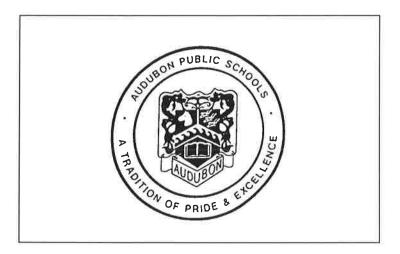
SCHOOL DISTRICT OF

AUDUBON



Audubon Board of Education Audubon, New Jersey

Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2015

Comprehensive Annual Financial Report

of the

Audubon Board of Education

Audubon, New Jersey

For the Fiscal Year Ended June 30, 2015

Prepared by
Audubon Board of Education
Finance Department

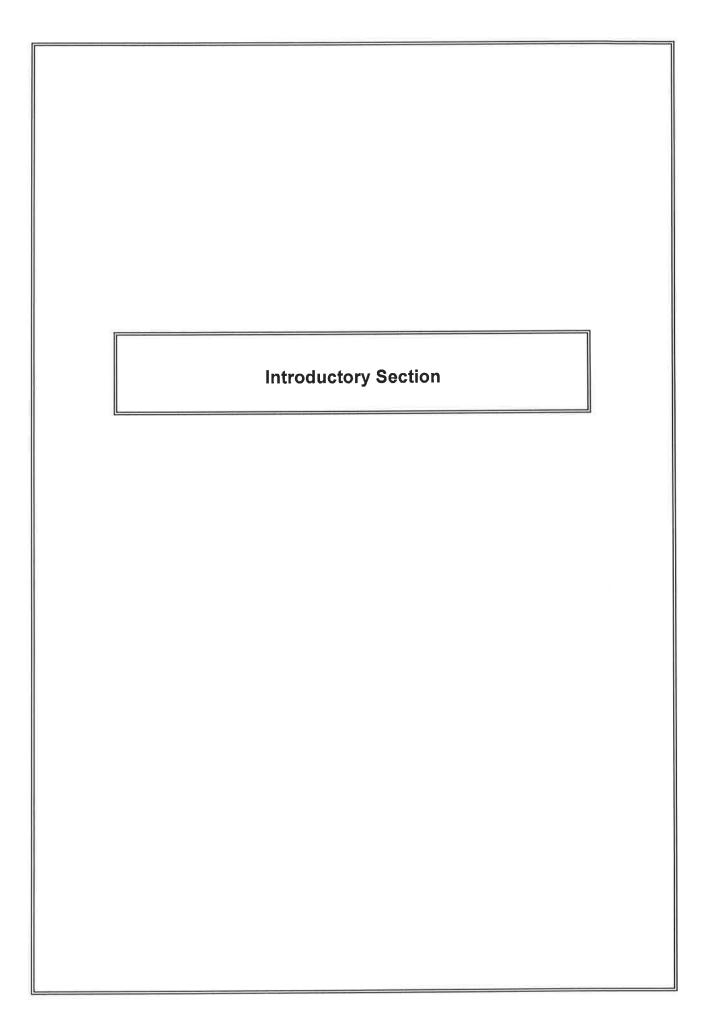
AUDUBON SCHOOL DISTRICT

INTRODUCTORY SECTION

| | | The same test | rage |
|----|--------------|---|------|
| | | Letter of Transmittal | 2 |
| | | Organizational Chart | 7 |
| | | Roster of Officials | 8 |
| | | Consultants and Advisors | 9 |
| | | FINANCIAL SECTION | |
| | Indep | endent Auditor's Report | 11 |
| | K-1 | Report on Compliance and on Internal Control Over Financial Reporting Based | |
| | | on an Audit of Financial Statements Performed in Accordance with | |
| | | Government Auditing Standards | 14 |
| | Requ | ired Supplementary Information - Part I | |
| | Mana | gement's Discussion and Analysis | 17 |
| | Basic | Financial Statements | |
| A. | Distri | ct-wide Financial Statements: | |
| | A-1 | Statement of Net Position | 26 |
| | A-2 | Statement of Activities | 27 |
| B. | Fund I | Financial Statements: | |
| | Gover | nmental Funds: | |
| | B-1 | Balance Sheet | 29 |
| | B-2 | Statement of Revenues, Expenditures, and Changes in Fund Balances | 30 |
| | B-3 | Reconciliation of the Statement of Revenues, Expenditures, and Changes in | |
| | | Fund Balances of Governmental Funds to the Statement of Activities | 31 |
| | Propri | etary Funds: | |
| | B-4 | Statement of Net Position | 32 |
| | B-5 | Statement of Revenues, Expenses, and Changes in Fund Net Position | 33 |
| | B - 6 | Statement of Cash Flows | 34 |
| | Fiduci | ary Funds: | |
| | B-7 | Statement of Fiduciary Net Position | 35 |
| | B-8 | Statement of Changes in Fiduciary Net Position | 36 |
| | Notes | to the Financial Statements | 37 |
| | | | |

| | | | Page |
|-----------------------|---------|--|-------------|
| | Requi | red Supplementary Information - Part II | |
| C. | Budge | tary Comparison Schedules | |
| | C-1 | Budgetary Comparison Schedule - General Fund | 62 |
| | C-1a | Combining Schedule of Revenues, Expenditures and Changes | |
| | | in Fund Balance - Budget and Actual (if applicable) | N/A |
| | C-2 | Budgetary Comparison Schedule - Special Revenue Fund | 69 |
| | Notes | to the Required Supplementary Information | |
| | C-3 | Budget-to-GAAP Reconciliation | 70 |
| | Requi | red Supplementary Information - Part III | |
| L. | Sched | ules Related to Accounting and Reporting for Pensions (GASB-68) | |
| | L-1 | Schedule of the District's Proportionate Share of the Net Pension Liability - | |
| | | Public Employees Retirement System | 72 |
| | L-2 | Schedule of the District Contributions - Public Employees Retirement System | 73 |
| | L-3 | Schedule of the District's Proportionate Share of the Net Pension Liability - | |
| | | Teachers' Pension and Annuity Fund | 74 |
| | Notes | to the Required Supplementary Information - Part III | 75 |
| | Other | Supplementary Information | |
| D. | School | Level Schedules: | N/A |
| E. | Specia | 1 Revenue Fund: | |
| | E-1 | Combining Schedule of Revenues and Expenditures | |
| | | Special Revenue Fund - Budgetary Basis | 78 |
| \mathbf{F}_{∞} | Capita | l Projects Fund: | |
| | F-1 | Summary Statement of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis | 80 |
| G, | Proprie | etary Fund: | |
| | Enterp | rise Fund: | |
| | G-1 | Combining Statement of Net Position | 85 |
| | G-2 | Combining Statement of Revenues, Expenses and Changes in Fund Net Position | 86 |
| | G-3 | Combining Statement of Cash Flows | 87 |
| | Interna | ll Service Fund: | |
| H. | Fiducia | ary Funds: | |
| | H-1 | Combining Statement of Fiduciary Net Position | 89 |
| | H-2 | Combining Statement of Changes in Fiduciary Net Position | 90 |
| | H-3 | Student Activity Agency Fund Schedule of Receipts and Disbursements | 91 |
| | 11_1 | Payroll A gency Fund Schedule of Receipts and Dishursements | 92 |

| 1.1 Schedule of Serial Bonds 94 1-2 Schedule of Obligations under Capital Leases 95 1-3 Budgetary Comparison Schedule - Debt Service Fund 96 STATISTICAL SECTION (Unaudited) J-1 Net Position by Component 98 J-2 Changes in Net Position, Last Ten Fiscal Years 99 J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years 101 J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years 102 J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years 103 J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years 104 J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years 105 J-8 Principal Property Tax Payers, Current Year and Nine Years Ago 106 J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 115 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 115 J-19 Schedule of Expenditures of Federal Awards, Schedule A 122 K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Expenditures of State Financial Assistance 124 K-6 Schedule of Expenditures of State Financial Assistance 124 K-7 Substance 124 K-7 Substance 125 K-7 Substan | | | | Page |
|--|----|-------|--|------|
| 1-2 Schedule of Obligations under Capital Leases 95 1-3 Budgetary Comparison Schedule - Debt Service Fund 96 STATISTICAL SECTION (Unaudited) J-1 Net Position by Component 98 J-2 Changes in Net Position, Last Ten Fiscal Years 99 J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years 101 League in Fund Balances, Governmental Funds, Last Ten Fiscal Years 102 J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years 103 J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years 105 J-8 Principal Property Tax Payers, Current Year and Nine Years Ago 106 J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 107 J-11 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of Federal Awards, Schedule A 122 K-5 Schedule of Findings and Questioned Costs 126 K-6 Schedule of Findings and Questioned Costs 126 | I. | Long- | Term Debt: | |
| Budgetary Comparison Schedule - Debt Service Fund STATISTICAL SECTION (Unaudited) J-1 Net Position by Component J-2 Changes in Net Position, Last Ten Fiscal Years J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Expenditures of State Financial Assistance had/or 15-08 K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 Insurance Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of Federal Awards, Schedule B K-3 Schedule of Findings and Questioned Costs | | I-1 | Schedule of Serial Bonds | 94 |
| STATISTICAL SECTION (Unaudited) J-1 Net Position by Component 98 J-2 Changes in Net Position, Last Ten Fiscal Years 99 J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years 101 J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years 102 J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years 103 J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years 104 J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years 105 J-8 Principal Property Tax Payers, Current Year and Nine Years Ago 106 J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 109 J-12 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 109 J-14 Principal Employers, Current Year & Nine Years Ago (information not available) 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) 116 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major 117 Program and on Internal Control Over Compliance in Accordance with 117 OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance 124 K-5 Schedule of Findings and Questioned Costs 126 | | I-2 | Schedule of Obligations under Capital Leases | 95 |
| J-1 Net Position by Component J-2 Changes in Net Position, Last Ten Fiscal Years J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-10 Insurance Schedule K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 J-19 Schedule of Expenditures of State Financial Assistance, Schedule B K-3 Schedule of Expenditures of State Financial Assistance, Schedule B K-3 Schedule of Findings and Questioned Costs | | I-3 | Budgetary Comparison Schedule - Debt Service Fund | 96 |
| J-2 Changes in Net Position, Last Ten Fiscal Years J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 I19 K-3 Schedule of Expenditures of State Financial Assistance, Schedule B K-4 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance, Schedule B K-6 Schedule of Findings and Questioned Costs | | | STATISTICAL SECTION (Unaudited) | |
| J-3 Fund Balances, Governmental Funds, Last Ten Fiscal Years Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule B K-3 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs | | J-1 | Net Position by Component | 98 |
| J-4 Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of State Financial Assistance, Schedule B K-3 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Leaf Schedule of Findings and Questioned Costs | | J-2 | Changes in Net Position, Last Ten Fiscal Years | 99 |
| J-5 General Fund - Other Local Revenue by Source, Last Ten Fiscal Years J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years J-8 Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 Insurance Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-3 Schedule of Expenditures of State Financial Assistance Schedule of Findings and Questioned Costs | | J-3 | Fund Balances, Governmental Funds, Last Ten Fiscal Years | 101 |
| J-6 Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years Principal Property Tax Payers, Current Year and Nine Years Ago J-9 Property Tax Levies and Collections, Last Ten Fiscal Years J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 I19 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B L33 K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs | | J-4 | Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years | 102 |
| J-7 Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years 105 J-8 Principal Property Tax Payers, Current Year and Nine Years Ago 106 J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance, Schedule B 123 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | J-5 | General Fund - Other Local Revenue by Source, Last Ten Fiscal Years | 103 |
| J-8 Principal Property Tax Payers, Current Year and Nine Years Ago 106 J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance, Schedule B 123 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | J-6 | Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years | 104 |
| J-9 Property Tax Levies and Collections, Last Ten Fiscal Years 107 J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance, Schedule B 123 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | J-7 | Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years | 105 |
| J-10 Ratios of Outstanding Debt by Type, Last Ten Fiscal Years 108 J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years 109 J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 110 J-13 Legal Debt Margin Information, Last Ten Fiscal Years 111 J-14 Demographic and Economic Statistics 112 J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years 113 J-17 Operating Statistics, Last Ten Fiscal Years 114 J-18 School Building Information, Last Ten Fiscal Years 115 J-19 Schedule of Required Maintenance, Last Ten Fiscal Years 116 J-20 Insurance Schedule 117 K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance, Schedule B 123 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | J-8 | Principal Property Tax Payers, Current Year and Nine Years Ago | 106 |
| J-11 Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 Insurance Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs | | J-9 | Property Tax Levies and Collections, Last Ten Fiscal Years | 107 |
| J-12 Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-10 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs | | J-10 | Ratios of Outstanding Debt by Type, Last Ten Fiscal Years | 108 |
| J-13 Legal Debt Margin Information, Last Ten Fiscal Years J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) N/A J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-20 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs | | J-11 | Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years | 109 |
| J-14 Demographic and Economic Statistics J-15 Principal Employers, Current Year & Nine Years Ago (information not available) J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-10 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs | | J-12 | Ratios of Overlapping Governmental Activities Debt, As of December 31, 2014 | 110 |
| J-15 Principal Employers, Current Year & Nine Years Ago (information not available) J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-20 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-4 Schedule of Findings and Questioned Costs 126 | | J-13 | Legal Debt Margin Information, Last Ten Fiscal Years | 111 |
| J-16 Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-20 Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 Insurance Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs | | J-14 | Demographic and Economic Statistics | 112 |
| J-17 Operating Statistics, Last Ten Fiscal Years J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A K-4 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | J-15 | Principal Employers, Current Year & Nine Years Ago (information not available) | N/A |
| J-18 School Building Information, Last Ten Fiscal Years J-19 Schedule of Required Maintenance, Last Ten Fiscal Years Insurance Schedule SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | J-16 | Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years | 113 |
| J-19 Schedule of Required Maintenance, Last Ten Fiscal Years J-20 Insurance Schedule 117 SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 119 K-3 Schedule of Expenditures of Federal Awards, Schedule A 122 K-4 Schedule of Expenditures of State Financial Assistance, Schedule B 123 K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | J-17 | Operating Statistics, Last Ten Fiscal Years | 114 |
| SINGLE AUDIT SECTION K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | J-18 | School Building Information, Last Ten Fiscal Years | 115 |
| K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs | | J-19 | Schedule of Required Maintenance, Last Ten Fiscal Years | 116 |
| K-2 Report on Compliance with Requirements Applicable to Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs | | J-20 | Insurance Schedule | 117 |
| Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-4 Schedule of Expenditures of Awards and Financial Assistance K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | | SINGLE AUDIT SECTION | |
| Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-4 Schedule of Expenditures of Awards and Financial Assistance K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | K-2 | Report on Compliance with Requirements Applicable to Each Major | |
| OMB Circular A-133 and New Jersey OMB Circular Letter 04-04 and/or 15-08 K-3 Schedule of Expenditures of Federal Awards, Schedule A Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance Schedule of Findings and Questioned Costs 126 | | 1 | | |
| K-3 Schedule of Expenditures of Federal Awards, Schedule A K-4 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance K-6 Schedule of Findings and Questioned Costs 122 123 124 126 | | | • | 119 |
| K-4 Schedule of Expenditures of State Financial Assistance, Schedule B K-5 Notes to the Schedules of Awards and Financial Assistance K-6 Schedule of Findings and Questioned Costs | | K-3 | • | |
| K-5 Notes to the Schedules of Awards and Financial Assistance 124 K-6 Schedule of Findings and Questioned Costs 126 | | | | |
| K-6 Schedule of Findings and Questioned Costs 126 | | | • | |
| 6 | | | | |
| | | K-7 | Summary Schedule of Prior Audit Findings | 130 |



AUDUBON PUBLIC SCHOOLS 350 EDGEWOOD AVENUE AUDUBON, NEW JERSEY 08106

Steven C. Crispin Superintendent of Schools 856-547-7695

November 27, 2015

Honorable President and Members of The Audubon Board of Education County of Camden Borough of Audubon 350 Edgewood Avenue Audubon, NJ 08106

Dear Board Members:

The comprehensive annual financial report of the Audubon School District for the fiscal year ended June 30, 2015, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and the U.S. Office of Management and Budget Circular A-133, "Audits of State, Local Governments and Not for Profit Organizations" and the state Treasury Circular Letter 04-04 and/or 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendation, are included in the single audit section of this report.

1. REPORTING ENTITY AND ITS SERVICES:

The Audubon School district is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the district are included in this report. The Audubon Board of Education and all its schools constitute the Districts reporting entity.

The school district consists of three schools - Mansion Avenue Elementary, Haviland Avenue Elementary and Audubon Junior-Senior High School. The district provides a full range of educational services appropriate to grade levels K-12. These include regular, vocational and special education programs. The Audubon school district also offers a preschool program for handicap students. In 2011 the Audubon School District was approved to participate in the State's Inter-District Public School Choice Program. This program allowed students from other districts in the surrounding area to attend Audubon High School. Student admission was based on availability of space, and the district received state aid for each student enrolled. Currently the district enrolls one hundred and two students in this program

On June 30, 2009 the Audubon Park Board of education was dissolved, as the State of New Jersey took steps to eliminate all non-operating districts in the State. The Audubon Park students are now considered resident students of the district. The district still maintains a send-receiving with the Mount Ephraim school district for grades nine through twelve.

The district completed the 2014-2015 school year, with an average daily enrollment of 1,548 students. During the past few years enrollment has increased with our district's participation in the State'

Pupil Enrollments

| SCHOOL YEAR | AVERAGE DAILY ENROLLMENT |
|-------------|--------------------------|
| 2005-2006 | 1,629 |
| 2006-2007 | 1,567 |
| 2007-2008 | 1,524 |
| 2008-2009 | 1,498 |
| 2009-2010 | 1,482 |
| 2010-2011 | 1,440 |
| 2011-2012 | 1,402 |
| 2012-2013 | 1,409 |
| 2013-2014 | 1,410 |
| 2014-2015 | 1,548 |

2. ECONOMIC CONDITION AND OUTLOOK:

Audubon, a community of about 9,000 people, lies in the eastern portion of Camden County. This community of 1.2 square miles is comprised primarily of residential units and small retail businesses. It is a stable community with little room for additional development. The town, however, is currently experiencing a rebirth. Several new small businesses have opened and development of a major shopping center is now completed.

3. A SNAPSHOT OF OUR SCHOOLS

ELEMENTARY SCHOOLS

Both the Haviland Avenue School (K-2) and the Mansion Avenue School (3-6) have taken great strides in their efforts to infuse technology into the learning process. LCD Projectors and Smartboards have been installed in classrooms. Additionally, a number of i Pads have been purchased. These purchases were a significant part of the district's Strategic Plan, initiated during the 2007-2008 school year. In addition, goals related to writing, transitioning students, increasing scores on standardized tests, and college preparedness continue to drive professional development, budgeting and curriculum development. During the 2014-2015 school year, the district began a one to one initiative for Chrome Books, beginning with Grade 6 at Mansion Avenue School

HIGH SCHOOL

Like the elementary schools the junior – senior high school continues to move forward in an effort to infuse technology into all instructional areas. The need to immerse our students in a technology rich learning environment is addressed as a goal in the district's Strategic Plan. In addition, goals related to writing, transitioning students, increasing scores on standardized tests and college preparedness have been established. This plan, in its third full year, continues to drive professional development, budgeting and curriculum development. The District began a one to one initiative for Chromebooks for grades seven and eight during this past year. We have continued with grade nine for the 2014-2015 school year and hope to complete the high school for grades ten through twelve in the 2015-2016 school year

BUILDINGS & GROUNDS

The Audubon Board of Education continues to place a great emphasis on proper maintenance of the facilities. The district continues to budget for Capital Projects each year and the Buildings & Grounds Committee meets on a regular basis with the administration to monitor the progress of the projects. The major project completed during the 2014-2015 school year was a new roof and two HVAC replacements at the Haviland Avenue School.

4. INTERNAL ACCOUNTING CONTROLS:

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

6. ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.

10. RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

11. OTHER INFORMATION:

a) Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Inverso

and Stewart, RMA/CPAs, was selected by the Board's audit committee. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 and the related OMB Circular A-128 and state Treasury Circular Letter 04-04 and/or 15-08 OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12. ACKNOWLEDGMENTS:

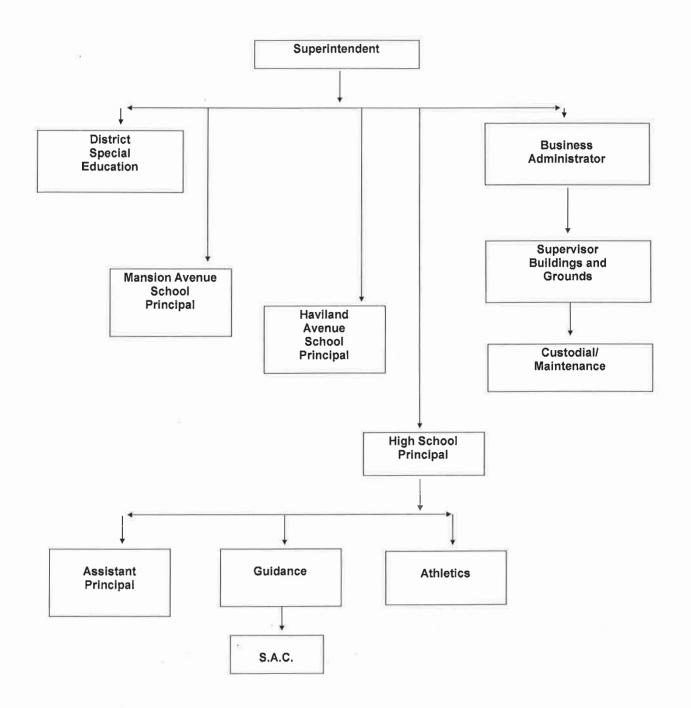
We would like to express our appreciation to the members of the Audubon Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Steven C. Crispin Superintendent Robert Delengowski Board Secretary

AUDUBON BOARD OF EDUCATION

Organizational Chart (Unit Control)



AUDUBON SCHOOL DISTRICT

Roster of Officials June 30, 2015

| Members of the Board of Education: | Term Expires | | | |
|------------------------------------|------------------------------|--|--|--|
| Pat Yacovelli, President | 2017 | | | |
| Robert Lee, Vice President | 2016 | | | |
| Marianne Brown | 2017 | | | |
| Tara Sullivan-Butrica | 2015 | | | |
| Allison Cox | 2015 | | | |
| Ammie Davis | 2016 | | | |
| Jessica DiVietro | 2017 | | | |
| Cheryl Hauske | 2015 | | | |
| Gina Osinski | 2015 | | | |
| Joan Greenwood | Mount Ephraim Representative | | | |

Other Officials:

Steven C. Crispin, Superintendent Robert Delengowski, Business Administrator/Board Secretary Mary Lynam, Treasurer Frank Cavallo, Esq. Solicitor

AUDUBON SCHOOL DISTRICT Consultants and Advisors

Audit Firm

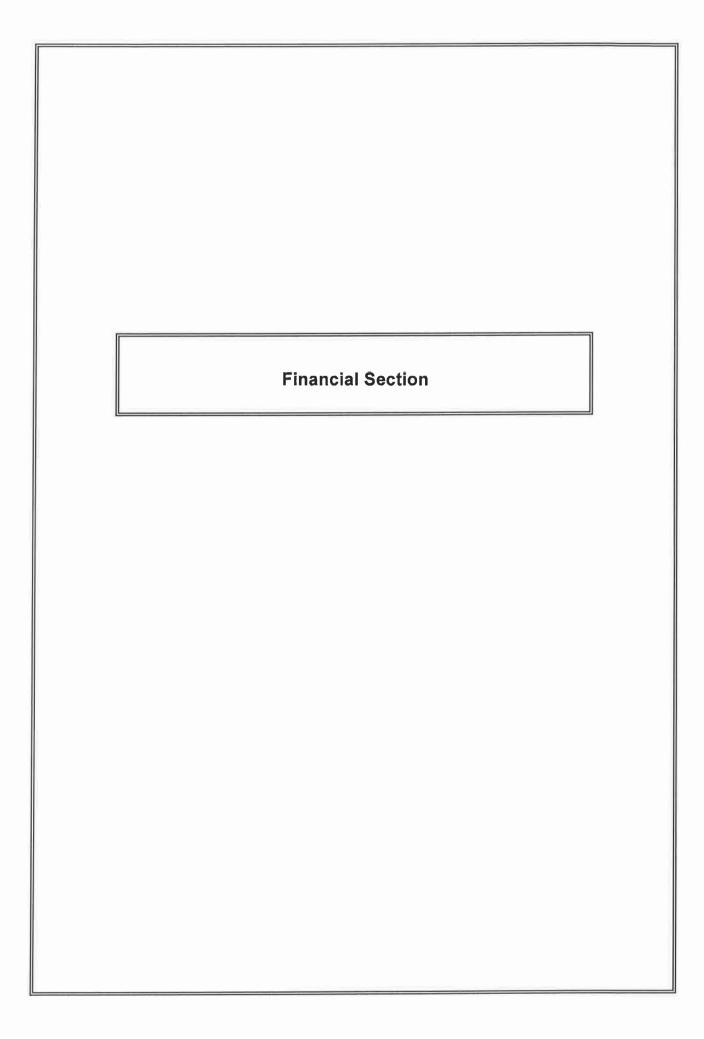
Inverso & Stewart, LLC 651 Route 73 North, Suite 402 Marlton, NJ 08053

Attorney

Frank Cavallo, Esquire
Acting for Parker/ McCay
9000 Midlantic Drive, Suite 300
Mount Laurel, NJ 08054

Official Depository

Susquehanna Bank 40 South White Horse Pike Audubon, NJ 08106



INVERSO & STEWART, LLC

Certified Public Accountants

651 Route 73 North, Suite 402 Marlton, New Jersey 08053 (856) 983-2244 Fax (856) 983-6674 E-Mail: Iscpas@concentric.net -Member of-American Institute of CPAs New Jersey Society of CPAs

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Audubon School District County of Camden Audubon, New Jersey

Report on the Financial Statements

I have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Audubon School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express opinions on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

Opinions

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Audubon School District, in the County of Camden, State of New Jersey, as of June 30, 2015, and the respective changes in financial position and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 9 to the financial statements, during the fiscal year ended June 30, 2015, the School District adopted the following new accounting standards issued by the Governmental Accounting Standards Board (GASB): Statement No. 68, Accounting and Financial Reporting for Pensions and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date. My opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Audubon School District's basic financial statements. The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and State of New Jersey OMB's Circular 04-04 and/or 15-08, as applicable, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and Schedules of Expenditures of Federal Awards and State Financial Assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the information described in the previous paragraph is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, I have also issued my report dated November 27, 2015 on my consideration of the Audubon School District's internal control over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Audubon School District's internal control over financial reporting and compliance.

INVERSO & STEWART, LLC
Certified Public Accountants

Robert P. Inverso

Certified Public Accountant Public School Accountant

Marlton, New Jersey November 27, 2015

INVERSO & STEWART, LLC

Certified Public Accountants

651 Route 73 North, Suite 402 Marlton, New Jersey 08053 (856) 983-2244 Fax (856) 983-6674 E-Mail: <u>Iscpas@concentric.net</u> -Member of-American Institute of CPAs New Jersey Society of CPAs

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Audubon School District County of Camden Audubon, New Jersey

I have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Audubon School District, in the County of Camden, State of New Jersey, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued my report thereon dated November 27, 2015.

Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered the Audubon School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control, Accordingly, I do not express an opinion on the effectiveness of the Audubon School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Audubon School District's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed an instance of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey which is described in the accompanying *Schedule of Findings and Questioned Costs and Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance* as finding no: 2015-001.

