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STATE OF NEW JERSEY
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 2
           DEPARTMENT OF COMMUNITY AFFAIRS
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4
  IN RE:
5
       Local Finance Board :
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10
    Location: Department of Community Affairs
11
               101 South Broad Street
12
               Trenton, New Jersey 08625
13
               Wednesday, December 8, 2021
14
    Commencing at: 10:59 a.m.
15
     (Taken Remotely Via Teams.)
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HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
3 JACQUELYN SUAREZ, Chairwoman
 4 IDIDA RODRIGUEZ
 5 TED LIGHT
 6 ADRIAN MAPP
7 WILLIAM CLOSE
 8 ALAN AVERY
 9
10 A L S O P R E S E N T:
11
12 NICK BENNETT, Executive Secretary
13
14
15
16
17
18
19
20
21
22
23
24
25
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25		

```
MR. BENNETT: Would you like me to
1
2
   take roll right now?
 3
                MS. SUAREZ:
                             Yes, please.
 4
                MR. BENNETT: Miss Suarez?
 5
                MS. SUAREZ: Present.
                MR. BENNETT: Mr. Mapp?
 6
 7
                MR. MAPP:
                          Here.
                MR. BENNETT: Mr. DiRocco is absent.
 8
  Mr. Close?
10
                MR. CLOSE:
                           Here.
11
                MR. BENNETT:
                             Mr. Avery?
12
                MR. AVERY:
                           Present.
13
                MR. BENNETT: Miss Rodriguez?
14
  Mr. Light?
                           Here.
15
                MR. LIGHT:
16
                MR. BENNETT: We do have five.
                                                 Wе
17
  can go forward.
18
                MS. RODRIGUEZ:
                                I'm on.
                MR. BENNETT: We do have six now.
19
20
                MS. SUAREZ: Perfect. So then we
  can proceed to the applications portion of the
22
  agenda. Before we begin, a little housekeeping
23
  as always.
             Just remind all the board members and
  public to please just remain muted to eliminate
  any unnecessary background noise.
```

```
If you've joined us by audio only,
1
2
  just press star six to mute and unmute yourself.
  As everybody does appear to testify, make sure
  your cameras are on so we can get you sworn in if
  necessary. The first applicant appearing before
  the board today is Middle Township Fire District
 6
7
  Number 4.
              I see Mr. Jessup.
8
                MR. JESSUP: Yes. Good morning,
  Director.
 9
10
                MS. SUAREZ: How are you?
11
                MR. JESSUP: Good, thanks.
                                             How are
12
  you doing?
13
                MS. SUAREZ:
                             Doing okay. Is it just
14
  you who will be presenting?
15
                MR. JESSUP: I will be presenting.
  We should have Joe Stackhouse on, fire chief.
17
  He'll need to be sworn in, and I believe Rich
18
  Braslow, the fire district's general counsel
19
  should also be on, who would not need to be sworn
20
  in.
21
                MR. BRASLOW:
                              I am on.
                                         Thank you.
22
                (At which time those wishing to
23
  testify were sworn in.)
24
                MR. JESSUP: Director, we good to
25
  start?
```

```
1
               MS. SUAREZ: Yes, please.
 2
               MR. JESSUP:
                             So good morning,
 3
             Matt Jessup from McManimon, Scotland
  everyone.
  and Baumann, bond counsel to the Township of
  Middle Fire District Number 4.
 6
                This is an application pursuant to
7
  N.J.S.A. 40A:5A-6 in connection with the lease
  purchase financing and acquisition of a fire
  truck.
         The cost of the fire truck is just shy of
10
  $360,000. It is being procured through the
11 Houston Galveston Area Council and being
12 manufactured by W.S. Darley and Company.
13
                The fire district is proposing to
14 finance the acquisition through a lease with
15
  Municipal Asset Management for a period of 10
16
  years at an interest rate of 2.57 percent.
17
  converts the debt service of approximately
18
  $41,200 per year which will be added into the
19
  fire district's current budget.
20
                The fire district received two
  financing proposals in total after seeking bids
22
  from 14 different financial institutions.
23
  other bid, just for frame of reference, was 2.96
  percent. Obviously, we're going with the lower
25
  bid there.
```

```
The purchase of the truck and the
1
2
  lease purchase financing were approved by the
  voters at a referendum on April 20th 2021.
  vote was 38 in favor, 38 against for a total of
 5
  86 votes.
             There are, approximately, 900
  registered voters within the fire district
7
  service area and a total population of,
  approximately, 2500.
 9
                This truck is an addition to the
10
  Ifleet. We're not replacing an old out of service
11 truck, so we have nothing to sell, but the truck
12 itself is sort of fascinating, I think.
                                            The fire
13 district service area is a rural area that has no
14 fire hydrants.
15
                So this truck has the ability to
16
  carry 300 gallons of water, but it contains a
17
  compressed air foam system that converts that 300
  gallons of water into 2100 gallons of water.
18
19
  Obviously, this truck is a critical tool in the
20
  arsenal to fight fires in a service area with no
21
  fire hydrants.
22
                The total fleet, upon acquisition of
23
  this truck, will now be able to carry 28,000
  gallons of water in total. The fire district
  expects (inaudible) in September of next year
25
```

```
which, again, I think probably can't come soon
  enough for a truck that magnifies the production
 3
  of water.
             With that, we'll pause and happy to
  answer any questions you may have.
 4
 5
                MS. SUAREZ:
                            Thank you very much.
  Just one, if you wouldn't mind refreshing my
 6
7
  recollection. What's the anticipated tax impact
  on the financing on the average assessed home?
 9
                MR. JESSUP: I think it's about 17.8
10
  percent.
            Initially however, there is an existing
11 lease of about $46,000 a year that does come off
12
  the books in five years. Our lease is about
13
  41,200. So there is, you know, perhaps room at
14
  the second half of this, but it is about a 17.8
15
  percent tax increase originally.
16
                MS. SUAREZ: And do you have that in
17
  dollar figure? I'm just trying to realize what
18
  that might translate to?
19
                MR. JESSUP: I don't. Joe, do you
20
  know roughly what that converts to from a dollar
21
  perspective?
22
                MR. STACKHOUSE:
                                 I mean, the average
23 home is paying about 400 a year for the fire
  taxes, so that's 17 percent I think comes out
25
  close to $20.
```

```
MS. SUAREZ: I'll let you do that
1
2
  math, Matt.
3
                MR. JESSUP: I'm on it. Hang on.
4
  If it's 17.8 percent, I got it at 71 bucks.
5
                MS. SUAREZ: Okay.
 6
                MR. STACKHOUSE:
                                 Yeah.
 7
                MS. SUAREZ: Okay. That's the only
  question I have. Do any other board members or
8
  members of the public have questions? Hearing
10 none, do I have a motion?
11
                MR. LIGHT: I'll make a motion to
12
  approve.
13
                MR. AVERY: Second.
14
                MR. BENNETT: Miss Suarez?
15
                MS. SUAREZ: Yes.
16
                MR. BENNETT: Mr. Mapp?
17
                MR. MAPP:
                         Yes.
18
                MR. BENNETT: Mr. DiRocco is absent.
19
  Mr. Close?
20
                MR. CLOSE: Yes.
21
                MR. BENNETT: Mr. Avery?
22
                MR. AVERY: Yes.
23
                MR. BENNETT: Miss Rodriquez?
24
                MS. RODRIGUEZ: Yes.
25
                MR. BENNETT: And Mr. Light?
```

```
1
               MR. LIGHT:
                          Yes.
 2
               MR. BENNETT: Motion approved.
 3
               MS. SUAREZ:
                             Thank you, gentlemen.
 4
               MR. JESSUP: Thank you.
 5
               MS. SUAREZ:
                             The second application
  for us is the Township of East Brunswick Township
 6
  Fire District Number 3. I think Mr. Jessup and
  Mr. Braslow are still with us for this one.
 9
               MR. JESSUP: Yes, we are and David
  Wood who is the treasurer of the fire district.
11 I see him on. David will need to be sworn in.
12
                (At which time those wishing to
13
  testify were sworn in.)
14
               MR. JESSUP:
                           So good morning again.
  Matt Jessup from McManimon, Scotland and Baumann,
16
  bond counsel to the Township of East Brunswick
17
  Fire District Number 3. This is an application
  pursuant to N.J.S.A. 40A:5A-6 in connection with
18
  a bond combined bond and note financing and
19
20
  acquisition of a fire pumper truck.
21
               The cost of the fire truck is
22
  approximately $694,000.
                          This truck is being
  procured through the Houston Galveston Area
23
24
  Council. The fire district is proposing to
  finance the acquisition through the issuance of
```

```
three years of Bond Anticipation Notes and then a
  two year bond, so five years of total financing
  for the truck.
 4
                All of those notes and bonds are
5
  proposed to be issued to the Township of East
  Brunswick at an interest rate of 1.7 percent.
  The township has historically tried its best to
  support the fire districts and their financings
  and is looking to do that again here with an
10 interest rate that the fire district believes,
11 and certainly based on the rates we saw in the
12 last application, that this financing arrangement
13
  provides an interest rate savings relative to the
14
  rates being offered to fire districts generally
  for comparable five year financings.
16
                The fire district will make the
17
  required pay downs on the notes and then
18
  structure the two years of bonds to essentially
19
  pay equal principal in each of those five years.
20 As a result, total debt service ranges from
21
  $213,000 in year one down to about $154,000 in
  year five.
22
23
                The fire district expects to absorb
24 most of the cost into the existing budget, but
  does anticipate a tax increase of approximately
```

```
$24 to offset a portion of that cost.
  purchase of the truck and the lease purchase
  financing were approved by the voters at a
  referendum held on April 20th 2021.
 5
                The vote was 121 in favor, 47
  against for a total of 168 votes.
 6
                                      There are
  approximately 4,405 registered voters within the
  fire district service area and the total
  population of about 20,000. The fire pumper is
  replacing a 24 year old fire truck that can no
10
11 longer be kept in service effectively and
12
  efficiently.
13
                The fire truck does plan to sell the
14 old fire pumper through government auction and
15 anticipates approximately $15,000 in sales
16
             Again, with that, happy to pause here
  proceeds.
17
  and answer any questions you may have.
18
               MS. SUAREZ:
                            Thank you very much.
19
  do not have any additional questions. But I will
20
  open the floor to the board and members of the
  public to see if anybody else does.
22
               MR. CLOSE:
                          Matt, can you talk about
               They have 75 set aside in 2020 and
23
  the capital?
  2021. Is that still in place and been held over
  for this purchase and debt service?
```

```
MR. JESSUP: I don't believe it's
1
2
  held for purposes of the acquisition of the
  truck. David, can you talk about the use of
  those capital funds generally?
 5
                MR. WOOD: Usually what we're trying
  to do is build up some capital for capital
  expenditures such as -- we have a marine unit
  that's going to need some work or need to be
  replaced in the future. We were not looking to
  use that toward this purchase at this time.
10
11
                MR. CLOSE:
                           Thank you.
12
                MS. SUAREZ: Does anyone else have
13
  any other questions? Hearing none, do we have a
14
  motion to approve?
15
                MR. AVERY: So moved.
16
                MR. LIGHT: Second.
                   BENNETT: Miss Suarez?
17
                MR.
18
                MS. SUAREZ: Yes.
19
                MR. BENNETT: Mr. Mapp?
20
                MR. MAPP:
                           Yes.
21
                MR. BENNETT: Mr. DiRocco is absent.
22
  Mr. Close?
23
                MR. CLOSE:
                           Yes.
24
                MR. BENNETT: Mr. Avery?
25
                MR. AVERY: Yes.
```

1	MR. BENNETT: Miss Rodriguez?
2	MS. RODRIGUEZ: Yes.
3	MR. BENNETT: And Mr. Light?
4	MR. LIGHT: Yes.
5	MR. BENNETT: Motion approved.
6	MR. BRASLOW: Thank you very much.
7	MS. SUAREZ: Thank you, gentlemen.
8	Good luck. Next on the agenda is Trenton.
9	Trenton is going to be deferred until next month,
10	which would bring us to Weehawken. Mr. Capizzi,
11	you're on mute.
12	MR. CAPIZZI: Good morning,
13	everyone. I'm Jason Capizzi and I serve as bond
14	counsel to the Township of Weehawken seeking
15	approval to issue special emergency notes
16	pursuant to a 10 year Maturity Schedule to fund
17	two special emergency appropriations relating to
18	COVID expenses.
19	One in the amount of 2 million
20	dollars relating to a deficit in the fiscal year
21	ending 2021 and the second in the amount of 2
22	million 20 thousand relating to an anticipated
23	deficit and COVID related appropriations in the
24	fiscal year ending 2022.
25	The aggregate tax impact of these

```
applications is $90.75 per average household
  beginning in the fiscal year 2023, 2024.
  support of the township's application, with us
  today is Mayer Richard Turner and CFO, Lisa
  Toscano, and we are available for any questions.
                MS. SUAREZ: Before we do that, I'm
 6
  going to have Miss Toscano and the Mayor sworn
  in.
 9
                (At which time those wishing to
10
  testify were sworn in.)
11
                MS. SUAREZ: So I appreciate the
12
  three of you meeting with us in advance just to
13 kind of preview the application and explain to us
14 what's been going on in Weehawken. I think there
15 were some fruitful conversations and I think the
16
  other board members and members of the public
17
  would also benefit from some of those
18
  conversations.
19
                If you wouldn't mind, Mayor, I'm
20
  going to turn it over to you to give us a little
21
  flavoring of what's been occurring in Weehawken,
22
  why this is necessary and why you think this is
23
  going to lessen the blow, for lack of a better
24
  term, to your residents.
25
                MR. TURNER: Everybody knows that
```

```
many municipalities have revenue shortfalls due
  to the pandemic. The State of New Jersey put a
  law in effect that allows us to deal with these
  on an emergency basis and spread them out over X
4
  number of years. We're asking for 10 years.
 6
               Our total tax impact this year,
7
  including school and county, will be $250, $243.
8 And our biggest revenue loss, and you'll probably
 9 find out with any community that's suffering from
10 the pandemic, our hotel tax was almost a million.
11 We're lucky we're collecting -- this year we're
12
  doing better.
13
               Last year we collected about
14 100,000.
            This year we should be in the three or
  $400,000 range, I believe. It's coming back.
16
  Our parking revenue is down, almost nonexistent.
17
  We're waiting for UBS. UBS is one of our biggest
18
             We get $300,000 a year from them.
  employers.
19
               They are not -- they're all doing
20
  virtual. Our fees and permits are way down. Our
21
  courts are way down. The courts are only
22
  starting to come back to life. Last year we had
23
  a combined 6 million.
                        This year we have a
24
  combined 4 million, and we put in place extremely
  stringent measures.
25
```

