Transitional Aid Application for Calendar Year 2025 and Fiscal Year 2026
Division of Local Government Services
Department of Community Affairs

General Instructions: This application must be submitted in its entirety by March 7, 2025, for CY2025 applicants and September 29, 2025, for FY2026 applicants for funding consideration under this program. Information contained in the application is subject to independent verification by the Division of Local Government Services (DLGS). Refer to Local Finance Notice 2025-03 when preparing this application for specific instructions and definitions and review the Submission Checklist on page 19 of this application and listed on page 7 of the Local Finance Notice.

Name of Municipality:	Paterson			**County:**	Passaic
Contact Person:	Jewel Thompson-Chin			**Title:**	Interim Bus. Admin.
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I. Aid History

List the amount of Transitional Aid received for the last three years, if any:

FY2025 / CY2024	FY2024 / CY2023	FY2023 / CY2022
$27,000,000	$25,000,000	17,810,000

II. Aid Request for Application Year: (All municipalities currently operating under a Transitional Aid Memorandum of Understanding (MOU) are advised that a decrease from prior year funding of 15% should be anticipated.)

Amount of aid requested for the Application Year:	**$33,000,000**

If not seeking a decrease, a letter from the Mayor is required. See Local Finance Notice 2025-03

III. Submission Requirements

The following items must be submitted with or prior to the submission of this application. Indicate the date of submission of each.

Item	Date Submitted to DLGS
2025 Annual Financial Statement	March 7, 2025
2024 Annual Audit	October 30, 2025
2024 Corrective Action Plan	November 31,2025
Application Year Introduced Budget	April 15, 2025
Budget Documentation Submitted to Governing Body	April 8, 2024

Application Year: CY2025/ FY2026	Municipality: Paterson	County: Passaic

IV. A. Application Certification

The undersigned herewith certify that they have reviewed this application and, individually, believe the contents to be true and accurately portray the circumstances regarding the municipality's fiscal practices and need for financial assistance. By submitting the application, the municipality acknowledges that the law provides that the decision of the Director regarding an aid award is final and not subject to appeal.

Official	Signature	Date
Mayor/Chief Executive Officer		3/4/25
Governing Body Presiding Officer		
Chief Financial Officer		3/4/2025
Chief Administrative Officer		3/4/25

IV. B. Transitional Aid Recipients Applying in CY2025 / FY2026

Municipalities operating under a (MOU must certify that they are in substantial compliance with all conditions and requirements of the MOU.

Official	Signature	Date
Mayor/Chief Executive Officer		3/4/25
Governing Body Presiding Officer		
Chief Financial Officer		3/4/2025
Chief Administrative Officer		3/4/25

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

V. A. Explanation of Need for Transitional Aid

Explain the circumstances that warrant Transitional Aid in narrative form. Include factors that result in a constrained ability to raise sufficient revenues to meet budgetary requirements, and if such revenues were raised, how would it jeopardize the fiscal integrity of the municipality?

THE NEED FOR TRANSITIONAL AID

In addition to raising revenue from fees, Mayor Sayegh has tasked all departments to think creatively about how to fund government operations. For many departments, this means prioritizing grants to grow programs and services. The Administration has invested in professional grant writers, which has yielded grant funding of $10.8M in 2022, and $11.4M in 2023, and $10.4 in 2024 some of which offsets current spending, but most of which is related to supporting new programmatic endeavors.

Cannabis continues to be an area of potential revenue growth, but is slow to manifest. Paterson first welcomed the cannabis industry in FY20 when the city provided letters of support to applicants for medical cannabis licenses, and in CY20, the City instituted an ordinance to collect revenue from these entities as allowable by state law. In CY21, Paterson began actively supporting applicants for recreational cannabis licenses, especially in the areas of cultivation, manufacturing, and dispensing/retail. In CY22, Paterson amended our previous ordinance to include revenue from these new recreational cannabis businesses as state regulations were promulgated, as well as establish numerous licenses for each category of application. In CY23, Paterson anticipated about $200,000 in new license application revenue, for a total of $2M when including annual license fees and transfer tax revenue from an existing medical cannabis business, which expanded into recreational sales in 2022. Delays in processes for the business launch of current license holders, as well mixed Council support for increasing current license limits to allow for more cannabis business, means Paterson could not increase anticipated revenue for CY24. We remain hopeful that the inclusion of future annual license revenue and the 2% transfer tax on cannabis income will greatly help the city's budget in future years, likely at a minimum of $4M beginning in CY25.

While the above progress is important, the City of Paterson needs more industry and development to increase revenue through taxation, and due to numerous historical incentive programs, including the Garden State Growth Zone initiative, which grants 5-year and 20-year (which can be extended to 30-year) automatic abatements, the City will not fully capitalize on most private investments for many years to come. Paterson is witnessing historic growth in residential, commercial, and mixed-use development, with $1.5 billion in projects appearing before the Planning Board and Zoning Board of Adjustment since the start of the Sayegh Administration, as well as $130 million in projects resulting from the NJ Economic Development Authority Economic Redevelopment and Growth (ERG) tax credits. ***Sadly, this development will not result in increased tax revenue for city coffers for decades.***

Transitional aid is vital to supporting the City while the Sayegh Administration continues to restructure and grow the City's corporate base.

OBLIGATORY EXPENSES

Properly managing the City's obligatory expenses has been a priority of the Sayegh Administration, especially after inheriting a structural deficit and no reserves. Since 2018, the Administration has limited non-contractual salary increases and expenses, limited hiring to the most important within department/divisions as evaluated by Directors and the Business Administrator, and prioritized maintaining its CAMPS civil service system to lay the groundwork for a formal reduction-in-force (RIF) if necessary.

But obligatory expenses are perennial – including salary/wage expenses (salary, pension, and insurance) that account for 80% of the operating budget – as well as statutory expenditures, debt service, and reserve for uncollected taxes, all totaling about 96% of the budget. Therefore, the City truly operates in an incredibly lean manner, focusing on actively managing the budget in two important cost areas – hiring and overtime. Firstly, the City aggressively manages the creation of new positions, requiring detailed analysis from department directors justifying the request to grow their budgets and limiting hires to gaps in essential services, revenue-generating positions, or those supported by grants. Secondly, the City requires pre-approvals for non-emergency overtime.

This combined strategy helps the City to maximize control over the cost factors on which it can exercise direct impact.

MAKING THE TOUGH DECISIONS

In the past, the necessary political will did not exist to make large-scale, structural changes to Paterson's spending. Mayor Sayegh and the current City Council changed this trajectory, and began to make tough decisions beginning in FY2019, when the Administration and City Council worked together to 1) switch from a self-insured health plan to the State Health Benefits Plan (SHBP) for employees, and 2) create a self-liquidating sewer utility.

- Had the City not accomplished the health insurance conversion, its operating budget would have increased by at least $8.5M in FY19 (mid-year implementation), close to $18M in FY20, and scores of millions in total since its January 2019 implementation. While the City was immediately challenged by police and fire unions through litigation, the City maintains that we are providing substantially similar medical and prescription benefits under the new plan at a much reduced rate for taxpayers, and the City won numerous appeals with these arguments. The City is now working with a second mediator to conclude this litigation with the police and fire unions, focusing on the prescription plan portion of the SHBP conversion. Additionally, with this change to SHBP, the City performed an audit of Chapter 78 contributions to ensure full collection, as well as an audit of health benefits to eliminate ineligible employees, spouses, and dependents in the new SHBP plan.
- With respect to health insurance, it must be noted that the City's documented insurance utilization is 116%. Based on the advice of Paterson's Insurance Broker, this makes the City non-competitive in seeking health insurance on the open market, where utilization rates of 80-90% are preferred.
- Creating a sewer utility removed approximately $5 million of sewer expense from the annual operating budget. Notwithstanding the adjustments made by the City Council in 2021 as to how the expenses are allocated to ratepayers, the utility remains in effect and is structured to be self-liquidating. In CY24, after the May election, the Administration is proposing an update to the sewer utility ordinance that would implement a 1% annual increase to keep the utility self-sustaining without the need for regular Council action.

Difficult decision-making continued in FY20 as the COVID-19 pandemic crisis crippled revenue in the last third of the year. The Administration froze spending and hiring, planned for a potential reduction in force, and in collaboration with the Division of Local Government Services and the City Council, instituted a reversion to a calendar year budget year with a July-December 2020 transition year.

- The reversion allowed the City to create a substantial fund balance after CY21. In CY22 and CY23, Paterson only utilized as much of the fund balance as it could regenerate, as part of the Sayegh Administration's overall management philosophy.
- This has caught the attention of Moody's, which just recently elevated Paterson's rating to Baa3 from Ba1 and said "[t]he Baa3 rating reflects the city's ongoing progress in achieving a firmer financial footing."
- Additionally, due to the reversion, Paterson transitioned to regular tax lien sales instead of needing to rely on accelerated tax sales in the same fiscal year.

The City of Paterson was grateful for the increased transitional aid in CY23 to mitigate the city's increases in health insurance ($10M), pension ($1M), and solid waste expenses ($5M). The Sayegh Administration and the City Council did increase the tax levy slightly beyond the mandated 2% increase to 2.4%, and will continue to look for opportunities to similarly stretch beyond the mandated increase in CY24.

SUMMARY

The important yet tough decisions to utilize political capital and change the trajectory of financial decision-making were essential to Paterson reducing the need for transitional aid. Unfortunately, they address only a few of the numerous challenges facing Paterson in a "normal year," let alone back-to-back extremely challenging years.

Consequently, the City of Paterson still requires substantial Transitional Aid from the State of New Jersey to provide continued stability to the city's operations and services while the Administration and Council again work together to grow revenues, limit expenses, and make government more efficient.

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

V. B. Demonstration of Revenue Loss/Substantial Cost Increase

Show: (1) specific, extraordinary revenue losses, but not as the aggregate of many revenues line items; and (2) specific, extraordinary increases in appropriations, but not as the aggregate of many appropriation line items. Describe the item in the cell below each entry. If applicable, indicate in the description of the extraordinary expenditure increase if the increase resulted from a policy decision made by the municipality (i.e., a back-loaded debt service schedule, deferred payment, costs associated with additional hires, etc.).

Appropriation	2023 Value	2024 Value	Amount of Loss/Increase
Fire SW	$41,000,000	$43,000,000	$2,000,000
Description:	Increased due to being 5 years out contract for Officers & FF moving towards higher steps on their grid		
Police SW	$44,700,000	$46,500,000	$1,800,000
Description:	Increased pension cost for Police and Fire		
Police and fire Retirement System	$25,700,293	$26,612,042	$911,749
Description:	Increased pension cost for Police and Fire		
Description:			
Description:			
Description:			

V. C. Actions to Reduce Future Need for Aid

Detail the steps the municipality is taking to reduce the need for future aid. Include details about shared services and consolidation, long-term cost-cutting and enhanced revenue plans, the impact of new development, the potential for grants to offset costs, and estimated short and long-term annual savings.