The Audubon School District's Response to Findings

The Audubon School District's response to the finding identified in my audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The School District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, I express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

INVERSO & STEWART, LLC
Certified Public Accountants

Robert P. Inverso

Certified Public Accountant Public School Accountant

Marlton, New Jersey November 27, 2015 Required Supplementary Information - Part I

Management's Discussion and Analysis

Audubon School District Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2015

As management of the Board of Education of the Borough of Audubon, New Jersey (School District), we offer readers of the School District's financial statements this narrative overview and analysis of the School District for the fiscal year ended June 30, 2015. We encourage readers to consider the information presented in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

Financial Highlights

- The assets of the School District exceeded its liabilities at the close of the most recent fiscal year by \$5,899,440 (net position).
- Governmental activities have an unrestricted net position deficit of \$7,002,443. The accounting treatment in the governmental funds for compensated absences payable, net pension liability, accrued interest payable, the June state aid payments, and state statutes that prohibit school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance are primarily responsible for this deficit balance.
- The total net position of the School District increased by \$214,637 or a 3.78% increase from the prior fiscal year-end balance. The majority of the reason for the increase was the payment of long-term liabilities.
- Fund balance of the School District's governmental funds decreased by \$289,025 resulting in an ending fund balance of \$286,189. The main reason for the decrease is results of operations in the general fund.
- Business-type activities have unrestricted net position of \$164,077, which may be used to meet the School District's ongoing obligations of the enterprise-related activities.
- The School District's long-term obligations decreased by \$352,228 which is the result of current year payments on existing debt obligations and the acquisition of a capital lease.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the School District's basic financial statements. Comparison to the prior year's activity is provided in this document. The basic financial statements are comprised of three components: 1) District-wide financial statements, 2) Fund financial statements, and 3) Notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

District-wide Financial Statements

The district-wide financial statements are designed to provide the reader with a broad overview of the financial activities in a manner similar to a private-sector business. The district-wide financial statements include the statement of net position and the statement of activities.

The statement of net position presents information about all of the School District's assets and liabilities. The difference between the assets and liabilities is reported as net position. Over time, changes in net position may serve as a useful indicator of whether the financial position of the School District is improving or deteriorating.

The statement of activities presents information showing how the net position of the School District changed during the current fiscal year. Changes in net position are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement even though the resulting cash flows may be recorded in a future period.

Both of the district-wide financial statements distinguish functions of the School District that are supported from taxes and intergovernmental revenues (governmental activities) and other functions that are intended to recover all or most of their costs from user fees and charges (business-type activities). Governmental activities consolidate governmental funds including the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund. Business-type activities consolidate the Food Service Fund, the Community Education Program Fund and the After School Program Fund.

Fund Financial Statements

Fund financial statements are designed to demonstrate compliance with finance-related requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. All of the funds of the School District are divided into three categories: governmental funds, proprietary funds and fiduciary funds.

Governmental funds account for essentially the same information reported in the governmental activities of the district-wide financial statements. However, unlike the district-wide financial statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financing requirements in the near term.

Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, a reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The School District maintains four individual governmental funds. The major funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund, and the Debt Service Fund. They are presented separately in the fund financial statements.

The School District adopts an annual appropriated budget for the General Fund, Special Revenue Fund and the Debt Service Fund. A budgetary comparison statement has been provided for each of these funds to demonstrate compliance with budgetary requirements.

Proprietary funds are used to present the same functions as the business-type activities presented in the district-wide financial statements. The School District maintains one type of proprietary fund - the Enterprise Fund. The fund financial statements of the enterprise fund provides the same information as the district-wide financial statements, only in more detail.

The School District's three enterprise funds (Food Service Fund, Community Education Program Fund and After School Program Fund) are listed individually and are considered to be major funds.

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the district-wide financial statements because the resources of those funds are not available to support the School District's programs.

Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also contains other supplementary information and schedules required by the New Jersey Audit Program, issued by the New Jersey Department of Education.

District-wide Financial Analysis

The assets of the School District are classified as current assets and capital assets. Cash, investments, receivables, inventories and prepaid expenses are current assets. These assets are available to provide resources for the near-term operations of the School District. The majority of the current assets are the results of the tax levy and state aid collection process.

Capital assets are used in the operations of the School District. These assets are land, buildings, improvements and equipment. Capital assets are discussed in greater detail in the section titled, Capital Assets and Debt Administration, elsewhere in this analysis.

Current and long-term liabilities are classified based on anticipated liquidation either in the near-term or in the future. Current liabilities include accounts payable, accrued salaries and benefits, unearned revenues, and current debt obligations. The liquidation of current liabilities is anticipated to be either from currently available resources, current assets or new resources that become available during fiscal year 2016. Long-term liabilities such as long-term debt obligations and compensated absences payable will be liquidated from resources that will become available after fiscal year 2016.

The assets of the primary government activities exceeded liabilities by \$5,720,805 with an unrestricted deficit balance of \$7,002,443. The net position of the primary government does not include internal balances.

A net investment of \$12,095,981 in land, improvements, buildings, equipment and vehicles which provide the services to the School District's public school students. Net position of \$627,267 has been restricted as follows:

| Restricted for Future Budget Appropriations | \$ 85,637 |
|---|---------------|
| Restricted for Future Capital Projects | 30,677 |
| Restricted for Future Debt Service Obiligations | - |
| Restricted for Capital Reserve | 115,413 |
| Restricted for Subsequent Year's Budget | 395,540 |
| | |
| Total | \$ 627,267 |

As mentioned earlier, the balance of the unrestricted net position is primarily due to the accounting treatment for compensated absences payable, net pension liability and the last two state aid payments, and state statutes that prohibit school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance.

Audubon School District Comparative Summary of Net Position As of June 30, 2015 and 2014

| | Governmental Activities | | | pe Activities | District-Wide | |
|--|--|--|--------------------------------|--------------------------------|--|--|
| ASSETS | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 |
| Current assets Capital assets Total assets | \$ 2,026,848 20,640,354 22,667,202 | \$ 2,595,467 20,456,568 23,052,035 | \$ 89,346 14,558 103,904 | \$ 91,712 18,548 110,260 | \$ 2,116,194 20,654,912 22,771,106 | \$ 2,687,179 20,475,116 23,162,295 |
| Deferred Outflows of Resources | 429,826 | | | × | 429,826 | |
| LIABILITIES Current liabilities Noncurrent liabilities Total liabilities | 2,825,892 14,149,903 16,975,795 | 2,830,218 9,089,456 11,919,674 | (74,731) (74,731) | (95,635) (95,635) | 2,751,161 14,149,903 16,901,064 | 2,734,583 9,089,456 11,824,039 |
| Deferred Inflows of Resources | 400,428 | | | | 400,428 | E |
| Net Position | \$ 5,720,805 | \$11,132,361 | \$ 178,635 | \$ 205,895 | \$ 5,899,440 | \$11,338,256 |
| Net Position Consists of: Net investment in Capital Assets Restricted Assets Unrestricted Assets | \$12,095,981 627,267 (7,002,443) | \$11,602,230 842,368 (1,312,237) | \$ 14,558 164,077 | \$ 18,548 | \$12,110,539 627,267 (6,838,366) | \$ 11,620,778 842,368 (1,124,890) |
| Net Position | \$ 5,720,805 | \$11,132,361 | \$ 178,635 | \$ 205,895 | \$ 5,899,440 | \$11,338,256 |

Governmental Activities

Governmental activities increased the net position of the School District by \$241,897 during the current fiscal year. Key elements of the increase in net position for governmental activities are as follows:

Long-term debt obligations were reduced by \$352,228 accounting for the majority of the increase in net position.

Business-type Activities

Business-type activities decreased the School District's net position by \$27,260. Key elements of the decrease in net position for business-type activities are as follows:

- The Food Service Fund operated at a loss of \$36,366 for this fiscal year before accounting for a transfer from the operating fund of \$20,000. The net position balance at June 30, 2015 for the food service fund was \$22,926.
- The Community Education Program Fund operated at a loss of \$15,041 for this fiscal year. The net position balance at June 30, 2015 for the community education program fund was \$127,643.
- The After School Fund operated at a profit of \$4,147 for this fiscal year. The net position balance at June 30, 2015 for the after school fund was \$28,066.

Audubon School District Comparative Schedule of Changes in Net position As of and for the Fiscal Year Ended June 30, 2015 and 2014

| | Governmen | tal Activities | Business-Ty | ype Activities | District | -Wide |
|------------------------------------|--------------|----------------|-------------|----------------|--------------|---------------|
| | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 |
| Revenues: | | | | | | |
| Charges for services | \$ 2,544,829 | \$ 2,679,181 | \$ 463,486 | \$ 460,469 | \$ 3,008,315 | \$ 3,139,650 |
| Operating grants and | 0.000.074 | 0.004.000 | 400.000 | 470.000 | 0.440.400 | |
| contributions | 3,229,974 | 2,661,888 | 180,209 | 173,809 | 3,410,183 | 2,835,697 |
| Property taxes | 11,506,334 | 11,476,149 | | | 11,506,334 | 11,476,149 |
| State aid - unrestricted | 8,302,588 | 8,196,226 | | | 8,302,588 | 8,196,226 |
| Other revenues | 269,265 | 279,313 | 38 | 92 | 269,303 | 279,405 |
| Total Revenues | 25,852,990 | 25,292,757 | 643,733 | 634,370 | 26,496,723 | 25,927,127 |
| Evnonood | | | | | | |
| Expenses: Governmental Activities: | | | | | | |
| Instruction | 10,614,441 | 10,447,282 | | | 10,614,441 | 10,447,282 |
| Tuition | 881,553 | 918,019 | | | 881,553 | 918,019 |
| Related services | 2,590,979 | 2,404,025 | | | 2,590,979 | 2,404,025 |
| Administrative services | 2,010,691 | 1,888,003 | | | 2,010,691 | 1,888,003 |
| Operations and | 2,010,091 | 1,000,003 | | | 2,010,091 | 1,000,003 |
| Maintenance | 1,861,450 | 1,928,504 | | | 1,861,450 | 1,928,504 |
| Transportation | 410,566 | 366,696 | | | 410,566 | 366,696 |
| Employee benefits | 6,303,817 | 5,697,808 | | | 6,303,817 | 5,697,808 |
| Interest on debt | 256,000 | 274,846 | | | 256,000 | 274,846 |
| Other | 661,596 | 624,744 | | | 661,596 | 624,744 |
| Business-Type Activities: | , | 024,744 | | | 001,000 | 024,744 |
| Food Service | | | 460,429 | 448,963 | 460,429 | 448,963 |
| Community Education | | | 114,221 | 101,462 | 114,221 | 101,462 |
| After School Program | | | 116,343 | 105,705 | 116,343 | 105,705 |
| Total Epenses | 25,591,093 | 24,549,927 | 690,993 | 656,130 | 26,282,086 | 25,206,057 |
| Increase (Decrease) in Ne | | | | | | |
| Position before transfers | 261,897 | 742,830 | (47,260) | (21,760) | 214,637 | 721,070 |
| Transfers | (20,000) | (38,000) | 20,000 | 38,000 | , | , |
| Change in Net Position | 241,897 | 704,830 | (27,260) | 16,240 | 214,637 | 721,070 |
| Net Position, July 1 | 5,478,908 | 10,427,531 | 205,895 | 189,655 | 5,684,803 | 10,617,186 |
| Net Position, June 30 | \$ 5,720,805 | \$11,132,361 | \$ 178,635 | \$ 205,895 | \$ 5,899,440 | \$ 11,338,256 |
| | | | | | | |

Financial Analysis of the Governmental Funds

As noted earlier, the School District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds - The focus of the School District's governmental funds is to provide information on near-term inflows, outflows, and balances of spend able resources. Such information is useful in assessing the School District's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the School District's governmental funds reported a combined ending fund balance of \$286,189, a decrease of \$289,025 in comparison with the prior year. Results of operations in the general fund are the main reason for the decrease.

The unreserved fund balance for the School District at the end of the fiscal year represents the unreserved deficit fund balance for the General Fund of \$341,078. The remainder of the fund balance is reserved to indicate that it is not available for new spending because it has already been committed as follows, 1) appropriated as a revenue source in the subsequent year's budget (\$395,540), 2) reserved for capital projects expenditures (\$146,090), or reserved for future appropriation in accordance with state statutes (\$85,637).

The general fund is the chief operating fund of the School District. As discussed earlier, the deficit balance in the unreserved fund balance is due, primarily, to the accounting treatment of the June state aid payments as discussed in the notes to the basic financial statements, and state statutes that prohibit New Jersey school districts from maintaining more than 2% of its adopted budget as unrestricted fund balance.

Revenue in the special revenue fund is generally recognized at the time that the outlays are identified; therefore no fund balances are normally generated in the special revenue fund.

General Fund Budgetary Highlights

At the end of the current fiscal year, unreserved fund balance (budgetary basis) of the general fund was \$437,721, while total fund balance (budgetary basis) was \$1,034,311. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance (budgetary basis) and total fund balance (budgetary basis) to total general fund expenditures. Actual (budgetary basis) expenditures of the General Fund including other financing uses amounted to \$24,171,836. Unreserved fund balance (budgetary basis) represents 1.81% of expenditures while total fund balance (budgetary basis) represents 4.28% of that same amount.

Capital Assets and Debt Administration

The School District's investment in capital assets for its governmental and business-type activities as of June 30, 2015, totaled \$20,654,912 (net of accumulated depreciation). This investment in capital assets includes land, improvements, buildings and equipment. The total increase in the School District's investment in capital assets for the current fiscal year was \$179,796.

Major capital assets events during the current fiscal year included the following:

- Depreciation expense for the current fiscal year was \$734,497.
- Current year additions were \$914,293

Capital Assets (net of accumulated depreciation) June 30, 2015 and 2014

| | | Governmental Activities | | | Business-Typel Activities | | | | District-Wide | | | |
|---|------|-------------------------|----|------------|---------------------------|--------|------|--------|---------------|------------|-----|-----------|
| | _ | 2015 | | 2014 | _ | 2015 | - | 2014 | | 2015 | _ | 2014 |
| Land Const. in Progress | \$ | 764,000 | \$ | 764,000 | \$ | π. | \$ | - | \$ | 764,000 | \$ | 764,000 |
| Site Improvements Building and Building | | 655,984 | | 717,478 | | | | | | 655,984 | | 717,478 |
| Improvements | | 18,712,498 | 1 | 8,379,176 | | | | | • | 18,712,498 | 1 | 8,379,176 |
| Equipment | - | 507,872 | - | 595,914 | _ | 14,558 | - | 18,548 | | 522,430 | ; | 614,462 |
| Total | \$ 2 | 20,640,354 | \$ | 20,456,568 | _\$_ | 14,558 | _\$_ | 18,548 | \$ 2 | 20,654,912 | \$2 | 0,475,116 |

Additional information on the School District's capital assets can be found in the notes to the basic financial statements (Note 5) of this report.

Long-term debt – During the fiscal year ended June 30, 2015, the School District had total bonded debt outstanding of \$7,920,000 backed by the full faith and credit of the School District. Additionally, the School District has long-term obligations for capital leases in the amount of \$624,373 and compensated absences balance of \$885,487 outstanding at the end of the current fiscal year.

General Obligation Bonds for the School District decreased by \$750,000, reflecting debt service payments made during the year.

State statutes limit the amount of general obligation debt that the District may issue. At the end of the current fiscal year, the legal debt limit was \$28,427,506 and the legal debt margin was \$20,507,506.

Additional information on the School District's long-term obligations can be found in the notes to the basic financial statements (Note 7) of this report.

Economic Factors and Next Year's Budgets and Rates

The following factors were considered and incorporated into the preparation of the School District's budget for the 2015-2016 fiscal year.

- The 2015-2016 budget increased by \$415,233 (1.77%) over the previous year's budget.
 Of this increase, \$5,000 was generated by an increase in capital outlay expenditures.
 The general fund budget increased by \$410,233.
- In April 2011, the Audubon School District was chosen to participate in the Inter-District Public School Choice Program. This program has been very successful for the district. From a financial standpoint, the district received an increase of \$17,904, resulting in \$939,960 in state aid for these students for the 2015-16 school year. The additional revenue has allowed the district to enhance current programs, while maintaining the local tax rate at or below cap.
- The Audubon School District has committed itself to strong financial controls. The
 Business office continually monitors spending requests in relation to the district budget
 and is committed to review its business practices in order to maximize revenues and
 generate a budget surplus each year. Additionally, the district is looking to improve its
 use of technology in the coming years in an effort to meet all future educational
 challenges.

Requests for Information

This financial report is designed to provide a general overview of the School District's finances for all those with an interest in the School District. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Audubon School District Business Administrator, 350 Edgewood Avenue, Audubon, New Jersey, 08106, telephone number (856) 547-1716.

Basic Financial Statements

District-Wide Financial Statements

AUDUBON SCHOOL DISTRICT Statement of Net Position June 30, 2015

| | Governmental Activities | Business-TypeActivities | Total |
|---|----------------------------|------------------------------|-----------------------------------|
| ASSETS: | | | |
| Cash and cash equivalents Receivables, net Inventory Restricted assets: | \$ 455,176 1,456,259 | \$ 73,934 1,832 13,580 | \$ 529,110 1,458,091 13,580 |
| Cash and cash equivalents Capital assets, net (Note 5) | 115,413 20,640,354 | 14.558 | 115,413 20,654,912 |
| Total Assets | 22,667,202 | 103,904 | 22,771,106 |
| DEFERRED OUTFLOWS OF RESOURCES: | | | |
| Deferred outflows of resources from pensions | 429,826 | | 429,826 |
| LIABILITIES: | | | |
| Accounts payable | 536,860 | | 536,860 |
| Internal balance | 75,000 | (75,000) | |
| State aid anticipation note payable | 778,799 | | 778,799 |
| Other liabilities | 350,000 | 269 | 350,269 |
| Accrued interest payable Noncurrent liabilities: | 110,458 | | 110,458 |
| Due within one year | 974,775 | | 974,775 |
| Due beyond one year | 8,455,085 | | 8,455,085 |
| Net pension liability | 5,694,818_ | | 5,694,818 |
| Total Liabilities | 16,975,795 | (74,731) | 16,901,064 |
| DEFERRED INFLOWS OF RESOURCES: | | | |
| Deferred Inflows of resources from pensions | 400.428 | | 400,428 |
| NET POSITION: | | | |
| Net investment in capital assets Restricted for: | 12,095,981 | 14,558 | 12,110,539 |
| Capital projects | 146,090 | | 146,090 |
| Other purposes | 481,177 | | 481,177 |
| Unrestricted | (7,002,443) | 164,077_ | (6,838,366) |
| Total Net Position | \$ 5,720,805 | \$ 178,635 | \$ 5,899,440 |

AUDUBON SCHOOL DISTRICT Statement of Activities For the Fiscal Year Ended June 30, 2015

| Functions/Programs | | | Pr | ogram Revenues | . | Net (Expense) Revenue and Changes in Net Position | | | |
|--|--------------------------------|-------------------|--------------------------|-------------------------|-----------------------|--|---------------|---------------|--|
| Covernmental Activities: | Functions/Programs | Expenses | Charges for | Operating Grants and | Capital Grants and | Governmental | Business-Type | | |
| Instruction: Regular | | | 00171000 | | | | Nouvido | 1000 | |
| Regular \$ 7,227,391 \$ 2,544,829 \$ 206,920 \$ (4,475,642) \$ (4,865,70) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,866,570) \$ (1,860,055) \$ (1,180,00 | | | | | | | | | |
| Special Education 2,207,045 340,475 (1,866,570) (1,866,570) (1,866,570) (1,180,005) | | e 7 227 204 | e 2.544.920 | e 206.020 | • | g (4.475.642) | • | © // 475 C40\ | |
| Other instruction 1,180,005 (1,180,005) (1,180,005) Support Services: 881,553 (881,553) (881,553) Student & instruction related services 2,590,979 104,784 (2,496,195) (2,486,195) General administrative services 440,310 (440,310) (440,310) (440,310) School administrative services 598,567 (985,567) (985,567) (985,567) Central administrative services 594,814 (564,814) (564,814) (564,814) Pupil transportation 410,566 312,000 (1,549,450) (1,549,450) Pupil transportation 410,566 (410,566) (410,566) (410,566) Unallocated depreciation and amortization 661,596 (561,596) (561,596) Unallocated depreciation and amortization 661,596 (561,596) (561,596) Unallocated depreciation and amortization 661,596 (561,596) (561,596) Total Governmental Activities 25,591,093 2,544,829 3,229,974 (19,816,290) (15,816,290) Business-Type Activities | | | Φ 2,344,029 | | Ψ - | | Φ - | | |
| Support Services: | • | | | 340,475 | | . , , , | | | |
| Tutition 881,553 (881,553) Student & instruction related services 2,590,979 104,784 (2,486,195) (2,486,195) General administrative services 440,310 (440,310) School administrative services 985,567 (985,567) | + | 1,100,005 | | | | (1,100,003) | | (1,100,005) | |
| Student & instruction related services 2,590,979 104,784 (2,486,195) (2,486,195) General administrative services 440,310 (440,310) (| | 004 552 | | | | (881 553) | | (881 553) | |
| General administrative services 440,310 (440,310) (385,567) (384,814 | | , | | 104 784 | | . , , | | | |
| School administrative services 985,567 (985,567) (985,567) (985,567) (985,567) (281,614) (584,814) (584,814) (584,814) (584,814) (584,814) (584,814) (1549,450) (1549,650) | | | | 104,704 | | | | , | |
| Central administrative services | | | | | | , , , | | | |
| Plant operations and maintenance | | | | | | , , , | | | |
| Pupil transportation | | | | 242,000 | | , , , | | , , , | |
| Unallocated employee benefits 6,303,817 2,265,795 (4,038,022) (4,038,022) (1,038,022) | | | | 312,000 | | | | | |
| Interest on long-term debt | | | | 2 265 705 | | , , , | | | |
| Unallocated depreciation and amortization 661,596 25,591,093 2,544,829 3,229,974 (19,816,290) (19,816,290) (19,816,290) | | | | 2,203,793 | | | | | |
| Total Governmental Activities 25,591,093 2,544,829 3,229,974 (19,816,290) (19,816,290) | _ | | | | | | | , , , | |
| Business-Type Activities: Food service | · | | 2 544 820 | 3 220 074 | | | | | |
| Food service 460,429 243,854 180,209 (36,366) (36,366) Community education program 114,221 99,142 (15,079) (15,079) After school program 116,343 120,490 (47,298) (47 | Total Governmental Activities | 23,331,033 | 2,044,025 | 3,229,914 | | (19,010,290) | · —— | (10,010,200) | |
| Community education program | Business-Type Activities: | | | | | | | | |
| After school program Total Business-Type Activities 690,993 463,486 180,209 Total Primary Government S 26,282,086 S 3,008,315 S 3,410,183 S - (19,816,290) (47,298) General Revenues: Taxes: Property taxes, levied for general purposes, net Property taxes levied for debt service Proderal and State aid not restricted B,302,588 Miscellaneous Income Special Items: Transfer Total general revenues, special items, extraordinary items and transfers Change in Net Position Net Position - July 1, 2014, as restated (Note 22) 4,147 4,148 4,147 4,147 4,148 4,147 4,147 4,14 | Food service | 460,429 | 243,854 | 180,209 | | | | , , , , | |
| Total Business-Type Activities 690,993 463,486 180,209 (47,298) (47,298) Total Primary Government \$ 26,282,086 \$ 3,008,315 \$ 3,410,183 \$ - (19,816,290) (47,298) (19,863,588) General Revenues: Taxes: Property taxes, levied for general purposes, net 10,518,831 10,518,831 Taxes levied for debt service 987,503 987,503 Federal and State aid not restricted 8,302,588 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position Net Position 1,2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | Community education program | 114,221 | 99,142 | | | | | , , , | |
| Total Primary Government \$ 26,282,086 \$ 3,008,315 \$ 3,410,183 \$ - (19,816,290) (47,298) (19,863,588) General Revenues: Taxes: Property taxes, levied for general purposes, net Taxes levied for debt service Pederal and State aid not restricted Federal and State aid not restricted Miscellaneous Income Special Items: Transfer Total general revenues, special items, extraordinary items and transfers Change in Net Position Net Position - July 1, 2014, as restated (Note 22) (19,816,290) (47,298) (19,863,588) (19,863,588) (19,863,588) (19,863,588) (19,863,588) (10,518,831 10,518,831 10,518,831 10,518,831 10,518,831 10,518,831 269,203 987,5 | After school program | 116,343 | 120,490 | | | | | | |
| General Revenues: Taxes: Property taxes, levied for general purposes, net 10,518,831 10,518,831 Taxes levied for debt service 987,503 987,503 Federal and State aid not restricted 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | Total Business-Type Activities | 690,993 | 463,486 | 180,209 | | | (47,298) | (47,298) | |
| Taxes: Property taxes, levied for general purposes, net 10,518,831 10,518,831 Taxes levied for debt service 987,503 987,503 Federal and State aid not restricted 8,302,588 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | Total Primary Government | \$ 26,282,086 | \$ 3,008,315 | \$ 3,410,183 | \$ | (19,816,290) | (47,298) | (19,863,588) | |
| Property taxes, levied for general purposes, net 10,518,831 Taxes levied for debt service 987,503 987,503 Federal and State aid not restricted 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | General Revenue | es: | | | | | | |
| Taxes levied for debt service 987,503 987,503 Federal and State aid not restricted 8,302,588 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: (20,000) 20,000 20,000 20,000 20,000 20,000 20,000 20,008 20,078,225 2 | | Taxes: | | | | | | | |
| Federal and State aid not restricted 8,302,588 8,302,588 Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | Property ta | exes, levied for gener | al purposes, net | | 10,518,831 | | 10,518,831 | |
| Miscellaneous Income 269,265 38 269,303 Special Items: Transfer (20,000) 20,000 20,008 20,078,225 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | | | , , | | 987,503 | | 987,503 | |
| Special Items: (20,000) 20,000 Transfer (20,000) 20,000 20,008 20,078,225 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | Federal and S | State aid not restricted | 1 | | 8,302,588 | | 8,302,588 | |
| Transfer (20,000) 20,000 Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | Miscellaneous | Income | | | 269,265 | 38 | 269,303 | |
| Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | Special Items: | | | | | | | |
| Total general revenues, special items, extraordinary items and transfers 20,058,187 20,038 20,078,225 Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | | | | | (20,000) | 20,000 | | |
| Change in Net Position 241,897 (27,260) 214,637 Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | | enues, special items, | extraordinary iter | ns and transfers | 20,058,187 | 20,038 | | |
| Net Position - July 1, 2014, as restated (Note 22) 5,478,908 205,895 5,684,803 | | | | , | | 241,897 | (27,260) | 214,637 | |
| Net Position - June 30, 2015 \$ 5,720,805 \$ 178,635 \$ 5,899,440 | | | | d (Note 22) | | 5,478,908 | 205,895 | 5,684,803 | |
| | | Net Position - Ju | ne 30, 2015 | | | \$ 5,720,805 | \$ 178,635 | \$ 5,899,440 | |

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Fund Financial Statements

AUDUBON SCHOOL DISTRICT Balance Sheet Governmental Funds June 30, 2015

| ASSETS | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Total Governmental Funds |
|--|--|---|--|--------------------------|--------------------------------|
| | | | | | |
| Assets: | | | | | |
| Cash and cash equivalents | \$ 455,176 | \$ = | \$ - | \$ | \$ 455,176 |
| Receivables, net: | | | | | |
| District tax levy | 67,666 | | | 887,503 | 955,169 |
| State aid | 154,455 | | 250,590 | 007,000 | 405,045 |
| Federal aid | | 60,027 | | | 60,027 |
| Other | 36,018 | | | | 36,018 |
| Interfund | 1,065,317 | | | | 1,065,317 |
| Restricted assets: | | | | | |
| Cash and cash equivalents | 115.413 | | | - | 115,413 |
| Total Assets | 1.894.045 | 60,027 | 250,590 | 887,503 | 3,092,165 |
| LIABILITIES AND FUND BALANCES Liabilities: | | | | | |
| Accounts payable | 434,734 | 22,387 | 79,739 | | 536,860 |
| Interfund payable | 425,000 | 37,640 | 140,174 | 887,503 | 1,490,317 |
| State aid anticipation note payable | 778,799 | | | | 778,799 |
| Total Liabilities | 1,638,533 | 60,027 | 219,913 | 887,503 | 2,805,976 |
| Fund Balances: | | | | | |
| Restricted for: | | | | | |
| Excess surplus | 85,637 | | | | 85,637 |
| Excess surplus - designated for | | | | | |
| subsequent year's budget | 192,856 | | | | 192,856 |
| Capital reserve | 115,413 | | | | 115,413 |
| Assigned to: | 202.694 | | | | 000.004 |
| Subsequent year's budget Unassigned | 202,684 (341,078) | | 30,677 | | 202,684 |
| Onassigned | (341,076) | | | | (310,401) |
| Total Fund Balances | 255,512 | | 30,677 | | 286,189 |
| Total Liabilities and Fund Balances | \$ 1.894.045 | \$ 60,027 | \$ 250,590 | \$ 887,503 | |
| | (A-1) are differen Capital assets u and therefore a | t because: used in government are not reported in the | al activities are not the funds. The cost of | of the assets is | |
| | \$31,586,850 ar The District's pr as well as pens resources are r Deferred Outfl Net Pension L | 20,640,354 | | | |
| | | ws of resources fro | m Pensions | (5,694,818) (400,428) | (5,665,420) |
| | Long-term liabil in the current po funds: | | | | |
| | General Ob | ligation Bonds | | \$ (7,920,000) | |
| | Capital Lea | | | (624,373) | |
| | | erest Payable | LI- | (110,458) | |
| | Compensat | ed Absences Paya | DIE | (885,487) | (9,540,318) |
| | Net position of go | vernmental activitie | es | | \$ 5,720,805 |

