

STERLING HIGH SCHOOL BOARD OF EDUCATION CAMDEN COUNTY, NEW JERSEY

COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2016

STERLING HIGH SCHOOL DISTRICT Table of Contents

	INTRODUCTORY SECTION	<u>Page</u>
	Letter of Transmittal Organizational Chart Roster of Officials Consultants and Advisors	2 5 9 10
	FINANCIAL SECTION	
	Independent Auditor's Report	12
	Required Supplementary Information - Part I Management's Discussion and Analysis	18
	Basic Financial Statements	
A.	Government-Wide Financial Statements:	
	A-1 Statement of Net Position A-2 Statement of Activities	29 30
В.	Fund Financial Statements:	
	Governmental Funds: B-1 Balance Sheet B-2 Statement of Revenues, Expenditures and Changes in Fund Balances B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	33 36 38
	Proprietary Funds: B-4 Statement of Net Position B-5 Statement of Revenues, Expenses and Changes in Fund Net Position B-6 Statement of Cash Flows	39 41 43
	Fiduciary Funds: B-7 Statement of Fiduciary Net Position B-8 Statement of Changes in Fiduciary Net Position	44 45
	Notes to the Financial Statements	46
	Required Supplementary Information - Part II	
C.	Budgetary Comparison Schedules	
	C-1 Budgetary Comparison Schedule - General Fund C-1a Combining Schedule of Revenues, Expenditures and Changes In Fund Balance - Budget and Actual (if applicable)	79 N/A
	C-1b Community Development Block Grant - Budget and Actual (if applicable) C-2 Budgetary Comparison Schedule - Special Revenue Fund C-3 Notes to Required Supplementary Information - Part II	N/A 89
	Budget-to-GAAP Reconciliation	90

STERLING HIGH SCHOOL DISTRICT Table of Contents (Cont'd)

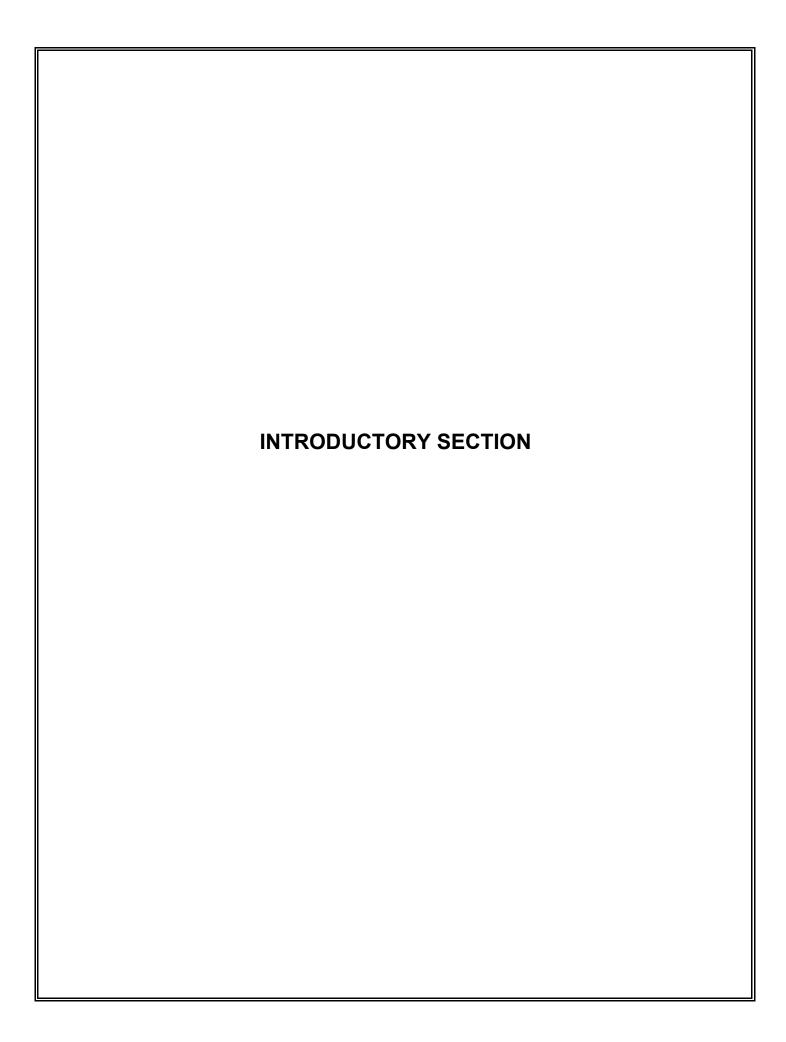
			Page
	Requ	uired Supplementary Information - Part III	
L.	Sched	dules Related to Accounting and Reporting for Pensions	
	L-1 L-2 L-3 L-4 L-5	Schedule of the School District's Proportionate Share of the Net Pension Liability – PERS Schedule of the School District's Contributions – PERS Schedule of the School District's Proportionate Share of the Net Pension Liability – TPAF Schedule of the School District's Contributions – TPAF Notes to the Required Supplementary Information - Part III GASB 68 Pension Changes	92 93 94 95
	Othe	er Supplementary Information	
D.	Scho	ool Based Budget Schedules:	
	D-1 D-2 D-3	Allocated by Resource Type - Actual	N/A N/A N/A
E.	Spec	sial Revenue Fund:	
	E-1 E-2	Combining Schedule of Program Revenues and Expenditures - Budgetary Basis Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis	99 N/A
F.	Capi	tal Projects Fund:	
		Summary Schedule of Project Expenditures - Budgetary Basis Statement of Revenues, Expenditures, and Changes in Fund Balances - Budgetary Basis Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis	101 102 103 N/A
G.	Prop	rietary Funds:	
	G-1 G-2	rprise Fund: Combining Statement of Net Position Combining Statement of Revenues, Expenses and Changes in Fund Net Position Combining Statement of Cash Flows	105 107 109
	G-4 G-5	nal Service Fund: Combining Statement of Net Position Combining Statement of Revenues, Expenses and Changes in Fund Net Position Combining Statement of Cash Flows	N/A N/A N/A

STERLING HIGH SCHOOL DISTRICT Table of Contents (Cont'd)

			Page
O	ther S	upplementary Information (Cont'd)	
н	Fiduc	ciary Funds:	
	i idad	ordiny i dilido.	
	H-1	Combining Statement of Fiduciary Net Position	111
	H-2	Combining Statement of Changes in Fiduciary Net Position	112
	H-3	Student Activity and Athletic Agency Fund Schedule of Receipts and Disbursements	113
	H-4	Payroll and Agency Fund Schedule of Receipts and	113
		Disbursements	114
l.	Long	-Term Debt:	
		Cabadula of Carraral Carial Banda	440
	I-1 I-2	Schedule of General Serial Bonds Schedule of Obligations under Capital Leases	116 N/A
	1-2 1-3	Debt Service Fund Budgetary Comparison Schedule	117
	. 0	• • •	
		STATISTICAL SECTION (Unaudited)	
Int	roduc	tion to the Statistical Section	
Fir	nancia	l Trends	
	J-1	Net Position by Component	120
		Changes in Net Position	121
	J-3	Fund Balances - Governmental Funds	123
	J-4	Changes in Fund Balances - Governmental Funds	124
Po	J-5	General Fund Unrestricted Miscellaneous Revenue by Source Capacity	125
1/6	J-6	Assessed Value and Actual Value of Taxable Property	127
	J-7	Direct and Overlapping Property Tax Rates	128
	J-8	Principal Property Taxpayers	129
	J-9	Property Tax Levies and Collections	130
De	bt Cap		
		Ratios of Outstanding Debt by Type	132
		Ratios of General Bonded Debt Outstanding	133
		Direct and Overlapping Governmental Activities Debt	134
Do		Legal Debt Margin Information	137
De		aphic and Economic Information Demographic and Economic Statistics	139
		Principal Non-Governmental Employers	140
Op		g Information	1.0
- -		Full-time Equivalent School District Employees by Function/Program	142
		Operating Statistics	143
		School Building Information	144
		Schedule of Required Maintenance Expenditures by School Facility	145
	J-20	Insurance Schedule	146

Table of Contents (Cont'd)

		Page
	SINGLE AUDIT SECTION	
K-1	Report on Internal Control Over Financial Reporting and on Compliance And Other Matters Based on an Audit of Financial Statements	
	Performed in Accordance with Government Auditing Standards	15
K-2	Report on Compliance for Each Major Program and Report on Internal Control	
	Over Compliance Required State of New Jersey Circular 15-08-OMB	148
K-3	Schedule of Expenditures of Federal Awards, Schedule A	150
K-4	Schedule of Expenditures of State Financial Assistance, Schedule B	152
K-5	Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance	154
K-6	Schedule of Findings and Questioned Costs	156
K-7	Summary Schedule of Prior Year Audit Findings and Questioned Costs as	
	Prepared by Management	161



801 PRESTON AVENUE, SUITE B • SOMERDALE, NEW JERSEY 08083-2149
Phone: 856-784-3545 Fax: 856-784-7823

December 1, 2016

Honorable President and Members of the Board of Education Sterling High School District Somerdale, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Sterling High School District for the fiscal year ended June 30, 2016 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo a single audit in conformity with the provisions of the State of New Jersey Circular 15-08 OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and questioned costs are included in the single audit section of this report.

1. REPORTING ENTITY AND ITS SERVICES: Sterling High School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Sterling High School Board of Education and its school constitute the District's reporting entity.

The District provides the following services:

- 9 12 regular education
- Remedial services for at risk students
- Special Education programs and related services as indicated in the Ind. Ed Plan (IEP) and required by N.J.A.C. 6:28
- Transportation services for Vocational and Special Education students
- Tuition for the out of district special education students 9 12
- Pride Program for students in grades 9 12
- Choice School Program for Allied Health & Health Science, TV Production, Early Childhood Education, Multimedia Graphic Design and ROTC
- Shared Services technology, construction and business administration

Equal Opportunity Employer Serving the Communities of Hi-Nella, Laurel Springs, Magnolia, Somerdale and Stratford

- **2. ECONOMIC CONDITION AND OUTLOOK**: The Sterling High School area is experiencing little development in housing and should not have any significant impact on the school district.
- 3. BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assignments of fund balance at June 30.

- 4. ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1.
- 5. CASH MANAGEMENT: The investment policy of the District is guided in large part by State statute. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 6. RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, student accident insurance, worker's compensation and fidelity bonds. The majority of our insurance is through the School Alliance Insurance Fund, a joint insurance fund.
- 7. OTHER INFORMATION: Independent Audit State statutes require an annual audit by independent certified public accountants. The accounting firm of Bowman & Company LLP was appointed by the Board during our re-organization meeting. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the State of New Jersey Circular 15-08 OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

8. ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the Sterling High School Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Mark Napoleon

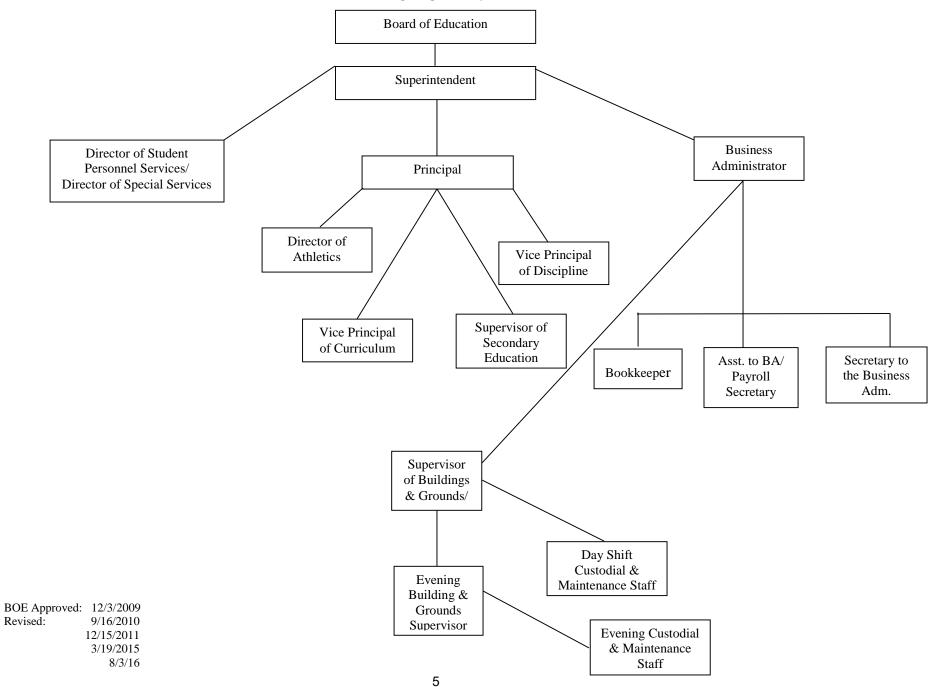
Superintendent

Elizabeth M. Giambrone

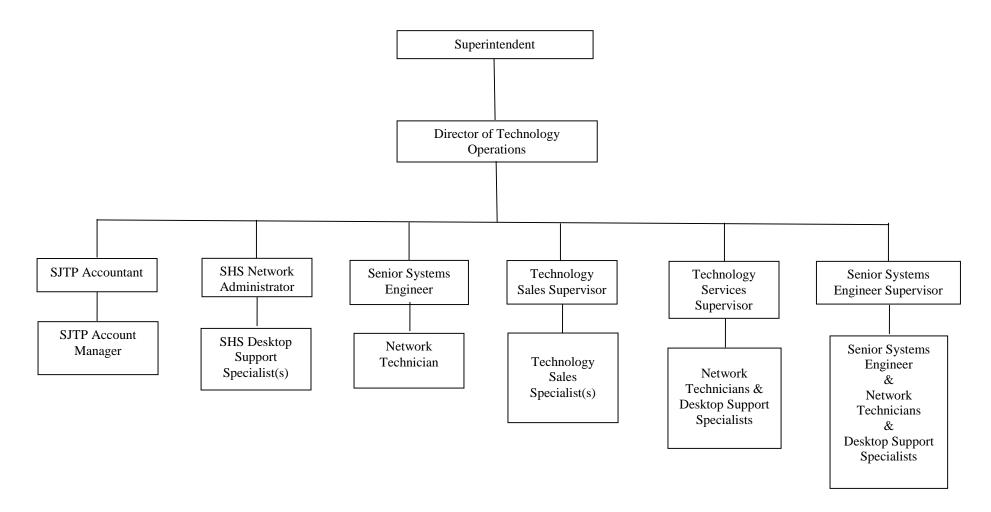
School Business Administrator/

Board Secretary

STERLING HIGH SCHOOL ORGANIZATIONAL CHART ADMINISTRATION POLICY 1110



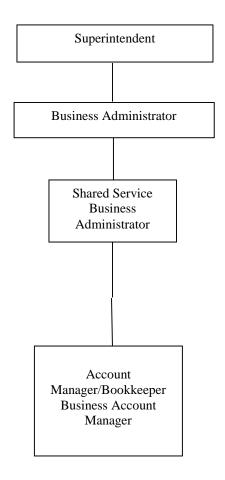
STERLING HIGH SCHOOL SJTP/SHARED SERVICES TECHNOLOGY DIVISION POLICY 1110



BOE Approved: 12/3/2009 Revised: 9/16/2010

> 12/15/2011 3/19/2015 8/3/16

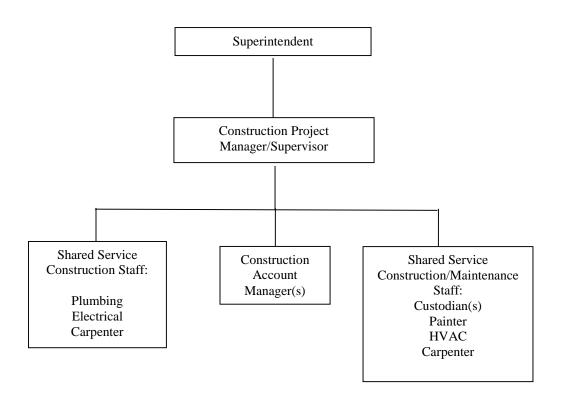
STERLING HIGH SCHOOL SJTP/SHARED SERVICES BUSINESS SERVICES DIVISION POLICY 1110



BOE Approved: 12/3/2009 Revised: 9/16/2010

12/15/2011 3/19/2015 8/3/16

STERLING HIGH SCHOOL SJTP/SHARED SERVICES CONSTRUCTION DIVISION POLICY 1110



BOE Approved: 12/3/2009 Revised: 9/16/2010

12/15/2011 3/19/2015 8/3/16

STERLING HIGH SCHOOL DISTRICT SOMERDALE, NJ

Roster of Officials

June 30, 2016

Members of the Board of Education	Term <u>Expires</u>
Louise Barikian, President	2017
Paul Sims, Vice President	2018
Anthony Campbell	2018
Barbara Okeson-Brandt	2016
William Hiltner	2016
Kevin Smith	2016
Dan Ciano	2016
Bobbie Condell	2016
Michele Miller	2017

Other Officials

Mark Napoleon, Superintendent of Schools

Elizabeth Giambrone, School Business Administrator / Board Secretary

STERLING HIGH SCHOOL DISTRICT SOMERDALE, NJ

Consultants and Advisors

June 30, 2016

Auditor

L. Jarred Corn, CPA, RMA, PSA Bowman & Company LLP 601 White Horse Road Voorhees, New Jersey 08043-2493

Official Depository

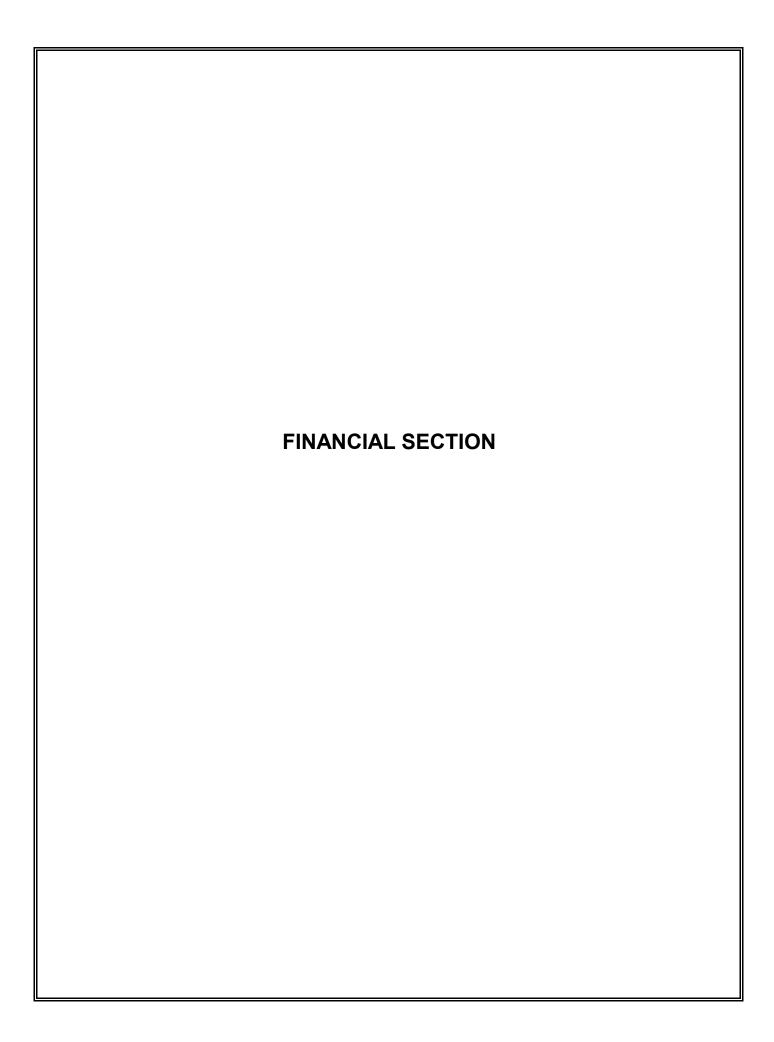
1st Colonial Community Bank 1040 Haddon Ave. Collingswood, New Jersey 08108

<u>Medical</u>

Dr. Gigliotti 181 W. White Horse Pike Berlin Township, New Jersey 08009

Insurance Broker

Hardenbergh Insurance Agency P.O. Box 8000 Marlton, New Jersey 08053





INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Sterling High School District Somerdale, New Jersey 08083

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

20350

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, and schedule of the School District's contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Sterling High School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, statistical section, and schedule of expenditures of federal awards are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedule of expenditures of state financial assistance, as required by State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 1, 2016 on our consideration of the Sterling High School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Sterling High School District's internal control over financial reporting and compliance.

