```
STATE OF NEW JERSEY
1
 2
           DEPARTMENT OF COMMUNITY AFFAIRS
 3
4
  IN RE:
       Local Finance Board :
5
 6
 7
 8
 9
10
        Location: Department of Community Affairs
11
                  101 South Broad Street
12
                  Trenton, New Jersey 08625
13
                  Wednesday, October 14, 2020
14
        Commencing at: 10:40 a.m.
15
        (Taken Remotely Via Teams.)
16
17
18
19
20
                 RENZI LEGAL RESOURCES
21
    Court Reporting, Videography & Legal Services
22
           2277 STATE HIGHWAY #33, SUITE 410
23
           HAMILTON SQUARE, NEW JERSEY 08690
   TEL: (609) 989-9199 TOLL FREE: (800) 368-7652
24
25
         www.RLResources.com No. 326774
```

```
HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
 3 MELANIE WALTER, Chairwoman
 4 ALAN AVERY
 5 FRANCIS BLEE
 6 ADRIAN MAPP
 7 WILLIAM CLOSE
 8 DOMINICK DIROCCO
 9 IDIDA RODRIGUEZ
10 TED LIGHT
11
12 A L S O P R E S E N T:
13
14 PATRICIA PARKIN MCNAMARA, Executive Secretary
15 NICK BENNETT
16
17
18
19
20
21
22
23
24
25
```

		3
1	I N D E X	
2	ITEM	PAGE
3	Roll Call	4
4	Opening Remarks	
5	Local Government Ethics	
6	By: Miss Walter	5
7	Mount Holly Township Fire District #1	7
8	Trenton City	38
9	City of Union City	21
10	Sayreville Borough of Board of Education	43
11	Camden County Improvement Authority	48
12	Morris County Improvement Authority	60
13	Monmouth County Improvement Authority	70
14	Bergen County Improvement Authority	7 6
15	Newark City Parking Authority	8 4
16	Adjournment	101
17		
18		
19		
20		
21		
22		
23		
24		
25		

```
1
                MS. WALTER: It appears we have
2
  returned to open session. Is there a quorum on
  the line at this time? Pat, could you take a
  roll call to clarify?
                          Nick?
 5
                MR. BENNETT: Miss Walter?
 6
                MS. WALTER: Yes.
 7
                MR. BENNETT: Mr. Avery?
                                          Mr. Blee?
 8
                MR. BLEE: Here.
 9
                MR. BENNETT: Mr. Close?
                MR. CLOSE: Here.
10
11
                MR. BENNETT: Mr. DiRocco?
                MR. DIROCCO: I'm here.
12
13
                MR. BENNETT: Mr. Light?
14
                MR. LIGHT: Here.
15
                MR. BENNETT: Mr. Mapp?
16
                MR. MAPP:
                           Here.
17
                MR. BENNETT: Miss Rodriguez?
18
  have a quorum, but those two members have not
19
  signed back in yet.
20
                MS. WALTER: We'll give them another
  moment then to switch over from the Executive
22
  Session.
            It appears Mr. Avery has joined us?
23
                MR. AVERY: I'm here, yep.
24
                MS. WALTER: So we'll just wait for
25
  Pat and Miss Rodriguez, and then we'll begin.
```

```
(Discussion held off the record.)
1
 2
                MS. WALTER: Would you mind if I
 3
  proceed? Could you take the minutes for the time
4
  being?
 5
                MR. BENNETT:
                             Certainly. The carry
 6
  over ethics item C15043, the stipulation of
7
  settlement.
8
                MS. WALTER: Thank you. So first I
  would note to take from the table the stipulation
10 of settlement C15043 out of the Borough of Bogota
11 and Essex and to approve that stipulation.
12 have a second?
                MR. AVERY:
13
                          Second.
14
                MR. BENNETT:
                              That's on the motion
15
  to table.
            We would need a motion and second on
  the adoption, correct?
17
                MS. WALTER: I made a motion for
18
  both at the same time.
19
                MR. BENNETT: I'm sorry.
                                          Miss
20
  Walter?
21
                MS. WALTER: Yes.
22
                MR. BENNETT: Mr. Avery?
23
                MR. AVERY: Yes.
24
                MR. BENNETT: Mr. Blee?
25
                MR. BLEE: Yes.
```

```
MR. BENNETT: Mr. Close?
1
 2
                MR. CLOSE: Yep.
 3
                MR. BENNETT: Mr. DiRocco?
 4
                MR. DIROCCO: Yes.
 5
                MR. BENNETT: Mr. Light?
 6
                MR. LIGHT: Yes.
 7
                MR. BENNETT: Mr. Mapp?
 8
                MR. MAPP:
                          Yes.
 9
                MR. BENNETT: Miss Rodriguez?
  is 7/0 vote.
10
11
                MS. WALTER: What was that?
12
                MR. BENNETT: The vote is seven.
13 The settlement is adopted.
14
                MS. WALTER: Thank you. One other
15 remaining matter out of the ethics agenda.
16
  C18-036 out of the Borough of Folsom and
17
  Atlantic. Do we have a motion to approve the
  supplemental notice of investigation discussed in
18
19
  Executive Session?
                       Seeking a motion?
20
                MR. AVERY: So moved.
21
                MR. MAPP:
                         Second.
22
                MR. BENNETT: Miss Walter?
23
                MS. WALTER: Yes.
24
                MR. BENNETT: Mr. Avery?
25
                MR. AVERY: Yes.
```

```
MR. BENNETT: Mr. Blee?
1
 2
               MR. BLEE: Yes.
 3
               MR. BENNETT: Mr. Close?
 4
               MR. CLOSE:
                          Yes.
 5
               MR. BENNETT: Mr. DiRocco?
               MR. DIROCCO: Yes.
 6
               MR. BENNETT: Mr. Light?
 7
 8
               MR. LIGHT: Yes.
 9
               MR. BENNETT: Mr. Mapp?
10
               MR. MAPP:
                          Yes.
11
               MR. BENNETT: And Miss Rodriguez?
12
               MS. WALTER:
                            Thank you.
                                        We can now
13
  proceed to having already opened the meeting
  publically and now concluded our ethics agenda.
15 We may now proceed to consideration of financing
  applications before the board. Going to pause
  for a moment just to ensure we have Miss McNamara
17
  with us at this time?
18
19
               MS. MCNAMARA: Yes, I'm here.
20
               MS. WALTER: Thank you. And thank
  you, Nick, for stepping in for a moment.
22
               MR. BENNETT: My pleasure.
23
               MS. WALTER: First matter before the
  Board is Mount Holly Township Fire District
  Number 1 appearing on a proposed project
```

```
financing. As you come before the board, please
  speak up so you appear on our screen and we can
  pin your image to the screen so you can be
  properly sworn in.
 5
               MR. SOLIMINE: Good morning.
  Tony Solimine of Wilentz, Goldman and Spitzer
 6
  appearing on behalf of the Mount Holly Fire
  District Number One.
 9
               MR. SENDZIK: Good morning. My name
10 is Jay Sendzik. I'm general counsel to the Board
  of Fire Commissioners, Mount Holly Township, Fire
12 District Number 1.
13
               MR. DONNELLY: Good morning.
14 Donnelly, director of fire services for Mount
15 Holly Fire district Number 1.
16
               MS. WALTER:
                             Thank you. Is that
17
  everyone appearing with you today?
18
               MR. SOLIMINE:
                              Yes.
19
                (At which time those wishing to
20
  testify were sworn in.)
21
               MR. SOLIMINE: Good morning,
22 everyone. Again, for the record, Tony Solimine,
23 bond counsel to the Mount Holly Fire District
  Number One from the Law Firm of Wilentz, Goldman
25 and Spitzer.
```

```
1
                Today we appear before you to
2
  request positive findings in connection with an
  application to issue 7.9 million dollars worth of
  bonds to finance various additions and
  renovations to the fire district's fire relief
            The additions will allow the fire
  station.
  district to consolidate two existing facilities
  into one.
 9
                Therefore, centrally locating all
10
  personnel and equipment. The project also
11
  consists of office space, turn out rooms, new
12 exercise room and new bunk space and will also
13
  allow upgrades to the existing HVAC, a new
14
  kitchen, energy efficient lighting and will
15
  create an emergency operation center that will
  allow also for emergency shelter services.
17
                The fire district originally went to
18
  the voters December 12, 2015 and received a vote
19
  of 137 yes votes to 93 no votes. We originally
20
  appeared before the Local Finance Board in 2016.
21
  At that time, we had some project approvals
22
  outstanding in connection with the construction.
23
                Most notably, the New Jersey
  Historic Preservation Society.
                                  To date, we've
  achieved and obtained all those necessary
```

As far as the financing is concerned, approvals. the fire district is expecting to sell bonds competitively for a 20 year tem. Current estimated impact for the average taxpayer in the 5 township is \$138. And during the construction, the 6 fire district has entered into an agreement with the township to build a facility, a temporary facility where all the equipment and personnel 10 can be stored so they can respond to emergencies and fires during this time. 12 Like was stated earlier, we have the 13 fire district's general counsel, the director of fire services and the financial advisor here to 15 lanswer any questions and we respectfully request positive findings and we're happy to address any 17 questions at this time. 18 MS. WALTER: Thank you. You gave us 19 a fairly extensive listing of the items that are 20 going to be included in this project. Appreciate 21 that. That's also been an issue for the board in 22 the past when trying to evaluate projects. 23 temporary off site storage facility, it looks like that's about \$500,000 for that component of 25 the project.

```
When you were joining the township,
1
2
  is it going to need to be relocated. Is that
  facility a permanent site and it's just your use
  that's temporary? What's some clarification
  about that purpose?
                MR. SOLIMINE: Ryan or Jay, would
 6
7
  you be prepared to answer that for them?
                MR. DONNELLY: Yes.
8
                                     Miss Walter, if
  I may, Ryan Donnelly, director for fire services
10
  for Mount Holly Fire District. We will be
11
  temporarily utilizing the structure that's
  constructed during the term of construction at
12
  our firehouse.
13
14
                Upon completion of the construction
15
  of the fire house and attainment of the
16
  certificate of occupancy of same, the facility
17
  will then be released to the township's use at
18
  the Public Works garage for further use by the
19
  Department of Public Works in the Township of
20 Mount Holly.
21
                MS. WALTER:
                             Thank you.
                                        Now, as you
22
  know, going through the application, this project
23
  has a fairly significant cost to the taxpayers,
24 it's about $138 per year of the average taxpayer
  for the next 20 years.
```

```
Can you speak to the value of the
1
2
  municipalities receiving from the project that
  would warrant that position and also speak to any
  steps that will be taken to ensure stabilization
  of the rate?
 5
                              Certainly, Miss
 6
                MR. DONNELLY:
7
  Walter.
           As you had stated, the $138 per added
  tax impact with regards to the project is
  significant though less than a dollar a day for
10
  the average taxpayer.
                        However, the long term
11 impact resulting from the project is significant.
12
                In conjunction with Mount Holly
13
  Township, the gateway to the township, we would
14
  be adding 7.9 million dollars worth of
15
  improvements to the gateway on top of a project
16
  that Mount Holly has already approved to the rear
17
  of the park. So in combination with the
18
  township, we would have approximately 10 million
19
  dollars in improvements to one of the major
20
  gateways in the Mount Holly Township.
21
                As Mr. Solimine stated, Mount Holly
22
  Township currently has no emergency operation
23
           None of their municipal facilities here
  center.
  in Mount Holly Township has emergency power
25
  generation. Any time we face a storm or any
```

```
significant event, we have to rely on a trailer
  generator and significant downtime to come in and
 3
  then power the municipal services back up.
 4
                This would be the first and only
5
  facility in Mount Holly Township that would
  provide emergency power generation and be able to
  be utilized continuously for the retention and
  continued operation of emergency services.
  continuously operate in conjunction with our
  police department, our Office of Emergency
10
11 Management, our emergency medical services and
12
  various other community organizations.
13
                So this facility would provide
14
  continuity of government in time of need,
15
  something that the township significantly needs.
16
  Being the oldest active volunteer fire company in
  the United States of America, our buildings, both
17
18
  of our structures date back 100 plus years, so
19
  cost surmounting with regards to maintenance and
20
  renovation, we haven't had any significant
  construction at this facility since approximately
21
22
  1968.
23
                So with the change in the size of
24
  apparatus as well as the admission of emergency
  services, we haven't grown with the times.
```

```
this renovation, in addition, will allow us to
  grow with the times. We've anticipated, though
  our architect has satisfied a minimum useful life
  of 20 years in the planning phases for this
4
  facility, we've planned for the next, at minimum,
  50 years of service to the Township of Mount
 6
7
  Holly and surrounding residents.
8
                So if anything, we have tried to
  provide a stable in the community, a centralized
  location for not only service provision, but also
10
11 for community activity.
12
               MS. WALTER:
                             Thank you for that
13
  comprehensive response. The other thing I would
14
  note for the record is that the fire district
15
  appears to have zero outstanding debt at this
16
  time; is that correct? So undertaking this
17
  project is really a significant step for you and
18
  that's something that you take lightly, correct?
19
                               That is correct.
               MR. DONNELLY:
20
               MS. WALTER:
                            Now, with regard to the
  community room that's proposed as part of the
22
  project, how is that being used? And is it being
23
  rented out? And to what extent are you depending
  upon revenue from that facility to support the
  project, questions being asked particularly given
```

```
the restrictions and closures at this time?
1
 2
                MR. DONNELLY:
                              With respect to
  renting the property out, the board has decided
  that we will not be renting the facility.
  wouldn't be your typical fire hall, the 1970s,
  1980s, so we do not count on any revenue income
 6
7
  generated from a hall rental per se.
 8
                The community room that we have
  slated would be for the use of the Board of Fire
10
  Commissioners for their monthly meetings as well
11
  as providing a larger ancillary meeting space for
12
  the township council or various other community
13
  groups that would require meeting space, i.e.,
  neighborhood watch, Boy Scouts, and so on and so
15
  forth.
16
                MS. WALTER:
                             When you describe that
17
  room, you're describing what's more of a meeting
18
  room?
19
                MR. DONNELLY:
                               That's correct.
                                                 We
  label it as a community room because the
20
21
  community is funding it and it would be open for
22
  community use, not necessarily a rental for
23
  weddings or for banquets or anything of the
  nature, just a meeting space.
25
                MS. WALTER: And do you anticipate
```

```
regular circumstances any other entities availing
  themselves of that facility? You mentioned using
 3
  it for council meetings?
 4
               MR. DONNELLY: The facility would be
5
  open to any of our municipal partners, i.e.,
  Municipal Utilities Authority, Mount Holly
  Township, our close relationship with the Mount
  Holly Police Department and other emergency
  services.
10
                They currently don't have any place
11 in town to provide any training locations for
12
  seminars or any other training facility, so this
13
  would open that opportunity up to our partners
14 within Mount Holly Township and those who we
  border in our mutual aid groups.
15
16
               MS. WALTER:
                            Thank you. As part of
  the consolidation of resources in this facility,
17
  how do you intend to dispose of the existing
18
19
  firehouses?
20
               MR. DONNELLY: So currently, Mount
  Holly Fire District Number 1 operates two
22
  locations.
             We have the Good Intent Firehouse,
23 which again, is over 100 years old which is a
  single bay old firehouse which we predominantly
  use for ancillary storage of fire apparatus as
```

```
well as for the board's administrative offices
  and then we have the relief firehouse location of
  which the project is planned for expansion and
  renovation.
 4
 5
                Upon completion of the project we've
  been in communication of the township officials
 6
  in Mount Holly who have a desire, anticipated
  desire, to use for the older firehouse, for the
  Good Intent Firehouse that we currently use as
  our offices.
10
11
                So instead of going out to public
12
  auction, we're disposing of the asset in that
13
  sort of fashion, we would first continue those
14
  communications with Mount Holly Township to
  provide a mutually beneficial municipal use.
16
                MS. WALTER:
                             Thank you.
                                         Do any
17
  other board members have question at this time?
18
                MR. AVERY:
                            I had a question about
19
  it's not clear to me in terms of the temporary
20
  storage building that you're building on
21
  municipal property. Is that a permanent
22
  structure that's going to only be temporarily
23
  used by the fire department?
24
                MR. DONNELLY: Yes, Mr. Avery.
  sorry I didn't clarify that earlier.
                                         It is a
```

```
permanent structure that will be temporarily used
2
  by Mount Holly Fire District during construction.
 3
                MR. AVERY: How long will the
  construction -- is construction anticipated to
4
5
  take?
 6
                MR. DONNELLY: Anticipated
  construction estimates are anywhere from 12 to 14
  months.
 9
                MR. AVERY:
                            Thank you.
10
                MS. WALTER:
                             Hearing no other
11
  questions, would anyone like to make a motion?
12
                MR. BLEE:
                           Motion to approve.
13
                MR. DIROCCO: I'll second it.
14
                MS. MCNAMARA: Miss Walter?
15
                MS. WALTER: Yes.
16
                MS. MCNAMARA: Mr. Mapp?
17
                MR. MAPP:
                           Yes.
18
                MS. MCNAMARA: Mr. DiRocco?
19
                MR. DIROCCO: Yes.
20
                MS. MCNAMARA: Mr. Close?
21
                MR. CLOSE:
                           Yes.
22
                MS. MCNAMARA: Mr. Avery?
23
                MR. AVERY:
                           Yes.
24
                MS. MCNAMARA: Miss Rodriguez?
  Blee?
25
```

```
1
                MR. BLEE:
                           Yes,
 2
                MS. MCNAMARA: Mr. Light?
 3
                MR. LIGHT:
                           Yes.
 4
                MS. MCNAMARA:
                               Thank you.
 5
                MS. WALTER:
                            Thank you. Motion
 6
           Next matter appearing before the board
  carries.
  is the City of Trenton on general obligation
  bonds in the amount of 22.9 million dollars under
  the Qualified Bond Program.
10
                MR. JOHNSON: Good morning.
                                             This is
11 Everett Johnson, bond counsel to the City of
12
  Trenton from the Law Firm of Wilentz, Goldman and
13 Spitzer. Can you hear me clearly?
14
                MS. WALTER: Yes, I can.
                                          Just as
  per usual, as everyone comes on, if you can have
  them speak up so we can swear them in on the
17
  screen.
18
                MR. JOHNSON: Sure.
                                     I know I have
19 Mary Henry, CFO to the City of Trenton who is on
20
  the line. I don't hear Mary. I know she's on
21
  the line.
            I see her listed.
                                 I know Neil
22
  Grossman is on, the financial advisor to the
23
  city.
24
                MR. GROSSMAN:
                               Yes.
                                     I'm here.
25
                MS. HENRY: Hi. I'm here this
```

```
morning.
1
2
                MR. CHERRY:
                             This is Colin Cherry,
 3
  the district business administrator. Adam is
  joining us in a moment.
 5
                MS. WALTER: It appears a lot of the
  video feeds are off. If you can take a look and
 6
  see if you can turn on your video feed for
  swearing in. I see Neil.
 9
                MS. HENRY: I may have a problem
10
  with my video.
11
                MR. JOHNSON: I would assume you can
12
  see me as well, Miss Walter?
13
                MS. WALTER: You're not appearing at
14
  this time. The screen is just blank.
15
                MR. JOHNSON: My video is on, my
16
  computer at least.
17
                MS. HENRY: I cannot see you,
18
  Everett.
19
                MS. WALTER: You're counsel, so the
20
  swearing issue doesn't arise as much with you.
  I'm primarily concerned about the city
21
22
  representatives as non counsel have to be sworn.
23
                MS. HENRY: I cannot access my video
24
  either, but I can hear you.
25
                MS. WALTER: For purposes of
```

```
swearing in, we have to have visual contact under
1
2
  the notary law.
 3
                MR. JOHNSON: Colin, are you able to
  provide video?
 4
5
                MR. CHERRY: I'm on my phone right
       Adam should be on in a minute, but if he's
 6
  now.
7
  not, I'll try to reconnect with Teams.
8
                MS. WALTER: Just give it a minute
  here, that's fine.
10
                MR. JOHNSON:
                              If it's acceptable to
11
  the Board, but yes, I know Mary, I know her
12
  voice.
13
                MS. WALTER: We have used that in a
14
  past in a pinch for our purposes today. Thank
15
  you.
16
                MS. HENRY: Thank you so much.
17
            (Discussion held off the record.)
18
                MS. WALTER: So we're going to move
19
  ahead to the City of Union City, which is our
20 |10:50| application, appearing on a $44.5 million
  proposed issuance of bonds pursuant to the
22 Qualified Bond Program.
23
                As discussed in prior applications,
24 please make sure to turn your video on so you can
25 be sworn in prior to testifying. Speak up so you
```

```
can appear on the screen. That way we can see
1
 2
  your image on the screen as well. Tammy, I see
 3
  you.
 4
                MS. ZUCCA:
                           Hi, Melanie.
 5
                MS. COLDITZ: Hi, Melanie.
                                            I'm
 6
  here, too.
7
                MR. EISMEIER: Good morning
8
  everyone.
             Tim Eismeier with NW.
 9
                MR. WINITSKY: Jeff Winitsky is on
  with Parker McCay, bond counsel to the city.
11
                MS. WALTER: Is that everyone?
12
                MR. WINITSKY:
                               I believe so.
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                MR. WINITSKY: As the director
16 mentioned, we are here today seeking approval
17
  pursuant to N.J.S.A. 40A2-26E for the city to
  lissue up to $37,845,000 of tax exempt general
18
  obligation bonds and up to $6,745,000 of taxable
19
20
  general obligation bonds, each of which would
  have a Nonconforming Maturity Schedule.
22
                In addition, we're here today
23 seeking approval pursuant to N.J.S.A. 40A:3-1, et
  seg to issue those bonds as entitled to the
  benefits of the Municipal Qualified Bond Act.
                                                   As
```

```
the board is aware, the city regularly issues its
  bond anticipation notes through the Hudson County
  Improvement Authority in order to avail itself,
  like many others, the very favorable market
 5
  interest rates afforded by the program based upon
  the county's quarantee.
 6
                Notwithstanding, the benefits for
 7
8
  that program, the city has determined to
  permanently finance certain of its existing notes
10
  that have been issued the HCIA, through the
11 issuance of tax exempt and taxable bonds.
12
                They're issued in a tax exempt
13
  portion and a taxable portion because the taxable
  portion had some reimbursement issues which led
  us to have to issue some taxables.
15
                                       It's a tax
16
  nuance, but I wanted to get on the record so you
17
  understand why they weren't all tax exempt.
18
                In particular, the city's -- is
19
  permanently financing 20,025,000 of its 2020
  Series A notes. 8,942,000 of its taxable 2020
20
21
  Series A2 notes, and 14,820,000 of its 2020
22
  Series C1B notes, all of which I mentioned was
23
  issued through the HCIA and all of those notes
24
  come due in February of 2021.
25
                The prior notes were issued to
```

```
finance a variety of capital improvements and
  capital equipment for the city. We have a list
  of those in the application and we can speak to
  those if necessary. The city is seeking to
 4
  utilize Nonconforming Maturity Schedule for each
  series of the bonds in order to normalize the tax
  impact and debt burden upon the city associated
  with the bonds, while at the same time, capturing
  historically low interest rates in the municipal
10
  marketplace, i.e., as you know, and as everybody
11
  on this call knows, interest rates right now are
12
  at historically low rates.
13
                So notwithstanding the fact that we
14
  lose the benefit of the HCIA's credit quality,
15
  rates are still very, very low which is favorable
16
  to the city. So for purposes of what we're
17
  suggesting or proposing by way of a Nonconforming
18
  Maturity Schedule, we're seeking to defer
  principal for each series of the bonds until 2025
19
  in order to maintain level debt service and the
20
21
  corresponding tax impact by wrapping this debt
22
  around existing significant existing debt service
23
  that the city has coming off the books in 2025.
24
                In particular, the city has roughly
25
  |7 million dollars a year in existing debt service
```

that drops to approximately 2 million dollars in If the city were to use a regularly applicable conforming Maturity Schedule, debt service would average approximately 17 million dollars a year until 2025 which equates to an over four percent increase in the tax levy with a roughly \$210 tax impact per average assessed home. 9 In Union City, average assessed home is around \$116,000, and the average tax bill is 10 roughly \$5,000. So you're talking about a very, 12 very significant impact if and to the extent a 13 conforming schedule would be utilized. 14 of doing that, if we were permitted to utilize a 15 Nonconforming Maturity Schedule, as we presented 16 to the board, and as I just mentioned, the city 17 would be able to mitigate, reduce and control the 18 otherwise extraordinary tax impact. 19 Specifically, this, like I said, the 20 city would like to defer principal for each 21 series until 2025 which will correspond to the 22 maturing debt. And then to the extent that 23 principal picked up in 2025, we would have it stay relatively low until 2031 and then increase until final maturity in 2034.

