Transitional Aid Application for Calendar Year 2023 Division of Local Government Services Department of Community Affairs

General Instructions: This application must be submitted in its entirety by March 31, 2023, for funding consideration under this program. Information contained in the application is subject to independent verification by the Division. Refer to Local Finance Notice 2023-3 when preparing this application for specific instructions and definitions and review the Submission Checklist on Page 19 of this application and listed on Page 7 of the Local Finance Notice.

Name of Municipality: City of Camden		County:	Camden			
Contact Person: Tim Cunningham		Title:	Business Administrator			
Phone: (856) 757-7150		Fax:		E-mail:	ticunnin@	ci.camden.nj.us

I. Aid History

List amount of Transitional Aid received for the last three years, if any:

CY 2022	CY 2021	CY 2020
\$18,955,000	040 050 500	\$22,300,000

II. Aid Request for Application Year: (All municipalities currently operating under a Transitional Aid MOU are advised that a decrease from prior year funding should be anticipated.)

Amount of aid requested for the Application Year:	\$18,955,000
---	--------------

If not seeking a decrease, a letter from the Mayor is required. See Local Finance Notice 2023-3

III. Submission Requirements

The following items must be submitted with, or prior to, submission of this application. Indicate date of submission of each.

Item	Date Submitted to DLGS
2022 Annual Financial Statement	02/12/2023
2021 Annual Audit	10/03/2022
2021 Corrective Action Plan	12/05/2022
Application Year Introduced Budget	03/02/2023
Budget Documentation Submitted to Governing Body	02/28/2023

Application Year: CY2023	Municipality: Camden	County: Camden

IV.A Application Certification

The undersigned herewith certify that they have reviewed this application and, individually, believes the contents to be true and accurately portray the circumstances regarding the municipality's fiscal practices and need for financial assistance. By submitting the application, the municipality acknowledges that the law provides that the decision of the Director regarding aid awards is final and not subject to appeal.

Official	Signature	Date
Mayor/Chief Executive Officer	1/A	03/28/2023
Governing Body Presiding Officer	mil	03/28/2023
Chief Financial Officer	And Class	03/28/2023
Chief Administrative Officer		03/28/2023

IV.B CY 2022 Transitional Aid Recipients Applying in 2023

CY 2022 Municipalities operating under a Memorandum of Understanding ("MOU") must certify that they are in substantial compliance with all conditions and requirements of the MOU.

Official	Signature	Date
Mayor/Chief Executive Officer		03/28/2023
Governing Body Presiding Officer	Front	03/28/2023
Chief Financial Officer	Addlin	03/28/2023
Chief Administrative Officer		03/28/2023

Application Year: CY2023	Municipality: Camden	County: Camden

V-A. Explanation of Need for Transitional Aid

Explain the circumstances that warrant Transitional Aid in narrative form. Include factors that result in a constrained ability to raise sufficient revenues to meet budgetary requirements, and if such revenues were raised, how it would jeopardize the fiscal integrity of the municipality.

The City of Camden has been fiscally distressed for many years, as we are all very much aware. By now planning budgets with a 5-year trend and a 5-year projection we have a better understanding of the challenges we will face, and are able to plan for the solutions.

Requesting to hold Transitional Aid at the same \$18,955,000 that was received in 2022 allows for a balanced 2023 budget, even in light of the rapid rate of inflation globally. However, success in 2024 and 2025 will determine the long-term stability of the City. For 2024 we face a \$4.5 million deficit and then a \$17.3 million deficit for 2025, \$21.8 million in the aggregate. It should be noted that this deficit existed in the 2022 budget but was pushed forward by the use of \$20 million from Trust Fund Reserves for Health Benefits. 2023 includes \$15 million and 2024 includes \$10 million in Reserves, at which point the full Trust Fund Health Benefit Reserve balance will be exhausted.

The City, on paper, does have a large Surplus balance that could provide relief while transitioning into a long term financial plan. However, it must be noted that roughly \$45 million of that balance was created by adjusting the Metro Police Contract to a Calendar Year Budget and must be reserved from Surplus to be available to make payments to the County in January and April of each year.

Utilizing Surplus as Revenue in any amount in excess of what can be anticipated as actual operations should only be considered as a short-term solution, and one representative of a Camden before it fully partnered with the State in an embrace of fiscal discipline and responsibility.

