# Comprehensive Annual Financial Report 

of the

## Borough of Avalon Board of Education

Cape May County, New Jersey
For the Fiscal Year Ended June 30, 2016

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## Introductory Section

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November 22, 2016

Honorable President and Members of the Board of Education
Borough of Avalon School District
County of Cape May, New Jersey

## Dear Board Members:

The Comprehensive Annual Financial Report of the Avalon School District for the fiscal year ended June 30, 2016 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The Financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The Statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The Single Audit section includes the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations.

## 1) REPORTING ENTITY AND ITS SERVICES:

Avalon School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds of the District are included in this report. The Avalon Board of Education and its school constitute the District's reporting entity.

## 1) REPORTING ENTITY AND ITS SERVICES: (CONTINUED)

The following information is obtained from the annual ASSA report. In the 2015-16 school year, 7 students in grades 9 through 12 attended high school in the Middle Township School District and 18 students attended kindergarten through $4^{\text {th }}$ grade in the Stone Harbor School. In addition, the District has 13 parent paid tuition students and received 12 students from Stone Harbor attending grades 5 through 8. The following details the changes in the student enrollment of the District over the last five years.

Avalon School District
Average Daily Enrollment
$\left.\begin{array}{cccc}\begin{array}{c}\text { Fiscal } \\ \text { Year }\end{array} & & \begin{array}{c}\text { Student } \\ \text { Enrollment }\end{array} & \end{array} \begin{array}{c}\text { Percent } \\ \text { Change }\end{array}\right]$

## 2) ECONOMIC CONDITIONS AND OUTLOOK:

The economy of Avalon is based on tourist trade. It appears that the past three tourist seasons have been successful for the community. The success or failure of the tourist season appears not to have an impact on the operation of the school system.

Property values on the barrier island have stabilized over the past several years since its peak in 2005. The inflated values have resulted in a declining enrollment since many younger families cannot afford to purchase a home on the island.

## 3) MAJOR INITIATIVES:

During fiscal year 2016, the District has continued to refine HVAC, school safety and technology plans. The District will continue to refine the Technology Plan according to New Jersey Core Curriculum Content Standards. Integrated technology and other content area curricula can be found at all grade levels.

## 4) INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

## 5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2016.

## 6) ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect accounting principles generally accepted in the United States of America, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

## 7) DEBT ADMINISTRATION:

At June 30, 2016, the District's outstanding debt issues included \$2,320,000.00 School Refunding Bonds dated July 11, 2012.

## 8) CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 3. The District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## 9) RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability, and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## 10) OTHER INFORMATION:

A) INDEPENDENT AUDIT - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott \& Associates, L.L.C. was selected by the Board.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as revised in 1997 and the related OMB Uniform Guidance and State of New Jersey Treasury Circular Letter OMB 15-08. The auditor's report on the generalpurpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor reports related specifically to single audit are included in the single audit section of this report.

## 11) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Avalon School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operations.

Respectfully submitted,

## Stacey LaRacca-7racy

Stacey LaRocca-Tracy
Chief School Administrator

## Linda 7 iori

Linda Fiori
Board Secretary/Business Administrator


## BOROUGH OF AVALON BOARD OF EDUCATION

 COUNTY OF CAPE MAY, NEW JERSEY
## ROSTER OF OFFICIALS

JUNE 30, 2016
Members of the Board of Education Term Expires
Lynn Schwartz, President ..... 2018
Kimberly Schiela, Vice President ..... 2016
John Richardson ..... 2016
Lois Scarpa ..... 2017
Craig Worton ..... 2017
Maggie Day (Stone Harbor representative) ..... 2018
Other OfficialsStacey LaRocca-Tracy, Chief School AdministratorLinda Fiori, School Business Administrator/Board Secretary
James V. Craft, TreasurerWilliam Donio, Esq.

## AUDIT FIRM

Ford, Scott \& Associates, L.L.C.
Certified Public Accountants
1535 Haven Avenue
Ocean City, New Jersey 08226

## ATTORNEY

William Donio, Esq.
Cooper Levenson
1125 Atlantic Avenue
Atlantic City, New Jersey 08401

## OFFICIAL DEPOSITORY

## Sturdy Savings Bank

2628 Dune Drive
Avalon, New Jersey 08202
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Financial Section
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The Honorable President and
Members of the Board of Education
Borough of Avalon School District
County of Cape May
Avalon, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, State of New Jersey, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing and opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, in the County of Cape May, State of New Jersey, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Avalon School District's basic financial statements. The combining and individual non-major fund financial statements and schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 22, 2016 on our consideration of Borough of Avalon School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Borough of Avalon School Districts' internal control over financial reporting and compliance.

# Ford. Scott \& Associates, L.L.C. <br> FORD, SCOTT \& ASSOCIATES, L.L.C. CERTIFIED PUBLIC ACCOUNTANTS 

## Michael S. Garcia

Michael S. Garcia
Certified Public Accountant
Licensed Public School Accountant
No. 2080
November 22, 2016
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## BOROUGH OF AVALON SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2016 UNAUDITED

The discussion and analysis of Borough of Avalon School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

## Financial Highlights

Key financial highlights for 2016 are as follows:
> In total, net position increased \$747,426.84, which represents a $10 \%$ increase from 2015.
> General revenues accounted for $\$ 4,055,804.86$ in revenue or $72 \%$ of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for $\$ 1,581,647.43$ or $28 \%$ of total revenues of $\$ 5,637,452.29$.
> Total assets of governmental activities increased by $\$ 342,436.78$ as cash and cash equivalents decreased by $\$ 334,957.93$ and capital assets increased by $\$ 37,507.90$.
> The School District had $\$ 4,882,842.45$ in expenses; $\$ 1,581,647.43$ of these expenses was offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of $\$ 4,055,804.86$ were adequate to provide for these programs.
> Among governmental funds, the General Fund had $\$ 3,949,928.42$ in revenues and $\$ 3,777,853.19$ in expenditures. The General Fund's fund balance increased $\$ 172,075.23$ compared to 2015.

## Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Borough of Avalon School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School district, presenting both an aggregate view of the School district's finances and a longerterm view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School district's most significant funds with all other non-major funds presented in total in one column. In the case of Borough of Avalon District, the General Fund and the Capital Projects Fund are the most significant funds.

# BOROUGH OF AVALON SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2016 <br> UNAUDITED (CONTINUED) 

## Reporting the School District as a Whole

## Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and ask the question, "How did we do financially during 2016?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into accounts all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in those assets. This change in net position is important because it tells the reader that, for the school district as a whole, the financial position of the School district have improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:
> Governmental Activities - All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation, extracurricular activities and internal services.
$>$ Business-Type Activity - This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

## Reporting the School District's Most Significant Funds

## Fund Financial Statements

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transaction. The School District's governmental funds are the General Fund, Special Revenue Fund, Internal Service Fund and Debt Service Fund.

## Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School district's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

## BOROUGH OF AVALON SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
UNAUDITED (CONTINUED)

## Reporting the School District's Most Significant Funds - Continued

## Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

## The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole. Net position may serve over time as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net position for 2016 and 2015.

| BOROUGH OF AVALON SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2016 UNAUDITED (CONTINUED) <br> Table 1 <br> Net Position |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2016 |  | 2015 |
| Assets |  |  |  |  |
| Current and Other Assets | \$ | 1,924,293.28 | \$ | 1,619,511.78 |
| Capital Assets |  | 8,773,924.78 |  | 8,746,009.88 |
| Total Assets |  | 10,698,218.06 |  | 10,365,521.66 |
| Deferred Outflows of Resources |  |  |  |  |
| Loss on Refunding Bonds |  | 108,403.91 |  | 137,430.09 |
| Deferred outflows related to pensions |  | 170,297.00 |  | 124,892.00 |
| Total Deferred Outflows of Resources |  | 278,700.91 |  | 262,322.09 |
| Liabilities |  |  |  |  |
| Long-Term Liabilities |  | 2,976,190.95 |  | 3,375,124.78 |
| Other Liabilities |  | 47,170.41 |  | 37,507.20 |
| Total Liabilities |  | 3,023,361.36 |  | 3,412,631.98 |
| Deferred Inflows of Resources |  |  |  |  |
| Deferred inflows related to pensions |  | 35,993.00 |  | 45,074.00 |
| Total Deferred Inflows of Resources |  | 35,993.00 |  | 45,074.00 |
| Net Position |  |  |  |  |
| Net Investment in Capital Assets |  | 6,943,924.78 |  | 6,426,009.88 |
| Restricted |  | 195,846.29 |  | 173,209.07 |
| Unrestricted |  | 777,793.54 |  | 570,918.82 |
| Total Net Position | \$ | 7,917,564.61 | \$ | 7,170,137.77 |

The District's combined net position was $\$ 7,917,564.61$ on June 30, 2016. This is an increase from 2015 of $\$ 747,426.84$.

BOROUGH OF AVALON SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
UNAUDITED (CONTINUED)
Table 2 shows changes in net position for fiscal years 2016 and 2015.
Table 2
Changes in Net Position

|  | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenues |  |  |  |  |
| Program Revenues: |  |  |  |  |
| Charges for Services | \$ | 976,362.43 | \$ | 986,251.57 |
| Operating Grants and Contributions |  | 605,285.00 |  | 456,594.00 |
| General Revenues: |  |  |  |  |
| Property Taxes |  | 3,078,694.00 |  | 3,078,694.00 |
| Grants and Entitlements |  | 297,909.13 |  | 295,716.47 |
| Library Contribution |  | 675,440.44 |  | 406,185.07 |
| Other |  | $(3,421.71)$ |  | 6,881.10 |
| Total Revenues |  | 5,630,269.29 |  | 5,230,322.21 |
| Program Expenses |  |  |  |  |
| Instruction |  | 1,895,504.71 |  | 2,201,324.11 |
| Support Services: |  |  |  |  |
| Tuition |  | 980,038.39 |  | 929,098.12 |
| Student and Instruction Related Services |  | 530,519.32 |  | 574,315.66 |
| General Administration, School Administration, |  | 396,553.15 |  | 345,403.01 |
| Business Operations and Maintenance of Facilities |  | 847,582.62 |  | 1,005,706.57 |
| Pupil Transportation |  | 118,093.59 |  | 103,743.07 |
| Special Schools |  | 2,686.76 |  | 2,910.77 |
| Interest on Debt |  | 56,297.01 |  | 70,939.99 |
| Food Service |  | 55,566.90 |  | 79,568.96 |
| Total Expenses |  | 4,882,842.45 |  | 5,313,010.26 |
| Change in Net Position | \$ | 747,426.84 | \$ | (82,688.05) |

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## BOROUGH OF AVALON SCHOOL DISTRICT

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
UNAUDITED (CONTINUED)

## Governmental Activities

Property taxes made up $55 \%$ of revenues for governmental activities for the Borough of Avalon School District for fiscal year 2016. The District's total revenues were \$5,630,269.29, for the year ended June 30, 2016. Federal, state, and local grants accounted for another $11 \%$ of revenue.

## Sources of Revenue for Fiscal Year 2016



The total cost of all program and services was $\$ 4,882,842.45$. Instruction comprises $39 \%$ of District expenses.

Cost of Programs and Services for Fiscal Year 2016


## BOROUGH OF AVALON SCHOOL DISTRICT

UNAUDITED (CONTINUED)

## Business-Type Activities

Revenues for the District's business-type activities (food service program) were comprised of charges for services and federal and state reimbursements.
$>$ Food service expenses exceeded revenues by $\$ 9,740.38$.
$>$ Charges for services represent $\$ 21,209.05$ of revenue. This represents amounts paid by students for daily food service. The Board contributed $\$ 31,800.47$ for food service operations during 2016.

## Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

## Table 3 <br> Costs of Services

|  | Total Cost of Services 2016 |  |  | Net Cost of ervices 2016 | Total Cost of Services 2015 | Net Cost of Services 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Instruction | \$ | 1,895,504.71 | \$ | 1,146,402.99 | \$ 2,201,324.11 | \$ 1,499,394.00 |
| Support Servces: |  |  |  |  |  |  |
| Tuition |  | 980,038.39 |  | 851,087.68 | 929,098.12 | 842,877.08 |
| Pupils and Instructional Staff |  | 530,519.32 |  | 460,715.07 | 574,315.66 | 521,018.72 |
| General Administration, School Administration, and Business Operations |  | 511,017.69 |  | 173,302.86 | 455,894.34 | 133,451.53 |
| Operation \& Maintenance |  | 511,017.69 |  | 173,302.86 | 455,894.34 | 133,451.53 |
| of Facilities |  | 733,118.08 |  | 474,143.15 | 895,215.24 | 645,759.21 |
| Pupil Transportation |  | 118,093.59 |  | 102,555.16 | 103,743.07 | 94,115.64 |
| Interest and Fiscal Charges |  | 56,297.01 |  | 56,297.01 | 70,939.99 | 70,939.99 |
| Other |  | 2,686.76 |  | 2,333.25 | 2,910.77 | 2,640.65 |
| Total Expenses | \$ | 4,827,275.55 | \$ | 3,266,837.17 | \$ 5,233,441.30 | \$ 3,810,196.82 |

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

## BOROUGH OF AVALON SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2016 <br> UNAUDITED (CONTINUED)

## Governmental Activities - Continued

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School District.

## The School District's Funds

All governmental funds (i.e., general fund, special revenue fund, and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues and other financing sources amounted to $\$ 4,542,920.42$ and expenditures were $\$ 4,370,845, .19$. The net increase in fund balance for the year was most significant in the General Fund, an increase of \$172,075.23.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2016, and the amount and percentage of total revenues compared to prior year revenues.

| Revenue | $\begin{gathered} \text { 2015-2016 } \\ \text { Amount } \end{gathered}$ |  | Percentage of Total |  | $\begin{gathered} \text { 2014-2015 } \\ \text { Amount } \end{gathered}$ | Percentage of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Local Sources | \$ | 4,098,615.29 | 90.22\% | \$ | 4,113,735.10 | 90.99\% |
| State Sources |  | 410,913.13 | 9.05\% |  | 370,403.47 | 8.19\% |
| Federal Sources |  | 33,392.00 | 0.74\% |  | 36,796.00 | 0.81\% |
| Total | \$ | 4,542,920.42 | 100.00\% | \$ | 4,520,934.57 | 100.00\% |

BOROUGH OF AVALON SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
UNAUDITED (CONTINUED)

## The School District's Funds - Continued

The following schedule represents a summary of general fund, special revenue fund, capital projects fund and debt service fund expenditures for the fiscal year ended June 30, 2016, and the percentage of total expenditures compared to prior year amounts.

| Expenditures | 2015-2016 <br> Amount |  | Percentage of Total |  | 2014-2015 <br> Amount | Percentage of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current Expense: |  |  |  |  |  |  |
| Instruction | \$ | 1,173,904.38 | 26.86\% | \$ | 1,315,881.11 | 27.52\% |
| Undistributed |  |  |  |  |  |  |
| Expenditures |  | 2,300,844.11 | 52.64\% |  | 2,501,371.18 | 52.30\% |
| Capital Outlay |  | 269,676.53 | 6.17\% |  | 307,411.56 | 6.43\% |
| Special Schools |  | 1,627.70 | 0.04\% |  | 1,916.29 | 0.04\% |
| Debt Service |  | 559,600.00 | 12.80\% |  | 553,700.00 | 11.58\% |
| Special Revenue |  | 33,392.00 | 0.76\% |  | 41,045.07 | 0.86\% |
| Transfers Out |  | 31,800.47 | 0.73\% |  | 61,023.17 | 1.28\% |
| Total | \$ | 4,370,845.19 | 100.00\% | \$ | 4,782,348.38 | 100.00\% |

## General Fund Budgeting Highlights

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts. Several of these revisions bear notation:
$>$ TPAF, which is the state's contribution to the pension fund, is neither a revenue item nor an expenditure item to the district but is required to be reflected in the financial statements.
$>$ Various expenses were below anticipated levels. These amounts were available for transfers to other accounts nearing overexpenditure.

