

**Transitional Aid Application for Calendar Year 2014**  
**Division of Local Government Services**  
**Department of Community Affairs**

**General Instructions:** This application must be submitted in its entirety by **March 14, 2014** for funding consideration under this program. Information contained in the application is subject to independent verification by DLGS. Refer to Local Finance Notice 2014-2 when preparing this application for specific instructions and definitions, and review the Submission Checklist on Page 7.

<b>Name of Municipality:</b> City of Atlantic City		<b>County:</b> Atlantic
<b>Contact Person:</b> Michael P. Stinson		<b>Title:</b> Director of Revenue and Finance
<b>Phone:</b> 609-347-5800	<b>Fax:</b> 609-347-6110	<b>E-mail:</b> mstinson@cityofatlanticcity.org

**I. Aid History**

List amount of Transitional Aid received for the last three years, if any:

CY 2013	CY 2012	CY 2011
\$None	\$None	\$None

**II. Aid Request for Application Year:** (All municipalities currently operating under a Transitional Aid MOU are advised that a decrease from prior year funding is likely.)

<b>Amount of aid requested for the Application Year:</b>	<b>\$20,000,000.00</b>
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*If not seeking a decrease, a letter from the Mayor is required. See Local Finance Notice 2014-2.*

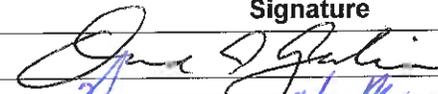
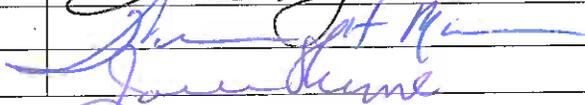
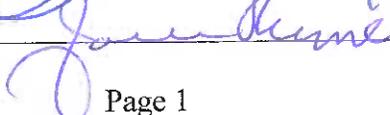
**III. Submission Requirements**

The following items must be submitted with, or prior to, submission of this application. Indicate date of submission of each.

Item	Date Submitted to DLGS
2013 Annual Financial Statement	02/03/14
2012 Annual Audit	07/25/13
2012 Corrective Action Plan	08/08/13
Application Year Introduced Budget	03/14/14 (intro 3/12/14)
Budget Documentation Submitted to Governing Body	02/06/14 (Mayor proposed)

**IV. Application Certification**

The undersigned herewith certify that they have reviewed this application and, to the best of their ability, find its contents to be true and that it accurately portrays the circumstances regarding the municipality's fiscal practices and need for financial assistance. By submitting the within application, the municipality acknowledges the law provides that the Director's decision regarding aid awards is final and not subject to appeal.

Official	Signature	Date
Mayor/Chief Executive Officer		3/14/14
Governing Body Presiding Officer		3-14-14
Chief Financial Officer		3/14/14

**V-A. Explanation of Need for Transitional Aid**

Explain in narrative form the circumstances requiring the need for Transitional Aid. Include factors that result in a constrained ability to raise sufficient revenues to meet budgetary requirements, and if such revenues were raised, how it would substantially jeopardize the fiscal integrity of the municipality.

The City of Atlantic City, New Jersey has experienced a freefall of property values since 2010. Assessed values in 2010 were \$20.4 billion and at this application in 2014, they are \$11.27 billion, this being a **45% decrease** in property values.

To exacerbate the fiscal condition, the city lost a major tax appeal case to the Borgata requiring a repayment of \$48 million which has restructured the way tax courts are establishing the assessed value of casinos. Below are the projected and funded refunds for tax appeals.

Property Owner	Refunds
Resorts (DGMB)	\$ 10,600,000
Pinnacle	\$ 8,200,000
ACE Gaming	\$ 1,700,000
Prior Settlements	\$ 14,000,000
Ceasars	\$ 28,000,000
Trump	\$ 54,000,000
Hilton	\$ 19,500,000
Tropicana	\$ 49,500,000
Revel	None
Borgata (Under Appeal)	\$ 48,000,000
<b>Sub-Total</b>	<b>\$ 233,500,000</b>

Atlantic City thrived through the last three (3) decades with legalized gambling being approved in 1977. Today with competition in Pennsylvania and Delaware, along with the "double-dip" recession, the gaming industry has been devastated. In just the last four (4) months, two major taxpaying properties have closed, those being the Atlantic Club Casino, and the Claridge Hotel Casino, which will only reopen as a hotel.

