BOARD OF EDUCATION OF THE EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT VOORHEES, NEW JERSEY



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## INTRODUCTORY SECTION

# Eastern Camden County Regional School District 

Diana L. Schiraldi, C.P.A.
School Business Administrator/Board Secretary dschiraldi@eccrsd.us

Voorhees, New Jersey 08043
856.346.6728 FAX: 856.627.7894

October 6, 2016
Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Camden County, New Jersey
Dear Board Members:
The comprehensive annual financial report of the Eastern Camden County Regional School District for the fiscal year ended June 30, 2016, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the OMB's Uniform Guidance and the State of New Jersey Circular Letter 15-08-OMB. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Eastern Camden County Regional School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Eastern Camden County Regional Board of Education and all its schools constitute the District's reporting entity.
The District provides a full range of regional educational services appropriate to grade levels 9 through 12 in one school complex. Programs are available for regular, vocational and special education for exceptional youngsters. The District completed the 2015-2016 fiscal year with an average daily enrollment of 1,994 students, which is 49 students less then the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

| Fiscal Year | Average Daily Enrollment |
| :--- | :---: |
| $2006-2007$ | 2155 |
| $2007-2008$ | 2131 |
| $2008-2009$ | 2121 |
| $2009-2010$ | 2119 |
| $2010-2011$ | 2116 |
| $2011-2012$ | 2077 |
| $2012-2013$ | 2066 |
| $2013-2014$ | 2043 |
| $2014-2015$ | 1994 |
| $2015-2016$ | 2023 |

2) MAJOR INITIATIVES: Students continued to score above the state and national averages on the N. J. the Scholastic Assessment Test. Plans of our 2016 graduates and a statistical analysis of the district's test scores are listed for review.
PLANS OF THE GRADUATES OF 2016
PLANS
\# OF STUDENTS
4 Year Colleges
328
\% OF CLASS
2 year Colleges
111
67
TOTAL OLLEGE -
TOTAL COLLEGE BOUND 439
90
Other Post Secondary Schools $\underline{14} \underline{6}$
FULL TIME EDUCATION 453
96
Employment $10 \quad<2 \%$
Status Unknown $5 \quad<1 \%$
Military $11<2 \%$
Gap Year $\underline{6} \quad \leq 1 \%$
TOTAL STUDENTS 491 100\%

## COLLEGE ADMISSION TEST SCORES <br> Class of 2016 PSAT/NMSQT

Mean Evidence Based Reading and Writing -519
Mean Math-528
Total Mean-1048

# Class of 2016 SAT SCORES (Participants-408) <br> 83\% of Class took SAT's <br> Mean Critical Reading-541 Mean Math-570 Mean Writing-540 

| Class of 2016 SAT SCORES $-75^{\text {th }}$ Percentile |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Eastern High School | National | New Jersey |
| Critical Reading Scores | 610 | 570 | 580 |
| Math Scores | 640 | 590 | 600 |
| Writing Scores | 610 | 560 | 570 |
| TOTAL | 1860 | 1720 | 1750 |

ACADEMIC ACHIEVEMENT - CLASS OF 2016

## NATIONAL MERIT

1 Winner 4 Finalists 22 Commended 2 Special Program Nominees
CURRICULUM - The curriculum at Eastern Regional is designed to provide sufficient flexibility for each student's program of studies determined by the abilities, interests and needs of the student. There are extensive offerings of college preparatory courses at different levels of difficulty along with courses in the Fine, Practical, and Performing Arts, Business Education, Gifted and Talented Education, Computer Education, and Remedial and Special Education.

Certain subjects are required at each grade level in accordance with state and local Board of Education requirements as well as their fundamental importance to educational goals.

Eastern Regional provides the following Advanced Placement courses:

| A.P. Literature Comp. | A. P. US History 1 | A. P. Calculus AB |
| :--- | :--- | :--- |
| A.P. English Lang. Comp. | A. P. US History 2 | A. P. Calculus BC |
| A.P. Physics | A. P. Chemistry | A. P. Biology |
| A.P. Spanish Language | A. P. Music Theory | A. P. Studio Art |
| A.P. French | A. P. European History | A. P. Statistics |
| A.P. Latin | A. P. Computer Science | A. P. Macro-economics |
| A.P. Micro-economics | A.P. U.S. Gov't. \& Politics | A. P. World History |
| A.P. Environmental Science | A. P. Psychology | A.P. Physics 1 |

$96 \%$ of our 2016 graduates went on to further education $-67 \%$ to four year institutions.
3) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure
that adequate accounting data are compiled to allow for the preparation of Financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:
(1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.
4) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipalities. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assignments of fund balance at June 30.
5) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.
6) DEBT ADMINISTRATION: At June 30, 2016, the district's outstanding debt issues included $\$ 2,655,000.00$ of Series 2012 school refunding bonds.
7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public
depositories located in New Jersey, where the funds are secured in accordance with the Act.
8) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## 9) OTHER INFORMATION:

A) Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman \& Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1996 and related OMB Circular A-133 and State of New Jersey Circular 15-08-OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report, along with the auditor's report on compliance and on internal control over financial reporting based on an audit of financial statements preformed in accordance with Government Auditing Standards. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

## 10) ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Eastern Camden County Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,


Harold Melleby, Jr., Ed.D.
Superintendent

Deana I. Selurctids
Diana L. Schiraldi, CPA
Business Administrator/ Board Secretary


# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT ROSTER OF OFFICIALS 

JUNE 30, 2016
Members of the Board of Education
Robert M. DeCicco, President
Mary T. Schmus, Vice President
Hillary J. Garr
Elena M. Chow
Robert A. Paul
Gail M. David
Dr. Richard A. Teichman, III
Robert L. Campbell 2018
Dennis Deichert ..... 2018

## Other Officials

Dr. Harold Melleby, Jr., Superintendent
Diana Schiraldi, CPA, Business Administrator / Board Secretary

Robert Schmus, Treasurer
Anthony Padovani, Esq., Solicitor

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

BOARD OF EDUCATION
CONSULTANTS AND ADVISORS

2016

ARCHITECT<br>The Gibson Tarquini Group<br>764 Cuthbert Blvd.<br>Cherry Hill, New Jersey 08002

AUDIT FIRM
Bowman \& Company LLP 601 White Horse Road
Voorhees, New Jersey 080403

ATTORNEY
Sahli \& Padovani
Attorneys at Law
503 S. White Horse Pike
Hammonton, New Jersey 08037

## OFFICIAL DEPOSITORY

Bank of America
703 Haddonfield-Berlin Road
Voorhees, New Jersey 08043

FINANCIAL SECTION

# INDEPENDENT AUDITOR'S REPORT 

The Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Voorhees, New Jersey 08043

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Voorhees, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

## Prior Period Restatement

During the fiscal year ended June 30, 2016, the School District undertook an appraisal of capital assets. As a result of this appraisal net position as of June 30, 2015 on the statement of activities has been restated, as discussed in note 22 to the financial statements. Our opinion is not modified with respect to this matter.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, schedule of the School District's contributions, and as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Eastern Camden County Regional School District's basic financial statements. The introductory section, combining statements, related major fund supporting statements and schedules, statistical section and schedule of expenditures of federal awards are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedule of expenditures of state financial assistance, as required by State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements, related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 6, 2016 on our consideration of the Eastern Camden County Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Eastern Camden County Regional School District's internal control over financial reporting and compliance.

Respectfully submitted,


BOWMAN \& COMPANY LLB
Certified Public Accountants \& Consultants

## Nolut l. Manure

Robert S. Marrone
Certified Public Accountant
Public School Accountant No. CS 01113
Voorhees, New Jersey
October 6, 2016

## Exhibit K-1

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS <br> INDEPENDENT AUDITOR'S REPORT 

The Honorable President and
Members of the Board of Education
Eastern Camden County Regional School District
Voorhees, New Jersey 08043

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated October 6, 2016. Our report on the financial statements included an emphasis of matter paragraph describing the restatement of the prior period financial statements resulting from the re-appraisal of capital assets.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Eastern Camden County Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Eastern Camden County Regional School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Eastern Camden County Regional School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,


BOWMAN \& COMPANY LLB
Certified Public Accountants \& Consultants

## Nolut l. Marne

Robert S. Marron
Certified Public Accountant
Public School Accountant No. CS 01113
Voorhees, New Jersey
October 6, 2016

REQUIRED SUPPLEMENTARY INFORMATION PART I

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

## (Unaudited)

The discussion and analysis of Eastern Camden County Regional School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD\&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 - Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued in June 1999. Certain comparative information between the current year (2015-16) and the prior year (2014-15) is required to be presented in the MD\&A.

## FINANCIAL HIGHLIGHTS

Key financial highlights for 2015-16 are as follows:

- The total assets and deferred outflows of resources of the School District were more than its total liabilities and deferred inflows of resources at the close of the most recent fiscal year by $\$ 23,625,678$ (net position).
- The School District's total net position increased by $\$ 1,312,279$ from the prior fiscal year.
- As of the close of the current fiscal year, the School District's governmental funds reported combined ending fund balances of $\$ 9,825,060$, an increase of 831,934 in comparison with the prior year. The business type activities reported a combined ending net position of $\$ 56,123$, a decrease of $\$ 10,978$ in comparison with the prior year.


## OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of this annual report consists of four parts - Independent Auditor's Report, required supplementary information which includes the management's discuss and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements, Exhibit A-1 and A-2, are government-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the government-wide statements.

The governmental fund statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short-term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II that contains required supplementary information that further explains and supports the information in the financial statements including budget schedules, reconciliations and individual fund statements.

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

## (Unaudited)(Cont'd)

Table A-1 summarizes the major features of the Eastern Camden County Regional School District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

|  | Tabl | A-1 | ents |
| :---: | :---: | :---: | :---: |
|  | Government-wide Statements | Fund Financial Statements |  |
|  |  | Governmental Funds | Proprietary Funds |
| Scope | Entire district (except fiduciary funds) | The activities of the district that are not proprietary or fiduciary, such as special education, building maintenance, and pupil transportation. | Activities the district operates similar to private business: Food Service Fund |
| Required Financial Statements | Statement of Net Position | Balance sheet | Statement of Net Position |
|  | Statement of Activities | Statement of Revenue, Expenditures and Changes in Fund Balances | Statement of Revenue, Expenses, and Changes in Fund Net Position |
|  |  |  | Statement of cash flows |
| Accounting Basis and measurement focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial focus | Accrual accounting and economic resources focus |
| Type of asset/liability information | All assets and liabilities, both financial and capital, shortterm and long-term | Generally assets expected to be used up and liabilities that come due during the year or soon there after; no capital assets or long-term liabilities included | All assets and liabilities, both financial and capital, and short-term and longterm |
| Type of inflow/outflow information | All revenues and expenses during the year, regardless of when cash is received or paid | Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable | All revenues and expenses during the year, regardless of when cash is received or paid |

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

## Reporting the School District as a Whole

## Statement of Net Position and the Statement of Activities

The Statement of Net Position and the Statement of Activities include all assets and liabilities of the School District using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting includes all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's Net Position and changes in Net Position. This change in Net Position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs, changes in the district's property tax base and other factors.

In the Statement of Net Position and the Statement of Activities, the School District reports governmental and business - type activities.

- Governmental activities - Most of the School District's programs and services are reported including, but not limited to, regular and special instruction, support services, operation and maintenance of plant, pupil transportation and administration. Aid from the State of New Jersey and from the Federal government along with local property taxes finances the majority of these activities.
- Business-type activities - The District charges fees to customers to help it cover the costs of certain services it provides. The District's Food Service Fund is included here.


## Reporting the School District's Most Significant Funds

## Fund Financial Statements

The Fund financial statements provide detailed information about the School District's governmental funds. The School District uses several funds to account for a variety of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund. During the year ended June 30, 2016, the District did not have a Capital Projects Fund.

## Governmental Funds

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

## FINANCIAL ANALYSIS OF THE EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT AS A WHOLE

The Statement of Net Position provides the perspective of the School District as a whole.
Table A-2 provides a summary of the School District's Net Position for the fiscal years ended June 30, 2016 and 2015.

| Table A-2 |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Position |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total |  |  |  |
|  |  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2016}$ |  | $\underline{2015}$ |
| Current and Other Assets | \$ | 9,912,540 | \$ | 9,152,014 | \$ | 24,474 | \$ | 38,963 | \$ | 9,937,014 | \$ | 9,190,977 |
| Capital Assets |  | 26,384,218 |  | 26,705,916 |  | 43,348 |  | 41,800 |  | 26,427,567 |  | 26,747,716 |
| Total Assets |  | 36,296,759 |  | 35,857,930 |  | 67,822 |  | 80,763 |  | 36,364,580 |  | 35,938,694 |
| Deferred Outflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Related to Deferred Loss |  | 61,179 |  | 81,021 |  |  |  |  |  | 61,179 |  | 81,021 |
| Related to Pensions |  | 1,685,408 |  | 637,397 |  |  |  |  |  | 1,685,408 |  | 637,397 |
| Deferred Outflows |  | 1,746,587 |  | 718,418 |  | - |  | - |  | 1,746,587 |  | 718,418 |
| Long Term Liabilities |  | 13,643,085 |  | 13,248,145 |  | 6,426 |  | 5,352 |  | 13,649,511 |  | 13,253,497 |
| Other Liabilities |  | 520,668 |  | 578,038 |  | 5,273 |  | 8,310 |  | 525,941 |  | 586,348 |
| Total Liabilities |  | 14,163,753 |  | 13,826,183 |  | 11,699 |  | 13,662 |  | 14,175,452 |  | 13,839,846 |
| Deferred Inflows of Resources - |  |  |  |  |  |  |  |  |  |  |  |  |
| Related to Pension |  | 310,038 |  | 503,867 |  |  |  |  |  | 310,038 |  | 503,867 |
| Net Position |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Assets |  | 23,633,333 |  | 23,104,446 |  | 43,348 |  | 41,800 |  | 23,676,681 |  | 23,146,246 |
| Restricted |  | 9,706,910 |  | 8,685,055 |  |  |  |  |  | 9,706,910 |  | 8,685,055 |
| Unrestricted |  | $(9,770,688)$ |  | $(9,543,203)$ |  | 12,775 |  | 25,301 |  | $(9,757,913)$ |  | (9,517,902) |
| Total Net Position | \$ | 23,569,555 | \$ | 22,246,298 | \$ | 56,123 | \$ | 67,101 | \$ | 23,625,678 | \$ | 22,313,399 |

The District's financial position for governmental and business-type activities is the product of the following factors:

- Program revenues were $\$ 9,307,072$.
- Operating Grants \& Contributions - \$8,008,133.
- Charges for Services - $\$ 1,289,282$.
- Capital Grants \& Contributions - $\$ 9,657$.
- General revenues and Transfers amounted to $\$ 34,580,563$.
- Net Expenditures were $\$ 33,268,284$.
- Total District general revenues and beginning net position are adjusted by net expenditures resulting in a calculation of Net Position of $\$ 23,625,678$, as of June 30, 2016 as follows:
- Revenues $(\$ 34,580,563)+$ Beginning Net Position $(\$ 22,313,399)-$ Net expenditures $(\$ 33,268,284)=$ Net Position of $\$ 23,625,678$.


# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

Table A-3 shows a summary of the changes in Net Position for fiscal year 2016 and 2015.

| Table A-3 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Changes in Net Position Governmental and Business-Type Activities |  |  |  |  |
| Revenues: |  | 2016 |  | 2015 |
| Program Revenues: |  |  |  |  |
| Charges for Services | \$ | 1,289,282 | \$ | 1,102,091 |
| Operating Grants and Contributions |  | 8,176,394 |  | 6,675,901 |
| Capital Grants and Contributions |  | 9,657 |  |  |
| General Revenues: |  |  |  |  |
| Property Taxes |  | 24,761,734 |  | 24,270,881 |
| State and Federal Aid |  | 9,510,511 |  | 9,583,083 |
| Other |  | 140,057 |  | 356,416 |
| Total Revenues |  | 43,887,636 |  | 41,988,372 |
| Expenses: |  |  |  |  |
| Governmental Activities: |  |  |  |  |
| Instruction: |  |  |  |  |
| Regular |  | 14,501,188 |  | 14,392,512 |
| Community Service Programs |  | 22,045 |  | 33,343 |
| Support Services: |  |  |  |  |
| Tuition |  | 1,379,153 |  | 1,597,023 |
| Health |  | 204,738 |  | 157,217 |
| Student and Instruction Related Services |  | 539,505 |  | 533,034 |
| Extraordinary Services |  | 691,844 |  | 546,875 |
| Other Support Services - Students Regular |  | 939,902 |  | 948,712 |
| Other Support Services - Students Special |  | 741,950 |  | 716,533 |
| Improvement of Instruction Services |  | 351,866 |  | 384,365 |
| Educational Media Services / School Library |  | 151,675 |  | 139,844 |
| Instructional Staff Training Services |  | 258,781 |  | 225,052 |
| School Administrative Services |  | 623,845 |  | 941,517 |
| General and Business Administrative Services |  | 1,127,863 |  | 550,407 |
| Undistributed Expenditure - Central Services |  | 548,150 |  | 569,571 |
| Undistributed Expenditure - Administrative Information Technology |  | 403,259 |  | 453,624 |
| Operation and Maintenance of Plant Services |  | 3,115,344 |  | 3,256,261 |
| Security |  | 166,201 |  | 156,396 |
| Pupil Transportation |  | 1,977,047 |  | 1,916,318 |
| Unallocated Benefits |  | 13,004,718 |  | 11,467,534 |
| Transfer to Charter School |  | 12,259 |  | 45,264 |
| Interest on Long-term Debt |  | 81,765 |  | 108,124 |
| Unallocated Depreciation |  | 890,876 |  | 1,070,507 |
| Total Governmental Activities Expenses |  | 41,733,975 |  | 40,210,033 |
| Business-Type Activities: |  |  |  |  |
| Food Service |  | 841,382 |  | 876,068 |
| Total Business-Type Activities Expenses |  | 841,382 |  | 876,068 |
| Total Expenses |  | 42,575,357 |  | 41,086,101 |
| Net Increase (Decrease) in Net Position |  | 1,312,279 |  | 902,272 |
| Net Position Beginning, July 1 (Restated) |  | 22,313,399 |  | 20,371,191 |
| Prior Period Adjustment |  |  |  | 1,039,936 |
| Net Position Ending, June 30 | \$ | 23,625,678 | \$ | 22,313,399 |

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 <br> <br> (Unaudited)(Cont'd) 

 <br> <br> (Unaudited)(Cont'd)}

Total revenues for the District were $\$ 43,887,636$. Government funding was the source of $40.3 \%$ of the District's revenues. This includes Federal Sources and the State of New Jersey.

Property taxes of $\$ 24,761,734$ provided the District with $56.4 \%$ of the District's total revenue.
The District's expenses for government activities are predominately related to instruction and support services. Instruction combined with tuition total $\$ 15,902,386$ which is $38.1 \%$ of total expenditures of Governmental Activities for the District. (See Table A-4)

Total revenues exceeded expenses for governmental activities, increasing Net Position $\$ 1,312,279$ from the beginning balance as of July 1, 2015.

| Table A-4 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Cost of Governmental Activities |  |  |  |  |  |  |  |  |  |
| Governmental Activities: Instruction: | Source | 2016 |  |  |  | 2015 |  |  |  |
|  |  | Total Cost of Service |  | Net Cost of Service |  | Total Cost of Service |  | Net Cost of Service |  |
|  |  |  |  |  |  |  |  |  |  |
| Regular | A-2 | \$ | 14,501,188 | \$ | 13,679,697 | \$ | 14,392,512 | \$ | 13,727,061 |
| Community Service Programs | A-2 |  | 22,045 |  | 22,045 |  | 33,343 |  | 33,343 |
| Support Services: |  |  |  |  |  |  |  |  |  |
| Tuition | A-2 |  | 1,379,153 |  | 1,379,153 |  | 1,597,023 |  | 1,597,023 |
| Health | A-2 |  | 204,738 |  | 204,738 |  | 157,218 |  | 157,218 |
| Student and Instruction Related Services | A-2 |  | 539,505 |  | 393,172 |  | 533,034 |  | 390,913 |
| Extraordinary Services | A-2 |  | 691,844 |  | 691,844 |  | 546,875 |  | 546,875 |
| Other Support Services - Students Regular | A-2 |  | 939,902 |  | 939,902 |  | 948,712 |  | 948,712 |
| Other Support Services - Students Special | A-2 |  | 741,950 |  | 741,950 |  | 716,533 |  | 716,533 |
| Improvement of Instruction Services | A-2 |  | 351,866 |  | 351,866 |  | 384,365 |  | 384,365 |
| Educational Media Services / School Library | A-2 |  | 151,675 |  | 151,675 |  | 139,844 |  | 139,844 |
| Instructional Staff Training Services | A-2 |  | 258,781 |  | 258,781 |  | 225,052 |  | 225,052 |
| School Administrative Services | A-2 |  | 623,845 |  | 623,845 |  | 941,517 |  | 941,517 |
| General and Business Administrative Services | A-2 |  | 1,127,863 |  | 1,127,863 |  | 550,407 |  | 550,407 |
| Undistributed Expenditure - Central Services | A-2 |  | 548,150 |  | 548,150 |  | 569,571 |  | 569,571 |
| Undistributed Expenditure - Administrative Info. Tech. | A-2 |  | 403,259 |  | 403,259 |  | 453,624 |  | 453,624 |
| Operation and Maintenance of Plant Services | A-2 |  | 3,115,344 |  | 3,115,344 |  | 3,256,261 |  | 3,256,260 |
| Security | A-2 |  | 166,201 |  | 166,201 |  | 156,397 |  | 156,397 |
| Pupil Transportation | A-2 |  | 1,977,047 |  | 1,572,025 |  | 1,916,318 |  | 1,510,515 |
| Unallocated Benefits | A-2 |  | 13,004,718 |  | 5,712,760 |  | 11,467,534 |  | 5,471,399 |
| Transfer to Charter School | A-2 |  | 12,259 |  | 12,259 |  | 45,264 |  | 45,264 |
| Interest on Long-term Debt | A-2 |  | 81,765 |  | 81,765 |  | 108,124 |  | 108,124 |
| Unallocated Depreciation | A-2 |  | 890,876 |  | 890,876 |  | 1,070,507 |  | 1,070,507 |
| Total Governmental Activities |  | \$ | 41,733,975 | \$ | 33,069,173 | \$ | 40,210,033 | \$ | 33,000,524 |

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

## Activity Descriptions

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student.

Tuition expenses include the cost to the District to send pupils with special needs living within the District to private schools and/or schools outside of the District area.

