## CITY OF SALEM SCHOOL DISTRICT



COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2015

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INTRODUCTORY SECTION

# Salem City School District <br> 205 Walnut Street <br> Salem, New Jersey 08079 <br> Telephone 856.935.3800 Fax 856.935.4753 

Dr. Amiot Patrick Michel
Superintendent

Deborah A. Piccirillo<br>Business Administrator

Pamela Bates Thomas<br>Director of Special Services

December 21, 2015

Honorable President and Members of the Board of Education
Board of Education of the Salem City School District
County of Salem, New Jersey
The comprehensive annual financial report of the Salem City School District (District) for the fiscal year ended June 30, 2015 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart, and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multiyear basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations, and the New Jersey OMB Circular Letter 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

## 1. Reporting Entity And Its Services:

Salem City School District is an independent reporting entity as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Salem City Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular and special education services for children. The District completed the 2014-2015 fiscal year with an enrollment of 1,159 students, which represents an decrease of 31 students over the previous year's enrollment. The following details the changes in the student enrollment of the District over the last five years:

| Fiscal Year | Average Daily Enrollment | Percent Change |
| :---: | :---: | :---: |
| $2014-2015$ | 1,159 | $(2.6) \%$ |
| $2013-2014$ | 1,190 | $0.6 \%$ |
| $2012-2013$ | 1,183 | $(5.3) \%$ |
| $2011-212$ | 1,248 | $1.3 \%$ |
| $2010-2011$ | 1,232 |  |

## 2. Economic Condition and Outlook:

The Salem City community has not experienced any significant population or business growth in the past decade. Salem is an economically devastated area and dozens of businesses have closed down, thereby not only depressing the real estate market, but also putting pressure on the tax ratables. The economic outlook does not look bright in the foreseeable future, as there are very few avenues of business growth available to the community at present.

## 3. Major Initiatives:

Several renovations have been completed at the High School such as, Phase I of the HVAC System, completely renovated science labs, and partial roof replacement funded by the School Development Authority (SDA). Also, renovations at the John Fenwick Elementary School included asphalt resurfacing of the playground. Future projects include exterior masonry funded by the School Development Authority (SDA) and newly constructed science lab at the Middle School.

Discussions are in progress regarding a new elementary school. This project would be funded by the School Development Authority (SDA) and restructured to include PK through $4^{\text {th }}$ grade. Currently, $3^{\text {rd }}$ and $4^{\text {th }}$ graders are integrated with the Middle School.

The District continued to participate in the consortia to purchase janitorial supplies, natural gas and transportation. The District also continued to provide shared services to our sending districts such as Child Study Team, Professional Development and Cafeteria.

The District continued an agreement with Metz Food Management Company to manage the operations of the cafeteria for the 14-15 fiscal year.

The district has awarded several service contracts with nationally known professional development providers. These providers have designed customized, sustainable professional development to our staff throughout the year and beyond.

We are proud that Salem High School is now an International Baccalaureate (IB) World School. The prestigious IB Diploma program is designed to develop inquiring, knowledgeable, and caring young people who help to create a better more peaceful world through intercultural understanding and respect. The IB program consists of a rigorous pre-university curriculum, leading to examinations which meet the needs of highly motivated students. Participants are expected to complete curricula and assessment activities that are coordinated and evaluated by international assessors and are measured against pre-established international standards.

We have currently added Project Lead the Way (PLTW). In PLTW Engineering, students engage in open-ended problem solving, learn and apply the engineering design process, and use the same industry-leading technology and software as are used in the world's top companies. Students investigate topics such as aerodynamics and astronautics, biological engineering and sustainability, and digital electronics and circuit design, which gives them an opportunity to learn about different engineering disciplines before beginning post-secondary education or careers. Schools offer a minimum of three courses by the end of the third year of implementation: Introduction to Engineering Design, Principles of Engineering, and any specialization course or the capstone course. Introduction to Engineering Design includes students digging deep into the engineering design process, applying math, science, and engineering standards to hands-on projects. The students work both individually and in teams to design solutions to a variety of problems using 3D modeling software, and use an engineering notebook to document their work. Principles of Engineering include problems that engage and challenge. Students explore a broad range of engineering topics, including mechanisms, the strength of structures and materials, and automation. Students develop skills in problem solving, research, and design while learning strategies for design process documentation, collaboration, and presentation.

## 4. Internal Accounting Controls:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

## 4. Internal Accounting Controls (cont'd):

As a recipient of Federal and State financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. While the IDEA ARRA audit was being conducted by the DOE for the year ending June 30, 2010, the state auditor commended the district for the condition of the accounting records. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to Federal and State financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

## 5. Budgetary Controls:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount, as amended for the fiscal year, is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assigned fund balance at June 30, 2015.

## 6. Accounting System and Reports:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1.

## 7. Cash Management:

The investment policy of the District is guided in large part by State statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## 8. Risk Management:

The District carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## 9. Other Information:

A) Independent Audit - State statutes require an annual audit by independent certified public accountants. The accounting firm of Bowman \& Company LLP was selected by the Board of Education. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related OMB Circular A-133 and New Jersey OMB Circular Letter 15-08. The auditor's report on the general-purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

## 10. Acknowledgements:

We would like to express our appreciation to the members of the Salem City Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.


Superintendent


## ORGANIZATIONAL FLOW CHART

SALEM CITY SCHOOL DISTRICT

Revised 5-11-2011.
Effective September 1, 2011


## CITY OF SALEM SCHOOL DISTRICT <br> SALEM, NEW JERSEY <br> JUNE 30, 2015

Term
Expires
Members of the Board of Education
Yuenge Groce, President ..... 2016
Carol Adams, Vice President ..... 2015
Heidi Holden ..... 2016
Daffonie Moore ..... 2017
Katrina Tatem ..... 2017
Joan Hoolahan ..... 2016
Stephanie Walsh ..... 2016
Christopher Colon ..... 2015
Julian Le Flore ..... 2015
Sending District Members
Richard Watson, Quinton ..... 2016

## Other Officials

Dr. Amiot Michel, Chief School Administrator Deborah Piccirillo, Board Secretary/School Business Administrator Linda Jones, Treasurer of School Monies
Roger A. Barbour, P.A., Solicitor/Negotiator

# CITY OF SALEM SCHOOL DISTRICT <br> CONSULTANTS AND ADVISORS <br> JUNE 30, 2015 

## Audit Firm

Bowman \& Company LLP
6 North Broad Street, Suite 201
Woodbury, NJ 08096

## Attorney

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Maple Shade, NJ 08052

## Bond Counsel

Wilentz, Goldman \& Spitzer, P.A. 90 Woodbridge Center Dr. Woodbridge, NJ 07095

Official Depository

Franklin Savings Bank 137 W. Broadway Salem, NJ 08079<br>Insurance Agent

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Architect
Garrison Architects
130 Presidential Blvd.
Bala Cynwyd, PA 19004
Regan Young England Butera, PC 456 High Street
Mt. Holly, NJ 08060

FINANCIAL SECTION

# INDEPENDENT AUDITOR'S REPORT 

The Honorable President and
Members of the Board of Education
City of Salem School District
Salem, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Salem School District, in the County of Salem, State of New Jersey, as of and for the fiscal year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Salem School District in the County of Salem, State of New Jersey, as of June 30, 2015, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

## Adoption of New Accounting Principles

As discussed in note 1 to the financial statements, during the fiscal year ended June 30, 2015, the School District adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27, and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68. Our opinion is not modified with respect to this matter.

## Prior Period Restatement

Because of the implementation of GASB Statements No. 68 and No. 71, net position as of June 30, 2014 on the statement of activities has been restated, as discussed in note 22 to the financial statements. Our opinion is not modified with respect to this matter.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, and schedule of School District's contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Salem School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 21, 2015 on our consideration of the City of Salem School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the City of Salem School District's internal control over financial reporting and compliance.

Respectfully submitted,


BOWMAN \& COMPANY LLP
Certified Public Accountants \& Consultants


Michael J. Welding
Certified Public Accountant
Public School Accountant No. CS000886

Woodbury, New Jersey
December 21, 2015

## Exhibit K-1

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS <br> <br> INDEPENDENT AUDITOR'S REPORT 

 <br> <br> INDEPENDENT AUDITOR'S REPORT}

The Honorable President and Members of the Board of Education<br>City of Salem School District<br>Salem, New Jersey


#### Abstract

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Salem School District, in the County of Salem, State of New Jersey, as of and for the fiscal year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated December 21, 2015. Our report on the financial statements included an emphasis of matter paragraph describing the restatement of the prior period financial statements resulting from the adoption of new accounting principles.


## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Salem School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Salem School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the School District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Salem School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,


BOWMAN \& COMPANY LLP
Certified Public Accountants \& Consultants


Michael J. Welding
Certified Public Accountant
Public School Accountant No. CS000886

Woodbury, New Jersey
December 21, 2015

# REQUIRED SUPPLEMENTARY INFORMATION PART I 

This section of City of Salem School District annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2015. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follow this section.

## Overview of the Financial Statements

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two types of statements that present different views of the district.

- The first two statements are government-wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the government-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short term as well as what remains for future spending.
- Proprietary funds statements offer short and long-term financial information about the activities of the district which operate similar to businesses.
- Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year.

Major Features of Government-Wide and Fund Financial Statements

|  |  | Fund Financial Statements |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Scope | Statements <br> Entire district (except fiduciary funds) | Governmental Funds <br> The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance | Proprietary Funds <br> Activities the district operates similar to private businesses: food services and maintenance consultant | Fiduciary Funds <br> Instances in which the district administers resources on behalf of someone else, such as scholarship programs and student activities monies |
| Required financial statements | -Statement of net position -Statement of activities | $\begin{aligned} & \text {-Balance sheet } \\ & \text {-Statement of revenues } \\ & \text { expenditures, and } \\ & \text { changes in fund balances } \end{aligned}$ | -Statement of net position -Statement of revenues, expenses, and changes in fund net position -Statement of cash flows | -Statement of fiduciary net position -Statement of changes in fiduciary net position |
| Accounting basis and measuremen focus | Accrual accounting and nt economic resources focus | Modified Accrual accounting and current financial resources focus | Accrual accounting and economic resources focus | Accrual accounting and economic resources focus |
| Type of asset/ liability information | All assets and liabilities both financial and capital, shortterm and long term | Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included | All assets and liabilities both financial and capital and short-term and long-term | All assets and liabilities both short-term and long-term; funds do not currently contain capital assets, although they can |
| Type of inflow/ outflow information | All revenues and expenses during the year, regardless of when cash is received or paid | Revenues for which cash is received during or soon after the end of the year expenditures when goods or services have been received and the related liability is due and payable | All revenues and expenses during the year, regardless of when cash is received or paid | All additions and deductions during the year, regardless of when cash is received or paid |

Figure A-1 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the type of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

## Government-Wide Statements

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the District's net position and how they have changed. Net position - the difference between the District's assets and liabilities - are one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the overall health of the District, you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school building and other facilities.


## Government-Wide Statements (Cont'd)

In the government-wide financial statements, the District's activities are divided into two categories:

- Governmental activities - Most of the District's basic services are included here, such as regular and special education, transportation, and administration. Property taxes and state formula aid finance most of these activities.
- Business-type activities - The District charges fees to help it cover the cost for certain services it provides. The District's food services program and maintenance consultant service is included here.


## Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State Law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (completing approved capital projects) or to show that it is properly using certain revenues (such as federal grants).

The District has three kinds of funds:

- Governmental Fund - Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information with the governmental funds statements that explains the relationship (or differences between them.
- Proprietary funds - Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the government-wide statements. In fact, the District's enterprise funds (one type of proprietary fund) are the same as it's business-type activities, but provide more detail and additional information, such as cash flow. Internal service funds (the other kind of proprietary fund) are utilized to report activities that provide supplies and services for the District's other programs.
- Fiduciary funds - The District is the trustee, or fiduciary, for assets that belong to others, such as the scholarship fund and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. We exclude these activities from the government-wide financial statements because the District cannot use these assets to finance its operations.


## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

During the fiscal year ended June 30, 2015, the School District was required to implement Governmental Accounting Standard Board (GASB) Statement No. 68 - Accounting and Financial Reporting for Pensions, see below discussion. In addition, the notes to the financial statements provide a more thorough discussion of the implementation of GASB 68 and the effects to the financial statements.

Net position. The District's combined total net position is $\$ 2,172,958$ on June 30, 2015. Approximately $3.3 \%$ of the total net position is from business-type activities, while the balance of the total net position is $96.7 \%$, attributable to governmental activities.

| CITY OF SALEM SCHOOL DISTRICT'S NET POSITION |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental$\qquad$ Activities |  |  |  | Business-Type Activities |  |  |  | Total |  |  |  |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |
| Current and Other Assets | \$ | 2,066,118 | \$ | 1,613,909 | \$ | 353,820 | \$ | 214,833 | \$ | 2,419,938 | \$ | 1,828,742 |
| Capital Assets |  | 10,725,136 |  | 10,217,924 |  | 92,003 |  | 108,284 |  | 10,817,139 |  | 10,326,208 |
| Total Assets |  | 12,791,254 |  | 11,831,833 |  | 445,823 |  | 323,117 |  | 13,237,077 |  | 12,154,950 |
| Deferred Outflows |  | 1,001,016 |  |  |  |  |  |  |  | 1,001,016 |  | - |
| Current Liabilites |  | 1,475,707 |  | 839,878 |  | 123,311 |  | 57,049 |  | 1,599,018 |  | 896,927 |
| Noncurrent Liabilities |  | 10,044,562 |  | 3,210,977 |  |  |  |  |  | 10,044,562 |  | 3,210,977 |
| Total Liabilities |  | 11,520,269 |  | 4,050,855 |  | 123,311 |  | 57,049 |  | 11,643,580 |  | 4,107,904 |
| Deferred Inflows |  | 421,554 |  | 35,302 |  |  |  |  |  | 421,554 |  | 35,302 |
| Net Invested in Capital Assets |  | 8,530,136 |  | 7,792,924 |  | 92,003 |  | 108,284 |  | 8,622,139 |  | 7,901,208 |
| Restricted |  | 1,217,529 |  | 792,710 |  |  |  |  |  | 1,217,529 |  | 792,710 |
| Unrestricted |  | $(7,897,218)$ |  | $(839,958)$ |  | 230,509 |  | 157,784 |  | $(7,666,709)$ |  | $(682,174)$ |
| Total Net Position |  | 1,850,447 |  | 7,745,676 |  | 322,512 |  | 266,068 |  | 2,172,959 |  | 8,011,744 |
| Restatement to Record Net Pension Liability and Pension Related Deferred Flows per |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| GASB 68 |  |  |  | $(6,678,850)$ |  |  |  |  |  |  |  | $(6,678,850)$ |
| Total Net Position | \$ | 1,850,447 | \$ | 1,066,826 | \$ | 322,512 | \$ | 266,068 | \$ | 2,172,959 | \$ | 1,332,894 |

The following table provides an illustration of the impact of the School District's Net Position for the implementation of GASB 68.

|  | June 302015 |  | June 302014 |  | Change |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred Outflows Related to Pensions | \$ | 1,001,016 | \$ | - | \$ | 1,001,016 | 100.00\% |
| Less: Net Pension Liability |  | $(7,073,702)$ |  | $(6,678,850)$ |  | $(394,852)$ | 5.58\% |
| Less: Deferred Inflows Related to Pension |  | $(421,554)$ |  |  |  | $(421,554)$ | -100.00\% |
|  | \$ | $(6,494,240)$ | \$ | $(6,678,850)$ | \$ | 184,610 | 5.58\% |

## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE (CONT'D)

Changes in net position. The District's total revenues are $\$ 29,131,665$ for the fiscal period ended June 30, 2014. The state formula aid accounted for $60 \%$ of the District's revenue, $23 \%$ is derived from state and federal aid for specific programs, $9 \%$ is derived from property taxes, and the remainder, $8 \%$ from fees charged for services and miscellaneous resources.

| CITY OF SALEM SCHOOL DISTRICT'S CHANGE IN NET POSITION |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total |  |  |  |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |
| Program Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services | \$ | 1,591,578 | \$ | 2,181,600 |  |  |  |  | \$ | 1,591,578 | \$ | 2,181,600 |
| Operating Grants and |  |  |  |  |  |  |  |  |  |  |  |  |
| Contributions |  | 9,423,586 |  | 5,997,566 | \$ | 934,069 | \$ | 765,974 |  | 10,357,655 |  | 6,763,540 |
| Business Type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  |  |  |  |  | 202,130 |  | 249,150 |  | 202,130 |  | 249,150 |
| General Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes |  | 2,508,305 |  | 2,512,264 |  |  |  |  |  | 2,508,305 |  | 2,512,264 |
| Grants and Contributions |  | 17,486,250 |  | 17,402,960 |  |  |  |  |  | 17,486,250 |  | 17,402,960 |
| Other |  | 17,525 |  | 21,729 |  | 538 |  | 422 |  | 18,063 |  | 22,151 |
| Total Revenues |  | 31,027,244 |  | 28,116,119 |  | 1,136,737 |  | 1,015,546 |  | 32,163,981 |  | 29,131,665 |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  | 10,129,987 |  | 10,295,865 |  |  |  |  |  | 10,129,987 |  | 10,295,865 |
| Support Services |  | 20,017,615 |  | 16,845,928 |  |  |  |  |  | 20,017,615 |  | 16,845,928 |
| Other |  | 96,022 |  | 114,032 |  |  |  |  |  | 96,022 |  | 114,032 |
| Food Service |  |  |  |  |  | 1,080,294 |  | 994,424 |  | 1,080,294 |  | 994,424 |
| Total Expenses |  | 30,243,624 |  | 27,255,825 |  | 1,080,294 |  | 994,424 |  | 31,323,918 |  | 28,250,249 |
| Change in Net Position |  | 783,620 |  | 860,294 |  | 56,443 |  | 21,122 |  | 840,063 |  | 881,416 |
| Beginning Net Position |  | 1,066,826 |  | 6,885,382 |  | 266,068 |  | 244,946 |  | 1,332,894 |  | 7,130,328 |
| Ending Net Position Prior to Restatement |  | 1,850,446 |  | 7,745,676 |  | 322,511 |  | 266,068 |  | 2,172,957 |  | 8,011,744 |
| Restatement to Record Net Pension Liability and Deferred Outflows per GASB 68 |  |  |  | $(6,678,850)$ |  |  |  |  |  | - |  | $(6,678,850)$ |
|  | \$ | 1,850,446 | \$ | 1,066,826 | \$ | 322,511 | \$ | 266,068 | \$ | 2,172,957 | \$ | 1,332,894 |

The District's total expenses are $\$ 31,323,918$ for the fiscal period ended June 30, 2015. Instruction accounted for $32.3 \%$ of the District's expenses, $63.9 \%$ is comprised of support services and $3.8 \%$ is related to other and business type expenses.

## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE (CONT'D)

## Governmental Activities

Revenues for the District's governmental activities amounted to $\$ 31,027,244$ while total expenses amounted to $\$ 30,243,624$. This resulted in an increase in net position in governmental activities of $\$ 780,620$ for the 2015 fiscal year.

Overall, the health of the District's finances can be credited to controlling expenses and the district securing grants to supplement local and state funding.

## Business-type Activities

Revenues of the District's business-type activities amounted to $\$ 1,136,737$ and expenses were $\$ 1,080,294$. Factors contributing to these results include a decrease in sales revenue and Federal and State reimbursements and an overall small increase in costs. Food service revenues exceeded expenses by $\$ 56,443$ for the 2015 fiscal year.

## FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

The strong financial performance of the District as a whole is primarily reflected in its governmental funds. As the district completed the year, its governmental funds reported combined balances of $\$ 2,172,957$.

## General Fund Budgetary Highlights

The District's final 14-15 budget anticipated utilizing \$1,357,230 in fund balance and \$306,527 of prior year encumbrances to fund a portion of the appropriation plan for this fiscal period.

## CAPITAL ASSET AND DEBT ADMINISTRATION

## Capital Assets

Actual expenditures for capital outlay totaled $\$ 1,330,516$ in the Governmental Funds. Capital outlay expenditures consist of numerous projects throughout the district.

By the end of fiscal year 2015, the District had invested a net amount of $\$ 10,725,136$ in a broad range of capital assets, including school buildings and improvements, athletic facilities, computer and audiovisual equipment, administrative offices, HVAC systems, science labs and security cameras. (Detailed information about capital assets can be found in the notes to the financial statements). Total depreciation expense for the year was $\$ 823,303$.

## CITY OF SALEM SCHOOL DISTRICT'S NET POSITION <br> (NET OF ACCUMULATED DEPRECIATION)

|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | 015 |  | $\underline{2014}$ |  | $\underline{2015}$ |  | 2014 |
| Land | \$ | 563,650 | \$ | 563,650 |  |  |  |  | \$ | 563,650 | \$ | 563,650 |
| Construction in Progress |  | 16,011 |  |  |  |  |  |  |  | 16,011 |  |  |
| Land Improvements |  | 162,240 |  | 176,920 |  |  |  |  |  | 162,240 |  | 176,920 |
| Building Improvements |  | 9,443,748 |  | 8,824,218 |  |  |  |  |  | 9,443,748 |  | 8,824,218 |
| Equipment |  | 539,487 |  | 653,136 | \$ | 92,003 | \$ | 108,284 |  | 631,490 |  | 761,420 |
| Total | \$ | 10,725,136 | \$ | 10,217,924 | \$ | 92,003 | \$ | 108,284 | \$ | 10,817,139 | \$ | 10,326,208 |

## CAPITAL ASSET AND DEBT ADMINISTRATION (CONT'D)

## Capital Assets (Cont'd)

The District's fiscal year 2015 the following School Development Authority capital projects included these areas:

- Roof Repair, Masonry Repairs and Lintel Repairs at the Middle School
- Boiler Replacement at the Elementary School

Upon becoming a Special Needs School District, these projects are eligible for $100 \%$ funding through the New Jersey Schools Development Authority.

## Long-term Debt

The District has the authority to issue bonds. On February 15,1999 , the district authorized $\$ 4,989,000$ twenty-five year bond indebtedness. This long-term bond indebtedness was approved by the residents of the City of Salem. On August 20, 2008, the school bonds were refunded for $\$ 3,670,000$ producing a total present value savings of $\$ 115,352.07$. The current outstanding principal on these bonds is $\$ 2,195,000$.

## FACTORS BEARING ON THE DISTRICT'S FUTURE

At the time these financial statements were prepared and audited, the District was aware of the following existing circumstances that could significantly affect its financial health in the future:

- The District is acutely aware of the need to improve student performance on standardized testing mandated by the State of New Jersey. The District acknowledges the need for professional development to enhance educational opportunities for the students of the District.
- The District had an increase in the State Formula Aid for the fiscal year 2014-2015 of 0.34\%.
- The District's special revenue is an unpredictable revenue source. The District avails itself of every grant opportunity to increase educational opportunities for the students.
- During the 2014-2015 budget process, $\$ 1,357,230$ of fund balance was used to support the budget and in 2015-2016 \$1,171,555 of fund balance was used to support the budget.
- The excess surplus generated during 2013-2014, in the amount of $\$ 360,551$ will be anticipated as revenue in the 2015-2016 budget. The excess surplus generated during 2014-2015, in the amount of $\$ 289,190$ will be anticipated as revenue in the 2016-2017 budget.
- The deferment of the nineteenth and twentieth state aid payments leaves the District in a precarious budgetary position regarding future budgets. The District was required to borrow moneys due to the delay in state aid payments.


## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the School Business Administrator, Salem City School District, 205 Walnut Street, Suite 408, Salem, NJ 08079.

## BASIC FINANCIAL STATEMENTS

## GOVERNMENT-WIDE FINANCIAL STATEMENTS

## CITY OF SALEM SCHOOL DISTRICT

Statement of Net Position June 30, 2015

|  |  | Governmental Activities |  | Business-Type Activities |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 1,059,487.73 | \$ | 209,305.44 | \$ | 1,268,793.17 |
| Internal Balances |  | 52,934.65 |  | $(52,934.65)$ |  | - - |
| Receivables, net |  | 743,377.84 |  | 182,459.53 |  | 925,837.37 |
| Inventory |  |  |  | 14,989.85 |  | 14,989.85 |
| Restricted Assets: |  |  |  |  |  |  |
| Restricted Cash and Cash Equivalents |  | 210,317.39 |  |  |  | 210,317.39 |
| Capital Assets, net |  | 10,725,136.31 |  | 92,002.82 |  | 10,817,139.13 |
| Total Assets |  | 12,791,253.92 |  | 445,822.99 |  | 13,237,076.91 |

## DEFERRED OUTFLOWS OF RESOURCES:

Related to Pensions (Note 11)

| $1,001,016.00$ | $1,001,016.00$ |
| :---: | :---: |

LIABILITIES:

| Accounts Payable | $633,951.84$ | $119,077.87$ | $753,029.71$ |
| :--- | ---: | ---: | ---: |
| Loan Payable (Short Term) | $700,861.00$ | $700,861.00$ |  |
| Accrued Interest | $35,754.00$ | $35,754.00$ |  |
| Unearned Revenue | $104,290.81$ | $4,233.49$ | 849.63 |
| Intergovernmental Accounts Payable | 849.63 |  | $245,958.08$ |
| Noncurrent Liabilities: |  |  | $9,798,604.19$ |
| $\quad$ Due within One Year | $9,79,958.08$ |  |  |
| Due beyond One Year |  |  | $11,643,580.91$ |
| Total Liabilities | $11,520,269.55$ | $123,311.36$ |  |

DEFERRED INFLOWS OF RESOURCES:
Related to Pensions (Note 11)

| 421,554.00 |  |  |  | 421,554.00 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 8,530,136.31 |  | 92,002.82 |  | 8,622,139.13 |
|  | (64,545.76) |  |  |  | (64,545.76) |
|  | 1,282,073.97 |  |  |  | 1,282,073.97 |
|  | (7,897,218.15) |  | 230,508.81 |  | (7,666,709.34) |
| \$ | 1,850,446.37 | \$ | 322,511.63 | \$ | 2,172,958.00 |

The accompanying Notes to Financial Statements are an integral part of this statement.

Statement of Activities
For the Fiscal Year Ended June 30, 2015

|  |  |  |  |
| :--- | :--- | :--- | :--- |

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

## CITY OF SALEM SCHOOL DISTRICT

Governmental Funds
Balance Sheet
June 30, 2015

|  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects <br> Fund |  | Debt Service Fund |  | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ 1,059,487.73 |  |  |  |  |  |  |  | 1,059,487.73 |
| Restricted Cash and Cash Equivalents | 201,503.00 |  |  | \$ | 8,812.89 | \$ | 1.50 |  | 210,317.39 |
| Interfunds Accounts Receivable | 223,856.93 |  |  |  |  |  |  |  | 223,856.93 |
| Other Accounts Receivable | 400.00 |  |  |  |  |  |  |  | 400.00 |
| Receivables from Other Governments | 602,944.96 | \$ | 140,032.88 |  |  |  |  |  | 742,977.84 |
| Total Assets | \$ 2,088,192.62 | \$ | 140,032.88 | \$ | 8,812.89 | \$ | 1.50 | \$ | 2,237,039.89 |
| LIABILITIES AND FUND BALANCES: |  |  |  |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |  |
| Accounts Payable | \$ 202,039.40 | \$ | 92,401.05 |  |  |  |  | \$ | 294,440.45 |
| Due Other Governments |  |  | 849.63 |  |  |  |  |  | 849.63 |
| Interfunds Accounts Payable | 18,698.39 |  | 170,921.89 | \$ | 0.39 |  |  |  | 189,620.67 |
| Loans Payable (Short Term) | 700,861.00 |  |  |  |  |  |  |  | 700,861.00 |
| Unearned Revenue |  |  | 95,478.31 |  | 8,812.50 |  |  |  | 104,290.81 |
| Total Liabilities | 921,598.79 |  | 359,650.88 |  | 8,812.89 | \$ | - |  | 1,290,062.56 |
| Fund Balances: |  |  |  |  |  |  |  |  |  |
| Restricted: |  |  |  |  |  |  |  |  |  |
| Capital Reserve | 201,503.00 |  |  |  |  |  |  |  | 201,503.00 |
| Legally Restricted Excess Surplus Designated for Subsequent Year's Expenditures | 360,550.90 |  |  |  |  |  |  |  | 360,550.90 |
| Excess Surplus - Current Year | 289,190.11 |  |  |  |  |  |  |  | 289,190.11 |
| Debt Service |  |  |  |  |  |  | 1.50 |  | 1.50 |
| Assigned: |  |  |  |  |  |  |  |  |  |
| Designated for Subsequent Year's Expenditures | 811,004.10 |  |  |  |  |  |  |  | 811,004.10 |
| ARRA - Medicaid Reimbursement Designated for Subsequent Year's Expenditures | 68,730.69 |  |  |  |  |  |  |  | 68,730.69 |
| Other Purposes | 430,829.96 |  |  |  |  |  |  |  | 430,829.96 |
| Unassigned (Deficit) | $(995,214.93)$ |  | (219,618.00) |  |  |  |  |  | (1,214,832.93) |
| Total Fund Balances | 1,166,593.83 |  | $(219,618.00)$ |  |  |  | 1.50 |  | 946,977.33 |
| Total Liabilities and Fund Balances | \$ 2,088,192.62 | \$ | 140,032.88 | \$ | 8,812.89 | \$ | 1.50 |  |  |
| Amounts reported for governmental activities in the statement of net position (A-1) are different because: |  |  |  |  |  |  |  |  |  |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $\$ 21,642,525.67$ and the accumulated depreciation is $\$ 10,917,389.36$. |  |  |  |  |  |  |  |  | 10,725,136.31 |
| Long-term liabilities, including bonds payable, and compensated absences payable are not due and payable in the current period and therefore are not reported as liabilities in the funds. |  |  |  |  |  |  |  |  | $(2,942,067.01)$ |
| Governmental funds report the effect of certain items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of the difference in the difference in the treatment of the long-term debt related items. |  |  |  |  |  |  |  |  | $(28,793.26)$ |
| Accrued interest payable on long-term debt is not due and payable in the current period and therefore are not reported in the funds. |  |  |  |  |  |  |  |  | $(35,754.00)$ |
| Net Pension Liability |  |  |  |  |  |  |  |  | (7,073,702.00) |
| Accounts Payable related to the April 1, 2016 Required PERS pension contribution that is not to be liquidated with current financial resources. |  |  |  |  |  |  |  |  | $(320,813.00)$ |
| Deferred Outflows of Resources - Related to Pensions |  |  |  |  |  |  |  |  | 1,001,016.00 |
| Deferred Inflows of Resources - Related to Pensions |  |  |  |  |  |  |  |  | $(421,554.00)$ |
| Net Position of Governmental Activities |  |  |  |  |  |  |  |  | 1,850,446.37 |

The accompanying Notes to Financial Statements are an integral part of this statement.

CITY OF SALEM SCHOOL DISTRICT
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2015

|  |  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects <br> Fund |  | Debt Service Fund |  | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 2,392,321.00 |  |  |  |  | \$ | 115,984.00 | \$ | 2,508,305.00 |
| Tuition Charges |  | 1,591,578.52 |  |  |  |  |  |  |  | 1,591,578.52 |
| Miscellaneous |  | 17,525.12 |  |  |  |  |  |  |  | 17,525.12 |
| State Sources |  | 18,820,473.07 | \$ | 2,464,610.06 | \$ | 1,303,291.10 |  | 220,860.00 |  | 22,809,234.23 |
| Federal Sources |  | 174,340.10 |  | 1,433,020.01 |  |  |  |  |  | 1,607,360.11 |
| Local Sources |  |  |  | 14,468.54 |  |  |  |  |  | 14,468.54 |
| Total Revenues |  | 22,996,237.81 |  | 3,912,098.61 | \$ | 1,303,291.10 |  | 336,844.00 |  | 28,548,471.52 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Current: |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 5,581,918.18 |  | 2,250,450.79 |  |  |  |  |  | 7,832,368.97 |
| Special Education Instruction |  | 1,456,129.05 |  |  |  |  |  |  |  | 1,456,129.05 |
| Vocational Education |  | 312,490.08 |  |  |  |  |  |  |  | 312,490.08 |
| Other Instruction |  | 516,967.49 |  |  |  |  |  |  |  | 516,967.49 |
| Support Services and Undistributed Costs: |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,688,068.31 |  |  |  |  |  |  |  | 1,688,068.31 |
| Student and Instruction Related Services |  | 2,736,447.79 |  | 1,672,710.82 |  |  |  |  |  | 4,409,158.61 |
| School Administrative Services |  | 894,600.73 |  |  |  |  |  |  |  | 894,600.73 |
| Other Administrative Services |  | 845,071.30 |  |  |  |  |  |  |  | 845,071.30 |
| Plant Operations and Maintenance |  | 2,205,485.79 |  |  |  |  |  |  |  | 2,205,485.79 |
| Pupil Transportation |  | 758,956.62 |  |  |  |  |  |  |  | 758,956.62 |
| Unallocated Benefits |  | 5,828,935.32 |  |  |  |  |  |  |  | 5,828,935.32 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  | 230,000.00 |  | 230,000.00 |
| Interest and Other Charges |  |  |  |  |  |  |  | 106,843.76 |  | 106,843.76 |
| Capital Outlay |  | 27,224.98 |  |  |  | 1,303,291.10 |  |  |  | 1,330,516.08 |
| Total Expenditures |  | 22,852,295.64 |  | 3,923,161.61 |  | 1,303,291.10 |  | 336,843.76 |  | 28,415,592.11 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |
| OTHER FINANCING SOURCES (USES): |  |  |  |  |  |  |  |  |  |  |
| Operating Transfers: |  |  |  |  |  |  |  |  |  |  |
| Local Contribution - Transfer to Special Revenue |  | (7,337.00) |  | 7,337.00 |  |  |  |  |  |  |
| Total Other Financing Sources and Uses |  | $(7,337.00)$ |  | 7,337.00 |  | - |  | - |  | - |
| Net Change in Fund Balances |  | 136,605.17 |  | $(3,726.00)$ |  |  |  | 0.24 |  | 132,879.41 |
| Fund Balance(Deficit) -- July 1 |  | 1,029,988.66 |  | $(215,892.00)$ |  |  |  | 1.26 |  | 814,097.92 |
| Fund Balance(Deficit) -- June 30 | \$ | 1,166,593.83 | \$ | (219,618.00) | \$ | - | \$ | 1.50 | \$ | 946,977.33 |

The accompanying Notes to Financial Statements are an integral part of this statement.