Paralleling the growth of the gaming industry was the growth of the local government. At its' peak, the City had over 1,882 total full-time and part-time employees. Today the City has 1,435 employees with 814 being full-time, the most costly being public safety. Today the City has 312 sworn police personnel, down from 379 in 2006. The Atlantic City Fire Department has gone from 256 in 2010 to 258 today, with 51 of those positions being funded by the Homeland Security S.A.F.E.R. Grant through the end of 2015. (207 funded through local budget)

With the assistance of the "State Monitor," over the last three years the operating budget of the city has stabilized as follows:

	Salaries and Wages	Operating Expenses
<b>2010</b>	\$102.1 million	\$ 61.4 million
<b>2011</b>	\$ 99.3 million	\$ 67 million
<b>2012</b>	\$ 99.2 million	\$ 61.8 million
<b>2013</b>	\$ 98.2 million	\$ 64.7 million

Increases in insurance costs, reserve for uncollected taxes, along with additional residential tax appeals anticipated in 2014 have increased operating costs.

The City has RFP's out for a total property Revaluation going on the books in 2016. In budget 2014, there has been \$2 million budgeted just for tax appeals.

In budget year 2013, the City had a budget deficit of just over \$10 million. We are requesting the Department of Community Affairs to authorize the spread of this cost over five (5) years. If authorized, this would free up \$8 million for budget 2014.

The City has anticipated in the 2014 budget a loss of \$12 million from the Community Block Grant, Essential Services Grant and Community Disaster Loan.

The budget shortfall in the initial Mayor's budget was \$36 million. Projected are increase tax assumptions to fill the budget gap along with spreading the deficit over five (5) years.

Shortfall in 2014 Budget	\$ 36,000,000
Tax Increase (6%)	\$ (12,000,000)
Budget 2013 Deficit Relief	\$ (8,000,000) (5 years)

\$ 16,000,000

**ADDED INTRODUCED BUDGET**

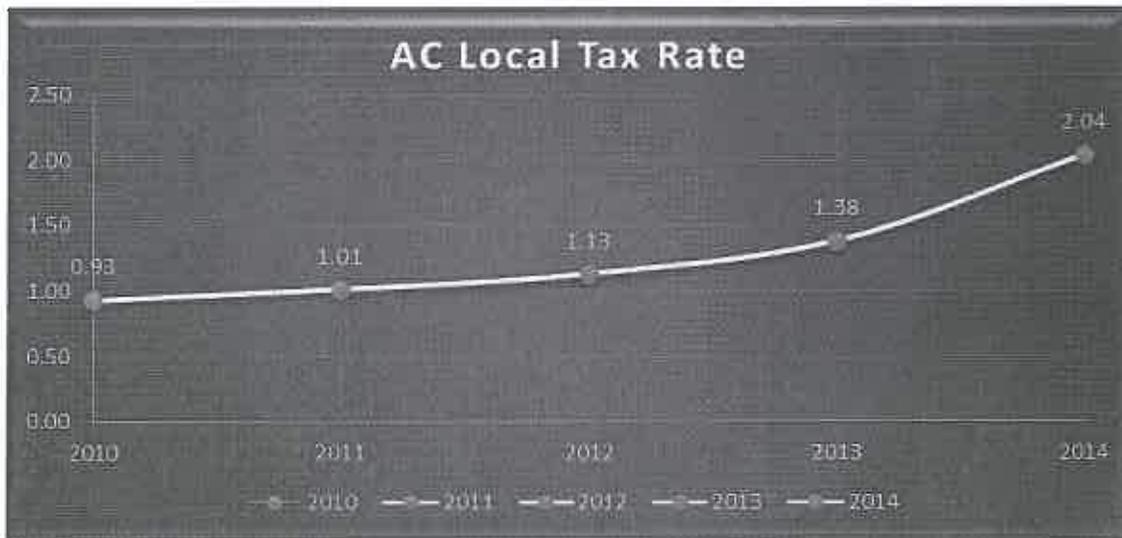
Residential Tax Appeals (2014)	\$ 2,000,000
Terminal Leave Increased	\$ 1,000,000
Sundry (Healthcare-Pensions)	\$ 1,000,000

