1	STATE OF NEW JERSEY		
2	DEPARTMENT OF COMMUNITY AFFAIRS		
3	x		
4	IN RE:		
5	Local Finance Board :		
6	x		
7			
8			
9			
10	Location: Department of Community Affairs		
11	101 South Broad Street		
12	Trenton, New Jersey 08625		
13	Date: Wednesday, April 14, 2021		
14	Commencing At: 10:22 a.m.		
15	(Taken Remotely Via Teams.)		
16			
17			
18			
19			
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HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
3 JACQUELYN SUAREZ, Chairwoman
 4 FRANCIS BLEE
 5 ADRIAN MAPP
 6 WILLIAM CLOSE
 7 DOMINICK DIROCCO
 8 IDIDA RODRIGUEZ
 9 TED LIGHT
10 ALAN AVERY
11
12 A L S O P R E S E N T:
13
14 PATRICIA PARKIN MCNAMARA, Executive Secretary
15 NICK BENNETT
16
17
18
19
20
21
22
23
24
25
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```
MS. MCNAMARA: We are back in open
1
            I need to check that we have the
2
  session.
 3 members back. Anyone who is waiting on an
  application item, we are still handling ethics
  matters, so there will be some time before we can
  get to application items. Miss Suarez, are you
7
  here?
8
                MS. SUAREZ:
                           I am.
 9
                MS. MCNAMARA: Mr. Mapp, are you
  back?
10
11
                MR. MAPP:
                           Yes.
12
                MS. MCNAMARA: Mr. DiRocco?
13
                MR. DIROCCO: I'm here.
14
                MS. MCNAMARA: Mr. Close?
                                           Mr.
15
  Avery?
16
                MR. AVERY: Yes, I'm here.
17
                MS. MCNAMARA: Miss Rodriquez?
18
                MS. RODRIGUEZ: I'm here.
19
                MS. MCNAMARA: Mr. Blee?
20
                MR. BLEE:
                          Here.
21
                MS. MCNAMARA: Mr. Light? We need
22
  to get Mr. Light and Mr. Mapp?
                                  No. Mr. Mapp,
23
  are you here?
24
                           Yes, I'm here, Patty.
                MR. MAPP:
25
                MS. MCNAMARA: Oh, okay. Thank you.
```

```
How about Mr. Close? I'm still waiting for Mr.
  Close. And Ted, are you here? So Mr. Close is
  back. Ted, are you here?
 4
               MR. LIGHT: Yes, I just got in.
                                                 I'm
5
  sorry.
 6
               MS. MCNAMARA: Very good.
                                          We are
  all back. The next item we're discussing for a
8 vote is with regard to a case that went to the
        These are all ethics matters. For anyone
 9 OAL.
  who is waiting for an application item, we are
11 still working on ethics at the time.
12
                This case is to recommend that the
13 matter be remanded to the OAL for a finding of
  the intent under sub provision C. Do I have a
  motion to remand for that reason?
16
               MR. BLEE:
                           Motion.
17
               MR. AVERY:
                          Second.
18
               MS. MCNAMARA: Miss Suarez?
19
               MS. SUAREZ: Yes.
20
               MS. MCNAMARA: Mr. Mapp?
21
               MR. MAPP: No.
22
               MS. MCNAMARA: Mr. DiRocco?
23
               MR. DIROCCO: I'm a no.
24
               MS. MCNAMARA: Mr. Close?
25
               MR. CLOSE: Yes.
```

```
1
                MS. MCNAMARA: Mr. Avery?
 2
                MR. AVERY: Yes.
 3
                MS. MCNAMARA: Miss Rodriguez?
 4
                MS. RODRIGUEZ:
                                Yes.
 5
                MS. MCNAMARA: Mr. Blee?
                MR. BLEE: Yes.
 6
 7
                MS. MCNAMARA: Mr. Light?
 8
                MR. LIGHT: Yes.
 9
                MS. MCNAMARA: Thank you. Motion
  carries.
10
11
                MS. SUAREZ: I think that concludes
12
  the public portion of the ethics agenda?
13
                MS. MCNAMARA: Yes, but I believe
14
  that we are done with the general public portion.
15
  The next process is for advisory opinions which
  we also do need to go into closed session for.
17
                MS. SUAREZ: Do I have a motion to
18
  go into closed?
19
                MR. CLOSE: So moved.
20
                MR. BLEE:
                           Second.
21
                MR. MAPP: Are we taking a vote to
22
  go back into closed session?
23
                MR. BENNETT: We have a motion and a
24
  second.
           Mr. Blee?
25
                MR. BLEE: Yes.
```

```
MR. BENNETT: Mr. Close?
1
 2
                MR. CLOSE: Yes.
 3
                MR. BENNETT: Mr. Avery?
 4
                MR. AVERY: Yes.
 5
                MR. BENNETT: Mr. Light?
                                          Miss
 6
  Rodriquez?
             Miss Suarez?
7
                MS. SUAREZ: Yes.
 8
                MR. BENNETT: Mr. Mapp?
 9
                MR. MAPP: Yes.
10
                MR. BENNETT: Mr. DiRocco?
                MR. DIROCCO: Yes.
11
12
                MR. BENNETT: Motion carries.
13
  to the closed session link.
14
                (At which time the Board entered
15
  into Executive Session.)
16
                (Discussion held off the record.)
17
                (At which time the Board returned
  from Executive Session.)
18
19
                MS. MCNAMARA: I heard Mr. Mapp.
20
  Mr. DiRocco. Mr. Close, are you back?
21
                MR. CLOSE: Yes.
22
                MR. MCNAMARA: Miss Rodriguez?
                                                 Mr.
23
  Light is on. Yes?
24
                MR. LIGHT: Yes, I'm here.
25
                MS. MCNAMARA: We do have seven
```

```
1 members, so we can move forward. We did have one
  item to vote on with regard to ethics before
  moving to applications and that is the extension
  of time for dispose of statement filing under the
  Local Government Ethics Law whereby the board
 6 would take enforcement action for not filing only
  after June 30th of 2021 for the 2021 filing year.
  And that would be those FDS's due by statute on
  April 30th. And so we're looking to extend that
  to June 30th.
10
11
               MR. AVERY: So moved.
12
               MR. CLOSE: Second.
13
               MS. MCNAMARA: Miss Suarez?
14
               MS. SUAREZ: Yes.
15
               MS. MCNAMARA: Mr. Mapp?
16
               MR. MAPP:
                           Yes.
17
               MS. MCNAMARA: Mr. DiRocco?
18
               MR. DIROCCO: Yes.
19
               MS. MCNAMARA: Mr. Close?
20
               MR. CLOSE: Yes.
21
               MS. MCNAMARA: Mr. Avery?
22
               MR. AVERY:
                           Yes.
23
               MS. MCNAMARA: Miss Rodriquez?
24
               MS. RODRIGUEZ: Yes.
25
               MS. MCNAMARA: Mr. Blee?
```

```
1
                MR. BLEE:
                           Yes.
 2
                MS. MCNAMARA: Mr. Light?
 3
                MR.
                   LIGHT:
                           Yes.
 4
                MS. MCNAMARA:
                               That is it now on
5
  ethics side. Director, you can move on to your
 6
  applications.
7
                MS. SUAREZ:
                             Thank you, Patty.
8
  some housekeeping before we get started.
  everyone could please put themselves on mute.
                                                   Ιf
  you're calling in via phone, I think you can use
10
11
  star 6 to mute and unmute yourself. Also, just
12
  as each applicant appears to testify, if you
13
  could please turn your camera on and speak up so
14
  that way we can get you sworn in and I think we
15
  can get started.
16
                The first applicant is Chesterfield
17
  Township?
             Would you please introduce over the
18
  record and have anybody else who might be with
19
  you sworn in who is non counsel.
20
                MS. WULSTEIN: Wendy Wulstein,
  Township of Chesterfield. I'm the CFO and deputy
22
  tax advisor and the qualified purchasing agent.
23
  On film should also be our township
24
  administrator, Thomas Sahol. I don't know
  whether you can see him or not.
```

```
(At which time those wishing to
1
2
  testify were sworn in.)
 3
                MS. SUAREZ:
                             Thanks.
                                      Miss Wulstein,
4
  if you want to proceed.
 5
                MS. WULSTEIN: Sure.
                                      Here we are at
  the Finance Board.
 6
                       This is a CAP application for
             This is something that the township
7
  a waiver.
  has struggled with for many years. 2020 was a
  more favorable year for us than some other years.
10
                The inability to spend money, we're
11
  ending our surplus right at the same level that
12
  we were in the prior year, but it did not do
13
  anything to relieve our CAP problem.
                                         The CAP
  problem comes out of the development that came to
15 the township 10 years ago and the need to hire
  more police force to control that environment
17
  prior to having all the rateable's in place.
18
                We are getting towards the end of
19
  that development. We're down to our last 20
20
  houses out of the 2,000 that have been built
  along the way in this process. We have done
22
  everything we could. We have adopted the index
23
  rate ordinance for the CAP relief. Due to COVID
  last year, the township had made a decision, they
25
  had kept taxes flat.
```

We created a levy from that of which 1 2 this year they are using all in order to balance the budget on out there, so we're still in the same position as the prior years. We do need CAP relief for our police department and our EMS 6 services, as well as, and we are looking to probably 24, 25 we're looking at the vote where it almost might be the perfect storm where the levy CAP might come into play and need a vote of 10 referendum, as well as, the CAP relief that we 11 approached the board with every year. 12 We've done several things in the 13 The most notable I guess was the past year. 14 completion of the consolidation of the fire 15 districts, which I know is not necessarily the 16 township budget, but goes a long way of helping the residents and the taxpayers of Chesterfield 17 18 as a whole. 19 One of the things we're looking at 20 most this year is a further consolidation of our courts. We had switched over to courts a year 21 22 and a half ago, created about 30, \$40,000 savings 23 by another municipality and we're going to expand that now. Our two municipalities that have |joined are going to look to maybe allow three

```
others in and have a different host for it, so
  we're hoping for more savings there.
 3
                That is not necessarily solving any
  of this, necessarily solving the CAP relief
4
5
  issue, so we have once again put together the
  application. We're asking the board for
 6
  consideration this year of a waiver on that
  appropriation CAP limit from 1977 and I, as well
  as our administrator, is available to answer any
10
  questions.
11
               MS. SUAREZ:
                             Thank you. I do know
12
  you guys have come before us before. For my
13
  edification, if you wouldn't mind speaking a
14
  little bit to sustainability. I know, and I
15
  appreciate, that you guys have maxed the tax levy
  this year, but when do you think that that may
17
  actually catch up to expenditures?
18
               MS. WULSTEIN: I think if the tax
19
  levy is -- you know, we work hard to not have to
20
  consider the tax levy. We're working hard to
  stay under that two percent. We're more looking
21
22
  out -- if we're ever going to break even on the
23
  appropriation CAP, so what we deal with -- right
  now we have about 4 million dollars in surplus.
25
               We look at the regeneration of
```

```
surplus and that regeneration is slowing every
  year, so I would say 2024 is definitely one of
  those years. But in saying that, we also
  expected to see a reduction this year in surplus
  and we're considering it probably due to COVID,
  we actually didn't see that and that's allowing
7
  it to push it off a little bit further.
8
                So 2024 would be, I'd say, the
  earliest, you know, and again, we're going to do
10
  everything in our power to try to save that out
11 as long as possible because that's a benefit to
12
  our taxpayers.
13
               MS. SUAREZ: Of course.
                                        Understood.
14 That's the only question I have. Do any of the
15 board members have questions? How about any
16 members of the public? Hearing none, do I have a
17 motion to approve?
18
               MR. DIROCCO: I'll make that motion,
19
  Director.
20
               MS. RODRIGUEZ:
                                Second.
21
               MS. MCNAMARA: Miss Suarez?
22
               MS. SUAREZ: Yes.
23
               MS. MCNAMARA: Mr. Mapp?
24
                           Yes.
               MR. MAPP:
25
               MS. MCNAMARA: Mr. DiRocco?
```

1	MR. DIROCCO: Yes.
2	MS. MCNAMARA: Mr. Close?
3	MR. CLOSE: Yes.
4	MS. MCNAMARA: Mr. Avery?
5	MR. AVERY: Yes.
6	MS. MCNAMARA: Miss Rodriguez?
7	MS. RODRIGUEZ: Yes.
8	MS. MCNAMARA: Mr. Blee?
9	MR. BLEE: Yes.
10	MS. MCNAMARA: Mr. Light?
11	MR. LIGHT: Yes.
12	MS. MCNAMARA: Motion carries.
13	MS. WULSTEIN: Thank you to the
14	board.
15	MS. SUAREZ: Thank you for your
16	time. Next on the agenda is the City of
17	Paterson. Do we have Mr. Cunningham?
18	MR. CUNNINGHAM: Good morning,
19	Director.
20	MS. SUAREZ: Good morning. Good
21	afternoon.
22	MR. CUNNINGHAM: Director, Tim
23	Cunningham, bond counsel to the City of Paterson.
24	I believe also appearing on this application is
25	Kathleen Long, the city's business administrator;

```
Javier Silva, the city's acting CFO; Heather
  Litzebauer, the city's municipal advisor and
  Steve Wielkotz, the auditor. I also believe my
  partner, John Cantalupo may have joined as well.
  I'll pause a minute and allow the team to be
  sworn in.
 6
                (At which time those wishing to
8
  testify were sworn in.)
 9
                MR. CUNNINGHAM: Director, would you
10
  care for me to proceed?
11
                MS. SUAREZ: Yes.
                                   Thank you.
12
                MR. CUNNINGHAM:
                                 If I could just
13
  advise the board that, as I had told you,
14
  Director, Mayor Sayegh had badly wanted to be at
  this hearing, but he's actually at a ribbon
15
  cutting for another project that had come before
16
17
  the Local Finance Board.
18
                He's at a ribbon cutting for the
19
  Hinchliffe Stadium project in Paterson today, so
20
  the city is in fact well represented, but I just
21
  wanted to know the board that I had spoken to you
  about his appearance. The city appears before
22
23
  the board today seeking its approval to fund
  various bond ordinances that have been introduced
  by the City Council through the Municipal
```

```
Qualified Bond Act.
1
 2
                This application has been amended,
 3
  first to remove some Road improvement project
  that the city is funding through grant proceeds
 4
  and to add on some sewer utility improvements
  that were introduced through a separate ordinance
  of the city council.
                         Therefore, I thought it
  would be helpful if I very quickly summarized the
  final version of the application that's in front
  of the board this morning.
10
11
                In total, the city is seeking to
12
  issue $9,207,140 in qualified bonds or notes.
  This is about 2.3 million dollars from ordinances
13
14
  for various emergency services improvements,
  another 2 million dollars in improvements for the
15
16
  Public Works Department, another 833,000 in
17
  general capital improvements, which are largely
18
  made up of library improvements, and the city's
19
  share of a grant being received and 4 million
20
  dollars in sewer utility improvements.
21
                Should the board approve, the bonds
22
  to be issued would be tax exempt, general
23
  obligation bonds of the city.
                                  They would be
24
  secured by the ad valorem tax basis and subject
25
  to the provision of the Qualified Bond Act.
```

```
They'd also be sold on a competitive basis with a
2
  conforming Maturity Schedule.
 3
                However, as we noted in the
  application, and has been done in recent years,
5
  the city may issue with the support of Passaic
  County through the Passaic County Improvement
  Authority.
             In that case, the sale will be done
  on a negotiated basis and we would obviously come
  back in front of the board for that application
10
  should that transpire.
11
                The impact on the average assessed
12 home, which is $197,000 in the City of Paterson,
13
  would actually be zero this year because the city
14
  has a pretty substantial drop off in debt service
15 of about 2.6 million dollars between calendar
  year '21 and '22, but if the debt cliff were not
16
17
  to be considered, the impact would be
18
  approximately 27 dollars.
19
                Miss Long or Mr. Silva can answer
20
  any questions that you may have about the
  projects being funded and Miss Litzebauer or Mr.
22
  Wielkotz could discuss any of the city's
23 financials or proposed Maturity Schedules.
24 lastly, I believe that the monitors assigned to
25
  the City of Paterson by the Division of Local
```

```
Government Services are aware and supportive of
  the application. So Director, I make myself and
  the team available to you to answer any questions
 4
  you may have.
 5
                MS. SUAREZ:
                             Thank you.
                                         First,
  want to kind of acknowledge the fact that we're
  back here because of the hard work between the
8 mayor and the council and kind of ensuring the
  financial stability of the utility and kind of
10 making sure that the finances of the city are of
11
  the utmost importance and stabilized, so I want
12
  to acknowledge that quickly.
                                 I do have a
13
  question just about the utility improvements
14
  themselves. Can we just go quickly go over where
15
  they actually are being made?
16
                MR. CUNNINGHAM: Sure, Director.
                                                   Ι
17
  could tell you that in generalities, the
18
  improvements are capital repairs to the city's
19
  laging sewer infrastructure. They include certain
20
  lateral improvements, inspection and cleaning and
  some replacement.
21
22
                I'm not exactly sure of which of the
23 locations in the city that these particular
  repairs are occurring, but if neither Miss Long
  or Mr. Silva knows, then I can certainly get that
```

```
information.
1
 2
                MR. SILVA: Yes.
                                  Some of the
 3
  improvements are emergency improvements so
  they're really as they come up. The other one, I
  would have to get a list. I don't know which
 6
  improvements they are, which part of the city.
7
                MS. SUAREZ:
                             That's fair.
                                            If you
  wouldn't mine, Mr. Cunningham, just following up
  on that, I would appreciate it.
10
                MR. CUNNINGHAM: Of course,
11 Director.
12
                MS. SUAREZ:
                             My last question for
13
  you guys is I think the sewer and Public Works
14
  ordinances, I don't know if we have actual passed
15 votes by the council. Are we anticipating
  getting those shortly thereafter?
17
                MR. CUNNINGHAM: All of the
18
  ordinances have been introduced by city council
19
  and are scheduled for adoption after the board's
20
  approval at the city's meeting which I believe is
21
  April 28th.
22
                            27th.
                MR. SILVA:
23
                                 27th.
                MR. CUNNINGHAM:
                                        Sorry.
24
                MS. SUAREZ: Okay.
                                    That's all my
25
  questions. Any of the board members have any
```