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

286,189

AUDUBON SCHOOL DISTRICT Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For the Fiscal Year Ended June 30, 2015

Special Capital Debt Total Revenue Projects Service Governmental General Fund Fund Fund Fund Funds **REVENUES:** Local sources: 987,503 11,506,334 10,518,831 Local tax levy Tuition 2,544,829 2,544,829 Capital reserve interest 184 184 Miscellaneous 269,081 269,081 Total local sources 13,332,925 987,503 14,320,428 312,000 10,844,166 State sources 10,532,166 688,396 652,179 Federal sources 36,217 312,000 987,503 25,852,990 23,901,308 652,179 **Total Revenues EXPENDITURES:** Current expense: Regular instruction 7,038,285 206,920 7.245.205 2,207,045 Special education instruction 1,866,570 340,475 1,180,005 Other instruction 1,180,005 Support services and undistributed costs: 881,553 881,553 Tuition Student & instruction related services 2,486,195 104,784 2,590,979 440.030 General administrative services 440,030 985,567 School administrative services 985,567 584,814 Central administrative services 584,814 Plant operations and maintenance 1,737,874 1,737,874 394,772 394,772 Pupil transportation Unallocated employee benefits 6,291,850 6,291,850 812,000 1,076,321 Capital outlay 264,321 Debt service: 750,000 750,000 Principal Interest and other charges 256,000 256,000 **Total Expenditures** 652,179 812,000 1,006,000 26,622,015 24,151,836 Excess (deficiency) of revenues over (under) expenditures (500,000)(250,528)(18,497)(769,025)Other Financing Sources (Uses): Proceeds of Capital Lease 500,000 500,000 Transfers out (20,000)(20,000)Total other financing sources (uses) 500,000 480,000 (20,000)(289,025)Net Change in Fund Balance (270,528)(18,497)Fund balance - July 1, 2014 526,040 30,677 18,497 575,214 \$

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

30,677

255,512

Fund Balance - June 30, 2015

\$ 241,897

AUDUBON SCHOOL DISTRICT

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2015

| ٦ | Total net change in fund balances - governmental funds (from B-2) | \$ (289,025) |
|---|---|-----------------|
| | Amounts reported for governmental activities in the statement of activities (A-2) are different because: | |
| | Governmental Funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Depreciation expense \$ (730,507) Fixed assets additions \$ 914,293 | 183,786 |
| | Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities. | 750,000 |
| | Interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. This amount is the net effect of the difference in the treatment of interest on long-term debt. | 6,875 |
| | Repayment of capital lease principal is an expenditure in the governmental funds, But the repayment reduces long-term liabilities in the statement of net position and is reported in the statement of activities. | 59,965 |
| | The proceeds of a capital lease is an other financing source of revenue in the governmental funds but is not reported in the statement of activities. | (500,000) |
| | Net differences between pension system contributions recognized in the fund statement of revenues, expenditures and changes in fund balances and the statement of activities. | (11,967) |
| | In the statement of activities, certain operating expenses, (e.g. compensated absences) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+) | 42.263 |

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Change in net position of governmental activities

AUDUBON SCHOOL DISTRICT Statement of Net Position Proprietary Funds June 30, 2015

Business-Type Activities Enterprise Funds

| | Enterprise Funds | | | | | | |
|--|-------------------------|-----------------------------------|---|------------|--|--|--|
| 400570 | Food Service Fund | Community Education Program | After School Program | Total | | | |
| ASSETS: | | | | | | | |
| Current Assets: | | | | | | | |
| Cash and cash equivalents Intergovernmental receivables | \$ | \$ 52,643 | \$ 28,066 | \$ 80,709 | | | |
| Interfund | | 75,000 | | 75,000 | | | |
| Other | 1,832 | • | | 1,832 | | | |
| Inventories | 13,580 | | | 13,580 | | | |
| Total current assets | 15,412 | 127,643 | 28.066 | 171,121_ | | | |
| Noncurrent assets: Machinery and equipment (net of | | | | | | | |
| accumulated depreciation) | 14,558 | | | 14,558 | | | |
| Total noncurrent assets | 14,558 | - | | 14,558_ | | | |
| Total Assets | 29,970 | 127,643 | 28,066 | 185,679 | | | |
| LIABILITIES: | | | | | | | |
| Current liabilities: | | | | | | | |
| Cash overdraft | 6,775 | | | 6,775 | | | |
| Unearned revenue | 269 | | | 269_ | | | |
| | | | *************************************** | | | | |
| Total Current Liabilities | 7,044 | - | - | 7,044 | | | |
| NET POSITION: | | | | | | | |
| Net Investment in capital assets | 14,558 | | | 14,558 | | | |
| Unrestricted | 8,368 | 127.643 | 28,066 | 164,077_ | | | |
| Total Net Position | \$ 22,926 | \$ 127,643 | \$ 28,066 | \$ 178,635 | | | |

AUDUBON SCHOOL DISTRICT Statement of Revenues, Expenses and Changes in Fund Net Position Proprietary Funds For the Fiscal Year Ended June 30, 2015

Business-Type Activities
Enterprise Funds

| | Enterprise Funds | | | | | |
|--|-------------------------|-----------------------------------|----------------------------|--------------------|--|--|
| | Food Service Fund | Community Education Program | After School Program | Totals | | |
| Operating Revenues: | | | | | | |
| Charges for services: | | | | | | |
| Daily sales: | | | • | 0 00 175 | | |
| Reimbursable programs | \$ 93,175 | \$:=:: | \$ | \$ 93,175 | | |
| Non-reimbursable programs | 150,679 | 00.440 | 120,490 | 150,679 219,632 | | |
| Program fees | | 99,142 | | 219,032 | | |
| Total Operating Revenue | 243,854 | 99,142 | 120,490 | 463,486 | | |
| Operating Expenses: | | | | | | |
| Salaries and fringe benefits | 232,904 | 26,930 | 106,134 | 365,968 | | |
| Management fee | 24,500 | | , | 24,500 | | |
| Supplies and materials | 14,254 | | 209 | 14,463 | | |
| Other costs | 14,334 | | 10,000 | 24,334 | | |
| Depreciation | 3,990 | | · | 3,990 | | |
| Cost of sales | 170,447 | 87,291 | | 257,738 | | |
| Total Operating Expenses | 460,429 | 114,221 | 116,343 | 690,993 | | |
| Operating Income (Loss) | (216,575) | (15,079) | 4,147 | (227,507) | | |
| Non-Operating Revenues: | | | | | | |
| State sources: | | | | | | |
| State school lunch program | 3,649 | | | 3,649 | | |
| Federal sources: | 0,0.0 | | | 5,5 .5 | | |
| National school lunch program | 134,906 | | | 134,906 | | |
| National school breakfast program | 12,239 | | | 12,239 | | |
| Food distribution program | 29,415 | | | 29,415 | | |
| Local sources: | | | | | | |
| Interest earned | S | 38 | | 38 | | |
| Total Non-Operating Revenues | 180,209 | 38 | | 180,247 | | |
| Income (Loss) before Contributions and Transfers | (36,366) | (15,041) | 4,147 | (47,260) | | |
| Operating Transfers In | 20,000 | 0 <u>-3-0</u> 0 | | 20,000 | | |
| Change in Net Position | (16,366) | (15,041) | 4,147 | (27,260) | | |
| Net Position - July 1, 2014 | 39,292 | 142,684 | 23,919 | 205,895 | | |
| • | | b | 4 | | | |
| Net Position - June 30, 2015 | \$ 22,926 | \$ 127,643 | \$ 28,066 | \$ 178,635 | | |

AUDUBON SCHOOL DISTRICT Statement of Cash Flows Proprietary Funds For the Fiscal Year Ended June 30, 2015

Business-Type Activities Enterprise Funds

| | Enterprise Funds | | | | | |
|--|-------------------------|-----------------------------------|----------------------------|--------------|--|--|
| | Food Service Fund | Community Education Program | After School Program | Total | | |
| Cash Flows from Operating Activities: | | | | | | |
| Cash receipts from customers | \$ 269,965 | \$ 99,142 | \$ 120,490 | \$ 489,597 | | |
| Cash payments to employees for services | (232,904) | (26,930) | (106,134) | (365,968) | | |
| Cash payments to suppliers for goods | | | | | | |
| and services | (226,336) | (87,291) | (10,209) | (323,836) | | |
| Net cash used by operating activities | (189,275) | (15,079) | 4,147_ | (200,207) | | |
| Cash Flows from Noncapital Financing Activities: | | | | | | |
| Cash received from state sources | 4,101 | | | 4,101 | | |
| Cash received from federal sources | 184,846 | | | 184,846 | | |
| Operating transfer in | 20,000 | : | | 20,000 | | |
| Net cash provided by noncapital financing activities | 208,947 | <u> </u> | | 208,947_ | | |
| Cash Flows used by Noncapital Financing Activiti | es: | | | | | |
| Sash advance to Scholar Fand | | | | | | |
| Cash Flow Provided by Investing Activities: Interest on cash equivalents | | 38_ | | 38_ | | |
| Net increase (decrease) in cash | | | | | | |
| and cash equivalents | 19,672 | (15,041) | 4,147 | 8,778 | | |
| Cash and cash equivalents - July 1, 2014 | (26,447) | 67,684 | 23,919 | 65,156 | | |
| Cash and cash equivalents - June 30, 2015 | \$ (6,775) | \$ 52,643 | \$ 28,066 | \$ 73,934 | | |
| Reconciliation of operating income (loss) to net cash provided by (used for) operating activities: | | | | | | |
| Operating income (loss) Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities: | \$ (216,575) | \$ (15,079) | \$ 4,147 | \$ (227,507) | | |
| Depreciation | 3,990 | | | 3,990 | | |
| Change in assets and liabilities: | F 007 | | | | | |
| (Increase) decrease in accounts receivable | 5,207 | | | 5,207 | | |
| (Increase) decrease in interfund receivable | 20,764 | | | 20,764 | | |
| (Increase) decrease in inventory | (2,801) | | | (2,801) | | |
| Increase (decrease) in unearned revenue Increase (decrease) in accounts payable | 140 | | | 140 | | |
| Net cash provided by (used for) operating activities | \$ (189,275) | \$ (15,079) | \$ 4,147 | \$ (200,207) | | |
| | | | | | | |

Noncash Noncapital Financing Activities:

During the year the District received \$29,415 of food commodities from the U.S. Department of Agriculture.

AUDUBON SCHOOL DISTRICT Statement of Fiduciary Net Position Fiduciary Funds June 30, 2015

| | Unemployment Compensation Trust | Flexible Benefit Trust | Private Purpose Scholarship Fund | Agency Funds |
|---|---------------------------------------|------------------------------|--|-----------------------------------|
| ASSETS: Cash and cash equivalents Interfund receivable | \$ 73,372 325,000 | \$ 1,734 | \$ 106,340 | \$ 371,737 25,000 |
| Total Assets | 398,372 | 1,734 | 106,340 | 396,737 |
| LIABILITIES: Payroll deductions and withholdings Due to student groups Total Liabilities | | | | \$ 2,893 393,844 \$ 396,737 |
| NET POSITION: Held in trust for unemployment claims and other purposes Held in trust for claims Reserved for scholarships | \$ 398,372 | <u>\$ 1,734</u> | <u>\$ 106,340</u> | |

AUDUBON SCHOOL DISTRICT Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Fiscal Year Ended June 30, 2015

| | Unemployment Compensation Trust | Flexible Benefit Trust | Private Purpose Scholarship Fund | |
|--|---------------------------------------|------------------------------|--|--|
| ADDITIONS: Contributions Employee Donations | \$ 24,786 | \$ 18,130 | \$ 8,063 | |
| Total Contributions | 24,786 | 18,130 | 8,063 | |
| Interest earned on investments | 34 | 3 | 272 | |
| Total Additions | 24,820 | 18,133 | 8,335 | |
| DEDUCTIONS: Claims paid Scholarships awarded | 1,574 | 18,190 | 14,718 | |
| Total Deductions | 1,574 | 18,190 | 14,718 | |
| Change in Net Position | 23,246 | (57) | (6,383) | |
| Net Position - July 1, 2014 | 375,126 | 1,791 | 112,723 | |
| Net Position - June 30, 2015 | \$ 398,372 | \$ 1,734 | \$ 106,340 | |

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity - The Borough of Audubon School District ("School District") is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board of Education is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The purpose of the School District is to provide educational services for resident students in grades K through 12. In addition, the School District provides educational services for students in grades 9 through 12 received from the Mount Ephraim School District, on a tuition basis. The Audubon School District has an approximate enrollment at June 30, 2015 of 1,548 students.

The primary criteria for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School district over which the Board exercises operating control.

Component Units – GASB Statement No. 14, *The Financial Reporting Entity* and GASB Statement No. 39, *Determining Whether Certain Organizations are Component Unit,* provide guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity, but also for legally separate organizations that meet the criteria established by GASB Statements No. 14 and No. 39. In addition, GASB Statement No. 61, provides additional guidance for organizations that do not meet the financial accountability criteria for inclusion as component units but that nevertheless should be included because the primary government's management determines that it would be misleading to exclude them. There were no additional entities required to be included in the reporting entity under the criteria as described above. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

Basis of Presentation

The basic financial statements of the School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the School District's accounting policies are described below.

The School District's basic financial statements consists of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements, which provide a more detailed level of financial information.

Government-wide Statements - The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the School District that are governmental and those that are considered business-type activities. The statement of net position presents the financial condition of the governmental and business-type activities of the School District at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities and for the business-type activities of the School District. Direct expenses are those that are specifically associated with a service, program or department and, therefore, clearly identifiable to a particular function. The policy of the School District is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues, which are not classified as program revenues, are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the School District.

Fund Financial Statements - During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a single column. The fiduciary fund is reported by type. The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. There are three categories of funds: governmental, proprietary, and fiduciary.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Governmental Funds - Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

General Fund - The general fund is the general operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, district taxes and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenues sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes or serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Proprietary Funds - Proprietary funds are used to account for the School District's ongoing activities, which are similar to those in the private sector.

Enterprise Funds – The enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that all costs (expenses, including depreciation) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the School District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The School District's enterprise funds are:

Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

After School Program Fund - This fund accounts for the financial resources of the School District's extended day program. This program provides before and after school care to students.

Community Education Fund - This fund accounts for the financial activity related to providing adult school activities within the School District.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net position) is segregated into net investment in capital assets, and unrestricted net, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Proprietary Funds (Continued) - Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment 12 Years
Light Trucks and Vehicles 4 Years
Heavy Trucks and Vehicles 6 Years

Fiduciary Funds - Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into two classifications: trust funds and agency funds. Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds (i.e. payroll and student activities). They are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District has five fiduciary funds; an unemployment compensation trust fund, a private purpose scholarship fund, a flexible spending trust fund, a student activity fund, and a payroll fund.

Measurement Focus

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the School District are included on the statement of net position.

Fund Financial Statements – All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements, therefore, include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of changes in fund net position presents increases (i.e. revenues) and decreases (i.e. expenses) in net total position. The statement of cash flows provides information about how the School District finances and meets the cash flow needs of its proprietary activities. Fiduciary funds are reported using the economic resources measurement focus.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. "Measurable" means the amount of the transaction can be determined and "available" means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the School District, available means expected to be received within sixty days after fiscal year end.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Revenues - Exchange and Non-exchange Transactions - Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include Ad Valorem (property) taxes, grants, entitlements, and donations. Ad Valorem (Property) Taxes are susceptible to accrual, as under New Jersey State Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The School District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year since the revenue is both measurable and available. The School District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". With the exception of restricted formula aids recorded in the special revenue fund, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the School District must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end; tuition, grants, fees, and rentals.

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the fiscal year is reported in the operating statement as an expense. Unused donated commodities are reported as unearned revenue. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

Budgets/Budgetary Control - Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23A-16.2(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2 and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances — governmental funds. Note that the School District does not report encumbrances outstanding at year end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the one or more June state aid payments.

Encumbrances - Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services. Open encumbrances in governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Encumbrances – Open Encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, and all eligibility and time requirements satisfied are reflected on the balance shee as unearned grant revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

Cash, Cash Equivalents and Investments - Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act (GUDPA), a multiple financial institution collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

Tuition Receivable - Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

Tuition Payable - Tuition charges for the fiscal years ended June 30, 2015 and 2014 were based on rates established by the receiving school district. These rates are subject to change when the actual costs have been determined.

Inventories - Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out basis.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed, and is not recorded since any amounts are considered immaterial to the basic financial statements.

Inventories recorded in the government-wide financial statements and in the proprietary fund types are recorded as expenditures when consumed rather than when purchased.

Prepaid Expenses - Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2015.

In the governmental fund types, however, payments for prepaid items are fully recognized as an expenditure in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (non-allocation method). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

Deferred Outflows/Inflows of Resources – In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Short-Term Interfund Receivables / Payables - Short-term interfund receivables / payables represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District and that are due within one year. These amounts are eliminated in the governmental and business-type columns of the statement of net position, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

Capital Assets - General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net position and the proprietary fund statement of net position.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the fiscal year. Donated fixed assets are recorded at their fair market value as of the date received. The School District maintains a capitalization threshold of \$2,000. The School District does not possess any infrastructure. Improvements are capitalized; the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not. All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets.

Depreciation is computed using the straight-line method over the following useful lives:

| Description | Governmental Activities Estimated Lives | Business-Type Activities Estimated Lives | | |
|----------------------------|---|--|--|--|
| Land and Improvements | 10-20 years | N/A | | |
| Buildings and Improvements | 10-50 years | N/A | | |
| Furniture and Equipment | 5-20 years | 12 years | | |
| Vehicles | 5-10 years | 4-6 years | | |
| | | | | |

Accrued Salaries and Wages - Certain School District employees, who provide services to the School District over the tenmonth academic year, have the option to have their salaries evenly disbursed during the twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account.

Compensated Absences - Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absence liability is reported on the government-wide financial statements.

For governmental funds, the current portion of unpaid compensated absences is the amount that is normally expected to be paid with expendable available financial resources. In proprietary funds, the entire amount of compensated absences is recorded as a fund liability.

Unearned Revenue - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and are recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accrued Liabilities and Long-Term Obligations - All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the fund financial statements when due.

Net Position - Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net investment in capital assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted – Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or law or regulations of other governments.

Unrestricted – Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

Fund Balance – The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable – The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criteria includes items that are not expected to be converted to cash, such as inventories and prepaid amounts. The School District had no nonspendable fund balance at June 30, 2015.

Restricted – This fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed – This fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision making authority, which for the School District is the Board of Education. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action imposing the commitment.

Assigned – This fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the Business Administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes.

Unassigned – This fund balance classification is the residual classification for the General Fund. It represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the School District's policy to spend restricted fund balances first. Likewise, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Operating and Non-Operating Revenues and Expenses - Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the School District, these revenues are sales for the food service program and maintenance service fees for the internal service fund. Non-operating revenues principally consist of interest income earned on various interest bearing accounts and federal and state subsidy reimbursements for the food service program.

Operating expenses are necessary costs incurred to provide the goods or services that are the primary activity of the fund. There are no non-operating expenses.

Interfunds – Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed.

Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United State of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Recently Issued Accounting Pronouncements – In February 2015, the GASB issued Statement 72, Fair Value Measurement and Application. The requirements of this Statement will enhance comparability of financial statements among governments by requiring measurement of certain assets and liabilities at fair value using a consistent and more detailed definition of fair value and accepted valuation techniques. This Statement also will enhance fair value application guidance and related disclosures in order to provide information to financial statement users about the impact of fair value measurements on a government's financial position. This Statement is effective for financial statements for periods beginning after June 15, 2015 and will not have any effect on the District's financial reporting.

In June 2015, the GASB issued Statement 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. This Statement establishes requirements for defined benefit pensions that are not within the scope of Statement No. 68, Accounting and Financial Reporting for Pensions, as well as for the assets accumulated for purposes of providing those pensions. In addition, it establishes requirements for defined contribution pensions that are not within the scope of Statement 68. It also amends certain provisions of Statement No. 67, Financial Reporting for Pension Plans, and Statement 68 for pension plans and pensions that are within their respective scopes. The requirements of this Statement will improve financial reporting by establishing a single framework for the presentation of information about pensions, which will enhance the comparability of pension-related information reported by employers and nonemployer contributing entities. This Statement is effective for financial statements for periods beginning after June 15, 2016 and will not have any effect on the District's financial reporting.

In June 2015, the GASB issued Statement 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. This Statement replaces Statements No. 43, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, as amended, and No. 57, OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans. It also includes requirements for defined contribution OPEB plans that replace the requirements for those OPEB plans in Statement No. 25, Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans, as amended, Statement 43, and Statement No. 50, Pension Disclosures. This Statement also includes requirements to address financial reporting for assets accumulated for purposes of providing defined benefit OPEB through OPEB plans that are not administered through trusts that meet the specified criteria. This Statement is effective for financial statements for periods beginning after June 15, 2016. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements.

In June, 2015, the GASB issued Statement 75, Accounting and Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. This Statement replaces the requirements of Statements No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, as amended, and No. 57, OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans, for OPEB. Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans, establishes new accounting and financial reporting requirements for OPEB plans. The scope of this Statement addresses accounting and financial reporting for OPEB that is provided to the employees of state and local governmental employers. This Statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures. For defined benefit OPEB, this Statement identifies the methods and assumptions that are required to be used to project benefit payments, discount projected benefit payments to their actuarial present value, and attribute that present value to periods of employee service. Note disclosure and required supplementary information requirements about defined benefit OPEB also are addressed. This Statement is effective for financial statements for periods beginning after June 15, 2017. Management is currently evaluating the impact of the adoption of this Statement on the School District's financial statements.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Issued Accounting Pronouncements (Continued) - In June 2016, the GASB issued Statement 76, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments.* The requirements in this Statement improve financial reporting by (1) raising the category of GASB Implementation Guides in the GAAP hierarchy, thus providing the opportunity for broader public input on implementation guidance; (2) emphasizing the importance of analogies to authoritative literature when the accounting treatment for an event is not specified in authoritative GAAP; and (3) requiring the consideration of consistency with the GASB Concepts Statements when evaluating accounting treatments specified in nonauthoritative literature. As a result, governments will apply financial reporting guidance with less variation, which will improve the usfulness of financial statement information for making decisions and assessing accountability and enhance the comparability of financial statement information among governments. This Statement supersedes Statement No. 55, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments.* This Statement is effective for financial statements for periods beginning after June 15, 2015 and will not have any effect on the District's financial reporting.

2. CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits – Custodial credit risk refers to the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Unit (GUDPA). Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School district in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings of funds that pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized. Of the School District's amount on deposit of \$2,047,695 as of June 30, 2015, \$253,125 was insured under FDIC and the remaining balance of \$1,794,570 was collateralized under GUDPA.

3. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the New Jersey Department of Education, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2014 to June 30, 2015 fiscal year is as follows:

| Balance July 1, 2014 Increased by: | | | \$ | 115,229 |
|---------------------------------------|----|-----|----|---------|
| Interest Earned Board Resolution | \$ | 184 | | 404 |
| | 2 | | - | 184 |
| Decreased by: Budget Withdrawal | N- | | | 115,413 |
| | | | | |
| Balance June 30, 2015 | | | \$ | 115,413 |

The June 30, 2015 capital reserve balance does not exceed the LRFP balance of local support costs of uncompleted projects.

4. ACCOUNTS RECEIVABLES

Accounts receivables at June 30, 2015 consisted of accounts (fees) and intergovernmental grants. All intergovernmental receivables are considered collectible in full due to the stable condition of State programs and the current fiscal year guarantee of federal funds.

Accounts receivable at June 30, 2015 for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

| Literaccione de la | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Proprietary Fund | Total | |
|---|----------------------|----------------------------|-----------------------------|-------------------------|---------------------|---------------------------------|--|
| Intergovernmental District Tax Levy State Federal | \$ 67,666 154,455 | \$ - 60,027 | \$ = 250,590 | \$ 887,503 | \$ - | \$ 955,169 405,045 60,027 | |
| Other | 36,018 | | | - | 1,832 | 37,850 | |
| Total | \$ 258,139 | \$ 60,027 | \$ 250,590 | \$ 887,503 | \$ 1,832 | <u>\$ 1,458,091</u> | |

5. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2015, was as follows:

| | Balance _June 30, 2014 | Additions | Deletions | Balance June 30, 2015 | | | |
|------------------------------------|---------------------------|------------|-----------|--------------------------|--|--|--|
| Governmental Activities: | | | | | | | |
| Land | \$ 764,000 | \$ | \$ - | \$ 764,000 | | | |
| Total Capital Assets not being | | | | ., | | | |
| Depreciated | 764,000 | | | 764,000 | | | |
| Capital Assets, being Depreciated: | | | | | | | |
| Land Improvements | 1,550,617 | | | 1,550,617 | | | |
| Building and Improvements | 26,623,257 | 908,553 | | 27,531,810 | | | |
| Equipment | 1,734,683 | 5,740 | | 1,740,423 | | | |
| Total Historical Cost | 29,908,557 | 914,293 | | 30,822,850 | | | |
| Less Accumulated Depreciation: | | | | | | | |
| Land Improvements | (833,139) | (61,494) | | (894,633) | | | |
| Building and Improvements | (8,244,081) | (575,231) | | (8,819,312) | | | |
| Equipment | (1,138,769) | (93,782) | | (1,232,551) | | | |
| Total Accumulated Depreciation | (10,215,989) | (730,507) | | (10,946,496) | | | |
| Total Capital Assets, being | | | | | | | |
| depreciated, net | 19,692,568 | 183,786 | | 19,876,354 | | | |
| Governmental Activities Capital | 10,002,000 | 100,100 | | 10,010,004 | | | |
| Assets, Net | \$ 20,456,568 | \$ 183,786 | \$ - | \$ 20,640,354 | | | |
| Business-Type Activities: | | | | | | | |
| Equipment | \$ 195,636 | \$ - | \$ - | \$ 195,636 | | | |
| Less - Accumulated Depreciation | (177,088) | (3,990) | * | (181,078) | | | |
| Business-Type Activities Capital | (177,000) | (0,000) | 8 | (101,070) | | | |
| Assets, Net | \$ 18,548 | \$ (3,990) | \$ - | \$ 14,558 | | | |

5. CAPITAL ASSETS (Continued)

Depreciation expense in the amount of \$730,507 was charged to governmental functions as follows:

| Function | Amount | | | |
|----------------------------------|--------|---------|--|--|
| Regular Instruction | \$ | 24,449 | | |
| General Administration | | 21,513 | | |
| Plant Operations and Maintenance | | 15,794 | | |
| Transportation | | 280 | | |
| Unallocated | - | 668,471 | | |
| Total depreciation expense | \$ | 730,507 | | |

6. INVENTORY

Inventory in the food service fund at June 30, 2015 consisted of the following:

| Food | \$ | 9,763 |
|----------|----|--------|
| Supplies | - | 3,817 |
| | 15 | |
| | \$ | 13,580 |

7. LONG-TERM OBLIGATIONS

During the fiscal year ended June 30, 2015, the following changes occurred in long-term obligations:

| Governmental Activities: | 0 | Principal utstanding ne 30, 2014 | A | dditions | _Re | eductions | 0 | Principal utstanding ne 30, 2015 | ue Within One Year |
|--|----|--|-----|------------------|-----|-----------|----|--|---------------------------|
| Compensated Absences Obligations under Capital | \$ | 927,750 | \$ | (=) | \$ | 42,263 | \$ | 885,487 | \$ 21,480 |
| Leases | | 184,338 | | 500,000 | | 59,965 | | 624,373 | 183,295 |
| General Obligation Bonds | | 8,670,000 | - | | | 750,000 | - | 7,920,000 | 770,000 |
| | \$ | 9,782,088 | _\$ | 500,000 | \$ | 852,228 | \$ | 9,429,860 | \$ 974,775 |

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the School District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are as follows:

2012 Refunding 2004 Bonds dated January 15, 2012 in the amount of \$7,920,000 due in annual installments through January 15, 2025, bearing interest rate of 2.00% to 4.00%.