**TOTAL REQUEST FOR TRANSITIONAL AID \$ 20,000,000**

Below listed are the tax effects of not receiving transitional aid:

	<b>2013</b>	<b>2014</b>
<b>Tax increase (Local Purpose)</b>	<b>1.384</b>	<b>2.034</b>

Average residential property tax for a home valued at \$191,802 was \$2,654 in 2013. The tax on the average house would increase to \$3,901. Average non-casino commercial property valued at \$897,880 would go from \$12,570 in taxes to \$21,549.



***As demonstrated above, the local purpose tax will double since 2011 without added aid to Atlantic City.***

Mayor Guardian and the City of Atlantic City Council recognize that growth has stopped and the City will not have the tax base it once had. It is time to downsize government, making it more efficient and not overburdening the residents of the community. We respectfully request Transitional Aid in the short-term to allow us to downsize the city workforce and still provide needed services.

**V-B. Demonstration of Revenue Loss/Substantial Cost Increase**

Show: (1) specific, extraordinary revenue losses, but not as the aggregate of many revenue line items; and (2) specific, extraordinary increases in appropriations, but not as the aggregate of many appropriation line items. Describe the item on the cell below each entry. If applicable, indicate in the description of the extraordinary increase in expenditure if the increase was the result of a policy decision made by the municipality (i.e. a back-loaded debt service schedule, deferred payment, costs associated with additional hires, etc.)

<b>Revenue or Appropriation</b>	<b>2013 Value</b>	<b>2014 Value</b>	<b>Amount of Loss/Increase</b>
	7,497,707.00	0	7,497,707.00
<b>Description:</b>	Essential Services Grant Revenue & Appropriation		
	5,000,000.00	0	5,000,000.00
<b>Description:</b>	FEMA Loan Program Revenue		
	1,000,000.00	0	1,000,000.00
<b>Description:</b>	FEMA Reimbursed Super Storm Sandy Revenue		
	2,750,000.00	0	2,750,000.00
<b>Description:</b>	Reserve for Tax Appeals Revenue		
	800,000.00	350,000.00	450,000.00
<b>Description:</b>	Reserve to pay Serial Bonds Revenue		
	30,646,000.00	33,191,196.00	2,545,196.00
<b>Description:</b>	Employee Group Insurance Appropriation		
	1,784,029.00	3,891,684.00	2,107,655.00
<b>Description:</b>	Deferred charge for Operating Deficit Appropriation within CAPS		

**V-C. Actions to Reduce Future Need for Aid**

Detail the steps the municipality is taking to reduce the need for aid in the future. Include details about long-term cost cutting and enhanced revenue plans, impact of new development, potential for grants to offset costs, and estimated short and long-term annual savings. Use additional pages if necessary. (Items included in a Transition Plan submitted by a current recipient need not be repeated here.)

**Action Plan**

Mayor Donald Guardian was sworn in on January 1, 2014. On the first day of business a hiring and promotional freeze was placed in effect. Every department and positions are under review for potential cost savings or elimination.

On February 20, 2014, members of the administration met with all unions in the city to begin the layoff process in accordance with Civil Service regulations. This included the Public Safety Unions consisting of the PBA and IAFF.

Beginning on February 28, 2014 in accordance with N.J.A.C. 4A:8-1.3, provisional employees were released or placed back into prior classified positions.

Meetings were held during the week of March 4, 2014 to receive input from all unions on how costs could be reduced to balance the budget for 2014. The ideas put forward are being considered but nothing was brought forth with substantive savings. The layoff plan will be submitted to Civil Service by April 15, 2014, with initial layoffs beginning in early July 2014.

