1	STATE OF NEW JERSEY
2	DEPARTMENT OF COMMUNITY AFFAIRS
3	x
4	IN RE:
5	Local Finance Board :
6	x
7	
8	
9	Location: Department of Community Affairs
10	101 South Broad Street
11	Trenton, New Jersey 08625
12	Date: Wednesday, September 10, 2025
13	Commencing At 9:55 a.m.
14	
15	
16	
17	
18	
19	
20	RENZI LEGAL RESOURCES
21	Court Reporting, Videography & Legal Services
22	2277 STATE HIGHWAY #33, SUITE 410
23	HAMILTON SQUARE, NEW JERSEY 08690
24	TEL: (609) 989-9199 TOLL FREE: (800) 368-7652
25	www.RLResources.com No. 447291

```
HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
 3 MICHAEL ROGERS, Chairman
 4 WILLIAM CLOSE
 5 ALAN AVERY
 6 ROBERT JACKSON
 7 IDIDA RODRIGUEZ
 8 DOMINICK DIROCCO
 9
10
11
12 A L S O P R E S E N T:
13
14 NICK BENNETT, Executive Secretary
15 ANNA MARIE CHIWANGA
16
17
18
19
20
21
22
23
24
25
```

		<u> </u>
1	I N D E X	
	ITEM	PAGE
3	Ethics	4
4	Atlantic City	26
5	Old Bridge Township Fire District #4	13
6	Marlboro Township Fire District #3	18
7	Trenton City	31
8	South Brunswick Township	43
9	Newark City	55
10	Newark City	68
11	Essex County Improvement Authority	72
12	Passaic County Improvement Authority	77
13	Jersey City Redevelopment Agency	8 6
14	Lower Township MUA	9 4
15	Adjournment	100
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

```
MR. ROGERS: Just to let the public
1
2
  know, we previously opened this meeting around,
  approximately, 9 o'clock this morning. So we
  were in closed session and now we're back into
5
  open. Do we have a motion to adopt the August
  13, 2025 minutes as submitted?
 6
7
                MR. JACKSON:
                             So moved.
                                Second.
 8
                MS. RODRIGUEZ:
 9
                MR. BENNETT: I heard Mr. Jackson
  and Miss Rodriquez. Mr. Rogers?
11
                MR. ROGERS:
                            Yes.
12
                MR. BENNETT: Mr. DiRocco?
13
                MR. DIROCCO: Yes.
14
                MR. BENNETT: Mr. Close?
15
                MR. CLOSE: Yes.
16
                MR. BENNETT: Mr. Avery?
17
                MR. AVERY:
                          Yes.
18
                MR. BENNETT: Miss Rodriquez?
19
                MS. RODRIGUEZ:
                                Yes.
20
                MR. BENNETT: And Mr. Jackson?
21
                MR. JACKSON: Yes.
22
                MR. BENNETT: Motion approved.
23
                MR. ROGERS: Let's move on to ethics
24
  complaints.
               Who is taking the first one?
25
                MS. CHIWANGA: So I will be doing
```

```
Thank you, Director.
1
  those.
 2
                MR. ROGERS: Thank you.
 3
                MS. CHIWANGA: The first matter is
4
  23-003.
           Here the board is being asked to approve
  a motion to notice of determination to a
  complainant dismissing the complaint as having no
  reasonable factual basis as the accused is
  deceased.
 9
                MR. ROGERS:
                             Any questions?
10
  Comments?
             Motion to dismiss the complaint for no
  reasonable factual basis.
12
                MS. RODRIGUEZ:
                                So moved.
13
                MR. AVERY: Second.
14
                MR. BENNETT: Miss Rodriquez and Mr.
15
         Mr. Rogers?
  Avery.
16
                MR. ROGERS: Yes.
17
                MR. BENNETT: Mr. DiRocco?
18
                MR. DIROCCO: Yes.
19
                MR. BENNETT: Mr. Close?
20
                MR. CLOSE: Yes.
21
                MR. BENNETT: Mr. Avery?
22
                MR. AVERY:
                           Yes.
23
                MR. BENNETT: Miss Rodriquez?
24
                MS. RODRIGUEZ:
                                Yes.
25
                MR. BENNETT: And Mr. Jackson?
```

```
MR. JACKSON: Yes.
1
 2
                MR. BENNETT: Motion approved.
 3
                MR. ROGERS: Miss Chiwanga?
 4
                MS. CHIWANGA: The next matter is
  23-003.
5
            The board is being asked to approve a
  motion to issue a notice of investigation to one
  local government officer and investigate the
  claim against him for a potential violations of
  Subsections D and E of the Local Government
  Ethics Law.
10
11
                MR. ROGERS:
                             Any questions?
                                              Hearing
12
  none, do we have a motion to investigate one LGO
  for possible violations of Subsections D and E of
14
  the LGEL?
                MR. CLOSE:
15
                           So moved.
16
                MR. DIROCCO: Second.
17
                MR. BENNETT: Mr. Close and Mr.
18
  DiRocco.
            Mr. Rogers?
19
                MR. ROGERS:
                            Yes.
20
                MR. BENNETT: Mr. DiRocco?
21
                MR. DIROCCO:
                             Yes.
22
                MR. BENNETT: Mr. Close?
23
                MR. CLOSE:
                           Yes.
24
                MR. BENNETT: Mr. Avery?
25
                MR. AVERY: Yes.
```

1	MR. BENNETT: Miss Rodriguez?
2	MS. RODRIGUEZ: Yes.
3	MR. BENNETT: And Mr. Jackson?
4	MR. JACKSON: Yes.
5	MR. BENNETT: Motion approved.
6	MR. ROGERS: Yes.
7	MR. BENNETT: Mr. DiRocco?
8	MR. DIROCCO: Yes.
9	MR. BENNETT: Mr. Close?
10	MR. CLOSE: Yes.
11	MR. BENNETT: Mr. Avery?
12	MR. AVERY: Yes.
13	MR. BENNETT: Miss Rodriguez?
14	MS. RODRIGUEZ: Yes.
15	MR. BENNETT: And Mr. Jackson?
16	MR. JACKSON: Yes.
17	MR. BENNETT: Motion approved.
18	MS. CHIWANGA: The next matters are
19	23-032 and 23-033. Here the board is being asked
20	to approve a motion to issue a notice of
21	investigation to one LGO and investigate the
22	claim for a potential violations of Subsection C
23	of the Local Government Ethics Law.
24	MR. ROGERS: Any questions? Hearing
25	none, do we have a motion to investigate one LGO

```
for possible violations of Subsection C of the
2
  LGO?
 3
                MR. JACKSON: So moved.
 4
                MR. CLOSE: Second.
 5
                MR. BENNETT: Mr. Jackson and Mr.
 6
   Close.
          Mr. Rogers?
7
                MR. ROGERS:
                            Yes.
                MR. BENNETT: Mr. DiRocco?
 8
 9
                MR. DIROCCO: Yes.
10
                MR. BENNETT: Mr. Close?
                MR. CLOSE: Yes.
11
12
                MR. BENNETT: Mr. Avery?
13
                MR. AVERY:
                           Yes.
14
                MR. BENNETT: Miss Rodriquez?
                MS. RODRIGUEZ:
15
                                Yes.
16
                MR. BENNETT: And Mr. Jackson?
17
                MR. JACKSON: Yes.
18
                MR. BENNETT: Motion approved.
19
                MS. CHIWANGA: The next matter is
20
  25-021. Here the board is being asked to approve
  a motion to issue a notice of determination to
  one LGO dismissing the complaint for having no
22
23
  reasonable factual basis and for a lack of
24
  jurisdiction.
25
                MR. ROGERS: Questions?
```

```
MR. DIROCCO: So moved.
1
 2
                MR. ROGERS: Hearing none, do I have
  a motion to dismiss the complaint for reasonable
  factual basis and a lack of jurisdiction?
5
                MR. BENNETT: I have Mr. DiRocco
  moving it.
 6
7
                MR. ROGERS:
                             I think someone
8
  seconded, Mr. Bennett. I'm not sure.
 9
                MR. ROGERS: I believe it was Mr.
  DiRocco. Miss Rodriguez, were you second?
10
11
                MS. RODRIGUEZ: Yes.
12
                MR. ROGERS: Yes.
13
                MR. BENNETT: Mr. DiRocco?
14
                MR. DIROCCO: Yes.
15
                MR. BENNETT: Mr. Close?
16
                MR. CLOSE: Yes.
17
                MR. BENNETT: Mr. Avery?
18
                MR. AVERY:
                           Yes.
19
                MR. BENNETT: Miss Rodriguez?
20
                MS. RODRIGUEZ:
                                Yes.
21
                MR. BENNETT: And Mr. Jackson?
22
                MR. JACKSON: Yes.
23
                MR. BENNETT: Motion approved.
24
                MS. CHIWANGA: The next item is
25
  19-011.
           Item B6 has been deferred.
```

```
following that, the final matter is 21-018.
  board is being asked to find one LGO in violation
  of Subsections A, D and D of the LGO assessing a
  fine of $500 for a 1A violation, $500; for a 1C
  violation and $500 for each of the three D
  violations for a total fine of $2,500 and
7
  dismissing the N.J.S.A. 40A9-22.6 claim.
8
               MR. ROGERS: Questions? Hearing
  none, do we have a motion to find one LGO in
10
  violations of Subsections A, C and D of the LGEL
11 assessing a fine of $500 for 1A violation; $500
12 for 1C violation and 500 for each of the three D
  violations for a total fine of $2500 and
13
14
  dismissing the N.J.S.A. 40A9-226 claim? Motions?
15
               MR. JACKSON: So moved.
16
               MR. CLOSE: Second.
17
               MR. BENNETT: I believe I heard Mr.
18
  Jackson and Mr. Close.
                         Mr. Rogers?
19
               MR. ROGERS:
                            Yes.
20
               MR. BENNETT: Mr. DiRocco?
21
               MR. DIROCCO: Yes.
22
               MR. BENNETT: Mr. Close?
23
               MR. CLOSE: Yes.
24
               MR. BENNETT: Mr. Avery?
25
               MR. AVERY: Yes.
```

```
MR. BENNETT: Miss Rodriguez?
1
 2
                MS. RODRIGUEZ:
                                Yes.
 3
                MR. BENNETT: And Mr. Jackson?
 4
                MR. JACKSON: Yes.
 5
                MR. BENNETT: Motion approved.
 6
                MS. CHIWANGA: The next matter is
7
  2025 FDS enforcement.
                          The board is being asked
  to approve a motion to rescind the notices of
  violations sent to two LGOs due to roster error,
10
  to waive the fine for one LGO who timely filed in
  at least one jurisdiction and to waive the fine
12
  for eight LGOs who have since filed and requested
1.3
  the LFB reconsider the violation.
14
                MR. ROGERS: Questions? Hearing
  none, do we have a motion to rescind the
16 violations sent to two LGOs due to roster errors,
17
  to waive the fine for one LGO timely filed in at
  least one jurisdiction and to waive the fine for
18
19
  eight LGOs who have since filed and requested the
20
  LFB reconsider the violation?
21
                MS. RODRIGUEZ: So moved.
22
                MR. AVERY:
                           Second.
23
                MR. BENNETT: Miss Rodriquez and Mr.
24
  Avery.
         Mr. Rogers?
25
                MR. ROGERS: Yes.
```