Respectfully submitted,

BOWMAN & COMPANY LLP

BOWMAN & COMPANY LLP Certified Public Accountants

& Consultants

L. Jarred Corn

Certified Public Accountant

Public School Accountant No. CS 00219700

Voorhees, New Jersey December 1, 2016



Exhibit K-1

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Sterling High School District Somerdale, New Jersey 08083

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated December 1, 2016.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Sterling High School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Sterling High School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

20350 Exhibit K-1

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Sterling High School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

BOWMAN & COMPANY LLP

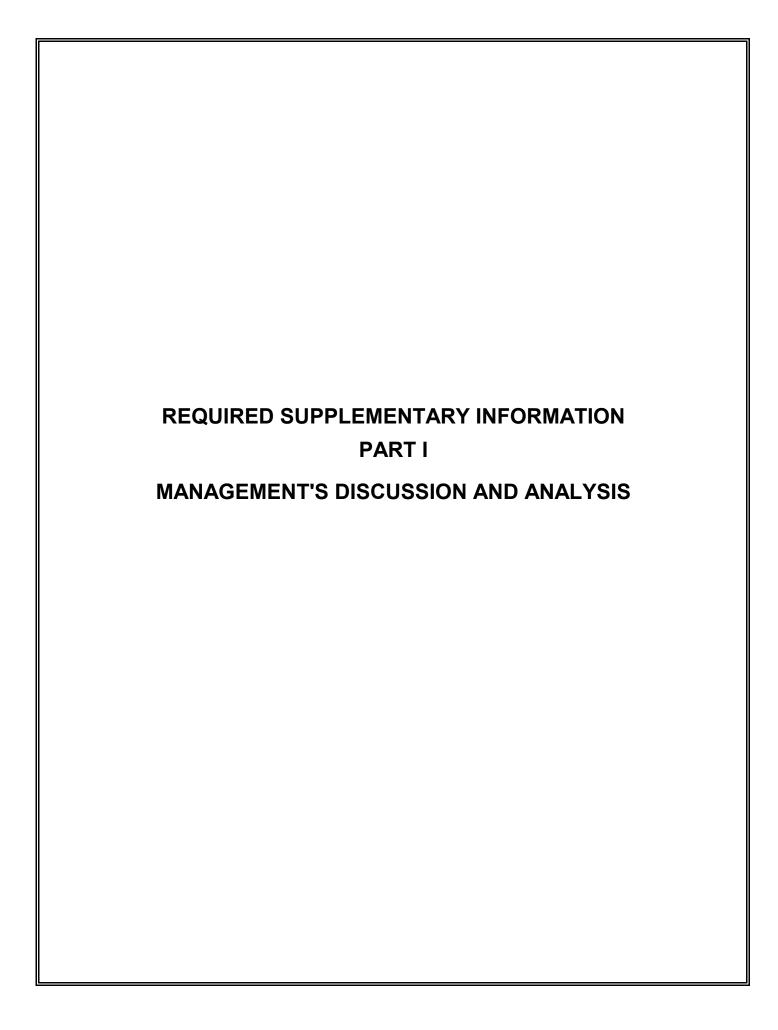
& Consultants

L. Jarred Corn

Certified Public Accountant

Public School Accountant No. CS 00219700

Voorhees, New Jersey December 1, 2016



Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

As management of the Sterling High School District (hereafter referred to as the "School District"), we offer readers of the School District's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the information furnished in our letter of transmittal, notes to the basic financial statements, and financial statements to enhance their understanding of the School District's financial performance.

FINANCIAL HIGHLIGHTS

- The net position of the School District, which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources, was \$2,451,509.07 at the close of the current fiscal year. Of this amount, \$3,702,810.26 represents net position of governmental activities and deficit of \$1,251,301.19 for business-type activities.
- As of the close of the current fiscal year, the School District's governmental funds reported combined ending fund balances of \$7,033,316.62, an increase of \$4,356,072.28, or one hundred and sixty-three percent (163%), in comparison with the prior fiscal year.
- At the end of the current fiscal year, unassigned fund balance for the general fund was a deficit of \$362,448.70, which represents an eleven percent (11%) decrease from that of the prior fiscal year.
 Maintaining fund balance is vital for the School District's cash flow. Additional information as to the cause of this unassigned deficit fund balance can be found in note 19 to the financial statements.
- The School District issued bonds in the amount of \$3,328,000.00 and the School District's total bonded debt decreased by \$475,000.00 as a result of budgeted debt payments.

USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT

This comprehensive annual financial report consists of a series of financial statements. The statement of net position and the statement of activities provide information about the activities of the School District as a whole and present a longer-term view of the School District's finances. Fund financial statements for the governmental activities tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the School District's operations in more detail than the government-wide statements by providing information about the School District's most significant funds.

Reporting the School District as a Whole

One of the most important questions asked about the School District's finances is, "Is the School District as a whole better off or worse off as a result of the fiscal year's activities?" The statement of net position and the statement of activities report information about the School District as a whole and about its activities in a way that helps answer this question. These statements include *all* assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current fiscal year's revenues and expenses are taken into account regardless of when cash is received or paid.

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

USING COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)

Reporting the School District as a Whole (Cont'd)

These two statements report the School District's *net position* and changes in it. You can think of the School District's net position - which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources - as one way to measure the School District's financial health, or *financial position*. Over time, *increases or decreases* in the School District's net position is one indicator of whether its *financial health* is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the School District's property tax base and the condition of the School District's capital assets, to assess the *overall health* of the School District.

In the statement of net position and the statement of activities, we divide the School District into two kinds of activities, those being governmental activities and business-type activities. In the governmental activities, this is where all of the School District's basic services are reported and are supported from property taxes and intergovernmental revenues. The business-type activities of the School District include a food service program and a South Jersey technology program and are supported from user fees and charges.

Reporting the School District's Most Significant Funds

The fund financial statements provide detailed information about the most significant funds, not the School District as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the School District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds - governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The School District maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, special revenue fund, capital projects fund, and debt service fund, which are all considered to be major funds.

The School District adopts an annual budget for its general fund, special revenue fund, and debt service fund. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

Proprietary Funds - The School District maintains one type of proprietary fund; that being an enterprise fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The School District uses an enterprise fund to account for its food service and South Jersey technology programs.

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

USING COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)

Reporting the School District's Most Significant Funds (Cont'd)

Proprietary Funds (Cont'd) - Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the food service and South Jersey technology programs, which are all considered to be major funds.

Fiduciary Funds - fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the School District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the Financial Statements - the notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

THE SCHOOL DISTRICT AS A WHOLE

During fiscal year 2016, the School District's net position increased by \$3,091,446.37, increasing from a deficit of \$639,937.30 in fiscal year 2015 to \$2,451,509.07 in fiscal year 2016. Our analysis that follows focuses on the net position (Table 1) and changes in net position (Table 3) of the School District's governmental-type activities and business-type activities.

In total, assets increased by \$5,997,095.31, deferred outflows of resources increased by \$1,141,733.00, liabilities increased by \$11,496,462.36, and deferred inflows of resources increased by \$774,255.00. The increase in assets was primarily attributable to the increase in accounts receivable in the SJTP enterprise fund. The increase in deferred outflows of resource, the net increase in liabilities, and the increase in deferred inflows of resources, were primarily attributable to the changes in the School District's pension liabilities (pensions - see note 9 and Table 2 that follows) and to the increase in bonds payable.

			TABLE NET POS					
	Goverr <u>Activ</u>	nmental <u>vities</u>		ss-Type <u>vities</u>	Governm <u>Tot</u>		Governmen	t-wide
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	Change	% Change
Current and Other Assets Capital Assets	\$ 7,704,785.53 7,987,719.96	\$ 3,552,180.14 7,776,217.86	\$ 2,989,224.22 2,289,736.68	\$ 1,255,201.37 2,390,771.71	\$ 10,694,009.75 10,277,456.64	\$ 4,807,381.51 10,166,989.57	\$ 5,886,628.24 110,467.07	122.4% 1.1%
Total Assets	15,692,505.49	11,328,398.00	5,278,960.90	3,645,973.08	20,971,466.39	14,974,371.08	5,997,095.31	40.0%
Deferred Outflows of Resources	1,341,191.60	716,437.46	574,796.40	425,295.54	1,915,988.00	1,141,733.00	774,255.00	67.8%
Other Liabilities Long-Term Liabilities Outstanding	939,603.38 11,212,587.05	1,097,436.26 7,873,715.75	3,920,193.69 2,679,709.20	3,781,322.84 3,451,393.53	4,859,797.07 13,892,296.25	4,878,759.10 11,325,109.28	(18,962.03) 2,567,186.97	-0.4% 22.7%
Total Liabilities	12,152,190.43	8,971,152.01	6,599,902.89	7,232,716.37	18,752,093.32	16,203,868.38	2,548,224.94	15.7%
Deferred Inflows of Resources	1,178,696.40	346,488.56	505,155.60	205,684.44	1,683,852.00	552,173.00	1,131,679.00	205.0%
Net Investment in Capital Assets Restricted Unrestricted	6,418,693.24 6,708,174.30 (9,424,057.28)	5,896,217.86 2,409,412.81 (5,578,435.78)	2,289,736.68 (3,541,037.87)	2,390,771.71 (5,757,903.90)	8,708,429.92 6,708,174.30 (12,965,095.15)	8,286,989.57 2,409,412.81 (11,336,339.68)	421,440.35 4,298,761.49 (1,628,755.47)	5.1% 178.4% -14.4%
Total Net Position	\$ 3,702,810.26	\$ 2,727,194.89	\$ (1,251,301.19)	\$ (3,367,132.19)	\$ 2,451,509.07	\$ (639,937.30)	\$ 3,091,446.37	-483.1%

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

THE SCHOOL DISTRICT AS A WHOLE (CONT'D)

NET POSITION	- EF	TABLE 2 FECT OF PENSI	ON I	RELATED ITEMS		
		<u>2016</u>		<u>2015</u>	<u>Change</u>	% Change
Deferred Outflows Related to Pensions Less: Net Pension Liability Less: Deferred Inflows Related to Pensions	\$	1,915,988.00 (8,932,364.00) (1,683,852.00)	\$	1,141,733.00 (9,265,486.00) (552,173.00)	\$ 774,255.00 (333,122.00) 1,131,679.00	-67.8% -3.6% 205.0%
Total Net Position Effect	\$	(8,700,228.00)	\$	(8,675,926.00)		

\$8,708,429.92, of the School District's total net position at the end of the current fiscal year reflects its net investment in capital assets (i.e., land, buildings, equipment). This component represents capital assets, net of accumulated depreciation, and net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets. The School District uses these assets to provide educational services to students and to carry out the operations of the business-type activities; consequently, these assets are not available for future spending. Although the School District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from sources since the capital assets themselves cannot be used to liquidate these liabilities.

An additional component of the School District's net position in the amount of \$6,708,174.30 represents resources that are restricted. These amounts consist of amounts restricted for capital projects, excess surplus, and debt service. Additional information on the School District's restricted net position can be found in note 20 in the notes to the financial statements.

The third and final component of net position is unrestricted. This component represents resources and uses that do not meet the criteria of the aforementioned two components of net position. At the end of the current fiscal year, the School District's unrestricted net position was in a deficit in the amount of \$12,965,095.15. The deficit is primarily due to the delay of the June state aid payments and the recording of long-term liabilities for general serial bonds, compensated absences, and net pension liability. Such long-term liabilities are funded by the School District on a pay-as-you-go basis. See note 8 in the notes to the financial statements for further detail regarding long-term liabilities.

Table 3 on the next page illustrates the changes in net position of the School District's governmental-type activities and business-type activities.

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

THE SCHOOL DISTRICT AS A WHOLE (CONT'D)

During fiscal year 2016, the School District's total revenues increased by \$25,549,219.52, increasing from \$31,013,725.39 in fiscal year 2015 to \$56,562,944.91 in fiscal year 2016. The net change in total revenues is largely attributable to the following:

• charges for services increased from fiscal year 2015 by \$25,079,861.97, or 166%

Property taxes constituted approximately twelve percent (12%) of total revenues for the School District for the fiscal year 2016. In addition, charges for services constituted approximately seventy-one percent (71%) of total revenues for the School District. Lastly, operating and capital grants and contributions, federal and state aid, interest and investment earnings and miscellaneous income constituted approximately seventeen (17%) of total revenues for the School District.