None of our administrators have 1 2 received a raise in two years, and they won't get one until we get more things under control. are really down 14 employees, but we've had to hire seven police officers because we've had so many police officers retire, which is really a national trend, so we just received seven out of the academy. 8 9 Fortunately they're low paid, so it doesn't have that big an impact, so we've 10 11 tightened where we can tighten. We still have to 12 provide basic services. Our school district 13 loses 3 to \$500,000 a year in state aid. may change because there's a discussion with the 15 | federal government about whether they're allowing 16 in the pandemic years to take away state aid to communities. 17 18 We don't know the outcome of that. 19 That will be up to the Governor and I guess the 20 Department of Education, but we're seeing 21 Things are coming back. Our hotel tax progress. 22 is getting better. We have developers that had 23 stopped. We had three or four projects ready to go, two years later, they're starting to move 25 again.

```
1
               We have a major application coming
  in next Tuesday. We have a project that was
2
  approved two years ago. That is probably going
  to break ground in the fall of next year,
4
  waterfront obviously, so we have progress
  starting to take place.
 6
                I know the Division's concerns, one
7
  of the Director's concerns was how it will affect
  next year. We're going to do everything possible
10 not to be here next year. I can't promise it,
11 but no idea where the world is going. UBS was
12
  supposed to come back to work September.
13 was November.
14
               Now, it's January and there's 2500
  to 3,000 employees, so when they come in, we pick
16
  up a lot of revenue. When they don't come in, we
  don't, we lose revenue. We've lost 600 something
17
18
  thousand dollars over the last two years just
19
  from that. So there is a lot of signs that our
20
  revenue is picking up. We've capped our
21
  expenditures. I think we're well below our
22
  expenditures.
23
               MS.
                   TOSCANO: Absolutely. About 4
  million dollars, actually 5 million this year.
25
               MR. TURNER: We can spend 5 million
```

```
We've capped everything we can possibly
  more.
  cap. You still have to provide services.
  the only negative side is I have no idea, nobody
  knows if this new variant is going to affect
  things.
5
 6
               New York City is clamping down, and
7
  if it continues -- the ferry service. We get a
8 lot of partner revenue from the ferry service
 9 from the New York waterway. They're about a
10
  third capacity which brings cars in. If they
11 have to shut down again, we lose that revenue, we
12 lose the hotel revenue so hopefully the new
13 variant won't have the same effect it did in the
14 past.
15
               If everything continues, we think we
16 can be -- I don't know if we can be zero next
17
  year, but damn close to zero, or at least half of
18
  what we have now depending on where the world
19
  goes with this new outbreak. On the good side,
20
  Weehawken is 92 percent vaccinated.
21
                Interesting fact I mentioned to the
  Director yesterday. Our 12 to 18 year olds are
23
  88 percent vaccinated and I believe we're doing a
  couple hundred of five to 12 year olds, so that's
  going fine. We vaccinate the employees in the
25
```

```
hotels and the employees in the restaurants and
  the New York waterway, vaccinating everybody we
 3
  can, trying to keep things as stable as possible.
 4
               But if the world keeps going the way
5
  it was going, we look forward to a much better
  situation next year. I know the Director wants
  to hear zero. I can't promise zero.
                                         If it
  reverts back to where we were the last year,
  we're going to have another difficult year.
10
               MS. SUAREZ:
                             Thank you very much,
11 Mayor.
12
               MR. TURNER:
                             I want to add this too.
13 I told the Director yesterday, myself and the
14
  town, we don't get paid much. We get paid $8,000
           I said to them, until the budget is
15
  a year.
  approved and until we get this done, nobody in
  the council has received any pay this year.
17
18
  said, it's not a lot of money, but it sets the
19
  tone, especially for the administrators, which
20
  haven't had a raise for two years.
21
                If the budget is approved, then
  we'll go back and revisit that, but right now
23 it's not a lot, so we're sitting on that.
  hasn't had a raise in two years, and she's not
  going to get a raise next year either.
```

```
1
                MS. SUAREZ:
                             But he still wants you
2
  to stick around, Lisa.
 3
                   TOSCANO: Yes, he does, I think.
                MS.
 4
                   TURNER: Jason hasn't gotten a
                MR.
5
  raise either and he tries every year when he
  comes in with his proposal. And Nick, it's good
  to see you. We didn't see you yesterday.
  camera wasn't working. So anyway, happy
  holidays. I hope everybody has a good and
10
  healthy new year.
11
                And if you want to get vaccinated,
12
  we do 24/7 vaccinations up in North Hudson.
  Everybody gets a needle when they come to North
14
  Hudson. We just instituted our new, you have to
15 wear a mask policy in City Hall.
                                     It was a little
16 flexible.
             If outsiders came in, now, we just put
17
  that back in. We've had some outbreaks.
18
                MS. SUAREZ: Fair enough. Mayor, I
19
  do appreciate very much your candor and how much
20
  I think Weehawken is looking to do to curb the
21
  potential to be back here again next year.
22
  acknowledge that and I thank you for all those
23
  efforts.
24
                The last thing I would ask, if you
  could highlight for us all, what the tax impact
```

```
would be on both of these applications if you
  went out the full 10 years on the average
  assessed home.
 4
                MR. TURNER:
                             The applications alone
5
  or combined with what we did last year?
 6
                MS. SUAREZ:
                             Alone.
 7
                MS. TOSCANO: Alone, each
8
  application is about $45. Combined tax impact on
  both applications would be about $90 on the
10
  average assessed house.
11
                             Last year and this
                MR. TURNER:
12
  year, and it's cumulative.
13
                MS. SUAREZ: If you can highlight
14
  that, too, Lisa, what that would be.
15
                MS. TOSCANO: Last year we did two
  emergencies for the deficit for the 2020 year and
17
  that we did go out for 10 year.
                                    That was $64.20.
18
  That's going to be going into effect next fiscal
  year, and then we also did 2.7 million dollar
19
20
  appropriation for '21's fiscal year. That, we
  only stuck to a five year.
22
                We're anticipating FEMA to reimburse
23
  a good portion of it. If FEMA does not reimburse
  us by this time next year, and we have to budget
  it, that's $111. Those two combined is $176 on
25
```

```
the average household next fiscal year. That, in
  year '23, '24, if all four of those emergencies
  come through, we're looking at about $267 for the
 4
  average home on tax impact.
 5
                MR.
                    TURNER: Let me make a comment
            What's held us together is we have a 99
 6
  on that.
  point something collection rate.
                                     Now, it also
  helps when we do the accelerated tax sale.
  time we do an accelerated tax sale and somebody
10
  buys a lien, we have -- most of our community is
11
  two, three, four family homes and it sets a
12
  panic.
13
                Right now we're all gearing up for
14 when the moratorium ends at the end of this
15 month, a lot of tenants and a lot of landlords
16 have not been telling us the impact of that, who
17
  is behind in their rent or whoever.
                                        So it sets
  off a whole panic every time a building goes up
18
19
  or a house goes up for tax sales, so we really
20
  don't want to raise the rates so much so people
  fall behind and we have an accelerated tax sale
21
22
  that sets a panic through the community which is
23
  something we already have to deal with.
24
                And another thing, this is an
25
  astounding fact. If you went back six months ago
```

```
and New York City had 150,000 vacant apartments,
  we had five or 600. We had a new building come
  on line, 500 units. They were offering
  everything, six months free rent, whatever.
                                                 Ιn
5
  the last six months, 95 percent occupancy which
  is why developers are coming back.
 6
7
                New York City is basically is
8
  basically booked, so that's the positive side.
  If it continues and we don't have another major
10
  outbreak, the progress on the waterfront should
11 continue. If we had a major dip and we didn't do
12 our accelerated tax sale, and we have a major dip
13 in collections, it would be catastrophic, so we
  don't want to rock that boat too much.
15
                MS. SUAREZ:
                             That's it for my
16
             I'll open it up for the board.
  questions.
17
  Hearing none, do we have a motion on both
18
  applications?
19
                MR. CLOSE:
                           So moved.
20
                MR. MAPP:
                           Second.
21
                MR. BENNETT: Miss Suarez?
22
                MS. SUAREZ: Yes.
23
                MR. BENNETT:
                             Mr. Mapp?
24
                MR. MAPP:
                           Yes.
                MR. BENNETT: Mr. Close?
25
```

```
MR. CLOSE:
                           Yes.
                                  I want to commend
1
2
  the mayor and the staff for all their proactive
  efforts to make a difference and really fine tune
  things as much as within their control during
 5
  these particular challenging times. Mayor,
  you're to be commended.
 6
7
                MR. TURNER:
                             Thank you.
                                          Ι
8
  appreciate it.
 9
                MR. BENNETT: Mr. Avery?
10
                MR. AVERY:
                           Yes.
11
                    BENNETT:
                             Miss Rodriguez?
12
                MS. RODRIGUEZ:
                                Yes.
13
                MR. BENNETT: And Mr. Light?
14
                MR. LIGHT: Yes.
15
                MR. BENNETT: Motion approved.
16
                    TURNER: I want to thank the
                MR.
17
  board, and it's good to see Ed McManimon who has
18
  probably attended more board meetings than any
19 living human being.
20
                MS. SUAREZ:
                             Next item up on the
  agenda we have West New York. I think I saw Mr.
22
  Higgins and Mr. Mayer pop up.
23
                MR. MAYER:
                           Good morning, Director.
24 It's Bill Mayer.
                   I saw Mr. DeJoseph was on the
  line, the CFO is on the line. I do see Mr.
```

```
Higgins has now joined us and I also see Jonathan
  Castaneda with the town online and you may want
 3
  to have them sworn in.
 4
                (At which time those wishing to
5
  testify were sworn in.)
 6
                           Thank you. This is an
               MR. MAYER:
  application by the town of West New York for a
  $5,325,000 refunding bond to refund an emergency
  appropriation for health insurance premiums,
  benefits, costs.
                    The town has been self-insured
10
11 for many years.
                They expect to convert to the State
12
13 Health Benefit Plan in October.
                                    That conversion
14
  to the State Health Benefit Plan is now occurring
15 in January. That delay, together with a
16
  suspected uptick in medical claims as the COVID
17
  lockdowns wound down and discretionary medical
18
  procedures increased resulted in a budget
19
  shortfall.
20
                There is also what they call
  carryover claims reporting '22, claims that will
22
  be submitted for work done before 12-31, but will
23 have to be paid in 2022. So they adopted an
  emergency appropriation resolution.
  introduced a refunding bond ordinance.
```

```
They're now asking for approval to
1
2
  adopt the refunding bond ordinance providing for
  a 10 year maturity in accordance with the
  schedule set forth in the application which
 5
  results in a $61 a year tax increase on the
  average home over 10 years.
 6
7
                I know Mr. DeJoseph, Mr. Higgins and
  Mr. Castaneda are available if you have any
  questions, Director.
10
                MS. SUAREZ:
                             Thank you very much.
                                                    Ι
11
  just have a couple quick ones just to highlight
12
  some of the conversations that we've had
13
  previously about this application for everybody's
14 else's awareness.
15
                I know we had discussed a little bit
  about how we're ensuring that the plan transfer
17
  does occur this year in January of '22, so
18
  perhaps we can discuss that a little bit about
19
  how those negotiations are going and what's on
20
  track to ensure that that does occur next month.
21
                MR. MAYER: Jonathan or Jonathan,
22
  would any of you like to respond to that?
23
                MR. DEJOSEPH:
                              Mr. Castaneda would
  probably be the best person to respond to that.
25
                MR. MAYER: Jonathan, are you
```

```
online?
1
 2
                MR. CASTANEDA: Yes, I'm here.
 3
                MR. MAYER: I know you've ensured
4
  the Director that you expect this to occur
5
  January 1. I'm sure there's some local issues,
  were some local issues. I understand they've
 6
  been resolved. Do you expect this to occur
  January 1? Do you see any issues preventing
  t.hat.?
10
                MR. CASTANEDA:
                                At the moment, there
11
  doesn't some to be any issues.
                                   We've sat down
  with the unions. They've pretty much greenlit
12
13
  and understand that this has to move forward in
14
  order for the town to continue progressing.
15
                MS. SUAREZ: Okay. So still on
16
  target?
17
                MR. CASTANEDA:
                                Correct.
18
                MS. SUAREZ: As far as, I think you
19
  highlighted this for me, so I would like to make
20
  sure it's on the record as well, what the town is
  going to be doing with the anticipated savings
22
  from the State Health Benefits switchover.
23
                MR. MAYER:
                            John DeJoseph, I quess
24
  they're not exactly sure what the anticipated
25
  savings are and with other balls in the air with
```

```
COVID and revenues and the like, John, do you
  have any comments on what you will do with the
  anticipated savings or Gary?
 4
                MR. HIGGINS: As previously
5
  discussed, when we had a call with the Director,
  obviously, statewide, the bills are up, I believe
  Jonathan has that number and mentioned it last
  time, somewhere in the $400,000 range and we also
  have multiple revenues, once again, that we
  anticipate with shortfalls of approximately 2
10
11 million dollars.
12
                So basically, all and all, hopefully
13 we're going to break even with the savings we
14 anticipate from transferring over the State
15 Health Benefits January 1.
16
                MS. SUAREZ:
                             Thank you.
                                         Yes, I
17
  think that's exactly what we discussed
18
  previously. Also nice to kind of highlight that
19
  there's a plan in place to plug other holes so
  that there isn't an issue later on, so I
20
  appreciate that. That's it for my questions.
21
22
  I'll open it up to board members or members of
23
  the public.
24
                MR. CLOSE:
                           Chose.
                                    I just had one
25
  question. Mr. Mayer or Mr. Higgins, I'm not sure
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who would be the right person to address it.
                                                  Ιn
  terms of the shortfall, if you will, and the
  amount that's being asked for, the health risk
  manager, this was an assessment, the number is
  sufficient based on an analysis by your health
  fund risk manager?
 6
                And also, is this amount, it exceeds
8
  any excess policies that you had in place as a
  self-insured fund?
                       Thank you.
10
                MR. HIGGINS: Yes, I can address
11
         First of all, we did some analysis work.
  that.
12
  The four year average on claims is,
13
  approximately, 12 million 1 and our claims for
14
  '21 are about 14 million 3. So, as Bill Mayer
15
  already mentioned, it seems like a lot of
16
  elective surgery and stuff were deferred during
17
  the lockdown took place, so our average claims,
18
  compared to the past four years are up 2 million
19
  dollars.
20
                In addition to that, as Bill
  previously mentioned, we had anticipated a
  transfer of the State Health Benefits on October
22
23
  1, so we didn't generate any savings.
  thirdly, yes, we did get expected run out claims
25
  of approximately 3.3 million certified from our
```

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1 health administrator, so those all combined
  numbers basically come up with the 5 million and
  change that we're requesting to fund the
 4
  emergency.
 5
                And we have included any stop loss
  amounts already received which approximated
 6
  825,000 stop loss reimbursements received through
8 November 1st. They've been accounted for, and I
  believe we have also included some additional
  amounts anticipated of individuals with their
10
11 aggregate claims, I believe exceeds 150,000.
12
                I think Jonathan can confirm that
13 which is our stop loss on an individual, but they
14 have been included as part of the analysis.
15
                MR. CLOSE:
                            Thank you.
                                        That's what
16 I was looking for was the stop loss analysis
  information. Thank you.
17
18
                MR. HIGGINS: You're welcome.
19
                MS. SUAREZ: Okay. Then hearing no
20
  other questions, do we have a motion?
21
                MS. RODRIGUEZ: I make a motion.
22
                MR. AVERY:
                           Second.
23
                MR. BENNETT: Miss Suarez?
24
                MS. SUAREZ: Yes.
25
                MR. BENNETT: Mr. Mapp?
```

