

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF NEW JERSEY

DEPARTMENT OF COMMUNITY AFFAIRS

-----x

IN RE: :

Local Finance Board :

-----x

Location: Department of Community Affairs
101 South Broad Street
Trenton, New Jersey 08625
Date: Wednesday, December 11, 2024
Commencing At: 10:49 a.m.
(Taken Remotely Via Teams.)

RENZI LEGAL RESOURCES

Court Reporting, Videography & Legal Services
2277 STATE HIGHWAY #33, SUITE 410
HAMILTON SQUARE, NEW JERSEY 08690
TEL: (609) 989-9199 TOLL FREE: (800) 368-7652
www.RLResources.com No. 428870

1 HELD BEFORE: (ALL MEMBERS APPEARING VIA VTC)

2

3 MICHAEL ROGERS, Chairman

4 WILLIAM CLOSE

5 ALAN AVERY

6 ROBERT JACKSON

7 IDIDA RODRIGUEZ

8 DOMINICK DIROCCO

9

10

11

12 A L S O P R E S E N T:

13

14 NICK BENNETT, Executive Secretary

15 MATTHEW MARTHALER

16 JACQUELYN SUAREZ

17 TINA ZAPICCHI

18

19

20

21

22

23

24

25

	I N D E X	
2	ITEM	PAGE
3	Ethics	6
4	Newark City	12
5	Old Bridge Township	21
6	Salem County Improvement Authority	33
7	Gloucester County Improvement Authority	40
8	Cumberland County Improvement Authority	53
9	Jersey City Municipal Utilities Authority	65
10	Rahway Valley Sewerage Authority	93
11	North Brunswick Township	94
12	Division of Local Government Services	105
13	Division of Local Government Services	106
14	Adjournment	109
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

1 MR. ROGERS: Director, we're ahead
2 of the time. Let's get started. I want to
3 acknowledge the presence of Commissioner Suarez
4 who is here, and as the outgoing long time chair
5 of the Local Finance Board recently handed that
6 over to myself, but Commissioner asked that she
7 could say a few words to the board and public.
8 And I will hand it over to you, Commissioner.

9 MS. SUAREZ: Good morning everyone.
10 Thank you so much, Director Rogers for giving me
11 the floor briefly today.

12 I just wanted to take a moment to
13 introduce our new chair of the Local Finance
14 Board, Michael Rogers, those present who have not
15 had the privilege of meeting him yet, to the
16 professionals and the elected who are here today,
17 you know it's bittersweet for me to be handing
18 over the reigns of the board but I'm quite
19 confident that we found the perfect fit with
20 Michael Rogers.

21 And it has been my absolute pleasure
22 chairing the board these last few years, and I
23 leave the Division in the very capable hands of
24 Director Rogers and I'll trust that you welcome
25 him as you did me four years ago.

1 So thank you for the professionalism
2 that's been extended to me in the best job I've
3 ever had. And Director Rogers, thank you for
4 allowing me a few moments today to introduce you
5 at your first board meeting. Thanks everybody.

6 MR. ROGERS: Of course. And thank
7 you for having the confidence in handing this
8 over to me, so thank you. I appreciate that.

9 MS. SUAREZ: You're welcome. We try
10 to keep the bar, you know.

11 MR. ROGERS: It's a high bar. I
12 will do my best, that's for sure.

13 MS. SUAREZ: I'm sure. And the
14 staff is fantastic and so are the board members,
15 so thanks everybody. Enjoy your first board
16 meeting.

17 MR. ROGERS: Thank you,
18 Commissioner.

19 MR. ROGERS: Just a reminder that
20 this meeting was previously open as a public
21 meeting pursuant to the Open Public Meetings Act
22 before we recessed to Executive Session for the
23 ethics items. So let's just jump into the
24 November 13, 2024 meeting minutes for approval.
25 Is there any questions regarding that? Hearing

1 none, I guess do we have a motion to approve?

2 MR. CLOSE: So moved.

3 MR. JACKSON: I'll second.

4 MR. BENNETT: Mr. Close and Mr.
5 Jackson. Mr. Rogers?

6 MR. ROGERS: I abstain.

7 MR. BENNETT: Mr. DiRocco?

8 MR. DIROCCO: Yes.

9 MR. BENNETT: Mr. Close?

10 MR. CLOSE: Yes.

11 MR. BENNETT: Mr. Avery?

12 MR. AVERY: Yes.

13 MR. BENNETT: Miss Rodriguez?

14 MS. RODRIGUEZ: Yes.

15 MR. BENNETT: And Mr. Jackson?

16 MR. JACKSON: Yes.

17 MR. BENNETT: Motion approved.

18 MR. ROGERS: Thank you, Mr. Bennett.

19 I guess we'll turn it over to Mr. Marthaler to
20 run through the ethics.

21 MR. MARTHALER: Thank you, Director.

22 So the first matter before the board today is
23 23-028. Here, the board is being asked to
24 approve a notice of determination where the board
25 is dismissing the complaint for no reasonable

1 factual basis.

2 MR. ROGERS: Any questions? Do we
3 have a motion to approve?

4 MS. RODRIGUEZ: So moved.

5 MR. AVERY: Second.

6 MR. BENNETT: Miss Rodriguez and Mr.
7 Avery. Mr. Rogers?

8 MR. ROGERS: Yes.

9 MR. BENNETT: Mr. DiRocco?

10 MR. DIROCCO: Yes.

11 MR. BENNETT: Mr. Close?

12 MR. CLOSE: Yes.

13 MR. BENNETT: Mr. Avery?

14 MR. AVERY: Yes.

15 MR. BENNETT: Miss Rodriguez?

16 MS. RODRIGUEZ: Yes.

17 MR. BENNETT: And Mr. Jackson?

18 MR. JACKSON: Yes.

19 MR. BENNETT: Motion approved.

20 MR. MARTHALER: The next matter
21 before the board is 18-024. Here the board is
22 being asked to approve a notice of dismissal.
23 The board had investigated this matter for
24 potential violations of Subsection C and D and
25 found no violation.

1 MR. ROGERS: Any questions? Hearing
2 none, do we have a motion to approve?

3 MR. JACKSON: So moved.

4 MS. RODRIGUEZ: Second.

5 MR. BENNETT: Mr. Jackson and Miss
6 Rodriguez. Mr. Rogers?

7 MR. ROGERS: Yes.

8 MR. BENNETT: Mr. DiRocco?

9 MR. DIROCCO: Yes.

10 MR. BENNETT: Mr. Close?

11 MR. CLOSE: Yes.

12 MR. BENNETT: Mr. Avery?

13 MR. AVERY: Yes.

14 MR. BENNETT: Miss Rodriguez?

15 MS. RODRIGUEZ: Yes.

16 MR. BENNETT: And Mr. Jackson?

17 MR. JACKSON: Yes.

18 MR. BENNETT: Motion approved.

19 MR. MARTHALER: The next matter is
20 the matter of 21-003 and 22-004. Here, the board
21 is being asked to approve two notices of
22 dismissals. The board has investigated two local
23 government officers for potential violations of
24 Subsection A, C, D and E and found no violations
25 in either.

1 MR. ROGERS: Questions? Hearing
2 none, do we have a motion to approve?

3 MR. AVERY: So moved.

4 MR. JACKSON: Second.

5 MR. BENNETT: I heard Mr. Jackson
6 first, so Mr. Avery moving. Mr. Jackson second.
7 Mr. Rogers?

8 MR. ROGERS: Yes.

9 MR. BENNETT: Mr. DiRocco?

10 MR. DIROCCO: Yes.

11 MR. BENNETT: Mr. Close?

12 MR. CLOSE: Yes.

13 MR. BENNETT: Mr. Avery?

14 MR. AVERY: Yes.

15 MR. BENNETT: Miss Rodriguez?

16 MS. RODRIGUEZ: Yes.

17 MR. BENNETT: And Mr. Jackson?

18 MR. JACKSON: Yes.

19 MR. BENNETT: Motion approved.

20 MR. MARTHALER: Next is the matter
21 of 17-017. The board had previously voted to
22 find violations against three local government
23 officers for violations of Subsections A, C, E,
24 F, H and G of the Local Government Ethics Law.

25 All three of the LGO's have

1 requested an administrative hearing. At this
2 time, the board is being asked to transmit the
3 matters to Office of Administrative Law for a
4 hearing.

5 MR. ROGERS: Any questions? Hearing
6 none, motion to approve?

7 MR. CLOSE: So moved.

8 MR. DIROCCO: Second.

9 MR. BENNETT: Mr. Close and Mr.
10 DiRocco. Mr. Rogers?

11 MR. ROGERS: Yes.

12 MR. BENNETT: Mr. DiRocco?

13 MR. DIROCCO: Yes.

14 MR. BENNETT: Mr. Close?

15 MR. CLOSE: Yes.

16 MR. BENNETT: Mr. Avery?

17 MR. AVERY: Yes.

18 MR. BENNETT: Miss Rodriguez?

19 MS. RODRIGUEZ: Yes.

20 MR. BENNETT: And Mr. Jackson?

21 MR. JACKSON: Yes.

22 MR. BENNETT: Motion approved.

23 MR. MARTHALER: The last matter
24 before the board today is the 2024 FDS
25 enforcement. At this time, the board is being

1 asked to waive the fine for failure to file a
2 2024 FDS by 13 LGO's who had either general
3 excuses or have held multiple positions and to
4 rescind the violation for a total of 11 LGO's who
5 are deceased or who were found in violation due
6 to clerk error. The board is also being asked to
7 acknowledge the payment of the fine by 29 LGO's.

8 MR. ROGERS: Questions? Hearing
9 none, motion to approve?

10 MR. CLOSE: So moved.

11 MR. AVERY: Second.

12 MR. BENNETT: Mr. Close and Mr.
13 Avery. Mr. Rogers?

14 MR. ROGERS: Yes.

15 MR. BENNETT: Mr. DiRocco?

16 MR. DIROCCO: Yes.

17 MR. BENNETT: Mr. Close?

18 MR. CLOSE: Yes.

19 MR. BENNETT: Mr. Avery?

20 MR. AVERY: Yes.

21 MR. BENNETT: Miss Rodriguez?

22 MS. RODRIGUEZ: Yes.

23 MR. BENNETT: And Mr. Jackson?

24 MR. JACKSON: Yes.

25 MR. BENNETT: Motion approved.

1 MR. MARTHALER: Director, that
2 concludes the ethics portion.

3 MR. ROGERS: Great. Thank you, Mr.
4 Marthaler. So as we move on to the applications,
5 I'm going to remind all the board members,
6 applicants, and members of the public who have
7 joined us, to please remain muted to eliminate
8 any unnecessary background noise.

9 If you're appearing by phone, star
10 six should both mute and unmeet the call as well.
11 As each applicant appears to testify, please make
12 sure your cameras are turned on and that you
13 speak up when your application is called so that
14 your image will appear on the screen permitting
15 us to swear you in prior to testifying.

16 I guess the first applicant
17 appearing before us today is the City of Newark.
18 Who is going to be leading the application? Mr.
19 Eismeier or Mr. Johnson?

20 MR. JOHNSON: Yes. Can you hear me?

21 MR. ROGERS: Yep. Speak up so you
22 can appear on the screen.

23 MR. JOHNSON: Yes. This is Everett
24 Johnson. Can you see me?

25 MR. ROGERS: Yep.

1 MR. JOHNSON: Good morning. Everett
2 Johnson, shareholder with Wilentz, Goldman,
3 Spitzer, bond counsel to the City of Newark. I
4 have with me today Ben Guzman who is the
5 assistant CFO of the city. Tim Eismeier has a
6 conflict, but I believe his partner at the firm,
7 Michael Hanley from NW Financial is on the call.

8 MR. ROGERS: For all those who are
9 part of this application, if you could please be
10 sworn in.

11 (At which time those wishing to
12 testify were sworn in.)

13 MR. JOHNSON: Welcome aboard, Mr.
14 Director.

15 MR. ROGERS: Thank you.

16 MR. JOHNSON: The first person
17 you're hearing. The city is seeking the approval
18 of the board this morning related to the adoption
19 of a bond ordinance and to issue qualified bonds
20 to refund bonds that were issued in 2015.

21 We would like to refund 2 million
22 dollars of school qualified bonds that were
23 refunded bonds, Series 2015B bonds and 2015. And
24 we like to issue 29 million dollars of qualified
25 general improvement refunding bonds to refund

1 Series 2015B bonds and 2015 that were categorized
2 as 2015A bonds.

3 The refunding bonds will be issued
4 strictly for the purpose of that service savings
5 be funded by an ordinance was introduced on
6 November 26th and has been sent over and
7 forwarded to this board for its records.

8 The refunding will meet all
9 requirements set forth in N.J.S.A. 5:30-2.5 which
10 basically requires that the refunding bonds
11 receive a net three percent net present value
12 savings.

13 The savings from the local debt
14 service and the maturity of the qualified
15 refunding bonds do not exceed the last maturity
16 of the bonds will be funded, then we do not need
17 Local Finance Board approval.

18 So we're not here seeking approval
19 for funding. We're merely here seeking the
20 approval of this board to adopt the bond
21 ordinance pursuant to the Municipal Qualified
22 Bond Act and to issue the bonds as qualified
23 refunding bonds under the Municipal Qualified
24 Bond Act.

25 With that being said, it's a pretty

1 straight forward application and we will open the
2 floor now to any questions you may have of the
3 city or of us related to this application.

4 MR. ROGERS: Thank you, Mr. Johnson.
5 So great to see the net present value savings on
6 this and so that's always the -- certainly, the
7 threshold, the question we have to look at here.

8 I don't have any specific questions
9 other than there's just a general comment I think
10 slightly unrelated. But when we have this
11 opportunity with the applicant to kind of express
12 something, but maybe I'll just hold off on that
13 for a second and give a board member or the
14 public an opportunity to ask any questions
15 specific to this application. So I'll open it up
16 to them.

17 MR. JACKSON: Director, I think I
18 know what your comment is going to be. I'll wait
19 for you to make it, but I strongly support it.

20 MR. ROGERS: Okay. But anything
21 related to the application, I'm opening it up to
22 any of the board members or the public if there's
23 anyone here on it.

24 The general comment that I have is
25 regarding annual financial disclosure statements

1 for the city. And it seems that there is a
2 problem with filing as of June, there were 196
3 non filers on the roster. Now, they're down
4 which is good.

5 There is some progress down to 115.
6 But my question is, what has been done over the
7 last six months by the city to actually get who
8 needs to file, to file these statements.

9 And then and how do you anticipate
10 addressing this now that we're down to this
11 number to bring the number down to non filers?
12 Anybody from the city, if they could answer that
13 question.

14 MR. GUZMAN: Good morning. This is
15 Ben Guzman, assistant finance director and
16 assistant CFO for the City of Newark. We did
17 receive notifications earlier this month
18 regarding the failure to file the disclosure
19 statements.

20 To your point, we have made a
21 reduction. I have been in communication with our
22 personnel director with the city who is normally
23 spearheads that effort within the city.

24 We have been actively going to each
25 of those individuals, which the report shows that

1 they have failed to file their most recent
2 disclosure form and we are actively going to
3 those individuals to assure that they file those
4 in time.

5 I'm actually surprised. I believe
6 when we received notification earlier this month,
7 I believe that number was about 150 noncomplying
8 individuals. Although, I am happy to hear that
9 it's gone down.

10 It's not gone down far enough, so I
11 do understand the board's position as to, you
12 know, this failure to comply with these
13 individuals.

14 We're also going through those lists
15 of individuals because some of those individuals
16 are no longer with the city or have filed through
17 another department or division, so we're making
18 sure that we're expunging any names that should
19 not belong on that list.

20 But we are going through, like I
21 said, not just through our personnel director,
22 but also the city's business administrator is
23 also inclining for those individuals, who are
24 required to file, to make sure that they file
25 those. So that way we can be in compliance, not

1 just for this year, but also moving forward to
2 the coming years.

3 MR. ROGERS: Thank you Mr. Guzman.
4 Any questions for Mr. Guzman while we have him?

5 MR. JACKSON: I do. I wanted to
6 echo the director's point. Mr. Guzman, I
7 appreciate the efforts, but I think the issue
8 becomes, is my back to the envelope is two thirds
9 of the folks who are supposed to file have not.

10 And at this point, obviously, that's
11 a big number and I'm concerned. And I say this
12 only because as well, there's conversation among
13 board members about not hearing the applications
14 when that level of noncompliance is there.

15 So going forward, I think it's
16 really incumbent upon the city, not only Newark,
17 but there are other municipalities as well. But
18 that that's the level of seriousness that the
19 board is taking and that we're considering, just
20 saying, hey, until the number gets better, I
21 don't know what the magic number is, but we're
22 just not going to hear applications because
23 people aren't taking this very seriously at all.
24 So wanted to echo what the director said. It's a
25 serious matter.

1 MR. GUZMAN: Understood. Thank you.

2 MR. ROGERS: Anyone else like to
3 comment on this?

4 MR. CLOSE: Director, I would like
5 to echo your comments and Mr. Jackson's as well.
6 Mr. Guzman, thank you for your effort, appreciate
7 and glad to see there's some progress. But in
8 addition to the volume, there are also some
9 positions of significance there on the list of
10 non filers that I think is concerning to the
11 board members and we would like to see those
12 folks certainly get into compliance because it
13 sets the right tone and standard for others.
14 That's my comment.

15 MR. ROGERS: I just want to stress
16 for the Newark City officials, that the board and
17 this division will be engaging in some
18 discussions around this because we feel there's a
19 lack of compliance in certain communities.

20 And it may or may not in the future
21 affect whether you can file applications or not,
22 so we're going to have some discussions about
23 what our policy will be going forward, but that
24 might change the discussion internally on your
25 side and other communities that have had a

1 substantial number of non filers, so just take
2 that to the appropriate city officials just to
3 let them know.

4 MR. GUZMAN: Yes. We understand,
5 receive and it's appreciated.

6 MR. ROGERS: Okay. Thank you. Any
7 other questions about the application? Hearing
8 none, I guess do we have a motion to approve the
9 adoption of the bond ordinance and the issuance
10 of the bonds pursuant to the Municipal Qualified
11 Bond Act?

12 MR. JACKSON: So moved.

13 MR. CLOSE: Second.

14 MR. BENNETT: Mr. Jackson moving,
15 Mr. Close second. Mr. Rogers?

16 MR. ROGERS: Yes.

17 MR. BENNETT: Mr. DiRocco?

18 MR. DIROCCO: Yes.

19 MR. BENNETT: Mr. Close?

20 MR. CLOSE: Yes.

21 MR. BENNETT: Mr. Avery?

22 MR. AVERY: Yes.

23 MR. BENNETT: Miss Rodriguez?

24 MS. RODRIGUEZ: Yes.

25 MR. BENNETT: And Mr. Jackson?

1 MR. JACKSON: Yes.

2 MR. BENNETT: Motion approved.

3 MR. JOHNSON: Thank you very much.

4 MR. GUZMAN: Thank you everyone.

5 MR. ROGERS: Thank you. Moving on
6 to the second application. Township of Old
7 Bridge.

8 MR. DRAIKIWICZ: Welcome aboard
9 again new, Director Rogers. Looking forward to
10 hopefully a long term relationship as well as
11 everybody else. As we gather today, I'm just
12 trying to see who else is joining from Old
13 Bridge. I'm John Draikiwicz from Gibbons, PC,
14 bond counsel to the township. Others who are on
15 the call for Old Bridge, introduce themselves,
16 please, and turn your camera on if you're able.

17 MR. ROGERS: Please do, if you're
18 going to be testifying.

19 MS. SWOBODA: Thank you. Dawn
20 Swoboda, director of finance and CFO for the
21 Township of Old Bridge.

22 MR. DRAIKIWICZ: Is Anthony Inverso
23 on?

24 MR. INVERSO: Yes. You didn't hear
25 me?

1 MR. ROGERS: Yes. Sorry.

2 MR. DRAIKIWICZ: Is Mr. Roselli on,
3 the town attorney?

4 MR. ROSELLI: Mark Roselli, township
5 attorney. Can you see me? I can't see myself.

6 MR. ROGERS: We can see you. Thank
7 you.

8 (At which time those wishing to
9 testify were sworn in.)

10 MR. DRAIKIWICZ: Thank you. I will
11 proceed. The Township of Old Bridge proposed to
12 issue its refunding obligations in an amount not
13 to exceed seven million dollars.

14 The proceeds of which will be
15 utilized to finance an emergency appropriation
16 which was in connection with the funding of a
17 settlement of environmental litigation relating
18 to the Raritan Bay Superfund Site.

19 The township plans will have a 2025
20 budgetary appropriation in the amount of
21 \$550,000. The proceeds of which will be utilized
22 to pay down an existing note that attached issue
23 to 2024.

24 Then subsequent to that, we'll issue
25 notes in 2025 in the amount of \$6,250,000

1 followed by bonds expected to be issued in 2026
2 with a total repayment, over the years of total
3 of six years, repayment schedule.

4 The bonds will be obviously secured
5 by a general obligation of the Township of Old
6 Bridge. I would like now to turn it over to Mark
7 Roselli to give a short explanation on the
8 litigation that has occurred.

9 And then turn it over to Anthony
10 Inverso just to describe in a little more detail,
11 the budgetary, the repayment plan on the debt.
12 Mark?

13 MR. ROSELLI: Thank you. So
14 basically, this is a matter that involves the
15 Raritan Bay SLAG Superfund Site. It goes back a
16 number of years. But basically, back in 2013,
17 National Lead Industries filed suit with the
18 federal court seeking reimbursement of clean up
19 costs since they were one of the prior
20 responsible parties for the clean up.

21 That matter was then sent to
22 mediation by the federal court and the parties
23 were in mediation for a number of years. Fast
24 forward, basically in 2022, initially National
25 Lead, had been negotiating with the federal

1 government to undertake the clean up of the site
2 themselves.

3 The federal government finally
4 determined that they were not pleased, I guess,
5 those are my words with progress with National
6 Lead's efforts to come up with a clean up plan.

7 So then more recently in 2022, the
8 federal government stepped in and basically said
9 the federal government was going to undertake the
10 clean up.

11 And at that point, the parties
12 previously, while we're in mediation, one of the
13 issues was, wait for the parties
14 responsibilities. There was a number of
15 government defendants that were involved,
16 including the state township.

17 And during the mediation process,
18 and this is one of the things that occurred, was
19 that we were always -- when we were talking about
20 settlement, the township's responsibility seemed
21 to be between four and six million dollars.

22 In 2022, after the federal
23 government decided that they were going to
24 undertake the clean up, mediation continued. And
25 it was basically in late 2022, early 2023, I

1 should say, that the mediator, I guess, in
2 conjunction with the federal government, advised
3 the township without really negotiation that our
4 responsibility was now going to be \$23,300,000.

5 So initially, we thought it was
6 going to be between four and six million.
7 Through negotiations or through the mediation
8 process, that went up to 23.3, so that was
9 obviously a concern because the township did have
10 insurance coverage for this period of time, they
11 had been engaged with the carriers for a number
12 of years.

13 But long story short, we had
14 sufficient insurance coverage to cover the 4.6
15 million dollars. When it went up to 23.3, that
16 then became an issue. Long story short, the town
17 has been able to negotiate a settlement with a
18 number of their carriers where they will be
19 paying towards the settlement amount of 23.3
20 close to 15 million dollars.

21 I should also mention that the
22 township was able to -- there was a carrier who
23 was defunct out of California. They were able
24 to, with the federal government, to obtain 2.2
25 million dollars through approval through court.

1 So that 2.2 million got applied to
2 the 23.3, so then that responsibility for the
3 town was 21.1, so the difference that the
4 township was seeking is, as part of this
5 application, is a difference from what the
6 insurance companies, we have obtained from the
7 insurance companies, to close the gap to pay the
8 full settlement.

9 MR. ROGERS: Mr. Inverso.

10 MR. INVERSO: Yes. Hopefully, you
11 hear me fine.

12 MR. ROGERS: Yes.

13 MR. INVERSO: Okay. Good. But as
14 John mentioned, the plan of finance was slightly
15 adjusted from what we put in the original
16 application based on our prehearing conference
17 call and the feedback that we received from staff
18 and the director.

19 So we modified the pay back to
20 include a pay down on the existing notes that
21 would be made in 2025 in the amount of \$550,000.
22 Those notes will then be rolled until 2026, at
23 which time, we would repay this obligation
24 through six payments that would extend through
25 2031 on a schedule that's level annual debt

1 service.

