

Advertised Enrollments

Pupil Enrollment Categories	10-15-2024 Actual	10-15-2025 Actual	10-15-2026 Estimate
On Roll Regular Full-Time	364.0	386.0	393.0
On Roll Special Ed Full-Time	83.0	75.0	74.0
On Roll Subtotal	447.0	461.0	467.0
In Private School Placements	2.0	3.0	3.0
Received	0.0	0.0	10.0

Advertised Revenues

Budget Category	Description	Account	2024-25 Actual	2025-26 Revised	2026-27 Proposed
General Fund Revenues from Local Sources	Local Tax Levy-Base Budget	10-1210	8,439,798	8,747,594	9,333,064
	Total Tax Levy	10-121x	8,439,798	8,747,594	9,333,064
	Total Tuition	10-1300	53,887	50,000	52,500
	Unrestricted Miscellaneous Revenues	10-1XXX	91,768	66,205	1,600
	Interest Earned on Maintenance Reserve	10-1XXX	0	0	100
	Interest Earned on Capital Reserve Funds	10-1XXX	0	0	300
	Total Revenues from Local Sources		8,585,453	8,863,799	9,387,564
General Fund Revenues from State Sources	Categorical Transportation Aid	10-3121	83,167	337,014	319,324
	Extraordinary Aid	10-3131	65,205	0	0
	Categorical Special Education Aid	10-3132	372,859	563,611	586,544
	Equalization Aid	10-3176	403,279	0	0
	Categorical Security Aid	10-3177	52,071	65,434	77,489
	Other State Aids	10-3XXX	8,873	0	0
	Total Revenues from State Sources		985,454	966,059	983,357
General Fund Revenues from Federal Sources	Impact Aid-8002 or 8003 General	10-4101	37,802	35,000	37,802
	Total Revenues from Federal Sources		37,802	35,000	37,802
General Fund Revenues from Other Sources	Budgeted Fund Balance-Operating Budget	10-303	0	140,245	76,880
	Withdrawal from Capital Reserve for Excess Cost and Other Capital Projects	10-309	0	90,000	0
	Withdrawal from Maintenance Reserve	10-310	0	0	60,431
	Adjustment for Prior Year Encumbrances		0	20,560	0
	Actual Revenues (Over)/Under Expenditures		169,612	0	0
General Fund Revenues	Total Operating Budget		9,778,321	10,115,663	10,546,034
Special Revenue Fund Revenues from Local Sources	Student Activity Fund Revenue	20-1760	18,378	0	1,500
	Other Revenue from Local Sources	20-1XXX	0	0	2,000
	Total Revenues from Local Sources	20-1XXX	18,378	0	3,500
Special Revenue Fund Revenues from State Sources	SDA Emergent Needs and Capital Maintenance In School Districts	20-3257	0	9,468	0
	Other Restricted Entitlements	20-32XX	0	10,690	0
	Total Revenues from State Sources		0	20,158	0

Advertised Revenues

Budget Category	Description	Account	2024-25 Actual	2025-26 Revised	2026-27 Proposed
Special Revenue Fund Revenues from Federal Sources	Title I	20-4411-4416	25,091	73,433	54,000
	Title II	20-4451-4455	7,225	9,290	7,000
	Title IV	20-4471-4474	10,000	10,000	7,500
	IDEA Part B (Handicapped)	20-4420-4429	142,513	152,854	114,640
	ARP-ESSER Subgrant-Accelerated Learning Coaching and Educator Support Grant	20-4541	14,189	0	0
	ARP-ESSER Subgrant-Evidence-Based Comprehensive Beyond the School Day Activities Grant	20-4543	1,867	0	0
	ARP-ESSER	20-4540	50	0	0
	Other	20-4XXX	61,932	48,928	36,696
	Total Revenues from Federal Sources		262,867	294,505	219,836
Special Revenue Fund Revenues	Total Grants and Entitlements		279,871	314,663	223,336
All Fund Revenues	Total Revenues/Sources		10,058,192	10,430,326	10,769,370
Revenues Net of Transfers	Total Revenues/Sources Net of Transfers		10,058,192	10,430,326	10,769,370