```
MR. MAPP: Yes.
1
 2
                MR. BENNETT: Mr. Close?
 3
                MR. CLOSE: Yes.
 4
                MR. BENNETT: Mr. Avery?
 5
                MR. AVERY:
                          Yes.
                MR. BENNETT: Miss Rodriquez?
 6
 7
                MS. RODRIGUEZ:
                                Yes.
 8
                MR. BENNETT: Mr. Light?
 9
                MR. LIGHT: Yes.
10
                MR. BENNETT:
                              Motion approved.
11
                MR. MAYER: Thank you very much.
12
                MS. SUAREZ:
                             Thank you all. Good
13
  luck. Next up on the agenda, I believe is
14 Wildwood.
                MR. WINITSKY: Yes, good morning,
15
16 Director.
              This is Jeff Winitsky from Parker
17 McCay. We are bond counsel to the city.
18 believe also on the line is Susan Plaza who is
  the chief financial officer from the city, and
20 Anthony Inverso who is the financial advisor to
  the city, both of whom will need to be sworn in.
22
                MS. PLAZA: I also have the business
23 administrator, Carl Groon, here.
24
                (At which time those wishing to
  testify were sworn in.)
25
```

```
Thank you. So the
1
                MR. WINITSKY:
2
  City of Wildwood is here today seeking approval
  pursuant to N.J.S.A. 40A:11-4.6 as well as
  N.J.S.A. 40A:2-51 to issue its not to exceed 6
  million dollars of energy savings obligation of
  refunding bonds.
 6
 7
                The proceeds of these bonds would be
8
  used by the city to finance the cost of a myriad
  of energy saving measures and improvements, which
10
  include LED lighting installation, replacement of
11 heating and cooling system and components,
12
  building envelope upgrades and certain combined
13
  heat and power installation throughout the city.
14
                So for purposes of this program,
  which is commonly referred to as an ESIP program
16
  which is short for Energy Savings Improvement
17
  Program, the city has followed and is seeking
18
  approval pursuant to the Energy Savings
19
  Improvement Law which permits the issuance of
20
  refunding bonds to finance qualifying energy
21
  savings improvements.
22
                When those savings are enough to
23
  essentially support debt service on the
24
  corresponding bonds so that's precisely what
  we're doing here. And for purposes of
25
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effectuating the program in general, the city
  procured its services pursuant to what is
  referred to as a do it yourself approach which
  the Division of Local Government services
 4
  approved a couple of years ago which is an offset
  to the otherwise applicable bidding laws.
 6
 7
                In connection with that process, the
8
  city retained the services of DCO Energy to
  conduct an energy savings audit on behalf of the
10
  city. And in accordance with those findings,
11 i.e., the audit itself, the city's consultant
12
  engineer, who is Triad, provided a formal plan,
13
  which is referred to under the laws, and Energy
14 Savings Plan.
15
                That plan was then separately
  audited by third party verifier, which is a group
17
  of folks who were approved to do so through the
18
  Board of Public Utilities, that that entity or
19
  that company is known as DLB Associates.
20
  did an independent third party verification of
21
  the plan.
22
                That plan, once verified, was then
23
  formally submitted to the New Jersey Board of
24
  Public Utilities for review and approval and that
25
  approval was done on October 20th 2021, so it's a
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long process. The idea of doing so is to ensure
  that what you're intending to do and the savings
  that are generated from that program are
  sufficient to, you know, for purposes of actually
  spending money to do it.
                So after all of that, obviously
 6
  you've got to pay for it which is why we're here
  today seeking approval to issue the refunding
  bonds in an amount not to exceed 6 million
10
  dollars. As noted in the audit and the
11 verification report, the expected savings from
12
  the various improvements to be provided is
13 sufficient to amortize the debt service on the
14 bonds.
15
                The city is looking to do bonds in
16 lieu of a lease notably because of ultimately
  because market conditions at present are very
17
18
        And we have the ability to structure in
  the market with debt service and amortization
19
20
  more so than we would be able to do by a lease.
21
               We expect the bonds to amortize for
22
  a period of 20 years which comports with the
23
  average useful life of the improvements to be
  financed, so we've got representatives from the
  city here and the financial advisor as well to
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```
answer any questions you might have about the
 2
  ESIP program in general or the bonds
  specifically, so I open it up for questions and
  comments.
 4
 5
               MS. SUAREZ:
                             Thank you very much,
 6
  Mr. Winitsky. I just had a couple things I'd
  like to maybe highlight in particular.
  estimated projected savings, that's a total of
  about 140. Is that accurate?
10
               MR. INVERSO: After debt service?
11
               MS.
                   SUAREZ: Yes.
12
               MR.
                   INVERSO: Yes.
                                    It's about
13
  140,000 over the 20 year term after payment of
14
  debt service.
15
               MS. SUAREZ:
                             Thank you. And then it
  should be approximate 11 facilities.
17
  what it was, this is actually going to touch
18
  upon?
19
               MR. WINITSKY: Roughly. So I would
20 also add that what you see in your application
  itself, some of these improvements may or may not
22
  be done.
            I think the majority of them are
23
  expected to be completed, so I think final
  determination of what is to be done or not to be
  done will depend on cost et cetera, but I think
```

```
what you see there is roughly about 11 different
2
  spots around the city.
 3
                MS. SUAREZ: Okay. I do not have
  any other questions or comments. I'll open it up
4
5
  to the board and members of the public. Hearing
  none, do we have a motion?
7
                MR. MAPP:
                           Motion.
 8
                MR. CLOSE: Second.
 9
                MR. BENNETT: Miss Suarez?
10
                MS. SUAREZ: Yes.
11
                             Mr. Mapp?
                MR. BENNETT:
12
                MR. MAPP:
                         Yes.
13
                MR. BENNETT: Mr. Close?
14
                MR. CLOSE: Yes.
15
                MR. BENNETT: Mr. Avery?
16
                MR. AVERY:
                           Yes.
17
                MR.
                   BENNETT: Miss Rodriquez?
18
                MS. RODRIGUEZ: Yes.
19
                MR. BENNETT: And Mr. Light?
20
                MR. LIGHT: Yes.
21
                MR. BENNETT: Motion approved.
22
                MR.
                   WINITSKY: Thank you very much.
23
                MS. SUAREZ: Next up on the agenda,
24
  Cumberland County Improvement Authority?
25
                MR. WINITSKY: Indeed. So again,
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```
Jeff Winitsky from Parker McCay, bond counsel to
  the Improvement Authority. On the line, you've
  got Anthony Inverso, who you just spoke to,
  financial advisor to the Improvement Authority,
  Jerry Velazquez from the Improvement Authority is
  on as well, and I'm not sure if Jerry Seneski
 6
7
  from the county --
 8
                MR. SENESKI:
                              I am here.
 9
                MR. WINITSKY: Thank you. So they
  will need to be sworn in.
11
                (At which time those wishing to
12
  testify were sworn in.)
13
                MR. WINITSKY:
                               Thank you. So the
14
  authority is here today seeking positive findings
15
  pursuant to N.J.S.A. 40A:5A-6 to issue not to
  exceed 2 million dollars of its county guaranteed
16
  lease revenue bonds.
17
18
                We're also here today seeking
19
  approval pursuant to N.J.S.A. 4037A-80 for the
20
  final adoption by the county of the ordinance
21
  authorizing the provision of the county's
22
  quarantee for the repayment of the bonds.
23
                The bonds are being issued by the
24
  Improvement Authority on behalf of the Cumberland
  Board of Vocational Education to acquire an
```

```
existing building and facility located in the
  City of Vineland that will ultimately be used by
  both the vocational school and the county for
 4
  administrative purposes.
 5
                Essentially, the vocational school
  at present is very busy. It has an immediate
 6
  need to provide more education space in its
  existing facility, so they're seeking to open up
  the space that exists in that facility for
10
  educational purposes and move their
11 administration to a new building that they will
12
  share in part with the county for some of their
  own administrative space.
13
14
                The Improvement Authority acts,
  essentially, on behalf of the vocational school
16
  because the vocational school is not permitted to
17
  issue its own debt. Instead, what will happen in
18
  this instance, the Improvement Authority will
19
  issue bonds.
20
                The proceeds of those bonds will be
  used by the authority to acquire the facility,
22
  pay for cost of issuance, capitalized interest,
23
              The Improvement Authority will then
  et cetera.
  lease the authority to the vocational school.
25
                The lease payments being made by the
```

```
vocational school will be sufficient to amortize
  in full the principal and interest on the bonds
  and certain other costs, trustee fees, et cetera,
  that exist throughout the life of the bonds.
 4
 5
                To enhance the marketability and
  credit for the trance action and frankly because
 6
  the county is a participant as a user of the
  facility, the county has agreed to provide its
  unconditional guarantee, which is always a good
10
  thing which Cumberland does frequently for these
11 kind of issuances, so we expect to receive very
12
  favorable rates.
13
                The issue itself is not a big one.
14
  As I mentioned, it's a little over 2 million
15 dollars, so the authority is looking to issue
16
  these bonds either on a negotiated basis through
17
  a public underwriting or through a direct
18
  purchase with a bank.
19
                Sometimes when they're this small,
20
  it makes a lot more sense to work with a bank
21
  directly. You can reduce issuance fees, et
22
  cetera. If you have any questions about the
23
  project itself or the bond issuance, we're here
24
  to answer those questions now.
25
                MS. SUAREZ: Thank you. I'll start
```

```
with the first one is just, can you highlight for
  us why the vocational school needs the additional
 3
  space?
 4
               MR. VELAZQUEZ:
                                This is Jerry.
                                                So
5
  the vocational school wants to expand its
  engineering program.
                         They just did a health and
  science facility. We built a 50,000 square foot
  extension. Rather than build a new facility to
  expand the engineering school, they're going to
10
  utilize existing administrative space in the
11 building to create that expansion.
12
               Obviously, it's a savings versus
13 building a new building. They're going to
14 receive that funding through the DOE. DOE does
  not provide administrative, so we'll purchase the
15
16
  building. It's a 23,000 square foot building, so
17
  1.9 million for 23,000 square foot building is a
18
  significant savings over building a new facility.
  So at the end of the day, the expansion will be a
19
20
  function of expanding their engineering school.
21
               MS. SUAREZ:
                             Thank you. And then,
  Mr. Winitsky, I know you did talk about the two
23
  actual occupiers. If we can break that down a
  little bit and discuss the entities themselves
25
  that will be actually be utilizing the building
```

```
and its spaces.
1
 2
                MR. WINITSKY: Jerry can speak to
 3
  that or I can.
                   It's the vo-tech school primarily
  for their administrative spaces as Mr. Velazquez
  just described and the County of Cumberland
  itself is going to use a portion of the building
  for some of its administrative offices so those
  are the two users.
 9
                MR. VELAZQUEZ: Jerry Seneski from
10
  the county is on if he wants to expand on that.
11
                MR.
                    SENESKI:
                             Yeah.
                                     Simply stated,
12
  the county agencies is the county superintendent
13
  of schools which is a good match to go in with
14
  the superintendent and administration of the tech
  high school and also the County Board of
15
  Taxation.
16
17
                Both of those departments are being
18
  displaced out of another building where the state
19
  court system is looking to expand in the
  courthouse and move their administration to a
20
21
  county occupied building, not part of this
22
  agreement, but the departments that are moving
23
  into the building under this agreement are being
  displaced by the state courts.
25
                MS. SUAREZ: Okay.
                                    Thank you for
```

```
that.
         That's it for the questions I have, so I
  will open it up to the board and members of the
  public to see if anybody else has additional
  questions. Hearing none, do we have a motion?
 5
                MR. AVERY: So moved.
 6
                MS. RODRIGUEZ:
                                Second.
 7
                MR. BENNETT: Miss Suarez?
 8
                MS. SUAREZ: Yes.
 9
                MR. BENNETT: Mr. Mapp? Mr. Close?
                MR. CLOSE: Yes.
10
11
                MR. BENNETT: Mr. Avery?
12
                MR. AVERY:
                           Yes.
13
                MR. BENNETT: Miss Rodriguez?
14
                MS. RODRIGUEZ:
                                Yes.
15
                MR. BENNETT: Mr. Light?
16
                MR. LIGHT:
                           No.
17
                MR. BENNETT: I'm sorry, Mr. Light,
18
  did I get your vote?
19
                MR. LIGHT:
                           Yeah.
                                   No.
20
                MR. BENNETT: Your vote is no on the
  Cumberland County Improvement Authority?
22
                MR. LIGHT:
                           Yes.
23
                MR. BENNETT: Mr. Mapp? Director,
  right now we do not have the votes for this
25
  application. We have a quorum, but I think we've
```

```
lost -- I don't see Mr. Mapp as a participant
2
  right now.
 3
                MS. SUAREZ: Okay. Nick, can we go
4
  into Executive Session for one second with the
  board members.
 6
                MR. BENNETT: I would need a motion
7
  for that.
8
                MS. RODRIGUEZ:
                                I make a motion.
 9
                MR. BENNETT: Do I have a second?
10
                MR. CLOSE: Second.
11
                MR. BENNETT: Miss Suarez?
12
                MS. SUAREZ: Yes.
13
                MR. BENNETT: Mr. Mapp? Mr. Close?
14
                MR. CLOSE: Yes.
15
                MR. BENNETT: Mr. Avery?
16
                MR. AVERY: Yes.
17
                MR. BENNETT: Miss Rodriquez?
18
                MS. RODRIGUEZ: Yes.
19
                MR. BENNETT: And Mr. Light, this is
20
  the vote for closed session.
21
                MR. LIGHT: Yes.
22
                MR. BENNETT: The other link,
23
  Members, the other link for the Executive Session
24
  is still active. We'll reconvene momentarily.
25
                (At which time the Board Members
```

```
entered into Executive Session at 11:55 a.m.)
1
 2
                (Discussion held off the record.)
 3
                (At which time the Board Members
 4
  reconvened from Executive Session at 12:30 p.m.)
 5
                MR. BENNETT: I would like to take
 6
  roll call.
              Miss Suarez?
 7
                MS. SUAREZ: I'm present.
 8
                MR. BENNETT: Mr. Close?
 9
                MR. CLOSE: Present.
10
                MR. BENNETT:
                              Mr. Avery?
11
                MR. AVERY: Present.
12
                MR. BENNETT: Miss Rodriquez?
13
                MS. RODRIGUEZ:
                                Present.
14
                MR. BENNETT: And Mr. Light?
15
                MR. LIGHT: Present.
16
                MR. BENNETT: We were in the middle
17
  of the Cumberland Improvement Authority.
                                              Mr.
18
  Light, you stated that you would like to amend or
19
  correct your vote?
20
                MR. LIGHT: Yes. Cumberland County
  Improvement Authority, I intended to vote yes for
22
  that.
23
                MR. BENNETT: Okay. With that vote,
24
  there are now five votes in favor and the motion
25
  passes.
```

```
Thank you very
1
                MR. WINITSKY:
                              Okay.
2
  much. We appreciate it.
 3
                MS. SUAREZ:
                             Good luck.
  application that we have before the board today
  is the Middlesex County Improvement Authority.
  Before we get started on this application, I just
  want to make the applicants and their
  professionals aware that the board is not in a
  position today to take a vote on the matter.
10
                With that being said, we do welcome
11
  testimony on this.
                       I have a feeling there will
12
  be follow up questions that will result from
13
  conversations that take place today, so I want to
14
  leave it to the professionals and the applicant
15
  if they would like to proceed with presenting
16
  before the board and opening up that dialogue to
17
  continue those conversations.
18
                MR. POLOS:
                           Hi, Director.
                                           It's Jim
19
  Polos. When you're saying you're leaving it up
20
  to us to decide if we want to proceed today?
21
                MS. SUAREZ:
                             Yes.
22
                MR. POLOS: I spoke with Nick
23
            We had requested -- he indicated there
  earlier.
  were a number of questions coming from the board.
  We had requested what those questions were.
```