Student and instruction related services include the activities designed to assess and improve the well being of students and to supplement the teaching process.

School administrative and general and business administrative services include expenses associated with establishing and administering policy for the District including financial supervision.

Plant operation and maintenance of plant activities involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school activities.
Unallocated benefits include the costs of benefits for the District staff for social security, retirement contributions, worker's compensation, health benefits, pension expense and other employee benefits.

## FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS

The financial performance of the Eastern Camden County Regional School District as a whole is reflected in the governmental funds which are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of $\$ 39,023,337$, expenditures of $\$ 38,171,653$, and other financing sources/ (uses) of $(\$ 19,750)$. As the District completed the year, its governmental funds reported a combined fund balance of $\$ 9,825,060$.

## GENERAL FUND BUDGETING HIGHLIGHTS

The District's budget is prepared in accordance with New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

The General Fund includes the primary operations of the District in providing educational services to students from grade 9 through grade 12 including pupil transportation activities and capital outlay projects.

# Eastern Camden County Regional School District 

Management Discussion and Analysis
For the Fiscal Year Ended June 30, 2016
(Unaudited)(Cont'd)

The following schedule (Table A-5) presents a summary of General Fund Revenues.

| Table A-5 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Summary of General Fund Revenues |  |  |  |  |
|  | For the Year Ended |  |  |  |
|  | June 30, 2016 |  | June 30, 2015 |  |
| Revenues: |  |  |  |  |
| Local Sources: |  |  |  |  |
| Local Tax Levy | \$ | 23,803,547 | \$ | 23,336,811 |
| Transportation |  | 236,760 |  | 209,952 |
| Tuition |  | 287,638 |  | 144,025 |
| Miscellaneous |  | 412,355 |  | 458,498 |
| Total Local Sources |  | 24,740,300 |  | 24,149,286 |
| State Sources |  | 12,744,267 |  | 12,378,855 |
| Federal Sources |  | 4,557 |  | 325 |
| Total Governmental Sources |  | 12,748,824 |  | 12,379,180 |
| Total Revenues | \$ | 37,489,123 | \$ | 36,528,466 |

The primary source of funding for the District is received from local property taxes that accounted for $63.5 \%$ of total revenues for the General Fund. State aid accounted for $34.0 \%$.

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

The following schedule (Table A-6) presents a summary of General Fund expenditures.

| Table A-6 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Summary of General Fund Expenditures |  |  |  |  |
|  | For the Year Ended |  |  |  |
|  | June 30, 2016 |  | June 30, 2015 |  |
| Current |  |  |  |  |
| Instruction |  |  |  |  |
| Regular | \$ | 10,015,728 | \$ | 10,224,536 |
| Special Education |  | 2,232,356 |  | 2,326,717 |
| Other |  | 1,350,137 |  | 1,389,409 |
| Support Services and Undistributed Costs: |  |  |  |  |
| Tuition (Instruction) |  | 1,379,153 |  | 1,597,023 |
| Other Student and Staff Services |  | 3,857,973 |  | 3,593,057 |
| School Administrative Services |  | 1,143,215 |  | 939,120 |
| General and Business Administrative Services |  | 1,706,504 |  | 1,518,332 |
| Operation and Maintenance of Plant Services |  | 3,147,988 |  | 3,330,609 |
| Pupil Transportation |  | 1,976,862 |  | 1,878,724 |
| Unallocated Benefits |  | 8,723,758 |  | 8,206,442 |
| Transfer to Charter School |  | 12,259 |  | 45,264 |
| Capital Outlay |  | 1,091,507 |  | 569,989 |
| Total Expenditures | \$ | 36,637,439 | \$ | 35,619,222 |

Total General Fund expenditures increased by $\$ 1,018,217$ from the previous year. This increase was primarily due to Capital Outlay purchases and project construction costs being completed.

## CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets are individual items purchased at a cost exceeding $\$ 2,000$ and have an extended useful life of one year or more and maintain their identity and structure when placed into service.

At the end of the fiscal year 2016, the School District had $\$ 26,384,218$ invested in land, land improvements, building and improvements, furniture, fixtures and equipment, net of depreciation for governmental activities.

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

## CAPITAL ASSETS AND DEBT ADMINISTRATION (CONT'D)

Table A-7 shows a summary of the fiscal 2016 and 2015 balances.

| Table A-7 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Capital Assets as of |  |  |  |  |  |  |  |  |
|  | June 30, 2016 |  |  |  | Restated June 30, 2015 |  |  |  |
|  | Governmental Activities |  | Business-Type Activities |  | Governmental Activities |  | Business-Type Activities |  |
| Land | \$ | 227,922 |  |  | \$ | 227,922 |  |  |
| Construction in Progress |  | 2,522 |  |  |  |  |  |  |
| Land Improvements |  | 6,109,961 |  |  |  | 5,852,757 |  |  |
| Building and Improvements |  | 35,346,385 |  |  |  | 35,195,440 |  |  |
| Equipment, Furniture, and Fixtures |  | 6,256,552 | \$ | 344,740 |  | 5,614,567 | \$ | 383,506 |
| Total Capital Assets |  | 47,943,342 |  | 344,740 |  | 46,890,686 |  | 383,506 |
| Less: Accumulated Depreciation |  | $(21,559,124)$ |  | $(301,392)$ |  | 20,184,771) |  | $(341,706)$ |
| Net Capital Assets | \$ | 26,384,218 | \$ | 43,348 | \$ | 26,705,916 | \$ | 41,800 |

## DEBT SERVICE FUND

The current year obligations for payment of debt service principal and interest amounted to $\$ 958,188$. Funding was provided by local tax levy in the amount of $\$ 958,188$. No aid was received from the State of New Jersey.

## FOOD SERVICE FUND

The Food Service Fund had Net Position of $\$ 56,123$ as of June 30, 2016. This reflects a decrease of $\$ 10,978$ from June 30, 2015. The decrease is attributed to normal operations of the Food Service Fund.

# Eastern Camden County Regional School District <br> Management Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2016 

(Unaudited)(Cont'd)

## Long-Term Obligations

As of June 30, 2016 the District had $\$ 2,655,000$ in general obligation bonds outstanding, a decrease of $\$ 865,000$ from last year as shown in Table A-8.

The District had a net pension liability of $\$ 9,793,696$, an increase of $\$ 1,451,918$ from the previous year's liability.
The District also had a Governmental Activity liability of $\$ 1,070,512$ as of June 30, 2016 for compensated absences. This liability represents the District's contractual obligation to compensate employees for accumulated unused sick leave entitlements and accumulated unused vacation days upon retirement.

Table A-8 shows the District's long-term obligations.

| Table A-8 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Long Term Obligations |  |  |  |  |  |  |
|  | Balance June 30, 2016 |  | Balance June 30, 2015 |  | Increase / (Decrease) |  |
| Governmental Activity |  |  |  |  |  |  |
| General Obligation Bonds Payable | \$ | 2,655,000 | \$ | 3,520,000 | \$ | $(865,000)$ |
| Net Pension Liability |  | 9,793,696 |  | 8,341,778 |  | 1,451,918 |
| Compensated Absences |  | 1,070,512 |  | 1,222,314 |  | $(151,802)$ |
| Unamortized Premium on Bonds |  | 123,877 |  | 164,053 |  | $(40,176)$ |
| Total Governmental Activity |  | 13,643,085 |  | 13,248,145 |  | 394,940 |
| Business-Type Activity |  |  |  |  |  |  |
| Compensated Absences |  | 6,426 |  | 5,352 |  | 1,074 |
| Total Business-Type Activity |  | 6,426 |  | 5,352 |  | 1,074 |
| TOTAL | \$ | 13,649,511 | \$ | 13,253,497 | \$ | 396,014 |

## Current Financial Issues and Concerns

The Eastern Camden County Regional School District has had a long standing record of financial stability. Tax increases have been modest and reflect a cost of living increase to the communities served. The increases were due to utility costs, salary and benefit costs, and the maintenance of academic programs.

This has been accomplished in difficult times with the Federal and State governments' providing reduced funding, flat funding, or funding which does not keep pace with current inflation. The School District is committed to excellence and boasts of being one of the top academic High Schools in the State of New Jersey. The administration and faculty are excellent and the Board of Education is committed to fiscal responsibilities.

## Contacting the School District's Financial Management

These financial reports are designed to provide our citizens, taxpayers and creditors with a general overview of the School District's finances and to show the accountability for money received from the state and local government. If you have questions about this report or need additional information, contact Diana Schiraldi, CPA, RSBA, School Business Administrator/Board Secretary at: Eastern Camden County Regional School District, 1202 Laurel Oak Road, P. O. Box 2500, Voorhees, New Jersey 08043.

## BASIC FINANCIAL STATEMENTS

## GOVERNMENT-WIDE FINANCIAL STATEMENTS

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT <br> Statement of Net Position <br> June 30, 2016 

|  | Governmental Activities |  | Business-Type Activities |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 3,760,656.62 | \$ | 1,943.89 | \$ | 3,762,600.51 |
| Receivables, net |  | 354,854.26 |  | 9,268.46 |  | 364,122.72 |
| Inventory |  |  |  | 13,261.22 |  | 13,261.22 |
| Restricted Assets: |  |  |  |  |  |  |
| Restricted Cash and Cash Equivalents |  | 695,978.19 |  |  |  | 695,978.19 |
| Capital Reserve Account - Cash |  | 5,101,051.12 |  |  |  | 5,101,051.12 |
| Capital Assets, net (Note 7) |  | 26,384,218.37 |  | 43,348.36 |  | 26,427,566.73 |
| Total Assets |  | 36,296,758.56 |  | 67,821.93 |  | 36,364,580.49 |
| DEFERRED OUTFLOWS OF RESOURCES: |  |  |  |  |  |  |
| Related to Pensions (Note 10) |  | 1,681,243.00 |  |  |  | 1,681,243.00 |
| Deferred Loss on Defeasance of Debt |  | 61,179.31 |  |  |  | 61,179.31 |
| Total Deferred Outflows of Resources |  | 1,742,422.31 |  |  |  | 1,742,422.31 |
| LIABILITIES: |  |  |  |  |  |  |
| Accounts Payable |  | 480,164.71 |  |  |  | 480,164.71 |
| Unearned Revenue |  | 3,150.30 |  | 5,273.02 |  | 8,423.32 |
| Accrued Interest on Bonds |  | 33,187.50 |  |  |  | 33,187.50 |
| Noncurrent Liabilities (Note 8): |  |  |  |  |  |  |
| Due within One Year |  | 1,019,506.46 |  |  |  | 1,019,506.46 |
| Due beyond One Year |  | 12,623,578.83 |  | 6,425.73 |  | 12,630,004.56 |
| Total Liabilities |  | 14,159,587.80 |  | 11,698.75 |  | 14,171,286.55 |

## DEFERRED INFLOW OF RESOURCES:

Related to Pensions (Note 9)

## NET POSITION:

Net Investment in Capital Assets
Restricted for:
Debt Service
Capital Projects
Other Purposes
Unrestricted (Deficit)

Total Net Position

| 310,038.00 |  |  |  | 310,038.00 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 23,633,332.93 |  | 43,348.36 |  | 23,676,681.29 |
|  | 0.80 |  |  |  | 0.80 |
|  | 5,793,966.59 |  |  |  | 5,793,966.59 |
|  | 3,931,940.27 |  |  |  | 3,931,940.27 |
|  | (9,789,685.52) |  | 12,774.82 |  | (9,776,910.70) |
| \$ | 23,569,555.07 | \$ | 56,123.18 | \$ | 23,625,678.25 |

The accompanying Notes to Financial Statements are an integral part of this statement.

| Functions / Programs | Expenses |  | Program Revenues |  |  |  |  |  | Net (Expense) Revenue and Changes in Net Position |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Charges for Services |  | Operating Grants and Contributions |  | Capital Grants and Contributions |  | Governmental Activities |  | Business-Type Activities |  | Total |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular | \$ | 14,501,187.91 | \$ | 287,637.70 | \$ | 533,852.83 |  |  | \$ | (13,679,697.38) |  |  | \$ | (13,679,697.38) |
| Community Services Programs / Operations |  | 22,044.52 |  |  |  |  |  |  |  | $(22,044.52)$ |  |  |  | $(22,044.52)$ |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition (Instruction) |  | 1,379,152.95 |  |  |  |  |  |  |  | (1,379,152.95) |  |  |  | (1,379,152.95) |
| Health |  | 204,738.07 |  |  |  |  |  |  |  | $(204,738.07)$ |  |  |  | $(204,738.07)$ |
| Student and Instruction Related Services |  | 539,505.01 |  | 104,159.25 |  | 42,173.77 |  |  |  | $(393,171.99)$ |  |  |  | $(393,171.99)$ |
| Extraordinary Services |  | 691,844.18 |  |  |  |  |  |  |  | $(691,844.18)$ |  |  |  | (691,844.18) |
| Other Support Services - Students Regular |  | 939,902.34 |  |  |  |  |  |  |  | (939,902.34) |  |  |  | $(939,902.34)$ |
| Other Support Services - Students Special |  | 741,950.24 |  |  |  |  |  |  |  | (741,950.24) |  |  |  | $(741,950.24)$ |
| Improvement of Instruction Services |  | 351,866.06 |  |  |  |  |  |  |  | (351,866.06) |  |  |  | (351,866.06) |
| Educational Media Services / School Library |  | 151,675.12 |  |  |  |  |  |  |  | (151,675.12) |  |  |  | $(151,675.12)$ |
| Instructional Staff Training Services |  | 258,781.45 |  |  |  |  |  |  |  | $(258,781.45)$ |  |  |  | $(258,781.45)$ |
| School Administrative Services |  | 623,845.07 |  |  |  |  |  |  |  | $(623,845.07)$ |  |  |  | $(623,845.07)$ |
| General and Business Administrative Services |  | 1,127,862.90 |  |  |  |  |  |  |  | (1,127,862.90) |  |  |  | (1,127,862.90) |
| Undistributed Expenditure - Central Services |  | 548,150.00 |  |  |  |  |  |  |  | $(548,150.00)$ |  |  |  | $(548,150.00)$ |
| Undistributed Expenditure - Administrative |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Information Technology |  | 403,259.09 |  |  |  |  |  |  |  | $(403,259.09)$ |  |  |  | $(403,259.09)$ |
| Plant Operations and Maintenance |  | 3,115,344.43 |  |  |  |  |  |  |  | (3,115,344.43) |  |  |  | (3,115,344.43) |
| Security |  | 166,200.88 |  |  |  |  |  |  |  | $(166,200.88)$ |  |  |  | $(166,200.88)$ |
| Pupil Transportation |  | 1,977,046.50 |  | 236,760.15 |  | 168,260.90 |  |  |  | (1,572,025.45) |  |  |  | (1,572,025.45) |
| Unallocated Benefits |  | 13,004,717.61 |  |  |  | 7,291,957.68 |  |  |  | (5,712,759.93) |  |  |  | (5,712,759.93) |
| Transfer to Charter School |  | 12,259.00 |  |  |  |  |  |  |  | $(12,259.00)$ |  |  |  | $(12,259.00)$ |
| Interest on Long-Term Debt |  | 81,765.40 |  |  |  |  |  |  |  | $(81,765.40)$ |  |  |  | (81,765.40) |
| Unallocated Depreciation |  | 890,876.19 |  |  |  |  |  |  |  | (890,876.19) |  |  |  | $(890,876.19)$ |
| Total Governmental Activities |  | 41,733,974.92 |  | 628,557.10 |  | 8,036,245.18 |  | - |  | $(33,069,172.64)$ |  | - |  | (33,069,172.64) |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  | 841,381.93 |  | 660,725.17 |  | 140,149.06 | \$ | 9,657.00 |  |  | \$ | $(30,850.70)$ |  | $(30,850.70)$ |
| Total Business-Type Activities |  | 841,381.93 |  | 660,725.17 |  | 140,149.06 |  | 9,657.00 |  | - |  | $(30,850.70)$ |  | $(30,850.70)$ |
| Total Primary Government | \$ | 42,575,356.85 | \$ | 1,289,282.27 | \$ | 8,176,394.24 |  | 9,657.00 | \$ | (33,069,172.64) | \$ | $(30,850.70)$ | \$ | $(33,100,023.34)$ |
| General Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes, Levied for General Purposes, net |  |  |  |  |  |  |  |  | \$ | 23,803,547.00 |  |  | \$ | 23,803,547.00 |
| Property Taxes Levied for Debt Service |  |  |  |  |  |  |  |  |  | 958,187.00 |  |  |  | 958,187.00 |
| Federal and State Aid not Restricted |  |  |  |  |  |  |  |  |  | 9,510,511.10 |  |  |  | 9,510,511.10 |
| Miscellaneous Income |  |  |  |  |  |  |  |  |  | 139,934.50 | \$ | 122.84 |  | 140,057.34 |
| Operating Transfer |  |  |  |  |  |  |  |  |  | (19,750.00) |  | 19,750.00 |  |  |
| Total General Revenues and Transfers |  |  |  |  |  |  |  |  |  | 34,392,429.60 |  | 19,872.84 |  | 34,412,302.44 |
| Change in Net Position |  |  |  |  |  |  |  |  |  | 1,323,256.96 |  | $(10,977.86)$ |  | 1,312,279.10 |
| Net Position -- July 1 (Restated) |  |  |  |  |  |  |  |  |  | 22,246,298.11 |  | 67,101.04 |  | 22,313,399.15 |
| Net Position -- June 30 |  |  |  |  |  |  |  |  | \$ | 23,569,555.07 | \$ | 56,123.18 | \$ | 23,625,678.25 |
| The accompanying Notes to Financial Statements are |  | f this statement. |  |  |  |  |  |  |  |  |  |  |  |  |

FUND FINANCIAL STATEMENTS

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Governmental Funds
Balance Sheet
June 30, 2016


The accompanying Notes to Financial Statements are an integral part of this statement.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Statement of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended June 30, 2016

| General Fund |  | Special Revenue Fund |  | Debt Service Fund |  | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 23,803,547.00 |  |  | \$ | 958,187.00 | \$ | 24,761,734.00 |
| 287,637.70 |  |  |  |  |  | 287,637.70 |
| 236,760.15 |  |  |  |  |  | 236,760.15 |
| 412,354.65 |  |  |  |  |  | 412,354.65 |
| 12,744,266.68 | \$ | 7,684.71 |  |  |  | 12,751,951.39 |
| 4,557.10 |  | 568,341.89 |  |  |  | 572,898.99 |
| 37,489,123.28 |  | 576,026.60 |  | 958,187.00 |  | 39,023,336.88 |


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[^0]
The accompanying Notes to Financial Statements are an integral part of this statement.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

## Governmental Funds

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds
to the Statement of Activities
For the Fiscal Year Ended June 30, 2016
Total Net Change in Fund Balances - Governmental Funds
Amounts reported for governmental activities in the statement of activities (A-2) are different because:
Capital outlays are reported in governmental funds as expenditures. However, in the statement of
activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.
This is amount by which capital outlays exceeded depreciation in the period.
Depreciation Expense
Capital Outlays
Adjustment for Fixed Assets Purchased for Food Service Fund
Debt Service Assessment
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces
long-term liabilities in the statement of net position and is not reported in the statement of activities.
In the statement of activities, interest on long-term debt in the statement of activities is accrued,
regardless of when due. In the governmental funds, interest is reported when due. The accrued
interest is an addition in the reconciliation. (+)
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are
measured by the amounts earned during the year. In the governmental funds, however, expenditures
for these items are reported in the amount of financial resources used (paid). When the earned amount
exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount
exceeds the earned amount the difference is an addition to the reconciliation (+).
The issuance of long-term debt (bonds) provides current financial resources to governmental funds
while the repayment of the principle of long-term debt consumes the current financial resources of the
governmental funds. Neither transaction, however, has any effect on net position. Also, governmental
funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these
these amounts are deferred and amortized in the statement of activities. This amount is the net effect of
these differences in the treatment of long-term debt and related items.
Governmental funds report School District pension contributions as expenditures. However in the
statement of activities, the cost of pension benefits earned is reported as pension expense. This is
the amount by which pension benefits earned exceed the School District's pension contributions
in the current period.
Change in Net Position of Governmental Activities

The accompanying Notes to Financial Statements are an integral part of this statement.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT <br> Proprietary Fund <br> Statement of Net Position <br> June 30, 2016 

|  | Food Service |  |
| :---: | :---: | :---: |
| ASSETS: |  |  |
| Current Assets: |  |  |
| Cash and Cash Equivalents | \$ | 1,943.89 |
| Accounts Receivable: |  |  |
| State |  | 269.01 |
| Federal |  | 8,639.45 |
| Other |  | 360.00 |
| Inventories |  |  |
| Food |  | 6,502.33 |
| Supplies |  | 4,681.09 |
| Commodities |  | 2,077.80 |
| Total Current Assets |  | 24,473.57 |
| Noncurrent Assets: |  |  |
| Furniture, Fixtures and Equipment |  | 344,739.88 |
| Less Accumulated Depreciation |  | (301,391.52) |
| Total Noncurrent Assets |  | 43,348.36 |
| Total Assets |  | 67,821.93 |
| LIABILITIES: |  |  |
| Current Liabilities: |  |  |
| Unearned Revenue |  | 5,273.02 |
| Total Current Liabilities |  | 5,273.02 |
| Noncurrent Liabilities: |  |  |
| Compensated Absences Payable |  | 6,425.73 |
| Total Liabilities |  | 11,698.75 |
| NET POSITION: |  |  |
| Net Investment in Capital Assets |  | 43,348.36 |
| Unrestricted |  | 12,774.82 |
| Total Net Position | \$ | 56,123.18 |

The accompanying Notes to Financial Statements are an integral part of this statement.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Proprietary Fund
Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016


The accompanying Notes to Financial Statements are an integral part of this statement.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT <br> Proprietary Fund <br> Statement of Cash Flows <br> For the Fiscal Year Ended June 30, 2016 

|  |  | Food Service |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Receipts from Customers | \$ | 664,497.10 |
| Payments to Employees |  | (365,245.53) |
| Payments for Employee Benefits |  | $(27,310.28)$ |
| Payments to Suppliers |  | $(405,249.55)$ |
| Net Cash Used for Operating Activities |  | $(133,308.26)$ |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: |  |  |
| State Sources |  | 3,474.07 |
| Federal Sources |  | 104,051.39 |
| Operating Transfers - General Fund |  | 19,750.00 |
| Net Cash Provided by (used for) Non-Capital Financing Activities |  | 127,275.46 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Interest and Dividends |  | 122.84 |
| Net Cash Provided by (used for) Investing Activities |  | 122.84 |
| Net Increase (Decrease) in Cash and Cash Equivalents |  | $(5,909.96)$ |
| Cash and Cash Equivalents -- July 1 |  | 7,853.85 |
| Cash and Equivalents -- June 30 | \$ | 1,943.89 |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: |  |  |
| Operating Income (Loss) | \$ | $(180,656.76)$ |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash |  |  |
| Provided by (used for) Operating Activities: |  |  |
| Depreciation and Net Amortization |  | 8,108.93 |
| Food Service Distribution Program |  | 29,763.16 |
| (Increase) Decrease in Accounts Receivable, net |  | 6,809.40 |
| (Increase) Decrease in Inventories |  | 4,630.68 |
| Increase (Decrease) in Compensated Absences Payable |  | 1,073.80 |
| Increase (Decrease) in Unearned Revenue |  | $(3,037.47)$ |
| Total Adjustments |  | 47,348.50 |
| Net Cash Provided by (Used for) Operating Activities | \$ | $(133,308.26)$ |

The accompanying Notes to Financial Statements are an integral part of this statement.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2016


The accompanying Notes to Financial Statements are an integral part of this statement.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2016

|  | Private-Purpose Trust Funds |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | mployment mpensation Trust |  | Scholarship Fund |
| ADDITIONS: |  |  |  |  |
| Contributions | \$ | 3,992.14 | \$ | 2,000.00 |
| Investment earnings: |  |  |  |  |
| Interest |  | 766.38 |  | 209.09 |
| Net Investment Earnings |  | 766.38 |  | 209.09 |
| Total Additions |  | 4,758.52 |  | 2,209.09 |
| DEDUCTIONS: |  |  |  |  |
| Quarterly Contribution Reports$54,541.74$ |  |  |  |  |
| Scholarships Awarded |  |  | 3,965.00 |  |
| Total Deductions | 54,541.74 |  | 3,965.00 |  |
| Change in Net Position | (49,783.22) |  | $(1,755.91)$ |  |
| Net Position -- July 1 | 399,331.72 |  | 104,190.39 |  |
| Net Position -- June 30 | \$ 349,548.50 |  | \$ 102,434.48 |  |

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Notes to Financial Statements

For the Fiscal Year Ended June 30, 2016

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Eastern Camden County School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

## Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. The School District is a regional high school district; therefore the terms are staggered based on the municipality each board member represents. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades 9 through 12 at its school. The School District has an approximate enrollment at June 30, 2016 of 2,011.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

## Component Units

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, The Financial Reporting Entity, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, and GASB Statement No. 61, The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Component Units (Cont'd)

Based upon the application of these criteria, the School District has determined that the component unit listed below is not significant and therefore has not been included in the basic financial statements.