2 And that produces a tax impact of,
3 approximately, \$51 per year on the average
4 assessed home. Like I said, we slightly modified
5 our plan based on the feedback we received and
6 still think this is a good financing plan.

7 The reason we're looking to roll the
8 notes to 2026 is that the borough has -- I'm
9 sorry. The township has other Bond Anticipation
10 Notes outstanding. And based on the structure of
11 its existing debt, with other debt falling off
12 after 2026, they're looking to permanently
13 finance those notes in 2026.

14 So for economies of scale, we would
15 do these two notes together through a permanent
16 financing as opposed to doing one, one year and
17 then paying to go to the bond market a successive
18 year, so just trying to build economies of scale.

19 MR. DRAIKIWICZ: One thing also, if
20 I may add, John Draikiwicz, is there is a final
21 number could be adjusted slightly from the 6
22 million 250 that we plan on issuing debt for in
23 the future.

24 But in no event, would it be less
25 than an impact of \$50 which is basically, the

1 Local Finance Board guidelines that will be
2 maintained if there's any slight adjustment in
3 the repayment schedule.

4 MR. ROGERS: Okay.

5 MR. DRAIKIWICZ: With that, we are
6 here to answer any additional questions that the
7 board may have at this time.

8 MR. ROGERS: Thank you. I guess
9 I'll start by expressing thank you for amending
10 your original applications to include that
11 principal payment in 2025. That was, we felt,
12 was important to, in good faith, just make that
13 effort in 2025.

14 That seemed to work to keep within
15 that threshold 50 dollar impact, so it's good to
16 see that. I guess, my first question would be,
17 at what point -- this litigation has been going
18 on for a while.

19 Was there any consideration, or was
20 there any funds put aside in either a self
21 insurance fund or reserve for environmental
22 liability. Was there anything that had been done
23 by the borough?

24 MR. ROSELLI: I can answer some of
25 that. So the township did have an policy for

1 liability purposes and for defense costs for
2 which actually I renegotiated so that they
3 wouldn't pay the defense cost twice.

4 But the liability of course was
5 \$50,000, so that was in reserve. So throughout
6 the time we were in mediation, and, again, while
7 it's a long time, the town had actually really
8 good defenses, so we clearly were defending the
9 matter.

10 But as I said, when we were in the
11 remediation process, the discussion with the
12 other assembling defendants, including the State
13 of New Jersey, was the fact that the township's
14 liability would be, as I said, in that four to
15 six million dollar range.

16 The town clearly had -- we knew we
17 had sufficient insurance coverage through our
18 carriers to cover that amount. So we were
19 confident of that throughout the time we were in
20 negotiations, remediation.

21 But again, it wasn't until 2022 when
22 the federal government basically told National
23 Lead, we don't like the progress you're making
24 for the clean up plan.

25 They reinserted, more forcefully,

1 their position and this is when this number, and
2 it came out of the blue, and we had outside
3 counsel as well, environmental council, where
4 they came up with this number, where they
5 basically said, no, this is your number, Old
6 bridge, and that came about some time in 2023.

7 So at that point, you know, it
8 wasn't -- and I don't think the town was in a
9 position because that real number wasn't
10 identified until some time in 2023 and that's
11 when we started ramping up the pressure on the
12 insurance companies to come up with the
13 difference.

14 So Dawn maybe can pick up. From
15 that perspective, I don't believe the township
16 put anything in reserve during any other time,
17 correct, during the -- dawn.

18 MS. SWOBODA: That's correct.

19 MR. ROGERS: I stand corrected. I
20 might have said borough. I meant township. I'm
21 generally sensitive to getting that right. Many
22 people are not.

23 MR. ROSELLI: They've been called
24 worse.

25 MR. ROGERS: No, I get it. It's one

1 of those things, personal things, that I like to
2 get right. So is there any -- I might have
3 missed this, Mr. Roselli. Is there any other
4 outstanding environmental litigation the township
5 is involved in right now?

6 MR. ROSELLI: Not active, no.

7 MR. ROGERS: There isn't. Okay. I
8 would strongly suggest if that's the case to
9 maybe consider a different approach with future
10 budgets of just putting something aside.

11 Having personally gone through that
12 in a municipality, you never know what your
13 number is going to be and I always know that
14 there's good defenses that could be made, but you
15 just never know where that's going to wind up, so
16 it's always good to always take that budgetary
17 approach for future liability.

18 And as far as your unrestricted fund
19 balances, is that strong, is that growing,
20 decreasing? What's the status of the township on
21 that?

22 MS. SWOBODA: Yes. Our fund
23 balances have been growing every year, it seems.
24 At the end of '23, I believe it was 17 million.
25 And then we anticipated 11.5 in this year's

1 budget.

2 MR. ROGERS: Okay. And what was the
3 previous year?

4 MS. SWOBODA: The previous year, at
5 the end of 2022, we ended with about 13.5 million
6 and we anticipated 9.5 in the '23 budget.

7 MR. ROGERS: So it's grown, so
8 you're going in the right direction, I guess. I
9 don't have any more questions. I open it up to
10 the board or public for any questions or
11 comments.

12 MR. CLOSE: Yeah, Director, I would
13 reiterate your concern that Mr. Roselli
14 addressed, that it was not about since 2013 and
15 there obviously was a strong fund balance going
16 into 2023, as Miss Swoboda just identified.

17 Over the period of time, especially
18 when it became known what the potential
19 settlement parameters were, that some money might
20 have been set aside for that, so that was just my
21 observation to yours as well, that moving forward
22 for future cases, they may want to consider that
23 approach.

24 MR. ROGERS: Anyone else? Hearing
25 none, I guess do we have a motion to approve the

1 adoption of a refunding bond ordinance and the
2 amended maturity schedule presented to the board
3 whereby a principal pay down of 550,000 will be
4 provided for in 2025?

5 MR. DIROCCO: I'll make that motion.

6 MS. RODRIGUEZ: Second.

7 MR. BENNETT: Mr. DiRocco moving,
8 Miss Rodriguez seconding. Mr. Rogers?

9 MR. ROGERS: Yes.

10 MR. BENNETT: Mr. DiRocco?

11 MR. DIROCCO: Yes.

12 MR. BENNETT: Mr. Close?

13 MR. CLOSE: Yes.

14 MR. BENNETT: Mr. Avery?

15 MR. AVERY: Yes.

16 MR. BENNETT: Miss Rodriguez?

17 MS. RODRIGUEZ: Yes.

18 MR. BENNETT: Mr. Jackson?

19 MR. JACKSON: Yes.

20 MR. BENNETT: Motion approved.

21 MR. DRAIKIWICZ: Thank you,
22 Director, and other members of the board.

23 MR. ROGERS: Thank you. Moving on
24 to our next application, Salem County Improvement
25 Authority.

1 MR. CANTALUPO: Hi, Director. It's
2 John Cantalupo from Archer and Greiner. Good to
3 meet you.

4 MR. ROGERS: Thank you. Same here.

5 MR. CANTALUPO: Also, I believe we
6 have with us, Julie Acton, who is the executive
7 director of the Salem County Improvement
8 Authority; Kelly Hannigan, who is the county
9 chief financial officer; Anthony Inverso, who is
10 the municipal advisor from Phoenix Advisors;
11 Michael Cragin who is the auditor to the
12 authority and James McKelvie who is the engineer
13 for the project from Alaimo. I believe those are
14 the folks that should be on the call.

15 MR. ROGERS: Okay. I guess let's
16 get them sworn in.

17 (At which time those wishing to
18 testify were sworn in.)

19 MR. CANTALUPO: Director, do you
20 want to proceed? Thank you so much and we
21 appreciate being here. John Cantalupo. I'm the
22 bond attorney to the Salem County Improvement
23 Authority and we're seeking to obtain low cost
24 financing through the New Jersey Infrastructure
25 Bank in order to undertake 12 expansion of the

1 landfill and issue not to exceed 11 million
2 dollars in bonds and project notes for the
3 project.

4 The project is a next phase of a
5 four phase project that has been approved by the
6 New Jersey Department of Environmental Protection
7 and is part of the county's solid waste
8 management plan to expand the landfill's
9 operation through 2047.

10 The not to exceed 11 million dollars
11 in bonds and project notes will be amortized over
12 a 20 year period with, approximately, level debt
13 service through the New Jersey Infrastructure
14 Bank Financing Program.

15 And Anthony Inverso, shortly can
16 give a little color on that program and the
17 financing. Security for the bonds and the
18 project notes are the net revenues, which mostly
19 is the tipping fees associated with the operation
20 of the landfill.

21 There's also a county guaranty on
22 this project that we're seeking approval on,
23 which would pledge the ad valorem tax base of the
24 county as payment for the bonds, as well as, the
25 county support agreement which operates, in

1 essence, like a deficiency agreement through
2 annual appropriations should there be any kind of
3 shortfalls, the county can annually appropriate
4 money through the supported agreement so their
5 guaranty doesn't get called and have to have that
6 impact on their credit and also, you know,
7 associated with the county.

8 With that, the authority is seeking
9 positive findings for the Local Finance Board
10 pursuant to N.J.S.A. 40A:5-6 and the Improvement
11 Authority's law, Section 80, to proceed with the
12 adoption of the guaranty ordinance and the
13 adoption of the bond resolution, supplemental
14 bond resolution, to issue the 11 million dollars
15 in not to exceed bonds and project notes.

16 At this time, Director, happy to
17 turn this over for any questions. And if Anthony
18 Inverso would like to give any color financing on
19 the NJIB, happy to do that as well.

20 MS. HANNIGAN: Good morning, Mr.
21 Director, I am on the call and I'm so sorry about
22 that muting. I apologize.

23 MR. ROGERS: Than's okay.

24 MR. INVERSO: Just real quick. I
25 think John covered everything very well. As

1 noted, this would be a 20 year permanent
2 financing through the NJIB after an interim loan
3 period projected debt service of about \$650,000 a
4 year for this project.

5 And as John mentioned, it's part of
6 a multi phase project at the authority's
7 landfill, the other phases have been previously
8 approved and this one has always been in the plan
9 when we started this process about seven years
10 ago, so this is just that next step.

11 MR. ROGERS: Anyone else to add
12 anything before we start questioning?

13 MR. CANTALUPO: I don't believe so,
14 Director. Happy to answer any questions.

15 MR. ROGERS: Very good. Thank you.
16 I guess, I'm curious about the NJIB interim loan
17 rate. Can anyone give us a sense of what that
18 is? I don't remember seeing that.

19 MR. CANTALUPO: Anthony would be
20 able best to talk about that and discuss that.

21 MR. INVERSO: Yes. It's usually a
22 very low cost rate that then gets rolled into --
23 it can get rolled into the permanent financing.

24 So we're assuming right now that
25 they will all get a mix of 50 percent of the long

1 term bonds and zero percent and then the other 50
2 percent of market rates. That still has to be
3 confirmed with the NJIB, but that's the
4 assumption we're using. It could be better than
5 that, but that's the base case we're using.

6 As far as that interest rate, it's
7 usually a very low interest rates, so it's not
8 going to have a huge impact.

9 MR. ROGERS: And I think just based
10 on a quick calculation, I think it's about 28
11 percent that your debt service is increasing.
12 What is the authority's plan to cover that debt
13 service through any rate changes and so forth?

14 MR. CANTALUPO: Michael Cragin, do
15 you want to handle that?

16 MR. CRAGIN: Sure. The authority,
17 in the past, raised rates in order to cover the
18 debt service and it could be able to increase the
19 rates to cover the projected debt service.

20 MR. ROGERS: Do you have a sense of
21 what that will look like?

22 MR. CRAGIN: Give me one second.

23 MR. INVERSO: As part of his
24 project, Michael's firm has put together a pro
25 forma debt service projection of revenues and

1 expenses to make sure that they can cover debt
2 service, so that's what I imagine he's pulling
3 up.

4 MR. ROGERS: While you're doing
5 that, Mr. Cragin, I can open this up and you can
6 come back and whenever you have that answer, I'll
7 open it up to the board members or the public for
8 any questions or comments. Not hearing any.

9 MR. CRAGIN: The projected rate
10 increase over for the first five years is only
11 about seven or eight dollars a ton, so you're
12 talking about maybe two dollars a ton per year.

13 MR. ROGERS: So what is that, quick
14 calculation? I don't want to put anybody on the
15 spot to do public math. But what does that look
16 like, just as far as percentage increase on what
17 the current rate is?

18 MR. CRAGIN: About three percent
19 per year.

20 MR. ROGERS: Thank you. I don't
21 have anything else. Anyone else? Questions?
22 Comments? Board? Hearing none, I guess do we
23 have a motion for positive findings on the
24 proposed project financing and the proposed
25 county guaranty.

1 MR. JACKSON: So moved.

2 MR. AVERY: Second.

3 MR. BENNETT: Mr. Jackson. Second
4 by Mr. Avery. Mr. Rogers?

5 MR. ROGERS: Yes.

6 MR. BENNETT: Mr. DiRocco?

7 MR. DIROCCO: Yes.

8 MR. BENNETT: Mr. Close?

9 MR. CLOSE: Yes.

10 MR. BENNETT: Mr. Avery?

11 MR. AVERY: Yes.

12 MR. BENNETT: Miss Rodriguez?

13 MS. RODRIGUEZ: Yes.

14 MR. BENNETT: Mr. Jackson? Yes.

15 MR. BENNETT: Motion approved.

16 MR. INVERSO: Thank you.

17 MR. CANTALUPO: Thank you board
18 members.

19 MR. ROGERS: Thank you. Next up is
20 Gloucester County Improvement Authority.

21 MR. WINITSKY: Good morning. Jeff
22 Winitzky from Parker McCay. We are bond counsel
23 to the Improvement Authority. Very nice to meet
24 you.

25 Also on the line, we've got George

1 Strachan, who is the executive director of the
2 Improvement Authority; Jenn Edwards who is the
3 financial advisor to the Improvement Authority
4 and I believe Tracey Giordano from Gloucester
5 County is on, but I'm not sure. I can't see all
6 the names. If you are there, go ahead and get
7 sworn in.

8 MS. EDWARDS: Good morning. Jenn
9 Edwards is here.

10 MR. STRACHAN: George Strachan.

11 (At which time those wishing to
12 testify were sworn in.)

13 MR. WINITSKY: Thanks. So we are
14 here this morning seeking positive findings
15 pursuant to N.J.S.A. 40A:5A-6 for the issuance of
16 three different series of obligations.

17 The first is a not to exceed 24
18 million dollars of county guaranteed solid waste
19 revenue bonds that will be used to design and
20 construct new cells at the authority's solid
21 waste facility.

22 The second is not to exceed 13
23 million dollars of county guaranteed solid waste
24 subordinated project notes that will temporarily
25 finance the cost of a new leachate system, also

1 at the authority's landfill.

2 And the third is not to exceed 13
3 million dollars of county guaranteed solid waste
4 revenue bonds that will permanently finance the
5 cost of the leche system.

6 We're also here today seeking
7 approval pursuant to N.J.S.A. 40:37A-80 for the
8 final adoption by the county of Gloucester of
9 guaranty ordinance which would guarantee the
10 repayment of all of the obligations I've just
11 listed.

12 I think what would probably easiest
13 is to talk each project first and the associated
14 obligations because the structure's security are
15 a little bit different. So I'll start with the
16 new cells.

17 So just to give you an overview.
18 What the authority is determined to do is to
19 increase the acreage square footage of the
20 landfill to allow it to continue to accept solid
21 waste by expansion. In this case, adding new
22 cells 17 and 18.

23 Those cells will add about 21 acres
24 of new space at the landfill, which obviously
25 will expand its life and will allow it to accept

1 additional solid waste. The cost of the new
2 cells is somewhere in the neighborhood of 24
3 million dollars.

4 Unfortunately, the New Jersey
5 Infrastructure Bank does not permit us to finance
6 new sell construction through its program. They
7 used to. They don't anymore, so the authority is
8 issuing its own stand alone solid waste revenue
9 bonds to finance those costs.

10 As is the case with all the other
11 solid waste bonds, they are issued under our
12 existing general bond resolution. What we do is
13 a supplemental bond resolution to authorize those
14 bonds. Repayment is secured by revenues
15 generated by the landfill.

16 And in addition, as I noted, these
17 bonds would also be secured by the County of
18 Gloucester under a guaranty, which is the case
19 for all of the authority's other solid waste
20 bonds.

21 The amortization for these bonds is
22 expected to mature fully in 2034 which is the
23 current expected useful life of the landfill.
24 That may change, but as of right now, that is its
25 expected useful life.

1 And the authority structures these
2 bonds in such a way if to accommodate operational
3 expenses, revenues, et cetera so that these are
4 and will be self supporting.

5 Jenn, I don't know if you want to
6 speak at all to tip or fee rates. I know you had
7 asked that on the last application. Maybe you
8 want to talk about that now, or we can wait until
9 the end, whichever you would prefer.

10 MS. EDWARDS: I mean, I can jump in
11 real quick to address it. The authority puts a
12 long term pro forma together annually that gets
13 submitted to the DEP. They do projections going
14 forward on where tip fees are going.

15 And currently, with this new debt
16 service added on, they estimate under very
17 conservative revenue assumptions that they would
18 have to do possibly a tip fee increase in 2026 of
19 about five percent.

20 However, that's under very
21 conservative budgetary assumptions. You know,
22 for example their budgets assume about three to
23 four million lower in revenues than they actually
24 get in results.

25 So that tip fee increase may

1 actually be a lot lower when they get to that
2 point if it happens at all.

3 MR. ROGERS: Thank you, Mrs.
4 Edwards.

5 MR. WINITSKY: Before I move on to
6 the leche project, any questions with respect to
7 the landfill expansion?

8 MR. ROGERS: I don't have any
9 questions. I'll defer to the board questioning.
10 They may have some, but just continue.

11 MR. WINITSKY: Sure. We'll move on.
12 So the second part of the application is with
13 respect to a new leche project, and I'll explain
14 sort of what that is. So at present, leche, that
15 is generated from the landfill compression.

16 It is actually gathered, collected
17 and trucked by the authority from the landfill
18 over to the Gloucester County Utilities Authority
19 Solid Waste Treatment Plant. Doing so, A, is
20 laborious, and B, is very expensive costing the
21 authority close to a million dollars a year to
22 move leche from one spot to the other.

23 So in lieu of having to do that, in
24 perpetuity, the authority is determined to design
25 and construct what is ostensibly, a gathering

1 station, pump station and conveyance system that
2 will take the leche from the landfill and move it
3 and pump it directly into the Gloucester County
4 Utilities Authority existing regional sewage
5 system.

6 So in doing so, you eliminate having
7 to gather, move, deposit, et cetera, all the
8 leche and it's all done at the landfill which
9 saves the authority close to a million dollars a
10 year.

11 So while this project does cost
12 money, it's in essence, self amortizing in the
13 sense that we're saving millions of dollars a
14 year which actually we'll be saving more than
15 debt service that is anticipated to be, which is
16 a great thing.

17 So this project, unlike the cell
18 expansion project is fortunately eligible New
19 Jersey Infrastructure Bank. So under the New
20 Jersey Infrastructure Bank, as the last
21 application described, it's sort of a two step
22 process.

23 First, you do an interim project
24 note which remains outstanding until the project
25 is deemed complete. At which point you get

1 rolled into the Ibank's permanent financing
2 program. Sometimes that's in the fall.
3 Sometimes that's in the spring. That's really
4 not up to us. It's up to them.

5 But the idea is those project notes
6 will be fully repaid with the proceeds of bonds
7 when they're issued. When we do issue, there's
8 two series of bonds. One that is sold to Ibank
9 directly.

10 And the other one that is sold to
11 the State of New Jersey acting through DEP which
12 is sort of how the water bank program operates.
13 And as was stated in the prior application, going
14 through Ibank creates significant savings. You
15 know, you've got zero percent on a portion.

16 You've got market rate on another
17 which is AAA. So it's an excellent, excellent
18 financing mechanism and one that we're very lucky
19 to be able to capture for this project. So as
20 before, the project notes will be issued pursuant
21 to a stand alone resolution.

22 When we get to the solid waste
23 bonds, we will be, just like we did for the cell
24 expansion, doing a supplemental bond resolution
25 to our general bond resolution.

1 In each case, these obligations will
2 be secured by revenues generated by the landfill
3 and also subsequently secured by the guaranty by
4 the county. So that's the leche project.

5 So if you have any questions with
6 respect to that or with respect to the cell
7 expansion, you've got the right folks on the line
8 to answer them.

9 MR. ROGERS: Thank you, Counselor.
10 So I guess my question with the leche project, is
11 that still under DEP review?

12 MR. WINITSKY: Yeah. So the project
13 itself is generally approved. What we're waiting
14 for is approval from the DEP by and through a
15 petition to BPU. When you do any debt that has
16 maturity of longer than a year, you need DEP
17 approval by way of petition, so that is with the
18 DEP as we speak.

19 And unfortunately, they are
20 overwhelmed so we are waiting patiently for a
21 response. And obviously, none of this will be
22 financed unless and until DEP approval is finally
23 achieved. But the idea was to sort of get ahead
24 of that so when they decide we're okay, we'll be
25 ready to go.

1 MR. ROGERS: Great. Okay. I don't
2 have any additional questions. I'll open it up
3 to the board members and the public.

4 MR. JACKSON: I have more of a
5 perhaps academic question, Director. Clearly,
6 landfills are not a long term answer to the
7 issue.

8 Is there anything on the drawing
9 board for a different approach to waste
10 management? And maybe it's a regional approach.
11 Just curious.

12 MR. WINITSKY: Yeah, I mean,
13 unfortunately, that is a problem that plagues
14 most of the state without an easy answer. I
15 don't know whether or not the county and the
16 Board of Commissioners working with the authority
17 has a definitive alternate plan.

18 I think there was a great one, we'd
19 be happy to present it. I don't know that there
20 is one right now. The current plan is to
21 continue operating the landfill. We've not
22 another 10 years at least, but I can't speak to
23 what the longer policy term goals are.

24 MR. JACKSON: I realize this time
25 frame, but I was thinking beyond 10 years. It's

1 obviously something different has got to happen.
2 It was just an academic question. I was just
3 curious.

4 MR. WINITSKY: It's a great question
5 and it's a larger issue that virtually every
6 county in the state is dealing with. I wish I
7 had an answer for you.

8 MR. JACKSON: Thank you.

9 MR. AVERY: I have a question on the
10 leche system. Is there any, currently, any
11 pretreatment of that leche before it gets trucked
12 to the regional sewage system?

13 MR. INVERSO: George? I believe the
14 answer is no, but George, go ahead.

15 MR. STRACHAN: Yeah, the answer is
16 no. It's treated at the GCUA and they handle it.

17 MR. AVERY: It's taken directly for
18 discharge to one of their plants, is that it? Or
19 to their facility?

20 MR. STRACHAN: Correct. For
21 treatment and discharge from there.

22 MR. AVERY: And the proposed
23 conveyance system goes into an interceptor, some
24 place closer? Is that the idea.

25 MR. WINITSKY: That's exactly right.

1 It's directly adjacent to the landfill. In fact,
2 GCUA, in working in coordination with a couple of
3 different towns, has extended their system so
4 that now it reaches right up to the side of the
5 landfill, so we were fortunate to be able to tap
6 into that larger regional system, which we were
7 not able to do until this year.

8 MR. AVERY: I see. And your
9 discussions with DEP, have they talked about the
10 potential added expense of pretreating leche to
11 get rid of PFAS contaminants, the forever
12 chemicals?

13 MR. STRACHAN: Not at the
14 Improvement Authority. Potentially, at the UA
15 because I believe that process happens.

16 MR. AVERY: The landfills are
17 sanitary landfills. Leche, they're big sources
18 of PFAS, so that was my question. It will cost
19 you a lot of money if the new proposed regs go
20 into effect, or it will cost somebody a lot of
21 money.

22 MR. STRACHAN: This is actually an
23 issue that I've attempted to address for some
24 time and this does seem to be the most cost
25 effective way to do it. We know that we have to

1 deal with the leche in an environmentally sound
2 and hopefully cost effective matter.

3 Having trucks rolling across county
4 roads is not the best course of action
5 environmentally or in a cost effective way. So
6 what we're doing now is we're ultimately, dare I
7 say, gonna save money certainly in the short term
8 in that the debt feasance is going to be offset
9 by operational costs.