All budgetary expenditures are being reviewed beginning with the outsourcing of trash, which is presently done by city employees. Either contracting private services or working with the Atlantic County Utilities Authority is being examined. We project having this done by the beginning of 2015.

City Security Guards positions are under review and the process of privatizing the security functions of the City has begun.

The City presently outsources the auto repair of all vehicles and equipment. A contract award of \$2.8 million was awarded for this operation in 2014, up from \$2.5 million the year before. We believe that this is excessive and are reviewing the contract for cost savings, or potentially moving it back in-house where it can be managed more toward the needs of the City and not the needs of the for-profit corporation. In budget 2015, this will be reduced to \$2 million. Fleet downsizing and eliminating take home vehicles for the employees is under review.

We are asking our legislators to review "Life Guard" pensions to stop the bleeding annually of this expense. In budget 2014, Life Guards paid in just under \$90,000 and the City paid out close to \$980,000 in benefits. This is an unfunded liability into perpetuity. Legislative action is required to change the existing State Law. Additionally, some life guards are kept on full-time during the winter to repair boats and beach chairs. Elimination or downsizing will occur.

All janitorial and repair functions of building and grounds are being reviewed for elimination and outsourcing.

All recreational facilities are under review with maintaining a skeleton staff in the winter and making this primarily a seasonal function. Coordination and use of non-profit partners will be utilized to meet recreations needs of the community.

Litigation controls have been placed in effect to monitor and manage legal costs by outside counsel. Management software is being acquired to give up-to-date status and costs. A "Litigation Committee" has been established to review risk, analyze costs and cut unneeded litigation expenses. Early resolution when possible will be considered. Some cases may be moved in-house to be litigated by Assistant City Solicitors and/or Solicitor.

Positions under review in the City Engineer's Office will be eliminated, with the potential of

eliminating the office all together except for a contract manager who would have oversight of all outside contracts.

All labor contracts are under review for negotiations and cost savings. The 2% cap for all employees will be strictly adhered too. Discussions are underway to increase prescription co-pays in all contracts with all bargaining units.

Restructuring of both the Fire and Police Divisions are under review. Officers sitting behind desks are being placed back on the street. Where civilian jobs can accomplish the same as sworn personnel, the officer will be placed back in active patrol or investigations. By the end of 2015, the police division should be down to 300 sworn personnel from 330, which is authorized by ordinance.

Extensive review of the S.A.F.E.R. Grant is being done in the Fire Division to determine real cost savings to the City. No Fire positions are being replaced at this time. When personnel shortages occur, a firehouse is closed and assets will be located to the other firehouses. Inspection positions are being examined to replace sworn firefighters who do those jobs now. The number of battalion chiefs on duty during a shift will be reduced.

The City has requested the New Jersey Department of Community Affairs to do a review of the Fire Department. Once completed an action plan will be started to reduce personnel and equipment.

The Municipal Court is under performing and is overstaffed. No collection efforts have been made to collect outstanding fines. The courts will be issuing a RFP for collection services within the next 90 days. Meetings are scheduled with the Administrative Office of the Courts to review court operations and functions.

Police and Fire Dispatch are projected to be centralized in Atlantic County at the Richard Stockton State College within three (3) years. Atlantic City plans on joining the system with an annual savings of \$4.5 million.

The City will be seeking authorization under N.J.S.A. 40A:4-57(c) to set up a trust account for the In Rem Foreclosures of properties outside the budget funded by the proceeds of the sales. This should expedite the return of abandoned properties back on the tax rolls.

Reduction of personnel will be done in three (3) phases. The 2014 layoffs will begin in July 2014 of unneeded positions that exist now with the other 2014 being done in October with the loss of seasonal personnel. Phase (2) will be January 1, 2015 with reductions in all departments, except for Fire, as they are still receiving S.A.F.E.R. Grant funds through the end of 2015. On January 1, 2016 with the loss of the Federal Grant, there will be a reduction, at minimum of 51 firefighters.

