# Comprehensive Annual Financial Report

of the

## **Borough of Avalon Board of Education**

## Cape May County, New Jersey

For the Fiscal Year Ended June 30, 2016

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N/A

N/A N/A

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N/A

N/A

N/A

N/A

N/A N/A

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**Introductory Section** 

Avalon Board of Education 32<sup>nd</sup> and Ocean Drive Avalon, NJ 08202 (P)609-967-7544 (F)609-967-3109

Stacey LaRocca-Tracy Chief School Administrator Linda Fiori Business Administrator

November 22, 2016

Honorable President and Members of the Board of Education Borough of Avalon School District County of Cape May, New Jersey

Dear Board Members:

The Comprehensive Annual Financial Report of the Avalon School District for the fiscal year ended June 30, 2016 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The Financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The Statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The Single Audit section includes the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations.

## 1) REPORTING ENTITY AND ITS SERVICES:

Avalon School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds of the District are included in this report. The Avalon Board of Education and its school constitute the District's reporting entity.

#### 1) REPORTING ENTITY AND ITS SERVICES: (CONTINUED)

The following information is obtained from the annual ASSA report. In the 2015-16 school year, 7 students in grades 9 through 12 attended high school in the Middle Township School District and 18 students attended kindergarten through 4<sup>th</sup> grade in the Stone Harbor School. In addition, the District has 13 parent paid tuition students and received 12 students from Stone Harbor attending grades 5 through 8. The following details the changes in the student enrollment of the District over the last five years.

## Avalon School District Average Daily Enrollment

Fiscal Year	Student Enrollment	Percent Change
2015-16	49	-2.04%
2014-15	50	-16.00%
2013-14	58	-5.17%
2012-13	61	-8.20%
2011-12	66	-16.67%

#### 2) ECONOMIC CONDITIONS AND OUTLOOK:

The economy of Avalon is based on tourist trade. It appears that the past three tourist seasons have been successful for the community. The success or failure of the tourist season appears not to have an impact on the operation of the school system.

Property values on the barrier island have stabilized over the past several years since its peak in 2005. The inflated values have resulted in a declining enrollment since many younger families cannot afford to purchase a home on the island.

#### 3) MAJOR INITIATIVES:

During fiscal year 2016, the District has continued to refine HVAC, school safety and technology plans. The District will continue to refine the Technology Plan according to New Jersey Core Curriculum Content Standards. Integrated technology and other content area curricula can be found at all grade levels.

#### 4) INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

#### 5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2016.

#### 6) ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect accounting principles generally accepted in the United States of America, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

#### 7) DEBT ADMINISTRATION:

At June 30, 2016, the District's outstanding debt issues included \$2,320,000.00 School Refunding Bonds dated July 11, 2012.

#### 8) CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 3. The District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

#### 9) RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability, and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

#### 10) OTHER INFORMATION:

A) INDEPENDENT AUDIT - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott & Associates, L.L.C. was selected by the Board.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as revised in 1997 and the related OMB Uniform Guidance and State of New Jersey Treasury Circular Letter OMB 15-08. The auditor's report on the generalpurpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor reports related specifically to single audit are included in the single audit section of this report.

## 11) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Avalon School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operations.

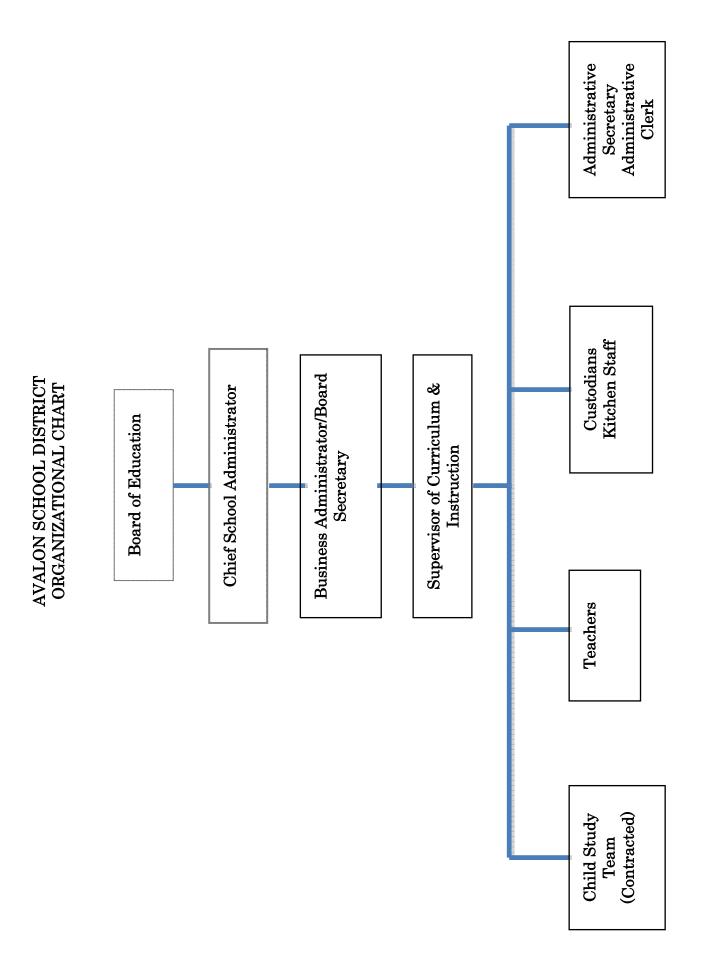
Respectfully submitted,

Stacey La Rocca - Tracy

Stacey LaRocca-Tracy Chief School Administrator

Linda Fiori

Linda Fiori Board Secretary/Business Administrator



#### BOROUGH OF AVALON BOARD OF EDUCATION COUNTY OF CAPE MAY, NEW JERSEY

## ROSTER OF OFFICIALS JUNE 30, 2016

Members of the Board of Education	Term Expires
Lynn Schwartz, President	2018
Kimberly Schiela, Vice President	2016
John Richardson	2016
Lois Scarpa	2017
Craig Worton	2017
Maggie Day (Stone Harbor representative)	2018

## **Other Officials**

Stacey LaRocca-Tracy, Chief School Administrator

Linda Fiori, School Business Administrator/Board Secretary

James V. Craft, Treasurer

William Donio, Esq.

#### BOROUGH OF AVALON BOARD OF EDUCATION CONSULTANTS AND ADVISORS

#### AUDIT FIRM

Ford, Scott & Associates, L.L.C. Certified Public Accountants 1535 Haven Avenue Ocean City, New Jersey 08226

#### **ATTORNEY**

William Donio, Esq. Cooper Levenson 1125 Atlantic Avenue Atlantic City, New Jersey 08401

### **OFFICIAL DEPOSITORY**

Sturdy Savings Bank 2628 Dune Drive Avalon, New Jersey 08202

**Financial Section** 



IS35 HAVEN AVENUE • OCEAN CITY, NJ • 08226 PHONE 609.399.6333 • FAX 609.399.3710 www.ford-scott.com

#### Independent Auditor's Report

The Honorable President and Members of the Board of Education Borough of Avalon School District County of Cape May Avalon, New Jersey

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, State of New Jersey, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing and opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, in the County of Cape May, State of New Jersey, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Avalon School District's basic financial statements. The combining and individual non-major fund financial statements and schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 22, 2016 on our consideration of Borough of Avalon School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Borough of Avalon School Districts' internal control over financial reporting and compliance.

Ford, Scott & Associates, L.L.C.

FORD, SCOTT & ASSOCIATES, L.L.C. CERTIFIED PUBLIC ACCOUNTANTS

## Michael S. Garcia

Michael S. Garcia Certified Public Accountant Licensed Public School Accountant No. 2080

November 22, 2016

**REQUIRED SUPPLEMENTARY INFORMATION – PART I** 

The discussion and analysis of Borough of Avalon School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

#### **Financial Highlights**

Key financial highlights for 2016 are as follows:

- ▶ In total, net position increased \$747,426.84, which represents a 10% increase from 2015.
- General revenues accounted for \$4,055,804.86 in revenue or 72% of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$1,581,647.43 or 28% of total revenues of \$5,637,452.29.
- Total assets of governmental activities increased by \$342,436.78 as cash and cash equivalents decreased by \$334,957.93 and capital assets increased by \$37,507.90.
- The School District had \$4,882,842.45 in expenses; \$1,581,647.43 of these expenses was offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$4,055,804.86 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$3,949,928.42 in revenues and \$3,777,853.19 in expenditures. The General Fund's fund balance increased \$172,075.23 compared to 2015.

#### Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Borough of Avalon School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School district, presenting both an aggregate view of the School district's finances and a longerterm view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School district's most significant funds with all other non-major funds presented in total in one column. In the case of Borough of Avalon District, the General Fund and the Capital Projects Fund are the most significant funds.

#### **Reporting the School District as a Whole**

#### Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and ask the question, "How did we do financially during 2016?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into accounts all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in those assets. This change in net position is important because it tells the reader that, for the school district as a whole, the financial position of the School district have improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- Governmental Activities All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation, extracurricular activities and internal services.
- Business-Type Activity This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

#### **Reporting the School District's Most Significant Funds**

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transaction. The School District's governmental funds are the General Fund, Special Revenue Fund, Internal Service Fund and Debt Service Fund.

#### **Governmental Funds**

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School district's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

#### **Reporting the School District's Most Significant Funds - Continued**

#### Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

#### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

#### The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole. Net position may serve over time as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net position for 2016 and 2015.

Net Position								
	2016		2015					
\$	1,924,293.28	\$	1,619,511.78					
_	8,773,924.78		8,746,009.88					
_	10,698,218.06		10,365,521.66					
	108,403.91		137,430.09					
	170,297.00		124,892.00					
_	278,700.91		262,322.09					
	2,976,190.95		3,375,124.78					
_	47,170.41		37,507.20					
_	3,023,361.36		3,412,631.98					
	35,993,00		45,074.00					
_	35,993.00	· ·	45,074.00					
Net Position								
	6,943,924.78		6,426,009.88					
	195,846.29		173,209.07					
	777,793.54		570,918.82					
\$_	7,917,564.61	\$	7,170,137.77					
	-	2016 \$ 1,924,293.28 8,773,924.78 10,698,218.06 108,403.91 170,297.00 278,700.91 2,976,190.95 47,170.41 3,023,361.36 35,993.00 35,993.00 35,993.00 35,993.00	2016 \$ 1,924,293.28 \$ 8,773,924.78 10,698,218.06 108,403.91 170,297.00 278,700.91 2,976,190.95 47,170.41 3,023,361.36 35,993.00 35,993.00 35,993.00 35,993.00 35,993.00					

The District's combined net position was \$7,917,564.61 on June 30, 2016. This is an increase from 2015 of \$747,426.84.

Table 2 shows changes in net position for fiscal years 2016 and 2015.

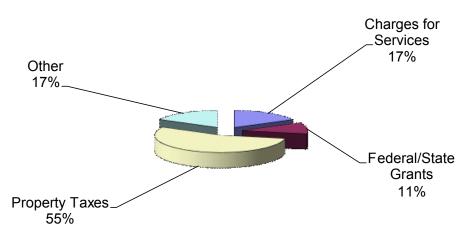
# Table 2Changes in Net Position

	2016	2015
Revenues	 	
Program Revenues:		
Charges for Services	\$ 976,362.43 \$	986,251.57
Operating Grants and Contributions	605,285.00	456,594.00
General Revenues:		
Property Taxes	3,078,694.00	3,078,694.00
Grants and Entitlements	297,909.13	295,716.47
Library Contribution	675,440.44	406,185.07
Other	(3,421.71)	6,881.10
Total Revenues	5,630,269.29	5,230,322.21
Program Expenses		
Instruction	1,895,504.71	2,201,324.11
Support Services:		
Tuition	980,038.39	929,098.12
Student and Instruction Related Services	530,519.32	574,315.66
General Administration, School Administration,	396,553.15	345,403.01
Business Operations and Maintenance of Facilities	847,582.62	1,005,706.57
Pupil Transportation	118,093.59	103,743.07
Special Schools	2,686.76	2,910.77
Interest on Debt	56,297.01	70,939.99
Food Service	 55,566.90	79,568.96
Total Expenses	 4,882,842.45	5,313,010.26
Change in Net Position	\$ 747,426.84 \$	(82,688.05)

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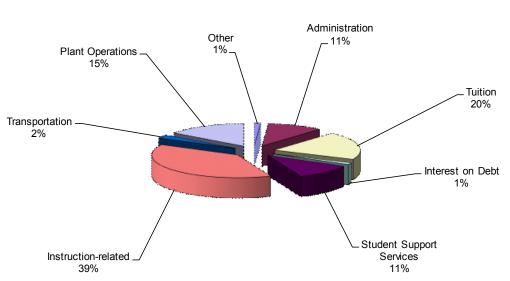
#### **Governmental Activities**

Property taxes made up 55% of revenues for governmental activities for the Borough of Avalon School District for fiscal year 2016. The District's total revenues were \$5,630,269.29, for the year ended June 30, 2016. Federal, state, and local grants accounted for another 11% of revenue.



## Sources of Revenue for Fiscal Year 2016

The total cost of all program and services was \$4,882,842.45. Instruction comprises 39% of District expenses.



## Cost of Programs and Services for Fiscal Year 2016

#### **Business-Type Activities**

Revenues for the District's business-type activities (food service program) were comprised of charges for services and federal and state reimbursements.

- > Food service expenses exceeded revenues by \$9,740.38.
- Charges for services represent \$21,209.05 of revenue. This represents amounts paid by students for daily food service. The Board contributed \$31,800.47 for food service operations during 2016.

#### **Governmental Activities**

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

Table 3

Costs of Services								
Total Cost ofNet Cost ofTotal Cost ofNet Cost ofServices 2016Services 2016Services 2015Services 2015								
Instruction	\$ 1,895,504.71	\$ 1,146,402.99	\$ 2,201,324.11	\$ 1,499,394.00				
Support Servces:								
Tuition	980,038.39	851,087.68	929,098.12	842,877.08				
Pupils and Instructional Staff	530,519.32	460,715.07	574,315.66	521,018.72				
General Administration,								
School Administration,								
and Business Operations	511,017.69	173,302.86	455,894.34	133,451.53				
Operation & Maintenance								
of Facilities	733,118.08	474,143.15	895,215.24	645,759.21				
Pupil Transportation	118,093.59	102,555.16	103,743.07	94,115.64				
Interest and Fiscal Charges	56,297.01	56,297.01	70,939.99	70,939.99				
Other	2,686.76	2,333.25	2,910.77	2,640.65				
Total Expenses	\$ 4,827,275.55	\$ 3,266,837.17	\$ 5,233,441.30	\$ 3,810,196.82				

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

#### **Governmental Activities - Continued**

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School District.

#### The School District's Funds

All governmental funds (i.e., general fund, special revenue fund, and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues and other financing sources amounted to \$4,542,920.42 and expenditures were \$4,370,845,.19. The net increase in fund balance for the year was most significant in the General Fund, an increase of \$172,075.23.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2016, and the amount and percentage of total revenues compared to prior year revenues.

Revenue	 2015-2016 Amount	Percentage of Total	 2014-2015 Amount	Percentage of Total
Local Sources	\$ 4,098,615.29	90.22%	\$ 4,113,735.10	90.99%
State Sources	410,913.13	9.05%	370,403.47	8.19%
Federal Sources	33,392.00	0.74%	 36,796.00	0.81%
Total	\$ 4,542,920.42	100.00%	\$ 4,520,934.57	100.00%

#### **The School District's Funds - Continued**

The following schedule represents a summary of general fund, special revenue fund, capital projects fund and debt service fund expenditures for the fiscal year ended June 30, 2016, and the percentage of total expenditures compared to prior year amounts.

Expenditures		2015-2016 Amount	Percentage of Total	2014-2015 Amount	Percentage of Total
Current Expense:					
Instruction	\$	1,173,904.38	26.86% \$	1,315,881.11	27.52%
Undistributed					
Expenditures		2,300,844.11	52.64%	2,501,371.18	52.30%
Capital Outlay		269,676.53	6.17%	307,411.56	6.43%
Special Schools		1,627.70	0.04%	1,916.29	0.04%
Debt Service		559,600.00	12.80%	553,700.00	11.58%
Special Revenue		33,392.00	0.76%	41,045.07	0.86%
Transfers Out	_	31,800.47	0.73%	61,023.17	1.28%
Total	\$	4,370,845.19	100.00% \$	4,782,348.38	100.00%

#### **General Fund Budgeting Highlights**

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts. Several of these revisions bear notation:

- > TPAF, which is the state's contribution to the pension fund, is neither a revenue item nor an expenditure item to the district but is required to be reflected in the financial statements.
- Various expenses were below anticipated levels. These amounts were available for transfers to other accounts nearing overexpenditure.

#### **Capital Assets**

At the end of the fiscal year 2016, the School District had \$8,773,924.78 invested in land, building, furniture and equipment, and vehicles. Table 4 shows fiscal year 2016 balances compared to 2015.

## Table 4Capital Assets (Net of Depreciation) at June 30

	_	2016	 2015
Land	\$	1,596,318.00	\$ 1,596,318.00
Land Improvements		73,308.00	86,184.00
Buildings and Improvements		6,993,453.70	6,684,697.80
Machinery and Equipment		110,845.08	378,810.08
Total	\$	8,773,924.78	\$ 8,746,009.88

Overall capital assets increased \$37,507.90 from fiscal year 2015 to fiscal year 2016. For more detailed information, please refer to the Notes to the Financial Statements.

#### **Debt Administration**

At June 30, 2016, the School District had \$2,100,314.95 of outstanding debt. Of this amount, \$139,678.47 is for compensated absences; \$1,830,000.00 is for serial bonds payable and \$130,636.48 represents the unamortized premium on the 2014 bond issue.

#### For the Future

The Borough of Avalon School District is in good financial condition presently. The School District is proud of its community support of the public schools.

In conclusion, the Borough of Avalon School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenge of the future.

#### **Contacting the School District's Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Linda Fiori, School Business Administration/Board Secretary at Borough of Avalon Board of Education, 235 32<sup>nd</sup> Street, Avalon, NJ 08202.