10 MR. AVERY: I understand that and I
11 certainly support connecting to the regional
12 system. It's just more of an academic what if
13 question. Jeff, if you had the answer to solid
14 waste, you could make a lot of money.

15 MR. WINITSKY: Yeah.

16 MR. AVERY: Thank you.

17 MR. ROGERS: Anyone else? No more
18 comments or questions, I guess we have a motion
19 for positive findings on the proposed project
20 financing and the proposed county guaranty.

21 MR. AVERY: I'll move it.

22 MR. DIROCCO: Second.

23 MR. BENNETT: I heard Mr. DiRocco
24 second first. Mr. Avery moving, Mr. DiRocco
25 second. Mr. Rogers?

1 MR. ROGERS: Yes.

2 MR. BENNETT: Mr. DiRocco?

3 MR. DIROCCO: Yes.

4 MR. BENNETT: Mr. Close?

5 MR. CLOSE: Yes.

6 MR. BENNETT: Mr. Avery?

7 MR. AVERY: Yes.

8 MR. BENNETT: Miss Rodriguez?

9 MS. RODRIGUEZ: Yes.

10 MR. BENNETT: And Mr. Jackson?

11 MR. JACKSON: Yes.

12 MR. BENNETT: Motion approved.

13 MR. WINITSKY: Thank you very much.

14 MR. ROGERS: Thank you, everyone.

15 Our fifth application, the Cumberland County
16 Improvement Authority.

17 MR. WINITSKY: Director, you get me
18 one more time. Jeff Winitzky. This time, acting
19 as bond counsel to the Cumberland County
20 Improvement Authority.

21 On the call today, we have a few
22 members of our team. Jerry Velasquez who is the
23 executive director of the Improvement Authority
24 is on. Anthony Inverso, who is the financial
25 advisor to the Improvement Authority is on.

1 I believe James Spanarkel is on. He
2 is the Township of Upper Deerfield's bond
3 counsel. Tony Solimine, who is bond counsel to
4 the Upper Deerfield Board of Ed. And I'm not
5 sure if -- oh, and Chris Langhart. My apologies,
6 who is bond counsel to Cumberland County.

7 I'm not sure if anybody from the
8 Board of Ed or the township is on directly. I
9 don't see all of the names, but if you are,
10 please -- there we go. Michael is on who is the
11 business administrator of the Board of Education.
12 I don't know if anybody from the township is on.

13 MR. FOLTER: (Inaudible) Folter with
14 Upper Deerfield.

15 MR. LANGHART: Anthony from the
16 county is on is too, just so you know.

17 MR. WINITSKY: Great. I'll let all
18 those folks get sworn in and then I'll go ahead
19 and begin.

20 MR. ROGERS: Thank you.

21 (At which time those wishing to
22 testify were sworn in.)

23 MR. ROGERS: The floor is yours
24 again.

25 MR. WINITSKY: We're here today

1 seeking positive findings pursuant to N.J.S.A.
2 40A:5A-6 for the issuance by the Cumberland
3 County Improvement Authority of its not to exceed
4 four million dollars of township guaranteed lease
5 revenue bonds.

6 The proceeds of which will be used
7 to finance a portion of the cost of a school
8 facilities project on behalf of Upper Deerfield
9 Board of Education. I'll get into the details of
10 the project in just a minute.

11 We are also here seeking approval
12 pursuant to N.J.S.A. 40:37A-80 for the final
13 adoption by the Township of Upper Deerfield of a
14 guaranty ordinance which would guaranty the
15 repayment of the authority's bonds.

16 Let's talk a little bit about why
17 we're here and how we got here. So Upper
18 Deerfield Board of Ed, much like a lot of other
19 school districts in the state, has identified an
20 increasing need to support and provide education
21 for prekindergarten, pre-K colloquially.

22 With that in mind, the board has
23 determined to expand its existing Seabrook School
24 to accommodate 12 new pre-K classrooms which
25 would include the design construction and

1 equipping of an, approximately, 18,850 square
2 foot addition to the existing school which will
3 have new classrooms obviously, bathrooms,
4 resource rooms, offices, storage and mechanical
5 rooms and other site improvements.

6 Project costs are, approximately, 9
7 million dollars, and those costs have been
8 specifically approved by the New Jersey
9 Department of Education as eligible costs
10 pursuant to a final determination letter which
11 you would normally do for a school facilities
12 project.

13 In connection with this project, the
14 Board of Education received approval to receive a
15 regular operating district grant, colloquial and
16 ROD Grant, in the amount of, approximately, 5
17 million dollars, which, in the context of this
18 project, is over 55 percent of total project
19 costs which is significant.

20 As the board may or may not aware,
21 to the extent that you are to utilize a ROD
22 Grant, you are not permitted to fund the local
23 share by way of referendum. So interestingly,
24 this created a unique problem.

25 And because of recent legislative

1 changes to the Educational Facilities
2 Construction Financing Act, you need opportunity.
3 And I'll explain why that is in a minute. The
4 Act was amended very recently to permit
5 Improvement Authorities to finance on behalf of
6 school districts qualifying school facilities
7 projects.

8 When they do that, an Improvement
9 Authority and a school district is not required
10 to go through referendum. Instead, there is a
11 rather complicated process by which the facility
12 is built, used and ultimately repaid. And I'll
13 explain that in a second.

14 So recognizing that the Board of Ed
15 couldn't or wouldn't want to go through a typical
16 referendum because if they did, the amount that
17 would be provided, by way of debt service aid
18 from the state, would be significantly less than
19 55 percent of project costs offered by a ROD
20 Grant.

21 The changes to the Act allowed a
22 very unique way to capture that. In this case,
23 bonds would still be issued but would be issued
24 by the Improvement Authority, not normal school
25 bonds approved by referendum.

1 In doing so, you capture that 55
2 percent by way of a ROD Grant. The new changes
3 to the Act allow that to happen. The Improvement
4 Authority constructs the facility on behalf of
5 the Board of Education. The Improvement
6 Authority then leases that project to the county.

7 The county then subleases the
8 project to the Board of Education, sort of a
9 convoluted system. However, that's the way the
10 Act was structured. So you say, okay, then how
11 does that work with respect to repayment of the
12 bonds. There are several leases.

13 One, the Board of Education will
14 lease the land upon which the new facility would
15 construct it to the authority. The authority
16 then issues bonds, uses the proceeds, bills the
17 facility, leases that facility to the county.
18 The county then subleases that facility to the
19 Board of Ed.

20 The Board of Ed then pays rent to
21 the county in an amount sufficient to repay the
22 bonds. Essentially, those lease payments will
23 satisfy anything that the county would owe under
24 its lease with the Improvement Authority.

25 And the school district's lease

1 payments are assigned directly from it to our
2 designated trustee, such that, bond holders go
3 here's the connection between the Board of Ed and
4 ultimately how we're going to be repaid.

5 In addition to those lease payments,
6 the Township of Upper Deerfield has agreed to
7 provide its own guaranty, if and to the extent
8 that repayments on the lease from the Board of Ed
9 are not made.

10 Now, I would note that under the
11 legislative changes to the Act, any and all lease
12 payments made by the Board of Education are, for
13 all intent and purposes, general obligations in
14 the same way they would be for a school bond.

15 So much so, that it says so in the
16 statute. Moreover, those payments are not
17 subject to any appropriation CAP or tax levy CAP.
18 So it's an interesting mechanism by which to
19 allow for the school district to essentially
20 provide its GEO Pledge without actually issuing
21 its own school bonds.

22 Now, you say why is the township
23 engaged in this, if and to the extent, that there
24 is these requirements under the Act. Well,
25 mainly because the township wanted to show its

1 support for this project.

2 Obviously, pre-K is a very important
3 part of education. It's increasing in every
4 school district across the state. They also
5 recognize that there was no intent of the Board
6 of Ed in this instance to do an end round to a
7 referendum.

8 In fact, if we did a referendum, it
9 would cost taxpayers more, so the township is
10 fully supportive of what this means and why it's
11 being done in this manner. And really it's just
12 a credit positive for it to provide its own
13 guaranty.

14 So you've got a uniformity of minds
15 at every level, from the authority to the Board
16 of Ed to the county, to the township. So you've
17 got a whole bunch of people who are all in
18 complete alignment who are now able to capture a
19 ROD Grant that would, otherwise, not be available
20 because of the legislative changes under the Act.

21 So it was a problem which then
22 became a unique opportunity because by virtue of
23 changes to the Act. So the bonds themselves, as
24 I mentioned, would be issued by the authority
25 pursuant to a trust indenture, the security for

1 repayment would be those lease payments coupled
2 with the township guaranty.

3 Our goal here is to issue bonds for
4 a term of 20 years with level amortization
5 throughout. The Board of Education uniquely has
6 no bonds outstanding presently, so this would be
7 really their only set of obligations to repay, so
8 that's a good thing.

9 And as I said before, you've got
10 full support from every level in terms of the
11 project and ultimately the fact that there will
12 be a tax impact to folks in town, but there's a
13 uniformity of agreement.

14 And I would add, while the Board of
15 Education is the lessee of the project, it is
16 responsible for all operations, mechanical
17 expenses, et cetera. It's not the burden of the
18 county. It's not the burden of the authority.
19 Really everybody here is more a conduit to allow
20 this to happen.

21 When the bonds are repaid in full,
22 the facility is then vested back to the Board of
23 Ed, right. So everybody involved in the deal
24 steps away and says, congratulations, this is
25 yours now and forever.

1 So obviously threw a lot at you.
2 This is a unique program. I believe we'll be the
3 first in the state to utilize the changes to the
4 Act. So you've got everybody on the line at
5 every level to answer any questions that you
6 might have.

7 MR. WINITSKY: Thank you, Mr. Win.
8 Anybody else from the team have any other
9 comments? Just for clarification, if I'm
10 correct, the Improvement Authority will serve as
11 the project manager for the school?

12 MR. WINITSKY: Yes. Yes. Jerry,
13 you can speak to the Improvement Authority does
14 this, not just for this project, but all over the
15 county. Jerry, if you want to talk a little bit
16 more about that, please do.

17 MR. VELAZQUEZ: To the extent the
18 board wants to hear, we've developed about 700
19 million dollars in projects over the last seven
20 or eight years, police stations, fire stations,
21 office buildings, tech school, so this is
22 something that we do.

23 We have our own in-house
24 construction management staff and we probably
25 have about 100 million in projects at any point

1 in time throughout the year.

2 MR. ROGERS: And the township
3 itself, what is their net debt end of last year?

4 MR. WINITSKY: Anthony, I don't know
5 if you have that immediately available. But I
6 would -- go ahead.

7 MR. INVERSO: Yes. The township has
8 about 685,000 of debt and their debt percentage
9 is .09 percent, so not much there as far as debt.

10 MR. ROGERS: Okay. Great. And
11 perhaps I missed this. The tax impact on the
12 financing, what's that equate to?

13 MR. INVERSO: Yes. So based on the
14 average assessed home in the township, which is
15 assessed at a about \$176,500, the tax impact
16 would be about \$80.

17 MR. ROGERS: I think that's all I
18 have for the moment. I'll open it up to the
19 board and the public for any questions or
20 comments.

21 MR. JACKSON: Actually, I do have a
22 couple of comments. Really kudos. I think Mr.
23 Winitzky did a great job of presenting a very
24 complicated project, made it plain. I also want
25 to commend everybody involved for its commitment

1 to pre-K education.

2 I think it's a very strong
3 statement. And then thirdly lee, just a show of
4 force of people from every level of government
5 involved in the project on this application.

6 It's unusual, in my time here, to
7 see this many people and also the spread of
8 levels of government who obviously committed to
9 the project, so kudos to all involved.

10 I think it's very creative and I
11 think the net result is something that's going to
12 be great for the kids and for the community, so
13 congratulations.

14 MR. WINITSKY: Thank you.

15 MR. ROGERS: Thank you, Mr. Jackson.
16 Appreciate those comments. I agree. Seeing no
17 one else, do we have a motion for positive
18 findings on the proposed project financing and
19 the proposed municipal guaranty?

20 MR. JACKSON: So moved.

21 MR. AVERY: Second.

22 MR. BENNETT: Mr. Jackson moving,
23 Mr. Avery seconding. Mr. Rogers?

24 MR. ROGERS: Yes.

25 MR. BENNETT: Mr. DiRocco?

1 MR. DIROCCO: Yes.

2 MR. BENNETT: Mr. Close?

3 MR. CLOSE: Yes.

4 MR. BENNETT: Mr. Avery?

5 MR. AVERY: Yes.

6 MR. BENNETT: Miss Rodriguez?

7 MS. RODRIGUEZ: Yes.

8 MR. BENNETT: And Mr. Jackson?

9 MR. JACKSON: Yes.

10 MR. BENNETT: Motion approved.

11 MR. WINITSKY: Thank you very much.

12 Appreciate it.

13 MR. ROGERS: Thank you, everyone.

14 Moving on to the Jersey City MUA application.

15 MR. JESSUP: Good morning, Director.

16 Matt Jessup from McManimon, Scotland and Baumann.

17 MR. ROGERS: Mr. Jessup, good

18 morning.

19 MR. JESSUP: Director, with us this

20 morning, we should have, I see Jose Cunha, the

21 executive director of the MUA; John Folk who is

22 the director of finance; Katie Mocco who is

23 general counsel; Rich Haytas who is the chief

24 engineer; Lekendrick Shaw also with the MUA. I

25 think that's one, two, three, four, five. Mike

1 Hanley from NW Financial is on.

2 And anyone else that I've missed on
3 our team? Hearing none, Director, I think
4 everyone other than Amy needs to be sworn in.

5 (At which time those wishing to
6 testify were sworn in.)

7 MR. ROGERS: Mr. Jessup, take us
8 through the application.

9 MR. JESSUP: Thank you, Director.
10 Appreciate it. Again, Matt Jessup, McManimon,
11 Scotland and Baumann. This is an application
12 pursuant to N.J.S.A. 40A:5-6 seeking positive
13 findings in connection with the issuance of not
14 to exceed 129,616,000 aggregate principal amount
15 of revenue bonds, and in anticipation thereof,
16 project notes including 61.616 million of water
17 system revenue bonds and project notes and 68
18 million dollars of sewer system revenue bonds and
19 project notes.

20 This application is, what I would
21 describe as, phase 2 of a multi phase plan to
22 undertake and complete over 1.2 billion dollars
23 in capital improvements over a 10 year period
24 pursuant to the authority's administrative
25 consent order with the US EPA.

1 Many of the board members, I
2 suspect, will recall that we were here before the
3 board in October of 2023, when we discussed this
4 10 year plan in great detail. At that time, we
5 received positive findings to finance,
6 approximately, 102 million dollars of capital
7 improvements.

8 We talked at that time how that
9 would be done in tranches over a couple of years.
10 We have since issued 25 million dollars of debt
11 towards that 102 million and have undertaken and
12 completed 29 million dollars worth of those
13 projects.

14 So it's hopefully not a surprise
15 that we're here. Honestly, I think that we'll be
16 here annually, if not more than that, as a result
17 of all of the work that is planned that has to be
18 done, together with all of the unplanned capital
19 projects that we know will come by virtue of a
20 system that is this large and needs this much
21 capital improvements, capital assistance.

22 This specific phase 2 consists of
23 61.6 million of water and 68 million dollars of
24 sewer system to fund, ultimately, about 100
25 million dollars of capital improvements across

1 the two systems.

2 There's one piece to this capital
3 project that's a little unique, so I'll start
4 there. That is the 1.616 million dollar state
5 loan that the MUA is receiving through the
6 state's dam restoration and inlet water bone
7 program for the Boonton reservoir dam project.

8 Dam projects are not eligible for
9 NJIB financing, but thankfully, the state has a
10 similar program through the NJ DEP that will
11 provide the authority with 20 year financing at a
12 two percent interest rate. And the state has
13 previously appropriated that million 616 and
14 approved that loan for the MUA.

15 So like NJIB financing, we need to
16 sign the loan agreement. We need to evidence the
17 loan with the issuance of the bond. So from the
18 MUA's perspective, this is not unlike any other
19 financing, in terms of, findings authorization,
20 closing, et cetera.

21 And that is one piece of this
22 application. The rest is what I would describe
23 as more general system improvements, CSO
24 outfalls, water main and sewer line replacement,
25 aqueduct improvements.

1 There are other dam improvements,
2 including the Boonton dam and other similar
3 improvements that are described in a little more
4 detail in the LFB application. We do not
5 anticipate funding any of these current projects
6 through the Ibank.

7 Primarily because they are emergent
8 projects that need to be done right away and
9 can't afford the time lag of going through the NJ
10 DEP approval process. In addition, some of the
11 projects, the dam projects, for example, are not
12 eligible to be financed with the NJIB.

13 But as we noted last year, it's our
14 goal to finance as much as possible through the
15 Ibank. In 2023 and 2024, we closed about 287
16 million dollars in short long term loans through
17 the Ibank and we're planning for an additional
18 142 million dollars of loans through the Ibank in
19 2025, so we are no stranger to the Ibank.

20 They are no stranger to us. We just
21 have financing needs on multiple fronts. And
22 when it comes to Ibank, we sort of manage
23 multiple issues that impact what we can or cannot
24 finance, including caps on annual borrowing.

25 On the water side, we can only

1 borrow 40 million a year, which could nearly be
2 all of the lead service line work that the MUA
3 needs to undertake, which we want to finance
4 through the Ibank because LSL's have a high
5 priority and are eligible for principal
6 forgiveness, so we want to maximize the amount of
7 free money in light of all of the improvements
8 that we have to do.

9 That's sort of a brief update there.
10 The city has 35,700 water -- so again, 35,700
11 water service lines, of which, 10,000 have been
12 reviewed for lead. About 1500 were lead. About
13 8500 are non lead. And of those that are lead,
14 half of have been remediated. So we have until
15 2031, as we know.

16 We are on schedule to get the work
17 done by 2031. But that is a significant
18 undertaking required by the law that we
19 anticipate to utilize the Ibank for. The other
20 issue that we navigate with the Ibank is timing,
21 which I know we discussed in great detail in
22 2023.

23 And at that time, Joe Cunha had
24 detailed the length of time that it's been taking
25 for NJ DEP to review and approve the authority's

1 projects, the meetings that Joe had regularly
2 with David Zimmer, the executive director of the
3 Ibank and their joint commitment to find a
4 solution to get these projects moving.

5 And we're happy to report that since
6 we all last met in October of 2023, the DEP has
7 engaged the services of a private engineering
8 firm to third party review the authority's
9 applications which DEP was allowed to do pursuant
10 to a law previously passed.

11 So we're starting to see, and
12 certainly Joe Cunha can talk about it more if you
13 like. We've got a dedicated third party
14 reviewer, the timing for a review is going down.

15 The MUA was probably the perfect
16 case to be the first one to get one of these
17 review plans going, so we think that will help
18 improve. At the same time, we're also
19 consistently managing emerging projects, such as,
20 some of these, which need to get done on an
21 expedited schedule and can't really afford the
22 application process of the Ibank.

23 So that's why, at the end of the
24 day, with these particular projects we're not
25 seeking Ibank's funding, but we are planning to

1 seek Ibank's funding with hundreds of millions of
2 dollars in additional projects.

3 This application mentions both the
4 issuance of bonds and project notes to preserve
5 flexibility and to able to respond to market
6 conditions. But I believe the current plan is to
7 issue all of this debt as bonds now, lock in long
8 term interest rates, begin amortizing to pay debt
9 and paying off these bonds.

10 This money will be spent very
11 quickly, and if any of the projects come in under
12 budget which is generally the fear, if you go
13 straight to bonds, what do you do with the excess
14 proceeds, here, we obviously don't have that
15 concern.

16 If we come in under budget and we
17 have additional proceeds under this 120 million
18 dollars worth of bonds, we have plenty of
19 additional projects that we can effectively re
20 appropriate towards the rest of those
21 administrative consent order projects.

22 These bonds will be issued for 30
23 years secured by water revenues from the water
24 debt, sewer revenues for the sewer debt and also
25 secured by the service contract for the city who

1 pledges its ad valorem taxing power to repayment
2 of the authority's debt.

3 The authority most recently raised
4 rates by seven percent in 2024 to account for
5 debt service on the proposed bond issue and
6 understands that addition five percent annual
7 rate increases are anticipated in light of all of
8 those additional capital improvements that we all
9 know are coming down the road.

10 That's also consistent with what we
11 talked about in October, again, seven percent
12 increase. We know annual five percent increases
13 are in our future. The average water bill, which
14 is where the retail most of the water revenues
15 are generated was \$480 in 2023.

16 And those five percent increases are
17 sort of in line with national averages, so we
18 expect to continue to have to do that as we go
19 forward.

20 And finally, before we take it back
21 to you, Director, I would like to thank you,
22 Nick, for your time and thoughts expressed during
23 our premeeting. We always appreciate those
24 meetings.

25 They're great to be able to have a

1 formal discussion get some feedback from your
2 perspective, so we appreciate that. And with
3 that, I'll turn it back to you.

4 MR. ROGERS: Thank you, Mr. Jessup.
5 I appreciate the explanation and overview of the
6 application. It addressed a lot of what I wanted
7 to make sure was on the record. Is there anyone
8 else that would like to, from your team, want to
9 jump on before I go to questions? Okay.

10 MR. CUNHA: That was well done,
11 Matt.

12 MR. ROGERS: Captured a lot. Okay.
13 So I'll just one general question that was
14 briefly touched upon. A piece of it I wanted to
15 clarify. You mentioned of the hundred million
16 that was issued, approved and issued last year,
17 25 million was, I believe, you have 25 million
18 dollars worth of the projects of the 100 million
19 in 2023. What percentage of the projects, so if
20 there were 100 projects, what percentage of that
21 is now in progress.

22 MR. JESSUP: Let me just start. So
23 of the 100 million dollars, Director, to your
24 point, we issued 25 million dollars of debt, so I
25 would say one fourth. We spent 25 million on

1 those projects, many of which are complete.

2 Some are still in progress, and
3 maybe Joe can go through that in a little more
4 detail. And we're actually getting ready to
5 issue an additional 25 million to sort of get
6 through phase 2, if you will.

7 So this feels like, 50 million in
8 phase 3 as opposed to keep doing 25 million
9 dollar pieces, but roughly every nine months to a
10 year, it feels like we're now issuing an
11 additional 25 million under that hundred million
12 to keep those projects moving forward. I'm not
13 sure if that answers the question.

14 MR. ROGERS: Not exactly. Perhaps
15 the executive director can just answer that
16 question.

17 MR. CUNHA: Yes, sir, Director.
18 Welcome aboard.

19 MR. ROGERS: Thank you.

20 MR. CUNHA: Thank you board members.
21 So of the new 25 million dollars that we're going
22 to put out for public purchase next week, I think
23 it is, approximately, half of that has been spent
24 already, quote unquote, spent because 8 million
25 dollars is coming back to our operations funding

1 account, which has been fronted due to various
2 emergencies.

3 And there are various others that
4 are owed money that we desperately need that cash
5 for and the rest is already programmed, so it's
6 pretty much gone, the 25 million. That's why --
7 and I will speak very clearly and honestly, that
8 of the hundred million we're seeking, there's
9 already probably 10 to 15 million, maybe even 20
10 million between water and sewer that is in
11 progress already.

12 Again, when you look at this as
13 roughly 100 million in annual spending, let's
14 call it, ancillary to the Ibank, it is strictly
15 going outside the Ibank because of either the
16 procurement method, mostly being New Jersey
17 legislative emergency projects, as we declare
18 them as we go because our infrastructure is aged
19 well beyond 40 to 50 years from where it should
20 have been addressed, so now we're playing catch
21 up.

22 Much of what we're playing catch up
23 on is portions of the system, both sewer and
24 water, that are going to be, or plan to be,
25 addressed in projects already in review, some as

1 part of the consent decree at Ibank and others as
2 part of stand alone at Ibank.

3 But to Matt's point, we're probably
4 approaching 800 to 900 million, if not a billion
5 dollars, of ongoing reviews right now with Ibank
6 to the tune of probably 40 plus projects. I
7 think it's more than 40, but I can tell you it's
8 40 and none of those 40 are less than a million
9 or two dollars.