With increases in taxes by 6% in 2015 and 2016 of \$24 million in new revenue, along with reductions in staffing, 2016 should be a balanced budget.

**V-D. Discussion of Health Benefits**

Skip this section if using the State Health Benefits Program (SHBP). If not using SHBP, explain why the health benefit plan being used is cheaper or other reasons that may exist for failing to move into SHBP.

**N/A**

## VI. Historical Fiscal Statistics

Item	2012	2013	Introduced Application Year
<b>1. Property Tax/Budget Information</b>			
Municipal tax rate	\$ 1.13	\$ 1.384	\$ 2.034
Municipal Purposes tax levy	\$ 204,484,929.00	\$ 199,353,929.00	\$ 226,125,737.00
Municipal Open Space tax levy	\$	\$	\$
Total general appropriations	\$ 244,307,262.00	\$ 257,653,895.00	\$ 262,113,849.00

<b>2. Cash Status Information</b>			
% Of current taxes collected	98.69 %	98.7 %	98.70 %
% Used in computation of reserve	99.29 %	98.90 %	98.70 %
Reserve for uncollected taxes	\$ 2,721,323.00	\$ 4,328,290.00	\$ 5,414,601.00
Total year end cash surplus	\$ 2,257,628.00	\$ 2,257,628.00	
Total non-cash surplus	\$	\$ 2,257,628.00	
Year end deferred charges	\$ 7,068,059.00	\$ 12,322,306.00	

*\*2012 and 2013 used a three (3) year average.*

<b>3. Assessment Data</b>			
Assessed value (as of 7/1)	\$18,087,335,367.00	\$ 14,402,873,676.00	\$ 11,269,657,103.00
Average Residential Assessment	\$228,785.00	\$ 207,503.00	\$ 191,788.00
Number of tax appeals granted	4462	4298	
Amount budgeted for tax appeals	\$ 700,000.00	\$ NONE	\$ 2,000,000.00
Refunding bonds for tax appeals	\$ 93,000,000.00	\$ 48,976,000.00	\$ 0

<b>4. Full time Staffing Levels</b>			
Uniformed Police - Staff Number	342	349	364
Total S&W Expenditures	\$ 37,211,475.00	\$ 37,024,499.00	\$ 37,645,034.00
Uniformed Fire - Staff Number	206	199	210
Total S&W Expenditures	\$ 22,384,557.00	\$ 23,581,173.00	\$ 23,997,644.00
All Other Employees - Staff Number	1123	1166	1182
Total S&W Expenditures	\$ 34,337,372.00	\$ 35,171,000.00	\$ 35,045,035.00

### 5. Impact of Proposed Tax Levy

			Amount
Current Year Taxable Value			11,269,657,103.00
Introduced Tax Levy			229,247,277.00
Proposed Municipal Tax Rate	2.0342	Average Res. Value ( #4 above)	191,788.00
Current Year Taxes on Average Residential Value (#4 above)			3,901.00
Prior Year Taxes on Average Residential Value			2,654.00
Proposed Increase in average residential taxes			1,247.00

**VII. Application Year Budget Information**

A. Year of latest revaluation/reassessment

2008

B. Proposed Budget – Appropriation Cap Information

- Item**
1. Was an appropriation cap index rate ordinance adopted last year?  
If YES: % that was used
  2. Amount of appropriation cap bank available going into this year
  3. Is the Application Year budget at (appropriation) cap?  
If NO, amount of remaining balance
  4. Does the Application Year anticipate use of a waiver to exceed the appropriation cap?  
If YES, amount:

	Yes	No
	X	
3.5 %		
\$ 23,740,367		
	X	
\$		
		X
\$		

C. List the five largest item appropriation increases:

Appropriation	Prior Year Actual	Application Year Proposed	\$ Amount of Increase
Deferred Charge for Operating Deficit	1,784,029.00	3,891,684.00	2,107,655.00
Employee Group Insurance	30,646,009.00	33,191,196.00	2,545,187.00
Reserve for Uncollected Taxes	4,328,290.00	5,414,601.00	1,086,311.00
Terminal Leave Payments	2,200,000.00	3,150,000.00	950,000.00
Police and Fire Pension System	14,669,897.00	15,238,425.00	568,528.00
Reserve For Tax Appeals	0	2,000,000.00	2,000,000.00

