m.
15	
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18	
19	
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HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
 3 MELANIE WALTER, Chairwoman
 4 ALAN AVERY
 5 FRANCIS BLEE
 6 ADRIAN MAPP
 7 WILLIAM CLOSE
 8 DOMINICK DIROCCO
 9 TED LIGHT
10
11 A L S O P R E S E N T:
12
13 PATRICIA PARKIN MCNAMARA, Executive Secretary
14 ADAM MASEF, DAG
15
16
17
18
19
20
21
22
23
24
25
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25		

```
MS. WALTER: Would you mind reading
1
2
  the public meeting notice and taking a roll call?
 3
               MS. MCNAMARA:
                               Sure.
                                      This meeting
  was publicized in the Trenton Times, The Star
  Ledger and sent to the Secretary of State in
  accordance with the Open Public Meetings Act.
  Miss Walter? This is for roll call.
 8
               MS. WALTER: Here.
 9
               MS. MCNAMARA: Mr. Mapp?
10
               MR. MAPP:
                           Here.
               MS. MCNAMARA: Mr. DiRocco?
11
12
               MR. DIROCCO: Here.
13
               MS. MCNAMARA: Mr. Close?
14
  Avery?
15
               MR. AVERY:
                           Here.
16
               MS. MCNAMARA: Mr. Blee?
                                          Mr. Light?
17
               MR. LIGHT:
                           Here.
18
               MS. MCNAMARA: So at this moment, we
19
  don't have Mr. Close or Mr. Blee, and I was
20 informed that Miss Rodriquez would not be
  available for this meeting.
22
               MS. MCNAMARA: We do have a quorum
23 so we can proceed to begin considering
  applications. First matter appearing before the
  board today appears on Consent Agenda. This is
```

```
the application of Newark City regarding the
1
2
  joint meeting of Essex and Union County Project.
 3
                This is a 2.7 million dollar
  proposed adoption of an ordinance through the
5
  Qualified Bond Act. Effectively, they're seeking
  approval under the Qualified Bond Act to adopt
 6
7
  and issue debt as part of the joint meeting.
 8
                The city is a member of the joint
  meeting, and the joint meeting provides a sewer
10
  disposal system for a number of municipalities
11 and customers. There are 11 member communities,
12
  so this is a portion of a larger project.
13
  90 percent of the cost of the project are
14
  anticipated to be reimbursed through FEMA and the
15
  project will be financed through the Ibank.
16
                Accordingly, this qualifies for the
17
  Consent Agenda today. Does anyone have any
18
  questions before we move the Consent Agenda?
19
  Hearing none, I move that the site be approved.
20
                MR. MAPP:
                           I'll second.
21
                MS. MCNAMARA: Miss Walter?
22
                MS. WALTER: Yes.
23
                MS. MCNAMARA:
                              Mr. Mapp?
24
                           Yes.
                MR. MAPP:
25
                MS. MCNAMARA: Mr. DiRocco?
```

```
MR. DIROCCO: Yes.
1
 2
                MS. MCNAMARA: Mr. Close?
 3
                            This is the Newark
                MR. CLOSE:
  application we're on?
 4
5
                MS. MCNAMARA: The first one,
  for the joint meeting of Essex and Union
 6
7
  Counties.
              It was the consent item.
 8
                MR. CLOSE: Yes, I'm still concerned
  about the lack of an introduced budget, but, yes.
10
                MS. MCNAMARA: Mr. Avery?
11
                MR. AVERY:
                           Yes.
12
                MS. MCNAMARA: Mr. Blee?
                                           Mr. Light?
13
                MR. LIGHT:
                           Yes.
14
                MS. MCNAMARA: Thank you.
15
                MS. WALTER: Next application before
  the board is also the City of Newark.
                                           This is
17
  regarding a 2.5 million dollar QBA issuance.
18
  It's the Green Street Liner Building Project.
19
                MS. OBERDORF: Good morning.
20
  is Cheryl Oberdorf, bond counsel to the City of
21
  Newark and I should have on the line, Jessica
22
  Donnelly from PRAG who is the financial advisor
23
  to the city on this application as well as Ben
24
  Guzman who is with the Department of Finance.
25
                MS. DONNELLY: Good morning.
                                               This
```

```
is Jessica, I'm here.
1
2
                MR. GUZMAN:
                            Good morning. This is
 3
  Benjamin Guzman.
                     I'm here.
 4
                MS. WALTER: As in the last meeting,
5
  if you could all speak up on the screen so we can
  see you for swearing in.
 6
7
                (At which time those wishing to
8
  testify were sworn in.)
 9
                MS. OBERDORF: The board has before
10
  it for consideration approval of an application
11 by the City of Newark for the qualification of a
12
  bond ordinance in the amount of 2.5 million
13 dollars and the issuance of bonds, qualified
14 bonds in the amount of $2,375,000 and an approval
15 of a 10 year Maturity Schedule all pursuant to
  the Municipal Qualified Bond Act.
17
                The legally required down payment is
18
  included in the ordinance, and the ordinance was
  introduced on July 8th and is expected to be
19
20
  finally adopted, assuming approval by the board
21
  on July 19th. If approved, it's expected that
22
  the city will be issuing notes in conjunction
23
  with a note renewal in October 2020 and that
  bonds would be issued also in conjunction with
  the permanent financing of those October notes to
```

```
1
  be renewed next year.
2
                The proceeds of the note will be
  applied to basically FF and E for fit out of
  space to be leased by the City of Newark from the
  Newark Parking Authority pursuant to a lease.
 6 And Ben Guzman can speak more about the projects
  and the lease. Jessica Donnelly from PRAG can
  speak more about the tax impact as well as any
  financial questions that the board may have.
  respectfully request approval of this
10
11 application.
12
                MS. WALTER:
                             Thank you.
                                        What's the
13
  average annual taxpayer impact of this project?
14
                MS. DONNELLY: We estimate it to be
15
  four dollars per household.
16
                MS. WALTER:
                             Thank you.
                                        And how
17
  many floors are there in the building and how
18
  many of those are being leased?
19
                             The location that the
                MR. GUZMAN:
20
  city will be leasing is in fact two buildings
21
  that are lined up next to each other around a
22
  parking structure.
                       The one building, which will
23 hold the finance department will be the first
  floor of the building.
25
                The second floor will be occupied by
```

```
the Newark Parking Authority. The other building
  along side of it, the first floor will have a
  commercial space that will be leased out to
  stores and vendors. The second and third floor
  of that structure will be occupied by the
  municipal courts building and that structure is
7
  only three floors.
 8
                So second and third floor will be
  courts and on the other building, the first floor
10
  will be finance and the second floor will be the
11 Parking Authority.
12
               MS. WALTER: So they will be
13 entirely city occupied in both buildings
14 ultimately?
15
                           Correct, yes. It will
               MR. GUZMAN:
16 be entirely city occupied. The amount of space
17
  is approximately 25,000 square feet, but the
18
  finance municipal courts building will be
19
  occupied.
20
               MS. WALTER:
                            Any other questions on
21
  the application? Hearing none, would anyone like
22
  to move and accept approval at this time?
23
               MR. MAPP:
                           Move.
24
                MR. AVERY:
                          Second.
25
               MS. MCNAMARA: Miss Walter?
```

```
MS. WALTER: Yes.
1
 2
                MS. MCNAMARA: Mr. Mapp?
 3
                MR. MAPP:
                           Yes.
 4
                MS. MCNAMARA: Mr. DiRocco?
 5
                MR. DIROCCO: Yes.
                MS. MCNAMARA: Mr. Close?
 6
                                            Mr.
7
  Avery?
8
                MR. AVERY:
                            Yes.
 9
                MS. MCNAMARA: Mr. Blee?
                                           Mr. Light?
10
                MR. LIGHT:
                           Yes.
11
                MS. MCNAMARA: Mr. Close, are you
12
  there?
13
                           This is Frank Blee.
                MR. BLEE:
14
                MS. MCNAMARA: This is on Newark.
15 We're taking a vote, but you do have five votes
  without Mr. Close and without Mr. Blee, so it
17
  passes.
                           I'll recuse then.
18
                MR. BLEE:
19
                MS. OBERDORF: Thank you very much.
20
                MS. WALTER: Next application before
  the board is Hoboken City appearing on a $700,000
  proposed refunding bond ordinance related to an
23
  emergency appropriation.
24
                MR. WINITSKY: Good morning.
25
  is Jeff Winitsky from Parker McCay, bond counsel
```

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to the city of Hoboken. It's hard to see who's
  on by virtue of the scrolling names, but I
  believe Linda Landolfi from the city should be
  on, Josh Nyikita, financial advisor for the city.
  And I think the auditor, Andrew Hudlig is on as
  well, but I defer to whether they are there in
7
         It's hard to see, but I believe they were
  all supposed to appear.
 9
               MS. WALTER: If all of you could
  speak up, it will bring you to the front of the
10
11
  screen and we can mark you for swearing in.
12
               MR. NYIKITA:
                            Good morning.
13 Nyikita from Acacia Financial is on.
14
               MS. LANDOLPHI: Hi. Linda Landolphi
15
  from the City of Hoboken.
16
               MS. MCNAMARA: Director, you don't
17
  have anybody from the city who can be sworn in
18
  because they're not on camera.
                                   Josh is the
  financial advisor to the city though.
19
20
               MS. WALTER: Because of the notary
  rules, if we don't have the visual contact, we're
22
  not able to certify anyone for testimony which is
23
  the reason we've had to maintain video for these.
24
                MR. WINITSKY: Is that a problem for
  purposes of presentation? Director, I know this
```

```
has been a long protracted process for this
  particular application. Can we proceed or you
 3
  let me know how --
 4
                MS. WALTER:
                             I think you would have
5
  to have Josh sworn in. I think we need specific
 6
  testimony from the city. We may have to get
7
  somebody a video connection.
                                 Otherwise, we
  should be able to proceed.
 9
                (At which time those wishing to
10
  testify were sworn in.)
11
                MR. WINITSKY: As the director is
12
  aware, the city is seeking approval pursuant to
13 \mathbb{N}.J.S.A. 40A:2-51 to finally adopt a refunding
14 bond ordinance. The proceeds of which will be
15 used to fund an emergency appropriation of the
  city in the amount of $700,000.
16
17
                Specifically, obligations issued
18
  under the refunding bond ordinance we use to fund
  a portion of a 950,000 dollar emergency
19
20
  appropriation that was authorized last June to
  pay certain amounts due to Suez Water as part of
22
  the city's transfer of ownership operations of
23 its water system from Suez to the city.
24
                By way of background, in 1994, the
25
  city entered into an agreement with a company
```