```
What that would do, ostensibly, is
1
2
  keep debt service that the city would have at
  approximately the same amount meaning what we're
  paying now with what we would be paying starting
  in 2025 to 2034 maintained a debt service at
  around, it's around 11 million dollars a year
7
  give or take.
 8
                And if we do that, the tax impact on
  an ongoing basis is significantly less. In fact,
10
  it's less than half of a percent, which equates
11
  to about 21 dollars per home, so you see the
12
  significant, significant impact of utilizing a
13
  nonconforming schedule versus a conforming
14 schedule.
15
                Of note, the city is not looking to
  extend any maturities or specifically back load
  this debt. Instead, its goal is to achieve level
17
18
  debt service, maintain a consistent tax impact
  for residents, and while at the same time,
19
20
  reasonably manage the city's debt finance,
21
  maintain an affordable or at least a consistent
22
  debt profile.
23
                We also recognize that there are
24
  additional matters under discussion, review with
  the city's budget and its expenditures,
```

```
particularly in light of COVID. And in that
  regard, the city is fully prepared to continually
  work with the division in your office, Director,
  as they're doing now to find the best solutions.
 4
 5
                The thought here is that this
  application and the specific request is a direct
 6
  correlation to that process in that the city is
  trying to provide a reasonable and economically,
  you know, stable way to capture really good rates
10
  in the municipal marketplace to permanently
11
  finance debt which is something they need to do
12
  while meeting the objectives of careful financial
13 planning.
14
                So I know I threw a lot at you.
  We've got representatives of the city here and
16
  financial advisor and myself to answer any
17
  questions that the board may have.
18
                                        First, it's
                MS. WALTER:
                             Thank you.
19
  my understanding that Union City has experienced
20
  significant challenges this year due to the
  impacts of COVID-19, particularly revenue losses.
22
  And our records reflect that it appears the city
23
  had one of the most severe loss in terms of tax
24
  collection and state to date.
25
                Can you please describe the impact
```

```
COVID-19 has had on the city's operating
  condition and the look forward concerns for next
  year's budget that warrant the deferral of
  principal payments until 2025.
 5
               MS. COLDITZ: I looked at the
           I actually spoke yesterday with several
 6
  budget.
  people to see what the future is for COVID-19 for
  Union City. I'm aware that it's going up maybe
  50 in three weeks and they expect to go up a
10
  little bit by the spring, but nowhere near as it
11 was in the beginning.
12
                So if we average 350 people, you
13
  know, every three weeks, even if we did maybe 70
14
  every three weeks, that's a lot different that we
15
  had in the beginning from February through June,
16
  so I don't see -- I'm praying it doesn't impact
  unless there's some kind of extreme spread of the
17
18
  COVID-19.
19
                I don't -- if it stays the way it is
20
  and it increases maybe 25 a week, I think we
21
  should be okay. We have the Cares Act until
22
  December.
            I am not sure about the changes that
23
  the feds made to it. I haven't received my
  emails from the county yet, but I don't perceive
  this quarter not being reimbursed and we still
```

```
have over 3 million between now and the end of
2
  the year for COVID.
 3
                MS. WALTER: So thank you for that.
  Although that wasn't exactly the question.
                                                I was
5
  asking about the revenue impacts you've had to
 6
  date so your tax revenue losses.
7
                              Right now we're
                MS. COLDITZ:
8
  collecting close to 95 to 96 percent this
  quarter, and the last quarter we collected
10
  98 percent, so our taxes right now are on target.
11 We usually get 99, but right now we have 95 after
  the fact of this last quarter. The new quarter
12
13
  we just sent out.
14
                I won't know anything until the next
  two months for that quarter, but this past
16
  quarter I thought we were going to be affected
17
  extremely, but it wasn't as bad as we thought it
18
  was going to be. We got 95 instead of
19
  |98 percent, so the receivable is not as bad as we
20
  thought it was going to be.
21
                And as far as the other revenues,
22
  the parking fines were bad until June, but now
23
  we're starting to collect them again, so
  everything is starting to pick up a little bit,
  not extremely, but we're not at a decrease like
```

```
we were for the last four or five months of last
1
 2
  year.
 3
                MS. WALTER:
                             So then I would turn it
  to the financial advisor. What conditions
4
  warrant deferring principal payments at this
         It's my understanding it was because of
  time?
  COVID-19 related revenue issues.
 8
                MR. EISMEIER: Well, in terms of the
  purpose of this application, it's a nonconforming
10
  schedule where the first principal payments would
11 be occurring in the city's 2025 fiscal year.
12
  reason for that structure is, as Jeff indicated
13 in his opening remarks, is that the city is
14 looking to create a level debt service structure
15
  across all of its outstanding debt.
16
                The city has one relatively large
  bond issue that is going to be fully paid off as
18
  of the 2024 fiscal year. And then it has a
  number of HCIA loans that the North Hudson
19
20
  Regional Fire and Rescue Program. All of those
21 loans are also fully retired in 2024.
                                          The result
22
  of that is that the city's longer term debt
23
  service goes from about 7.3 million to just under
  2 million, right about 2 million for the next
  several years after that.
```

```
So the purpose of this application,
1
 2
  sort of reasoning for why we're looking for this
  schedule is to allow for this bond issue which
  will permanently finance about two thirds of the
  city's outstanding notes, allow for this bond
  issue to fit into that financial picture without
  creating a large tax increase in the first year
  and basically keeping the city's debt relatively
  level, and also leaving room to permanently
10
  finance the city's remaining notes over the next
11
  couple of years.
12
                The city's debt service, if this is
13
  approved, the city's debt service would go from
  about 10.1 million to 10.4 million next year
15
  which equates to about a .4 percent tax increase
16
  and then it actually should go down after that
17
  which is as I said will create some room to
18
  permanently refinance the rest of those notes
19
  which we plan to do over the next year or so.
20
                MS. WALTER:
                             So if the city had to
  comply with a conforming schedule, can you walk
22
  us through what the impact would have been?
23
                MR. EISMEIER:
                               Sure.
                                      A conforming
24
  schedule would result in about a $3 million
  increase in debt service next year.
                                        The average
```

```
useful life of these projects is not particularly
         I think the tax exempt bonds are about a
  12 year average useful life and the taxable is 10
          So the fact that when you permanently
  years.
  finance bonds, you're putting principal into your
  budget that you weren't previously having to
7
  budget.
8
                In over a 12 year period and you're
  permanently financing 44 million dollars, it's a
10
  significant number. So the impact of a
  conforming schedule would be about $3 million
11
12 increase in the budget for next year versus the
  approximately $300,000 increase next year from
13
14
  the nonconforming.
15
               And in terms of a tax impact, that
  equals roughly a four percent tax increase which,
17
  in terms of the impact on the average assessed
18
  home, is about $211.
19
               MS. WALTER:
                             Thank you. So the
20
  distinction between the two approaches would be,
21
  in addition to COVID related issues in the
22
  current year with the expenditures and then the
23
  deferred charge from last year due to over
  expenditure, it would be how much, I quess the
  difference for the city is about $200 difference
```

```
in the tax impact this year for the average
1
  homeowner?
 3
                MR. EISMEIER:
                               Yes.
                                     Slightly less
 4
  than that.
             The tax impact, as I said, for the
                                        The tax
 5
  conforming schedule is about $211.
  impact is approximately $21, the nonconforming,
 6
7
  so it's a little less than $200 difference.
 8
                MR. WINITSKY: Director, as you see,
  and as Tim mentioned, the difference between the
10
  two in a city like Union City and for taxpayers
11 in that city is monumental certainly in light of
12
  COVID and some of the hardships that people are
13
  having and to place a burden of that magnitude on
  top of that is something we're very much trying
14
15
  to avoid, while at the same time, thinking very
16
  carefully about how to manage the debt over time,
17
  which is why it's structured in this way.
18
                MS. WALTER: So the objective is to
19
  take advantage of the debt clip in 2025 as an
20
  opportunity to stabilize long term debt service
21
  obligations?
22
                MR. WINITSKY: Yes.
23
                MS. WALTER:
                            Does anyone else have
24
  questions at this time?
25
                MR. CLOSE: I just wanted to
```

```
clarify.
           You had indicated it was more related
  to COVID expenses and revenue impacts which
  doesn't appear to be the case given the
  description. This is more about just stabilizing
  the debt structure at the outset.
  correct, Jeff?
 6
7
               MR. WINITSKY:
                               It's a little bit of
8
  both. I would say the principal reason for doing
  this is to stabilize debt, but in light of COVID
10
  and the immediate impacts upon folks and having
11
  to place all of that this year or next year on an
12
  a tax bill, is even harder, so it's a little bit
1.3
  of both.
14
                In a perfect world, if there were
  not COVID, we would be seeking some -- we would
  be seeking a Nonconforming Maturity Schedule, but
17
  it's amplified by virtue of what's going on with
18
  COVID and the expenditures, deferred charges et
19
  cetera that the city has to deal with it as well,
20
  so it's a little bit of both, but the principal
  reason is to normalize debt service over time.
21
22
               MR. CLOSE:
                           Appreciate that.
23
  you -- maybe Tammy and Susan or you can you
  comment on what additional FEMA reimbursements
  you've received and or other federal funding
```

```
you've gotten to offset some of the expenses that
 2
  you're describing relate to COVID?
 3
               MS. ZUCCA: We didn't receive much
                        I think our first round we
4
  honestly from FEMA.
5
  received 110,000. The second round was maybe --
 6 it was definitely under 130,000. Small projects
  and we've already gotten two reimbursements so
  far. The third one, we're trying to get about
  75,000 towards one of the testing sites that we
10 have here in the city, but it's on hold right
11 now.
12
               We're still getting information
13
  ready for them. And the third project hasn't
14 been submitted yet. So in the grand scheme of
15
  things, FEMA really is not contributing a whole
16
  lot. It's basically the Cares Act that has been
17
  reimbursing most of our expenses.
18
               MR. CLOSE:
                           So you've gotten a
19
  significant amount of reimbursement, Susan?
20
               MS. COLDITZ: Yes, we have. Cares
21 Act has given us just for purposes for all the
22
  masks, sanitizer, everything to stay open,
23
           Approximately, they totaled about 6
  reopen.
  million and we've already spent about a million
25 and I'm getting ready to request another million
```

```
in expenses for this past quarter, so that leaves
1
 2
  us with about one -- million until December.
 3
                MR. CLOSE:
                           Okay. So you are
  receiving other funding source to help offset
4
  some of those costs?
 5
                MS. COLDITZ: Yes.
 6
 7
                MR. CLOSE: That might be helpful
  moving forward in future applications from folks
  to see if there are going to be COVID related
10
  expenses, to see those, but also see funding
11 sources requested and paid out to date or that
12
  are pending because it does sound like there's a
  fair amount of reimbursement here.
13
14
                I understand Jeff's point about the
  stabilization of the debt structure, but I'm not
16
  sure it appears that the COVID expenses are as
17
  much of need given what's described here about
18
  reimbursement that's received and possibly still
19
  pending.
20
                             Yes.
                                    If we didn't
                MS. COLDITZ:
  have the Cares Act, it would be -- it would be a
22
  bad situation for the city.
23
                MR. CLOSE: Sure. I understand
24
  that.
25
                MS. COLDITZ: I'm not sure going
```

```
forward from January on what FEMA is going to
  allow us because they've already sent out I think
  07-15 restricting what we can get as far as
  sanitizer, masks, things to clean everything
5
  with.
 6
                MR. CLOSE:
                            Mm-mm.
                                    Okay.
                                            Thank
7
  you. That answered my question.
8
                MS. COLDITZ:
                             Okay.
 9
                MS. WALTER: So any other questions
  from the board? Hearing none, would someone like
10
11
  to move the application?
12
                MR. BLEE:
                           Motion.
13
                MR. MAPP:
                           Second.
14
                MS. MCNAMARA: Miss Walter?
15
                MS. WALTER: Yes.
16
                MS. MCNAMARA: Mr. Mapp?
17
                MR. MAPP:
                           Yes.
18
                MS. MCNAMARA: Mr. DiRocco?
19
                MR. DIROCCO: Yes.
20
                MS. MCNAMARA: Mr. Close?
21
                MR. CLOSE:
                           Yes.
22
                MS. MCNAMARA: Mr. Avery?
23
                MS. AVERY:
                           Yes.
24
                MS. MCNAMARA: Miss Rodriguez?
  Blee?
25
```

```
1
                MR. BLEE:
                           Yes.
 2
                MS. MCNAMARA: Mr. Light? Ted?
                                                  Ιt
 3
  passes.
 4
                MR. WINITSKY: Thank you very much.
 5
                MS. WALTER:
                            It appears we have
  everyone on from Trenton at this time. Would
 6
7
  that be correct, Everett?
 8
                MR. JOHNSON:
                             It appears so.
 9
                   WALTER: If you could all speak
                MS.
10
  up, we'll revert to our 10:40 item, the
  application from the city of Trenton. If all non
12
  counsel, please raise your hands and be sworn in
13
  for our stenographer, Lauren, and we can proceed
14 with the application.
15
                MR. JOHNSON: That will be Adam
  Cruz, Colin Cherry, Neil Grossman and Mary Henry.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MS. WALTER:
                             Please proceed.
20
                MR. JOHNSON:
                             Good morning.
                                              This
  application is being submitted by the City of
22
  Trenton seeking approval pursuant the Municipal
23
  Qualified Bond Act for the issuance of not to
  exceed 22,924,000 general obligation bonds
25
  consisting of 17,781,000 general improvement
```

```
bonds, 4,607,000 water utility bonds and $536,000
  of sewer utility bonds as qualified bonds under
 3
  the Municipal Qualified Act.
 4
               The qualified bonds will permanently
5
  finance notes that are currently outstanding in
  the amount of 17 million 781 for the general
  improvement bonds. 4,670,000 water utility bond
  anticipation notes. 536,000 sewer utility bond
  anticipation notes that were issued in June and
10
  mature in December of this year.
11
               The city is seeking to permanently
12
  finance the $22,924,000 of prior notes as
13
  qualified bonds. The bonds, the notes were
14
  issued under the bond ordinance that were
15
  previously adopted by the city council and
  approved by this board under the business of the
16
17 Municipal Qualified Bond Act.
18
                The application includes a proposed
19
  Maturity Schedule for the bonds which are all
20
  conforming schedules under the Local Bond Law.
  The city receives $58,963,000 of annual qualified
21
22
  bond revenues eligible to pay principal and
23 interest on those qualified bonds.
24
                The debt service covered ratio for
  the qualified bonds, including the proposed bond
```

```
lissue, exceeds two times the amount of debt
  service on these bonds and that increases by 2026
  three times. The qualified bonds of all projects
  that are in public interest in the amounts
  expended for the improvements are not
  unreasonable or exorbitant for the capital
 6
7
  improvements being undertaken.
 8
                This application is not seeking to
  request approval of any additional debts.
                                              As I
10
  stated previously, all bond ordinances
11 authorizing the bonds have been previously
12
  approved and notes have been previously issued.
13
  We are merely funding and permanently financing
14
  notes and taking advantage of historic low
15 interest rates.
16
                The increase in water utility rates
17
  from the water utility bonds will be a $1.70 per
18
  rate payer. 50 cents for rate payer for the
19
  sewer utility bonds. And the impact on the
20
  average property for the general improvement
21
  bonds is about $51.35 per household.
22
                So at this point, we are merely
23
  requesting approval to issue qualified bonds with
  a Conforming Maturity Schedule under the
  Qualified Bond Act and entertain any questions
```

```
you may have for us at this point in time.
1
 2
                MS. WALTER:
                             Thank you. First, just
 3
  want to clarify, this application does not have
  any impact on the city's net debt because the
 5
  underlying bond ordinances were already
  authorized, correct?
 6
 7
                MR. JOHNSON:
                             Correct.
 8
                MS. WALTER:
                             And the city's MOBA
 9
  revenues at this time are a little under 60
10
  million dollars. So your Qualified Bond Act
11
  coverage ratios is still above two, correct?
12
                MS. HENRY:
                           Correct.
                MS. WALTER: And do you anticipate
13
14 being able to proceed with these projects with
15
  undue delay at this time?
16
                MR. JOHNSON:
                              Generally, the way the
17
  city works, the city spends money for its
18
  projects and then they issue notes and reimburse
19
  themselves. So my understanding is that the
20
  majority of these projects have already been
21
  either acquired or undertaken.
22
                Mary may be able to provider or Adam
23
  some color if that's not the case. But generally
  speaking, the city doesn't issue debt until
  they've actually financed or paid for the
```

```
underlying improvements.
1
2
                MS. HENRY: That's correct.
 3
  spend the money first and then we issue check.
 4
                MS. WALTER:
                             So you don't anticipate
5
  any barriers to final adoption then?
 6
                MS. HENRY: No, we don't.
 7
                MS. WALTER: As you said, this is a
  fairly straight forward application for our
  purposes because we already evaluated the
10 underlying projects. Do any of the board members
11 have questions at this time? Hearing none, would
12
  anyone like to move the application be approved?
13
                MR. MAPP:
                           I move the application be
14
  approved.
15
                MS. MCNAMARA: I need a second.
16
                MR. BLEE:
                           Second.
17
                MS. MCNAMARA: Miss Walter?
18
                MS. WALTER: Yes.
19
                MS. MCNAMARA: Mr. Mapp?
20
                MR. MAPP:
                           Yes.
21
                MS. MCNAMARA: Mr. DiRocco?
22
                MR. DIROCCO: Yes.
23
                MS. MCNAMARA: Mr. Close?
                                          Mr.
24
  Close?
          Mr. Avery?
25
                MR. AVERY: Yes.
```

```
1
                MS. MCNAMARA: Miss Rodriguez?
                                                 Mr.
2
  Blee?
 3
                MR.
                    BLEE:
                           Yes.
 4
                MS. MCNAMARA: Mr. Light?
 5
                MR. LIGHT:
                           Yes.
 6
                MS. MCNAMARA:
                               Thank you.
 7
                MR. JOHNSON:
                              Thank you.
 8
                MS. WALTER:
                             Next application before
  the board would be Sayreville Borough of
10
  Education appearing on a $9 million proposed ESIP
11
  program. Again, as you come up, please speak up
12
  so you appear on the screen to be sworn in before
13
  testifying.
14
                MS. KAHN:
                           Good morning. I'm Andrea
15 Kahn from McManimon, Scotland and Baumann.
                                                Wе
16 are bond counsel to the Sayreville Board of
17
  Education. With me today are Erin Hill who is
18
  the business administrator board secretary,
  Jennifer Edwards from Acacia who is the financial
19
20
  advisor to the Board of Education.
21
                We also have, I believe, Steve
22
  Spiegel who is with Spiegel Architectural Group,
23
  the architect for the Board of Education.
  I'm not sure if either Tejas Desai or Rahul Shif
  chef from Willdan Energy Solutions are here.
```

```
either one of you here?
1
 2
                MR. SHIF:
                           Yes. This is Raul from
 3
  Willdan.
 4
                MS. KAHN:
                           Great.
                                    Thank you.
                                                And I
5
  don't know if you want to swear them in at this
 6
  time.
 7
                MS. WALTER:
                             Yes.
 8
                (At which time those wishing to
  testify were sworn in.)
10
                MS. WALTER:
                             Thank you. You may
11
  proceed with the application.
                MS. KAHN:
12
                           Thank you.
                                        The Board of
13 Education is seeking approval of an Energy
14
  Savings Obligation Refunding Bond Ordinance in an
15
  amount not to exceed 9 million dollars.
                                             This is
  pursuant to N.J.S.A. 18A:18A4.6C3 and N.J.S.A.
17
  18A:24-61.1 in the following sections.
18
  purpose of this is to fund their Energy Savings
19
  Improvement Program.
20
                The plan has been reviewed and
  verified by the verification agency consulting
22
  and it was approved by the Board of Public
23
  Utilities on September 14th.
                                 The Board of
  Education adopted the plan on September 15th.
  This will fund a number of energy conservation
```

```
1
  measures.
 2
                These would include LED lighting,
  high efficiency rooftop units, hot water boilers,
  building management systems, unit ventilators
  with cooling, transformer upgrades. It will also
 6
  include a photovoltaic system which is going to
  be undertaken through a power purchase agreement
  and combined heat and power.
 9
                Perhaps at this point, we can just
10
  open ourselves open to questions. I might just
11
  add, that with the review by the Board of Public
12
  Utilities and the verification agent, the debt
13
  service will be covered by the cost of the energy
14 savings.
15
                And as required by the statute, the
16
  debt service would be budgeted for in their
17
  general fund budget and offset by the savings of
18
  their utility budget.
19
                                          If you
                MS. WALTER:
                             Thank you.
20
  could please describe the impact of the power
21
  purchase agreement on this savings as well as the
22
  year one effect of the rebate?
23
                MS. KAHN:
                           I'm sorry. The impact of
24
  the solar power purchase agreement?
25
                MS. WALTER: Yes.
```

```
1
               MS. KAHN:
                           Yes.
                                 The solar power
2
  purchase agreement actually will add to the
  savings, but the district does not have to pay
  for the cost of it. Instead they will enter into
  a power purchase agreement with the provider who
  will own and the solar units and they will
  arrange for the financing and they will put them
  on and they will provide reduced cost of energy
  during the 15 year period of time that the solar
10
  power purchase agreement can remain in effect so
11
  this increases the amount of the energy savings
12
  and is counted as part of the energy savings
13
  under the Energy Savings Improvement Program.
14
               MS. WALTER:
                             Thank you. One other
  anomaly in the savings schedule here is that year
16
  one the savings are about $270,000 which appears
17
  to result from the rebates. Looking forward in
18
  subsequent years, the range appears to be between
  close to ten and 35,000. If you could please
19
20
  describe that structure to us?
21
               MS. EDWARDS: Andrea, I can jump in
22
  there.
          The reason why there appears to be a
23
  larger savings amount in the first year is
  because there is an anticipated rebate that will
25
  come in. However, we did not assume in the
```

```
savings structure to use all of that rebate in
  the first year because we wanted to be
  conservative in case the rebate got delayed.
 4
                That's why you see an up front
5
  savings schedule there. However, if there is a
  few month delay that crosses the fiscal year,
  then we'd still be able to cover our debt service
  payments in that first year.
 9
               MS. WALTER: Thank you.
                                         It also
  appears that you've locked in the interest rate
10
11 at this point beyond the projections.
                                         Can you
12
  please advise us as to what that rate is?
13
  seeing at 1.78 percent. Is that accurate?
14
               MS. EDWARDS: It's not locked in.
  That's the assumed rate when we go to market.
  That is the estimate for a AA3 credit rating at
16
17
  this time over 20 years is the 1.78 true interest
18
  cost.
         It will all be subject to market when we
19
  do that probably early November.
20
               MS. WALTER: And the debt is being
  sold at negotiated sale?
22
               MS. EDWARDS: That's correct.
23
               MS. WALTER: Does anyone else have
  questions at this time? Hearing none, would
  anyone like to move the approval of the
```

1	application?		
2	М	IR.	BLEE: Motion to approve.
3	М	IR.	DIROCCO: I'll second it.
4	М	IS.	MCNAMARA: Miss Walter?
5	М	IS.	WALTER: Yes.
6	М	IS.	MCNAMARA: Mr. Mapp?
7	М	IR.	MAPP: Yes.
8	М	IS.	MCNAMARA: Mr. DiRocco?
9	M	IR.	DIROCCO: Yes.
10	М	IS.	MCNAMARA: Mr. Close?
11	М	IR.	CLOSE: Yes.
12	М	IS.	MCNAMARA: Mr. Avery?
13	М	IR.	AVERY: Yes.
14	М	IS.	MCNAMARA: Miss Rodriguez?
15	М	IS.	RODRIGUEZ: Yes.
16	М	IS.	MCNAMARA: Mr. Blee?
17	М	IR.	BLEE: Yes.
18	М	IS.	MCNAMARA: Mr. Light?
19	М	IR.	LIGHT: Yes.
20	M	IS.	MCNAMARA: Thank you.
21	М	IS.	KAHN: Thank you very much.
22	М	IS.	WALTER: Thank you. Motion
23	carries. Have	a a	good afternoon. The next
24	application be	for	e the board is the Camden County
25	Improvement Au	thc	ority appearing on a county

```
quaranteed loan revenue bond under the County
 2
  Capital Program.
 3
                As you come up to testify, please
  make sure to speak up so you appear on the screen
  and you can be sworn in. I see Chris Orlando.
                                                    Ι
  see David McPeak. I see Gary Walsh and Josh
  Nyikita.
            Am I missing anyone?
8
                MR. WINITSKY: Jeff Winitsky, bond
  counsel to the Improvement Authority is on as
10
  well.
11
                             Are you anticipating
                MS. WALTER:
12
  anyone else at this time?
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                MR. WINITSKY: Thank you, Director.