D. List all new property tax funded full-time positions planned in the Application Year:

Department/Agency	Position	Number	Dollar Amount

E. Display projected tax levies, local revenues (not grants), anticipated (gradually reduced) Transitional Aid, total salary and wages, and total other expenses projected for the three post-application years:

	Tax Levy	Local Revenues	Transitional Aid	Total S&W	Total OE
First year	\$243,002,640	\$9,200,000	\$10,000,000	\$97,000,000	\$112,000,000
Second year	\$257,582,798	\$9,500,000	\$5,000,000	\$94,000,000	\$112,000,000
Third year	\$265,310,281	\$10,000,000	\$0	\$90,000,000	\$113,000,000

**VIII. Financial Practices**

A. Expenditure controls and practices:

Question	Yes	No
1. Is an encumbrance system used for the current fund?	X	
2. Is an encumbrance system used for other funds?	X	
3. Is a general ledger maintained for the current fund?	X	
4. Is a general ledger maintained for other funds?	X	
5. Are financial activities largely automated?	X	
6. Does the municipality operate the general public assistance program?		X
7. Are expenditures controlled centrally (Yes) or de-centrally by dept. (No)?	X	
8. At any point during the year are expenditures routinely frozen?	X	
9. Has the municipality adopted a cash management plan?	X	
10. Have all negative findings in the prior year's audit report been corrected?		X
If not, be prepared to discuss why not in your application meeting.		

B. Risk Management: Indicate ("x") how each type of risk is insured.

Coverage	JIF/HIF	Self	Commercial
General liability		R	X
Vehicle/Fleet liability		E	X
Workers Compensation		T	X
Property Coverage		E	X
Public Official Liability		N	X
Employment Practices Liability		T	X
Environmental		I	
Health	SHBP	O	
	X	N	

C. 1) Salary and Employee Contract Information (when more than one bargaining unit for each category, use average):

Question	Police	Fire	Other Contract	Non-Contract
Year of last salary increase	2013	2012	2013/2014	2014
Average percentage increase	1.59%	1.22%	3.00%	4.00%
Last contract settlement date	12-18-13			
Contract expiration date	12-31-15	12-31-14	12-31-14	

2) Explain, if any, actions taken or under consideration for the Application Year:

Action	Police	Fire	Other Contract	Non-Contract
Furloughs (describe below)	0	0	0	0
Wage Freezes (describe below)	0	0	0	0
Layoffs (describe below)	Still Projecting			

**D. Tax Enforcement Practices:**

Question	Yes	No
1. Did the municipality complete its accelerated tax sale by December 31, if included in 2013 budget? If not, please include a letter from the tax collector explaining why he/she failed to complete the sale in a timely manner and what the impacts were on cash flow and lost investment earnings.	X	
2. When was the last foreclosure action taken or tax assignment sale held: <span style="float: right;">Date:</span>	12-11-2013	
3. On what dates were tax delinquency notices sent out in 2013: <span style="float: right;">Date:</span>	11-22-2013	
4. Date of last tax sale: <span style="float: right;">Date:</span>	12-12-2013	

**E. Specialized Service Delivery:**

If the answer to either question is "Yes," provide (as an appendix) a cost justification of maintaining the service without changes.

Service	Yes	No
Sworn police or firefighters are used to handle emergency service call-taking and dispatch (in lieu of civilians)		X
The municipality provides rear-yard solid waste collection through the budget		X

**F. Other Financial Practices**

1. Amount of interest on investment earned in:

2012	\$ 100,270.00	2013	\$ 55,915.00	Anticipated Application Year:	\$ 50,000.00
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2. List the instruments in which idle funds are invested:

Bank Money Market Accounts	
Certificates of Deposit	

3. What was the average return on investments during CY 2013?

Less than .5%
Ford, Scott and Associates
Over 20 Years

4. Left Blank Intentionally

5. The name and firm of the municipality's auditor?

6. When was the last time the municipality changed auditors?

**G. Status of Collective Negotiation (Labor) Agreements:** List each labor agreement by employee group, contract expiration date, and the status of negotiations of expired contracts.