These steps should demonstrate initiatives taken to bring structural balance to the municipality's finances and shall include, but are not limited to, the following:

Use additional pages if necessary.

- Efforts to bring economic development to the municipality; and
- A plan to constrain or reduce staffing costs through collective negotiation, attrition, consolidation, restructuring, or other personnel actions; and
- A plan to eliminate, reduce, or constrain the costs of non-essential services and activities; and
- A plan to maximize recurring revenues, including, as appropriate, updating fees, fines, and penalties; maximizing enforcement of delinquencies; and selling surplus land and property; and
- A plan to address findings contained in various audits, investigations, and reports with respect to the municipality, including municipal audits, applicable State Comptroller and State Auditor reports and audits, federal program audits, and other audits as identified by the Director.

CUTTING COSTS

- **Changing solid waste services: eliminating bulk pickup, daily downtown pickup**

In early 2022, the City of Paterson began to prepare the bid specifications for a new solid waste contract, as our three-year contract and two option years concluded at the end of June 2022. At that time, the Administration was already aware of increased bids impacting other municipalities during their solid waste procurement process, ranging from 50% to 100% increases. So for Paterson, the priority was trying to elicit responses from more than one bidder, which had been the only outcome in the past. As part of this process, the City changed from a citywide bid to a three-zone bid, which would allow small companies to participate by bidding on only one geographic zone if desired. Unfortunately, this did not lead to more competition and the one bid submitted (from our current vendor) included a general increase of over 150% over the previous contract. Paterson had no choice but to discard this bid, sign a 6-month extension with the current vendor in June 2022, and try again to find both more competition from bidders and more savings by adjusting the bid.

In mid-2022, Paterson again redesigned the bid specifications, keeping the zone format, but removing commercial waste pickup and including the Housing Authority pickups as a separate bidding option. With the removal of commercial pickup, we had hoped for at least $2 million in savings to the total cost for the first year, but saw only $614,000 in reduced cost and the same one bidder. We once more signed an emergency extension with the current vendor in December 2022 until June 2023, and redesigned the scope once again to find savings and adjust the bid.

The third and final round of bid specifications redesigned and posted in Summer 2023 included two new options for savings: 1) reducing pickups in the downtown area to two days a week instead of six, and 2) eliminating free curbside bulk pickup in the bid. This led to a dramatic reduction in costs, in part because this bid enticed a second bidder looking to establish a foothold in the New Jersey solid waste market.

The expired solid waste contract from 2022, which included bulk pick-up, cost the City $21M over five years. Early bids from the first two rounds of bidding in 2022 were $55M and $50M for a five-year contract, only from one vendor. Final round bids, where bulk was eliminated and downtown pickup was limited, were $35M from the losing bidder and $25M from the winning bidder, for a 4.25-year contract. The cost-avoidance efforts finally paid off.

Unfortunately, the losing bidder immediately took to the courts to argue the legitimacy of the bidding process. This led to Paterson only awarding an emergency contract for three months at a time for solid waste beginning in January 2023 using the winning monthly bid amount above while the litigation proceeds. We anticipate the litigation will wrap up in the first half of 2024 and Paterson will be able to award a multi-year contract at that time.

The bulk pick-up service was shifted to the Department of Public Works, and the initial plan of limited, scheduled pick-ups and unlimited drop-offs on the weekend has been modified to include more extensive unscheduled pick-ups during this transition period. The Council also removed the minimal fee proposed by the Administration to help offset the additional costs and properly allocate the expense only to the residents utilizing the bulk pick-up service. The City hopes, however, to return to scheduled, limited pick-ups in the second half of the year to manage the increase to the City's operating budget. Importantly, the Administration will also attempt to work with the City Council to institute a minimal fee for this service.

- **Operational Assessment – Public Works, Tax Assessor, Purchasing, Personnel, Economic Development**

Paterson contracted with Matrix Consulting Group to perform an operational assessment on the above departments, which is currently underway. The scope of work includes an overall review of current staffing levels and technology use; "best practices" comparison with at least three peer municipalities; exploring potential shared services outside of the city and with other government entities; consolidation of fleet management between DPW and Fire Departments; and potential privatizing of services, such as recycling, snowplowing, park maintenance/landscaping. While this assessment has been delayed, we anticipate recommendations shortly for implementation in CY24.

- **Unfilled vacancies, department restructuring, overtime approvals**

It has been standard policy of the Sayegh Administration to scrutinize every new hire, as well as stagger new hiring from vacancies in each budget year to cut overall costs. This scrutiny also extends to reviewing the necessity of continuing positions after employee retirements. Department Directors understand this review should take place with each retirement, and numerous departments have reconfigured their tables of organization when attrition allows, consolidating positions and distributing work more evenly.

Since 2018, the Administration has also attempted different methods of managing overtime. Before the pandemic, the Office of the Business Administrator instituted a policy requiring pre-approval of all overtime, including public works and public safety, which continues to this day. Beginning in CY21 and continuing in CY22 and CY23, the CFO and Business Administrator have been meeting regularly with heavy-users of overtime, including police and public works, to brainstorm ways to reach service goals while also limiting overtime spending. This strategy helped Paterson decrease overtime spending from $8M in 2021 to $4.5M in 2023 citywide.

- **Finance Department leading collective bargaining agreement (CBA) negotiations**

The City's Finance Department has become a key player in all of our recent labor negotiations, unlike in previous sessions prior to the pandemic. Their involvement and expertise allow the City to emphasize affordability in comparison to long-term revenue and expense projections, as well as help place our financial offers in comparison to the contracts of other like communities. This has been especially important during our public safety negotiations and interest arbitration sessions, where we have reduced legacy costs by negotiating the removal of large scale leave time payouts like "terminal leave."

- **Energy Savings Improvement Program/ Electric Vehicle Roll-Out**

The City of Paterson received grant-funded technical support from Sustainable Jersey to work with a firm through New Jersey's Clean Energy Program to create a Local Government Energy Audit (LGEA) for all city facilities. This roadmap to long-term financial savings through energy upgrades was completed in March 2021. With those audits in hand, the City of Paterson created a RFP in late 2022 for Energy Services Companies (ESCOs) to create an Energy Savings Plan (ESP) and Energy Savings Improvement Program (ESIP) to implement many of these findings. The City of Paterson awarded this contract in 2023 and has worked with vendor ABM on the first stage – conducting an investment grade audit. Next, the City would finalize the bond vehicle to finance the launch of the project. Paterson anticipates close to $500,000 in annual savings to energy expenses, which would in turn fund the debt service on the capital upgrades. After about dozen years, the City would realize those annual savings in the operating budget.

Additionally, Paterson has used bond funding, supplemental Transitional Aid from CY21 and CY22, and revenue from Uniform Construction Code to replace 30 gas vehicles with electric ones, utilizing Board of Public Utilities, DEP, and other funding credits to purchase additional vehicles and create charging station infrastructure for these vehicles. This project has already led to decreased gas and maintenance costs.

INCREASING REVENUE

- **Updated/new fees**

As noted earlier, city departments must regularly examine and increase existing fees for licenses, inspections, permits, and other services as appropriate. In CY25, the Administration will again bring fee increases to the Council in areas not increased in CY24 (health inspections, street cleaning violations, etc.).

The City continues to monitor the sewer utility budget, including sewer connection fees. In CY24, after the May election, the Administration is proposing an update to the sewer utility ordinance that would implement an initial increase of 2% increase in the sewer utility ordinance. The ordinance also included a 1% annual increase to keep the utility self-sustaining without the need for continuing Council action.

- **Cannabis**

The City has also endorsed the cannabis industry, which is beginning to take root. While the city already supported the vertically integrated medical licenses, our local provider, Green Thumb Industries (GTI), is now providing medicinal as well as recreational cannabis. The Administration and Council also approved up to 3 additional licenses per NJ Cannabis Regulatory Commission category in CY23. That year, Paterson anticipated about $200,000 in new license application revenue, for a total of $2M when including annual license fees and transfer tax revenue from GTI.

Delays in processes for the business launch of current license holders, as well mixed Council support for increasing current license limits further to allow for more retail cannabis businesses, means Paterson cannot increase anticipated revenue for CY24. We remain hopeful that the inclusion of future annual license revenue and the 2% transfer tax on cannabis income will greatly help the city's budget in future years, likely at a minimum of $4M beginning in CY25.

SHARED SERVICES AND CONSOLIDATION

- **Fire and Police Civilianization**

The City is continuing to work with Division to cost-out the potential savings from civilianizing Paterson's EMS – which is currently fully staffed by firefighters. This project has been taken up in partnership with DLGS as of CY24. It will not provide immediate savings, as such large-scale civilianization is complex and will take time to implement. Paterson would plan to launch this project in conjunction with natural attrition from anticipated retirements over the next few years. The Division is also poised to work with NJ Civil Service Commission to pilot a component of this project – allowing civilian EMTs to use experience gained as part of Paterson civilian EMS as a first step to become a firefighter. The potential long-term cost savings of such a civilianization project could be substantial.

The Police Division has also begun civilianizing numerous clerical positions to save on officer overtime and return police officers to police functions. In CY22, an audit of the Police Division by Police Executive Research Forum (PERF) was completed which suggested additional positions for civilianization. While this was not an immediate priority of the Officer In Charge appointed by the Attorney General in CY23, it was a high priority for CY24 and further civilianization is on the agenda for CY25.

- **Shared Services Agreements**

The Sayegh Administration continues to explore additional shared services agreements with partner entities to increase services while minimizing expenses.

- County of Passaic – As part of quarterly meetings for Passaic County Business Administrators with the County Administrator, Paterson became aware of and is currently examining potential shared service of auto maintenance services that might supplement our current in-house work, especially for Public Works vehicles. At this meeting, Paterson also began conversations with a few other municipalities about potential shared service opportunities – including utilizing Paterson's expertise in fire apparatus repair – and may implement a pilot program in CY24. Additionally, Paterson and the County are revisiting potential shared services in public health services.
- Paterson Public Schools (PPS) – The Administration has been actively negotiating an updated agreement with PPS but has been delayed due to leadership changes at the District. The work was restarted in CY24, and looks to build on the current shared use of facilities for PPS sports teams and Paterson recreation programs by adding 1) a commodity resale agreement for PPS use of Paterson's fueling depot for gas, which will decrease cost for PPS, with small admin fee to Paterson; 2) snow removal agreement where Paterson will plow PPS property, use PPS property, and charge PPS an amount less than what PPS currently pays, increasing revenue to Paterson, and 3) recycling agreement where Paterson will pick-up PPS recycling in exchange for a fee and decreased costs to PPS.