10 Some are in the multiple tens of
11 millions. Some are approaching 100 million. So
12 this is just, if you want to take a snapshot,
13 it's 10 percent per year from what we would be
14 doing in the future that will not wait for us any
15 longer because it now poses a major public safety
16 concern and danger.

17 So hopefully, that answers your
18 question regarding ongoing infrastructure and
19 just how dire this is.

20 MR. ROGERS: I was trying to get a
21 sense of the number of projects that was approved
22 last year. So if you had contemplated 50
23 projects, and I know they're all emergent, and I
24 know you tend to approach and take on those
25 projects that are critical.

1 So how many have been completed of
2 whatever number initially contemplated in the
3 hundred million, how many have been completed and
4 how many are in progress right now?

5 MR. JESSUP: I appreciate you asking
6 the question. We had 12 projects initially
7 slated for financing through that first tranche.
8 For one, two, two are complete as projects.

9 Two more are complete as to phase 1,
10 with phase 2 being already submitted to the Ibank
11 and under review for funding. An additional one,
12 two are for Ibank for funding initially. Review
13 and funding initially. And two are in the design
14 phase and two have yet to start.

15 So hopefully that added up to 11,
16 but it's sort of a mix of complete, I'll say half
17 complete, not to say phase 1 and phase 2 are
18 necessarily equal and several more that are in
19 design, either being designed or designed and
20 with DEP for approval.

21 MR. CUNHA: Matt, if you could add
22 in, I don't think, obviously, not the entire
23 funding was for infrastructure, it was for long
24 term financing, short terms loans; is that
25 correct?

1 MR. JESSUP: So this hundred million
2 was separately for the infrastructure. I think
3 we also have been permanently financing
4 outstanding notes that had previously been before
5 the board, which also is just important to note
6 in general, right, that when we do started notes
7 for either market reasons or to manage, you know,
8 project budgets and make sure we don't over
9 issue, we are converting those at the appropriate
10 time into bonds.

11 We just did that earlier this year.
12 And in this case, we're going to likely skip that
13 step entirely and go straight to bonds. While
14 we're using bonds and notes together, we are
15 turning around at the appropriate time and
16 flipping those notes into bonds, which is also
17 something we just recently did, Joe.

18 MR. CUNHA: Thank you for that.

19 MR. ROGERS: Thank you. It wasn't
20 so much about the dollar amount. It was more
21 about the projects associated with that. So
22 thank you. The question was answered.

23 And I have a general, maybe just the
24 record, of the approach to monitoring and
25 managing these projects. Is that done all in

1 house, or do you have consultant engineers or do
2 you have one project manager or big project
3 manager of the company that manages this? How do
4 you handle that, Executive Director?

5 MR. CUNHA: So to be clear, it's a
6 mix of both, but I would say the vast majority.
7 Maybe not the vast majority, as I point to our
8 chief engineer and director of engineering, Rich
9 Haytas, he can speak a little bit more to it.

10 A large part of it is definitely
11 managed in-house. We bring in consultants as
12 needed. We do have four on call contracts which
13 are largely used for some construction
14 administration because these projects go right
15 into construction.

16 A lot of the scope is what we do
17 every day, replace sewer and replace water and
18 everything that goes with that, that it effects.
19 So that being said, it's fairly run of the mill,
20 if you want to call it that, so we're able to
21 handle it a lot of it in-house, but we also cover
22 with certain on call consulting engineering
23 contracts.

24 Sometimes some design engineering is
25 required on the fly because we don't have time.

1 Or on a rare occasion, we'll do, during an
2 emergency, we'll allow compensation to the
3 contractor to hire a design engineer very quickly
4 to put something together that they can build,
5 put before us.

6 But then when we review it in-house
7 or have a third party consultant review that just
8 to make sure we're not spending money frivolously
9 because of the timing constraints and the
10 urgency.

11 MR. ROGERS: Appreciate it. Thank
12 you. Anything to add, anyone else? I think
13 that's all I have at the moment. I'll open it up
14 to board members and the public at this time.

15 I guess there's just one general
16 question, having being new to the board as
17 everyone knows. I know there was discussion
18 around the last application you had around the
19 franchise agreement with the city.

20 What my understanding is, there was
21 an amended agreement earlier this year. Who can
22 speak to that? Just, what changed from the
23 previous agreement to now the amended.

24 MR. JESSUP: Director, I'm happy to
25 at least start that discussion. So the initial

1 issue with the -- so the city owns the water
2 system, right. It has granted a franchise,
3 right, to the MUA to operate the system on its
4 behalf.

5 The issue that we had going into
6 last year was that the current franchise was
7 expiring as of 2027 and the MUA has its own
8 rating, right.

9 I would argue a lot of water and
10 utilities authorities, sewer authorities, their
11 rating is really based on the underlying rating
12 of the municipality through the service contract
13 that obligates the municipality to make payments,
14 ad valorem tax payments, if there's any shortfall
15 in that authority's debt service obligations.

16 So the rating agency looks at the
17 underwriting municipality. In this case, the MUA
18 has its own AA rating, right, significant. So as
19 we were getting ready to go out to the market,
20 both long term and through the Ibank, on all of
21 the projects that we presented in October, we
22 presented today and we're going to continue to
23 present to you for multiple years, the issue was,
24 how do we issue debt today that is secured by
25 water revenues, if we don't have a legal right to

1 operate that water system and get those revenues
2 after three or four years from now.

3 So the impetus was that was sort of
4 the key to turn around and extend that water
5 service franchise agreement, for, I think we did
6 it for 40 years. It might have been 50. I don't
7 know off the top of my head.

8 But it was least 40 years, under the
9 theory that we're not issuing debt under the
10 Ibank for longer than 30 years, out into the
11 general market place no longer than 30 years and
12 we're all viewing this as a 10 year plan, whether
13 we get it done sooner or later.

14 But that 10 years plus 30 years of
15 debt gets us to 40 years, at which point, we can
16 all come back and revisit where we are and what
17 needs to be done going forward. And so with
18 that, the authority and the MUA, the authority
19 and the city negotiated a new water franchise
20 agreement.

21 And each franchise agreement
22 requires the MUA to make a payment to the city
23 for that franchise, right. It's akin to a value
24 of basically owning a system. If we sold the
25 system, the city would sell it for whatever, 100

1 million dollars over 100 years.

2 So over 40 years, is it worth 40 or
3 50 million dollars, whatever the map is. So one
4 of the things that the prior agreement did was is
5 it had annual escalators for what that franchise
6 fee payment was.

7 What the current version did was
8 obligate the authority to make three up front
9 payments, franchise payments, together with
10 annual payments that were fixed. So effectively,
11 we took away the escalators and we just paid them
12 up, or are paying them up front, so those were
13 sort of the two, I'd say, material changes.

14 There may have been additional
15 changes that the MUA can talk you through it. I
16 assure you, I knew a lot more of the details in
17 October. I hadn't looked at it in a little
18 while, but the two major things were extend the
19 terms so we can continue to have market access
20 with our rating and to eliminate the growing
21 franchise fee payment, effectively, pay it up
22 front and then have fixed payments that do not
23 increase over time.

24 MR. ROGERS: Is there anyone else
25 that wants to expound on that? That was very

1 helpful. Thank you, Mr. Jessup. I appreciate
2 the education on that and what changed, just for
3 the benefit of the board and the public on that,
4 thank you.

5 I understand, I believe I understand
6 the concept and why it's structured, why the
7 change is made or the contract was amended. And
8 I know that ultimately, if there's some issue
9 with the authority's ability to pay the debt,
10 there's that municipal guaranty, is there any
11 consideration around -- and so I'm just thinking
12 about, there's the increases that are anticipated
13 over years and will continue.

14 And I think is the annual franchise
15 fee beyond, as soon as you get through the next
16 two 10 million dollar payments, it's 23 million I
17 recall seeing. If for some reason, is there a it
18 reaches a threshold amount, percentage increase
19 amount, that if the authority did not have to pay
20 23 million to the city, would the city, I guess,
21 you would engage.

22 I know this is a little more
23 speculative about this, but I hope that there's
24 some understanding that if the authority gets
25 into a situation as they're taking on more and

1 more debt, that if you are reaching a percentage
2 rate increase, let's say beyond 10 percent, or
3 I'm just throwing a speculative number here, that
4 there would be some discussions with the city
5 about that.

6 And I understand the dynamic there
7 and I can appreciate it, so I'm not oblivious to
8 what goes on there. Has there been any
9 discussion about that? Can anyone speak to it?

10 MR. HANLEY: I think the city is
11 very concerned about the ratepayers as well.

12 MR. ROGERS: Right.

13 MR. HANLEY: And those payments, in
14 the grand scheme of things, are not large drivers
15 of our financials. Our financial is really
16 mostly associated with the massive capital,
17 whether it's lead service lines, CSO, all those
18 things that are making up our billion dollar
19 need.

20 So the city wants us to keep rates
21 as low as possible and, you know, encourages us
22 to do that. But the rate increases are going to
23 be high or low for other reasons that are not
24 directly associated with those payments.

25 MR. ROGERS: Okay.

1 MR. CUNHA: We are actively and
2 consistently looking for additional revenue
3 sources. One major one that I think is going to
4 really going to play into this. We haven't
5 adjusted our connection fees for new developments
6 to be born only by new developers in probably of
7 excess 12 years.

8 We're significantly lower than the
9 going rate right now, but we do have a means to
10 an end there where we're going to complete a
11 study. Actually Mike Hanley's working on it now.
12 We anticipate we're going to at least double
13 those.

14 Hopefully, it's going to be more
15 like what I'm looking for, 250 percent. So that
16 alone, if we continue at the pace we're going
17 now, could bring in, approaching 10 million
18 dollars, eight to 10 million a year.

19 Not only that we have the water
20 capacity, the storage of water to sell to
21 additional bulk water clients so long as we can
22 beat the rate and the service fees that they are
23 paying now. It doesn't happen often, but we do
24 have the ability.

25 We have various municipalities that

1 are already interconnected with our 23 miles of
2 aqueduct, I should say 21 miles of aqueduct from
3 Boonton, our reservoir, to Jersey City. Two of
4 them that we know of right off the bat that used
5 to be clients, that we're going to approach
6 first, is Lyndhurst and North Arlington.

7 Don't tell Passaic Valley Water
8 because they are their clients currently. We
9 have spoken to East Orange.

10 MS. RODRIGUEZ: Excuse me. Full
11 disclosure.

12 MR. CUNHA: Sorry. Did I say too
13 much?

14 MS. RODRIGUEZ: I'm a former
15 commissioner on the Passaic Valley Water.

16 MR. CUNHA: I appreciate that. It's
17 just business.

18 MR. ROGERS: So no guarantee that it
19 won't go.

20 MS. RODRIGUEZ: No, no. I know. I
21 just wanted to break it up a little bit.

22 MR. CUNHA: But, yeah, exactly. So
23 there's various others that are possibilities
24 that we've had some discussions with. Cedar
25 Grove is another one I've spoken to.

1 I've spoken to the Township of
2 Belleville. I've even spoken to Newark and we've
3 even fed Newark during major emergencies, so
4 there's ongoing conversations to that end. East
5 Orange, I think I mentioned, is in dire straits.
6 I think they're going to referendum about selling
7 their system, so there's various irons in the
8 fire.

9 And if need be, we can provide how
10 much additional safe yield we have on average to
11 sell to create a dollar amount to that end. But
12 lastly, I'll close with this. We also began, I
13 think it was three years ago or two rate
14 increases ago, raising the bulk rate as well
15 which hadn't been raised in 15 plus years.

16 So that's another key factor there,
17 so just wanted to make you knew that and that was
18 on record.

19 MR. ROGERS: That's very helpful to
20 know and I think it helps everyone think about
21 how to cover that cost with growing the pie of
22 revenue, which I think is important, so the rate
23 payers are not impacted to this, just lessening
24 that burden.

25 So I appreciate that insight and any

1 future application would be helpful just to know
2 what specifically the authority is doing to
3 increase their revenue base through the various
4 things you just mentioned. So it just helps with
5 that issue of covering that cost, so it doesn't
6 impact rate payers. Anyone else for questions
7 comments?

8 MR. AVERY: I have one quick
9 question. My understanding is that the water
10 rate is \$480. The average water rate, \$480 a
11 year. What is the sewer cost, or are they
12 combined? Is there a separate sewer bill?

13 MR. CUNHA: No, it's one bill. The
14 bill contains a water portion, a sewer portion
15 and a solid waste portion. Solid waste is a
16 fixed fee based on the five year contract that
17 was awarded.

18 The MUA bills and collects for that
19 on a flat fee, \$150 per year per single family
20 dwelling unit equivalent. The water and sewer
21 is, approximately, I'm going to say, 45/65. 45
22 percent water, 65 percent sewer.

23 It's never been 50/50, but I don't
24 think your number is far off. Single family
25 dwelling unit tends to use about 7 CCF's. I

1 don't want to get into the weeds with that.

2 I'd say probably the typical single
3 family dwelling unit is probably up near what,
4 800, \$900 a year combined, water and sewer. 480
5 might be a little high on the water, but again
6 it's subjective and it depends on the CCF's
7 you're counting on.

8 MR. AVERY: Sure. I understand.
9 And could somebody tell me, what is the current
10 agreement with the city for the franchise?
11 What's the term?

12 MR. CUNHA: 40 years.

13 MR. JESSUP: It is 40 years
14 commencing earlier this year, 2024.

15 MR. AVERY: So, as I understand it,
16 based on your presentation, there are two more
17 years of up front charges and then there's an
18 annual charge for the remaining term?

19 MR. JESSUP: Correct.

20 MR. AVERY: A fixed charge of 10
21 million, is it?

22 MR. JESSUP: 23.

23 MR. AVERY: 23 million.

24 MR. JESSUP: Yeah.

25 MR. CUNHA: Just to be clear, the

1 last two or maybe three years, I can't recall,
2 have been fixed at 23 million. So all we did was
3 front them over the first three years, 50 million
4 dollars.

5 But if you divide that over 40
6 years, it's actually a bargain, rather than
7 having an escalator every year they're out there.
8 So we bit the bullet now, take advantage of some
9 of the rates and before inflation. Just saw what
10 happened with inflation over the last five years.

11 Let's get it taken take of now
12 before infrastructure debt service really starts
13 to pile up and lock in. So we thought it was a
14 very fiscal lee responsible plan.

15 MR. AVERY: Okay. Thank you.

16 MR. ROGERS: Not seeing anyone else,
17 so I guess we will do we have a motion for
18 positive findings on the proposed project
19 financing FOR the MUA. Anyone?

20 MR. DIROCCO: I'll make that motion.

21 MR. ROGERS: Do I have a second?
22 I'll second it.

23 MR. BENNETT: Mr. DiRocco moving,
24 Mr. Rogers seconding. Mr. Rogers?

25 MR. ROGERS: Yes.

1 MR. BENNETT: Mr. DiRocco?

2 MR. DIROCCO: Yes.

3 MR. BENNETT: Mr. Close?

4 MR. CLOSE: Yes.

5 MR. BENNETT: Mr. Avery?

6 MR. AVERY: Yes.

7 MR. BENNETT: Miss Rodriguez?

8 MS. RODRIGUEZ: Yes.

9 MR. BENNETT: And Mr. Jackson?

10 MR. JACKSON: Yes.

11 MR. BENNETT: Motion approved.

12 MR. CUNHA: Thank you, everyone.

13 MR. ROGERS: Thank you. Mr.

14 Bennett, for item number 7, application number 7,
15 the Rahway Valley Sewerage Authority. Do you
16 maybe want to take everyone?

17 MR. BENNETT: Yes. Per statute, the
18 application has come to the board under this
19 statute require comment from the NJ DEP. The
20 board, as of the start of this meeting, had not
21 received those comments.

22 Therefore, we advised the applicant
23 that they would be moved to the January agenda
24 for consideration at that point.

25 MR. ROGERS: Okay. I support that.

1 We'll hold that to the January meeting. Great.
2 Thank you. And I think we are on to the North
3 Brunswick application.

4 MR. GORDON: Good morning, Mr.
5 Director. Good morning members of the board. My
6 name is Ronald Gordon. I'm a senior partner with
7 the Law Firm of Rainone, Coughlin and Minchello.
8 I am the township attorney for the Township of
9 North Brunswick.

10 I have with me today, Miss Justine
11 Progebin who is the township's business
12 administrator and Mr. Michael Hritz, who is the
13 director of planning and community development
14 for the township. Also, my law partner, Allan
15 Zhang and myself.

16 As a preliminary matter, let me just
17 say, we're here before you today seeking your
18 approval pursuant to N.J.S.A. 40A:5A-4 to get
19 your approval for the creation of the North
20 Brunswick Redevelopment Agency.

21 The redevelopment agency statute
22 which authorizes us to take these actions,
23 subject to your approval, is N.J.S.A. 40A:12A-11.
24 And that's enough of the numbers. I would also
25 just note that North Brunswick is one of the few

1 municipalities in the state that is a Faulkner
2 Act mayor counsel administrator form. Little bit
3 different --

4 MR. ROGERS: Mr. Gordon, just one
5 second. I want to get everybody sworn in. I
6 should have jumped in there earlier.

7 MR. GORDON: Sure. I'm sorry.

8 (At which time those wishing to
9 testify were sworn in.)

10 MR. ROGERS: Please proceed.

11 MR. GORDON: So I was briefly
12 explaining that North Brunswick is a long
13 established community that some time in the late
14 '80's adopted the mayor counsel administrator
15 form of government under the Faulkner Act.
16 Aren't that many of us in the state, two or three
17 at my last count.

18 It's a community of about 43,000
19 people. It's not a new community and we're
20 seeking your approval to create the redevelopment
21 agency to take advantage of the opportunities
22 that the Local Redevelopment and Housing Law
23 presents to municipalities, to take areas that
24 qualify as areas in need of redevelopment, go
25 through the statutory process which includes a

1 public hearing before the planning board.

2 And if approved, enter into
3 redevelopment agreements under the LRHL, the
4 Local Redevelopment and Housing Law. As I'm sure
5 you're aware, the LRHL also authorizes tax
6 agreements that would be encompassed in a
7 financial agreement sometimes referred to payment
8 in lieu of tax agreements.

9 We believe that, as an aging
10 municipality, that the authority that the Local
11 Redevelopment and Housing Law would be an
12 additional tool in the toolbox for the
13 municipality to continue to redevelop, grow and
14 meet the challenges that municipalities are
15 facing as we go forward.

16 Thank you for having the opportunity
17 to have a premeeting with select members of the
18 board. I appreciate that, as well as, the
19 municipality. In that meeting, there were some
20 issues that were raised regarding how the agency
21 would be funded.

22 We are proposing a financial budget
23 of \$60,000 that would come through Mr. Hritz's
24 department, the Department of Planning and
25 Community Development. It is our anticipation

1 that once the agency is up and running, that it
2 would become self supporting through
3 redevelopment fees to be paid by any potential
4 redevelopers.

5 We're proposing a seven member
6 agency. In accordance with the statute, those
7 agency commissioners would not serve in a paid
8 position. Those would be volunteers. And in our
9 form of government, those would be appointments
10 by the mayor, subject to the review and consent
11 of the township counsel.

12 I think that I've covered all of the
13 issues. If there are any questions, Miss
14 Progebin or Mr. Hritz are here and ready, willing
15 and able to answer them.

16 MR. ROGERS: Thank you, Mr. Gordon.
17 Appreciate that overview. I know the answer to
18 this, but for the benefit of everyone else, on
19 this meeting, my main question was about whether
20 an area in need of redevelopment had been
21 designated.

22 Because without that, I felt it was
23 premature, so could you just confirm that that
24 was the case and that was adopted by the
25 township?

1 MR. GORDON: So I'm going to ask Mr.
2 Hritz, if he can address that question, so we put
3 that on the record. Mr. Hritz.

4 MR. HRITZ: Yes, sir. Over the
5 course of the past 12 months, the township,
6 through the statutory process, referring back and
7 forth with our planning board, designated a
8 planning professional to conduct our first area
9 in need of redevelopment study under the eight
10 point statutory requirements.

11 That was recently completed this
12 fall and the planning board. Well, the planning
13 consultant made a recommendation to the planning
14 board to approve that site as an area of
15 redevelopment.

16 The planning board forwarded that to
17 the governing body which just adopted approval of
18 that site as an area as redevelopment and we
19 forwarded that data to the DCA last month in
20 November.

21 MR. ROGERS: And what is the area
22 that was designated in that?

23 MR. HRITZ: The area is known by a
24 variety of names. I would call it, for the
25 board's purposes, it's the former Boy scout of

1 America site, a large multi acre parcel in the
2 center part of the community, which had been
3 abandoned by the Boy Scouts in the late 1980's
4 when they moved to Texas.

5 And the site has had limited tenancy
6 since then. And the report demonstrates that it
7 qualifies as an area in need of redevelopment
8 site, satisfying multiple tenants of the statute.

9 MR. ROGERS: Do you recall what the
10 acreage was for that area designation?

11 MR. HRITZ: I should know it and I'm
12 drawing a blank.

13 MR. ROGERS: More than five acres,
14 more than 10 acres?

15 MR. HRITZ: More than 10 acres. I'm
16 going to look it up real quick.

17 MR. ROGERS: That's a good size.
18 And both the agency and the municipality, they're
19 on the state fiscal year; is that correct?

20 MR. GORDON: So I'm going to ask
21 Miss Progebin if she can address that since it's
22 my understanding that we are in a state fiscal
23 year, but I'm not the budget guy.

24 MS. PROGEBIN: Yes. We still
25 occupy. We are still under the state fiscal

1 year, July to June, so this would also fall under
2 that as well.

3 MR. ROGERS: So they would go around
4 the same fiscal years?

5 MS. PROGEBIN: Yes.

6 MR. ROGERS: That's all I have.
7 I'll open it up to board members and public at
8 this time.

9 MR. JACKSON: I have some questions,
10 Mr. Director. Will there be any governing body
11 members on the redevelopment board?

12 MR. HRITZ: Based on the ordinance
13 that we drafted, there can be up to two
14 representatives on the municipality appointed to
15 the board. The mayor has the power of
16 appointment. They can either be two professional
17 staff or two governing body members or one of
18 each. And those determinations have not been
19 made at this time, but up to two are provisions
20 as part of the seven member board.

21 MR. JACKSON: Okay. So there's no
22 requirement that a member of the governing body
23 be appointed to the board?

24 MR. HRITZ: It is not required.

25 MR. JACKSON: Okay. Thank you. My

1 second question. Maybe it's more of an
2 observation. As I look at it, there's actually
3 going to be three entities in North Brunswick
4 that are going to be responsible, in some shape
5 or form, for redevelopment.

6 Will your township department of
7 development, the Middlesex County Improvement
8 Authority, who is doing the transit and now the
9 New Brunswick Redevelopment Authority. Who's
10 going to be in charge? It seems to me that it's
11 potentially a, what's the word, conflagration of
12 entities doing development.

13 And could you run into problems
14 where you have overwriting and nobody --
15 everybody and nobody is in charge.

16 MR. GORDON: So I'll take first
17 crack at that Mr. Commissioner. So we -- you are
18 correct, that the township has worked with the
19 Middlesex County Improvement Authority for the
20 development of the train station area, but that
21 is not a redevelopment project.

22 It is a development project that is,
23 I don't know, maybe 10 years in the making. And
24 we hope that the train station will ultimately
25 open.

1 So part of the reason that the
2 municipality decided to work hand in hand with
3 the Improvement Authority was to gain their
4 assistance in any financial issues that may
5 arise.

6 The second piece of the triumvirate,
7 if you will, that you explained, was the planning
8 board and the council. And under the Local
9 Redevelopment and Housing Law, they are necessary
10 partners in the redevelopment project.

11 The planning board holds the
12 hearings for which there would be a determination
13 that the property qualifies as an area in need of
14 redevelopment and then recommends to the
15 governing body whether or not it should be so
16 qualified and whether or not a redevelopment plan
17 should be adopted.

18 So once you take out the transit
19 village portion of this equation, which has been
20 ongoing, as I said, for a number of years,
21 there's nothing unusual about the fact that there
22 are others that are involved in the redevelopment
23 process.

24 Standard in every municipality that
25 takes advantage of the terms of the Local

1 Redevelopment and Housing Law.

2 MR. JACKSON: I understand your
3 point. I understand it. However, I'm just
4 questioning more on a practical day to day basis.
5 You know, running the municipality and you got
6 all this development going on, which is
7 wonderful.