Advertised Appropriations

Budget Category	Description	Account	2024-25 Actual	2025-26 Revised	2026-27 Proposed
General Fund Current Expenses for Instruction	Regular Programs-Instruction	11-1XX-100-XXX	2,678,181	2,735,665	2,663,151
	Special Education-Instruction	11-2XX-100-XXX	1,169,580	1,314,641	1,283,794
	Basic Skills/Remedial-Instruction	11-230-100-XXX	197,729	143,099	148,132
	School-Sponsored Cocurricular or Extracurricular Activities-Instruction	11-401-100-XXX	8,278	13,760	10,922
	Summer School	11-422-XXX-XXX	16,782	32,650	32,650
General Fund Current Expenses for Support Services	Undistributed Expenditures-Instruction (Tuition)	11-000-100-XXX	151,792	270,511	385,798
	Undistributed Expenditures-Health Services	11-000-213-XXX	88,780	95,236	97,923
	Undistributed Expenditures-Speech, OT, PT and Related Services	11-000-216-XXX	274,845	247,370	272,141
	Undistributed Expenditures>Other Support Services, Students>Extraordinary Services	11-000-217-XXX	121,228	201,027	209,283
	Undistributed Expenditures-Guidance	11-000-218-XXX	77,032	77,680	80,045
	Undistributed Expenditures-Child Study Teams	11-000-219-XXX	380,994	413,195	410,674
	Undistributed Expenditures-Improvement of Instruction Services	11-000-221-XXX	11,721	17,450	10,440
	Undistributed Expenditures-Education Media Services/Library	11-000-222-XXX	88,174	90,415	93,361
	Undistributed Expenditures-Instructional Staff Training Services	11-000-223-XXX	11,430	17,309	15,000
	Undistributed Expenditures-Support Services-General Administration	11-000-230-XXX	331,796	349,988	340,759
	Undistributed Expenditures-Support Services-School Administration	11-000-240-XXX	173,515	181,385	186,739
	Undistributed Expenditures-Central Services	11-000-251-XXX	164,797	169,007	140,430
	Undistributed Expenditures-Operation and Maintenance of Plant Services	11-000-26X-XXX	735,488	773,345	823,673
	Undistributed Expenditures-Student Transportation Services	11-000-270-XXX	783,210	822,822	883,147
	Personal Services-Employee Benefits	11-XXX-XXX-2XX	1,458,757	1,526,569	1,815,424
	Total Undistributed Expenditures		4,853,559	5,253,309	5,764,837
General Fund Current Expenses for Increased Reserves	Interest Earned on Maintenance Reserve	10-606	0	0	100
General Fund Current Expenses	Total General Current Expense		8,924,109	9,493,124	9,903,586
Capital Outlay	Equipment	12-XXX-XXX-730	61,185	0	19,311
	Facilities Acquisition and Construction Services	12-000-400-XXX	313,179	88,282	1,127
	Interest Deposit to Capital Reserve	10-604	0	0	300
	Total Capital Outlay		374,364	88,282	20,738