To sum up the financial position, the City has a \$40,755,000 structural deficit (\$18,955,000 TA + \$21,800,000 projected deficit). This structural deficit is over 20% of the \$200 million operating budget. Reducing the amount of TA in the 2023 budget would have an adverse long-term impact.

The City also operates a Water and Sewer Utility which is the cause of significant fiscal stress. The 2023 Budget includes a \$2,620,270 subsidy from the Current Fund in order to balance operating costs of the Water and Sewer Utilities. The City is conducting a study of water and sewer rates to determine the optimal path forward. The City will work closely with the contract operator to increase revenue collections and control operating costs. This is necessary to protect this essential asset and help return to a self-supported operation.

New Environmental Regulations from the State and Federal governments over water quality have not been friendly to the City's fiscal health. A reduction in the allowed parts per million of PFAS has forced the closure of one Water Treatment Plant creating an additional \$3 million a year cost to purchase water. \$55 million will be needed in order to fund the capital improvements to bring the Water Treatment Plan back on-line in accordance with the stricter standards, and cease the water purchases. In addition, Lead Service Line replacements required and unfunded by State Statute will cost the City \$106 million. On a smaller scale comparatively, but significant undisputedly, there are roughly \$40 million in other deferred and unfunded Water and Sewer capital needs. It is important to note that the City has procured a grant writer to secure State and Federal funds as a funding solution for these needs.

The City has planned solutions to continue its improvement, including planned, and well-advertised, building expansions that will bring significant tax dollars into the City. Evidence from increased Construction Code permits as well as the ratable base increasing by 1.1% for 2023 is evidence to support that real growth has begun. If the City is supported in its plan to cover the gap between the 2023 City Budget and when tax revenue from the development begins to materialize, the City will then be in strong fiscal shape. To help the City bridge that gap, we ask for continued Transitional Aid at the same funding level as was received in 2022.

<u></u>		
Application Year: CY2023	Municipality: Camden	County: Camden

V-B. Demonstration of Revenue Loss/Substantial Cost Increase

Show: (1) specific, extraordinary revenue losses, but not as the aggregate of many revenues line items; and (2) specific, extraordinary increases in appropriations, but not as the aggregate of many appropriation line items. Describe the item in the cell below each entry. If applicable, indicate in the description of the extraordinary increase in expenditure if the increase was the result of a policy decision made by the municipality (i.e. a back-loaded debt service schedule, deferred payment, costs associated with additional hires, etc.)

Revenue or Appropriation	2022 Value	2023 Value	Amount of Loss/Increase	
Water & Sewer Subsidy	0	\$2,620,270	\$2,620,270	
Description:	Appropriation – Curr	ent Fund covering Wa	ter/Sewer Deficits. Both	
	Water and Sewer Rate	es will need to increas	e to be self-liquidating.	
	It is anticipated that the	his will be phased in o	ver a period of 4 years	
	along with other oper	ational measures prev	iously stated.	
Trash Collection	\$9,190,000	\$13,500,000	\$4,310,000	
Description:	Appropriation – Wast	te Management, the C	ity's contracted hauler,	
	has expressly commu			
	-	racts have included hu	•	
	50% increase is neces			
	haulers also lack inter			
	soliciting proposals from various smaller trash haulers to split the			
	city collection into various geographic areas, in hope of receiving			
	competitive proposals. If such as a plan is successful, we are			
	projecting a \$12,000,000 cost for 2024 with the revised multi-hauler			
	plan, a \$1.5 million decrease from 2023 but still \$2,810,000 over			
Health Insurance	the 2022 Budgeted an		#2 200 000	
Description:	\$2,500,000	\$5,800,000	\$3,300,000	
Description.	While the cost of Health Insurance only increased by \$300,000 (1.3%), the use of available Trust Fund Reserves dropped from			
	, , , , , , , , , , , , , , , , , , , ,		g Trust Fund Reserves,	
	estimated to be \$10,76		-	
	_	· ·		
	City Budget, thus creating a significant challenge to balance both the 2024 and 2025 budgets. The 2025 Health Benefits budget is			
			to \$2,500,000 in 2022.	
Salaries	\$48,192,500		\$3,568,301	
Description:	An 8.0% increase in t	197-2-4		
-			ented by IAFF). Also,	
			ing approved, but vacant	
	positions. However, a	all approved positions	are now responsibly	
	budgeted in 2023. Th			
	positions in 2022 that	were not budgeted, bu	at then filled, late in	
			uce a budget for items	
	that have been approv	ed for spending, that p	practice is no longer	
	followed.			