8 Again, just something that crossed
9 my mind of three people of being three entities
10 being involved. But I accept your explanation
11 and I hope that everyone manages to play nice in
12 the sandbox.

13 MR. GORDON: You and me both.

14 MR. HRITZ: Let me clarify to Mr.
15 Rogers earlier question that the area and
16 redevelopment site is 87 acres in size.

17 MR. ROGERS: Okay.

18 MR. GORDON: Michael Hritz, that's
19 the former Boy Scouts of America site. And could
20 you just tell the board and the director
21 generally where that's located. Is it off Route
22 1, Route 130.

23 MR. HRITZ: It is central to the
24 township. It has a Route 1 address, but the
25 property encompasses the area where both Route 1

1 and Route 130 meet, so it has access from both
2 state highways.

3 MR. ROGERS: Sounds like a great
4 area to develop or redevelop. So okay.

5 MR. GORDON: We agree.

6 MR. ROGERS: Any additional
7 questions, comments? Seeing none, I guess we
8 have a motion to approve the creation of the
9 municipal redevelopment agency for the Township
10 of North Brunswick

11 MR. JACKSON: I'll move it.

12 MR. ROGERS: Do we have a second?

13 MS. RODRIGUEZ: Second.

14 MR. BENNETT: Mr. Jackson moving,
15 Miss Rodriguez seconding. Mr. Rogers?

16 MR. ROGERS: Yes.

17 MR. BENNETT: Mr. DiRocco?

18 MR. DIROCCO: Yes.

19 MR. BENNETT: Mr. Close?

20 MR. CLOSE: Yes.

21 MR. BENNETT: Mr. Avery?

22 MR. AVERY: Yes.

23 MR. BENNETT: Miss Rodriguez?

24 MS. RODRIGUEZ: Yes.

25 MR. BENNETT: And Mr. Jackson?

1 MR. JACKSON: Yes.

2 MR. BENNETT: Motion approved.

3 MR. ROGERS: Thank you, Mr. Gordon.

4 Good to see you.

5 MR. GORDON: Thank you, Mr. Director
6 and members of the board. Enjoy the holidays and
7 we'll see you next year.

8 MR. ROGERS: I think we're close to
9 the end here. We are moving on to the division's
10 proposed extension and there's two matters that
11 we have before the board.

12 One is regarding the motion to
13 approve the proposed extension of the budget
14 calendar year 2025. And as you know, so approved
15 we'll be issuing that in an imminent Local
16 Finance notice.

17 Do I have any questions about the
18 extension? This seems to be typical that the
19 board has entertained for some years, which as a
20 previous administrator, has been very helpful.
21 I'll just add my comment.

22 MR. JACKSON: I think it's good.
23 Positive.

24 MR. ROGERS: The additional time is
25 definitely appreciated. Do we have a motion to

1 approve the proposed extension of the budget
2 calendar year 2025?

3 MR. DIROCCO: I'll make that motion.

4 MR. CLOSE: Second.

5 MR. BENNETT: Mr. DiRocco and Mr.
6 Close moving and seconding. Mr. Rogers?

7 MR. ROGERS: Yes.

8 MR. BENNETT: Mr. DiRocco?

9 MR. DIROCCO: Yes.

10 MR. BENNETT: Mr. Close?

11 MR. CLOSE: Yes.

12 MR. BENNETT: Mr. Avery?

13 MR. AVERY: Yes.

14 MR. BENNETT: Miss Rodriguez?

15 MS. RODRIGUEZ: Yes.

16 MR. BENNETT: Mr. Jackson?

17 MR. JACKSON: Yes.

18 MR. BENNETT: Motion approved.

19 MR. ROGERS: And the second division
20 matter is this is regarding the proposed
21 additional CAP exception due to extraordinary
22 circumstances pursuant to N.J.S.A. 40A:4-45.3,
23 Subsection D.

24 This is specifically about the
25 exception for garbage and trash removal and

1 disposal for municipalities who have not
2 previously taken advantage of this CAP exclusion.
3 So open it up to any questions or comments. We
4 have staff on the call.

5 MR. CLOSE: Tina, was this the only
6 exception we received request on and were others
7 considered as part of the deliberation process
8 before bringing this recommendation forward?

9 MS. ZAPICCHI: This is the only one
10 that I received any communication on that was
11 needed for 2025. I believe as maybe more of the
12 towns start to prepare their budgets for 2025, we
13 might get additional inquiries.

14 But right now, this was the one that
15 stood out where towns that have contracts
16 expiring at the end of 2024 wish to take
17 advantage of the exclusion that we allow the two
18 previous years.

19 And like I said in the report, we
20 will only allow for those towns that have not
21 utilized it in the two previous years, so bring
22 them on even playing field with everyone else
23 that has utilized this exclusion.

24 MR. CLOSE: Thank you.

25 MR. ZAPICCHI: Mm-mm.

1 MR. ROGERS: Thank you, Mr. Close.
2 Anyone else? Do we have a motion to approve the
3 proposed additional CAP exception due to
4 extraordinary circumstances pursuant to N.J.S.A.
5 40A:4-45.3 Subsection D, specifically the
6 exception for garbage and trash removal and
7 disposal to those municipalities who have not
8 previously taken advantage of this CAP exclusion?

9 MR. AVERY: So moved.

10 MS. RODRIGUEZ: Second.

11 MR. BENNETT: I have Mr. Avery and
12 Miss Rodriguez. Mr. Rogers?

13 MR. ROGERS: Yes.

14 MR. BENNETT: Mr. DiRocco?

15 MR. DIROCCO: Yes.

16 MR. BENNETT: Mr. Close?

17 MR. CLOSE: Yes.

18 MR. BENNETT: Mr. Avery?

19 MR. AVERY: Yes.

20 MR. BENNETT: Miss Rodriguez?

21 MS. RODRIGUEZ: Yes.

22 MR. BENNETT: And Mr. Jackson?

23 MR. JACKSON: Yes.

24 MR. BENNETT: Motion approved.

25 MS. ZAPICCHI: Thank you.

1 MR. ROGERS: Thank you, Tina. I
2 think that's all for the agenda. Am I correct,
3 Mr. Bennett?

4 MR. BENNETT: That's correct, yeah,
5 except for the adjournment call.

6 MR. ROGERS: I'm getting there. I
7 guess do we have a motion to adjourn my first
8 meeting?

9 MR. JACKSON: I'll move it. Good
10 job today, Director.

11 MR. ROGERS: Thank you, Mr. Jackson.
12 I appreciate it.

13 MS. RODRIGUEZ: Second.

14 MR. BENNETT: Let's see. We have a
15 motion and second. All those in favor?

16 BOARD MEMBERS: Aye.

17 MR. BENNETT: Any opposed? We are
18 adjourned.

19 (Hearing Concluded at 1:04 p.m.)
20
21
22
23
24
25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

C E R T I F I C A T E

I, LAUREN ETIER, a Certified Court Reporter, License No. XI 02211, and Notary Public of the State of New Jersey, that the foregoing is a true and accurate transcript of the testimony as taken stenographically by and before me at the time, place and on the date hereinbefore set forth.

I DO FURTHER CERTIFY that I am neither a relative nor employee nor attorney nor council of any of the parties to this action, and that I am neither a relative nor employee of such attorney or council, and that I am not financially interested in the action.

Lauren M. Etier



Notary Public of the State of New Jersey
My Commission Expires June 30, 2026
Dated: December 20, 2024

A			
a.m 1:14	acting 47:11 53:18	3:14	ago 4:25 37:10 89:13,14
AA 82:18	action 52:4 110:12,15	adjusted 26:15 27:21 87:5	agree 64:16 104:5
AAA 47:17	actions 94:22	adjustment 28:2	agreed 59:6
abandoned 99:3	active 31:6	administra... 80:14	agreement 35:25 36:1,4 61:13 68:16 81:19,21,23 83:5,20,21 84:4 91:10 96:7
ability 85:9 87:24	actively 16:24 17:2 87:1	administra... 10:1,3 66:24 72:21	agreements 96:3,6,8
able 21:16 25:17,22,23 37:20 38:18 47:19 51:5,7 60:18 72:5 73:25 80:20 97:15	Acton 34:6	administrator 17:22 54:11 94:12 95:2 95:14 105:20	ahead 4:1 41:6 48:23 50:14 54:18 63:6
aboard 13:13 21:8 75:18	ad 35:23 73:1 82:14	adopt 14:20	aid 57:17
absolute 4:21	add 27:20 37:11 42:23 61:14 78:21 81:12 105:21	adopted 95:14 97:24 98:17 102:17	ajournment 109:5
abstain 6:6	added 44:16 51:10 78:15	adoption 13:18 20:9 33:1 36:12,13 42:8 55:13	akin 83:23
academic 49:5 50:2 52:12	adding 42:21	advantage 92:8 95:21 102:25 107:2,17 108:8	Alaimo 34:13
accept 42:20 42:25 103:10	addition 19:8 43:16 56:2 59:5 69:10 73:6	advised 25:2 93:22	ALAN 2:5
access 84:19 104:1	additional 28:6 43:1 49:2 69:17 72:2,17,19 73:8 75:5,11 78:11 84:14 87:2,21 89:10 96:12 104:6 105:24 106:21 107:13 108:3	advisor 34:10 41:3 53:25	alignment 60:18
accommodate 44:2 55:24	address 44:11 51:23 98:2 99:21 103:24	Advisors 34:10	Allan 94:14
account 73:4 76:1	addressed 32:14 74:6 76:20,25	Affairs 1:2,10	allow 42:20,25 58:3 59:19 61:19 81:2 107:17,20
accurate 110:6	addressing 16:10	affect 19:21	allowed 57:21 71:9
achieved 48:23	adjacent 51:1	afford 69:9 71:21	allowing 5:4
acknowledge 4:3 11:7	adjourn 109:7	aged 76:18	alternate 49:17
acre 99:1	adjourned 109:18	agency 82:16 94:20,21 95:21 96:20 97:1,6,7 99:18 104:9	amended 33:2 57:4 81:21 81:23 85:7
acreage 42:19 99:10	Adjournment	agenda 93:23 109:2	amending 28:9
acres 42:23 99:13,14,15 103:16		aggregate 66:14	America 99:1 103:19
Act 5:21 14:22 14:24 20:11 57:2,4,21 58:3,10 59:11,24 60:20,23 62:4 95:2,15		aging 96:9	amortization 43:21 61:4
			amortized 35:11
			amortizing

46:12 72:8	anybody 16:12	34:21 64:16	106:1 108:2
amount 22:12	39:14 54:7	65:12 66:10	approved 6:17
22:20,25	54:12 62:8	73:23 74:2,5	7:19 8:18
25:19 26:21	anymore 43:7	78:5 81:11	9:19 10:22
29:18 56:16	apologies 54:5	85:1 86:7	11:25 21:2
57:16 58:21	apologize	88:16 89:25	33:20 35:5
66:14 70:6	36:22	96:18 97:17	37:8 40:15
79:20 85:18	appear 12:14	109:12	48:13 53:12
85:19 89:11	12:22	appreciated	56:8 57:25
Amy 66:4	appearing 2:1	20:5 105:25	65:10 68:14
ancillary	12:9,17	approach 31:9	74:16 77:21
76:14	appears 12:11	31:17 32:23	93:11 96:2
annual 15:25	applicant	49:9,10	105:2,14
26:25 36:2	12:11,16	77:24 79:24	106:18
69:24 73:6	15:11 93:22	88:5	108:24
73:12 76:13	applicants	approaching	approximately
84:5,10	12:6	77:4,11	27:3 35:12
85:14 91:18	application	87:17	56:1,6,16
annually 36:3	12:13,18	appropriate	67:6 75:23
44:12 67:16	13:9 15:1,3	20:2 36:3	90:21
answer 16:12	15:15,21	72:20 79:9	aqueduct 68:25
28:6,24	20:7 21:6	79:15	88:2,2
37:14 39:6	26:5,16	appropriated	Archer 34:2
48:8 49:6,14	33:24 44:7	68:13	area 97:20
50:7,14,15	45:12 46:21	appropriation	98:8,14,18
52:13 62:5	47:13 53:15	22:15,20	98:21,23
75:15 97:15	64:5 65:14	59:17	99:7,10
97:17	66:8,11,20	appropriat...	101:20
answered 79:22	68:22 69:4	36:2	102:13
answers 75:13	71:22 72:3	approval 5:24	103:15,25
77:17	74:6 81:18	13:17 14:17	104:4
Anthony 21:22	90:1 93:14	14:18,20	areas 95:23,24
23:9 34:9	93:18 94:3	25:25 35:22	argue 82:9
35:15 36:17	applications	42:7 48:14	Arlington 88:6
37:19 53:24	12:4 18:13	48:17,22	aside 28:20
54:15 63:4	18:22 19:21	55:11 56:14	31:10 32:20
anticipate	28:10 71:9	69:10 78:20	asked 4:6 6:23
16:9 69:5	applied 26:1	94:18,19,23	7:22 8:21
70:19 87:12	appointed	95:20 98:17	10:2 11:1,6
anticipated	100:14,23	approve 6:1,24	44:7
31:25 32:6	appointment	7:3,22 8:2	asking 78:5
46:15 73:7	100:16	8:21 9:2	assembling
85:12	appointments	10:6 11:9	29:12
anticipation	97:9	20:8 32:25	assessed 27:4
27:9 66:15	appreciate 5:8	70:25 98:14	63:14,15
96:25	18:7 19:6	104:8 105:13	assigned 59:1

67:21 102:4	84:8 85:19	106:12,13	Bay 22:18
assistant 13:5	85:24 90:2	108:9,11,18	23:15
16:15,16	93:15 96:10	108:19	beat 87:22
associated	101:8,9,19	awarded 90:17	began 89:12
35:19 36:7	102:3	aware 56:20	behalf 55:8
42:13 79:21	authority's	96:5	57:5 58:4
86:16,24	36:11 37:6	Aye 109:16	82:4
assume 44:22	38:12 41:20		believe 13:6
assuming 37:24	42:1 43:19	B	17:5,7 30:15
assumption	55:15 66:24	B 45:20	31:24 34:5
38:4	70:25 71:8	back 18:8	34:13 37:13
assumptions	73:2 82:15	23:15,16	41:4 50:13
44:17,21	85:9	26:19 39:6	51:15 54:1
assure 17:3	authorization	61:22 73:20	62:2 72:6
84:16	68:19	74:3 75:25	74:17 85:5
attached 22:22	authorize	83:16 98:6	96:9 107:11
attempted	43:13	background	Belleville
51:23	authorizes	12:8	89:2
attorney 22:3	94:22 96:5	balance 32:15	belong 17:19
22:5 34:22	available	balances 31:19	Ben 13:4 16:15
94:8 110:11	60:19 63:5	31:23	benefit 85:3
110:13	average 27:3	bank 34:25	97:18
auditor 34:11	63:14 73:13	35:14 43:5	Bennett 2:14
authorities	89:10 90:10	46:19,20	6:4,7,9,11
57:5 82:10	averages 73:17	47:12	6:13,15,17
82:10	Avery 2:5 6:11	bar 5:10,11	6:18 7:6,9
authority 3:6	6:12 7:5,7	bargain 92:6	7:11,13,15
3:7,8,9,10	7:13,14 8:12	base 35:23	7:17,19 8:5
33:25 34:8	8:13 9:3,6	38:5 90:3	8:8,10,12,14
34:12,23	9:13,14	based 26:16	8:16,18 9:5
36:8 38:16	10:16,17	27:5,10 38:9	9:9,11,13,15
40:20,23	11:11,13,19	63:13 82:11	9:17,19 10:9
41:2,3 42:18	11:20 20:21	90:16 91:16	10:12,14,16
43:7 44:1,11	20:22 33:14	100:12	10:18,20,22
45:17,18,21	33:15 40:2,4	basically	11:12,15,17
45:24 46:4,9	40:10,11	14:10 23:14	11:19,21,23
49:16 51:14	50:9,17,22	23:16,24	11:25 20:14
53:16,20,23	51:8,16	24:8,25	20:17,19,21
53:25 55:3	52:10,16,21	27:25 29:22	20:23,25
57:9,24 58:4	52:24 53:6,7	30:5 83:24	21:2 33:7,10
58:6,15,15	64:21,23	basis 7:1	33:12,14,16
58:24 60:15	65:4,5 90:8	103:4	33:18,20
60:24 61:18	91:8,15,20	bat 88:4	40:3,6,8,10
62:10,13	91:23 92:15	bathrooms 56:3	40:12,14,15
68:11 73:3	93:5,6	Baumann 65:16	52:23 53:2,4
83:18,18	104:21,22	66:11	53:6,8,10,12

64:22,25	14:17,20	54:6 59:2,14	80:11 87:17
65:2,4,6,8	15:13,22	68:17 73:5	107:21
65:10 92:23	18:13,19	bonds 13:19,20	bringing 107:8
93:1,3,5,7,9	19:11,16	13:22,23,23	Broad 1:11
93:11,14,17	28:1,7 32:10	13:25 14:1,2	Brunswick 3:11
104:14,17,19	33:2,22 36:9	14:3,10,15	94:3,9,20,25
104:21,23,25	39:7,22	14:16,22,23	95:12 101:3
105:2 106:5	40:17 45:9	20:10 23:1,4	101:9 104:10
106:8,10,12	49:3,9,16	35:2,11,17	budget 32:1,6
106:14,16,18	54:4,8,11	35:24 36:15	72:12,16
108:11,14,16	55:9,18,22	38:1 41:19	96:22 99:23
108:18,20,22	56:14,20	42:4 43:9,11	105:13 106:1
108:24 109:3	57:14 58:5,8	43:14,17,20	budgetary
109:4,14,17	58:13,19,20	43:21 44:2	22:20 23:11
best 5:2,12	59:3,8,12	47:6,8,23	31:16 44:21
37:20 52:4	60:5,15 61:5	55:5,15	budgets 31:10
better 18:20	61:14,22	57:23,25	44:22 79:8
38:4	62:18 63:19	58:12,16,22	107:12
beyond 49:25	67:1,3 75:20	59:21 60:23	build 27:18
76:19 85:15	79:5 81:14	61:3,6,21	81:4
86:2	81:16 85:3	66:15,17,18	buildings
big 18:11	93:18,20	72:4,7,9,13	62:21
51:17 80:2	94:5 96:1,18	72:18,22	built 57:12
bill 73:13	98:7,12,14	79:10,13,14	bulk 87:21
90:12,13,14	98:16 100:7	79:16	89:14
billion 66:22	100:11,15,20	bone 68:6	bullet 92:8
77:4 86:18	100:23 102:8	Boonton 68:7	bunch 60:17
bills 58:16	102:11	69:2 88:3	burden 61:17
90:18	103:20 105:6	born 87:6	61:18 89:24
bit 42:15	105:11,19	borough 27:8	business 17:22
55:16 62:15	109:16	28:23 30:20	54:11 88:17
80:9 88:21	board's 17:11	borrow 70:1	94:11
92:8 95:2	98:25	borrowing	
bittersweet	body 98:17	69:24	C
4:17	100:10,17,22	Boy 98:25 99:3	C 7:24 8:24
blank 99:12	102:15	103:19	9:23 110:1,1
blue 30:2	bond 13:3,19	BPU 48:15	calculation
board 1:5 4:5	14:20,22,24	break 88:21	38:10 39:14
4:7,14,18,22	20:9,11	bridge 3:5	calendar
5:5,14,15	21:14 27:9	21:7,13,15	105:14 106:2
6:22,23,24	27:17 33:1	21:21 22:11	California
7:21,21,23	34:22 36:13	23:6 30:6	25:23
8:20,22 9:21	36:14 40:22	brief 70:9	call 12:10
10:2,24,25	43:12,13	briefly 4:11	13:7 21:15
11:6 12:5	47:24,25	74:14 95:11	26:17 34:14
13:18 14:7	53:19 54:2,3	bring 16:11	36:21 53:21

76:14 80:12 80:20,22 98:24 107:4 109:5 called 12:13 30:23 36:5 camera 21:16 cameras 12:12 Cantalupo 34:1 34:2,5,19,21 37:13,19 38:14 40:17 CAP 59:17,17 106:21 107:2 108:3,8 capable 4:23 capacity 87:20 capital 66:23 67:6,18,21 67:21,25 68:2 73:8 86:16 caps 69:24 capture 47:19 57:22 58:1 60:18 Captured 74:12 carrier 25:22 carriers 25:11 25:18 29:18 case 31:8 38:5 42:21 43:10 43:18 48:1 57:22 71:16 79:12 82:17 97:24 cases 32:22 cash 76:4 catch 76:20,22 categorized 14:1 CCF's 90:25 91:6 Cedar 88:24 cell 46:17 47:23 48:6	cells 41:20 42:16,22,23 43:2 center 99:2 central 103:23 certain 19:19 80:22 certainly 15:6 19:12 52:7 52:11 71:12 Certified 110:3 CERTIFY 110:10 cetera 44:3 46:7 61:17 68:20 CFO 13:5 16:16 21:20 chair 4:4,13 chairing 4:22 Chairman 2:3 challenges 96:14 change 19:24 43:24 85:7 changed 81:22 85:2 changes 38:13 57:1,21 58:2 59:11 60:20 60:23 62:3 84:13,15 charge 91:18 91:20 101:10 101:15 charges 91:17 chemicals 51:12 chief 34:9 65:23 80:8 Chris 54:5 circumstances 106:22 108:4 city 3:4,9 12:17 13:3,5 13:17 15:3	16:1,7,12,16 16:22,23 17:16 18:16 19:16 20:2 65:14 70:10 72:25 81:19 82:1 83:19 83:22,25 85:20,20 86:4,10,20 88:3 91:10 city's 17:22 clarification 62:9 clarify 74:15 103:14 classrooms 55:24 56:3 clean 23:18,20 24:1,6,10,24 29:24 clear 80:5 91:25 clearly 29:8 29:16 49:5 76:7 clerk 11:6 clients 87:21 88:5,8 close 2:4 6:2 6:4,9,10 7:11,12 8:10 8:11 9:11,12 10:7,9,14,15 11:10,12,17 11:18 19:4 20:13,15,19 20:20 25:20 26:7 32:12 33:12,13 40:8,9 45:21 46:9 53:4,5 65:2,3 89:12 93:3,4 104:19,20 105:8 106:4	106:6,10,11 107:5,24 108:1,16,17 closed 69:15 closer 50:24 closing 68:20 collected 45:16 collects 90:18 colloquial 56:15 colloquially 55:21 color 35:16 36:18 combined 90:12 91:4 come 24:6 30:12 39:6 67:19 72:11 72:16 83:16 93:18 96:23 comes 69:22 coming 18:2 73:9 75:25 commencing 1:14 91:14 commend 63:25 comment 15:9 15:18,24 19:3,14 93:19 105:21 comments 19:5 32:11 39:8 39:22 52:18 62:9 63:20 63:22 64:16 90:7 93:21 104:7 107:3 Commission 110:24 commissioner 4:3,6,8 5:18 88:15 101:17 commissioners 49:16 97:7
---	---	---	---

commitment 63:25 71:3	72:6	58:15	51:2
committed 64:8	conduct 98:8	construction 43:6 55:25	correct 30:17 30:18 50:20
communication 16:21 107:10	conduit 61:19	57:2 62:24	62:10 78:25
communities 19:19,25	conference 26:16	80:13,15	91:19 99:19
community 1:2 1:10 64:12	confidence 5:7	constructs 58:4	101:18 109:2 109:4
94:13 95:13	confident 4:19 29:19	consultant 80:1 81:7	corrected 30:19
95:18,19	confirm 97:23	98:13	cost 29:3
96:25 99:2	confirmed 38:3	consultants 80:11	34:23 37:22 41:25 42:5
companies 26:6 26:7 30:12	conflagration 101:11	consulting 80:22	43:1 46:11 51:18,20,24
company 80:3	conflict 13:6	contains 90:14	52:2,5 55:7
compensation 81:2	congratula... 61:24 64:13	contaminants 51:11	60:9 89:21 90:5,11
complaint 6:25	conjunction 25:2	contemplated 77:22 78:2	costing 45:20
complete 46:25 60:18 66:22	connecting 52:11	context 56:17	costs 23:19 29:1 43:9
75:1 78:8,9	connection 22:16 56:13	continue 42:20 45:10 49:21	52:9 56:6,7 56:9,19
78:16,17	59:3 66:13	73:18 82:22	57:19
87:10	87:5	84:19 85:13	Coughlin 94:7
completed 67:12 78:1,3	consent 66:25 72:21 77:1	87:16 96:13	council 30:3 102:8 110:11
98:11	97:10	continued 24:24	110:14
compliance 17:25 19:12	conservative 44:17,21	contract 72:25 82:12 85:7	counsel 13:3 21:14 30:3
19:19	consider 31:9 32:22	90:16	40:22 53:19
complicated 57:11 63:24	consideration 28:19 85:11	contractor 81:3	54:3,3,6 65:23 95:2
comply 17:12	93:24	contracts 80:12,23	95:14 97:11
compression 45:15	considered 107:7	107:15	Counselor 48:9
concept 85:6	considering 18:19	conversation 18:12	count 95:17
concern 25:9 32:13 72:15	consistent 73:10	conversations 89:4	counting 91:7
77:16	consistently 71:19 87:2	converting 79:9	county 3:6,7,8 33:24 34:7,8
concerned 18:11 86:11	consists 67:22	conveyance 46:1 50:23	34:22 35:21 35:24,25
concerning 19:10	constraints 81:9	convoluted 58:9	36:3,7 39:25 40:20 41:5
Concluded 109:19	construct 41:20 45:25	coordination	41:18,23 42:3,8 43:17
concludes 12:2			45:18 46:3 48:4 49:15
conditions			