## CITY OF SALEM SCHOOL DISTRICT

## Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds <br> to the Statement of Activities <br> For the Fiscal Year Ended June 30, 2015

Total Net Change in Fund Balances - Governmental Funds
Amounts reported for governmental activities in the statement
of activities (A-2) are different because:
Capital outlays are reported in governmental funds as expenditures. However, in the statement of
activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.
This is the amount by which capital outlays exceeded depreciation in the period.
Depreciation Expense
Capital Outlays

Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

Governmental funds report the effect of certain items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of the difference in the difference in the treatment of the long-term debt related items.

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-);when the paid amount exceeds the earned amount the difference is an addition to the reconciliation $(+)$.

Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the School District's pension contributions in the current period.

## CITY OF SALEM SCHOOL DISTRICT

## Proprietary Funds

Statement of Net Position
June 30, 2015

|  | Business-type Activities Enterprise Fund |  | $\begin{gathered} \text { Governmental } \\ \text { Activities } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Food Service |  | Internal Service Fund |  |
| ASSETS: |  |  |  |  |
| Current Assets: |  |  |  |  |
| Cash and Cash Equivalents | \$ | 209,305.44 |  |  |
| Accounts Receivable: |  |  |  |  |
| State |  | 647.41 |  |  |
| Federal |  | 54,486.06 |  |  |
| Fresh Fruit \& Vegetable Program |  | 2,668.89 |  |  |
| Other |  | 21,589.53 | \$ | 103,067.64 |
| Inventories |  | 14,989.85 |  |  |
| Total Current Assets |  | 303,687.18 | \$ | 103,067.64 |
| Noncurrent Assets: |  |  |  |  |
| Equipment |  | 253,753.60 |  |  |
| Less Accumulated Depreciation |  | (161,750.78) |  |  |
| Total Noncurrent Assets |  | 92,002.82 |  |  |
| Total Assets |  | 395,690.00 |  | 103,067.64 |
| LIABILITIES: |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts Payable |  | 68,944.88 |  | 50,132.99 |
| Interfund Accounts Payable |  |  |  | 52,934.65 |
| Unearned Revenue: |  |  |  |  |
| Lunches |  | 425.31 |  |  |
| USDA Commodities |  | 3,808.18 |  |  |
| Total Current Liabilities |  | 73,178.37 |  | 103,067.64 |
| NET POSITION: |  |  |  |  |
| Net Investment in Capital Assets |  | 92,002.82 |  |  |
| Unrestricted |  | 230,508.81 |  |  |
| Total Net Position | \$ | 322,511.63 | \$ | - |

## CITY OF SALEM SCHOOL DISTRICT

Proprietary Funds
Statement of Revenues, Expenses, and Changes in Fund Net Position For the Fiscal Year Ended June 30, 2015

|  | Business-type <br> Activities - <br> Enterprise Fund | Governmental <br> Activities |
| :--- | ---: | :--- |
|  |  |  |

## CITY OF SALEM SCHOOL DISTRICT

Proprietary Funds
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2015

## CASH FLOWS FROM OPERATING ACTIVITIES:

Receipts from Customers
Payments for Purchased Services
Payments to Suppliers
Net Cash Provided by (Used for) Operating Activities
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:

State Sources
10,949.65
Federal Sources

Net Cash Provided by (Used for) Noncapital Financing Activities
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:

Purchases of Capital Assets
Net Cash Provided by (Used for) Capital and Related Financing Activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Interest and Investment Revenue
Net Cash Provided by (Used for) Investing Activities
Net Increase (Decrease) in Cash and Cash Equivalents

Cash and Cash Equivalents -- July 1
Cash and Cash Equivalents -- June 30
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:

Operating Income (Loss)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:
Food Distribution Program
45,583.39
Depreciation and Net Amortization
(Increase) Decrease in Accounts Receivable, Net
(Increase) Decrease in Inventories
Increase (Decrease) in Accounts Payable
Increase (Decrease) in Interfund Payable
Increase (Decrease) in Unearned Revenue

Total Adjustments
Net Cash Provided by (Used for) Operating Activities
885,274.29

| Business-type Activities Enterprise Fund | Governmental Activities |
| :---: | :---: |
| Food Service | Internal Service Fund |


| $\$$ | $200,023.21$ |
| :--- | :---: | :--- | :---: |
|  | $(432,328.52)$ |
|  | (571,446.94) |

$(803,752.25)$ \$ $11,065.05$
$\qquad$


| $\$ \quad(878,164.14)$ |
| :--- | :--- |


| 45,583.39 |  |  |  |
| :---: | :---: | :---: | :---: |
| 16,280.90 |  |  |  |
|  | $(1,942.18)$ |  | (103,067.64) |
|  | $(1,639.91)$ |  |  |
|  | 14,692.97 |  | 50,132.99 |
|  |  |  | 52,934.65 |
| 1,436.72 |  |  |  |
| 74,411.89 |  |  |  |
| \$ | (803,752.25) | \$ | - |

## CITY OF SALEM SCHOOL DISTRICT

Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2015

|  | Trust Funds |  |  |  | Agency Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scholarship Trust |  | Uniform Trust |  | Student Activity |  | Payroll |  |
| Cash and Cash Equivalents | \$ | 21,945.28 | \$ | 267.75 | \$ | 86,658.71 | \$ | 25,186.42 |
| Interfund Accounts Receivable: Due from General Fund |  |  |  |  |  |  |  |  |
| Investments, at Fair Value: Certificates of Deposit |  | 18,587.41 |  |  |  |  |  |  |
| Total Assets |  | 40,532.69 |  | 267.75 | \$ | 86,658.71 | \$ | 43,884.81 |
| LIABILITIES: |  |  |  |  |  |  |  |  |
| Payable to Student Groups |  |  |  |  | \$ | 86,658.71 |  |  |
| Payroll Deductions and Withholdings |  |  |  |  |  |  | \$ | 43,884.81 |
| Total Liabilities |  | - |  | - | \$ | 86,658.71 | \$ | 43,884.81 |
| NET POSITION: |  |  |  |  |  |  |  |  |
| Held in Trust for Scholarships |  | 40,532.69 |  |  |  |  |  |  |
| Held in Trust for Uniforms |  |  |  | 267.75 |  |  |  |  |
| Total Net Position | \$ | 40,532.69 | \$ | 267.75 |  |  |  |  |

## CITY OF SALEM SCHOOL DISTRICT

## Fiduciary Funds

Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2015
$\left.\begin{array}{lll}\hline & \begin{array}{c}\text { Scholarship } \\ \text { Trust }\end{array} & \begin{array}{c}\text { Uniform } \\ \text { Trust }\end{array} \\ \text { ADDITIONS: } \\ \text { Contributions: } \\ \text { Other }\end{array}\right)$

# CITY OF SALEM SCHOOL DISTRICT 

Notes to Financial Statements
For the Fiscal Year Ended June 30, 2015

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Salem School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

## Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Salem, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades K through 12 at its three schools. The School District has an approximate enrollment at June 30, 2015 of 1,179 .

Beginning with the fiscal year July 1, 2004, the school district was approved as an "Abbott District" as defined in 18A:7F-3, which is a district classified as a special needs district under the "Quality Education Act of 1990, "P.L. 1990, c. 52(C.18A:7D-1 et. Al.) or in the appendix to Raymond Abbott, et. Al. v. Fred G. Burke, et. al. decided by the New Jersey Supreme Court on June 5, 1990 (119 N.J. 287, 394).

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

## Component Units

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, The Financial Reporting Entity, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, and GASB Statement No. 61, The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic, but not the only, criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Component Units (Cont'd)

Based upon the application of these criteria, the School District has no component units, and is not a component unit of another governmental agency.

## Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Internal service funds are aggregated and presented in a single column on the face of the proprietary fund statements Fiduciary funds are reported by fund type.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Salem County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20\%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:
General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for internal service funds include purchased professional and technical services, other purchased services and miscellaneous expenses. All items not meeting this definition are reported as non-operating revenues and expenses.

The School District reports the following major proprietary funds:
Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

Additionally, the School District reports the following fund types:
Internal Service Fund - This fund is used to account for the financing of goods and services provided by one department to another on a cost reimbursement basis. The School District maintains one internal service fund for the Education Foundation Program.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:
Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

Scholarship Trust Fund - Revenues consist of donations, investment gains and losses and interest and dividend income. Expenditures represent scholarships for students which are awarded in accordance with the trust requirements.

Uniform Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent uniforms purchased for students who cannot afford them.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2, and Exhibit I-3 includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

## Cash, Cash Equivalents and Investments

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.
N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

## Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, firstout method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

## Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2015.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (non-allocation method). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

## Short-Term Interfund Receivables / Payables

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

## Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at fair market value at the time received.

The School District's capitalization threshold is $\$ 2,000.00$. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

## Description <br> Land Improvements Buildings and Improvements <br> Equipment

## Estimated Lives

10-20 Years
10-50 Years
5-20 Years

The School District does not possess any infrastructure assets.

## Deferred Outflows and Deferred Inflows of Resources

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Deferred Outflows and Deferred Inflows of Resources (Cont'd)

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

Defined Benefit Pension Plans - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

## Tuition Payable

Tuition charges for the fiscal years ended June 30, 2015 and 2014 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

## Compensated Absences

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Bond Discounts / Premiums

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

## Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

## Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after nonoperating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## Impact of Recently Issued Accounting Principles

## Recently Issued and Adopted Accounting Pronouncements

For the fiscal year ended June 30, 2015, the School District adopted GASB 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27, and GASB 71, Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68. As a result of adopting such Statements, the School District was required to measure and recognize liabilities, deferred outflows of resources, deferred inflows of resources, and expense/expenditures related to their defined benefit pensions. The cumulative effect of adopting GASB Statements No. 68 and No. 71 totaled $\$ 6,678,850.00$, and was recognized as a restatement of the School District's June 30, 2014 net position on the statement of activities (see note 22).

## Recently Issued Accounting Pronouncements

The GASB has issued the following Statements which will become effective in future fiscal years as shown below:

Statement No. 72, Fair Value Measurement and Application. This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The Statement will become effective for the School District in fiscal year 2016. Management has not yet determined the impact of this Statement on the financial statements.

Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. The objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. The Statement will become effective for the School District in fiscal year 2016. Management does not expect this Statement will have an impact on the financial statements.

Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. The objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the financial statements.

Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. The Statement will become effective for the School District in fiscal year 2018. Management has not yet determined the impact of this Statement on the financial statements.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Impact of Recently Issued Accounting Principles (Cont'd)

## Recently Issued Accounting Pronouncements (Cont'd)

Statement No. 76, The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments. The objective of this Statement is to identify, in the context of the current governmental financial reporting environment, the hierarchy of generally accepted accounting principles (GAAP). The "GAAP hierarchy" consists of the sources of accounting principles used to prepare financial statements of state and local governmental entities in conformity with GAAP and the framework for selecting those principles. This Statement reduces the GAAP hierarchy to two categories of authoritative GAAP and addresses the use of authoritative and nonauthoritative literature in the event that the accounting treatment for a transaction or other event is not specified within a source of authoritative GAAP. The Statement will become effective for the School District in fiscal year 2016. Management does not expect this Statement will have an impact on the financial statements.

Statement No. 77, Tax Abatement Disclosures. This Statement requires governments that enter into tax abatement agreements to disclose certain information about the agreements. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the notes to the financial statements.

## Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first $\$ 250,000.00$ of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are shown as uninsured and uncollateralized.

As of June 30, 2015, the School District's bank balances of $\$ 2,318,063.73$ were completely insured.

## Note 3: INVESTMENTS

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. These permissible investments generally include bonds or other obligations of the United States of America or obligations guaranteed by the United States of America, government money market mutual funds, any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, bonds or other obligations of the School District or other obligations of the local unit or units within which the School District is located, bonds or other obligations approved by the Division of Investment in the Department of Treasury for investment by school districts, local government investment pools, deposits with the State of New Jersey Cash Management Fund, and agreements for the purchase of fully collateralized securities with certain provisions. The School District has no investment policy that would further limit its investment choices.

## Note 3: INVESTMENTS (CONT'D)

Custodial Credit Risk Related to Investments - For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the School District will not be able to recover the value of its investments or collateral securities that are in possession of an outside party if the counterparty to the transactions fails. Other than the rules and regulations promulgated by N.J.S.A. 18A:20-37, the School District has no investment policy to limit its exposure to custodial credit risk. As of June 30, 2015, the School District's investments were exposed to custodial credit risk as follows:

Insured or registered or securitied held by the School District or its agent in the School District's name

As of June 30, 2015, the School District had the following investments:

| Investment | Maturities |  | Fair Value |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Certificate of Deposit | $03 / 04 / 16$ |  | $\$$ | $6,965.19$ |
| Certificate of Deposit | $10 / 25 / 15$ |  | $1,125.24$ |  |
| Certificate of Deposit | $08 / 20 / 15$ |  | $2,265.02$ |  |
| Certificate of Deposit | $08 / 20 / 15$ |  | $8,231.96$ |  |
|  |  | $\$$ | $18,587.41$ |  |
| Total Investments |  | $\$$ |  |  |

Interest Rate Risk - Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Other than the rules and regulations promulgated by N.J.S.A. 18A:20-37, the School District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk - Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. As stated in note 1, investments are purchased in accordance with N.J.S.A. 18A:20-37. Other than the rules and regulations promulgated by N.J.S.A. 18A:20-37, the School District has no investment policy that would further limit its exposure to credit risk.

Concentration of Credit Risk - Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. Other than the rules and regulations promulgated by N.J.S.A. 18A:20-37, the School District's investment policies place no limit on the amount the School District may invest in any one issuer. All of the School District's investments are in Certificates of Deposit. These investments are reported in the School District's Scholarship Trust.

## Note 4: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District by inclusion of $\$ 1,000.00$ during the fiscal year ending 2001 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

## Note 4: CAPITAL RESERVE ACCOUNT (CONT'D)

The activity of the capital reserve for the July 1, 2014 to June 30, 2015 fiscal year is as follows:

| Ending Balance June 30, 2014 | $\$ 201,001.00$ |
| :--- | ---: | ---: |
| Increased by: |  |
| $\quad$ Interest Earnings |  |
|  |  |
| Ending Balance June 30, 2015 | $\$ \quad 202.00$ |

The June 30, 2015 LRFP balance of local support costs of uncompleted projects at June 30, 2015 exceeds $\$ 201,503.00$.

## Note 5: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2015 consisted of accounts (fees for services) and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

|  | Governmental Funds |  |  | Proprietary Funds |  |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | General Fund | Special <br> Revenue Fund | Total Governmental Activities | Food Service Fund |  | Internal <br> Service <br> Fund |  | Total Businesse Activities |  |  |
| Federal Awards |  | \$ 140,032.88 | \$ 140,032.88 | \$ 57,154.95 |  |  | \$ | 57,154.95 | \$ | 197,187.83 |
| State Awards | \$ 204,225.00 |  | 204,225.00 | 647.41 |  |  |  | 647.41 |  | 204,872.41 |
| Tax Levy | 398,719.96 |  | 398,719.96 |  |  |  |  |  |  | 398,719.96 |
| Other | 400.00 |  | 400.00 | 21,589.53 | \$ | 103,067.64 |  | 124,657.17 |  | 125,057.17 |
|  | \$ 603,344.96 | \$ 140,032.88 | \$ 743,377.84 | \$79,391.89 | \$ | 103,067.64 | \$ | 182,459.53 | \$ | 925,837.37 |

## Note 6: INVENTORY

Inventory recorded at June 30, 2015 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

| Food | $\$$ | $12,333.22$ <br> $2,656.63$ |
| :--- | :---: | ---: |
| Supplies | $\$$ | $14,989.85$ |

## Note 7: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2015 is as follows:

|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2014 \\ \hline \end{gathered}$ |  | Additions |  | Transfers |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2015 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |
| Capital Assets, not being Depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 563,650.00 |  |  |  |  | \$ | 563,650.00 |
| Construction in Progress |  |  | \$ | 1,303,291.10 | \$ | $(1,287,280.00)$ |  | 16,011.10 |
| Total Capital Assets, not being Depreciated |  | 563,650.00 |  | 1,303,291.10 |  | $(1,287,280.00)$ |  | 579,661.10 |
| Capital Assets, being Depreciated: |  |  |  |  |  |  |  |  |
| Land Improvements |  | 602,137.15 |  |  |  |  |  | 602,137.15 |
| Building and Improvements |  | 17,350,737.91 |  | 7,203.42 |  | 1,287,280.00 |  | 18,645,221.33 |
| Equipment |  | 1,795,485.53 |  | 20,020.56 |  |  |  | 1,815,506.09 |
| Total Capital Assets, being Depreciated |  | 19,748,360.59 |  | 27,223.98 |  | 1,287,280.00 |  | 21,062,864.57 |
| Less Accumulated Depreciation for: |  |  |  |  |  |  |  |  |
| Land Improvements |  | $(425,216.86)$ |  | (14,679.97) |  |  |  | $(439,896.83)$ |
| Building and Improvements |  | $(8,526,520.39)$ |  | (674,952.84) |  |  |  | (9,201,473.23) |
| Equipment |  | $(1,142,349.61)$ |  | $(133,669.69)$ |  |  |  | $(1,276,019.30)$ |
| Total Accumulated Depreciation |  | $(10,094,086.86)$ |  | $(823,302.50)$ |  | - |  | $(10,917,389.36)$ |
| Total Capital Assets, being Depreciated, Net |  | 9,654,273.73 |  | (796,078.52) |  | 1,287,280.00 |  | 10,145,475.21 |
| Governmental Activities |  |  |  |  |  |  |  |  |
| Capital Assets, Net | \$ | 10,217,923.73 | \$ | 507,212.58 | \$ | - | \$ | 10,725,136.31 |

## Business-Type Activities:

Equipment
Less Accumulated Depreciation
Business-Type Activities Capital
Assets, Net

| $\$$ | $253,753.60$ <br> $(145,469.88)$$\$$ | $(16,280.90)$ |  | $\$$ | $253,753.60$ <br> $(161,750.78)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| $\$$ | $108,283.72$ | $\$$ | $(16,280.90) \$$ | - | $\$$ | $92,002.82$ |

Depreciation expense was charged to functions / programs of the School District as follows:
Governmental Activities:

| Instruction | $\$$ | $12,031.44$ |
| :--- | ---: | ---: |
| Administrative Support |  | $13,115.13$ |
| General/Non-Allocated |  | $769,394.01$ |
| Operations/Maintenance |  | $28,761.92$ |
|  |  |  |
| Total Depreciation Expense - Governmental Activities | $\$$ | $823,302.50$ |
| Business-Type Activities: |  |  |
| Food Service | $\$$ | $16,280.90$ |
| Total Depreciation Expense - Business-Type Activities | $\$$ | $16,280.90$ |

## Note 8: SHORT-TERM OBLIGATIONS

State School Aid Anticipation Note - N.J.S.A. 18A:22-44.2 states that if a board of education of a school district is notified by the Commissioner of Education that one or more June State school aid payments will not be made until the following school budget year, and the district demonstrates through a written application to the Commissioner the need to borrow and the Commissioner approves that application, the board may borrow on or before June 30 of the current school budget year, but not earlier than June 8 of the current school budget year, a sum not exceeding the amount of the delayed State school aid payments, and may execute and deliver promissory notes therefor through private sale or delivery thereof. In accordance with this statute, on June 22, 2015, the School District issued a State School Aid Anticipation Note in the amount of \$700,861.00, at an annual interest rate of $3.00 \%$, maturing on July 9, 2015. The State of New Jersey shall pay, on behalf of the School District, the required interest due on the note.

The following represents short-term debt activity for the fiscal year ended June 30, 2015:

| Description | Balance |  | Issued |  | Redeemed |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2015 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State School Aid |  |  |  |  |  |  |  |  |
| Anticipation Note | \$ | 515,134.00 | \$ | 700,861.00 | \$ | 515,134.00 | \$ | 700,861.00 |

Line of Credit - The School District entered into an agreement on May 7, 2003 with Sun National Bank for a $\$ 1,000,000$ line of credit. The purpose of the line of credit is to provide cash in the event a state aid payment is not made until the following school budget year. The line of credit was renewed on May 31, 2015 in the amount of $\$ 1,000,000$ and matures May 31,2016 . The interest rate charged for amounts advanced is $3.00 \%$. The School District did not borrow against the line of credit for the fiscal year ended June 30, 2015.

## Note 9: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2015, the following changes occurred in long-term obligations for governmental activities:

|  | Balance July 1, 2014 |  | Additions |  | Deductions |  | Balance June 30, 2015 |  | Due within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |
| Bonds Payable: |  |  |  |  |  |  |  |  |  |  |
| General Obligation Bonds | \$ | 2,425,000.00 |  |  | \$ | $(230,000.00)$ | \$ | 2,195,000.00 | \$ | 235,000.00 |
| Add Amounts: |  |  |  |  |  |  |  |  |  |  |
| Bond Premium |  | 35,302.40 |  |  |  | $(6,509.14)$ |  | 28,793.26 |  |  |
| Total Bonds Payable |  | 2,460,302.40 |  | - |  | $(236,509.14)$ |  | 2,223,793.26 |  | 235,000.00 |
| Other Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Net Pension Liability (note 11) |  | 6,678,850.00 | \$ | 394,852.00 |  |  |  | 7,073,702.00 |  |  |
| Compensated Absences |  | 785,976.69 |  | 46,193.14 |  | 85,102.82 |  | 747,067.01 |  | 10,958.08 |
| Total Other Liabilities |  | 7,464,826.69 |  | 441,045.14 |  | 85,102.82 |  | 7,820,769.01 |  | 10,958.08 |
| Governmental Activity Long-Term Liabilities | \$ | 9,925,129.09 | \$ | 441,045.14 | \$ | $(151,406.32)$ |  | 10,044,562.27 | \$ | 245,958.08 |

The bonds payable are generally liquidated by the debt service fund, while compensated absences, and net pension liability are liquidated by the general fund.

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

## Note 9: LONG-TERM LIABILITIES (CONT"D)

Bonds Payable (Cont'd) - On August 20, 2008, the School District issued \$3,670,000.00 general obligation refunding bonds, series 2008 at interest rates varying from 3.00\% to $4.50 \%$. Such refunding bonds were issued to advance refund all of the school districts bonds outstanding dated February 15, 1999. The 1999 bonds were originally issued to fund various construction and renovation projects. The final maturity of the refunding bonds is February 15, 2024. The refunding bonds will be paid from property taxes and state aid.

Principal and interest due on bonds outstanding is as follows:

| Fiscal Year <br> Ending June 30, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 | \$ | 235,000.00 | \$ | 95,343.76 | \$ | 330,343.76 |
| 2017 |  | 240,000.00 |  | 83,593.76 |  | 323,593.76 |
| 2018 |  | 245,000.00 |  | 73,993.76 |  | 318,993.76 |
| 2019 |  | 245,000.00 |  | 61,743.76 |  | 306,743.76 |
| 2020 |  | 250,000.00 |  | 51,943.76 |  | 301,943.76 |
| 2021-2024 |  | 980,000.00 |  | 106,006.26 |  | 1,086,006.26 |
|  |  | 2,195,000.00 | \$ | 472,625.06 | \$ | 2,667,625.06 |


| Due Within One Year | $(235,000.00)$ |
| :--- | ---: |
| Long - Term Portion | $\$ 1,960,000.00$ |

Bonds Authorized but not Issued - As of June 30, 2015, the School District had no authorizations to issue additional bonded debt.

Compensated Absences - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 16 for a description of the School District's policy.

Net Pension Liability - For details on the net pension liability, refer to note 11. The School District's annual required contribution to the Public Employees' Retirement System are budgeted and paid from the general fund on an annual basis.

## Note 10: OPERATING LEASES

At June 30, 2015, the School District had operating lease agreements in effect for digital copiers. The future minimum rental payments under operating lease agreements are as follows:

| Fiscal Year <br> Ending June 30, |  | Amount |
| :---: | :---: | ---: |
| 2016 | $\$$ | $64,347.48$ <br> 2017 |
|  |  | $10,724.58$ |

Rental payments under operating leases for the fiscal year ended June 30, 2015 were \$72,543.77.

## Note 11: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits. In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey<br>Division of Pensions and Benefits<br>P.O. Box 295<br>Trenton, New Jersey 08625-0295<br>http://www.state.nj.us/treasury/pensions

## General Information about the Pension Plans

## Plan Descriptions

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

Public Employees' Retirement System - The Public Employees' Retirement System is a costsharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. $43: 15 \mathrm{C}-1$ et.seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for a certain enrollment tier but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for certain enrollment tiers, but who earn salary of at least \$5,000.00 annually.

## Note 11: PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

## Vesting and Benefit Provisions

Teachers' Pension and Annuity Fund - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

## Tier Definition

1 Members enrolled before July 1, 2007
2 Members eligible for enrollment on or after July 1, 2007 and before November 2, 2008
3 Members eligible for enrollment on or after November 2, 2008 and on or before May 21, 2010
4 Members eligible for enrollment after May 21, 2010 and before June 28, 2011
5 Members eligible for enrollment on or after June 28, 2011
Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60$ th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after 8 to 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.
Service retirement benefits of $1 / 55$ th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60$ th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## Note 11: PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

## Vesting and Benefit Provisions (Cont'd)

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

## Contributions

Teachers' Pension and Annuity Fund - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5\% of annual compensation to $6.5 \%$ plus an additional 1\% phased-in over 7 years beginning in July 2012. The member contribution rate was $6.78 \%$ in State fiscal year 2014. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2014 and 2013, the State's pension contribution was less that the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These onbehalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, Accounting and Financial Reporting for Pensions.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2015 was $4.58 \%$ of the School District's covered-employee payroll, of which $0.00 \%$ of payroll was required from the School District and 100.00\% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2015 because of the $100.00 \%$ special funding situation with the State of New Jersey.

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years beginning in July 2012. The member contribution rate was 6.78\% in State fiscal year 2014. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from $8.5 \%$ of base salary to $10 \%$. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined rate which included the normal cost and unfunded accrued liability.

## Note 11:PENSION PLANS (CONT'D)

## General Information About the Pension Plans (Cont'd)

## Contributions (Cont'd)

Public Employees' Retirement System (Cont'd) - The School Districts' contractually required contribution rate for the fiscal year ended June 30, 2015 was 12.40\% of the School District's covered-employee payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the pension plan from the School District were $\$ 320,813.00$ for the fiscal year ended June 30, 2015. Employee contributions were $\$ 181,592.80$ for the fiscal year ended June 30, 2015.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute $5.5 \%$ of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period, 3\% of the employees' base salary, are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2015, employee contributions totaled \$0.00, and the School District recognized pension expense of $\$ 0.00$. There were no forfeitures during the fiscal year.

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Teachers' Pension and Annuity Fund - At June 30, 2015, the School District was not required to report a liability for its proportionate share of the net pension liability because of a $100 \%$ reduction for State of New Jersey pension support provided to the School District. The State's proportionate share of net pension liability, attributable to the School District is as follows:

School District's Proportionate Share of Net Pension Liability

State of New Jersey's Proportionate Share of Net Pension
Liability Associated with the School District
\$ -

56,769,558.00
\$ 56,769,558.00

The net pension liability was measured as of June 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2013. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2014. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2015, the School District proportion was 0.00\% due to the $100 \%$ special funding situation of the State of New Jersey. For the fiscal year ended June 30, 2015, the School District recognized $\$ 3,054,735.00$ in revenue and expense, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions.

## Note 11:PENSION PLANS (CONT'D)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System - At June 30, 2015, the School District reported a liability of $\$ 7,073,702.00$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2013. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2014. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2014, the School District's proportion was $.0377813500 \%$, which was an increase of $.002835479 \%$ from its proportion measured as of June 30, 2013.

For the fiscal year ended June 30, 2015, the School District recognized \$459,085.00, in the governmentwide financial statements, of pension expense for PERS.

At June 30, 2015, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflow of Resources |  | Deferred Inflow of Resources |
| :---: | :---: | :---: | :---: |
| Differences Between Expected and Actual Experience | \$ | \$ | - |
| Changes of Assumptions | 222,435.00 |  | - |
| Net Difference Between Projected and Actual Earnings on Pension Plan Investments | - |  | 421,544.00 |
| Changes in Proportion and Differences <br> Between School District Contributions and Proportionate Share of Contributions | 457,768.00 |  | - |
| School District Contributions Subsequent to the Measurement Date | 320,813.00 |  | - |
|  | \$ 1,001,016.00 | \$ | 421,544.00 |

## Note 11: PENSION PLANS (CONT'D)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - $\$ 320,813.00$ reported as deferred outflows of resources related to pensions will be included as a reduction of the net pension liability in the fiscal year ended June 30, 2016.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Fiscal Year <br> Ending June 30, |  |  |
| :--- | :---: | :---: |
|  |  | PERS |
| 2015 | $\$$ | $83,782.99$ |
| 2016 |  | $83,782.99$ |
| 2017 |  | $83,782.99$ |
| 2018 |  | $83,782.99$ |
| 2019 |  | $(53,113.20)$ |
| Thereafter |  |  |
|  |  |  |
|  |  |  |

## Actuarial Assumptions

The net pension liability was measured as of June 30, 2014, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2013. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2014. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|  | TPAF | PERS |
| :---: | :---: | :---: |
| Inflation | 2.50\% | 3.01\% |
| Salary Increases: |  |  |
| 2012-2021 | Varies Based on Experience | 2.15\% - 4.40\% Based on Age |
| Thereafter | Varies Based on Experience | 3.15\% - 5.40\% Based on Age |
| Investment Rate of Return | 7.90\% | 7.90\% |
| Mortality Rate Table | RP-2000 | RP-2000 |
| Period of Actuarial Experience |  |  |
| Study upon which Actuarial |  |  |
| Assumptions were Based | July 1, 2009 - June 30, 2012 | July 1, 2008 - June 30, 2011 |

For TPAF, mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements were based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Postretirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

## Note 11: PENSION PLANS (CONT'D)

## Actuarial Assumptions (Cont'd)

For PERS, mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA.

In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pension and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of returns for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2014 are summarized in the following table:

| Asset Class | TPAF |  | PERS |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Target Allocation | Long-Term Expected Real Rate of Return | Target Allocation | Long-Term Expected Real Rate of Return |
| Cash | 6.00\% | 0.50\% | 6.00\% | 0.80\% |
| Core Fixed Income | - | 2.19\% | - | - |
| Core Bonds | 1.00\% | 1.38\% | 1.00\% | 2.49\% |
| Short-Term Bonds | - | 1.00\% | - | - |
| Intermediate-Term Bonds | 11.20\% | 2.60\% | 11.20\% | 2.26\% |
| Long-Term Bonds | - | 3.23\% | - | - |
| Mortgages | 2.50\% | 2.84\% | 2.50\% | 2.17\% |
| High Yield Bonds | 5.50\% | 4.15\% | 5.50\% | 4.82\% |
| Non-US Fixed Income | - | 1.41\% | - | - |
| Inflation-Indexed Bonds | 2.50\% | 1.30\% | 2.50\% | 3.51\% |
| Broad US Equities | 25.90\% | 5.88\% | 25.90\% | 8.22\% |
| Large Cap US Equities | - | 5.62\% | - | - |
| Mid Cap US Equities | - | 6.39\% | - | - |
| Small Cap US Equities | - | 7.39\% | - | - |
| Developed Foreign Equities | 12.70\% | 6.05\% | 12.70\% | 8.12\% |
| Emerging Market Equities | 6.50\% | 8.90\% | 6.50\% | 9.91\% |
| Private Equity | 8.25\% | 9.15\% | 8.25\% | 13.02\% |
| Hedge Funds / Absolute Return | 12.25\% | 3.85\% | 12.25\% | 4.92\% |
| Real Estate (Property) | 3.20\% | 4.43\% | 3.20\% | 5.80\% |
| Real Estate (REITS) | - | 5.58\% | - | - |
| Commodities | 2.50\% | 3.60\% | 2.50\% | 5.35\% |
| Long Credit Bonds | - | 3.74\% | - | - |
|  | 100.00\% |  | 100.00\% |  |

## Note 11: PENSION PLANS (CONT'D)

## Actuarial Assumptions (Cont'd)

Discount Rate - The discount rate used to measure the total pension liability was $4.68 \%$ and $4.95 \%$ for TPAF as of June 30, 2014 and 2013, respectively, and $5.39 \%$ and $5.55 \%$ for PERS as of June 30, 2014 and 2013, respectively. For TPAF and PERS, these single blended discount rates were based on the long-term expected rate of return on pension plan investments of $7.9 \%$, and a municipal bond rate of $4.29 \%$ and $4.63 \%$ as of June 30, 2014 and 2013, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of $A A /$ Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027 for TPAF and 2033 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2027 for TPAF and 2033 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Teachers' Pension and Annuity Fund (TPAF) - As indicated above, TPAF has a special funding situation where the State pays $100 \%$ of the School District's annual required contribution. As such, the net pension liability as of June 30, 2014 attributable to the School District is $\$ 0$ and the State's net pension liability attributable to the School District using a discount rate of $4.68 \%$, as well as using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used is as follows:

|  | TPAF |  |  |
| :---: | :---: | :---: | :---: |
|  | $1 \%$ Decrease $(3.68 \%)$ | Current Discount Rate (4.68\%) | $\begin{gathered} 1 \% \\ \text { Increase } \\ (5.68 \%) \end{gathered}$ |
| School District's Proportionate Share of the Net Pension Liability | \$ | \$ | \$ |
| State's Proportionate Share of Net Pension Liability | 68,278,865.95 | 56,769,558.00 | 47,196,824.53 |
|  | \$68,278,865.95 | \$56,769,558.00 | \$47,196,824.53 |

## Note 11: PENSION PLANS (CONT'D)

Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Cont'd)

Public Employees' Retirement System (PERS) - The following presents the School District's proportionate share of the net pension liability at June 30, 2014 calculated using a discount rate of $5.39 \%$ for PERS, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used:

|  | PERS |  |  |
| :---: | :---: | :---: | :---: |
|  | 1\% <br> Decrease (4.39\%) | Current Discount Rate (5.39\%) | $\begin{gathered} 1 \% \\ \text { Increase } \\ (6.39 \%) \end{gathered}$ |
| School District's Proportionate Share of the Net Pension Liability | \$8,898,958.03 | \$7,073,702.00 | \$5,540,951.53 |

## Pension Plan Fiduciary Net Position

Detailed information about each pension plan's fiduciary net position is available in the separately issued New Jersey Division of Pension and Benefits financial report. Information on where to obtain the report is indicated at the beginning of this note.