Advertised Appropriations

Budget Category	Description	Account	2024-25 Actual	2025-26 Revised	2026-27 Proposed
General Fund Expenses and Transfers	Transfer of Funds to Charter Schools	10-000-100-56X	479,848	534,257	621,710
	General Fund Grand Total		9,778,321	10,115,663	10,546,034
Special Revenue Fund Expenses for Grants and Entitlements	Local Projects	20-XXX-XXX-XXX	0	0	2,000
Special Revenue Fund Expenses for Other State Projects	SDA Emergent Needs and Capital Maintenance In School Districts	20-492-XXX-XXX	0	9,468	0
	Other	20-XXX-XXX-XXX	0	10,690	0
Special Revenue Fund Expenses for State Projects	Total State Projects	20-XXX-XXX-XXX	0	20,158	0
Special Revenue Fund Expenses for Federal Projects	Title I	20-XXX-XXX-XXX	25,091	73,433	54,000
	Title II	20-XXX-XXX-XXX	7,225	9,290	7,000
	Title IV	20-XXX-XXX-XXX	10,000	10,000	7,500
	IDEA Part B (Handicapped)	20-XXX-XXX-XXX	142,513	152,854	114,640
	Other	20-XXX-XXX-XXX	61,932	48,928	36,696
	ARP-ESSER Grant Program	20-487-xxx-xxx	50	0	0
	ARP-ESSER Subgrant Accelerated Learning Coaching and Educator Support Grant	20-488-xxx-xxx	14,189	0	0
	ARP-ESSER Subgrant Evidence-Based Comprehensive Beyond the School Day Activities Grant	20-490-xxx-xxx	1,867	0	0
	Total Federal Projects	20-XXX-XXX-XXX	262,867	294,505	219,836
Special Revenue Fund Expenses	Total Special Revenue Funds		279,871	314,663	223,336
All Fund Expenses	Total Expenditures/Appropriations		10,058,192	10,430,326	10,769,370
Expenses Net of Transfers	Total Expenditures Net of Transfers		10,058,192	10,430,326	10,769,370

Advertised Recapitulation of Balances

Fund Balance Category	Budget Category	Audited Balance 06/30/2024	Audited Balance 06/30/2025	Estimated Balance 06/30/2026	Estimated Balance 06/30/2027
Unrestricted	General Operating Budget	643,150	467,125	326,880	250,000
	Repayment of Debt	0	0	0	0
Restricted for General Operating Budget	Capital Reserve	460,094	482,967	392,967	393,267
	Adult Education Programs	0	0	0	0
	Maintenance Reserve	302,428	265,408	265,408	205,077
	Legal Reserve	0	0	0	0
	Unemployment Fund	7,445	7,445	7,445	16,295
	Tuition Reserve	0	0	0	0
	Current Expense Emergency Reserve	0	0	0	0
	Impact Aid Reserve for General Expenses (Sections 8002 and 8003)	0	0	0	0
	Impact Aid Reserve for Capital Expenses (Sections 8007 and 8008)	0	0	0	0
Restricted for Special Revenue Fund	Student Activity Fund	12,905	14,279	14,279	14,279
	Scholarship Fund	0	0	0	0
Restricted for Repayment of Debt	Restricted for Repayment of Debt	0	0	0	0

Advertised Per Pupil Cost Calculations

Per Pupil Cost Calculations	2023-24 Actual Costs	2024-25 Actual Costs	2025-26 Original Budget	2025-26 Revised Budget	2026-27 Proposed Budget
Total Budgetary Comparative Per Pupil Cost	\$18,695	\$19,066	\$19,803	\$19,354	\$19,941
Total Classroom Instruction	\$11,314	\$12,117	\$12,606	\$12,110	\$12,341
Classroom-Salaries and Benefits	\$10,693	\$11,509	\$11,747	\$11,309	\$11,533
Classroom-General Supplies and Textbooks	\$233	\$268	\$375	\$370	\$316
Classroom-Purchased Services	\$387	\$340	\$484	\$432	\$492
Total Support Services	\$3,352	\$3,060	\$3,240	\$3,278	\$3,489
Support Services-Salaries and Benefits	\$2,564	\$2,619	\$2,863	\$2,914	\$3,078
Total Administrative Costs	\$1,817	\$1,926	\$1,907	\$1,946	\$1,938
Administration Salaries and Benefits	\$1,496	\$1,574	\$1,616	\$1,599	\$1,637
Total Operations and Maintenance of Plant	\$2,147	\$1,879	\$1,943	\$1,917	\$2,063
Operations and Maintenance-Salaries and Benefits	\$595	\$595	\$671	\$652	\$667
Board Contribution to Food Services	\$0	\$0	\$0	\$0	\$0
Total Extracurricular Costs	\$6	\$25	\$41	\$40	\$33
Total Equipment Costs	\$167	\$146	\$0	\$0	\$45
Legal Costs	\$92	\$64	\$35	\$86	\$35
Employee Benefits as a percentage of salaries*	25.90%	26.52%	27.20%	26.45%	32.07%

*Does not include pension and social security paid by the State on-behalf of the district.
**Federal and State funds in the blended resource school-based budgets.