Eastern Education Foundation
Laurel Oak Road, Box 2500
Voorhees, New Jersey 08043
Complete financial statements of the individual components can be obtained from their administrative offices.

## Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent ( $20 \%$ ) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:
General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary fund:
Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:
Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

> | Scholarship Fund - Revenues consist of donations and interest income. Expenditures represent |
| :--- |
| scholarships for future teachers, which are awarded in accordance with the trust requirements. |
| New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of |
| contributions that have been included in the annual budget of the School District, employee payroll |
| withholdings, and interest income. Expenditures represent claims incurred for unemployment. |

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1 and exhibit C-2 includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

## Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Encumbrances (Cont'd)

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

## Cash, Cash Equivalents and Investments

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.
N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

## Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, firstout method. The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

## Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

## Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2016.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (non-allocation method). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Short-Term Interfund Receivables / Payables

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

## Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at fair market value at the time received.

The School District's capitalization threshold is $\$ 2,000.00$. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

## Description

Furniture, Fixtures and Equipment<br>Buildings and Improvements<br>Land Improvements

## Estimated Lives

> 5-20 Years

10-50 Years
10-20 Years

The School District does not possess any infrastructure assets.

## Deferred Outflows and Deferred Inflows of Resources

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

Defined Benefit Pension Plans - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Deferred Outflows and Deferred Inflows of Resources (Cont'd)

In addition, the School District reports the following as deferred outflows of resources:
Loss on Refunding of Debt - The loss on refunding arising from the issuance of refunding bonds, which is amortized in a systematic and rational manner over the duration of the related debt as a component of interest expense.

## Tuition Payable

Tuition charges for the fiscal years ended June 30, 2016 and 2015 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

## Compensated Absences

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Bond Discounts / Premiums

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

## Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

## Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Fund Balance (Cont'd)

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

## Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after nonoperating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

## Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Impact of Recently Issued Accounting Principles

## Recently Issued and Adopted Accounting Pronouncements

For the fiscal year ended June 30, 2016, the School District adopted GASB Statement No. 72, Fair Value Measurement and Application. This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The adoption of this Statement had no impact on the basic financial statements of the School District.

In addition, the School District adopted GASB Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. The objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. The adoption of this Statement had no impact on the basic financial statements of the School District.

Lastly, the School District adopted GASB Statement No. 76, The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments. The objective of this Statement is to identify, in the context of the current governmental financial reporting environment, the hierarchy of generally accepted accounting principles (GAAP). The "GAAP hierarchy" consists of the sources of accounting principles used to prepare financial statements of state and local governmental entities in conformity with GAAP and the framework for selecting those principles. This Statement reduces the GAAP hierarchy to two categories of authoritative GAAP and addresses the use of authoritative and nonauthoritative literature in the event that the accounting treatment for a transaction or other event is not specified within a source of authoritative GAAP. The adoption of this Statement had no impact on the basic financial statements of the School District.

## Recently Issued Accounting Pronouncements

The GASB has issued the following Statements during the fiscal year ended June 30, 2016 which will become effective in future fiscal years as shown below:

Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. The objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. The Statement will become effective for the School District in fiscal year 2018. Management has not yet determined the impact of this Statement on the basic financial statements of the School District.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Impact of Recently Issued Accounting Principles (Cont'd)

## Recently Issued Accounting Pronouncements (Cont'd)

Statement No. 77, Tax Abatement Disclosures. This Statement requires governments that enter into tax abatement agreements to disclose certain information about the agreements. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 78, Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans. The objective of this Statement is to address a practice issue regarding the scope and applicability of Statement No. 68, Accounting and Financial Reporting for Pensions. This issue is associated with pensions provided through certain multiple-employer defined benefit pension plans and to state or local governmental employers whose employees are provided with such pensions. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 79, Certain External Investment Pools and Pool Participants. This Statement addresses accounting and financial reporting for certain external investment pools and pool participants. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 80, Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14. This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, Determining Whether Certain Organizations Are Component Units. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 81, Irrevocable Split-Interest Agreements. The objective of this Statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. The Statement will become effective for the School District in fiscal year 2018. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 82, Pension Issues and amendment of GASB Statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have a material impact on the basic financial statements of the School District.

## Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2016, all of the School District's bank balances of $\$ 10,942,885.23$ were insured by either FDIC and/or GUDPA.

## Note 3: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District by inclusion of $\$ 1.00$ in September 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2015 to June 30, 2016 fiscal year is as follows:


The June 30, 2016 LRFP balance of local support costs of uncompleted projects at June 30, 2016 is $\$ 10,105,356.00$. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

## Note 4: TRANSFERS FROM CAPITAL RESERVE TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2016, the School District transferred $\$ 930,040.00$ to the capital outlay accounts. The transfer was made from the capital reserve account to supplement a capital project previously approved by the voters in the budget certified for taxes pursuant to N.J.A.C. 6A:23A8.4.

## Note 5: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2016 consisted of accounts (fees for services), intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:


## Note 6: INVENTORY

Inventory recorded at June 30, 2016 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

| Food | $\$$ | $6,502.33$ |
| :--- | :---: | ---: |
| Supplies |  | $4,681.09$ |
| Commodities |  | $2,077.80$ |
|  |  |  |
|  | $\$ 13,261.22$ |  |

## Note 7: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2016 is as follows:

|  | Restated Balance <br> July 1, 2015 |  | Increases |  | Decreases |  | $\begin{aligned} & \text { Balance } \\ & \text { une } 30,2016 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |
| Capital Assets, not being Depreciated: |  |  |  |  |  |  |  |
| Land | \$ 227,922.00 |  |  |  |  | \$ | 227,922.00 |
| Construction in Progress |  | \$ | 2,522.44 |  |  |  | 2,522.44 |
| Total Capital Assets, not being Depreciated | 227,922.00 |  | 2,522.44 |  | - |  | 230,444.44 |
| Capital Assets, being Depreciated: |  |  |  |  |  |  |  |
| Land Improvements | 5,852,757.36 |  | 257,203.18 |  |  |  | 6,109,960.54 |
| Buildings and Improvements | 35,195,440.04 |  | 150,944.57 |  |  |  | 35,346,384.61 |
| Furniture, Fixtures and Equipment | 5,614,567.16 |  | 651,391.68 | \$ | $(9,406.50)$ |  | 6,256,552.34 |
| Total Capital Assets, being Depreciated | 46,662,764.56 |  | 1,059,539.43 |  | $(9,406.50)$ |  | 47,712,897.49 |
| Total Capital Assets, Cost | 46,890,686.56 |  | 1,062,061.87 |  | $(9,406.50)$ |  | 47,943,341.93 |
| Less Accumulated Depreciation for: |  |  |  |  |  |  |  |
| Land Improvements | (2,482,518.28) |  | $(245,801.08)$ |  |  |  | $(2,728,319.36)$ |
| Buildings and Improvements | $(14,898,851.43)$ |  | $(632,932.67)$ |  |  |  | 15,531,784.10) |
| Furniture, Fixtures and Equipment | $(2,803,400.95)$ |  | $(505,025.65)$ |  | 9,406.50 |  | $(3,299,020.10)$ |
| Total Accumulated Depreciation | $(20,184,770.66)$ |  | $(1,383,759.40)$ |  | 9,406.50 |  | (21,559, 123.56) |
| Total Capital Assets, being Depreciated, Net | 26,477,993.90 |  | $(324,219.97)$ |  | - |  | 26,153,773.93 |
| Governmental Activities Capital Assets, Net | \$ 26,705,915.90 | \$ | $(321,697.53)$ | \$ | - | \$ | 26,384,218.37 |
|  | Restated Balance July 1, 2015 |  | Increases |  | Decreases |  | Balance une 30, 2016 |
| Business-Type Activities: |  |  |  |  |  |  |  |
| Capital Assets, being Depreciated: Furniture, Fixtures and Equipment | \$ 383,506.48 | \$ | 9,657.00 |  | $(48,423.60)$ | \$ | 344,739.88 |
| Total Capital Assets, being Depreciated | 383,506.48 |  | 9,657.00 |  | $(48,423.60)$ |  | 344,739.88 |
| Less Accumulated Depreciation for: |  |  |  |  |  |  |  |
| Total Capital Assets, being Depreciated, Net | 41,800.29 |  | 1,548.07 |  | - |  | 43,348.36 |
| Business-Type Activities Capital Assets, Net | \$ 41,800.29 | \$ | 1,548.07 | \$ | - | \$ | 43,348.36 |

## Note 7: ${ }^{\text {CAPITAL ASSETS (CONT'D) }}$

Depreciation expense was charged to functions / programs of the School District as follows:

| Governmental Activities: |  |
| :--- | ---: | ---: |
| Regular Instruction | $\$ 222,629.72$ |
| Other Administrative Services | $223,495.34$ |
| Plant Operations and Maintenance | $46,758.15$ |
| Unallocated | $890,876.19$ |
| Total Depreciation Expense - Governmental Activities | $\$ 1,383,759.40$ |

## Note 8: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2016, the following changes occurred in long-term obligations for governmental activities:

| governmental activities: |  | Balance <br> July 1, 2015 |  | Additions |  | Deductions |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2016 \\ \hline \end{gathered}$ |  | Due within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |
| Bonds Payable: |  |  |  |  |  |  |  |  |  |  |
| General Obligation Bonds | \$ | 3,520,000.00 |  |  | \$ | $(865,000.00)$ | \$ | 2,655,000.00 | \$ | 860,000.00 |
| Add Amounts: Issuance Premiums |  | 164,053.66 |  |  |  | $(40,176.41)$ |  | $123,877.25$ |  |  |
| Total Bonds Payable |  | 3,684,053.66 |  |  |  | $(905,176.41)$ |  | 2,778,877.25 |  | 860,000.00 |
| Other Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Net Pension Liability (note 10) |  | 8,341,778.00 | \$ | 2,399,353.00 |  | $(947,435.00)$ |  | 9,793,696.00 |  |  |
| Compensated Absences |  | 1,222,313.83 |  | 207,382.52 |  | $(359,184.31)$ |  | 1,070,512.04 |  | 159,506.46 |
| Total Other Liabilities |  | 9,564,091.83 |  | 2,606,735.52 |  | $(1,306,619.31)$ |  | 10,864,208.04 |  | 159,506.46 |
| Governmental Activity Long-Term Liabilities | \$ | 13,248,145.49 | \$ | 2,606,735.52 | \$ | (2,211,795.72) | \$ | 13,643,085.29 | \$ | 1,019,506.46 |

The bonds payable are generally liquidated by the debt service fund, while compensated absences and net pension liability are liquidated by the general fund. The unamortized premium on bonds is included in the noncurrent liabilities and net investment in capital assets in the Statement of Net Position.

During the fiscal year ended June 30, 2016, the following changes occurred in long-term obligations for business-type activities:

|  | Balance July 1, 2015 |  | Additions |  | Deductions |  | Balance June 30, 2016 |  | Due within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |
| Other Liabilities: |  |  |  |  |  |  |  |  |  |
| Compensated Absences Payable | \$ | 5,351.93 | \$ | 1,995.00 | \$ | (921.20) | \$ | 6,425.73 |  |
| Business-Type Activity Long-Term Liabilities | \$ | 5,351.93 | \$ | 1,995.00 | \$ | (921.20) | \$ | 6,425.73 | - |

Compensated absences are liquidated by the food service fund.

## Note 8: LONG-TERM LIABILITIES (CONT'D)

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On July 1, 2003, the School District issued $\$ 8,457,000.00$ general obligation bonds at interest rates varying from $2.50 \%$ to $3.50 \%$ to finance the District's local share of capital improvement projects. The School District issued refunding bonds on July 19, 2012 to refund the callable portion of these bonds. The remaining refunding bonds mature on August 1, 2019.

Principal and interest due on bonds outstanding is as follows:

| Fiscal Year <br> Ending June 30, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | \$ | 860,000.00 | \$ | 66,750.00 | \$ | 926,750.00 |
| 2018 |  | 890,000.00 |  | 40,500.00 |  | 930,500.00 |
| 2019 |  | 905,000.00 |  | 13,575.00 |  | 918,575.00 |
| Total | \$ | 2,655,000.00 | \$ | 120,825.00 | \$ | 2,775,825.00 |

Bonds Authorized but not Issued - As of June 30, 2016, the School District had no authorizations to issue additional bonded debt.

Compensated Absences - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 15 for a description of the School District's policy.

Public Employees' Retirement System (PERS) Payment Deferral - On March 17, 2009, P.L. 2009, c. 19 (S-21) was signed into legislation and provided regular and vocational school districts the option of deferring fifty percent (50\%) of the school district's 2008-09 regular PERS pension liability. School districts that elected to defer the pension liability were required to begin repaying the deferred amount over fifteen (15) years, starting in April of 2012. The amount to be paid will fluctuate based on the pension system investment earnings on the unfunded liability. At any time, however, upon requesting a payoff amount from the Division of Pensions and Benefits, a school district may pay off the deferred amount. The deferral of the aforementioned PERS payment was only an option for 2008-09 fiscal year. Commencing in fiscal year June 30, 2010, and beyond, the full annual PERS pension liability is required to be budgeted and paid. The School District did not elect to defer any PERS pension liability.

Net Pension Liability - For details on the net pension liability, refer to note 10. The School District's annual required contribution to the Public Employees' Retirement System are budgeted and paid from the general fund on an annual basis.

## Note 9: OPERATING LEASES

At June 30, 2016, the School District had operating lease agreements in effect for office space and a vehicle. The present value of the future minimum rental payments under the operating lease agreements are as follows:

## Fiscal Year

| Ending June 30, |  | Amount |  |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| 2017 |  | $77,644.08$ |  |
| 2018 |  | $75,220.34$ |  |
| 2019 |  | $43,750.00$ |  |

\$ 196,614.42
Rental payments under operating leases for the fiscal year ended June 30, 2016 were $\$ 77,644.08$.

## Note 10: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

> State of New Jersey
> Division of Pensions and Benefits
> P.O. Box 295
> Trenton, New Jersey 08625-0295
> http://www.nj.gov/treasury/pensions

## General Information about the Pension Plans

## Plan Descriptions

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

## Note 10:PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

## Plan Descriptions (Cont'd)

Public Employees' Retirement System - The Public Employees' Retirement System is a costsharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in SPRS or PFRS after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least $\$ 5,000.00$ annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least $\$ 5,000.00$ annually.

## Vesting and Benefit Provisions

Teachers' Pension and Annuity Fund - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

## Tier Definition

1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

## Note 10:PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

## Vesting and Benefit Provisions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

## Contributions

Teachers' Pension and Annuity Fund - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years beginning in July 2012. The member contribution rate was $7.06 \%$ in State fiscal year 2016. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2015, the State's pension contribution was less that the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These onbehalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, Accounting and Financial Reporting for Pensions.

## Note 10: PENSION PLANS (CONT'D)

## General Information About the Pension Plans (Cont'd)

## Contributions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - The School District's contractually required contribution rate for the fiscal year ended June 30, 2016 was $5.31 \%$ of the School District's covered payroll, of which $0.00 \%$ of payroll was required from the School District and $100.00 \%$ of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2016 because of the $100.00 \%$ special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2015, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2016 was $\$ 709,978.00$, and was paid by April 1, 2016. School District employee contributions to the pension plan during the fiscal year ended June 30, 2016 were $\$ 949,201.83$.

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years beginning in July 2012. The member contribution rate was $7.06 \%$ in State fiscal year 2016. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from $8.5 \%$ of base salary to 10\%. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined rate which included the normal cost and unfunded accrued liability.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2016 was $12.57 \%$ of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2015, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2016 was $\$ 375,087.00$ and was paid by April 1, 2016. School District employee contributions to the pension plan during the fiscal year ended June 30,2016 were $\$ 226,346.80$.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute $5.5 \%$ of their annual covered salary. In addition to the employee contributions, the School District contributes $3 \%$ of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2016, employee contributions totaled $\$ 3,926.73$, and the School District recognized pension expense of $\$ 2,141.91$. There were no forfeitures during the fiscal year.

## Note 10: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Teachers' Pension and Annuity Fund - At June 30, 2016, the School District was not required to report a liability for its proportionate share of the net pension liability because of a $100 \%$ special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

| School District's Proportionate Share of Net Pension Liability | $\$$ |
| :--- | :--- |
| State of New Jersey's Proportionate Share of Net Pension <br> Liability Associated with the School District | 83,497,172.00 |
| 83,497,172.00 |  |

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015. For the June 30, 2015 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2015, the School District proportion was $0.00 \%$ due to the $100 \%$ special funding situation with the State of New Jersey. For the June 30, 2015 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was $.1321068530 \%$, which was a decrease of $.0039968277 \%$ from its proportion measured as of June 30, 2014.

For the fiscal year ended June 30, 2016, the School District recognized $\$ 5,098,254.00$ in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey onbehalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2015 measurement date.

Public Employees' Retirement System - At June 30, 2016, the School District reported a liability of $\$ 9,793,696.00$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2015 measurement date, the School District's proportion was $.0436283732 \%$, which was a decrease of . $0009258997 \%$ from its proportion measured as of June 30, 2014.

For the fiscal year ended June 30, 2016, the School District recognized pension expense of $\$ 610,067.00$, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2015 measurement date.

## Note 10: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - At June 30, 2016, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

$\$ 395,835.00$ included in deferred outflows of resources, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ending <br> June 30, |  |  |
| :--- | ---: | ---: |
|  |  |  |
| 2017 |  | $173,302.00$ |
| 2018 |  | $173,302.00$ |
| 2019 |  | $173,301.00$ |
| 2020 |  | $297,583.00$ |
| 2021 |  | $157,882.00$ |
|  | $\$ \quad 975,370.00$ |  |

## Note 10: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

|  | Deferred <br> Outflows <br> of Resources | Deferred <br> Inflows <br> of Resources |
| :---: | :---: | :---: |
| Differences between Expected <br> and Actual Experience <br> Year of Pension Plan Deferral: <br> June 30, 2014 <br> June 30, 2015 | - |  |
| Changes of Assumptions <br> Year of Pension Plan Deferral: <br> June 30, 2014 <br> June 30, 2015 | 5.72 | - |
| Net Difference between Projected <br> and Actual Earnings on Pension <br> Plan Investments <br> Year of Pension Plan Deferral: <br> June 30, 2014 <br> June 30, 2015 | 6.44 | - |

## Note 10: PENSION PLANS (CONT'D)

## Actuarial Assumptions

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|  | TPAF | PERS |
| :--- | :--- | :--- |
| Inflation | $2.50 \%$ | $3.04 \%$ |
| Salary Increases: |  |  |
| 2012-2021 | Varies Based on Experience | $2.15 \%-4.40 \%$ Based on Age |
| Thereafter | Varies Based on Experience | $3.15 \%-5.40 \%$ Based on Age |
| Investment Rate of Return | $7.90 \%$ | $7.90 \%$ |
| Mortality Rate Table | RP-2000 | RP-2000 |

## Period of Actuarial Experience

Study upon which Actuarial
Assumptions were Based
July 1, 2009 - June 30, 2012
July 1, 2008 - June 30, 2011
For TPAF, mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements were based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Postretirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

For PERS, mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments $(7.90 \%$ at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2015 are summarized in the following tables:

## Note 10: PENSION PLANS (CONT'D)

## Actuarial Assumptions (Cont'd)

|  | TPAF |  |  | PERS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return | Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| US Cash | 5.00\% | 0.53\% | Cash | 5.00\% | 1.04\% |
| US Government Bonds | 1.75\% | 1.39\% | U.S. Treasuries | 1.75\% | 1.64\% |
| US Credit Bonds | 13.50\% | 2.72\% | Investment Grade Credit | 10.00\% | 1.79\% |
| US Mortgages | 2.10\% | 2.54\% | Mortgages | 2.10\% | 1.62\% |
| US Inflation-Indexed Bonds | 1.50\% | 1.47\% | High Yield Bonds | 2.00\% | 4.03\% |
| US High Yield Bonds | 2.00\% | 4.57\% | Inflation-Indexed Bonds | 1.50\% | 3.25\% |
| US Equity Market | 27.25\% | 5.63\% | Broad U.S. Equities | 27.25\% | 8.52\% |
| Foreign-Developed Equity | 12.00\% | 6.22\% | Developed Foreign Equities | 12.00\% | 6.88\% |
| Emerging Markets Equity | 6.40\% | 8.46\% | Emerging Market Equities | 6.40\% | 10.00\% |
| Private Real Estate Property | 4.25\% | 3.97\% | Private Equity | 9.25\% | 12.41\% |
| Timber | 1.00\% | 4.09\% | Hedge Funds/Absolute Return | 12.00\% | 4.72\% |
| Farmland | 1.00\% | 4.61\% | Real Estate (Property) | 2.00\% | 6.83\% |
| Private Equity | 9.25\% | 9.15\% | Commodities | 1.00\% | 5.32\% |
| Commodities | 1.00\% | 3.58\% | Global Debt ex U.S. | 3.50\% | -0.40\% |
| Hedge Funds - MultiStrategy | 4.00\% | 4.59\% | REIT | 4.25\% | 5.12\% |
| Hedge Funds - Equity Hedge | 4.00\% | 5.68\% |  |  |  |
| Hedge Funds - Distressed | 4.00\% | 4.30\% |  | 100.00\% |  |

Discount Rate - The discount rates used to measure the total pension liability were 4.13\% and 4.68\% for TPAF as of June 30, 2015 and 2014, respectively, and $4.90 \%$ and $5.39 \%$ for PERS as of June 30, 2015 and 2014, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of $7.90 \%$, and a municipal bond rate of $3.80 \%$ as of June 30, 2015, based on the Bond Buyer Go 20 -Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and for PFRS, the non-employer contributing entity, will be made based on the average of the last five years of contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members 2027 for TPAF and 2033 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2027 for TPAF and 2033 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Note 10:PENSION PLANS (CONT'D)

## Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Teachers' Pension and Annuity Fund (TPAF) - As previously mentioned, TPAF, has a special funding situation where the State pays $100 \%$ of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2015, the pension plans measurement date, attributable to the School District is $\$ 0$, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of $4.13 \%$, as well as using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used is as follows:

|  | TPAF |  |  |
| :---: | :---: | :---: | :---: |
|  | 1\% <br> Decrease (3.13\%) | Current Discount Rate (4.13\%) | 1\% <br> Increase (5.13\%) |
| School District's Proportionate Share of the Net Pension Liability | \$ | \$ | \$ |
| State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District | 99,233,268.00 | 83,497,172.00 | 69,939,584.00 |
|  | \$ 99,233,268.00 | \$ 83,497,172.00 | \$ 69,939,584.00 |

Public Employees' Retirement System (PERS) - The following presents the School District's proportionate share of the net pension liability at June 30, 2015, the plans measurement date, calculated using a discount rate of $4.90 \%$, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used:


## Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS' respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions/annrpts.shtml.