1	MR. BENNETT: Mr. DiRocco?
2	MR. DIROCCO: Yes.
3	MR. BENNETT: Mr. Close?
4	MR. CLOSE: Yes.
5	MR. BENNETT: Mr. Avery?
6	MR. AVERY: Yes.
7	MR. BENNETT: Miss Rodriguez?
8	MS. RODRIGUEZ: Yes.
9	MR. BENNETT: And Mr. Jackson?
10	MR. JACKSON: Yes.
11	MR. BENNETT: Motion approved.
12	MR. ROGERS: Thank you, Miss
13	Chiwanga. Thank you. Before we move on to
14	applications, just a reminder to keep yourself
15	muted to eliminate any background noise. If
16	you're on audio only, just press star six to mute
17	and unmute yourself.
18	And any applicant who's here to
19	testify, we must be able to see you on video so
20	turn your camera on when your application is up.
21	The first application is Atlantic City which I
22	need to recuse myself, so I will hand that off to
23	Miss Rodriguez to chair.
24	MS. RODRIGUEZ: Good morning. If
25	everyone is present, can we have the

```
representatives that are present to be sworn in,
1
 2
  please?
           Hello?
 3
                MR. BENNETT: This is for the
  Atlantic City application, so we're looking for
  Mr. Swain, I see you here. Are representatives
  of the municipality? I don't see any present at
7
  this time I would recommend we just move on.
 8
                MS. RODRIGUEZ: Absolutely.
  there's no one present, yeah, let's just move on
  and come back if they show once they show.
10
11
                MR. ROGERS: So we're going to move
12
  to the next application?
                             Is that correct?
13
                MS. RODRIGUEZ:
                                Yes.
14
                MR. ROGERS: We can come back to
15
  that one. So next application is the Old bridge
  Fire District 4. Do we have everybody here?
17
                MR. JESSUP: Good morning, Director.
18
  Matt Jessup from McManimon, Scotland and Baumann.
19
                MR. ROGERS: Good morning, Mr.
20
  Jessup.
21
                MR. JESSUP:
                            How are you?
22
                MR. ROGERS:
                             I'm good.
                                        Thank you.
                             So we should have with
23
                MR. JESSUP:
  us Patricia Guarino from the fire district,
25
  Cheryl Parker from the fire district, board
```

```
accountant and general counsel Neil Braslow.
1
 2
  Patty and Cheryl will need to be sworn in.
 3
                MR. ROGERS:
                             Lauren?
 4
                THE COURT REPORTER:
                                     I'm just trying
5
  to find them on my screen. Are their videos on?
 6
                MR. JESSUP: Patricia and Cheryl,
7
  are you guys there with video?
8
                (At which time those wishing to
  testify were sworn in.)
10
                MR. ROGERS:
                             Mr. Jessup, you have
11
  the floor.
12
                MR. JESSUP:
                             All right. Thank you.
13 So this is an application by the Township of Old
14 Bridge, Fire District Number 4 pursuant to
15 N.J.S.A. 40A:5A-6 in connection with the bond and
16 note financing and acquisition of a ladder truck
17 in an amount not to exceed 1.3 million dollars.
18
                The acquisition of the truck and the
19 bond and note financing of the truck was approved
20
  by the voters at an election held on February 15,
21 2025.
         The vote was 35 in favor, 23 against which
22
  is a participation rate of just under three
23
  percent.
24
                The fire district will procure the
25
  truck through the HGAC Cooperative. The purchase
```

```
price is approximately 1.259 million. As the
  board is familiar and hears every month, the fire
  district will realize savings on both the cost of
  the truck, in this case, about $70,000, and of
  course the procurement by going through the HGAC
 6
  Cooperative.
7
                The fire district is making a
  400,000 dollar cash down payment from the
8
  disposition of the outgoing truck. That outgoing
10
  truck has over 3,184 miles on it and nearly 300
11 service hours on it.
12
                And while that may not seem like a
13 lot of service hours or mileage compared to what
14 we typically hear and present to you. The issue
15
  here is really a fire safety issue.
16
                The new ladder truck is needed to be
17
  able to reach newer development buildings that
18
  are taller than the current equipment can reach,
19
  so we can't adequately service the newer
20
  buildings that are being developed.
21
                And unlike most dispositions of old
22
  equipment that we talk about that get nominal
23
  value, small little residual value, here we're
  getting about a third of the cost of the new
25
  truck in disposition proceeds from the old truck.
```

```
So net of that 400,000 dollar cash
1
 2
  down payment, the fire district will finance the,
  approximately, 900,000 dollar payment through a
  combination of bonds and notes over a 20 year
 5
  term.
                Based on short term interest rates
 6
7
  of four percent and long term interest rates of
  five percent, both of which are a little
  overstated but better to be conservative.
10
                Annual debt service will be,
11
  approximately, $72,500, which would result in an,
12
  approximately, 288 dollar tax impact to the
13
  average assessed value homeowner.
                                      The fire
14
  district did have a 35,000 dollar lease come off
15
  the books in 2024.
16
                They have one remaining lease and
17
  that has payments this year and next year and
18
  there's no additional debt thereafter. So pretty
19
  quickly, this will be the only debt of the fire
20
  district. With that, Director, I'll pause and
21
  turn it back to you.
22
                MR. ROGERS:
                             Thank you, Mr. Jessup.
23
  Another impressive February election turn out.
24
                MR. JESSUP:
                             Yes.
25
                MR. ROGERS: I don't really have any
```

```
questions about it. The down payment, as far as
  I know, is 400,000 you're expecting from the
 3
  sale?
 4
                MR. JESSUP:
                            400,000, correct.
 5
                MR. ROGERS:
                             Okay.
                MR. JESSUP:
                            On top of the 1.259
 6
7
  million purchase price.
8
                             Right. I don't have
                MR. ROGERS:
  anymore questions. I'll open it up to the board
  and the public at this time.
10
11
                MR. CLOSE:
                           Matt, I'm just curious,
12
  does this purchase price also include the members
  of the department go out to check the truck and
13
14 see it and inspect it?
15
                MR. JESSUP: I don't know the answer
  to that question. I mean, the million -- well,
17
  I'll say this, the million 259 is like the
18
  inventory price, so I think the answer is no.
  This is also one of those stock trucks that we, I
20
  think we talked about maybe at the last meeting,
21
  where every month now some of these manufacturers
22
  are making stock trucks available, so it's not
23
  custom which means I would be a little surprised
24 if there's a need to go out and do those type of
25 inspections.
```

```
MR. CLOSE: Gotcha.
1
                                     Thank you,
2
  Matt.
 3
                MR. ROGERS:
                             Anyone else? Hearing
  none, do we have a motion to render positive
4
  findings on the proposed project financing?
 6
                MR. JACKSON:
                              So moved.
 7
                MR. AVERY:
                           Second.
 8
                MR. BENNETT:
                             Mr. Jackson and Mr.
 9
  Avery.
         Mr. Rogers?
10
                MR. ROGERS:
                             Yes.
11
                             Mr. DiRocco?
                MR.
                    BENNETT:
12
                MR. DIROCCO: Yes.
13
                MR. BENNETT: Mr. Close?
14
                MR. CLOSE: Yes.
15
                MR. BENNETT: Mr. Avery?
16
                MR. AVERY:
                           Yes.
17
                MR.
                    BENNETT:
                             Miss Rodriquez?
18
                MS. RODRIGUEZ:
                                Yes.
19
                MR. BENNETT: And Mr. Jackson?
                MR. JACKSON: Yes.
20
21
                             Motion approved.
                MR. BENNETT:
22
                MR. JESSUP:
                             Great.
                                     Thank you very
23
  much.
         We appreciate it.
24
                MR. ROGERS:
                             Thank you, Mr. Jessup.
  We're going to move on to Marlboro Fire District
```

```
application. Who is leading the application here
  from Marlboro?
 3
                MR. BOYLE:
                           John Boyle, Junior,
  chairman for Marlboro Fire District Number 3 and
4
  Attorney Kate Sendzik.
 6
                MR. ROGERS: Great. Welcome.
                                               Good
7
  morning.
8
                MR. BOYLE: Good morning. How are
  you doing today?
10
                MR. ROGERS: I'm well.
                                        Thank you.
11 We have to swear Mr. Boyle in, so Lauren?
12
                (At which time those wishing to
13
  testify were sworn in.)
14
                MR. ROGERS: The floor is yours.
15
                MR. BOYLE: I am just checking.
  don't see Kate on here yet.
17
                MR. ROGERS: Yeah, I'm not seeing
18
  her. Can you speak to the project, Mr. Boyle?
19
                MR. BOYLE:
                           Yes.
20
                MR. ROGERS: Here she is.
                                           She's
  popping up right now. Do we have Miss Sendzik
22
  on?
23
                MS. SENDZIK: Yes.
24
                MR. ROGERS: The application is up,
25
  so you've got the floor.
```

```
MS. SENDZIK: I'm sorry.
1
 2
                MR. ROGERS: No worries.
 3
                MS. SENDZIK: I have John Boyle,
  Junior.
           And he's the chairman of the Marlboro
 4
  Fire District number 3 for the fire
  commissioners.
                MR. ROGERS: We swore him in
8
  already.
 9
                MS. SENDZIK:
                             Okay. The board is
  seeking review of financing for a four door
10
11 chassis with a area platform, 1500 GPM pump and
12 400 gallon water tank.
13
                The cost of the apparatus and
14
  equipment shall not exceed 2,896,812 and the
15 financing shall not exceed 2,896,812.
                                          The
16
  apparatus shall be purchased through a
17
  cooperative, Houston Galveston Area Council, for
18 a purchase price of total 2,896.812.
19
                The financing lease with the option
20
  to purchase has been obtained through competitive
  bid. There were bid proposals for five, seven
21
22
  and 10 years. The board forwarded the
  specifications to seven prospective vendors and
23
24
  two bid proposals were received.
25
                The board chose the 10 year approval
```

```
with an annual interest rate of 3.726 percent per
  annum, which results in the annual principal and
 3
  interest payment of 352,295.81.
 4
                The apparatus will be retired upon
5
  arrival of the Rosenbauer. Will be a 1990 E1
  tower ladder with 6, 285 miles since it was
  refurbished in 2015 and 771.9 hours, engine
  hours.
 9
                The apparatus is obsolete and cost
10
  prohibitive to repair it and will be sold
11
  subsequent to the delivery of the new apparatus
12
  to offset the cost of the total procurement.
13
                The average tax in the district is
14 \mid 15,170. And the average assessed value of
  typical residents is $569,240. The financing
15
16
  will occur in 2025 with the initial payment
17
  occurring in fiscal year 2026 as the payment is
18
  in arrears and will not be due for 12 months.
19
                There will be no tax impact on the
20
  2025 fiscal year budget. In 2026, the current
21
  tax rate assessed value will be .115 per hundred
22
  dollars of assessed value on the average price of
23
  the residents in the township of 569,244,
  approximately, $85 per home increase per year.
25
                MR. ROGERS: Okay. Anything else?
```

```
Mr. Boyle, do you have any --
1
2
                MR. BOYLE:
                           {\tt No.}
                                 Just like she said,
  we're trying to replace a truck and sure in it.
  We have 3,000 (inaudible) added to our district,
  so we're trying to sure in the distance of the
  truck and still have all of capabilities as well
7
  as replace a truck that's going to be 38 years
  old by the time of the delivery.
 9
                MR. ROGERS:
                             I get a lot of these.
10
  I guess my question was around, and I know we
  were going back and forth on the fund balance.
12
  If you can take me through again so I clearly
  understand what's left in the unrestricted fund
13
  balance and the restricted fund balance?
15
                MS. SENDZIK:
                              Sure. So in the
  unrestricted fund balance, the $109,000, I should
17
  say it was reported in our 2025 budget, that was
18
  after we had to use some for our budget, the
19
  2025.
20
                We had, in our 2023 audit, there was
  still money in our restricted fund for, I believe
22
  it was a tanker, John, if I'm correct, that we
  had purchased in 2024 or 2023, beginning of 2024.
23
  We didn't receive it until the end of '24.
25
                So that, the district paid full in
```

```
cash with no financing. That was about 1,199,000
  and change. Then in our audit, we also had for
  an additional truck which I believe was the
  engine, we had gotten financing, and that
 5
  financing was funded into an escrow account and,
  you know, being held until the truck is delivered
 6
7
  and then it will be paid.
 8
                So that's why it looks like there
  was a large amount of money in the restricted
  fund balance, but it is all designated.
10
11
                MR. ROGERS:
                            Okay.
                                    So you
12
  essentially have no restricted dollars there?
13
                MS. SENDZIK:
                              No.
14
                MR. BOYLE:
                           Correct.
15
                MR. ROGERS:
                             That would have been
  unencumbered what I mean?
16
17
                MS. SENDZIK:
                             Correct.
18
                MR. ROGERS:
                             That's really my only
19
  question I wanted to get some clarification on.
20
  I'll open it up to the board for any questions.
21
                MR. CLOSE:
                            Miss Sendzik, I'm just
22
  curious, as of your 2024 audit, the numbers
23
  you're talking about, which are unrestricted fund
  balance or restricted fund balance in an amount
  you said you put in your '25 budget, but based on
```

```
the '23 audit, are you working on that with the
  reliability of those numbers?
 3
                MS. SENDZIK: Everything was
  submitted over to the auditor. I'm just waiting
  for them to finalize it up. I know there are
  some projects that we have out there that either
  have balances left in them that are going to be
  canceled, if not the entire.
 9
                But I believe that in 2023, the only
  impact will be this for the 2026 budget because
10
  we have already encumbered the rest of the money
12
  in prior budgets so that's the borrower debt
1.3
  service.
14
                MR. CLOSE:
                            What's the status of the
  2025 budget, when do you anticipate that being
16
  com pleated and submitted?
17
                MS. SENDZIK: I tried to get a
18
  better time frame from the auditor.
  Unfortunately, I didn't get a call back, but I
19
20
  can definitely get that to Mr. Bennett as soon as
21
  I get a response.
22
                Like I said, everything is with the
23
  auditor.
            They haven't asked anything of us.
                                                  Ι
  know from my office, they've already requested a
  litigation letter which has been provided to
```

```
So hopefully, if not this month, next
  them.
  month, it will be approved at the meeting.
 3
                           I talked to Laura Holman
                MR. BOYLE:
  and their anticipation was hopefully by the end
  of this month or mid next month for audit
  completion.
 6
7
                MR. CLOSE:
                            Thank you, Chief.
                MR. ROGERS: That's for the '24
 8
 9
  audit?
10
                MR. BOYLE: Correct.
11
                MS. SENDZIK: Correct.
12
                MR. ROGERS: Any additional
13
  questions to the applicant? Hearing none, do we
14 have a motion to render positive findings on the
15
  proposed project financing in an amount not to
16
  exceed 2,896,812.
17
                MS. RODRIGUEZ:
                                So moved.
18
                MR. AVERY:
                           Second.
19
                MR. BENNETT: Miss Rodriguez and Mr.
20
  Avery.
          Mr. Rogers?
21
                MR. ROGERS:
                             Yes.
22
                MR. BENNETT: Mr. DiRocco?
23
                MR. DIROCCO: Yes.
24
                MR. BENNETT: Mr. Close?
25
                MR. CLOSE: Yes.
```

```
1
                MR. BENNETT: Mr. Avery?
 2
                MR. AVERY: Yes.
 3
                MR.
                    BENNETT:
                             Miss Rodriguez?
 4
                MS. RODRIGUEZ:
                                Yes.
 5
                MR. BENNETT: And Mr. Jackson?
                MR. JACKSON: Yes.
 6
 7
                MR. BENNETT: Motion approved.
 8
                MS. SENDZIK: Thank you.
 9
                MR. ROGERS: Good luck. So just
  going back to the Atlantic City application here?
10
  Do we have everybody here. Mr. Bennett, do you
12
  want to verify they're slowly coming on.
13
                MR. BENNETT: I did see some
14
  representatives of Atlantic City log in during
  the last presentation. I believe Mr. Swan may be
16
  on.
17
                MR. ROGERS:
                             Mr. Swan, are you here?
18
                MR. SWAN:
                          I am on.
19
                MR. ROGERS: Are you ready to
20
  proceed, Mr. Swan?
21
                MR. SWAN:
                          I am.
22
                MR. ROGERS:
                             I'm going to again
23
  recuse myself and Miss Rodriguez will chair.
24
                MS. RODRIGUEZ: Can we have
25
  everybody sworn in, please?
```

```
(At which time those wishing to
1
2
  testify were sworn in.)
 3
                MS. RODRIGUEZ:
                                I'd like to take
  this time to ask each of you to describe your
 4
  experience under the state supervision and how
  that's helped the city recover from the aftermath
  of the great recession. If you can talk a little
  bit about your experience.
 9
                MR. SWAN: From the beginning or
  from current?
10
11
                MS. RODRIGUEZ: Current.
                                          Current
12
  would be fine.
13
                MR. SWAN:
                           Yeah, because it has
14 evolved. Essentially, the way we operate is Wes
15 Wayne is our fiscal monitor from DCA and he sits
16 in the office behind me and I make sure Wes is
  aware of everything that we're doing to his
17
18
  chagrin most of the time because a lot of it
19 isn't fiscally related.
20
                But I make sure that I give as much
  information as I can, as well as, to Commissioner
22
  Suarez, we, the city has made it clear that there
23 would be no surprises on anything that we're
  doing, that DCA should be aware that everything
  of we're doing before we do it.
```

```
So our relationship is fantastic in
1
 2
  terms of what we want to do. We talk things out.
  We try to identify any issues before they come up
  and work on just various issues that the city
  faces. Every issue isn't a fiscal issue.
                I'm sure everyone here deals with a
 6
  homelessness issue. We talk about that.
8 Anything that we need assistance with DCA
  provides assistance with it. We also, with
10 regards to the homeless, to help address those
11 lissues.
12
                So the relationship is fantastic.
13 And Michael, when he came on, I know he had
14 conversations, he's fantastic as well. When we
15 need quick responses on things, DCA is timely on
16
  getting together. We have been on one accord
17
  with all our issues, so the relationship, it
18
  couldn't be any better than it is.
19
               MS. RODRIGUEZ: Okay. Mr. Swain, do
20
  you have anything you'd like to share?
21
               MR. SWAIN: Yeah, I'm driving and
  I'm in heavy traffic, so if I'm a little
23
  distracted, I'm sorry, but I echo everything that
  Mr. Swan has said. I think we have a really good
25
  relationship.
```

```
We work well together, and I feel,
1
2
  you know, more like a consultant than a monitor
  and I think, you know, we have a great
  relationship and we should keep it going the way
5
  it is.
 6
                MS. RODRIGUEZ: Well, thank you
          I just want to open this up to see if
  there are any members of the public seeking to
  comment or have any questions? Are there any
10 members of the board that have any questions or
11 any comments?
12
                Hearing none, I'd like to a motion
13
  to continue -- I'd like to get a motion to
14
  continue and extend the Local Government
15
  Supervision Act in the City of Atlantic City for
16
  another year.
17
                MR. CLOSE:
                           So moved.
18
                MR. DIROCCO: I'll second it.
19
                MR. BENNETT: Mr. Close and Mr.
20
  DiRocco.
            Mr. Rogers is recusing. Mr. DiRocco?
21
                MR. DIROCCO:
                              Yes.
22
                MR.
                   BENNETT:
                             Mr. Close?
23
                MR. CLOSE:
                           Yes.
24
                MR. BENNETT: Mr. Avery?
                MR. AVERY: Yes.
25
```

```
MR. BENNETT: Miss Rodriguez?
1
 2
                MS. RODRIGUEZ: Yes.
                MR. BENNETT: And Mr. Jackson?
 3
 4
                MR. JACKSON: Yes.
 5
                MR. BENNETT: Motion approved.
                MR. SWANN:
 6
                           Thank you.
 7
                MR. BENNETT:
                              Thank you everybody.
                             I'm back. We have
 8
                MR. ROGERS:
  Trenton's application.
10
                MR. GUSCIORA: Thank you, Director.
11
  This is with Reed Gusciora, the mayor. Should I
12
  begin or --
13
                MR. ROGERS: Good morning, Mayor.
14
                MR. GUSCIORA: Good morning. How
  are you, sir?
16
                MR. ROGERS: I'm well, I'm well.
17
  Good to see you.
18
                MR. GUSCIORA: I also have our
19 business administrator Maria Richardson on, our
20 chief of staff Jim Beach, our deputy business
21 administrator Colin Cherry and we have our
22
  outside accountants, John Swisher and Steven
23
  Gallagher. The city's application is for a CAP
24
  waiver --
25
                MR. ROGERS: Mayor, we need to swear
```

```
in everybody before we get into the application.
  Lauren, if we can get everybody who is going to
  speak on this have your video on, so Lauren can
  swear you in.
 4
 5
                (At which time those wishing to
  testify were sworn in.)
 6
7
                             The floor is yours,
                MR. ROGERS:
8 Mayor.
 9
                MR. GUSCIORA:
                               Thank you, Director.
  For the fiscal, the 2025 budget calendar year,
10
11
  the City of Trenton is requesting an
12
  appropriation CAP waiver of $12,603,064.
                                              The
13
  city is under a property tax levy CAP by
14 $2,251,531.47.
15
                However, this request is important
  to the city and primarily for public safety
17
  reasons. Unfortunately, our prior counsel failed
18
  to adopt the CAP waiver ordinance which bound us
19
  considerably and this is the reason why we are
20
  applying for this waiver.
21
                And also, the American Rescue Plan
22
  funds has finalized, and these funds are no
23 longer available to the city.
                                  But substantially,
  the public safety cost between fire and police
  have increased significantly over the past years.
```

```
And much of that increase is focused
1
2
  on staffing. Cities across America and the state
  have had challenges attracting new recruits to
  the police force. We sought to change that by
4
  relaxing civil service rules.
                And this year we're pleased to
 6
7
  report that 23 recruits have graduated from the
  academy and they will be joining our force.
  because of our seeking new recruits to the police
10
  force, this has hit us substantially and we need
11
  this CAP waiver so that we can pay for the
12
  policing on our streets.
13
                Crime has substantially decreased in
14
  the capital city because of our additions to the
15
  police department and are focusing on crime which
  will help us attract economic development.
17
                So I'd like to turn this over to our
18
  outside accountant, John Swisher who can fill
19
  you in on the details. Thank you very much for
20
  your consideration of this request.
21
                MR. SWISHER:
                              Thank you, Mayor.
22
  did a very good job there. You got most of the
23
  points cleared up already. But I will say,
                                                just
  to be clear, the city is under the tax levy CAP.
25
                We're under the CAP on the tax levy
```

```
side, and this is the appropriation side we're
  looking at. As the mayor pointed out, the
  majority of what we're looking for here is
  involving public safety and that's critical to
5
  the city and what they're trying to do there.
 6
                You touched on the American Rescue
7
         A lot of our clients, our municipal
  clients, are seeing the end of those funds.
  of those funds have been used to support
10
  operating costs in the city.
11
                And part of the increase, from last
12
  year's application, is due to that, but we'll
13
  pretty much absorb it. I think there's maybe 3
14 million dollars left in the American Rescue Plan
15 money for 2025, but we've pretty much absorbed
  everything from that and, like you said, most
17 municipalities are through that money now.
18
                So everything should be in with
19
  regards to that. Beyond that, like you said, the
20
  mayor got most of the points in there.
                                           I will
21
  say that the DLGS has been assisting the city in
22
  the preparation of the 2025 budget, so they've
23
  been kind of hand in hand in developing this
24
  document for us.
25
                So beyond that, it's pretty straight
```

```
forward and I think the application lays it all
  out, but we're here today to take any questions
 3
  that the board may have before us.
 4
               MR. ROGERS:
                            Thank you, Mr. Swisher.
5
  I'll open it up.
                    I believe I understand a lot of
  this increase in public safety are due to
 6
  contract service settlement, was it last year,
  Mayor?
          Is that correct?
 9
               MR. GUSCIORA: We're actually
10 finalizing the contract going forward, but out of
11 the 12 municipalities in Mercer County, we paid
12
  the lowest. And often times when we graduate
13
  recruits, right after they graduate, they look
14
  for jobs elsewhere. And so we really need to be
15
  competitive with our neighboring municipalities,
16
  and that's why we're finalizing the contract very
17
  shortly.
18
               MR. ROGERS: So if I understand you
19
  correctly, the scale, your stepping scale, is the
20
  lowest right now that obviously, it's under
  negotiation, but your scale is the lowest in
22
  Mercer is what you're saying.
23
               MR. GUSCIORA: Yeah, and also in our
24 heyday, we had over 360 cops for our city and
  we're down below 250, so we're well over 100
```

```
1
  short.
 2
                And each time we have retirements
 3
  each year, it gets lower, so that's why we were
  pretty aggressive in finding new applicants.
 5
                We're actually going to have another
  10 applicants recruits, hopefully in the fall
 6
7
  academies and then another 10 in January.
8
                            I'll open it up to the
                MR. ROGERS:
  board at this time. I might have another
10
  question, but.
11
                MR. JACKSON:
                             Director, I have a
12
  number of questions actually.
13
                MR. ROGERS:
                             Sure.
14
                MR. JACKSON: What years did, the
  CBA that you're working on now, what years does
16 it cover?
17
                MR. CHERRY:
                             That CBA, we haven't
18
  finished the details of year it will expire yet,
19 but it will cover starting 2025, but we haven't
20
  finalized the details on how long that contract
  will be.
21
22
                MR. JACKSON: So you had a contract
23
  through 2024?
24
                MR. CHERRY:
                             That's correct.
25
                              I know you don't want
                MR. JACKSON:
```

```
to talk about the increases, what they might be.
  One of the concerns I have is that we get this,
  and probably Trenton is just happens to be maybe
  the coming up on the wrong time for this
 5
  particular thing.
 6
                But we get this on too many
  occasions where the budget process is late and
  then we're, the board, forced to make decisions
  or changes that are not necessarily in the best,
10
  you know, in terms of encouraging the best
11
  financial management, what have you.
12
                So we're put pretty much under the
13
  gun to make decisions because of the lateness of
14
  the process. And it seems to me that some of the
15
  decisions here, and again, I've been in the
  mayor's seat, so I understand.
17
                But some of the processes here,
18
  of the decisions here did not just happen.
19
  They've been going on -- transitional aid has
20
  been going on for a number of years and it seems
21
  to me that we are, that the board is put under
22
  the gun, not because simply because of some
23
  timeliness issues.
24
                MR. ROGERS:
                             Excuse me, one second.
  Please everybody keep yourself muted if you're
```

