1	STATE OF NEW JERSEY		
2	DEPARTMENT OF COMMUNITY AFFAIRS		
3	x		
4	IN RE:		
5	Local Finance Board :		
6	x		
7			
8			
9			
10	Location: Department of Community Affairs		
11	101 South Broad Street		
12	Trenton, New Jersey 08625		
13	Date: Wednesday, November 13, 2024		
14	Commencing At: 11:11 a.m.		
15	(Taken Remotely Via Teams.)		
16			
17			
18			
19			
20	RENZI LEGAL RESOURCES		
21	Court Reporting, Videography & Legal Services		
22	2277 STATE HIGHWAY #33, SUITE 410		
23	HAMILTON SQUARE, NEW JERSEY 08690		
24	TEL: (609) 989-9199 TOLL FREE: (800) 368-7652		
25	www.RLResources.com No. 422869		

```
HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)
 2
 3 JACQUELYN SUAREZ, Chairwoman
 4 WILLIAM CLOSE
 5 ALAN AVERY
 6 ROBERT JACKSON
 7 IDIDA RODRIGUEZ
 8
 9
10
11 A L S O P R E S E N T:
12
13 NICK BENNETT, Executive Secretary
14 MATTHEW MARTHALER
15
16
17
18
19
20
21
22
23
24
25
```

		<u> </u>
1	I N D E X	
2	ITEM	PAGE
3	Ethics	4
4	Hazlet Township Fire District #1	8
5	Hightstown Borough	15
6	Englewood Cliffs Borough	27
7	Paterson City	5 4
8	Gloucester City Board of Education	66
9	North Bergen Township Parking Authority	70
10	Essex County Improvement Authority	8 9
11	Cumberland County Improvement Authority	102
12	Englewood City Housing Authority	108
13	Adjournment	118
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

```
1
                MR. BENNETT: Commissioner, we do
2
  have four members present, so we can complete the
  ethics while waiting for Miss Rodriguez.
 4
                MS. SUAREZ:
                             Perfect.
                                       Good morning
5
                    The first matter before the
  again everyone.
  board today is last month's meeting minutes.
                                                  Do
  I have a motion to adopt the October 9th 2024
  minutes as submitted?
 9
                MR. CLOSE: So moved.
10
                MR. AVERY: Second.
11
                   BENNETT: Mr. Close and Mr.
12
  Avery.
         Miss Suarez?
13
                MS. SUAREZ:
                            Yes.
14
                MR. BENNETT: Mr. DiRocco is absent.
  Mr. Close?
15
16
                MR. CLOSE:
                           Yes.
17
                MR. BENNETT: Mr. Avery?
18
                MR. AVERY:
                           Yes.
19
                MR. BENNETT: Miss Rodriguez is
20
  currently absent. And Mr. Jackson?
21
                MR. JACKSON:
                              Yes.
22
                MR. BENNETT: Motion approved.
23
                MS. SUAREZ:
                             Mr. Marthaler, would
  you, please, walk us through the ethics items
  before the board today?
```

```
Thank you,
               MR. MARTHALER:
1
 2
  Commissioner. The first matter before the board
  today is 22-014. Here the board is being asked
  to approve a notice of determination where the
  board is dismissing a complaint for no reasonable
  factual basis.
               MS. SUAREZ: Any questions on this
       Hearing none, do we have a motion?
8
 9
               MR. AVERY: So moved.
10
               MR. JACKSON: Second.
11
               MR. BENNETT: Mr. Avery, with Mr.
  Jackson second.
12
                   Miss Suarez?
13
               MS. SUAREZ: Yes.
14
               MR. BENNETT: Mr. Close?
15
               MR. CLOSE: Yes.
16
               MR. BENNETT: Mr. Avery?
17
               MR. AVERY: Yes.
18
               MR. BENNETT: Miss Rodriquez is
19
           And Mr. Jackson.
  absent.
20
               MR. JACKSON: Yes.
21
               MR. BENNETT: Motion approved.
22
               MR. MARTHALER: The next matter
23
  before the board is 18-023. Here, the board is
  being asked to accept the settlements to resolve
  a matter that is currently at the Office of
```

```
Administrative Law where a fine of $800 will be
2
  agreed upon.
 3
                MS. SUAREZ: Any questions on this
 4
        Hearing none, do we have a motion?
  one?
 5
                MR. CLOSE: So moved.
 6
                MR. AVERY:
                           Second.
 7
                MR. BENNETT: Mr. Close and Mr.
  Avery seconding. Miss Suarez?
8
 9
                MS. SUAREZ:
                            Yes.
10
                MR. BENNETT: Mr. Close?
                MR. CLOSE: Yes.
11
12
                MR. BENNETT: Mr. Avery?
13
                MR. AVERY:
                           Yes.
14
                MR. BENNETT: Mr. Jackson?
15
                MR. JACKSON: Yes.
16
                MR. BENNETT: Motion approved.
17
                MR. MARTHALER:
                                The last matter
  before the board is the 2024 FDS enforcement.
18
                                                   Αt
19
  this time, the board is being asked to waive the
20
  fine for failure to file a 2024 FDS by 19 LGO's
21
  who either had general excuses or have held
22 multiple positions.
                And to rescind the violation for a
23
24
  total of five LGO's who are deceased or who were
  found in violation due to clerk error. The board
```

```
is also being asked to acknowledge a payment
1
  defined by 204 LGO'S.
2
 3
                MS. SUAREZ: Any questions on this
 4
       Hearing none, do we have a motion?
  one?
 5
                MR. AVERY: So moved.
 6
                MR. CLOSE:
                           Second.
 7
                MR. BENNETT: Mr. Avery, and Mr.
8
   Close seconding. Miss Suarez?
 9
                MS. SUAREZ:
                            Yes.
                MR. BENNETT: Mr. Close?
10
11
                MR. CLOSE: Yes.
12
                MR. BENNETT: Mr. Avery?
13
                MR. AVERY: Yes.
14
                MR. BENNETT: And Mr. Jackson?
15
                MR. JACKSON: Yes.
16
                MR. BENNETT: Motion approved.
17
                MR. MARTHALER: That concludes the
18
  ethics portion.
19
                MS. SUAREZ: Thank you very much,
20 Mr. Marthaler. As we move on to the
  applications, I will remind everybody who is
  present today to please make sure you remain
23 muted to eliminate any unnecessary background
24 noise until your application is called.
25
                If you are appearing before audio
```

```
only, star six should also both mute and unmute
  your calls. Any applicant that appears to
  testify, we're going to ask that you please turn
  your camera on and speak up when your application
  is called so that your image can appear and we
 6
  can get you sworn in.
7
                So the first applicant appearing
  before the board today is Hazlet Township Fire
  District Number 1.
10
                MR. DONOHUE:
                              Good morning, all.
11
  This is Matthew Donohue, general counsel for the
12
  Hazlet Fire District alongside, Michelle Barney,
13
  the QPA and the administrator of the district, as
14
  well as, Commissioner Storcks, to answer any and
15
  all questions.
16
                Would you like us to swear in now,
  or should we go through our introductions?
17
18
                MS. SUAREZ:
                                   We're going to
                            Yes.
19
  get everybody sworn in first.
                                  Thank you.
20
                (At which time those wishing to
21
  testify were sworn in.)
22
                MS.
                   SUAREZ:
                             The floors is yours.
23
                MR. DONOHUE:
                             Thank you so much.
                                                   So
  today, we are before you seeking approval of a
25
  lease purchase finance application for a Ferrara
```

```
Quint 100 Mid-mount Tower Ladder. Try saying
  that five times fast.
 3
               As well as, any supplemental
  equipment for that apparatus in an amount not to
  exceed 2.1 million dollars. On August 1st 2024,
 6 we were very fortunate to receive voter approval
                          208 voted in favor with 68
  for this acquisition.
  against. A 79 percent approval with a total of
  276 voters.
10
                In regards to the apparatus, it's
11
  going to be procured through a state vendor
12
  contract. Specifically, the Houston Galveston
13 Area Council, commonly referred to as HGAC and
14 the FFF1 apparatus.
15
               As this board is well aware, state
16 approved vendors result in direct cost savings
17
  for our taxpayers in a multitude of ways and
18
  allow the district to really get its bang for its
19 buck for this purchase.
20
                In a moment, I'm going to turn this
  over to Miss Barney who will go through the
22
  specifics of the apparatus that this is
23
  replacing, a 1989 truck. And if we are fortunate
  enough to receive the approval today, we will get
  rid of that truck accordingly.
```

```
She will also provide a summary of
1
2
  our budget in relation to the funding of this
  acquisition. As always, please let us know,
  please interrupt us if there are any questions.
  Otherwise, I will let Michelle take it from here.
 6
               MS. BARNEY: Hi. Good morning,
7
             Michelle Barney. So as Matt explained
  everyone.
  to you, the apparatus replaces a 1989 Maxim 75
  foot tower ladder. That truck is more than 75
  years old and it's no longer in compliance with
10
11 safety requirements as per NFPA.
12
                It is the only tower ladder we have
13 in the district and the apparatus has previously
14 undergone refurbishment and had a replacement in
15
  the past.
16
                Currently, it's proving difficult to
17
  find mechanical parts for repairs and
18
  preventative maintenance for the apparatus.
                                                It's
  being replaced with a Ferrara Quint 100 foot
19
20 Mid-mount Town Ladder. Quint is functions as a
21
  pumper also.
22
               Recognizing the challenges posed by
23
  the decline in volunteerism, the district
  determined that a multi functional apparatus
  would serve our community better.
```

```
As part of the downsizing plan, the
1
 2
  district will be selling additional apparatus
  with those proceeds allocated to the following
  year's budget. The total cost of the replacement
  for the apparatus is $1,985,513.
                And the district will allocate one
 6
  million dollars from the unrestricted funds and
  restricted funds with a proposed lease purchase
  covering the remaining $985,513.
10
                The additional $114,487 is being
  also drawn from the unrestricted fund and will be
11
12
  allocated for outfitting the apparatus with
13
  necessary compliant equipment.
14
                In 2023, the district approved the
  capital purchase for one million dollars to
16
  purchase a 2500 gallon pumper replacing a 2003
17
  KME.
        That pumper was costing $973,869 and was
18
  funded entirely by the district's restricted and
19
  unrestricted funds. That resulted in the lease
20
  purchase of the Ferrara Quint 100 foot.
21
                Through competitive bidding, the
22
  district received four bids and have chosen
23
  Community Leasing Partners for a 10 year term at
24
  4.34 percent which was the lowest interest rate.
  The apparatus is scheduled for delivery in 2026.
```

```
The payment due upon delivery and
1
 2
  final inspection with the first lease payment to
  Community Bank Partners in 2026. The district
  has one outstanding debt obligation which will be
  fully paid in 2026.
 6
               After this, the only debt obligation
  will remain hoping to minimize the impact on the
  taxpayers.
             We acknowledge the temporary tax
  impact for 2026 purchasing the apparatus at the
  2024 price instead of waiting until 2026, will
10
11 result in an overall savings.
                The vendors have indicated a
12
13
  potential price increase at two to five percent
14 each quarter making this a better decision for
15 purchasing 2024. Physically more responsible for
16
  our residents. If you have any other questions,
17
  please let me know.
18
               MS. SUAREZ:
                             Thank you very much.
19
  Appreciate the overview and the thoroughness.
20
  you have any sense, I quess, what the district
  may actually get for the apparatus? I know it's
22
  really old. I'm pretty sure it's not going to be
23
  much. I wasn't sure if there was any general
24
  sense on that.
25
               MR. DONOHUE: We are actively
```

```
trying. Unfortunately, the market for a 35 year
  old fire truck has been quite minimal.
  going to try and see if there's something we can
  get maybe through Gov Deals.
 5
                But in all likelihood, it will
  probably have to be scrapped because it is so old
 6
7
  and so difficult to maintain.
 8
                MS. BARNEY:
                            We also, part of the
  downsizing, since this is a Quint, that fire
10
  company will also be selling one of their
11
  pumpers, so it will be two apparatuses as being
12
  sold to replace with one.
13
                MS. SUAREZ:
                             Thank you for that.
14
                MS. BARNEY:
                             Sure.
                MS. SUAREZ: I don't have any other
15
  actual questions.
                      I did want to take a moment to
17
  recognize just how much the district is putting
18
  down on this purchase to really minimize the
  amount to be financed.
19
20
                I wanted to commend you all on that.
  We don't see it as often as we would like to, but
22
  just wanted to give you the kudos for the strong
23
  financial support that you're putting through
  this apparatus immediately to reduce the amount
2.5
  to be financed.
```

```
1
                MR. DONOHUE: Thank you.
 2
                MS. BARNEY: Thank you.
 3
                MS. SUAREZ: You're welcome.
  going to open it up to see if there are questions
  from the board or anyone from the public.
  Hearing none, I'm going to ask for a motion to
  ask for positive findings.
 8
                MR. JACKSON: So moved.
 9
                MR. AVERY: Second.
10
                    BENNETT: Mr. Jackson, second by
11
              Miss Suarez?
  Mr. Avery.
12
                MS. SUAREZ:
                            Yes.
13
                MR. BENNETT: Mr. Close?
14
                MR. CLOSE: Yes.
15
                MR. BENNETT: Mr. Avery?
16
                MR. AVERY:
                           Yes.
17
                    BENNETT: Miss Rodriguez?
                MR.
18
                MS. RODRIGUEZ: I jumped on late, so
19
  I think I'm going to abstain.
20
                MR. BENNETT: And Mr. Jackson?
21
                MR. JACKSON: Yes.
22
                MR. BENNETT: Motion is approved
23
  with four votes.
24
                MS. BARNEY: Thank you all very
25
  much. Have a great afternoon.
```

```
MS. SUAREZ: Best of luck. The next
1
2
  applicant appearing before the board today is the
  Borough of Hightstown. I believe I saw Mr.
  Stankiewicz.
 4
 5
                MR. RAFFETTO: Good morning.
  Frederick C. Raffetto from the Law Firm of Hill
 6
7
  Wallick. I am borough attorney for the Borough
  of Hightstown.
 9
                We are here this morning on behalf
10
  of the borough seeking approval for a 390,000
  proposed CAP waiver relating to the sale of
12 borough assets.
13
                With me this morning is Dimitri
14 Musing, the borough administrator; Gerard
15 Stankiewicz, the borough's auditor; and Donna
  Condo, the borough's current CFO.
17
                At this time, I'd like to turn the
18
  matter over to the borough's auditor, Mr.
19
  Stankiewicz.
20
                MS. SUAREZ: Before we jump in
  there, I'm going to have everybody else sworn in,
22
  Mr. Raffetto. Okay?
23
                MR. RAFFETTO:
                               Thank you.
24
                (At which time those wishing to
  testify were sworn in.)
25
```

```
MS. SUAREZ: Mr. Stankiewicz, the
1
2
  floor is yours.
 3
                MR. STANKIEWICZ: Can you hear me
 4
  now?
 5
                MS. SUAREZ:
                             Yes.
 6
                MR. STANKIEWICZ:
                                  Okay. We're here
  today seeking approval from the Local Finance
  Board to utilize the sale of assets revenue
  received in August of '24 in order to do, have an
10
  appropriation outside the spending CAP for an
11
  anticipated deficit in the water sewer utility
12
  operating fund. Okay.
13
                I understand normally those deficits
14
  are to be raised inside the spending CAP.
  However, we have very little room in order to
15
  establish that.
16
17
                And in the orders for operating
18
  fund, which the borough operates its own water
19
  treatment plant, as well as, sewerage treatment
20
  plant, there is a deficit right now.
21
                Anticipated revenues are -- that we
22
  can legally anticipate, are somewhat less by
  about $360,000 then the appropriations.
23
24
  condition arose as a result of review of the
25
  operations for 2023 which had a special item of
```

```
revenue request for an increase in sewer rent
1
 2
  rate.
 3
                However, it did not materialize.
                                                   Ιt
4
  was an approximate six percent decrease in
5
  consumption, as well as, a six percent decrease
  in cash receipts which really is what generates
 6
7
  the revenue.
 8
                So as a result, there is a deficit
  in the budgeted revenues of about 340, $360,000.
  And essentially, the rate did not materialize for
10
11 the last year triggering a problem this year.
12
                As many of you are aware, we're not
13
  able to anticipate more in the current year
14 budget than was collected in the prior year
15
  budget unless we could prove otherwise.
16
                Well, we can't really prove
17
  otherwise because it's too late in the fiscal
18
  year to enact a rate increase in the water sewer
19
  budget in order to collect that money before
20
  December 31st.
21
                So basically, we're requesting that
22
  an item of appropriation be placed outside the
23
  CAP so to provide the funds to transfer into the
  water sewer utility operating CAP.
  basically, that's why we're here. And it is in
```

```
accordance with the statute of 40A:4-45.3(d)(d).
1
 2
                The revenue that we are anticipating
 3
  was received and deposited, I believe, in August
  of '24 from the sale of the piece of property
4
 5
  that the borough owned. So as a result, we need
 6
  this to get through the year.
7
                We need this obviously because we
8
  can't legally adopt our budget without it and we
  can't really generate the revenue from water
10
  sewer rents reasonably between December 1st and
11 December 31st. It's just not practical.
12
                And the governing body, we don't
13
  want to raise the amount to be raised by
14
  taxation, which has already been approved with
15
  our current fund.
                We think that this is the best
16
17
  alternative in order to salvage the budget and in
18
  order to minimize any impact to the tax and
19
  ratepayers.
               So that's where we are.
20
                MS. SUAREZ: Thank you, Mr.
  Stankiewicz. Does anybody else want to address
22
  anything before I go into a few questions that
23
  I'd like to flush out? I'll take that as no for
24
  now.
25
                So in mentioning the proceeds from
```

```
the sale of that asset, what, I quess, was the
  intention for the municipality to be utilizing
 3
  the proceeds for? Or was that just going to be
  going into reserves?
 5
               MR. STANKIEWICZ:
                                  I believe Dimitri,
  the business administrator would be better to
 6
7
  explain that. We are in agreement that it does
  get deposited into the current fund, okay, since
  it is general revenues.
10
                So Dimitri, I don't know what the
  plan was for the use of that money.
                                        Maybe
12
  Dimitri can elaborate on that?
13
               MR. MUSING: The borough has several
14
  tranches of money. That's still Borough Hall.
15 It is actually part of a greater redeveloping
  plan that the borough has and the redeveloper
17
  purchased that property.
18
                That property monies were originally
19 intended to finance, or assist, in a multitude of
20
  ways. One of the ways it could have been used to
21
  finance and assist is the borough needs to build
22
  a substation for our police departments.
23
                The borough also is entering into a
  shared service agreement for a policemen's court
  with the Township of Robbinsville, so it was
```

```
It wasn't actually decided exactly what
  there.
  it was going to be used for, but those were
  potential avenues of use.
 4
                Luckily, the borough has the money
5
  on hand right now to help us through this
  difficult situation. A situation that we could
 6
7
  not, obviously, finance comfortable in.
 8
                MS. SUAREZ: Understood. But just
  wanted to make sure that that money was not going
10
  to be reallocated from something necessary to
11
  create a different budget hole.
12
                But it sounds like not.
                                         There were
13
  ideas for it, but that that money was not
14
  actually set aside for any specific purposes in
15
  the budget cycle.
16
                MR. MUSING: Correct.
17
                MS. SUAREZ: One other question I do
18
        So since there was actually ended up being
19
  a decrease in revenues sought, or were received I
20
  should say, what is the plan going forward.
21
                Are we anticipating another increase
22
  in rates to make sure we're not back in this
23
  position again?
                    What's the general plan?
24
                MR. STANKIEWICZ: One thing I would
  say is our year to date revenues, 10-31-23
```

```
compared to 10-31-24 were up $166,000, so that's
  a good sign. It doesn't take us completely out
  of the woods.
 4
               Dimitri is probably going to
5
  indicate that the new CFO is in the process of,
  and he is developing a plan to raise the rates.
  We know we have to cure that deficit for '25 and
8 maybe even into '26, so I know Dimitri had a
  plan, I believe, to introduce an ordinance, I
  believe, Monday night, the 18th.
11
               Dimitri, you can take it from there
12
  because I'm not privy to all the details on that.
13
                             Sure.
               MR. MUSING:
                                    As Gerry
14 mention, we did have a previous rate increase.
15
  Unfortunately, it did not bring in what was
16
  anticipated. There was a decrease in usage.
17
               And we're looking right now to fill
18
  the (inaudible) by raising base rates, both in
19
  water and sewer, by 50 percent across the board.
20
               And that's, you know, that should
  bring in an extra 550,000, $551,000 over a year.
  Right now we're only dealing with three quarters
23 because the billing for the first quarter is from
  09-15-24 to 12-15-24, so obviously, we cannot
  build retroactively.
```

```
So we're going to have to make up
1
2
  that difference over the next three quarters
  which, hence, why we have to raise the base
  rates, which are quaranteed by 50 percent.
 4
 5
                MS. SUAREZ: Okay.
                                    And then I
  assume anticipating that with the base rates,
 6
  therefore you already have a general consensus as
  to how many individuals that will impact.
                                               So you
  think that's sufficient this time around to make
  sure that the funding is made up?
10
11
                MR. MUSING: With the $550,000, I
12
  took into account 90 percent collection rates.
13
                MS. SUAREZ:
                             Okay.
14
                MR. MUSING:
                             So we should be
  bringing in, according to my numbers, and once
16
  lagain, we'll vet this out with our current CFO,
17
  but we're looking at raising 371,000, $372,000 in
  the next three quarters at 90 percent collection
18
19
  rate.
20
                MS. SUAREZ:
                             Appreciate that.
                                                Му
  last question centers around making sure if this
22
  is, in fact, an issue in the future, that it's I
23
  guess caught a little earlier in the process.
  Any sort of checks and balances that we put in
  place with the new CFO to make sure this is
```

```
captured earlier in the calendar year?
1
 2
                MR. MUSING:
                             Yes.
                                   I mean, we're
  definitely going to be keeping a much closer eye
  on this. We entrusted the oversight of these
4
  matters to our former CFO.
 6
                He never advised the governing body
7
  or myself that the borough would have such a
  deficit and never really explained, communicated
  the gravity of the situation. So we have no idea
10
  of the deficiency until after he left and Gerry
11 Brought it to our attention.
12
                MS. SUAREZ: Understood.
                                          T ' m
13 assuming that is a point that was made to the new
14 CFO to make sure this is closely monitored so
15
  appreciate that going forward.
                                   Those are the
  main questions that I wanted to flush out a
17 little bit more.
18
                I will open it up to see if there
19
  are any questions or comments from the board or
20
  anyone from the public. Go ahead, Mr. Close.
21
                MR. CLOSE:
                           For Mr. Musing, to
  follow onto the commissioner's comments.
23
  avoid the problem from happening again in the
  future, you just talked about having more
25
  regular, I guess, communication with the CFO.
```

```
1
               What steps have you put in place?
 2
  Will there be monthly meetings, updates, reports?
  What specific measures have been put in place to
  address that number one?
 5
               And with respect to the deficit,
  might have missed this. Have you already
 6
  undertaken, or planned to undertake, a rate study
  as part of the situation?
 9
               MR. MUSING: So number one, Donna
  Condo just came on board as our CFO. And we're
10
11 in the process of working through exactly how
12
  we're going to monitor this, but monitor this
13 much more closely, but will absolutely be the
14 priority of the borough because we do not want to
  find ourselves in this situation again.
16
               Number two, a rate study right now,
17
  we're trying to find the best way out of this
18
  hole right now as we can. Down the line, we will
19
  definitely have to do a rate study. But right
20
  now, I'm trying to fill the hole so it doesn't
  happen again next year.
22
               MR. CLOSE: I certainly understand
23
  that. But it seems to me that a rate study is
  integral to you accomplishing that from my
  perspective?
25
```

```
Agreed.
1
                MR. MUSING:
                             Mm-mm.
 2
                MS. SUAREZ:
                             Thank you, Mr. Close.
 3
  Any other questions or comments?
 4
                MR. JACKSON:
                              Yes, Commissioner, I
5
  do.
       One is it appears that your pricing in the
  town is very -- the economic is price elastic, so
 6
7
  increase in the cost, it seems to affect usage.
 8
                So even if you put in a base rate, I
  think it's perhaps reasonable to assume that
10
  you're going to have another drop in usage for
  people seemingly only willing to dedicate a
12
  certain level of dollars to water.
13
                And I understand by doing it at a
14
  base rate, that makes it a little bit harder to
15
  get away from. That's just one thought.
16
                And my other question is, what is
17
  your proposed date now? What are you looking at
18
  to introduce your 2025 budget borough budget?
19
                MR. MUSING: I'm going to refer to
20
  Gerry on this.
21
                                  Well, obviously,
                MR. STANKIEWICZ:
22
  everyone will have to comply with the Local
23
  Budget Law requirements, which I believe is some
24
  time in March now.
25
                Yeah, I mean, that is our plan at
```

```
this point to be a little more aggressive and at
  least getting the budget plan in place and
 3
  introducing it at that point in time.
 4
                We hope to have, you know,
5
  operations for 24 known hopefully by the middle
  of February so that we can better monitor the
 6
  situation and get the budget up and running
  sooner than later.
 9
                Obviously, we want to be in
10
  compliance with the Local Budget Law moving
11 forward. So, yeah, the expectation is that we're
12
  going to be right on time.
13
                MR. JACKSON:
                             Thank you.
14 appreciate that commitment.
15
                MS. SUAREZ: Thank you, Mr. Jackson.
16 Any other questions or comments?
                                    Okay.
                                             Then
17
  Hearing none, do we have a motion to approve the
  sale of asset CAP waiver?
18
19
                MR. AVERY: I'll move it.
20
                MR. JACKSON: I will second it.
21
                MR. BENNETT: Mr. Avery moving, Mr.
22
  Jackson, second.
                   Miss Suarez?
23
                MS. SUAREZ: Yes.
24
                MR. BENNETT: Mr. Close?
25
                MR. CLOSE: Yes.
```

```
1
                MR. BENNETT: Mr. Avery?
 2
                MR. AVERY: Yes.
 3
                    BENNETT:
                              Miss Rodriquez?
                MR.
 4
                MS. RODRIGUEZ:
                                Yes.
 5
                    BENNETT: And Mr. Jackson?
                MR.
 6
                MR. JACKSON: Yes.
                                    But if I may
  make an editorial comment. I think that some of
  the equivocation hesitation you hear among
  members speaks to our concern about going forward
  and making sure that we're not here again.
10
11
  just make that editorial comment, but, yes.
12
                MR. BENNETT:
                             Motion is approved.
13
                MR. MUSING:
                             Thank you very much.
14
                MR. STANKIEWICZ: On behalf of the
  governing body, we thank you Director and members
16
  of the board and we hope we don't see you again
  soon on this matter.
17
                         Have a nice holiday.
18
                MS. SUAREZ:
                            You too.
                                       We take that
19
  in the best possible light, so we appreciate
20
  that?
         Our next applicant before the board today
  is Englewood Cliffs.
22
                MR. WIELKOTZ: Good morning,
23
  Commissioner, board members.
                                 Steve Wielkotz,
                                                  the
  auditor for the borough of Englewood Cliffs.
  have a fairly significant cast here for this
```

```
hearing. Bill Mayer, bond counsel to the
  borough; Jerry Barberio, who is the borough
  administrator; Shuaib Firozvi, who is the chief
  financial officer.
 5
                I believe I saw Michael Collins
  representing Matt Moench who is the borough
 6
  attorney. We have William Yellin who is the
  current redevelopment counsel and who was
  critical in negotiating the settlement of the
  litigation and Tim Eismeier from NW Financial who
10
11 is the financial advisor to the borough.
12
               MS. SUAREZ: Thank you, Mr.
13 Wielkotz. We will get everybody sworn in.
14
                (At which time those wishing to
15
  testify were sworn in.)
16
               MR. WIELKOTZ: Good morning again.
17
  The Borough of Englewood Cliffs has submitted an
18
  application pursuant to N.J.S.A. 40A:2-51, two
19
  refunding bond ordnances which both refund
20
  emergency appropriations that the borough council
21
  passed.
22
               The first refunding bond ordinance
23 is for $1,450,000 to fund a tax appeal settlement
  with 800 Sylvan Avenue. This tax appeal is for
25
  the years 2018 through 2023 inclusive. The tax
```

```
impact of this settlement, if raised in one
  year's budget, would be $549 to the average
 2
 3
  homeowner.
 4
                We're requesting, in the
5
  application, that it be approved for a five year
 6
  repayment which has a tax impact of $110 per year
7
  over the five year period. This is, I believe,
  the last large tax appeal that the borough has.
 9
                And in terms of tax appeal
  appropriations, in 2023 and 2024, the borough
10
11
  appropriated $700,000 in each year towards tax
12 appeal settlements.
13
                And at this time, I believe, and the
14
  CFO can verify, that the borough still has about
15 a million dollars in its reserve to pay for
16 future tax appeals. The goal would be to
  continue to fund that appropriation to build up a
17
18
  bigger reserve, so perhaps we don't have to come
19
  back here again in the near future to address
20
  this particular situation.
21
                The second refunding ordinance is
22
  for 7.2 million dollars and that also funds an
23
  emergency appropriation passed by the borough
24
  council to fund settlement of litigation also
  with 800 Sylvan Avenue. That has been going on
```

```
since 2017.
1
 2
                In 2017, the previous owners of 800
 3
  Sylvan Avenue filed a builders remedy lawsuit
  after they were turned down by the planning board
  for a project they were seeking to build.
  litigation has been going on for seven years.
 6
 7
                In the interim, the original owner
8
  of the property sold the property to the current
  owners.
            This settlement encompasses everybody,
  everything relative to the litigation.
11
                This was about to go to trial in the
12
  Superior Court of Bergen County in front of the
13
  same judge that has ruled against the borough in
14
  a number of instances relative to this builders
  remedy lawsuit and other lawsuits that have come
15
16
  out of the litigation.
17
                I'd like to turn it over for a
  minute or to two to Michael Yellin who is the
18
19
  redevelopment counsel for the borough and he was
20
  also intimately involved in negotiating this
21
  settlement, which again, everybody believes is,
22
  at this point, in the best interest of the
23 borough.
24
                MR. YELLIN:
                             I'm litigation counsel
  for the borough in connection with this
```

```
litigation. We were hired in February of this
  year to represent the borough in connection with
 3
  this litigation.
 4
                And to give the board a little bit
5
  of background, in December of last year, Judge
  Farrington entered an order that found the
  borough liable for breach of a settlement
  agreement with 800 Sylvan.
 9
                And so when we were hired in
10 February, the only issue remaining in the lawsuit
11 was the number of the -- the amount of damage
12
  that was going to be awarded against the borough.
13
  That was the sole issue left that was going to be
14
  tried.
15
                We were going to go to a damages
16
  trial. Soon after we were retained, Sylvan
17
  obtained an expert report that calculated their
18
  damages to be in the amount of 66 million
19
  dollars.
20
                They were going to go to trial and
  seek 66 million dollars comprised of increased
22
  financing costs that they were going to allege
23
  the borough caused them, increased construction
  costs that they were going to allege was caused
  by the borough and contractural damage they were
```

```
going to allege was caused by the borough.
1
 2
                We obtained an expert report,
 3
  obviously, to rebut that. But through analysis,
  through some motion practice that was engaged in
4
  with Judge Farrington, subsequent to that, it
  became very clear to us that our best case
  scenario at trial was going to be an award
  somewhere between six and 10 million dollars
  against the borough and far more likely was going
  to be somewhere between 20 to 30 million dollars
10
11
  against the borough, and quite possibly, was
12
  going to be an award of close to the 66 million
13
  dollar judgment against the borough.
14
                For anyone who was following this,
  and was reading Judge Farrington's orders against
16
  the borough, they certainly were not gentle, and
17
  she certainly was not short of her showing her
18
  hand in terms of what was coming down the pike
19 had this case gone to trial.
20
                So it was my strong recommendation
  to the borough at the time that they settle this
22
  case and we entered into extensive settlement
23
  negotiations with 800 Sylvan and were able to get
  them to agree to the 7 million dollar million
  dollar provided that we couple it with a
```

```
resolution of a long standing tax appeals as
 2
  well.
 3
                And so faced with the prospect of a
  20, 30 million dollar, upwards to 66 million
  dollar judgment, of a trial that was scheduled to
  be held in October of this year.
 6
                We were able to enter into the 7
  million dollar settlement figure coupled with
  negotiating the tax appeal settlement as well.
10
                MR. WIELKOTZ: So the request in the
11
  application for the 7.2 million dollars, which in
12
  one year would have a tax impact to the average
13
  home owner of $2,726 bringing the grand total of
14 both refundings, if raised in a singular year, to
  $3,275 of a tax increase to the average home
16
  owner.
17
                For this particular ordinance, we
  are requesting, and I know it's out of the
18
19
  ordinary for sure, but we are requesting a 10
20
  year repayment schedule. That impact would be
21
  $273 per year over the 10 year period to the
22
  average homeowner.
23
                We specifically did two separate
24
  ordinances, understanding that combining them
  would not have helped us. Asking for more than
```

```
five years on a tax appeal, even though, again,
  the rule of thumb has always been $50 a year of
  tax impact would kind of be a quidepost for the
  number of years you ask for a tax refunding.
 5
                We decided on five because asking
  for anymore would make no sense based upon the
 6
  second bond ordinance refunding ordinance and the
  request for 10 years.
 9
                With that, I'd be happy to try to
10
  lanswer any questions, Commissioner, you might
11 have or any of the board members that might have
  to anybody on our team.