```
1
  questions?
 2
                MR. CLOSE:
                           Tim, I have a quick
 3
  question.
             Any efforts by the city utility to
  obtain funding through the American Rescue Plan
 5
  or through other community projects funding
  through the local legislative federal personnel?
 6
 7
                Is there any applications, since
8
  there is money for infrastructure, are they
  looking at any possible money that might be
10
  coming in to help offset some of the costs that
11
  are being incurred with the anticipated
12
  improvements?
13
                MR. CUNNINGHAM:
                                 Mr. Close, I will
14
  talk to the city about that. I think a lot of us
15
  have been waiting for the regulations to come out
16 from the federal government which were due
17
  60 days after the American Rescue Plan enacted
18
  which we're about 30 days into that right now.
19
  So I can't tell you any active applications are
20
  in place, but we certainly will be looking into
21
  the money available to the city through that
  federal act.
22
23
                MR. CLOSE:
                            Okay.
                                   Thank you.
                                                Just
24
  curious if they were looking for that type of
  assistance that might offset some of the cost.
```

```
Appreciate it.
1
2
                MR. DIROCCO: If I could just add,
 3
  that's a great question. I know that local
  governments all over the state are anxious to get
  some direction from the federal government on how
  to use those funds, and I think that's a great
          If the city can take advantage of that, I
  know they will.
 9
                And I just wanted to commend the
10
  professionals and the city on making
11 investments -- very important and the great work
12
  that's gone into making this application
13
  something that is an efficient and effective way
14
  of advancing some very important goals.
                MS. SUAREZ:
15
                             Agreed.
16
                           The last time Paterson
                MR. MAPP:
17
  appeared before us, you were placed in a very
18
  difficult situation action taken by the
  government body. And so, I am very pleased to
19
20
  see that the (inaudible) decision today.
21
  last thing that I have.
22
                We desperately need these fundings
23
  program and so I am very glad and happy to see
  that there is a reversal of actions taken
  previously by the governing body that now allows
```

```
the board to responsibly support Paterson's
  desire to have these fundings and mechanisms in
  place so they can move the city forward, so I'm
  very pleased.
 4
 5
                MS. SUAREZ:
                             If there are any other
  board member questions or questions from the
 6
7
  public in general?
 8
                MS. RODRIGUEZ:
                                No.
                                      I want to make
  a comment. I'm sorry that the mayor isn't on.
  want to commend him for going back, and I know
10
11
  through Kathleen Long and working with the
12
  council and coming to the consensus and everybody
13
  involved coming to their senses.
14
                I also want to commend you, Director
  for leading, guiding and directing the city as
  well as the council in a direction that was going
17
  to be most beneficial for the city so I would be
18
  remiss if I didn't commend you as well.
19
                So I'm sorry that Andre isn't on the
20
  call, but I want to commend everybody, and nice
21
  to hear my colleague say, you know, all the
22
  comments about the city of Paterson. No secret
23 how beloved it is to me.
24
                             Thank you, Idida.
                MS. SUAREZ:
                                                 Any
  other comments or questions? Hearing none, do I
```

1	have a motion to	approve?
2	MS.	RODRIGUEZ: Make a motion.
3	MR.	CLOSE: Second.
4	MS.	MCNAMARA: Miss Suarez?
5	MS.	SUAREZ: Yes.
6	MS.	MCNAMARA: Mr. Mapp?
7	MR.	MAPP: Yes.
8	MS.	MCNAMARA: Mr. DiRocco?
9	MR.	DIROCCO: Yes.
10	MS.	MCNAMARA: Mr. Close?
11	MR.	CLOSE: Yes.
12	MS.	MCNAMARA: Mr. Avery?
13	MR.	AVERY: Yes.
14	MS.	MCNAMARA: Miss Rodriguez?
15	MS.	RODRIGUEZ: Yes.
16	MS.	MCNAMARA: Mr. Blee?
17	MR.	BLEE: Yes.
18	MS.	MCNAMARA: Mr. Light?
19	MR.	LIGHT: Yes.
20	MS.	MCNAMARA: Motion carries.
21	MR.	CUNNINGHAM: Thank you very
22	much.	
23	MS.	SUAREZ: Thank you. Best of
24	luck to the city.	Next application I think is
25	Union City.	

```
MR. EISMEIER: Good afternoon.
1
                                                 Тim
2
  Eismeier with NW Financial. I think Jeff should
 3
  be joining.
 4
                MR. WINITSKY:
                               Sorry, guys.
                                             I was
5
  on mute and didn't realize it. Good afternoon.
  Jeff Winitsky from Parker McCay, bond counsel to
  the City of Union City.
                           With me, you already
  heard Tim Eismeier, financial advisor; Mayor
  Brian Stack is on; Tammy Zucca who is the CFO is
  on and I believe Sue Colditz is with her who is
10
  the director of finance. So I'll let those who
11
12
  need to be sworn in, be sworn in.
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                MR. WINITSKY: So we are here today
  seeking approval pursuant to N.J.S.A. 40A:3-1 to
17
  finally adopt the bond ordinance pursuant to the
18
  Municipal Qualified Bond Act as well as seeking
  approval for the waiver of down payment for said
19
20
  bond ordinance.
21
                The ordinance at issue is a
  $10 million capital improvement and equipment
  bond ordinance of the city, which includes within
23
  it, improvements for the reconstruction and
  resurfacing of Palisade Avenue and 35th Street,
```

```
improvements to certain parks including the Peter
  Street Dog Park, street lighting installation,
  repair, resurfacing, various parking lots, road
  maintenance and repairs throughout the city,
  reconstruction of and widening of Peter Street,
  certain sidewalk repairs throughout the city,
 6
  acquisition and installation of security cameras
  throughout the city and improvements and repairs
  to 32nd Street Plaza, all is described in the
  ordinance itself.
10
11
                So the city is here seeking a waiver
12
  of down payment.
                   Very simply, the city does not
13
  have sufficient available funds in its capital
14
  improvement fund or general improvement fund
15
  necessary to make said down payment, sort of
16
  measured against the need of the city completely
17
  is very important of capital improvements, all of
18
  which I described previously.
19
                We're also here seeking approval
20
  pursuant through the Municipal Qualified Bond
  Act, as the city does regularly for its bond
22
  ordinances, due to its credit profile and the
23
  unique credit enhancement that the Municipal
24
  Qualified Bond Act affords the city.
25
                So while we are looking at this
```

pursuant to the Municipal Qualified Bond Act, the city typically and expects to finance certain of these improvements, the Hudson County Improvement Authority, through its pooled loan note program, use that for a number of years, and then when we get to a certain point, we bond them out. 6 7 that for a couple of reasons. 8 One, the credit profile of the ACIA program includes the county quarantee which is a 10 huge credit enhancement and lowers our borrowing 11 In addition, it allows us to extend the 12 period in which we would amortize these costs 13 which would reduce and mitigate the tax impact to 14 the city. 15 We included, within the application 16 itself, what it would look like to the extent 17 that we did permanently finance bonds through 18 Municipal Qualified Bond Act bonds. In doing so, 19 that would increase debt service for the city 20 about 1.6 percent annually is about a \$95 21 increase to the average tax bill in the city. 22 And again, that would only be the 23 case if, and to the extent, that we issue bonds immediately which we don't specifically expect to do, but we wanted to include it so you could see

```
what an amortization schedule might look like.
1
2
                As I said, we've got representatives
 3
  of the city as well as the financial advisor on
  today to answer any specific questions that you
  might have about the improvements or any of the
  underlying economic issues related to the
  application, so I'll turn it over for any
  questions.
8
 9
                MR. STACK:
                            Just if I may, this is
  Mayor Stack. I don't know if you can hear me.
11
                MR. WINITSKY: We hear you, Mayor.
12
                MR. STACK:
                           I just wanted to thank
13
  the director and thank the board for entertaining
14
  the application. As the board knows, many of the
  members have served for quite some time. We try
15
16
  to do as many improvements as possible in Union
17
  City. And part of what we're doing with the
18
  street work and with some of the sidewalk work,
19
  we're replacing some of the older lead pipes in
20
  the city. Where the water company does their
  end, and then we're picking up the other end.
22
  But I would like to thank everyone, once again,
23
  for your time and entertaining the application.
24
                MS. SUAREZ:
                             Thank you, Mayor.
  Winitsky, did you want somebody else from your
```

```
team to speak?
1
 2
                MR. WINITSKY:
                              No, I just opened it
 3
  up for any questions that you may have and we
  have our team on the line to answer any
  additional questions that might be provided.
  had a couple of questions from your office in
  advance of this meeting for which we provided
  complete answers including the supplemental
  questionnaire and some economic impact data, so
10
  if there's anything else that you have questions
11
  on, we're happy to answer it now.
12
                MS. SUAREZ:
                             Sure.
                                    So just like I
13
  quess a broad overarching one. Were there any
14
  efforts that were undergone or any kind of grant
15
  opportunities or special financing mechanisms
16
  that may have been helpful to the city here?
17
                MR. WINITSKY: I'll defer to Tammy
18
  or Sue on that one.
19
                MS. COLDITZ:
                              This is Susan, the
20
  director of finance. We actually applied for
21
  whatever grants that we can get and the mayor
22
  also applies for a lot of the DOT grants.
23
  at a point where the grants aren't available for
  what we need them right now and this is why we're
  doing the ordinance. If anything becomes
```

```
available, we apply automatically.
1
2
                MS. SUAREZ:
                            Okay. Great.
                                            Because
 3
  I'm also, as the director of Local Government
  Services, looking to build up our grant program
  as well. So if there's any time that we can be
  of assistance when projects are coming down the
  pike, please don't hesitate to reach out.
  happy to facilitate and help the city in those
  applications to avoid any additional expenditures
  if there's free money out there.
11
                MS. ZUCCA: Absolutely.
12
                MS. COLDITZ:
                              100 percent.
                                             The
13
  recreation grants, we're about to apply for
14
  something there.
15
                MS. ZUCCA:
                            Parks, yeah.
16
                MS. SUAREZ:
                             That seems to be a very
17
  popular one right now.
18
                MS. ZUCCA: With the nice weather
19
  here, yes.
20
                MS. COLDITZ: It gets all the
21
  constituents out also.
22
                MS. SUAREZ: And then my last
23
  question for you guys is just as far as the
  city's actual debt. What is it currently, and
  what will this be bringing the percentage down?
```

```
MR. WINITSKY: The current net
1
2
  percentage is a little over two percent.
  would bring it to 2.2 percent.
 4
                MR. EISMEIER: Director, this is Tim
5
  Eismeier with NW. The city actually just
  permanently financed approximately two thirds of
  its outstanding notes earlier this year.
  one point in time, I know there may have been a
  concern about the amount of short term debt that
10
  the city had outstanding.
11
                But as part of an application to the
12 Local Finance Board for approval of a Maturity
13
  Schedule we did permanently finance roughly 44
14 million dollars of those notes at very attractive
15 interest rates. So I think issuing these notes,
  funding these improvements on a short term basis
  makes a lot of sense given that fact.
17
18
                MS. SUAREZ:
                             Thank you.
                                        Do any of
19
  the board members have additional questions or
20
  any members of the public? Hearing none do I
21
  have a motion to approve?
22
                           Motion.
                MR. MAPP:
23
                           I'll second it.
                MR.
                   LIGHT:
24
                               Miss Suarez?
                MS. MCNAMARA:
25
                MS. SUAREZ: Yes.
```

1	MS.	MCNAMARA: Mr. Mapp?
2	MR.	MAPP: Yes.
3	MS.	MCNAMARA: Mr. DiRocco?
4	MR.	DIROCCO: Yes.
5	MS.	MCNAMARA: Mr. Close?
6	MR.	CLOSE: Yes.
7	MS.	MCNAMARA: Mr. Avery?
8	MR.	AVERY: Yes.
9	MS.	MCNAMARA: Miss Rodriguez?
10	MS.	RODRIGUEZ: Yes.
11	MS.	MCNAMARA: Mr. Blee?
12	MR.	BLEE: Yes.
13	MS.	MCNAMARA: Mr. Light?
14	MR.	LIGHT: Yes.
15	MS.	MCNAMARA: Thank you. Motion
16	carries.	
17	MR.	WINITSKY: Thank you very much.
18	MS.	ZUCCA: Thank you very much,
19	everybody.	
20	MR.	STACK: Thank you, everyone.
21	MS.	SUAREZ: Good luck with the
22	project. Next on	the agenda is Kearny.
23	MR.	JESSUP: Good morning, Director.
24	Matt Jessup, McMa	nimon, Scotland and Baumann, and
25	I believe Shuaib	Firozvi, the chief financial

```
officer should be on as well.
 2
                (At which time those wishing to
 3
  testify were sworn in.)
 4
                             Mr. Jessup, do you want
                MS. SUAREZ:
5
  to start?
 6
                             That would be great.
                MR. JESSUP:
  Thank you.
             Good afternoon, everyone.
  Jessup, McManimon, Scotland and Baumann, bond
  counsel to the Town of Kearny. And again, with
  lus is Shuaib Firozvi, the town's chief financial
10
11
  officer. This is an application for the Town of
  Kearny pursuant to N.J.S.A. 40A3-1 in connection
13
  with a supplemental bond ordinance in the amount
  of 4.3 million dollars.
15
                The town submitted this application
16 last month because it has historically been a
17
  participant in the Municipal Qualified Bond Act
18
  going back to 2002, 2003 or so. And pursuant to
19
  that program, the town submits all bond
20
  ordinances to the LFB for approval pursuant to
  the Act prior to final adoption.
22
                As timing would have it, we're very
23
  pleased to report that yesterday, the town
  received a two notch ratings upgrade from Moody's
  from BAA2 to A3 reflecting the significant
```

```
managerial and financial changes made by the
  mayor and his administration over the past
 3
  several years.
 4
                So the town has essentially been
 5
  another sort of success story of the program.
 6
  The program was there to provide credit for many
  years when it needed it, and the town has now
  graduated sort of out of the Qualified Bond Act
            Their rating is now a couple notches
  program.
  higher than Qualified Bond Act rating.
11
                That said, the particular project
12
  being authorized by this proposed bond ordinance,
13
  this supplemental bond ordinance, which I'll
14
  describe in a minute is being financed through
15
  the Infrastructure Bank. And traditionally, the
16 Infrastructure Bank requires Municipal Qualified
17
  Bond Act towns to issue Municipal Qualified Bond
18 Act bonds to the Ibank.
19
                So now that, from our perspective,
20
  the town is out of the program, it remains
21
  unclear, at least in the last 24 hours or so, we
22
  haven't quite been able to figure out what the
23 NJIB will require. I don't know why they
  necessarily want bonds that would be rated lower
  than the town's rating, but we don't know for
```

1 sure yet. 2 So we're still here seeking this 3 approval in connection with the adoption of this 4.3 million dollar supplemental bond ordinance 4 which we expect to be our last under the Qualified Bond Act. With respect to the project, the town has been working a few years new on what they call the Duke Street Devon Terrace, Tappan Street and Hoyt Street pumping station. 10 In fact, the board has previously 11 approved and the town has previously adopted two 12 bond ordinances from the project in an aggregate amount of about 8.3 million dollars. The town 13 14 received approval from the Infrastructure Bank 15 and the DEP to adverse ties for construction bids 16 for the project. 17 The town received 12 bids ranging in 18 costs from 9.91 million all the way to 19.2 million dollars, yes, for the same scope of 20 work, the same project. All of which, obviously, 21 exceeds the amount provided for by the two prior 22 bond ordinances. So the town is seeking to 23 proceed with a supplemental bond ordinance to lensure it has sufficient borrowing authorization to award a contract to the lowest responsible

bidder. 1 2 And then two, to provide for all of 3 the add on costs and fees that we all know and are accustomed to that come along with an NJIB financing and that are customarily raised in that financing. At the time, we didn't know which contract we were necessarily awarding to, so the 4.3 million is likely in excess of the total amount we need, but of course we will not be 10 borrowing any amount in excess of the amount 11 needed to fund the contract and to fund the NJIB 12 expenses, and then the town can turn around and 13 cancel any unused balance. 14 Again, it's unclear whether the NJIB will make us issue qualified bonds. I'm not sure why, but if they do, we'll come back, as we're 17 required to, and seek approval to actually issue 18 those bonds and we'll provide NJIB debt service schedules and will provide more detailed 19 20 information on the impact to the town's Qualified 21 Bond Act revenues. 22 However, at the moment, the town's 23 Qualified Bond Act revenues are, approximately, 18.5 million dollars. And their annual qualified

debt service is 4.78 million dollars. So even if

```
the Ibank does require us to issue these bonds
  under the program, there is more than sufficient
  Qualified Bond Act revenues to coverer the debt
 4
  service from this total project cost.
 5
                We expect the project to be complete
  no later than 2023 and this ordinance takes the
 6
  town's total net debt from 1.86 percent to 1.96
  percent. And with that, I'll pause and ask the
  board if you have any questions.
10
                MS. SUAREZ:
                             Thank you for that.
                                                   So
11
  first, let me just congratulate Kearny on having
12
  a two notch upgrade from Moody's.
                                      That's a nice
13
  feat, so congratulations on that.
                                      Only question
14
  I do have, Matt, if you could just elaborate a
15 little bit. Were there any actual reasons or
  justifications for why the bids came in so much
17
  higher than originally anticipated? Was it COVID
18
  related, expenses with supplies going up, or was
19
  one of the areas not included in the original
20
  bid?
21
                MR. FIROZVI:
                              I can add to that.
22
  This project initially was designed back in 2015
23
  and '16.
           And over the course of the years, the
                                 We took into
  scope was expanded slightly.
  account the comments received by NJ Ibank and the
```