Employee Group	Expiration Date	Status of Negotiations of Expired Agreement
AFSME Local #2303BC & ACWPA WC	12/31/14	
AOACSE Sup & IBEW Construction	12/31/14	
IAFF FIRE	12/31/14	

Application Year: CY 2014	Municipality: City of Atlantic City	County: Atlantic
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PBA & ACPSOA	12/31/15	
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**IX-B. List any actions limiting or reducing Other Expense costs: i.e., reductions, changes, or elimination of services, procurement efficiencies or restraint. Include changes in spending policies that reduce non-essential spending.**

Line Item	Prior Year Actual	Application Year Proposed	Explanation of Change
	2014	2014	Layoff Plan in Progress and Evaluations are being completed by each Department to determine Reduction. Layoffs would be projected for 4 Cycles.
Engineering, Planning		2014	(1) July 1, 2014 of Positions that are not utilized or needed by the City.
Public Works			(2) October 1, 2014 Seasonal, Full-Time Employees who are not needed year round.
Courts			
Recreation			
Life Guards			
	2015	(3)	January 1, 2015 Reduction of Personnel across the board in all Departments to minimize the need for Transitional Aid in year 2.
	2016	(4)	Layoff of 51 Fire Fighters due to Expiration of SAFER Grant.


**IX-C. Evaluate existing local revenues as to whether or not the rates or collections can be increased or imposed, and if so, how changes will be implemented.**

Local Revenues and services provided through the General/Current Fund	Check if services is provided	Are fees charged to cover the costs of the program?	If fees do not cover costs, what is the amount of subsidy?	If there is a subsidy, explain why fees cannot be increased to reduce or eliminate subsidy.
Recreation programs	<input type="checkbox"/>	No	3,000,000.00	Includes City-Funded Summer Youth Employment and Special Events.
Sewer Fees	<input type="checkbox"/>			
Water Fees	<input type="checkbox"/>			
Swimming Pool	<input type="checkbox"/>			
Uniform Construction Code	<input type="checkbox"/>	No	1,359,933.00	\$513,000 waived in 2013 Super Storm Sandy related.
Uniform Fire Code	<input type="checkbox"/>	No	838,574.00	
Land Use Fees	<input type="checkbox"/>			
Parking Fees	<input type="checkbox"/>			
Beach Fees	<input type="checkbox"/>			
Insert other local fees below:	<input type="checkbox"/>			

Application Year: CY 2014

Municipality: City of Atlantic City

County: Atlantic

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**X. Service Delivery**

List all services the municipality contracts to another organization: i.e., shared services with another government agency, including formal and informal shared services, memberships in cooperative purchasing program, private (commercial), or non-profit organization.

Service	Name of Contracted Entity	Estimated Amount of Contract	Year Last Negotiated (as applicable)
Vehicle repair/gasoline and diesel	Pleasantville Board of Ed	160,000	2013
Gasoline and diesel purchased from City	Atlantic City Housing Authority		
Gasoline and diesel purchased from City	Atlantic City Board of Ed		

**Section XI – Impact of Limited or No Aid Award**

Describe in complete detail the impact if aid is not granted for the current fiscal year; this priority setting requires that the municipality will maintain a minimum level of essential services. List the appropriate category of impact if the aid is not received. Rank each item from both lists as to the order in which elimination will take place. If across the board cuts will be made, indicate under service. For rank order purposes, consider the two sections as one list. The municipality is committing to the cuts outlined below if they do not receive aid.