7. LONG-TERM OBLIGATIONS (Continued)

As of June 30, 2015, principal and interest due on bonds outstanding is as follows:

| Fiscal Year Ending June 30, | | Principal | - | Interest | Total |
|--------------------------------|-----|-----------|----|-----------|-----------------|
| 2016 | \$ | 770,000 | \$ | 241,000 | \$ 1,011,000 |
| 2017 | | 755,000 | | 225,600 | 980,600 |
| 2018 | | 740,000 | | 210,500 | 950,500 |
| 2019 | | 775,000 | | 195,700 | 970,700 |
| 2020 | | 730,000 | | 180,200 | 910,200 |
| 2021-2025 | 10- | 4,150,000 | | 504,500 | 4,654,500 |
| | \$ | 7,920,000 | \$ | 1,557,500 | \$ 9,477,500 |

As of June 30, 2015 the School District had no authorizations to issue additional bonded debt.

Compensated Absences - Compensated absences will be paid from the fund from which the employees' salaries are paid.

Capital Leases Payable - The School District has entered into the following capital lease agreement:

| High Efficiency Boilers | Oct. 7, 2016 | 2.450% | \$ 295,177 |
|-------------------------------|--------------|--------|---------------|
| Facilities Lease - Ground Use | July 1, 2019 | 1.480% | 500,000 |

The following is a schedule of the future minimum lease payments under this capital lease, and the present value of the net minimum lease payments at June 30, 2015:

| Fiscal Year Ending June 30, | F | Principal | nterest | 44 | Total |
|--------------------------------|----|-----------|--------------|----|---------|
| 2016 | \$ | 183,295 | \$ 10,982 | \$ | 194,277 |
| 2017 | | 187,138 | 7,138 | | 194,276 |
| 2018 | | 126,037 | 3,758 | | 129,795 |
| 2019 | 2 | 127,903 | 1,893 | _ | 129,796 |
| | \$ | 624,373 | \$ 23,771 | \$ | 648,144 |

8. OPERATING LEASES

At June 30, 2015, the School District had operating lease agreements in effect for copy machines and chromebooks. Total rental payments for such leases were \$33,953 for the fiscal year ended June 30, 2015. The future minimum lease payments for these leases are as follows:

| Fiscal Year Ending June 30, | Amount |
|--------------------------------|------------------------|
| 2016 2017 | \$ 61,212 32,918 |
| | \$ 94,130 |

9. PENSION PLANS

Description of Plans – Substantially all of the School District's employees participate in one of the following pension plans which have been established by State statute, and are administered by the New Jersey Division of Pensions and Benefits (Division): the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS) or the Defined Contribution Retirement Program (DCRP). Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the State of New Jersey, Division of Pensions and Benefits. P.O. Box 295, Trenton, New Jersey, 08625-0295.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund is a cost-sharing contributory defined benefit pension plan which was established on January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapters 113, 114, 115, P.L. 1997, plan members enrolled in the TPAF were required to contribute 5% of their annual covered salary. Effective July 1, 2007, however, in accordance with Chapter 92 P.L. 2007 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. For employees who were enrolled in the retirement system prior to July 1, 2007, the increase was effective with the payroll period that began immediately after July 1, 2007. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase is being phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2015, the District recognized pension expense of \$55,527,216 and revenue of \$55,527,216 for support provided by the State. Although the district does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

| | 06/30/14 | 06/30/13 |
|--|------------------|----------------|
| Collective deferred outflows of resources | \$ 2,306,623,861 | \$ - |
| Collective deferred inflows of resources | 1,763,205,593 | |
| Collective net pension liability (Non-Employer – State of New Jersey) | 53,446,745,367 | 50,539,213,484 |
| State's portion of the net pension liability that was associated with the district | 55,527,216 | 54,600,007 |
| State's portion of the net pension liability that was associated with the district as a percentage of the collective net pension liability | -1038926042% | 1080349353% |

9. PENSION PLANS (Continued)

Teachers Pensions and Annuity Fund (TPAF) (Continued)

Actuarial assumptions – The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2013, which was rolled forward to June 30, 2014. The total pension liability for the June 30, 2013 measurement date was determined by an actuarial valuation as of July 1, 2013. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation: 2.5%

Salary Increases: Varies based on experience

Investment Rate of Return: 7.90%

Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The actuarial assumptions used in the July 1, 2013 valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2012.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2014 are summarized in the following table:

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
|----------------------------|-------------------|--|
| Cash | 06.00% | 0.50% |
| Core Fixed Income | 00.00% | 2.19% |
| Core Bonds | 01.00% | 1.38% |
| Short-Term Bonds | 00.00% | 1.00% |
| Intermediate Term Bonds | 11.20% | 2.60% |
| Long-Term Bonds | 00.00% | 3.23% |
| Mortgages | 02.50% | 2.84% |
| High Yield Bonds | 05.50% | 4.15% |
| Non US Fixed Income | 00.00% | 1.41% |
| Inflation Indexed Bonds | 02.50% | 1.30% |
| Broad US Equities | 25.90% | 5.88% |
| Large Cap US Equities | 00.00% | 5.62% |
| Mid Cap US Equities | 00.00% | 6.39% |
| Small Cap US Equities | 00.00% | 7.39% |
| Developed Foreign Equities | 12.70% | 6-05% |
| Emerging Market Equities | 06.50% | 8-90% |
| Private Equity | 08.25% | 9-15% |
| Hedge Funds/Absolute Ret | 12.25% | 3-85% |
| Real Estate (Property) | 03.20% | 4.43% |
| Real Estate (REITS) | 00.00% | 5.58% |
| Commodities | 02.50% | 3.60% |
| Long Credit Bonds | 00.00% | 3.74% |

9. PENSION PLANS (Continued)

Teachers Pensions and Annuity Fund (TPAF) (Continued)

Discount rate. The discount rate used to measure the State's total pension liability was 4.68% and 4.95% as of June 30, 2014 and 2013, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.9%, and a municipal bond rate of 4.29% and 4.63% as of June 30, 2014 and 2013, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers (State of New Jersey) will be made based on the average of the last five years. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2027, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate. Since the District has no proportionate share of the net pension liability, because of the special funding situation, the district would not be sensitive to any changes in the discount rate.

Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report.

Public Employees' Retirement System (PERS)

The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established on January 1, 1955. The PERS provides retirement, death and disability, and medical benefits to certain qualified members. Vesting and benefit provisions are established by N.J.S.A. 43:15A and 43:3B.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System were required to contribute 5% of their annual covered salary. Effective July 1, 2008, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. For employees enrolled in the retirement system prior to July 1, 2008, the increase is effective with the payroll period that begins immediately after July 1, 2008. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate was increased to 6.5%.

An additional 1.0% increase is being phased-in over seven years beginning on July 1, 2012 and increases each subsequent July 1. The State Treasurer has the right under the current law to make temporary reductions in rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

The School District is billed annually for its normal contribution plus any accrued liability. The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

| Fiscal Year | lormal tributions | - | ccrued | Non Contributory Life | | Total Liability Paid by <u>District</u> | | |
|----------------------|----------------------------------|----|-------------------------------|-----------------------------|---------------------------|--|-------------------------------|--|
| 2015 2014 2013 | \$ 41,744 42,277 66,151 | \$ | 193,100 185,875 158,169 | \$ | 15,906 3,880 13,351 | \$ | 250,750 232,032 237,671 | |

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

9. PENSION PLANS (Continued)

Public Employees Retirement System (PERS) (Continued)

For the year ended June 30, 2015, the District recognized pension expense of \$281,563. At June 30, 2015, the District reported a liability of \$5,694,818 for its proportionate share of the PERS net pension liability and deferred outflows of resources related to PERS from the following sources:

| | Out | ferred tflows of sources | Inf | ferred lows of sources |
|---|-----|--------------------------------|-----|------------------------------|
| Differences between expected and actual experience | \$ | | \$ | |
| Changes of assumptions | | 179,076 | | |
| Net difference between projected and actual earnings on pension plan investments | | | | 339,380 |
| Changes in proportion and differences between District contributions and proportionate share of contributions | | | | 61,048 |
| District contributions subsequent to the measurement Date | | 250,750 | | |
| Total | \$ | 429,826 | \$ | 400,428 |

\$250,750 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2015, the plan measurement date is June 30, 2014) will be recognized as a reduction of the net liability in the year ended June 30, 2015.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| For the year ended: | - II | t Deferred nflow of esources: |
|---------------------|------|-------------------------------------|
| 2016 | \$ | 44,270 |
| 2017 | | 44,270 |
| 2018 | | 44,270 |
| 2019 | | 44,271 |
| 2020 | | 44,271 |
| Total | \$ | 221,352 |

Additional Information

Collective balances at June 30, 2014 and 2013 are as follows:

| * | 6/30/2014 | 6/30/2013 |
|---|----------------------|----------------------|
| Collective deferred outflows of resources | \$ 952,194,675 | \$ (1) |
| Collective deferred inflows of resources | \$ 1,479,224,662 | \$ (1) |
| Collective net pension liability | \$ 18,722,735,003 | \$ 19,111,986,911 |
| District's Proportion | .0304165923% | .0307947299% |

(1) - Information not available.

9. PENSION PLANS (Continued)

Public Employees Retirement System (PERS) (Continued)

Actuarial assumptions – The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2013, which was rolled forward to June 30, 2014. The total pension liability for the June 30, 2013 measurement date was determined by an actuarial valuation as of July 1, 2013. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate: 3.01% Salary Increases:

2012-2021: 2.15-4.40% based on age Thereafter: 3.15-5.40% based on age Investment Rate of Return: 7.90%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA.

The actuarial assumptions used in the July 1, 2013 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2014 are summarized in the following table:

Laws Tarm Evenanted

| Target Allocation | Real Rate of Return |
|-------------------|--|
| 06.00% | 00.80% |
| 01.00% | 02.49% |
| 11.20% | 02.26% |
| 02.50% | 02.17% |
| 05.50% | 04.82% |
| 02.50% | 03.51% |
| 25.90% | 08.22% |
| 12.70% | 08.12% |
| 06.50% | 09.91% |
| 08.25% | 13.02% |
| 12.25% | 04.92% |
| 03.20% | 05.80% |
| 02.50% | 05.35% |
| | 06.00% 01.00% 11.20% 02.50% 05.50% 02.50% 25.90% 12.70% 06.50% 08.25% 12.25% 03.20% |

Discount rate. The discount rate used to measure the State's total pension liability was 5.39% and 5.55% as of June 30, 2014 and 2013, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.9%, and a municipal bond rate of 4.29% and 4.63% as of June 30, 2014 and 2013, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of recommended contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2033. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2033, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

9. PENSION PLANS (Continued)

Public Employees Retirement System (PERS) (Continued)

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate. The following presents the District's proportionate share of the net pension liability measured as of June 30, 2014, calculated using the discount rate of 5/39%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (4.39%) or 1 percentage point higher (6.39%) that the current rate:

| | Current | | | | | |
|---------------------------------------|---------|-----------------------|--------------------------|-----------|------------------------|-----------|
| | 1% | % Decrease (4.39%) | Discount Rate (5.39%) | | 1% Increase (6.39%) | |
| District's proportionate share of the | | • | | , | | |
| net pension liability | \$ | 7,164,275 | \$ | 5.694,818 | \$ | 4.460.848 |

Pension Plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report.

Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement Program is a cost-sharing multiple-employer defined contribution pension plan which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A.43:15C-1 et. seq), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Divisions of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq. The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

The School District's contributions, equal to the required contribution for each fiscal year, were as follows:

| Fiscal Year | Total iability | : | Paid by School District |
|----------------|------------------------|----|-------------------------------|
| 2015 | \$ 18,432 12,454 | \$ | 18,432 12.454 |
| 2013 | 6,249 | | 6,249 |

10. POST-RETIREMENT BENEFITS

The School District contributes to the New Jersey State Health Benefits Program (SHBP), a cost-sharing multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pension and Benefits. SHBP was established to provide medical, prescription drug, mental health/substance abuse and Medicare Part B reimbursement to retirees and their covered dependents. The State Health Benefits Program Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pension issues a publicly available financial report that includes financial statements and required supplementary information for SHBP. That report may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, NJ 08625-0295.

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. As of June 30, 2014, there were 103,432 retirees receiving post-retirement medical benefits, and the State contributed \$1.04 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

10. POST-RETIREMENT BENEFITS (Continued)

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$165.8 million toward Chapter 126 benefits for 18,122 eligible retired members in Fiscal Year 2014

The State establishes the contribution rate based on the annual required contribution of the employers (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents the level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) of the plan over a period not to exceed thirty years. The State's contribution to the SHBP Fund for TPAF retirees' post-retirement benefits on behalf of the School District for the year ended June 30, 2015 was \$893,661 which equaled the required contributions. The State's contribution to the SHBP Fund for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey.

11. ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2015, the School District has recognized as revenues and expenditures \$562,936 of on-behalf payments made by the State of New Jersey for normal retirement costs related to TPAF and \$809,198 for employer's share of social security contributions for TPAF members, as calculated on their base salaries.

12. RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; employee health and accident claims; and natural disasters.

Property and Liability Insurance - The School District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

Joint Insurance Pool - The School District is a member of the School Alliance Insurance Fund. Insurance coverage as provided by the Fund can be found in the Statistical Section of this Comprehensive Annual Financial Report.

Annual contributions to the Fund are determined by the Fund's Board of Trustees. The School District is jointly and personally liable for claims insured by the Fund and its members during the period of its membership, including liability for supplemental assessments, if necessary. The Fund's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

The Fund publishes its own financial report which can be obtained at: School Alliance Insurance Fund, c/o PEGAS, 51 Everett Drive, Suite B-40 West Windsor, New Jersey, 08550.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of School District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two fiscal years:

| Fiscal Year | Interest Earned | | nployee tributions | Amount Reimbursed | | Ending Balance |
|----------------|--------------------|----|-----------------------|----------------------|--------|-------------------|
| 2015 | \$ 34 | \$ | 24,786 | \$ | 1,574 | \$ 398,372 |
| 2014 | 636 | | 13,679 | | 21,224 | 375,126 |
| 2013 | 1,234 | | 30,541 | | 16,600 | 382,035 |

13. DEFERRED COMPENSATION

The School District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, available to all permanent School District employees, permit participants to defer a portion of their current salary to future years. Participation in the plans is optional. The deferred compensation is not available to the participants until termination, retirement, death, or an unforeseeable emergency occurs. The plan assets are held in trust for the benefit of the employee and are administered by a third party therefore they are not reflected on the financial statements of the School District.

14. COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g. unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policy. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the School District for the unused sick leave in accordance with the School District's agreements with the various employee unions.

The liability for vested compensated absences is recorded within those funds as the benefits accrued to the employees. As of June 30, 2015, the liability for compensated absences in the governmental activities was \$885,487.

15. INTERFUND BALANCES AND TRANSFERS

Interfund receivables/payables are recorded to cover temporary cash shortages and/or timing differences in the respective funds. There are no interfund balances that are not expected to be repaid by June 30, 2016. The following interfund balances were recorded on the various balance sheets as of June 30, 2015:

| <u>Fund</u> | | Interfunds Receivable | ı | nterfunds <u>Payable</u> |
|--|----|--------------------------|----|---|
| General Special Revenue Capital Projects Debt Service | | 1,065,317 | \$ | 425,000 37,640 140,174 887,503 |
| Enterprise Trust | 8 | 75,000 350,000 | _ | |
| | \$ | 1,490,317 | \$ | 1,490,317 |

16. CONTINGENCIES

The School District participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the School District may be required to reimburse the grantor government.

At June 30, 2015, significant amounts of grant expenditures have not been audited by the granting agency, but the School District believes that disallowed expenditures discovered in subsequent audits, if any, will not have a material effect on any of the individual funds or the overall financial position of the School District. Additionally, unearned revenues are recognized in those funds that have received grant monies in advance of future, reimbursable expenditures.

17. FLEXIBLE BENEFITS PROGRAM

The School District offers its employees a Flexible Benefits Program. The purpose of the program is to provide a tax incentive for plan participants incurring health premium expenses, dependent care expenses and other medical expenses not covered by other insurance. The School District, who is the plan administrator, has contracted with a third party to act as its agent to furnish reimbursement services. The plan participants redirect a prescribed amount of their gross pay (tax-free) into a reimbursement account and then in-turn submit claims to the third party for repayment.

17. FLEXIBLE BENEFITS PROGRAM (Continued)

Because of Internal Revenue Service regulations, if at the end of any plan year unexpended funds remain, these funds will be forfeited by the participants and returned to the School District.

The following is a summary of School District contributions, employee contributions, reimbursements to the plan participants for benefits paid and the ending balance of the School District's fiduciary fund for the current and prior two years.

| Fiscal Year | trict butions | nployee tributions | mount mbursed | inding alance |
|----------------|----------------------|-----------------------|------------------|------------------|
| 2015 | \$ 3 | \$ 18,130 | \$ 18,190 | \$ 1,734 |
| 2014 | 4 | 13,650 | 13,674 | 1,791 |
| 2013 | 2 | 4,142 | 2,844 | 1,811 |

18. DEFICIT UNASSIGNED FUND BALANCE

The School District has a deficit unassigned fund balance of \$341,078 in the General Fund as of June 30, 2015 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenues, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$341,078 is equal to or less than the June state aid payment.

19. DEFICIT UNRESTRICTED NET POSITION

As of June 30, 2015, a deficit of \$7,002,443 existed in the Unrestricted Net Position of the Governmental Activities. A reconciliation of Unreserved Fund Balance reported on Exhibit B-1 to Unrestricted Net Position reported on Exhibited A-1 as follows:

| Balances, June 30, 2015: | |
|--|-------------------|
| Fund Balance (Deficit) | |
| (Exclusive of Capital Projects and Debt Service Funds) | |
| Unassigned | \$ (341,078) |
| Liabilies: | |
| Accrued Interest Payable | (110,458) |
| Net Pension Difference | (5,665,420) |
| Compensated Absences | (885,487) |
| Unrestricted Net Position (Deficit) | \$ (7,002,443) |

20. FUND BALANCES

RESTRICTED

As stated in Note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (a) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

20. FUND BALANCES (Continued)

Specific restrictions of the School District's fund balance are summarized as follows:

General Fund:

Excess Surplus – In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund, fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2015 is \$85,637 presented on the budgetary basis of accounting (Exhibit C-1). Additionally, \$192,856 of excess fund balance generated during the 2013-2014 fiscal year has been restricted and designated for utilization in the 2015-2016 budget.

Capital Reserve – As of June 30, 2015, the balance in the capital reserve account is \$115,413. The entire amount is restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan.

ASSIGNED

As stated in Note 1, the assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

General Fund:

Designated for Subsequent Year's Expenditures – The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2015, \$202,684 of general fund balance.

UNASSIGNED

As stated in Note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund – As of June 30, 2015, the unassigned fund balance of the general fund was a deficit of \$341,078. The deficit is a result of the delay in the recording of the payment of state aid until the following fiscal year (See Note 18).

Capital Projects Fund - As of June 30, 2015, the unassigned fund balance of the capital projects fund was \$30,677.

21. LOAN PAYABLE - STATE SCHOOL AID ANTICIPATION NOTE

N.J.S.A. 18A:22-44.2, states that if a board of education of a school district is notified by the Commissioner of Education that one or more June state school aid payments will not be made until the following school budget year, and the school district demonstrates through a written application to the commissioner the need to borrow and the commissioner approves the application, the board may borrow on or before June 30 of the current school budget year but not earlier than June 8 of the current school budget year a sum not exceeding the amount of the delayed state school aid payments, and may execute and deliver promissory notes therefore through private sale or delivery thereof. In accordance with this statute, on June 8, 2015, the School District issued a State School Aid Anticipation Note in the amount of \$389,400 at an annual interest rate of 1.50% with a maturity date of July 8, 2015. On June 22, 2015, the School District issued a State School Aid Anticipation Note in the amount of \$389,399 at an annual interest rate of 1.50% with a maturity date of July 9, 2015. The State of New Jersey shall pay on behalf of the School District the required interest due on the Notes.

22. RESTATEMENT OF NET POSITION

Governmental Activities

Net position on the government-wide Statement of Activities as of July 1, 2014, has been restated for implementation of GASB-68.

The government-wide and fund financial statements were restated as follows:

| | | ernment -wide Statements |
|--|----|-----------------------------|
| | | overnmental Activities |
| Net Position as of June 30, 2014, as previously reported Prior Period Adjustment - Implementation GASB 68: | \$ | 11,132,361 |
| Net Pension Liability Deferred Outflows - District's Contribution made during | | (5,885,485) |
| fiscal year 2014 | - | 232,032 |
| Net Position as Restated, July 1, 2014 | \$ | 5,478,908 |

Required Supplementary Information - Part II

Budgetary Comparison Schedules

For the Fiscal Year Ended June 30, 2015

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-----------------|---------------|--------------------------------|
| REVENUES: | Daagot | | | | 7101007 |
| Local sources: | | | | | |
| Local Tax Levy | \$ 10,518,831 | \$ | \$ 10,518,831 | \$ 10,518,831 | \$ - |
| Tuition from other LEA's | 2,515,047 | 29,782 | 2,544,829 | 2,544,829 | |
| Capital reserve interest | 115 | | 115 | 184 | 69 |
| Unrestricted misc. revenues | 239,500 | <u></u> | 239,500 | 269,081 | 29,581 |
| Total local sources | 13,273,493 | 29,782 | 13,303,275 | 13,332,925 | 29,650 |
| State sources: | | | | | |
| Categorical special education aid | 698,294 | | 698,294 | 698,294 | |
| Equalization aid | 5,833,566 | | 5,833,566 | 5,833,566 | |
| Categorical security aid | 129,718 | | 129,718 | 129,718 | |
| Adjustment aid | 530,382 | | 530,382 | 530,382 | |
| Transportation aid | 62,679 | | 62,679 | 62,679 | 32 |
| School choice aid | 922,056 | (17,904) | 904,152 | 904,152 | |
| | | (17,804) | | | |
| Under Adequacy Aid | 25,300 | | 25,300 | 25,300 | |
| PARCC Readiness Aid | 13,430 | | 13,430 | 13,430 | |
| Per Pupil Growth Aid | 13,430 | | 13,430 | 13,430 | |
| Extraordinary aid | | 74,862 | 74,862 | 74,862 | |
| On-behalf TPAF pension contrib (non-budgeted) | | | | 562,936 | 562,936 |
| On-behalf TPAF Post Ret.medical (non-budgeted) | | | | 893,661 | 893,661 |
| Reimbursed TPAF social security | | | | | |
| contribution (non-budgeted) | | - | | 809,198 | 809,198 |
| Total state sources | 8,228,855 | 56,958 | 8,285,813 | 10,551,608 | 2,265,795 |
| Federal sources: | | | | | |
| Medicaid Initiative (SEMI) | 26,486 | | 26,486 | 36,217 | 9,731 |
| Medicald Illitiative (SCIVII) | 20,400 | | 20,400 | 30,217 | 9,731 |
| Total federal sources | 26,486 | | 26,486 | 36,217 | 9,731 |
| TOTAL REVENUES | 21,528,834 | 86,740 | 21,615,574 | 23,920,750 | 2,305,176 |
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE: | | | | | |
| Regular Programs - Instruction: | | | | | |
| Salaries of teachers | | | | | |
| | 200 220 | 20.070 | 050.040 | 050 040 | |
| Kindergarten | 220,239 | 29,979 | 250,218 | 250,218 | |
| Grades 1-5 | 1,918,138 | 7,837 | 1,925,975 | 1,925,975 | |
| Grades 6-8 | 995,346 | 6,353 | 1,001,699 | 1,001,699 | |
| Grades 9-12 | 3,346,737 | 39,166 | 3,385,903 | 3,385,903 | |
| Regular Programs - Home Instruction: | | | | | |
| Salaries of teachers | 45,000 | (21,296) | 23,704 | 23,704 | |
| Purchased professional - educational services | 25,000 | 1,449 | 26,449 | 26,449 | |
| Regular Programs - Undistributed Instruction: | | | | | |
| Other salaries for instruction | 76,420 | (5,603) | 70,817 | 70,817 | |
| Purchased professional - educational services | 42,000 | 14,829 | 56,829 | 56,829 | |
| Purchased technical services | 48,000 | (39,234) | 8,766 | 8,766 | |
| Other purchased services | 15,875 | (5,694) | 10,181 | 10,181 | |
| General supplies | 361,801 | (92,281) | 269,520 | 268,121 | 1,399 |
| Textbooks | 27,682 | (02,201) | 27,682 | 9,623 | 18,059 |
| Total - Regular Programs - Instruction | 7,122,238 | (64,495) | 7,057,743 | 7,038,285 | 19,458 |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-----------------|------------|--------------------------------|
| Special Education Instruction: | Dadget | Transicio | Dadget | Hotal | Notual |
| Learning and/or Language Disabilities: | | | | | |
| Salaries of teachers | \$ 260,200 | \$ (39) | \$ 260,161 | \$ 260,161 | \$ |
| Other salaries for instruction | 111,800 | 13,703 | 125.503 | 125,503 | • 0.00 |
| General supplies | 8,726 | 1,613 | 10,339 | 10,339 | |
| General supplies | 0,720 | 1,013 | 10,000 | 10,000 | |
| Total learning and/or language disab. | 380,726 | 15,277 | 396,003 | 396,003 | |
| Behavioral Disabilities: | | | | | |
| Salaries of teachers | 89,300 | 1,000 | 90,300 | 90,300 | |
| General supplies | 800 | (466) | 334 | 334 | |
| Total behavioral disabilities | 90,100 | 534 | 90,634 | 90,634 | |
| Resource room/resource center: | | | | | |
| Salaries of teachers | 1,169,234 | 41,731 | 1,210,965 | 1,210,965 | |
| Other salaries for instruction | 11,800 | 55,288 | 67,088 | 67,088 | |
| General supplies | 14,939 | (5,898) | 9,041 | 9,041 | |
| Textbooks | | (0,000) | | | |
| Total resource room/resource center | 1,195,973 | 91,121 | 1,287,094 | 1,287,094 | |
| Preschool Disabilities - Part-Time: | | | | | |
| Salaries of teachers | 82,570 | (11,294) | 71,276 | 54,300 | 16,976 |
| Other salaries for instruction | 45,100 | (| 45,100 | 37,589 | 7,511 |
| General supplies | 1,400 | | 1,400 | 950 | 450 |
| Total preschool disabilities - part-time | 129,070 | (11,294) | 117,776 | 92,839 | 24,937 |
| Total Special Education - Instruction | 1,795,869 | 95,638 | 1,891,507 | 1,866,570 | 24,937 |
| Basic Skills/Remedial - Instruction | | | | | |
| Salaries of teachers | 439,241 | (32,772) | 406,469 | 383,499 | 22,970 |
| General supplies | 3,000 | (0=,: :=) | 3,000 | 1,279 | 1,721 |
| Total basic skills/remedial - instruction | 442,241 | (32,772) | 409,469 | 384,778 | 24,691 |
| School Coopered Coopering of the Authorities | | | | | |
| School-Sponsored Cocurricular Act - Instruction: Salaries of teachers | 220 552 | 20.046 | 200 200 | 260 260 | |
| | 239,552 | 20,816 | 260,368 | 260,368 | 404 |
| Supplies and materials | 56,075 | (3,534) | 52,541 | 52,437 | 104 |
| Total school-sponsored cocurr. act instruct. | 295,627 | 17,282 | 312,909 | 312,805 | 104 |
| School-Sponsored Athletics - Instruction: | | | | | |
| Salaries of teachers | 348,395 | (7,877) | 340,518 | 340,518 | |
| Purchased services | 38,000 | (20,500) | 17,500 | 17,500 | |
| Supplies and materials | 80,326 | (4,007) | 76,319 | 76,319 | |
| Other objects | 8,000 | | 8,001 | 8,001 | |
| Total school-sponsored athletics - instruct. | 474,721 | (32,383) | 442,338 | 442,338 | |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--|---|--|--|--------------------------------|
| Community Services Programs/Operations Salaries | \$ 40,000 | \$ 84 | \$ 40,084 | \$ 40,084 | \$ = |
| Total Community Services Programs/Operations | 40,000 | 84 | 40,084 | 40,084 | |
| Total Instruction | 10,170,696 | (16,646) | 10,154,050 | 10,084,860 | 69,190 |
| Undistributed Expenditures - Instruction Tuition to other LEAs within the state - spec Tuition to county vocational school - reg Tuition to CSSD & regional day school Tuition to priv. sch. for the disabled In state | 32,000 12,700 363,440 379,947 | (1,938) 3,480 10,958 81,840 | 30,062 16,180 374,398 461,787 | 30,000 16,180 373,628 461,745 | 62 770 42 |
| Total undistributed expenditures - instruction | 788,087 | 94,340 | 882,427 | 881,553 | 874 |
| Attendance and Social Work Services: Salaries Total | 24,350 24,350 | | 24,350 24,350 | 24,300 24,300 | 50 50 |
| Health Services; | | | | | |
| Salaries Purchased professional and technical services Other purchased services | 234,100 13,000 | 2,430 225 (500) | 236,530 13,225 | 236,084 13,225 | 446 |
| Supplies and materials | 500 5,950 | (2.525) | 3,425 | 3 264 | 161_ |
| Total health services | 253,550 | (370) | 253,180 | 252,573 | 607 |
| Speech, OT, PT & Related Services: Salaries Purchased professional - educational services Supplies and materials | 398,740 3,542 | (5,775) (3,004) 3,349 | 392,965 538 3,349 | 385,733 538 3,349 | 7,232 |
| Total speech, ot, pt, & related services | 402,282 | (5,430) | 396,852 | 389,620 | 7,232 |
| Guidance: Salaries of other professional staff Salaries of secretarial and clerical assistants Purchased professional - educational services Other purchased services (400-500 series) Supplies and materials | 513,251 65,400 37,425 2,500 11,750 | (493) (30,500) (1,350) (8,995) | 512,758 65,400 6,925 1,150 2,755 | 512,758 62,287 5,060 526 2,755 | 3,113 1,865 624 |
| Total guidance | 630,326 | (41,338) | 588 988 | 583.386 | 5,602 |
| Child Study Teams: Salaries of other professional staff Salaries of secretarial and clerical assistants Other purchased prof. and technical services Supplies and materials | 482,340 78,700 100,000 3,463 | (3,808) (220) 39,523 (1,371) | 478,532 78,480 139,523 2.092 | 477,904 77,007 139,523 2.092 | 628 1,473 |
| Total child study teams | 664,503 | 34,124 | 698.627 | 696,526 | 2,101 |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