Neighboring municipalities EMS – Paterson Fire Division currently provides ambulance service to the residents of Haledon, North Haledon, Prospect Park, and William Paterson University, at no cost to the towns/entities, recouping money only by billing patients. This soft billing contributed $3.5M to Paterson's budget in CY23. While these agreements cover some of the expenses related to the service, the City in CY24 is negotiating to include fees to be paid by the neighboring municipality to support administrative and capital expenses of the service provided. Additionally, the Fire Division currently bills for mutual aid EMS support to other towns not currently under a shared service agreement, raising about $250,000 in revenue in CY22 from Woodland Park and Elmwood Park. This could increase as our Fire Division looks to negotiate a formal shared service agreement with Woodland Park.

- Paterson Parking Authority (PPA) – The City and PPA currently disagree as to the validity of an outdated shared service agreement that provided a $400,000 annual payment to Paterson, last provided in part in TY20. That notwithstanding, the City looks to negotiate an updated agreement with PPA in CY24 that includes reimbursements for numerous city services, including public safety and solid waste collection.

IMPACT OF NEW BUSINESS AND DEVELOPMENT

It is difficult to estimate potential revenue from increased economic development, especially as most projects are covered under the automatic tax abatements through the Garden State Growth Zone initiative, but Paterson is actively engaged in this area and below are some highlights of these efforts:

- *Building permits/smaller projects*: Over the last few years, the City's construction department has seen increased investments in building permits, ranging from new construction permits to home repairs in electric, gas, water, general alterations. Data show that permits for total alterations were over $200M since the Sayegh Administration took office in 2018.

- *Planning/Zoning Board of Adjustment projects:* Paterson is witnessing historic growth in residential, commercial, and mixed-use development, with over $1.5B in proposed development since 2018.

- *ERG Tax Credit Projects:* The Sayegh Administration continues to cross-off its to-do list several important public-private partnership projects utilizing $175M in NJEDA ERG tax credits. The restoration of historic Hinchliffe Stadium, valued at $103M and which included 74-units of adjacent senior housing, a daycare center, and parking garage, was completed in May 2023. In October 2023, Mill Street Square, a $26M mixed-use parking and affordable housing project providing 74 units of affordable housing for veterans and grandparents raising grandchildren, was completed. Remaining projects include a $47M mixed-use parking garage located at the Paterson Train Station, in the heart of downtown, and a $60M project connected to the Great Falls National Historical Park, including a visitor's center/museum, youth performing arts center, and parking garage.

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V. D. Discussion of Health Benefits

Skip this section if using SHBP. If not using SHBP, explain why the municipality's current health benefits plan is cheaper or what other reasons exist to reject this alternative. Additionally, list all brokers (primary broker or risk manager, all co-brokers, and sub-brokers) together with their compensation for the current and prior two fiscal years. Compensation must be disclosed in this section, whether provided directly by the municipality or as a commission from the insurance provider. It is the municipality's right and obligation to determine whether the broker is compensated with a commission. If commissions are being earned, provide both how the commission is calculated (percentage of premium or self-insurance) and the actual dollar value of the commission paid each year.

N/A

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VI. Historical Fiscal Statistics

Item	2023	2024	Introduced Application Year
A. Property Tax/Budget Information			
Municipal tax rate	$2.756	$2.812	$2.905
Municipal Purposes tax levy	$167,408,305	$170,788,291	$174,204,057
Municipal Open Space tax levy	$	$	$
Total general appropriations	$309,972,529	$286,441,459	$294,680,361
B. Cash Status Information			
% Of current taxes collected	95.00%	93.74%	%
% Used in the computation of reserve	95.00%	95.00%	94.58%
Reserve for uncollected taxes	$14,888,946	$15,360,682	$15,975,251
Total year-end cash surplus	$	$	
Total non-cash surplus	$	$	
Year-end deferred charges	$	$	
C. Assessment Data			
Assessed value (as of January 10)	$6,074,629,921	$6,072,520,536	$5,996,504,873
Average residential assessment	$195,367	$195,151	$194,143
Number of tax appeals granted			
Amount budgeted for tax appeals	$	$	$
Refunding bonds for tax appeals	$	$	$
D. Staffing Levels			
Total Number of Sworn Police -	419	439	439
Total S&W Expenditures	$44,700,000	$46,500,000	$50,000,000
Class 2 and Class 3 Officers			
Total S&W Expenditures			
Uniformed Fire – Staff Number	366	366	366
Total S&W Expenditures	$41,000,000	$43,000,000	$44,000,000
Number of Other Full-time Employees	689	689	689
Total S&W Expenditures	$27,726,944	$27,697,282	$28,390,022
Number of Other Part-time Employees	540	540	540
Total S&W Expenditures	$2,600,000	$2,652,000	$2,705,040

E. Impact of Proposed Tax Levy

			Amount
Current Year Taxable Value			5,996,504,873
Introduced Tax Levy			174,204,057
Proposed Municipal Tax Rate	2.905	Average res. value	194,143
Current Year Taxes on average residential value			5,39.85

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Prior Year Taxes on average residential value	5,87.65
Proposed increase in average residential taxes	152.21

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VII. Application Year Budget Information

A. Year of latest revaluation/reassessment	2015
1. Most current equalized ratio	45.68

B. Proposed Budget – Appropriation Cap Information Item

Item		Yes	No
1. Was an appropriation cap index rate ordinance adopted last year?			X
If YES: % that was used	%		
2. Amount of appropriation cap bank available going into this year	$		
3. Is the Application Year budget at (appropriation) cap?		X	
If NO, amount of remaining balance	$		
4. Does the Application Year anticipate the use of a waiver to exceed the appropriation cap?			X
If YES, the amount:	$		

C. List the five largest item appropriation increases:

Appropriation	Prior Year Actual	Application Year Proposed	$ Amount of Increase
Insurance OE	45,700,000	49,700,000	4,000,000
Police SW	46,500,000	50,000,000	3,500,000
Fire SW	43,000,000	44,000,000	1,000,000

D. List all new property tax-funded full-time positions planned in the Application Year:

Department/Agency	Position	Number	Dollar Amount

E. **Display projected tax levies, local revenues (not grants), anticipated (gradually reduced) Transitional Aid, total salary and wages, and total other expenses projected for the three post-application years:**

	Tax Levy	**Local Revenues**	**Transitional Aid**	**Total S&W**	**Total OE**
First year	**177,688,138**	**12,900,000**	**28,050,000**	**120,672,581**	**92,595,600**
Second year	**181,241,900**	**12,900,000**	**23,842,500**	**123,086,033**	**94,447,512**
Third year	**184,866,738**	**12,900,000**	**20,266,125**	**125,547,753**	**96,336,462**

VIII. Financial Practices

A. Expenditure controls and practices:

Question	**Yes**	**No**
1. Is an encumbrance system used for the current fund?	x	
2. Is an encumbrance system used for other funds?	x	
3. Is a general ledger maintained for the current fund?	x	
4. Is a general ledger maintained for other funds?	x	
5. Are financial activities largely automated? If so, please identify the system being used.	x	
6. Does the municipality operate a public assistance program?		x
7. Are expenditures controlled centrally (Yes) or de-centrally by dept. (No)?	x	
8. At any point during the year, are expenditures routinely frozen?		x
9. Has the municipality adopted a cash management plan?	x	
10. Have all negative findings in the prior year's audit report been corrected?	x	
If not, be prepared to discuss why not in your application meeting.	x	

B. Risk Management: Indicate ("x") how each type of risk is insured.

Coverage		**JIF/HIF**	**Self**	**Commercial**
General Liability			x	
Vehicle/Fleet Liability			x	
Workers Compensation			x	
Property Coverage				x
Public Official Liability				x
Employment Practices Liability				x
Environmental				x
Health Benefits	**SHBP** x			

C. **1. Salary and employee contract information** (when more than one bargaining unit for each category, use average):

Question	**Police**	**Fire**	**Other Contract**	**Non-Contract**
Year of last salary increase	CY24	CY22-CY23	CY2022	CY2022
Average total cost percentage increase	3.0%	3.0%	2.0%	2.0%
Last contract settlement date	Various	Various	Various	[redacted]
Contract expiration date	7/31/2024	12/31/2023	Various	[redacted]

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

2. **Explain, if any, actions that have been taken or are under consideration for the Application Year:**

Action	Police	Fire	Other Contract	Non-Contract
Furloughs (describe below)				
Wage Freezes (describe below)				
Layoffs (describe below)				

D. Tax Enforcement Practices:

Question		Yes	No
1. Did the municipality complete its accelerated tax sale by December 31, if included in the 2025 budget? If not, please include a letter from the tax collector explaining why he/she failed to complete the sale in a timely manner and what the impacts were on cash flow and lost investment earnings.			x
2. When was the last foreclosure action taken or tax assignment sale held?	Date:	11/29/2018	
3. On what dates were tax delinquency notices sent out in 2024?	Date:	11/30/2024	
4. Date of last tax sale?	Date:	12/8/2024	

E. Specialized Service Delivery:

If the answer to either question is "Yes," provide (as an appendix) a cost justification for maintaining the service without changes.

Service	Yes	No
Sworn police or firefighters are used to handle emergency service call-taking and dispatch (in lieu of civilians).		x
The municipality provides rear-yard solid waste collection through the budget.		x

F. Other Financial Practices

1. Amount of interest on investment earned in:

2023	$1,399,955	2024	$1,208,987	Anticipated Application Year:	$1,200,000

2. List the instruments in which idle funds are invested:

3. What was the average return on investments during 2024?	3.6%
4. Left Blank Intentionally	
5. The name and firm of the municipality's auditor?	Wielkotz & Company LLC
6. When was the last time the municipality changed auditors?	2019

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

G. Status of Collective Negotiation (Labor) Agreements: List each labor agreement by employee group, contract expiration date, and the status of negotiations of expired contracts.