```
DEP who was also involved, and the cost of living
  increases on the project and construction costs
  led to this.
 4
                The initial estimate that was done
5
  by the engineer was based in 2015 and '16 numbers
  and now we are five years later, so that's what
  added to it along with the additional scope of
  services.
 9
                MS. SUAREZ:
                             Thank you. I'll open
  it up to see if any other board members have
10
  questions or members of the public? Hearing
12
  none, do I have a motion to approve?
13
                MR. AVERY: So moved.
14
                MR. LIGHT: Second.
15
                MS. MCNAMARA: Miss Suarez?
                MS. SUAREZ: Yes.
16
17
                MS. MCNAMARA: Mr. Mapp?
18
                MR. MAPP: Yes.
19
                MS. MCNAMARA: Mr. DiRocco?
20
                MR. DIROCCO: Yes.
21
                MS. MCNAMARA: Mr. Close?
22
                MR. CLOSE:
                          Yes.
23
                MS. MCNAMARA: Mr. Avery?
24
                MR. AVERY:
                           Yes.
25
                MS. MCNAMARA: Miss Rodriguez?
```

1	MS. RODRIGUEZ: Yes.
2	MS. MCNAMARA: Mr. Blee?
3	MR. BLEE: Yes.
4	MS. MCNAMARA: Mr. Light?
5	MR. LIGHT: Yes.
6	MS. MCNAMARA: Motion carries.
7	MR. JESSUP: Great. Thank you.
8	MS. SUAREZ: Thank you. Next on the
9	agenda is Newark. I think the first one is the
10	water treatment plant.
11	MR. MAYER: Good morning. Good
12	morning, Director. Good morning, everyone. Bill
13	Mayer with DeCotiis, bond counsel to the City of
14	Newark. I believe I had on the line, I think
15	I've hung out with me, Danielle Smith, the CFO;
16	Kareem Adeem, the director of the Water and Sewer
17	Utilities; Ben Guzman, the senior management and
18	assistant; John George, who has testified before
19	this board for and Jessica Donnelly with PRAG,
20	the municipal advisor. Would you like to have
21	them sworn in, Director.
22	MS. SUAREZ: Yes, please.
23	(At which time those wishing to
24	testify were sworn in.)
25	MR. MAYER: Thank you. This is an

```
important project to the city.
                                  The NJIB
  application has been filed under the main process
  and operational upgrades to the city's Pequannock
  Water Treatment Plant. There's some fancy terms
  in there, but basically it's to achieve and
  improve treatment capacity under all water
 6
  conditions.
7
 8
                The application specifies
  optimization of coagulation procedure, the
10
  replacement of filter and under drain system,
11 replacement of filter valves, replacement of back
12
  pumps, filter for control changes and air
13
  scouring system and upgrading electrical and
14 control systems.
15
                The application is for Municipal
  Qualified Bond Act approval of a bond ordinance
17
  in an amount up to 23 million dollars.
18
  city's team is here to answer any questions,
19
  Director.
20
                MS. SUAREZ:
                             Thank you, Mr. Mayer.
21 I do not have any specific questions. Do any of
22
  the board members? Any members of the public?
23 Hearing none, do I have a motion to approve?
24
                           I'll make a motion to
                MR. LIGHT:
25
  approve.
```

```
MR. MAPP: I'll second that.
1
 2
                MS. MCNAMARA: Miss Suarez?
 3
                MS. SUAREZ: Yes.
 4
                MS. MCNAMARA: Mr. Mapp?
 5
                MR. MAPP:
                           Yes.
 6
                MS. MCNAMARA: Mr. DiRocco?
 7
                MR. DIROCCO: Yes.
 8
                MS. MCNAMARA: Mr. Close?
 9
   Close?
          Mr. Avery?
10
                MR. AVERY: Yes.
11
                MS. MCNAMARA: Miss Rodriguez?
12
                MS. RODRIGUEZ: Yes.
13
                MS. MCNAMARA: Mr. Blee?
14
                MR. BLEE: Yes.
15
                MS. MCNAMARA: Mr. Light?
16
                MR. LIGHT:
                           Yes.
17
                MR. CLOSE:
                           Pat, this is Bill.
18
                MS. MCNAMARA: Thank you.
                                           Motion
19
  carries.
20
                MS. SUAREZ: Thank you all for being
  available for questions. Mr. Mayer, did you want
22
  to address anything about Newark's lead service
23 line application?
24
                MR. MAYER: Yes, Director.
                                             Thank
25
  you. And thank you for your involvement in the
```

```
last week in connection with this application.
  The city is requesting that this application be
  deferred until the board's May 12th meeting to
  allow the city additional time to request
  additional state support for the lead service
  line project.
 6
7
                MS. SUAREZ:
                             Okay.
                                    Patty,
8
  procedurally, do I need to make a motion on that?
 9
                MS. MCNAMARA: No, you don't need a
10
  vote.
         They are requesting it by the applicant.
11
                MR. MAYER: Thank you, Pat.
12
  you, Director and we'll be in touch this month.
13
                MS. SUAREZ: I'm sure we will.
                                                 T']]
14
  talk to you soon, Bill. I think next on the
  agenda is the Newark Board of Education.
15
16
                MS. LISS:
                           Yes. This is Brenda Liss
17
  for the Newark Board of Education. Can you hear
18
  me?
19
                MS. SUAREZ:
                             I can.
20
                MS. LISS:
                           Thank you.
                                       I'm general
  counsel for the Newark Board of Education.
                                                Wе
22
  are here for an application for approval of a
23 proposed lease pursuant to N.J.S.A.
24 \mid 18A:20-4.2 (e) 4. With me, are the superintendent
  of schools and several other representatives of
```

```
the Board of Education, they can be sworn in.
1
 2
                MS. SUAREZ:
                             Sure.
                                    If they could
 3
  announce themselves so they populate on the
 4
  screen.
 5
                           Superintendant of
                MS. LISS:
  schools, Roger Leon; chief of staff, Havier
 6
  Nazario; school business administrator, Valerie
8 Wilson; assistant school business administrator,
 9 Jason Ballard and our broker, Cheryl Hardt. Also
  with me, just for the record, is Elijah Johnson,
10
11 associate general counsel.
12
                (At which time those wishing to
13
  testify were sworn in.)
14
                MR. LEON: Director, members of the
  board, before I get started, I wanted to take
16
  this opportunity to thank you and members of your
17
  staff who have been extremely instrumental in
18
  assistance of this application. We really
19 appreciate you.
20
                I know that we have presented before
  this board in years past because of our historic
  10 years strategic plan. This will not be our
22
23 last visit. I ask you to just bear with me about
  the historical perspective by which I'm sharing
  this information with you right now. Newark
```

```
existed for 166 years. I am the 21st
 2
  superintendent.
 3
                I am the first superintendent under
  local control after 25 years of state operation.
4
  The city's first in its rich history Latino, and
  definitely a proud product of the school system.
  Since my start, we have a little over 55,000
  children who attend Newark stores.
 9
               One half of our schools are
  approximately 50 percent, actually were erected
11 100 years ago. We have been increasing
12
  enrollment since my three year start. We're
13
  extremely proud of that. Lafayette Street School
14 is one of our oldest buildings. It was actually
15 erected 10 years before Abraham Lincoln became
  president of these United States.
17
                On February 25th, the board had a
18
  public hearing where we entered into or
19
  recommended a public private partnership between
  the Newark schools and 155 Jefferson, LLC.
20
  private public partnership has been, and is in
22
  fact, historic and indeed instrumental.
                                            155
23
  Jefferson used to be Saint James Hospital.
24
  located in the East Ward of the City of Newark.
25
                Some of you may refer to it as the
```

```
Iron Bound Section of Newark.
                                  Those who lived
  here for over 47 years, like I do, affectionately
  call it down net. You will find some great
                       If in fact you do visit, it
4
  restaurants there.
  is highly dense and over populated.
 6
               And because real estate is extremely
7
  important, the fact it has been an eye sore in
  our community is a great opportunity in fact for
  lus to make it the school that in fact it will be.
10
  Because of our universal enrollment system, even
11
  though students that are in this part of the city
12
  will necessarily gravitate to it, the doors will
13
  bee open to any child who is interested in
14 attending this high school.
15
                This is the school of architecture
16 and interior design.
                       We will begin with grade
17
  nine the first year. Our anticipated start date
18
  would be September 2022, so we know that the
19
  timelines are quite short. 240 students will
20
  enter the freshman year and they will grow every
21
  single one of the years.
22
               By year four, we will anticipate 960
23
  students in the school. They will have a rich
  architectural program. I know you all look at
  the financial aspect of things, but I thought it
```

```
was important for you to understand since your
2
  vote makes you part of our history.
 3
                The architectural program for the
  four years focuses on history theory and design
4
  as well as computer aided design materials and
  methods and construction technology on the years
  end of their four years.
                            They start with a
  survey of three majors, electrical, HVAC and
  plumbing and then they begin an apprenticeship
  with our very own skilled trade staff and that
10
11
  gravitates by junior year to an actual
12
  internship.
13
                Students who attend this high school
14
  will not only graduate with a high school
15
  diploma, but will actually be employed as one of
16
  our trades program. It is part of our 10 year
  strategic plan to create a self-sufficient
17
18
  community and the school is destined to do that.
19
                The lease is 20 years with four or
20
  five year renewal options as well as an option to
21
  purchase it toward the end of the 20 years.
22
  is a design build, so our responsibility is to
23
  create specs which is our expertise and with this
  actual developer who will then build this
25
  property.
```

```
1
                The commissioner, as you have
2
  already received, has received our request and
  has completed the requisite approval.
  excited about your vote. We open the opportunity
 5
  to answer any questions.
 6
                MS. SUAREZ: So thank you very much,
7
  Mr. Leon.
              I think your enthusiasm on this
  project is catching, and it definitely comes
  through. Just a quick couple of questions for
  you. I saw, just in two different places.
10
11 want to clarify. I know it's a 20 year lease,
12
  correct? And what is the option for renewal on
13
  that lease?
14
                MR. LEON:
                           Cheryl, you want to go
  into the specifics of that part of it?
16
                            There are four options
                MS. HARDT:
17
  to renew the lease, so five years each with an
18
  option to purchase in year '21.
19
                MS. SUAREZ: Okay.
20
                MS. HARDT: The first year of the
  first renewal option.
22
                MS. SUAREZ: And I'm assuming that,
23
  so I know each year you're going to increase by
  class load, expecting that will not materially
25
  impact the other schools around the city as far
```

```
as decrease in student enrollment?
1
2
               MR. LEON: No. We appreciate the
 3
  question. The purpose of the school is to
  actually assist the need. That does not replace
  any of the schools that are currently there.
  of our schools will remain active with the
  enrollment that's actually there now.
8
               MS. SUAREZ: Okay. Well, that's it
  for my questions. Any members of the board or
10
  the public have any questions? Well, hearing
  none, do I have a motion to approve?
12
               MR. MAPP:
                           So moved.
               MR. LIGHT: I'll second it.
13
14
               MS. MCNAMARA: Miss Suarez?
15
               MS. SUAREZ: Yes.
16
               MS. MCNAMARA: Mr. Mapp?
17
               MR. MAPP: Yes.
18
               MS. SUAREZ: Mr. DiRocco?
19
               MR. DIROCCO: Yes.
20
               MS. MCNAMARA: Mr. Close?
21
                          Yes.
               MR. CLOSE:
22
               MS. MCNAMARA: Mr. Avery?
23
               MR. AVERY:
                          Yes.
24
               MS. MCNAMARA: Miss Rodriquez?
25
               MS. RODRIGUEZ: Yes.
```

```
MS. MCNAMARA: Mr. Blee?
1
 2
                MR. BLEE: Yes.
 3
                MS. MCNAMARA: And Mr. Light?
 4
                MR. LIGHT:
                           Yes.
 5
                MS. MCNAMARA: Thank you. Motion
 6
  carries.
 7
                MS. LISS:
                           Thank you very much.
                             Best of luck with the
 8
                MS. SUAREZ:
           I can't wait to see how the school
  project.
10
  turns out. Next on the agenda, I think we have
11 the Hackensack Board of Education.
12
                MR. SOLIMINE: Good afternoon.
                                                 Tony
13 Solimine from Wilentz, Goldman and Spitzer.
14 me this morning, I have Robert Sanchez, the
15 superintendent of schools; Dora Zeno, the interim
16 business administrator; Robbi Acampora, the
17 board's financial advisor of Phoenix Advisors and
18 Anthony Marciano of Johnson Controls, the boards
19 ESCO.
20
                (At which time those wishing to
  testify were sworn in.)
22
                MR. SOLIMINE: Thank you.
                                           Today,
23 I'm here on behalf of the Board of Education of
  the City of Hackensack pursuant to N.J.S.A.
  18A:18A-4.6 and also N.J.S.A. 18A:24-61. The
```

```
school district is seeking approval of its
  proposed energy savings plan to finance that plan
 3
  in connection with the issuance of energy savings
  refunding bond applications in an amount not to
  exceed $13,300,000.
 5
                The school district completed its
 6
  lenergy audit of its school facilities and
  determined it was a viable candidate to undertake
  ESIP project. The school district then decided
10
  to solicit proposals for ESCOs through a
11
  competitive contracting process to assist with
12
  the implementation and development of the Energy
13
  Savings Plan.
14
                The school district subsequently
  hired Johnson Controls to do that.
                                       Johnson
16
  Controls has worked with the school district and
17
  its architect of record to assist with the
18
  development of its energy savings plan.
19
  plan has been verified by Johnson and Urban and
20 has been submitted to and approved by the Board
21
  of Public Utility.
22
                This is an exciting project for the
23
                     The school district is able to
  school district.
  upgrade its lighting, install solar purchase
  agreements at various schools throughout the
```

```
district, upgrade its building control systems,
  replace boilers and do various HVAC replacement
  work throughout the school district.
                The board is determined that the
 4
5
  energy savings generated from the implementation
  of these energy conservation measures are more
 6
  than adequate to cover the cost of financing.
  And as the board is aware, the board has two
  financing options. One is a lease purchase
10
  financing option.
11
                The other is to issue energy savings
12
  refunding obligations. Based on the
13
  recommendation of the board's financial advisor,
14
  the board has decided to issue energy savings
15
  refunding obligations for a term not to exceed
16
  20 years on a negotiated basis.
                                    As I said
17
  earlier, we have a representative from Johnson
18
  Controls.
19
                We have representatives from the
  board and the board's financial advisor.
20
                                              If you
  have any question, we are happy to take them at
22
  this time.
             Thank you, Director Suarez.
23
                MS. SUAREZ:
                             Thank you very much.
                                                    Ι
24
  was going to have you run through some of the
  improvements being made, but I think you've
```

1	addressed most of those because I wanted to allow
2	the board to tap that a little bit because I know
3	this is an exciting project. If there's any
4	others that you wanted to add on to, otherwise, I
5	have no questions and I'll open it up to other
6	board members or the public. Hearing none, do I
7	have a motion to approve?
8	MR. AVERY: So moved.
9	MS. RODRIGUEZ: Second.
10	MS. MCNAMARA: Miss Suarez?
11	MS. SUAREZ: Yes.
12	MS. MCNAMARA: Mr. Mapp?
13	MR. MAPP: Yes.
14	MS. MCNAMARA: Mr. DiRocco?
15	MR. DIROCCO: Yes.
16	MS. MCNAMARA: Mr. Close?
17	MR. CLOSE: Yes.
18	MS. MCNAMARA: Mr. Avery?
19	MR. AVERY: Yes.
20	MS. MCNAMARA: Miss Rodriguez?
21	MS. RODRIGUEZ: Yes.
22	MS. MCNAMARA: Mr. Blee?
23	MR. BLEE: Yes.
24	MS. MCNAMARA: Mr. Light?
25	MR. LIGHT: Yes.

```
1
                MS. MCNAMARA:
                               Thank you.
 2
                MS. SUAREZ:
                            Next on the agenda, we
  have the Morristown Town Parking Authority. Do
  we have Mr. Draikiwicz?
 4
 5
                MR. DRAIKIWICZ: Good afternoon,
  Director.
             John Draikiwicz is here representing
 6
  as bond counsel to the Morristown Parking
8 Authority. Bob Goldsmith is the general counsel
  to the Parking Authority. He's on the phone.
10 Mike Fabrizio is the executive director;
11 (inaudible) is the financial advisor, as well as
12
  Jerry Giosa is the parking consultant.
13
                (At which time those wishing to
14 testify were sworn in.)
15
                MR. DRAIKIWICZ:
                                 Thank you,
16 Director. If I may, the Morristown Parking
17 Authority proposed to issue its bonds in an
18 amount not to exceed four million dollars.
19 proceeds of which will be utilized to refund the
20 authority's existing 2011 bonds. The refunding
21 is being undertaken by the authority for two
22
  reasons.
23
                The first is a debt service savings
24 in connection with this transaction, and
25
  secondly, it's in connection with a debt
```

```
restructuring that they're requesting to be done
  due to the negative impact on the authority's
  revenues due to COVID-19. The maturity of the
  bonds however will be no longer than the length
  of the existing bonds.
 6
                Furthermore, the debt service
7
  reserve funds that is in existence for the 2011
  bonds will be utilized to make the debt service
  payment in connection with the 2011 bonds for the
  year 2021.
10
               Those two elements will then permit
  the authority to undertake this transaction and
12
  have a savings still in the years '22, '23, '24
13 and '25.
14
                The bonds are being secured by the
  authority's revenues as well as a guarantee for
16
  the Town of Morristown. At this time, I'd like
17
  to turn it over to Bob Goldsmith, the general
18
  counsel to the authority and Mike Fabrizio, the
  executive director to talk a little bit more
19
20
  about the authority and the impact that COVID had
21
  on its revenues.
                    Bob?
22
                MR. GOLDSMITH:
                                Thank you to the
23
  members and the director. I trust I can be
         It would be inappropriate for me not to
  say hello to Miss Patty McNamara who went to high
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school with me in Perth Amboy. Hi, Patty.
  had the privilege of representing the Morristown
  Parking Authority since 1983.
                                  It has been a
  catalyst.
 4
 5
                We've been before this board on many
  times during that 30, 40 period and we've been
 6
  the catalyst for much major investment and
  redevelopment throughout the Town of Morristown.
  We've also never requested or required a payment
  of a penny or more from the Town of Morristown in
10
11 its 66 year history. We're very proud of that.
12
                In fact, from time to time, we've
13 made cash contributions to improve the cash flow
14
  of Morristown during times that were difficult,
15
  but we have experienced unprecedented loss of
            Our revenue in 2019 was about 7 million
16
  revenue.
17
  dollars and last year, about 5 million dollars.
18
                Because the Parking Authority has
19
  always been conservative, we have debt service
20
  funded already for our August payment.
                                          We think
21
  this is an opportunity to utilize the reserve
22
  fund four years earlier to make that payment and
23
  to assure we have funds available for the '22
24
  payment as well.
25
                The town, as Mr. Draikiwicz
```

```
indicated, has already introduced the ordinance
  to guarantee the debt, and in the past, they have
  routinely. And we're here to answer any
  questions you may have. We are seeing some
 4
  uptick in parking revenue, but it's slow, and we
  anticipate that the balance of 2021 will be a
 6
7
  difficult year as well.
 8
               MS. SUAREZ:
                            That parlays perfectly
  into my first question. So if recovery is going
10
  to take a little longer than what you've already
11 seen for 2020 and the beginning of 2021, is this
12
  actually going to be sufficient to cover the debt
13
  service?
14
               MR. GOLDSMITH: Well, we also have
15 money put aside. We had been near pulling the
16
  trigger on a new major parking facility.
17
  on hold (inaudible) and for that which is
  available should the need arise in the future.
18
19
  By the way, to answer questions previously asked,
20
  we were not eligible for the first round of
21
  federal funding.
22
               We're neither a non profit or a
23
  commercial entity. The executive director has
  made requests to the Town of Morristown for
  possible funding. That's open and we don't
```