## Note 11: STATE POST-RETIREMENT MEDICAL BENEFITS

P.L. 1987, c. 384 of P.L. 1990, c. 6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2015, there were 107,314 retirees receiving postemployment medical benefits, and the State contributed $\$ 1.25$ billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of postretirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid $\$ 214.1$ million toward Chapter 126 benefits for 19,056 eligible retired members in fiscal year 2015.

## Note 12: ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2016, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs and post-retirement medical costs were $\$ 1,044,609.00$ and $\$ 1,243,840.00$, respectively.

## Note 13: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The School District maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

| Fiscal Year <br> Ended June 30, | Employee <br> Eontributions | Interest <br> Income | Claims <br> Incurred | Ending <br> Balance |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| 2016 | $\$ 392.14$ | $\$ 766.38$ | $\$ 54,541.74$ | $\$ 349,548.50$ |  |
| 2015 | $27,147.09$ | 771.49 | $17,310.68$ | $399,331.72$ |  |
| 2014 | $26,200.39$ | 729.13 | $4,439.15$ | $388,723.82$ |  |

## Note 13: RISK MANAGEMENT (CONT'D)

Joint Insurance Pool - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund. The Fund provides its members with the following coverage:

Property, Inland Marine and Automobile Physical Damages<br>Boiler and Machinery<br>Comprehensive Crime<br>General and Automobile Liability<br>Workers' Compensation and Employer's Liability<br>Educator's Legal Liability<br>Pollution Legal Liability<br>Cyber Liability

Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the School Pool for Excess Liability Limits Joint Insurance Fund (SPELL) for claims in excess of \$100,000.00 to \$250,000.00 based on the line of coverage for each insured event.

The Fund publishes its own financial report for the fiscal year ended June 30, 2016, which can be obtained from:

Burlington County Insurance Pool<br>Joint Insurance Fund<br>P.O. Box 449<br>Marlton, New Jersey 08053

## Note 14:DEFERRED COMPENSATION

The School District offers its employees a choice of nine deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrator is OMNI Financial Group, Inc.

## Note 15: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), Accounting for Compensated Absences. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to three personal days, the balance of which may be carried forward as accumulated sick days in subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2016, the liability for compensated absences reported on the government-wide statement of net position and on the proprietary fund statement of net position was $\$ 1,070,512.04$ and $\$ 6,425.73$, respectively.

## Note 16:INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2016 is as follows:

| Fund | Interfunds Receivable |  | Interfunds Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General | \$ | 44.35 |  |  |
| Fiduciary |  | 83.74 | \$ | 128.09 |
|  | \$ | 128.09 | \$ | 128.09 |

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2017, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

Interfund Transfers:


The interfund transfer from General Fund to Food Service Fund was for the reduction of Food Service Fund deficit in operations for the fiscal year ended June 30, 2016.

## Note 17: CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

Litigation - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

## Note 18: CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

## Note 19: DEFICIT NET POSITION - GOVERNMENT-WIDE FINANCIAL STATEMENTS

As reflected on Exhibit A-1, statement of net position, an unrestricted net deficit of \$9,789,685.52 exists for the governmental activities. The deficit is a result of the delay in the payment of state aid until the following fiscal year as described in Note 21 and the application of GASBS No. 68 as described in Note 10.

## Note 20:DEFICIT FUND BALANCES

The School District has a deficit fund balance of $\$ 123,114.47$ in the general fund as of June 30, 2016 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of $\$ 123,114.47$ is less than the June state aid payments.

## Note 21:FUND BALANCES

## NONSPENDABLE

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The School District does not have any nonspendable fund balances as of June 30, 2016.

## RESTRICTED

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Specific restrictions of the School District's fund balance are summarized as follows:

## General Fund -

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2016 is $\$ 898,873.32$. Additionally, $\$ 563,788.00$ of excess fund balance generated during 2014-2015 has been restricted and designated for utilization in the 2016-2017 budget.

For Capital Reserve Account - As of June 30, 2016, the balance in the capital reserve account is $\$ 5,793,966.59$. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

For Maintenance Reserve Account - As of June 30, 2016, the balance in the maintenance reserve account is $\$ 2,351,267.95$. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701). During the fiscal year ended June 30, 2016, the School District withdrew $\$ 230,000.00$ as part of the budget process.

## Note 21: FUND BALANCES (CONT'D)

## RESTRICTED (CONT'D)

Debt Service Fund - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. As a result, the School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2017 \$0.80 of debt service fund balance at June 30, 2016.

## ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

## General Fund -

For Subsequent Year's Expenditures - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2017 \$118,011.00 of general fund balance at June 30, 2016.

Other Purposes - As of June 30, 2016, the School District had \$222,266.99 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

## UNASSIGNED

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District had a deficit unassigned fund balance of \$123,114.47 as of June 30, 2016.

## Note 22: RESTATEMENT OF PRIOR PERIOD NET POSITION

The School District restated its net position as of June 30, 2015 as a result of a capital asset appraisal. The cumulative effect on the financial statements as reported for June 30, 2015 is as follows:

|  |  | Governmental Activities | Business-Type Activities |  |
| :---: | :---: | :---: | :---: | :---: |
| Beginning Net Position as Previously Reported at June 30, 2015 | \$ | 21,214,054.32 | \$ | 59,408.54 |
| Prior Period Adjustment(s): |  |  |  |  |
| Capital Assets, Net of Accumulated Deprecitation |  | 1,032,243.79 |  | 7,692.50 |
| Net Position as Restated, July 1, 2015 | \$ | 22,246,298.11 | \$ | 67,101.04 |

REQUIRED SUPPLEMENTARY INFORMATION PART II

## BUDGETARY COMPARISON SCHEDULES

| Variance Positive (Negative) Final to Actual |  |
| :---: | :---: |
|  |  |
| \$ | 42,887.00 |
|  | 159,688.70 |
|  | 282.00 |
|  | 47,015.45 |
|  | (6,037.30) |
|  | 43,260.90 |
|  | 9,159.25 |
|  | 9,476.26 |
|  | 52,958.24 |

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EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT General Fund
Required Supplementary In Required Supplementary Information
Budgetary Comparison Schedule

For the Fiscal Year Ended June 30, 2016 $\begin{array}{r}102,872.00 \\ \\ 11,484.00 \\ 1,243,840.00 \\ 995,042.00 \\ 49,567.00 \\ 949,863.68 \\ \hline\end{array}$
For the Fiscal Year Ended June 30, 2016

|  |  | Original Budget |  | Budget Modifications |  | Final <br> Budget |  | Actual |  | ariance <br> e (Negative) <br> I to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Current Expense: |  |  |  |  |  |  |  |  |  |  |
| Regular Programs - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers: |  |  |  |  |  |  |  |  |  |  |
| Grades 9-12 | \$ | 9,092,470.00 | \$ | (256,800.00) | \$ | 8,835,670.00 | \$ | 8,711,124.73 | \$ | 124,545.27 |
| Regular Programs - Home Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 80,130.00 |  |  |  | 80,130.00 |  | 58,666.18 |  | 21,463.82 |
| Purchased Professional - Educational Services |  | 130,000.00 |  |  |  | 130,000.00 |  | 31,742.32 |  | 98,257.68 |
| Regular Programs - Undistributed Instruction: |  |  |  |  |  |  |  |  |  |  |
| Purchased Professional - Educational Services |  | 1,500.00 |  |  |  | 1,500.00 |  | 500.00 |  | 1,000.00 |
| Other Purchased Services |  | 36,327.00 |  | 21,000.00 |  | 57,327.00 |  | 45,195.88 |  | 12,131.12 |
| General Supplies |  | 1,137,061.19 |  | (57,526.00) |  | 1,079,535.19 |  | 911,178.60 |  | 168,356.59 |
| Textbooks |  | 151,450.00 |  | 94,500.00 |  | 245,950.00 |  | 231,453.01 |  | 14,496.99 |
| Other Objects |  | 48,698.00 |  | $(4,590.00)$ |  | 44,108.00 |  | 25,867.50 |  | 18,240.50 |
| Total Regular Programs |  | 10,677,636.19 |  | (203,416.00) |  | 10,474,220.19 |  | 10,015,728.22 |  | 458,491.97 |

Total Regular Programs
Special Education - Instruction:




|  | Original Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES (CONT'D): |  |  |  |  |  |  |  |  |  |  |
| Current Expense (Cont'd): |  |  |  |  |  |  |  |  |  |  |
| Basic Skills / Remedial - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 45,064.00 |  |  | \$ | 45,064.00 | \$ | 44,663.60 | \$ | 400.40 |
| General Supplies |  | 5,143.00 |  |  |  | 5,143.00 |  | 450.00 |  | 4,693.00 |
| Total Basic Skills / Remedial - Instruction |  | 50,207.00 |  |  |  | 50,207.00 |  | 45,113.60 |  | 5,093.40 |
| Bilingual Education - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 49,178.00 |  |  |  | 49,178.00 |  | 49,177.88 |  | 0.12 |
| Total Bilingual Education - Instruction |  | 49,178.00 |  |  |  | 49,178.00 |  | 49,177.88 |  | 0.12 |
| School Sponsored Co/Extra-Curricular Activities - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 257,802.00 | \$ | $(2,902.00)$ |  | 254,900.00 |  | 253,547.16 |  | 1,352.84 |
| Purchased Services |  | 4,000.00 |  | (248.00) |  | 3,752.00 |  | 3,749.88 |  | 2.12 |
| Supplies and Materials |  | 75,621.35 |  | 3,150.00 |  | 78,771.35 |  | 63,080.67 |  | 15,690.68 |
| Total School Sponsored Co/Extra-Curricular Activities - Instruction |  | 337,423.35 |  |  |  | 337,423.35 |  | 320,377.71 |  | 17,045.64 |
| School Sponsored Athletics - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 589,958.00 |  |  |  | 589,958.00 |  | 586,663.98 |  | 3,294.02 |
| Purchased Services |  | 28,300.00 |  | $(6,785.00)$ |  | 21,515.00 |  | 21,380.74 |  | 134.26 |
| Supplies and Materials |  | 344,186.48 |  | 7,720.00 |  | 351,906.48 |  | 315,761.31 |  | 36,145.17 |
| Other Objects |  | 12,600.00 |  | (935.00) |  | 11,665.00 |  | 11,661.60 |  | 3.40 |
| Total School Sponsored Athletics - Instruction |  | 975,044.48 |  |  |  | 975,044.48 |  | 935,467.63 |  | 39,576.85 |
| Total Instruction |  | 14,483,616.02 |  | (233,416.00) |  | 14,250,200.02 |  | 13,598,220.57 |  | 651,979.45 |
| Community Services Programs / Operations: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 25,000.00 |  |  |  | 25,000.00 |  | 18,340.70 |  | 6,659.30 |
| Purchased Services |  | 8,500.00 |  |  |  | 8,500.00 |  | 2,460.25 |  | 6,039.75 |
| Supplies and Materials |  | 8,940.00 |  |  |  | 8,940.00 |  | 1,243.57 |  | 7,696.43 |
| Total Community Services Programs / Operations |  | 42,440.00 |  |  |  | 42,440.00 |  | 22,044.52 |  | 20,395.48 |

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT General Fund
Required Supplementary In Required Supplementary Information
For the Fiscal Year Ended June 30, 2016

|  |  | Original Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | ariance (Negative) to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES (CONT'D):Current Expense (Cont'd): |  |  |  |  |  |  |  |  |  |  |
| Undistributed Expenditures - Instruction: |  |  |  |  |  |  |  |  |  |  |
| Tuition to Other LEA's Within State - Regular |  |  | \$ | 7,500.00 | \$ | 7,500.00 | \$ | 7,470.72 | \$ | 29.28 |
| Tuition to Other LEA's Within State - Special | \$ | 58,286.00 |  |  |  | 58,286.00 |  | 51,041.48 |  | 7,244.52 |
| Tuition to County Vocational School District - Regular |  | 43,064.00 |  | 41,801.00 |  | 84,865.00 |  | 84,865.00 |  |  |
| Tuition to County Vocational School District - Special |  | 33,836.00 |  |  |  | 33,836.00 |  |  |  | 33,836.00 |
| Tuition to CSSD and Regional Day Schools |  | 183,546.00 |  | 50,000.00 |  | 233,546.00 |  | 217,945.24 |  | 15,600.76 |
| Tuition to Private Schools for the Disabled and Other LEA's |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Outside State |  | 213,000.00 |  |  |  | 213,000.00 |  | 169,698.00 |  | 43,302.00 |
| Total Undistributed Expenditures - Instruction |  | 1,654,393.00 |  | 7,500.00 |  | 1,661,893.00 |  | 1,379,152.95 |  | 282,740.05 |
| Undistributed Expenditures - Health Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 193,061.00 |  |  |  | 193,061.00 |  | 182,908.92 |  | 10,152.08 |
| Purchased Professional and Technical Services |  | 4,000.00 |  | $(2,500.00)$ |  | 1,500.00 |  |  |  | 1,500.00 |
| Supplies and Materials |  | 9,500.00 |  | 2,500.00 |  | 12,000.00 |  | 10,155.52 |  | 1,844.48 |
| Total Undistributed Expenditures - Health Services |  | 206,561.00 |  |  |  | 206,561.00 |  | 193,064.44 |  | 13,496.56 |
| Undistributed Expenditures - Speech, OT, PT \& Related Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 186,291.00 |  | 5,001.00 |  | 191,292.00 |  | 189,457.14 |  | 1,834.86 |
| Purchased Professional - Educational Services |  | 252,933.00 |  | 9,949.00 |  | 262,882.00 |  | 262,854.37 |  | 27.63 |
| Supplies and Materials |  | 4,625.00 |  |  |  | 4,625.00 |  | 1,059.99 |  | 3,565.01 |
| Other Objects |  | 6,477.00 |  |  |  | 6,477.00 |  | 5,358.73 |  | 1,118.27 |
| Total Undistributed Expenditures - Speech, OT, PT \& Related Services |  | 450,326.00 |  | 14,950.00 |  | 465,276.00 |  | 458,730.23 |  | 6,545.77 |
| Undistributed Expenditures - Other Support Services - |  |  |  |  |  |  |  |  |  |  |
| Students - Extraordinary Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries |  | 139,221.00 |  | 103,000.00 |  | 242,221.00 |  | 233,954.67 |  | 8,266.33 |
| Purchased Professional - Educational Services |  | 542,840.00 |  | $(84,950.00)$ |  | 457,890.00 |  | 457,889.51 |  | 0.49 |
| Other Objects |  | 5,000.00 |  | $(3,000.00)$ |  | 2,000.00 |  |  |  | 2,000.00 |
| Total Undistributed Expenditures - Other Support Services - |  |  |  |  |  |  |  |  |  |  |
| Students - Extraordinary Services |  | 687,061.00 |  | 15,050.00 |  | 702,111.00 |  | 691,844.18 |  | 10,266.82 |


|  | Original <br> Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | iance <br> (Negative) <br> to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 800,942.00 | \$ | $(4,000.00)$ | \$ | 796,942.00 | \$ | 784,131.82 | \$ | 12,810.18 |
|  | 135,336.00 |  | 4,000.00 |  | 139,336.00 |  | 139,302.19 |  | 33.81 |
|  | 6,500.00 |  |  |  | 6,500.00 |  |  |  | 6,500.00 |
|  |  |  | 2,483.00 |  | 2,483.00 |  | 2,482.62 |  | 0.38 |
|  | 3,330.00 |  |  |  | 3,330.00 |  | 1,575.00 |  | 1,755.00 |
|  | 450.00 |  | 1,000.00 |  | 1,450.00 |  | 1,402.95 |  | 47.05 |
|  | 63,588.00 |  | $(1,000.00)$ |  | 62,588.00 |  | 29,875.41 |  | 32,712.59 |
|  | 1,010,146.00 |  | 2,483.00 |  | 1,012,629.00 |  | 958,769.99 |  | 53,859.01 |



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EXPENDITURES (CONT'D):
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1




Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Undistributed Expenditures - Guidance:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Total Undistributed Expenditures - Child Study Team
Undistributed Expenditures - Improvement of Instruction Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials


Undistributed Expenditures - Improvement of Instruction Services:
Salaries of Supervisors of Instruction Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services
Undiaries of Supervisors of Instruction Salaries of Supervisors of Instruction
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Other Objects
Total Undistributed Expenditures - Improvement of Instruction Services Undistributed Expenditures - Educational Media Services / School
Library:
Salaries
Purchased Professional and Technical Services
Other Purchased Services
Supplies and Materials

| \＄ | Original Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | egative） <br> Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 64，375．00 | \＄ |  | \＄ | 64，375．00 | \＄ | 64，218．96 | \＄ | 156.04 |
|  | 74，058．00 |  | 20，599．00 |  | 94，657．00 |  | 94，495．54 |  | 161.46 |
|  | 48，925．00 |  | 1.00 |  | 48，926．00 |  | 48，925．00 |  | 1.00 |
|  | 5，000．00 |  | 5，500．00 |  | 10，500．00 |  | 10，500．00 |  |  |
|  | 35，600．00 |  | $(8,150.00)$ |  | 27，450．00 |  | 27，428．45 |  | 21.55 |
|  | 17，530．19 |  | 4，450．00 |  | 21，980．19 |  | 21，922．37 |  | 57.82 |




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| $(1.00)$ |
| ---: |
| 1.00 |
| $(510.00)$ |
| $12,948.00$ |
| $1,010.00$ |
| $(500.00)$ |
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| 00＇996＇098 |

 782，841．00


Architechtural／Engineering Fees
Other Purchased Professional Services
Other Purchased Professional Services
Communications／Telephone
BOE Other Purchased Services
Miscellaneous Purchased Services
General Supplies
BOE In－House Training／Meeting Supplies
Judgements Against the School District
Miscellaneous Expenditures
BOE Membership Dues and F
BOE Membership Dues and Fees
Total Undistributed Expenditures－Support Services－General Administration

Undistributed Expenditures－Support Services－School Administration
Salaries of Principals／Assistant Principals／Prog Dir
Salaries of Principals／Assistant Principals／Prog Dir
Salaries of Secretarial and Clerical Assistants
Other Salaries
Unused Vacation Leave Payments
Purchased Professional and Technical Services
Supplies and Materials
Other Objects
Other Objects


$$
\begin{aligned}
& \text { Salaries } \\
& \text { Salaries of Attorneys } \\
& \text { Legal Services } \\
& \text { Audit Fees }
\end{aligned}
$$

General Supplies
Und
Purchased Professional and Techn
T

EXPENDITURES（CONT＇D）：
Undistributed Expenditures－Instructional Staff Training Services：
Salaries of Secretaries and Clerical Associates
Purchased Professional－Educational Services
Other Purchased Services
Supplies and Materials
Total Undistributed Expenditures－Instructional Staff Training Services：
For the Fiscal Year Ended June 30, 2016

| \$ | Original <br> Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | riance (Negative) to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 501,037.00 | \$ | 32,278.50 | \$ | 501,037.00 | \$ | 477,229.33 | \$ | 23,807.67 |
|  |  |  |  |  | 32,278.50 |  | 32,278.50 |  |  |
|  | 32,500.00 |  |  |  | 32,500.00 |  | 20,229.00 |  | 12,271.00 |
|  | 5,000.00 |  |  |  | 5,000.00 |  | 887.41 |  | 4,112.59 |
|  | 12,000.00 |  |  |  | 12,000.00 |  | 9,198.34 |  | 2,801.66 |
|  | 40,000.00 |  | 15,000.00 |  | 55,000.00 |  | 51,112.94 |  | 3,887.06 |
|  | 590,537.00 | 47,278.50 |  | 637,815.50 |  | 590,935.52 |  | 46,879.98 |  |
| 459,380.00 |  | $\begin{gathered} 12,948.00 \\ (15,000.00) \end{gathered}$ |  | 459,380.00 |  | 448,596.07 |  | 10,783.93 |  |
|  |  |  | 12,948.00 |  | 12,947.65 |  | 0.35 |  |  |
| $45,000.00$$6,000.00$ |  |  |  | 30,000.00 |  | $7,352.91$ |  | 22,647.09 |  |
|  |  | 6,000.00 | 413.02 |  | 5,586.98 |  |  |  |




ont'd):
Undistributed Expenditures - Central Services:

Undistributed Expenditures - Administrative Information Technology:
Salaries Undistributed Expenditures - Required Maintenance for School Facilities:

$$
\begin{aligned}
& \text { Unused Vacation Leave Payments } \\
& \text { Supplies and Materials } \\
& \text { Other Objects }
\end{aligned}
$$



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$(230,264.68)$


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$\begin{array}{r}510,380.00 \\ \\ 359,442.00 \\ 83,400.00 \\ \hline\end{array}$ $\circ$
$\stackrel{\rightharpoonup}{i}$
$\underset{\sim}{\infty}$
$\sim$
$\underset{\sim}{u}$ Salaries
Cleaning, Repair and Maintenance Services
General Supplies Total Undistributed Expenditures - Central Services
Miscellaneous Purchased Services
Supplies and Materials
Miscellaneous Expenditures Purchased Professional Services
Miscellaneous Purchased Services
Unused Vacation Leave Payments

## Total Undistributed Expenditures - Administrative Information Technology

Total Undistributed Expenditures - Required Maintenance for School Facilities

Undistributed Expenditures - Custodial Services:
Salaries
Unused Vacation Leave Payments
Und
Unused Vacation Leave Payments
Cleaning, Repair and Maintenance
Rental of Building
Other Purchased Property Services
Insurance
Miscellaneous Purchased Services
General Supplies
Energy (Natural Gas)
Energy (Electricity)
Energy (Gasoline)
Other Objects
Total Undistributed
Total Undistributed Expenditures - Custodial Services
EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT General Fund
Required Supplementary In Required Supplementary Information
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

|  |  | Original <br> Budget |  | Budget Modifications |  | Final Budget |  | Actual |  | Variance tive (Negative) nal to Actual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES (CONT'D): |  |  |  |  |  |  |  |  |  |  |
| Current Expense (Cont'd): |  |  |  |  |  |  |  |  |  |  |
| Unallocated Benefits - Employee Benefits: |  |  |  |  |  |  |  |  |  |  |
| Social Security Contributions | \$ | 397,639.00 |  |  | \$ | 397,639.00 | \$ | 384,795.71 | \$ | 12,843.29 |
| Other Retirement Contributions - PERS |  | 424,700.00 |  |  |  | 424,700.00 |  | 377,228.91 |  | 47,471.09 |
| Workmen's Compensation |  | 259,845.00 |  |  |  | 259,845.00 |  | 230,981.00 |  | 28,864.00 |
| Health Benefits |  | 4,778,462.00 | \$ | (65,000.00) |  | 4,713,462.00 |  | 4,247,216.44 |  | 466,245.56 |
| Tuition Reimbursement |  | 50,921.00 |  |  |  | 50,921.00 |  | 33,731.80 |  | 17,189.20 |
| Other Employee Benefits |  | 160,755.00 |  | 52,443.00 |  | 213,198.00 |  | 211,491.54 |  | 1,706.46 |
| Unused Sick Leave Payments |  | 132,000.00 |  | (54,497.82) |  | 77,502.18 |  |  |  | 77,502.18 |
| Total Unallocated Benefits - Employee Benefits |  | 6,204,322.00 |  | (67,054.82) |  | 6,137,267.18 |  | 5,485,445.40 |  | 651,821.78 |
| On-Behalf TPAF Post Retirement Medical (non-budgeted) |  |  |  |  |  |  |  | 1,243,840.00 |  | (1,243,840.00) |
| On-Behalf Teacher's Pension and Annuity Fund (non-budgeted) |  |  |  |  |  |  |  | 995,042.00 |  | (995,042.00) |
| On-Behalf TPAF Non-Contributory Insurance (non-budgeted) |  |  |  |  |  |  |  | 49,567.00 |  | $(49,567.00)$ |
| Reimbursed TPAF Social Security Contributions (non-budgeted) |  |  |  |  |  |  |  | 949,863.68 |  | $(949,863.68)$ |
| Total On-behalf Contributions |  |  |  |  |  |  |  | 3,238,312.68 |  | $(3,238,312.68)$ |
| Total Undistributed Expenditures |  | 20,473,572.21 |  | 126,900.00 |  | 20,600,472.21 |  | 21,913,408.22 |  | (1,312,936.01) |
| Total Current Expense |  | 34,999,628.23 |  | $(106,516.00)$ |  | 34,893,112.23 |  | 35,533,673.31 |  | $(640,561.08)$ |
| Capital Outlay: |  |  |  |  |  |  |  |  |  |  |
| Interest Deposit to Capital Reserve |  | 500.00 |  |  |  | 500.00 |  |  |  | 500.00 |
| Equipment: |  |  |  |  |  |  |  |  |  |  |
| Grades 9-12 |  |  |  | 43,453.00 |  | 43,453.00 |  | 43,452.90 |  | 0.10 |
| School-Sponsored and Other Instructional Programs |  |  |  | 28,396.00 |  | 28,396.00 |  | 15,229.84 |  | 13,166.16 |
| Undistributed Expenditures: |  |  |  |  |  |  |  |  |  |  |
| School Administration |  | 45,000.00 |  | $(43,227.00)$ |  | 1,773.00 |  |  |  | 1,773.00 |
| Business Office |  |  |  | 3,238.00 |  | 3,238.00 |  | 3,237.00 |  | 1.00 |
| Admin Info Technology |  | 79,015.00 |  | $(40,505.00)$ |  | 38,510.00 |  | 38,510.00 |  |  |
| Operation and Maintenance of Plant |  | 41,808.00 |  | 122,661.00 |  | 164,469.00 |  | 164,204.60 |  | 264.40 |
| Total Equipment |  | 165,823.00 |  | 114,016.00 |  | 279,839.00 |  | 264,634.34 |  | 15,204.66 |



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& \begin{array}{rr} 
& (30,250.00) \\
\hline & (30,250.00) \\
\hline & 3,226,333.33 \\
& 7,504,179.05 \\
\hline \$ & 10,730,512.38 \\
\hline
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\end{array}
\end{aligned}
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EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

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|  | $\leftrightarrow$ |  |  |  | $\omega$ |

Original
Budget
Reconciliation to Governmental Funds Statements（GAAP）：
Last State Aid Payment Not Recognized on GAAP Basis
Fund Balance per Governmental Funds（GAAP）
EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT Special Revenue Fund
Required Supplementary Inform Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

| Original <br> Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 6,965.00 | \$ | $\begin{array}{r} 7,746.60 \\ 864.46 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 14,711.60 \\ 864.46 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 6,820.25 \\ 864.46 \\ \hline \end{array}$ | \$ | $(7,891.35)$ |
|  | 6,965.00 |  | 8,611.06 |  | 15,576.06 |  | 7,684.71 |  | (7,891.35) |
|  | 117,951.00 |  | 33,959.00 |  | 151,910.00 |  | 147,186.44 |  | $(4,723.56)$ |
|  | 32,473.00 |  | 5,236.00 |  | 37,709.00 |  | 37,709.00 |  |  |
|  |  |  | 6,722.51 |  | 6,722.51 |  | 3,113.13 |  | $(3,609.38)$ |
|  | 314,570.00 |  | 65,126.00 |  | 379,696.00 |  | 379,696.00 |  |  |
|  | 464,994.00 |  | 111,043.51 |  | 576,037.51 |  | 567,704.57 |  | $(8,332.94)$ |
| \$ | 471,959.00 | \$ | 119,654.57 | \$ | 591,613.57 | \$ | 575,389.28 | \$ | (16,224.29) |
| \$ | 122,900.31 | \$ | 35,015.85 | \$ | 157,916.16 | \$ | 152,075.73 | \$ | 5,840.43 |
|  | 314,570.00 |  | 65,126.00 |  | 379,696.00 |  | 379,696.00 |  |  |
|  |  |  | 3,069.51 |  | 3,069.51 |  | 1,443.78 |  | 1,625.73 |
| 437,470.31 |  |  | 103,211.36 |  | 540,681.67 |  | 533,215.51 |  | 7,466.16 |
| 27,523.69 |  |  | 239.05 |  | 239.05 |  | 239.05 |  |  |
|  |  |  | 6,779.06 |  | 34,302.75 |  | 33,855.97 |  | 446.78 |
|  |  |  | 1,678.50 |  | 1,678.50 |  | 1,258.50 |  | 420.00 |
|  | 6,965.00 |  | 7,746.60 |  | 14,711.60 |  | 6,820.25 |  | 7,891.35 |
| 34,488.69 |  | 16,443.21 |  |  | 50,931.90 |  | 42,173.77 |  | 8,758.13 |
| \$ | 471,959.00 | \$ | 119,654.57 | \$ | 591,613.57 | \$ | 575,389.28 | \$ | 16,224.29 |

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT <br> Required Supplementary Information <br> Budgetary Comparison Schedule <br> Note to RSI <br> For the Fiscal Year Ended June 30, 2016 

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.
Special
Revenue

Sources / Inflows of Resources:
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules
\$ 37,494,298.28 \$ 575,389.28
Differences - Budget to GAAP:
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.

State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.

900,278.00

State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.

Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds

## Uses / Outflows of Resources:

Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule

Differences - Budget to GAAP:
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)
\$ 36,637,439.18 \$ 575,389.28
(905,453.00)
$\xlongequal{\text { \$ 37,489,123.28 }} \xlongequal{\text { \$ 576,026.60 }}$
637.32
$\xlongequal{\$ 36,637,439.18} \xlongequal{\text { \$ 576,026.60 }}$

REQUIRED SUPPLEMENTARY INFORMATION PART III

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Public Employees' Retirement System (PERS)
Last Three Fiscal Years

|  | Measurement Date Ending June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  |
| School District's Proportion of the Net Pension Liability | 0.0436283732\% |  | 0.0445542729\% |  | 0.0445960330\% |  |
| School District's Proportionate Share of the Net Pension Liability | \$ | 9,793,696.00 | \$ | 8,341,778.00 | \$ | 8,523,188.00 |
| School District's Covered Payroll (Plan Measurement Period) | \$ | 3,101,672.00 | \$ | 3,096,268.00 | \$ | 3,174,432.00 |
| School District's Proportionate Share of the Net Pension |  |  |  |  |  |  |
| Liability as a Percentage of it's Covered Payroll |  | 315.76\% |  | 269.41\% |  | 268.49\% |
| Plan Fiduciary Net Position as a Percentage of the Total |  |  |  |  |  |  |
| Pension Liability |  | 47.93\% |  | 52.08\% |  | 48.72\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Schedule of the School District's Contributions
Public Employees' Retirement System (PERS)
Last Three Fiscal Years

|  | Fiscal Year Ended June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  |
| Contractually Required Contribution | \$ | 395,835.00 | \$ | 375,087.00 | \$ | 367,299.00 |
| Contributions in Relation to the Contractually Required Contribution |  | $(395,835.00)$ |  | $(375,087.00)$ |  | (367,299.00) |
| Contribution Deficiency (Excess) | \$ | - | \$ | - | \$ | - |
| School District's Covered Payroll (Fiscal Year) | \$ | 3,148,944.00 | \$ | 3,131,830.00 | \$ | $3,006,517.00$ |
| Contributions as a Percentage of School District's Covered Payroll |  | 12.57\% |  | 11.98\% |  | 12.22\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund (TPAF)
Last Three Fiscal Years

|  | Measurement Date Ending June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  |
| School District's Proportion of the Net Pension Liability |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| State's Proportion of the Net Pension Liability <br> Associated with the School District $\quad 100.00 \% \quad 100.00 \%-100.00 \%$ |  |  |  |  |  |  |
|  |  | $\underline{ }$ |  | 100.00\% |  | 100.00\% |
| School District's Proportionate Share of the Net Pension Liability | \$ | - | \$ | - | \$ | - |
| State's Proportionate Share of the Net Pension Liability <br> Associated with the School District <br> $\quad$ 83,497,172.00 |  |  |  |  |  |  |
|  | \$ | 83,497,172.00 | \$ | 72,742,988.00 | \$ | 66,770,268.00 |
| School District's Covered Payroll (Plan Measurement Period) | \$ | 15,160,220.00 | \$ | 15,610,940.00 | \$ | 15,481,128.00 |
| School District's Proportionate Share of the Net Pension Liability as a Percentage of it's Covered Payroll |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| State's Proportionate Share of the Net Pension Liability as a Percentage of it's Covered Payroll |  | 550.76\% |  | 465.97\% |  | 431.30\% |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability |  | 28.71\% |  | 33.64\% |  | 33.76\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Required Supplementary Information
Schedule of School District Contributions
Teachers' Pension and Annuity Fund (TPAF)
Last 10 Fiscal Years

This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays $100 \%$ of the required contributions.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Notes to Required Supplementary Information - Part III
For the Fiscal Year Ended June 30, 2016

## Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None
Changes in Assumptions - The discount rate changed from 5.39\% as of June 30, 2014, to 4.90\% as of June 30, 2015, in accordance with Paragraph 44 of GASB Statement No. 67.

## Teachers' Pension and Annuity Fund (TPAF)

Changes in Benefit Terms - None
Changes in Assumptions - The discount rate changed from 4.68\% as of June 30, 2014, to 4.13\% as of June 30, 2015, in accordance with Paragraph 44 of GASB Statement No. 67.

## OTHER SUPPLEMENTARY INFORMATION

## SPECIAL REVENUE FUND

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT Special Revenue Fund
Combining Schedule of Revenues and Expenditu Combining Schedule of Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2016
\$ 567,704.57

533,215.51

|  |
| :---: |
|  |  |

$\stackrel{\stackrel{N}{\hat{*}}}{\stackrel{N}{N}}$


## PROPRIETARY FUNDS

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Proprietary Fund
Business-Type Activities - Enterprise Fund
Statement of Net Position
June 30, 2016

|  | Food Service |  |
| :---: | :---: | :---: |
| ASSETS: |  |  |
| Current Assets: |  |  |
| Cash and Cash Equivalents | \$ | 1,943.89 |
| Accounts Receivable: |  |  |
| State |  | 269.01 |
| Federal |  | 8,639.45 |
| Other |  | 360.00 |
| Inventories |  |  |
| Food |  | 6,502.33 |
| Supplies |  | 4,681.09 |
| Commodities |  | 2,077.80 |
| Total Current Assets |  | 24,473.57 |
| Noncurrent Assets: |  |  |
| Furniture, Fixtures and Equipment |  | 44,739.88 |
| Less Accumulated Depreciation |  | 01,391.52) |
| Total Noncurrent Assets |  | 43,348.36 |
| Total Assets |  | 67,821.93 |
| LIABILITIES: |  |  |
| Current Liabilities: |  |  |
| Unearned Revenue |  | 5,273.02 |
| Total Current Liabilities |  | 5,273.02 |
| Noncurrent Liabilities: |  |  |
| Compensated Absences Payable |  | 6,425.73 |
| Total Liabilities |  | 11,698.75 |
| NET POSITION: |  |  |
| Net Investment in Capital Assets |  | 43,348.36 |
| Unrestricted |  | 12,774.82 |
| Total Net Position | \$ | 56,123.18 |

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Proprietary Fund
Business-Type Activities - Enterprise Fund
Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016

|  |  | Food Service |
| :---: | :---: | :---: |
| OPERATING REVENUES: |  |  |
| Charges for Services: |  |  |
| Daily Sales - Reimbursable Programs | \$ | 163,243.25 |
| Daily Sales - Non-Reimbursable Programs |  | 340,815.77 |
| Satellite Programs |  | 79,890.75 |
| Special Functions |  | 24,477.07 |
| Miscellaneous |  | 52,298.33 |
| Total Operating Revenues |  | 660,725.17 |
| OPERATING EXPENSES: |  |  |
| Salaries |  | 366,243.03 |
| Employee Benefits |  | 27,386.58 |
| Purchase Professional Services |  | 52,303.32 |
| Supplies and Materials |  | 36,760.82 |
| Depreciation |  | 8,108.93 |
| Cost of Sales - Reimbursable Programs |  | 118,226.00 |
| Cost of Sales - Non-Reimbursable Programs |  | 214,850.01 |
| Repairs and Services |  | 2,638.38 |
| Miscellaneous |  | 14,864.86 |
| Total Operating Expenses |  | 841,381.93 |
| Operating Loss |  | (180,656.76) |
| NONOPERATING REVENUES: |  |  |
| State Sources: |  |  |
| State School Lunch Program |  | 3,461.04 |
| Federal Sources: |  |  |
| National Lunch Program |  | 106,924.86 |
| Food Distribution Program |  | 29,763.16 |
| Interest Revenue |  | 122.84 |
| Total Nonoperating Revenues |  | 140,271.90 |
| Net Income (Loss) before Contributions and Transfers |  | $(40,384.86)$ |
| Capital Contributions |  | 9,657.00 |
| Operating Transfers In - General Fund |  | 19,750.00 |
| Change in Net Position |  | $(10,977.86)$ |
| Net Position -- July 1 (Restated) |  | 67,101.04 |
| Net Position -- June 30 | \$ | 56,123.18 |

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Proprietary Fund
Business-Type Activities - Enterprise Fund
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2016

|  |  | Food Service |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Receipts from Customers | \$ | 664,497.10 |
| Payments to Employees |  | (365,245.53) |
| Payments for Employee Benefits |  | $(27,310.28)$ |
| Payments to Suppliers |  | (405,249.55) |
| Net Cash Used for Operating Activities |  | $(133,308.26)$ |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: |  |  |
| State Sources |  | 3,474.07 |
| Federal Sources |  | 104,051.39 |
| Operating Transfers - General Fund |  | 19,750.00 |
| Net Cash Provided by Non-Capital Financing Activities |  | 127,275.46 |

CASH FLOWS FROM INVESTING ACTIVITIES:

| Interest and Dividends |  | 122.84 |
| :---: | :---: | :---: |
| Net Cash Provided by (used for) Investing Activities |  | 122.84 |
| Net Increase (Decrease) in Cash and Cash Equivalents |  | $(5,909.96)$ |
| Cash and Cash Equivalents -- July 1 |  | 7,853.85 |
| Cash and Equivalents -- June 30 | \$ | 1,943.89 |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: |  |  |
| Operating Income (Loss) | \$ | (180,656.76) |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash |  |  |
| Provided by (used for) Operating Activities: |  |  |
| Depreciation and Net Amortization |  | 8,108.93 |
| Food Service Distribution Program |  | 29,763.16 |
| (Increase) Decrease in Accounts Receivable, net |  | 6,809.40 |
| (Increase) Decrease in Inventories |  | 4,630.68 |
| Increase (Decrease) in Compensated Absences Payable |  | 1,073.80 |
| Increase (Decrease) in Unearned Revenue |  | $(3,037.47)$ |
| Total Adjustments |  | 47,348.50 |
| Net Cash Provided by (Used for) Operating Activities | \$ | $(133,308.26)$ |

FIDUCIARY FUNDS



| 349,548.50 |  | 102,434.48 |  | 349,548.50 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 102,434.48 |
| \$ | 349,548.50 |  |  | \$ | 102,434.48 | \$ | 451,982.98 |

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT<br>Fiduciary Funds<br>Combining Statement of Changes in Fiduciary Net Position<br>For the Fiscal Year Ended June 30, 2016

|  | Private-Purpose Trust Funds |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | mployment mpensation Trust |  | cholarship Trust |  |  |
| ADDITIONS: |  |  |  |  |  |  |
| Contributions | \$ | 3,992.14 | \$ | 2,000.00 | \$ | 5,992.14 |
| Investment Earnings: |  |  |  |  |  |  |
| Net Investment Earnings |  | 766.38 |  | 209.09 |  | 975.47 |
| Total Additions |  | 4,758.52 |  | 2,209.09 |  | 6,967.61 |
| DEDUCTIONS: |  |  |  |  |  |  |
| Quarterly Contribution Reports |  | 54,541.74 |  |  |  | 54,541.74 |
| Scholarships Awarded |  |  |  | 3,965.00 |  | 3,965.00 |
| Total Deductions |  | 54,541.74 |  | 3,965.00 |  | 58,506.74 |
| Change in Net Position |  | $(49,783.22)$ |  | $(1,755.91)$ |  | $(51,539.13)$ |
| Net Position -- July 1 |  | 399,331.72 |  | 104,190.39 |  | 503,522.11 |
| Net Position -- June 30 | \$ | 349,548.50 | \$ | 102,434.48 | \$ | 451,982.98 |

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Fiduciary Funds
Student Activity Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2016

|  | Balance <br> June 30, 2015 |  | Cash <br> Receipts |  | Cash <br> Disbursements |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | | Balance |
| :---: |
| June 30, 2016 |

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Fiduciary Funds
Payroll Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2016

|  | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2015 \\ \hline \end{gathered}$ |  | Additions |  | Deletions |  | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2016 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 37,448.69 | \$ | 20,500,927.83 | \$ | 20,508,369.56 | \$ | 30,006.96 |
| Total Assets | \$ | 37,448.69 | \$ | 20,500,927.83 | \$ | 20,508,369.56 | \$ | 30,006.96 |
| LIABILITIES: |  |  |  |  |  |  |  |  |
| Net Payroll and Agency Withholdings | \$ | 29,903.34 | \$ | 20,496,492.93 | \$ | 20,496,517.40 | \$ | 29,878.87 |
| $\begin{array}{lccc}\text { Interfunds -- General Fund } & 59.51 & 442.76 & 457.92\end{array}$ |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Due Unemployment Fund |  | 7,485.84 |  | 3,992.14 |  | 11,394.24 |  | 83.74 |
| Total Liabilities | \$ | 37,448.69 | \$ | 20,500,927.83 | \$ | 20,508,369.56 | \$ | 30,006.96 |

## LONG-TERM DEBT


Exhibit 1-3

| EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT <br> Debt Service Fund <br> Budgetary Comparison Schedule <br> For the Fiscal Year Ended June 30, 2016 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original Budge |  | Budget Transfers | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| REVENUES: |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 958,187.00 |  | \$ | 958,187.00 | \$ | 958,187.00 |  |  |
| Total Revenues |  | 958,187.00 | --- |  | 958,187.00 |  | 958,187.00 |  |  |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |
| Regular Debt Service: |  |  |  |  |  |  |  |  |  |
| Interest on Early Retirement of Bonds |  | 1,238.00 |  |  | 1,238.00 |  | 1,237.50 | \$ | 0.50 |
| Redemption of Principal-Early Retirement Bonds |  | 45,000.00 |  |  | 45,000.00 |  | 45,000.00 |  |  |
| $\stackrel{\text { Interest on Bonds }}{ }$ |  | 91,950.00 |  |  | 91,950.00 |  | 91,950.00 |  |  |
| $\stackrel{\rightharpoonup}{\circ}$ Redemption of Principal |  | 820,000.00 |  |  | 820,000.00 |  | 820,000.00 |  |  |
| Total Regular Debt Service |  | 958,188.00 | --- |  | 958,188.00 |  | 958,187.50 |  | 0.50 |
| Total Expenditures |  | 958,188.00 | --- |  | 958,188.00 |  | 958,187.50 |  | 0.50 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures |  | (1.00) |  |  | (1.00) |  | (0.50) |  | 0.50 |
| Fund Balance, July 1 |  |  | --- |  |  |  | 1.30 |  | 1.30 |
| Fund Balance, June 30 | \$ | (1.00) | --- | \$ | (1.00) | \$ | 0.80 | \$ | 1.80 |