## **BASIC FINANCIAL STATEMENTS**

# DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the District. {THIS PAGE IS INTENTIONALLY LEFT BLANK}

#### BOROUGH OF AVALON SCHOOL DISTRICT Statement of Net Position June 30, 2016

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	1,392,934.21	590.86	1,393,525.07
Receivables, Net	61,050.77	140.45	61,191.22
Due from Internal Funds	(3,624.44)	3,624.44	-
Due from Payroll and Agency	2,947.45		2,947.45
Inventory		657.75	657.75
Restricted Assets:			
Capital Reserve Account	465,971.79		465,971.79
Capital Assets:			
Land	1,596,318.00		1,596,318.00
Capital Assets being Depreciated, net	7,139,823.66	37,783.12	7,177,606.78
Total Assets	10,655,421.44	42,796.62	10,698,218.06
DEFERRED OUTFLOWS OF RESOURCES			
Loss on Refunding Bonds	108,403.91		108,403.91
Deferred outflows related to pensions	170,297.00		170,297.00
Total Deferred outflows of Resources	278,700.91	-	278,700.91
LIABILITIES			
Accounts Payable	19,720.41		19,720.41
Accrued Interest Payable	27,450.00		27,450.00
Noncurrent Liabilities			
Due Within One Year	546,406.89		546,406.89
Due Beyond One Year	1,553,908.06	-	1,553,908.06
Net Pension Liability	875,876.00		875,876.00
Total Liabilities	3,023,361.36	-	3,023,361.36
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows related to pensions	35,993.00		35,993.00
Total Deferred inflows of Resources	35,993.00	-	35,993.00
NET POSITION			
Net Investment in Capital Assets	6,906,141.66	37,783.12	6,943,924.78
Restricted for:			
Other Purposes	195,846.29		195,846.29
Unrestricted	772,780.04	5,013.50	777,793.54
Total Net Position	\$ 7,874,767.99	42,796.62	7,917,564.61

				Program Revenue		Net C	Net (Expense) Revenue and Changes in Net Assets	and
Function/Programs	Expenses	Indirect Cost Allocation	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities: Instruction:								
Regular	\$ 1,233,594.40	330,367.26	456,560.00	248,918.23		(858,483.43)		(858,483.43)
Special Education	121,587.65	30,718.05		20,039.95		(132,265.75)		(132,265.75)
Other Special Instruction	143,087.54	36, 149.81		23,583.54		(155,653.81)		(155,653.81)
Support Services:	03 220 COL	107 660 01		170 060 71		(0E1 007 60)		1051 007 601
Lutitori Student & Instruction Delated Services	102,311.30	197,000.01		1 20,330.7 1 60 804 25		(00.100,100) (160 715 07)		(00.100,100) (160 715 07)
School Administrative Services	423,320.31 387 530 55	0,0330.13	316 767 06	03,004.23 5 886 85		(10.01)		(400,713.07)
Other Administrative Services	001,028.00 01 378 55	3,023.00 23 ARF 99	00.101,010	3,000.03 15 060 02		(13,033.24)		(1 3,033.24) (00 403 62)
Plant Operation and Maintenance	614 861 60	118 256 48	181 876 37	77 148 61		(474 143 15)		(30,700.02)
Plini Transnortation	0775 67	23 817 92	10:010,101	15 538 43		(102 555 16)		(102 555 16)
	2144 88	541.88		353.51		(1.02,333,25)		(102,333.10)
Devoted Controls Interest on Long-Term Debt	56 297 01	00.110		0.000		(56 297 01)		(56 297 01)
Unallocated Benefits	876,620.55	(876,620.55)				-		-
Unallocated Depreciation								
Total Governmental Activities	4,827,275.55		955,153.38	605,285.00		(3,266,837.17)		(3,266,837.17)
Business-Type Activities:								
Food Service	55,566.90		21,209.05				(34,357.85)	(34,357.85)
Total Business-Type Activities			21,209.05				(34,357.85)	(34,357.85)
Total Primary Government	\$ 4,882,842.45		976,362.43	605,285.00	·	(3,266,837.17)	(34,357.85)	(3,301,195.02)
		General Revenues:						
			Taxes:					
			Property Taxes, L	Property Taxes, Levied for General Purposes, Net	Irposes, Net	3,078,694.00		3,078,694.00
			Federal and State Aid not Restricted	Aid not Restricted		297,909.13		297,909.13
			Library Contribution	_		675,440.44		675,440.44
			Miscellaneous Income	me		3,761.29		3,761.29
		Coocial Home:	Interest Earnings					
		opecial Itellis.	Loss on disposal of fixed assets	fixed assets			(7.183.00)	(7.183.00)
			Transfers			(31.800.47)	31.800.47	
		Total General Rever	Total General Revenues, Special Items, Extraordinary Items and Transfers	Extraordinary Items	and Transfers	4,024,004.39	24,617.47	4,048,621.86
		Change in Net Position	ition			757,167.22	(9,740.38)	747,426.84
		Net Position - Beginning	ning			7,117,600.77	52,537.00	7,170,137.77
		Net Position - Ending	D			7,874,767.99	42,796.62	7,917,564.61

BOROUGH OF AVALON SCHOOL DISTRICT Statement of Activities For the Year Ended June 30, 2016

# FUND FINANCIAL STATEMENTS

The individual fund financial statements present more detailed information for the individual funds in a format that segregates information by fund type.

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#### BOROUGH OF AVALON SCHOOL DISTRICT **Balance Sheet Governmental Funds** June 30, 2016

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
ASSETS				
Cash and Cash Equivalents	\$ 995,158.09	-		995,158.09
Receivables, Net	45,190.51			45,190.51
Due from Other Funds				-
Receivables from Other Governments	15,860.26	-		15,860.26
Restricted Cash & Cash Equivalents	465,971.79			465,971.79
Total Assets	1,522,180.65	-	-	1,522,180.65
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts Payable	19,720.41			19,720.41
Due to Other Funds	676.99	-		676.99
Total Liabilities	20,397.40	-	-	20,397.40
Fund Balances:				
Restricted for:				
Excess Surplus	124,640.10			124,640.10
Excess Surplus - Designated	,			,
Subsequent Year	71,206.19			71,206.19
Debt Service Fund	,		-	-
Commited to:				
Capital Reserve	465,971.79			465,971.79
Emergency Reserve	250,000.00			250,000.00
Maintenance Reserve	294,068.00			294,068.00
Assigned to:				
Designated by BOE for				
Subsequent Expenditures	511.81			511.81
Other Purposes	48,339.36			48,339.36
Unassigned, Reported in:				
General Fund	247,046.00			247,046.00
Total Fund Balances	1,501,783.25	-	-	1,501,783.25
Total Liabilities and Fund Balances	\$ 1,522,180.65			

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$12,359,371.66 and the accumulated depreciation is \$3,623,230.	8,736,141.66
Interest on long-term debt in the statement of activities is accrued, regardless of when due.	(27,450.00)
Deferred amount on refunding and premiums on bonds are reported in the governmental fund as expenditures in the year the bonds are issued but are amortized over the life on the bonds on the statement of activities.	108,403.91
Internal service funds are used by management to charge the costs of certain activities, such as building use charges, to individual funds or other governmental entities. The net revenue (expense) of the internal service funds is reported with governmental activities.	397,776.12
Long-term pension liabilities are not due and payable in the current period and therefore are not reported in the funds	(741,572.00)
Long-term liabilities, including bonds and compensated absences payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.	(2,100,314.95)
	7,874,767.99

#### BOROUGH OF AVALON SCHOOL DISTRICT Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Funds For the Year Ended June 30, 2016

REVENUES         1000         1000         1000         1000           Local Sources:         Local Sources         456,560.00         -         -         3.078,694.00           Miscellaneous         3,761.29         -         -         3.539,015.29         -         -         3.539,015.29           Total Local Sources         410,913.13         Federal Sources         410,913.13         33,392.00         -         3.983,320.42           EXPENDITURES         33,392.00         -         3.983,320.42         -         3.983,320.42           EXPENDITURES         Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Support Services:         593,723.37         593,723.37         593,723.37         593,723.37           Tution         108,584.94         305.12         616,361.2         616,361.2           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         7,708.38         7,708.38         7,708.38           Employee Benefits         876,620.55         14,102.00         296,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         203,875.70		General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
Local Tax Levy         \$ 3,078,694.00         -         -         3,078,694.00           Tuition Charges         456,560.00         -         -         3,761.29           Total Local Sources         3,533,015.29         -         -         3,539,015.29           State Sources         410,913.13         33,392.00         33,392.00           Total Revenues         3,949,928.42         33,392.00         -         3,983,320.42           EXPENDITURES         -         -         3,983,320.42         -         -         3,983,320.42           EXPENDITURES         -         -         -         3,983,320.42         -	REVENUES	 T UTU	T unu	T drid	T unus
Tution Charges         456,560.00         456,560.00           Miscellaneous         3,761,29         .         .         3,761,29           Total Local Sources         410,913.13         33,392.00         .         3,383,015,29           State Sources         410,913.13         33,392.00         .         3,393,02.00           Total Revenues         3,949,928.42         33,392.00         .         3,983,320.42           EXPENDITURES         Current:         Regular Instruction         973,050.14         19,290.00         .         992,340.14           Special Education Instruction         92,269.30         .         .         .         .           Other Special Instruction         92,269.30         .         .         .         .         .           Support Services:         .         .         .         .         .         .         .         .         .           Value Administrative Services         .	Local Sources:				
Miscellaneous         3.761.29         -         3.761.29           Total Local Sources         3.539,015.29         -         -         3,539,015.29           State Sources         410,913.13         33,392.00         33,392.00         33,392.00           Total Revenues         3,949,928.42         33,392.00         -         3,983,320.42           EXPENDITURES         -         -         3,983,320.42           Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         92.269.30         92.269.30           Other Special Instruction         108,584.94         108,584.94         108,584.94           Support Services:         71,046.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,843.04         71,843.04           Business and Other Support Service:         876,620.55         876,620.55         636,600.00           Capital Outlay         255,74.53         14,102.00         269,676.63         269,600.00	Local Tax Levy	\$ 3,078,694.00	-	-	3,078,694.00
Total Local Sources         3,539,015.29         -         -         3,539,015.29           State Sources         410,913.13         33,392.00         33,392.00         33,392.00           Total Revenues         3,949,928.42         33,392.00         -         3,983,320.42           EXPENDITURES         Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         92,240.14         92,269.30         92,269.30           Other Special Instruction         92,249.37.32         -         321,397.32         -           School Administrative Services         27,104.61         27,104.61         21,197.32           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Services         1,627.70         28,676.55         876,620.55           Capital Outlay         255,574.53         14,102.00         29,600.00         490,000.00           Interest on Bonds and Notes         1,627.70         28,676.05         876,620.55         876,620.55           Capital Outlay         255,745.53         14,102.00         490,000.00         69,600.00           Interest on Bonds and Notes         1,627.70         259,600.00		456,560.00			456,560.00
State Sources         410,913.13 Federal Sources         410,913.13 33,392.00         410,913.13 33,392.00           Total Revenues         3,949,928.42         33,392.00         3,983,320.42           EXPENDITURES         2000         992,340.14         992,000         992,340.14           Special Instruction         973,050.14         19,290.00         992,340.14         992,289.30           Other Special Instruction         108,584.94         108,584.94         108,584.94         108,584.94           Support Services:         593,723.37         593,723.37         593,723.37         593,723.37           Student & Instruction Related Serv.         321,397.32         -         321,397.32         -           School Administrative Services         61,636.12         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         755,212.72         355,212.72         7,108.38         7,708.38           Employee Benefits         876,620.55         876,620.55         876,620.55         876,620.55           Special Schools         1,627.70         14,102.00         269,600.00         490,000.00           Obet Service:         3746,652.72         33,392.00         559,600.00         4355,724.30           Total Expenditures         3,746,052.72<		 ,			,
Federal Sources         33,392.00         33,392.00           Total Revenues         3,949,928.42         33,392.00         .         3,983,320.42           EXPENDITURES         Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         973,050.14         19,290.00         992,340.14         32,269.30           Other Special Instruction         92,269.30         .         .         32,1397.32         .           Tuition         593,723.37         .         .         .         .         .           School Administrative Services:         .         .         .         .         .         .           Plant Operation and Maintenance         .         .         .         .         .         .           Pupil Transportation         .         .         .         .         .         .         .           Redemption of Bond Principal Interest         .<		, ,	-	-	, ,
Total Revenues         3,949,928.42         33,392.00         -         3,983,320.42           EXPENDITURES         Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         0         92,269.30         92,269.30           Other Special Instruction Related Serv.         593,723.37         593,723.37         593,723.37           Student & Instruction Related Serv.         321,397.32         -         321,397.32           School Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         7355,212.72         7365,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         876,620.55         620.55         620,55           Capital Outlay         225,574.53         14,102.00         269,676.53           Special Schools         1,627.70         16,596.00.00         490,000.00           Debt Service:         203,875.70         -         (559,600.00)         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         559,600.00           Orter Expendi		410,913.13	~~ ~~ ~~		
EXPENDITURES         10.1           Current:         Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         92,269.30         92,269.30           Other Special Instruction         108,584.94         108,584.94         108,584.94           Support Services:         593,723.37         593,723.37         593,723.37           Tuttion         553,723.37         593,723.37         593,723.37           School Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38         708.38           Employee Benefits         876,620.55         876,620.55         876,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         820,600.00         490,000.00         490,000.00           Redemption of Bond Principal         490,000.00         69,600.00         559,600.	Federal Sources		33,392.00		33,392.00
Current:         Pegular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         0         92,269.30         108,584.94           Support Services:         1010         108,584.94         108,584.94         108,584.94           Support Services:         321,397.32         -         321,397.32         -           Tuition         593,723.37         533,723.37         532,723.37         532,723.37           Student & Instruction Related Serv.         321,397.32         -         321,397.32         -           Other Administrative Services         27,104.61         27,104.61         27,104.61         61,636.12           Other Administrative Services         61,636.12         911         71,543.04         71,543.04         71,543.04         71,543.04         71,543.04         71,543.04         71,543.04         71,543.04         71,543.04         71,620.05         66,620.55         62,660.05         66,620.55         62,660.05         66,620.55         62,690.676.53         59,600.00         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70         1,627.70	Total Revenues	 3,949,928.42	33,392.00	-	3,983,320.42
Regular Instruction         973,050.14         19,290.00         992,340.14           Special Education Instruction         92,269.30         30,2269.30         32,269.30           Other Special Instruction         108,584.94         108,584.94         108,584.94           Support Services:         593,723.37         593,723.37         321,397.32         -           Tuition         593,723.37         321,397.32         -         321,397.32           School Administrative Services         27,104.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         816,620.55           Plant Operation and Maintenance         355,212.72         335,221.72         355,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38         7,708.38           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         0/ver Expenditures         203,875.70         -         (559,600.00         (31,800.47)           Total Expenditures         203,875.70 <td>EXPENDITURES</td> <td></td> <td></td> <td></td> <td></td>	EXPENDITURES				
Special Education Instruction         92,269.30         92,269.30           Other Special Instruction         108,584.94         108,584.94           Support Services:         593,723.37         593,723.37           Tuition         593,723.37         321,397.32           School Administrative Services         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,64.30           Business and Other Support Serv.         7,708.38         7,708.38           Employee Benefits         876,620.55         76,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Expenditures         3,746,052.72         33,392.00         559,600.00         490,000.00           Interest on Bonds and Notes         203,875.70         -         (559,600.00)         (31,800.47)           Transfer in Transfer out         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         172,075.23         -         172,075.23           Fund Balance - July 1         1,					
Other Special Instruction         108,584.94         108,584.94           Support Services:         Tuition         593,723.37         593,723.37           Student & Instruction Related Serv.         321,397.32         -         321,397.32           School Administrative Services         27,104.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         335,212.72         335,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38         7,708.38           Employee Benefits         876,620.55         876,620.55         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         490,000.00         490,000.00         69,600.00           Total Expenditures         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (31,800.47)           Transfer in         17         13,800.47)         -         559,600.00         527,799.53 </td <td>0</td> <td>,</td> <td>19,290.00</td> <td></td> <td>,</td>	0	,	19,290.00		,
Support Services:         593,723.37         593,723.37           Tuition         593,723.37         321,397.32         321,397.32           School Administrative Services         27,104.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38         7,708.38           Employee Benefits         876,620.55         876,620.55         876,620.55           Capital Outlay         225,574.53         14,102.00         229,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         876,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (355,724.30)           Other Financing Sources and Uses         (31,800.47)         -         559,600.00         559,600.00           Transfer out         (31,800.47)         -         559,600.00         527,799.53	•				
Tuition         593,723.37         593,723.37           Student & Instruction Related Serv.         321,397.32         -         321,397.32           School Administrative Services         27,104.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         876,620.55         876,620.55         269,676.53           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         876,652.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (31,800.47)           Transfer in         (31,800.47)         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         1,329,708.02		108,584.94			108,584.94
Student & Instruction Related Serv.         321,397.32         -         321,397.32           School Administrative Services         27,104.61         27,104.61         27,104.61           Other Administrative Services         61,636.12         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38         7,708.38           Special Schools         1,627.70         269,676.53         Special Schools         1,627.70           Debt Service:         1,627.70         1,627.70         1,627.70         1,627.70           Debt Service:         3,746,052.72         33,392.00         559,600.00         490,000.00           Redemption of Bond Principal Interest on Bonds and Notes         203,875.70         -         (559,600.00)         (355,724.30)           OthER FINANCING SOURCES (USES)         71,80.0477         -         559,600.00         (31,800.477)           Total Cher Financing Sources and Uses         (31,800.47)         -         559,600.00         (31,800.47)           Total Other Financing Sources and Uses         (31,800.47)         -         559,600		593.723.37			593.723.37
Other Administrative Services         61,636.12         61,636.12           Plant Operation and Maintenance         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38           Employee Benefits         876,620.55         876,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES)         Transfer in Transfer out         (31,800.47)         -         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         1,329,708.02         -	Student & Instruction Related Serv.		-		
Plant Operation and Maintenance         355,212.72         355,212.72           Pupil Transportation         71,543.04         71,543.04           Business and Other Support Serv.         7,708.38         7,708.38           Employee Benefits         876,620.55         876,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         876,6052.72         33,392.00         559,600.00         4,90,000.00           Redemption of Bond Principal Interest on Bonds and Notes         203,875.70         -         (559,600.00)         4,339,044.72           Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer in Transfer out         (31,800.47)         -         559,600.00         559,600.00           Transfer out         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         1,329,708.02         -         1,329,708.02	School Administrative Services	27,104.61			27,104.61
Pupil Transportation       71,543.04       71,543.04         Business and Other Support Serv.       7,708.38       7,708.38         Employee Benefits       876,620.55       876,620.55         Capital Outlay       255,574.53       14,102.00       269,676.53         Special Schools       1,627.70       1,627.70       1,627.70         Debt Service:       490,000.00       490,000.00       69,600.00         Redemption of Bond Principal Interest on Bonds and Notes       3,746,052.72       33,392.00       559,600.00       4,339,044.72         Excess (Deficiency) of Revenues       203,875.70       -       (559,600.00)       (355,724.30)         Other Financing Sources (USES)       1       559,600.00       559,600.00       559,600.00         Transfer in       (31,800.47)       559,600.00       559,600.00       527,799.53         Net Changes in Fund Balance       172,075.23       -       -       172,075.23         Fund Balance - July 1       1,329,708.02       -       1,329,708.02       -       1,329,708.02	Other Administrative Services	61,636.12			61,636.12
Business and Other Support Serv.         7,708.38         7,708.38           Employee Benefits         876,620.55         876,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         269,676.53         1,627.70           Debt Service:         490,000.00         490,000.00         69,600.00           Redemption of Bond Principal Interest on Bonds and Notes         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES)         Transfer in         559,600.00         559,600.00         559,600.00           Transfer out         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02					
Employee Benefits         876,620.55         876,620.55           Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         490,000.00         490,000.00         69,600.00           Redemption of Bond Principal Interest on Bonds and Notes         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer in Transfer out         (31,800.47)         -         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         1,329,708.02         -           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02         -         1,329,708.02		,			,
Capital Outlay         255,574.53         14,102.00         269,676.53           Special Schools         1,627.70         1,627.70         1,627.70           Debt Service:         Redemption of Bond Principal         490,000.00         490,000.00           Interest on Bonds and Notes         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES)         Transfer in         (31,800.47)         -         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02					
Special Schools         1,627.70         1,627.70           Debt Service:         Redemption of Bond Principal Interest on Bonds and Notes         490,000.00         490,000.00           Total Expenditures         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES)         Transfer in Transfer out         (31,800.47)         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02			44,400,00		
Debt Service:         Redemption of Bond Principal Interest on Bonds and Notes         490,000.00 69,600.00         490,000.00 69,600.00           Total Expenditures         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer in Transfer out         (31,800.47)         -         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02			14,102.00		
Redemption of Bond Principal Interest on Bonds and Notes       490,000.00 69,600.00       490,000.00 69,600.00         Total Expenditures       3,746,052.72       33,392.00       559,600.00       4,339,044.72         Excess (Deficiency) of Revenues Over Expenditures       203,875.70       -       (559,600.00)       (355,724.30)         OTHER FINANCING SOURCES (USES) Transfer in Transfer out       (31,800.47)       -       559,600.00       559,600.00         Total Other Financing Sources and Uses       (31,800.47)       -       559,600.00       527,799.53         Net Changes in Fund Balance       172,075.23       -       -       172,075.23         Fund Balance - July 1       1,329,708.02       -       -       1,329,708.02		1,627.70			1,627.70
Interest on Bonds and Notes         69,600.00         69,600.00           Total Expenditures         3,746,052.72         33,392.00         559,600.00         4,339,044.72           Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer in Transfer out         (31,800.47)         -         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02				490 000 00	490 000 00
Total Expenditures       3,746,052.72       33,392.00       559,600.00       4,339,044.72         Excess (Deficiency) of Revenues Over Expenditures       203,875.70       -       (559,600.00)       (355,724.30)         OTHER FINANCING SOURCES (USES) Transfer in Transfer out       (31,800.47)       -       559,600.00       559,600.00         Total Other Financing Sources and Uses       (31,800.47)       -       559,600.00       527,799.53         Net Changes in Fund Balance       172,075.23       -       -       172,075.23         Fund Balance - July 1       1,329,708.02       -       1,329,708.02					
Excess (Deficiency) of Revenues Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer in Transfer out         (31,800.47)         559,600.00         559,600.00           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         1,329,708.02		 			
Over Expenditures         203,875.70         -         (559,600.00)         (355,724.30)           OTHER FINANCING SOURCES (USES) Transfer out         Transfer in (31,800.47)         559,600.00         559,600.00         559,600.00         51,800.47)           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53         7799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         1,329,708.02         -         1,329,708.02	Total Expenditures	 3,746,052.72	33,392.00	559,600.00	4,339,044.72
OTHER FINANCING SOURCES (USES) Transfer in Transfer out         559,600.00 (31,800.47)         559,600.00 (31,800.47)           Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02					
Transfer in Transfer out       559,600.00       559,600.00         Total Other Financing Sources and Uses       (31,800.47)       -       559,600.00         Net Changes in Fund Balance       172,075.23       -       172,075.23         Fund Balance - July 1       1,329,708.02       -       1,329,708.02	Over Expenditures	 203,875.70		(559,600.00)	(355,724.30)
Transfer out       (31,800.47)       (31,800.47)         Total Other Financing Sources and Uses       (31,800.47)       -       559,600.00       527,799.53         Net Changes in Fund Balance       172,075.23       -       -       172,075.23         Fund Balance - July 1       1,329,708.02       -       -       1,329,708.02	OTHER FINANCING SOURCES (USES)				
Total Other Financing Sources and Uses         (31,800.47)         -         559,600.00         527,799.53           Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02				559,600.00	
Net Changes in Fund Balance         172,075.23         -         -         172,075.23           Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02	Transfer out	(31,800.47)			(31,800.47)
Fund Balance - July 1         1,329,708.02         -         -         1,329,708.02	Total Other Financing Sources and Uses	 (31,800.47)	-	559,600.00	527,799.53
	Net Changes in Fund Balance	172,075.23	-	-	172,075.23
Fund Balance - June 30         \$ 1,501,783.25         -         1,501,783.25	Fund Balance - July 1	1,329,708.02	-	-	1,329,708.02
	Fund Balance - June 30	\$ 1,501,783.25		-	1,501,783.25

