# BORDENTOWN REGIONAL SCHOOL DISTRICT 

Bordentown Township, New Jersey County of Burlington<br>COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2016

# COMPREHENSIVE ANNUAL FINANCIAL REPORT <br> OF THE <br> BORDENTOWN REGIONAL SCHOOL DISTRICT <br> BORDENTOWN TOWNSHIP, NEW JERSEY <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016 

Prepared by

Bordentown Regional School District
Business Administrator's Office
PAGE
INTRODUCTORY SECTION
Letter of Transmittal ..... 1
Organizational Chart ..... 5
Roster of Officials ..... 7
Consultants and Advisors ..... 8
FINANCIAL SECTION
Independent Auditors' Report ..... 9
REQUIRED SUPPLEMENTARY INFORMATION - PART I
Management's Discussion \& Analysis ..... 15
BASIC FINANCIAL STATEMENTS
A. Government-Wide Financial Statements:
A-1 Statement of Net Position ..... 29
A-2 Statement of Activities ..... 30
B. Fund Financial Statements:
Governmental Funds:
B-1 Balance Sheet ..... 35
B-2 Statement of Revenues, Expenditures \& Changes in Fund Balance ..... 36
B-3 Reconciliation of the Statement of Revenues, Expenditures \& Changes in Fund Balance of Governmental Funds to the Statement of Activities ..... 37
Proprietary Funds:
B-4 Statement of Net Position ..... 41
B-5 Statement of Revenues, Expenditures \& Changes in Fund Net Position ..... 42
B-6 Statement of Cash Flows ..... 43
Fiduciary Funds:
B-7 Statement of Fiduciary Net Position ..... 47
B-8 Statement of Changes in Fiduciary Net Position ..... 48
Notes to Financial Statements ..... 51
REQUIRED SUPPLEMENTARY INFORMATION - PART II
C. Budgetary Comparison Schedules:
C-1 Budgetary Comparison Schedule - General Fund ..... 87
C-1a Combining Schedule of Revenue, Expenditures \& Changes in Fund Balance - Budget \& Actual ..... N/A
C-1b Community Development Block Grant - Budget \& Actual ..... N/A
C-2 Budgetary Comparison Schedule - Special Revenue Fund ..... 97
Notes to the Required Supplementary Information:
C-3 Budget-to-GAAP Reconciliation ..... 101
REQUIRED SUPPLEMENTARY INFORMATION - PART III
L. Schedules Related to Accounting and Reporting for Pensions (GASB 68):
L-1 Schedule of the District's Proportionate Share of the Net Pension Liability - PERS ..... 107
L-2 Schedule of the District Contributions - PERS ..... 108
L-3 Schedule of the District's Proportionate Share of the Net Pension Liability - TPAF ..... 109
Notes to the Required Supplementary Information - PART III ..... 113
D. School Based Budget Schedules:
D-1 Combining Balance Sheet ..... N/A
D-2 Blended Resource Fund - Schedule of Expenditures Allocated by Resource Type - Actual ..... N/A
D-3 Blended Resource Fund - Schedule of Blended Expenditures - Budget \& Actual ..... N/A
E. Special Revenue Fund:
E-1 Combining Schedule of Revenues \& Expenditures - Special Revenue Fund -
Budgetary Basis ..... 121
E-2 Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis ..... N/A
F. Capital Projects Fund:
F-1 Summary Statement of Project Expenditures ..... 127
F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis ..... 128
F-2a Schedule of Revenues, Expenditures, Project Balance \& Project Status - Budgetary Basis - Renovations to Clara Barton Elementary School ..... 129
F-2b Schedule of Revenues, Expenditures, Project Balance \& Project Status - Budgetary Basis - Renovations to MacFarland Elementary School ..... 130
F-2c Schedule of Revenues, Expenditures, Project Balance \& Project Status - Budgetary Basis - Renovations to Peter Muschal Elementary School ..... 131
F-2d Schedule of Revenues, Expenditures, Project Balance \& Project Status - Budgetary Basis - Renovations to Bordentown Middle School ..... 132
F-2e Schedule of Revenues, Expenditures, Project Balance \& Project Status - Budgetary Basis - Bordentown Middle School Partial Roof Replacement ..... 133
G. Proprietary Funds:
Enterprise Funds:
G-1 Combining Statement of Net Position ..... 139
G-2 Combining Statement of Revenues, Expenses \& Changes in Fund Net Position ..... 140
G-3 Combining Statement of Cash Flows ..... 141
Internal Service Funds:
G-4 Combining Statement of Net Position ..... N/A
G-5 Combining Statement of Revenues, Expenses \& Changes in Fund Net Position ..... N/A
G-6 Combining Statement of Cash Flows ..... N/A
H. Fiduciary Funds:
H-1 Combining Statement of Fiduciary Net Position ..... 145
H-2 Combining Statement of Changes in Fiduciary Net Position ..... 146
H-3 Student Activity Agency Fund Schedule of Receipts \& Disbursements ..... 147
H-4 Payroll Agency Fund Schedule of Receipts \& Disbursements ..... 147
I. Long-Term Debt:
I-1 Schedule of Serial Bonds ..... 151
I-2 Schedule of Obligations Under Capital Leases ..... 152
I-3 Debt Service Fund Budgetary Comparison Schedule ..... 153

## STATISTICAL SECTION (Unaudited)

## Financial Trends:

$\begin{array}{lll}\text { J-1 } & \text { Net Position by Component } & 159\end{array}$
$\begin{array}{ll}\mathrm{J}-2 \text { Changes in Net Position } & 160\end{array}$
$\begin{array}{ll}\text { J-3 Fund Balances - Governmental Funds } & 162\end{array}$
$\begin{array}{ll}\text { J-4 Changes in Fund Balance - Governmental Funds } & 163\end{array}$
$\begin{array}{ll}\text { J-5 Other Local Revenue by Source - General Fund } & 165\end{array}$
Revenue Capacity:
$\begin{array}{lll}\text { J-6 Assessed Value \& Estimated Actual Value of Taxable Property } & 169\end{array}$
$\begin{array}{lll}\text { J-7 } & \text { Direct \& Overlapping Property Tax Rates } & 170\end{array}$
J-8 Principal Property Taxpayers 171
$\begin{array}{lll}\text { J-9 Property Tax Levies \& Collections } & 172\end{array}$

## Debt Capacity:

$\begin{array}{ll}\text { J-10 Ratios of Outstanding Debt by Type } & 175\end{array}$
J-11 Ratios of General Bonded Debt Outstanding 176
$\begin{array}{ll}\text { J-12 Direct \& Overlapping Governmental Activities Debt } & 177\end{array}$
$\begin{array}{ll}\text { J-13 Legal Debt Margin Information } & 178\end{array}$
Demographic \& Economic Information:
J-14 Demographic \& Economic Statistics ..... 181
J-15 Principal Employers ..... 182
Operating Information:
J-16 Full-Time Equivalent District Employees by Function/Program ..... 185
J-17 Operating Statistics ..... 186
J-18 School Building Information ..... 187
J-19 Schedule of Required Maintenance ..... 188
J-20 Insurance Schedule ..... 189
SINGLE AUDIT SECTION
K-1 Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards ..... 193
K-2 Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance and NJ OMB 15-08 ..... 195
K-3 Schedule of Expenditures of Federal Financial Awards, Schedule A ..... 199
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B ..... 200
K-5 Notes to Schedules of Awards and Financial Assistance ..... 201
K-6 Schedule of Findings \& Questioned Costs- Summary of Auditor's Results ..... 203
K-6 Schedule of Findings \& Questioned Costs- Financial , Fedral and State Findings ..... 205
K-7 Summary Schedule of Prior Audit Findings ..... 206

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INTRODUCTORY SECTION

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Mark Drew President

William Mercantini Vice President

318 WARD AVENUE BORDENTOWN, NJ 08505

| Business <br> Office | FAX | Superintendent's <br> Office |
| :---: | :---: | :---: |
| $(609) 298-0025$ <br> Extension 1204 | $(609) 298-2515$ | $(609) 298-0025$ <br> Extension 1211 |
| Internet Web Site: www.bordentown.k12.nj.us |  |  |

Honorable President and Members of the Board of Education Bordentown Regional School District
Bordentown, NJ 08505

Dear Board Members and Citizens of the Regional District:
The Comprehensive Annual Financial Report of the Bordentown Regional School District ("District") for the fiscal year ended June 30, 2016 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in three major sections; Introductory, Financial, and Statistical. The Introductory section includes this transmittal letter, the District's organizational chart, and a list of principal officials. The Financial section includes, under Governmental Accounting Standard Board Statement No. 34 as amended, the Report of Independent Accountants, the Management's Discussion and Analysis, the Basic Financial Statements, and the combining and individual fund statements. Required Supplementary Information includes Budgetary Comparison Schedules, Special Revenue Fund Schedules, as well as Capital Projects, Enterprise, Fiduciary Fund and Long Term Debt schedules. The Statistical section includes selected financial; demographic; and operational information.

In addition, the District is required to undergo an annual Single Audit in conformity with the provisions of the Single Audit Act and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments", and the State Treasury Circular Letter 04-04-OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to the Single Audit requirement is included in a separate section.

The financial statements include:

1. A Management Discussion and Analysis (MD\&A) section providing an analysis of the District's overall financial position and results of operations.
2. Financial statements prepared using full accrual accounting for all of the District's activities, including infrastructure.
3. A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements and notes to financial statements.

1. REPORTING ENTITY AND ITS SERVICES: The Bordentown Regional School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by NCGA Statement No. 3. The District provides a full range of educational services appropriate to regular and special education students in grade levels K through 12. The District's on-roll enrollment as of October 15,2015 was 2,559 which notably included high school students received from the New Hanover Public Schools on a tuition basis.

This Comprehensive Annual Financial Report for the year ended June 30, 2016 is presented in GASB 34 format. The Bordentown Regional Board of Education and all its schools constitute the District's reporting entity. The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. Food Service and Community District Alliance functions are classified as business-type activities. All funds of the district are included in this report.

## 2. MAJOR ACTIVITIES AND INITIATIVES:

During 2015-16, the District continued its focus on preparing students to face the evolving learning environments and expectations before them. This encompassed providing staffing and other resources to meet the needs of diverse student learners in basic skills, special education, English language acquisition, and gifted education.

Included therein was continuation of full day kindergarten and preschool programs; before and after school as well as extended school year programs for students "at risk"; support for staff professional development. In addition, all academic and extra-curricular programs and activities were maintained without requiring participation contributions. Moreover, the District made increased targeted investments in additional staffing towards its Advanced Placement programs and for full implementation of enhancements to the mathematics and reading programs.

Also, during this past year the District undertook development of a strategic plan to help guide its educational, operational, and financial direction for the foreseeable future. This plan will help inform each annual budget process, commencing with development of the upcoming 2016-17 budget.

In the operational areas, the District maintained its full complement of support resources, including a comprehensive level of transportation services as well as continued capital outlay investments. The latter most notably included continued funding of the planned multi-year upgrade of the District's network infrastructure to enhance network bandwidth capabilities to address increasing instructional and operational needs.
3. INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but no absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits require estimates and judgments by management.

As a recipient of federal and state financial assistance, the District is also responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure including that portion related to federal and state financial assistance programs as well as to determine that the District has complied with applicable laws and regulations.
4. BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget certified/adopted by the Board. Annual appropriated budgets are certified/adopted for the General Fund, the Special Revenue Fund, and the Debt Service Fund. These final annual budgets, as amended, are reflected in the financial section. Project-length budgets are approved for capital improvements and accounted for in the Capital Projects Fund.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year end are either cancelled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2016.
5. ACCOUNTING SYSTEMS AND REPORTS: The District's accounting records reflect Generally Accepted Accounting Principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1.
6. CASH MANAGEMENT: The investment policy of the District is guided in substantial part by New Jersey State statute(s) as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey by requiring such units
to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
7. RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.
8. OTHER INFORMATION: Independent Audit - State statutes require an annual audit by an independent certified public accountant or registered municipal accountant. The accounting/ auditing firm of Holman Frenia Allison, P.C. was selected by the Board to conduct the annual audit. In addition to meeting requirements set forth in state statutes, the audit also was designed to meet the requirements of the OMB Circular Letter A-133, Audits of States, Local Governments and Non-Profit Organizations and the related NJ Circular 04-04-OMB. The auditor's report on the financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's report relating specifically to the single audit is included in the Single Audit section of this report.
9. ACKNOWLEDGMENTS: We would like to express our appreciation to the Board members of the Bordentown Regional School District for their fiscal stewardship on behalf of the citizens and taxpayers of the school district and as well as to our District's financial and other staff for their support and dedicated services without whom we would not be able to serve the students entrusted to us by our constituent communities.


Dr. Edward Forsthoffer, III
Superintendent of Schools


Eloi Richardson, CPA
School Business Administrator/Board Secretary


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# BORDENTOWN REGIONAL SCHOOL DISTRICT 318 WARD AVENUE <br> BORDENTOWN, NEW JERSEY 08505 

## ROSTER OF OFFICIALS

JUNE 30, 2016
MEMBERS OF THE BOARD OF EDUCATIONTERM EXPIRES
Mark Drew, President ..... 2016
William Mercantini, Vice President ..... 2017
Kevin Creegan ..... 2018
Joshua Fausti ..... 2018
Salvatore Schiano ..... 2018
Steven Heberling ..... 2016
Kimberly Zablow ..... 2016
Mark Roselli ..... 2017
Edward G. Tyler, Jr. ..... 2017
OTHER OFFICIALS
Dr. Edward Fortshoffer, III, Superintendent
Eloi Richardson, Business Administrator/Board Secretary

# BORDENTOWN REGIONAL SCHOOL DISTRICT 

CONSULTANTS AND ADVISORS

Audit Firm<br>John J. Maley, Jr., CPA<br>Holman Frenia Allison, P. C.<br>6 E. Park Street<br>Bordentown, New Jersey 08505

## Attorney

Cameron Morgan, Esq.
Parker, McCay, P.A.
9000 Midlantic Drive, Suite 300
Mount Laurel, New Jersey 08054-5054

## OFFICIAL DEPOSITORY

PNC Bank
Bordentown, New Jersey 08505

TD Bank
1006 Astoria Boulevard
Cherry Hill, New Jersey 08034

Wells Fargo Bank
284 Dunns Mill Road
Bordentown, New Jersey 08505

# INDEPENDENT AUDITOR'S REPORT 

Honorable President and Members
of the Board of Education
Bordentown Regional School District
County of Burlington
Bordentown, New Jersey 08505

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Bordentown Regional School District, County of Burlington, State of New Jersey, as of and for the fiscal year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Bordentown Regional School District, County of Burlington, State of New Jersey, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information and the schedules related to accounting and reporting for pensions as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Bordentown Regional School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying Schedule of Expenditures of Federal Awards and State Financial Assistance are presented for purposes of additional analysis as required by U.S. Office of Management and Budget Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Audits of States, Local Governments, and Non-Profit Organizations and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid respectively, and are also not a required part of the basic financial statements.

The accompanying combining statements and the Schedule of Expenditures of Federal Awards and State Financial Assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying
combining statements and Schedule of Expenditures of Federal Awards and State Financial Assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 6, 2016 on our consideration of the Bordentown Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Bordentown Regional School District's internal control over financial reporting and compliance.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


John J. Maley, Jr
Certified Public Accountant
Public School Accountant, No. 454

Bordentown, New Jersey
October 6, 2016

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REQUIRED SUPPLEMENTARY INFORMATION - PART I

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Bordentown Regional School District's annual financial report presents a discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2016. Please read it in conjunction with the Transmittal Letter at the beginning of this report and with the District's financial statements, which immediately follow this section.

## FINANCIAL HIGHLIGHTS:

Per Exhibit B-2, District revenues for the major governmental funds were $\$ 45,715,106$ with corresponding expenditures of $\$ 44,544,865$. Reported revenues reflect a $\$ 1,593,967$ (3.6\%) increase over the prior year. The most significant contributors to revenue growth was the $\$ 789,740$ increase in combined general purpose and debt service tax levies, as well as, $\$ 115,925$ net increase in Tuition, Transportation, and Miscellaneous revenues. Overall spending grew approximately $\$ 280,738$ (.6\%).

The State and Federal aid funding shown principally represented annual State aid based on enrollment and other factors, as well as other grant funds received. The Individuals with Disabilities Education Act (IDEA) grant and the No Child Left Behind (NCLB) grant represented the two significant ongoing Federal funding resources for the District. IDEA helped to offset tuition costs for special education students requiring placement at outside settings best able to meet their needs, while NCLB helped to support Basic Skills Education, staff development, class size reduction, and English as a Second Language programs. Federal aid also reflected $\$ 94,438$ of reimbursements for services to Medicaid eligible special education students from State mandated participation in the Special Education Medicaid Initiative (SEMI).

In July of 2002, the District sold $\$ 37,447,000$ in bonds to finance the building of a new high school and renovations to the other existing schools, followed in March 2010 with another bonding of \$8,499,000 to fund completion of various renovations and improvements at the high school complex, including installation of athletic fields and a photovoltaic (solar energy) system on the high school roof. Both of these bond projects are completed. Unexpended bond proceeds from both the 2002 and the 2010 projects are being used to reduce future debt service obligations, with $\$ 50,000$ used for such purposes in 2015-16. Revenues from the sale of excess energy produced by the solar system, in the form of Solar Renewal Energy Certificates [SREC's], partially offset ongoing operating costs; $\$ 114,275$ was applied for this purpose in 2015-16.

## New Accounting Standard(s)

As referenced under Note 1 to the financial statements, ("Summary of Significant Accounting Policies"), these financial statements reflect initial implementation of certain accounting pronouncements promulgated by the Governmental Accounting Standards Board who is charged with developing generally accepted accounting principles for state and local governments. These new pronouncements, which collectively did not have a significant impact on the District's financial results, were as follows:

- GASB Statement No. 72, Fair Value Measurement and Application
- GASB Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not Within The Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68
- GASB Statement No. 76, The Hierarchy of General Accepted Accounting Principles for State and Local Governments


## OVERVIEW OF THE FINANCIAL STATEMENTS

The charts below illustrate how the various parts of the District's reports are arranged and relate to one another.

ORGANIZATION OF THE DISTRICT'S ANNUAL FINANCIAL REPORT

| Management's Discussion <br> And Analysis | Basic Financial Statements | Required Supplementary <br> Information |
| :---: | :---: | :---: |
| District-Wide <br> Financial Statements  Fund Financial <br> Statements <br> Summary  Notes to the Financial <br> Statements |  |  |

This annual report consists of three parts - management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are district-wide financial statements that provide both short-term and long term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the district and report on the District's operations in more detail than the district-wide statements. For example, the District has two Enterprise Funds - Food Service and Community District Alliance ("CDA"). These funds are broken out in detail in the fund financial statements, but are combined into the overall District financial statements. The fund financial statements also show the changes in the Capital Projects fund, which is significant in our district.
- The Governmental Funds statements reports how basic services like regular and special education and overall operating expenses were financed for the school year, as well as an analysis of fund balance remaining for future spending or tax relief.
- Proprietary funds statements offer short and long-term financial information about the activities the district operates in a business-like manner, namely our Food Service and Community and District Alliance mentioned above.
- Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others. In the Bordentown Regional School District, these include funds held for Unemployment Insurance, Scholarships, Student Activities, and Payroll Agency.
- The financial statements also include notes that further explain some of the information in the statements and provide more detailed data. The financial statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year.

MAJOR FEATURES OF DISTRICT-WIDE AND FUND FINANCIAL STATEMENTS

|  | District-Wide Statements | Governmental Funds | Proprietary <br> Funds | Fiduciary Funds |
| :---: | :---: | :---: | :---: | :---: |
| Scope | Entire District Except <br> Fiduciary funds | The activities of the district that are not proprietary or fiduciary such as special revenue and building maintenance | Activities the district operates similar to private businesses - Food Service and CDA | Instances in which the district administers resources on behalf of someone else such as scholarship programs and student activities monies. |
| Required financial statements | - Statement of Net Position <br> - Statement of activities | - Balance sheet <br> - Statement of revenues, expenditures, and changes in fund balances | - Statement of net position <br> - Statement of revenues, expenses, and changes in fund net position <br> - Statement of cash flows | - Statement of fiduciary net position <br> - Statement of changes in fiduciary net position |
| Accounting basis and measureme nt focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial resources focus. | Accrual accounting and economic resources focus | Accrual Accounting and economic resources focus |
| Type of asset/liabilit y information | All assets and liabilities, both financial and capital, shortterm and long term. | Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included | All assets and liabilities, both financial and capital, and short-term and along-term. | All assets and liabilities, both shortterm and long-term. |
| Type of inflow/outfl ow information | All revenues and expenses during the year regardless of when cash is received or paid. | Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable. | All revenues and expenses during the year, regardless of when cash is received or paid. | All revenues and expenses during the year, regardless of when cash is received or paid. |

The district-wide statements report information about the District as a whole, using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The district-wide statements report the District's net position and how they have changed. Net position the difference between the District's assets and liabilities - are one way to measure the District's financial
health or position. Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating. However to more fully assess the overall financial health of the District; a reader should also consider other non-financial factors, such as changes in the District's property tax base; debt levels; and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are divided into two categories:

- Governmental activities - Most of the district's basic services are included here, such as regular and special education, transportation, and administration. Property taxes and state aid finance most of these activities, with property taxes being the largest percentage of the revenue base.
- Business-type activities ("Enterprise Funds") - This encompasses the District's food service and the Community District Alliance operations.

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep tract of specific sources of funding and spending on particular programs. The District's funds are those recognized in Generally Accepted Accounting Practices (GAAP), and are prescribed by law.

The District has three kinds of funds:

- Governmental funds - Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can be readily converted to cash flow in and out, and; (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information is provided with the governmental funds statements to explain the relationship (or differences) between them.
- Proprietary funds - Services for which the District charges a fee are reported in proprietary funds. In Bordentown's case, these include the enterprise fund previously mentioned.
- Fiduciary funds include the Scholarship, Student Activity, and Payroll Agency funds - funds in which the district is the trustee, or fiduciary, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. These activities are excluded from the district-wide financial statements because the District cannot use these assets to finance other District operations.


## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

TABLE A-1 shows the comparison of the District's net position (Total Assets less Total Liabilities).
TABLE A-1

## Bordentown Regional Net Position (in $\mathbf{0 0 0}$ of dollars)

|  | Governmental Type Activities |  | Business Type Activities |  | School District Totals |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | $\underline{2015}$ | $\underline{2016}$ | $\underline{2015}$ | $\underline{2016}$ | 2015-2016 |
| Current and other assets | 2,579 | 4,097 | 901 | 945 | 3,480 | 5,042 | 44.9\% |
| Capital Assets - Net | 49,140 | 47,469 | 113 | 92 | 49,253 | 47,561 | -3.4\% |
| Deferred Outflows | 2,249 | 3,296 | - | - | 2,249 | 3,296 | 46.6\% |
| Total Assets and Deferred Outflows | 53,968 | 54,862 | 1,014 | 1,037 | 54,982 | 55,899 | 1.7\% |
| Long-term debt outstanding | 54,165 | 54,924 | - | - | 54,165 | 54,924 | 1.4\% |
| Other liabilities | 1,465 | 906 | 402 | 420 | 1,867 | 1,326 | -29.0\% |
| Deferred Inflows | 766 | 276 |  |  | 766 | 276 | -64.0\% |
| Total liabilities | 56,396 | 56,106 | 402 | 420 | 56,032 | 56,526 | 0.9\% |
| NET POSITION |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | 11,311 | 10,577 | 113 | 92 | 11,424 | 10,669 | -6.6\% |
| Restricted | 842 | 1,389 |  |  | 842 | 1,389 | 65.0\% |
| Unrestricted | $(14,581)$ | $(13,210)$ | 497 | 525 | $(14,084)$ | $(12,685)$ | -9.9\% |
| Total net position | $(2,428)$ | $(1,244)$ | 610 | 617 | $(1,818)$ | (627) | -65.5\% |

## Source: Exhibit A-1

As summarized above, the District's net position was $(\$ 626,465)$ at June 30,2016 versus $(\$ 1,817,700)$ at June 30, 2015, for an increase of $\$ 1,191,235$, primarily reflecting improvements in total assets and deferred outflows related to the District's allocable share of the State' pension obligations (See Note 8 "Pension Obligations" for further details).

TABLE A-2 shows the changes in net position for both revenues and expenses, as well as total dollar and percentage changes.

TABLE A-2
Changes in Bordentown's Net Position
(in 000 of dollars)

|  | Governmental Activities |  | Business-Type <br> Activities |  | School District <br> Totals |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | 2015 | $\underline{2016}$ | $\underline{2015}$ | $\underline{2016}$ | 2015-2016 |
| REVENUES: |  |  |  |  |  |  |  |
| Program revenues: |  |  |  |  |  |  |  |
| Charges for services | - | - | 1,357 | 1,395 | 1,357 | 1,395 | 2.80\% |
| Federal and State Cat. Grants | 7,818 | 7,905 | 413 | 435 | 8,231 | 8,340 | 1.32\% |
| General revenues: |  |  |  |  |  |  |  |
| Property taxes | 29,674 | 30,463 | - | - | 29,674 | 30,463 | 2.66\% |
| Federal or State Aid | 8,366 | 12,384 | - | - | 8,366 | 12,384 | 48.03\% |
| Tuition | 881 | 1,048 | - | - | 881 | 1,048 | 18.96\% |
| Other | 785 | 787 | (1) | - | 784 | 787 | 0.38\% |
| Total Revenues | 47,524 | 52,587 | 1,769 | 1,830 | 49,293 | 54,417 | 10.39\% |
| EXPENSES |  |  |  |  |  |  |  |
| Instruction Related | 18,432 | 14,773 | - | - | 18,432 | 14,773 | -19.85\% |
| Tuition | 1,888 | 1,809 | - | - | 1,888 | 1,809 | -4.18\% |
| Student \& Inst. Related Svcs | 6,459 | 5,607 | - | - | 6,459 | 5,607 | -13.19\% |
| Administrative Services | 3,196 | 2,647 | - | - | 3,196 | 2,647 | -17.18\% |
| Maintenance | 4,371 | 3,576 | - | - | 4,371 | 3,576 | -18.19\% |
| Transportation | 2,551 | 1,928 | - | - | 2,551 | 1,928 | -24.42\% |
| Benefits | 6,715 | 17,767 | - | - | 6,715 | 17,767 | 164.59\% |
| Other | 3,582 | 3,636 | 1,744 | 1,811 | 5,326 | 5,447 | 2.27\% |
| Total expenses | 47,194 | 51,743 | 1,744 | 1,811 | 48,938 | 53,554 | 9.43\% |
| Transfers | 31 | - | (31) | (11) | - | (11) |  |
| Increase (decrease) in net position | 361 | 844 | (6) | 8 | 355 | 863 |  |

Sources: Exhibits B-2 and B-5 Note: Totals may not add due to rounding
Changes in net position - Property taxes, at approximately 58\%, and Federal/State aid at approximately $23 \%$, account for the two largest sources of General Fund revenues. While not nearly as material as the above two sources just mentioned, tuition revenue, at nearly $\$ 1$ million for 2015-16, serves as an important alternative revenue resource to help minimize tax levy reliance. The District accepts tuition students from the New Hanover School District, as well as for a general education preschool program offered to parents on a tuition basis. The above increase in benefits expense in 2016 from 2015 is due to a change in reporting of the District's proportionate share of the State's unfunded TPAF net pension liability.