```
which was then known as the Hackensack Water
  Company in Mid Atlantic Corporation for the
  operation maintenance and management of its city
  owned water system. Under that agreement, the
  operator collected and retained revenues
 6
  generated by the system as well as operation
7
  maintenance, et cetera.
 8
                In June of 2019, the city and Suez
  Water, who is a successor to those entities I
10 mentioned before, entered into an amendment to
11
  that agreement which became effective on July 1,
12
  specifically such that the city would, after July
13
  1, 2019 obtain the revenues and would pay to
14
  Suez, certain amounts for the operation of
  maintenance and management of the system.
16
                In doing so, created some
  efficiencies for the city and actually some
17
18
  savings because essentially what they were doing
19
  is they would hold onto the revenues and a fixed
20
  fee would be payable to Suez thereafter sort of
  as a concession fee. At the time, the savings
21
  were approximately a million dollars on an annual
23 basis which was a very good thing.
24
                So that sort of brings us to why
  we're seeking this particular refunding bond
```

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ordinance and to fund the emergency
  appropriation. The emergency appropriation was
  generated because the way that the contract
  operated, the city still owed certain payments to
  Suez for prior capital improvements that were
  made and for certain costs that would be
  amortized over a term of years including for
8
  water supply.
 9
               And the way that the timing works
10 for this, notwithstanding the fact that the city
11 was to receive revenues on or after July 1, 2019,
12
  there was a gap.
                    There was a gap between the
  period in which Suez would continue to receive
13
14
  revenues prior to July 1 because of the way
15
  billing works and the city receiving revenues
16
  after July 1st and it created a gap in which the
17
  city still had to pay Suez and needed to do so
18
  quickly because they hadn't collected revenues
19
  from the new agreement.
20
               There was just a gap in time, so the
  city put on the books an emergency appropriation
22
  by way of resolution. And rather than having to
  put the burden of that full emergency
23
  appropriation on these new rate payers for the
  city's new water system, the city thinks it would
```

```
be more financially prudent to simply amortize
  that amount over a term of several years.
 3
               And what will happen really is by
  virtue of the savings from the new contract.
  With Suez it sort of pays for itself in that
 6 respect, so if we were to fund the full amount in
  next year through the ratepayers, it's roughly 75
  dollars per household as an under impact, if we
  do it the way we're suggesting, by virtue of
10
  issuing refunding notes to be amortized over a
11
  course of three, four years, it's only about
12
  seven dollars per household.
13
               And we're hopeful, maybe it will be
14 lower than that depending on how revenues come in
15 and how well the water utility does.
                                        So as the
16 director knows we've had a lot of conversations
17
  with your office about what this is, why this is,
18
  sort of the impacts of this and why we're
  structured it in this particular way, so we're
19
20
  happy to answer any additional questions about
  how this came to be and how we attempted to
22
  finance it, if there are any. Otherwise, that's
23
  sort of the extent of the back story of this
24
  application.
25
               MS. WALTER:
                             It was very helpful
```

```
being able to review the budget in July so we
  could have a more informed conversation for this
  meeting. The impact on the ratepayers is
  reasonable within the context and the fact that
  the total interest will be accruing through this
  extension and this process is going to be about
  $3,000 really suggests that within this time
  frame, it's a reasonable approach particularly
  with everything else that's going on. The one
10
  thing, just to highlight, is that this is going
11
  to be exclusively funded through the
12
  self-liquidating water utility; is that correct?
13
               MR. WINITSKY:
                               That is correct.
14
               MS. WALTER: Does anyone have any
  other particular questions on this application?
16
               MR. DIROCCO:
                              I would just say,
17
  thanks to the city and Jeff for working with the
18
  staff in, you know, complicated issue and getting
  through all the hurdles. I know they're involved
19
20
  in something as complicated as this, so thanks to
21
  everybody involved. And of course the staff as
22
  well, Melanie, you and your staff, so
23
  congratulations and thanks.
24
                             Thank you for that.
               MS. WALTER:
25
               MR. WINITSKY:
                               Thank you.
```

```
MS. WALTER: Would anyone like to
1
2
  move the application at this time?
 3
                MR. LIGHT:
                            I'll move the
 4
  application be approved.
5
                MR. DIROCCO: I'll second it.
 6
                MS. MCNAMARA: Miss Walter?
 7
                MS. WALTER: Yes.
 8
                MS. MCNAMARA: Mr. Mapp?
 9
                MR. MAPP: Yes.
10
                MS. MCNAMARA: Mr. DiRocco?
11
                MR. DIROCCO:
                              Yes.
                MS. MCNAMARA: Mr. Close?
12
13
                MR. CLOSE:
                           Yes.
14
                MS. MCNAMARA: Mr. Avery?
15
                MR. AVERY:
                           Yes.
16
                MS. MCNAMARA: Mr. Blee?
17
                MR. BLEE:
                           Yes.
18
                MS. MCNAMARA:
                              Mr. Light?
19
                MR. LIGHT: Yes.
                                  Thank you.
20
                MS. WALTER: This is a classic case
  of when we can sort everything out in advance and
  makes the meeting a little easier.
                                      Thank you.
23 Next application before the board is Colts Neck
  Township appearing on a 22.2 million dollar
25
  project. Specifically they're requesting a non
```

```
conforming Maturity Schedule.
1
 2
                MR. DIROCCO:
                             Director, I just noted
 3
  on this one, there is a chance these projects
  might get financed through the Monmouth County
  Improvement Authority, so I wonder if it makes
  sense, out of an abundance of caution, for me to
 6
7
  recuse on this.
 8
                I think we have enough members
            I don't want to present a problem, but
  present.
  I noticed that in the notes and I thought it
10
11 would be prudent for me to abstain on this matter
12
                MS. WALTER:
                             I would generally refer
  that to Craig, but as you said, we have
13
14
  sufficient members. If you have a concern, I
  would certainly abstain.
15
16
                MR. DIROCCO:
                             Thank you.
17
                MS. WALTER: As you come up, if you
18
  could please introduce yourselves for the record
19
  and then be sworn in once you've appeared on the
20
  screen.
21
                MR. CUNNINGHAM:
                                 Good morning,
22
  Director.
              It's Tim Cunningham from Archer and
23
  Greiner, bond counsel to the township.
24
                MS. WALTER: Good morning.
25
                MR. INVERSO: Anthony Inverso from
```

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Phoenix Advisors, municipal advisor to the
 2
  township.
 3
                MR. CANTALUPO:
                                It's John Cantalupo
  from Archer and Greiner, bond counsel to the
4
  township.
5
 6
                MR. VIOLA: Good morning, Director.
  Michael Viola, deputy mayor, Colts Neck Township.
8
                MR. RIZZUTO: Good morning,
  Director.
             Frank Rizzuto, mayor of Colts Neck
10
  Township.
11
                MS. WALTER:
                             Mayor, thanks for
12 joining us today.
13
                MR. RIZZUTO: Thank you for having
14
  this.
                MR. ANTONIDES: John Antonides.
15
                                                  I'm
  the CFO, Colts Neck Township.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MR. CUNNINGHAM: Director, inf I may
20
  begin?
21
                MS. WALTER:
                             Yes, please proceed.
22
                MR. CUNNINGHAM: Township of Colts
23 Neck's appearance in front of the Local Finance
  Board this morning seeking approval of a
  Nonconforming Maturity Schedule in connection
```

```
with the issuance of 19.7 million dollars and its
 2
  general obligation of bonds.
 3
                The Nonconforming Maturity Schedule
  is requested because the township has a
4
  considerable drop in debt service between 2022
            And rather than issue notes in the
  and 2023.
  linterim period, we would like to take advantage
  of historically low interest rate environment on
  behalf of the township.
10
                The bonds will be used to finance a
11
  variety of capital improvements for the township.
12
  Most notably, the construction of a new municipal
13
  building.
             The mayor and deputy mayor will
14
  discuss the need for that building and their
15
  decision making process.
16
                Anthony Inverso as the township's
  financial advisor will first discuss the proposed
17
18
  Maturity Schedule and how it wraps around the
19
  township's existing debt service while at the
20
  same time including a reasonable tax impact on
21
  the average assessed home. We're not proposing a
22
  nonconforming schedule that eliminates any debt
23
  service payments in the early years, but rather
24
  something that prudently wraps around the
25
  township's existing debt and then becomes
```

```
conforming once the debt drop off that I spoke
  about occurs. So with that, I will turn it over
  to Mr. Inverso.
 4
                              Thank you, Tim.
               MR. INVERSO:
5
  morning.
           As mentioned, the township's existing
  debt service decreases substantially after 2022,
  and as many on this call know, interest rates are
  at historic lows and have been near that level
  for the last few months, so the township is
10
  desiring to take advantage of that market as
11
  opposed to the traditional route of issuing notes
12
  for a couple of years, rolling them and
13
  subjecting them to whatever rates may be in a few
14 years from now.
15
                So by doing that, the traditional
16
  conforming Maturity Schedule creates a
17
  substantial impact because of the way the
18
  existing debt service is structured and doesn't
19
  fall off for a couple of years. So looking at
20
  various options, the township has determined that
21
  utilizing a nonconforming schedule, where smaller
  principal payments are made over the next couple
23
  of years and then an amortization schedule that
  totals 25 years, would produce a tax impact that
  is reasonable and not overburdening on residents.
```

