

**From:** [Lee B Kindberg](#)  
**To:** [DEP NJairrulesmobile](#)  
**Cc:** [Douglas P Morgante](#)  
**Subject:** [EXTERNAL] California Advanced Clean Truck Regulation  
**Date:** Thursday, October 8, 2020 6:33:33 PM  
**Attachments:** [image001.gif](#)

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Thank you for the opportunity to provide input to the NJDEP's PACT mobile sources concepts. Maersk and our business units and customers have trucking, drayage, warehouses, marine terminals, offices and vessel operations in both New Jersey and California. Thus we are very interested in engaging with NJDEP as these programs develop.

We unfortunately learned about the stakeholder meetings late in the process (on Sept. 14<sup>th</sup>), after the trucking and drayage outreach sessions. We are still reviewing the materials posted and considering how the proposed concepts may work in the New Jersey geography and business/competitive environment. Thus this comment is a brief expression of interest and offer to engage in the work. We will be submitting a consolidated letter (all modes and common themes) on Oct. 14<sup>th</sup>, the requested date for Cargo Handling Equipment and Vessels.

We have been part of the evolution of and are very familiar with California's many mobile source programs as they have been implemented over the last 15 to 20 years, and continue to develop. We would be happy to work with NJDEP to share that industry experience to help NJDEP shorten learning curves and implementation timelines, and define approaches that accelerate the needed environmental progress while reducing complexity and administrative burdens.

My colleague Doug Morgante (in copy) and I are happy to provide points of contact for NJDEP as we determine what resources and input will be most effective in supporting your development of the State programs and strategies. My contact information is below.

Maersk brands include Maersk, SeaLand, Performance Team, Hudd, Damco and others. Maersk has set a goal of Net Zero Carbon Shipping by 2050, starting with our own operations. Our annual Sustainability Reports are accessible on our website at [www.maersk.com/about/sustainability](http://www.maersk.com/about/sustainability).

Thank you again for the posted materials and this opportunity to engage.  
Best regards,

Lee Kindberg, PhD, GCB.D  
Head of Environment & Sustainability, North America



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