16 We are here this morning seeking positive finding
17
  pursuant to N.J.S.A. 40A:5A-6 for the authority
18
  to issue up to 32 million dollars aggregate
  principal amount of county guaranteed loan
20
  revenue bonds and approval pursuant to N.J.S.A.
21 4037A80 for the county to finally adopt an
22
  ordinance guaranteeing the payment of the
23 principal and interest on those bonds.
24
                The proceeds of the bonds will be
  loaned to the County of Camden pursuant to a loan
```

agreement between the authority and the county and will be used thereafter to permanently pay for the costs of acquisition and installation of various capital equipment and the construction of various capital infrastructure for the county as set forth in the county's 2018 capital budget 6 7 which is approximately 31.9 million dollars. 8 The authority has served in this capacity on behalf of the county for its capital 10 program since 1992. This is simply a 11 continuation of that very successful partnership 12 wherein the authority issues bonds on behalf of 13 the county and helps for purposes of undertaking 14 improvements. 15 As I mentioned before, the specific projects to be financed for this financing 17 include the county's 2018 capital program which 18 included infrastructure and equipment for various 19 county departments including buildings and 20 operation, parks, corrections, the sheriff's office, the surrogate's office, the library and 21 22 Public Works and there's a detailed list of those 23 specific improvements that are to be undertaken and financed in Exhibit A to the application that 25 was provided.

```
Also, as noted previously, the
1
 2
  authority will issue the bonds pursuant to its
  own bond resolution and will loan the proceeds
  pursuant to a loan agreement between to it and
  the county. Pursuant to the loan agreement
  itself, the county pledges its general obligation
  paying ability and those loan payments will be
  made in an amount sufficient to amortize the
  principal and interest on the bonds over time.
10
                In addition to the loan agreement as
11
  security, the county guarantee serves as a back
12
  stop for investors for which to the extent a loan
13
  payment is not made under the loan agreement, the
14
  county is unconditionally guaranteed its ad horam
  pledge to make up any deficiencies.
16
                Generally, this is utilized for
17
  purposes of marketing and investors like to see
18
  that there is a specific quarantee behind it,
  notwithstanding the fact that the loan itself is
19
20
  a general obligation pledge. Under current
21
  market conditions, the county anticipates issuing
22
  approximately 26 million dollars of bonds.
23
                Those bonds would mature in years
24
  2022 through 2038 with amortization structure
  that generally produces level debt service
```

```
throughout. I think there's a couple of bumps,
  but generally, it's level throughout the life of
  the bonds. As the board is probably aware, the
  county's net debt is very, very low. This issue
  will have very little effect on its net debt.
                I think it moves from a 1.28 to a
 6
7
  1.3 and change.
                   The tax impact of that is
  extraordinarily low. It's less than a penny for
  $100,000 of assessed which equals about 11
10
  dollars per household. As noted, we've got
11 representatives from the county, from the
12
  authority and the financial advisor today if you
13
  have any questions about the application.
14
               MS. WALTER:
                            Thank you. Just a
  couple clarifying points about the outstanding
16
         So the CCIA's outstanding debt is about
  debt.
  575 million; is that correct?
17
18
               MR. WINITSKY: The authority itself
19
  or the county?
20
               MS. WALTER:
                             The authority itself.
  I believe the county is about 37 million.
22
               MR. WINITSKY:
                               It's roughly that,
23
  but you know, most of that debt -- well, all of
  that debt is, not all of it, but most of that
  debt is conduit debt for various borrowers, some
```

```
of which is the county, some of which are stand
  alone borrowers, et cetera.
                                So while the number
  of the authority is seemingly high, there's very
  little obligation of the authority directly, if
 5
  that makes sense.
                MS. WALTER:
                             To what extent has the
 6
7
  county guarantee CCIA outstanding debt to date?
8
                MR. WINITSKY: Josh, do you happen
  to have those numbers in front of you?
10
                MR. NYIKITA:
                              Almost all of the debt
11
  that is quaranteed by the county issued to the
12
  Improvement Authority was on behalf of the county
13
  litself, so everything that the county guaranteed
  was for its own purposes. The majority of which
14
  are annual county capital programs that were
15
  presented to you today.
17
                MS. WALTER:
                             What amount does that
  include?
18
19
                MR. NYIKITA: I'm seeing that at
20
  about 375 million.
21
                MS. WALTER: Checking in, does
22
  anybody who doesn't have it in, we always ask
23
  while we have you here. When can we anticipate
  receiving the 2019 audit report?
                                     The deadline
  was extended, so you're not too far beyond the
```

```
deadline, but wanted to check in while we had
2
  you.
 3
               MR. MCPEAK:
                             The county audit will
  be filed by the end of this month, within the
4
  next couple of weeks.
               MS. WALTER: Great. CCIA as well?
 6
 7
               MR. ORLANDO: Our auditors are in
8
  the office right now so it will be finalized in
  the next couple of days.
10
               MS. WALTER:
                             Thank you. One of the
11
  things you talked about with a large portion of
12
  this financing is the one stop service center
13
  within the county. If you can please describe
14
  the intended use with the Net Center who is going
15
  to be occupying it. Is there anyone leasing?
                                                   Ιs
  it all county or local facilities. Give us a
17
  little bit of background on that project.
18
               MR. ORLANDO:
                             Sure.
                                    So right now,
19
  the one stop is currently housed at 2600 Mount
20
  Ephraim Avenue which was leased space in
  conjunction with some state offices including
  parole, DMV and Department of Labor. That space
23
  was in pretty bad condition, so what the county
  did, along with the state, was moved to one stop
  as well as labor to Woodcrest.
```

```
1
                Woodcrest Corporate Center, which is
2
  in a leased space for the next three years.
  leased space becomes substantially more expensive
  than where it is right now because the
  anticipation is that we've demoed the existing
  structures at 2600 Mount Ephraim Avenue except
 6
7
  for DMV and parole are stand alone structures.
 8
                Right now the anticipation is to
  build new office space there which would allow
10
  the county one stop as well as Department of
11 Labor to occupy new office space. We've been in
12
  conversations with various state entities to
13
  potentially move into that office to potentially
14
  execute lease agreements for that office space.
15
                We don't have anything finalized as
  of yet with other entities that may come in.
  what will wind up happening, once we kind of nail
17
18
  that down as to who may come in with us, will
19
  decide on final square footage which will allow
20
  us to do our design and ultimately build.
21
                             Thank you. And do you
                MS. WALTER:
22
  anticipate taking any other building out of
23
  service or selling them as a result of the
24
  consolidation?
25
                MR. ORLANDO: No, because the
```

```
building that were there have been demoed, so
  really, it would be starting new, but those
  building are in horrible shape. I mean, we had
  PEOSH and various complaints with state and
  county, workers by the conditions. We've had
 6
  sewer interruptions, sewer pipe breaks, HVAC
  never quite worked properly, so when we wound up
  buying the properties, we did as much as we could
  to keep them running, also anticipating building
10
  new buildings in that space.
11
               MS. WALTER: So going forward,
12
  should we anticipate you coming in with
13 applications for renovations on those buildings?
14
               MR. ORLANDO: We're going to build a
  new building there. We anticipate building a new
16
  building there. The idea is to figure out how
17
  big that building is going to be based on what
18
  other end users want to occupy space with us
19
  being the state. Once that's done, that's about
  13 acres I think in 2600.
20
21
                If we don't need the whole space,
  we'd anticipate subdividing and pushing off that
23 for potential sale. But again, it's all in the
  planning stage right now. Dave McPeak, that
25 would be a question for you when we come back
```

```
with what potential applications for the
2
  buildings.
 3
                MR. MCPEAK: I don't anticipate
  coming for anymore applications. This is part of
4
  a multi year funding and there was funding for
  this 2600 Mount Ephraim project for previous
 6
  years capital projects, so this is actually, I
  believe this is probably the final piece of that
  overall project.
10
                MS. WALTER:
                             Thank you.
                                         Another
11
  question that becomes more relevant these days is
12
  do you anticipate continuing regular use of these
13
  office facilities. I know a lot of people have
14
  talked about whether to downsize or readjust less
15
  office space. Do you think you'll have use for
16
  all of the facilities that you're going to have
  available?
17
18
                MR. ORLANDO:
                            Yeah.
                                     That's a great
  question.
19
             It's becoming very timely based on a
20
  lot of people having to be able to utilize work
21
  from home and shared space. One off the things
22
  we see with the move to Woodcrest where we are
23
  sharing space with the state because of the size
  of that location, the anticipation was always do
  more shared open space in terms of conference
```

```
rooms, in terms of client meeting rooms and
 2
  things like that.
 3
                We are always scaling to a more
  flexible work space anyway, but again, everything
  has kind of been delayed for the last six months,
  not only because of the pandemic and people not
  being as available, but also trying to figure out
  what an office work environment is going to look
  like over the next five, 10, 15 years.
10
                That's all things we're trying to
11
  wrestle with right now which is delayed any
12
  commitment on other parties to decide exactly how
13 many people are going to be in that space, how
14
  many offices we need with the square footage is
  going to look like. So it's all the things we're
15
  working through.
16
17
                MS. WALTER:
                             Have you received any
18
  indication that there will a challenge with
19
  extending construction loans if need be?
20
  seen that pop up a few places. I'm trying to
21
  check in with a large scale project that's had
22
  some deferrals.
23
                MR. ORLANDO:
                              I have not.
                                            I don't
24
  know if Jeff or Dave can weigh in on that.
25
                MR. WINITSKY:
                               No.
                                    I mean, no.
                                                  The
```

```
straight answer is no. In a case of the county,
  it hasn't been a problem.
 3
                MS. WALTER: Great. Thank you.
  Does anyone else have questions for the applicant
  at this time? Hearing none, would anyone like to
  move the approval of the application?
7
                MR. BLEE:
                           Motion.
                MS. MCNAMARA: I need a second.
 8
 9
                MR. AVERY: Second.
10
                MS. MCNAMARA: Miss Walter?
11
                MS. WALTER: Yes.
12
                MS. MCNAMARA: Mr. Mapp?
13
                MR. MAPP:
                           Yes.
14
                MS. MCNAMARA: Mr. DiRocco?
15
                MR. DIROCCO: Yes.
16
                MS. MCNAMARA: Mr. Close? Mr.
17
  Avery?
18
                MR. AVERY:
                           Yes.
19
                MS. MCNAMARA: Miss Rodriguez?
20
                MS. RODRIGUEZ:
                               Yes.
21
                MS. MCNAMARA: Mr. Blee?
22
                MR. BLEE:
                           Yes.
23
                MS. MCNAMARA: Mr. Light?
24
                MR. LIGHT:
                           Yes.
25
                MS. MCNAMARA: Motion passes.
                                                Thank
```

```
you.
1
 2
                MR. WINITSKY: Thank you very much.
 3
                    WALTER: Next application before
                MS.
  the board is the Morris County Improvement
4
  Authority appearing on the guaranteed pooled
  program bond for Rockaway Borough and the pooled
  refunding projects. As you come up again,
  introduce yourself for the record, make sure
  you're visible on the screen so you can be sworn
10 in.
11
                MR. JESSUP:
                             Good morning, Director.
12 Matt Jessup, McManimon, Scotland and Baumann.
13
                MS. EDWARDS:
                              Jennifer Edwards,
14 Acacia Financial Group.
15
                MS. MANTELL: Kathy Mantell with
16 Nisivoccia.
17
                MR. BONANNI: John Bonanni, Morris
18
  County Administrator.
19
                MS. REICHE: Patty Reiche, Rockaway
20
  Borough.
21
                MR. JESSUP: Director, I think
22
  that's all of us.
23
                (At which time those wishing to
24
  testify were sworn in.)
25
                MR. JESSUP: Good morning.
                                             Matt
```

```
Jessup, McManimon, Scotland and Baumann.
  briefly, John Bonanni. He's the Morris County
  administrator and chairman of the Morris County
  Improvement Authority. Patty Reiche is the
  administrator and CFO for the Borough of
  Rockaway. Kathy Mantell of course from
  Nisivoccia, the auditors to the borough and Jenn
  Edwards from Acacia Financial Group is the
 9 financial advisor to the Improvement Authority.
10
               This is an application pursuant to
11 N.J.S.A. 40A:5A-6 in connection with the adoption
12
  of a bond resolution and issuance by the
13
  Improvement Authority of its county of Morris
14
  guaranteed pooled program bonds. The MCIA bonds
15
  are being issued in two series.
16
               Series A will fund the Borough of
17
  Rockaway's new money bonds project. And Series B
18
  will refund 2011 and 2012 bonds previously issued
19
  by the Improvement Authority which refunding will
20
  result in debt service savings to the local
  participants of those original 2011 and 2012 bond
22
  issues.
23
               The refundings do meet all of the
24
  requirements of the LFB refunding rule. We did
  include the information on the refunding bonds in
```

```
the application. We'll talk about them in a
  moment. Sort of as part of the bigger story here
  of the total transaction that's being undertaken.
  So with respect to the Series A new money
4
  Rockaway Borough bonds, the borough has short
 6
  term notes outstanding in the aggregate amount of
7
  $9,837,739.
 8
                That consists of general capital
  notes and water utility notes. Those notes
10 mature January 21st 2021. In addition to those
11 notes, the borough has approximately $780,000 in
12
  existing bond ordinance authorizations that have
13
  not yet been previously been issued, not
  previously been borrowed, but that it now needs.
15
                So in total, between the existing
16
  short term notes that the borough has out
17
  standing and the new money needs, the borough is
18
  seeking to issue 10.62 million in general
19
  obligation bonds. Given how well long term
20
  interest rates are in the market right now, which
21 I know the board has been hearing that for
22
  months, including some of the applications heard
23
  this morning, the borough determined this is the
  best time to get into the market, issue bonds,
  long term finance on these projects and lock in
```

```
really low long term interest rates. That's it.
1
 2
                The borough doesn't have a credit
 3
           They haven't issued bonds on their own
  rating.
  in 17 years. Those bonds are long since been
4
  paid off.
             The only bonds they have issued since
  have been through the Improvement Authority are
  actually part of the refunding series that we'll
  talk about in a minute.
 9
                So without a rating and without
  being a frequent issue in the marketplace, the
11 borough determined it could really achieve the
12 lowest interest rates possible going through the
13 AAA Morris County guaranteed pooled program here.
14
                So the borough is going to issue its
  general obligation bonds to the MCIA and use the
  proceeds from the sale of those bonds to pay off
17
  the notes and to raise the new money that it
18
         On the general capital side, those
19
  Rockaway bonds will mature from 2021 through
20 2034. That's a conforming Maturity Schedule, and
  a projected true interest cost of 1.35 percent.
22
               On the water utility side, the bonds
  will mature in 2021 to 2040, also pursuant to a
23
  conforming Maturity Schedule and also have a
  projected true interest cost of 1.99 percent.
```

```
The borough has very little debt outstanding as I
  talked about earlier, about 6.8 million dollars
  and a net debt of just 0.82 percent.
 4
                The MCIA will sell its pool program
5
  bonds and use those proceeds to buy the general
  obligation bonds of the borough in that
  traditional bond to bond transaction that I know
  the board is familiar with. And of course the
  MCIA bonds will be quaranteed by Morris County's
  AAA rating which leads to the TIC rates that I
11 mentioned earlier.
12
                So unrelated to that transaction,
13
  but timing is everything, right?
                                    The MCIA has an
14
  opportunity to refund both its 2011 bonds and its
15
  2012 bonds for debt service savings.
16
  refunding deal is being combined with the
17
  Rockaway new money deal to provide for cost and
18
  market efficiencies.
19
                So in 2011, the MCIA issued bonds
20
  that funded projects for Morris County, the Town
21
  of Newton and the Borough of Rockaway. And then
22
  in 2012, the Improvement Authority issued bonds
23
  to finance projects for the county and the
  Borough of Chester. So in total, the amount
  across those two bond issues to be refunded is,
```

```
approximately, 22.965 million.
1
2
               And the refunding transaction is
  expected to produce over 11 percent net present
  value savings or about 2.55 million dollars after
  all costs of issuance, et cetera, of course.
  That includes 15 percent NPV for Chester.
  percent NPV for Rockaway and nearly six percent
  for Newton.
 9
                So as I mentioned earlier, the
10
  refunding does meet all the parameters of the LFB
11
  refunding rule. All the bonds have net present
12
  value savings in excess of three percent, some
13
  six or seven times that amount actually.
14
  service savings are substantially level and all
15
  of the obligations are maturing in the same time
16
  period of the original bonds. So if you have any
17
  questions, we'll gladly try and answer them.
18
               MS. WALTER:
                             Thank you.
                                        First, I
19 would like to note for the applicant that the
20
  ordinances were very thorough, which is always
  appreciated giving us an idea of the size and
22
  scope of the project and it didn't reflect
23
  anything that was an considered an unusual
  project on our on the other hand, so that's nice
25
  to see.
```

```
We see a lot of pooled applications
1
 2
  where we don't have that level of detail.
  percent savings overall is excellent. I had a
  couple questions about some of the underlying.
  It looks like in the 2012 bonds there was a
 5
  potential for 2012 to fall below the three
7
  percent threshold.
 8
                Obviously, with the blended savings,
  it looks like everything is great. If you could
  explain to us that what you're seeing there and
10
11
  the value moving forward with that component.
12
                MR. JESSUP: Sure, Director.
13 let Jenn address the issue of where we stand
14
  today, but just a little bit of background, when
15 we first started putting the refunding together,
16
  realizing we had an opportunity to combine it
17
  with the Rockaway deal to benefit all the local
18
  units really, that issue which is a Chapter 12
19
  county college bond issue, so of course half of
20
  the debt service is paid for by the state, that
  issue was below three percent, just below three
22
  percent.
23
                And the idea at the time, quite
  frankly, was to come and ask the board to be able
  to put that bond issue in notwithstanding
```

```
because, A, it is kind of small so the odds it
  were to boost high above three percent on its own
             And B, of course, the state benefits
  are slim.
  from the savings as well, so it's not just county
  that benefits, but the state benefits as well.
 6
               As the markets have turned, that
7
  deal got somewhat comfortably above the three
  percent so at that point we said, this looks
  good, we think we can go without it. But to your
  point, we would like to do that issue almost
10
11 regardless, given it's a small bit of the cost of
12 issuance for sure. We're already doing the
13 balance of the deal and both the county college
  and the state benefit from it.
               MS. EDWARDS: Just to echo that,
15
16
  Director, the savings were 3.19 at the time the
17
  application was submitted. That has gone down a
18
  little bit since then due to widening of credit
19
  spreads, so it would be great to have that
20
  approval in hand if it does drop slightly below
21
  the three percent because we wouldn't be able to
22
  move forward with it on its own likely.
23
               MS. WALTER: And below
24
  three percent, the offset against the cost of
  issuance is still yielding a savings?
```

```
1
                MS. EDWARDS: You mean on an annual
  basis. We would structure it to be level debt
 2
  service where no year would drop below or have
  negative savings. It would all have to be
 5
  positive.
                MS. WALTER:
 6
                             No.
                                  I was asking that
7
  leven if they were below three percent, would they
  still have ultimately savings once you factor in
  the cost of issuance?
10
                MS. EDWARDS: Yes, that percent is
11 net of cost of issuance.
12
                MS. WALTER:
                             Thank you.
                                        It appears
13
  the County of Morris agreed to quarantee the debt
14
  for this project. Can you describe the rate
15
  impact of having a AAA county rating provides for
  this issuance.
16
17
                MS. EDWARDS:
                             We did an initial
18
  comparison of the Borough of Rockaway new money
19
  versus their stand alone, which as Matt
20
  mentioned, they do not have an underlying credit
21
  rating. So for purposes of this, we assume if
22
  they weren't AAA rated, they would end up in the
23 AA category.
24
                And with that being said, it looks
  like the difference the AAA including any annual
```

```
fees or trustee fees that are incorporated within
  that, that the savings would be well over 100,000
  for the life of the 20 year issue to use the
  Improvement Authority.
5
                MS. WALTER: Great.
                                     Thank you.
 6
  Does anyone else have questions for the
  applicant?
              Hearing none, would anyone like to
  move this application be approved?
 9
                MR. CLOSE: I'll move the
10
  application.
11
                           I'll second that.
                MR. MAPP:
12
                MS. MCNAMARA: Miss Walter?
13
                MS. WALTER: Yes.
14
                MS. MCNAMARA: Mr. Mapp?
15
                MR. MAPP: Yes.
16
                MS. MCNAMARA: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MS. MCNAMARA: Mr. Close?
19
                MR. CLOSE: Yes.
20
                MS. MCNAMARA: Mr. Avery?
21
                           Yes.
                MR. AVERY:
22
                MS. MCNAMARA: Miss Rodriquez?
23
                MS. RODRIGUEZ: Yes.
24
                MS. MCNAMARA: Mr. Blee?
25
                MR. BLEE: Yes.
```

```
MS. MCNAMARA: Mr. Light?
1
 2
                MR. LIGHT: Yes.
 3
                MS. MCNAMARA: Motion carries.
  Thank you.
4
 5
                MR. JESSUP: Thank you. Appreciate
  it.
 6
                MS. MCNAMARA: Next application
  before the board is the Monmouth County
  Improvement Authority on a county guaranteed
10
  pooled governmental loan revenue project. Again,
11 as you come up, please speak up so you appear on
12
  the screen and can be sworn in before testifying.
13
                MR. DRAIKIWICZ: John Draikiwicz
14 from Gibbons, bond counsel to the Monmouth County
15 Improvement Authority.
16
                MR. BACHER: Doug Bacher, NW
17
  Financial, financial advisor to the Monmouth
18
  County Improvement Authority.
19
                MS. WALTER: Do we have any
20
  representatives of the Improvement Authority
21
  here?
22
                MR. DIROCCO: Just for the record, I
23
  want to confirm I'll be recused on this matter.
24 I won't be participating.
25
                MS. WALTER: Okay.
                                    Thank you.
```

```
Recusal is noted. And Doug, I believe you're the
  only one that needs to be sworn in before
 3
  testifying.
 4
                (At which time those wishing to
5
  testify were sworn in.)
 6
                            Please proceed.
                MS. WALTER:
 7
                MR. DRAIKIWICZ:
                                 Thank you.
                                             The
8 Monmouth County Improvement Authority proposed to
  issue its bonds to the public in an amount not to
10 exceed $61,513,055. The proceeds of which will
11 be used to acquire the authority's bonds in an
12 amount equal to $61,513,055.
13
                The proceeds of which will be used
14 to make a loan to eight municipalities in
15 Monmouth County. I would like to note for the
16 record that those two dollar amounts total
17
  $123,026,110. And unfortunately, the application
18
  page of the application had 121 million dollar
19 number, so a two million dollar discrepancy, but
20 we did inform Pat McNamara of the discrepancy and
  wanted to note it for the record.
21
22
                The remainder part of the
23
  application however did include numbers that
  equaled $123,026,110.
                         The Monmouth County
  Improvement Authority bonds will be secured by
25
```

```
general obligation bonds of each municipality.
  And each municipality bonds will have a
  conforming bond Maturity Schedule.
 4
               The Monmouth County Improvement
5
  Authority bonds related to each loan will also be
  secured by a quarantee from the County of
  Monmouth which is rated AAA by all three bond
  rating agencies. We hereby request positive
  findings on the project financing as well as
10
  positive findings on the county quarantees in
11
  connection with this financing.
                                    If the Local
12
  Finance Board has any questions, we would be
13 happy to answer them at this time.
14
               MS. WALTER:
                            First, thank you for
15
  taking note of the corrected amount from the
16
  applications submission. We were able to take
17
  that on notice at the board and amend the
18
  application to reflect such, so your current
19
  request is for what total amount?
20
               MR. DRAIKIWICZ: $123,026,110.
21
               MS. WALTER:
                             Thank you. Now, we're
22
  familiar with the pooled note program generally.
23
  We're able to waive the applicant's appearance in
  this matter because the individual submissions
  were sufficient on the supplemental
```

```
questionnaire, so thank you for that. The items
  of significance for our purposes today, debt
  outstanding is a total of what from the MCIA at
  this time?
 4
 5
               MR. BACHER:
                            The outstanding amount
 6 at the Monmouth County Improvement Authority is
  743,900,000 with the exception of a small FMRA
 8 note -- well, that's not true. All of it is
  conduit financing. None of it is county
10 financed. It's all for conduit municipalities,
11 school boards and fire districts within the
12 County of Monmouth.
13
               MS. WALTER:
                             Thank you. And could
14 you please describe the new money components of
15 the issuance?
16
               MR. BACHER: You mean with the
17 individual municipalities?
18
               MS. WALTER:
                           Yes.
                                  If you could
19 briefly describe the character of the projects
20 being financed.
21
               MR. BACHER: Yes. It's a
22 combination of outstanding municipal notes with
23
  the eight participants. There are eight
  participants. It's Allenhurst, Asbury Park,
  Belmar, Manalapan, Millstone, Township of
```

```
Neptune, Red Bank and Sea Bright.