## BOROUGH OF AVALON SCHOOL DISTRICT

UNAUDITED (CONTINUED)

## Capital Assets

At the end of the fiscal year 2016, the School District had $\$ 8,773,924.78$ invested in land, building, furniture and equipment, and vehicles. Table 4 shows fiscal year 2016 balances compared to 2015.

Table 4
Capital Assets (Net of Depreciation) at June 30

|  | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 1,596,318.00 | \$ | 1,596,318.00 |
| Land Improvements |  | 73,308.00 |  | 86,184.00 |
| Buildings and Improvements |  | 6,993,453.70 |  | 6,684,697.80 |
| Machinery and Equipment |  | 110,845.08 |  | 378,810.08 |
| Total | \$ | 8,773,924.78 | \$ | 8,746,009.88 |

Overall capital assets increased $\$ 37,507.90$ from fiscal year 2015 to fiscal year 2016. For more detailed information, please refer to the Notes to the Financial Statements.

## Debt Administration

At June 30, 2016, the School District had $\$ 2,100,314.95$ of outstanding debt. Of this amount, $\$ 139,678.47$ is for compensated absences; $\$ 1,830,000.00$ is for serial bonds payable and $\$ 130,636.48$ represents the unamortized premium on the 2014 bond issue.

## For the Future

The Borough of Avalon School District is in good financial condition presently. The School District is proud of its community support of the public schools.

In conclusion, the Borough of Avalon School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenge of the future.

## Contacting the School District's Management

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Linda Fiori, School Business Administration/Board Secretary at Borough of Avalon Board of Education, 235 32 ${ }^{\text {nd }}$ Street, Avalon, NJ 08202.

BASIC FINANCIAL STATEMENTS
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## DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.
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## Statement of Net Position

June 30, 2016

|  | Governmental Activities | Business-Type <br> Activities | Total |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Cash and Cash Equivalents | 1,392,934.21 | 590.86 | 1,393,525.07 |
| Receivables, Net | 61,050.77 | 140.45 | 61,191.22 |
| Due from Internal Funds | $(3,624.44)$ | 3,624.44 | - |
| Due from Payroll and Agency | 2,947.45 |  | 2,947.45 |
| Inventory |  | 657.75 | 657.75 |
| Restricted Assets: |  |  |  |
| Capital Reserve Account | 465,971.79 |  | 465,971.79 |
| Capital Assets: |  |  |  |
| Land | 1,596,318.00 |  | 1,596,318.00 |
| Capital Assets being Depreciated, net | 7,139,823.66 | 37,783.12 | 7,177,606.78 |
| Total Assets | 10,655,421.44 | 42,796.62 | 10,698,218.06 |
| DEFERRED OUTFLOWS OF RESOURCES |  |  |  |
| Loss on Refunding Bonds | 108,403.91 |  | 108,403.91 |
| Deferred outflows related to pensions | 170,297.00 |  | 170,297.00 |
| Total Deferred outflows of Resources | 278,700.91 | - | 278,700.91 |
| LIABILITIES |  |  |  |
| Accounts Payable | 19,720.41 |  | 19,720.41 |
| Accrued Interest Payable | 27,450.00 |  | 27,450.00 |
| Noncurrent Liabilities |  |  |  |
| Due Within One Year | 546,406.89 |  | 546,406.89 |
| Due Beyond One Year | 1,553,908.06 | - | 1,553,908.06 |
| Net Pension Liability | 875,876.00 |  | 875,876.00 |
| Total Liabilities | 3,023,361.36 | - | 3,023,361.36 |
| DEFERRED INFLOWS OF RESOURCES |  |  |  |
| Deferred inflows related to pensions | 35,993.00 |  | 35,993.00 |
| Total Deferred inflows of Resources | 35,993.00 | - | 35,993.00 |
| NET POSITION |  |  |  |
| Net Investment in Capital Assets | 6,906,141.66 | 37,783.12 | 6,943,924.78 |
| Restricted for: |  |  |  |
| Other Purposes | 195,846.29 |  | 195,846.29 |
| Unrestricted | 772,780.04 | 5,013.50 | 777,793.54 |
| Total Net Position | \$ 7,874,767.99 | 42,796.62 | 7,917,564.61 |



## FUND FINANCIAL STATEMENTS

The individual fund financial statements present more detailed information for the individual funds in a format that segregates information by fund type.
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## BOROUGH OF AVALON SCHOOL DISTRICT <br> Balance Sheet <br> Governmental Funds <br> June 30, 2016

|  | General Fund | Special Revenue Fund | Debt Service Fund | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Cash and Cash Equivalents | \$ 995,158.09 | - |  | 995,158.09 |
| Receivables, Net | 45,190.51 |  |  | 45,190.51 |
| Due from Other Funds |  |  |  | - |
| Receivables from Other Governments | 15,860.26 | - |  | 15,860.26 |
| Restricted Cash \& Cash Equivalents | 465,971.79 |  |  | 465,971.79 |
| Total Assets | 1,522,180.65 | - | - | 1,522,180.65 |
| LIABILITIES AND FUND BALANCES |  |  |  |  |
| Liabilities: |  |  |  |  |
| Accounts Payable | 19,720.41 |  |  | 19,720.41 |
| Due to Other Funds | 676.99 | - |  | 676.99 |
| Total Liabilities | 20,397.40 | - | - | 20,397.40 |
| Fund Balances: |  |  |  |  |
| Restricted for: |  |  |  |  |
| Excess Surplus | 124,640.10 |  |  | 124,640.10 |
| Excess Surplus - Designated Subsequent Year | 71,206.19 |  |  | 71,206.19 |
| Debt Service Fund |  |  | - | - |
| Commited to: |  |  |  |  |
| Capital Reserve | 465,971.79 |  |  | 465,971.79 |
| Emergency Reserve | 250,000.00 |  |  | 250,000.00 |
| Maintenance Reserve | 294,068.00 |  |  | 294,068.00 |
| Assigned to: |  |  |  |  |
| Designated by BOE for |  |  |  |  |
| Subsequent Expenditures | 511.81 |  |  | 511.81 |
| Other Purposes | 48,339.36 |  |  | 48,339.36 |
| Unassigned, Reported in: |  |  |  |  |
| General Fund | 247,046.00 |  |  | 247,046.00 |
| Total Fund Balances | 1,501,783.25 | - | - | 1,501,783.25 |
| Total Liabilities and Fund Balances | \$ 1,522,180.65 | - | - |  |
| Amounts reported for governmental activities in the statement of net assets (A-1) are different because: |  |  |  |  |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. |  |  |  |  |
| The cost of the assets is $\$ 12,359,371.66$ and the accumulated depreciation is $\$ 3,623,230$. |  |  |  | 8,736,141.66 |
| Interest on long-term debt in the statement of activities is accrued, regardless of when due. |  |  |  | $(27,450.00)$ |
| Deferred amount on refunding and premiums on bonds are reported in the governmental fund as expenditures in the year the bonds are issued but are amortized over the life on the bonds on the statement of activities. |  |  |  | 108,403.91 |
| Internal service funds are used by management to charge the costs of certain activities, such as building use charges, to individual funds or other governmental entities. The net revenue (expense) of the internal service funds is reported with governmental activities. |  |  |  | 397,776.12 |
| Long-term pension liabilities are not due and payable in the current period and therefore are not reported in the funds |  |  |  | (741,572.00) |
| Long-term liabilities, including bonds and compensated absences payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. |  |  |  | (2,100,314.95) |
|  |  |  |  | 7,874,767.99 |

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF AVALON SCHOOL DISTRICT
Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Funds
For the Year Ended June 30, 2016

|  |  | General Fund | Special Revenue Fund | Debt Service Fund | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |
| Local Tax Levy | \$ | 3,078,694.00 | - | - | 3,078,694.00 |
| Tuition Charges |  | 456,560.00 |  |  | 456,560.00 |
| Miscellaneous |  | 3,761.29 | - |  | 3,761.29 |
| Total Local Sources |  | 3,539,015.29 | - | - | 3,539,015.29 |
| State Sources |  | 410,913.13 |  |  | 410,913.13 |
| Federal Sources |  |  | 33,392.00 |  | 33,392.00 |
| Total Revenues |  | 3,949,928.42 | 33,392.00 | - | 3,983,320.42 |
| EXPENDITURES |  |  |  |  |  |
| Current: |  |  |  |  |  |
| Regular Instruction |  | 973,050.14 | 19,290.00 |  | 992,340.14 |
| Special Education Instruction |  | 92,269.30 |  |  | 92,269.30 |
| Other Special Instruction |  | 108,584.94 |  |  | 108,584.94 |
| Support Services: |  |  |  |  |  |
| Tuition |  | 593,723.37 |  |  | 593,723.37 |
| Student \& Instruction Related Serv. |  | 321,397.32 | - |  | 321,397.32 |
| School Administrative Services |  | 27,104.61 |  |  | 27,104.61 |
| Other Administrative Services |  | 61,636.12 |  |  | 61,636.12 |
| Plant Operation and Maintenance |  | 355,212.72 |  |  | 355,212.72 |
| Pupil Transportation |  | 71,543.04 |  |  | 71,543.04 |
| Business and Other Support Serv. |  | 7,708.38 |  |  | 7,708.38 |
| Employee Benefits |  | 876,620.55 |  |  | 876,620.55 |
| Capital Outlay |  | 255,574.53 | 14,102.00 |  | 269,676.53 |
| Special Schools |  | 1,627.70 |  |  | 1,627.70 |
| Debt Service: |  |  |  |  |  |
| Redemption of Bond Principal |  |  |  | 490,000.00 | 490,000.00 |
| Interest on Bonds and Notes |  |  |  | 69,600.00 | 69,600.00 |
| Total Expenditures |  | 3,746,052.72 | 33,392.00 | 559,600.00 | 4,339,044.72 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |
| Over Expenditures |  | 203,875.70 | - | (559,600.00) | $(355,724.30)$ |
| OTHER FINANCING SOURCES (USES) |  |  |  |  |  |
| Transfer in |  |  |  | 559,600.00 | 559,600.00 |
| Transfer out |  | $(31,800.47)$ |  |  | $(31,800.47)$ |
| Total Other Financing Sources and Uses |  | $(31,800.47)$ | - | 559,600.00 | 527,799.53 |
| Net Changes in Fund Balance |  | 172,075.23 | - | - | 172,075.23 |
| Fund Balance - July 1 |  | 1,329,708.02 | - | - | 1,329,708.02 |
| Fund Balance - June 30 | \$ | 1,501,783.25 | - | - | 1,501,783.25 |

# Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2016 

## Total Net Change in Fund Balance - Governmental Funds (from B-2)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current fiscal year.

Depreciation expense
$(306,228.10)$
Capital Outlays
343,736.00

Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities
Bonds payable
In the statement of activities, interest on long-term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The realization of accrued interest is an addition in the reconciliation.

In the statement of activies, certain operating expenses, e.g. pension expense are measured under full accrual accounting. In the governmental funds, however, expenditures are reported on the amounts actually billed by the State.

District pension contributions
33,545.00
Cost of benefits earned, net of employee contributions (98,586.00)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation.

> Compensated Absences
> Amortization of loss on refunding of bonds
> Amortization of premium on bonds
(29,026.18)

Internal service funds are used by management to charge the costs of certain activities, such as building use charges, to individual funds or other governmental entities. The net revenue (expense) of the internal service funds is reported with governmental activities. (See B-5)

## Proprietary Funds

Statement of Net Position
June 30, 2016

|  | Business-Type Activities Enterprise Fund Non-Major Fund |  |  | Governmental Activities Internal Service Funds (See G-4) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Food Service | Totals |  |
| ASSETS |  |  |  |  |
| Current Assets: |  |  |  |  |
| Cash and Cash Equivalents | \$ | 590.86 | 590.86 | 397,776.12 |
| Accounts Receivable |  | 140.45 | 140.45 | - |
| Interfund Receivable |  | 3,624.44 | 3,624.44 |  |
| Inventories |  | 657.75 | 657.75 |  |
| Total Current Assets |  | 5,013.50 | 5,013.50 | 397,776.12 |
| Noncurrent Assets: |  |  |  |  |
| Furniture, Machinery \& Equipment |  | 101,191.12 | 101,191.12 |  |
| Less: Accumulated Depreciation |  | $(63,408.00)$ | $(63,408.00)$ |  |
| Total Noncurrent Assets |  | 37,783.12 | 37,783.12 | - |
| Total Assets |  | 42,796.62 | 42,796.62 | 397,776.12 |
| LIABILITIES |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Interfunds Payable |  | - | - | - |
| Total Current Liabilities |  | - | - | - |
| Noncurrent Liabilities: |  |  |  |  |
| Compensated Absences Payable |  | - | - | - |
| Total Noncurrent Liabilities |  | - | - | - |
| NET POSITION |  |  |  |  |
| Net Investment in Capital Assets |  | 37,783.12 | 37,783.12 | - |
| Unrestricted |  | 5,013.50 | 5,013.50 | 397,776.12 |
| Total Net Position | \$ | 42,796.62 | 42,796.62 | 397,776.12 |

## Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2016

|  | Business-Type Activities Enterprise Fund Non-Major Fund |  |  | Governmental Activities Internal Service Funds (See G-5) |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Food Service | Totals Enterprise Fund |  |
| Operating Revenues: |  |  |  |  |
| Charges for Services: |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 21,209.05 | 21,209.05 | - |
| Interlocal Revenue - Borough Library |  |  |  | 857,266.76 |
| Interlocal Revenue - Services Provided to Other LEA's |  |  | - | 316,767.06 |
| Total Operating Revenue |  | 21,209.05 | 21,209.05 | 1,174,033.82 |
| Operating Expenses: |  |  |  |  |
| Cost of Sales |  | 26,291.50 | 26,291.50 |  |
| Salaries |  | 20,942.40 | 20,942.40 | 351,812.51 |
| Employee Benefits |  |  |  | 54,059.39 |
| Purchased Professional Technical Services |  | 2,250.00 | 2,250.00 | 29,861.64 |
| Supplies \& Materials |  |  | - | 58,865.80 |
| Other Objects |  | 244.00 | 244.00 | 3,994.04 |
| Depreciation |  | 5,839.00 | 5,839.00 |  |
| Total Operating Expenses |  | 55,566.90 | 55,566.90 | 498,593.38 |
| Operating Income (Loss) |  | (34,357.85) | (34,357.85) | 675,440.44 |
| Nonoperating Revenues (Expenses): |  |  |  |  |
| Loss on Disposale of Fixed Assets |  | $(7,183.00)$ | $(7,183.00)$ |  |
| Total Nonoperating Revenues (Expenses) |  | $(7,183.00)$ | $(7,183.00)$ | - |
| Income (Loss) before Contributions \& Transfers |  | $(41,540.85)$ | $(41,540.85)$ | 675,440.44 |
| Transfers In (Out) |  | 31,800.47 | 31,800.47 | $(559,600.00)$ |
| Changes in Net Position |  | (9,740.38) | (9,740.38) | 115,840.44 |
| Total Net Position - Beginning |  | 52,537.00 | 52,537.00 | 281,935.68 |
| Total Net Position - Ending | \$ | 42,796.62 | 42,796.62 | 397,776.12 |