REVENUES: Program Revenues: Charges for Services Charges for Services Charges for Services S 1,983,161.00 \$ 1,682,731.34 \$ 38,219,004.14 \$ 13,439,571.83 \$ 40,202,165.14 \$ 15,122,303.17 \$ 25,079,861.97 165.8	TABLE 3 CHANGES IN NET POSITION										
REVENUES: Program Revenues: Charges for Services Charges for Services Charges for Services Capital Grants and Contributions 1,791,038.82 1,830,875.37 177,984.31 175,371.42 1,989,022.13 1,806,246.79 189,980.28 1,620.00 185,980.28 1,620.00 1,620.								Government-wide			
Program Revenues: Charge for Services Charge for Service Services Charge for Service Services Charge for Service Services Charge for Service Service Service Charge for Service Service Charge for Service Service Charge for Service Charge for Service Charge for Service Charge for Service		<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	Change	% Change		
Charges for Services	REVENUES:										
Operating Grants and Contributions 1,791,038.82 1,630,875.37 177,984.31 175,371.42 1,999,023.13 1,806,246.79 162,776.34 9,021.03 General Revenues: Property Taxes: Levied for General Purposes 6,573,836.97 6,444,937.00 128,899.97 2.0 Levied for General Purposes 6,573,836.97 6,444,937.00 333,737.00 349,337.00 138,980.28 189,980.28 189,980.28 189,980.28 189,980.28 189,980.28 189,980.28 189,980.28 189,980.28 189,980.28 4,620.00 185,360.28 4012.1 189,980.28 4,620.00 185,360.28 4012.1 189,980.28 6,528,613.90 6,618,980.93 181,619.99.85 181,619.99.85 181,611.1 1.6 181,990.85 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>											
Capital Grants and Contributions 189,980.28 4,620.00 185,360.28 4012.1 General Revenues: Properly Taxes: Levied for General Purposes 6,573,836.97 6,444,937.00 349,339.30 34,349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,340 349,											
General Revenues: Property Taxes: Levied for General Purposes 6,573,836,97 6,444,937.00 349,349.30 349,349.30				177,984.31	175,371.42				9.0%		
Property Taxes: Levied for General Purposes	Capital Grants and Contributions	189,980.28	4,620.00			189,980.28	4,620.00	185,360.28	4012.1%		
Levied for Ceneral Purposes 6,573,836.97 6,444,937.00 128,899.97 2.0 Levied for Debt Service 333.77.00 349,337.00 16,500.00) 345.87.00 349,337.											
Leviel for Debt Service 333,737.00 349,337.00 349,337.00 (15,600.00) 4-5 Federal and State Aid - Unrestricted 6,928,163.96 6,819,999.85 6,928,163.96 6,819,999.85 108,164.11 1.6 Federal and State Aid - Unrestricted 195,267.46 199,470.60 199,470.60 199,267.46 199,470.60 (4,203.14) 2-2.1 florest and Investment Earnings - Unrestricted 8,379.52 3,634.52 16,092.73 3,187.10 24,472.25 6,821.62 17,650.63 265.7 Miscellaneous 235,427.86 9,758.50 538,705.66 145,463.50 774,133.42 (628.669.92) 81.2 Extraordinary Item: Impairment Loss from Fire Damage. Net of Insurance Recovery (515,067.01) - (515,067.01) 515,067.01 -100.0 Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: EXPENSES: Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350,262.11 21,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 474,264.4 14.5 500 Express 17,184,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Oth Jersey Technology Program 17,184,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Oth Jersey Technology Program 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 See Sestatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,568,105.41) - (5,587,488.55)											
Federal and State Aid - Unrestricted 6,928,163.96 6,819.999.85 108,164.11 1.6 Federal and State Aid - Restricted 195,267.46 199,470.60 195,267.46 199,470.60 4,203.14 -2.1 Interest and Investment Earnings - Unrestricted Interest and Investment Earnings - Restricted 835,22 922.95 3,634.52 16,092.73 3,187.10 24,472.25 6,821.62 17,650.63 258.7 Interest and Investment Earnings - Restricted 835,22 922.95 9,758.50 538,705.56 145,463.50 774,133.42 6(28,699.92) - 81.2 Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery (515,067.01) (515,067.01) 515,067.01 -100.0 Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 7,992.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350		-,,				-,	., ,	.,	2.0%		
Federal and State Aid - Restricted 195,267.46 199,470.60 195,267.46 199,470.60 (4,203.14) 2.1 Interest and Investment Earnings - Unrestricted 8,379.52 3,834.52 16,092.73 3,187.10 24,472.25 6,821.82 17,650.63 258.7 Miscellaneous Earnings - Restricted 835.22 922.95 (87.73) 9.5 Miscellaneous Earnings - Restricted 135,705.00 235,427.86 9,758.50 538,705.56 145,463.50 774,133.42 (628,669.92) -81.2 Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery (515,067.01) - (515,067.01) 515,067.01 -100.0 Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 7,982.77 7.0 Challocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (15,568,105.41) - (5,879,488.55)									-4.5%		
Interest and Investment Earnings - Unrestricted Interest and Investment Earnings - Restricted R379 52 3 634.52 16.092.73 3,187.10 24.472.25 6.821.62 17,650.63 258.7 (87.73) -9.5 (87.73) -									1.6%		
Interest and Investment Earnings - Restricted Miscellaneous 135,705.00 235,427.86 9,758.50 538,705.56 145,463.50 774,133.42 (628,669.92) -81.2 Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery (515,067.01) - (515,067.01) 515,067.01 -100.0 Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 82.4 EXPENSES: Instruction 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,5879,488.55)									-2.1%		
Miscellaneous 135,705.00 235,427.86 9,758.50 538,705.56 145,463.50 774,133.42 (628,669.92) -81.2 Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery (515,067.01) - (515,067.01) 515,067.01 -100.0 Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782,77 113,800.00 121,782,77 113,800.00 7,982,77 7.0 Unallocated Depreciation 374,694.35 327,267.91 374,694.35 327,267.91 47,426.44 14.5 Food Service 335,935,138.12 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25				16,092.73	3,187.10				258.7%		
Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82,4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8,8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 25 South Jersey Technology Program 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 17,180.08.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 17,180.08.62 18,819,129.50 110.0 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)									-9.5%		
Impairment Loss from Fire Damage, Net of Insurance Recovery Net of Insurance Recovery Net of Insurance Recovery (515,067.01) - (515,067.01) 515,067.01 -100.00		135,705.00	235,427.86	9,758.50	538,705.56	145,463.50	774,133.42	(628,669.92)	-81.2%		
Net of Insurance Recovery Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,262.11 371,870.56 350,262.11 371,870.56 350,262.11 371,870.56 350,262.11 371,116,008.62 359,35,138.12 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) 1,799,026.78 2,451,509.07 5,239,551.25											
Total Revenues and Extraordinary Item 18,140,105.23 17,371,956.49 38,422,839.68 13,641,768.90 56,562,944.91 31,013,725.39 25,549,219.52 82.4 EXPENSES: Instruction 6,899,941.52 6,775,323.10 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 371,870.56 350,3262.11 371,870.56 350,3262.11 371,870.56 350,3262.11 21,1608.45 6.2 South Jersey Technology Program 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 17,116,008.62 18,19,129.50 110.0											
EXPENSES: Instruction 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 374,694.35 327,267.91 47,426.44 14.5 Food Service 3,5935,138.12 17,116,008.62 35,935,138.12 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Net of Insurance Recovery				(515,067.01)		(515,067.01)	515,067.01	-100.0%		
Instruction 6,899,941.52 6,775,323.10 6,899,941.52 6,775,323.10 124,618.42 1.8 Support Services 9,768,071.22 8,974,807.14 973,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 374,804.55 327,267.91 47,426.44 14.5 Food Service 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Total Revenues and Extraordinary Item	18,140,105.23	17,371,956.49	38,422,839.68	13,641,768.90	56,562,944.91	31,013,725.39	25,549,219.52	82.4%		
Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 374,804.35 327,267.91 47,426.44 14,5 Food Service 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301	EXPENSES:										
Support Services 9,768,071.22 8,974,807.14 9,768,071.22 8,974,807.14 793,264.08 8.8 Interest on Long-Term Debt 121,782.77 113,800.00 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 374,804.35 327,267.91 47,426.44 14,5 Food Service 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301	nstruction	6.899.941.52	6.775.323.10			6.899.941.52	6.775.323.10	124.618.42	1.8%		
Interest on Long-Term Debt 121,782.77 113,800.00 7,982.77 7.0 Unallocated Depreciation 374,694.35 327,267.91 47,426.44 14.5 7.00 Service 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 371,870.56 35,935,138.12 17,116,008.62 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)		.,	., .,			-,,-	., .,		8.8%		
Unallocated Depreciation 374,694.35 327,267.91 47,426.44 14.5 Food Service 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 South Jersey Technology Program 371,870.56 350,262.11 21,608.45 6.2 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)									7.0%		
Food Service South Jersey Technology Program 371,870.56 350,262.11 371,870.56 350,262.11 21,608.45 6.2 35,935,138.12 17,116,008.62 18,819,129.50 110.0									14.5%		
South Jersey Technology Program 35,935,138.12 17,116,008.62 35,935,138.12 17,116,008.62 18,819,129.50 110.0 Total Expenses 17,164,489.86 16,191,198.15 36,307,008.68 17,466,270.73 53,471,498.54 33,657,468.88 19,814,029.66 58.9 Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)		,	,	371 870 56	350 262 11				6.2%		
Change in Net Position 975,615.37 1,180,758.34 2,115,831.00 (3,824,501.83) 3,091,446.37 (2,643,743.49) 5,735,189.86 -216.9 Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)									110.0%		
Net Position, July 1 2,727,194.89 5,857,819.69 (3,367,132.19) 2,025,475.05 (639,937.30) 7,883,294.74 Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Total Expenses	17,164,489.86	16,191,198.15	36,307,008.68	17,466,270.73	53,471,498.54	33,657,468.88	19,814,029.66	58.9%		
Net Position, June 30 3,702,810.26 7,038,578.03 (1,251,301.19) (1,799,026.78) 2,451,509.07 5,239,551.25 Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Change in Net Position	975,615.37	1,180,758.34	2,115,831.00	(3,824,501.83)	3,091,446.37	(2,643,743.49)	5,735,189.86	-216.9%		
Restatement to record Net Pension Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Net Position, July 1	2,727,194.89	5,857,819.69	(3,367,132.19)	2,025,475.05	(639,937.30)	7,883,294.74				
Liability (GASBS No. 68 and No. 71) - (4,311,383.14) - (1,568,105.41) - (5,879,488.55)	Net Position, June 30	3,702,810.26	7,038,578.03	(1,251,301.19)	(1,799,026.78)	2,451,509.07	5,239,551.25				
Net Decition			(4,311,383.14)		(1,568,105.41)		(5,879,488.55)				
	Net Position	\$ 3,702,810.26	¢ 2 727 10/ 90	¢ (1.251.301.10)	¢ (3.367.132.10)	\$ 2.451.500.07	\$ (639,937.30)				

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

THE SCHOOL DISTRICT AS A WHOLE (CONT'D)

During fiscal year 2016, the School District's total expenses increased by \$19,814,029.66, increasing from \$33,657,468.88 in fiscal year 2015 to \$53,471,498.54 in fiscal year 2016. The net increase is largely attributable to the following:

- an increase of costs for the South Jersey technology program in the amount of \$18,304,062.49, or 104%, attributable to increased charges for services
- the School District incurred expenditures in the amount of \$486,837.13 on a capital project that was authorized on September 29, 2015.

THE SCHOOL DISTRICT'S FUNDS

Governmental Funds

As the School District completed the fiscal year, its governmental funds reported a combined fund balance of \$7,033,316.62, which is an increase over last fiscal year's total of \$2,677.244.34. Of the combined ending fund balances of \$7,033,316.62, the deficit unassigned fund balance was \$362,448.70 (see note 19 for cause of deficit). The remainder of fund balance is restricted / assigned to indicate that it is not available for new spending because it has already been assigned as follows: (1) restricted for capital reserve (\$1,981,479.53), (2) restricted for excess surplus (\$1,629,887.97), (3) restricted for capital projects (\$3,096,806.41), (4) restricted for debt service (\$.39), (5) assigned to liquidate contracts and purchase orders of the prior period (\$608,901.37), and (6) assigned to the future year budgets for subsequent year's expenditures (\$78,689.65).

General fund - The general fund is the general operating fund of the School District and is used to account for the inflows and outflows its of financial resources. The acquisition of certain capital assets, such as equipment, is accounted for in the general fund when it is responsible for the financing of such expenditures. At the end of the current fiscal year, unassigned fund balance of the general fund was in a deficit in the amount of \$362,448.70. As previously stated, the deficit is primarily due to the delay of the June state aid payments (see note 19).

During the current fiscal year, the fund balance of the School District's general fund increased by \$1,259,266.88, or forty-seven percent (47%). The primary factor affecting the fund balance of the general fund is as follows:

- other restricted miscellaneous revenues were in excess of the amount anticipated by \$70,928.00
- revenues from federal sources were in excess of the amount anticipated by \$17,162.96
- expenditures were less than the amount appropriated by \$1,093,891.89

Special revenue fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources, such as state or federal government grants, that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Total revenues, and expenditures, resulting from these programs totaled \$340,867.71, which was comparable to the revenues and expenditures of the previous fiscal year, which totaled \$295,091.70.

Capital projects fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of major capital facilities, other than those financed by the proprietary funds. Generally, the financial resources of the capital projects fund are derived from New Jersey Economic Development Authority grants, temporary notes, or serial bonds, which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. During the fiscal year ended June 30, 2016, a project was authorized for an amount not to exceed \$6,896,548.00, of which \$3,568,548.00 is expected to be funded from New Jersey Economic Development Authority grant and \$3,328,000.00 of school bonds were issued. At the end of the current fiscal year, restricted fund balance of the capital projects fund was \$3,096,806.41.

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

THE SCHOOL DISTRICT'S FUNDS (CONT'D)

Governmental Funds (Cont'd)

Debt service fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest. For the current fiscal year, the School District expended \$475,000.000 and \$94,000.00 representing the payment of bond principal and interest, respectively. At the end of the current fiscal year, restricted fund balance of the debt service fund was \$.39.

Proprietary Funds

Food service fund - as the School District completed the fiscal year, the School District's total net position of the food service fund was \$33,293.26, which was comprised of \$22,117.48 of net investment in capital assets and \$11,175.78 of unrestricted net position.

During the current fiscal year, the net position of the School District's food service fund decreased by \$21,944.42, or forty percent (40%). The decrease in net position primarily resulted from the depreciation of capital assets used in food service operations. Depreciation expense was \$16,540.77 for the fiscal year ended June 30, 2016.

South Jersey technology fund - as the School District completed the fiscal year, the School District's total net position of the South Jersey technology fund was in a deficit in the amount of \$1,284,594.45.

During the current fiscal year, the net position of the School District's South Jersey technology fund increased by \$2,137,775.42. The increase in net position primarily resulted from revenues increasing in comparison to the previous year by 176%, whereas expenses only increased by 104%.

General Fund Budgetary Highlights

The School District did not have any budget modifications during the fiscal year ended June 30, 2016.

The final budgetary basis revenue estimate was \$15,565,485.00, which remained unchanged from the original budgeted estimate. Total budgeted revenues realized equaled \$17,201,250.02, which was \$1,635,765.02 in excess of the budget estimate, thus replenishing fund balance. This excess was directly attributable to the School District's reimbursed T.P.A.F. pension contributions (normal cost and post-retirement medical) and reimbursed T.P.A.F. social security contributions, which totaled \$1,133,271.00 and \$452,371.35, respectively. In addition, the School District realized \$70,928.00 in excess of budgeted revenues for unrestricted miscellaneous income.

The final budgetary basis expenditure appropriation estimate was \$17,050,349.03, which remained unchanged from the original budgeted estimate. Actual expenditures incurred of \$15,956,457.14 were under the final budget estimate by \$1,093,891.89. This favorable variance resulted primarily because the amount estimated for capital outlay expenditures was in excess of the amount of expenditures incurred.

Special Revenue Fund Budgetary Highlights

The final budgetary basis revenue estimate was \$347,237.00, which remained unchanged from the original budgeted estimate. Likewise, this was the same for the final budgetary basis appropriation estimate.

Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The School District's net investment in capital assets for its governmental and business-type activities as of June 30, 2016 amounts to a historical cost of \$24,509,840.48, or \$10,277,456.64 net of accumulated depreciation (see Table 4). This net investment in capital assets includes land, construction in progress, land improvements, buildings and building improvements, machinery and equipment, and vehicles. Net capital assets increased by \$110,467.07 in fiscal year 2016 from fiscal year 2015. The primary factors affecting the net change in net capital assets are as follows:

- current year depreciation expense was \$607,148.19
- capital asset additions in the amount of \$727,305.93

TABLE 4 CAPITAL ASSETS AT FISCAL YEAR END (NET OF ACCUMULATED DEPRECIATION)													
		Governmental <u>Activities</u>				Business-Type <u>Activities</u>				Government-wide <u>Totals</u>			
		<u>2016</u>		<u>2015</u>		<u>2016</u>		<u>2015</u>		<u>2016</u>		<u>2015</u>	
Land Construction in Progress Land Improvements	\$	322,480.00 331,050.00 518.911.50	\$	322,480.00	\$	299,412.20	\$	299,412.20	\$	621,892.20 331,050.00 518.911.50	\$	621,892.20 477,064.35	
Buildings and Building Improvements Machinery and Equipment		6,354,693.16 438,714.15		477,064.35 6,539,785.63 402,201.61		1,900,650.76 71,808.74		1,963,177.99		8,255,343.92 510,522.89		8,502,963.62 506,393.02	
Vehicles Total	\$	21,871.15 7,987,719.96	\$	34,686.27 7,776,217.86	\$	17,864.98 2,289,736.68	\$	23,990.11	\$	39,736.13 10,277,456.64	\$	58,676.38 10,166,989.57	

Additional information on the School District's capital assets can be found in note 6.

Debt

General Serial Bonds. At the end of the current fiscal year, the School District had total bonded debt outstanding of \$4,798,901.17 from the School Refunding Bonds, Series 2009 and the School Bonds, Series 2016. During the fiscal year 2016, \$3,328,000.00 of school bonds were issued. The fiscal year 2016 adopted budget had an appropriation of \$475,000.00 representing the payment of the annual principal (refer to audit exhibit I-1, schedule of serial bonds, for more detail).

Net Pension Liability. The School District's annual required contribution to the Public Employees' Retirement System are budgeted and paid on an annual basis. For additional details on the net pension liability, see note 9 to the financial statements.

Compensated Absences. At the end of the current fiscal year, the liability for compensated absences was \$161,031.08. Compensated absences are those absences for which employees will be paid, such as sick leave. Additional information on compensated absences can be found in note 14.

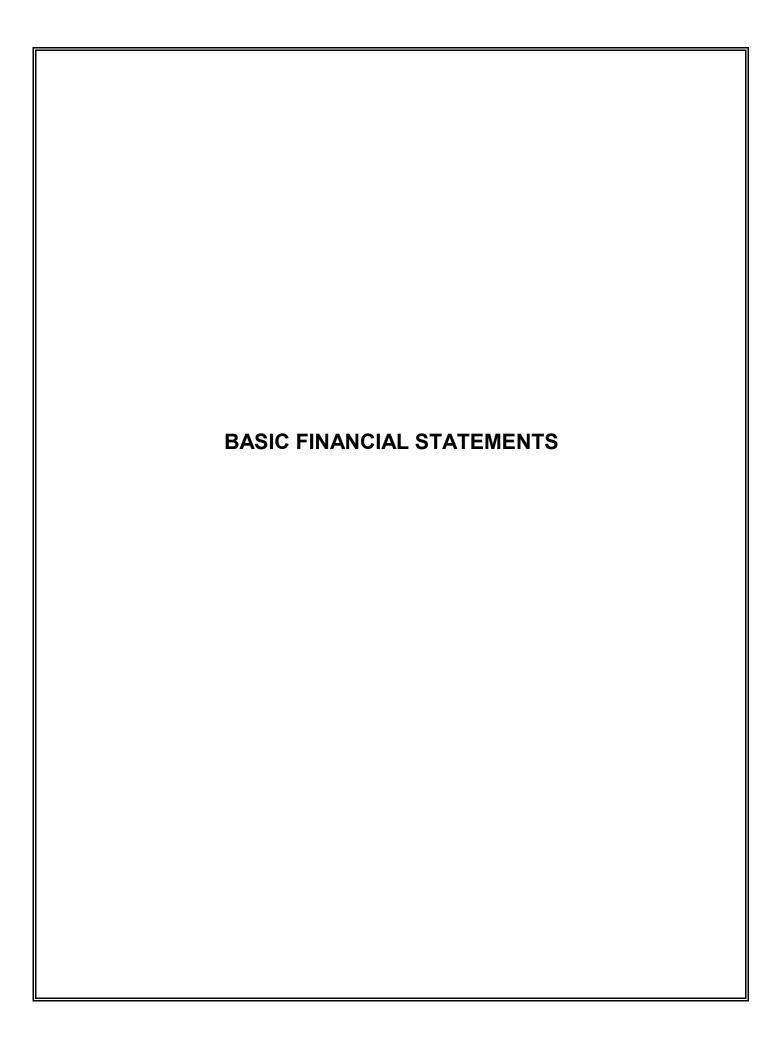
Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2016 (Unaudited)

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

For the fiscal year 2016, the School District was able to sustain its budget through property taxes, federal and state sources, and other various revenue sources. Approximately thirty-eight percent (38%) of total revenue is from property taxes, while sixty-two percent (62%) of the School District's revenue is from federal, state, and local sources. The fiscal year 2017 budget was approved on March 17, 2016 by the Board.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide a general overview of the Sterling High School District's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Elizabeth Giambrone, School Business Administrator / Board Secretary, at the Sterling High School District, 801 Preston Avenue, Suite B, Somerdale, New Jersey 08083, or email at egiambrone@sterling.k12.nj.us.