1
2
                It's a combination of outstanding
  municipal notes with those entities and unfunded
  outstanding ordinances that have previously been
 4
  adopted by each of those eight municipalities.
 6 And it's for a combination of projects, I think
  detail was provided in our application, but it's
  a variety of projects that each of those either
  general improvements, different kinds of capital
  improvements, roadway improvements, general
10
11 improvements at each of those eight
12
  municipalities.
13
               MS. WALTER:
                             Thank you.
                                        And it does
14 appear that there may have been some confusion as
15 to whose appearance was waived, so just to
16
  clarify.
           When we authorized waiver of appearance
  for this session and going forward, please bear
17
18
  in mind, we do not waive it for the actual
19
  applicant, the MCIA, just for the underlying
20
  participants. So we would anticipate that in all
21
  further appearances, the MCIA would have a
22
  representative on the line. It seems there may
23 have been some confusion for this hearing.
24
               MR. BACHER:
                             The Monmouth County
25
  Improvement Authority, it's basically just John
```

```
and I that appear on each. They have no real
          They have a part-time secretary, but
  there are no -- there is no staff at the Monmouth
  County improvement Authority.
5
                So in the past, it's basically just
  been John and myself and when we need it to bring
  one of the conduit issuers forward, we bring them
  forward as well. I don't have a better
  explanation than that.
10
                             Thank you.
                MS. WALTER:
                                         I think
11
  that's all the questions I have at this time.
                                                   Do
12
  any of the other board members have questions?
13
                MR. BLEE:
                           Motion to approve.
14
                MS. MCNAMARA: Do we have a second?
15
                MR. AVERY: Second.
16
                MS. MCNAMARA: Miss Walter?
17
                MS. WALTER: Yes.
18
                MS. MCNAMARA: Mr. Mapp?
19
                MR. MAPP:
                           Yes.
20
                MS. MCNAMARA: Mr. Close?
21
                           Yes.
                MR. CLOSE:
22
                MS. MCNAMARA: Mr. Avery?
23
                MR. AVERY:
                           Yes.
24
                MS. MCNAMARA: Miss Rodriquez?
25
                MS. RODRIGUEZ: Yes.
```

```
MS. MCNAMARA: Mr. Blee?
1
 2
                MR. BLEE:
                           Yes.
 3
                MS. MCNAMARA: Mr. Light?
 4
                MR. LIGHT:
                           Yes.
 5
                MS. MCNAMARA: Motion carried.
  Thank you.
 6
7
                MR. DRAIKIWICZ:
                                 Thank you very
8
  much.
 9
                MS. WALTER:
                             Have a good afternoon.
  Next application appearing before the board is
  the Bergen County Improvement Authority regarding
12
  a lease obligation for Felician University
13
  Project. Again, as you come up, if you could
  please speak up so you'll appear on our screen
14
  and be sworn in before testifying.
16
                MR. LANGHART: Good afternoon,
17
  Director.
              It's Chris Langhart from McManimon,
18
  Scotland and Baumann.
19
                MS. WALTER: Who do you have with
20
  you today?
21
                MR. LANGHART: So today we have with
22
  us, Joe Luppino who is the CFO for the
23
  Improvement Authority and the treasurer for the
  County of Bergen. From Felician University, we
25
  have Tom Truchen. I hope I'm saying that right.
```

```
And their counsel, Gary Walsh and John Bitar from
  Windels Marx. And from Siemens who is the lender
  and lessor in this deal, we have Eric Herman and
  their counsel, Tony Stegnan. I think that's all.
 4
 5
                (At which time those wishing to
  testify were sworn in.)
 6
7
               MS. LANGHART: Director, I'll give a
 8 brief overview of the deal. Thank you for the
 9 members of the LFB for hearing our application
10 here today. This deal involves the issuance of
11 2.7 million dollars worth of lease obligations by
12
  the Bergen County Improvement Authority for the
13 benefit of Felician University.
14
                I would note right off the top, that
  the lease obligation payments are non recourse to
16
  the authority. For the record, that means in the
17
  event of non payment, the Improvement Authority
18
  is not liable for payment. There is also no
19
  county credit or municipal credit involved in
20
  this deal.
21
                It is a strict conduit deal by the
22
  Improvement Authority. It's anticipated that
23
  Siemens, as the lender, will make 2.7 million
  dollars to Felician University for the purchase
  of certain equipment that's designed to lead to
```

```
energy efficiencies.
1
 2
                There is water chilling equipment,
  which I assume has something to do with air
  conditioning and building automation systems.
  The university will purchase equipment, install
  it, they will make lease payments over a period
  of time that will compose of interest component
  to Siemens through the Improvement Authority, and
  upon final payment, they will own all the
10
  equipment.
             It's a pretty straight forward deal,
11 but we're happy to answer any questions you might
12
  have about it.
13
                MS. WALTER:
                             If you could please
14
  distinguish between this and the traditional ESIP
15
  model which we see more commonly before the
16
  board, that would be helpful.
17
                MR. LANGHART: Gary or John, I don't
18
  know if you want to address that.
19
                MR. WALSH: I didn't quite catch the
20
  question.
21
                MS. WALTER:
                             I was asking about the
22
  structure of the energy financing. We see a lot
23
  of ESIPs before the board. This is a slightly
24
  different structure, so I was hoping you could
  provide some background.
```

```
MR. WALSH:
                          Yeah.
                                  This is not an
1
 2
  unusual structure for this kind of equipment with
  respect to colleges and universities or and even
  with respect to healthcare entities or other
  privately owned facilities.
                                These lease
 6
  financings are pretty standard throughout the
7
  country.
 8
                The only difference here is in order
  to effectuate the tax exemption, it is necessary
10
  to utilize a state or political subdivision of a
11
  state or agency which is the reason for asking
12
  the Bergen County Improvement Authority to act in
13
  a conduit financing. This could traditionally
14
  could -- in a lease arrangement between Siemens
15
  and Felician, but not have accorded the ability
16
  to get a tax.
17
                MS. WALTER:
                             Thank you.
                                         I note that
18
  the agreement essentially specifies that Siemens
19
  will guarantee the energy cost reductions of at
20
  least 2.7 million. It appears that essentially
  it's assuring that there won't be any costs to
22
  the school above the savings they obtain on the
23
  principal payments.
                        Is that accurate?
24
                           Yeah, I'll defer to
                MR. WALSH:
  Siemens to talk to that point as well.
```

```
UNKNOWN SPEAKER: You're correct.
1
2
  There are quaranteed energy savings in this
  project and I believe there was a cash flow
  analysis that was included in the information and
  it lists both the energy and operational savings
  that are expected to be achieved from the
 6
7
  project.
8
                And then from those savings, and I
  believe there's a small capital contribution on
  an annual basis for deferred maintenance.
10
11 Effectively, that's what that covers. There will
12
  be sufficient funds for university to make the
13
  debt service payments.
14
                MS. WALTER:
                             Thank you. Do you
  anticipate variability in the savings rate year
16
  over year?
17
                UNKNOWN SPEAKER:
                                  Normally, there is
18
  some escalation assumptions built into the energy
19
  savings, but in general, in our experience, once
20
  these improvements are installed, they continue
21
  to deliver the same level of savings throughout
22
  the level of the transaction and then beyond.
23
                MS. WALTER:
                             Thank you.
                                         What is the
24
  useful life, first of all of the improvements and
  then I'll ask a secondary question.
```

```
1
                UNKNOWN SPEAKER:
                                  These are all very
2
  long useful life. I'm not the engineer on the
  project. I'm the lender, but I believe all of
  these have upwards of a 20 year useful life.
  It's a lot of basic infrastructure.
                MS. WALTER: Do we know what the
 6
7
  blended rate for the useful life is?
8
                UNKNOWN SPEAKER:
                                  I don't have that
  information at hand. Sorry.
10
                MS. WALTER: Can anyone on the call
11
  confirm that we are using the useful life that
12
  will exceed the duration of the obligation here?
13
                              It's two portions.
                MR. TRUCHAN:
14
  The chiller project, which Christopher correctly
15
  said, it's for air conditioning and also lighting
16
  and improvements would include controls.
17
  Chillers typically have lives in the 225 to 30
18
  year range, so that would be longer.
19
                The controls in place, I would think
20
  would also, although I don't have it in front of
  me approach that 20 year term, so as a blended
22
  rate you're look at exceeding, I think.
23
                MS. WALTER:
                             Thank you. And what
  are the ongoing operational and maintenance
  costs, and are they factored in to this
```

```
1
  assessment?
 2
                UNKNOWN SPEAKER:
                                  The ongoing
 3
  operational maintenance is not funded by this.
  That's handled either directly by the university
 5
  or through, they would contract the maintenance
  of the equipment out to the third party which
 6
7
  could be Siemens.
 8
                MS. WALTER: What's typically the
  ongoing cost to repair?
10
                                  I'm the lender.
                UNKNOWN SPEAKER:
                                                    Ι
11
  can't really answer that. Perhaps the university
12
  could answer it.
13
                MR. TRUCHAN: We do not have the
14
  detail on the cost to repair. As I mentioned
15
  earlier, the savings of approximately 2.7 million
16
  dollars, we would consider any maintenance cost
17
  as part of our operational budget and we take
18
  that from there and consider that in all
19
  operational budgeting expenses.
20
                That would be included in the
  operational budget. And again, the 2.7 million
22
  savings is comprised of actual energy costs and
23
  also some operational costs that was set
  previously, but the cost you just mentioned would
  be covered in our yearly operational budget.
```

```
MS. WALTER: Even if there were an
1
2
  offset against the ultimate savings due to
  ongoing operational costs, you anticipate you
  would still yield substantial savings through
  this transaction?
 6
                MR. TRUCHAN: We would yield savings
  depending on what the costs were.
                                      It's not
  anticipate to have a substantial expense to
  correct this. As long as we go along those
  lines, we do anticipate to have savings.
11
                MS. WALTER:
                            Thank you. Does anyone
12
  else have questions for the applicant at this
13
         Hearing none, would anyone like to make a
  motion to approve the application?
15
                MR. MAPP:
                           Move.
16
                           I'll second.
                   LIGHT:
                MR.
17
                MS. MCNAMARA:
                              Miss Walter?
18
                MS. WALTER:
                           Yes.
19
                MS. MCNAMARA:
                               Mr. Mapp?
20
                MR. MAPP:
                           Yes.
21
                MS. MCNAMARA: Mr. DiRocco?
22
                MR. DIROCCO: Yes.
23
                MS. MCNAMARA:
                              Mr. Close?
24
                MR. CLOSE:
                           Yes.
25
                MS. MCNAMARA: Mr. Avery?
```

1	MR. AVERY: Yes.
2	MS. MCNAMARA: Miss Rodriguez?
3	MS. RODRIGUEZ: Yes.
4	MS. MCNAMARA: Mr. Blee?
5	MR. BLEE: Yes.
6	MS. MCNAMARA: Mr. Light?
7	MR. LIGHT: Yes.
8	MR. TRUCHAN: Thank you.
9	MS. WALTER: Good luck with the
10	project. Next application appearing before the
11	board is the Newark City Parking Authority
12	regarding a subordinate loan agreement proposal.
13	MR. JOHNSON: Good afternoon. This
14	is Everett Johnson from the Law Firm of Wilentz,
15	Goldman and Spitzer, bond counsel to Newark
16	Parking Authority. With me today I have Anthony
17	Mack who is the executive director of the Parking
18	Authority and Eric Terain who is the financial
19	advisor to the Parking Authority.
20	MS. WALTER: I can see both of you.
21	Is there anyone else joining, or are good to
22	swear in?
23	MR. JOHNSON: I think that will be
24	all.
25	(At which time those wishing to

testify were sworn in.) 1 2 MR. JOHNSON: The Parking Authority of the City of Newark is proposing to borrow a not exceeding 3 million dollars from TD Bank for the purpose of completing the construction of a structured parking facility containing a 510 6 space parking garage, office space for the finance department for the City of Newark of approximately 13,000 square feet, a storage and 10 office space for municipal court of the city of 11 approximately 14,000 square feet, offices for the 12 authority itself of approximately 16,000 square 13 feet and retail/cafe space for 2300 square feet 14 including common areas and public improvements and also funding interest to pay debt service on 15 bonds that were issued in 2018 which I will 16 17 describe further later on. 18 In December of 2018, the Parking 19 Authority issued \$37,386,500 of parking revenue 20 bonds to finance the aforementioned parking 21 facility. A general contract was reflected 22 through a competitive building process and began and construction of parking soon began in early 23 24 The parking facility is currently over 90 percent complete.

```
However, due to some unforeseen
1
 2
  construction costs, the authority needs to the
  ability to borrow an additional 1.05 million to
  complete the construction of the parking
  facility. Additionally, the impact of the
  COVID-19 pandemic has had an adverse affect on
 6
7
  the authority's finances.
 8
                The authority had to temporarily
  shut down its meter marking and tipping
10
  operations for a couple months in the spring of
  2020.
11
         Additionally, the delay in the completion
12
  of the construction of the facility negatively
13
  impacted projected revenues for 2020.
                                          Even once
14
  the project is completed, the Prudential Center
15
  was a major revenue source of revenue of parking
16
  has shut down its concerts and live performances
17
  through at least the end of 2020 and probably the
18
  beginning of 2021.
19
                Additionally, City Hall and
20
  municipal court are operating at a reduced
21
  schedule which will generate less for the parking
22
  facility to the end of the year.
                                     There has been
23
  projections for the parking facility for 2020
  much less than anticipated. And as a result,
  they will have to use the remaining 1.5 million
```

potentially to pay interest on the bonds through stabilization. 3 TD Bank deferred interest due on the 2018 bonds for six months. Initially, there was capitalized interest that was set aside in 2018 to pay interest on the bonds through completion That capitalized interest was of the project. paid and drawn down upon in June of 2020 was the lost cap I payment. TD Bank agreed to pay the interest due for the loan for the 2018 bonds for 10 11 six months from July through December 2020. 12 And instead, interest would be paid 13 from January 2021 through June of 2021. expectation of the authority's will be stabilized 15 in 2021 and be sufficient to pay debt service on 16 the bonds at that point in time. The authority 17 proposed not to exceed 3 million dollars which

Meaning that the authority will only draw down on the loan that's needed. Therefore, they will only pay interest which will not exceed 3.5 percent on the loan, only upon the amount they draw down upon as necessary. The loan with a 20 year amortization schedule with a five year term. And in the five years, the interest rate

will be a line of credit loan.

18

```
will reset with TD Bank or the authority can take
  a loan from another source.
 3
                The authority operates on a system
  wide basis reflected all its revenues and
  expenses from its operations and facilities.
  Therefore, the authority secured the payment of
  the principal and interest on the loan through a
  pledge that was parking fees, meter fees and its
  share of ticket revenues.
10
                Additionally, revenues the Parking
11 Authority received from the city from the lease
12
  agreement from the city office space.
                                          The city
13
  also has an agreement with HVSC which operates
14
  and manages the Prudential Arena. That agreement
15
  requires the HVSC to pay the Parking Authority
16 minimally $300,000 annually.
17
                The loan will be supported to the
18
  2018 outstanding bonds. It will not be subject
19
  to a Parking Authority properties.
                                       TD Bank
20
  already has a mortgage on the property from the
21
  2018 bond financing. The loan would not be
22
  secured by quarantee for the revenue, tax credit
23
  of the City of Newark.
24
                The city taxpayers will have no
  liability for payment or guarantee of the loan.
```

```
The city will receive parking taxes from
  15 percent of anybody from parkers using the
  parking facility. Additionally, the city will
  see an additional seven percent of an event
4
  parking tax during arena event nights. They will
  also collect payroll tax of 11 percent from the
 6
  salaries of employees that work in the recollect
  parking facility.
 9
                The city and the surrounding
  businesses will receive significant financial and
10
11 economic benefit from the construction of the
12
  project.
           It is important to note, I think in the
13
  application that the feasibility study that was
14 prepared by Tim Haahs and Associates prior to the
15 issuance of the 2018 bonds projected debt service
16 in excess of the debt service due on the bonds so
  that's even with this additional loan of 3
17
18
  million dollars.
19
                Total debt service on the bonds
20
  alone would be less than the debt service that
21
  was outlined in the feasibility study.
22
  feasibility study covered projected revenues over
23
  a 10 year period. The feasibility study showed
  positive net income in years one through 10 with
  net income increasing incrementally each year
```

```
with debt service coverage 1.5 to 1.98.
2
                Once the parking facility is
  completed and the pandemic asides the authority
  expects the parking facility to generate enough
  revenue to pay its expenses including debt
  service on the bonds in the loan. I want to add
 6
  one other thing I think is important for this
  loan.
 9
                Unlike most parking garages that
10
  rely strictly on revenues from the parking, this
11
  significant fixed component to the revenues will
12
  be received by the authority.
                                  The city is moving
13
  lits finance and municipal court, at least a part
14
  of municipal court over to the new facility in
15
  the next month or two.
16
                So by January, they will be
17
  collecting directly from the city. The authority
18
  is going to allocate money that was paying for
19
  rent in its current space towards debt service on
  the bonds when it moves its offices over to the
20
21
  new facility and next month and the -- has agreed
22
  to make a fixed payment of minimally $300,000
23
  annually to the Parking Authority.
24
                So projected debt service is about
  2.2 annually. About 1.5, 1.6 is going to be
```

```
fixed revenue coming into the Parking Authority
  before a car even parks in the garage.
  only need to generate another $600,000, $700,000
  to pay debt service for parking in the garage
 5
  itself.
               Additionally, the Parking Authority
 6
7
  is currently working with the city to increase
  lits meter rates and ticket rates, ticket fines as
 9 well to generate more revenue for the Parking
10 Authority and they expected that rate increase to
11 be approved passed by their Board of
12 Commissioners and City Council some time between
13 now and the beginning of 2021 which will general
14
  additional revenue for the Parking Authority
15 which will generate enough to pay debt service on
16 these bonds and operate the Parking Authority
17
  with its employees and current budgeting
18
  operations.
19
                So in accordance with the Local
20 Authority Fiscal Control Law, the authority
21
  respectfully requests the Local Finance Board to
22
  issue positive findings on the loan and the
23
  approval of the authority's resolution to
24
  undertake the loan. And at this point, I will
  entertain any questions you may have for us.
```

```
Thank you. And first,
1
               MS. WALTER:
2
  speaking to the Parking Authority, it certainly
  has been an unusually challenging year. I know
  you're trying to stand up with a couple of large
  projects, so first I commend you for your
  creativity in trying to address this and for all
 6
  the restraint you guys have shown in trying to
  manage through this, this year.
 9
                I just wanted to acknowledge that
  right off the bat, because I understand it has
10
11 been a challenge. And to that end, you're
12 looking at some potential extension of the
13
  construction period, it seems. Are your leases,
14
  those quaranteed revenues, those entities still
15
  comfortable participating? You haven't had any
  push back about the extension of the construction
17
  period.
18
               MR. MACK:
                           None at all.
                                         It's the
19
  City of Newark.
                    The leases were approved
20
  simultaneous with the redevelopment agreement.
21
  We really hope to be able to move in next month,
22
  but definitely by December the 1st.
23
               MR. JOHNSON:
                            And Director Walter, I
  don't know if you recall, last month the City of
  Newark came to you guys for a 2.5 million dollar
```

```
bond ordinance. That bond ordinance was to do
  the fit out for this space in this facility.
 3
                MS. WALTER: Okay. So that's
 4
  progressed since then?
 5
                MR.
                   JOHNSON:
                             The city council
  adopted the bond ordinance, so, yes.
 6
7
                MR. TERAIN:
                             I spoke with the
8
  Devil's this morning. They asked if we delay
  another six months, but I told them we were ready
10
  to go.
11
                MS. WALTER:
                             In terms of your long
12
  term revenue projections, are you assuming
13
  continued closures through early next spring?
14 What are you projecting at this time?
15
                MR. TERAIN: We're really projecting
  closures through the summer. So it looks like
17
  the hockey season over at the Pru Center probably
18
  is going to start in January, but that's going to
19
  be somewhere between five and 25 percent. Given
20
  the fact that they have their own parking
21
  facility, that doesn't really seem like a revenue
22
  opportunity for us.
23
                They do think, however, that once
  they get into the summer and into the fall, they
  will see a significant pick up in activity and of
```

```
particular interest to us are the concerts.
  from their end, we really see them being dormant
  probably for the next six to eight months.
  the parking side though, however, we think that
  we will generate some revenue of the feasibility
  study as referenced was showing about 600,000 or
 6
7
  so in open market revenue.
 8
               We think that we get maybe
  25 percent of what we were going to get in a non
10
  COVID environment in the first quarter up to 50
11 percent in the second quarter. So we think over
  the course of the year, we can reclaim about a
12
13 half of that revenue. That's from the daily
14 parking in the non event generated parking.
15
               MS. WALTER:
                             Thank you.
                                         Do you
  anticipate submitting to the division regarding
17
  the COVID-19 operating deficits this year or any
18
  over expenditures or concerns related to
19
  addressing COVID-19? Do you think you'll be
20
  coming into the division to seek spread of those
21
  amounts?
22
               MR. MACK:
                           I don't anticipate that.
23 Although we did submit an application through the
  City of Newark for some funds that may be
  available through Essex County. We are still
```

```
awaiting on that, but we're hopeful that will
  come through somewhere in the area of about
  $200,000 that were COVID related expenditures
  primarily for PPE office sanitizing, vehicle
  sanitizing, equipment maintenance.
 6
                So there was an expenditure over the
7
  past four or five months for that. We think that
  will continue, but I see it steadily decreasing
  as things open up more.
10
                MR. JOHNSON: I don't think they
11
  anticipate coming to you guys for any authority
  deficit notes at this time at least or any COVID
12
13
  bond finances at all at this point in time.
14
                MR. MACK:
                           That's correct.
15
                MS. WALTER: Now, the structure of
  this loan, I want to put on the record a few
17
  things that make it a little bit different from
18
  some of the applications we had before where we
19
  couldn't consider. In this case, there is a few
20
  unique facets of it. First, the new fees are
21
  anticipated to cover the costs of this specific
22
  project. This is essentially built into the
23
  existing deal, correct?
24
                MR. JOHNSON:
                              Yes.
25
                           That is correct.
                MR. MACK:
```

```
1
                MS. WALTER: It only addresses debts
 2
  connected to the underlying project, not general
 3
  operations of the agency.
 4
                MR. MACK:
                           That is correct.
 5
                MS. WALTER:
                             Effectively, we're
 6
  looking at the same lender that provided initial
  bond providing a second direct bank loan, to
  avoid you having to go back to the market to do a
  separate note or bond for the same purpose,
10
  right?
11
                             That is also correct.
                MR.
                    TERATN:
12
                MS. WALTER: Can we conceptualize
13
  that this is more of a refunding or an adjustment
14
  of a Maturity Schedule?
15
                MR. TERAIN: I think that's exactly
16
  right.
17
                MS. WALTER:
                             For our purposes,
                                                it is
18
  something that's a bit unusual, but because it's
19
  a loan that's necessary during the construction
20
  period due to the delay in the building of the
21
  garage and some impacts related to COVID and
22
  because it's not truly operating deficit of the
23
  authority because your parking fees were impacted
  by COVID, but that's not the really that there's
  a challenge right now, we're much more
```

```
comfortable with this structure that we would be
  with some other ones that have come before us.
 3
               As a result, I feel comfortable
  allowing the structure to proceed as long as it
4
  stays with that existing TD Bank structure.
                                                Ιf
  there were to be any change in lender or
 6
  otherwise, we would need to revisit.
  appreciate this is bringing you savings to allow
  you to quickly address the issue internally and
10
  that's a structure I can be supportive of.
11
  that end, I would ask if any of the other board
12
  members have questions at this time.
13
               MR. CLOSE:
                           Director, what was the
14 additional funding of 1.4 million to complete the
15
  project?
           What were those costs for?
16
               MR. TERAIN: If I understand that,
17
  you're asking specifically about what were the
18
  specific costs over runs or at least the large
19
  ticket items?
20
               MR. CLOSE: Yes, sir.
21
               MR. TERAIN: So there were frankly
22
  several, but the toughest was really the under
23
  ground, so this is a six story facility, 500
  cars, a very heavy facility, bedrock -- to reach
  bedrock where we had to drive the pylons was
```

particularly deep here, so we had about 1.5 million dollars in strictly underground costs that were probably a million above what we thought we would hit on the contingency of another half a million came, 200,000 came from PSE and G in the way that they priced their services to the authority in a way that was unfortunate, but it is a monopoly and frankly didn't have a choice. 10 Another 300,000 came for additional 11 sprinkler costs. We actually, the design team 12 put in the correct amount of sprinklers per the 13 However, the fire code official felt he 14 wanted something additional. This just happened 15 in the last month. We're in a tough situation. 16 In that case, we cannot get it TCO or CO without 17 his approval. 18 Our only other option would have 19 been some type of DCA appeal. That takes three 20 or four months. We didn't have the time to fight 21 that out, so we added that as well. And I would 22 say another large ticket item was the low 23 voltage. Meaning, the fiberoptics as it relates to the city's fit out what they needed for their 25 space as well as for the court and some very

```
specific needs and those things unfortunately
  were not captured in our original design and
  therefore had to be added to the project.