```
So we did look at various options,
1
2
  looking at 30 years, but 25 years seemed to be
  the most prudent approach. And as Tim mentioned,
  we're not pushing the debt out way into the
           It's just a phasing in of principal, and
  then after the first couple of years, the
  amortization schedule is a conforming schedule,
  so we are amortizing very rapidly thereafter.
 9
                So the differential cost in debt
  service over the 25 years between a conforming
10
  schedule and nonconforming schedule is marginal.
12
  There is an impact on the average home from this
13
  proposed structure. The average home in the
14
  township is $800,000. Looking at this debt, the
  differential between the conforming or
15
16
  nonconforming schedule is well over $115
17
  difference between what it would be on a
18
  conforming basis versus nonconforming.
19
                Tim also mentioned that the majority
20
  of this project is roughly a 12 million dollar
  municipal project that obviously is something
  that would only be done once every 50 years and
22
23 it's needed in the township now for a variety of
  reasons that the township officials will explain,
  but this is, I don't want to say once in a
```

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lifetime, but practically once in a lifetime
  project, so that's why we're looking at the
  various options and how we can make the burden on
  residents as reasonable as possible.
 4
 5
                In addition to that, there are other
 6
  road and capital improvement projects to get
  economies of scale wrapped into this one issue
  and take advantage of the market conditions.
  in total, with some additional projects that
10
  because rates are so low and the township doesn't
11 want to go to the market multiple times for
12
  various bond issues or note issues, if we wrap
13
  everything together into one combined
14
  transaction, we would have a total issue of
15
  roughly 22,226,000, so that would be the maximum
  that we would issue through bonds.
16
17
                But if the market changes over the
18
  course of the next month, the township could
19
  decide to pull some of that back and wait on
20
  issuing it, but because the market is so strong
21
  right now, it makes sense to take advantage of
  those conditions.
22
23
                I mentioned the differential of the
  tax impact, but to give you the hard numbers, on
  a 22 million dollar transaction, the conforming
```

```
schedule would produce a 227 dollar impact on the
  average home. Nonconforming would be $149,
  you can see that there's quite a variation
  between the two.
 4
 5
                I'll stop there and allow the
  township officials to describe the need for the
 6
  municipal building project and their desire to
  take advantage of the current market environment.
 9
                MR. CUNNINGHAM:
                                 I wanted to amplify
10
  one of the points that Anthony made.
                                         Included in
11
  the application we had the proposed amount to be
12
  lissues and, as we had previously discussed, we
13
  put a maximum amount so the board would know what
14
  maximum amount of bonds to be issued by the
15
  township would be.
16
                But with respect to a generational
17
  project such as municipal building for Colts
18
  Neck, we asked Mayor Rizzuto and Deputy Mayor
19
  Viola to join us today and I was hoping we could
  turn it over to the mayor to talk about the need
20
  for the municipal building and the decision
22
  making process that the township employed to
23
  reach the point that they decided to proceed.
24
                MS. WALTER:
                             Mayor, as you begin, I
  would ask that you make sure you address all of
```

```
the things that you raised with us in previous
  meetings, speaking to the court and the use of
  flexible spaces and the resources that will
  become available through the building.
 5
               MR. RIZZUTO: Absolutely. So the
  current building that we now utilize is the
 6
  current Town Hall was built in 1962 and that
  served a population in Colts Neck that was 2,000
  people roughly at that time. Now, we have 10,142
  people according to the 2010 census.
11
                So as you can see, 7,000 some odd
12 more residents to serve clearly we're seeing as
  many towns, suburban towns are a big influx due
14
  to the pandemic, so we proposed to consolidate
  several of the outdated buildings into one
15
  building and we built it as our professionals
17
  have stated as a generational building with a lot
18
  of redundancy, a lot of expansion potential, dual
19
  purposing, a lot of the spaces.
20
               One of the things we have is going
  to serve as, not only the Town Hall, but the
  police department and the courthouse.
                                          The
23
  courthouse building, the court will be housed in
  a multi purpose area, so if we do in the future
  choose to outsource that or shared services with
```

```
another town, that room will be able to be used
1
 2
  as a meeting room.
 3
                It's also going to be the counselor
 4
  chambers, the planning board, the zoning board
  and anyone else who chooses to use the room, the
  women's club and various civic organizations that
                       So it in no way limits the
  use our space now.
  room to the courthouse. It is a multi purpose
  room from the get-go will be used for all these
10
  things and can be used for anything.
11
                And we've met with the architect,
12
  the interior walls to be able to move for
13
  expansion and addition of offices as we sit see
14
        We don't want to have the same problem that
15
  we had with a building that is now 50 some odd
             We wanted to be able to run this
16
  years old.
17
  building into the foreseeable future without the
18
  necessity of trailers and other unsightly
19
  temporary fixes that we're now utilizing.
20
                MR. VIOLA: Director, this is
  Michael Viola, deputy mayor.
                                 I would like to
22
  compliment something that the mayor has stated.
23
  We have just completed our fairness hearing for
  our affordable settlement agreement.
  anticipate some growth within the township, so
```

```
we're also preparing to serve those new members
  of the community as they come on and join Colts
 3
  Neck.
 4
                So this building will serve as a
5
  police department, municipal offices, municipal
  meeting space, court, if necessary, municipal
  court and offers us a lot of flexibility for at
  least a generation to come which we feel
  maximizes the use of our taxpayers resources.
  Thank you.
10
11
                MS. WALTER:
                             Thank you.
                                         I have two
12
  questions following on that. So first, what
13
  other components of your capital plan do you
14
  anticipate addressing in the next couple of years
  and do you have other municipal facilities that
15
16
  will require substantial repair or you anticipate
17
  selling as part of this transition?
18
                           Our capital plan, this
                MR. VIOLA:
19 is the most significant project the township will
20 have undertaken. We have no other plans of
  anything near this magnitude. We do hope that we
22
  will be able to finance some of our capital
23
  projects as pay as you go depending on their
24
  magnitude.
25
                Our focus primarily over the last
```

```
number of years has been catching up on our
  roadwork. Our roads had been not served as they
  should have been and kept up-to-date as they
  should have been, so we're working on that, but
  we have no other plans for any major construction
  of township resources.
 6
 7
                MS. WALTER:
                             Thank you.
 8
                MR. RIZZUTO:
                              There are several
  projects for consolidation though. One of them
10
  being the possibility of selling the current
11 recreation building, which is an old grange hall.
12
  It's quaint, but it's not very functional.
13
  selling that property abuts our business district
14
  and then consolidating with an existing building,
15
  but that would be actually just bringing in some
16
  revenue and expanding an existing steel building
  which is used by recreation that we have now.
17
18
  that's all that comes to mind. But as deputy
19
  Mayor and Finance Chair Viola said projects of
20
  this magnitude, there's nothing in the
21
  foreseeable future anywhere approaching this.
22
                MS. WALTER:
                             Now, are there any
23
  particular COVID-19 related impacts that you're
  experiencing related to budget capacity?
25
                MR. ANTONIDES: Actually, I ran the
```

```
numbers today because our tax quarter is over.
  We're in the same exact number of tax collections
  as last year. Last year, we were at 96.99
            This year we're at 96.75 percent.
  percent.
  However, the amount outstanding in both issues is
  1.3 million dollars.
                Also, before our budget was adopted,
  we did break down all of our revenues to, you
  know, to bottom dollar. We did not increase our
  surplus amount. However, in 2019, our surplus
10
11 increased $530,000, so we still use 1.6 million
12
  dollars to balance the budget the last two years
13
  so there's excess there and surplus, so right
14
  now, we are not seeing any impacts on the budget.
15
                MS. WALTER:
                             Thank you. Does anyone
  lelse have questions for the applicant? Hearing
17
  none, would anyone like to move?
18
                MR. AVERY:
                            I'll move it.
19
                MR. MAPP:
                           I'll second.
20
                MS. MCNAMARA: Miss Walter?
21
                MS. WALTER:
                           Yes.
22
                MS. MCNAMARA:
                              Mr. Mapp?
23
                MR. MAPP:
                           Yes.
24
                MS. MCNAMARA:
                              Mr. Close?
25
                MR. CLOSE: Yes.
```

```
1
                MS. MCNAMARA: Mr. Avery?
 2
                MR. AVERY: Yes.
 3
                MS. MCNAMARA: Mr. Blee?
 4
                MR. BLEE:
                           Yes.
 5
                MS. MCNAMARA: Mr. Light?
                MR. LIGHT:
                           Yes.
 6
 7
                MS. WALTER:
                             Thank you all and good
  luck with the project.
8
 9
                MR. RIZZUTO: Thank you very much.
10
                    WALTER:
                             Next application
11
  appearing before the board is New Brunswick City
12
  Parking Authority regarding a Subordinated
13
  Project Note for a Safety Barrier Project.
14 a $900,000 financing.
15
                MS. GORAB: Good morning. It's Lisa
16 Gorab from Wilentz, Goldman and Spitzer, bond
17
  counsel to the authority. And I think Mitch
18
  Karon, the executive director of the authority is
19
  here.
20
                (At which time those wishing to
  testify were sworn in.)
22
                MS. GORAB:
                           Good morning.
                                            Thank
23
        This application is being submitted to the
  Local Finance Board in accordance with N.J.S.A.
  40A:5A-24 seeking your approval for the authority
```

```
to issue project notes which will be issued for
1
  what the authority anticipates to be not to
  exceed three years under that statutory
  provision.
 4
 5
                The purpose of these notes is to
  finance safety barriers for the unfortunate
 6
  circumstance that the authority's parking
  garages, four of which have been used multiple
  times over the past four to five years for
10
             It's the top floors are open and some
  suicides.
11
  of the hybrid work have an open area, so the
12
  authority would like to install barriers on the
13
  top floor, sort of a fencing, on the other floors
14
  we've all seen this type of fencing, but I've
15 included pictures so you know what it looks like
16
  at the garages.
17
                The reason why the authority would
18
  like to issue notes at this time for this
19
  improvement is that they do anticipate within the
20 next three years, the authority will be financing
  a parking garage in connection with a
22
  redevelopment project in the city. And at that
23
  time, would benefit from the economies of scale
  for this size bond issue to combine with that
2.5
  issue.
```

```
So we are seeking your authority to
1
 2
  issue these notes. We will be negotiating these
  notes with Amboy Bank who has provided very
  advantageous rates to the authority and we are
  seeking your approval for the issuance of the
  notes.
 6
                             Thank you.
               MS. WALTER:
                                         I have two
8
  questions not directly related to the financing.
  One is a practicality. In terms of light and
10
  visibility, when you put the new fencing up, do
11 you still retain protective pedestrian lighting
12
  so people are comfortable within the deck?
13
  do you ensure that balance and has that been
14 effective?
                                  We have our
15
               MR. KARON:
                            Yes.
16
  structural engineer look at the fencing and it
17
  really does have no effect on the lighting within
18
  the garage. Not only do we have obviously
19
  sunlight coming in through the fencing, we also
20 have the lighting within the garage, the LED
  lighting that we currently use in our garages.
22
               MS. WALTER:
                            Thank you. And can you
23
  describe the useful life of the fencing that's
24
  being installed?
25
               MR. KARON: Basically, it's a chain
```

```
link fence, so it lasts for at least 10 years.
1
2
                MS. WALTER:
                             Thank you.
                                        Does anyone
 3
  have any questions? Hearing none, would anyone
  like to move the application?
 5
                MR. MAPP: Move the application.
 6
                MR.
                   BLEE:
                           Second.
 7
                MS. MCNAMARA: Miss Walter?
 8
                MS. WALTER: Yes.
 9
                MS. MCNAMARA: Mr. Mapp?
10
                MR. MAPP: Yes.
                MS. MCNAMARA: Mr. DiRocco?
11
12
                MR. DIROCCO: Yes.
13
                MS. MCNAMARA: Mr. Close?
14
                MR. CLOSE: Yes.
15
                MS. MCNAMARA: Mr. Avery?
16
                MR. AVERY:
                           Yes.
17
                MS. MCNAMARA:
                              Mr. Blee?
18
                MR. BLEE:
                          Yes.
19
                MS. MCNAMARA: Mr. Light?
20
                MR. LIGHT: Yes.
21
                MS. WALTER: It's a shame you have
22
  to worry about things like this, but good you're
23
  paying attention to it and trying to solve the
24
  issue.
25
                MR. KARON: Thank you.
```

```
Next application before
1
                MS. WALTER:
 2
  the board is the Camden County Improvement
  Authority appearing regarding revenue bonds for
  Camden Prep, Inc., the Mount Ephraim Project.
  And I believe they're also presenting, rather
 6
  simultaneously, the next application, although
  they will be handled separately for voting
  purposes regarding the Haddon Avenue Project.
 9
                MR. WINITSKY:
                               That is correct.
10
  Thank you, Director. What I plan to do is do
11 both applications together and separate them out
12
  sort of in the course of my discussion.
13
  probably more expedient that way to move things
14
  along and they're generally structured the same
  way as I'll describe in a minute.
16
                This is Jeff Winitsky, bond counsel
17
  to the Camden County Improvement Authority.
18
  the line with us, I believe Chris Orlando who is
19
  the executive director of the Camden County
20
  Improvement Authority; Josh Nyikita who is the
21
  financial advisor to the Camden County
22
  Improvement Authority.
23
                Anneliese Schantz who is the
24
  consultant to Uncommon Schools and Camden Prep.
  I don't know who else might be on.
                                       If I missed
```

```
anyone who is giving testimony, please feel free
1
 2
  to speak up now.
                MS. CONSILVIO: This is Jennifer
 3
 4
  Consilvio.
 5
                MR. WINITSKY: My apologies.
            Jenn is the Chief Financial Officer for
 6
  course.
7
  Uncommon Schools.
 8
                MS. WALTER: As with the other
  applications, we'll ask as you appear on the
10
  screen, raise your right hand to be sworn in.
11
                (At which time those wishing to
12
  testify were sworn in.)
13
                MR. WINITSKY:
                               Thank you.
14 mentioned earlier, there are actually two
15 separate projects for which we're here today
16
  under two separate applications. However, I'm
17
  going to put both together for simplicity sake
  and expediency sake as they're generally
18
19
  structured the same way.
20
                For both applications, the authority
21 is seeking positive findings pursuant to N.J.S.A.
22
  40A:5A-6 to undertake separate project financings
23 for two separate borrowers. And additionally
  seeking approval pursuant to N.J.S.A.
  40:37A-54(i) to issue obligations, the proceeds
```

of which will be used to finance projects for qualified nonprofit companies, both of which the 3 borrowers are. 4 As I mentioned, there are two 5 I'll set projects with two separate borrowers. each of them up and then I'll get into the bond structure thereafter. The first transaction consists of a project financing in the aggregate amount not to exceed 43 million dollars 10 consisting of not to exceed 4 million dollars of 11 tax exempt bonds and 39 million dollars of 12 taxable bonds. 13 The proceeds of which will be used 14 by the authority and loaned to an entity called 15 Uncommon CP Lender To LLC, which is a mouthful. And they are a designated 501C not for profit 17 Those proceeds will be used to company. 18 refinance certain short term construction debt that was originally used by this borrower to 19 20 renovate and improve approximately 128,000 square 21 feet school facility located in the City of 22 Camden and used by Camden Prep, who is also a 23 separate New Jersey nonprofit as a Renaissance School under the New Jersey Urban Hope Act, for 25 students in grades kindergarten through 8th grade

```
and it's a single facility, but it's separated
  into, quote unquote, two schools.
 3
               One is referred to as the Camden
  Prep Elementary and the other one referred to as
  the Camden Prep Middle School. In addition, the
  proceeds of those bonds will be used to fund a
  debt service reserve fund and to pay cost of
 8 issuance of the bonds.
                           The second transaction
  consists, again, of a project financing in the
10
  laggregate principal amount not to exceed
11
  47 million dollars consisting of not to exceed 10
12
  million dollars of tax exempt bonds and 37
13 million dollars of taxable bonds.
14
                The proceeds of which will be loaned
  to and used by an entity called Uncommon CP
16
  Lender One, LLC who is also a 501C3. And that
17
  borrower will use those proceeds to, again,
18
  refinance certain short term construction
19 indebtedness that was incurred by the borrower to
20
  acquire certain real property in the City of
21
  Camden, and on that property, to construct
22
  approximately 86,000 square foot school facility,
23 which is used again by Camden Prep as a
  Renaissance School under the Urban Hope Act, in
  this case, for students in grades K through 4,
```