GOVERNMENT-WIDE FINANCIAL STATEMENTS

20350 Exhibit A-1

STERLING HIGH SCHOOL DISTRICT

Statement of Net Position June 30, 2016

ASSETS:	Governmental <u>Activities</u>	Business-Type <u>Activities</u>	<u>Total</u>
Cash and Cash Equivalents	\$ 837,216.23	\$ 452,720.10	\$ 1,289,936.33
Internal Balances	2,310,511.69	(2,310,511.69)	
Accounts Receivable, net Inventory	548,754.41	4,838,673.97 8,341.84	5,387,428.38 8,341.84
Restricted Assets:		0,011.01	0,011.01
Temporarily Restricted: Cash and Cash Equivalents	4,008,303.20		4,008,303.20
Capital Assets, net	7,987,719.96	2,289,736.68	10,277,456.64
Total Assets	15,692,505.49	5,278,960.90	20,971,466.39
DEFERRED OUTFLOW OF RESOURCES:			
Related to Pensions	1,341,191.60	574,796.40	1,915,988.00
T. I. D. (O. H (D			
Total Deferred Outflow of Resources	1,341,191.60	574,796.40	1,915,988.00
LIABILITIES:			
Accounts Payable			
Other Pensions	671,456.76 230,149.50	3,760,134.41 98,635.50	4,431,591.17 328,785.00
Accrued Liabilities:	200, 140.00	30,000.00	020,700.00
Interest Payable Other	37,984.97	22 512 06	37,984.97
Unearned Revenue	12.15	22,512.06 38,911.72	22,512.06 38,923.87
Noncurrent Liabilities:	400 540 00		100 510 00
Due within One Year Due beyond One Year	490,510.90 10,722,076.15	2,679,709.20	490,510.90 13,401,785.35
Total Liabilities	12,152,190.43	6,599,902.89	18,752,093.32
DEFERRED INFLOWS OF RESOURCES:	4 470 000 40	FOE 455 CO	4 000 050 00
Related to Pensions	1,178,696.40	505,155.60	1,683,852.00
Total Deferred Inflows of Resources	1,178,696.40	505,155.60	1,683,852.00
NET POSITION:			
Net Investment in Capital Assets Restricted for:	6,418,693.24	2,289,736.68	8,708,429.92
Debt Service	0.39		0.39
Excess Surplus Capital Projects	1,629,887.97 5,078,285.94		1,629,887.97 5,078,285.94
Unrestricted (Deficit)	(9,424,057.28)	(3,541,037.87)	(12,965,095.15)
Total Net Position	\$ 3,702,810.26	\$ (1,251,301.19)	\$ 2,451,509.07

The accompanying notes to financial statements are an integral part of this statement.

20350 Exhibit A-2

STERLING HIGH SCHOOL DISTRICT

Statement of Activities
For the Fiscal Year Ended June 30, 2016

		F	Program Revenues			Net (Expense) Revenue and Changes in Net Position	
Functions / Programs	<u>Expenses</u>	Charges for <u>Services</u>	Operating Grants and Contributions	Capital Grants and Contributions	Governmental <u>Activities</u>	Business-Type Activities	<u>Total</u>
Governmental Activities:							
Instruction: Regular Special Education Other Special Instruction Other Instruction Support Services:	\$ 5,211,431.76 846,389.26 11,070.25 831,050.25	\$ 1,983,161.00	\$ 270,706.21	\$ 189,980.28	\$ (4,750,745.27) 1,136,771.74 (11,070.25) (831,050.25)		\$ (4,750,745.27) 1,136,771.74 (11,070.25) (831,050.25)
Tuition Student and Instruction Related Services Other Administrative Services School Administrative Services Plant Operations and Maintenance	429,866.17 1,616,288.43 575,816.85 712,550.16 1,449,709.31		58,382.50 9,172.22		(429,866.17) (1,557,905.93) (566,644.63) (712,550.16) (1,449,709.31)		(429,866.17) (1,557,905.93) (566,644.63) (712,550.16) (1,449,709.31)
Pupil Transportation Personal Services - Employee Benefits Interest on Long-Term Debt Unallocated Depreciation	439,380.33 4,544,459.97 121,782.77 374,694.35		1,412,783.35 39,994.54		(439,380.33) (3,131,676.62) (81,788.23) (374,694.35)		(439,380.33) (3,131,676.62) (81,788.23) (374,694.35)
Total Governmental Activities	17,164,489.86	1,983,161.00	1,791,038.82	189,980.28	(13,200,309.76)	<u> </u>	(13,200,309.76)
Business-Type Activities: Food Service South Jersey Technology Program	371,870.56 35,935,138.12	171,894.06 38,047,110.08	177,984.31			\$ (21,992.19) 2,111,971.96	(21,992.19) 2,111,971.96
Total Business-Type Activities	36,307,008.68	38,219,004.14	177,984.31		<u> </u>	2,089,979.77	2,089,979.77
Total Government	\$ 53,471,498.54	\$ 40,202,165.14	\$ 1,969,023.13	\$ 189,980.28	(13,200,309.76)	2,089,979.77	(11,110,329.99)
General Revenues: Property Taxes: Levied for General Purposes Levied for Debt Service Federal and State Aid - Unrestricted Federal and State Aid - Restricted Interest and Investment Earnings - Unrestricted Interest and Investment Earnings - Restricted Miscellaneous					6,573,836.97 333,737.00 6,928,163.96 195,267.46 8,379.52 835.22 135,705.00	16,092.73 9,758.50	6,573,836.97 333,737.00 6,928,163.96 195,267.46 24,472.25 835.22 145,463.50
Total General Revenues					14,175,925.13	25,851.23	14,201,776.36

(Continued)

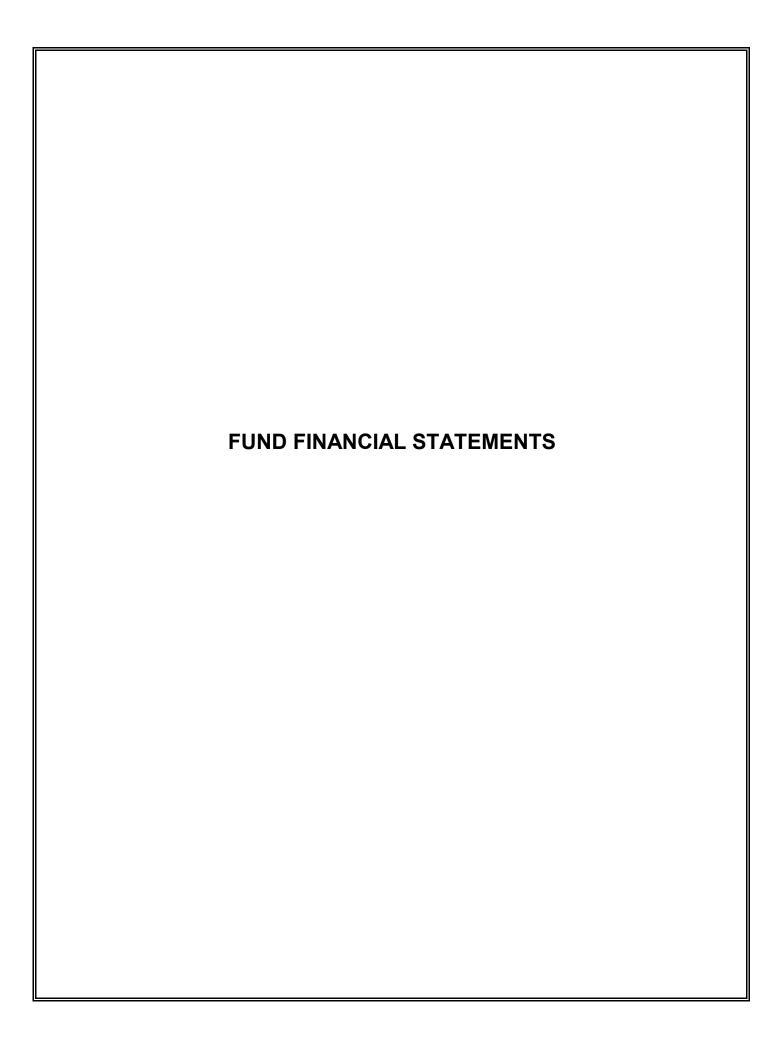
20350 Exhibit A-2

STERLING HIGH SCHOOL DISTRICT

Statement of Activities
For the Fiscal Year Ended June 30, 2016

		Program Revenues				Net (Expense) Revenue and Changes in Net Position					
Functions / Programs	<u>Expenses</u>	Charges for <u>Services</u>	Operating Grants and <u>Contributions</u>	Capital Grants and <u>Contributions</u>	Governmental Activities		Business-Type <u>Activities</u>			<u>Total</u>	
Change in Net Position					\$	975,615.37	\$	2,115,831.00	\$	3,091,446.37	
Net Position, July 1						2,727,194.89		(3,367,132.19)		(639,937.30)	
Net Position, June 30					\$	3,702,810.26	\$	(1,251,301.19)	\$	2,451,509.07	

The accompanying notes to financial statements are an integral part of this statement.



STERLING HIGH SCHOOL DISTRICT

Governmental Funds Balance Sheet June 30, 2016

ASSETS:	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	Debt Service <u>Fund</u>	(Total Governmental <u>Funds</u>
Cash and Cash Equivalents Cash and Cash Equivalents - Capital Reserve Petty Cash	\$ 737,969.44 1,194,999.77 150.00		\$ 2,912,399.83	\$ 0.39	\$	3,650,369.66 1,194,999.77 150.00
Interfunds Account Receivable: Special Revenue Fund Capital Projects Fund Enterprise Fund Fiduciary Funds	88,574.66 2,966.92 2,310,511.69 19,677.99					88,574.66 2,966.92 2,310,511.69 19,677.99
Intergovernmental Accounts Receivable: Federal State Other, Net	76,029.53 177,086.58	\$ 88,586.81	187,373.50			88,586.81 263,403.03 177,086.58
Total Assets	\$ 4,607,966.58	\$ 88,586.81	\$ 3,099,773.33	\$ 0.39	\$	7,796,327.11
LIABILITIES AND FUND BALANCES:						
Liabilities: Interfunds Account Payable: General Fund Accounts Payable Loans Payable Unearned Revenue	\$ 20,654.76 650,802.00	\$ 88,574.66 12.15	\$ 2,966.92		\$	91,541.58 20,654.76 650,802.00 12.15
Total Liabilities	 671,456.76	88,586.81	 2,966.92	 -		763,010.49

(Continued)

STERLING HIGH SCHOOL DISTRICT

Governmental Funds Balance Sheet June 30, 2016

	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	Debt Service <u>Fund</u>	Total Governmental <u>Funds</u>
LIABILITIES AND FUND BALANCES (CONT'D):					
Fund Balances: Restricted: Capital Reserve Excess Surplus Capital Projects Debt Service Assigned:	\$ 1,981,479.53 1,629,887.97		\$ 3,096,806.41	\$ 0.39	\$ 1,981,479.53 1,629,887.97 3,096,806.41 0.39
Other Purposes Designated for Subsequent Year's Expenditures Unassigned (Deficit)	608,901.37 78,689.65 (362,448.70)				608,901.37 78,689.65 (362,448.70)
Total Fund Balances	3,936,509.82	-	3,096,806.41	0.39	7,033,316.62
Total Liabilities and Fund Balances	\$ 4,607,966.58	\$ 88,586.81	\$ 3,099,773.33	\$ 0.39	:

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$19,929,183.05, and the accumulated depreciation is \$11,941,463.09.

Deferred outflows and deferred inflows related to pensions represent the consumption and acquisition, respectively, of resources that relate to future periods; therefore, such amounts are not reported in the fund financial statements.

7,987,719.96

162,495.20

(Continued)

STERLING HIGH SCHOOL DISTRICT

Governmental Funds Balance Sheet June 30, 2016

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because (cont'd):

Accounts payable related to pensions are not liquidated with current financial resources; therefore, such amounts are not recorded in the fund financial statements.

\$

Accrued interest payable on long-term debt is not due and payable in the current period and therefore is not reported in the funds.

(37,984.97)

(230,149.50)

Long-term liabilities, including bonds payable, pension liability, and compensated absences payable are not due and payable in the current period and therefore are not reported in the funds.

(11,212,587.05)

Net Position of Governmental Activities

\$ 3,702,810.26

. .

20350 Exhibit B-2

STERLING HIGH SCHOOL DISTRICT

Governmental Funds

Statement of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended June 30, 2016

	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	Debt Service <u>Fund</u>	Total Governmental <u>Funds</u>
REVENUES:					
Local Property Tax Levy Tuition Charges Interest Earned on Capital Reserve Funds Other Restricted Miscellaneous Revenues Unrestricted Miscellaneous Revenues	\$ 6,573,836.97 1,983,161.00 835.22 77,928.00 66,156.52			\$ 333,737.00	\$ 6,907,573.97 1,983,161.00 835.22 77,928.00 66,156.52
Federal Sources State Sources Local Sources	29,437.96 8,484,368.35 ————————————————————————————————————		\$ 187,373.50	235,262.00	366,256.67 8,907,003.85 4,049.00
Total Revenues	17,215,724.02	340,867.71	187,373.50	568,999.00	18,312,964.23
EXPENDITURES:					
Current: Regular Instruction Special Education Instruction Other Special Instruction Other Instruction	4,849,042.91 856,486.44 11,070.25 831,050.25				5,119,749.12 856,486.44 11,070.25 831,050.25
Support Services and Undistributed Costs: Tuition Student and Instruction Related Services Other Administrative Services School Administrative Services Plant Operations and Maintenance Pupil Transportation Personal Services - Employee Benefits	429,866.17 1,547,663.67 441,138.44 707,825.64 1,413,813.55 439,380.33 4,055,820.56	58,382.50	144,609.13		429,866.17 1,606,046.17 585,747.57 707,825.64 1,413,813.55 439,380.33 4,055,820.56
Capital Outlay	373,298.93		342,228.00		727,305.93

(Continued)

STERLING HIGH SCHOOL DISTRICT

Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2016

	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	Debt Service <u>Fund</u>	Total Governmental <u>Funds</u>
EXPENDITURES (CONT'D):					
Debt Service: Principal Interest and Other Charges				\$ 475,000.00 94,000.00	\$ 475,000.00 94,000.00
Total Expenditures	\$ 15,956,457.14	\$ 340,867.71	\$ 486,837.13	569,000.00	17,353,161.98
Excess (Deficiency) of Revenues over Expenditures	1,259,266.88		(299,463.63)	(1.00)	959,802.25
OTHER FINANCING SOURCES (USES):					
Proceeds from Issuance of School Bonds Premium on School Bonds Issued			3,328,000.00 68,270.04		3,328,000.00 68,270.04
Total Other Financing Sources and Uses			3,396,270.04		3,396,270.04
Net Change in Fund Balances	1,259,266.88	-	3,096,806.41	(1.00)	4,356,072.29
Fund Balance, July 1	2,677,242.94			1.39	2,677,244.33
Fund Balance, June 30	\$ 3,936,509.82		\$ 3,096,806.41	\$ 0.39	\$ 7,033,316.62

STERLING HIGH SCHOOL DISTRICT

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the Fiscal Year Ended June 30, 2016

Amounts reported for governmental activities in the statement of activities are different because:

Net Change in Fund Balances - Governmental Funds

\$ 4,356,072.29

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation Expense Capital Outlays

\$ (506,113.16) 727,305.93

221,192.77

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, disposals, and donations).

(9,690.67)

The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.

(2,921,270.04)

In the statement of activities, certain operating expenses, (e.g., pensions, compensated absences and interest on debt), are measured by the amounts incurred during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). This amount is the net effect of these differences in the treatment of these items.