## Note 12: STATE POST-RETIREMENT MEDICAL BENEFITS

P.L. 1987, c. 384 of P.L. 1990, c. 6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2014, there were 103,432 retirees receiving postemployment medical benefits, and the State contributed $\$ 1.04$ billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of postretirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid $\$ 165.8$ million toward Chapter 126 benefits for 18,122 eligible retired members in fiscal year 2014.

## Note 13: ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2015, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs and post-retirement medical costs were $\$ 575,962.00$ and $\$ 914,340.00$, respectively.

## Note 14: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The School District maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Contributory Method". Under this plan, the School District is required to remit the entire amount of employee and employer unemployment compensation taxes directly to the State of New Jersey on a quarterly basis. Any unemployment benefits regarding former employees would be paid by the State of New Jersey, who retains the risk of loss.

## Note 15: DEFERRED COMPENSATION

The School District offers its employees a choice of six deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrators are as follows:

Lincoln Investments<br>MetLife<br>Midland National GWN<br>LSW<br>AXA

## Note 16: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), Accounting for Compensated Absences. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to three personal days each year. Unused personal days are transferred as sick days in the subsequent year. Vacation days not used during the year may be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current year's budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2015, the liability for compensated absences reported on the government-wide statement of net position was $\$ 747,067.01$. At June 30, 2015 there were no compensated absences in proprietary fund types.

## Note 17:INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2015 is as follows:

| Fund | Interfunds Receivable |  | Interfunds Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General | \$ | 223,856.93 | \$ | 18,698.39 |
| Special Revenue |  |  |  | 170,921.89 |
| Capital Projects |  |  |  | 0.39 |
| Proprietary |  |  |  | 52,934.65 |
| Fiduciary |  | 18,698.39 |  |  |
|  | \$ | 242,555.32 | \$ | 242,555.32 |

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2016, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

Interfund Transfers:


The School District transferred $\$ 7,337.00$ from the General Fund to the Special Revenue Fund for Local Share of Preschool Education program.

## Note 18: CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

Litigation - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

## Note 19:CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

## Note 20: DEFICIT FUND BALANCES

The School District has a deficit fund balance of \$995,214.93 in the general fund and \$219,618.00 in the special revenue fund, as of June 30, 2015 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payment as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current school budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the district is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of $\$ 1,214,832.93$ is less than the June state aid payments.

## Note 21:FUND BALANCES

## RESTRICTED

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

## General Fund -

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2015 is $\$ 289,190.11$. Additionally, $\$ 360,550.90$ of excess fund balance generated during 2013-2014 has been restricted and designated for utilization in the 2015-2016 budget.

For Capital Reserve Account - As of June 30, 2015, the balance in the capital reserve account is $\$ 201,503.00$. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

Debt Service Fund - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. As a result, the School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2016 \$1.50 of debt service fund balance at June 30, 2015.

## Note 21: FUND BALANCES (CONT'D)

## ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

## General Fund -

For Subsequent Year's Expenditures - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2016 \$811,004.10 of general fund balance at June 30, 2015.

The School District has appropriated and included as anticipated revenue for the fiscal year ending June 30, $2016 \$ 68,730.69$ of general fund balance at June 30, 2015, resulting from the Special Education Medicaid Initiative (SEMI) reimbursement received during the current fiscal year for reimbursement of previous fiscal year expenditures.

Other Purposes - As of June 30, 2015, the School District had \$430,829.96 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

## UNASSIGNED

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund - As of June 30, 2015, the fund balance of the general fund was a deficit of $\$ 995,214.93$, thus resulting in the fund balance classification of unassigned. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 20, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of $\$ 995,214.93$ is less than the last state aid payment.

Special Revenue Fund - As of June 30, 2015, the fund balance of the special revenue fund was a deficit of $\$ 219,618.00$ thus resulting in the fund balance classification of unassigned. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 20, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of \$219,618.00 is less than the last state aid payment.

## Note 22: RESTATEMENT OF NET POSITION

As indicated in note 1 to the financial statements, the School District adopted GASB Statement 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27, and GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68, for the fiscal year ended June 30, 2015. As a result of implementing these two Statements, a restatement of unrestricted net position on the governmentwide statement of activities was required to record the School District's proportionate share of its net pension liability. The cumulative effect on the financial statements as reported for June 30, 2014 is as follows:

|  | Net Position As Previously Reported June 30, 2014 | GASB 68 Implementation |  |  | Net Position <br> As Restated <br> June 30, 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Net Pension <br> Liability (1) | Deferred <br> Outflows (2) | Accounts <br> Payable (3) |  |
| Governmental Activities: |  |  |  |  |  |
| Net Investment in Capital Assets | \$ 7,792,923.73 | \$ | \$ | \$ | \$ 7,792,923.73 |
| Reserve for: |  |  |  |  |  |
| Debt Service (Deficit) | $(75,368.14)$ |  |  |  | $(75,368.14)$ |
| Other Purposes | 868,078.45 |  |  |  | 868,078.45 |
| Unrestricted (Deficit) | $(839,958.48)$ | $(6,678,850.00)$ | 311,464.00 | $(311,464.00)$ | $(7,518,808.48)$ |
| Total Net Position | \$ 7,745,675.56 | \$ (6,678,850.00) | \$ 311,464.00 | \$ (311, 464.00) | \$ 1,066,825.56 |

(1) Represents the District's proportionate share of the Public Employees' Retirement System (PERS) June 30, 2013 Net Pension Liability.
(2) Represents the District's beginning deferred outflow of resources for contributions subsequent to the measurement date, paid on April 1, 2015.
(3) Represents the District's accounts payable for contributions subsequent to the measurement date, paid on April 1, 2015. The State of New Jersey Division of Pension and Benefits has an accounts accounts receivable recorded in the PERS Plan Audit.

## REQUIRED SUPPLEMENTARY INFORMATION PART II

## BUDGETARY COMPARISON SCHEDULES

|  |  | Original Budget |  | $\begin{gathered}\text { Budget } \\ \text { Amendments }\end{gathered}$ |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Capital Reserve for Local Share less Excess Costs |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes - Local Tax Levy | \$ | 2,392,321.00 | \$ | - | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | - |
| Tuition from Other LEA's Within State |  | 1,376,966.00 |  | - |  | 1,376,966.00 |  | 1,591,578.52 |  | 214,612.52 |
| Interest Earned on Capital Reserve Funds |  | 1.00 |  | - |  | 1.00 |  | 1.00 |  |  |
| Miscellaneous |  | 5,499.00 |  | - |  | 5,499.00 |  | 17,524.12 |  | 12,025.12 |
| Total - Local Sources |  | 3,774,787.00 |  | - |  | 3,774,787.00 |  | 4,001,424.64 |  | 226,637.64 |
| State Sources: |  |  |  |  |  |  |  |  |  |  |
| PARCC Readiness Aid |  | 9,640.00 |  |  |  | 9,640.00 |  | 9,640.00 |  | - |
| Per Pupil Growth Aid |  | 9,640.00 |  | - |  | 9,640.00 |  | 9,640.00 |  | - |
| School Choice Aid |  | 11,224.00 |  | - |  | 11,224.00 |  | 11,224.00 |  | - |
| Extraordinary Aid |  | 79,330.00 |  | - |  | 79,330.00 |  | 205,919.00 |  | 126,589.00 |
| Categorical Special Education Aid |  | 538,956.00 |  | - |  | 538,956.00 |  | 538,956.00 |  | - |
| Equalization Aid |  | 13,079,730.00 |  | - |  | 13,079,730.00 |  | 13,079,730.00 |  | - |
| Categorical Security Aid |  | 404,168.00 |  | - |  | 404,168.00 |  | 404,168.00 |  | - |
| Adjustment Aid |  | 2,171,621.00 |  | - |  | 2,171,621.00 |  | 2,171,621.00 |  | - |
| Categorical Transportation Aid |  | 159,661.00 |  | - |  | 159,661.00 |  | 159,661.00 |  | - |
| TPAF Post Retirement Medical (On-Behalf - Non-Budgeted) |  | - |  | - |  | - |  | 914,340.00 |  | 914,340.00 |
| Teacher's Pension \& Annuity Fund (On-Behalf - Non-Budgeted) |  | - |  | - |  | - |  | 575,962.00 |  | 575,962.00 |
| Reimbursed TPAF Social Security (Non-Budgeted) |  | - |  | - |  | - |  | 734,527.07 |  | 734,527.07 |
| Total State Sources |  | 16,463,970.00 |  | - |  | 16,463,970.00 |  | 18,815,388.07 |  | 2,351,418.07 |
| Federal Sources: |  |  |  |  |  |  |  |  |  |  |
| Impact Aid |  | 20,000.00 |  | - |  | 20,000.00 |  | 27,611.90 |  | 7,611.90 |
| Medicaid Reimbursement |  | 47,048.00 |  | - |  | 47,048.00 |  | 77,997.51 |  | 30,949.51 |
| ARRA - Medicaid Reimbursement |  | - |  | - |  | - |  | 68,730.69 |  | 68,730.69 |
| Total - Federal Sources |  | 67,048.00 |  | - |  | 67,048.00 |  | 174,340.10 |  | 107,292.10 |
| Total Revenues |  | 20,305,805.00 |  | - |  | 20,305,805.00 |  | 22,991,152.81 |  | 2,685,347.81 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Current Expense: |  |  |  |  |  |  |  |  |  |  |
| Regular Programs - Instruction |  |  |  |  |  |  |  |  |  |  |
| Kindergarten - Salaries of Teachers |  | 344,648.00 |  | 998.60 |  | 345,646.60 |  | 343,264.26 |  | 2,382.34 |
| Grades 1-5-Salaries of Teachers |  | 1,742,163.00 |  | $(72,111.38)$ |  | 1,670,051.62 |  | 1,664,430.75 |  | 5,620.87 |
| Grades 6-8-Salaries of Teachers |  | 927,899.00 |  | 71,038.10 |  | 998,937.10 |  | 994,158.12 |  | 4,778.98 |
| Grades 9-12-Salaries of Teachers |  | 2,030,881.00 |  | $(1,514.62)$ |  | 2,029,366.38 |  | 2,016,810.07 |  | 12,556.31 |
| Regular Programs - Home Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 6,000.00 |  | 5,984.25 |  | 11,984.25 |  | 11,984.25 |  | - |
| Purchased Professional-Educational Services |  | 14,500.00 |  | 18,087.20 |  | 32,587.20 |  | 29,276.20 |  | 3,311.00 |
| Other Purchased Services (400-500 series) |  | 250.00 |  | - |  | 250.00 |  | - |  | 250.00 |
| Regular Programs - Undistributed Instruction |  |  |  |  |  |  |  |  |  |  |
| Other Salaries for Instruction |  | 150,678.00 |  | 5,182.17 |  | 155,860.17 |  | 141,245.31 |  | 14,614.86 |
| Purchased Professional-Educational Services |  | 32,760.00 |  | (24,728.43) |  | 8,031.57 |  | 4,255.00 |  | 3,776.57 |
| Purchased Technical Services |  | 88,500.00 |  | $(7,276.38)$ |  | 81,223.62 |  | 79,606.43 |  | 1,617.19 |
| Other Purchased Services (400-500 series) |  | 54,400.00 |  | $(8,573.50)$ |  | 45,826.50 |  | 40,179.84 |  | 5,646.66 |
| General Supplies |  | 174,887.78 |  | 91,117.25 |  | 266,005.03 |  | 218,729.93 |  | 47,275.10 |
| Textbooks |  | 12,134.03 |  | 30,451.28 |  | 42,585.31 |  | 20,390.79 |  | 22,194.52 |
| Other Objects |  | 8,050.00 |  | 9,537.23 |  | 17,587.23 |  | 17,587.23 |  | - |
| TOTAL REGULAR PROGRAMS - INSTRUCTION |  | 5,587,750.81 |  | 118,191.77 |  | 5,705,942.58 |  | 5,581,918.18 |  | 124,024.40 |
|  |  |  |  |  |  |  |  |  |  | (Continued) |


|  |  | Original Budget |  | $\begin{array}{c}\text { Budget } \\ \text { Amendments }\end{array}$ |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPECIAL EDUCATION - INSTRUCTIONMultiple Disabilities: |  |  |  |  |  |  |  |  |  |  |
| Multiple Disabilities: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 442,355.00 | \$ | 102,770.40 | \$ | 545,125.40 | \$ | 540,287.90 | \$ | 4,837.50 |
| Other Salaries for Instruction |  | 171,943.00 |  | $(52,163.03)$ |  | 119,779.97 |  | 105,885.73 |  | 13,894.24 |
| Purchased Technical Services |  | 512.00 |  | - |  | 512.00 |  | - |  | 512.00 |
| Other Purchased Services (400-500 series) |  | 3,500.00 |  | - |  | 3,500.00 |  | 1,500.00 |  | 2,000.00 |
| General Supplies |  | 8,250.00 |  | $(1,610.15)$ |  | 6,639.85 |  | 4,801.79 |  | 1,838.06 |
| Textbooks |  | 1,000.00 |  | - |  | 1,000.00 |  | - |  | 1,000.00 |
| Other Objects |  | 2,590.00 |  | 62.40 |  | 2,652.40 |  | 727.40 |  | 1,925.00 |
| Total Multiple Disabilities |  | 630,150.00 |  | 49,059.62 |  | 679,209.62 |  | 653,202.82 |  | 26,006.80 |
| Resource Room/Resource Center: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 906,810.00 |  | (221,572.49) |  | 685,237.51 |  | 676,415.59 |  | 8,821.92 |
| Purchased Professional - Educational Services |  | 1,000.00 |  | (65.00) |  | 935.00 |  | - |  | 935.00 |
| General Supplies |  | 4,650.00 |  | 2,396.59 |  | 7,046.59 |  | 3,862.40 |  | 3,184.19 |
| Textbooks |  | 1,000.00 |  | (130.00) |  | 870.00 |  | - |  | 870.00 |
| Other Objects |  | - |  | 130.00 |  | 130.00 |  | 130.00 |  | - |
| Total Resource Room/Resource Center |  | 913,460.00 |  | (219,240.90) |  | 694,219.10 |  | 680,407.99 |  | 13,811.11 |
| Preschool Disabilities - Full-Time: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 69,334.00 |  | - |  | 69,334.00 |  | 66,442.00 |  | 2,892.00 |
| Other Salaries for Instruction |  | 16,473.00 |  | (757.20) |  | 15,715.80 |  | 14,586.85 |  | 1,128.95 |
| Supplies \& Materials |  | 1,000.00 |  | 701.66 |  | 1,701.66 |  | 1,701.66 |  | - |
| Other Objects |  | - |  | 57.60 |  | 57.60 |  | 57.60 |  | - |
| Total Preschool Disabilities - Full-Time |  | 86,807.00 |  | 2.06 |  | 86,809.06 |  | 82,788.11 |  | 4,020.95 |
| Special Education - Home Instruction |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 11,000.00 |  | 9,263.75 |  | 20,263.75 |  | 20,263.75 |  | - |
| Purchased Professional - Educational Services |  | 23,500.00 |  | $(3,403.62)$ |  | 20,096.38 |  | 19,466.38 |  | 630.00 |
| Total Special Education - Home Instruction |  | 34,500.00 |  | 5,860.13 |  | 40,360.13 |  | 39,730.13 |  | 630.00 |
| TOTAL SPECIAL EDUCATION - INSTRUCTION |  | 1,664,917.00 |  | (164,319.09) |  | 1,500,597.91 |  | 1,456,129.05 |  | 44,468.86 |
| Basic Skills/Remedial - Instruction |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 44,276.00 |  | (31,072.34) |  | 13,203.66 |  | - |  | 13,203.66 |
| Total Basic Skills/Remedial - Instruction |  | 44,276.00 |  | (31,072.34) |  | 13,203.66 |  | - |  | 13,203.66 |
| Vocational Programs - Local - Instruction |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 289,471.00 |  | $(6,284.00)$ |  | 283,187.00 |  | 283,187.00 |  | - |
| Purchase Prof/Educ Services |  | 30,000.00 |  | (30,000.00) |  | - |  | - |  | - |
| Other Purchased Services (400-500 series) |  | 4,000.00 |  | ( $1,455.78$ ) |  | 2,544.22 |  | - |  | 2,544.22 |
| General Supplies |  | 5,000.00 |  | 33,559.71 |  | 38,559.71 |  | 29,063.08 |  | 9,496.63 |
| Textbooks |  | 3,500.00 |  | (3,500.00) |  |  |  | -- |  | - |
| Other Objects |  | - |  | 290.00 |  | 290.00 |  | 240.00 |  | 50.00 |
| Total Vocational Programs - Local - Instruction |  | 331,971.00 |  | $(7,390.07)$ |  | 324,580.93 |  | 312,490.08 |  | 12,090.85 |
| School-Spon. Cocurricular Actvts. - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 30,300.00 |  | 8,315.00 |  | 38,615.00 |  | 33,321.00 |  | 5,294.00 |
| Purchased Services (300-500 series) |  | 10,092.00 |  | 8,529.45 |  | 18,621.45 |  | 15,477.51 |  | 3,143.94 |
| Supplies and Materials |  | 2,600.00 |  | 4,033.66 |  | 6,633.66 |  | 3,506.33 |  | 3,127.33 |
| Other Objects |  | 780.00 |  | 180.00 |  | 960.00 |  | 180.00 |  | 780.00 |
| Total School-Spon. Cocurricular Actvts. - Inst. |  | 43,772.00 |  | 21,058.11 |  | 64,830.11 |  | 52,484.84 |  | 12,345.27 |
|  |  |  |  |  |  |  |  |  |  | (Continued) |


|  |  | Original Budget |  | Budget Amendments |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School-Spon. Cocurricular Athletics - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 263,427.00 | \$ | $(10,041.04)$ | \$ | 253,385.96 | \$ | 239,137.50 | \$ | 14,248.46 |
| Purchased Services (300-500 series) |  | 67,087.60 |  | $(9,961.05)$ |  | 57,126.55 |  | 34,299.48 |  | 22,827.07 |
| Supplies and Materials |  | 45,000.00 |  | 17,167.99 |  | 62,167.99 |  | 57,885.23 |  | 4,282.76 |
| Other Objects |  | 6,400.00 |  | 720.55 |  | 7,120.55 |  | 7,120.55 |  | - |
| Total School-Spon. Cocurricular Athletics - Inst. |  | 381,914.60 |  | (2,113.55) |  | 379,801.05 |  | 338,442.76 |  | 41,358.29 |
| Before/After School Program - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 6,320.00 |  | - |  | 6,320.00 |  | 1,890.00 |  | 4,430.00 |
| Total Before/After School Program - Inst. |  | 6,320.00 |  | - |  | 6,320.00 |  | 1,890.00 |  | 4,430.00 |
| Alternative Education Program - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 26,500.00 |  | - |  | 26,500.00 |  | 22,581.00 |  | 3,919.00 |
| Salaries |  | 40,000.00 |  | 23,855.00 |  | 63,855.00 |  | 55,912.58 |  | 7,942.42 |
| Purchased Prof-Technical Services |  | 35,000.00 |  | $(18,105.00)$ |  | 16,895.00 |  | 16,895.00 |  | - |
| Total Alternative Education Program - Inst. |  | 101,500.00 |  | 5,750.00 |  | 107,250.00 |  | 95,388.58 |  | 11,861.42 |
| Community Services Programs/Operations |  |  |  |  |  |  |  |  |  |  |
| Purchased Services (300-500 series) |  | 30,000.00 |  | $(1,238.69)$ |  | 28,761.31 |  | 28,761.31 |  | - |
| Total Community Services Programs/Operations |  | 30,000.00 |  | $(1,238.69)$ |  | 28,761.31 |  | 28,761.31 |  | - |
| Total Instruction |  | 8,192,421.41 |  | (61,133.86) |  | 8,131,287.55 |  | 7,867,504.80 |  | 263,782.75 |
| Undistributed Expenditures - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Tuition to Other LEAs Within the State - Regular |  | 34,500.00 |  | 73,641.40 |  | 108,141.40 |  | 90,917.37 |  | 17,224.03 |
| Tuition to Other LEAs Within the State - Special |  | 50,462.17 |  | 129,770.98 |  | 180,233.15 |  | 120,651.98 |  | 59,581.17 |
| Tuition-County Voc. - Regular |  | 30,000.00 |  | $(6,731.40)$ |  | 23,268.60 |  | 23,268.60 |  | - |
| Tuition to Vocational School Districts - Special |  | 3,000.00 |  | $(3,000.00)$ |  | - |  | - |  | - |
| Tuition to CSSD \& Regional Day Schools |  | 598,862.00 |  | 72,622.00 |  | 671,484.00 |  | 653,530.94 |  | 17,953.06 |
| Tuition to Private Schools for the Disabled - Within State |  | 725,918.00 |  | $(177,923.57)$ |  | 547,994.43 |  | 524,988.51 |  | 23,005.92 |
| Tuition - State Facilities |  | 260,583.00 |  | - |  | 260,583.00 |  | 260,583.00 |  | - |
| Tuition - Other |  | - |  | 14,538.18 |  | 14,538.18 |  | 14,127.91 |  | 410.27 |
| Total Undistributed Expenditures - Instruction: |  | 1,703,325.17 |  | 102,917.59 |  | 1,806,242.76 |  | 1,688,068.31 |  | 118,174.45 |
| Undist. Expend. - Attend. \& Social Work |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 154,559.00 |  | $(28,289.40)$ |  | 126,269.60 |  | 125,048.93 |  | 1,220.67 |
| Sal. Of Family Supp Team |  | 32,512.00 |  | - |  | 32,512.00 |  | 31,928.76 |  | 583.24 |
| Other Purchased Services (400-500 series) |  | 4,500.00 |  | $(3,634.06)$ |  | 865.94 |  | 865.94 |  | - |
| Supplies and Materials |  | 2,600.00 |  | (96.98) |  | 2,503.02 |  | 430.95 |  | 2,072.07 |
| Other Objects |  | 750.00 |  | - |  | 750.00 |  | - |  | 750.00 |
| Total Undist. Expend. - Attend. \& Social Work |  | 194,921.00 |  | $(32,020.44)$ |  | 162,900.56 |  | 158,274.58 |  | 4,625.98 |
| Undist. Expend. - Health Services |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 195,842.00 |  | $(13,044.79)$ |  | 182,797.21 |  | 178,134.93 |  | 4,662.28 |
| Purchased Professional and Technical Services |  | 23,000.00 |  | 5,220.00 |  | 28,220.00 |  | 27,720.00 |  | 500.00 |
| Other Purchased Services (400-500 series) |  | 200.00 |  | 468.25 |  | 668.25 |  | 461.30 |  | 206.95 |
| Supplies and Materials |  | 3,509.00 |  | 2,895.78 |  | 6,404.78 |  | 5,790.07 |  | 614.71 |
| Other Objects |  | 143.00 |  | (6.31) |  | 136.69 |  | - |  | 136.69 |
| Total Undist. Expend. - Health Services |  | 222,694.00 |  | $(4,467.07)$ |  | 218,226.93 |  | 212,106.30 |  | 6,120.63 |
|  |  |  |  |  |  |  |  |  |  | (Continued) |


|  |  | Original Budget |  | $\begin{gathered}\text { Budget } \\ \text { Amendments }\end{gathered}$ |  | $\begin{array}{c}\text { Final } \\ \text { Budget }\end{array}$ |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undist. Expend. - Speech, OT, PT \& Related Svcs |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 87,271.00 | \$ | - | \$ | 87,271.00 | \$ | 86,992.00 | \$ | 279.00 |
| Purchased Professional - Educational Services |  | 180,187.50 |  | 16,113.25 |  | 196,300.75 |  | 140,140.75 |  | 56,160.00 |
| Supplies and Materials |  | 1,500.00 |  | - |  | 1,500.00 |  | 1,446.45 |  | 53.55 |
| Other Objects |  | 100.00 |  | - |  | 100.00 |  | - |  | 100.00 |
| Total Undist. Expend. - Speech, OT, PT \& Related Svcs |  | 269,058.50 |  | 16,113.25 |  | 285,171.75 |  | 228,579.20 |  | 56,592.55 |
| Undist. Expend. - Other Supp. Serv. Students - Extra Serv. |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 245,075.00 |  | $(5,424.07)$ |  | 239,650.93 |  | 233,786.85 |  | 5,864.08 |
| Purchased Professional - Educational Services |  | 52,500.00 |  | - |  | 52,500.00 |  | 42,520.50 |  | 9,979.50 |
| Total Undist. Expend. - Other Supp. Serv. Students - Extra Serv. |  | 297,575.00 |  | $(5,424.07)$ |  | 292,150.93 |  | 276,307.35 |  | 15,843.58 |
| Undist. Expend. - Guidance |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 395,159.00 |  | $(2,045.00)$ |  | 393,114.00 |  | 393,112.81 |  | 1.19 |
| Salaries of Secretarial and Clerical Assistants |  | 75,464.00 |  | $(5,156.75)$ |  | 70,307.25 |  | 70,307.25 |  | - |
| Other Salaries |  | 61,245.00 |  | $(40,477.00)$ |  | 20,768.00 |  | 20,767.72 |  | 0.28 |
| Other Purchased Prof. and Tech. Services |  | 13,760.00 |  | 8,877.30 |  | 22,637.30 |  | 20,934.30 |  | 1,703.00 |
| Other Purchased Services (400-500 series) |  | 6,890.00 |  | $(1,863.40)$ |  | 5,026.60 |  | 5,026.60 |  | - |
| Supplies and Materials |  | 15,200.00 |  | 20,700.92 |  | 35,900.92 |  | 35,735.92 |  | 165.00 |
| Other Objects |  | 300.00 |  | 11,385.00 |  | 11,685.00 |  | 11,685.00 |  | - |
| Total Undist. Expend. - Guidance |  | 568,018.00 |  | (8,578.93) |  | 559,439.07 |  | 557,569.60 |  | 1,869.47 |
| Undist. Expend. - Child Study Teams |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 366,679.00 |  | $(25,601.44)$ |  | 341,077.56 |  | 325,820.51 |  | 15,257.05 |
| Salaries of Secretarial and Clerical Assistants |  | 76,924.00 |  | (1,500.00) |  | 75,424.00 |  | 74,668.04 |  | 755.96 |
| Purchased Professional - Educational Services |  | 93,084.00 |  | $(23,925.67)$ |  | 69,158.33 |  | 61,922.50 |  | 7,235.83 |
| Other Purchased Prof. and Tech. Services |  | 24,450.00 |  | - |  | 24,450.00 |  | 15,950.00 |  | 8,500.00 |
| Mis. Purchase Serv. (400-500 series other than Residential Costs) |  | 11,000.00 |  | - |  | 11,000.00 |  | 5,268.42 |  | 5,731.58 |
| Supplies and Materials |  | 6,500.00 |  | - |  | 6,500.00 |  | 4,150.41 |  | 2,349.59 |
| Other Objects |  | 500.00 |  | - |  | 500.00 |  | - |  | 500.00 |
| Total Undist. Expend. - Child Study Teams |  | 579,137.00 |  | (51,027.11) |  | 528,109.89 |  | 487,779.88 |  | 40,330.01 |
| Undist. Expend. - Improvement of Inst. Serv. |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 101,372.00 |  | - ${ }^{-}$ |  | 101,372.00 |  | 101,371.92 |  | 0.08 |
| Salaries of Secr and Clerical Assist. |  | 38,978.00 |  | (360.00) |  | 38,618.00 |  | 36,964.26 |  | 1,653.74 |
| Other Salaries |  | 10,070.00 |  | 10,376.35 |  | 20,446.35 |  | 19,240.00 |  | 1,206.35 |
| Purchased Prof- Educational Services |  | - |  | 214.00 |  | 214.00 |  | 214.00 |  | - |
| Other Purch Services (400-500) |  | 4,900.00 |  | - |  | 4,900.00 |  | 1,886.66 |  | 3,013.34 |
| Supplies and Materials |  | 4,500.00 |  | $(2,500.00)$ |  | 2,000.00 |  | 745.17 |  | 1,254.83 |
| Other Objects |  | 2,500.00 |  | 146.00 |  | 2,646.00 |  | 2,646.00 |  | - |
| Total Undist. Expend. - Improvement of Inst. Serv. |  | 162,320.00 |  | 7,876.35 |  | 170,196.35 |  | 163,068.01 |  | 7,128.34 |
| Undist. Expend. - Edu. Media Serv./Sch. Library |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 214,540.00 |  | $(22,826.30)$ |  | 191,713.70 |  | 189,035.64 |  | 2,678.06 |
| Salaries of Technology Coordinators |  | 169,915.00 |  | 10,192.29 |  | 180,107.29 |  | 180,032.86 |  | 74.43 |
| Purchased Professional and Technical Services |  | 1,750.00 |  | $(1,279.85)$ |  | 470.15 |  | - |  | 470.15 |
| Other Purchased Services (400-500 series) |  | - |  | - |  | - |  | - |  | - |
| Supplies and Materials |  | 7,950.00 |  | 5,945.95 |  | 13,895.95 |  | 13,797.48 |  | 98.47 |
| Other Objects |  | 50.00 |  | - |  | 50.00 |  | 50.00 |  | - |
| Total Undist. Expend. - Edu. Media Serv//Sch. Library |  | 394,205.00 |  | (7,967.91) |  | 386,237.09 |  | 382,915.98 |  | 3,321.11 |
|  |  |  |  |  |  |  |  |  |  | (Continued) |