#### BOROUGH OF AVALON SCHOOL DISTRICT Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2016

Total Net Change in Fund Balance - Governmental Funds (from B-2)		\$ 172,075.23
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current fiscal year.		
Depreciation expense Capital Outlays	(306,228.10) 343,736.00	
		37,507.90
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities		
Bonds payable		490,000.00
In the statement of activities, interest on long-term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The realization of accrued interest is an addition in		
the reconciliation.		7,350.00
In the statement of activies, certain operating expenses, e.g. pension expense are measured under full accrual accounting. In the governmental funds, however, expenditures are reported on the amounts actually billed by the State.		
District pension contributions	33,545.00	
Cost of benefits earned, net of employee contributions	(98,586.00)	(65,041.00)
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation.		
Compensated Absences Amortization of loss on refunding of bonds Amortization of premium on bonds	(6,518.34) (29,026.18) 34,979.17	(565.35)
Internal service funds are used by management to charge the costs of certain activities, such as building use charges, to individual funds or other governmental entities. The net revenue (expense) of		
the internal service funds is reported with governmental activities. (See B-5)		115,840.44
Change in Net Position of Governmental Activities		\$ 757,167.22

#### BOROUGH OF AVALON SCHOOL DISTRICT Proprietary Funds Statement of Net Position June 30, 2016

	Business-Type Enterprise Non-Majo	Governmental Activities Internal Service	
	Food Service	Totals	Funds (See G-4)
ASSETS Current Assets: Cash and Cash Equivalents Accounts Receivable Interfund Receivable	\$ 590.86 140.45	590.86 140.45	397,776.12
Inventories	3,624.44 657.75	3,624.44 657.75	
Total Current Assets	5,013.50	5,013.50	397,776.12
Noncurrent Assets: Furniture, Machinery & Equipment Less: Accumulated Depreciation Total Noncurrent Assets	101,191.12 (63,408.00) 37,783.12	101,191.12 (63,408.00) 37,783.12	
Total Assets	42,796.62	42,796.62	397,776.12
LIABILITIES Current Liabilities: Interfunds Payable Total Current Liabilities		-	
Noncurrent Liabilities: Compensated Absences Payable Total Noncurrent Liabilities		-	
<b>NET POSITION</b> Net Investment in Capital Assets Unrestricted	37,783.12 5,013.50	37,783.12 5,013.50	- 397,776.12
Total Net Position	\$ 42,796.62	42,796.62	397,776.12

#### BOROUGH OF AVALON SCHOOL DISTRICT Proprietary Funds Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2016

		Business-Ty Enterpri Non-Ma	se Fund jor Fund	Governmental Activities Internal Service
		Food	Totals	Funds
		Service	Enterprise Fund	(See G-5)
Operating Revenues: Charges for Services:	•			
Daily Sales - Reimbursable Programs	\$	21,209.05	21,209.05	-
Interlocal Revenue - Borough Library			-	857,266.76
Interlocal Revenue - Services Provided to Other LEA's		04.000.05	-	316,767.06
Total Operating Revenue		21,209.05	21,209.05	1,174,033.82
Operating Expenses:				
Cost of Sales		26,291.50	26,291.50	
Salaries		20,942.40	20,942.40	351,812.51
Employee Benefits			-	54,059.39
Purchased Professional Technical Services		2,250.00	2,250.00	29,861.64
Supplies & Materials			-	58,865.80
Other Objects		244.00	244.00	3,994.04
Depreciation		5,839.00	5,839.00	
Total Operating Expenses		55,566.90	55,566.90	498,593.38
Operating Income (Loss)		(34,357.85)	(34,357.85)	675,440.44
Nonoperating Revenues (Expenses):				
Loss on Disposale of Fixed Assets		(7,183.00)	(7,183.00)	
Total Nonoperating Revenues (Expenses)		(7,183.00)	(7,183.00)	-
Income (Loss) before Contributions & Transfers		(41,540.85)	(41,540.85)	675,440.44
Transfers In (Out)		31,800.47	31,800.47	(559,600.00)
Changes in Net Position		(9,740.38)	(9,740.38)	115,840.44
Total Net Position - Beginning		52,537.00	52,537.00	281,935.68
Total Net Position - Ending	\$	42,796.62	42,796.62	397,776.12

#### BOROUGH OF AVALON SCHOOL DISTRICT Proprietary Funds Statement of Cash Flows For the Year Ended June 30, 2016

	Business-Type Activities - Enterprise Fund Non-Major Fund		Governmental Activities Internal Service	
		Food Service	Totals Enterprise Fund	Funds (See G-6)
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from Customers	\$	21,236.55	21,236.55	1,174,033.82
Payments to Vendors - Cost of Sales		(28,221.22)	(28,221.22)	-
Payments to Employees		(20,942.40)	(20,942.40)	(351,812.51)
Payments for Employee Benefits		-	-	(54,059.39)
Payments for Professional Technical Services			-	(29,861.64)
Payments for Supplies		-	-	(58,865.80)
Payments for Other Objects Net Cash Provided by (Used for) Operating		(244.00)	(244.00)	(3,994.04)
Activities		(28,171.07)	(28,171.07)	675,440.44
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		<u> </u>		
Operating Subsidies and Transfers to Other Funds Net Cash Provided by (Used for) Noncapital		31,800.47	31,800.47	(559,600.00)
Financing Activities		31,800.47	31,800.47	(559,600.00)
CASH FLOW FROM INVESTING ACTIVITIES Purchase of Capital Assets Net Cash Provided by (Used for) Investing Activities Net Increase (Decrease) in Cash and Cash Equivalents		(3,429.00) (3,429.00) 200.40	(3,429.00) (3,429.00) 200.40	
Balance - Beginning of Year		390.46	390.46	281,935.68
Balance - End of Year	\$	590.86	590.86	397,776.12
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating Income (Loss) Adjustments to Reconcile Operating Income(Loss) to Net Cash Provided by (Used for) Operating Activities:	\$	(34,357.85)	(34,357.85)	675,440.44
Depreciation and Net Amortization		5,839.00	5,839.00	
(Increase) Decrease in Accounts Receivable		27.50	27.50	
(Increase) Decrease in Inventories		320.28	320.28	
Increase (Decrease) in Compensated Absences			-	
Total Adjustments		6,186.78	6,186.78	
Net Cash Provided by (Used for) Operating Activities	\$	(28,171.07)	(28,171.07)	675,440.44

## BOROUGH OF AVALON SCHOOL DISTRICT Fiduciary Funds Statement of Net Position June 30, 2016

	Unemployment Compensation	Private Purpose Scholarship Fund	Agency Fund
ASSETS Cash and Cash Equivalents	\$ 77,351.05	390.53	25,340.77
Interfund Receivable			427.92
Total Assets	77,351.05	390.53	25,768.69
<b>LIABILITIES</b> Interfund Payable Payable to Student Groups Payroll Deductions and Withholdings	427.92		2,947.45 21,857.71 963.53
Total Liabilities	427.92	·	25,768.69
<b>NET POSITION</b> Held in Trust for Unemployment Claims and Other Purposes Reserve for Scholarships	<u> </u>	390.53	

# BOROUGH OF AVALON SCHOOL DISTRICT Fiduciary Funds Statement of Changes in Fiduciary Net Position For the Year Ended June 30, 2016

	Unemployment Compensation	Private Purpose Scholarship Fund
ADDITIONS Contributions:		
Plan Members	\$ 2,559.92	-
Total Contributions	2,559.92	
Investment Earnings:		
Interest	31.25	-
Net Investment Earnings	31.25	-
Total Additions	2,591.17	
DEDUCTIONS Unemployment Claims Scholarship Payments	2,988.50	-
Total Deductions	2,988.50	-
Changes in Net Position	(397.33)	-
Net Position - Beginning of the Year	77,320.46	390.53
Net Position - End of the Year	\$ 76,923.13	390.53

# NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Borough of Avalon School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A chief school administrator is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education (Board) of the Borough of Avalon School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

# A. <u>Reporting Entity</u>

The Borough of Avalon School District is a Type II district located in the County of Cape May, State of New Jersey. As a Type II District, the School District functions independently through a Board of Education. The board is comprised of five members elected to three-year terms. Effective with the 2012 fiscal year, the election of Board Members was moved to the general election in November resulting in the members whose term would have expired in April of 2012 being carried over to December 31, 2012. The purpose of the district is to educate students in grades K-8. The Borough of Avalon School District had an enrollment at June 30, 2016 of 49 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB <u>Codification of Governmental Accounting and Financial Reporting Standards</u>, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the District holds the corporate powers of the organization;
- the District appoints a voting majority of the organization's board;
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District;
- there is a fiscal dependency by the organization on the District;

Based on the aforementioned criteria, the District has no component units.

# B. BASIC FINANCIALSTATEMENTS – GOVERNMENT WIDE FINANCIAL STATEMENTS

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general and special revenue activities are classified as governmental activities. The District's food service program is classified as business-type activities.

In the governmental-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position are reported in three parts-invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

## B. <u>BASIC FINANCIAL STATEMENTS – GOVERNMENT WIDE FINANCIAL STATEMENTS –</u> <u>Continued</u>

The government-wide Statement of Activities reports both the gross and net cost of each of the District's functions and business-type activities (food service). The functions are also supported by general government revenues (property taxes, tuition, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, vocational programs, student & instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, interest income, etc.).

a. The District does allocate indirect costs such as depreciation expense, compensated absences, On-behalf TPAF Pension Contributions, and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are not included in the government-wide statements.

# C. BASIC FINANCIAL STATEMENTS – FUND FINANCIAL STATEMENTS

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or businesstype activities categories. Nonmajor funds by category are summarized into a single column. GASBS No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has mandated that all New Jersey School Districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the criteria are applied to proprietary funds.

The following fund types are used by the District:

### 1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:

- **a. General Fund** is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.
- b. Special Revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose. The special revenue fund is specifically used to account for state and federal grant monies that have been allocated to the District.

**c. Debt Service** funds are used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

## Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and finally unassigned funds as needed.

# 2. Proprietary Funds:

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

- a. Enterprise Funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designated to recover similar costs. The District operates a food service fund to provide a child nutrition program for the students of the district.
- b. Internal Service Funds are used to charge costs for certain activities to individual funds or other governmental entities. The District's internal service fund is comprised of building use and shared service charges.

# 3. Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position, and is reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (pension, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.), and cannot be used to address activities or obligations of the government, these funds are not incorporated into the entity-wide statements.

All fund internal activity is eliminated when carried to the Government-wide statements.

## D. BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

## 1. Accrual:

Both governmental and business-type activities in the government-wide financial statements and the proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

## 2. Modified Accrual:

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

# E. FINANCIAL STATEMENT AMOUNTS

### 1. Cash and Cash Equivalents:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

NJSA 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless

such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental units.

### 2. Investments:

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

### 3. Inventories:

Inventories in the general fund consist of expendable supplies held for the District's use and are carried at cost using the first-in, first-out method. Inventories in the enterprise fund are valued at cost, which approximates market, using the first-in, first –out method. As of June 30, 2016, the District did not have inventory in the general fund and had the following inventory in the enterprise fund:

\$ 657.75
\$ 657.75
·

## 4. Capital Assets:

Capital assets purchased or acquired with an original cost of \$2,000 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings	20-50 years
Machinery and equipment	5-10 years
Improvements	10-20 years
Infrastructure Assets	50-65 years

Infrastructure assets include roads, parking lots, underground pipe, etc. The District includes all infrastructure assets as depreciable assets in the financial statements.

### 5. Revenues:

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before the eligibility requirements are met are reported as advances by the provider and unearned revenue by the recipient. Program revenues, including tuition revenue are reported as reductions to expenses in the statement of activities.

Expenses are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

## 7. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as both an expenditure and a fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the District-wide Financial Statements as a Governmental Activity.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

## 8. Interfund Activity:

Interfund activity is reported as loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related costs as reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

### 9. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPs, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools.

Significant transfers approved by the Board of Education during the fiscal year were as follows:

Regular Programs - Instruction	
General Supplies	(39,675.71)
Special Education - Instruction	
Resource Center - Salaries	
Salaries	(78,567.00)
Purchased Technical Svc	98,611.00
Undistibuted Expenditures	
Tuition to CSSD & Reg Day School	(13,779.00)
Health Services -	
Purchased Prof. & Tech Svc	12,926.00
Custodial Services -	
Cleaning Repair and Maintenance Service	(19,573.00)
Custodial Services - Supplies	
Custodial Services - Electricity	
Health benefits	(26,633.00)
Other Employee Benefits	44,249.50
Unused Sick Payment to Term/Retired Staff	(20,000.00)
Capital Outlay	
Other Purchased Prof/ & Tech Svc	38,033.87
Construction Services	232,239.08
Transfer to Food Service	10,301.00

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

# 10. Tuition Receivable

Tuition charges were established by the Boards of Education based on estimated costs. The nonresident tuition charge for fiscal years 2015/16 was \$2,800.00.

# 11. Tuition Payable

Tuition charges for the fiscal years 2015/16 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

# 12. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those results.

# **13. Allocation of Costs**

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the budgetary expenditures by program.

## 14. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# F. RECENT ACCOUNTING PRONOUNCEMENTS NOT YET EFFECTIVE

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 74, "Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans". This statement is effective for fiscal periods beginning after June 30, 2016 establishes new accounting and financial reporting requirements for OPEB plans. It is anticipated that this statement will not have any effect on the District's financial reporting.

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions". This statement is effective for fiscal periods beginning after June 30, 2017. Although not determinable, the impact of this statement on the net position of the entity is anticipated to be significant.

In August 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 77, "Tax Abatement Disclosure". This statement is effective for fiscal periods beginning after December 15, 2015, will not have any effect on the District's financial reporting.

In December 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 78, "Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans". This statement is effective for fiscal periods beginning after December 15, 2015, will not have any effect on the District's financial reporting.

In January 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 80, "Blending Requirements for Certain Component Units – an amendment of GASB Statement No. 14". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 81, "Irrevocable Split-Interest Agreements". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 82, "Pension Issues – an amendment of GASB Statements No. 67, No. 68, and No.73". This statement is

effective for fiscal periods beginning after June 15, 2016, will not have any effect on the District's financial reporting, however will affect the disclosure of pension related items.

## NOTE 2 - CASH

**Custodial Credit Risk—Deposits**. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The district's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2016, \$0 of the government's bank balance of \$2,166,691.33 was exposed to custodial credit risk.

### NOTE 3 – RECEIVABLES

Receivables at June 30, 2016, consisted of accounts (tuition), interfund, and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

	_	Governmental Fund Financial Statements	Government Wide Financial Statements
State Aid Interfunds Other Gross Receivables	\$	4,360.26 - 56,690.51 61,050.77	4,360.26 2,947.45 56,830.96 64,138.67
Less: Allowance for Uncollectibles Total Receivables, Net	\$	61,050.77 \$	64,138.67

# NOTE 4 – INTERFUND TRANSFERS AND BALANCES

The following interfund balances remained on the fund financial statements at June 30, 2016:

 Interfund Receivable		Interfund Payable
\$ 3,624.44	\$	676.99
427.92		3,375.37
\$ 4,052.36	\$	4,052.36
	Receivable \$ 3,624.44 427.92	Receivable \$ \$ 3,624.44

Interfunds were created throughout the year due to short term borrowings to cover cash flow needs in the various funds. A permanent transfer in the amount of \$31,800.47 was made from the General Fund to the Food Service Fund to fund the deficit in the fund. The fund financial interfunds were eliminated in the governmental-wide statements.