(670,688.98)

Change in Net Position of Governmental Activities

\$ 975,615.37

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Statements of Net Position
June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>
ASSETS:		
Current Assets: Cash and Cash Equivalents Intergovernmental Accounts Receivable:	\$ 1,202.89	\$ 451,517.21
Federal State Other Accounts Receivable, Net	9,340.53 187.05	4,829,146.39
Inventory	8,341.84	
Total Current Assets	19,072.31	5,280,663.60
Noncurrent Assets: Capital Assets Less: Accumulated Depreciation	141,776.25 (119,658.77)	4,438,881.18 (2,171,261.98)
Total Capital Assets (Net of Accumulated Depreciation)	22,117.48	2,267,619.20
Total Noncurrent Assets	22,117.48	2,267,619.20
Total Assets	41,189.79	7,548,282.80
DEFERRED OUTFLOWS OF RESOURCES:	· · · · · · · · · · · · · · · · · · ·	
Related to Pensions		574,796.40
LIABILITIES:		
Current Liabilities: Accounts Payable: Other Pensions Retainage Payable Interfund Accounts Payable: General Fund	6,909.96	3,317,204.51 98,635.50 435,565.67 2,310,511.69
Fiduciary Fund - Payroll Agency		454.27
Accrued Expenses Unearned Revenue	986.57	22,512.06 37,925.15
Total Current Liabilities	7,896.53	6,222,808.85
Noncurrent Liabilities: Net Pension Liability		2,679,709.20
Total Noncurrent Liabilities		2,679,709.20
Total Liabilities	7,896.53	8,902,518.05
		(Continued)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Statements of Net Position
June 30, 2016

	Food <u>Service</u>			SJTP <u>Fund</u>
DEFERRED INFLOWS OF RESOURCES:				
Related to Pensions		<u>-</u>	\$	505,155.60
NET POSITION:				
Net Investment in Capital Assets Unrestricted (Deficit)	\$	22,117.48 11,175.78		2,267,619.20 (3,552,213.65)
Total Net Position (Deficit)	\$	33,293.26	\$	(1,284,594.45)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds

Business-Type Activities - Enterprise Funds
Statements of Revenues, Expenses, and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>
OPERATING REVENUES:		
Charges for Services: Daily Sales - Reimbursable Programs Daily Sales - Non-Reimbursable Programs Special Functions	\$ 74,491.00 92,151.88 2,895.33	
Rentals	,	\$ 198,467.50
Services Provided:		
Technology Services		5,650,263.15
Business Shared Services		162,576.00
Contract Income		31,658,480.83
Miscellaneous	2,355.85	377,322.60
Insurance Proceeds		9,758.50
Total Operating Revenues	171,894.06	38,056,868.58
OPERATING EXPENSES:		
Food Service Management Company Salaries	113,649.63	
Personnel Services - Salaries		1,986,729.94
Food Service Management Company Employee Benefits	23,517.05	
Personnel Services - Employee Benefits		113,820.41
Purchased Professional and Technical Services	13,194.60	191,463.96
Purchased Property Services		314,297.72
Other Purchased Services	35,534.08	259,807.79
Supplies and Materials	23,621.92	220,464.04
Depreciation	16,540.77	84,494.26
Cost of Sales / Goods Sold:	102.042.90	
Reimbursable Program Non-Reimbursable Program	102,043.80 42,846.00	
Other	42,040.00	32,729,410.30
Miscellaneous	922.71	34,649.70
Wisconarious	<u></u>	04,040.70
Total Operating Expenses	371,870.56	35,935,138.12
Operating Income (Loss)	(199,976.50)	2,121,730.46
NONOPERATING REVENUES (EXPENSES):		
State Sources: State School Lunch Program Federal Sources:	3,107.38	
	17 062 46	
National School Breakfast Program National School Lunch Program	17,863.46 131,210.02	
Food Distribution Program	25,803.45	
Interest and Investment Revenue	47.77	16,044.96
Total Nonoperating Revenues (Expenses)	178,032.08	16,044.96
		(Continued)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Statements of Revenues, Expenses, and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>		
Change in Net Position	\$ (21,944.42)	\$	2,137,775.42	
Net Position (Deficit), July 1	 55,237.68		(3,422,369.87)	
Net Position (Deficit), June 30	\$ 33,293.26	\$	(1,284,594.45)	

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Statements of Cash Flows
For the Fiscal Year Ended June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Receipts from Customers and Users Payments to Suppliers Payments to Employees Payments for Employee Benefits Interfund Advances	\$ 171,894.06 (352,339.49)	\$ 34,973,833.67 (32,749,722.70) (1,793,247.15) (555,911.22) 2,000.00
Net Cash Provided by (Used for) Operating Activities	(180,445.43)	(123,047.40)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:		
Federal Sources State Sources	174,617.32 3,208.45	
Net Cash Provided by (Used for) Noncapital Financing Activities	177,825.77	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Payment of Retainage Payable	,020	(58,487.13)
Net Cash Provided by (Used for) Capital and Related Financing Activities CASH FLOWS FROM INVESTING ACTIVITIES:	 	 (58,487.13)
Interest and Dividends	47.77	 16,044.96
Net Cash Provided by (Used for) Investing Activities	 47.77	 16,044.96
Net Increase (Decrease) in Cash and Cash Equivalents	(2,571.89)	(165,489.57)
Balances, July 1	 3,774.78	 617,006.78
Balances, June 30	\$ 1,202.89	\$ 451,517.21
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: Operating Income (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:	\$ (199,976.50)	\$ 2,121,730.46
Depreciation (Increase) Decrease in Other Accounts Receivable (Increase) Decrease in Inventories for Consumption	16,540.77 (93.40)	84,494.26 (2,695,468.94)
(Increase) Decrease in Inventories for Resale (Increase) Decrease in Prepaid Expenses Increase (Decrease) in Accounts Payable - Other Increase (Decrease) in Accounts Payable - Pensions Increase (Decrease) in Retainage Payable Increase (Decrease) in Interfund Accounts Payable Increase (Decrease) in Accrued Expenses Increase (Decrease) in Unearned Revenue Increase (Decrease) in Net Pension Liability	208.74 2,874.96	379,237.46 177,970.40 (28,796.38) 435,565.67 414,174.67 (2,675.00) (387,565.97) (621,714.03)
Total Adjustments	 19,531.07	 (2,244,777.86)
Net Cash Provided by (used for) Operating Activities	\$ (180,445.43)	\$ (123,047.40)

STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2016

	Priva	ate-Purpose Trust Funds		Agency Funds		
	Unemployment Compensation <u>Trust</u>	Flexible Benefits <u>Trust</u>	Scholarship <u>Fund</u>	Student Activity / Athletics	<u>Payroll</u>	
ASSETS:						
Cash and Cash Equivalents Intrafund Accounts Receivable: Flexible Benefits Trust Payroll Agency	\$ 46,580.21 29,352.52	\$ 19,633.50	\$ 8,558.15	\$ 107,920.86 \$	53,600.57 70.00	
Interfund Accounts Receivable: SJTP Fund					454.27	
Total Assets	75,932.73	19,633.50	8,558.15	\$ 107,920.86 \$	54,124.84	
LIABILITIES:						
Intrafund Accounts Payable: Unemployment Compensation Trust Payroll Agency Interfund Accounts Payable:		70.00		\$	29,352.52	
General Fund		3,000.00		\$ 4,947.40	11,730.59	
Intergovernmental Accounts Payable: State Payable to Student Groups	14,165.77			102,973.46	12 044 72	
Payroll Deductions and Withholdings		<u> </u>			13,041.73	
Total Liabilities	14,165.77	3,070.00		\$ 107,920.86 \$	54,124.84	
NET POSITION:						
Held in Trust for Unemployment Claims and Other Purposes	\$ 61,766.96	\$ 16,563.50	\$ 8,558.15			

STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds
Statement of Changes in Fiduciary Fund Net Position
For the Fiscal Year Ended June 30, 2016

	Private-Purpose Trust Funds				
	Unemployment Compensation <u>Trust</u>	Flexible Benefits <u>Trust</u>	Scholarship <u>Fund</u>		
ADDITIONS:					
Contributions: Scholarships From Board Other	\$ 85,927.51 13,630.22	\$ 27,091.66	\$ 500.00		
Total Contributions	99,557.73	27,091.66	500.00		
Investment Earnings: Interest and Dividends	133.23	31.11	23.10		
Net Investment Earnings	133.23	31.11	23.10		
Total Additions	99,690.96	27,122.77	523.10		
DEDUCTIONS:					
Awarded Scholarships Claims	90,273.11	23,134.47	1,000.00		
Total Deductions	90,273.11	23,134.47	1,000.00		
Change in Net Position	9,417.85	3,988.30	(476.90)		
Net Position, July 1	52,349.11	12,575.20	9,035.05		
Net Position, June 30	\$ 61,766.96	\$ 16,563.50	\$ 8,558.15		

STERLING SCHOOL DISTRICT

Notes to Financial Statements For the Fiscal Year Ended June 30, 2016

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Sterling High School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades nine through twelve who reside in the boroughs of Magnolia, Somerdale, and Stratford. Students in grades nine through twelve who reside in the boroughs of Laurel Springs and Hi-Nella attend the School District on a tuition basis. The School District has an approximate enrollment at June 30, 2016 of 959.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

Component Units

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, and GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34.* Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

Component Units (Cont'd)

Based upon the application of these criteria, the School District has no component units, and is not a component unit of another governmental agency.

Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary funds:

Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

South Jersey Technology Partnership (SJTP) Fund - This fund accounts for the financial activity related to the providing of technology, construction, business, and other services to other governmental entities.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:

Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity / athletics fund and payroll fund.

Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

<u>Flexible Benefits Trust Fund</u> - Revenues consist of volunteer pre-tax employee payroll withholdings for the purpose of paying for qualified medical expenses, and interest income. Expenditures represent reimbursements to employees for qualified medical expenses.

<u>Scholarship Fund</u> - Revenues consist of donations and interest income. Expenditures represent the following:

James J. Camburn Memorial Scholarship - awarded to one male and one female, from Stratford Borough, seeking higher education either at a two or four-year institution or military service.

Jennifer Persia Memorial Scholarship - awarded to a Sterling High School student who, via a written essay, can explain how their involvement in co-curricular activities contributed to their personal growth.

Such scholarships are awarded in accordance with the trust requirements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibits C-1, C-2, and I-3 include all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

Cash, Cash Equivalents and Investments

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2016.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

Short-Term Interfund Receivables / Payables

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

<u>Description</u>	Estimated Lives
Land Improvements	5 - 20 Years
Buildings and Building Improvements	5 - 60 Years
Machinery and Equipment	5 - 20 Years
Vehicles	5 - 10 Years

The School District does not possess any infrastructure assets.

<u>Deferred Outflows and Deferred Inflows of Resources</u>

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

Defined Benefit Pension Plans - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

Tuition Payable

Tuition charges for the fiscal years ended June 30, 2016 and 2015 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

Accrued Salaries and Wages

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2016, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

Compensated Absences

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Bond Discounts / Premiums

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Fund Balance (Cont'd)

The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Impact of Recently Issued Accounting Principles

Recently Issued and Adopted Accounting Pronouncements

The following GASB Statements became effective for the fiscal year ended June 30, 2016:

Statement No. 72, Fair Value Measurement and Application. This Statement addresses accounting and financial reporting issues related to fair value measurements. The definition of fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This Statement provides guidance for determining a fair value measurement for financial reporting purposes. This Statement also provides guidance for applying fair value to certain investments and disclosures related to all fair value measurements. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. The objective of this Statement is to improve the usefulness of information about pensions included in the general purpose external financial reports of state and local governments for making decisions and assessing accountability. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 76, *The Hierarchy of Generally Accepted Accounting Principles for State and Local Governments*. The objective of this Statement is to identify, in the context of the current governmental financial reporting environment, the hierarchy of generally accepted accounting principles (GAAP). The "GAAP hierarchy" consists of the sources of accounting principles used to prepare financial statements of state and local governmental entities in conformity with GAAP and the framework for selecting those principles. This Statement reduces the GAAP hierarchy to two categories of authoritative GAAP and addresses the use of authoritative and nonauthoritative literature in the event that the accounting treatment for a transaction or other event is not specified within a source of authoritative GAAP. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 79, Certain External Investment Pools and Pool Participants. This Statement addresses accounting and financial reporting for certain external investment pools and pool participants. The adoption of this Statement had no impact on the basic financial statements of the School District.

Recently Issued Accounting Pronouncements

The GASB has issued the following Statements during the fiscal year ended June 30, 2016 that will become effective in future fiscal years as shown below:

Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. The objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. The Statement will become effective for the School District in fiscal year 2017. Management has determined that this Statement will not have an impact on the basic financial statements of the School District.

Impact of Recently Issued Accounting Principles (Cont'd)

Recently Issued Accounting Pronouncements (Cont'd)

Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. The Statement will become effective for the School District in fiscal year 2018. Management has determined that this Statement will not have an impact on the basic financial statements of the School District.

Statement No. 77, *Tax Abatement Disclosures*. This Statement requires governments that enter into tax abatement agreements to disclose certain information about the agreements. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 78, Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans. The objective of this Statement is to address a practice issue regarding the scope and applicability of Statement No. 68, Accounting and Financial Reporting for Pensions. This issue is associated with pensions provided through certain multiple-employer defined benefit pension plans and to state or local governmental employers whose employees are provided with such pensions. The Statement will become effective for the School District in fiscal year 2017. Management has determined that this Statement will not have an impact on the basic financial statements of the School District.

Statement No. 80, Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14. This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, Determining Whether Certain Organizations Are Component Units. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have an impact on the basic financial statements of the School District.

Statement No. 81, *Irrevocable Split-Interest Agreements*. The objective of this Statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. The Statement will become effective for the School District in fiscal year 2018. Management has determined that this Statement will not have an impact on the basic financial statements of the School District.

Statement No. 82, Pension Issues and amendment of GASB Statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. The Statement will become effective for the School District in fiscal year 2017. Management does not expect this Statement will have a material impact on the basic financial statements of the School District.

Note 2: CASH AND CASH EQUIVALENTS

<u>Custodial Credit Risk Related to Deposits</u> - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2016, the School District's bank balances of \$6,647,472.63 were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA	\$ 6,493,903.29
Uninsured and Uncollateralized	153,569.34
	\$ 6,647,472.63

Note 3: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2015 to June 30, 2016 fiscal year is as follows:

Beginning Balance, July 1, 2015 Increased by:		\$ 1,878,644.31
Interest Earnings	\$ 835.22	
Board Resolution (June 16, 2016)	1,000,000.00	
		1,000,835.22
Decreased by:		2,879,479.53
Decreased by: Utilization in Fiscal Year 2016 Budget		898,000.00
Ending Balance, June 30, 2016		\$ 1,981,479.53

Note 3: CAPITAL RESERVE ACCOUNT (CONT'D)

The June 30, 2016 LRFP balance of local support costs of uncompleted projects at June 30, 2016 is \$3,532,102.00. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

Note 4: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2016 consisted of accounts (fees for services), reimbursements and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey. However, an allowance for doubtful accounts in the amount of \$346,052.50 and \$572,013.68 has been recorded in the general fund and SJTP enterprise fund, respectively for the fiscal year ended June 30, 2016 against the balance of tuition receivable (\$523,139.08, gross) and balance of provided services (\$5,401,160.07, gross) that are not expected to be fully collected within the subsequent fiscal year.

Accounts receivable as of fiscal year end for the School District's individual major funds, in the aggregate, are as follows:

	G	overnmental Fu	nds	=	Propri	etary Funds		
<u>Description</u>	General <u>Fund</u>	Special Revenue <u>Fund</u>	Capital Projects <u>Fund</u>	Total Governmental <u>Activities</u>	Food Service <u>Fund</u>	SJTP <u>Fund</u>	Total Business- Type Activities	<u>Total</u>
Federal Awards State Awards	\$ 76,029.53	\$ 88,586.81	\$ 187,373.50	\$ 88,586.81 263,403.03	\$ 9,340.53 187.05		\$ 9,340.53 187.05	\$ 97,927.34 263,590.08
Tuition Charges	177,086.58			177,086.58				177,086.58
Fiduciary Fund	19,677.99			19,677.99		* 4 000 4 40 00	4 000 440 00	19,677.99
Provided Services						\$ 4,829,146.39	4,829,146.39	4,829,146.39
	\$272,794.10	\$ 88,586.81	\$ 187,373.50	\$ 548,754.41	\$9,527.58	\$ 4,829,146.39	\$ 4,838,673.97	\$ 5,387,428.38

Note 5: INVENTORY

Inventory recorded at June 30, 2016 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

Food	\$	6,346.01		
Supplies	1,995.83			
	\$	8,341.84		

Note 6: <u>CAPITAL ASSETS</u>

Capital asset activity for governmental activities for the fiscal year ended June 30, 2016 is as follows:

	Balance July 1, 2015	Increases	Decreases	Balance June 30, 2016
Governmental Activities:				
Capital Assets, not being Depreciated: Land Construction in Progress	\$ 322,480.00	\$ 331,050.00		\$ 322,480.00 331,050.00
Total Capital Assets, not being Depreciated	322,480.00	331,050.00		653,530.00
Capital Assets, being Depreciated: Land Improvements Buildings and Building Improvements Machinery and Equipment Vehicles	1,330,826.20 16,212,014.26 1,282,141.16 117,997.03	88,118.00 119,122.64 189,015.29	\$ (63,581.53)	1,418,944.20 16,331,136.90 1,471,156.45 54,415.50
Total Capital Assets, being Depreciated	18,942,978.65	396,255.93	(63,581.53)	19,275,653.05
Total Capital Assets, Cost	19,265,458.65	727,305.93	(63,581.53)	19,929,183.05
Less Accumulated Depreciation for: Land Improvements Buildings and Building Improvements Machinery and Equipment Vehicles	(853,761.85) (9,672,228.63) (879,939.55) (83,310.76)	(46,270.85) (304,215.11) (152,502.75) (3,124.45)	53,890.86	(900,032.70) (9,976,443.74) (1,032,442.30) (32,544.35)
Total Accumulated Depreciation	(11,489,240.79)	(506,113.16)	53,890.86	(11,941,463.09)
Total Capital Assets, being Depreciated, Net	7,453,737.86	(109,857.23)	(9,690.67)	7,334,189.96
Governmental Activities Capital Assets, Net	\$ 7,776,217.86	\$ 221,192.77	\$ (9,690.67)	\$ 7,987,719.96

Capital asset activity for business-type activities for the fiscal year ended June 30, 2016 is as follows:

	Balance <u>July 1, 2015</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>June 30, 2016</u>
Business-Type Activities:				
Capital Assets, not being Depreciated: Land	\$ 299,412.20			\$ 299,412.20
Total Capital Assets, not being Depreciated	299,412.20			299,412.20
Capital Assets, being Depreciated: Buildings and Building Improvements Machinery and Equipment Vehicles	3,840,793.61 424,199.07 27,803.50		\$ (11,550.95)	3,840,793.61 412,648.12 27,803.50
Total Capital Assets, being Depreciated	4,292,796.18		(11,550.95)	4,281,245.23
Total Capital Assets, Cost	4,592,208.38		(11,550.95)	4,580,657.43
Less Accumulated Depreciation for: Buildings and Building Improvements Machinery and Equipment Vehicles	(1,877,615.62) (320,007.66) (3,813.39)	\$ (62,527.23) (32,382.67) (6,125.13)	11,550.95	(1,940,142.85) (340,839.38) (9,938.52)
Total Accumulated Depreciation	(2,201,436.67)	(101,035.03)	11,550.95	(2,290,920.75)
Total Capital Assets, being Depreciated, Net	2,091,359.51	(101,035.03)		1,990,324.48
Business-Type Activities Capital Assets, Net	\$ 2,390,771.71	\$ (101,035.03)		\$ 2,289,736.68

Note 6: CAPITAL ASSETS (CONT'D)

Depreciation expense was charged to functions / programs of the School District as follows:

Governmental Activities:	
Regular Instruction	\$ 89,229.23
School Administrative Services	12,071.63
Plant Operations and Maintenance	30,117.95
Unallocated	374,694.35
Total Depreciation Expense - Governmental Activities	\$ 506,113.16
	 _
Business-Type Activities:	
Food Service	\$ 16,540.77
SJTP	 84,494.26
	 _
Total Depreciation Expense - Business-Type Activities	\$ 101,035.03

Note 7: SHORT-TERM OBLIGATIONS

<u>State School Aid Anticipation Note</u> - N.J.S.A. 18A:22-44.2 states that if a board of education of a school district is notified by the Commissioner of Education that one or more June State school aid payments will not be made until the following school budget year, and the district demonstrates through a written application to the Commissioner the need to borrow and the Commissioner approves that application, the board may borrow on or before June 30 of the current school budget year, but not earlier than June 8 of the current school budget year, a sum not exceeding the amount of the delayed State school aid payments, and may execute and deliver promissory notes therefor through private sale or delivery thereof.