12
13
                MS. SUAREZ:
                             Thanks, Mr. Wielkotz.
14
  Mr. Yellin, appreciate the back story on how we
15
  got to where we are with the settlements.
16
  quick question that I do have that I'm not sure
17
  was addressed head on. The repayment would begin
18
  in 2025, correct?
19
                MR. WIELKOTZ:
                               Correct.
20
                MS. SUAREZ: And then, Mr. Wielkotz,
  I know you started talking about this a little
22
  bit regarding how the municipality is going to
23
  protect itself against future appeals and, you
  know, how it's looking to limit its exposure
  going forward.
25
```

```
If you could go into that in a
1
 2
  little more detail about how much is being set
  for reserves.
                  The last reval wasn't done any
  time recently, which usually we see this right
  after a reval is completed and they're a little
  uncomfortable with where their current valuation
7
  is listed.
 8
                So just trying to understand how we
  got here and what's being done to fortify, you
  know, the municipality going forward.
11
                MR. WIELKOTZ:
                              Sure.
                                      In case
12
  anybody doesn't know, Englewood Cliffs is a
13
  little different than a lot of other upscale
14
  communities. It's about 46 or 47 percent
15
  commercial property.
16
                Sylvan Avenue, which we used to
  refer to back before most people on this call
17
18
  were born, the million dollar mile.
                                        It's now
19
  preferred to as the billion dollar mile because
20
  of all the corporate headquarters that line
21
  Sylvan Avenue, a/k/a, 9W from Fort Lee right up
22
  to the Palisade Parkway.
23
                What we did, starting in '23, was
  appropriate $700,000 for tax appeal settlements
  in the budget, did the same for 2024. Of that
```

```
1.4 million dollars, there's been about $400,000
  utilized for refunds over the last year and 10
 3
  months.
 4
                The goal is to continue to have a
5
  reserve for tax appeals as an appropriation.
  don't know if it's going to be 700,000 next year
  or 650,000 next year.
                         But I don't believe
8
  there's any desire.
 9
                And Gerry, you can, I see you
10
  shaking your head. Back me up, that this is
11
  something that the current governing body
12
  obviously takes very seriously.
13
                MR. BARBERIO: Yes.
14
                MR. WIELKOTZ: One other aspect of
  the fiscal position of the borough is they have a
  2019 tax refunding that they're currently paying
17
  at $420,000 a year in budget appropriation that
18
  has two payments left, '25 and '26.
19
                That will give them some future
20
  financial flexibility budgetarily. There's also
21
  the hope that legal fees will now diminish to a
22
  certain extent in the borough because this
23 litigation is finally over.
24
                And over the last couple of years,
  the borough has been able to accumulate some
```

```
surplus getting them to over 5 million dollars at
  the end of '23 which is more surplus than the
  borough has had in a very long time.
 4
                So the combination of that, the 2019
5
  appeal coming off the books, we're hoping to be
  able to try to minimize the tax impact next year
7
  and the year after of these two refundings.
8
                MR. BARBERIO: Commissioner,
  everything Steven said is accurate and correct as
10
  usual.
11
                MR. WIELKOTZ:
                              Thank you, Gerry.
12
                MR. BARBERIO: That's what he wants
13
            He wants to hear the as usual part.
  to hear.
14
                MR. WIELKOTZ: Even men my age like
  a pat on the back every once in a while.
16
                MS. SUAREZ: I appreciate that very
17
  much.
         And thank you, as always, for the candor.
18
  I think one of the items that I also just wanted
19
  to delve into a little bit deeper just had to do
20
  with how, I guess, or is it even necessary,
21
  what's the plan really for the municipality in
22
  making up for the lost tax revenue from these
23
  judgments.
             Was that already anticipated? How is
  that going to be rectified?
25
                MR. BARBERIO: Steven, I think
```

```
Shuaib may be able to answer.
1
 2
                MR. WIELKOTZ: Sure.
 3
                MR. BARBERIO: If he's on.
                                            I think
4
  he's on.
 5
                MR. FIROZVI: I'm here. Shuaib
  Firozvi, CFO for the borough.
                                  I've been with the
 6
  borough for about two years now.
                                     And one of the
  things that we have done, if you notice, is
  there's surplus, the borough's surplus has
  steadily increased.
10
11
                We are sitting at about 5.8 million
12
  dollars compared to 4.1 in the prior year and we
13
  continue to anticipate the revenues
14
  conservatively. Again, the legal services was
  budgeted at 1.8 million dollars this year, which
15
16 is a very significant amount.
17
                We don't expect that same volume to
18
  continue, at least not in the same year or so.
19
  So those items, combined together, would probably
20
  provide the relief that is needed with the
21
  reduced tax rateable on this property.
22
                MR. WIELKOTZ: I think it's also
23 important, this is a redevelopment project, so
  the building, the construction has started.
  There will be a significant influx of
```

```
construction fees.
1
 2
                There will be additional rateables
 3
  added year by year over the next couple of years
  as this project gets built and gets occupied.
 4
 5
                And again, we're talking about
  Englewood Cliffs where, you know, the average
 6
7
  residential assessment is over 1.3 million
  dollars.
 9
                And presumably, these units that are
  built, even though they're going to be town
11 houses, apartments, what have you, their value is
12
  still going to be commensurate with the values of
13
  living in Englewood Cliffs.
14
                MR. FIROZVI: That's correct.
15
                MR. WIELKOTZ: I think all of that
16
  combined, notwithstanding, I believe, it's one of
17
  the long time corporate residents of Englewood
18
  Cliffs is leaving.
19
                The borough was able to negotiate
20
  with Samsung. They're now moving from Richfield
21
  Park to Englewood Cliffs to occupy this current
22
  headquarters.
23
                And again, the presumption is that
24
  once Samsung takes over, they're going to make a
  significant investment in that property as well,
```

```
which will increase, you know, that rateable.
 2
                On the issue you mentioned before,
 3
  Commissioner, about there hasn't been a reval in
  a long time. The ratio is, I believe, still in
4
  the middle 90's.
 5
                And the county is not going to order
 6
7
  a reval until it gets below a certain level and
  the residential values in Englewood Cliffs some
  of it because of all the corporate headquarters
  and the significant amount of taxes that they
10
  pay, not only hold their value.
11
12
                I mean, there's older properties
13
  that get sold for over a million dollars where
14
  they come in and knock down and build brand new
15
  house.
16
                So I don't know if the prestige is
17
  the right word, but there's certain communities
18
  in Bergen County that are, you know, preeminent
19
  communities where people want to move and want to
20
  live and Englewood Cliffs is one of them.
21
                MR. BARBERIO: Commissioner, to
22
  Steve's point, we're realizing almost 200,000
23
  more in building department fees last year than
  we did already, so a lot of fees coming in.
25
                Once the 115 townhouses and then the
```

```
350 apartments come on line, we'll have an influx
  of new tax.
               And as Steven said, Samsung is
  bringing 978 employees to the borough to an under
  utilized 325,000 square foot facility.
 5
                So I know they're going to probably
  push up, you know, the rent prices and the
 6
  housing prices because they're going to want to
  live close to work.
 9
                            Understood.
                                          It sounds
                MS. SUAREZ:
  like there's a decent amount of revenue that
10
11 wasn't already anticipated in the budget.
12
                MR. WIELKOTZ: Yep.
13
                MS. SUAREZ:
                            Okay.
                                    My last
14
  question, I just want to touch upon, which isn't
15
  about the application in general, but just, it
16
  looked like there were a decent amount of audit
17
  findings and kind of comments and
18
  recommendations.
19
                I just wanted to touch upon what
20
  Englewood Cliffs is doing to address those and
  ameliorate them.
21
22
                MR. BARBERIO:
                               I can speak a little
23 bit about myself for a minute.
                                   I've been here
  since January. I was here for a short period of
25
  time last year. The borough, the council, gave
```

```
me a three year contract.
1
2
                I'm here to stay to try to resolve
  and work with my staff, as well as, the CFO and
  our borough attorney to try to address all of
 5
  those issues.
                You may or may not know,
 6
7
  Commissioner, there's a lot of turnover in my
  position in the past and I believe that has
  unbalanced the borough.
10
                But they're looking to me and to
11
  Shuaib, who's going to be here for at least
12
  another two years, to bring a solid foundation
13 back to the borough.
                         Shuaib can talk a little
14 bit more details on the findings.
                MR. FIROZVI: Hi. So this was my
15
16 first full year in '23. I was hired late 2022.
  Just like the administrator position, the CFO
17
18
  position also was a resolving door.
19
                Most of the positions were filled by
20
  an outside firm rather than an employee.
  specifically in 2023, there was an extended
  period of time where my assistant because I'm
23
  part-time.
24
                They have a full-time assistant who
  also left in the middle of the year and we had to
```

```
-- we hired somebody who also left and that
1
 2
  person is back, so there was a lot of rotation in
  the assistant position. But we are working on
  clarifying most of those audit findings for this
 5
  year.
                MR. WIELKOTZ: If I just might, I've
 6
  worked in Englewood Cliffs for the better part of
  the last 45 years and I've had audits in the past
  where they were no comments or maybe one or two.
10
                The '23 audit is not representative
11
  of Englewood Cliffs.
                         It's representative of, as
12
  both Gerry and Shuaib said, the turnover and the
13
  kind of chaos that has taken place between the
14 administration, the chief financial officer.
15
                I mean, Joanne Aconi was the CFO
  there for a good part of my 45 year tenure.
17
  he retired, there was kind of like a resolving
18
  door.
         Shuaib and I worked together in another
19 municipality.
20
                We don't have those kind of comments
  in other municipalities, so I'm confident that
22
  together, they can clean up a lot of what were
23
  the findings because a lot of them are very, I
24
  would say, pretty easy to fix.
25
                And I have no doubt that by the end
```

```
of this year, a lot of those comments will not
1
 2
  repeat in the 2024 audit.
 3
                MS. SUAREZ: Appreciate that.
  Because as Mr. Barberio said, Mr. Wielkotz, as
4
  usual, your history is helpful.
 6
                MR. WIELKOTZ: Commissioner, as I
7
  tell you all the time, it's all part of being
  old.
 9
                MS. SUAREZ: I don't use those
  words. Seasoned.
10
11
                MR. WIELKOTZ: Seasoned, yeah.
                                                 Му
12
  kids use old.
13
                MS. SUAREZ:
                             Thank you very much.
14 That really wrapped up the questions I had. I'm
15
  going to open it up to see if there are any
16
  questions or comments from the board or members
17
  of the public.
18
                MR. CLOSE:
                           Steve, Gerry, appreciate
19
  the comments. Good presentation, as always,
20
  Steve. I do have concern about a lot of the
21
  comments that were identified in the audit.
22
  lot of basic financials that speak to lack of any
23 attention and are very concerning.
24
                You're right, they're fixable, but I
25
  think they're serious, particularly viewed in a
```

```
cumulative sense for the lack of attention to
1
 2
  operational measures.
 3
                MR. WIELKOTZ: I don't disagree with
  you, Mr. Close, but I'm confident that between
4
  Gerry and Shuaib, that a lot of those will not be
  repeats in 2024.
 6
7
                MR. CLOSE:
                            I agree. So hopefully
8
  the team that you have assembled there with Gerry
  and Shuaib can address that because that is
10
  concerning. And I would hope that it could be
11 rectified with you.
12
                And also, can you just touch on the
13 years again, Steve, about the assessment for 10?
14
  For me, I'd like to hear that again briefly.
15 Thank you.
16
                MR. WIELKOTZ:
                               Okay.
                                      So over a 10
17
  year period, it's $273 a year to the average
18
  homeowner. In the first five years, there's
19 another 110 on the tax appeal refunding.
20
                So that's 373 -- $383 to the average
  homeowner starting next year in 2025 without
22
  anything else going up. The hope is that some of
23
  that will be mitigated by a reduction in legal
24
  fees.
25
                This litigation has consumed the
```

```
1 borough for the last seven years. You know,
  right, wrong or indifferent, it's consumed the
            It's now over. It's settled.
  borough.
  are shovels in the ground. The project is being
  built.
 5
                And this particular chapter for
 6
7 Englewood Cliffs is now over, which I think is
8 monumental. And to be able to try to soften the
 9 blow by doing the 7.2 million dollars over 10
  years is to the -- the only benefit of this is to
10
11 the taxpayers.
12
                And really, all we're thinking about
13
  collectively is the impact on the taxpayers.
14 Because with everything that's gone on in the
15 world the last couple of years with inflation,
16 with the health and pension, and all the other
17
  things that continue to go up, most
18
  municipalities today don't have the wherewithal
19
  or the revenue strain to support that other than
20
  taxation.
21
                And we're trying to just, you know,
22
  mitigate these things to the best we can.
23
  Because, again, the bottom line is what's the
  impact on the taxpayer.
25
                MR. CLOSE: Thank you, Steven.
                                                 Ι
```

```
guess my follow up comment would be, again, you
  talked about the reserve tax appeals and I
  appreciate the effort made to increase it, but I
  do think there should be an effort made to
 5
  increase it further given the review of the
  history and the level of appeals that's been
 6
7
  experienced along with claims.
 8
                MR. WIELKOTZ: It would be lovely to
  be able to increase it. Again, that decision
10
  will be made by the administration and the
11
  governing body early next year when they start
12
  serious budget conversation.
13
                And again, the hope is with the
14
  increased surplus, with the ability to reduce
15 legal fees, you know, obviously, we have to work
  these two refundings into the budget.
17
                It will be helpful in two years,
18
  after 2026 when the 2019 refunding is paid off
19
  and that frees up about $163 a year as an impact
20
  to the average taxpayer, homeowner.
21
                And this particular governing body
  and this administrator and CFO are very cognisant
23
  of the fact that you need to have that reserve
  because, again, you've got multi, multi million
25
  dollar buildings.
```

```
1
                And commercial entities appeal their
2
  taxes every year. That's just what they do.
  this is, this particular tax appeal, has been
  going on forever, it seems like, and this is the
  last really big one that's been on the books in
 6
  the State Tax Court for a long period of time.
                So the hope is, build a reserve, you
8
  use that year by year to make any refunds that
  come down the pike. And, you know, again, it's
10
  all to the benefit of the taxpayers.
11
                MR. CLOSE:
                           Thank you, Steve.
12
                    WIELKOTZ:
                              You're very welcome.
                MR.
13
                MR. JACKSON:
                             Commissioner, I have a
14
  couple questions actually. I share with Mr.
15
  Close's concern about the 10 years. If both, if
  you did five years on both, it would be $655.
17
                Under your current plan, it's $383,
18
  which is a difference of $272 per year, which if
19
  I'm just assuming the average tax bill is
20
  probably like 25 to $30,000 for your million
21
  dollar homes?
22
                MR. WIELKOTZ:
                              It's not.
                                          It's not.
23
  The average tax bill --
24
                MR. JACKSON:
                              What is it.
25
                MR. WIELKOTZ: Is about -- I think
```

```
it's about $15,000 because the tax rates a dollar
1
 2
   -- Shuaib, help me.
 3
                MR. FIROZVI: We're looking it up
 4
  now.
 5
                MR. JACKSON: So the difference is
  about 1.7, 1.8 percent.
 6
7
                MR. WIELKOTZ:
                               I stand corrected.
8
  The municipal tax rate is .459. So from
  municipal taxes, right now, the average
10 residential assessment, which is about one
11 million $1,350,000 pays about 6200 dollars in
12
  municipal taxes only, just municipal taxes.
13
                MR. JACKSON: Right. So it's a two
14
  percent.
15
                MR. WIELKOTZ: If you did both for
16 five years, that would be a 10 percent increase
17
  in municipal taxes. Not taking into account
18
  what's going to happen with health benefits and
19
  pension.
20
                MR. JACKSON: It happens every year.
21
                MR. WIELKOTZ: I want to put it on
22
  the record.
23
                MR. JACKSON:
                              No, no.
                                       I understand.
  I just share some of the concerns about the
25
  length of the repayment. I understand your
```

```
arguments, but I do share that concern. That's
2
  my only comment.
 3
                MR. WIELKOTZ: And Mr. Jackson,
  quite frankly, if this wasn't this specific
  issue, and this amount of money, I wouldn't have
  the intestinal fortitude to come before this
  board and this commissioner asking for 10 years.
8 It's extraordinary.
 9
                I won't compare it to what happened
10 in Atlantic City with the casinos because it's
11 obviously pales in comparison in terms of the
12
  dollars. But this is a situation where almost
13
  $700 a year, all at once would have a tremendous
14 impact on municipal taxes and the average
15 homeowner.
16
                And quite frankly, the value of the
17
  properties. And we're looking for the value of
18
  the properties to continue to rise to help take
19
  care of some of the assessment that was lost in
20
  that tax appeal, so I know it's extraordinary.
21
                And again, sans this kind of
22
  situation, I would never even think about coming
  before this board and asking for 10 years.
23
  appreciate your concern.
25
                MR. JACKSON: And you and I had some
```

```
interesting discussions about Atlantic City.
  you have a very persuasive argument always to
  make the case, so I appreciate it. But just
  wanted to put that and thank you.
 5
                MR. WIELKOTZ: Thank you.
  again, this is, it's very, this is very simple.
 6
  It's all about the taxpayers.
                                  They're the ones
  that get harmed by all of this.
                                    And that's --
  we're just trying to protect them to the best of
  our ability.
10
11
                MR. JACKSON:
                              I appreciate it.
12
                MR.
                    WIELKOTZ:
                               Thank you.
13
                   SUAREZ:
                            I want to clarify so
                MS.
14
  it's not lost in the sauce for anybody listening.
  It's a five year for the tax appeal and a 10 year
15
  for the lawsuit settlement.
17
                MR. WIELKOTZ: Correct.
                                         Again,
18
  that's why we specifically did two separate
19
  ordinances. It's really apples and oranges.
20
  They're not the same. And again, and I know
21
  asking for five years for the tax appeal is
22
  stretching it maybe a little bit.
23
                But because of the 7.2 million,
24
  everything else that's going on, it seems to me
  to make the most sense to ask what we have
```

```
1
  requested.
 2
                MS. SUAREZ: A totality of the
 3
  circumstances argument. I wanted to clarify that
  too because, as you mentioned, Mr. Wielkotz,
4
  that's not something that the board often
  accepts, first of all, the 10 year which
 6
  definitely don't want to set that precedent for
8
  tax appeals.
 9
                I think the settlement makes that
10
  distinguishable from that vantage point, or at
11 least mine, I'll speak for myself. And then
12
  secondly, as far as, the tax appeals itself, as
13
  you mentioned, probably would have looked at a
14
  slightly lesser period of time should there not
  have been the settlement on top of it.
15
16
                MR. WIELKOTZ:
                               Yes.
                                     Thank you.
17
                MR. CLOSE: Commissioner, I would
18
  concur with that, with respect to the time frame
  for the tax appeals and I would be looking at a
19
  shorter time frame otherwise, in all candor.
20
21
                MS. SUAREZ: Yeah.
                                    Thank you, Mr.
22
  Close. Any other questions or comments? Hearing
23
  none, I'm going to ask for a motion to approve
  the two refunding bond ordinances.
25
                MS. RODRIGUEZ: I'll make a motion.
```

1	MR. JACKSON: Second.
2	MR. BENNETT: Miss Rodriguez moves,
3	Mr. Jackson seconds. Miss Suarez?
4	MS. SUAREZ: Yes.
5	MR. BENNETT: Mr. Close?
6	MR. CLOSE: Yeah.
7	MR. BENNETT: Mr. Avery?
8	MR. AVERY: Yes.
9	MR. BENNETT: Miss Rodriguez?
10	MS. RODRIGUEZ: Yes.
11	MR. BENNETT: Mr. Jackson?
12	MR. JACKSON: Yes.
13	MR. BENNETT: Motion approved.
14	MR. WIELKOTZ: Thank you very much.
15	MS. BARBERIO: Thank you very much.
16	MS. SUAREZ: Best of luck.
17	MR. BARBERIO: Thank you very much.
18	I'm the outgoing councilman and we appreciate
19	your consideration, and I'm sure the taxpayers
20	will also appreciate it.
21	MS. SUAREZ: Of course. Wishing the
22	best of luck.
23	MR. MAYER: Thank you, Commissioner.
24	Good job, Steve. Thank you.
25	MS. SUAREZ: We are going to move on

```
to the next applicant appearing before the board
  today is and that is the City of Paterson.
 3
  Cantalupo, are you with us?
 4
                                Yes, I am. Can you
                MR. CANTALUPO:
5
  see me?
 6
                MS. SUAREZ:
                             Now, I can, yes.
 7
                MR. CANTALUPO: How are you doing,
  Director.
8
 9
                MS. SUAREZ: I am living the dream,
  trying to catch up on some of the time that we've
10
11 lost today.
12
                MR. CANTALUPO: I'll try to help
13
  speed us up.
14
                MS. SUAREZ: Appreciate that.
  Cantalupo, who do you have with you today?
15
16
                MR. CANTALUPO: We have Kathleen
17
  Long, the business administrator from the City of
  Paterson; Javier Silva, the director of finance
18
19
  from the City of Paterson; Steve Wielkotz, who is
20
  the city's auditor; Heather Litzebauer from NW
  Financial, the city's financial advisor; Joshua
21
22
  Smith, from ABM Building Solutions, who's the
23
  energy services company, or the ESCO, and also
  John Isherwood from ABM as well and myself.
25
                MS. SUAREZ: We'll get everyone
```

```
sworn in.
1
 2
                (At which time those wishing to
 3
  testify were sworn in.)
 4
                MS. SUAREZ: Mr. Cantalupo, the
5
  floor is yours.
 6
                MR. CANTALUPO:
                                Thank you.
                                             John
7
  Cantalupo from Archer and Greiner, bond attorney
  to the City of Paterson.
 9
                We're here today regarding the
  lissuance of not to exceed 2,750,000 in energy
10
11 savings obligation refunding bonds pursuant to
12
  the Local Bond Law, the Municipal Qualified Bond
  Act which are all via the ESIP law.
13
14
                The bonds are being issued to
15 implement an Energy Savings Improvement Program
16
  that will be described in a little bit by
17
  Kathleen Long, the city's business administrator
18
  as well as Joshua Smith from the ESCO.
19
                In accordance with the ESIP law, the
20
  city hired ABM Building Solutions as the ESCO to
  prepare an energy savings plan that has been
22
  approved by both the city and the Board of Public
23
  Utilities.
24
                The city also engaged NV5 Global,
  Inc., to perform the required third party
```

```
independent review of the city's Energy Savings
2
         Those approvals and the process will also
  be discussed by ABM shortly.
 4
                The cost of the project is estimated
5
  to be, approximately, 5.8 million dollars.
  capital stack, it includes $2,750,000 in the
 6
  refunding bonds; 2 million dollars from the
 8 American Rescue Plan; $930,000 supplemental
  transitional aid for the health building;
10
  $220,000 supplemental transitional aid for the
11 Veterans building.
12
                The debt service on the bonds has
13
  been tailored to be paid from annual energy
14
  savings so the debt service is provided in full
  by the savings. Heather Litzebauer from NW will
15
16
  discuss that in a moment.
17
                The city is requesting approvals to
18 issue the bonds pursuant to the Municipal
19
  Qualified Bond Act as qualified bonds as well.
20
  The city currently has qualified bond debt
21
  service of roughly 12.1 million dollars and they
22
  have a total of 33.1 million dollars that's
23 available to pay the 12 million.
24
                That nets out to be about 21 million
  that's available to pay for this issuance of
```

```
bonds, which is roughly $200,000 a year of
  average debt service. Obviously, the full debt
  service will be covered by the energy savings, so
  I don't think we'll go going into that, but at
  least it will be covered.
 6
               What I'd like to do now is turn this
7
  over to Kathleen Long, the city's business
  administrator to talk about the project and the
  need for the projects in the city. So Kathleen?
10
               MS. LONG:
                           Yes.
                                 Thank you, John and
11
  thank you Commissioner and our board members.
12 Yes, this is -- we started looking at ways for
13
  the City of Paterson to reduce overall expenses
14
  as we do every year as a city on transitional
15 aid.
16
               And one of the ways we started was
17
  to perform local government energy audits back in
18
      starting that process back in 2020.
19
  worked -- we had some outside funding to support
20 kind of a consultancy with Sustainable Jersey who
  helped us with that process, where we took stock
22
  of all of our facilities and did energy audits
23 across the board which then prepared us to
  prepare the process for the ESIP program and
25 Which we began that program in about April of
```

2021. 1 2 And after we got the energy audits back at that time, we started thinking about the bid process and learning about how to go about sort of this two part process of first choosing the energy provider, or the savings provider that 6 we have here today, and our partner ABM, and then going through the process to put together the actual program. 10 The ESIP bid went out in 2022 and we 11 interviewed multiple companies and brought ABM on 12 board. That award was in September of '23 and then we've moved forward over the last year to 13 14 really hone down on those initial local 15 government energy audits. 16 And ABM did investor grade audits 17 and started the process with BPU, as well as, us 18 here the city council and the administration. And we've been able to move forward to this 19 20 point, especially with that allocation of the 21 capital from the city side in order to really 22 refine and look at the project specifics in some 23 of these buildings, which is really a combination

of the low hanging fruit around energy savings,

as well as, some necessary upgrades that we

24

25

```
already needed as a city and investments that we
 2
  were going to have to make anyway.
 3
                And this way, we're not borrowing
  and have debt that can't be paid through any
 4
 5
  quantifiable savings which is what ABM had to do
  in working with Board of Public Utilities.
 6
 7
                So I can turn it over to those guys
8
  to maybe highlight a few of the specifics of the
  actual energy savings.
10
                MR. SMITH:
                           Yes, absolutely.
11
  you, Kathleen. Good morning, good afternoon,
12
  everyone.
             ABM started our investment grade
13
  audits in October of '23 and completed those
14
  towards the end of January '24.
15
                During that time, we basically did
  the baseline utility and ECM verification
17
  workshops with the city and their
18
  representatives. We had a third party
19
  lengineering approval that was issued on 07-23 of
20
  '24 and submitted our energy savings plan to the
  BPU on 07-23-24.
21
22
                We have our original approval from
  the BPU on 10-09 of this year and a secondary
23
  approval, which was issued upon October 24th of
  this year. Speaking specifically on the project
25
```

```
scope, as Kathleen said, we have a mix of things
  here from the low hanging fruit that really
  drives savings, as well as, some capital
  improvement that was required by the city.
 4
 5
                The building scope includes 19
             We have a couple -- six firehouses.
 6
  buildings.
  We have fire headquarters, City Hall, some
  administration buildings, the Board of Health,
  DPW buildings, the library, traffic, animal
10 shelter and the Riverside Vet building, so we are
11 hitting a good amount of the buildings throughout
12
  the city.
13
                The scope of work includes HVAC
14
  work, controls work, lighting work, building
15
  envelope repairs, as well as, some needed roof
16
           ABM has estimated that the annual
  repairs.
17
  savings from this project would be about $206,000
18
  a year with a total cost savings, over the 20
19
  year period, of about 4.12 million dollars.
20
                MR. CANTALUPO: Thank you, Josh.
  What I'd like to do is turn it over to Heather
22
  Litzebauer to talk about the financials and the
  financial structure of the bond issuance and the
23
24
  coverages associated with those savings.
2.5
  Heather?
```

```
1
                MS. LITZEBAUER: Sure.
                                        So the
 2
  construction for the project is expected to be
  about 12 months. So included in the financing is
 4
  one year of capitalized interest.
 5
                It's a 20 year financing, and the
 6
  debt service coverage is, approximately, 102 to
7
  104 percent each year over the 20 year period.
 8
                MR. CANTALUPO: Great.
                                        Thank you,
 9
            Director, with that, that concludes our
  Heather.
10
  presentation and the city respectfully requests
11
  the board to approve the refunding bond ordinance
  and the approval of sale of refunding bonds on a
12
13
  negotiated basis pursuant to the Local Bond Law,
  as well as, the issuance of bonds as qualified
14
15
  bonds entitled to the Municipal Qualified Bond
16 Act and endorse its consent upon the refunding
17
  bond ordinance pursuant to those statutes.
18
                At this time, we'd be happy to turn
19
  this over to yourself, Director, and any other of
20
  the board members for any questions that you may
21
  have.
         Thank you.
22
                MS. SUAREZ:
                             Thank you all very
23
  much. Very detailed presentation.
                                       I appreciate
  that very much. I don't have any questions on
25
  the application itself. I just have one thing
```

```
that I think might have been unclear and I want
  to make sure that we have accurate information
  from Paterson itself just regarding the actual
  debt service and revenues.
 5
                I think on the actual application,
  it had mentioned something about revenues being
 6
  just under 9 million, the debt service around 9.6
  million.
            That's not what our number fiscal side
  and from Treasury, so I want to make sure that
10
  those are updated and accurate.
11
                I think, from what we actually got
12 from the Treasurer's report was more along the
13 lines of 33 million and change in revenues from
14
  the state, and then 12 million, a little over 12
15
  million for debt service. So I want to make sure
16
  that's all accurate and that the city has the
17
  information accurately.
18
                MR. CANTALUPO: Yeah, that's
19
  correct, Director. Going through my
20
  presentation, we had hit those numbers. And what
21
  I wanted to say to you was Javier did clear that
22
  up to LFB staff earlier on.
23
                Originally the number he had in
24
  there was just the principal amount that was
25
  outstanding and not principal and interest, so
```

```
that's why there's that confusion. So we do
  apologize for that and we made that clear in
  terms of communications with staff.
 4
                But thank you for bringing that up
5
  and making sure we get that on the record.
 6
  you.
7
                MS. SUAREZ: Perfect just wanted to
  make sure we all had the right numbers.
 9
                MR. CANTALUPO: Yes.
10
                MS. SUAREZ:
                           That's it for me.
11
  questions or comments from the board or anyone
12
  from the public?
13
                MR. CLOSE: Commissioner, thank you.
14 I have one question. John did it just. Thank
15 you. Steve, the other one is, '22, '23 audits, I
  see outstanding. Just clarify completion of
17
  those.
18
                MR. WIELKOTZ: '22's audit has been
19
  delivered and it's been filed with the state and
20
  uploaded on Fast, I believe, and we're all done.
21
  1'23, we were appointed a few weeks ago and we've
22
  already commenced our process of requesting all
23
  the documents from the city.
24
                We already got the list of
25
  attorneys, which is always one of the hardest
```

```
things to accomplish is getting all the lawyers
2
   -- nothing against lawyers, but they don't like
 3
  to write letters. They just don't like to write
  letters. So we're working on it.
 4
 5
                We would hope -- we would hope to be
  done by the end of this calendar, hope above
 6
  hope, so that now get them back on the regular
  routine of getting, you know '24's audit done in
  the first half of '25.
10
                Again, no excuses, a lot of stuff,
11
  COVID, changes in staff, changes in everything.
12
  Just unfortunately for Paterson, from an audit
13
  perspective, it really was a perfect storm that
14
  there was always stuff going on, but we're
15
  getting there.
16
                MR. CLOSE:
                           Okay. Steve, do you
17
  think you'll be back on the regular schedule?
18
                MR. WIELKOTZ:
                               By next year.
19
  for sure. Again, I hope to have something for
20
  '23 done by the end of this year, barring any
21
  additional catastrophe that would befall either
22
  the city, the state or all of us. But by next
23
  year, we should be back on the regular schedule.
24
                MR. CLOSE:
                            Thank you, Steve.
25
                MR. WIELKOTZ: You're very welcome.
```

```
MS. SUAREZ: Any other questions or
1
2
  comments?
             Hearing none, do we have a motion to
  approve the issuance of refunding bonds not to
  exceed 2.75 million, the proposed ESIP and the
  ordinance and issuance of the Municipal Qualified
  Bonds?
7
                MR. JACKSON: I'll move it.
 8
                MR. AVERY: Second.
 9
                MR. BENNETT: Mr. Jackson moves.
  Mr. Avery seconds. Miss Suarez?
11
                MS. SUAREZ: Yes.
                MR. BENNETT: Mr. Close?
12
13
                MR. CLOSE: Yes.
14
                MR. BENNETT: Mr. Avery?
15
                MR. AVERY: Yes.
16
                MR. BENNETT:
                             Miss Rodriquez?
17
                MS. RODRIGUEZ: Yes.
18
                MR. BENNETT: Mr. Jackson?
19
                MR. JACKSON: Yes.
20
                MR. BENNETT: Motion approved.
21
                MR. CANTALUPO:
                                Thank you, Director,
22
  and thank you members of the board.
23
  appreciate it.
24
                MS. LONG: Thanks everybody.
25
                MS. SUAREZ: Best of luck with the
```

```
project. The next applicant appearing before the
  board today is the Board of Education of the City
  of Gloucester City.
 4
                MR. SOLIMINE: Good afternoon,
5
  Director Suarez. Tony Solimine from Wilentz,
 6
  Goldman and Spitzer.
 7
                MS. SUAREZ:
                             Hello.
 8
                MR. SOLIMINE: How are you?
 9
                MS. SUAREZ: I'm doing okay.
                                              How
10
  are you?
11
                MR. SOLIMINE: Good.
                                      I believe we
12 should have Sarah Bell, the business
13 administrator. We should have Greg Burns from
14 DCO Energy and Robbi Acampora from Phoenix
  Advisors on as well that will need to get sworn
16 in.
17
                (At which time those wishing to
18
  testify were sworn in.)
19
                MS. SUAREZ: Mr. Solimine?