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\begin{aligned}
& \text { Supplementary In } \\
& \text { General Fund }
\end{aligned}
$$

|  |  | Original Budget |  | Budget Amendments |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undist. Expend. - Instructional Staff Training Serv. |  |  |  |  |  |  |  |  |  |  |
| Purchased Professional - Educational Servic | \$ | 27,500.00 | \$ | 226,500.15 | \$ | 254,000.15 | \$ | 249,000.15 | \$ | 5,000.00 |
| Other Purchased Services (400-500 series) |  | 11,700.00 |  | 1,757.95 |  | 13,457.95 |  | 13,011.08 |  | 446.87 |
| Supplies and Materials |  | 9,145.00 |  | $(1,172.69)$ |  | 7,972.31 |  | 5,463.66 |  | 2,508.65 |
| Other Objects |  | 1,750.00 |  | 1,387.00 |  | 3,137.00 |  | 2,372.00 |  | 765.00 |
| Total Undist. Expend. - Instructional Staff Training Serv. |  | 50,095.00 |  | 228,472.41 |  | 278,567.41 |  | 269,846.89 |  | 8,720.52 |
| Undist. Expend. - Supp. Serv. - General Admin. |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 183,606.00 |  | (944.72) |  | 182,661.28 |  | 182,628.36 |  | 32.92 |
| Legal Services |  | 67,556.00 |  | 25,576.42 |  | 93,132.42 |  | 80,226.71 |  | 12,905.71 |
| Audit Fees |  | 44,500.00 |  | $(3,250.00)$ |  | 41,250.00 |  | 41,250.00 |  | - |
| Architectural/Engineering Services |  | - |  | 5,056.18 |  | 5,056.18 |  | 5,056.18 |  | - |
| Other Purchased Professional Services |  | 18,162.50 |  | $(3,100.00)$ |  | 15,062.50 |  | 14,050.00 |  | 1,012.50 |
| Communications/Telephone |  | 34,500.00 |  | 48,476.80 |  | 82,976.80 |  | 82,976.80 |  | - |
| BOE Other Purchased Services |  | 17,000.00 |  | $(7,587.03)$ |  | 9,412.97 |  | 9,412.97 |  |  |
| Other Purchased Services (400-500 series) |  | 106,196.00 |  | 17,215.12 |  | 123,411.12 |  | 123,411.12 |  |  |
| Supplies and Materials |  | 3,600.00 |  | 23.72 |  | 3,623.72 |  | 3,623.72 |  | - |
| BOE In-House Training/Meeting Supplies |  | 3,800.00 |  | $(2,438.74)$ |  | 1,361.26 |  | 1,328.45 |  | 32.81 |
| Judgements Against The School District |  | 20,000.00 |  | 50,000.00 |  | 70,000.00 |  | - |  | 70,000.00 |
| Miscellaneous Expenditures BOE Membership Dues and Fees |  | $4,100.00$ $13,500.00$ |  | $1,731.00$ $(2,621.55)$ |  | $5,831.00$ $10,878.45$ |  | $5,831.00$ $10,878.45$ |  | - |
| BOE Membership Dues and Fees |  | 13,500.00 |  | (2,621.55) |  | 10,878.45 |  | 10,878.45 |  | - |
| Total Undist. Expend. - Supp. Serv. - General Admin. |  | 516,520.50 |  | 128,137.20 |  | 644,657.70 |  | 560,673.76 |  | 83,983.94 |
| Undist. Expend. - Support Serv. - School Admin. |  |  |  |  |  |  |  |  |  |  |
| Salaries of Principals/Assistant Principals |  | 601,357.00 |  | $(7,070.37)$ |  | 594,286.63 |  | 590,733.21 |  | 3,553.42 |
| Salaries of Other Professional Staff |  | 131,474.00 |  | 11,388.30 |  | 142,862.30 |  | 138,641.70 |  | 4,220.60 |
| Salaries of Secretarial and Clerical Assistants |  | 90,202.00 |  | 1,129.76 |  | 91,331.76 |  | 89,621.70 |  | 1,710.06 |
| Purchased Professional and Technical Services |  | 650.00 |  | 22,612.00 |  | 23,262.00 |  | 23,262.00 |  | - |
| Other Purchased Services (400-500 series) |  | 26,750.00 |  | 228.99 |  | 26,978.99 |  | 24,826.20 |  | 2,152.79 |
| Supplies and Materials |  | 16,615.63 |  | 6,427.92 |  | 23,043.55 |  | 20,982.92 |  | 2,060.63 |
| Other Objects |  | 5,950.00 |  | 767.00 |  | 6,717.00 |  | 6,533.00 |  | 184.00 |
| Total Undist. Expend. - Support Serv. - School Admin. |  | 872,998.63 |  | 35,483.60 |  | 908,482.23 |  | 894,600.73 |  | 13,881.50 |
| Undistributed Expenditures - Central Services |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 263,460.00 |  | $(6,640.24)$ |  | 256,819.76 |  | 256,819.76 |  | - |
| Purchased Professional Services |  | 14,000.00 |  | 568.46 |  | 14,568.46 |  | 14,568.46 |  | - |
| Misc. Purch. Services (400-500 Series) |  | 9,800.00 |  | $(5,363.70)$ |  | 4,436.30 |  | 4,436.30 |  | - |
| Supplies and Materials |  | 6,433.00 |  | 592.02 |  | 7,025.02 |  | 7,025.02 |  | - |
| Miscellaneous Expenditures |  | 1,850.00 |  | (4.90) |  | 1,845.10 |  | 1,548.00 |  | 297.10 |
| Total Undist. Expend. - Central Services |  | 295,543.00 |  | $(10,848.36)$ |  | 284,694.64 |  | 284,397.54 |  | 297.10 |
| Undist. Expend. -Required Maintenance for School Facilities |  |  |  |  |  |  |  |  |  |  |
| Cleaning, Repair, and Maintenance Services |  | 167,595.86 |  | 146,453.30 |  | 314,049.16 |  | 223,463.00 |  | 90,586.16 |
| General Supplies |  | 30,483.90 |  | $(16,968.14)$ |  | 13,515.76 |  | 11,802.85 |  | 1,712.91 |
| Total Undist. Expend. -Required Maintenance for School Facilities |  | 198,079.76 |  | 129,485.16 |  | 327,564.92 |  | 235,265.85 |  | 92,299.07 |


|  |  | Original Budget |  | $\begin{gathered}\text { Budget } \\ \text { Amendments }\end{gathered}$ |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undist. Expend. - Other Oper. \& Maint. Of Plant |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 845,316.00 | \$ | $(46,408.21)$ | \$ | 798,907.79 | \$ | 798,907.79 | \$ | - |
| Purchased Professional and Technical Services |  | 47,315.00 |  | 4,538.86 |  | 51,853.86 |  | 32,133.51 |  | 19,720.35 |
| Cleaning, Repair and Maintenance Services |  | 48,500.00 |  | 18,074.48 |  | 66,574.48 |  | 58,847.69 |  | 7,726.79 |
| Rental of Land, Building \& Other than Lease Purchases |  | 2,500.00 |  | (2,500.00) |  | - |  | - |  | - |
| Other Purchased Property Services |  | 38,000.00 |  | 17,079.04 |  | 55,079.04 |  | 55,079.04 |  | - |
| Insurance |  | 112,637.00 |  | $(28,121.57)$ |  | 84,515.43 |  | 84,515.43 |  | - |
| Miscellaneous Purchased Services |  | 11,000.00 |  | (4,772.06) |  | 6,227.94 |  | 5,677.94 |  | 550.00 |
| General Supplies |  | 131,831.22 |  | 45,084.15 |  | 176,915.37 |  | 149,083.01 |  | 27,832.36 |
| Energy - Natural Gas |  | 82,500.00 |  | $(14,548.05)$ |  | 67,951.95 |  | 67,936.14 |  | 15.81 |
| Energy - Electricity |  | 620,000.00 |  | $(72,568.29)$ |  | 547,431.71 |  | 519,079.03 |  | 28,352.68 |
| Other Objects |  | 750.00 |  | 155.00 |  | 905.00 |  | 425.00 |  | 480.00 |
| Total Undist. Expend. - Other Oper. \& Maint. Of Plant |  | 1,940,349.22 |  | $(83,986.65)$ |  | 1,856,362.57 |  | 1,771,684.58 |  | 84,677.99 |
| Total Undist. Expend. - Oper. \& Maint. Of Plant |  | 2,138,428.98 |  | 45,498.51 |  | 2,183,927.49 |  | 2,006,950.43 |  | 176,977.06 |
| Undist. Expend. - Care and Upkeep of Grounds |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 62,683.00 |  | $(4,938.26)$ |  | 57,744.74 |  | 57,041.68 |  | 703.06 |
| Purchased Professional and Technical Services |  | 1,500.00 |  | 391.70 |  | 1,891.70 |  | 1,891.70 |  | - |
| Cleaning, Repair and Maintenance Services |  | 12,500.00 |  | $(7,618.99)$ |  | 4,881.01 |  | 1,963.86 |  | 2,917.15 |
| General Supplies |  | 25,000.00 |  | 7,227.29 |  | 32,227.29 |  | 32,227.29 |  | - |
| Total Undist. Expend. - Care and Upkeep of Grounds |  | 101,683.00 |  | $(4,938.26)$ |  | 96,744.74 |  | 93,124.53 |  | 3,620.21 |
| Undist. Expend. - Security |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 82,715.00 |  | 2,190.25 |  | 84,905.25 |  | 82,173.45 |  | 2,731.80 |
| Purchased Professional and Technical Services |  | 98,900.00 |  | $(44,150.00)$ |  | 54,750.00 |  | 15,790.00 |  | 38,960.00 |
| Cleaning, Repair, and Maintenance Services |  | - |  | 6,782.50 |  | 6,782.50 |  | 6,782.50 |  | - |
| General Supplies |  | 6,270.00 |  | (366.75) |  | 5,903.25 |  | 664.88 |  | 5,238.37 |
| Total Undist. Expend. - Security |  | 187,885.00 |  | $(35,544.00)$ |  | 152,341.00 |  | 105,410.83 |  | 46,930.17 |
| Undist. Expend. - Student Transportation Serv. |  |  |  |  |  |  |  |  |  |  |
| Other Purchased Prof. and Tech. Services |  | 200.00 |  | - |  | 200.00 |  | 195.00 |  | 5.00 |
| Contract Serv (Aid in Lieu of Payment - Choice School) |  | 67,184.00 |  | - |  | 67,184.00 |  | 47,294.00 |  | 19,890.00 |
| Contract Services (Other than Between Home \& School)-Vendors |  | 140,500.00 |  | $(8,048.06)$ |  | 132,451.94 |  | 127,673.82 |  | 4,778.12 |
| Contract Services - (Between Home and Sch) - Joint Agrmts |  | 20,000.00 |  | 10,000.00 |  | 30,000.00 |  | 12,629.79 |  | 17,370.21 |
| Contr Serv (Spl. Ed. Students) - Joint Agrmt |  | 679,678.25 |  | $(77,879.15)$ |  | 601,799.10 |  | 571,164.01 |  | 30,635.09 |
| General Supplies |  | 500.00 |  | - |  | 500.00 |  | - |  | 500.00 |
| Total Undist. Expend. - Student Transportation Serv. |  | 908,062.25 |  | (75,927.21) |  | 832,135.04 |  | 758,956.62 |  | 73,178.42 |
| UNALLOCATED BENEFITS |  |  |  |  |  |  |  |  |  |  |
| Group Insurance |  | - |  | 339.28 |  | 339.28 |  | 339.28 |  | - |
| Social Security Contributions |  | 265,000.00 |  | $(4,930.53)$ |  | 260,069.47 |  | 241,687.54 |  | 18,381.93 |
| Other Retirement Contributions - PERS |  | 340,000.00 |  | - |  | 340,000.00 |  | 311,464.00 |  | 28,536.00 |
| Unemployment Compensation |  | 59,000.00 |  | $(3,600.00)$ |  | 55,400.00 |  | 55,319.14 |  | 80.86 |
| Workmen's Compensation |  | 179,535.00 |  | - |  | 179,535.00 |  | 165,052.69 |  | 14,482.31 |
| Health Benefits |  | 3,066,215.00 |  | (371,384.12) |  | 2,694,830.88 |  | 2,460,651.71 |  | 234,179.17 |
| Tuition Reimbursement |  | 12,000.00 |  | 3,055.50 |  | 15,055.50 |  | 15,055.50 |  | - |
| Other Employee Benefits |  | 385,715.69 |  | 63,653.62 |  | 449,369.31 |  | 354,536.39 |  | 94,832.92 |
| TOTAL UNALLOCATED BENEFITS |  | 4,307,465.69 |  | (312,866.25) |  | 3,994,599.44 |  | 3,604,106.25 |  | 390,493.19 |
| On-Behalf Contributions |  |  |  |  |  |  |  |  |  |  |
| TPAF Post Retirement Medical (On-Behalf - Non-Budgeted) |  | - |  | - |  | - |  | 914,340.00 |  | (914,340.00) |
| Teacher's Pension \& Annuity Fund (On-Behalf-Non-Budgeted) |  | - |  | - |  | - |  | 575,962.00 |  | (575,962.00) |
| Reimbursed TPAF Social Security (Non-Budgeted) |  | - |  | - |  | - |  | 734,527.07 |  | (734,527.07) |
| TOTAL ON-BEHALF CONTRIBUTIONS |  | - |  | - |  | - |  | 2,224,829.07 |  | (2,224,829.07) |
|  |  |  |  |  |  |  |  |  |  | (Continued) |


|  | Original Budget | $\begin{gathered}\text { Budget } \\ \text { Amendments }\end{gathered}$ |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 4,307,465.69 | \$ | (312,866.25) | \$ | 3,994,599.44 | \$ | 5,828,935.32 | \$ | (1,834,335.88) |
|  | 13,769,935.72 |  | 14,889.30 |  | 13,784,825.02 |  | 14,957,565.86 |  | (1,172,740.84) |
|  | 21,962,357.13 |  | $(46,244.56)$ |  | 21,916,112.57 |  | 22,825,070.66 |  | $(908,958.09)$ |

## CAPITAL OUTLAY

Equipment
Special Education - Instruction:
Vocational Programs - Local
School-Sponsered and Other Instructional Programs
Undistributed Expenditures:
Undistributed Expenditures
Health Services
Central Services
Construction Service
Total Equipment
Total Capital Outlay Expenditures
Interest Deposit to Capital Reserve
TOTAL CAPITAL OUTLAY
TOTAL EXPENDITURES
Excess (Deficiency) of Revenues Over (Under) Expenditures

| (1,663,756.55) | 7,337.00 | (1,656,419.55) | 138,857.17 | 1,795,276.72 |
| :---: | :---: | :---: | :---: | :---: |

Other Financing Sources (Uses): Operating Transfers Out:
Contribution to Whole School Reform - General Fund
Local Contribution - Transfer to Special Revenue Fund
Operating Transfers In:
Contribution to Whole School Reform - General Fund
Total Other Financing Sources (Uses):
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses

Fund Balance, July 1
Fund Balance, June 30

| (13,175,154.00) |  | $\begin{array}{r} 101,680.00 \\ (7,337.00) \end{array}$ |  | $\begin{array}{r} (13,073,474.00) \\ (7,337.00) \end{array}$ |  | $\begin{array}{r} (12,695,946.47) \\ (7,337.00) \end{array}$ |  | (377,527.53) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 13,175,154.00 |  | (101,680.00) |  | 13,073,474.00 |  | 12,695,946.47 |  | 377,527.53 |
| - |  | $(7,337.00)$ |  | $(7,337.00)$ |  | $(7,337.00)$ |  | - |
| (1,663,756.55) |  | - |  | (1,663,756.55) |  | 131,520.17 |  | 1,795,276.72 |
| 2,569,573.66 |  |  |  | 2,569,573.66 |  | 2,569,573.66 |  |  |
| \$ 905,817.11 | \$ | - | \$ | 905,817.11 | \$ | 2,701,093.83 | \$ | 1,795,276.72 |

## Recapitulation: Fund Balances

Fund Balances
Restricted:
Capital Reserve
Legally Restricted Excess Surplus Designated for Subsequent Year's Expenditures
Excess Surplus - Current Year
Assigned:
Designated for Subsequent Year's Expenditures
ARRA - Medicaid Reimbursement Designated for Subsequent Year's Expenditures
ARRA - Medicaid Reimbursemen
Other Purposes - Funds 11-13
Other Purposes - Fund 15
Unassigned
Reconciliation to Govermental Funds Statements(GAAP):
Last June State Aid Payments Not recognized on GAAP Basis
\$ 201,503.00
\$ $\begin{array}{r}201,503.00 \\ 360,550.90\end{array}$
$360,550.90$
$289,190.11$

| $811,004.10$ |
| ---: |
| $68,730.69$ |
| $343,023.16$ |
| $87,806.80$ |
| $539,285.07$ | | $2,701,093.83$ |
| ---: |
|  |







## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information Special Revenue Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2015

|  | Original <br> Budget |  | Budget Amendments |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Other Local Programs |  |  | \$ | 35,238.29 | \$ | 35,238.29 | \$ | 28,472.54 | \$ | 6,765.75 |
| Total - Local Sources |  |  |  | 35,238.29 |  | 35,238.29 |  | 28,472.54 |  | 6,765.75 |
| State Sources: |  |  |  |  |  |  |  |  |  |  |
| Preschool Education | \$ | 2,196,216.00 |  | 7,337.00 |  | 2,203,553.00 |  | 2,196,216.00 |  | 7,337.00 |
| Other State Programs |  | 309,439.00 |  | 2,473.85 |  | 311,912.85 |  | 311,063.22 |  | 849.63 |
| Total - State Sources |  | 2,505,655.00 |  | 9,810.85 |  | 2,515,465.85 |  | 2,507,279.22 |  | 8,186.63 |
| Federal Sources: |  |  |  |  |  |  |  |  |  |  |
| Title I |  | 783,541.00 |  | 262,747.07 |  | 1,046,288.07 |  | 958,648.78 |  | 87,639.29 |
| Title II |  | 121,975.00 |  | $(48,899.84)$ |  | 73,075.16 |  | 71,935.64 |  | 1,139.52 |
| I.D.E.A., Part B |  | 245,957.00 |  | 82,705.00 |  | 328,662.00 |  | 328,662.00 |  |  |
| Vocational-Federal Secondary |  | 12,132.00 |  | 125.00 |  | 12,257.00 |  | 12,257.00 |  |  |
| Other Federal Programs |  |  |  | 16,768.75 |  | 16,768.75 |  | 7,178.54 |  | 9,590.21 |
| Total - Federal Sources |  | 1,163,605.00 |  | 313,445.98 |  | 1,477,050.98 |  | 1,386,018.96 |  | 91,032.02 |
| Total Revenues |  | 3,669,260.00 |  | 358,495.12 |  | 4,027,755.12 |  | 3,921,770.72 |  | 105,984.40 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 1,206,190.00 |  | 198,416.24 |  | 1,404,606.24 |  | 1,390,571.24 |  | 14,035.00 |
| Salaries of Teachers |  | 26,673.00 |  | 1,758.00 |  | 28,431.00 |  |  |  | 28,431.00 |
| Other Salaries for Instruction |  | 285,500.00 |  | $(6,993.63)$ |  | 278,506.37 |  | 278,506.37 |  |  |
| Purchased Professional and Technical Services |  | 3,370.00 |  | 19,080.00 |  | 22,450.00 |  | 22,450.00 |  |  |
| Other Purchased Services (400-500 series) |  | 10,750.00 |  | $(1,636.67)$ |  | 9,113.33 |  | 9,113.33 |  |  |
| Tuition |  | 245,957.00 |  | 82,705.00 |  | 328,662.00 |  | 328,662.00 |  |  |
| Supplies and Material |  | 170,982.00 |  | 65,354.38 |  | 236,336.38 |  | 232,488.51 |  | 3,847.87 |
| Other Objects |  | 9,304.00 |  | 3,865.20 |  | 13,169.20 |  | 10,300.38 |  | 2,868.82 |
| Total Instruction |  | 1,958,726.00 |  | 362,548.52 |  | 2,321,274.52 |  | 2,272,091.83 |  | 49,182.69 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 97,876.00 |  | 75,486.00 |  | 173,362.00 |  | 166,602.00 |  | 6,760.00 |
| Salaries of Supervisors of Instruction |  | 103,944.00 |  |  |  | 103,944.00 |  | 103,944.00 |  |  |
| Salaries of Program Directors |  | 23,782.00 |  | (0.35) |  | 23,781.65 |  | 23,781.65 |  |  |
| Salaries of Other Professional Staff |  | 195,608.00 |  | 8,691.49 |  | 204,299.49 |  | 204,299.49 |  |  |
| Salaries of Secretarial and Clerical Assistants |  | 58,271.00 |  | 154.76 |  | 58,425.76 |  | 58,425.76 |  |  |
| Salaries - Other |  | 115,340.00 |  | 1,539.32 |  | 116,879.32 |  | 116,879.32 |  |  |
| Personal Services - Employee Benefits |  | 652,998.00 |  | 96,471.66 |  | 749,469.66 |  | 713,853.31 |  | 35,616.35 |
| Purchased Professional and Technical Services |  | 359,103.00 |  | $(233,578.69)$ |  | 125,524.31 |  | 123,867.87 |  | 1,656.44 |
| Purchased Professional - Educational Services |  | 50,000.00 |  | $(25,372.01)$ |  | 24,627.99 |  | 24,627.99 |  |  |
| Other Purchased Professional Services |  | 5,000.00 |  | $(4,693.05)$ |  | 306.95 |  | 306.95 |  |  |
| Cleaning, Repair \& Maintenance Services |  | 5,000.00 |  | 3,000.00 |  | 8,000.00 |  | 8,000.00 |  |  |
| Rentals |  | 6,000.00 |  | (661.16) |  | 5,338.84 |  | 5,338.84 |  |  |
| Other Purchased Services (400-500 series) |  | 8,490.00 |  | 60,537.55 |  | 69,027.55 |  | 66,340.31 |  | 2,687.24 |
| Contracted Transportation Services - Field Trips |  | 10,000.00 |  | $(7,772.45)$ |  | 2,227.55 |  | 2,227.55 |  |  |
| Travel |  | 3,500.00 |  | (942.84) |  | 2,557.16 |  | 2,557.16 |  |  |
| Supplies and Material |  | 11,872.00 |  | 4,445.40 |  | 16,317.40 |  | 16,254.45 |  | 62.95 |
| Other Objects |  | 3,750.00 |  | 2,205.24 |  | 5,955.24 |  | 5,705.24 |  | 250.00 |
| Total Support Services |  | 1,710,534.00 |  | $(20,489.13)$ |  | 1,690,044.87 |  | 1,643,011.89 |  | 47,032.98 |
| Facilities Acquisition/Construction: |  |  |  |  |  |  |  |  |  |  |
| Construction Services |  |  |  | 14,004.00 |  | 14,004.00 |  | 14,004.00 |  |  |
| Instructional Equipment |  |  |  | 178.52 |  | 178.52 |  |  |  | 178.52 |
| Noninstructional Equipment |  |  |  | 9,590.21 |  | 9,590.21 |  |  |  | 9,590.21 |
| Total Facilities Acquisition and Construction Services |  |  |  | 23,772.73 |  | 23,772.73 |  | 14,004.00 |  | 9,768.73 |
| Total Expenditures |  | 3,669,260.00 |  | 365,832.12 |  | 4,035,092.12 |  | 3,929,107.72 |  | 105,984.40 |
| Other Financing Sources (Uses): |  |  |  |  |  |  |  |  |  |  |
| Total Other Financing Sources (Uses) |  |  |  | 7,337.00 |  | 7,337.00 |  | 7,337.00 |  |  |
| Total Expenditures and Other Financing Sources (Uses) |  | 3,669,260.00 |  | 358,495.12 |  | 4,027,755.12 |  | 3,921,770.72 |  | 105,984.40 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information
Budgetary Comparison Schedule Note to RSI
For the Fiscal Year Ended June 30, 2015

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

|  | General Fund |  | Special Revenue Fund |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources / Inflows of Resources: - |  |  |  |  |
| Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules |  |  | \$ | 22,991,152.81 | \$ | 3,921,770.72 |
| Differences - Budget to GAAP: |  |  |  |  |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. |  |  |  |  |
| Current Year |  |  |  | $(71,845.21)$ |
| Prior Year |  |  |  | 65,899.10 |
| The June 2014 State aid payments are recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33) |  |  |  |  |
| The June 2015 State aid payments are recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33) |  | $(1,534,500.00)$ |  | $(219,618.00)$ |
| Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds | \$ | 22,996,237.81 | \$ | 3,912,098.61 |
| Uses / Outflows of Resources: |  |  |  |  |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule | \$ | 22,852,295.64 | \$ | 3,929,107.72 |
| Differences - Budget to GAAP: |  |  |  |  |
| Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. |  |  |  |  |
| Current Year |  |  |  | $(71,845.21)$ |
| Prior Year |  |  |  | 65,899.10 |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2) | \$ | 22,852,295.64 | \$ | 3,923,161.61 |

## REQUIRED SUPPLEMENTARY INFORMATION PART III

## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information Schedule of the School District's Proportionate Share of the Net Pension Liability Public Employees' Retirement System (PERS)

|  | Measurement Date Ending June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2014}$ |  | 2013 |
| School District's Proportion of the Net Pension Liability | $0.0377813500 \%$ |  | 0.0349458710\% |  |
| School District's Proportionate Share of the Net Pension Liability | \$ | 7,073,702.00 | \$ | 6,678,850.00 |
| School District's Covered-Employee Payroll | \$ | 2,557,351.00 | \$ | 2,511,910.00 |
| School District's Proportionate Share of the Net Pension |  |  |  |  |
| Liability as a Percentage of it's Covered-Employee Payroll |  | 276.60\% |  | 265.89\% |
| Plan Fiduciary Net Position as a Percentage of the Total |  |  |  |  |
| Pension Liability |  | 52.08\% |  | 48.72\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information Schedule of the School District's Contributions Public Employees' Retirement System (PERS) Last Two Fiscal Years

|  | Fiscal Year Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  |
| Contractually Required Contribution | \$ | 320,813.00 | \$ | 311,464.00 |
| Contributions in Relation to the |  |  |  |  |
| Contractually Required Contribution |  | $(320,813.00)$ |  | $(311,464.00)$ |
| Contribution Deficiency (Excess) | \$ | - | \$ | - |
| School District's Covered-Employee Payroll | \$ | 2,588,244.00 | \$ | 2,557,351.00 |
| Contributions as a Percentage of |  |  |  |  |
| School District's Covered-Employee Payroll |  | 12.40\% |  | 12.18\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund (TPAF)
Last Two Fiscal Years

|  | Measurement Date Ending June 30, |  |
| :---: | :---: | :---: |
|  | $\underline{2014}$ | $\underline{2013}$ |
| School District's Proportion of the Net Pension Liability | 0.00\% | 0.00\% |
| State's Proportion of the Net Pension Liability |  |  |
|  | 100.00\% | 100.00\% |
| School District's Proportionate Share of the Net Pension Liability | \$ | \$ |
| State's Proportionate Share of the Net Pension Liability <br> Associated with the School District $\quad$ 56,769,558.00 $\quad 56,554,811.00$ |  |  |
|  | \$ 56,769,558.00 | \$ 56,554,811.00 |
| School District's Covered-Employee Payroll | \$ 10,187,150.00 | \$ 10,538,775.00 |
| School District's Proportionate Share of the Net Pension |  |  |
| Liability as a Percentage of it's Covered-Employee Payroll | 0.00\% | 0.00\% |
| State's Proportionate Share of the Net Pension |  |  |
| Liability as a Percentage of it's Covered-Employee Payroll | 557.27\% | 536.64\% |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability | 33.64\% | 33.76\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## CITY OF SALEM SCHOOL DISTRICT

Required Supplementary Information Schedule of the School District's Contributions Teachers' Pension and Annuity Fund (TPAF)

Last 10 Fiscal Years

This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays $100 \%$ of the required contributions.

## Public Employees' Retirement System (PERS)

## Changes in Benefit Terms - None

Changes in Assumptions - The discount rate changed from 5.55\% as of June 30, 2013, to 5.39\% as of June 30, 2014, in accordance with Paragraph 44 of GASB Statement No. 67.

## Teachers' Pension and Annuity Fund (TPAF)

Changes in Benefit Terms - None
Changes in Assumptions - The discount rate changed from 4.95\% as of June 30, 2013, to 4.68\% as of June 30, 2014, in accordance with Paragraph 44 of GASB Statement No. 67.

## SCHOOL LEVEL SCHEDULES

## CITY OF SALEM SCHOOL DISTRICT

## General Fund

Combining Balance Sheet
June 30, 2015

|  |  | Operating Fund Fund 11-13 |  | Blended Resource Fund 15 |  | Total General Fund |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 1,059,487.73 |  |  | \$ | 1,059,487.73 |
| Restricted Cash and Cash Equivalents: |  |  |  |  |  |  |
| Capital Reserve |  | 201,503.00 |  |  |  | 201,503.00 |
| Interfund Accounts Receivable: |  |  |  |  |  |  |
| Operating Fund (11-13) |  |  | \$ | 105,071.37 |  | 105,071.37 |
| Special Revenue Fund |  | 170,921.89 |  |  |  | 170,921.89 |
| Capital Projects Fund |  | 0.39 |  |  |  | 0.39 |
| Proprietary Fund |  | 52,934.65 |  |  |  | 52,934.65 |
| Intergovernmental Accounts Receivable: |  |  |  |  |  |  |
| State |  | 1,738,725.00 |  |  |  | 1,738,725.00 |
| Other |  | 398,719.96 |  |  |  | 398,719.96 |
| Other Accounts Receivable |  | 400.00 |  |  |  | 400.00 |
| Total Assets | \$ | 3,622,692.62 | \$ | 105,071.37 | \$ | 3,727,763.99 |
| Liabilities and Fund Balances: |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |
| Accounts Payable | \$ | 184,774.83 | \$ | 17,264.57 | \$ | 202,039.40 |
| Loan Payable (Short Term) |  | 700,861.00 |  |  |  | 700,861.00 |
| Interfund Accounts Payable: |  |  |  |  |  |  |
| Blended Resource Fund (15) |  | 105,071.37 |  |  |  | 105,071.37 |
| Trust and Agency |  | 18,698.39 |  |  |  | 18,698.39 |
| Total Liabilities |  | 1,009,405.59 |  | 17,264.57 |  | 1,026,670.16 |
| Fund Balances: |  |  |  |  |  |  |
| Restricted: |  |  |  |  |  |  |
| Capital Reserve |  | 201,503.00 |  |  |  | 201,503.00 |
| Excess Surplus Designated for |  |  |  |  |  |  |
| Subsequent Year's Expenditures |  | 360,550.90 |  |  |  | 360,550.90 |
| Excess Surplus - Current Year |  | 289,190.11 |  |  |  | 289,190.11 |
| Assigned: |  |  |  |  |  |  |
| Designated for Subsequent |  |  |  |  |  |  |
| Designated for Subsequent |  |  |  |  |  |  |
| ARRA - Medicaid Reimbursement Designated for Subsequent Year's Expenditures |  | 68,730.69 |  |  |  | 68,730.69 |
| Other Purposes |  | 343,023.16 |  | 87,806.80 |  | 430,829.96 |
| Unassigned |  | 539,285.07 |  |  |  | 539,285.07 |
| Total Fund Balances |  | 2,613,287.03 |  | 87,806.80 |  | 2,701,093.83 |
| Total Liabilites and Fund Balances | \$ | 3,622,692.62 | \$ | 105,071.37 | \$ | 3,727,763.99 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Expenditures Allocated by Resource Type - Actual
For the Fiscal Year Ended June 30, 2015

| District-wide |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Resources | Resource Amount (Final Budget) |  | \% of Total <br> Resources | Total Expenditures Allocated as a \% of Total Resources |  | Total Surplus/ Carryover |  |
| General Fund Contribution to Whole School Reform | \$ | 13,073,474.00 |  | \$ | 12,608,139.67 | \$ | 465,334.33 |
| General Fund Reserve for Encumbrances at June 30, 2014 |  | 54,274.73 |  |  | 54,274.73 |  |  |
| Combined General Fund Contribution \& State Resources |  | 13,127,748.73 | 100.00\% |  | 12,662,414.40 |  | 465,334.33 |
| Totals | \$ | 13,127,748.73 | 100.00\% | \$ | 12,662,414.40 | \$ | 465,334.33 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Schedule of Expenditures Allocated by Resource Type - Actual
For the Fiscal Year Ended June 30, 2015

School: John Fenwick School

## Resources

General Fund Contribution to Whole School Reform General Fund Reserve for Encumbrances at June 30, 2014

Combined General Fund Contribution \& State Resources

Totals

| Resource Amount <br> (Final Budget) | \% of Total <br> Resources | Total Expenditures Allocated as a \% of Total Resources |  | Total Surplus/ Carryover |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ $2,665,559.48$ $4,635.28$ |  | \$ | $\begin{array}{r} 2,546,473.39 \\ 4,635.28 \\ \hline \end{array}$ | \$ | 119,086.09 |
| 2,670,194.76 | 100.00\% |  | 2,551,108.67 |  | 119,086.09 |
| \$ 2,670,194.76 | 100.00\% | \$ | 2,551,108.67 | \$ | 119,086.09 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Schedule of Expenditures Allocated by Resource Type - Actual
For the Fiscal Year Ended June 30, 2015

| Resources | Resource Amount <br> (Final Budget) |  | \% of Total <br> Resources | Total Expenditures Allocated as a \% of Total Resources |  | Total Surplus/ <br> Carryover |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Fund Contribution to Whole School Reform General Fund Reserve for Encumbrances at June 30, 2014 | \$ | $\begin{array}{r} 4,483,239.54 \\ 17,765.33 \end{array}$ |  | \$ | $\begin{array}{r} 4,356,773.54 \\ 17,765.33 \end{array}$ | \$ | 126,466.00 |
| Combined General Fund Contribution \& State Resources |  | 4,501,004.87 | 100.00\% |  | 4,374,538.87 |  | 126,466.00 |
| Totals | \$ | 4,501,004.87 | 100.00\% | \$ | 4,374,538.87 | \$ | 126,466.00 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Schedule of Expenditures Allocated by Resource Type - Actual
For the Fiscal Year Ended June 30, 2015

School: Salem High School

## Resources

General Fund Contribution to Whole School Reform
General Fund Reserve for Encumbrances at June 30, 2014
Combined General Fund Contribution \& State Resources

Totals

| Resource Amount (Final Budget) | \% of Total <br> Resources | Total Expenditures Allocated as a \% of Total Resources |  | Total Surplus/ Carryover |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $5,924,674.98$ $31,874.12$ |  | \$ | $\begin{array}{r} 5,704,892.74 \\ 31,874.12 \end{array}$ | \$ | 219,782.24 |
| 5,956,549.10 | 100.00\% |  | 5,736,766.86 |  | 219,782.24 |
| \$ 5,956,549.10 | 100.00\% | \$ | 5,736,766.86 | \$ | 219,782.24 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide | Original <br> Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| REGULAR PROGRAMS - INSTRUCTION |  |  |  |  |  |  |  |  |  |  |
| Regular Programs - Instruction |  |  |  |  |  |  |  |  |  |  |
| Kindergarten - Salaries of Teachers | \$ | 344,648.00 | \$ | 998.60 | \$ | 345,646.60 | \$ | 343,264.26 | \$ | 2,382.34 |
| Grades 1-5-Salaries of Teachers |  | 1,742,163.00 |  | $(72,111.38)$ |  | 1,670,051.62 |  | 1,664,430.75 |  | 5,620.87 |
| Grades 6-8-Salaries of Teachers |  | 927,899.00 |  | 71,038.10 |  | 998,937.10 |  | 994,158.12 |  | 4,778.98 |
| Grades 9-12-Salaries of Teachers |  | 2,030,881.00 |  | $(1,514.62)$ |  | 2,029,366.38 |  | 2,016,810.07 |  | 12,556.31 |
| Regular Programs - Undistributed Instruction |  |  |  |  |  |  |  |  |  |  |
| Other Salaries for Instruction |  | 150,678.00 |  | 5,182.17 |  | 155,860.17 |  | 141,245.31 |  | 14,614.86 |
| Purchased Prof- Educational Services |  | 32,760.00 |  | $(24,728.43)$ |  | 8,031.57 |  | 4,255.00 |  | 3,776.57 |
| Purchased Technical Services |  | 88,500.00 |  | $(7,276.38)$ |  | 81,223.62 |  | 79,606.43 |  | 1,617.19 |
| Other Purchased Services (400-500 series) |  | 54,400.00 |  | $(8,573.50)$ |  | 45,826.50 |  | 40,179.84 |  | 5,646.66 |
| General Supplies |  | 174,887.78 |  | 91,117.25 |  | 266,005.03 |  | 218,729.93 |  | 47,275.10 |
| Textbooks |  | 12,134.03 |  | 30,451.28 |  | 42,585.31 |  | 20,390.79 |  | 22,194.52 |
| Other Objects |  | 8,050.00 |  | 9,537.23 |  | 17,587.23 |  | 17,587.23 |  | - |
| TOTAL REGULAR PROGRAMS - INSTRUCTION |  | 5,567,000.81 |  | 94,120.32 |  | 5,661,121.13 |  | 5,540,657.73 |  | 120,463.40 |
| SPECIAL EDUCATION - INSTRUCTION |  |  |  |  |  |  |  |  |  |  |
| Multiple Disabilities: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 442,355.00 |  | 102,770.40 |  | 545,125.40 |  | 540,287.90 |  | 4,837.50 |
| Other Salaries for Instruction |  | 171,943.00 |  | $(52,163.03)$ |  | 119,779.97 |  | 105,885.73 |  | 13,894.24 |
| Purchased Technical Services |  | 512.00 |  | - |  | 512.00 |  | - |  | 512.00 |
| Other Purchased Services (400-500 series) |  | 3,500.00 |  | - |  | 3,500.00 |  | 1,500.00 |  | 2,000.00 |
| General Supplies |  | 8,250.00 |  | $(1,610.15)$ |  | 6,639.85 |  | 4,801.79 |  | 1,838.06 |
| Textbooks |  | 1,000.00 |  | - |  | 1,000.00 |  | - |  | 1,000.00 |
| Other Objects |  | 2,590.00 |  | 62.40 |  | 2,652.40 |  | 727.40 |  | 1,925.00 |
| Total Multiple Disabilities |  | 630,150.00 |  | 49,059.62 |  | 679,209.62 |  | 653,202.82 |  | 26,006.80 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide |  |  |  |
| :--- | :--- | :--- | :--- |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide |  |  |  |
| :--- | :--- | :--- | :--- |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Undist. Expend. - Security |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 82,715.00 | \$ | 2,190.25 | \$ | 84,905.25 | \$ | 82,173.45 | \$ | 2,731.80 |
| Purchased Professional and Technical Services |  | 98,900.00 |  | $(44,150.00)$ |  | 54,750.00 |  | 15,790.00 |  | 38,960.00 |
| Cleaning, Repair, and Maintenance Services |  | - |  | 6,782.50 |  | 6,782.50 |  | 6,782.50 |  | - |
| General Supplies |  | 6,270.00 |  | (366.75) |  | 5,903.25 |  | 664.88 |  | 5,238.37 |
| Total Undist. Expend. - Security |  | 187,885.00 |  | $(35,544.00)$ |  | 152,341.00 |  | 105,410.83 |  | 46,930.17 |
| Undist. Expend. - Student Transportation Serv. |  |  |  |  |  |  |  |  |  |  |
| Contr Serv (Oth. Than Bet Home \& Sch) - Vendors |  | 140,500.00 |  | $(8,048.06)$ |  | 132,451.94 |  | 127,673.82 |  | 4,778.12 |
| Total Undist. Expend. - Student Transportation Serv. |  | 140,500.00 |  | $(8,048.06)$ |  | 132,451.94 |  | 127,673.82 |  | 4,778.12 |
| UNALLOCATED BENEFITS |  |  |  |  |  |  |  |  |  |  |
| Health Benefits |  | 2,365,578.00 |  | $(278,495.50)$ |  | 2,087,082.50 |  | 2,004,922.30 |  | 82,160.20 |
| Other Employee Benefits |  | 296,578.69 |  | 63,858.59 |  | 360,437.28 |  | 319,754.99 |  | 40,682.29 |
| TOTAL UNALLOCATED BENEFITS |  | 2,662,156.69 |  | (214,636.91) |  | 2,447,519.78 |  | 2,324,677.29 |  | 122,842.49 |
| TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS |  | 2,662,156.69 |  | (214,636.91) |  | 2,447,519.78 |  | 2,324,677.29 |  | 122,842.49 |
| TOTAL UNDISTRIBUTED EXPENDITURES |  | 5,122,257.32 |  | $(29,465.81)$ |  | 5,092,791.51 |  | 4,887,048.93 |  | 205,742.58 |
| TOTAL SCHOOL BASED BUDGET CURRENT EXPENSE |  | 13,229,428.73 |  | $(119,292.56)$ |  | 13,110,136.17 |  | 12,644,801.84 |  | 465,334.33 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Combined Schedule of Blended Expenditures - Budget and Actual For the Fiscal Year Ended June 30, 2015

| District-wide | Original <br> Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| CAPITAL OUTLAY |  |  |  |  |  |  |  |  |  |  |
| Equipment |  |  |  |  |  |  |  |  |  |  |
| Special Education - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Vocational programs-local | \$ | - | \$ | 12,525.56 | \$ | 12,525.56 | \$ | 12,525.56 | \$ | - |
| School Sponsered and other Instructional Programs |  | - |  | 2,400.00 |  | 2,400.00 |  | 2,400.00 |  | - |
| Undistributed Expenditures: |  |  |  |  |  |  |  |  |  |  |
| Health Services |  | - |  | 2,687.00 |  | 2,687.00 |  | 2,687.00 |  | - |
| Total Equipment |  | - |  | 17,612.56 |  | 17,612.56 |  | 17,612.56 |  | - |
| TOTAL CAPITAL OUTLAY |  | - |  | 17,612.56 |  | 17,612.56 |  | 17,612.56 |  | - |
| TOTAL SCHOOL BASED EXPENDITURES |  | 13,229,428.73 |  | $(101,680.00)$ |  | ,127,748.73 |  | 662,414.40 |  | 465,334.33 |
|  |  |  |  |  |  |  |  |  |  |  |
| General Fund |  | 13,175,154.00 |  | $(101,680.00)$ |  | ,073,474.00 |  | 695,946.47 |  | 377,527.53 |
| Total Other Financing Sources: |  | 13,175,154.00 |  | $(101,680.00)$ |  | ,073,474.00 |  | 695,946.47 |  | 377,527.53 |
| Excess (Deficiency) of Other Financing Sources Over (Under) Expenditures and Other Financing (Uses) | Excess (Deficiency) of Other Financing Sources Over |  |  |  |  | (54,274.73) |  | 33,532.07 |  | 87,806.80 |
| Fund Balance, July 1 |  | 54,274.73 |  | - |  | 54,274.73 |  | 54,274.73 |  | - |
| Fund Balance, June 30 |  | - | \$ | - | \$ | - | \$ | 87,806.80 | \$ | 87,806.80 |