Rank Order	Department	# of Layoffs	Effective Date	2011 Full Time Staffing	2012 Full Time Staffing	\$ Amount to be Saved
1	Recreation	21 FT 20 PT	9-1-14	28 FT 26 PT	28 FT 26 PT	1,176,000 Annual
2	Public Works	35	9/1/14	222	226	1,945,000 Annual
3	All Wars Memorial Building (Westside)	4	9/1/14	4	4	143,000 Annual
4	Boat House Section	7	10/1/14	7	7	320,000 Annual

If services will be reduced, describe the service, impact and cost savings associated with it.

Rank Order	Service	Cost Savings	Impact on Services
1	Recreation for Youth in the Community	\$1.2 M	Minimal Services for Youth Activity in Winter. Will Maintain Summer Program
2	Public Work, building and ground maintenance will be reduced	\$2.3 M	Repairs to Facilities will be delayed Cleaning of Building and Grounds will be severely reduced Repair of Roads will be delayed
3	All Wars Memorial (Westside)	1.5 M	Closed Neighborhood Center
4	Boathouse Section	\$350,000	Repair of Boats and Beach Chairs will be delayed and Outsourced

Application Year: CY 2014

Municipality: City of Atlantic City

County: Atlantic

5	Garden Pier Section	\$120,000	Close Garden Pier and City Aquarium
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**\* See Attached Impact on Cuts to Police and Fire.**

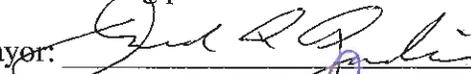
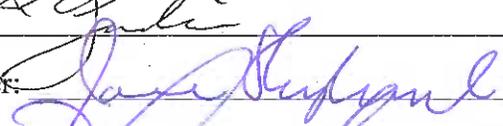
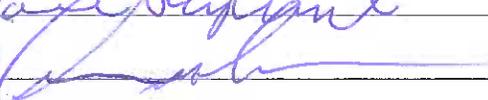
**XII. Agreement to Improve Municipal Financial Position**

If aid is granted, the municipality will be required to submit to certain reporting conditions and oversight as authorized by law and a new Memorandum of Understanding to be signed by the municipality. Please mark each box below indicating that the applicant understands, and agrees to comply with these broad reporting and oversight provisions.

	Yes	No
1. Allow the Director of Local Government Services to assign management, financial, and operational specialists to assess your municipal operations.	X	
2. Implement actions directed by the Director to address the findings of Division staff.	X	
3. Enter into a new Memorandum of Understanding and comply with all its provisions, without exception.	X	

**XIII. Certification of Past Compliance for Municipalities Currently Operating Under a Transitional Aid MOU:**

The undersigned certify that the municipality is in substantial compliance with the conditions and requirements of the 2013 MOU and is moving in good faith to correct those area of noncompliance that have been identified, including, but not limited to, the following: establishment of a pay to play ordinance; termination of longevity pay for officers and employees not contractually entitled to longevity pay; termination of health benefits for part time officers and employees; receipt of signed approval forms as required prior to hiring personnel and contracting with professional service vendors.

Mayor:  Date: 3/13/14  
 Chief Financial Officer:  Date: 3/14/14  
 Chief Administrative Officer:  Date: 3/13/14

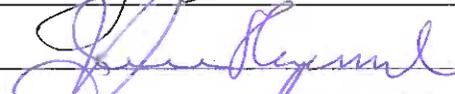
**XIV. CAMPS Certification (County and Municipal Personnel System - Civil Service municipalities only)**

For Civil Service municipalities, the undersigned, being knowledgeable thereof, hereby certify that the municipality has placed the names of all current civil service employees in NJ "CAMPS".

Human Resources or Personnel Director:  Date: 3.13.14  
 Chief Financial Officer: CFO Not Knowledgeable Thereof Date: \_\_\_\_\_

**XV. CERTIFICATION OF APPLICATION FOR TRANSITIONAL AID**

The undersigned acknowledges the foregoing requirements with which the municipality must comply in order to receive aid as outlined above. In addition, included with this application is a copy (printed or electronic) of the budget documentation that supports the budget calculation that was provided to the governing body.

Mayor:  Date: 3/14/14  
Chief Financial Officer:  Date: 3/14/14  
Chief Administrative Officer:  Date: 3/14/14