```
really expect that, but we do have additional
  monies on hand should the need arise.
 3
               MS. SUAREZ: So when you say the
  executive director has asked the mayor already,
 4
  are you talking about the American Rescue Plan
  funds?
 6
               MR. GOLDSMITH:
                                Yes.
               MS. SUAREZ: We're all waiting with
 8
  bated breath on that. I can't wait to see how
10
  the guidance is going to come down to see if
11 authorities and utilities are going to be
12
  eligible for some of that funding.
13
               MR. GOLDSMITH: We're also having
14 discussions with Senator Booker's office on the
15 possibility of expanding the proposed
16 infrastructure bill to include parking
17 facilities. In which case, we would consider the
18
  new project. Without that, that's postponed
19 indefinitely.
20
               MS. SUAREZ: Right. And that's the
  two trillion dollar infrastructure and job
21
  creation bill.
22
23
               MR. GOLDSMITH:
                                Yes.
24
               MS. SUAREZ: I'm also waiting for
25
  that one too. Great. You actually were already
```

1	thinking through all of my questions. I
2	appreciate that. Did any of the board members
3	have additional questions or comments? Any
4	members of the public? Hearing none, do I have a
5	motion?
6	MR. LIGHT: I'll make a motion.
7	MR. DIROCCO: I'll second.
8	MS. MCNAMARA: Miss Suarez?
9	MS. SUAREZ: Yes.
10	MS. MCNAMARA: Mr. Mapp?
11	MR. MAPP: Yes.
12	MS. MCNAMARA: Mr. DiRocco?
13	MR. DIROCCO: Yes.
14	MS. MCNAMARA: Mr. Close?
15	MR. CLOSE: Yes.
16	MS. MCNAMARA: Mr. Avery?
17	MR. AVERY: Yes.
18	MS. MCNAMARA: Miss Rodriguez?
19	MS. RODRIGUEZ: Yes.
20	MS. MCNAMARA: Mr. Blee?
21	MR. BLEE: Yes.
22	MS. MCNAMARA: Mr. Light?
23	MR. LIGHT: Yes.
24	MS. MCNAMARA: Thank you.
25	MR. DRAIKIWICZ: Thank you, Director

```
and members of the board for your positive
 2
  findings.
             Thank you.
 3
                MS. SUAREZ: Moving right along, I
  think we have Salem County Improvement Authority
4
 5
  next. Mr. Cantalupo?
 6
                MR. CANTALUPO: Yes, Director.
                                                How
7
  are you?
 8
                MS. SUAREZ:
                            Good.
                                    How are you?
 9
                MR. CANTALUPO:
                                I'm doing great.
  I'll go through, we have a pretty long laundry
  list here of folks that need to be sworn in, so
  I'll start by going over them and introducing
12
13
         Is that okay?
  them.
14
                MS. SUAREZ:
                            Please do.
15
                MR. CANTALUPO: So first we have the
  great Ed Sasdelli and the New Jersey state
  monitor for the City of Salem; City of Salem
17
  Mayor Charles Washington; City of Salem council
19
  president, Earl Gage; City of Salem administrator
20
  clerk, Ben Angeli; City of Salem CFO, Kenia
21
  Nunez-Acuna. I am not sure if she's on, but she
22
  said she may be, but City of Salem general
23
  counsel, Andrea Rhea.
24
                We have the Stand Up For Salem board
  of directors member, Dr. Michael Gorman who is
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also president of Salem Community College;
  Jennifer Edwards who is the city municipal
  advisor from Acacia Financial Group; Bob
  Beinfield, the city bond counsel from Hawkins,
  Delafield and Wood; Julie Acton who is the
  executive director of the Salem County
  Improvement; Anthony Inverso, municipal advisor
  from Phoenix advisors, municipal advisor to Salem
  County Improvement authority. And me, Director,
10 John Cantalupo from Archer and Greiner, bond
11 counsel to the Salem County Improvement
12 Authority.
13
               MS. SUAREZ: You weren't kidding.
14 That's quite a list.
15
                (At which time those wishing to
  testify were sworn in.)
17
               MR. CANTALUPO:
                                Thank you.
18
  Director, it's an exciting day here in New Jersey
19
  and in Salem County. In a very rare set of
20
  circumstances for these times, the State of New
21
  Jersey, the Salem County Improvement Authority
22
  and the City of Salem, as well as, Democrats and
23 Republicans all put aside their differences to
  make something good happen in the City of Salem
  and that's what this application is all about and
```

```
1
  this restructuring is all about.
 2
                The Salem County Improvement
  Authority is here seeking positive findings
  pursuant to N.J.S.A. 40A:5A-6 and N.J.S.A.
 4
  4037A80 to issue not to exceed 17 million dollars
  of revenue refunding bonds for the Finlaw
  Project, which would refinance and restructure a
  prior issue of the authority from 2007.
 9
                I'll give you a little history and
10
                          In the 2007 bonds the
  color on the project.
  authority issued those bonds to make a loan for
12
  stand up for Salem, a New Jersey not for profit
13
  corporation that acquired property, built a five
14
  story office building that leased to various
15
  state agencies including the Improvement
  Authority, as well as an adjacent parking
17
  facility.
18
                This project is commonly known as
19
  the Finlaw Building Project, and it was
20
  anticipated in 2007 to be the catalyst for
21
  further development in Salem City. Although the
  bonds were issued in 2007 and matured in 2038,
23
  there was an issue with the initial financing
  whereby the leases that secured those bonds all
  expired in 2029 and did not go out to maturity,
```

```
so we had to, at some point, redo and extend all
1
  of the existing leases, or at least some of the
 3
  existing leases.
 4
                This also produced other financial
  issues for the 2007 bonds. For instance, right
5
  now, debt service is at 1.2 million through 2027.
  However, the leases don't go beyond 2027 and
  there's a spike in debt service of another
  |\$800,000 that starts in 2028 and goes up to 2
10
  million.
11
                This spike in debt service, along
12
  with the expiring leases, would have caused an
13
  extreme problem for the city and its taxpayers
14
  with debt service that couldn't be covered by
15 existing leases as well as an $800,000 increase
16 in debt service payments.
17
                The bonds that are issued here that
18
  we're going to issue to refinance and structure,
19
  restructure the debt, along with a very generous
20
  payment from the State of New Jersey, of two
  and-a-half million dollars to help with this
  project will go to currently refund those
23
  outstanding 2007 bonds, fund a debt service
  reserve which provide protection for debt service
  payments and pay for the cost of the project.
```

```
I have to give a lot of credit to
1
2
  the DCIA, and especially Ed Sasdelli who did
  yeoman's work in getting the state leases
  extended for this project. They are going to go
  out to 2048, and now will cover all of the debt
  service on the currently anticipated issue that
 6
7
  we're going to undertake.
 8
                Under current market conditions,
  this issuance of bonds that we're restructuring
  will produce savings of 5.7 million dollars over
10
11
  the life of the bonds which equates to present
12
  value savings of 16.9 percent of the bonds being
13
  refunded.
              The standard, as you know, Director,
14 is three percent and we're at 16.9 percent.
15
                The authority plans to sell the
  bonds via negotiating sale and the municipal
  advisors both for the authority, which is
17
18
  Phoenix, as well as for the city, Acacia, will
19
  monitor their pricing and make sure the
20
  transaction is based upon current market
  conditions.
21
22
                The security for the bonds is the
23 lease payments that will be coming in to Stand Up
  For Salem for both the office space as well as
  the parking facility. Additional security for
```

```
the bonds will be a guarantee of the city and the
  city support agreement that's subject to
 3
  appropriation.
 4
               This allows the city to pay the
  money that we know is going to be a deficiency in
  advance without having the guarantee call which
  would trigger a whole host of issues in the
  securities markets. Additionally, there's a debt
  service reserve as I mentioned before that will
  help secure the repayment of the bonds.
11
               As I said at the beginning, and
12
  before we turn it over to questions, it's an
13
  exciting day in the state and in Salem County.
14
  The state, the city and the authority all came
15
  together, as well as people from different
  parties, to make sure that this happened and to
17
  make sure that this building got repaid.
18
                Therefore, Director, we're asking
19 for positive findings with respect to N.J.S.A.
20
  40A:5A6 and N.J.S.A. 403780 for the quarantee in
21
  order to do this refinancing and restructuring in
22
  authority. That concludes my initial
23
  presentation at this time.
24
                I would like to turn it over for
  questions for any of the folks that are on the
```

```
call, and certainly, we can direct any of those
  questions to the members that are here present.
 2
  Thank you, Director.
 4
                MS. SUAREZ: Thank you, Mr.
5
  Cantalupo.
             I would like to echo the sentiment of
  congratulating on everybody on getting to the
  finish line here. I know this wasn't easy.
  want to commend the parties for coming to the
  table and making this work.
10
                Also, out of just executive
11
  privilege I want to say a couple things.
                                             I know
12
  Ed Sasdelli is working very hard with the city,
13
  and Mayor Washington, he tells me you are great
14
  to work with and Salem City is making some real
15 strides, you, the administration, the council and
  the professionals that you have working in the
17
  city.
18
                So I just wanted to give you guys a
19 little nod because I know you're working very
20 hard on getting things righted down in Salem
21
  City, so congratulations on that. I think the
  presentation was well done from my stand point.
22
23 | I really don't have many questions.
                                        I think we
24
  covered why it was necessary. I really wanted to
25
  get that on the record.
```

```
So thank you for that, Mr.
1
2
  Cantalupo.
             If you could say it one more time,
  how much it's going to be saving the city come
         I just want to make that crystal clear to
  2028.
 5
  everybody.
                                The savings that are
 6
                MR. CANTALUPO:
7
  on record are 5.7 million dollars over the life
  of the bonds, 3 million dollars of savings on a
  present value basis or almost 17 percent on a
10
  present value basis compared to the three percent
11
  that we normally have for the financing.
12
                Obviously, the state infusion of two
13
  and-a-half million dollars helps us out greatly,
14
  but certainly the savings of the city is
15
  substantial. And most importantly, all the debt
  is covered and paid for going forward.
17
                MR.
                   INVERSO: I think you're asking
18
  about the 2028 savings, that's $750,000.
19
  can see, there's a substantial increase in debt
20
  service that was anticipated based on the
21
  original structure of the bonds. So with this
22
  restructuring, the city can avoid that
23
  substantial impact of that substantial increase
24
  in debt service.
25
                MS. EDWARDS: Just to echo that,
```

```
from the city standpoint. Prior to the state
  lease extension, the city was facing a seven
  percent increase in their budget due to that
  payment in '28 and that would go up to almost
  20 percent the following year without the state
                    Now, with the state lease
 6 lease extension.
  extension and the restructuring, they can get rid
  of that entirely by having the debt service
  match.
10
               MS. SUAREZ:
                             Thank you for driving
11
  that point home. I don't have any other
12
  questions.
             Any board members?
13
               MR. MAPP:
                           I just have one comment.
14 I think they've made a significant and very
15
  (inaudible).
16
               MR. DIROCCO:
                            Director, I concur
17
  with that. Great work by all involved, including
18
  the professionals, and great to see different
19
  levels of government working together to save
20 money moving important projects forward and
  acting in a responsible manner, so great work to
22
  all and thank you.
23
               MS. SUAREZ: Any other comments or
  questions from the public? Mr. Sasdelli, did you
  want to say anything quickly? I know you don't
```

```
always get the opportunity to publically tout the
 2
  good work.
 3
               MR. SASDELLI: Both you and Mr.
  Cantalupo stole my thunder. The first point I
4
  wanted to make is this is how government is
  supposed to work. The state, the county, the
  city all work together to literally come up with
  a win-win solution.
 9
               Every entity is coming out of this
10
  better than they went into it.
                                   That's how
11
  government is supposed to work.
                                   The second thing
12
  I wanted to say, I wanted to give credit to the
13
  city. Mayor Washington, council president
14
  engaged the administration there. This is not
15 like the other -- I shouldn't say it's not like
16
  the other.
              I don't know how the other ones are.
17
               This is a very collaborative
18
             They're under state supervision, but
  operation.
19
  they take our recommendations. They do 95
20
  percent of what we ask for and the city has come
  a long way in the last five years and it's a
  partnership, but it's mainly because the
23
  administration is open to our recommendations and
24
  they implement them.
25
               MS. SUAREZ: Just wanted to make
```

```
sure that was on the record. Thank you,
  everybody. If there's nothing else, I would ask
  for a motion to approve.
 4
                MS. RODRIGUEZ: I make a motion.
 5
                MR. MAPP: Second.
                MS. MCNAMARA: Miss Suarez?
 6
 7
                MS. SUAREZ: Yes.
 8
                MS. MCNAMARA: Mr. Mapp?
 9
                MR. MAPP: Yes.
10
                MS. MCNAMARA: Mr. DiRocco?
11
                MR. DIROCCO: Yes.
                MS. MCNAMARA: Mr. Close?
12
13
                MR. CLOSE: Yes.
14
                MS. MCNAMARA: Mr. Avery?
15
                MR. AVERY: Yes.
16
                MS. MCNAMARA: Miss Rodriquez?
17
                MS. RODRIGUEZ: Yes.
18
                MS. MCNAMARA: Mr. Blee?
19
                MR. BLEE: Yes.
20
                MS. MCNAMARA: Mr. Light?
21
                MR. LIGHT: Yes.
22
                MS. MCNAMARA: Thank you.
23
                MR. CANTALUPO: Thank you, Director.
24
                MS. SUAREZ: Best of luck. Moving
25
  right along, Union County Improvement Authority.
```

```
MR. DRAIKIWICZ: John Draikiwicz
1
 2
  from Gibbons representing the authority on this
  transaction. And we also have with us an a
  number of additional folks. Bibi Taylor, the
  project manager is with us as well as Dan
  Mariniello, the underwriter to this transaction
  as well as Dieter Lerch, the consultant to this
  transaction as well on the phone with us.
  think that's everybody. Did I miss anyone?
10
                MR. ROGUT:
                            Steve Rogut.
11
                MR.
                   DRAIKIWICZ: Steve Rogut as well
12
  is on the phone as well also.
13
                (At which time those wishing to
14
  testify were sworn in.)
15
                MR. DRAIKIWICZ: It's hard to match
  that prior application, but I guess we'll try.
17
  There is a great thing for Union County as well.
18
  The Union County Improvement Authority proposes
  to issue bonds in an amount not to exceed 120
19
20
  million dollars. The proceeds of which will be
21
  utilized to finance a significant portion of the
22
  cost of construction of the county's new
23 administration complex.
24
                The authority, who will be the
  entity entering into the construction contract of
```

```
the project as well as the manager of the
  construction.
                 The bonds will be secured by a
  lease agreement between the County of Union and
  the authority pursuant to which the county will
  make general obligation lease payments in an
  amount sufficient to pay the debt service on the
7
  bonds.
 8
                The bonds will also be secured by a
  quarantee from the County of Union. At this
  time, I would like to hand it over to Bibi Taylor
10
11 as the project manager to give a little
12
  additional update regarding the project.
13 if I may.
14
               MS. TAYLOR:
                             Absolutely.
                                          Good
  afternoon everyone. So the proposed Union County
16
  Government Complex is intended to consolidate
17
  various functions and employees that are
18
  presently located in multiple buildings in
19
  downtown Elizabeth.
20
               The county complex will consist of
  two new office buildings, approximately
22
  90,000 square feet each and is proposed to be
23 located on county owned property.
  anticipated that the employees located in the
  existing county building will be relocated to one
```

```
of the new buildings in the new complex.
1
 2
                And the county social services
 3
  offices located at various locations in Elizabeth
  will also be relocated to the new office complex.
  Judiciary offices located at various locations in
  Elizabeth will be relocated to renovated county
  admin building. It is projected that this
  project will take, approximately, two years to
  complete.
10
                And as a result of the project, we
11
  anticipate realizing savings of over 115 million
12
  dollars over a 30 year period.
                                  Part and parcel
13
  of the project requires that we come out of six
14
  existing leases. And those leases which are part
15
  of our operating budget are comparable to the
  debt service of building commons. With that,
16
17
  that is primarily the overview of the project.
18
                MS. SUAREZ:
                             Thank you.
19
  appreciate that you all met with us in advance of
20
  the Local Finance Board meeting so we can go over
21
  the project in depth and in detail.
22
  Nonconforming schedules do always kind of make me
23 look at things through a little bit of a
24
  microscope.
25
                And I think from my vantage point,
```

```
some of the items you've quelled my concerns with
  are that who is going to be the project manager
  overseeing it, the fact that you're doing away
  with your leasing and substituting it with the
  building that will be constructed; that the debt
  service in equal payments kind of normalizes what
 6
  the lease payments would have been or at least
  the structure that would have been there in the
  budget so it does make sense to me.
10
                I don't have any additional
11
  questions other than some of the things that I
12
  talked about before.
                         I want to make sure that
13
  the board members are also aware of the answers
14
  that were provided. Bibi, if you wouldn't mind
15
  of going over a little bit of just your current
16
  rent versus what you're anticipating the debt
17
  service to look like by the government space,
18
  square footage of what the new buildings will
19
  cover, et cetera, so we can compare those apples
20
  to apples.
21
                MS. TAYLOR:
                             Absolutely.
22
  existing lease building leases that we have in
23
  place will range from 6.2 million dollars and
  there's a normal escalation in each of those
  lease agreements between two and three percent
```

each year. 1 2 And so the debt service schedule presented actually shows that there's a savings as a result of getting out of those leases to the 4 5 tune, as I mentioned, a total aggregate savings of 115 million dollars over a 30 year period. 6 So the leases start from 2021, which lis our existing lease schedule of 6.26 million 8 going up to 9.8 million over the next 30 years. 10 So right now, we have approximately two -- all of 11 the leases equate to approximately 80,000 leased 12 space and the existing government complex is 13 about 80,000 square feet as well. 14 The new structures are two 90,000 square feet structures and we built in a 16 10 percent additive growth rate plus additional 17 storage because of the existing programming that 18 we analyze. So what we have are all of the 19 various social services needs of the county in various downtown areas. 20 21 So we would have many of social 22 service clients going to the welfare building in 23 one area and going to the child clinic in another 24 area in Elizabeth. We're proposing to put everything into one consolidated area to help