Business-type Activities - The District's business activities are its food service operation which provides breakfast and lunch to students and the Community District Alliance (C.D.A.) which operates before-and-after-school and summer programs, as well as manages an adult education program and operations of the performance arts center. Combined, food services and CDA reported net income of $\$ 18,537$ before transfers to other funds. After adjusting for such transfers, their combined net position increased \$7,672.

Charts A-1 and A-2, illustrating total revenues and total expenses, respectively, for Fiscal Year 2016 based on information from Table A-2.

## 2015-16 SCHOOL DISTRICT TOTAL REVENUES



## 2015-16 SCHOOL DISTRICT TOTAL EXPENSES


*The above chart is based on the District's government-wide financial statements which include long term liabilities and specifically the District's proportionate share of the State's unfunded TPAF net pension liability. Due to the inclusion of these pension related items, the District's benefits expense above is shown as the largest expense in 2016. These amounts above do not reflect the District's budgetary basis financial activity.

Table A-3 provides a summary of the cost of all governmental activities (net of program revenues) for the 2015-16 school year.

TABLE A-3
Net Cost of Governmental Activities
(in 000 of dollars)

|  | Total Cost of Services |  | $\begin{gathered} \begin{array}{c} \% \\ \text { Change } \end{array} \\ \hline \underline{2015-2016} \\ \hline \end{gathered}$ | Net Cost of Services |  | $\begin{gathered} \begin{array}{c} \% \\ \text { Change } \end{array} \\ \hline \underline{2015-2016} \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ |  | $\underline{2015}$ | $\underline{2016}$ |  |
| Instruction Related | 18,432 | 14,773 | -19.85\% | 17,611 | 13,875 | -21.21\% |
| Tuition | 1,888 | 1,809 | -4.18\% | 1,888 | 1,757 | -6.94\% |
| Stud.\& Instr. Rel. Svs | 6,459 | 5,606 | -13.21\% | 6,353 | 5,550 | -12.64\% |
| Administrative Services | 3,196 | 2,648 | -17.15\% | 3,196 | 2,648 | -17.15\% |
| Maintenance | 4,371 | 3,576 | -18.19\% | 4,371 | 3,576 | -18.19\% |
| Transportation | 2,551 | 1,927 | -24.46\% | 2,551 | 1,927 | -24.46\% |
| Benefits | 6,715 | 17,768 | 164.60\% | - | 10,868.00 |  |
| Other | 3,582 | 3,637 | 1.54\% | 3,404 | 3,637 | 6.84\% |
| Total | 47,194 | 51,744 |  | 39,374 | 43,838 |  |

Sources: Exhibit A-2 Note: Totals may not add due to rounding

## FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As shown in Exhibit C-1, at June 30, 2016 the combined fund balance of the General Fund was $\$ 3,447,879$. Of that amount, $\$ 600,437$ is reserved as encumbrances to be applied in 2016-17 against purchase orders outstanding at year end; $\$ 1,375,000$ represents anticipated surplus that was appropriated as revenues for the $2016-17$ budget; $\$ 415,758$ is retained in Capital Reserves and $\$ 300,553$ in Maintenance Reserves for future long-term use as and if needed; leaving a balance of \$756,131 as undesignated.

## GENERAL FUND BUDGETARY HIGHLIGHTS

After adjusting for "on-behalf payments", the net actual result shown in Exhibit C-1 for 2015-16 was $\$ 2,550,160$ favorable to budget ${ }^{1}$. Both revenues (exceeding budget) and expenditures (less than budgeted) showed favorable variances. The major favorable revenue variances include: (a) \$58,566 in additional Medicaid Reimbursement (SEMI) reflecting very aggressive programmatic endeavors in serving the intended targeted student body; (b) $\$ 50,004$ in unanticipated State reimbursement for the costs of providing non-public transportation $(\$ 18,086)$ and homeless services $(\$ 31,918)$ to students; and (c) $\$ 47,641$ in Miscellaneous Revenues, primarily related to unanticipated P.I.L.O.T. (payment-in-lieu of taxes) from Bordentown Township.

The overall favorable expense variance primarily reflect the following savings: (a) \$531,632 in regular instructional program costs; (b) \$135,038 in total general and administrative costs, essentially attributable to favorable legal, communication, and professional services expenses; (c) \$221,579 in total building operation and maintenance costs; (d) \$181,359 in total transportation cost, with lower than expected fuel rates contributing approximately $75 \%$ of this total; (e) $\$ 526,153$ in overall benefits, with approximately $70 \%$ representing more favorable health benefits demographic and/or rates; and (f) \$130,286 in total capital outlay, with $\$ 100,000$ attributed to an unforeseen deferral of a renovation project.

[^0]
## CAPITAL ASSET AND DEBT ADMINISTRATION

TABLE A-4 provides information regarding Bordentown's capital assets.
TABLE A-4
Bordentown's Capital Assets (net of depreciation, in $\mathbf{0 0 0}$ of dollars)

|  | Governmental Activities |  | $\begin{gathered} \hline \text { Business Type } \\ \text { Activities } \end{gathered}$ |  | TotalSchool District |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2016 | 2015 | 2016 | 2015 | 2016 | 2015-16 |
| Land | 1,779 | 1,779 | - | - | 1,779 | 1,779 | 0.00\% |
| Construction in Progress | - | 62 | - | - | - | 62 | - |
| Site Improvements | 4,037 | 2,931 | - | - | 4,037 | 2,931 | -27.40\% |
| Buildings | 39,843 | 39,537 | - | - | 39,843 | 39,537 | -0.77\% |
| Equipment and furniture | 3,481 | 3,160 | 113 | 92 | 3,594 | 3,252 | -9.52\% |
| Total | 49,140 | 47,469 | 113 | 92 | 49,253 | 47,561 | -3.44\% |

Source: Note 5-"Capital Assets" Note: Totals may not add due to rounding
In August of 2003, bids were awarded for renovations projects in the amount of $\$ 4,481,120$ and those projects were completed in 2005-06 year. Bids for the construction of the new high school were awarded in March of 2004 for a total of $\$ 31,170,300$; the new high school opened September 11, 2006, with only a slight increase over original budgeted costs. Remaining bond funds were utilized for field development and landscaping which were part of the original plan but not included in the project as bid. A successful referendum in December of 2009 secured $\$ 8,499,000$ in bond funds to construct turf athletic and physical education fields and to place solar panels on the roof of the new high school. This project is also now completed. Unexpended bond proceeds from both these projects are being used to reduce future debt service obligations, with $\$ 50,000$ used for this purpose in FY2015-16. Revenues from the sale of excess energy produced by the solar panels in the form of Solar Renewal Energy Certificate [SREC's] are used to partially offset ongoing operating costs; $\$ 114,275$ was applied for this purpose in 2015-16.

## LONG TERM DEBT

TABLE A-5 provides information regarding Bordentown's long term debt obligations
TABLE A-5
Bordentown's Outstanding Long-Term Debt
(in 000 of dollars)

|  | Total SchoolDistrict |  | Total \% Change |
| :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | 2015-16 |
| General Obligation Bonds | 39,544 | 37,664 | -4.75\% |
| Capital Leases | 560 | 470 | -16.07\% |
| Unamortized Bond Premium | 61 | 57 | -6.56\% |
| Deferred PERS Pension Payment | 109 | 100 | -8.26\% |
| Compensated Absences | 1,894 | 2,039 | 7.66\% |
| Net Pension Liability | 11,998 | 14,594 | 21.64\% |
| Total | 54,166 | 54,924 | 1.40\% |

Source: Note 7-"Long-Term Obligations" Note: Totals may not add due to rounding

Excluding the net pension liability representing its proportionate share of the State's overall pension obligations, the District began the year with $\$ 42,166,922$ in direct general obligation bonds and other long-term debts outstanding. During the year, a net $\$ 1,836,868$ was retired as part of the planned normal activities in the Debt Service Fund and/or the General Fund.

Of note, as a participant under New Jersey's Fund for Support of Free Public Schools, the District's general obligation bonds carry an A rating from Standard \& Poor’s Rating Service. However, in its own right, the District carries an AA-1 underlying rating by Standard and Poor's, with an outlook upgrade from "Negative" to "Stable" based on their credit review in December 2015. More detailed information about the District's long-term liabilities is presented in Notes 7, 8, 9 , and 14 to the financial statements

Finally, as explained in Note 18, "Subsequent Events", the District is pursuing a refinance of all or a portion of certain outstanding callable bonds. .

## FACTORS BEARING ON THE DISTRICT'S FUTURE

At the time these financial statements were prepared and audited, the District was aware of no existing outstanding litigations or other circumstances that could significantly affect the District's financial health in future. However, recent legislations limiting school districts to undesignated surplus of no more than $2 \%$ of their general fund budget and further limiting annual increases in general fund tax levies to essentially $2 \%$ over the prior year, continue to have a significant impact on New Jersey school district's budgets in the face of ever increasing cost challenges. Moreover, there are competing proposals to possibly adjust future state aid funding to school districts that bear vigilant monitoring.

## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, vendors, and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the resources it receives. If you have any questions about this report or desire additional financial information, please contact the School Business Administrator, Bordentown Regional School District, 318 Ward Avenue, Bordentown, New Jersey, 08505, or call 609/298-0025, ext. 1204.

BASIC FINANCIAL STATEMENTS

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## A. Government-Wide Financial Statements

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## BORDENTOWN REGIONAL SCHOOL DISTRICT STATEMENT OF NET POSITION <br> JUNE 30, 2016

ASSETS
Cash \& Cash Equivalents
Receivables, Net
Internal Balances
Inventory
Restricted Cash \& Cash
$\quad$ Equivalents
Capital Assets, Net (Note 5)
$\quad$ Total Assets
DEFERRED OUTFLOW OF RESOURCES
Deferred Outflows Related to Pensions
Unamortized Charge on Refunding of Debt
Total Deferred Outflow of Resources
Total Assets and Deferred Outflow of Resources

| GOVERNMENTAL <br> ACTIVITIES |  | $\begin{gathered} \text { BUSINESS- } \\ \text { TYPE } \\ \text { ACTIVITIES } \end{gathered}$ |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| \$ 2,864,328 | \$ | 906,047 | \$ | 3,770,375 |
| 516,764 |  | 19,911 |  | 536,675 |
| 52 |  | - |  | 52 |
| - |  | 19,245 |  | 19,245 |
| 716,311 |  | - |  | 716,311 |
| 47,468,728 |  | 92,380 |  | 47,561,108 |
| 51,566,183 |  | 1,037,583 |  | 52,603,766 |

## LIABILITIES

Accounts Payable
Unearned Revenue
Accrued Interest Payable
Noncurrent Liabilities (Note 7):
Due Within One Year

| $2,063,431$ |  | - |
| :---: | :---: | :---: |
| $2,063,431$ |  |  |
| $1,232,415$ |  | $1,232,415$ |
|  |  |  |
|  |  |  |
| $3,295,846$ | $1,037,583$ | $55,899,612$ |

Total Liabilities

|  |  |  |
| ---: | ---: | ---: |
| 159,416 | 48,228 | 207,644 |
| 72,759 | 371,945 | 444,704 |
| 673,811 | - | 673,811 |
|  |  |  |
| $2,726,141$ | - | $2,726,141$ |
| $52,197,913$ | - | $52,197,913$ |
| $55,830,040$ |  |  |

## DEFERRED INFLOW OF RESOURCES

| Deferred Inflows Related to Pensions | 275,864 |  |  | - |  | 275,864 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Deferred Inflows of Resources | 275,864 |  |  | - |  | 275,864 |
| Total Liabilities and Deferred Inflow of Resources | 56,105,904 |  |  | 420,173 |  | 56,526,077 |
| NET POSITION |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 10,577,418 |  | 92,380 |  | 10,669,798 |
| Restricted For: |  |  |  |  |  |  |
| Capital Projects |  | 1,087,691 |  | - |  | 1,087,691 |
| Other Purposes |  | 300,553 |  | - |  | 300,553 |
| Unrestricted |  | $(13,209,537)$ |  | 525,030 |  | $(12,684,507)$ |
| Total Net Position | \$ | $(1,243,875)$ | \$ | 617,410 | \$ | $(626,465)$ |

BORDENTOWN REGIONAL SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
EXHIBIT A-2

B. Fund Financial Statements

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Governmental Funds

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## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> GOVERNMENTAL FUNDS <br> BALANCE SHEET <br> JUNE 30, 2016

|  | GENERAL <br> FUND |  | SPECIAL <br> REVENUE FUND |  | CAPITAL PROJECTS FUND |  | $\begin{gathered} \text { TOTAL } \\ \text { GOVERNMENTAL } \\ \text { FUNDS } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 1,718,553 | \$ | 94,464 | \$ | 1,051,311 | \$ | 2,864,328 |
| Receivables from Other Governments |  | 366,685 |  | 20,406 |  | 25,538 |  | 412,629 |
| Due from Other Funds |  | 69 |  | - |  | - |  | 69 |
| Receivables, Net |  | 104,135 |  | - |  | - |  | 104,135 |
| Restricted Cash \& Cash Equivalents |  | 716,311 |  | - |  | - |  | 716,311 |
| Total Assets | \$ | 2,905,753 | \$ | 114,870 | \$ | 1,076,849 | \$ | 4,097,472 |

LIABILITIES \& FUND BALANCES
Liabilities:
Unearned Revenue
Accounts Payable
Due to Other Funds
Total Liabilities

| $\$$ | 10,150 | $\$$ | 62,609 | $\$$ | - |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  | 105,155 | 52,261 | 2,000 | 72,759 |  |
|  | - | - | 17 | 159,416 |  |
|  |  |  |  | 17 |  |
|  | 115,305 | 114,870 | 2,017 | 232,192 |  |

Fund Balances:
Restricted for:
Capital Reserve Account
Maintenance Reserve Account
Capital Projects Fund
Assigned to:
Other Purposes
Designated for Subsequent
Year's Expenditures
Unassigned
Total Fund Balances
Total Liabilities \& Fund Balances

| Amounts reported for governmental activities in the statement of Net Position (A-1) are different because: |  |  |
| :---: | :---: | :---: |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $\$ 74,529,749$ and the accumulated depreciation is $\$ 27,061,021$ (See Note 6). |  | 47,468,728 |
| Long-term liabilities, including deferred pension obligation, bonds payable, compensated absences payable and capital leases payable are not due and payable in the current period and, therefore, are not reported as liabilities in the funds (See Note 8). |  | $(40,273,228)$ |
| Deferred charge on School Refunding Bonds (amortized as interest expense). |  |  |
| Deferred Charge <br> Less: Accumulated Amortization |  | $\begin{gathered} 1,998,507 \\ (766,092) \end{gathered}$ |
| Premium on Bonds (amortized as a credit to interest expense). |  |  |
| Deferred Charge |  | $(92,150)$ |
| Less: Accumulated Amortization |  | 35,324 |
| Accrued interest payable is not due and payable in the current period and, therefore, is not reported as a liability in the funds. |  | $(673,811)$ |
| Some liabilities, including net pension obligations, are not due and payable in the current period and, therefore, are not reported in the funds. |  |  |
| Net pension liability |  | $(14,594,000)$ |
| Deferred outflows and inflows of resources related to pensions are applicable to future periods and, therefore, are not reported in the funds. |  |  |
| Deferred outflows <br> Deferred inflows |  | $\begin{array}{r} 2,063,431 \\ (275,864) \\ \hline \end{array}$ |
| Net Position of Governmental Activities | \$ | $(1,243,875)$ |

## BORDENTOWN REGIONAL SCHOOL DISTRICT GOVERNMENTAL FUNDS

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR FISCAL YEAR ENDED JUNE 30, 2016

|  |  | GENERAL FUND |  | SPECIAL REVENUE FUND |  | CAPITAL PROJECTS FUND |  | DEBT SERVICE FUND |  | TOTALS <br> ERNMENTAI <br> FUNDS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 27,203,066 | \$ | - | \$ | \$ | \$ | 3,260,409 | \$ | 30,463,475 |
| Tuition |  | 1,047,875 |  | - |  | - |  | - |  | 1,047,875 |
| Transportation |  | 113,504 |  | - |  | - |  | - |  | 113,504 |
| Rents and Royalties |  | 3,287 |  | - |  | - |  | - |  | 3,287 |
| Miscellaneous |  | 637,228 |  | 58,272 |  | 17 |  | - |  | 695,517 |
| Total Local Sources |  | 29,004,960 |  | 58,272 |  | 17 |  | 3,260,409 |  | 32,323,658 |
| State Sources |  | 12,127,869 |  | - |  | 25,538 |  | 193,881 |  | 12,347,288 |
| Federal Sources |  | 95,438 |  | 948,722 |  | - |  | - |  | 1,044,160 |
| Total Revenues |  | 41,228,267 |  | 1,006,994 |  | 25,555 |  | 3,454,290 |  | 45,715,106 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |
| Current Expense: |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 9,965,239 |  | - |  | - |  | - |  | 9,965,239 |
| Special Education Instruction |  | 2,241,894 |  | 897,695 |  | - |  | - |  | 3,139,589 |
| Other Instruction |  | 858,422 |  | - |  | - |  | - |  | 858,422 |
| School Sponsored |  | 809,589 |  | - |  | - |  | - |  | 809,589 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,808,883 |  | - |  | - |  | - |  | 1,808,883 |
| Health Services |  | 390,674 |  | - |  | - |  | - |  | 390,674 |
| Student \& Instruction Related Services |  | 4,884,137 |  | 57,038 |  | - |  | - |  | 4,941,175 |
| Educational Media Services/School Library |  | 274,718 |  | - |  | - |  | - |  | 274,718 |
| General Administration |  | 496,433 |  | - |  | - |  | - |  | 496,433 |
| School Administration |  | 1,486,937 |  | - |  | - |  | - |  | 1,486,937 |
| Central Services |  | 372,411 |  | - |  | - |  | - |  | 372,411 |
| Administrative Information Technology |  | 291,967 |  | - |  | - |  | - |  | 291,967 |
| Plant Operations \& Maintenance |  | 3,720,150 |  | - |  | - |  | - |  | 3,720,150 |
| Pupil Transportation |  | 1,715,380 |  | - |  | - |  | - |  | 1,715,380 |
| Allocated Employee Benefits |  | 594,917 |  | - |  | - |  | - |  | 594,917 |
| Unallocated Employee Benefits |  | 9,809,708 |  | 52,261 |  | - |  | - |  | 9,861,969 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Principal |  | - |  | - |  | - |  | 1,880,000 |  | 1,880,000 |
| Interest \& Other Charges |  | - |  | - |  | - |  | 1,624,290 |  | 1,624,290 |
| Capital Outlay |  | 248,278 |  | - |  | 63,844 |  | - |  | 312,122 |
| Total Expenditures |  | 39,969,737 |  | 1,006,994 |  | 63,844 |  | 3,504,290 |  | 44,544,865 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures |  | 1,258,530 |  | - |  | $(38,289)$ |  | $(50,000)$ |  | 1,170,241 |
| {Other Financing Sources |  |  |  |  |  |  |  |  |  |  |
| (Uses):} |  |  |  |  |  |  |  |  |  |  |
| Cancellation of Account Payable |  | 20 |  | - |  | - |  | - |  | 20 |
| Transfer from/(to) Capital Reserve |  | $(710,239)$ |  | - |  | 710,239 |  | - |  | - |
| Transfers to Charter Schools |  | $(26,390)$ |  | - |  | - |  | - |  | $(26,390)$ |
| Transfers In/(Out) |  | - |  | - |  | $(50,017)$ |  | 50,000 |  | (17) |
| Total Other Financing Sources/(Uses) |  | $(736,609)$ |  | - |  | 660,222 |  | 50,000 |  | $(26,387)$ |
| Excess/(Deficiency) of Revenues \& |  |  |  |  |  |  |  |  |  |  |
| Expenditures \& Other Financing (Uses) |  | 521,921 |  | - |  | 621,933 |  | - |  | 1,143,854 |
| Fund Balances July 1, as previously stated |  | 1,928,387 |  | - |  | 452,899 |  | - |  | 2,381,286 |
| Prior Period Adjustment - See Note |  | 340,140 |  | - |  | - |  | - |  | 340,140 |
| Fund Balance July 1, restated |  | 2,268,527 |  | - |  | 452,899 |  | - |  | 2,721,426 |
| Fund Balances June 30, | \$ | 2,790,448 | \$ | - | \$ | \$ 1,074,832 | \$ | - | \$ | 3,865,280 |

BORDENTOWN REGIONAL SCHOOL DISTRICT

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2016

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures.
However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period:

| Depreciation Expense | $\$$ | $(1,920,701)$ |
| :--- | :---: | :---: |
| Capital Outlay | 248,984 |  |

Repayment of bond principal and capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

| Payment of Bond Principal | $1,880,000$ |
| :--- | ---: |
| Payment of Capital Leases | 89,163 |
| Payment of Deferred Pension Obligation | 9,131 |

In the statement of net position, amortization of bond premium is capitalized and earned over the life of the bonds. In the governmental funds, bond premium is reported as revenue.

In the statement of net position, deferred charges associated with refunding bonds are capitalized and amortized over the life of the bonds. In the governmental funds, theses deferred charges are not recorded.

Interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due.

Prior Year
Current Ye
708,691
$(673,811)$
Increase in compensated absences is not an expenditure in the governmental funds, but increases long-term liabilities in the statement of net position and is not reported in the statement of activities.

## Prior Year

1,894,241
Current Year
$(2,039,353)$
$(145,112)$
District pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension liability is measured a year before the District's report date. Pension expense, which is the change in the net pension liability adjusted for changes in deferred outflows and inflows of resources related to pensions, is reported in the Statement of Activities.

\[\)|  Pension Expense - PERS Contribution -  2016 |
| :--- |
|  State Share of Unfunded TPAF Pension Expense  |
|  Unfunded TPAF Pension Expense  |
|  Pension Expense  |

\]

Change in Net Position of Governmental Activities
The accompanying Notes to Financial Statements are an integral part of this statement.

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Proprietary Funds

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## BORDENTOWN REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS STATEMENT OF NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2016

|  |  |  |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { FOOD } \\ & \text { SERVICE } \\ & \text { FUND } \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \text { COMMUNITY } \\ & \text { DISTRICT } \\ & \text { ALLIANCE } \\ & \hline \end{aligned}$ |  |  |  |
| ASSETS |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 190,718 | \$ | 715,329 | \$ | 906,047 |
| Accounts Receivable |  | 18,554 |  | 1,357 |  | 19,911 |
| Inventories |  | 19,245 |  | - |  | 19,245 |
| Total Current Assets |  | 228,517 |  | 716,686 |  | 945,203 |
| Noncurrent Assets: |  |  |  |  |  |  |
| Equipment |  | 488,137 |  | - |  | 488,137 |
| Accumulated Depreciation |  | $(395,757)$ |  | - |  | $(395,757)$ |
| Total Capital Assets |  | 92,380 |  | - |  | 92,380 |
| Total Assets |  | 320,897 |  | 716,686 |  | 1,037,583 |

## LIABILITIES

Current Liabilities:
Accounts Payable
Unearned Revenue
Total Current Liabilities
Total Liabilities

| 46,415 | 1,813 | 48,228 |
| ---: | ---: | ---: |
| 23,744 | 348,201 | 371,945 |
| 70,159 | 350,014 | 420,173 |
|  |  |  |
|  | 350,014 | 420,173 |

## NET POSITION

Net Investment in Capital Assets Unrestricted Net Position

Total Net Position

|  | 92,380 | - | 92,380 |  |
| ---: | ---: | ---: | ---: | ---: |
|  | 158,358 | 366,672 | 525,030 |  |
| $\$$ | 250,738 | $\$$ | 366,672 | $\$$ |

## BORDENTOWN REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION <br> FOR FISCAL YEAR ENDED JUNE 30, 2016

|  | BUSINESS-TYPE ACTIVITIES$\qquad$ |  |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FOOD SERVICE FUND |  | $\begin{aligned} & \hline \text { COMMUNITY } \\ & \text { DISTRICT } \\ & \text { ALLIANCE } \\ & \hline \end{aligned}$ |  |  |  |
| Operating Revenue: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 256,905 | \$ | - | \$ | 256,905 |
| Daily Sales - Nonreimbursable |  |  |  |  |  |  |
| Programs |  | 117,871 |  | - |  | 117,871 |
| Special Function |  | 33,596 |  | - |  | 33,596 |
| Program Fees |  | - |  | 986,957 |  | 986,957 |
| Total Operating Revenue |  | 408,372 |  | 986,957 |  | 1,395,329 |
| Operating Expenses: |  |  |  |  |  |  |
| Salaries \& Employee Benefits |  | 295,798 |  | 796,262 |  | 1,092,060 |
| Supplies and Materials |  | 97,282 |  | 47,467 |  | 144,749 |
| Other Purchased Services |  | 93,559 |  | 147,698 |  | 241,257 |
| Depreciation |  | 20,200 |  | - |  | 20,200 |
| Miscellaneous Expense |  | 3,972 |  | 27,325 |  | 31,297 |
| Cost of Sales |  | 281,813 |  | - |  | 281,813 |
| Total Operating Expenses |  | 792,625 |  | 1,018,752 |  | 1,811,377 |
| Operating (Loss)/Gain |  | $(384,253)$ |  | $(31,795)$ |  | $(416,048)$ |
| Nonoperating Revenues: |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 7,279 |  | - |  | 7,279 |
| Adult Basic Skill Program |  | - |  | 57,720 |  | 57,720 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 233,178 |  | - |  | 233,178 |
| National School Breakfast Program |  | 67,232 |  | - |  | 67,232 |
| Healthy Hunger-Free Kids Ac |  | 9,356 |  | - |  | 9,356 |
| Food Distribution Program |  | 59,820 |  | - |  | 59,820 |
| Total Nonoperating Revenues |  | 376,865 |  | 57,720 |  | 434,585 |
| Net Income/(Loss) |  | $(7,388)$ |  | 25,925 |  | 18,537 |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |
| Operating Transfer In/(Out): |  |  |  |  |  |  |
| Transfer to General Fund |  | - |  | $(10,865)$ |  | $(10,865)$ |
| Total Other Financing Sources/(Uses) |  | - |  | $(10,865)$ |  | $(10,865)$ |
| Change in Net Position |  | $(7,388)$ |  | 15,060 |  | 7,672 |
| Total Net Position - Beginning |  | 258,126 |  | 351,612 |  | 609,738 |
| Total Net Position - Ending | \$ | 250,738 | \$ | 366,672 | \$ | 617,410 |