 4
                MR. CLOSE:
                           So it seems like you had
5
  some design challenges that you encountered along
  the way, so I appreciate your response.
 6
7
  you.
 8
                MR. TERAIN: Yes, sir.
                                        Thank you.
 9
                MS. WALTER:
                             Any other questions at
  this time? Hearing none, would someone like to
10
11 move the application be approved?
12
                MS. RODRIGUEZ:
                                I move the
13
  application.
14
                MR. BLEE:
                           Second.
15
                MS. MCNAMARA: Miss Walter?
16
                MS. WALTER: Yes. Good luck with
17
  the project.
18
                MS. MCNAMARA:
                               Mr. Mapp?
19
                MR. MAPP:
                           Yes.
20
                MS. MCNAMARA: Mr. DiRocco?
21
                MR. DIROCCO: Yes.
22
                MS. MCNAMARA: Mr. Close?
23
                MR. CLOSE:
                           Yes.
24
                MS. MCNAMARA: Mr. Avery?
25
                MR. AVERY: Yes.
```

1	MS. MCNAMARA: Miss Rodriguez?
2	MS. RODRIGUEZ: Yes.
3	MS. MCNAMARA: Mr. Blee?
4	MR. BLEE: Yes.
5	MS. MCNAMARA: Mr. Light?
6	MR. LIGHT: Yes.
7	MS. MCNAMARA: Motion carries.
8	MR. MACK: Thank you very much.
9	MS. WALTER: You're welcome.
10	MR. MACK: Feel free to visit our
11	facility whenever you come to Newark.
12	MS. WALTER: I'm sure we will. We
13	move to adjourn this meeting.
14	MR. AVERY: So moved.
15	MS. RODRIGUEZ: Second.
16	MS. MCNAMARA: Miss Walter?
17	MS. WALTER: Yes.
18	MS. MCNAMARA: Mr. Mapp?
19	MR. MAPP: Yes.
20	MS. MCNAMARA: Mr. DiRocco?
21	MR. DIROCCO: Yes.
22	MS. MCNAMARA: Mr. Close?
23	MR. CLOSE: Yes.
24	MS. MCNAMARA: Mr. Avery?
25	MR. AVERY: Yes.

```
1
                 MS. MCNAMARA: Miss Rodriguez?
                 MS. RODRIGUEZ: Yes.
 2
 3
                 MS. MCNAMARA: Mr. Blee?
 4
                 MR. BLEE:
                             Yes.
 5
                 MS. MCNAMARA:
                                Mr. Light?
 6
                 MR. LIGHT: Yes. And everybody have
7
  a nice day.
8
                 (Hearing Concluded at 12:42 p.m.)
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

## 1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 auren M. Etier 22 Notary Public of the State of New Jersey 23 24 My Commission Expires June 30, 2022 25 Dated: October 29, 2020

		10 · 10	
A	activity 14:11	<b>adopted</b> 6:13	aid16:15
<b>a.m</b> 1:14	93:25	39:15 44:24	air 78:3 81:15
<b>A2</b> 23:21	actual 74:18	74:5 93:6	<b>ALAN</b> 2 : 4
<b>AA</b> 68:23	82:22	adoption 5:16	Allenhurst
<b>AA3</b> 47:16	ad 51:14	42:5 61:11	73:24
<b>AAA</b> 63:13	Adam 20:3 21:6	ADRIAN 2:6	allocate 90:18
64:10 68:15	38:15 41:22	advantage	<b>allow</b> 9:6,13
68:22 <b>,</b> 25	add 45:11 46:2	33:19 40:14	9:16 14:1
72:7	90:6	adverse 86:6	31:3,5 37:2
ability 51:7	added 12:7	advise 47:12	55:9,19 97:8
79:15 86:3	98:21 99:3	advisor 10:14	allowing 97:4
<b>able</b> 13:6 21:3	adding 12:14	19:22 27:16	amend 72:17
25:17 41:14	addition 14:1	30:4 43:20	America 13:17
41:22 47:7	22:22 32:21	52:12 61:9	amortization
57:20 66:24	51:10 62:10	70:17 84:19	51:24 87:24
67:21 72:16	additional	Affairs 1:2,10	amortize 51:8
72:23 92:21	26:24 34:24	affect 86:6	amount 19:8
<b>Acacia</b> 43:19	40:9 86:3	affordable	26:3 35:19
60:14 61:8	89:4,17	26:21	36:13 39:6
acceptable	91:14 97:14	afforded 23:5	40:1 44:15
21:10	98:10,14	aforementi	46:11,23
access 20:23	Additionally	85:20	49:19 51:8
accorded 79:15	86:5,11,19	afternoon	53:17 62:6
accurate 47:13	88:10 89:3	48:23 76:9	64:24 65:13
79:23 102:6	91:6	76:16 84:13	71:9,12
achieve 26:17	additions 9:4	agencies 72:8	72:15,19
63:11	9:6	agency 44:21	73:5 87:22
achieved 9:25	address 10:16	79:11 96:3	98:12
80:6	66:13 78:18	agenda 6:15	amounts 40:4
acknowledge	92:6 97:9	7:14	71:16 94:21
92:9	addresses 96:1	agent 45:12	amplified
acquire 71:11	addressing	aggregate	34:17
acquired 41:21	94:19	49:18 62:6	analysis 80:4
acquisition	adjourn 100:13	agreed 68:13	ancillary
50:3	Adjournment	87:9 90:21	15:11 16:25
acres 56:20	3:16	agreement 10:7	Andrea 43:14
act 22:25	adjustment	45:7,21,24	46:21
28:21 35:16	96:13	46:2,5,10	annual 39:21
35:21 36:21	administra	50:1 51:4,5	53:15 68:1
38:23 39:3	17:1	51:10,13	68:25 80:10
39:17 40:25	administrator	79:18 84:12	annually 88:16
41:10 79:12	20:3 43:18	88:12,13,14	90:23,25
<b>action</b> 102:12	60:18 61:3,5	92:20	anomaly 46:15
102:15	admission	agreements	answer 10:15
active 13:16	13:24	55:14	11:7 27:16
	adopt 49:21	<b>ahead</b> 21:19	59:1 65:17
	I	<u> </u>	l

	1	1	
72:13 78:11	19:6 20:13	10:20 34:22	<b>Asbury</b> 73:24
82:11,12	21:20 43:10	70:5 97:8	<b>aside</b> 87:5
answered 37:7	48:25 60:5	99:6	asides 90:3
<b>Anthony</b> 84:16	76:10 84:10	appreciated	<b>asked</b> 14:25
anticipate	appears 4:1,22	65:21	93:8
15:25 41:13	14:15 20:5	approach 81:21	asking 29:5
42:4 53:23	27:22 36:16	approaches	68:6 78:21
55:22 56:12	38:5,8 46:16	32:20	79:11 97:17
56:15,22	46:18,22	approval 22:16	assessed 25:7
57:3,12	47:10 68:12	22:23 38:22	25:9 32:17
74:20 80:15	79:20	40:9,23	52:9
83:3,8,10	applicable	44:13 47:25	assessment
94:16,22	25:3	49:20 59:6	82:1
95:11	applicant 59:4	67:20 91:23	<b>asset</b> 17:12
anticipated	65:19 69:7	98:17	associated
14:2 17:7	74:19 83:12	approvals 9:21	24:7
18:4,6 46:24	applicant's	10:1	Associates
77:22 86:24	72:23	approve 5:11	89:14
95:21	application	6:17 18:12	assume 20:11
anticipates	9:3 11:22	48:2 75:13	46:25 68:21
51:21	21:20 24:3	83:14	78 <b>:</b> 3
anticipating	27:6 30:9	approved 12:16	<b>assumed</b> 47:15
49:11 56:9	31:1 37:11	31:13 39:16	assuming 93:12
anticipation	38:11,14,21	40:12 42:12	assumptions
23:2 39:8,9	39:18 40:8	42:14 44:22	80:18
55:5,8 57:24	41:3 42:8,12	69:8 91:11	assuring 79:21
anybody 53:22	42:13 43:8	92:19 99:11	Atlantic 6:17
89:2	44:11 48:1	approximately	attainment
anymore 57:4	48:24 50:24	12:18 13:21	11:15
anyway 58:4	52:13 59:6	25:1,4 26:3	attorney
apparatus	60:3 61:10	32:13 33:6	102:11,13
13:24 16:25	62:1 67:17	35:23 50:7	auction 17:12
appeal 98:19	69:8,10 70:7	51:22 62:11	<b>audit</b> 53:24
appear 8:2 9:1	71:17,18,23	65:1 82:15	54:3
22:1 34:3	72:18 74:7	85:9,11,12	auditors 54:7
43:12 49:4	76:10 77:9	architect 14:3	61:7
70:11 74:14	83:14 84:10	43:23	authority 3:11
75:1 76:14	89:13 94:23	Architectural	3:12,13,14
appearance	99:11,13	43:22	3:15 16:6
72:23 74:15	applications	<b>area</b> 95:2	23:3 48:25
74:16	7:16 21:23	areas 85:14	49:9,17 50:1
appearances	36:8 56:13	arena 88:14	50:8,12 51:2
74:21	57:1,4 62:22	89:5	52:12,18,20
appeared 9:20	66:1 72:16	arrange 46:7	53:3,4,12
appearing 2:1	95:18	arrangement	60:5 61:4,9
7:25 8:7,17	appreciate	79:14	61:13,19

	<u> </u>	1	_
63:6 64:22	4:22,23 5:13	basically 31:8	<b>best</b> 27:4
69:4 70:9,15	5:22,23 6:20	35:16 74:25	62:24
70:18,20	6:24 <b>,</b> 25	75 <b>:</b> 5	better 75:8
71:8,25 72:5	17:18,24	<b>basis</b> 26:9	<b>beyond</b> 47:11
73:6 74:25	18:3,9,22,23	68:2 80:10	53:25 80:22
75:4 76:11	37:22,23	88:4	<b>big</b> 56:17
76:23 77:12	42:24,25	<b>bat</b> 92:10	bigger 62:2
77:16,17,22	48:12,13	<b>Baumann</b> 43:15	<b>bill</b> 25:10
78:8 79:12	59:9,17,18	60:12 61:1	34 <b>:</b> 12
84:11,16,18	69:20,21	76 <b>:</b> 18	<b>bit</b> 28:10
84:19 85:2	75:15,22,23	<b>bay</b> 16:24	29:24 34:7
85:12,19	83:25 84:1	bear 74:17	34:12,20
86:2,8 87:16	99:24,25	becoming 57:19	54:17 66:14
87:19 88:1,3	100:14,24,25	bedrock 97:24	67:11,18
88:6,11,15	avoid 33:15	97:25	95:17 96:18
88:19 90:3	96:8	began 85:22,23	Bitar 77:1
90:12,17,23	awaiting 95:1	beginning	blank 20:14
91:1,6,10,14	aware 23:1	28:11,15	Blee 2:5 4:7,8
91:16,20,20	28:8 52:3	86:18 91:13	5:24,25 7:1
92:2 95:11	20.0 32.3	<b>behalf</b> 8:7	7:2 18:12,25
96:23 98:7	В	50:9,12	19:1 37:12
authority's	<b>B</b> 61:17 67:3	53:12	37:25 38:1
71:11 86:7	Bacher 70:16	<b>believe</b> 22:12	42:16 43:2,3
87:14 91:23	70:16 73:5	43:21 52:21	· ·
	73:16,21		48:2,16,17
authorizat	74:24	57:8 71:1	59:7,21,22
62:12	back 4:19 13:3	80:3,9 81:3	69:24,25
authorized	13:18 26:16	Belmar 73:25	75:13 76:1,2
41:6 74:16	51:11 56:25	beneficial	84:4,5 99:14
authorizing	92:16 96:8	17:15	100:3,4
40:11	background	benefit 24:14	101:3,4
automation		66:17 67:14	blended 66:8
78:4	54:17 66:14 78:25	77:13 89:11	81:7,21
avail 23:3		benefits 22:25	board1:5 3:10
available	bad 29:17,19	23:7 67:3,5	7:16,24 8:1
57:17 58:7	29:22 36:22	67:5	8:10 9:20
94:25	54:23	<b>BENNETT</b> 2:15	10:21 15:3,9
availing 16:1	<b>balance</b> 67:13	4:5,7,9,11	17:17 19:6
<b>Avenue</b> 54:20	bank 74:1 85:4	4:13,15,17	21:11 23:1
55:6	87:3,9 88:1	5:5,14,19,22	25:16 27:17
average 10:4	88:19 96:7	5:24 6:1,3,5	37:10 39:16
11:24 12:10	97:5	6:7,9,12,22	42:10 43:9
25:4,7,9,10	banquets 15:23	6:24 7:1,3,5	43:16,18,20
28:12 31:25	barriers 42:5	7:7,9,11,22	43:23 44:12
32:3,17 33:1	<b>based</b> 23:5	Bergen 3:14	44:22,23
40:20	56:17 57:19	76:11 <b>,</b> 24	45:11 48:24
<b>Avery</b> 2:4 4:7	basic 81:5	77:12 79:12	52:3 60:4
	l		l

62:21 64:8	52:3 61:14	32:7,12	40:6 49:2
66:24 70:8	61:14,17,18	45:17,18	50:4,5,6,9
72:12,17	61:25 62:5	50:6 82:17	50:17 53:15
75:12 76:10	62:19,24	82:21,25	57:7 62:8
	,	-	
78:16,23	63:3,4,5,15	budgeted 45:16	63:18 74:9
84:11 91:11	63:16,19,22	budgeting	80:9
91:21 97:11	64:5,6,9,14	82:19 91:17	capitalized
board's 17:1	64:15,19,22	<b>build</b> 10:8	87:5,7
<b>boards</b> 73:11	65:11,16	55:9,20	capture 27:9
<b>Bogota</b> 5:10	66:5 71:9,11	56:14	captured 99:2
boilers 45:3	71:25 72:1,2	building 17:20	capturing 24:8
Bonanni 60:17	72:5 85:16	17:20 45:4	<b>car</b> 91:2
60:17 61:2	85:20 87:1,4	55:22 56:1,3	careful 27:12
bond 8:23 19:9	87:6,10,16	56:9,15,15	carefully
19:11 21:22	88:18 89:15	56:16 <b>,</b> 17	33:16
22:10,25	89:16,19	78:4 85:22	Cares 28:21
23:2 30:17	90:6,20	96:20	35:16 <b>,</b> 20
31:3,5 38:23	91:16	buildings	36:21
39:7,8,14,17	books 24:23	13:17 50:19	carried 76:5
39:20,22,25	<b>boost</b> 67:2	56:10,13	carries 19:6
40:10,25	<b>border</b> 16:15	57 <b>:</b> 2	48:23 70:3
41:5,10	borough 3:10	<b>built</b> 80:18	100:7
43:16 44:14	5:10 6:16	95 <b>:</b> 22	carry 5:5
49:1,8 51:3	43:9 60:6,20	<b>bumps</b> 52:1	cars 97:24
60:6 61:12	61:5,7,16	bunk 9:12	case 34:3
61:21 62:12	62:5,5,11,16	burden 24:7	41:23 47:3
64:7,7,25	62:17,23	33:13	59:1 95:19
66:19,25	63:2,11,14	business 20:3	98:16
70:14 72:3,7		39:16 43:18	cash 80:3
,	64:1,6,21,24		
84:15 88:21	68:18	businesses	catch 78:19
93:1,1,6	<b>borrow</b> 85:3	89:10	category 68:23
95:13 96:7,9	86:3	<b>buy</b> 64:5	CCIA 53:7 54:6
bonds 9:4 10:2	borrowed 62:14	buying 56:8	CCIA's 52:16
19:8 21:21	borrowers		center 9:15
22:19,20,24	52:25 53:2	-	12:23 54:12
23:11 24:6,8	<b>Boy</b> 15:14	C102:1,1	54:14 55:1
24:19 32:2,5	breaks 56:6	C150435:6,10	86:14 93:17
38:24 39:1,1	<b>brief</b> 77:8	C18-0366:16	centralized
39:2,2,4,7	<pre>briefly 61:2</pre>	C1B23:22	14:9
39:13,13,19	73:19	call 3:3 4:4	centrally 9:9
39:23,25	Bright 74:1	24:11 81:10	<b>cents</b> 40:18
40:2,3,11,17	<b>bring</b> 75:6,7	Camden 3:11	certain 23:9
40:19,21,23	bringing 97:8	48:24 49:25	77:25
49:20,23,24	<b>Broad</b> 1:11	<b>cap</b> 87:9	certainly 5:5
50:12 51:2,9	budget 26:25	capacity 50:9	12:6 33:11
51:22,23	28:3,6 32:6	<b>capital</b> 24:1,2	92:2
,	,		

certificate	19:19,23	4:10 6:1,2	55:16,18
11:16	20:21 21:19	7:3,4 16:7	56:25 60:7
Certified	21:19 22:10	18:20,21	66:24 70:11
102:3	22:17 23:1,8	29:8 33:25	76:13 95:2
CERTIFY 102:10	24:2,4,7,16	34:22 35:18	97:2 100:11
cetera 34:19	24:23,24	36:3,7,23	comes 19:15
53:2 65:5	25:2,9,16,20	37:6,20,21	comfortable
<b>CFO</b> 19:19 61:5	26:2,15 27:2	42:23,24	92:15 97:1,3
76:22	·	46:19 48:10	· · · · · · · · · · · · · · · · · · ·
	27:7,15,19	48:11 59:16	comfortably 67:7
chairman 61:3	27:22 28:8		
Chairwoman 2:3	30:13,16	69:9,18,19	coming 24:23
challenge	31:20 32:25	75:20,21	56:12 57:4
58:18 92:11	33:10,10,11	83:23,24	91:1 94:20
96:25	34:19 35:10	97:13,20	95:11
challenges	36:22 38:11	99:4,22,23	Commencing
27:20 99:5	38:21 39:11	100:22,23	1:14
challenging	39:15,21	closures 15:1	commend 92:5
92:3	41:17,17,24	93:13,16	comment 34:24
change 13:23	84:11 85:3,8	code 98:13,13	Commission
52:7 97:6	85:10 86:19	<b>COLDITZ</b> 22:5	102:24
changes 28:22	88:11,12,12	28:5 29:7	Commissioners
Chapter 66:18	88:23,24	35:20 36:6	8:11 15:10
character	89:1,3,9	36:20 <b>,</b> 25	91:12
73:19	90:12,17	37 <b>:</b> 8	commitment
<b>charge</b> 32:23	91:7,12	<b>Colin</b> 20:2	58:12
charges 34:18	92:19,24	21:3 38:16	<b>common</b> 85:14
<b>check</b> 42:3	93:5 94:24	collect29:23	<b>commonly</b> 78:15
54:1 58:21	city's 23:18	89:6	communication
Checking 53:21	26:20,25	collected 29:9	17:6
<b>chef</b> 43:25	28:1 30:11	collecting	communicat
<b>Cherry</b> 20:2,2	30:22 31:5,8	29:8 90:17	17:14
21:5 38:16	31:10,12,13	collection	community 1:2
Chester 64:24	41:4,8 98:24	27:24	1:10 13:12
65 <b>:</b> 6	clarification	college 66:19	14:9,11,21
chiller 81:14	11:4	67 <b>:</b> 13	15:8,12,20
Chillers 81:17	clarify 4:4	colleges 79:3	15:21 <b>,</b> 22
chilling 78:2	17:25 34:1	<b>color</b> 41:23	company 13:16
choice 98:9	41:3 74:16	combination	comparison
<b>Chris</b> 49:5	clarifying	12:17 73:22	68:18
76:17	52:15	74:2,6	competitive
Christopher	<b>clean</b> 37:4	combine 66:16	85 <b>:</b> 22
81:14	<b>clear</b> 17:19	combined 45:8	competitively
circumstances	clearly 19:13	64:16	10:3
16:1	client58:1	come 8:1 13:2	complaints
city 3:8,9,9	<b>clip</b> 33:19	23:24 43:11	56 <b>:</b> 4
3:15 19:7,11	<b>close</b> 2:7 4:9	46:25 49:3	complete 85:25

	1	1	1
86:4 97:14	26:13 31:21	consulting	corrected
completed	31:23 32:11	44:21	72:15
86:14 90:3	33:5 39:20	contact 21:1	corrections
completing	40:24 63:20	containing	50:20
85:5	63:24 72:3	85:6	correctly
completion	confusion	contingency	81:14
11:14 17:5	74:14,23	98:4	correlation
86:11 87:6	conjunction	continually	27 <b>:</b> 7
<b>comply</b> 31:21	12:12 13:9	27:2	correspond
component	54:21	continuation	25:21
10:24 66:11	connected 96:2	50:11	corresponding
78:7 90:11	connection 9:2	continue 17:13	24:21
components	9:22 61:11	80:20 95:8	cost11:23
73:14	72:11	continued 13:8	13:19 45:13
<b>compose</b> 78:7	conservation	93:13	46:4,8 47:18
comprehensive	44:25	continuing	63:21,25
14:13	conservative	57 <b>:</b> 12	64:17 67:11
comprised	47:3	continuity	67:24 68:9
82:22	consider 82:16	13:14	68:11 79:19
computer 20:16	82:18 95:19	continuously	82:9,14,16
conceptualize	consideration	13:7,9	82:24
96:12	7:15	contract 82:5	<b>costs</b> 36:5
concerned 10:1	considered	85:21	50:3 65:5
20:21	65 <b>:</b> 23	contributing	79:21 81:25
concerns 28:2	consistent	35:15	82:22,23
94:18	26:18,21	contribution	83:3,7 86:2
concerts 86:16	consisting	80:9	95:21 97:15
94:1	38:25	<b>control</b> 25:17	97:18 98:2
concluded 7:14	consists 9:11	91:20	98:11
101:8	62:8	controls 81:16	council 15:12
condition 28:2	consolidate	81:19	16:3 39:15
54:23	9:7	conversations	91:12 93:5
conditioning	consolidation	55:12	102:11,14
78:4 81:15	16:17 55:24	cooling 45:5	counsel 8:10
conditions	constructed	Corporate 55:1	8:23 10:13
30:4 51:21	11:12	correct 5:16	19:11 20:19
56:5	construction	14:16,18,19	20:22 22:10
conduit 52:25	9:22 10:6	15:19 34:6	38:12 43:16
73:9,10 75:7	11:12,14	38:7 41:6,7	49:9 70:14
77:21 79:13	13:21 18:2,4	41:11,12	77:1,4 84:15
conference	18:4,7 50:4	42:2 47:22	<b>count</b> 15:6
57 <b>:</b> 25	58:19 85:5	52:17 80:1	counted 46:12
<b>confirm</b> 70:23	85:23 86:2,4	83:9 95:14	country 79:7
81:11	86:12 89:11	95:23 <b>,</b> 25	county 3:11,12
conforming	92:13,16	96:4,11	3:13,14 23:2
25:3,13	96:19	98:12	28:24 48:24
	<u> </u>	<u> </u>	<u> </u>

48:25 49:1	89:22	<b>David</b> 49:6	39:10 85:18
49:19,21,25	covers 80:11	day 12:9 101:7	87:11 92:22
50:1,5,9,13	COVID 27:1	days 54:9	<b>decide</b> 55:19
50:19 51:5,6	29:2 32:21	57:11	58:12
1	33:12 34:2,9	DCA 98:19	<b>decided</b> 15:3
51:11,14,21			
52:11,19,21	34:15,18	deadline 53:24	decrease 29:25