AUDUBON SCHOOL DISTRICT Required Supplementary Information Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|------------|--------------------------------|
| Improvement of Instruction Services: | | | | | |
| Salaries of supervisors of instruction | \$ 120,433 | \$ (6,088) | \$ 114,345 | \$ 114,176 | \$ 169 |
| Salaries of other professional staff | 33,565 | 770 | 34,335 | 34,335 | |
| Salaries of secretarial and clerical assistants | 48,650 | 3,864 | 52,514 | 51,514 | 1,000 |
| Other salaries | 20,000 | (20,000) | | | |
| Purchased professional - educational services | 10,000 | (5,925) | 4,075 | 745 | 3,330 |
| Supplies and materials | 5,500 | | 5,500 | | 5,500 |
| Total improvement of instructional services | 238,148 | (27,379) | 210,769 | 200,770 | 9,999 |
| Educational Media Services/School Library: | | | | | |
| Salaries | 101,910 | | 101,910 | 101,789 | 121 |
| Purchased professional - technical services | 18,000 | | 18,000 | 17,564 | 436 |
| Supplies and materials | 14,600 | | 14,600 | 12,924 | 1,676 |
| Total educational media services/school library | 134,510 | | 134,510 | 132,277 | 2,233 |
| Instructional Staff Training Services: | | | | | |
| Salaries of supervisors of instruction | 147,695 | (838) | 146,857 | 146,857 | |
| Salaries of other professional staff | 33,565 | 770 | 34,335 | 34,335 | |
| Purchased professional - educational services | 15,000 | 10,551 | 25,551 | 25,551 | |
| Supplies and materials | 1,000 | (1,000) | · | | |
| Total instructional staff training services | 197,260 | 9,483 | 206,743 | 206,743 | |
| Support Services - General Administration: | | | | | |
| Salaries | 221,473 | 7,288 | 228,761 | 228,761 | |
| Legal services | 25,000 | (4,732) | 20,268 | 20,268 | |
| Audit Fees | 29,000 | 500 | 29,500 | 29,500 | |
| Architectural/Engineering Services | 7,000 | 11,163 | 18,163 | 18,163 | |
| Communications / telephone | 40,000 | 10,295 | 50,295 | 50,295 | |
| Other purchased services | 50,000 | 194 | 50,194 | 50,194 | |
| Supplies and materials | 4,000 | (1,679) | 2,321 | 2,321 | |
| Miscellaneous expenditures | 30,000 | 10,528 | 40,528 | 40,528 | |
| Total support services - general administration | 406,473 | 33,557 | 440,030 | 440,030 | |
| Support Services - School Administration: | | | | | |
| Salaries of principals/assist. principals | 648,147 | 1 | 648,148 | 648,148 | |
| Salaries of secretarial and clerical assistants | 344,400 | (2,341) | 342,059 | 331,078 | 10,981 |
| Other purchased services (400-500 series) | 6,000 | (823) | 5,177 | 1,576 | 3,601 |
| Supplies and materials | 2,000 | | 2,000 | 1,091 | 909 |
| Other objects | 6,250 | - | 6,250 | 3,674 | 2,576 |
| Total support services - school administration | 1,006,797 | (3,163) | 1,003,634 | 985,567 | 18,067 |
| Central Services: | | | | | |
| Salaries | 320,559 | (3,413) | 317,146 | 317,146 | |
| Misc. purchased services | 38,000 | 38,639 | 76,639 | 76,639 | |
| Supplies and materials | 7,500 | 2,810 | 10,310 | 10,310 | |
| Interest on lease purchase | 6,036 | 509 | 6,545 | 6,545 | |
| Miscellaneous expenditures | 6,000 | 3,642 | 9,642 | 9,642 | |
| Total central services | 378,095 | 42,187 | 420,282 | 420,282 | |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original <u>Budget</u> | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|---------------------------|---------------------|-----------------|------------|--------------------------------|
| Admin. Informational Technology | | | | | |
| Salaries | \$ 145,794 | \$ 8,523 | \$ 154,317 | \$ 154,317 | \$ |
| General supplies | 8,000 | 2,215 | 10,215 | 10,215 | |
| Total admin. informational technology | 153,794 | 10,738 | 164,532 | 164,532 | |
| Required Maintenance School Facilities: | | | | | |
| Salaries | 300,616 | (4,820) | 295,796 | 285,793 | 10,003 |
| General supplies | 10,000 | 4,821 | 14,821 | 14,821 | |
| Total required maintenance school facilities | 310,616 | 1 | 310,617 | 300,614 | 10,003 |
| Other Operation & Maintenance of Plant: | | | | | |
| Salarles | 613,598 | (24,959) | 588,639 | 587,763 | 876 |
| Other purchased property services | 58,000 | (3,980) | 54,020 | 53,839 | 181 |
| Insurance | 66,000 | 4,138 | 70,138 | 70,138 | |
| Misc. Purchased Services | 62,000 | (3,977) | 58,023 | 47,006 | 11,017 |
| General Supplies | 120,000 | (19,827) | 100,173 | 86,527 | 13,646 |
| Energy (Electricity) | 434,779 | (38,532) | 396,247 | 395,327 | 920 |
| Other objects | 3,000 | | 3,000 | 100 | 2,900 |
| Energy (Natural Gas) | 125,000 | (40,411) | 84 589 | 81,223 | 3,366_ |
| Total other operations & maint. of plant | 1,482,377 | (127,548) | 1,354,829 | 1,321,923 | 32,906 |
| Care & Upkeep of Grounds: | | | | | |
| Salaries | 102,950 | | 102,950 | 102,933 | 17 |
| General Supplies | 14,000 | | 14,000 | 12,404 | 1,596 |
| Total care and upkeep of grounds | 116,950 | | 116,950 | 115,337_ | 1,613 |
| Total operation & maint. of plant services | 1,909,943 | (127,547) | 1,782,396 | 1,737,874 | 44,522 |
| Student Transportation Services: Salaries for Pupil Trans (other than between | | | | | |
| home and school) | 50,000 | (2,605) | 47,395 | 47,395 | |
| Management fee - ESC Transp. programs | 10,000 | 4,604 | 14,604 | 14,604 | |
| Cleaning, repair and maintenance services | 12,000 | (380) | 11,620 | 11,620 | |
| Contr. serv. (not between home & sch) - vendor | 53,000 | (37,934) | 15,066 | 15,066 | |
| Contr. Serv. (Spl. Ed. Students) - ESC | 230,000 | 65,395 | 295,395 | 295,395 | |
| Misc. purchased services - transportation | 5,000 | 224 | 5,224 | 5,224 | |
| Supplies and materials | 9,000 | (3,532) | 5,468 | 5,468 | ===== |
| Total student transportation services | 369,000 | 25,772 | 394,772 | 394,772 | |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final

For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|---|---|--|--|-------------------------------------|
| Unallocated Benefits - Employee Benefits: Social security contributions Other retirement contributions - PERS Workmen's compensation Health benefits Tuition reimbursement Other employee benefits | \$ 280,000 270,000 210,000 3,087,259 40,000 93,000 | \$ 37,224 (1,539) (13,097) (22,212) 9,074 36,355 | \$ 317,224 268,461 196,903 3,065,047 49,074 129,355 | \$ 317,224 268,461 196,903 3,065,047 49,065 129,355 | 9 |
| Total unallocated benefits - employee benefits | 3,980,259 | 45,805 | 4,026,064 | 4,026,055 | 9 |
| On-behalf TPAF pension contr. (non-budgeted) On-behalf TPAF post ret. medical (non-budgeted) Reimbursed TPAF social security contr. (non-budgeted) | eted) | | | 562,936 893,661 809,198 | (562,936) (893,661) (809,198) |
| Total Undistributed Expenditures | 11,537,377 | 90,779 | 11,628,156 | 13,802,655 | (2,174,499) |
| Total General Current Expense | 21,708,073 | 74,133 | 21,782,206 | 23,887,515 | (2,105,309) |
| CAPITAL OUTLAY: Equipment: Grades 9-12 Undist. expend support services - students - reg Total Equipment | | 5,740 6,867 12,607 | 5,740 6,867 12,607 | 5,740 6,867 12,607 | |
| Facilities Acquisition and Construction Services: Construction services Lease purchase agreements - principal Assessment on SDA Funding Total Facilities Acquisition and Constr. Services | 94,000 59,940 101,451 255,391 | | 94,000 59,940 101,451 255,391 | 91,732 58,531 101,451 251,714 | 2,268 1,409 3,677 |
| Total Capital Outlay | 255,391 | 12,607 | 267,998 | 264,321 | 3,677 |
| Transfer of Funds to Charter School | 12,365 | | 12,365 | | 12,365 |
| TOTAL EXPENDITURES | 21,975,829 | 86,740 | 22,062,569 | 24,151,836 | (2,089,267) |
| Excess (Deficiency) of Revenues Over (Under) Expenditures: | (446,995) | | (446,995) | (231,086) | 215,909 |
| Other Financing Sources: Operating transfers out Total other financing sources | (38,000) | | (38,000) | (20,000) | 18,000 18,000 |
| Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses): Fund Balance - July 1, 2014 | (484,995) 1,285,397 | | (484,995) 1,285,397 | (251,086) 1,285,397 | 233,909 |
| Fund Balance - June 30, 2015 | \$ 800,402 | \$ - | \$ 800,402 | \$ 1,034,311 | \$ 233,909 |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

AUDUBON SCHOOL DISTRICT Required Supplementary Information Budgetary Comparison Schedule General Fund

For the Fiscal Year Ended June 30, 2015

| (Continued from prior page) | Original Budget | Budget Transfers | Final Budget | Actua | <u>la</u> - | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|-------|-------------|--------------------------------|
| Recapitulation of Fund Balance: | | | | | | |
| Restricted Fund Balance: | | | | | | |
| Capital reserve | | | | W | 5,413 | |
| Excess surplus- designated for subsequent ye | ar's budget | | | 19 | 2,856 | |
| Excess surplus | | | | 8 | 5,637 | |
| Assigned Fund Balance: | | | | | | |
| Designated for subsequent year's expenditure | S | | | 20 | 2,684 | |
| Unassigned Fund Balance: | | | | 43 | 7,721 | |
| | | | | 1,03 | 4,311 | |
| Reconciliation to Governmental Funds Statement | s (GAAP): | | | | | |
| Last State Aid Payment not Recognized on GA | | | | (77 | 78,799) | |
| Last State 7 no 1 aymont not recognized on 57 v | 20010 | | | | 0,100) | |
| Fund Balance per Governmental Funds (GAAP) | | | | \$ 25 | 55.512 | |
| | | | | | | |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

AUDUBON SCHOOL DISTRICT Required Supplementary Information Budgetary Comparison Schedule Special Revenue Fund For the Fiscal Year Ended June 30, 2015

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-----------------|------------|--------------------------------|
| REVENUES: Federal sources | ¢ 472.000 | ¢ 170 170 | ¢ 652.170 | ¢ 652.470 | . |
| rederal sources | \$ 473,000 | \$ 179,179 | \$ 652,179 | \$ 652,179 | \$ - |
| Total Revenues | 473,000 | 179,179 | 652,179 | 652,179 | |
| EXPENDITURES: | | | | | |
| Instruction: | | | | | |
| Salaries of teachers | 90,000 | 17,276 | 107,276 | 107,276 | |
| Other salaries for instruction | 125,000 | 84,945 | 209,945 | 209,945 | |
| Other purchased services | 202,700 | 12,965 | 215,665 | 215,665 | |
| General supplies | 35,200 | (22,609) | 12,591 | 12,591 | |
| Other objects | | 1,918 | 1,918 | 1,918 | · |
| Total Instruction | 452,900 | 94,495 | 547,395_ | 547,395 | |
| Support Services: | | | | | |
| Salaries of principals/asst. principals | | 5,000 | 5,000 | 5,000 | |
| Personal services - employee benefits | 20,100 | 1,466 | 21,566 | 21,566 | |
| Purchased prof technical services | 20,100 | 22,137 | 22,137 | 22,137 | |
| Purchased prof educational services | | 13,181 | 13,181 | 13,181 | |
| Other purchased services | | 42,900 | 42,900 | 42,900 | |
| other parenassa services | | 12,000 | 12,000 | 12,000 | |
| Total Support Services | 20,100 | 84,684 | 104,784 | 104,784 | |
| Facilities Acquisition and Construction Services: Buildings | | | | 16 | |
| Total Facilities Acq. and Const. Services | | | | | |
| Total Expenditures | 473,000 | 179,179 | 652,179 | 652,179 | |
| Total Outflows | 473,000 | 179,179 | 652,179 | 652,179 | |
| Excess (Deficiency) of Revenues over (under) Expenditures and other financing sources (uses) | \$ - | \$ - | \$ - | \$ - | \$ - |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.

AUDUBON SCHOOL DISTRICT Notes to Required Supplementary Information Budgetary Comparison For the Fiscal Year Ended June 30, 2015

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| | General Fund | Special Revenue Fund |
|--|----------------------|----------------------------|
| Sources/inflows of resources Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedules | \$ 23,920,750 | \$ 652,179 |
| Difference - budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. | | |
| State aid payment recognized for GAAP statements in current year, previously recognized for budgetary purposes. | 759,357 | |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. | (778,799) | - |
| Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds. | \$ 23,901,308 | \$ 652,179 |
| Uses/outflows of resources Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule | \$ 24,151,836 | \$ 652,179 |
| Differences - budget to GAAP Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. | | |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds | <u>\$ 24,151,836</u> | \$ 652,179 |

Required Supplementary Information - Part III
Schedules Related to Accounting and Reporting
For Pensions (GASB 68)

Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Liability Public Employees Retirement System Last Fiscal Year

| | June 30, 2015 | |
|---|------------------|------------|
| District's proportion of the net pension liability (asset) | 0.0 | 304165923% |
| District's proportionate share of the net pension liability (asset) | \$ | 5,694,818 |
| District's covered-employee payroll | | 2,131,870 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll | | 267.13% |
| Plan fiduciary net position as a percentage of the total pension liability | | 42.74% |

This schedule does not contain ten years of information as GASB 68 was implemented during this fiscal year ended June 30, 2015.

Required Supplementary Information Schedule of the District's Contributions Public Employees Retirement System Last Fiscal Year

| | June 30, 2015 | |
|---|------------------|-----------|
| Contractually required contribution | \$ | 250.750 |
| Contributions in relation to the contractually required contributions | | (250,750) |
| Contribution deficiency (excess) | \$ | <u>=</u> |
| District's covered-employee payroll | \$ | 2,131,870 |
| Contributions as a percentage of covered-employee payroll | | 11.76% |

This schedule does not contain ten years of information as GASB 68 was implemented during this fiscal year ended June 30, 2015.

Required Supplementary Information Schedule of the District's Proportionate Share of the Net Pension Liability Teachers' Pension and Annuity Fund Last Fiscal Year

| | | June 30, 2015 |
|---|-----|------------------|
| District's proportion of the net pension liability (asset) | 0.1 | 1038926042% |
| District's proportionate share of the net pension liability (asset) | \$ | - |
| State's proportionate share of the net pension liability (asset) associated with the District | _\$ | 55,527,216 |
| Total | _\$ | 55,527,216 |
| District's covered-employee payroll | \$ | 10,903,883 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll | | 0.00% |
| Plan fiduciary net position as a percentage of the total pension liability | | 33.64% |

This schedule does not contain ten years of information as GASB 68 was implemented during this fiscal year ended June 30, 2015.

Audubon School District Notes to Required Supplementary Information Pension Schedules For the Fiscal Year Ended June 30, 2015

1. Teacher's Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions: Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

2. Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Changes of assumptions. Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 Based on Projection Scale AA.

Other Supplementary Information

Special Revenue Fund

AUDUBON SCHOOL DISTRICT Special Revenue Fund Combining Schedule of Revenues and Expenditures Budgetary Basis For the Fiscal Year Ended June 30, 2015

| REVENUES: | Title I | Title II A | IDEA Basic | IDEA Preschool | Race to the Top | Total |
|---|-----------------------------------|-------------------------|---|-------------------------------|-----------------|--|
| State sources Federal sources | \$ 192,117 | \$ 48,539 | \$ 385,557 | \$ 17,985 | \$ 7,981 | \$ 652,179 |
| Total Revenues | 192,117 | 48,539 | 385,557 | 17,985 | 7,981 | 652,179 |
| EXPENDITURES: Instruction: | | | | | | |
| Salaries of teachers Other salaries for instruction Other purchased services General supplies Other objects | 60,000 109,000 4,982 175 | 32,763 | 14,513 98,745 204,308 7,411 1,543 | 2,200 11,357 198 200 | | 107,276 209,945 215,665 12,591 1,918 |
| Total instruction | 174,157 | 32,763 | 326,520 | 13,955 | V | 547,395 |
| Support services: Salaries of Principals/Asst Princ. Personal services-employee benefits Purchased prof educ services Purchased prof tech services Other purchased services | 5,000 12,960 | 7,076 5,200 3,500 | 1,400 19,637 38,000 | 130 2,500 1,400 | 7,981 | 5,000 21,566 13,181 22,137 42,900 |
| Total support services | 17,960 | 15.776 | 59,037 | 4,030 | 7,981 | 104,784 |
| Facilities acquisition and const. serv. | | | | | - | |
| Total facilities acq. and const. serv. | | | | - | <u> </u> | - |
| Total Expenditures | 192,117 | 48,539 | 385,557 | 17,985 | 7,981_ | 652,179 |
| Excess (deficiency) of revenues over (under) expenditures and other financing sources (uses) | \$ - | \$ - | \$ - | <u>\$</u> | \$ | \$ |

Capital Projects Fund

AUDUBON SCHOOL DISTRICT Capital Projects Fund Summary Statement of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis For the Fiscal Year ended June 30, 2015

| Revenues and Other Financing Sources: SDA Grant Proceeds of Capital Lease | \$ 312,000 500,000 |
|--|-----------------------|
| Total revenues and other financing sources | 812,000 |
| Expenditures and Other Financing (Uses): Purchased professional services Construction services | 89,610 722,390 |
| Total expenditures and other financing (uses) | 812,000 |
| Excess (deficiency) or revenues over (under) expenditures | |
| Fund Balance - July 1, 2014 | \$ 30,677 |
| Fund Balance - June 30, 2015 | \$ 30,677 |

Capital Projects Fund Statement of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis Renovations to Mansion Avenue School

From Inception and for the Fiscal Year ended June 30, 2015

| | Prior Periods | Current Year | Total | Revised Authorized Costs |
|--|------------------|--------------|--------------|--------------------------|
| Revenues and Other Financing Sources: State sources - SCC Grant | \$ 1,048,600 | \$ - | \$ 1,048,600 | \$ 1,048,600 |
| Bond proceeds | 1,079,795 | | 1,079,795 | 1,079,795 |
| Total revenues | 2,128,395 | 8 | 2,128,395 | 2,128,395 |
| Expenditures and Other Financing Uses: | | | | |
| Purchased professional services | 156,927 | | 156,927 | 156,927 |
| Construction services | 1,958,617 | | 1,958,617 | 1,958,617 |
| | 2,115,544 | | 2,115,544 | 2,115,544 |
| Excess (deficiency) or revenues over | | | | |
| (under) expenditures | <u>\$ 12,851</u> | \$ - | \$ 12,851 | \$12,851 |
| Additional project information: | | | | |
| Project Number | 0150-050-04-1000 | | | |
| Grant Date | 11/13/03 | | | |
| Bond Authorization Date | 04/01/04 | | | |
| Bonds Authorized | \$ 1,283,795 | | | |
| Bonds Issued | \$ 1,283,795 | | | |
| Original Authorized Cost | \$ 2,332,395 | | | |
| Additional Authorized Cost | \$ (204,000) | | | |
| Revised Authorized Cost | \$ 2,128,395 | | | |
| Percentage Increase over Original | | | | |
| Authorized Cost | -8.75% | | | |
| Percentage Completion | 100.00% | | | |
| Original target completion date | 12/01/05 | | | |
| Revised target completion date | 12/01/06 | | | |

Capital Projects Fund Statement of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis Renovations to High School From Inception and for the Fiscal Year ended June 30, 2015

| E C | Prior Periods | Current Year | Total | Revised Authorized Costs |
|--|--------------------|--------------|--------------|--------------------------|
| Revenues and Other Financing Sources: | | | | |
| State sources - SCC Grant | \$ 5,681,740 | \$ | \$ 5,681,740 | \$ 5,681,740 |
| Bond proceeds | 8,237,472 | | 8,237,472 | 8,237,472 |
| Prior year payables canceled | 46,001 | | 46,001 | 46,001 |
| Total revenues | 13,965,213 | | 13,965,213 | 13,965,213 |
| Expenditures and Other Financing Uses: | | | | |
| Salaries | 9,601 | | 9,601 | 9,601 |
| Purchased professional services | 1,344,875 | | 1,344,875 | 1,344,875 |
| Construction services | 12,527,615 | | 12,527,615 | 12,527,615 |
| Other objects | 65,296 | | 65,296 | 65,296 |
| | | | | |
| | <u>13,947,</u> 387 | | 13,947,387 | 13,947,387 |
| Excess (deficiency) or revenues over | | | | |
| (under) expenditures | \$ 17,826 | \$ - | \$ 17,826 | \$ 17.826 |
| Additional project information: | | | | |
| Project Number | 0150-019-04-1000 | | | |
| Grant Date | 11/13/03 | | | |
| Bond Authorization Date | 04/01/04 | | | |
| Bonds Authorized | \$ 8,152,924 | | | |
| Bonds Issued | \$ 8,152,924 | | | |
| Original Authorized Cost | \$ 13,834,664 | | | |
| Additional Authorized Cost | \$ 130,549 | | | |
| Revised Authorized Cost | \$ 13,965,213 | | | |
| Percentage Increase over Original | | | | |
| Authorized Cost | 0.94% | | | |
| Percentage Completion | 99.00% | | | |
| Original target completion date | 12/01/05 | | | |
| Revised target completion date | 12/01/07 | | | |

Capital Projects Fund

Statement of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis Roof and Roof-Top HVAC Haviland Elementary School From Inception and for the Fiscal Year ended June 30, 2015

| | Prior Periods | Current Year | Total | Revised Authorized Costs |
|--|---|------------------------------|------------------------------|------------------------------|
| Revenues and Other Financing Sources: State sources - SCC Grant Capital lease proceeds | \$ | \$ 312,000 500,000 | \$ 312,000 500,000 | \$ 312,000 500,000 |
| Total revenues | | 812,000 | 812,000 | 812,000 |
| Expenditures and Other Financing Uses: Purchased professional services Construction services | | 89,610 722,390 812,000 | 89,610 722,390 812.000 | 89,610 722,390 812,000 |
| Excess (deficiency) or revenues over (under) expenditures | \$ - | \$ - | \$ - | \$ - |
| Additional project information: | | | | |
| Project Number Grant Date Lease Authorization Date Capital Lease Authorized Capital Lease Issued Original Authorized Cost Additional Authorized Cost Revised Authorized Cost Percentage Increase over Original Authorized Cost Percentage Completion | 0150-040-13-100 01/06/14 07/01/14 \$ 500,000 \$ 500,000 \$ 780,000 \$ 32,000 \$ 812,000 \$ 4.10% 100,00% | 02-GO4 | | a a |
| Original target completion date Revised target completion date | 09/30/15 09/30/15 | | | |

Proprietary Funds

AUDUBON SCHOOL DISTRICT Enterprise Funds Combining Statement of Net Position June 30, 2015

| ASSETS: | Food Service Fund | Community Education Program | After School Program | Total |
|----------------------------------|-------------------------|-----------------------------------|----------------------------|------------|
| _ | | | | |
| Current Assets: | | | | |
| Cash and cash equivalents | \$ | \$ 52,643 | \$ 28,066 | \$ 80,709 |
| Accounts receivable: | | | | |
| Interfund | | 75,000 | | 75,000 |
| Other | 1,832 | | | 1,832 |
| Inventories | 13,580 | | | 13,580 |
| Total Current Assets | 15,412 | 127,643 | 28,066 | 171,121_ |
| Total Galloni Addots | 10,412 | 127,045 | 20,000 | |
| Noncurrent Assets: | | | | |
| Equipment | 195,636 | | | 195,636 |
| Less - accumulated depreciation | (181,078) | | | (181,078) |
| | Parameter (| | | |
| Total Noncurrent Assets | 14,558 | | | 14,558_ |
| Total Assets | 29,970 | 127,643 | 28,066 | 185,679 |
| LIABILITIES: | | | | |
| LIADILITIES. | | | | |
| Current Liabilities: | | | | |
| Cash Overdraft | 6,775 | | | 6,775 |
| Unearned Revenue | 269 | | | 269_ |
| T | 7011 | | | |
| Total Current Liabilities | 7,044 | | () | 7,044 |
| NET POSITION: | | | | |
| Net investment in capital assets | 14,558 | | | 14,558 |
| Unrestricted | 8,368 | 127,643 | 28,066 | 164,077 |
| Total Net Position | \$ 22,926 | \$ 1.27,643 | \$ 28,066 | \$ 178,635 |