```
was not able to provide them, so I assume we
  should hear what the questions are from your
  members today so that we can hopefully provide
  answers today. And if we can't today, we'll
4
  attempt to do it in as timely a fashion as we
 6
  can.
               MS. SUAREZ:
                             That's fair.
                                           Мγ
8
  preference would be to move forward with that
  today, but I would of course respect your wishes
10
  if you chose not to do that.
11
               MR. POLOS:
                           Had we had the questions
12
  ahead of time, we may have taken advantage of
13
  that to better prepare responses, but since we
14
  don't know what the questions, I think we should
15
  proceed to get a clear understanding of what the
16
  concerns may or may not b by the members of the
17
  board with your permission. So with your
  permission, I'll turn it over to Jason Capizzi to
18
19
  open it up.
               Is that all right, Director?
20
               MS. SUAREZ:
                            Absolutely. And then
  we'll get sworn in everybody who is a non lawyer.
22
               MR. CAPIZZI:
                              Thank you.
                                          I'm Jason
23
  Capizzi.
             I serve as bond counsel to the
  Middlesex County Improvement Authority. With us
  in support of the authority's application are
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from the other authority, Executive Director Jim
  Polos; CFO Bill Brennan; General Counsel, Lou
  Rainone; Municipal Advisor, Anthony Inverso.
 4
               From the county, I believe
5
  Administrator John Pulomena is joining us.
 6
  there anybody else from the county on-line as
  well I don't see? And from the borough, Mayor
  Dan Reiman; CFO, Patrick DeBlasio; Bond Counsel,
  Matt Jessup. Is there anyone else from the
10
  borough that I may have missed? I see Municipal
11 Advisor Jenn Edwards as well.
12
                (At which time those wishing to
13
  testify were sworn in.)
14
               MR. CAPIZZI:
                              Thank you members of
15
  the board. The Middlesex County Improvement
  Authority is seeking positive findings in
17
  accordance with the Local Authorities Fiscal
18
  Control Law relating to its proposed purchase of
19
  a parking facility from the Borough of Carteret.
20
               This project will be financed
  through the issuance of the authority's revenue
22
  bonds in an aggregate principal amount not to
23
  exceed 6 million dollars. The principal of and
  interest on which will be payable from the
  revenues to be derived from the authority's
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operation of the parking facility and will be
  secured by the unconditional quarantee of the
 3
  County of Middlesex.
 4
                As such, we are also seeking
5
  approval of the county's adoption of the
  quaranteed ordinance relating to this project.
  Members, you may recall that the authority
  recently refocused its mission to undertake
  economic development and financing projects
10
  beginning with the recently LFB approved parking
11
  project in New Brunswick and the train station
12
  and parking deck project in North Brunswick,
13
  which is currently under design.
14
                This parking project in Carteret is
  in alignment with the authority's new economic
16
  development plan. As the parking facility is on
17
  top of economic development for the borough's
18
  business district surrounding its performing arts
19
  center, which has enabled additional high density
20
  residential developments within its proximity.
21
                Anthony Inverso, I'd like to ask you
22
  next to highlight the financial details and
23
  projections relating to the project.
24
                MR. INVERSO:
                            Thanks, Jason.
  application states, this is a not to exceed 6
```

```
million dollars of financing. We are expecting
  that ultimately it's in the range of 5.2 to 5.5
  million once you include premium on the bonds.
 4
                That produces debt service of about
5
  310,000 per year over that 30 year term.
  based on feasibility study that was done and
  revenue projections that were done by Walker
  Consultants, that's included in the application,
  we expect that the revenue from the facility will
10
  be sufficient to pay debt service on the bonds
  over the term of the issue.
11
12
                As Jason mentioned, there's a county
13
  guarantee associated with this financing.
14
  chance, revenue is insufficient to pay debt
  service, the county, through that guarantee
15
  process, would make up any differentials.
17
                We have several people mentioned
18
  from the borough that are on the call that would
19
  like to discuss the regional project and the use
20
  of the proceeds of sale once this is completed.
21
  I'm going to turn it over to the borough's mayor
22
  to give some dialogue on that.
23
                MR. REIMAN:
                                     Thank you.
                             Mayor.
24
  Good morning, everyone. As you know, we built
25
  this garage several years ago with the intent to
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```
revitalize the downtown business district.
                                               Since
  then, we've completed a public private
  partnership with the Carteret business
  partnership.
 4
 5
                The completion of a 50 million
  dollar performing arts and events center operated
 6
  by Comcast Spectacor. We've also completed, on
  the private side, close to 125 million dollars in
  midrise residential mixed use developments.
  garage helps simulate that growth.
10
11
                There's an additional 150, 175
12 million dollars in proposed developments in front
13
  of our planning board now. It's not the
14
  borough's intent to be in the parking garage
15
             It was the intent to provide the
  business.
16 facilities necessary and the simulation necessary
17
  to grow that district and begin revitalization
18
  downtown, so it makes sense for us to sell this
19
  asset to the County Improvement Authority as
20
  they're going into business of providing parking
  facilities and other locations in town.
21
22
                It's our intent, following IRS
23
  regulations, to utilize these funds in our
  capital account to be used for other capital
  projects that would have a life expectancy or
```

```
usefulness of 25 to 30 plus years. Ordinarily,
  we would agree with the board's position that in
  most instances, the funds should be used to pay
  down debt.
 4
 5
                To the extent I could pay down debt,
 6 I would prefer to pay down debt this calendar
  year. But we know the bonds aren't callable for
  several. So based upon financial analysis
  performed by borough professionals and outside
10
  financial advisors, we believe that if we were to
11 simply put this into an escrow account and wait
12
  until the bonds become callable in several years,
13
  we would be expending $460,000 in additional
14
  costs over what we could save by simply using
15 these dollars for other capital related projects.
  We have my chief financial officer here, Pat
17
  DeBlasio and Jenn Edwards from Acacia if anyone
18
  else wants to comment on that.
19
               MR. POLOS: I guess I'm just going
20
  to jump in, Mayor, if I may. Thank you for
21
  information. Director, I think we would want to
22
  turn it back over to you at this point. We've
23
  responded to a number of questions that have come
  up in the last few weeks that were provided by
2.5
  the LFB.
```

We've provided response, data, some 1 2 numbers and so forth. I suspect we would like to know if there's some additional questions that you'd like us to be able to respond to. Some we may be able to today, and again, some we may need 6 to do some research on, but I suspect we should hear from your team as to any open questions that there still may be. 9 MS. SUAREZ: Sure. So some of the things that we discussed previously that I'd like 10 11 to either highlight or gain some clarity on 12 before turning it over to the board members. 13 Mayor, I hear and I understand and I read through 14 what Miss Edwards sent over as far as how this 15 should be an exception kind of to the policy that we have about diffusing the debt once the asset 17 has been sold. 18 What capital improvements have you 19 identified that you want to actually utilize the 20 proceeds from the sale to offset? 21 MR. REIMAN: We have our Capital 22 Improvement Plan of course which is shared with 23 the Local Finance Board on an annual basis. Wе would be amending that, as we do every year, to include additional improvements.

```
1
                An example, we have about a million
 2
  and-a-half dollars in improvements to the
  municipal hall. We have some water damage.
                                                 Wе
  have matching grant which would go towards
  improvements to our library community center.
                                                   Wе
  also have to relocate and construct our first aid
 6
7
  and OEM building.
 8
                So within the first two years,
  we're required to, we can certainly utilize the
10
  full 5.5 million dollars in capital related work
11
  and projects that were not included in our 2021
12
  capital and project plan.
13
                In addition, we're looking at
14
  significant amount of sanitary and stormwater
  upgrades going forward. Some of that is being
15
  designed now. Some of that is under studies and
16
17
  checking the sanitary line.
18
                MS. SUAREZ:
                            Okay. And I heard Mr.
19
  Inverso talk about, you know, everybody is
20
  anticipating that the revenues will be sufficient
21
  to cover the Improvement Authority's debt service
22
  for the purchase of this parking garage.
23
                I know over the last two years are
  not really indicative of what everybody is hoping
  the parking revenues to be. So I guess, how are
```

```
you anticipating figuring out what those revenues
  will look like because I think one of the years,
  and I quess it was only a month that was really
  brought online.
 4
 5
                It was only about $82,000, so the
  borough took a pretty big hit in what they paid
 6
  out versus what they brought in.
                                     I'm just
  curious as to how that's being structured, how
  are you envisioning figuring out what is it right
10
  now, 12 percent capacity at this juncture, maybe
11
  that's ticked up a little bit since our first
12
  conversation. But I quess, what's the indicator
13
  here as to the revenues justifying or making up
14
  the difference for the debt service.
15
                MR. POLOS: Are you posing that to
  anyone specific, Director?
16
17
                MS.
                    SUAREZ:
                             No.
18
                MR. POLOS:
                           So we provided you with
19
  a report from Walker Group. We did an analysis
20
  of the expectations with respect to revenue which
21
  analyzed the number of productions that are going
22
  to be put on at the performing arts center.
23
  have a full schedule that you've probably seen
24
  advertised both on TV and in the newspaper with
  several high level acts coming in.
```

```
They also use it for community based
1
 2
           They have a pretty robust schedule now
  that we're coming out of the COVID issues.
  had their grand opening the other day.
                                           It was a
 5
  full audience.
                   They had a great performance from
                     They have quite a number of
 6
  the Smithereens.
7
  other things scheduled.
                In addition, there is also the fixed
 8
  rentals for the new developments that are going
10
  on, the mid rise developments that will be
11
  dependant on that deck. There's two additional
12
  projects, actually three additional projects.
13
  One in the hop right now and two online coming on
14 board, so there will be a total of four or five
15 mid rise developments within walking distance to
  the deck that will be committed to be able to
16
17
  provide parking.
18
                We anticipate the revenue streams to
19
  increase exponentially over a period of time as
  we start to come out of COVID and the events
20
21
         As Anthony mentioned before, in the event
22
  that there is a shortfall, obviously, that's not
23
  our goal is to purchase a poor shortfall.
24
                But in the event that should occur,
  we have the county guarantee to buffer us in the
```

```
event that that occurs and we feel the impact on
  the county with respect to any differential would
  be de minimis.
 4
                MS. SUAREZ:
                             So with those mid high
5
  rise coming online, how many have already come
  online? What are you seeing from those and when
 6
7
  are the others supposed to come online?
 8
                MR. POLOS:
                            There are two projects
  currently that are renting out the facility now.
10
  One and three additional that are in development.
  One I believe is already leasing up, so those
12
  spaces are imminent.
13
                There's negotiations going on with
14
  the fourth or the fifth one at this point for
15 long term requirements. It was part of their
  planning board approval that they would take
17
  spaces within the deck because they were not able
18
  to provide sufficient parking within their
19 facility.
20
                I think as the borough had indicated
  earlier in a prior response to one of the
22
  questions, they're putting together a parking
23 master plan which is going to limit public access
  parking in that neighborhood which would
  basically steer and direct people into the deck
```

```
as a result of not being to have free public
1
  parking along the streets and some of the other
  areas that the borough controls.
 4
               MS. SUAREZ:
                             Before we get to that,
5
  how many spaces are we talking here? I think in
  the some of the numbers I saw, they were
  committing to 125 to maybe 150 total for some of
  those projects.
 9
                I know that there's, what is it, 400
10
  and almost 50 spots I think in the garage. How
11 many of those are vacant and how many are we
12
  anticipating being reserved for those projects?
13
               MR. POLOS:
                            I don't have that number
14 right in front of me. Maybe Anthony, you can
15 look at the report and provide a more exact
16 number. I think your estimate is probably not
17
  too far off, Director. We're probably in around
18
  the 150 space neighborhood for some of the
19
  residential uses that are in the area, and that
20
  actually may exceed somewhat with the last
21
  project going on.
22
               MR. REIMAN:
                             While your expert is
23 looking it up, I can tell you there is about 455
  spots currently in the garage.
                                   In the first
  building, 2729 Washington has abut 67 units or
```

```
spaces leased out the building across the street
1
  which expects 100 COs coming online in January
 3
  out of 242.
               They'll have 100 COs online.
 4
                They're required to lease out or pay
5
  for 75 spots.
                 The additional project, 21
  Washington was just approved to do 155 units, so
  they'll need 50 spots in the garage.
                                         Forte 2,
  which we expect to break ground on next year, is
  342 units over 15,000 square feet of commercial.
10
                They're going to have 75 spots
11 inside the garage for their tenants.
                                         There's an
12
  additional 250 unit development going up about a
13
  block away. And that's before we take a look at
14
  any other downtown parking for restaurants and
15
  commercial use or even NJ Transit use as a
16
  commuter service because the commuter bus lines
17
  run right across this corridor.
18
                MS. SUAREZ:
                             Thank you.
                                        Mayor, when
19
  are you anticipating I guess these new parking
20
  measures for street parking going into effect?
21
                MR. REIMAN:
                             We've had our first
22
  reading.
            We will have final adoption by December
23
         And so what we've done is to ensure that
  30th.
  we don't have outside the business district, we
  don't have visitors and or patrons to the art
```

```
center parking in front of residential homes
1
 2
  where it's limited parking.
 3
                We've restricted it to residential
  parking 30 minutes within that surrounding area
 4
  for several blocks beyond all of this downtown
  growth area.
 6
                MS. SUAREZ:
                             Okay.
                                    Those are the
8 main questions I had in follow up to some of the
  conversations we previously had. I will open it
10
  up to the board members. I do know there were
11
  some other questions that had percolated.
12
  appreciate the numbers and some of the analyses
13
  that came in yesterday afternoon.
14
                And in all fairness, Mr. Close, I do
15
  understand some of the frustration, but we also
16
  have board members here who have jobs outside of
17
  this and sometimes cannot review things that
18
  quickly within less than a 24 hour turnaround.
                                                    Ι
19
  want to kind of flag that.
20
                I know we've gone back and forth
  quite a lot on some of the questions, but I also
22
  need to be fair to the board members and making
23
  sure that they have adequate information and that
  they are comfortable when they are going to be
  voting on things. With that being said, I'll
25
```

```
open it up to any other questions.
1
 2
                MR. CLOSE:
                           Sure, Director.
  question I had for I presume Jenn or Anthony.
  The value of the asset that's being sold by the
  town, how did you arrive at that valuation?
  there any type of appraisal done by the parking
 6
  consultant or anyone else that identified that as
  the number to be utilized for sale purposes?
 9
                MR. INVERSO:
                             I'll start.
                                           I know,
10
  Jim, I think there was an analysis done by them
11 by the parking consultant to determine that
12
  number.
           I know we looked at what the revenue for
13
  support as far as the bond transaction, and that
14 was part of that evaluation.
15
                That was one piece of it.
                                          So it
16 ultimately was determined through the
17
  collaborative effort between the parking
18
  consultant and their feasibility study and then
19
  what we analyzed as far as the bond financing
20
  costs.
21
                            Anthony, what impact is
                MR. CLOSE:
22
  the number that it was valued at? What is the
23
  asset valued at?
24
                MR. INVERSO: Well, that's how we
  determine the five and-a-half million dollar
```