Employee Group	Expiration Date	Status of Negotiations of Expired Agreement	
PBA - Paterson Police PBA, Local #1	8/31/2024	Pending – in negotiations	
SOA - Paterson Police PBA, Local #1A	8/31/2024	Pending – in negotiations	
DPW Blue – AFSCME, Local 2272	12/31/2026		
DPW Supervisors – AFSCME, Local 3474	12/31/2026		
Library Supervisors – AFSCME, Local 3474B	12/31/2026		
Library – AFSCME, Local 2903	12/31/2026		
White Collar Supervisors – AFSCME, Local 3474A	12/31/2026		
White Collar – AFSCME, Local 3724	12/31/2022	Pending – in negotiations	
Police Motor Pool – CWA, Local 463	6/30/2023	Pending – in negotiations	
Firefighters – Paterson Firefighters Association	12/31/2023	Pending – in arbitration over final CBA	
Fire Deputy Chiefs, Battalion Chiefs, Captains – Paterson Fire Officers Association	12/31/2023	Pending – in negotiations	
Health – AFSCME, Local 430	12/31/2023	Pending – in negotiations	
Law – Teamsters, Local 97	12/31/2023	Pending – in negotiations	
Crossing Guards – United Service Workers IUJAT, Local 74	6/30/2024		
Dispatcher/Telecommunications – Teamsters, Local 125	6/30/2024	Pending - Impasse	

H. Tax Abatements. Please provide a detailed discussion of any short-term or long-term tax abatements that are currently in place or are currently being negotiated, including the following information:

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

Project Name/Property	Type of Project	2024 PILOT Billing	2024 Assessed Value	2024 Taxes If Billed in Full at 2023 Total Tax Rate	Term of Tax Abatement
Heritage Alexander Hamilton	PILOT	$150,000	25,016,200.00	$1,220,790	99 Years
Brooks Sloate	PILOT	$122,398	$11,760,000.00	$486,158.40	15 Years
Congdon Mills	PILOT	$82,367	$3,736,200 00	$154,454.51	25 Years
Seniors Tower Paterson	PILOT	$100,000.00	$6,632,000.00	$274,166.88	30 Years
INCCA-Triangle Village	PILOT	$195,922 00	$14,561,600.00	$601,976.54	50 Years
Jackson Slater/Martin DePorres	PILOT	$222,499.00	$4,160,000.00	$171,974.40	50 Years
Madison Ave Apts	PILOT	$209,533.00	$6,926,200.00	$286,329.11	50 Years
Paterson Housing Authority	PILOT	$86,619.00	$123,984,200.00	$5,125,506 83	Var Abate
Great Falls	PILOT	$246,048.00	$7,928,200.00	$327,751.79	20 Years
446-460 E 19th St	PILOT	$42,671.00	$2,985,900.00	$123,437.11	30 Years
Belmont/McBride Towers	PILOT	$68,034.00	$4,605,300.00	$190,383.10	30 Years
Hope '98 N Main St Scattered	PILOT	$102,215.00	$8,762,700.00	$362,250.02	30 Years
Hope '98 Beech St	PILOT	$36,165.00	$2,304,800.00	$95,280.43	30 Years
Hope '98 Van Houten St	PILOT	$46,377.00	$4,030,200.00	$166,608.47	30 Years
Rising Dove Senior Apts	PILOT	$33,250.00	$5,076,100.00	$209,845.97	40 Years

Project Name/Property	2024 Assessed Value	Taxes If Billed in Full at Total Tax Rate
JCM 15-27 ARLINGTON LLC	$51,300.00	$51,300.00
JCM 14-20 ARLINGTON LLC	$84,100.00	$84,100.00
22-28 ARLINGTON CV20 LLC	$69,000.00	$229,000.00
JCM INVESTORS 1012, LLC	$20,500.00	$20,500.00
251 5TH AVENUE	$57,600.00	$57,600.00
HAUS MANAGEMENT GROUP LLC	$85,400.00	$229,800.00
HAUS MANAGEMENT GROUP LLC	$45,900.00	$46,900.00
HAUS MANAGEMENT GROUP LLC	$495,000.00	$991,800.00
326-332 E 16TH STREET, LLC	$105,600.00	$138,700.00
289 E 17TH STREET, LLC	$11,900.00	$11,900.00
289 E 17TH STREET, LLC	$58,000.00	$116,100.00
JCM INVESTORS 1012, LLC	$232,200.00	$232,200.00
JCM INVESTORS 1012, LLC	$21,900.00	$216,900.00
198-200 HARRISON GFSE20, LLC	$21,900.00	$216,900.00
425-431 11TH AVE GFSE20, LLC	$112,700.00	$112,700.00
SC AUCTION HOLDINGS, LLC	$174,400.00	$284,400.00
210-220 GOVERNOR, LLC	$47,600.00	$47,600.00
210-220 GOVERNOR, LLC	$18,700.00	$18,700.00
210-220 GOVERNOR, LLC	$29,000.00	$29,000.00
210-220 GOVERNOR, LLC	$28,700.00	$28,700.00
JCM 196 ROSA GRAHAM, LLC	$24,500.00	$24,500.00
JCM INVESTORS 1012, LLC	$21,600.00	$25,400.00
JCM INVESTORS 1012, LLC	$35,800.00	$44,100.00
FLORIO ENTERPIRSES, LLC	$243,600.00	$243,600.00
FLORIO ENTERPIRSES, LLC	$74,700.00	$74,700.00
SILK CITY DEVELOPMENT, LLC	$17,300.00	$17,300.00
359-367 HAMILTON CV 2019, LLC	$150,000.00	$200,000.00
FLORIO ENTERPIRSES, LLC	$22,700.00	$22,700.00
FLORIO ENTERPIRSES, LLC	$22,700.00	$22,700.00
FLORIO ENTERPIRSES, LLC	$22,700.00	$22,700.00
40 12th AVENUE HOLDINGS, LLC	$33,500.00	$33,500.00
JCM 47-49 GODWIN,LLC	$27,800.00	$27,800.00
100 CARROLL STREET CV BRIDGE, LLC	$23,400.00	$23,400.00
146-152 HAMILTON, LLC	$21,600.00	$21,600.00

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146-152 HAMILTON, LLC	$21,600.00	$21,600.00
146-152 HAMILTON, LLC	$21,600.00	$21,600.00
146-152 HAMILTON, LLC	$21,600.00	$21,600.00
144-155 FAIR STREET DEV, LLC	$99,600.00	$99,600.00
JCM 116-118 FAIR STREET, LLC	$70,500.00	$89,900.00
JCM 118 HAMILTON, LLC	$23,700.00	$23,700.00
SAFI, LLC	$134,600.00	$134,600.00
370 BROADWAY, LLC	$314,000.00	$1,064,000.00
370 BROADWAY, LLC	$213,200.00	$213,200.00
370 BROADWAY, LLC	$155,300.00	$155,300.00
370 BROADWAY, LLC	$179,400.00	$204,600.00
FLORIO ENTERPRISES	$129,500.00	$129,500.00
39-43 16TH LLC	$54,700.00	$71,100.00
JCM INVESTORS 1012, LLC	$4,700.00	$4,700.00
JCM INVESTORS 1012, LLC	$13,700.00	$45,700.00
JCM INVESTORS 1012, LLC	$6,800.00	$6,800.00
PARK AVENUE RENTALS, LLC	$41,000.00	$46,500.00
PARK AVENUE RENTALS, LLC	$40,600.00	$46,500.00
PARK AVENUE RENTALS, LLC	$121,800.00	$46,100.00
94-96 16TH AVENUE GFSE20, LLC	$16,400.00	$16,400.00
94-96 16TH AVENUE GFSE20, LLC	$17,500.00	$17,500.00
77-91 PARK AVENUE BRIDGE, LLC	$41,600.00	$41,600.00
77-91 PARK AVENUE BRIDGE, LLC	$76,900.00	$41,600.00
77-91 PARK AVENUE BRIDGE, LLC	$76,900.00	$76,900.00
FABIAN-ALEXANDRIA, LLC	$1,241,200.00	$3,637,700.00
111 WASHINGTON STREET REALTY, LLC	$148,000.00	$172,000.00
114-118 ELLISON ST. PROJECT, LLC	$467,200.00	$1,260,000.00
162 MAIN, LLC	$196,900.00	$1,325,000.00
75-81 ELLISON STREET	$406,900.00	$3,414,500.00
165-169 BARCLAY STREET, LLC	$132,000.00	$142,000.00
STILL OWNED BY ST. JOE'S, TRANSFERRING	$62,500.00	$62,500.00
BARCLAY URBAN RENEWAL, LLC	$25,000.00	$25,000.00
/JCAL DEVELOPMENT GROUP	$24,200.00	$24,200.00
BARCLAY URBAN RENEWAL, LLC	$99,200.00	$99,200.00
BARCLAY URBAN RENEWAL, LLC	$134,700.00	$134,700.00
BARCLAY URBAN RENEWAL, LLC	$125,000.00	$125,000.00
BARCLAY URBAN RENEWAL, LLC	$62,500.00	$62,500.00

BARCLAY URBAN RENEWAL, LLC	$97,700.00	$97,700.00
BARCLAY URBAN RENEWAL, LLC	$13,300.00	$13,300.00
BARCLAY URBAN RENEWAL, LLC	$51,800.00	$51,800.00
BARCLAY URBAN RENEWAL, LLC	$24,100.00	$24,100.00
ABBY 2012, LLC	$32,000.00	$32,000.00
ABBY 2012, LLC	$77,400.00	$77,400.00
LARAMA HOMES REALTY, LLC	$48,300.00	$48,300.00
LARAMA HOMES REALTY, LLC	$50,500.00	$50,500.00
859 MAIN STREET, LLLC	$35,200.00	$35,200.00
859 MAIN STREET, LLC	$158,800.00	$158,800.00
859 MAIN STREET, LLC	$79,400.00	$79,400.00
ABUROUMI, MAHMOND	$158,800.00	$158,800.00
ABUROUMI, MAHMOND	$79,400.00	$79,400.00
859 MAIN STREET, LLLC	$32,100.00	$32,100.00
STRAIGHT STREET PROPERTIES, LLC	$69,400.00	$79,400.00
STRAIGHT STREET PROPERTIES, LLC	$74,100.00	$84,100.00
STRAIGHT STREET PROPERTIES, LLC	$337,100.00	$347,100.00
STRAIGHT STREET PROPERTIES, LLC	$62,500.00	$72,500.00
STRAIGHT STREET PROPERTIES, LLC	$62,500.00	$72,500.00
STRAIGHT STREET PROPERTIES, LLC	$62,500.00	$72,500.00
PATERSON MEDICAL PLAZA	$342,700.00	$367,700.00
PATERSON MEDICAL PLAZA	$171,050.00	$171,050.00
STRAIGHT STREET PROPERTIES, LLC	$101,800.00	$101,800.00
STRAIGHT STREET PROPERTIES, LLC	$62,200.00	$62,200.00
216-224 SPRING STREET HOLDINGS, LLC	$34,000.00	$41,300.00
216-224 SPRING STREET HOLDINGS, LLC	$45,000.00	$62,200.00
216-224 SPRING STREET HOLDINGS, LLC	$36,800.00	$134,300.00
216-224 SPRING STREET HOLDINGS, LLC	$45,300.00	$53,800.00
188-200 21ST STREET, LLC	$211,100.00	$755,600.00
188-200 21ST STREET, LLC	$243,100.00	$690,600.00
RAMADY REALTY, LLC	$506,600.00	$729,000.00
941 MAIN STREET, LLC	$157,200.00	$157,200.00
941 MAIN STREET, LLC	$78,600.00	$78,600.00
941 MAIN STREET, LLC	$58,000.00	$71,400.00
BUFFALO & MAIN, LLC	$738,300.00	$738,300.00
BUFFALO & MAIN, LLC	$79,400.00	$79,400.00
BUFFALO & MAIN, LLC	$152,400.00	$152,400.00