Blended Resource Fund 15
Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015
School: John Fenwick School

|  | Original Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | $344,648.00$ | \$ | $\begin{gathered} 998.60 \\ (11,708.15) \end{gathered}$ | \$ | $\begin{aligned} & 345,646.60 \\ & 795,702.85 \end{aligned}$ | \$ | $\begin{aligned} & 343,264.26 \\ & 790,304.48 \end{aligned}$ | \$ | $\begin{aligned} & 2,382.34 \\ & 5,398.37 \end{aligned}$ |
|  | 117,375.00 |  | 5,182.17 |  | 122,557.17 |  | 108,025.56 |  | 14,531.61 |
|  | 6,000.00 |  | - |  | 6,000.00 |  | 4,255.00 |  | 1,745.00 |
|  | 28,166.67 |  | $(4,336.74)$ |  | 23,829.93 |  | 22,312.74 |  | 1,517.19 |
|  | 8,000.00 |  | - |  | 8,000.00 |  | 6,491.06 |  | 1,508.94 |
|  | 76,089.61 |  | $(15,611.81)$ |  | 60,477.80 |  | 53,601.56 |  | 6,876.24 |
|  | 5,300.00 |  | $(1,167.30)$ |  | 4,132.70 |  | 4,132.70 |  | - |
|  | 1,392,990.28 |  | $(26,643.23)$ |  | 1,366,347.05 |  | 1,332,387.36 |  | 33,959.69 |
|  | 60,784.00 |  | 21,401.40 |  | 82,185.40 |  | 78,460.40 |  | 3,725.00 |
|  | 32,475.00 |  | 3,355.44 |  | 35,830.44 |  | 24,435.07 |  | 11,395.37 |
|  | 1,250.00 |  | 319.82 |  | 1,569.82 |  | 891.18 |  | 678.64 |
|  | - |  | 62.40 |  | 62.40 |  | 62.40 |  | - |
|  | 94,509.00 |  | 25,139.06 |  | 119,648.06 |  | 103,849.05 |  | 15,799.01 |
|  | 84,121.00 |  | $(21,477.40)$ |  | 62,643.60 |  | 60,429.43 |  | 2,214.17 |
|  | 650.00 |  | 744.44 |  | 1,394.44 |  | 1,394.44 |  | - |
|  | 84,771.00 |  | $(20,732.96)$ |  | 64,038.04 |  | 61,823.87 |  | 2,214.17 |

Preschool Disabilities - Full-Time:
Salaries of Teachers
Other Salaries for Instruction
Supplies \& Materials
Other Objects
Total Preschool Disabilities - Full-Time:

TOTAL SPECIAL EDUCATION - INSTRUCTION
School-Spon. Cocurricular Actvts. - Inst.
Salaries
Supplies \& Materials
Total School-Spon. Cocurricular Actvts. - Inst.

Total Instruction
Undistributed Expend. - Attend. \& Social Work Salaries
Other Purchased Services (400-500 series)
Supplies and Materials
Total Undistributed Expend. - Attend. \& Social Work
Undistributed Expenditures - Health Services
Salaries
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies and Materials
Total Undistributed Expenditures - Health Services


Blended Resource Fund 15
Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

Undist. Expend. - Guidance
Salaries of Other Professional Staff
Other Salaries
Other Purchased Prof. and Tech. Services
Other Purchased Services
Supplies and Materials
Total Undist. Expend. - Other Supp. Serv. Students-Reg.
Undist. Expend. - Improvement of Inst. Serv.
Other Salaries
Total Undist. Expend. - Improvement of Inst. Serv.
Undist. Expend. - Edu. Media Serv./Sch. Library
Salaries
Salaries of Technology Coordinators
Purchased Professional and Technical Services
Supplies and Materials
Total Undist. Expend. - Edu. Media Serv./Sch. Library
Undist. Expend. - Instructional Staff Training Serv.
Purchased Prof- Educational Services
Other Purchased Services (400-500 series)
Supplies and Materials
Total Undist. Expend. - Instructional Staff Training Serv.

|  | Original Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual <br> Favorable/ <br> Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 62,753.00 | \$ | 0.31 | \$ | 62,753.31 | \$ | 62,753.31 | \$ | - |
|  | 20,320.00 |  | $(20,320.00)$ |  | - |  | - |  | - |
|  | 1,600.00 |  | $(1,300.00)$ |  | 300.00 |  | - |  | 300.00 |
|  | 100.00 |  | 162.04 |  | 262.04 |  | 262.04 |  | - |
|  | 2,100.00 |  | (610.68) |  | 1,489.32 |  | 1,489.32 |  | - |
|  | 86,873.00 |  | $(22,068.33)$ |  | 64,804.67 |  | 64,504.67 |  | 300.00 |
|  | 2,750.00 |  | (711.65) |  | 2,038.35 |  | 832.00 |  | 1,206.35 |
|  | 2,750.00 |  | (711.65) |  | 2,038.35 |  | 832.00 |  | 1,206.35 |
|  | 64,003.00 |  | $(23,488.30)$ |  | 40,514.70 |  | 38,336.64 |  | 2,178.06 |
|  | 92,606.00 |  | - |  | 92,606.00 |  | 92,605.92 |  | 0.08 |
|  | 750.00 |  | (343.81) |  | 406.19 |  | - |  | 406.19 |
|  | 1,750.00 |  | 731.80 |  | 2,481.80 |  | 2,422.99 |  | 58.81 |
|  | 159,109.00 |  | $(23,100.31)$ |  | 136,008.69 |  | 133,365.55 |  | 2,643.14 |
|  | 5,000.00 |  | 36,583.38 |  | 41,583.38 |  | 41,583.38 |  | - |
|  | 3,500.00 |  | $(1,287.78)$ |  | 2,212.22 |  | 2,212.22 |  | - |
|  | 1,245.00 |  | 121.64 |  | 1,366.64 |  | 1,366.64 |  | - |
|  | 9,745.00 |  | 35,417.24 |  | 45,162.24 |  | 45,162.24 |  | - |

Undist. Expend. - Support Serv. - School Admin.
Salaries of Principals/Assistant Principals
Salaries of Secretarial and Clerical Assistants
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies and Materials
Other Objects
Total Undist. Expend. - Support Serv. - School Admin.
Undist. Expend. - Security
Salaries
Purchased Professional and Technical Services General Supplies

Total Undist. Expend. - Security
Undist. Expend. - Student Transportation Serv. Contr Serv (Oth. Than Bet Home \& Sch) - Vendors

Total Undist. Expend. - Student Transportation Serv.
UNALLOCATED BENEFITS
Health Benefits
Other Employee Benefits
TOTAL UNALLOCATED BENEFITS
TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS
TOTAL UNDISTRIBUTED EXPENDITURES
TOTAL SCHOOL BASED BUDGET CURRENT EXPENSE

| Original Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance <br> Final to Actual <br> Favorable/ <br> Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 71,345.00 | \$ | 0.47 | \$ | 71,345.47 | \$ | 71,345.47 | \$ | - |
| 19,524.00 |  | (214.00) |  | 19,310.00 |  | 17,785.44 |  | 1,524.56 |
| - |  | 214.00 |  | 214.00 |  | 214.00 |  | - |
| 6,000.00 |  | (265.17) |  | 5,734.83 |  | 3,712.53 |  | 2,022.30 |
| 3,000.00 |  | - |  | 3,000.00 |  | 983.71 |  | 2,016.29 |
| 950.00 |  | - |  | 950.00 |  | 947.00 |  | 3.00 |
| 100,819.00 |  | (264.70) |  | 100,554.30 |  | 94,988.15 |  | 5,566.15 |
| 13,504.00 |  | 2,194.99 |  | 15,698.99 |  | 12,967.19 |  | 2,731.80 |
| 2,700.00 |  | 2,130.00 |  | 4,830.00 |  | 4,830.00 |  | - |
| 900.00 |  | (105.00) |  | 795.00 |  | 511.54 |  | 283.46 |
| 17,104.00 |  | 4,219.99 |  | 21,323.99 |  | 18,308.73 |  | 3,015.26 |
| 6,500.00 |  | - |  | 6,500.00 |  | 5,937.87 |  | 562.13 |
| 6,500.00 |  | - |  | 6,500.00 |  | 5,937.87 |  | 562.13 |
| 478,492.00 |  | 19.56 |  | 478,511.56 |  | 467,476.91 |  | 11,034.65 |
| 129,848.00 |  | $(33,794.91)$ |  | 96,053.09 |  | 59,799.49 |  | 36,253.60 |
| 608,340.00 |  | $(33,775.35)$ |  | 574,564.65 |  | 527,276.40 |  | 47,288.25 |
| 608,340.00 |  | $(33,775.35)$ |  | 574,564.65 |  | 527,276.40 |  | 47,288.25 |
| 1,081,751.00 |  | $(51,198.45)$ |  | 1,030,552.55 |  | 968,518.28 |  | 62,034.27 |
| 2,743,628.28 |  | $(73,433.52)$ |  | 2,670,194.76 |  | 2,551,108.67 |  | 119,086.09 |

## CITY OF SALEM SCHOOL DISTRICT

Blended Resource Fund 15
Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

School: John Fenwick School

TOTAL SCHOOL BASED EXPENDITURES

Other Financing Sources:
Operating Transfers In:
Contribution to Whole School Reform: General Fund

Total Other Financing Sources:
Excess (Deficiency) of Other Financing Sources Over (Under) Expenditures and Other Financing (Uses)

Fund Balance, July 1
Fund Balance, June 30

|  | Original <br> Budget |  | Budget Transfers |  | Final Budget |  | Actual | Variance <br> Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,743,628.28 | \$ | $(73,433.52)$ | \$ | 2,670,194.76 | \$ | 2,551,108.67 | \$ | 119,086.09 |
|  | 2,738,993.00 |  | $(73,433.52)$ |  | 2,665,559.48 |  | 2,556,059.96 |  | 109,499.52 |
|  | 2,738,993.00 |  | $(73,433.52)$ |  | 2,665,559.48 |  | 2,556,059.96 |  | 109,499.52 |
|  | $(4,635.28)$ |  | - |  | $(4,635.28)$ |  | 4,951.29 |  | 9,586.57 |
|  | 4,635.28 |  | - |  | 4,635.28 |  | 4,635.28 |  |  |
| \$ | - | \$ | - | \$ |  | \$ | 9,586.57 | \$ | 9,586.57 |

## Blended Resource Fund 15

Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

School: Middle School

Variance Final to Actual Favorable/ (Unfavorable)

REGULAR PROGRAMS - INSTRUCTION
Regular Programs - Instruction
Grades 1-5 - Salaries of Teachers
Grades 6-8-Salaries of Teachers
Regular Programs - Undistributed Instruction
Other Salaries for Instruction
Purchased Prof- Educational Services
Purchased Technical Services
Other Purchased Services (400-500 series)
General Supplies
Textbooks
Other Objects
TOTAL REGULAR PROGRAMS - INSTRUCTION
SPECIAL EDUCATION - INSTRUCTION
Salaries of Teachers
Other Salaries for Instruction
Purchased Technical Services
General Supplies
Other Objects
Total Multiple Disabilities
Resource Room/Resource Center:
Salaries of Teachers
General Supplies
Total Resource Room/Resource Center
TOTAL SPECIAL EDUCATION - INSTRUCTION

| Original | Budget | Final |
| :--- | :---: | :---: |
| $\underline{\text { Budget }}$ | $\underline{\text { Transfers }}$ | $\underline{B u d g e t}$ |


| \$ 934,752.00 | \$ | $(60,403.23)$ | \$ | 874,348.77 | \$ | 874,126.27 | \$ | 222.50 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 927,899.00 |  | 71,038.10 |  | 998,937.10 |  | 994,158.12 |  | 4,778.98 |
| 33,303.00 |  | - |  | 33,303.00 |  | 33,219.75 |  | 83.25 |
| 1,760.00 |  | - |  | 1,760.00 |  |  |  | 1,760.00 |
| 27,166.67 |  | 794.01 |  | 27,960.68 |  | 27,860.68 |  | 100.00 |
| 14,400.00 |  | (257.50) |  | 14,142.50 |  | 12,532.13 |  | 1,610.37 |
| 47,257.00 |  | 40,683.13 |  | 87,940.13 |  | 47,841.27 |  | 40,098.86 |
| 2,134.03 |  | 20,269.49 |  | 22,403.52 |  | 2,134.00 |  | 20,269.52 |
| 2,500.00 |  | (757.50) |  | 1,742.50 |  | 1,742.50 |  | - |
| 1,991,171.70 |  | 71,366.50 |  | 2,062,538.20 |  | 1,993,614.72 |  | 68,923.48 |


| 267,803.00 | 70,579.00 | 338,382.00 | 337,269.50 | 1,112.50 |
| :---: | :---: | :---: | :---: | :---: |
| 97,018.00 | $(36,543.47)$ | 60,474.53 | 58,163.16 | 2,311.37 |
| 512.00 | - | 512.00 | - | 512.00 |
| 4,000.00 | 490.03 | 4,490.03 | 3,910.61 | 579.42 |
| 1,090.00 | - | 1,090.00 | 210.00 | 880.00 |
| 370,423.00 | 34,525.56 | 404,948.56 | 399,553.27 | 5,395.29 |


| 334,040.00 | (109,642.00) | 224,398.00 | 218,014.18 | 6,383.82 |
| :---: | :---: | :---: | :---: | :---: |
| 2,000.00 | - | 2,000.00 | 1,151.32 | 848.68 |
| 336,040.00 | (109,642.00) | 226,398.00 | 219,165.50 | 7,232.50 |

$706,463.00 \quad(75,116.44) \quad 631,346.56 \longrightarrow 618,718.77 \longrightarrow 12,627.79$

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

| School: Middle School | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Basic Skills/Remedial - Instruction |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 44,276.00 | \$ | $(31,072.34)$ | \$ | 13,203.66 | \$ | - | \$ | 13,203.66 |
| Total Basic Skills/Remedial - Instruction |  | 44,276.00 |  | $(31,072.34)$ |  | 13,203.66 |  | - |  | 13,203.66 |
| School-Spon. Cocurricular Actvts. - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 7,800.00 |  | (234.00) |  | 7,566.00 |  | 7,566.00 |  | - |
| Other Purchased Services (400-500 series) |  | 3,820.00 |  | (199.11) |  | 3,620.89 |  | 600.00 |  | 3,020.89 |
| Supplies and Materials |  | 800.00 |  | 4,213.66 |  | 5,013.66 |  | 2,713.66 |  | 2,300.00 |
| Other Objects |  | 780.00 |  | - |  | 780.00 |  | - |  | 780.00 |
| Total School-Spon. Cocurricular Actvts. - Inst. |  | 13,200.00 |  | 3,780.55 |  | 16,980.55 |  | 10,879.66 |  | 6,100.89 |
| School-Spon. Cocurricular Athletics - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 9,128.00 |  | (720.55) |  | 8,407.45 |  | 5,397.00 |  | 3,010.45 |
| Other Purchased Services (400-500 series) |  | 2,720.00 |  | - |  | 2,720.00 |  | - |  | 2,720.00 |
| Supplies and Materials |  | 5,000.00 |  | - |  | 5,000.00 |  | 1,581.00 |  | 3,419.00 |
| Total School-Spon. Cocurricular Athletics - Inst. |  | 16,848.00 |  | (720.55) |  | 16,127.45 |  | 6,978.00 |  | 9,149.45 |
| Before/After School Program - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 4,320.00 |  | - |  | 4,320.00 |  | 810.00 |  | 3,510.00 |
| Total Before/After School Program - Inst. |  | 4,320.00 |  | - |  | 4,320.00 |  | 810.00 |  | 3,510.00 |
|  |  |  |  |  |  |  |  |  |  | Continued) |

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

| School: Middle School | Original <br> Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Alternative Education Program - Inst. |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 20,000.00 | \$ | 5,750.00 | \$ | 25,750.00 | \$ | 22,530.63 | \$ | 3,219.37 |
| Total Alternative Education Program - Inst. |  | 20,000.00 |  | 5,750.00 |  | 25,750.00 |  | 22,530.63 |  | 3,219.37 |
| Total Instruction |  | 2,796,278.70 |  | $(26,012.28)$ |  | 2,770,266.42 |  | 2,653,531.78 |  | 116,734.64 |
| Undistributed Expend. - Attend. \& Social Work |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 58,872.00 |  | $(19,114.00)$ |  | 39,758.00 |  | 39,757.73 |  | 0.27 |
| Other Purchased Services (400-500 series) |  | - |  | 288.65 |  | 288.65 |  | 288.65 |  | - |
| Total Undistributed Expend. - Attend. \& Social Work |  | 58,872.00 |  | $(18,825.35)$ |  | 40,046.65 |  | 40,046.38 |  | 0.27 |
| Undistributed Expenditures - Health Services |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 81,271.00 |  | $(10,507.88)$ |  | 70,763.12 |  | 66,301.25 |  | 4,461.87 |
| Supplies and Materials |  | 779.00 |  | 1,142.90 |  | 1,921.90 |  | 1,620.19 |  | 301.71 |
| Other Objects |  | 143.00 |  | (6.31) |  | 136.69 |  | - |  | 136.69 |
| Total Undistributed Expenditures - Health Services |  | 82,193.00 |  | $(9,371.29)$ |  | 72,821.71 |  | 67,921.44 |  | 4,900.27 |
| Undist. Expend. - Guidance |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 116,158.00 |  | (512.31) |  | 115,645.69 |  | 115,644.50 |  | 1.19 |
| Salaries of Secretarial and Clerical Assistants |  | 41,317.00 |  | 330.00 |  | 41,647.00 |  | 41,647.00 |  | - |
| Other Salaries |  | 20,157.00 |  | $(20,157.00)$ |  | - |  | - |  | - |
| Other Purchased Professional \& Tech. Services |  | 260.00 |  | 2,250.30 |  | 2,510.30 |  | 2,510.30 |  | - |
| Other Purchased Services |  | 290.00 |  | 87.04 |  | 377.04 |  | 377.04 |  | - |
| Supplies and Materials |  | 1,000.00 |  | 3,830.96 |  | 4,830.96 |  | 4,830.96 |  | - |
| Total Undist. Expend. - Other Supp. Serv. Students-Reg. |  | 179,182.00 |  | (14,171.01) |  | 165,010.99 |  | 165,009.80 |  | 1.19 |

## Blended Resource Fund 15

Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

## School: Middle School

|  | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,820.00 | \$ | 8,918.00 | \$ | 10,738.00 | \$ | 10,738.00 | \$ | - |
|  | 1,820.00 |  | 8,918.00 |  | 10,738.00 |  | 10,738.00 |  | - |
|  | 61,166.00 |  | 52.00 |  | 61,218.00 |  | 61,218.00 |  | - |
|  | 38,731.00 |  | 10,192.29 |  | 48,923.29 |  | 48,923.04 |  | 0.25 |
|  | 1,200.00 |  | - |  | 1,200.00 |  | 1,160.34 |  | 39.66 |
|  | 50.00 |  | - |  | 50.00 |  | 50.00 |  | - |
|  | 101,147.00 |  | 10,244.29 |  | 111,391.29 |  | 111,351.38 |  | 39.91 |
|  | 4,500.00 |  | 102,658.90 |  | 107,158.90 |  | 103,158.90 |  | 4,000.00 |
|  | 700.00 |  | 108.02 |  | 808.02 |  | 808.02 |  | - |
|  | 900.00 |  | (97.17) |  | 802.83 |  | 802.83 |  | - |
|  | - |  | 1,012.00 |  | 1,012.00 |  | 1,012.00 |  | - |
|  | 6,100.00 |  | 103,681.75 |  | 109,781.75 |  | 105,781.75 |  | 4,000.00 |
|  | 240,012.00 |  | $(3,857.53)$ |  | 236,154.47 |  | 235,618.66 |  | 535.81 |
|  | 31,682.00 |  | 870.50 |  | 32,552.50 |  | 32,552.50 |  | - |
|  | - |  | 2,142.00 |  | 2,142.00 |  | 2,142.00 |  | - |
|  | 7,800.00 |  | 3,281.53 |  | 11,081.53 |  | 11,081.53 |  | - |
|  | 5,615.63 |  | - |  | 5,615.63 |  | 5,590.55 |  | 25.08 |
|  | 2,800.00 |  | (485.00) |  | 2,315.00 |  | 2,134.00 |  | 181.00 |
|  | 287,909.63 |  | 1,951.50 |  | 289,861.13 |  | 289,119.24 |  | 741.89 |

(Continued)

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

| School: Middle School | Original Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Undist. Expend. - Security |  |  |  |  |  |  |  |  |  |  |
| Salaries | \$ | 25,658.00 | \$ | (294.41) | \$ | 25,363.59 | \$ | 25,363.59 | \$ | - |
| Purchased Professional and Technical Services |  | 2,700.00 |  | 2,552.50 |  | 5,252.50 |  | 5,252.50 |  | - |
| Cleaning, Repair, and Maintenance Services |  | - |  | 6,782.50 |  | 6,782.50 |  | 6,782.50 |  | - |
| General Supplies |  | 370.00 |  | (245.50) |  | 124.50 |  | 76.67 |  | 47.83 |
| Total Undist. Expend. - Security |  | 28,728.00 |  | 8,795.09 |  | 37,523.09 |  | 37,475.26 |  | 47.83 |
| Undist. Expend. - Student Transportation Serv. |  |  |  |  |  |  |  |  |  |  |
| Contr Serv (Oth. Than Bet Home \& Sch) - Vendors |  | 12,000.00 |  | (546.12) |  | 11,453.88 |  | 11,453.88 |  | - |
| Total Undist. Expend. - Student Transportation Serv. |  | 12,000.00 |  | (546.12) |  | 11,453.88 |  | 11,453.88 |  | - |
| UNALLOCATED BENEFITS |  |  |  |  |  |  |  |  |  |  |
| Health Benefits |  | 849,516.00 |  | $(85,093.35)$ |  | 764,422.65 |  | 764,422.65 |  | - |
| Other Employee Benefits |  | 90,295.00 |  | 24,705.31 |  | 115,000.31 |  | 115,000.31 |  | - |
| TOTAL UNALLOCATED BENEFITS |  | 939,811.00 |  | $(60,388.04)$ |  | 879,422.96 |  | 879,422.96 |  | - |
| TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS |  | 939,811.00 |  | $(60,388.04)$ |  | 879,422.96 |  | 879,422.96 |  | - |
| TOTAL UNDISTRIBUTED EXPENDITURES |  | 1,697,762.63 |  | 30,288.82 |  | 1,728,051.45 |  | 1,718,320.09 |  | 9,731.36 |
| TOTAL SCHOOL BASED BUDGET CURRENT EXPENSE |  | 4,494,041.33 |  | 4,276.54 |  | 4,498,317.87 |  | 4,371,851.87 |  | 126,466.00 |
|  |  |  |  |  |  |  |  |  |  | (Continued) |

School: Middle School

CAPITAL OUTLAY
Equipment
Undistributed Expenditures: Health Services

Total Equipment
TOTAL CAPITAL OUTLAY

TOTAL SCHOOL BASED EXPENDITURES

Other Financing Sources:
Operating Transfers In:
Contribution to Whole School Reform: General Fund

Total Other Financing Sources:
Excess (Deficiency) of Other Financing Sources Over (Under) Expenditures and Other Financing (Uses)

Fund Balance, July 1
Fund Balance, June 30

Variance
Final to Actual
Favorable/
(Unfavorable)


| 4,476,276.00 | 6,963.54 | 4,483,239.54 | 4,423,887.92 | 59,351.62 |
| :---: | :---: | :---: | :---: | :---: |
| 4,476,276.00 | 6,963.54 | 4,483,239.54 | 4,423,887.92 | 59,351.62 |
| $(17,765.33)$ | - | $(17,765.33)$ | 49,349.05 | 67,114.38 |
| 17,765.33 | - | 17,765.33 | 17,765.33 | - |



## Blended Resource Fund 15

Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

## School: High School

|  | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,030,881.00 | \$ | $(1,514.62)$ | \$ | 2,029,366.38 | \$ | 2,016,810.07 | \$ | 12,556.31 |
|  | 25,000.00 |  | $(24,728.43)$ |  | 271.57 |  | - |  | 271.57 |
|  | 33,166.66 |  | $(3,733.65)$ |  | 29,433.01 |  | 29,433.01 |  | - |
|  | 32,000.00 |  | $(8,316.00)$ |  | 23,684.00 |  | 21,156.65 |  | 2,527.35 |
|  | 51,541.17 |  | 66,045.93 |  | 117,587.10 |  | 117,287.10 |  | 300.00 |
|  | 10,000.00 |  | 10,181.79 |  | 20,181.79 |  | 18,256.79 |  | 1,925.00 |
|  | 250.00 |  | 11,462.03 |  | 11,712.03 |  | 11,712.03 |  | - |
|  | 2,182,838.83 |  | 49,397.05 |  | 2,232,235.88 |  | 2,214,655.65 |  | 17,580.23 |
|  | 113,768.00 |  | 10,790.00 |  | 124,558.00 |  | 124,558.00 |  | - |
|  | 42,450.00 |  | $(18,975.00)$ |  | 23,475.00 |  | 23,287.50 |  | 187.50 |
|  | 3,500.00 |  | - |  | 3,500.00 |  | 1,500.00 |  | 2,000.00 |
|  | 3,000.00 |  | $(2,420.00)$ |  | 580.00 |  | - |  | 580.00 |
|  | 1,000.00 |  | - |  | 1,000.00 |  | - |  | 1,000.00 |
|  | 1,500.00 |  | - |  | 1,500.00 |  | 455.00 |  | 1,045.00 |
|  | 165,218.00 |  | $(10,605.00)$ |  | 154,613.00 |  | 149,800.50 |  | 4,812.50 | Final to Actual

Favorable/
(Unfavorable)

REGULAR PROGRAMS - INSTRUCTION
Regular Programs - Instruction
Grades 9-12 - Salaries of Teachers
Regular Programs - Undistributed Instruction
Purchased Prof- Educational Services
Purchased Technical Services
Other Purchased Services (400-500 series)
General Supplies
Textbooks
Other Objects

TOTAL REGULAR PROGRAMS - INSTRUCTION

SPECIAL EDUCATION - INSTRUCTION
Multiple Disabilities:
Salaries of Teachers
Other Salaries for Instruction
Other Purchased Services (400-500 series)
General Supplies
Textbooks
Other Objects

Total Multiple Disabilities

Budge
\$ 2,030,881.00

25,000.00
33,166.66
2,000.00
10,000.00
250.00


113,768.00
2,450.00
3,500.00
3,000.00
1,000.00

65,218.00
$(10,605.00)$ 154,613.00 149,800.50

## Blended Resource Fund 15

Schedule of Blended Expenditures - Budget and Actual
For the Fiscal Year Ended June 30, 2015

| School: High School |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

School: High School
chool-Spon. Cocurricular Athletics - Inst.
Salaries
Purchased Services (300-500 series)
Supplies and Materials
Other Objects
Total School-Spon. Cocurricular Athletics - Inst.
Before/After School Program - Inst.
Salaries of Teachers

Total Before/After School Program - Inst.
Alternative Education Program - Inst.
Salaries of Teachers
Salaries
Purchased Prof-Technical Services

Total Alternative Education Program - Inst.
Total Instruction

Undistributed Expend. - Attend. \& Social Work
Salaries
Other Purchased Services (400-500 series)
Total Undistributed Expend. - Attend. \& Social Work

|  | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual | Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 254,299.00 | \$ | $(9,320.49)$ | \$ | 244,978.51 | \$ | 233,740.50 | \$ | 11,238.01 |
|  | 64,367.60 |  | $(9,961.05)$ |  | 54,406.55 |  | 34,299.48 |  | 20,107.07 |
|  | 40,000.00 |  | 17,167.99 |  | 57,167.99 |  | 56,304.23 |  | 863.76 |
|  | 6,400.00 |  | 720.55 |  | 7,120.55 |  | 7,120.55 |  | - |
|  | 365,066.60 |  | (1,393.00) |  | 363,673.60 |  | 331,464.76 |  | 32,208.84 |
|  | 2,000.00 |  | - |  | 2,000.00 |  | 1,080.00 |  | 920.00 |
|  | 2,000.00 |  | - |  | 2,000.00 |  | 1,080.00 |  | 920.00 |
|  | 26,500.00 |  | - |  | 26,500.00 |  | 22,581.00 |  | 3,919.00 |
|  | 20,000.00 |  | 18,105.00 |  | 38,105.00 |  | 33,381.95 |  | 4,723.05 |
|  | 35,000.00 |  | $(18,105.00)$ |  | 16,895.00 |  | 16,895.00 |  | - |
|  | 81,500.00 |  | - |  | 81,500.00 |  | 72,857.95 |  | 8,642.05 |
|  | 3,649,015.43 |  | $(41,579.40)$ |  | 3,607,436.03 |  | 3,521,630.74 |  | 85,805.29 |
|  | 43,412.00 |  | 5,151.19 |  | 48,563.19 |  | 48,397.76 |  | 165.43 |
|  | - |  | 288.64 |  | 288.64 |  | 288.64 |  | - |
|  | 43,412.00 |  | 5,439.83 |  | 48,851.83 |  | 48,686.40 |  | 165.43 |

(Continued)

