AUDITORS' MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS -FINANCIAL, COMPLIANCE AND PERFORMANCE

of the

Northern Valley Regional High School District Board of Education Demarest, New Jersey

For the Fiscal Year Ended June 30, 2015

AUDITORS' MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS FINANCIAL, COMPLIANCE AND PERFORMANCE

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Tax ID Number 22-6012189



T. M. Vrabel & Associates, LLC Accountants and Auditors



Timothy M. Vrabel, RMA, PSA Chris C. Hwang, CPA

Report of Independent Auditors

Honorable President and Members of the Board of Education Northern Valley Regional High School District County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards issued by the Comptroller General of the United States, the basic financial statements of the Board of Education of the Northern Valley Regional High School District in the County of Bergen for the year ended June 30, 2015, and have issued our report thereon dated September 25, 2015.

As part of our audit, we performed procedures required by the New Jersey Department of Education, and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended for the information of the Northern Valley Regional High School District Board of Education's management and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

Timothy M, Vrabel Public School Accountant

License No. CS000698

Chris C. W. Hwang Certified Public Accountant

License No. CC033704

Dated: September 25, 2015

350 Main Road, Suite 104 Montville, NJ 07045 973-953-7769 Fax; 973-625-8733 Email: tmvrabeldvc@optonline.net

Administrative Findings – Financial, Compliance and Performance

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and the Treasurer of School Moneys, the activities of the Board of Education and the records of the various funds under the auspices of the Board of Education.

Administrative Practices and Procedures

Insurance

Insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the district's CAFR.

Official Bonds

Name	Position	Amount
John DiPaola	Treasurer of School Moneys (To 12/31/14)	\$300,000.00
Joannette Femia	School Business Administrator/Board Secretary	85,000.00

Treasurer of School Moneys was bonded in accordance with provisions of Title 18A:17-32 within the minimum limits of State Board promulgated schedules.

There is Public Employee Dishonesty coverage through the New Jersey School Boards Association Insurance Group covering all other employees with multiple coverage of \$1,000,000.00

Tuition Charges

A comparison of tentative tuition charges and actual certified tuition charges for the school year 2013-2014 was made. The actual costs were more than estimated costs. The Board did not make any adjustment in the school year 2014-2015 to the billings to sending districts in accordance with N.J.A.C. 7A:2A-3.1(f)3.

Financial Planning, Accounting and Reporting

Examination of Claims

Claims paid during the period under review were examined on a test basis to determine that they are submitted on Board vouchers, itemized, signed by the officials as to approval for payment, endorsement for receipt of materials, allocated to the proper accounts, charged to the proper fiscal period and in agreement with bill list set forth in the approved minutes of the Board.

The review and inquiry indicate good scrutiny on the part of the Board and Board Officials regarding expenditures.

Payroll Account

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and the Board's required payroll contributions were deposited in the Payroll agency Account.

Financial Planning, Accounting and Reporting (Continued)

Payroll Account (Continued)

All payrolls were approved by the Superintendent and were certified by the President of the Board and the Board Secretary.

Salary withholdings were promptly remitted to the proper agencies.

An inquiry and subsequent review of the Position Control Roster found no inconsistencies between the payroll records, employee benefit records (e.g. pension reports and health benefit coverage reports), the general ledger accounts to where wages are posted (administrative versus instruction), and the Position Control Roster.

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30 for proper classification of orders as reserve for encumbrances and accounts payable.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2 (f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with N.J.A.C. 6A:23A-8.3. As a result of the procedures performed no errors were noted and no additional procedures were deemed necessary to test the propriety of expenditure classification.

General Classification Findings Not Applicable

B. Administrative Classification Finding Not Applicable

Board Secretary's Records

The prescribed contractual order system was followed.

Monthly certifications of line-item appropriations and fund status were filed in accordance with N.J.A.C. 6A:23A-16.10 (c) and Division of Finance Policy Bulletin 200-11.

Acknowledgment of the Board's receipt of the Board Secretary's and Treasurer's monthly financial reports was included in the minutes.