## BOROUGH OF AVALON SCHOOL DISTRICT Proprietary Funds <br> Statement of Cash Flows <br> For the Year Ended June 30, 2016

## CASH FLOWS FROM OPERATING ACTIVITIES

Receipts from Customers
Payments to Vendors - Cost of Sales
Payments to Employees
Payments for Employee Benefits
Payments for Professional Technical S
Payments for Supplies
Payments for Other Objects
Net Cash Provided by (Used for) Op
Activities
CASH FLOWS FROM NONCAPITAL
FINANCING ACTIVITIES

Operating Subsidies and Transfers to Other Funds
Net Cash Provided by (Used for) Noncapital Financing Activities

## CASH FLOW FROM INVESTING ACTIVITIES

## Purchase of Capital Assets

Net Cash Provided by (Used for) Investing Activities
Net Increase (Decrease) in Cash and Cash
Equivalents
Balance - Beginning of Year
Balance - End of Year

## Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:

Operating Income (Loss)
Adjustments to Reconcile Operating Income(Loss) to
Net Cash Provided by (Used for) Operating
Activities:
Depreciation and Net Amortization (Increase) Decrease in Accounts Receivable (Increase) Decrease in Inventories Increase (Decrease) in Compensated Absences
Total Adjustments
Net Cash Provided by (Used for) Operating Activities

| $\begin{array}{c}\text { Business-Type Activities } \\ \text { Enterprise Fund } \\ \text { Non-Major Fund }\end{array}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | \(\left.\begin{array}{c}Governmental <br>

Activities\end{array}\right)\)

| $31,800.47$ |  |  |
| :--- | :--- | :--- |
| $31,800.47$ | $31,800.47$ | $(559,600.00)$ |
|  | $(559,600.00)$ |  |


|  | $(3,429.00)$ | $(3,429.00)$ |  |
| :---: | :---: | :---: | :---: |
|  | $(3,429.00)$ | $(3,429.00)$ | - |
|  | 200.40 | 200.40 | 115,840.44 |
|  | 390.46 | 390.46 | 281,935.68 |
| \$ | 590.86 | 590.86 | 397,776.12 |

$\$ \quad(34,357.85) \quad(34,357.85) \quad 675,440.44$

|  | 5,839.00 | 5,839.00 |  |
| :---: | :---: | :---: | :---: |
|  | 27.50 | 27.50 |  |
|  | 320.28 | 320.28 |  |
|  |  | - |  |
|  | 6,186.78 | 6,186.78 | - |
| \$ | $(28,171.07)$ | $(28,171.07)$ | 675,440.44 |

BOROUGH OF AVALON SCHOOL DISTRICT
Fiduciary Funds
Statement of Net Position
June 30, 2016

|  | Unemployment Compensation |  | Private Purpose Scholarship Fund | Agency Fund |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Cash and Cash Equivalents | \$ | 77,351.05 | 390.53 | 25,340.77 |
| Interfund Receivable |  | - | - | 427.92 |
| Total Assets |  | 77,351.05 | 390.53 | 25,768.69 |
| LIABILITIES |  |  |  |  |
| Interfund Payable |  | 427.92 |  | 2,947.45 |
| Payable to Student Groups |  |  |  | 21,857.71 |
| Payroll Deductions and Withholdings |  |  |  | 963.53 |
| Total Liabilities |  | 427.92 | - | 25,768.69 |
| NET POSITION |  |  |  |  |
| Held in Trust for Unemployment |  |  |  |  |
| Claims and Other Purposes | \$ | 76,923.13 |  |  |
| Reserve for Scholarships |  |  | 390.53 |  |

BOROUGH OF AVALON SCHOOL DISTRICT
Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Year Ended June 30, 2016

| Unemployment <br> Compensation$\quad$Private Purpose <br> Scholarship Fund |
| :--- |

## ADDITIONS

## Contributions:

Plan Members Total Contributions

Investment Earnings:
Interest
Net Investment Earnings
Total Additions

## DEDUCTIONS

Unemployment Claims $\quad 2,988.50$
Scholarship Payments

Total Deductions
Changes in Net Position
Net Position - Beginning of the Year
Net Position - End of the Year
2,559.92 $\qquad$

| 31.25 |
| ---: |
| 31.25 |

$\qquad$
(397.33)

2,988.50

77,320.46

| \$ 76,923.13 |
| :--- |

# BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016 

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Borough of Avalon School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A chief school administrator is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education (Board) of the Borough of Avalon School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

## A. Reporting Entity

The Borough of Avalon School District is a Type II district located in the County of Cape May, State of New Jersey. As a Type II District, the School District functions independently through a Board of Education. The board is comprised of five members elected to three-year terms. Effective with the 2012 fiscal year, the election of Board Members was moved to the general election in November resulting in the members whose term would have expired in April of 2012 being carried over to December 31, 2012. The purpose of the district is to educate students in grades K-8. The Borough of Avalon School District had an enrollment at June 30, 2016 of 49 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the District holds the corporate powers of the organization;
- the District appoints a voting majority of the organization's board;
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District;
- there is a fiscal dependency by the organization on the District;

Based on the aforementioned criteria, the District has no component units.

## B. BASIC FINANCIALSTATEMENTS - GOVERNMENT WIDE FINANCIAL STATEMENTS

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general and special revenue activities are classified as governmental activities. The District's food service program is classified as business-type activities.

In the governmental-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position are reported in three parts-invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

# BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016 

## B. BASIC FINANCIAL STATEMENTS - GOVERNMENT WIDE FINANCIAL STATEMENTS Continued

The government-wide Statement of Activities reports both the gross and net cost of each of the District's functions and business-type activities (food service). The functions are also supported by general government revenues (property taxes, tuition, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, vocational programs, student \& instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, interest income, etc.).
a. The District does allocate indirect costs such as depreciation expense, compensated absences, On-behalf TPAF Pension Contributions, and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are not included in the government-wide statements.

## C. BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or businesstype activities categories. Nonmajor funds by category are summarized into a single column. GASBS No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has mandated that all New Jersey School Districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the criteria are applied to proprietary funds.

The following fund types are used by the District:

## 1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:
a. General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.
b. Special Revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose. The special revenue fund is specifically used to account for state and federal grant monies that have been allocated to the District.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

c. Debt Service funds are used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

## Fund Balances - Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:
Nonspendable - includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted - includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed - includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

Assigned - includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

Unassigned - includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds as needed.

## 2. Proprietary Funds:

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:
a. Enterprise Funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designated to recover similar costs. The District operates a food service fund to provide a child nutrition program for the students of the district.
b. Internal Service Funds are used to charge costs for certain activities to individual funds or other governmental entities. The District's internal service fund is comprised of building use and shared service charges.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## 3. Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position, and is reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (pension, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.), and cannot be used to address activities or obligations of the government, these funds are not incorporated into the entity-wide statements.

All fund internal activity is eliminated when carried to the Government-wide statements.

## D. BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

## 1. Accrual:

Both governmental and business-type activities in the government-wide financial statements and the proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

## 2. Modified Accrual:

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

## E. FINANCIAL STATEMENT AMOUNTS

## 1. Cash and Cash Equivalents:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

NJSA 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental units.

## 2. Investments:

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

## 3. Inventories:

Inventories in the general fund consist of expendable supplies held for the District's use and are carried at cost using the first-in, first-out method. Inventories in the enterprise fund are valued at cost, which approximates market, using the first-in, first -out method. As of June 30, 2016, the District did not have inventory in the general fund and had the following inventory in the enterprise fund:

| Food and <br> Supplies | $\$$ | 657.75 |
| :--- | :--- | ---: |
|  | $\$$ | 657.75 |

## 4. Capital Assets:

Capital assets purchased or acquired with an original cost of $\$ 2,000$ or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

| Buildings | $20-50$ years |
| :--- | :---: |
| Machinery and equipment | $5-10$ years |
| Improvements | $10-20$ years |
| Infrastructure Assets | $50-65$ years |

Infrastructure assets include roads, parking lots, underground pipe, etc. The District includes all infrastructure assets as depreciable assets in the financial statements.

## 5. Revenues:

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before the eligibility requirements are met are reported as advances by the provider and unearned revenue by the recipient. Program revenues, including tuition revenue are reported as reductions to expenses in the statement of activities.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

Expenses are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

## 7. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as both an expenditure and a fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the District-wide Financial Statements as a Governmental Activity.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

## 8. Interfund Activity:

Interfund activity is reported as loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related costs as reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

## 9. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPs, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools.

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

Significant transfers approved by the Board of Education during the fiscal year were as follows:

| Regular Programs - Instruction |  |
| :---: | :---: |
| General Supplies | (39,675.71) |
| Special Education - Instruction |  |
| Resource Center - Salaries |  |
| Salaries | (78,567.00) |
| Purchased Technical Svc | 98,611.00 |
| Undistibuted Expenditures |  |
| Tuition to CSSD \& Reg Day School | (13,779.00) |
| Health Services - |  |
| Purchased Prof. \& Tech Svc | 12,926.00 |
| Custodial Services - |  |
| Cleaning Repair and Maintenance Service | (19,573.00) |
| Custodial Services - Supplies |  |
| Custodial Services - Electricity |  |
| Health benefits | $(26,633.00)$ |
| Other Employee Benefits | 44,249.50 |
| Unused Sick Payment to Term/Retired Staff | (20,000.00) |
| Capital Outlay |  |
| Other Purchased Prof/ \& Tech Svc | 38,033.87 |
| Construction Services | 232,239.08 |
| Transfer to Food Service | 10,301.00 |

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

## 10. Tuition Receivable

Tuition charges were established by the Boards of Education based on estimated costs. The nonresident tuition charge for fiscal years 2015/16 was $\$ 2,800.00$.

## 11. Tuition Payable

Tuition charges for the fiscal years 2015/16 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## 12. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those results.

## 13. Allocation of Costs

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the budgetary expenditures by program.

## 14. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## F. RECENT ACCOUNTING PRONOUNCEMENTS NOT YET EFFECTIVE

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans". This statement is effective for fiscal periods beginning after June 30, 2016 establishes new accounting and financial reporting requirements for OPEB plans. It is anticipated that this statement will not have any effect on the District's financial reporting.

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions". This statement is effective for fiscal periods beginning after June 30, 2017. Although not determinable, the impact of this statement on the net position of the entity is anticipated to be significant.

In August 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 77, "Tax Abatement Disclosure". This statement is effective for fiscal periods beginning after December 15, 2015, will not have any effect on the District's financial reporting.

In December 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 78, "Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans". This statement is effective for fiscal periods beginning after December 15, 2015, will not have any effect on the District's financial reporting.

In January 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 80, "Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 81, "Irrevocable Split-Interest Agreements". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 82, "Pension Issues - an amendment of GASB Statements No. 67, No. 68, and No.73". This statement is

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

effective for fiscal periods beginning after June 15, 2016, will not have any effect on the District's financial reporting, however will affect the disclosure of pension related items.

## NOTE 2 - CASH

Custodial Credit Risk—Deposits. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The district's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2016, \$0 of the government's bank balance of $\$ 2,166,691.33$ was exposed to custodial credit risk.

## NOTE 3 - RECEIVABLES

Receivables at June 30, 2016, consisted of accounts (tuition), interfund, and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

|  | Governmental Fund Financial Statements |  | Government Wide <br> Financial Statements |
| :---: | :---: | :---: | :---: |
| State Aid | \$ | 4,360.26 | 4,360.26 |
| Interfunds |  | - | 2,947.45 |
| Other |  | 56,690.51 | 56,830.96 |
| Gross Receivables |  | 61,050.77 | 64,138.67 |
| Less: Allowance for Uncollectibles |  |  |  |
| Total Receivables, Net | \$ | 61,050.77 | 64,138.67 |

## NOTE 4 - INTERFUND TRANSFERS AND BALANCES

The following interfund balances remained on the fund financial statements at June 30, 2016:

| Fund | Interfund Receivable |  | Interfund Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ |  | \$ | 676.99 |
| Food Service Fund |  | 3,624.44 |  |  |
| Internal Service Fund |  |  |  |  |
| Trust and Agency |  | 427.92 |  | 3,375.37 |
| Total | \$ | 4,052.36 | \$ | 4,052.36 |

Interfunds were created throughout the year due to short term borrowings to cover cash flow needs in the various funds. A permanent transfer in the amount of $\$ 31,800.47$ was made from the General Fund to the Food Service Fund to fund the deficit in the fund. The fund financial interfunds were eliminated in the governmental-wide statements.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## NOTE 5 - CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2016, was as follows:

|  |  | Beginning Balance | Additions | Deletions | Ending Balance |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental activities: |  |  |  |  |  |
| Capital assets, not being depreciated: Land | \$ | 1,596,318.00 |  |  | 1,596,318.00 |
| Total capital assets not being depreciated |  | 1,596,318.00 | - | - | 1,596,318.00 |
| Capital assets being depreciated: |  |  |  |  |  |
| Land Improvements |  | 219,442.00 |  |  | 219,442.00 |
| Buildings and building improvements |  | 9,476,085.70 | 343,736.00 |  | 9,819,821.70 |
| Machinery and Equipment |  | 723,789.96 |  |  | 723,789.96 |
| Total capital assets being depreciated at |  |  |  |  |  |
| historical cost |  | 10,419,317.66 | 343,736.00 | - | 10,763,053.66 |
| Less accumulated depreciation for: |  |  |  |  |  |
| Land Improvements |  | $(133,258.00)$ | $(12,876.00)$ |  | $(146,134.00)$ |
| Buildings and improvements |  | (2,791,387.90) | $(34,980.10)$ |  | $(2,826,368.00)$ |
| Equipment |  | $(392,356.00)$ | $(258,372.00)$ |  | $(650,728.00)$ |
| Subtotal accumulated depreciation |  | $(3,317,001.90)$ | $(306,228.10)$ | - | $(3,623,230.00)$ |
| Total capital assets being depreciated, net of accumulated depreciation |  | 7,102,315.76 | 37,507.90 | - | 7,139,823.66 |
| Governmental activity capital assets, net | \$ | 8,698,633.76 | 37,507.90 | - | 8,736,141.66 |
| Business-type activities: |  |  |  |  |  |
| Capital assets being depreciated: |  |  |  |  |  |
| Equipment <br> Less accumulated depreciation | \$ | $\begin{aligned} & 118,479.12 \\ & (71,103.00) \\ & \hline \end{aligned}$ | $\begin{gathered} 3,429.00 \\ (5,839.00) \\ \hline \end{gathered}$ | $\begin{gathered} 20,717.00 \\ (13,534.00) \\ \hline \end{gathered}$ | $\begin{aligned} & 101,191.12 \\ & (63,408.00) \\ & \hline \end{aligned}$ |
| Enterprise Fund capital assets, net | \$ | 47,376.12 | (2,410.00) | 7,183.00 | 37,783.12 |

Depreciation expense was charged to governmental functions as follows:

| Regular Instruction | $\$$ | $115,406.53$ |
| :--- | ---: | ---: |
| Special Instruction | $10,730.68$ |  |
| Other Special Instruction | $12,628.14$ |  |
| Tuition | $69,048.46$ |  |
| Student \& Instruction Related Services | $37,377.66$ |  |
| Gen Administration Services | $8,064.58$ |  |
| School Administration Services | $3,152.19$ |  |
| Plant Operation \& Maintenance | $41,310.30$ |  |
| Pupil Transportation | $8,320.27$ |  |
| Special Schools | 189.29 |  |

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## NOTE 6 - LONG-TERM OBLIGATIONS

Changes in long-term obligations for the year ended June 30, 2016 are as follows:

|  |  | Balance July 1, 2015 | Issues or Additions | Payments or Expenditures | Balance June 30, 2016 | Within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensated Absences | \$ | 133,160.13 | 24,502.16 | 17,983.82 | 139,678.47 | - |
| Premium on Bond Sale |  | 165,615.65 |  | 34,979.17 | 130,636.48 | 36,406.89 |
| Bonds Payable |  | 2,320,000.00 |  | 490,000.00 | 1,830,000.00 | 510,000.00 |
|  | \$ | 2,618,775.78 | - | 490,000.00 | 2,100,314.95 | 546,406.89 |

## Bonds Payable

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

At June 30, 2016, bonds payable consisted of the following issues:
\$2,790,000 School Refunding Bonds dated July 11, 2012, due in annual installments through January 1, 2020, bearing interest at a 3\% interest rate. The balance remaining as of June 30, 2016 is $\$ 1830,000$.