50:6 52:3,20	53:15,19	27:11,11,22	defunct 25:23
53:15,19	54:6 55:2	35:12 37:3	deliberation
54:6,16 55:3	Cunha 65:20	38:11,12,18	107:7
58:6,7,17,18	70:23 71:12	38:19,25	demonstrates
58:21,23	74:10 75:17	39:1 44:15	99:6
60:16 61:18	75:20 78:21	46:15 48:15	DEP 44:13
62:15 101:7	79:18 80:5	52:8 57:17	47:11 48:11
101:19	87:1 88:12	63:3,8,8,9	48:14,16,18
county's 35:7	88:16,22	67:10 72:7,8	48:22 51:9
couple 51:2	90:13 91:12	72:24,24	68:10 69:10
63:22 67:9	91:25 93:12	73:2,5 74:24	70:25 71:6,9
coupled 61:1	curious 37:16	82:15,24	78:20 93:19
course 5:6	49:11 50:3	83:9,15 85:9	department 1:2
29:4 52:4	current 39:17	86:1 92:12	1:10 17:17
98:5	43:23 49:20	deceased 11:5	35:6 56:9
court 1:21	69:5 72:6	December 1:13	96:24,24
23:18,22	82:6 84:7	110:25	101:6
25:25 110:3	91:9	decide 48:24	depends 91:6
cover 25:14	currently	decided 24:23	deposit 46:7
29:18 38:12	44:15 50:10	102:2	describe 23:10
38:17,19	88:8	declare 76:17	66:21 68:22
39:1 80:21		decreasing	described
89:21		31:20	46:21 69:3
coverage 25:10	D	decree 77:1	design 41:19
25:14 29:17	D 3:1 7:24	dedicated	45:24 55:25
covered 36:25	8:24 106:23	71:13	78:13,19
97:12	108:5	deemed 46:25	80:24 81:3
covering 90:5	dam 68:6,7,8	Deerfield 54:4	designated
crack 101:17	69:1,2,11	54:14 55:8	59:2 97:21
Cragin 34:11	danger 77:16	55:13,18	98:7,22
38:14,16,22	dare 52:6	59:6	designation
39:5,9,18	data 98:19	Deerfield's	99:10
create 89:11	date 1:13	54:2	designed 78:19
95:20	110:8	defendants	78:19
created 56:24	Dated 110:25	24:15 29:12	desperately
creates 47:14	David 71:2	defending 29:8	76:4
creation 94:19	dawn 21:19	defense 29:1,3	detail 23:10
104:8	30:14,17	defenses 29:8	67:4 69:4
creative 64:10	day 71:24	31:14	70:21 75:4
credit 36:6	80:17 103:4	defer 45:9	detailed 70:24
60:12	103:4	deficiency	details 55:9
critical 77:25	DCA 98:19	36:1	84:16
crossed 103:8	deal 52:1	definitely	determination
CSO 68:23	61:23	80:10 105:25	6:24 56:10
86:17	dealing 50:6	definitive	102:12
Cumberland 3:8	debt 14:13	49:17	determinat...
	23:11 26:25		

100:18	81:24 94:5	57:9 59:19	92:4
determined	94:13 100:10	60:4	DOMINICK 2:8
24:4 42:18	103:20 105:5	district's	double 87:12
45:24 55:23	109:10	58:25	drafted 100:13
develop 104:4	director's	districts	Draikiwicz
developed	18:6	55:19 57:6	21:8,13,22
62:18	DiRocco 2:8	divide 92:5	22:2,10
developers	6:7,8 7:9,10	division 3:12	27:19,20
87:6	8:8,9 9:9,10	3:13 4:23	28:5 33:21
development	10:8,10,12	17:17 19:17	drawing 49:8
94:13 96:25	10:13 11:15	106:19	99:12
101:7,12,20	11:16 20:17	division's	drivers 86:14
101:22 103:6	20:18 33:5,7	105:9	due 11:5 76:1
developments	33:10,11	doing 27:16	106:21 108:3
87:5	40:6,7 52:22	39:4 45:19	dwelling 90:20
difference	52:23,24	46:6 47:24	90:25 91:3
26:3,5 30:13	53:2,3 64:25	52:6 58:1	dynamic 86:6
different 31:9	65:1 92:20	75:8 77:14	
41:16 42:15	92:23 93:1,2	90:2 101:8	E
49:9 50:1	104:17,18	101:12	E 2:12,12 3:1
51:3 95:3	106:3,5,8,9	dollar 28:15	8:24 9:23
dire 77:19	108:14,15	29:15 68:4	110:1,1
89:5	discharge	75:9 79:20	earlier 16:17
direction 32:8	50:18,21	85:16 86:18	17:6 79:11
directly 46:3	disclosure	89:11	81:21 91:14
47:9 50:17	15:25 16:18	dollars 13:22	95:6 103:15
51:1 54:8	17:2 88:11	13:24 22:13	early 24:25
59:1 86:24	discuss 37:20	24:21 25:15	easiest 42:12
director 4:1	discussed 67:3	25:20,25	East 88:9 89:4
4:10,24 5:3	70:21	35:2,10	easy 49:14
6:21 12:1	discussion	36:14 39:11	echo 18:6,24
13:14 15:17	19:24 29:11	39:12 41:18	19:5
16:15,22	74:1 81:17	41:23 42:3	economies
17:21 18:24	81:25 86:9	43:3 45:21	27:14,18
19:4 21:9,20	discussions	46:9,13 55:4	Ed 54:4,8
26:18 32:12	19:18,22	56:7,17	55:18 57:14
33:22 34:1,7	51:9 86:4	62:19 66:18	58:19,20
34:19 36:16	88:24	66:22 67:6	59:3,8 60:6
36:21 37:14	dismissal 7:22	67:10,12,23	60:16 61:23
41:1 49:5	dismissals	67:25 69:16	education
53:17,23	8:22	69:18 72:2	54:11 55:9
65:15,19,21	dismissing	72:18 74:18	55:20 56:9
65:22 66:3,9	6:25	74:23,24	56:14 58:5,8
71:2 73:21	disposal 107:1	75:21,25	58:13 59:12
74:23 75:15	108:7	77:5,9 84:1	60:3 61:5,15
75:17 80:4,8	district 56:15	84:3 87:18	64:1 85:2

57:1	ended 32:5	essentially	65:21 71:2
Edwards 41:2, 8	enforcement	58:22 59:19	75:15 80:4
41:9 44:10	10:25	established	existing 22:22
45:4	engage 85:21	95:13	26:20 27:11
effect 51:20	engaged 25:11	estimate 44:16	43:12 46:4
effective	59:23 71:7	et 44:3 46:7	55:23 56:2
51:25 52:2, 5	engaging 19:17	61:17 68:20	expand 35:8
effectively	engineer 34:12	ethics 3:3	42:25 55:23
72:19 84:10	65:24 80:8	5:23 6:20	expansion
84:21	81:3	9:24 12:2	34:25 42:21
effects 80:18	engineering	ETIER 110:3	45:7 46:18
effort 16:23	71:7 80:8, 22	event 27:24	47:24 48:7
19:6 28:13	80:24	Everett 12:23	expect 73:18
efforts 18:7	engineers 80:1	13:1	expected 23:1
24:6	Enjoy 5:15	everybody 5:5	43:22, 23, 25
eight 39:11	105:6	5:15 21:11	expedited
62:20 87:18	enter 96:2	61:19, 23	71:21
98:9	entertained	62:4 63:25	expense 51:10
Eismeier 12:19	105:19	95:5 101:15	expenses 39:1
13:5	entire 78:22	evidence 68:16	44:3 61:17
either 8:25	entirely 79:13	exactly 50:25	expensive
11:2 28:20	entities 101:3	75:14 88:22	45:20
76:15 78:19	101:12 103:9	example 44:22	Expires 110:24
79:7 100:16	envelope 18:8	69:11	expiring 82:7
elected 4:16	environmental	exceed 14:15	107:16
eligible 46:18	22:17 28:21	22:13 35:1	explain 45:13
56:9 68:8	30:3 31:4	35:10 36:15	57:3, 13
69:12 70:5	35:6	41:17, 22	explained
eliminate 12:7	environmen...	42:2 55:3	102:7
46:6 84:20	52:1, 5	66:14	explaining
emergencies	EPA 66:25	excellent	95:12
76:2 89:3	equal 78:18	47:17, 17	explanation
emergency	equate 63:12	exception	23:7 74:5
22:15 76:17	equation	106:21, 25	103:10
81:2	102:19	107:6 108:3	expound 84:25
emergent 69:7	equipping 56:1	108:6	express 15:11
77:23	equivalent	excess 72:13	expressed
emerging 71:19	90:20	87:7	73:22
employee	error 11:6	exclusion	expressing
110:11, 13	escalator 92:7	107:2, 17, 23	28:9
encompassed	escalators	108:8	expunging
96:6	84:5, 11	Excuse 88:10	17:18
encompasses	especially	excuses 11:3	extend 26:24
103:25	32:17	executive 2:14	83:4 84:18
encourages	essence 36:1	5:22 34:6	extended 5:2
86:21	46:12	41:1 53:23	51:3

105:10, 13, 18 106:1 extent 56:21 59:7, 23 62:17 extraordinary 106:21 108:4	fed 89:3 federal 23:18 23:22, 25 24:3, 8, 9, 22 25:2, 24 29:22 fee 44:6, 18, 25 84:6, 21 85:15 90:16 90:19 feedback 26:17 27:5 74:1 feel 19:18 feels 75:7, 10 fees 35:19 44:14 87:5 87:22 97:3 felt 28:11 97:22 field 107:22 fifth 53:15 file 11:1 16:8 16:8, 18 17:1 17:3, 24, 24 18:9 19:21 filed 17:16 23:17 filers 16:3, 11 19:10 20:1 filing 16:2 final 27:20 42:8 55:12 56:10 finally 24:3 48:22 73:20 finance 1:5 4:5, 13 14:17 16:15 21:20 22:15 26:14 27:13 28:1 36:9 41:25 42:4 43:5, 9 55:7 57:5 65:22 67:5 69:14, 24 70:3 105:16	financed 48:22 69:12 financial 13:7 15:25 34:9 41:3 53:24 66:1 86:15 96:7, 22 102:4 financially 110:14 financials 86:15 financing 27:6 27:16 34:24 35:14, 17 36:18 37:2 37:23 39:24 47:1, 18 52:20 57:2 63:12 64:18 68:9, 11, 15 68:19 69:21 78:7, 24 79:3 92:19 find 9:22 71:3 findings 36:9 39:23 41:14 52:19 55:1 64:18 66:13 67:5 68:19 92:18 fine 11:1, 7 26:11 fire 62:20 89:8 firm 13:6 38:24 71:8 94:7 first 5:5, 15 6:22 9:6 12:16 13:16 28:16 39:10 41:17 42:13 46:23 52:24 62:3 71:16 78:7 88:6	92:3 98:8 101:16 109:7 fiscal 92:14 99:19, 22, 25 100:4 fit 4:19 five 39:10 44:19 65:25 73:6, 12, 16 90:16 92:10 99:13 fixed 84:10, 22 90:16 91:20 92:2 flat 90:19 flexibility 72:5 flipping 79:16 floor 4:11 15:2 54:23 fly 80:25 Folk 65:21 folks 18:9 19:12 34:14 48:7 54:18 61:12 followed 23:1 Folter 54:13 54:13 foot 56:2 footage 42:19 force 64:4 forcefully 29:25 foregoing 110:5 forever 51:11 61:25 forgiveness 70:6 form 17:2 95:2 95:15 97:9 101:5 forma 38:25 44:12 formal 74:1
F			
F 9:24 110:1 facilities 55:8 56:11 57:1, 6 facility 41:21 50:19 57:11 58:4, 14, 17 58:17, 18 61:22 facing 96:15 fact 29:13 51:1 60:8 61:11 102:21 factor 89:16 factual 7:1 failed 17:1 failure 11:1 16:18 17:12 fairly 80:19 faith 28:12 fall 47:2 98:12 100:1 falling 27:11 family 90:19 90:24 91:3 fantastic 5:14 far 17:10 31:18 38:6 39:16 63:9 90:24 Fast 23:23 Faulkner 95:1 95:15 favor 109:15 FDS 10:24 11:2 fear 72:12 feasance 52:8			

98:25 103:19	fund 28:21	GEO 59:20	32:15 38:8
forth 14:9	31:18, 22	George 40:25	44:13, 14
38:13 98:7	32:15 56:22	41:10 50:13	47:13 52:8
110:9	67:24	50:14	59:4 64:11
fortunate 51:5	funded 14:5, 16	getting 30:21	69:9 71:14
fortunately	96:21	75:4 82:19	71:17 75:21
46:18	funding 14:19	109:6	76:15, 24
forward 15:1	22:16 69:5	Gibbons 21:13	79:12 82:5
18:1, 15	71:25 72:1	Giordano 41:4	82:22 83:17
19:23 21:9	75:25 78:11	give 15:13	86:22 87:3, 4
23:24 32:21	78:12, 13, 23	23:7 35:16	87:9, 10, 12
44:14 73:19	funds 28:20	36:18 37:17	87:14, 16
75:12 83:17	FURTHER 110:10	38:22 42:17	88:5 89:6
96:15 107:8	future 19:20	giving 4:10	90:21 98:1
forwarded 14:7	27:23 31:9	glad 19:7	99:16, 20
98:16, 19	31:17 32:22	Gloucester 3:7	101:3, 4, 10
found 4:19	73:13 77:14	40:20 41:4	103:6
7:25 8:24	90:1	42:8 43:18	Goldman 13:2
11:5		45:18 46:3	gonna 52:7
four 4:25	G	go 27:17 41:6	good 4:9 13:1
24:21 25:6	G 9:24	48:25 50:14	16:4, 14
29:14 35:5	gain 102:3	51:19 54:10	26:13 27:6
44:23 55:4	gap 26:7	54:18 57:10	28:12, 15
65:25 80:12	garbage 106:25	57:15 59:2	29:8 31:14
83:2	108:6	63:6 72:12	31:16 34:2
fourth 74:25	gather 21:11	73:18 74:9	36:20 37:15
frame 49:25	46:7	75:3 76:18	40:21 41:8
franchise	gathered 45:16	79:13 80:14	61:8 65:15
81:19 82:2, 6	gathering	82:19 88:19	65:17 94:4, 5
83:5, 19, 21	45:25	95:24 96:15	99:17 105:4
83:23 84:5, 9	GCUA 50:16	100:3	105:22 109:9
84:21 85:14	51:2	goal 61:3	Gordon 94:4, 6
91:10	general 11:2	69:14	95:4, 7, 11
free 1:24 70:7	13:25 15:9	goals 49:23	97:16 98:1
frivolously	15:24 23:5	goes 23:15	99:20 101:16
81:8	43:12 47:25	50:23 80:18	103:13, 18
front 84:8, 12	59:13 65:23	86:8	104:5 105:3
84:22 91:17	68:23 74:13	going 12:5, 18	105:5
92:3	79:6, 23	15:18 16:24	governing
fronted 76:1	81:15 83:11	17:2, 14, 20	98:17 100:10
fronts 69:21	generally	18:15, 22	100:17, 22
full 26:8	30:21 48:13	19:22, 23	102:15
61:10, 21	72:12 103:21	21:18 24:9	government
88:10	generated	24:23 25:4, 6	3:12, 13 8:23
fully 43:22	43:15 45:15	28:17 31:13	9:22, 24 24:1
47:6 60:10	48:2 73:15	31:15 32:8	24:3, 8, 9, 15

24:23 25:2	109:7	62:18	Housing 95:22
25:24 29:22	guidelines	heard 9:5	96:4,11
64:4,8 95:15	28:1	52:23	102:9 103:1
97:9	guy 99:23	hearing 5:25	Hritz 94:12
grand 86:14	Guzman 13:4	8:1 9:1 10:1	97:14 98:2,3
grant 56:15,16	16:14,15	10:4,5 11:8	98:4,23
56:22 57:20	18:3,4,6	13:17 18:13	99:11,15
58:2 60:19	19:1,6 20:4	20:7 32:24	100:12,24
granted 82:2	21:4	39:8,22 66:3	103:14,18,23
great 12:3		96:1 109:19	Hritz's 96:23
15:5 46:16	H	hearings	huge 38:8
49:1,18 50:4	H 9:24	102:12	hundred 74:15
54:17 63:10	half 70:14	held 2:1 11:3	75:11 76:8
63:23 64:12	75:23 78:16	help 71:17	78:3 79:1
67:4 70:21	HAMILTON 1:23	helpful 85:1	hundreds 72:1
73:25 94:1	hand 4:8 102:2	89:19 90:1	
104:3	102:2	105:20	I
Greiner 34:2	handed 4:5	helps 89:20	Ibank 47:8,14
Grove 88:25	handing 4:17	90:4	69:6,15,17
grow 96:13	5:7	hereinbefore	69:18,19,22
growing 31:19	handle 38:15	110:8	70:4,19,20
31:23 84:20	50:16 80:4	hey 18:20	71:3,22
89:21	80:21	Hi 34:1	76:14,15
grown 32:7	hands 4:23	high 5:11 70:4	77:1,2,5
guarantee 42:9	Hanley 13:7	86:23 91:5	78:10,12
88:18	66:1 86:10	HIGHWAY 1:22	82:20 83:10
guaranteed	86:13	highways 104:2	Ibank's 47:1
41:18,23	Hanley's 87:11	hire 81:3	71:25 72:1
42:3 55:4	Hannigan 34:8	hold 15:12	idea 47:5
guaranty 35:21	36:20	94:1	48:23 50:24
36:5,12	happen 50:1	holders 59:2	identified
39:25 42:9	58:3 61:20	holds 102:11	30:10 32:16
43:18 48:3	87:23	holidays 105:6	55:19
52:20 55:14	happened 92:10	home 27:4	IDIDA 2:7
55:14 59:7	happens 45:2	63:14	image 12:14
60:13 61:2	51:15	honestly 67:15	imagine 39:2
64:19 85:10	happy 17:8	76:7	immediately
guess 6:1,19	36:16,19	hope 85:23	63:5
12:16 20:8	37:14 49:19	101:24	imminent
24:4 25:1	71:5 81:24	103:11	105:15
28:8,16 32:8	Haytas 65:23	hopefully	impact 27:2,25
32:25 34:15	80:9	21:10 26:10	28:15 36:6
37:16 39:22	head 83:7	52:2 67:14	38:8 61:12
48:10 52:18	hear 12:20	77:17 78:15	63:11,15
81:15 85:20	17:8 18:22	87:14	69:23 90:6
92:17 104:7	21:24 26:11	house 80:1	impacted 89:23

impetus 83:3	85:12 86:22	110:15	85:8 90:5
important 28:12 60:2 79:5 89:22	89:14 increasing 38:11 55:20 60:3	interesting 59:18 interestingly 56:23	issued 13:20 14:3 23:1 43:11 47:7 47:20 57:23 57:23 60:24 67:10 72:22 74:16,16,24
improve 71:18	incumbent 18:16	interim 37:2 37:16 46:23	issues 24:13 58:16 69:23 96:20 97:13 102:4
improvement 3:6,7,8 13:25 33:24 34:7,22 36:10 40:20 40:23 41:2,3 51:14 53:16 53:20,23,25 55:3 57:5,8 57:24 58:3,5 58:24 62:10 62:13 101:7 101:19 102:3	indenture 60:25 individuals 16:25 17:3,8 17:13,15,15 17:23	internally 19:24 introduce 4:13 5:4 21:15 introduced 14:5	issuing 27:22 43:8 59:20 75:10 83:9 105:15 item 3:2 93:14 items 5:23
improvements 56:5 66:23 67:7,21,25 68:23,25 69:1,3 70:7 73:8	Industries 23:17 inflation 92:9 92:10	Inverso 21:22 21:24 23:10 26:9,10,13 34:9 35:15 36:18,24 37:21 38:23 40:16 50:13 53:24 63:7 63:13	<hr/> J <hr/>
in-house 62:23 80:11,21 81:6	infrastruc... 34:24 35:13 43:5 46:19 46:20 76:18 77:18 78:23 79:2 92:12	investigated 7:23 8:22 involved 24:15 31:5 61:23 63:25 64:5,9 102:22 103:10	Jackson 2:6 6:3,5,15,16 7:17,18 8:3 8:5,16,17 9:4,5,6,17 9:18 10:20 10:21 11:23 11:24 15:17 18:5 20:12 20:14,25 21:1 33:18 33:19 40:1,3 40:14 49:4 49:24 50:8 53:10,11 63:21 64:15 64:20,22 65:8,9 93:9 93:10 100:9 100:21,25 103:2 104:11 104:14,25 105:1,22 106:16,17 108:22,23 109:9,11
improvements 56:5 66:23 67:7,21,25 68:23,25 69:1,3 70:7 73:8	initial 81:25 initially 23:24 25:5 78:2,6,12,13	involves 23:14 irons 89:7 issuance 20:9 41:15 55:2 66:13 68:17 72:4 issue 13:19,24 14:22 18:7 22:12,22,24 25:16 35:1 36:14 47:7 49:7 50:5 51:23 61:3 70:20 72:7 73:5 75:5 79:9 82:1,5 82:23,24	
in-house 62:23 80:11,21 81:6	inlet 68:6		
Inaudible 54:13	inquiries 107:13		
inclining 17:23	insight 89:25		
include 26:20 28:10 55:25	instance 60:6		
includes 95:25	insurance 25:10,14 26:6,7 28:21 29:17 30:12		
including 24:16 29:12 66:16 69:2 69:24	intent 59:13 60:5		
increase 38:18 39:10,16 42:19 44:18 44:25 73:12 84:23 85:18 86:2 90:3	interceptor 50:23		
increases 73:7 73:12,16	interconne... 88:1 interest 38:6 38:7 68:12 72:8		
	interested		