AUDUBON SCHOOL DISTRICT Enterprise Funds

Combining Statement of Revenues, Expenses and Changes in Fund Net Position For the Fiscal Year Ended June 30, 2015

| | Food Service Fund | Community Education Program | After School Program | Totals |
|--|-------------------------|-----------------------------------|----------------------------|------------|
| OPERATING REVENUES: | | | | |
| Charges for Services: | | | | |
| Daily sales reimbursable programs: | | | | |
| School lunch | \$ 93,175 | \$ | \$ = | \$ 93,175 |
| Daily sales non-reimbursable programs: | | | | |
| Adult and alacarte sales | 150,679 | | | 150,679 |
| Program fees | | 99,142 | 120,490 | 219,632_ |
| Total Operating Revenues | 243,854 | 99,142 | 120,490 | 463,486 |
| OPERATING EXPENSES: | | | | |
| Salaries and fringe benefits | 232,904 | 26,930 | 106,134 | 365,968 |
| Management fee | 24,500 | 20,000 | 100,104 | 24,500 |
| Supplies and materials | 14,254 | | 209 | 14,463 |
| Other costs | 14,334 | | 10.000 | 24,334 |
| Depreciation | 3,990 | | 10,000 | 3,990 |
| Cost of sales | 170,447 | 87,291 | | 257,738 |
| Total Operating Expenses | 460,429 | 114,221_ | 116,343_ | 690,993_ |
| Operating Income (Loss) | (216,575) | (15,079) | 4,147 | (227,507) |
| Non-Operating Revenues: | | | | |
| State sources: | | | | |
| State school lunch program | 3,649 | | | 3,649 |
| Federal sources: | ľ | | | 5,5 .5 |
| National school lunch program | 134,906 | | | 134,906 |
| National school breakfast program | 12,239 | | | 12,239 |
| Food distribution program | 29,415 | | | 29,415 |
| Local sources: | | | | |
| Interest earned | | 38_ | | 38 |
| Total Non-Operating Revenues | 180,209 | 38 | | 180,247_ |
| Income (Loss) before Contributions and Transfers | (36,366) | (15,041) | 4,147 | (47,260) |
| Operating Transfers In | 20,000 | | | 20,000 |
| Changes in Net Position | (16,366) | (15,041) | 4,147 | (27,260) |
| Net Position - July 1, 2014 | 39,292 | 142,684 | 23,919 | 205,895 |
| Net Position - June 30, 2015 | \$ 22,926 | \$ 127,643 | \$ 28,066 | \$ 178,635 |

AUDUBON SCHOOL DISTRICT Enterprise Funds Combining Statement of Cash Flows For the Fiscal Year Ended June 30, 2015

| | Food Service Fund | Community Education Program | After School Program | Total |
|--|---------------------------------------|-----------------------------------|----------------------------|---------------------------------------|
| Cash Flows from Operating Activities: Cash receipts from customers Cash payments to employees for services Cash payments to suppliers for goods | \$ 269,965 (232,904) | \$ 99,142 (26,930) | \$ 120,490 (106,134) | \$ 489,597 (365,968) |
| and services | (226,336) | (87,291) | (10,209) | (323,836) |
| Net cash provided by (used for) operating activities | (189,275) | (15,079) | 4,147 | (200,207) |
| Cash Flows from Noncapital Financing Activities: Cash received from state sources Cash received from federal sources Operating transfer in Net cash provided by noncapital financing activities | 4,101 184,846 20,000 208,947 | | | 4,101 184,846 20,000 208,947 |
| Cash Flows used by Noncapital Financing Activities: Cash advance to General Fund | | | ÷ | |
| Cash Flow Provided by Investing Activities: Interest on cash equivalents | | 38 | | 38 |
| Net increase (decrease) in cash and cash equivalents | 19,672 | (15,041) | 4,147 | 8,778 |
| Cash and cash equivalents - July 1, 2014 | (26,447) | 67,684 | 23,919 | 65,156 |
| Cash and cash equivalents - June 30, 2015 | \$ (6,775) | \$ 52,643 | \$ 28,066 | \$ 73,934 |
| Reconciliation of Operating Income (Loss) to Net Cash provided by (used for) Operating Activities: | | | | |
| Operating income (loss) Adjustments to reconcile operating income (loss) to cash provided by (used for) operating activities: | \$ (216,575) | \$ (15,079) | \$ 4,147 | \$ (227,507) |
| Depreciation Change in assets and liabilities: | 3,990 | | | 3,990 |
| (Increase) decrease in accounts receivables | 5,207 | | | 5,207 |
| (Increase) decrease in interfund receivables | 20,764 | | | 20,764 |
| (Increase) decrease in inventories | (2,801) | | | (2,801) |
| Increase (decrease) in unearned revenue Increase (decrease) in accounts payable | 140 | | (| 140 |
| Net cash provided by (used for) operating activities | \$ (189,275) | \$ (15,079) | \$ 4,147 | \$ (200,207) |

Noncash Noncapital Financing Activities:

During the year the District received \$29,415 of food commodities from the U.S. Department of Agriculture.

Fiduciary Funds

AUDUBON SCHOOL DISTRICT Fiduciary Funds Combining Statement of Fiduciary Net Position June 30, 2015

| | | Trust Funds | | Agency | | |
|---|--|-------------------------------|----------------------|----------------------|----------|-----------------------|
| | Unemployment Compensation Insurance Trust | Flexible Benefits Trust | Scholarship Trust | Student Activity | Payroll | Totals |
| ASSETS: | | | | | | |
| Cash and cash equivalents Interfund receivable | \$ 73,372 325,000 | \$ 1,734 | \$ 106,340 | \$ 368,844 25,000 | \$ 2,893 | \$ 553,183 350,000 |
| Total Assets | \$ 398,372 | \$ 1,734 | \$ 106,340 | \$ 393,844 | \$ 2,893 | \$ 903,183 |
| | | | | | | |
| LIABILITIES: | | | | | | |
| Payroll deductions and withholdings Due to student groups | | | 2 0 | \$ 393,844 | \$ 2,893 | \$ 2,893 393,844 |
| Total Liabilities | | | | \$ 393,844 | \$ 2,893 | 396,737 |
| NET POSITION: | | | | | | |
| Held in trust for payment of claims Held in trust for scholarships | \$ 398,372 | \$ 1,734 | \$ 106,340 | | | 506,446 |
| Total Net Position | \$ 398,372 | \$ 1,734 | \$ 106,340 | | | \$ 506,446 |

AUDUBON SCHOOL DISTRICT Fiduciary Funds Combining Statement of Changes in Fiduciary Net Position For the Fiscal Year Ended June 30, 2015

| | Flexible Benefits Trust Fund | Scholarship Trust Fund | Unemployment Compensation Insurance Trust Fund | Totals | |
|---|---------------------------------------|------------------------------|---|---------------------------|--|
| ADDITIONS: | | | | | |
| Interest on investments Donations Contributions | \$ 3 18,130 | \$ 272 8,063 | \$ 34 24,786 | \$ 309 8,063 42,916 | |
| Total Additions | 18,133 | 8,335 | 24,820 | 51,288_ | |
| DEDUCTIONS: Claims paid Scholarships paid | 18,190 | 14,718 | 1,574 | 19,764 14,718 | |
| Total Deductions | 18,190 | 14,718 | 1,574 | 34,482 | |
| Change in Net Position | (57) | (6,383) | 23,246 | 16,806 | |
| Net Position July 1, 2014 | 1,791_ | 112,723 | 375,126 | 500,969 | |
| Net Position June 30, 2015 | \$ 1,734 | \$ 106,340 | \$ 398,372 | \$ 517,775 | |

AUDUBON SCHOOL DISTRICT Fiduciary Funds Student Activity Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2015

| | Balance July 1, 2014 | Cash Receipts | Cash <u>Disbursements</u> | _Transfers_ | Balance June 30, 2015 | |
|------------------------|-------------------------|------------------|------------------------------|-------------|--------------------------|--|
| High School | \$ 133,600 | \$ 331,116 | \$ 320,429 | \$ 4,833 | \$ 149,120 | |
| Haviland Avenue School | 11,065 | 1,974 | 8,755 | 6,831 | 11,115 | |
| Mansion Avenue School | 7,359 | 4,799 | 3,940 | 1,297 | 9,515 | |
| Class Accounts | 45,229 | 24,745 | 17,008 | (3,258) | 49,708 | |
| Field Trips | 1,041 | 27,959 | 25,963 | (1,410) | 1,627 | |
| Miscellaneous | 76,363 | 35,198 | 21,676 | (8,022) | 81,863 | |
| Interest | 303 | | | | 303 | |
| Athletic Reserve | 102,876 | 79,228 | 91,909 | (271) | 89,924 | |
| Athletic Account | 2,642 | 37,503 | 39,476 | | 669 | |
| Total all schools | \$ 380,478 | \$ 542,522 | \$ 529,156 | \$ | \$ 393,844 | |

Fiduciary Funds Payrol Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2015

| | Balance July 1, 2014 | Additions | Deletions | Balance June 30, 2015 |
|--|-------------------------|-------------------------|--------------------------------|--------------------------|
| ASSETS: | | | | |
| Cash and cash equivalents | \$ 5,122 | \$ 17,390,831 | \$ 17,393,060 | \$ 2,893 |
| Total Assets | \$ 5,122 | \$ 17,390,831 | \$ 17,393,060 | \$ 2,893 |
| | | | | |
| | | | | |
| LIABILITIES: | | | | |
| Net payroll Summer savings Interfund payable | \$ 180 | \$ 8,774,116 592,134 | \$ 8,774,116 592,134 180 | \$ - |
| Payroll deductions and withholdings | 4,942 | 8,024,581 | 8,026,630 | 2,893 |
| Total Liabilities | \$ 5,122 | \$ 17,390,831 | \$ 17,393,060 | \$ 2,893 |

Long-Term Debt Schedules

AUDUBON SCHOOL DISTRICT Statement of Serial Bonds For the Fiscal Year Ended June 30, 2015

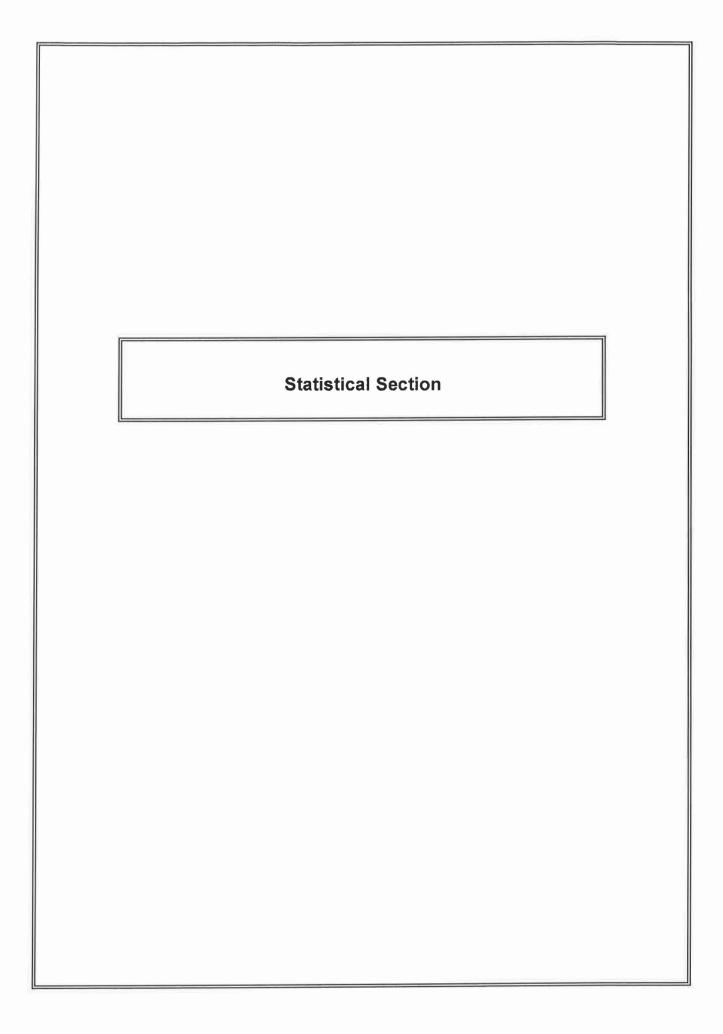
| Issue | Date of Issue | Amount of Issue | Annual Ma | aturitiesAmount | Interest Rate | Balance July 1, 2014 | Issued | Retired | Balance June 30, 2015 |
|-------------------------------|---------------|-----------------|--|---|--|-------------------------|--------|------------|--------------------------|
| Refunding bonds of 2012 Issue | 1/15/12 | \$ 8,870,000 | 1/15/16 1/15/17 1/15/18 1/15/19 1/15/20 1/15/21 1/15/22 1/15/23 1/15/24 1/15/25 | \$ 770,000 755,000 740,000 775,000 730,000 770,000 785,000 815,000 880,000 900,000 | 2.000% 2.000% 2.000% 2.000% 3.000% 4.000% 4.000% 4.000% 4.000% | \$ 8,670,000 | \$ - | \$ 750,000 | \$ 7,920,000 |
| | | | | | | \$ 8,670,000 | \$ - | \$ 750,000 | \$ 7,920,000 |

AUDUBON SCHOOL DISTRICT Statement of Obligations Under Capital Leases For the Fiscal Year Ended June 30, 2015

| Series | Date of Lease | Maturity Date | Interest Rate | Amount of O Principal | riginal Issue Interest | Amount Outstanding July 1, 2014 | Issued | Retired | Amount Outstanding June 30, 2015 |
|-------------------------------|---------------------|----------------|------------------|--------------------------|---------------------------|---------------------------------------|------------|-----------|--|
| High Efficiency Boilers | 10/03/11 | 10/07/16 | 2.45% | \$ 295,177 | \$ 22,406 | \$ 184,338 | \$ | \$ 59,965 | \$ 124,373 |
| Facilities Lease - Ground Use | 07/01/14 | 07/01/18 | 1.48% | 500,000 | 19,183 | | 500,000 | | 500,000 |
| | | | | | | \$ 184,338 | \$ 500,000 | \$ 59,965 | \$ 624,373 |

AUDUBON SCHOOL DISTRICT Budgetary Comparison Schedule Debt Service Fund For the Fiscal Year Ended June 30, 2015

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|------------|--------------------------------|
| REVENUES: Local sources: | | | | | |
| Local tax levy | \$ 987,503 | \$ - | \$ 987,503 | \$ 987,503 | \$ <u> </u> |
| Total Revenues | 987,503 | | 987,503 | 987,503 | ·——— |
| EXPENDITURES: Regular debt service: | | | | | |
| Interest | 256,000 | | 256,000 | 256,000 | |
| Redemption of principal | 750,000 | | 750,000 | 750,000 | · |
| Total regular debt service | 1,006,000 | | 1,006,000 | 1,006,000 | |
| Excess (Deficiency) of revenues over (under) expenditures | (18,497) | | (18,497) | (18,497) | |
| Other Financing Sources: Operating transfers in | | | | - | |
| Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures | | | (40,407) | (40, 407) | |
| and Other Financing Sources (Uses) | (18,497) | | (18,497) | (18,497) | |
| Fund Balance - July 1, 2014 | 18,497_ | | 18,497 | 18,497 | 29 |
| Fund Balance - June 30, 2015 | \$ | \$ - | \$ | \$ - | \$ |



| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|------------------------------|------------------------------|-----------------------------|--------------|-----------------------------|-----------------------------|---------------|------------------------------|---------------|---------------|
| Governmental activities: | | | | | | | | | | |
| Net investment in capital assets | \$ 11,521,273 | \$ 11,930,471 | \$10,474,736 | \$10,539,513 | \$ 10,621,108 | \$ 10,778,212 | \$ 10,563,764 | \$ 11,049,885 | \$ 11,602,230 | \$ 12,095,981 |
| Restricted for: | | | | | | | | | | |
| Capital projects | 53,264 | 59,162 | 33,439 | 135,890 | 150,809 | 45,790 | 45,790 | 145,790 | 145,905 | 146,090 |
| Debt service | 000 040 | 10,175 | 10,175 | 005.101 | 005 101 | | | | | |
| Other purposes Unrestricted | 226,846 | 176,349 | 269,632 | 265,101 | 625,184 | 483,461 | 837,735 | 626,114 | 696,463 | 481,177 |
| Total governmental activities net position | (1,459,678) \$ 10,341,705 | (1,521,693) \$ 10,654,464 | (1,406,239) \$ 9,381,743 | \$ 9,411,890 | (1,570,690) \$ 9,826,411 | (1,338,067) \$ 9,969,396 | (1,274,859) | (1,394,258) \$ 10,427,531 | (1,312,237) | (7,002,443) |
| Total governmental activities het postuori | \$ 10,341,705 | \$ 10,004,404 | \$ 9,301,743 | \$ 9,411,090 | <u> </u> | \$ 9,909,390 | \$ 10,172,430 | \$ 10,427,551 | \$ 11,132,361 | \$ 5,720,805 |
| Business-type activities: | | | | | | | | | | |
| Net investment in capital assets | \$ 48,567 | \$ 37,882 | \$ 20,250 | \$ 17,190 | \$ 14,130 | \$ 23,521 | \$ 23,814 | \$ 23,888 | \$ 18,548 | \$ 14,558 |
| Unrestricted | 109,486 | 111,220 | 104,728 | 153,976 | 175,316 | 176,786 | 152,321 | 165,767 | 187,347 | 164,077 |
| Total business-type activities net position | \$ 158,053 | \$ 149,102 | \$ 124,978 | \$ 171,166 | \$ 189,446 | \$ 200,307 | \$ 176,135 | \$ 189,655 | \$ 205,895 | \$ 178,635 |
| District-wide: | | | | | | | | | | |
| Net investment in capital assets | \$ 11,569,840 | \$ 11,968,353 | \$10,494,986 | \$10,556,703 | \$ 10,635,238 | \$ 10,801,733 | \$ 10,587,578 | \$ 11,073,773 | \$ 11,620,778 | \$ 12,110,539 |
| Restricted: | | | | | | | | | | |
| Capital projects | 53,264 | 59,162 | 33,439 | 135,890 | 150,809 | 45,790 | 45,790 | 145,790 | 145,905 | 146,090 |
| Debt service | - · | 10,175 | 10,175 | 25 | :20 | 5 | 2 | 5 | 18 | |
| Other purposes | 226,846 | 176,349 | 269,632 | 265,101 | 625,184 | 483,461 | 837,735 | 626,114 | 696,463 | 481,177 |
| Unrestricted | (1,350,192) | (1,410,473) | (1,301,511) | (1,374,638) | (1,395,374) | (1,161,281) | (1,122,538) | (1,228,491) | (1,124,890) | (6,838,366) |
| Total district net position | \$ 10,499,758 | \$ 10,803,566 | \$ 9,506,721 | \$ 9,583,056 | \$ 10,015,857 | \$ 10,169,703 | \$ 10,348,565 | \$ 10,617,186 | \$ 11,338,256 | \$ 5,899,440 |

Audubon School District Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|----------------------|--------------------|--------------------|--------------------|---------------|---------------|---------------|---------------------------|---------------------------|---------------------------|
| Expenses: | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Instruction: | | | | | | | | | | |
| Regular | \$ 6,687,289 | \$ 6,935,683 | \$ 7,211,595 | \$ 6,700,138 | \$ 7,415,608 | \$ 6,896,055 | \$ 6,699,651 | \$ 6,732,336 | \$ 7,186,016 | \$ 7,227,391 |
| Special education | 1,553,419 | 1,568,855 | 1,674,081 | 1,487,508 | 1,583,603 | 1,638,030 | 2,103,198 | 2,135,574 | 2,140,613 | 2,207,045 |
| Other instruction | 899,973 | 917,561 | 866,228 | 977,813 | 978,986 | 1,061,682 | 1,124,921 | 1,104,222 | 1,120,653 | 1,180,005 |
| Support Services: | | | | | | | | | | |
| Tuition | 547,097 | 611,728 | 476,745 | 610,272 | 590,942 | 789,288 | 981,328 | 913,270 | 918,019 | 881,553 |
| Student & instruction related services | 1,775,462 | 1,734,057 | 1,740,180 | 2,036,527 | 2,140,961 | 2,208,581 | 2,194,156 | 2,270,838 | 2,404,025 | 2,590,979 |
| General administrative services | 344,428 | 342,117 | 376,133 | 370,343 | 373,972 | 404,882 | 468,260 | 400,541 | 346,080 | 440,310 |
| School administrative services | 768,553 | 807,240 | 856,471 | 897,418 | 932,150 | 935,505 | 982,722 | 1,015,206 | 1,000,431 | 985,567 |
| Central administrative services | 449,265 | 472,777 | 467,469 | 427,657 | 428,175 | 431,545 | 492,729 | 525,491 | 541,492 | 584,814 |
| Plant operations and maintenance | 1,578,713 | 1,576,573 | 1,720,159 | 1,818,448 | 1,618,874 | 1,849,599 | 1,725,813 | 1,753,205 | 1,928,504 | 1,861,450 |
| Pupil transportation | 286,463 | 288,880 | 374,663 | 324,768 | 357,905 | 334,505 | 341,603 | 350,664 | 366,696 | 410,566 |
| Business and other support services | | | | | | | | | | |
| Unallocated employee benefits | 4,678,898 | 5,396,365 | 5,667,577 | 5,090,561 | 4,745,626 | 4,794,167 | 5,234,737 | 5,909,433 | 5,697,808 | 6,303,817 |
| Transfer of funds to charter school | | | | | | | | 22,128 | 52 | |
| Interest on long-term debt | 570,885 | 727,693 | 644,414 | 516,610 | 493,454 | 466,463 | 701,040 | 70,205 | 274,846 | 256,000 |
| Unallocated depreciation | 216,776 | 200,761 | 610,336 | 612,272 | 610,369 | 616,756 | 626,219 | 874,409 | 624,744 | 661,596 |
| Total governmental activities expenses | 20,357,221 | 21,580,290 | 22,686,051 | 21,870,335 | 22,270,625 | 22,427,058 | 23,676,377 | 24,077,522 | 24,549,927 | 25,591,093 |
| Business-type activities: | | | | | | | | | | |
| Food service | 437,210 | 425,910 | 457,473 | 455,114 | 446,507 | 432.216 | 427,496 | 437.162 | 448,963 | 460,429 |
| Community education | 70.637 | 83,196 | 86,112 | 80,511 | 90,748 | 76,943 | 72,997 | 100,834 | 101,462 | 114,221 |
| After school program | 106.804 | 101,664 | 107.836 | 104,680 | 94,206 | 110.980 | 108,892 | 104,917 | 105,705 | 116,343 |
| Total business-type activities expense | 614.651 | 610,770 | 651,421 | 640.305 | 631,461 | 620,139 | 609.385 | 642,913 | 656,130 | 690,993 |
| Total district expenses | \$ 20,971,872 | \$ 22,191,060 | \$ 23,337,472 | \$ 22,510,640 | \$ 22,902,086 | \$ 23,047,197 | \$ 24,285,762 | \$ 24,720,435 | \$ 25,206,057 | \$ 26,282,086 |
| Program Revenues: Governmental activities: Charges for services: Instruction (fulfion) | \$ 3,419,279 | \$ 3.519.748 | £ 2.902.694 | e 2 097 coo | \$ 2 486 013 | \$ 2,702,485 | \$ 2,861,756 | \$ 2,749,838 | \$ 2,670,494 | \$ 2.544.829 |
| Operating grants and contributions | | | \$ 3,802,681 | \$ 3,887,698 | 4 =, 100,010 | 2,163,176 | | \$ 2,749,838 2,919,690 | \$ 2,679,181 2,661,888 | \$ 2,544,829 3,229,974 |
| | 2,389,221 | 2,894,841 | 2,929,597 | 1,956,388 | 2,236,642 | 2,103,176 | 2,362,867 | 2,919,090 | ∠,061,888 | 3,229,974 |
| Capital grants and contributions Total governmental activities program revenues | 176,292 5,984,792 | 8,945 6,423,534 | 7,796 6,740,074 | 8,098 5,852,184 | 4,722,655 | 4,865,661 | 5,224,623 | 5,669,528 | 5,341,069 | 5,774,803 |

(Continued)

Audubon School District Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)

100

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|----------------------|----------------------|------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------------|----------------------|
| Business-type activities: | | | | | | | | | | |
| Charges for services: | - 040.040 | | | | 040.505 | E 074000 | 044.004 | 0 045 507 | | |
| Food service Community education | \$ 319,316 91,410 | \$ 341,344 87,525 | \$ 340,858 | \$ 339,234 91,663 | \$ 313,605 90,990 | \$ 274,866 85,087 | \$ 241,804 83,655 | \$ 245,537 105,679 | \$ 246,017 108.971 | \$ 243,854 99,142 |
| After school program | 87,377 | 87.430 | 93,644 92,698 | 113,360 | 103,078 | 118,793 | 101,830 | 106,566 | 105,481 | 120,490 |
| Capital grants and contributions | 01,311 | 67,430 | 92,090 | 113,300 | 103,076 | 110,733 | 101,630 | 5.360 | 105,461 | 120,490 |
| Operating grants and contributions | 79,351 | 76,767 | 96,412 | 110,552 | 118,415 | 117,742 | 145,719 | 162,848 | 173,809 | 180.209 |
| Total business type activities program revenues | 577,454 | 593,066 | 623,612 | 654,809 | 626,088 | 596,488 | 573,008 | 625,990 | 634,278 | 643,695 |
| Total district program revenues | \$ 6,562,246 | \$ 7,016,600 | \$ 7,363,686 | \$ 6,506,993 | \$ 5,348,743 | \$ 5,462,149 | \$ 5,797,631 | \$ 6,295,518 | \$ 5,975,347 | \$ 6,418,498 |
| | • | | | | | - | | | | |
| Net (Expense)/Revenue: | | | | | | | | | | |
| Governmental activities | \$ (14,372,429) | \$ (15,156,756) | \$ (15,945,977) | \$(16,018,151) | \$ (17,547,970) | \$(17,561,397) | \$ (18,451,754) | \$ (18,407,994) | \$ (19,208,858) | \$ (19,816,290) |
| Business-type activities | (37,197) | (17,704) | (27,809) | 14,504 | (5,373) | (23,651) | (36,377) | (16,923) | (21,852) | (47,298) |
| Total district-wide net expense | \$ (14,409,626) | \$ (15,174,460) | \$ (15,973,786) | \$(16,003,647) | \$ (17,553,343) | \$(17,585,048) | \$ (18,488,131) | \$ (18,424,917) | \$ (19,230,710) | \$ (19,863,588) |
| General Revenues and Other Changes in Net Position: | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Property taxes levied for general purposes, net | \$ 7.827.851 | \$ 8,500,527 | \$ 8,936,698 | \$ 9,219,733 | \$ 9,328,923 | \$ 9.813.891 | \$ 10,010,169 | \$ 10,110,372 | \$ 10,312,579 | \$ 10.518.831 |
| Taxes levied for debt service | 916,482 | 969,406 | 980,895 | 868,522 | 921,729 | 960,700 | 1,043,016 | 938,312 | 1,163,570 | 987.503 |
| Unrestricted grants and contributions | 5,840,251 | 5,812,509 | 5,961,775 | 5,774,930 | 7,516,359 | 6,763,062 | 7,290,221 | 7,455,220 | 8,196,226 | 8,302,588 |
| Investment earnings | 8,534 | 11,302 | 8,387 | 2,797 | 14,919 | 194 | | | | |
| Miscellaneous income | 192,351 | 180,771 | 208,907 | 237,469 | 202,561 | 199,633 | 322,736 | 263,243 | 279,313 | 269,265 |
| Prior year payables cancelled | | | | | | | | | | |
| Prior year receivables cancelled | | | | (45,153) | | | | | | |
| Loss on disposal of assets | | | | | | | | | | |
| Transfers | (20,000) | (5,000) | (15,000) | (10,000) | (22,000) | (33,098) | (11,354) | (30,000) | (38,000) | (20,000) |
| Total governmental activities | 14,765,469 | 15,469,515 | 16,081,662 | 16,048,298 | 17,962,491 | 17,704,382 | 18,654,788 | 18,737,147 | 19,913,688 | 20,058,187 |
| Business-type activities: | | | | | | | | | | |
| Investment earnings | 2.596 | 3,753 | 2,760 | 1,666 | 1,653 | 1,414 | 851 | 443 | 92 | 38 |
| Prior year payables cancelled | _, | | -, | 20,018 | | · | | | | |
| Transfers | 20,000 | 5,000 | 15,000 | 10,000 | 22,000 | 33,098 | 11,354 | 30,000 | 38,000 | 20,000 |
| Total business-type activities | 22,596 | 8,753 | 17,760 | 31,684 | 23,653 | 34,512 | 12,205 | 30,443 | 38,092 | 20,038 |
| Total district-wide | \$ 14,788,065 | \$ 15,478,268 | \$ 16,099,422 | \$ 16,079,982 | \$ 17,986,144 | \$ 17,738,894 | \$ 18,666,993 | \$ 18,767,590 | \$ 19,951,780 | \$ 20,078,225 |
| A | | | | | | | | | | |
| Change in Net Position: Governmental activities | \$ 393.040 | \$ 312,759 | \$ 135,685 | \$ 30.147 | S 414,521 | \$ 142,985 | \$ 203,034 | \$ 329,153 | \$ 704,830 | \$ 241,897 |
| Business-type activities | (14,601) | (8,951) | (10,049) | 46,188 | 18,280 | 10.861 | (24,172) | 13,520 | 16,240 | (27,260) |
| Total district-wide | \$ 378,439 | \$ 303,808 | \$ 125,636 | \$ 76.335 | \$ 432,801 | \$ 153,846 | \$ 178,862 | \$ 342,673 | \$ 721,070 | \$ 214,637 |
| TOTAL GIOGIST WING | 010,400 | - 000,000 | 120,000 | 7 7,500 | 100,001 | - 100,010 | | | | |

