BOROUGH OF FREEHOLD SCHOOL DISTRICT AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS - FINANCIAL COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2015

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Prepared by

Gerard Stankiewicz, CPA, PSA

of the Firm SAMUEL KLEIN AND COMPANY 36 West Main Street, Suite 303 Freehold, NJ 07728

TABLE OF CONTENTS

<u>!</u>	<u>Page</u>
Report of Independent Auditors	1
Scope of Audit	
Administrative Practices and Procedures:	
Insurance	2
Officials' Bonds	
Financial Planning, Accounting and Reporting:	
Examination of Claims	2
Payroll Account	
Reserve for Encumbrances and Accounts Payable	
Classification of Expenditures	
Board Secretary's Records	
Treasurer's Records	
Travel and Expense Reimbursement Policy	4
Elementary and Secondary Education Act of Improving America's School Act	
as Reauthorized by the No Child Left Behind Act of 2001	4
Other Special Federal and/or State Projects	
T.P.A.F. Reimbursement	4
Unemployment Compensation Insurance Trust Fund	4
School Purchasing Programs:	
Contracts and Agreements Requiring Advertisement for Bids	5
School Food Service	6
Financial Procedures	7
Student Body Activities	
Application for State School Aid	7
Pupil Transportation	
Recommendations	
Follow-Up on Prior Year's Audit Findings	8
Acknowledgment	
Schedule of Meal Count Activity	
Schedule of Audited Enrollments Application for State School Aid Summary 10	
Excess Surplus Calculation	
Net Cash Resource Schedule	. 18

SAMUEL KLEIN AND COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

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REPORT OF INDEPENDENT AUDITORS

Honorable President and Members of the Board of Education Borough of Freehold Board of Education County of Monmouth, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the Board of Education of the Borough of Freehold School District in the County of December 11, 2015.

As part of our audit, we performed procedures required by the New Jersey Department of Education, and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended for the information of the Borough of Freehold Board of Education's management and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

Gerard Stankiewicz

Certified Public Accountant

Licensed Public School Accountant #912

SAMUEL K**LE**IN AND COMPANY

Freehold, New Jersey December 11, 2015

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and the Treasurer of School Monies, the activities of the Board of Education and the records of the various funds under the auspices of the Board of Education. This report is filed in conjunction with the District's Comprehensive Annual Financial Report (CAFR).

Administrative Practices and Procedures

Insurance

Fire insurance coverage was carried in the amounts as detailed on the Insurance Schedule, Exhibit J-20, contained in the Statistical Tables Section of the District's CAFR.

Officials' Bonds

<u>Name</u>	<u>Position</u>	<u>Amount</u>
Joseph Howe	Board Secretary/ School Business Administrator	\$ 200,000.00 (A)
Bruce Rodman	Treasurer	200,000.00 (A)

- (A) Selective Insurance Company.
- (B) There is a Public Employees Faithful Performance Blanket Position Bond with the Commercial Insurance Company of Newark in the amount of \$50,000.00.

In prior years the Board's Assistant Business Administrator was covered by a specific surety bond. It had been canceled during the year and probably should not have been. This matter was corrected subsequent to the year end.

Officials' Bonds were adequate to meet minimum statutory requirements.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid during the period under review was made as to affidavit or signed declaration, proper itemization and proper authorization by officials. No discrepancies were noted. The Board's voucher system is in accordance with R.S. 18:6-34, which requires a signed declaration by the vendor in place of an affidavit. In addition, all vouchers are signed by the Board Secretary. The actual signature for receipt of goods or services rendered is on the receiving copy of the purchase order set, which is attached to the purchase order filed by appropriation number. All claims approved for payment are listed by fund total in the minutes.

Financial Planning, Accounting and Reporting (Continued)

Payroll Account

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of fringe benefits were deposited in the Payroll Agency Account.

All payrolls were approved by the Superintendent and were certified by the President of the Board and the Board Secretary/School Business Administrator.

Compensation records were tested, and for those individuals examined; it was determined that salaries paid were in accordance with the amounts authorized by the Board.

Salary withholdings were promptly remitted to the proper agencies, including health insurance withholdings.

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30, 2015 for proper classification of orders as reserved for encumbrances and accounts payable.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with *N.J.A.C.* 6A:23-2.2(g) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with *N.J.A.C.* 6A:23A-2.4. As a result of the procedures performed, no transaction error rate was noted and no additional procedures were deemed necessary to test the propriety of expenditure classification.

Board Secretary's Records

Our review of the financial and accounting records maintained by the Board Secretary revealed that the records were maintained properly.

Acknowledgment of the Board's receipt of the Board Secretary's report was included in the minutes.