```
with community services as well as consolidating
  the functions of government.
 3
                The only thing that would not be
  part of the new complex would be our sheriff's
 4
 5
  department which would have an outpost for
  security purposes, but the entire sheriff's
  office would not be housed there coupled with our
  DPW county clerk and county surrogate. All other
  functions would be housed within those two major
10
  complexes.
             So it's centralizing government
11
  services to create greater efficiencies as well
12
  as savings.
13
                MS. SUAREZ:
                             Thank you. Just as far
14
  as your current leases, are they just going away
15
  through attrition, or are you severing some of
16
  those leases and breaking them early?
17
                MS. TAYLOR: So we looked at the
18
  scaling and timing associated with those leases.
19
  It actually coincides with the planning of this
  project which has been over a four year period.
20
21
  So if the construction actually occurs we will
22
  only have a run off of about three years for a
23
  couple of the leases.
                          It's scaling the moving of
  all of those facilities, so we'd be getting out
  of those leases in short order.
```

```
MS. SUAREZ: Thank you for that.
1
2
  any of the board members have other questions or
 3
  comments?
 4
                MR. AVERY: I have one comment.
                                                  Did
5
  I understand that the existing county
  administration building will be renovated to
7
  house all judicial functions?
8
                MS. TAYLOR: Just the probation
  areas. So we have the family courthouse which is
10
  across the street, so it's the probation area is
11 currently a leased space, so we move at getting
12
  out of that lease and moving it into the old
13
  admin building, which we own.
14
                MR. AVERY: Thank you.
15
                MS. SUAREZ: Any other questions or
16
  comments from the board members or the public?
17
                MR. MAPP: Director, I would like to
18
  move the application forward.
19
                MR. AVERY:
                            Second.
20
                MS. MCNAMARA: Miss Suarez?
21
                MS. SUAREZ: Yes.
22
                MS. MCNAMARA: Mr. Mapp?
23
                MR. MAPP:
                           Yes.
24
                MS. MCNAMARA: Mr. DiRocco?
25
                MR. DIROCCO: Yes.
```

```
MS. MCNAMARA: Mr. Close?
1
 2
                MR. CLOSE: Yes.
 3
                MS. MCNAMARA: Mr. Avery?
 4
                MR. AVERY:
                           Yes.
 5
                MS. MCNAMARA: Miss Rodriguez?
                MS. RODRIGUEZ: Yes.
 6
 7
                MS. MCNAMARA: Mr. Blee?
                                          Mr. Light?
 8
                MR. LIGHT: Yes.
 9
                MS. MCNAMARA: Thank you. Motion
  carries.
10
11
                MS. TAYLOR:
                             Thank you, Madam Chair
12
  and members of the board.
13
                MS. SUAREZ: Good luck.
14
  along, I think we have the Bergen County
  Improvement Authority. Mr. Draikiwicz, you don't
15
16 have to go far this time.
17
                MR. DRAIKIWICZ: Exactly right.
                                                  Ιf
18
  I may, John Draikiwicz, representing the Bergen
19
  County Improvement Authority in connection with
20
  this trance action. At this time, it would be
  appropriate for the people to be sworn in.
22
                MS. SUAREZ: Please.
23
                (At which time those wishing to
24
  testify were sworn in.)
25
                MR. DRAIKIWICZ: John Draikiwicz who
```

```
is in front of you right now. We have the
  additional folks on the screen. Matt Jessup is
  the township bond counsel. Joe Kovalcik, who is
  also with the township, I believe CFO
  administrator?
 5
               MR. KOVALCIK: CFO.
 6
               MR. DRAIKIWICZ: Steve Wielkotz who
 7
8
  is the auditor; Josh Nyikita is the financial
  advisor as well, and I'm not sure who else may be
10 in attendance.
11
               MR. KEZMARSKY: Ben Kezmarsky,
12
  township administrator.
13
               UNKNOWN SPEAKER:
                                  (Inaudible) for
14
  the county.
15
               MR. LUPPINO: Joe Luppino, CFO for
16 the County of Bergen.
17
               MR. CALOGERO: Joe Calogero from
18 Acacia Financial.
19
               MR. DRAIKIWICZ:
                                 Thank you then,
20 everyone. The Bergen County Improvement
21 Authority proposed to issue its bonds in an
22 amount not to exceed $27,500,000. The proceeds
23 of which will be utilized realized to finance for
  the Township of Mahwah, the construction of a
  public works complex.
```

```
The bonds will be secured by lease
1
2
  payments from the township to the authority
  pursuant to a leasing agreement which lease
  payments will be a general obligation format from
  the township. In addition to the lease payments
 6 from the township, the bonds will be additionally
  secured by a quarantee from the County of Bergen.
  At this time, I would like to hand it over to
  Matt Jessup and his team from the township to
  discuss the project in a little bit more detail.
10
11
               MR. JESSUP: Sure.
                                    Thanks, John.
12
  Good afternoon, everyone. So the township has an
13
  existing department public works facility that is
14
  70 years old, 70 years old. It's in a constant
  state of disrepair. It requires continuing
15
16 maintenance.
17
               And at some point, with a facility
18
  like that, you come to the conclusion of tossing
19
  additional money into a problem that's only
20
  getting worse is not a good idea, and the
21
  township has wise ly reached that conclusion.
22
  This existing DPW facility is also located in
23
  what is a predominantly residential neighborhood
24
  which isn't ideal.
25
                It's got stormwater and drainage
```

```
issues, it has environmental soil concerns.
  top of that, the roof is leaking and the masonry
  walls are unstable, none of which sounds good.
  So the township already owns another parcel of
4
  property that is identified as an ideal location
  for what is essentially a new 97,000 square foot
7
  state of the art DPW facility.
 8
               And this proposed financing will
  finance the construction of that new facility.
10 At the same time, the township is also in the
11 process of evaluating uses for the existing DPW
12
  site once the project is complete, including
13
  perhaps moving sanitation operations to the site.
14 So we're here to use the BCIA to accomplish the
15 financing.
16
               MS. SUAREZ:
                             Very concise.
                                            So thank
17
  you guys, again, also for meeting with us earlier
18
  in the week or maybe last week.
                                    They're all
19
  blurring together at this point.
                                     It was very
20 helpful from my vantage point. I do have a few
21
  questions.
22
                So I saw in the application that
23
  some of the, I guess where the current DPW site
24 is located, it's close to a residential area, so
  it's kind of under utilized because of that
```

```
factor. Where is the new proposed location of
  the DPW site?
 3
                MR. KEZMARSKY: Sure.
                                       It's in a
  mostly industrial area about a mile south.
                                                It's
5
  surrounded by train tracks and some storage, self
  storage facilities, so much more appropriate
 6
7
  location.
8
                MS. SUAREZ:
                            Okay.
                                    And we may have
  talked about this previously, but is Mahwah's
10
  bond rating the same as the Improvement
11 Authority?
12
                MR. KEZMARSKY:
                                It is.
13
                MS. SUAREZ: So both AAA?
14
                MR. JESSUP: Both AAA, correct,
15
  Director.
16
                MR. DRAIKIWICZ: Just to be
17
  accurate, it's the county's grading and the
18
  township's.
19
                MS. SUAREZ: And then so what is
  Mahwah's net debt service?
20
21
                MR. KOVALCIK: Our net debt is
22
  .521 percent or 32.6 million.
23
                MS. SUAREZ: Can we go over a little
  bit why the structure is necessary for the
  Nonconforming Maturity Schedule?
```

```
MR. JESSUP: Well, let me start,
1
2
  Director, if I may, and then Josh or Dan can jump
       I think the real driver here is the ability
  to price this at a negotiated sale, which unlike
  a Nonconforming Maturity Schedule, as you just
 6 mentioned, which the board can provide, the board
  can't provide our way out of that and whereas
 8 most other entities in New Jersey, all sorts of
  authorities, even municipalities in their
10
  redevelopment context all can negotiate the sale
  of bonds.
11
12
                In this particular context, the
13
  township would not be able to do that and that's
14 meaningful in this particular environment, I
15 think for two reasons. One, timing.
16
  certainly seeing low interest rates and low
17
  lyields, but we're seeing weeks come and go where
18
  they spike and I think Josh can speak more to
  that in a minute.
19
20
                In a competitive sale environment,
  you are sort of picking your date and time
22
  certain weeks in advance and hoping for the best,
23
  quite frankly. And the other is premium
  limitation. We're in an environment where
  investors want to -- in order to give the best
```

yield to the borrower, investors want to provide significant amounts of premium. 3 And if you look at the Maturity Schedule, Acacia provided in the application, 4 5 you'll see bonds being sold at prices of 120, That's 20 percent premium, 29 percent 6 129, 130. premium, 30 percent premium which gives them a five percent interest rate which seems high, but because of the premium, you're really getting a 10 borrowing of 0.54 percent for that maturity. 11 That can't happen in a competitive 12 sale because we're limited to a total 10 percent 13 limitation, which certainly made sense when that 14 law was put into effect and interest rates were 15 at 4 and-a-half percent, but now they're at one 16 and-a-half percent so it's a completely different 17 environment. So on a borrowing, I would say many 18 19 sides, but in particular on a borrowing of this 20 size, the negotiated sale is very significant to 21 the successful pricing and getting the lowest 22 possible yield, which is ultimately what matters to the borrower, the lowest possible yield on 23 this bond issue, particularly when you have such 25 a large number.

```
MR. NYIKITA: I'll just elaborate on
1
2
  a couple points that Matt made. Complete
  agreement of his assessment of the market.
  have seen two primary reasons that Matt
  mentioned, market volatility which we saw a lot
 6
  last year, especially with the onset of COVID.
7
                It certainly came back down to more
  normal levels, but even in the last three months
  alone, we've seen interest rates spike as much as
10
  40 bases points within a two week period of time.
11
  During which we saw a lot of negotiated sales
12
  take a pause, wait for the market to recover and
13
  enter the market again.
14
                With a competitive sale you really
  don't have that much flexibility, so that's a key
  feature of this transaction structure that we
16
17
  really think will benefit a transaction
18
                                                  The
  particularly of this size as Matt mentioned.
19
  other key point is the couponing. With the
20
  premium limitation that we have with a
21
  competitive sale, you'll often see very low
22
  coupons on the callable maturities which does two
23
  things.
24
                It potentially will drive up the
25
  cost because investors are really demanding
```

```
higher coupon bonds, the negotiated structure
  lets us tailor our couponing to meet the investor
  demand, hopefully driving down costs as well as
  preserving optionality for future refunding
 5
  transactions by having that higher coupon.
                If we're forced to have those lower
 6
7
  coupons, the opportunity for future refunding
  opportunities really doesn't exist anymore.
  those are the reasons why the (inaudible) benefit
10
  a transaction of this particular size.
11
                MS.
                    SUAREZ:
                             Right.
                                     That, I
12
  understand.
               And I completely understand the
13
  negotiated sale and why that's attractive here.
14
  I guess what question is more attuned to is you
15
  still do the negotiated sale but with a
16
  conforming Maturity Schedule?
17
                MR. NYIKITA: As far as the Maturity
18
  Schedule goes, a couple things there.
                                          The first
19
  is with respect to the existing debt service of
20
  the township. It's dropping off by 1.3 million
21
  from 2022 to 2023, so we structured this
22
  particular transaction to wrap around that
23
  existing debt service to mitigate the tax impact.
24
                After that one year of delayed
  payments, we have a level debt service structure
```

```
of about 1.5, 1.56 million a year which is
  something that the township CFO looked very
  carefully at in terms of its overall budget and
  the ability to absorb that new debt.
 4
 5
                So by dropping, losing 1.3 million
  in existing debt service we're able to absorb the
 6
  new debt service with a minimal impact. I would
  also add, we only have 23 year final amortization
  with 20 payments which is actually way shorter
10
  than the useful life of the project.
11
                We could technically go much longer,
12
  so even though we're deferring one year of
13
  payment, the principal maturity, we're actually
14
  shortening the average life significantly.
                                                Ιf
15
  you were to look at a conforming Maturity
16
  Schedule over 30 years compared to our shorter
17
  nonconforming 20 year Maturity Schedule, you're
18
  saving much more money on the 20 year shorter
19
  schedule. So I think from that standpoint, it's
20
  a relatively modest nonconforming schedule
21
  because we're only deferring it one year in
22
  reality.
23
                MS. SUAREZ:
                             I don't know if you
  have this at the ready, Josh, but do you have the
  cost of what it would had been the municipality
```

```
going out on its own to do this with a conforming
  schedule versus how much it's saving by doing it
 3
  through an authority?
 4
               MR. NYIKITA: I don't have the
  numbers offhand.
5
                    We did look at it very
  preliminary early on in the process.
                                         There was a
  slightly higher cost through the BCIA, but it was
  relatively marginal to the tune of less than one
  percent overall over the life, and I think it may
10 have been several been several thousand dollars a
  year impact and that's assuming the rates aren't
12
  identical.
13
                They're both AAA.
                                   It doesn't take
14
  into account that we could get a potential
  benefit of better pricing. We're looking at it
15
16
  from a very conservative standpoint when
17
  presenting it to the township and looking at it
  that way, that, you know, all in, if things are
18
19
  equal and it's a slightly higher cost.
20
               But the benefits of the negotiated
  sale and the structure that we described, could
  potentially lead to a significant upside or a
23 mitigation of potentially worst costs in the
  event the market is not there in a competitive
2.5
  sale.
```

```
Thank you. That's it
1
                MS. SUAREZ:
2
  for my questions. Do any of the board members
  have comments or questions? Anybody from the
           I very much appreciate the answer to the
  public?
  questions because Nonconforming Maturity
  Schedules do make me generally uncomfortable, so
  I tend to put, especially going forward, as I get
  all these different types of applications before
  me, now, I think I'm at my third Local Finance
  Board meeting.
10
11
                So as I go through these, I will be
12
  scrutinizing these applications a little bit, so
13
  having these questions prepared will probably be
14 helpful to me and probably to the board going
15
  forward.
           So just putting the community on notice
16
  of that.
           But with that being said, I'll ask for
17
  a motion to approve.
18
                MR. AVERY:
                            Approve.
19
                MR. LIGHT:
                            Second.
20
                MS. MCNAMARA: Miss Suarez?
21
                MS. SUAREZ:
                            Yes.
22
                MS. MCNAMARA:
                              Mr. Mapp?
23
                MR. MAPP:
                           Yes.
24
                MS. MCNAMARA: Mr. DiRocco?
25
                MR. DIROCCO: Yes.
```

```
MS. MCNAMARA: Mr. Close?
1
 2
                MR. CLOSE: Yes.
 3
                MS. MCNAMARA: Mr. Avery?
 4
                MR. AVERY:
                           Yes.
 5
                MS. MCNAMARA: Miss Rodriguez?
 6
                MS. RODRIGUEZ: Yes.
 7
                MS. MCNAMARA: Mr. Blee? Mr. Light?
 8
                MR. LIGHT: Yes.
 9
                MS. MCNAMARA: Mr. Blee?
10
                MR. BLEE:
                           Yes.
11
                MS. MCNAMARA: Thank you. Motion
12
  approved.
13
                MR. DRAIKIWICZ:
                                 Thank you very
14 much.
15
                MR. JESSUP: Thank you everyone.
16
                MS. SUAREZ:
                             Thank you for your
         We're moving on to Passaic County
17
  time.
18
  Improvement Authority.
                          Mr. Johnson?
19
                MR. JOHNSON: Good afternoon,
20
  Director. Can you hear me?
21
                MS. SUAREZ: I can. Do you have
22
  anybody else with you?
23
                MR. JOHNSON:
                             I have with me Nicole
24
  Fox, executive director to Passaic County
25
  Improvement Authority and Heather Litzebauer I
```

```
believe is on as well for NW Financial who is the
  financial advisor to Passaic County Improvement
 3
  Authority.
 4
                (At which time those wishing to
5
  testify were sworn in.)
 6
                              The Passaic County
                MR. JOHNSON:
7
  Improvement Authority requests extension of its
  2019, 2020 capital equipment lease program for
  the calendar year of 2021. November of 2018 this
10 board issued positive findings for its 2019, 2020
11 program in an amount not to exceed 15 million
12
  dollars of county guaranteed capital equipment
13 lease program of a lease through the BCIA, and
14
  the director and the board also consented to the
15
  full faith and credit guarantee of the county of
16
  Passaic of the payment of lease obligations under
17
  the program.
18
                The program provides tax exempt
19
  lease financing to municipalities, school boards,
20
  lutilities, and sewer authorities within the
21
  County of Passaic. And the county itself will
22
  order to generate funds for various capital
23
  equipment acquisitions. The program also
  provides tax exempt purchase financings to
  participants acquiring energy conservation
```

projects as well. 1 2 I know this is probably your first 3 time hearing this program, so I'll give a little bit of background about the structure of the In 2019, the PCIA entered into program as well. a match lease agreement with US Bank Corp Government and Leasing Financing, Inc. individual participant in the program enters into a sub lease agreement with the PCIA. 10 So match lease agreement is between 11 US Bank or the PCIA and borrowers in the program 12 entered into a sublease with the PCIA to acquire 13 property and or equipment. The property and 14 equipment is owned by US Bank Corp and leased to 15 PCIA and subleased to participants. The terms of 16 the sublease agreements match the terms of the 17 master lease agreement. 18 The participants make lease payments 19 which the PCIA assigns directly to US Bank Corp 20 as payments under the lease. Those payments are 21 exempt from the property tax cap levy of participants pursuant to Local Finance Notice 23 2011-3. Once the lease is completely, the sublease is completely paid off, title of the property is transferred to the participants.