Audubon School District Fund Balances, Governmental Funds, Last Ten Fiscal Years (modified accrual basis of accounting)

101

| General Fund: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Restricted for: | | | | | | | | | | |
| Capital reserve | \$ 26,277 | \$ 27,404 | \$ 27,415 | \$ 105,213 | \$ 120,132 | \$ 15,113 | \$ 15,113 | \$ 115,113 | \$ 115,228 | \$ 115,413 |
| Future tuition payments | | | 180,932 | 214,040 | 375,184 | 233,461 | 72,317 | 4 | 1 mm (| |
| Excess surplus | 105,546 | 55,049 | | | | | 302,713 | 112,272 | 192,856 | 85,637 |
| Excess surplus - designated for subsequent | t year | | | | | | | 302,713 | 112,272 | 192,856 |
| Assigned to: | | | | | | | | | | , |
| Year-end Encumbrances | | | | 1,061 | | | | | | |
| Designated for subsequent year's budget | 121,300 | 121,300 | 88,700 | 50,000 | 250,000 | 250,000 | 462,705 | 192,632 | 372,838 | 202,684 |
| Unassigned | 64,259 | 99,465_ | 101,015 | (203,576) | (305,912) | (179,525) | (217,511) | (217,959) | (267,154) | (341,078) |
| Total general fund | \$ 317,382 | \$ 303,218 | \$ 398,062 | \$ 166,738 | \$ 439,404 | \$ 319,049 | \$ 635,337 | \$ 504,771 | \$ 526,040 | \$ 255,512 |
| All Other Governmental Funds | | | | | | | | | | |
| Unreserved, reported in: | | | | | | | | | | |
| Special revenue fund | \$ (1,977) | \$ (1,980) | \$ (1,980) | | | | | | | |
| Capital projects fund | 26,987 | 31,758 | 6,024 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 30,677 |
| Debt service fund | | 10,175 | 10,175 | | | | | 18,497 | 18,497 | |
| Total all other governmental funds | \$ 25,010 | \$ 39,953 | \$ 14,219 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 30,677 | \$ 49,174 | \$ 49,174 | \$ 30,677 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|----------------------------|---------------|
| Revenues | | | | | | | | | | |
| Tax levy | \$ 8,744,333 | \$ 9,469,933 | \$ 9,917,593 | \$ 10,088,255 | \$ 10.250.652 | £ 40.774.604 | e 44.0F0.40F | \$ 11,048,684 | £ 44 47C 440 | \$ 11,506,334 |
| Tuition charges | 3,419,279 | 3,519,748 | 3,802,681 | 3,887,698 | | \$ 10,774,591 | \$ 11,053,185 | | \$ 11,476,149 2,679,181 | |
| Interest earnings | 8,534 | 11,302 | | 2,797 | 2,486,013 | 2,702,485 | 2,861,756 | 2,749,838 | 2,679,181 | 2,544,829 |
| Miscellaneous | 192,351 | 163.499 | 8,387 | | 14,919 | 194 | 000 700 | 000 040 | 070.040 | 000 005 |
| State sources | | | 208,907 | 237,469 | 202,561 | 199,633 | 322,736 | 263,243 | 279,313 | 269,265 |
| Federal sources | 7,669,760 | 8,196,536 | 8,371,772 | 7,333,170 | 7,994,764 | 8,352,205 | 8,897,683 | 9,811,571 | 10,206,082 | 10,844,166 |
| | 736,004 | 519,759 | 527,396 | 406,246 | 1,767,086 | 574,033 | 755,405 | 563,339 | 652,032 | 688,396_ |
| Total revenue | 20,770,261 | 21,880,777 | 22,836,736 | 21,955,635 | 22,715,995 | 22,603,141 | 23,890,765 | 24,436,675 | 25,292,757 | 25,852,990 |
| Expenditures | | | | | | | | | | |
| Instruction | | | | | | | | | | |
| Regular Instruction | 6,734,572 | 6,810,322 | 7,201,898 | 6,803,687 | 7,324,777 | 6,982,983 | 6,629,431 | 6,732,283 | 7,279,627 | 7.245.205 |
| Special education instruction | 1,553,419 | 1,568,855 | 1,674,081 | 1,487,508 | 1,583,603 | 1,638,030 | 2,103,198 | 2,135,574 | 2.140.613 | 2,207,045 |
| Other instruction | 899,973 | 917,561 | 866,228 | 977,813 | 978,986 | 1.061.682 | 1,124,921 | 1,104,222 | 1,120,653 | 1,180,005 |
| Support Services: | • | | , | | | .,, | .,, | | .,, | |
| Tuition | 547,097 | 611,728 | 476,745 | 610,272 | 590,942 | 789,288 | 981,328 | 913,270 | 918,019 | 881,553 |
| Student & instruction related services | 1,775,462 | 1,734,057 | 1,740,180 | 2,036,527 | 2,149,810 | 2,208,581 | 2,194,156 | 2,270,838 | 2,404,025 | 2,590,979 |
| General administration | 344,428 | 342,117 | 369,438 | 364,370 | 370,483 | 404,132 | 467,745 | 400,261 | 345,800 | 440,030 |
| School administrative services | 768,553 | 807,240 | 856,471 | 897,418 | 932,150 | 935,505 | 982,722 | 1,015,206 | 1,000,431 | 985,567 |
| Central services | 416,611 | 463,774 | 467,469 | 427,657 | 428,175 | 431,545 | 492,729 | 525,491 | 541,492 | 584,814 |
| Plant operations and maintenance | 1,479,412 | 1,592,091 | 1,706,215 | 1,785,104 | 1,751,800 | 1,793,283 | 1,706,521 | 1,665,454 | 1,746,430 | 1,737,874 |
| Pupil transportation | 263,856 | 270,329 | 359,806 | 316,517 | 346,644 | 325,132 | 332,230 | 340.979 | 350,902 | 394,772 |
| Other support services | 200,000 | 210,020 | 000,000 | 010,011 | 010,011 | 020,102 | 302,200 | 040,010 | 000,002 | 00 1,1 12 |
| Employee benefits | 4,678,898 | 5,396,365 | 5,667,577 | 5,090,561 | 4,745,626 | 4,794,167 | 5,234,737 | 5,909,433 | 5,697,808 | 6,291,850 |
| Transfer of funds to charter school | 1,010,000 | 0,000,000 | 0,001,077 | 0,000,001 | 4,140,020 | 4,704,707 | 0,201,101 | 22,128 | | -,, |
| Capital outlay | 721,799 | 235,781 | 220,764 | 289,816 | 152,198 | 250,691 | 453,291 | 456,426 | 418,608 | 1.076.321 |
| Debt service: | , | 200,101 | | 200,010 | 102,100 | 200,001 | 100,201 | 100,100 | , | .,, |
| Principal | 500,000 | 465,000 | 495,000 | 505,000 | 565,000 | 600,000 | 705,000 | 770,000 | 970,000 | 750,000 |
| Interest and other charges | 575,660 | 732,050 | 650,754 | 523,098 | 501,135 | 475,379 | 450,291 | 257,179 | 289,080 | 256,000 |
| Total expenditures | 21,259,740 | 21,947,270 | 22,752,626 | 22,115,348 | 22,421,329 | 22,690,398 | 23,858,300 | 24,518,744 | 25,223,488 | 26,622,015 |
| Excess (Deficiency) of revenues | 21,200,740 | 21,047,210 | 22,102,020 | | 22,721,020 | | 20,000,000 | 21,010,111 | | 20,022,010 |
| over (under) expenditures | (489,479) | (66,493) | 84,110 | (159,713) | 294,666 | (87,257) | 32,465 | (82,069) | 69,269 | (769,025) |
| Other Financian courses (come) | | | | | | | | | | |
| Other Financing sources (uses) | | 47.070 | | (45.450) | | | | | | |
| Prior year accounts payable canceled | 440.000 | 17,272 | | (45,153) | | | 005 477 | | | 500.000 |
| Capital lease (nonbudgeted) | 140,000 | 55,000 | | | | | 295,177 | | | 500,000 |
| Transfers in | | 10,175 | 8,375 | | | | 444.054 | (00.000) | (00.000) | (00,000) |
| Transfers out | (20,000) | (15,175) | (23,375) | (10,000) | (22,000) | (33,098) | (11,354) | (30,000) | (38,000) | (20,000) |
| Total other financing sources (uses) | 120,000 | 67,272 | (15,000) | (55,153) | (22,000) | (33,098) | 283,823 | (30,000) | (38,000) | 480,000 |
| Net change in fund balances | \$ (369,479) | \$ 779 | \$ 69,110 | \$ (214,866) | \$ 272,666 | \$ (120,355) | \$ 316,288 | \$ (112,069) | \$ 31,269 | \$ (289,025) |
| Debt service as a percentage of | | | | | | | | | | |
| noncapital expenditures | 5.24% | 5.51% | 5.09% | 4.71% | 4.79% | 4.79% | 4.94% | 4.27% | 5.08% | 3.94% |

Source: District records

102

Note: Noncapital expenditures are total expenditures less capital outlay.

Audubon School District General Fund - Other Local Revenue by Source Last Ten Fiscal Years (modified accrual basis of accounting)

| Fiscal Year | Interest on | | Prior Year | | Transfer From | | Pay to | | |
|-----------------|-------------|---------------|------------|--------------|------------------|-----------|------------|---------------|---------------|
| Ending June 30, | Investments | Tuition | Refunds | Rentals | Unemployment | E-rate | Play | Miscellaneous | Total |
| 2006 | \$ 135,463 | \$ 3,419,279 | \$ 30,138 | \$ 30,090 | \$ - | \$ - | \$ - | \$ 5,194 | \$ 3,620,164 |
| 2007 | 73,206 | 3,519,748 | 35,132 | 65,700 | | | | 763 | 3,694,549 |
| 2008 | 57,021 | 3,802,681 | 66,647 | 67,915 | | | | 25,711 | 4,019,975 |
| 2009 | 16,396 | 3,887,698 | 10,807 | 92,338 | 101,753 | | | 18,972 | 4,127,964 |
| 2010 | 24,619 | 2,486,013 | 80,563 | 89,924 | | | | 22,374 | 2,703,493 |
| 2011 | 10,284 | 2,702,485 | 43,563 | 95,063 | | | 37,175 | 13,742 | 2,902,312 |
| 2012 | 8,427 | 2,861,756 | 95,257 | 161,811 | | 17,400 | 30,412 | 9,429 | 3,184,492 |
| 2013 | 2,904 | 2,749,838 | 37,987 | 162,419 | | | 14,728 | 45,205 | 3,013,081 |
| 2014 | 958 | 2,679,181 | 22,754 | 171,572 | | | 43,485 | 40,429 | 2,958,379 |
| 2015 | 1,034 | 2,544,829 | 47,522 | 164,096 | | | 31,000 | 25,613 | 2,814,094 |
| | \$ 330,312 | \$ 30,653,508 | \$ 470,370 | \$ 1,100,928 | \$ 101,753 | \$ 17,400 | \$ 156,800 | \$ 207,432 | \$ 33,038,503 |

Source: District records

103

Audubon School District Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years

| Fiscal Year Ended June 30, | v | acant Land | Residential | Commercial | In | dustrial | Apartment | Total Assessed Value | Public Utilities a | Ne | et Valuation Taxable | Ex | ax- empt perty | Total Di School Rate b | Гах | imated Actual nty Equalized) Value |
|-------------------------------------|----|------------|----------------|---------------|----|----------|-----------------|-------------------------|------------------------------|----|-------------------------|-------|----------------------|---------------------------------|-----|--|
| 2006 | \$ | 1,213,900 | \$ 293,451,850 | \$ 41,586,600 | \$ | 140,000 | \$ 8,985,500 | \$ 345,377,850 | \$ 409,503 | \$ | 345,787,353 | \$ 27 | 186,800 | 2. | 738 | \$ 570,591,137 |
| 2007 | | 1,136,700 | 293,651,150 | 49,638,300 | | 140,000 | 8,114,600 | 352,680,750 | 369,893 | | 353,050,643 | 27 | 084,400 | 2. | 310 | 694,607,033 |
| .2008 | | 1,088,400 | 294,275,350 | 50,105,100 | | 140,000 | 7,909,900 | 353,518,750 | 1,510,509 | | 355,029,259 | 27 | 220,000 | 2. | B57 | 745,875,463 |
| 2009 R | 2 | 3,140,550 | 627,251,600 | 100,783,204 | | 750,900 | 17,213,600 | 749,139,854 | 1,660,744 | | 750,800,598 | 54 | 500,900 | 1. | 362 | 773,143,706 |
| 2010 | | 2,953,500 | 625,218,800 | 99,007,104 | | 590,000 | 16,028,100 | 743,797,504 | 2,093,216 | | 745,890,720 | 56 | 378,200 | 1. | 412 | 762,460,046 |
| 2011 | | 2,378,000 | 623,609,000 | 96,257,804 | | 590,000 | 14,307,500 | 737,142,304 | 1,639,236 | | 738,781,540 | 56 | 764,700 | 1. | 457 | 749,039,997 |
| 2012 | | 2,028,300 | 621,741,700 | 95,548,404 | | 590,000 | 14,307,500 | 734,215,904 | 1,555,827 | | 735,771,731 | 56 | 764,700 | 1. | 459 | 753,330,922 |
| 2013 | | 1,897,000 | 621,118,700 | 94,902,804 | | 590,000 | 14,307,500 | 732,816,004 | 1,520,417 | | 734,336,421 | 56 | 945,600 | 1. | 515 | 750,311,856 |
| 2014 | | 1,532,100 | 619,210,500 | 94,165,104 | | 350,000 | 14,401,400 | 729,659,104 | 1,361,953 | | 731,021,057 | 57 | 043,900 | 1. | 569 | 712,557,462 |
| 2015 | | 1,537,300 | 614,309,900 | 92,964,504 | | 350,000 | 14,041,400 | 723,203,104 | 1,391,805 | | 724,594,909 | 57 | 238,600 | 1. | 612 | 676,151,844 |

Source:

104

Municipal Tax Assessor

Note:

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. Reassessment occurs when ordered by the County Board of Taxation

- a Taxable Value of Machinery, Improvements and Equipment of Telephone, Telegraph and Messenger System Companies
- b Tax rates are per \$100 of assessed valuation.
- c Information not available.
- R Reassessment

Audubon School District Direct and Overlapping Property Tax Rates Last Ten Fiscal Years (rate per \$100 of assessed value)

J-7

| Fiscal | | | Audubo | n Schoo | ol District D | Direct Ra | ate | Overlapping Rates | | | | | | Total | |
|---------------------------|---|------------|--------|---------------------------------|---------------|--------------|-------|--------------------|-------|---------|-------|------------------|-------|---------------------------------|-------|
| Year Ended June 30, | | Basic Rate | | General Obligation Debt Service | | Total Direct | | Borough of Audubon | | Library | | Camden County | | Direct and Overlapping Tax Rate | |
| 2006 | | \$ | 2.478 | \$ | 0.260 | \$ | 2.738 | \$ | 1.042 | \$ | | \$ | 1.249 | \$ | 5.029 |
| 2007 | | | 2.540 | | 0.270 | | 2.810 | | 1.102 | | | | 1.296 | | 5.208 |
| 2008 | | | 2.611 | | 0.246 | | 2.857 | | 1.212 | | | | 1.211 | | 5.280 |
| 2009 | R | | 1.239 | | 0.123 | | 1.362 | | 0.651 | | | | 0.597 | | 2.610 |
| 2010 | | | 1.289 | | 0.123 | | 1.412 | | 0.721 | | | | 0.625 | | 2.758 |
| 2011 | | | 1.337 | | 0.120 | | 1.457 | | 0.734 | | 0.033 | | 0.680 | | 2.904 |
| 2012 | | | 1.339 | | 0.120 | | 1.459 | | 0.775 | | 0.034 | | 0.742 | | 3.010 |
| 2013 | | | 1.362 | | | | 1.362 | | 0.807 | | 0.034 | | 0.802 | | 3.005 |
| 2014 | | | 1.396 | | 0.173 | | 1.569 | | 0.825 | | 0.032 | | 0.785 | | 3.211 |
| 2015 | | | 1.435 | | 0.177 | | 1.612 | | 0.825 | | 0.031 | | 0.755 | | 3.223 |
| | | | | | | | | | | | | | | | |

Source:

Municipal Tax Collector

R Reassessment

| | | 2015 | | 2 | 2006 |
|-----------------------------|------------------------------|--|-------------------------------|------------------------------|--|
| Тахрауег | Taxable Assessed Value | % of Total District Net Assessed Value | Taxpayer | Taxable Assessed Value | % of Total District Net Assessed Value |
| Wolfson Group, LLC | \$ 17,810,500 | 2.46% | Audubon Ventures | \$ 13,002,100 | 3.76% |
| Wolfson Group, LLC | 14,310,600 | 1.97% | Public Service Electric & Gas | 3,601,900 | 1.04% |
| Supervalu | 9,000,000 | 1.24% | Imperial Reality Association | 1,560,000 | 0.45% |
| PSE&G | 3,500,000 | 0.48% | Oak Terrace Apartments, LLC | 1,310,700 | 0.38% |
| Audubon Equities, LLC | 1,750,000 | 0.24% | Audubon Equities, LLC | 1,006,100 | 0.29% |
| Oak Terrace Apartments, LLC | 1,700,000 | 0.23% | Benjamin Company | 825,000 | 0.24% |
| Lee Associates | 1,378,200 | 0.19% | Audubon Pharmacy Co. | 753,100 | 0.22% |
| Bell Atlantic | 1,361,953 | 0.19% | WANN, LLC | 710,000 | 0.21% |
| Audubon Savings Bank | 1,264,100 | 0.17% | 622 Castle Arms, LLC | 700,000 | 0.20% |
| Castle Arms | 1,200,000 | 0.17% | Guy E. Elzy, Jr. | 625,000 | 0.18% |
| Total | \$ 53,275,353 | 7.35% | | \$ 24,093,900 | 6.97% |

Source: Municipal Tax Assessor

106

Audubon School District Property Tax Levies and Collections, Last Ten Fiscal Years

| | Та | xes Levied | Collected withi | Collections in | | |
|----------------------------|----|------------------------|-----------------|-----------------------|----|------------------|
| Fiscal Year Ended June 30, | Ca | for the lendar Year | Amount | Percentage of Levy | | sequent Years |
| 2006 | \$ | 8,744,333 | \$ 8,744,333 | 100.00% | \$ | 121 |
| 2007 | | 9,469,933 | 9,469,933 | 100.00% | | ()#E |
| 2008 | | 9,917,593 | 9,917,593 | 100.00% | | 7 = 2 |
| 2009 | | 10,088,255 | 10,088,255 | 100.00% | | 0.7 |
| 2010 | | 10,235,157 | 10,235,157 | 100.00% | | 7/24 |
| 2011 | | 10,774,591 | 10,774,591 | 100.00% | | 0945 |
| 2012 | | 11,053,185 | 11,053,185 | 100.00% | | 25 |
| 2013 | | 11,048,684 | 11,048,684 | 100.00% | | |
| 2014 | | 11,476,149 | 10,312,579 | 89.86% | 1 | 1,163,570 |
| 2015 | | 11,506,334 | 10,618,831 | 92.29% | | 887,503 |

Source: District records including the Certificate and Report of School Taxes (A4F form)

a School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statutes, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Audubon School District Ratios of Outstanding Debt by Type Last Ten Fiscal Years (dollars in thousands, except per capita)

| | Gove | rnmental Activi | ties | Business-Type Activities | | | |
|-------------------------------------|---|----------------------------------|-------------------|-----------------------------|----------------|--|-------------------------|
| Fiscal Year Ended June 30, | General Obligation Bonds ^a | Unfunded Pension Liability | Capital Leases | Capital Leases | Total District | Percentage of Personal Income ^b | Per Capita ^c |
| 2006 | \$ 13,335,000 | \$ - | \$ 66,696 | \$ - | \$13,401,696 | 3.79% | \$ 1,493 |
| 2007 | 12,870,000 | 4 | 253,048 | 4 | 13,123,048 | 3.60% | 1,468 |
| 2008 | 12,375,000 | | 349,837 | * | 12,724,837 | 3.40% | 1,431 |
| 2009 | 11,870,000 | <u>=</u> | 331,723 | ¥ | 12,201,723 | 3.27% | 1,374 |
| 2010 | 11,305,000 | * | 211,049 | H | 11,516,049 | 3.09% | 1,307 |
| 2011 | 10,705,000 | <u>u</u> | 2 | - E | 10,705,000 | 2.75% | 1,216 |
| 2012 | 10,410,000 | æ | 295,177 | * | 10,705,177 | 2.70% | 1,218 |
| 2013 | 9,640,000 | 3 | 242,869 | <u> </u> | 9,882,869 | 2.48% | 1,129 |
| 2014 | 8,670,000 | * | 184,338 | # | 8,854,338 | d | 1,017 |
| 2015 | 7,920,000 | æ | 624,373 | π. | 8,544,373 | ď | d |

Sources:

- a District Records.
- b Personal Income has been estimated based upon the municipal population and per capital personal income.
- c Per Capita Personal Inome Data provided by the NJ Dept. of Labor and Workforce.
- d Not available.

(dollars in thousands, except per capita)

| | Gener | al Bonded | Debt Outs | tandi | ng | | | | |
|-------------------------------------|--------------------------------|------------|------------|-------|--|--|-------------------------|-------|--|
| Fiscal Year Ended June 30, | General Obligation Bonds | Deductions | | | let General onded Debt utstanding ^a | Percentage of Net Assessed Valuation Taxable ^b | Per Capita ^c | | |
| 2006 | \$ 13,335,000 | \$ | 390 | \$ | 13,335,000 | 3.86% | \$ | 1,486 | |
| 2007 | 12,870,000 | | 27.1 | | 12,870,000 | 3.65% | | 1,439 | |
| 2008 | 12,375,000 | | | | 12,375,000 | 3.49% | | 1,391 | |
| 2009 | 11,870,000 | | <u>≥</u> 0 | | 11,870,000 | 1.58% | | 1,336 | |
| 2010 | 11,305,000 | | 900 | | 11,305,000 | 1.52% | | 1,283 | |
| 2011 | 10,705,000 | | 577/ | | 10,705,000 | 1.45% | | 1,216 | |
| 2012 | 10,410,000 | | - | | 10,410,000 | 1.41% | | 1,184 | |
| 2013 | 9,640,000 | | (#) | | 9,640,000 | 1.31% | | 1,101 | |
| 2014 | 8,670,000 | | (#)/s | | 8,670,000 | 1.19% | | 995 | |
| 2015 | 7,920,000 | | 170 | | 7,920,000 | 1.09% | | d | |

Sources:

- a District Records
- b Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
- c Per Capita Personal Income Data provided by the NJ Dept. of Labor and Workforce.
- d Not available.

| Governmental Unit | Debt Outstanding | Estimated Percentage Applicable ^a | | Estimated Share of Overlapping Debt | |
|---|-----------------------------|--|-----------------------|--|------------------------|
| Debt repaid with property taxes: | | | | | |
| Borough of Audubon Camden County General Obligation Debt | \$ 2,179,000 246,860,397 | (1) (1) | 100.000% 1.912% (2 | \$ | 2,179,000 4,719,971 |
| Subtotal, overlapping debt | | | | | 6,898,971 |
| Audubon School District Direct Debt | | | | _ | 8,760,000 |
| Total direct and overlapping debt | | | | \$ | 15,658,971 |

Sources:

- (1) Entity's Audit Report
- (2) The County percentage is based upon a calculation reflecting the Borough's share of the 2014 Equalized Valuation.

 The source for this computation was the 2014 County Abstract of Ratables, provided by the County Board of Taxation.

Audubon School District Legal Debt Margin Information, Last Ten Fiscal Years (dollars in thousands)

Legal Debt Margin Calculation for Fiscal Year 2015

Equalized valuation basis (1)

2012 \$ 745,677,227
2013 709,149,331
2014 676,236,426
\$2,132,062,984

Average equalized valuation of taxable property

Debt limit (4% of average equalized valuation) (2)

Net bonded school debt (3)

Legal debt margin

2014 7710,687,661

28,427,506
7,920,000
\$20,507,506

Fiscal Year

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Debt limit | \$ 19,898,338 | \$ 23,087,507 | \$ 26,373,636 | \$ 29,029,857 | \$ 30,161,027 | \$ 30,285,422 | \$ 30,088,948 | \$ 29,912,234 | \$ 29,403,427 | \$ 28,427,506 |
| Total net debt applicable to limit (3) | 13,335,000 | 12,870,000 | 12,375,000 | 11,870,000 | 11,305,000 | 10,705,000 | 10,410,000 | 9,640,000 | 8,670,000 | 7,920,000 |
| Legal debt margin | \$ 6,563,338 | \$ 10,217,507 | \$ 13,998,636 | \$ 17,159,857 | \$ 18,856,027 | \$ 19,580,422 | \$ 19,678,948 | \$ 20,272,234 | \$ 20,733,427 | \$ 20,507,506 |
| Total net debt applicable to the limit as a percentage of debt limit | 67.02% | 55.74% | 46.92% | 40.89% | 37.48% | 35.35% | 34.60% | 32.23% | 29,49% | 27.86% |

Sources:

- (1) Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
- (2) Limit set by NJSA 18A:24-19 for a K through 12 district.
- (3) District Records

777

| Year | Population ^a | Personal Income ^b | Per Capita Personal Income ^c | Unemployment Rate ^d |
|------|-------------------------|---------------------------------|---|-----------------------------------|
| 2006 | 8,974 | \$ 353,342,276 | \$ 39,374 | 1.8% |
| 2007 | 8,941 | 364,774,918 | 40,798 | 1.6% |
| 2008 | 8,894 | 374,046,064 | 42,056 | 2.2% |
| 2009 | 8,883 | 373,405,788 | 42,036 | 3.5% |
| 2010 | 8,814 | 372,215,220 | 42,230 | 3.7% |
| 2011 | 8,802 | 389,303,658 | 44,229 | 3.7% |
| 2012 | 8,789 | 396,058,707 | 45,063 | 3.7% |
| 2013 | 8,756 | 398,783,264 | 45,544 | 7.8% |
| 2014 | 8,710 | е | е | 7.5% |
| 2015 | е | е | е | е |

Source:

^a Population information provided by the NJ Dept of Labor and Workforce Development

Personal income has been established based upon the municipal population and per capita personal income presented.