20
                MR. SOLIMINE: Great. Thank you
  again, Director. Good morning. And again, Tony
  Solimine from Wilentz, Goldman and Spitzer
22
23 appearing on behalf of the Board of Education,
  the City of Gloucester City in the County of
25
  Camden seeking approval from the Local Finance
```

```
Board today to implement and to finance its
  Energy Savings Improvement Program in accordance
  with N.J.S.A. 18A:18A-4.6 and to issue energy
  savings refunding obligations in accordance with
  18A:24-61.1.
 5
                The board undertook a local energy,
 6
7
  local government energy audit. Based on the
  results of that audit, decided to solicit
  competitive proposals for the selection of an
  ESCO.
10
11
               That process was done and the board
12
  selected DCO Energy. DCO Energy has worked with
13
  the board's professionals to develop an Energy
14
  Savings Improvement Plan. That plan was
15 submitted to Johnson and Irving to verify the
16
  energy savings to issue a report dated September
17
  26, 2024.
18
                That report, along with the plan,
19 was submitted to the BPU. And the BPU approved
  the board's energy savings plan on October 2nd
20
21 2024.
         The board adopted a resolution and adopted
22
  that plan October 8, 2024.
23
                The board plans to finance 18 energy
24
  conservation measures described in complete
  detail within the plan. Those Energy Savings
```

```
Improvements or the ECM's include LED lighting
1
 2
  upgrades, district wide energy management system,
  building envelope weatherization, cogeneration
  CHP, HVAC improvements and chiller replacement.
 4
 5
                Improvements will be done at all
  three of the buildings within the school
 6
  district.
             The district has determined that the
  energy savings, along with any rebates, will be
  sufficient to cover the debt service on the
  bonds.
10
11
                The board did an analysis to
  determine that issuing bonds was more impactful
12
13
  than entering into a lease purchasing agreement.
14
  The estimated cost of the projects are,
15
  approximately, $7,451,000, so the board plans to
  issue a not to exceed a 7.5 million dollars worth
16
17
  of energy savings obligation refunding bonds.
18
                The board intends to sell those
19
  through a negotiated process which be conducted
20
  by its municipal advisors, Phoenix Advisors.
21
  negotiated sale will provide the most ability and
22
  the most flexibility to make sure that the cash
23
  flow resulted in annual positive cash flow that's
  required by the BPU and the ESIP law.
                The bonds will mature over 21 years
25
```

```
which will be the useful life of the improvement
  as required under the ESIP law.
                                    And all that
  being said, the board respectfully requests that
  the Local Finance Board approve the issuance of
 4
  energy savings obligation refunding bonds in
  accordance with the ESIP law.
 6
                Again Sarah Bell, the board's
  business administrator; Greg Burns of DCO Energy
  and Robbi Acampora, Phoenix Advisors are here and
  happy to answer any questions that you may have.
11
                MS. SUAREZ: Thank you very much.
12 Appreciate the presentation.
                                Understood the
13
  application. I do not have any questions at this
14
  juncture, so I'm going to open it up to see if
15
  there are any questions or comments from the
  board or anyone from the public.
17
                MR. CLOSE: Commissioner, just
18
  again, a question for Mr. Solimine.
                                        Status of
19
  the 2023 audit?
20
                MR. SOLIMINE: I'll have to defer
  that question to Miss Bell, Sarah.
22
                           The 2023 audit was
                MS. BELL:
23
  submitted last January, so January, by the
24
  deadline of the '23 audit.
25
                MR. CLOSE: Okay.
```

```
MS. SUAREZ: Any other questions or
1
2
  comments?
             Hearing none, I'm going to ask for a
  motion to approve the issuance of the school
  refunding bonds and the proposed ESIP.
 5
                MR. AVERY: So moved.
 6
                MR.
                    JACKSON: I'll second.
 7
                MR. BENNETT:
                              I believe that was Mr.
8
  Jackson seconding?
 9
                MR. JACKSON: Correct.
10
                MR. BENNETT: Miss Suarez?
11
                MS. SUAREZ: Yes.
                MR. BENNETT: Mr. Close?
12
13
                MR. CLOSE: Yes.
14
                MR. BENNETT: Mr. Avery?
                           Yes.
15
                MR. AVERY:
16
                MR. BENNETT:
                              Miss Rodriquez?
17
                MS. RODRIGUEZ:
                                Yes.
18
                MR. BENNETT: Mr. Jackson?
19
                MR. JACKSON: Yes.
20
                MR. BENNETT: Motion approved.
21
                MR. SOLIMINE: Thank you, Director.
22
  Thank you, Board.
23
                           Thank you very much.
                MS. LONG:
24
                MS. SUAREZ: Best of luck with the
25
  project. The next applicant today is the North
```

```
Bergen Parking Authority.
1
2
                MR. CHEWCASKIE: Good morning,
  Commissioner, board members, Brian Chewcaskie,
  Cleary, Giacobbe, Alfieri and Jacobs on behalf of
  the Township of North Bergen and North Bergen
  Parking Authority.
 6
 7
                With me today are Robert Baselice,
  the executive director of the Parking Authority;
  Janet Castro, the township administrator and
10 Heather Litzebauer from NW Financial.
11
                This is a request for the issuance
12
  of 5 million dollars in parking notes, Series
13
  2024. The proposal is for two Parking Authority
14
  projects, 2101 Kennedy Boulevard and also 4201
15 Kennedy Boulevard. The financial aspect of that
16 has been set forth by Heather. Reasons behind
17
  that are to provide --
18
                             Mr. Chewcaskie?
                MS. SUAREZ:
19
                MR. CAPIZZI: Hi, Director.
                                             Thank
20
  you for that. Commissioners, Jason Capizzi, I'm
  here as well, bond counsel, and I'm here with the
22
  authority's executive director.
                                    I'd like to
23
  offer a summary to the board.
24
                MS. SUAREZ:
                             Sure.
                                    Before we do
25
  that, I'm just going to get everybody sworn in.
```

```
1
  Okay?
 2
                MR. CAPIZZI: Yes.
 3
                (At which time those wishing to
  testify were sworn in.)
4
 5
                MS. SUAREZ: The floor is yours.
 6
                MR. BASELICE: Commissioner Suarez,
  Nicholas Bennett and also board members, I
  appreciate you accepting our application. We are
  looking to get an up to amount of 5 million
10
  dollars from you to work towards a project for
11 parking.
                As the executive director of the
12
13 Parking Authority, I've been here almost 20 years
14
  come January. We're running out of places to
15
  park people. And this project is right now
16 initially to purchase a small parking lot that is
17
  currently a parking lot, and, as well as to use
18
  some of the money to purchase a building that I
19 would like to convert into parking for township
20
  employees, as well as, the public.
21
                I have Janet Castro.
                                      I have Jason
22
  Capizzi, the bond counsel. I have Belinda Mendez
23 is secretary of my board. We also have Len Bier
  who is the consultant to the township and Heather
25 Litzebauer and myself.
```

```
Pretty much, we're looking to create
1
2
  more parking. That's been my goal since I first
  came to the Parking Authority. When I started,
  we had five parking lots. We now have 24 parking
  lots and we don't have any more room to put
  people so we're looking to make more parking is
  what it comes down to.
7
 8
                We're going to ask for the notes not
  to exceed 5 million which will address the
10
  initial planning of what potentially could be
11 done by the studies with respect to the property
12
  that, the larger property, that we're purchasing
13
  on Kennedy Boulevard. They're both on Kennedy
14 Boulevard. I'm sorry. 40 31st Street.
15
                And that's pretty much it in a
16
             If you have any questions, the
  nutshell.
17
  professionals are here to answer them also.
18
                MS. SUAREZ:
                             Thank you.
19
                MR. BASELICE:
                               Thank you.
20
                MS. SUAREZ: Anything else from the
  applicant side before we jump into questions or
22
  comments?
23
                MS. LITZEBAUER:
                                 I wanted to add one
24
         This is Heather Litzebauer from NW
  thing.
25
  Financial. We're requesting positive findings
```

```
pursuant to N.J.S.A. 40A:5A-6 for the not to
  exceed issuance of 5 million dollars and then
  we're also requesting the ability to roll over
  the notes for four years at the not to exceed 5
  million dollars.
 6
                It's expected for the parking demand
7
  analysis and the site feasibility to take some
  time to prepare those studies. So we want the
  ability to purchase, acquire the two properties,
10
  do the two studies and come up with a long term
  plan of the parking needs for those two sites.
12
                And it would be easier if we didn't
  have to come back to the Local Finance Board for
13
  approval each year to just roll over the notes.
15
  But it is our intention that once we have a long
16
  term plan for the parking for those sites, we
  would be in front of the board again for a long
17
18
  term plan and construction of the project.
19
                MR. CHEWCASKIE:
                                 I apologize.
20
  forgot to introduce Len Bier.
21
                MS. SUAREZ:
                             Thank you. I'm going
22
  to open it up to the board members first and also
23
  anyone from the public before I jump in.
24
                MR. CLOSE: Commissioner, how often
  do we do a request for a 5 year roll over?
```

```
often has that been done here at the board?
2
               MS. SUAREZ: I'm not entirely sure.
 3
  I'd have to rely on staff here.
 4
               MR. BENNETT: Lauren, do I need to
5
  be sworn?
 6
                THE COURT REPORTER:
                                    Sure.
7
  swear you, just to be safe.
8
                (At which time Mr. Bennett was sworn
 9
  in.)
10
               MR. BENNETT: Five years is not
11 frequent.
             Three years is not uncommon, but five
12
  pushes it. I don't have the exact number how
13
  frequently the request is made.
14
               MR. CLOSE: So three has been the
  typical action taken by the board historically?
16
               MR. BENNETT:
                              Correct.
17
               MR. CLOSE: With the type of request
18
  that has been made? Thank you, Nick.
                                          Thank you,
19
  Commissioner.
20
               MS. SUAREZ: Yeah. Of course.
21
               MR. JACKSON: I had a couple
22
  questions. I notice both of the appraisals were
  done from 2021. What's happened to property
23
  values in the interim? I'm just curious the
25
  general trend. Has it been up, down in this
```

```
1
  area?
 2
                                 This is Brian
                MR. CHEWCASKIE:
 3
  Chewcaskie.
               Property values have been increasing
  since 2021.
               The township underwent a revaluation
 4
  in '22.
 5
            The value seemed to be steady since that
  date and increasing.
 7
                              Okay.
                                     Thanks.
                                               That's
                MR. JACKSON:
8
  what I thought.
                    I just wanted to clarify that.
  And secondly, they both referred to the fact that
  there's no -- they're assuming there's no
10
  environmental issues.
12
                In the interim, has there been any
13 more looking at environmental concerns phase 1
14
  done or anything like that?
15
                Or if there is, God forbid, there is
  an environmental problem, is that going to be on
17
  the township? How is that going to play out.
18
                MR. CHEWCASKIE:
                                 If I may, Brian
19
  Chewcaskie.
                The township did purchase the
20
  property located at 4201 Kennedy Boulevard in
21
  2022.
         It did its diligence and had the
22
  environmental investigation, so there were no
23
  environmental issues.
24
                With respect to 2101 Kennedy, that
  property has been leased and improved by the
```

```
Parking Authority for, approximately, 10 years,
  but we are undergoing a preliminary investigation
  of that property again, just to make sure there
  are no environmental issues.
 5
                                    Thank you very
               MR. CLOSE: Great.
 6
  much.
               MS. SUAREZ:
                             Is there any debt
8
  service currently associated with the recently
  purchased property?
10
               MS. LITZEBAUER: For the township,
11 no.
12
               MS. SUAREZ:
                             I think one of the
13 items that we'd like to delve into a little bit
14 deeper. Miss Litzebauer, correct me if I'm
15 wrong, did you seek four years?
                                    I know the
16 application says five years. When you asked
17
  before, I thought you'd mentioned four years to
18
  roll over.
19
               MS. LITZEBAUER: Yeah.
                                        So just the
20 initial issuance plus the ability to roll it over
  four times, so a total of five years.
22
               MS. SUAREZ:
                            Total of five years.
23 Thank you for clarifying. And then I guess, from
  my perspective, and it seems like some of the
  other board members perspective, I think we need
```

```
to understand exactly why a five year total roll
1
  over would be necessitated.
 3
                MS. LITZEBAUER: Len, did you want
4
  to get into that?
 5
                MR. BIER: Yeah, if you'd like,
  address that. Leonard Bier. I quess you're
 6
  going to have to swear me in.
 8
                (At which time Mr. Bier was sworn
 9
  in.)
10
                MR. BIER:
                           The reason why we're
11
  asking for a longer term is because we are
  working to investigate various scenarios.
13
  is, we have to quantify a parking demand, what's
14 necessary.
15
                Then after that, we're going to look
16 at site feasibility, whether or not we will need
17
  to acquire either an adjacent property,
18
  additional property from the township or from
19
  adjacent neighbors to accommodate an efficient
20
  parking structure in the parking structure or
21 parking garage business. Matching dimensions of
22
  120 feet width, and 200 or more in depth.
23
                In this case, we have 100 feet of
  frontage and about 180 feet of depth or 200 in
  depth, so we might need some additional real
```

```
estate as well. Then we have to look at economic
1
 2
  feasibility, determination.
 3
                If this is simply a land
  acquisition, in and of itself, and demolition of
4
5
  the existing building and then on grade parking
  lot, the Parking Authority will have the
 6
7
  wherewithal to pay for that.
 8
                And at the end of the five year
  period, we will go for a permanent financing.
                                                   Ιf
  we're going for structured parking, a garage,
10
11
  then we also have to determine whether or not
12
  there's a need for additional township office
13
  buildings, and or, a commercial component
14
  pursuant to 4011A, the Parking Authority statute.
15
                The Parking Authority may make a
  parking improvement economically feasible include
17
  various commercial aspects. The only thing the
18
  Parking Authority is prohibited from doing in the
19
  State of New Jersey is selling gasoline and
20
  tires.
21
                So we would look at whether or not
22
  an office component, residential component would
23
  make this economically feasible, so it's not a
  burden to the taxpayers of Bergen.
                                       The board may
25
  remember it approved a project a number of years
```

```
ago, about five years ago, for the Parking
  Authority.
             And I was the consultant for that
  project as well.
 4
                That involved a municipal parking
5
  structure, as well as, a three story liner
  building with 8,000 floor plates; 24,000 square
  feet overall; 8,000 square feet to the Parking
  Authority; 8,000 square feet to the Board of
  Education and on grade US postal office because
10
  we had swap land with them, as well as, 1,000
11
  square feet coffee shop and a public park.
12
                So we don't know yet precisely what
13
                   We know we want the real estate
  the project is.
  and it will take us some time to determine what
15 works on the site and then to work through either
16
  a public private partnership or a public, public
17
  partnership. So that's why we're looking for the
18
  additional time frame.
19
                MS. SUAREZ:
                            Do you have a general
20
  sense as to the length of time some of those
21
  components, on average, should take, some of
22
  these feasibility studies, for example?
23
                MR. BIER:
                           Well, I believe in the
  first year, we should be able to accomplish the
  demand analysis site feasibility schematic design
```

```
in terms of what the yield would be if we went
  for structure and then worked through the
  economic feasibility scenarios.
 4
                But from there, we move into
5
  development planning, so that would be all of the
  initial studies to figure what kind of project we
 6
7
  may have.
 8
                MS. SUAREZ:
                             Okay.
 9
                MR. JACKSON: Follow up question, if
  I may, Commissioner.
11
                             Yes, of course.
                MS. SUAREZ:
12
                MR. JACKSON: If there is some
13
  appetite on the board to extend this typical
  period, the three years, how does that affect
15
  you?
16
                MR. BIER:
                           The project?
17
                MR.
                    JACKSON: Yeah.
18
                MR. BIER:
                           It would give us a longer
19
  runway. I mean, again, that I was the formal
20
  general counsel for the project Parking Authority
  with Demco as our partner, sometimes the runway
22
  is 10 years before we finally got into the
23 project.
24
                With the tech center there, but that
25
  runway was 10 years to get that project finally
```

```
on the ground. When we're doing the transit
  village project, that was a five year run way as
 3
  well.
 4
                And during that period of time, the
5
  Parking Authority borrowed notes and had to
  continuously roll them over, which we may have to
 6
  do here as well. So we're just asking for the
  longer run way. I mean, obviously, if we can do
  it in less, then we'll come back to permanent
10
  financing.
11
                MR. JACKSON:
                             Yeah, I'm just
12
  thinking out loud, and if we go through the
13
  deliberations about where we are. Again, I don't
14
  speak for the board, but I'm sensing that wanting
15
  to stick to what we have traditionally done.
16
                And I'm just trying to figure out
17
  what that means for you guys, but that's just
18
  thinking out loud. Parenthetically, that's where
19
  I'm at, to kind of stick to what we've done in
20
  the past.
21
                           Understood.
                MR. BIER:
22
                MS. SUAREZ: I quess I'm just trying
23
  to follow the logic not coming back before the
24
  board.
          Typically, there would be a rare request
25
  to roll the notes over for an additional year.
```

```
Is the concern that there would be additional
1
  professional costs to come before the board?
                                                 I'm
 3
  trying to understand the logic.
 4
               MR. BIER: Yeah, that was part of
5
  it.
       It's not a very large financing.
                                          And there
  was a concern of just incurring additional public
 6
7
  expense for the project, yes. That is a concern.
 8
               MR. JACKSON: I think that's also an
  incentive to get it done quicker. So avoiding
10
  that cost. I just -- I'm, again, speaking for
11 myself, I just have not heard a compelling reason
12
  for us to go beyond what we've done in the past.
13
               MR. CAPIZZI: Commissioner, this is
14
  Jason Capizzi. As Mr. Bier had already
  testified, yes, the intent is to give us a longer
15
16
  run way so that, who knows what, unanticipated
17
  issues may come up in the timing of the studies,
18
  just so that in three years, if we are not done
19
  yet, we're reporting something new to you.
20
               But of course, if we do complete the
  studies and the final plan is defined sooner, it
22
  will be our intent to go to permanent financing
23
  or to move forward with the second phase of the
  project as quickly as possible.
25
               MR. BIER: If I may, one of my
```

```
concerns is if there is a need for additional
  site acquisition, and we don't purchase adjacent
  property from the township, then we would have to
  negotiate with private owners, either directly
  behind us, could be given access point to the
  north, to the northwest corner and we may -- or
  we may need an access point to the south,
  directly south adjacent to the building.
 9
                So we haven't had any discussions
  with private parties, and both of those parcels
11 are owned by private parties. So we were
12
  building in additional room for us to negotiate,
13 if that was necessary.
14
               MS. SUAREZ:
                             Understood. Any other
  questions or comments from the board or the
16
  public?
17
               MR. JACKSON:
                            Is this like an up
18
  down vote, or is it one where we could say, well,
19 we would approve it on a three year versus a five
20
        What's the -- what's our -- how does that
  year?
21
  work?
22
               MS. SUAREZ:
                             Mr. Bennett, I'm going
23
  to --
24
               MR. BENNETT: The board would have
25
  the ability, in the motion, to render positive
```

```
findings on the project and set the period upon
2
   -- the time period over which the notes are going
 3
  to be renewed.
 4
                MS. SUAREZ:
                             Mr. Jackson, you were
5
  actually asking though if one is voted down, does
  the board have the opportunity to change the
 6
7
  timing?
 8
                MR. JACKSON:
                             Yeah.
                                     My concern,
  Commissioner, or my sense is, that there's not a
10
  lot of support for the five years. Which if it
11 was up or down, it would be a no vote, but I'm
12
  trying to offer and essentially perhaps something
13
  that's palpable, an alternative versus a no vote.
14
                MR. BIER:
                           Bob, are you willing to
  amend our application?
16
                              I would be if it was
                MR. JACKSON:
17
  doable, but I defer to the commissioner and to
18
  Nick.
19
                MS. SUAREZ: He was actually asking
20
  the executive director.
21
                MR. BASELICE: I would also -- but
22
  again, one of the properties that we may need to
23
  acquire may take a little longer to acquire.
  real estate market in this area is pretty hot at
  this moment, but will you be able to compromise
```

```
maybe a three year? I understand normally it's
2
  three years. But again, I'd have to defer to the
  professionals. Would four years be palatable to
  the board?
 4
 5
               MS. SUAREZ:
                             Again, and the board
  members --
 6
               MR. BASELICE: I don't want to
8
  negotiate. I'm not trying to negotiate.
 9
               MS. SUAREZ: Of course.
                                         T do
10
  understand. And I think, from our perspective,
  and I do welcome the other board members to pipe
12
  up if they feel differently.
13
                I think what the thought is, is that
14 in three years, it would be helpful for even the
15 board to get an update as to where the project
16
  stands, what progress has been made, et cetera.
17
               And at that juncture, the board
18
  would be comfortable, depending on what they
19
  hear, allowing the notes to get renewed for
20
  another year. That would get you to the fourth
21
  year.
22
               And should that need to go beyond
23
  that, that would be a conversation we could
24
  certainly have.
                   I think that's where most of the
  board members have been previously. And I
```

```
believe, that based on what they're voicing here
  in the open session, that that's where they would
 3
  be comfortable going.
 4
                But any of the board members, if
5
  that is not accurate, you can please feel free to
 6
  clarify it for yourselves.
 7
                MR. AVERY:
                           Commissioner, I would be
  more comfortable with a three year period as
  suggested by the other commissioners that have
10
  spoken on this matter.
11
                MS. SUAREZ:
                             I want to be very
12
  clear.
          It's not we're saying the Parking
13
  Authority couldn't go beyond the three years.
14 would be at juncture, we would get an update as
15 to where it stands, what the cost might be, what
16
  the feasibility studies have unveiled and what
17
  the trajectory is that the Parking Authority is
18
  looking to go in.
19
                MR. BASELICE: This is my first time
20
  doing it.
             The professionals are on here because
21
  this is not they're first time.
                                    I'm going to
22
  defer to the group to advise me.
23
                MS. LITZEBAUER:
                                 I mean, this is
24
  typically what they approve. I mean, we're
  trying to get longer, but it does, to me, it
```

```
makes sense to stick with the three years and
  then come back to give an update, if we need more
 3
  time.
 4
                MR. BASELICE: I was not
5
  circumventing the board by no means. I just
  wanted to make sure.
 6
                MS. SUAREZ: Completely understand.
8
  I'd rather you ask questions now instead of being
  confused later and it's too late to ask the
10
  questions, so by all means.
                Then it sounds like the board would
11
12 be comfortable, and I will ask for then, I quess,
13
  a motion to issue positive findings in an amount
14
  not to exceed 5 million dollars, renewing the
  notes for a three year period.
16
                MR. JACKSON: So moved.
17
                MR. CLOSE: Second.
18
                MR. BENNETT: I have Mr. Jackson
19
  with Mr. Close seconding. Miss Suarez?
20
                MS. SUAREZ: Yes.
21
                MR. BENNETT: Mr. Close?
22
                MR. CLOSE: Yes.
23
                MR. BENNETT:
                             Mr. Avery?
24
                MR. AVERY:
                           Yes.
25
                MR. BENNETT: Miss Rodriguez?
```

```
1
                MS. RODRIGUEZ:
                                Yes.
 2
                MR. BENNETT: And Mr. Jackson?
 3
                MR. JACKSON: Yes.
 4
                MR. BENNETT: Motion approved.
 5
                MR. BASELICE: Thank you very much.
 6
  Have a great day.
7
                MS. LITZEBAUER:
                                 Thank you.
 8
                MS. SUAREZ:
                            Of course. Best of
 9
         The next applicant appearing before the
  luck.
  board today is the Essex County Improvement
11 Authority and Mr. Jackson is going to be recusing
12
  from this application.
13
                MR. JACKSON:
                             Correct.
14
                MS. SUAREZ: Thank you.
  Draikiwicz, do we have you with us?
16
                MR. DRAIKIWICZ:
                                 John Draikiwicz
  from Gibbons, bond counsel to the Improvement
17
18
  Authority on this particular transaction.
19
                MS. SUAREZ: Wonderful.
                                          So let's
  get everybody sworn in who's with you today and
20
21
  then we get started with the application.
22
                (At which time those wishing to
23
  testify were sworn in.)
24
                                Director, again, I
                MR. DRAIKIWICZ:
25
  will start. After I do my introductions, I will
```

```
hand it over to Jerome St. John, Essex County
  Council.
           The Essex County Improvement Authority
  proposed to issue bonds in an amount not to
  exceed 12 million dollars.
 4
 5
                The proceeds of which will be
 6
  utilized to acquire certain real property located
  at 153 Halsey Street in Newark which the building
  is known as the Gibraltar building.
  Particularly, it will be acquiring condominium
10
  units one, four and five from the County of
11 Essex.
12
                Upon the completion of the
  acquisition of the property, the authority will
13
14
  lease the property to 153 Halsey Essex, LLC,
  Developer which will make substantial renovations
15
16
  to the property.
17
                The payments under the lease will be
18
  sufficient in an amount to pay the debt service
19
  on the authority's bonds. In addition to the
20
  lease payments, additional security for the bonds
21
  will be a lease hold mortgage on the property
22
  which will be a first lien on the property.
23
                Furthermore, there will be a
  quaranty on the bonds from the County of Essex.
  That's the legal structure of the transaction.
                                                    Ι
```

```
will now turn it over Jerome St. John, Essex
  County council to describe the purpose of the
  transition in a little more detail.
 4
                MR. ST. JOHN: Thank you very much.
  Good afternoon, Commissioner Suarez and members
5
  of the board. I'll give you a very brief
 6
7
  history.
                We had condominiums in the Gibraltar
8
  building which were used by the New Jersey
10
  judiciary for its family courts operation.
                                               That
11 is, as we all know, family courts, children in
12
  courts, matrimonial matters, et cetera.
13
  (Inaudible) are mostly (inaudible).
14
                We were asked by the New Jersey
  judiciary to build a new building for the
16
  judiciary. We analyzed it and we decided we
17
  would do that. We came before this board for 180
18
  million dollar approval for financing, which you
19 approved.
20
                And building (inaudible) hope to
21 have completed (inaudible) by hopefully June,
22
  June 1st. And the family courts are going to
23 move out of the old Gibraltar building into this
24
  state of the art building.
25
                (Inaudible) and immediate
```

```
surrounding areas, the old building just wasn't
1
  appropriate to treat people that way where
  they're going to be in a much more user friendly
  facility, so we're very happy about it from that
 5
  standpoint.
                The old (inaudible) and now we're
 6
  going to be faced with only condominium units in
  the Gibraltar building, which have a cost of
  carry every year of 3.3 million dollars.
  we've got to do something immediately to get rid
10
11
  of that significant carrier closure.
12
                What we did was (inaudible)
13
  surrounding condominium owners of the building,
14
  so that when they buy our units, they will own
15
  the entire building. (Inaudible) purchase units
16
  and have control of the building, that they can
17
  hopefully turn it into a first class office
18
  facility for a lease to other users.
19
                (Inaudible) concrete tenants for the
20
  building, but they are undertaking conversations,
21
  so we're trying to accomplish two things. Number
22
  one, take (inaudible) and get it to our books,
23
  cost of carry off to the county and hopefully,
  recoup the purchase price from the purchaser
  pursuant to this lease agreement.
```

```
So that's kind of it in a nutshell.
1
2
  And I'm happy to answer any questions with regard
  to the structure itself of the transaction.
 4
                MR. DRAIKIWICZ:
                                 We would hereby
5
  request positive findings in connection with
  project financing, as well as, the county
7
  quaranty.
              Thank you.
 8
                MS. SUAREZ:
                             Appreciate that.
  quess some of the things I would like to kind of
10
  walk through, and Mr. St. John, you might not be
11 familiar with it, but I very much like walking
12
  down the parade of horribles about what could
13
  possibly go wrong, the worst case scenario.
14
                So I guess I'd like to hear a little
15
  bit about if it couldn't be rented out,
16
  especially since they are not, as you said,
17
  concrete tenants lined up.
18
                Is the Improvement Authority going
19
  to be owning the structure? You know, I'm just
20
  trying to figure that all out.
21
                MR. ST. JOHN:
                              If I can, just give
22
  you, we have thought about the same thing that
23
  you're thinking about.
24
                THE COURT REPORTER:
                                     Director, he's
  breaking up so bad. I don't know if he is for
```

```
1
  you.
 2
                MS. SUAREZ:
                             He is.
                                      Mr. St. John,
 3
  can you try one thing for me? Would you mind
  turning your camera off temporarily? Sometimes
4
 5
  that allows us to hear much clearer. I don't
  know why, but it works.
 6
7
            (Discussion held off the record.)
 8
                MR. DRAIKIWICZ:
                                 I can answer that
  question really quickly. The property is going
10
  to be secured by a lease hold mortgage on the
11
  property. So if the payments are not paid on the
12
  property will be foreclosed upon.
13
                And the authority, who is the owner
14
  of the property, did a leasing structure, the
  authority, as the owner, would have the ability
15
16
  to lease out the property on its own as well.
17
                So the authority is the ownership
18
  and they would have the ability to repossess the
19
  property under this lease hold mortgage.
20
                MS. SUAREZ: Mr. St. John, you were
21
  successful.
22
                MR. ST. JOHN: Can you hear me
23
  better?
24
                MS. SUAREZ:
                             Yes.
25
                MR. ST. JOHN: If I may, let me give
```

```
you how we has considered the worse case
  scenario. Pay a million dollars up front, so
 3
  that ameliorates a risk, number one.
 4
                We have a 3.3 million dollar carry,
5
  so theoretically, if they do not default for
  three years, we're even, right?
 6
                                    3.3 is 9.9
  million dollars and we're dead even in terms of
  the exposure and we get the space back.
 9
                Now, getting the space back, as I
  said to you before, Commissioner, it's not a good
10
11 thing because we don't want the space back, but
12
  we already have the risk of that empty space and
13
  our worst case scenario is a million dollars up
14 front, payment.
15
                Depending on how many years they
  pay, we will no longer be carrying the 3 million
17
  dollars a year. And at some point in time, even
18
  if this space is valued less, we're ahead of the
19
  game, so that's the worst case.
20
                MS. SUAREZ: Appreciate that.
                                                Ι
  guess, following up on that, my next question
  might be centered around, it makes more sense to
23
  do it this way than to just try to sell the
24
  building outright?
25
                I'm assuming that was a
```

```
consideration, and one that was obviously turned
  down. Otherwise, you wouldn't be here today.
 3
  can you walk us through that thought process?
 4
                MR. ST. JOHN:
                               Sure.
                                      The owner of
5
  the surrounding condominium units in the
  building, our space has a much greater value than
7
  to a third party who now would be encapsulated by
  the other owners.
 9
                And we -- it was -- our real estate
10
  team, it was our feeling that we could derive the
11
  greatest value by selling the units to the
12
  surrounding encapsulated condominium owners.
13
                MS. SUAREZ: Okay. I appreciate
14
  that. I'm going to open it up to --
15
                MS. RODRIGUEZ:
                                I have a question.
16
                   SUAREZ: Yes. Go right ahead,
                MS.
17
  Miss Rodriquez.
18
                MS. RODRIGUEZ: I'm just trying to
19 make sense of this because I'm thinking about the
20 surrounding buildings, right, and I'm trying to
  wrap my head around -- so the authority owns the
22
  property.
23
                MR. ST. JOHN:
                               I'm sorry to
24 interrupt you. Remember, these are just separate
  floors in a building. It's not separate
```

```
1
  buildings.
2
                MS. RODRIGUEZ: No, no, no.
 3
  understand. I know the Gibraltar building well.
  That's why I'm asking the question.
 5
                MR. ST. JOHN: Okay. Great.
 6
                MS. RODRIGUEZ: My question is, the
  authority is currently the owner, and please bear
  with me. I'm just trying to -- I have a lot of
  things going through my head. The authority is
  the current owner, correct?
10
11
                MR. ST. JOHN: The county owns
12
  certain floors and the authority owns certain
13 floors.
14
                MS. RODRIGUEZ: But the authority is
  looking to improve the whole building or acquire
16 it?
17
                MR. DRAIKIWICZ:
                                 If I may --
18
                MR. GIANTOMASI: Jerome, it's Frank.
19
  Can I take a try at this, Jerome?
20
                MR. ST. JOHN: Sure, Frank.
21
                MR. GIANTOMASI: Frank Giantomasi,
22
  special outside real estate counsel.
23
  perhaps, I can explain it in a way that will be
  very facilitating.
25
                MS. RODRIGUEZ: Please do.
```

```
1
                MR. GIANTOMASI:
                                 Imagine, you know,
2
  the building, right? It's a big rectangle.
  right now, a lot of the units, each floor is a
  different condominium unit.
 5
                A lot of the units are owned by the
  ultimate purchaser that's seeking to buy the
 6
  units from us right now.
                             The rest of the units
  are owned by either the Improvement Authority or
  by the County of Essex.
10
                So certain floors are owned by the
11
  County of Essex, certain floors are owned by the
12
  Improvement Authority. For someone to come from
13
  the outside to buy our units, that's not a
14 realistic eventuality because they would be
15 saddled of having this other group own the rest
16
  of the units. It would still be a shared
17
  building.
18
                MS. RODRIGUEZ: Got it.
19
                MR. GIANTOMASI: And our units are
20
  court rooms. That doesn't have a big market
21
  value to the public.
22
                MS. RODRIGUEZ: Got it.
23
                MR. GIANTOMASI: If our units were
24
  residential, or if our units were commercial
25
  office spaces, that would have an opportunity
```

```
sold to the public. Nobody wants to buy
  courtrooms because the demolition, the retrofit,
  all of that is extraordinary.
 4
                So Essex County, slash, the
5
  Improvement Authority has a unique opportunity.
  Because we're sharing the ownership of this
  building, on a floor by floor basis, with the
  potential purchaser, that purchaser is desirous
  and is probably the only entity that's desirous
  of buying our floors.