```
1
                The county quarantee lease purchase
 2
  obligations under the master lease.
                                        This
  quarantee will leave participants with lower bond
  ratings in the county to obtain the county's tax
  exempt lease interest rate. The fees associated
  with each participants application are very
  minimal due to the utilization of standardized
  documents for each participant and the PCIA
  charges a fee of up to one percent of the
  borrower for each transaction and a small fee for
10
11 each of its professionals.
               Currently, the program has
12
13
  $9,100,000 remaining out of 15 million dollars
14
  that was approved for the 2019/2020 program that
15 is available for leases in 2021. And there's a
  precedent for providing the extension in 2015 and
17
  2016, the director and the Local Finance Board
  approved an extension of the 2013 and '14
18
19
  program.
20
                In 2018, this board approved an
  extension for the 2016 '17 program.
22
  therefore, the PCIA respectfully requests the
23
  board's approval for the extension of the 2019,
  2020 program through December 31st of 2021.
  I'll let the director speak to any interests in
```

```
the program that currently exists and I'll have
  Heather chime in directly after that about the
  financial benefits to participate in the program.
  Nicole?
 4
 5
                MS. FOX:
                          Yes.
                                The Board of
  Education has expressed interest in submitting
 6
  application mainly for computers for
  approximately 1.6 million.
 9
                MS. LITZEBAUER: Just to give you a
10
  summary of what has occurred with the program.
11 The program was first installed in 2011.
12
  county had approved a 15 million dollar quarantee
13
  on leases at that point, so it's a draw down
14
  program. Local Finance Board would approve the
  program overall and then as participants would
16
  come in, they would fill out a short two page
17
  application which would be submitted to the Local
18
  Finance Board for sign off on the borrowing.
19
                And then quickly thereafter, they
20
  were able to get financing because we had a bank
21
  already lined up to provide the funding.
22
  interest rates currently for the program, as of
23
  this morning, for a three year lease is 1.08
  percent. For a five year, 1.54 percent.
25
  year, 1.78. And a 10 year, 2.13 percent.
```

```
This program is allowed to go up to
1
2
  15 years for energy efficient equipment only for
  ESIP transactions. We've had a few of those
  applications come in over the past couple years,
  and that's a case by case basis that the bank has
  to look at and approve the financings.
 6
                                           This has
  been a very successful program because of the
  quick turn around.
 9
               Having all of the approvals in
  place, except for the specific financing of the
11 Board of Ed or municipality. We've received
  positive feedbacks from municipalities and Board
13
  of Eds in Passaic County. And then once the 15
  million dollars is completely drawn down, we
15 would talk to the county about doing another
16
  $15 million quarantee. But if that did occur, we
17
  would be before the Local Finance Board for
18
  approval of a new guarantee on the program.
19
               MR. JOHNSON:
                              I want to edify, this
20
  program is similar to a line of credit where the
  bank has a line available to the PCIA to provide
22
  loans throughout the course of the year and
23
  participants can apply on a rolling basis.
                                               It's
  a little different than most Improvement
  Authority programs whereby when we come to this
```

```
board, we know exactly what's being financed.
1
2
                We don't always know up front what
  lequipment is going to be financed in the program.
  The participants come to us, but when they do
  come to us, we do submit to the director specific
  items are being required to be financed and we
 6
  wait your approval before we undertake the actual
8 leasing.
 9
                You will receive notification of
10 what's being requested be brought into the
11 program before the PCIA approves to close on the
12 lease transaction. At this point in time, if you
13 have any questions for us, wee can entertain
14
  them.
15
                MS. SUAREZ:
                            Could you just give me
16 a flavoring of some of the projects or things
17
  that you funded in the past?
18
                MR. JOHNSON:
                             We funded school
19
  buses, computer equipment. Anything else,
20 Nicole, that you can think of? Those are the
21
  things I can think of.
22
                MS. FOX: We've done three ESIP
23
  projects through the program.
                                  We've done a lot
  of computers, technical equipment, a lot of
  vehicles, school buses, like Everett said, is
25
```

```
1
  very popular.
2
                MS. SUAREZ:
                             And as far as interest,
 3
  other than like the Wayne Board of Education, has
  anybody else expressed --
 5
                MS. FOX:
                          Typically, we start
  getting people calling us in May, June.
 6
  people call us in January when they're setting up
  their budgets like Wayne does every year, but
  they usually call us over the summer. Some are
10
  delayed in the fall, but we like to have it up
11 and running for them when they do call.
12
                I'm out there attending the ASPA
13 meetings and letting them know our program, we're
14 waiting to meet with you and we do hope to have
15
  something up and available soon.
16
                MS. SUAREZ: So not really sure how
17
  much the pool might be utilized.
                                     It's just
18
  speculative at this juncture?
19
                MS. FOX:
                          Yeah.
20
                MS. SUAREZ:
                            That's it for me.
                                                 Does
  anyone from the board or the public have any
22
  comments or questions? Hearing none, do I have a
23
  motion to approve?
24
                MS. RODRIGUEZ:
                                So moved.
25
                MR. DIROCCO: I'll second it.
```

1	MS. M	MCNAMARA: Miss Suarez?
2	MS. S	SUAREZ: Yes.
3	MS. M	MCNAMARA: Mr. Mapp?
4	MR. M	MAPP: Yes.
5	MS. M	MCNAMARA: Mr. DiRocco?
6	MR. D	OIROCCO: Yes.
7	MS. M	MCNAMARA: Mr. Close?
8	MR. C	CLOSE: Yes.
9	MS. M	MCNAMARA: Mr. Avery?
10	MR. A	AVERY: Yes.
11	MS. M	MCNAMARA: Miss Rodriguez?
12	MS. R	RODRIGUEZ: Yes.
13	MS. M	MCNAMARA: Mr. Blee?
14	MR. B	BLEE: Yes.
15	MS. M	MCNAMARA: Mr. Light?
16	MR. I	JIGHT: Yes.
17	MS. M	MCNAMARA: Thank you.
18	MR. J	JOHNSON: Thank you very much.
19	MS. S	SUAREZ: Good luck. Next we
20	0 have the Merchantville Pennsauken Water	
21	Commission.	
22	MR. M	MCCONNELL: Good afternoon,
23	Director, Madam Secretary and members of the	
24	Local Finance Boar	d. I'm Karl McConnell. I'm
25	5 general counsel for the Merchantville Pennsauken	

```
Water Commission. We're here with Mr. Richard
  Spafford who is our director of engineering. Off
  camera having just walked through the door barely
  having both feet into his position, so not fair
5
  to put him to testify before you yet is our new
  executive director, Mr. John Killion, Senior.
 7
                So I will have Mr. Spafford testify.
8
  This is an application before you for approval of
  a water service maintenance contract under
10 N.J.S.A. 58:26-25. It's a water main asset
11 management and services agreement.
                                       I anticipate
12 also here would be representatives from the two
13 entities that are affiliates of Suez Water.
14
  see Mr. Jazinski is here. There may be more.
  I'm not sure, but I offer Mr. Spafford for
15
16
  testimony.
17
               MS. SUAREZ:
                             So before we get there,
18
  if we could have everybody sworn in.
19
                (At which time those wishing to
20
  testify were sworn in.)
21
               MR. MCCONNELL: As I indicated, the
22
  application is for a public private contracting
23
  act under the New Jersey Water Supply Act,
  N.J.S.A. 58:26-19 et seq. It is for a
  collaboration with the two entities, Suez
```

```
Advanced Water Solutions and Utility Services,
 2
  Inc.
 3
                And to service our what are the
  requirements under the WOAA, the Water Quality
4
  Accountability Act, which is expanding the
  requirements for us to replace the infrastructure
  of our water mains.
                       The commission had been, for
  years, been replacing approximately 3,000 linear
  feet a year, but the WQAA requires more than
10
  double that be replaced annually in order to meet
11 the requirements of the statute.
12
                And we have determined that the most
  economical way for us to do that was to enter
13
14 into, ultimately enter into a maintenance
15
  agreement which we put out for bid for proposals.
  And the result, after a long period of time and
17
  any changes was the contract which we have
18
  submitted before you.
19
                MS. SUAREZ:
                             Thank you, Mr.
20 McConnell. Was Mr. Spafford going to speak to
  anything in particular?
22
                MR. SPAFFORD: Not unless there's
23
  questions.
24
                MS. SUAREZ:
                            Well, for my benefit, I
25
  do appreciate you meeting with us early on
```

```
because I think I can speak for everybody who is
  in attendance of that meeting that you answered
  all the questions and really put us at ease, so
  thank you for that. I do not have any additional
  questions at this time. Do any of the board
  members? Any members of the public? Hearing
  none, do we have a motion to approve?
8
               MR. AVERY: So moved.
 9
               MR. DIROCCO: I'll second it.
10
               MS. MCNAMARA: Miss Suarez?
11
               MS. SUAREZ: Yes.
12
               MS. MCNAMARA: Mr. Mapp?
13
               MR. MAPP:
                           Yes.
14
               MS. MCNAMARA: Mr. DiRocco?
15
               MR. DIROCCO: Yes.
16
               MS. MCNAMARA: Mr. Close?
17
               MR. CLOSE:
                          Yes.
18
               MS. MCNAMARA: Mr. Avery?
19
               MR. AVERY:
                           Yes.
20
               MS. MCNAMARA: Miss Rodriquez?
21
               MS. RODRIGUEZ:
                              Yes.
22
               MS. MCNAMARA: Mr. Blee?
23
               MR. BLEE:
                           Yes.
24
               MS. MCNAMARA: Mr. Light?
25
               MR. LIGHT: Yes.
```

```
MS. MCNAMARA: Motion carries.
1
 2
               MR. MCCONNELL:
                                Thank you very much.
 3
               MS. SUAREZ: I think we have East
 4
  Orange next.
 5
               MR. JOHNSON: Good afternoon,
             This is Everett Johnson again here to
 6
  Director.
  present probably the easiest application on your
8 agenda this afternoon. We have a number of
  people joining us from the City of East Orange.
10 I'm not sure if the mayor is on, he may or may
11 hot be on.
               We have Solomon Steplight who is the
12
13
  city administrator. We have Dan Jennings,
14 director of development. We have Dorothy
15 Gallagher of the City of East Orange. We also
16 have redevelopment counsel from McManimon and
  Scotland, Glen Scotland, Jennifer Credidio and
17
  Tiena Cofoni.
18
19
               We have Tim Eismeier from NW
20
  Financial who is the financial advisor to the
21
  city. And we also have, I don't anticipate them
22
  necessarily presenting, but they are here, the
23
  developer and the counsel, Josh Weingarten from
  Brick Church Developers and his counsel, Steve
  Pearlman from Pearlman and Miranda. We have a
```

```
1
  full house for you this afternoon.
 2
                (At which time those wishing to
 3
  testify were sworn in.)
 4
                              The City of East
                MR. JOHNSON:
5
  Orange requests the approval of this board
  pursuant to 40A:12A-29(a)(3) of the Local
  Redevelopment Housing Law with respect to propose
  authorization and issuance of 10 series of
  Redevelopment Area Bonds and aggregate principal
  amount not to exceed 59 million dollars.
10
11
                The bonds will be secured by the
12
  applicable pledge and assignment of payments in
13
  lieu of taxes pursuant to one or more financial
14
  agreements of the city and the developer, a
  pledge and assignment of special assessments
16
  pursuant to one or more special assessment
17
  agreements, debt service reserve bonds
18
  established for eight series of bonds, a subsidy
19
  provided by the city to cure the deficiencies and
20
  debt service reserve fund requirement established
21
  for certain series of the RAB bonds, the subsidy
22
  of a general full faith and credit of the city.
23
                The city will also provide its
24
  quarantee on about 15 million dollars of bonds
  that have been issued to the New Jersey
```

```
Infrastructure Bank. The project is located in
  an urban enterprise zone within the city.
  2011 the city declared all the areas within the
  zone of the city meet the criteria necessary to
4
  be declared an area of redevelopment.
 6
                It's also located in a previously
7
  designated area of redevelopment pursuant to an
  Urban Renewal Plan that was approved prior to the
  adoption of the current iteration of the Local
10
  Redevelopment and Housing Law. The city adopted
                                      And also in
11 redevelopment plans for the area.
12
  2015 approved a plan for the Transit Village
13
  district for all areas within a half mile of the
14
  Brick Church Train Station in which this project
15
  resides.
16
                The city and the developer entered
17
  into a redevelopment agreement in September of
18
  2020 to provide for the redevelopment of this
  project.
19
           A little bit of the background of the
20
            It's called the Crosses of Brick Church
  project.
21
  Station. It is an urban mixed use transit
22
  development project that will include community
23
  space, restaurants, a market, mixed income
24
  residences.
25
                It will be constructed over two
```

```
phases, phase 1A and phase 1B. Both phases will
  have redevelopment area bonds to assist in the
  financing of such phases. Phase 1A will be
  consistent of 6,000 square feet retail space for
 5
  a grocery store. It will entail 80 residential
  affordable housing units.
 6
 7
                It will also have 320 market rate
8
  residential housing units and it will have a
  parking deck of approximately 1236 parking
           It will also consist of retail space of
10
  about 26,000 square feet. Phase 1B will consist
12
  of a 60,000 square foot commercial retail space.
13
                It will have another sub retail
14
  space, about 40,000 square feet and it will also
15
  have 357 market rate residential units.
16
  total cost of the project is estimated to be
17
  approximately 400 million dollars which includes
18
  a combination of owners equity, construction
19
  loans, new market tax credits and the
20
  Redevelopment Area Bonds.
21
                In terms of redevelopment bonds,
22
  there are two types of bonds that will be issued.
23
  One, as I mentioned earlier, will secure the
  PILOT payments and annual service charges that
  will be paid by the developer on certain series
```

```
of bonds to finance portions of the project.
  term of the PILOT bonds will have a term not to
  exceed 33 years from the issuance thereof with
  interest only being paid during construction.
 4
 5
                The financial agreements also
  provide for an unpledged PILOT which will be paid
  directly to the city to cover any additional
  costs related to the project incurred by the
        The city will adopt ordinances authorizing
  city.
10
  a position of special assessments upon special
11 benefits of the project to provide and finance
  infrastructure improvements.
12
13
                The improvements that will be
14
  financed through the essential assessments
15
  include stormwater system improvements, sanitary
  system improvements and environmental remediation
17
  all within the area of the project. The special
18
  assessments will not be included within the
  general funds of the city.
19
20
                As I mentioned earlier, there will
  be a capitalized interest fund established to
22
  fund debt service on the RABs during construction
23
  which is expected to be up to three years from
  the start of construction and there will be a
  debt service reserve fund established from the
```

bond proceeds from each series of the bonds. 1 2 In order to provide an inducement for purchase to purchase, the phase 1A bonds and the bonds that have been issued to the Ibank for phase 1B, the city will provide a subsidy, necessary, for the annual replenishment of the debt service reserve funds established for such bonds. 9 Under the subsidy agreement, the 10 city will be obligated to fund deficiencies in debt service reserve funds in the event of one or 12 more draws on a debt service reserve fund which 13 have not been reimbursed or replenished by the 14 redeveloper and the city will provide for such 15 reimbursement in the annual budget adopted in the succeeding fiscal year after the year with the 16 17 draw on one or more of the debt service reserve 18 funds is made which has not been replenished. 19 The total amount of bonds, subject into the subsidy, is about \$41,100,000 of the 59 21 million dollars of bonds. However, only 22 \$16,750,000 of those bonds will be subject to the 23 subsidy for the full 33 year term. The remaining portion of the subsidy bonds, and those are the portions related to the residential portion of

```
the parking garage, will terminate the 270 days
1
  after the stabilization of the project.
 3
               Stabilization of the project is
  expected to occur within the first 44 months
4
  after commencement of construction. The project
  stabilization is the city's maximum obligation of
  the subsidy payments is about $2,500,000.
  assumes that the city receives not a dollar from
  the developer, a special assessment and or PILOT
10
  payments.
11
               However, after stabilization, that
12
  obligation will reduce by about 75 percent to
13
  about 805,000, so basically, after the first four
14 years, the city's maximum obligation to make the
  subsidy will be about $805,000 annually in their
15
16
           The city has not yet agreed to allow the
  budget.
17
  subsidy for remaining bonds that will be issued
18
  in phase 1B that are not financing the Ibank
19
  infrastructure projects.
20
               The Ibank, in addition to the
  subsidy, pursuant to its credit policies, is also
22
  requiring that the city provide its full faith
23
  and credit guarantee of bonds being issued
  through the Ibank.
                       There are known protections
  in place for the city. Obviously, the
25
```

```
capitalized interest fund that will fund debt
  service of the bonds in the first three years,
  provides protection, the debt service reserve
  fund that will be established, provides
 4
  protection, the debt service reserve fund that
  will be established provide city protection.
 6
 7
                But also, in the event the city has
8
  to make a payment under the subsidy, the city
  will have a right to place a municipal lien on
  all portion of the project. The city's municipal
10
11 lien will be a first lien of project. It will be
12
  superior to any other liens on the project
13
  including those of other mortgage holders
14
  lincluding the construction and permanent loan
15 mortgage holders.
16
                This project has many, many benefits
17
  to the city. It is a significant investment in a
18
  site located in a market for the qualified
19
  (inaudible) and a designated qualified
20
  opportunity zone. The project will be adopted
21
  and abided by the city's transit village plan and
22
  create a center place for the city.
23
                It will improve the quality of life
24 for residents in the city by restoring historic
  elements to Brick Church Station, increasing mass
```

```
transit usage, eliminating blight and
1
  economically disadvantaged neighborhoods and
  facilitating the creation of other economic
  opportunities.
 4
 5
                It's expected to create about 365
  jobs at stabilization, about 2,431 jobs during
 6
  construction and architecture and engineering
  during the build out period. The city will also
  receive a million dollar community benefits
10
  payment towards the program's improvements
11 initiatives to offset the impact of the project.
12
                The redeveloper will also contribute
13
  another 1,035,000 to the city toward the creation
14
  of a park for the parking improvements,
15
  unification of storefronts and equipment and
16
  interior improvements for businesses along Main
17
  Street.
            It will include work force training,
18
  outreach for women owned businesses including
19
  training for construction and permanent jobs for
20
  redevelopment projects in the city.
21
                In light of the market conditions
22
  and economic factors, it is not financially
23
  feasible for the redeveloper to undertake the
  development and financing of this project in the
25
  absence of the tax exemption, the RAB bonds, the
```

```
subsidy with respect to the Ibank bonds and
1
 2
  guarantee.
 3
                Accordingly, but for these
  incentives, the project would not be undertaken.
4
  Therefore, the city requests the approval of this
  board in accordance with 40A:12A-29(a) of the
  Local Redevelopment Housing Law to build and
  issue one or more series of RABs, be a private
  sale and the adoption of bond resolutions will
10
  authorize the issuance of bonds secured in part
11
  or in whole by PILOTs and special assessments
12
  pursuant to 40A:12A-67(q) of the RAB Law.
13
                At this point, I will turn it over
14
  to Director Jennings to provide a little bit more
15
  context in terms of the importance of this
  project for the city.
17
                MR. JENNINGS:
                               Thank you.
18
  afternoon, LFB and board members. We really
19
  appreciate the time you've taken in reviewing
  this project. Before I give remarks, I'd like to
20
21
  turn it over to the biggest champion of the
  project, our mayor, Ted Green, to make a short
22
23
  statement.
24
                           I will be very brief.
                MR. GREEN:
  Thank you to the Finance Board, thank you to all
```