## BORDENTOWN REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS <br> STATEMENT OF CASH FLOWS <br> FOR FISCAL YEAR ENDED JUNE 30, 2016



RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED/(USED) BY OPERATING ACTIVITIES:
Cash Provided/(Used) by Operating Activities:

Operating Income/(Loss)
Adjustments to Reconcile Operating Income/(Loss)
to Cash Provided/(Used) by Operating Activities: Depreciation Expense
Change in Assets \& Liabilities:
(Increase)/Decrease in Inventory
(Increase)/Decrease in Accounts
Receivable, Net
(Increase)/Decrease in Accounts Payable
Increase/(Decrease) in Interfund Payable Increase/(Decrease) in Deferred Revenue

Total Adjustments
Net Cash Provided/(Used) by Operating Activities
\$ $(384,253) \$(31,795) \$$
$(416,048)$
$(31,795)$

20,200 - 20,200
$(6,810) \quad-\quad(6,810)$
$8,265 \quad 8,265$
(936)
(397)

16,781

|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 37,673 | 366 | 38,039 |
| $\$$ | $(346,580) \$$ | $(31,429) \$$ | $(378,009)$ |

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Fiduciary Fund

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## BORDENTOWN REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION <br> JUNE 30, 2016

|  | TRUST FUNDS |  |  |  | AGENCY FUNDS |  |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | ARSHIP <br> ND | STUDENT |  | PAYROLL |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 32,518 | \$ | 140,233 | \$ | 147,303 | \$ | 72,057 | \$ | 320,054 |
| Total Assets | \$ | 32,518 | \$ | 140,233 | \$ | 147,303 | \$ | 72,057 | \$ | 320,054 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |
| Payroll Deductions \& Withholdings | \$ | - | \$ | - | \$ | - | \$ | 72,005 | \$ | 72,005 |
| Due to Student Groups |  | - |  | - |  | 147,303 |  | , |  | 147,303 |
| Interfund Payable |  | - |  | - |  | - |  | 52 |  | 52 |
| Total Liabilities |  | - |  | - | \$ | 147,303 | \$ | 72,057 |  | 219,360 |

## NET POSITION

Held in Trust for Unemployment

| Claims \& Other Purposes |  | 32,518 | - | 32,518 |
| :---: | ---: | ---: | ---: | ---: |
| Reserved for Scholarships |  | - | 140,233 |  |
| Total Net Position | $\$$ | 32,518 | $\$$ | 140,233 |
|  |  |  |  |  |

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> FIDUCIARY FUND STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2016 

|  | UNEMPLOYMENT COMPENSATION INSURANCE TRUST FUND |  | SCHOLARSHIPS |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADDITIONS: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Contributions | \$ | 31,836 | \$ | - | \$ | 31,836 |
| Total Contributions |  | 31,836 |  | - |  | 31,836 |
| Investment Earnings: |  |  |  |  |  |  |
| Interest on Investments |  | - |  | 1,128 |  | 1,128 |
| Total Investment Earnings |  | - |  | 1,128 |  | 1,128 |
| Total Additions |  | 31,836 |  | 1,128 |  | 32,964 |
| DEDUCTIONS: |  |  |  |  |  |  |
| Unemployment Claims |  | 7,000 |  | - |  | 7,000 |
| Scholarship Payments |  | - |  | 800 |  | 800 |
| Total Deductions |  | 7,000 |  | 800 |  | 7,800 |
| Change in Net Position |  | 24,836 |  | 328 |  | 25,164 |
| Net Position - Beginning of Year |  | 7,682 |  | 139,905 |  | 147,587 |
| Net Position - End of Year | \$ | 32,518 | \$ | 140,233 | \$ | 172,751 |

BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2016

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# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies

The financial statements of the Board of Education of Bordentown Regional School District (the 'District") have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

## Reporting Entity

The Bordentown Regional School District (hereafter referred to as the "District") is a Type II district located in the County of Burlington, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three members' terms expire each year. The purpose of the District is to educate students in grades kindergarten through twelfth at its five schools. The District has an approximate enrollment at June 30, 2016 of 2,558 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the District holds the corporate powers of the organization;
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District.

There were no additional entities required to be included in the reporting entity under the criteria as described above. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

## Component Units

GASB Statement No.14. The Financial Reporting Entity, provides guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity but also for legally separate organizations that meet the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units and GASB Statement No. 61, The Financial Reporting Entity: Omnis - an amendment of GASB Statements No. 14 and No. 34. The District had no component units as of for the year ended June 30, 2016.

## Government-Wide Financial Statements

The District's Government-Wide Financial Statements include a Statement of Net Position and a Statement of Activities. These statements present summaries of Governmental and Business-Type Activities for the District accompanied by a total column. Fiduciary activities of the District are not included in these statements.

These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all of the District's assets, deferred outflows of resources, liabilities, and

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

deferred inflows of resources, including capital assets and long-term liabilities, are included in the accompanying Statement of Net Position. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows. The types of transactions reported as program revenues for the District are reported in three categories: 1) charges for services, 2) operating grants and contributions, and 3) capital grants and contributions.

Certain eliminations have been made to interfund activities, payables, and receivables. All internal balances in the Statement of Net Position have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column. In the Statement of Activities, internal service fund transactions have been eliminated; however, those transactions between governmental and business-type activities have not been eliminated.

## Governmental Fund Financial Statements

Governmental fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances for all major governmental funds and non-major funds aggregated. An accompanying schedule (Exhibit B-3) is presented to reconcile and explain the differences in fund balances and changes in fund balances as presented in these statements to the net position and changes in net position presented in the Government-Wide financial statements. The District has presented all major funds that met those qualifications.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheets. (The District's deferred outflows of resources and deferred inflows of resources are noncurrent.) The Statement of Revenues, Expenditures and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Accordingly, revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. The primary revenue sources, which have been treated as susceptible to accrual by the District, are property tax and intergovernmental revenues and other taxes. Expenditures are recorded in the accounting period in which the related fund liability is incurred.

## Proprietary Fund Financial Statements

Proprietary fund financial statements include a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Fund Net Position, and a Statement of Cash Flows for each major proprietary fund and for the non-major funds aggregated. A column representing internal service funds is also presented in these statements. However, internal service funds balances and activities have been combined with the governmental activities in the Government-Wide financial statements.

Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets, deferred outflows of resources, liabilities (whether current or noncurrent), and deferred inflows of resources are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Fund Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

## Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a Statement of Net Position. The District's fiduciary funds are Agency Funds, which are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Agency funds are accounted for on a spending or "economic resources" measurement focus and the accrual basis of accounting as are the proprietary funds explained above.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

While government-wide and fund financial statements are presented separately, they are interrelated. The governmental activities column of the government wide statements incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the District's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. However, data from the fiduciary funds is not incorporated in the government-wide financial statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year-end. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital assets acquisitions are reported as expenditures in the governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, charges for services, licenses, and interest on notes receivable associated with the current fiscal period are all considered to be susceptible to accrual and accordingly have been recognized as

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

revenues of the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). All other revenue items are considered to be measurable and available when cash is received.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Food Service Fund and the C.D.A. program are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, employee salaries and benefits, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

Internal service funds are used to account for those operations which provide benefits to other funds, departments, or agencies of the primary government and its component unit. Although internal service funds are reported as a proprietary fund in the fund financial statements, it is incorporated into governmental activities in the government-wide financial statements. The District does not maintain any internal service funds.

The District reports the following major governmental funds:
General Fund - The general fund is the general operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay sub-fund.

As required by the New Jersey Department of Education the District includes budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt

## BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016

## Note 1. Summary of Significant Accounting Policies (continued):

Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

The District reports the following major proprietary funds:
Food Service Fund - This fund accounts for the revenues and expenses pertaining to the District's cafeteria operations.

Community District Alliance (C.D.A.) - This fund accounts for the revenues and expenses pertaining to the District's before-and-after school and summer programs; adult education under a grant; as well as operation of the performing arts center.

Additionally, the District reports the following major fiduciary funds:
Private Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The district currently maintains the following private purpose trust funds:

Unemployment Trust Fund - Revenues consist of employee payroll withholdings, interest income, and contributions through the annual budget process of the District. Expenditures consist of unemployment reimbursement claims.

Scholarship Fund - Revenues consist of interest income and donations. Expenditures consist of scholarships provided to students.

Agency Funds - Agency funds are assets held by a governmental entity (either as trustee or as an agent) for other parties that cannot be used to finance the governmental entity's own operating programs. The district currently maintains Payroll funds and Student Activity Funds as Agency Funds.

During the course of operations, the District has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental funds and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as internal balances in the business-type activities column.

## Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office. In accordance with P.L. 2011 c.202, which became effective January 17, 2012, the District eliminated the April annual voter referendum on budgets which met the statutory tax levy cap limitations and the board of education members are elected at the November general election. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2-2(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23-2-11.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2, and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounts as presented in the General Fund Budgetary Comparison Schedules and the Special Revenue Fund Budgetary Comparison Schedule to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds. Note that the District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the last state aid payments.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

## Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as assigned fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as a reduction of the accounts receivables or as unearned revenue at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

## Cash and Cash Equivalents

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.
N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

## Tuition Payable/Receivable

Tuition rates for the fiscal year end June 30, 2016 were established by the receiving district based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

## Inventories

Inventories are valued at cost, using the first-in/first-out (FIFO) method. The costs of inventories are recorded as expenditures when consumed rather when purchased.

## Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year. The amounts are eliminated in the governmental and business-type activities, which are presented as Internal Balances. Balances with fiduciary funds are not considered Internal Balances; therefore those balances are reported on the Statement of Net Position.

## Capital Assets

Capital assets are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Purchased or constructed assets are recorded at actual cost or estimated historical cost if actual cost is unavailable. Donated capital assets are recorded at estimated fair value at the date of donation. The District has established a threshold of $\$ 2,000$ for capitalization of depreciable assets.

Major outlays for capital assets and improvements are capitalized as projects are constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets of the District are depreciated or amortized using the straight-line method over the following estimated lives:

Equipment \& Vehicles<br>Buildings<br>Improvements<br>Software

3 - 20 Years
30-50 Years
$10-50$ Years
5-7 Years

## Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the Government-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measureable and the District is eligible to realize the revenue.

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, government fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources.

## Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumption that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

## Fund Balance

In accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, the District classifies governmental fund balances as follows:

- Non-spendable - This classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Nonspendable items are not expected to be converted to cash or are not expected to be converted to cash within the next year.
- Restricted - This classification includes amounts for which constraints have been placed on the use of the resources either externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Committed - This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. These amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The School Board did not have any committed resources as of June 30, 2016.
- Assigned - This classification includes amounts that are constrained by the School District's intent to be used for a specific purpose but are neither restricted nor committed. This intent can


# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

be expressed by the Board of Education or through the Board of Education delegating this responsibility to the business administrator through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund.

- Unassigned - This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, it is the District's policy to consider restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, it is the District's policy to consider amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

## Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- Net Investment in Capital Assets - This components represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.


## Impact of Recently Issued Accounting Principles

## Adopted Accounting Pronouncements

For the year ended June 30, 2016, the District implemented GASB Statement No. 72, Fair Value Measurement and Application. As a result of implementing this statement, the District is required to measure certain investments at fair value for financial reporting purposes. In addition, the District is required to measure donated capital assets at acquisition value (an entry price); these assets were previously required to be measured at fair value. Statement No. 72 requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. Implementation of this Statement did not have a significant impact on the District's financial statements

The District implemented GASB Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets that are Not Within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. Implementation of this Statement did not impact the District's financial statements.

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

The District implemented GASB Statement No. 76, The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments. Implementation of this Statement did not impact the District's financial statements.

## Recently Issued and Adopted Accounting Pronouncements

The GASB has issued the following Statements which will become effective in future fiscal years as shown below:

Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. The objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits (pensions and OPEB) with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement will be effective for the year ended June 30, 2017. Management does not expect this Statement to impact the District's financial statements.

Statement No. 75, Accounting and Financial Reporting for Post-employment Benefits Other than Pensions. This Statement replaces the requirements of Statement No. 45, Accounting and Financial Reporting by Employers for Post- employment Benefits Other Than Pensions, as amended, and No. 57, OPEB Measurements by Agency Employers and Agent Multi-Employer Plans, for OPEB Statement No. 74, Financial Reporting for Post-employment Benefit Plans Other Than Pension Plans, establishes new accounting and financial reporting requirements for OPEB Plans. This Statement will be effective for the year ended June 30, 2018. Management has not yet determined the potential impact on the District's financial statements.

Statement No. 77, Tax Abatement Disclosures. This Statement requires governments that enter into tax abatement agreements to disclose information about those agreements. This Statement will be effective for the year ended June 30, 2017. Management does not expect this Statement to impact the District's financial statements.

Statement No. 78, Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans. The objective of this Statement is to address a practice issue regarding the scope and applicability of Statement No. 68, Accounting and Financial Reporting for Pensions. This Statement will be effective for the year ended June 30, 2017. Management does not expect this Statement to impact the District's financial statements.

Statement No. 79, Certain External Investment Pools and Pool Participants. This Statement addresses accounting and financial reporting for certain external investment pools and pool participants. This Statement will be effective for the year ended June 30, 2017. Management does not expect this Statement to impact the District's financial statements.

Statement No. 80, Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14. The objective of this Statement is to improve financial reporting by clarifying the

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

financial statement presentation requirements for certain component units. This Statement amends the blending requirements established in paragraph 53 of Statement No. 14, The Financial Reporting Entity, as amended. This Statement will be effective for the year ended June 30, 2018. Management does not expect this Statement to impact the District's financial statements.

Statement No. 81, Irrevocable Split-Interest Agreements. The objective of this Statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. This Statement will be effective for the year ended June 30, 2018. Management does not expect this Statement to impact the District's financial statements.

Statement No. 82, Pension Issues - an amendment of GASB Statements No. 67, 68 and No. 73. The objective of this Statement is to address certain issues that have been raised with respect to Statements No. 67, Financial Reporting for Pension Plans, No. 68, Accounting and Financial Reporting for Pensions, and No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. This Statement will be effective for the year ended June 30, 2018. Management has not yet determined the potential impact on the District's financial statements.

## Bond Premiums, Discounts and Issuance Costs

In the government-wide financial statements and in the proprietary fund financial statements, bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when bonds are issued.

In governmental fund financial statements, bond premiums and discounts, as well as debt issuance costs are recognized in the current period. The face amount of the debt is reported as other financing sources. Premiums received on debt issuance are also reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds, are reported as debt service expenditures.

## Deferred Loss on Refunding Debt

Deferred loss on refunding debt arising from the issuance of the refunding bonds is recorded as deferred outflows of resources. It is amortized in a systematic and rational manner over the shorter of the duration of the related debt or the new debt issues as a component of interest expense.

## Deferred Outflows and Deferred Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 1. Summary of Significant Accounting Policies (continued):

represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future periods and so will not be recognized as an inflow of resources (revenue) until that time.

## Subsequent Events

The District has evaluated subsequent events occurring after June 30, 2016 through the date of October 6, 2016, which is the date the financial statements were available to be issued.

## Pensions Section

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Note 2. Cash Deposits and Investments

## Cash Deposits

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Board's deposits may not be recovered. Although the Board does not have a formal policy regarding custodial credit risk, NJSA 17:9-41 et seq. requires that the governmental units shall deposit public funds in public depositories protected from loss under the provisions of GUDPA. Under the Act, the first $\$ 250,000.00$ of governmental deposits in each insured depository is protected by FDIC. Public fund owned by the Board in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, student activity may pass to the Board relative to the happening of a future condition. Such funds are shown as Uninsured and Uncollateralized in the schedule below. As of June 30, 2016, the District’s bank balance of $\$ 5,270,123$ was exposed to custodial credit risk as follows:

| Insured Under FDIC | $\$$ | 259,242 |
| :--- | :---: | ---: |
| Collateralized by securities held by |  |  |
| $\quad$ Pledging financial institution |  | $4,791,722$ <br> 219,159 |
| Uninsured and uncollateralized | $\$$ | $5,270,123$ |
| Total |  |  |

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 2. Cash Deposits and Investments (continued):

## Investments

New Jersey statues permit the Board to purchase the following types of securities:

1. Bonds and other obligations of the United State or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal National Mortgage Agency or of any United States Bank, which have a maturity date not greater than twelve months from the date of purchase.
3. New Jersey Cash Management Fund, New Jersey Asset and Rebate Management Fund and MBIA CLASS.

Custodial credit risk - This is the risk that in the event of the failure of the counterparty (e.g., brokerdealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The District does not have custodial credit risk policies for investments.

Interest rate risk - This is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit risk - Generally, credit risk is the risk that an issuer of a debt type investment will not fulfill its obligation to the holder of the investment. This is measured by assignment of a rating by a nationally recognized rating organization. U.S. Government securities or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk exposure..

Concentrations - The District places no limit in the amount the District may invest in any one issuer
The District did not hold any investments at June 30, 2016.

## Note 3. Reserve Accounts

## A. Capital Reserve

A capital reserve account was established by the Bordentown Regional Board of Education by inclusion of $\$ 10,000$ on June 30, 2002 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 3. Reserve Accounts (continued):

proposal at budget time or by a special question at one of the four special elections authorized pursuant N.J.S.A.19:60-2. Pursuant to N.J.A.C.6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 01, 2015 to June 30, 2016 fiscal year is as follows:


The June 30, 2016 balance did not exceed the LRFP balance of local support costs of uncompleted capital projects.

## B. Maintenance Reserve Account

The District established a Maintenance Reserve Account for the accumulation of Funds for use as maintenance expenditures in subsequent fiscal years. The Maintenance Reserve Account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the maintenance reserve account are restricted to maintenance projects in the District's approved Maintenance Plan (M-1). A district may increase the balance in the maintenance reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by Board resolution at year-end of any unanticipated revenue or unexpended line-item appropriation amounts, or both

The activity of the maintenance reserve for the June 30, 2015 to June 30, 2016 fiscal year is as follows:

Beginning Balance, July 1, 2015
Transferred from General Fund

Ending Balance, June 30, 2016
\$ 129,125
171,428
\$ 300,553

# BORDENTOWN REGIONAL SCHOOL DISTRICT 

## NOTES TO FINANCIAL STATEMENTS

## YEAR ENDED JUNE 30, 2016

## Note 4. Accounts Receivable

Accounts receivable at June 30, 2016 consisted of accounts and intergovernmental grants. All state and federal receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds. Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

|  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects <br> Fund |  | Proprietary Funds |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intergovernmental | \$ | 366,685 | \$ | 20,406 | \$ | 25,538 | \$ | 19,911 | \$ | 432,540 |
| Other |  | 104,135 |  | - |  | - |  |  |  | 104,135 |
| Total | \$ | 470,820 | \$ | 20,406 |  | 25,538 | \$ | 19,911 | \$ | 536,675 |

## Note 5. Capital Assets

Capital assets activity for the year ended June 30, 2016 was as follows:

| Balance <br> June 30, <br> 2015 | Increases | Decreases |
| :---: | :---: | :---: | | Balance |
| :---: |
| June 30, |

## Governmental Activities:

Capital assets not being depreciated:
Land
Construction in Progress
Total capital assets not being depreciated

| $\$$ | $1,779,651$ | $\$$ | - | $\$$ | - |
| ---: | ---: | ---: | ---: | :--- | ---: |
|  | - | 61,844 |  | $1,779,651$ |  |
|  | $1,779,651$ | 61,844 |  | - | 61,844 |

Capital Assets being depreciated:

| Buildings | $57,601,275$ | - | - | $57,601,275$ |
| :--- | ---: | ---: | ---: | ---: |
| Land Improvements | $7,435,321$ | - | $(1,495)$ | $7,433,826$ |
| Machinery \& Equipment | $7,804,413$ | 187,140 | $(338,400)$ | $7,653,153$ |
| Total capital assets being depreciated | $72,841,009$ | 187,140 | $(339,895)$ | $72,688,254$ |

Less: accumulated depreciation:

| Buildings |  | $(17,758,164)$ | $(306,163)$ | - | $(18,064,327)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Site Improvements | $(3,398,545)$ | $(1,107,053)$ | 1,495 | $(4,504,103)$ |  |
| Machinery \& Equipment | $(4,323,506)$ | $(507,485)$ | 338,400 | $(4,492,591)$ |  |
| Total accumulated depreciation |  | $(25,480,215)$ | $(1,920,701)$ | 339,895 | $(27,061,021)$ |
| Total capital assets being depreciated, net |  |  |  |  |  |
| Total  <br> Governmental Activities  <br> capital assets, net $47,360,794$ | $(1,733,561)$ |  | - | $45,627,233$ |  |

## BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016

## Note 5. Capital Assets (continued):

|  | Balance June 30, 2015 |  | Increases |  | Decreases |  | Balance June 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |  |  |  |  |
| Capital assets being depreciated: <br> Machinery \& Equipment | \$ | 488,137 | \$ | - | \$ |  | \$ | 488,137 |
| Total capital assets being depreciated |  | 488,137 |  | - |  |  |  | 488,137 |
| Less: accumulated depreciation: Machinery \& Equipment |  | $(375,557)$ |  | $(20,199)$ |  | - |  | $(395,757)$ |
| Total accumulated depreciation |  | $(375,557)$ |  | $(20,199)$ |  | - |  | $(395,757)$ |
| Total capital assets being depreciated, net |  | 112,580 |  | $(20,199)$ |  | - |  | 92,380 |
| Total Business-type activities capital assets, net | \$ | 112,580 | \$ | $(20,199)$ | \$ | - | \$ | 92,380 |

Depreciation expense was charged to governmental functions/programs as follows:

| Governmental Activities: |  |  |
| :--- | ---: | ---: |
| Pupil Transportation | $\$$ | 212,209 |
| Unallocated | $1,708,492$ |  |
| Total Depreciation Expense - |  |  |
| Governmental Activities | $\$$ | $1,920,701$ |

## Note 6. Interfund Receivables, Payables and Transfers

Individual fund receivables/payables balances at June 30, 2016 are as follows:

| Fund | Interfund <br> Receivable | Interfund <br> Payable |  |  |  |
| :--- | ---: | ---: | :--- | ---: | ---: |
| General Fund | $\$$ | 69 | $\$$ | - |  |
| Capital Projects Fund |  | - |  | 17 |  |
| Fiduciary Funds |  | - |  | 52 |  |
|  |  |  |  |  |  |

The interfund receivables and payables above predominately resulted from payment made by certain funds on behalf of other funds. All interfund balances are expected to be repaid within one year.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 6. Interfund Receivables, Payables and Transfers (continued):

The summary of interfund transfers follows:

| Fund | Transfers In |  |  | Transfers Out |  |
| :---: | ---: | ---: | :--- | ---: | ---: |
| Capital Projects Fund | $\$$ | - | $\$$ | 117,685 |  |
| Debt Service Fund |  |  |  |  |  |

The purpose of interfund transfers were for the liquidation of prior year interfund receivables and payables and for payments made on behalf of other funds.

## Note 7. Long-Term Obligations

During the fiscal year-ended June 30, 2016 the following changes occurred in long-term obligations:

| June 30, |  | June 30, | Due Within |
| :---: | :---: | :---: | :---: | :---: | :---: |
| One Year |  |  |  |

## Governmental Activities:

| Compensated Absences | $\$ 1,894,241$ | $\$$ | 145,112 | $\$$ | - | $\$ 2,039,353$ | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Capital Leases | 559,538 |  | - | $(89,163)$ | 470,375 | 91,525 |  |
| Deferred PERS Pension Obligation | 108,631 | - | $(9,131)$ | 99,500 | - |  |  |
| General Obligation Bonds | $39,544,000$ | - | $(1,880,000)$ | $37,664,000$ | $1,960,000$ |  |  |
| Net Pension Liability | $11,997,681$ | $3,155,252$ | $(558,933)$ | $14,594,000$ | 575,000 |  |  |
| Unamortized Bond Premiums | 60,512 | - | $(3,686)$ | 56,826 | - |  |  |

Total

$$
\begin{array}{llllll}
\$ 54,164,603 & \$ 3,300,364 & \$(2,540,913) & \$ 54,924,054 & \$ 2,726,141 \\
\hline
\end{array}
$$

For governmental activities, the bonds payable are liquidated from the District's debt service fund. Compensated absences and capital leases are liquidated by the general fund.

## A. Bonds Payable:

The voters of the municipality through referendums authorize bonds in accordance with State Law. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds. At June 30, 2016, bonds payable consisted of the following individual issues:

| Purpose | Interest Rate | Maturity <br> Date |  | Amount <br> Issued | Amount Outstanding |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 School Bonds | 1.50\%-3.50\% | 3/1/2025 | \$ | 8,499,000 | \$ | 6,049,000 |
| 2006 Refunding Bonds | 4.00\%-5.00\% | 1/15/2033 |  | 36,650,000 |  | 31,615,000 |

Total
\$ 37,664,000

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 7. Long-Term Obligations (continued):

Principal and Interest due on the outstanding bonds is as follows:

| Year-ending <br> June 30, | Principal | Interest | Total |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| 2017 | $\$$ | $1,960,000$ | $\$$ | $1,543,415$ | $\$$ |
| 2018 |  | $2,050,000$ |  | $1,456,415$ |  |
| 2019 |  | $2,125,000$ | $1,380,165$ | $3,506,415$ |  |
| 2020 |  | $2,185,000$ | $1,297,353$ | $3,505,165$ |  |
| 2021 | $2,285,000$ | $1,210,740$ | $3,482,353$ |  |  |
| $2022-2026$ |  | $11,729,000$ | $4,642,592$ | $16,495,740$ |  |
| $2027-2031$ | $10,595,000$ | $2,386,693$ | $12,981,692$ |  |  |
| $2032-2033$ | $4,735,000$ | 301,537 | $5,036,537$ |  |  |
| Total | $\$$ | $37,664,000$ | $\$$ | $14,218,910$ | $\$$ |

## Bonds Authorized But Not Issued:

As of June 30, 2016, the District had no authorized but not issued bonds.

## B. Deferred PERS Pension Obligation

In accordance with P.L. 2010, c19, districts could elect to defer $50 \%$ of the 2008-09 regular PERS pension liability. The district elected to defer $50 \%$, amounting to $\$ 137,303$, by resolution dated May 6 , 2009. The district began repaying the deferred amount in April 2012, over 15 years. The total payment for the April 2016 bill amounted to $\$ 21,074$ with $\$ 9,131$ attributed to principal. The amount to be paid will fluctuate based on pension system investment earnings. The liability accrues interest at "regular interest" rates as defined by N.J.S.A. 43:15A-24b which is currently $8.25 \%$. Districts are permitted to pay off the obligation at any time.