Treasurer's Records

The Treasurer's records were properly maintained and filed with the Board Office on a timely basis and, in agreement with the Board Secretary's records.

Acknowledgment of the Board's receipt of the Treasurer's report was included in the minutes.

Financial Planning, Accounting and Reporting (Continued)

<u>Travel and Expense Reimbursement Policy</u>

The required travel and related reimbursement policy in accordance with N.J.A.C. 6A:23B-1.2(a) was audited.

Elementary and Secondary Education Act (ESEA) of Improving America's School Act (IASA) as Reauthorized by the No Child Left Behind (NCLB) Act of 2001

The ESEA/NCLB financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the project under Titles I, II-A, II-D and III of the NCLB as amended.

Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on the Schedule A and Schedule B located in the CAFR.

Our audit of the federal and state funds, on a test basis, indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

T.P.A.F. Reimbursement

Our audit procedures included a test of the semi-monthly reimbursement forms filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. No exceptions were noted.

Unemployment Compensation Insurance Trust Fund

The Board has adopted the direct reimbursement method and has established an Unemployment Compensation Insurance Trust Fund.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

Effective July 1, 2005 and thereafter the bid thresholds in accordance with N.J.S.A. 18A:18A-3 and 18A:39-3 are \$26,000 and \$17,500, respectively.

The board of education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Attorney's opinion should be sought before a commitment is made.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The minutes indicate that bids were advertised for the following:

Literary and Math Coaching Services

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal, however, that the following purchases were made through the use of State contracts:

Instructional Supplies Copy Machines
Computer Equipment and Supplies Office Furniture

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The results of our examination indicated that no individual payments, contracts or agreements were made "for the performance of any work or the furnishing or hiring of any materials of supplies", in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provisions of N.J.S.A. 18A:18A-4, as amended.

Purchasing was also under various cooperative purchasing arrangements in conjunction with other school district as well as under state contract.

School Food Service

The financial transactions and statistical records of the school food services were maintained properly. The financial accounts, meal count record and eligibility applications were reviewed on a test-check basis. No exceptions were noted.

Applications for free and reduced price meals were reviewed for completeness and accuracy. The number of free and reduced price meals claimed as served did not exceed the number of valid applications on file, times the number of operating days, on a school-by-school basis. The free and reduced price meals and free milk policy is uniformly administered throughout the School System. The required verification procedures for free and reduced price applications were completed and available for review.

Expenditures were separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

Time sheets were reviewed and labor costs verified. Payroll records were maintained on all School Food Service Employees authorized by the board of education.

The cash disbursements records reflected expenditures for program related goods and services. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service.

The net cash resources of the Enterprise Fund for the School Food Service Program did not exceed the three months average expenditures.

The food service company has provided the required Report on Internal Control of Service Organizations in accordance with the Statement on Standards for Attestation Engagements Number 16 (SSAE#16). The study revealed no deficiencies in their procedures.

The District is depositing and expending program monies in accordance with NJSA 18A:17-34 and 19-1 through 19-4.1. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service. Net cash resources did not exceed three months average expenditures.

Food Distribution Program commodities were received during the period of audit. Inventory records on commodities are being maintained. The value of USDA Commodities received during 2014-2015 was \$46,672.54.

Exhibits reflecting Child Nutrition Program operations are included in the section entitled Enterprise Funds, Section G of the CAFR.

Financial Procedures

The District adopted standard operating procedures in accordance with NJDOE requirements. It is imperative that the procedures be enforced by the administration in order to avoid operating complications, misunderstandings or errors in the future.

Student Body Activities

Our review of the student activity funds and athletic activities fund revealed that all records were maintained properly and expenditures contained proper supporting documentation.

Application for State School Aid

Our audit procedures included a test of information reported in the October 15, 2014 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the handicapped, low-income and bilingual. We also performed a review of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers without exception.

The District maintained workpapers on the prescribed state forms or their equivalent.

The District has written procedures for the recording of student enrollment data.

Pupil Transportation

Our audit procedures included a test of on-roll status reported in the 2014-2015 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary without exceptions. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the district complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

RECOMMENDATIONS

JUNE 30, 2015

None.

FOLLOW-UP ON PRIOR YEAR'S FINDINGS

There were no recommendations in the prior year.

ACKNOWLEDGMENT

We received the complete cooperation of all the officials of the school district and we greatly appreciate the courtesies extended to us.