10
11
                Once that purchaser gets our floor,
12
  Commissioner, they will then own the entire
13
  building. We have no desire to buy their floors.
  Once we move out, we're done with the building.
15
                So it's a unique opportunity to
16
  take, what I would call, a stranded asset, or
17
  something that could become a stranded asset to
  Essex County and turn it into a money flow, into
18
  a monetization.
19
20
                And I do want to say one last thing,
  to exemplify further what Jerome articulated
  earlier in terms of Commissioner's Suarez's
22
23
  request.
24
                In my opinion, this is a great deal.
  Even the worst case scenario is a great deal for
```

```
Essex County because the worst case scenario is
  we got a million dollars into our budget, free,
  fresh new cash.
 4
                We get whatever rent they're going
5
  to pay during time of occupancy before worst case
             Hopefully, they'll do demolition and
 6
  scenario.
  we'll get floors back in a demoed condition, we
  don't have to spend that money.
 9
                And the even better thing is, that
  we will now save an operating expenses, on an
  annual basis, 3.3 to 3.6 million dollars a year.
12
  So your question is well caught from my
13
  perspective as a specialist in real estate and in
14
  commercial condominiums in Newark and throughout
15
  the state of New Jersey.
16
                But really, this is a genius deal
17
  for the County of Essex and an opportunity that
18
  we urge you to approve because it does nothing
19
  but make us better financially. If the job is to
20
  make sure that we're doing things that make the
  government a better financial unit, this is that
21
22
  deal, in the worst case scenario, Commissioner
23
  Suarez.
24
                In the best case scenario, we
  eliminate 3.3 to 3.6 million dollars in operating
```

```
expenses forever, get a million dollars up front
  and ultimately pass the balance of the money and
  we move forward happily ever after to a brand new
  court facility that's much more efficient, has
  less security positions and will operate cost
  reduce the county's budget on a year to year
           I hope I wasn't too long winded.
  that help, Commissioner?
 9
                MS. RODRIGUEZ: You were very
10
  thorough.
             Yeah, that helps me. You were very
11
  thorough.
12
                MR. DRAIKIWICZ: After hearing that,
13 Frank, I want to buy the bonds.
14
                MS. SUAREZ:
                            Thank you very much for
15
  that.
         I do not have any other questions or
16
  comments. Are there any other questions or
17
  comments from the board or members of the public?
18
  Okay.
19
                Then hearing none, I'm going to ask
20
  for a motion to issue positive findings on the
  project financing and the county guaranty.
22
                MR. CLOSE:
                            So moved.
23
                MS.
                   RODRIGUEZ:
                                Second.
24
                MR. BENNETT: Mr. Close and Miss
25
  Rodriguez. Miss Suarez?
```

102

```
1
                MS. SUAREZ: Yes.
 2
                MR. BENNETT: Mr. Close?
 3
                MR. CLOSE:
                          Yes.
 4
                MR. BENNETT: Mr. Avery?
 5
                MR. AVERY:
                           Yes.
                   BENNETT: Miss Rodriquez?
 6
                MR.
 7
                MS. RODRIGUEZ:
                                Yes.
 8
                MR. BENNETT: Mr. Jackson is
 9
  recused.
           Motion is approved.
10
                MR. DRAIKIWICZ:
                                 Thank you, Director
  and Commissioner and board. Appreciate it.
                MR. ST. JOHN:
12
                               Thank you.
13
                MS. SUAREZ: Of course.
                                         Best of
14
  luck. The next applicant appearing before the
  board today is the Cumberland County Improvement
16 Authority.
17
                MR. WINITSKY: Good afternoon.
                                                Jeff
18
  Winitsky from Parker McCay. We're bond counsel
19
  to the Improvement Authority. Also joining us
20
  today is Jerry Velazquez who's the president and
21
  chief executive officer of the Improvement
  Authority; Anthony Inverso from Phoenix Advisors
23 who's financial advisor to the Improvement
24 Authority. And I'm not who else might be on from
25
  our team. Is anybody else?
```

```
MR. INVERSO: I don't think we
1
 2
  expected anyone else.
 3
                MR. WINITSKY: Okay. So anybody who
 4
  needs to be sworn in, go ahead and do so.
 5
                (At which time those wishing to
  testify were sworn in.)
 6
                MR. WINITSKY:
                               Thank you. So the
  authority is here today seeking positive findings
  pursuant to N.J.S.A. 40A:5A-6 to issue up to
  4,825,000 of its solid waste revenue bonds.
11
                The proceeds of those bonds will be
12
  utilized by the authority to develop and
13
  construct additions to its existing
14
  administration building located at the solid
15
  waste complex landfill in Millville, in addition
16
  to, undertaking complete a bunch of interior and
17
  exterior improvements.
18
                I'll get into those in a second.
                                                   Ιn
19
  addition, they're adding what's called a drop off
20
  site for contractors that come up to the site to
21
  drop of their loads, et cetera. So it's a more
22
  streamlined better IT, et cetera, associated with
23
  that.
24
                So what the authority intends to do
  here, and Jerry Velazquez is on. He can get you
```

```
a little bit more design if you need it or want
       They're going to do vertical improvements
  for about 2600 square feet.
 4
                They're also going to do, as I
5
  mentioned, exterior and interior improvements and
 6
  renovations. This will add, obviously, new state
7
  of the art space.
 8
                We're going to have general office
  space, conference rooms, bathrooms, custodial
10
  space, storage space, updated HVAC, electrical
11 and fire suppression, site utilities, et cetera.
12
                So it's really a full rehab, in
13
  addition to, the authority's existing
  administration building. The bonds would be
15
  issued pursuant to the authority's existing
  general bond resolution for which all of their
16
17
  solid waste bonds are issued.
18
                Bonds issued under that resolution
19
  are secured by revenues generated by the solid
20
  waste complex. Unlike some other or most of
21
  their other solid waste bonds, these particular
22
  bonds will not be quaranteed by the county.
23
  Oftentimes they are.
24
                In this case, they are not.
  don't need to be. And I'll explain why in a
```

```
second.
            Because of the size of the bonds, in
1
  lieu of doing a full public offering, we went and
  solicited proposals for direct purchase from a
  few banks.
 4
 5
                We got, what we believed to be, very
 6
  competitive proposals and have had preliminary
7
  awarded of the bonds to Century Savings Bank at a
  fixed interest rate of 4.328 percent, which is
  well in line, and in fact, probably below where
10
  the market is trading right now.
11
                The market has been a little crazy
12
  of late, so we're happy to have a fixed rate.
13
  The bonds are going to be amortize over a period
14
  of 10 years with level annual debt service.
15
  expect to capitalize interest for that first
16
  year.
17
                That is so because we've got some
18
  bonds that fully mature in 2026.
                                     So this is
19
  really going to wrap around that and will have
20
  little to no effect on the authority's revenue or
21
  rates.
22
                So that's the quick and dirty.
                                                 Ι
23
  know we're running late, so I wanted to run
24
  through it as quickly as I could.
                                       If you've got
25
  questions about the project or questions about
```

```
the financing in particular, you've got Jerry and
  Anthony on to answer anything that you might
 3
  have.
 4
                MS. SUAREZ:
                             Thank you very much.
                                                    Ι
5
  appreciate the thorough presentation. I'm going
 6
  to open it up to questions or comments from the
7
  board or members of the public.
 8
                           Jeff, the county is
                MR. CLOSE:
  going to provide a guaranty on the financing for
10
  this particular?
11
                MR. WINITSKY: Yeah.
                                      It's not
12
  necessary because of the size and we've got a
13
  direct purchaser. And we, obviously, when we
14
  went out to solicit, we sort of asked the
15
  question, is that something you needed to bolster
  the credit here. And the answer was no.
17
                The solid waste facility runs
18
  extremely efficiently, has excellent revenue
19
  streams. And in fact, when we issue bonds, under
20
  our general bond resolution, we have tests right
21
  that have to say, you have to generate a certain
22
  amount of revenue.
23
                You have to do a forward looking
24
  statements to make sure that it will support any
25
  new debt. So given all of that, and sort of
```

```
security collateral wasn't required, so the
  county is happy not to have to guaranty if they
  don't need to. In this case, they don't have to.
 4
                MR. CLOSE:
                            Thanks for the update
5
  and clarification with that. Appreciate that.
 6
                MR. WINITSKY:
                              Yep.
 7
                MS. SUAREZ:
                             Any other questions or
8
  comments?
             Hearing none, I'm going to ask for a
  motion to issue positive findings in an amount
  not to exceed $4,825,000.
11
                MR. AVERY: So moved.
12
                MS. RODRIGUEZ:
                                Second.
13
                MR. BENNETT: Mr. Avery and Miss
14
  Rodriquez.
              Miss Suarez?
15
                MS. SUAREZ:
                            Yes.
                MR. BENNETT: Mr. Close?
16
17
                MR. CLOSE: Yes.
                MR. BENNETT: Mr. Avery?
18
19
                MR. AVERY:
                           Yes.
20
                MR. BENNETT: Miss Rodriquez?
21
                MS. RODRIGUEZ:
                                Yes.
22
                MR. BENNETT: Mr. Jackson?
23
                MR. JACKSON: Yes.
24
                MR. BENNETT: Motion approved.
25
                MR. WINITSKY: Thank you very much.
```

```
MS. SUAREZ: Thank you. The final
1
2
  applicant appearing before the board today is the
  Englewood Housing Authority.
 4
                MR. MAYER: Good afternoon,
5
  Commissioner.
 6
                MS. SUAREZ: Good afternoon.
 7
                MR. MAYER: How you doing? You're
8
  at the end of your agenda. You made it.
 9
                MS. SUAREZ:
                            Yes.
                                   So close.
10
                MR. MAYER: I see Mr. Katchen.
                                                 Ι
11
  see Mr. Nyikita.
                     I don't see Mr. Senande.
12
                UNKNOWN SPEAKER:
                                  Yes, he's here.
13
                MR. MAYER:
                           And Josh. Could you
14
  please raise your right hand and please have
  these people sworn in.
15
16
                (At which time those wishing to
17
  testify were sworn in.)
18
                MR. MAYER:
                            We're serving as bond
19
  counsel to the Englewood Housing Authority.
20
  We're before you today seeking positive findings
21
  for a not to exceed 15 million dollar Housing
22
  Authority loan or revenue bonds and also seeking
23
  approval for the private sale of those bonds to a
24 local bank.
25
                I know your staff and you have taken
```

```
some time on the application. Thank you for
         This is the Vincent Tibbs senior building
  located in Englewood on 11 North State Street was
  under water after Hurricane Ida.
 5
                They've been working on
                       They have support from FEMA,
 6
  rehabilitating it.
  insurance provider, the County of Bergen.
  this 15 million dollars is expected to fill the
  rest of the costs.
10
                Domingo should be able to provide
11
  you with a description of the project, although I
12
  know I see he's done an email to your staff, but
13
  it's a comprehensive rehabilitation of the
14 building.
15
                Bill Katchen is the authority's
  accountant, very familiar with the finances of
17
  the authority. And Josh, of course, is the
18
  authority's municipal advisor.
19
                With that, I think I'll open it up
20
  to your questions, Commissioner, and see where
  you want to go with people we have on the line.
22
                MS. SUAREZ: Yeah, absolutely.
23
  one of the questions that I did have was just
  understanding the level flood that this is
  actually or intended to protect against. I know
```

```
people talk about this in 100 year storm, which
  is what we saw in the wake of Sandy, but do we
  have that information?
 4
                MR. MAYER:
                            Domingo?
 5
                              In terms of the level
                MR.
                    SENANDE:
 6
  of flood, it was unprecedented. The building was
7
  build in 1976 and the building has never flooded.
 8
                All the mechanical systems were
  designed to go in the basement, which was filled
10
  with 20 feet of water, so this was likely a 500
11 year event. FEMA has provided a substantial
12
  dollars to mitigate any future losses.
13
                So we're receiving over 6 million
14
  dollars and have engineered the project to
15
  withstand any future storms, including
  essentially, sealing the first floor and the
16
17
  basement from any water penetration and also
18
  having flood barriers at all the entrances.
19
                In addition, we had 22 apartments on
20
  the ground floor. HUD has allowed us to
21
  eliminate those 22 apartments, so that future
22
  residents aren't impacted by any potential
23
  flooding in the future.
24
                So we are taking every step
25
  possible. The plan was approved by FEMA in terms
```

```
of the mitigation against any future damages.
  And really, we have a valued engineer or anything
  out of the project, so we're going to be
 4
  resilient as possible.
 5
               MS. SUAREZ: And thank you for that.
 6
  Is this project actually going to be doing
  anything for the municipality's affordable
  housing obligation?
 9
               MR. SENANDE:
                              We are. We're public
  housing, 152 units. So we are eliminating 22
11
  units. The agreement we're working with HUD.
  HUD is requiring us to replace those 22 units
13
  within the municipality as best we can over the
14 next few years. So we'll be working hand in hand
15 with developers and looking for opportunities to
  place those units in the community.
17
               MS. SUAREZ:
                           Okay. Understood.
                                                 Any
18
  other questions or comments before I keep going?
19
               MR. JACKSON: One question.
                                           Do you
20
  get credit for the -- I know some of the tenants
21
  that were already in permanent housing. Are you
22
  going to get credit toward your 22 for those?
23
  Because you actually have provided some permanent
  housing for some of the tenants.
                                    Are you going
25
  to get any credit for that?
```

```
1
               MR. SENANDE: So the displaced
 2
  tenants that were in the building at the time of
  Hurricane Ida. We placed them in several
              Fellow housing authorities helped us
 4
  locations.
  out by opening up their buildings to us.
 6
               We also provided, anyone that wanted
7
  one, a Section 8 voucher and they rented in the
8
  community. So they are -- it doesn't impact the
  obligation of the town positively or negatively,
10
  they just have a tenant based voucher and they're
11
  in the community.
12
               Everyone's welcome back, but we do
13
  believe maybe only half of the original residents
  are coming back to the property.
15
               MR. JACKSON: Okay.
                                    Yeah, I just
  need to be fair to give you some credit to what
17
  you've already done. But it's just an editorial
18
  comment.
19
               MS. SUAREZ: One other thing I
20
  wanted to kind of run through quickly. It looked
21
  like the excess revenues or operations in about
22
  two years ago, weren't much. So annual debt
23
  service on this, what we're estimating a little
  over a million? Just trying to figure out how
  we're bridging the gap.
```

```
MR. SENANDE: I'll turn it over to
1
 2
  our accountant, Bill Katchen.
 3
                MR. KATCHEN:
                              Thank you.
                                           So in
  2016, the authority converted under a new HUD
  program titled the Rental Assistance
  Demonstration Grant.
 6
                Under that program, the rent was set
8
  to be increased annually under what's called an
  OCAF, Operating Cost Adjustment Factor, which is
10
  what we have lived by since that point.
11
                HUD has agreed, because of the
12
  unique disaster that occurred here, to reset our
  rents at the current fair market rents that are
13
14 in existence in the City of Englewood.
15
                So we will receive a dramatic
  increase in revenue, not on the backs of the
17
  tenants.
            They will continue to pay 30 percent of
18
  their adjusted gross income towards rent, no more
19
  than that.
20
                But the battle to be, through rental
  assistance, provided directly from the federal
22
  government. As recent as a week ago, we had a
23
  call with HUD -- we're the process of finalizing
  the agreement for the increased revenue stream.
25
                But as recent as a week ago, HUD
```

```
confirmed on a call, central Washington, as to
  what those rents will be and that's what's been
  included in the cash flows.
 4
               MS. SUAREZ: Okay.
                                    Thank you for
5
  that.
                   KATCHEN: You're welcome.
 6
               MR.
 7
               MS. SUAREZ: My last question, just
  kind of revolved just a little bit around the
  private sale. So can you walk the board through
10
  the cost savings, both immediate and long term,
11
  of doing this through private sale?
12
               MR. MAYER:
                           Josh?
13
               MR. NYIKITA: Sure. I'll jump in on
14
  that one. So I know this is a question Nick had
  raised earlier. So the private sale, affords a
15
  number of benefits to the authority in this case.
17
                I guess first off, a little
18
  background, the authority doesn't have any
19
  outstanding public bonds. They're not a frequent
  issuer of debt at all.
20
21
               They have a small mortgage with
22
  Connect One, so there is not relationship
23
  already, which I think helped lead to relatively
  favorable terms on the term sheet that we
  received from Connect One.
```

```
We're able to achieve a fixed rate
1
2
  over a 20 year period even though the
  amortization will be for a 30 year amor. We're
  able to lock in a rate for a 20 year period,
  which is considerably longer than you often see
  on a lot of direct purchases or private sales of
 6
7
  bonds.
 8
                So we're able to mitigate the
  interest rate risk, which would normally be
10
  associated with a direct loan, in this case, by
11 locking in for 20 years. The rate that we're
12
  getting currently, it's about 575.
13
                That will be adjusted and locked in
14
  shortly before we go to closing, so it will
15 likely be lower based on where rates are now,
16
  relative to when we got the initial indication,
17
  but it will fluctuate again until we lock that in
18
  right before closing.
19
                But in looking at comparable sales
20
  and the market of other Housing Authority deals,
21
  the rate itself is commensurate with what we're
22
  seeing in the market place.
23
                So basically have a wash on interest
24
  rates and we're avoiding some of the costs
  associated with doing a public sale, additional
```

```
legal fees, avoidance of the rating fee,
  avoidance of posting a preliminary official
  statement and continuing disclosure.
 4
                It's effectively a similar rate to
5
  what we think we would achieve on a public sale,
  if not better, frankly, because it's a non rated
7
  deal.
 8
                MS. SUAREZ:
                             Okay.
                                    Thank you that.
  You even answered by would have been subsequent
10
  questions. I appreciate that.
11
                MR. NYIKITA:
                              Sure.
12
                MS. SUAREZ: That's it for me.
                                                 Any
13
  other questions or comments from the board or
  anyone from the public? Hearing none, I'm going
14
  to ask for a motion to issue positive findings in
15
  an amount not to exceed 15 million dollars.
16
17
                MS. RODRIGUEZ:
                                I make a motion.
18
                MR. BENNETT: Commissioner, I want
19
  to interject. Your motion also includes --
20
  you're asking for a motion to approve the private
21
  sale?
22
                MS. SUAREZ: Yes.
23
                           Thank you, Nick.
                MR. MAYER:
24
                MR. BENNETT: I have Miss Rodriquez
  making that motion.
25
```

```
MR. AVERY: Second.
1
 2
                MR. BENNETT: And Mr. Avery second.
 3
  Miss Suarez?
 4
                MS. SUAREZ: Yes.
 5
                MR. BENNETT: Mr. Close?
                MR. CLOSE: Yes.
 6
 7
                MR. BENNETT: Mr. Avery?
 8
                MR. AVERY: Yes.
 9
                MR. BENNETT: Miss Rodriguez?
                MS. RODRIGUEZ:
10
                                Yes.
                MR. BENNETT: And Mr. Jackson?
11
12
                MR. JACKSON: Yes.
13
                MR. BENNETT: Motion approved.
14
                MR. MAYER: Thank you very much
  everybody, and particularly you, Director and
  your board.
                Thank you.
17
                MS. SUAREZ: Of course. Best of
18
  luck with the project. I believe that concludes
19
  the agenda for today. So I'm going to ask for a
20
  motion to adjourn.
21
                MR. CLOSE: So moved.
22
                MS. RODRIGUEZ:
                                Second.
                                        Miss
23
  Suarez?
24
                MS. SUAREZ:
                            Yes.
25
                MR. BENNETT: Mr. Close?
```

```
1
                 MR. CLOSE: Yes.
 2
                 MR. BENNETT: Mr. Avery?
 3
                 MR. AVERY: Yes.
 4
                 MR. BENNETT: Miss Rodriguez?
 5
                 MS. RODRIGUEZ: Yes.
                 MR. BENNETT: And Mr. Jackson?
 6
 7
                 MR. JACKSON: Yes.
 8
                 MR. BENNETT: Motion approved.
                                                   Wе
 9
  are adjourned.
10
                 (Hearing Concluded at 1:36 p.m.)
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1	CERTIFICATE
2	
3	I, LAUREN ETIER, a Certified Court
4	Reporter, License No. XI 02211, and Notary Public
5	of the State of New Jersey, that the foregoing is
6	a true and accurate transcript of the testimony
7	as taken stenographically by and before me at the
8	time, place and on the date hereinbefore set
9	forth.
10	I DO FURTHER CERTIFY that I am neither a
11	relative nor employee nor attorney nor council of
12	any of the parties to this action, and that I am
13	neither a relative nor employee of such attorney
14	or council, and that I am not financially
15	interested in the action.
16	
17	
18	
19	
20	ADTC.
21	Lauren M. Etier
22	
23	Notary Public of the State of New Jersey
24	My Commission Expires June 30, 2026
25	Dated: November 21, 2024

l A			
	accurate 37:9	24:4 29:19	affordable
a.m1:14	62:2,10,16	41:20 42:4	111:7
a/k/a 35:21	87:5 119:6	45:9 73:9	affords 114:15
ability 47:14	accurately	78:6	afternoon
51:10 68:21	62:17	addressed	14:25 59:11
74:3,9 77:20	achieve 115:1	34:17	66:4 91:5
84:25 94:15	116:5	adjacent 78:17	102:17 108:4
94:18	acknowledge	78:19 84:2,8	108:6
able 17:13	7:1 12:8	adjourn 117:20	age 37:14
32:23 33:7	Aconi 43:15	adjourned	agenda 108:8
36:25 37:6	acquire 74:9	118:9	117:19
38:1 39:19	78:17 85:23	Adjournment	aggressive
46:8 47:9	85:23 90:6	3:13	26:1
58:19 80:24	97:15	adjusted	ago 63:21 80:1
85:25 109:10	acquiring 90:9	113:18	80:1 112:22
115:1,4,8	acquisition	115:13	113:22,25
ABM 54:22,24	9:7 10:3	Adjustment	agree 32:24
55:20 56:3	79:4 84:2	113:9	45:7