53:1,7,11,12	35:2 36:9,16	54:1	decreasing 95:8
53:13,15	94:10 95:3	<b>deal</b> 34:19	
54:3,13,16	95:12 96:21	64:16,17	deep 98:1
54:23 55:10	96:24	66:17 67:7	<b>defer</b> 24:18
56:5 59:1	COVID-1927:21	67:13 77:3,8	25:20 79:24
60:4,18 61:2	28:1,7,18	77:10,20,21	deferral 28:3
61:3,13	30:7 86:6	78:10 95:23	deferrals
63:13 64:20	94:17,19	<b>debt</b> 14:15	58:22
64:23 66:19	create 9:15	24:7,20,21	deferred 32:23
67:4 <b>,</b> 13	30:14 31:17	24:22,25	34:18 80:10
68:13,15	creating 31:7	25:3,22 26:2	87:3
70:8,9,14,18	creativity	26:5,17,18	<pre>deferring 30:5</pre>
71:8,15,24	92:6	26:20 <b>,</b> 22	deficiencies
72:4,6,10	credit24:14	27:11 30:14	51:15
73:6,9,12	47:16 63:2	30:15 <b>,</b> 22	deficit 95:12
74:24 75:4	67:18 68:20	31:8,12,13	96:22
76:11,24	77:19 <b>,</b> 19	31:25 33:16	deficits 94:17
77:12,19	87:18 88:22	33:19 <b>,</b> 20	definitely
79:12 94:25	crosses 47:6	34:5,9,21	35:6 92:22
county's 23:6	Cruz 38:16	36:15 39:24	<b>delay</b> 41:15
50:6,17 52:4	current 10:3	40:1 41:4,24	47:6 86:11
64:9	32:22 51:20	45:12,16	93:8 96:20
<b>couple</b> 31:11	72:18 90:19	47:7,20	delayed 47:3
52:1,15 54:5	91:17	51:25 52:4,5	58:5,11
54:9 66:4	currently	52:16,16,23	<b>deliver</b> 80:21
86:10 92:4	12:22 16:10	52:24,25,25	demoed 55:5
course 61:6	16:20 17:9	53:7,10	56:1
64:8 65:5	39:5 54:19	61:20 64:1,3	department 1:2
66:19 67:3	85:24 91:7	64:15 65:13	1:10 11:19
94:12	00.24 91.7	66:20 68:2	13:10 16:8
court 1:21		68:13 73:2	17:23 54:22
85:10 86:20	D3:1	80:13 85:15	55:10 85:8
90:13,14	daily 94:13		
· · · · · · · · · · · · · · · · · · ·	datiy 94.13   date 1:13   9:24	87:15 89:15	departments
98:25 102:3	13:18 27:24	89:16,19,20	50:19
cover 47:7	29:6 36:11	90:1,5,19,24	depending
95:21		91:4,15	14:23 83:7
coverage 41:11	53:7 102:8	<b>debts</b> 40:9	Desai 43:24
90:1	Dated 102:25	96:1	describe 15:16
covered 39:24	<b>Dave</b> 56:24	December 9:18	27:25 45:20
45:13 82:25	58:24	28:22 36:2	46:20 54:13
	1		l

68:14 73:14	59:14,15	51:22 52:10	economically
73:19 85:17	69:16,17	64:2 65:4	27:8
described	70:22 83:21	77:11,24	Education 3:10
36:17	83:22 99:20	82:16 85:4	43:10,17,20
describing	99:21 100:20	87:17 89:18	43:23 44:13
15:17 35:2	100:21	98:2	44:24
description	discrepancy	DOMINICK 2:8	<b>Edwards</b> 43:19
34:4	71:19,20	Donnelly 8:13	46:21 47:14
<b>design</b> 55:20	discussed 6:18	8:14 11:8,9	47:22 60:13
98:11 99:2,5	21:23	12:6 14:19	60:13 61:8
designed 77:25	discussion 5:1	15:2,19 16:4	67:15 68:1
desire 17:7,8	21:17 26:24	16:20 17:24	68:10,17
detail 66:2	dispose 16:18	18:6	effect 45:22
74:7 82:14	disposing	dormant 94:2	46:10 52:5
detailed 50:22	17:12	Doug 70:16	Effectively
determined	distinction	71:1	80:11 96:5
23:8 62:23	32:20	downsize 57:14	effectuate
63:11	distinguish	downtime 13:2	79:9
Devil's 93:8	78:14	Draikiwicz	efficiencies
difference	district 3:7	70:13,13	64:18 78:1
32:25,25	7:24 8:8,12	70:13,13	efficiency
33:7,9 68:25	8:15,23 9:7	76:7	45:3
79:8	9:17 10:2,7	draw 87:20,23	efficient 9:14
different	11:10 14:14	drawn 87:8	eight 71:14
28:14 74:9	16:21 18:2	<b>drawn</b> 87.8 <b>drive</b> 97:25	73:23,23
78:24 95:17	20:3 46:3	drop 67:20	74:5,11 94:3
direct 27:6	district's 9:5	68:3	Eismeier 22:7
96:7	10:13	drops 25:1	22:8 30:8
directly 53:4	districts	drops 23:1 due 23:24	31:23 33:3
82:4 90:17	73:11	27:20 32:23	either 20:24
director 8:14	division 27:3	67:18 83:2	
			41:21 43:24 44:1 74:8
10:13 11:9	94:16,20	86:1 87:3,10	
22:15 27:3	<b>DMV</b> 54:22 55:7	89:16 96:20	82:4
33:8 49:15	doing 25:14	duration 81:12	eligible 39:22
60:11,21	27:4 34:8	E	emails 28:24
66:12 67:16	67:12	E2:12,12 3:1	emergencies
76:17 77:7	<b>dollar</b> 12:9	102:1,1	10:10
84:17 92:23	71:16,18,19	earlier 10:12	emergency 9:15
97:13	92:25	17:25 64:2	9:16 12:22
DiRocco 2:8	dollars 9:3	64:11 65:9	12:24 13:6,8
4:11,12 6:3	12:14,19	82:15	13:10,11,24
6:4 7:5,6	19:8 24:25	early 47:19	16:8
18:13,18,19	25:1,5 26:6	85:23 93:13	employee
37:18,19	26:11 32:9		102:11,13
42:21,22	41:10 44:15	echo 67:15	employees 89:7
48:3,8,9	49:18 50:7	economic 89:11	91:17
	I		I

encountered	essentially	existing 9:7	10:19
99:5	79:18,20	9:13 16:18	<b>extent</b> 14:23
energy 9:14	95:22	23:9 24:22	25:12 <b>,</b> 22
43:25 44:13	<b>Essex</b> 5:11	24:22,25	51:12 53:6
44:18,25	94:25	55:5 62:12	extraordin
45:13 46:8	estimate 47:16	62:15 95:23	52:8
46:11,12,13	estimated 10:4	97:5	extraordinary
78:1,22	estimates 18:7	exorbitant	25:18
79:19 80:2,5	et22:23 34:18	40:6	extreme 28:17
80:18 82:22	53:2 65:5	expansion 17:3	extremely
engineer 81:2	<b>ethics</b> 3:5 5:6	expect 28:9	29:17 <b>,</b> 25
ensure 7:17	6:15 7:14	expectation	
12:4	<b>ETIER</b> 102:3	87:14	<b>F</b>
<b>enter</b> 46:4	evaluate 10:22	expected 65:3	<b>F</b> 102:1
entered 10:7	evaluated 42:9	80:6 91:10	<b>face</b> 12:25
entertain	event13:1	expecting 10:2	facets 95:20
40:25 91:25	77:17 89:4,5	expects 90:4	facilities 9:7
entities 16:1	94:14	expended 40:5	12:23 54:16
55:12 <b>,</b> 16	Everett 19:11	expenditure	57:13 <b>,</b> 16
74:3 79:4	20:18 38:7	32:24 95:6	79:5 88:5
92:14	84:14	expenditures	facility 10:8
entitled 22:24	everybody	26:25 32:22	10:9,23 11:3
environment	24:10 101:6	34:18 94:18	11:16 13:5
58:8 94:10	exactly 29:4	95:3	13:13,21
<b>Ephraim</b> 54:20	58:12 96:15	expense 83:8	14:5,24 15:4
55:6 57:6	<b>exceed</b> 38:24	expenses 34:2	16:2,4,12,17
<b>equal</b> 71:12	44:15 71:10	35:1,17 36:1	85:6,21,24
equaled 71:24	81:12 87:17	36:10 <b>,</b> 16	86:5,12,22
<b>equals</b> 32:16	87:21	82:19 88:5	86:23 89:3,8
52:9	exceeding	90:5	90:2,4,14,21
equates 25:5	81:22 85:4	expensive 55:3	93:2,21
26:10 31:15	exceeds 40:1	experience	97:23,24
equipment 9:10	excellent 66:3	80:19	100:11
10:9 24:2	exception 73:7	experienced	<b>fact</b> 24:13
50:4,18	excess 65:12	27:19	26:9 29:12
77:25 78:2,5	89:16	<b>Expires</b> 102:24	32:4 51:19
78:10 79:2	execute 55:14	explain 66:10	93:20
82:6 95:5	executive 2:14	explanation	factor 68:8
Eric 77:3	4:21 6:19	75:9	factored 81:25
84:18	84:17	extend 26:16	<b>fair</b> 36:13
Erin 43:17	<b>exempt</b> 22:18	extended 53:25	<b>fairly</b> 10:19
escalation	23:11,12,17	extending	11:23 42:8
80:18	32:2	58:19	<b>fall</b> 66:6
<b>ESIP</b> 43:10	exemption 79:9	extension	93:24
78:14	exercise 9:12	92:12,16	familiar 64:8
<b>ESIPs</b> 78:23	<b>Exhibit</b> 50:24	extensive	72:22

far10:1 29:21	62:25 64:23	18:2 30:20	36:8 37:1
35:8 37:3	72:12 85:8	73:11 98:13	42:8 46:17
53:25	85:20 90:13	firehouse	56:11 66:11
fashion 17:13	91:21	11:13 16:22	67:22 74:17
favorable 23:4	financed 41:25	16:24 17:2,8	75:7,8 78:10
24:15	50:16,24	17:9	four 25:6 30:1
feasibility	73:10,20	firehouses	32:16 95:7
89:13,21,22	finances 86:7	16:19	98:20
89:23 94:5	95:13	fires 10:11	<b>FRANCIS</b> 2:5
	financial	Firm 8:24	
<b>February</b> 23:24 28:15	10:14 19:22	19:12 84:14	<b>frankly</b> 66:24 97:21 98:8
<b>federal</b> 34:25	27:12,16	first 5:8 7:23	free 1:24
feds 28:23	30:4 31:6	13:4 17:13	100:10
<b>feed</b> 20:7	43:19 52:12	27:18 30:10	frequent 63:10
feeds 20:6	60:14 61:8,9	31:7 35:4	front 47:4
feel 97:3	70:17,17	41:2 42:3	53:9 81:20
100:10	84:18 89:10	46:23 47:2,8	<b>fully</b> 27:2
fees 69:1,1	financially	65:18 66:15	30:17,21
88:8,8 95:20	102:14	72:14 80:24	<b>fund</b> 44:18,25
96:23	financing 7:15	92:1,5 94:10	45:17 61:16
feet 85:9,11	8:1 10:1	95:20	<b>funded</b> 64:20
85:13,13	23:19 32:9	<b>fiscal</b> 30:11	82:3
Felician 76:12	40:13 46:7	30:18 47:6	funding 15:21
76:24 77:13	50:16 54:12	91:20	34:25 36:4
77:24 79:15	72:9,11 73:9	<b>fit</b> 31:6 93:2	36:10 40:13
<b>felt</b> 98:13	78:22 79:13	98:24	57:5 <b>,</b> 5 85:15
<b>FEMA</b> 34:24	88:21	<b>five</b> 30:1 58:9	97:14
35:4,15 37:1	financings	87:24 <b>,</b> 25	<b>funds</b> 80:12
fiberoptics	79:6	93:19 95:7	94:24
98:23	<b>find</b> 27:4	fixed 90:11,22	<b>further</b> 11:18
<b>fight</b> 98:20	<b>finding</b> 49:16	91:1	74:21 85:17
figure 56:16	findings 9:2	flexible 58:4	102:10
58:7	10:16 72:9	<b>flow</b> 80:3	future 28:7
<b>filed</b> 54:4	72:10 91:22	<b>FMRA</b> 73:7	36:8
final 25:25	<b>fine</b> 21:9	<b>folks</b> 34:10	
42:5 55:19	fines 29:22	36 <b>:</b> 8	G
57:8 78:9	91:8	following	<b>G</b> 98:6
finalized 54:8	fire 3:7 7:24	44:17	garage 11:18
55:15	8:7,11,11,14	Folsom 6:16	85:7 91:2,4
finally 49:21	8:15,23 9:5	<b>footage</b> 55:19	96:21
finance 1:5	9:5,6,17	58:14	garages 90:9
9:4,20 23:9	10:2,7,13,14	foregoing	Gary 49:6 77:1
24:1 26:20	11:9,10,15	102:5	78:17
27:11 31:4	13:16 14:14	forth 15:15	gateway 12:13
31:10 32:5	15:5,9 16:21	50:6 102:9	12:15
39:5,12	16:25 17:23	forward 28:2	gateways 12:20
33.3,12	10.20 11.20	TOTWATU 20.2	
L	1	1	1

	ı		ı
general 8:10	28:8 29:16	53:7 68:13	heard 62:22
10:13 19:7	29:18 <b>,</b> 20	72:6 79:19	hearing 18:10
22:18,20	30:17 34:17	88:22 <b>,</b> 25	37:10 42:11
38:24,25	36:9,25 37:1	guaranteed	47:24 59:5
39:6 40:20	45:6 54:14	49:1,19	62:21 69:7
45:17 51:6	56:11,14,17	51:14 53:11	74:23 77:9
51:20 62:8	57:16 58:8	53:13 60:5	83:13 99:10
62:18 63:15	58:13,15	61:14 63:13	101:8
63:18 64:5	63:12,14	64:9 70:9	heat 45:8
	74:17 90:18	80:2 92:14	heavy 97:24
72:1 74:9,10			_
80:19 85:21	90:25 93:18	guaranteeing	held2:1 5:1
91:13 96:2	93:18 94:9	49:22	21:17
generally	Goldman 8:6,24	guarantees	help 36:4
41:16,23	19:12 84:15	72:10	helpful 36:7
51:16,25	good 8:5,9,13	guess 32:24	78:16
52:2 72:22	8:21 16:22	<b>guys</b> 92:7,25	<b>helps</b> 50:13
generate 86:21	17:9 19:10	95:11	<b>Henry</b> 19:19,25
90:4 91:3,9	22:7 27:9		20:9,17,23
91:15 94:5	38:20 43:14	Н	21:16 38:16
generated 15:7	48:23 60:11	<b>Haahs</b> 89:14	41:12 42:2,6
94:14	60:25 67:9	<b>half</b> 26:10	hereinbefore
generation	76:9,16 84:9	66:19 94:13	102:8
12:25 13:6	84:13,21	98:5	Herman 77:3
generator 13:2	99:16	<b>hall</b> 15:5,7	Hi 19:25 22:4
getting 35:12	<b>gotten</b> 35:1,7	86:19	22:5
35:25	35:18	<b>HAMILTON</b> 1:23	high 45:3 53:3
<b>Gibbons</b> 70:14	<pre>government 3:5</pre>	hand 65:24	67 <b>:</b> 2
give 4:20 21:8	13:14	67:20 81:9	<b>HIGHWAY</b> 1:22
26:7 54:16	governmental	handled82:4	Hill 43:17
77:7	70:10	hands 38:12	historic 9:24
given 14:25	grand 35:14	happen 53:8	40:14
34:3 35:21	great 44:4		historically
36:17 62:19	54:6 57:18	happening	24:9,12
67:11 93:19	59:3 66:9	55 <b>:</b> 17	hit 98:4
giving 65:21	67:19 69:5	happy 10:16	hockey 93:17
		72:13 78:11	hold 35:10
gladly 65:17	Grossman 19:22 19:24 38:16	harder 34:12	
<b>go</b> 28:9 31:13		hardships	Holly 3:7 7:24
31:16 47:15	ground 97:23	33:12	8:7,11,15,23
67:9 83:9	Group 43:22		11:10,20
93:10 96:8	60:14 61:8	<b>HCIA</b> 23:10,23	12:12,16,20
goal 26:17	groups 15:13	30:19	12:21,24
goes 30:23	16:15	HCIA's 24:14	13:5 14:7
going 7:16	grow 14:2	healthcare	16:6,8,14,21
10:20 11:2	grown 13:25	79:4	17:7,14 18:2
11:22 17:11	guarantee 23:6	hear 19:13,20	home 25:8,9
17:22 21:18	51:11,18	20:24	26:11 32:18
	l		l

57:21	important	increase 25:6	87:5,6,7,10
homeowner 33:2	89:12 90:7	25:24 31:7	87:12,21,25
honestly 35:4	improvement	31:15,25	88:7 94:1
hope 76:25	3:11,12,13	32:12,13,16	interested
92:21	3:14 23:3	40:16 91:7	102:15
hopeful 95:1	38:25 39:7	91:10	internally
hoping 78:24	40:20 44:19	increases	97:9
horam 51:14	46:13 48:25	28:20 40:2	interruptions
horrible 56:3	49:9 53:12	46:11	56:6
hot 45:3	60:4 61:4,9	increasing	introduce 60:8
house 11:15	61:13,19	89:25	investigation
housed 54:19	63:6 64:22	incrementally	6:18
household	69:4 70:9,15	89:25	investors
40:21 52:10	70:18,20	indicated	51:12,17
Hudson 23:2	71:8,25 72:4	30:12 34:1	involved 77:19
30:19	73:6 74:25	indication	involves 77:10
HVAC 9:13 56:6	75:4 76:11	58:18	issuance 21:21
HVSC 88:13,15	76:23 77:12	individual	23:11 38:23
	77:17,22	72:24 73:17	61:12 65:5
I	78:8 79:12	inform 71:20	67:12 <b>,</b> 25
i.e15:13 16:5	improvements	information	68:9,11,16
24:10	12:15,19	35:12 61:25	73:15 77:10
idea 56:16	24:1 40:5,7	80:4 81:9	89:15
65:21 66:23	42:1 50:14	infrastruc	<b>issue</b> 9:3
<b>IDIDA</b> 2:9	50:23 74:9	50:5,18 81:5	10:21 20:20
image 8:3 22:2	74:10,10,11	initial 68:17	22:18,24
immediate	80:20,24	96:6	23:15 30:17
34:10	81:16 85:14	Initially 87:4	31:3,6 40:1
impact 10:4	include 45:2,6	install 78:5	40:23 41:18
12:8,11 24:7	50:17 53:18	installation	41:24 42:3
24:21 25:7	61:25 71:23	50:3	49:18 51:2
25:12 <b>,</b> 18	81:16	installed	52:4 62:18
26:8,12,18	included 10:20	80:20	62:24 63:10
27:25 28:16	50:18 80:4	intend16:18	63:14 66:13
31:22 32:10	82:20	intended 54:14	66:18,19,21
32:15,17	includes 39:18	Intent 16:22	66:25 67:10
33:1,4,6	65:6	17:9	69:3 71:9
40:19 41:4	including	interest 23:5	91:22 97:9
45:20 <b>,</b> 23	39:25 50:19	24:9,11	<b>issued</b> 23:10
52:7 68:15	54:21 62:22	39:23 40:4	23:12,23,25
86:5	68:25 85:14	40:15 47:10	39:9,14
impacted 86:13	90:5	47:17 49:23	40:12 53:11
96:23	income 15:6	51:9 62:20	61:15,18
impacts 27:21	89:24,25	63:1,12,21	62:13 63:3,5
29:5 34:2,10	incorporated	63:25 78:7	64:19,22
96:21	69:1	85:15 87:1,3	85:16,19

	1	1	1
issuers 75:7	joined 4:22	31:7 54:11	32:3 52:2
issues 23:1,14	joining 11:1	58:21 92:4	69:3 80:24
30:7 32:21	20:4 84:21	97:18 98:22	81:2,4,7,11
50:12 61:22	Josh 49:6 53:8	larger 15:11	light 2:10
64:25	July 87:11	46:23	4:13,14 6:5
issuing 51:21	jump 46:21	Lauren 38:13	6:6 7:7,8
_	June 28:15		
item 3:2 5:6		102:3	19:2,3 27:1
38:10 98:22	29:22 39:9	law 8:24 19:12	33:11 34:9
items 10:19	87:8,13	21:2 39:20	38:2 43:4,5
73:1 97:19	102:24	84:14 91:20	48:18,19
		<b>lead</b> 77:25	59:23 <b>,</b> 24
	K	<b>leads</b> 64:10	70:1,2 76:3
January 37:1	<b>Kahn</b> 43:14,15	<b>lease</b> 55:14	76:4 83:16
62:10 87:13	44:4,12	76:12 77:11	84:6,7 100:5
90:16 93:18	45:23 46:1	77:15 78:6	100:6 101:5
<b>Jay</b> 8:10 11:6	48:21	79:5,14	101:6
<b>Jeff</b> 22:9	<b>Kathy</b> 60:15	88:11	lighting 9:14
30:12 34:6	61:6	<b>leased</b> 54:20	45:2 81:15
49:8 58:24	<b>keep</b> 26:2 56:9	55:2,3	lightly 14:18
<b>Jeff's</b> 36:14	keeping 31:8	leases 92:13	line 4:3 19:20
<b>Jenn</b> 61:7	kind 28:17	92:19	19:21 74:22
66:13	55:17 58:5	leasing 54:15	87:18
Jennifer 43:19	67:1 79:2	leaves 36:1	lines 83:10
60:13	kinds 74:9		list 24:2
Jersey 1:1,12	kitchen 9:14	leaving 31:9	
1:23 9:23	know 11:22	led 23:14 45:2	50:22
102:5,23	19:18,20,21	<b>Legal</b> 1:20,21	listed 19:21
		lender 77:2,23	listing 10:19
<b>Jessup</b> 60:11	21:11,11	81:3 82:10	lists 80:5
60:12,21,25	24:10 27:9	96:6 97:6	little 28:10
61:1 66:12	27:14 28:13	lessor 77:3	29:24 33:7
70:5	29:14 44:5	level 24:20	34:7,12,20
<b>Joe</b> 76:22	52:23 57:13	26:17 30:14	41:9 52:5
<b>John</b> 60:17	58:24 62:21	31:9 51:25	53:4 54:17
61:2 70:13	64:7 78:18	52:2 65:14	64:1 66:14
74:25 75:6	81:6 92:3,24	66:2 68:2	67:18 95:17
77:1 78:17	knows 24:11	80:21 <b>,</b> 22	live 86:16
<b>Johnson</b> 19:10		<b>levy</b> 25:6	lives 81:17
19:11,18	L	<b>LFB</b> 61:24	load 26:16
20:11,15	<b>L</b> 2:12	65:10 77:9	loan 49:1,19
21:3,10 38:8	<b>label</b> 15:20	liability	49:25 51:3,4
38:15,20	<b>labor</b> 54:22,25	88 <b>:</b> 25	51:5,7,10,12
41:7,16 43:7	55:11	liable 77:18	51:13,19
84:13,14,23	Langhart 76:16	library 50:21	70:10 71:14
85:2 92:23	76:17,21	License 102:4	72:5 84:12
93:5 95:10	77:7 78:17	lieu 25:13	87:10,18,20
95:24	large 30:16	life 14:3 32:1	87:22,23
		<b></b>	01.22,23
	1	I	I

88:2,7,17,21	lot 20:5 27:14	18:16,17	63:24 72:3
88:25 89:17	28:14 35:16	37:13,16,17	96:14
90:6,8 91:22	57:13,20	42:13,19,20	McCay 22:10
91:24 95:16	66:1 78:22	48:6,7 59:12	MCIA 61:14
96:7,19	81:5	59:13 69:11	63:15 64:4,9
loaned 49:25	low 24:9,12,15	69:14,15	64:13,19
loans 30:19,21	25:24 40:14	75:18,19	73:3 74:19
58:19	52:4,8 63:1	83:15,19,20	74:21
local 1:5 3:5	98:22	99:18,19	McManimon
9:20 39:20	lowest 63:12	100:18,19	43:15 60:12
54:16 61:20	luck 84:9	market 23:4	61:1 76:17
66:17 72:11	99:16	47:15,18	McNamara 2:14
91:19,21	<b>Luppino</b> 76:22	51:21 62:20	7:17,19
locating 9:9		62:24 64:18	18:14,16,18
location 1:10	M	94:7 96:8	18:20,22,24
14:10 17:2	Mack 84:17	marketing	19:2,4 37:14
57:24	92:18 94:22	51:17	37:16,18,20
locations	95:14,25	marketplace	37:10,10,20
16:11,22	96:4 100:8	24:10 27:10	38:2 42:15