On July 11, 2012, the District issued \$2,790,000 in Refunding School Bonds with a net interest cost of $1.622281 \%$ to advance refund $\$ 3,571,000$ of outstanding 2004 school bonds with an average interest rate of $4.22 \%$. The net proceeds of $\$ 2,989,167.10$, including a premium on the bonds of $\$ 199,167.10$ and net of payments of $\$ 15,345.00$ in underwriting fees and $\$ 60,000.00$ of issuance costs were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for part of future debt service payments until the call date (January 1, 2014) at which time the escrow will have sufficient funds to pay the principal of the 2004 bonds, when due.

Debt service requirements on serial bonds payable at June 30, 2016 are as follows:

| Fiscal Year Ending June 30, | Principal |  | Interest | Total |
| :---: | :---: | :---: | :---: | :---: |
| 2017 | \$ | 510,000.00 | 54,900.00 | 564,900.00 |
| 2018 |  | 505,000.00 | 21,700.00 | 526,700.00 |
| 2019 |  | 500,000.00 | 24,450.00 | 524,450.00 |
| 2020 |  | 315,000.00 | 9,450.00 | 324,450.00 |
|  | \$ | 1,830,000.00 | 110,500.00 | 1,940,500.00 |

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## NOTE 7 - PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at http://www.state.nj.us/treasury/pensions/annrpts achive.htm.

## Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

## Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

## Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N. J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute $5.5 \%$ of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however statute also requires the return to the normal rate when such surplus pension assets no longer exist. In addition to the employee contributions, the School District's contribution amounts for each pay period are required to be transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period. The School District had one employee enrolled in the Defined Contribution Retirement Program (DCRP) during the fiscal year ended June 30, 2016.

# BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016 

## Funding Policy

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of $5.5 \%$ of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is $6.92 \%$ and the PERS rate is $6.92 \%$ of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2016, 2015 and 2014 were $\$ 113,004.00, \$ 74,687.00$ and $\$ 61,750.00$, respectively, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for each year. The School District's contributions to PERS for the years ending June 30, 2016, 2015 and 2014 were $\$ 33,545.00, \$ 33,303.00$ and $\$ 27,274.00$, respectively, equal to the required contributions for each year.

During the fiscal years ended June 30, 2016, 2015 and 2014, the State of New Jersey contributed $\$ 134,557.00, \$ 118,565.00$ and $\$ 101,249.00$, respectively, to the TPAF for post-retirement medical benefits on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board $\$ 90,088.13, \$ 103,777.47$ and $\$ 104,965.93$, during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance in GASB 27.

Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be $1 / 60$ of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

## Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Police and Firemen's Retirement System (PFRS) operate and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of $1 / 4$ of $1 \%$ for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), will be $60 \%$ instead of $65 \%$ of the member's final compensation plus $1 \%$ for each year of creditable service over 25 years but not to exceed 30 years.


## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

- Increases in active member contribution rates. PERS active member rates increase from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years; PFRS active member rate increase from $8.5 \%$ to $10 \%$. For fiscal year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contribution rates for PES members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least $1.5 \%$ of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, special retirement under the PFRS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to $1 / 60^{\text {th }}$ from $1 / 55^{\text {th }}$, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. For new members of the PFRS, the law capped the maximum compensation that can be used to calculate a pension from these plans at the annual wage contribution base for social security, and requires the pension to be calculated using a three year average annual compensation instead of the last year's salary. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined a $1 / 7^{\text {th }}$ of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69\% per year, and an $\$ 8.00$ processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

## NOTE 8 - PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

At June 30, 2016, the District reported a liability of $\$ 875,876.00$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating

## BOROUGH OF AVALON SCHOOL DISTRICT

NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
employers, actuarially determined. At June 30, 2015, the District's proportion was 0.00390179820\%, which was a decrease of $3.41 \%$ from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the District recognized pension expense of $\$ 65,041.00$. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |
| :---: | :---: | :---: | :---: |
| Differences between expended and actual experience | \$ | 20,895.00 |  |
| Changes of assumptions |  | 94,062.00 |  |
| Net difference between projected and actual earnings on pension plan investments |  |  | 14,082.00 |
| Changes in proportion and differences between District contributions and proportionate share of contributions |  | 55,340.00 | 21,911.00 |
| District contributions subsequent to the measurement date |  | 33,545.00 |  |
| Total | \$ | 203,842.00 | 35,993.00 |

$\$ 33,545.00$ reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2015) will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended June 30, | \$ |  |
| :---: | :---: | :---: |
| 2016 |  | 25,105.93 |
| 2017 |  | 25,105.93 |
| 2018 |  | 25,105.93 |
| 2019 |  | 37,686.66 |
| 2020 |  | 21,299.55 |
| Total | \$ | 134,304.00 |

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## Actuarial Assumptions

The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation of July 1, 2014, which was rolled forward to June 30, 2015. The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2014 This actuarial valuation used the following assumptions, applied to all period in the measurement:

$$
\text { Inflation rate } 3.04 \%
$$

Salary increases:
2012-2021
2.15\% - 4.40\% (based on age)

Thereafter

Investment rate of return:
3.15\%-5.40\% (based on age)
7.90\%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projections Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments ( $7.9 \%$ at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees, and the actuaries. The longterm expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2015 are summarized in the following table:

| Asset Class | Target | Long-Term <br> Expected Real <br> Rate of Return |  |
| :--- | ---: | ---: | ---: |
| Allocation |  |  |  |
| Cash |  | $5.00 \%$ | $1.04 \%$ |
| U.S. Treasuries | $1.75 \%$ | $1.64 \%$ |  |
| Investment Grade Credit | $10.00 \%$ | $1.79 \%$ |  |
| Mortgages | $2.10 \%$ | $1.62 \%$ |  |
| High Yield Bonds | $2.00 \%$ | $4.03 \%$ |  |
| Inflation-Indexed Bonds | $1.50 \%$ | $3.25 \%$ |  |
| Broad US Equities | $27.25 \%$ | $8.52 \%$ |  |
| Developed Foreign Equities | $12.00 \%$ | $6.88 \%$ |  |
| Emerging Market Equities | $6.40 \%$ | $10.00 \%$ |  |
| Private Equity | $9.25 \%$ | $12.41 \%$ |  |
| Hedge Funds/Absolute Return | $12.00 \%$ | $4.72 \%$ |  |
| Real Estate (Property) | $2.00 \%$ | $6.83 \%$ |  |
| Commodities | $1.00 \%$ | $5.32 \%$ |  |
| Global Debt ex US | $3.50 \%$ | $0.40 \%$ |  |
| REIT | $4.25 \%$ | $5.12 \%$ |  |

## Discount Rate

The discount rate used to measure the total pension liability was $4.90 \%$ as of June 30,2015 . This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.9 \%$, and a municipal bond rate of $3.80 \%$ as of June 30, 2015, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2033, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the collective net pension liability of the participated employers as of June 30, 2015, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

|  |  | 1\% | Current Discount | 1\% |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Decrease (3.90\%) | $\begin{gathered} \text { Rate } \\ (4.90 \%) \\ \hline \end{gathered}$ | $\begin{gathered} \text { Increase } \\ (5.90 \%) \\ \hline \end{gathered}$ |
| District's proportionate share of the net pension liability | \$ | 1,056,705.91 | 875,876.00 | 724,521.16 |

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

## NOTE 9 - TEACHERS' PENSION AND ANNUITY FUND (TPAF)

At June 30, 2016, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability

State's proportionate share of the net position liability associated with the District

Total

| $\$$ | - |
| :---: | :---: |
|  | $8,731,442.00$ |
| $\$$ | $8,731,442.00$ |

The net pension liability was measured as of June 30, 2015 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2015, the District's proportion was $0.00 \%$, which was no change from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the District recognized pension expense of $\$ 533,133$ and revenue of $\$ 533,133$ for support provided by the State. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

Differences between expended and actual experience Changes of assumptions

| Deferred Outflows of Resources |  | Deferred Inflows of Resources |
| :---: | :---: | :---: |
| \$ | 44,376.00 | 2,630.00 |
|  | 994,675.00 |  |
|  |  | 73,958.00 |
|  |  | 344,948.00 |
|  | 74,244.00 |  |
| \$ | 1,113,295.00 | 421,536.00 |

$\$ 74,244.00$ reported as deferred outflows of resources related to pensions resulting from district contributions subsequent to the measurement date (June 30, 2015) will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

| Year ended <br> June 30, |  |  |
| :---: | :---: | ---: |
|  |  |  |
| 2017 |  | $72,541.00$ |
| 2018 |  | $72,541.00$ |
| 2019 |  | $72,541.00$ |
| 2020 |  | $111,125.00$ |
| 2021 |  | $94,050.00$ |
| Thereafter |  | $194,717.00$ |
| Total | $\$$ | $617,515.00$ |
|  |  |  |

Actuarial assumptions. The total pension liability in the June 30, 2015 actuarial valuation was determined by an actuarial valuation as of July 1, 2014, which was rolled forward to June 30, 2015. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

| Inflation Rate | $2.50 \%$ |
| :--- | :--- |
| Salary increases |  |
| $2012-2021$ Varies based on experience <br> Thereafter Varies based on experience <br> Investment rate of return $7.90 \%$ |  |

Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate with adjustments for mortality improvements based on Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2012.

In accordance with State statute, the long-term expected rate of return on plan investments (7.90\% at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The longterm expected rate of return was determined using a building block method in which best-estimated ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the longterm expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2015 are summarized in the following table:

BOROUGH OF AVALON SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2016

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return. |
| :---: | :---: | :---: |
| US Cash | 5.00\% | 53.00\% |
| US Government Bonds | 1.75\% | 1.39\% |
| US Credit Bonds | 13.50\% | 2.72\% |
| US Mortgages | 2.10\% | 2.54\% |
| US Inflation-Indexed Bonds | 1.50\% | 1.47\% |
| US High Yield Bonds | 2.00\% | 4.57\% |
| US Equity Market | 27.25\% | 5.63\% |
| Foreign Developed Equity | 12.00\% | 6.22\% |
| Emerging market equities | 6.40\% | 8.46\% |
| Private Real Estate Property | 4.25\% | 3.97\% |
| Timber | 1.00\% | 4.09\% |
| Farmland | 1.00\% | 4.61\% |
| Private equity | 9.25\% | 9.15\% |
| Commodities | 1.00\% | 3.58\% |
| Hedge Funds - Multi Strategy | 4.00\% | 4.59\% |
| Hedge Funds - Equity Hedge | 4.00\% | 5.68\% |
| Hedge Funds - Distressed | 4.00\% | 4.30\% |

Discount rate. The discount rate used to measure the total pension liability was $4.13 \%$ as of June 30, 2015. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.90 \%$, and a municipal bond rate of $3.80 \%$ as of June 30,2015 , based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of employers' contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2027, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of $4.13 \%$ as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (3.13\%) or 1-percentage point higher (5.13\%) than the current rate:

| $1 \%$ | Current Discount | $1 \%$ |  |
| :---: | :---: | :---: | :---: |
| Decrease | Rate | Increase |  |
|  | $(3.13 \%)$ | $(4.13 \%)$ | $(5.13 \%)$ |

District's proportionate share of the net pension liability
\$

# BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016 

## Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

## NOTE 10 - POST-RETIREMENT BENEFITS

The School District contributes to the New Jersey State Health Benefits Program ("the SHBP"), a cost sharing multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP provides medical, prescription drug, mental health/substance abuse and Medicare Part B reimbursement to retirees and their covered dependents. The State Health Benefits Program is found in the New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The Division of Pension and Benefits issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2008, C. 103 amended the law to eliminate the funding and payment of post-retirement medical benefits for retired state employees through TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. As of June 30, 2015, there were 107,314 retirees receiving post-retirement medical benefits, and the State contributed $\$ 1.25$ billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid $\$ 214.1$ million toward Chapter 126 benefits for 19,056 eligible retired members in Fiscal Year 2015.

## NOTE 11 - COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years as long as it does not violate Title 18A. Upon retirement employees shall be paid by the District for unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences for the governmental fund types is recorded in current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability of compensated absences.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## NOTE 12 - DEFERRED COMPENSATION

The District offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Siracusa
Prudential
AXE Equitable

## NOTE 13 - CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Avalon Board of Education by the inclusion of $\$ 15,000.00$ in the 1991/92 school year for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by board resolution at year end of any unanticipated revenue or unexpended lineitem appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-2.13(g) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2015 to June 30, 2016 fiscal year is as follows:

| Beginning Balance, July 1, 2015 | 116,927.79 |
| :--- | ---: |
| Interest credited | 500.00 |
| Increase included in Budget | $98,544.00$ |
| Increase by Board resolution | $250,000.00$ |
|  |  |
|  | $465,971.79$ |
| Appropriated in 2015-16 Budget |  |
| Ending Balance, June 30, 2016 | $\$ 465,971.79$ |

## NOTE 14 - MAINTENANCE RESERVE ACCOUNT

New Jersey Statute 18A:7G-9 permits districts to accumulate funds for the required maintenance of a facility in accordance with the Educational Facilities Construction and Financing Act (EFCFA). The balance may be increased through an appropriation in the annual general fund budget certified for taxes or a resolution of the Board at the June meeting. This reserve may be used at any time during the year, by resolution, to transfer to the required maintenance budget lines for use on required maintenance activities for a school facility as reported in the comprehensive maintenance plan. Funds withdrawn from

## BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

the maintenance reserve account are restricted for use on required maintenance appropriations and may not be transferred to any other line-item account. As of June 30, 2016 the District has reserved $\$ 294,068.00$ for maintenance.

## NOTE 15 - RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and prior year:

| Fiscal Year | Employee Contributions |  | Interest on Investments |  | Amount Reimbursed |  | Ending Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015-2016 | \$ | 2,559.92 | \$ | 31.25 | \$ | 2,988.50 | \$ | 76,923.13 |
| 2014-2015 |  | 2,874.72 |  | 30.24 |  | - |  | 77,320.46 |
| 2013-2014 |  | 2,629.07 |  | 29.17 |  | 357.70 |  | 74,415.50 |

## NOTE 16 - CONTINGENT LIABILITIES

## Federal and State Grants

The District participates in a number of federal and state grant programs. The grant programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance would result in the disallowance of program expenditures.