58:7,11,16	90:13	administra	agreed 6:2
59:5 , 12	Act 55:13	43:14 47:10	25:1 113:11
60:16	56:19 61:16	58:18 60:8	agreement 19:7
absent 4:14,20	action 75:15	103:14	19:24 31:8
5:19	119:12,15	104:14	68:13 92:25
absolutely	actively 12:25	Administra	111:11
24:13 59:10	actual 13:16	6:1	113:24
109:22	58:9 59:9	administrator	ahead 23:20
abstain 14:19	62:3,5	8:13 15:14	95:18 96:16
Acampora 66:14	add 73:23	19:6 28:3	103:4
69:9	104:6	42:17 47:22	aid 56:9,10
accept 5:24	added 39:3	54:17 55:17	57:15
accepting 72:8	adding 103:19	57:8 66:13	ALAN 2:5
accepts 52:6	addition 90:19	69:8 71:9	Alfieri 71:4
access 84:5,7	103:15,19	adopt 4:7 18:8	allege 31:22
accommodate	104:13	adopted 67:21	31:24 32:1
78:19	110:19	67:21	allocate 11:6
accomplish	additional	advise 87:22	allocated 11:3
64:1 80:24	11:2,10 39:2	advised 23:6	11:12
92:21	64:21 78:18	advisor 28:11	allocation
accomplishing	78:25 79:12	54:21 102:23	58:20
24:24	80:18 82:25	109:18	allow 9:18
account 22:12	83:1,6 84:1	advisors 66:15	allowed 110:20
49:17	84:12 90:20	68:20,20	allowing 86:19
accountant	115:25	69:9 102:22	allows 94:5
109:16 113:2	additions	Affairs 1:2,10	alongside 8:12
accumulate	103:13	affect 25:7 81:14	alternative
36:25	address 18:21	01:14	18:17 85:13

ameliorate	21:16 37:23	applicant 8:2	29:10
41:21	41:11	8:7 15:2	approval 8:24
ameliorates	anticipating	27:20 54:1	9:6,8,24
95:3	18:2 20:21	66:1 70:25	15:10 16:7
amend 85:15	22:6	73:21 89:9	59:19,22,24
American 56:8	anybody 18:21	102:14 108:2	61:12 66:25
amor 115:3	34:12 35:12	application	74:14 91:18
amortization	51:14 102:25	7:24 8:4,25	108:23
115:3	103:3	28:18 29:5	approvals 56:2
amortize	anymore 34:6	33:11 41:15	56 : 17
105:13	anyway 59:2	61:25 62:5	approve 5:4
amount 9:4	apartments	69:13 72:8	26:17 52:23
13:19,24	39:11 41:1	77:16 85:15	61:11 65:3
18:13 31:11	110:19,21	89:12 , 21	69:4 70:3
31:18 38:16	apologize 63:2	109:1	84:19 87:24
40:10 41:10	74:19	applications	100:18
41:16 50:5	apparatus 9:4	7:21	116:20
60:11 62:24	9:10,14,22	appointed	approved 4:22
72:9 88:13	10:8,13,18	63:21	5:21 6:16
90:3,18	10:24 11:2,5	appraisals	7:16 9:16
106:22 107:9	11:12,25	75:22	11:14 14:22
116:16	12:9,21	appreciate	18:14 27:12
analysis 32:3	13:24	12:19 22:20	29:5 53:13
68:11 74:7	apparatuses	23:15 26:14	55:22 65:20
80:25	13:11	27:19 34:14	67:19 70:20
analyzed 91:16	appeal 28:23	37:16 44:3	79:25 89:4
animal 60:9	28:24 29:8,9	44:18 47:3	91:19 102:9
annual 56:13	29:12 33:9	50:24 51:3	107:24
60:16 68:23	34:1 35:24	51:11 53:18	110:25
100:11	37:5 45:19	53:20 54:14	117:13 118:8
105:14	48:1,3 50:20	61:23 65:23	approximate
112:22	51:15,21	69:12 72:8	17:4
annually 113:8	appeals 29:16	93:8 95:20	approximately
answer 8:14	33:1 34:23	96:13 102:11	56:5 61:6
34:10 38:1	36:5 47:2,6	106:5 107:5	68:15 77:1
69:10 73:17	52:8,12,19	116:10	April 57:25
93:2 94:8	appear 8:5	appropriate	Archer 55:7
106:2,16	appearing2:1	35:24 92:2	area 9:13 76:1
answered116:9	7:25 8:7	appropriated	85 : 24
Anthony 102:22	15:2 54:1	29:11	areas 92:1
106:2	66:1,23 89:9	appropriation	argument 51:2
anticipate	102:14 108:2	16:10 17:22	52:3
16:22 17:13	appears 8:2	29:17 , 23	arguments 50:1
38:13	25:5	36:5,17	arose 16:24
anticipated	appetite 81:13	appropriat	art 91:24
16:11,21	apples 51:19	16:23 28:20	104:7
, <u>-</u>	••		

	I	I	1
articulated	28:7 42:4	71:22 90:19	В
99:21	55:7 119:11	104:13,15	back 20:22
aside 20:14	119:13	105:20	29:19 34:14
asked 5:3,24	attorneys	109:15,18	35:17 36:10
6:19 7:1	63:25	available	37:15 42:13
77:16 91:14	audio 7:25	56:23 , 25	43:2 57:17
106:14	audit 41:16	Avenue 28:24	57:18 58:3
asking 33:25	43:4,10 44:2	29:25 30:3	64:7,17,23
34:5 50:7,23	44:21 63:18	35:16 , 21	74:13 82:9
51:21 78:11	64:8,12 67:7	avenues 20:3	82:23 88:2
82:7 85:5,19	67:8 69:19	average 29:2	95:8,9,11
97:4 116:20	69:22 , 24	33:12,15,22	100:7 112:12
aspect 36:14	auditor 15:15	39:6 45:17	112:14
71:15	15:18 27:24	45:20 47:20	background
aspects 79:17	54:20	48:19,23	7:23 31:5
assembled 45:8	audits 43:8	49:9 50:14	114:18
assessment	57:17 , 22	57:2 80:21	backs 113:16
39:7 45:13	58:2,15,16	Avery 2:5 4:10	bad 93:25
49:10 50:19	59:13 63:15	4:12,17,18	balance 101:2
asset19:1	August 9:5	5:9,11,16,17	balances 22:24
26:18 99:16	16:9 18:3	6:6,8,12,13	bang 9:18
99:17	authorities	7:5,7,12,13	bank 12:3
assets 15:12	112:4	14:9,11,15	105:7 108:24
16:8	authority 3:9	14:16 26:19	banks 105:4
assist19:19	3:10,11,12	26:21 27:1,2	Barberio 28:2
19:21	71:1,6,8,13	53:7,8 65:8	36:13 37:8
assistance	72:13 73:3	65:10,14,15	37:12,25
113:5,21	77:1 79:6,14	70:5,14,15	38:3 40:21
assistant	79:15,18	87:7 88:23	41:22 44:4
42:22,24	80:2,8 81:20	88:24 102:4	53:15,17
43:3	82:5 87:13	102:5 107:11	Barney 8:12
associated	87:17 89:11	107:13,18,19	9:21 10:6,7
60:24 77:8	89:18 90:2	117:1,2,7,8	13:8,14 14:2
103:22	90:13 93:18	118:2,3	14:24
115:10,25	94:13,15,17	avoid 23:23	barriers
assume 22:6	96:21 97:7,9	avoidance	110:18
25:9	97:12,14	116:1,2	
assuming 23:13	98:8,12 99:5	avoiding 83:9	barring 64:20 base 21:18
48:19 76:10	102:16,19,22	115:24	22:3,6 25:8
95:25	102:24 103:8	award 32:7,12	25:14
Atlantic 50:10	103:12,24	58:12	based 34:6
51:1	108:3,19,22	awarded 31:12	67:7 87:1
attention	109:17 113:4	105:7	112:10
23:11 44:23	114:16,18	aware 9:15	115:15
45:1	115:20	17:12	Baselice 71:7
attorney 15:7	authority's		72:6 73:19
			12:0 /3:19

			1490 123
85:21 86:7	5:21 6:7,10	100:19,21	61:20 63:11
87:19 88:4	6:12,14,16	100:19,21	65:22 66:2,2
89:5	1		•
	7:7,10,12,14	beyond 83:12	66:23 67:1,6
baseline 59:16	7:16 14:10	86:22 87:13	67:11,21,23
basement 110:9	14:13,15,17	bid 58:4,10	68:11,15,18
110:17	14:20,22	bidding 11:21	69:3,4,16
basic 44:22	26:21,24	bids 11:22	70:22 71:3
basically	27:1,3,5,12	Bier 72:23	71:23 72:7
17:21,25	53:2,5,7,9	74:20 78:5,6	72:23 74:13
59:15 115:23	53:11,13	78:8,10	74:17,22
basis 5:6	65:9,12,14	80:23 81:16	75:1,15
61:13 99:7	65:16,18,20	81:18 82:21	77:25 79:24
100:11 101:7	70:7,10,12	83:4,14,25	80:8 81:13
bathrooms	70:14,16,18	85:14	82:14,24
104:9	70:20 72:7	big 48:5 98:2	83:2 84:15
battle 113:20	75:4,8,10,16	98:20	84:24 85:6
bear 97:7	84:22,24	bigger 29:18	86:4,5,11,15
befall 64:21	88:18,21,23	bill 28:1	86:17 , 25
began 57:25	88:25 89:2,4	48:19,23	87:4 88:5,11
behalf 15:9	101:24 102:2	109:15 113:2	89:10 91:6
27:14 66:23	102:4,6,8	billing 21:23	91:17 101:17
71:4	107:13,16,18	billion 35:19	102:11,15
believe 15:3	107:20,22,24	bit 23:17	106:7 108:2
18:3 19:5	116:18,24	25:14 31:4	114:9 116:13
21:9,10	117:2,5,7,9	34:22 37:19	117:16
25:23 28:5	117:11,13,25	41:23 42:14	board's 67:13
29:7,13 36:7	118:2,4,6,8	51:22 55:16	67:20 69:7
39:16 40:4	Bergen 3:9	77:13 93:15	Bob 85:14
42:8 63:20	30:12 40:18	104:1 114:8	body 18:12
66:11 70:7	71:1,5,5	blow 46:9	23:6 27:15
80:23 87:1	79:24 109:7	board1:5 3:8	36:11 47:11
112:13	best 15:1	4:6,25 5:2,3	47 : 21
117:18	18:16 24:17	5:5,23,23	bolster 106:15
believed 105:5	27:19 30:22	6:18,19,25	bond 28:1,19
believes 30:21	32:6 46:22	8:8 9:15	28:22 34:7
Belinda 72:22	51:9 53:16	14:5 15:2	52:24 55:7
Bell 66:12	53:22 65:25	16:8 21:19	55:12,12
69:7,21,22	70:24 89:8	23:19 24:10	56:19,20
benefit 46:10	100:24	27:16,20,23	60:23 61:11
48:10	102:13	30:4 31:4	61:13,15,17
benefits 49:18	111:13	34:11 44:16	71:21 72:22
114:16	117:17	50:7,23 52:5	89:17 102:18
Bennett 2:13	better 10:25	54:1 55:22	104:16
4:1,11,14,17	12:14 19:6	57:11,23	106:20
4:19,22 5:11	26:6 43:7	58:12 59:6	108:18
5:14,16,18	94:23 100:9	60:8 61:11	bonds 55:11,14
	•	•	

56:7,12,18 bottom 46:23 48:7 91:15 C 56:19 57:1 61:12,14,15 71:14,15 110:7 C 65:3,6 68:10 71:14,15 73:13,14 30:14 31:17 68:12,17,25 69:5 70:4 BPU 58:17 40:23 54:22 64:6 90:3,19,20 59:21,23 55:20 56:9 64:6 90:24 101:13 67:19,19 56:11 60:5 64:6 103:10,11 68:24 60:10,14 68:3 72:18 104:14,17,18 101:3 79:5 80:6 84:8,12 90:7 105:1,7,13 breach 31:7 90:8 91:9,15 621ls 8:5 106:19 108:22,23 76:2,18 91:20,23,24 8:5 103:19 108:22,23 114:19 115:7 briefly 45:14 92:16,20 95:24 96:6 66:25 48:5 92:22 briefly 45:14 briefly 45:14 99:13,14 54:4,7,12,15 borough 3:5,6 15:3,7,7,10 42:12 99:13,14 54:16 55:4,6 16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18 19:13,14,16 6
56:19 57:1 61:12,14,15 71:14,15 builders 30:3 30:14 31:17 calculated 31:17 call call 31:17 call
61:12,14,15 65:3,6 68:10 68:12,17,25 69:5 70:4 90:3,19,20 90:24 101:13 103:10,11 104:14,17,18 104:21,22 105:1,7,13 105:18 106:19 108:22,23 114:19 115:7 books 37:5 48:5 92:22 born 35:18 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 10:13 10:14 10:14 10:15 10:13 10:14 10:14 10:15 10:13 10:14 10:14 10:15 10:13 10:14 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:13 10:14 10:14 10:13 10:14 10:14 10:15 10:14 10:15 10:14 10:15 10:11 10:
65:3,6 68:10 68:12,17,25 69:5 70:4 90:3,19,20 90:24 101:13 103:10,11 104:14,17,18 104:21,22 105:18 106:19 108:22,23 114:19 115:7 books 37:5 48:5 92:22 born 35:18 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 16:18 18:5 16:11 17 18:13,14 18:13 18:17 18:13 18:17 18:117 18:12,14 18:13 18:14 18:15 18:15 18:17 18:18 18:17 18:18 18:17 18:18
68:12,17,25 76:20 69:5 70:4 BPU 58:17 40:23 54:22 64:6 90:3,19,20 59:21,23 55:20 56:9 64:6 90:24 101:13 67:19,19 56:11 60:5 69:16 113:23 103:10,11 68:24 60:10,14 68:3 72:18 14:1 104:21,22 101:3 79:5 80:6 8:5 103:19 105:1,7,13 breach 31:7 84:8,12 90:7 113:8 106:19 Brian 71:3 90:8 91:9,15 63:18 8:2 108:22,23 76:2,18 91:20,23,24 92:16,20 14:19 115:7 95:24 96:6 96:25 97:3 books 37:5 112:25 95:24 96:6 94:4 born 35:18 briefly 45:14 97:15 98:2 63:4,7,12,15 born 35:18 briefly 45:14 99:13,14 54:16 55:4,6 bring 21:15,21 99:13,14 54:16 55:4,6 15:3,7,7,10 42:12 99:13,14 55:7 60:20 15:12,14 104:14 109:2 61:8 62:18
69:5 70:4 BPU 58:17 40:23 54:22 64:6 90:3,19,20 59:21,23 55:20 56:9 621 35:17 90:24 101:13 67:19,19 56:11 60:5 99:16 113:23 103:10,11 68:24 60:10,14 68:3 72:18 79:5 80:6 104:21,22 101:3 79:5 80:6 85:5 103:19 114:1 105:1,7,13 breaking 93:25 84:8,12 90:7 85:5 103:19 113:8 105:18 breaking 93:25 90:8 91:9,15 621ls 8:2 621ls 8:2 106:19 Brian 71:3 91:20,23,24 821ls 8:2 62mden 66:25 62mden 66:25 62mera 8:4 94:4 62mera 8:4 94:4 62mera 8:4 62:20 62:25 97:3 63:25 97:3 63:25 97:3 63:25 97:3 63:25 97:3 63:25 97:3 63:25 97:3 63:25 97:3 63:26 63:20 63:20 63:24 63:26 63:20 63:24 63:26 63:26 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27 63:27<
90:3,19,20 90:24 101:13 103:10,11 104:14,17,18 104:21,22 105:1,7,13 106:19 108:22,23 114:19 115:7 books 37:5 48:5 92:22 born 35:18 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 90:21,23 67:19,19 68:24 60:10,14 68:3 72:18 79:5 80:6 84:8,12 90:7 90:8 91:9,15 90:8 91:9,15 90:8 91:9,15 90:21,8,13,15 92:16,20 95:24 96:6 96:25 97:3 97:15 98:2 Canden 66:25 Camden 66:25 Camden 66:25 Camden 66:25 Camden 66:25 Camden 66:25 Camden 66:25 Candor 37:17 52:20 Cantalupo 54:3 54:4,7,12,15 54:16 55:4,6 55:7 60:20 61:8 62:18
90:24 101:13 67:19,19 68:24 60:10,14 99:16 113:23 114:1 104:14,17,18 brand 40:14 68:3 72:18 79:5 80:6 84:8,12 90:7 13:8 105:18 breaking 93:25 90:8 91:9,15 106:19 Brian 71:3 92:16,20 93:25 48:5 92:22 brief 91:6 bring 21:15,21 98:17 99:7 54:4,7,12,15 55:7 60:20 61:8 62:18
103:10,11 104:14,17,18 104:21,22 105:1,7,13 105:18 106:19 108:22,23 114:19 115:7 books 37:5 48:5 92:22 born 35:18 borough 3:5,6 15:3,7,7,10 16:18 18:5 16:18 18:5 103:10,14 68:3 72:18 79:5 80:6 84:8,12 90:7 90:8 91:9,15 91:20,23,24 92:1,8,13,15 92:16,20 92:16,20 92:16,20 94:4 camera 8:4 94:4 candor 37:17 52:20 cantalupo 54:3 54:4,7,12,15 54:16 55:4,6 15:12,14 16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18
104:14,17,18 brand 40:14 68:3 72:18 called 7:24 104:21,22 101:3 79:5 80:6 8:5 103:19 105:17,13 breach 31:7 84:8,12 90:7 13:8 106:19 brian 71:3 91:20,23,24 23.24 108:22,23 76:2,18 92:16,20 94:4 books 37:5 112:25 95:24 96:6 94:4 48:5 92:22 brief 91:6 96:25 97:3 94:4 born 35:18 briefly 45:14 97:15 98:2 6alled 7:24 born 35:18 briefly 45:14 97:15 98:2 6alled 7:24 boring 21:15,21 96:25 97:3 99:2 6alled 7:24 103:14 91:20,23,24 6alls 8:2 6alls 8:2 104:4 94:4 6alls 8:2 105:20 96:25 97:3 99:13,14 94:4 105:12,14 99:13,14 54:16 55:4,6 106:18 18:5 104:14 109:2 61:8 62:18
104:21,22 105:1,7,13 breach 31:7 105:18 106:19 108:22,23 114:19 115:7 bridging 112:25 48:5 92:22 brief 91:6 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 101:3 101:3 79:5 80:6 84:8,12 90:7 90:8 91:9,15 91:20,23,24 92:1,8,13,15 92:16,20 95:24 96:6 96:25 97:3 97:15 98:2 06arted 7.24 8:5 103:19 113:8 calls 8:2 Camden 66:25 camera 8:4 94:4 candor 37:17 52:20 Cantalupo 54:3 54:4,7,12,15 54:16 55:4,6 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:14 103:19 113:8 113
105:1,7,13 breach 31:7 84:8,12 90:7 113:8 105:18 breaking 93:25 90:8 91:9,15 calls 8:2 106:19 76:2,18 92:1,8,13,15 camden 66:25 108:22,23 76:2,18 92:16,20 94:4 books 37:5 112:25 95:24 96:6 94:4 born 35:18 brief 91:6 96:25 97:3 52:20 born 35:18 briefly 45:14 97:15 98:2 Cantalupo 54:3 borough 3:5,6 bring 21:15,21 98:17 99:7 54:4,7,12,15 15:12,14 bringing 22:15 103:14 55:7 60:20 16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18
105:18 breaking 93:25 90:8 91:9,15 calls 8:2 106:19 76:2,18 92:1,8,13,15 camden 66:25 108:22,23 76:2,18 92:16,20 94:4 books 37:5 112:25 96:25 97:3 94:4 born 35:18 briefly 45:14 96:25 97:3 52:20 born 35:18 briefly 45:14 98:17 99:7 54:4,7,12,15 15:3,7,7,10 42:12 99:13,14 54:16 55:4,6 15:12,14 16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18
106:19 108:22,23 114:19 115:7 books 37:5 48:5 92:22 born 35:18 briefly 45:14 15:3,7,7,10 15:12,14 16:18 18:5 106:19 191:20,23,24 92:1,8,13,15 92:16,20 95:24 96:6 96:25 97:3 97:15 98:2 98:17 99:7 98:17 99:7 99:13,14 103:14 103:14 103:14 103:14 103:14 109:2 61:8 62:18
108:22,23 76:2,18 92:1,8,13,15 camera 8:4 114:19 115:7 bridging 92:16,20 94:4 books 37:5 112:25 95:24 96:6 candor 37:17 48:5 92:22 brief 91:6 96:25 97:3 52:20 born 35:18 briefly 45:14 98:17 99:7 54:4,7,12,15 15:3,7,7,10 42:12 99:13,14 54:16 55:4,6 15:12,14 bringing 22:15 103:14 55:7 60:20 16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18
114:19 115:7 bridging books 37:5 48:5 92:22 brief 91:6 96:25 97:3 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 33:13 41:3 92:16,20 92:16,20 94:4 94:4 candor 37:17 52:20 Cantalupo 54:3 54:4,7,12,15 54:16 55:4,6 55:7 60:20 61:8 62:18
books 37:5 48:5 92:22 born 35:18 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 48:5 92:22 brief 91:6 briefly 45:14 bring 21:15,21 95:24 96:6 96:25 97:3 97:15 98:2 98:17 99:7 99:13,14 103:14 103:14 103:14 103:14 109:2 61:8 62:18
48:5 92:22 brief 91:6 briefly 45:14 bring 21:15, 21 42:12 bringing 22:15 16:18 18:5 33:13 41:3 briefly 45:14 109:2 61:8 62:18
born 35:18 borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 33:13 41:3 97:15 98:2 98:17 99:7 99:13,14 103:14 104:14 109:2 61:8 62:18
borough 3:5,6 15:3,7,7,10 15:12,14 16:18 18:5 33:13 41:3 98:17 99:7 99:13,14 54:16 55:4,6 55:7 60:20 61:8 62:18
15:3,7,7,10 15:12,14 16:18 18:5 10:12,14 10:13 14:3 10:14 109:2 10:14 109:2 10:14 110:6
15:12,14 bringing 22:15 103:14 55:7 60:20 61:8 62:18
16:18 18:5 33:13 41:3 104:14 109:2 61:8 62:18
10.12 14 16 62.4
19:13,14,16 63:4 109:14 110:6 63:9 65:21 19:21,23 Broad 1:11 110:7 112:2 CAP 15:11
20:4 23:7 brought 23:11 buildings CAP 13:11 16:10,14
24:14 25:18 58:11 47:25 58:23 17:23,24
27:24 28:2,2 buck 9:19 60:6,8,9,11 26:18
28:6,11,17 budget 10:2 68:6 79:13 capital 11:15
28:20 29:8
29:10,14,23 17:15,19 112:5 60:3
30:13,19,23 18:8,17 built 39:4,10 capitalize
30:25 31:2,7 20:11,15 46:5 Capitalize 105:15
31:12,23,25 25:18,18,23 bunch 103:16 capitalized
32:1,9,11,13 26:2,7,10 burden 79:24 61:4
32:16,21 29:2 35:25 Burns 66:13 Capizzi 71:19
36:15,22,25 36:17 41:11 69:8 Capi221 71:19 71:20 72:2
37:3 38:6,7 47:12,16 business 19:6 72:22 83:13
39:19 41:3 100:2 101:6 54:17 55:17 83:14
41:25 42:4,9 budgetarily 57:7 66:12 captured 23:1
42:13 46:1,3 36:20 69:8 78:21 care 50:19
borough's budgeted 17:9 buy 92:14 98:6 carrier 92:11
15:15,16,18 38:15 98:13 99:1 carry 92:9,23
38:9 build 19:21 99:13 101:13 95:4
borrowed 82:5 21:25 29:17 buying 99:10 carrying 95:16
borrowing 59:3 30:5 40:14 Callying 53:16

case 32:6,19	22:16,25	56:1 57:7	101:24 102:2
32:22 35:11	23:5,14,25	claims 47:7	102:3 106:8
51:3 78:23	24:10 29:14	clarification	107:4,16,17
93:13 95:1	38:6 42:3,17	107:5	108:9 117:5
95:13,19	43:15 47:22	clarify 51:13	117:6,21,25
99:25 100:1	Chairwoman 2:3	52:3 63:16	118:1
100:5,22,24	challenges	76:8 87:6	Close's 48:15
104:24 107:3	10:22	clarifying	closely 23:14
114:16	change 62:13	43:4 77:23	24:13
115:10	85:6	class 92:17	closer 23:3
cash 17:6	changes 64:11	clean 43:22	closing 115:14
68:22,23	64:11	clear 32:6	115:18
100:3 114:3	chaos 43:13	62:21 63:2	closure 92:11
casinos 50:10	chapter 46:6	87 : 12	coffee 80:11
cast 27:25	checks 22:24	clearer 94:5	cogeneration
Castro 71:9	Chewcaskie	Cleary 71:4	68 : 3
72:21	71:2,3,18	clerk 6:25	cognisant
catastrophe	74:19 76:2,3	Cliffs 3:6	47 : 22
64:21	76:18,19	27:21,24	collateral
catch 54:10	chief 28:3	28:17 35:12	107:1
caught 22:23	43:14 102:21	39:6,13,18	collect17:19
100:12	children 91:11	39:21 40:8	collected
caused 31:23	chiller 68:4	40:20 41:20	17:14
31:24 32:1	choosing 58:5	43:7,11 46:7	collection
center 81:24	chosen 11:22	close 2:4 4:9	22:12,18
centered 95:22	CHP 68:4	4:11,15,16	collectively
centers 22:21	circumstances	5:14 , 15 6:5	46:13
central 114:1	52:3	6:7,10,11	Collins 28:5
Century 105:7	circumventing	7:6,8,10,11	combination
certain 25:12	88:5	14:13,14	37:4 58:23
36:22 40:7	city 3:7,8,12	23:20,21	combined 38:19
40:17 90:6	50:10 51:1	24:22 25:2	39 : 16
97:12,12	54:2,17,19	26:24,25	combining
98:10,11	55:8,20,22	32:12 41:8	33:24
106:21	55:24 56:17	•	come 29:18
certainly	56:20 57:9	46:25 48:11	30:15 40:14
24:22 32:16	57:13,14	52:17,22	41:1 48:9
32:17 86:24	58:18,21	53:5,6 63:13	50:6 72:14
Certified	59:1,17 60:4	64:16,24	74:10,13
119:3	60:7,12	65:12,13	82:9 83:2,17
CERTIFY 119:10	61:10 62:16	69:17,25	88:2 98:12
cetera 86:16	63:23 64:22	70:12,13	103:20
91:12 103:21	66:2,3,24,24	74:24 75:14	comes 73:7
103:22	113:14	75:17 77:5	comfortable
104:11	city's 54:20	88:17,19,21	20:7 86:18
CFO 15:16 21:5	54:21 55:17	88:22 101:22	87:3,8 88:12
	1	I	1

. 20 10	00 10 100 00	FO 10 01 01	
coming 32:18	99:12 100:22	59:13 91:21	conducted
37:5 40:24	101:8 102:11	completely	68:19
50:22 82:23	108:5 109:20	21:2 88:7	conference
112:14	116:18	completion	104:9
commenced	commission	63:16 90:12	confident
63:22	23:22 99:22	complex 103:15	43:21 45:4
Commencing	commissioners	104:20	confirmed
1:14	71:20 87:9	compliance	114:1
commend 13:20	commitment	10:10 26:10	confused 88:9
commensurate	26:14	compliant	confusion 63:1
39:12 115:21	commonly 9:13	11:13	Connect 114:22
comment 27:7	communicated	comply 25:22	114:25
27:11 47:1	23:8	component	connection
50:2 112:18	communication	79:13,22,22	30:25 31:2 93:5
comments 23:19	23:25	components 80:21	
23:22 25:3	communicat		consensus 22:7
26:16 41:17	communities	<pre>comprehensive 109:13</pre>	consent 61:16
43:9,20 44:1	35:14 40:17		conservation 67:24
44:16,19,21 52:22 63:11	40:19	comprised 31:21	
65:2 69:15			conservati 38:14
70:2 73:22	community 1:2 1:10 10:25	<pre>compromise 85:25</pre>	
84:15 101:16	11:23 12:3	concern 27:9	considerably 115:5
101:17 106:6	111:16 112:8	44:20 48:15	consideration
107:8 111:18	112:11	50:1,24 83:1	53:19 96:1
116:13	companies	83:6,7 85:8	considered
commercial	58:11	concerning	95:1
35:15 48:1	company 13:10	44:23 45:10	construct
79:13,17	54:23	concerns 49:24	103:13
98:24 100:14	comparable	76:13 84:1	construction
Commission	115:19	Concluded	31:23 38:24
119:24	compare 50:9	118:10	39:1 61:2
commissioner	compared 21:1	concludes 7:17	74:18
4:1 5:2 8:14	38:12	61:9 117:18	consultancy
25:4 27:23	comparison	concrete 92:19	57:20
34:10 37:8	50:11	93:17	consultant
40:3,21 42:7	compelling	concur 52:18	72:24 80:2
44:6 48:13	83:11	condition	consumed 45:25
50:7 52:17	competitive	16:24 100:7	46:2
53:23 57:11	11:21 67:9	Condo 15:16	consumption
63:13 69:17	105:6	24:10	17:5
71:3 72:6	complaint 5:5	condominium	continue 29:17
74:24 75:19	complete 4:2	90:9 92:7,13	36:4 38:13
81:10 83:13	67:24 83:20	96:5,12 98:4	38:18 46:17
85:9,17 87:7	103:16	condominiums	50:18 113:17
91:5 95:10	completed 35:5	91:8 100:14	continuing
	<u> </u>	<u> </u>	<u> </u>

116:3	councilman	coverages	DCO 66:14
continuously	53:18	60:24	67:12 , 12
82:6	counsel 8:11	covered 57:3,5	69:8
contract 9:12	28:1,8 30:19	covering 11:9	dead 95:7
42:1	30:24 71:21	COVID 64:11	deadline 69:24
contractors	72:22 81:20	crazy 105:11	deal 99:24,25
103:20	89:17 97:22	create 20:11	100:16,22
contractural	102:18	73:1	116:7
31:25	108:19	credit 106:16	dealing 21:22
control 92:16	county 3:10,11	111:20,22,25	deals 13:4
controls 60:14	30:12 40:6	112:16	115:20
conversation	40:18 66:24	critical 28:9	debt 12:4,6
47:12 86:23	89:10 90:1,2	Cumberland	56:12,14,20
conversations	90:10,24	3:11 102:15	57:2 , 2 59:4
92:20	91:2 92:23	cumulative	61:6 62:4,7
convert 72:19	93:6 97:11	45:1	62:15 68:9
converted	98:9,11 99:4	cure 21:7	77:7 90:18
113:4	99:18 100:1	curious 75:24	105:14
corner 84:6	100:17	current 15:16	106:25
corporate	101:21	17:13 18:15	112:22
35:20 39:17	102:15	19:8 22:16	114:20
40:9	104:22 106:8	28:8 30:8	deceased 6:24
correct 20:16	107:2 109:7	35:6 36:11	December 17:20
34:18,19	county's 101:6	39:21 48:17	18:10,11
37:9 39:14	couple 32:25	97:10 113:13	31:5
51:17 62:19	36:24 39:3	currently 4:20	decent 41:10
70:9 75:16	46:15 48:14	5:25 10:16	41:16
77:14 89:13	60:6 75:21	36:16 56:20	decided 20:1
97:10	coupled 33:8	72:17 77:8	34:5 67:8
corrected 49:7	course 53:21	97:7 115:12	91:16
cost 9:16 11:4	75:20 81:11	custodial	decision 12:14
25:7 56:4	83:20 86:9	104:9	47:9
60:18 68:14	89:8 102:13	cycle 20:15	decline 10:23
83:10 87:15	109:17		decrease 17:4
92:8,23	117:17	D	17:5 20:19
101:5 113:9	court 1:21	D 3:1	21:16
114:10	19:24 30:12	damage 31:11	dedicate 25:11
costing 11:17	48:6 75:6	31:25	deeper 37:19
costs 31:22,24	93:24 98:20	damages 31:15	77:14
83:2 109:9	101:4 119:3	31:18 111:1	default 95:5
115:24	courtrooms	date 1:13	defer 69:20
council 9:13	99:2	20:25 25:17	85:17 86:2
28:20 29:24	courts 91:10	76:6 119:8	87:22
41:25 58:18	91:11,12,22	dated 67:16	deficiency
90:2 91:2	cover 68:9	119:25	23:10
119:11,14	coverage 61:6	day 89:6	deficit 16:11
,		_	

21:7 23:8	desirous 99:8	directly 84:4	79:18 82:1
24:5	99:9	84:8 113:21	87:20 100:20
deficits 16:13	detail 35:2	director 27:15	105:2 108:7
defined 7:2	67:25 91:3	54:8,18 61:9	111:6 114:11
83:21	detailed 61:23	61:19 62:19	115:25
definitely	details 21:12	65:21 66:5	dollar 32:13
23:3 24:19	42:14	66:21 70:21	32:24,25
52:7	determination	71:8,19,22	33:4,5,8
deliberations	5:4 79:2	72:12 85:20	35:18 , 19
82:13	determine	89:24 93:24	47:25 48:21
delivered	68:12 79:11	102:10	49:1 91:18
63:19	80:14	117:15	95:4 108:21
delivery 11:25	determined	DiRocco 4:14	dollars 9:5
12:1	10:24 68:7	dirty 105:22	11:7,15
delve 37:19	develop 67:13	disagree 45:3	25:12 29:15
77:13	103:12	disaster	29:22 31:19
demand 74:6	Developer	113:12	31:21 32:8
78:13 80:25	90:15	disclosure	32:10 33:11
Demco 81:21	developers	116:3	36:1 37:1
demoed 100:7	111:15	discuss 56:16	38:12 , 15
demolition	developing	discussed 56:3	39:8 40:13
79:4 99:2	21:6	Discussion	46:9 49:11
100:6	development	94:7	50:12 56:5,7
Demonstration	81:5	discussions	56:21,22
113:6	difference	51:1 84:9	60:19 68:16
department 1:2	22:2 48:18	dismissing 5:5	71:12 72:10
1:10 40:23	49:5	displaced	74:2,5 88:14
departments	different	112:1	90:4 92:9
19:22	20:11 35:13	distinguis	95:2,7,13,17
depending	98:4	52:10	100:2,11,25
86:18 95:15	differently	district 3:4	101:1 109:8
deposited 18:3	86:12	8:9,12,13	110:12,14
19:8	difficult	9:18 10:13	116:16
depth 78:22,24	10:16 13:7	10:23 11:2,6	Domingo 109:10
78:25	20:6	11:14,22	110:4
derive 96:10 describe 91:2	diligence	12:3,20	Donna 15:15
described	76:21 dimensions	13:17 68:2,7 68:7	24:9 Donohue 8:10
55:16 67:24	78:21	district's	
description	/0:21 diminish 36:21	11:18	8:11,23 12:25 14:1
109:11	Dimitri 15:13	doable 85:17	door 42:18
design 80:25	19:5,10,12	documents	43:18
104:1	21:4,8,11	63:23	doubt 43:25
designed 110:9	direct 9:16	doing 25:13	doubt 43.23
desire 36:8	105:3 106:13	41:20 46:9	11:1 13:9
99:13	115:6,10	54:7 66:9	DPW 60:9

Draikiwicz	98:8	59:19	essentially
89:15,16,16	elaborate	Englewood 3:6	17:10 85:12
89:24 93:4	19:12	3:12 27:21	110:16
94:8 97:17	elastic 25:6	27:24 28:17	Essex 3:10
101:12	electrical	35:12 39:6	89:10 90:1,2
102:10	104:10	39:13,17,21	90:11,14,24
dramatic	eliminate 7:23	40:8,20	91:1 98:9,11
113:15	100:25	41:20 43:7	99:4,18
drawn 11:11	110:21	43:11 46:7	100:1,17
dream 54:9	eliminating	108:3,19	establish
drives 60:3	111:10	109:3 113:14	16:16
drop 25:10	email 109:12	enter 33:7	estate 79:1
103:19,21	emergency	entered 31:6	80:13 85:24
due 6:25 12:1	28:20 29:23	32 : 22	96:9 97:22
E	employee 42:20	entering 19:23	100:13
	119:11,13	68:13	estimated 56:4
E 2:11,11 3:1	employees 41:3	entire 92:15	60:16 68:14
119:1,1 earlier 22:23	72:20	99:12	estimating
23:1 62:22	<pre>empty 95:12 enact 17:18</pre>	entirely 11:18 75:2	112:23 et 86:16 91:12
99:22 114:15		entities 48:1	103:21,22
early 47:11	encapsulated 96:7,12	entitled 61:15	103:21,22
easier 74:12	encompasses	entity 99:9	ethics 3:3 4:3
easy 43:24	30:9	entrances	4:24 7:18
ECM 59:16	ended 20:18	110:18	ETIER 119:3
ECM's 68:1	enderse 61:16	entrusted 23:4	event 110:11
economic 25:6	energy 54:23	envelope 60:15	eventuality
79:1 81:3	55:10,15,21	68:3	98:14
economically	56:1,13 57:3	environmental	everybody 7:21
79:16 , 23	57:17 , 22	76:11,13,16	8:19 15:21
editorial 27:7	58:2,6,15,24	76:22,23	28:13 30:9
27:11 112:17	59:9 , 20	77 : 4	30:21 65:24
Education 3:8	66:14 67:2,3	equipment 9:4	71:25 89:20
66:2,23 80:9	67:6,7,12,12	11:13	117:15
effect 105:20	67:13,16,20	equivocation	Everyone's
effectively	67:23 , 25	27:8	112:12
116:4	68:2,8,17	error 6:25	exact 75:12
efficient	69:5,8	ESCO 54:23	exactly 20:1
78:19 101:4	enforcement	55:18,20	24:11 78:1
efficiently 106:18	6:18	67:10	example 80:22
