

Commissioner's Monthly Report February-24

Christine Beyer Commissioner



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Sustainability & Exit Plan Performance as of June 2022

TO BE MAINTAINED Successfully Maintained					
	Measure Description	Target	Performance		
	Intake Workers Caseload (Local Offices)	95%	97%	V	
	Intake Workers Caseload	90%	96%	V	
	Permanency Workers Caseload (Local Offices)	95%	100%	V	
	Permanency Workers Caseload	95%	100%	V	
Caseloads	Adoption Workers Caseload (Local Offices)	95%	100%	V	
Cas	Adoption Workers Caseload	95%	98%	V	
	Supervisor/Worker Ratio	95%	100%	V	
	IAIU Investigators Caseload	95%	100%	V	
	Adequacy of DAGs Staffing	100%	98%	√	
	Child Health Units	Met	Met	V	
	Timeliness of Investigation Completion (60 days)	85%	86%	V	
	Timeliness of Investigation Completion (90 days)	95%	95%	√	
	IAIU Timeliness of Investigation Completion (60 days)	80%	93%	√	
	Initial Family Team Meetings	80%	94%	V	
sanres	Subsequent FTMs within 12 months	80%	82%	V	
Process Measures	Subsequent FTMs after 12 months Reunification Goal	90%	100%	V	
Proc	Subsequent FTMs after 12 months Other than Reunification Goal	90%	96%	√	
	Initial Case Plans- for Children Entering Placement	95%	98%	V	
	Timeliness of Current Plans	95%	97%	V	
	Caseworker Contacts with Children – New Placement/Placement Change	93%	97%	√	
	Child Visits with Siblings	85%	91%	V	

TO BE MAINTAINED CONT. Successfully Maintained					
	Measure Description	Target	Performance		
ures	Caseworker Contact with Children in Placement	93%	95%	V	
Meas	Parent-Child Visits –weekly	60%	81%	V	
Process Measures	Parent-Child Visits – biweekly	85%	93%	✓	
Pre	Independent Living Assessments	90%	91%	V	
ually	Educational Needs (CY 2021)	80%	N/A	V	
s Ann	Quality of Case Planning and Services	75%	N/A	√	
asnue	Housing (July-December 2020)	95%	93%	V	
Quality Measures Annually	Employment/Education (Jan-Dec 2021)	85%	95%	√	
Qua	Quality Investigations (February 2022)	85%	81%	V	
	Placing Siblings groups of 2 & 3 (CY 2021)	80%	85%	✓	
	Placing Siblings groups of 4 or More (CY 2021)	80%	92%	✓	
	Recruitment for Sibling Homes Serving Four or More (Jul-Dec 2021)	Met	Met	V	
	Placement Stability- First 12 Months in Care (CY 2020)	84%	89%	V	
nually	Placement Stability- Children in Care 13 –24 Months (CY 2019)	88%	97%	✓	
Outcome Measures Annually	Abuse and Neglect of Children in Foster Care (CY 2021)	0.49%	0.17%	√	
Weast	Repeat Maltreatment In-home (CY 2020)	7.2%	3.1%	❖	
оте	Maltreatment Post-Reunification (CY 2018)	6.9%	3.6%	√	
Outc	Permanency within 12 Months (CY 2020)	42%	33%	√	
	Permanency within 24 Months (CY 2019)	66%	61%	✓	
	Permanency within 36 Months (CY 2018)	80%	80%	✓	
	Permanency within 48 Months (CY 2017)	86%	90%	✓	
	Re-entry to Placement (CY 2019)	9%	10.2%	✓	
	Needs Assessment (July - Dec 2021)	Met	Met	√	

FOUNDATIONAL ELEMENTS	
Data Transparency successfully maintained	✓
Case Practice Model successfully maintained	✓
State Central Registry successfully maintained	✓
Appropriate Placements successfully maintained	✓
Service Array successfully maintained	✓
Medical/Behavioral Health Services successfully maintained	√
Training successfully maintained	√
Flexible Funding successfully maintained	√
Resource Family Care Support Rates successfully maintained	✓
Permanency successfully maintained	V
Adoption Practice successfully maintained	√