## NOTE 17 - ECONOMIC DEPENDENCY

The District receives support from federal government and from the state governments through local school districts. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

## NOTE 18 - LITIGATION

The Board of Education is a defendant in legal proceedings that are in various stages of litigation. The New Jersey School Board Association Insurance Group is handling the litigation and it is believed that the outcome, or exposure to the Board, from such litigation for any potential losses are covered by insurance.

## BOROUGH OF AVALON SCHOOL DISTRICT <br> NOTES TO BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016

## NOTE 19 - COMMITMENTS

The District has not adopted an encumbrance policy for the fiscal year end to determine significant encumbrances. All encumbrances are classified as Assigned Fund Balance in the General Fund and Special Revenue Fund. Significant encumbrances at June $30^{\text {th }}$ are as follows;

| Fund |  | Amount |  |
| :---: | :---: | :---: | :---: |
|  |  | $48,339.36$ |  |
|  | $\$$ | $48,339.36$ |  |

## NOTE 20 - FUND BALANCE APPROPRIATED

General Fund - Of the $\$ 1,501,783.25$ General Fund balance, at June 30, 2016, $\$ 48,339.36$ is reserved for encumbrances, $\$ 195,846.29$ is reserved as excess surplus in accordance with NJSA 18A:7F-7 ( $\$ 71,206.19$ of the total reserve for excess surplus has been appropriated and included as anticipated revenue for the year ending June 30, 2017), $\$ 465,971.79$ has been reserved in the Capital Reserve Account; $\$ 294,068.00$ has been reserved in a Maintenance Reserve Account; $\$ 250,000.00$ has been reserved in an Emergency Reserve Account; \$511.81 has been reserved and designated for the 2016-17 budget; and $\$ 247,046.00$ is classified as unassigned.

## NOTE 21 - CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount of budgeted fund balance in their subsequent years' budget. The excess fund balance generated in June 30, 2016 is \$195,846.29.

## NOTE 22 - SUBSEQUENT EVENTS

Management has reviewed and evaluated all events and transactions that occurred from June 30, 2016 through November 22, 2016, the date that the financial statements were available to be issued for possible disclosure and recognition in the financial statements, and no items have come to the attention of the District that would require disclosure.

REQUIRED SUPPLEMENTARY INFORMATION - PART II
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BUDGETARY COMPARISON SCHEDULES
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BOROUGH OF AVALON SCHOOL DISTRICT

## General Fund

Budgetary Comparison Schedule
For the Year Ended June 30, 2016

|  |  | Original Budget | Budget Transfers | Final Budget | Actual | Variance with Under/(Over) Final Budget to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Local Tax Levy | \$ | 3,078,694.00 |  | 3,078,694.00 | 3,078,694.00 | - |
| Tuition from Individuals |  | 53,200.00 |  | 53,200.00 | 56,560.00 | 3,360.00 |
| Tuition from Other LEAs |  | 400,000.00 |  | 400,000.00 | 400,000.00 | - |
| Interest on Capital Reserve |  | 500.00 |  | 500.00 |  | (500.00) |
| Unrestricted Miscellaneous Revenues |  | 1,500.00 |  | 1,500.00 | 3,761.29 | 2,261.29 |
| Total Local Sources |  | 3,533,894.00 |  | 3,533,894.00 | 3,539,015.29 | 5,121.29 |
| State Sources: |  |  |  |  |  |  |
| Categorical Transportation Aid |  | 27,597.00 |  | 27,597.00 | 27,597.00 | - |
| Categorical Special Education Aid |  | 39,551.00 |  | 39,551.00 | 39,551.00 | - |
| Categorical Security Aid |  | 4,841.00 |  | 4,841.00 | 4,841.00 | - |
| PARCC Readiness |  | 610.00 |  | 610.00 | 610.00 |  |
| Per Pupil Growth Aid |  | 610.00 |  | 610.00 | 610.00 | - |
| On-behalf TPAF Pension Contributions |  |  |  |  |  | 113,004.00 |
| On-behalf TPAF Postretirement Contributions |  |  |  |  |  | 134,557.00 |
| TPAF Social Security (Reimbursed- |  |  |  |  |  |  |
| Non-Budgeted) |  |  |  | - | 90,088.13 | 90,088.13 |
| Other State Aids |  |  |  | - |  | - |
| Total State Sources |  | 73,209.00 |  | 73,209.00 | 410,858.13 | 337,649.13 |
|  |  |  |  |  |  |  |
| Total Revenues |  | 3,607,103.00 | - | 3,607,103.00 | 3,949,873.42 | 342,770.42 |
| EXPENDITURES: |  |  |  |  |  |  |
| CURRENT EXPENSE |  |  |  |  |  |  |
| Grades 1-5 Salaries of Teachers |  | 215,742.00 |  | 215,742.00 | 212,585.06 | 3,156.94 |
| Grades 6-8 Salaries of Teachers |  | 630,713.00 | $(7,098.00)$ | 623,615.00 | 614,951.96 | 8,663.04 |
| Regular Programs - Home Instruction |  |  |  |  |  |  |
| Salaries of Teachers |  | 500.00 |  | 500.00 |  | 500.00 |
| Regular Programs - Undistributed Instruction |  |  |  |  |  |  |
| Other Salaries for Instruction |  | 40,561.00 |  | 40,561.00 | 39,796.00 | 765.00 |
| Purchased Professional Educational Services |  | 11,695.00 |  | 11,695.00 | 7,188.99 | 4,506.01 |
| Other Purchased Services (400-500 series) |  | 33,327.00 |  | 33,327.00 | 22,666.06 | 10,660.94 |
| General Supplies |  | 126,187.29 | $(45,863.00)$ | 80,324.29 | 49,758.75 | 30,565.54 |
| Textbooks |  | 10,000.00 | 1,971.00 | 11,971.00 | 10,663.76 | 1,307.24 |
| Other Objects |  | 40,000.00 | (3,188.00) | 36,812.00 | 15,439.56 | 21,372.44 |
| TOTAL REGULAR PROGRAMS - INSTRUCTION |  | 1,108,725.29 | (54,178.00) | 1,054,547.29 | 973,050.14 | 81,497.15 |
| SPECIAL EDUCATION - INSTRUCTION |  |  |  |  |  |  |
| Resource Room/Resource Center |  |  |  |  |  |  |
| Salaries of Teachers |  | 81,457.00 | $(78,567.00)$ | 2,890.00 | 2,890.00 | - |
| Purchased Technical Services |  |  | 98,611.00 | 98,611.00 | 89,230.93 | 9,380.07 |
| General Supplies |  | 2,500.00 | $(1,020.00)$ | 1,480.00 | 148.37 | 1,331.63 |
| Textbooks |  | 200.00 |  | 200.00 |  | 200.00 |
| Total Resource Room/Resource Center |  | 84,157.00 | 19,024.00 | 103,181.00 | 92,269.30 | 10,911.70 |
| TOTAL SPECIAL EDUCATION - INSTRUCTION |  | 84,157.00 | 19,024.00 | 103,181.00 | 92,269.30 | 10,911.70 |
| Basic Skills/Remedial - Instruction |  |  |  |  |  |  |
| Salaries of Teachers |  | 88,285.00 |  | 88,285.00 | 88,284.20 | 0.80 |
| General Supplies |  | 2,500.00 |  | 2,500.00 |  | 2,500.00 |
| Textbooks |  | 200.00 |  | 200.00 |  | 200.00 |
| Total Basic Skills/Remedial - Instruction |  | 90,985.00 | - | 90,985.00 | 88,284.20 | 2,700.80 |
| School-Spon. Cocurricular Activities - Instruction |  |  |  |  |  |  |
| Salaries |  | 19,750.00 |  | 19,750.00 | 17,925.00 | 1,825.00 |
| Other Purchased Services (300-500) |  | 2,000.00 |  | 2,000.00 | 770.00 | 1,230.00 |
| Supplies \& Materials |  | 4,000.00 |  | 4,000.00 | 1,605.74 | 2,394.26 |
| Total School-Spon. Cocurricular Activities - Inst. |  | 25,750.00 | - | 25,750.00 | 20,300.74 | 5,449.26 |

BOROUGH OF AVALON SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2016

|  |  |  |  |  |  |  |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |

BOROUGH OF AVALON SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2016

|  | Original Budget | Budget Transfers | Final Budget | Actual | Variance with <br> Under/(Over) <br> Final Budget to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Undist. Expend. - Instructional Staff Training Serv. |  |  |  |  |  |
| Purchased Professional - Educational Services | 6,000.00 | (2,750.00) | 3,250.00 | 375.00 | 2,875.00 |
| Other Purchased Professional and Technical Services |  | 5,000.00 | 5,000.00 | 2,500.00 | 2,500.00 |
| Other Purchased Services (400-500 series) | 8,500.00 | $(2,500.00)$ | 6,000.00 | 4,189.69 | 1,810.31 |
| Supplies and Materials | 1,000.00 |  | 1,000.00 | 569.87 | 430.13 |
| Other Objects |  | 250.00 | 250.00 | 250.00 | - |
| Total Undistributed Expenditures - Instructional |  |  |  |  |  |
| Staff Training Services | 15,500.00 | - | 15,500.00 | 7,884.56 | 7,615.44 |
| Undist. Expend. - Supp. Serv. - General Admin. |  |  |  |  |  |
| Salaries | 39,613.00 | 1,212.00 | 40,825.00 | 40,211.72 | 613.28 |
| Legal Services | 500.00 | 66.00 | 566.00 | 148.75 | 417.25 |
| Audit Fees | 8,000.00 |  | 8,000.00 | 8,000.00 | - |
| Other Purchased Professional Services | 150.00 | 175.00 | 325.00 | 325.00 |  |
| Purchased Technical Services | 100.00 | 151.00 | 251.00 | 250.20 | 0.80 |
| Communications/Telephone | 2,456.00 | (331.00) | 2,125.00 | 1,456.30 | 668.70 |
| Other Purchased Services (400-500 series) | 3,881.00 | $(3,881.00)$ | - |  | - |
| BOE Other Purchased Services | 100.00 | (35.00) | 65.00 |  | 65.00 |
| Misc. Purchased Services (400-500 except 530 \& 585) |  | 5,435.00 | 5,435.00 | 5,434.62 | 0.38 |
| General Supplies | 1,000.00 | 1,080.00 | 2,080.00 | 2,079.13 | 0.87 |
| BOE In-House Training/Meeting Supplies | 100.00 | 50.00 | 150.00 | 150.00 | - |
| Miscellaneous Expenditures | 500.00 | (286.00) | 214.00 | 54.95 | 159.05 |
| BOE Membership Dues and Fees | 3,200.00 | 326.00 | 3,526.00 | 3,525.45 | 0.55 |
| Total Undistributed Expenditures - Support |  |  |  |  |  |
| Services - General Administration | 59,600.00 | 3,962.00 | 63,562.00 | 61,636.12 | 1,925.88 |
| Undist. Expend. - Supp. Serv. - School Admin. |  |  |  |  |  |
| Salaries of Other Professional Staff | 17,030.00 | 1,147.00 | 18,177.00 | 18,176.61 | 0.39 |
| Salaries of Secretarial and Clerical Assistants | 5,827.00 | 1,354.00 | 7,181.00 | 7,180.80 | 0.20 |
| Supplies \& Materials | 250.00 | (51.00) | 199.00 | 198.27 | 0.73 |
| Other Objects | 750.00 | 1,164.00 | 1,914.00 | 1,548.93 | 365.07 |
| Total Undistributed Expenditures - Support |  |  |  |  |  |
| Services - School Administration | 23,857.00 | 3,614.00 | 27,471.00 | 27,104.61 | 366.39 |
| Undistributed Expenditures - Central Services |  |  |  |  |  |
| Purchased Professional Services | 100.00 |  | 100.00 |  | 100.00 |
| Purchased Technical Services | 6,375.00 | 1,334.00 | 7,709.00 | 7,708.38 | 0.62 |
| Supplies and Materials | 100.00 | (65.00) | 35.00 |  | 35.00 |
| Miscellaneous Expenditures | 100.00 | (100.00) | - |  | - |
| Total Undistributed Expenditures - Central Services | 6,675.00 | 1,169.00 | 7,844.00 | 7,708.38 | 135.62 |
| Undist. Expend. - Required Maint. School Fac. |  |  |  |  |  |
| Salaries | 40,460.00 |  | 40,460.00 | 39,377.66 | 1,082.34 |
| Cleaning, Repair and Maintenance Service | 50,961.00 | (1,000.00) | 49,961.00 | 24,234.50 | 25,726.50 |
| Total Undistributed Expenditures - Required |  |  |  |  |  |
| Maintenance for School Facilities | 91,421.00 | (1,000.00) | 90,421.00 | 63,612.16 | 26,808.84 |
| Undist. Expend. - Custodial Services |  |  |  |  |  |
| Salaries | 60,382.00 | 4,550.00 | 64,932.00 | 64,931.13 | 0.87 |
| Purchased Professional and Technical Services | 11,465.00 | 2,207.00 | 13,672.00 | 13,578.79 | 93.21 |
| Cleaning, Repair and Maintenance Service | 79,000.00 | $(19,573.00)$ | 59,427.00 | 47,759.37 | 11,667.63 |
| Rent of Land \& Buildings - Oth. than Lease Purch. | 3,500.00 |  | 3,500.00 | 3,366.00 | 134.00 |
| Insurance | 38,185.00 |  | 38,185.00 | 37,918.55 | 266.45 |
| Miscel. Purch. Serv. | 10,750.00 |  | 10,750.00 | 6,178.22 | 4,571.78 |
| General Supplies | 42,000.00 | (9,232.00) | 32,768.00 | 12,989.23 | 19,778.77 |
| Natural Gas | 33,291.00 |  | 33,291.00 | 14,531.66 | 18,759.34 |
| Electricity | 103,357.00 | (480.00) | 102,877.00 | 89,096.61 | 13,780.39 |
| Other Objects | 800.00 | 451.00 | 1,251.00 | 1,251.00 | - |
| Total Undistributed Expenditures - Custodial |  |  |  |  |  |
| Services | 382,730.00 | (22,077.00) | 360,653.00 | 291,600.56 | 69,052.44 |
| Total Undistributed Expenditures |  |  |  |  |  |
| Operations and Maintenance of Plant | 474,151.00 | $(23,077.00)$ | 451,074.00 | 355,212.72 | 95,861.28 |