not speaking. 1 2 MR. JACKSON: Thank you, Director. I'm personally uncomfortable with that. And in fact, our staff is suggesting that the amount of transitional aid required for next year's budget is going to go from, roughly 40 million dollars, 6 7 for 2025 up to 70 million or so for 2026. So it seems to me that we are 8 potentially here on a slippery slope, and I'm not 10 so sure I'm not comfortable that the end game, I don't see the end game. I just see more 12 transitional aid. 13 And to me, that's a function of 14 perhaps needing to go back and sharpen the pencils because the transitional aid, the state is in a bind just like everybody else. 17 ability to get more aid may not be on the table. 18 Are there some which may seem 19 Draconian, but maybe cuts that are need to be 20 addressed to kind of get us off this slippery 21 slope because I don't see -- if the staff would 22 come back and say, they're only going to need 10 23 million next year, then we're on the right road, but we're going to need more money next year, so that's very uncomfortable to me. So I'm not at

```
all comfortable with the request.
 2
               MR. GUSCIORA:
                              Mr. Jackson, with all
 3
  due respect, we are the capital city. 52 percent
  of our property is tax exempt. Most of our
  choice real estate is occupied by the government
 6
  and they pay no property taxes.
7
                So we do have to put up our hands
  each year to the legislature to fill that gap.
  And this year we got 50 million in direct state
10 aid and then the 280 million dollar budget, 50
11 million dollars is substantial and that comes
12
  July 1st, so we have to make our budgetary
13
  submission after the state has finalized their
14 budget, so Trenton is unique.
15
               And I might add that when John
  Corzine was our governor, his last year, we got
  37 million in direct capital city aid.
17
                                          The very
18
  next year, under the next governor, we got 6
  million and we had to lay off 125 cops.
20
               We've never been able to -- and that
  remained flat for eight years and included the
22
  first year in Governor Murphy. So the capital
23
  city is unique, with all due respect, and unless
  the state directly gives us aid, payment in lieu
  of property taxes, we cannot keep on going to 48
```

```
percent of the property to tax them.
1
 2
               We have, under the monitorship of
  DCA, we work extremely close with them.
  paired down our budget to the bones. We leave a
  lot of spaces is just blank, but the one thing we
  can not cut is public safety and that's very
  important to us, especially in a distressed city
  where we're trying to attract economic
  development.
10
               We need to assure developers and
11
  citizens alike that we can protect them and keep
12
  our streets safe.
13
               MR. JACKSON:
                             Mr. Mayor, I fully
14
  appreciate what you're saying. Again, you're not
  the only city that comes before us with the
15
16 issue. I understand it.
17
               And every city says, we can't cut
18
  because we can't cut public safety because public
19
  safety becomes sort of the, you know, the sacred
20
  cow. You can't adjust that. You can't address
21
  that because it's public safety.
22
               And it becomes something that,
23
  again, onus on the board because then the board,
  oh, you don't support public safety. Again,
25
  there is a lot of areas in a 280 million dollar
```

```
budget beyond public safety that can be looked
2
  at.
 3
                But I appreciate what you're saying,
  and I'm only one member of the board, but just
4
  wanted to put my sense on the record.
 6
                MS. RICHARDSON:
                                 If I may, I am
  Maria Richardson.
                      I am the business
  administrator for the City of Trenton and I just
  want to basically corroborate what the mayor has
10 mentioned before and John. We have been working
11 really diligently with our fiscal monitors and we
12 have been fiscal responsible in the design of
13
  this budget, but also in the way we have been
14 managing our funds.
15
                And so we have cut in every single
16 line item that we would be able to. And even
17
  with our negotiations for police, this is
18
  something that we are doing in collaboration with
19
  the staff from local government services.
20
                So this process has been, it's not a
  process that the city had taken on its own, but
  we had been working in collaboration with
23
  everyone at the local government service.
24
                MR. ROGERS:
                             Any other questions
25
  from the board? What I will say is the City of
```

```
Trenton certainly has unique challenges for some
  of the reasons that the mayor has set forth.
  I think there are certainly potential
  opportunities that we can explore together to
  assist the city financially. And it's certainly
  in its pursuit to increase economic development
 6
  opportunities. You know, I know the division
  works hand in hand on a week to week basis with
  the city. Certainly, very involved in their
10
  budget creation. We got to a point just, as far
11 as, why we're in this position late in the game
12
  and it's absolutely because the TA funds that
13
  need to be approved by the state and when that
14 happens at the end of June, so that's why we're
15 late in the game. So I think there's still
16 remaining challenges and they are growing and we
17
  will definitely need to figure out some solutions
  on how to mitigate that to some extent.
18
  we'll still working on that now if we're not
20
  working on that. But as far as what we need to
21
  do here, I think this is the solution that we
22
  need to at least get done so we can get the
23 budget adopted for the city.
                                 So if I'm not
  hearing any more questions, do we have a motion
  to approve the appropriation CAP waiver of
```

```
$12,603,064?
               Do I have a motion?
1
 2
                           So moved.
                MR. AVERY:
 3
                MS.
                    RODRIGUEZ:
                                Second.
 4
                MR. BENNETT:
                             Mr. Avery and Miss
5
  Rodriguez.
              Mr. Rogers?
 6
                MR. ROGERS:
                             Yes.
 7
                MR. BENNETT:
                             Mr. DiRocco?
                MR. DIROCCO: Yes.
 8
 9
                   BENNETT: Mr. Close?
                MR.
10
                           I'm going to vote yes,
                   CLOSE:
11
  but I'm going to -- I agree with the comments on
  my colleague, Mr. Jackson and the concerns that
  he expressed concerning the finances and the
14
  budget and there being multiple other areas that
15
  could be explored for catch all the public safety
  becomes in many applications.
17
                Although I do understand the unique
18
  circumstances and I'm going to support based on
19
  the director's assertion about the transitional
20
  aid and the lateness of it, I would not be
  inclined to support again next year if there's
22
  not a change in the direction of the shape where
23
  it's trending downward and back in line as
  opposed to just a growing gap and coming before
  the board late in the year looking for relief.
```

```
Those are my comments.
                           Thank you.
1
2
                MR. BENNETT: And that is a yes
 3
  vote, sir?
 4
                MR. CLOSE:
                           Yes, based on that.
 5
                MR. BENNETT:
                             Okay. Thank you.
                                                  Mr.
 6
  Avery?
7
                MR. AVERY:
                           Yes.
                                  And I'd like to
  just make an observation for the mayor and his
8
  staff that it seems that over the last few years,
10
  the budget process in the city has been much more
11
  orderly than it was in previous years and I
12
  congratulate you and hope that you continue to
13
  make progress in a difficult situation.
14
                MR. BENNETT:
                             Miss Rodriquez?
15
                MS. RODRIGUEZ:
                                Yes.
                MR. BENNETT: And Mr. Jackson?
16
17
                MR.
                    JACKSON: I'll abstain.
18
                MR. BENNETT: With five votes in
19
  favor, the motion is approved.
20
                MR. GUSCIORA: Thanks so much
  everyone.
              Thank you very much.
22
                MR. ROGERS:
                             Thank you.
                                        Moving on
23
  to South Brunswick's application for a CAP
24
  waiver.
                MS. RAMPACEK: Good morning.
25
```

```
MR. ROGERS: Good morning.
1
                                            Who is
2
  leading the application?
 3
                MS. RAMPACEK:
                               I am.
                                      My name is
 4
  Samantha Rampacek, the CFO.
 5
                MR. ROGERS: Before we move into the
 6
  application. I need to get everybody sworn in.
7
  Is it just you?
 8
                MS. RAMPACEK: We also have our
  township manager, Bryan Bidlack on the call.
                                                  Wе
10 have Scott Clelland who's our municipal auditor
  and we have Joe Sarno who's our financial
12
  consultant.
13
                MR. ROGERS:
                             Let's get everybody on
14
  video, get them sworn in, Lauren.
15
                (At which time those wishing to
  testify were sworn in.)
17
                MR. ROGERS: The floor is yours.
18
                MS. RAMPACEK: Thank you so much.
  We are here seeking a CAP waiver today. We had a
19
  severe revenue loss circumstance back in 2023 due
20
21
  to water scarcity and we had to shut down one of
22
  our deep wells.
23
                There was a water moratorium placed
24
  on the township. That hindered us from issuing
  any building permits. And then, in turn,
```

```
prevented us from collecting revenue for our
  collection code fees and also our water
  connection fees.
 3
 4
                In 2023, we collected,
5
  approximately, 1.8 million less than we
  anticipated for water collection fees and,
 6
  approximately, 1.2 million less in the
  construction code -- in the water connection fees
  and the construction code fees.
10
                The 15 months we fell under this
11 moratorium constricted our ability to raise
12
  sufficient revenues to meet our budgetary
13
  requirements. It's been taking us several years
14 to recoup these losses.
15
                And this has been, in turn, caused
16 us to have a deficit of, approximately, 2.1
17
  million which we are seeking the CAP waiver for.
18
  Within the last year, and also this year, we have
19 not had any new programs, new positions, no new
20
  spending initiatives for this budget.
21
                We are being extremely diligent
22
  controlling our spending and creating new habits
23
  that are beneficial for the town. We have new
  procedures in place where the township manager is
  reviewing all purchases that our discretionary.
```

```
We have on much stricter guidelines
1
2
  on purchases that are being permitted.
  we've been monitoring our current employees to
  see if it's necessary for positions to be
 4
  replaced when someone resigns.
 6
                We have, instead of hiring, we have
  moved people around throughout the departments to
  save on funds. And also to control costs, we
  have instituted a township wide hiring freeze the
10
  last two years. And we plan to keep that in
  place for the foreseeable future.
12
                When we've had retirements or
13
  resignations, we're reviewing the departments to
14
  see if we need to backfill these positions, or
15
  can we be creative with how we are filling them.
  We did not have to anticipate coming before the
17
  Local Finance Board this year compared to when we
18
  came last year.
19
                We are in a much better position.
20
  We have a much healthier surplus. We have less
  employees and we have more control over the
22
  purchases that are being made. And we hope that
  after this budget, we'll be in a much better
23
  place next year.
25
                We're working really hard to build
```

```
up our reserves, build up surplus and to be more
1
2
  fiscally responsible.
 3
                MR. ROGERS: Thank you. Anyone else
 4
  want to add to anything?
 5
                MR. SARNO: I just want to point out
  that, even though he's not on the call, I'm Joe
 6
  Sarno, Holman, Frenia, Allison. I'm working with
  South Brunswick. We have a state monitor, Bill
  Penix.
10
                He's unable to make the call today,
  but we've been working hand in hand with him to
12
  enhance these processes and have better internal
13
  controls and to make sure that we're utilizing
  all the revenue streams that we're able to.
                So again, we're coming before the
15
  board for an appropriation CAP waiver.
17
  would substantially help the township in moving
18
  forward.
19
                Especially, as Samantha just
20
  mentioned, in building reserves and allowing
21
  future fund balance to continue to grow to a
22
  healthy rate that can be used in future budgets.
23
                MR. ROGERS: Any update on the water
24
  moratorium?
25
                MS. RAMPACEK: So the water
```

```
moratorium has been lifted. It got lifted early
  of '24, so we, since then, have been well above
  our collections that we anticipated.
  constantly building in South Brunswick Township.
 4
 5
                We have a healthy uniform
  construction code fee revenue and the water
 6
  connection fees, but it's just taking us longer
  than anticipated to recoup the losses from 2023.
 9
                MR. ROGERS: Are you still
  purchasing water from the Elizabethtown?
11
                MS. RAMPACEK: Yes, we still do
12
  purchase water from them for the time being.
                                                  Wе
13
  do have one well that we're waiting for DEP
14
  approval to get on board and our contract to
  Elizabethtown goes to the end of 2026.
16
                MR. ROGERS: What was the added
17
  cost?
18
                MS. RAMPACEK:
                               Let me see.
19
                MR. ROGERS: I remember Doug was
20
  telling me one day, but just get it on the record
21
  because once you get away from that, that will
22
  free up dollars.
23
                MS. RAMPACEK: Yeah.
                                      Let me see if
  I can pull that up real quick.
                                   It looks like
  last year we spent, approximately, 4.9 million.
```

```
2023 was at 4.7 million, so it is a big hindrance
2
  to our budget.
 3
               MR. ROGERS: So do you think by 2026
  you'll be able to --
4
5
               MS. RAMPACEK: That's what we're
           I know when we've spoken to our
 6
  hoping.
  lutilities director, he said right now we're
8 waiting on DEP approval. Once we get that to get
  this well up and running, I don't know if we'd
10
  still have to purchase some water from
11 Elizabethtown or if the well can handle the full
12
  amount of water. So even if we sold a purchase
13
  water, it would be significantly less.
14
               MR. ROGERS: So you're waiting on
15
  DEP approval?
16
               MS. RAMPACEK: Yes.
17
               MR. ROGERS: They don't move very
18
  quickly, so. Okay. I will open it up to the
19
  board for any questions.
20
               MR. AVERY: I have a question about
  the well that was taken out of service. What was
22
  the rationale for DEP to require the moratorium?
23
  Was it contamination of the well?
24
               MS. RAMPACEK: Bryan, I don't know
25
  if you want to touch on this. I actually did not
```

```
work here during that time and I don't want to
2
  get the facts misconstrued.
 3
               MR. BIDLACK: Yes, if I may. One of
  our wells was contaminated.
                                It was a former --
 4
  it was contamination from a former IBM site.
  we worked several years to get a new well on
         It just takes time to get the approvals
  from DEP.
 9
               As I understand it, the construction
  permits have been issued to the township and the
10
11 well is actually fully constructed. We're just
12
  waiting for final DEP approval, so that well -- I
13
  would anticipate that well coming on line some
14
  time this year, depending DEP.
15
               MR. AVERY: So you've installed the
  well. You're just waiting to be able to turn on?
17
               MR. BIDLACK: Yeah, there's
18
  protocols that have to be in place before we can
19
  actually turn the well on and open the spigots.
20
               MR. AVERY: Right. Okay.
                                           Thank
21
  you.
22
               MR. BIDLACK: You're welcome.
23
               MR. ROGERS: Mr. Close, you had a
24
  question?
25
               MR. CLOSE: Yes.
                                  Thanks, Director.
```

```
Miss Rampacek, I appreciate your comments about
  the actions taken since your arrival.
 3
  concern I have, in looking over the staff reports
  several years of over expenditures.
 4
 5
                I presume you have a CFO and a QPA
  on staff that work with you in terms of the
 6
  procedures you've implemented about the township
  manager oversight of spending.
 9
                Are these the same people that were
10
  there at the time these over expenditures
11
  occurred?
12
                MS. RAMPACEK:
                               So, no.
                                        At the time
  we had several CFOs within a short amount of
13
14
  time. We had someone who was in the position
15
  that had to step down due to an illness. We had
16
  someone else in the position for only about a
17
  month.
          It did not work out with her.
                And then I came on, in December of
18
19
  1'23, so the first several months of my
20
  employment, and even now, to an extent, has been
21
  just problem solving a bunch of old issues that
22
  we kept uncovering.
23
                We've been working with Scott who is
24
  our auditor, Joe Sarno Bryan, we've all been
  working together to try to uncover some of these
```

```
issues and get them fixed and finding the root
  cause of the problem and not just trying to put a
  Band Aid on it which was something that was done
  several years ago that has now hurt us in the
  present day.
 5
                So most of our staff here now and
 6
  the consultants we're using are all new. We have
  new financial advisors. Like I said, our
  consultant, Joe Sarno, has been helping us
10
  tremendously.
11
                And I came on, in December of '23.
12
  So since then, I've been here almost two years
13
  and we've been working to try to put in some of
14
  these new procedures and fix mistakes that were
  made by previous staff members.
16
                MR. CLOSE:
                            I appreciate that.
17
  new CFO, new GPA, new financial team in place
18
  from the time that those issues developed.
19
                MS. RAMPACEK: Correct. And we now
20
  have a fully staffed finance department and that
  was something that really was hurting us for a
22
  while, is that we had many vacant positions.
23
                But within the last year, we've now
  back filled all of these positions and we have
  fully staffed department that's all working
```

```
together to try to accomplish these goals of
 2
  getting our budget in a more stable position.
 3
                MR. CLOSE:
                           I assume then, in
  addition to the revenue aspects you're looking
  at, you also implemented, or taking a look at
  various cuts and other operational expenses that
  could be implemented to approve your financial
  position?
 9
                MS. RAMPACEK:
                               Absolutely.
                                            We've
10 been looking at the budget line by line very
11
  closely. We've been looking at our revenues.
                                                   Wе
12
  are trying to find new revenue sources, as well
13
  as, cutting operating expenses that are
14
  unnecessary to overall help the surplus and to
15
  help our reserves and to not have these over
  expenditures.
16
17
                MR. CLOSE:
                            Thank you.
18
                MS. RAMPACEK:
                               Thank you.
19
                MR. JACKSON: Director, I have a
20
  comment.
            I want to say to Miss Rampacek that I
21
  think what you've presented is incredibly
22
  refreshing.
23
                You are looking for, thinking
  outside the box and trying to make cuts and
  become as efficient as you can at the local level
```

```
and trying to get from out from under
  transitional aid and being an independent entity.
  I just find that incredibly refreshing.
  Congratulations and keep going.
 5
                MS. RAMPACEK: I appreciate that.
  Thank you very much.
 6
                MR. ROGERS:
                             And Mr. Petix will
  lensure that that's happening on our side of it.
  I appreciate your efforts, and I know there's
  more work to do, but I think you're headed in the
10
11 right direction.
12
                MS. RAMPACEK:
                                Thank you.
13
                MR. ROGERS:
                            Hearing no more
14
  questions, do we have a motion to approve a CAP
15 waiver in an amount of $1,419,862 for a general
  fund deficit and 718,837 for a sewer utility
17
  deficit.
18
                MR. CLOSE:
                            So moved.
19
                MR. JACKSON:
                              Second.
20
                MR. BENNETT: Mr. Close and Mr.
21
  Jackson.
             Mr. Rogers?
22
                MR. ROGERS:
                             Yes.
23
                MR. BENNETT:
                             Mr. DiRocco?
24
                MR. DIROCCO:
                             Yes.
25
                MR. BENNETT: Mr. Close?
```

```
MR. CLOSE: Yes. And I want to
1
 2
   commend Miss Rampacek for her efforts.
 3
                MS. RAMPACEK:
                               Thank you very much.
 4
                MR. BENNETT:
                              Mr. Avery?
 5
                MR. AVERY:
                           Yes.
                   BENNETT:
                             Miss Rodriquez?
 6
                MR.
 7
                MS. RODRIGUEZ:
                                Yes.
                MR. BENNETT: And Mr. Jackson?
 8
 9
                MR. JACKSON: Yes.
10
                MR. BENNETT: Motion approved.
11
                MR. ROGERS: Thank you everyone.
12
  Appreciate your time.
13
                MS. RAMPACEK:
                               Thank you for your
14
  time. I really appreciate it. Thank you.
15
                MR. ROGERS: Keep up the good work.
16
                MS. RAMPACEK:
                               Thank you so much.
17
                MR. ROGERS: We've moving on to the
18
  first City of Newark application.
19
                MR. MAYER: Good morning, Director.
20
  Bill Mayer with DeCotiis.
21
                MR. ROGERS: Good morning, Mr.
22
  Mayer.
23
                MR. MAYER: I have with me today Mr.
24 Ben Guzman, the CFO for the city. Louis Ulerio
  who is the director of homeless services for the
```

```
city and Tim Eismeier who all should be sworn in,
 2
  director.
 3
                MR. ROGERS: Okay. Make sure your
  video is on and Lauren?
4
 5
                (At which time those wishing to
  testify were sworn in.)
 6
7
                             The floor is yours, Mr.
                MR. ROGERS:
8 Mayer.
 9
                MR. MAYER:
                            The application,
10 Director, is for the approval of the issuance of
11 4,210,000 in qualified bonds and the approval of
12
  the Maturity Schedule for the city's Resilient
13 Hope Project.
14
                Tim actually prepared the
15 application, so I thought he would maybe outline
16 it briefly and Luis is here for any questions on
17
  the project.
18
                The project can be summarized as
  transitional housing for unhoused residents in
19
20
  the city. It's a combination of residential and
21
  community buildings, but, Tim?
22
                MR. EISMEIER: Sure.
                                       Thanks, Bill.
23 As Bill mentioned, we're seeking approval from
  the board for approval of the ordinance pursuant
25
  to the Municipal Qualified Bond Act, as well as,
```

```
approval of the Maturity Schedule pursuant to the
1
 2
  act.
 3
                The Maturity Schedule that was
  included in the application is a conforming
4
  schedule within the useful life of the project
  which is 20 years. The project consists of three
  community buildings, as well as, six residential
8 buildings.
 9
                I'll let Luis discuss that in more
           There are really two sources of funding
10 detail.
11 for the project. The total cost is 4 and-a-half
12 million.
           The bond issuance will be 4,210,000.
13 The other source of funding is a grant from DCA.
14
                The project is one of a number of
15 projects that the city has been implementing over
16
  the last several years to address homelessness
  within the city. The goal is to house 24
17
18
  unhoused residents within the city and to provide
19
  transitional housing for them.
20
                I think with that, maybe I'll turn
21 it over to Luis to talk in more detail about the
22
  project and the impact it will have within the
23
  city.
24
                MR. ULERIO:
                             Thank you, Tim.
  you all for having me. We're just incredibly
```

```
excited about this project. Just over three
  years ago, the mayor launched a really expensive
  plan to end chronic homelessness in our great
  city and we put an emphasis on housing in order
  for us to address this.
               We've, you know, introduced really
 6
7
  several innovative initiatives, programs through
  projects, more in the pipeline. Resilient and
  Hope is one of our really signature programs.
                                                  Ιt
  is really the third iteration of this project.
11
               We just launched, just last year,
12
  whole village to assess so far, it is doing some
13
  really incredible work serving our in-house
14
  residents in Newark. The project itself, it's
  going to be consisting of 12 dwelling units
15
  that's going to house 25 unsheltered residents.
16
17
                It's going to have support
18
  structure, one public and community building that
19
  we hope will be a public pantry. And, you know,
20
  we're having other plans as well for those public
21
  buildings where we may also include a clinic to
22
  serve both not just the residents in that site,
23 but also the surrounding area.
24
                So, you know, again, really excited
25
  about this project. We are nearing the, you
```

```
know, finalizing the construction drawings.
  We're about 95 percent, once that's completed, we
  will then engage a developer and move forward in
  launching this project. So thank you again for
4
5
  your support.
                MR. ROGERS:
 6
                             Thank you, sir.
                                               Mr.
7
  Mayor, anything else?
8
                            No. We're here for
                MR. MAYER:
 9
  questions, Director.
10
                MR. ROGERS: I'll open it up for
11
  questions and the public.
12
                MR. CLOSE:
                           Mr. Mayer, I noticed in
13
  the staff report, there was a 30 million dollar
14 180 from State Treasury, but no indication what
15 revenue source will be utilized to repay that
  when it comes due. Any thoughts on how that will
17
  be addressed?
18
                MR. EISMEIER: I can address that.
19
  I think the city just introduced its budget a
20
  couple of weeks ago. Obviously, it has not
21
  adopted its budget yet, but that is a source of
22
  funding in the budget.
23
                As you indicated, Mr. Close, that
24
  comes due next year, so it will either have to be
25
  raised in the budget or dealt with in some other
```

```
way, so that's something we'll have to discuss
  with Ben and others in the city as to how to
  handle that 30 million dollars, but it is
  something that we're having active discussions
  with the city as to how to address that.
 6
               But one way or the other, it will
  have to be raised in the budget or paid off in
  some other way.
 9
               MR. CLOSE: Okay, Mr. Eismeier.
  Thank you, sir.
10
11
               MR. ROGERS:
                             Any additional
12
  questions? I do have one question.
                                        This is
13
  going to be a familiar one. On the request for
14
  the issuance of bonds, are you issuing bonds or
15
  are you issuing notes? What are we doing?
16
               MR. EISMEIER:
                               So the present
17
  expectation is that, as with most capital
18
  projects that get financed in the State of New
19
  Jersey, that we will be initially financed the
20
  project with short term Bond Anticipation Notes.
21
               MR. ROGERS:
                           Okay. So as we treated
22
  this in the recent past, you'll have to come back
23
  to the board with that request once we've had
  many discussions about this, but just an
  application, we had an application earlier this
```

```
year, it was early this year, where that request
  was made, but you're providing a schedule.
 3
                I know there's been a lot of debate
  around this about getting a schedule approved for
5
  what would be a bond issuance and you're going
  out for notes, so I will raise it with the board
 6
7
  here.
 8
                But I just wanted to put my thoughts
  on the record about it and I'll leave it with the
10
  board what they want to do. But I will, not
11 hearing any additional questions --
12
                MR. DIROCCO:
                             Director, I had a
13
  quick question on that. I apologize as I'm
14 looking at the materials and maybe I'm not
15 looking at this right. The question about some
  of the finances.
16
17
                Since I understand it, I guess it
18
  was a loan to the city from the state for general
19
  budget purposes last year outside of sort of
20
  transitional aid processes that typically take
21
  place.
22
                I know typically when you have, you
23
  know, a city or some municipality in distress,
  there is some strings attached so the state can
25
  ensure that certain measures are being taken.
```

```
1
                I'm not sure that that happened
2
  here, but then I saw that there may be additional
  reliance on more loans or state funds without
  strings attached.
 4
 5
                So I'm just curious how that impacts
  the city's budget and how we label that on top of
 6
  the fact that we're now about to have more debt
  issued, are we creating a whole -- I know Mr.
  Jackson had some great comments around the City
  of Trenton.
10
11
                I think that's in a similar vein
12
          I wanted to get a general sense of how
  well this indebtedness compounds and what it
14 means for sort of a potentially growing hole for
15 Newark.
16
                             Mr. Eismeier, do you
                MR. ROGERS:
17
  want to answer that question?
18
                MR. EISMEIER: Yeah.
                                       I mean,
19
  don't think that. I think if you look at the
20
  city's statutory net debt percentage, it's right
21
  around one percent, so I don't think from a -- I
22
  think all else equal, I don't think the city's
23 net debt is particularly high when compared to
  their peers around the State of New Jersey, as
  far as, how they should be treated.
```

```
You know, in terms of the loan that
1
2
  was provided last year, I mean certainly, that
  was obviously agreed to between the state and the
  city. As far as the budgetary process between
  this year -- this year, the city just introduced
 6
  its budget a couple weeks ago.
7
                It has not been adopted yet, as I
  just indicated.
                    The 30 million dollars is
8
  scheduled to be paid off next year absent any
10
  other way of refinancing that or paying it off in
11 some other fashion.
12
                MR. DIROCCO: So that's built into
13
  the budget to pay those dollars back?
14
                MR. EISMEIER: Well, next year's
  budget hasn't been --
16
                MR. DIROCCO:
                             Right. I should say
17
  the plan is to build that in, right?
18
                MR. EISMEIER: The terms of that
19
  loan is that it has to be paid off in March of
20
  next year is my understanding.
21
                MR. DIROCCO: And how about the loan
22
  that bridged the gap for this current budget at
23
  the state?
              Is that being paid back?
24
                MR. EISMEIER: Let me just be a
  little more clear. The 30 million dollars, my
25
```

```
understanding is that that has to be paid back in
  March of next year which is the loan for this
 3
  year's budget.
 4
                The loan for last year's budget, I
5
  believe, was over a four year period, is my
 6
  understanding, in terms of the repayment period.
 7
                              I appreciate that.
                MR. DIROCCO:
8
  quess we'll be watching. I'm sure you quys will
  be back and I just want to make sure that those
10
  payment terms are being met and are baked in.
11
                I understand your point about the
12
  percentages, but that just struck me as odd that
13
  there's these loans coming out of the state.
14
                Typically, like I said, this is done
  in the context of transitional aid, or some
  program that allows the state to kind of monitor
17
  to make sure the need for those dollars being
18
  addressed in some way, I didn't see that here, so
19
  it struck me as odd, but we'll continue to look.
20
                And like I said, I'm sure you guys
  will be back and I'd love to have some assurances
22
  from the city that those dollars are going to be
23
  paid back other than we're going to put it into
  next years budget. So I guess that's a
  discussion for another day, but just some
```

```
thoughts I had.
1
 2
               MR. ROGERS: Any additional
 3
  questions?
             Just because I'm familiar with the
  agreement, it's 180 day, the Division of Local
  Government Services will be a part of a fiscal
  evaluation in the City of Newark for the next
  year. We'll be working with the city
  administrator and its staff and we will be hiring
  an audit consulting firm, that that's our plan to
10
  go in there because it's just staffing
11
  constraints that we have, but we will be in there
12
  to evaluate their fiscal condition.
                                        So just for
13
  the record, that was part of that agreement.
14
               MR. DIROCCO: That's good to hear,
15
  Director.
             I appreciate that. I'm sorry.
  didn't get a chance to raise it with you prior
17
  because I was literally last night looking
18
  through the materials, so that's helpful, but I
19
  appreciate your response there.
                                    Thank you.
20
               MR. ROGERS: I know there's been a
  lot written about that over the last 24 hours,
  but I won't speak for how the city is going to
23
  deal with that particular payment.
24
               But I will just say that the
  division will be -- that was a part of this
```

```
year's loan agreement for the 30 million dollars.
  So regardless of when they pay it back, we're
 3
  still going to be in there for the next year.
 4
                That was important to us to have a
5
  part of that agreement and I'll leave it at that.
  If I'm not hearing any additional questions.
 6
 7
                           I have one question, if
                MR. AVERY:
8
  I could.
             In discussions, and I encourage those
  discussions with the city on the repayment of the
10
  loan, I'm curious, are they making provisions to
  forward the tax dollars collected for the county
12
  in a timely matter to the county going forward?
13
                MR. ROGERS:
                             I can't speak for the
14
  city on how they're going to handle that or how
  they will or have been.
15
16
                MR. AVERY:
                            It seems they must have
17
  spent it in the previous budget on other items.
18
  They didn't have it to give to Essex.
             Thank you.
19
  concern.
20
                MR. ROGERS: I'm going to -- do we
  have a motion to approve the adoption of the bond
22
  ordinance as requested?
                            Do we have a motion?
23
                MS. RODRIGUEZ:
                                So moved.
24
                    ROGERS:
                            Do we have a second?
25
                MR. AVERY: I'll second it.
```

```
1
                MR. BENNETT: I have Miss Rodriguez
  and Mr. Avery. Mr. Rogers?
2
 3
                MR. ROGERS: Yes.
 4
                MR. BENNETT: Mr. DiRocco?
 5
                MR. DIROCCO: Yes, based on the
  Director's comment that we'll continue to monitor
 6
  this and we'll have a process. I appreciate
  that. Yes.
 9
                MR. BENNETT: Mr. Close?
10
                MR. CLOSE: Yes.
11
                    BENNETT: Mr. Avery?
12
                MR. AVERY: Yes, based on my
13
  colleague, Commissioner DiRocco's, comments.
14
                MR. BENNETT: Miss Rodriquez?
15
                MS. RODRIGUEZ:
                                Yes.
16
                MR. BENNETT: And Mr. Jackson?
17
                MR. JACKSON: Yes, also based on Mr.
18
  DiRocco and Mr. Avery's comments.
19
                MR. BENNETT:
                             Motion approved.
20
                MR. ROGERS: And do we have a motion
  to the issuance of the bonds pursuant to the
22
  Municipal Qualified Bond Act? I'll put it on the
23 floor.
24
                MR. MAYER: You're referring to the
25 Maturity Schedule, Director?
```

```
MR. ROGERS: Yeah, I'm going to put
1
2
  it on the floor. If the board wants to move it.
  If not, then you'll be back. Do we have a
  motion?
            Hearing none, that motion dies.
  you'll have to be back before us, Mr. Mayer, when
  you're ready to issue the bonds.
 6
7
                MR. MAYER:
                            We're committed to not
8
  argue about it today, Director.
 9
                MR. ROGERS: We'll move on to the
10
  second application.
11
                MR. MAYER:
                            This is an application
12
  for the city's annual multi bond ordinance.
13
  don't know if I can say annual, Ben, but it does
14
  encompass a wide variety of projects.
  appropriates $33,400,000 and authorizes the
15
  issuance of $31,730,000 of bonds and notes.
17
                We wish that the bonds be qualified
18
  under the Municipal Qualified Bond Act.
19
  application also does request a conforming 13
20
  year Maturity Schedule. I understand that
  scenario is similar.
21
22
                I would expect the city will issue
23
  notes probably some time during the end of the