	TO BE ACHIEVED							
	Measure Description	Target	Performance					
Process Measures Monthly	Caseworker Contacts with Family When Goal is Reunification	90%	81%					
nnually	Quality of Teaming (CY 2021)	75%	N/A					
Quality Measures Annually	Quality of Case Plans (CY 2021)	80%	N/A					
Quality M	Services to Support Transitions (CY 2021)	80%	N/A					





SUSTAINABILTY AND EXIT PLAN Key Performance Indicators On or About December 31st, 2023

"То	Be Achieved" M	easures		
	Month	¹ Performance	Exit Plan Target	% to Meet Target
CW Visits with Parent 2x/Month	December '23	56%	90%	-34%
"To B	e Maintained" N	/leasures		
	Month	Performance	Exit Plan Target	% to Meet Target
Initial FTMs within 45 days	November '23	51%	80%	-29%
Subsequent FTMs within 12 Months	December '23	69%	80%	-11%
Subsequent FTMs after 12 Months - Reunification Goal (n=13)	December '23	62%	90%	-29%
Subsequent FTMs after 12 Months - Other than Reunification Goal	December '23	88%	90%	-2%
Investigation Timeliness CP&P 60 Days	October '23	82%	85%	-4%
Investigation Timeliness CP&P 90 Days	October '23	93%	95%	-2%
Investigation Timeliness IAIU	December '23	65%	80%	-15%
Initial Case Plans	December '23	94%	95%	-1%
Ongoing Case Plans	December '23	96%	95%	0%
Child Visit with Siblings	December '23	80%	85%	-5%
Parent-Child Weekly Visit ²	December '23	45%	60%	-15%
Parent-Child Visits Bi-weekly	December '23	58%	85%	-27%
CW Visits Child Monthly (at placement site) ³	December '23	93%	93%	0%
CW Visits Child 2x/Month for first 2 Months in Placement	October '23	87%	93%	-6%
Ind. Living Assessments 14-18 Years Old	December '23	79%	90%	-11%
Supervisor Worker Ratio	December '23	100%	95%	0%
Caseloads: IAIU Investigators	December '23	100%	95%	0%
Caseloads: Intake	December '23	87%	90%	-3%
Caseloads: Permanency	December '23	100%	95%	0%
Caseloads: Adoption	December '23	98%	95%	0%

The red bar indicates the difference between the current performance and the Exit Plan target.

¹Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.

² Compliance for Parent-Child Weekly Visits is calculated based on the average number of children with weekly visits over the average total number of elgible children for weekly visits.

³ Caseworker visits with Children in Placement (all locations) **December 2023**: **97%.**



DCF At A Glance Dashboard

On or About December 31st, 2023

DCF At a Glance	
DCF: Total Children Served in the Month ¹	71,810
CP&P: Children/Youth Served	33,124
Children Under 18	31,296
OOH Setting (< 18)	2,768
In-Home Setting (< 18)	28,528
Youth 18-21	1,828
OOH Setting (>18)	204
In-Home Setting (>18)	1,624
FCP: Total Clients Served ² (November)	16,065
DOW: Total Clients Served (November) (Excludes Displaced Homemaker)	4,411
DCF: Families Served in the Month ³	23,750
CP&P	16,857
FCP (Family Success Centers & Home Visiting) (November)	6,893

CSOC ⁴ Quick Facts	
Youth Open with CSOC 5 (unduplicated count)	38,686
DD Eligible Children (unduplicated count)	13,587
MRSS: Dispatches in the month	2,185
MRSS: Interventions (includes prior dispatches)	2,312
Remained in same Living situation	99%
	•
Care Management: Children Served	17,560
OOH Settings: Children Served ⁶ (BH, I/DD, and SU)	1,063
Behavioral Health Placed out of State	0
Intellectual /Developmental Disabilities Placed out of State	26
PerformCare Calls	8,486
DD Related Calls	1,469

CP&P Quick Facts				
Hotline Referrals	12,968			
CPS Reports	38%			
CWS Referrals	7%			
Number of Human Trafficking Referrals (December 2023)	7			
Response Timeliness	98%			
Monthly Staff Contacts/Children OOH-Placement Site	93%			
Entries to Care	110			
Exits from Care	114			
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	12,768			

3,843
3,050
9,172
2,351
15%
85%

¹Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

Note: OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.