although that facility is designed to accommodate students from K through 8 upon the way that it 3 sort of ratchets up over time. 4 And that school is known as the 5 Camden Prep Copewood School. The proceeds of those bonds will also be used to fund a debt service reserve fund and to pay cost of issuance by that series. By way of background, so you understand who the players are. Camden Prep is a qualified Renaissance School under the New Jersey 10 11 Urban Hope Act. 12 What that means is they're sort of a 13 The Urban Hope Act was described super charter. 14 to provide specific schooling in various cities 15 around the state that act as sort of a surrogate 16 to the existing Board of Education. And for such 17 purpose, that Renaissance School enters into a 18 contract which is approved by the New Jersey 19 Department of Education to act sort of in the 20 stead of the Camden City Board of Education 21 pursuant to the terms that are set forth in that 22 agreement. 23 So what happens is every Renaissance 24 School is actually treated as a public school for all purposes and receives funding in the form of

```
pupil appropriations from the state by the and
  through the Camden City Board of Education
  because the Camden City Board of Education is
  state run.
              You don't have that barrier.
 4
  comes right from the state in that respect.
 6
               And so Camden Prep, partners with an
  entity called Uncommon Schools who is a
  nationally recognized charter school and
  Renaissance School provider. They operate
  roughly 54 schools, serving over 20,000 students
10
11 in the mid atlantic region with an emphasis
12
  obviously here on the Camden Prep Schools of
13
  which, at full build out and sort of the plan of
14
  this network of schools is to have four separate
  schools serving kids in K through 12 with the
15
16
  goal of having all these students get a top notch
17
  education and proceed to college.
18
               And right now they're roughly 900 or
19
  so students. And at full scale I think it's
20
  supposed to be over 2,000 when it's all said and
21
  done, so Uncommon is one of, I believe, three
22
  Renaissance School operators in the city.
23
  other are Mastery and KIPP Schools, all of which
  are doing very well we're happy to say. So each
  borrower here, the actual borrower here is an
```

```
affiliate of Uncommon Schools and was formed for
  the sole purpose of borrowing funds and doing
  what they need to do to get these facilities
  either renovated and rehabbed or constructed from
5
  the ground up.
 6
               And so for the, what we call, the
  Mount Ephraim School, that was a rehab project
  wherein the school itself is owned by the Camden
  City Board of Education and is leased to the
10
  borrower, an entity of the borrower and then is
11 subleased to Camden Prep, right.
                                     In the case of
12
  the Copewood School, it was raw land that was
13
  purchased substantial environment rehab and then
14
  that new facility was built on top, both of which
  had been operating for a number of years.
16
                So the way that this transaction is
17
  structured, is the Improvement Authority will
18
  issue the bonds.
                    The proceeds would be loaned to
19
  each of the borrowers pursuant to loan insecurity
20
  agreements. Those loan payments are then secured
  by a promissory note given by each borrower, a
22
  mortgage and all the bonds and warrantees
23
  covenants and the collateral packages is set
  forth in separate indentures.
25
                The way that the loans are repaid by
```

each of these borrowers because they're sort of special purpose entities is really from the lease payments from Camden Prep for each school. are separately collateralized and securitized but 5 they operate in the same way, so they're existing leases between each borrower and Camden Prep. 6 Those leases will be amended in connection with this transaction to mirror debt 8 service that is due on the bonds. It is really 10 just a pass through of the loan agreement up to 11 the Improvement Authority as well as the other 12 collateral that I mentioned, which is more of 13 mortgages and whatever else is pledged under the 14 indenture and that will be sufficient to pay debt 15 service on the bonds to satisfy current debt 16 service coverage ratios that are required from 17 investors and whatever costs and expenses are 18 relevant for purposes of the authority to the 19 trusty, et cetera. 20 It's expected that we're going to privately place these bonds. That is because it's a unique credit for some of these 23 Renaissance Schools and we're still scaling up, so you have a very different investor pool, but there is a possibility we may do a traditional

```
bond financing meeting underwritten deal, but
  that's to be determined, but we probably expect a
 3
  private placement.
 4
               For the Mount Ephraim bonds, for the
5
  first project I described, the tax exempt series
  will amortize in 2021 to 2026 and the taxable
  bonds will wrap after that starting in 2026 to
  2050 for the Copewood School Project that I
  referred to. The tax exempt bonds will amortize
  in 2021 to 2036 and the taxable bonds will follow
10
  that from 2036 to 2056.
11
12
               As I mentioned before, this is
13 really a conduit financing. Neither the county,
14
  the city, the state or any municipality in the
15
  state is responsible for repayment of the bonds.
  The authority's obligations are special and
17
  limited. And limited, when I say their liability
18
  is limited to only those amounts that are on
19
  deposit with our trustee. They have no liability
20
  specifically from the authority to repay, so
21
  that's an important distinction.
22
                So I went through a lot here, so if
23
  there are any questions from the board or the
  director with respect to the projects, with
25
  respect to our school operator or the bonds
```

```
themselves, we're happy to answer them.
1
 2
                MS. WALTER:
                            Great.
                                     Thank you.
 3
  know we covered a lot of this when we had the
  opportunity to meet prior to the board meeting.
  We appreciate everybody's cooperation in
  providing additional information and some of the
7
  lissues raised at that time.
 8
                I'm going to ask you to put a few
  points that were addressed then on the record for
  us today. First, if you could speak to the
10
11
  enrollment and capacity of the school and any
12
  potential COVID related impacts given everything
13
  going on right now.
14
                MR. WINITSKY: I'll turn that over
15
  to Jenn.
16
                MS. CONSILVIO:
                                I'm happy to speak
17
  to those questions, Director.
                                  So currently, we
18
  are launching our schools in a fully remote
  environment in order to allow the students and
19
  the staff to feel safe and secure that we have
20
  all the measures in place as a result of COVID.
22
                We successfully launched remote
23 learning last spring when all schools were shut
  down and we're building on that success for the
25
  fall. As far as enrollment, we're seeing
```

```
enrollment numbers consistent with prior years
  and expect to meet our enrollment targets for the
  coming year and in the future, again, building on
  the success we had in the spring in our remote
 4
 5
  environment.
                Our schools, if things continue on
 6
7
  the current path will move to a hybrid learning
  environment once the state gives clearance to do
 9
  so.
10
                MS. WALTER:
                             Could you please speak
11
  to the term of the lease versus the life of the
12
  improvements that are part of this project?
13
                MS. CONSILVIO:
                                Sure.
                                       So we expect
14
  the term of the lease to match up with the
  amortization schedule for the buildings. And so,
15
16
  the term of the lease will coincide with those
  amortization schedules.
17
18
                MS. WALTER:
                             Great.
                                     Thank you.
19
  Something else that we had spoken about was the
20
  need for the refinancing and undertaking at this
21
  time as well as the revenue stream that supports
22
  the underlying obligation. If you could place on
23
  the record information about the fund balance
  available and about the structure of the
  financing and how this will facilitate repayment
```

```
over the long term.
1
 2
                MS. CONSILVIO: So the current
 3
  structure is that the rental payments will be
  tied to the debt services and those rental
 4
  payments will be supported by the funding we
  receive from the state and the federal government
7
  to run the schools. Can you repeat your first
 8
  question?
 9
                MS. WALTER:
                             What I'm really asking
  is there sufficient enrollment to cover the
10
11
  obligations at this time. You don't anticipate
12
  any reduction?
13
                MS. CONSILVIO: Got it.
                                         Enrollment.
14 is sufficient to cover our lease payments at
15
  time. We are not fully at scale, and so part of
16
  our funding is covered through philanthropy that
17
  we raise centrally to help support the operate of
18
  the schools as we're scaling.
19
                That's planned philanthropy that we
20
  raised centrally at the home office and then
21
  distribute to our schools in these growth faces.
22
  Once we get fully to scale, then the revenues
23
  will be sufficient within the network itself to
  support the ongoing rental payments. Does that
25
  answer your question?
```

```
1
                MS. WALTER: Yes.
                                   Thank you.
 2
                MR. WINITSKY: And Director, just so
 3
  you know, as part of the bond documents, that's
4
  part of the covenants that they are able to show
  coverage ratios et cetera to support debt service
  plus.
 6
                MS. WALTER:
                            Great.
                                     Thanks.
                                               Does
8
  anyone else have questions for the applicants?
 9
                MR. LIGHT: I assume you're going to
10
  take this as two separate items, first we'll do
11
  the improvement of the Mt. Ephraim project first
12
  and then the Haddon Avenue project?
13
                MS. WALTER: Yes, Mr. Light.
14
                MR. LIGHT: If all the members of
  the board satisfied, I'll move the application
16
  for the Ephraim project.
17
                MR. BLEE:
                           Second.
18
                MS. MCNAMARA: Miss Walter?
19
                MS. WALTER: Yes.
20
                MS. MCNAMARA: Mr. Mapp?
21
                MR. MAPP:
                          Yes.
22
                MS. MCNAMARA: Mr. DiRocco?
23
                MR. DIROCCO: Yes.
24
                MS. MCNAMARA: Mr. Close?
25
                MR. CLOSE: Yes.
```

1		MS.	MCNAMARA: Mr. Avery?
2		MR.	AVERY: Yes.
3		MS.	MCNAMARA: Mr. Blee?
4		MR.	BLEE: Yes.
5		MS.	MCNAMARA: Mr. Light?
6		MR.	LIGHT: Yes.
7		MS.	WALTER: The second application
8	which is the	Hado	don Avenue School.
9		MR.	AVERY: I'll move it.
10		MR.	MAPP: Second.
11		MS.	MCNAMARA: Miss Walter?
12		MS.	WALTER: Yes.
13		MS.	MCNAMARA: Mr. Mapp?
14		MR.	MAPP: Yes.
15		MS.	MCNAMARA: Mr. DiRocco?
16		MR.	DIROCCO: Yes.
17		MS.	MCNAMARA: Mr. Close?
18		MR.	CLOSE: Yes.
19		MS.	MCNAMARA: Mr. Avery?
20		MR.	AVERY: Yes.
21		MS.	MCNAMARA: Mr. Blee?
22		MR.	BLEE: Yes.
23		MS.	MCNAMARA: Mr. Light?
24		MR.	LIGHT: Yes.
25		MS.	MCNAMARA: Thank you.

```
1
                MR. WINITSKY:
                               Thank you very much.
 2
                MS. WALTER:
                            Thank you.
                                         Have a
 3
  great day. The next application appearing before
  the board is the Cumberland County Improvement
  Authority, Millville Public Charter School
  Project.
 6
7
                MR. MCMANIMON: Ed McManimon.
 8
                MS. SANDBANK: You have Leah
  Sandbank from McManimon on as well.
10
                MR. CLANCY: Paul Clancy.
11
                MS. MCNAMARA: Can you tell us the
12
  names of the people from the applicant that
13
  you're expecting?
14
                MR. MCMANIMON: Leah, you want to
  introduce your people?
16
                MS. SANDBANK: Gerry Velazquez
17
  should be on from the Cumberland County
18
  Improvement Authority. Anthony Inverso from
19
  Phoenix Advisors is the financial advisor.
20
                   INVERSO: I'm here.
                MR.
21
                MS. SANDBANK: Dr. Ann Garcia who is
22
  the executive director of the Cumberland County
  Charter School Network. Is she on? Dr. Shay
23
  Richardson who is the school business
  administrator of Millville Public Charter
```

```
Schools. And then I saw Paul Clancy from RBC is
1
 2
  on.
 3
                MR. CLANCY: Yes, I'm here.
 4
                MR. RICHARDSON: This is Dr.
5
  Richardson.
 6
                MS. SANDBANK: Is Dr. Garcia
7
  planning to get on?
8
                MR. RICHARDSON:
                                 Yes, ma'am.
                                               I did
  confirm that earlier.
10
                MR. MCMANIMON: We can probably
11
  proceed.
12
                MS. WALTER:
                             Whoever is non counsel,
13
  we're going to ask you to speak up so you appear
14
  on the screen and raise you hand so you can be
15
  sworn in at this time.
16
                (At which time those wishing to
17
  testify were sworn in.)
18
                MS. SANDBANK: The Improvement
19
  Authority is requesting approval today under
20
  37A-54(1) for undertaking a project of a non
  profit corporation and also for positive findings
22
  for a not to exceed 9 million dollar non recourse
23
  conduit charter revenue bond issue being
  undertaken on behalf of the Friends of Millville
  Public Charter School which is for the benefit of
```