The information presented in columns 1 through 3 as well as the related descriptions of the per pupil cost calculations are contained in the Taxpayers' Guide to Education Spending and can be found on the Department of Education's Internet website: <http://www.nj.gov/education/guide/>. This publication is also available in the board office and public libraries. The same calculations were performed using the 2025-26 revised appropriations and the 2026-27 budgeted appropriations presented in this advertised budget. Total Budgetary Comparative Per Pupil Cost is defined as current expense exclusive of tuition expenditures, transportation, residential costs, and judgments against the school district. For all years it also includes the restricted entitlement aids. With the exception of Total Equipment Cost, each of the other per pupil cost calculations presented is a component of the total comparative per pupil cost, although all components are not shown.

Shared Services

Shared Service Category Type	Shared Service Category Description	Amount Saved (Optional)
Insurance Coverages and Benefits	Health Insurance/Prescription- SHIF	0
	NJSIG Insurance- Eric West	0
Others	Share with North Warren Regional High School for maintenance services	0
Purchasing	Hunterdon County Ed Services Commission joint bidding services for various supplies and services	0
Special Education Services	Shared CST Team with Frelinghuysen BOE	0
Staffing - Other	Security Officer- Blairstown Police Department	0
Transportation Services, including Fuel	Special Education Transportation- WCSSSD, HCESC	0

Estimated Tax Rates

Municipality	Category	Amount
Blairstown	(A) General Fund School Levy	7,540,487
	(D) Total School Levy	7,540,487
	(B) Estimated Net Taxable Valuation (as of 10/01/25)	702,000,868
	(H) Estimated Equalized Valuation (as of 10/01/25)	1,105,015,402
	(C) Estimated 2026-27 General Fund School Tax Rate, Without Repayment of Debt or Adjustments=100x(A)/(B)	1.0741
	(F) Estimated 2026-27 Total School Tax Rate, With Repayment of Debt and Adjustments=100x(D)/(B)	1.0741
	(I) Estimated 2026-27 Equalized General Fund School Tax Rate, Without Repayment of Debt or Adjustments=100x(A)/(H)	0.6824
	(L) Estimated 2026-27 Equalized Total School Tax Rate, With Repayment of Debt and Adjustments=100x(D)/(H)	0.6824
Hardwick Twp	(A) General Fund School Levy	1,792,577
	(D) Total School Levy	1,792,577
	(B) Estimated Net Taxable Valuation (as of 10/01/25)	157,552,444
	(H) Estimated Equalized Valuation (as of 10/01/25)	296,958,527
	(C) Estimated 2026-27 General Fund School Tax Rate, Without Repayment of Debt or Adjustments=100x(A)/(B)	1.1378
	(F) Estimated 2026-27 Total School Tax Rate, With Repayment of Debt and Adjustments=100x(D)/(B)	1.1378
	(I) Estimated 2026-27 Equalized General Fund School Tax Rate, Without Repayment of Debt or Adjustments=100x(A)/(H)	0.6036
	(L) Estimated 2026-27 Equalized Total School Tax Rate, With Repayment of Debt and Adjustments=100x(D)/(H)	0.6036