Per Capita personal income provided by the NJ Dept. of Labor and Workforce Development.

d Unemployment data provided by the NJ Dept of Labor and Workforce Development

Information not available

Audubon School District Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years

| Espatian ID-a grape | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|------|------|------|------|------|------|------|------|------|------|
| Function/Program | | | | | | | | | | |
| Instruction | | | | | | | | | | |
| Regular | 124 | 124 | 124 | 118 | 118 | 118 | 118 | 124 | 124 | 124 |
| Special education | 17 | 17 | 17 | 17 | 17 | 17 | 18 | 19 | 19 | 19 |
| Other special education | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Other instruction | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 15 | 15 | 15 |
| Support Services: | | | | | | | | | | |
| Student & instruction related services | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| School administrative services | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| General and business administrative services | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Plant operations and maintenance | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 | 25 |
| Pupil transportation | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Business and other support services | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Total | 223 | 223 | 223 | 217 | 217 | 217 | 218 | 227 | 227 | 227 |

J-16

Source:

District Personnel Records

Audubon School District Operating Statistics, Last Ten Fiscal Years

| | | | | | | | - | Pu | pil/Teacher Ra | tio | | | | |
|-----|----------------|------------------------|--------------------------------------|----|------------------|----------------------|--------------------------------|----------------------------|-----------------------------|-----------------------|--|---|--|-------------------------------------|
| | Fiscal Year | Resident Enrollment | Operating penditures ^a | Co | ost Per Pupil | Percentage Change | Teaching Staff ^b | Masion Avenue School | Havilnd Avenue School | Senior High School | Average Daity Enrollment (ADE) ^c | Average Daily Attendance (ADA) ^c | % Change in Average Daily Enrollment | Student Attendance Percentage |
| | 2006 | 1,629 | \$ 19,462,281 | \$ | 11,947 | 7.42% | 154 | 1:23 | 1:20 | 1:21 | 1,629.0 | 1,586.0 | -2.51% | 97.36% |
| | 2007 | 1,567 | 20,514,439 | | 13,092 | 9.58% | 155 | 1:22 | 1:20 | 1:20 | 1,567.0 | 1,487.0 | -3.81% | 94.89% |
| | 2008 | 1,524 | 21,386,108 | | 14,033 | 7.19% | 155 | 1:22 | 1:20 | 1:20 | 1,524.0 | 1,475.0 | -2.74% | 96.78% |
| | 2009 | 1,522 | 20,797,434 | | 13,665 | -2.62% | 149 | 1:22 | 1:20 | 1:20 | 1,498.0 | 1,429.0 | -1.71% | 95.39% |
| | 2010 | 1,521 | 21,202,996 | | 13,940 | 2.02% | 149 | 1:22 | 1:20 | 1:20 | 1,482.0 | 1,429.0 | -1.07% | 96.42% |
| | 2011 | 1,480 | 21,364,328 | | 14,435 | 3.55% | 149 | 1:22 | 1:20 | 1:20 | 1,440.0 | 1,368.0 | -2.83% | 95.00% |
| | 2012 | 1,439 | 22,249,718 | | 15,462 | 7.11% | 149 | 1:22 | 1:20 | 1:20 | 1,402.0 | 1,337.0 | -2.64% | 95.36% |
| | 2013 | 1,485 | 23,035,139 | | 15,512 | 0.32% | 159 | 1:22 | 1:20 | 1:20 | 1,410.0 | 1,334.0 | 0.57% | 94.61% |
| | 2014 | 1,476 | 23,545,800 | | 15,952 | 2.84% | 159 | 1:22 | 1:20 | 1:20 | 1,410.0 | 1,337.9 | 0.00% | 94.89% |
| 114 | 2015 | 1,553 | 24,539,694 | | 15,801 | -0.95% | 159 | 1:22 | 1:20 | 1:20 | 1,548.0 | 1,465.0 | 9.79% | 94.64% |

Sources: District records

Note: Enrollment based on annual October district count.

Operating expenditures equal total expenditures less debt service and capital outlay.
 Teaching staff includes only full-time equivalents of certificated staff.
 Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

Audubon School District School Building Information Last Ten Fiscal Years

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| District Building | _ | | | | | | | | | |
| Elementary | | | | | | | | | | |
| Haviland Avenue School | | | | | | | | | | |
| Square Feet | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 | 41,702 |
| Capacity (students) | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 |
| Enrollment | 266 | 262 | 217 | 259 | 259 | 259 | 276 | 255 | 249 | 284 |
| Mansion Avenue School | | | | | | | | | | |
| Square Feet | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 | 48,439 |
| Capacity (students) | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 | 575 |
| Enrollment | 404 | 401 | 390 | 392 | 392 | 392 | 369 | 323 | 292 | 358 |
| Audubon Jr/Sr High School | | | | | | | | | | |
| Square Feet | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 | 187,024 |
| Capacity (students) | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Enrollment | 911 | 904 | 917 | 820 | 820 | 820 | 781 | 832 | 869 | 823 |

Number of Schools at June 30, 2015 Elementary 2 Jr/Sr High School 1

115

Source: District Facilities Office

Audubon School District Schedule of Required Maintenance Last Ten Fiscal Years

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-xxx

| * School Facilities | 2006 | 2007 | _ | 2008 | _ | 2009 | 2010 | 2011 | · | 2012 | _ | 2013 | 2014 | 2015 | Total |
|--|-----------------------------------|-----------------------------------|----|-----------------------------|----|-----------------------------|-----------------------------------|-----------------------------------|----|-----------------------------|----|-----------------------------|-----------------------------------|-----------------------------------|---------------------------------------|
| High School Haviland School Mansion School | \$ 162,431 43,146 48,222 | \$ 155,068 39,424 44,442 | \$ | 148,264 38,040 42,853 | \$ | 166,540 43,557 46,118 | \$ 172,858 43,214 45,834 | \$ 177,941 47,045 51,750 | \$ | 184,140 48,912 54,668 | \$ | 203,422 43,268 50,276 | \$ 189,110 40,307 46,656 | \$ 202,847 45,231 52,536 | \$ 1,762,621 432,144 483,355 |
| Total School Facilities | \$ 253,798 | \$ 238,934 | \$ | 229,157 | \$ | 256,215 | \$ 261,906 | \$ 276,736 | \$ | 287,720 | \$ | 296,966 | \$ 276,073 | \$ 300,614 | \$ 2,678,119 |

* School facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District records

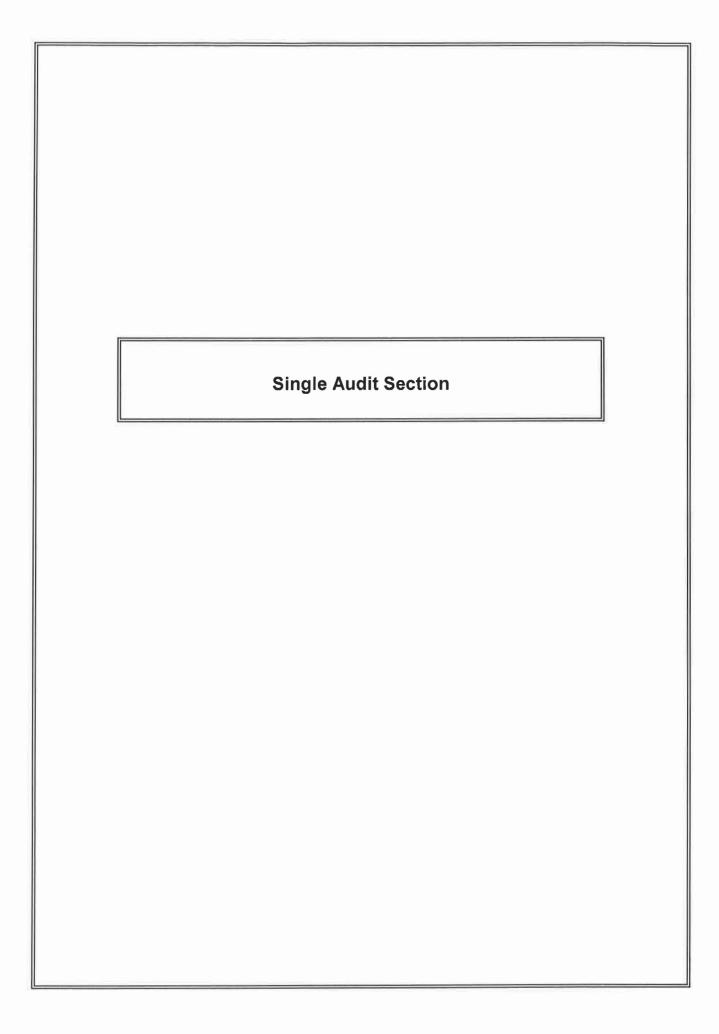
6

Audubon School District Insurance Schedule June 30, 2015

| | Coverage | | Dec | ductible | |
|--|----------|----|--------------------------|----------|-------|
| Commercial Package Policy (1) | | | | | |
| Building and Contents (All Locations) Limits of liability per occurrence General liability | | \$ | 250,000,000 5,000,000 | \$ | 1,000 |
| General and Auto liability Comprehensive crime coverage | | | 5,000,000 | | 1,000 |
| Employee Dishonesty | 10 | | 500,000 | | 1,000 |
| Forgery or Alteration | | | 50,000 | | 1,000 |
| Boiler and machinery | | | 100,000,000 | | |
| Excess Liability | | | 5,000,000 | | 1,000 |
| Professional Liability | | | 5,000,000 | | 5,000 |
| Workers Compensation (2) | | | | | |
| Bodily Injury by Accident | | | Statutory | | |
| Bodily Injury by Disease | | | Statutory | | |
| Volunteer Accident Insurance (3) | | | 500,000 | | |
| Surety Bonds (4) | | | | | |
| Treasurer | | | 250,000 | | |
| Board Secretary | | | 75,000 | | |

- School Alliance Insurance Fund
 NJ School Board Association
 National Fire of Pittsburgh Insurance Company
 Selective Insurance Company

Source: District records



INVERSO & STEWART, LLC

Certified Public Accountants

651 Route 73 North, Suite 402 Marlton, New Jersey 08053 (856) 983-2244 Fax (856) 983-6674 E-Mail: <u>Iscpas@concentric.net</u> -Member of-American Institute of CPAs New Jersey Society of CPAs

REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE AS REQUIRED BY OMB CIRCULAR A-133
AND STATE OF NEW JERSEY OMB CIRCULAR 04-04 AND/OR 15-08

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Audubon School District County of Camden Audubon, New Jersey

Report on Compliance for Each Major Federal and State Program

I have audited Audubon School District (School District), in the County of Camden, State of New Jersey's compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement, and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2015. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditor's Responsibility

My responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations and* State of New Jersey OMB's Circular 04-04 and/or 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Those standards, OMB Circular A-133 and State of New Jersey Circular OMB's 04-04 and/or 15-08 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the School District's compliance.

Opinion on Each Major Federal and State Program

In my opinion, the Audubon School District, in the County of Camden, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2015.

Report on Internal Control Over Compliance

Management of the Audubon School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance, I considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state programs and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey OMB's Circular 04-04 and/or 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Audubon's School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. I did not identify any deficiencies in internal control over compliance that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and the New Jersey OMB's Circular 04-04 and/or 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by OMB Circular A-133 and Expenditures of State Financial Assistance Required by New Jersey OMB 04-04 and/or 15-08

I have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Audubon School District, in the County of Camden, State of New Jersey as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements. I have issued my report thereon dated November 27, 2015, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal and state awards is presented for purposes of additional analysis as required by OMB Circular A-133 and New Jersey OMB's Circular 04-04 and/or 15-08 and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and related directly to the underlying accounting and other records used to prepare the financial statements.

The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditure of federal awards and the schedules of expenditures of state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

INVERSO & STEWART, LLC
Certified Public Accountants

Robert P. Inverso

Certified Public Accountant Public School Accountant

Marlton, New Jersey November 27, 2015

AUDUBON SCHOOL DISTRICT Schedule of Expenditures of Federal Awards For the Fiscal Year Ended June 30, 2015

| F | | | Program or | Grant | Bala | ance June 30, | 2014 | | | | Repayment | Bala | ance June 30, 2 | 015 |
|--|------------------|----------------------------------|-----------------|--------------------------------------|--------------------------|--------------------|-------------------|------------|------------------|---------------------------|-----------------------------|--------------------------|--------------------|------------------|
| Federal Grantor/Pass-Through Grantor/ Program Title | CFDA Number | Grant or State Project Number | Award Amount | Period From - To | (Accounts Receivable) | Uneamed Revenue | Due to Grantor | Adjustment | Cash Received | Budgetary Expenditures | of Prior Years' Balances | (Accounts Receivable) | Uneamed Revenue | Due to Granto |
| U.S. Department of Education | | | | | | | | | | | | | | |
| Passed-through State Department of | f Education: | | | | | | | | | | | | | |
| Special Revenue Fund: | | | | | | | | | | | | | | |
| Title I: | | | | | | | | | _ | | | | ~ | |
| ARRA | 84,389 | ARRA015011 | | 7/1/09 - 8/31/11 | \$ (28,927) | \$ | \$ | \$ 28,927 | \$ | \$ | \$ - | \$ | s - | \$ |
| Fiscal Year 2015 | 84.010A | NCLB015015 | 192,117 | 7/1/14 - 6/30/15 | | | | | 150,162 | (192,117) | | (41,955) | | |
| Fiscal Year 2014 | 84.010A | NCLB015014 | 181,489 | 7/1/13 - 6/30/14 | (20,591) | | | | 20,591 | | | | | |
| Title II A: | | | | | | | | | | | | | | |
| Fiscal Year 2015 | 84.367A | NCLB015015 | 48,539 | 7/1/14 - 6/30/15 | | | | | 31,467 | (48,539) | | (17,072) | | |
| Fiscal Year 2014 | 84.367A | NCLB015014 | 45,788 | 7/1/13 - 6/30/14 | (5,682) | | | | 5,682 | | | | | |
| I.D.E.A. Part B - Basic: | | | | | | | | | | | | | | |
| Fiscal Year 2015 | 84.027 | IDEA015015 | 385,557 | 7/1/14 - 6/30/15 | | | | | 384,557 | (385,557) | | (1,000) | | |
| Fiscal Year 2014 | 84.027 | IDEA015014 | 362,286 | 7/1/13 - 6/30/14 | (101,321) | | | | 101,321 | | | | | |
| I.D.E.A. Part B - Preschool: | | | | | | | | | | | | | | |
| Fiscal Year 2015 | 84.173 | IDEA015015 | 17,985 | 7/1/14 - 6/30/15 | | | | | 17,985 | (17,985) | | | | |
| Fiscal Year 2014 | 84.173 | IDEA015014 | 11,350 | 7/1/13 - 6/30/14 | (8,253) | | | | 8,253 | | | | | |
| Race to the Top | | | = | | | | | | 7.004 | 7.004 | | | | |
| Fiscal Year 2015 | 84.413A | RTT3015015 | 7,981 | 7/1/14 - 6/30/15 | | | | | 7,981 | (7,981) | | | | |
| Total U.S. Department of Education | 1 | | | | (164,774) | | | 28,927 | 727,999 | (652,179) | | (60,027) | | |
| U.S. Department of Agriculture Passed-through State Department of | of Education: | | | | | | | | | | | | | |
| Enterprise Fund | | | | | | | | | | | | | | |
| Food Distribution Program | | | | | | | | | 00.445 | (00.445) | | | | |
| Fiscal Year 2015 | 10,565 | N/A | 29,415 | 7/1/14 - 6/30/15 | | | | | 29,415 | (29,415) | | | | |
| National School Breakfast Program | 40.550 | 41/4 | 40.000 | 7844 05085 | | | | | 12,239 | (12,239) | | | | |
| Fiscal Year 2015 Fiscal Year 2014 | 10.553 10.553 | N/A N/A | 12,239 8,284 | 7/1/14 - 6/30/15 7/1/13 - 6/30/14 | (\$692) | | | | 692 | (12,239) | | | | |
| National School Lunch Program | 10.553 | INVA | 0,204 | 111113 - 0/30/14 | (\$092) | | | | 092 | | | | | |
| Fiscal Year 2015 | 10.555 | N/A | 134,906 | 7/1/14 - 6/30/15 | | | | | 134,906 | (134,906) | | | | |
| Fiscal Year 2014 | 10.555 | N/A | 137,014 | 7/1/13 - 6/30/14 | (7,594) | | V | | 7,594 | (104,000) | | | | |
| Total U.S. Department of Agricultur | re | | | | (8,286) | | | | 184,846 | (176,560) | | | | |
| U.S. Department of Health and Human S | iervices | | | | | | | | | | | | | |
| Passed-through State Department of General Fund: | | rices: | | | | | | | | | | | | |
| Medicaid Assistance Program | | | | | | | | | | | | | | |
| Fiscal Year 2015 | 93.778 | 3 N/A | 36,217 | 7/1/14 - 6/30/15 | | | | - —— | 36,217 | (36,217) | | | | |
| | | | | | | | | | 36,217 | (36,217) | | | | |
| | | | | | | | | | | | | | | |
| Total Federal Awards | | | | | \$ (173,060) | \$ - | \$ - | \$ 28,927 | \$ 949,062 | \$ (864,956) | <u> </u> | \$ (60,027) | \$ | \$ |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

AUDUBON SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance For the Fiscal Year Ended June 30, 2015

| | | Program or | Grant | Balar | nce June 30, 20 | 14 | | | Repayment | Balance June 30, 2015 | | 15 |
|--|---|---------------------------------|--|--------------------------|--------------------|-------------------|------------------|---------------------------|-----------------------------|-------------------------------|---------------------|-------------------|
| State Grantor / Program Title | Grant or State Project Number | Award Amount | Period From - To | (Accounts Receivable) | Uneamed Revenue | Due to Grantor | Cash Received | Budgetary Expenditures | of Prior Years' Balances | (Accounts Receivable) | Unearned Revenue | Due to Grantor |
| State Department of Education | | | | | | | | | | | | |
| General Fund: | | | | | | | | | | | | |
| Equalization Aid | 15-495-034-5120-078 | \$ 5,833,566 | 7/1/14 - 6/30/15 | \$ | \$ | \$ | \$ 5,280,260 | \$ (5,833,566) | \$ | \$ (553,306) | \$ | S |
| Equalization Aid | 14-495-034-5120-078 | 5,833,566 | 7/1/13 - 6/30/14 | (543,643) | | | 543,643 | | | , , , | | |
| Special Education Categorical Aid | 15-495-034-5120-089 | 698,294 | 7/1/14 - 6/30/15 | | | | 632,062 | (698,294) | | (66,232) | | |
| Special Education Categorical Aid | 14-495-034-5120-089 | 698,294 | 7/1/13 - 6/30/14 | (65,076) | | | 65,076 | | | | | |
| Security Aid | 15-495-034-5120-084 | 129,718 | 7/1/14 - 6/30/15 | , | | | 117,414 | (129,718) | | (12,304) | | |
| Security Aid | 14-495-034-5120-084 | 129,718 | 7/1/13 - 6/30/14 | (12,089) | | | 12,089 | , , , | | (-, , | | |
| Transportation Aid | 15-495-034-5120-014 | 62,679 | 7/1/14 - 6/30/15 | (,, | | | 56,734 | (62,679) | | (5,945) | | |
| Transportation Aid | 14-495-034-5120-014 | 62,679 | 7/1/13 - 6/30/14 | (5,841) | | | 5,841 | , | | (-1/ | | |
| School Choice Aid | 15-495-034-5120-068 | 904,152 | 7/1/14 - 6/30/15 | (-,) | | | 818,394 | (904,152) | | (85,758) | | |
| School Choice Aid | 14-495-034-5120-068 | 868,344 | 7/1/13 - 6/30/14 | (80,923) | | | 80,923 | (****, / | | (00,700) | | |
| Under Adequacy Aid | 15-495-034-5120-096 | 25,300 | 7/1/14 - 6/30/15 | (00,020) | | | 22,900 | (25,300) | | (2,400) | | |
| Under Adequacy Aid | 14-495-034-5120-096 | 25,300 | 7/1/13 - 6/30/14 | (2,358) | | | 2,358 | (25,555) | | (2,400) | | |
| Adjustment Aid | 15-495-034-5120-085 | 530,382 | 7/1/14 - 6/30/15 | (2,000) | | | 480.076 | (530,382) | | (50,306) | | |
| Adjustment Aid | 14-495-034-5120-085 | 530,382 | 7/1/13 - 6/30/14 | (49,427) | | | 49.427 | (000,002) | | (50,500) | | |
| PARCC Readiness Aid | 15-495-034-5120-088 | 13.430 | 7/1/14 - 6/30/15 | (45,421) | | | 12,156 | (13,430) | | (1.274) | | |
| | 15-495-034-5120-097 | 13,430 | 7/1/14 - 6/30/15 | | | | 12,156 | (13,430) | | (1.274) | | |
| Per Pupil Growth Aid | | 74.862 | 7/1/14 - 6/30/15 | | | | 12,150 | (74,862) | | (74,862) | | |
| Extraordinary Special Education Cost Aid | 15-100-034-5120-473 | | | (04.040) | | | 64.042 | (14,002) | | (14,002) | | |
| Extraordinary Special Education Cost Aid | 14-100-034-5120-473 | 64,042 | 7/1/13 - 6/30/14 | (64,042) | | | 64,042 | (562,936) | | | | |
| On behalf TPAF Pension Contribution | 15-495-034-5094-006 | 562,936 | 7/1/14 - 6/30/15 | | | | 562,936 | | | | | |
| On behalf TPAF Post Retirement Medical | 15-495-034-5094-001 | 893,661 | 7/1/14 - 6/30/15 | | | | 893,661 | (893,661) | | TO 500) | | |
| Reimbursed TPAF Social Security Contr. | 15-495-034-5094-003 | 809,198 | 7/1/14 - 6/30/15 | | | | 729,605 | (809,198) | | (79,593) | | |
| Reimbursed TPAF Social Security Contr. | 14-495-034-5094-003 | 793,292 | 7/1/13 - 6/30/14 | (77,155) | | | 77,155 | | | | | |
| Total Department of Education | | | | (900,554) | | | 10,518,908 | (10,551,608) | | (933,254) | | |
| New Jersey Schools Construction Corporation: Capital Projects Fund: EDA Educational Facilities Construction and Financing Act - Section 15; | | | | | | | | | | | | |
| Roof and Roof-Top HVAC - Level I Renovations to Mansion Ave. School Renovations to Haviland Ave. School | #0150-040-13-1002 #0150-050-04-1000 #0150-040-04-1000 | 312,000 1,048,600 741,610 | 8/1/14- 12/31/14 7/1/03- 6/30/13 7/1/03- 6/30/13 | (63,380) (10) | | | 124,800 | (312,000) | | (187,200) (63,380) (10) | | |
| Total Educational Facilities Construction | 2010001001 | | | (63,390) | | | 124,800 | (312,000) | | (250,590) | | |
| State Department of Agriculture National School Lunch Program (State Share) Fiscal Year 2015 | 15-100-010-3350-023 | 3,649 | 7/1/14 - 6/30/15 | | | | 3,649 | (3,649) | | | | |
| Fiscal Year 2014 Total Department of Agriculture | 14-100-010-3350-023 | 4,128 | 7/1/13 - 6/30/14 | (452) (452) | | | 452 4,101 | (3,649) | | | | |
| Total State Financial Assistance | | | | \$ (964,396) | \$ | \$ - | \$ 10,647,809 | \$ (10,867,257) | \$ - | \$ (1,183,844) | \$ - | \$ |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

Audubon School District Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2015

I. GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Audubon School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when the expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A.* 18A:22-44.2. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A.* 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$19,442) for the general fund and \$-0- for the special revenue fund. See Exhibit C-3, Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

| Fund | Federal | State | Total | | | |
|---------------------------------------|-------------------------|----------------------|-------|-----------------------|--|--|
| General Special Revenue | \$ 36,217 652,179 | \$ 10,532,166 | \$ | 10,568,383 652,179 | | |
| Capital Projects Fund Food Service | 176,560 | 312,000 3,649 | | 312,000 180,209 | | |
| Total | \$ 864,956 | \$ 10,847,815 | \$ | 11,712,771 | | |

4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Audubon School District Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2015 (Continued)

5. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2015. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2015.

6. MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

7. ADJUSTMENTS

Amounts reported in the column entitled "Adjustments" represent the following:

| | Federal | | | | |
|---------------------------------------|---------|--------|--|--|--|
| Cancelation of Accounts Receivable | \$ | 28,927 | | | |
| Total | \$ | 28,927 | | | |

AUDUBON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Section I -- Summary of Auditor's Results

| Financial Statements | | | | |
|---|------------------------|-----------------|-------------------|--------------------|
| Type of auditor's report issued: | | Un | modified | - |
| Internal control over financial reporting: | | | | |
| 1) Material weaknesses identified? | | | yes X | no |
| 2) Significant deficiencies identified? | | - | yes X | none reported |
| Noncompliance material to basic financial statements noted? | | | yes X | no |
| Federal Awards | | | | |
| Internal Control over major programs: | | | | |
| 1) Material weakness(es) identified? | | | yes X | no |
| 2) Significant deficiencies identified? | | | yes X | none reported |
| Type of auditor's report on compliance for major pr | ograms: | Un | modified | |
| Any audit findings disclosed that are required to be in accordance with section 510(a) of OMB Circu | | | yes X | no |
| Identification of major programs: | | | | |
| CFDA Number(s) | | | Name of Federal I | Program or Cluster |
| 10.555 | | National School | ol Lunch Program | |
| 10.553 | | School Breakf | ast Program | |
| 84.027 | | IDEA Part B B | asic | |
| | | | | |
| | | = | | |
| | | - | | |
| 8 | | ¥ | | 55 |
| Dollar threshold used to distinguish betwwen type | A and type B programs: | | \$300,0 | 000 |

Auditee qualified as low-risk auditee?

AUDUBON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D) FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Section 1 -- Summary of Auditor's Results (Cont'd)

State Awards Section

| Dollar threshold used to distinguish between type A and type B programs: | | r = | \$326,0 | 018 |
|---|--------------|----------------|--------------------------|-----------------|
| Auditee qualified as low-risk auditee? | X | yes | | no |
| Internal Control over major programs: | | | | |
| 1) Material weakness(es) identified? | 7 | yes _ | Х | no |
| 2) Significant deficiencies identified that are not considered to be material weakness? | 18 | yes _ | X | _ none reported |
| Type of auditor's report on compliance for major programs: | | Inmodified | | |
| Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular Letter 04-04 and/or 15-08 as applicable? | · - | yes _ | Х | no |
| Identification of major programs: | | | | |
| State Grant/Project Number(s) | | 1 | Name of St | ate Program |
| 15-495-034-5120-078 | Equalization | Aid | | |
| 15-495-034-5120-089 | Special Educ | cation Cat | egorical Aid | d |
| 15-495-034-5120-068 | School Choi | ce Aid | | |
| 15-495-034-5120-085 | Adjustment / | Aid | | |
| 15-495-034-5094-003 | Reimbursed | TPAF Soc | cial Secu _{rit} | y Contributions |
| 15-100-010-3350-023 | School Lunc | h Program | | |
| | | | | |

AUDUBON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Section 2 -- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements, and abuse related to the financial statements for which Government Auditing Standards requires reporting in a Circular A-133 audit.

Finding #2015-001

Criteria or specific requirement:

N.J.A.C. 6A:23-16.12 and good internal control require the prompt deposit of cash receipts.

Condition:

Food Service receipts were not deposited promptly.

Context:

The Food Service receipts testing disclosed several receipts that were not deposited promptly.

Effect:

The District did not comply with N.J.A.C. 6A:23-16-12

Cause:

Oversight

Recommendation:

That all Food Service receipts be deposited promptly.

View of Responsible Officials and Planned Corrective Action:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

AUDUBON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Section 3 -- Schedule of Federal Awards and State Financial Assistance Findings and Questioned Costs

This section identifies audit findings required to be reported by section .510(a) of Circular A-133 and NJOMB Circular Letter 04-04 and/or 15-08, as applicable

FEDERAL AWARDS:

No findings and/or questioned costs identified.

STATE AWARDS:

No findings and/or questioned costs identified.

AUDUBON SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2015

This section identifies the status of prior year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, USOMB Circular A-133 and NJOMB's Circular 04-04 and/or 15-08, as applicable.

FINANCIAL STATEMENT FINDINGS

There were no prior year audit findings

FEDERAL AWARDS

There were no prior year audit findings.

STATE AWARDS

Finding #2014-1

Condition:

The School District transferred from an advertised appropriation account an amount that on a cumulative basis exceeded 10% of the total amount of that line item in the original budget, without proper department approval.

Current Status:

This condition has been corrected.

Finding #2014-2

Condition:

The on roll student count did not agree to supporting documents.

Current Status:

This condition has been corrected.