the Millville Public Charter School. 1 2 There is no credit or support of the 3 Improvement Authority or the county and no liability from those government entities. a pure conduit financing. The bonds will allow the Friends of Millville to refinance debt that was undertaken several years ago at a time when the school was still new and didn't have access to the capital markets. 10 That refinancing will result in 11 savings of approximately one and-a-half million 12 over the first five years and over four million 13 dollars over the remaining term of the prior loan 14 and will provide additional funds to meet capital improvements, funded debt service reserve fund 15 and pay cost of issuance. 16 17 The proceeds of the bonds will be 18 lent to Friends of Millville Public Charter 19 The bonds will be secured solely by a 20 mortgage on the property and assignment of leases 21 and rents which are paid from a lease between Friends of Millville and Millville Public Charter 22 23 School. 24 Millville Public Charter School is 25 currently the existing tenant in the building so

that existing lease will be revised to reflect sufficient rent to pay the debt service obligations on the bonds and we appreciate very much the discussion that we had the other day with the director and staff to address some of the concerns that we had and we'll reiterate for the board today how those concerns have been addressed by the school. 9 We have Dr. Shay Richardson who is 10 the school business administrator of Millville Public Charter Schools who can reiterate all of 12 the positive steps that the school has taken and 13 how they are on the right growth path. 14 that the Improvement Authority here is stepping 15 up to assist one of their constituents in the 16 county to ensure that there remains a viable, 17 alternative to public schools in the county in particular Millville. 18 19 Before I turn it over to Dr. 20 Richardson to address some of the concerns and 21 talk about the positive direction that the school 22 is going in, I just wanted to explain that unlike 23 traditional districts that generally have access to capital markets through the ad valorem taxing power, public charter schools first do not

```
receive any facilities aide and they need to
  finance both the operations of the charter
  school, as well as their facility costs through
  the per pupil revenues that are received from the
  local school district.
 6
                Young schools and schools in their
7
  early growth state in particular have difficulty
  obtaining financing. They're not able to access
  capital markets and it's frequent and typical
10
  that they do enter into the type of capital
11 arrangements like the prior loan at interest
12
  rates that you'll see are much higher than you
13
  would typically see funded buy a local school
14 district.
15
                And those deals are structured in
16
  order to enable the schools to get into a
17
  facility so that they can operate their school
18
  and they can continue to grow.
                                   And for the
19
  developer, they do expect to get their rate of
20
  return within the first several years, and in
21
  this case, the timing happens to be right to go
22
  access the capital markets right now in order to
23 be able to take out this loan.
24
                We have the Improvement Authority
  who is willing to provide the financial
```

```
assistance. We have historically low interest
  rates. We have right now, a negotiation with the
  developer to eliminate the prepayment penalty and
  that all results in significant savings which
  will enable the school to continue to grow their
 6
  operations, continue to increase their enrollment
  and really to put those savings back into the
  school to provide a little bit of a buffer in
  case some of the expenses increase for COVID that
  they have to deal with.
10
11
                So now is really the right time to
12
  undertake this finance and I'm going to ask Dr.
13
  Richardson to specifically address the concern
14
  that was raised by the director over the
15 likelihood of the school's ability on an ongoing
  basis to repay the proposed debt service.
17
                MR. MCMANIMON: Director, before you
18
  do that, I noticed Gerry Velazquez has joined us.
19
  Perhaps he can be sworn in case any testimony is
  needed from him.
20
21
                MS. WALTER:
                             Yes, thank you.
22
                (At which time those wishing to
23
  testify were sworn in.)
24
                                 I mean, you've hit
                MR. RICHARDSON:
  many of the bullets about how the refinancing
```

will allow us to experience savings of 4 million
over the life of the loan which will be invested
directly into the school in preparation for any
unforeseen circumstances.

And another avenue that we sought
was additional grants to relieve some of the
burdens through COVID, as you mentioned and

8 through the CARES Act, some digital grants were

9 able to defer some of the costs that we would

10 normally pay out of our local budget. We now

11 have some support through grants that will take

12 care of that to the amount of 148,000 that has

13 been received and I'm anticipating another

14 293,000.

This of course is through some
negotiating with the Small Business
Administration through their Paycheck Protection
Program so that's still pending, so we're making
arrangements to free some restraints we've had
with regards to facilities cost, so I think by
doing this, by refinancing, by seeking sources
that we didn't typically have for some of our
local purchases, I think it puts us in a better