  year. I wouldn't be surprised if those notes
  were rolled over two more times because that's
```

```
what the Local Bond Law allows for no down
2
  payment.
 3
                It is certainly more convenient for
  the city to have that Maturity Schedule approved
4
  now, but again, we're not going to argue that
 6
         Again, I have Mr. Guzman with me and Mr.
  Eismeier who have already been sworn in.
  Ulerio can leave us now. He's the housing guy.
  Tim, do you have any comments on the application?
10
                MR. EISMEIER: You know, I would
11
  just add that you mentioned annual. The city,
12
  the last time the city adopted a multi purpose
  bond ordinance was 2021.
13
14
                Prior to that, it was 2017, so the
  city does not authorize multi purpose bond
16
  ordinances all that often. So this is a, you
17
  know, not a particularly often occurrence for the
18
  city to authorize debt in this amount.
19
                Ben gets a huge list of projects for
20
  the various different departments in terms of
21
  what they need for their departments, as far as
22
  capital needs, and it gets whittled down to
23
  what's before you today.
24
                So, obviously, as you can imagine,
25
  there's a lot of capital needs across the city.
```

```
I can let Ben speak to it in more detail, as far
1
  as, the different projects, but it's kind of your
  relatively run of the mill type of projects in
  terms of various improvements to city buildings.
 4
 5
                I think there's construction of a
  community center and things like that, but, yeah,
 6
  not too much more to add as far as what Bill
  already stated.
 9
                MR. MAYER:
                            It's pretty much plain
10
  vanilla municipal finance. They are replacing
11 the bridge. There is a new indoor multi purpose
12
  field, but basically it's improvements to the
13
  buildings, IT, automotive vehicles too.
14
                They rejiggered the wording on the
  automotive vehicles allowing us five years for
16
  most. And based on gross vehicle weight, these
17
  are all, I'll call, lighter weight gross vehicle
18
  weight vehicles.
19
                Any questions, I'm sure, Ben or Tim
20
  or myself would be glad to try and answer.
21
  number one parts, Director, in the last
22
  application kind of blind sided me.
23
                This and that of course, you're free
24
  to associate anything you want, but they're
25
  separate issues. This is the capital side.
                                                 Ι
```

```
was totally unaware of what was going on in the
1
2
  operating side.
 3
                MR. ROGERS: Under stood.
                                          Okay.
  Nothing else to add, I don't have any questions
  about this. I'll ask the board if they have any
  at this time. Not hearing any. Questions from
7
  the public?
8
                Hearing none, we'll deal with the
  first motion to approve the adoption of the bond
  ordinance. Do I have a motion?
10
                MR. AVERY: So moved.
11
12
                MR. DIROCCO: I'll second it.
13
                MR. BENNETT: Moved by Mr. Avery,
14
  second by Mr. DiRocco. Mr. Rogers?
15
                MR. ROGERS:
                             Yes.
16
                MR. BENNETT: Mr. DiRocco?
17
                MR. DIROCCO: Yes.
18
                MR. BENNETT: Mr. Close?
19
                MR. CLOSE: Yes.
20
                MR. BENNETT: Mr. Avery?
21
                MR. AVERY:
                           Yes.
22
                MR.
                   BENNETT:
                             Miss Rodriquez?
23
                MS. RODRIGUEZ:
                                Yes.
24
                MR. BENNETT: And Mr. Jackson?
25
                MR. JACKSON: Yes.
```

```
1
                MR. BENNETT: Motion approved.
 2
                MR. MAYER: Thank you very much.
 3
                   ROGERS:
                             Thank you, Mr. Mayer.
                MR.
 4
                MR. EISMEIER:
                               Thank you.
 5
                MR. ROGERS:
                            We're going on to Essex
  County Improvement Authority.
 6
7
                MR. DRAIKIWICZ:
                                 This is John
  Draikiwicz from Gibbons PC. Bond counsel --
 9
                MR. ROGERS: Hold on one second.
                                                   Do
  we have any recusals, Mr. Bennett?
11
                MR. BENNETT: On Essex County, we do
12
  not, no.
13
                MR. ROGERS: Okay.
                                    Thank you.
14 Draikiwicz, how are you. Good morning.
15
                MR. DRAIKIWICZ: Good.
                                        Still for a
16 little while longer. John Draikiwicz from
17
  Gibbons, PC, bond counsel to the Essex County
18
  Improvement Authority in this transaction.
19
                And with us today, I can't see who
  may be on the phone here today, so anyone from
21
  the authority on the phone here today?
  Edwards from the financial advisor?
22
23
                MS. EDWARDS: Yes, I'm here, John.
24
                MR. DRAIKIWICZ: Jenn Edwards from
  Acacia Financial Group is on the phone. And I
```

```
think we have Leah Sandbank, counsel to the
  borrower and Ronald Beit, principal from the
             I'm not sure if there's anyone else.
 3
  borrower.
 4
                MR. BEIT:
                           I'm here.
 5
                MR. DRAIKIWICZ: Good.
                                        They'll need
  to be sworn in, Mr. Rogers?
 6
 7
                MR. ROGERS: Yes, please.
                                            Lauren?
 8
                (At which time those wishing to
  testify were sworn in.)
10
                MR. DRAIKIWICZ:
                                 If I may proceed.
11
  The Essex County Improvement Authority appeared
12
  before the Local Finance Board on August 14th
  2024 in connection with an application for the
13
14
  authority's issuance of not to exceed 80 million
15
  dollars of its revenue bonds.
16
                The proceeds of which would finance
  the lease hold acquisition of certain land and
17
18
  residential units located within buildings
19 located in Newark, New Jersey, which at that time
20 would consist of, approximately, 203 units, 80 of
  which would be senior and 123 would be work force
21
22 housing units.
23
                The transaction did not receive any
24
  credit support from the Essex County Improvement
  Authority, nor, from the County of Essex.
```

```
Local Finance Board provided positive findings in
  connection with the transaction at that time.
                                                   We
  are here before you today to provide an update.
 4
                The authority did not issue the
5
  bonds in the last 12 months primarily due to
  changes in the market and underwriting conditions
 6
  and the borrower's negotiations with a new third
  party lessor.
 9
                There were two changes in the
  application that was submitted to you last year.
11 The first was all of the units, all 203, are now
12
  going to be composed solely of work force housing
13
  units.
14
                And second, the acquisition of one
  of the parcels of the real estate would not be
16
             So that's an update and we would be
  occurring.
17
  happy to answer any questions that you may have.
18
                And one thing, the intention is for
19
  the borrower to consummate the project over the
20
  next few months, so we are moving forward on the
21
  transaction at this time.
22
                MR. ROGERS:
                             That's good to hear.
                                                    Ι
23
  don't have any questions. I'll open it up to the
24
  board for any.
25
                MR. JACKSON: One question,
```

```
What was the value of that parcel?
1
  Director.
 2
                MR. DRAIKIWICZ: You're fading on
 3
  us.
 4
                             Mr. Jackson, you're
                MR. ROGERS:
5
  having some audio issues.
 6
                             I don't think that was
                MR. JACKSON:
7
  me actually.
8
                MR. ROGERS:
                             Oh, okay. We're having
  a hard time hearing you.
                             That's all.
10
                MR. JACKSON:
                              My question is in the
11
  original parcel came out since the original deal,
12
  with the amount of money remains the same.
13
                So my question is what was the value
14
  of that parcel and why would the amount of the
  deal remain the same given the fact you're not
15
16 acquiring as much property?
17
                MR. DRAIKIWICZ:
                                 I'll turn that over
18
  to Ron.
19
                           So the value of that
                MR. BEIT:
20
  property of that was never included.
                                        It was
  included as sort of a description, a project
22
  description, as a future phase.
23
                But the model itself and the
  financing itself had never contemplated that
25
  site, nor, did it contemplate the purchase of it
```

```
in the last application.
1
 2
                MR. JACKSON: Oh, okay. Thank you.
 3
                MR. ROGERS: Anyone else?
                                           Board?
 4
  Public?
 5
                MR. DRAIKIWICZ:
                                 Director, would
  there be new findings issued in connection with
 6
  this, or is it just an informational
  presentation.
 9
                             No, I think we'll make
                MR. ROGERS:
10 a motion to render findings.
                                 That's our
11 intention, but I think, as far as, any more
12
  testimony goes, I don't think there's anything
  that's needed other than what was outlined, what
13
14 was changed.
15
                MR. DRAIKIWICZ:
                                 Thank you.
16
                MR. ROGERS: So not hearing any
17
  additional questions, do we have a motion to
  render positive findings on the proposed project
18
  and to approve the proposed project financing not
19
20
  to exceed 80 million dollars?
21
                MR. DIROCCO: I'll make that motion?
22
                MR. ROGERS: Do I have a second?
23
                MR. AVERY: Second.
24
                MR. ROGERS: Mr. DiRocco with Mr.
  Avery seconding. Mr. Rogers?
```

```
MR. ROGERS: Yes.
1
 2
                MR. BENNETT: Mr. DiRocco?
 3
                MR. DIROCCO: Yes.
 4
                MR. BENNETT: Mr. Close?
 5
                MR. CLOSE: Yes.
                MR. BENNETT: Mr. Avery?
 6
 7
                MR. AVERY:
                           Yes.
                MR. BENNETT: Miss Rodriguez?
 8
 9
                MS. RODRIGUEZ:
                                I'm sorry. I'm
  going to have to abstain.
                MR. BENNETT: And Mr. Jackson?
11
12
                MR. JACKSON: Yes.
13
                MR. BENNETT: Motion approved, five
14
  votes?
15
                MR. ROGERS:
                             Thank you, Mr.
16 Draikiwicz.
               Good to see you.
17
                MS. EDWARDS: Thank you.
18
                MR. ROGERS: Passaic County
19 Improvement Authority application.
20
                MR. DRAIKIWICZ: Again, John
  Draikiwicz, from Gibbons PC, bond counsel to the
22
  Passaic County Improvement Authority in
23
  connection with this transaction, and we do have
24
  a number of folks with us.
25
                I know that Heather Litzebauer from
```

```
NW Financial, Andrea Kahn from McManimon,
  Scotland and Baumann and Andy (inaudible) who
  might be on board from the school.
 4
               MR. ROGERS: Okay. Let's get them
5
  sworn in, Lauren.
 6
               MS. KAHN:
                          I believe Ernie Turner is
  here. He did have a little internet problem, but
8 I think, Ernie, are you back on? Yeah, he had
  just texted me that his internet went down and he
  was trying to get back on, but I believe I can
10
11 answer any questions you might have.
12
               MR. DRAIKIWICZ: Thank you, Andrea.
13
               MS. TIBBETTS: I'm sorry. Lauren
14 Tibbetts, I'm also with Wayne Township.
15
               MS. KAHN:
                           Lauren, great.
16
               MS. TIBBETTS:
                               Sorry, Andrea.
17
  know you didn't expect me to be on this call.
18
               MS. KAHN:
                         I didn't see you there.
19
  Oh, there you are. Okay.
20
               MS. LITZEBAUER: I think there's
  some other people, too. There's Robbi Acampora
  and Danielle Marino from Phoenix Advisors.
22
23
  They're the Board of Ed's municipal advisor and
  Cathy Mantel, the auditor for the Board of Ed.
25
               MR. ROGERS: Okay. Let's everybody
```

```
get their screen on and video and let's get them
  sworn in.
 3
                (At which time those wishing to
4
  testify were sworn in.)
 5
                MR. DRAIKIWICZ: Thank you.
                                              I'11
 6
  start now, Director.
7
                MR. ROGERS: Mr. Draikiwicz, thank
  you.
8
 9
                MR. DRAIKIWICZ: The Passaic County
10
  Improvement Authority proposed to issue, not to
  exceed, 10 million dollars of its revenue bonds,
12
  the proceeds of which will be utilized to provide
13
  funds to the Wayne Board of Education for the
14
  expansion of the Preakness Early Education
15
  Center.
16
                Total project cost are estimated to
17
  be, approximately, $12,500,000 and a grant of 40
18
  percent of the expected cost -- of the expected
19
  cost of the project will be received from the
20
  State of New Jersey Preschool Expansion Center
21
  Grant, as long as the project is completed by
22
  September of 2026.
23
                The legal structure of the
24
  transaction is for the Board of Education to
  grant lease real property the authority.
                                              The
```

```
authority would then lease the said property to
  the County of Passiac, which would then sublease
  the property back to the Board of Education
  pursuant to the Improvement Authority's law in
 5
  connection with the project.
                The lease payments for the Board of
 6
  Education would be assigned to the authority's
  bond trustee. The lease payments will be
  sufficient to cover debt service on the
  authority's bonds.
10
11
                The lease payments from the Board of
12 Education will be a general obligation of the
13 Board of Education. This transaction would also
14 be non recourse to the authority and to the
15
  County of Passaic.
16
                At this time, I would like to turn
17
  it over to the school to describe a little bit
18
  more about the project, if they can then provide
19
  that information now, that would be beneficial.
20
                           I believe Ernie Turner
                MS. KAHN:
  may have joined us. Ernie, are you there now?
22
                MR. TURNER:
                            Yes. Can you hear me
23 now?
24
                           Good.
                                  He'll need to be
                MS. KAHN:
25
  sworn in.
```

```
MR. ROGERS: He needs to be sworn
1
2
       Can we just get him sworn in?
 3
                (At which time those wishing to
  testify were sworn in.)
 4
 5
                MR. ROGERS: Thank you. Miss Kahn?
 6
                MS. KAHN: So as far as the
7
  description of the project, Ernie, could you give
  us a little bit more detail on the preschool
  project?
10
                MR. TURNER:
                             Yes.
                                   And what it is,
11 is that the Wayne Board of Education has made the
12
  commitment to move forward with the renovation of
  the Preakness School for the establishment of
13
14 preschool education program within the school
15 district.
16
                There has been an effort by Governor
17
  Murphy to try to enable school districts to
18
  provide full day preschool for three and four
19 year olds within school districts and has
20
  provided funding for that program, as well as,
21
  providing a preschool expansion grant for
22
  renovations that need to be made within the
23 existing building to meet state specifications
  for the classroom size and other accommodations
  necessary for our preschool program.
```

```
And this construction project itself
1
2
  right now is to accommodate those improvements to
  the existing building to enable us to meet all
  specifications required by the State of New
  Jersey for a valid preschool, full day preschool
  program for three and four year olds.
7
                MR. ROGERS:
                             Thank you, Mr. Turner.
  Anyone else like to add anything?
 9
                           I could mention too that
                MS. KAHN:
10
  the state's commitment to preschool education was
  codified this summer by the enactment of the New
12
  Jersey Universal Preschool and Kindergarten Act
13
  which, in its preamble indicates the significance
14
  and importance of a good preschool education
  program to the educational outcomes of the
15
  students of the state.
16
17
                MR. ROGERS:
                             Mr. Draikiwicz,
18
  anything else?
19
                MR. DRAIKIWICZ:
                                 I think at this
20
  time, we would ask the board's consideration to
21
  provide positive finding in connection with the
22
  transaction.
23
                MR. ROGERS:
                             Great.
                                      I have a couple
24
  questions.
             It surrounds the preschool expansion
25
  grant. I know it's 40 percent of your project
```

```
costs.
          That's the estimate anyway. Any concern
  about or contingency plan if you don't receive
  those funds and how the school board will handle
  that?
 4
 5
                MS. KAHN:
                           Did you want to answer
  that, Ernie.
 6
                MR. TURNER:
                             Yes.
                                   We have obtained
  final approval from the Department of Facilities
  in the state of New Jersey on the 40 percent
10
  portion of the approved project cost, so we do
11 have the final approval on that.
                Other than that, I'm not aware of
12
13
  anything that might cause us concern about
14 whether or not the state may come through on
15
  providing that funding.
16
                MS. KAHN:
                           What we have discussed in
17
  the past is there is a requirement to complete
18
  the project by the end of September, spend all
19
  funds by end of September. And we've discussed
20
  the alternative financing in the event that plan
21
  B doesn't work.
22
                Now, I know that Ernie and Lauren
23
  and the team, the architects are all on board to
  ensure that this gets done as quickly as
25
  possible. The specs are specifying that the work
```

```
needs to be done, I think by June, to give them
  two months of leeway in the event there are any
 3
  delays.
 4
                But in the event there was a serious
5
  delay and there was -- right now we can't expect
 6
  them to, the state, to extend the implementation
7
  date.
 8
                But the plan B would be that the
  school district would come up with other
10 financing through a series of either capital
11 reserve and other alternative means of financing
12 potentially even being a facilities equipment
13
  project, lease project, a facilities lease
14 project, if that became necessary, so those are
15 the back up plans. We're calling it plan B.
16
                MR. ROGERS: Appreciate that.
17
  you not have an option to request an extension
18
  with the state?
                    Is that not even a possibility
19
                MS. KAHN: We can request it, but
20
  we're told not to expect it.
21
                MR. ROGERS: Yeah, I guess.
22
  can't bank on it. I get it. I didn't know if
23
  there was anything that precluded you from even
24
  filing.
                MS. KAHN: Other than the commitment
25
```

```
and the state to preschool all together.
 2
                MR. ROGERS: Yeah, that's certainly
 3
       Okay. That was really my concern.
  all.
  seems like you do have a contingency plan for
  that, which you should because just have you be a
  part of many construction projects, it just
  doesn't always work out on the schedule that you
  plan on, so hopefully, it works out.
 9
                If not, certainly make that request
10
  to the state earlier than later, so, okay.
  don't have any additional questions. I'll open
12
  it up to the board.
13
                           Just curious, how old is
                MR. AVERY:
14
  the school that you're going to renovate?
15
                MS. KAHN:
                           Lauren, can you answer?
16
                MS. TIBBETTS: Yeah.
                                      So the
17
  building is 1924, but there's been prior work to
  that building as well, so this is an older
18
19
  building that we are using a portion of it
20
  already on another wing for a preschool program.
21
                           Okay. Well, good luck
                MR. AVERY:
22
  in meeting the deadline.
23
                MR. ROGERS: Any additional
  questions from the board? Public?
  Hearing none, do we have a motion to render
```

```
positive findings on the proposed project
  financing in an amount not to exceed 10 million
 3
  dollars?
 4
                MR. DIROCCO: So moved.
 5
                MR. CLOSE: Second.
 6
                MR.
                   BENNETT: Mr. DiRocco and Mr.
7
  Close seconding.
                   Mr. Rogers?
 8
                MR. ROGERS: Yes.
 9
                MR. BENNETT: Mr. DiRocco?
10
                MR. DIROCCO: Yes.
11
                MR. BENNETT: Mr. Close?
12
                MR. CLOSE: Yes.
13
                MR. BENNETT: Mr. Avery?
14
                MR. AVERY: Yes.
15
                MR. BENNETT: Miss Rodriquez?
16
                MS. RODRIGUEZ:
                                Yes.
                MR. BENNETT: And Mr. Jackson?
17
18
                MR. JACKSON: Yes.
19
                MR. BENNETT: Motion approved.
20
                MR. DRAIKIWICZ: Thank you for your
  positive findings. Much appreciated.
22
                MR. ROGERS: Good luck with
23
  everything. Moving on to the Jersey City
  Redevelopment Agency application.
25
                MR. JESSUP: Good morning, Director.
```

```
Matt Jessup, McManimon, Scotland and Baumann
2
  again.
 3
                   ROGERS:
                             Mr. Jessup is back.
                MR.
 4
                MR. JESSUP: Director, with us this
5
  morning, we should have executive director of the
  Jersey City Redevelopment Agency, Diana Jeffrey;
  the CFO of the Redevelopment Agency, Matt
  Wielkotz; Mike Hanley and Tim Eismeier from NW
  Financial, and my law partner, Joe Baumann.
10
                MR. ROGERS:
                             Let's get everybody on
11
  video so Lauren can swear you in.
12
                (At which time those wishing to
  testify were sworn in.)
13
14
                MR. ROGERS:
                             Mr. Jessup?
                                          The floor
15
  is yours.
16
                MR. JESSUP:
                             Thank you.
                                          So this is
17
  an application by the Jersey City Redevelopment
18
  Agency pursuant to N.J.S.A. 40A:5A-6 and N.J.S.A.
  12A:29A-3 in connection with the issuance by the
19
20
  redevelopment agency of not to exceed 68.7
  million dollars aggregate principal amount of
22
  project notes.
23
                The proceeds from the sale and
24 issuance of the project notes will be used by the
  Redevelopment Agency to currently refund 69.605
```

```
million of maturing project notes together with a
  principal paydown made by the Redevelopment
  Agency in the amount of 1.185 million dollars.
 4
                The Local Finance Board originally
5
  issued positive findings and approvals in
  connection with this financing on December 8,
 6
  2021.
7
 8
                The maturing project notes have been
  issued in connection with the redevelopment of
10
  the Bay Front Redevelopment Project in Jersey
11
  City. This property is located on the west side
12
  of the city, sits on Hackensack River and
13
  contains about 70 acres of developable land.
14
                The Redevelopment Agency is
15
  undertaking a project that we described in 2021
16
  to the board as the most significant mixed income
17
  development of its kind in the history of the
18
  State of New Jersey and perhaps the entire
19
  country.
20
                The property is a model for mixed
  income communities with 35 percent of residents
22
  living in affordable or work force units
23
  surrounded by parks, waterfront amenities, access
24
  to the light rail and future public facilities.
25
                The property has been mapped out for
```

```
33 development lots and 14 parkland lots and
  there are currently two development projects that
  are actively under way on the property.
  first is the Penn Rose Project.
 5
                This consists of one development lot
  containing 210 residential units, 93 of which is
 6
  work force housing units restricted for
 8 households with total housing income of 80
  percent, but not more than 120 percent of area
10 median income and 74 of those units will be
11 affordable housing units with 32 of them
12
  restricted for households with total household
13 income equal to or less than 50 percent of area
14 median income and 42 of the affordable housing
15 units restricted for households with total
  household income, equal to or less than, 60
17
  percent of area median income, plus parking and
18
  various indoor and outdoor amenity spaces, et
19
  cetera.
20
                On September 20th 2023, Penn Rose
  obtained approval from the city for a long term
22
  tax exemption for the project. And in addition,
23
  the city, the Redevelopment Agency, the New
  Jersey Housing and Mortgage Finance Authority,
  the EDA and the Hudson County Improvement
```

```
Authority are now assisting with the nearly 135
  million dollar financing of this project.
 3
                We anticipate closing on the sale of
  that development lot to Penn Rose next month with
 4
  commencement of construction to follow shortly
 5
               The second significant project being
 6
  thereafter.
7
  developed at this time is the BRP Development.
 8
                This is the development of four lots
  by BRP Cove Point which is being undertaken in
10
  four phases. In total this project will consist
11
  of over 1500 residential rental units.
                Phase one is 385 residential units
12
13 including 77 affordable housing units and 58 work
14
  force housing units. And again, indoor and out
  door amenity spaces for resident activities,
15
  parking spaces, et cetera.
17
                The phase one project is a stand
18
  alone transformative project under the NJ EDA
  Aspire Program. We anticipate closing on the
19
20
  sale to BRP of two of the four lots by the end of
21
  this year and closing on the sale of the other
22
  two lots by the end of next year.
23
                The total purchase price for the
  four lots is about 37 million dollars. Our plan,
  going back to our 2021 LFB application before the
```

```
board, is to use proceeds from the land sales to
  pay outstanding bay front project debt as
  development parcels are sold for redevelopment.
 4
                In anticipation of the first set of
5
  closings, we are proposing to make a 1.185
  million dollar pay down which was computed as the
  first principal payment on the bond issue for
 8
  outstanding short term debt.
 9
                We are seeking to remain in project
  notes at this time, three years after our
10
11
  original project note issuance, which is why
12
  we're back before you today because that's going
13
  to be the most efficient and easiest way to pay
14
  down the debt once the land sales, that we just
15
  talked about, take place.
16
                In total, the plan remains to
17
  construct between 5,000 and 8,000 total housing
18
          In today's dollars, the land sale value
  units.
  of those units ranges from 130 million on the low
19
20
  end to about 210 million on the high end.
21
                So the overall plan of finance
22
  remains, as we originally anticipated and
23
  discussed with the board back in 2021, with land
  sales being proficient to provide for the project
25
  debt.
```

```
Yes, the first projects have taken a
1
2
  bit longer than originally anticipated, as most
  big ambitious complex projects tend to do, but
  these first five lots are well under way at this
 5
  time and our financing plan remains on target.
 6
                As a result, we're here to seek the
7
  board's approval to issue the proposed project
  notes with the pay down to provide for the
  refunding of the maturing project notes to remain
  in project notes, so when the land sales happen,
10
11 we can more efficiently pay down that debt going
12 forward and to continue to allow the agency to
13 move forward with this ambitious redevelopment
14 project.
15
                And Director, with that, before I
16
  turn it over, I want to see whether anybody at
17
  the JCRA, or anybody on our team, wants to add
18
  anything else.
19
                MR. ROGERS:
                             Thank you, Mr. Jessup.
20
                MR. JESSUP:
                             Hearing none.
21
                MR. ROGERS:
                             Hearing none.
22
                MR. JESSUP:
                             We'll take a motion.
23
                             I have more for I think
                MR. ROGERS:
24
  the board's understanding. You mentioned some of
25
  the state agencies that are providing financial
```

```
assistance. Can you shed some light on how
1
 2
  they're assisting the applicant?
 3
                MR. JESSUP:
                             Sure.
                                    So with respect
  to the Penn Rose financing, 135 million dollar
4
5
  project, there is HMFA financing for a phase one
  and phase two debt financing of about 40 million
 6
7
  dollars.
 8
                The City of Jersey City is providing
  Redevelopment Area Bond financing to the tune of
10 about 7 million dollars. The HCIA is doing the
11 Aspire financing, about 41 and-a-half million
12
  dollars.
13
                And then there is, you know, tax
14
  credit equity, development fee and owner equity
15
  contributions as well into that capital stack.
16
                             That clarifies that.
                MR. ROGERS:
17
  Thank you.
             I appreciate it.
                                 I think that's all
  I have. I'll open it up to the board at this
18
19
  time. I'm not hearing any, I'll open it up to
20
  the public.
21
                I quess, do we have a motion to
  render positive findings on a proposed project
22
23
  financing in an amount of 68,700,000 and to
  approve a motion to approve the private sale of
2.5
  those bonds?
```

```
MS. RODRIGUEZ:
                                So moved.
1
 2
                             I'll second it.
                MR. DIROCCO:
 3
                   BENNETT: Miss Rodriguez with
                MR.
4
  Mr. DiRocco seconding. Mr. Rogers?
 5
                MR. ROGERS:
                             Yes.
                MR.
                   BENNETT:
                             Mr. DiRocco?
 6
 7
                MR. DIROCCO: Yes.
 8
                MR. BENNETT: Mr. Close?
                                          Mr. Avery?
 9
                MR. AVERY: Yes.
10
                MR. BENNETT:
                              Miss Rodriquez?
11
                MS. RODRIGUEZ:
                                Yes.
                MR. BENNETT: And Mr. Jackson?
12
13
                MR. JACKSON: Yes.
14
                MR. BENNETT: Mr. Close? With five
  votes, the motion approved.
16
                MR. ROGERS:
                             Thank you.
                                          Thank you,
17
  Mr. Jessup, and everyone else.
18
                MR. JESSUP:
                             Thank you very much.
19
                MR. ROGERS: We are on to our last
20
  application, Lower Township MUA.
21
                MR. KAUFMANN: Good morning board.
  My name is William Kaufmann. I'm an attorney
  with the firm Nehmad, Davis and Goldstein in Egg
  Harbor Township in Atlantic County appearing on
  behalf of the Lower Township Municipal Utilities
```

```
Authority.
1
2
                With me today is the authority's
  executive director and chief engineer, Steven
  Blankenship. Mr. Blankenship would of course
  need to be sworn.
                (At which time those wishing to
 6
7
  testify were sworn in.)
8
                MR. KAUFMANN: This application is
  an application made by the authority under the
10
  New Jersey Water Supply Public Private
11 Contracting Act which is found at N.J.S.A.
  50A:26-19.
12
13
                By this application, the authority
14 seeks approval of a 20 year contract between
15 itself and a private entity utility service
16
            The term of the contract would be 20
  company.
17
  years. The value of the contract would be
  $8,251,907.
18
19
                Pursuant to the requirements of the
20
  Act, notice of this application, was given to the
21
  Board of Public Utilities and the New Jersey
22
  Department of Environmental Protection.
23
                I would just indicate that the
24
  authority has, as part of its water supplied
  facilities for storage tanks in Lower Township,
```

```
they consist of a smaller one of 171,000 gallons
1
 2
  up to 1.24 million dollars.
 3
                The other two are half a million and
  three quarters of a million gallons each
4
 5
  respectively. Under this particular contract,
  this contract would provide for a program of
  annual inspection, rehabilitation, repairs,
  interior washouts, repainting interior and
  exterior as needed.
10
                The authority issued a request for
11
  proposals last year and we received one response
12
  and that was from the utility service company,
13
  had a public hearing conducted in December of
14 last year.
15
                The authority received no comment
  either in person or written. The authority, in
17
  connection with this contract, would not be
18
  incurring any new debt and contract costs would
19
  be paid from its annual operations and
20 maintenance budget.
21
                This contract will not affect the
22
  employment status of any existing MUA employees.
23 And our bond counsel has opined that it will not
  have no adverse impact on tax exempt status of
  any of the authority's existing bonds.
```

```
By this contract, the authority will
1
 2
  be able to stabilize its costs for these
  particular services that fall within the scope of
  the contract, which may seem trend upward over
 5
  time.
                And some of the costs or the
 6
7
  individual contracts that we've seen have been
  subject to particular volatile fluctuations where
  the contractors have seen increases in product
10
  costs and supply chain issues and the like.
11
                So as a result, we think that over
12
  time, this will result in the savings to the
13
  authority, and particularly with respect to the
14
  fact that we will not have to bid out these
  particular services on a project by project basis
15
  which incur all of the costs, soft costs, that
17
  you would normally incur under the Local Public
18
  Contracts Law.
19
                The board has seen these
20
  applications in the past, particularly even with
21
  this contractor, utility service company, so we
22
  would request the board to review this
23
  application favorably and approve it.
  Blankenship is available to answer any questions
  that the board members may have.
```

```
1
                MR. ROGERS:
                             Thank you, Mr.
2
  Kaufmann.
              I just have one question. Who will be
  overseeing the contracts for performance
 4
  purposes?
 5
                MR. BLANKENSHIP: So that would be
  me as the executive director.
 6
                MR. ROGERS:
                            Okay.
                                    And there's
8
  usually a report that's filed with the report an
  annual basis. Will you be -- I would presume you
10 would be the author of that report since you're
11 monitoring the performance?
12
                MR. BLANKENSHIP:
                                  That would be
13
  myself and probably in con junction with our
14
  consulting engineer at the time.
                MR. ROGERS:
15
                             Okay.
16
                MR. BLANKENSHIP: So the other
17
  thing, if I may, as part of the Water Quality
  Accountability Act, the annual inspections that
18
  would be done under this contract, that would
19
20
  also apply to our meeting the requirements for
21
  tax exemptions under that act, so that's another
22
  reason why we do this.
23
                And as you probably well know,
24
  of cases, water storage facilities are usually
  the last things to get done. And with this, as
```

```
we said, it's done and we're looking good for 20
1
  years and this wouldn't be the first time I've
  used utility services at an authority, so.
 4
                MR. ROGERS:
                            Thank you, sir.
                                               I'11
5
  open it up to the board for any questions.
  not hearing any. From the public? Do we have a
  motion to approve the proposed public private
  partnership agreement?
 9
                MR. AVERY: So moved.
10
                MR. DIROCCO: I'll second.
11
                MR. BENNETT:
                              I have Mr. Avery
12
  moving, Mr. DiRocco seconding.
                                   Mr. Rogers?
13
                MR. ROGERS:
                             Yes.
14
                MR. BENNETT: Mr. DiRocco?
15
                MR. DIROCCO: Yes.
16
                MR. BENNETT: Mr. Close? I believe
  we lost him. Mr. Avery?
17
18
                MR. AVERY:
                           Yes.
19
                MR. BENNETT: Miss Rodriquez?
20
                MS. RODRIGUEZ:
                                Yes.
21
                MR. BENNETT: And Mr. Jackson?
22
                MR. JACKSON: Yes.
23
                MR. BENNETT: Motion is approved
24
  with five votes.
25
                MR. KAUFMANN: Thank you.
```

```
MR. ROGERS: Thank you, gentlemen.
1
2
  Good luck. Do we have a motion to adjourn?
 3
                MR. JACKSON:
                             So moved.
 4
                MS. RODRIGUEZ:
                                 Second.
 5
                MR. BENNETT: I think that was Mr.
 6
   Jackson, I heard first. So Mr. Rogers?
7
                MR. ROGERS: Yes.
                MR. BENNETT: Mr. DiRocco?
 8
 9
                MR. DIROCCO: Yes.
10
                MR. BENNETT: Mr. Avery?
11
                MR. AVERY:
                           Yes.
12
                MR. BENNETT: Miss Rodriguez?
13
                MS. RODRIGUEZ:
                                 Yes.
14
                MR. BENNETT: And Mr. Jackson?
15
                MR. JACKSON: Yes.
16
                MR. BENNETT: We are adjourned.
17
                (Hearing Concluded at 12:04 p.m.)
18
19
20
21
22
23
24
25
```