Note: Due to system upgrades within DCF, Displaced Homemaker data will not be available beginning November 2021. DCF will resume reporting on these data after the new systems have been updated with these data.

² FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

³ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁴ CSOC Children may receive multiple services and are counted multiple times.

⁵ The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

⁶ As of October 2022, the CSOC OOH sections will now include all CSOC Out of Home Treatment Settings (Behavioral Health, Intellectual/Developmentally Disabled, and Substance Use). This includes updating the totals reported, a new 3-year OOH trend report, and a monthly OOH report grouped by similar treatment settings.

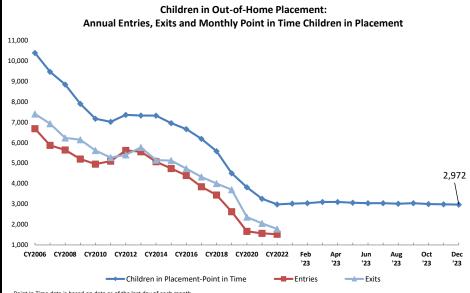
⁷The cumulative number of human trafficking referrals between November 2013 and December 2023 was 1,370. This figure could change depending on when the data is extracted.

⁸ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.



Section I: Child Protection & Permanency

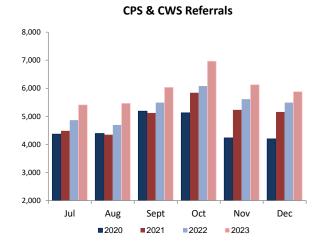
CP&P Qu	ick Facts			
			Dec-23	Δ from Dec
Families Under CP&P Supervision			16,857	4%
Children Under CP&P Supervision			33,124	5%
Children Receiving CP&P In-Home Services			30,152	5%
Children in CP&P Out-of-Home Placement Resource Family (non-Kin) Resource Family Kinship Group and Residential Independent Living	43% 46% 10% 2%	1,264 1,361 296 51	2,972	0%
Children Legally Free for Adoption (Excludes TPR	Appeals)		407	-12%
Finalized Adoptions to date (CY2023) - As of 12/3	31/2023		419	-21%
Children in Subsidized Kinship Legal Guardianshi	р		1,271	-1%
Children in Subsidized Adoptions			11,497	-7%
Entries to Care			110	16%
Exits from Care			114	6%

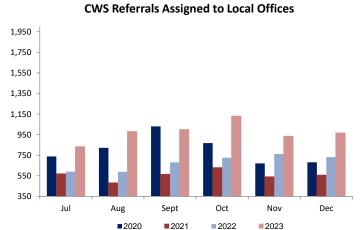


Point In Time data is based on data as of the last day of each month.

Axis begins at 2.000 to enhance separation of data.