In accordance with this statute, on June 8, 2016 and June 22, 2016, the School District issued two State School Aid Anticipation Notes in the amounts of \$325,401.00 each, both at an annual interest rate of 1.0% and maturing on July 8, 2016. The State of New Jersey shall pay, on behalf of the School District, the required interest due on the note.

The following represents short-term debt activity for the fiscal year ended June 30, 2016:

<u>Description</u>	Balance July 1, 2015	Additions	Deductions	Balance <u>June 30, 2016</u>
State School Aid Anticipation Notes	\$ 663,768.00	\$ 650,802.00	\$ (663,768.00)	\$ 650,802.00

Note 8: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2016, the following changes occurred in long-term obligations for governmental activities:

	Balance July 1, 2015	Additions Deductions		Balance <u>June 30, 2016</u>	Due within One Year
Governmental Activities:					
Bonds Payable: General Serial Bonds Add Amounts:	\$ 1,880,000.00	\$ 3,328,000.00	\$ (475,000.00)	\$ 4,733,000.00	\$ 475,000.00
Issuance Premiums		68,270.04	(2,368.87)	65,901.17	
Total Bonds Payable	1,880,000.00	3,396,270.04	(477,368.87)	4,798,901.17	475,000.00
Other Liabilities:					
Net Pension Liability	5,814,092.47	2,416,471.83	(1,977,909.50)	6,252,654.80	
Compensated Absences	179,623.28	21,445.40	(40,037.60)	161,031.08	15,510.90
Total Other Liabilities	5,993,715.75	2,437,917.23	(2,017,947.10)	6,413,685.88	15,510.90
Governmental Activity Long- Term Liabilities	\$ 7,873,715.75	\$ 5,834,187.27	\$ (2,495,315.97)	\$ 11,212,587.05	\$ 490,510.90

The general serial bonds payable are liquidated by the debt service fund, while the net pension liability and compensated absences are liquidated by the general fund.

During the fiscal year ended June 30, 2016, the following changes occurred in long-term obligations for business-type activities:

July 1, 2015	<u>Additi</u>	ons [<u>Deductions</u>	June 30, 2016	Due within <u>One Year</u>
\$ 3 451 393 53	\$ 75.0	991 17 \$	(847 675 50)	\$ 2,679,709,20	_
			July 1, 2015 Additions	July 1, 2015 Additions Deductions	July 1, 2015 Additions Deductions June 30, 2016

The net pension liability is liquidated by the SJTP enterprise fund.

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On June 1, 2009, the School District issued \$4,795,000.00 of school refunding bonds, at interest rates varying from 4.0% to 5.0%, to current refund and redeem all of the School District's outstanding callable school bonds, series 1999; and to pay certain costs and expenses incidental to the issuance and delivery of the refunding bonds. The final maturity of these bonds is June 1, 2019. The bonds will be paid from property taxes.

In addition, on February 17, 2016, the School District issued \$3,328,000.00 of school bonds, at interest rates ranging from 2.0% to 3.0%, to provide permanent financing for the costs associated with capital improvements to the School District's facilities. The final maturity of these bonds is January 15, 2036, and like the refunding bonds mentioned in the previous paragraph, these bonds will also be paid from property taxes.

Note 8: LONG-TERM LIABILITIES (CONT'D)

Principal and interest due on bonds outstanding is as follows:

Fiscal Year Ending June 30,	<u>Principal</u>		<u>Interest</u>	<u>Total</u>
2017	\$ 475,000.00		\$ 149,370.89	\$ 624,370.89
2018	585,000.00		133,340.00	718,340.00
2019	565,000.00		107,390.00	672,390.00
2020	180,000.00		82,440.00	262,440.00
2021	180,000.00		78,840.00	258,840.00
2022-2026	900,000.00		340,200.00	1,240,200.00
2027-2031	920,000.00		222,300.00	1,142,300.00
2032-2036	 928,000.00	_	83,610.00	1,011,610.00
	\$ 4,733,000.00		\$ 1,197,490.89	\$ 5,930,490.89

Bonds Authorized but not Issued - As of June 30, 2016, the School District had no authorizations to issue additional bonded debt.

Net Pension Liability - For details on the net pension liability, refer to note 9. The School District's annual required contribution to the Public Employees' Retirement System are budgeted and paid from the general fund and SJTP enterprise fund on an annual basis.

<u>Compensated Absences</u> - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid, which is the general fund. Refer to note 14 for a description of the School District's policy.

Note 9: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295
http://www.nj.gov/treasury/pensions

General Information about the Pension Plans

Plan Descriptions

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

General Information about the Pension Plans (Cont'd)

Plan Descriptions (Cont'd)

Public Employees' Retirement System - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan that was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in SPRS or PFRS after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

Vesting and Benefit Provisions

Teachers' Pension and Annuity Fund - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier Definition

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and non-forfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

Contributions

Teachers' Pension and Annuity Fund - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.06% in State fiscal year 2016. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2015, the State's pension contribution was less that the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These onbehalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

General Information About the Pension Plans (Cont'd)

Contributions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - The School District's contractually required contribution rate for the fiscal year ended June 30, 2016 was 5.67% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2016 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2015, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2016 was \$344,446.00, and was paid by April 1, 2016. School District employee contributions to the pension plan during the fiscal year ended June 30, 2016 were \$431,087.23.

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.06% in State fiscal year 2016. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from 8.5% of base salary to 10%. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined rate which included the normal cost and unfunded accrued liability.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2016 was 14.77% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2015, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2016 was \$342,099.00, and was paid by April 1, 2016. School District employee contributions to the pension plan during the fiscal year ended June 30, 2016 were \$161,003.05.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2016, employee contributions totaled \$3,105.34, and the School District recognized pension expense of \$2,069.00. There were no forfeitures during the fiscal year.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u>

Teachers' Pension and Annuity Fund - At June 30, 2016, the School District was not required to report a liability for its proportionate share of the net pension liability because of a 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

School District's Proportionate Share of Net Pension Liability \$

State of New Jersey's Proportionate Share of Net Pension
Liability Associated with the School District

40,508,669.00

\$ 40,508,669.00

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015. For the June 30, 2015 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2015, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey. For the June 30, 2015 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was .0640916652%, which was a decrease of .0000157431% from its proportion measured as of June 30, 2014.

For the fiscal year ended June 30, 2016, the School District recognized \$2,473,419.00 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey onbehalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2015 measurement date.

Public Employees' Retirement System - At June 30, 2016, the School District reported a liability of \$8,932,364.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2015 measurement date, the School District's proportion was .0397913627%, which was a decrease of .0096965240% from its proportion measured as of June 30, 2014.

For the fiscal year ended June 30, 2016, the School District recognized pension expense of \$353,073.00, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2015 measurement date.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Public Employees' Retirement System (Cont'd) - At June 30, 2016, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>of</u>	Deferred Outflows Resources	Deferred Inflows of Resources		
Differences between Expected and Actual Experience	\$	213,095.00	\$	-	
Changes of Assumptions		959,265.00		-	
Net Difference between Projected and Actual Earnings on Pension Plan Investments		-		143,615.00	
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions		414,843.00	1,	540,237.00	
School District Contributions Subsequent to the Measurement Date		328,785.00		-	
	\$	1,915,988.00	\$ 1,	683,852.00	

\$328,785.00 included in deferred outflows of resources, will be included as a reduction of the net pension liability (\$230,149.50 in the governmental activities and \$98,635.50 in the business-type activities and SJTP enterprise fund) in the fiscal year ending June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending <u>June 30,</u>	
2017	\$ (41,872.00)
2018	(41,872.00)
2019	(41,873.00)
2020	96,170.00
2021	(67,202.00)
	\$ (96,649.00)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

Public Employees' Retirement System (Cont'd) - The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between Expected	<u>or resources</u>	<u>or resources</u>
and Actual Experience		
Year of Pension Plan Deferral:		
June 30, 2014	-	_
June 30, 2015	5.72	-
Changes of Assumptions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	-
June 30, 2015	5.72	-
Net Difference between Projected		
and Actual Earnings on Pension		
Plan Investments		
Year of Pension Plan Deferral:		
June 30, 2014	-	5.00
June 30, 2015	-	5.00
Changes in Proportion and Differences		
between School District Contributions and Proportionate Share of Contributions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	6.44
June 30, 2015	5.72	5.72
•		

Actuarial Assumptions

The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2015.

Actuarial Assumptions (Cont'd)

This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<u>TPAF</u>	<u>PERS</u>
Inflation	2.50%	3.04%
Salary Increases: 2012-2021 Thereafter	Varies Based on Experience Varies Based on Experience	2.15% - 4.40% Based on Age 3.15% - 5.40% Based on Age
Investment Rate of Return	7.90%	7.90%
Mortality Rate Table	RP-2000	RP-2000
Period of Actuarial Experience Study upon which Actuarial Assumptions were Based	July 1, 2009 - June 30, 2012	July 1, 2008 - June 30, 2011

For TPAF, mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements were based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

For PERS, mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments (7.90% at June 30, 2015) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Actuarial Assumptions (Cont'd)

Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2015 are summarized in the following tables:

		TPAF	-	PERS			
Asset Class	Target Allocation	Long-Term Expected Real Rate of Return	Asset Class	Target <u>Allocation</u>	Long-Term Expected Real Rate of Return		
US Cash	5.00%	0.53%	Cash	5.00%	1.04%		
US Government Bonds	1.75%	1.39%	U.S. Treasuries	1.75%	1.64%		
US Credit Bonds	13.50%	2.72%	Investment Grade Credit	10.00%	1.79%		
US Mortgages	2.10%	2.54%	Mortgages	2.10%	1.62%		
US Inflation-Indexed Bonds	1.50%	1.47%	High Yield Bonds	2.00%	4.03%		
US High Yield Bonds	2.00%	4.57%	Inflation-Indexed Bonds	1.50%	3.25%		
US Equity Market	27.25%	5.63%	Broad U.S. Equities	27.25%	8.52%		
Foreign-Developed Equity	12.00%	6.22%	Developed Foreign Equities	12.00%	6.88%		
Emerging Markets Equity	6.40%	8.46%	Emerging Market Equities	6.40%	10.00%		
Private Real Estate Property	4.25%	3.97%	Private Equity	9.25%	12.41%		
Timber	1.00%	4.09%	Hedge Funds/Absolute Return	12.00%	4.72%		
Farmland	1.00%	4.61%	Real Estate (Property)	2.00%	6.83%		
Private Equity	9.25%	9.15%	Commodities	1.00%	5.32%		
Commodities	1.00%	3.58%	Global Debt ex U.S.	3.50%	-0.40%		
Hedge Funds - MultiStrategy	4.00%	4.59%	REIT	4.25%	5.12%		
Hedge Funds - Equity Hedge	4.00%	5.68%	-				
Hedge Funds - Distressed	4.00%	4.30%	<u>-</u>	100.00%			
	100.00%						

Discount Rate - The discount rates used to measure the total pension liability were 4.13% and 4.68% for TPAF as of June 30, 2015 and 2014, respectively, and 4.90% and 5.39% for PERS as of June 30, 2015 and 2014, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.90%, and a municipal bond rate of 3.80% as of June 30, 2015, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2027 for TPAF and 2033 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2027 for TPAF and 2033 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

<u>Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate</u>

Teachers' Pension and Annuity Fund (TPAF) - As previously mentioned, TPAF, has a special funding situation where the State pays 100% of the School District's annual required contribution.

<u>Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Cont'd)</u>

Teachers' Pension and Annuity Fund (TPAF) (Cont'd) - As such, the proportionate share of the net pension liability as of June 30, 2015, the pension plans measurement date, attributable to the School District is \$0, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of 4.13%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	1% Decrease <u>(3.13%)</u>	Current Discount Rate (4.13%)	1% Increase <u>(5.13%)</u>
School District's Proportionate Share of the Net Pension Liability	\$ -	\$ -	\$ -
State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District	48,143,039.00	40,508,669.00	33,931,202.00
	\$ 48,143,039.00	\$ 40,508,669.00	\$ 33,931,202.00

Public Employees' Retirement System (PERS) - The following presents the School District's proportionate share of the net pension liability at June 30, 2015, the plans measurement date, calculated using a discount rate of 4.90%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	1%	Current	1%
	Decrease (3.90%)	Discount Rate (4.90%)	Increase (<u>5.90%)</u>
School District's Proportionate Share	* 44 404 005 00	4 0 000 004 00	4 7 440 404 00
of the Net Pension Liability	\$ 11,101,835.00	\$ 8,932,364.00	\$ 7,113,494.00

Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS' respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions/annrpts.shtml.

Note 10: STATE POST-RETIREMENT MEDICAL BENEFITS

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2015, there were 107,314 retirees receiving postemployment medical benefits, and the State contributed \$1.25 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$214.1 million toward Chapter 126 benefits for 19,056 eligible retired members in fiscal year 2015.

Note 11: ON-BEHALF PAYMENTS

For the fiscal year ended June 30, 2016, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, post-retirement medical costs, and non-contributory insurance were \$492,759.00, \$615,966.00 and \$24,546.00, respectively.

Note 12: RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

Fiscal Year Ended June 30,	Co	School District ntributions	Employee Intributions	Interest Income	Claims Incurred	Ending Balance
2016	\$	85,927.51	\$ 13,630.22	\$ 133.23	\$ 90,273.11	\$ 61,766.96
2015		45,029.46	15,722.30	126.94	64,229.09	52,349.11
2014		70.849.90	15.615.53	186.18	79.827.92	55.699.50

Note 12: RISK MANAGEMENT (CONT'D)

<u>Joint Insurance Pool</u> - The School District is a member of the School Alliance Insurance Fund ("SAIF"). A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report, specifically exhibit J-20. The Fund provides the School District with the following coverage:

Property
General Liability
Auto Liability and Physical Damage
Crime and Fidelity
Environmental Impairment Liability
Excess Liability

Contributions to the SAIF are determined by the SAIF Board of Trustees, based on actuarial assumptions determined by an actuary. The School District is jointly and personally liable for claims insured by the SAIF and its members during the period of its membership, including liability for supplemental assessments, if necessary. The SAIF's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

The SAIF publishes its own financial report for the fiscal year ended June 30, 2016, which can be obtained at www.saifund.com.

Note 13: DEFERRED COMPENSATION

The School District offers its employees a choice of two deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The administrator of the plans is The Omni Financial Group.

Note 14: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policy. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the School District for the unused sick leave in accordance with the School District's agreements with the various employee unions.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2016, the liability for compensated absences reported on the government-wide statement of net position was \$161,031.08.

Note 15: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2016 is as follows:

<u>Fund</u>	Interfunds <u>Receivable</u>	Interfunds <u>Payable</u>
General	\$ 2,421,731.26	
Special Revenue		\$ 88,574.66
Capital Projects		2,966.92
SJTP		2,310,965.96
Fiduciary	454.27	19,677.99
	\$ 2,422,185.53	\$ 2,422,185.53

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2017, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

During the fiscal year ended June 30, 2016, no transfers between or among funds occurred.

Note 16: CONTINGENCIES

<u>Grantor Agencies</u> - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

<u>Litigation</u> - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

Note 17: CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Note 18: COMMITMENTS

The School District has various construction projects ongoing as of the fiscal year ended June 30, 2016 that are to continue into the subsequent fiscal year(s). These projects, which are related to the capital projects fund and the SJTP enterprise fund, are as follows:

Capital Projects Fund:

Contract	Commitment <u>Date</u>	Amount <u>Outstanding</u>
Camera System Upgrades	06/16/16	\$ 51,970.00
Roof Replacement	06/29/16	2,535,984.00

Note 18: COMMITMENTS (CONT'D)

SJTP Enterprise Fund:

Contract	Commitment <u>Date</u>	Amount <u>Outstanding</u>
HVAC, Exhaust Fans, Wiring	01/07/16	\$ 2,156,892.20
Roof Replacement	01/07/16	4,093,451.75
Asbestos Abatement	03/17/16	254,559.02
Grandstand and Press Box	04/13/16	522,925.00
Bleachers	05/19/16	235,390.00
Track Replacement / Resurfacing	06/02/16	696,805.00
Electrical Work	06/16/16	225,356.20

Note 19: <u>DEFICIT FUND BALANCES</u>

The School District has a deficit unassigned fund balance of \$362,448.70 in the general fund as of June 30, 2016 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in unassigned fund balance in the GAAP funds statements of \$362,448.70 is less than the June state aid payments.

Note 20: FUND BALANCES

RESTRICTED

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

General Fund -

<u>For Capital Reserve Account</u> - As of June 30, 2016, the balance in the capital reserve account is \$1,981,479.53, of which \$1,000,000.00 will be restricted and designated for utilization in the 2016-2017 fiscal year budget. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP). Restricted cash and cash equivalents related to the capital reserve account was \$1,194,999.77 as of June 30, 2016.

Note 20: FUND BALANCES (CONT'D)

RESTRICTED (CONT'D)

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2016 is \$1,629,887.97, of which \$219,452.35 was generated during the 2014-2015 fiscal year and will be restricted and designated for utilization in the 2016-2017 fiscal year budget. The remaining amount of \$1,410,435.62 was generated during the 2015-2016 fiscal year and will be restricted and designated for utilization in the 2017-2018 fiscal year budget.

Capital Projects Fund - On February 17, 2016, the School District issued \$3,328,000.00 of school bonds pursuant to Title 18A, Chapter 24, of the New Jersey Statutes, as amended and supplemented; N.J.S.A. 18A:24-1 et. seq.; and a resolution duly and finally adopted by the Board on November 19, 2015. The bonds were authorized by a proposal adopted by the Board on July 30, 2015 and approved by the legal voters of the School District at a special election held on September 29, 2015. The proceeds of the bonds were to provide permanent financing for the costs associated with capital improvements to the School District's facilities. As of June 30, 2016, the restricted fund balance related to capital projects is \$3,096,806.41.