Jackson's 19:5	Julie 34:6	64:9	58:14, 22, 24
JACQUELYN 2:16	July 100:1		58:25 59:5, 8
James 34:12	jump 5:23	L	59:11 61:1
54:1	44:10 74:9	L 2:12	leases 58:6, 12
January 93:23	jumped 95:6	laborious	58:17
94:1	June 16:2	45:20	leave 4:23
Jeff 40:21	100:1 110:24	lack 19:19	leche 42:5
52:13 53:18	Justine 94:10	lag 69:9	45:6, 13, 14
Jenn 41:2, 8		land 58:14	45:22 46:2, 8
44:5	K	landfill 35:1	48:4, 10
Jerry 53:22	Katie 65:22	35:20 37:7	50:10, 11
62:12, 15	keep 5:10	42:1, 20, 24	51:10, 17
Jersey 1:1, 12	28:14 75:8	43:15, 23	52:1
1:23 3:9	75:12 86:20	45:7, 15, 17	lee 64:3 92:14
29:13 34:24	Kelly 34:8	46:2, 8 48:2	legal 1:20, 21
35:6, 13 43:4	key 83:4 89:16	49:21 51:1, 5	82:25
46:19, 20	kids 64:12	landfill's	legislative
47:11 56:8	kind 15:11	35:8	56:25 59:11
65:14 76:16	36:2	landfills 49:6	60:20 76:17
88:3 110:5	knew 29:16	51:16, 17	Lekendrick
110:23	84:16 89:17	Langhart 54:5	65:24
Jessup 65:15	know 4:17 5:10	54:15	length 70:24
65:16, 17, 19	15:18 17:12	large 67:20	lessee 61:15
66:7, 9, 10	18:21 20:3	80:10 86:14	lessening
74:4, 22 78:5	30:7 31:12	99:1	89:23
79:1 81:24	31:13, 15	largely 80:13	let's 4:2 5:23
85:1 91:13	36:6 44:5, 6	larger 50:5	34:15 55:16
91:19, 22, 24	44:21 47:15	51:6	76:13 86:2
job 5:2 63:23	49:15, 19	lastly 89:12	92:11 109:14
109:10	51:25 54:12	late 24:25	letter 56:10
Joe 70:23 71:1	54:16 63:4	95:13 99:3	level 18:14, 18
71:12 75:3	67:19 70:15	LAUREN 110:3	26:25 35:12
79:17	70:21 73:9	law 9:24 10:3	60:15 61:4
John 21:13	73:12 77:23	36:11 70:18	61:10 62:5
26:14 27:20	77:24 79:7	71:10 94:7	64:4
34:2, 21	81:17 83:7	94:14 95:22	levels 64:8
36:25 37:5	85:8, 22	96:4, 11	levy 59:17
65:21	86:21 88:4	102:9 103:1	LFB 69:4
Johnson 12:19	88:20 89:20	leachate 41:25	LGO's 9:25
12:20, 23, 24	90:1 97:17	lead 23:17, 25	11:2, 4, 7
13:1, 2, 13, 16	99:11 101:23	29:23 70:2	liability
15:4 21:3	103:5 105:14	70:12, 12, 13	28:22 29:1, 4
joined 12:7	known 32:18	70:13 86:17	29:14 31:17
joining 21:12	98:23	Lead's 24:6	License 110:4
joint 71:3	knows 81:17	leading 12:18	lieu 45:23
Jose 65:20	kudos 63:22	lease 55:4	96:8

life 42:25 43:23,25	29:7 37:25 44:12 49:6	29:23 86:18 101:23	14:15 33:2 48:16
light 70:7 73:7	69:16 72:7 78:23 82:20	manage 69:22 79:7	maximize 70:6
limited 99:5	87:21 95:12	managed 80:11	mayor 95:2,14 97:10 100:15
line 40:25 48:7 62:4 68:24 70:2 73:17	longer 17:16 48:16 49:23 77:15 83:10 83:11	management 35:8 49:10 62:24	McCay 40:22
lines 70:11 86:17	look 15:7 38:21 39:15	manager 62:11 80:2,3	McKelvie 34:12
list 17:19 19:9	76:12 99:16 101:2	manages 80:3 103:11	McManimon 65:16 66:10
listed 42:11	looked 84:17	managing 71:19 79:25	mean 44:10 49:12
lists 17:14	looking 21:9 27:7,12 87:2 87:15	manner 60:11	means 60:10 87:9
litigation 22:17 23:8 28:17 31:4	looks 82:16	map 84:3	meant 30:20
little 23:10 35:16 42:15 55:16 62:15 68:3 69:3 75:3 80:9 84:17 85:22 88:21 91:5 95:2	lot 45:1 51:19 51:20 52:14 55:18 62:1 74:6,12 80:16,21 82:9 84:16	Mark 22:4 23:6 23:12	mechanical 56:4 61:16
loan 37:2,16 68:5,14,16 68:17	low 34:23 37:22 38:7 86:21,23	market 27:17 38:2 47:16 72:5 79:7 82:19 83:11 84:19	mechanism 47:18 59:18
loans 69:16,18 78:24	lower 44:23 45:1 87:8	Marthaler 2:15 6:19,21 7:20 8:19 9:20 10:23 12:1,4	mediation 23:22,23 24:12,17,24 25:7 29:6
local 1:5 3:12 3:13 4:5,13 8:22 9:22,24 14:13,17 28:1 36:9 56:22 95:22 96:4,10 102:8,25 105:15	LRHL 96:3,5	material 84:13	mediator 25:1
located 103:21	LSL's 70:4	math 39:15	meet 14:8 34:3 40:23 96:14 104:1
Location 1:10	lucky 47:18	Matt 65:16 66:10 74:11 78:21	meeting 4:15 5:5,16,20,21 5:24 93:20 94:1 96:19 97:19 109:8
lock 72:7 92:13	Lyndhurst 88:6	Matt's 77:3	meetings 5:21 71:1 73:24
long 4:4 21:10 25:13,16	M	matter 6:22 7:20,23 8:19 8:20 9:20 10:23 18:25 23:14,21 29:9 52:2 94:16 106:20	member 15:13 97:5 100:20 100:22
	magic 18:21	matters 10:3 105:10	members 2:1 5:14 12:5,6 15:22 18:13 19:11 33:22 39:7 40:18 49:3 53:22 67:1 75:20 81:14 94:5 96:17 100:7 100:11,17
	main 68:24 97:19	MATTHEW 2:15	
	maintained 28:2	mature 43:22	
	major 77:15 84:18 87:3 89:3	maturity 14:14	
	majority 80:6 80:7		
	making 17:17		

105:6 109:16	75:11,21,24	65:18,20	66:21 99:1
mention 25:21	76:6,8,9,10	94:4,5	multiple 11:3
mentioned	76:13 77:4,8	motion 6:1,17	69:21,23
26:14 37:5	77:11 78:3	7:3,19 8:2	77:10 82:23
60:24 74:15	79:1 84:1,3	8:18 9:2,19	99:8
89:5 90:4	85:16,16,20	10:6,22 11:9	municipal 3:9
mentions 72:3	87:17,18	11:25 20:8	14:21,23
merely 14:19	91:21,23	21:2 32:25	20:10 34:10
met 71:6	92:2,3	33:5,20	64:19 85:10
method 76:16	millions 46:13	39:23 40:15	104:9
Michael 2:3	72:1 77:11	52:18 53:12	municipali...
4:14,20 13:7	Minchello 94:7	64:17 65:10	18:17 87:25
34:11 38:14	mind 55:22	92:17,20	95:1,23
54:10 94:12	103:9	93:11 104:8	96:14 107:1
103:18	minds 60:14	105:2,12,25	108:7
Michael's	minute 55:10	106:3,18	municipality
38:24	57:3	108:2,24	31:12 82:12
Middlesex	minutes 5:24	109:7,15	82:13,17
101:7,19	missed 31:3	move 12:4 45:5	96:10,13,19
Mike 65:25	63:11 66:2	45:11,22	99:18 100:14
87:11	mix 37:25	46:2,7 52:21	102:2,24
miles 88:1,2	78:16 80:6	104:11 109:9	103:5
mill 80:19	Mm-mm 107:25	moved 6:2 7:4	mute 12:10
million 13:21	Mocco 65:22	8:3 9:3 10:7	muted 12:7
13:24 22:13	modified 26:19	11:10 20:12	muting 36:22
24:21 25:6	27:4	40:1 64:20	
25:15,20,25	moment 4:12	93:23 99:4	<hr/> N <hr/>
26:1 27:22	63:18 81:13	108:9	N 2:12 3:1
29:15 31:24	moments 5:4	moving 9:6	N. J. S. A 14:9
32:5 35:1,10	money 32:19	18:1 20:14	36:10 41:15
36:14 41:18	36:4 46:12	21:5 32:21	42:7 55:1,12
41:23 42:3	51:19,21	33:7,23	66:12 94:18
43:3 44:23	52:7,14 70:7	52:24 64:22	94:23 106:22
45:21 46:9	72:10 76:4	65:14 71:4	108:4
55:4 56:7,17	81:8	75:12 92:23	name 94:6
62:19,25	monitoring	104:14 105:9	names 17:18
66:16,18	79:24	106:6	41:6 54:9
67:6,10,11	month 16:17	MUA 65:14,21	98:24
67:12,23,23	17:6 98:19	65:24 68:5	national 23:17
67:25 68:4	months 16:7	68:14 70:2	23:24 24:5
68:13 69:16	75:9 98:5	71:15 82:3,7	29:22 73:17
69:18 70:1	morning 4:9	82:17 83:18	navigate 70:20
72:17 74:15	13:1,18	83:22 84:15	near 91:3
74:17,17,18	16:14 36:20	90:18 92:19	nearly 70:1
74:23,24,25	40:21 41:8	MUA's 68:18	necessarily
75:5,7,8,11	41:14 65:15	multi 37:6	78:18

necessary 102:9	55:24 56:3,8 58:2,14	26:20,22 27:8,10,13	observation 32:21 101:2
need 14:16 48:16 55:20	75:21 76:16 81:16 83:19	27:15 35:2 35:11,18	obtain 25:24 34:23
57:2 68:15 68:16 69:8	87:5,6 95:19 101:9 110:5	36:15 41:24 47:5,20	obtained 26:6
71:20 76:4 86:19 89:9	110:23 Newark 3:4	66:16,17,19 72:4 79:4,6	obviously 18:10 23:4
95:24 97:20 98:9 99:7	12:17 13:3 16:16 18:16	79:14,16 notice 6:24	25:9 32:15 42:24 48:21
102:13 needed 80:12	19:16 89:2,3 nice 40:23	7:22 105:16 notices 8:21	50:1 56:3 60:2 62:1
107:11 needs 16:8	103:11 Nick 2:14	notification 17:6	64:8 72:14 78:22
66:4 67:20 69:21 70:3	73:22 nine 75:9	notifications 16:17	occasion 81:1 occupy 99:25
83:17 negotiate 25:17	NJ 68:10 69:9 70:25 93:19	November 5:24 14:6 98:20	occurred 23:8 24:18
negotiated 83:19	NJIB 36:19 37:2,16 38:3	number 16:11 16:11 17:7	October 67:3 71:6 73:11
negotiating 23:25	68:9,15 69:12	18:11,20,21 20:1 23:16	82:21 84:17 offered 57:19
negotiation 25:3	noise 12:8 non 16:3,11	23:23 24:14 25:11,18	office 10:3 62:21
negotiations 25:7 29:20	19:10 20:1 70:13	27:21 30:1,4 30:5,9 31:13	officer 34:9 officers 8:23
neighborhood 43:2	noncompliance 18:14	77:21 78:2 86:3 90:24	9:23 offices 56:4
neither 110:10 110:13	noncomplying 17:7	93:14,14 102:20	officials 19:16 20:2
net 14:11,11 15:5 35:18	normal 57:24 normally 16:22	numbers 94:24 NW 13:7 66:1	offset 52:8 oh 54:5
63:3 64:11 never 31:12,15	56:11 North 3:11	<hr/> O <hr/>	okay 15:20 20:6 26:13
90:23 new 1:1,12,23	88:6 94:2,9 94:19,25	O2 :12 obligate 84:8	28:4 31:7 32:2 34:15
4:13 21:9 29:13 34:24	95:12 101:3 104:10	obligates 82:13	36:23 48:24 49:1 58:10
35:6,13 41:20,25	Notary 110:4 110:23	obligation 23:5 26:23	63:10 74:9 74:12 86:25
42:16,21,24 43:1,4,6	note 22:22 46:24 59:10	obligations 22:12 41:16	92:15 93:25 100:21,25
44:15 45:13 46:18,19	79:5 94:25 noted 37:1	42:10,14 48:1 59:13	103:17 104:4 Old 3:5 21:6
47:11 51:19	43:16 69:13 notes 22:25	61:7 82:15 oblivious 86:7	22:11 23:5 30:5

once 97:1 102:18	45:25	102:10	87:15 90:22 90:22
ongoing 77:5 77:18 89:4 102:20	outfalls 68:24	party 71:8,13 81:7	percentage 39:16 63:8 74:19,20 85:18 86:1
open 5:20,21 15:1,15 32:9 39:5,7 49:2 63:18 81:13 100:7 101:25 107:3	outgoing 4:4	Passaic 88:7 88:15	perfect 4:19 71:15
opening 15:21	outside 30:2 76:15	passed 71:10	period 25:10 32:17 35:12 37:3 66:23
operate 82:3 83:1	outstanding 27:10 31:4 46:24 61:6 79:4	patiently 48:20	permanent 27:15 37:1 37:23 47:1
operates 35:25 47:12	overview 42:17 74:5 97:17	pay 22:22 26:7 26:19,20 29:3 33:3 72:8 84:21 85:9,19	permanently 27:12 42:4 79:3
operating 49:21 56:15	overwhelmed 48:20	payers 89:23 90:6	permit 43:5 57:4
operation 35:9 35:19	overwriting 101:14	paying 25:19 27:17 72:9 84:12 87:23	permitted 56:22
operational 44:2 52:9	owe 58:23	payment 11:7 28:11 35:24 83:22 84:6 84:21 96:7	permitting 12:14
operations 61:16 75:25	owed 76:4	payments 26:24 58:22 59:1,5 59:12,16 61:1 82:13 82:14 84:9,9 84:10,22 85:16 86:13 86:24	perpetuity 45:24
opportunities 95:21	owning 83:24	peer 39:19	person 13:16
opportunity 15:11,14 57:2 60:22 96:16	owns 82:1	people 18:23 30:22 60:17 64:4,7 95:19 103:9	personal 31:1
opposed 27:16 75:8 109:17	<hr/> P <hr/>	percent 14:11 37:25 38:1,2 38:11 39:18 44:19 47:15 56:18 57:19 58:2 63:9 68:12 73:4,6 73:11,12,16 77:13 86:2	personally 31:11
Orange 88:9 89:5	P 2:12	pays 58:20	personnel 16:22 17:21
order 34:25 38:17 66:25 72:21	p.m 109:19	PC 21:13	perspective 30:15 68:18 74:2
ordinance 13:19 14:5 14:21 20:9 33:1 36:12 42:9 55:14 100:12	pace 87:16	peer 39:19	petition 48:15 48:17
original 26:15 28:10	PAGE 3:2	people 18:23 30:22 60:17 64:4,7 95:19 103:9	PFAS 51:11,18
ostensibly	paid 84:11 97:3,7	percent 14:11 37:25 38:1,2 38:11 39:18 44:19 47:15 56:18 57:19 58:2 63:9 68:12 73:4,6 73:11,12,16 77:13 86:2	phase 35:4,5 37:6 66:21 66:21 67:22 75:6,8 78:9 78:10,14,17 78:17
	parameters 32:19		phases 37:7
	parcel 99:1		Phoenix 34:10
	Parker 40:22		phone 12:9
	part 13:9 26:4 35:7 37:5 38:23 45:12 60:3 77:1,2 80:10 99:2 100:20 102:1 107:7		
	particular 71:24		
	parties 23:20 23:22 24:11 24:13 110:12		
	partner 13:6 94:6,14		
	partners		

pick 30:14	83:14 89:15	prehearing 26:16	prior 12:15 23:19 47:13
pie 89:21	point 16:20 18:6,10	prekinderg... 55:21	84:4
piece 68:2,21 74:14 102:6	24:11 28:17	preliminary 94:16	priority 70:5
pieces 75:9	30:7 45:2	premature 97:23	private 71:7
pile 92:13	46:25 62:25	premeeting 73:23 96:17	privilege 4:15
place 50:24 83:11 110:8	74:24 77:3	prepare 107:12	pro 38:24 44:12
plagues 49:13	80:7 83:15	presence 4:3	probably 42:12 62:24 71:15
plain 63:24	93:24 98:10	present 4:14 14:11 15:5	private 71:7
plan 23:11 24:6 26:14	103:3	presentation 91:16	privilege 4:15
27:5,6,22	police 62:20	presented 33:2 82:21,22	pro 38:24 44:12
29:24 35:8	policy 19:23 28:25 49:23	presenting 63:23	probably 42:12 62:24 71:15
37:8 38:12	portion 12:2 47:15 55:7	presently 61:6	76:9 77:3,6
49:17,20	positions 11:3 19:9	presents 95:23	87:6 91:2,3
66:21 67:4	positive 36:9 39:23 41:14	preserve 72:4	problem 16:2 49:13 56:24
72:6 76:24	52:19 55:1	pressure 30:11	60:21
83:12 92:14	60:12 64:17	pretreating 51:10	problems 101:13
102:16	66:12 67:5	pretreatment 50:11	proceed 22:11 34:20 36:11
planned 67:17	92:18 105:23	pretty 14:25 76:6	95:10
planning 69:17 71:25 94:13	possibilities 88:23	previous 32:3 32:4 81:23	proceeds 22:14 22:21 47:6
96:1,24 98:7	possible 69:14 86:21	105:20	55:6 58:16
98:8,12,12	possibly 44:18	107:18,21	72:14,17
98:13,16	potential 7:24 8:23 32:18	previously 5:20 9:21	process 24:17 25:8 29:11
102:7,11	51:10 97:3	24:12 37:7	37:9 46:22
plans 22:19 71:17	potentially 51:14 101:11	68:13 71:10	51:15 57:11
Plant 45:19	power 73:1 100:15	79:4 107:2	69:10 71:22
plants 50:18	practical 103:4	108:8	95:25 98:6
play 87:4 103:11	pre-K 55:21,24 60:2 64:1	Primarily 69:7	102:23 107:7
playing 76:20 76:22 107:22	prefer 44:9	principal 28:11 33:3	procurement 76:16
please 12:7,11 13:9 21:16		66:14 70:5	produces 27:2
21:17 54:10			professional 98:8 100:16
62:16 95:10			profession... 5:1
pleased 24:4			professionals 4:16
pleasure 4:21			Progebin 94:11 97:14 99:21
pledge 35:23 59:20			99:24 100:5
pledges 73:1			program 35:14 35:16 43:6
plenty 72:18			47:2,12 62:2
plus 77:6			

68:7,10	72:2,11,19	purpose 14:4	questions 5:25
programmed	72:21 74:18	purposes 29:1	7:2 8:1 9:1
76:5	74:19,20	59:13 98:25	10:5 11:8
progress 16:5	75:1,12	pursuant 5:21	15:2,8,14
19:7 24:5	76:17,25	14:21 20:10	18:4 20:7
29:23 74:21	77:6,21,23	36:10 41:15	28:6 32:9,10
75:2 76:11	77:25 78:6,8	42:7 47:20	36:17 37:14
78:4	79:21,25	55:1,12	39:8,21 45:6
project 34:13	80:14 82:21	56:10 60:25	45:9 48:5
35:2,3,4,5	property	66:12,24	49:2 52:18
35:11,18,22	102:13	71:9 94:18	62:5 63:19
36:15 37:4,6	103:25	106:22 108:4	74:9 90:6
38:24 39:24	proposed 22:11	put 26:15	97:13 100:9
41:24 42:13	39:24,24	28:20 30:16	104:7 105:17
45:6,13	50:22 51:19	38:24 39:14	107:3
46:11,17,18	52:19,20	75:22 81:4,5	quick 36:24
46:23,24	64:18,19	98:2	38:10 39:13
47:5,19,20	73:5 92:18	puts 44:11	44:11 90:8
48:4,10,12	105:10,13	putting 31:10	99:16
52:19 55:8	106:1,20		quickly 72:11
55:10 56:6	108:3	Q	81:3
56:12,13,18	proposing	qualified	quite 4:18
56:18 57:19	96:22 97:5	13:19,22,24	quote 75:24
58:6,8 60:1	Protection	14:14,21,22	
61:11,15	35:6	14:23 20:10	R
62:11,14	provide 55:20	102:16	R 2:12 110:1
63:24 64:5,9	59:7,20	qualifies 99:7	Rahway 3:10
64:18 66:16	60:12 68:11	102:13	93:15
66:17,19	89:9	qualify 95:24	Rainone 94:7
68:3,7 72:4	provided 33:4	qualifying	raised 38:17
79:8 80:2,2	57:17	57:6	73:3 89:15
92:18 101:21	provisions	question 15:7	96:20
101:22	100:19	16:6,13	raising 89:14
102:10	public 4:7	28:16 48:10	ramping 30:11
projected 37:3	5:20,21 12:6	49:5 50:2,4	range 29:15
38:19 39:9	15:14,22	50:9 51:18	rare 81:1
projection	32:10 39:7	52:13 74:13	Raritan 22:18
38:25	39:15 49:3	75:13,16	23:15
projections	63:19 75:22	77:18 78:6	rate 37:17,22
44:13	77:15 81:14	79:22 81:16	38:6,13 39:9
projects 57:7	85:3 96:1	90:9 97:19	39:17 47:16
62:19,25	100:7 110:4	98:2 101:1	68:12 73:7
67:13,19	110:23	103:15	86:2,22 87:9
68:8 69:5,8	pulling 39:2	questioning	87:22 89:13
69:11,11	pump 46:1,3	37:12 45:9	89:14,22
71:1,4,19,24	purchase 75:22	103:4	90:6,10,10

ratepayers 86:11	recognize 60:5	106:20	42:10 43:14
rates 38:2,7 38:17,19 44:6 72:8 73:4 86:20 92:9	recognizing 57:14	regional 46:4 49:10 50:12 51:6 52:11	55:15 58:11 61:1 73:1
rating 82:8,11 82:11,16,18 84:20	recommenda... 98:13 107:8	regs 51:19	repayments 59:8
reaches 51:4 85:18	recommends 102:14	regular 56:15	replace 80:17 80:17
reaching 86:1	record 74:7 79:24 89:18 98:3	regularly 71:1	replacement 68:24
ready 48:25 75:4 82:19 97:14	records 14:7	reigns 4:18	report 16:25 71:5 99:6 107:19
real 30:9 36:24 44:11 99:16	redevelop 96:13 104:4	reimbursement 23:18	Reporter 110:4
realize 49:24	redevelopers 97:4	reinserted 29:25	Reporting 1:21
really 18:16 25:3 29:7 47:3 60:11 61:7,19 63:22 71:21 82:11 86:15 87:4 92:12	redevelopment 94:20,21 95:20,22,24 96:3,4,11 97:3,20 98:9 98:15,18 99:7 100:11 101:5,9,21 102:9,10,14 102:16,22 103:1,16 104:9	reiterate 32:13	representa... 100:14
reason 27:7 85:17 102:1	reduction 16:21	related 13:18 15:3,21	request 107:6
reasonable 6:25	referendum 56:23 57:10 57:16,25 60:7,8 89:6	relating 22:17	requested 10:1
reasons 79:7 86:23	referred 96:7	relationship 21:10	require 93:19
recall 67:2 85:17 92:1 99:9	referring 98:6	relative 110:11,13	required 17:24 57:9 70:18 80:25 100:24
receive 14:11 16:17 20:5 56:14	refund 13:20 13:21,25	remain 12:7	requirement 100:22
received 17:6 26:17 27:5 56:14 67:5 93:21 107:6 107:10	refunded 13:23	remaining 91:18	requirements 14:9 59:24 98:10
receiving 68:5	refunding 13:25 14:3,8 14:10,15,23 22:12 33:1	remains 46:24	requires 14:10 83:22
recessed 5:22	regarding 5:25 15:25 16:18 77:18 96:20 105:12	remediated 70:14	rescind 11:4
		remediation 29:11,20	reserve 28:21 29:5 30:16
		remember 37:18	reservoir 68:7 88:3
		remind 12:5	resolution 36:13,14 43:12,13 47:21,24,25
		reminder 5:19	resource 56:4
		Remotely 1:15	RESOURCES 1:20
		removal 106:25 108:6	respect 45:6 45:13 48:6,6 58:11
		renegotiated 29:2	respond 72:5
		rent 58:20	response 48:21
		RENZI 1:20	responsibi...
		repaid 47:6 57:12 59:4 61:21	
		repay 26:23 58:21 61:7	
		repayment 23:2 23:3,11 28:3	