1 CERTIFICATE 2 3 I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is 6 a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 I DO FURTHER CERTIFY that I am neither a 11 relative nor employee nor attorney nor council of 12 any of the parties to this action, and that I am 13 neither a relative nor employee of such attorney 14 or council, and that I am not financially interested in the action. 15 16 17 18 19 20 21 Lauren M. Etier 22 23 Notary Public of the State of New Jersey 24 My Commission Expires June 30, 2026 25 Dated: September 23, 2025

	Ì	Ì	Ì
A	67:22 68:18	adopt 4:5	70:15
a.m1:13	82:12 95:11	31:18	allows 64:16
ability 37:17	95:20 98:18	adopted 41:23	69:1
45:11	98:21	59:21 63:7	alternative
able 12:19	action 101:12	69:12	83:20 84:11
15:17 38:20	101:15	adoption 66:21	ambitious 92:3
40:16 47:14	actions 51:2	71:9	92:13
49:4 50:16	active 60:4	adverse 96:24	amenities
97:2	<pre>actively 89:3</pre>	advisor72:22	88:23
absent 63:9	activities	78 : 23	amenity 89:18
absolutely	90:15	advisors 52:8	90:15
13:8 41:12	add 38:15 47:4	78 : 22	America 32:2
53:9	69:11 70:7	Affairs 1:2,9	American 31:21
absorb 33:13	71:4 82:8	affect 96:21	33:6,14
absorbed 33:15	92:17	affordable	amount 14:17
abstain 43:17	added 22:4	88:22 89:11	23:9,24
77:10	48:16	89:14 90:13	25:15 37:4
Acacia 72:25	addition 53:4	aftermath 27:6	
academies 35:7	89:22	agencies 92:25	54:15 69:18
academy 32:8	additional	agency 3:13	75:12 , 14
Acampora 78:21	16:18 23:3	86:24 87:6,7	86:2 87:21
access 88:23	25:12 60:11	87:18,20,25	88:3 93:23
accommodate	61:11 62:2	88:3,14	and-a-half
82:2	65:2 66:6	89:23 92:12	57:11 93:11
accommodat	76:17 85:11	aggregate	Andrea 78:1,12
81:24	85:23	87:21	78:16
accomplish	additions	aggressive	Andy 78:2
53:1	32:14	35:4	ANNA 2:15
accord 28:16	address 28:10	ago 52:4 58:2	annual 16:10
account 23:5	39:20 57:16	59:20 63:6	21:1,2 68:12
Accountabi	58:5 59:18	agree 42:11	68:13 69:11
98:18	60:5	agreed 63:3	96:7,19 98:9
accountant	addressed	agreement 65:4	98:18
14:1 32:18	37:20 59:17	65:13 66:1,5	annum 21:2
accountants	64:18	99:8	answer 17:15
30:22	adequately	aid 36:19 37:5	17:18 62:17
accurate 101:6	15:19	37:12,15,17	70:20 74:17
accused 5:7	adjourn 100:2	38:10,17,24	78:11 83:5
acquiring	adjourned	42:20 52:3	85:15 97:24
75:16	100:16	54:2 61:20	anticipate
acquisition	Adjournment	64:15	24:15 46:16
14:16,18	3:15	ALAN 2:5	50:13 90:3
73:17 74:14	adjust 39:20	alike 39:11	90:19
acres 88:13	administrator	Allison 47:7	anticipated
act 29:15	30:19,21	allow 92:12	45:6 48:3,8
56:25 57:2	40:8 65:8	allowing 47:20	91:22 92:2
	ı	ı	ı

	_		
anticipation	40:3 51:1	16:3,11,12	26:10,14
25:4 60:20	52:16 54:5,9	21:24 45:5,7	29:15 94:24
91:4	55:12,14	45:16 48:25	attached 61:24
anybody 92:16	64:7 65:15	73:20 79:17	62:4
92:17	65:19 67:7	architects	attorney 19:5
anymore 17:9	84:16 93:17	83:23	94:22 101:11
anyway 83:1	appreciated	area 20:11,17	101:13
apologize	86:21	58:23 89:9	attract 32:16
61:13	appropriates	89:13,17	39:8
apparatus	68:15	93:9	attracting
20:13,16	appropriation	areas 39:25	32:3
21:4,9,11	31:12 33:1	42:14	audio 12:16
appeared 73:11	41:25 47:16	argue 68:8	75:5
appearing 2:1	approval 20:25	69:5	audit 22:20
94:24	48:14 49:8	arrears 21:18	23:2,22 24:1
applicant	49:15 50:12	arrival 21:5	25:5,9 65:9
12:18 25:13	56:10,11,23	51:2	auditor 24:4
93:2	56:24 57:1	asked 5:4 6:5	24:18,23
applicants	83:8,11	7:19 8:20	44:10 51:24
35:4,6	89:21 92:7	10:2 11:7	78:24
application	95:14	24:23	August 4:5
12:20,21		aspects 53:4	73:12
· ·	approvals 50:7	_	author 98:10
13:4,12,15 14:13 19:1,1		Aspire 90:19 93:11	
19:24 26:10	approve 5:4 6:5 7:20	assertion	authority 3:11 3:12 72:6,18
30:9,23 31:1	8:20 11:8	42:19	72:21 73:11
33:12 34:1	41:25 53:7		73:25 74:4
	54:14 66:21	assess 58:12	77:19,22
43:23 44:2,6 55:18 56:9	71:9 76:19	assessed 16:13	79:10,25
56:15 57:4	93:24,24	21:14,21,22	•
	· · · · · · · · · · · · · · · · · · ·	assessing 10:3	80:1,14
60:25,25	97:23 99:7		89:24 90:1
68:10,11,19 69:9 70:22	approved 4:22	assigned 80:7	95:1,9,13,24
	6:2 7:5,17 8:18 9:23	assist 41:5	96:10,15,16
73:13 74:10		assistance	97:1,13 99:3
76:1 77:19	11:5 12:11	28:8,9 93:1	authority's
86:24 87:17	14:19 18:21	assisting	73:14 80:4,7
90:25 94:20	25:2 26:7	33:21 90:1	80:10 95:2
95:8,9,13,20	30:5 41:13	93:2	96:25
97:23	43:19 55:10	associate	authorize
applications	61:4 67:19	70:24	69:15,18
12:14 42:16	69:4 72:1	assume 53:3	authorizes
97:20	77:13 83:10	assurances	68:15
apply 98:20	86:19 94:15	64:21	automotive
applying 31:20	99:23	assure 39:10	70:13,15
appreciate	approximately	Atlantic 3:4	available
18:23 39:14	4:3 15:1	12:21 13:4	17:22 31:23
	l	<u> </u>	<u> </u>

97:24	78:8,10 80:3	4:9,12,14,16	better 16:9
average 16:13	84:15 87:3	4:18,20,22	24:18 28:18
21:13,14,22	90:25 91:12	5:14,17,19	46:19,23
1			•
Avery 2:5 4:16	91:23	5:21,23,25	47:12
4:17 5:13,15	backfill 46:14	6:2,17,20,22	beyond 33:19
5:21,22 6:24	background	6:24 7:1,3,5	33:25 40:1
6:25 7:11,12	12:15	7:7,9,11,13	bid 20:21,21
8:12,13 9:17	baked 64:10	7:15,17 8:5	20:24 97:14
9:18 10:24	balance 22:11	8:8,10,12,14	Bidlack 44:9
10:25 11:22	22:14,14,16	8:16,18 9:5	50:3,17,22
11:24 12:5,6	23:10,24,24	9:8,13,15,17	big 49:1 92:3
18:7,9,15,16	47:21	9:19,21,23	Bill 47:8
25:18,20	balances 24:7	10:17,20,22	55:20 56:22
26:1,2 29:24	Band 52:3	10:24 11:1,3	56:23 70:7
29:25 42:2,4	bank 84:22	11:5,23 12:1	bind 37:16
43:6,7 49:20	based 16:6	12:3,5,7,9	bit 27:8 80:17
50:15,20	23:25 42:18	12:11 13:3	81:8 92:2
55:4,5 66:7	43:4 67:5,12	18:8,11,13	blank 39:5
66:16,25	67:17 70:16	18:15,17,19	Blankenship
67:2,11,12	basically 40:9	18:21 24:20	95:4,4 97:24
71:11,13,20	70:12	25:19 , 22 , 24	98:5,12,16
71:21 76:23	basis 5:7,11	26:1,3,5,7	blind 70:22
76:25 77:6,7	8:23 9:4	26:11,13	board 1:5 5:4
85:13,21	41:8 97:15	29:19,22,24	6:5 7:19
86:13,14	98:9	30:1,3,5,7	8:20 10:2
94:8,9 99:9	Baumann 13:18	42:4,7,9	11:7 13:25
99:11,17,18	78:2 87:1,9	43:2,5,14,16	15:2 17:9
100:10,11	bay 88:10 91:2	43:18 54:20	20:9,22,25
Avery's 67:18	Beach 30:20	54:23,25	23:20 29:10
aware 27:17,24	beginning	55:4,6,8,10	34:3 35:9
83:12	22:23 27:9	67:1,4,9,11	36:8,21
	behalf 94:25	67:14,16,19	39:23 , 23
B	Beit 73:2,4	71:13,16,18	40:4,25
B 83:21 84:8	75:19	71:20,22,24	42:25 46:17
84:15	believe 9:9	72:1,10,11	47:16 48:14
B6 9:25	10:17 22:21	77:2,4,6,8	49:19 56:24
back 4:4 13:10	23:3 24:9	77:11 , 13	60:23 61:6
13:14 16:21	26:15 34:5	86:6,9,11,13	61:10 68:2
22:11 24:19	64:5 78:6,10	86:15,17,19	71:5 73:12
26:10 30:8	80:20 99:16	94:3,6,8,10	74:1,24 76:3
37:14,22	Ben 55:24 60:2	94:12,14	78:3,23,24
42:23 44:20	68:13 69:19	99:11,14,16	79:13 , 24
52:24 60:22	70:1,19	99:19,21,23	80:3,6,11,13
63:13,23	beneficial	100:5,8,10	81:11 83:3
64:1,9,21,23	45:23 80:19	100:12,14,16	83:23 85:12
66:2 68:3,5	Bennett2:14	best 36:9,10	85:24 88:4
		, -	

88:16 91:1	47:8 48:4		cetera 89:19
91:23 93:18	Brunswick's	C	90:16
94:21 95:21	43:23	C 7:22 8:1	CFO 44:4 51:5
	Bryan 44:9	10:10 101:1	52:17 55:24
97:19,22,25	49:24 51:24	101:1	
99:5		calendar 31:10	87:7
board's 82:20	budget 21:20	call 24:19	CFOs 51:13
92:7,24	22:17,18	44:9 47:6,10	chagrin 27:18
bond 14:15,19	23:25 24:10	70:17 78:17	chain 97:10
56:25 57:12	24:15 31:10	calling 84:15	chair 12:23
60:20 61:5	33:22 36:7	camera 12:20	26:23
66:21 67:22	37:5 38:10	canceled24:8	chairman 2:3
68:12,18	38:14 39:4	CAP 30:23	19:4 20:4
69:1,13,15	40:1,13	31:12,13,18	challenges
71:9 72:8,17	41:10,23	32:11,24,25	32:3 41:1,16
77:21 80:8	42:14 43:10	41:25 43:23	chance 65:16
91:7 93:9	45:20 46:23	44:19 45:17	change 23:2
96:23	49:2 53:2,10	47:16 54:14	32:4 42:22
bonds 16:4	59:19,21,22	capabilities	changed 76:14
56:11 60:14	59:25 60:7	22:6	changes 36:9
60:14 67:21	61:19 62:6	capital 32:14	74:6,9
68:6,16,17	63:6,13,15	38:3,17,22	chassis 20:11
73:15 74:5	63:22 64:3,4	60:17 69:22	check 17:13
79:11 80:10	64:24 66:17	69:25 70:25	checking 19:15
93:25 96:25	96:20	84:10 93:15	Cherry 30:21
bones 39:4	budgetary	case 15:4	35:17,24
books 16:15	38:12 45:12	case 13.4	Cheryl 13:25
borrower 24:12	63:4	cases 96:24 cash 15:8 16:1	14:2,6
73:2,3 74:19	budgets 24:12	23:1	chief 25:7
borrower's	47 : 22	catch 42:15	30:20 95:3
74:7	build 46:25		Chiwanga 2:15
bound 31:18	47:1 63:17	Cathy 78:24	4:25 5:3 6:3
box 53:24	building 44:25	cause 52:2	6:4 7:18
Boyle 19:3,3,8	47:20 48:4	83:13	8:19 9:24
19:11,15,18	58:18 81:23	caused 45:15	11:6 12:13
19:19 20:3	82:3 85:17	CBA 35:15,17	choice 38:5
22:1,2 23:14	85:18,19	center 70:6	chose 20:25
25:3,10	buildings	79:15,20	chronic 58:3
Braslow 14:1	15:17,20	certain 61:25	circumstance
bridge 3:5		73:17	44:20
13:15 14:14	56:21 57:7,8	certainly 41:1	
	58:21 70:4	41:3,5,9	circumstances
70:11	70:13 73:18	63:2 69:3	42:18
bridged 63:22	built 63:12	85:2 , 9	Cities 32:2
briefly 56:16	bunch 51:21	Certified	citizens 39:11
Broad 1:10	business 30:19	101:3	city 3:4,7,9
BRP 90:7,9,20	30:20 40:7	CERTIFY 101:10	3:10,13
Brunswick 3:8			12:21 13:4
	<u> </u>	<u> </u>	<u> </u>