# **NOTE 5 – CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2016, was as follows:

<b>•</b> • • • • •		Beginning Balance	Additions	Deletions	Ending Balance
Governmental activities:					
Capital assets, not being depreciated:					
Land	\$	1,596,318.00			1,596,318.00
Total capital assets not being depreciated		1,596,318.00		-	1,596,318.00
Capital assets being depreciated:					
Land Improvements		219,442.00			219,442.00
Buildings and building improvements		9,476,085.70	343,736.00		9,819,821.70
Machinery and Equipment Total capital assets being depreciated at		723,789.96			723,789.96
historical cost	_	10,419,317.66	343,736.00	-	10,763,053.66
Less accumulated depreciation for:					
Land Improvements		(133,258.00)	(12,876.00)		(146,134.00)
Buildings and improvements		(2,791,387.90)	(34,980.10)		(2,826,368.00)
Equipment	_	(392,356.00)	(258,372.00)		(650,728.00)
Subtotal accumulated depreciation	_	(3,317,001.90)	(306,228.10)	-	(3,623,230.00)
Total capital assets being depreciated,					
net of accumulated depreciation		7,102,315.76	37,507.90	-	7,139,823.66
Governmental activity capital assets, net	\$	8,698,633.76	37,507.90	-	8,736,141.66
	. =	, ,			
Business-type activities:					
Capital assets being depreciated:					
Equipment	\$	118,479.12	3,429.00	20,717.00	101,191.12
Less accumulated depreciation		(71,103.00)	(5,839.00)	(13,534.00)	(63,408.00)
Enterprise Fund capital assets, net	\$_	47,376.12	(2,410.00)	7,183.00	37,783.12

Depreciation expense was charged to governmental functions as follows:

Regular Instruction	\$ 115,406.53
Special Instruction	10,730.68
Other Special Instruction	12,628.14
Tuition	69,048.46
Student & Instruction Related Services	37,377.66
Gen Administration Services	8,064.58
School Administration Services	3,152.19
Plant Operation & Maintenance	41,310.30
Pupil Transportation	8,320.27
Special Schools	 189.29
	\$ 306,228.10

# **NOTE 6 – LONG-TERM OBLIGATIONS**

Changes in long-term obligations for the year ended June 30, 2016 are as follows:

	-	Balance July 1, 2015	Issues or Additions	Payments or Expenditures	Balance June 30, 2016	Within One Year
Compensated Absences Premium on Bond Sale Bonds Payable	\$	133,160.13 165,615.65 2,320,000.00	24,502.16	17,983.82 34,979.17 490,000.00	139,678.47 130,636.48 1,830,000.00	- 36,406.89 510,000.00
	\$	2,618,775.78	-	490,000.00	2,100,314.95	546,406.89

### Bonds Payable

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

At June 30, 2016, bonds payable consisted of the following issues:

\$2,790,000 School Refunding Bonds dated July 11, 2012, due in annual installments through January 1, 2020, bearing interest at a 3% interest rate. The balance remaining as of June 30, 2016 is \$1830,000.

On July 11, 2012, the District issued \$2,790,000 in Refunding School Bonds with a net interest cost of 1.622281% to advance refund \$3,571,000 of outstanding 2004 school bonds with an average interest rate of 4.22%. The net proceeds of \$2,989,167.10, including a premium on the bonds of \$199,167.10 and net of payments of \$15,345.00 in underwriting fees and \$60,000.00 of issuance costs were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide for part of future debt service payments until the call date (January 1, 2014) at which time the escrow will have sufficient funds to pay the principal of the 2004 bonds, when due.

Debt service requirements on serial bonds payable at June 30, 2016 are as follows:

Fiscal Year Ending June 30,	 Principal	Interest	Total
2017	\$ 510,000.00	54,900.00	564,900.00
2018	505,000.00	21,700.00	526,700.00
2019	500,000.00	24,450.00	524,450.00
2020	315,000.00	9,450.00	324,450.00
	\$ 1,830,000.00	110,500.00	1,940,500.00

# NOTE 7 – PENSION PLANS

<u>Description of Plans</u> - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at <a href="http://www.state.nj.us/treasury/pensions/annrpts">http://www.state.nj.us/treasury/pensions/annrpts</a> achive.htm.

## Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

## Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

### Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N. J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however statute also requires the return to the normal rate when such surplus pension assets no longer exist. In addition to the employee contributions, the School District's contribution amounts for each pay period are required to be transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period. The School District had one employee enrolled in the Defined Contribution Retirement Program (DCRP) during the fiscal year ended June 30, 2016.

# Funding Policy

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 5.5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is 6.92% and the PERS rate is 6.92% of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2016, 2015 and 2014 were \$113,004.00, \$74,687.00 and \$61,750.00, respectively, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for each year. The School District's contributions to PERS for the years ending June 30, 2016, 2015 and 2014 were \$33,545.00, \$33,303.00 and \$27,274.00, respectively, equal to the required contributions for each year.

During the fiscal years ended June 30, 2016, 2015 and 2014, the State of New Jersey contributed \$134,557.00, \$118,565.00 and \$101,249.00, respectively, to the TPAF for post-retirement medical benefits on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board \$90,088.13, \$103,777.47 and \$104,965.93, during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance in GASB 27.

<u>Vesting and Benefit Provisions</u> - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

# Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Police and Firemen's Retirement System (PFRS) operate and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), will be 60% instead of 65% of the member's final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years.

- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years; PFRS active member rate increase from 8.5% to 10%. For fiscal year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contribution rates for PES members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, special retirement under the PFRS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to 1/60<sup>th</sup> from 1/55<sup>th</sup>, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. For new members of the PFRS, the law capped the maximum compensation that can be used to calculate a pension from these plans at the annual wage contribution base for social security, and requires the pension to be calculated using a three year average annual compensation instead of the last year's salary. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined a 1/7<sup>th</sup> of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

# NOTE 8 – PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

At June 30, 2016, the District reported a liability of \$875,876.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating

employers, actuarially determined. At June 30, 2015, the District's proportion was 0.00390179820%, which was a decrease of 3.41% from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the District recognized pension expense of \$65,041.00. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources
Differences between expended and actual experience	\$	20,895.00	
Changes of assumptions		94,062.00	
Net difference between projected and actual earnings			
on pension plan investments			14,082.00
Changes in proportion and differences between District			
contributions and proportionate share of contributions		55,340.00	21,911.00
District contributions subsequent to the measurement date		33,545.00	
Total	\$	203,842.00	35,993.00

\$33,545.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2015) will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,	
2016	\$ 25,105.93
2017	25,105.93
2018	25,105.93
2019	37,686.66
2020	 21,299.55
Total	\$ 134,304.00

### **Actuarial Assumptions**

The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation of July 1, 2014, which was rolled forward to June 30, 2015. The total pension liability for the June 30, 2014 measurement date was determined by an actuarial valuation as of July 1, 2014. This actuarial valuation used the following assumptions, applied to all period in the measurement:

Inflation rate	3.04%
Salary increases:	
2012-2021	2.15% - 4.40% (based on age)
Thereafter	3.15% - 5.40% (based on age)
Investment rate of return:	7.90%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projections Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments (7.9% at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees, and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2015 are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Cash	5.00%	1.04%
U.S. Treasuries	1.75%	1.64%
Investment Grade Credit	10.00%	1.79%
Mortgages	2.10%	1.62%
High Yield Bonds	2.00%	4.03%
Inflation-Indexed Bonds	1.50%	3.25%
Broad US Equities	27.25%	8.52%
Developed Foreign Equities	12.00%	6.88%
Emerging Market Equities	6.40%	10.00%
Private Equity	9.25%	12.41%
Hedge Funds/Absolute Return	12.00%	4.72%
Real Estate (Property)	2.00%	6.83%
Commodities	1.00%	5.32%
Global Debt ex US	3.50%	0.40%
REIT	4.25%	5.12%

## Discount Rate

The discount rate used to measure the total pension liability was 4.90% as of June 30, 2015. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.9%, and a municipal bond rate of 3.80% as of June 30, 2015, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2033, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

### Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the collective net pension liability of the participated employers as of June 30, 2015, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1%	Current Discount	1%
	Decrease	Rate	Increase
	 (3.90%)	(4.90%)	(5.90%)
District's proportionate share of			
the net pension liability	\$ 1,056,705.91	875,876.00	724,521.16

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

# NOTE 9 - TEACHERS' PENSION AND ANNUITY FUND (TPAF)

At June 30, 2016, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$ -
State's proportionate share of the net position liability	0 704 440 00
associated with the District	 8,731,442.00
Total	\$ 8,731,442.00

The net pension liability was measured as of June 30, 2015 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2015, the District's proportion was 0.00%, which was no change from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the District recognized pension expense of \$533,133 and revenue of \$533,133 for support provided by the State. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources
Differences between expended and actual experience	\$	44,376.00	2,630.00
Changes of assumptions		994,675.00	
Net difference between projected and actual earnings			
on pension plan investments			73,958.00
Changes in proportion and differences between District			
contributions and proportionate share of contributions			344,948.00
District contributions subsequent to the measurement date		74,244.00	
Total	\$	1,113,295.00	421,536.00

\$74,244.00 reported as deferred outflows of resources related to pensions resulting from district contributions subsequent to the measurement date (June 30, 2015) will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,	
2017	\$ 72,541.00
2018	72,541.00
2019	72,541.00
2020	111,125.00
2021	94,050.00
Thereafter	194,717.00
Total	\$ 617,515.00

Actuarial assumptions. The total pension liability in the June 30, 2015 actuarial valuation was determined by an actuarial valuation as of July 1, 2014, which was rolled forward to June 30, 2015. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

Inflation Rate	2.50%
Salary increases 2012-2021 Thereafter	Varies based on experience Varies based on experience
Investment rate of return	7.90%

Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate with adjustments for mortality improvements based on Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2012.

In accordance with State statute, the long-term expected rate of return on plan investments (7.90% at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimated ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class allocation as of June 30, 2015 are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return.
US Cash	5.00%	53.00%
US Government Bonds	1.75%	1.39%
US Credit Bonds	13.50%	2.72%
US Mortgages	2.10%	2.54%
US Inflation-Indexed Bonds	1.50%	1.47%
US High Yield Bonds	2.00%	4.57%
US Equity Market	27.25%	5.63%
Foreign Developed Equity	12.00%	6.22%
Emerging market equities	6.40%	8.46%
Private Real Estate Property	4.25%	3.97%
Timber	1.00%	4.09%
Farmland	1.00%	4.61%
Private equity	9.25%	9.15%
Commodities	1.00%	3.58%
Hedge Funds - Multi Strategy	4.00%	4.59%
Hedge Funds - Equity Hedge	4.00%	5.68%
Hedge Funds - Distressed	4.00%	4.30%

*Discount rate.* The discount rate used to measure the total pension liability was 4.13% as of June 30, 2015. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.90%, and a municipal bond rate of 3.80% as of June 30, 2015, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments after that date in determining the total pension liability.

### Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 4.13% as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (3.13%) or 1-percentage point higher (5.13%) than the current rate:

	1%	Current Discount	1%
	Decrease	Rate	Increase
	(3.13%)	(4.13%)	(5.13%)
District's proportionate share of			
the net pension liability	\$		-

### Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

# NOTE 10 – POST-RETIREMENT BENEFITS

The School District contributes to the New Jersey State Health Benefits Program ("the SHBP"), a cost sharing multiple-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. SHBP provides medical, prescription drug, mental health/substance abuse and Medicare Part B reimbursement to retirees and their covered dependents. The State Health Benefits Program is found in the New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The Division of Pension and Benefits issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2008, C. 103 amended the law to eliminate the funding and payment of post-retirement medical benefits for retired state employees through TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired educational employees. As of June 30, 2015, there were 107,314 retirees receiving post-retirement medical benefits, and the State contributed \$1.25 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$214.1 million toward Chapter 126 benefits for 19,056 eligible retired members in Fiscal Year 2015.

# NOTE 11 – COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years as long as it does not violate Title 18A. Upon retirement employees shall be paid by the District for unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences for the governmental fund types is recorded in current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability of compensated absences.

### **NOTE 12 – DEFERRED COMPENSATION**

The District offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Siracusa Prudential AXE Equitable

# NOTE 13 – CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Avalon Board of Education by the inclusion of \$15,000.00 in the 1991/92 school year for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by board resolution at year end of any unanticipated revenue or unexpended lineitem appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to *N.J.S.A.* 19:60-2. Pursuant to N.J.A.C. 6:23A-2.13(g) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2015 to June 30, 2016 fiscal year is as follows:

Beginning Balance, July 1, 2015	\$ 116,927.79
Interest credited Increase included in Budget Increase by Board resolution	500.00 98,544.00 250,000.00
	 465,971.79
Appropriated in 2015-16 Budget	 
Ending Balance, June 30, 2016	\$ 465,971.79

### **NOTE 14 – MAINTENANCE RESERVE ACCOUNT**

New Jersey Statute 18A:7G-9 permits districts to accumulate funds for the required maintenance of a facility in accordance with the Educational Facilities Construction and Financing Act (EFCFA). The balance may be increased through an appropriation in the annual general fund budget certified for taxes or a resolution of the Board at the June meeting. This reserve may be used at any time during the year, by resolution, to transfer to the required maintenance budget lines for use on required maintenance activities for a school facility as reported in the comprehensive maintenance plan. Funds withdrawn from

### BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

the maintenance reserve account are restricted for use on required maintenance appropriations and may not be transferred to any other line-item account. As of June 30, 2016 the District has reserved \$294,068.00 for maintenance.

### NOTE 15 – RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

<u>Property and Liability Insurance</u> - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

<u>New Jersey Unemployment Compensation Insurance</u> - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and prior year:

Fiscal Year	_	Employee Contributions	 Interest on Investments	 Amount Reimbursed	 Ending Balance
2015-2016 2014-2015 2013-2014	\$	2,559.92 2,874.72 2,629.07	\$ 31.25 30.24 29.17	\$ 2,988.50 - 357.70	\$ 76,923.13 77,320.46 74,415.50

# **NOTE 16 – CONTINGENT LIABILITIES**

### Federal and State Grants

The District participates in a number of federal and state grant programs. The grant programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance would result in the disallowance of program expenditures.

# NOTE 17 – ECONOMIC DEPENDENCY

The District receives support from federal government and from the state governments through local school districts. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

### NOTE 18 – LITIGATION

The Board of Education is a defendant in legal proceedings that are in various stages of litigation. The New Jersey School Board Association Insurance Group is handling the litigation and it is believed that the outcome, or exposure to the Board, from such litigation for any potential losses are covered by insurance.

### BOROUGH OF AVALON SCHOOL DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

### NOTE 19 – COMMITMENTS

The District has not adopted an encumbrance policy for the fiscal year end to determine significant encumbrances. All encumbrances are classified as Assigned Fund Balance in the General Fund and Special Revenue Fund. Significant encumbrances at June 30<sup>th</sup> are as follows;

Fund		Amount	
General Fund Encumbered Orders	\$ 48,339.36		
	\$	48,339.36	

# **NOTE 20 – FUND BALANCE APPROPRIATED**

General Fund – Of the \$1,501,783.25 General Fund balance, at June 30, 2016, \$48,339.36 is reserved for encumbrances, \$195,846.29 is reserved as excess surplus in accordance with NJSA 18A:7F-7 (\$71,206.19 of the total reserve for excess surplus has been appropriated and included as anticipated revenue for the year ending June 30, 2017), \$465,971.79 has been reserved in the Capital Reserve Account; \$294,068.00 has been reserved in a Maintenance Reserve Account; \$250,000.00 has been reserved in an Emergency Reserve Account; \$511.81 has been reserved and designated for the 2016-17 budget; and \$247,046.00 is classified as unassigned.

# NOTE 21 – CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount of budgeted fund balance in their subsequent years' budget. The excess fund balance generated in June 30, 2016 is \$195,846.29.

# NOTE 22 – SUBSEQUENT EVENTS

Management has reviewed and evaluated all events and transactions that occurred from June 30, 2016 through November 22, 2016, the date that the financial statements were available to be issued for possible disclosure and recognition in the financial statements, and no items have come to the attention of the District that would require disclosure.

**REQUIRED SUPPLEMENTARY INFORMATION – PART II** 

BUDGETARY COMPARISON SCHEDULES

	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
REVENUES:	Budgot	Tranororo	- Indi Dudgot	, lotdui	to / totadi
Local Sources:					
Local Tax Levy	\$ 3,078,694.00		3,078,694.00	3,078,694.00	-
Tuition from Individuals	53,200.00		53,200.00	56,560.00	3,360.00
Tuition from Other LEAs	400,000.00		400,000.00	400,000.00	-
Interest on Capital Reserve	500.00		500.00	0 704 00	(500.00)
Unrestricted Miscellaneous Revenues Total Local Sources	1,500.00		1,500.00 3,533,894.00	3,761.29	2,261.29
Total Local Sources	3,533,894.00	·	3,533,894.00	3,539,015.29	5,121.29
State Sources:					
Categorical Transportation Aid	27,597.00		27,597.00	27,597.00	-
Categorical Special Education Aid	39,551.00		39,551.00	39,551.00	-
Categorical Security Aid	4,841.00		4,841.00	4,841.00	-
PARCC Readiness	610.00		610.00	610.00	-
Per Pupil Growth Aid	610.00		610.00	610.00	-
On-behalf TPAF Pension Contributions					
(non-budgeted) On-behalf TPAF Postretirement Contributions			-	113,004.00	113,004.00
(non-budgeted) TPAF Social Security (Reimbursed-			-	134,557.00	134,557.00
Non-Budgeted) Other State Aids			-	90,088.13	90,088.13 -
Total State Sources	73,209.00		73,209.00	410,858.13	337,649.13
Total Revenues	3,607,103.00	-	3,607,103.00	3,949,873.42	342,770.42
CURRENT EXPENSE Grades 1 - 5 Salaries of Teachers	215,742.00		215,742.00	212,585.06	3,156.94
Grades 6 - 8 Salaries of Teachers	630,713.00	(7,098.00)	623,615.00	614,951.96	8,663.04
Regular Programs - Home Instruction	000,710.00	(7,000.00)	020,010.00	014,001.00	0,000.04
Salaries of Teachers	500.00		500.00		500.00
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	40,561.00		40,561.00	39,796.00	765.00
Purchased Professional Educational Services	11,695.00		11,695.00	7,188.99	4,506.01
Other Purchased Services (400-500 series)	33,327.00		33,327.00	22,666.06	10,660.94
General Supplies	126,187.29	(45,863.00)	80,324.29	49,758.75	30,565.54
Textbooks	10,000.00	1,971.00	11,971.00	10,663.76	1,307.24
Other Objects TOTAL REGULAR PROGRAMS - INSTRUCTION	40,000.00	(3,188.00) (54,178.00)	36,812.00 1,054,547.29	15,439.56 973,050.14	21,372.44 81,497.15
TOTAL REGULAR PROGRAMS - INSTRUCTION	1,100,725.29	(54,176.00)	1,054,547.29	973,050.14	01,497.15
SPECIAL EDUCATION - INSTRUCTION Resource Room/Resource Center					
Salaries of Teachers	81,457.00	(78,567.00)	2,890.00	2,890.00	-
Purchased Technical Services	-	98,611.00	98,611.00	89,230.93	9,380.07
General Supplies	2,500.00	(1,020.00)	1,480.00	148.37	1,331.63
Textbooks	200.00		200.00		200.00
Total Resource Room/Resource Center	84,157.00	19,024.00	103,181.00	92,269.30	10,911.70
TOTAL SPECIAL EDUCATION - INSTRUCTION	84,157.00	19,024.00	103,181.00	92,269.30	10,911.70
Basic Skills/Remedial - Instruction					
Salaries of Teachers	88,285.00		88,285.00	88,284.20	0.80
General Supplies	2,500.00		2,500.00		2,500.00
Textbooks Total Basic Skills/Remedial - Instruction	200.00	·	200.00	00.004.00	200.00
I otal Basic Skills/Remedial - Instruction	90,985.00	<u> </u>	90,985.00	88,284.20	2,700.80
School-Spon. Cocurricular Activities - Instruction	40 750 00		40 750 00	47 005 00	4 005 00
Salaries Other Burchased Services (200, 500)	19,750.00		19,750.00	17,925.00	1,825.00
Other Purchased Services (300-500) Supplies & Materials	2,000.00 4,000.00		2,000.00 4,000.00	770.00 1,605.74	1,230.00 2,394.26
Total School-Spon. Cocurricular Activities - Inst.	25,750.00		25,750.00	20,300.74	5,449.26
	20,700.00	· .	20,700.00	20,000.74	0,770.20