```
purchase price.
1
2
                MR. CLOSE: So they're saying,
 3
  has a value of five and-a-half. But you're
  bonding for six?
4
 5
                MR.
                   INVERSO: Well, six with cost of
  issuance and the like. But the purchase amount
 6
7
  is five and-a-half.
8
                           Okay. So this is max
                MR. CLOSE:
  value for the town. I want to make sure the town
  is receiving maximum value on the asset.
11
                MR. INVERSO: Understood.
12
                MR. CLOSE:
                           Okay.
13
                MS. RODRIGUEZ: I have to echo the
14
  questions that my colleague, Bill Close was
  asking. I guess, my question was because this
15
  garage is two years old, correct, Mayor?
17
                MR. REIMAN: That's correct.
18
                MS. RODRIGUEZ:
                                Right.
                                        And I quess,
19
  what was the total cost of the lot?
20
                MR. REIMAN: Is that question to the
  borough or to the Improvement Authority?
22
                MS. RODRIGUEZ: No, I'm sorry.
23
  That's to the town, to the borough.
24
                MR. REIMAN: It's my understanding
25
  that the total numbers for acquisition and
```

```
construction with the consulting was just shy of
1
 2
  9 million dollars.
 3
                MS. RODRIGUEZ: The current value?
 4
                MR. REIMAN: The borough portion was
5
  six million which is outstanding on the debt on
  the bond and the balance was provided for grants.
 6
 7
                MS. RODRIGUEZ:
                                Okay. Got that.
8
  the outstanding debt to the borough is six
  million?
10
                MR. REIMAN:
                             That's correct.
11
                MS. RODRIGUEZ: And the asset is
12
  valued at 5.5 million?
13
                MR. REIMAN:
                             That's correct.
14
                MS. RODRIGUEZ: And so the
15
  difference of the 500,000 would have to be met by
  the borough; is that correct?
16
17
                MR. REIMAN: Ultimately, yes, that's
18
  correct.
19
                MS. RODRIGUEZ: I guess my -- I
20
  don't know and, you know, I sat on a parking
  authority for a long time, so we used to do
22
  similar deals like this. Is there a reason why
23
  the borough cannot have been made whole through
24
  this acquisition?
25
                MR. REIMAN: I certainly don't have
```

```
a problem with that.
1
 2
               MS. RODRIGUEZ: You know, these
 3
  bills are great, and I see the value and what the
  MCIA is doing and diversifying the products and
  the services and what you do. I think it's great
  when you can go out and help towns out when they
  get into these situations, and I commend the
  mayor personally for the great job that's being
  done with all the redevelopment that's going on
10
  in Carteret.
11
                It's amazing. But I'm looking out
12
  for the borough, to be very, very honest.
13
  was my biggest question. Why couldn't the
14 borough just be made whole in this acquisition.
15
               MR. REIMAN:
                             I certainly agree, I
16
  can say that the numbers that the Improvement
17
  Authority has come up with based upon financial
  analysis going forward, they valued it at 5.5
18
19
  million dollars. While we certainly would like
20
  to have the full six million dollars, we're not
  in the business of being in the parking authority
22
  business.
23
                They're going to be acquiring this
  and operating this in the North Brunswick and the
  New Brunswick facilities. To the extent we can
```

```
put those dollars back into capital projects to
  continue our improvements in the town, we're
  happy to partner with the Improvement Authority
  and the county to move that project ahead.
 5
               MS. RODRIGUEZ: I'm glad you said
  that because I know a lot of towns that find that
 6
  out afterwards too, so that's excellent
8
  commentary.
 9
               MR. POLOS:
                            From the county's point
10
  of view, I can say that there are really two ways
11
  to look at this. There's the public sector
  construction cost and then there's the business
12
13 investment cost. We're looking at it from the
14 business investment cost, and we believe the
15 price that we're paying for it is justified
  predicated upon the revenue streams that we've
  been able to calculate and the anticipated value.
17
18
               As I'm sure you know, being involved
  all these years as well, sometimes those points
19
20
  of view are not always in alignment.
21 looking at this as a business investment from
  that perspective, we see this as an appropriate
22
23 number.
24
                MR. PULOMENA:
                               This is John
25
  Pulomena, if I can comment. When you look at the
```

```
relationship that the county has with Carteret,
  all of its 25 towns, the type of programs we put
  together is not just isolated on one particular
  project, but there is a partnership and a
 5
  contribution that the county makes and works with
  Carteret and many other projects as well.
 6
 7
                So you have to look at it more
8
  holistically. And more importantly the fact that
  I think the cost savings at the borough will
10
  realize long term by having the regional parking
11 management as opposed to just Carteret having to
12
  manage it will result in savings that the Borough
13
  of Carteret will be able to realize, if we do it
14
  on a regional basis, and that's been the goal of
  the county as a whole and the commissioners.
15
16
                As you know, in our pursuit of the
17
  North Brunswick Train Station Parking Facility,
18
  now Carteret and expansion on that from a
19
  regional perspective.
20
                MS. RODRIGUEZ:
                                I value that.
                                                And I
  value, believe me, with MCIA does, what Middlesex
22
  does, what the Improvement Authority does for its
23 municipalities and boroughs and towns.
24
                MR. AVERY: Could I just, my
  understanding then is that no actual fair market
```

```
appraisal was done of the property. It's priced
  at or its valued at what you think the revenue
  will support in terms of a loan amount or a
  purchase price.
 4
 5
                It could be higher, it could be
  lower than that, but that's what you've done.
 6
  You've projected out what the revenue stream will
  support and that's the price of this property; is
  that correct?
10
                MR. INVERSO:
                              Ultimately, that's how
11
  we came up with the five and-a-half million
12
  dollar price is looking at the revenue stream,
13
  understanding that we're coming out of a
14 pandemic, so revenue has been depressed from what
15 normally in the normal world be.
16
                So understanding that that is
17
  projected to increase, you know, might not be a
18
  pure dollar for dollar for what it was the
19 facility was built at and the projected revenue
20 supports only a certain amount of debt service
21
  and that's how we came up with the five
  and-a-half million.
22
23
                MR. AVERY: And we're hopeful we're
24
  coming out of a pandemic, not going into round
2.5
  four.
```

```
MR. INVERSO:
                            Understood.
1
                                           There's a
 2
  little bit of a risk component there that's
  included, but we expect the projections to come
         They're just projections, so you also have
 4
  true.
  to take them with a grain of salt.
                                       That's why
  there's a little bit of coverage and cushion just
7
  in case in the numbers.
 8
                So it would be hard to say those
  exact revenue figures are going to come true, so
10
  we're going to utilize every single dollar of
11
  that for our debt service because we do have to
  be cautious that things could change over time,
12
13
  so we came up with that figure and we feel it's a
14
  fair number.
15
                MR. AVERY:
                           So essentially, the sale
  price is approximately just a little bit higher
17
  than half price of what it costs to construct two
18
  years ago.
19
                MR. REIMAN:
                             It opened two years
20
  ago, certainly the construction was for several
  years prior to and it was --
22
                MR. AVERY:
                           Okay. I understand.
23
         There's no statutory requirement for an
  appraisal to transfer ownership of a public
  asset, is there?
25
```

```
MS. SUAREZ: I don't think there is,
1
2
  at least yet.
 3
                   RATNONE:
                              There is not.
 4
                MR. AVERY:
                            Thank you.
 5
                             Just to refer to that
                MR.
                    REIMAN:
  point, I would remind the team that six million
 6
  dollars is what's outstanding on the borough side
  and some of that has been paid down.
                                         That's what
  we financed in 2019.
10
                So the balance of those funds were
11
  provided in grants and or contributions by the
12
  business district to support growth in the area
13
  in the parking garage. So the public was only
14
  out six million and some of that has been paid
  down over the last couple years.
16
                MR. RAINONE: So effectively, the
17
  Improvement Authority is stepping in the shoes of
18
  the borough and we believe that with our new
  parking initiative, we now have the ability to
19
20
  maybe run this more efficiently and kind of cost
  the scale a little bit better.
21
22
                So I just want to make sure that
23
  it's clear that whatever grants or contributions
  that were made by the business district, they'll
  still be a fully functioning parking deck.
```

That's what they contributed to. 1 2 We're just stepping in, swapping one 3 governmental entity for another and swapping, once again, a county wide entity that we believe 4 is going to have more expertise and the ability to get reduced costs to do this operation. 6 7 MS. RODRIGUEZ: My last comment and, 8 you know, in fairness to MCIA and to the mayor and to the borough, you know, and even calculated 10 in the cost of a parking space, a couple of years 11 lago, even at nine million for that many spaces, 12 anywhere between -- if you add all the soft costs, anywhere between 18, \$20,000, that is a 13 14 phenomenal cost for a parking space. 15 By today's standard, I don't think you'll get that. It's probably up 20 percent 17 with everything that's gone on in the world now. And talking in terms of figures, financially, 18 19 it's sound. And I have to say, you know, that 20 was a fair price for parking even at that time. 21 MS. SUAREZ: I do have one more 22 question. In reading the application, I want to 23 make sure what I'm seeing is accurate. Is there an anticipated shortfall, a revenue shortfall of a \$115,000 in year one on behalf of the

```
Improvement Authority. Is that accurate?
1
 2
                MR. INVERSO:
                             No, that's not
 3
           No, we're actually capitalizing
  correct.
  interest on the bonds, so that any revenue that's
4
  generated from the facility is excess revenue
  that we can utilize for future use if necessary,
  so we're not paying any principal interest during
  that first year, but we anticipate that the
  facility will generate revenue.
10
                Though it's giving us a little bit
11
  of a buffer, as Mr. Avery said, is hopefully
  coming out of the pandemic and allowing the
12
13
  revenue to ramp up.
14
                MS. SUAREZ: So should worse case
  scenario, right, should there not be enough to
15
16
  cover the first years debt payment, does the
17
  Improvement Authority have a plan for that, or
18
  are they just going to rely on the county
19
  quarantee?
20
                MR.
                   INVERSO: Well, the first year
  debt payment is capitalized, so it's being paid
22
  out of the capitalized interest account, so
  there's no out of pocket that would have to be
23
  paid by of the authority or the county during
25
  that first year.
```

```
Right. So first year,
1
                MS. SUAREZ:
2
  after the capitalized first year, there would
  have to be payments. Let's just say things
  haven't improved much or they're improving, but
  they're still going to be a revenue shortfall to
  cover the full debt service, is there a pool of
 6
  money, is there a plan for how we're pooling
  that, or is it going to be relied on with the
  county guarantee?
10
                MR. INVERSO:
                              I want to clarify
11
  something and then we'll answer your question.
12
  So capitalized interest will run through 2022 and
13
  part of 2023. So there's a portion of debt
14
  service that will be payable in 2023, but by that
15
  time, we'll have essentially a year and-a-half
16
  revenue from the facility which should be more
  than sufficient to pay that debt.
17
18
                And then we start amortizing
19
  principal in 2024. And that principal is
20
  structured to be in conjunction with the
21
  projected revenues so the principal is lower in
22
  the beginning of the debt issue and will increase
23
  over time as revenues increase.
24
                So the expectation is that there
  will be more than enough revenue to pay that debt
```

```
service as it comes on board.
                                  If it's
1
  sufficient, then through the mechanism of the
  county quarantee that Jason can certainly walk us
  through if you'd like, the guarantee of the
  county would be called upon and they would pay
  any shortfalls that would be in existence at that
 6
7
  point.
 8
                MR. PULOMENA:
                               Let me add to that.
  The last couple of years have been really tough
  with the pandemic, but if you look at the
10
11 |financial position of Middlesex County at this
12
  point in time, you have close to 85 million
13
  dollars of retained surplus built into our
14
  operating budget, 60 million dollars of capital
15 investments on debt service this year has gone
16
  down about eight million or so and going down
17
  next year.
18
                So the 316,000, under a worse case
19
  scenario, to us, we recognize the risk, but at
20
  the same time, our greater goal and our greater
21
  investment, as we stated earlier, is we're
22
  looking to build a regional parking management
23
  facility that creates efficiencies and savings
  and benefits the municipalities that they can't
  really take advantage of if you do it in isolated
```

```
1
  towns.
 2
                So the county is well positioned
  with its AAA bond rating. And if you look back
  over the last five or six years, we have not gone
  out to the bond market, other than for maybe
  Chapter 12, so our financial house is in a very
7
  strong position to manage the investment we want
  to make into the regional solution for parking
  facilities.
10
                MS. SUAREZ:
                             Thanks for that.
                                                Mr.
11
  Polos, was there something you wanted to add on
12
  that or no?
13
                MR. POLOS:
                           No, I think the
14 administrator did a great job in responding.
15
                MS. SUAREZ:
                             And then I just want to
16
  clarify one point because I know there was some
17
  talk about stepping in the shoes. When was the
18
  debt anticipated to fall off for the city versus
  how far out it will be pushed with the
19
20
  Improvement Authority?
21
                MR. REIMAN: The borough's debt
22
  would expire in 2043 for the parking deck portion
  of the overall bond that was issued in 2019, and
23
24
  I don't have the county.
25
                MR. INVERSO: The Improvement
```

```
Authority bonds will be issued for 30 years, so
  2051, and that's well within the useful life of
 3
  the project.
 4
                MS. SUAREZ:
                             Okay.
                                    Any other
5
  questions from members of the public or board
  members?
                MR. LIGHT:
                            I mine as well say I
8 have some questions and concerns, but I'm not
  going to address them at this point.
10
                MS. SUAREZ:
                            Okay. Fair enough.
11 Okay. I know that we have a whopping five
12 members today, which is putting us dangerously to
13 not having a quorum, let alone some of the
14 numbers to vote. At this juncture, on some of
15 the things I've heard thus far, I don't know if
16
  there's enough here to compel us to vote today to
17
  find positive findings for the guarantee.
18
                MR. LIGHT:
                           I intend to vote no for
19
  it.
20
                MS. SUAREZ:
                             Thank you, Mr. Light.
21 I think from my vantage point, I would be moving
22
  for a motion to table this to next month.
23
                MS. RODRIGUEZ: I'm going to second
24
  that because I thought some of the responses were
  really important and this has been a much better
```

```
dialogue then what, I'm going to be honest, than
  I had anticipated. I didn't get to read the
  information yesterday.
 4
               Parking is of course, as a utility,
5
  is fascinating to me. And Mayor, I fully respect
  your comments on sometimes we want to do what's
  best for our cities and parking garages.
  is, coming from a city like Paterson, you know,
  lit's in such a diverse community, listen, I feel
  for people with parking needs.
11
               You know, the merchants, and all
12
  kinds of merchants. So I, you know, I would
13
  second the motion to table so we can come back
14
  collectively and go over this again. And, you
15 know, if the borough feels that they can't do it
16
  and the Improvement Authority has a mechanism in
17
  place, not only to run and operate, but make a
18
  successful, that's always a positive thing.
19
               But, you know, I'm going to second
20
  the motion just to table it for now until maybe
  we can have a special meeting sooner than later
22
  and talk about this. I'm just going to put that
23
  on the table.
24
               MS. SUAREZ:
                             Thank you, Idida.
25
  think that makes sense. I'd be happy to have a
```