Application Year: CY2023	Municipality: Camden	County: Camden

V-C. Actions to Reduce Future Need for Aid

Detail the steps the municipality is taking to reduce the need for future aid. Include details about shared services and consolidation, long-term cost cutting and enhanced revenue plans, impact of new development, potential for grants to offset costs, and estimated short and long-term annual savings.

These steps should demonstrate initiatives taken to bring structural balance to the Municipality's finances and shall include, but are not limited to the following:

Use additional pages if necessary

- · Efforts to bring economic development to the Municipality; and
- A plan to constrain or reduce staffing costs through collective negotiation, attrition, consolidation, restructuring, or other personnel actions; and
- A plan to eliminate, reduce or constrain the costs of non-essential services and activities; and
- A plan to maximize recurring revenues, including, as appropriate: updating fees, fines and penalties; maximizing enforcement of delinquencies; and selling surplus land and property; and
- A plan to address findings contained in various audits, investigations, and reports with respect to the Municipality, including municipal audits, applicable State Comptroller and State Auditor reports and audits, federal program audits, and other audits as identified by the Director.

Economic Development – Cooper Hospital has announced plans for a \$2 billion expansion. This will double the existing \$1.7 billion ratable base. However, because of the large scope of this project it will be a few years before the City can realize the full benefit. Until then, the continued effort to bring other businesses into the City and expand other existing businesses remains at full speed. PILOTs have proven to be an effective tool. Revenue from PILOTs increased by \$3,315,952 in the 2023 budget. Development growth is also evidenced by an increase in Building Permits, with revenue there increasing by \$350,000 (from \$850,000 in 2022).

All labor contracts were settled in 2022 with COLA increases to the guides of an average of 2.50% to 2.75%. Of course, progression within the guides leads to a much higher percentage of salary growth. However, the certainty in Labor Costs over the next few years is very helpful in planning budgets.

Given the challenges presented by the projected 2024 and 2025 budgets, all programs, and assigned staff, will be examined as we move forward in 2023. Efforts will always continue with the goal of maximizing every dollar of revenue.

Revenue Enhancement includes a more aggressive approach at actively reviewing PILOT receipts against their contracts and audits. Fees will be reviewed as to appropriate amounts.

Tax Collections is an area of success. By aggressively foreclosing upon City-held Liens, properties are made available for development and taxes are made current. The Tax Collection percentage has increased in each of the last three years resulting from enforcement efforts and is now greater than 90%. These concerted efforts will continue to bring the collection percentage as close to 100% as is reasonable.

Application Year: CY2023	Municipality: Camden	County: Camden
Of course the City will continue to ye	alue and follow all advice provid	lad by the Director
Of course the City will continue to va State Comptroller.	alue and follow all advice provid	led by the Director and
•		
,		

Application Year: CY2023	Municipality: Camden	Country Comedon
Experience Fent C12025	Municipanty. Camucii	County: Camden

V-D. Discussion of Health Benefits

Skip this section if using SHBP. If not using SHBP, explain why the municipality's current health benefits plan is cheaper, or what other reasons exist to reject this alternative. Additionally, list all brokers (primary broker or risk manager, all co-brokers, and sub-brokers) together with their compensation for the current and prior two fiscal years. Compensation must be disclosed in this section whether provided directly by the municipality or as a commission from the insurance provider. It is the municipality's right, and obligation, to determine whether the broker is compensated with commission in order to fully complete this section. If commissions are being earned, provide both how the commission is calculated (percentage of premium or self-insurance) and the actual \$ value of the commission received in each year.

The City was able to hold the gross annual Health Insurance Cost at essentially the same amount in 2023 as was paid in 2022. This was possible by use of a competitive process to procure Health Insurance. The City was able to avoid a 20% increase by leaving the State Health Benefits Plan effective 1/1/2023.

The Health Insurance Broker of Record is Conner Strong and Buckelew. Their cost for services is \$200,000 for 2023 which is included in the City Appropriation (cost) for Health Insurance. Cost to provide service was determined by a competitive Request for Proposals (RFP). There were no costs for these services in prior years because the City was in the State Health Benefits Plan, but these current costs are far outweighed by the savings they secured for the City, especially compared to the cost of remaining in the State Health Benefits Plan.