Respectfully submitted,

Gerard Stankiewicz

Certified Public Accountant
Public School Accountant #912

For The Firm SAMUEL KLEIN AND COMPANY

9

BOARD OF EDUCATION BOROUGH OF FREEHOLD SCHOOL DISTRICT COUNTY OF MONMOUTH

SCHEDULE OF MEAL COUNT ACTIVITY

NUMBER OF MEALS SERVED AND (OVER)/UNDERCLAIM ENTERPRISE FUNDS - FOOD SERVICE FUND

FOR THE FISCAL YEAR ENDED JUNE 30, 2015 (MEMORANDUM ONLY)

<u>Program</u>	Meal <u>Category</u>	Meals <u>Claimed</u>	Meals <u>Tested</u>	Meals <u>Verified</u>	Difference	Rate	(Over)/Under <u>Claim</u>
National School Lunch	Paid	23,335	23,335	23,335	None	0.340	None
(High Rate)	Reduced	12,347	12,347	12,347	None	2.655	None
	Free	165,989	165,989	165,989	None	3.055	None
	Total	201,671	201,671	201,671	None		None
School Breakfast	Paid	4,069	4,069	4,069	None	0.280	None
(Severe Needs Rate)	Reduced	2,858	2,858	2,858	None	1.630	None
	Free	76,854	76,854	76,854	None	1.930	None
	Total	83,781	83,781	83,781	None		None
After School Snack	Free	37,680	37,680	37,680	None		None
	Total	37,680	37,680	37,680	None		None
Total Net (Over)/Under Claim							None

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BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTHY OF MONMOUTH SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 15, 2014

		2015-20	16 Applicati	on for State S	School Aid				Sample fo	r Verification		
		ted on	Repo	ort on				mple	Veri	fied per		rs per
		.S.A.		papers	04/0			ted from		gisters		isters
	Full	Roll Shared	Full	Roll Shared	Sent Sent	eceived Received	Full	papers Shared	<u>Full</u>	n Roll Shared	<u>Full</u>	Roll Shared
	<u>I uii</u>	Shareu	<u>i un</u>	Shared	<u>Sein</u>	received	1 411	Onared	<u>ı un</u>	Onarca	1 411	Onaica
Half Day Preschool	44		44		*							
Full Day Kindergarten	168		168									
One												
Two	173		173									
Three	145		145									
Four	144 154		144 154									
Five Six	120		120									
Seven	125		125									
Eight	108		108		1							
3						***************************************						
Subtotal	1,181		1,181		1_							
Special Ed - Elementary	165		165									
Special Eu - Elementary	103		100									
Special Ed - Middle	74		74									
oposiai La misaro	• •		, ,									
Special Ed - H.S												
·	-				-		-					
Subtotal	239		239									
Tatala	4.400		1 400									
Totals	1,420		1,420		1							***************************************
Percentage Error											0.00%	0.00%
reiceillage Elloi											0.0070	0.0070

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTHY OF MONMOUTH SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENDOL MENT AS OF OCTOBER 15, 2014

Ŀ	<u> ENKOL</u>	-LMED	II AS	OF	OUT	JBEK '	15, 2014
_							

		Low Income			Sample for Verification				
	Reported on A.S.S.A. as Low Income	Reported on Workpapers as Low Income	<u>Errors</u>	Sample Selected from Workpapers	Verified to Application and Register	Sample Errors			
Half Day Preschool									
Full Day Kindergarten	144	144							
One	179	179							
Two	134	134							
Three	110	110							
Four	114	114							
Five	112	112							
Six	86	86							
Seven	95	95							
Eight	<u>81</u>	<u>81</u>							
Subtotal	1,055	1,055							
Special Ed - Elementary	148	148							
Special Ed - Middle	63	63							
Special Ed - H.S	***************************************	***************************************	****	***************************************					
Subtotal	211	211							
Totals	1,266	1,266		***************************************					
Percentage Error						0.00%			

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTHY OF MONMOUTH SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 15, 2014

	Residen	t LEP Low Income		Sample for Verification			
	Reported on A.S.S.A.	Reported on Workpapers		Sample	Verified to	CI-	
	as Low Income	as Low Income	Errors	Selected from Workpapers	Application and Register	Sample <u>Errors</u>	
Half Day Preschool							
Full Day Kindergarten	87	87		40	40		
One	69	69		34	34		
Two	58	58		22	22		
Three	26	26		9	9		
Four	11	11		7	7 2		
Five	4	4		2 2	2		
Six	3 2	3 2		2	2		
Seven	5	5		1	1		
Eight	<u> </u>			<u>-</u> _			
Subtotal	265	265		<u>119</u>	119		
Special Ed - Elementary	3	3		1	1		
Special Ed - Middle				1	1		
Special Ed - H.S	***************************************	and the second second			Commence of the William		
Subtotal	3_	3		2	2		
Totals	<u>268</u>	<u>268</u>		<u>121</u>	121		
Percentage Error						0.00%	