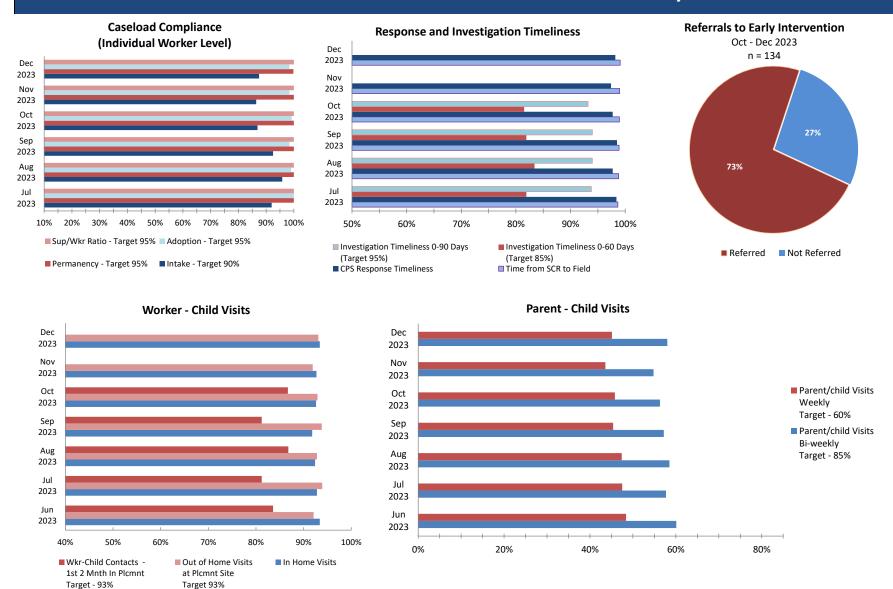
Total SCR Intakes n = 12,968 December 2023 38% 55% CPS Reports CWS Referrals Non CPS/CWS Child Related Calls





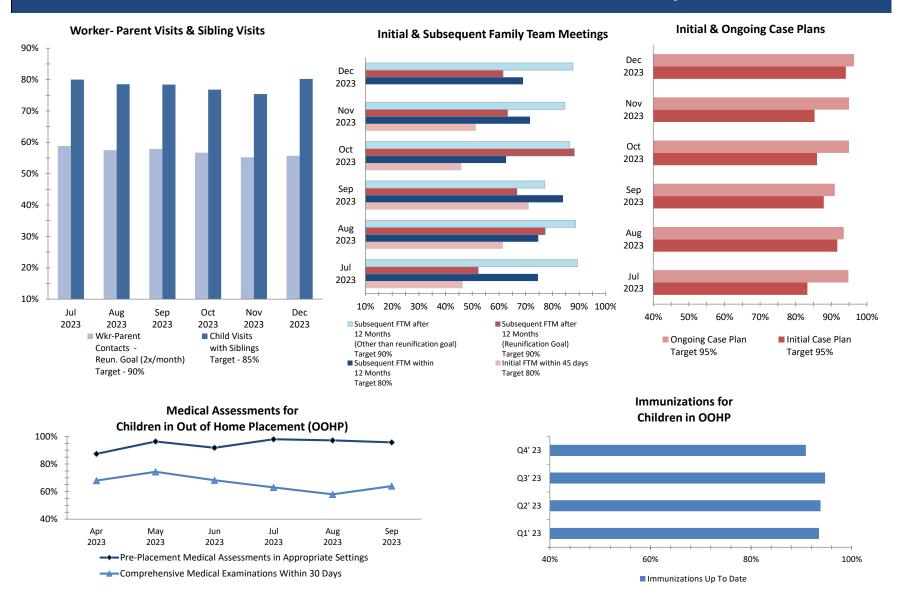


Section I: Child Protection & Permanency





Section I: Child Protection & Permanency





Section II: Adolescent Services

OAS Quick Facts (December 2023)

Youth 18-23 1,828 Youth 18-23 years old served by CP&P1 Youth served "In Home" living with a parent/relative or living 1,624 independently 2 Youth served "Out-of-Home" Resource Family (non-Kin) (38.7%)79 Resource Family Kinship (12.3%)204 25 Congregate Care Setting (27.5%) 56 Independent Living (21.6%)44 Youth Receiving Adoption or KLG Subsidy 683

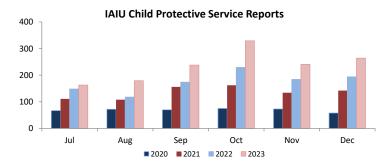


² The terms "out-of-hone" and "in-hone" may not be appropriate for all 18-21 year olds. Youth identified as "in-hone" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting. 2) Youth that achieved permanency.