Debt Service Fund - As of June 30, 2016, the balance is \$.39. These funds are restricted for future debt service expenditures, of which \$.39 will be restricted and designated for utilization in the 2017-2018 fiscal year budget.

ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

General Fund -

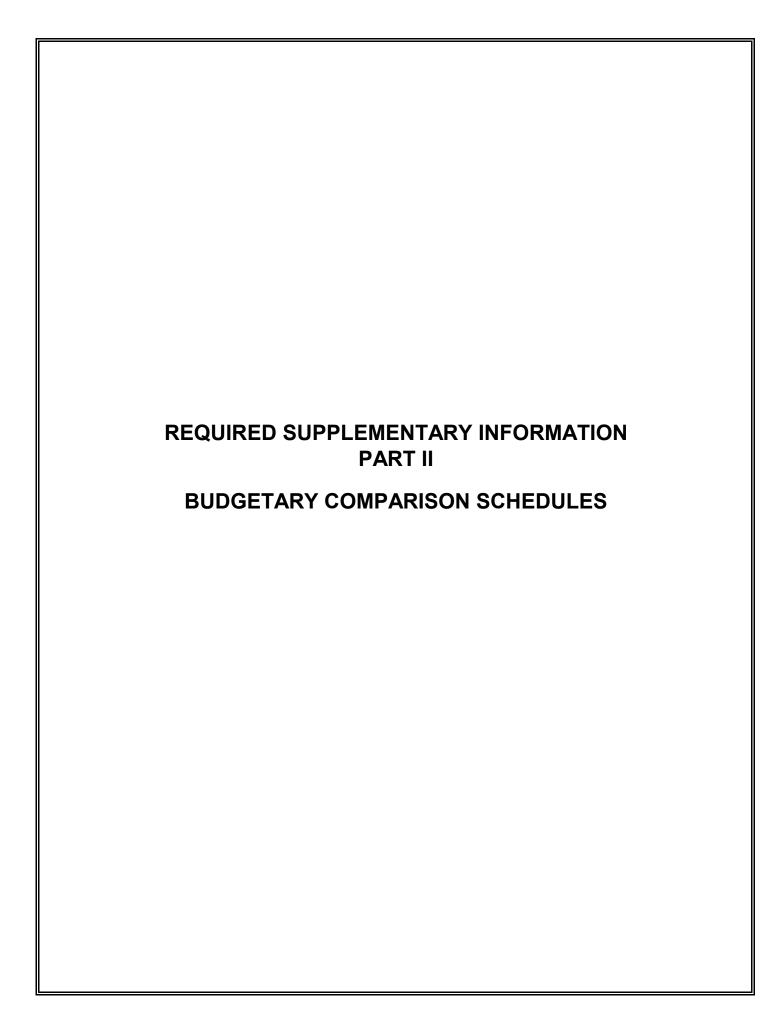
Other Purposes - As of June 30, 2016, the School District had \$608,901.37 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

For Subsequent Year's Expenditures - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2017 \$78,689.05 of general fund balance at June 30, 2016.

UNASSIGNED

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund - As of June 30, 2016, the unassigned fund balance of the general fund was a deficit of \$362,448.70. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 19, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of \$362,448.70 is less than the last state aid payments.



STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part II
General Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
REVENUES:					
Local Sources: Local Tax Levy Tuition from Other LEAs Within the State Interest Earned on Capital Reserve Funds Other Restricted Miscellaneous Revenues Unrestricted Miscellaneous Revenues	\$ 6,573,836.00 2,023,549.00 7,000.00 65,510.00		\$ 6,573,836.00 2,023,549.00 7,000.00 65,510.00	\$ 6,573,836.97 1,983,161.00 835.22 77,928.00 66,156.52	\$ 0.97 (40,388.00) 835.22 70,928.00 646.52
Total - Local Sources	8,669,895.00		8,669,895.00	8,701,917.71	32,022.71
Federal Sources: Medicaid Reimbursement	12,275.00		12,275.00	29,437.96	17,162.96
Total - Federal Sources	12,275.00		12,275.00	29,437.96	17,162.96
State Sources: Categorical Special Education Aid Equalization Aid Categorical Security Aid Categorical Transportation Aid Extraordinary Aid School Choice Aid Other State Aids: Other State Aids - Out of Cap On-Behalf T.P.A.F. Pension Contributions - Normal Cost (non-budgeted)	494,509.00 5,492,338.00 26,379.00 11,030.00 52,000.00 791,739.00		494,509.00 5,492,338.00 26,379.00 11,030.00 52,000.00 791,739.00	494,509.00 5,492,338.00 26,379.00 11,030.00 52,937.00 791,739.00 15,320.00 517,305.00	937.00 517,305.00
On-Behalf T.P.A.F. Pension Contributions - Post-Retirement Medical (non-budgeted) Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				615,966.00 452,371.35	615,966.00 452,371.35
Total - State Sources	6,883,315.00		6,883,315.00	8,469,894.35	1,586,579.35
Total Revenues	15,565,485.00		15,565,485.00	17,201,250.02	1,635,765.02

(Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance <u>Final to Actual</u>
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Grades 9-12 - Salaries of Teachers	\$ 4,381,417.00	\$ (170,640.00)	\$ 4,210,777.00	\$ 4,107,646.89	\$ 103,130.11
Regular Programs - Home Instruction:					
Salaries of Teachers	30,000.00	(1,450.00)	28,550.00	14,123.50	14,426.50
Purchased Professional - Educational Services	9,000.00	(5,020.00)	3,980.00	2,850.91	1,129.09
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	95,091.00	(22,631.00)	72,460.00	68,199.64	4,260.36
Other Purchased Services (400-500 Series)	210,337.25	(3,256.75)	207,080.50	163,922.52	43,157.98
General Supplies	287,020.72	229,738.60	516,759.32	478,607.81	38,151.51
Textbooks	24,995.00	(6,031.00)	18,964.00	13,691.64	5,272.36
Total Regular Programs - Instruction	5,037,860.97	20,709.85	5,058,570.82	4,849,042.91	209,527.91
Special Education - Instruction:					
Learning and / or Language Disabilities:					
Salaries of Teachers	72,640.00	8,510.00	81,150.00	68,310.00	12,840.00
General Supplies	1,000.00	(649.00)	351.00	14.99	336.01
Total Learning and / or Language Disabilities	73,640.00	7,861.00	81,501.00	68,324.99	13,176.01
Behavioral Disabilities:					
Salaries of Teachers	78,485.00	(7,175.00)	71,310.00	71,280.00	30.00
Other Salaries for Instruction		24,674.00	24,674.00	24,664.20	9.80
Other Purchased Services (400-500 Series)	1,120.00		1,120.00	390.00	730.00
General Supplies	100.00		100.00		100.00
Total Behavioral Disabilities	79,705.00	17,499.00	97,204.00	96,334.20	869.80
Multiple Disabilities:					
Salaries of Teachers	88,108.00	(9,586.00)	78,522.00	75,372.00	3,150.00
Other Salaries for Instruction	27,634.00	44,638.00	72,272.00	61,059.05	11,212.95
Other Purchased Services (400-500 Series)	1,200.00	330.00	1,530.00	1,527.30	2.70
General Supplies	3,449.65	4,448.65	7,898.30	6,891.80	1,006.50
Total Multiple Disabilities	120,391.65	39,830.65	160,222.30	144,850.15	15,372.15
					(Continued)

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part II
General Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

		Original <u>Budget</u>	Me	Budget odifications / <u>Transfers</u>		Final <u>Budget</u>	<u>Actual</u>	<u>Fi</u>	Variance nal to Actual
EXPENDITURES (CONT'D):									
Current Expense (Cont'd): Special Education - Instruction (Cont'd): Resource Room / Resource Center:									
Salaries of Teachers	\$	329,605.00	\$	157,087.00	\$	486,692.00	\$ 439,439.00	\$	47,253.00
Other Salaries for Instruction		89,192.00		16,913.00		106,105.00	106,104.75		0.25
General Supplies		1,616.90		1,116.90		2,733.80	 1,433.35		1,300.45
Total Resource Room / Resource Center	_	420,413.90		175,116.90		595,530.80	 546,977.10		48,553.70
Total Special Education - Instruction		694,150.55		240,307.55		934,458.10	 856,486.44		77,971.66
Basic Skills / Remedial - Instruction:									
Other Purchased Services (400-500 Series)		10,800.00		271.00		11,071.00	11,070.25		0.75
General Supplies		2,178.00		(271.00)	-	1,907.00	 		1,907.00
Total Basic Skills / Remedial - Instruction		12,978.00				12,978.00	11,070.25		1,907.75
School-Sponsored Cocurricular / Extracurricular Activities - Instruction:									
Salaries		102,764.00		16,480.00		119,244.00	114,665.78		4,578.22
Purchased Services (300-500 Series)		9,760.00		(1,924.00)		7,836.00	5,534.14		2,301.86
Supplies and Materials		14,957.00		7.00		14,964.00	 13,410.21		1,553.79
Total School-Sponsored Cocurricular / Extracurricular									
Activities - Instruction		127,481.00		14,563.00	-	142,044.00	 133,610.13		8,433.87
School-Sponsored Athletics - Instruction:									
Salaries		505,277.00		6,064.00		511,341.00	497,129.30		14,211.70
Purchased Services (300-500 Series)		158,967.15		(12,484.85)		146,482.30	127,143.31		19,338.99
Supplies and Materials		75,716.79		3,384.79		79,101.58	 73,167.51		5,934.07
Total School-Sponsored Athletics - Instruction		739,960.94		(3,036.06)		736,924.88	 697,440.12		39,484.76
Total Instruction		6,612,431.46		272,544.34		6,884,975.80	 6,547,649.85		337,325.95

(Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance <u>Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd): Undistributed Expenditures - Instruction: Tuition to Other LEA's Within the State - Regular Tuition to County Vocational School District - Regular Tuition to CSSD and Regional Day Schools Tuition to Private Schools for the Disabled - Within State Tuition - State Facilities	\$ 22,000.00 100,280.00 268,853.00 298,830.00	\$ 1,778.00 (160,178.00) 75,814.00 14,186.00	\$ 22,000.00 102,058.00 108,675.00 374,644.00 14,186.00	\$ 14,007.60 102,058.00 43,654.34 270,146.23	\$ 7,992.40 65,020.66 104,497.77 14,186.00
Total Undistributed Expenditures - Instruction	 689,963.00	(68,400.00)	621,563.00	429,866.17	191,696.83
Undistributed Expenditures - Attendance and Social Work: Salaries Other Purchased Services (400-500 Series)	 28,208.00 500.00	1,569.00	29,777.00 500.00	28,359.00 284.00	1,418.00 216.00
Total Undistributed Expenditures - Attendance and Social Work	 28,708.00	1,569.00	30,277.00	28,643.00	1,634.00
Undistributed Expenditures - Health Services: Salaries Purchased Professional and Technical Services Other Purchased Services (400-500 Series) Supplies and Materials	 108,713.00 28,440.00 10,985.00 3,782.00	1,865.00 650.00 1,389.00 (934.00)	110,578.00 29,090.00 12,374.00 2,848.00	110,444.27 29,035.00 9,870.95 1,828.43	133.73 55.00 2,503.05 1,019.57
Total Undistributed Expenditures - Health Services	151,920.00	2,970.00	154,890.00	151,178.65	3,711.35
Undistributed Expenditures - Speech, OT, PT and Related Services: Salaries Purchased Professional - Educational Services	56,779.00 34,295.00	(1,500.00) (5,000.00)	55,279.00 29,295.00	55,272.63 18,659.04	6.37 10,635.96
Total Undistributed Expenditures - Other Support Services - Students - Related Services	91,074.00	(6,500.00)	84,574.00	73,931.67	10,642.33
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services: Salaries Purchased Professional - Educational Services	130,600.00 176,000.00	(29,220.00) (43,000.00)	101,380.00 133,000.00	79,565.79 113,301.00	21,814.21 19,699.00
Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services	 306,600.00	(72,220.00)	234,380.00	192,866.79	41,513.21 (Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget odifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	<u>F</u>	Variance inal to Actual
EXPENDITURES (CONT'D):						
Current Expense (Cont'd): Undistributed Expenditures - Guidance: Students - Regular: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Other Purchased Services (400-500 Series) Supplies and Materials	\$ 398,168.00 74,846.00 12,903.00 1,200.00	\$ 4,402.00 239.00 12,652.00 2,651.00	\$ 402,570.00 75,085.00 25,555.00 3,851.00	\$ 402,569.82 75,084.03 24,110.47 3,850.64	\$	0.18 0.97 1,444.53 0.36
Total Undistributed Expenditures - Guidance	 487,117.00	 19,944.00	 507,061.00	 505,614.96		1,446.04
Undistributed Expenditures - Child Study Team: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Other Salaries Purchased Professional - Educational Services Other Purchased Professional and Technical Services Other Purchased Services (400-500 Series) Misc. Purchased Services (400-500 Series) Other than Residence Supplies and Materials Total Undistributed Expenditures - Child Study Team Undistributed Expenditures - Improvement of Instruction Services: Salaries of Supervisors of Instruction Salaries of Secretarial and Clerical Assistants Other Purchased Services (400-500 Series) Supplies and Materials	 200,350.00 42,703.00 53,738.00 26,850.00 1,350.00 93.00 19,047.00 5,168.32 349,299.32 174,674.00 33,590.00 14,571.00 3,100.00	(10,636.00) (280.00) (425.00) (1,679.00) 293.00 46,700.00 768.32 34,741.32 (480.00) 2,053.00 (210.00) (200.00)	189,714.00 42,423.00 53,313.00 25,171.00 1,350.00 386.00 65,747.00 5,936.64 384,040.64 174,194.00 35,643.00 14,361.00 2,900.00	 189,713.19 42,422.05 53,300.00 22,023.20 1,050.00 288.00 51,659.97 2,128.67 362,585.08 174,021.38 35,642.29 12,170.00 2,067.16		0.81 0.95 13.00 3,147.80 300.00 98.00 14,087.03 3,807.97 21,455.56 172.62 0.71 2,191.00 832.84
Total Undistributed Expenditures - Improvement of Instruction Services	225,935.00	 1,163.00	 227,098.00	 223,900.83		3,197.17
Undistributed Expenditures - Educational Media Services / School Library:			,			
Salaries Other Purchased Services (400-500 Series) Supplies and Materials	 53,435.00 13,600.00 24,504.00	 1,025.00 (1,691.00) 1,691.00	 54,460.00 11,909.00 26,195.00	 53,300.00 11,908.34 25,969.51		1,160.00 0.66 225.49
Total Undistributed Expenditures - Educational Media Services / School Library	 91,539.00	 1,025.00	 92,564.00	91,177.85		1,386.15 (Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	М	Budget odifications / Transfers	Final <u>Budget</u>	<u>Actual</u>	Variance nal to Actual
EXPENDITURES (CONT'D):						
Current Expense (Cont'd): Undistributed Expenditures - Support Services - General Administration: Salaries Salaries of Attorneys	\$ 136,615.00 13.860.00	\$	(12,513.00) (12,843.00)	\$ 124,102.00 1.017.00	\$ 122,729.05 1.016.88	\$ 1,372.95 0.12
Legal Services	40,200.02		10.343.02	50.543.04	42,702.66	7,840.38
Audit Fees	38.100.00		200.00	38,300.00	38,250.00	50.00
Architectural / Engineering Services	5,000.00		(700.00)	4,300.00	00,200.00	4,300.00
Other Purchased Professional Services	47,350.00		`725.00 [′]	48,075.00	48,070.16	4.84
Communications / Telephone	87,600.00		(365.00)	87,235.00	76,283.47	10,951.53
BOE Other Purchased Services	10,500.00		3,293.00	13,793.00	4,095.93	9,697.07
Miscellaneous Purchased Services (400-500)	41,846.00		6,045.00	47,891.00	35,835.56	12,055.44
General Supplies	1,850.00		(48.00)	1,802.00	1,798.43	3.57
BOE In-House Training / Meeting Supplies	3,100.00		(775.00)	2,325.00	1,254.02	1,070.98
Miscellaneous Expenditures	3,600.00		2,425.00	6,025.00	4,659.58	1,365.42
BOE Membership Dues and Fees	 12,000.00		2,576.00	 14,576.00	 14,575.95	 0.05
Total Undistributed Expenditures - Support Services - General Administration	 441,621.02		(1,636.98)	439,984.04	391,271.69	48,712.35
Undistributed Expenditures - Support Services - School Administration:						
Salaries of Principals / Assistant Principals	258,150.00		(6,910.00)	251,240.00	250,923.54	316.46
Salaries of Secretarial and Clerical Assistants	90,484.00		7,435.00	97,919.00	87,543.38	10,375.62
Other Purchased Services (400-500 Series)	1,120.00		235.00	1,355.00	615.00	740.00
Supplies and Materials	4,500.00		(525.00)	3,975.00	3,944.76	30.24
Other Objects	 2,600.00			 2,600.00	 1,640.00	 960.00
Total Undistributed Expenditures - Support Services - School						
Administration	 356,854.00		235.00	 357,089.00	 344,666.68	 12,422.32
Undistributed Expenditures - Central Services:						
Salaries	325,252.00		4,200.00	329,452.00	325,156.26	4,295.74
Miscellaneous Purchased Services (400-500 Series)	35,106.00		4,982.00	40,088.00	34,084.83	6,003.17
Supplies and Materials	 4,000.00		(74.00)	 3,926.00	 3,917.87	 8.13
Total Undistributed Expenditures - Central Services	 364,358.00		9,108.00	 373,466.00	 363,158.96	 10,307.04 (Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance <u>Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd): Undistributed Expenditures - Administration Information Technology: Supplies and Materials	\$ 50,000.0	00	\$ 50,000.00	\$ 49,866.75	\$ 133.25
Total Undistributed Expenditures - Administration Information Technology	50,000.0	00 -	50,000.00	49,866.75	133.25
Undistributed Expenditures - Required Maintenance for School Facilities: Salaries Cleaning, Repair, and Maintenance Services General Supplies Other Objects	223,800.0 73,943.4 47,858.3	40 (607.60	73,335.80 2 69,743.27	170,130.14 67,789.58 34,358.61 3,493.00	7,469.86 5,546.22 35,384.66 57.00
Total Undistributed Expenditures - Required Maintenance for School Facilities	345,601.	75 (21,372.6	8) 324,229.07	275,771.33	48,457.74
Undistributed Expenditures - Custodial Services: Salaries Purchased Professional and Technical Services Cleaning, Repair, and Maintenance Services Other Purchased Property Services Insurance Miscellaneous Purchased Services General Supplies Energy (Natural Gas) Energy (Electricity) Energy (Oil) Energy (Gasoline)	322,880.0 26,250.0 13,750.0 57,000.0 60,500.0 28,990.0 41,290.0 130,000.0 505,900.0 9,600.0	5,230.00 1,396.00 00 00 03,500.00 00 00 (1,730.00 00 10,896.00 00 (45,000.00 00 (126,218.00	0 31,480.00 0 15,146.00 0) 53,500.00 0) 57,500.00 0) 27,260.00 0 52,186.00 0) 85,000.00	292,400.00 28,806.66 14,305.60 52,933.49 56,098.00 21,836.05 42,474.77 67,288.31 297,723.96 490.94 1,041.31	49,670.00 2,673.34 840.40 566.51 1,402.00 5,423.95 9,711.23 17,711.69 81,958.04 4,509.06 8,558.69
Total Undistributed Expenditures - Custodial Services	1,201,160.0	00 (142,736.00	0) 1,058,424.00	875,399.09	183,024.91
Undistributed Expenditures - Care and Upkeep of Grounds: Salaries Cleaning, Repair, and Maintenance Services General Supplies	36,158.0 64,080.0 19,000.0	3,400.00	0 67,480.00	36,317.87 66,170.58 16,943.71	0.13 1,309.42 1,156.29
Total Undistributed Expenditures - Care and Upkeep of Grounds	119,238.0	2,660.00	0 121,898.00	119,432.16	2,465.84 (Continued)