The school district's double entry system of accounting records were maintained in accordance with the Department of Education's prescribed GAAP Technical Systems Manual, pursuant to N.J.S.A. 18A:4-14 and N.J.A.C. 6A:23-2.1.

The general fixed asset records were updated for the additions and disposals of general fixed assets made during the year.

All budget appropriation transfers and appropriation of Fund Balance/Additional Revenues were in accordance with N.J.A.C. 6A:23A.

Financial Planning, Accounting and Reporting (Continued)

Treasurer's Records

The Treasurer performed cash reconciliations for the general operating account, capital projects fund, payroll account and payroll agency account in accordance with N.J.S.A. 18A:17-36.

All cash receipts tested were promptly deposited.

The Treasurer's records were in agreement with the records of the Board Secretary.

Elementary and Secondary Education Act of 1965 (E.S.E.A.), as amended by the No Child Left Behind Act of 2001

The E.S.E.A. financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the projects under Titles I, II, and III of the Elementary and Secondary Education Act as amended.

Other Special Federal and/or State Projects

The district's Special Projects were approved as listed on Schedule A and Schedule B located in the CAFR.

Our audit of the I.D.E.A. Part B. Basic funds on a test basis, indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

The study of compliance for I.D.E.A. Part B. Basic funds indicated no areas of noncompliance and/or questionable costs.

T.P.A.F. Reimbursement

Our audit procedures included a test of the amount claimed for reimbursement filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. No exceptions were noted.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

Effective April 17, 2000, N.J.S.A. 18A:18A (Public School Contracts Law) was revised by P.L. 1999, c. 440 (originally known as Assembly bill No. 35190). The associated rules were drafted by the Division of Local Government Services in the Department of Community Affairs, with consultation from the Commissioner of Education.

Effective July 1, 2013 and thereafter the bid threshold in accordance with N.J.S.A 18A:39-3 (Transportation) is \$18,300.00.

Effective July 1, 2010 and thereafter the bid threshold in accordance with N.J.S.A. 18A:18A-3 (as amended) is \$26,000.00 or \$36,000.00 with a Qualified Purchasing Agent

In accordance with N.J.S.A. 18A:18A-3a., The Board of Education has increased the bid threshold from \$29,000.00 to \$36,000.00.

It is pointed out that the Board of Education has the responsibility of determining whether the commitments and expenditures are in compliance with the statutes and, where question arises as to whether any contract or agreement might result in violation of these statutes the Board attorney's opinion should be sought before commitment is made.

Inasmuch as the system of records is not required to provide and therefore did not provide for an accumulation of payments by categories for the performance of any work or the furnishings or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear cut violations existed. None were disclosed.

The results of our examination indicated that no individual payments, contracts or agreements were made "for the provision or performance of any goods or services," in excess of the statutory limit where there had been no advertising for bids in accordance with the provision of N.J.S.A. 18A:18A-4.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The system of records is not required to provide and therefore did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal however, that the following purchases were made through the use of State contracts: Computer Equipment, Emergency Medical Kits and Pick-up Truck.

School Food Service

The financial transactions and statistical records of the school food service fund were maintained in satisfactory condition. The financial accounts were reviewed on a test check basis.

Expenditures were separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

School Food Service (Continued)

The cash disbursements records reflected expenditures for program related goods and services.

The District utilizes a food service management company(FSMC) and is depositing and expending program monies in accordance with N.J.S.A. 18A:17-34, and 19-1 through 19-4.1.

Provisions of the FSMC contract/addendum were reviewed and audited. The FSMC contract includes an operating results provision which guarantees that the food service program will break even. The operating results provision has been met.

The food service management company had a service audit performed in accordance with AICPA Statement on Auditing Standards (SAS) #70, as amended by SAS #88 (effective February, 2000).

Exhibits reflecting Child Nutrition Program operations are included in the section entitled Proprietary Funds (Exhibits B-4, B-5, B-6).

Student Activity Funds

A cash receipts and disbursement records were maintained in satisfactory condition.