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

| School: High School |  |  |
| :--- | ---: | :--- | :--- | :--- |

## Blended Resource Fund 15

For the Fiscal Year Ended June 30, 2015

## School: High School

|  | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 13,000.00 | \$ | 91,257.87 | \$ | 104,257.87 | \$ | 104,257.87 | \$ | - |
|  | 7,000.00 |  | 2,937.71 |  | 9,937.71 |  | 9,937.71 |  | - |
|  | 2,000.00 |  | $(1,197.16)$ |  | 802.84 |  | 802.84 |  | - |
|  | - |  | 375.00 |  | 375.00 |  | 375.00 |  | - |
|  | 22,000.00 |  | 93,373.42 |  | 115,373.42 |  | 115,373.42 |  | - |
|  | 290,000.00 |  | $(3,213.31)$ |  | 286,786.69 |  | 283,769.08 |  | 3,017.61 |
|  | 26,000.00 |  | 11,388.30 |  | 37,388.30 |  | 33,167.70 |  | 4,220.60 |
|  | 38,996.00 |  | 473.26 |  | 39,469.26 |  | 39,283.76 |  | 185.50 |
|  | - |  | 20,692.00 |  | 20,692.00 |  | 20,692.00 |  | - |
|  | 11,500.00 |  | $(1,369.51)$ |  | 10,130.49 |  | 10,000.00 |  | 130.49 |
|  | 8,000.00 |  | 5,804.21 |  | 13,804.21 |  | 13,784.95 |  | 19.26 |
|  | 1,000.00 |  | 1,487.00 |  | 2,487.00 |  | 2,487.00 |  | - |
|  | 375,496.00 |  | 35,261.95 |  | 410,757.95 |  | 403,184.49 |  | 7,573.46 |
|  | 43,553.00 |  | 289.67 |  | 43,842.67 |  | 43,842.67 |  | - |
|  | 93,500.00 |  | $(48,832.50)$ |  | 44,667.50 |  | 5,707.50 |  | 38,960.00 |
|  | 5,000.00 |  | (16.25) |  | 4,983.75 |  | 76.67 |  | 4,907.08 |
|  | 142,053.00 |  | $(48,559.08)$ |  | 93,493.92 |  | 49,626.84 |  | 43,867.08 |
|  | 122,000.00 |  | $(7,501.94)$ |  | 114,498.06 |  | 110,282.07 |  | 4,215.99 |
|  | 122,000.00 |  | $(7,501.94)$ |  | 114,498.06 |  | 110,282.07 |  | 4,215.99 |

(Continued)

School: High School

UNALLOCATED BENEFITS
Health Benefits
Other Employee Benefits
TOTAL UNALLOCATED BENEFITS
TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS
TOTAL UNDISTRIBUTED EXPENDITURES
TOTAL SCHOOL BASED BUDGET CURRENT EXPENSE

## CAPITAL OUTLAY

Equipment
Architecture / Engineering Services
Vocational programs-local
School Sponsored and other Instructional Programs
Total Equipment
TOTAL CAPITAL OUTLAY
TOTAL SCHOOL BASED EXPENDITURES

Other Financing Sources:
Operating Transfers In:
Contribution to Whole School Reform: General Fund

Total Other Financing Sources:

| \$ 1,037,570.00 | \$ | $(193,421.71)$ | \$ | 844,148.29 | \$ | $773,022.74$ | \$ | $71,125.55$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 76,435.69 |  | 72,948.19 |  | 149,383.88 |  | 144,955.19 |  | 4,428.69 |
| 1,114,005.69 |  | $(120,473.52)$ |  | 993,532.17 |  | 917,977.93 |  | 75,554.24 |
| 1,114,005.69 |  | $(120,473.52)$ |  | 993,532.17 |  | 917,977.93 |  | 75,554.24 |
| 2,342,743.69 |  | $(8,556.18)$ |  | 2,334,187.51 |  | 2,200,210.56 |  | 133,976.95 |
| 5,991,759.12 |  | $(50,135.58)$ |  | 5,941,623.54 |  | 5,721,841.30 |  | 219,782.24 |


| - | 12,525.56 | 12,525.56 | 12,525.56 | - |
| :---: | :---: | :---: | :---: | :---: |
| - | 2,400.00 | 2,400.00 | 2,400.00 | - |
| - | 14,925.56 | 14,925.56 | 14,925.56 | - |
| - | 14,925.56 | 14,925.56 | 14,925.56 | - |
| 5,991,759.12 | $(35,210.02)$ | 5,956,549.10 | 5,736,766.86 | 219,782.24 |


| $5,959,885.00$ | $(35,210.02)$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $5,959,885.00$ |  |  |  |  |
|  | $5,924,674.98$ | $5,715,998.59$ |  | $208,676.39$ |


| School: High School | Original Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual Favorable/ (Unfavorable) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Excess (Deficiency) of Other Financing Sources Over (Under) Expenditures and Other Financing (Uses) | \$ | $(31,874.12)$ | \$ | - | \$ | $(31,874.12)$ | \$ | $(20,768.27)$ | \$ | 11,105.85 |
| Fund Balance, July 1 |  | 31,874.12 |  | - |  | 31,874.12 |  | 31,874.12 |  | - |
| Fund Balance, June 30 | \$ | - | \$ | - | \$ | - | \$ | 11,105.85 | \$ | 11,105.85 |

## OTHER SUPPLEMENTARY INFORMATION

## REVENUES:

Federal Sources
State Sources
Local Sources
Total Revenues
EXPENDITURES
Instruction:
Other Salaries for Instruction
Purchased Services Professional/Educational Services
Other Purchased Services (400-500 series)
Tuition
Supplies and Materia
Other Objects
Total Instruction
Support Services:
Salaries
Salaries of Supervisors of Instruction
Salaries of Program Directors
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Salaries - Other
Purchased Professional and Technical Services
Purchased Professional - Educational Services
Other Purchased Professional Services
Cleaning, Repair \& Maintenance Services
Rentals
Other Purchased Services (400-500 series)
Contracted Transportation Services - Field Trips
Travel
upplies and Material
Other Objects
Total Support Services
Facilities Acquisition/Construction:
Construction Services
Total Facilities Acquisition \& Construction Services
Total Expenditures
Other Financing Sources (Uses):
Transfer from/(to) General Fund
Total Other Financing Sources (Uses)
Total Expenditures and Other Financing Sources (Uses)
Excess (Deficiency) of Revenue

Over (Under) Expenditures

$\qquad$

| 847,718.98 |  | 110,929.80 |  | 69,585.48 |  | 2,350.16 |  | 328,662.00 |  | 7,337.00 |  | 1,366,583.42 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

CITY OF SALEM SCHOOL DISTRICT
Special Revenue Fund
Special Revenue Fund
Combining Schedule of Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2015

## REVENUES:

Federal Sources
State Sources
Local Sources
Total Revenues

## EXPENDITURES:

Instruction:
Other Salaries for Instruction
Purchased Services Professional/Educational Services
Other Purchased Services (400-500 series)
Tuition
Supplies and Material
Other Objects
Total Instruction
Support Services
Salaries
Salaries of Supervisors of Instruction
Salaries of Program Directors
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Salaries - Other
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Purchased Professional - Educational Services
Other Purchased Professional Services
Rentals
Other Purchased Services (400-500 series)
Contracted Transportation Services - Field Trips Travel
Supplies and Material
Other Objects
Total Support Services
Facilities Acquisition/Construction
Construction Services
Total Facilities Acquisition and Construction Services
Total Expenditures
Other Financing Sources (Uses): Transfer from/(to) General Fund
Total Other Financing Sources (Uses)
Total Expenditures and Other Financing Sources (Uses)
Excess (Deficiency) of Revenues
Over (Under) Expenditures

| Total | McKinney Education for Homeless Children | Perkins Vocational | Family Friendly Centers | School Based Youth Services | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Brought <br> Forward | 2014-15 | 2014-15 | 2014-15 | 2014-15 | Carried Forward |
| \$ 1,366,583.42 | 7,178.54 | 12,257.00 | \$ 45,463.00 | \$ 265,600.22 | $\begin{array}{r} \text { \$ 1,386,018.96 } \\ 311,063.22 \end{array}$ |
| 1,366,583.42 | 7,178.54 | 12,257.00 | 45,463.00 | 265,600.22 | 1,697,082.18 |
| 471,978.50 |  |  | 28,431.00 |  | 500,409.50 |
| 6,815.00 |  |  |  |  | 6,815.00 |
| 17,100.00 |  | 2,000.00 |  |  | 19,100.00 |
|  |  |  | 729.78 |  | 729.78 |
| 328,662.00 |  |  |  |  | 328,662.00 |
| 110,576.18 |  | 7,770.12 | 3,106.77 | 2,615.84 | 124,068.91 |
| 3,792.50 |  | 1,874.88 | 1,525.00 |  | 7,192.38 |
| 938,924.18 |  | 11,645.00 | 33,792.55 | 2,615.84 | 986,977.57 |



| 1,366,583.42 |  | 7,178.54 |  | 12,257.00 |  | 45,463.00 |  | 265,600.22 |  | 1,697,082.18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |

CITY OF SALEM SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2015


## CITY OF SALEM SCHOOL DISTRICT

Special Revenue Fund
Schedule of Preschool Education Aid Expenditures
Preschool - All Programs
Budgetary Basis
For the Fiscal Year Ended June 30, 2015

|  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |

CITY OF SALEM SCHOOL DISTRICT
Special Revenue Fund
Schedule of Preschool Education Aid Expenditures
Preschool - Full Day 3yr and 4 yr - Regular
Budgetary Basis
For the Fiscal Year Ended June 30, 2015

|  | Original Budget |  | Budget <br> Transfers |  | Final <br> Budget |  | Actual |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 920,711.00 | \$ | $(31,069.26)$ | \$ | 889,641.74 | \$ | 889,641.74 |  |  |
| Other Salaries for Instruction |  | 285,500.00 |  | $(13,808.63)$ |  | 271,691.37 |  | 271,691.37 |  |  |
| Purchased Services Professional/Educational Services |  | - |  | 3,350.00 |  | 3,350.00 |  | 3,350.00 |  |  |
| Other Purchased Services (400-500 series) |  | 10,000.00 |  | $(1,616.45)$ |  | 8,383.55 |  | 8,383.55 |  |  |
| Supplies and Materials |  | 53,449.00 |  | 51,049.35 |  | 104,498.35 |  | 104,498.35 |  |  |
| Other Objects |  | - |  | 3,108.00 |  | 3,108.00 |  | 3,108.00 |  |  |
| Total Instruction |  | 1,269,660.00 |  | 11,013.01 |  | 1,280,673.01 |  | 1,280,673.01 | \$ | - |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Supervisors of Instruction |  | 100,194.00 |  | - |  | 100,194.00 |  | 100,194.00 |  |  |
| Salaries of Program Directors |  | 23,782.00 |  | (0.35) |  | 23,781.65 |  | 23,781.65 |  |  |
| Salaries of Other Professional Staff |  | 84,351.00 |  | 7,872.55 |  | 92,223.55 |  | 92,223.55 |  |  |
| Salaries of Secretarial and Clerical Assistants |  | 18,025.00 |  | 238.68 |  | 18,263.68 |  | 18,263.68 |  |  |
| Salaries - Other |  | 115,340.00 |  | 1,539.32 |  | 116,879.32 |  | 116,879.32 |  |  |
| Personal Services - Employee Benefits |  | 494,364.00 |  | $(33,600.22)$ |  | 460,763.78 |  | 460,763.78 |  |  |
| Purchased Professional - Educational Services |  | 50,000.00 |  | $(25,372.01)$ |  | 24,627.99 |  | 24,627.99 |  |  |
| Other Purchased Professional Services |  | 5,000.00 |  | $(4,693.05)$ |  | 306.95 |  | 306.95 |  |  |
| Cleaning, Repair \& Maintenance Services |  | 5,000.00 |  | 3,000.00 |  | 8,000.00 |  | 8,000.00 |  |  |
| Rentals |  | 6,000.00 |  | (661.16) |  | 5,338.84 |  | 5,338.84 |  |  |
| Contracted Transportation Services - Field Trips |  | 10,000.00 |  | $(7,772.45)$ |  | 2,227.55 |  | 2,227.55 |  |  |
| Travel |  | 3,500.00 |  | (942.84) |  | 2,557.16 |  | 2,557.16 |  |  |
| Miscellaneous Purchased Services |  | 3,000.00 |  | 60,453.67 |  | 63,453.67 |  | 63,453.67 |  |  |
| Supplies and Material |  | 7,000.00 |  | $(3,952.15)$ |  | 3,047.85 |  | 3,047.85 |  |  |
| Other Objects |  | 1,000.00 |  | 214.00 |  | 1,214.00 |  | 1,214.00 |  |  |
| Total Support Services |  | 926,556.00 |  | $(3,676.01)$ |  | 922,879.99 |  | 922,879.99 |  | - |
| Total Expenditures | \$ | 2,196,216.00 | \$ | 7,337.00 | \$ | 2,203,553.00 | \$ | 2,203,553.00 | \$ | - |

## CAPITAL PROJECTS FUND

## CITY OF SALEM SCHOOL DISTRICT

Capital Projects Fund
Summary Schedule of Project Expenditures
For the Fiscal Year Ended June 30, 2015

| Project Title/Issue |  | Original Date | Appropriations |  | Expenditure to Date |  |  |  | Unexpended Balance June 30, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  |  | Current Year |  |  |  |
| (a) | Roof Repairs, Masonry Repairs and Lintel Repairs at Middle School |  | 06/25/13 | \$ | 1,287,280.00 | \$ | - | \$ | 1,287,280.00 | \$ | - |
| (b) | Boiler Replacement of John Fenwick Elementary School | 05/01/09 |  | 16,011.10 |  | - |  | 16,011.10 |  | - |
|  |  |  | \$ | 1,303,291.10 | \$ | - |  | 1,303,291.10 | \$ | - |

## CITY OF SALEM SCHOOL DISTRICT

Capital Projects Fund
Summary Statement of Revenues, Expenditures and Changes in Fund Balance--Budgetary Basis
For the Fiscal Year Ended June 30, 2015
Revenues and Other Financing Sources:
State Sources ..... \$ 1,303,291.10
Total Revenues ..... 1,303,291.10
Expenditures and Other Financing Uses:
Other Purchase Professional-Technical Service ..... 16,011.10
Construction Services ..... 1,287,280.00
Total Expenditures ..... 1,303,291.10
Excess (Deficiency) of Revenues Over (Under) Expenditures
Net Change in Fund Balance-
Fund Balance - July 1-Fund Balance - June 30\$

## CITY OF SALEM SCHOOL DISTRICT

Capital Projects Fund
Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis
Roof Repairs, Masonry Repairs and Lintel Repairs at Middle School
From Inception and for the Fiscal Year Ended June 30, 2015

|  |  |  |
| :--- | :--- | :--- |

## CITY OF SALEM SCHOOL DISTRICT

Capital Projects Fund
Schedule of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis Boiler Replacement of John Fenwick Elementary School
From Inception and for the Fiscal Year Ended June 30, 2015


## PROPRIETARY FUNDS

## CITY OF SALEM SCHOOL DISTRICT

Proprietary Fund
Statement of Net Position
June 30, 2015
Food
Service

## ASSETS:

## Current Assets:

Cash and Cash Equivalents ..... \$ 209,305.44
Accounts Receivable:State647.41
Federal ..... 54,486.06
Fresh Fruit \& Vegetable Program ..... 2,668.89
Other ..... 21,589.53
Inventories ..... 14,989.85
Total Current Assets ..... 303,687.18
Noncurrent Assets:
Equipment ..... 253,753.60
Less Accumulated Depreciation ..... (161,750.78)
Total Noncurrent Assets ..... 92,002.82
Total Assets ..... 395,690.00
LIABILITIES:
Current Liabilities:
Accounts Payable ..... 68,944.88
Unearned Revenue:
Lunches ..... 425.31
USDA Commodities ..... 3,808.18
Total Current Liabilities ..... 73,178.37
NET POSITION:
Net Investment in Capital Assets ..... 92,002.82
Unrestricted ..... 230,508.81
Total Net Position ..... \$ 322,511.63

# CITY OF SALEM SCHOOL DISTRICT 

## Proprietary Fund

Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2015
Food
Service

## OPERATING REVENUES:

## Charges for Services:

Daily Sales - Non-Reimbursable Programs \$ 36,157.46
Special Functions $\quad 165,972.52$
Total Operating Revenues 202,129.98

## OPERATING EXPENSES:

Purchased Professional/Technical Services 430,692.11
Cleaning/Repair/Maintenance 15,041.18
Other Purchased Services 6,958.23
General Supplies 82,921.93
Depreciation 16,280.90
Cost of Sales 528,399.77
Total Operating Expenses $\quad 1,080,294.12$
Operating Income (Loss) $\quad$ (878,164.14)
NONOPERATING REVENUES (EXPENSES):

## State Sources: <br> School Lunch Program 10,868.06

Federal Sources:
National School Lunch Program 580,020.96
National School Breakfast Program 263,737.07
National Snack Program 8,119.64
Fresh Fruits \& Vegetables 25,740.00
Food Distribution Program 45,583.39
Interest and Investment Revenue 538.20
Total Nonoperating Revenues (Expenses) 934,607.32
Change in Net Position $\quad 56,443.18$
Net Position -- July $1 \quad$ 266,068.45
Net Position -- June 30
\$ 322,511.63

# CITY OF SALEM SCHOOL DISTRICT 

## Proprietary Fund

Statement of Cash Flows
For the Fiscal Year Ended June 30, 2015
FoodService
CASH FLOWS FROM OPERATING ACTIVITIES:
Receipts from Customers ..... \$ 200,023.21
Payments for Purchased Services ..... $(432,328.52)$
Payments to Suppliers ..... (571,446.94)
Net Cash Provided by (Used for) Operating Activities ..... (803,752.25)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:
State Sources ..... 10,949.93
Federal Sources ..... 874,324.36
Net Cash Provided by (Used for) Noncapital Financing Activities ..... 885,274.29
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:
Purchases of Capital Assets
Net Cash Provided by (Used for) Capital and Related Financing Activities
$\qquad$
CASH FLOWS FROM INVESTING ACTIVITIES:
Interest and Investment Revenue ..... 538.20
Net Cash Provided by (Used for) Investing Activities ..... 538.20
Net Increase (Decrease) in Cash and Cash Equivalents ..... 82,060.24
Cash and Cash Equivalents -- July 1 ..... 127,245.20
Cash and Cash Equivalents -- June 30 \$ 209,305.44
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating Income (Loss) ..... \$ $(878,164.14)$
Adjustments to Reconcile Operating Income (Loss) to Net Cash
Provided by (Used for) Operating Activities:
Food Distribution Program ..... 45,583.39
Depreciation and Net Amortization ..... 16,280.90
(Increase) Decrease in Accounts Receivable, Net ..... $(1,942.18)$
(Increase) Decrease in Inventories$(1,639.91)$
Increase (Decrease) in Accounts Payable ..... 14,692.97
Increase (Decrease) in Unearned Revenue ..... 1,436.72
Total Adjustments ..... 74,411.89
Net Cash Provided by (Used for) Operating Activities\$ $(803,752.25)$

## CITY OF SALEM SCHOOL DISTRICT

Internal Service Fund
Statement of Net Position
June 30, 2015Forman S. ActonEducation Foundation
Program
ASSETS:
Current Assets:
Accounts Receivable ..... \$ 103,067.64
Total Assets ..... 103,067.64
LIABILITIES:
Current Liabilities:
Accounts Payable ..... 50,132.99
Interfund Accounts Payable ..... 52,934.65
Total Liabilities ..... 103,067.64
NET POSITION:
Unrestricted

|  | - |
| :---: | :---: |
| $\$$ | - |

## CITY OF SALEM SCHOOL DISTRICT

Internal Service Fund
Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2015

|  | Forman S. Acton Education Foundation Program |  |
| :---: | :---: | :---: |
| OPERATING REVENUES: |  |  |
| Charges for Service: |  |  |
| Program Services | \$ | 212,787.64 |
| Total Operating Revenues |  | 212,787.64 |
| OPERATING EXPENSES: |  |  |
| Purchased Professional/Technical Services |  | 109,685.00 |
| Other Purchased Services |  | 47,037.59 |
| Other/Miscellaneous |  | 56,065.05 |
| Total Operating Expenses |  | 212,787.64 |
| Change in Net Position |  | - |
| Net Position -- July 1 |  |  |
| Net Position -- June 30 | \$ | - |

## CITY OF SALEM SCHOOL DISTRICT

## Internal Service Fund

Statement of Cash Flows
For the Fiscal Year Ended June 30, 2015
Forman S. Acton
CASH FLOWS FROM OPERATING ACTIVITIES:
Receipts from Customers ..... \$ 109,720.00
Payments for Purchased Services ..... $(98,654.95)$
Payments to Suppliers ..... $(11,065.05)$
Net Cash Provided by (Used for) Operating Activities
Cash and Cash Equivalents -- July 1
Cash and Cash Equivalents -- June 30\$Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)by Operating Activities:
Operating Income (Loss)
Adjustments to Reconcile Operating Income (Loss) to Net Cash
Provided by (Used for) Operating Activities:
(Increase) Decrease in Accounts Receivable, net ..... \$$(103,067.64)$
Increase (Decrease) in Accounts Payable ..... 50,132.99
Increase (Decrease) in Interfund Payable ..... 52,934.65
Total AdjustmentsNet Cash Provided by (Used for) Operating Activities\$

FIDUCIARY FUNDS

## CITY OF SALEM SCHOOL DISTRICT

Fiduciary Funds
Combining Statement of Fiduciary Net Position June 30, 2015


## CITY OF SALEM SCHOOL DISTRICT

Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2015

|  | Scholarship Trust |  | Uniform Trust |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADDITIONS: |  |  |  |  |  |  |
| Contributions: |  |  |  |  |  |  |
| Other | \$ | 1,475.05 |  |  | \$ | 1,475.05 |
| Total Contributions |  | 1,475.05 |  | - |  | 1,475.05 |
| Investment Earnings: |  |  |  |  |  |  |
| Interest and Investment Revenue |  | 187.85 | \$ | 0.12 |  | 187.97 |
| Net Investment Earnings |  | 187.85 |  | 0.12 |  | 187.97 |
| Total Additions |  | 1,662.90 |  | 0.12 |  | 1,663.02 |
| DEDUCTIONS: |  |  |  |  |  |  |
| Scholarships Awarded |  | 2,462.00 |  |  |  | 2,462.00 |
| Total Deductions |  | 2,462.00 |  | - |  | 2,462.00 |
| Change in Net Position |  | (799.10) |  | 0.12 |  | (798.98) |
| Net Position -- July 1 |  | 41,331.79 |  | 267.63 |  | 41,599.42 |
| Net Position -- June 30 | \$ | 40,532.69 | \$ | 267.75 | \$ | 40,800.44 |

## CITY OF SALEM SCHOOL DISTRICT

Fiduciary Funds
Student Activity Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2015

|  | Balance June 30, 2014 |  | Cash <br> Receipts |  | Cash <br> Disbursements |  | Balance June 30, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| John Fenwick School | \$ | 7,639.96 | \$ | 9,227.98 | \$ | 3,401.00 | \$ | 13,466.94 |
| Salem Middle School |  | 21,866.07 |  | 13,810.07 |  | 19,812.57 |  | 15,863.57 |
| Salem High School |  | 58,114.35 |  | 34,330.58 |  | 38,015.70 |  | 54,429.23 |
| Athletic Fund |  | 15,140.68 |  | 36,787.63 |  | 49,029.34 |  | 2,898.97 |
| Total | \$ | 102,761.06 | \$ | 94,156.26 | \$ | 110,258.61 | \$ | 86,658.71 |

## CITY OF SALEM SCHOOL DISTRICT

Fiduciary Funds
Payroll Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2015

|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2014 \\ \hline \end{gathered}$ |  | Receipts |  | Disbursements |  | Balance June 30, 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents - Payroll | \$ | 25.53 | \$ | 8,171,027.70 | \$ | (8,171,022.96) | \$ | 30.27 |
| Cash and Cash Equivalents - Agency |  | 44,276.17 |  | 7,469,452.33 |  | $(7,488,572.35)$ |  | 25,156.15 |
| Interfund Accounts Receivable: |  |  |  |  |  |  |  |  |
| Due from General Fund |  |  |  | 18,768.52 |  | (70.13) |  | 18,698.39 |
| Total Assets | \$ | 44,301.70 | \$ | 15,659,248.55 |  | $(15,659,665.44)$ | \$ | 43,884.81 |
| LIABILITIES: |  |  |  |  |  |  |  |  |
| Payroll Deductions and Withholdings - Agency | \$ | 43,692.60 | \$ | 7,488,155.46 | \$ | (7,487,963.25) | \$ | 43,884.81 |
| Net Payroll |  |  |  | 8,171,022.96 |  | (8,171,022.96) |  | - |
| Interfund Accounts Payable: |  |  |  |  |  |  |  |  |
| Due to General Fund |  | 62.24 |  | 70.13 |  | (132.37) |  | - |
| Due to Special Revenue |  | 546.86 |  |  |  | (546.86) |  | - |
| Total Liabilities | \$ | 44,301.70 | \$ | 15,659,248.55 |  | $(15,659,665.44)$ | \$ | 43,884.81 |

LONG-TERM DEBT

## CITY OF SALEM SCHOOL DISTRICT

Schedule of Serial Bonds
For the Fiscal Year Ended June 30, 2015

| Issue | Date of Issue | Amount of Issue |  | Annual Maturities |  |  | Interest Rate | $\begin{gathered} \text { Balance } \\ \text { June } 30,2014 \end{gathered}$ |  |  | Issued | Retired |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2015 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Date |  | Amount |  |  |  |  |  |  |  |  |  |
| Refunding School Bonds, Series 2008 | 08/20/08 | \$ | 3,670,000.00 | 02/15/16 | \$ | 235,000.00 | 5.000\% | \$ | 2,425,000.00 |  |  | \$ | 230,000.00 | \$ | 2,195,000.00 |
|  |  |  |  | 02/15/17 |  | 240,000.00 | 4.000\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/18 |  | 245,000.00 | 5.000\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/19 |  | 245,000.00 | 4.000\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/20 |  | 250,000.00 | 4.000\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/21 |  | 245,000.00 | 4.125\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/22 |  | 245,000.00 | 4.250\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/23 |  | 250,000.00 | 4.250\% |  |  |  |  |  |  |  |  |
|  |  |  |  | 02/15/24 |  | 240,000.00 | 4.500\% |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | \$ | 2,425,000.00 | \$ |  | \$ | 230,000.00 | \$ | 2,195,000.00 |

## CITY OF SALEM SCHOOL DISTRICT

Debt Service Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2015

|  | Original <br> Budget |  | Budget Transfers |  |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 115,984.00 |  |  |  | \$ | 115,984.00 | \$ | 115,984.00 |  |  |
| Total Local Sources |  | 115,984.00 | \$ |  | - |  | 115,984.00 |  | 115,984.00 | \$ | - |
| State Sources: |  |  |  |  |  |  |  |  |  |  |  |
| Debt Service Aid Type II |  | 220,860.00 |  |  |  |  | 220,860.00 |  | 220,860.00 |  |  |
| Total State Sources |  | 220,860.00 |  |  | - |  | 220,860.00 |  | 220,860.00 |  | - |
| Total Revenues |  | 336,844.00 |  |  | - |  | 336,844.00 |  | 336,844.00 |  | - |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |  |
| Regular Debt Service: |  |  |  |  |  |  |  |  |  |  |  |
| Interest on Bonds |  | 106,844.00 |  |  |  |  | 106,844.00 |  | 106,843.76 |  | 0.24 |
| Redemption of Principal |  | 230,000.00 |  |  |  |  | 230,000.00 |  | 230,000.00 |  |  |
| Total Expenditures |  | 336,844.00 |  |  | - |  | 336,844.00 |  | 336,843.76 |  | 0.24 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures |  |  |  |  |  |  |  |  | 0.24 |  | 0.24 |
| Fund Balance, July 1 |  | 1.26 |  |  | - |  | 1.26 |  | 1.26 |  | - |
| Fund Balance, June 30 | \$ | 1.26 | \$ |  | - | \$ | 1.26 | \$ | 1.50 | \$ | 0.24 |

## STATISTICAL SECTION

## FINANCIAL TRENDS INFORMATION

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance. Note that Exhibits J-1, J-2, J-3 and J-4 are only presented for the last nine years as the School District's full year of operations were for the year ended June 30, 2006; thus ten year comparative financial information is unavailable.

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | \$ 8,530,136.31 | \$ 7,792,923.73 | \$7,376,169.84 | \$6,365,180.46 | \$6,116,295.74 | \$5,943,565.41 | \$5,110,887.59 | \$3,080,202.40 | \$ 2,059,005.46 | \$ 1,194,271.80 |
| Restricted | 1,217,528.21 | 792,710.31 | 532,252.99 | 1,814,016.06 | 445,678.49 | 894,663.33 | 2,939,252.90 | 3,725,567.04 | 3,911,200.91 | 4,758,698.19 |
| Unrestricted (Deficit) | (7,897,218.15) | $(839,958.48)$ | $(1,023,041.02)$ | (1,093,119.65) | (1,105,188.75) | $(1,303,884.66)$ | $(743,875.19)$ | 214,312.39 | 252,208.75 | 271,970.79 |
| Total Governmental Activities Net Position | \$ 1,850,446.37 | \$ 7,745,675.56 | \$6,885,381.81 | \$7,086,076.87 | \$5,456,785.48 | \$5,534,344.08 | \$7,306,265.30 | \$7,020,081.83 | \$6,222,415.12 | \$6,224,940.78 |
| Business-Type Activities |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | \$ 92,002.82 | \$ 108,283.72 | \$ 97,351.29 | \$ 112,546.92 | \$ 88,112.96 | \$ 99,420.78 | \$ 53,104.00 | \$ 61,526.37 | \$ 70,346.96 |  |
| Unrestricted (Deficit) | 230,508.81 | 157,784.73 | 147,594.47 | 150,411.64 | 165,407.66 | 143491.82 | 184,395.58 | 135,971.37 | 206,589.15 | \$ 319,877.34 |
| Total Business-Type Activities Net Position | \$ 322,511.63 | \$ 266,068.45 | \$ 244,945.76 | \$ 262,958.56 | \$ 253,520.62 | \$ 242,912.60 | \$ 237,499.58 | \$ 197,497.74 | \$ 276,936.11 | \$ 319,877.34 |
| Government-Wide |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | \$ 8,622,139.13 | \$ 7,901,207.45 | \$7,473,521.13 | \$6,477,727.38 | \$6,204,408.70 | \$6,042,986.19 | \$ 5,163,991.59 | \$3,141,728.77 | \$ 2,129,352.42 | \$ 1,194,271.80 |
| Restricted | 1,217,528.21 | 792,710.31 | 532,252.99 | 1,814,016.06 | 445,678.49 | 894,663.33 | 2,939,252.90 | 3,725,567.04 | 3,911,200.91 | 4,758,698.19 |
| Unrestricted (Deficit) | (7,666,709.34) | (682,173.75) | $(875,446.55)$ | (942,708.01) | $(939,781.09)$ | $(1,160,392.84)$ | (559,479.61) | 350,283.76 | 458,797.90 | 591,848.13 |
| Total Government-Wide Net Position | \$ 2,172,958.00 | \$ 8,011,744.01 | \$7,130,327.57 | \$7,349,035.43 | \$5,710,306.10 | \$5,777,256.68 | \$7,543,764.88 | \$7,217,579.57 | \$6,499,351.23 | \$6,544,818.12 |

For the fiscal year ended June 30, 2015, the School District adopted GASBS No's. 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption

Source: District Records

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | $\underline{2007}$ |  | 2006 |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular | \$ | 7,844,400.41 | \$ | 7,779,874.47 | \$ | 8,190,283.78 | \$ | 8,113,641.04 | \$ | 8,160,387.93 | \$ | 8,127,220.30 | \$ | 7,300,591.45 | \$ | 7,020,932.28 | \$ | 7,620,245.76 | \$ | 6,925,517.15 |
| Special Education |  | 1,456,129.05 |  | 1,599,850.77 |  | 1,627,578.53 |  | 1,610,863.99 |  | 1,650,229.47 |  | 1,966,434.09 |  | 1,716,484.59 |  | 1,890,818.93 |  | 1,811,626.07 |  | 1,800,307.65 |
| Other Special Education |  |  |  | 43,409.32 |  | 42,528.00 |  |  |  | 61,426.46 |  | 213,715.85 |  | 361,700.78 |  | 1,230,793.50 |  | 1,194,531.36 |  | 1,181,092.52 |
| Vocational |  | 312,490.08 |  | 313,132.46 |  | 319,057.44 |  | 379,765.76 |  | 391,878.73 |  | 408,879.09 |  | 387,241.85 |  | 464,232.54 |  | 453,218.92 |  | 480,094.78 |
| Other Instruction |  | 516,967.49 |  | 559,597.71 |  | 569,677.40 |  | 507,181.82 |  | 388,031.11 |  | 482,335.27 |  | 378,612.60 |  | 405,233.90 |  | 359,610.86 |  | 298,770.80 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,688,068.31 |  | 1,551,552.20 |  | 903,669.25 |  | 1,159,700.85 |  | 1,109,041.02 |  | 1,513,852.71 |  | 1,248,774.20 |  | 1,442,908.91 |  | 1,097,607.00 |  | 1,170,721.41 |
| Student \& Instruction Related Services |  | 4,409,158.61 |  | 4,259,946.08 |  | 4,132,287.16 |  | 4,135,688.14 |  | 4,253,565.15 |  | 4,298,446.48 |  | 3,966,793.97 |  | 3,977,933.89 |  | 2,921,833.68 |  | 3,867,349.85 |
| School Administrative Services |  | 894,600.73 |  | 847,193.71 |  | 891,522.09 |  | 948,154.08 |  | 945,451.78 |  | 1,000,985.41 |  | 992,946.23 |  | 938,737.31 |  | 1,909,288.71 |  | 773,144.07 |
| General \& Business Administrative Services |  | 858,186.43 |  | 775,548.46 |  | 794,560.83 |  | 749,358.19 |  | 860,797.54 |  | 789,431.69 |  | 917,271.58 |  | 957,223.92 |  | 926,162.03 |  | 865,097.15 |
| Plant Operations and Maintenance |  | 2,234,247.71 |  | 2,395,325.22 |  | 2,382,235.26 |  | 2,292,826.72 |  | 2,280,342.25 |  | 2,480,463.00 |  | 3,251,422.53 |  | 2,105,420.97 |  | 2,111,915.08 |  | 2,346,478.00 |
| General Unallocated Depreciation |  | 769,394.01 |  | 739,275.52 |  | 655,929.35 |  | 583,140.48 |  | 541,362.76 |  | 347,654.78 |  | 304,849.13 |  | 317,667.70 |  | 269,183.26 |  |  |
| Pupil Transportation |  | 758,956.62 |  | 779,764.20 |  | 554,695.40 |  | 558,027.05 |  | 647,115.59 |  | 673,562.46 |  | 580,916.43 |  | 706,741.67 |  | 696,467.88 |  | 532,068.33 |
| Interest on Long-term Debt |  | 96,021.62 |  | 114,031.76 |  | 124,530.76 |  | 132,611.28 |  | 139,235.16 |  | 145,387.50 |  | 152,349.44 |  | 179,413.44 |  | 187,102.50 |  | 194,554.06 |
| Unallocated Benefits |  | 8,405,002.64 |  | 5,497,323.19 |  | 5,965,616.95 |  | 5,124,360.98 |  | 5,195,766.16 |  | 5,183,180.38 |  | 4,607,364.71 |  | 5,815,748.86 |  | 5,855,809.96 |  | 4,923,605.87 |
| Amortization of Debt Issuance Costs |  |  |  |  |  |  |  | 9,430.56 |  | 9,801.49 |  | 10,420.28 |  | 5,681.40 |  | 1,600.00 |  | 1,600.00 |  | 1,600.00 |
| Total Governmental Activities Expenses |  | 30,243,623.71 |  | 27,255,825.07 |  | 27,154,172.20 |  | 26,304,750.94 |  | 26,634,432.60 |  | 27,641,969.29 |  | 26,173,000.89 |  | 27,455,407.82 |  | 27,416,203.07 |  | 25,360,401.64 |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  | 1,080,294.12 |  | 994,423.84 |  | 988,376.37 |  | 971,284.21 |  | 892,713.69 |  | 914,037.00 |  | 901,173.58 |  | 941,585.13 |  | 892,432.98 |  | 866,218.09 |
| Total Business-type Activities Expense |  | 1,080,294.12 |  | 994,423.84 |  | 988,376.37 |  | 971,284.21 |  | 892,713.69 |  | 914,037.00 |  | 901,173.58 |  | 941,585.13 |  | 892,432.98 |  | 866,218.09 |
| Total District Expenses | \$ | 31,323,917.83 | \$ | 28,250,248.91 | \$ | 28,142,548.57 | \$ | 27,276,035.15 | \$ | 27,527,146.29 | \$ | 28,556,006.29 | \$ | 27,074,174.47 | \$ | 28,396,992.95 | \$ | 28,308,636.05 | \$ | 26,226,619.73 |