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1010 SOUTH PATERSON PLAZA, LLC	$50,200.00	$442,700.00
1010 SOUTH PATERSON PLAZA, LLC	$118,700.00	$145,200.00
1010 SOUTH PATERSON PLAZA, LLC	$58,800.00	$72,100.00
1010 SOUTH PATERSON PLAZA, LLC	$58,400.00	$72,100.00
1010 SOUTH PATERSON PLAZA, LLC	$158,800.00	$722,400.00
1010 SOUTH PATERSON PLAZA, LLC	$158,800.00	$882,900.00
GAETA CLASS RECYCLING CENTER, LLC	$45,900.00	$48,100.00
GAETA CLASS RECYCLING CENTER, LLC	$33,900.00	$33,900.00
GAETA CLASS RECYCLING CENTER, LLC	$34,200.00	$34,200.00
GAETA CLASS RECYCLING CENTER, LLC	$153,400.00	$242,000.00
BEDKAS REALTY, LLC	$600,000.00	$2,311,300.00
SEVAN ASSOCIATES	$77,300.00	$77,300.00
SEVAN ASSOCIATES	$41,400.00	$41,400.00

H (cont'd) Tax Abatements - **5 YEAR EOA ABATEMENT**

Project Name/Property	2023 Assessed Value	Taxes If Billed in Full at Total Tax Rate
SILK CITY DEVELOPMENT, LLC	$28,200.00	$91,900.00
SILK CITY DEVELOPMENT, LLC	$35,400.00	$101,200.00
SILK CITY DEVELOPMENT, LLC	$9,900.00	$43,600.00
JCM PROPERTIES, LLC	$6,300.00	$79,800.00
JCM PROPERTIES, LLC	$7,300.00	$92,300.00
JCM PROPERTIES, LLC	$7,300.00	$92,300.00
JCM INVESTORS 1012, LLC	$18,300.00	$18,300.00
SILK CITY DEVELOPMENT	$14,400.00	$68,900.00
SILK CITY CV IV, LLC	$13,900.00	$140,000.00
SILK CITY DEVELOPMENT	$16,200.00	$60,000.00
JCM PROPERTIES XIV, LLC	$16,200.00	$25,300.00
JCM PROPERTIES, LLC	$25,300.00	$81,300.00
SCDH II DCV 2019, LLC	$17,000.00	$136,100.00
SILK CITY CV III	$17,100.00	$150,100.00
JCM PROPERTIES XIX	$16,300.00	$70,700.00
SILK CITY DEVELOPMENT, LLC	$22,900.00	$113,000.00
SILK CITY DEVELOPMENT, LLC	$29,300.00	$149,700.00
JCM INVESTORS 1012, LLC	$45,900.00	$58,200.00
JCM PROPERTIES XIV, LLC	$25,500.00	$106,000.00
PARAGON NJ PROPERTIES, LLC	$22,400.00	$22,400.00

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TORIBIO, ILVIN, & TORRES, JIMENEZ	$20,500.00	$20,500.00
JCM 2019N CV1	$12,500.00	$12,500.00
PARAGON NJ PROPERTIES	$8,200.00	$8,200.00
SILK CITY DEVELOPMENT, LLC	$20,800.00	$94,900.00
SILK CITY DEVELOPMENT, LLC	$20,100.00	$20,100.00
SILK CITY DEVELOPMENT, LLC	$20,800.00	$146,700.00
JCM PROPERTIES XIV, LLC	$15,200.00	$102,200.00
SILK CITY DEVELOPMENT, LLC	$14,600.00	$26,600.00
SILK CITY DEVELOPMENT, LLC	$19,500.00	$59,400.00
ASHLEY & NICHOLAS VERTEUIL	$43,800.00	$303,000.00
TOCAS-CHAVEZ, OMAR	$33,500.00	$168,200.00
BREA KIRZZARYS A & BURGOS DIOGENES	$31,900.00	$31,900.00
VRAPI, SKENDER & VRAPI, ALBANA	$53,000.00	$189,200.00
JCM INVESTORS 1012, LLC	$36,600.00	$208,200.00
JCM PROPERTIES VIII, LLC	$36,600.00	$198,700.00
AZ PROMISE, LLC	$43,300.00	$154,900.00
MICHAEL BUENO	$46,100.00	$196,500.00
JCM PROPERTIES XV11	$39,100.00	$118,300.00
OXFORD HOMES, LLC	$33,300.00	$33,300.00
OXFORD HOMES	$112,600.00	$145,900.00
SCDH II CV II 2019, LLC	$29,800.00	$139,300.00
PENA NUNEZ, CARLOS	$56,300.00	$201,700.00
COMMUNITY ASSET PREVENTION CORP	$34,800.00	$151,500.00
MOHAMMED T. ISLAM	$42,200.00	$52,600.00
JCM PROPERTIES XIV, LLC	$42,400.00	$159,800.00
GOSWAMI, KRISHNA & GANESH CHANDRA	$42,200.00	$88,900.00
DISCOVER REALTY CORP	$41,100.00	$153,100.00
LANTIGUA, ANA & FANA, ANTONIO	$52,300.00	$52,300.00
ABUROUMI, MAHMOUD	$75,000.00	$418,600.00
WAYNE AVE REALTY, LLC	$55,800.00	$362,600.00
REDWOOD PROPERTY, LLC	$42,200.00	$112,200.00
ARAFAT, KAZI EASIR	$35,400.00	$35,400.00
NEW JERSEY HOLDING VI, LLC	$35,400.00	$35,400.00
72 LAAUWE AVE, LLC	$19,000.00	$19,900.00
SILK CITY DEVELOPMENT	$58,700.00	$188,700.00
NAZIRI, TILA AND HAJI	$40,700.00	$150,300.00
RAPAIC, MILAN	$82,100.00	$183,600.00

ABRANTES, ROBERTO C. & JENNY	$81,300.00	$162,300.00
RAMIREZ, JACINTO	$79,600.00	$196,500.00
ESPINAL, HECTOR & LOZADA, MAIRNE	$77,900.00	$221,000.00
SANCHEZ-VENEGAS, MERCELINO E	$75,400.00	$178,000.00
RODRIGUEZ, JERRY	$94,000.00	$218,800.00
CUELLAR, DENNIS	$83,800.00	$284,300.00
SILK CITY DEVELOPMENT & RESTORATION	$162,600.00	$162,600.00
HIRSCH, CHARLES E & NORMA B DBA WAITE STREET ASSOCIATES, LLC	$3,146,300.00	$5,455,900.00
RODRIGUEZ, ALESST & NUNENEZ A.A. JR.	$57,600.00	$181,200.00
NESSA BUILDERS	$59,000.00	$59,000.00
BENZAN AYBAR, JAVIER	$52,200.00	$165,300.00
PENA, MARIE A.	$62,100.00	$242,900.00
VERA CRUZ	$46,100.00	$59,600.00
SILVA, GLADYS & PAULO	$47,300.00	$165,000.00
ENSUNCHO, WINSTON	$46,100.00	$111,700.00
POMPEY, TERRANCE	$29,000.00	$132,000.00
LLANOS MESTANZA, IVAN	$56,900.00	$196,400.00
111 E 22ND ST, LLC	$51,800.00	$51,800.00
BRITO, MIGUEL A & ANTHONY SOTO	$55,600.00	$189,300.00
HAYDEE ESTEVEZ	$58,700.00	$167,300.00
LOPEZ, RUDY	$47,700.00	$227,200.00
337 9TH AVENUE LLC	$50,000.00	$50,000.00
337 9TH AVENUE LLC	$50,000.00	$50,000.00
337 9TH AVENUE LLC	$50,000.00	$50,000.00
221-223 EASAT 15TH STREET, LLC	$60,000.00	$60,000.00
239 17TH, LLC	$80,600.00	$80,600.00
SILK CITY DEVELOPMENT, LLC	$27,200.00	$64,600.00
JCM PROPERTIES XIV, LLC	$38,100.00	$169,300.00
406 12TH AVENUE, LLC	$26,100.00	$261,100.00
PLACERES, EDWIN & LAURIE	$21,500.00	$85,200.00
JCM INVESTORS 1012 LLC	$23,600.00	$117,400.00
HADJIYSKI, RAMIZ	$21,600.00	$268,100.00
JCM INVESTORS 1012, LLC	$18,999.00	$121,797.00
VAN BLARCOM ST, LLC	$30,000.00	$30,000.00
JCM PROPERTIES XIV, LLC	$23,600.00	$23,600.00
3KASBOYS, LLC	$23,600.00	$23,600.00

JCM INVESTORS 1012, LLC	$17,600.00	$17,600.00
SILK CITY DEVELOPMENT I, LLC	$23,600.00	$23,600.00
JCM PROPERTIES XIX	$16,300.00	$70,700.00
SILK CITY DEVELOPMENT II LLC	$15,100.00	$15,100.00
PATERSON FALLS REALTY GROUP, LLC	$21,400.00	$21,400.00
PAT 2020 I, LLC	$21,900.00	$21,900.00
3 KASBOYS, LLC	$17,500.00	$17,500.00
FVM HOLDINGS, LLC	$46,600.00	$46,600.00
150 LAWRENCE HOLDING, LLC	$101,400.00	$101,400.00
SILK CITY CVIII	$21,500.00	$21,500.00
UNITED ASSETS M CV LLC	$23,000.00	$161,900.00
JCM XXI CARROLL GROUP CV20, LLC	$21,900.00	$182,600.00
SILK CITY DEVELOPMENT, LLC	$17,100.00	$30,900.00
460 EAST 24TH STREET, LLC	$36,500.00	$36,500.00
WILLIAMS, TENECIA	$59,000.00	$146,400.00
MORIAMA SOTO	$52,300.00	$124,000.00
MICHAEL PEREZ	$52,300.00	$124,000.00
TOMCZYK, PAWEL	$41,900.00	$200,000.00
PATERSON FALLS REALTY GROUP, LLC	$33,000.00	$33,000.00
478-480 11TH AVENUE, LLC	$51,400.00	$203,400.00
DEDIOS ALMONTE, JUAN	$44,100.00	$231,100.00
UNITED ASSETS MANAGEMENT CV, LLC	$55,600.00	$127,300.00
SILK CITY CVV 2019, LLC	$41,100.00	$124,200.00
SILK CITY SV II, LLC	$35,300.00	$120,800.00
UNITED ASSETS MANAGEMENT, LLC	$42,200.00	$42,200.00
NORTHEAST REALTY & MNGT, LLC	$54,400.00	$122,700.00
PRFG FORTE 79 CV20, LLC	$47,400.00	$60,400.00
JCM PROPERTIES, LLC	$27,800.00	$27,800.00
JCM XXI CARROLL GROUP CV20 LLC	$26,300.00	$173,200.00
JCM PROPERTIES XVII, LLC	$31,600.00	$31,600.00
JCM PROPERTIES XVII, LLC	$21,600.00	$31,700.00
PARAGON NJ PROPERTIES LLC	$10,600.00	$10,600.00
SILK CITY CV IV	$17,000.00	$18,100.00
SILK CITY DEVELOPMENT, LLC	$17,000.00	$83,900.00
SILK CITY CVV 2019, LLC	$53,800.00	$53,800.00
SILK CITY DEVELOPMENT, LLC	$17,200.00	$83,400.00
JCM PROPERTIES XVII	$19,400.00	$88,400.00