## C. Capital Leases

The District approved a lease purchase agreement in 2014-15 year in the amount of \$38,731 at a $4.00 \%$ interest rate maturing March 2, 2018 to finance the acquisition of a tractor. The District also approved a lease purchase agreement in 2014-15 year in the amount of $\$ 525,000$ at a 1.67 interest rate maturing October 1, 2021 to finance the acquisition of a six 54 passenger school buses. The following is a schedule of the remaining future minimum lease payments under these capital leases and the present value of the net minimum lease payments at June 30, 2016:

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 7. Long-Term Obligations (continued):

| Year-ending <br> June 30, | Amount |  |
| :--- | ---: | ---: |
|  |  |  |
| 2017 | $\$$ | 99,347 |
| 2018 |  | 94,789 |
| 2019 | 85,670 |  |
| 2020 |  | 85,670 |
| 2021 | 85,670 |  |
| 2022 |  | 42,836 |
| Minimum Lease Payments |  | 493,982 |
| Less: Interest |  |  |
|  |  |  |
| Present Value of Minimum Lease Payments | $\$$ | 470,375 |

## Note 8. Pension Plans

## A. Public Employees' Retirement System (PERS)

Plan Description - The State of New Jersey, Public Employees' Retirement System (PERS) is a costsharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

## Tier $\quad$ Definition

1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55$ th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60$ th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60 , tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## A. Public Employees' Retirement System (PERS) (continued):

Basis of Presentation - The schedules of employer allocations and the schedules of pension amounts by employer (collectively, the Schedules) present amounts that are considered elements of the financial statements of PERS or its participating employers. Accordingly, they do not purport to be a complete presentation of the financial position or changes in financial position of PERS or the participating employers. The amounts presented in the Schedules were prepared in accordance with U.S. generally accepted accounting principles. Such preparation requires management of PERS to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature of these estimates, actual results could differ from those estimates.

Contributions - The contribution policy for PERS is set by N.J.S.A. $15 A$ and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2014 and 2013, the State's pension contribution was less than the actuarial determined amount. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute $50 \%$ of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

Three-Year Trend Information for PERS

| Year | Annual <br> Pension <br> Cost (APC) | Percentage <br> of APC <br> Contributed | Net <br> Pension <br> Obligation |
| :---: | :---: | :---: | :---: |
| Funded | $\$$ | 530,528 | $100 \%$ | |  |
| :---: |
| $6 / 30 / 2016$ |$\quad \$ 4,594,000$

Components of Pension Liability - At June 30, 2016, the District reported a liability of \$14,594,000 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of July 1, 2014, to the measurement date of June 30, 2015. The District's proportion of the net pension liability was based on the District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2015. The District's proportion measured as of June 30, 2015, was $0.065 \%$ percent, which was an increase of $0.01114 \%$ from its proportion measured as of June 30 , 2014.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## A. Public Employees' Retirement System (PERS) (continued):

Collective Balances at June 30, 2016 and June 30, 2015

$$
\underline{6 / 30 / 2016} \quad \underline{6 / 30 / 2015}
$$

Acturial valuation date
July 1, 2015 July 1, 2014
Deferred Outflows of Resources 2,063,431 377,272
Defferred Inflows of Resources 291,394 765,502

Net Pension Liability $14,594,000 \quad 11,997,681$
District's portion of the Plan's
total net pension Liability $0.06501 \% \quad 0.05387 \%$

Pension Expense and Deferred Outflows/Inflows of Resources - For the year ended June 30, 2016, the District recognized pension expense of $\$ 979,455$. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows <br> of Resources | Deferred Inflows <br> of Resources |  |
| :--- | ---: | ---: | ---: |
| Changes of assumptions | $1,567,279$ |  |  |
| Net difference between projected and actual earnings <br> or pension plan investments | 348,162 | 234,643 |  |
| Changes in proportion and differences between District <br> contributions and proportionate share of contributions <br> Total | $\$ 147,990$ | 41,221 |  |
|  | $\$$ | $2,063,431$ | $\$$ |

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## A. Public Employees' Retirement System (PERS) (continued):

Year Ended June 30:

| 2017 | 329,173 |
| :---: | :---: |
| 2018 | 329,173 |
| 2019 | 329,173 |
| 2020 | 507,922 |
| 2021 | 292,111 |
| reafter | - |

Actuarial Assumptions - The total pension asset/(liability) as of the measurement date was determined by using an actuarial valuation as noted in the table below, with update procedures used to roll forward the total pension liability to the measurement date. The actuarial valuations used the following actuarial assumptions:

|  | PERS |
| :--- | :---: |
| Measurement date | June 30, 2015 |
| Acturial valuation date | July 1, 2014 |
| Interest rate | $7.90 \%$ |
| Salary scale | 2012-2021-2.15-4.40\% |
|  | Based on Age |
|  | Thereafter - 3.15-5.40\% |
| Inflation rate | Based on Age |
|  | $3.01 \%$ |

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments ( $7.90 \%$ at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## A. Public Employees' Retirement System (PERS) (continued):

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30,2015 are summarized in the following table:

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| :---: | :---: | :---: |
| Cash | 5.00\% | 1.04\% |
| U.S. Treasuries | 1.75\% | 1.64\% |
| Investment Grade Credit | 10.00\% | 1.79\% |
| Mortgages | 2.10\% | 1.62\% |
| High Yield Bonds | 2.00\% | 4.03\% |
| Inflation-Indexed Bonds | 1.50\% | 3.25\% |
| Broad US Equities | 27.25\% | 8.52\% |
| Developed Foreign Equities | 12.00\% | 6.88\% |
| Emerging Market Equities | 6.40\% | 10.00\% |
| Private Equity | 9.25\% | 12.41\% |
| Hedge Funds/Absolute Return | 12.00\% | 4.72\% |
| Real Estate (Property) | 2.00\% | 6.83\% |
| Commodities | 1.00\% | 5.32\% |
| Global Debt ex US | 3.50\% | -0.40\% |
| REIT | 4.25\% | 5.21\% |
| Total | 100.00\% |  |

Discount Rate - The discount rate used to measure the total pension liability was $4.90 \%$ as of June 30, 2015. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.90 \%$, and a municipal bond rate of $3.80 \%$ as of June 30,2015 , based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2033. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2033, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the District's proportionate share of the net pension liability as of June 30, 2015, calculated using the discount rate as disclosed above, as well as what the District's

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## A. Public Employees' Retirement System (PERS) (continued):

proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.90) or 1-percentage-point higher (5.90\%) than the current rate:

|  | $\frac{\text { Decrease }}{\underline{(3.90 \%)}}$ | $\underline{\underline{\text { Discount }}}$ | $\underline{\underline{\text { Increase }}}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Di.90\%) | $\underline{(5.90 \%)}$ |  |  |
| District's proportionate share of <br> the net pension liability | $\$ 18,137,863$ | $\$ 14,594,000$ | $\$ 11,621,825$ |

## B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description - The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a cost sharing multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

| $\frac{1}{\text { Tier }}$Definition  <br> 1  <br> 2 Members who were enrolled prior to July 1, 2007 <br> 3 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 <br> 4 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 <br> 5 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |  |
| :---: | :--- |
|  | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60$ th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2016 

## Note 8: Pension Obligations (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Basis of Presentation - The schedules of employer and nonemployer allocations and the schedules of pension amounts by employer and nonemployer (collectively, the Schedules) present amounts that are considered elements of the financial statements of TPAF and the State as an employer/nonemployer entity. Accordingly, they do not purport to be a complete presentation of the financial position or changes in financial position of TPAF or the State. The amounts presented in the Schedules were prepared in accordance with U.S. generally accepted accounting principles. Such preparation requires management of TPAF to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature of these estimates, actual results could differ from those estimates.

Contributions - The contribution policy for TPAF is set by N.J.S.A 18A:66 and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2015, the State's pension contribution was less than the actuarial determined amount.

Special Funding Situation - The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.
\(\left.\begin{array}{cccc}Three-Year Trend Information for TPAF \& Post Retirement Medical Contributions <br>

(Paid on behalf of the District)\end{array}\right]\)| Percentage |
| :---: |
| Annual |
| Year |
| Funded |
| Pension |
| Cost (APC) |

Teachers Pensions and Annuity Fund (TPAF) - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 8: Pension Obligations (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

| Measurement date | TPAF <br> June 30, 2015 |
| :--- | :---: |
| Acturial valuation date | July 1,2014 |
| Interest rate | $7.90 \%$ |
| Salary scale | Varies Based On <br> Experience |
| Inflation rate | $2.50 \%$ |

Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The actuarial assumptions used in the July 1, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2012.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments ( $7.90 \%$ at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2015 are summarized in the following table:

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

Note 8: Pension Obligations (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

Asset Class
Target Long-Term Expected

| Asset Class | Allocation | Real Rate of |
| :---: | :---: | :---: |
| US Cash | 5.00\% | 0.53\% |
| US Government Bonds | 1.75\% | 1.39\% |
| US Credit Bonds | 13.50\% | 2.72\% |
| US Mortgages | 2.10\% | 2.54\% |
| US Inflation-Indexed Bonds | 1.50\% | 1.47\% |
| US High Yield Bonds | 2.00\% | 4.57\% |
| US Equity Market | 27.25\% | 5.63\% |
| Foreign-Developed Equity | 12.00\% | 6.22\% |
| Emerging Market Equities | 6.40\% | 8.46\% |
| Private Real Estate Property | 4.25\% | 3.97\% |
| Timber | 1.00\% | 4.09\% |
| Farmland | 1.00\% | 4.61\% |
| Private Equity | 9.25\% | 9.15\% |
| Commodities | 1.00\% | 3.58\% |
| Hedge Funds - MultiStrategy | 4.00\% | 4.59\% |
| Hedge Funds - Equity Hedge | 4.00\% | 5.68\% |
| Hedge Funds - Distressed | 4.00\% | 4.30\% |
| Total | 100\% |  |

Discount Rate - The discount rate used to measure the total pension liability was $4.13 \%$ as of June 30, 2015. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.90 \%$, and a municipal bond rate of $3.80 \%$ as of June 30,2015 , based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of employers' contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027. Therefore, the longterm expected rate of return on plan investments was applied to projected benefit payments through 2027, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Pension plan fiduciary net position - Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS \& TPAF financial report.

Defined Contribution Retirement Plan (DCRP) - The District contributes to the New Jersey Defined Contribution Retirement Program (DCRP) which is a defined contribution retirement benefit plan, along with life insurance and disability coverage, for its employees who are ineligible for PERS or TPAF.

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 8: Pension Obligations (continued):

## Defined Contribution Retirement Plan (DCRP) (continued):

When enrolled in the DCRP, members contribute 5.5 percent of their base salary to a tax-deferred investment account established with Prudential Financial, which jointly administers the DCRP investments with the Division of Pension and Benefits. Member contributions are matched by a 3 percent employer contribution. For the year ended June 30, 2016, employee contributions total $\$ 31,226$, and the District recognized pension expense of $\$ 17,031$.

Employees are immediately vested in their own contributions and earnings on those contributions and become vested in District contributions and earnings on District contributions after commencement of their second year of employment, with some exceptions. Non-vested District contributions and earnings are forfeited upon separation from covered employment. Such forfeitures are reverted back to a forfeiture account for the employer and may be used to reduce pension expenses. For the year ended June 30, 2016, the District did not apply forfeitures to reduce the District's pension expense.

## Note 9. Post-Retirement Benefits

P.L. 1987, c. 384 and P.L. 1990, c. 6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2015, there were 107,314 retirees receiving post-retirement medical benefits, and the state contributed $\$ 1.25$ billion on their behalf.. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid $\$ 214.1$ million toward Chapter 126 benefits for 19,056 eligible retired members in Fiscal Year 2015.

## Note 10. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the

## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016

## Note 10. Risk Management (continued):

State for benefits paid and the ending balance of the School District's trust fund for the current and previous two years:

| Fiscal Year | District <br> Contributions |  | Employee Contributions |  | Amount Reimbursed |  | Ending <br> Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015-2016 | \$ | 2 | \$ | 31,834 | \$ | 7,000 | \$ | 32,518 |
| 2014-2015 |  | 22,313 |  | 40,835 |  | 57,824 |  | 7,682 |
| 2013-2014 |  | 6 |  | 40,354 |  | 68,218 |  | 2,358 |

Joint Insurance Pool - The Robbinsville School District participates in the School Alliance Insurance Fund and, public entity risk pool. The Fund provides its members with the following coverage's:

Property - Blanket Building \& Grounds General \& Automobile Liability<br>Boiler \& Machinery<br>School Board Legal Liability<br>Workers' Compensation<br>Crime Coverage

## Note 11. Contingencies

State and Federal Grantor Agencies - The District participates in numerous state and federal grant programs, which are governed by various rules and regulations of the grantor agencies; therefore, to the extent that the District has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at June 30, 2016 may be impaired. In the opinion of the District, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions have been recorded in the accompanying combined financial statements for such contingencies.

Pending Litigation - The District is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the Districts' attorney that resolution of these matters will not have a material adverse effect on the financial condition of the District.

## Note 12. Economic Dependency

The District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the District's programs and activities.

## Note 13. Deferred Compensation

The District offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 13. Deferred Compensation (continued):

Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Laurel Financial Group Inc.
The Franklin Life Insurance Company
Siracusa Benefits Programs
UBS Financial Services, Inc.
Lincoln Investment Planning
Equitable
Retirement Annuity Contributions Inc.
Thomas Seeley Agency
Valic Investments

## Note 14. Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amount of vacation and sick leave in accordance with the District's personnel policies. The District policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with Districts' agreements with the various employee unions.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net position under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable funds total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2016 is $\$ 2,039,353$.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2016 no liability existed for compensated absences in the proprietary fund types.

## Note 15. Calculation of Excess Surplus

The designation for Restricted Fund Balance - Excess Surplus is a required calculation pursuant to N.J.S.A.18A:7F-7, as amended. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. There is no excess fund balance at June 30, 2016.

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2016 

## Note 16. Fund Balance

General Fund - Of the $\$ 2,790,448$ General Fund fund balance at June 30, 2016, $\$ 415,758$ has been reserved in the Capital Reserve Account; $\$ 300,553$ has been reserved in the Maintenance Reserve Account; $\$ 1,375,000$ has been appropriated and included as anticipated revenue for the year ending June 30 , 2017; $\$ 600,437$ has been reserved for encumbrances; and $\$ 98,700$ is unassigned.

Capital Projects Fund - Of the $\$ 1,074,832$ Capital Projects Fund fund balance at June 30, 2016, $\$ 1,074,832$ is restricted for capital projects.

## Note 17. Deficit in Net Position

The District has a deficit in unrestricted net position of $\$ 13,209,537$ as reported in the statement of net position (accrual basis). The deficits resulted, in part, from recording the June 2016 state aid payments in accordance with N.J.S.A. 18A:22-44.2 which provides that in the event state school aid payments are not made until the following school budget year, districts must record the state aid payments as revenue, for budget purposes only, in the current school budget year.

Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP government-wide financial statements until the year the State records the payable.

Also contributing to the deficit in net position is the amount of compensated absences, $\$ 2,039,353$ recorded on the accrual basis. While reflected as a liability, the obligation will not be funded until a future date coincident with termination of services.

The largest contributor to the deficit in net position is the net pension liability and related balances recorded in accordance with GASB 68 amounting to $\$ 12,806,433$. Due to the resulting timing differences, the deficit does not alone indicate that the district is facing financial difficulties.

## Note 18. Subsequent Events

On September 7, 2016 the District adopted a refunding bond ordinance authorizing the issuance of up to $\$ 31,100,000$ to refund all or a portion of the outstanding callable principal amount of the originally issued \$36,650,000 School Refunding Bonds dated November 28, 2006.

## Note 19. Prior Period Adjustment

It was determined that a prior period adjustment was needed to include $\$ 340,140$ of Extraordinary Aid in both the GAAP based financial statements and the government wide financial statements as of July 1, 2015. This amount was received in September of 2015 and was recognized in budgetary fund balance.

Balance July 1, 2015, as previously state
Prior Period Adjustment
Balance July 1, 2015, restated

| Fund Balance <br> $\$ 1,928,387$ <br> 340,140 | Net Position <br> $\$(2,427,438)$ |
| :---: | :---: |
| $\$ 2,268,527$ | $\$(2,087,140$ |

REQUIRED SUPPLEMENTARY INFORMATION - PART II

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## C. Budgetary Comparison Schedules

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[^1]Total State Source
Total Revenues
I－כ LIgitixa BORDENTOWN REGIONAL SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30， 2016

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BORDENTOWN REGIONAL SCHOOL DISTRICT
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016


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\begin{aligned}
& \begin{array}{l}
\text { Autism: } \\
\text { Salaries of Teachers } \\
\text { Other Salaries for Instruction } \\
\text { General Supplies }
\end{array} \\
& \text { Total Autism } \\
& \text { Preschool Disabilities - Part-time: } \\
& \begin{array}{l}
\text { Salaries of Teachers } \\
\text { Other Salaries for Instruction }
\end{array} \\
& \text { General Supplies } \\
& \text { Total Preschool Disabilities - Part-time } \\
& \text { Total Special Education } \\
& \begin{array}{l}
\text { Basic Skills/Remedial: } \\
\text { Salaries of Teachers } \\
\text { General Supplies } \\
\text { Textbooks } \\
\text { Total Basic Skills/Remedial } \\
\text { Bilingual Education - Instruction: } \\
\text { Salaries of Teachers } \\
\text { Other Purchased Services } \\
\text { General Supplies } \\
\text { Total Basic Skills/Remedial }
\end{array} \\
& \begin{array}{l}
\text { School Sponsored Cocurricular Activities: } \\
\text { Salaries } \\
\text { Supplies and Materials }
\end{array} \\
& \text { Total School Sponsored Cocurricular Activities } \\
& \begin{array}{l}
\text { School Sponsored Athletics - Instruction: } \\
\text { Salaries }
\end{array} \\
& \begin{array}{l}
\text { Other Purchased Services } \\
\text { Supplies and Materials }
\end{array} \\
& \text { Total School Sponsored Athletics Instruction } \\
& \text { Total Instruction }
\end{aligned}
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BORDENTOWN REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30， 2016

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Undistributed Expenditures：
Instruction ：
Tuition to Other LEAs Within
the State－Regular
Tuition to County Vocational
Tuition to County Vocational
Tuition to County Vocational
School District－Regular
Tuition to CSSD \＆Regional
Tuition to CSSD \＆Regional
Day School
Tuition to Private School for
the Handicapped－State
Tuition－State Facilities
Tuition－Other
Total Undistributed Expenditures－Instruction
Attendance \＆Social Work Services：
Salaries
Total Attendance \＆Social Work Services

$$
\begin{aligned}
& \text { Health Services: } \\
& \text { Salaries }
\end{aligned}
$$

Purchased Professional \＆ Technical Services
Other Purchased Services
Supplies and Materials
Total Health Services
Other Support Services－Students－Related Services： Purchased Professional－ Educational Services
Supplies and Materials
Total Other Support Services－Students－Related Services
Other Support Services－Students－Extra Services：
Total Other Support Services－Students－Extra Services
I-כ LIgIHXI BORDENTOWN REGIONAL SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
 Other Support Services - Students - Regular:
Salaries of Other Professional
Staff
Salaries of Secretarial \& Clerical
Assistants
Other Purchased Services
Supplies and Materials
Other Objects
Total Other Support Services - Students - Regular
Other Support Services - Students - Special Services:
Salaries of Other Professional
Staff
Salaries of Secretarial \& Clerical
Assistants
Unusued Vacation Payment to Terminated/Retired Staff
Purchased Professional -
Educational Services
Other Purchased Professional
\& Technical Services
Miscellaneous Purchased
Services
Supplies and Materials
Total Other Support Services-Students-Special Services
Improvement of Instruction Services/Other
Support Services - Instruction Staff:
Salaries of Supervisor of Instruction
Salaries of Secretarial \& Clerical
Assistants
Other Purchased Services
Supplies and Materials
Total Improvement of Instruction Services/Other
Support Services Instructional Staff
Educational Media Services/School Library:
Salaries
Other Purchased Services
Supplies and Materials
Total Educational Media Services/School Library
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I-J LIgith BORDENTOWN REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016

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I-כ LIginXl BORDENTOWN REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016
 Total Allowance Maintenance for School Facilities
Other Operation \& Maintenance of Plant Services:
Salaries
Salaries of Non-Instructional Aids
Unusued Vacation Payment to Terminated/Retired Staff
Purchased Professional \&
Technical Services
Cleaning, Repair \& Maintenance
Services
Other Purchased Property Services
Insurance
Miscellaneous Purchased
Services
General Supplies
Energy (Natural Gas)
Energy (Electricity)
Total Other Operation\&Maintenance of Plant Services
Security
Salaries
Unusued Vacation Payment to Terminated/Retired Staff
Total Security
Student Transportation Services:
Salaries of Non-Instructional Aides
Salaries for Pupil Transportation
(Between Home \& School)-Reg
Salaries for Pupil Transportation
(Between Home \& School)-Sp.
Salaries for Pupil Transportation (Other
Than Between Home \& School)
Cleaning, Repair\&Maintenance
Lease Purchase Payments - School Buses
Aid in Lieu of Payments
Contracted Services (Other Than
Between School) - Vendors
Contracted Services (Special Education) -
Vendors
Contracted Services (Special Education) -

- Joint Agreements
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BORDENTOWN REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016

| JUNE 30, 2016 |  |  |  | $\begin{aligned} & \text { POSITIVE/ } \\ & \text { (NEGATIVE) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | FINAL TO ACTUAL |
| 36,633 | (127) | 36,506 | 36,506 | - |
| 80,000 | - | 80,000 | 72,535 | 7,465 |
| 378,800 | 4,500 | 383,300 | 246,151 | 137,149 |
| 5,000 | $(4,500)$ | 500 | 488 | 12 |
| 1,897,566 | (827) | 1,896,739 | 1,715,380 | 181,359 |
| 22,686 | $(22,686)$ | - | - | - |
| 22,686 | $(22,686)$ | - | - | - |
| 9,713 | $(9,713)$ | - | - | - |
| 9,713 | $(9,713)$ | - | - | - |
| 2,560 | $(2,560)$ | - | - | - |
| 2,560 | $(2,560)$ | - | - | - |
| 85,000 | - | 85,000 | 84,877 | 123 |
| 105,000 | - | 105,000 | 105,000 |  |
| 400,000 | - | 400,000 | 400,000 | - |
| 5,040 | - | 5,040 | 5,040 | - |
| 595,040 | - | 595,040 | 594,917 | 123 |
| 629,999 | $(34,959)$ | 595,040 | 594,917 | 123 |
| 450,000 | 35,737 | 485,737 | 443,737 | 42,000 |
| 628,139 | 20,603 | 648,742 | 580,007 | 68,735 |
| 25,000 | 800 | 25,800 | 22,992 | 2,808 |
| 21,403 | $(21,403)$ | - | - | - |
| 50,000 | - | 50,000 | 5,000 | 45,000 |
| 245,618 | $(4,337)$ | 241,281 | 241,281 | - |
| 5,020,696 | $(41,791)$ | 4,978,905 | 4,618,997 | 359,908 |
| 50,000 | - | 50,000 | 42,298 | 7,702 |
| 15,881 | 35,409 | 51,290 | 51,290 | - |
| 6,506,737 | 25,018 | 6,531,755 | 6,005,602 | 526,153 | | Miscellaneous Purchased |
| :--- |
| Services - Transportation |
| Supplies and Materials |
| Transportation Supplies |
| Fuel Costs Funded by Advertising Revenue |
| Total Student Transportation Services |
| Allocated Benefits: |
| Unusued Sick Payment to Terminated/Retired Staff |
| Total Regular Programs - Instructional |
| Special Programs - Instructional: |
| Unusued Sick Payment to Terminated/Retired Staff |
| Total Special Programs |
| Operation \& Maintenance of Plant Services: |
| Unusued Sick Payment to Terminated/Retired Staff |
| Total Operation \& Maintenance of Plant Services |
| Student Transportation Services: |
| Social Security Contributions |
| Workmen's Compensation |
| Health Benefits |
| Unused Sick Payment to Terminated/Retired Staff |
| Total Student Transportation Services |
| Total Allocated Benefits |
| Unallocated Benefits - Employee Benefits: |
| Social Security |
| Other Retirement Contributions - PERS |
| Other Retirement Contributions - ERIP |
| Other Retirement Contributions - Deferred PERS Pymt |
| Unemployment Compensation |
| Worker's Compensation |
| Health Benefits |
| Tuition Reimbursement |
| Unused Sick Payment to Terminated/Retired Staff |
| Total Unallocated Benefits - Employee Benefits |

I-כ LIginXl BORDENTOWN REGIONAL SCHOOL DISTRICT
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2016


I-つ LIqIHXG

$$
\begin{aligned}
& \text { Excess/(Deficiency) of Revenues \& Other } \\
& \text { Financing Sources Over/(Under) |Expenditures } \\
& \text { \& Other Financing Sources/(Uses) } \\
& \text { Fund Balances, July } 1 \\
& \text { Fund Balances, June } 30 \\
& \text { RECAPITULATION OF BUDGET TRANSFERS } \\
& \text { Prior Year Encumbrances } \\
& \text { Total } \\
& \\
& \text { RECAPITULATION OF FUND BALANCE: } \\
& \text { Restricted for: } \\
& \text { Maintenance Reserve } \\
& \text { Capital Reserve } \\
& \text { Assigned to: } \\
& \text { Year-End Encumbrances } \\
& \text { Designated for Subsequent Year's Expenditures } \\
& \text { Unassigned Fund Balance } \\
& \text { Subtotal } \\
& \text { Reconciliation to Governmental Fund Statements (GAAP): } \\
& \text { Last Two State Aid Payments Not Recognized on GAAP Basis } \\
& \text { Fund Balance Per Governmental Funds (GAAP) }
\end{aligned}
$$

## BORDENTOWN REGIONAL SCHOOL DISTRICT SPECIAL REVENUE FUND <br> BUDGETARY COMPARISON SCHEDULE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2016



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NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART II

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## BORDENTOWN REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR FISCAL YEAR ENDED JUNE 30, 2016

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|  | GENERAL FUND |  | SPECIAL REVENUE FUND |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources/Inflows of Resources: |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" |  |  |  |  |
| Difference - Budget to GAAP: <br> Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. |  |  |  |  |
| Prior Year Current Year |  |  |  | $\begin{gathered} 2,050 \\ (675) \end{gathered}$ |
| State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes. |  | 670,680 |  | - |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. |  | $(657,431)$ |  | - |
| Total Revenues as Reported on the Statement of Revenues, |  |  |  |  |
| Expenditures, and Changes in Fund Balances - Governmental Funds | \$ | 41,228,267 | \$ | 1,006,994 |
| Uses/outflows of resources: |  |  |  |  |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule | \$ | 39,996,127 | \$ | 1,005,619 |
| Differences - budget to GAAP <br> Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. |  |  |  |  |
| Current Year |  | - |  | 1,375 |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds | \$ | 39,996,127 | \$ | 1,006,994 |

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REQUIRED SUPPLEMENTARY INFORMATION - PART III

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L. Schedules Related to Accounting and Reporting for Pensions (GASB 68)

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# Bordentown Regional School District Schedules of Required Supplementary Information SCEHDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY <br> Public Employess Retirement System <br> Last 10 Fiscal Years* <br> For Fiscal Year Ended June 30, 2016 

|  |  | 2016 <br> urement date $\text { e } 30,2015$ |  | $\underline{2015}$ <br> urement date $\text { e 30, } 2014$ | $\underline{2014}$ <br> Measurement date June 30, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Proportion of the net pension liability |  | 0.065\% |  | 0.064\% |  | 0.064\% |
| Proportionate share of the net pension liability | \$ | 14,594,000 | \$ | 11,997,681 | \$ | 12,306,906 |
| Covered-employee payroll | \$ | 4,340,188 | \$ | 4,483,508 | \$ | 4,500,347 |
| Proportionate share of the net pension liability as a percentage of covered-employee payroll |  | 336.25\% |  | 267.60\% |  | 273.47\% |
| Plan fiduciary net position | \$ | 13,188,606 | \$ | 13,043,540 | \$ | 11,695,239 |
| Plan fiduciary net position as a percentage of the total pension liability |  | 38.21\% |  | 52.08\% |  | 48.72\% |

[^2]|  |  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | $\underline{2007}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contractually required contribution | \＄ | 558，933 | \＄ | 528，273 | \＄ | 485，193 | \＄ | 521，887 | \＄ | 533，594 | \＄ | 522，115 | \＄ | 396，808 | \＄ | 308，739 |  | 201，146 | \＄ | 122，569 |
| Contributions in relation to the contractually required contribution |  | 558，933 |  | 528，273 |  | 485，193 |  | 521，887 |  | 533，594 |  | 522，115 |  | 396，808 |  | 308，739 |  | 201，146 |  | 122，569 |
| Contribution deficiency（excess） | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － | \＄ | － |
| District＇s covered employee payroll |  | 4，340，188 |  | ，483，508 |  | 4，500，347 |  | 4，522，419 |  | 4，423，201 |  | 4，604，516 |  | 4，674，141 |  | 4，619，030 |  | 4，229，053 |  | ，585，232 |
| Contributions as a percentage of covered－employee payroll |  | 12．88\％ |  | 11．78\％ |  | 10．78\％ |  | 11．54\％ |  | 12．06\％ |  | 11．34\％ |  | 8．49\％ |  | 6．68\％ |  | 4．76\％ |  | 3．42\％ |

（1）Includes Group Life insurance Premiums

# Bordentown Regional School District <br> Schedules of Required Supplementary Information SCEHDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY <br> Teacher's Pension Plan <br> Last 10 Fiscal Years* <br> For Fiscal Year Ended June 30, 2016 

|  |  | $\underline{2016}$ <br> urement date <br> 30, 2015 |  | $\underline{2015}$ <br> urement date <br> e 30, 2014 | $\underline{2014}$ <br> Measurement date <br> June 30, 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability |  | 0.147\% |  | 0.149\% |  | 0.151\% |
| State's proportionate share of the net pension liabilty | \$ | 93,017,621 | \$ | 79,474,589 | \$ | 76,204,693 |
| District's covered-employee payroll | \$ | 13,861,434 | \$ | 15,920,799 | \$ | 15,220,543 |
| District's proportionate share of the net pension liabilty as a percentage of its covered payroll |  | 671.05\% |  | 499.19\% |  | 500.67\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 28.71\% |  | 33.64\% |  | 33.76\% |

* Fiscal year 2015 was the first year of implementation. Only the last three years information was provided by the state and is shown above.