lock 62:25	100:10	63:10	
locked 47:10	magnitude		42:17,19,21 42:23 43:1,4
	33:13	markets 67:6	
47:14	maintain 24:20	marking 86:9	43:6 48:4,6
long 12:10	26:18,21	Marx 77:2	48:8,10,12
18:3 32:2	maintained	Mary 19:19,20	48:14,16,18
33:20 62:19	26:5	21:11 38:16	48:20 59:8
62:25 63:1,4	maintenance	41:22	59:10,12,14
81:2 83:9	13:19 80:10	masks 35:22	59:16,19,21
93:11 97:4	81:24 82:3,5	37:4	59:23,25
longer 30:22	82:16 95:5	Matt 60:12,25	69:12,14,16
81:18		68:19	69:18,20,22
look 20:6 28:2	major 12:19 86:15	matter 6:15	69:24 70:1,3
58:8,15		7:23 19:6	70:7 71:20
81:22	majority 41:20 53:14	70:23 72:24	75:14,16,18
looked 28:5		matters 26:24	75:20,22,24
looking 26:15	manage 26:20 33:16 92:8	mature 39:10	76:1,3,5
30:14 31:2		51:23 62:10	83:17,19,21
46:17 92:12	management	63:19,23	83:23,25
96:6	13:11 45:4	maturing 25:22	84:2,4,6
looks 10:23	manages 88:14	65:15	99:15,18,20
66:5,9 67:8	Manalapan	maturities	99:22,24
68:24 93:16	73:25	26:16	100:1,3,5,7
lose 24:14	Mantell 60:15	maturity 22:21	100:16,18,20
loss 27:23	60:15 61:6	24:5,18 25:3	100:22,24
losses 27:21	Mapp 2:6 4:15	25:15,25	101:1,3,5
29:6	4:16 6:7,8	34:16 39:19	McPeak 49:6
lost 87:9	6:21 7:9,10	40:24 63:20	54:3 56:24
	I	I	I

			<del>-</del>
57 <b>:</b> 3	52:17,21	29:15 30:1	99:12 100:13
mean 56:3	53:20 62:18	58:5 62:22	moved 6:20
58:25 68:1	64:2 65:1,4	86:10 87:4	54:24 100:14
73:16	71:18,19	87:11 93:9	moves 52:6
meaning 26:3	77:11,23	94:3 95:7	90:20
87:19 98:23	79:20 82:15	98:20	moving 36:8
means 77:16	82:21 85:4	monumental	66:11 90:12
measures 45:1	86:3,25	33:11	MQBA 41:8
medical 13:11	87:17 89:18	morning 8:5,9	multi 57:5
meet 61:23	92:25 97:14	8:13,21	municipal
65:10	98:2,3,5	19:10 20:1	12:23 13:3
meeting 7:13	Millstone	22:7 38:20	16:5,6 17:15
15:11,13,17	73:25	43:14 49:16	17:21 22:25
15:24 27:12			
	mind 5:2 74:18	60:11,25	24:9 27:10
58:1 100:13	minimally	62:23 93:8	38:22 39:3
meetings 15:10	88:16 90:22	Morris 3:12	39:17 73:22
16:3	minimum 14:3,5	60:4,17 61:2	74:3 77:19
Melanie 2:3	minute 21:6,8	61:3,13	85:10 86:20
22:4,5	63:8	63:13 64:9	90:13,14
members 2:1	minutes 5:3	64:20 68:13	municipali
4:18 17:17	missing 49:7	mortgage 88:20	12:2 71:14
42:10 75:12	mitigate 25:17	motion 5:14,15	73:10,17
77:9 97:12	<b>Mm-mm</b> 37:6	5:17 6:17,19	74:5,12
mentioned 16:2	model 78:15	18:11,12	municipality
22:16 23:22	moment 4:21	19:5 37:12	72:1,2
25:16 33:9	7:17,21 20:4	48:2,22 59:7	<b>mutual</b> 16:15
50:15 64:11	62:2	59:25 70:3	mutually 17:15
65:9 68:20	money 41:17	75:13 76:5	
82:14,24	42:3 61:17	83:14 100:7	N N
<b>merely</b> 40:13	62:4,17	Mount 3:7 7:24	<b>N</b> 2:12 3:1
40:22	63:17 64:17	8:7,11,14,23	N.J.S.A22:17
<b>meter</b> 86:9	68:18 73:14	11:10,20	22:23 44:16
88:8 91:8	90:18	12:12,16,20	44:16 49:17
million 9:3	Monmouth 3:13	12:21,24	49:20 61:11
12:14,18	70:8,14,17	13:5 14:6	<b>nail</b> 55:17
19:8 21:20	71:8,15,24	16:6,7,14,20	<b>name</b> 8:9
24:25 25:1,4	72:4,7 73:6	17:7,14 18:2	nature 15:24
26:6 29:1	73:12 74:24	54:19 55:6	near 28:10
30:23,24,24	75:3	57:6	nearly 65:7
31:14,14,24	monopoly 98:8	move 21:18	necessarily
32:9,11	month 47:6	37:11 42:12	15:22
35:24,24,25	54:4 90:15	42:13 47:25	necessary 9:25
36:2 39:6	90:21 92:21	55:13 57:22	24:4 79:9
41:10 43:10	92:24 98:15	59:6 67:22	87:23 96:19
44:15 49:18	monthly 15:10	69:8,9 83:15	need 5:15 11:2
50:7 51:22	months 18:8	92:21 99:11	13:14 27:11
i e			

	1	1	1
36:17 42:15	65:8	72:17	30:11
56:21 58:14	nice 65:24	notwithsta	October 1:13
58:19 59:8	101:7	23:7 24:13	102:25
75:6 91:3	Nick 2:15 4:4	51:19 66:25	odds 67:1
97:7	7:21	November 47:19	office 9:11
<b>needed</b> 87:20	nights 89:5	<b>NPV</b> 65:6,7	13:10 27:3
98:24	Nisivoccia	nuance 23:16	50:21,21
needs 13:15	60:16 61:7	<b>number</b> 7:25	54:8 55:9,11
62:14,17	non 20:22	8:8,12,15,24	55:13,14
63:18 71:2	38:11 77:15	16:21 30:19	57:13,15
86:2 99:1	77:17 94:9	32:10 44:25	58:8 85:7,10
negative 68:4	94:14	53:2 71:19	88:12 95:4
negatively	nonconforming	numbers 53:9	offices 17:1
86:12	22:21 24:5	71:23	17:10 54:21
negotiated	24:17 25:15	NW 22:8 70:16	58:14 85:11
47:21	26:13 30:9	Nyikita 49:7	90:20
neighborhood	32:14 33:6	53:10,19	official 98:13
15:14	34:16		officials 17:6
Neil 19:21	normalize 24:6	0	offset 35:1
20:8 38:16	34:21	02:12	36:4 45:17
neither 102:10	Normally 80:17	objective	67:24 83:2
102:13	North 30:19	33:18	okay 28:21
Neptune 74:1	notably 9:23	objectives	36:3 37:6,8
net 41:4 52:4	notary 21:2	27:12	70:25 93:3
52:5 54:14	102:4,23	obligation	old16:23,24
64:3 65:3,11	note 5:9 14:14	19:7 22:19	older 17:8
68:11 89:24	26:15 65:19	22:20 38:24	oldest13:16
89:25	71:15,21	44:14 51:6	once 55:17
never 56:7	72:15,22	51:20 53:4	56:19 68:8
new 1:1, 12, 23	73:8 77:14	62:19 63:15	80:19 86:13
9:11,12,13	79:17 89:12	64:6 72:1	90:2 93:23
9:23 29:12	96:9	76:12 77:15	ones 97:2
55:9,11 56:2	noted 51:1	81:12	ongoing 26:9
56:10,15,15	52:10 71:1	obligations	81:24 82:2,9
61:17 62:4	notes 23:2,9	33:21 65:15	83:3
62:17 63:17	23:20,21,22	77:11	open 4:2 15:21
64:17 68:18	23:23,25	<b>obtain</b> 79:22	16:5,13
73:14 90:14	31:5,10,18	obtained 9:25	35:22 45:10
90:21 95:20	39:5,8,9,12	Obviously 66:8	45:10 57:25
102:5,23	39:13 40:12	occupancy	94:7 95:9
Newark 3:15	40:14 41:18	11:16	opened 7:13
84:11,15	62:6,9,9,9	occupy 55:11	opened 7:13
85:3,8 88:23	62:11,16	56:18	30:13
92:19,25	63:17 73:22	occupying	<b>operate</b> 13:9
94:24 100:11	74:3 95:12	54:15	91:16
Newton 64:21	notice 6:18	occurring	operates 16:21
MEM COIL 04:71	HOCTCE 0:10	Cocurring	operaces 10:21
	1	I	I

00 0 10	20 5 50 15		
88:3,13	39:5 52:15	55:7	77:18 78:9
operating 28:1	52:16 53:7	part 14:21	87:9 88:6,25
86:20 94:17	62:6 64:1	16:16 46:12	90:22
96:22	73:3,5,22	57:4 62:2	payments 28:4
operation 9:15	74:2,4 88:18	63:7 71:22	30:5,10 47:8
12:22 13:8	overall 57:9	82:17 90:13	51:7 77:15
50:20	66:3	<pre>part-time 75:2</pre>	78:6 79:23
operational	<pre>overview 77:8</pre>	participants	80:13
80:5 81:24	<b>owned</b> 79:5	61:21 73:23	payroll 89:6
82:3,17,19		73:24 74:20	pending 36:12
82:21,23,25	P	participating	36:19
83:3	<b>P</b> 2:12	70:24 92:15	<b>penny</b> 52:8
operations	<b>p.m</b> 101:8	particular	<b>people</b> 28:7,12
86:10 88:5	<b>page</b> 3:2 71:18	23:18 24:24	33:12 57:13
91:18 96:3	<pre>paid 30:17</pre>	94:1	57:20 58:6
opportunity	36:11 41:25	particularly	58:13
16:13 33:20	63:5 66:20	14:25 27:1	<b>PEOSH</b> 56:4
64:14 66:16	87:8,12	27:21 32:1	perceive 28:24
93:22	pandemic 58:6	98:1	percent 25:6
<b>option</b> 98:18	86:6 90:3	parties 58:12	26:10 29:8
order 23:3	parameters	102:12	29:10,19
24:6,20 79:8	65:10	partners 16:5	31:15 32:16
ordinance	park 12:17	16:13	47:13 63:21
39:14 44:14	73:24	partnership	63:25 64:3
49:22 62:12	<b>Parker</b> 22:10	50:11	65:3,6,7,7
93:1,1,6	parkers 89:2	<b>party</b> 82:6	65:12 66:3,7
ordinances	<b>PARKIN</b> 2:14	passed 91:11	66:21,22
40:10 41:5	parking 3:15	passes 38:3	67:2,8,21,24
65:20 74:4	29:22 84:11	59:25	68:7 <b>,</b> 10
organizations	84:16,17,19	Pat 4:3,25	85:25 87:22
13:12	85:2,6,7,18	71:20	89:2,4,6
original 61:21	85:19,20,23	PATRICIA 2:14	93:19 94:9
65:16 99:2	85:24 86:4	<b>Patty</b> 60:19	94:11
originally	86:15,21,23	61:4	perfect 34:14
9:17,19	88:8,10,15	<b>pause</b> 7:16	performances
Orlando 49:5	88:19 89:1,3	<b>pay</b> 39:22 46:3	86:16
54:7,18	89:5,8 90:2	50:2 63:16	period32:8
55:25 56:14	90:4,9,10,23	85:15 87:1,6	46:9 65:16
57:18 58:23	91:1,4,6,9	87:9,15,21	78:6 89:23
ostensibly	91:14,16	88:15 90:5	92:13,17
26:1	92:2 93:20	91:4,15	96:20
outlined 89:21	94:4,14,14	payer 40:18,18	permanent 11:3
outset 34:5	96:23	paying 26:4,4	17:21 18:1
outstanding	parks 50:20	51:7 90:18	permanently
9:22 14:15	91:2	payment 49:22	23:9,19
30:15 31:5	<b>parole</b> 54:22	51:13 77:17	27:10 31:4,9

31:18 32:4,9	67:8,10	9:24	21:22 23:5,8
39:4,11	79:25 87:16	<b>pretty</b> 54:23	30:20 43:11
40:13 50:2	91:24 95:13	78:10 79:6	44:19 46:13
permitted	points 52:15	previous 57:6	49:2 50:10
25:14	police 13:10	previously	50:17 60:6
personnel 9:10	16:8	32:6 39:15	61:14 63:13
10:9	political	40:10,11,12	64:4 72:22
phases 14:4	79:10	51:1 61:18	programs 53:15
phone 21:5	pool 64:4	62:13,14	progressed
photovoltaic	pooled 60:5,6	74:4 82:24	93:4
45:6	61:14 63:13	priced 98:6	project 7:25
pick 29:24	66:1 70:10	primarily	9:10,21
93:25	72:22	20:21 95:4	10:20,25
<b>picked</b> 25:23	<b>pop</b> 58:20	principal	11:22 12:2,8
picture 31:6	portion 23:13	24:19 25:20	12:11,15
piece 57:8	23:13,14	25:23 28:4	14:17,22,25
pin 8:3	54:11	30:5,10 32:5	17:3,5 35:13
pinch 21:14	portions 81:13	34:8,20	54:17 57:6,9
pipe 56:6	position 12:3	39:22 49:19	58:21 61:17
<b>place</b> 16:10	positive 9:2	49:23 51:9	65:22,24
33:13 34:11	10:16 49:16	79:23 88:7	68:14 70:10
81:19 102:8	68:5 72:8,10	prior 21:23,25	72:9 76:13
<b>places</b> 58:20	89:24 91:22	23:25 39:12	80:3,7 81:3
plan 31:19	possible 63:12	89:14	81:14 84:10
44:20,24	possibly 36:18	privately 79:5	86:14 87:7
planned 14:5	potential	probably 47:19	89:12 95:22
17:3	56:23 57:1	52:3 57:8	96:2 97:15
planning 14:4	66:6 92:12	86:17 93:17	99:3,17
27:13 56:24	potentially	94:3 98:3	projected
please 8:1	55:13,13	<pre>problem 20:9</pre>	63:21,25
21:24 27:25	87:1	59:2	86:13 89:15
38:12,19	power 12:24	proceed 5:3	89:22 90:24
43:11 45:20	13:3,6 45:7	7:13,15	projecting
46:19 47:12	45:8,20,24	38:13,19	93:14,15
49:3 54:13	46:1,5,10	41:14 44:11	projections
70:11 71:6	<b>PPE</b> 95:4	71:6 97:4	47:11 86:23
73:14 74:17	praying 28:16	proceeds 49:24	93:12
76:14 78:13	predominantly	51:3 63:16	projects 10:22
pleasure 7:22	16:24	64:5 71:10	32:1 35:6
<b>pledge</b> 51:15	prepared 11:7	71:13	40:3 41:14
51:20 88:8	27:2 89:14	process 27:7	41:18,20
pledges 51:6	present 65:3	85:22	42:10 50:16
<b>plus</b> 13:18	65:11	produce 65:3	57:7 60:7
point 36:14	presented	produces 51:25	62:25 64:20
40:22 41:1	25:15 53:16	profile 26:22	64:23 73:19
45:9 47:11	Preservation	program 19:9	74:6,8 92:5
		=	·

	11.5	10.15 17	
<b>properly</b> 8:4 56:7	<pre>purpose 11:5    30:9 31:1</pre>	10:15,17 14:25 18:11	reach 97:24
	44:18 85:5	27:17 33:24	readjust 57:14
<pre>properties 56:8 88:19</pre>	96:9	37:9 40:25	ready 35:13,25 93:9
property 15:3	purposes 20:25	42:11 45:10	real 75:1
17:21 40:20	21:14 24:16	47:24 52:13	real /5:1 realizing
88:20	35:21 42:9	59:4 65:17	66:16
proposal 84:12	50:13 51:17	66:4 69:6	really 14:17
proposed 7:25	53:14 68:21	72:12 75:11	27:9 35:15
14:21 21:21	73:2 96:17	75:12 78:11	56:2 63:1,11
39:18,25	pursuant 21:21	83:12 91:25	66:18 82:11
43:10 71:8	22:17,23	97:12 99:9	92:21 93:15
87:17	38:22 44:16	quickly 97:9	93:21 94:2
proposing	49:17,20,25	quite 56:7	96:24 97:22
24:17 85:3	51:2,4,5	66:23 78:19	rear 12:16
provide 13:6	61:10 63:23	quorum 4:2,18	reason 30:12
13:13 14:9	push 92:16		34:8,21
16:11 17:15	pushing 56:22	R	46:22 79:11
21:4 27:8	<b>put</b> 46:7 66:25	R2:12 102:1	reasonable
46:8 64:17	95:16 98:12	<b>Rahul</b> 43:24	27:8
78:25	<pre>putting 32:5</pre>	raise 38:12	reasonably
<pre>provided 50:25</pre>	66:15	63:17	26:20
74:7 96:6	<b>pylons</b> 97:25	range 46:18	reasoning 31:2
provider 41:22		81:18	<b>rebate</b> 45:22
46:5	Q	<b>rate</b> 12:5	46:24 47:1,3
provides 68:15	qualified 19:9	40:18,18	rebates 46:17
providing	21:22 22:25	47:10,12,15	recall 92:24
15:11 96:7	38:23 39:2,3	68:14 80:15	receivable
provision	39:4,13,17	81:7,22	29:19
14:10	39:21,23,25	87:25 91:10	receive 35:3
<b>Pru</b> 93:17	40:3,23,25	rated 68:22	89:1,10
Prudential	41:10	72:7	received 9:18
86:14 88:14	quality 24:14 quarter 28:25	rates 23:5	28:23 34:25
<b>PSE</b> 98:6	-	24:9,11,12 24:15 27:9	35:5 36:18
<b>public</b> 11:18	29:9,9,12,12 29:15,16	40:15,16	58:17 88:11
11:19 17:11	36:1 94:10	62:20 63:1	90:12
40:4 44:22	94:11	63:12 64:10	receives 39:21
45:11 50:22	question 17:17	91:8,8	receiving 12:2
71:9 85:14	17:18 29:4	rating 47:16	36:4 53:24 reclaim 94:12
102:4,23 publically	37:7 56:25	63:3,9 64:10	reclaim 94:12 recognize
7:14	57:11,19	68:15,21	26:23
purchase 45:7	78:20 80:25	72:8	recollect 89:7
45:21,24	questionnaire	ratio 39:24	reconnect 21:7
46:2,5,10	73:1	ratios 41:11	record 5:1
77:24 78:5	questions	Raul 44:2	8:22 14:14
17.21 70.5	1		0.22 11.11
	•	•	•

	I	İ	Ī
21:17 23:16	57:12	13:20 14:1	respond 10:10
60:8 70:22	regularly 23:1	17:4	response 14:13
71:16,21	25:2	renovations	99:6
77:16 95:16	<b>Reiche</b> 60:19	9:5 56:13	rest31:18
records 27:22	60:19 61:4	rent 90:19	restraint 92:7
recourse 77:15	reimburse	rental 15:7,22	restricting
Recusal 71:1	41:18	rented 14:23	37:3
<b>recused</b> 70:23	reimbursed	renting 15:3,4	restrictions
<b>Red</b> 74:1	28:25	<b>RENZI</b> 1:20	15:1
redevelopment	reimbursement	<b>reopen</b> 35:23	result 30:21
92:20	23:14 35:19	repair 82:9,14	31:24 46:17
<b>reduce</b> 25:17	36:13,18	report 53:24	55:23 61:20
reduced 46:8	reimbursem	Reporter 102:4	86:24 97:3
86:20	34:24 35:7	Reporting 1:21	resulting
reductions	reimbursing	representa	12:11
79:19	35:17	74:22	retail/cafe
referenced	relate 35:2	representa	85 <b>:</b> 13
94:6	related 30:7	20:22 27:15	retention 13:7
refinance	32:21 34:1	52:11 70:20	retired 30:21
31:18	36:9 72:5	request 9:2	returned 4:2
reflect 27:22	94:18 95:3	10:15 27:6	revenue 14:24
65:22 72:18	96:21	35:25 40:9	15:6 27:21
reflected	relates 98:23	72:8,19	29:5,6 30:7
85:21 88:4	relationship	requested	34:2 49:1,20
refund 61:18	16:7	36:11	70:10 85:19
64:14	relative	requesting	86:15,15
refunded 64:25	102:11,13	40:23	88:22 90:5
refunding	relatively	requests 91:21	91:1,9,14
44:14 60:7	25:24 30:16	require 15:13	93:12,21
61:19,24,25	31:8	required 45:15	94:5,7,13
63:7 64:16	released 11:17	requirements	revenues 29:21
65:2,10,11	relevant 57:11	61:24	39:22 41:9
66:15 96:13	relief 9:5	requires 88:15	86:13 88:4,9
refundings	17:2	<b>Rescue</b> 30:20	88:10 89:22
61:23	relocated 11:2	reset 88:1	90:10,11
regard 14:20	rely 13:1	residents 14:7	92:14
27:2	90:10	26:19	revert 38:10
regarding	remain 46:10	resolution	review 26:24
76:11 84:12	remainder	51:3 61:12	45:11
94:16	71:22	91:23	reviewed 44:20
regardless	remaining 6:15	resources 1:20	revisit 97:7
67:11	31:10 86:25	16:17	right 21:5
regards 12:8	remarks 3:4	respect 15:2	24:11 29:7
13:19	30:13	62:4 79:3,4	29:10,11
Regional 30:20	Remotely 1:15	respectfully	30:24 35:10
regular 16:1	renovation	10:15 91:21	54:8,18 55:4
L	1	<u> </u>	I

	ı	Ī	ı
55:8 56:24	salaries 89:7	79 <b>:</b> 22	seek 94:20
58:11 62:20	<b>sale</b> 47:21	<b>scope</b> 65:22	seeking 6:19
64:13 76:25	56:23 63:16	Scotland 43:15	22:16,23
77:14 92:10	sanitizer	60:12 61:1	24:4,18
96:10,16,25	35:22 37:4	76:18	34:15,16
roadway 74:10	sanitizing	Scouts 15:14	38:22 39:11
Rockaway 60:6	95:4,5	screen 8:2,3	40:8 44:13
60:19 61:6	satisfied 14:3	19:17 20:14	49:16 62:18
62:5 63:19	savings 44:14	22:1,2 43:12	seemingly 53:3
64:17,21	44:18 45:14	49:4 60:9	seen 58:20
65:7 66:17	45:17 <b>,</b> 21	70:12 76:14	<b>sell</b> 10:2 64:4
68:18	46:3,11,12	<b>se</b> 15:7	selling 55:23
Rockaway's	46:13,15,16	<b>Sea</b> 74:1	seminars 16:12
61:17	46:23 47:1,5	season 93:17	Sendzik 8:9,10
Rodriguez 2:9	61:20 64:15	second 5:12,13	<b>sense</b> 53:5
4:17,25 6:9	65:4,12,14	5:15 6:21	sent 29:13
7:11 18:24	66:3,8 67:4	18:13 35:5	37 <b>:</b> 2
37:24 43:1	67:16,25	37:13 42:15	separate 96:9
48:14,15	68:4,8 69:2	42:16 48:3	September
59:19,20	79:22 80:2,5	59:8,9 69:11	44:23,24
69:22,23	80:8,15,19	75:14,15	seq 22:24
75:24,25	80:21 82:15	83:16 94:11	series 23:20
84:2,3 99:12	82:22 83:2,4	96:7 99:14	23:21,22
100:1,2,15	83:6,10 97:8	100:15	24:6,19
101:1,2	saying 76:25	secondary	25:21 61:15
roll 3:3 4:4	Sayreville	80:25	61:16,17
rooftop 45:3	3:10 43:9,16	secretary 2:14	62:4 63:7
room 9:12	scale 58:21	43:18 75:2	served 50:8
14:21 15:8	scaling 58:3	sections 44:17	<b>serves</b> 51:11
15:17,18,20	schedule 22:21	secured 71:25	service 14:6
31:9,17	24:5,18 25:3	72:6 88:6,22	14:10 24:20
rooms 9:11	25:13 <b>,</b> 15	security 51:11	24:22,25
58:1,1	26:13 <b>,</b> 14	<b>see</b> 19:21 20:7	25:4 26:2,5
roughly 24:24	30:10 31:3	20:8,12,17	26:18 30:14
25:7,11	31:21,24	22:1,2 26:11	30:23 31:12