All receipts were promptly deposited in the bank.

Payment authorizations were presented for audit and vendor invoices were available for examination.

The Board adopted a formal board policy that all financial and bookkeeping controls are adequate to ensure appropriate fiscal accountability and sound business practices.

Athletic Account

A cash receipts and disbursement records was maintained in satisfactory condition.

All receipts were promptly deposited in the bank.

Bills and invoices were available for comparison with the cash disbursements record.

Application for State School Aid

Our audit procedures included a test of information reported in the October 15, 2014 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the disabled, low-income and bilingual education. We also performed a review of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers without exception. The information that was included on the workpapers was verified without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

The district maintained workpapers on the prescribed state forms or their equivalent.

The district has adequate written procedures for the recording of student enrollment data.

Pupil Transportation

Our audit procedures included a test of on roll status reported in the 2014-2015 District Report of Transported Resident Student (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the district complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

Facilities and Capital Assets

Our review of the prior years' SDA grant agreements disclosed that the recording of SDA revenue, transfer of local funds from the general fund or from the capital reserve account, and awarding the contracts for eligible facilities construction were performed subsequent to the signing of the agreement.

Status of Prior Years' Audit Findings/Recommendations

Not Applicable

Acknowledgment

We wish to express our appreciation for the assistance and courtesies extended to us by Board officials and employees during the course of our audit.

						BC	ARD OF E	DUCATION						1		_
					N	ORTHERN V			H SCHOOL							
							1								1	
			A	PPLICATION	FOR STAT	E SCHOOL	AID SUMMA	ARY ENROLL	LMENT AS	OF OCTOBE	R 15, 2014					
		2015-201	6 Applicatio	n for State Sc	chool Aid				Sample for	Verification				Private Schools	for Disabled	
	Report	ted on	Repor	ted on			San	nple	Verific	ed per	Erro	rs per	Reported on			
	A.S.	S.A.	Work	papers	T T T T T		Selecte	ed from	Regi	isters	Regi	isters	A.S.S.A. as			
	On	Roll	On	Roll	Err	ors	Work	papers	On	Roll	On	Roll	Private	Sample for	Sample	Sam
	Full	Shared	Full	Shared	Full	Shared	Full	Shared	Full	Shared	Full	Shared	Schools	Verification	Verified	Erro
Half Day Preschool 3 Years Old					12	-										
Full Day Preschool 3 Years Old											-	-				
Half Day Preschool 4 Years Old					-	-					-	-				
Full Day Preschool 4 Years Old					-							-	110			
Half Day Kindergarten										-		-				
Full Day Kindergarten							-				-					
One					-											
Two	-					-						-				
Three					4						-					
Four					-		-					-			11	
Five					-	-					-	-				
Six						-					-	-				
Seven				1												
Eight					+						-	-				
Nine	492		492		- 4	-	492		492		12	-				
Ten	466		466		-		466		466		- 2					
Eleven	532		532			1 19	532		532		F	-				
Twelve	527		527		1-0	-	527		527			-				
Post-Graduate				11 1	Ψ.	-										
Adult H.S. (15+CR.)					-	n				7			1 7			
Adult H.S. (1-14CR.)											-					
Subtotal	2.017		2,017		-		2,017		2,017		- 1	-			1 1	
Sp Ed - Elementary	130		130			-	130		130		-			-		+-
Sp Ed - Middle School	41		41			-	41		41		-					
Sp Ed - High School	342	-	342	1-	1.4	-	342	-	342	-			29	29	29	
Subtotal	513		513				513		513			-	29	29	29	
Co. Voc Regular					- +	-					- 4					
Co. Voc. Ft. Post Sec.										-		:	- 4	V = 3		
Totals	2,530		2,530				2,530		2,530				29	29	29	
Percentage Error					0.00%	0.00%					0.00%	0.00%				0.