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NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART III

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# BORDENTOWN REGIONAL SCHOOL DISTRICT ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68) CHANGE OF BENEFIT TERMS AND ASSUMPTIONS NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2016 

## Teachers' Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions. Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

## Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Changes of assumptions. Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 Based on Projection Scale AA.

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OTHER SUPPLEMENTARY INFORMATION

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D. School Based Budget Schedules

Not Applicable

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E. Special Revenue Fund

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| Combining Sc <br> Total <br> Brought <br> Forward <br> (Ex. E-1a) |  | Bordentown Regional School District Special Revenue Fund hedule of Program Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2016 |  |  |  |  |  |  |  |  |  | Burlington County Municipal Alliance (BRAD) |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Title I, Part A Improving Basic Programs Operated by LEA's |  |  |  | I.D.E.A. Part B |  |  |  |  |  |  |  |  |  |
|  |  | 2015-2016 |  |  | 2015 | $\begin{gathered} \text { Basic } \\ 2015-2016 \\ \hline \end{gathered}$ |  | Basic <br> 2014-2015 Carryover |  | $\begin{aligned} & \hline \text { Preschool } \\ & \text { 2015-2016 } \\ & \hline \end{aligned}$ |  |  |  |  |  |
|  |  |  | over |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 46,447 |  |  | \$ | - | \$ | - |  |  | \$ | - |  | - | \$ | - | \$ | 11,825 | \$ | 58,272 |
|  | 75,633 |  | 232,927 |  | 34,683 |  | 567,586 |  | 10,476 |  | 26,042 |  | - |  | 947,347 |
| 122,080 |  | 232,927 |  | 34,683 |  | 567,586 |  | 10,476 |  | 26,042 |  | 11,825 |  | 1,005,619 |  |
|  | 35,482 |  | 184,534 |  | 24,566 |  | - |  | - |  | - |  | - |  | 244,582 |
|  | - |  | - |  | - |  | 567,586 |  | 10,476 |  | - |  | - |  | 578,062 |
|  | 63,668 |  | - |  | 1,642 |  | - |  | - |  | - |  | - |  | 65,310 |
|  | - |  | 4,747 |  | 4,994 |  | - |  | - |  | - |  | - |  | 9,741 |
| 99,150 |  | 189,281 |  | 31,202 |  | 567,586 |  | 10,476 |  | - |  |  | - | 897,695 |  |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 3,586 |  | 3,586 |
|  | 1,128 |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,128 |
|  | 8,417 |  | 43,646 |  | 198 |  | - |  | - |  | - |  | - |  | 52,261 |
|  | - |  | - |  | - |  | - |  | - |  | 26,042 |  | 2,485 |  | 28,527 |
|  | 12,074 |  | - |  | 3,283 |  | - |  | - |  | - |  | - |  | 15,357 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 4,908 |  | 4,908 |
|  | - |  | - |  | - |  | - |  | - |  | - |  | 846 |  | 846 |
|  | 1,311 |  | - |  | - |  | - |  | - |  | - |  | - |  | 1,311 |
|  | 22,930 |  | 43,646 |  | 3,481 |  | - |  | - |  | 26,042 |  | 11,825 |  | 107,924 |
| 122,080 |  | 232,927 |  | 34,683 |  | 567,586 |  | 10,476 |  | 26,042 |  | 11,825 |  | 1,005,619 |  |
| \$ | - | \$ | - | \$ | , | \$ | - | S | - | \$ | - | \$ | - | \$ | - |


Bordentown Regional School District Special Revenue Fund
Combining Schedule of Program Revenues and Exp
For the Fiscal Year Ended June
REVENUES
Local Sources
Federal Sources
Total Revenues
EXPENDITURES:
Instruction: Tuition for Private General Supplies
Other Objects
Total instruction
Support services:
Other Salaries
Personal Services - Employee Benefits
Purchased Professional and Technical Services Purchased Professional - Educational Services
Purchased Property Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total support services
Total Expenditures
Expenditures and Other Financing Sources (Uses)


| - | 25,397 | - | - | 10,085 | - |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 57,316 | - | - | 6,352 | - | 63,482 |


| 57,316 | 25,397 | - | - | 16,437 | - | 99,150 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | - | - | - | - | 1,128 | 1,128 |
| - | 6,334 | - | - | 2,083 | - | 8,417 |
| - | 710 | 10,739 | - | 625 | - | 12,074 |
| 987 | - | 324 | - | - | - | 1,311 |
| 987 | 7,044 | 11,063 | - | 2,708 | 1,128 | 22,930 |
| 58,303 | 32,441 | 11,063 | - | 19,145 | 1,128 | 122,080 |

[^3]REVENUES
Local Sources
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
General Supplies
Salaries of Teachers
General Supplies
Total instruction
Support services:
Other Salaries
Other Salaries
Personal Services - Employee Benefits
Purchased Professional - Educational Services
Purchased Professional - Educational Services
Supplies \& Materials
Total support services
Total support services
Total Expenditures
Excess (Deficiency) of Revenues Over (Under)
Expenditures and Other Financing Sources (Uses)
Bordentown Regional School District For the Fiscal Year Ended June 30, 2016
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis

 REVENUES
Local Sources
Federal Sources
$\quad$ Total Revenues
EXPENDITURES
Instruction:
General Supplies
Total instruction
Support services:
Supplies \& Materials
Total support services
Total Expenditures
Excess (Deficiency) of Revenues Over (Under)
Expenditures and Other Financing Sources (Uses)

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## F. Capital Projects Fund

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EXHIBIT F-1


| PROJECT TITLE | ORIGINAL <br> DATE |
| :--- | :---: | :---: |
| Renovations to Clara Barton Elementary Schoo] | $6 / 19 / 2002$ |
| Renovations to MacFarland Elementary School | $6 / 19 / 2002$ |
| Renovations to Peter Muschal Elementary School | $6 / 19 / 2002$ |
| Renovations to Bordentown Middle School | $6 / 19 / 2002$ |
| Subtotal - Remaining Referendum Project Balance | $6 / 19 / 2002$ |
| Bordentown Middle School Partial Roof Replacement | $7 / 23 / 2015$ |
| Total |  |

[^4]
## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN <br> FUND BALANCE-BUDGETARY BASIS <br> FOR THE YEAR ENDED JUNE 30, 2016

| Revenues and Other Financing Sources: |  |  |
| :---: | :---: | :---: |
| Transfer from Capital Reserve | \$ | 710,239 |
| SDA Grant Award |  | 473,492 |
| Interest |  | 17 |
| Total Revenues |  | 1,183,748 |
| Expenditures and Other Financing Uses: |  |  |
| Purchased Professional \& Technical Services |  | 63,844 |
| Total Expenditures |  | 63,844 |
| Other Financing Sources/(Uses) |  |  |
| Transfer to Debt Service |  | $(50,000)$ |
| Transfer to General Fund |  | (17) |
| Total Other Financing Sources/(Uses) |  | $(50,017)$ |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures |  | 1,069,887 |
| Fund Balance - Beginning |  | 452,899 |
| Fund Balance - Ending | \$ | 1,522,786 |

BORDENTOWN REGIONAL SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO CLARA BARTON ELEMENTARY SCHOOL FOR THE YEAR ENDED JUNE 30, 2016

|  |  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  |  | OTALS |  | VISED <br> ORIZED <br> OST |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |  |  |
| State Sources - SCC Grant | \$ | 452,844 | \$ |  |  | \$ | 452,844 | \$ | 452,844 |
| Bond Proceeds \& Transfers |  | 1,378,911 |  |  | - |  | 1,378,911 |  | 1,378,911 |
| Total Revenues |  | 1,831,755 |  |  | - |  | 1,831,755 |  | 1,831,755 |
|  |  |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |  |
| Technical Services |  | 211,046 |  |  | - |  | 211,046 |  | 444,062 |
| Construction Services |  | 1,534,072 |  |  | - |  | 1,534,072 |  | 1,387,693 |
| Total Expenditures |  | 1,745,118 |  |  | - |  | 1,745,118 |  | 1,831,755 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | 86,637 | \$ |  |  | \$ | 86,637 | \$ | - |


| ADDITIONAL PROJECT INFORMATION |  |  |
| :---: | :---: | :---: |
| Project Number |  | SP\#202335 |
| Grant Date |  | ne 19, 2002 |
| Bond Authorization Date |  | ch 12, 2002 |
| Bonds Authorized | \$ | 1,378,911 |
| Bonds Issued | \$ | 1,378,911 |
| Original Authorized Cost | \$ | 1,831,755 |
| Revised Authorized Cost | \$ | 1,831,755 |
| Percentage Increase Over Original Authorized Cost |  | 0\% |
| Percentage of Completion |  | 100\% |
| Original Target Completion Date |  | er 30, 2005 |
| Actual Completion Date |  | gust 1, 2006 |

BORDENTOWN REGIONAL SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND
PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO MACFARLAND ELEMENTARY SCHOOL FOR THE YEAR ENDED JUNE 30, 2016

|  |  |  |
| :---: | :---: | :---: |
| RRIOR | CURRENT |  |
| PERIODS | YEAR | TOTALS |


| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| State Sources - SCC Grant | $\$$ | 447,466 | $\$$ | - | $\$$ | 447,466 | $\$$ |
| Bond Proceeds \& Transfers |  | $1,166,366$ |  | - | $1,166,366$ | 447,466 |  |
|  |  |  |  |  |  |  |  |
|  |  | $1,613,832$ |  | - | $1,613,832$ | $1,613,832$ |  |
| Total Revenues |  |  |  |  |  |  |  |

Expenditures \& Other Financing Uses:
Purchased Professional \&

Technical Services
Construction Services

Total Expenditures

Excess/(Deficiency) of Revenues
Over/(Under) Expenditures

| 173,904 | - | 173,904 | 391,232 |
| ---: | ---: | ---: | ---: |
| $1,372,850$ |  | $1,372,850$ | $1,222,600$ |


| $1,546,754$ | - | $1,546,754$ | $1,613,832$ |
| :---: | :---: | :---: | :---: |


| $\$$ | 67,078 | $\$$ | - | $\$$ | 67,078 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| ADDITIONAL PROJECT INFORMATION |  |  |
| :---: | :---: | :---: |
| Project Number |  | SP\#202336 |
| Grant Date | June 19, 2002 |  |
| Bond Authorization Date | March 12, 2002 |  |
| Bonds Authorized | \$ | 1,166,366 |
| Bonds Issued | \$ | 1,166,366 |
| Original Authorized Cost | \$ | 1,613,832 |
| Revised Authorized Cost | \$ | 1,613,832 |
| Percentage Increase Over Original Authorized Cost |  | 0\% |
| Percentage of Completion |  | 100\% |
| Original Target Completion Date |  | er 30, 2005 |
| Actual Completion Date |  | gust 1, 2006 |

## BORDENTOWN REGIONAL SCHOOL DISTRICT

CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND
PROJECT STATUS - BUDGETARY BASIS
RENOVATIONS TO PETER MUSCHAL ELEMENTARY SCHOOL FOR THE YEAR ENDED JUNE 30, 2016

|  | PRIOR <br> PERIUDS |  | CURRENTYEAR |  | IUTALS |  | $\begin{gathered} \text { REVISED } \\ \text { AUTHORIZED } \\ \text { CUS' } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |  |
| State Sources - SCC Grant | \$ | 120,606 | \$ | - | \$ | 120,606 | \$ | 120,606 |
| Bond Proceeds \& Transfers |  | 802,457 |  | - |  | 802,457 |  | 802,457 |
| Total Revenues |  | 923,063 |  | - |  | 923,063 |  | 923,063 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |
| Technical Services |  | 135,713 |  |  |  | 135,713 |  | 223,773 |
| Construction Services |  | 737,247 |  | - |  | 737,247 |  | 699,290 |
| Total Expenditures |  | 872,960 |  | - |  | 872,960 |  | 923,063 |
| Excess/(Deficiency) of Revenu Over/(Under) Expenditures | \$ | 50,103 | \$ | - | \$ | 50,103 | \$ | - |
| ADDITIONAL PROJECT INFORMATION |  |  |  |  |  |  |  |  |
| Project Number |  |  |  |  |  |  |  | \#202337 |
| Grant Date |  |  |  |  |  |  |  | 19, 2002 |
| Bond Authorization Date |  |  |  |  |  |  |  | 12, 2002 |
| Bonds Authorized |  |  |  |  |  |  | \$ | 802,457 |
| Bonds Issued |  |  |  |  |  |  | \$ | 802,457 |
| Original Authorized Cost |  |  |  |  |  |  | \$ | 923,063 |
| Revised Authorized Cost |  |  |  |  |  |  | \$ | 923,063 |
| Percentage Increase Over Or | th | Cost |  |  |  |  |  | 0\% |
| Percentage of Completion |  |  |  |  |  |  |  | 100\% |
| Original Target Completion |  |  |  |  |  |  |  | 30, 2005 |
| Revised Target Completion D |  |  |  |  |  |  |  | st 1, 2006 |

## BORDENTOWN REGIONAL SCHOOL DISTRICT CAPITAL PROJECTS FUND <br> SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND <br> PROJECT STATUS - BUDGETARY BASIS <br> RENOVATIONS TO BORDENTOWN MIDDLE SCHOOL FOR THE YEAR ENDED JUNE 30, 2016

|  |  |
| :---: | :---: | :---: |
| PRIOR | CURRENT |
| PERIODS |  |

Revenues \& Other Financing Sources:
State Sources - SDA Grant
Bond Proceeds \& Transfers

Total Revenues

| $\$$ | 669,693 | $\$$ | - | \$ | 669,693 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $1,654,542$ |  | - | $1,654,542$ | 669,693 |  |
|  |  |  |  |  |  |
|  | $2,324,235$ |  |  | $2,324,235$ | $2,324,235$ |

Expenditures \& Other Financing Uses:
Purchased Professional \&

Technical Services
Construction Services
Other Objects

Total Expenditures

Other Financing Sources/(Uses)
Transfer to Debt Service

Total Other Financing Sources/(Uses)
Excess/(Deficiency) of Revenues Over/(Under) Expenditures

| 185,264 | - | 185,264 | 405,875 |
| ---: | ---: | ---: | ---: |
| $1,862,980$ | - | $1,862,980$ | $1,918,360$ |
| 4,529 | - | 4,529 |  |
|  |  |  |  |
| $2,052,773$ | - | $2,052,773$ | $2,324,235$ |


|  | $(22,381)$ | $(50,000)$ | $(72,381)$ | - |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  | $(22,381)$ | $(50,000)$ | $(72,381)$ | - |
|  |  |  |  |  |
|  |  |  |  |  |

## BORDENTOWN REGIONAL SCHOOL DISTRICT

CAPITAL PROJECTS FUND

## SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS BORDENTOWN MIDDLE SCHOOL PARTIAL ROOF REPLACEMENT FOR THE YEAR ENDED JUNE 30, 2016

|  | PRIOR <br> PERIODS |  |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \\ \hline \end{gathered}$ |  | TOTALS |  | REVISED <br> AUTHORIZED <br> COST |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |  |  |
| State Sources - SDA Grant | \$ |  | - | \$ | 473,492 | \$ | 473,492 | \$ | 473,492 |
| Transfer from Capital Reserve |  |  | - |  | 710,239 |  | 710,239 |  | 710,239 |
| Total Revenues |  |  | - |  | 1,183,731 |  | 1,183,731 |  | 1,183,731 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |  |
| Technical Services |  |  | - |  | 63,844 |  | 63,844 |  | 62,250 |
| Construction Services |  |  | - |  | - |  | - |  | 1,121,481 |
| Total Expenditures |  |  | - |  | 63,844 |  | 63,844 |  | 1,183,731 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ |  | - | \$ | 1,119,887 | \$ | 1,119,887 | \$ | - |


| ADDITIONAL PROJECT INFORMATION | 0475-055-14-G2VB |
| :--- | ---: |
| Project Number | July 23, 2015 |
| Grant Date | NA |
| Bond Authorization Date | NA |
| Bonds Authorized | NA |
| Bonds Issued | $\$$ |
| Original Authorized Cost | $\$, 183,731$ |
| Revised Authorized Cost | $1,183,731$ |
| Percentage Increase Over Original Authorized Cost | $0 \%$ |
| Percentage of Completion | August 30,2016 |
| Original Target Completion Date | August 30,2016 |

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G. Proprietary Funds

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Enterprise Funds

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## BORDENTOWN REGIONAL SCHOOL DISTRICT ENTERPRISE FUND COMBINING SCHEDULE OF NET POSITION <br> AS OF JUNE 30, 2016

ASSETS
Current Assets:
Cash \& Cash Equivalents
Accounts Receivable:
State
Federal
Local
Inventories
Total Current Assets
Noncurrent Assets:
Furniture, Machinery \& Equipment
Accumulated Depreciation
Total Capital Assets
Total Assets

## LIABILITIES:

Current Liabilities:
Accounts Payable
Unearned Revenue
Total Current Liabilities

Total Liabilities

## NET POSITION

Net Investment in Capital Assets
Unrestricted Net Position
Total Net Position

| FOOD | COMMUNITY |
| :---: | :---: |
| SERVICE | DISTRICT |
| FUND | ALLIANCE |


| $\$ 190,718$ | $\$$ | 715,329 | $\$$ | 906,047 |
| ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| 423 | 355 | 778 |  |  |
| 18,131 | - | 18,131 |  |  |
| - | 1,002 | 1,002 |  |  |
| 19,245 | - | 19,245 |  |  |


|  |  |  |
| :--- | :--- | :--- |
| 228,517 | 716,686 | 945,203 |


| 488,137 | - | 488,137 |
| :---: | :---: | :---: |
| $(395,757)$ | - | $(395,757)$ |
|  |  |  |
| 92,380 | - | 92,380 |


| 320,897 | 716,686 | $1,037,583$ |
| :--- | :--- | :--- |


| 46,415 | 1,813 | 48,228 |
| ---: | ---: | ---: |
| 23,744 | 348,201 | 371,945 |
|  |  |  |
| 70,159 | 350,014 | 420,173 |
|  |  |  |
| 70,159 | 350,014 | 420,173 |


| 92,380 |  | - | 92,380 |  |
| ---: | ---: | ---: | ---: | ---: |
| 158,358 | 366,672 | 525,030 |  |  |
|  |  |  |  |  |
| $\$$ | 250,738 | $\$$ | 366,672 | $\$$ |

## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> ENTERPRISE FUND <br> COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION <br> AS OF JUNE 30, 2016

|  | $\begin{aligned} & \text { FOOD } \\ & \text { SERVICE } \\ & \text { FUND } \end{aligned}$ |  | $\begin{gathered} \text { COMMUNITY } \\ \text { DISTRICT } \\ \text { ALLIANCE } \\ \hline \end{gathered}$ |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 256,905 | \$ | - | \$ | 256,905 |
| Daily Sales - Nonreimbursable Programs |  | 117,871 |  | - |  | 117,871 |
| Special Function |  | 33,596 |  | - |  | 33,596 |
| Communitu Service Activities |  |  |  |  |  |  |
| Tuition, Trips and Rentals |  | - |  | 986,957 |  | 986,957 |
| Total Operating Revenue |  | 408,372 |  | 986,957 |  | 1,395,329 |
| Operating Expenses: |  |  |  |  |  |  |
| Salaries |  | 295,798 |  | 704,074 |  | 999,872 |
| Employee Benefits |  |  |  | 92,188 |  | 92,188 |
| Supplies and Materials |  | 97,282 |  | 47,467 |  | 144,749 |
| Other Purchased Services |  | 93,559 |  | 147,698 |  | 241,257 |
| Other Expenses |  | 3,972 |  | 27,325 |  | 31,297 |
| Depreciation |  | 20,200 |  | - |  | 20,200 |
| Cost of Sales |  | 281,813 |  | - |  | 281,813 |
| Total Operating Expenses |  | 792,625 |  | 1,018,752 |  | 1,811,377 |
| Operating (Loss)/Gain |  | $(384,253)$ |  | $(31,795)$ |  | $(416,048)$ |
| Nonoperating Revenues: |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 7,279 |  | - |  | 7,279 |
| Adult Basic Skill Program |  | - |  | 57,720 |  | 57,720 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 233,178 |  | - |  | 233,178 |
| National School Breakfast Program |  | 67,232 |  | - |  | 67,232 |
| Healthy Hunger-Free Kids Act |  | 9,356 |  | - |  | 9,356 |
| Food Distribution Program |  | 59,820 |  | - |  | 59,820 |
| Total Nonoperating Revenues |  | 376,865 |  | 57,720 |  | 434,585 |
| Net Income/(Loss) |  | $(7,388)$ |  | 25,925 |  | 18,537 |
| Operating Transfer Out - General Fund |  | - |  | $(10,865)$ |  | $(10,865)$ |
| Change in Net Position |  | $(7,388)$ |  | 15,060 |  | 7,672 |
| Total Net Position - Beginning |  | 258,126 |  | 351,612 |  | 609,738 |
| Total Net Position - Ending | \$ | 250,738 | \$ | 366,672 | \$ | 617,410 |

## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> ENTERPRISE FUND <br> COMBINING SCHEDULE OF CASH FLOWS <br> AS OF JUNE 30, 2016

|  | $\begin{aligned} & \text { FOOD } \\ & \text { SERVICE } \\ & \text { FUND } \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \text { COMMUNITY } \\ & \text { DISTRICT } \\ & \text { ALLIANCE } \\ & \hline \end{aligned}$ |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities: |  |  |  |  |  |  |
| Receipts from Customers | \$ | 432,116 | \$ | 988,259 | \$ | 1,420,375 |
| Payments to Employees |  | $(295,798)$ |  | $(704,074)$ |  | $(999,872)$ |
| Payments for Employee Benefits |  | - |  | $(92,188)$ |  | $(92,188)$ |
| Payments to Suppliers |  | $(482,897)$ |  | $(223,426)$ |  | $(706,323)$ |
| Net Cash Provided/(Used) by Operating Activities |  | $(346,580)$ |  | $(31,429)$ |  | $(378,009)$ |
| Cash Flows From Investing Activities: |  |  |  |  |  |  |
| Interest \& Dividends |  | - |  | - |  | - |
| Purchase of Equipment |  | - |  | $(10,865)$ |  | $(10,865)$ |
| Net Cash Provided by Investing Activities |  | - |  | $(10,865)$ |  | $(10,865)$ |
| Cash Flows From Noncapital Financing Activities: |  |  |  |  |  |  |
| State Sources |  | 7,647 |  | 57,720 |  | 65,367 |
| Federal Sources |  | 375,001 |  | - |  | 375,001 |
| Net Cash Provided by Noncapital Financing Activities |  | 382,648 |  | 57,720 |  | 440,368 |
| Net Increase/(Decrease) in Cash \& Cash Equivalents |  | 36,068 |  | 15,426 |  | 51,494 |
| Cash \& Cash Equivalents, July 1 |  | 154,650 |  | 699,903 |  | 854,553 |
| Cash \& Cash Equivalents, June 30 | \$ | 190,718 | \$ | 715,329 | \$ | $\underline{ } 906,047$ |

RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED/(USED) BY OPERATING ACTIVITIES
Cash Provided/(Used) by Operating Activities:

Operating Income/(Loss)
Adjustments to Reconcile Operating Income/(Loss)
to Cash Provided/(Used) by Operating Activities:
Depreciation Expense
Change in Assets \& Liabilities:
(Increase)/Decrease in Inventory
(Increase)/Decrease in Accounts
Receivable, Net
Increase/(Decrease) in Accounts Payable
Increase/(Decrease) in Deferred
Revenues

Total Adjustments
Net Cash Provided/(Used) by Operating Activities
$\$ \quad(384,253) \$(31,795) \$(416,048)$
20,200 - 20,200
$(6,810) \quad-\quad(6,810)$

| - | 8,265 | 8,265 |
| ---: | ---: | ---: |
| 539 | $(936)$ | $(397)$ |
| 23,744 | $(6,963)$ | 16,781 |


|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 37,673 | 366 | 38,039 |
| $\$$ | $(346,580)$ | $\$$ | $(31,429)$ |

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H. Fiduciary Fund

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## BORDENTOWN REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY NET POSITION

 JUNE 30, 2016|  | PRIVATE PURPOSE |  |  |  | AGENCY |  |  |  | TOTALS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | UNEMPLOYMENT COMPENSATION TRUST |  | SCHOLARSHIP |  |  |  |  |  |  |  |
|  |  |  | $\begin{gathered} \hline \text { PAYROLL } \\ \text { FUND } \\ \hline \end{gathered}$ | STUDENT ACTIVITY |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 32,518 |  |  | \$ | 140,233 | \$ | 72,057 | \$ | 147,303 | \$ | 392,111 |
| Total Assets | \$ | 32,518 | \$ | 140,233 | \$ | 72,057 | \$ | 147,303 | \$ | 392,111 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |
| Payroll Deductions \& Withholdings |  |  |  |  |  | 72,005 |  | - |  | 72,005 |
| Due to Student Groups |  |  |  |  |  | - |  | 147,303 |  | 147,303 |
| Interfund Payable |  |  |  |  |  | 52 |  | - |  | 52 |
| Total Liabilities |  |  |  |  | \$ | 72,057 | \$ | 147,303 |  | 219,360 |
| NET POSITION |  |  |  |  |  |  |  |  |  |  |
| Restricted for Unemployment |  |  |  |  |  |  |  |  |  |  |
| Trust Claims \& Other Purposes |  | 32,518 |  | - |  |  |  |  |  | 32,518 |
| Restricted for Scholarships |  | - |  | 140,233 |  |  |  |  |  | 140,233 |
| Total Net Position | \$ | 32,518 | \$ | 140,233 |  |  |  |  | \$ | 172,751 |


|  | PRIVATE PURPOSE |  |  |  | TOTALS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | UNEMPLOYMENT COMPENSATION TRUST |  | SCHOLARSHIPS |  |  |  |
| ADDITIONS: <br> Local Sources: Contributions | \$ | 31,836 | \$ | - | \$ | 31,836 |
| Total Contributions |  | 31,836 |  | - |  | 31,836 |
| Investment Earnings: <br> Interest on Investments |  | - |  | 1,128 |  | 1,128 |
| Total Investment Earnings |  | - |  | 1,128 |  | 1,128 |
| Total Additions |  | 31,836 |  | 1,128 |  | 32,964 |
| DEDUCTIONS: |  |  |  |  |  |  |
| Unemployment Claims |  | 7,000 |  | - |  | 7,000 |
| Scholarship Payments |  | - |  | 800 |  | 800 |
| Total Deductions |  | 7,000 |  | 800 |  | 7,800 |
| Change in Net Position |  | 24,836 |  | 328 |  | 25,164 |
| Net Position - Beginning of Year |  | 7,682 |  | 139,905 |  | 147,587 |
| Net Position - End of Year | \$ | 32,518 | \$ | 140,233 | \$ | 172,751 |

# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> STUDENT ACTIVITY AGENCY FUND <br> SCHEDULE OF RECEIPTS AND DISBURSEMENTS <br> FOR FISCAL YEAR ENDED JUNE 30, 2016 

|  | JULY 1, 2015 |  | CASH <br> RECEIPTS |  | CASH <br> DISBURSEMENTS |  | $\begin{gathered} \text { JUNE 30, } \\ 2016 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bordentown Regional Elementry Schools | \$ | 20,122 | \$ | 49,882 | \$ | 44,459 | \$ | 25,545 |
| Bordentown Regional Middle School |  | 38,399 |  | 74,548 |  | 67,673 |  | 45,274 |
| Bordentown Regional High School |  | 92,525 |  | 223,632 |  | 239,673 |  | 76,484 |
| Total | \$ | 151,046 | \$ | 348,062 | \$ | 351,805 | \$ | 147,303 |

EXHIBIT H-4

## PAYROLL AGENCY FUND

SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR FISCAL YEAR ENDED JUNE 30, 2016

## ASSETS

Cash \& Cash Equivalents:

Payroll

Total Assets

| BALANCE |
| :--- | :---: |
| JULY 1, |
| 2015 |


| $\$$ | 233,830 | $\$$ | $11,409,127$ | $\$$ | $11,570,900$ | $\$$ | 72,057 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| $\$$ | 233,830 | $\$$ | $11,409,127$ | $\$$ | $11,570,900$ | $\$$ | 72,057 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## LIABILITIES

Net Payroll Deductions \& Withholdings
Interfund Account Payable
Total Liabilities
$\left.\begin{array}{rrrrrrr} & 233,792 & 11,409,113 & 11,570,900 & 72,005 \\ & 38 & 14 & - & 52 \\ \hline & & & & & & \\ \hline \$ & 233,830 & \$ & 11,409,127 & \$ & 11,570,900 & \$\end{array}\right] 72,0570$.

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## I. Long-Term Debt

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I-I LIGIHXG

| ISSUE | DATE OF ISSUE | $\begin{aligned} & \text { AMOUNT OF } \\ & \text { ISSUE } \end{aligned}$ |  | ANNUAL MATURITY |  |  | INTEREST RATE | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2015 \\ \hline \end{gathered}$ |  | ISSUED |  | REFUNDED |  | REDEEMED |  | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2016 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2006 School Refunding Bonds | 1/15/2006 | \$ | 38,840,000 | 1/15/2017 | \$ | 1,410,000 | 5.000\% | \$ | 32,970,000 | \$ | - | \$ | - | \$ | 1,355,000 | \$ | 31,615,000 |
|  |  |  |  | 1/15/2018 |  | 1,475,000 | 5.000\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2019 |  | 1,525,000 | 4.000\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2020 |  | 1,560,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2021 |  | 1,585,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2022 |  | 1,615,000 | 4.000\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2023 |  | 1,675,000 | 4.375\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2024 |  | 1,725,000 | 4.125\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2025 |  | 1,810,000 | 4.125\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2026 |  | 1,905,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2027 |  | 1,955,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2028 |  | 2,035,000 | 4.125\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2029 |  | 2,150,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | $1 / 15 / 2030$ |  | $2,210,000$ | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | $1 / 15 / 2031$ |  | $2,245,000$ | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2032 |  | 2,375,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 1/15/2033 |  | 2,360,000 | 4.250\% |  |  |  |  |  |  |  |  |  |  |
| 2010 School Bonds for Renovations and | 3/12/2010 |  | 8,499,000 | 3/1/2017 |  | 550,000 | 3.000\% |  | 6,574,000 |  | - |  | - |  | 525,000 |  | 6,049,000 |
| Improvements at the High School Complex |  |  |  | 3/1/2018 |  | 575,000 | 3.000\% |  |  |  |  |  |  |  |  |  |  |
| to Include Solar Energy and Athletic Fields |  |  |  | 3/1/2019 |  | 600,000 | 3.000\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2020 |  | 625,000 | 3.250\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2021 |  | 700,000 | 3.500\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2022 |  | 750,000 | 3.500\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2023 |  | 750,000 | 3.500\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2024 |  | 750,000 | 3.500\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | 3/1/2025 |  | 749,000 | 3.500\% |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  | 39,544,000 |  |  |  |  |  | 1,880,000 |  | 37,664,000 |

BORDENTOWN REGIONAL SCHOOL DISTRICT

| SERIES | DATE OF LEASE | TERM OF LEASE | INTEREST <br> RATE <br> PAYABLE | AMOUNT OF ORIGINAL ISSUE |  | AMOUNT OUTSTANDING JUNE 30, 2015 |  | $\begin{aligned} & \text { ISSUED } \\ & \text { CURRENT } \\ & \text { YEAR } \end{aligned}$ | RETIRED CURRENT YEAR |  | AMOUNT OUTSTANDING JUNE 30, 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014-15 |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 Cab Utility Tractor \& Accessories | 12/1/2014 | 36 Months | 4.00\% | \$ | 38,731 | \$ | 34,538 | \$ - | \$ | 12,522 | \$ | 22,016 |
| 654 Passenger School Buses | 3/6/2015 | 7 Years | 1.67\% |  | 525,000 |  | 525,000 | - |  | 76,641 |  | 448,359 |
| TOTAL |  |  |  |  |  | \$ | 559,538 | \$ - |  | 89,163 | \$ | 470,375 |

## BORDENTOWN REGIONAL SCHOOL DISTRICT <br> DEBT SERVICE FUND <br> BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2016

|  | ORIGINAL <br> BUDGET |  | $\begin{gathered} \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ |  | FINALBUDGET |  | ACTUAL |  | VARIANCE POSITIVE (NEGATIVE FINAL TO ACTUAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 3,260,409 | \$ | - | \$ | 3,260,409 | \$ | 3,260,409 | \$ | - |
| State Sources: |  |  |  |  |  |  |  |  |  |  |
| Debt Service Aid Type II |  | 193,881 |  | - |  | 193,881 |  | 193,881 |  | - |
| Total Revenues |  | 3,454,290 |  | - |  | 3,454,290 |  | 3,454,290 |  | - |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |
| Regular Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Interest on Bonds |  | 1,624,290 |  | - |  | 1,624,290 |  | 1,624,290 |  | - |
| Redemption of Principal |  | 1,880,000 |  | - |  | 1,880,000 |  | 1,880,000 |  | - |
| Total Expenditures |  | 3,504,290 |  | - |  | 3,504,290 |  | 3,504,290 |  | - |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |  |  |  |  |
| Operating Transfers In: |  |  |  |  |  |  |  |  |  |  |
| From Capital Projects Fund |  | - |  | - |  | - |  | 50,000 |  | 50,000 |
| Total Other Financial Sources/(Uses) |  | - |  | - |  | - |  | 50,000 |  | 50,000 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures |  | $(50,000)$ |  | - |  | $(50,000)$ |  | - |  | 50,000 |
| Fund Balance July 1, 2015 |  | - |  | - |  | - |  | - |  | - |
| Fund Balance June 30, 2016 | \$ | $(50,000)$ | \$ | - | \$ | $(50,000)$ | \$ | - | \$ | 50,000 |

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STATISTICAL SECTION (Unaudited)

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FINANCIAL TRENDS/INFORMATION SCHEDULES

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BORDENTOWN REGIONAL SCHOOL DISTRICT NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)
Net Investment in Capital Assets Restricted
Unrestricted
Total Governmental Activities
Net Position
Net Investment in Capital Assets
Unrestricted
Total Business-Type Activities
Net Position
Net Investment in Capital Assets Restricted
Unrestricted
Total District Net Position
BORDENTOWN REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION－（ACCRUAL BASIS OF ACCOUNTING）
LAST TEN FISCAL YEARS

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| :---: | :---: | :---: | :---: | :---: | :---: |
| 岂\| |  |  |  |  |  |
| 宫 | 敁芯资学風看區定 $\underset{\sim}{\top}$ |  | $\begin{aligned} & \tilde{\infty} \\ & \stackrel{\sim}{\tilde{N}} \\ & \underset{\sim}{n} \end{aligned}$ |  |  |
| 싯 |  |  |  |  |  |
| $\exists$ |  |  | $\begin{aligned} & \text { M్̃ } \\ & \text { ल్N } \end{aligned}$ |  |  |
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| $\stackrel{\square}{\sim}$ |  <br>  | ※્م © © ou o |  |  |  |





BORDENTOWN REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS

| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| $\begin{array}{r} (40,034,196) \\ 18,537 \\ \hline \end{array}$ | $\begin{gathered} (38,493,999) \\ 26,055 \\ \hline \end{gathered}$ | $\begin{gathered} (38,028,811) \\ 106,690 \end{gathered}$ | $\begin{gathered} (36,604,996) \\ 60,956 \\ \hline \end{gathered}$ | $\begin{gathered} (35,331,711) \\ 162,641 \\ \hline \end{gathered}$ | $\begin{array}{r} (34,028,574) \\ (64,703) \\ \hline \end{array}$ | $\begin{array}{r} (34,918,265) \\ 282,217 \\ \hline \end{array}$ | $\begin{gathered} (34,343,660) \\ (62,702) \end{gathered}$ | $\begin{array}{r} (33,318,876) \\ (106,230) \\ \hline \end{array}$ | $\begin{array}{r} (29,489,196) \\ (3,470) \\ \hline \end{array}$ |
| $(40,015,659)$ | $(38,467,944)$ | (37,922,121) | (36,544,040) | (35,169,070) | $(34,093,277)$ | $(34,636,048)$ | $(34,406,362)$ | $(33,425,106)$ | $(29,492,666)$ |
| 27,203,066 | 26,630,061 | 25,579,178 | 24,613,704 | 24,131,082 | 23,744,262 | 23,191,599 | 22,299,615 | 23,001,615 | 22,499,730 |
| 3,260,409 | 3,043,674 | 2,712,127 | 2,712,124 | 2,680,506 | 2,680,506 | 2,676,172 | 2,588,064 | 2,480,316 | 2,797,567 |
| 8,580,348 | 8,366,014 | 8,317,443 | 8,167,105 | 7,762,512 | 7,182,584 | 7,792,162 | 7,532,102 | 7,241,981 | 6,811,870 |
|  |  |  |  |  | - | 358,898 |  |  | 1,196,318 |
| 1,047,875 | - | - | - | - | $\checkmark$ |  |  |  |  |
| 3,287 | - | - | - | - | - | - | - | - |  |
|  | 457 | 676 | 2,122 | 5,014 | 6,199 | 20,964 | 61,291 | 108,191 | 91,854 |
| 695,517 | 783,395 | 488,150 | 510,056 | 479,398 | 723,078 | 345,220 | 250,276 | 358,113 | 310,092 |
| 113,504 | 5059 | $4511{ }^{\circ}$ | - | - | - | - | - | - | - |
| $(26,407)$ | 30,592 | 45,110 | - | - | - | - | - | - | - |
|  | - | - | - | - | $(92,775)$ | - | - | - | - |
|  | - | - | - | 450,022 | ${ }^{246,668}$ | : | - | - | - |
| - | : | : | $:$ | - | $(86,527)$ | : | - | : | - |
| 20 |  | - | - | - | - | - | - | - |  |
|  | 762 | - | - | - | - | - | - | - | $(16,807)$ |
| - | - | - | - | - | - | - | - | - | - |
|  | - | - |  | - |  | - | - | - |  |



General Revenues \& Other Changes in Net Position
Governmental Activites
Property Taxes Levied for Genera
Net(Expense)/Revenue
Governmental Activitie!
Business-Type Activitie!
Total District-Wide Net Expense
Taxes Levied for Debt Servict
Unrestricted Grants \& Contributions
EDA Grant not restricted to specific function Tuition Receivec
Rents and Royalties
Investment Earaning:
Miscellaneous Income
I Miscellaneous Income
Transportation Fees from Othe
LEA's Within State
 Buses
Extraordinary Item - Insurance Proceeds for
Fire Loss- Buses
Special Item - Capital Lease Buyou
Net Proceeds of Bond Sale
Cancellation of Account Receivables


Total Governmental Activitie:
Business-Type Activities
Investment Earning: Transfers
Contributed Capital
Net (Increase)/Decrease in

Total Business-Type Activitie:
Change in Net Position
Governmental Activitie!
Business-Type Activitie! Total District
BORDENTOWN REGIONAL SCHOOL DISTRICT LAST TEN FISCAL YEARS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

All Other Governmental Funds:
Restricted
General Fund:
Reserved
Total General Fund
Restricted
Committed
Committed
Assigned, R
Assigned, Reported in:
Capital Projects Fund
Debt Service Fund
Unassigned, Reported in:
Special Revenue Fund
Capital Projects Fund
Capital Projects Fund
Debt Service Fund
Total All Other Governmental
BORDENTOWN REGIONAL SCHOOL DISTRICT CHANGES IN FUND BALAN
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

|  |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes Local | \$ | 30,463,475 | \$ | 29,673,735 | \$ | 28,291,305 | \$ | 27,325,828 | \$ | 26,811,588 | \$ | 26,424,768 | \$ | 25,867,771 | \$ | 24,887,679 | \$ | 25,481,931 | \$ | 25,297,297 |
| Tuition Charges |  | 1,047,875 |  | 881,361 |  | 722,944 |  | 899,221 |  | 881,504 |  | 1,041,527 |  | 922,089 |  | 1,166,594 |  | 941,368 |  | 824,765 |
| Transportation |  | 113,504 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest Earnings |  |  |  | 457 |  | 676 |  | 2,122 |  | 5,014 |  | 6,199 |  | 20,964 |  | 61,291 |  | 108,191 |  | 148,153 |
| Miscellaneous |  | 698,804 |  | 656,405 |  | 417,481 |  | 445,099 |  | 419,237 |  | 656,484 |  | 341,702 |  | 261,227 |  | 348,858 |  | 325,018 |
| Local Sources |  | - |  | 206,035 |  | 152,826 |  | 147,054 |  | 134,377 |  | 139,377 |  | 70,127 |  | 67,764 |  | 87,589 |  |  |
| State Sources |  | 12,347,288 |  | 11,736,072 |  | 11,350,455 |  | 11,627,980 |  | 10,342,697 |  | 9,350,449 |  | 9,399,187 |  | 9,803,262 |  | 10,607,622 |  | 11,266,854 |
| Federal Sources |  | 1,044,160 |  | 967,074 |  | 942,818 |  | 942,556 |  | 1,181,167 |  | 1,348,069 |  | 2,031,815 |  | 915,589 |  | 871,999 |  | 831,308 |
| Total Revenue |  | 45,715,106 |  | 44,121,139 |  | 41,878,505 |  | 41,389,860 |  | 39,775,584 |  | 38,966,873 |  | 38,653,655 |  | 37,163,406 |  | 38,447,558 |  | 38,693,395 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 9,965,239 |  | 10,257,059 |  | 10,130,247 |  | 10,019,740 |  | 9,577,867 |  | 9,482,923 |  | 10,005,949 |  | 10,644,014 |  | 9,908,516 |  | 8,931,708 |
| Special Education Instruction |  | 3,139,589 |  | 3,186,798 |  | 3,288,128 |  | 3,425,294 |  | 3,608,899 |  | 3,776,138 |  | 3,729,164 |  | 2,560,531 |  | 2,415,427 |  | 2,215,441 |
| Other Special Instruction |  |  |  | 816,252 |  | 801,629 |  | 781,318 |  | 735,627 |  | 624,840 |  | 674,688 |  | 623,779 |  | 696,558 |  | 589,073 |
| Other Instructional |  | 858,422 |  | 761,321 |  | 737,922 |  | 733,924 |  | 706,974 |  | 704,413 |  | 678,015 |  | 657,324 |  | 628,148 |  | 570,155 |
| School Sponsored |  | 809,589 |  | , |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 1,808,883 |  | 1,888,122 |  | 1,516,554 |  | 1,206,520 |  | 1,204,106 |  | 1,320,514 |  | 1,502,383 |  | 1,960,912 |  | 2,224,270 |  | 2,246,932 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Related Services |  | 5,606,567 |  | 5,449,824 |  | 4,772,649 |  | 4,662,160 |  | 3,982,886 |  | 3,826,634 |  | 4,038,281 |  | 4,096,468 |  | 3,743,521 |  | 3,530,931 |
| School Administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Services |  | 1,486,937 |  | 1,504,693 |  | 1,524,861 |  | 1,491,828 |  | 1,439,956 |  | 1,434,687 |  | 1,423,889 |  | 1,395,819 |  | 1,353,135 |  | 1,319,625 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administration Services |  | 1,160,811 |  | 1,174,904 |  | 1,178,899 |  | 1,117,063 |  | 1,093,738 |  | 1,010,093 |  | 984,007 |  | 1,017,299 |  | 1,049,326 |  | 973,549 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintenance |  | 3,720,150 |  | 3,822,782 |  | 3,689,763 |  | 3,573,345 |  | 3,603,386 |  | 3,849,549 |  | 4,011,396 |  | 4,098,322 |  | 3,747,089 |  | 3,480,838 |
| Pupil Transportation |  | 1,715,380 |  | 1,770,620 |  | 1,762,287 |  | 1,704,136 |  | 1,647,528 |  | 1,557,314 |  | 1,519,994 |  | 1,599,234 |  | 2,270,472 |  | 2,034,257 |
| Allocated Benefits |  | 594,917 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Unallocated Benefits |  | 9,861,969 |  | 9,309,738 |  | 9,634,426 |  | 9,246,000 |  | 8,232,012 |  | 7,566,334 |  | 7,403,035 |  | 6,623,538 |  | 7,135,392 |  | 6,614,253 |

BORDENTOWN REGIONAL SCHOOL DISTRICT LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

|  |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expenditures (continued): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special Schools |  | - |  | 4,477 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Capital outlay |  | 312,122 |  | 840,747 |  | 778,737 |  | 444,597 |  | 608,882 |  | 5,968,179 |  | 2,577,558 |  | 600,306 |  | 1,012,909 |  | 4,395,749 |
| Debt service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 1,880,000 |  | 1,775,000 |  | 1,455,000 |  | 1,540,000 |  | 1,465,000 |  | 1,030,000 |  | 1,155,000 |  | 1,090,000 |  | 1,100,000 |  | 1,650,000 |
| Interest \& Other Charges |  | 1,624,290 |  | 1,701,790 |  | 1,753,265 |  | 1,804,665 |  | 1,855,180 |  | 1,887,427 |  | 1,684,187 |  | 1,726,776 |  | 1,767,086 |  | 1,301,670 |
| Total Expenditures |  | 44,544,865 |  | 44,264,127 |  | 43,024,367 |  | 41,750,590 |  | 39,762,041 |  | 44,039,045 |  | 41,387,546 |  | 38,694,322 |  | 39,051,849 |  | 39,854,181 |
| Excess (Deficiency) of Revenues Over/(Under) Expenditures |  | 1,170,241 |  | $(142,988)$ |  | $(1,145,862)$ |  | $(360,730)$ |  | 13,543 |  | $(5,072,172)$ |  | (2,733,891) |  | $(1,530,916)$ |  | $(604,291)$ |  | $(1,160,786)$ |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Prior Year Receivable |  | - |  | (28) |  | - |  | - |  | - |  | - |  | - |  | $(17,594)$ |  | - |  | $(16,807)$ |
| Bond Proceeds |  | - |  | - |  | - |  | - |  | - |  | - |  | 8,499,000 |  | - |  | - |  | - |
| Payment to Refunded Debt Escrow Agent |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | $(36,400,282)$ |
| Par Amount of Bonds |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 36,650,000 |
| Originial Issue Premium |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | 92,150 |
| Cost of Issuance |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | $(341,868)$ |
| Bond Anticipation Note |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Capital Leases (Nonbudgeted) |  | - |  | 563,731 |  | - |  | - |  | - |  | - |  | 698,509 |  | 145,704 |  | - |  | 147,792 |
| Cancellation of Account Payable |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Cancellation of Account Receivable |  | 20 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Other |  | - |  | 790 |  | - |  | - |  | $(9,911)$ |  | - |  | - |  | - |  | - |  | - |
| Transfers in |  | (17) |  | 286,807 |  | 294,436 |  | 764,670 |  | 326,407 |  | 6,199 |  | 8,165 |  | 22,390 |  | 44,700 |  | 286,229 |
| Transfers Out |  | $(26,390)$ |  | $(256,214)$ |  | $(249,326)$ |  | $(764,670)$ |  | $(326,407)$ |  | $(6,199)$ |  | $(8,165)$ |  | $(22,390)$ |  | $(44,700)$ |  | $(286,229)$ |
| Total Other Financing Sources/ (Uses) |  | $(26,387)$ |  | 595,086 |  | 45,110 |  | - |  | $(9,911)$ |  | - |  | 9,197,509 |  | 128,110 |  | - |  | 130,985 |
| Special \& Extraordinary Items (Uses): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Copier Lease Buyout |  | - |  | - |  | - |  | - |  | $(696,690)$ |  | $(86,526)$ |  | - |  | - |  | - |  | - |
| Insurance Proceeds from |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fire Loss - Buses |  | - |  | - |  | - |  | - |  | 450,022 |  | 246,668 |  | - |  | - |  | - |  | - |
| Total Other Financing Sources/ |  | $(52,774)$ |  | - |  | - |  | - |  | $(246,668)$ |  | 160,142 |  | - |  | - |  | - |  | - |
| Net Change in Fund Balances | \$ | 1,143,854 | \$ | 452,098 | \$ | $(1,100,752)$ | \$ | $(360,730)$ | \$ | $(243,036)$ | \$ | $(4,912,030)$ | \$ | 6,463,618 | \$ | $(1,402,806)$ | \$ | $(604,291)$ | \$ | $(1,029,801)$ |
| Debt Service as a Percentage of Noncapital Expenditures |  | 7.92\% |  | 8.01\% |  | 7.59\% |  | 8.10\% |  | 8.48\% |  | 7.66\% |  | 7.32\% |  | 7.39\% |  | 7.54\% |  | 8.32\% |

BORDENTOWN REGIONAL SCHOOL DISTRICT
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

Source: District records

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REVENUE CAPACITY INFORMATION