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SILK CITY DEVELOPMENT LLC	$17,200.00	$17,200.00
JCM INVESTORS 1012, LLC	$155,300.00	$1,179,200.00
JCM XXI CARROLL GROUP CV20 LLC	$20,800.00	$68,000.00
JCM XXI CARROLL GROUP CV20 LLC	$20,800.00	$68,000.00
JCM XXI CARROLL GROUP CV20 LLC	$20,800.00	$68,000.00
JCM INVESTORS 1012, LLC	$81,600.00	$172,000.00
SILK CITY DEVELOPMENT	$20,700.00	$20,700.00
JCM CONDO GROUP CV 2019, LLC	$22,700.00	$22,700.00
SILK CITY CV IV, LLC	$21,900.00	$21,900.00
SILK CITY DEVELOPMENT, LLC	$21,200.00	$141,100.00
SILK CITY DEVELOPMENT II, LLC	$42,600.00	$51,000.00
SILK CITY DEVELOPMENT, LLC	$21,300.00	$79,800.00
JCM PROPERTIES XIV, LLC	$21,300.00	$59,700.00
PARAGON NJ PROPERTIES, LLC	$22,700.00	$22,700.00
CORE PARTNERS 1012, LLC	$21,900.00	$21,900.00
JCM INVESTORS 1012, LLC	$21,600.00	$147,900.00
JCM INVESTORS 1012, LLC	$22,000.00	$22,000.00
SILK CITY DEVELOPMENT, LLC	$22,300.00	$104,600.00
SILK CITY DEVELOPMENT I, LLC	$21,400.00	$94,700.00
JCM PROPERTIES XVI, LLC	$19,300.00	$91,600.00
SILK CITY DEVELOPMENT, LLC	$20,500.00	$102,100.00
JCM INVESTORS 1012, LLC	$17,600.00	$59,300.00
JCM INVESTORS 1012, LLC	$14,700.00	$30,300.00
SILK CITY DEVELOPMENT, LLC	$16,500.00	$124,900.00
BKS REALTY, LLC	$144,400.00	$590,000.00
JCM INVESTORS 1012, LLC	$43,000.00	$43,000.00
BASCOM CORP	$21,600.00	$21,600.00
JCM CONDO GROUP CV 2019 LLC	$24,700.00	$24,700.00
84-86 AUBURN STREET, LLC	$27,600.00	$116,600.00
SILK CITY CV III	$21,600.00	$21,600.00
SILK CITY DEVELOPMENT, LLC	$39,200.00	$39,800.00
22 PATERSON, LLC	$57,600.00	$72,200.00
LB PROPERTIES HOLDINGS, LLC	$54,800.00	$226,400.00
SILK CITY DEVELOPMENT & RESTO, LLC	$50,000.00	$50,000.00
COURTNEY PARKS	$50,000.00	$147,600.00
GABO INVESTMENTS, LLC	$51,700.00	$208,100.00
JCM PROPERTIES XVII	$38,300.00	$120,700.00

736 EAST 28TH STREET, LLC	$65,000.00	$65,000.00
JCM INVESTORS 1012, LLC	$20,300.00	$20,300.00
VALDEZ, ESTEFANI	$53,000.00	$274,300.00
ABL ONE PATERSON E VENTURES, LLC	$52,900.00	$247,100.00
JC FAMILY GROUP, LLC	$59,600.00	$59,600.00
GUTIERREZ, CHRISTINE	$15,800.00	$170,100.00
JCM CONDO GROUP CV 2019, LLC	$17,300.00	$17,300.00
PIMIENTA, YAMIL F.	$16,800.00	$118,500.00
LOPEZ JR., JOSE R.	$25,300.00	$42,100.00
JCM INVESTORS 1012, LLC	$18,200.00	$81,100.00
HOLMES, TYSEME J.	$20,800.00	$167,600.00
BASCOM CORP	$23,000.00	$23,000.00
SILK CITY CV II, LLC	$26,200.00	$138,600.00
JCM PROPERTIES XV111	$24,000.00	$172,100.00
SILK CITY CVV 2019, LLC	$21,600.00	$21,600.00
SILK CITY CV II, LLC	$21,500.00	$91,900.00
SCDHII CV III 2019, LLC	$21,600.00	$93,100.00
TETRAD INVESTMENTS, LLC	$22,100.00	$22,100.00
PARAGON NJ PROPERTIES, LLC	$15,300.00	$15,300.00
JCM 2019 CVI, LLC	$19,400.00	$138,000.00
JCM 2019 CVI, LLC	$20,900.00	$20,900.00
JCM INVESTORS FK5, LLC	$567,000.00	$768,800.00
SILK CITY DEVELOPMENT, LLC	$21,600.00	$74,800.00
JCM INVESTOR FK5, LLC	$79,900.00	$561,300.00
GABO INVESTMENTS, LLC	$17,500.00	$153,400.00
SHALATI, FADI	$76,100.00	$146,600.00
5 COLT STREET, LLC	$377,000.00	$3,012,900.00
218 REALTY, LLC	$181,200.00	$400,000.00
42 BROADWAY, LLC	$242,300.00	$1,250,700.00
302-308 MAIN STREET, LLC	$336,000.00	$997,200.00
VIERA, JIOVANEE P.	$15,500.00	$173,200.00
28 MARSHALL STREET, LLC	$42,000.00	$450,000.00
35 HOXEY STREET, LLC	$42,600.00	$42,600.00
EYAD, ASDELAZIZ	$64,500.00	$347,700.00
BIJELONIC, NEDELJKO	$59,300.00	$161,200.00
JAVIER & BANESA GARCIA	$50,600.00	$50,600.00
60-62 CARLISLE AVENUE, LLC	$62,000.00	$62,000.00

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NASSIRY, MOHAMHAD & IZADMEHR, BAHMAN	$171,400.00	$171,400.00
S.A. BELKYS HOMES, LLC	$35,500.00	$35,500.00
AMU, ABDUL	$43,800.00	$43,800.00
5RG REALTY, LLC	$176,500.00	$226,600.00
KENNEDY, JASMINE	$31,400.00	$117,300.00
258-262 ATLANTIC STREET, LLC	$77,600.00	$459,900.00
161 BLOOMFIELD AVENUE, LLC	$63,800.00	$63,800.00
5RG REALTY, LLC	$364,600.00	$2,978,700.00
311-313 MARSHALL STREET	$130,600.00	$243,900.00
WALGREENS PAT RX DEV	$1,103,100.00	$1,103,100.00
ABUROUMI, MAHMOUD	$71,200.00	$489,400.00
ABUROUMI, MAHMOUD	$69,200.00	$69,200.00
JAHAD EMAN	$24,900.00	$24,900.00
348-358 STRAIGHT ST, LLC	$708,800.00	$708,800.00
HUTCHINSON, JOSHUA	$17,300.00	$119,100.00
44 BEECH STREET, LLC	$1,634,200.00	$9,210,900.00
NJ PREMIER PROPERTY, LLC	$17,500.00	$135,100.00
JCM INVESTORS XVIII, LLC	$41,000.00	$48,800.00
JCM INVESTORS XIX, LLC	$21,600.00	$21,600.00
JCM INVESTORS 1012, LLC	$21,400.00	$55,500.00
ACEKS PROPERTY MANAGEMENT, LLC	$628,000.00	$1,560,400.00
SOLENNY AVINODER VARGS	$21,900.00	$171,100.00
LIAQUAT, SHUWAIB & CHOWDURY, NISHAT	$38,200.00	$207,800.00
374 PAXTON, LLC	$62,600.00	$62,600.00
GARCIA, CARLOS & VERONICA, KARLA	$57,100.00	$57,100.00
YASSEN, LLC	$88,500.00	$692,500.00
ABUROUMI, MAHMOUD & ISMAT	$55,800.00	$55,800.00
ABUROUMI, MAHMOUD & ISMAT	$257,600.00	$257,600.00
ABUROUMI, MAHMOUD & ISMAT	$77,600.00	$77,600.00
AMMAR, BASEM	$62,100.00	$181,200.00
17 MICHIGAN REALTY, LLC	$124,400.00	$245,000.00
62 GOULD AVENUE, LLC	$50,200.00	$60,200.00
Z & S DEVELOPERS	$56,250.00	$56,250.00
Z & S DEVELOPERS	$56,250.00	$56,250.00
33-35 LLC	$61,800.00	$191,800.00
GADALLA HISHAM	$51,900.00	$219,800.00
ABOROUMI, MAHMOUD	$45,600.00	$176,000.00

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GAETA	$537,900.00	$1,865,700.00
ABDERABBO, ABDALLAH, REBHI, NPORA, INC	$152,400.00	$580,200.00
GARBER, MUSTAFA	$170,000.00	$220,000.00
205 PENNSYLVANIA PROPERTY MGT	$286,800.00	$286,800.00
DINGMANS PATERSON REALTY, LLC	$89,300.00	$89,300.00
OLIVERA, ARIEL	$95,500.00	$190,100.00
Z & S, LLC	$83,500.00	$83,500.00
SOLANO, JAVIER	$83,800.00	$83,800.00
6130 WASHINGTON STREET REALTY CORP	$511,400.00	$895,400.00
PARAGON NJ PROPERTIES, LLC	$51,600.00	$51,600.00
BEM PROPERTIES	$49,900.00	$164,700.00
ABREU, FRANCISCO	$56,600.00	$56,600.00
C & D CONSTRUCTION	$54,900.00	$54,900.00
NA QWAN, DONALD AND KENNISA	$45,700.00	$45,700.00
HICIANO, A & HENRIQUEZ, BRADY & JEAN c	$69,200.00	$226,000.00
KHALAF, ADEL	$30,100.00	$30,100.00
ROSARIO, LYDIA	$37,900.00	$37,900.00
CHEATOM, LASHAWN	$37,900.00	$37,900.00
FERMIN, WILTON & TAMARA	$30,100.00	$30,100.00
MCCOY, BRANDY	$35,400.00	$35,400.00
ABDULAZEEZ, SAMEH	$49,600.00	$49,600.00
MONSTASER, ABDELGHANI	$46,050.00	$239,750.00
FAWZI, ABDELGANI	$46,050.00	$46,050.00
LANDRON, ROBERTO	$76,500.00	$268,600.00
ALMUKHTAR, NASSIR	$43,500.00	$43,500.00
RIJO, MARIO C.	$67,500.00	$168,200.00
NEW K REALTY	$41,200.00	$41,200.00
CARRASCO, DARIS	$86,800.00	$208,700.00
RAMIREZ, CARLOS	$87,800.00	$249,800.00
EC PROPERTIES HOLDINGS, LLC	$23,100.00	$23,100.00
EC PROPERTIES HOLDINGS, LLC	$23,100.00	$23,100.00
CEDRO PROPERTIES	$117,600.00	$268,100.00
ALIALUDI, ABDALLAH A	$102,600.00	$298,200.00
BEM PROPERTIES	$65,000.00	$65,000.00
GABO INVESTMENTS, LLC	$35,000.00	$35,000.00
BROWN, TAMIKA & COOPER, SHARLYN	$120,300.00	$349,500.00
UNITED ASSET MANAGEMENT, LLC	$58,500.00	$259,300.00