0.6.10.11	l	l	00.01
26:10,14	clearly 22:12	collecting	88:21
27:6,22 28:4	Clelland 44:10	45:1	community 1:2
29:15,15	clients 33:7,8	collection	1:9 56:21
31:11,13,16	clinic 58:21	45:2,6	57:7 58:18
31:23 32:14	close 2:4 4:14	collections	70:6
32:24 33:5	4:15 5:19,20	48:3	company 95:16
33:10,21	6:15,17,22	com 24:16	96:12 97:21
34:24 38:3	6:23 7:9,10	combination	compared 15:13
38:17,23	8:4,6,10,11	16:4 56:20	46:17 62:23
39:7,15,17	9:15,16	come 13:10,14	competitive
40:8,21,25	10:16,18,22	16:14 28:3	20:20 34:15
41:5,9,23	10:23 12:3,4	37:22 60:22	complainant
43:10 55:18	17:11 18:1	83:14 84:9	5:6
55:24 56:1	18:13,14	comes 38:11	complaint 5:6
56:20 57:15	23:21 24:14	39:15 59:16	5:10 8:22
57:17,18,23	25:7,24,25	59 : 24	9:3
58:4 59:19	29:17,19,22	comfortable	complaints
60:2,5 61:18	29:23 39:3	37:10 38:1	4:24
61:23 62:9	42:9,10 43:4	coming 26:12	complete 83:17
63:4,5 64:22	50:23,25	36:4 42:24	completed 59:2
65:6,7,22	52:16 53:3	46:16 47:15	79:21
66:9,14	53:17 54:18	50:13 64:13	completion
68:22 69:4	54:20,25	commencement	25:6
69:11,12,15	55:1 59:12	90:5	complex 92:3
69:18,25	59:23 60:9	Commencing	composed 74:12
70:4 86:23	67:9,10	1:13	compounds
87:6,17	71:18,19	commend 55:2	62:13
88:11,12	77:4,5 86:5	comment 29:9	computed 91:6
89:21,23	86:7,11,12	53:20 67:6	con 98:13
93:8,8	94:8,14	96:15	concern 51:3
city's 30:23	99:16	comments 5:10	66:19 83:1
56:12 62:6	closed 4:4	29:11 42:11	83:13 85:3
62:20,22	closely 53:11	43:1 51:1	concerning
68:12	closing 90:3	62:9 67:13	42:13
civil 32:5	90:19,21	67:18 69:9	concerns 36:2
claim 6:8 7:22	closings 91:5	Commission	42:12
10:7,14	code 45:2,8,9	101:24	Concluded
clarification	48:6	Commissioner	100:17
23:19	codified 82:11	27:21 67:13	condition
clarifies	Colin 30:21	commissioners	65 : 12
93:16	collaboration	20:6	conditions
classroom	40:18,22	commitment	74:6
81:24	colleague	81:12 82:10	conducted
clear 27:22	42:12 67:13	84:25	96:13
32:24 63:25	collected 45:4	committed 68:7	conforming
<pre>cleared 32:23</pre>	66:11	communities	57:4 68:19
	<u> </u>		

	1	1	1
congratulate	74:19	cooperative	14:4 101:3
43:12	containing	14:25 15:6	Cove 90:9
Congratula	89:6	20:17	cover 35:16,19
54:4	contains 88:13	cops 34:24	80:9
connection	contaminated	38:19	cow 39:20
14:15 45:3,8	50:4	correct 13:12	creating 45:22
48:7 73:13	contamination	17:4 22:22	62:8
74:2 76:6	49:23 50:5	23:14,17	creation 41:10
77:23 80:5	contemplate	25:10 , 11	creative 46:15
82:21 87:19	75 : 25	34:8 35:24	credit 73:24
88:6,9 96:17	contemplated	52:19	93:14
conservative	75 : 24	correctly	crime 32:13,15
16:9	context 64:15	34:19	critical 33:4
considerably	contingency	corroborate	curious 17:11
31:19	83:2 85:4	40:9	23:22 62:5
consideration	continue 29:13	Corzine 38:16	66:10 85:13
32:20 82:20	29:14 43:12	cost15:3,24	current 15:18
consist 73:20	47:21 64:19	20:13 21:9	21:20 27:10
90:10 96:1	67:6 92:12	21:12 31:24	27:11 , 11
consisting	contract 34:7	48:17 57:11	46:3 63:22
58:15	34:10,16	79:16,18,19	currently
consists 57:6	35:20,22	83:10	87:25 89:2
89:5	48:14 95:14	costs 33:10	custom 17:23
constantly	95:16,17	46:8 83:1	cut 39:6,17,18
48:4	96:5,6,17,18	96:18 97:2,6	40:15
constraints	96:21 97:1,4	97:10,16,16	cuts 37:19
65:11	98:19	council 20:17	53:6,24
constricted	Contracting	101:11,14	cutting 53:13
45:11	95:11	counsel 14:1	
construct	contractor	31:17 72:8	
91:17	97:21	72:17 73:1	D 3:1 6:9,13
constructed	contractors	77:21 96:23	10:3,3,5,10 10:12
50:11	97:9	country 88:19	Danielle 78:22
construction	contracts 97:7	county 3:11,12 34:11 66:11	date1:12 84:7
45:8,9 48:6	97:18 98:3		101:8
50:9 59:1 70:5 82:1	contributions 93:15	66:12 72:6	Dated 101:25
85:6 90:5	control 46:8	72:11,17 73:11,24,25	Davis 94:23
consultant	46:21	77:11,24,25	day 48:20 52:5
29:2 44:12	controlling	79:9 80:2,15	64:25 65:4
52:9	45:22	89:25 94:24	81:18 82:5
consultants	controls 47:13	couple 59:20	DCA 27:15,24
52:7	convenient	63:6 82:23	28:8,15 39:3
consulting	69:3	course 15:5	57:13
65:9 98:14	conversations	70:23 95:4	deadline 85:22
consummate	28:14	Court 1:21	deal 65:23
- Jan Grinia Ce	20.11		
L_	•	-	•

71:8 75:11	describe 27:4	directly 38:24	45 : 25
75:15	80:17	director 5:1	discuss 57:9
deals 28:6	described	13:17 16:20	60:1
dealt 59:25	88:15	30:10 31:9	discussed
debate 61:3	description	35:11 37:2	83:16,19
debt 16:10,18	75:21,22	49:7 50:25	91:23
16:19 24:12	81:7	53:19 55:19	discussion
62:7,20,23	design 40:12	55:25 56:2	64:25
69:18 80:9	designated	56:10 59:9	discussions
91:2,8,14,25	23:10	61:12 65:15	60:4,24 66:8
92:11 93:6	detail 57:10	67:25 68:8	66:9
96:18	57:21 70:1	70:21 75:1	dismiss 5:10
deceased 5:8	81:8	76:5 79:6	9:3
December 51:18	details 32:19	86:25 87:4,5	dismissing 5:6
52:11 88:6	35:18,20	92:15 95:3	8:22 10:7,14
96:13	determination	98:6	disposition
decisions 36:8	5:5 8:21	director's	15:9,25
36:13,15,18	developable	42:19 67:6	dispositions
DeCotiis 55:20	88:13	DiRocco 2:8	15:21
decreased	developed	4:12,13 5:17	distance 22:5
32:13	15:20 52:18	5:18 6:16,18	distracted
deep 44:22	90:7	6:20 , 21 7:7	28:23
deferred 9:25	developer 59:3	7:8 8:8 , 9	distress 61:23
deficit 45:16	developers	9:1,5,10,13	distressed
54:16,17	39:10	9:14 10:20	39:7
definitely	developing	10:21 12:1,2	district 3:5,6
24:20 41:17	33:23	18:11,12	13:16,24,25
delay 84:5	development	25:22 , 23	14:14,24
delays 84:3	15:17 32:16	29:18,20,20	15:3,7 16:2
delivered 23:6	39:9 41:6	29:21 42:7,8	16:14,20
delivery 21:11	88:17 89:1,2	54:23 , 24	18:25 19:4
22:8	89:5 90:4,7	61:12 63:12	20:5 21:13
DEP 48:13 49:8	90:8 91:3	63:16 , 21	22:4,25
49:15,22	93:14	64:7 65:14	81:15 84:9
50:8,12,14	Diana 87:6	67:4,5,18	districts
department 1:2	dies 68:4	71:12,14,16	81:17 , 19
1:9 17:13	different	71:17 76:21	division 41:7
32:15 52:20	69:20 70:2	76:24 77:2,3	65:4 , 25
52:25 83:8	difficult	86:4,6,9,10	DLGS 33:21
95:22	43:13	94:2,4,6,7	document 33:24
departments	diligent 45:21	99:10,12,14	doing 4:25
46:7,13	diligently	99:15 100:8	19:9 27:17
69:20,21	40:11	100:9	27:24,25
depending	direct 38:9,17	DiRocco's	40:18 58:12
50:14	direction	67:13	60:15 93:10
deputy 30:20	42:22 54:11	discretionary	dollar 15:8
L	I	I	l .

16:1,3,12,14	E 2:12,12 3:1	election 14:20	equity 93:14
38:10 39:25	6:9,13 101:1	16:23	93:14
59:13 90:2	101:1	eliminate	Ernie 78:6,8
91:6 93:4	E1 21:5	12:15	80:20,21
dollars 14:17	earlier 60:25	Elizabethtown	81:7 83:6 , 22
21:22 23:12	85:10	48:10,15	error11:9
33:14 37:6	early 48:1	49:11	errors 11:16
38:11 48:22	61:1 79:14	emphasis 58:4	escrow23:5
60:3 63:8,13	easiest 91:13	employee	especially
63:25 64:17	echo 28:23	101:11,13	39:7 47:19
64:22 66:1	economic 32:16	employees 46:3	essentially
66:11 73:15	39:8 41:6	46:21 96:22	23:12 27:14
76:20 79:11	Ed 78:24	employment	Essex 3:11
86:3 87:21	Ed's 78:23	51:20 96:22	66:18 72:5
88:3 90:24	EDA 89:25	enable 81:17	72:11 , 17
91:18 93:7	90:18	82:3	73:11,24,25
93:10,12	education	enactment	establishment
96:2	79:13,14,24	82:11	81:13
DOMINICK 2:8	80:3,7,12,13	encompass	estate 38:5
door 20:10	81:11,14	68:14	74:15
90:15	82:10,14	encourage 66:8	estimate 83:1
Doug 48:19	educational	encouraging	estimated
downward 42:23	82:15	36:10	79:16
Draconian	Edwards 72:22	encumbered	et 89:18 90:16
37:19	72:23,24	24:11	ethics 3:3
Draikiwicz	77:17	enforcement	ethics 3:3 4:23 6:10
Draikiwicz 72:7,8,14,15	77:17 efficient	enforcement 11:7	ethics 3:3 4:23 6:10 7:23
Draikiwicz 72:7,8,14,15 72:16,24	77:17 efficient 53:25 91:13	<pre>enforcement 11:7 engage 59:3</pre>	ethics 3:3 4:23 6:10 7:23 ETIER 101:3
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2	77:17 efficient 53:25 91:13 efficiently	enforcement 11:7 engage 59:3 engine 21:7	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5	77:17 efficient 53:25 91:13 efficiently 92:11	enforcement 11:7 engage 59:3 engine 21:7 23:4	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16	<pre>enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3</pre>	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21	77:17 efficient 53:25 91:13 efficiently 92:11 effort81:16 efforts 54:9	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21	77:17 efficient 53:25 91:13 efficiently 92:11 effort81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15 59:16,24	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24 69:7,10 72:4	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22 equal 62:22	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14 exceed 14:17
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15 59:16,24 74:5	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24 69:7,10 72:4 87:8	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22 equal 62:22 89:13,16	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14 exceed 14:17 20:14,15
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15 59:16,24	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24 69:7,10 72:4 87:8 either 24:6	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22 equal 62:22 89:13,16 equipment	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14 exceed 14:17 20:14,15 25:16 73:14
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15 59:16,24 74:5 dwelling 58:15	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24 69:7,10 72:4 87:8 either 24:6 59:24 84:10	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22 equal 62:22 89:13,16 equipment 15:18,22	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14 exceed 14:17 20:14,15 25:16 73:14 76:20 79:11
Draikiwicz 72:7,8,14,15 72:16,24 73:5,10 75:2 75:17 76:5 76:15 77:16 77:20,21 78:12 79:5,7 79:9 82:17 82:19 86:20 drawings 59:1 driving 28:21 due 11:9,16 21:18 33:12 34:6 38:3,23 44:20 51:15 59:16,24 74:5	77:17 efficient 53:25 91:13 efficiently 92:11 effort 81:16 efforts 54:9 55:2 Egg 94:23 eight 11:12,19 38:21 Eismeier 56:1 56:22 59:18 60:9,16 62:16,18 63:14,18,24 69:7,10 72:4 87:8 either 24:6	enforcement 11:7 engage 59:3 engine 21:7 23:4 engineer 95:3 98:14 enhance 47:12 ensure 54:8 61:25 83:24 entire 24:8 88:18 entity 54:2 95:15 Environmental 95:22 equal 62:22 89:13,16 equipment	ethics 3:3 4:23 6:10 7:23 ETIER 101:3 evaluate 65:12 evaluation 65:6 event 83:20 84:2,4 everybody 13:16 26:11 26:25 30:7 31:1,2 36:25 37:16 44:6 44:13 78:25 87:10 evolved 27:14 exceed 14:17 20:14,15 25:16 73:14

	1		1 4 5 50 40
excited 58:1	exterior 96:9	filing 84:24	14:5 53:12
58:24	extremely 39:3	fill 32:18	54:3
Excuse 36:24	45:21	38:8	finding 35:4
executive 2:14	F	filled 52:24	52:1 82:21
87:5 95:3		filling 46:15	findings 18:5
98:6	F101:1	final 10:1	25:14 74:1
exempt 38:4	faces 28:5	50:12 83:8	76:6,10,18
96:24	facilities	83:11	86:1,21 88:5
exemption	83:8 84:12	finalize 24:5	93:22
89:22	84:13 88:24	finalized	fine 10:4,6,11
exemptions	95:25 98:24	31:22 35:20	10:13 11:10
98:21	fact 37:4 62:7	38:13	11:11,17,18
existing 81:23	75:15 97:14	finalizing	27:12
82:3 96:22	facts 50:2	34:10,16	finished 35:18
96:25	factual 5:7,11	59:1	fire 3:5,6
expansion	8:23 9:4	finance1:5	13:16,24,25
79:14 , 20	fading 75:2	16:2 46:17	14:14,24
81:21 82:24	failed 31:17	52:20 70:10	15:2,7,15
expect 68:22	fall 35:6 97:3	73:12 , 16	16:2,13,19
78:17 84:5	familiar 15:2	74:1 88:4	18:25 19:4
84:20	60:13 65:3	89:24 91:21	20:5,5 31:24
expectation	fantastic 28:1	financed 60:18	firm 65:9
60:17	28:12,14	60:19	94:23
expected 79:18	far 17:1 41:10	finances 42:13	first 4:24 5:3
79:18	41:20 58:12	61:16	12:21 38:22
expecting 17:2	62:25 63:4	financial	51:19 55:18
expenditures	69:21 70:1,7	36:11 44:11	71:9 74:11
51:4,10	76:11 81:6	52:8,17 53:7	89:4 91:4,7
53:16	fashion 63:11	72:22 , 25	92:1,4 99:2
expenses 53:6	favor 14:21	78:1 87:9	100:6
53:13	43:19	92 : 25	fiscal 21:17
expensive 58:2	favorably	financially	21:20 27:15
experience	97:23	41:5 101:14	28:5 31:10
27:5,8	FDS 11:7	financing	40:11,12
expire 35:18	February 14:20	14:16,19	65:5 , 12
Expires 101:24	16:23	18:5 20:10	fiscally 27:19
explore 41:4	fee 48:6 93:14	20:15 , 19	47:2
explored 42:15	feel 29:1	21:15 23:1,4	five 16:8
expressed	fees 45:2,3,6	23:5 25:15	20:21 43:18
42:13	45:8,9 48:7	75:24 76:19	70:15 77:13
extend 29:14	fell 45:10	83:20 84:10	92:4 94:14
84:6	field 70:12	84:11 86:2	99:24
extension	figure 41:17	88:6 90:2	fix 52:14
84:17	filed 11:10,12	92:5 93:4,5	fixed 52:1
extent 41:18	11:17,19	93:6,9,11,23	flat 38:21
51:20	98:8	find 10:2,9	floor 14:11
			<u> </u>

19:14,25	82 : 5	84:1	80:24 82:14
31:7 44:17	fully 39:13	given 75:15	85:21 86:22
56:7 67:23	50:11 52:20	95:20	86:25 94:21
68:2 87:14	52:25	gives 38:24	99:1 100:2
fluctuations	function 37:13	glad 70:20	Gotcha 18:1
97:8			
	fund 22:11,13	go 17:13,24	gotten 23:4
focused 32:1	22:14,16,21	37:6,14	government 6:7
focusing 32:15	23:10,23,24	65:10	6:9 7:23
folks 77:24	47:21 54:16	goal 57:17	29:14 38:5
follow 90:5	funded 23:5	goals 53:1	40:19,23
following 10:1	funding 57:10	goes 48:15	65:5
force 32:4,8	57:13 59:22	76:12	governor 38:16
32:10 73:21	81:20 83:15	going 13:11	38:18 , 22
74:12 88:22	funds 31:22,22	15:5 18:25	81:16
89:7 90:14	33:8,9 40:14	22:7,11 24:7	GPA 52:17
forced36:8	41:12 46:8	26:10,22	GPM 20:11
foregoing	62:3 79:13	29:4 31:2	graduate 34:12
101:5	83:3,19	34:10 35:5	34:13
foreseeable	FURTHER 101:10	36:19 , 20	<pre>graduated 32:7</pre>
46:11	future 46:11	37:6,22,24	grant 57:13
former 50:4,5	47:21 , 22	38:25 42:10	79:17,21,25
forth 22:11	75:22 88:24	42:11 , 18	81:21 82:25
41:2 101:9		54:4 58:15	<pre>great 18:22</pre>
forward 34:1	G	58:16 , 17	19:6 27:7
34:10 47:18	Gallagher	60:13 61:5	29:3 58:3
59:3 66:11	30:23	64:22,23	62:9 78:15
66:12 74:20	gallon 20:12	65:22 66:3	82:23
81:12 92:12	gallons 96:1,4	66:12,14,20	gross 70:16,17
92:13	Galveston	68:1 69:5	Group 72:25
forwarded	20:17	71:1 72:5	grow 47:21
20:22	game 37:10,11	74:12 77:10	growing 41:16
found 95:11	41:11,15	85:14 90:25	42:24 62:14
four 16:7	gap 38:8 42:24	91:12 92:11	Guarino 13:24
20:10 64:5	63:22	Goldstein	guess 22:10
81:18 82:6	general 14:1	94:23	61:17 64:8
90:8,10,20	54:15 61:18	good 12:24	64:24 84:21
90:24	62:12 80:12	13:17,19,22	93:21
frame 24:18	gentlemen	19:6,8 26:9	
	100:1	•	guidelines 46:1
free 1:24	getting 15:24	28:24 30:13	
48:22 70:23	28:16 53:2	30:14,17	gun 36:13,22
freeze 46:9	61:4	32:22 43:25	Gusciora 30:10
Frenia 47:7		44:1 55:15	30:11,14,18
front 88:10	Gibbons 72:8	55:19,21	31:9 34:9,23
91:2	72:17 77:21	65:14 72:14	38:2 43:20
full 22:25	give 27:20	72:15 73:5	guy 69:8
49:11 81:18	66:18 81:7	74:22 77:16	guys 14:7 64:8
			I

64:20	54:13 61:11	16:13	importance
Guzman 55:24	66:6 68:4	hope 43:12	82:14
69:6	71:6,8 75:9	46:22 56:13	important
	76:16 85:25	58:9,19	31:15 39:7
Н	92:20,21	hopefully 25:1	66:4
habits 45:22	93:19 96:13	25:4 35:6	impressive
Hackensack	99:6 100:17	85:8	16:23
88:12	hears 15:2	hoping 49:6	Improvement
half 96:3	Heather 77:25	hours 15:11,13	3:11,12 72:6
HAMILTON 1:23	heavy 28:22	21:7,8 65:21	72:18 73:11
hand 12:22	held2:1 14:20	house 57:17	73:24 77:19
33:23,23	23:6	58:16	77:22 79:10
41:8,8 47:11	Hello 13:2	household	80:4 89:25
47:11	help 28:10	89:12,16	improvements
handle 49:11	32:16 47:17	households	70:4,12 82:2
60:3 66:14	53:14,15	89:8,12,15	in-house 58:13
83:3	helped 27:6	housing 56:19	inaudible 22:4
hands 38:7	helpful 65:18	57:19 58:4	78:2
Hanley 87:8	helping 52:9	69:8 73:22	inclined 42:21
happen 36:18 92:10	hereinbefore	74:12 89:7,8	include 17:12
	101:8	89:11,14,24	58:21
happened 62:1	heyday 34:24	90:13,14	included 38:21
happening 54:8 happens 36:3	HGAC 14:25	91:17	57:4 75:20
41:14	15:5	Houston 20:17	75:21
happy 74:17	high 62:23 91:20	Hudson 89:25 huge 69:19	including 90:13
Harbor 94:24	HIGHWAY 1:22	hundred 21:21	income 88:16
hard 46:25	hindered 44:24	hurt 52:4	88:21 89:8
75:9	hindrance 49:1	hurting 52:21	89:10,13,14
HCIA 93:10	hiring 46:6,9		89:16,17
He'11 80:24	65:8	I	increase 21:24
headed 54:10	history 88:17	IBM 50:5	32:1 33:11
healthier	hit 32:10	<pre>identify 28:3</pre>	34:6 41:6
46:20	HMFA 93:5	IDIDA 2:7	increased
healthy 47:22	hold 72:9	illness 51:15	31:25
48:5	73:17	imagine 69:24	increases 36:1
hear 15:14	hole 62:14	impact 16:12	97:9
65:14 74:22	Holman 25:3	21:19 24:10	incredible
80:22	47:7	57:22 96:24	58:13
heard 4:9	home 21:24	impacts 62:5	incredibly
10:17 100:6	homeless 28:10	implementa	53:21 54:3
hearing 6:11	55:25	84:6	57:25
7:24 9:2	homelessness	implemented	incur 97:16,17
10:8 11:14	28:7 57:16	51:7 53:5,7	incurring
18:3 25:13 29:12 41:24	58:3	<pre>implementing 57:15</pre>	96:18
∠ ⊅ • ⊥ ∠ 4 ⊥ ∶ ∠ 4	homeowner	J / • ± J	indebtedness
	l ————————————————————————————————————	I	I