Completed Independent Living Assessments of Youth Ages 14-18 years

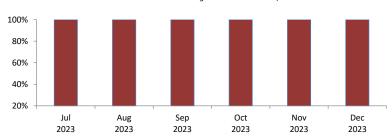


Section III: Institutional Abuse Investigation Unit



IAIU Caseload Report Statewide

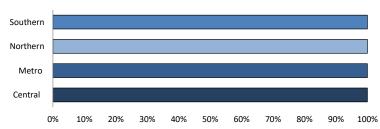
No more than 8 new investigations and 12 cases/month





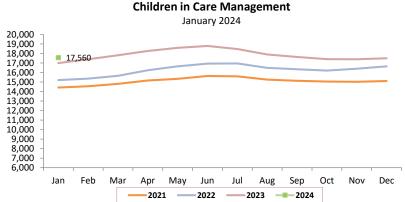
IAIU Caseload Report by Region

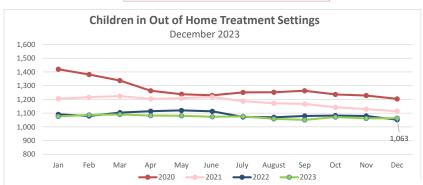
December 2023

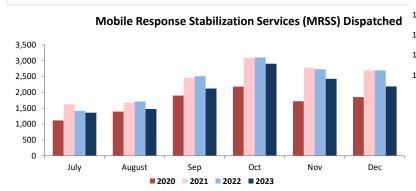


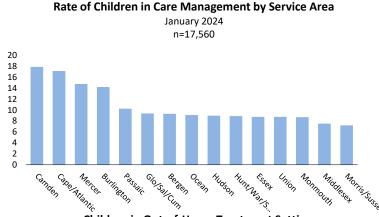


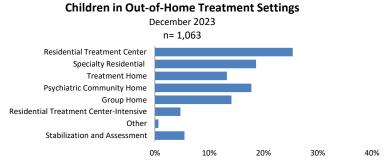
Section IV: Children's System of Care

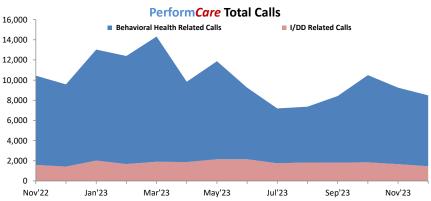






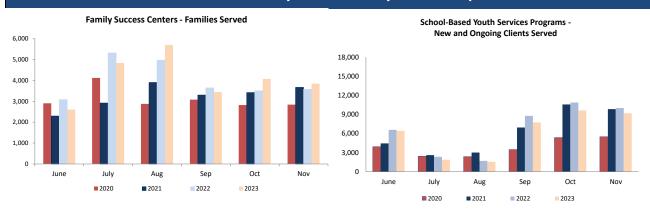






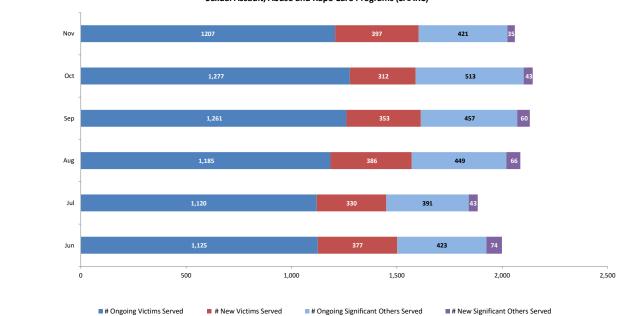


Section V: Family & Community Partnerships



Section VI: Division on Women

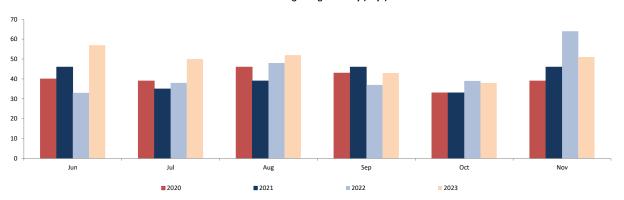
Sexual Assault, Abuse and Rape Care Programs (SAARC)