_	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
School-Spon. Athletics - Instruction Salaries	975.00		975.00		975.00
Supplies & Materials	500.00		500.00		500.00
Total School-Spon. Athletics - Inst.	1,475.00	-	1,475.00	-	1,475.00
TOTAL INSTRUCTION	1,311,092.29	(35,154.00)	1,275,938.29	1,173,904.38	102,033.91
UNDISTRIBUTED EXPENDITURES					
Undistributed Expenditures - Instruction					
Tuition to Other LEAs Within the State-Regular Tuition to County Vocational School	560,029.00 24,678.00	1.00	560,030.00 24,678.00	560,029.37 24,678.00	0.63
Tuition to CSSD & Reg Day Schools	35,500.00	(13,779.00)	21,721.00	9,016.00	12,705.00
Total Undistributed Expenditures - Instruction	620,207.00	(13,778.00)	606,429.00	593,723.37	12,705.63
Undistributed Expend Attendance & Social Work					
Salaries	16,731.00	1.00	16,732.00	16,731.36	0.64
Purchased Professional and Technical Services Other Purchased Services (400-500)	4,500.00 2,000.00	7,388.00 500.00	11,888.00 2,500.00	7,650.00 2,500.00	4,238.00
Total Undistributed Expend Attendance Services	23,231.00	7,889.00	31,120.00	26,881.36	4,238.64
	<u> </u>	,	<u> </u>	,	;
Undistributed Expend Health Services Salaries	20 472 00	1.047.00	40,520.00	40 418 00	102.00
Purchased Professional and Technical Services	39,473.00 750.00	12,926.00	13,676.00	40,418.00 13,675.50	0.50
Supplies & Materials	2,500.00	(1,136.00)	1,364.00	1,116.33	247.67
Total Undistributed Expend Health Services	42,723.00	12,837.00	55,560.00	55,209.83	350.17
Undist. Expend Other Support Serv. Students - Speech, OT, PT & Related Services Purchased Professional - Educational Services	43,572.00	(2.112.00)	43,572.00 387.00	20,270.00	23,302.00 387.00
Supplies & Materials Total Undist. Expend Other Support Serv. Students -	2,500.00	(2,113.00)	367.00		367.00
Speech, OT, PT & Related Services	46,072.00	(2,113.00)	43,959.00	20,270.00	23,689.00
Undist. Expend Other Support Serv. Students - Extraordinary Services Salaries Purchased Professional - Educational Services Total Undist. Expend Other Support Serv. Students -	27,050.00 19,310.00	19.00 290.00	27,069.00 19,600.00	27,068.66 19,600.00	0.34
Extraordinary Services	46,360.00	309.00	46,669.00	46,668.66	0.34
Undist. Expend Other Support ServGuidance Services					
Salaries	17,499.00	(19.00)	17,480.00	16,596.72	883.28
Other Purch. Professional and Technical Services Supplies & Materials	600.00 500.00		600.00 500.00		600.00 500.00
Total Undist. Expend Other Support Serv Guid. Serv.	18,599.00	(19.00)	18,580.00	16,596.72	1,983.28
Undist. Expend Other Support Serv Child Study Team					
Salaries of Secretarial and Clerical Assistants	11,154.00	1.00	11,155.00	11,154.24	0.76
Purchased Professional - Educational Services	32,800.00	(291.00)	32,509.00	23,542.59	8,966.41
Supplies & Materials Total Undist. Expend Other Support ServChild Study	750.00		750.00		750.00
Team	44,704.00	(290.00)	44,414.00	34,696.83	9,717.17
Undist. Expend Improvement of Inst. Services					
Salaries of Other Professional Staff	350.00		350.00		350.00
Purchased Professional - Educational Services	8,500.00		8,500.00	562.50	7,937.50
Other Purch. Professional and Technical Services Supplies and Materials	74,133.00 3,203.42		74,133.00 3,203.42	74,133.00 926.46	- 2,276.96
Other Objects	1,500.00		1,500.00	520.40	1,500.00
Total Undist. Expend Improvement of Inst. Serv.	87,686.42	-	87,686.42	75,621.96	12,064.46
Undist. Expend Educational Media / School Library					
Salaries	36,833.00		36,833.00	34,807.60	2,025.40
Supplies & Materials Total Undistributed Expenditures - Educational	6,900.00		6,900.00	2,759.80	4,140.20
Media Services / School Library	43,733.00		43,733.00	37,567.40	6,165.60
· —					

	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
Undist. Expend Instructional Staff Training Serv. Purchased Professional - Educational Services	6.000.00	(2,750.00)	3,250.00	375.00	2,875.00
Other Purchased Professional and Technical Services	0,000.00	5.000.00	5,000.00	2,500.00	2,500.00
Other Purchased Services (400-500 series)	8,500.00	(2,500.00)	6,000.00	4,189.69	1,810.31
Supplies and Materials	1,000.00	(2,000.00)	1,000.00	569.87	430.13
Other Objects	,	250.00	250.00	250.00	-
Total Undistributed Expenditures - Instructional					
Staff Training Services	15,500.00		15,500.00	7,884.56	7,615.44
Undist. Expend Supp. Serv General Admin.					
Salaries	39,613.00	1,212.00	40,825.00	40,211.72	613.28
Legal Services	500.00	66.00	566.00	148.75	417.25
Audit Fees	8,000.00	175.00	8,000.00	8,000.00	-
Other Purchased Professional Services Purchased Technical Services	150.00 100.00	175.00 151.00	325.00 251.00	325.00 250.20	- 0.80
Communications/Telephone	2,456.00	(331.00)	2,125.00	1,456.30	668.70
Other Purchased Services (400-500 series)	3,881.00	(3,881.00)	2,120.00	1,400.00	-
BOE Other Purchased Services	100.00	(35.00)	65.00		65.00
Misc. Purchased Services (400-500 except 530 & 585)		5,435.00	5.435.00	5,434.62	0.38
General Supplies	1,000.00	1,080.00	2,080.00	2,079.13	0.87
BOE In-House Training/Meeting Supplies	100.00	50.00	150.00	150.00	-
Miscellaneous Expenditures	500.00	(286.00)	214.00	54.95	159.05
BOE Membership Dues and Fees Total Undistributed Expenditures - Support	3,200.00	326.00	3,526.00	3,525.45	0.55
Services - General Administration	59,600.00	3,962.00	63,562.00	61,636.12	1,925.88
Undist. Expend Supp. Serv School Admin.					
Salaries of Other Professional Staff	17,030.00	1,147.00	18,177.00	18,176.61	0.39
Salaries of Secretarial and Clerical Assistants	5,827.00	1,354.00	7,181.00	7,180.80	0.20
Supplies & Materials	250.00	(51.00)	199.00	198.27	0.73
Other Objects	750.00	1,164.00	1,914.00	1,548.93	365.07
Total Undistributed Expenditures - Support Services - School Administration	23,857.00	3,614.00	27,471.00	27,104.61	366.39
Undistributed Expenditures - Central Services					
Purchased Professional Services	100.00		100.00		100.00
Purchased Technical Services	6,375.00	1,334.00	7,709.00	7,708.38	0.62
Supplies and Materials	100.00	(65.00)	35.00	1,100,000	35.00
Miscellaneous Expenditures	100.00	(100.00)	-		-
Total Undistributed Expenditures - Central Services	6,675.00	1,169.00	7,844.00	7,708.38	135.62
Undist. Expend Required Maint. School Fac.					
Salaries	40,460.00		40,460.00	39,377.66	1,082.34
Cleaning, Repair and Maintenance Service	50,961.00	(1,000.00)	49,961.00	24,234.50	25,726.50
Total Undistributed Expenditures - Required	91,421.00	(1,000.00)	90,421.00	63,612.16	26,808.84
			· · · ·		
Undist. Expend Custodial Services Salaries	60,382.00	4,550.00	64,932.00	64.931.13	0.87
Purchased Professional and Technical Services	11,465.00	2,207.00	13,672.00	13,578.79	93.21
Cleaning, Repair and Maintenance Service	79,000.00	(19,573.00)	59,427.00	47,759.37	11,667.63
Rent of Land & Buildings - Oth. than Lease Purch.	3,500.00	(10,010.00)	3,500.00	3,366.00	134.00
Insurance	38,185.00		38,185.00	37,918.55	266.45
Miscel. Purch. Serv.	10,750.00		10,750.00	6,178.22	4,571.78
General Supplies	42,000.00	(9,232.00)	32,768.00	12,989.23	19,778.77
Natural Gas	33,291.00		33,291.00	14,531.66	18,759.34
Electricity	103,357.00	(480.00)	102,877.00	89,096.61	13,780.39
Other Objects	800.00	451.00	1,251.00	1,251.00	-
Total Undistributed Expenditures - Custodial	382,730.00	(22,077.00)	360,653.00	291,600.56	69,052.44
—	,	,			
Total Undistributed Expenditures Operations and Maintenance of Plant	474,151.00	(23,077.00)	451,074.00	355,212.72	95,861.28
·	· · · · ·		· · · · ·	· · · · · ·	

	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
Undist. Expend Student Transportation Serv.					
Salaries for Pupil Trans. (Bet. Home & School)-Reg	23,297.00	1,485.00	24,782.00	24,781.85	0.15
Sal. Pupil Trans. (Bet. Home & School) Nonpublic	5,577.00	1.00	5,578.00	5,577.12	0.88
Other Purchased Prof. and Technical Serv.	5,000.00	(3,026.00)	1,974.00	1,973.52	0.48
Contr. Serv. (Bet. Home & School) - Joint Agrmnts	3,675.00	(1,777.00)	1,898.00	1,768.00	130.00
Contr. Serv. (Sp Ed Stds) - Joint Agrmnts	20,054.00	(1,015.00)	19,039.00	19,038.22	0.78
Contr. Serv.(Other than Home & School) - Vendors	10,000.00	5,727.00	15,727.00	15,726.83	0.17
Contr. Trn Spec ESC/CTSA	2,000.00	678.00	2,678.00	2,677.50	0.50
Transportation Services	69,603.00	2,073.00	71,676.00	71,543.04	132.96
Unallocated Benefits Social Security Contribution	30,000.00	5,676.00	35,676.00	35,675.02	0.98
Other Retirement Contributions - PERS	34,000.00	567.00	34,567.00	34,566.60	0.40
Unemployment Compensation	1,500.00		1,500.00	853.28	646.72
Workmen's Compensation	32,881.00	(102.00)	32,779.00	25,084.03	7,694.97
Health Benefits	480,291.00	(26,633.00)	453,658.00	385,409.49	68,248.51
Tuition Reimbursement	20,000.00	( -,,	20,000.00	16,796.50	3,203.50
Other Employee Benefits	39,352.50	19,897.00	59,249.50	40,586.50	18,663.00
Unused Sick Payment to Terminated/Retired Staff	20,000.00	(20,000.00)	-		-
Total Unallocated Benefits	658,024.50	(20,595.00)	637,429.50	538,971.42	98,458.08
On-Behalf Contributions					
On-behalf TPAF Pension Contributions (non-bud)			-	113,004.00	(113,004.00)
On-Behalf TPAF Postretirement Contribution (non-bud)			-	134,557.00	(134,557.00)
Reimbursed TPAF Social Security Cont.(non-bud)	·			90,088.13 337,649.13	(90,088.13) (337,649.13)
	<u> </u>		<u> </u>	337,049.13	(337,049.13)
Total Personal Services - Employee Benefits	658,024.50	(20,595.00)	637,429.50	876,620.55	(239,191.05)
TOTAL UNDISTRIBUTED EXPENDITURES	2,280,725.92	(28,019.00)	2,252,706.92	2,314,946.11	(62,239.19)
TOTAL GENERAL CURRENT EXPENSE	3,591,818.21	(63,173.00)	3,528,645.21	3,488,850.49	39,794.72
CAPITAL OUTLAY Instruction:					
Equipment	10,250.00	(4,874.00)	5,376.00	4,222.00	1,154.00
Increase in Capital Reserve	500.00		500.00	,	500.00
Total Instruction	10,750.00	(4,874.00)	5,876.00	4,222.00	1,654.00
Operations and Maintenance of Plant Equipment		3,430.00	3,430.00	3,429.25	0.75
Equipment		3,430.00	3,430.00	3,429.25	0.75
Total Equipment		3,430.00	3,430.00	3,429.25	0.75
Facilities Acquisition and Construction Services		·	· · · · · · · · · · · · · · · · · · ·		
Other Purchased Prof. and Technical Serv.	19,713.87	18,320.00	38,033.87	37,393.20	640.67
Construction Services	196,243.08	35,996.00	232,239.08	196,243.08	35,996.00
Assess SDA Funding	14,287.00	,	14,287.00	14,287.00	-
Total Facilities Acquisition and Construction Services	230,243.95	54,316.00	284,559.95	247,923.28	36,636.67
TOTAL CAPITAL OUTLAY	240,993.95	52,872.00	293,865.95	255,574.53	38,291.42
-	/	,	,		<u> </u>
SPECIAL SCHOOLS Summer School - Instruction Salaries of Teachers General Supplies	4,000.00 250.00		4,000.00 250.00	1,627.70	2,372.30 250.00
TOTAL SPECIAL SCHOOLS	4,250.00	-	4,250.00	1,627.70	2,622.30
TOTAL EXPENDITURES	3,837,062.16	(10,301.00)	3,826,761.16	3,746,052.72	80,708.44
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(229,959.16)	10,301.00	(219,658.16)	203,820.70	423,478.86
					-

	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
Other Financing Sources/(Uses):			<u> </u>		
Operating Transfers Out:	(04 500 00)	(10.001.00)	(04,004,00)	(04,000,47)	(0.50)
Transfer to Food Service	(21,500.00)	(10,301.00)	(31,801.00)	(31,800.47)	(0.53)
Increase in Capital Reserve	(98,544.00)		(98,544.00)	(348,544.00)	250,000.00
Transfer to Capital Reserve				348,544.00	(348,544.00)
Interest Deposit to Capital Reserve				500.00	(500.00)
Deposit Interest into Capital Reserve				(500.00)	500.00
Total Other Financing Sources/(Uses)	(120,044.00)	(10,301.00)	(130,345.00)	(31,800.47)	(98,544.53)
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and					
Other Financing Sources (Uses)	(350,003.16)	-	(350,003.16)	172,020.23	324,934.33
Fund Balance July 1	1,332,717.02		1,332,717.02	1,332,717.02	
Fund Balance June 30	\$ 982,713.86		982,713.86	1,504,737.25	324,934.33
Recapitulation: Nonspendable Fund Balance None Restricted Fund Balance:					
Excess Surplus - Current Year				124,640.10	
Excess Surplus - Designated for Subsequent Yea	r's Expenditures			71,206.19	
Committed Fund Balance: Capital Reserve				465,971.79	
Emergency Reserve				250,000.00	
Maintenance Reserve				294,068.00	
				,	

Emergency Reserve Maintenance Reserve Assigned Fund Balance: 48,339.36 511.81 250,000.00 Year-end Encumbrances Designated for Subsequent Year's Expenditures Unassigned Fund Balance 1,504,737.25 Reconciliation to Governmental Funds Statements (GAAP): Last State Aid Payment not recognized on GAAP Basis 2,954.00 1,501,783.25

Og N	BOROUGH OF AVALON SCHOOL DISTRICT Special Revenue Fund Budgetary Comparison Schedule For the Year Ended June 30, 2016	l SCHOOL DISTRIC nue Fund rison Schedule 1 June 30, 2016	5		ч С
	Original Budget	Budget Transfers	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
REVENUES: Federal Sources	17,056.00	17,337.00	34,393.00	33,392.00	(1,001.00)
Total Revenues	17,056.00	17,337.00	34,393.00	33,392.00	(1,001.00)
EXPENDITURES: Instruction: Other Purchased Professional Services Instructional Equipment	17,056.00	2,234.00	19,290.00 -	19,290.00 -	
Total Instruction	17,056.00	2,234.00	19,290.00	19,290.00	.
Support Services: Other Purchased Professional Services		1,001.00	1,001.00		1,001.00
Total Support Services		1,001.00	1,001.00	ı	1,001.00
Capital Outlay: Instructional Equipment		14,102.00	14,102.00	14,102.00	
Total Capital Outlay	'	14,102.00	14,102.00	14,102.00	
Total Outflows	\$ 17,056.00	17,337.00	34,393.00	33,392.00	1,001.00
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	,	,		ı	

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

#### BOROUGH OF AVALON SCHOOL DISTRICT Required Supplementary Information Budget-to-GAAP Reconciliation Note to RSI For the Year Ended June 30, 2016

### Note A - Explanation of Differences Between Budgetary Inflows and Outflows GAAP Revenue and Expenditures

		General Fund		Special Revenue Fund
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1]	\$ 3,949,873.42	[C-2]	33,392.00
Difference - budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and the related revenue is recognized				
State aid payment recognized for GAAP purposes, previously recognized for budgetary purposes in the prior year		3,009.00		
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.		(2,954.00)		
	[B-2]	3,949,928.42	[B-2]	33,392.00
Uses / outflows of resources Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1]	3,746,052.72	[C-2]	33,392.00
Difference - budget to GAAP: Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.				
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds.	[B-2]	\$ 3,746,052.72	[B-2]	33,392.00

**REQUIRED SUPPLEMENTARY INFORMATION – PART III** 

# BOROUGH OF AVALON SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Pension Liability Public Employee Retirement System Last Three Fiscal Years

		2015		2014	2013		
District's proportion of the net pension liability (asset)	0.0	0039017982%	0.0	040397359%	0.0	036197398%	
District's proportionate of the net pension liability (asset)	\$	875,876.00	\$	756,349.00	\$	691,804.00	
District's covered payroll	\$	300,768.00	\$	284,141.00	\$	278,186.00	
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll		291.21%		266.19%		248.68%	
Plan fiduciary net position as a percentage of the total pension liability		47.93%		52.08%		48.72%	

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available.