effort 47:3,4	engaged 32:4	ESIP 55:13,19	exceed 9:5
Eismeier 28:10	55:24	57:24 58:10	55:10 65:4
either 6:21	engineer 111:2	65:4 68:24	68:16 73:9
64:21 78:17	engineered	69:2,6 70:4 especially	74:2,4 88:14 90:4 107:10
80:15 84:4		58:20 93:16	108:21
00.10 01.1	engineering	JO.20 33:10	100.21

11010	l		l
116:16	extraordinary	79:23	13:25
excellent	50:8,20 99:3	February 26:6	finances
106:18	extremely	31:1,10	109:16
excess 112:21	106:18	federal 113:21	financial
excuses 6:21	eye 23:3	fee 116:1	13:23 28:4
64:10		feel 86:12	28:10,11
executive 2:13	-	87:5	36:20 43:14
71:8,22	F119:1	feeling 96:10	54:21,21
72:12 85:20	faced 33:3	fees 36:21	60:23 71:10
102:21	92:7	39:1 40:23	71:15 73:25
exemplify	facilitating	40:24 45:24	100:21
99:21	97:24	47:15 116:1	102:23
existence	facilities	feet 78:22,23	financially
113:14	57:22	78:24 80:7,7	100:19
existing 79:5	facility 41:4	80:8,11	119:14
103:13	92:4,18	104:3 110:10	financials
104:13,15	101:4 106:17	Fellow 112:4	44:22 60:22
expect 38:17	fact 22:22 47:23 76:9	FEMA 109:6	financing
105:15	105:9 106:19	110:11,25	31:22 61:3,5
expectation		Ferrara 8:25	79:9 82:10
26:11	Factor 113:9	10:19 11:20	83:5,22
expected 61:2	factual 5:6 failure 6:20	FFF1 9:14	91:18 93:6
74:6 103:2	fair 112:16	figure 33:8	101:21 106:1
109:8	113:13	81:6 82:16	106:9
expense 83:7	fairly 27:25	93:20 112:24	find 10:17
expenses 57:13 100:10 101:1	familiar 93:11	file 6:20 filed 30:3	24:15,17 findings 14:7
experienced	109:16	63:19	41:17 42:14
47:7	family 91:10	fill 21:17	43:4,23
expert 31:17	91:11,22	24:20 109:8	73:25 85:1
32:2	far 32:9 52:12	filled 42:19	88:13 93:5
Expires 119:24	Farrington	110:9	101:20 103:8
explain 19:7	31:6 32:5	final 12:2	107:9 108:20
97:23 104:25	Farrington's	83:21 108:1	116:15
explained 10:7	32:15	finalizing	fine 6:1,20
23:8	fast 9:2 63:20	113:23	fire 3:4 8:8
exposure 34:24	favor 9:7	finally 36:23	8:12 13:2,9
95:8	favorable	81:22,25	60:7 104:11
extend 81:13	114:24	finance 1:5	firehouses
extended 42:21	FDS 6:18,20	8:25 16:7	60:6
extensive	feasibility	19:19,21	firm 15:6
32:22	74:7 78:16	20:7 54:18	42:20
extent 36:22	79:2 80:22	66:25 67:1	Firozvi 28:3
exterior	80:25 81:3	67:23 69:4	38:5,6 39:14
103:17 104:5	87:16	74:13	42:15 49:3
extra 21:21	feasible 79:16	financed 13:19	first 4:5 5:2

Standard
21:23 28:22 99:18 80:18 90:23 42:16 45:18 flows 114:3 52:6 58:5 fluctuate 97:21 101:13 23:24 29:16 64:9 73:2 115:17 flush 18:23 50:16 116:6 29:19 34:23 36:19 110:12 80:24 87:19 23:16 Frederick 15:6 36:19 110:12 110:15,21,23 36:19 110:12 87:21 90:22 follow 23:22 free 1:24 87:5 110:15,21,23 111:1 100:2 110:15,21,23 111:1 10:16 82:23 frees 47:19 gallon 11:16 Galveston 9:12 game 95:19 gasoline 79:19 gasoline 79:19 general 6:21 79:10 gasoline 79:19 general 6:21 79:10 gasoline 79:19 general 6:21 8:11 12:23 19:9 20:23 19:9 20:23 19:9 20:23 19:9 20:23
##
52:6 58:5 fluctuate 97:21 101:13 23:24 29:16 64:9 73:2 flush 18:23 50:16 116:6 29:19 34:23 74:22 78:12 flush 18:23 50:16 116:6 29:19 34:23 87:21 90:22 follow 23:22 frederick 15:6 free 1:24 87:5 110:15, 21, 23 92:17 105:15 47:1 81:9 100:2 frees 47:19 gallon 11:16 10:16 32:14 95:21 footlo:9,19 frequent 75:11 114:19 Galveston 9:12 36:15 62:8 forbid 76:15 forediosed friendly 92:3 gap 112:25 48:16 49:16 94:12 front 30:12 gasoline 79:19 51:15,21 foregoing 74:17 95:2 general 6:21 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 75:21,22 formal 81:19 forgot 74:20 60:2 75:25 80:19 84:19 85:10 former 23:5 former 23:5 56:14 57:2 104:16 90:10 forth 71:16 forth 71:16 full-time generate 18:9 fix 43:24 forth 71:16 119:9 42:24 106:21
64:9 73:2 115:17 flush 18:23 29:19 34:23 74:22 78:12 flush 18:23 36:19 110:12 80:24 87:19 23:16 Frederick 15:6 110:15,21,23 87:21 90:22 47:1 81:9 100:2 110:15,21,23 110:16 82:23 100:2 111:1 114:17 following 11:3 32:14 95:21 114:19 gallon 11:16 36:15 62:8 foot 10:9,19 11:20 41:4 75:13 gap 112:25 12:13 29:5,7 forbid 76:15 fresh 100:3 garage 78:21 13:15,4 75:13 froreclosed friendly 92:3 garage 78:21 13:4 75:10 94:12 74:17 95:2 general 6:21 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 77:21,22 101:1 fruit 58:24 19:9 20:23 80:1 82:2 formal 81:19 60:2 75:25 80:19 84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 Fort 35:21 forth 71:16 104:12 106:20 fix 43:24 forth 71:16 119:9 106:21
74:22 78:12 flush 18:23 50:16 116:6 36:19 110:12 80:24 87:19 23:16 Frederick 15:6 110:15,21,23 87:21 90:22 47:1 81:9 100:2 111:1 10:16 82:23 free 1:24 87:5 111:1 114:17 following 11:3 32:14 95:21 frequent 75:11 gallon 11:16 63lveston 9:12 game 95:19 game 95:19 game 95:19 five 6:24 9:2 11:20 41:4 frequently garage 78:21 12:13 29:5,7 forbid 76:15 fresh 100:3 garage 78:21 34:1,5 45:18 94:12 front 30:12 gasoline 79:19 48:16 49:16 94:12 front 30:12 gasoline 79:19 51:15,21 119:5 95:14 101:1 8:11 12:23 75:11 77:16 forever 48:4 fruit 58:24 19:9 20:23 75:25 80:19 22:7 41:15 80:1 82:2 formal 81:19 56:14 57:2 104:16 84:19 85:10 forth 71:16 56:14 57:2 104:16 90:10 forth 71:16 56:14 57:2 104:16 106:20 full-time 42:24
80:24 87:19 87:21 90:22 92:17 105:15 110:16 114:1723:16 follow 23:22 47:1 81:9 82:23 following 11:3Frederick 15:6 free 1:24 87:5 100:2 frees 47:19 frequent 75:11 114:19110:15,21,23 111:1fiscal 17:17 36:15 62:8 five 6:24 9:2 12:13 29:5,7 34:1,5 45:18 48:16 49:16 75:11 77:16forbid 76:15 foreclosed 94:12 foregoing 75:11 77:16 75:11 77:16frequently frequently 75:13 fresh 100:3 friendly 92:3 front 30:12 95:14 101:1 frontage 78:24 fruit 58:24gane 95:19 gap 112:25 garage 78:21 79:10 gasoline 79:19 general 6:21 8:11 12:23 19:9 20:23 22:7 41:15 75:25 80:19 81:20 104:8 106:20fix 43:24 fixable 44:24forth 71:16 following 11:3 following 11:3 frequent 75:11 114:19 frequently 75:13 frequently 114:19 frequently 75:13 frequently 114:19 frequently 975:13 freath 100:3 freath 100:3 freath 100:3 frequently 75:13 freath 100:3 freath 100:3 freath 100:3 frequently 75:13 freath 100:3 frequent 75:11 114:19 frequently 9ane 45:19 frequently 9ane 95:19 gasoline 79:19 general 6:21 8:11 12:23 19:9 20:23 22:7 41:15 75:25 80:19 81:20 104:16 106:20 generate 18:9 106:21
87:21 90:22 92:17 105:15 110:16 114:17 36:15 62:8 Five 6:24 9:2 12:13 29:5,7 34:1,5 45:18 48:16 49:16 75:11 77:21,22 78:1 79:8 80:1 82:2 79:10follow 23:22 47:1 81:9 82:23 foot 10:9,19 11:20 41:4 foreclosed 19:5 10:1 19:5 10:1 10:2 114:19 11:1 114:19 114:10 114:10 114:10 114:10 114:10 114:10 114:10 114:10 114:10
92:17 105:15 110:16 114:1747:1 81:9 82:23 following 11:3100:2 frees 47:19Gfiscal 17:17 36:15 62:8foot 10:9,19 foot 10:9,19frequent 75:11 114:19Galveston 9:12 game 95:19 gap 112:25five 6:24 9:2 12:13 29:5,7 34:1,5 45:18foot 10:9,19 11:20 41:4 foreclosedfrequently 75:13 fresh 100:3 fresh 100:3 friendly 92:3 front 30:12gap 112:25 garage 78:21 79:1051:15,21 73:4 75:10 75:11 77:16 75:11 77:16 77:21,22 78:1 79:8 80:1 82:2 84:19 85:10 90:10forever 48:4 formal 81:19 former 23:5 formal 81:19frontage 78:24 fruit 58:24 60:2 full 42:16 104:12 105:2104:16 104:16 106:20fix 43:24 fixable 44:24forth 71:16 119:9full -time 42:24generate 18:9 106:21
110:1682:23frees 47:19G114:17following 11:3frequent 75:11gallon 11:16fiscal 17:1732:14 95:21114:19game 95:1936:15 62:8foot 10:9, 19frequentlygame 95:19five 6:24 9:211:20 41:475:13gap 112:2512:13 29:5,7forbid 76:15fresh 100:3garage 78:2134:1,5 45:18foreclosedfriendly 92:379:1048:16 49:1694:12front 30:12gasoline 79:1951:15,21foregoing74:17 95:2general 6:2173:4 75:10119:595:14 101:18:11 12:2375:11 77:16forever 48:4frontage 78:2419:9 20:2377:21,22101:1fruit 58:2422:7 41:1578:1 79:8forgot 74:2060:275:25 80:1980:1 82:2formal 81:19full 42:1681:20 104:884:19 85:10former 23:556:14 57:2104:1690:10Fort 35:21104:12 105:2106:20fix 43:24forth 71:16full-timegenerate 18:9fixable 44:24119:942:24106:21
114:17following 11:3frequent 75:11gallon 11:16fiscal 17:1732:14 95:21114:19game 95:1936:15 62:8foot 10:9,19frequentlygame 95:19five 6:24 9:211:20 41:475:13gap 112:2512:13 29:5,7forbid 76:15fresh 100:3garage 78:2134:1,5 45:18foreclosedfriendly 92:379:1048:16 49:1694:12front 30:12gasoline 79:1951:15,21foregoing74:17 95:2general 6:2173:4 75:10119:5frontage 78:2419:9 20:2375:11 77:16forever 48:4frontage 78:2419:9 20:2377:21,22101:1fruit 58:2422:7 41:1578:1 79:8forgot 74:2060:275:25 80:1980:1 82:2formal 81:19full 42:1681:20 104:884:19 85:10forth 71:16104:12 105:2104:1690:10forth 71:16104:12 105:2106:20fix 43:24forth 71:16full-timegenerate 18:9fixable 44:24119:942:24106:21
fiscal 17:17 32:14 95:21 114:19 Galveston 9:12 36:15 62:8 foot 10:9,19 frequently game 95:19 five 6:24 9:2 11:20 41:4 75:13 gap 112:25 12:13 29:5,7 forbid 76:15 fresh 100:3 garage 78:21 34:1,5 45:18 foreclosed friendly 92:3 79:10 48:16 49:16 94:12 front 30:12 gasoline 79:19 51:15,21 foregoing 74:17 95:2 general 6:21 73:4 75:10 119:5 95:14 101:1 8:11 12:23 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 77:21,22 101:1 fruit 58:24 22:7 41:15 78:1 79:8 forgot 74:20 60:2 75:25 80:19 80:1 82:2 formal 81:19 81:20 104:8 84:19 85:10 fort 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
36:15 62:8foot 10:9,19frequentlygame 95:19five 6:24 9:211:20 41:475:13gap 112:2512:13 29:5,7forbid 76:15fresh 100:3garage 78:2134:1,5 45:18foreclosedfriendly 92:379:1048:16 49:1694:12front 30:12gasoline 79:1951:15,21foregoing74:17 95:2general 6:2173:4 75:10119:595:14 101:18:11 12:2375:11 77:16forever 48:4frontage 78:2419:9 20:2377:21,22101:1fruit 58:2422:7 41:1578:1 79:8forgot 74:2060:275:25 80:1980:1 82:2formal 81:1960:275:25 80:1984:19 85:10former 23:556:14 57:2104:1690:10Fort 35:21104:12 105:2106:20fix 43:24forth 71:16full-timegenerate 18:9fixable 44:24119:942:24106:21
five 6: 24 9: 211: 20 41: 475: 13gap 112: 2512: 13 29: 5, 7forbid 76: 15fresh 100: 3garage 78: 2134: 1, 5 45: 18foreclosedfriendly 92: 379: 1048: 16 49: 1694: 12front 30: 12gasoline 79: 1951: 15, 21foregoing74: 17 95: 2general 6: 2173: 4 75: 10119: 595: 14 101: 18: 11 12: 2375: 11 77: 16forever 48: 4frontage 78: 2419: 9 20: 2377: 21, 22101: 1fruit 58: 2422: 7 41: 1578: 1 79: 8forgot 74: 2060: 275: 25 80: 1980: 1 82: 2formal 81: 19full 42: 1681: 20 104: 890: 10former 23: 556: 14 57: 2104: 1690: 10forth 71: 16104: 12 105: 2106: 20fix 43: 24forth 71: 16full-timegenerate 18: 9fixable 44: 24119: 942: 24106: 21
12:13 29:5,7 34:1,5 45:18 48:16 49:16 51:15,21 73:4 75:10 75:11 77:16 76:10:1 78:1 79:8 80:1 82:2 84:19 85:10 90:10 fix 43:24 fixable 44:24 forbid 76:15 foreclosed friendly 92:3 front 30:12 74:17 95:2 95:14 101:1 74:17 95:2 95:14 101:1 Frontage 78:24 frontage 78:24 frontage 78:24 frontage 78:24 77:21,22 101:1 fruit 58:24 60:2 75:25 80:19 81:20 104:8 56:14 57:2 104:16 106:20 full-time full-time full-time 42:24 106:21
34:1,5 45:18 48:16 49:16foreclosed 94:12friendly 92:379:1051:15,21 73:4 75:10foregoing 119:574:17 95:2 95:14 101:1gasoline 79:1975:11 77:16 77:21,22forever 48:4 101:1frontage 78:24 frontage 78:2419:9 20:2378:1 79:8 80:1 82:2forgot 74:20 formal 81:19 90:1060:2 former 23:5 Fort 35:21 forth 71:1675:25 80:19 81:20 104:8fix 43:24 fixable 44:24forth 71:16 119:9104:12 105:2 full-time 42:24106:21
48:16 49:16 94:12 front 30:12 gasoline 79:19 51:15,21 foregoing 74:17 95:2 general 6:21 73:4 75:10 119:5 95:14 101:1 8:11 12:23 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 77:21,22 101:1 fruit 58:24 22:7 41:15 78:1 79:8 forgot 74:20 60:2 75:25 80:19 80:1 82:2 formal 81:19 full 42:16 81:20 104:8 84:19 85:10 forth 35:21 104:12 105:2 104:16 90:10 forth 71:16 full-time general 6:21 104:2 106:20 fix 43:24 119:9 42:24 106:21
51:15,21 foregoing 74:17 95:2 general 6:21 73:4 75:10 119:5 95:14 101:1 8:11 12:23 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 77:21,22 101:1 fruit 58:24 22:7 41:15 78:1 79:8 forgot 74:20 60:2 75:25 80:19 80:1 82:2 formal 81:19 81:20 104:8 84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 Fort 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time general 6:21 42:24 106:21
73:4 75:10 119:5 95:14 101:1 8:11 12:23 75:11 77:16 forever 48:4 frontage 78:24 19:9 20:23 77:21,22 101:1 fruit 58:24 22:7 41:15 78:1 79:8 forgot 74:20 60:2 75:25 80:19 80:1 82:2 formal 81:19 full 42:16 81:20 104:8 84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 Fort 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
75:11 77:16
77:21,22
78:1 79:8 forgot 74:20 60:2 75:25 80:19 80:1 82:2 formal 81:19 full 42:16 81:20 104:8 84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 Fort 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
80:1 82:2 formal 81:19 full 42:16 81:20 104:8 84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 forth 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
84:19 85:10 former 23:5 56:14 57:2 104:16 90:10 fort 35:21 104:12 105:2 106:20 fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
90:10
fix 43:24 forth 71:16 full-time generate 18:9 fixable 44:24 119:9 42:24 106:21
fixable 44:24 119:9 42:24 106:21
rixeq 100:8,14 rortiry 30:9 rully 14:5 generated
· • • • • • • • • • • • • • • • • • • •
110.1
2004119
80:6 98:3 31:6 funded 11:18 getting 26:2
99:7,7,11 foundation funding 10:2 37:1 64:1,8
110:16,20 42:12 22:10 57:19 64:15 95:9
floors 8:22 four 4:2 11:22 funds 11:7,8 115:12
96:25 97:12
97:13 98:10 77:15,17,21 29:22 Giantomasi
98:11 99:10 86:3 90:10 further 47:5 97:18,21,21
99:13 100:7 fourth 86:20 99:21 119:10 98:1,19,23
ı ı ı

	1	1	1
Gibbons 89:17	35:10 36:6	27:15 36:11	half 64:9
Gibraltar 90:8	37:24 39:10	47:11,21	112:13
91:8,23 92:8	39:12,24	government	Hall 19:14
97:3	40:6 41:5,7	57:17 58:15	60 : 7
give 13:22	42:11 44:15	67:7 100:21	Halsey 90:7,14
31:4 36:19	45:22 48:4	113:22	HAMILTON 1:23
81:18 83:15	49:18 51:24	grade 58:16	hand 20:5
88:2 91:6	52:23 53:25	59:12 79:5	32:18 90:1
93:21 94:25	57:4 58:8	80:9	108:14
112:16	59:2 62:19	grand 33:13	111:14,14
given 47:5	64:14 69:14	Grant 113:6	hanging 58:24
84:5 106:25	70:2 71:25	gravity 23:9	60:2
Global 55:24	73:8 74:21	great 14:25	happen 24:21
Gloucester 3:8	76:16,17	61:8 66:20	49:18
66:3,24	78:7,15	77:5 89:6	happened 50:9
go 8:17 9:21	79:10 84:22	97:5 99:24	75:23
18:22 23:20	85:2 87:3,21	99:25	happening
30:11 31:15	89:11 91:22	greater 19:15	23:23
31:20 35:1	92:3,7 93:18	96:6	happens 49:20
46:17 57:4	94:9 96:14	greatest 96:11	happily 101:3
58:4 79:9	97:9 100:4	Greg 66:13	happy 34:9
82:12 83:12	101:19 104:2	69:8	61:18 69:10
83:22 86:22	104:4,8	Greiner 55:7	92:4 93:2
87:13,18	105:13,19	gross 113:18	105:12 107:2
93:13 96:16	106:5,9	ground 46:4	harder 25:14
103:4 109:21	107:8 111:3	82:1 110:20	hardest 63:25
110:9 115:14	111:6,18,22	group 87:22	harmed 51:8
goal 29:16	111:24	98:15	Hazlet 3:4 8:8
36:4 73:2	116:14	guaranteed	8:12
God 76:15	117:19	22:4 104:22	head 34:17
going 8:3,18	Goldman 66:6	guaranty 90:24	36:10 96:21
9:11,20	66:22	93:7 101:21	97:9
12:22 13:3	good 4:4 8:10	106:9 107:2	headquarters
14:4,6,19	10:6 15:5	guess 12:20	35:20 39:22
15:21 19:3,4	21:2 27:22	19:1 22:23	40:9 60:7
20:2,9,20	28:16 43:16	23:25 37:20	health 46:16
21:4 22:1	44:19 53:24	47:1 77:23	49:18 56:9
23:3,15	59:11,11	78:6 82:22	60:8
24:12 25:10	60:11 66:4	88:12 93:9	hear 16:3 27:8
25:19 26:12	66:11,21	93:14 95:21	37:13,13
27:9 29:25	71:2 91:5	114:17	45:14 86:19
30:6 31:12	95:10 102:17	guidepost 34:3	93:14 94:5
31:13,15,20	108:4,6	guys 59:7	94:22
31:22,24	Gov 13:4	82:17	heard 83:11
32:1,7,9,12	governing		hearing 5:8
34:22,25	18:12 23:6	H	6:4 7:4 14:6
	-	•	-

26:17 28:1	94:19	Ida 109:4	91:13,20,21
52:22 65:2	hole 20:11	112:3	91:25 92:6
70:2 101:12	24:18,20	idea 23:9	92:12,15,19
101:19 107:8	holiday 27:17	idea 23.9	92:22
116:14	home 33:13,15	identified	incentive 83:9
118:10	homeowner 29:3	44:21	include 68:1
Heather 54:20	33:22 45:18	IDIDA 2:7	79:16
56:15 60:21	45:21 47:20	image 8:5	included 61:3
60:25 61:9	50:15	_	114:3
	homes 48:21	Imagine 98:1	includes 56:6
71:10,16			
72:24 73:24	hone 58:14	91:25 114:10	60:5,13
held2:1 6:21	hope 26:4	immediately	116:19
33:6 94:7	27:16 36:21	13:24 92:10	including
Hello 66:7	45:10,22	impact 12:7,9	110:15
help 20:5 49:2	47:13 48:7	18:18 22:8	inclusive
50:18 54:12	64:5,5,6,7	29:1,6 33:12	28:25
101:8	64:19 91:20	33:20 34:3	income 113:18
helped 33:25	101:7	37:6 46:13	increase 12:13
57:21 112:4	hopefully 26:5	46:24 47:19	17:1,18
114:23	45:7 91:21	50:14 112:8	20:21 21:14
helpful 44:5	92:17,23	impacted	25:7 33:15
47:17 86:14	100:6	110:22	40:1 47:3,5
helps 101:10	hoping 12:7	impactful	47:9 49:16
hereinbefore	37 : 5	68:12	113:16
119:8	horribles	implement	increased
hesitation	93:12	55:15 67:1	31:21,23
27:8	hot 85:24	important	38:10 47:14
		_	
HGAC 9:13	house 40:15	38:23	113:8,24
HGAC 9:13 Hi 10:6 42:15	houses 39:11	38:23 improve 97:15	113:8,24 increasing
HGAC 9:13 Hi 10:6 42:15 71:19	houses 39:11 housing 3:12	38:23 improve 97:15 improved 76:25	113:8,24 increasing 76:3,6
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8	houses 39:11 housing 3:12 41:7 108:3	38:23 improve 97:15 improved 76:25 improvement	113:8,24 increasing 76:3,6 incurring83:6
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5	houses 39:11 housing 3:12 41:7 108:3 108:19,21	38:23 improve 97:15 improved 76:25 improvement 3:10,11	113:8,24 increasing 76:3,6 incurring83:6 independent
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22	houses 39:11 housing 3:12 41:7 108:3 108:19,21	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4	113:8,24 increasing 76:3,6 incurring 83:6 independent 56:1 indicate 21:5 indicated
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10	113:8,24 increasing 76:3,6 incurring 83:6 independent 56:1 indicate 21:5 indicated
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements	113:8,24 increasing 76:3,6 incurring 83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5 47:6 91:7	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane 109:4 112:3	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements 68:1,4,5	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals 22:8
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements	113:8,24 increasing 76:3,6 incurring 83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5 47:6 91:7	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane 109:4 112:3	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements 68:1,4,5	113:8,24 increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals 22:8
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5 47:6 91:7 hit 62:20 hitting 60:11 hold 40:11	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane 109:4 112:3 HVAC 60:13 68:4 104:10	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements 68:1,4,5 103:17 104:2 104:5 inaudible	increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals 22:8 inflation 46:15 influx 38:25
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5 47:6 91:7 hit 62:20 hitting 60:11	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane 109:4 112:3 HVAC 60:13	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements 68:1,4,5 103:17 104:2 104:5	113:8,24 increasing 76:3,6 incurring 83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals 22:8 inflation 46:15
HGAC 9:13 Hi 10:6 42:15 71:19 highlight 59:8 Hightstown 3:5 15:3,8 HIGHWAY 1:22 Hill 15:6 hired 31:1,9 42:16 43:1 55:20 historically 75:15 history 44:5 47:6 91:7 hit 62:20 hitting 60:11 hold 40:11	houses 39:11 housing 3:12 41:7 108:3 108:19,21 111:8,10,21 111:24 112:4 115:20 Houston 9:12 HUD 110:20 111:11,12 113:4,11,23 113:25 Hurricane 109:4 112:3 HVAC 60:13 68:4 104:10	38:23 improve 97:15 improved 76:25 improvement 3:10,11 55:15 60:4 67:2,14 69:1 79:16 89:10 89:17 90:2 93:18 98:8 98:12 99:5 102:15,19,21 102:23 improvements 68:1,4,5 103:17 104:2 104:5 inaudible	increasing 76:3,6 incurring83:6 independent 56:1 indicate 21:5 indicated 12:12 indication 115:16 indifferent 46:2 individuals 22:8 inflation 46:15 influx 38:25

information 30:20 introduce 21:9 17:22 Ge:21 Jeff 102:17 Johnson 62:21 Jeff 102:17 106:8 Jeff 102:17 106:8 Jeff 102:17 106:8 Jerowe 90:1 106:2 77:13 91:1 97:18 97:19 99:21 Jerowe 90:1 106:2 77:13 99:21 Jerowe 90:1 91:1 97:18 97:19 99:21 Jerowe 10:2 102:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2 103:2
110:3 25:18 74:20 1tems 4:24 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:13 37:18 38:19 77:18 37:18 38:19 77:13 37:18 38:19 77:18 37:18 38:19 77:13 37:18 38:19 77:18 37:18 38:19 77:10 38:10 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:18 38:19 37:10 37:18 38:19 37:19 39:21 37:10 39:21 3
initial 58:14 introducing 37:18 38:19 Jerome 90:1 73:10 77:20 26:3 77:13 91:1 97:18 81:6 115:16 introductions 8:17 89:25 77:13 97:19 99:21 72:16 Inverso 102:22 Jackson 2:6 102:20 102:20 inside 16:14 investigate 15:12,19,20 103:25 106:1 12:2 78:12 6:14,15 7:14 7:12 4:20,21 instances investigation 76:22 77:2 14:20,21 1:23 57:20 insurance investment 25:4 26:13 9:19 91:9 99:19 91:9 109:7 39:25 59:12 26:15,20,22 91:14 100:15 119:5,23 intended 19:19 59:1 49:13,20,23 Joanne 43:15 19:5,23 intends 68:18 involved 30:20 50:3,25 50:3,25 55:6 57:10 intention 19:2 54:24 70:6,8,9,18 94:2,20,22 74:15 15:11 75:21 94:25,96:4 interest 11:24 30:22 61:4 69:4 70:3 88:16,18 97:11,20
73:10 77:20 26:3 introductions 77:13 91:1 97:18 initially 8:17 89:25 Jackson 2:6 70:19 99:21 Jerry 28:2 72:16 Inverso 102:22 103:1 4:20,21 5:10 103:25 106:1 inspection 103:1 5:12,19,20 6:14,15 7:14 103:25 106:1 instances investigation 7:15 14:8,10 79:19 91:9 30:14 76:22 77:2 14:20,21 91:14 100:15 insurance investment 25:4 26:13 19:5,23 109:7 39:25 59:12 26:15,20,22 20anne 43:15 intended 19:19 59:1 109:25 100:19 intends 68:18 1nvolved 30:20 50:3,25 50:3,25 intent 83:15 80:4 53:11,12 90:19:11,4 83:22 1sherwood 55:7,9,18,19 90:19:11,4 interest 11:24 56:25 60:23 70:19 75:21 90:23 97:5 30:22 61:4 62:25 105:8 69:4 70:3 83:8 84:17 96:23 97:5 105:15 115:9 71:11 74:2 85:4,8,16 70:212 70hnson 67:15 105:10 1swe 2:22
81:6 115:16 initially Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6 Jackson 2:6
Initially 72:16 103:1 103:1 103:1 103:1 103:25 103
Table Transpection Transpectio
inside 16:14 103:1 4:20,21 5:10 103:25 106:1 inspection investigate 5:12,19,20 Jersey 1:1,12 12:2 78:12 6:14,15 7:14 7:23 57:20 instances investigation 7:15 14:8,10 79:19 91:9 30:14 76:22 77:2 4:20,21 91:14 100:15 insurance investment 25:4 26:13 19:5,23 109:7 39:25 59:12 26:15,20,22 Joanne 43:15 integral 24:24 investments 27:5,6 48:13 Job 53:24 intended 19:19 59:1 49:13,20,23 Joanne 43:15 intends 68:18 involved 30:20 50:3,25 55:6 57:10 intent 83:15 Irving 67:15 53:11,12 90:1 91:1,4 83:22 Isherwood 55:7,9,18,19 90:1 91:1,4 interest 11:24 56:25 60:23 70:19 75:21 94:2,20,22 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 40:225 105:8 69:4 70:3 83:8 84:17 102:12 Johnson 67:15 115:23 77:20 88:16,18 99:2,3,11,13 Josh 60:20 <
inspection investigate 5:12,19,20 Jersey 1:1,12 12:2 78:12 6:14,15 7:14 1:23 57:20 30:14 76:22 77:2 14:20,21 91:14 100:15 insurance investment 25:4 26:13 119:5,23 109:7 39:25 59:12 26:15,20,22 Joanne 43:15 integral 24:24 investments 27:5,6 48:13 job 53:24 intended 19:19 59:1 48:24 49:5 job 53:24 intends 68:18 involved 30:20 50:3,25 55:6 57:10 intent 83:15 80:4 51:11 53:1,3 63:14 89:16 intention 19:2 54:24 53:11,12 90:1 91:1,4 interest 11:24 56:25 60:23 76:7,9,18,19 93:10,21 interest 11:24 56:25 60:23 76:7 81:9,12 94:2,20,22 40:25 105:8 69:4 70:3 81:17 82:11 96:23 97:5 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107
12:2 78:12 6:14,15 7:14 1:23 57:20 instances investigation 7:15 14:8,10 79:19 91:9 30:14 76:22 77:2 14:20,21 91:14 100:15 insurance investment 25:4 26:13 119:5,23 109:7 39:25 59:12 26:15,20,22 Joanne 43:15 integral 24:24 investments 27:5,6 48:13 job 53:24 intended 19:19 59:1 48:24 49:5 John 54:24 intends 68:18 involved 30:20 50:3,25 55:6 57:10 intent 83:15 Irving 67:15 53:11,12 90:1 91:1,4 83:22 Isherwood 65:7,9,18,19 93:10,21 interest 11:24 56:25 60:23 76:7 81:9,12 94:2,20,22 74:15 115:23 69:4 70:3 81:17 82:11 96:23 97:5 30:22 61:4 69:4 70:3 85:4,8,16 97:11,20 62:25 105:8 69:4 70:3 85:4,8,16 97:11,20 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 interested issue 22:22 89:2,3,11,13 109:17 109:17 109:17
instancesinvestigation7:15 14:8,1079:19 91:930:1476:22 77:214:20,2191:14 100:15insuranceinvestment25:4 26:13119:5,23109:739:25 59:1226:15,20,22Joanne 43:15integral 24:24investments27:5,6 48:13job 53:24intended 19:1959:148:24 49:5100:19109:25investor 58:1649:13,20,23John 54:24intends 68:18involved 30:2050:3,2555:6 57:10103:2480:451:11 53:1,363:14 89:16intent 83:15Irving 67:1553:11,1290:1 91:1,483:22Isherwood65:7,9,18,1990:1 91:1,4interest 11:2456:25 60:2370:19 75:2194:25,20,2230:22 61:465:5 60:2376:7 81:9,1294:25,96:4interest 11:2456:25 60:2376:7 81:9,1297:11,2030:22 61:469:4 70:383:8 84:1797:11,20105:15 115:971:11 74:285:4,8,16Johnson 67:15interestedissue 22:2288:16,18Johnson 67:15interesting31:10,13102:8 107:22108:13interesting40:2 50:5107:23109:1751:156:18 67:3111:19104:12interim 30:767:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
30:1476:22 77:214:20,2191:14 100:15insuranceinvestment25:4 26:13119:5,23109:739:25 59:1226:15,20,22Joanne 43:15integral 24:24investments27:5,6 48:13job 53:24intended 19:1959:148:24 49:5100:19109:25investor 58:1649:13,20,23John 54:24intends 68:18involved 30:2050:3,2555:6 57:10103:2480:451:11 53:1,363:14 89:16intent 83:15Irving 67:1553:11,1263:14 89:1683:22Isherwood65:7,9,18,1990:1 91:1,4interest 11:2454:2470:6,8,9,1890:1 91:1,430:22 61:465:25 60:2370:19 75:2194:2,20,22interest 11:2456:25 60:2376:7 81:9,1296:23 97:530:22 61:469:4 70:383:8 84:1796:23 97:515:2377:2088:16,18Johnson 67:15interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:22Josh 60:20interesting40:2 50:5107:23109:1751:156:18 67:3111:19Joshua 54:21interim 30:767:16 68:16117:11,1255:18