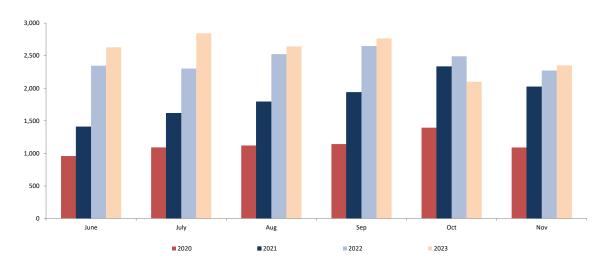


Section VI: Division on Women

Residential Domestic Violence Programs: Victims' Average Length of Stay (days)



Domestic Violence Services - Adults and Children Admitted to Residential and Non-Residential Services Total New Clients





Worker and Office Caseloads by Worker Type and by Local Office - December 2023

		Met Target		< 70% of workers in	n compliance	
	¹ Ir	ntake	² Perm	nanency	³ Adoption	
Local Office	Worker	Office	Worker	Office	Worker	Office
Local Office	Compliance	Compliant?	Compliance	Compliant?	Compliance	Compliant?
	Compliance	Yes/No	Compliance	Yes/No	Compliance	Yes/No
Atlantic East	96%	Yes	100%	Yes	100%	Yes
Atlantic West	100%	Yes	100%	Yes	100%	Yes
Bergen Central	100%	Yes	100%	Yes	100%	Yes
Bergen South	100%	Yes	100%	Yes	100%	Yes
Burlington East	100%	Yes	100%	Yes	100%	Yes
Burlington West	84%	No	94%	No	100%	Yes
Camden Central	100%	Yes	100%	Yes	100%	Yes
Camden East	61%	No	100%	Yes	100%	Yes
Camden North	88%	No	100%	Yes	100%	Yes
Camden South	100%	Yes	100%	Yes	100%	Yes
Cape May	100%	Yes	100%	Yes	100%	Yes
Cumberland East	88%	No	100%	Yes	100%	Yes
Cumberland West	70%	No	100%	Yes	100%	Yes
Essex Central	100%	Yes	100%	Yes	100%	Yes
Essex North	83%	No	100%	Yes	100%	Yes
Essex South	100%	Yes	100%	Yes	100%	Yes
Gloucester East	100%	Yes	100%	Yes	100%	Yes
Gloucester West	65%	No	100%	Yes	100%	Yes
Hudson Central	100%	Yes	100%	Yes	100%	Yes
Hudson North	100%	Yes	100%	Yes	100%	Yes
Hudson South	94%	Yes	100%	Yes	100%	Yes
Hudson West	100%	Yes	100%	Yes	100%	Yes
Hunterdon	100%	Yes	100%	Yes	100%	Yes
Mercer North	70%	No	100%	Yes	100%	Yes
Mercer South	72%	No	100%	Yes	100%	Yes
Middlesex Central	73%	No	100%	Yes		
Middlesex Coastal	67%	No	100%	Yes	100%	Yes
Middlesex West	85%	No	100%	Yes	100%	Yes
Monmouth North	100%	Yes	100%	Yes	100%	Yes
Monmouth South	100%	Yes	100%	Yes	100%	Yes
Morris East	87%	No	100%	Yes	100%	Yes
Morris West	78%	No	100%	Yes	100%	Yes
Newark Center City	100%	Yes	100%	Yes	100%	Yes
Newark Northeast	71%	No	100%	Yes	100%	Yes
Newark South	100%	Yes	100%	Yes	100%	Yes
Ocean North	100%	Yes	100%	Yes	100%	Yes
Ocean South	90%	Yes	100%	Yes	100%	Yes
Passaic Central	76%	No	100%	Yes	100%	Yes
Passaic North	64%	No	100%	Yes	100%	Yes
Salem	25%	No	100%	Yes	100%	Yes
Somerset	88%	No	100%	Yes	50%	No
Sussex	100%	Yes	100%	Yes	100%	Yes
Union Central	86%	No	100%	Yes	100%	Yes
Union East	71%	No	100%	Yes	75%	No
Union West	59%	No	100%	Yes	100%	Yes
Warren	100%	Yes	100%	Yes	100%	Yes
Statewide ⁴	87%	No	100%	Yes	98%	Yes