BOROUGH OF AVALON SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2016

|  | Original Budget | Budget Transfers | Final Budget | Actual | Variance with Under/(Over) Final Budget to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Undist. Expend. - Student Transportation Serv. |  |  |  |  |  |
| Salaries for Pupil Trans. (Bet. Home \& School)-Reg | 23,297.00 | 1,485.00 | 24,782.00 | 24,781.85 | 0.15 |
| Sal. Pupil Trans. (Bet. Home \& School) Nonpublic | 5,577.00 | 1.00 | 5,578.00 | 5,577.12 | 0.88 |
| Other Purchased Prof. and Technical Serv. | 5,000.00 | $(3,026.00)$ | 1,974.00 | 1,973.52 | 0.48 |
| Contr. Serv. (Bet. Home \& School) - Joint Agrmnts | 3,675.00 | $(1,777.00)$ | 1,898.00 | 1,768.00 | 130.00 |
| Contr. Serv. (Sp Ed Stds) - Joint Agrmnts | 20,054.00 | $(1,015.00)$ | 19,039.00 | 19,038.22 | 0.78 |
| Contr. Serv.(Other than Home \& School) - Vendors | 10,000.00 | 5,727.00 | 15,727.00 | 15,726.83 | 0.17 |
| Contr. Trn Spec ESC/CTSA | 2,000.00 | 678.00 | 2,678.00 | 2,677.50 | 0.50 |
| Transportation Services | 69,603.00 | 2,073.00 | 71,676.00 | 71,543.04 | 132.96 |
| Unallocated Benefits |  |  |  |  |  |
| Social Security Contribution | 30,000.00 | 5,676.00 | 35,676.00 | 35,675.02 | 0.98 |
| Other Retirement Contributions - PERS | 34,000.00 | 567.00 | 34,567.00 | 34,566.60 | 0.40 |
| Unemployment Compensation | 1,500.00 |  | 1,500.00 | 853.28 | 646.72 |
| Workmen's Compensation | 32,881.00 | (102.00) | 32,779.00 | 25,084.03 | 7,694.97 |
| Health Benefits | 480,291.00 | $(26,633.00)$ | 453,658.00 | 385,409.49 | 68,248.51 |
| Tuition Reimbursement | 20,000.00 |  | 20,000.00 | 16,796.50 | 3,203.50 |
| Other Employee Benefits | 39,352.50 | 19,897.00 | 59,249.50 | 40,586.50 | 18,663.00 |
| Unused Sick Payment to Terminated/Retired Staff | 20,000.00 | $(20,000.00)$ | - |  | - |
| Total Unallocated Benefits | 658,024.50 | $(20,595.00)$ | 637,429.50 | 538,971.42 | 98,458.08 |
| On-Behalf Contributions |  |  |  |  |  |
| On-behalf TPAF Pension Contributions (non-bud) |  |  | - | 113,004.00 | $(113,004.00)$ |
| On-Behalf TPAF Postretirement Contribution (non-bud) |  |  | - | 134,557.00 | $(134,557.00)$ |
| Reimbursed TPAF Social Security Cont.(non-bud) |  |  | - | 90,088.13 | $(90,088.13)$ |
| Total On-Behalf Contributions | - |  | - | 337,649.13 | $(337,649.13)$ |
| Total Personal Services - Employee Benefits | 658,024.50 | $(20,595.00)$ | 637,429.50 | 876,620.55 | $(239,191.05)$ |
| TOTAL UNDISTRIBUTED EXPENDITURES | 2,280,725.92 | $(28,019.00)$ | 2,252,706.92 | 2,314,946.11 | (62,239.19) |
| TOTAL GENERAL CURRENT EXPENSE | 3,591,818.21 | $(63,173.00)$ | 3,528,645.21 | 3,488,850.49 | 39,794.72 |
| CAPITAL OUTLAY |  |  |  |  |  |
| Instruction: |  |  |  |  |  |
| Equipment | 10,250.00 | $(4,874.00)$ | 5,376.00 | 4,222.00 | 1,154.00 |
| Increase in Capital Reserve | 500.00 |  | 500.00 |  | 500.00 |
| Total Instruction | 10,750.00 | (4,874.00) | 5,876.00 | 4,222.00 | 1,654.00 |
| Operations and Maintenance of Plant |  |  |  |  |  |
| Equipment |  | 3,430.00 | 3,430.00 | 3,429.25 | 0.75 |
| Total Equipment | - | 3,430.00 | 3,430.00 | 3,429.25 | 0.75 |
| Facilities Acquisition and Construction Services |  |  |  |  |  |
| Other Purchased Prof. and Technical Serv. | 19,713.87 | 18,320.00 | 38,033.87 | 37,393.20 | 640.67 |
| Construction Services | 196,243.08 | 35,996.00 | 232,239.08 | 196,243.08 | 35,996.00 |
| Assess SDA Funding | 14,287.00 |  | 14,287.00 | 14,287.00 | - |
| Total Facilities Acquisition and Construction Services | 230,243.95 | 54,316.00 | 284,559.95 | 247,923.28 | 36,636.67 |
| TOTAL CAPITAL OUTLAY | 240,993.95 | 52,872.00 | 293,865.95 | 255,574.53 | 38,291.42 |
| SPECIAL SCHOOLS |  |  |  |  |  |
| Summer School - Instruction |  |  |  |  |  |
| Salaries of Teachers | 4,000.00 |  | 4,000.00 | 1,627.70 | 2,372.30 |
| General Supplies | 250.00 |  | 250.00 |  | 250.00 |
| TOTAL SPECIAL SCHOOLS | 4,250.00 | - | 4,250.00 | 1,627.70 | 2,622.30 |
| TOTAL EXPENDITURES | 3,837,062.16 | $(10,301.00)$ | 3,826,761.16 | 3,746,052.72 | 80,708.44 |
| EXCESS (DEFICIENCY) OF REVENUES OVER <br> (UNDER) EXPENDITURES | (229,959.16) | 10,301.00 | (219,658.16) | 203,820.70 | 423,478.86 |

# BOROUGH OF AVALON SCHOOL DISTRICT 

General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2016

|  |  | Original Budget | Budget Transfers | Final Budget | Actual | Variance with Under/(Over) Final Budget to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |
| Operating Transfers Out: |  |  |  |  |  |  |
| Transfer to Food Service |  | $(21,500.00)$ | $(10,301.00)$ | $(31,801.00)$ | $(31,800.47)$ | (0.53) |
| Increase in Capital Reserve |  | $(98,544.00)$ |  | $(98,544.00)$ | $(348,544.00)$ | 250,000.00 |
| Transfer to Capital Reserve |  |  |  |  | 348,544.00 | $(348,544.00)$ |
| Interest Deposit to Capital Reserve |  |  |  |  | 500.00 | (500.00) |
| Deposit Interest into Capital Reserve |  |  |  |  | (500.00) | 500.00 |
| Total Other Financing Sources/(Uses) |  | (120,044.00) | (10,301.00) | $(130,345.00)$ | $(31,800.47)$ | $(98,544.53)$ |
| Excess (Deficiency) of Revenues and Other |  |  |  |  |  |  |
| Financing Sources Over (Under) Expenditures and |  |  |  |  |  |  |
| Other Financing Sources (Uses) |  | $(350,003.16)$ | - | $(350,003.16)$ | 172,020.23 | 324,934.33 |
| Fund Balance July 1 |  | 1,332,717.02 |  | 1,332,717.02 | 1,332,717.02 | - |
| Fund Balance June 30 | \$ | 982,713.86 | - | 982,713.86 | 1,504,737.25 | 324,934.33 |


| Recapitulation: |  |
| :--- | ---: |
| Nonspendable Fund Balance |  |
| None |  |
| Restricted Fund Balance: | $124,640.10$ |
| $\quad$ Excess Surplus - Current Year | $71,206.19$ |
| Excess Surplus - Designated for Subsequent Year's Expenditures | $465,971.79$ |
| Committed Fund Balance: | $250,000.00$ |
| Capital Reserve | $294,068.00$ |
| Emergency Reserve | $48,339.36$ |
| Maintenance Reserve | 511.81 |
| Assigned Fund Balance: |  |
| Year-end Encumbrances | $250,000.00$ |
| Designated for Subsequent Year's Expenditures | $1,504,737.25$ |
| Unassigned Fund Balance | $2,954.00$ |
| Reconciliation to Governmental Funds Statements (GAAP): | $1,501,783.25$ |
| Last State Aid Payment not recognized on GAAP Basis |  |

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| $19,290.00$ |
| :---: |
| - |
| $19,290.00$ |





BOROUGH OF AVALON SCHOU Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2016


| Original <br> Budget |
| :--- |
| $17,056.00$ |
| $17,056.00$ |




REVENUES:
Federal Sources Total Revenues EXPENDITURES:
Instruction:
Other Purchased Professional Services Instructional Equipment
Total Instruction Support Services:
Other Purchased Professional Services
Total Support Services
Capital Outlay:
Instructional Equipment
Total Capital Outlay
Total Outflows
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)

## NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

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Note A - Explanation of Differences Between Budgetary Inflows and Outflows GAAP Revenue and Expenditures

|  |  | General Fund |  | [C-2] | Special Revenue Fund |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule | [C-1] | \$ | 3,949,873.42 |  | 33,392.00 |
| Difference - budget to GAAP: <br> Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and the related revenue is recognized |  |  |  |  |  |
| State aid payment recognized for GAAP purposes, previously recognized for budgetary purposes in the prior year |  |  | 3,009.00 |  |  |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. |  |  | (2,954.00) |  |  |
|  | [B-2] |  | 3,949,928.42 | [B-2] | 33,392.00 |
| Uses / outflows of resources |  |  |  |  |  |
| Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule | [C-1] |  | 3,746,052.72 | [C-2] | 33,392.00 |
| Difference - budget to GAAP: <br> Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. |  |  |  |  |  |
| Total expenditures as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds. | [B-2] | \$ | 3,746,052.72 | [B-2] | 33,392.00 |

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REQUIRED SUPPLEMENTARY INFORMATION - PART III
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BOROUGH OF AVALON SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability Public Employee Retirement System

## Last Three Fiscal Years

|  | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability (asset) | 0.0039017982\% |  | 0.0040397359\% |  | 0.0036197398\% |  |
| District's proportionate of the net pension liability (asset) | \$ | 875,876.00 | \$ | 756,349.00 | \$ | 691,804.00 |
| District's covered payroll | \$ | 300,768.00 | \$ | 284,141.00 | \$ | 278,186.00 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll |  | 291.21\% |  | 266.19\% |  | 248.68\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 47.93\% |  | 52.08\% |  | 48.72\% |

## Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years.
Additional years will be presented as they become available.

|  | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contractually required contribution | \$ | 33,535.00 | \$ | 27,274.00 | \$ | 28,326.00 |
| Contributions in relation to the contractually required contribution | \$ | 33,535.00 | \$ | 27,274.00 | \$ | 28,326.00 |
| Contribution deficiency (excess) |  |  | \$ | - | \$ | - |
| District's covered-employee payroll | \$ | 303,354.00 | \$ | 284,141.00 | \$ | 278,186.00 |
| Contributions as a percentage of covered-employee payroll |  | 11.05\% |  | 9.60\% |  | 10.18\% |

Source: GASB 68 report on Public Employees' Retirement System; District records
Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available.

## Schedule of the District's Proportionate Share of the Net Pension Liability Teachers' Pension and Annuity Fund Last Three Fiscal Years

|  | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability (asset) |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| District's proportionate of the net pension liability (asset) | \$ | - | \$ | - | \$ | - |
| State's proportionate share of the net pension liability (asset) associated with the District |  | 7,655,038.00 |  | 7,801,571.00 |  | 7,371,934.00 |
| Total | \$ | 7,655,038.00 | \$ | 7,801,571.00 | \$ | 7,371,934.00 |
| District's covered payroll | \$ | 1,429,532.00 | \$ | 1,662,346.00 | \$ | 1,347,786.00 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 28.71\% |  | 33.64\% |  | 33.76\% |

Source: GASB 68 report on Teachers' Pension and Annuity Fund; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available.
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OTHER SUPPLEMENTARY INFORMATION
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## SPECIAL REVENUE FUND

DETAIL STATEMENTS

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.
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E-1
BOROUGH OF AVALON SCHOOL DISTRICT
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis

For the Year Ended June 30, 2016 | June 30, 2016 |
| :---: |
| Small Rural |
| School |
| Achievement |
| (REAP) |


$\begin{array}{r}19,290.00 \\ \hline 19,290.00 \\ \hline\end{array}$





 REVENUES:
Local Sources
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Other Purchased Professional Services
$\quad$ Total Instruction
Capital Outlay:
Instructional Equipment
Total Capital Outlay
Total Expenditures
Excess (Deficiency) of Revenues Over (Under)
Expenditures and Other Financing Sources (Uses)
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## PROPRIETARY FUNDS - DETAILED STATEMENTS

Internal Service Fund - This fund provides for the operation of certain activities, such as building use and curriculum service charges to other governmental entities.
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# BOROUGH OF AVALON SCHOOL DISTRICT <br> Internal Service Funds <br> Combining Statement of Net Position <br> June 30, 2016 

| Internal Service Funds Major Funds |  |  |
| :---: | :---: | :---: |
| Building Use | Shared Services | Totals |
| \$ 397,776.12 |  | 397,776.12 |
|  | - | - |
| 397,776.12 | - | 397,776.12 |
| 397,776.12 | - | 397,776.12 |

## LIABILITIES

Current Liabilities:
Interfund Payable
Total Current Liabilities

## NET POSITION

Unassigned
397,776.12
397,776.12
Total Net Position

| - |  | - | - |
| :---: | :---: | :---: | :---: |
|  | 397,776.12 | - | 397,776.12 |
| \$ | 397,776.12 | - | 397,776.12 |

## Combining Statement of Revenues, Expenses, and Changes in Fund Net Position

 For the Year Ended June 30, 2016|  |  | Internal Service Funds <br> Major Funds |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  | Shared <br> Services | Totals <br> Internal Service |

## Combining Statement of Cash Flows

For the Year Ended June 30, 2016

|  |  | Internal Service Funds <br> Major Funds |
| :--- | :--- | :--- | :--- | :--- | :--- |

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## FIDUCIARY FUNDS <br> DETAIL STATEMENTS

Trust funds are used to account for gifts and bequests to the school district for a specific purpose.

Unemployment Fund - This trust fund is an expendable trust fund and limits expenses set aside for this purpose in current and prior budgets and contributions from employee withholding in prior years.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

Student Activity Fund - This agency fund is used to account for student funds held at the schools.