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709 14TH AVENUE, LLC	$52,600.00	$52,600.00
205 EAST 32ND STREET ASSOCIATION, LLC	$125,000.00	$125,000.00
BETAR REALTY INC	$65,000.00	$65,000.00
SILK CITY DEVELOPMENT & RESTO, LLC	$49,500.00	$49,500.00
GABO INVESTMENTS	$45,900.00	$104,500.00
RESTREPO, IVAN H.	$63,000.00	$217,600.00
NK MADISON PROPERTY, LLC	$76,000.00	$443,000.00
GARDEN STATE PROPERTIES, LLC	$50,100.00	$305,600.00
KHALIFEH GROUP, LLC	$15,500.00	$130,800.00
GINAT, RONI	$427,500.00	$1,039,500.00
914 EAST 22ND STREET, LLC	$49,300.00	$51,800.00

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IX. A. List actions that limited Salary and Wage costs: i.e., layoffs, furloughs, freezes, contract concessions, etc.
(See item C-3 in the Local Finance Notice for details.)

S&W Line Item	Prior Year Actual	Application Year Proposed	Explanation of Change
All Departments & Statutory Agencies			Most nonessential vacant positions were removed from the CY25 spending plan. Any pre-approved waivers have been apportioned for the remaining nine months of CY25.
All Departments & Statutory Agencies			Preapproval of overtime by the Office of the Business Administrator.
All Departments & Statutory Agencies			Contract negotiations continue, but the City position is that increases are capped at 2% inclusive of all economic benefits, or are offset by long-term, structural changes.

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IX. B. List actions that limited or reduced Other Expense costs: i.e., reductions, changes, or elimination of services, procurement efficiencies, or restraint. Include changes in spending policies that reduce non-essential spending.

Line Item	Prior Year Actual	Application Year Proposed	Explanation of Change
All Departments and Statutory Agencies			All departments started the CY25 budget process with their baseline being the amount adopted for CY24, which already included cuts to spending.

IX. C. Evaluate existing local revenues as to whether the rates or collections can be increased or imposed, and if so, how changes will be implemented.

Local Revenues and services provided though the General/Current Fund	Check if services are provided	Are fees charged to cover the costs of the program?	If fees do not cover costs, what is the amount of subsidy?	If there is a subsidy, explain why fees cannot be increased to reduce or eliminate subsidy.
Recreation programs	☑	No	The net program services are covered by municipal budget.	The city's socioeconomic profile is below poverty. Thus, many of the residents who need recreation programs the most would be unable to participate if a fee were charged.
Sewer Fees	☑	Yes		
Water Fees	☐			
Swimming Pool	☑	No	The net program services are covered by municipal budget.	The city's socioeconomic profile is below poverty. Thus, many of the residents who have little to no access to private swimming pools would be unable to utilize city pools if a fee were charged.
Uniform Construction Code	☑	Yes		Statutory
Uniform Fire Code	☑	Yes		Statutory
Land Use Fees	☐			
Parking Fees	☐			
Beach Fees	☐			
Insert other local fees below:	☐			
Land Use Escrow fees for in-house staff	☑	Yes		Continuing to improve process to utilize escrow payments to fully cover review by ED staff.
Land Use Escrow fees for independent contractors	☑	Yes		Continuing to improve process to utilize escrow payments to fully cover expenses for board professionals.

X. Service Delivery

List all services that the municipality contracts to another organizations: i.e., shared services with another government agency, including formal and informal shared services, memberships in cooperative purchasing program, private (commercial), or non-profit organizations.

Type of Service	Name of Contracted Entity	Estimated Amount of Contract	Estimated Savings	Year Last Negotiated *(as applicable)*
THE PURCHASE OF COPY PAPER FOR VARIOUS DEPT. & DIV.	SOMERSET COUNTY COOPERATIVE PRICING BID #2, SOCCP OPEN END CONTRACT #CC-0059-23	$150,000 00 PER YR FOR 2 YRS	N/A	01/16/2024
TREE TRIMMING, PRUNING AND REMOVAL SERVICES	NEW JERSEY STATE CONTRACT NUMBER 18-DPP-00645	$200,000 00	N/A	01/16/2024
THE PURCHASE OF 20 MICROSOFT SURFACE PRO TABLETS AND ACCESSORIES	NEW JERSEY COOPERATIVE ALLIANCE CONTRACT # CK04-BERGEN COUNTY SUBCONTRACT # 22-24	$36,176 00	N/A	01/16/2024
THE PURCHASE OF FIREFIGHTER PROTECTIVE CLOTHING AND EQUIPMENT	NEW JERSEY STATE CONTRAT 17-FLEET-00811	$996,880.50	N/A	01/16/2024
MAINTENANCE OF THE RECORDING SYSTEM	NEW JERSEY STATE CONTRACT NUMBER A-83891	$42,203.00	N/A	01/16/2024
THE PUCHASE AND INSTALLATION OF A NEW LIFT AND ACCESSORIES	NEW JERSEY STATE CONTRACT # 22-FLEET-01983	$135,715.25	N/A	01/16/2024
ANNUAL SOFTWARE SERVICES RELATED TO THE ONLINE FORMS SYSTEM	COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY – BID 22-24	$17,666.37	N/A	02/14/2024
PHASE #2 OF TRAFFIC STRIPING ON ROADWAYS	MORRIS COUNTY COOPERATIVE PRICING COUNCIL CONTRACT #36	$200,000 00	N/A	02/14/2024
THE PURCHASE OF COMPUTERS AND ACCESSORIES	NEW JERSEY STATE CONTRACT A-89980	$23,483.60	N/A	02/14/2024
' THE PURCHASE AND INSTALLATION OF LIGHTS AND EQUIPMENT	NEW JERSEY STATE CONTRACT NUMBER 17 FLEET 00743	$116,398 16	N/A	02/14/2024
SOFTWARE SUPPORT SERVICES RELATED TO SDL SYSTEM	NEW JERSEY COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY-BID 22-24	$ 82,379 64	N/A	02/14/2024
THE PURCHASE OF LUMBER, INSTALLATION, HARDWARE, PAINT AND PAINT SUPPLIES	MORRIS COUNTY COOPERATIVE PRICING CONTRACT #10	$30,000.00	N/A	02/27/2024
MAINTENANCE SERVICES AT VARIOUS CITY PARKS	EDUCATIONAL SERICES COMMISSION OF NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 22/23-37	$58,800 00	MULTI-FIELD DISCOUNT OF $6,400.00	02/27/2024
THE PURCHASE OF TRAFFIC AND FIELD MARKING PAINT	MORRIS COUNTY COOPERATIVE PRICING CONTRACT #27	$60,000 00	N/A	02/27/2024
THE PURCHASE OF INDUSTRIAL SUPPLIES AND EQUIPMENT	NEW JERSEY STATE CONTRACT 19-FLEET-00677	$60,000 00	N/A	02/27/2024
THE PURCHASE OF FIRST RESPONDER EMERGENCY MEDICAL SUPPLIES AND EQUIPMENT	BERGEN COUNTY NEW JERSEY COOPERATIVE PURCHASING ALLIANCE # CK 04	$170,000.00	N/A	02/27/2024
ANNUAL HOSTING SERVICES RELATED TO THE SDL SYSTEM	COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY – BID 22-24	$50,629 28	N/A	03/12/2024
NETWORK SERVERS HARDWARE AND SOFTWARE MAINTENANCE AND SUPPORT SERVICES	COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY – BID 22-24	$30,000.00	N/A	03/12/2024
NETWORK SERVER HARDWARE, STORAGE AND ACCESSORIES	COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY – BID 22-24	$45,540.68	N/A	03/12/2024