1 Intake

2 Permanency

- Permanency worker compliance: % of workers who meet the caseload standards of no more than 15 families and 10 children in placement. Target = 95%
- Office Compliance: % of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- Adoption worker compliance: % of adoption workers who meet the caseload standards of 15 or fewer children. Target = 95%
- Office Compliance: % of offices that meet the caseload standards of 15 or fewer children. Target = 95%
- Offices with blank data do not carry adoption caseloads , however adoption cases in those offices are handled by other offices in that area.
- * Middlesex Central did not have adoption workers for the month of October.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.

⁻ Intake worker compliance: % of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families . Target=90%

⁻ Office Compliance: % of offices that meet the casead standards of no more than 8 new intakes and 12 total families. Target = 95%

CP&P Key Performance Indicators by Local Office - 6 Months View

Met Target	Within 10% of Meeting Target					< 60% of Final Target								
	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure	Measure
Local Office	6	9	10	13	14	16	17	18	19	22	28	29	30	31
Atlantic East	95%	81%	94%	88%	94%	40%	80%	70%	100%	100%	42%	34%	52%	80%
Atlantic West	94%	85%	92%	86%	97%	64%	75%	50%	78%	100%	49%	45%	58%	52%
Bergen Central	100%	94%	97%	91%	97%	100%	100%		100%	90%	75%	46%	63%	0%
Bergen South	96%	77%	98%	89%	96%	86%	69%	100%	100%	88%	69%	48%	66%	78%
Burlington East	97%	73%	94%	85%	97%	32%	67%	0%	100%	83%	64%	47%	61%	80%
Burlington West	83%	55%	86%	69%	90%	20%	36%		83%	94%	46%	45%	55%	71%
Camden Central	94%	71%	92%	83%	93%	72%	89%	50%	100%	91%	63%	45%	60%	77%
Camden East	93%	69%	93%	57%	81%	86%	70%	0%	100%	87%	61%	51%	68%	66%
Camden North	93%	82%	95%	76%	90%	42%	86%	100%	82%	100%	57%	37%	55%	97%
Camden South	90%	88%	93%	77%	97%	52%	90%	0%	83%	93%	63%	43%	63%	84%
Cape May	100%	81%	97%	82%	90%	54%	100%	33%	85%	100%	72%	52%	75%	94%
Cumberland East	100%	100%	96%	67%	84%	100%	100%	100%	100%	100%	64%	38%	39%	87%
Cumberland West	100%	83%	96%	65%	93%	94%	100%	100%	100%	100%	67%	41%	45%	81%
Essex Central	90%	73%	92%	86%	94%	50%	75%	100%	100%	90%	51%	38%	39%	89%
Essex North	100%	61%	96%	82%	93%	0%	0%		33%	69%	50%	23%	46%	70%
Essex South	94%	90%	92%	89%	94%	94%	100%	100%	100%	92%	42%	25%	48%	86%
Gloucester East	97%	94%	91%	91%	98%	62%	89%	11%	93%	95%	49%	42%	63%	91%
Gloucester West	78%	76%	93%	73%	89%	59%	88%	50%	73%	92%	55%	47%	59%	89%
Hudson Central	98%	67%	99%	81%	93%	50%	100%	100%	82%	60%	68%	55%	61%	75%
Hudson North	100%	86%	98%	89%	97%	100%	100%		100%	100%	39%	37%	55%	75%
Hudson South	100%	55%	97%	84%	93%	100%	67%	0%	60%	60%	65%	56%	73%	86%
Hudson West	87%	100%	96%	94%	98%		100%	100%	100%		87%	63%	83%	84%
Hunterdon	100%	100%	100%	94%	99%	0%	0%		0%	100%	100%		100%	100%
Mercer North	89%	74%	94%	66%	86%	65%	8%	67%	75%	73%	53%	45%	54%	65%
Mercer South	92%	38%	91%	81%	93%	9%	33%	78%	65%	47%	26%	33%	43%	79%
Middlesex Central	42%	70%	96%	68%	87%	80%	0%		25%	80%	46%	35%	49%	41%
Middlesex Coastal	78%	74%	93%	76%	92%	33%	26%		14%	50%	67%	23%	49%	67%
Middlesex West	100%	69%	91%	79%	93%	38%	14%	0%	31%	88%	40%	25%	35%	83%
Monmouth North	100%	88%	96%	99%	100%	71%	71%	100%	86%	83%	73%	59%	68%	97%
Monmouth South	97%	85%	96%	96%	99%	86%	92%	67%	100%	86%	69%	46%	58%	79%
Morris East	100%	93%	93%	92%	98%	89%			100%	67%	73%	45%	50%	65%
Morris West	97%	100%	94%	79%	95%	60%	100%	100%	89%	100%	62%	64%	51%	86%
Newark Center City	91%	87%	99%	88%	96%	100%	100%	100%	95%	100%	60%	35%	57%	75%
Newark Northeast	100%	81%	90%	83%	93%	42%	50%	50%	100%	100%	35%	38%	48%	90%
Newark South	99%	97%	99%	92%	94%	100%	90%	100%	100%	100%	53%	41%	59%	87%
Ocean North	100%	74%	96%	92%	98%	22%	100%	100%	100%	100%	68%	65%	64%	75%
Ocean South	94%	85%	94%	94%	98%	74%	92%	0%	75%	85%	60%	53%	65%	71%
Passaic Central	100%	84%	98%	93%	99%	100%	100%	100%	100%	90%	65%	38%	53%	76%
Passaic North	100%	90%	97%	92%	97%	95%	100%	100%	100%	100%	74%	57%	62%	91%
Salem	100%	90%	95%	55%	78%	100%	100%		100%	100%	61%	54%	67%	94%
Somerset	100%	32%	78%	84%	97%	75%	75%		75%	90%	45%	49%	50%	61%
Sussex	100%	90%	99%	94%	99%	89%	100%		100%	100%	83%	68%	72%	100%
Union Central	98%	95%	93%	76%	95%	100%	92%	100%	100%	100%	62%	33%	67%	85%
Union East	94%	100%	96%	68%	91%	13%	40%	100%	70%	100%	60%	53%	65%	67%
Union West	100%	93%	93%	64%	87%	40%	20%		30%	92%	68%	38%	49%	66%
Warren	80%	52%	84%	63%	88%	44%	100%		50%	91%	28%	50%	51%	87%
Statewide	94%	78%	94%	82%	94%	61%	74%	70%	86%	90%	58%	45%	58%	79%