CITY OF SALEM SCHOOL DISTRICT
Changes in Net Position
Last Ten Fiscal Years (accrual basis of accounting)
Unaudited

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{\underline{2010}}$ |  | 2009 |  | 2008 |  | $\underline{2007}$ |  | 2006 |  |
|  | Program Revenues Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Grants and Contributions |  | 9,423,585.68 |  | 5,997,565.55 |  | 6,104,717.22 |  | 5,658,776.87 |  | 5,768,250.70 |  | 5,598,516.07 |  | 5,334,219.05 |  | 5,843,778.18 |  | 7,258,815.83 |  | 6,575,842.21 |
| Total Governmental Activities Program Revenues |  | 11,015,164.20 |  | 8,179,166.05 |  | 8,029,577.88 |  | 8,245,819.95 |  | 8,037,754.92 |  | 7,768,337.87 |  | 7,575,882.24 |  | 8,467,991.29 |  | 9,840,698.83 |  | 8,995,182.30 |
| Business-type activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  | 202,129.98 |  | 249,149.56 |  | 255,521.32 |  | 259,200.56 |  | 252,885.44 |  | 257,995.82 |  | 334,874.31 |  | 290,492.59 |  | 284,880.40 |  | 307,544.43 |
| Operating Grants and Contributions |  | 934,069.12 |  | 765,974.43 |  | 714,427.50 |  | 720,642.75 |  | 649,537.00 |  | 661,501.79 |  | 605,014.15 |  | 565,497.59 |  | 531,778.50 |  | 576,583.66 |
| Total Business-type Activities Program Revenues |  | 1,136,199.10 |  | 1,015,123.99 |  | 969,948.82 |  | 979,843.31 |  | 902,422.44 |  | 919,497.61 |  | 939,888.46 |  | 855,990.18 |  | 816,658.90 |  | 884,128.09 |
| Total District Program Revenues | \$ | 12,151,363.30 | \$ | 9,194,290.04 | \$ | 8,999,526.70 | \$ | 9,225,663.26 | \$ | 8,940,177.36 | \$ | 8,687,835.48 | \$ | 8,515,770.70 | \$ | 9,323,981.47 | \$ | 10,657,357.73 | \$ | 9,879,310.39 |
| Net (Expense)/Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  | (19,228,459.51) |  | $(19,076,659.02)$ |  | (19,124,594.32) |  | (18,058,930.99) |  | (18,596,677.68) |  | (19,873,631.42) |  | (18,597,118.65) |  | (18,987,416.53) |  | $(17,575,504.24)$ |  | (16,365,219.34) |
| Business-type Activities |  | 55,904.98 |  | 20,700.15 |  | $(18,427.55)$ |  | 8,559.10 |  | 9,708.75 |  | 5,460.61 |  | 38,714.88 |  | $(85,594.95)$ |  | (75,774.08) |  | 17,910.00 |
| Total District-wide Net Expense |  | (19,172,554.53) |  | $(19,055,958.87)$ |  | (19,143,021.87) |  | (18,050,371.89) |  | (18,586,968.93) |  | (19,868,170.81) |  | $(18,558,403.77)$ |  | (19,073,011.48) |  | $(17,651,278.32)$ |  | $\underline{(16,347,309.34)}$ |

CITY OF SALEM SCHOOL DISTRICT
Changes in Net Position
Last Ten Fiscal Years (accrual basis of accounting)
Unaudited

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | 2007 |  | $\underline{2006}$ |
| General Revenues and Other Changes in Net Position |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes Levied for General Purposes, Net | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,392,321.00 | \$ | 2,366,655.00 | \$ | 2,366,655.00 | \$ | 2,366,655.00 |
| Taxes Levied for Debt Service |  | 115,984.00 |  | 119,943.00 |  | 119,909.00 |  | 123,446.00 |  | 105,301.00 |  | 82,972.00 |  | 74,698.00 |  | 79,412.00 |  | 80,006.00 |  | 80,546.00 |
| Federal and State Aid not Restricted |  | 17,486,250.20 |  | 17,402,959.62 |  | 16,383,157.56 |  | 17,194,441.41 |  | 16,119,494.15 |  | 16,289,726.70 |  | 16,282,267.86 |  | 17,178,440.24 |  | 14,236,181.84 |  | 14,351,984.92 |
| Federal and State Aid Restricted |  |  |  |  |  | $(7,853.49)$ |  | $(23,010.83)$ |  | $(250,457.08)$ |  | $(782,856.51)$ |  |  |  |  |  | 576,968.33 |  |  |
| Miscellaneous Income |  | 17,525.12 |  | 14,519.41 |  | 28,552.32 |  | 56,618.86 |  | 80,735.32 |  | 129,493.79 |  | 140,672.19 |  | 167,926.00 |  | 214,505.75 |  | 177,273.08 |
| Amortization of Premium Received on Sale of Bonds |  |  |  | 7,209.74 |  | 7,812.87 |  | 8,238.56 |  | 8,628.84 |  | 8,994.37 |  | 4,579.57 |  |  |  |  |  |  |
| Loss on Disposal of Asset |  |  |  |  |  |  |  |  |  | 63,095.85 |  | $(18,941.15)$ |  | $(11,236.50)$ |  | $(7,350.00)$ |  |  |  |  |
| Total Governmental Activities |  | 20,012,080.32 |  | 19,936,952.77 |  | 18,923,899.26 |  | 19,752,055.00 |  | 18,519,119.08 |  | 18,101,710.20 |  | 18,883,302.12 |  | 19,785,083.24 |  | 17,474,316.92 |  | 16,976,459.00 |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest and Investment Revenue |  | 538.20 |  | 422.54 |  | 414.75 |  | 878.84 |  | 899.27 |  | 202.41 |  | 1,286.96 |  | 6,156.58 |  | 13,886.18 |  | 9,617.29 |
| Loss on Disposal of Asset |  |  |  |  |  |  |  |  |  |  |  | (250.00) |  |  |  |  |  |  |  |  |
| Total Business-type Activities |  | 538.20 |  | 422.54 |  | 414.75 |  | 878.84 |  | 899.27 |  | (47.59) |  | 1,286.96 |  | 6,156.58 |  | 13,886.18 |  | 9,617.29 |
| Total Government-wide | \$ | 20,012,618.52 | \$ | 19,937,375.31 | \$ | 18,924,314.01 | \$ | 19,752,933.84 | \$ | 18,520,018.35 | \$ | 18,101,662.61 | \$ | 18,884,589.08 | \$ | 19,791,239.82 | \$ | 17,488,203.10 | \$ | 16,986,076.29 |
| Change in Net Position |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities | \$ | 783,620.81 | \$ | 860,293.75 | \$ | (200,695.06) | \$ | 1,693,124.01 | \$ | (77,558.60) | \$ | (1,771,921.22) | \$ | 286,183.47 | \$ | 797,666.71 | \$ | (101,187.32) | \$ | 611,239.66 |
| Business-type Activities |  | 56,443.18 |  | 21,122.69 |  | $(18,012.80)$ |  | 9,437.94 |  | 10,608.02 |  | 5,413.02 |  | 40,001.84 |  | $(79,438.37)$ |  | $(61,887.90)$ |  | 27,527.29 |
| Total District | \$ | 840,063.99 | \$ | 881,416.44 | \$ | $(218,707.86)$ | \$ | 1,702,561.95 | \$ | $(66,950.58)$ | \$ | $(1,766,508.20)$ | \$ | 326,185.31 | \$ | 718,228.34 | \$ | $(163,075.22)$ | \$ | 638,766.95 |

For the fiscal year ended June 30, 2015, the School District adopted GASBS No's. 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.

Source: District Records

## CITY OF SALEM SCHOOL DISTRICT

Fund Balances, Governmental Funds
Last Ten Fiscal Years (modified accrual basis of accounting) Unaudited

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ | $\underline{2009}$ | $\underline{2008}$ |  | $\underline{2007}$ |  | $\underline{2006}$ |
| General Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved |  |  |  |  |  |  |  |  |  |  | \$ | 670,252.67 | \$ 1,461,912.73 | \$ 1,195,139.25 |  | \$ 467,494.24 |  | \$ 1,237,188.54 |
| Unreserved (Deficit) |  |  |  |  |  |  |  |  |  |  |  | $(247,198.40)$ | 107,058.57 | 1,019,100.46 |  | 1,024,679.11 |  | 918,069.07 |
| Restricted | \$ | 851,244.01 | \$ | 561,551.90 | \$ | 237,222.39 | \$ | 155,489.20 | \$ | 79,580.47 |  |  |  |  |  |  |  |  |
| Assigned |  | 1,310,564.75 |  | 1,509,398.42 |  | 1,452,459.46 |  | 2,698,764.65 |  | 1,299,216.45 |  |  |  |  |  |  |  |  |
| Unassigned (Deficit) |  | $(995,214.93)$ |  | $(1,040,961.66)$ |  | (1,106,648.97) |  | (1,073,394.99) |  | (1,005,547.93) |  |  |  |  |  |  |  |  |
| Total General Fund |  | 1,166,593.83 |  | 1,029,988.66 | \$ | 583,032.88 |  | 1,780,858.86 | \$ | 373,248.99 | \$ | 423,054.27 | \$ 1,568,971.30 | \$ 2,214,239.71 |  | \$ 1,492,173.35 |  | \$ 2,155,257.61 |
| All Other Governmental Funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved |  |  |  |  |  |  |  |  |  |  | \$ | 12,853.49 | \$ 178,399.00 | \$ 1,386,584.85 |  | \$ 935,616.26 |  | \$ 516,900.00 |
| Unreserved, Reported in: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special Revenue Fund (Deficit) |  |  |  |  |  |  |  |  |  |  |  | $(160,614.00)$ | $(117,890.80)$ | $(27,985.00)$ |  | $(27,985.00)$ |  | $(27,985.95)$ |
| Capital Projects Fund |  |  |  |  |  |  |  |  |  |  |  | 252,582.95 | 1,337,432.45 | 1,204,078.62 |  | 2,571,265.65 |  | 3,214,158.79 |
| Debt Service Fund |  |  |  |  |  |  |  |  |  |  |  | 12,088.28 | 16,872.78 | 5,207.45 |  | 5,206.95 |  |  |
| Restricted | \$ | 1.50 | \$ | 1.26 | \$ | 1.02 | \$ | 0.78 | \$ | 48,125.76 |  |  |  |  |  |  |  |  |
| Assigned |  |  |  |  |  |  |  | 7,853.49 |  |  |  |  |  |  |  |  |  |  |
| Unassigned (Deficit) |  | $(219,618.00)$ |  | $(215,892.00)$ |  | $(184,337.00)$ |  | $(180,053.00)$ |  | $(147,492.00)$ |  |  |  |  |  |  |  |  |
| Total All Other Governmental Funds |  | $(219,616.50)$ | \$ | $(215,890.74)$ |  | $(184,335.98)$ | \$ | $(172,198.73)$ | \$ | $(99,366.24)$ | \$ | 116,910.72 | \$ 1,414,813.43 | \$ 2,567,885.92 |  | \$ 3,484,103.86 |  | \$ 3,703,072.84 |

(1) In accordance with GASB 54, effective for the fiscal year ended June 30 , 2011, the description and terminology utilized to identify fund Balance was changed. See the notes to the financial statements.

Source: District Records

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | $\underline{2011}$ |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tax Levy | \$ | 2,508,305.00 | \$ | 2,512,264.00 | \$ | 2,512,230.00 | \$ | 2,515,767.00 | \$ | 2,497,622.00 | \$ | 2,475,293.00 | \$ | 2,467,019.00 | \$ | 2,446,067.00 | \$ | 2,446,661.00 | \$ | 2,447,201.00 |
| Tuition Charges |  | 1,591,578.52 |  | 2,181,600.50 |  | 1,924,860.66 |  | 2,579,740.58 |  | 2,269,504.22 |  | 2,169,821.80 |  | 2,241,663.19 |  | 2,624,213.11 |  | 2,581,883.00 |  | 2,419,340.09 |
| Miscellaneous |  | 17,525.12 |  | 14,519.41 |  | 28,552.32 |  | 63,921.36 |  | 80,735.32 |  | 129,493.79 |  | 140,672.19 |  | 167,926.00 |  | 217,225.75 |  | 217,273.08 |
| Local Sources |  | 14,468.54 |  | 17,847.71 |  | 2,000.00 |  | 12,529.00 |  | 26,196.00 |  | 1,606.81 |  | 780.85 |  |  |  |  |  |  |
| State Sources |  | 22,809,234.23 |  | 21,925,543.85 |  | 20,966,847.51 |  | 20,700,708.77 |  | 19,738,703.56 |  | 17,232,806.72 |  | 19,373,346.79 |  | 20,896,425.53 |  | 19,712,009.60 |  | 18,769,277.57 |
| Federal Sources |  | 1,607,360.11 |  | 1,457,133.61 |  | 1,519,027.27 |  | 2,139,980.51 |  | 2,122,845.29 |  | 4,653,829.24 |  | 2,242,359.27 |  | 2,125,792.89 |  | 2,359,956.40 |  | 2,253,759.47 |
| Total Revenue |  | 28,548,471.52 |  | 28,108,909.08 |  | 26,953,517.76 |  | 28,012,647.22 |  | 26,735,606.39 |  | 26,662,851.36 |  | 26,465,841.29 |  | 28,260,424.53 |  | 27,317,735.75 |  | 26,106,851.21 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 7,832,368.97 |  | 7,750,373.88 |  | 8,141,996.46 |  | 8,065,550.91 |  | 8,114,973.37 |  | 8,081,900.24 |  | 7,273,223.32 |  | 7,013,115.36 |  | 7,611,698.55 |  | 7,050,771.19 |
| Special Education Instruction |  | 1,456,129.05 |  | 1,599,850.77 |  | 1,627,578.53 |  | 1,610,863.99 |  | 1,650,229.47 |  | 1,966,434.09 |  | 1,716,484.59 |  | 1,890,818.93 |  | 1,811,626.07 |  | 1,800,307.65 |
| Other Special Instruction |  |  |  | 43,409.32 |  | 42,528.00 |  |  |  | 61,426.46 |  | 213,715.85 |  | 361,700.78 |  | 1,230,793.50 |  | 1,194,531.36 |  | 1,181,092.52 |
| Vocational Education |  | 312,490.08 |  | 313,132.46 |  | 319,057.44 |  | 379,765.76 |  | 391,878.73 |  | 408,879.09 |  | 387,241.85 |  | 464,232.54 |  | 453,218.92 |  | 480,094.78 |
| Other Instruction |  | 516,967.49 |  | 559,597.71 |  | 569,677.40 |  | 507,181.82 |  | 388,031.11 |  | 482,335.27 |  | 378,612.60 |  | 405,233.90 |  | 359,610.86 |  | 298,770.80 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,688,068.31 |  | 1,551,552.20 |  | 903,669.25 |  | 1,159,700.85 |  | 1,109,041.02 |  | 1,513,852.71 |  | 1,248,774.20 |  | 1,442,908.91 |  | 1,097,607.00 |  | 1,170,721.41 |
| Student \& Instruction Related Services |  | 4,409,158.61 |  | 4,259,946.08 |  | 4,132,287.16 |  | 4,135,688.14 |  | 4,253,565.15 |  | 4,298,446.48 |  | 3,966,793.97 |  | 3,977,933.89 |  | 2,921,833.68 |  | 3,867,349.85 |
| School Administrative Services |  | 894,600.73 |  | 847,193.71 |  | 891,522.09 |  | 948,154.08 |  | 945,451.78 |  | 1,000,985.41 |  | 992,946.23 |  | 938,737.31 |  | 926,162.03 |  | 836,146.20 |
| Other Administrative Services |  | 845,071.30 |  | 761,355.07 |  | 780,005.11 |  | 734,114.93 |  | 845,851.53 |  | 766,480.45 |  | 889,083.17 |  | 921,988.79 |  | 1,879,420.62 |  | 540,367.75 |
| Plant Operations and Maintenance |  | 2,205,485.79 |  | 2,365,934.09 |  | 2,352,093.42 |  | 2,268,610.60 |  | 2,262,315.81 |  | 2,462,123.14 |  | 3,233,551.52 |  | 2,088,662.28 |  | 2,105,665.72 |  | 2,281,083.03 |
| Pupil Transportation |  | 758,956.62 |  | 779,764.20 |  | 554,695.40 |  | 558,027.05 |  | 647,115.59 |  | 673,562.46 |  | 580,916.43 |  | 706,741.67 |  | 696,467.88 |  | 532,068.33 |
| Unallocated Benefits |  | 5,828,935.32 |  | 5,513,939.29 |  | 6,002,694.88 |  | 5,467,370.55 |  | 5,209,157.13 |  | 5,020,151.08 |  | 4,651,124.82 |  | 5,783,431.15 |  | 5,732,563.97 |  | 4,923,605.87 |
| Capital Outlay |  | 1,330,516.08 |  | 999,115.52 |  | 1,489,578.60 |  | 469,599.33 |  | 525,556.90 |  | 1,087,310.82 |  | 2,246,300.20 |  | 1,242,625.38 |  | 924,219.92 |  | 367,711.67 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 230,000.00 |  | 230,000.00 |  | 220,000.00 |  | 215,000.00 |  | 205,000.00 |  | 200,000.00 |  | 175,000.00 |  | 165,000.00 |  | 160,000.00 |  | 155,000.00 |
| Interest and Other Charges |  | 106,843.76 |  | 118,343.76 |  | 128,243.76 |  | 135,231.00 |  | 141,637.50 |  | 147,637.50 |  | 162,428.51 |  | 182,352.50 |  | 189,952.50 |  | 197,315.00 |
| Total Expenditures |  | 28,415,592.11 |  | 27,693,508.06 |  | 28,155,627.50 |  | 26,654,859.01 |  | 26,751,231.55 |  | 28,323,814.59 |  | 28,264,182.19 |  | 28,454,576.11 |  | 28,064,579.08 |  | 25,682,406.05 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |  | $(1,660,963.23)$ |  | $(1,798,340.90)$ |  | (194,151.58) |  | (746,843.33) |  | 424,445.16 |
| Other Financing Sources (Uses) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prior Years' Accounts Payable |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $(46,807.00)$ |
| Refunding Bond Proceeds |  |  |  |  |  |  |  |  |  |  |  |  |  | 3,674,000.00 |  |  |  |  |  |  |
| Bonds Refunded |  |  |  |  |  |  |  |  |  |  |  |  |  | (3,674,000.00) |  |  |  |  |  |  |
| Cancelation of State Aid |  |  |  |  |  | $(7,853.49)$ |  | $(23,010.83)$ |  | $(250,457.08)$ |  | $(782,856.51)$ |  |  |  |  |  |  |  |  |
| Total Other Financing Sources (Uses) |  | - |  | - |  | $(7,853.49)$ |  | $(23,010.83)$ |  | (250,457.08) |  | $(782,856.51)$ |  | - |  | - |  | - |  | $(46,807.00)$ |
| Net Change in Fund Balances | \$ | 132,879.41 | \$ | 415,401.02 | \$ | $(1,209,963.23)$ | \$ | 1,334,777.38 | \$ | $(266,082.24)$ | \$ | $(2,443,819.74)$ | \$ | $(1,798,340.90)$ | \$ | (194,151.58) | \$ | (746,843.33) | \$ | 377,638.16 |

Debt Service as a Percentage of
Noncapital Expenditures
$1.2 \% \quad 1.3 \%$
1.3\%
1.3\%
1.3\%
1.3\%
1.3\%
1.3\%
1.3\%
1.4\%

## CITY OF SALEM SCHOOL DISTRICT

General Fund - Other Local Revenue by Source
Last Ten Fiscal Years (modified accrual basis of accounting)
Unaudited

Refunds of Prior Year Expenses
Reimbursements
Cancellation of Prior Years' Payables
Cancellation of Prior Years' Outstanding Checks Donations
Rentals
Child Study Team Services Provided to their LEA's Sale of Equipment
Bridgeton Board of Education - Distance Learning
Prior Year Tuition Reimbursements
Excess Revenue - Food Service Fund
NJ Clean Energy Program
Anti-Bullying Bill
Interest on Investments
Miscellaneous


Source: District Records

## REVENUE CAPACITY INFORMATION

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

## CITY OF SALEM SCHOOL DISTRICT

Assessed Value and Actual Value of Taxable Property

| Year Ended Dec. 31 | Vacant Land | Residential | Farm Reg. | Qfarm | Commercial | Industrial | Apartment | Total Assessed Value |  | Public Utilities (1) | Net Valuation Taxable |  | Tax-Exempt Property |  | mated Actual <br> ty Equalized) <br> Value |  | Direct ol Tax (2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | \$ 6,617,200 | \$ 146,713,500 | \$ 406,500 | \$151,100 | \$ 40,344,400 | \$ 21,392,396 | \$ 6,181,900 | \$ 221,806,996 | \$ | 2,155,317 | \$ 223,962,313 | \$ | 93,375,241 | \$ | 182,708,281 | \$ | 1.111 |
| 2014 | 6,662,100 | 149,017,800 | 406,500 | 151,100 | 43,754,600 | 22,891,396 | 6,181,900 | 229,065,396 |  | 2,159,934 | 231,225,330 |  | 92,998,641 |  | 220,204,853 |  | 1.078 |
| 2013 | 5,207,300 | 149,992,100 | 406,500 | 167,700 | 44,342,843 | 22,891,396 | 6,181,900 | 229,189,739 |  | 2,142,019 | 231,331,758 |  | 93,141,441 |  | 223,829,116 |  | 1.079 |
| 2012 | 5,204,500 | 152,171,600 | 406,500 | 167,700 | 44,545,043 | 22,891,396 | 6,181,900 | 231,568,639 |  | 2,455,218 | 234,023,857 |  | 93,429,141 |  | 217,707,718 |  | 1.073 |
| 2011 | 5,097,100 | 152,826,700 | 406,500 | 167,700 | 44,629,943 | 22,891,396 | 6,224,000 | 232,243,339 |  | 2,419,575 | 234,662,914 |  | 93,249,741 |  | 230,035,003 |  | 1.072 |
| 2010 | 5,300,100 | 154,040,900 | 406,500 | 167,700 | 45,835,742 | 22,891,396 | 6,224,000 | 234,866,338 |  | 2,442,075 | 237,308,413 |  | 91,438,841 |  | 234,866,339 |  | 1.052 |
| 2009 | 5,345,200 | 154,347,300 | 507,300 | 167,700 | 46,241,343 | 22,891,396 | 6,808,300 | 236,308,539 |  | 2,319,740 | 238,628,279 |  | 91,528,341 |  | 258,624,116 |  | 1.038 |
| 2008 | 5,180,600 | 155,078,300 | 534,900 | 165,800 | 48,814,990 | 22,945,396 | 18,410,100 | 251,130,086 |  | 2,722,458 | 253,852,544 |  | 79,541,641 |  | 259,497,259 |  | 0.972 |
| 2007 | 5,065,500 | 155,733,400 | 534,900 | 165,800 | 53,904,890 | 20,213,818 | 17,907,500 | 253,525,808 |  | 2,664,760 | 256,190,568 |  | 73,819,696 |  | 204,275,741 |  | 0.955 |
| 2006 | 1,360,525 | 68,545,025 | 256,650 | - | 26,146,625 | 9,787,300 | 8,446,750 | 114,542,875 |  | 1,912,232 | 116,455,107 |  | 50,178,115 |  | 166,303,974 |  | 2.100 |

(1) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies
(2) Tax Rates are per $\$ 100.00$ of Assessed Valuation

Source: Municipal Tax Assessor

CITY OF SALEM SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
Last Ten Years
(rate per \$100 of assessed value)
Unaudited

| Year <br> Ended <br> Dec. 31, | District Direct Rate |  |  |  |  |  | Overlapping Rate |  |  |  | Total Direct and Overlapping Tax Rate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate |  | General Obligation Debt Service |  | Total Direct School Tax Rate |  | City of Salem |  | County of Salem |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2015 | \$ | 1.061 | \$ | 0.051 | \$ | 1.111 | \$ | 1.947 | \$ | 0.808 | \$ | 3.866 |
| 2014 |  | 1.027 |  | 0.050 |  | 1.078 |  | 1.851 |  | 0.917 |  | 3.846 |
| 2013 |  | 1.027 |  | 0.052 |  | 1.079 |  | 1.812 |  | 0.932 |  | 3.823 |
| 2012 |  | 1.022 |  | 0.051 |  | 1.073 |  | 1.753 |  | 0.902 |  | 3.728 |
| 2011 |  | 1.019 |  | 0.053 |  | 1.072 |  | 1.706 |  | 0.909 |  | 3.687 |
| 2010 |  | 1.008 |  | 0.044 |  | 1.052 |  | 1.609 |  | 0.930 |  | 3.591 |
| 2009 |  | 1.007 |  | 0.031 |  | 1.038 |  | 1.509 |  | 0.959 |  | 3.506 |
| 2008 |  | 0.940 |  | 0.032 |  | 0.972 |  | 1.430 |  | 0.937 |  | 3.339 |
| 2007 |  | 0.924 |  | 0.031 |  | 0.955 |  | 1.160 |  | 0.770 |  | 2.885 |
| 2006 |  | 2.099 |  | 0.001 |  | 2.100 |  | 2.057 |  | 1.412 |  | 5.569 |

Source: Municipal Tax Collector

Principal Property Taxpayers
Current Year and Nine Years Ago
Unaudited

Taxpayer
Ardagh Glass Container Inc
PSEG Power, LLC
Incollingo's Salem Properties
Stergencies E Corporation
Salem Manor Holding
Verizon
Aluchem, Inc.
Salem Chestnut Apartments
Ardagh Glass Container Inc
Tilbury Road Associates, Inc.
Whispering Waters Apartments
$B$ and B Properties
Barbera, Eddis, \& Co. (WirePro)
Total

Sources: Tax Assessor's Records

| 2015 |  |  |  | 2006 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxable |  |  | \% of Total | Taxable |  |  | \% of Total District Net Assessed Value |
|  | Assessed |  | District Net |  | Assessed |  |  |
|  | Value | Rank | Assessed Value |  | Value |  |  |
| \$ | 9,849,600 | 1 | 4.4\% | \$ | 6,047,200 | 1 | 5.19\% |
|  | 8,000,000 | 2 | 3.6\% |  | 4,021,700 | 3 | 3.45\% |
|  | 2,985,200 | 3 | 1.3\% |  |  |  |  |
|  | 2,596,300 | 4 | 1.2\% |  | 1,340,000 | 7 | 1.15\% |
|  | 2,534,700 | 5 | 1.1\% |  | 1,566,900 | 5 | 1.34\% |
|  | 2,155,317 | 6 | 1.0\% |  |  |  |  |
|  | 2,116,778 | 7 | 0.9\% |  | 1,091,000 | 10 | 0.09\% |
|  | 1,968,100 | 8 | 0.9\% |  | 1,094,000 | 9 | 0.09\% |
|  | 1,724,770 | 9 | 0.8\% |  |  |  |  |
|  | 1,601,857 | 10 | 0.7\% |  | 1,400,350 | 6 | 1.22\% |
|  |  |  |  |  | 5,330,000 | 2 | 4.58\% |
|  |  |  |  |  | 2,285,750 | 4 | 1.96\% |
|  |  |  |  |  | 1,106,400 | 8 | 0.10\% |
| \$ | 35,532,622 |  | 15.87\% | \$ | 25,283,300 |  | 19.17\% |

## CITY OF SALEM SCHOOL DISTRICT

Property Tax Levies and Collections Last Ten Fiscal Years

Unaudited

Collected within the Fiscal Year of the Levy (1)

| Fiscal Year Ended June 30, | School Taxes Levied for the Fiscal Year |  | Amount |  | Percentage of Levy | Collections in Subsequent Years |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 | \$ | 2,508,305.00 | \$ | 2,109,585.04 | 84.10\% | \$ | 398,719.96 |
| 2014 |  | 2,512,264.00 |  | 2,312,903.92 | 92.06\% |  | 199,360.08 |
| 2013 |  | 2,512,230.00 |  | 2,113,509.92 | 84.13\% |  | 398,720.08 |
| 2012 |  | 2,515,767.00 |  | 2,515,767.00 | 100.00\% |  |  |
| 2011 |  | 2,497,622.00 |  | 2,298,261.88 | 92.02\% |  | 199,360.12 |
| 2010 |  | 2,475,293.00 |  | 2,475,293.00 | 100.00\% |  |  |
| 2009 |  | 2,467,019.00 |  | 2,467,019.00 | 100.00\% |  |  |
| 2008 |  | 2,446,067.00 |  | 2,446,067.00 | 100.00\% |  |  |
| 2007 |  | 2,446,661.00 |  | 2,446,661.00 | 100.00\% |  |  |
| 2006 |  | 2,447,201.00 |  | 2,447,201.00 | 100.00\% |  |  |

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and it's ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

## CITY OF SALEM SCHOOL DISTRICT

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
Unaudited

|  |  |  | Government | tivities |  | siness-Ty Activities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal |  | General | Certificates |  | Bond |  |  |  | Percentage of |  |
| Year Ended June 30, |  | Obligation <br> Bonds (1) | of Participation | Leases | Anticipation <br> Notes (BANs) | Leases |  | Total District | Income (2) | Per Capita (3) |
| 2015 | \$ | 2,195,000.00 | - | - | - | - | \$ | 2,195,000.00 | Unavailable | Unavailable |
| 2014 |  | 2,425,000.00 | - | - | - | - |  | 2,425,000.00 | Unavailable | 487.83 |
| 2013 |  | 2,655,000.00 | - | - | - | - |  | 2,655,000.00 | 1.26\% | 529.31 |
| 2012 |  | 2,875,000.00 | - | - | - | - |  | 2,875,000.00 | 1.37\% | 567.40 |
| 2011 |  | 3,090,000.00 | - | - | - | - |  | 3,090,000.00 | 1.47\% | 605.29 |
| 2010 |  | 3,295,000.00 | - | - | - |  |  | 3,295,000.00 | 1.62\% | 643.05 |
| 2009 |  | 3,495,000.00 | - | - | - |  |  | 3,495,000.00 | 1.54\% | 600.41 |
| 2008 |  | 3,674,000.00 | - | - | - | - |  | 3,674,000.00 | 1.66\% | 649.35 |
| 2007 |  | 3,839,000.00 | - | - | - | - |  | 3,839,000.00 | 1.83\% | 677.31 |
| 2006 |  | 3,999,000.00 | - | - | - | - |  | 3,999,000.00 | 1.98\% | 699.37 |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

[^0]
## CITY OF SALEM SCHOOL DISTRICT

## Ratios of Net General Bonded Debt Outstanding

 Last Ten Fiscal YearsUnaudited

General Bonded Debt Outstanding (1)

| Fiscal Year Ended June 30, |  | General | Deductions |  | Net General Bonded Debt |  | Percentage of |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Obligation |  |  | Actual Taxable |  |
|  |  | Bonds |  |  |  | Outstanding | Value of Property (2) | Per Capita (3) |
| 2015 | \$ | 2,195,000.00 | \$ | - |  |  | \$ | 2,195,000.00 | 0.98\% | Unavailable |
| 2014 |  | 2,425,000.00 |  | - |  | 2,425,000.00 | 1.05\% | 487.83 |
| 2013 |  | 2,655,000.00 |  | - |  | 2,655,000.00 | 1.15\% | 529.31 |
| 2012 |  | 2,875,000.00 |  | - |  | 2,875,000.00 | 1.23\% | 567.40 |
| 2011 |  | 3,090,000.00 |  | - |  | 3,090,000.00 | 1.32\% | 605.29 |
| 2010 |  | 3,295,000.00 |  | - |  | 3,295,000.00 | 1.39\% | 643.05 |
| 2009 |  | 3,495,000.00 |  | - |  | 3,495,000.00 | 1.46\% | 600.41 |
| 2008 |  | 3,674,000.00 |  | - |  | 3,674,000.00 | 1.45\% | 649.35 |
| 2007 |  | 3,839,000.00 |  | - |  | 3,839,000.00 | 1.50\% | 677.31 |
| 2006 |  | 3,999,000.00 |  | - |  | 3,999,000.00 | 3.43\% | 699.37 |

## Sources:

(1) District Records
(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
(3) Population information provided by the NJ Dept Of Labor and Workforce Development

CITY OF SALEM SCHOOL DISTRICT
Direct and Overlapping Governmental Activities Debt
As of December 31, 2014
Unaudited

|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Sources:

(1) 2014 Annual Debt Statement
(2) Official Statements
(3) Such debt is allocated as a proportion of the City's share of the total 2014 Equalized Value, which is $4.124 \%$.