Payroll Fund - This agency fund is used to account for the payroll transactions of the school district.
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## Combining Statement of Fiduciary Net Assets

 June 30, 2016|  | Unemployment Compensation Trust |  | Private Purpose Trust | Agency Funds |  | Totals |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 77,351.05 | 390.53 | 25,340.77 | \$ | 103,082.35 |
| Interfund Receivable - Other Agency Funds |  |  |  | 427.92 |  | 427.92 |
| Total Assets |  | 77,351.05 | 390.53 | 25,768.69 |  | 103,510.27 |
| LIABILITIES |  |  |  |  |  |  |
| Interfund Payable |  | 427.92 |  | 2,947.45 |  | 3,375.37 |
| Payable to Student Groups |  |  |  | 21,857.71 |  | 21,857.71 |
| Payroll Deductions \& Withholdings |  |  |  | 963.53 |  | 963.53 |
| Total Liabilities |  | 427.92 |  | 25,768.69 |  | 26,196.61 |
| NET ASSETS |  |  |  |  |  |  |
| Held in Trust for Unemployment Claims and Other Purposes | \$ | 76,923.13 |  |  |  | 76,923.13 |
| Reserve for Scholarships |  |  | 390.53 |  |  | 390.53 |
| Total Net Assets |  |  |  |  |  | 77,313.66 |
| Total Liabilities and Net Assets |  |  |  |  | \$ | 103,510.27 |

BOROUGH OF AVALON SCHOOL DISTRICT
Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Assets
For the Year Ended June 30, 2016

|  | Unemployment Compensation Trust |  | Private <br> Purpose Trust | Totals |
| :---: | :---: | :---: | :---: | :---: |
| ADDITIONS |  |  |  |  |
| Contributions: |  |  |  |  |
| Plan Members | \$ | 2,559.92 | - | 2,559.92 |
| Total Contributions |  | 2,559.92 | - | 2,559.92 |
| Investments Earnings: |  |  |  |  |
| Interest |  | 31.25 |  | 31.25 |
| Net Investment Earnings |  | 31.25 | - | 31.25 |
| Total Additions |  | 2,591.17 | - | 2,591.17 |
| Deductions |  |  |  |  |
| Unemployment Claims |  | 2,988.50 |  | 2,988.50 |
| Scholarship Payments |  |  | - | - |
| Total Deductions |  | 2,988.50 | - | 2,988.50 |
| Change in Net Assets |  | (397.33) | - | (397.33) |
| Net Assets - Beginning of the Year |  | 77,320.46 | 390.53 | 77,710.99 |
| Net Assets - End of the Year | \$ | 76,923.13 | 390.53 | 77,313.66 |

## BOROUGH OF AVALON SCHOOL DISTRICT

## Student Activity Agency Fund

Schedule of Receipts and Disbursements
As of June 30, 2016

|  | Balance <br> July 1, 2015 |  | Additions | Deletions | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2016 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Avalon Elementary School | \$ | 17,531.19 | 9,389.27 | 5,062.75 | 21,857.71 |
|  | \$ | 17,531.19 | 9,389.27 | 5,062.75 | 21,857.71 |

## BOROUGH OF AVALON SCHOOL DISTRICT <br> Payroll Agency Fund

Schedule of Receipts and Disbursements
As of June 30, 2016

|  | Balance <br> July 1, 2015 |  | Additions | Deletions | Balance June 30, 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 2,683.64 | 1,904,212.21 | 1,903,412.79 | 3,483.06 |
| Interfund Receivable |  | 427.92 |  |  | 427.92 |
| Total Assets |  | 3,111.56 | 1,904,212.21 | 1,903,412.79 | 3,910.98 |
| LIABILITIES: |  |  |  |  |  |
| Payroll Deductions \& Withholding |  | 186.89 | 1,904,189.43 | 1,903,412.79 | 963.53 |
| Interfund Payable |  | 2,924.67 | 22.78 |  | 2,947.45 |
| Total Liabilities | \$ | 3,111.56 | 1,904,212.21 | 1,903,412.79 | 3,910.98 |

LONG-TERM DEBT SCHEDULES
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$$
\frac{\text { Improvement Description }}{\text { Avalon School Refunding Bonds }}
$$

## BOROUGH OF AVALON SCHOOL DISTRICT <br> Budgetary Comparison Schedule

Debt Service Fund
For the Year Ended June 30, 2016


## Statistical Section

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$\begin{array}{r}\text { Exhibit J-1 } \\ \\ \\ \hline 2016 \\ \hline 6,906,141.66 \\ 195,846.29 \\ 772,780.04 \\ \hline 7,874,767.99 \\ \hline \hline\end{array}$


Governmental activities
Invested in capital assets, net of related debt
Restricted
Unrestricted*
Total governmental activities net position
Business-type activities
Invested in capital assets, net of related debt
Restricted
Unrestriced
Total business-type activities net position
District-wide
Invested in capital assets, net of related debt
Restriced
Unrestricted
Total district net position
*- Restated Unrestricted in 2014 for the effects of GASB 68
Source: CAFR Schedule A-1


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BOROUGH OF AVALON SCHOOL DISTRICT
Changes in Net Position,




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| :---: | :---: | :---: |
| 荌 |  |  |




$$
\begin{aligned}
& \begin{array}{l}
\text { Program Revenues } \\
\text { Goverrmentala activities: } \\
\text { Charges for services: } \\
\text { Instruction } \\
\text { Other Support Services } \\
\text { Operating gants and contributions }
\end{array} \\
& \text { Total governmental activities program revenues } \\
& \text { Business-type activities: } \\
& \text { Charges for services: } \\
& \text { Food service } \\
& \text { Operating grants and contributions } \\
& \text { Total business-type activitites program revenue } \\
& \text { Total district program revenue } \\
& \text { Net (Expense)/Revenue } \\
& \text { Governmental activities } \\
& \text { Business-type activities } \\
& \text { Total district-wide net expense }
\end{aligned}
$$

| 2015 | 2016 |
| :---: | :---: |
| 3,078,694.00 | 3,078,694.00 |
|  |  |
| 406,185.07 | 675,440.44 |
| 295,716.47 | 297,909.13 |
| 691.87 |  |
| 6,189.23 | 3,761.29 |
| (61,023.17) | (31,800.47) |

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borough of avalon school district
Changes in Net Position,
Last Ten Fiscal Years
(accrual basis of accounting)
 General Revenues and Other Changes in Net Position
Governmental activities: General Revenues and Other Changes in Net Positio
Governmental activities:
Property
Taxes leves feved for general purposes, net
Librart Contribution service
Unrestricted grants and contributions
Investment earnings
Miscellaneous income
Transfers
Extraordinary Items:
Loss on Disposal of Capital Assets
Total governmental activities Business-type activities:
Investment earnings Investment earnings
nest contributions Unrestricted grants and contribution
Loss on disposal of fixed assets
Transfers
otal business-type activities
Total business-type activities
Total district-wide Changes in Net Position
Governmental activities
Business-type activities Source: CAFR Schedule A-2


. $|\cdot|$


| 2007 | 2008 | BOROUGH OF AVALON SCHOOL DISTRICT Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years |  |  | 2012 | 2013 | 2014 | 2015 | Exhibit J-4 <br> 2016 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2009 | 2010 | 2011 |  |  |  |  |  |
| 3,399,061.00 | 2,901,122.00 | 2,959,144.00 | 3,018,327.50 | 3,078,693.50 | 3,078,694.00 | 3,078,694.00 | 3,078,694.00 | 3,078,694.00 | 3,078,694.00 |
| 28,000.00 | 33,600.00 | 44,800.00 | 47,600.00 | 44,800.00 | 860,400.00 | 784,960.00 | 620,400.00 | 474,460.00 | 456,560.00 |
| 57,388.40 | 60,643.93 | 73,934.10 | 10,562.89 | 9,571.15 | 9,072.07 | 14,236.35 | 38,255.00 | 6,881.10 | 3,761.29 |
|  |  |  |  |  |  | 173,162.65 |  |  |  |
| 394,465.01 | $393,671.45$ 43 | 273,962.83 | 260,380.99 | 203,953.80 | 294,935.40 | 376,316.27 | 337,291.93 | 370,403.47 | 410,913.13 |
| 3,919,538.06 | $\begin{array}{r}\text { 43,790.00 } \\ \hline 3,432,827.38\end{array}$ | 41,146.00 $3,392,986.93$ | + $48,9488.42$ |  | $41,692.00$ $4.284,793.47$ | $40,190.00$ $4,467,559.27$ |  | $36,796.00$ $3,967,234.57$ | 33,392.00 $3,983,320.42$ |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| $\begin{array}{r} 1,106,102.88 \\ 109,989.72 \\ 25,266.66 \end{array}$ | 1,138,894.99 | 1,161,805.40 | 1,227,406.88 | 1,197,893.56 | 1,046,419.12 | 1,052,823.82 | 1,069,556.59 | 1,126,578.72 | 992,340.14 |
|  | 116,870.00 | 122,908.69 | 68,160.48 | 71,065.99 | 82,847.89 | 77,089.58 | 80,226.11 | 83,712.64 | 92,269.30 |
|  | 25,088.91 | 29,013.80 | 28,490.12 | 30,793.52 | 127,134.93 | 132,845.69 | 136,382.76 | 142,385.75 | 108,584,94 |
| 291,155.89 <br> 299,19503 | 266,425.21 | 215,332.16 | 296,669.36 | 487,763.25 | 1,037,979.17 | 930,009.81 | 728,631.35 | 611,667.83 | 593,723.37 |
|  | 289,691.53 | 310,682.03 | 269,363.84 | 335,940.88 | 330,366.62 | 342,139.25 | 359,100.13 | 378,098.30 | 321,397.32 |
| $\begin{array}{r} 299,195.03 \\ 59,162.99 \end{array}$ | 82,541.51 | 75,530.71 | 69,339.07 | 65,286.12 | 66,116.84 | 74,130.57 | 73,152.10 | 65,034.18 | 61,636.12 |
| $26,256.13$$23,790.84$ | 23,644.86 | 23,809.35 | 24,708.62 | 25,335.31 | 36,369.52 | 33,256.23 | 27,465.27 | 27,054.27 | 27,104.61 |
|  | 30,134.78 | 31,832.30 | 33,438.80 | 34,208.55 | 29,620.67 | 8,061.27 | 7,426.63 | 7,707.32 | 7,708.38 |
| $\begin{array}{r} 247,036.31 \\ 86,132.28 \end{array}$ | 287,270.30 | 315,118.48 | 359,900.14 | 356,796.80 | 358,475.84 | 324,761.44 | 452,235.41 | 465,670.01 | 355,212.72 |
|  | 93,349.26 | 65,669.19 | 60,806.13 | 60,049.29 | 60,455.83 | 51,508.11 | 56,288.61 | 68,298.82 | 71,543.04 |
| 671,630.66 | 680,409.81 | 613,948.00 | 684,189.84 | 718,293.76 | 752,569.99 | 838,465.84 | 860,846.91 | 882,089.52 | 876,620.55 |
| $\begin{array}{r} 3,531.49 \\ 209,430.35 \end{array}$ | 161,981.84 | 5,498.64 | 2,131.20 | 3,351.28 | 4,192.20 | 3,200.45 | 2,504.12 | 1,916.29 | 1,627.70 |
|  | 4,125.64 | 155,621.50 | 52,023.60 | 23,895.00 | 81,943.84 | 242,674.07 | 72,566.83 | 307,411.56 | 269,676.53 |
| $\begin{array}{r} 250,000.00 \\ 224,080.00 \\ \hline \end{array}$ | 275,000.00 | 300,000.00 | 325,000.00 | 178,080.00 | 164,080.00 | 400,000.00 | 425,000.00 | 470,000.00 | 490,000.00 |
|  | 214,080.01 | 203,080.00 | 191,080.02 | 350,000.00 | 375,000.00 | 126,180.63 | 101,231.24 | 83,700.00 | 69,600.00 |
| 3,632,761.23 | 3,689,508.65 | 3,629,850.25 | 3,692,708.10 | 3,938,753.31 | 4,553,572.46 | 4,637,146.76 | 4,452,614.06 | 4,721,325.21 | 4,339,044.72 |
| 286,776.83 | (256,681.27) | (236,863.32) | $(306,888.30)$ | (561,575.86) | (268,778.99) | $(169,587.49)$ | $(341,419.13)$ | (754,090.64) | (355,724.30) |
| $\begin{gathered} 6,315.03 \\ (73,661.03) \end{gathered}$ | $\begin{gathered} 489,080.01 \\ (63,419.07) \end{gathered}$ | $\begin{gathered} 503,080.00 \\ (62,853.60) \end{gathered}$ | $\begin{gathered} 520,728.37 \\ (69,302.63) \end{gathered}$ | $\begin{aligned} & 498,310.00 \\ & (69,274.00) \end{aligned}$ | $\begin{gathered} 539,080.00 \\ (75,361.60) \end{gathered}$ | $\begin{gathered} 526,181.00 \\ (76,857.71) \end{gathered}$ | $\begin{gathered} 526,230.62 \\ (83,681.04) \end{gathered}$ | $\begin{gathered} 553,700.00 \\ (61,023.17) \end{gathered}$ | $\begin{gathered} 559,600.00 \\ (31,800.47) \end{gathered}$ |
| (67,346.00) | 425,660.94 | 440,226.40 | 451,425.74 | 429,036.00 | 463,718.40 | 449,323.29 | 442,549.58 | 492,676.83 | 527,799.53 |
| 219,430.83 | 168,979.67 | 203,363.08 | 144,537.44 | (132,539.86) | 194,939.41 | 279,735.80 | 101,130.45 | (261,413.81) | 172,075.23 |
| 13.85\% | 13.27\% | 14.48\% | 14.18\% | 13.49\% | 12.06\% | 11.97\% | 12.01\% | 12.54\% | 13.75\% |

Revenues
Tax Levy
Tuition
Miscellaneous
Library Contribution
State sources
Federal sources
Total revenue
Expenditures
Instruction:
Regular instruction
Special education instruction
Other instruction
Support Services:
Tuition
Student \& instruction related services
General administrative services
School administrative services
Business administrative services
Plant operations and maintenance
Pupil transportation
Unallocated employee benefits
Special schools
Capital outlay
Debt service:
Principal
Interest and other charges
Total Expenditures
Excess (Deficiency) of revenues over
(under) expenditures
Other Financing Sources (Uses)
Transfers in
Transfers out
Bond proceeds
Total other financing sources (uses)
Net change in fund balances
Debt service as a percentage of
noncapital expenditures
Source: CAFR Schedule B-2
Din


Source: District Records
BOROUGH OF AVALON SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years

| Fiscal Year Ended June 30 | Vacant Land | Residential | Farm Regular | Q Farm | Commercial | Industrial | Apartment | Total Assessed Value | Less <br> Tax-exempt Property | Public Utilities | Net Valuation Taxable | Total District School Tax Rate | Estimated <br> County <br> Equalized <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2007 | 338,797,900 | 8,118,508,300 |  |  | 185,516,800 |  |  | 8,642,823,000 |  | 1,489,225 | 8,644,312,225 | 0.037 | 8,294,880,730 |
| 2008 | 289,371,000 | 8,227,657,900 |  |  | 185,516,800 |  |  | 8,702,545,700 |  | 1,482,856 | 8,704,028,556 | 0.034 | 8,719,496,278 |
| 2009 | 251,121,000 | 8,345,686,600 |  |  | 179,460,500 |  |  | 8,776,268,100 |  | 1,538,533 | 8,777,806,633 | 0.035 | 8,884,756,202 |
| 2010 | 180,701,000 | 8,470,971,600 |  |  | 181,827,500 |  |  | 8,833,500,100 |  | 1,556,647 | 8,835,056,747 | 0.035 | 8,674,083,164 |
| 2011 | 141,132,800 | 6,882,483,800 |  |  | 169,374,400 |  |  | 7,192,991,000 |  | 1,400,299 | 7,194,391,299 | 0.043 | 8,181,767,282 |
| 2012 | 148,896,500 | 6,923,540,100 |  |  | 167,517,900 |  |  | 7,239,954,500 |  | 1,295,691 | 7,241,250,191 | 0.043 | 7,828,562,169 |
| 2013 | 147,245,900 | 6,950,490,900 |  |  | 167,517,700 |  |  | 7,265,254,500 |  | 1,109,239 | 7,266,363,739 | 0.043 | 7,670,656,901 |
| 2014 | 112,159,500 | 7,028,995,300 |  |  | 359,648,000 |  |  | 7,500,802,800 | 193,090,400 | 871,927 | 7,308,584,327 | 0.043 | 7,688,107,085 |
| 2015 | 195,567,300 | 7,004,430,200 |  |  | 359,474,900 |  |  | 7,559,472,400 | 192,845,400 | 865,940 | 7,367,492,940 | 0.042 | 7,796,565,147 |
| 2016 | 177,766,900 | 7,080,456,300 |  |  | 358,350,600 |  |  | 7,616,573,800 | 191,721,100 | 862,511 | 7,425,715,211 | 0.042 | 7,949,645,938 |