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| FISCAL YEAR <br> ENDED <br> JUNE 30, |  | $\begin{gathered} \text { VACANT } \\ \text { LAND } \\ \hline \end{gathered}$ | RESIDENTIAL |  | $\begin{gathered} \text { FARM } \\ \text { REG. } \end{gathered}$ |  | QFARM |  | COMMERCIAL |  | INDUSTRIAL |  | APARTMENT |  | $\begin{gathered} \text { TOTAL } \\ \text { ASSESSED } \\ \text { VALUE } \end{gathered}$ |  | PUBLIC UTILITIES |  | $\begin{gathered} \text { NET } \\ \text { VALUATION } \\ \text { TAXABLE } \end{gathered}$ |  | TOTAL DIRECT SCHOOL TAX RATE | ACTUAL (COUNTY EQUALIZED) VALUE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bordentown Township |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 | \$ | 34,563,000 | \$ | 856,370,143 | \$ | 3,275,200 | \$ | 217,800 | \$ | 195,968,230 | \$ | 31,785,689 | \$ | 34,707,800 |  | 1,156,887,862 |  | 3,215,382 |  | 1,160,103,244 | 1.905\% | 1,281,120,896 |
| 2015 |  | 30,989,400 |  | 856,847,870 |  | 3,282,200 |  | 217,800 |  | 197,933,630 |  | 32,639,389 |  | 34,707,800 |  | 1,156,618,089 |  | 3,036,590 |  | 1,159,654,679 | 1.875\% | 1,280,644,111 |
| 2014 |  | 31,600,800 |  | 851,703,725 |  | 1,789,600 |  | 257,500 |  | 219,945,806 |  | 34,548,800 |  | 34,707,800 |  | 1,174,554,031 |  | 3,159,995 |  | 1,177,714,026 | 1.873\% | 1,300,579,669 |
| 2013 |  | 37,400,800 |  | 841,210,500 |  | 2,017,200 |  | 269,200 |  | 205,437,900 |  | 34,952,500 |  | 34,707,800 |  | 1,155,995,900 |  | 3,603,878 |  | 1,159,599,778 | 1.826\% | 1,280,524,125 |
| 2012 |  | 48,400,900 |  | 839,651,800 |  | 2,098,900 |  | 269,200 |  | 205,987,000 |  | 35,082,500 |  | 34,707,800 |  | 1,166,198,100 |  | 4,683,360 |  | 1,170,881,460 | 1.767\% | 1,307,261,379 |
| 2011 |  | 63,821,300 |  | 1,057,960,900 |  | 2,476,400 |  | 272,200 |  | 269,614,600 |  | 45,462,200 |  | 43,036,900 |  | 1,482,644,500 |  | 4,524,928 |  | 1,487,169,428 | 1.371\% | 1,403,246,154 |
| 2010 |  | 64,306,800 |  | 1,055,478,400 |  | 2,476,400 |  | 272,600 |  | 280,438,000 |  | 45,765,900 |  | 44,299,900 |  | 1,493,038,000 |  | 4,797,374 |  | 1,497,835,374 | 1.332\% | 1,467,699,588 |
| 2009 |  | 65,906,700 |  | 1,058,439,300 |  | 2,476,400 |  | 238,700 |  | 285,255,600 |  | 49,643,600 |  | 46,645,400 |  | 1,508,605,700 |  | 4,393,296 |  | 1,512,998,996 | 1.282\% | 1,464,805,397 |
| 2008 |  | 34,690,400 |  | 505,312,150 |  | 949,300 |  | 522,400 |  | 118,741,560 |  | 20,537,830 |  | 15,557,000 |  | 696,310,640 |  | 2,135,846 |  | 698,446,486 | 2.767\% | 1,424,048,527 |
| 2007 |  | 35,599,100 |  | 502,616,250 |  | 1,050,100 |  | 200,300 |  | 118,175,260 |  | 20,537,830 |  | 17,901,800 |  | 696,080,640 |  | 2,337,418 |  | 698,418,058 | 2.772\% | 1,400,932,234 |
| Bordentown City |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 | \$ | 4,990,900 | \$ | 242,244,200 | \$ | - | \$ | - | \$ | 46,255,100 | \$ | 12,650,600 | \$ | 25,016,300 | \$ | 331,157,100 | \$ | 483,323 | \$ | 331,640,423 | 2.039\% | 337,951,070 |
| 2015 |  | 4,812,700 |  | 243,789,600 |  | - |  | - |  | 46,689,200 |  | 12,902,700 |  | 25,016,300 |  | 333,210,500 |  | 446,106 |  | 333,656,606 | 1.978\% | 340,006,383 |
| 2014 |  | 4,853,700 |  | 244,895,500 |  | - |  | - |  | 46,988,000 |  | 16,502,700 |  | 25,181,300 |  | 338,421,200 |  | 450,733 |  | 338,871,933 | 1.784\% | 345,321,007 |
| 2013 |  | 4,806,700 |  | 245,552,200 |  | - |  | - |  | 50,460,900 |  | 16,552,600 |  | 25,985,000 |  | 343,357,400 |  | 512,096 |  | 343,869,496 | 1.676\% | 350,412,636 |
| 2012 |  | 5,908,300 |  | 292,188,050 |  | - |  | - |  | 53,331,700 |  | 16,517,600 |  | 26,575,300 |  | 394,520,950 |  | 556,037 |  | 395,076,987 | 1.399\% | 358,885,692 |
| 2011 |  | 6,178,400 |  | 293,129,600 |  | - |  | - |  | 55,828,300 |  | 18,017,600 |  | 27,775,300 |  | 400,929,200 |  | 503,525 |  | 401,432,725 | 1.364\% | 379,955,730 |
| 2010 |  | 7,496,400 |  | 293,955,600 |  | - |  | - |  | 54,322,300 |  | 16,517,600 |  | 28,155,300 |  | 400,447,200 |  | 351,264 |  | 400,798,464 | 1.345\% | 388,607,227 |
| 2009 |  | 7,496,400 |  | 293,763,600 |  | - |  | - |  | 54,322,300 |  | 16,517,600 |  | 28,155,300 |  | 400,255,200 |  | 351,264 |  | 400,606,464 | 1.282\% | 392,220,463 |
| 2008 |  | 7,107,200 |  | 293,454,900 |  | - |  | - |  | 56,856,000 |  | 16,517,600 |  | 28,155,300 |  | 402,091,000 |  | 351,264 |  | 402,442,264 | 1.233\% | 384,649,266 |
| 2007 |  | 3,065,000 |  | 128,491,960 |  | - |  | - |  | 25,673,300 |  | 9,089,600 |  | 13,720,600 |  | 180,040,460 |  | 184,828 |  | 180,225,288 | 2.852\% | 363,535,908 |
| Borough of Fieldsboro |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 | \$ | 1,908,100 | \$ | 38,611,200 | \$ | - | \$ | - | \$ | 1,901,800 | \$ | 10,300,000 | \$ | - | \$ | 52,721,100 | \$ | 48,577 | \$ | 52,769,677 | 1.677\% | 46,507,072 |
| 2015 |  | 1,788,600 |  | 39,044,400 |  | - |  | - |  | 1,901,800 |  | 10,300,000 |  | - |  | 53,034,800 |  | 49,127 |  | 53,083,927 | 1.637\% | 46,784,058 |
| 2014 |  | 1,788,600 |  | 42,093,200 |  | - |  | - |  | 1,901,800 |  | 10,300,000 |  | - |  | 56,083,600 |  | 48,871 |  | 56,132,471 | 1.556\% | 49,470,443 |
| 2013 |  | 1,775,300 |  | 41,982,000 |  | - |  | - |  | 1,901,800 |  | 10,300,000 |  | - |  | 55,959,100 |  | 54,353 |  | 56,013,453 | 1.545\% | 49,366,214 |
| 2012 |  | 1,775,300 |  | 41,872,600 |  | - |  | - |  | 2,083,600 |  | 10,300,000 |  | - |  | 56,031,500 |  | 44,879 |  | 56,076,379 | 1.446\% | 53,210,739 |
| 2011 |  | 1,775,300 |  | 41,974,800 |  | - |  | - |  | 2,365,400 |  | 10,300,000 |  | - |  | 56,415,500 |  | 44,879 |  | 56,460,379 | 1.409\% | 57,558,897 |
| 2010 |  | 1,775,300 |  | 42,010,400 |  | - |  | - |  | 2,365,400 |  | 10,300,000 |  | - |  | 56,451,100 |  | 59,909 |  | 56,511,009 | 1.437\% | 54,739,394 |
| 2009 |  | 1,775,300 |  | 42,160,800 |  | - |  | - |  | 2,365,400 |  | 13,800,000 |  | - |  | 60,101,500 |  | 65,050 |  | 60,166,550 | 1.397\% | 58,280,374 |
| 2008 |  | 815,900 |  | 18,944,300 |  | - |  | - |  | 1,287,400 |  | 7,865,900 |  | - |  | 28,913,500 |  | 24,966 |  | 28,938,466 | 3.082\% | 58,014,336 |
| 2007 |  | 815,900 |  | 18,971,100 |  | - |  | - |  | 1,285,100 |  | 7,865,900 |  | - |  | 28,938,000 |  | 23,828 |  | 28,961,828 | 3.068\% | 64,459,366 |

Source: District records Tax list summary \& Municipal Tax Assessor

BORDENTOWN REGIONAL SCHOOL DISTRICT

## Last Ten Fiscal Years

(rate per \$100 of assessed value)

## TOWNSHIP OF BORDENTOWN

| Fiscal Year Ended June 30, | BORDENTOWN REG. SCHOOL DIST. |  |  | Overlapping Rates |  |  |  | Total Direct and Overlapping Tax Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate ${ }^{\text {a }}$ | General ligation Debt Service ${ }^{\text {b }}$ | Total Direct | of Bordentow n | Municipal <br> Open <br> Space | County <br> Library/Other | Burlington County |  |
| 2007 | 2.470 | 0.302 | 2.772 | 0.499 |  | 0.139 | 0.668 | 4.078 |
| 2008 | 2.489 | 0.278 | 2.767 | 0.623 |  | 0.138 | 0.632 | 4.160 |
| 2009 | 1.149 | 0.133 | 1.282 | 0.336 |  | 0.068 | 0.298 | 1.984 R |
| 2010 | 1.205 | 0.136 | 1.341 | 0.390 |  | 0.068 | 0.287 | 2.086 |
| 2011 | 1.234 | 0.137 | 1.371 | 0.379 | 0.030 | 0.068 | 0.315 | 2.163 R |
| 2012 | 1.590 | 0.176 | 1.766 | 0.522 | 0.030 | 0.081 | 0.355 | 2.754 |
| 2013 | 1.648 | 0.178 | 1.826 | 0.549 | 0.045 | 0.034 | 0.365 | 2.819 |
| 2014 | 1.687 | 0.186 | 1.873 | 0.544 | 0.046 | 0.034 | 0.366 | 2.863 |
| 2015 | 1.771 | 0.207 | 1.978 | 0.540 | 0.075 | 0.035 | 0.370 | 2.998 |
| 2016 | 1.823 | 0.215 | 2.039 | 0.540 | 0.074 | 0.035 | 0.370 | 3.058 |

## CITY OF BORDENTOWN

| Fiscal Year <br> Ended June 30, | BORDENTOWN REG. SCHOOL DIST. |  |  | Overlapping Rates |  |  |  | Total Direct and Overlapping Tax Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate ${ }^{\text {a }}$ | General ligation Debt Service ${ }^{\text {b }}$ | Total Direct | City of Bordentow n | Municipal <br> Open <br> Space | County <br> Library/Other | Burlington County |  |
| 2007 | 2.527 | 0.325 | 2.852 | 1.459 |  | 0.128 | 0.612 | 5.051 |
| 2008 | 1.109 | 0.124 | 1.233 | 0.707 |  | 0.065 | 0.295 | 2.300 R |
| 2009 | 1.149 | 0.133 | 1.282 | 0.735 |  | 0.068 | 0.298 | 2.383 |
| 2010 | 1.216 | 0.138 | 1.354 | 0.764 |  | 0.069 | 0.306 | 2.493 |
| 2011 | 1.223 | 0.137 | 1.360 | 0.794 |  | 0.068 | 0.300 | 2.522 |
| 2012 | 1.260 | 0.140 | 1.400 | 0.811 |  | 0.067 | 0.290 | 2.568 R |
| 2013 | 1.513 | 0.164 | 1.677 | 0.954 | 0.015 | 0.032 | 0.348 | 3.026 |
| 2014 | 1.607 | 0.177 | 1.784 | 0.973 | 0.016 | 0.032 | 0.344 | 3.149 |
| 2015 | 1.678 | 0.197 | 1.875 | 0.992 | 0.043 | 0.034 | 0.363 | 3.307 |
| 2016 | 1.704 | 0.201 | 1.905 | 1.012 | 0.041 | 0.032 | 0.341 | 3.331 |

BOROUGH OF FIELDSBORO

| Fiscal Year Ended June 30, | BORDENTOWN REG. SCHOOL DIST. |  |  | Overlapping Rates |  |  |  | Total Direct and Overlapping Tax Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate ${ }^{\text {a }}$ | General <br> ligation Debt <br> Service ${ }^{\text {b }}$ | Total Direct | Borough of <br> Fieldsboro | Municipal <br> Open <br> Space | County Library/Other | Burlington County |  |
| 2007 | 2.736 | 0.332 | 3.068 | 0.950 |  | 0.155 | 0.747 | 4.920 |
| 2008 | 2.772 | 0.310 | 3.082 | 1.067 |  | 0.162 | 0.738 | 5.049 |
| 2009 | 1.252 | 0.145 | 1.397 | 0.689 |  | 0.071 | 0.316 | 2.473 |
| 2010 | 1.301 | 0.147 | 1.448 | 0.680 |  | 0.071 | 0.314 | 2.513 |
| 2011 | 1.268 | 0.141 | 1.409 | 0.680 |  | 0.071 | 0.314 | 2.474 |
| 2012 | 1.301 | 0.144 | 1.445 | 0.669 |  | 0.075 | 0.329 | 2.518 |
| 2013 | 1.394 | 0.151 | 1.545 | 0.569 | 0.014 | 0.031 | 0.332 | 2.491 |
| 2014 | 1.402 | 0.154 | 1.556 | 0.569 | 0.014 | 0.029 | 0.311 | 2.479 |
| 2015 | 1.465 | 0.172 | 1.637 | 0.569 | 0.037 | 0.030 | 0.313 | 2.586 |
| 2016 | 1.500 | 0.177 | 1.677 | 0.569 | 0.039 | 0.030 | 0.322 | 2.637 |

Source: District Records and Municipal Tax Collector and/or Abstract of Ratables
Note: $\quad$ NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy to namely a $2 \%$ increase above the prior year, plus certain permitted adjustments.

R Reassessment year
" The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable

- Rates for debt service are based on each year's requirements


## BORDENTOWN REGIONAL SCHOOL DISTRICT

PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO
BORDENTOWN TOWNSHIP
GCCFC
Bordentown Investment LLC
WW Grainger, Inc
Moshulu Realty LLC
HPT PSC Properties Trust, DBA: TCA
Hedding Hotels, LLC
MIM-Hayden Central Crossing 4, LLC
Bordentown Realty, LLC
Central Crossing Bus Park Bldg II, LLC
Bordentown Hotels, Inc
Public Service Electric and Gas
Rock-IDI Central Crossing, LLC
Bordentown V.F. LLC
Orleans Home Builders
Petro Stopping Centers, LP
Mastoris Diner/Restaurant, Inc
D.R. Horton, Inc

Total
Total Municipal Assessment

## BORDENTOWN CITY

Park Apartments
Ocean Spray Cranberries
Schino Property Management, LLC.
Ocean Spray Cranberries
Storage Depot of Bordentown, LLC
Lucas Bordentown, LLC
Maguire, Robert J
Thompson Reality Co. of Princeton
J\&B Bordentown, LLC
860 Rt 206 Associates LLC
Bob Maguire Chevrolet
Bordentown New Valley Realty
Penn-Central Railroad RE Division
Bordetown Properties LLC
Riverview Gardens
Total
Total Municipal Assessment
BOROUGH OF FIELDSBORO
Stepan Chemical
Invidiual \#1
Olivia Konek Group, LLC
Balon Real Estate, LLC
Reddy Holding, LLC
Individual \# 2
Individual \# 3
Individual \# 4
Borough of Fieldsboro
Individual \# 5
River Club Homeowners
R\&J Liquors
F\&M Basani
Fieldsboro Inn, Inc
Total
Total Municipal Assessment

|  | 2016 |  | 2007 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% OF TOTAL |  |  | \% OF TOTAL |  |
| TAXABLE |  | DISTRICT NET |  | TAXABLE |  | DISTRICT NET |
| ASSESSED |  | ASSESSED |  | ASSESSED |  | ASSESSED |
| VALUE | RANK | VALUE |  | VALUE | RANK | VALUE |


| \$ 14,700,000 | 1 | 1.27\% |  | 9,126,700 | 4 | 1.42\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 14,200,000 | 2 | 1.22\% | \$ |  |  |  |
| 11,268,200 | 3 | 0.97\% |  |  |  |  |
| 11,000,000 | 4 | 0.95\% |  | 6,225,000 | 5 | 0.97\% |
| 11,000,000 | 5 | 0.95\% |  |  |  |  |
| 7,414,500 | 6 | 0.64\% |  |  |  |  |
| 6,800,000 | 7 | 0.59\% |  |  |  |  |
| 6,380,000 | 8 | 0.55\% |  |  |  |  |
| 6,090,400 | 9 | 0.53\% |  | 4,335,000 | 9 | 0.67\% |
| 6,069,900 | 10 | 0.52\% |  |  |  |  |
|  |  |  |  | 10,202,100 | 1 | 1.58\% |
|  |  |  |  | 10,000,000 | 2 | 1.55\% |
|  |  |  |  | 9,925,410 | 3 | 1.54\% |
|  |  |  |  | 6,220,900 | 6 | 0.97\% |
|  |  |  |  | 5,979,100 | 7 | 0.93\% |
|  |  |  |  | 5,730,800 | 8 | 0.89\% |
|  |  |  |  | 5,319,500 | 10 | 0.83\% |


|  |  |  |
| :--- | ---: | :--- |
| $\$ \quad 94,923,000$ | $8.19 \%$ |  |
| $\$ 1,159,654,679$ |  |  |


| $\$ 73,064,510$ | $11.35 \%$ |
| :--- | :--- |
| $\$ 643,689,731$ |  |


| \$ | 9,690,000 | 1 | 2.90\% | \$ | 5,392,400 | 2 | 2.87\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 8,200,000 | 2 | 2.46\% |  | 17,534,000 | 1 | 9.32\% |
|  | 6,100,000 | 3 | 1.83\% |  | 2,597,500 | 3 | 1.38\% |
|  | 3,000,000 | 4 | 0.90\% |  |  |  |  |
|  | 2,704,000 | 5 | 0.81\% |  |  |  |  |
|  | 2,635,000 | 6 | 0.79\% |  |  |  |  |
|  | 2,170,000 | 7 | 0.65\% |  |  |  |  |
|  | 1,807,200 | 8 | 0.54\% |  | 987,200 | 10 | 0.52\% |
|  | 1,642,300 | 9 | 0.49\% |  |  |  |  |
|  | 1,637,000 | 10 | 0.49\% |  | 1,699,600 | 4 | 0.90\% |
|  |  |  |  |  | 1,677,700 | 5 | 0.89\% |
|  |  |  |  |  | 1,218,000 | 6 | 0.65\% |
|  |  |  |  |  | 1,100,000 | 7 | 0.58\% |
|  |  |  |  |  | 1,059,700 | 8 | 0.56\% |
|  |  |  |  |  | 1,050,000 | 9 | 0.56\% |
| \$ | 39,585,500 |  | 11.86\% | \$ | 34,316,100 |  | 18.24\% |
| \$ | 333,656,606 |  |  |  | 188,104,625 |  |  |


|  | 10,030,000 | 1 | 20.52\% |  | 7,865,900 | 1 | 27.51\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 641,800 | 2 | 1.31\% |  | 168,400 | 5 | 0.59\% |
|  | 550,000 | 3 | 1.13\% |  |  |  |  |
|  | 485,300 | 4 | 0.99\% |  |  |  |  |
|  | 448,500 | 5 | 0.92\% |  |  |  |  |
|  | 442,800 | 6 | 0.91\% |  | 161,900 | 6 | 0.57\% |
|  | 416,600 | 7 | 0.85\% |  | 159,600 | 8 | 0.56\% |
|  | 395,000 | 8 | 0.81\% |  | 154,300 | 9 | 0.54\% |
|  | 395,000 | 9 | 0.81\% |  |  |  |  |
|  | 374,900 | 10 | 0.77\% |  | 145,400 | 10 | 0.51\% |
|  |  |  |  |  | 1,345,900 | 2 | 4.71\% |
|  |  |  |  |  | 320,900 | 3 | 1.12\% |
|  |  |  |  |  | 304,500 | 4 | 1.06\% |
|  |  |  |  |  | 161,100 | 7 | 0.56\% |
|  | 14,179,900 |  | 29.01\% |  | 10,787,900 |  | 37.72\% |
| \$ | 48,871,762 |  |  | \$ | 28,596,674 |  |  |

Source: Municipal Tax Assessor

BORDENTOWN REGIONAL SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS

## LAST TEN FISCAL YEARS

| $\begin{gathered} \text { FISCAL } \\ \text { YEAR } \end{gathered}$ | TAXES <br> LEVIED FOR | COLLECTED WITHIN THE FISCAL YEAR OF THE LEVY |  |
| :---: | :---: | :---: | :---: |
| ENDED | THE FISCAL |  | PERCENTAGE |
| JUNE 30, | YEAR | AMOUNT | OF LEVY |
| Bordentown Township |  |  |  |
| 2015 | 37,418,378 | 36,517,398 | 97.59\% |
| 2014 | 35,228,117 | 34,879,814 | 99.01\% |
| 2013 | 35,560,199 | 34,442,130 | 96.86\% |
| 2012 | 34,378,206 | 33,903,048 | 98.62\% |
| 2011 | 33,598,186 | 33,202,342 | 98.82\% |
| 2010 | 32,943,260 | 32,690,253 | 99.23\% |
| 2009 | 31,892,057 | 31,486,722 | 98.73\% |
| 2008 | 31,172,847 | 30,838,124 | 98.93\% |
| 2007 | 30,539,803 | 30,100,509 | 98.56\% |
| 2006 | 28,007,096 | 27,584,314 | 98.49\% |
| Bordentown City |  |  |  |
| 2015 | 11,059,209 | 10,693,230 | 96.69\% |
| 2014 | 10,693,203 | 10,267,168 | 96.02\% |
| 2013 | 10,436,703 | 10,033,759 | 96.14\% |
| 2012 | 10,051,489 | 9,580,737 | 95.32\% |
| 2011 | 10,176,142 | 9,597,984 | 94.32\% |
| 2010 | 9,952,334 | 9,589,673 | 96.36\% |
| 2009 | 9,571,273 | 9,240,199 | 96.54\% |
| 2008 | 9,286,951 | 8,994,125 | 96.85\% |
| 2007 | 9,235,616 | 9,016,444 | 97.63\% |
| 2006 | 8,905,282 | 8,646,793 | 97.10\% |
| Borough of Fieldsboro |  |  |  |
| 2015 | 1,373,802 | 1,297,264 | 94.43\% |
| 2014 | 1,392,299 | 1,312,349 | 94.26\% |
| 2013 | 1,400,857 | 1,343,514 | 95.91\% |
| 2012 | 1,412,586 | 1,331,565 | 94.26\% |
| 2011 | 1,396,830 | 1,327,881 | 95.06\% |
| 2010 | 1,413,906 | 1,347,402 | 95.30\% |
| 2009 | 1,487,919 | 1,417,056 | 95.24\% |
| 2008 | 1,465,632 | 1,390,578 | 94.88\% |
| 2007 | 1,426,717 | 1,371,801 | 96.15\% |
| 2006 | 1,254,768 | 1,210,062 | 96.44\% |

Source: Municipal records.

Note: School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property ta balance, in the amount amount voted on or certified prior to the end of the school ye;

DEBT CAPACITY INFORMATION

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## BORDENTOWN REGIONAL SCHOOL DISTRICT

RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS

| FISCAL | GOVERNMENTAL ACTIVITIES |  |  |  |  |  |  | PERCENTAGE |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL |  | BOND |  |  |  |  |  |  |  |  |
| YEAR |  |  | ANTICIPATION |  |  |  |  | OF |  |  |  |
| ENDED <br> JUNE 20, |  | OBLIGATION BONDS | CERTIFICATES OF PARTICIPATION | NOTES <br> (BANs) |  |  | ITAL ASES |  | TOTAL DISTRICT | PERSONAL INCOME | PER CAPITA |
| 2016 | \$ | 37,664,000 | \$ | \$ | - | \$ | 470,375 | \$ | 38,134,375 | N/A | N/A |
| 2015 |  | 39,544,000 | - |  | - |  | 559,538 |  | 40,103,538 | N/A | 2,453 |
| 2014 |  | 41,319,000 | - |  | - |  | - |  | 41,319,000 | 4.79\% | 2,572 |
| 2013 |  | 42,774,000 | - |  | - |  | 96,170 |  | 42,870,170 | 5.23\% | 2,703 |
| 2012 |  | 44,314,000 | - |  | - |  | 188,954 |  | 44,502,954 | 5.48\% | 2,801 |
| 2011 |  | 45,779,000 | - |  | - |  | 357,098 |  | 46,136,098 | 5.88\% | 2,907 |
| 2010 |  | 46,809,000 | - |  | - |  | 516,534 |  | 47,325,534 | 6.27\% | 2,986 |
| 2009 |  | 39,215,000 | 250,000 |  | - |  | 71,916 |  | 39,536,916 | 5.78\% | 2,736 |
| 2008 |  | 40,070,000 | 485,000 |  | - |  | - |  | 40,555,000 | 5.86\% | 2,798 |
| 2007 |  | 40,850,000 | 805,000 |  | - |  | 72,129 |  | 41,727,129 | 6.17\% | 2,857 |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements

## BORDENTOWN REGIONAL SCHOOL DISTRICT

## Ratios of Net General Bonded Debt Outstanding

## Last Ten Fiscal Years

## General Bonded Debt Outstanding



Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

* Current year population estimated at the previous year amount.