insuranceinvestment25:4 26:13119:5,23109:739:25 59:1226:15,20,22Joanne 43:15integral 24:24investments27:5,6 48:13job 53:24intended 19:1959:148:24 49:5100:19109:25investor 58:1649:13,20,23John 54:24intends 68:18involved 30:2050:3,2555:6 57:10103:2480:451:11 53:1,363:14 89:16intent 83:15Irving 67:1553:11,1290:1 91:1,483:22Isherwood65:7,9,18,1993:10,21interest 11:2456:25 60:2370:19 75:2194:25 96:430:22 61:461:14 65:3,581:17 82:1197:11,2062:25 105:869:4 70:383:8 84:1797:11,20105:15 115:971:11 74:285:4,8,16joining 102:19interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:23109:1751:156:18 67:3111:19114:12interim 30:756:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
109:739:25 59:1226:15,20,22Joanne 43:15integral 24:24investments27:5,6 48:13job 53:24intended 19:1959:148:24 49:5100:19109:25investor 58:1649:13,20,23John 54:24intends 68:18involved 30:2050:3,2555:6 57:10103:2480:451:11 53:1,363:14 89:16intent 83:15Irving 67:1553:11,1290:1 91:1,483:22Isherwood65:7,9,18,1993:10,21intertion 19:254:2470:6,8,9,1894:2,20,2274:15issuance 55:1070:19 75:2194:25 96:4interest 11:2456:25 60:2376:7 81:9,1296:23 97:530:22 61:461:14 65:3,581:17 82:1197:11,2062:25 105:869:4 70:383:8 84:17102:12105:15 115:971:11 74:285:4,8,16Johnson 67:15interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:22108:13interesting40:2 50:5107:23109:1751:156:18 67:3111:19114:12interim 30:767:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
integral 24:24 intended 19:19 109:25 intends 68:18 103:24investor 58:16 investor 58:1627:5,6 48:13 48:24 49:5 49:13,20,23 50:3,25 51:11 53:1,3 53:11,12 53:11,12 53:11,12 70:6,8,9,18 105:25 105:25 105:25 105:25 105:15 105:25 105:15 105:15 105:15 105:15 115:23 105:15 115:15 115:15 115:15 115:23 116eresting 117:11 116:15 117:11 117:12 118:15 118:15 119:15 1105:15 1105:15 1115:23 1106:12 1106:19 1100:19 100
intended 19:19 59:1 48:24 49:5 100:19 109:25 investor 58:16 49:13,20,23 John 54:24 intends 68:18 involved 30:20 50:3,25 55:6 57:10 103:24 80:4 51:11 53:1,3 63:14 89:16 intent 83:15 Irving 67:15 53:11,12 90:1 91:1,4 83:22 Isherwood 65:7,9,18,19 93:10,21 intention 19:2 54:24 70:6,8,9,18 94:2,20,22 74:15 issuance 55:10 70:19 75:21 94:25 96:4 interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 97:11,20 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19
109:25 investor 58:16 49:13,20,23 John 54:24 intends 68:18 involved 30:20 50:3,25 55:6 57:10 103:24 80:4 51:11 53:1,3 63:14 89:16 intent 83:15 Irving 67:15 53:11,12 90:1 91:1,4 83:22 Isherwood 65:7,9,18,19 93:10,21 intention 19:2 54:24 70:6,8,9,18 94:2,20,22 interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 15:23 77:20 85:4,8,16 Johnson 67:15 15:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 19:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 Joshua 54:21 interim 30:7 75:24 76:12 88:13 90:3 117:11,12 55:18
intends 68:18involved 30:2050:3,2555:6 57:10103:2480:451:11 53:1,363:14 89:16intent 83:15Irving 67:1553:11,1290:1 91:1,483:22Isherwood65:7,9,18,1993:10,21intention 19:254:2470:6,8,9,1894:2,20,2274:15issuance 55:1070:19 75:2194:25 96:4interest 11:2456:25 60:2376:7 81:9,1296:23 97:530:22 61:461:14 65:3,581:17 82:1197:11,2062:25 105:869:4 70:383:8 84:1797:11,20105:15 115:971:11 74:285:4,8,16Johnson 67:15115:2377:2088:16,18joining 102:19interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:22108:13interesting40:2 50:5107:23109:1751:156:18 67:3111:19114:12interim 30:767:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
103:24 80:4 51:11 53:1,3 63:14 89:16 intent 83:15 1rving 67:15 53:11,12 90:1 91:1,4 83:22 1sherwood 65:7,9,18,19 93:10,21 intention 19:2 54:24 70:6,8,9,18 94:2,20,22 74:15 issuance 55:10 70:19 75:21 94:25 96:4 interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
intent 83:15Irving 67:1553:11,1290:1 91:1,483:22Isherwood65:7,9,18,1993:10,21intention 19:254:2470:6,8,9,1894:2,20,2274:15issuance 55:1070:19 75:2194:25 96:4interest 11:2456:25 60:2376:7 81:9,1296:23 97:530:22 61:461:14 65:3,581:17 82:1197:11,2062:25 105:869:4 70:383:8 84:1797:11,20105:15 115:971:11 74:285:4,8,16Johnson 67:15115:2377:2088:16,18joining 102:19interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:22108:13interesting40:2 50:5107:23109:1751:156:18 67:3111:19114:12interim 30:767:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
83:22Isherwood65:7,9,18,1993:10,21intention 19:254:2470:6,8,9,1894:2,20,2274:15issuance 55:1070:19 75:2194:25 96:4interest 11:2456:25 60:2376:7 81:9,1296:23 97:530:22 61:461:14 65:3,581:17 82:1197:11,2062:25 105:869:4 70:383:8 84:17102:12105:15 115:971:11 74:285:4,8,16Johnson 67:15115:2377:2088:16,18joining 102:19interestedissue 22:2289:2,3,11,13Josh 60:20119:1531:10,13102:8 107:22108:13interesting40:2 50:5107:23109:1751:156:18 67:3111:19114:12interim 30:767:16 68:16112:15Joshua 54:2175:24 76:1288:13 90:3117:11,1255:18
intention 19:2 54:24 70:6,8,9,18 94:2,20,22 74:15 issuance 55:10 70:19 75:21 94:25 96:4 interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
74:15 issuance 55:10 70:19 75:21 94:25 96:4 interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
interest 11:24 56:25 60:23 76:7 81:9,12 96:23 97:5 30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 117:11,12 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
30:22 61:4 61:14 65:3,5 81:17 82:11 97:11,20 62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
62:25 105:8 69:4 70:3 83:8 84:17 102:12 105:15 115:9 71:11 74:2 85:4,8,16 88:16,18 joining 102:19 119:15 110:13 102:8 107:22 108:13 109:17 11:19 114:12 105:24 76:12 88:13 90:3 117:11,12 55:18
105:15 115:9 71:11 74:2 85:4,8,16 Johnson 67:15 115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
115:23 77:20 88:16,18 joining 102:19 interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
interested issue 22:22 89:2,3,11,13 Josh 60:20 119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
119:15 31:10,13 102:8 107:22 108:13 interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
interesting 40:2 50:5 107:23 109:17 51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
51:1 56:18 67:3 111:19 114:12 interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
interim 30:7 67:16 68:16 112:15 Joshua 54:21 75:24 76:12 88:13 90:3 117:11,12 55:18
75:24 76:12 88:13 90:3 117:11,12 55:18
interior 101:20 103:9 118:6,7 judge 30:13
103:16 104:5 106:19 107:9 Jacobs 71:4 31:5 32:5,15
interject 116:15 JACQUELYN 2:3 judgment 32:13
116:19 issued 55:14 Janet 71:9 33:5
interrupt 10:4 59:19,24 72:21 judgments
96:24 104:15,17,18 January 41:24 37:23
interviewed issuer 114:20 59:14 69:23 judiciary
58:11 issues 42:5 69:23 72:14 91:10,15,16
intestinal 76:11,23 Jason 71:20 jump 15:20
50:6 77:4 83:17 72:21 83:14 73:21 74:23
intimately issuing 68:12 Javier 54:18 114:13

			Ì
jumped 14:18	105:23	94:10,16,19	109:21
juncture 69:14	108:25	leased 76:25	lined 93:17
86:17 87:14	109:12,25	leasing11:23	liner80:5
June 91:21,22	111:20	94:14	lines 62:13
119:24	114:14	leaving 39:18	list 63:24
	known 26:5	LED 68:1	listed 35:7
K	90:8	Lee 35:21	listening
Katchen 108:10	knows 83:16	left 23:10	51:14
109:15 113:2	kudos 13:22	31:13 36:18	litigation
113:3 114:6		42:25 43:1	28:10 29:24
Kathleen 54:16	L	legal 1:20,21	30:6,10,16
55:17 57:7,9	L 2:11	36:21 38:14	30:24 31:1,3
59:11 60:1	lack 44:22	45:23 47:15	36:23 45:25
keep 111:18	45:1	90:25 116:1	little 16:15
keeping 23:3	ladder 9:1	legally 16:22	22:23 23:17
Kennedy 71:14	10:9,12,20	18:8	25:14 26:1
71:15 73:13	land 79:3	Len 72:23	31:4 34:21
73:13 76:20	80:10	74:20 78:3	35:2,5,13
76:24	landfill	length 49:25	37:19 41:22
kids 44:12	103:15	80:20	42:13 51:22
kind 34:3	large 29:8	Leonard 78:6	55:16 62:14
41:17 43:13	83:5	lesser 52:14	77:13 85:23
43:17,20	larger 73:12	let's 89:19	91:3 93:14
50:21 57:20	late 14:18	letters 64:3,4	104:1 105:11
81:6 82:19	17:17 42:16	level 25:12	105:20
93:1,9	88:9 105:12	40:7 47:6	112:23 114:8
112:20 114:8	105:23	105:14	114:17
KME 11:17	Lauren 75:4	109:24 110:5	Litzebauer
knock 40:14	119:3	LFB 62:22	54:20 56:15
know 10:3	law 6:1 15:6	LGO's 6:20,24	60:22 61:1
12:17,21	25:23 26:10	7:2	71:10 72:25
19:10 21:7,8	55:12,13,19	liable 31:7	73:23,24
21:20 26:4	61:13 68:24	library 60:9	77:10,14,19
33:18 34:21	69:2,6	License 119:4	78:3 87:23
34:24 35:10	lawsuit 30:3	lien 90:22	89:7
35:12 36:6	30:15 31:10	lieu 105:2	live 40:20
39:6 40:1,16	51:16	life 69:1	41:8
40:18 41:5,6	lawsuits 30:15	light 27:19	lived 113:10
42:6 46:1,21	lawyers 64:1,2	lighting 60:14	living 39:13
47:15 48:9	lead 114:23		_
50:20 51:20	learning 58:4	68:1	54:9
64:8 77:15	lease 8:25	likelihood 13:5	LLC 90:14 loads 103:21
80:12,13	11:8,19 12:2		
91:11 93:19	68:13 90:14	limit 34:24	loan 108:22
93:25 94:6	90:17,20,21	line 24:18	115:10
97:3 98:1	92:18,25	35:20 41:1	local 1:5 16:7
J1.J JU.1	JZ.10, ZJ	46:23 105:9	25:22 26:10
	<u>I</u>	<u>I</u>	I

55:12 57:17	lost 37:22	materialize	101:17 106:7
58:14 61:13	50:19 51:14	17:3,10	men 37:14
66:25 67:6,7	54:11	matrimonial	Mendez 72:22
69:4 74:13	lot 35:13	91:12	mention 21:14
108:24	40:24 42:7	Matt 10:7 28:6	mentioned 40:2
located 76:20	43:2,22,23	matter 4:5 5:2	52:4,13 62:6
90:6 103:14	44:1,20,22	5:22,25 6:17	77:17 104:5
109:3	45:5 64:10	15:18 27:17	mentioning
Location 1:10	72:16,17	87 : 10	18:25
locations	79:6 85:10	matters 23:5	Michael 28:5
112:4	97:8 98:3,5	91:12	30:18
lock 115:4,17	115:6	Matthew 2:14	Michelle 8:12
locked 115:13	lots 73:4,5	8:11	10:5,7
locking 115:11	loud 82:12,18	mature 68:25	Mid-mount 9:1
logic 82:23	lovely 47:8	105:18	10:20
83:3	low 58:24 60:2	Maxim 10:8	middle 26:5
long 33:1 37:3	lower 115:15	Mayer 28:1	40:5 42:25
39:17 40:4	lowest11:24	53:23 108:4	mile 35:18,19
48:6 54:17	luck 15:1	108:7,10,13	million 9:5
55:17 57:7	53:16,22	108:18 110:4	11:7,15
57:10 65:24	65:25 70:24	114:12	29:15,22
70:23 74:10	89:9 102:14	116:23	31:18,21
74:15,17	117:18	117:14	32:8,10,12
101:7 114:10	Luckily 20:4	McCay 102:18	32:24,24
longer 10:10		mean 23:2	33:4,4,8,11
78:11 81:18	M	25:25 40:12	35:18 36:1
82:8 83:15	main 23:16	43:15 81:19	37:1 38:11
85:23 87:25	maintain 13:7	82:8 87:23	38:15 39:7
95:16 115:5	maintenance	87 : 24	40:13 46:9
look 58:22	10:18	means 82:17	47:24 48:20
78:15 79:1	making 12:14	88:5,10	49:11 51:23
79:21	22:21 27:10	measures 24:3	56:5,7,21,22
looked 41:16	37:22 63:5	45:2 67:24	56:23,24
52:13 112:20	116:25	mechanical	60:19 62:7,8
looking 21:17	management	10:17 110:8	62:13,14,15
22:17 25:17	68:2	meeting 4:6	65:4 68:16
34:24 42:10	March 25:24	meetings 24:2	71:12 72:9
49:3 50:17	market13:1	members 2:1	73:9 74:2 , 5
52:19 57:12	85:24 98:20	4:2 27:9,15	88:14 90:4
72:9 73:1,6	105:10,11	27:23 34:11	91:18 92:9
76:13 80:17	113:13	44:16 57:11	95:2,4,7,13
87:18 97:15	115:20,22	61:20 65:22	95:16 100:2
106:23	Marthaler 2:14	71:3 72:7	100:11,25
111:15	4:23 5:1,22	74:22 77:25	101:1 108:21
115:19	6:17 7:17,20	86:6,11,25	109:8 110:13
losses 110:12	Matching 78:21	87:4 91:5	112:24
	<u> </u>	<u> </u>	<u> </u>

116.16	0.10.10.6		107.2 110.16
116:16	8:10 10:6	municipal 49:8	107:3 112:16
Millville	15:5,9,13	49:9,12,12	needed 38:20
103:15	27:22 28:16	49:17 50:14	59:1 60:15
mind 94:3	59:11 66:21	55:12 56:18	106:15
mine 52:11	71:2	61:15 65:5	needs 19:21
minimal 13:2	mortgage 90:21	68:20 80:4	74:11 103:4
minimize 12:7	94:10,19	109:18	negatively
13:18 18:18	114:21	municipali	112:9
37:6	motion 4:7,22	43:21 46:18	negotiate
minute 30:18	5:8,21 6:4	municipality	39:19 84:4
41:23	6:16 7:4,16	19:2 34:22	84:12 86:8,8
minutes 4:6,8	14:6,22	35:10 37:21	negotiated
missed 24:6	26:17 27:12	43:19 111:13	61:13 68:19
mitigate 46:22	32:4 52:23	municipali	68:21
110:12 115:8	52:25 53:13	111:7	negotiating
mitigated	65:2,20 70:3	Musing 15:14	28:9 30:20
45:23	70:20 84:25	19:13 20:16	33:9
mitigation	88:13 89:4	21:13 22:11	negotiations
111:1	101:20 102:9	22:14 23:2	32:23
mix 60:1	107:9,24	23:21 24:9	neighbors
Mm-mm 25:1	116:15,17,19	25:1 , 19	78:19
Moench 28:6	116:20,25	27:13	neither 119:10
moment 9:20	117:13,20	mute 8:1	119:13
13:16 56:16	118:8	muted 7:23	nets 56:24
85:25	move 7:20		never 23:6,8
Monday 21:10	26:19 40:19	N	50:22 110:7
monetization	53:25 58:19	N 2:11 3:1	new1:1,12,23
99:19	65:7 81:4	N.J.S.A28:18	21:5 22:25
money 17:19	83:23 91:23	67:3 74:1	23:13 40:14
19:11,14	99:14 101:3	103:9	41:2 79:19
20:4,9,13	moved 4:9 5:9	near 29:19	83:19 91:9
50:5 72:18	6:5 7:5 14:8	necessary	91:14,15
99:18 100:8	58:13 70:5	11:13 20:10	100:3,15
101:2	88:16 101:22	37:20 58:25	101:3 104:6
monies 19:18	107:11	78:14 84:13	106:25 113:4
monitor 24:12	117:21	106:12	119:5,23
24:12 26:6	moves 53:2	necessitated	Newark 90:7
monitored	65:9	78 : 2	100:14
23:14	moving 26:10	need 18:5,7	NFPA 10:11
month's 4:6	26:21 39:20	47:23 57:9	nice 27:17
monthly 24:2	multi 10:24	66:15 75:4	Nicholas 72:7
months 36:3	47:24,24	77:25 78:16	Nick 2:13
61:3	multiple 6:22	78:25 79:12	75:18 85:18
monumental	58:11	84:1,7 85:22	114:14
46:8	multitude 9:17	86:22 88:2	116:23
"0.0			
morning / · /	19.19	1 1()4 • 1 - 25	Iniaht 21 · 10
morning 4:4	19:19	104:1,25	night 21:10

noise 7:24	67 : 4	116:8	28:22 29:21
non 116:6	obtained 31:17	old 10:10	33:17 34:7,7
normally 16:13	32:2	12:22 13:2,6	61:11,17
86:1 115:9	obviously 18:7	44:8,12	65 : 5
north 3:9	20:7 21:24	91:23 92:1,6	ordinances
70:25 71:5,5	25:21 26:9	older 40:12	33:24 51:19
84:6 109:3	32:3 36:12	once 22:15	52 : 24
northwest 84:6	47:15 50:11	37:15 39:24	ordinary 33:19
Notary 119:4	57:2 82:8	40:25 50:13	ordnances
119:23	96:1 104:6	74:15 99:11	28:19
notes 71:12	106:13	99:14	original 30:7
73:8 74:4,14	OCAF 113:9	ones 51:7	59:22 112:13
82:5,25 85:2	occupancy	open 14:4	originally
86:19 88:15	100:5	23:18 44:15	19:18 62:23
notice 5:4	occupied 39:4	69:14 74:22	outfitting
38:8 75:22	occupy 39:21	87:2 96:14	11:12
notwithsta	occurred	106:6 109:19	outgoing 53:18
39:16	113:12	opening 112:5	outright 95:24
November 1:13	October 4:7	operate 101:5	outside 16:10
119:25	33:6 59:13	operates 16:18	17:22 42:20
number 8:9	59:24 67:20	operating	57:19 97:22
24:4,9,16	67 : 22	16:12 , 17	98:13
30:14 31:11	offer 71:23	17:24 100:10	outstanding
34:4 62:8,23	85:12	100:25 113:9	12:4 62:25
75:12 79:25	offering 105:2	operation	63:16 114:19
92:21 95:3	office 5:25	91:10	overall 12:11
114:16	79:12 , 22	operational	57:13 80:7
numbers 22:15	80:9 92:17	45:2	oversight 23:4
62:20 63:8	98:25 104:8	operations	overview 12:19
nutshell 73:16	officer 28:4	16:25 26:5	owned 18:5
93:1	43:14 102:21		84:11 98:5,8
NV5 55:24	official 116:2	opinion 99:24	98:10,11
NW 28:10 54:20	Oftentimes	opportunities	owner 30:7
56:15 71:10	104:23	111:15	33:13 , 16
73:24	okay 15:22	opportunity	94:13,15
Nyikita 108:11	16:6,12 19:8	85:6 98:25	96:4 97:7,10
114:13	22:5,13	99:5,15	owners 30:2,9
116:11	26:16 41:13	100:17	84:4 92:13
0	45:16 64:16	oranges 51:19	96:8,12
	66:9 69:25	order 16:9,15	ownership
02:11	72:1 76:7	17:19 18:17	94:17 99:6
obligation	81:8 88:10	18:18 31:6	owning 93:19
12:4,6 55:11	96:13 97:5	40:6 58:21	owns 96:21
68:17 69:5	101:18 103:3	orders 16:17	97:11 , 12
111:8 112:9	111:17	32:15	P
obligations	112:15 114:4	ordinance 21:9	
	l	l	l

P 2:11	44:25 90:9	22:4,12,18	places 72:14
p.m118:10	117:15	35:14 49:6	plan 11:1
PAGE 3:2	parties 84:10	49:14,16	19:11,16
paid 12:5	84:11 119:12	61:7 105:8	20:20,23
47:18 56:13	partner 58:7	113:17	21:6,9 25:25
59:4 94:11	81:21	perfect 4:4	26:2 37:21
<pre>palatable 86:3</pre>	Partners 11:23	63:7 64:13	48:17 55:21
pales 50:11	12:3	perform 55:25	56:2,8 59:20
Palisade 35:22	partnership	57 : 17	67:14 , 14 , 18
palpable 85:13	80:16,17	period29:7	67:20,22,25
parade 93:12	parts 10:17	33:21 41:24	74:11,16,18
parcels 84:10	party 55:25	42:22 45:17	83:21 110:25
Parentheti	59:18 96:7	48:6 52:14	planned 24:7
82:18	pass 101:2	60:19 61:7	planning 30:4
park 39:21	passed 28:21	79:9 81:14	73:10 81:5
72:15 80:11	29:23	82:4 85:1,2	plans 67:23
Parker 102:18	pat 37:15	87:8 88:15	68:15
parking 3:9	Paterson 3:7	105:13 115:2	plant16:19,20
71:1,6,8,12	54:2,18,19	115:4	plates 80:6
71:13 72:11	55:8 57:13	permanent 79:9	play 76:17
72:13,16,17	62:3 64:12	82:9 83:22	please 4:24
72:19 73:2,3	pay 29:15	111:21,23	7:22 8:3
73:4,4,6	40:11 56:23	person 43:2	10:3,4 12:17
74:6,11,16	56:25 79:7	perspective	87:5 97:7,25
77:1 78:13	90:18 95:2	24:25 64:13	108:14,14
78:20,20,21	95:16 100:5	77:24 , 25	plus 77:20
79:5,6,10,14	113:17	86:10 100:13	point 23:13
79:15,16,18	paying 36:16	persuasive	26:1,3 30:22
80:1,4,7	payment 7:1	51:2	40:22 52:10
81:20 82:5	12:1,2 95:14	phase 76:13	58:20 84:5,7
87:12 , 17	payments 36:18	83:23	95:17 113:10
Parkway 35:22	90:17 , 20	Phoenix 66:14	police 19:22
part 11:1 13:8	94:11	68:20 69:9	policemen's
19:15 24:8	pays 49:11	102:22	19:24
37:13 43:7	penetration	Physically	portion 7:18
43:16 44:7	110:17	12 : 15	posed 10:22
58:5 83:4	pension 46:16	piece 18:4	position 20:23
part-time	49:19	pike 32:18	36:15 42:8
42:23	people 25:11	48:9	42:17,18
particular	35:17 40:19	pipe 86:11	43:3
29:20 33:17	72:15 73:6	place 22:25	positions 6:22
46:6 47:21	92:2 108:15	24:1,3 26:2	42:19 101:5
48:3 89:18	109:21 110:1	43:13 111:16	positive 14:7
104:21 106:1	percent 9:8	115:22 119:8	68:23 73:25
106:10	11:24 12:13	placed 17:22	84:25 88:13
particularly	17:4,5 21:19	112:3	93:5 101:20
	l		I

103:8 107:9	pretty 12:22	67:13 73:17	94:14,16,19
108:20	43:24 73:1	86:3 87:20	96:22 112:14
116:15	73:15 85:24	program 55:15	proposal 71:13
positively	preventative	57:24,25	proposals 67:9
112:9	10:18	58:9 67:2	105:3,6
possible 27:19	previous 21:14	113:5,7	proposed 11:8
83:24 110:25	30:2	progress 86:16	15:11 25:17
111:4	previously	prohibited	65:4 70:4
possibly 32:11	10:13 86:25	79:18	90:3
93:13	price 12:10,13	project 30:5	prospect 33:3
	25:6 92:24	38:23 39:4	
postal 80:9			protect 34:23
posting 116:2	prices 41:6,7	46:4 56:4	51:9 109:25
potential	pricing 25:5	57:8 58:22	prove 17:15,16
12:13 20:3	principal	59:25 60:17	provide 10:1
99:8 110:22	62:24,25	61:2 66:1	17:23 38:20
potentially	prior 17:14	70:25 72:10	68:21 71:17
73:10	38:12	72:15 74:18	106:9 109:10
practical	priority 24:14	79:25 80:3	provided 32:25
18:11	private 80:16	80:13 81:6	56:14 110:11
<pre>practice 32:4</pre>	84:4,10,11	81:16,20,23	111:23 112:6
<pre>precedent 52:7</pre>	108:23 114:9	81:25 82:2	113:21
precisely	114:11,15	83:7,24 85:1	provider 58:6
80:12	115:6 116:20	86:15 93:6	58:6 109:7
preeminent	privy 21:12	101:21	proving 10:16
40:18	<pre>probably 13:6</pre>	105:25	<pre>public 14:5</pre>
preferred	21:4 38:19	109:11	23:20 44:17
35:19	41:5 48:20	110:14 111:3	55:22 59:6
preliminary	52:13 99:9	111:6 117:18	63:12 69:16
77:2 105:6	105:9	<pre>projects 57:9</pre>	72:20 74:23
116:2	problem 17:11	68:14 71:14	80:11,16,16
prepare 55:21	23:23 76:16	properties	80:16 83:6
57:24 74:8	proceeds 11:3	40:12 50:17	84:16 98:21
<pre>prepared 57:23</pre>	18:25 19:3	50:18 74:9	99:1 101:17
present 4:2	90:5 103:11	85:22	105:2 106:7
7:22	process 21:5	property 18:4	111:9 114:19
presentation	22:23 24:11	19:17,18	115:25 116:5
44:19 61:10	56:2 57:18	30:8,8 35:15	116:14 119:4
61:23 62:20	57:21 , 24	38:21 39:25	119:23
69:12 106:5	58:4,5,8,17	73:11 , 12	pumper 10:21
president	63:22 67:11	75:23 76:3	11:16,17
102:20	68:19 96:3	76:20 , 25	pumpers 13:11
prestige 40:16	113:23	77:3,9 78:17	purchase 8:25
presumably	procured 9:11	78:18 84:3	9:19 11:8,15
39:9	professional	90:6,13,14	11:16,20
presumption	83:2	90:16,21,22	13:18 72:16
	-		
39:23	professionals	94:9,11,12	72:18 74:9
39:23	professionals	94:9,11,12	72:18 74:9

	1	1	1
76:19 84:2	22:21 25:16	R2:11 119:1	12:22 13:18
92:15,24	34:16 41:14	Raffetto 15:5	17:6,16 18:9
105:3	63:14 69:18	15:6,22,23	23:8 37:21
purchased	69:21 81:9	raise 18:13	44:14 46:12
19:17 77:9	94:9 95:21	21:6 22:3	48:5 51:19
purchaser	96:15 97:4,6	108:14	58:14,21,23
92:24 98:6	100:12	raised 16:14	60:2 64:13
99:8,8,11	106:15	18:13 29:1	94:9 100:16
106:13	111:19 114:7	33:14 114:15	104:12
	114:14	raising 21:18	105:19 111:2
purchases		22:17	
115:6	questions 5:7		reason 78:10
purchasing	6:3 7:3 8:15	rare 82:24	83:11
12:9,15	10:4 12:16	rate 11:24	reasonable 5:5
68:13 73:12	13:16 14:4	17:2,10,18	25:9
purpose 91:2	18:22 23:16	21:14 22:19	reasonably
purposes 20:14	23:19 25:3	24:7,16,19	18:10
pursuant 28:18	26:16 34:10	24:23 25:8	Reasons 71:16
55:11 56:18	44:14,16	25:14 49:8	rebates 68:8
61:13,17	48:14 52:22	105:8,12	rebut 32:3
74:1 79:14	61:20,24	115:1,4,9,11	receipts 17:6
92:25 103:9	63:11 65:1	115:21 116:4	receive 9:6,24
104:15	69:10,13,15	rateable 38:21	113:15
push 41:6	70:1 73:16	40:1	received 11:22
pushes 75:12	73:21 75:22	rateables 39:2	16:9 18:3
put 22:24 24:1	84:15 88:8	rated 116:6	20:19 114:25
24:3 25:8	88:10 93:2	ratepayers	receiving
49:21 51:4	101:15,16	18:19	110:13
58:8 73:5	105:25,25	rates 20:22	recognize
putting 13:17	106:6 107:7	21:6,18 22:4	13:17
13:23	109:20,23	22:6,12 49:1	Recognizing
13.23	111:18	105:21	10:22
Q	116:10,13	115:15,24	recommenda
QPA 8:13	quick 34:16	rating 116:1	32:20
qualified	105:22	ratio 40:4	recommenda
55:12 56:19	quicker 83:9	reading 32:15	41:18
56:19,20	quickly 83:24	real 78:25	record 49:22
61:14,15	94:9 105:24		
65:5		80:13 85:24	63:5 94:7
	112:20	90:6 96:9	recoup 92:24
quantifiable 59:5	Quint 9:1	97:22 100:13	rectangle 98:2
	10:19,20	realistic	rectified
quantify 78:13	11:20 13:9	98:14	37:24 45:11
quarter 12:14	quite 13:2	realizing	recused 102:9
21:23	32:11 50:4	40:22	recusing 89:11
quarters 21:22	50:16	reallocated	redeveloper
22:2,18		20:10	19:16
question 20:17	R	really 9:18	redeveloping
	<u> </u>		<u> </u>

	1		-
19:15	relation 10:2	replacement	reserve 29:15
redevelopment	relationship	10:14 11:4	29:18 36:5
28:8 30:19	114:22	68:4	47:2,23 48:7
38:23	relative 30:10	replaces 10:8	reserves 19:4
reduce 13:24	30:14 115:16	replacing 9:23	35:3
47:14 57:13	119:11,13	11:16	reset 113:12
101:6	relatively	report 31:17	residential
reduced 38:21	114:23	32:2 62:12	39:7 40:8
reduction	relief38:20	67:16 , 18	49:10 79:22
45:23	rely 75:3	Reporter 75:6	98:24
refer 25:19	remain 7:22	93:24 119:4	residents
35:17	12:7	reporting 1:21	12:16 39:17
referred 9:13	remaining 11:9	83:19	110:22
76:9	31:10	reports 24:2	112:13
refine 58:22	remedy 30:3,15	repossess	resilient
refund 28:19	remember 79:25	94:18	111:4
refunding	96:24	represent 31:2	resolution
28:19,22	remind 7:21	representa	33:1 67:21
29:21 34:4,7	Remotely 1:15	43:10,11	104:16,18
36:16 45:19	render 84:25	representa	106:20
47:18 52:24	renewed 85:3	59:18	resolve 5:24
55:11 56:7	86:19	representing	42:2
61:11,12,16	renewing 88:14	28:6	resolving
65:3 67:4	renovations	request 17:1	42:18 43:17
68:17 69:5 70:4	90:15 104:6	33:10 34:8 71:11 74:25	RESOURCES 1:20
	rent17:1 41:6 100:4 113:7		respect 24:5 52:18 73:11
refundings 33:14 37:7	113:18	75:13,17 82:24 93:5	76:24
47:16	rental 113:5	99:23	respectfully
refunds 36:2	113:20	requested 52:1	61:10 69:3
48:8	rented 93:15	requesting	responsible
refurbishment	112:7	17:21 29:4	12:15
10:14	rents 18:10	33:18,19	rest 98:7,15
regard 93:2	113:13,13	56:17 63:22	109:9
regarding	114:2	73:25 74:3	restricted
34:22 55:9	RENZI 1:20	requests 61:10	11:8,18
62:3	repairs 10:17	69:3	result 9:16
regards 9:10	60:15,16	required 55:25	12:11 16:24
regular 23:25	repayment 29:6	60:4 68:24	17:8 18:5
64:7,17,23	33:20 34:17	69:2 107:1	resulted 11:19
rehab 104:12	49:25	requirements	68:23
rehabilita	repeat 44:2	10:11 25:23	results 67:8
109:6	repeats 45:6	requiring	retained 31:16
rehabilita	replace 13:12	111:12	retired 43:17
109:13	111:12	rescind 6:23	retroactively
relating 15:11	replaced 10:19	Rescue 56:8	21:25

	I	Ì	1
reval 35:3,5	69:9		scenarios
40:3,7	Robbinsville	s 2:11,11	78:12 81:3
revaluation	19:25	saddled 98:15	schedule 33:20
76:4	Robert 2:6	safe 75:7	64:17,23
revenue 16:8	71:7	safety 10:11	scheduled
17:1,7 18:2	Rodriguez 2:7	sale 15:11	11:25 33:5
18:9 37:22	4:3,19 5:18	16:8 18:4	schematic
41:10 46:19	14:17,18	19:1 26:18	80 : 25
103:10	27:3,4 52:25	61:12 68:21	school 68:6
105:20	53:2,9,10	108:23 114:9	70:3
106:18,22	65 : 16 , 17	114:11,15	scope 60:1,5
108:22	70:16,17	115:25 116:5	60:13
113:16,24	88:25 89:1	116:21	scrapped 13:6
revenues 16:21	96:15,17,18	sales 115:6,19	sealing 110:16
17:9 19:9	97:2,6,14,25	salvage 18:17	Seasoned 44:10
20:19,25	98:18,22	Sansung 39:20	44:11
38:13 62:4,6	101:9,23,25	39:24 41:2	second 4:10
62:13 104:19	102:6,7	Sandy 110:2	5:10,12 6:6
112:21	107:12,14,20	sans 50:21	7:6 14:9 , 10
review 16:24	107:21	Sarah 66:12	26:20 , 22
47:5 56:1	116:17,24	69:7,21	29:21 34:7
revolved 114:8	117:9,10,22	sauce 51:14	53:1 65:8
Richfield	118:4,5	save 100:10	70:6 83:23
39:20	roll 74:3,14	save 100.10	88:17 101:23
rid9:25 92:10	74:25 77:18	12:11 55:11	103:18 105:1
right 16:20	77:20 78:1	55:15,21	107:12 117:1
20:5 21:17	82:6 , 25	56:1,14,15	117:2 , 22
21:22 24:16	roof 60:15	57:3 58:6,24	secondary
24:18,19	room 16:15	59:5,9,20	59:23
26:12 35:4	73:5 84:12	60:3,17,18	seconding 6:8
35:21 40:17	rooms 98:20	60:24 67:2,4	7:8 70:8
44:24 46:2	104:9	67:14,16,20	88:19
49:9,13 63:8	rotation 43:2	67:25 68:8	secondly 52:12
72:15 95:6	roughly 56:21	68:17 69:5	76:9
96:16,20	57:1	105:7 114:10	seconds 53:3
98:2,3,7	routine 64:8	saw15:3 28:5	65:10
105:10	rule 34:2	110:2	secretary 2:13
106:20	ruled 30:13	saying 9:1	72:23
108:14	run 82:2,8	87:12	Section 112:7
115:18	83:16 105:23	says 77:16	secured 94:10
rise 50:18	112:20	scenario 32:7	104:19
risk 95:3,12	running26:7	93:13 95:2	security 90:20
115:9	72:14 105:23	95:13 99:25	101:5 107:1
Riverside	runs 106:17	100:1,6,22	see 13:3,21
60:10	runway 81:19	100:24	14:4 23:18
Robbi 66:14	81:21,25		27:16 35:4
	l		

36:9 44:15	57:2,3 61:6	showing 32:17	106:14
54:5 63:16	62:4,7,15	Shuaib 28:3	solicited
69:14 108:10	68:9 77:8	38:1,5 42:11	105:3
108:11,11	90:18 105:14	42:13 43:12	solid 42:12
109:12,20	112:23	43:18 45:5,9	103:10,14
115:5	services 1:21	49:2	104:17,19,21
seeing 115:22	38:14 54:23	side 58:21	104:17,13,21
seek 31:21	serving 108:18	62:8 73:21	Solimine 66:4
77:15	session 87:2	sign 21:2	66:5,8,11,19
seeking 8:24			
_	set 20:14 35:2	significant	66:20,22
15:10 16:7	52:7 71:16	27:25 38:16	69:18 , 20
30:5 66:25	85:1 113:7	38:25 39:25	70:21
98:6 103:8	119:8	40:10 92:11	Solutions
108:20,22	settle 32:21	Silva 54:18	54:22 55:20