4 70 14 77		
Application Year: CY2023	Municipality: Camden	County: Camden

VI. Historical Fiscal Statistics

ltem	2021	2022	Introduced Application Year
1. Property Tax/Budget Information			
Municipal tax rate	\$1.655	\$1.679	\$1.710
Municipal Purposes tax levy '	\$28,374,192	\$28,804,194	\$29,663,495
Municipal Open Space tax levy	None	None	None
Total general appropriations	\$196,659,892	\$205,846,226	\$192,400,692
2. Cash Status Information			
% Of current taxes collected	89.02%	90.37%	
% Used in computation of reserve	91.26%	89.00%	90.00%
Reserve for uncollected taxes	\$5,145,754	\$6,687,237	\$6,116,855
Total year end cash surplus	\$12,255,790	\$77,087,837	
Total non-cash surplus	\$17,165,573	\$78,954,678	
Year-end deferred charges	\$4,909,783	\$1,866,841	
3. Assessment Data			
Assessed value (as of 1/10)	\$1,714,453,640	\$1,715,414,483	\$1,734,341,564
Average Residential Assessment	\$57,820	\$57,260	\$58,565
Number of tax appeals granted	59	29	
Amount budgeted for tax appeals	None	None	None
Refunding bonds for tax appeals	None	None	None
4. Staffing Levels			
Total Number of Sworn Police -		· I	
Total S&W Expenditures			· · · · · · · · · · · · · · · · · · ·
Class 2 and Class 3 Officers		Î	
Total S&W Expenditures			
Uniformed Fire - Staff Number	171	188	196
Total S&W Expenditures	\$23,386,000	\$23,506,100	\$25,068,800
Number of Other Full-time Employees	263	268	321
Total S&W Expenditures	\$20,098,900	\$21,118,099	\$23,123,700
Number of Other Part-time Employees	<u> </u>		

5. Impact of Proposed Tax Levy

Total S&W Expenditures

Amount

Current Year Taxable Value	1 100-5-1	\$1,734,341,564
Introduced Tax Levy		\$29,663,495
Proposed Municipal Tax Rate	\$1.710 Average Res. Value (#3 above)	\$58,565
Current Year Taxes on Average Res	sidential Value (#3 above)	\$1,001
Prior Year Taxes on Average Resid	ential Value	\$971
Proposed Increase in average reside	ntial taxes	30

Application Year: CY202	3 Municipality	: Camden	County: Camden
VII. Application Year Bu	dget Information		
A. Year of latest reva	luation/reassessment		2011
A1. Most curre		82.28%	
		<u> </u>	
B. Proposed Budget –	Appropriation Cap Informat	ion	
1 Mas an appropriation con	Item	ad look was as O	Yes No
Was an appropriation cap If YES: % that was		ed last year?	3.50%
2. Amount of appropriation of	ap bank available going into	this year \$26,	765,817
3. Is the Application Year bu		0.477	X
If NO, amount of remark. Does the Application Year			490,526 X
appropriation cap?	unitionpate add of a waiver t	o exoced the	
If YES, amount:			N/A
C. List the five largest item	appropriation increases:		
Appropriation	Prior Year Actual	Application Year Proposed	\$ Amount of Increase
Salaries - Fire	\$22,790,700	\$24,236,3	
		+= .,=== ,=	00 \$1,445,600
OE - Trash	\$9,190,000	\$13,500,0	
OE - Trash Fringe – Health Insurance	\$9,190,000 \$2,500,000		00 \$4,310,000
		\$13,500,0	00 \$4,310,000 00 \$3,300,000
Fringe – Health Insurance	\$2,500,000	\$13,500,0 \$5,800,0	\$4,310,000 00 \$3,300,000 00 \$832,920
Fringe – Health Insurance OE – Utilities / Street Lighting SSA – Metro Police	\$2,500,000 \$3,367,080 \$82,976,045	\$13,500,0 \$5,800,0 \$4,200,0 \$83,488,6	\$4,310,000 \$3,300,000 00 \$832,920 85 \$512,640
Fringe – Health Insurance OE – Utilities / Street Lighting SSA – Metro Police	\$2,500,000 \$3,367,080	\$13,500,0 \$5,800,0 \$4,200,0 \$83,488,6	\$4,310,000 \$3,300,000 \$832,920 \$512,640
Fringe – Health Insurance OE – Utilities / Street Lighting SSA – Metro Police D. List all new property tax	\$2,500,000 \$3,367,080 \$82,976,045 c funded full-time positions p	\$13,500,0 \$5,800,0 \$4,200,0 \$83,488,6 Ianned in the Applicat	00 \$4,310,000 00 \$3,300,000 00 \$832,920 85 \$512,640 ion Year:
Fringe – Health Insurance OE – Utilities / Street Lighting SSA – Metro Police D. List all new property tax	\$2,500,000 \$3,367,080 \$82,976,045 c funded full-time positions p	\$13,500,0 \$5,800,0 \$4,200,0 \$83,488,6 Ianned in the Applicat	00 \$4,310,000 00 \$3,300,000 00 \$832,920 85 \$512,640 ion Year:

Application Year: CY2023	Municipality: Camden	County: Camden

E. Display projected tax levies, local revenues (not grants), anticipated (gradually reduced) Transitional Aid, total salary and wages, and total other expenses projected for the three postapplication years:

	Tax Levy	Local Revenues	Transitional Aid	Total S&W	Total OE
First year	\$30,553,400	\$13,700,028	\$18,750,000	\$50,009,200	\$117,439,214
Second year	\$31,470,002	\$12,623,848	\$18,500,000	\$51,856,600	\$119,691,159
Third year	\$32,414,102	\$12,329,234	\$18,250,000	\$53,320,899	\$121,727,143

VIII. Financial Practices

A. Expenditure controls and practices:

	Question	Yes	No
1.	Is an encumbrance system used for the current fund?	X	
2.	Is an encumbrance system used for other funds?	X	
3.	Is a general ledger maintained for the current fund?	Х	
4.	Is a general ledger maintained for other funds?	X	-
5.	Are financial activities largely automated? If so, please identify system	X	
	being used.	Edmunds	
6.	Does the municipality operate the general public assistance program?		Х
7.	Are expenditures controlled centrally (Yes) or de-centrally by dept. (No)?	X	
8.	At any point during the year are expenditures routinely frozen?	X	
9.	Has the municipality adopted a cash management plan?	X	
10.	Have all negative findings in the prior year's audit report been corrected?	X	
	If not, be prepared to discuss why not in your application meeting.		

B. Risk Management: Indicate ("x") how each type of risk is insured.

Coverage		JIF/HIF	Self	Commercial
General liability		Χ		
Vehicle/Fleet liability		Х		
Workers Compensation		Х		
Property Coverage		Х		
Public Official Liability		Х		
Employment Practices Liability		Х		
Environmental		Х		
Health	SHBP			Х

C. 1) Salary and Employee Contract Information (when more than one bargaining unit for each category, use average):

Question	Police	Fire	Other Contract	Non- Contract
Year of last salary increase	N/A	2022	2022	Several Years?
Average total cost percentage increase	%	2.5% + Steps	2.75% + Steps	%
Last contract settlement date		2022	2022	
Contract expiration date		12/31/2024	12/31/2025	