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APPLICATIO			OLLMENT A	S OF OCTOBER 15.	0014	
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	Reported on		Resident Lo	w Income		
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Half Day Preschool			-			
Full Day Preschool						
Half Day Kindergarten			-			1
Full Day Kindergarten						-
One			-			1
Two						
Three			8			
Four						1
Five						
Six			-		711	-
Seven			1			
Eight			-			3
Nine	4	4	14	4	4	
Ten	8	8	-	8	8	1111 - 30
Eleven	5	5	-	5	5	-
Twelve	4	4		4	4	1
Post-Graduate			-			·=1
Adult H.S. (15+CR.)			-			
Adult H.S. (1-14CR.)			-			-
		-			:	-
Subtotal	21	21		21	21	
Special Education - Elementary	1	1	-	1	1	
Special Education - Middle School						-
Special Education - High School	13	13	-	13	13	-
Subtotal	14	14		14	14	
Co. Voc Regular						-
Co. Voc. Ft. Post Sec.		- E	-	(4)		-
Totals	35	35		35	35	
Percentage Error			0.00%			0.00%

SCHEDULE OF AUDITE	D ENROLLMENTS	(CONTINUED)										
				NC		D OF EDUC						
	_			I NC	HIHEMN VALL	ET REGION	IAL HIGH SCHOOL			1		
			DDI ICAT	TON FOR STATE	ECHOOL ND	CHAMAADY	ENROLLMENT AS OF O	CTORED 15 2014				
	1		APPLICAT	ION FOR STATE	SCHOOL AID	SUMMARY	ENHOLLMENT AS OF O	C10BEH 15, 2014	1	1	1	
	-	-		-		-						-
	-	Pasi	dont I ED	Low Income		-		Resident LI	TONOTI	au Incomo		
	Reported on	Reported on	Gent LEF	Sample	Verified to	_	Reported on	Reported on	PNOTE	Sample	Verified to	
	A.S.S.A.	Workpapers	-	Selected from	Application	Sample	A.S.S.A.	Workpapers	-	Selected from	Application	Samp
	as Low Income	as Low Income	Errors	Workpapers	and Register	Errors	as Not Low Income	as Not Low Income	Errors	Workpapers	and Register	Erro
laif Day Preschool			-			-			-			-
Full Day Preschool			-			- 7						-
Half Day Kindergarten			-	-		,			-			-
Full Day Kindergarten						100						-
One	-	-	-	-		-			14		-	-
Two			-			-			-			-
Three	-		-			-	-		-			-
Four	-		11 - 90	-					-			-
Five			-	-					1-	-	-	-
Six					-	-						-
Seven	-	-	-		-	*					-	-
Eight Nine	-		-	-		-					-	-
Ten	-		-			-	10	10	1		10	-
Eleven	-	-	-		-	-	10	10			10	-
Twelve	-	-	-	-			1 3	1 3	- 4	3	3	-
Post-Graduate	-	-	-	-			3	3		3	3	-
Adult H.S. (15+CR.)		-		-	-	- 7			-		-	-
Adult H.S. (1-14CR.)	-		1		1				-	-	-	1
Addit 11.5. (1-140h.)	-		-			-			_	-	-	-
Subtotal				-	-				-			1-
Subiolai	-			-		-	14	14	-	14	14	
Sp Ed - Elementary			-		1	- 4			-,			
Sp Ed - Middle School			~			-			1 1			
Sp Ed - High School			3		-	1					+	
Subtotal	-	-		-		-	-		-			
Co. Voc Regular			-			1-						
Co. Voc. Ft. Post Sec.	-		-	4	-	-			-	-	-	
Totals	1	141					14	14		14	14	
Percentage Error			0.00%			0.00%			0.00%			0.00