```
follow up conversation. And then if there are
  any additional questions, we'll gather them from
  the board members and get them over in writing so
  that way it can be fruitful and we can work
  through any of them immediately before coming to
  our next vote. So with that being said, I will
  ask for a motion to table.
8
                MR. BENNETT: Director, I have you
  on the motion and Miss Rodriquez on the second.
10
                MS. SUAREZ:
                             Great.
11
                MR. BENNETT: Miss Suarez?
12
                MS. SUAREZ: Yes.
13
                MR. BENNETT: Mr. Close?
14
                MR. CLOSE: Yes.
15
                MR. BENNETT: Mr. Avery?
16
                MR. AVERY:
                           Yes.
17
                MR.
                    BENNETT: Miss Rodriquez?
18
                MS. RODRIGUEZ: Yes.
19
                MR. BENNETT: And Mr. Light on the
20
  motion to table?
21
                MR. LIGHT:
                           Yes.
22
                MR. BENNETT: That motion is
23
  adopted.
24
                MS. SUAREZ: Okay.
                                    I thank
25
  everybody for their time and their candor today.
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I know there were quite a lot of you.
  appreciate Carteret and the administration
  participating even though they're not an
  applicant.
 4
 5
                I think it was very helpful to hear
  their vantage point in how this will be helpful
 6
  to the city, so I appreciate that very much.
  Next up is Jersey City Redevelopment Agency.
 9
                MR. MCMANIMON: Good morning,
10 Director.
             Kevin McManimon from McManimon,
11 Scotland and Baumann, bond counsel to the agency.
12
  So I know with me today are Chris Fiore, the
13 assistant executive director for the JCRA, Diana
14 Jeffrey who is the executive director.
15
                Jack Sekora who is the acting CFO
16 for the City of Jersey City. Matt Wielkotz is
17
  the CFO for the JCRA, Mike Hanley from NW
  Financial and Jim Fearon, bond counsel to the
18
19
  city. I'll pause for a second in case anybody
20
  needs to get sworn in.
21
                (At which time those wishing to
22
  testify were sworn in.)
23
                MR. MCMANIMON: So Director, and Mr.
24
  Bennett, I want to thank you for your time to
  have a preliminary discussion on November 19th.
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In this application, the JCRA is seeking positive
  findings under N.J.S.A. 40A:5A-6 for bond
  resolution and addenture (ph) authorizing the
  issuance of debt and findings under the same
 4
  statute for a proposed city subsidy agreement via
  general obligation credit support and also
 6
  approval under N.J.S.A. 40A:12A-29(a) to sell the
  obligations on the negotiated basis.
 9
                As we had discussed a couple weeks
10
  lago, this is an extraordinary opportunity for
11
  Jersey City. The city has a vision for the bay
12 front area, which is in the western section of
13
  the city on the waterfront.
                                That includes a mix
14
  of residential uses with open space and other
15
  amenities that's really unlike any in the area.
16
                There will be a significant amount
17
  of affordable and work force housing. When I say
  significant, I mean at least 20 percent and
18
19
  upwards of 35 percent, which is really an
20
  extraordinary amount. Some of the other city
21
  priorities for this area are living wages for
22
  workers and green infrastructure development, so
23
  those schools really set the stage for this whole
24
  project.
                This area was once a vibrant and
25
```

```
diverse part of the city. Urban flight took over
  in the 1960's and the area was subsequently
  contaminated by industrial uses. In community
  groups spearheaded a movement to clean it up, and
  more recently, Mayor Fulop's administration
  determined to take control of the site and to
7
  actively direct its development.
 8
                In addition to that, in the spring
  of 2020, Governor Murphy and others announced
  plans to extend light rail service to this bay
10
11 front area. So the history here is important and
12
  I ask you to consider that. The city's downtown
13
  area experienced a renaissance in the 70's and
14
  the 80's.
15
                That renaissance was really
  stimulated by the city's prime location and
17
  transportation infrastructure that served the
18
         The hope and expectation here is that the
  direct action by the city and the agency now in
20
  what is a key geographic waterfront location with
  what will be new light rail access will likewise
22
  lead to a renaissance in the bay front area that
  mirrors the renaissance that the downtown at
  large experienced a few decades ago.
25
                So the debt that was issued here,
```

```
initially by the city, and now proposed to be
  issued by the JCRA finances the purchase of an
  asset land of 70 acres of land whose value will
  only increase as a result of increased investment
 5
  in infrastructure that is being and will be made
 6
  by the state and the city.
                We believe that with key public
8
  stakeholders, paying attention and investing time
  and energy into this project, and by that, I mean
10
  the city, the redevelopment agency, the New
11
  Jersey Infrastructure Bank, the DEP, the DOT, the
12
  EDA, the HMFA, among others, the private
13
  development market will undoubtedly see the value
14
  of also investing their time and energy in the
  redevelopment of this area and we know in JCRA
15
16
  undertook a public solicitation process in 2019
17
  and they got six responses for part of the area.
18
                And we narrowed it down, and are now
19
  negotiating with two redevelopers with a view
20
  towards selling a portion of the bay front
21
  property to those redevelopers who will then
22
  redevelop the site consistent with the city's
23
  vision.
            In our view, transferring the debt for
  this project and the land to the agency makes
2.5
  sense.
```

```
1
                The agency, through its
2
  professionals, its personnel and the
  redevelopment powers bestowed upon the
  redevelopment law is really designed to achieve
 5
  the city's goals here, more so than the city is.
 6
                And it was important for the city to
  move fast back in 2018 to set the table for this
  right now, but it's more appropriate now for the
  agency to take this ball and move it down the
10
          So the city's outstanding Bond
  field.
11 Anticipation Note matures in 2022.
12
                And rather than roll it over and
13 make a principal paydown under the local bond
  law, the JCRA intends to take over the debt and
15 it will pay down tranches of the debt from land
16
  sale proceeds over the course of time.
17
  city's subsidy will help the agency get the best
18
  possible interest rate on the debt that we
  propose to issue here.
19
20
                And likewise, undertaking the sale
  on a negotiated basis is really the best way to
22
  structure this kind of financing, so we're
23
  requesting authorization in an amount not to
24
  exceed $169,810,000. At this time, the agency
  intends to issue just under 125 million dollars.
```

```
The purposes of which will enable
1
2
  the agency to take out the city's outstanding 117
  million dollar Bond Anticipation Note as well as
  raise between 7 and 8 million dollars in new
  money to finance additional project costs.
                That's the presentation I wanted to
 6
7
  ask you to consider and we're prepared to answer
  any questions you may have.
 9
                MS. SUAREZ:
                             Thank you very much.
10
  One of the things that I would like to highlight,
  so in our prior conversations, and what I'd like
12
  to maybe highlight a little bit for the rest of
13
  the membership and the public is if you could
14
  just highlight again for us briefly, I know that
15
  I think Jersey City is pretty proud of this
16 project.
17
                And maybe if we can talk about,
18
  think sometimes we throw this term around a
  little too loosely, but perhaps in this
19
20
  circumstance it does actually make sense, about
  its transformative qualities, and how this is
22
  going to make a real impact for the city.
23
                MR. MCMANIMON:
                                Director, you're
24
  talking about the project in general and its
25
  impact on the city?
```

1 MS. SUAREZ: Yes. 2 MR. MCMANIMON: So one of the chief 3 things is this process is going to enable the project, or this site rather, to get cleaned up. This all springs from an effort by a community group to clean up property that's contaminated. 6 7 We're talking about a substantial 8 piece of property on the waterfront that is contaminated with chromium and other 10 contaminants, and through the litigation and the 11 settlement that sprung from that litigation, 12 Honeywell is responsible for cleaning up part of 13 it and the city has taken that responsibility to 14 clean up part of it as well. 15 The city is also going to expand 16 some resources now in installing necessary 17 linfrastructure in the area and creating open 18 space pockets that we think is going to increase 19 the value of this property so that when we take 20 it to the private development market, we've taken 21 some of the risk off of the table for those kind 22 of entities, making it, we think, even more 23 attractive than a clean key waterfront piece of property would otherwise be. 25 In doing all that, we ultimately

```
expect to create opportunities for people in the
  affordable housing world that will be associated
  with amenities that they might not normally see.
  Again, we're talking about a key, location,
  location, location.
 6
                You hear it all the time.
                                           Imagine
7
  20 to 35 percent of affordable and work force
  housing on a piece of property like this.
  Waterfront, now clean serviced by light rail and
10
  other new infrastructure improvements creating
11 ratables for the city.
12
                So the city is going to be able to
13
  achieve some of its goals by serving those under
14
  served communities by doing so in this way, the
15
  city can also help and support living wages for
16
  workers in the area and also ensure that not only
17
  is it cleaned up, that the site is cleaned up,
18
  but that green style infrastructure is
19
  incorporated into the development going forward.
20
                Those are some key policy goals for
  the city and the redevelopment agency, that
22
  undertaking the development in this way helps us,
23
  really forced to be recognized by the private
  development market when they might not otherwise
2.5
  do that.
```

```
MS. JEFFREY: To that, everything
1
2
  that Kevin said, 100 percent, to that, I would
  like to add, there is a narrative here of
  environmental justice because the groups that
  organized to confront the issue of contamination
  and motivate the city to go after the original
  polluter was because these were low income
  families living in this area that were beginning
  to experience illness as a result of the
10
  contamination, and they were really the ones who
11
  fought the good fight and brought this to light
12
  and the city took up the mantle and did the right
13
  thing.
14
               And we want to continue that by
  making sure that they're not shut out of the
16
  benefits of this project and that's why there is
17
  this inclusion of 35 percent affordable housing
18
  so that these residents can now take part in the
  success of their efforts and that we can all come
19
20
  together, and sort of completes the circle.
21
               MS. SUAREZ:
                             Thank you for that.
22
  think that's important to highlight. And I think
23
  it's going to make a pretty big difference for
  the city, so I think that's important. I do not
  have any other questions. I'll ask any of the
```

```
board members or members of the public if they
  have anything else to comment or add or question
 3
  on this application.
 4
                            Director, I would like
                MR. AVERY:
5
  to follow up the last statement and ask if
  current residents of the area will be given
  preference in some way, shape or form to the new
  affordable housing?
 9
                MS. JEFFREY: Well, we haven't,
10
  there's a long answer and a short answer. And
  the short answer is, we haven't gotten there yet.
  Right now with the city employees is we have a
13
  Division of Affordable Housing that enforces the
14
  affordability controls and ensures that the
15 developers are following the guidelines that are
  set by city ordinance.
16
17
                The process in place right now is a
18
  lottery system, so that creates a completely
19
  neutral and fair on its face expression of
20
  selecting the candidates, but we're a couple
21
  years away from having the units go on-line, so
22
  I'm sure we're going to continue those
23
  conversations in order to reach that goal that
  you just articulated.
25
                MR. AVERY: Thank you.
```

```
1
                MS. SUAREZ:
                             And you know what, just
2
  for clarification, one more item. Kevin, if you
  can explain this a little bit. It's my
  understanding that currently, this debt is on the
 5
  city's books, right. So while this structure is
  slightly changing because it's going to be going
 6
  over to the redevelopment agency that the city
  litself is still going to be guaranteeing it.
 9
                So it doesn't necessarily change
10
  their debt structure so much, but hopefully does,
11
  right, but if maybe there's not a quick sale or
12
  as quickly as anticipated or the revenue isn't as
13
  high as anticipated, then the guarantee would
14
  still kick in.
                MR. MCMANIMON:
15
                                That's right.
  will say too, in order to guard against that
17
  partly, we're trying to issue as much as this
18
  debt as we can on a slightly longer term basis.
19
  The way we're structuring this is a short term
20
  note, a medium term note and a long term bullet
21
  maturity.
22
                And we think that best reflects the
23
  short, medium and long term plans for the use of
  the property. And rather than having to keep
  going into the market regularly for parts of the
```

```
area that we think are going to be dealt with on
  a long term, we think that's the best possible
  financial plan we can come up with, and it serves
  both the agency's interest and the city's to do
 5
  that.
 6
                MS. SUAREZ: Okay.
 7
                MS. JEFFREY:
                              Might I just add, in
  response to Mr. Avery's point, I failed to
8
  mention there is a committee of local residents
10 and also members of the faith based community who
11 have been advisors to this effort since the very
12
  beginning, so we're going to continue to work out
13
  these issues with them as we go along.
14
                MR. AVERY: Thank you.
                MS. SUAREZ:
15
                             Any other comments or
16
              Hearing none, do we have a motion?
  questions?
17
                MS. RODRIGUEZ:
                                I make a motion.
18
                MR. CLOSE:
                           Second.
19
                MR. BENNETT: Miss Suarez?
20
                MS. SUAREZ: Yes.
21
                MR. BENNETT: Mr. Close?
22
                MR. CLOSE:
                          Yes.
23
                MR. BENNETT:
                             Mr. Avery?
24
                MR. AVERY:
                           Yes.
25
                MR. BENNETT: Miss Rodriguez?
```

```
1
                MS. RODRIGUEZ:
                                Yes.
 2
                MR. BENNETT: Mr. Light?
 3
                MR. LIGHT: Yes.
 4
                              Motion approved.
                MR. BENNETT:
 5
                MS. SUAREZ:
                             Okay. And I think the
  professionals mainly remain the same for the
 6
7
  second one?
 8
                MR. MCMANIMON: Yeah, the exact same
  team for the second application. I imagine we
10
  don't need to continue to be resworn in. Remind
11
  everybody is still under oath. So again, we
12
  appreciate the opportunity to consider this next
13 application.
14
                In this application, the
15
  redevelopment agency is asking for the exact same
16
  fundings and approvals. Positive findings under
17
  40A:5A-6 in connection with the issuance of debt.
18
  Positive findings under 40A:5A-6 for a general
19
  obligation credit report subsidy for the debt
20
  from the City of Jersey City, as well as,
21
  approval under 40A:12A-29(a) to sell the
22
  obligations on a negotiated basis.
23
                To some of you this application may
24 look a little familiar. This project is another
  opportunity to advance the collective interest of
```

```
the JCRA, the city, county college and Hudson
1
2
  County.
 3
                The college is looking to upgrade
  its facilities, and with the assistance of the
4
  Hudson County Economic Development Corporation
  which is, in turn, an arm of the Hudson County
  Improvement Authority.
                           It's in the process of
  building new facilities in the Journal Square
  area.
10
                That process will take a few years,
11
  so while the college will convey title to its
12
  property under this deal to the existing building
13
  on Sip Avenue, it won't vacate the property for a
14
  few years. In the meantime, this structure will
  help the college advance the capital project its
16 undertaking because they can raise capital now
  from the sale of the property.
17
18
                So the agency, backed by the city's
19
  general obligation subsidy agreement credit
20
  support wants to purchase the property now in
21
  order to get control of this property which is in
22
  a prime location. So it's prepared to buy the
23
  property now and to let the college continue to
  occupy it for three years.
25
                During this three year term, the
```

```
agency will identify developers that will
  ultimately redevelop the property and it will
  spend that time framing out deals with those
  prospective developers.
 5
                In our view, the structure serves
  the interest of the agency and the city because
 6
  it helps set the stage for the achievement of the
  vision that's articulated in the Journal Square
  Redevelopment Plan, here a mixed use project and
10
  an affordable housing project.
11
                The structure also serves the
12 interest of the county college and Hudson County
13
  because it helps facilitate a major capital
14
  project that they're collectively undertaking,
15
  which is a new mixed use building with classrooms
  and other academic facilities and college
16
  administrative offices, a gym, wellness
17
18
  facilities and other similar amenities all in a
  downtown high rise setting.
19
20
                These similar dynamics existed a few
  years ago at which time the agency, with the
22
  backing of the city's credit, financed the
23
  acquisition of a county college building on
  Pathside, also in the Journal Square area.
25
  that time, the city and the agency envisioned
```