# BOROUGH OF AVALON SCHOOL DISTRICT Schedule of District Contributions Public Employee Retirement System Last Three Fiscal Years

	 2015	 2014	 2013
Contractually required contribution	\$ 33,535.00	\$ 27,274.00	\$ 28,326.00
Contributions in relation to the contractually required contribution	\$ 33,535.00	\$ 27,274.00	\$ 28,326.00
Contribution deficiency (excess)	 	\$ -	\$ -
District's covered-employee payroll	\$ 303,354.00	\$ 284,141.00	\$ 278,186.00
Contributions as a percentage of covered-employee payroll	11.05%	9.60%	10.18%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available. L-2

### BOROUGH OF AVALON SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Pension Liability Teachers' Pension and Annuity Fund Last Three Fiscal Years

	 2015	 2014	 2013
District's proportion of the net pension liability (asset)	0.00%	0.00%	0.00%
District's proportionate of the net pension liability (asset)	\$ -	\$ -	\$ -
State's proportionate share of the net pension liability (asset) associated with the District	 7,655,038.00	 7,801,571.00	 7,371,934.00
Total	\$ 7,655,038.00	\$ 7,801,571.00	\$ 7,371,934.00
District's covered payroll	\$ 1,429,532.00	\$ 1,662,346.00	\$ 1,347,786.00
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	28.71%	33.64%	33.76%

Source: GASB 68 report on Teachers' Pension and Annuity Fund; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available.

OTHER SUPPLEMENTARY INFORMATION

### SPECIAL REVENUE FUND DETAIL STATEMENTS

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

BOROUGH OF AVALON SCHOOL DISTRICT Special Revenue Fund Combining Schedule of Program Revenues and Expenditures - Budgetary Basis For the Year Ended June 30, 2016	SCH6 nue F s and I June	OOL DISTRIC <sup>-</sup> und Expenditures 30, 2016	T s - Budgetary Basis	
	S A	Small Rural School Achievement (REAP)	I.D.E.A. Part B Basic	Total
REVENUES: Local Sources Federal Sources	ŝ	14,102.00	19,290.00	- 33,392.00
Total Revenues		14,102.00	19,290.00	33,392.00
EXPENDITURES: Instruction: Other Purchased Professional Services			19,290.00	19,290.00
Total Instruction			19,290.00	19,290.00
Capital Outlay: Instructional Equipment		14,102.00		14,102.00
Total Capital Outlay		14,102.00		14,102.00
Total Expenditures		14,102.00	19,290.00	33,392.00
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	θ			

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# **PROPRIETARY FUNDS – DETAILED STATEMENTS**

**Internal Service Fund** - This fund provides for the operation of certain activities, such as building use and curriculum service charges to other governmental entities.

### BOROUGH OF AVALON SCHOOL DISTRICT Internal Service Funds Combining Statement of Net Position June 30, 2016

	Inte	Internal Service Funds Major Funds		
	Building Use	Shared Services	Totals	
ASSETS Current Assets:				
Cash and Cash Equivalents Accounts Receivable	\$ 397,776.12	_	397,776.12	
Total Current Assets	397,776.12		397,776.12	
Total Assets	397,776.12		397,776.12	
LIABILITIES Current Liabilities: Interfund Payable		-	_	
Total Current Liabilities	<u> </u>	<u> </u>	-	
NET POSITION Unassigned	397,776.12	-	397,776.12	
Total Net Position	\$ 397,776.12	-	397,776.12	

### BOROUGH OF AVALON SCHOOL DISTRICT Internal Service Funds Combining Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2016

	Inte	ernal Service Fund Major Funds	S
	Building Use	Shared Services	Totals Internal Service
Operating Revenues:			
Charges for Building Use:			
Interlocal Revenue - Borough Library	\$ 857,266.76		857,266.76
Interlocal Revenue - Services Provided to Other LEA's		316,767.06	316,767.06
Total Operating Revenue	857,266.76	316,767.06	1,174,033.82
Operating Expenses:			
Salaries	95,655.38	256,157.13	351,812.51
Employee Benefits	95,055.58	54,059.39	54,059.39
Purchased Professional Technical Services	27,305.14	2,556.50	29,861.64
Supplies & Materials	58,865.80	2,000.00	58,865.80
Other Objects	30,003.00	3,994.04	3,994.04
Total Operating Expenses	181,826.32	316,767.06	498,593.38
Operating Income (Loss)	675,440.44	-	675,440.44
Nonoperating Revenues (Expenses):			
None	<u> </u>	-	-
Total Nonoperating Revenues (Expenses)	675 440 44	-	675 440 44
Income (Loss) before Contributions & Transfers	675,440.44	-	675,440.44
Transfers In (Out)	(559,600.00)	-	(559,600.00)
Changes in Net Position	115,840.44	-	115,840.44
Total Net Position - Beginning	281,935.68	-	281,935.68
Total Net Position - Ending	\$ 397,776.12	-	397,776.12

### BOROUGH OF AVALON SCHOOL DISTRICT Internal Service Funds Combining Statement of Cash Flows For the Year Ended June 30, 2016

	Internal Service Funds Major Funds		
	Building Use	Shared Services	Totals Internal Service
CASH FLOWS FROM OPERATING ACTIVITIES Receipts from Borough Library - Building Use Receipts from Services Provided to Other LEA's Payments to Employees Payments for Employee Benefits Payments for Professional Technical Services Payments for Supplies & Materials Payments for Other Objects Net Cash Provided by (Used for) Operating	\$ 857,266.76 (95,655.38) (27,305.14) (58,865.80)	316,767.06 (256,157.13) (54,059.39) (2,556.50) (3,994.04)	857,266.76 316,767.06 (351,812.51) (54,059.39) (29,861.64) (58,865.80) (3,994.04)
Activities	675,440.44	(0.00)	675,440.44
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Operating Subsidies and Transfers to Other Funds Net Cash Provided by (Used for) Noncapital Financing Activities	(559,600.00)	-	(559,600.00)
CASH FLOW FROM INVESTING ACTIVITIES None Net Cash Provided by (Used for) Investing Activities		-	
Net Increase (Decrease) in Cash and Cash Equivalents Balance - Beginning of Year Balance - End of Year	115,840.44 281,935.68 \$ 397,776.12	(0.00)	115,840.44 281,935.68 397,776.12
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating Income (Loss) Adjustments to Reconcile Operating Income(Loss) to Net Cash Provided by (Used for) Operating None	\$ 675,440.44	_	675,440.44
Total Adjustments		-	
Net Cash Provided by (Used for) Operating Activities	\$ 675,440.44	-	675,440.44

### FIDUCIARY FUNDS DETAIL STATEMENTS

Trust funds are used to account for gifts and bequests to the school district for a specific purpose.

**Unemployment Fund** - This trust fund is an expendable trust fund and limits expenses set aside for this purpose in current and prior budgets and contributions from employee withholding in prior years.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

**Student Activity Fund** - This agency fund is used to account for student funds held at the schools.

**Payroll Fund** - This agency fund is used to account for the payroll transactions of the school district.

### BOROUGH OF AVALON SCHOOL DISTRICT Fiduciary Funds Combining Statement of Fiduciary Net Assets June 30, 2016

	employment ompensation Trust	Private Purpose Trust	Agency Funds	_	Totals
ASSETS Cash and Cash Equivalents Interfund Receivable - Other Agency Funds	\$ 77,351.05	390.53	25,340.77 427.92	\$	103,082.35 427.92
Total Assets	 77,351.05	390.53	25,768.69	_	103,510.27
LIABILITIES Interfund Payable Payable to Student Groups Payroll Deductions & Withholdings	427.92		2,947.45 21,857.71 963.53		3,375.37 21,857.71 963.53
Total Liabilities	 427.92		25,768.69	_	26,196.61
NET ASSETS Held in Trust for Unemployment Claims and Other Purposes Reserve for Scholarships Total Net Assets	\$ <u>76,923.13</u> \$	390.53		_	76,923.13 390.53 77,313.66
Total Liabilities and Net Assets				\$_	103,510.27

### BOROUGH OF AVALON SCHOOL DISTRICT Fiduciary Funds Combining Statement of Changes in Fiduciary Net Assets For the Year Ended June 30, 2016

	employment mpensation Trust	Private Purpose Trust	Totals
ADDITIONS			
Contributions: Plan Members	\$ 2,559.92	-	2,559.92
Total Contributions	 2,559.92	-	2,559.92
Investments Earnings: Interest	31.25		31.25
Net Investment Earnings	 31.25		31.25
Total Additions	 2,591.17	-	2,591.17
Deductions Unemployment Claims Scholarship Payments	2,988.50	-	2,988.50 -
Total Deductions	 2,988.50	<u> </u>	2,988.50
Change in Net Assets	(397.33)	-	(397.33)
Net Assets - Beginning of the Year	 77,320.46	390.53	77,710.99
Net Assets - End of the Year	\$ 76,923.13	390.53	77,313.66

### BOROUGH OF AVALON SCHOOL DISTRICT Student Activity Agency Fund Schedule of Receipts and Disbursements As of June 30, 2016

	Balance July 1, 2015	Additions	Deletions	Balance June 30, 2016
Avalon Elementary School	\$ 17,531.19	9,389.27	5,062.75	21,857.71
	\$ 17,531.19	9,389.27	5,062.75	21,857.71

### BOROUGH OF AVALON SCHOOL DISTRICT Payroll Agency Fund Schedule of Receipts and Disbursements As of June 30, 2016

	Balance ıly 1, 2015	Additions	Deletions	Balance June 30, 2016
ASSETS: Cash and Cash Equivalents Interfund Receivable	\$ 2,683.64 427.92	1,904,212.21	1,903,412.79	3,483.06 427.92
Total Assets	 3,111.56	1,904,212.21	1,903,412.79	3,910.98
LIABILITIES: Payroll Deductions & Withholding Interfund Payable	186.89 2,924.67	1,904,189.43 22.78	1,903,412.79	963.53 2,947.45
Total Liabilities	\$ 3,111.56	1,904,212.21	1,903,412.79	3,910.98

### LONG-TERM DEBT SCHEDULES

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Balance June 30, 2016	1,830,000.00	1,830,000.00
Decreased	490,000.00	490,000.00
Increased		
Balance June 30, 2015	\$ 2,320,000.00	\$ 2,320,000.00
Interest Rate	3.000% 3.000% 3.000% 3.000%	
Maturities of Bonds Outstanding June 30, 2014 ate Amount	510,000.00 505,000.00 500,000.00 315,000.00	
Maturiti Outs June Date	1/1/17 1/1/18 1/1/19 1/1/20	
Amount of Original Issue	2,790,000	
Date of Issue	7/11/2012 \$ 2,790,000	
Improvement Description	Avalon School Refunding Bonds	

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BOROUGH OF AVALON SCHOOL DISTRICT Schedule of General Serial Bonds As of June 30, 2016

### BOROUGH OF AVALON SCHOOL DISTRICT Budgetary Comparison Schedule Debt Service Fund For the Year Ended June 30, 2016

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES: Local Sources: None	\$-	-	_	-	_
Total Revenues	-			-	
EXPENDITURES: Regular Debt Service: Redemption of Principal Interest on Bonds	475,000.00 96,986.00	15,000.00 (15,000.00)	490,000.00 81,986.00	490,000.00 69,600.00	- 12,386.00
Total Regular Debt Service	571,986.00		571,986.00	559,600.00	12,386.00
Total Expenditures	571,986.00		571,986.00	559,600.00	12,386.00
Excess (Deficiency) of Revenues Over (Under) Expenditures	(571,986.00)		(571,986.00)	(559,600.00)	12,386.00
Other Financing Sources(Uses): Operating Transfers In: Transfer from Internal Service Fund Building Use	571,986.00		571,986.00	559,600.00	(12,386.00)
Excess (Deficiency) of Revenues and Other Financing Sources Over(Under) Expenditures	-		-	-	
Fund Balance, July 1	-		-	-	
Fund Balance, June 30	\$-	-		-	

**Statistical Section** 

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	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Governmental activities Invested in capital assets, net of related debt	5,095,989.33	5,127,069.55	5,255,717.26	5,345,187.48	5,458,863.70	5,599,506.92	5,864,538.80	6,042,907.80	6,378,633.76	6,906,141.66
Restricted	276,848.68	440,324.21	652,946.25	781,328.03	670,792.01	959,086.18	1,238,332.83	376,549.65	173,209.07	195,846.29
Unrestricted*	694,575.25	708,835.31	656,439.32	663,201.07	691,642.00	568,937.78	496,849.20	781,886.67	565,757.94	772,780.04
Total governmental activities net position	6,067,413.26	6,276,229.07	6,565,102.83	6,789,716.58	6,821,297.71	7,127,530.88	7,599,720.83	7,201,344.12	7,117,600.77	7,874,767.99
Business-type activities										
Invested in capital assets, net of related debt	90,133.33	83,865.66	77,597.99	71,248.00	64,995.00	58,742.00	52,488.00	46,235.00	47,376.12	37,783.12
Kestricted Unrestricted	6,883.67	6,265.52	6,239.33	2,664.20	4,592.20	6,014.78	5,365.11	5,246.70	5,160.88	5,013.50
Total business-type activities net position	97,017.00	90,131.18	83,837.32	73,912.20	69,587.20	64,756.78	57,928.51	51,481.70	52,537.00	42,796.62
District-wide										
Invested in capital assets, net of related debt	5,186,122.66	5,210,935.21	5,333,315.25	5,416,435.48	5,523,858.70	5,658,248.92	5,917,026.80	6,089,142.80	6,426,009.88	6,943,924.78
Restricted	276,848.68	440,324.21	652,946.25	781,328.03	670,792.01	959,086.18	1,238,408.23	376,549.65	173,209.07	195,846.29
Unrestricted	701,458.92	715,100.83	662,678.65	665,865.27	696,234.20	574,952.56	502,214.31	787,133.37	570,918.82	777,793.54
Total district net position	6,164,430.26	6,366,360.25	6,648,940.15	6,863,628.78	6,890,884.91	7,192,287.66	7,657,649.34	7,252,825.82	7,170,137.77	7,917,564.61
* - Restated Unrestricted in 2014 for the effects of GASB 68										

Source: CAFR Schedule A-1

Exhibit J-1

BOROUGH OF AVALON SCHOOL DISTRICT Net Position by Component, Last Ten Fiscal Years (accrual basis of accounting)

			Las (accru	Last Ten Fiscal Years (accrual basis of accounting)						
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Expenses										
Governmental activities:										
Instruction:										
Regular	1,620,483.78	1,736,292.61	1,615,564.56	1,721,378.47	1,658,534.07	1,662,147.28	1,714,925.79	1,507,094.86	1,857,890.02	1,563,961.66
Special education	165,478.60	173,801.79	162,554.16	100,478.31	106,538.91	140,192.08	132,386.65	111,467.59	127,156.04	152,305.70
Other instruction	34,052.36	34,593.57	38,107.91	39,072.93	42,915.25	212,930.70	227,101.55	189,492.64	216,278.05	179,237.35
Support Services:										
Tuition	291,155.89	266,425.21	215,332.16	296,669.36	487,763.25	1,037,979.17	930,009.81	1,012,373.39	929,098.12	980,038.39
Student & instruction related services	402,415.23	391,230.28	402,396.29	369,501.51	441,544.51	543,227.18	521,948.56	498,940.13	574,315.66	530,519.32
Other administrative services	84,621.54	114,585.06	109,273.73	105,014.09	101,847.61	121,827.34	127,314.60	111,957.52	110,491.33	114,464.54
School administrative services	95,768.80	95,347.66	130,016.72	152,969.02	131,229.17	336,149.17	334,888.21	329,683.09	345,403.01	396,553.15
Plant operations and maintenance	373,487.65	446,954.82	474,823.13	511,339.61	502,802.40	522,464.88	514,074.19	752,114.72	895,215.24	733,118.08
Pupil transportation	88,342.97	95,702.09	67,811.40	63,369.15	62,850.99	63,592.39	55,140.33	78,208.39	103,743.07	118,093.59
Special schools	5,286.04	6,121.27	7,796.84	3,143.00	4,954.60	6,427.62	4,912.99	3,479.26	2,910.77	2,686.76
Interest on long-term debt	219,080.00	208,580.01	197,080.00	184,580.00	171,080.00	156,580.00	180,151.82	92,465.62	70,939.99	56,297.01
Unallocated depreciation	261,997.27	283,061.78	306,382.29	281,161.78	279,610.78					
Total governmental activities expenses	3,642,170.13	3,852,696.15	3,727,139.19	3,828,677.23	3,991,671.54	4,803,517.81	4,742,854.50	4,687,277.21	5,233,441.30	4,827,275.55
Business-type activities:	0.5 050 18	06 206 75	07 786 33	100 103 11	105 050 40	105 035 08	121 081 64	113 317 01	70 568 06	55 566 QU
Total business two potinities evenesses	06 060 10	0E 206 7E	07 796 33	100 102 14	105 050 40	105 025 00	101 001 61	112 217 01	70 569 06	55 566 00
Total district expenses	3,738,129.31	3,947,992.90	3,824,925.52	3,928,870.67	4,096,721.94	4,909,452.89	4,864,836.14		5,313,010.26	4,882,842.45
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BOROUGH OF AVALON SCHOOL DISTRICT Changes in Net Position, Last Ten Fiscal Years (accrual bask of accounting)

Exhibit J-2

			Las (accru	Last Ten Fiscal Years (accrual basis of accounting)						
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
les tivities: sentress: Support Services and activities program neverues al activities program neverues	153,834,63 396,390,89 560,225,52	193,807.72 397,651.91 591,456.63	228,979,15 280,739.33 509,718,48	233,625.87 289,122,24 522,74811	202,823.95 244,112.80 446,936.75	860,400.00 390,379,32 317,495,40 1,568,274,72	784,960.00 404,494,48 411,865.27 1,601,319.75	620,400.00 415,293.14 36,554.00 1.072,247.14	474,460.00 422,190,48 452,590,48 1,423,244,48	456,560.00 456,560.00 496,285.33 606,285.00 1,560,433.38
virties: services: service and contributions	19,150.80 8,458.83	17,780.40 7,211.46	24,909.70 3,729.17	21,664.85 3,949.17	26,707.50 4,743.90	22,619,65 3,123,41	34,927.07 3,368.59	22,012.88 1,177.18	19,601.09 -	21,209.05 -
e activities program revenue ram revenue		24,991.86 616,451.49	28,638.87 538,357.35	25,614.02 548,362.13	31,451.40 478,388.15	25,743.06 1,594,017.78	38,295.66 1,639,615.41	23,190.06 1,095,437.20	19,601.09 1,442,845.57	21,209.05 1,581,647.43
venue ivities ivities net expense	(3,091,944.61) (68,349.55) (3,160,294.16)	(3,261,236.52) (70,304.89) (3,331,541.41)	(3,217,420.71) (69,147.46) (3,286,568.17)	(3,305,929.12) (74,579.42) (3,380,508.54)	(3,544,734.79) (73,599.00) (3,618,333.79)	(3,235,243.09) (80,192.02) (3,315,435.11)	(3, 141, 534.75) (83,685.98) (3,225,220.73)	(3,615,030.07) (90,127.85) (3,705,157.92)	(3,810,196.82) (59,967.87) (3,870,164.69)	(3,266,837.17) (34,357.85) (3,301,195.02)

BOROUGH OF AVALON SCHOOL DISTRICT Changes in Net Position,

Exhibit J-2

Program Revenues Governmental activities Charges for service Instruction Instruction Instruction Operating grants Clotal governmental act Business-type activities Charges for servi Food servic Food servic Total business-type activities