## STATISTICAL SECTION

## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

| Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | $\underline{2007}$ |
| \$ | $\begin{array}{r} 23,633,332.93 \\ 9,725,907.66 \\ (9,789,685.52) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 22,072,202.19 \\ 8,685,054.87 \\ (9,543,202.74) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 21,909,763.26 \\ 7,740,460.63 \\ (826,824.63) \\ \hline \end{array}$ | \$ | $\begin{gathered} 19,836,468.56 \\ 8,791,682.07 \\ (1,276,090.09) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 18,944,249.40 \\ 7,544,419.26 \\ (995,360.49) \\ \hline \end{array}$ | \$ | $\begin{gathered} 18,676,137.53 \\ 5,076,436.83 \\ (1,132,748.85) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 18,773,095.36 \\ 3,129,311.41 \\ (1,337,578.15) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 19,013,222.92 \\ 3,385,286.53 \\ (993,133.01) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 19,211,930.11 \\ 3,216,013.41 \\ (876,303.33) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 19,573,458.69 \\ 1,911,574.88 \\ (887,669.72) \\ \hline \end{array}$ |
| \$ | 23,569,555.07 | \$ | 21,214,054.32 | \$ | 28,823,399.26 | \$ | 27,352,060.54 | \$ | 25,493,308.17 | \$ | 22,619,825.51 | \$ | 20,564,828.62 | \$ | 21,405,376.44 | \$ | 21,551,640.19 | \$ | 20,597,363.85 |
| \$ | $43,348.36$ $12,774.82$ | \$ | $34,107.79$ $25,300.75$ | \$ | $42,351.65$ $28,628.43$ | \$ | 50,669.91 21,663.62 | \$ | $56,532.88$ $19,784.12$ | \$ | $64,627.94$ $21,589.26$ | \$ | $72,786.36$ 29,675.76 | \$ | $81,036.62$ $39,511.36$ | \$ | $94,880.92$ $34,408.27$ | \$ | $\begin{array}{r} 82,581.16 \\ 1,309.25 \\ 18,902.90 \\ \hline \end{array}$ |
| \$ | 56,123.18 | \$ | 59,408.54 | \$ | 70,980.08 | \$ | 72,333.53 | \$ | 76,317.00 | \$ | 86,217.20 | \$ | 102,462.12 | \$ | 120,547.98 | \$ | 129,289.19 | \$ | 102,793.31 |
| \$ | $\begin{array}{r} 23,676,681.29 \\ 9,725,907.66 \\ (9,776,910.70) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 22,106,309.98 \\ 8,685,054.87 \\ (9,517,901.99) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 21,952,114.91 \\ 7,740,460.63 \\ (798,196.20) \\ \hline \end{array}$ | \$ | $\begin{gathered} 19,887,138.47 \\ 8,791,682.07 \\ (1,254,426.47) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 19,000,782.28 \\ 7,544,419.26 \\ (975,576.37) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 18,740,765.47 \\ 5,076,436.83 \\ (1,111,159.59) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 18,845,881.72 \\ 3,129,31.41 \\ (1,307,902.39) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 19,094,259.54 \\ 3,385,286.53 \\ (953,621.65) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 19,306,811.03 \\ 3,243,1116.43 \\ (868,998.08) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 19,656,039.85 \\ 1,912,884.13 \\ (868,766.82) \\ \hline \end{array}$ |
| \$ | 23,625,678.25 | \$ | 21,273,462.86 | \$ | 28,894,379.34 | \$ | 27,424,394.07 | \$ | 25,569,625.17 | \$ | 22,706,042.71 | \$ | 20,667,290.74 | \$ | 21,525,924.42 | \$ | 21,680,929.38 | \$ | 20,700,157.16 |

 government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.
Source: Exhibit A-1

|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | 2008 |  | $\underline{2007}$ |  |
| Net (Expense)/Revenue: Governmental Activities | \$ | $(33,069,172.64)$ | \$ | (33,196,373.25) | \$ | (31,680,480.95) | \$ | (31,136,866.01) | \$ | (30,480,550.42) | \$ | (30,123,091.22) | \$ | (32,545,969.63) | \$ | (30,907,655.71) | \$ | (30,240,513.71) | \$ | (29,390,139.26) |
| Business-type Activities |  | (30,850.70) |  | (111,735.57) |  | $(125,503.89)$ |  | (95,373.59) |  | (96,287.62) |  | (95,522.12) |  | (93,119.43) |  | (125,313.92) |  | $(157,198.88)$ |  | (158,563.57) |
| Total District-wide Net Expense | \$ | (33,100,023.34) | \$ | (33,308, 108.82) | \$ | $(31,805,984.84)$ | \$ | (31,232,239.60) | \$ | (30,576,838.04) | \$ | (30,218,613.34) | \$ | (32,639,089.06) | \$ | (31,032,969.63) | \$ | (30,397,712.59) | \$ | (29,548,702.83) |
| General Revenues and Other Changes in Net Position:Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes Levied for General Purposes, Net | \$ | 23,803,547.00 | \$ | 23,336,811.00 | \$ | 23,105,753.00 | \$ | 22,652,699.00 | \$ | 22,652,699.00 | \$ | 21,949,809.00 | \$ | 21,150,009.00 | \$ | 20,336,547.00 | \$ | 19,554,372.00 | \$ | 18,476,597.00 |
| Taxes Levied for Debt Service |  | 958,187.00 |  | 934,070.00 |  | 989,432.00 |  | 1,006,415.00 |  | 1,001,353.00 |  | 875,402.00 |  | 587,265.00 |  | 470,522.00 |  | 1,325,496.00 |  | 1,669,719.00 |
| State Aid and Other Grants Restricted |  |  |  |  |  |  |  |  |  |  |  |  |  | 176,183.96 |  |  |  | 201,151.15 |  | 281,811.71 |
| Federal and State Aid Not Restricted |  | 9,510,511.10 |  | 9,583,083.40 |  | 9,400,557.00 |  | 9,320,779.70 |  | 9,386,188.00 |  | 8,766,786.34 |  | 9,333,874.00 |  | 9,551,070.20 |  | 9,890,901.75 |  | 9,634,957.50 |
| Other |  | 308,195.40 |  | 358,360.05 |  | 321,953.87 |  | 478,326.86 |  | 418,677.63 |  | 668,051.77 |  | 503,071.65 |  | 571,021.72 |  | 838,346.52 |  | 899,877.53 |
| Adjustment of Capital Assets |  |  |  |  |  |  |  | (53,466.38) |  | $(3,750.00)$ |  |  |  | $(85,318.52)$ |  | (0.10) |  | $(424,659.46)$ |  |  |
| Disposal of Assets |  |  |  | $(2,108.14)$ |  | (541,876.20) |  | $(371,059.66)$ |  | $(14,954.40)$ |  | $(2,961.00)$ |  | (260.00) |  | $(50,099.89)$ |  | $(1,902.50)$ |  | (113,944.26) |
| Cancellation of (Receivables)/Accounts Payable |  |  |  |  |  |  |  | $53,156.00$ |  |  |  |  |  |  |  |  |  | $(33,627.69)$ |  | $(3,525.00)$ |
| Transfers |  | (19,750.00) |  | (100,000.00) |  | (124,000.00) |  | (91,232.14) |  | $(86,180.15)$ |  | $(79,000.00)$ |  | (75,000.00) |  | (117,668.97) |  | (155,287.72) |  | $(7,181.98)$ |
| Total Governmental Activities |  | 34,560,690.50 |  | 34,110,216.31 |  | 33,151,819.67 |  | 32,995,618.38 |  | 33,354,033.08 |  | 32,178,088.11 |  | 31,589,825.09 |  | 30,761,391.96 |  | 31,194,790.05 |  | 30,838,311.50 |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other |  | 122.84 |  | 164.03 |  | 150.44 |  | 157.98 |  | 207.27 |  | 277.20 |  | 33.57 |  | $(1,096.26)$ |  | 28,407.04 |  | 3,297.55 |
| Transfers |  | 19,750.00 |  | 100,000.00 |  | 124,000.00 |  | 91,232.14 |  | 86,180.15 |  | 79,000.00 |  | 75,000.00 |  | 117,668.97 |  | 155,287.72 |  | 113,944.26 |
| Total Business-type Activities |  | 19,872.84 |  | 100,164.03 |  | 124,150.44 |  | 91,390.12 |  | 86,387.42 |  | 79,277.20 |  | 75,033.57 |  | 116,572.71 |  | 183,694.76 |  | 117,241.81 |
| Total District-wide | \$ | 34,580,563.34 | \$ | 34,210,380.34 | \$ | 33,275,970.11 | \$ | 33,087,008.50 | \$ | 33,440,420.50 | \$ | 32,257,365.31 | \$ | 31,664,858.66 | \$ | 30,877,964.67 | \$ | 31,378,484.81 | \$ | 30,955,553.31 |
| Change in Net Position: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities | \$ | 1,323,256.96 | \$ | 913,843.06 | \$ | 1,471,338.72 | \$ | 1,858,752.37 | \$ | 2,873,482.66 | \$ | 2,054,996.89 | \$ | (956,144.54) | \$ | ( $146,263.75$ ) | \$ | 954,276.34 | \$ | 1,448,172.24 |
| Business-type Activities |  | $(10,977.86)$ |  | (11,571.54) |  | $(1,353.45)$ |  | $(3,983.47)$ |  | (9,900.20) |  | $(16,244.92)$ |  | $(18,085.86)$ |  | (8,741.21) |  | 26,495.88 |  | (41,321.76) |
| Total District | \$ | 1,312,279.10 | \$ | 902,271.52 | \$ | 1,469,985.27 | \$ | 1,854,768.90 | \$ | 2,863,582.46 | \$ | 2,038,751.97 | \$ | (974,230.40) | \$ | $(155,004.96)$ | \$ | 980,772.22 | \$ | 1,406,850.48 |

In accordance with GASBS No. 65, effective for the fiscal year ended June 30, 2013, the method to expense debt issuance costs was changed. For the fiscal year ended June 30, 2015, the School District adopted GASBS No's 68 and 71 , which required the School District to re
financial statements. Balances prior to June 30,2015 are shown as originally reported and have not been restated for this adoption. Source: Exhibit A-2

|  |  |  |  |  |  |  |  |  |  | Fiscal Year | ded | June 30, |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | $\underline{2007}$ |
| General Fund: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 3,367,195.10 | \$ | 3,625,479.90 | \$ | 3,460,500.89 | \$ | 1,986,410.53 |
| Unreserved |  |  |  |  |  |  |  |  |  |  |  |  |  | $(72,650.81)$ |  | 288,006.31 |  | 272,485.51 |  | 345,971.50 |
| Restricted | \$ | 9,607,895.86 | \$ | 8,529,013.02 | \$ | 7,713,566.83 | \$ | 8,764,789.02 | \$ | 7,544,452.11 | \$ | 5,076,436.18 |  |  |  |  |  |  |  |  |
| Assigned |  | 340,277.99 |  | 531,073.78 |  | 632,092.73 |  | 435,143.87 |  | 735,926.28 |  | 333,781.33 |  |  |  |  |  |  |  |  |
| Unassigned (Deficit) |  | $(123,114.47)$ |  | (66,961.52) |  | (161,778.60) |  | (223,213.57) |  | $(162,326.31)$ |  | 19,962.82 |  |  |  |  |  |  |  |  |
| Total General Fund | \$ | 9,825,059.38 | \$ | 8,993,125.28 | \$ | 8,183,880.96 | \$ | 8,976,719.32 | \$ | 8,118,052.08 | \$ | 5,430,180.33 | \$ | 3,294,544.29 | \$ | 3,913,486.21 | \$ | 3,732,986.40 | \$ | 2,332,382.03 |
| All Other Governmental Funds: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 8,250.00 |  |  |  |  |  |  |
| Restricted for Debt Service | \$ | 0.80 | \$ | 1.30 | \$ | 26,893.80 | \$ | 26,893.80 | \$ | 1.15 | \$ | 0.65 |  |  |  |  |  |  |  |  |
| Unreserved, Reported in: Debt Service Fund |  |  |  |  |  |  |  |  |  |  |  |  |  | 1.15 | \$ | 1.15 | \$ | 0.40 | \$ | 284,017.15 |
| Total All Other Governmental Funds | \$ | 0.80 | \$ | 1.30 | \$ | 26,893.80 | \$ | 26,893.80 | \$ | 1.15 | \$ | 0.65 | \$ | 8,251.15 | \$ | 1.15 | \$ | 0.40 | \$ | 284,017.15 |


|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tax Levy | \$ | 24,761,734.00 | \$ | 24,270,881.00 | \$ | 24,095,185.00 | \$ | 23,659,114.00 | \$ | 23,654,052.00 | \$ | 22,825,211.00 | \$ | 21,737,274.00 | \$ | 20,807,069.00 | \$ | 20,879,868.00 | \$ | 20,146,316.00 |
| Other Local Revenue |  | 936,752.50 |  | 812,474.06 |  | 767,271.40 |  | 703,201.26 |  | 620,499.45 |  | 668,051.77 |  | 503,071.65 |  | 572,577.59 |  | 843,346.52 |  | 911,614.20 |
| State Sources |  | 12,751,951.39 |  | 12,387,906.26 |  | 11,880,369.14 |  | 12,129,697.36 |  | 11,376,267.13 |  | 10,674,234.72 |  | 10,068,540.96 |  | 11,467,809.39 |  | 13,066,811.52 |  | 12,817,656.43 |
| Federal Sources |  | 572,898.99 |  | 554,684.89 |  | 548,471.54 |  | 594,357.78 |  | 922,498.74 |  | 939,612.49 |  | 2,060,263.08 |  | 518,344.38 |  | 511,653.00 |  | 594,695.00 |
| Total Revenue |  | 39,023,336.88 |  | 38,025,946.21 |  | 37,291,297.08 |  | 37,086,370.40 |  | 36,573,317.32 |  | 35,107,109.98 |  | 34,369,149.69 |  | 33,365,800.36 |  | 35,301,679.04 |  | 34,470,281.63 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 14,132,073.40 |  | 14,428,745.37 |  | 14,413,360.52 |  | 14,140,744.94 |  | 13,252,207.27 |  | 12,982,614.40 |  | 13,484,695.24 |  | 13,126,299.46 |  | 12,793,393.19 |  | 12,482,167.13 |
| Community Services Programs / Operations |  | 22,044.52 |  | 33,343.24 |  | 25,513.95 |  | 19,979.40 |  | 29,230.80 |  | 35,676.30 |  | 76,234.34 |  | 89,629.33 |  | 114,072.22 |  | 113,017.00 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  | 1,379,152.95 |  | 1,597,023.36 |  | 1,159,698.06 |  | 1,084,800.97 |  | 1,131,949.34 |  | 1,453,387.33 |  | 1,751,678.92 |  | 1,525,095.44 |  | 1,325,924.16 |  | 1,317,552.47 |
| Health Services |  | 193,064.44 |  | 179,462.85 |  | 173,376.39 |  | 162,363.02 |  | 153,537.35 |  | 147,623.88 |  | 136,820.89 |  | 126,095.78 |  | 124,955.31 |  | 160,424.48 |
| Student and Instruction Related Services |  | 500,904.00 |  | 534,526.06 |  | 483,576.85 |  | 444,835.35 |  | 417,903.69 |  | 393,494.02 |  | 252,848.77 |  | 197,331.73 |  | 182,106.23 |  | 174,554.03 |
| Extraordinary Services |  | 691,844.18 |  | 546,875.06 |  | 335,319.11 |  | 432,529.69 |  | 530,107.89 |  | 276,839.76 |  | 222,260.98 |  | 139,968.83 |  | 102,015.64 |  | 189,431.43 |
| Other Support Services - Student Regular |  | 958,769.99 |  | 932,076.52 |  | 938,607.05 |  | 925,734.39 |  | 895,789.05 |  | 889,343.39 |  | 1,080,294.58 |  | 1,173,137.90 |  | 1,130,284.29 |  | 1,160,343.68 |
| Other Support Services - Students Special |  | 736,993.81 |  | 728,099.93 |  | 697,246.82 |  | 716,604.76 |  | 690,287.63 |  | 701,690.27 |  | 752,529.93 |  | 720,030.83 |  | 665,750.77 |  | 714,911.17 |
| Improvement of Instruction Services |  | 374,686.92 |  | 359,619.99 |  | 363,820.80 |  | 388,009.58 |  | 338,338.00 |  | 316,872.79 |  | 349,399.73 |  | 370,982.26 |  | 561,363.02 |  | 547,869.41 |
| Educational Media Services / School Library |  | 154,348.37 |  | 139,767.24 |  | 151,805.04 |  | 134,863.18 |  | 155,805.98 |  | 134,276.45 |  | 298,280.95 |  | 301,812.96 |  | 297,299.16 |  | 314,494.68 |
| Instructional Staff Training Services |  | 267,490.32 |  | 214,612.21 |  | 167,519.91 |  | 184,671.38 |  | 107,562.78 |  | 118,672.92 |  | 127,067.54 |  | 130,742.98 |  | 156,620.56 |  | 196,625.55 |
| Support Services - General Administration |  | 646,258.53 |  | 511,617.55 |  | 527,475.47 |  | 542,083.09 |  | 611,401.62 |  | 651,890.33 |  | 668,219.51 |  | 574,090.66 |  | 568,589.31 |  | 566,496.22 |
| Support Services - School Administration |  | 977,013.86 |  | 939,119.93 |  | 937,407.48 |  | 896,223.03 |  | 1,044,144.24 |  | 962,866.88 |  | 1,070,858.77 |  | 929,447.01 |  | 680,035.12 |  | 640,562.68 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Central Services |  | 590,935.52 |  | 562,383.55 |  | 564,359.85 |  | 547,794.02 |  | 509,014.29 |  | 489,486.65 |  | 518,371.97 |  | 487,957.34 |  | 417,609.18 |  | 403,687.27 |
| Administrative Information Technology |  | 469,309.65 |  | 444,331.10 |  | 420,683.30 |  | 383,486.32 |  | 366,600.80 |  | 341,082.06 |  | 337,733.97 |  | 299,541.11 |  | 268,256.27 |  | 265,279.48 |
| Operation and Maintenance of Plant Services |  | 3,147,988.03 |  | 3,174,212.10 |  | 3,029,680.97 |  | 2,994,530.47 |  | 3,011,065.59 |  | 2,742,455.11 |  | 2,990,675.20 |  | 3,034,979.66 |  | 3,273,343.58 |  | 2,745,876.06 |
| Security |  | 166,200.88 |  | 156,396.69 |  | 157,176.95 |  | 123,319.24 |  | 118,233.62 |  | 106,991.93 |  | 189,472.50 |  | 178,866.66 |  |  |  |  |
| Pupil Transportation |  | 1,976,862.46 |  | 1,878,724.23 |  | 1,611,120.86 |  | 1,405,808.96 |  | 1,393,797.35 |  | 1,489,132.80 |  | 1,566,462.63 |  | 1,599,357.33 |  | 1,567,098.47 |  | 1,615,137.37 |
| Unallocated Benefits |  | 5,485,445.40 |  | 5,410,344.68 |  | 5,339,001.51 |  | 5,083,862.88 |  | 5,023,823.95 |  | 5,431,335.22 |  | 5,905,796.75 |  | 4,868,211.83 |  | 4,593,765.91 |  | 4,424,263.34 |
| On-behalf Contributions |  | 3,238,312.68 |  | 2,796,097.37 |  | 2,467,615.91 |  | 2,800,140.61 |  | 2,315,240.81 |  | 1,908,394.11 |  | 1,959,167.90 |  | 1,908,236.52 |  | 2,683,270.10 |  | 2,653,369.66 |
| Transfer to Charter School |  | 12,259.00 |  | 45,264.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 865,000.00 |  | 845,000.00 |  | 850,000.00 |  | 815,000.00 |  | 785,000.00 |  | 785,000.00 |  | 330,000.00 |  | 205,000.00 |  | 759,442.25 |  | 816,595.50 |
| Interest and Other Charges |  | 93,187.50 |  | 115,962.50 |  | 139,431.25 |  | 176,226.81 |  | 216,352.50 |  | 240,402.50 |  | 257,265.00 |  | 265,521.25 |  | 1,327,541.50 |  | 1,366,182.00 |
| Capital Outlay |  | 1,091,506.87 |  | 569,988.86 |  | 3,006,336.64 |  | 1,854,464.34 |  | 701,870.37 |  | 301,195.34 |  | 578,705.54 |  | 815,293.96 |  | 403,439.77 |  | 1,661,393.68 |
| Total Expenditures |  | 38,171,653.28 |  | 37,143,594.39 |  | 37,960,134.69 |  | 36,258,076.43 |  | 33,799,264.92 |  | 32,900,724.44 |  | 34,904,841.61 |  | 33,067,630.83 |  | 33,996,176.01 |  | 34,530,234.29 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Over (Under) Expenditures |  | 851,683.60 |  | 882,351.82 |  | (668,837.61) |  | 828,293.97 |  | 2,774,052.40 |  | 2,206,385.54 |  | $(535,691.92)$ |  | 298,169.53 |  | 1,305,503.03 |  | (59,952.66) |
| OTHER FINANCING SOURCES (USES): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Bond Proceeds |  |  |  |  |  |  |  | 4,561,234.85 |  |  |  |  |  |  |  |  |  |  |  |  |
| Payment to Refunded Bond Escrow Agent |  |  |  |  |  |  |  | (4,465,893.54) |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable/Payable Canceled/PY Adjust. |  |  |  |  |  |  |  | 53,156.00 |  |  |  |  |  |  |  |  |  | $(33,627.69)$ |  | $(10,706.98)$ |
| Undistributed Expenditure - Food Service |  | (19,750.00) |  | (100,000.00) |  | (124,000.00) |  | (91,232.14) |  | $(86,180.15)$ |  | (79,000.00) |  | (75,000.00) |  | (117,668.97) |  | (155,287.72) |  | (113,944.26) |
| Transfers in Transfers Out |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{r} 150,000.00 \\ (150,000.00) \end{array}$ |  | $\begin{array}{r} 264,275.94 \\ (264,275.94) \end{array}$ |  |  |  |  |  |  |
| Total Other Financing Sources (Uses) |  | (19,750.00) |  | $(100,000.00)$ |  | (124,000.00) |  | 57,265.17 |  | $(86,180.15)$ |  | (79,000.00) |  | (75,000.00) |  | (117,668.97) |  | (188,915.41) |  | (124,651.24) |
| Net Change in Fund Balances | \$ | 831,933.60 | \$ | 782,351.82 | \$ | (792,837.61) | \$ | 885,559.14 | \$ | 2,687,872.25 | \$ | 2,127,385.54 | \$ | (610,691.92) | \$ | 180,500.56 | \$ | 1,116,587.62 | \$ | $(184,603.90)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  | $\underline{2007}$ |  |
| Unrestricted Miscellaneous Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest | \$ | 51,379.39 | \$ | 48,139.48 | \$ | 44,919.32 | \$ | 58,353.35 | \$ | 53,455.65 | \$ | 44,246.02 | \$ | 8,472.50 | \$ | 109,859.05 | \$ | 267,006.23 | \$ | 385,234.67 |
| Federal E-Rate |  | 10,018.13 |  | 21,351.84 |  | 3,673.96 |  | 9,308.54 |  | 9,959.53 |  | 11,553.52 |  | 21,337.87 |  | 25,624.03 |  | 21,096.50 |  | 14,507.00 |
| Settlement |  |  |  |  |  | 31,851.38 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Jury Duty |  |  |  |  |  |  |  |  |  | 9.00 |  |  |  | 18.00 |  | 5.00 |  |  |  | 9.00 |
| Sale of Textbooks \& Fines |  | 7,277.80 |  | 6,217.87 |  | 6,177.95 |  | 258.00 |  | 4,269.88 |  | 4,453.69 |  | 3,420.54 |  | 5,005.85 |  |  |  | 7,624.84 |
| Photocopies |  | 12.70 |  | 65.50 |  | 144.00 |  | 114.90 |  | 92.50 |  | 399.64 |  |  |  | 2.25 |  | 11.25 |  |  |
| Sale of Assets |  |  |  | 1,555.00 |  | 168.00 |  |  |  | 755.00 |  | 150.00 |  | 429.00 |  | 1,324.00 |  | 729.00 |  |  |
| Miscellaneous Refunds |  | 235.00 |  | 1,309.41 |  | 56.47 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Miscellaneous |  | 21,888.64 |  | 4,096.73 |  | 3,998.58 |  | 5,080.93 |  | 9,429.54 |  | 17,892.47 |  | 8,561.14 |  | 4,378.97 |  | 12,719.93 |  | 3,286.37 |
| Clean Energy Program |  |  |  |  |  |  |  |  |  |  |  |  |  | 33,536.25 |  |  |  |  |  |  |
| Tuition and Student Reimbursements |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 6,587.52 |  | 18,056.37 |
| Insurance Claim and Health Benefit Refund |  | 12,555.25 |  | 50,051.97 |  |  |  | 1,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |
| Eastern Public Education Foundation Donation |  |  |  |  |  |  |  | 5,130.40 |  |  |  |  |  |  |  |  |  |  |  | 5,000.00 |
| Restitution |  | 2,375.00 |  | 1,947.93 |  |  |  |  |  | 700.00 |  |  |  |  |  | 200.00 |  | 180.00 |  | 168.00 |
| Reimburse Cap \& Gowns |  |  |  | 42.00 |  | 9,787.95 |  | 10,849.20 |  | 11,807.25 |  | 11,787.70 |  |  |  |  |  |  |  |  |
| Reimburse from Student Activities |  | 24,216.33 |  | 27,000.00 |  | 25,200.00 |  | 40,000.00 |  | 41,000.00 |  | 74,181.00 |  |  |  |  |  |  |  |  |
| Contributions/Donations |  |  |  |  |  |  |  | 500.00 |  |  |  | 500.00 |  | 500.00 |  |  |  |  |  |  |
| Summer Enrichment |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 4,800.00 |  | 7,177.00 |  | 6,960.00 |
| Total Unrestricted Miscellaneous Revenues: |  | 129,958.24 |  | 161,777.73 |  | 125,977.61 |  | 130,595.32 |  | 131,478.35 |  | 165,164.04 |  | 76,275.30 |  | 151,199.15 |  | 315,507.43 |  | 440,846.25 |
| Athletic Fees |  | 104,159.25 |  | 100,136.93 |  | 97,400.00 |  | 97,290.00 |  | 94,000.00 |  | 88,500.00 |  |  |  |  |  |  |  |  |
| Rents and Royalties |  | 168,260.90 |  | 188,753.25 |  | 187,794.25 |  | 156,217.00 |  | 103,672.00 |  | 100,956.00 |  | 149,667.95 |  | 112,152.00 |  | 134,234.00 |  | 117,082.25 |
| Interest on Capital Reserve Funds |  | 9,976.26 |  | 7,829.07 |  | 8,182.01 |  | 6,033.16 |  | 3,825.60 |  | 4,398.35 |  | 461.13 |  |  |  |  |  |  |
| Total Other Local Revenues | \$ | 412,354.65 | \$ | 458,496.98 | \$ | 419,353.87 | \$ | 390,135.48 | \$ | 332,975.95 | \$ | 359,018.39 | \$ | 226,404.38 | \$ | 263,351.15 | \$ | 449,741.43 | \$ | 557,928.50 |