60.10	1 50 6 50 40		0.6.05.05.1.0
62:13	58:6 59:19	8:3,5,16,17	86:25 87:1,3
independent	63:5	9:21,22	87:4,14,16
54:2	inventory	10:15,18	92:19,20,22
indicate 95:23	17:18	11:3,4 12:9	93:3 94:17
indicated	investigate	12:10 18:6,8	94:18
59:23 63:8	6:7,12 7:21	18:19,20	Jim 30:20
indicates	7:25	26:5,6 30:3	job 32:22
82:13	investigation	30:4 35:11	jobs 34:14
indication	6:6 7:21	35:14,22,25	Joe 44:11 47:6
59:14	involved 41:9	37:2 38:2	51:24 52:9
individual	involving 33:4	39:13 42:12	87:9
97:7	issuance 56:10	43:16,17	John 19:3 20:3
indoor 70:11	57:12 60:14	53:19 54:19	22:22 30:22
89:18 90:14	61:5 67:21 68:16 73:14	54:21 55:8,9	32:18 38:15
information 27:21 80:19		62:9 67:16 67:17 71:24	40:10 72:7
	87:19,24 91:11	71:25 74:25	72:16,23 77:20
informational 76:7	issue 6:6 7:20	75:4,6,10	joined 80:21
initial 21:16	8:21 15:14	76:2 77:11	joining 32:8
initially	15:15 28:5,5	77:12 86:17	July 38:12
60:19	28:7 39:16	86:18 94:12	junction 98:13
initiatives	68:6,22 74:4	94:13 99:21	June 41:14
45:20 58:7	79:10 91:7	99:22 100:3	84:1 101:24
innovative	92:7	100:6,14,15	Junior 19:3
58:7	issued 50:10	January 35:7	20:4
inspect 17:14	62:8 76:6	JCRA 92:17	jurisdiction
inspection	88:5,9 96:10	Jeffrey 87:6	8:24 9:4
96:7	issues 28:3,4	Jenn 72:21,24	11:11,18
inspections	28:11,17	Jersey 1:1,11	
17:25 98:18	36:23 51:21	1:23 3:13	K
installed	52:1,18	60:19 62:24	Kahn 78:1,6,15
50:15	70:25 75:5	73:19 79:20	78:18 80:20
instituted	97:10	82:5,12 83:9	80:24 81:5,6
46:9	issuing 44:24	86:23 87:6	82:9 83:5,16
intention	60:14 , 15	87:17 88:10	84:19,25
74:18 76:11	item 3:2 9:24	88:18 89:24	85:15
<pre>interest 16:6</pre>	9:25 40:16	93:8 95:10	Kate 19:5,16
16:7 21:1,3	items 66:17	95:21 101:5	Kaufmann 94:21
interested	iteration	101:23	94:22 95:8
101:15	58:10	Jessup 13:17	98:2 99:25
interior 96:8		13:18,20,21	keep 12:14
96:8	J	13:23 14:6	29:4 36:25
internal 47:12	Jackson 2:6	14:10,12	38:25 39:11
internet 78:7	4:7,9,20,21	16:22,24	46:10 54:4
78:9	5:25 6:1 7:3	17:4,6,15	55:15
introduced	7:4,15,16	18:22,24	kept 51:22
	l	l	l

27 22 64 16		101 4	21 02
37:20 64:16	73:7 78:5,13	License 101:4	longer 31:23
70:2,22	78:15 83:22	lieu 38:24	48:7 72:16
88:17	85:15 87:11	life 57:5	92:2
Kindergarten	101:3	lifted 48:1,1	look 34:13
82:12	law 6:10 7:23	light 88:24	53:5 62:19
know 4:2 17:2	69:1 80:4	93:1	64:19
17:15 22:10	87:9 97:18	lighter 70:17	looked 40:1
23:6 24:5,24	lay 38:19	line 40:16	looking 13:4
28:13 29:2,3	lays 34:1	42:23 50:7	33:2,3 42:25
35:25 36:10	leading 19:1	50:13 53:10	51:3 53:4,10
39:19 41:7,7	44:2	53:10	53:11,23
49:6,9,24	Leah 73:1	list 69:19	61:14,15
54:9 58:6,19	lease 16:14,16	literally	65:17 99:1
58:24 59:1	20:19 73:17	65 : 17	looks 23:8
61:3,22,23	79:25 80:1,6	litigation	48:24
62:8 63:1	80:8,11	24:25	loss 44:20
65:20 68:13	84:13,13	little 15:23	losses 45:14
69:10,17	leave 39:4	16:8 17:23	48:8
77:25 78:17	61:9 66:5	27:7 28:22	lost 99:17
82:25 83:22	69:8	63:25 72:16	lot 15:13 22:9
84:22 93:13	leeway 84:2	78:7 80:17	27:18 33:7
98:23	left 22:13	81:8	34:5 39:5,25
90:23			
L	24:7 33:14	Litzebauer	61:3 65:21
<u>L2:12</u>	legal 1:20,21	77:25 78:20	69:25 89:5
	79:23	living 88:22	90:4 98:23
label 62:6	legislature	loan 61:18	lots 89:1,1
lack 8:23 9:4	38:8	63:1,19,21	90:8,20,22
ladder 14:16	lessor 74:8	64:2,4 66:1	90:24 92:4
15:16 21:6	let's 4:23	66:10	Louis 55:24
land 73:17	13:9 44:13	loans 62:3	love 64:21
88:13 91:1	78:4,25 79:1	64:13	low 91:19
91:14,18,23	87:10	local 1:5 6:7	lower 3:14
92:10	letter 24:25	6:9 7:23	35:3 94:20
large 23:9	level 53:25	29:14 40:19	94:25 95:25
late 36:7	levy 31:13	40:23 46:17	lowest 34:12
41:11,15	32:24,25	53:25 65:4	34:20,21
42:25	LFB 11:13,20	69:1 73:12	luck 26:9
lateness 36:13	90:25	74:1 88:4	85:21 86:22
42:20	LGEL 6:14	97:17	100:2
launched 58:2	10:10	located 73:18	Luis 56:16
58:11	LGO 6:12 7:21	73:19 88:11	57:9,21
launching 59:4	7:25 8:2,22	Location 1:9	·
Laura 25:3	10:2,3,9	log 26:14	M
Lauren 14:3	11:10,17	long 16:7	maintenance
19:11 31:2,3	LGOs 11:9,12	35:20 79:21	96:20
44:14 56:4	11:16,19	89:21	majority 33:3
			•
<u></u>			

making 15:7	41:2 43:8	39:25 45:5,7	30:13,14
17:22 66:10	58:2 59:7	45:17 48:25	43:25 44:1
management	mayor's 36:16	49:1 57:12	55:19 , 21
36:11	McManimon	59:13 60:3	72:14 86:25
manager 44:9	13:18 78:1	63:8,25 66:1	87:5 94:21
45:24 51:8	87:1	73:14 76:20	Mortgage 89:24
managing 40:14	mean 17:16	79:11 86:2	motion 4:5,22
Mantel 78:24	23:16 62:18	87:21 88:1,3	5:5,10 6:2,6
manufacturers	63:2	90:2,24 91:6	6:12 7:5,17
17:21	means 17:23	91:19 , 20	7:20,25 8:18
mapped 88:25	62:14 84:11	93:4,6,10,11	8:21 9:3,23
March 63:19	measures 61:25	96:2,3,4	10:9 11:5,8
64:2	median 89:10	minutes 4:6	11:15 12:11
Maria 30:19	89:14 , 17	misconstrued	18:4,21
40:7	meet 45:12	50:2	25:14 26:7
MARIE 2:15	81:23 82:3	mistakes 52:14	29:12,13
Marino 78:22	meeting 4:2	mitigate 41:18	30:5 41:24
market 74:6	17:20 25:2	mixed 88:16,20	42:1 43:19
Marlboro 3:6	85:22 98:20	model 75:23	54:14 55:10
18:25 19:2,4	member 40:4	88:20	66:21 , 22
20:4	members 2:1	money 22:21	67:19 , 20
materials	17:12 29:8	23:9 24:11	68:4,4 71:9
61:14 65:18	29:10 52:15	33:15 , 17	71:10 72:1
Matt 13:18	97:25	37:24 75:12	76:10,17,21
17:11 18:2	mention 82:9	monitor 27:15	77:13 85:25
87:1,7	mentioned	29:2 47:8	86:19 92:22
matter 5:3 6:4	40:10 47:20	64:16 67:6	93:21,24
8:19 10:1	56:23 69:11	monitoring	94:15 99:7
11:6 66:12	92:24	46:3 98:11	99:23 100:2
	Mercer 34:11	monitors 40:11	Motions 10:14
maturing 88:1	34:22	monitorship	move 4:23
88:8 92:9	met 64:10	39:2	12:13 13:7,9
Maturity 56:12	Michael 2:3	month 15:2	13:11 18:25
57:1,3 67:25	28:13	17:21 25:1,2	
68:20 69:4	mid 25:5	25:5,5 51:17	59:3 68:2,9
Mayer 55:19,20	Mike 87:8	90:4	81:12 92:13
55:22,23	mileage 15:13	months 21:18	moved 4:7 5:12
56:8,9 59:8	miles 15:10	45:10 51:19	6:15 8:3 9:1
59:12 67:24	21:6	74:5,20 84:2	10:15 11:21
68:5,7,11	mill 70:3	moratorium	18:6 25:17
70:9 72:2,3	million 14:17	44:23 45:11	29:17 42:2
mayor 30:11,13	15:1 17:7,16	47:24 48:1	46:7 54:18
30:25 31:8	17:17 33:14	49:22	66:23 71:11
32:21 33:2	37:6,7,23	morning 4:3 12:24 13:17	71:13 86:4 94:1 99:9
33:20 34:8 39:13 40:9	38:9,10,11		100:3
39.13 40:9	38:17,19	13:19 19:7,8	100.3
	1	ı	1

moving 9:6	37:22,24	73:19	63:3 69:24
43:22 47:17	39:10 41:13	newer 15:17,19	occasions 36:7
55:17 74:20	41:17,20,22	NICK 2:14	occupied 38:5
86:23 99:12	44:6 46:14	night 65:17	occur 21:16
MUA 3:14 94:20	64:17 69:21	NJ 90:18	occurred 51:11
96:22	73:5 80:24	noise 12:15	
			occurrence
multi 68:12	81:22 95:5	nominal 15:22	69:17
69:12,15	needed 15:16	non 80:14	occurring
70:11	76:13 96:9	normally 97:17	21:17 74:16
multiple 42:14	needing 37:14	Notary 101:4	odd 64:12,19
municipal 33:7	needs 69:22,25	101:23	office 24:24
44:10 56:25	81:1 84:1	note 14:16,19	27:16
67:22 68:18	negotiation	91:11	officer 6:7
70:10 78:23	34:21	notes 16:4	offset 21:12
94:25	negotiations	60:15,20	oh 39:24 75:8
municipali	40:17 74:7	61:6 68:16	76:2 78:19
33:17 34:11	Nehmad 94:23	68:23 , 24	okay 17:5 20:9
34:15	neighboring	87:22 , 24	21:25 23:11
municipality	34:15	88:1,8 91:10	28:19 43:5
13:6 61:23	Neil 14:1	92:8,9,10	49:18 50:20
Murphy 38:22	neither 101:10	notice 5:5 6:6	56:3 60:9,21
81:17	101:13	7:20 8:21	71:3 72:13
mute 12:16	net 16:1 62:20	95:20	75:8 76:2
muted 12:15	62:23	noticed 59:12	78:4 , 19 , 25
36:25	never 38:20	notices 11:8	85:3,10,21
	75:20,24	number 14:14	85:24 98:7
N	new1:1,11,23	19:4 20:5	98:15
N 2:12 3:1	15:16 , 24	35:12 36:20	old 3:5 13:15
N.J.S.A 10:7	21:11 32:3,9	57:14 70:21	14:13 15:21
10:14 14:15	35:4 45:19	77:24	15:25 22:8
87:18,18	45:19,19,22	numbers 23:22	51:21 85:13
95:11	45:23 50:6	24:2	older 85:18
name 44:3	52:7,8,14,17	NW 78:1 87:8	olds 81:19
94:22	52:17,17		82 : 6
nearing 58:25	53:12 60:18	0	once 13:10
nearly 15:10	62:24 70:11	o 2:12	48:21 49:8
90:1	73:19 74:7	o'clock 4:3	59:2 60:23
necessarily	76:6 79:20	obligation	91:14
36:9	82:4,11 83:9	80:12	onus 39:23
necessary 46:4	88:18 89:23	observation	open 4:5 17:9
81:25 84:14	95:10,21	43:8	23:20 29:7
need 12:22	96:18 101:5	obsolete 21:9	34:5 35:8
14:2 17:24	101:23	obtained 20:20	49:18 50:19
28:8,15	Newark 3:9,10	83:7 89:21	59:10 74:23
30:25 32:10	55:18 58:14	obviously	85:11 93:18
34:14 37:19	62:15 65:6	34:20 59:20	93:19 99:5
	02.10 00.0		
		1	

	I		I
opened 4:2	owner 93:14	14:6	Petix 54:7
operate 27:14		Patty 14:2	phase 75:22
operating	P	pause 16:20	90:12,17
33:10 53:13	P 2:12	pay 32:11 38:6	93:5,6
71:2	p.m 100:17	63:13 66:2	phases 90:10
operational	PAGE 3:2	91:2,6,13	Phoenix 78:22
53:6	<pre>paid 22:25</pre>	92:8,11	phone 72:20,21
operations	23:7 34:11	paydown 88:2	72:25
96:19	60:7 63:9,19	paying 63:10	<pre>pipeline 58:8</pre>
opined 96:23	63:23 64:1	<pre>payment 15:8</pre>	place 45:24
opportunities	64:23 96:19	16:2,3 17:1	46:11,24
41:4,7	paired 39:4	21:3,16,17	50:18 52:17
opposed 42:24	pantry 58:19	38:24 64:10	61:21 91:15
option 20:19	parcel 75:1,11	65:23 69:2	101:8
84:17	75:14	91:7	placed 44:23
order 58:4	parcels 74:15	payments 16:17	plain 70:9
orderly 43:11	91:3	80:6,8,11	plan 31:21
ordinance	Parker 13:25	PC 72:8,17	33:7,14
31:18 56:24	parking 89:17	77:21	46:10 58:3
66:22 68:12	90:16	peers 62:24	63:17 65:9
69:13 71:10	parkland89:1	pencils 37:15	83:2,20 84:8
ordinances	parks 88:23	Penix 47:9	84:15 85:4,8
69:16	part 33:11	Penn 89:4,20	90:24 91:16
original 75:11	65:5,13,25	90:4 93:4	91:21 92:5
75:11 91:11	66:5 85:6	people 46:7	plans 58:20
originally	95:24 98:17	51:9 78:21	84:15
88:4 91:22	participation	percent 14:23	<pre>platform 20:11</pre>
92:2	14:22	16:7,8 21:1	please 13:2
outcomes 82:15	particular	38:3 39:1	26:25 36:25
outdoor 89:18	36:5 65:23	59:2 62:21	73:7
outgoing 15:9	96:5 97:3,8	79:18 82:25	pleased 32:6
15:9	97:15	83:9 88:21	pleated 24:16
outline 56:15	particularly	89:9,9,13,17	plus 89:17
outlined 76:13	62:23 69:17	percentage	point 41:10
outside 30:22	97:13,20	62:20	47:5 64:11
32:18 53:24	parties 101:12	percentages	90:9
61:19	partner 87:9	64:12	pointed 33:2
outstanding	partnership	performance	points 32:23
91:2,8	99:8	98:3,11	33:20
overall 53:14	parts 70:21	period 64:5,6	police 31:24
91:21	party 74:8	permits 44:25	32:4,9,15
overseeing	Passaic 3:12	50:10	40:17
98:3	77:18,22	permitted 46:2	policing 32:12
oversight 51:8	79:9 80:15	person 96:16	popping 19:21
overstated	Passiac 80:2	personally	portion 83:10
16:9	Patricia 13:24	37:3	85:19
	I	I	I

position 41:11	98:9	15:5 21:12	39:1 75:16
46:19 51:14	pretty 16:18	product 97:9	75:20 79:25
51:16 53:2,8	33:13,15,25	proficient	80:1,3 88:11
positions	35:4 36:12	91:24	88:20,25
45:19 46:4	70:9	program 64:16	89:3
46:14 52:22	prevented 45:1	81:14,20,25	proposals
52:24	previous 43:11	82:6,15	20:21,24
positive 18:4	52:15 66:17	85:20 90:19	96:11
25:14 74:1	previously 4:2	96:6	proposed 18:5
76:18 82:21	price 15:1	programs 45:19	25:15 76:18
86:1,21 88:5	17:7,12,18	58:7,9	76:19 79:10
93:22	20:18 21:22	progress 43:13	86:1 92:7
possibility	90:23	prohibitive	93:22 99:7
84:18	primarily	21:10	proposing 91:5
possible 6:13	31:16 74:5	project 18:5	prospective
8:1 83:25	principal 21:2	19:18 25:15	20:23
potential 6:8	73:2 87:21	56:13,17,18	protect 39:11
7:22 41:3	88:2 91:7	57:5,6,11,14	Protection
potentially	prior 24:12	57:22 58:1	95:22
37:9 62:14	31:17 65:16	58:10,14,25	protocols
84:12	69:14 85:17	59:4 60:20	50:18
Preakness	private 93:24	74:19 75:21	provide 57:18
79:14 81:13	95:10,15	76:18,19	74:3 79:12
preamble 82:13	99:7	79:16,19,21	80:18 81:18
precluded	probably 36:3	80:5,18 81:7	82:21 91:24
84:23	68:23 98:13	81:9 82:1,25	92:8 96:6
preparation	98:23	83:10,18	provided 24:25
33:22	problem 51:21	84:13,13,14	63:2 74:1
prepared 56:14	52:2 78:7	86:1 87:22	81:20
preschool	procedures	87:24 88:1,8	provides 28:9
79:20 81:8	45:24 51:7	88:10,15	providing 61:2
81:14,18,21	52:14	89:4,22 90:2	81:21 83:15
81:25 82:5,5	proceed 26:20	90:6,10,17	92:25 93:8
82:10,12,14	73:10	90:18 91:2,9	provisions
82:24 85:1	proceeds 15:25	91:11,24	66:10
85:20	73:16 79:12	92:7,9,10,14	public 4:1
present 12:25	87:23 91:1	93:5,22	17:10 29:8
13:1,6,9	process 36:7	97:15,15	31:16,24
15:14 52:5	36:14 40:20	projects 24:6	33:4 34:6
60:16	40:21 43:10	57:15 58:8	39:6,18,18
presentation	63:4 67:7	60:18 68:14	39:21,24
26:15 76:8	processes	69:19 70:2,3	40:1 42:15
presented	36:17 47:12	85:6 89:2	58:18,19,20
53:21	61:20	92:1,3	59:11 71:7
press 12:16	procure 14:24	property 31:13	76:4 85:24
presume 51:5	procurement	38:4,6,25	88:24 93:20
	F = 0 0 0 = 0 0	30.2,3,20	33.21 33.23

95:10,21	50:24 60:12	rate 14:22	35 : 6
96:13 97:17	61:13,15	21:1,21	recusals 72:10
99:6,7 101:4	62:17 66:7	47:22	recuse 12:22
101:23	74:25 75:10	rates 16:6,7	26:23
pull 48:24	75:13 98:2	rationale	recusing 29:20
pump 20:11	questions 5:9	49:22	redevelopment
purchase 14:25	6:11 7:24	reach 15:17,18	3:13 86:24
17:7,12	8:25 10:8		
· ·		ready 26:19 68:6	87:6,7,17,20
20:18,20	11:14 17:1,9		87:25 88:2,9
48:12 49:10	23:20 25:13	real 38:5	88:10,14
49:12 75:25	29:9,10 34:2	48:24 74:15	89:23 91:3
90:23	35:12 40:24	79:25	92:13 93:9
purchased	41:24 49:19	realize 15:3	Reed 30:11
20:16 22:23	54:14 56:16	really 15:15	referring
purchases	59:9,11	16:25 23:18	67:24
45:25 46:2	60:12 61:11	28:24 34:14	refinancing
46:22	65:3 66:6	40:11 46:25	63:10
purchasing	70:19 71:4,6	52:21 55:14	refreshing
48:10	74:17,23	57:10 58:2,6	53:22 54:3
purpose 69:12	76:17 78:11	58:9,10,13	refund 87:25
69:15 70:11	82:24 85:11	58:24 85:3	refunding 92:9
purposes 61:19	85:24 97:24	reason 31:19	refurbished
98:4	99:5	98:22	21:7
pursuant 14:14	quick 28:15	reasonable 5:7	regardless
56:24 57:1	48:24 61:13	5:11 8:23	66:2
67:21 80:4	quickly 16:19	9:3	regards 28:10
87:18 95:19	49:18 83:24	reasons 31:17	33:19
<pre>pursuit 41:6</pre>		41:2	rehabilita
put 23:25	R	receive 22:24	96:7
36:12,21	R2:12 101:1	73:23 83:2	rejiggered
38:7 40:5	rail 88:24	received 20:24	70:14
52:2,13 58:4	raise 45:11	79:19 96:11	related 27:19
61:8 64:23	61:6 65:16	96:15	relationship
67:22 68:1	raised 59:25	recession 27:7	28:1,12,17
	60:7	recommend 13:7	28:25 29:4
Q	Rampacek 43:25	reconsider	relative
QPA 51:5	44:3,4,8,18	11:13,20	101:11,13
qualified	47:25 48:11	record 40:5	relatively
56:11,25	48:18,23	48:20 61:9	70:3
67:22 68:17	49:5,16,24	65 : 13	relaxing 32:5
68:18	51:1,12	recoup 45:14	reliability
Quality 98:17	52:19 53:9	48:8	24:2
quarters 96:4	53:18,20	recourse 80:14	reliance 62:3
question 17:16	54:5,12 55:2	recover 27:6	relief 42:25
22:10 23:19	55:3,13,16	recruits 32:3	remain 75:15
35:10 49:20	ranges 91:19	32:7,9 34:13	91:9 92:9