Employee Contract List for District

Name	Category	Measure
Alyssa Emili	Job Title	Coordinator/Director/Manager/Supervisor
	Job Title II	CST Supervisor
	Base Annual Salary Amount	\$113,537
	Full-Time Equivalent (FTE)	1.0
	Shared with Another District?	N
	Shared County	None Reported
	Shared District	None Reported
	Job Title Other District	None Reported
	Member of Collective Bargaining Unit (CBU)?	N
	Beginning Date of Contract	07/01/25
	End Date of Contract	06/30/26
	Contracted Number of Annual Work Days	260
	Contracted Number of Annual Vacation Days	20
	Contracted Number of Annual Sick Days	12
	Contracted Number of Annual Personal Days	3
	Contracted Number of Annual Consulting Days	0
	Number of Other Contracted Non-Working Days	0
	Description of Other Contracted Non-Working Days	None Reported
	Total Allowances Amount	\$3,500
	Total Bonuses Amount	\$0
	Total Stipends Amount	\$0
	District Contributions Above Teacher Contract for Insurance (Health, Dental, Life, Other)	\$1,774
	District Contributions Above Teacher Contract for Retirement Plans	\$0
	Total Contractual Post-Employment Benefit Amount	\$23,734
	Contractual Post-Employment Benefit Description of Payout of Sick days	Maximum allowed by state
	Contractual Post-Employment Benefit Description of Payout of Vacation days	Maximum payout of 20 days
	Contractual Post-Employment Benefit Description of Payout of Personal days	No provision in contract
	Contractual Post-Employment Benefit Description of Other Benefits 1	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 2	None Reported

Employee Contract List for District

Name	Category	Measure
Alyssa Emili	Contractual Post-Employment Benefit Description of Other Benefits 3	None Reported
	Total Other/In-Kind Remuneration Amount	\$0
	Description of Other/In-Kind Remuneration Annual Option to Buyback Sick Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Vacation Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Personal Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 1	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 2	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 3	None Reported
	Additional Comment 1	None Reported
	Additional Comment 2	None Reported
	Additional Comment 3	None Reported
Brian Palumbo	Job Title	Business Administrator
	Job Title II	None Reported
	Base Annual Salary Amount	\$103,150
	Full-Time Equivalent (FTE)	1.0
	Shared with Another District?	N
	Shared County	None Reported
	Shared District	None Reported
	Job Title Other District	None Reported
	Member of Collective Bargaining Unit (CBU)?	N
	Beginning Date of Contract	07/01/25
	End Date of Contract	06/30/26
	Contracted Number of Annual Work Days	260
	Contracted Number of Annual Vacation Days	20
	Contracted Number of Annual Sick Days	12
	Contracted Number of Annual Personal Days	3
	Contracted Number of Annual Consulting Days	0
	Number of Other Contracted Non-Working Days	0
	Description of Other Contracted Non-Working Days	None Reported

Employee Contract List for District

Name	Category	Measure
Brian Palumbo	Total Allowances Amount	\$6,000
	Total Bonuses Amount	\$0
	Total Stipends Amount	\$0
	District Contributions Above Teacher Contract for Insurance (Health, Dental, Life, Other)	\$0
	District Contributions Above Teacher Contract for Retirement Plans	\$0
	Total Contractual Post-Employment Benefit Amount	\$22,935
	Contractual Post-Employment Benefit Description of Payout of Sick days	Maximum allowed by state
	Contractual Post-Employment Benefit Description of Payout of Vacation days	Maximun payout 20 days
	Contractual Post-Employment Benefit Description of Payout of Personal days	No provision in contract
	Contractual Post-Employment Benefit Description of Other Benefits 1	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 2	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 3	None Reported
	Total Other/In-Kind Remuneration Amount	\$0
	Description of Other/In-Kind Remuneration Annual Option to Buyback Sick Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Vacation Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Personal Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 1	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 2	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 3	None Reported
	Additional Comment 1	None Reported
	Additional Comment 2	None Reported
	Additional Comment 3	None Reported
Colleen Silvestri	Job Title	Principal
	Job Title II	None Reported
	Base Annual Salary Amount	\$125,695
	Full-Time Equivalent (FTE)	1.0
	Shared with Another District?	N
	Shared County	None Reported
	Shared District	None Reported