Net (Expense)/Reven Governmental activitie Busi ness-type activitie Total district-wide net et

77

			BOROUGH OF Chang Last (accru	BOROUGH OF AVALON SCHOOL DISTRICT Changes in Net Position, Last Ten Fiscal Years (accrual basis of accounting)	ISTRICT					Exhibit J-2
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Revenues and Other Changes in Net Position Governmental activities:										
Property taxes levied for general purposes, net Taxes levied for debt service	2,944,489.00 454.572.00	2,901,122.00 -	2,959,144.00 -	3,018,327.50 -	3,078,693.50 -	3,078,694.00 -	3,078,694.00 -	3,078,694.00 -	3,078,694.00 -	3,078,694.00 -
Library Contribution							173,162.65	510,623.47	406,185.07	675,440.44
Unrestricted grants and contributions	38,697.77	39,809.54	34,369.50	20,207.17		20,632.00	4,641.00	337,291.93	295,716.47	297,909.13
Investment earnings	31,750.19	31,293.14 561 246 72	15,452.19 EE0.482.28	6,802.98	3,385.98	1,967.42	884.79	1,144.00	691.87 6 180.22	- 197 0
Transfers	430,244.33 (67.346.00)	001,240.72 (63.419.07)	300, 102.30 (62.853.60)	000,040.02 (64.654.30)	304,104.44 (69.274.00)	0 10,044,44 (75,361.60)	(76.857.71)	37,1111.00 (83.681.04)	61.023.17)	3,701.29
Extraordinary Items:				(					(	
Loss on Disposal of Capital Assets	(2,342.00)			(8,189.00)	(674.00)		(2,234.00)			
Total governmental activities	3,890,065.55	3,470,052.33	3,506,294.47	3,530,542.87	3,576,315.92	3,541,476.26	3,637,738.92	3,881,183.36	3,726,453.47	4,024,004.39
Business-type activities:										
Investment earnings										
Unrestricted grants and contributions										•
Loss on disposal of fixed assets Transfere	67 346 00	63 410.07	67 853 60	64 654 30	60 274 00	75 361 60	76 867 71	82 681 04	61 002 17	(7,183.00) 34 BOD 47
Total business-type activities	67.346.00	63.419.07	62.853.60	64.654.30	69.274.00	75.361.60	76.857.71	83.681.04	61.023.17	24.617.47
Total district-wide	3,957,411.55	3,533,471.40	3,569,148.07	3,595,197.17	3,645,589.92	3,616,837.86	3,714,596.63	3,964,864.40	3,787,476.64	4,048,621.86
Changes in Net Position										
Governmental activities	798,120.94	208,815.81	288,873.76	224,613.75	31,581.13	306,233.17	496,204.17	266,153.29	(83,743.35)	757,167.22
Business-type activities	(1,003.55)	(6,885.82)	(6,293.86)	(9,925.12)	(4, 325.00)	(4,830.42)	(6,828.27)	(6,446.81)	1,055.30	(9,740.38)
Total district	797,117.39	201,929.99	282,579.90	214,688.63	27,256.13	301,402.75	489,375.90	259,706.48	(82,688.05)	747,426.84
Source: CAFR Schedule A-2										

Exhibit J-2

			BOROUGH OF Fund Balant Las (modified &	BOROUGH OF AVALON SCHOOL DISTRICT Fund Balances, Governmental Funds, Last Ten Fiscal Years (modified accrual basis of accounting)	DISTRICT Funds, ing)					Exhibit J-3
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Fund Restricted					64, 173.31	276,822.80	546,246.77	376,549.65	173,209.07	195,846.29
Committed Assigned Unassioned					66,247.53 66,247.53 251.297.16	033,397.92 48,665.46 251.169.15	59,657.14 250.488.93	925,095.92 44,138.26 247,338.00	248,000.16 247.503.00	1,010,039.79 48,851.17 247.046.00
Reserved Unreserved	243,641.04 247,423.30	507,445.65 258,180.30	714,067.69 254,832.34	840,597.78 277,488.00						
Total general fund	491,064.34	765,625.95	968,900.03	1,118,085.78	1,015,315.92	1,210,255.33	1,489,990.76	1,591,121.83	1,329,708.02	1,501,783.25
All Other Governmental Funds Restricted										
Reported in Capital projects fund Debt service fund					0.25	0.25	0.62			
Committed Assigned Unassigned										
Unreserved, reported in: Special revenue fund	(89.00)	(89.00)								
Capital projects fund Debt service fund	110,230.27 29,770.23	4,648.33 29,770.23	4,648.33 29,770.23	29,770.25						
Total all other governmental funds	139,911.50	34,329.56	34,418.56	29,770.25	0.25	0.25	0.62			

\* - FY 2011 was the first year of reporting under GASB 54 - Fund Balance Classifications

Source: CAFR Schedule B-1

Exhibit J-3

			BOROUG Changes in F	BOROUGH OF AVALON SCHOOL DISTRICT Changes in Fund Balances, Governmental Funds, Last Ten Fiscal Years	DOL DISTRICT srnmental Funds, ars					Exhibit J-4
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Revenues	2 200 061 00		2 050 111 00	0 010 277 ED	2 070 603 E0	2 078 604 00	2 079 601 00	0 070 601 00	00100 801 0	00 000 000 0
Tuition	28,000,00	33,600,00	2,333,144.00 44 800.00	47 600 00	0,030,030.00 44 R00 00	3,07 0,034.00 860 400 00	784 960 00	620 400 00	474 460 00	456,560,00
Miscellaneous	57,388.40	60,643.93	73,934.10	10,562.89	9,571.15	9,072.07	14,236.35	38,255.00	6,881.10	3,761.29
Library Contribution							173,162.65			
State sources	394,465.01	393,671.45	273,962.83	260,380.99	203,953.80	294,935.40	376,316.27	337,291.93	370,403.47	410,913.13
Federal sources Total revenue	40,623.65 3.919.538.06	43,790.00 3.432.827.38	41,146.00 3.392.986.93	48,948.42 3.385.819.80	40,159.00 3.377.177.45	41,692.00	40,190.00	36,554.00 4.111.194.93	367.234.57	33,392.00 3.983.320.42
Expenditures										
IIISUUCUOII. Poquidor instruction	1 106 102 88	1 138 80/ 00	1 161 805 40	1 227 406 88	1 107 803 56	1 046 410 12	1 053 833 83	1 060 556 50	1 176 578 77	002 340 14
Special education instruction	109.989.72	116.870.00	122.908.69	68.160.48	71.065.99	82.847.89	77.089.58	80.226.11	83.712.64	92.269.30
Other instruction	25,266.66	25,088.91	29,013.80	28,490.12	30,793.52	127,134.93	132,845.69	136,382.76	142,385.75	108,584.94
Support Services:										
Tuition	291,155.89	266,425.21	215,332.16	296,669.36	487,763.25	1,037,979.17	930,009.81	728,631.35	611,667.83	593,723.37
Student & instruction related services	299,195.03	289,691.53	310,682.03	269,363.84	335,940.88	330,366.62	342,139.25	359,100.13	378,098.30	321,397.32
General administrative services	59,162.99	82,541.51	75,530.71	69,339.07	65,286.12	66,116.84	74,130.57	73,152.10	65,034.18	61,636.12
School administrative services	26,256.13	23,644.86	23,809.35	24,708.62	25,335.31	36,369.52	33,256.23	27,465.27	27,054.27	27,104.61
Business administrative services	23,790.84	30,134.78	31,832.30	33,438.80	34,208.55	29,620.67	8,061.27	7,426.63	7,707.32	7,708.38
Plant operations and maintenance	247,036.31	287,270.30	315,118.48	359,900.14	356,796.80	358,475.84	324,761.44	452,235.41	465,670.01	355,212.72
Pupil transportation	86,132.28	93,349.26	65,669.19	60,806.13	60,049.29	60,455.83	51,508.11	56,288.61	68,298.82	71,543.04
Unallocated employee benefits	671,630.66	680,409.81	613,948.00 5 155 51	684,189.84 0.101.00	718,293.76	752,569.99	838,465.84	860,846.91	882,089.52	876,620.55
Special schools	3,531.49	161,981.84	5,498.64	2,131.20	3,351.28	4,192.20	3,200.45	2,504.12	1,916.29	1,627.70
Capital outlay	209,430.35	4,125.64	155,621.50	52,023.60	23,895.00	81,943.84	242,674.07	/2,566.83	307,411.56	269,676.53
Debu service. Principal	250 000 00	275,000,00	300 000 00	325,000,00	178 080 00	164 080 00	400 000 00	425,000,00	470,000,00	490 000 00
Interest and other charges	224,080.00	214,080.01	203,080.00	191,080.02	350,000.00	375,000.00	126,180.63	101,231.24	83,700.00	69,600.00
Total Expenditures	3,632,761.23	3,689,508.65	3,629,850.25	3,692,708.10	3,938,753.31	4,553,572.46	4,637,146.76	4,452,614.06	4,721,325.21	4,339,044.72
Excess (Deficiency) of revenues over (under) expenditures	286.776.83	(256.681.27)	(236.863.32)	(306.888.30)	(561.575.86)	(268.778.99)	(169.587.49)	(341.419.13)	(754.090.64)	(355.724.30)
				(2000)						
Other Financing Sources (Uses)	00 110 0				00 010 001				100 000	
Transfers out	0,313.03 (73.661.03)	409,000.01 (63,419.07)	503,060.00 (62.853.60)	02,02.63 (69,302.63)	496,310.00 (69,274.00)	538,060.00 (75,361.60)	76,857.71)	520,230.02 (83,681.04)	61.023.17) (61.023.17)	(31,800.47)
Bond proceeds										
Total other financing sources (uses)	(67,346.00)	425,660.94	440,226.40	451,425.74	429,036.00	463,718.40	449,323.29	442,549.58	492,676.83	527,799.53
Net change in fund balances	219,430.83	168,979.67	203,363.08	144,537.44	(132,539.86)	194,939.41	279,735.80	101,130.45	(261,413.81)	172,075.23
Debt service as a percentage of noncapital expenditures	13.85%	13.27%	14.48%	14.18%	13.49%	12.06%	11.97%	12.01%	12.54%	13.75%
Source: CAFR Schedule B-2										

### Exhibit J-5

### BOROUGH OF AVALON SCHOOL DISTRICT General Fund Other Local Revenue by Source, Last Ten Fiscal Years Unaudited

Totals	51,072.54 60.643.93	73,934.10	10,562.89	9,571.15	7,572.07	14,236.35	38,255.00	2,632.03	3,761.29
Miscellaneous	8,803.43 14 607 72	58,481.91	3,759.91	6,185.17	5,604.65	13,351.56	37,111.00	1,940.16	3,761.29
Transportation	16,833.95 14 743 07			•	•				I
Interest on Investments	25,435.16 31 293 14	15,452.19	6,802.98	3,385.98	1,967.42	884.79	1,144.00	691.87	I
Fiscal Year Ended June 30,	2007 2008	2009	2010	2011	2012	2013	2014	2015	2016

Source: District Records

Exhibit J-6

# BOROUGH OF AVALON SCHOOL DISTRICT Assessed Value and Actual Value of Taxable Property, Last Ten Fiscal Years

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm Regular	Q Farm	Commercial	Industrial	Apartment	Total Assessed Value	Less Tax-exempt Property	Public Utilities	Net Valuation Taxable	Total District School Tax Rate	Estimated County Equalized Value
	338.797.900	8.118.508.300			185.516.800			8.642.823.000		1.489.225	8.644.312.225	0.037	8.294.880.730
	289,371,000	8,227,657,900			185,516,800			8,702,545,700		1,482,856	8,704,028,556	0.034	8,719,496,278
	251,121,000	8,345,686,600			179,460,500			8,776,268,100		1,538,533	8,777,806,633	0.035	8,884,756,202
	180,701,000	8,470,971,600			181,827,500			8,833,500,100		1,556,647	8,835,056,747	0.035	8,674,083,164
	141,132,800	6,882,483,800			169,374,400			7,192,991,000		1,400,299	7,194,391,299	0.043	8,181,767,282
	148,896,500	6,923,540,100			167,517,900			7,239,954,500		1,295,691	7,241,250,191	0.043	7,828,562,169
	147,245,900	6,950,490,900			167,517,700			7,265,254,500		1,109,239	7,266,363,739	0.043	7,670,656,901
	112,159,500	7,028,995,300			359,648,000			7,500,802,800	193,090,400	871,927	7,308,584,327	0.043	7,688,107,085
	195,567,300	7,004,430,200			359,474,900			7,559,472,400	192,845,400	865,940	7,367,492,940	0.042	7,796,565,147
2016	177,766,900	7,080,456,300			358,350,600			7,616,573,800	191,721,100	862,511	7,425,715,211	0.042	7,949,645,938

Source: County Abstract of Ratables & Municipal Tax Assessor R = Revaluation/Reassessment

Exhibit J-7

### BOROUGH OF AVALON SCHOOL DISTRICT Direct and Overlapping Property Tax Rates, Last Ten Fiscal Years (rate per \$100 of assessed value)

Total	Direct and	Overlapping Tax Rate	0.350	0.368	0.393	0.409	0.500	0.509	0.526	0.535	0.541	0.550
		Municipai Local Purpose	0.155	0.171	0.183	0.194	0.200	0.210	0.219	0.224	0.226	0.227
es		Iviunicipai Library Tax	ı				0.038	0.036	0.036	0.035	0.035	0.036
Overlapping Rates	C	Library	ı	·	·	·	·	·	·			
0		County Open Space	0.011	0.011	0.011	0.010	0.012	0.011	0.011	0.011	0.011	0.011
	C	County General	0.147	0.152	0.164	0.170	0.207	0.209	0.217	0.222	0.227	0.234
DL DISTRICT		l otal Direct	0.037	0.034	0.035	0.035	0.043	0.043	0.043	0.043	0.042	0.042
BOROUGH OF AVALON SCHOOL DISTRICT	General	Ubligation Debt Service	0.005									
<b>BOROUGH OF</b>		Basic Rate	0.032	0.034	0.035	0.035	0.043	0.043	0.043	0.043	0.042	0.042
Fiscal	Year	LENGEG June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016

Source: District Records and Municipal Tax Collector

F		
<b>30ROUGH OF AVALON SCHOOL DISTRICT</b>	ax Payers,	rears Ago
<b>DF AVALON SC</b>	Principal Property Tax Payers,	This Year and Nine Years Ago
<b>BOROUGH</b>	Princi	This \

		2016			2007	
	Taxable		% of Total	Taxable		% of Total
	Assessed		District Net	Assessed		District Net
Taxpayer	Value	Rank	Assessed Value	Value	Rank	Assessed Value
Individual Taxpayer #1	\$ 27,257,200	~	0.37%			
Jordon Realty, Inc.	17,358,900	2	0.23%	11,411,500	~	0.13%
Icona Golden Inn, LLC	15,956,500	ო	0.21%			
MBM Estate, LLC	12,224,200	4	0.16%			
Individual Taxpayer #2	10,045,100	S	0.14%			
Beach Doggies, LLC	9,521,600	9	0.13%			
Dilbert, Inc.	9,500,000	7	0.13%			
75th Street Beach, LLC	9,226,700	ω	0.12%			
Individual Taxpayer #3	9,223,800	6	0.12%			
Individual Taxpayer #4	9,141,900	10	0.12%			
Individual Taxpayer #5				10,137,700	7	0.12%
Individual Taxpayer #6				9,743,900	ო	0.11%
Individual Taxpayer #7				9,387,500	4	0.11%
Individual Taxpayer #8				9,322,200	5	0.11%
Rice Trust				8,742,000	9	0.10%
Individual Taxpayer #9				8,518,400	7	0.10%
73 Avalon Hotel Associates				8,349,500	8	0.10%
129 75th Street, LLC				8,310,500	6	0.10%
Individual Taxpayer #10				8,015,500	10	0.09%
Totals	\$ 129,455,900		1.74%	\$ 91,938,700		1.06%
	District Assessed Value	alue	\$ 7,425,715,211			\$ 8,644,312,225

# Source: District CAFR & Municipal Tax Assessor

Exhibit J-8

### Exhibit J-9

# BOROUGH OF AVALON SCHOOL DISTRICT Property Tax Levies and Collections, Last Ten Fiscal Years

Collections in	Subsequent	Years											
e Fiscal Year wy	Percentage	of Levy	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	
Collected within the Fiscal Year of the Levy		Amount	3,399,061.00	2,901,122.00	2,959,144.00	3,018,327.50	3,078,693.50	3,078,694.00	3,078,694.00	3,078,694.00	3,078,694.00	3,078,694.00	
	Taxes Levied for	the Fiscal Year	3,399,061.00	2,901,122.00	2,959,144.00	3,018,327.50	3,078,693.50	3,078,694.00	3,078,694.00	3,078,694.00	3,078,694.00	3,078,694.00	
Fiscal Year	Ended	June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	

Source: District records including the Certificate and Report of School Taxes (A4F form)

Exhibit J-10

## BOROUGH OF AVALON SCHOOL DISTRICT Ratios of Outstanding Debt by Type, Last Ten Fiscal Years

	Per Capita	Personal	Income	44,360	46,747	46,005	47,498	48,694	52,276	52,276	52,276	53,932	51,812
	Percentade	of Personal	Income	0.85%	0.95%	1.00%	1.11%	1.23%	1.46%	1.63%	1.87%	2.32%	2.83%
			Total District	5,196,000	4,921,000	4,621,000	4,296,000	3,946,000	3,571,000	3,215,000	2,790,000	2,320,000	1,830,000
Business-Type Activities		Capital	Leases										
	Bond Anticipation	Notes	(BANs)										
al Activities		Capital	Leases										
Governmental Activities	Certificates	of	Participation										
	General	Obligation	Bonds	5,196,000	4,921,000	4,621,000	4,296,000	3,946,000	3,571,000	3,215,000	2,790,000	2,320,000	1,830,000
	Fiscal Year	Ended	June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016

Source: District CAFR Schedules I-1

Exhibit J-11

# BOROUGH OF AVALON SCHOOL DISTRICT Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years

	Per Capita Personal Income	44,360	46,747	46,005	47,498	48,694	52,276	52,276	52,276	53,932	51,812
	Percentage of Actual Taxable Value of Property	0.06%	0.06%	0.05%	0.05%	0.05%	0.05%	0.04%	0.04%	0.03%	0.02%
	Net General Bonded Debt Outstanding	5,196,000	4,921,000	4,621,000	4,296,000	3,946,000	3,571,000	3,215,000	2,790,000	2,320,000	1,830,000
Governmental Activities	Deductions										•
Ğ	General Obligation Bonds	5,196,000	4,921,000	4,621,000	4,296,000	3,946,000	3,571,000	3,215,000	2,790,000	2,320,000	1,830,000
	Fiscal Year Ended June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016

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# BOROUGH OF AVALON SCHOOL DISTRICT Direct and Overlapping Governmental Activities Bonded Debt, As of December 31, 2015

Governmental Unit	Bonc Outs	Bonded Debt Outstanding	Estimated Percentage Applicable	0	Estimated Share of Overlapping Debt
Debt Repaid with Property Taxes					
Borough of Avalon	\$ 40	40,509,732.51	100.00%	Ф	40,509,732.51
Other Debt					
County of Cape May	181	181,705,600.00	16.68%		30,308,494.08
Subtotal, Overlapping Debt					70,818,226.59
Borough of Avalon School District Direct Debt					1,830,000.00
Total Direct and Overlapping Debt				ф	72,648,226.59