position to continue our new payments on this

existing loan, which by the way is going to

```
include a portion of those payments is going to
  be allocated for reserve fund, so let's keep that
 3
  in mind.
 4
                MS. SANDBANK:
                               Dr. Richardson, can
5
  you touch briefly on enrollment, where we are
 6
  currently with enrollment, your enrollment
  projections and the consultant you've retained to
  assist in your marketing efforts.
 9
                MR. RICHARDSON: Yes, ma'am, I can.
10 The June 30th 2020 enrollment, that's the
11 enrollment we finished this prior school year
12
  with was 227 students and we project an annual
13
  three percent, two and-a-half to three percent
14 increase each year, 239, 245, 251, et cetera,
15
  students, as the years proceed.
16
                One of the things we found, I've
17
  been doing a little bit of research since I came
  on board, approximately 2018 to kind of discern
18
19
  who our target marketing is. And so based on
20
  that resurge, we're able to develop certain
21
  advertising through social media to allow us to
22
  actually secure a good number of students for
23
  this upcoming fiscal year, about 10 to 15
24
  students.
25
                Another thing that we did is I
```

```
engaged with a marketing firm to help us with
  rebranding. We haven't really done work in that
  area with regards to the school. We haven't been
  in a position to tell our story, if you will, in
5
  the local population. So we just recently
 6
  engaged with, I believe the company is 11th
7
  Floor.
 8
                It's a marketing media firm that we
  have engaged contact with that's going to help us
10
  with rebranding, telling our story and just
11
  getting the community more informed about who we
12
  are, so this is kind of our pathway forward.
13
                MS. WALTER:
                             Thank you. At this
14
  time you're anticipating roughly 4.4 million
15
  dollars in savings through this refunding; is
16
  that correct?
17
                MR. RICHARDSON:
                                Yes, over the life
18
  of the loan, yes.
19
                MS. WALTER: And the process is
20
  effectively a buyout by the CCIA, but then it
21
  functions as a conduit for the bond issuance?
22
                MR. RICHARDSON:
                                 Yes, correct.
23
                MS. WALTER:
                             Does anyone else have
  questions for the applicant. We appreciate they
25
  came in to speak with us over the past week.
```

```
had the opportunity to cover a lot of the more
  technical issues there. You've done a great job
  putting those on the record today, so thank you
  for that. If anyone has any questions, now is
5
  the time.
             Hearing none, would anyone like to
  move the application be approved?
7
                MR. BLEE:
                           Motion.
 8
                MR. AVERY: Second.
 9
                MS. MCNAMARA: Miss Walter?
                MS. WALTER: Yes.
10
11
                              Mr. Mapp?
                MS. MCNAMARA:
12
                MR. MAPP: Yes.
13
                MS. MCNAMARA: Mr. DiRocco?
14
                MR. DIROCCO: Yes.
15
                MS. MCNAMARA: Mr. Close?
                                           Mr.
16
  Avery?
17
                MR. AVERY:
                           Yes.
18
                              Mr. Blee?
                MS. MCNAMARA:
19
                MR. BLEE:
                           Yes.
20
                MS. MCNAMARA: Mr. Light?
                                           Mr.
  Light, are you there? Mr. Close, are you there?
22
  Director, you have five votes, so it did pass.
23
                MS. WALTER: Motion carries.
  application is approved so for these purposes,
  this is just technical issues on our end.
```

```
Next applicant appearing before the board
  you.
  is the Middlesex County Improvement Authority
  regarding the Capital Equipment and Improvement
  Project.
 4
 5
                MS. GORAB:
                           Good morning.
                                           This is
               We're just trying to figure out if
 6 Lisa Gorab.
  the representatives from the Improvement
  Authority and the county are here and the
  participants. I am and Anthony Inverso is.
                                                 Ιs
  Joe Pruiti here?
10
11
                MR. PRUITI: Yes, I am.
12
                MS. GORAB:
                          Great.
                                    And Jim Polos?
13
  Is Jim available?
14
                MR. POLOS: Yes, I am.
15
                MS. GORAB: Anthony is here and I am
  here. Anthony were the participants from South
17
  Amboy or Spotswood able to join? I know we had
18
  some vacation problems.
19
                MR. INVERSO:
                            Yes, we had reached
20
  out to both those participants and they were
  attempting to get somebody on the call, but there
22
  are a lot of vacations this week, so the CFOs for
23
  leach of those towns were unavailable, but I
  believe the administrators were going to join us.
25
                MS. WALTER: Are they on the line at
```

```
this time?
 2
               MR. FEARON: The is Jim Fearon.
  serving as bond counsel for Spotswood. I'm not
  aware of anyone else from Spotswood having joined
  yet, but I will check.
 6
               MS. MCNAMARA: The people from the
  Improvement Authority, namely, Mr. Polos, doesn't
  have a camera on.
 9
               MR. POLOS: My camera is on.
  showing on the lower part of the scene.
11
               MS. WALTER: You need to turn your
12
  camera on so that you appear.
13
               MR. POLOS: It is on.
                                       I can see
14 myself on the lower part of the run. How is
15
  that?
16
               MR. INVERSO: It looks like Glen
17
  Skarzynski, who is the administrator for South
18
  Amboy, is on the roster of attendees.
19
               MR. SKARZYNSKI: Yes. Good morning,
20
  everyone.
21
               MR. INVERSO: Good morning, Glenn.
  There he is.
22
23
               MS. WALTER: Appearing that we have
24 most or all the representatives for the different
  entities, if we could have everyone testifying
```

```
raise their hand and be sworn in.
1
 2
                (At which time those wishing to
 3
  testify were sworn in.)
 4
                MS. GORAB:
                           Good morning.
                                            Lisa
5
  Gorab, bond counsel to the Middlesex County
 6
  Improvement Authority.
                           The authority is seeking
  your approval of there county quaranteed capital
  equipment and improvement revenue bonds Series
  2020 specifically seeking positive findings with
10
  respect to the Improvement Authority financing
11
  and approval of adoption of the county quarantee.
12
  This is the 28th year of this program.
                                            I was one
13
  when they started, and Pat, you were two, right?
14
                MS. MCNAMARA: Yes.
                                     I was also
15
  right around there.
16
                MS. GORAB:
                            The program, as you
17
  know, is a program that enables local
18
  participants from municipalities and the county
19
  to benefit from the AAA rated county guarantee
20
  and finance capital improvements and equipment
  over a period of time through a pooled financing
21
22
  through the authority.
23
                A participant can choose either a
24 lease financing or a loan financing to share the
25
  county and the city of South Amboy are a loan
```

```
financing and the police cars that are being
  financed by the Borough of Spotswood would be
  financed through a lease.
 4
                Generally speaking, the improvements
5
  being financed have a five year useful life
  except with respect to fire engines that are
  being financed by South Amboy. The county is
  seeking approval, and in part, authority, of not
  to exceed 17.5 million for the participants.
10
                The program will be financed with
11
  the issuance of bonds of the authority which will
12
  be negotiated, as it has been for the last
13
  28 years.
             I know that the financial advisor,
14 Anthony, has submitted the application with the
15 breakdown of all the different projects from the
16 participants.
17
                Obviously, with such a short
18
  financing time and term, we anticipate very
19
  advantaged interest rates for the participants.
20
  I think you're all very familiar with this
  program as it had been around for a while.
                                               I'm
  happy to answer any questions or proceed how you
22
23 would like with the application.
24
                MS. WALTER:
                            Thank you.
  that with this application, there was a
```

```
significant number vehicles being purchased and
  that's somewhat unusual for these equipment
          I was wondering if you could talk through
  pools.
  the new fire trucks and the police cars that you
 5
  anticipate.
               MS. GORAB: I'm sorry.
                                        I didn't
 6
7
  hear you too well.
8
               MS. WALTER:
                             I was saying I noticed
  there are a significant number of vehicles being
10
  procured with this particular issuance. I was
11 wondering if you could talk about the specific
12 fire trucks being procured and the categories of
13
  police cars. I suppose that's really directed to
14
  the applicants.
15
               MS. GORAB:
                            I would say that over
  the years, we have financed fire trucks in the
17
  past. I don't know if we had any last year.
18
  don't think so. But we have typically financed a
  fair amount of vehicles, but I'd like the
19
  participants to respond to your questions.
20
21
               MR. SKARZYNSKI:
                                 I can speak to that
22
  for South Amboy. In terms of the fire trucks,
23
  certainly it's a big capital expense for a very
  small city like our own and we can demonstrate by
25
  the age of the vehicles we're replacing that the
```

```
need is certainly acute. Generally, speaking a
  fire truck has a serviceable life span of 25
  years and we had two particular parts of our
  fleet are at least 30 years old.
 5
                So the terms were favorable for us.
 6 I know in the past the city has a long history of
  going through the MCIA for financing and we
  elected to go that route for that. It's not
  something we typically do for vehicles, but for
10
  such a large expense, two fire trucks being over
11 a million dollars, it was a pretty big bite of
12
  the financial apple for the city and it was
13
  necessary to bond for it.
14
                MS. WALTER: What types of fire
15
  trucks were these? Were they pumpers or ladder
16
  trucks?
17
                MR.
                   SKARZYNSKI:
                                 They're pumpers.
18
                    WALTER: Similarly for the
                MS.
19
  police vehicles, are those any particular type of
20
  police car that you're expecting to procure?
21
                MR. FEARON:
                             Is that directed to
22
  Spotswood?
              I have not been successful in getting
23
  anybody at the borough that is in the office
  today, but from what I understand of the
25
  application, we're talking about three police
```

```
cars, it looks like $75,000 each. I don't know
  the background behind the necessity of it.
 3
               MR. PRUITI: This is Joe Pruiti, CFO
  from Middlesex County. We did supply the
  division with a list of all our vehicles that
  we're buying. Most of them, if not, except four
7
  of them, are all replacement vehicles replacing
  old age vehicles. We have a very old fleet here
  in Middlesex County.
10
               Let me make this known, that we have
11
  done out for vehicle leasing to decrease the
  borrowing of the vehicles and we're only
12
13
  purchasing those vehicles that we cannot get
14 under a lease agreement currently.
15
                             Thank you.
               MS. WALTER:
                                         How many
  vehicles do you typically need to procure in any
17
  given year at the county?
18
               MR. PRUITI: I would say various
19
  from year to year based on the replacement, but I
20
  would say between 15 to 25. Now, that number is
21
  vastly down since wee started renting cars than
22
  purchasing them outright. Our vehicle fleet, not
23 heavy vehicle, a light vehicle fleet is about
  24 percent leased cars and we plan to phase that
  linto 50 percent and then 75 percent and then
```

```
completely 100 percent leased vehicles in the
1
 2
  next five years.
 3
                MS. WALTER:
                             Thank you.
                                        I don't
  want to belabor the point, but I would note that
  we generally anticipate that the participants
 6
  will be here, so Mr. Fearon, please take that
7
  back to your client.
8
                             I will indeed.
                MR. FEARON:
 9
  you.
10
                             To that end, I think
                MS. WALTER:
11
  that was really the big questions for us. We see
  a fair number of fire trucks come in through
12
13
  other mechanisms and police cars were always
14
  something where there's a continual replacement
15 rate, so knowing what the strategy is, as you
16
  quys approach your capital plan for these items,
17
  is always helpful.
18
                MR. INVERSO: As it relates to
19
  Spotswood that they do replace vehicles every
20
  other year, so they're on a rotating basis to
21
  replace some vehicles, so that's sort of their
22
  ongoing plan.
23
                MS. WALTER:
                             Thank you for that.
24
  Does anyone have any other questions for the
25
  applicant at this time.
```

```
MR. CLOSE:
                           Some of the items that
1
 2
  were identified on there like filing cabinets and
  eyewash stations seem to be some smaller items
  that were being included in this issue that would
  normally be operational items. I'm curious why
  those were all being folded in as well.
 6
                                            They're
  minor in total, but it seems curious deputy LEM
  coordinator's vehicle.
 9
                MS. GORAB:
                            I assume you're
10
  referring to the county's --
11
                MR. CLOSE:
                           Yeah.
12
                MS. GORAB:
                           Those are items that are
13
  of an equipment or capital improvement nature
14
  which had a lease for a five year useful life,
  they're able to be financed under the program.
16
                MR. CLOSE: I understand that
  element of it. I'm curious why we would include,
17
18
  what I consider to be minor items as opposed to
19
  all the other items are larger and certainly more
20
  significant in terms of their relevance in long
21
  term utility to the county and the facilities.
22
                UNKNOWN SPEAKER:
                                  It is best
23
  practice of the county to pull out all the
  furniture requests, but having noted your
25
  comment, in the future, we'll keep the small
```

```
items out of the lease purchase.
1
2
                MR. CLOSE:
                           Thank you.
 3
                    INVERSO: I will note that the
4
  county does finance a substantial amount of
  projects through its budget each year as opposed
  to going out to the market to borrow for it.
  did have a very significant practice of utilizing
  their budget to finance projects.
 9
                MS. WALTER:
                             Thank you. Hearing no
10
  other questions, would anyone like to move the
11
  application at this time?
12
                MR. AVERY:
                           Motion.
13
                MR. MAPP:
                           Second.
14
                MS. MCNAMARA: Miss Walter?
15
                MS. WALTER: Yes.
16
                MS. MCNAMARA: Mr. Mapp?
17
                MR. MAPP:
                           Yes.
18
                MS. MCNAMARA: Mr. DiRocco?
19
                MR. DIROCCO: Yes.
20
                MS. MCNAMARA: Mr. Close?
21
                MR. CLOSE:
                           Yes.
22
                MS. MCNAMARA: Mr. Avery?
23
                MR. AVERY:
                           Yes.
24
                MS. MCNAMARA: Mr. Blee?
25
                MR. BLEE: Yes.
```

```
1
                MS. MCNAMARA: Mr. Light? Motion
2
  passes.
 3
                MS. WALTER:
                             Next application before
  the board is the Hudson County Improvement
4
  Authority Guaranteed Pooled Note Program,
  specifically the Local Unit Loan Program.
 6
  with the other applications, as you come up on
  the screen, please make sure your video is turned
  on and you speak up so you appear on the screen
  to be sworn in. I see the two of you, Lisa and
10
  who else is joining us?
12
                MS. TOSCANO:
                              I believe Abe Anton
13
  was joining us.
14
                MR. ANTON:
                           Yes, I'm on.
15
                MR. WINITSKY: Jeff Winitsky, bond
  counsel to the City of Union City. I believe
17
  Tammy Zucca or Sue Colditz will be joining us as
18
  well.
19
                MS. ZUCCA:
                           I'm here.
20
                MR. CANTALUPO: John Cantalupo, bond
  counsel to the City of Bayonne. And Donna Mauer
22
  should be present as well.
23
                MR. JESSUP: I think Carmela Ehret
24
  from the Parking Authority should be on as well.
25
                MS. EHRET: I am also, yes.
```

```
1
                MS. WALTER: For everyone who is
2
  going to be testifying, please make your sure
 3
  camera is on right snow you can be sworn in.
 4
                MR. CHERRY:
                             Kurt Cherry from the
5
  Hudson County Improvement Authority.
 6
                MR. WILECHANSKY:
                                  Nick Wilechansky
7
  from NW Financial Group.
 8
                MR. MCMANIMON: Ed McManimon.
 9
                MR. HANLEY:
                             Mike Hanley.
10
                (At which time those wishing to
11
  testify were sworn in.)
12
                MR. MCMANIMON:
                                It's Ed McManimon
1.3
  for the record. Our firm is the bond counsel to
14
  the Hudson County Improvement Authority.
15
  as you know, is the continuation of a program
16
  that has been going on for several years that
17
  finances the notes of local governments who
18
  benefit from the county's credit.
19
                This particular application involves
20
  57,948,000 of county quaranteed local government
21
  notes.
         The participants are Weehawken, Union
22
  City, Bayonne and the Weehawken Parking
23 Authority.
             There are tax exempt and tax exempt
  notes. Each of the cases that have outstanding
  notes have provided for their pay down and
```

```
there's a separate series for Union City because
  they are permanently he financed portion of the
  obligations that are here and are timed earlier
  than one year from the notes.
 4
 5
                For the record, Weehawken is,
  there's a Series A, B and C. And the 57980 is
 6
  made up of Series A.
                         25,488,000 is Weehawken's
8 share of 11,298,000. Union City's is
  (inaudible.) Bayonne is 6,570,000. In regard to
  the Series B of Union City which is 14,820,000
10
11 which will be permanently financed before next
12 year.
13
               And the Series C involving Weehawken
14 Parking Authority which was (inaudible). Union
15 City which is 4,840,000. As you know, Matt
16
  Jessup is on, in the context of Weehawken Parking
17
  Authority because they're effectively required to
18
  separately apply under the Local Authority's
19 Fiscal Control Act.
20
                So if the application set forth for
  various purposes have continued which involve a
22
  variety of capital projects to the extent you
23 would like each of them to discuss that, we can.
24 I can go through each of them if you want and
25
  obviously our representatives from each of the
```