Employee Contract List for District

Name	Category	Measure
Colleen Silvestri	Job Title Other District	None Reported
	Member of Collective Bargaining Unit (CBU)?	N
	Beginning Date of Contract	07/01/25
	End Date of Contract	06/30/26
	Contracted Number of Annual Work Days	260
	Contracted Number of Annual Vacation Days	20
	Contracted Number of Annual Sick Days	12
	Contracted Number of Annual Personal Days	3
	Contracted Number of Annual Consulting Days	0
	Number of Other Contracted Non-Working Days	0
	Description of Other Contracted Non-Working Days	None Reported
	Total Allowances Amount	\$3,500
	Total Bonuses Amount	\$0
	Total Stipends Amount	\$0
	District Contributions Above Teacher Contract for Insurance (Health, Dental, Life, Other)	\$0
	District Contributions Above Teacher Contract for Retirement Plans	\$0
	Total Contractual Post-Employment Benefit Amount	\$24,669
	Contractual Post-Employment Benefit Description of Payout of Sick days	Maximum allowed per state
	Contractual Post-Employment Benefit Description of Payout of Vacation days	Maximum payout of 20 days
	Contractual Post-Employment Benefit Description of Payout of Personal days	No provision in contract
	Contractual Post-Employment Benefit Description of Other Benefits 1	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 2	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 3	None Reported
	Total Other/In-Kind Remuneration Amount	\$0
	Description of Other/In-Kind Remuneration Annual Option to Buyback Sick Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Vacation Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Personal Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 1	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 2	None Reported

Employee Contract List for District

Name	Category	Measure
Colleen Silvestri	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 3	None Reported
	Additional Comment 1	Health Insurance waiver
	Additional Comment 2	None Reported
	Additional Comment 3	None Reported
Dr. Patrick Ketch	Job Title	Superintendent
	Job Title II	None Reported
	Base Annual Salary Amount	\$159,135
	Full-Time Equivalent (FTE)	1.0
	Shared with Another District?	N
	Shared County	None Reported
	Shared District	None Reported
	Job Title Other District	None Reported
	Member of Collective Bargaining Unit (CBU)?	N
	Beginning Date of Contract	07/01/23
	End Date of Contract	06/30/28
	Contracted Number of Annual Work Days	260
	Contracted Number of Annual Vacation Days	20
	Contracted Number of Annual Sick Days	12
	Contracted Number of Annual Personal Days	3
	Contracted Number of Annual Consulting Days	0
	Number of Other Contracted Non-Working Days	0
	Description of Other Contracted Non-Working Days	None Reported
	Total Allowances Amount	\$6,300
	Total Bonuses Amount	\$0
	Total Stipends Amount	\$0
	District Contributions Above Teacher Contract for Insurance (Health, Dental, Life, Other)	\$0
	District Contributions Above Teacher Contract for Retirement Plans	\$0
	Total Contractual Post-Employment Benefit Amount	\$27,241
	Contractual Post-Employment Benefit Description of Payout of Sick days	Maximun allowed per state

Employee Contract List for District

Name	Category	Measure
Dr. Patrick Ketch	Contractual Post-Employment Benefit Description of Payout of Vacation days	Maximum payout of 20 days
	Contractual Post-Employment Benefit Description of Payout of Personal days	No provision in contract
	Contractual Post-Employment Benefit Description of Other Benefits 1	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 2	None Reported
	Contractual Post-Employment Benefit Description of Other Benefits 3	None Reported
	Total Other/In-Kind Remuneration Amount	\$0
	Description of Other/In-Kind Remuneration Annual Option to Buyback Sick Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Vacation Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Buyback Personal Time in Cash	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 1	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 2	None Reported
	Description of Other/In-Kind Remuneration Annual Option to Other Remuneration 3	None Reported
	Additional Comment 1	Health Insurance Waiver
	Additional Comment 2	None Reported
	Additional Comment 3	None Reported