The source for this computation was the 2014 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.
Assessed value data used to estimate applicable percentages provided by County of Salem.
Debt outstanding provided by applicable governmental unit.

## CITY OF SALEM SCHOOL DISTRICT

Legal Debt Margin Information
Last Ten Fiscal Years
Unaudited

## Legal Debt Margin Calculation for Fiscal Year 2015

$\qquad$

$$
[A] \xlongequal{\$} 610,184,972
$$

Average equalized valuation of taxable property [A/3] \$ 203,394,991

Debt limit (4 \% of average equalization value) (2)
Total Net Debt Applicable to Limit (3)
$\begin{array}{ll}\text { [B] } \\ \text { [C] } & 8,135,800 \\ 2,195,000\end{array}$
[C] 2,195,000
[B-C] $\xlongequal{\$ \quad 5,940,800}$

Debt limit
Total net debt applicable to limit
Legal debt margin

| Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | 2007 |  | 2006 |
| \$ | \$ 8,135,799.63 | \$ | 8,606,655.08 | \$ | 8,882,850.71 | \$ | 9,282,874.59 | \$ | 9,935,803.00 | \$10,202,247.00 | \$ | 9,582,674.00 | \$ | 8,173,419.00 | \$ | 6,794,736.00 | \$ | 6,000,356.00 |
|  | 2,195,000.00 |  | 2,425,000.00 |  | 2,655,000.00 |  | 2,875,000.00 |  | 3,090,000.00 | 3,295,000.00 |  | 3,495,000.00 |  | 3,674,000.00 |  | 3,839,000.00 |  | 3,999,000.00 |
| \$ | \$ 5,940,799.63 | \$ | 6,181,655.08 | \$ | 6,227,850.71 | \$ | 6,907,247.00 | \$ | 6,087,674.00 | \$ 4,499,419.00 | \$ | 2,955,736.00 | \$ | 2,001,356.00 | \$ | 1,551,487.40 | \$ | 1,251,971.33 |

Total net debt applicable to the limit
as a percentage of debt limit
26.98\%
28.18\%
29.89\%
30.97\%
31.10\%
32.30\%
36.47\%
44.95\%
56.50\%
66.65\%

Sources:
(1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
(2) Limit set by NJSA 18A:24-19 for a K through 12 district.
(3) District Records.

## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

## CITY OF SALEM SCHOOL DISTRICT

Demographic and Economic Statistics
Last Ten Years
Unaudited

| Year | Population (1) | Personal <br> Income (2) | Per Capita <br> Personal <br> Income (3) | Unemployment <br> Rate (4) |
| :--- | :---: | :---: | :---: | :---: |
|  | 4,971 | Unavailable | Unavailable |  |
| 2014 | 5,016 | $210,656,952$ | 41,997 | $15.3 \%$ |
| 2012 | 5,067 | $210,533,850$ | 41,550 | $20.1 \%$ |
| 2011 | 5,105 | $210,009,490$ | 41,138 | $17.4 \%$ |
| 2010 | 5,124 | $203,376,684$ | 39,691 | $17.0 \%$ |
| 2009 | 5,821 | $226,861,833$ | 38,973 | $18.2 \%$ |
| 2008 | 5,658 | $221,193,852$ | 39,094 | $16.9 \%$ |
| 2007 | 5,668 | $209,818,024$ | 37,018 | $10.2 \%$ |
| 2006 | 5,718 | $202,302,840$ | 35,380 | $4.9 \%$ |
| 2005 | 5,727 | $193,160,256$ | 33,728 | $8.2 \%$ |
|  |  |  |  | $7.6 \%$ |

## Source:

(1) Population information provided by the NJ Dept of Labor and Workforce Development
(2) Personal income has been estimated based upon the municipal population and per capita personal income presented
(3) Per Capita personal income by municipality-estimated based upon the 2010 Census published
(4) Unemployment data provided by the NJ Dept of Labor and Workforce Development

## CITY OF SALEM SCHOOL DISTRICT

Principal Employers
Current Year and Nine Years Ago
Unaudited

| Employer | 2015 |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Employees | Rank (Optional) | Percentage of Total Employment | Employees | Rank (Optional) | Percentage of Total Employment |
|  | NOT AVAILABLE |  |  | NOT AVAILABLE |  |  |

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

## CITY OF SALEM SCHOOL DISTRICT

Full-time Equivalent District Employees by Function/Program
Last Ten Fiscal Years
Unaudited

| Function/Program | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2014}$ | $\underline{2013}$ | $\underline{2012}$ | $\underline{2011}$ | $\underline{2010}$ | $\underline{2009}$ | $\underline{2008}$ | $\underline{2007}$ | $\underline{2006}$ |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Regular | 124 | 125 | 130 | 129 | 137 | 139 | 121 | 122 | 136 | 155 |
| Special education | 36 | 38 | 37 | 34 | 37 | 44 | 44 | 41 | 58 | 39 |
| Other special education | - | - | - | - | - | - | - | - | 2 | 2 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Student \& instruction related services | 36 | 37 | 39 | 34 | 37 | 42 | 60 | 63 | 54 | 37 |
| General administrative services | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| School administrative services | 13 | 13 | 13 | 16 | 17 | 19 | 19 | 14 | 13 | 14 |
| Business administrative services | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 7 | 7 | 7 |
| Plant operations and maintenance | 18 | 16 | 17 | 17 | 20 | 21 | 20 | 23 | 25 | 30 |
| Pupil transportation | - | - | - | - | - | - | - | - | - | - |
| Total | 235 | 237 | 244 | 238 | 256 | 273 | 272 | 273 | 298 | 287 |

Source: District Personnel Records

## CITY OF SALEM SCHOOL DISTRICT

Operating Statistics
Last Ten Fiscal Years
Unaudited

| Fiscal |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ending |  | Operating | Cost Per | Percentage | Teaching |  | Teacher/Pupil Ra |  | Enrollment | Attendance | Average Daily | Attendance |
| June | Enrollment | Expenditures | Pupil | Change | Staff | Elementary | Middle School | High School | (ADE) | (ADA) | Enrollment | Percentage |
| 2015 | 1,179 | \$ 26,748,232 | 22,687 | 4.37\% | 200 | 1:13 | 1:9 | 1:7 | 1,159 | 1,065 | -2.61\% | 91.9\% |
| 2014 | 1,212 | 26,346,049 | 21,738 | -0.39\% | 200 | 1:12 | 1:10 | 1:6 | 1,190 | 1,083 | 0.59\% | 91.0\% |
| 2013 | 1,206 | 26,317,805 | 21,822 | 4.49\% | 206 | 1:11 | 1:9 | 1:7 | 1,183 | 1,090 | -5.21\% | 92.1\% |
| 2012 | 1,237 | 25,835,029 | 20,885 | 0.80\% | 197 | 1:10 | 1:9 | 1:8 | 1,248 | 1,154 | 1.27\% | 92.5\% |
| 2011 | 1,249 | 25,879,037 | 20,720 | 2.41\% | 211 | 1:8 | 1:9 | 1:8 | 1,232 | 1,134 | -2.89\% | 92.0\% |
| 2010 | 1,329 | 26,888,866 | 20,232 | 10.77\% | 225 | 1:8 | 1:8 | 1:9 | 1,269 | 1,166 | -8.71\% | 91.9\% |
| 2009 | 1,406 | 25,680,453 | 18,265 | -1.55\% | 224 | 1:8 | 1:9 | 1:10 | 1,390 | 1,268 | -1.77\% | 91.2\% |
| 2008 | 1,448 | 26,864,598 | 18,553 | 3.74\% | 226 | 1:6 | 1:7 | 1:8 | 1,415 | 1,299 | -3.54\% | 91.8\% |
| 2007 | 1,498 | 26,790,407 | 17,884 | 8.76\% | 250 | 1:5 | 1:7 | 1:7 | 1,467 | 1,340 | -0.14\% | 91.3\% |
| 2006 | 1,518 | 24,962,379 | 16,444 | 11.16\% | 233 | 1:9 | 1:7 | 1:15 | 1,469 | 1,354 | -1.41\% | 92.2\% |

Sources: District records, ASSA Report, School Register Summary Report, and Schedules J-4 \& J-16

## CITY OF SALEM SCHOOL DISTRICT

School Building Information
Last Ten Fiscal Years
Unaudited

## Elementary

John Fenwick (1953)
Square Feet
Capacity (students)
Enrollment
Middle School
Salem City Middle School (1912)
Square Feet
Capacity (students)

Enrollment

| 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 56,913 | 56,913 | 56,913 | 56,913 | 56,913 | 56,913 | 56,913 | 56,913 | 56,913 | 56,913 |
| 455 | 455 | 455 | 455 | 455 | 455 | 455 | 455 | 455 | 455 |
| 469 | 460 | 420 | 402 | 363 | 384 | 386 | 420 | 419 | 473 |

High School
Salem City High School (1970)
Square Feet
Capacity (students)

| 132,700 | 132,700 | 132,700 | 132,700 | 132,700 | 132,700 | 132,700 | 132,700 | 132,700 | 132,700 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 879 | 879 | 879 | 879 | 879 | 879 | 879 | 879 | 879 | 879 |
| 319 | 327 | 347 | 383 | 439 | 476 | 553 | 542 | 567 | 575 |

Other
Maintenance Garage (1985)
Square Feet
Storage Garage (1985)
Square Feet

| 100,431 | 100,431 | 100,431 | 100,431 | 100,431 | 100,431 | 100,431 | 100,431 | 100,431 | 100,431 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 772 | 772 | 772 | 772 | 772 | 772 | 772 | 772 | 772 | 772 |
| 391 | 425 | 439 | 452 | 447 | 469 | 467 | 486 | 512 | 459 |

Storage Shed (1980)
Square Feet
Athletic Storage (2000)
Square Feet
Greenhouse \#1 (1990)
Square Feet
Greenhouse \#2 (1990)
Square Feet
Maintenance Building
Square Feet (2006)
Garage Building
Square Feet (2005)
Mini Barn
Square Feet (2005)
Garage Buildings (2)
Square Feet (2007)
TCU Trailers (6)

| Square Feet (2012) | 6,336 | 6,336 | 6,336 | 6,336 | N/A | N/A | N/A | N/A |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Number of Schools at June 30, 2015
Elementary = 1
Middle School = 1
High School = 1

Source: District records, ASSA Report
Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of any additions.

## CITY OF SALEM SCHOOL DISTRICT

## Schedule of Required Maintenance

Last Ten Fiscal Years
Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
11-000-261-XXX

| * School Facilities | Project \# | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2015}$ | $\underline{2014}$ | $\underline{2013}$ | $\underline{2012}$ | $\underline{2011}$ |  | $\underline{2010}$ | $\underline{2009}$ | $\underline{2008}$ | $\underline{2007}$ | 2006 |
| District Wide | N/A |  |  |  |  |  |  |  |  |  | \$ 55,010.18 | \$ 53,640.07 |
| Elementary School | N/A | \$ 85,948.80 | \$ 46,915.32 | \$ 34,856.56 | \$ 19,808.66 | \$ 10,617.78 | \$ | 22,608.86 | \$150,433.36 | \$ 21,238.00 | 2,711.89 | 17,266.00 |
| Middle School | N/A | 98,074.40 | 19,873.36 | 24,803.39 | 37,390.78 | 31,965.00 |  | 55,992.78 | 211,155.23 | 33,327.00 | 5,674.31 | 43,166.00 |
| High School | N/A | 51,242.65 | 56,208.61 | 187,861.99 | 60,187.61 | 76,532.71 |  | 4,657.25 | 559,686.38 | 55,941.97 | 11,939.47 | 60,434.00 |
| Total |  | \$ 235,265.85 | \$122,997.29 | \$ 247,521.94 | \$117,387.05 | \$119,115.49 | \$ | 83,258.89 | \$ 921,274.97 | \$ 110,506.97 | \$ 75,335.85 | \$174,506.07 |

* School Facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

## CITY OF SALEM SCHOOL DISTRICT

Insurance Schedule
June 30, 2015
Unaudited

|  |  | Coverage |  | ductible |
| :---: | :---: | :---: | :---: | :---: |
| Property: $\quad$ coverage |  |  |  |  |
| Real \& Personal Property | \$ | 350,000,000 | \$ | 5,000 |
| Demolition and Increased Cost of Construction |  | 10,000,000 |  |  |
| Loss of Income/Tuition |  | 2,103,786 |  |  |
| Earthquake |  | 50,000,000 |  |  |
| Flood Zones |  | 15,000,000 |  | 500,000 |
| Other Flood Zones |  | 75,000,000 |  | 10,000 |
| Extra Expense |  | 50,000,000 |  | 5,000 |
| Valuable Papers and Records |  | 10,000,000 |  | 5,000 |
| Pollutant Cleanup and Removal |  | 250,000 |  |  |
| Arson Reward |  | 10,000 |  |  |
| Fire Department Service Charge |  | 10,000 |  |  |
| Accounts Receivable |  | 250,000 |  |  |
| Terrorism |  | 1,000,000 |  |  |
| Electronic Data Processing: |  |  |  |  |
| Blanket Hardware/Software |  | 1,082,977 |  | 1,000 |
| Transit |  | 25,000 |  |  |
| Loss of Income |  | 10,000 |  |  |
| Flood: |  |  |  |  |
| Flood Hazard Area Flood |  | 500,000 |  |  |
| Other Zones |  | 10,000 |  |  |
| Equipment Breakdown |  | 100,000,000 |  | 5,000 |
| Comprehensive General Liability: |  |  |  |  |
| Bodily Injury and Property Damage |  | 6,000,000 |  |  |
| Products and Completed Operations |  | 6,000,000 |  |  |
| Sexual Abuse |  | 6,000,000 |  |  |
| Personal Injury and Advertising Injury |  | 6,000,000 |  |  |
| Employee Benefits Liability |  | 6,000,000 |  | 1,000 |
| Terrorism |  | 1,000,000 |  |  |
| Premises Medical Payments: |  |  |  |  |
| Per Person |  | 5,000 |  |  |
| Per Accident |  | 10,000 |  |  |
| Automobile Liability: |  |  |  |  |
| Bodily Injury and Property Damage |  | 6,000,000 |  | 1,000 |
| Uninsured/Underinsured Motorists-Private Passenger Auto |  | 1,000,000 |  |  |
| Uninsured/Underinsured Motorists-All Other Vehicles |  |  |  |  |
| Per Person |  | 15,000 |  |  |
| Per Accident |  | 30,000 |  |  |
| Property Damage |  | 5,000 |  |  |
| Personal Injury Protection |  | 250,000 |  |  |
| Medical Payments for Private Passenger Vehicles |  | 10,000 |  |  |
| Medical Payments for All Other Vehicles |  | 5,000 |  |  |
| Terrorism |  | 1,000,000 |  |  |
| Crime: |  |  |  |  |
| Dishonesty with Faithful Performance |  | 100,000 |  | 500 |
| Forgery or Alteration |  | 100,000 |  | 500 |
| Theft, Disappearance, \& Destruction |  | 50,000 |  | 500 |
| Computer Fraud |  | 50,000 |  | 500 |
| School Leaders Errors \& Omissions: |  |  |  |  |
| Coverage A: Per Policy Period |  | 3,000,000 |  | 25,000 |
| Coverage B: Per Each Claim/Per Policy Period |  | 100,000/300,000 |  | 25,000 |
| Student Accident |  | 500,000 |  |  |
| Workers' Compensation |  | 2,000,000 |  |  |
| Environmental Impairment Liability (Aggregate) |  | 11,000,000 |  | 25,000 |
| Surety Bonds: |  |  |  |  |
| Treasurer |  | 300,000 |  |  |
| Board Secretary/Business Administrator |  | 50,000 |  |  |

## STATISTICAL SECTION

## Exhibit K-2

# REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133 AND STATE OF NEW JERSEY CIRCULAR 15-08-OMB 

## INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education<br>City of Salem School District<br>Salem, New Jersey

## Report on Compliance for Each Major Federal and State Program

We have audited the City of Salem School District's, State of New Jersey, compliance with the types of compliance requirements described in the OMB Circular A-133 Compliance Supplement and the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2015. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations; and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, OMB Circular A-133, and State of New Jersey Circular $15-08-\mathrm{OMB}$, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the City of Salem School District's, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the City of Salem School District, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2015.

## Report on Internal Control Over Compliance

Management of the City of Salem School District, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with OMB Circular A-133 and State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 and State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,


BOWMAN \& COMPANY LLD Certified Public Accountants \& Consultants


Michael J. Welding
Certified Public Accountant
Public School Accountant No. CS000886

Woodbury, New Jersey
December 21, 2015

## CITY OF SALEM SCHOOL DISTRIC

Schedule of Expenditures of Federal Awards
For the Fiscal Year Ended June 30, 2015

| Federal Grantor/ Pass-through Grantor/ Program Title |  | Grant or State Project Number | Program or Award Amount |  | Grant Period |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2014 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | From | T0 |  |  |
| General Fund: |  |  |  |  |  |  |  |  |
| U.S. Department of Education: |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |
| U.S. Department of Health and Human Services: |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |
| ARRA - Medical Assistance Program | 93.778 | N/A |  | 68,730.69 | 10/01/08 | 12/31/10 |  |  |
| Medical Assistance Program | 93.778 | N/A |  | 77,997.51 | 07/01/14 | 06/30/15 |  |  |
| Total Medical Assistance Program |  |  |  |  |  |  |  | - |
| Total General Fund |  |  |  |  |  |  |  | - |
| Special Revenue Fund: |  |  |  |  |  |  |  |  |
| U.S. Department of Education |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |
| N.C.L.B.: |  |  |  |  |  |  |  |  |
| Title I, Part A | 84.010 | NCLB463015 |  | 1,046,287.00 | 07/01/14 | 06/30/15 |  |  |
| Title I, Part A | 84.010 | NCLB463014 |  | 842,141.67 | 07/01/13 | 06/30/14 | \$ | (102,238.20) |
| Total Title I, Part A |  |  |  |  |  |  |  | (102,238.20) |
| Title II, Part A | 84.367 | NCLB463015 |  | 73,075.00 | 07/01/14 | 06/30/15 |  |  |
| Title II, Part A | 84.367 | NCLB463014 |  | 141,150.00 | 07/01/13 | 06/30/14 |  | $(26,095.84)$ |
| Total Title II, Part A |  |  |  |  |  |  |  | $(26,095.84)$ |
| I.D.E.A. Part B: |  |  |  |  |  |  |  |  |
| Special Education Cluster: |  |  |  |  |  |  |  |  |
| I.D.E.A. Part B, Basic Regular | 84.027 | IDEA463015 |  | 328,662.00 | 07/01/14 | 06/30/15 |  |  |
| I.D.E.A. Preschool Incentive | 84.173 | IDEA463015 |  | 7,337.00 | 07/01/14 | 06/30/15 |  |  |
| I.D.E.A. Preschool Incentive | 84.173 | IDEA463014 |  | 7,057.00 | 07/01/13 | 06/30/14 |  | (581.00) |
| Total I.D.E.A. Part B Special Education Cluster |  |  |  |  |  |  |  | (581.00) |
| Education for Homeless Children and Youth |  |  |  |  |  |  |  |  |
| McKinney - Education for Homeless Children \& Youth | 84.196 | 09-BR12-H02 |  | 7,178.54 | 09/01/14 | 08/31/15 |  |  |
| McKinney - Education for Homeless Children \& Youth | 84.196 | 09-BR12-H02 |  | 8,131.31 | 09/01/13 | 08/31/14 |  | (253.06) |
| Total McKinney - Education for Homeless Children \& Yo |  |  |  |  |  |  |  | (253.06) |
| Carl D. Perkins Vocational and Technical: |  |  |  |  |  |  |  |  |
| Education Act of 1998 - Secondary | 84.048 | PERK463015 |  | 12,257.00 | 07/01/14 | 06/30/15 |  |  |
| Education Act of 1998 - Secondary | 84.048 | PERK463014 |  | 14,273.00 | 07/01/13 | 06/30/14 |  | $(1,460.00)$ |
| Total Education Act of 1998 - Secondary |  |  |  |  |  |  |  | $(1,460.00)$ |
| Total U.S. Department of Education |  |  |  |  |  |  |  | $(130,628.10)$ |
| U.S. Department of Agriculture: |  |  |  |  |  |  |  |  |
| Passed-through State Department of Agriculture: |  |  |  |  |  |  |  |  |
| Equipment Assistance Grant | 10.579 | Unavailable |  | 19,181.01 | 06/15/15 | 02/01/16 |  |  |
| Total U.S. Department of Agriculture |  |  |  |  |  |  |  |  |
| Total Special Revenue Fund |  |  |  |  |  |  |  | $(130,628.10)$ |
| Enterprise Fund: |  |  |  |  |  |  |  |  |
| U.S. Department of Agriculture |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |
| Fresh Fruit \& Vegetable Program | 10.582 | Unavailable |  | 25,740.00 | 07/01/14 | 06/30/15 |  |  |
| Fresh Fruit \& Vegetable Program | 10.582 | Unavailable |  | 21,100.00 | 07/01/13 | 06/30/14 |  | $(2,243.66)$ |
| Child Nutrition Cluster: |  |  |  |  |  |  |  |  |
| Cash Assistance: |  |  |  |  |  |  |  |  |
| National School Lunch Program | 10.555 | Unavailable |  | 580,020.96 | 07/01/14 | 06/30/15 |  |  |
| National School Lunch Program | 10.555 | Unavailable |  | 507,978.63 | 07/01/13 | 06/30/14 |  | $(38,289.56)$ |
| National School Breakfast Program | 10.553 | Unavailable |  | 263,737.07 | 07/01/14 | 06/30/15 |  |  |
| National School Breakfast Program | 10.553 | Unavailable |  | 166,568.51 | 07/01/13 | 06/30/14 |  | $(13,019.62)$ |
| National School Snack Program | 10.555 | Unavailable |  | 8,119.64 | 07/01/14 | 06/30/15 |  |  |
| National School Snack Program | 10.555 | Unavailable |  | 9,092.00 | 07/01/13 | 06/30/14 |  | (308.80) |
| Non-Cash Assistance (Food Distribution): |  |  |  |  |  |  |  |  |
| Food Distribution Program | 10.555 | Unavailable |  | 47,184.70 | 07/01/14 | 06/30/15 |  |  |
| Food Distribution Program | 10.555 | Unavailable |  | 52,218.59 | 07/01/13 | 06/30/14 |  | 2,206.87 |
| Total Child Nutrition Cluster |  |  |  |  |  |  |  | $(51,654.77)$ |
| Total Enterprise Fund |  |  |  |  |  |  |  | $(51,654.77)$ |
| Total Federal Financial Assistance |  |  |  |  |  |  | \$ | $(182,282.87)$ |

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.


## State Grantor/ <br> Program Title

New Jersey Department of Education Current Expense:
State Aid - Public Cluster
Equalization Aid
Equalization Aid
School Choice
School Choice
Special Education Categorical Aid
Special Education Categorical Aid
Security Aid
Security Aid
Adjustment Aid
Adjustment Aid
PARCC Readiness Aid
Per Pupil Growth Aid

Total State Aid - Public Cluster

Transportation Aid
Transportation Aid
Transportation Aid

Total Transportation Aid

Extraordinary Special Education Aid
Extraordinary Special Education Aid
Total - Extraordinary Special Education Aid
T.P.A.F. Social Security Aid
T.P.A.F. Social Security Aid

Total - T.P.A.F. Social Security Aid

Total General Fund

Special Revenue Fund:
New Jersey Department of Education:

## Preschool Education Aid

Preschool Education Aid

Total - Preschool Education Aid

Passed Through General Fund: Preschool Education Aid

School Based Youth Services
School Based Youth Services

Total - School Based Youth Services

Family Friendly Centers

Total Special Revenue Fund
Capital Projects Fund:
New Jersey School Development Authority: Additional State School Building Aid - SDA Grants
Grant or
State Project
Number
Program or
Award
Amount

| Grant Period |  |
| :--- | :---: |
| From $\quad$ To |  |


| $495-034-5120-078$ | $\$ 13,079,730.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| :--- | ---: | ---: | ---: | :---: |
| $495-034-5120-078$ | $13,079,730.00$ | $07 / 01 / 13$ | $06 / 30 / 14$ | $\$(1,230,908.70)$ |
| $495-034-5120-068$ | $11,224.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| $495-034-5120-068$ | $5,612.00$ | $07 / 01 / 13$ | $06 / 30 / 14$ | $(528.13)$ |
| $495-034-5120-089$ | $538,956.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| $495-034-5120-089$ | $538,956.00$ | $07 / 01 / 13$ | $06 / 30 / 14$ | $(50,720.13)$ |
| $495-034-5120-084$ | $404,168.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| $495-034-5120-084$ | $404,168.00$ | $07 / 01 / 13$ | $06 / 30 / 14$ | $(38,035.49)$ |
| $495-034-5120-085$ | $2,171,621.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| $495-034-5120-085$ | $2,171,621.00$ | $07 / 01 / 13$ | $06 / 30 / 14$ | $(204,367.15)$ |
| $495-034-5120-098$ | $9,640.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |
| $495-034-5120-097$ | $9,640.00$ | $07 / 01 / 14$ | $06 / 30 / 15$ |  |

$$
(1,524,559.60)
$$

$\qquad$

| $\begin{aligned} & 495-034-5120-014 \\ & 495-034-5120-014 \end{aligned}$ | $\begin{aligned} & 159,661.00 \\ & 159,661.00 \end{aligned}$ | $\begin{aligned} & 07 / 01 / 14 \\ & 07 / 01 / 13 \end{aligned}$ | $06 / 30 / 15$ 06/30/14 | (15,025.40) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $(15,025.40)$ | - |
| 100-034-5120-473 | 205,919.00 | 07/01/14 | 06/30/15 |  |  |
| 100-034-5120-473 | 162,329.00 | 07/01/13 | 06/30/14 | (162,329.00) |  |

495-034-5094-003 495-034-5094-003 734,527.07 $\quad 07 / 01 / 14 \quad 06 / 30 / 15$ 754,099.52 07/01/13 06/30/14
$\qquad$
495-034-5094-0

| $\begin{aligned} & 495-034-5120-086 \\ & 495-034-5120-086 \end{aligned}$ | $\begin{aligned} & 2,196,216.00 \\ & 2,158,992.00 \end{aligned}$ | $\begin{aligned} & 07 / 01 / 14 \\ & 07 / 01 / 13 \end{aligned}$ | $\begin{aligned} & 06 / 30 / 15 \\ & 06 / 30 / 14 \end{aligned}$ | $(215,892.00)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | (215,892.00) | - |
| 495-034-5120-089 | 7,337.00 | 07/01/14 | 06/30/15 |  |  |
| 11XWSP | 266,449.85 | 07/01/14 | 06/30/15 |  |  |
| 11XWSP | 263,976.00 | 07/01/13 | 06/30/14 |  |  |
|  |  |  |  | - | - |
| 11XWSP | 45,463.00 | 07/01/14 | 06/30/15 |  |  |
|  |  |  |  | (215,892.00) | - | 100-034-5120-016

$1,637,363.60$
Project Completion $\qquad$
$\qquad$
Debt Service Fund:
New Jersey Department of Education:
Debt Service Aid


## CITY OF SALEM SCHOOL DISTRICT

## Schedule of Expenditures of State Financial Assistance

 For the Fiscal Year Ended June 30, 2015| State Grantor/ | Grant or State Project Number | Program or Award Amount |  | Grant Period |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2014 \\ \hline \end{gathered}$ |  | Carryover / (Walkover) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Title |  |  |  | From | To |  |  |  |  |
| Enterprise Fund: |  |  |  |  |  |  |  |  |  |
| New Jersey Department of Agriculture: |  |  |  |  |  |  |  |  |  |
| State School Lunch Program | 100-010-3350-023 | \$ | 10,322.95 | 07/01/14 | 06/30/15 |  |  |  |  |
| State School Lunch Program | 100-010-3350-023 |  | 9,612.49 | 07/01/13 | 06/30/14 | \$ | (729.28) |  |  |
| Total - State School Lunch Program |  |  |  |  |  |  | (729.28) |  | - |
| Total Enterprise Fund |  |  |  |  |  |  | (729.28) |  | - |
| Total State Financial Assistance Subject to | tate Single Audit |  |  |  |  |  | 6,953.63) | \$ | - |

State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:
General Fund (Non-Cash Assistance):
New Jersey Department of the Treasury:
On-behalf T.P.A.F. Pension Contributions - Normal Cost $\quad 495-034-5094-006 \quad \$ \quad 575,962.00 \quad 07 / 01 / 14 \quad 06 / 30 / 15$
$\begin{array}{lllll}\text { On-behalf T.P.A.F. Pension Contributions - Post-Retirement Medical } \quad 495-034-5094-001 \quad 914,340.00 \quad 07 / 01 / 14 & 06 / 30 / 15\end{array}$

Total General Fund (Non-Cash Assistance)
$\qquad$
$\qquad$

Total State Financial Assistance
(A) - Difference in Liquidation of Prior Year Accounts Payable
(B) - One Time Additional 2014 State Lunch

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.


# CITY OF SALEM SCHOOL DISTRICT 

Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance
For the Fiscal Year Ended June 30, 2015

## Note 1: GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the City of Salem School District (hereafter referred to as the "School District"). The School District is defined in Note 1 to the School District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance.

## Note 2: BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the food service fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid; therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

## Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund, special revenue fund and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2. The capital projects fund is presented in the accompanying schedules on the modified accrual basis of accounting.

The net adjustment to reconcile revenues from the budgetary basis to the GAAP basis is $\$ 5,085.00$ for the general fund and $\$(75,571.21)$ for the special revenue fund. The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is $\$ 0.00$ for the general fund and $\$(71,845.21)$ for the special revenue fund. See Exhibit $\mathrm{C}-3$, notes to required supplementary Information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

## Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS (CONT'D)

Awards and financial assistance expenditures are reported in the School District's basic financial statements on a GAAP basis as presented as follows:

| Fund | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | \$ | 174,340.10 | \$ | 18,820,473.07 | \$ | 18,994,813.17 |
| Special Revenue |  | 1,433,020.01 |  | 2,464,610.06 |  | 3,897,630.07 |
| Capital Projects |  |  |  | 1,303,291.10 |  | 1,303,291.10 |
| Debt Service |  |  |  | 220,860.00 |  | 220,860.00 |
| Food Service |  | 923,201.06 |  | 10,868.06 |  | 934,069.12 |
| Total Awards and Financial Assistance | \$ | 2,530,561.17 | \$ | 22,820,102.29 | \$ | 25,350,663.46 |

## Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5: ADJUSTMENTS

Amounts reported in the column entitled "adjustments" represent differences incurred in the liquidation of encumbrances charged as budgetary basis expenditures in fiscal year 2013-2014. Adjustments are identified and explained as footnotes to Exhibits K-3 and K-4.

## Note 6: REIMBURSED AND ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2015, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of Americangrown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF members.

## Note 7: MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

CITY OF SALEM SCHOOL DISTRICT Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2015

## Section 1- Summary of Auditor's Results

## Financial Statements

Type of auditor's report issued
Internal control over financial reporting:
Material weakness(es) identified?
Significant deficiency(ies) identified?
Noncompliance material to financial statements noted?

## Federal Awards

Internal control over major programs:
Material weakness(es) identified?
Significant deficiency(ies) identified?
Type of auditor's report issued on compliance for major programs
Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?

Identification of major programs:

| CFDA Number(s) <br> 84.010 <br> 84.027 <br> 84.173 <br> 10.555 <br> 10.553 <br> 10.555 |
| :---: |

Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?

Unmodified

$\qquad$
yes no
$\qquad$ yes X_none reported
$\qquad$
$\qquad$ yes $X$ no

Unmodified $\qquad$
$\qquad$

## Name of Federal Program or Cluster

Title I, Part A Cluster
IDEA Part B, Special Education Cluster
IDEA Part B, Basic Regular
IDEA Preschool Incentive
Child Nutrition Cluster

| National School Lunch Program |
| :--- |
| National School Breakfast Program |
| National School Snack Program |
| Food Distribution Program |

$\$ 300,000.00$

X_yes no

CITY OF SALEM SCHOOL DISTRICT

## Schedule of Findings and Questioned Costs

 For the Fiscal Year Ended June 30, 2015
## Section 1- Summary of Auditor's Results (Cont'd)

## State Financial Assistance

Internal control over major programs:
Material weakness(es) identified? $\qquad$ yes $\qquad$ no

Significant deficiency(ies) identified? $\qquad$ yes $\qquad$ none reported

Type of auditor's report issued on compliance for major programs $\qquad$
$\qquad$ yes $\qquad$ no
Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB?

Identification of major programs:

| GMIS Number(s) |
| :---: |
| $495-034-5120-078$ |
| $495-034-5120-089$ |
| $495-034-5120-084$ |
| $495-034-5120-085$ |
| $495-034-5120-068$ |
| $495-034-5120-098$ |
| $495-034-5120-097$ |
| $495-034-5095-003$ |
| $495-034-5120-086$ |
| $100-034-5120-016$ |


| Name of State Program |
| :--- |
| State Aid - Public Cluster |
| Equalization Aid |
| Special Education Categorical Aid |
| Security Aid |
| Adjustment Aid |
| School Choice Aid |
| PARCC Readiness Aid |
| Per Pupil Growth Aid |
| Reimbursed TPAF Social Security Contributions |
| Preschool Education Aid |
| Additional State School Building Aid - SDA Grants |

Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?
\$ 641,225.00

X yes $\qquad$ no

CITY OF SALEM SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Year Fiscal Ended June 30, 2015

## Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## None

## Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by OMB Circular A-133.

None

## Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by OMB Circular A-133 and State of New Jersey Circular 15-08-OMB.

## None

CITY OF SALEM SCHOOL DISTRICT
Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with Government Auditing Standards, OMB Circular A-133 and State of New Jersey Circular 15-08-OMB.

## FINANCIAL STATEMENT FINDINGS

No Prior Year Findings.

## FEDERAL AWARDS

No Prior Year Findings.

## STATE FINANCIAL ASSISTANCE PROGRAMS

No Prior Year Findings.


[^0]:    Sources: (1) District Records
    (2) Personal income has been estimated based upon the municipal population and per capita
    (3) Population information provided by the NJ Dept Of Labor and Workforce Development