1 towns. 2 Lisa Toscano is here along with 3 Jason on behalf of Weehawken. And Donna Mauer is here from Bayonne. And Weehawken Parking Authority is Carmela and Lisa Toscano and so we're prepared to proceed in any fashion you would like to answer questions you have about this program. 9 I know you're familiar with it and 10 have considered it in the past and have generally 11 made positive findings. The benefit of this 12 county guarantee, the results of the interest 13 rates on these notes projected to be less than .9 14 percent. They're projected to be .88 percent 15 which is obviously significant in the context of this market and benefits each of these towns 16 17 dramatically. 18 MS. WALTER: So I have a few specific questions for Weehawken which we'll get 19 20 to in a moment. I wanted to note a lot of this application was in fact refundings and a lot of 22 them typically are, but there didn't seem to be a 23 lot of new debt being taken on as part of this particular application. 25 I was wondering, related to that,

```
the difference in market rates here are
  extraordinarily low. If folks aren't (inaudible)
  the long term rates and we're talking 20, 30 year
  rates is sometimes under two right now. Is
  anyone considering moving into permanent
  financing or have a plan to move to permanent
 6
7
  financing in the near future.
 8
               MS. TOSCANO: Yes.
                                    We have been
  talking (inaudible) for Weehawken. We're going
10
  to long term financing on about a million 761.
11 We're also undertaking additional notes that
12
  would have come due for permanent financing in
13
        All together we're financing probably about
14
  3.6 right now with a bond that we'll be pricing
15 any day now.
16
               Additionally, we're looking to do a
17
  second financing on other notes in February.
18
  we are definitely working with our financial
  advisors and taking advantage of those interest
19
20
  rates and the savings right now.
21
               MS. WALTER:
                           Great.
                                     Thank you.
                                                 Any
22
  of the other applicants have thoughts in that
23
  regard? Union City or Bayonne?
24
               MS. ZUCCA: This is Tammy from Union
25
  City. Can you hear me?
```

```
1
                MR. MCMANIMON:
                               Yes.
 2
                MS. ZUCCA: We also plan on
 3
  permanently financing about 44 million of our
  outstanding notes coming up this February in 2021
4
  and we're working with our financial advisors to
  try and get some numbers run and see if we can
 6
7
  take advantage of the low interest rates as well.
 8
                MS. WALTER:
                             Thank you.
 9
                MR. CANTALUPO: Director, this is
10
  John Cantalupo, real quick for the City of
11 Bayonne. I wanted to let you know, the city also
12
  participated in the immediate past pool and they
13
  took out 27 million of outstanding notes and
14
  permanently financed them this spring.
                So this portion as well as there's a
15
  small portion of that one, the city will be
17
  looking to do something with that next year, but
18
  they did take out a sizable chunk and permanently
19
  financed it this year in April or May.
20
                MS. WALTER: I had a question for
  you about the pool. What has been the average
22
  amount of money in the pool at any given time?
23
                MR. MCMANIMON: Nick, do you have
24
  that answer?
25
                MR. HANLEY: Early in the program it
```

```
was (inaudible) over 200 million I would guess in
  the low hundreds right now.
 3
                MR. MCMANIMON:
                                If there is any
  consequences while this meeting is going on, the
4
  borough (inaudible) 12 years at 1.03.
 6
                             The last couple of days
                MS. WALTER:
  we've been hearing things going under one
  and-a-half. That's why I asked. The note rates
  are phenomenal too. The long term rates are just
  something, I don't know if we'll ever see again.
10
  So in terms of the current pool you're saying is
12
  around 100 million.
13
                Is that consistent with long term
14
  trends, or is that some aberration in any way?
  If you're not sure now, if you could please send
16
  that in. We do regular renewals with this, and I
17
  like to get a better feeling for the trends here.
18
                UNKNOWN SPEAKER:
                                  Sure.
19
                MS. WALTER: I'll expect to see that
             Is that realistic?
20
  by Friday?
21
                UNKNOWN SPEAKER:
                                  You'll get it
22
  today.
23
                MS. WALTER:
                             Great.
                                     Thank you.
24
  Weehawken, I know this is a long term project
25
  that you came before the board on in December 9,
```

```
I was wondering if you could speak to
  2009.
  progress with the shared facility, any work
  that's being done at this time, essentially where
  things stand with the project that is kind of
  highlighted here.
 6
                MR. MCMANIMON: Are you talking to
7
  the Parking Authority?
8
                MS. WALTER:
                             Yes, the Parking
 9
  Authority.
10
                MR. JESSUP: Let me start and
11
  Carmela can certainly fill in any gaps. As you
  may recall, the original purpose of these notes
13
  was the acquisition of the Woodrow Wilson School
14
  and the planned shared service between the
15 township, the Parking Authority and the Board of
16
  Education for basically a tri party use of that
17
  facility over time.
18
                The school was being used by Union
19
  City for many years until, I think last year or
20
  so while Union City was constructing its own new
21
  school and then even after construction of their
22
  own new school because they had some shortfall
23
  spacing needs of their own. At this point, to
  your question earlier about long term plan of
  finance, at this point it appears the Board of
```

```
Education will likely need the entirety of the
2
  facility.
 3
                And as a result, if that happens,
  there will be a sale of the facility and
4
  ultimately this debt will be paid off in its
  entirety, so it's an evolving plan a little bit.
 6
7
                MS. WALTER:
                             Thank you. Does anyone
  else have questions for the applicant at this
  time? Hearing none, would anyone like to move
  the application be approved?
11
                MR. LIGHT: Director, my phone has
12
  been in and out.
                     This is Ted Light. I'm not
13
  sure which item you're on in taking the vote.
14
                MS. WALTER:
                             Mr. Light, this is the
  Hudson County Improvement Authority Pooled Note
16
  Program.
17
                MR. LIGHT:
                           Thank you.
18
                           I move the application,
                MR. MAPP:
19
  Director.
20
                MR. AVERY:
                            Second.
21
                MS. MCNAMARA: Miss Walter?
22
                MS. WALTER: Yes.
23
                MS. MCNAMARA:
                              Mr. Mapp?
24
                           Yes.
                MR. MAPP:
25
                MS. MCNAMARA: Mr. DiRocco?
```

```
MR. DIROCCO: Yes.
1
 2
                MS. MCNAMARA: Mr. Close?
 3
                MR. CLOSE:
                           Yes.
 4
                MS. MCNAMARA: Mr. Avery?
 5
                MR. AVERY:
                           Yes.
                MS. MCNAMARA:
                              Mr. Blee?
 6
 7
                MR. BLEE:
                           Yes.
 8
                MS. MCNAMARA: Mr. Light?
                                                  The
                                            Ted?
  motion did pass.
10
                MS. WALTER:
                             Thank you.
11
                MR. MCMANIMON:
                                Thank you very much.
                MS. WALTER:
12
                             Next application before
13
  the board is the Hoboken City Housing Authority
  on a Rental Assistance Demonstration Project.
15
  I'd expect a few fewer faces on this one. As you
16
  come on, if you can speak up so you appear on the
17
  screen and that way we can have you sworn in
18
  before you testify.
19
                MR. RECKO: My name is Mark Recko.
20 I'm the executive director of the Hoboken Housing
21 Authority.
22
                MR. MARINIELLO: Dan Mariniello,
23
  from NW Financial, financial advisor to the
  Housing Authority.
25
                MR. FITZPATRICK: My name is Harold
```

```
Fitzpatrick. I'm the counsel to the Housing
  Authority. Unfortunately, I lost my internet to
  the trees last week and I'm still suffering to
  get it back, so I'm on the phone.
 5
               MR. MARINIELLO: I think that's all
  we're expecting at this time.
 6
7
                (At which time those wishing to
8
  testify were sworn in.)
 9
               MR. MARINIELLO: I'll take the lead
10
  on this.
            It's good to be here again and sort of
11
  see everybody. This is another Housing Authority
12
  as I've been here before this board with regards
13
  to the Rental Assistance Registration Program
14
  through HUD which is, as you know, their
15
  essential strategy for preserving the public
16 housing units today and in the future.
17
               We are here today seeking approval
18
  for a not to exceed 2.75 million dollar loan for
19
  a 200 unit senior building called Fox Hill
20
  Garden. It's one of a number of projects that
  Hoboken Housing Authority owns and operates.
22
  This particular one is on 13th Street in Hoboken
23 and it's in very good condition, but the Housing
24 Authority realizes the importance of the RAB
  program for the future of this particular project
```

```
and others as you'll see as we come back to this
  board in the future.
 3
               We have spent significant amount of
  time with the engineers and with HUD going
 5
  through the needs of this project.
  determined that a number of approximately
  $620,000 in immediate needs over the next 12 to
  18 months that need to get done, which we are
  going to fund through this program along with a
10
  deposit to a replacement reserve of approximately
  1.3 million dollars or so or more for the future
12
  20 year needs of these units.
13
               After coming up with the cost and
14
  what was required to fund for the project, we
15
  went out to bid. We put out an RFP.
                                         We received
  three bids. One from SB1 Bank which is now
16
17
  converted to Provident Bank, Love Funding and
18
  Lakeland Bank.
                   The board had reviewed each of
19
  the proposals and selected SB1 Bank which is
20
  going to provide a loan of approximately
21
  2.5 million for 30 years at a rate of four
           We are very happy with that result.
22
  percent.
23
                I'll leave some of the improvements
24
  that are going to be done through this program to
  the executive director who can speak a little bit
```

```
more particular about that, but we are looking
  forward to this being a real improvement to Fox
  Hill Gardens which is going to be great going
  into the future, so Mark.
 4
 5
               MR. RECKO: Yes.
                                  Thank you.
  this money we're immediately going to be doing
 6
  some immediate needs over at the Fox Hill
  Gardens. We've got storm doors that have been in
  need of replacement for quite a while.
  have some building issues, tuck pointing, making
10
  sure our exterior of the building is secure, the
12
  building is in good shape.
13
                It has some age on it and needs some
14
  up fitting on those exterior regions. We are
  going to be doing some intensive energy savings
16
  devices such as faucet, shower heads, toilets.
17
  They are all original equipment and they are in
18
  need of replacement. We're also going to be do
19
  some fluorescent fixtures, kitchen cabinets,
20
  ranges, refrigerators through the building and
21
  giving it a good face lift.
22
                So that's going to be the immediate
  attack and we've got a good 20 year plan to
23
24
  continue at the building as we continue through
25
  the RAB program.
```

```
1
               MS. WALTER: I have a couple
2
  questions for you about your repair strategy and
  timeline.
            First, I know you have cut down on a
  couple of these rental assistance demonstration
  projects. Do you bring in outside consultants to
  perform the work then, or are you able to do that
  in-house with staff? I wasn't sure how you
  approach the facelift process.
 9
               MR. RECKO:
                            Sure.
                                   This is our first
  RAB project that will be done and we will be
11 bidding this work out for a contractor to perform
12
  the work.
13
               MS. WALTER:
                             And then do you
14
  anticipate them doing any particular buildings or
15 facets of the projects first, or do you
  anticipate it all the faucets in one go or
16
17
  however else?
18
               MR. RECKO: We essentially expect
19
  them to be done all in one time. We're going to
20
  be going through the entire building replacing
21
  the equipment at one time. Again, the advantage
22
  of that is we're going to have all of our
23
  lequipment done. We'll know the useful life of it
  going on in the future and be able to experience
  the water savings and energy savings from there,
```

```
but yes, it's going to be done all at one time.
1
 2
                MS. WALTER:
                             Do you need to move
 3
  residents out of units when you're doing the
 4
  repairs?
 5
                MR. RECKO:
                            No, ma'am.
                                        None of this
  involves any type of relocation.
 6
                                     The work that
  we're doing isn't major enough to relocate any
  residents.
 9
                MS. WALTER:
                             Thank you.
                                         It looks
  like you're saying that effectively there's a
11
  roughly $3 million capital plan over the 20 year
12
  period and you're looking at financing of about 2
13
  and-a-half million of it through of this project.
14
  Is that right, Dan?
15
                MR. MARINIELLO:
                                 Correct.
16
                MS. WALTER:
                             Is there a reserve or
17
  how do you anticipate meeting those other capital
18
  needs?
19
                MR. MARINIELLO: We have, as part of
20
  the RAB program, HUD requires us to show the
  initial needs along with the 20 year needs and we
22
  meet the 20 year needs schedule partially by
23 monies from this particular financing that will
  go into the replacement reserve, along with the
  requirement that the Housing Authority has to put
```

```
a dollar amount per unit in every year, so that
1
 2
  we show that we meet those needs going forward.
 3
                MS. WALTER: What is your occupancy
  rate at Fox Hill Gardens at this time?
 4
 5
                MR.
                   RECKO: We normally have about
 6
  98 percent occupancy rate at Fox Hill Gardens.
  We have a slightly lower occupancy rate now
  because we have a major elevator project that's
  being completed at the Housing Authority and we
  have allowed some units to remain vacant because
10
11
  of our elevator project or interior relocation.
12
                That project has nothing to do with
13
  this project as such, but we have had to allow
14
  some units to remain vacant for temporary
15
  relocation. We're at about a 90 percent
16
  occupancy rate now. We're normally at 98, if not
17
  100 percent occupancy of Fox Hill Garden.
                                              It's a
18
  very desirable building.
19
                MS. WALTER: People usually stay for
20
  a long time in the units?
21
                MR. RECKO: Yes, they do. People
22
  love that area.
                    It's a very nice area of Hoboken
23
  and people stay there a long time. We don't have
24
  a lot of turnover.
25
                MS. WALTER: And then with regard to
```

```
the occupancy rate, what is the expectation from
  the federal government in terms of maintaining
  cash flow for the project?
 4
                MR. RECKO: Occupancy rate, they
5
  expect 97 percent or above. As I say, we
  consistently are above that for Fox Hill Garden.
 6
7
                MS. WALTER:
                             Thank you.
                                         Any other
8
  questions for the applicant? Hearing none, would
  anyone like to move the project be approved.
10
                           I'll move the project.
                MR. CLOSE:
11
                MR. BLEE: Second.
                MS. MCNAMARA: Miss Walter?
12
13
                MS. WALTER: Yes.
14
                MS. MCNAMARA: Mr. Mapp?
15
                MR. MAPP: Yes.
16
                MS. MCNAMARA: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MS. MCNAMARA: Mr. Close?
19
                MR. CLOSE:
                          Yes.
20
                MS. MCNAMARA: Mr. Avery?
21
                          Yes.
                MR. AVERY:
22
                MS. MCNAMARA: Mr. Blee?
23
                MR. BLEE:
                           Yes.
24
                MS. MCNAMARA: Mr. Light? I think
25
  we lost him again. Motion passes.
```

```
MS. WALTER: It's nice to see the
1
2
  long term investment being made on these
 3
  facilities.
 4
                MR. RECKO:
                            Thank you.
 5
                MS. WALTER: Next application before
  the board today is the East Orange City
 6
  application regarding the Hue Project Pilot RAB.
8
                             Good morning. This is
                MR. JOHNSON:
  Everett Johnson. I have with me today Tim
10 Eismeier from NW Financial is on, Jason
11 (inaudible) from the municipality is on and I
12
  believe Dan Jennings is also on from the City of
13 East Orange.
14
                MR. JENNINGS: Yes, I'm here.
15
                MS. WALTER: As you appear on the
  scene, if you could speak up, that will help them
17
  to identify you so you can appear on the screen
18
  for swearing in.
19
                MR. EISMEIER: This is Tim Eismeier
20
  with NW Financial.
21
                MS. MCNAMARA: The person from the
  City of East Orange, could you speak up?
23
  don't see you.
24
                MR. JENNINGS: My name is Dan
25
  Jennings. My video is --
```

```
MS. COFONI: And Tiena Cofoni from
1
 2
  McManimon, Scotland and Baumann is here as well.
 3
                (At which time those wishing to
  testify were sworn in.)
 4
 5
                MS. WALTER: Please proceed.
 6
                MR. JOHNSON: Back in August of
  2018, the city of East Orange presented an
  application to the Local Finance Board for the
  proposed issuance of $500,000 Redevelopment Area
10
  Bonds that was approved by the board at that
  point in time. The Redevelopment Area Bond
12
  related to a project that was going to be
13
  completed in two phases by Novus Landmark East
14
  Orange Urban Renewal, LLC.
15
                Phase one related to 140 residential
16
  units. Phase two was 135 residential units along
17
  with 6,700 square feet of commercial space.
18
  Pilot was going to be, the RAB is going to be
19
  secured by strictly the Pilot payments being paid
20
  by the developer. We have special obligations
  non recourse to the City of East Orange.
22
  city is not pledging this (inaudible) as security
23
  for the RAB.
24
                The RAB is going to be utilized to
  finance infrastructure improvements related to
```

```
the project. The Pilot is structured an
  unpledged portion which would be pledged in
  6.5 percent of annual revenues, years one through
  10 and 10 percent from years 11 to 22.
  pledged portion would be charged in a way that it
  would be able to meet principal and interest on
7
  the RABs strictly.
 8
                After the application was approved
  in the city and moved forward, it became clear to
10
  the city that having to develop move forward,
11 both phases of the project was not necessarily
12
  going to happen in a way that was beneficial to
13
  the city. So the city decided to redesignate as
14
  the developer for phase two and to move forward
  with phase one which is currently owned by the
15
16
  developer which I reiterate phase one is 140
17
  residential units.
18
                However, the city would like to
19
  lissue the non recourse RAB which will now be
20
  secured instead of Pilots from both projects,
  phase one and phase two strictly being paid by
22
  phase one.
              We would like to request the Local
23
  Finance Board approval to authorize the issuance
  of the redevelopment of bonds strictly from the
  Pilots being received from phase one and Ted from
```

```
NW prepared a financial analysis submitted with a
  letter which demonstrates the revenues generated
  from the Pilots on phase one will be more
  sufficient to cover the RAB of $500,000 related
5
  to the project.
 6
                So with that being said, I just
  wanted to request, and the city to request, the
  Local Finance Board's approval to amend the
  original application of 2018 to extend authorize
10
  the RAB being secured by phase one of the
11
  redevelopment area project.
12
                MS. WALTER:
                             What are the cash flow
13 impacts?
14
                MR. EISMEIER:
                               I didn't quite hear
  the question. Can you repeat the question for
16 me?
17
                MS. WALTER:
                             I was asking what the
  cash flow impact, the revision is of the project
18
19
  compared to the original approval.
20
                              The original approval
                MR. EISMEIER:
  contemplated a $500,000 Redevelopment Area Bond,
22
  but that would be repaid across two separate
23
             So obviously, there's an impact in a
  projects.
  sense that the $500,000 RAB is only being repaid
  from the cash flows from one project which is
```

```
about half of the units of the overall projects
 2
  that were originally submitted.
 3
                However, the RAB is a relatively
  small component of the project financing.
4
5
  the estimated debt service, which would be need
  to be repaid by the pledged annual service charge
 6
7
  is approximately $45,000 annually.
                                      By way of
  comparison in the initial years, the unpledged
  annual service charge that goes to the city is
10
  approximately $160,000.
11
                So the pledged is a relatively small
12
  component.
             And the result of that is while there
13
  is a slightly negative impact to the remaining
14
  project that we're looking for approval on here,
15
  it's not significant because the pledged is a
16
  very small component of their operating expenses.
17
                MS. WALTER: Do you have the actual
18
  dollar amounts available by any chance?
19
                MR. EISMEIER:
                               Well, yes.
                                           So the
20
  pledged annual service charge is approximately
21
  $45,000.
            The revenue of the project is several
22
  million dollars annually. I can pull it up and
23
  provide that to you or send it to you following
  the meeting, but as I said, of their operating
25
  expenses, the pledged is a very small component
```