```
our partners. We are very excited about this
  project, and again, I can't say it enough.
 3
  everyone honestly.
 4
               MR. JENNINGS: I have to say I've
5
  been with the city for three years and I started
  working on this project a few years before I
  arrived and it's been a ton of work for I think,
  what most will agree, is probably the most
  impactful project in the city's history.
10
  $400 million project that we think will elevate
11 and transform the City of East Orange.
12
               And again, I can't thank -- there is
13
  so many people to thank, I won't even go through
14
  it, but literally, we are at the one yard line
  with this project, so we're really excited to be
15
16
  where we are. I wanted to highlight a couple
17
  benefits of the project. This is in probably the
  best location in the city right next to the Brick
18
  Church Train Station.
19
20
                So the project will certainly
  benefit the train station, increase ridership for
22
  the train station, but also be benefitted by
23 being right by the train station and at
  interstate highway, we have two interstate
  highways, 280 and the Garden State Parkway.
```

```
1
                The project is going to provide new
 2
  much needed retail, so I won't tell you what
  residents currently think of the existing
  Shoprite, but we're delighted that this project
  is going to feature a new, modern first class
  Shoprite that's going to be bigger and will be
  the type of use that will allow us to recapture
  more of an income because there are a lot of East
  Orange residents who are going to Shoprites in
  other communities.
10
11
                This project also provides a rare
12
  opportunity to create jobs. East Orange is
  mostly a bedroom community, but this project, as
  Everett pointed out, will create hundreds of
14
15
  construction and permanent job opportunities and
  we're working with the developer to ensure that
17
  East Orange residents, particularly those that
18
  need jobs get access to those opportunities.
19
  the developer more specifically is working with
20
  us to put in place training and placement in
21
  activities for the project.
22
                As I said earlier, this is really an
23
  opportunity to make East Orange or help East
  Orange become a destination.
                                We have an ideal
25
  location, but the problem is, that hundreds of
```

```
millions of dollars in consumer income from our
  residents, our disposable income escape the city
 3
  every year.
 4
                And this is an opportunity to
5
  permanently change that dynamic, and not only to
  recapture income from our residents, but to draw
 6
  on residents from the surrounding community.
  look, at the end of the day, all cities want to
  be in that position; to have residents from your
10
  own community, residents from the surrounding
11
  community, patronize the retail and other
12
  commercial uses in the municipality.
13
                So with that said, I just want to
14
  talk about the process we've undertaken to inform
15
  the governing body, the thorough vetting we've
16
  done with our colleagues.
                              So on this call is our
17
  business administrator, Solomon Steplight; our
18
  CFO, Dorothy Gallagher.
                          There's been a thorough
19
  vetting done with this project.
20
                We started that vetting process
  actually last summer with a redevelopment
22
  agreement and beginning to outline terms.
                                               Ιn
23
  January of this year, we did a presentation to
  linform the governing body of the risk of the
25
  transaction, what the risks are, what the
```

```
protections are, as Everett noted.
1
 2
                And we made it very clear that, yes,
 3
  the city is making an investment, and fortunately
  the governing body saw it fit unanimously to
  approve the project and let it go forward, so I
 6
  just waned to mention that. And with that, I'm
  going to turn it over quickly to our business
  administrator, Solomon Steplight to talk about
  more about the risk and how we've communicated
  those risks.
10
11
                                Thank you, Local
                MR. STEPLIGHT:
12
  Finance Board.
                   Pleasure to be here and
13
  appreciate your time. We have spent a lot of
14
  time, a number of years on this project. And as
15
  Dan and Everett have said, I think we're at a
  point now where we fully understand, not only the
17
  risks associated with this project, but the
  monumental impact it will have on the quality of
18
19
  life in the city and our financial projections on
20
  the city, so we look forward to answer any
21
             We have a very dynamic team here, so
  questions.
22
  I will turn it back over to you with that.
23
                MR. JENNINGS: Thank you, Solomon.
24 At this point we're happy to field questions from
  Local Finance Board members.
```

```
1
                MS. SUAREZ:
                             Thank you all very much
2
  and I do appreciate all the time everyone has
  taken out of their busy schedules to not only
  meet with us in advance but answer lots of
 5
  questions. I am well aware that this project has
  been a long time coming and is exciting for, not
  only those who have been working on it, but for
  the residents of East Orange.
 9
                So I have heard and I do understand
10
  the desire and hope that this project will be
11
  transformative for the city, and I do share in
12
  that hope.
             I also do understand, as I mentioned,
13
  just how hard everybody has worked on this.
14
                With that being said, I just want to
  discuss some things that do concern me and ensure
  the city is cognisant of the full risk.
17
  hear everybody saying we've talked about it,
  we've heard it, we've gone through it, we've gone
18
  over it.
19
            I just want to ask a few questions
20
  which it sounds like you'll be at the ready to
21
  answer.
22
                This is net debt so if the developer
23
  does default and there's no PILOT or special
  assessment revenues available, the city must
25
  remit payment from its reserve fund and replenish
```

```
that reserve fund year after year should the
  developer continue to default via its general
 3
  taxing power.
 4
               And I think Mr. Johnson, you
5
  mentioned this a couple times to me, but for the
  record, about 3.9 million worst case scenario,
  worst of the worst is how much a year the city
  would be on the hook for?
 9
               MR. JOHNSON: I think the number is
  actually lower than that. Tim Eismeier is on the
10
11 line now.
             I think the number is actually lower
12
  than that, but I'll defer to Tim on that number.
13
               MR. EISMEIER: This is Tim Eismeier
  with NW Financial. The 3.9 million dollar number
  you referenced, Director, that's the estimated
16
  total debt service reserve fund requirement for
17
  all of the various series of bonds. And you are
18
  correct in saying that if none of the projects
19
  are able to come on line, or none of the
20
  components come on line and there are zero
  payments coming in and none of the components
22
  have hit stabilization and the city's subsidy
23
  obligation is in effect for all of the
  components, that 3.9 million dollar would be the
  maximum exposure based on the estimated debt
```

service reserve requirement. 1 2 That's of course the worse case 3 It's highly unlikely that would ever scenario. happen. I think, as Everett was alluding to, the more likely annual exposure going forward would be the debt service reserve fund requirement on the components of the project that have a city subsidy obligation for the full term of the bonds. 10 Most of the series of bonds, the 11 city's subsidy obligation goes away at 12 stabilization which is expected to occur within 13 the first five years of the project, so that is a 14 much smaller number which is, I think Everett referenced it, it was about \$800,000. 15 16 And that I think is the more likely, 17 lagain, exposure to the city, not necessarily an annual amount they'll ever have to come up with 18 19 on an annual basis, but exposure if there are 20 problems with the projects or PILOT revenues 21 don't come in as expected. 22 MR. JOHNSON: I want to add that 23 that assumption also assumes that all the bonds have been issued at the exact same time and are 25 standing at the exact same time. As I mentioned

```
before, this project will be undertaken in
  phases, so phase 1A will start first and then
 3
  phase 1B to follow the year or so after.
 4
                These bonds will not be outstanding
5
  at the same time and the construction is supposed
  to be three years from commission of
  construction, so by the time phase 1B begins, at
  some point in that process, the phase 1A
  construction should have been completed and those
  bonds should actually have phased out.
11
                Remember, the subsidy, for the most
12
  part for the duration of the 33 years, is really
13
  on the Ibank bonds and a small grocery store.
14
  The other residential portions will subsequently
  phase out after stabilization which is supposed
15
  to occur by year four.
16
17
                So they will not be outstanding all
18
  at the same time.
                      The 3.9 million dollars
19
  assumes that's the case, but that will not be the
20
  case and obviously we'll have a feel, we'll see
  how phase 1 is proceeding before phase 1B starts,
22
  so if phase 1A is not moving accordingly, we
23
  won't likely be issuing bonds for phase 1B.
  Those are the worst case scenario numbers, but
  it's not likely to proceed in that manner.
```

```
1
                MS. SUAREZ: A Doomsday prepper, Mr.
 2
  Johnson?
 3
                MR. JOHNSON:
                              Correct. We have to
  give you Doomsday scenarios in our presentations
5
  just so you're aware as we did for the council as
  well.
 6
                MS. SUAREZ:
                             I do appreciate that
  because I want to know absolute worst case
8
  scenario, not anticipating it, but just want to
10
  understand it. So phase 1A would be about
  1.3 million before stabilization in a reserve
12
  fund?
13
                MR. EISMEIER: I believe that's
14
  correct, yes.
                MS. SUAREZ: And then just so I am
15
16
  crystal clear on this, the way that you would
  generate these funds would be through taxation?
17
18
                MR. JOHNSON:
                             Yes.
                                    So the city
19
  would appropriate money in its annual budget to
20
  the year. The way we're going to structure these
  payments, the last debt service payment in a
  particular year will probably be by September.
23
  So we'll have four months prior to the succeeding
  year to know if the city will need to replenish
  the debt service reserve fund and also give the
```

```
developer and/or the mortgage holders an
 2
  opportunity to replenish those funds.
 3
                There will be mortgage holdings who
  will be behind us in line if we pay the subsidy.
  They'll invest an interest in making sure they
  don't pay the subsidy because they'll want to
7
  protect their own interest in this project.
 8
                Remember, we're 60 million dollars
  in another project, so there will be other
10
  mortgage holders outside of the developer that
11 will invest an interest in making sure that
12
  reserve fund is replenished and that the subsidy
13 is not paid.
14
                MS. SUAREZ: You would think one
  would want to protect that investment.
                                          One more
  question for you. As far as the increase in the
16
17
  tax levy for doing that, what would the
18
  percentage look like for the city?
19
                MR. JOHNSON: You mean to
20
  appropriate the money to replace the debt service
21
  reserve fund?
22
                MS. SUAREZ:
                             Mm-mm.
23
                MR. EISMEIER: Again, in the kind of
  the Doomsday highly unlikely whatever get there
25
  scenario, that 3.9 million equates to
```

```
approximately 4.28 percent in the tax levy for
 2
  municipal purposes in East Orange.
 3
                MS. SUAREZ: Okay. I guess in all
 4
  the conversations the city has been having, the
 5
  city does believe this project is worth taking on
  the risk.
 6
 7
                MR. JOHNSON:
                             Correct.
 8
                MS. SUAREZ:
                             Thank you for your
 9
           I do appreciate it. Those are all my
  candor.
10
  questions.
             Anybody else from the board have
11
  comments or questions?
12
                MR. MAPP:
                           I have a question,
13 Director and then I have a comment.
                                        So if this
  project doesn't happen, then what?
15
                MR. JOHNSON: Let me start off by
  saying first, we're not going to issue the bonds
17
  until the developer has commitments from the
18
  other sources of funding to finance the project.
19
  We're not going to issue the bonds and then wait
20
  for the developer to actually obtain financing.
21
                MR. MAPP: If the board gives a
22
  thumbs down to this project, what happens?
23
                MR. JENNINGS: Let me take that one.
24
  So the developer has other commitments that are
25
  ready to close in May. We jeopardize those
```

```
commitments going away, the commitment from the
  construction lender, the commitment from the new
  market tax credit lenders. There's a number of
  CDEs, new book market tax credit community
  development entities that are invested in the
           There's like four or five of them, so
  project.
  it's basically terminating the deal and starting
  over.
 9
               MR. MAPP:
                           So since joining this
  board, I think it's going on three years, this is
  the largest RAB application that I've seen and
  maybe so because it's also the largest project in
13
  terms of adding 4 million dollar investments in
14 the city.
15
                I would say that if the board were
  to choose not to approve this project, I think
17
  that the opportunity costs would be so
18
  significant and, in my mind, the opportunity
19
  costs of this project far outweigh the risk of
20
  the city quaranteeing having to put money in a
21
  reserve fund if that worse case scenario were to
22
  be dealt.
23
                So those of us who are familiar with
24
  this area and of the need for this kind of a
  project, I would say that to stand behind this
```

```
project by way of being willing to guarantee in a
  worse case situation, I think that that is
  something that ought to be done. I think the
  benefits of this project by far outweigh the
 5
  risk.
                And so although looking at a
 6
7
  possible worst case scenario quarantee of about 4
 8 million dollars, I think that we ought to look
  more broadly at the kind of benefit that will
10
  approve to the people of East Orange by having
11
  this project move forward. For those reasons,
12
  I'm fully supportive of this project and I hope
13
  my colleagues will support it as well.
14
                MR. CLOSE:
                           I want to follow onto
15
  that.
        Certainly Adrian asked the question that I
  would have and I would echo a lot of his remarks.
17
  This is clearly a much needed project for the
18
  city and one that's going to have great benefit
19
  upon implementation.
20
                I had to harbor some concerns about
  the financial risks the city is taking on, given
22
  the presentation, the documentation, but a number
23
  of those were answered, Everett, so I do
  appreciate the input on that. Still harbor those
25
  concerns. I see you have Robert Benecke on here.
```

```
Mr. Benecke, what role does he play? Is he with
 2
  the city?
             Is he with the developer? Just
 3
  curious.
 4
                MR. JOHNSON: He's with the
5
  developer.
 6
                           I gained respect for
                MR. CLOSE:
  Bob's financial act. I would like to hear his
  remarks and comments about the project from a
  financial perspective.
10
                MR. BENECKE: Robert Benecke.
                                                So
11
  thank you very much, Director, Mr. Close, Mr.
12
        We look at this project from a very bit
13
  different perspective. From an economic
14
  perspective, the project will have a positive
15
  impact, generates approximately 480 jobs when it
  is fully stabilized, probably more than that.
17
                The total household income will be
18
  approximately 83 million dollars, probably more
19
  than that including the work force housing.
20
  addition, Triangle and the redevelopers working
21
  on, and I believe Mr. Jennings brought this up
22
  and Mr. Steplight a work force developer program
23
  and an incubator of sorts to have local
24
  employment.
25
                And it's greatly needed and that's
```

```
going to generate additional employment and
  additional employment that will then fan, if you
  will, into the community. In addition, we
  estimate 19.2 million dollars annually, without
 5
  taxes, without state income taxes in spending
 6
  directly from those households and from the jobs
7
  in the economy.
 8
                And that, we think, is important and
  it's very vital to the city. We could go through
10
  some of the other issues, what the total project
11 cost and the financing and the capital stack.
12
  think Mr. Jennings did that very well, and of
13
  course Everett did that extremely well.
  bottom line is we're talking about 480 plus jobs
15
  a year.
16
                We're talking about 83 million
17
  dollars minimum of household income when it's
18
  fully occupied. We're talking about almost 20
19
  million dollars in today's dollars of annual
20
  income directly circulating, new income, new
21
  dollars directly circulating in East Orange.
                                                  Wе
22
  view it as a win from an economic standpoint.
23
                We understand that the city has a
24
  quarantee.
             We understand that there's many
  guarantees and the capital stack is very
```

```
complicated, but this is a program that is purely
 2
  pioneering. It's unique. And if this comes off,
  we'll all be really proud of it and we'll all be
  at the ribbon cutting and we'll just be so proud
 5
  of it.
          It's really a great project.
 6
                MR. CLOSE:
                           I agree the capital
7
  stack is very complicated, and Everett did do a
  good job explaining that. So thank you, and
  thank you for your remarks as well.
10
                             Anyone else?
                MS. SUAREZ:
                                           Anyone
11
  from the public have any questions or comments?
12
  Hearing none, do I have a motion to approve?
13
                MR. MAPP:
                           I move that this project
14
  be approved.
15
                MR. BLEE:
                           Second.
16
                               Miss Suarez?
                    MCNAMARA:
17
                MS.
                    SUAREZ:
                            Yes.
                                   And what I will
18
  say is that I hope this project is as
19
  transformative as everybody is hoping to be.
                                                  Ι
20
  know the city is certainly looking forward to
21
  this being a bright spot. And with the way the
22
  market is right now with housing and residential
23
  units, especially with the incoming that we are
  receiving from New York, hopefully, this could be
  a real great opportunity for the city, so I wish
```

```
you the best of luck, yes.
1
 2
                MS. SUAREZ:
                            Mr. Mapp?
 3
                MR. MAPP: A resounding yes.
 4
                MS. SUAREZ: Mr. DiRocco?
 5
                MR. DIROCCO: Yes.
 6
                MS. MCNAMARA: Mr. Close?
 7
                MR. CLOSE:
                           Yes.
                                   I concur with the
  director too. Despite my concerns, I think this
  is a much needed project for the city and one
  that can be transformative, so I too am hopeful
10
11 it will bring out all the benefits that were
12
  described here today.
13
                MS. MCNAMARA:
                               Mr. Avery?
14
                MR. AVERY: Yes.
15
                MS. MCNAMARA: Miss Rodriguez?
16
                MS. RODRIGUEZ: I'm going to recuse
17
  myself.
18
                MS. MCNAMARA:
                               Mr. Blee?
19
                MR. BLEE:
                           Yes.
20
                MS. MCNAMARA: Mr. Light?
21
                           Yes.
                MR. LIGHT:
22
                MS. MCNAMARA: Thank you. Motion
23
  carries.
24
                MR. JOHNSON: Thank you guys so
25
  much.
```

```
1
                MR. JENNINGS:
                               Thank you very much.
 2
                MS. SUAREZ:
                            Best of luck.
                                             I think
 3
  we're moving on to the last of the agenda.
  got Lambertville.
 4
 5
                MR. JESSUP: Good afternoon,
 6
  Director.
             Matt Jessup, McManimon, Scotland and
            With us we should have Mayor Julia
  Baumann.
  Fahl. We should have CFO, Chris Battaglia.
  should have budget consultant Mike Drulis and we
10
  should have Bill Opel who is general counsel to
  the city from McManimon as well.
11
12
                (At which time those wishing to
13
  testify were sworn in.)
14
                             Mr. Jessup, the show is
                MS. SUAREZ:
15
  yours.
16
                                          It's good
                MR. JESSUP:
                             Thank you.
17
  to be here, the last application of the day.
18
  This is an application by the City of
19
  Lambertville seeking a waiver of a down payment
20
  pursuant to N.J.S.A. 40A:2-7(d) and 2-11(c)
21
  connection with the adoption of a 3.77 million
22
  dollar bond ordinance to fund the acquisition of
23
  the cost and property, which we'll describe in a
  minute, in an amount of approximately 2.8 million
  dollars and site improvements to that property in
```

1 an amount of 1 million dollars. 2 Before I go farther, I would like to briefly thank the director and her staff for a pre meeting that we had earlier this week which we thought was very helpful and constructive and a very special thanks to Patty and Nick Bennett. 6 7 This application was filed a little bit late. 8 I won't say by how much, I don't want to give any of my esteemed colleagues any 10 lideas here, but needless to say, we understand a 11 lot of work was done by everyone at the board in a very short amount of time and we really do 12 13 greatly appreciate it. So we're here because the 14 city wants to acquire the Closson property. 15 This property is the second largest undeveloped site in the city and it's the only 17 walkable open space site left. It has a 18 significant historic meaning and involvement. There are historic structures on the site. 19 20 The Holcombe House, being one of them, was the headquarters for George Washington 22 when he planned certain battles, battles in 23 Monmouth and Germantown. Alexander Hamilton had stayed at the Holcombe House, the two barns on the property were built in the early 1700s.