	Action		Police	Fire	Other Conf	tract	Non-Cont	tract
urloughs	(describe below)							
No								
	zes (describe be	low)		1		-		
	,	11.11						
<u> </u>						1		
.ayoπs (de	scribe below)			1		i		
10								
	orcement Practic	Q	uestion				Yes	No
023 budgo ailed to co	nunicipality compet? If not, please mplete the sale in restment earning	e include a lett n a timely mar	er from the	tax collecto	r explaining why	he/she	Э	N/A
	as the last forecle		aken or tax	assignment	sale held:	Dat	te: 10/11	/202
. On what	dates were tax o	lelinquency no	otices sent	out in 2022:		Date		5/13
Date of I	ast tax sale:	<u>.</u>				Date		12/9 1/2022
	ast tax sale:					Date		
Speciali:	ast tax sale: zed Service Deliv swer to either qu ice without chang	estion is "Yes	," provide (a	as an apper	idix) a cost justifi		e: 10/24	1/2022
Specializ	zed Service Deliv	estion is "Yes ges.	," provide (a Service	as an apper	ndix) a cost justifi		e: 10/24	1/2022
Specialize If the and the server ser	zed Service Deliv	estion is "Yes ges. s are used to h	Service			cation	e: 10/24 of maintai	1/2022 ining
Specialize If the and the server ser	zed Service Deliv swer to either qu ice without chang lice or firefighters	estion is "Yes ges. s are used to h	Service nandle eme	rgency serv	ice call-taking an	cation	e: 10/24 of maintai	1/2022 ining No
Specialize If the and the serve Sworn podispatch (The munical	zed Service Deliv swer to either qu ice without chang lice or firefighters in lieu of civilians	estion is "Yes ges. s are used to h s) rear-yard solic	Service nandle eme	rgency serv	ice call-taking an	cation	e: 10/24 of maintai	ining No X
Specialize If the and the serve Sworn podispatch (The munication	zed Service Deliveswer to either qualice without change lice or firefighters in lieu of civilians cipality provides	estion is "Yes ges. s are used to h s) rear-yard solid	Service nandle eme	rgency serv	ice call-taking an	cation	e: 10/24 of maintai	ining No X
Specialize If the and the server Sworn podispatch (The munical Other Formula 1. A	zed Service Delivement of swer to either qualice without chang lice or firefighters in lieu of civilians cipality provides inancial Practice.	estion is "Yes ges. s are used to h s) rear-yard solid	Service nandle eme	rgency serv ection throu	ice call-taking an	cation	e: 10/24 of maintai	ining No X
Specialize If the and the server serv	zed Service Deliving Swer to either quice without change lice or firefighters in lieu of civilians cipality provides inancial Practice amount of interes	estion is "Yes ges. s are used to hes) rear-yard solices at on investme	Service nandle eme d waste colle nt earned in	rgency serv ection throu n:	ice call-taking angle gh the budget Anticipated	cation	e: 10/24 of maintai	ning No X
Specialize If the and the server Sworn podispatch (The munical Control of the Foundation of the Found	zed Service Delivers wer to either quoice without change lice or firefighters in lieu of civilians cipality provides inancial Practice Amount of interes \$183,942	estion is "Yes ges. s are used to hes) rear-yard solices at on investme 2022	Service nandle eme d waste coll nt earned in \$808,376	ection thrount: 6 invested: \$29 million	ice call-taking angle gh the budget Anticipated	cation	e: 10/24 of maintai Yes \$804,622	ning No X
Specialize If the and the server Sworn podispatch (The munical Control of the server	zed Service Delivers to either qualice without change lice or firefighters in lieu of civilians cipality provides inancial Practice amount of interes \$183,942 List the instrument ladder of materixet Accounts	estion is "Yes ges. s are used to hes) rear-yard solices at on investme 2022	Service nandle eme i waste colle nt earned in \$808,376	rgency servection through: 6 invested: \$29 million TBD	ice call-taking angle of the budget Anticipated Application Yea	cation	e: 10/24 of maintai Yes \$804,622	ning No X
Specialize If the and the server Sworn poor dispatch (The munical Control of the server) Other Formula in the server of the	zed Service Delivers to either qualice without change lice or firefighters in lieu of civilians cipality provides in ancial Practice amount of interes \$183,942 List the instrument hath ladder of materials of the instrument of the counts of	estion is "Yes ges. s are used to hes) rear-yard solices at on investme 2022	Service nandle emer d waste colle nt earned in \$808,376	ection thrount: 6 e invested: \$29 million TBD TBD	ice call-taking angle of the budget Anticipated Application Yea	r: rerage)	e: 10/24 of maintai Yes \$804,622	ning No X

Municipality: Camden

County: Camden

0.4%

Application Year: CY2023

3. What was the average return on investments during 2022?

Application Year: CY2023	Municipality: Camden	County: Camden
4. Left Blank Intentionally		
5. The name and firm of the municip	ality's auditor?	Bowman & Company
6. When was the last time the munic	cipality changed auditors?	2015

G. Status of Collective Negotiation (Labor) Agreements: List each labor agreement by employee group, contract expiration date, and the status of negotiations of expired contracts.