seemingly	settled 46:3	similar 116:4	somebody 43:1
25:11	settlement	simple 51:6	somewhat 16:22
selected 67:12	28:9,23 29:1	simply 79:3	soon 27:17
selection 67:9	29:24 30:9	singular 33:14	31:16
sell 68:18	30:21 31:7	site 74:7	sooner26:8
95:23	32:22 33:8,9	78:16 80:15	83:21
selling11:2	51:16 52:9	80:25 84:2	sorry 73:14
13:10 79:19	52:15	103:20,20	96:23
96:11	settlements	104:11	sort 22:24
Senande 108:11	5:24 29:12	sites 74:11,16	58:5 106:14
110:5 111:9	34:15 35:24	sitting 38:11	106:25
112:1 113:1	seven 30:6	situation 20:6	sought 20:19
senior109:2	46:1	20:6 23:9	sounds 20:12
sense 12:20,24	sewer 16:11	24:8,15 26:7	41:9 88:11
34:6 45:1	17:1,18,24	29:20 50:12	$\mathtt{south}1\!:\!11$
51:25 80:20	18:10 21:19	50:22	84:7,8
85:9 88:1	sewerage 16:19	six 8:1 17:4,5	· · · · · · · · · · · · · · · · · · ·
95:22 96:19	shaking 36:10	32:8 60:6	95:11,12,18
sensing 82:14	share 48:14	size 105:1	96:6 104:7,9
separate 33:23	49:24 50:1	106:12	104:10,10
51:18 96:24	shared 19:24	slash 99:4	spaces 98:25
96:25	98:16	slightly 52:14	speak 8:4
September	sharing 99:6	small 72:16	41:22 44:22
58:12 67:16	sheet 114:24	114:21	52:11 82:14
Series 71:12	shelter 60:10	Smith 54:22	SPEAKER 108:12
		55:18 59:10	
serious 44:25	shop 80:11		speaking 59:25 83:10
47:12	short 32:17	soften 46:8	
seriously	41:24	sold 13:12	speaks 27:9
36:12	shorter 52:20	30:8 40:13	special 16:25
serve 10:25	shortly 56:3	99:1	97:22
service 19:24	115:14	sole 31:13	specialist
56:12,14,21	shovels 46:4	solicit 67:8	100:13
	I	I	

	I		
specific 20:14	89:25	storms 110:15	23:12 25:2
24:3 50:4	started34:21	story 34:14	26:15,22,23
specifically	38:24 57:12	80:5	27:18 28:12
9:12 33:23	57:16 58:3	strain 46:19	34:13 , 20
42:21 51:18	58:17 59:12	stranded 99:16	37:16 41:9
59:25	73:3 89:21	99:17	41:13 44:3,9
specifics 9:22	starting 35:23	stream 113:24	44:13 51:13
58:22 59:8	45:21 57:18	streamlined	52:2,21 53:3
speed 54:13	state 1:1,22	103:22	53:4,16,21
spend 100:8	9:11,15 48:6	streams 106:19	53:25 54:6,9
spending 16:10	62:14 63:19	Street 1:11	54:14,25
16:14	64:22 79:19	73:14 90:7	55:4 61:22
Spitzer 66:6	91:24 100:15	109:3	63:7,10 65:1
66:22	104:6 109:3	stretching	65:10,11,25
spoken 87:10	119:5,23	51:22	66:5,7,9,19
square 1:23	statement	strong 13:22	69:11 70:1
41:4 80:6,7	116:3	32:20	70:10,11,24
80:8,11	statements	structure	71:18,24
104:3	106:24	60:23 78:20	72:5,6 73:18
st 90:1 91:1,4	Status 69:18	78:20 80:5	73:20 74:21
93:10,21	statute 18:1	81:2 90:25	75:2,20 77:7
94:2,20,22	79:14	93:3,19	77:12,22
94:25 96:4	statutes 61:17	94:14	80:19 81:8
96:23 97:5	stay 42:2	structured	81:11 82:22
97:11,20	steadily 38:10	79:10	84:14,22
102:12	steady 76:5	studies 73:11	85:4,19 86:5
stack 56:6	stenograph	74:8,10	86:9 87:11
staff 42:3	119:7	80:22 81:6	88:7,19,20
62:22 63:3	step 110:24	83:17,21	89:8,14,19
64:11 75:3	steps 24:1	87:16	91:5 93:8
108:25	Steve 27:23	study 24:7,16	94:2,20,24
109:12	44:18,20	24:19,23	95:20 96:13
stand 49:7	45:13 48:11	stuff 64:10,14	96:16 100:23
standing 33:1	53:24 54:19	Suarez 2:3 4:4	101:14,25
standpoint	63:15 64:16	4:12,13,23	102:1,13
92:5	64:24	5:7,12,13	106:4 107:7
stands 86:16	Steve's 40:22	6:3,8,9 7:3	107:14,15
87:15	Steven 37:9,25	7:8,9,19	108:1,6,9
Stankiewicz	41:2 46:25	8:18,22	109:22 111:5
15:4,15,19	stick 82:15,19	12:18 13:13	111:17
16:1,3,6	88:1	13:15 14:3	112:19 114:4
18:21 19:5	stock 57:21	14:11,12	114:7 116:8
20:24 25:21	stock 57.21 storage 104:10	15:1,20 16:1	116:12,22
27:14	Storcks 8:14	16:5 18:20	117:3,4,17
star 8:1	storm 64:13	20:8,17 22:5	117:23,24
start 47:11	110:1	20:0,17 22:3	Suarez's 99:22
Start 4/.11	110.1	22.13,2U	Suarez Syy.ZZ
	1	1	1

	I		I
submitted 4:8	surplus 37:1,2	110:1	111:24 112:2
28:17 59:20	38:9,9 47:14	talked23:24	113:17
67:15 , 19	surrounding	47 : 2	tenure 43:16
69:23	92:1,13 96:5	talking 34:21	term 11:23
subsequent	96:12 , 20	39:5	74:10,16,18
32:5 116:9	Sustainable	tax 12:8 18:18	78:11 114:10
substantial	57 : 20	28:23,24,25	114:24
90:15 110:11	swap 80:10	29:6,8,9,11	terms 29:9
substation	swear 8:16	29:16 33:1,9	32:18 50:11
19:22	75:7 78:7	33:12 , 15	63:3 81:1
successful	sworn 8:6,19	34:1,3,4	95:7 99:22
94:21	8:21 15:21	35:24 36:5	110:5,25
sufficient	15:25 28:13	36:16 37:6	114:24
22:9 68:9	28:15 55:1,3	37:22 38:21	testified
90:18	66:15,18	41:2 45:19	83:15
suggested 87:9	71:25 72:4	47:2 48:3,6	testify 8:3,21
SUITE 1:22	75:5,8 78:8	48:19,23	15:25 28:15
summary 10:1	89:20 , 23	49:1,8 50:20	55:3 66:18
71:23	103:4,6	51:15,21	72:4 89:23
Superior 30:12	108:15,17	52:8,12,19	103:6 108:17
supplemental	Sylvan 28:24	taxation 18:14	testimony
9:3 56:8,10	29:25 30:3	46:20	119:6
support 13:23	31:8,16	taxes 40:10	tests 106:20
46:19 57:19	32:23 35:16	48:2 49:9,12	thank 5:1 7:19
85:10 106:24	35:21	49:12 , 17	8:19 , 23
109:6	system 68:2	50:14	12:18 13:13
suppression	systems 110:8	taxpayer 46:24	14:1,2,24
104:11		47:20	15:23 18:20
sure 7:22	T	taxpayers 9:17	25:2 26:13
12:22,23	T2:11 119:1,1	12:8 46:11	26:15 27:13
13:14 20:9	tailored 56:13	46:13 48:10	27:15 28:12
20:22 21:13	take 10:5	51:7 53:19	37:11 , 17
22:10,21,25	13:16 18:23	79:24	44:13 45:15
23:14 27:10	21:2,11	team 34:12	46:25 48:11
33:19 34:16	27:18 50:18	45:8 96:10	51:4,5,12
35:11 38:2	74:7 80:14	102:25	52:16,21
53:19 61:1	80:21 85:23	Teams 1:15	53:14,15,17
62:2,9,15	92:22 97:19	tech 81:24	53:23,24
63:5,8 64:19	99:16	TEL 1:24	55:6 57:10
68:22 71:24	taken 1:15	tell 44:7	57:11 59:10
75:2,6 77:3	43:13 75:15	temporarily	60:20 61:8
88:6 96:4	108:25 119:7	94:4	61:21,22
97:20 100:20	takes 36:12	temporary 12:8	63:4,5,13,14
106:24	39:24	tenant 112:10	64:24 65:21
114:13	talk 42:13	tenants 92:19	65:22 66:20
116:11	57:8 60:22	93:17 111:20	69:11 70:21
	ı	I	I

70:22,23 58:3 82:12 95:17 100:5 76:17,19 77:10 78:18 73:19 74:21 96:19 109:1 112:2 79:12 84:3 75:18,18 77:5,23 89:5 59:18 96:7 thorough 77:21 traditionally 79:7,14 91:4 102:10,12 101:10,11 106:5 times 9:2 traditionally 103:7 106:4 101:10,11 106:5 times 9:2 traditionally 109:1 111:5 113:3 114:4 76:8 77:17 5:3 7:22 8:8 82:15 116:8,23 117:14,16 96:3 15:3 7:22 8:8 89:18 90:25 107:4 theoretically 96:3 15:2 16:7 transcript 119:6 thing 20:24 86:14 87:8 70:25 95:7 119:8 transcript 119:6 theoretically 96:3 15:2 16:7 119:6 transcript 119:6 thing 20:24 86:18 90:2 70:27 89:18 90:25 99:3 119:6 thing 20:24 86:18 75:11 70:27 40:18 119:6 transcript 119:6 thing 20:24 <				
71:19 73:18 82:18 93:23 103:5 108:16 77:10 78:18 73:19 74:21 96:19 109:1 112:2 79:12 84:3 75:18,18 77:5,23 89:5 59:18 96:7 third 55:25 59:18 96:7 third 55:25 77:21 82:15 traditionally 82:15 traditionally 82:15 traditionally 82:15 tradictionally 82:17 transaction 87:17 transaction 82:18 90:25 93:3 93:18 90:25 93:18 90:25 93:17 19:25 93:17 42:14 19:26 19:25 93:24 42:14 43:14 19:26 19:25 93:24 46:17 48:14 88:13 83:18 98:18 99:25 93:17 47:25 99:17 <	70.22 23	58.3 82.12	95.17 100.5	76.17 19
73:19 74:21 75:18,18 77:5;18,18 77:5;23 89:5 79:7,14 91:4 93:7 101:14 102:10,12 106:5 102:10,12 109:1 111:5 101:10,11 101:10,1 101:10,1 101:10,1 101:10,1 101:10,1 101:10,1 10	-			
75:18,18 third 55:25 119:8 trading 105:10 89:7,14 91:4 93:7 101:14 101:10,11 106:5 77:21 traditionally 93:7 101:14 102:10,12 103:7 106:4 107:25 108:1 thoroughness 12:19 thoroughness tires 79:20 tranches 19:14 109:1 111:5 113:3 114:4 16:8, 23 46:13 93:22 8:24 9:24 15:2 16:7 89:18 90:25 93:3 117:14,16 76:8 77:17 85:2 16:7 27:20 46:18 59:18 90:25 93:3 transcript 119:6 transcript				
77:5,23 89:5 59:18 96:7 times 9:2 77:21 82:15 traditionally 82:15 93:7 101:14 101:10,11 106:5 timing 83:17 traffic 60:9 tragectory 85:7 transcript transcript transks 19:14 transks 19:14 transks 34:13 three 21:22 5:3 7:22 8:8 89:18 90:25 93:3 transcript transcript transcript transcript transcript transcript transcript transtition 19:6 transtition 99:18 90:25 93:3 transcript transcript transfer 17:23 transcript transcript transtition 19:6 transtition 96:2 102:15 10:2 transcript transcript transtition 19:3 transc				
89:7,14 91:4 thorough 77:21 82:15 93:7 101:14 102:10,12 106:5 timing 83:17 traffic 60:9 107:25 108:1 thoroughness 12:19 tires 79:20 tranches 19:14 109:1 111:5 113:3 114:4 16:8,23 86:13 93:22 8:24 9:24 transaction 107:4 86:13 93:22 8:24 9:24 93:3 transcript 107:4 4theoretically 96:3 22:2,18 42:1 54:2,11,15 transcript 107:4 4theoretically 95:5 86:14 80:5 89:10,20 93:3 transition 46:125 73:24 75:14 80:5 89:10,20 96:2 102:15 19:3 transition 99:20 100:9 84:19 86:1,2 89:10,20 96:2 102:15 56:9,10 57:14 99:20 100:9 15:17,24 107:14 109:20 117:19 Treasure's 62:12 99:20 100:9 15:17,24 109:22 TOLL1:24 Treasure's 62:21 Treasury 62:9 treatment 56:22 60:18 16:19,19 treatment 16:19,19 treatment 16:19,19 treatment 16:19,19 treatment	•			_
93:7 101:14	· ·			_
102:10,12	•	_		
103:7 106:4 12:19		•	_	
107:25 108:1 12:19	7			
109:1 111:5		_		
113:3 114:4				
116:8,23				
117:14,16				
Thanks 34:13 65:24 76:7 107:4 68:6 75:11 75:14 80:5 66:2 67:1 75:5 81:14 83:18 70:25 71:7 89:5 thing 20:24 84:19 86:1,2 84:19 86:1,2 94:3 95:11 99:20 100:9 112:19 112:19 113:10 17:4 16:19,19 112:19 113:10 119:6 129 13 11:19 13:3 11:10 19:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 119:6 129 13 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 11:19 13:3 13:19 13:11 14:19 16:19:19 16:19:19 16:19:19 16:19:19 17:11 17:19 17:10 1	•			
65:24 76:7	7			_
107:4 68:6 75:11 55:9 58:7 transit 82:1 theoretically 75:14 80:5 66:2 67:1 70:25 71:7 91:3 thing 20:24 84:19 86:1,2 89:10,20 transition 61:25 73:24 86:14 87:8 96:2 102:15 56:9,10 79:17 93:22 87:13 88:1 102:20 103:8 57:14 94:3 95:11 88:15 95:6 108:2,20 Treasurer's 99:20 100:9 thumb 34:2 17:19 Teasury 62:9 112:19 Tibbs 109:2 TOLL 1:24 Treasure's 46:17,22 time 6:19 8:20 top 52:15 treat 92:2 60:1 64:1 15:17,24 top 52:15 treat ment 97:9 100:20 26:3,12 11:4 33:13 tremendous 97:9 100:20 26:3,12 77:21,22 Trenton1:12 18:16 22:9 32:21 35:4 78:1 Trenton1:12 18:16 22:9 37:3 39:17 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 10:12 11:13 46:7 47:4 48:6 52:14				
theoretically 75:14 80:5 66:2 67:1 transition 95:5 81:14 83:18 70:25 71:7 91:3 thing 20:24 84:19 86:1,2 89:10,20 transitional 61:25 73:24 86:14 87:8 99:20 10:2 56:9,10 79:17 93:22 87:13 88:1 102:20 103:8 57:14 94:3 95:11 88:15 95:6 108:2,20 Treasurer's 99:20 100:9 thumb 34:2 117:19 62:12 112:19 Tibbs 109:2 TOLL 1:24 Treasury 62:9 things 38:8 Tim 28:10 Tony 66:5,21 treat 92:2 46:17,22 time 6:19 8:20 top 52:15 treat 92:2 60:1 64:1 15:17,24 top 52:15 treat 92:2 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 36:22 60:18 7:12 11:4 38:3,22 42:24 44:7 45:12		•		
## Standard				
thing 20:24 84:19 86:1,2 89:10,20 transitional 61:25 73:24 86:14 87:8 96:2 102:15 56:9,10 79:17 93:22 87:13 88:1 102:20 103:8 57:14 94:3 95:11 88:15 95:6 108:2,20 Treasurer's 99:20 100:9 thumb 34:2 117:19 62:12 112:19 Tibbs 109:2 TOLL 1:24 Treasury 62:9 things 38:8 Tim 28:10 Tony 66:5,21 treat 92:2 46:17,22 time 6:19 8:20 top 52:15 treatment 60:1 64:1 15:17,24 11:4 33:13 tremendous 97:9 100:20 26:3,12 77:21,22 tremendous 50:13 50:13 trend 75:25 18:16 22:9 32:21 35:4 77:21,22 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:25 32:7,19 33:5 46:7 47:4 52:18,20 45:12 tried 31:14 46:7 57:1 58:3 59:15 25:6 39:10 17:11				
61:25 73:24				
79:17 93:22 87:13 88:1 102:20 103:8 57:14 94:3 95:11 88:15 95:6 108:2,20 Treasurer's 99:20 100:9 thumb 34:2 117:19 62:12 112:19 Tibbs 109:2 TOLL 1:24 Treasury 62:9 things 38:8 Tim 28:10 Tony 66:5,21 treat 92:2 46:17,22 time 6:19 8:20 top 52:15 treat 92:2 60:1 64:1 15:17,24 total 6:24 9:8 16:19,19 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:25 32:7,19 33:5 39:15 44:25 48:6 52:14 52:18,20 32:7,19 33:5 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 61:18 66:17 12:9 true 19:6 62:1,5,11 61:18 66:17 12:9 townhouses true 119:6 7:25 83:8 75:8 78:8 40:	_	•		
94:3 95:11 88:15 95:6 108:2,20 Treasurer's 99:20 100:9 thumb 34:2 117:19 62:12 112:19 Tibbs 109:2 TOLL 1:24 Treasury 62:9 things 38:8 Tim 28:10 Tony 66:5, 21 treat 92:2 46:17,22 time 6:19 8:20 top 52:15 treatment 60:1 64:1 15:17,24 total 6:24 9:8 16:19,19 92:21 93:9 22:9 25:24 11:4 33:13 tremendous 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 46:7 47:4 52:18,20 10:12 tried 31:14 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 68:3 59:15 25:6 39:10 10:9 13:2 62:1,5,11 61:18 66:17 12:9 10:9 13:2				•
99:20 100:9 thumb 34:2 117:19 62:12 things 38:8 Tim 28:10 Tony 66:5, 21 treat 92:2 46:17,22 time 6:19 8:20 top 52:15 treatment 60:1 64:1 15:17,24 total 6:24 9:8 16:19,19 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 46:7 47:4 52:18,20 10:12 tried 31:14 46:7 47:4 52:18,20 10:12 truck 9:23,25 62:1,5,11 61:18 66:17 72:3 74:8 town10:20 17:11 truck 9:23,25 62:1,5,11 61:18 66:17 72:3 74:8 40:25 townhouses true 119:6 try 9:1 13:3 86:10,13,24 80:14,18,20 8:8 19:25 42				
112:19 Tibbs 109:2 TOLL 1:24 Treasury 62:9 things 38:8 Tim 28:10 Tony 66:5,21 treat 92:2 60:1 64:1 15:17,24 top 52:15 treatment 92:21 93:9 22:9 25:24 11:4 33:13 tremendous 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 trend 75:25 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 46:7 47:4 52:18,20 10:12 tried 31:14 48:25 50:22 54:10 55:2 56:39:10 17:11 52:9 57:4 61:18 66:17 112:9 10:9 13:2 62:1,5,11 61:18 66:17 12:9 10:9 13:2 77:25 83:8 75:8 78:8 40:25 10:9 13:2 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8 </td <th></th> <td></td> <td>-</td> <td></td>			-	
things 38:8 Tim 28:10 Tony 66:5,21 treat 92:2 60:1 64:1 15:17,24 top 52:15 treatment 92:21 93:9 22:9 25:24 11:4 33:13 tremendous 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 46:7 47:4 52:18,20 40:12 tried 31:14 46:7 47:4 52:18,20 10:12 tried 31:14 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 12:9 10:9 13:2 62:1,5,11 61:18 66:17 12:9 10:9 13:2 77:25 83:8 75:8 78:8 40:25 true 119:6 77:25 83:8 75:8 78:8 40:25 40:25<				
46:17,22 time 6:19 8:20 top 52:15 treatment 60:1 64:1 15:17,24 16:19,19 92:21 93:9 22:9 25:24 11:4 33:13 97:9 100:20 26:3,12 56:22 60:18 think 14:19 28:14 29:13 77:21,22 18:16 22:9 32:21 35:4 78:1 25:9 27:7 37:3 39:17 totality 52:2 37:18,25 40:4 41:25 touch 41:14,19 38:3,22 42:22 44:7 45:12 39:15 44:25 48:6 52:14 tower 9:1 10:9 46:7 47:4 52:18,20 10:12 48:25 50:22 54:10 55:2 town 10:20 52:9 57:4 58:3 59:15 25:6 39:10 62:1,5,11 61:18 66:17 112:9 64:17 77:12 72:3 74:8 77:25 83:8 75:8 78:8 86:10,13,24 80:14,18,20 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				_
60:1 64:1 15:17,24 total 6:24 9:8 16:19,19 92:21 93:9 22:9 25:24 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:25 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 77:25 83:8 75:8 78:8 40:25 true 119:6 77:25 83:8 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8				
92:21 93:9 22:9 25:24 11:4 33:13 tremendous 97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 46:7 47:4 52:18,20 tower 9:1 10:9 tried 31:14 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 10:9 13:2 62:1,5,11 61:18 66:17 112:9 10:9 13:2 77:25 83:8 75:8 78:8 40:25 10:9 13:3 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8	•		_	
97:9 100:20 26:3,12 56:22 60:18 50:13 think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 10:9 13:2 62:1,5,11 61:18 66:17 112:9 10:9 13:2 77:25 83:8 75:8 78:8 40:25 true 119:6 86:10,13,24 80:14,18,20 80:14,18,20 8:8 19:25 42:2,4 46:8		•		•
think 14:19 28:14 29:13 77:21,22 trend 75:25 18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 12:9 62:1,5,11 61:18 66:17 12:9 10:9 13:2 64:17 77:12 72:3 74:8 40:25 10:9 13:2 77:25 83:8 80:14,18,20 40:25 try9:1 13:3 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8				
18:16 22:9 32:21 35:4 78:1 Trenton 1:12 25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 45:12 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 40:25 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 township 3:4,9 34:9 37:6 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8		•		
25:9 27:7 37:3 39:17 totality 52:2 trial 30:11 37:18,25 40:4 41:25 40:4 41:25 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 40:25 true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 8:8 19:25 42:2,4 46:8				
37:18,25 40:4 41:25 touch 41:14,19 31:16,20 38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 80:14,18,20 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				
38:3,22 42:22 44:7 45:12 32:7,19 33:5 39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 80:14,18,20 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8			_	
39:15 44:25 48:6 52:14 tower 9:1 10:9 tried 31:14 46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 80:14,18,20 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8	-		· ·	The state of the s
46:7 47:4 52:18,20 10:12 triggering 48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8	· ·			•
48:25 50:22 54:10 55:2 town 10:20 17:11 52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				
52:9 57:4 58:3 59:15 25:6 39:10 truck 9:23,25 62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8		•		
62:1,5,11 61:18 66:17 112:9 10:9 13:2 64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				
64:17 77:12 72:3 74:8 townhouses true 119:6 77:25 83:8 75:8 78:8 40:25 try 9:1 13:3 86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				
77:25 83:8 75:8 78:8 40:25 township 3:4,9 37:6 42:2,4 46:8				
86:10,13,24 80:14,18,20 township 3:4,9 34:9 37:6 103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				
103:1 109:19 82:4 85:2 8:8 19:25 42:2,4 46:8				_
		· · ·		
				•
114:23 116:5 87:19,21 71:5,9 72:19 54:12 94:3		·	•	
thinking 46:12 88:3 89:22 72:24 76:4 95:23 97:19	thinking 46:12	88:3 89:22	72:24 76:4	95:23 97:19
		l	l	l

	1		
trying 13:1	42:9	unmute 8:1	50:17 76:5
24:17,20	unclear 62:1	unnecessary	96:6,11
35:8 46:21	uncomfortable	7:23	98:21
51:9 54:10	35:6	unprecedented	valued 95:18
82:16,22	uncommon 75:11	110:6	111:2
83:3 85:12	undergoing	unrestricted	values 39:12
86:8 87:25	77:2	11:7,11,19	40:8 75:24
92:21 93:20	undergone	unveiled 87:16	76:3
96:18,20	10:14	update 86:15	vantage 52:10
97:8 112:24	understand	87:14 88:2	various 78:12
turn 8:3 9:20	16:13 24:22	107:4	79:17
15:17 30:17	25:13 35:8	updated 62:10	Velazquez
57:6 59:7	49:23,25	104:10	102:20
60:21 61:18	78:1 83:3	updates 24:2	103:25
91:1 92:17	86:1,10 88:7	upgrades 58:25	<pre>vendor 9:11</pre>
99:18 113:1	97:3	68:2	vendors 9:16
turned 30:4	understanding	uploaded 63:20	12:12
96:1	33:24 109:24	upscale 35:13	verification
turning 94:4	Understood	upwards 33:4	59:16
turnover 42:7	20:8 23:12	urge 100:18	verify 29:14
43:12	41:9 69:12	usage 21:16	67 : 15
two 12:13	82:21 84:14	25:7 , 10	versus 84:19
13:11 24:16	111:17	use19:11 20:3	85:13
28:18 30:18	undertake 24:7	44:9,12 48:8	vertical 104:2
33:23 36:18	undertaken	72:17	vet 22:16
37:7 38:7	24:7	useful 69:1	60:10
42:12 43:9	undertaking	user 92:3	Veterans 56:11
47:16,17	92:20 103:16	users 92:18	Videography
49:13 51:18	undertook 67:6	usual 37:10,13	1:21
52:24 58:5	underwent 76:4	44:5	viewed 44:25
71:13 74:9	unfortunately	usually $35:4$	<pre>village 82:2</pre>
74:10,11	13:1 21:15	utilities	Vincent 109:2
92:21 112:22	64:12	55:23 59:6	<pre>violation 6:23</pre>
type 75:17	unique 99:5,15	104:11	6 : 25
typical 75:15	113:12	utility 16:11	voicing 87:1
81:13	unit 98:4	17:24 59:16	volume 38:17
typically	100:21	utilize16:8	volunteerism
82:24 87:24	units 39:9	utilized 36:2	10:23
	90:10 92:7	41:4 90:6	vote 84:18
<u> </u>	92:14,15	103:12	85:11,13
ultimate 98:6	96:5,11 98:3	utilizing 19:2	voted 9:7 85:5
ultimately	98:5,7,7,13	v	voter 9:6
101:2	98:16,19,23		voters 9:9
unanticipated	98:24 111:10	valuation 35:6	votes 14:23
83:16	111:11,12,16	value 39:11	voucher 112:7
unbalanced	UNKNOWN 108:12	40:11 50:16	112:10
	I	I	I

	<u> </u>		
VTC 2:1	92:1 101:7	99:14 100:20	50:3 51:5,12
W	107:1	102:18 104:8	51:17 52:4
-	waste 103:10	105:12,23	52:16 53:14
waiting 4:3	103:15	108:18,20	54:19 63:18
12:10	104:17,20,21	110:13 111:3	64:18 , 25
waive 6:19	106:17	111:9,11	Wilentz 66:5
waiver 15:11	water 16:11,18	112:23,25	66 : 22
26:18	17:18,24	113:23 115:1	William 2:4
wake 110:2	18:9 21:19	115:3,8,11	28:7
walk 4:24	25:12 109:4	115:21,24	willing 25:11
93:10 96:3	110:10,17	we've 54:10	85:14
114:9	way 24:17 59:3	58:13 , 19	winded 101:7
walking 93:11	82:2,8 83:16	63:21 82:19	Winitsky
Wallick 15:7	92:2 95:23	83:12 92:10	102:17,18
want 13:16	97:23	105:17	103:3,7
18:13,21	ways 9:17	106:12	106:11 107:6
24:14 26:9	19:20,20	weatheriza	107:25
40:19,19	57:12 , 16	68:3	wishing 8:20
41:7,14	we'll 22:16	Wednesday 1:13	15:24 28:14
49:21 51:13	41:1 54:25	week 113:22,25	53:21 55:2
52:7 62:1,9	57:4 82:9	weeks 63:21	66:17 72:3
62:15 74:8	100:7 111:14	welcome 14:3	89:22 103:5
78:3 80:13	we're8:3,18	48:12 64:25	108:16
86:7 87:11	13:2 16:6	86:11 112:12	withstand
95:11 99:20	17:12,21,25	114:6	110:15
101:13 104:1	20:22 21:17	went 58:10	Wonderful
109:21	21:22 22:1	81:1 105:2	89:19
116:18	22:17 23:2	106:14	woods 21:3
wanted 13:20	24:10,12,17	weren't112:22	word 40:17
13:22 20:9	26:11 27:10	wherewithal	words 44:10
23:16 37:18	29:4 37:5	46:18 79:7	work 41:8 42:3
41:19 51:4	39:5 40:22	wide 68:2	47:15 60:13
52:3 62:21	46:12,21	width 78:22	60:14,14,14
63:7 73:23	49:3 50:17	Wielkotz 27:22	72:10 80:15
76:8 88:6	51:9 55:9	27:23 28:13	84:21
105:23 112:6	59:3 63:20	28:16 33:10	worked 43:7,18
112:20	64:4,14	34:13,19,20	57:19 67:12
wanting 82:14	72:14 73:1,6	35:11 36:14	81:2
wants 37:12,13	73:8,12,25	37:11,14	working 24:11
99:1	74:3 78:10	38:2,22	43:3 59:6
wash 115:23	78:15 79:10	39:15 41:12	64:4 78:12
Washington	80:17 82:1,7		109:5 111:11
114:1	83:19 87:12	44:11 45:3	111:14
wasn't12:23	87:24 92:4,6	45:16 47:8	works 80:15
20:1 35:3	92:21 95:6,7	48:12,22,25	94:6
41:11 50:4	95:18 99:6	49:7,15,21	workshops
L			

	1	1	
59:17	36:7,17 37:6	77:1,15,16	45:13 , 16
world 46:15	37:7 38:12	77:17,21,22	46:9 48:15
worse 95:1	38:15 , 18	79:25 80:1	49:16 50:7
worst 93:13	39:3,3 40:23	81:14,22,25	50:23 51:15
95:13,19	41:25 42:1	83:18 85:10	52:6 77:1
99:25 100:1	42:16,25	86:2,3,14	81:22,25
100:5,22	43:5,16 44:1	87:13 88:1	105:14
-			
worth 68:16	45:17,17,21	95:6,15	10-09 59:23
wouldn't 50:5	47:11,19	105:14	10-31-23 20:25
96:2	48:2,8,8,18	111:14	10-31-24 21:1
wrap 96:21	49:20 50:13	112:22	100 9:1 10:19
105:19	51:15,15	115:11	11:20 78:23
wrapped 44:14	52:6 57:1,14	Yellin 28:7	110:1
write 64:3,3	58:13 59:23	30:18,24	101 1:11
wrong 46:2	59:25 60:18	34:14	102 3:11 61:6
77:15 93:13	60:19 61:4,5	Yep 41:12	102 5.11 61.6 104 61:7
	·	_	
www.RLReso	61:7,7 64:18	107:6	108 3 : 12
1:25	64:20,23	yield81:1	11 109:3
	74:14,25		11:11 1:14
X	78:1 79:8		110 29:6 45:19
x 1:3,6 3:1	80:24 82:2		114,487 11:10
XI 119:4	82:25 84:19	0	115 40:25
	84:20 86:1	02211 119:4	118 3:13
Y	86:20,21	07-23 59:19	12 56:23 61:3
yeah 25:25	87:8 88:15	07-23-24 59:21	62:14,14
26:11 44:11	92:9 95:17	08625 1:12	90:4
52:21 53:6	100:11 101:6	08690 1:23	12-15-24 21:24
62:18 75:20	101:6 105:16	09-15-24 21:24	
77:19 78:5			12.1 56:21
81:17 82:11	110:1,11	1	120 78:22
	115:2,3,4	13:4 8:9	13 1:13
83:4 85:8	year's 11:4		15 3:5 108:21
101:10	29:2	76:13	109:8 116:16
106:11	years 10:10	1,000 80:10	15,000 49:1
109:22	28:25 30:6	1,350,000	152 111:10
112:15	34:1,4,8	49:11	153 90:7,14
year 11:23	36:24 38:7	1,450,000	163 47:19
13:1 17:11	39:3 42:12	28:23	166,000 21:1
17:11,13,14	43:8 45:13	1,985,513 11:5	18 67:23
17:18 18:6	45:18 46:1	1.3 39:7	18-023 5:23
20:25 21:21		1.4 36:1	
23:1 24:21	46:10,15	1.7 49:6	180 78:24
	47:17 48:15	1.8 38:15 49:6	91:17
29:5,6,7,11	48:16 49:16	1:36118:10	18A:18A-4.6
31:2,5 33:6	50:7,23		67 : 3
33:12,14,20	51:21 68:25	10 11:23 32:8	18A:24-61.1
33:21,21	72:13 74:4	33:19,21	67 : 5
34:2 36:2,6	75:10 , 11	34:8 36:2	18th 21:10

106.20 60.5	47:18 105:18	100.25	45 42.0 16
19 6:20 60:5 1976 110:7		100:25	45 43:8,16
	119:24	3.6100:11,25	459 49:8
1989 9:23 10:8	204 7 : 2	30 32:10 33:4	46 35:14
1st 9:5 18:10	206,00060:17	113:17 115:3	47 35:14
91:22	2089:7	119:24	5
2	21 56:24 68:25	30,000 48:20	5 37:1 71:12
2 56:7	119:25	31st 17:20	72:9 73:9
2,726 33:13	2101 71:14	18:11 73:14	74:2,4,25
2,750,000	76:24	325,00041:4	88:14
55:10 56:6	22 63:15 76:5	33 1:22 62:13	5.8 38:11 56:5
2.1 9:5	110:19,21	33.1 56:22	50 21:19 22:4
2.75 65:4	111:10,12,22	340 17:9	34:2
20 32:10 33:4	22's 63:18	35 13:1	500 110:10
60:18 61:5,7	22-014 5:3	350 41:1	54 3:7
72:13 110:10	220,000 56:10	360,000 16:23	549 29:2
	2277 1:22	17:9	550,000 21:21
115:2,4,11 200 78:22,24	23 35:23 37:2	368-7652 1:24	22:11
200 /8:22,24	42:16 43:10	371,000 22:17	551,000 21:21
57:1	58:12 59:13	372,000 22:17	575 115:12
200311:16	63:15,21	373 45:20	373113.12
2016 113 : 4	64:20 69:24	383 45:20	6
2016 113:4 2017 30:1,2	24 16:9 18:4	48:17	6 110:13
2017 30:1,2 2018 28:25	26:5 59:14	390,000 15:10	609 1:24
2018 28 . 23 2019 36 : 16	59:20 73:4	4	6200 49:11
37:4 47:18	24's 64:8 24,000 80:6	43:3	650,000 36:7
2020 57:18	24,000 60:6 24th 59:24	4,825,000	655 48:16
2020 57:16 2021 58:1	25 21:7 36:18	103:10	66 3:8 31:18
75:23 76:4	48:20 64:9	107:10	31:21 32:12
2022 42:16	64:18	4.1 38:12	33 : 4
58:10 76:21	2500 11:16	4.12 60:19	68 9 : 7
2023 11:14	26 21:8 36:18	4.328105:8	
16:25 28:25	67:17	4.34 11:24	7
29:10 42:21	2600 104 : 3	40 73:14	7 32:24 33:7
69:19,22	27 3:6	400,00036:1	7,451,000
2024 1:13 4:7	272 48:18	4011A 79:14	68:15
6:18,20 9:5	273 33:21	40A:2-51 28:18	7.2 29:22
12:10,15	45:17	40A:4-45.3	33:11 46:9
29:10 35:25	276 9:9	18:1	51:23
44:2 45:6	2nd 67:20	40A:5A-6 74:1	7.5 68:16
67:17,21,22		103:9	70 3 : 9
71:13 119:25	3	410 1:22	700 50 : 13
2025 25:18	3 95:16	420,000 36:17	700,000 29:11
34:18 45:21	3,275 33:15	4201 71:14	35:24 36:6
2026 11:25	3.3 92:9 95:4	76:20	75 10:8,9
12:3,5,9,10	95:6 100:11	422869 1:25	79 9:8

Page 152

		rage 132
	İ	ı
8		
8 3:4 67:22		
112:7		
8,000 80:6,7,8		
8001:24 6:1		
28:24 29:25		
30:2 31:8		
32:23		
89 3:10		
9		
9 62 : 7		
9.6 62:7		
9.9 95:6		
90 22:12,18		
90's 40:5		
930,000 56:8		
000 000 11 15		
973,869 11:17		
978 41:3		
985,513 11:9		
989-9199 1:24		
9th 4:7		
9W 35:21		
	l	l l