Borough of Avalon - 2015 Audit Report County of Cape May - 2015 Audit Report District Records

Sources:

			BOI	BOROUGH OF AVALON SCHOOL DISTRICT Legal Debt Margin Information, Last Ten Fiscal Years	I SCHOOL DISTRIC n Information, cal Years	F							EXNIBIT J-13	
											Ε	qualized	Equalized valuation basis 2015 2013 2013 =	<pre>\$ 7,880,431,108 7,727,305,065 7,636,382,699 \$ 23,244,118,872</pre>
									A	verage	Average equalized valuation of taxable property	on of tax		\$ 7,748,039,624
											Debt	imit ( 3% t bondec Legal	Debt limit ( 3% of average) Net bonded school debt Legal debt margin	232,441,189 2,320,000 \$230,121,189
	2007	2008	2009	2010	2011		2012		2013		2014		2015	2016
Debt limit	\$ 201,311,446	\$ 234,904,091	\$ 256,073,410	\$ 260,583,752	\$ 255,508,576	θ	245,201,163	⇔	235,479,894	÷	230,421,469	دم ج	229,999,651	232,441,189
Total net debt applicable to limit	5,196,000	4,921,000	4,621,000	4,296,000	3,946,000		3,571,000		3,215,000		2,790,000		2,320,000	1,830,000
Legal debt margin	\$ 196,115,446	\$ 229,983,091	\$ 251,452,410	\$ 256,287,752	\$ 251,562,576	θ	241,630,163	ф	232,264,894	φ	227,631,469	\$	227,679,651	230,611,189
Total net debt applicable to the limit as a percentage of debt limit	2.58%	2.09%	1.80%	1.65%	1.54%		1.46%		1.37%		1.21%		1.01%	0.79%

Source: Abstract of Ratables and District Records CAFR Schedule J-7

Exhibit J-13

Exhibit J-14

# BOROUGH OF AVALON SCHOOL DISTRICT Demographic and Economic Statistics, Last Ten Fiscal Years

Unemployment Rate	2.7% 3.3%	4.8% 5.1%	5.3% 5.8%	5.8%	10.9%	8.5%	7.1%
** Per Capita Personal Income	44,360 46,747	46,005 47,498	48,694 52,276	52,276	52,276	53,932	51,812
Personal Income (thousands of dollars)	92,801,120 97,607,736	96,012,435 63,362,332	64,519,550 68,742,940	68,742,940	68,481,560	69,949,804	66,474,796
Population	2,092 2,088	2,087 1,334	1,325 1,315	1,315	1,310	1,297	1,283
Fiscal Year Ended June 30,	2007 2008	2009 2010	2011 2012	2013	2014	2015	2016

\*\* County wide information

Source:

U.S. Department of Commerce, Bureau of Economic Analysis, Regional Economic Information System; New Jersey Department of Labor, Bureau of Labor Force Statistics; U.S. Bureau of Census, Population Division

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# BOROUGH OF AVALON SCHOOL DISTRICT Principal Employers,

2000	Percentage of	Year- Round Total	Employees Rank Employment	56 2 5.67%	105 1 10.63%	42 4 4.25%		39 5	65 3 6.58%	28 7 2.83%	25 6 2.53%		22 8 2.23	10 10 10 1.01%	13 9 1.32%	405 37.04%	988
	Percentage of	Total Ye	Employment	10.23%	10.14%	7.72%	4.83%	3.86%	3.38%	2.22%	2.41%	1.45%	0.97%			47.20%	1,036
2009			Rank	Ļ	2	ო	4	S	9	8	7	6	10				
		Year- Round	Employees	106	105	80	50	40	35	23	25	15	10			489	
			Employer	Sturdy Savings	Borough of Avalon	Golden Inn	Motor Boat Club	Avalon Real Estate Agency	Princeton Hotel/Sea Grille	Borough of Avalon School District	Ferguson & Deckert Realty	Rocking Chair Restaurant	Windrift Hotel	Marabella's Restaurant	Coldwell Banker Realty	Totals	Total Employment

This is the most current information available.

		BOROUGH OF AVALON SCHOOL DISTRICT Full-time Equivalent District Employees by Function/Program, Last Ten Fiscal Years	BOROUGH OF AVALON SCHOOL DISTRICT Equivalent District Employees by Function/ Last Ten Fiscal Years	I SCHOOL DIST Joyees by Func cal Years	RICT tion/Program,				Ĕ	Exhibit J-16
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Function/Program										
Instruction: Regular instruction	12.0	12.0	13.0	12.0	13.0	12.0	12.0	12.0	12.0	12.0
Special education instruction Corter special education instruction						1.0	1.0	1.0	1.0	1.0
vocational education Other instruction Support Sonifoce	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Support Services. Tuition										
Student & instruction related services	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
General administrative services				0.5	0.5	0.5	0.5	0.5	0.5	0.5
School administrative services	1.5	1.5	1.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Business administrative services	0.5	0.5					0.5	0.5	0.5	0.5
Plant operations and maintenance	3.5	3.5	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Pupil transportation									1.5	1.5
Food Service	1.0	1.0	1.5	1.5	1.5	1.5	1.5	1.5	0.5	0.5
Total	22.5	22.5	23.0	21.5	22.5	22.5	23.0	23.0	23.5	23.5

Source: District Records, ASSA, Certified Staff Report

Exhibit J-17

## BOROUGH OF AVALON SCHOOL DISTRICT Operating Statistics, Last Ten Fiscal Years

Student Attendance Percentage	94.2%	94.1%	95.3%	95.3%	95.3%	95.4%	94.2%	92.5%	94.2%	92.7%
% Change in Average Daily Enrollment	3.4%	-11.1%	0.3%	-8.6%	7.3%	-13.3%	-7.4%	-4.8%	-12.6%	-3.7%
Average Daily Attendance (ADA)	80.8	71.8	72.9	66.6	71.5	62.0	56.7	53.0	47.2	44.8
Average Daily Enrollment (ADE)	85.8	76.3	76.5	6.69	75.0	65.0	60.2	57.3	50.1	48.3
Pupil/Teacher Ratio Elementary School	4.32:1	4.05:1	4.53:1	4.31:1	5.31:1	4.40:1	4.07:1	3.80:1	3.57:1	3.50:1
Teaching Staff	19	19	17	16	15	15	15	15	14	14
% Change	1.60%	9.71%	-2.21%	17.36%	-3.34%	37.58%	6.10%	5.81%	20.83%	-8.21%
Cost per Pupil	35,966.48	39,460.35	38,586.35	45,284.12	43,772.91	60,222.04	63,895.30	67,610.81	77,204.27	62,062.17
Operating Expenditures	2,949,251.00	3,038,447.00	2,971,149.00	3,124,604.48	3,370,514.31	3,974,654.46	3,897,613.48	3,853,815.99	3,860,213.65	3,041,046.49
ASSA Enrollment	82	77	77	69	17	99	61	57	50	49
Fiscal Year Ended June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016

Source: District records, ASSA and Certificated Staff Report

	ш	BOROUGH OF AVALON SCHOOL DISTRICT School Building Information, Last Ten Fiscal Years	JGH OF AVALON SCHOOL DIS School Building Information, Last Ten Fiscal Years	L DISTRICT tion,					Exhibit J-18
	2007	2008	2009	2010	2011	2012	2013	2014	2015
District Buildings									
<u>Elementary</u> Avalon School (1965)									
Square Feet	49,962	49,962	49,962	49,962	49,962	49,962	49,962	49,962	49,962
Capacity (students)	159	159	159	159	159	159	159	159	159
Enrollment	86	17	22	69	11	66	66	57	50

Number of Schools at June 30, 2015 Elementary - 1

Source: District Records, ASSA

# Undistributed Expenditures - Required Maintenance for School Facilities

2016	63,612.16	63,612.16		63,612.16
2015	82,509.52	82,509.52		82,509.52
2014	64,517.07	64,517.07		64,517.07
2013	57,946.26	57,946.26		57,946.26
2012	57,852.38	57,852.38		57,852.38
2011	65,061.39	65,061.39		65,061.39
2010	61,682.00	61,682.00		61,682.00
2009	52,934.00	52,934.00		52,934.00
2008	46,931.00	46,931.00		46,931.00
2007	35,380.00	35,380.00		35,380.00
Project # (s) 2007	•	I		u
School Facilities	Avalon School - only building	Total School Facilities	Other Facilities	Grand Total

Source: District Records

Exhibit J-19

### BOROUGH OF AVALON SCHOOL DISTRICT Insurance Schedule For the Fiscal Year Ended June 30, 2016 (Unaudited)

0		Amount of		
Company	Type of Coverage	Coverage		Deductible
New Jersey School Boards Asso	clation insurance Group			
Package Policy				
L Droperty				
I Property		¢ 10.010.062	¢	F 000
Blanket Real & Personal Propert	y - per occurrence	\$ 10,910,962	Ф	5,000
Blanket Extra Expense	l-	50,000,000		5,000
Blanket Valuable Papers and Re		10,000,000		5,000
Demolition and Increased Cost of		10,000,000		
Flood - per occurrence/NJSBAIC		10,000,000		500,000
	annual aggregate - All Other Zones	50,000,000		10,000
Earthquake - per occurrence/NJ		50,000,000		
Terrorism - per occurrence/NJS/	AIG annual aggregate	1,000,000		
II Electronic Data Processing				
EDP Hardware/Software		250,000		1,000
III Equipment Breakdown				
Combined Single Limit per Accid	lent for Property Damage & Expense	100,000,000		5,000
IV Crime				
Public Employee Dishonesty with	n Faithful Performance	250,000		1,000
Moneys & Securities		25,000		500
Forgery or Alteration		50,000		500
Computer Fraud		25,000		500
Public Officials Bond - Board Se		10,000		500
Public Officials Bond - Board Tre	asurer	155,000		1,000
V Comprehensive General Liabilit	y			
Bodily Injury and Property Dama	ge	11,000,000		
Bodily Injury from Products & Op	erations - Annual Aggregate	11,000,000		
Sexual Abuse		11,000,000		
Personal Injury & Advertising Inju	ury - Per Occurrence/Annual Aggregate	11,000,000		
Employee Benefit Liability - Per		11,000,000		
Premises Medical Payments - Po		10,000		
Terrorism		1,000,000		
		,,		
VI Automobile				
Liablility				
Combined Single Limit		11,000,000		1,000
0		, ,		
Workers Compensation				
Bodily Injury by Accident - Per Acc	ident	statutory		
Bodily Injury by Disease - Per Emp		statutory		
Bodily Injury by Disease - Agreem		statutory		
, , , ,		,		
Errors & Omissions				
Coverage A				
Limit of Liability - Each Policy Pe	riod	11,000,000		5,000
Coverage B		,000,000		0,000
Limit of Liability - Each Claim		100,000		5,000
Each Policy Period		300,000		5000
		000,000		0000

Source: District records.

**Single Audit Section** 

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### **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education Avalon School District County of Cape May Avalon, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Avalon School District, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Borough of Avalon School District's basic financial statements, and have issued our report thereon dated November 22, 2016.

### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Borough of Avalon School Districts' control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of Borough of Avalon School Districts' internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Borough of Avalon School Districts basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements prescribed by the Division of Finance, Department of Education, and State of New Jersey.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ford. Scott & Associates. L.L.C.

FORD, SCOTT & ASSOCIATES, L.L.C. CERTIFIED PUBLIC ACCOUNTANTS

### Michael S. Garcia

Michael S. Garcia Certified Public Accountant Licensed Public School Accountant No. 2080

November 22, 2016

												Budgetary	Budgetary Expenditures		Repayment			Due to
Federal Grantor/Pass-Through Grantor/	Federal CFDA	Federal FAIN	Grant or State Project	Grant	t	Award	Balance June 30,		Carryover (Walkover)	Cash	Source	9		(MEMO) Pass Through	of Prior Years'	(Accounts Receivable)	Deferred Revenue/	Grantor June 30,
Program Title	Number	Number	Number	Period	R	Amount	2015	Adjustments	Amount	Received	Pass Through	Direct	Total	to Sub-Recipients	Balances	06/30/2016	06/30/2016	2016
U.S. Department of Education Passed-Through State Department of Education Special Revenue Fund:																		
Special Education Cluster (IDEA): I.D.E.A. Part B - Basic Regular	84.027A	S027A150100		7/1/15	6/30/16	19,290.00				19,290.00	(19,290.00)		(19,290.00)					
I.D.E.A. Preschool	84.173A	S173A150114	PS 16	7/1/14	6/30/15	525.00	(525.00)			525.00								
Total Special Education Cluster (IDEA)							(525.00)			19,815.00	(19,290.00)	· · ·	(19,290.00)		  .	  .		
Small Rural School Achievement Program	85.358A	S358A160753	N/A	7/1/15	6/30/16	14,102.00				14,102.00		(14,102.00)	(14,102.00)					
Total Special Revenue Fund							(525.00)			33,917.00	(19,290.00)	(14,102.00)	(33,392.00)					
Total Federal Financial Aw ards						S	(525.00)	- S	\$	33,917.00 \$	(19,290.00) \$	(14,102.00) \$	(33, 392.00) \$	s ·	\$	<sup>11</sup>	\$ '	

BOROUGH OF AVALON SCHOOL DISTRICT Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2016 Exhibit K-4 Schedule B

# BOROUGH OF AVALON SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance For the Year Ended June 30, 2016

										Adjustments/	Balan	Balance at June 30, 2016	016	MEMO	0
State Grantor/Program Title	Grant or State Project Number	Grant Period		Award Amount (	Balance at June 30, 2015 Deferred Revenue/ Due to Accts Receivable) Grantor	a 30, 2015 Due to Grantor	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable)	Deferred Revenue	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education General Fund:															
State Aid Public Cluster: Security Aid Security Aid PPRSCC Readmess Aid Per Pupli Growth Aid	16-495-034-5120-084 16-495-034-5120-089 16-495-034-5120-098 16-495-034-5120-098	7/1/2015 6 7/1/2015 6 7/1/2015 6 7/1/2015 6	6/30/2016 \$ 6/30/2016 6/30/2016 6/30/2016 6/30/2016	4,841.00 \$ 39,551.00 610.00 610.00				4,841.00 39,551.00 610.00 610.00	(4,841.00) (39,551.00) (610.00) (610.00)					195.34 1,595.89 24.61 24.61	4, 841.00 39, 551.00 610.00 610.00
Total State Aid Public Cluster								45,612.00	(45,612.00)					1,840.45	45,612.00
Transportation Aid Non-Public Transportation Aid	16-495-034-5120-014 15-100-034-5120-064	7/1/2015 6 7/1/2014 6	6/30/2016 6/30/2015	27,597.00 174.00	(174.00)			27,597.00 174.00	(27,597.00) -					1,113.55	27,597.00 174.00
	15-495-034-5094-003	7/1/2014 6	6/30/2015 1	103,777.47	(5,072.75)			5,072.75							103,777.47
Security Contributions	16-495-034-5094-003	7/1/2015 6	6/30/2016	90,088.13				85,727.87	(90,088.13)		(4,360.26)				90,088.13
Total General Fund					(5,246.75)			164,183.62	(163,297.13)		(4,360.26)			2,954.00	267,248.60
Total State Financial Assistance				\$	(5,246.75) \$	,	,	164,183.62 \$	(163,297.13) \$	,	(4,360.26) \$	\$	\$ '	2,954.00 \$	267,248.60

### BOROUGH OF AVALON SCHOOL DISTRICT K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE JUNE 30, 2016

### NOTE 1. GENERAL

The accompanying schedules of expenditures of awards and financial assistance present the activity of all federal and state award programs of the Board of Education, Borough of Avalon. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, is included on the schedule of expenditures of federal awards and state financial assistance.

### NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary of accounting with the exception of programs recorded in the enterprise funds, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1(C) and 1(D) to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10% de minimis indirect cost rate.

### NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas GAAP reporting, revenue is not recognized until the subsequent year or when the expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to *N.J.S. 18A:22-4.2*. For GAAP purposes that payment is not recognized until the subsequent year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S. 18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis was \$247,616.00 for the general fund and \$0.00 for the Special Revenue Fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

### BOROUGH OF AVALON SCHOOL DISTRICT K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE JUNE 30, 2016 (CONTINUED)

	0	Seneral fund	Total
State Assistance:			
Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of State Financial Assistance	\$	163,297.13	163,297.13
Difference – budget to "GAAP"			
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes		3,009.00	3,009.00
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.		(2,954.00)	(2,954.00)
On Behalf TPAF payments recognized for GAAP statements not included in the Schedule of Expenditures of State Financial Assistance		247,561.00	247,561.00
Total State revenue as reported on the statement of revenues, expenditures and changes in fund balances			
Dalahues	\$	410,913.13	410,913.13

### BOROUGH OF AVALON SCHOOL DISTRICT K-5 NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE JUNE 30, 2016 (CONTINUED)

	Spe	cial Revenue Fund	Total
Federal Assistance: Actual amounts (budgetary)		- and	
"revenues" from the Schedule of Expenditures of Federal Awards	\$	33,392.00	33,392.00
Difference - budget to "GAAP" Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		-	
Total Federal revenue as reported on the statement of revenue, expenditures, and changes in fund balances	\$	33,392.00	33,392.00

The On-Behalf Pension Contributions made for the district by the State of New Jersey are recognized as revenue in the basic financial statements, but are not considered in the major program determination.

### NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

### NOTE 5. OTHER

The amount reported as TPAF pension contributions represents the amount paid by the State on behalf of the District for the year ended June 30, 2016. TPAF social security contributions represent the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2016.

### BOROUGH OF AVALON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

### Part I -- Summary of Auditor's Results

ncial Statement Section			
Type of auditor's report issued:	Unmodified		
Internal control over financial reporting: 1) Material weakness(es) identified?	yes	X	no
2) Significant deficiencies identified that are not considered to be material weaknesses?	yes	X	none reported
Noncompliance material to basic financial statements noted?	yes	X	no
eral Awards Section	Not Applicable		
Internal Control over major programs: 1) Material weakness(es) identified?	yes		no
2) Significant deficiencies identified	yes		none reported
Type of auditor's report on compliance for major programs			
Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance	yes		no
Identification of major programs:			
CFDA Number(s)	Name	of Federal Progr	am or Cluster
Dollar threshold used to determine Type A programs:			
Auditee qualified as low-risk auditee?	yes		no

### BOROUGH OF AVALON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

### Part I -- Summary of Auditor's Results

Awards Section	Not Applicable			
Internal Control over major pro 1) Material weakness(es)		yes	no	
2) Significant deficiencies		yes	none reported	
Type of auditor's report on cor major programs	npliance for	Unmodified		
Any audit findings disclosed th to be reported in accordance N Letter 15-08?		yes	no	
Identification of major program	IS:			
GMIS Numb	<u>er(s)</u>	Name of S	Name of State Program	
Dollar threshold used to detern	nine Type A programs:			
Auditee qualified as low-risk a	uditee?	yes	no	

### BOROUGH OF AVALON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND RESPONSES FOR THE YEAR ENDING JUNE 30, 2016

Part 2 – Schedule of Financial Statement Findings

### NONE

### Part 3 – Schedule of State Award Findings and Questioned Costs

### NONE

EXHIBIT K-7

STATUS OF PRIOR YEAR FINDINGS

NONE