of the operating expenses of the projects and I can pull that up and give you the actual number 3 shortly. 4 MS. WALTER: Thank you. I do want 5 to note, this was previously addressed. We don't need to go into a tremendous amount of detail because it was before the board before. are some substantial project benefits identified. 9 I wanted to give the applicant the opportunity to 10 discuss some of the anticipated job creation, 11 economic output anticipated. 12 MR. JENNINGS: Let me address that 13 very quickly. Main Street is our number one 14 priority when it comes to redevelopment and we're 15 currently working on several projects to create a 16 mixed use corridor that activates the city. Main Street is basically our best chance. 17 18 our counsel alluded to initially, the project 19 that we presented a couple years ago just wasn't 20 feasible. 21 We found it wasn't feasible. been in this position roughly two years and it 23 took us, when I came, it took me a few months to determine that we need to go in a less ambitious direction and deal with one project as opposed to

```
having this developer assigned to the entire
 2
  corridor.
 3
                We feel really good about the
  feasibility of this, but it is a part of a huge
4
  initiative for us because, again, this will
  create the residential stories above ground floor
  retail that we really want to see on Main Street.
  One thing that should also be pointed out is the
  initial project on this site had 140 units.
  been decreased to 113 units, so the Pilot revenue
10
11
  on a per unit basis is roughly the same.
12
                MS. WALTER:
                             Thank you for that.
13
                MR. JOHNSON:
                              I would also add,
14
  Director, the land is vacant land, so the revenue
15
  generated by the city currently is approximately
            The revenue for the Pilot that will be
16
  $22,000.
17
  generated from the project as developed will be
18
  about $150,000 in year one.
19
                Additionally, the project is located
20
  in a transit village area, as part of their
21
  transit village redevelopment plan as well.
22
  think that Main Street, as you mentioned, is a
23
  high priority area, but also the transit village
  train station is also an area that they want to
25
  develop as well. This project will benefit both
```

1 areas. 2 MS. WALTER: Do you anticipate any 3 additional transit load through the bus system, the trains, because it is transit oriented, but 4 also parking demand and other needs in the area. 6 MR. JENNINGS: Yeah. We do, so we 7 are -- the answer is yes, we do. We anticipate a lot of people using the Brick Church train station which is less -- it's almost like a five minute walk from the project. 11 In fact, we also have some evidence 12 that based on some buildings that are open 13 nearby, that a lot of the residents coming to East Orange or in East Orange upgrading, not all 14 15 of the units are going to need to have cars. 16 Nonetheless, we're going to still make sure that 17 this project provides parking. 18 One of the things we're trying to do 19 for our future projects like this is we're trying 20 to figure out areas where we have parking 21 facilities, so that all the parking doesn't have 22 to be accommodated on site, so that's going to be 23 veer important moving forward and we think we have some possibility. We will likely be back before you with a couple of those projects.

```
1
                MS. WALTER: Great. Thank you so
2
  much. Does anyone else have questions for the
  applicant at this time?
 4
                MR. CLOSE:
                           I wanted to ask Everett
5
  because he talked about the interest rate and
  what they're projecting here in terms of its
 6
7
  competitiveness.
 8
                MR. EISMEIER:
                               This is Tim Eismeier
  with NW Financial. Just really quick before I
10
  address that question, Director, as to your
11 previous question on the exact numbers in terms
12
  of the impact on the cash flow, the pledged
13
  annual service charge is equal to about
14
  1.7 percent of the annual revenue in the first
  year of the project.
15
16
                And it's approximately five percent
17
  of the operating expenses of the project.
18
  just wanted to make sure that the you had that
19
  number.
           In terms of the interest rate, it is
20
  presently expected, as we discussed, that this is
21
  non recourse, no city guarantee of any kind
22
  Redevelopment Area Bond.
23
                There's a very limited market place
24 for these types of transactions and is currently
  expected that the developer or affiliate of the
```

developer will purchase the RAB and the estimated 2 interest rate is currently six percent for a 22 3 year Redevelopment Area Bond. 4 MR. CLOSE: So given what we talked 5 about this being one of the most opportune times for interest rates as the director noted earlier on different application, how is that the best rate possible given that situation in this application? 10 MR. EISMEIER: So I think I can 11 address that in two ways. The first, this bond 12 is not secured by a city credit and there's no 13 obligation of the city to pay this bond. 14 payable solely from pledged annual service charge 15 payments made by the developer to the city which will be equal to the amount of debt service on the bonds. 17 18 So I understand that obviously we're 19 in a very low interest rate environment and the 20 goal is to get the city the lowest rate possible 21 on their general obligation debt. In this case, 22 it's non recourse debt. It's a source of 23 financing for the developer. The city is not tied to it in any way other than they're going to build the service charge said and they pay those

```
directly to the trustee through payment on the
 2
  bonds.
 3
                Again, as I've mentioned, I've seen
  interest rates on RABs that are considerably
4
  higher than six percent and they're generally not
  less than five percent absent a city or municipal
7
  quarantee of some kind.
8
                             Thank you. Before we
                MS. WALTER:
  take action on the application, first, Mr. Close,
  do you have anything further?
10
11
                MR. CLOSE: No.
                                 Thank you,
12
  Director.
13
                MS. WALTER:
                             And second, it appears
14
  there may be members of the public wishing to
15
  speak on this application. If so, please speak
16
  up now. Hearing none, would anyone like to move
17
  the application at this time?
18
                           Move the application,
                MR. MAPP:
19
  Director.
20
                MR. BLEE:
                           Second.
21
                MS. MCNAMARA: Miss Walter?
22
                MS. WALTER: Yes.
23
                MS. MCNAMARA: Mr. Mapp?
24
                           Yes.
                MR. MAPP:
25
                MS. MCNAMARA: Mr. DiRocco?
```

```
MR. DIROCCO: Yes.
 1
 2
                 MS. MCNAMARA: Mr. Close? Mr. Blee?
 3
                 MR. BLEE: Yes.
 4
                  (Hearing Concluded at 12:05 p.m.)
 5
 6
 7
 8
 9
10
11
12
13
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25
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1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Sauren M. Etier 22 Notary Public of the State of New Jersey 23 24 My Commission Expires June 30, 2022 25 Dated: August 27, 2020

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