SCHEDULE OF AUDITED	ENHOLLMENTS	(CONCLUDED)	1	1	DOADD OF F	DUCATION		1				1
				NODTUG	BOARD OF E		110011001					
	1		1	NOHTHE	RN VALLEY REC	JONAL HIG	H SCHOOL	_	1	T 1 T	1	1
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	-	T	Bilingual E	ducation	T T	1		-	-	-		+
	Reported on	Reported on	-	-				-	-			-
	A.S.S.A. as	Workpapers as	1	Sample	Verified to			-				
	Bilingual	Bilingual	1	Selected from	Test Score	Sample					11 per 11 per 11 per	
	Education	Education	Errors	Workpapers	and Register	Errors						
	-			45	15	-		-	-			-
Bilingual Students	15	15		15	15							
			-									
Percentage Error			0.00%			0.00%		-	-			
											7 Les 7 6	
		A second	Transpo	ortation								
	Reported on	Reported on										
	DRTRS by	DRTRS by							4 11			
1	DOE	District	Errors	Tested	Verified	Errors						N
Reg. Public Schools	335	335	-	335	335	-						
Reg. Special Ed.	19	19	-	19	19	-						
											Reported	Re-Calcul
Transported - Non-Public	136	136	-	136	136	-						
							Avg. Mileage	e - Regular I	Including Gr	ade PK students rade PK students	5.86	5.86
Special Needs	43	44	(1)	44	44						5.86	5.86
							Avg. Mileage	e - Special E	Ed with Spec	ial Needs	11.8	11.8
Totals	533	534	(1)	534	534	-	(15-1-15)		1 1 1			
Percentage Error			-0.09%		1	0.00%		1				

EXCESS SURPLUS CALCULATION

REGULAR DISTRICT

SECTION 1

A. 2% Calculation of Excess Surplus

2014-15 Total General Fund Expenditures per the CAFR, EX. C-1 Increased by:	\$_55,301,546.91_(B)
Transfer from Capital Outlay to Capital Projects Fund	\$ (Bla)
Transfer from Capital Reserve to Capital Projects Fund	\$ 336,200.00 (B1b)
Transfer from General Fund to SRF for PreK-Regular	\$ (B1c)
Transfer from General Fund to Food service Fund	\$(B1d)
Decreased by:	
On-Behalf TPAF Pension & Social Security	\$ 4,608,855.14 (B2a)
Assets Acquired Under Capital Leases	\$(B2b)
Adjusted 2014-15 General Fund Expenditures [(B)+(B1s)-(B2s)]	\$51,028,891.77_(B3)
2% of Adjusted 2014-15 General Fund Expenditures	
[(B3) times .02]	\$ 1,020,577.84 (B4)
Enter Greater of (B4) or \$250,000	\$ 1,020,577.84 (B5)
Increased by: Allowable Adjustments*	\$ 250,534.00 (BK)
Maximum Unreserved/Undesignated Fund Balance [(B5)+(K)]	\$ <u>1,271,111.84</u> (M)
SECTION 2	
Total General Fund - Fund Balances @ 6/30/2015	
(Per CAFR Budgetary Comparison Schedule C-1)	\$ 3,518,718.91 (C)
Decreased by:	
Year-end Encumbrances	\$342,071.52 (C1)
Legally Restricted - Designated for Subsequent Year's	
Expenditures	\$(C2)
Legally Restricted - Excess Surplus - Designated for	
Subsequent Year's Expenditures **	\$(C3)
Other Restricted Fund Balances ****	\$ 1,656,069.55 (C4)
Assigned Fund Balance - Unreserved - Designated	
for Subsequent Year's Expenditures	\$500,000.00 (C5)
Total Unassigned Fund Balance	
[(C)-(C1)-(C2)-(C3)-(C4)-(C5)]	\$ <u>1,020,577.84</u> (U1)

SECTION 3

Restricted Fund Balance - Excess Surplus***[(U1)-(M)] IF NEGATIVE ENTER-0-

Recapitulation of Excess Surplus as of June 30, 2015

Footnotes:

- * Allowable adjustment to expenditures on line K must be detailed as follows. This adjustment line (as detailed below) is to be utilized when applicable for:
 - (H) Federal Impact Aid. The passage of P.L. 2015, c. 46 amended N.J.S.A.18A;7F-41 to permit a board of education to appropriate federal impact aid funds to establish or supplement a federal impact aid legal reserve in the general fund. Accordingly, effectice for the year ending June 30, 2015 the Federal Impact Aid adjustment to expenditures is limited to the portion of Federal Impact Aid Section 8002 and Section 8003 received during the fiscal year and recognized as revenue on the General Fund Budgetary Comparison Schedule, but not transferred to the Federal Impact Aid Reserve General (8002 or 8003) by board resolution during June 1 to June 30 of the fiscal year under audit. Amounts transferred to the reserve are captured on line (C4).
 - (I) Sale and Lease-back (Refer to the Audit Program Section II, Chapter 10)
 - (J1) Extraordinary Aid
 - (J2) Additional Nonpublic School Transportation Aid
 - (J3) Recognized current year School Bus Advertising Revenue
 - (J4) Family Crisis Transportation Aid

Note to auditor: Refer to the Audit Program Section II, Chapter 10 for restrictions on the inclusion of Extraordinary Aid, Family Crisis Transportatio Aid and Additional Nonpublic School Transportation Aid.

Detail of Allowable Adjustments

Impact Aid	\$		(H)
Sale & Lease-back	S		(I)
Extraordinary Aid	S	236,623.00	(J1)
Additional Nonpublic School Transportation Aid	\$	13,911.00	(J2)
Current Year School Bus Advertising Revenue Recognized	S		(J3)
Family Crisis Transportation Aid	S		(J4)
Total Adjustments [(H)+(I)+(J1)+(J2)+(J3)+(J4)]	\$	250,534.00	(K)

- ** This amount represents the June 30, 2014 Excess Surplus (C3 above) and must be included in the Audit Summary worksheet Line 90031.
- *** Amounts must agree to the June 30, 2015 CAFR and must agree to Audit Summary Worsheet Line 90030.
- **** Amount for Other Restricted Fund Balances must be detailed for each source. Use in the excess surplus calculation of any legal reserve that is not state mandated or that is not leglly imposed by an other type of government, such as the judicial branch of government must have departmental approval. District requests ahould be submitted to the Division of Finance and Regulatory Compliance prior to September 30.

Detail of Other Restricted Fund Balance

Statutory restrictions:	
Approved unspent separate proposal	\$
Sale/lease-back reserve	\$
Capital reserve	\$ 1,656,069.55
Maintenance reserve	\$
Emergency reserve	\$
Tuition reserve	\$
School Bus Advertising 50% Fuel Offset Reserve - current year	\$
School Bus Advertising 50% Fuel Offset Reserve - prior year	\$
Impact Aid General Fund Reserve (Sections 8002 and 8003)	\$
Impact Aid General Fund Reserve (Sections 8007 and 8008)	\$
Other state/government mandated reserve	\$
[Other Restricted Fund Balance not noted above]****	\$
Total Other Restricted Fund Balance	\$ 1,656,069.55 (C4)

NET CASH RESOURCE SCHEDULE

Net cash resources did not exceed three months average expenses

Proprietary Funds - Food Service FYE 2015

Net Cash Resources:

CAFR	Current Assets			
B-4	Cash and Cash Equivalents	\$	62,383.93	
B-4	Investments			
B-4	Due from other Governments			
B-4	Accounts Receivable		11,446.25	
B-4	Interfunds Receivable			
CAFR	Current Liabilities			
B-4	Accounts Payable		(27,933.24)	
B-4	Interfunds Payable			
B-4	Unearned Revenue	-	(4,256.62)	
	Net Cash Resources	\$	41,640.32	(A)
Adjusted Tot	al Operating Expenses:			
CAFR				
8-5	Total Operating Expenses	\$	940,528.76	
B-5	Less: Depreciation	_	(7,569.48)	
	Adjusted Total Operating Expenses	\$	932,959.28	(B)
Average Mor	nthly Expenses:			
	(B) / 10	\$	93,295.93	(c)
Three Month	s Average Expenses:			
	3 x (C)	\$	279,887.78	(D)
	Net Cash Resources	\$	41,640.32	(A)
	Three Months Average Expenses		279,887.78	(D)
	(A) did not exceed (D)	\$	(238,247.46)	