## BORDENTOWN REGIONAL SCHOOL DISTRICT DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2016

| Governmental Unit | DECEMBER 31, 2015 DEBT OUTSTANDING | ESTIMATED PERCENTAGE APPLICABLE (a) |  | TIMATED <br> HARE OF RLAPPING DEBT |
| :---: | :---: | :---: | :---: | :---: |
| Debt Repaid With Property Taxes: |  |  |  |  |
| Bordentown Township | \$ 23,075,405 | 100.00\% | \$ | 23,075,405 |
| Bordentown City | 2,281,956 | 100.00\% |  | 2,281,956 |
| Fieldsboro Borough | 317,039 | 100.00\% |  | 317,039 |
| Other Debt: |  |  |  |  |
| County of Burlington |  |  |  |  |
| Bordentown Sewer Authority | 17,533,709 | 100.00\% |  | 17,533,709 |
| Burlington County | 282,131,755 | 3.62\% |  | 10,213,170 |
| Subtotal, Overlapping Debt |  |  |  | 53,421,279 |
| Bordentown Regional School District Bonded Debt - June 30, 2016 |  |  |  | 37,664,000 |
| Total Direct \& Overlapping Debt |  |  | \$ | 91,085,279 |

Sources: Each entity's finance records and information provided by the County Finance Office

NOTE: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the district. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the above. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.
(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's total taxable value.
EXHIBIT J-13

> BORDENTOWN REGIONAL SCHOOL DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

|  |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Limit |  | 67,728,025 |  | 68,242,015 |  | 69,654,030 |  | 75,302,140 |  | 75,332,196 | 75,736,915 | 74,681,041 | 74,681,041 | 65,802,251 | 57,807,513 |
| Total Net Debt Applicable to Limit |  | 37,664,000 |  | 39,544,000 |  | 41,319,000 |  | 42,774,000 |  | 44,314,000 | 45,779,000 | 46,809,000 | 39,215,000 | 40,070,000 | 40,850,000 |
| Legal Debt Margin | \$ | 30,064,025 | \$ | 28,698,015 | \$ | 28,335,030 | \$ | 32,528,140 | \$ | 31,018,196 | \$ 29,957,915 | \$ 27,872,041 | \$ 35,466,041 | \$ 25,732,251 | \$ 16,957,513 |
| Total Net Debt Applicable to the Lim as a Percentage of Debt Limit |  | 55.61\% |  | 57.95\% |  | 59.32\% |  | 56.80\% |  | 58.82\% | 60.44\% | 62.68\% | 52.51\% | 60.89\% | 70.67\% |

Legal Debt Margin Calculation for Fiscal Year 2016:
Average Equalized Valuation Basis for the Three Years 2013 to 2015:

| Bordentown Township | $\$ 1,294,977,976$ |
| :--- | ---: |
| Bordentown City | $349,212,216$ |
| Fieldsboro | $49,010,425$ |

$\xlongequal{\$ 1,693,200,617}$
Average Equalized Valuation of Taxable Property
Debt Limit (4 \% of Average Equalization Value’
Net Bonded School Debt
Legal Debt Margin
Source: Abstract Ratables and District Records

DEMOGRAPHIC AND ECONOMIC STATISTICS

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BORDENTOWN REGIONAL SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| YEAR | POPULATION (a) |  | PERSONAL INCOME (b) |  | R CAPITA ERSONAL COME (c) | UNEMPLOYMENT RATE (d) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bordentown Township |  |  |  |  |  |  |
| 2015 | 11,935 |  | N/A |  | N/A | 4.20\% |
| 2014 | 11,625 | \$ | 624,808,875 | \$ | 53,747 | 5.30\% |
| 2013 | 11,423 | \$ | 589,860,874 | \$ | 51,638 | 4.40\% |
| 2012 | 11,427 | \$ | 584,479,623 | \$ | 51,149 | 8.80\% |
| 2011 | 11,414 | \$ | 564,661,994 | \$ | 49,471 | 8.50\% |
| 2010 | 11,384 | \$ | 541,719,024 | \$ | 47,586 | 8.70\% |
| 2009 | 10,068 | \$ | 477,062,112 | \$ | 47,384 | 8.20\% |
| 2008 | 10,102 | \$ | 482,451,316 | \$ | 47,758 | 9.20\% |
| 2007 | 10,176 | \$ | 471,097,920 | \$ | 46,295 | 3.50\% |
| 2006 | 10,367 | \$ | 461,528,473 | \$ | 44,519 | 3.80\% |
| Bordentown City |  |  |  |  |  |  |
| 2015 | 3,882 |  | N/A |  | N/A | 5.10\% |
| 2014 | 3,903 | \$ | 209,774,541 | \$ | 53,747 | 5.50\% |
| 2013 | 3,907 | \$ | 201,749,666 | \$ | 51,638 | 8.80\% |
| 2012 | 3,925 | \$ | 200,759,825 | \$ | 51,149 | 9.60\% |
| 2011 | 3,921 | \$ | 193,975,791 | \$ | 49,471 | 9.30\% |
| 2010 | 3,928 | \$ | 186,917,808 | \$ | 47,586 | 9.50\% |
| 2009 | 3,820 | \$ | 181,006,880 | \$ | 47,384 | 9.00\% |
| 2008 | 3,830 | \$ | 182,913,140 | \$ | 47,758 | 9.20\% |
| 2007 | 3,860 | \$ | 178,698,700 | \$ | 46,295 | 3.80\% |
| 2006 | 3,929 | \$ | 174,915,151 | \$ | 44,519 | 4.20\% |
| Fieldsboro Borough |  |  |  |  |  |  |
| 2015 | 532 |  | N/A |  | N/A | 8.80\% |
| 2014 | 534 | \$ | 28,700,898 | \$ | 53,747 | 11.50\% |
| 2013 | 532 | \$ | 27,471,416 | \$ | 51,638 | 8.30\% |
| 2012 | 535 | \$ | 27,364,715 | \$ | 51,149 | 15.50\% |
| 2011 | 537 | \$ | 26,565,927 | \$ | 49,471 | 15.00\% |
| 2010 | 538 | \$ | 25,601,268 | \$ | 47,586 | 15.30\% |
| 2009 | 560 | \$ | 26,535,040 | \$ | 47,384 | 14.50\% |
| 2008 | 563 | \$ | 26,887,754 | \$ | 47,758 | 9.20\% |
| 2007 | 567 | \$ | 26,249,265 | \$ | 46,295 | 6.40\% |
| 2006 | 573 | \$ | 25,509,387 | \$ | 44,519 | 7.00\% |

## Source:

a Population information provided by the NJ Dept of Labor and Workforce Development.
b Personal income has been estimated based upon the municipal population and per capita personal income pr c Per capita personal income by municipality based on projected 2016 information. (As adjusted annually) d Unemployment data provided by the NJ Dept of Labor and Workforce Development.

BORDENTOWN REGIONAL SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

|  | 2016 |  |
| :---: | :---: | :---: |
|  |  |  |
| EMPLOYER |  | PERCENTAGE |
| OMPLOYEES TOTAL |  |  |
|  | RANK |  |

Information not available

Information not available

Source: Comprehensive Annual Financial Reports of Individual School Districts

OPERATING INFORMATION

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BORDENTOWN REGIONAL SCHOOL DISTRICT
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEAR

| Function/Program | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Regular | 174 | 177 | 171 | 174 | 150 | 142 | 140 | 139 | 137 | 129 |
| Special Education | 78 | 86 | 96 | 107 | 106 | 92 | 86 | 70 | 69 | 68 |
| Other Instruction | 16 | 17 | 13 | 14 | 13 | 13 | 11 | 15 | 15 | 15 |
| Adult/Continuing Education | 5 | 4 | 4 | 4 | - | - | - | - | - | - |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Tuition | - | - | - | - | - | - | - | - | - | - |
| Student \& Instruction Related |  |  |  |  |  |  |  |  |  |  |
| Services | 36 | 37 | 35 | 33 | 33 | 33 | 38 | 40 | 40 | 36 |
| School Administrative Services | 42 | 43 | 46 | 42 | 61 | 58 | 63 | 61 | 60 | 59 |
| General Administrative Services | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| Plant Operations \& Maintenance | 46 | 44 | 43 | 42 | 41 | 43 | 44 | 41 | 39 | 34 |
| Pupil Transportation | 39 | 37 | 36 | 35 | 35 | 35 | 38 | 39 | 38 | 39 |
| Business \& Other Support Services | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Food Service | - | - | - | - | - | - | - | - | - | - |
| Total | 439 | 448 | 447 | 454 | 441 | 418 | 422 | 407 | 400 | 382 |

Source: District Personnel Records




 AVERAGE




| $\begin{gathered} \text { FISCAL } \\ \text { YEAR } \\ \hline \end{gathered}$ | ENROLLMENT | OPERATING <br> EXPENDITURES (a) |  | $\begin{gathered} \text { COST PER } \\ \text { PUPIL } \\ \hline \end{gathered}$ |  | PERCENTAGE CHANGE | $\begin{gathered} \text { TEACHING } \\ \text { STAFF (b) } \\ \hline \end{gathered}$ | PUPIL/TEACHER RATIO |  |  | AVERAGE <br> DAILY <br> ENROLLMENT <br> (ADE) (c) | AVERABE <br> DAILY <br> ATTENDANCE <br> (ADA) (d) | \% CHANGE IN AVERAGE DAILY ENROLLMENT | STUDENT ATTENDANCE PERCENTAGE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { ELEMENTARY } \\ \text { SCHOOL } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { MIDDLE } \\ & \text { SCHOOL } \\ & \hline \end{aligned}$ |  |  | $\begin{gathered} \text { HIGH } \\ \text { SCHOOL } \\ \hline \end{gathered}$ |  |  |  |  |
| 2016 | 2,558 | \$ | 35,917,353 |  |  | \$ | 14,041 | 0.35\% | 211 | 13.3:1 | 14.0:1 | 14.0:1 | 2,493 | 2,391 | 12.45\% | 95.91\% |
| 2015 | 2,574 | \$ | 36,015,036 | \$ | 13,992 | -0.58\% | 218 | 13.0:1 | 14.0:1 | 14.0:1 | 2,217 | 2,146 | -11.71\% | 96.80\% |
| 2014 | 2,561 | \$ | 36,042,451 | \$ | 14,074 | 2.84\% | 213 | 12.3:1 | 13.0:1 | 14.0:1 | 2,511 | 2,429 | 0.68\% | 96.73\% |
| 2013 | 2,503 | \$ | 34,253,248 | \$ | 13,685 | 3.99\% | 214 | 11.1:1 | 11.0:1 | 9.5:1 | 2,494 | 2,379 | 2.80\% | 95.39\% |
| 2012 | 2,464 | \$ | 32,426,539 | \$ | 13,160 | -1.01\% | 212 | 10.3:1 | 12.0:1 | 11.5:1 | 2,426 | 2,347 | 0.71\% | 96.74\% |
| 2011 | 2,461 | \$ | 32,718,416 | \$ | 13,295 | 0.01\% | 217 | 9.3:1 | 10.9:1 | 11.8:1 | 2,409 | 2,335 | 0.38\% | 96.93\% |
| 2010 | 2,480 | \$ | 32,968,346 | \$ | 13,294 | -1.65\% | 215 | 10.1:1 | 10.8:1 | 11.8:1 | 2,400 | 2,321 | -1.40\% | 96.71\% |
| 2009 | 2,427 | \$ | 32,806,502 | \$ | 13,517 | 0.99\% | 224 | 10.9:1 | 10.5:1 | 12.7:1 | 2,434 | 2,275 | 4.64\% | 93.47\% |
| 2008 | 2,346 | \$ | 31,401,380 |  | 13,385 | 6.76\% | 224 | 7.9:1 | 10.9:1 | 12.8:1 | 2,326 | 2,213 | 2.74\% | 95.14\% |
| 2007 | 2,276 | \$ | 28,536,152 | \$ | 12,538 | N/A | 216 | 10.9:1 | 10.7:1 | 12.5:1 | 2,264 | 2,162 | N/A | 95.49\% |

Sources: District records
Note: Enrollment based on annual October district count.
(a) Operating expenditures equal total expenditures less debt service and capital outlay
(b) Teaching staff includes only full-time equivalents of certificated staff

8I－f LIGIHXG

| $\stackrel{\square}{\sim}$ |  |  |  |  | $\begin{aligned} & \text { o읓 } \\ & \text { io } \end{aligned}$ | $\stackrel{\text { ¢ }}{\text { i }}$ | \％ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\stackrel{10}{\sim}$ |  |  |  | 这尔芯 |  | $\begin{aligned} & \stackrel{\circ}{N} \\ & \underset{\sim}{2} \end{aligned}$ | 8 |
| $\stackrel{\square}{\sim}$ | No |  |  | 佥尔 |  | $\underset{\sim}{\underset{\sim}{8}}$ | \％ |
| へّ |  |  | $\begin{aligned} & \text { N. } \\ & \underset{\sim}{\infty} \\ & \underset{\sim}{m} \\ & \hline \end{aligned}$ | 佥出号 |  | $\begin{aligned} & \text { ò } \\ & \stackrel{\rightharpoonup}{N} \end{aligned}$ | $\stackrel{8}{8}$ |
| $\stackrel{N}{\sim}$ |  |  |  |  |  | $\begin{aligned} & \stackrel{\circ}{N} \\ & \underset{\sim}{2} \end{aligned}$ | \％ |
| ～ |  | $\begin{aligned} & \text { or } \\ & \text { Nin } \\ & \text { N } \end{aligned}$ |  |  | $\begin{aligned} & 8 \underset{0}{\circ} \underset{\sim}{n} \\ & \text { in } \end{aligned}$ | $\underset{\sim}{\underset{\sim}{~}}$ | 8 |
| $\stackrel{i}{\mathrm{~N}}$ |  |  |  |  |  | $\underset{\sim}{\underset{\sim}{~}}$ | 8 |
| － | No |  |  | 츷 管 N | $\begin{aligned} & 8 \underset{\sim}{\circ} \underset{\sim}{N} \underset{N}{N} \\ & \underset{\sim}{N} \end{aligned}$ | $\stackrel{\text { ®}}{i}$ | 8 |
| ～¢ |  |  |  | 츠N | $\begin{aligned} & \text { or oi } \\ & \text { No } \\ & \text { on } \end{aligned}$ |  | \％ |
| 僉 |  |  |  |  |  | $\begin{aligned} & \text { ه} \\ & \underset{\sim}{2} \end{aligned}$ | 8 |

Bordentown Regional School District School Building Information Last Ten Fiscal Years
Elementary
Clara Barton Elementary School（1953）
Square Feet
Capacity（students）
Enrollment
Peter Muschal Elementary School（1953）
$\quad$ Square Feet
Capacity（students）
Enrollment
Intermediate School
MacFarland Intermediate School（1924）
Square Feet
Capacity（students）
Enrollment
Middle School
Bordentown Regional Middle School（1965）
Square Feet
Capacity（students）
Enrollment
High School
Bordentown Regional High School（2006）
$\quad$ Square Feet
Capacity（students）
Enrollment
Other
James F．Black Administration Building
Square Feet
Transportation（1990）
Square Feet
Number of Schools at June 30， 2016
Middle School＝ 1
High School＝ 1
Other $=2$
Source：District records，ASSA［Generally per 10／15 on－roll ASSA count date］
Note：Year of original construction is shown in parentheses．Increases in square Note：Year of original construction is shown in parentheses．Increases in square footage and capacity are the result of comstruction and additions．Enrollment is based
on the annual October district count．
The District opened a new 9－12 High School and reconfigured the remaining buildings to adjust the number of students per building． The elementary Schools are PreK－3，the Intermediate School is grades $4 \& 5$ ，and the middle school（old High School）is grades 6－8

EXHIBIT J－19

$$
\begin{aligned}
& \\
& \text { 志| } \\
& \begin{array}{l}
\text { *School Facilities as defined under EFCFA } \\
\text { (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3) }
\end{array}
\end{aligned}
$$

[^5]
# BORDENTOWN REGIONAL SCHOOL DISTRICT <br> INSURANCE SCHEDULE <br> JUNE 30, 2016 <br> UNAUDITED 

Coverage
Deductible

PROPERTY [School Alliance Insurance Fund ("SAIF")]
Property Insurance
Limit of Liability
SAIF Self Insured Retention
Fund Aggregate Retention
Perils Included:
Property Included:
Buildings, Contents, Boiler \& Machinery
Buildings, Contents, Boiler \& Machinery

Extra Expenses
Newly Acquired Property
Builders Risk/New Construction
Property in Transit
Automobile Physical Damage
Unnamed Locations
Demolition and Increased Cost of Contruction
Earthquake
\$ 250,000,000 Per occurrence \$ 1,000 \$ 100,000 Per occurrence 100\% of Property/BM/GL/AL Loss Fund
Coverage written on an "All Risk" Basis, including flood and earthquake (see sub-limits)

| \$ | 250,000,000 | with a |  |  |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 200,000,000 | Sub-limit for National Weather Service Named Storms |  |  |
| \$ | 50,000,000 |  |  |  |
| \$ | 25,000,000 |  |  |  |
| \$ | 25,000,000 |  |  |  |
| \$ | 25,000,000 |  |  |  |
|  | Included |  |  |  |
| \$ | 25,000,000 |  |  |  |
| \$ | 25,000,000 |  |  |  |
| \$ | 25,000,000 | Per Occurrence/Per Member/ Annual Aggregate |  |  |
| \$ | 10,000,000 | Per Occurrence/Per Member (Excluding Zones A \& V) |  |  |
| \$ | 25,000,000 | Per Occurrence/Per Member (Zones A \& V) |  |  |
| \$ | 100,000,000 | Fund Annual Aggregate <br> Sub-limit to \$50,000,000 <br> Annual Aggregate for Flood Zones A\&V |  |  |
| \$ | 2,500,000 |  |  |  |
| \$ | 2,500,000 |  |  |  |
| \$ | 500,000 | \$2,500,000 Aggreg |  |  |
| \$ | 100,000,000 | Per Occurrence |  |  |
| \$ | 200,000,000 | Annual Aggregate |  |  |
| \$ | 100,000,000 | Per Occurrence | \$ | 1,000 |
| \$ | 50,000 | Each (either) Loss | \$ | 1,000 |
| \$ | 500,000 | Per Loss | \$ | 1,000 |

## COMPREHENSIVE GENERAL LIABILITY AND

 AUTOMOBILE LIABILTY COVERAGE [SAIF]Limit of Liability
Includes civil claim action or bodily injury, property damage and personal injury liability

None Per Member

| Sub-limit applicable to Sexual Molestation | $\$$ | $5,000,000$ | Per Occurrence/Aggregate |
| :--- | :--- | :--- | :--- | :--- |
| Per Member |  |  |  |

SINGLE AUDIT SECTION

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# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Honorable President and Members
of the Board of Education
Bordentown Regional School District
County of Burlington
Bordentown, New Jersey 08505
We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental and business-type activities, each major fund and the aggregate remaining fund information of the Bordentown Regional School District, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise Bordentown Regional School District's basic financial statements, and have issued our report thereon dated October 6, 2016.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Bordentown Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Bordentown Regional School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Bordentown Regional School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether Bordentown Regional School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


John J. Matey, Jr.
Certified Public Accountant
Public School Accountant, No. 454

Bordentown, New Jersey
October 6, 2016

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08 

Honorable President and Members
of the Board of Education
Bordentown Regional School District
County of Burlington
Bordentown, New Jersey 08505

## Report on Compliance for Each Major Federal and State Program

We have audited Bordentown Regional School District’s compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2016. Bordentown Regional School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Bordentown Regional School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); the New Jersey State Aid/Grant Compliance Supplement; the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB’s Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, the Uniform Guidance and New Jersey OMB's Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements
referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about Bordentown Regional School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of Bordentown Regional School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, Bordentown Regional School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2016.

## Report on Internal Control Over Compliance

Management of Bordentown Regional School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Bordentown Regional School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey OMB's Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Bordentown Regional School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


John J. Maley, Jr.
Certified Public Accountant
Public School Accountant, No. 454

Bordentown, New Jersey
October 6, 2016

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$\underset{\substack{\text { EXHIBIT K-3 } \\ \text { SCHEDULE A }}}{ }$



 | at june jo, at june |
| :---: |
| 2016 |
| 2016 |




 BORDENTOWN REGIONAL SCHOOL DISTRICT
SCHEDULE OF FEDERAL FINANCIAL ASSITATANCE
FOR FISCAL YEAR ENDED JUNE 30, 2016 93.778 1605NJ5MAP $\quad \$ \quad 95,438 \quad 9 / 1 / 15-8 / 31 / 16$ 7/1/5-6/30/16
$7 / 1 / 46 / 3015$
$77 / 15-6 / 30 / 16$ $\qquad$








N/A
N/A $\qquad$

U.S. Depratrment of edind
General Find:
U.S. DEPARTMENT OF EDUCATION PASSED-THROUGH
STATE DEPARTMENT OF EDUCATION:
Special Revenue:
84.027
84.027 $\begin{aligned} & \text { H027A150100 } \\ & \text { H027A150100 }\end{aligned}$
$84.173 \quad$ H173A150114

## 

$\begin{array}{ll}\text { 84.027A } & \text { H027A } 150100 \\ 84.413 \mathrm{~A}\end{array} \begin{aligned} & \text { B413A120008 }\end{aligned}$
$2 z$

 Race To the Top Phase 3 (RTT3
Total Special Revenue Fund
 Total U.S. Department of Education
$\underset{\substack{\text { Noncash Assistance } \\ \text { Food Distriution } \\ \text { Foogran } \\ \text { Fod Distribution Progran }}}{\text {. }}$
Subloal
Cash hssistanee
School Breakif
Cash Assistance:
Sthool
School Breasas Progran
School Breakast Progran
Subtoral
Subtoal
National School Lunch Progran
National School Lunch Progran Total Child Nutrition Clustel
Total Enterprise Fund
Total U.S. Department of Agriculture
Total Federal Financial Assistance



 \begin{tabular}{llr}
$*$ <br>
$*$ \& <br>
$*$ \& - \& 57,720 <br>
$*$ \& <br>
\hline

 

$*$ \& <br>
$*$ \& \& <br>
$*$ \& <br>
$*$ \& \& <br>
$*$ \& \& <br>
\hline
\end{tabular} (and $\begin{array}{lll}* & 657,431 & 12,366,221 \\ * & \end{array}$ (in


 BORDENTOWN REGIONAL SCHOOL DISTRICT
SCHEDLE OF STATE FINANCIAL ASISTANCE
FOR FISCAL YEAR ENDED JUNE 30,2016

##  

- 



 $\begin{array}{cccc}(17863) & - & (316,681) & \\ (18,086) & - & (18,086) & \\ (31,98) & \end{array}$

 | $(1,133,770)$ | - |
| :--- | :--- | 178,363


응잉 ヨ
 '
 $(25,538)$ ,

# BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE <br> JUNE 30, 2016 

## Note 1. Basis of Presentation

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Bordentown Regional School District. The School District is defined in Note 1 to the District's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

## Note 2. Summary of Significant Accounting Policies

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the board's basic financial statements. The information in this schedule is presented in accordance with the requirements of 2 CFR 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Of the federal and state expenditures presented in the schedules of expenditures of federal awards and state financial assistance, the Bordentown Regional School District did not provide any federal or state awards to sub recipients.

Noncash assistance is reported in the schedule of expenditures of federal awards as the entitlement value, as determined by the United States Department of Agriculture, of the food commodities received and disbursed during the year ended June 30, 2016. Unearned revenue represents the value of commodities left in the ending inventory of the District as of June 30, 2016.

Bordentown Regional School District has not elected to use the $10 \%$ de minimis cost rate allowed by the Uniform Guidance.

## Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

## BORDENTOWN REGIONAL SCHOOL DISTRICT NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2016

## Note 3. Relationship to Basic Financial Statements (continued):

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $\$ 13,249$ for the general fund and $\$ 1,375$ for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented as follows:

|  | State | Federal | Total |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| General Fund | $\$ 12,127,869$ | $\$$ | 95,438 |
| Special Revenue Fund | - | 948,722 | $948,223,307$ |
| Capital Projects Fund | 25,538 | - | 25,538 |
| Debt Service Fund | 193,881 | - | 193,881 |
| Food Service Fund | 7,279 | 369,586 | 376,865 |
| Enterprise Fund | 57,720 | - | 57,720 |
|  |  |  |  |
| Total Financial Assistance | $\$ 12,412,287$ | $\$ 1,413,746$ | $\$ 13,826,033$ |

## Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5. Other

Revenues and Expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2016. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2016.

## Note 6. Federal and State Loans Outstanding

The Bordentown Regional School District had no loan balances outstanding at June 30, 2016.

# BORDENTOWN REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS <br> SUMMARY OF AUDITOR'S RESULTS <br> For the Fiscal Year Ended June 30, 2016 <br> <br> Section I - Summary of Auditor's Results 

 <br> <br> Section I - Summary of Auditor's Results}

## Financial Statements

Type of auditor's report issued: Unmodified
Internal control over financial reporting:

1) Material weakness(es) identified? None Reported
2) Significant deficiencies identified that are not
considered to be material weaknesses?

Noncompliance material to basic financial
Statements noted?
No
Federal Awards
Internal Control over major programs:

1) Material weakness(es) identified? None Reported
2) Significant deficiencies identified that are not
considered to be material weaknesses?

Type of auditor's report issued on compliance for major programs
Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 Section .516(a) of the Uniform Guidance?

No

## Identification of major programs:

| CFDA Number(s) | FAIN Number(s) | Name of Federal Program or Cluster |
| :---: | :--- | :---: |
| 84.027 | H027A150100 | I.D.E.A., Part B, Basic Regular |
| 84.173 A | H173A150114 | I.D.E.A., Preschool Program |

Dollar threshold used to distinguish between type A and type B programs:[518]
Auditee qualified as low-risk auditee?
\$750,000
Yes

# BORDENTOWN REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS SUMMARY OF AUDITOR'S RESULTS <br> For the Fiscal Year Ended June 30, 2016 (continued) 

Section I - Summary of Auditor's Results (continued):

## State Awards

> Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee?
Yes
Internal Control over major programs:

1) Material weakness(es) identified?

None Reported
2) Significant deficiencies identified that are not considered

To be material weaknesses?
None Reported
Type of auditor's report issued on compliance for major programs
Unmodified
Any audit findings disclosed that are required to be reported in accordance
With 2 CFR 200 Section .516(a) of the Uniform Guidance or NJOMB Circular Letter 15-08 as applicable?

## Identification of major programs:

State Grant/Project Number(s) Name of State Program
State Aid Cluster:
495-034-5120-078
495-034-5120-084
495-034-5120-089
495-034-5120-083
495-034-5120-097
495-034-5120-098
495-034-5094-003
Equalization Aid
Categorical Security Aid
Categorical Special Educational Aid
Under Adequacy Aid
Per Pupil Growth Aid
PARCC Readiness Aid
Reimbursed TPAF Social Security Contributions

# BORDENTOWN REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS FINANCIAL, FEDRAL AND STATE FINDINGS <br> For the Fiscal Year Ended June 30, 2016 <br> <br> Section II - Financial Statement Findings 

 <br> <br> Section II - Financial Statement Findings}

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

No Current Year Findings

## Section III - Federal Awards \& State Financial Assistance Finding \& Questioned Costs

This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and NJOMB Circular Letter 15-08, as applicable.

No Current Year Findings

# BORDENTOWN REGIONAL SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT 

For the Fiscal Year Ended June 30, 2016

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, USOMB Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. ( 9.511 (a)(b)) and NJOMB’s Circular 04-04 and/or 15-08, as applicable.

No Prior Year Findings


[^0]:    ${ }^{1}$ "On-behalf payments" represent reimbursements by the State for certificated staff's pension and social security benefits as well as for retiree's medical coverage; they are shown as unbudgeted revenues of $\$ 3,804,106$ for 2015-16 and deducted as unbudgeted expenses by the same amounts.

[^1]:    BORDENTOWN REGIONAL SCHOOL DISTRICT
    BUDGETARY COMPARISON SCHEDULE
    FOR THE FISCAL YEAR ENDED JUNE 30,2016

[^2]:    * Fiscal year 2015 was the first year of implementation. Only the last three years information was provided by the stat and is shown above.

[^3]:    $\$$ -

[^4]:    Reconciliation - Unexpended Capital Project
    Unexpended Project Balances June 30, 2016
    Total Fund Balance (Budgetary Basis) - June 30, 2016
    Less:
    Unexpended State Aid - ROD Grants
    Total Fund Balance (GAAP Basis) - June 30, 2016

[^5]:    GENERULED OR REQUIRED MAINTENANCE FOR SCHOOL FACILITIES For the Fiscal Year Ended June 30． 2007 to 2016