32:16 52:22	32:11 33:5	28:7,16 33:8	31:13,25
round 35:4,5	34:16 39:19	36:9,10,10	33:20 34:21
<b>rule</b> 61:24	40:24 46:15	47:4 49:5,6	39:24 40:2
65:11	47:5 63:20	49:6 51:17	45:13 <b>,</b> 16
running 56:9	63:24 72:3	57:22 65:25	47:7 51:25
runs 97:18	86:21 87:24	66:1 78:15	54:12 55:23
<b>Ryan</b> 8:13 11:6	96:14	78:22 84:20	61:20 64:15
11:9	schedules	89:4 93:25	65:14 66:20
	39:20	94:2 95:8	68:3 80:13
S	<b>scheme</b> 35:14	seeing 47:13	85:15 87:15
<b>s</b> 2:12,12	<b>school</b> 73:11	53:19 66:10	89:15,16,19
	<u> </u>	<u> </u>	<u> </u>

89:20 90:1,6	13:20 14:17	31:2 62:2	93:7
90:19,24	24:22 25:12	sound 36:12	<b>spread</b> 28:17
91:4,15	26:12,12	source 36:4	94:20
services 1:21	27:20 32:10	86:15 88:2	<b>spreads</b> 67:19
8:14 9:16	35:19 89:10	<b>sources</b> 36:11	spring 28:10
10:14 11:9	90:11 93:25	South 1:11	86:10 93:13
13:3,8,11,25	significantly	<b>space</b> 9:11,12	sprinkler
16:9 98:7	13:15 26:9	15:11,13,24	98:11
session 4:2,22	simply 50:10	54:20,22	sprinklers
6:19 74:17	simultaneous	55:2,3,9,11	98:12
set 50:6 82:23	92:20	55:14 56:10	
87:5 102:8			<b>square</b> 1:23 55:19 58:14
	single 16:24	56:18,21	
settlement 5:7	sir 97:20 99:8	57:15,21,23	85:9,11,12
5:10 6:13	<b>site</b> 10:23	57:25 58:4	85:13
seven 6:12	11:3	58:13 85:7,7	stabilization
65:13 89:4	sites 35:9	85:10,13	12:4 36:15
severe 27:23	situation	88:12 90:19	87:2
sewer 39:2,8	36:22 98:15	93:2 98:25	stabilize
40:19 56:6,6	six 58:5 65:7	<b>speak</b> 8:2 12:1	33:20 34:9
<b>shape</b> 56:3	65:13 87:4	12:3 19:16	stabilized
share 88:9	87:11 93:9	21:25 24:3	87:14
<b>shared</b> 57:21	94:3 97:23	38:9 43:11	stabilizing
57 <b>:</b> 25	<b>size</b> 13:23	49:4 70:11	34:4
sharing 57:23	57:23 65:21	76:14	<b>stable</b> 14:9
shelter 9:16	slated15:9	<b>SPEAKER</b> 80:1	27:9
sheriff's	<pre>slightly 33:3</pre>	80:17 81:1,8	<b>staff</b> 75:2,3
50:20	67:20 78:23	82:2,10	<b>stage</b> 56:24
<b>Shif</b> 43:24	<b>slim</b> 67:3	speaking 41:24	<b>stand</b> 53:1
44:2	<b>small</b> 35:6	92 <b>:</b> 2	55:7 66:13
<b>short</b> 62:5,16	67:1,11 73:7	specific 27:6	68:19 92:4
<b>showed</b> 89:23	80:9	50:15 <b>,</b> 23	standard79:6
showing 94:6	Society 9:24	51:18 95:21	standing 62:17
<b>shown</b> 92:7	<b>solar</b> 45:24	97:18 99:1	<b>start</b> 93:18
<b>shut</b> 86:9,16	46:1,6,9	specifically	started 66:15
<b>side</b> 63:18,22	<b>sold</b> 47:21	25:19 26:16	starting26:4
94:4	Solimine 8:5,6	97:17	29:23,24
Siemens 77:2	8:18,21,22	specifies	56:2
77:23 78:8	11:6 12:21	79:18	<b>state</b> 1:1,22
79:14,18,25	solutions 27:4	<b>spend</b> 42:3	27:24 54:21
82 <b>:</b> 7	43:25	<b>spends</b> 41:17	54:24 55:12
signed 4:19	somewhat 67:7	<b>spent</b> 35:24	56:4,19
significance	<b>soon</b> 85:23	Spiegel 43:22	57:23 66:20
73:2	<b>sorry</b> 5:19	43:22	67:3,5,14
significant	17:25 45:23	<b>Spitzer</b> 8:6,25	79:10 <b>,</b> 11
11:23 12:9	81:9	19:13 84:15	102:5,23
12:11 13:1,2	<b>sort</b> 17:13	<b>spoke</b> 28:6	<b>stated</b> 10:12

12:7,21	97:5,10	88 <b>:</b> 17	<b>taken</b> 1:15
40:10	structured	supportive	12:4 102:7
<b>States</b> 13:17	33:17 85:6	97:10	takes 98:19
station 9:6	structures	<b>sure</b> 19:18	talk 62:1 63:8
statute 45:15	13:18 55:6,7	21:24 28:22	79:25
<b>stay</b> 25:24	study 89:13,21	31:23 36:16	talked 54:11
35:22	89:22,23	36:23,25	57:14 64:2
<b>stays</b> 28:19	94:6	43:24 49:4	talking 25:11
97:5	subdividing	54:18 60:8	<b>Tammy</b> 22:2
steadily 95:8	56:22	66:12 67:12	34:23
Stegnan 77:4	subdivision	100:12	target 29:10
stenographer	79:10	surmounting	tax12:8 22:18
38:13	subject 47:18	13:19	23:11,12,15
stenograph	88:18	surrogate's	23:17 24:6
102:7	submission	50:21	24:21 25:6,7
<b>step</b> 14:17	72:16	surrounding	25:10,18
stepping 7:21	submissions	14:7 89:9	26:8,18
<b>steps</b> 12:4	72:24	<b>Susan</b> 34:23	27:23 29:6
<b>Steve</b> 43:21	<b>submit</b> 94:23	35:19	31:7,15 32:2
stipulation	submitted	<b>swear</b> 19:16	32:15 <b>,</b> 16
5:6,9,11	35:14 38:21	44:5 84:22	33:1,4,5
<b>stop</b> 51:12	67 <b>:</b> 17	swearing 20:8	34:12 52:7
54:12,19,24	submitting	20:20 21:1	79:9 <b>,</b> 16
55:10	94:16	switch 4:21	88:22 89:5,6
storage 10:23	subordinate	sworn 8:4,20	<b>taxable</b> 22:19
16:25 17:20	84:12	20:22 21:25	23:11,13,13
85:9	subsequent	22:14 38:12	23:20 32:3
<b>stored</b> 10:10	46:18	38:18 43:12	taxables 23:15
<b>storm</b> 12:25	substantial	44:9 49:5,14	taxes 29:10
<b>story</b> 62:2	83:4,8	60:9,24	89:1
97:23	substantially	70:12 71:2,5	taxpayer 10:4
straight 42:8	55:3 65:14	76:15 77:6	11:24 12:10
59:1 78:10	successful	85:1	taxpayers
Street 1:11	50:11	<b>system</b> 45:6	11:23 33:10
<b>strict</b> 77:21	sufficient	88:3	88:24
strictly 90:10	51:8 72:25	systems 45:4	<b>TCO</b> 98:16
98:2	80:12 87:15	78:4	<b>TD</b> 85:4 87:3,9
structure	suggesting		88:1,19 97:5
11:11 17:22	24:17	T	team 98:11
18:1 30:12	<b>SUITE</b> 1:22	T2:12 102:1,1	<b>Teams</b> $1:15$
30:14 34:5	<b>summer</b> 93:16	<b>table</b> 5:9,15	21:7
36:15 46:20	93:24	take 4:3 5:3,9	<b>Ted</b> 2:10 38:2
47:1 51:24	supplemental	14:18 18:5	<b>Tejas</b> 43:24
68:2 78:22	6:18 72:25	20:6 26:7	<b>TEL</b> 1:24
78:24 79:2	support 14:24	33:19 72:16	<b>tem</b> 10:3
95:15 97:1,4	supported	82:17 88:1	temporarily
	<u> </u>	<u> </u>	<u> </u>

			1490 120
11:11 17:22	45:19 46:14	98:4	14:2 40:1,3
18:1 86:8	47:9 48:20	three 28:9,13	65:13
		28:14 40:3	
temporary 10:8	48:21,22		timing 64:13
10:23 11:4	49:15 52:14	55:2 65:12	tipping 86:9
17:19	54:10 55:21	66:6,21,21	today 8:17 9:1
ten 46:19	57:10 59:3	67:2,7,21,24	21:14 22:16
<b>Terain</b> 84:18	59:25 60:2	68:7 72:7	22:22 43:17
93:7,15	65:18 68:12	98:19	52:12 53:16
96:11,15	69:5 70:4,5	threshold 66:7	66:14 73:2
97:16,21	70:25 71:7	threw 27:14	76:20 <b>,</b> 21
99:8	72:14,21	<b>TIC</b> 64:10	77:10 84:16
term 11:12	73:1,13	ticket 88:9	told 93:9
12:10 30:22	74:13 75:10	91:8,8 97:19	<b>TOLL</b> 1:24
33:20 62:6	76:6,7 77:8	98:22	<b>Tom</b> 76:25
62:16,19,25	79:17 80:14	Tim 22:8 33:9	<b>Tony</b> 8:6,22
63:1 81:21	80:23 81:23	89:14	77:4
87:25 93:12	83:11 84:8	time 4:3 5:3	top 12:15
terms 17:19	92:1 94:15	5:18 7:18	33:14 77:14
27:23 30:8	99:6,8 100:8	8:19 9:21	total 62:3,15
32:15,17	thing 14:13	10:11,17	64:24 71:16
57:25 58:1	90:7	12:25 13:14	72:19 73:3
93:11	things 35:15	14:16 15:1	89:19
testify 8:20	37:4 54:11	17:17 20:14	totaled 35:23
22:14 38:18	57:21 58:2	22:13 24:8	tough 98:15
44:9 49:3,14	58:10,15	26:19 30:6	toughest 97:22
60:24 71:5	95:9,17 99:1	33:15,16,24	town 16:11
77:6 85:1	think 28:20	34:21 38:6	64:20
	32:2 35:4	38:17 41:1,9	
testifying 21:25 43:13		41:15 42:11	township 3:7 7:24 8:11
	37:2 52:1,6		
70:12 71:3	56:20 57:15	44:6,8 46:9	10:5,8 11:1
76:15	60:21 67:9	47:17,24	11:19 12:13
testimony	74:6 75:10	49:12,13	12:13,18,20
102:6	77:4 81:19	51:9 59:5	12:22,24
testing 35:9	81:22 84:23	60:23 62:24	13:5,15 14:6
thank 5:8 6:14	89:12 90:7	65:15 66:23	15:12 16:7
7:12,20,20	93:23 94:4,8	67:16 71:4	16:14 17:6
8:16 10:18	94:11,19	72:13 73:4	17:14 73:25
11:21 14:12	95:7 <b>,</b> 10	75:11 77:5	township's
16:16 17:16	96:15	78:7 83:13	11:17
18:9 19:4,5	thinking 33:15	84:25 87:16	traditional
21:14,16	third 35:8,13	91:12 93:14	64:7 78:14
27:18 29:3	82:6	95:12 <b>,</b> 13	traditionally
32:19 37:6	thirds 31:4	97:12 98:20	79:13
38:4 41:2	thorough 65:20	99:10 102:8	trailer 13:1
43:6,7 44:4	thought 27:5	timely 57:19	training 16:11
44:10,12	29:16,17,20	times 13:25	16:12
	-	-	-

(2.2 (4.7 12	1+:+- 02.0	76.10.04	
62:3 64:7,12	ultimate 83:2	76:12,24	V
65:2 80:22	ultimately	77:13,24	<b>value</b> 12:1
83:5	55:20 68:8	78:5 80:12	65:4,12
transcript	unconditio	82:4,11	66:11
102:6	51:14	<b>UNKNOWN</b> 80:1	variability
transformer	underground	80:17 81:1,8	80:15
45:5	98:2	82:2,10	<pre>variety 24:1</pre>
treasurer	underlying	unreasonable	74:8
76:23	41:5 42:1,10	40:6	various 9:4
Trenton 1:12	66:4 68:20	unrelated	13:12 15:12
3:8 19:7,12	74:19 96:2	64:12	50:4,5,18
19:19 38:6	understand	unusual 65:23	52:25 55:12
38:11,22	23:17 36:14	79:2 96:18	56:4
tried14:8	36:23 92:10	unusually 92:3	vehicle 95:4
<b>TRUCHAN</b> 81:13	97:16	upgrades 9:13	ventilators
82:13 83:6	understanding	45:5	45:4
84:8	27:19 30:6	upwards 81:4	verification
<b>Truchen</b> 76:25	41:19	use 11:3, 17, 18	44:21 45:12
true 47:17	undertake	15:9 <b>,</b> 22	verified 44:21
63:21,25	91:24	16:25 17:8,9	versus 26:13
73:8 102:6	undertaken	17:15 25:2	32:12 68:19
<b>truly</b> 96:22	40:7 41:21	47:1 54:14	<b>video</b> 20:6,7
trustee 69:1	45:7 50:23	57:12 <b>,</b> 15	20:10,15,23
<b>try</b> 21:7 65:17	62:3	63:15 64:5	21:4,24
<b>trying</b> 10:22	undertaking	69:3 86:25	Videography
27:8 33:14	14:16 50:13	useful 14:3	1:21
35:8 58:7,10	<b>undue</b> 41:15	32:1,3 80:24	<b>virtue</b> 34:17
58:20 92:4,6	unforeseen	81:2,4,7,11	visible 60:9
92 <b>:</b> 7	86:1	<b>users</b> 56:18	<b>visit</b> 100:10
turn 9:11 20:7	unfortunate	<b>usual</b> 19:15	visual 21:1
21:24 30:3	98:8	<b>usually</b> 29:11	<b>voice</b> 21:12
turned 67:6	unfortunately	Utilities 16:6	voltage 98:23
two 4:18 9:7	71:17 99:1	44:23 45:12	volunteer
16:21 29:15	<b>unfunded</b> 74:3	<b>utility</b> 39:1,2	13:16
31:4 32:20	Union 3:9	39:7,8 40:16	<b>vote</b> 6:10,12
33:10 35:7	21:19 25:9	40:17,19	9:18
40:1 41:11	27:19 28:8	45:18 62:9	voters 9:18
61:15 64:25	33:10	63:22	<b>votes</b> 9:19,19
71:16,19	unique 95:20	utilize 24:5	<b>VTC</b> 2:1
81:13 90:15	unit 45:4	25:14 57:20	
<b>type</b> 98:19	<b>United</b> 13:17	79:10	W
typical 15:5	units 45:3	utilized 13:7	<b>wait</b> 4:24
typically	46:6 66:18	25:13 51:16	<b>waive</b> 72:23
81:17 82:8	universities	utilizing	74:18
	79:3	11:11 26:12	<b>waived</b> 74:15
	university		<b>waiver</b> 74:16
	<u> </u>	<u> </u>	<u> </u>

	1	1	ī
Walsh 49:6	72:21 73:13	29:7,23,25	54:25 55:1
77:1 78:19	73:18 74:13	31:2 33:14	57 <b>:</b> 22
79:1,24	75:10,16,17	35:8,12	work 27:3
Walter 2:3 3:6	76:9,19	56:14 58:10	57:20 58:4,8
4:1,5,6,20	78:13,21	58:15 67:12	89:7
4:24 5:2,8	79:17 80:14	72:21,23	worked 56:7
•		-	workers 56:5
5:17,20,21	80:23 81:6	78:11 93:15	
6:11,14,22	81:10,23	95:1 96:5,25	working 58:16
6:23 7:12,20	82:8 83:1,11	98:15	91:7
7:23 8:16	83:17,18	we've 9:24	works 11:18,19
10:18 11:8	84:9,20 92:1	14:2,5 17:5	41:17 50:22
11:21 12:7	92:23 93:3	27:15 35:7	world 34:14
14:12,20	93:11 94:15	35:24 52:10	worth 9:3
15:16,25	95:15 96:1,5	55:5,11 56:5	12:14 77:11
16:16 17:16	96:12 <b>,</b> 17	weddings 15:23	wouldn't15:5
18:10,14,15	99:9,15,16	Wednesday 1:13	67 <b>:</b> 21
19:5,14 20:5	100:9,12,16	week 28:20	<b>wound</b> 56:7
20:12,13,19	100:17	weeks 28:9,13	wrapping 24:21
20:25 21:8	want 41:3 44:5	28:14 54:5	wrestle 58:11
21:13,18	56:18 70:23	weigh 58:24	www.RLReso
22:11 27:18	78:18 90:6	welgh 30.24 welcome 100:9	1:25
	95:16		1.25
29:3 30:3		went 9:17	x
31:20 32:19	wanted 23:16	weren't23:17	
33:18,23	33:25 47:2	32:6 68:22	<b>x</b> 1:3,6 3:1
37:9,14,15	54:1 71:21	wide 88:4	<b>XI</b> 102:4
38:5,9,19	92:9 98:14	widening 67:18	Y
41:2,8,13	warrant12:3	Wilentz 8:6,24	
42:4,7,17,18	28:3 30:5	19:12 84:14	<b>Yeah</b> 57:18
43:8 44:7,10	wasn't29:4,17	<b>Willdan</b> 43:25	79:1,24
45:19,25	watch 15:14	44:3	<b>year</b> 10:3
46:14 47:9	water 39:1,7	<b>WILLIAM</b> 2:7	11:24 24:25
47:20,23	40:16,17	wind 55:17	25:5 26:6
48:4,5,22	45:3 62:9	Windels 77:2	27:20 29:2
49:11 52:14	63:22 78:2	Winitsky 22:9	30:2,11,18
52:20 53:6	way 22:1 24:17	22:9,12,15	31:7,14,19
53:17,21	27:9 28:19	33:8,22 34:7	31:25 32:3,8
54:6,10	33:17 41:16	38:4 49:8,8	32:12,13,22
•			32:23 33:1
55:21 56:11	98:6,7 99:6	49:15 52:18	34:11,11
57:10 58:17	we'll 4:20,24	52:22 53:8	39:10 45:22
59:3,10,11	4:25 38:10	58:25 60:2	46:9,15,23
60:3 65:18	62:1 63:7	wishing 8:19	
67:23 68:6	65:17	22:13 38:17	47:2,6,8
68:12 69:5	we're 10:16	44:8 49:13	57:5 68:3
69:12,13	17:12 21:18	60:23 71:4	69:3 80:15
70:19,25	22:22 24:16	77:5 84:25	80:16 81:4
71:6 72:14	24:18 26:3	Woodcrest	81:18,21

06.00 07.04	1 00 00 1	20.25	06.11 10 17
86:22 87:24	1.98 90:1	38:25	86:11,13,17
87:24 89:23	<b>1.99</b> 63:25	18A:18A4.6C3	86:23 87:8
89:25 92:3,8	<b>10</b> 12:18 32:3	44:16	87:11 102:25
94:12,17	58:9 89:23	18A:24-61.1	<b>2021</b> 23:24
<b>year's</b> 28:3	89:24	44:17	62:10 63:19
<b>yearly</b> 82:25	<b>10.1</b> 31:14	<b>19</b> 65:6	63:23 86:18
<b>years</b> 11:25	<b>10.4</b> 31:14	<b>1968</b> 13:22	87:13,13,15
13:18 14:4,6	<b>10.62</b> 62:18	<b>1970s</b> 15:5	91:13
16:23 30:25	<b>10:40</b> 1:14	<b>1980s</b> 15:6	<b>2022</b> 51:24
31:11 32:4	38:10	<b>1992</b> 50:10	102:24
46:18 47:17	<b>10:50</b> 21:20	<b>1st</b> 92:22	202430:18,21
51:23 55:2	<b>100</b> 13:18		<b>2025</b> 24:19,23
57:7 58:9	16:23	2	25:2,5,21,23
63:4 87:25	<b>100,000</b> 52:9	<b>2</b> 25:1 30:24	26:5 28:4
89:24	69:2	30:24	30:11 33:19
<b>yep</b> 4:23 6:2	<b>101</b> 1:11 3:16	<b>2.2</b> 90:25	<b>2026</b> 40:2
yesterday 28:6	<b>11</b> 26:6 52:9	<b>2.5</b> 92 <b>:</b> 25	<b>2031</b> 25:24
yield 83:4,6	65:3 66:2	<b>2.55</b> 65:4	<b>2031</b> 25:24 <b>2034</b> 25:25
yielding 67:25	89:6	<b>2.7</b> 77:11,23	26:5 63:20
yreraring 67.23	<b>110,000</b> 35:5	79:20 82:15	<b>2038</b> 51:24
Z		82:21	
zero 14:15	<b>116,000</b> 25:10	<b>20</b> 10:3 11:25	<b>2040</b> 63:23
	<b>12</b> 9:18 18:7	14:4 47:17	<b>21</b> 3:9 26:11
<b>ZUCCA</b> 22:4	32:3,8 66:18		33:6
35:3	<b>12:42</b> 101:8	69:3 81:4,21	<b>210</b> 25:7
0	<b>121</b> 71:18	87:24	<b>211</b> 32:18 33:5
	123,026,110	20,025,000	<b>21st</b> 62:10
0.8264:3	71:17,24	23:19	22,924,000
02211 102:4	72:20	<b>200</b> 32:25 33:7	38:24 39:12
<b>07-15</b> 37:3	<b>13</b> 56:20	<b>200,000</b> 95:3	<b>22.9</b> 19:8
086251:12	<b>13,000</b> 85:9	98 <b>:</b> 5	<b>22.965</b> 65:1
<b>08690</b> 1:23	<b>130,000</b> 35:6	<b>2011</b> 61:18,21	<b>225</b> 81:17
1	<b>137</b> 9:19	64:14,19	<b>2277</b> 1:22
	<b>138</b> 10:5 11:24	<b>2012</b> 61:18,21	<b>2300</b> 85:13
<b>1</b> 3:7 7:25	12:7	64:15,22	<b>25</b> 28:20 93:19
8:12,15	<b>14</b> 1:13 18:7	66:5,6	94:9
16:21	<b>14,000</b> 85:11	<b>2015</b> 9:18	<b>26</b> 51:22
<b>1.05</b> 86:3	14,820,000	<b>2016</b> 9:20	<b>2600</b> 54:19
<b>1.28</b> 52:6	23:21	<b>2018</b> 50:6,17	55:6 56:20
<b>1.3</b> 52:7	<b>14th</b> 44:23	85:16 <b>,</b> 18	57:6
<b>1.35</b> 63:21	<b>15</b> 46:9 58:9	87:4,5,10	<b>270,000</b> 46:16
<b>1.4</b> 97:14	65:6 89:2	88:18,21	<b>29</b> 102:25
<b>1.5</b> 86:25 90:1	15th 44:24	89:15	<b>4 3 1 1 1 1 1 1 1 1 1 1</b>
90:25 98:2	<b>16,000</b> 85:12	<b>2019</b> 53:24	3
1.690:25	<b>17</b> 25:4 39:6	85:24	329:1 31:24
1.70 40:17		<b>2020</b> 1:13	32:11 85:4
<b>1.78</b> 47:13,17	63:4	23:19,20,21	87:17 89:17
	17,781,000	4J.13,4U,41	01.11 09.11
	I		

			rage 130
0.40.07.4.0	<b>-0.6</b>		
<b>3.19</b> 67:16	<b>536,000</b> 39:1,8	<b>99</b> 29:11	
<b>3.5</b> 87:22	<b>575</b> 52 <b>:</b> 17		
<b>30</b> 81:17	58,963,000		
102:24	39:21		
300,000 32:13			
•	6		
88:16 90:22			
98:10	635:23		
<b>31.9</b> 50:7	6,745,000		
<b>32</b> 49:18	22:19		
<b>326774</b> 1:25	<b>6.8</b> 64:2		
<b>33</b> 1:22	<b>60</b> 3:12 41:9		
<b>35,000</b> 46:19	<b>600,000</b> 91:3		
<b>350</b> 28:12	94:6		
	<b>609</b> 1:24		
<b>368-7652</b> 1:24			
<b>37</b> 52:21	61,513,055		
37,386,500	71:10,12		
85 <b>:</b> 19			
37,845,000	7		
22:18	<b>7</b> 3:7 24:25		
<b>375</b> 53:20	<b>7.3</b> 30:23		
<b>38</b> 3 <b>:</b> 8	<b>7.9</b> 9:3 12:14		
300.0	<b>7/0</b> 6:10		
4	<b>70</b> 3:13 28:13		
<b>4</b> 3:3 31:15	700,00091:3		
	743,900,000		
4,607,00039:1	73:7		
<b>4,670,000</b> 39:7			
<b>4037A80</b> 49:21	<b>75,000</b> 35:9		
<b>40A:3-1</b> 22:23	<b>76</b> 3:14		
<b>40A:5A-6</b> 49:17	<b>780,000</b> 62:11		
61:11	<b>781</b> 39:6		
<b>40A2-26E</b> 22:17			
<b>410</b> 1:22	8		
<b>43</b> 3:10	8,942,000		
<b>44</b> 32 <b>:</b> 9	23:20		
<b>44.5</b> 21:20	<b>800</b> 1:24		
<b>48</b> 3:11	<b>84</b> 3:15		
463.11			
5	9		
	<b>9</b> 43:10 44:15		
<b>5</b> 3:6	9,837,73962:7		
<b>5,000</b> 25:11	90 85:24		
<b>50</b> 14:6 28:9			
40:18 94:10	939:19		
<b>500</b> 97:23	<b>95</b> 29:8,11,18		
<b>500,000</b> 10:24	<b>96</b> 29:8		
<b>51.35</b> 40:21	<b>98</b> 29:10,19		
<b>510</b> 85 : 6	<b>989-9199</b> 1:24		
	I	l l	