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTHY OF MONMOUTH SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 15, 2014

	Resident	Resident LEP Not Low Income			Sample for Verification			
	Reported on A.S.S.A. as Low Income	Reported on Workpapers as Low Income	Errors	Sample Selected from Workpapers	Verified to Application and Register	Sample Errors		
Half Day Preschool								
Full Day Kindergarten				4	4			
One	•	0		1	7			
Two Three	2 1	2 1		2	2			
Four	•	*		1	1			
Five								
Six				1	1			
Seven	1	1						
Eight	_1_							
Subtotal	5_	5_		9	9			
Special Ed - Elementary								
Special Ed - Middle								
Special Ed - H.S			4					
Subtotal	***************************************	Parkers described to		WASHINGTON	**************************************	-		
Totals	5	5		9	9			
Percentage Error						0.00%		

14 -

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTY OF MONMOUTH

SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 15, 2014

	District Report of T	ransported Residen	t Students
	Originally Presented On D.R.T.R.S	Verified by <u>Auditor</u>	Errors
Public Schools Students excluding Voc Students Non-Public and Other School Students AlL Non-Public School Students	57 7 8	57 7 8	
	72	72	
Special Education - Public School Students Public School Students With Special Transportation Needs	64 9	64 9	40.1814
	73	73	
Totals	145	145	
Percentage Error			0.00%
		Originally Reported On D.R.T.R.S.	Verified by <u>Auditor</u>
Average mileage, excluding grade PK students Average mileage - special education/special needs Average mileage - courtesy students		5.51 3.00	5.51 3.00
Totals		<u>8.51</u>	8.51
Percentage Error			0.00%

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTY OF MONMOUTH FISCAL YEAR ENDED JUNE 30, 2015 (UNAUDITED)

EXCESS SURPLUS CALCULATION REGULAR DISTRICT

SECTION 1

A. 2% Calculation of Excess Surplus	
2014-15 Total General Fund Expenditures per the CAFR, Ex. C-1	\$ <u>20,964,011.78</u> (B)
Increased by: Transfer to Food Service Fund Transfer from Capital Outlay to Capital Projects Fund Transfer from General Fund to SRF for PreK-Regular Transfer from General Fund to SRF for PreK-Inclusion	\$(B1a) \$(B1b) \$(B1c) \$(B1d)
Decreased by: On-Behalf TPAF Pension & Social Security Assets Acquired Under Capital Leases	\$1,777,768.39 (B2a) \$(B2b)
Adjusted 2014-15 General Fund Expenditures [(B)+(B1s)-(B2s)]	\$19,186,243.39_(B3)
2% of Adjusted 2014-15 General Fund Expenditures [(B3) times .02] Enter Greater of (B4) or \$250,000 Increased by: Allowable Adjustment*	\$ 383,724.87 (B4) \$ 383,724.87 (B5) \$ (K)
Maximum Unassigned/Undesignated-Unreserved Fund Balance [(B5)+(K)]	\$383,724.87_ (M)
Maximum Unassigned/Undesignated-Unreserved Fund Balance [(B5)+(K)] SECTION 2	\$383,724.87_(M)
	\$ <u>383,724.87</u> (M) \$ <u>3,461,213.74</u> (C) \$ <u>138,473.22</u> (C1) \$ <u>165,000.00</u> (C2) \$ <u>414,962.12</u> (C3) \$ <u>1,790,404.39</u> (C4) \$ <u>14,614.76</u> (C5)

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTY OF MONMOUTH FISCAL YEAR ENDED JUNE 30, 2015 (UNAUDITED)

SECTION 3

Restricted Fund Balance - Excess Surplus***[(U1)-(M)] IF NEGATIVE ENTER -0-	\$	554,034.38 (E)
Recapitulation of Excess Surplus as of June 30, 2015		
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures ** Reserved Excess Surplus***[(E)]	\$_ \$_	414,962.12 (C3) 554,034.38 (E)
Total Excess Surplus [(C3) + (E)]	\$_	968,996.50 (D)

Footnotes:

- * Allowable adjustment to expenditures on line K must be detailed as follows. This adjustment line (as detailed below) is to be utilized when applicable for:
- (H) Federal Impact Aid. The passage of P.L. 2015, c.46 amended N.J.S.A. 18A:7F-41 to permit a board of education to appropriate federal impact aid funds to establish or supplement a federal impact aid legal reserve in the general fund. Accordingly, effective for the year ending June 30, 2015 the Federal Impact Aid adjustment to expenditures is limited to the portion of Federal Impact Aid Section 8002 and Section 8003 received during the fiscal year and recognized as revenue on the General Fund Budgetary Comparison Schedule, but not transferred to the Federal Impact Aid Reserve General (8002 or 8003) by board resolution during June 1 to June 30 of the fiscal year under audit. Amounts transferred to the reserve are captured on line (C4);
- (I) Sale and Lease-back (Refer to the Audit Program Section II, Chapter 10);
- (J1) Extraordinary Aid;
- (J2) Additional Nonpublic School Transportation Aid;
- (J3) Recognized current year School Bus Advertising Revenue; and
- (J4) Family Crisis Transportation Aid.