Employee Group	Expiration Date	Status of Negotiations of Expired Agreement
CWA	12/31/25	
IAFF – 788	12/31/24	·
IAFF – 2488	12/31/24	

H. Tax Abatements. Please provide a detailed discussion of any short-term or long-term tax abatements that are currently in place or are currently being negotiated including the following information:

Project Name/Property	Type of Project	2022 PILOT Billing	2022 Assessed Value	2022 Taxes if Billed in Full at 2021 Total Tax Rate	Term of Tax Abatement
Schedule Attached					
		\$3,742,985	\$229,138,700	\$3,847,239	
TOTAL		Ψ5,142,905	ΨΖΖΟ, 100,700	ψυ,υ41,200	

County: Municipality: Application Year: CY2023

IX-A. List actions that limited Salary and Wage costs: i.e., layoffs, furloughs, freezes, contract concessions, etc. (See item C-3 in Local Finance Notice for details)

S&W Line Item	Prior Year Actual	Application Year Proposed	Explanation of Change
Police & Fire	24,868,400	26,487,300	Public Safety concerns in a City in need of these services
Municipal Court	1,984,000	1,850,900	Reduction in proposed budget
General Government	2,963,899	3,493,400	
Administration & Finance	3,415,700	4,211,100	
Code Enforcement	2,352,800	2,425,000	Quality of Life violations must be addressed to set a foundation for economic growth
Planning & Economic Development	1,412,400	1,535,600	Investment in this area is needed to ensure future growth
Public Works	5,909,700	6,131,000	Maintaining a very old City infrastructure with significant deferred maintenance
Human Services	1,717,300	2,058,200	Providing services to people in need
TOTAL	44,624,199	48,192,500	

County:	
Municipality:	
CY2023	

Ap.

-B. List actions that limited or reduced Other efficiencies or restraint. Include changes in		ense costs: i.e. Iding policies t	Expense costs: i.e., reductions, changes, or elimination of services, procurement spending policies that reduce non-essential spending.
Line Item	Prior Year Actual	Application Year Proposed	Explanation of Change
Metro Police Contract	82,976,045	83,488,685	Public Safety concerns in a City in need of these services
Trash Collection	9,190,000	13,500,000	
Utilities & Street Lighting	3,367,080	4,200,000	
Fleet Management	1,231,000	1,076,000	
General Liability Insurance	3,173,828	3,225,000	
ALL Other OE Accounts	11,824,159	11,903,955	Discretionary line items where spending cuts can be mandated
TOTAL	111,762,112	117,393,640	

County: Municipality: Application Year: CY2023 IX-C. Evaluate existing local revenues, as to whether the rates or collections can be increased or imposed, and if so, how changes will be implemented.

Local Revenues and services provided though the General/Current Fund	Check if services are provided	Are fees charged to cover the costs of the program?	If fees do not cover costs, what is the amount of subsidy?	If there is a subsidy, explain why fees cannot be increased to reduce or eliminate subsidy.
Recreation programs	×	No	100%	
Sewer Fees	×	Yes		
Water Fees	×	Yes		
Swimming Pool	×	No	100%	
Uniform Construction Code	×	Yes		
Uniform Fire Code	×	Yes		
Land Use Fees	×	Yes		
Parking Fees	×	Yes		
Beach Fees				
Insert other local fees below:				
Land Use Escrow fees for inhouse staff				
Land Use Escrow fees for independent contractors				

County:	
Municipality:	
pplication Year: CY2023	

Application Year: CY2023	Municipality: County:	nty:		
X. Service Delivery				
List all services that the municipality contracts to al formal and informal shared services, memberships	itracts to another organization: i.e., shared services with another government agency, including emberships in cooperative purchasing program, private (commercial), or non-profit organization.	ces with another go private (commercia	overnment agen	cy, including organization.
Type of Service	Name of Contracted Entity	Estimated Amount of Contract	Estimated Savings	Year Last Negotiated (as applicable)
Police	Camden County	83,488,685		2012
Sewer Treatment	Camden County – MUA			1976
Facilities Maintenance	Camden County	122,000		1934
AAO/EEO Compliance Officer	Camden County and Camden Redevelopment Authority	72,000		2020
Ticketing/Towing – abandoned and illegally parked vehicles	Camden Parking Authority	79,000		
SSA and Capital Infrastructure Coordination	Camden County	75,000 Reimbursement		
Water & Sewer Systems	American Water	18,453,039		2016
Trash Collection	Waste Management	10,000,000		
			4	

County:	
Municipality:	
Application Year: CY2023	

Section XI - Impact of Limited or No Aid Award

Describe in detail the impact if aid is not granted for the current fiscal year. Essential services needs should be given priority. List the appropriate category of impact if the aid is not received. Rank each item from both lists as to the order in which elimination will take place. If across the board cuts will be made, indicate under service. For rank order purposes, consider the two sections as one list. The cuts outlined here are one that the municipality will make absent a grant of aid.