Blank cells mean that the office did not have any children eligible for that measure during that period.

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 6	Ongoing Case Plans	95%	July 23 - 'December 23
M# 9	Caseworker Visits with Children 2x/Month in 1st& 2nd Months of placement	93%	May 23 - 'October 23
M# 10	Monthly Caseworker Visits with Children at child's placement site	93%	July 23 - 'December 23
M# 13	Investigation Completion within 60 days	85%	May 23 - 'October 23
M# 14	Investigation Completion within 90 days	95%	May 23 - 'October 23
M# 16	Initial Family Team Meeting (FTMs) within 45 days of Child Removal	80%	June 23 - 'November 23
M# 17	3 Subsequent FTMs within 12 Months of Child Removal	80%	July 23 - 'December 23
M# 18	3 Subsequent FTMs after 12 Months in Placement - Reunification Goal	90%	July 23 - 'December 23
M# 19	2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal	90%	July 23 - 'December 23
M# 22	Initial Case Plans within 30 Days of Child Removal	95%	July 23 - 'December 23
M# 28	Caseworker visits Parent 2x/Month	90%	July 23 - 'December 23
M# 29	Weekly Parent/Child Visits - Average weekly visits for 6 weeks.	60%	11/25/2023 - '12/30/2023
M# 30	Bi-weekly Parent-Child Visits	85%	July 23 - 'December 23
M#31	Sibling Visits	85%	July 23 - 'December 23