Notes to auditor: Refer to the Audit Program Section II, Chapter 10 for restrictions on the inclusion of Extraordinary Aid, Family Crisis Transportation Aid, and Additional Nonpublic School Transportation Aid.

Detail of Allowable Adjustments

Impact Aid	\$ (H)
Sale & Lease-back	\$ (1)
Extraordinary Aid	\$ (J1)
Additional Nonpublic School Transportation Aid	\$ (J2)
Current Year School Bus Advertising Revenue Recognized	\$ (J3)
Family Crisis Transportation Aid	\$ (J4)
Total Adjustments [(H)+(I)+(J1)+(J2)+(J3)+(J4)]	\$ (K)

- ** This amount represents the June 30, 2015 Excess Surplus (C3 above) and must be included in the Audit Summary Line 90031.
- *** Amount must agree to the June 30, 2015 CAFR and must agree to Audit Summary Line 90030.
- Amount for Other Restricted Fund Balances must be detailed for each source. Use in the excess surplus calculation of any legal reserve that is not state mandated or that is not legally imposed by an other type of government, such as the judicial branch of government, must have departmental approval. District requests should be submitted to the Division of Administrat and Finance prior to September 30.

BOARD OF EDUCATION FREEHOLD BOROUGH SCHOOL DISTRICT COUNTY OF MONMOUTH FISCAL YEAR ENDED JUNE 30, 2015 (UNAUDITED)

Detail of Other Restricted Fund Balance

Statutory restrictions:

Claratory restrictions.				
Approved unspent separate proposal		\$		
Sale/lease-back reserve		\$		
Capital reserve		\$	1,250,487.71	
Maintenance reserve		\$	539,916.68	
Emergency reserve		\$		
Tuition reserve		\$		
School Bus Advertising 50% Fuel Offset Re	serve - current year	\$		
School Bus Advertising 50% Fuel Offset Re	serve - prior year	\$_		
Impact Aid General Fund Reserve (Sections	s 8002 and 8003)	\$		
Impact Aid General Fund Reserve (Sections	s 8007 and 8008)	\$		
Other state/government mandated reserve	·	\$		
[Other Reserved Fund Balance not noted at	oove]****	\$		
Total Other Restricted Fund Balance		\$	1,790,404.39	(C4)
Mille	ODA DOA #042	******	Data	December 44, 2045
	CPA, PSA #912		Date:	December 11, 2015

FREEHOLD BOROUGH SCHOOL DISTRICT COUNTY OF MONMOUTH, NEW JERSEY

NET CASH RESOURCE SCHEDULE

Net Cash Resources Did Not Exceed Three Months of Expenditures Proprietary Funds - Food Service FYE 2015

Net Cash Resources:			Food Service B - 4/5	
CAFR *	Current Assets			
B-4	Cash & Cash Equiv.	\$	234,796	
B-4	Due from Other Gov'ts	Ψ	61,337	
B-4	Accounts Receivable		01,001	
B-4	Security Deposit			
CAFR	Current Liabilities			
B-4	Less Accounts Payable		27,372	
B-4	Less Accruals			
B-4	Less Due to Other Funds			
B-4	Less Deferred Revenue	-		
	Net Cash Resources	\$	268,761	(A)
Net Adj. Total Operating Ex	cpense:			
B-5	Total Operating Expense		919,418	
B-5	Less Depreciation		12,423	
	Adj. Total Operating Expense		906,995	(B)
Average Monthly Operating	g Expense:			
	B / 10	\$	90,700	(C)
Three Times Monthly Avera	age:			
	3 X C	\$	272,099	(D)
TOTAL IN DOVA	A 000 704		······································	
TOTAL IN BOX A	\$ 268,761			
LESS TOTAL IN BOX D	\$ 272,099			
NET	\$ (3,338)			
From above:				
	exceeds 3 X average monthly operati			

^{*} Inventories are not to be included in total current assets.

SOURCE - USDA resource management comprehensive review form