```
of the barns, the corn crib is the fifth oldest
  barn structure in the state of New Jersey, and
 3
  this is also a significant recreation site.
 4
                This is where all of the town kids
5
  go to sled in the winter. And there's a lot more
  that if we give the mayor the chance, she will
  certainly tell you about the site and we can
  figure that out in a moment. So after, I think
  it's 70 plus years of Closson ownership, the
  property was suddenly listed for public sale.
11
                And the city sort of learning it
12
  about it from that public sale listing sprung
13
  into action. The city negotiated a $900,000
14
  reduction into the listed purchase price of the
15
  property.
16
                The city entered into a purchase in
17
  sale agreement or a contract with the property
18
  owner that locked up the property temporarily
19
  while, at the same time, allowing the city to
  conduct physical due diligence of the property.
20
21
  There were two express due diligence periods that
22
  ran ultimately through the end of March.
23
                The city had to do that physical due
  diligence from an environmental and other
  perspectives. There was also time for due
```

```
diligence amongst the council. This all came
  about so quickly, that one of the things the city
  had to figure out is does the council as a whole
  want to acquire this property, preserve the
 5
  property.
 6
               And then there was significant due
  diligence during that same time period amongst
  the residents. And then financially, we may want
  the property, but can the city afford the
10
  property. And on a related note, at the same
11
  time all of this is going on, the city is trying
12
  to communicate with Green Acres, New Jersey
  Conservation Foundation, the Hunterdon County
13
14
  Land Trust, among others, to see who can provide
15
  funding or help to help the city through this.
16
               At the same time, we have developers
17
  calling the city asking about availability to be
18
            As the director just mentioned, the
  expected.
19
  housing market, people coming in from New York,
20
  this is a hot market. So the concern there of
21
  course is the developer gets their hands on it.
22
                It's 90 plus homes at a minimum for
23
  the better part of forever and the open space is
  gone so that was certainly a concern.
25
  organized public outreach side, there were months
```

```
of mayor hosted Q and A sessions, video sessions
  posted on the city's website, there was
 3
  residential outreach and the city engaged their
  community advisory team to conduct a city wide
 4
 5
  survey which elicited 450 responses.
 6
                One in eight residents responded to
7
  the volunteer survey. And in short, 75 percent
  of the respondents supported the city's
  acquisition of the property. And 90 percent of
10
  the respondents viewed preservation of the
  property as opposed to preservation of the
11
12
  property as important.
13
                And at the same time, Green Acres,
  New Jersey Conservation Foundation, Lambertville
14
15 Historical Society, Hunterdon Land Trust had a
16
  whole host of residents submit letters in support
17
  of the acquisition, the preservation of the site,
18
  and more recently, in support of the application
19
  that is here before you, so that sort of takes us
  to the end of March.
20
21
                We know we want to acquire and
  preserve the property.
                           We know how important it
23
  is to the city. We know we can afford it, and we
  know most importantly the residents want to us to
  acquire this property. So we go in late March to
```

```
introduce a bond ordinance with $179,000 down
 2
  payment from the Open Space Fund.
 3
                And we later learn, as our luck
  would have it, through a simple honest mistake by
  a staffer that we don't actually have that much
 6 money in our Open Space Fund, so we have to move
             As it turns out, it was a happy
  to plan B.
  accident because at the same time the city is
  having conversations with bureau chiefs of Green
10
  Acres.
11
                And Green Acres says if you use Open
12
  Space Funds for a down payment, it will restrict
13
  the use of the property beyond what the city is
14
  intending to do and it will adversely impact the
  funding formula with Green Acres.
15
16
                So essentially we're back to the
17
  point where we couldn't use open space money even
  if we had all $180,000 of open space money so we
18
19
  continue to have conversations with Green Acres
20
  up to late last week. We discuss amongst
21
  ourselves.
             We examine doing this on our own.
22
                We look at raising the full down
  payment of nearly $180,000 in our 2021 budget
23
  just to give you an order of magnitude. The city
  usually appropriates $17,000 a year in their
```

```
capital improvement fund, so you're ignoring all
 2
  the other capital improvement projects. You're
 3
  talking 10 years to come up with that money.
 4
                And obviously, there was no way for
5
  the city to anticipate that after 70 plus years
 6
  the Clossons were going to decide to give up this
  property.
            Our other alternative of course is to
  raise all of that down payment money in one year
  which is an $88 tax increase to the average
10
  assessed value homeowner, which is not really
11
  tenable particularly under the current economic
12
  circumstances.
13
                So the city believes the best path
14
  is to come before the board. Green Acres has
15
  been nothing but supportive of the project.
                                                 Ιn
  fact, Green Acres volunteered to attend this
16
17
  hearing and provide testimony in favor of the
18
  application. As a result we feel pretty
19
  confident that Green Acres is going to provide
20
  funding.
21
                And if they could have made that
22
  award already, statutorily we wouldn't be here.
  We wouldn't need to provide a down payment.
23
  wouldn't have that waiver as a matter of law, but
  it's going to take Green Acres time to get
```

```
through that process, which we appreciate and
1
 2
  respect.
 3
                The challenge is we don't have that
  time because we have to close on the property by
  mid May.
           So in the absence of that funding
  approval, the Green Acres funding approval, we
  believe the project is in the public interest.
  Clearly the residents and state local county, non
  profit entities have spoken.
10
                We believe the amounts we're
11
  spending are not unreasonable or exorbitant.
12
  Primarily as evidenced by the fact that we
13
  immediately negotiated a $900,000 reduction in
14
  the purchase price property, from the list price
15
  and we know that the debt that we would incur
16
  even if we don't receive a dollar of grant
17
  funding from anybody, it does not materially
18
  impair the credit of the city.
19
                The total tax impact here is six
20
  cents on the average assessed value homeowner's
21
  tax bill relative to issuing the full amount of
22
  the debt. And that's really on account of the
23
  city having $625,000 debt dropping off their
  books between now and 2025.
                                That assumes no
  grant funding of any sort.
```

```
The numbers only get better if there
1
 2
  is grant funding made available. And again,
  contrast that with the $88 to the same taxpayer
  lif we have to put it all in, in one budget.
5
  I think importantly, the city recognizes that the
  property will come off the tax rolls as a result
7
  of this acquisition and is prepared to absorb the
  $24,000 per year tax impact. They're not blind.
 9
                They know that's coming and they're
10
  prepared for that. Finally, the additional
11 improvements that are also part of this ordinance
12
  and application that are part and parcel of the
13
           Among other things, they consist of
  project.
  improvements that are needed to provide safe and
14
15
  meaningful and access to the site by the
16
  taxpayers, by the users.
17
                So paving, road widening, lighting,
18
  accessibility improvements and then there are
19
  some significant storm water management and
20
  environmental improvements that can be made as
21
  well. A lot of those will take place immediately
22
  and certain others will be finalized and
23
  completed next year.
24
                So I won't say in short because I
  know this has been a lot, but in sum, I think the
```

```
city believes that there is this one time
  opportunity to acquire a pretty unique and
  special parcel of property within the city.
  residents agree. It will have a lasting impact
 5
  on the city.
 6
                It has environmental benefits and it
  provides quality of life for the residents and
  we, quite frankly, believe we're an excellent
  candidate for Green Acres as well as for other
10
  state, federal, local and even nonprofit funding.
11 But all of that couldn't be lined up in the six
12 months that we've had since this was sort of
13
  thrown upon us almost quite literally, so we're
14 here before the board.
15
                We're asking the board to play a
  vital role, along with those other state, county
17
  and local entities in assisting the city in
18
  acquiring the property and making the necessary
19
  improvements by virtue of a waiver of the down
20
  payment. With that, I will stop there and just
  for a moment ask if there is anything else that
22
  the mayor wants to add before we turn it over to
23
  the director.
24
                MS. FAHL:
                           I don't want to belabor
  this because I know it's been a long meeting.
```

```
would just say here that this is a really
  critical property for the City of Lambertville.
  It's one of the most culturally and historically
  important pieces of property in our community.
 5
                And this is an opportunity for us to
  avoid having significant tax impact to our
 6
  community members while still being able to do
  what the taxpayers have asked us to do which is
  to preserve this property for perpetuity for
  passive recreation.
10
11
                MR. JESSUP:
                             With that, we'll turn
12
  it back to you, Director.
13
                MS. SUAREZ:
                             Thank you both.
14
  do have a few questions. So one, I do hear you
15
  and I do understand that the overwhelming
  majority of the residents of Lambertville do want
17
  this to move forward. I know we did share with
18
  you a letter in opposition raising some concerns
  that was sent to the Local Finance Board
19
  distributed to the members.
20
21
                So I always know there's going to be
  somebody who opposes, but wanted to kind of put
22
23
  that out there. As far as, I wanted to clarify
24
       I was under the impression in the
  application that this property, if not used for
```

```
Green Acres and preservation, that it would
  potentially be developed for about 13 very large
 3
  homes.
 4
                Mr. Jessup, I think you may have
5
  mentioned it was 90. I wanted to get clarity as
  to what that was looking like and if that
  included potentially affordable housing units.
                                                    Ι
  know every municipality is looking at what that
  might look like for their municipality. If you
10
  could speak to that.
11
                MR. JESSUP:
                            I believe it's
12
  currently zoned 13 units per acre.
                                       Is that
13
  correct, Mayor?
14
                MS. FAHL:
                           Yes.
                                 I think it's
  important to note here that the Clossons had sold
16
  a different portion of property which had similar
17
  zoning in the early '90s. And that, while it had
18
  linitially been zoned for only a few large homes,
19
  it ended up being a 56 unit development with no
20
  affordable housing and we would expect similar
21
  development.
22
                It was an extremely litigious
23
  process, and if this were picked up by a
  developer, the likelihood of it being only
  13 units would be very small.
```

```
1
               MR. JESSUP: And Director, I was
2
  using 13 units per acre at the eight and-a-half
  acres. Assuming all of it could be used, you're
  up over 100 units. As the mayor said, even if
  you stick to that versus a developer seeking
  higher density, all of it may not -- 100 percent
  of it may not be developable per se, but the
  point is at 13 units per acre and at eight acres,
  you would be looking at a pretty significant
  number of units under any circumstance.
11
               MS. SUAREZ: Absolutely. And I also
12
  heard some reference of the negotiation of the
13
  price. How much was it listed for when it hit
14
  the MLS?
15
               MR. JESSUP: 2.9 million.
16
               MS. SUAREZ: And refresh my memory,
17
  what would be the purchase price by Lambertville?
18
               MR. JESSUP:
                             2.81 million.
19
               MS. SUAREZ: Do you happen to know
  if there were any other offers that were made?
  And if so, what the off price may have been?
22
  This is speculative on your end.
23
               MR. JESSUP:
                             I don't.
                                       I don't know,
  Mayor, if there were any formal offers that we're
25
  aware of.
```

```
We do know there's a
1
                MS. FAHL:
 2
  competing offer in on the property. We don't
  know what the amount is, but we know that there
  is a back up offer after our due diligence period
 5
  is over May 30th.
 6
                MS. SUAREZ: And then my last
7
  question is, as far as the application for Green
  Acres, when is that actually due? And when do
  you anticipate hearing back from Green Acres?
10
                MS. FAHL:
                           So we have an at risk
  letter in now and we've been working with the
12
  director as well as with Judith Biani.
13
  under the impression that there's going to be a
14
  Green Acres round that will open up in the next
  several months, and we would like to be a part of
15
16
  that initial round. But that is somewhat
17
  dependant on Green Acres and when they open that
18
  process up.
19
                MS. SUAREZ:
                             Okay.
20
                MS. FAHL:
                           We're also working with
  the Historic Trust, which also has a round
22
  opening and we expect to get some kind of
23
  financial work.
24
                MS. SUAREZ:
                             That's it for my
25
  questions. Do any of the members have other
```

```
questions or comments?
1
 2
                           This is a follow onto
               MR. CLOSE:
  your question to Mr. Jessup. Matt, what was the
  assessed value of the property, current
 4
 5
  assessment?
               MR. JESSUP: I don't have that
 6
7
  information. I don't know what the current
  assessed value. I don't know if the mayor or
  anybody else on the team knows that.
10
               MS. FAHL:
                           I can answer that we had
11
  our tax assessor value the property, and I
  believe, and Mr. Opel can direct me if I'm wrong
  here, that came to 2.1 million. We chose not to
13
  do a formal assessment because we wanted -- that
15 assessment has a lot to do with the use and our
  plan for Green Acres. So the goal was to lock up
17
  the property and get exclusivity and then work
18
  towards assessments, evaluations, et cetera, as
19
  we started those state partnerships.
20
               MR. CLOSE: So Mayor, the 2.1 you
  believe from the assessor was the current
22
  assessed value and is that -- what ratio?
23
  curious as it compares to your offer for the
  purchase price of the property.
25
               MS. FAHL: We felt that the property
```

```
was extremely competitively priced. I'm not sure
2
  I quite understand your question of what ratio.
 3
                MR. CLOSE:
                           If you were at
  100 percent at 2.1 or is it 2.1 at 90 percent,
4
5
  then it's going to have a different value if
  you're at 90 percent ratio as opposed to being at
7
  100 percent. I'm not sure where you are.
 8
                MR. JESSUP:
                             If I could add, the tax
  assessor's report that was used as part of the
10
  decision making process by the council in terms
11
  of the purchase, it came to the conclusion that
12
  the value of the property was 2.911 million
13
  dollars.
14
                So from an investment decision, I
  think the city is viewing the $2.8 million
  purchase price as being less than the value of
17
  the property as determined by the tax assessor.
18
                           That's helpful.
                MR. CLOSE:
19
  what I was looking for is where it was in terms
20
  of his estimated value, current market value for
21
  the property.
22
                MR. JESSUP:
                             In lieu of an
23
  appraisal, the assessor did his own computation
  and came to the value of 2.911 million.
25
                MR. CLOSE: Thank you.
```

```
1
               MR. AVERY: Director, I have a
 2
  comment.
            I understand the need for the
  municipality to move ahead quickly on these types
  of opportunities. I think it's important for
  them to preserve this property. I don't normally
 6
  like not having a down payment, but given the
  circumstances and the opportunity, I'm prepared
  to support the application.
 9
               MS. SUAREZ: Thank you, Mr. Avery.
  Anyone else have any questions or concerns,
  whether it's the board or the public. Do I have
12
  a motion?
13
               MR. AVERY: I would make that
14 motion.
15
               MR. BLEE:
                           Second.
16
               MS. MCNAMARA: Miss Suarez?
17
               MS. SUAREZ: Yes. I do want to say
18
  that I also share Mr. Avery's concerns with down
19
  payment waivers, but granted and understanding
20
  the extraordinary circumstances and the truncated
21
  time frame here, I understand that that was not
22
  something that could have easily been prepared
23
  for by Lambertville. So it's a yes for me.
24
               MS. MCNAMARA:
                              Mr. Mapp?
25
               MR. MAPP: Yes.
```

```
MS. MCNAMARA: Mr. DiRocco?
1
 2
                MR. DIROCCO: I'll abstain on this
 3
  matter.
 4
                MS. MCNAMARA: Mr. Close?
 5
                MR. CLOSE:
                           I concur with the
 6
  director and Mr. Avery and vote yes.
7
                MS. MCNAMARA:
                               Mr. Avery?
                MR. AVERY:
 8
                           Yes.
 9
                MS. MCNAMARA: Miss Rodriguez?
10
                MS. RODRIGUEZ:
                                Yes.
11
                MS. MCNAMARA: Mr. Blee?
12
                MR. BLEE: Yes.
13
                MS. MCNAMARA: Mr. Light?
14
                MR. LIGHT: Yes.
15
                MS. MCNAMARA: Motion carried.
16
                MR. JESSUP: Thank you again,
17
  Director, Pat, Nick, the whole team. We really
18
  appreciate it.
19
                MS. FAHL:
                           Thank you so much,
20
  Director. I really appreciate all your help on
21
  this.
22
                MS. SUAREZ: You're welcome.
                                               Like
23
  Mr. Jessup said, and I appreciate it, emergencies
  are definitely the exception to the rule, but I
  didn't want to see you guys missing out on the
```

```
pushing you to May's agenda would have foreclosed
2
  your opportunity here.
 3
                MS. FAHL:
                           We really appreciate it.
  And we promise next time we'll come in with
  plenty of lead time.
 6
                MS. SUAREZ: In the next 17 years.
 7
                MS. FAHL: In the next 17 years.
 8
                MS. SUAREZ: Do I have a motion to
 9
  adjourn?
10
                MR. AVERY: So moved.
11
                MR. CLOSE: Second.
                MS. MCNAMARA: Miss Suarez?
12
13
                MS. SUAREZ: Yes.
14
                MS. MCNAMARA: Mr. Mapp?
15
                MR. MAPP: Yes.
16
                MS. MCNAMARA: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MS. MCNAMARA: Mr. Close?
19
                MR. CLOSE: Yes.
20
                MS. MCNAMARA: Mr. Avery?
21
                MR. AVERY: Yes.
22
                MS. MCNAMARA: Miss Rodriquez?
23
                MS. RODRIGUEZ: Yes.
24
                MS. MCNAMARA: Mr. Blee?
25
                MR. BLEE: Yes.
```

```
1
                  MS. MCNAMARA: Mr. Light?
 2
                  MR. LIGHT: Yes.
 3
                  (Hearing Concluded at 2:48 p.m.)
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
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21
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23
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25
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1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Sauren M. Etier 22 Notary Public of the State of New Jersey 23 24 My Commission Expires June 30, 2022 25 Dated: May 3, 2021

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