		_	_
remained 38:21	97:22	28:15	9:19,20 11:1
remaining	requested	responsible	11:2,21,23
16:16 41:16	11:12,19	40:12 47:2	12:7,8,23,24
remains 75:12	24:24 66:22	rest 24:11	13:8,13
91:16,22	requesting	restricted	18:17,18
92:5	31:11	22:14,21	25:17,19
remember 48:19	require 49:22	23:9,12,24	26:3,4,23,24
reminder 12:14	required 37:5	89:7,12,15	27:3,11
render 18:4	82:4	result 16:11	28:19 29:6
25:14 76:10	requirement	92:6 97:11	30:1,2 42:3
76:18 85:25	83:17	97:12	42:5 43:14
93:22	requirements	results 21:2	43:15 55:6,7
renovate 85:14	45:13 95:19	retired 21:4	66:23 67:1
renovation	98:20	retirements	67:14,15
81:12	rescind 11:8	35:2 46:12	71:22,23
renovations	11:15	revenue 44:20	77:8,9 86:15
81:22	Rescue 31:21	45:1 47:14	86:16 94:1,3
rental 90:11	33:6,14	48:6 53:4,12	94:10,11
RENZI 1:20	reserve 84:11	59:15 73:15	99:19,20
repainting	reserves 47:1	79:11	100:4,12,13
96:8	47:20 53:15	revenues 45:12	Rogers 2:3 4:1
repair 21:10	resident 90:15	53:11	4:10,11,23
repairs 96:7	residential	review 20:10	5:2,9,15,16
repay 59:15	56:20 57:7	97:22	6:3,11,18,19
repayment 64:6	73:18 89:6	reviewing	7:6,24 8:6,7
66:9	90:11,12	45:25 46:13	8:25 9:2,7,9
replace 22:3,7	residents	Richardson	9:12 10:8,18
replaced 46:5	21:15,23	30:19 40:6,7	10:19 11:14
replacing	56:19 57:18	right 14:12	11:24,25
70:10	58:14,16,22	17:8 19:21	12:12 13:11
report 32:7	88:21	34:13,20	13:14,19,22
59:13 98:8,8	residual 15:23	37:23 49:7	14:3,10
98:10	resignations	50:20 54:11	16:22,25
reported 22:17	46:13	61:15 62:20	17:5,8 18:3
Reporter 14:4	resigns 46:5	63:16,17	18:9,10,24
101:4	Resilient	82:2 84:5	19:6,10,14
Reporting 1:21	56:12 58:8	River 88:12	19:17,20,24
reports 51:3	RESOURCES 1:20	road 37:23	20:2,7 21:25
representa	respect 38:3	Robbi 78:21	22:9 23:11
13:1,5 26:14	38:23 93:3	ROBERT 2:6	23:15,18
request 31:15	97:13	Rodriguez 2:7	25:8,12,20
32:20 38:1	respectively	4:8,10,18,19	25:21 26:9
60:13,23	96 : 5	5:12,14,23	26:17,19,22
61:1 68:19	response 24:21	5:24 7:1,2	29:20 30:8
84:17,19	65:19 96:11	7:13,14 8:14	30:13,16,25
85:9 96:10	responses	8:15 9:10,11	31:7 34:4,18

			-
35:8,13	roster 11:9,16	80:17 81:13	44:19 45:17
36:24 40:24	roughly 37:6	81:14,17,19	56:23 91:9
42:5,6 43:22	rules 32:5	83:3 84:9	seeks 95:14
44:1,5,13,17	run 70:3	85:14	seen 97:7,9,19
1 1			
47:3,23 48:9	running 49:9	scope 97:3	Sendzik 19:5
48:16,19	S	Scotland 13:18	19:21,23
49:3,14,17	-	78:2 87:1	20:1,3,9
50:23 54:7	s 2:12,12	Scott 44:10	22:15 23:13
54:13,21,22	sacred 39:19	51:23	23:17,21
55:11,15,17	safe 39:12	screen 14:5	24:3,17
55:21 56:3,7	safety 15:15	79:1	25:11 26:8
59:6,10	31:16,24	seat 36:16	senior 73:21
60:11,21	33:4 34:6	second 4:8	sense 40:5
62:16 65:2	39:6,18,19	5:13 6:16	62:12
65:20 66:13	39:21,24	8:4 9:10	sent11:9,16
66:20,24	40:1 42:15	10:16 11:22	separate 70:25
67:2,3,20	sale 17:3	18:7 25:18	September 1:12
68:1,9 71:3	87:23 90:3	29:18 36:24	79:22 83:18
71:14,15	90:20,21	42:3 54:19	83:19 89:20
72:3,5,9,13	91:18 93:24	66:24,25	101:25
73:6,7 74:22	sales 91:1,14	68:10 71:12	series 84:10
75:4,8 76:3	91:24 92:10	71:14 72:9	serious 84:4
76:9,16,22	Samantha 44:4	74:14 76:22	serve 58:22
76:24,25	47:19	76:23 86:5	service 15:11
· ·	Sandbank 73:1	90:6 94:2	
77:1,15,18	Sarno 44:11		15:13,19
78:4,25 79:7	47:5,7 51:24	99:10 100:4	16:10 24:13
81:1,5 82:7	52:9	seconded 9:8	32:5 34:7
82:17,23		seconding	40:23 49:21
84:16,21	save 46:8	76:25 86:7	80:9 95:15
85:2,23 86:7	savings 15:3	94:4 99:12	96:12 97:21
86:8,22 87:3	97:12	Secretary 2:14	services 1:21
87:10,14	saw 62:2	see 12:19 13:5	40:19 55:25
92:19,21,23	saying 34:22	13:6 17:14	65:5 97:3,15
93:16 94:4,5	39:14 40:3	19:16 26:13	99:3
94:16,19	says 39:17	29:7 30:17	serving 58:13
98:1,7,15	scale 34:19,19	37:11,11,21	session 4:4
99:4,12,13	34:21	46:4,14	set 41:2 91:4
100:1,6,7	scarcity 44:21	48:18 , 23	101:8
rolled 68:25	scenario 68:21	64:18 72:19	settlement
Ron 75:18	schedule 56:12	77:16 78:18	34:7
Ronald 73:2	57:1,3,5	92:16	seven 20:21,23
root 52:1	61:2,4 67:25	seeing19:17	severe 44:20
Rose 89:4,20	68:20 69:4	33:8	sewer 54:16
90:4 93:4	85 : 7	seek 92:6	shape 42:22
Rosenbauer	scheduled 63:9	seeking 20:10	share 28:20
21:5	school 78:3	29:8 32:9	sharpen 37:14

	l	 	
shed 93:1	41:17	52:15 59:13	streets 32:12
short16:6	solving 51:21	65 : 8	39:12
35:1 51:13	soon 24:20	staffed 52:20	stricter 46:1
60:20 91:8	sorry 20:1	52 : 25	strings 61:24
shortly 34:17	28:23 65:15	staffing 32:2	62:4
90:5	77:9 78:13	65:10	struck 64:12
show 13:10,10	78:16	stand 90:17	64:19
shut 44:21	sort 39:19	star 12:16	structure
side 33:1,1	61:19 62:14	start 79:6	58:18 79:23
54:8 70:25	75:21	starting 35:19	students 82:16
71:2 88:11	sought 32:4	state 1:1,22	Suarez 27:22
sided 70:22	source 57:13	27:5 32:2	subject 97:8
signature 58:9	59:15 , 21	37:15 38:9	<pre>sublease 80:2</pre>
significance	sources 53:12	38:13 , 24	submission
82:13	57:10	41:13 47:8	38:13
significant	South 1:10 3:8	59:14 60:18	<pre>submitted 4:6</pre>
88:16 90:6	43:23 47:8	61:18 , 24	24:4,16
significantly	48:4	62:3,24 63:3	74:10
31:25 49:13	spaces 39:5	63:23 64:13	Subsection
similar 62:11	89:18 90:15	64:16 79:20	7:22 8:1
68:21	90:16	81:23 82:4	Subsections
simply 36:22	speak 19:18	82:16 83:9	6:9,13 10:3
single 40:15	31:3 65:22	83:14 84:6	10:10
sir 30:15 43:3	66:13 70:1	84:18 85:1	subsequent
59:6 60:10	speaking 37:1	85:10 88:18	21:11
99:4	specificat	92:25 101:5	substantial
site 50:5	20:23 81:23	101:23	38:11
58:22 75:25	82:4	state's 82:10	substantially
sits 27:15	specifying	stated 70:8	31:23 32:10
88:12	83:25	status 24:14	32:13 47:17
situation	specs 83:25	96:22,24	sufficient
43:13	spend 83:18	statutory	45:12 80:9
six 12:16 57:7	spending 45:20 45:22 51:8	62:20	<pre>suggesting 37:4</pre>
size 81:24	spent 48:25	<pre>stenograph 101:7</pre>	SUITE 1:22
slippery 37:9	66:17	step 51:15	summarized
slope 37:9,21	spigots 50:19	stepping 34:19	56:18
slowly 26:12	spoken 49:6	Steven 30:22	summer 82:11
small 15:23	SQUARE 1:23	95:3	supervision
smaller 96:1	stabilize 97:2	stock 17:19,22	27:5 29:15
soft 97:16	stable 53:2	stood 71:3	supplied 95:24
sold 21:10	stack 93:15	storage 95:25	supply 95:10
49:12 91:3	staff 30:20	98:24	97:10
solely 74:12	37:4,21	straight 33:25	support 33:9
solution 41:21	40:19 43:9	streams 47:14	39:24 42:18
solutions	51:3,6 52:6	Street 1:10	42:21 58:17
	3=15,3 3=13		

	l	l	
59:5 73:24	T	testify 12:19	things 28:2,15
sure 9:8 22:3	T2:12 101:1,1	14:9 19:13	70:6 98:25
22:5,15	TA 41:12	27:2 31:6	think 9:7
27:16,20	table 37:17	44:16 56:6	17:18,20
28:6 35:13	take 22:12	73:9 79:4	28:24 29:3
37:10 47:13	27:3 34:2	81:4 87:13	33:13 34:1
56:3,22 62:1	61:20 91:15	95:7	41:3,15,21
64:8,9,17,20	92:22	testimony	49:3 53:21
70:19 73:3	taken 40:21	76:12 101:6	54:10 57:20
93:3	49:21 51:2	texted 78:9	59:19 62:11
surplus 46:20	61:25 92:1	thank 5:1,2	62:19,19,21
47:1 53:14	101:7	12:12,13	62:22,22
surprised	takes 50:7	13:22 14:12	70:5 73:1
17:23 68:24	talk 15:22	16:22 18:1	75:6 76:9,11
surprises 27:23	27:7 28:2,7	18:22,24 19:10 25:7	76:12 78:8 78:20 82:19
surrounded	36:1 57:21	26:8 29:6	84:1 92:23
88:23	talked 17:20	30:6,7,10	93:17 97:11
surrounding	25:3 91:15	31:9 32:19	100:5
58:23	talking 23:23	32:21 34:4	thinking 53:23
surrounds	taller 15:18	37:2 43:1,5	third 15:24
82:24	tank 20:12	43:21,22	58:10 74:7
Swain 13:5	tanker 22:22	44:18 47:3	thought 56:15
28:19,21	tanks 95:25	50:20 53:17	thoughts 59:16
Swan 26:15,17	target 92:5	53:18 54:6	61:8 65:1
26:18,20,21	tax 16:12	54:12 55:3	three 10:5,12
27:9,13	21:13,19,21	55:11,13,14	14:22 57:6
28:24	31:13 32:24 32:25 38:4	55:16 57:24	58:1 81:18
SWANN 30:6	39:1 66:11	57:24 59:4,6	82:6 91:10
swear 19:11	89:22 93:13	60:10 65:19	96:4
30:25 31:4	96:24 98:21	66:19 72:2,3	Tibbetts 78:13
87:11	taxes 38:6,25	72:4,13 76:2	78:14 , 16
Swisher 30:22	team 52:17	76:15 77:15	85:16
32:18,21	83:23 92:17	77:17 78:12	Tim 56:1,14,21
34:4	TEL 1:24	79:5,7 81:5	57:24 69:9
swore 20:7	telling 48:20	82:7 86:20	70:19 87:8
sworn 13:1	tend 92:3	87:16 92:19	time 13:7 14:8
14:2,9 19:13	term 16:5,6,7	93:17 94:16	17:10 19:12
26:25 27:2	60:20 89:21	94:16,18	22:8 24:18
31:6 44:6,14	91:8 95:16	98:1 99:4,25	27:1,4,18
44:16 56:1,6	terms 28:2	100:1	31:5 35:2,9
69:7 73:6,9	36:10 51:6	Thanks 43:20	36:4 44:15
78:5 79:2,4	63:1,18 64:6	50:25 56:22	48:12 50:1,7
80:25 81:1,2	64:10 69:20	thing 36:5	50:14 51:10
81:4 87:13	70:4	39:5 74:18	51:12,14
95 : 5,7		98:17	52:18 55:12

55:14 56:5	48:4 50:10	70:20 81:17	50:9 61:17
68:23 69:12	51:7 78:14	trying 14:4	64:11 68:20
71:6 73:8,19	94:20,24,25	22:3,5 33:5	understanding
74:2,21 75:9	95:25	39:8 52:2	63:20 64:1,6
79:3 80:16	traffic 28:22	53:12,24	92:24
81:3 82:20	transaction	54:1 78:10	
87:12 90:7	72:18 73:23	tune 93:9	undertaken 90:9
91:10 92:5		tune 93:9	
93:19 95:6	74:2,21 77:23 79:24	16:21,23	undertaking 88:15
	80:13 82:22	32:17 44:25	
97:5,12			underwriting 74:6
98:14 99:2	transcript	45:15 50:16	
101:8	101:6	50:19 57:20	unencumbered
timeliness	transforma	75:17 80:16	23:16
36:23	90:18	92:16	Unfortunately
timely 11:10	transitional	Turner 78:6	24:19 31:17
11:17 28:15	36:19 37:5	80:20,22	unhoused 56:19
66:12	37:12,15	81:10 82:7	57:18
times 34:12	42:19 54:2	83:7	uniform 48:5
68:25	56:19 57:19	two 11:9,16	unique 38:14
today 19:9	61:20 64:15	20:24 46:10	38:23 41:1
34:2 44:19	Treasury 59:14	52:12 57:10	42:17
47:10 55:23	treated 60:21	68:25 74:9	units 58:15
68:8 69:6,23	62 : 25	84:2 89:2	73:18,20,22
72:19,20,21	tremendously	90:20,22	74:11,13
74:3 91:12	52:10	93:6 96:3	88:22 89:6 , 7
95:2	trend 97:4	type 17:24	89:10,11,15
today's 91:18	trending 42:23	70:3	90:11,12,13
told 84:20	Trenton 1:11	typical 21:15	90:14 91:18
TOLL 1:24	3:7 31:11	typically	91:19
top 17:6 62:6	36:3 38:14	15:14 61:20	Universal
total 10:6,13	40:8 41:1	61:22 64:14	82:12
20:18 21:12	62:10		unmute 12:17
57:11 79:16	Trenton's 30:9	Ŭ	unnecessary
89:8,12,15	tried 24:17	Ulerio 55:24	53:14
90:10,23	truck 14:16,18	57:24 69:8	unrestricted
91:16,17	14:19,25	unable 47:10	22:13,16
totally 71:1	15:4,9,10,16	unaware $71:1$	23:23
touch 49:25	15:25,25	uncomfortable	unsheltered
touched 33:6	17:13 22:3,6	37:3 , 25	58:16
tower 21:6	22:7 23:3,6	uncover 51:25	update 47:23
town 45:23	trucks 17:19	uncovering	74:3,16
township 3:5,6	17 : 22	51:22	upward 97:4
3:8,14 14:13	true 101:6	understand	use 22:18 91:1
21:23 44:9	trustee 80:8	22:13 34:5	useful 57:5
44:24 45:24	try 28:3 51:25	34:18 36:16	usually 98:8
46:9 47:17	52:13 53:1	39:16 42:17	98:24

utilities 49:7	volatile 97:8	waterfront	53:9,11
94:25 95:21	vote 14:21	88:23	55:17 58:6
utility 54:16	42:10 43:3	way 27:14 29:4	60:23 83:19
95:15 96:12	voters 14:20	40:13 60:1,6	97:7
97:21 99:3	votes 43:18	60:8 63:10	Wednesday 1:12
utilized 59:15	77:14 94:15	64:18 89:3	week 41:8,8
79:12	99:24	91:13 92:4	weeks 59:20
utilizing	VTC 2:1	Wayne 27:15	63:6
47:13	VICZ.1	78:14 79:13	weight 70:16
47.13	W	81:11	70:17,18
V	waiting 24:4	we'll 33:12	welcome 19:6
vacant 52:22	48:13 49:8	41:19 46:23	50:22
valid82:5	49:14 50:12	60:1 64:8,19	wells 44:22
value 15:23,23	50:16	65:7 67:6,7	50:4
16:13 21:14	waive 11:10,11	68:9 71:8	went 78:9
21:21,22	11:17,18	76:9 92:22	Wes 27:14,16
75:1,13,19	waiver 30:24	we're 4:4 13:4	west 88:11
91:18 95:17	31:12,18,20	13:11 15:23	whittled 69:22
vanilla 70:10	32:11 41:25	18:25 22:3,5	wide 46:9
variety 68:14	43:24 44:19	27:17,23,25	68:14
various 28:4	45:17 47:16	32:6,25 33:1	Wielkotz 87:8
53:6 69:20	54:15	33:3 34:2,9	William 2:4
70:4 89:18	want 26:12	34:16,25,25	94:22
vehicle 70:16	28:2 29:7	35:5 36:8,12	wing 85:20
70:17	35:25 40:9	37:23,24	wish 68:17
vehicles 70:13	47:4,5 49:25	39:8 41:11	wishing 14:8
70:15,18	50:1 53:20	41:14,18,19	19:12 27:1
vein 62:11	55:1 61:10	46:13,25	31:5 44:15
vendors 20:23	62:17 64:9	47:13,14,15	56:5 73:8
verify 26:12	70:24 83:5	48:13 49:5,7	
video 12:19	92:16	•	87:12 95:6
14:7 31:3	wanted 23:19		wording 70:14
44:14 56:4	40:5 61:8	58:20 59:2,8	work 28:4 29:1
79:1 87:11	62:12	60:4 62:7	39:3 50:1
Videography	wants 68:2	64:23 66:2	51:6,17
1:21	92:17	68:7 69:5	54:10 55:15
videos 14:5	washouts 96:8	72:5 75:8	58:13 73:21
village 58:12	watching 64:8	84:15,20	74:12 83:21
violation 10:2	water 20:12	91:12 92:6	83:25 85:7
10:4,5,11,12	44:21,23	99:1	85:17 88:22
11:13,20	45:2,6,8	we've 33:15	89:7 90:13
violations 6:8	47:23 , 25	38:20 39:3	worked 50:6
6:13 7:22	48:6,10,12	46:3,12	working 24:1
8:1 10:6,10	49:10,12,13	47:11 49:6	35:15 40:10
10:13 11:9	95:10 , 24	51:23,24	40:22 41:19
11:16	98:17 , 24	52:13,23	41:20 46:25
		, , , , , , , , , , , , , , , , , , , ,	

			1490 120
17.7 11	((,) (0,))	1011.10	05.14.16
47:7,11	66:3 68:20	101 1:10	95:14,16
51:23,25	68:24 74:10	109,00022:16	99:1
52:13,25	81:19 82:6	115 21:21	2015 21 : 7
65:7	90:21,22	12 21:18 34:11	2017 69:14
works 41:8	95:14 96:11	58:15 74:5	2021 69:13
85:8	96:14	12,500,000	88:7 , 15
worries 20:2	year's 33:12	79 : 17	90:25 91:23
wouldn't 68:24	37:5 63:14	12,603,064	2023 22:20,23
99:2	64:3,4 66:1	31:12 42:1	24:9 44:20
written 65:21	years 20:22	12:04 100:17	45:4 48:8
96:16	22:7 31:25	120 89:9	49:1 89:20
wrong 36:4	35:14,15	123 73:21	2024 16:15
_	•		
www.RLReso	36:20 38:21	125 38:19	22:23,23
1:25	43:9,11	12A:29A-3	23:22 35:23
	45:13 46:10	87 : 19	73:13
<u> </u>	50:6 51:4	13 3:5 4:6	2025 1:12 4:6
x 1:3,6 3:1	52:4,12 57:6	68:19	11:7 14:21
XI 101:4	57:16 58:2	130 91:19	21:16,20
	64:24 70:15	135 90:1 93:4	22:17 , 19
Y	91:10 95:17	14 89:1	24:15 31:10
yeah 13:9	99:2	14th 73:12	33:15 , 22
19:17 27:13		15 14:20 45:10	35:19 37:7
28:21 34:23	Z	15,170 21:14	101:25
48:23 50:17		1500 20:11	2026 21:17, 20
62:18 68:1	0		-
70:6 78:8	02211 101 : 4	90:11	24:10 37:7
84:21 85:2	086251:11	171,000 96:1	48:15 49:3
		18 3 : 6	79:22 101:24
85:16	08690 1:23	180 59:14 65:4	203 73:20
year 16:4,17	1	19-011 9:25	74:11
16:17 20:25		1924 85:17	20th 89:20
21:17,20,24	1,199,00023:1	1990 21:5	21-018 10:1
29:16 31:10	1,419,862	1A 10:4,11	210 89:6 91:20
32:6 34:7	54:15	1C 10:4,12	2277 1 : 22
35:3,18	1.185 88:3	1st 38:12	23 14:21 24:1
37:23,24	91:5	10000.12	32:7 51:19
38:8,9,16,18	1.2 45:7	2	52:11 101:25
38:22 42:21	1.24 96:2	2,251,531.47	
42:25 45:18	1.259 15:1	31:14	23-003 5:4 6:5
45:18 46:17	17 : 6		23-032 7:19
46:18,24	1.3 14:17	2,500 10:6	23-033 7:19
	1.8 45:5	2,896,812	24 22:24 25:8
48:25 50:14		20:14,15	48:2 57:17
52:23 58:11	10 1:12 20:22	25 : 16	65 : 21
59:24 61:1,1	20:25 35:6,7	2,896.812	25 23:25 58:16
61:19 63:2,5	37:22 79:11	20:18	25-021 8:20
63:5,9,20	86:2	2.1 45:16	250 34:25
64:2,5 65:7	100 3:15 34:25	20 16:4 57:6	2500 10:13
	-	-	•

Page 127

05017 17	1611704		
259 17:17	16:1 17:2,4	8	
26 3 : 4	40A:5A-6 14:15	8 88:6	
280 38:10	87:18	8,000 91:17	
39:25	40A9-22.6 10:7	8,251,907	
285 21 : 6	40A9-226 10:14	95:18	
288 16:12	41 93:11	80 73:14,20	
	410 1:22	76:20 89:8	
3	42 89:14	800 1:24	
3 3:6 19:4	43 3:8	85 21 : 24	
20:5 33:13	447291 1:25	86 3:13	
3,00022:4	48 38:25		
3,184 15:10		9	
3.726 21:1	5	9 4:3	
30 59:13 60:3	5,000 91:17	9:55 1:13	
63:8,25 66:1	50 38:9,10	900,00016:3	
101:24	89:13	93 89:6	
300 15:10	500 10:4,4,5	94 3:14	
31 3:7	10:11,11,12	95 59:2	
31,730,000	50A:26-19	989-9199 1:24	
68:16	95 : 12	909 91991.24	
32 89:11	52 38:3		
33 1:22 89:1	55 3:9		
33,400,000	569,240 21:15		
68:15	569,244 21:23		
35 14:21 88:21	58 90 : 13		
35,000 16:14			
352,295.81	6		
21:3	6 21:6 38:18		
360 34:24	60 89 : 16		
368-7652 1:24	609 1:24		
37 38:17 90:24	68 3 : 10		
38 22:7	68,700,000		
385 90:12	93:23		
J0J 90.12	68.7 87:20		
4	69.605 87:25		
4 3:3,5 13:16	09.00307.23		
14:14 57:11	7		
4,210,000	7 93:10		
56:11 57:12	70 37:7 88:13		
	70,000 15:4		
4.749:1	718,837 54:16		
4.9 48:25	72 3:11		
40 37:6 79:17	72,500 16:11		
82:25 83:9	74 89:10		
93:6			
400 20:12	77 3:12 90:13		
400,00015:8	771.9 21:7		