TO PROVIDE 911 SYSTEM SOFTWARE SUPPORT AND REMOTE MONITORING	NEW JERSEY STATE CONTRACT NUMBER A-89325	$76,165.84	N/A	03/12/2024
THE PURCHASE OF RADIOS AND ACCESSORIES	NEW JERSEY STATE CONTRACT NUMBER 83909	$306,571.50	VARIOUS DISCOUNTS FROM 20% TO 25%	03/26/2024
THE PURCHASE AND INSTALLATION OF NETWORK UPGRADE	BERGEN COUNTY CO-OP BID #23-17	$76,691.00	DISCOUNT OF 20%	03/26/2024
THE PURCHASE AND NETWORK CONFIGURATION OF DELL COMPUTERS	BERGEN COUNTY CO-OP BID #23-17	$126,400.45	DISCOUNT OF 20% TO 50%	03/26/2024
8 SITE MICROWAVE CORE UPGRADES	NEW JERSEY COOPERATIVE PURCHASING ALLIANCE CONTRACT # CK04 SUBCONTRACT # 22-24	$272,951.61	N/A	03/26/2024
THE PUCHASE AND INSTALLATION OF FOUR MEDIUM SIZE SOLAR CAMERA TRAILERS AND ACCESSORIES	NEW JERSEY COOPERATIVE PURCHASEING ALLIANCE CONTRACT # CK04 SUBCONTRACT # 22-24	$245,255.47	N/A	03/26/2024
THE PUCHASE AND INSTALLATION OF A NEW LIFT AND ACCESSORIES	NEW JERSEY STATE CONTRACT # 22-FLEET-01983	$34,381.12	N/A	03/26/2024
THE PURCHASE OF AMMUNITION	NEW JERSEY STATE CONTRACT NUMBER 17-FLEET-00740	$61,091.50	N/A	03/26/2024
THE PURCHASE, INSTALL AND CONFIGURATION OF AN UNINTERRUPTIBLE POWER SUPPLY (UPS) SYSTEM	NEW JERSEY COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY-BID 22-24	$86,323 10	N/A	04/09/2024
THE PURCHASE AND INSTALLATION OF STORAGE DEVICE AND NEW BACKUP SERVER	BERGEN COUNTY CO-OP BID# 23-17	$76,478.90	DISCOUNT OF 30%	04/09/2024
THE PURCHASE AND INSTALLATION OF PLAYGROUNDS EQUIPMENT FOR EASTSIDE PARK	EDUCATIONAL SERVICES COMMISSION OF NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 20/21-22	$216,610.52	N/A	05/16/2024
RESURFACING OF THE TRACK AT PATERSON BAUERLE STADIUM	EDUCATIONAL SERVICES COMMISSION OF NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 22/23-47	$354,140.00	N/A	05/16/2024
THE PURCHASE FO TRAFFIC SIGN MATERIALS	MORRIS COUNTY COOPERATIVE PRICING COUNCIL CONTRACT #28	$140,000.00	N/A	05/28/2024
THE PURCHASE OF LED SIGNAL INDICATION AND WARNING DEVICES	NEW JERSEY STATE CONTRACT NUMBER 24-FOOD-71856	$140,000 00	N/A	05/28/2024
THE PURCHASE AND INSTALLATION OF FENCE AT THE BACK ENTRANCE OF ROBERTO CLEMENTE PARK	MORRIS COUNTY COOPERATIVE PRICING CONTRACT #53	$55,969 44	N/A	07/01/2024
THE PURCHASE AND INSTALLATION OF FLOORING FOR THE THIRD AND FOURTH FLOOR AT THE MUNICIPAL COMPLEX	NEW JERSEY STATE CONTRACT NUMBER 23-FOOD-47764	$141,986.98	N/A	07/0/12024
THE PURCHASE OF THREE FORD VEHICLES	NEW JERSEY STATE CONTRACTS 17-FLEET-00241 AND T-2959 CONTRACT 40321	$161,260.00	N/A	07/16/2024
PREVENTIVE MAINTENANCE / REPAIR OF COMMUNICATIONS EQUIPMENT	MORRIS COUNTY COOPERATIVE PRICING	$46,000.00	N/A	08/20/2024
MONTHLY INSPECTION OF FUEL TANKS AT VARIOUS LOCATIONS THROUGHOUT THE CITY OF PATERSON	NEW JERSEY STATE CONTRACT NUMBER 17-X-22978, T-0849	$60,000.00	N/A	08/20/2024
THE PURCHASE AND INSTALLATION OF DURA FLOOR, CURBING AND BASE AT 21ST AVENUE PARK	EDUCATIONAL SERVICES COMMISSION OF NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 24/25-03	$97,070.00	N/A	08/20/2024

THE PURCHASE AND INSTALLATION OF PLAYGROUND EQUIPMENT AT 21ST AVENUE PARK	NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 24/25-01	$143,267.26	DISCOUNT OF $5,812 38	08/20/2024
PARTS AND REPAIRS OF LAWN AND GROUNDS EQUIPMENT	NEW JERSEY STATE CONTRACT NUMBER A-43031	$50,000 00	N/A	08/20/2024
THE PURCHASE AND INSTALLATION OF FLOORING FOR THE FIRST FLOOR, SECOND FLOOR, ERT DIVISION AND PROPERTY ROOM AT THE MUNICIPAL COMPLEX	NEW JERSEY STATE CONTRACT NUMBER 23-FOOD-47764	$96,614.88	N/A	08/20/2024
THE PURCHASE AND INSTALLATION OF RAISED FLOOR AT THE THIRD FLOOR TRAINING ROOM	EDUCATIONAL SERVICES COMMISSION CONTRACT HCESC-SER-20F	$157,465 00	N/A	08/20/2024
THE PURCHASE, INSTALLATION AND TRAINING OF GUNSHOT DETECTION TECHNOLOGY EQUIPMENT	NEW JERSEY COOPERATIVE PURCHASING ALLIANCE CONTRACT # CK04 SUBCONTRACT # 24-38	$265,774.23	N/A	08/20/2024
THE PURCHASE, INSTALLATION, CONFIGURATION, MAINTENANCE AND SUPPORT OF NETWORK HARDWARE	NEW JERSEY COOPERATIVE ALLIANCE, CK04-BERGEN COUNTY-BID 24-38	$44,615 44	N/A	09/17/2024
THE PURCHASE AND DELIVERY OF TWO AIR-FLO MODEL RL-SB-25 YARD REAR LOADER PACKER	EDUCATIONAL SERVICES COMMISSION OF NEW JERSEY CO-OP 65MCESCCPS BID # ESCNJ 23/24-04	$308,421.68	VARIOUS DISCOUNTS FROM 8% TO 10%	09/17/2024
THE PURCHASE AND INSTALLATION OF THE FENCE AT THE RECYCLING YARD	BERGEN COUNTY CO-OP BC-BID 24-07 CONTRACT NUMBER 25726	$203,500 00	N/A	09/17/2024
REPLACEMENT OF GAS PUMPS AND COMPLIANCE AND ENFORCEMENT RESOURCES	NEW JERSEY STATE CONTRACT NUMBER 17-X-22978, T-0849	$209,034 00	VARIOUS DISCOUNTS FROM 15% TO 39%	09/17/2024
THE PURCHASE, INSTALLATION AND MAINTENANCE OF CAMERAS AND SOFTWARE THROUGH THE CITY OF PATERSON	HUNTERDON COUNTY ESC COOPERATIVE PURCHASING CONTRACT # HCESC-CAT-22-09	$1,000,000.00	VARIOUS DISCOUNTS OF 2% TO 30%	10/15/2024

Section XI. Impact of Limited or No Aid Award

Describe (in detail) the impact of not being granted aid for the current fiscal year. Essential service needs should be given priority. List the appropriate category of impact if the aid is not received. Rank each item from both lists as to the order in which elimination will take place. If across-the-board cuts will be made, indicate under service. **For rank order purposes, consider the two sections as one list. The cuts outlined here are ones the municipality will make without a grant of aid.**

Rank Order	Department	# Of Layoffs	Effective Date	2023 Full-Time Staffing	2024 Full-Time Staffing	$ Amount to be Saved
1	City Wide Furlough (Except for all Public Safety department employees, uniformed and non-uniformed)	689 furloughed	7/1/2025 12/31/2025	689	689	Furlough 2 day per pay period: Avg. salary pp $40,000 means 5% reduction for 6 mo. or $1,000 pp $1,600,000 total savings
2	General Layoff	28 ($34,000) 18 ($50,000) 7 ($80,000) 3 ($100,000)	7/1/2025	1585	1585	Per 56 employees laid off, over a 5 month period, and after paying self-insured SUI $649,800 total savings, or avg. $4,834 pp
3	Furlough referenced above					The general government services, which cover the day-to-day operations in the City Clerk, City Council, Mayor's Office, Business Administration, Health & Human Services, Finance, DPW, Law, Economic Development, Municipal Court, Library, and Museum would be reduced dramatically. The "quality of life" services that provide garbage and recycling pickup, pick-up downed trees, repair broken street lights, provide health services for the indigent and elderly, etc would all be reduced to 95% of efficiencies.

If services will be reduced, describe the service, impact, and associated cost savings.

XII. Agreement to Improve Financial Position of Municipality

If aid is granted, the municipality will be required to submit to certain reporting conditions and oversight as authorized by law, and a new MOU will need to be signed. Please mark each box below indicating that the applicant understands and agrees to comply with these broad reporting and oversight provisions.

	Yes	No
1. Allow the Director of DLGS to assign management, financial, and operational specialists to assess your municipal operations.	X	
2. Implement actions directed by the Director to address the findings of DLGS staff.	X	
3. Enter into a new MOU and comply with all its provisions without exception.	X	

XIII. Certification of Past Compliance for Municipalities Currently Operating Under a Transitional Aid MOU:

The undersigned certifies that the municipality is in substantial compliance with the conditions and requirements of the 2024 MOU and is operating in good faith to correct those areas of noncompliance that have been identified.

Mayor: [signature] Date: 3/4/25

Chief Financial Officer: [signature] Date: 3/4/2025

Chief Administrative Officer: Jewel Thompson-Chin Date: 3/4/25

XIV. CAMPS Certification (County and Municipal Personnel System - Civil Service municipalities only)

For Civil Service municipalities, the undersigned, being knowledgeable thereof, hereby certify that the municipality has listed the names of all current civil service employees in NJ "CAMPS."

Human Resources or Personnel Director: [signature] Date: 3/4/2025

Chief Administrative Officer: Jewel Thompson-Chin Date: 3/4/25

Application Year: CY2025 / FY2026	Municipality:	County:

XV. CERTIFICATION OF APPLICATION FOR TRANSITIONAL AID

The undersigned acknowledges that the municipality must comply with the foregoing requirements to receive Transitional Aid. In addition, included with this application is a copy (printed or electronic) of the budget documentation supporting the budget calculation that was provided to the governing body.

Mayor: ______________________ Date: 3/4/25

Chief Financial Officer: ______________________ Date: 3/4/2025

Chief Administrative Officer: Jewell Thompson-Chin Date: 3/4/25

Application Year: CY2025 / FY2026	Municipality: Paterson	County: Passaic

APPENDIX A

Submission Checklist:

- ☑ Signed and certified application.
- ☐ Copy of introduced budget, Annual Financial Statement, and budget documentation.
- ☑ Organization charts.
- ☐ Copies of current labor contracts.
- ☐ Copies of salary ordinances/resolutions and any contracts of non-union affiliated individuals.
- ☑ Debt service schedules for all municipal obligations, including municipally operated utilities, all listed by payment date.
- ☑ For prior recipients requesting level or increased funding, a letter from the Mayor explaining why they failed to reduce their need for funding.
- ☐ For new applicants, a governing body resolution authorizing the application and agreeing to State supervision immediately upon filing the application.
- ☑ A list of all motor vehicles owned or leased by the municipality (excluding construction equipment and fire apparatus); the agency assigned to its use; if the vehicle is assigned to an individual, the name of the individual; and if the vehicle is used by the individual outside of the regular workday or taken home by the individual.
- ☐ A certification that copies of all active collective negotiation agreements and the cost-out of each have been delivered to PERC. Support documentation regarding the cost-out method must also be provided.
- ☑ List of all existing shared service agreements.
- ☑ List of documented efforts to share municipal services, including public safety dispatch, code enforcement, public health services, and other services offered by neighboring municipalities, area boards of education, local authorities, or the county, if those costs are less than the current full cost of providing equivalent service.

Submission Instructions:

- E-mail electronic forms to dlgs-ta@dca.nj.gov, with "<name of municipality> Transitional Aid Application" in the subject line.
- Submit one copy of the signed application form and any printed documents to:
  Transitional Aid Program
  Division of Local Government Services
  101 South Broad Street
  PO Box 803
  Trenton, NJ 08625-0803