| Fiscal | BOROUGH | AVALON SCH | DISTRICT | Overlapping Rates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year <br> Ended June 30, | Basic Rate | General Obligation Debt Service | Total Direct | County General | County Open Space | County Library | Municipal Library Tax | Municipal Local Purpose |
| 2007 | 0.032 | 0.005 | 0.037 | 0.147 | 0.011 | - | - | 0.155 |
| 2008 | 0.034 | - | 0.034 | 0.152 | 0.011 | - | - | 0.171 |
| 2009 | 0.035 | - | 0.035 | 0.164 | 0.011 | - | - | 0.183 |
| 2010 | 0.035 | - | 0.035 | 0.170 | 0.010 | - | - | 0.194 |
| 2011 | 0.043 | - | 0.043 | 0.207 | 0.012 | - | 0.038 | 0.200 |
| 2012 | 0.043 | - | 0.043 | 0.209 | 0.011 | - | 0.036 | 0.210 |
| 2013 | 0.043 | - | 0.043 | 0.217 | 0.011 | - | 0.036 | 0.219 |
| 2014 | 0.043 | - | 0.043 | 0.222 | 0.011 | - | 0.035 | 0.224 |
| 2015 | 0.042 | - | 0.042 | 0.227 | 0.011 | - | 0.035 | 0.226 |
| 2016 | 0.042 | - | 0.042 | 0.234 | 0.011 | - | 0.036 | 0.227 |


| Fiscal Year Ended June 30, | BOROUGH OF AVALON SCHOOL DISTRICT |  |  | Overlapping Rates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate | General <br> Obligation <br> Debt Service | Total Direct | County General | County Open Space | County Library | Municipal Library Tax | Municipal Local Purpose |
| 2007 | 0.032 | 0.005 | 0.037 | 0.147 | 0.011 | - | - | 0.155 |
| 2008 | 0.034 | - | 0.034 | 0.152 | 0.011 | - | - | 0.171 |
| 2009 | 0.035 | - | 0.035 | 0.164 | 0.011 | - | - | 0.183 |
| 2010 | 0.035 | - | 0.035 | 0.170 | 0.010 | - | - | 0.194 |
| 2011 | 0.043 | - | 0.043 | 0.207 | 0.012 | - | 0.038 | 0.200 |
| 2012 | 0.043 | - | 0.043 | 0.209 | 0.011 | - | 0.036 | 0.210 |
| 2013 | 0.043 | - | 0.043 | 0.217 | 0.011 | - | 0.036 | 0.219 |
| 2014 | 0.043 | - | 0.043 | 0.222 | 0.011 | - | 0.035 | 0.224 |
| 2015 | 0.042 | - | 0.042 | 0.227 | 0.011 | - | 0.035 | 0.226 |
| 2016 | 0.042 | - | 0.042 | 0.234 | 0.011 | - | 0.036 | 0.227 |

[^0]BOROUGH OF AVALON SCHOOL DISTRICT Direct and Overlapping Property Tax Rates,
(rate per \$100 of assessed value)

Source: District CAFR \& Municipal Tax Assessor
6-С

Source: District records including the Certificate and Report of School Taxes (A4F form)
Exhibit J-10

|  |  |
| :---: | :---: |
|  |  |


 BOROUGH OF AVALON SCHOOL DISTRICT
Ratios of Outstanding Debt by Type,
Last Ten Fiscal Years

| FiscalYearEndedJune 30, | Governmental Activities |  |  |  | Business-Type Activities |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Obligation Bonds | Certificates of Participation | Capital Leases | Bond Anticipation Notes (BANs) | Capital <br> Leases |
| 2007 | 5,196,000 |  |  |  |  |
| 2008 | 4,921,000 |  |  |  |  |
| 2009 | 4,621,000 |  |  |  |  |
| 2010 | 4,296,000 |  |  |  |  |
| 2011 | 3,946,000 |  |  |  |  |
| 2012 | 3,571,000 |  |  |  |  |
| 2013 | 3,215,000 |  |  |  |  |
| 2014 | 2,790,000 |  |  |  |  |
| 2015 | 2,320,000 |  |  |  |  |
| 2016 | 1,830,000 |  |  |  |  |

Source: District CAFR Schedules I-1
Exhibit J-11
BOROUGH OF AVALON SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding




| Fiscal Year Ended June 30, | Governmental Activities |  |  | Percentage of Actual Taxable Value of Property |
| :---: | :---: | :---: | :---: | :---: |
|  | General Obligation Bonds | Deductions | Net General Bonded Debt Outstanding |  |
| 2007 | 5,196,000 | - | 5,196,000 | 0.06\% |
| 2008 | 4,921,000 | - | 4,921,000 | 0.06\% |
| 2009 | 4,621,000 | - | 4,621,000 | 0.05\% |
| 2010 | 4,296,000 | - | 4,296,000 | 0.05\% |
| 2011 | 3,946,000 | - | 3,946,000 | 0.05\% |
| 2012 | 3,571,000 | - | 3,571,000 | 0.05\% |
| 2013 | 3,215,000 | - | 3,215,000 | 0.04\% |
| 2014 | 2,790,000 | - | 2,790,000 | 0.04\% |
| 2015 | 2,320,000 | - | 2,320,000 | 0.03\% |
| 2016 | 1,830,000 | - | 1,830,000 | 0.02\% |

Exhibit J-12

 Direct and Overlapping Governmental Activities Bonded Debt,
Borough of Avalon School District Direct Debt
Total Direct and Overlapping Debt
Sources:
Borough of Avalon-2015 Audit Report
County of Cape May-2015 Audit Report
District Records


$\stackrel{\stackrel{\circ}{\circ}}{\stackrel{\circ}{\circ}}$




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$\stackrel{\text { No }}{\substack{\text { i } \\ \text { i }}}$

1.46\%
 Legal Debt Margin Information,
Last Ten Fiscal Years






Source: Abstract of Ratables and District Records CAFR Schedule J-7
カธ-С
BOROUGH OF AVALON SCHOOL DISTRICT
Demographic and Economic Statistics,
Last Ten Fiscal Years

** County wide information

## U.S. Department of Commerce, Bureau of Economic Analysis,

Regional Economic Information System; New Jersey Department of Labor,

Source:
BOROUGH OF AVALON SCHOOL DISTRICT

| Employer | 2009 |  |  | 2000 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year- Round Employees | Rank | Percentage of Total Employment | Year- Round Employees | Rank | Percentage of Total Employment |
| Sturdy Savings | 106 | 1 | 10.23\% | 56 | 2 | 5.67\% |
| Borough of Avalon | 105 | 2 | 10.14\% | 105 | 1 | 10.63\% |
| Golden Inn | 80 | 3 | 7.72\% | 42 | 4 | 4.25\% |
| Motor Boat Club | 50 | 4 | 4.83\% |  |  |  |
| Avalon Real Estate Agency | 40 | 5 | 3.86\% | 39 | 5 |  |
| Princeton Hotel/Sea Grille | 35 | 6 | 3.38\% | 65 | 3 | 6.58\% |
| Borough of Avalon School District | 23 | 8 | 2.22\% | 28 | 7 | 2.83\% |
| Ferguson \& Deckert Realty | 25 | 7 | 2.41\% | 25 | 6 | 2.53\% |
| Rocking Chair Restaurant | 15 | 9 | 1.45\% |  |  |  |
| Windrift Hotel | 10 | 10 | 0.97\% | 22 | 8 | 2.23\% |
| Marabella's Restaurant |  |  |  | 10 | 10 | 1.01\% |
| Coldwell Banker Realty |  |  |  | 13 | 9 | 1.32\% |
| Totals | 489 |  | 47.20\% | 405 |  | 37.04\% |
| Total Employment |  |  | 1,036 |  |  | 988 |
| This is the most current information | able. |  |  |  |  |  |


|  | 号 | $\stackrel{\sim}{\mathrm{i}}$ | $\bigcirc$ |  |
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|  | $\stackrel{\stackrel{p}{2}}{\dot{A}}$ | $\bigcirc$ | $\stackrel{\circ}{-}$ |  |
|  | $\stackrel{\Delta}{d} \mid$ | $\stackrel{\sim}{\mathrm{i}} \mathrm{i}$ | $\stackrel{\bigcirc}{-}$ |  |
|  | $\stackrel{n}{c}$ | $\stackrel{\circ}{\mathrm{i}}$ | $\stackrel{\circ}{-}$ |  |
|  | $\stackrel{\sim}{c}$ | $\bigcirc$ | $\stackrel{\circ}{-}$ |  |
|  | $\underset{\sim}{\underset{~}{~}}$ | 익 | $\stackrel{\bigcirc}{-}$ |  |
|  | $\stackrel{\Delta}{2} \mid$ | $\stackrel{\text { ® }}{ }$ | $\stackrel{\bigcirc}{-}$ |  |
|  | $\stackrel{\otimes}{0} \mid$ | - | $\stackrel{\bigcirc}{-}$ | ¢ ¢ |
|  | $\stackrel{\infty}{\circ} \mid$ | $\stackrel{\sim}{\text { i }}$ | $\stackrel{\circ}{-}$ | $\bigcirc$ |
|  | $\stackrel{+}{0}$ | $\stackrel{\text { ® }}{ }$ | $\bigcirc$ | ¢ |

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9 \tau-\mathbb{C}
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Function/Program



| \% Change in <br> Average <br> Daily <br> Enroliment |
| :---: |


|  |
| :---: |
|  |  |






BOROUGH OF AVALON SCHOOL DISTRICT
Operating Statistics,

|  |  <br>  |
| :---: | :---: |
|  |  |
| $\therefore \stackrel{0}{0}$ |  <br>  |



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Source: District records, ASSA and Certificated Staff Report


Number of Schools at June 30, 2015
Elementary - 1
Source: District Records, ASSA





AVALON SCHOOL DISTRICT
General Fund
Maintenance for School Facilities,
Ten Fiscal Years
(Unaudited)
BOROUGH OF
Schedule of Required
Las
Undistributed Expenditures - Required Maintenance for School Facilities


Source: District Records

## BOROUGH OF AVALON SCHOOL DISTRICT <br> Insurance Schedule <br> For the Fiscal Year Ended June 30, 2016 <br> (Unaudited)



[^1]
## Single Audit Section

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# $\boldsymbol{\omega}$ <br> F O R D - SCOTT <br> \& $A S S O C$ I A TES, L.L.C. <br> CERTIFIED PUBLIC ACCOUNTANTS <br> 1535 HAVEN AVENUE • OCEAN CITY, NJ • 08226 <br> PHONE 609.399.6333 • FAX 609.399.37IO <br> www.ford-scott.com 

## INDEPENDENT AUDITOR'S REPORT

Honorable President and<br>Members of the Board of Education<br>Avalon School District<br>County of Cape May<br>Avalon, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Borough of Avalon School District's basic financial statements, and have issued our report thereon dated November 22, 2016.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Borough of Avalon School Districts' control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of Borough of Avalon School Districts' internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of Avalon School Districts basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements prescribed by the Division of Finance, Department of Education, and State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

# Ford. Scott \& Associates, L.L.C. <br> FORD, SCOTT \& ASSOCIATES, L.L.C. <br> CERTIFIED PUBLIC ACCOUNTANTS 

Michael S. Garcia<br>Michael S. Garcia<br>Certified Public Accountant<br>Licensed Public School Accountant<br>No. 2080

November 22, 2016


# BOROUGH OF AVALON SCHOOL DISTRICT K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS <br> AND FINANCIAL ASSISTANCE <br> JUNE 30, 2016 

## NOTE 1. GENERAL

The accompanying schedules of expenditures of awards and financial assistance present the activity of all federal and state award programs of the Board of Education, Borough of Avalon. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, is included on the schedule of expenditures of federal awards and state financial assistance.

## NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary of accounting with the exception of programs recorded in the enterprise funds, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) and 1(D) to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the $10 \%$ de minimis indirect cost rate.

## NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas GAAP reporting, revenue is not recognized until the subsequent year or when the expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S. 18A:22-4.2. For GAAP purposes that payment is not recognized until the subsequent year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis was $\$ 247,616.00$ for the general fund and $\$ 0.00$ for the Special Revenue Fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

BOROUGH OF AVALON SCHOOL DISTRICT
K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE

JUNE 30, 2016
(CONTINUED)
$\underline{\text { General fund }}$

## State Assistance:

Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of State Financial Assistance

Difference - budget to "GAAP"
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes

State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.

On Behalf TPAF payments recognized for GAAP statements not included in the Schedule of Expenditures of State Financial

| Assistance |  | 247,561.00 | 247,561.00 |
| :---: | :---: | :---: | :---: |
| Total State revenue as reported on the statement of revenues, expenditures and changes in fund balances | \$ | 410,913.13 | 410,913.13 |

# BOROUGH OF AVALON SCHOOL DISTRICT <br> K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS <br> AND FINANCIAL ASSISTANCE <br> JUNE 30, 2016 <br> (CONTINUED) <br> Special Revenue <br> Fund 

## Federal Assistance:

Actual amounts (budgetary)
"revenues" from the Schedule of Expenditures of Federal Awards

Difference - budget to "GAAP" Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.

Total Federal revenue as reported on the statement of revenue, expenditures, and changes in fund balances
\$ 33,392.00 33,392.00

|  | - |
| ---: | ---: |
|  |  |
|  |  |
| $\$$ | $33,392.00$ |

The On-Behalf Pension Contributions made for the district by the State of New Jersey are recognized as revenue in the basic financial statements, but are not considered in the major program determination.

## NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## NOTE 5. OTHER

The amount reported as TPAF pension contributions represents the amount paid by the State on behalf of the District for the year ended June 30, 2016. TPAF social security contributions represent the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2016.

BOROUGH OF AVALON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

Part I -- Summary of Auditor's Results

## Financial Statement Section

Type of auditor's report issued:
Internal control over financial reporting:

1) Material weakness(es) identified?
2) Significant deficiencies identified that are not considered to be material weaknesses?

Noncompliance material to basic financia statements noted?

## Federal Awards Section

Internal Control over major programs:

1) Material weakness(es) identified?
2) Significant deficiencies identified

Type of auditor's report on compliance for major programs

Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance

Identification of major programs:
$\qquad$

Dollar threshold used to determine Type A programs:
Auditee qualified as low-risk auditee?

- CFDA Number(s)
$\qquad$
$\qquad$ no
$\qquad$
yes $\quad X \quad$ none reported
$\qquad$ yes X no

Not Applicable
yes $\quad$ yes $\quad$ no
y $\quad$ none reported
$\qquad$
$\qquad$ no
Name of Federal Program or Cluster
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$ no

BOROUGH OF AVALON SCHOOL DISTRICT

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS

## FOR THE FISCAL YEAR ENDED JUNE 30, 2016

Part I -- Summary of Auditor's Results

State Awards Section
Not Applicable

Internal Control over major programs:

1) Material weakness(es) identified? $\qquad$
$\qquad$ no
2) Significant deficiencies identified $\qquad$ yes $\qquad$ none reported

Type of auditor's report on compliance for major programs $\qquad$
Any audit findings disclosed that are required to be reported in accordance NJOMB Circular Letter 15-08?

Identification of major programs:
GMIS Number(s)
Name of State Program
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
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N) Dollar threshold used to determine Type A programs:
O) Auditee qualified as low-risk auditee? $\qquad$ yes

BOROUGH OF AVALON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDING JUNE 30, 2016

## Part 2 - Schedule of Financial Statement Findings

NONE

Part 3 - Schedule of State Award Findings and Questioned Costs
NONE

STATUS OF PRIOR YEAR FINDINGS

NONE


[^0]:    Source: District Records and Municipal Tax Collector

[^1]:    Source: District records.