			1			
Rank Order	Department	# Of Layoffs	Effective Date	2021 Full Time Staffing	2022 Full Time Staffing	\$ Amount to be Saved
	The City of Camden cannot effectively provide necessary services to the citizens if any reduction in staffing is effectuated					; ;
Ì						

If services will be reduced, describe the service, impact and cost savings associated with it.

Impact on Services		
Cost Savings		
Service	The City of Camden cannot effectively provide necessary services to the citizens if any reduction in staffing is effectuated	
Rank Order		

County:	
	County:

XII. Agreement to Improve Financial Position of Municipality

If aid is granted, the municipality will be required to submit to certain reporting conditions and oversight as authorized by law and a new Memorandum of Understanding will need to be signed. Please mark each box below indicating that the applicant understands and agrees to comply with these broad reporting and oversight provisions.

		Yes	No
1.	Allow the Director of Local Government Services to assign management, financial, and operational specialists to assess your municipal operations.	Х	
2.	Implement actions directed by the Director to address the findings of Division staff.	Х	
3.	Enter into a new Memorandum of Understanding and comply with all its provisions, without exception.	Х	

XIII. Certification of Past Compliance for Municipalities Currently Operating Under a Transitional Aid MOU:

The undersigned certify that the municipality is in substantial compliance with the conditions and requirements of the 2022 MOU and is operating in good faith to correct those area of noncompliance that have been identified.

Mayor:	Date: 3/28/2023
Chief Financial Officer: //w/////////	Date: 3/28/2023
Chief Administrative Officer:	Date: 3/28/2023

XIV. CAMPS Certification (County and Municipal Personnel System - Civil Service municipalities only)

For Civil Service municipalities, the undersigned, being knowledgeable thereof, hereby certify that the municipality has placed the names of all current civil service employees in NJ "CAMPS."

Human Resources or Personnel Director:	Date: 3/28/2023
Chief Administrative Officer:	Date: 3/28/2023

Application Year: CY2023 Municipality: Count	y:
--	----

XV. CERTIFICATION OF APPLICATION FOR TRANSITIONAL AID

The undersigned acknowledges the municipality must comply with the foregoing requirements to receive Transitional Aid. In addition, included with this application is a copy (printed or electronic) of the budget documentation supporting the budget calculation that was provided to the governing body.

Mayor: _____ Date: 3/28/2023

Chief Financial Officer: Date: 3/28/2023

Chief Administrative Officer: ______ Date: 3/28/2023

Application Year: CY2023 Municipality: County:
--

APPENDIX A

Submission Checklist:
Signed and certified application
opy of introduced budget, Annual Financial Statement, and budget documentation
M. Organization charts
Copies of current labor contracts
Topies of salary ordinance/resolutions and any contracts of non-union affiliated individuals
all listed by payment date
For prior recipients requesting level or increased funding, a letter from the mayor explaining why they failed to reduce their need for funding
For new applicants, a governing body resolution authorizing application and agreeing to State supervision immediately upon filing of the application.
A list of all motor vehicles owned or leased by the municipality (excluding construction
equipment and fire apparatus); the agency assigned to its use: if the vehicle is assigned to
an individual, the name of the individual; and if the vehicle is used by the individual outside of the regular workday or taken home by the individual
A certification that copies of all active collective negotiation's agreements and the cost-out
of each have been delivered to PERC. Support documentation regarding the method of cost
out must also be provided
ist of all existing shared service agreements
List of documented efforts to share municipal services, including public safety dispatch, code
enforcement, public health services, and other services offered by neighboring municipalities,
area boards of education, local authorities, or the county, if those costs are less than the

Submission Instructions:

- E-mail electronic forms to dlgs@dca.nj.gov, with "<name of municipality> Transitional Aid Application" in the subject line.
- Submit one copy of the signed application form and any printed documents to:

Transitional Aid Program

Division of Local Government Services

current full cost of providing equivalent service

101 South Broad Street

PO Box 803

Trenton, NJ 08625-0803