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

| Year Ended Dec. 31 |  | Vacant Land |  | Residential |  | Farm |  | Commercial |  | Industrial |  | Apartment |  | $\begin{gathered} \text { Total } \\ \text { Assessed Value } \end{gathered}$ |  | $\begin{gathered} \text { Public } \\ \text { Utilities (2) } \end{gathered}$ |  | Net Valuation Taxable |  | Tax-Exempt Property |  | Estimated Actual County Equalized) Value |  | Direct hool Rate (3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Berlin Borough: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 |  | \$ 13,659,800.00 | \$ | 595,357,500.00 | \$ | 329,700.00 | \$ | 109,297,000.00 | \$ | 10,465,000.00 | \$ | 7,925,000.00 | \$ | 737,034,000.00 | \$ | 4,737,947.00 | \$ | 741,771,947.00 | \$ | 87,226,950.00 | \$ | 720,111,383.00 | \$ | 0.514 |
| 2015 |  | 14,145,900.00 |  | 597,682,700.00 |  | 525,900.00 |  | 111,420,000.00 |  | 10,465,000.00 |  | 7,925,000.00 |  | 742,164,500.00 |  | 4,433,565.00 |  | 746,598,065.00 |  | 87,251,750.00 |  | 727,897,705.00 |  | 0.510 |
| 2014 |  | 14,189,200.00 |  | 599,566,100.00 |  | 550,500.00 |  | 115,907,400.00 |  | 10,465,000.00 |  | 7,169,800.00 |  | 747,848,000.00 |  | 4,828,606.00 |  | 752,676,606.00 |  | 86,473,950.00 |  | 734,769,110.00 |  | 0.489 |
| 2013 |  | 14,536,000.00 |  | 600,269,300.00 |  | 553,800.00 |  | 116,738,200.00 |  | 10,465,000.00 |  | 7,169,800.00 |  | 749,732,100.00 |  | 5,946,121.00 |  | 755,678,221.00 |  | 86,135,450.00 |  | 753,499,598.00 |  | 0.462 |
| 2012 |  | 17,123,400.00 |  | 602,314,500.00 |  | 553,800.00 |  | 119,714,000.00 |  | 10,777,300.00 |  | 7,169,800.00 |  | 757,652,800.00 |  | 6,727,655.00 |  | 764,380,455.00 |  | 86,692,350.00 |  | 790,074,222.00 |  | 0.495 |
| 2011 | (1) | 20,000,700.00 |  | 607,946,600.00 |  | 553,800.00 |  | 122,002,300.00 |  | 10,863,500.00 |  | 8,120,100.00 |  | 769,487,000.00 |  | 7,207,478.00 |  | 776,694,478.00 |  | 87,228,050.00 |  | 787,224,711.00 |  | 0.452 |
| 2010 |  | 8,946,000.00 |  | 332,971,200.00 |  | 301,500.00 |  | 55,620,900.00 |  | 5,994,500.00 |  | 3,036,300.00 |  | 406,870,400.00 |  | 3,959,735.00 |  | 410,830,135.00 |  | 50,367,100.00 |  | 812,365,060.00 |  | 0.834 |
| 2009 |  | 9,629,800.00 |  | 330,768,700.00 |  | 301,500.00 |  | 57,059,800.00 |  | 6,564,940.00 |  | 3,036,300.00 |  | 407,361,040.00 |  | 3,814,925.00 |  | 411,175,965.00 |  | 50,110,200.00 |  | 842,696,803.00 |  | 0.836 |
| 2008 |  | 10,144,800.00 |  | 327,901,200.00 |  | 301,500.00 |  | 58,052,700.00 |  | 6,539,940.00 |  | 3,036,300.00 |  | 405,976,440.00 |  | 3,465,128.00 |  | 409,441,568.00 |  | 48,431,400.00 |  | 800,454,975.00 |  | 0.766 |
| 2007 |  | 11,325,600.00 |  | 323,181,200.00 |  | 314,000.00 |  | 56,977,400.00 |  | 6,539,940.00 |  | 3,326,800.00 |  | 401,664,940.00 |  | 3,084,552.00 |  | 404,749,492.00 |  | 48,223,700.00 |  | 724,618,605.00 |  | 0.802 |
| Gibbsboro Borough: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 |  | \$ 5,823,900.00 | \$ | 124,776,500.00 | \$ | 16,600.00 | \$ | 27,686,400.00 | \$ | 4,848,800.00 | \$ | 192,700.00 | \$ | 163,344,900.00 |  |  | \$ | 163,344,900.00 | \$ | 25,394,500.00 | \$ | 222,601,390.00 | \$ | 0.767 |
| 2015 |  | 5,817,700.00 |  | 126,048,100.00 |  | 16,600.00 |  | 26,530,100.00 |  | 5,088,700.00 |  | 192,700.00 |  | 163,693,900.00 |  |  |  | 163,693,900.00 |  | 25,468,300.00 |  | 220,522,565.00 |  | 0.706 |
| 2014 |  | 5,467,400.00 |  | 126,125,000.00 |  | 16,600.00 |  | 26,847,000.00 |  | 9,172,000.00 |  | 192,700.00 |  | 167,820,700.00 |  |  |  | 167,820,700.00 |  | 25,060,100.00 |  | 233,701,017.00 |  | 0.692 |
| 2013 |  | 5,658,700.00 |  | 126,312,000.00 |  | 16,600.00 |  | 27,171,200.00 |  | 9,172,000.00 |  | 192,700.00 |  | 168,523,200.00 | \$ | 414,838.00 |  | 168,938,038.00 |  | 25,060,100.00 |  | 223,772,673.00 |  | 0.665 |
| 2012 |  | 5,627,800.00 |  | 128,261,300.00 |  | 208,600.00 |  | 26,635,900.00 |  | 9,172,000.00 |  | 192,700.00 |  | 170,098,300.00 |  | 465,822.00 |  | 170,564,122.00 |  | 24,893,800.00 |  | 240,277,326.00 |  | 0.745 |
| 2011 |  | 5,703,800.00 |  | 130,345,900.00 |  | 192,100.00 |  | 27,451,000.00 |  | 11,193,700.00 |  | 192,700.00 |  | 175,079,200.00 |  | 530,041.00 |  | 175,609,241.00 |  | 24,692,800.00 |  | 288,525,196.00 |  | 0.783 |
| 2010 |  | 5,809,600.00 |  | 129,622,000.00 |  | 192,100.00 |  | 28,742,300.00 |  | 11,193,700.00 |  | 225,000.00 |  | 175,784,700.00 |  | 530,041.00 |  | 176,314,741.00 |  | 24,617,200.00 |  | 272,642,580.00 |  | 0.762 |
| 2009 |  | 7,201,100.00 |  | 129,842,200.00 |  | 194,100.00 |  | 29,680,200.00 |  | 12,251,300.00 |  | 225,000.00 |  | 179,393,900.00 |  | 530,140.00 |  | 179,924,040.00 |  | 23,104,800.00 |  | 279,829,377.00 |  | 0.763 |
| 2008 |  | 8,599,900.00 |  | 129,686,100.00 |  | 194,100.00 |  | 28,951,700.00 |  | 12,284,600.00 |  | 225,000.00 |  | 179,941,400.00 |  | 493,640.00 |  | 180,435,040.00 |  | 21,863,500.00 |  | 286,114,910.00 |  | 0.808 |
| 2007 |  | 8,384,100.00 |  | 128,116,700.00 |  | 194,100.00 |  | 30,713,900.00 |  | 12,284,600.00 |  | 225,000.00 |  | 179,918,400.00 |  | 495,054.00 |  | 180,413,454.00 |  | 21,739,000.00 |  | 271,279,940.00 |  | 0.782 |
| Voorhees Township: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2016 |  | \$ 50,012,900.00 | \$ | 2,219,870,135.00 | \$ | 1,590,859.00 | \$ | 663,363,701.00 | \$ | 20,611,000.00 | \$ | 166,777,100.00 | \$ | 3,122,225,695.00 | \$ | 7,471,988.00 | \$ | 3,129,697,683.00 | \$ | 448,745,750.00 | \$ | 3,428,380,032.00 | \$ | 0.652 |
| 2015 |  | 51,157,600.00 |  | 2,207,420,250.00 |  | 1,160,929.00 |  | 677,496,800.00 |  | 24,856,100.00 |  | 217,104,100.00 |  | 3,179,195,779.00 |  | 7,579,817.00 |  | 3,186,775,596.00 |  | 445,048,800.00 |  | 3,493,621,735.00 |  | 0.620 |
| 2014 |  | 51,420,200.00 |  | 2,205,483,150.00 |  | 1,240,229.00 |  | 677,239,900.00 |  | 24,991,600.00 |  | 217,891,200.00 |  | 3,178,266,279.00 |  | 7,339,102.00 |  | 3,185,605,381.00 |  | 409,962,200.00 |  | 3,545, 193,842.00 |  | 0.609 |
| 2013 | (1) | 52,862,301.00 |  | 2,203,083,800.00 |  | 1,242,200.00 |  | 669,764,600.00 |  | 24,578,800.00 |  | 217,891,200.00 |  | 3,169,422,901.00 |  | 6,095,002.00 |  | 3,175,517,903.00 |  | 410,817,900.00 |  | 3,414,222,666.00 |  | 0.613 |
| 2012 |  | 55,063,136.00 |  | 2,867,757,290.00 |  | 2,412,900.00 |  | 720,330,302.00 |  | 30,438,700.00 |  | 163,947,300.00 |  | 3,839,949,628.00 |  | 5,880,232.00 |  | 3,845,829,860.00 |  | 442,421,200.00 |  | 3,616,212,714.00 |  | 0.484 |
| 2011 |  | 56,917,536.00 |  | 2,894,373,390.00 |  | 2,412,900.00 |  | 727,482,802.00 |  | 31,074,300.00 |  | 153,757,100.00 |  | 3,866,018,028.00 |  | 6,050,077.00 |  | 3,872,068,105.00 |  | 335,937,800.00 |  | 3,817,563,464.00 |  | 0.484 |
| 2010 |  | 59,871,936.00 |  | 2,914,742,490.00 |  | 2,415,100.00 |  | 717,368,302.00 |  | 31,293,100.00 |  | 139,233,700.00 |  | 3,864,924,628.00 |  | 8,018,045.00 |  | 3,872,942,673.00 |  | 334,434,100.00 |  | 3,880,300,009.00 |  | 0.466 |
| 2009 |  | 73,054,253.00 |  | 2,928,432,441.00 |  | 2,415,100.00 |  | 721,567,602.00 |  | 31,295,800.00 |  | 132,232,400.00 |  | 3,888,997,596.00 |  | 6,250,830.00 |  | 3,895,248,426.00 |  | 329,891,000.00 |  | 3,957,681,023.00 |  | 0.433 |
| 2008 |  | 100,398,023.00 |  | 2,920,933,820.00 |  | 2,415,100.00 |  | 683,226,500.00 |  | 38,674,400.00 |  | 128,030,300.00 |  | 3,873,678,143.00 |  | 5,680,427.00 |  | 3,879,358,570.00 |  | 320,351,600.00 |  | 3,969,739,108.00 |  | 0.417 |
| 2007 |  | 104,031,558.00 |  | 2,892,611,720.00 |  | 2,416,600.00 |  | 676,297,900.00 |  | 38,674,400.00 |  | 129,149,500.00 |  | 3,843,181,678.00 |  | 5,625,621.00 |  | 3,848,807,299.00 |  | 298,311,300.00 |  | 3,938,476,294.00 |  | 0.120 |

[^2](Rate per \$100 of Assessed Value)

| otal Direct |
| :--- |
| Overlapping |
| Tax Rate |

5.032
4.867
4.723
4.495
4.449
4.400
4.249
4.049
4.099
3.900
は

Rate

(1) Revaluation/Reassessment
Source: Municipal Tax Collector

$\left.\begin{array}{cccc} & 2016 \\ \begin{array}{c}\text { Taxable } \\ \text { Assessed } \\ \text { Value }\end{array} & \text { Rank } & & \begin{array}{c}\text { \% of Total } \\ \text { District Net }\end{array} \\ \text { Assessed Value }\end{array}\right]$

Gibbsboro Borough:


$$
2007
$$

| 2007 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Taxable |  | \% of Total |
|  | Assessed |  | District Net |
|  | Value | Rank | Assessed Value |
| \$ | 13,415,400.00 | 1 | 7.44\% |
|  | 2,418,700.00 | 2 | 1.34\% |
|  | 1,152,500.00 | 7 | 0.64\% |
|  | 1,375,000.00 | 6 | 0.76\% |
|  | 2,100,000.00 | 3 | 1.16\% |
|  | 2,000,000.00 | 4 | 1.11\% |
|  | 1,700,000.00 | 5 | 0.94\% |
|  | 800,000.00 | 8 | 0.44\% |
|  | 751,300.00 | 9 | 0.42\% |
|  | 748,300.00 | 10 | 0.41\% |
| \$ | 26,461,200.00 |  | 14.67\% |


| Taxable <br> Assessed <br> Value | 2016 | Rank |
| :---: | :---: | :---: |

$\oplus$
ota
Voorhees Township:
Virtua Health-Division of Property Mgmt. AG-Candlebrook LLC DCI-GIM VTC Eagle Plaza
Del Coop, LLC
Cooper Holdings LLC
Echelon Glen I \& II Investors LLC
Brandywine Main Street LLC
Echelon Title LLC
West Jersey Health Systems
Arden Echelon Partners LLC
$\xlongequal{\$ \quad 277,783,600.00}$

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

| $\begin{aligned} & \text { Fiscal Year } \\ & \text { Ended June 30, } \end{aligned}$ |  | School District |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | for the |  |  | Percentage | Collections in Subsequent Years |
|  |  | Fiscal Year |  | Amount | of Levy |  |
| 2016 | \$ | 24,761,734.00 | \$ | 24,761,734.00 | 100.00\% | - |
| 2015 |  | 24,270,881.00 |  | 24,270,881.00 | 100.00\% | - |
| 2014 |  | 24,095,185.00 |  | 24,095,185.00 | 100.00\% | - |
| 2013 |  | 23,659,114.00 |  | 23,659,114.00 | 100.00\% | - |
| 2012 |  | 23,654,052.00 |  | 23,654,052.00 | 100.00\% | - |
| 2011 |  | 22,825,211.00 |  | 22,825,211.00 | 100.00\% | - |
| 2010 |  | 21,737,274.00 |  | 21,737,274.00 | 100.00\% | - |
| 2009 |  | 20,807,069.00 |  | 20,807,069.00 | 100.00\% | - |
| 2008 |  | 20,879,868.00 |  | 20,879,868.00 | 100.00\% | - |
| 2007 |  | 20,146,316.00 |  | 20,146,316.00 | 100.00\% | - |

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and it's ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years
Unaudited

|  | Governmental Activities |  | Percentage of Personal | Per Capita (3) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal |  | General |  |  |  |
| Year Ended |  | Obligation |  |  |  |
| June 30, |  | Bonds (1) | Income (2) |  |  |
| Berlin Borough: |  |  |  |  |  |
| 2016 | \$ | 432,764.49 | Unavailable | Unavailable |  |
| 2015 |  | 573,085.12 | Unavailable | \$ | 75.51 |
| 2014 |  | 705,860.47 | 0.20\% |  | 92.89 |
| 2013 |  | 857,164.73 | 0.25\% |  | 112.53 |
| 2012 |  | 986,504.52 | 0.29\% |  | 129.01 |
| 2011 |  | 1,117,085.77 | 0.33\% |  | 146.25 |
| 2010 |  | 1,237,307.60 | 0.39\% |  | 162.16 |
| 2009 |  | 1,276,521.79 | 0.39\% |  | 160.71 |
| 2008 |  | 1,277,038.92 | 0.39\% |  | 161.12 |
| 2007 |  | 1,372,134.85 | 0.43\% |  | 173.21 |

Gibbsboro Borough:
2016
2015
2014
2013
2012
2011
2010
2009
2008
2007

Voorhees Township:

| 2016 | $\$$ | $2,087,423.77$ | Unavailable | Unavailable |
| :--- | :---: | :---: | :---: | ---: |
| 2015 | $2,770,582.52$ | Unavailable | $\$ 4.41$ |  |
| 2014 | $3,441,448.54$ | $0.25 \%$ | 117.10 |  |
| 2013 | $4,085,661.63$ | $0.31 \%$ | 139.29 |  |
| 2012 |  | $0.36 \%$ | 162.24 |  |
| 2011 | $5,363,949.09$ | $0.41 \%$ | 168.43 |  |
| 2010 | $5,980,922.79$ | $0.49 \%$ | 191.06 |  |
| 2009 | $6,239,444.89$ | $0.47 \%$ | 201.51 |  |
| 2008 | $6,419,477.39$ | $0.50 \%$ | 211.77 |  |
| 2007 | $7,032,417.58$ | $0.57 \%$ | 220.82 |  |