```
transforming that building into a cultural arts
1
  hub for the region, although it did not have a
 3
  concrete plan at the time.
 4
                Since then, the agency identified
5
  the Pompidou, which is a prestigious museum from
 6
  France to open and operate a satellite museum
7
  location here in Jersey City.
                                  This financing is
  pretty straight forward.
 9
                The agency is going to issue notes
10
  to finance the purchase of the property with the
11
  city's credit supporting the debt, which will
12
  help secure the lowest possible interest rate.
13
  The agency will ultimately sell the property and
14
  use the proceeds of the sale to retire the debt.
15
                In the meantime, the college will
16
  occupy the property and will be financially
17
  responsible for operating and maintaining it.
18
  The plan is for the agency to issue the note on a
19
  three year basis, pay off that maturity with
20
  proceeds from the land sale to ultimately
21
  redevelopers that we identified during this three
22
  year period.
23
                We hope that the track record with
24
  the Pathside project that I just mentioned
  provides some comfort about the agency's ability
```

```
to accomplish the city, county and regional
1
2
  goals. So the purchase price between the parties
  is 16 million dollars.
 4
               The agency intends to issue not to
5
  exceed 18 million dollars. That will finance the
  purchase, cost of issuance, capitalized interest
  as well as costs that the agency will incur
  during this three year period in connection with
  lits efforts to identify and solicit redevelopers
  for the property.
10
11
                So that's our presentation, and
12 likewise, we're happy to answer any questions
13
  that you may have.
14
               MS. SUAREZ:
                             Thank you. I wanted to
15
  clarify one item. So issuing the three year
16
  notes, I get that. What would the impact be to
17
  the city if the redevelopment agency cannot find
18
  the redeveloper in those three years? Worse case
19
  scenario I guess.
20
               MR. HANLEY:
                            This is not a lot of
  debt in context of Jersey City. I think we made
22
  under 800 million dollars of debt, but the net
23
  debt is over 500 million. On an annual basis
  issued much more than this. We would be very
  unhappy to have to include it in the budget, but
```

certainly could. 1 2 MR. MCMANIMON: In three years time, if that's the situation we're facing, we would roll the note over again so we're not talking about having to come up with 16 million dollars at the time. MR. HANLEY: I do think it's 8 probably in the pinhole risk scenario. We aren't talking about very valuable land in a part of the 10 world that's constantly developing, but certainly 11 nonetheless, can't predict the future, and we're 12 seeing strange things. Certainly as we stand 13 here now, we don't have any reason to believe 14 that redevelopment (inaudible) in the space. 15 MR. MCMANIMON: I would also suggest that the risk of that scenario happening is 17 infinitesimally smaller than the risk associated 18 with the Pathside project in finding a museum 19 developer. And when you see what the JCRA and 20 the city team were able to come up with in lidentifying the Pompidou which, to people in the 22 museum world, is significant. 23 And I encourage you all to become people in the museum and visit this site when it's ready. The risk is much smaller than we're

```
not going to be able to find mixed use and
  affordable housing developers in the Journal
  Square section of Jersey City than we were in
  finding a partner in the arts world.
 5
                MS. SUAREZ: I don't pretend that
 6
  the risk is great.
                       I was just curious.
 7
                MR. MCMANIMON:
                                Understood.
 8
                MS. SUAREZ:
                            My hat is also Doomsday
  prepper, so I'm just always preparing for what
10
  that worse case scenario could possibly be.
11
                MR. MCMANIMON: I appreciate the
12
  question because it enabled me to say Pompidou a
1.3
  few more times.
14
                MS. SUAREZ: Out of curiosity, Mr.
  Hanley, do you have an idea of what that figure
  would possibly be if everything went sideways?
17
                MR. HANLEY: You're asking what debt
18
  service would be on 18 million dollars?
19
                MS. SUAREZ:
                             I rely on your math
20
  more than mine.
21
                             About a million dollars
                MR. HANLEY:
22
  a year.
23
                MS. SUAREZ:
                             Thank you very much.
24
  That's it for me. Members of the public or
  Board, I open it up if there are any other
```

```
questions or comments. Hearing none, do we have
1
 2
  a motion?
 3
                MS. RODRIGUEZ: I'll make a motion.
 4
                MR. AVERY: Second.
 5
                MR. BENNETT: Miss Suarez?
                MS. SUAREZ: Yes.
 6
 7
                MR. BENNETT: Mr. Close?
 8
                MR. CLOSE: Yes.
 9
                MR. BENNETT: Mr. Avery?
10
                MR. AVERY:
                           Yes.
11
                    BENNETT:
                             Miss Rodriguez?
12
                MS. RODRIGUEZ:
                                Yes.
13
                MR. BENNETT: Mr. Light?
14
                MR. LIGHT: Yes.
15
                MR. BENNETT: Motion approved.
16
                MR. MCMANIMON:
                                Thank you all very
17
  much. Appreciate it.
18
                MS. SUAREZ: Good luck with the
19
             Next up I believe we have Pompton
  projects.
20
  Lakes. I definitely saw Mr. Pearlman pop up
21
  there at some point and I also see Mr. Beinfield.
22
                MR. PEARLMAN: Director, I'm happy
23
  to introduce who is here and have the non lawyers
  be sworn in and thank everyone for their
25
  patience. It's been an interesting morning,
```

```
slash, early afternoon. We'll try to be quick.
1
 2
               With us today is the mayor, Michael
 3
         We have the chair of the redevelopment
  Serra.
  agency, Andrew Silverstein, their counsel, Andy
  Brewer. I believe the BA is also with us today,
 6 Kevin Boyle. Bob Beinfield is bond counsel to
  the municipality.
                     I think that's it for the
8 municipal side.
 9
               On the developer side, Dennis Loya
10
  and Craig Ryno are on, and myself, Steve
11 Pearlman, Pearlman and Miranda. Patty Ryou, my
12
  partner, Adam Peterson, also my partner are the
13
  counsel to the redeveloper. With that, I'll take
14 a pause and the non lawyers can be sworn in.
15
                (At which time those wishing to
  testify were sworn in.)
17
               MR. PEARLMAN: Director, following
18
  up on our meeting from last week, which was very
  helpful, this is an application for not to exceed
19
  half a million dollar non recourse to the
20
  municipality Redevelopment Area Bond to help the
22
  developer with this 53.5 million dollar project
23
  that will help transform the downtown Wanaque
  Avenue redevelopment corridor.
25
               The redevelopment area designation
```

```
goes back to 2008 and has been amended in recent
          The redevelopment plan was adopted at the
  beginning of the year. The redevelopment
  agreement and the financial agreement were all
  approved in the first and second quarter of the
 6
  year.
                The project is for 212 units, seven
  percent of which are affordable. 279 parking
8
  spaces, 7100 square feet of retail commercial
  space which will create a 59 construction jobs
10
11 and the mayor and the chairman will speak a
12 little bit later about how important this is to
13 the borough.
14
               As I said, a 53 and-a-half million
  dollar project, 65 percent debt is anticipated.
16
  34 percent equity contribution from the developer
17
  with a one percent RAB bond translates to just
18
  over 18 million dollars of equity from the
  developer a first lien mortgage loan of almost 35
19
  million and the half a million dollar RAB.
20
21
                The structure and the financial
  agreement, the payment in lieu of tax arrangement
23 has a seven percent PILOT in years one through 10
  to help launch this project. And in return, in
25
  the last 20 years, the developers agreed to give
```

```
back more than 10 percent. Years 11 through 15,
2
               Years 15 to 20, 12 percent.
  11 percent.
 3
                And in years 21 to 30, 13 percent.
  That will result in 23.1 million dollars to the
4
  municipality over 30 years versus what is
  presently $112,000 dollar a year site.
  revenue that we're producing from this project,
  even with this PILOT and RAB subsidy is over
  seven times what it would have been to the
  borough if there had been a tax deal.
11
                I will note that this is not just a
12
  developer request.
                       There is an email which I
  think I shared with the Director in our meeting
13
14
  third quarter of this year that the first lien
15
  mortgage bank, their underwriting is dependant on
16
  the ability for this particular PILOT to be
17
  approved.
18
                Just to give you a little more about
19
  the number and why this is so important for
20
  whether this project will go forward, the IRR,
21
  Internal Rater of Returns to the developer, if
22
  there is no PILOT or RAB, would be under two
23
  percent and that's just not financeable.
24
                With the PILOT and RAB, the return
  would be just under 11 percent, so that would be
```

```
something, as I mentioned, that capital can
  finance. Because the RAB is a nominal RAB and
  only just under $500,000, the principal
  amortization for the 30 year PILOT and bond would
 4
  be under $20,000 a year.
               We're going to try and issue this as
 6
  close as possible to the CO. We don't have to
  deal with capitalized interest and there was a
  request at the meeting last week that the
  proceeds would be earmarked for public purposes.
11
               And because there is a relocation of
12
  a store name involved here, ancillary sewer and
13
  water fees, we are able to accommodate that
14
  request and make the RAB proceeds earmarked for
15 that.
         There was also a request at last week's
16 meeting regarding the traffic impact.
17
               And because this is a downtown
18
  project, could the developer add bike racks to
19
  the site and the developer came back and has
20
  agreed to add 65 bike racks. Summing up, there
  is a 23.1 million dollar revenue production to
21
22
  the township just under 3 and-a-half million, if
23
  there is no project, and as I mentioned earlier,
  the bank mentioned without the subsidy, there is
25
  no project.
```

```
1
                Again, the mayor and the BA will
2
  speak to the cornerstone nature of this project.
  300 construction jobs to be permanent, there is
  also is a shared parking arrangement and this
  helps deal with some extraordinary costs
  involving sewer and stormwater.
 6
7
                So we are, in particular, asking for
  private sale of the RAB under 29(a)(3) for the
  redevelopment law because there is no market for
10
  this bond, absent the developer's affiliate
11
  buying it. And also under the RAB laws seeking
12
  67g approval because the RAB will mature
13
  (inaudible) PILOT that where detailed earlier.
14
                With that, Director, first, let me
15
  throw it over to the mayor and then perhaps the
16
  chairman of the redevelopment agency can give you
  the township's view of the nature of the project.
17
18
  Mayor?
19
                MR. SERRA:
                           Hello, everybody.
20
  very excited about this project because we're in
21
  the process in the last 10 years of redeveloping
22
  our downtown. Our downtown in the 70's used be a
23
  mega shopping area for all Passaic County, and
  when box stores came in on the highway, that kind
25
  of disappeared.
```

```
We're trying to revitalize our
1
 2
             This will help us revitalize our
  downtown.
             This is one of the few projects that
  downtown.
  we've already started. We're hoping the retail
 5
  on the bottom, the living space on top will bring
  in more walking (inaudible) as we call it.
 6
 7
                Ourselves have put in a parking
8
  structure in the back, it's not a structure
  itself, but we put a million dollars in for
10
  parking behind it that we own to accommodate all
11 the anticipated parking. We do have an active
12
  theatre downtown and some of that parking is used
13
  for that, so we are excited about bringing the
14
  project into town.
15
                MR. SILVERSTEIN:
                                  This is Chairman
16
  Silverstein. Just to piggyback on to what the
17
  mayor said and chair person, I know you don't
  like the word transformational, but I heard in
18
19
  the last presentation impactful, and that is what
20
  this project will be is impactful, not only for
21
  what it brings to the site, but as we mentioned
22
  in our meeting the other day, we have looked upon
23
  the as a walking community.
24
                This will bring hopefully 212
  families into downtown being able for them to
```

```
walk to the downtown area. I think just on the,
  as this project has moved forward, the impact on
 3
  the town has been significant.
 4
               We were able to attract a
5
  supermarket which we haven't had in a number of
 6
  years, stores are coming in, into our vacant
  stores, and we're hoping that this will encourage
  other people to modernize their buildings,
  modernize downtown. And as the mayor said,
  hopefully bring Pompton Lakes back to the center
  piece of Passaic County as it was years ago.
12
               MR. PEARLMAN:
                               I think that's our
13
  presentation, Director. I'm pushing quickly
14 because I'm sure people are tired. It's been a
15
  long day. We're happy to field any questions.
16
               MS. SUAREZ:
                             Thank you very much,
17
  and I appreciate your patience, both you and a
18
  couple of the applicants before you and after you
19
  for their patience. We were so close to staying
20
  on time for so long.
21
                So the last thing I would like for
  you to highlight that we did discuss in our
23
  premeeting, which I think is always helpful,
  my perspective, and I think from the publics as
25
  well.
```

```
If we can talk a little bit about
1
2
  what some of these items from the RAB money will
  be utilized for. I think you did put that in the
  application, but if you can highlight that, I
 5
  think that's great.
 6
                MR. PEARLMAN: Certainly, Director.
7
  I think we went back and the extraordinary cost
  that I referenced were the relocation of the
  sewer main, the work regarding the storm and
10
  sanitary, the sewer to the site and also
  elevation issues along with water and sewer
12
  connection fees.
13
                So I think, amongst that group of
14
  infrastructure, the RAB proceeds is it's only a
  gross half million dollars to be allocated
15
16
  (inaudible) extraordinary costs.
17
                MS. SUAREZ:
                             Thank you.
                                         The only
18
  question that I wanted to pose, so if there is
19
  any other comments or questions from the members
20
  or the public, I open up the floor.
21
                MS. RODRIGUEZ: I don't have a
22
  question, but I'd like to make a comment. When I
23
  saw this, I got very excited.
                                  Pompton Lakes is
24
  such a beautiful town or borough, and it's quaint
  and it has everything, all the charm and the
25
```

```
charisma put together that you can ask for a
 2
  town.
 3
                I'm excited for all of you and
  commend you on the work that you have done to
4
  bring this urban renewal project to Pompton
  Lakes. I'm a Passaic County native, born and
  raised in Paterson, now live in West Paterson,
  they call it Woodland Park, but I am very excited
  about this project. Really, really want to
10
  commend you on it.
11
                MR. SERRA:
                            Thank you for those
12
  comments.
             We feel the same way, so thank you.
13
                           I would echo Idida's
                MR. CLOSE:
14
              There is great potential for Pompton
  comments.
15 Lakes, walkable downtown, and hopefully this
  project produces all the anticipated benefits and
17
  resurgence that they are looking to have here,
18
  we wish them a lot of luck with this project
19
  moving forward.
20
                MS. SUAREZ: With that, do we have a
  motion?
21
22
                MS. RODRIGUEZ:
                                I'll make a motion.
23
                MR. CLOSE:
                           Second.
24
                MR. BENNETT: Miss Suarez?
25
                MS. SUAREZ: Yes.
```

```
MR. BENNETT: Mr. Close?
1
 2
                MR. CLOSE: Yes.
 3
                MR.
                   BENNETT: Mr. Avery?
 4
                MR. AVERY:
                           Yes.
 5
                MR. BENNETT:
                             Miss Rodriguez?
                MS. RODRIGUEZ:
                                Yes.
 6
 7
                MR. BENNETT: Mr. Light?
 8
                MR. LIGHT: Yes.
 9
                MR. BENNETT:
                              Motion approved.
10
                MR. PEARLMAN:
                               Thank you very much.
11
                MS. SUAREZ:
                             Next up we have the
12
  Morris County Improvement Authority.
13
                MR. JESSUP: Good afternoon,
14
  Director.
15
                MS. SUAREZ: Good afternoon.
16
                MR. JESSUP: So Matt Jessup here.
17
  will go through and I guess take attendance here,
18
  see who is still with us if you don't mind.
19
                MS. SUAREZ:
                             Absolutely.
20
                MR. JESSUP: On behalf of the MCIA,
  financial advisor, I see Jenn Edwards is here.
22
  On behalf of the Township of Parsippany, I
  believe Fred Carr is here. Is township attorney
24
  Jim Lot on as well?
25
                MR. CAPIZZI: Jim is not
```