24:14	69:8 77:5	20:15,16	Ronald 94:6
responsibi...	78:4 79:6	21:5,9,17	rooms 56:4,5
24:20 25:4	80:14 82:2,3	22:1,6 26:9	Roselli 22:2,4
26:2	82:8,18,25	26:12 28:4,8	22:4 23:7,13
responsible	83:23 86:12	30:19,25	28:24 30:23
23:20 61:16	87:9 88:4	31:7 32:2,7	31:3,6 32:13
92:14 101:4	107:14	32:24 33:8,9	roster 16:3
rest 68:22	road 73:9	33:23 34:4	roughly 75:9
72:20 76:5	roads 52:4	34:15 36:23	76:13
restoration	ROBERT 2:6	37:11,15	round 60:6
68:6	ROD 56:16,21	38:9,20 39:4	Route 103:21
result 64:11	57:19 58:2	39:13,20	103:22,24,25
67:16	60:19	40:4,5,19	104:1
results 44:24	Rodriguez 2:7	45:3,8 48:9	run 6:20 80:19
retail 73:14	6:13,14 7:4	49:1 52:17	101:13
revenue 41:19	7:6,15,16	52:25 53:1	running 97:1
42:4 43:8	8:4,6,14,15	53:14 54:20	103:5
44:17 55:5	9:15,16	54:23 63:2	
66:15,17,18	10:18,19	63:10,17	S
87:2 89:22	11:21,22	64:15,23,24	S 2:12,12
90:3	20:23,24	65:13,17	safe 89:10
revenues 35:18	33:6,8,16,17	66:7 74:4,12	safety 77:15
38:25 43:14	40:12,13	75:14,19	Salem 3:6
44:3,23 48:2	53:8,9 65:6	77:20 79:19	33:24 34:7
72:23,24	65:7 88:10	81:11 84:24	34:22
73:14 82:25	88:14,20	86:12,25	sandbox 103:12
83:1	93:7,8	88:18 89:19	sanitary 51:17
review 48:11	104:13,15,23	92:16,21,24	satisfy 58:23
70:25 71:8	104:24	92:24,25	satisfying
71:14,17	106:14,15	93:13,25	99:8
76:25 78:11	108:10,12,20	95:4,10	save 52:7
78:12 81:6,7	108:21	97:16 98:21	saves 46:9
97:10	109:13	99:9,13,17	saving 46:13
reviewed 70:12	Rogers 2:3 4:1	100:3,6	46:14
reviewer 71:14	4:10,14,20	103:15,17	savings 14:4
reviews 77:5	4:24 5:3,6	104:3,6,12	14:12,13
revisit 83:16	5:11,17,19	104:15,16	15:5 47:14
Rich 65:23	6:5,6,18 7:2	105:3,8,24	saw 92:9
80:8	7:7,8 8:1,6	106:6,7,19	saying 18:20
rid 51:11	8:7 9:1,7,8	108:1,12,13	says 59:15
right 19:13	10:5,10,11	109:1,6,11	61:24
30:21 31:2,5	11:8,13,14	roll 27:7	scale 27:14,18
32:8 37:24	12:3,21,25	rolled 26:22	schedule 23:3
43:24 48:7	13:8,15 15:4	37:22,23	26:25 28:3
49:20 50:25	15:20 18:3	47:1	33:2 70:16
51:4 61:23	19:2,15 20:6	rolling 52:3	71:21

school 13:22 55:7,19,23 56:2,11 57:6 57:6,9,24 58:25 59:14 59:19,21 60:4 62:11 62:21	19:7,11 21:12 22:5,5 22:6 28:16 41:5 51:8 54:9 64:7 65:20 71:11 105:4,7 109:14	seriousness 18:18 serve 62:10 97:7 service 14:4 14:14 27:1 35:13 37:3 38:11,13,18 38:19,25 39:2 44:16 46:15 57:17 70:2,11 72:25 73:5 82:12,15 83:5 86:17 87:22 92:12	13:2 Shaw 65:24 short 23:7 25:13,16 52:7 69:16 78:24 shortfall 82:14 shortfalls 36:3 shortly 35:15 show 59:25 64:3 shows 16:25 side 19:25 51:4 69:25 sign 68:16 significance 19:9 significant 47:14 56:19 70:17 82:18 significantly 57:18 87:8 similar 68:10 69:2 single 90:19 90:24 91:2 sir 75:17 98:4 site 22:18 23:15 24:1 56:5 98:14 98:18 99:1,5 99:8 103:16 103:19 situation 85:25 six 12:10 16:7 23:3 24:21 25:6 26:24 29:15 size 99:17 103:16 skip 79:12 SLAG 23:15 slated 78:7
scope 80:16 Scotland 65:16 66:11 scout 98:25 Scouts 99:3 103:19 screen 12:14 12:22 Seabrook 55:23 second 6:3 7:5 8:4 9:4,6 10:8 11:11 15:13 20:13 20:15 21:6 33:6 38:22 40:2,3 41:22 45:12 52:22 52:24,25 57:13 64:21 92:21,22 95:5 101:1 102:6 104:12 104:13 106:4 106:19 108:10 109:13,15 seconding 33:8 64:23 92:24 104:15 106:6 Secretary 2:14 Section 36:11 secured 23:4 43:14,17 48:2,3 72:23 72:25 82:24 security 35:17 42:14 60:25 see 12:24 15:5	seeing 37:18 64:16 85:17 92:16 104:7 seek 72:1 seeking 13:17 14:18,19 23:18 26:4 34:23 35:22 36:8 41:14 42:6 55:1,11 66:12 71:25 76:8 94:17 95:20 select 96:17 self 28:20 44:4 46:12 97:2 sell 43:6 83:25 87:20 89:11 selling 89:6 senior 94:6 sense 37:17 38:20 46:13 77:21 sensitive 30:21 sent 14:6 23:21 separate 90:12 separately 79:2 series 13:23 14:1 41:16 47:8 serious 18:25 seriously 18:23	services 1:21 3:12,13 71:7 Session 5:22 set 14:9 32:20 61:7 110:8 sets 19:13 settlement 22:17 24:20 25:17,19 26:8 32:19 seven 22:13 37:9 39:11 62:19 73:4 73:11 97:5 100:20 sewage 46:4 50:12 sewer 66:18 67:24 68:24 72:24,24 76:10,23 80:17 82:10 90:11,12,14 90:20,22 91:4 Sewerage 3:10 93:15 shape 101:4 share 56:23 shareholder	

slight 28:2	specifically	99:22, 25	strongly 15:19
slightly 15:10	56:8 90:2	104:2 110:5	31:8
26:14 27:4	106:24 108:5	110:23	structure
27:21	speculative	state's 68:6	27:10
snapshot 77:12	85:23 86:3	stated 47:13	structure's
sold 47:8, 10	spending 76:13	statement 64:3	42:14
83:24	81:8	statements	structured
solid 35:7	spent 72:10	15:25 16:8	58:10 85:6
41:18, 20, 23	74:25 75:23	16:19	structures
42:3, 20 43:1	75:24	station 46:1, 1	44:1
43:8, 11, 19	Spitzer 13:3	101:20, 24	study 87:11
45:19 47:22	spoken 88:9, 25	stations 62:20	98:9
52:13 90:15	89:1, 2	62:20	Suarez 2:16
90:15	spot 39:15	statue 94:21	4:3, 9 5:9, 13
Solimine 54:3	45:22	status 31:20	subject 59:17
solution 71:4	spread 64:7	statute 59:16	94:23 97:10
somebody 51:20	spring 47:3	93:17, 19	subjective
91:9	square 1:23	97:6 99:8	91:6
soon 85:15	42:19 56:1	statutory	subleases 58:7
sooner 83:13	staff 5:14	95:25 98:6	58:18
sorry 22:1	26:17 62:24	98:10	submitted
27:9 36:21	100:17 107:4	stenograph...	44:13 78:10
88:12 95:7	stand 30:19	110:7	subordinated
sort 45:14	43:8 47:21	step 37:10	41:24
46:21 47:12	77:2	46:21 79:13	Subsection
48:23 58:8	standard 19:13	stepped 24:8	7:24 8:24
69:22 70:9	102:24	steps 61:24	106:23 108:5
73:17 75:5	star 12:9	stood 107:15	Subsections
78:16 83:3	start 28:9	storage 56:4	9:23
84:13	37:12 42:15	87:20	subsequent
sound 52:1	68:3 74:22	story 25:13, 16	22:24
Sounds 104:3	78:14 81:25	Strachan 41:1	subsequently
sources 51:17	93:20 107:12	41:10, 10	48:3
87:3	started 4:2	50:15, 20	substantial
South 1:11	30:11 37:9	51:13, 22	20:1
space 42:24	79:6	straight 15:1	successive
Spanarkel 54:1	starting 71:11	72:13 79:13	27:17
speak 12:13, 21	starts 92:12	straits 89:5	sufficient
44:6 48:18	state 1:1, 22	stranger 69:19	25:14 29:17
49:22 62:13	24:16 29:12	69:20	58:21
76:7 80:9	47:11 49:14	Street 1:11	suggest 31:8
81:22 86:9	50:6 55:19	stress 19:15	suit 23:17
spearheads	57:18 60:4	strictly 14:4	SUITE 1:22
16:23	62:3 68:4, 9	76:14	Superfund
specific 15:8	68:12 95:1	strong 31:19	22:18 23:15
15:15 67:22	95:16 99:19	32:15 64:2	supplemental

36:13 43:13 47:24 support 15:19 35:25 52:11 55:20 60:1 61:10 93:25 supported 36:4 supporting 44:4 97:2 supportive 60:10 supposed 18:9 sure 5:12,13 12:12 17:18 17:24 38:16 39:1 41:5 45:11 54:5,7 74:7 75:13 79:8 81:8 91:8 95:7 96:4 surprise 67:14 surprised 17:5 suspect 67:2 swear 12:15 Swoboda 21:19 21:20 30:18 31:22 32:4 32:16 sworn 13:10,12 22:9 34:16 34:18 41:7 41:12 54:18 54:22 66:4,6 95:5,9 system 41:25 42:5 46:1,5 50:10,12,23 51:3,6 52:12 58:9 66:17 66:18 67:20 67:24 68:23 76:23 82:2,3 83:1,24,25 89:7 systems 68:1	T	T 2:12 110:1,1 take 4:12 20:1 31:16 46:2 66:7 73:20 77:12,24 92:8,11 93:16 94:22 95:21,23 101:16 102:18 107:16 taken 1:15 50:17 92:11 107:2 108:8 110:7 takes 102:25 talk 37:20 42:13 44:8 55:16 62:15 71:12 84:15 talked 51:9 67:8 73:11 talking 24:19 39:12 tap 51:5 tax 27:2 35:23 59:17 61:12 63:11,15 82:14 96:5,8 taxing 73:1 taxpayers 60:9 team 53:22 62:8 66:3 74:8 Teams 1:15 tech 62:21 TEL 1:24 tell 77:7 88:7 91:9 103:20 temporarily 41:24 tenancy 99:5 tenants 99:8 tend 77:24	tends 90:25 tens 77:10 term 21:10 38:1 44:12 49:6,23 52:7 61:4 69:16 72:8 78:24 82:20 91:11 91:18 terms 61:10 68:19 78:24 84:19 102:25 testify 12:11 13:12 22:9 34:18 41:12 54:22 66:6 95:9 testifying 12:15 21:18 testimony 110:6 Texas 99:4 Than's 36:23 thank 4:10 5:1 5:3,6,8,17 6:18,21 12:3 13:15 15:4 18:3 19:1,6 20:6 21:3,4 21:5,19 22:6 22:10 23:13 28:8,9 33:21 33:23 34:4 34:20 37:15 39:20 40:16 40:17,19 45:3 48:9 50:8 52:16 53:13,14 54:20 62:7 64:14,15 65:11,13 66:9 73:21 74:4 75:19 75:20 79:18 79:19,22	81:11 85:1,4 92:15 93:12 93:13 94:2 96:16 97:16 100:25 105:3 105:5 107:24 108:1,25 109:1,11 thankfully 68:9 thanks 5:5,15 41:13 theory 83:9 thereof 66:15 thing 27:19 46:16 61:8 things 24:18 31:1,1 84:4 84:18 86:14 86:18 90:4 think 15:9,17 18:7,15 19:10 27:6 30:8 36:25 38:9,10 42:12 49:18 63:17,22 64:2,10,11 65:25 66:3 67:15 71:17 75:22 77:7 78:22 79:2 81:12 83:5 85:14 86:10 87:3 89:5,6 89:13,20,20 89:22 90:24 94:2 97:12 105:8,22 109:2 thinking 49:25 85:11 third 42:2 71:8,13 81:7 thirdly 64:3 thirds 18:8
--	----------	--	---	--

thought 25:5 92:13	5:4 6:22 10:24 12:17	94:11	89:13 91:16
thoughts 73:22	13:4 21:11	Tracey 41:4	92:1 95:16
three 9:22,25 14:11 39:18 41:16 44:22 65:25 83:2 84:8 89:13 92:1,3 95:16 101:3 103:9 103:9	42:6 53:21 54:25 82:22 82:24 94:10 94:17 109:10	train 101:20 101:24	100:13,16,17 100:19 105:10 107:17,21
threshold 15:7 28:15 85:18	told 29:22	tranche 78:7	typical 57:15 91:2 105:18
threw 62:1	TOLL 1:24	tranches 67:9	
throwing 86:3	ton 39:11,12	transcript 110:6	U
Tim 13:5	tone 19:13	transit 101:8 102:18	UA 51:14
time 4:2,4 10:2,25 13:11 17:4 22:8 25:10 26:23 28:7 29:6,7,19 30:6,10,16 32:17 34:17 36:16 41:11 49:24 51:24 53:18,18 54:21 63:1 64:6 66:5 67:4,8 69:9 70:23,24 71:18 73:22 79:10,15 80:25 81:14 84:23 95:8 95:13 100:8 100:19 105:24 110:8	Tony 54:3	transmit 10:2	ultimately 52:6 57:12 59:4 61:11 67:24 85:8 101:24
timing 70:20 71:14 81:9	tool 96:12	trash 106:25 108:6	underlying 82:11
Tina 2:17 107:5 109:1	toolbox 96:12	treated 50:16	understand 17:11 20:4 52:10 85:5,5 86:6 91:8,15 103:2,3
tip 44:6,14,18 44:25	top 83:7	treatment 45:19 50:21	understanding 81:20 85:24 90:9 99:22
tipping 35:19	total 11:4 23:2,2 56:18	Trenton 1:12	understands 73:6
today 4:11,16	touched 74:14	triumvirate 102:6	Understood 19:1
	town 22:3 25:16 26:3 29:7,16 30:8 61:12	trucked 45:17 50:11	undertake 24:1 24:9,24 34:25 66:22 70:3
	towns 51:3 107:12,15,20	trucks 52:3	undertaken 67:11
	township 3:5 3:11 21:6,14 21:21 22:4 22:11,19 23:5 24:16 25:3,9,22 26:4 27:9 28:25 30:15 30:20 31:4 31:20 54:2,8 54:12 55:4 55:13 59:6 59:22,25 60:9,16 61:2 63:2,7,14 89:1 94:8,8 94:14 97:11 97:25 98:5 101:6,18 103:24 104:9	true 110:6	undertaking 70:18
	township's 24:20 29:13	trust 4:24 60:25	underwriting 82:17
		trustee 59:2	unfortunately 43:4 48:19 49:13
		try 5:9	uniformity 60:14 61:13
		trying 21:12 27:18 77:20	unique 56:24
		tune 77:6	
		turn 6:19 21:16 23:6,9 36:17 74:3 83:4	
		turned 12:12	
		turning 79:15	
		twice 29:3	
		two 8:21,22 18:8 27:15 39:12 46:21 47:8 65:25 68:1,12 77:9 78:8,8,9,12 78:13,14 84:13,18 85:16 88:3	

57:22 60:22	variety 98:24	18:5,24	27:7 34:23
62:2 68:3	various 76:1,3	59:25 74:6	35:22 37:24
uniquely 61:5	87:25 88:23	74:14 88:21	38:4,5 42:6
unit 90:20,25	89:7 90:3	89:17	46:13 47:18
91:3	vast 80:6,7	wants 62:18	48:13,24
unmeet 12:10	Velasquez	84:25 86:20	52:6,6 54:25
unnecessary	53:22	wasn't 29:21	55:17 59:4
12:8	VELAZQUEZ	30:8,9 79:19	67:15 69:17
unplanned	62:17	waste 35:7	71:5,11,18
67:18	version 84:7	41:18,21,23	71:24 75:4
unquote 75:24	vested 61:22	42:3,21 43:1	75:10,21
unrelated	Videography	43:8,11,19	76:8,20,22
15:10	1:21	45:19 47:22	77:3 79:12
unrestricted	viewing 83:12	49:9 52:14	79:14 80:20
31:18	village 102:19	90:15,15	81:8 82:22
unusual 64:6	violation 7:25	water 47:12	83:9,12 87:8
102:21	11:4,5	66:16 67:23	87:10,12,16
update 70:9	violations	68:6,24	88:5 94:17
Upper 54:2,4	7:24 8:23,24	69:25 70:10	95:19 97:5
54:14 55:8	9:22,23	70:11 72:23	105:8
55:13,17	virtually 50:5	72:23 73:13	we've 40:25
59:6	virtue 60:22	73:14 76:10	49:21 62:18
urgency 81:10	67:19	76:24 80:17	71:13 88:24
use 90:25	volume 19:8	82:1,9,25	89:2
useful 43:23	volunteers	83:1,4,19	Wednesday 1:13
43:25	97:8	87:19,20,21	weeds 91:1
uses 58:16	voted 9:21	88:7,15 90:9	week 75:22
usually 37:21	VTC 2:1	90:10,14,20	welcome 4:24
38:7		90:22 91:4,5	5:9 13:13
utilities 3:9	W	way 17:25 44:2	21:8 75:18
45:18 46:4	wait 15:18	48:17 51:25	went 25:8,15
82:10	24:13 44:8	52:5 56:23	whichever 44:9
utilize 56:21	77:14	57:17,22	Wilentz 13:2
62:3 70:19	waiting 48:13	58:2,9 59:14	WILLIAM 2:4
utilized 22:15	48:20	we'll 6:19	willing 97:14
22:21 107:21	waive 11:1	22:24 45:11	Win 62:7
107:23	want 4:2 19:15	46:14 48:24	wind 31:15
V	32:22 34:20	62:2 67:15	Winitsky 40:21
Valley 3:10	38:15 39:14	81:1,2 94:1	40:22 41:13
88:7,15	44:5,8 57:15	105:7,15	45:5,11
93:15	62:15 63:24	we're 4:1	48:12 49:12
valorem 35:23	70:3,6 74:8	14:18,19	50:4,25
73:1 82:14	77:12 80:20	16:10 17:14	52:15 53:13
value 14:11	91:1 93:16	17:17,18	53:17,18
15:5 83:23	95:5	18:19,21	54:17,25
	wanted 4:12	19:22 24:12	62:7,12 63:4

63:23 64:14	66:23 67:4	02211 110:4	142 69:18
65:11	68:11 69:13	08625 1:12	15 25:20 76:9
wish 50:6	70:1 74:16	08690 1:23	89:15
107:16	75:10 77:13	09 63:9	150 17:7 90:19
wishing 13:11	77:22 79:11		1500 70:12
22:8 34:17	81:21 82:6	<hr/> 1 <hr/>	17 31:24 42:22
41:11 54:21	83:12 87:18	1 78:9, 17	17-017 9:21
66:5 95:8	90:11, 16, 19	103:22, 24, 25	176,500 63:15
wonderful	91:4, 14 92:7	1.2 66:22	18 42:22
103:7	99:19, 23	1.616 68:4	18-024 7:21
word 101:11	100:1 105:7	10 49:22, 25	18,850 56:1
words 4:7 24:5	105:14 106:2	66:23 67:4	196 16:2
work 28:14	year's 31:25	76:9 77:13	1980's 99:3
58:11 67:17	years 4:22, 25	83:12, 14	
70:2, 16	18:2 23:2, 3	85:16 86:2	<hr/> 2 <hr/>
102:2	23:16, 23	87:17, 18	2 13:21 66:21
worked 101:18	25:12 37:9	91:20 99:14	67:22 75:6
working 49:16	39:10 49:22	99:15 101:23	78:10, 17
51:2 87:11	49:25 61:4	10,000 70:11	2.2 25:24 26:1
worse 30:24	62:20 67:9	10:49 1:14	20 35:12 37:1
worth 67:12	72:23 76:19	100 62:25	61:4 68:11
72:18 74:18	82:23 83:2, 6	67:24 74:18	76:9 110:25
84:2	83:8, 10, 11	74:20, 23	2013 23:16
wouldn't 29:3	83:14, 14, 15	76:13 77:11	32:14
57:15	84:1, 2 85:13	83:25 84:1	2015 13:20, 23
www.RLReso...	87:7 89:13	101 1:11	14:1
1:25	89:15 91:12	102 67:6, 11	2015A 14:2
	91:13, 17	105 3:12	2015B 13:23
<hr/> X <hr/>	92:1, 3, 6, 10	106 3:13	14:1
x 1:3, 6 3:1	100:4 101:23	109 3:14	2022 23:24
XI 110:4	102:20	11 1:13 11:4	24:7, 22, 25
	105:19	35:1, 10	29:21 32:5
<hr/> Y <hr/>	107:18, 21	36:14 78:15	2023 24:25
yeah 32:12	Yep 12:21, 25	11.5 31:25	30:6, 10
48:12 49:12	yield 89:10	115 16:5	32:16 67:3
50:15 52:15		12 3:4 34:25	69:15 70:22
88:22 91:24	<hr/> Z <hr/>	55:24 78:6	71:6 73:15
109:4	ZAPICCHI 2:17	87:7 98:5	74:19
year 18:1 27:3	107:9, 25	120 72:17	2024 1:13 5:24
27:16, 18	108:25	129,616,000	10:24 11:2
31:23 32:3, 4	zero 38:1	66:14	22:23 69:15
35:12 37:1, 4	47:15	13 5:24 11:2	73:4 91:14
39:12, 19	Zhang 94:15	41:22 42:2	107:16
45:21 46:10	Zimmer 71:2	13.5 32:5	110:25
46:14 48:16		130 103:22	2025 22:19, 25
51:7 63:1, 3	<hr/> 0 <hr/>	104:1	26:21 28:11

28:13 33:4 69:19 105:14 106:2 107:11 107:12 2026 23:1 26:22 27:8 27:12,13 44:18 110:24 2027 82:7 2031 26:25 70:15,17 2034 43:22 2047 35:9 21 3:5 42:23 88:2 21-003 8:20 21.1 26:3 22-004 8:20 2277 1:22 23 31:24 32:6 85:16,20 88:1 91:22 91:23 92:2 23-028 6:23 23,300,000 25:4 23.3 25:8,15 25:19 26:2 24 41:17 43:2 25 67:10 74:17 74:17,24,25 75:5,8,11,21 76:6 250 27:22 87:15 26th 14:6 28 38:10 287 69:15 29 11:7 13:24 67:12 <hr/> 3 <hr/> 3 75:8 3:01 109:19 30 72:22 83:10 83:11,14	110:24 33 1:22 3:6 35,700 70:10 70:10 368-7652 1:24 <hr/> 4 <hr/> 4.6 25:14 40 3:7 70:1 76:19 77:6,7 77:8,8 83:6 83:8,15 84:2 84:2 91:12 91:13 92:5 40:37A-80 42:7 55:12 40A:12A-11 94:23 40A:4-45.3 106:22 108:5 40A:5-6 36:10 66:12 40A:5A-4 94:18 40A:5A-6 41:15 55:2 410 1:22 428870 1:25 43,000 95:18 45 90:21 45/65 90:21 480 73:15 90:10,10 91:4 <hr/> 5 <hr/> 5 56:16 5:30-2.5 14:9 50 27:25 28:15 37:25 38:1 75:7 76:19 77:22 83:6 84:3 92:3 50,000 29:5 50/50 90:23 51 27:3 53 3:8	55 56:18 57:19 58:1 550,000 22:21 26:21 33:3 <hr/> 6 <hr/> 6 3:3 27:21 6,250,000 22:25 60,000 96:23 609 1:24 61.6 67:23 61.616 66:16 616 68:13 65 3:9 90:22 650,000 37:3 68 66:17 67:23 685,000 63:8 <hr/> 7 <hr/> 7 90:25 93:14 93:14 700 62:18 <hr/> 8 <hr/> 8 75:24 80 36:11 63:16 80's 95:14 800 1:24 77:4 91:4 8500 70:13 87 103:16 <hr/> 9 <hr/> 9 56:6 9.5 32:6 900 77:4 91:4 93 3:10 94 3:11 989-9199 1:24
---	---	--