Sources:
(1) District Records. Apportioned to each municipality based on three year average of equalized valuations for the District.
(2) Personal income has been estimated based upon the municipal population and per capita.
(3) Per Capita personal income by municipality-estimated based upon NJ Dept of Labor and Workforce Development estimates and census data.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
Unaudited

|  | General Bonded Debt Outstanding |  |
| :---: | :---: | :---: |
| Fiscal Year | General | Net General |
| Ended June 30, | Obligation | Bonded Debt |
| Bonds | Deductions | Outstanding (1) |


| Percentage of |  |
| :--- | :--- |
| Net Assessed |  |
| Valuation |  |
| Taxable (2) | Per Capita (3) |

Berlin Borough:

| 2016 | $\$$ | $432,764.49$ | - | $\$$ | $432,764.49$ | $0.06 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | $573,085.12$ | - | $573,085.12$ | $0.08 \%$ | Unavailable |  |
| 2014 | $705,860.47$ | - | $705,860.47$ | $0.09 \%$ | 75.51 |  |
| 2013 | $857,164.73$ | - | $857,164.73$ | $0.11 \%$ | 92.89 |  |
| 2012 | $986,504.52$ | - | $986,504.52$ | $0.13 \%$ | 112.53 |  |
| 2011 | $1,117,085.77$ | - | $1,117,085.77$ | $0.14 \%$ | 129.01 |  |
| 2010 | $1,237,307.60$ | - | $1,237,307.60$ | $0.30 \%$ | 146.25 |  |
| 2009 | $1,276,521.79$ | - | $1,276,521.79$ | $0.31 \%$ | 162.16 |  |
| 2008 | $1,277,038.92$ |  | - | $1,277,038.92$ | $0.31 \%$ | 160.71 |
| 2007 | $1,372,134.85$ |  |  |  |  |  |

Gibbsboro Borough:

| 2016 | $\$$ | $134,811.75$ | - | $\$$ | $134,811.75$ | $0.08 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| 2015 | $176,332.36$ | - |  | $176,332.36$ | $0.11 \%$ | Unavailable |
| 2014 | $217,690.99$ | - | $217,690.99$ | $0.13 \%$ | 78.54 |  |
| 2013 | $272,173.64$ | - |  | $272,173.64$ | $0.16 \%$ | 96.67 |
| 2012 | $335,846.40$ | - | $335,846.40$ | $0.20 \%$ | 120.27 |  |
| 2011 | $381,009.44$ | - | $381,009.44$ | $0.22 \%$ | 148.28 |  |
| 2010 | $428,769.68$ | - | $428,769.68$ | $0.24 \%$ | 167.92 |  |
| 2009 | $461,033.32$ | - | $461,033.32$ | $0.26 \%$ | 176.30 |  |
| 2008 |  | $485,483.69$ | - | $485,483.69$ | $0.27 \%$ | 189.10 |
| 2007 | $536,889.80$ |  | - | $536,889.80$ | $0.30 \%$ | 198.56 |

Voorhees Township:

| 2016 | $\$$ | $2,087,423.77$ | - | $\$$ | $2,087,423.77$ | $0.07 \%$ |
| :--- | ---: | :--- | ---: | :--- | ---: | ---: |
| 2015 | $2,770,582.52$ | - | $2,770,582.52$ | $0.09 \%$ | Unavailable |  |
| 2014 | $3,441,448.54$ | - | $3,441,448.54$ | $0.11 \%$ | 94.27 |  |
| 2013 | $4,085,661.63$ | - | $4,085,661.63$ | $0.13 \%$ | 117.33 |  |
| 2012 | $4,754,649.09$ | - | $4,754,649.09$ | $0.12 \%$ | 139.41 |  |
| 2011 | $5,363,904.79$ | - | $5,363,904.79$ | $0.14 \%$ | 149.30 |  |
| 2010 | $5,980,922.72$ | - | $5,980,922.72$ | $0.15 \%$ | 171.35 |  |
| 2009 | $6,239,444.89$ | - | $6,239,444.89$ | $0.16 \%$ | 193.16 |  |
| 2008 | $6,419,477.39$ | - | $6,419,477.39$ | $0.17 \%$ | 205.83 |  |
| 2007 | $7,032,417.58$ |  | - | $7,032,417.58$ | $0.18 \%$ | 201.57 |

Sources:
(1) District Records
(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation.
(3) Per capita calculation based upon population information provided by the NJ Dept. of Labor.

| County Debt |
| :---: |
| Authorized |
| But Not Issued |



00:000' FOZ \$


[^3]Gibbsboro Borough:
Overlapping Debt Apportioned to the
Municipal Debt: (1)


[^4](3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
(4) Deductible in accordance with N.J.S.A. 40:37A-80.



Sources:
Sources:
(1) 2015 Annual Debt Statement
(3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
(5) Such debt is allocated as a proportion of the Township's share of the total 2015 equalized value, which is $9.58 \%$.

The source for this computation was the 2015 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.
21900
Average Equalized Valuation of Taxable Property



## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Berlin Borough:

| Year | Population (1) | Personal <br> Income (2) | Per Capita <br> Personal <br> Income (3) | Unemployment <br> Rate (4) |
| :--- | :---: | :---: | :---: | :---: |
| 2015 | 7,590 | Unavailable | Unavailable |  |
| 2014 | 7,599 | $\$$ | $356,286,714.00$ | $\$$ |
| 2013 | 7,617 | $343,351,509.00$ | $46,886.00$ | $5.2 \%$ |
| 2012 | 7,647 | $342,142,074.00$ | $45,077.00$ | $7.0 \%$ |
| 2011 | 7,638 | $336,950,370.00$ | $44,742.00$ | $6.2 \%$ |
| 2010 | 7,630 | $320,406,590.00$ | $44,115.00$ | $8.7 \%$ |
| 2009 | 7,943 | $330,754,463.00$ | $41,993.00$ | $8.6 \%$ |
| 2008 | 7,926 | $327,922,398.00$ | $41,641.00$ | $8.7 \%$ |
| 2007 | 7,922 | $316,927,532.00$ | $41,373.00$ | $8.3 \%$ |
| 2006 | 7,902 | $305,001,396.00$ | $40,006.00$ | $5.3 \%$ |
|  |  |  | $38,598.00$ | $4.0 \%$ |
|  |  |  |  | $4.3 \%$ |

Gibbsboro Borough:

| Year | Population (1) | Personal <br> Income (2) | Per Capita <br> Personal <br> Income (3) | Unemployment <br> Rate (4) |
| :--- | ---: | :--- | ---: | :--- |
| 2015 | 2,244 |  | Unavailable | Unavailable |

Voorhees Township:

| Year | Population (1) | Personal <br> Income (2) | Per Capita <br> Personal <br> Income (3) | Unemployment <br> Rate (4) |
| :--- | :---: | :---: | :---: | :---: |
| 2015 | 29,370 |  | Unavailable | Unavailable |

## Sources:

(1) Population information provided by the NJ Dept. of Labor and Workforce Development.
(2) Personal income has been estimated based upon the municipal population and per capita.
(3) Per Capita personal income by municipality-estimated based upon the 2005-2014 revised estimates available.
(4) Unemployment data provided by the NJ Dept. of Labor and Workforce Development.

$$
\begin{aligned}
& \text { Virtua Health System } \\
& \text { Voorhees Town Center } \\
& \text { Cooper Health System } \\
& \text { Children's Hospital } \\
& \text { Lakewood of Voorhees } \\
& \text { Comcast Corp. } \\
& \text { Genesis Eldercare } \\
& \text { NJ American Water Co. } \\
& \text { Macy's } \\
& \text { Boscov's } \\
& \text { Strawbridge's } \\
& \text { Cigna Corp. } \\
& \text { AFL Web Inc. }
\end{aligned}
$$

|  | 2016 |  |  | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: |

Source: Township Official Statement
Voorhees Township:

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.
EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT School Building Information
Last Ten Fiscal Years
*School Facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)
Source: District Records

|  | Coverage | Deductible |
| :--- | ---: | ---: |
| School Package Policy:* |  |  |
| Property Blanket Building and Contents - Per Occurrence | $\$ 150,000,000.00$ | $\$$ |
| Boiler and Machinery | $125,000,000.00$ | 500.00 |
| General and Automobile Liability | $20,000,000.00$ | $1,000.00$ |
| Workers' Compensation | Statutory | None |
| Crime Coverage | $500,000.00$ | None |
| Educator's Legal Liability - Per Claim/Aggregate | $20,000,000.00$ | 500.00 |
| Pollution Legal Liability - Per Claim/Aggregate | $3,000,00.00$ | None |
| $\quad$ Cyber Liability | $1,00,000.00$ | $25,000.00$ |
| Student Accident Full Excess | $1,000,000.00$ | $25,000.00$ |
|  |  | None |
| Bonds: |  |  |
| Board Secretary | $10,000.00$ |  |
| Treasurer of School Funds | $260,000.00$ |  |
|  |  |  |

## Source: District Records

* Burlington County Insurance Pool Joint Insurance Fund (BCIPJF)

Additional coverage provided by School Pool For Excess Liability Limits Joint Insurance Fund (SPELL)

## SINGLE AUDIT SECTION

# REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE STATE OF NEW JERSEY CIRCULAR 15-08-OMB 

## INDEPENDENT AUDITOR'S REPORT

The Honorable President and<br>Members of the Board of Education<br>Eastern Camden County Regional School District<br>Voorhees, New Jersey 08043

## Report on Compliance for Each Major State Program

We have audited the Eastern Camden County Regional School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major state programs for the fiscal year ended June 30, 2016. The School District's major state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

## Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and State of New Jersey Circular $15-08-O M B$ require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Eastern Camden County Regional School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the School District's compliance.

## Opinion on Each Major State Program

In our opinion, the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2016.

## Report on Internal Control Over Compliance

Management of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,


BOWMAN \& COMPANY LLP Certified Public Accountants \& Consultants

Robert S. Marrone
Certified Public Accountant
Public School Accountant No. CS 01113

Voorhees, New Jersey
October 6, 2016


The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

These funds were not audited in accordance with the Uniform Administrative Audit Requirements since the total expenditures did not exceed $\$ 750,000.00$.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards, Schedule A
For the Fiscal Year Ended June 30, 2016

| Carryover / <br> (Walkover) <br> Amount | Cash Received |  | Budgetary Expenditures |  |  |  |  | Passed Through to Subrecipients | Repayment of Prior Years' Balances | Balance June 30, 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Pass-Through Funds | Direct Funds |  | Total Budgetary Expenditures |  |  | (Accounts Receivable) | Unearned Revenue | Due to Grantor |
|  | \$ | 4,557.10 | \$ | 4,557.10 |  | \$ | 4,557.10 |  |  |  |  |  |


|  | 147,186.00 | 147,186.44 |  | 147,186.44 |  |  | (4,724.00) | \$ | 4,723.56 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 37,709.00 | 37,709.00 |  | 37,709.00 |  |  |  |  |  |  |
|  | $\begin{array}{r} 3,025.00 \\ 5,732.00 \\ \hline \end{array}$ | $\begin{array}{r} 3,112.94 \\ 0.19 \\ \hline \end{array}$ |  | $\begin{array}{r} 3,112.94 \\ 0.19 \\ \hline \end{array}$ |  |  | $(3,060.00)$ |  | 2,972.06 |  |
| - | 8,757.00 | 3,113.13 | - | 3,113.13 | - | - | $(3,060.00)$ |  | 2,972.06 | - |
|  | 379,696.00 | 379,696.00 |  | 379,696.00 |  |  |  |  |  |  |
| - | 573,348.00 | 567,704.57 | - | 567,704.57 | - | - | (7,784.00) |  | 7,695.62 | - |

$\left.\begin{array}{cccccccc} & 29,763.16 & 27,685.36 \\ 4,875.67\end{array}\right)$

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Schedule of Expenditures of State Financial Assistance, Schedule B
For the Fiscal Year Ended June 30, 2016

| State Grantor/ <br> Program or Cluster Title | Grant or State Project Number | Program or Award Amount |  | Grant Period |  | Balance at June 30, 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Unearned Revenue <br> / (Accounts <br> Receivable) |  | Due to Grantor |
|  |  |  |  | From | To |  |
| General Fund: |  |  |  |  |  |  |  |  |
| New Jersey Department of Education: |  |  |  |  |  |  |  |  |
| Current Expense: |  |  |  |  |  |  |  |  |
| State Aid - Public Cluster: |  |  |  |  |  |  |  |  |
| Equalization Aid | 16-495-034-5120-078 | \$ | 7,420,607.00 |  |  | 7-1-15 | 6-30-16 |  |  |  |
| Equalization Aid | 15-495-034-5120-078 |  | 7,420,607.00 | 7-1-14 | 6-30-15 | \$ | $(720,959.68)$ |  |
| Special Education Categorical Aid | 16-495-034-5120-089 |  | 1,200,638.00 | 7-1-15 | 6-30-16 |  |  |  |
| Special Education Categorical Aid | 15-495-034-5120-089 |  | 1,200,638.00 | 7-1-14 | 6-30-15 |  | $(116,649.70)$ |  |
| Security Aid | 16-495-034-5120-084 |  | 165,422.00 | 7-1-15 | 6-30-16 |  |  |  |
| Security Aid | 15-495-034-5120-084 |  | 165,422.00 | 7-1-14 | 6-30-15 |  | $(16,071.81)$ |  |
| Per Pupil Growth Aid | 16-495-034-5120-097 |  | 20,440.00 | 7-1-15 | 6-30-16 |  |  |  |
| Per Pupil Growth Aid | 15-495-034-5120-097 |  | 20,440.00 | 7-1-14 | 6-30-15 |  | $(1,985.88)$ |  |
| PARCC Readiness | 16-495-034-5120-098 |  | 20,440.00 | 7-1-15 | 6-30-16 |  |  |  |
| PARCC Readiness | 15-495-034-5120-098 |  | 20,440.00 | 7-1-14 | 6-30-15 |  | $(1,985.88)$ |  |
| Total State Aid - Public Cluster |  |  |  |  |  |  | (857,652.95) | - |
| Transportation Aid: |  |  |  |  |  |  |  |  |
| Transportation Aid | 16-495-034-5120-014 |  | 438,726.00 | 7-1-15 | 6-30-16 |  |  |  |
| Transportation Aid | 15-495-034-5120-014 |  | 438,726.00 | 7-1-14 | 6-30-15 |  | $(42,625.05)$ |  |
| Additional Nonpublic School Transportation Aid | 16-495-034-5120-014 |  | 11,484.00 | 7-1-15 | 6-30-16 |  |  |  |
| Additional Nonpublic School Transportation Aid | 15-495-034-5120-014 |  | 10,962.00 | 7-1-14 | 6-30-15 |  | $(10,962.00)$ |  |
| Total Transportation Aid |  |  |  |  |  |  | $(53,587.05)$ | - |
| Extraordinary Aid | 16-100-034-5120-473 |  | 233,372.00 | 7-1-15 | 6-30-16 |  |  |  |
| Extraordinary Aid | 15-100-034-5120-473 |  | 296,392.00 | 7-1-14 | 6-30-15 |  | $(296,392.00)$ |  |
| Total Extraordinary Aid |  |  |  |  |  |  | $(296,392.00)$ | - |
| Reimbursed TPAF Social Security Contributions | 16-495-034-5094-003 |  | 949,863.68 | 7-1-15 | 6-30-16 |  |  |  |
| Reimbursed TPAF Social Security Contributions | 15-495-034-5094-003 |  | 948,058.37 | 7-1-14 | 6-30-15 |  | $(46,842.36)$ |  |
| Total Reimbursed TPAF Social Security Contributions |  |  |  |  |  |  | $(46,842.36)$ | - |
| Total General Fund |  |  |  |  |  |  | (1,254,474.36) | - |
| Special Revenue Fund: |  |  |  |  |  |  |  |  |
| New Jersey Council on Developmental Disabilities Mini Grant | 01DU6S |  | 864.46 | 2-1-16 | 2-1-17 |  |  |  |
| Municipal Drug Alliance Program | 2016-475-995120-60 |  | 6,965.00 | 7-1-15 | 6-30-16 |  |  |  |
| Pass Through the County of Camden | 2015-475-995120-60 |  | 6,965.00 | 7-1-14 | 6-30-15 |  | 4,663.84 |  |
| and the Township of Voorhees | 2014-475-995120-60 |  | 13,402.50 | 1-1-13 | 6-30-14 |  | 781.60 |  |
| Total Special Revenue Fund |  |  |  |  |  |  | 5,445.44 | - |
| Enterprise Fund: |  |  |  |  |  |  |  |  |
| New Jersey Department of Agriculture: |  |  |  |  |  |  |  |  |
| State School Lunch Aid | 16-100-010-3350-023 |  | 3,461.04 | 7-1-15 | 6-30-16 |  |  |  |
| State School Lunch Aid | 15-100-010-3350-023 |  | 3,194.56 | 7-1-14 | 6-30-15 |  | (282.04) |  |
| Total Enterprise Fund |  |  |  |  |  |  | (282.04) | - |
| Total State Financial Assistance subject to Major Program Determination for State Single Audit |  |  |  |  |  |  | $(1,249,310.96)$ | - |
| State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit: |  |  |  |  |  |  |  |  |
| General Fund (Non-Cash Assistance): |  |  |  |  |  |  |  |  |
| New Jersey Department of the Treasury: |  |  |  |  |  |  |  |  |
| On-Behalf Contributions: |  |  |  |  |  |  |  |  |
| TPAF Post-Retirement Medical | 495-034-5094-001 |  | 1,243,840.00 | 7-1-15 | 6-30-16 |  |  |  |
| Teacher's Pension and Annuity Fund | 495-034-5094-002 |  | 995,042.00 | 7-1-15 | 6-30-16 |  |  |  |
| TPAF Non-Contributory Insurance | 495-034-5094-004 |  | 49,567.00 | 7-1-15 | 6-30-16 |  |  |  |
| Total General Fund (Non-Cash Assistance) |  |  |  |  |  |  | - | - |
| Total State Financial Assistance |  |  |  |  |  | \$ | $(1,249,310.96)$ | - |

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance, Schedule B
For the Fiscal Year Ended June 30, 2016


# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2016

## Note 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Eastern Camden County Regional School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

## Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting. This basis of accounting is described in note 1 to the School District's basic financial statements. Such expenditures are recognized following, as applicable, either the cost principles in OMB Circular A-87, Cost Principles for State, Local and Indian Tribal Governments or the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, wherein certain types of expenditures are not allowed or are limited as to reimbursement. The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under Uniform Guidance.

## Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

## Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is $(\$ 5,175.00)$ for the general fund and $\$ 637.32$ for the special revenue fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| Fund | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | \$ | 4,557.10 | \$ | 12,744,266.68 | \$ | 12,748,823.78 |
| Special Revenue |  | 568,341.89 |  | 7,684.71 |  | 576,026.60 |
| Food Service |  | 136,688.02 |  | 3,461.04 |  | 140,149.06 |
| Total Awards and Financial Assistance | \$ | 709,587.01 | \$ | 12,755,412.43 | \$ | 13,464,999.44 |

## Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5: REIMBURSED AND ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2016, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of Americangrown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF members.

## Note 6: MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2016

## Section 1- Summary of Auditor's Results

## Financial Statements

Type of auditor's report issued $\qquad$
Internal control over financial reporting:

Material weakness(es) identified?
Significant deficiency(ies) identified?
Noncompliance material to financial statements noted?

## Federal Awards

Internal control over major programs:
Material weakness(es) identified?
Significant deficiency(ies) identified?
Type of auditor's report issued on compliance for major programs
Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)? $\qquad$ yes $\qquad$ no

Identification of major programs:
CFDA Number(s) FAIN Number(s) Name of Federal Program or Cluster
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$
Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?
$\qquad$
$\qquad$
$\qquad$
$\qquad$
$\qquad$ \$
$\qquad$
yes no

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2016

## Section 1- Summary of Auditor's Results (Cont'd)

## State Financial Assistance

Internal control over major programs:
Material weakness(es) identified?
Significant deficiency(ies) identified?
$\qquad$ yes $\qquad$ no
$\qquad$ yes $X$ none reported

Type of auditor's report issued on compliance for major programs $\qquad$
Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB? $\qquad$ yes $\qquad$ no

Identification of major programs:

| GMIS Number(s) |
| :--- |
| $495-034-5120-078$ |
| $495-034-5120-084$ |
| $495-034-5120-089$ |
| $495-034-5120-097$ |
| $495-034-5120-098$ |
| $495-034-5094-003$ |

Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?

| Name of State Program |  |
| :---: | :---: |
| State Aid Public -- Equalization Aid |  |
| State Aid Public -- Security Aid |  |
| State Aid Public -- Special Education Aid |  |
| State Aid Public -- Per Pupil Growth Aid |  |
| State Aid Public -- PARCC Readiness |  |
| Reimbursed TPAF Social Security Contributions |  |
| \$ | 750,000.00 |
| $X$ yes |  |

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2016

## Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## None

# EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT 

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2016

## Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

A Federal Single Audit was not required.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2016

## Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

## None

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with Government Auditing Standards, Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

None


[^0]:    EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
    Statement of Revenues, Expenditures, and Changes in Fund Balances
    For the Fiscal Year Ended June 30, 2016

[^1]:    $$
    \begin{aligned}
    & \text { EXPENDITURES (CONT'D): } \\
    & \text { Capital Outlay (Cont'd): } \\
    & \text { Facilities Acquisition and Construction Services: } \\
    & \text { Architectual/Engineering } \\
    & \text { Construction Services } \\
    & \text { Land and Improvements } \\
    & \text { Assessment for Debt Service on SDA Funding } \\
    & \text { Total Facilities Acquisition and Construction Services } \\
    & \text { Total Capital Outlay } \\
    & \text { Transfer of Funds to Charter School } \\
    & \text { Total Expenditures } \\
    & \text { Excess (Deficiency) of Revenues Over (Under) Expenditures }
    \end{aligned}
    $$

    $$
    \begin{aligned}
    & \text { Other Financing Sources (Uses): } \\
    & \text { Operating Transfers Out: } \\
    & \text { Transfer to Food Service Fund - Board Contribution }
    \end{aligned}
    $$

    Excess (Deficiency) of Revenues and Other Financing Sources
    Fund Balances, June 30

    $$
    \begin{aligned}
    & \text { Total Other Financing Sources (Uses) } \\
    & \text { Excess (Deficiency) of Revenues and Other Financing So } \\
    & \text { Over (Under) Expenditures and Other Financing Uses } \\
    & \text { Fund Balances, July } 1
    \end{aligned}
    $$ Excess (Deficiency) of Revenues and Other Financing Sources

[^2]:    (1) Revaluation/Reassessment Implements and Equipment of Telephone, Telegraph and Messenger System Companies
    (2) Taxable Value of Machinery, Imples
    (3) Tax Rates are per $\$ 100.00$ of Assessed Valuation Source: Camden County Board of Taxation

[^3]:    Unaudited

[^4]:    Sources: 1 Annual Debt Statement