```
participating today.
1
 2
                MR. JESSUP:
                             Spoken from the words
 3
  of the township bond counsel Jason Capizzi is on.
  I see Mike Hanley on, township financial advisor.
 4
 5
  Steve Pearlman I imagine stayed on from the last
 6
  application. Steve represents the developer.
 7
                I see Patty Ryou also on and I
 8
  believe Mark Pottschmidt and Max Dorner are on,
  on behalf of the redevelopment team. Anyone I
  missed on that list?
10
11
                (At which time those wishing to
12
  testify were sworn in.)
13
                            So again, Matt Jessup,
                MR. JESSUP:
14
  McManimon, Scotland and Baumann, bond counsel to
15
  the Morris County Improvement Authority. This is
16
  an application pursuant to N.J.S.A. 40A:5A-6,
  12A-67g and 12A-29(a)(3) in connection with not
17
18
  to exceed $6,450,000 worth of non recourse
19
  Redevelopment Area Bonds that will be issued in
20
  two series.
21
                Series one will fund phase one
22
  linfrastructure improvements, and series two will
23
  fund the series two infrastructure improvements
  that we'll talk about in a minute.
                                      Each series
  is secured solely by PILOTs pursuant to financial
```

```
agreements for their respective phases of their
 2
  redevelopment projects.
 3
                These bonds are not secured by the
             They're not secured by the county.
 4
  township.
  They're not secured buy any other taxing
 6
  district.
            This already may sound familiar to
                 I think our application at a little
  most of you.
  over 500 pages might effectively be the largest
  business letter that you've received.
10
                We originally received Local Finance
11 Board approval for this project on February 12,
12 2020.
        Subsequent to that approval, the township
13
  and the redeveloper agreed to modify the
  programming of the proposed redevelopment project
14
15 | largely in response to COVID-19 and its negative
  impacts on the demand for office and non
16
17
  restaurant space.
18
                So in short, particularly in light
19
  of the time of day here, here is what has
  changed. The project has 456 market rate
20
21
  residential units. Whereas, previously, it had
22
  407.
        It has 42 affordable housing units which go
23
  to satisfy the township's affordable housing
  requirement pursuant to its settlement with Fair
  Share Housing Center, an important component of
```

```
1
  the plan.
 2
                Those 42 units are compared to 34
 3
               There is 60,000 square feet of
  previously.
  retail compared to 99,000 square feet previously
  and there's the office, the 40,000 square feet of
  office has been eliminated from the programming.
  Really very little else about the original
  application and the original approval has
  changed.
10
                The par amount of the two bond
11
  issues is still in the aggregate $6,450,000.
                                                  The
12
  bonds are still non recourse to the county.
13
  annual service charges are still computed under
14
  the financial agreements. The formulas have not
15
  changed. They're still computed the same way,
  the 10 percent for 15 years, et cetera, under
17
  each of the two agreements and we can revisit
18
  that if you'd like.
19
                Importantly, the proceeds of the
20
  bonds going to water, sewer and roadway
21
  infrastructure improvements hasn't changed.
22
  reminder, the main public improvements are
23 modification of an existing jug handle to get a
  direct connection to the project and removing
  traffic and adjoining properties that are over
```

```
burdened on Route 10 and State Route 202, the
  installation of a looped potable water main to
  serve the redevelopment projects and the
  construction of a two mile service line along
  Route 10 connecting the redevelopment project to
  the Hanover Sewage Authority collection system.
 6
 7
                The total amount of the annual
8
  service charge going to pay debt service across
  the two bond issues has not changed. And the net
10 benefit to the township is a substantial 60
11 million dollars over the terms of the PILOT.
                With that said, there are certainly
12
13
  plenty of additional township benefits for the
14
  project. And for more on the importance of the
  project to the township, I'd like to ask Fred
  Carr to speak to the board.
16
17
                MR. CARR:
                           Thank you, Director.
18
  Just to go over what we talked in a premeeting in
19
  a short form as we said previously since we're
  running a little bit late and having a good time
20
21
  doing that. In the township, the mayor and
22
  council fully supporting this application to the
23
  extent when Steve and his team has come back for
  amendments to the original plan, they embraced
  those wholeheartedly.
25
```

```
1
                We combine, give them authorization
 2
  to allow them to do them both together, phase one
  and phase two, to take advantage of that is
  associated with bundling the project. The public
  improvements, the traffic improvements, they're
 6
  all on board of what the township wants coming
  out of a pandemic and a reduction in revenues in
  hotels across the board.
 9
                This year we had a 9 million dollar,
10
  as the Director knows, shortfall and had a
11
  challenging conversation with the DCA and the
12
  budget and we finally get to where we're supposed
13
         There's nothing but positivity, if you
14 will, in this project.
15
                Public comments, very little.
                                                It's
  a PILOT, as we all know, but it's not costing us
17
  anything and I'm a big fan of not costing the
18
  township anything, especially when the developer
19
  agrees to make substantial public improvements to
20
  the benefit of the town on his own nickel.
21
  That's all I have.
22
                MR. JESSUP:
                             Before we turn it back
23
  over to the board, Steve, on behalf of the
24
  developer, anything else you waned to add?
25
                MR. PEARLMAN: A couple things for
```

```
the record.
               Thanks, Matt. And thank you, Fred.
  To be clear, this is non recourse to both the
  county and to the township. As is typically, the
  case with RAB bonds, for the record, there is no
 4
  project here without the RAB bonds because one of
 6
  the PILOTS, the phase two PILOT requires a nine
7
  percent PILOT.
 8
                In years one through nine, we can
  only get there without a RAB bond, but this is a
10
  situation where it's not a nominal RAB bond, this
11 is a situation where there's truly, as Matt has
12
  gone through, three very substantial
13
  infrastructure improvements.
14
                With that subsidy, you go from what
15 was a yielding cost of under five percent to a
  yield to cost that's just shy of 6.4 percent
17
  which is financeable. And in terms of the rate
  of return to the developer, without the subsidy,
18
19
  it's under 10 percent, they won't be able to
20
  secure financing.
21
                This moves it to 12 and-a-half
22
  percent.
            So as I said, absent this PILOT and RAB
23
  structure, the developer would have difficulty
  going forward. I also want to say on behalf of
  the developer, for the record, we really
```

```
appreciate the cooperation of both the county and
  the township because this project has been around
  many years, and the pandemic was only one bump
  along the way, but it seems always ready to go
 5
  forward.
                Construction will be starting next
 6
7
         People are looking to have the
  infrastructure done beginning of '25 along with
  phase one opening with phase two opening at the
  end of 2025.
10
11
                The final point that I'll make, Matt
12
  picked up virtually all of the salient points,
13
  but one I will add that I did not hear is that
  the developer is making an almost two and-a-half
14
15
  million dollar payment into the affordable
  housing trust fund in addition to those
  affordable units that were mentioned.
17
18
                And that payment was also part of
19
  the settlement fair share housing because it's
20
  actually helpful for the township. They can take
  those dollars and rehabilitate units that would
21
22
  be otherwise falling away from low and moderate
23
  income status, and then they get extra credit for
24
  that.
25
                With all that said, we're really
```

```
thankful to the county and to the township.
  Director, we look forward to answering any
 3
  questions.
 4
                MS. SUAREZ:
                             Thank you all very
5
  much.
          I think that was fairly comprehensive,
  as per usual, preempted most of my questions so
           I think it's really important to
  highlight, not just we'll stop using the
  transformative word, but how that's working out
10 for the locals there as well as the affordable
11 housing component.
12
                So kudos to everybody for, not just
13
  keeping it the same, but expanding it along with
14
  the rest of the number of the market rate units,
15
  so always happy to see that playing out.
  not have any other questions or comments, so I
17
  will open it up to the board and the public, if
18
  anybody else does. I'm going to take silence as
19
  acceptance and ask if we have a motion.
20
                MR. CLOSE:
                            I'll move.
21
                MR. AVERY:
                            Second.
22
                MR.
                   BENNETT: Miss Suarez?
23
                MS.
                   SUAREZ: Yes.
24
                MR. BENNETT: Mr. Mapp?
25
                MR. MAPP: Yes.
```

```
MR. BENNETT: Mr. Close?
1
 2
                MR. CLOSE: Yes.
 3
                    BENNETT: Mr. Avery?
                MR.
 4
                MR. AVERY:
                           Yes.
 5
                    BENNETT:
                             Miss Rodriguez?
                MS. RODRIGUEZ:
 6
                                Yes.
 7
                MR. BENNETT: And Mr. Light?
                MR. LIGHT: Yes.
 8
 9
                MR. BENNETT: Motion approved.
10
                MR. PEARLMAN: Thank you very much.
11
                MS.
                    SUAREZ:
                            Last application on the
12
  agenda for today is Kearny. We have Miss
13
  Spencer.
14
                MS. SPENCER:
                             I was going to say I'm
  joining you today with it will just be Shuaib
  Firozvi, the town CFO.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MS. SPENCER: Good afternoon.
20
  name is Michelle Spencer from the firm of Castano
21
  Quigley. We're the town attorneys for the town
22
  of Kearny. As I indicated, also joining us is
23
  the town's CFO, Shuaib Firozvi.
24
                This application before the board
25
  today is for the review and approval of the
```

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renewal of a water system operations, maintenance
  and management service agreement between the town
  and Suez Environmental Services under N.J.S.A.
 4
  58:26-19.
 5
                I am going to give you a brief
  overview of the application and then turn it over
 6
  to the CFO and myself who can address any
  questions.
             So the renewal agreement is for five
  years due to become effective no later than
  December 31st of this year after the current
10
11 month to month operating arrangement expires.
12
                The town is the owner of a water
13
  utility system that serves about 8,300
14
  residential, commercial and industrial accounts
  and about four million gallons of water are
15
  distributed daily by the system.
17
                In 2016, the town and Suez entered
18
  into a five year agreement for the water
19
  operations, management, meter reading, billing
20
  collections and customer service.
                                      And that
  agreement was approved by the New Jersey Board of
22
  Public Utilities as well as the Local Finance
23
  Board in October of that year.
24
                In January 1st of this year, 2021,
  the town issued a request for qualifications and
```

```
proposal for a renewal of a service agreement for
  the water supply system before it expired in June
  of this year. Suez Water Environmental was the
  only proposal submitted.
 5
                The proposal met all the
 6
  requirements from the request of qualification
  and since they were the only response, the town
  elected to negotiate the renewal agreement with
         The parties agreed to extend the existing
  them.
10
  water agreement on a month to month basis until
11
  the new agreement can be finalized.
12
                We concluded negotiations on the
13
  agreement on September 1st. And on the September
14
  7th council meeting, the town held a public
15
  hearing on the renewal agreement and no comments
16
  to the agreement were offered by the public.
17
                So the town adopted a resolution
18
  authorizing the renewal of the agreement subject
19
  to obtaining the regulatory approvals from the
  Board of Public Utilities and the Local Finance
20
21
  Board.
22
                To highlight quickly, the few
23
  exhibits we included in our application is a copy
  of the proposed renewal agreement between the
25
  town and Suez Water. And that contract has
```

```
certain provisions, the allocation of the risks
1
 2
  of operating and maintaining the water supply
 3
  facility. That's in Section 3 of the agreement.
 4
                The allocation and risks associated
5
  with the circumstances beyond the control of the
  parties to the contract found in Section 10 of
  the agreement. The defaulting and termination of
  the contract found in Section 8 of the agreement.
 9
                We put a copy of the resolution from
10
  the governing body approving the agreement, a
11
  statement of reasons for selecting the proposal
12
  of Suez, copy of a public hearing transcript and
13
  then the Town of Kearny's bond counsel written
14
  opinion as to the affect of the contract on the
15
  tax exempt status of existing and future
  financing instruments.
16
                           So we submit that before
17
  the board for your consideration and approval.
18
                MS. SUAREZ:
                             Thank you very much.
                                                    Ι
19
  do know this is coming back to us and did receive
20
  approval previously and I wanted to highlight
21
  once more so the town does maintain control of
22
  the rates and the private entity is handling just
23
  the actual projects?
24
                MS. SPENCER:
                             Correct.
25
                MS. SUAREZ: Okay. I do not have
```

```
any other questions. I don't know if any board
  members or public members, who are still with us,
 3
  do.
 4
                MR. AVERY: Hearing none, I move to
5
  approve.
                   MAPP: I'll second the motion.
 6
                MR.
 7
                MR. BENNETT:
                             Miss Suarez?
 8
                MS. SUAREZ: Yes.
 9
                MR. BENNETT: Mr. Mapp?
10
                MR. MAPP: Yes.
                MR. BENNETT: Mr. Close?
11
12
                MR. CLOSE: Yes.
13
                MR. BENNETT: Mr. Avery?
14
                MR. AVERY: Yes.
15
                MR. BENNETT: Miss Rodriquez?
16
                MS. RODRIGUEZ: Yes.
17
                MR. BENNETT: And Mr. Light?
18
                MR. LIGHT: Yes.
19
                MR. BENNETT: Motion is approved.
20
                MS. SPENCER: Thank you very much.
21
                MS. SUAREZ: Thank you. Apologies
22
  for the delay.
23
                MS. SPENCER: No worries.
24
                MS. SUAREZ: Okay. So that is the
  final item before the board today. I wanted to
```

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thank you all. It was quite a trying session, so
  appreciate everybody's efforts here and sticking
  with it. And especially, you, Mr. Mapp, thank
  you for jumping back on just to make sure we had
5
  a quorum.
 6
                MR. MAPP:
                           You're welcome.
                                             I wish
7
  you a very happy holiday season.
8
                MS. SUAREZ: You too.
 9
                MS. RODRIGUEZ: To everyone, really,
10
  really, have a great, great, great holiday,
11
  Christmas, Kwanzaa, whatever you celebrate.
                                                 And
12
  if you just had Hanukkah, I hope it was
13
  wonderful.
14
                MS. SUAREZ:
                             Same to everybody.
  felt a little bit like the grinch with this one,
  but I think we made it through, so thank you all.
17
  I will ask for a motion so that we can all leave.
18
                MS. RODRIGUEZ: So moved.
19
                MR. AVERY:
                           Second.
20
                MR.
                   BENNETT: Miss Suarez?
21
                MS. SUAREZ:
                            Yes.
22
                MR.
                   BENNETT:
                             Mr. Mapp?
23
                MR. MAPP:
                           Yes.
24
                             Mr. Close?
                MR. BENNETT:
25
                MR. CLOSE: Yes.
```

```
1
                 MR. BENNETT: Miss Rodriguez?
 2
                 MS. RODRIGUEZ: Yes.
 3
                 MR. BENNETT: And Mr. Light?
 4
                 MR. LIGHT: Yes.
 5
                 MR. BENNETT: We're adjourned for
 6
  2021.
                 (Hearing Concluded at 2:08 p.m.)
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
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23
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25
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1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Lauren M. Etier 22 23 Notary Public of the State of New Jersey 24 My Commission Expires June 30, 2022 25 Dated: December 29, 2021

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