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part II
General Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2016

		Original Budget	Mod	Budget ifications / ransfers	Final <u>Budget</u>	<u>Actual</u>	<u>F</u> i	Variance inal to Actual
EXPENDITURES (CONT'D):								
Current Expense (Cont'd): Undistributed Expenditures - Security: Purchased Professional and Technical Services Cleaning, Repair, and Maintenance Services General Supplies	\$	120,973.00 24,169.00 1,200.00	\$	930.00 2,130.00 3,649.00	\$ 121,903.00 26,299.00 4,849.00	\$ 121,704.44 16,663.00 4,843.53	\$	198.56 9,636.00 5.47
Total Undistributed Expenditures - Security		146,342.00		6,709.00	 153,051.00	 143,210.97		9,840.03
Total Undistributed Expenditures - Operation and Maintenance of Plant Services	1	,812,341.75	(154,739.68)	 1,657,602.07	 1,413,813.55		243,788.52
Undistributed Expenditures - Student Transportation Services: Management Fee - ESC and CTSA Transportation Program Contracted Services - (Other than Between Home and		11,400.00		3,800.00	15,200.00	14,916.99		283.01
School) - Vendors		141,775.00		4,358.00	146,133.00	122,460.31		23,672.69
Contracted Services (Regular Students) - ESCs and CTSAs		186,000.00		87,373.00	273,373.00	273,333.33		39.67
Contracted Services (Special Education Students) - ESCs and CTSAs Contracted Services - Aid in Lieu Payments - Choice Schools		81,000.00 1,768.00		(47,611.00)	 33,389.00 1,768.00	 27,785.70 884.00		5,603.30 884.00
Total Undistributed Expenditures - Student Transportation Services		421,943.00		47,920.00	 469,863.00	 439,380.33		30,482.67
Unallocated Benefits - Employee Benefits:								
Social Security Contributions TPAF Contributions		358,200.00		(34,099.00) 10,876.00	324,101.00 10,876.00	172,408.67 10,875.41		151,692.33 0.59
Other Retirement Contributions - PERS		328,500.00		34,099.00	362,599.00	242,163.17		120,435.83
Unemployment Compensation		80,000.00			80,000.00	24,394.11		55,605.89
Workmen's Compensation		93,100.00		14,842.00	107,942.00	107,941.51		0.49
Health Benefits	2	2,443,777.00	(193,088.00)	2,250,689.00	1,868,627.66		382,061.34
Tuition Reimbursements		25,150.00			25,150.00	3,410.00		21,740.00
Other Employee Benefits Unused Sick Payment to Terminated / Retired Staff		16,955.00 35,137.00		(4,477.00)	 16,955.00 30,660.00	 9,698.45 30,659.23		7,256.55 0.77
Total Unallocated Benefits - Employee Benefits	3	3,380,819.00	(171,847.00)	 3,208,972.00	 2,470,178.21		738,793.79

(Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd): On-Behalf T.P.A.F. Pension Contributions - Normal Cost (non-budgeted) On-Behalf T.P.A.F. Pension Contributions - Post-Retirement Medical (non-budgeted) Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				\$ 517,305.00 615,966.00 452,371.35	\$ (517,305.00) (615,966.00) (452,371.35)
Total On-behalf Contributions				1,585,642.35	(1,585,642.35)
Total Personal Services - Employee Benefits	\$ 3,380,819.00	\$ (171,847.00)	\$ 3,208,972.00	4,055,820.56	(846,848.56)
Total Undistributed Expenditures	9,250,092.09	(356,668.34)	8,893,423.75	9,117,743.52	(224,319.77)
Total General Current Expense	15,862,523.55	(84,124.00)	15,778,399.55	15,665,393.37	113,006.18
Capital Outlay: Equipment:					
Grades 9-12	260,088.48	19,359.00	279,447.48	186,128.37	93,319.11
Total Equipment	260,088.48	19,359.00	279,447.48	186,128.37	93,319.11
Facilities Acquisition and Construction Services: Architectural / Engineering Services Construction Services Supplies and Materials Assessment for Debt Service on SDA Funding	10,000.00 900,885.00 13,500.00 3,352.00	64,765.00	10,000.00 965,650.00 13,500.00 3,352.00	101,583.40 3,352.00	10,000.00 864,066.60 13,500.00
Total Facilities Acquisition and Construction Services	927,737.00	64,765.00	992,502.00	104,935.40	887,566.60
Total Capital Outlay	1,187,825.48	84,124.00	1,271,949.48	291,063.77	980,885.71
Total Expenditures	17,050,349.03		17,050,349.03	15,956,457.14	1,093,891.89
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,484,864.03)	-	(1,484,864.03)	1,244,792.88	2,729,656.91
Fund Balances, July 1		<u> </u>		3,342,518.94	3,342,518.94
Fund Balances, June 30	\$ (1,484,864.03)	<u> </u>	\$ (1,484,864.03)	\$ 4,587,311.82	\$ 6,072,175.85
					(Continued)

STERLING HIGH SCHOOL DISTRICT

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
Recapitulation:					
Restricted:					
Capital Reserve:					
Designated for Subsequent Year's Expenditures				\$ 1,000,000.00	
Capital Reserve				981,479.53	
Excess Surplus:				040 450 05	
Prior Year - Designated for Subsequent Year's Expenditures				219,452.35	
Current Year				1,410,435.62	
Assigned: Year-End Encumbrances				608,901.37	
Designated for Subsequent Year's Expenditures				72,371.80	
ARRA/SEMI - Designated for Subsequent Year's Expenditures				6,317.85	
Unassigned				288,353.30	
onassigned				200,000.00	
				4,587,311.82	
Reconciliation to Governmental Funds Statements (GAAP):				.,,	
Fiscal Year 2016 Last State Aid Payments not Recognized on GAAP Basis				(650,802.00)	
,				<u> </u>	
Fund Balance per Governmental Funds (GAAP)				\$ 3,936,509.82	

STERLING HIGH SCHOOL DISTRICT

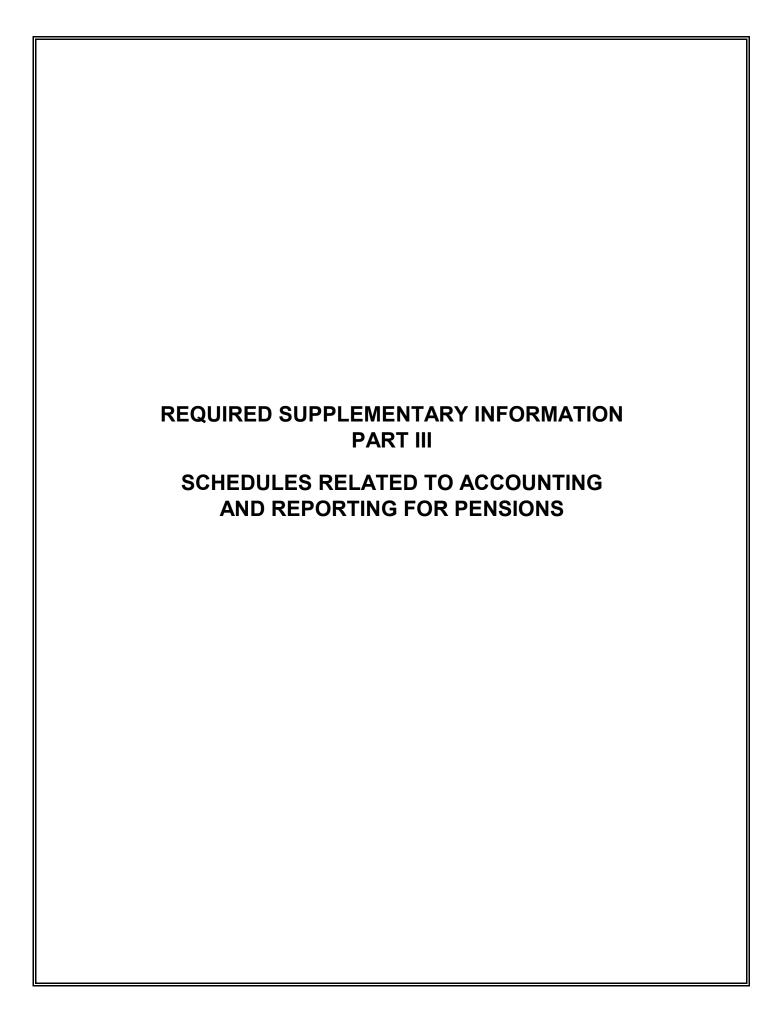
	Original <u>Budget</u>	Budget Transfers / Final Modifications Budget		<u>Actual</u>	Variance Final to Actual
REVENUES:					
Local Sources: Revenue from Local Sources	\$ 4,049.00		\$ 4,049.00	\$ 4,049.00	
Total - Local Sources	4,049.00		4,049.00	4,049.00	
Federal Sources: Title I, Part A Title II, Part A I.D.E.A. Part B, Basic Total - Federal Sources	125,339.00 19,693.00 198,156.00 343,188.00		125,339.00 19,693.00 198,156.00 343,188.00	106,096.31 16,914.50 198,156.00 321,166.81	\$ (19,242.69) (2,778.50) (22,021.19)
Total Revenues	347,237.00		347,237.00	325,215.81	(22,021.19)
EXPENDITURES:					
Instruction: Salaries of Teachers Other Salaries for Instruction Purchased Professional and Technical Services Other Purchased Services (400-500 series) General Supplies	84,625.00 49,975.00 6,000.00 126,780.00 6,917.00	\$ 800.00	85,425.00 49,975.00 6,000.00 125,980.00 6,917.00	72,917.30 47,784.00 5,590.00 125,980.00 2,783.01	12,507.70 2,191.00 410.00 4,133.99
Total Instruction	274,297.00		274,297.00	255,054.31	19,242.69
Support Services: Salaries Personnel Services - Employee Benefits Other Purchased Services (400-500 series) Supplies and Materials	3,000.00 50,763.00 3,685.00 15,492.00		3,000.00 50,763.00 3,685.00 15,492.00	818.50 50,763.00 3,088.00 15,492.00	2,181.50 597.00
Total Support Services	72,940.00		72,940.00	70,161.50	2,778.50
Total Expenditures	347,237.00		347,237.00	325,215.81	22,021.19
Excess (Deficiency) of Revenues Over (Under) Expenditures					

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part II Budgetary Comparison Schedule Note to Required Supplementary Information For the Fiscal Year Ended June 30, 2016

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

There is Explanation of Emerences Services Budgetary illinois and Cutilone an	0,	The restance of	.u _/	portantaroo.
		General <u>Fund</u>		Special Revenue <u>Fund</u>
Sources / Inflows of Resources:				
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule (C-series)	\$	17,201,250.02	\$	325,215.81
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.				15,651.90
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes, and State aid payment recognized as revenue for budgetary purposes, not recognized				
for GAAP statements until the subsequent year.		14,474.00		
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	\$	17,215,724.02	\$	340,867.71
Uses / Outflows of Resources:				
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule (C-series)	\$	15,956,457.14	\$	325,215.81
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received				
for financial reporting purposes.				15,651.90
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	\$	15,956,457.14	\$	340,867.71



STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part III
Schedule of the School District's Proportionate Share of the Net Pension Liability
Public Employees' Retirement System (PERS)
Last Three Fiscal Years

	Measurement Date Ended June 30,						
	<u>2015</u>	<u>2013</u>					
School District's Proportion of the Net Pension Liability	0.0397913627%	0.0494878867%	0.0463395441%				
School District's Proportionate Share of the Net Pension Liability	\$ 8,932,364.00	\$ 9,265,486.00	\$ 8,856,408.00				
School District's Covered-Employee Payroll	\$ 2,640,896.00	\$ 3,325,524.00	\$ 3,247,020.00				
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered-Employee Payroll	338.23%	278.62%	272.75%				
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	47.93%	52.08%	48.72%				

This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part III Schedule of the School District's Contributions Public Employees' Retirement System (PERS) Last Three Fiscal Years

	Fiscal Year Ended June 30,		
	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 328,785.00	\$ 342,099.00	\$ 407,970.70
Contributions in relation to the Contractually Required Contribution	(328,785.00)	(342,099.00)	(407,970.70)
Contribution Deficiency (Excess)			
School District's Covered-Employee Payroll	\$ 2,226,348.00	\$ 2,908,288.00	\$ 2,851,380.00
Contributions as a Percentage of School District's Covered-Employee Payroll	14.77%	11.76%	14.31%

This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part III
Schedule of the School District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund (TPAF)
Last Three Fiscal Years

	Measurement Date Ended June 30,			
	<u>2015</u>	<u>2014</u>	<u>2013</u>	
School District's Proportion of the Net Pension Liability	0.00%	0.00%	0.00%	
State's Proportion of the Net Pension Liability associated with the School District	100.00%	100.00%	100.00%	
	100.00%	100.00%	100.00%	
School District's Proportionate Share of the Net Pension Liability	-	-	-	
State's Proportionate Share of the Net Pension Liability associated with the School District	\$ 40,508,669.00	\$ 34,263,323.00	\$ 33,439,016.00	
	\$ 40,508,669.00	\$ 34,263,323.00	\$ 33,439,016.00	
School District's Covered-Employee Payroll	\$ 7,495,632.00	\$ 7,483,260.00	\$ 7,510,720.00	
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered-Employee Payroll	0.00%	0.00%	0.00%	
State's Proportionate Share of the Net Pension Liability as a Percentage of Covered-Employee Payroll	540.43%	457.87%	445.22%	
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	28.71%	33.64%	33.76%	

This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part III Schedule of the School District's Contributions Teachers' Pension and Annuity Fund (TPAF) Last Ten Fiscal Years

This schedule is not applicable. The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

STERLING HIGH SCHOOL DISTRICT

Required Supplementary Information - Part III Notes to Required Supplementary Information For the Fiscal Year Ended June 30, 2016

Public Employees' Retirement System (PERS)

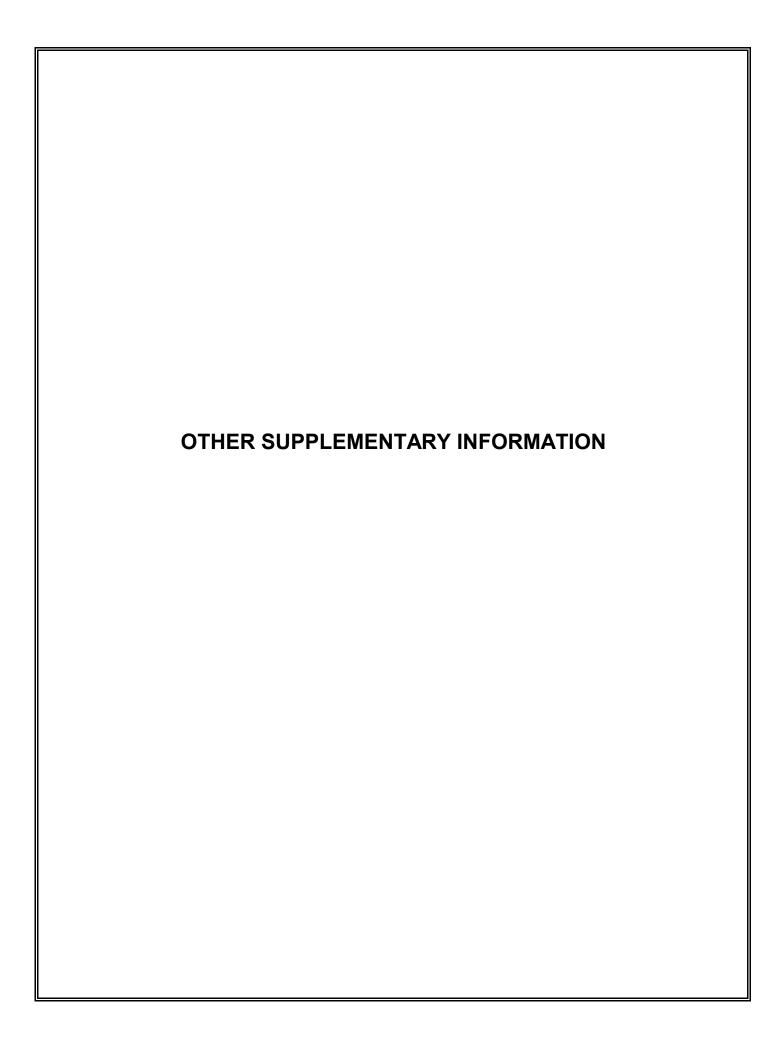
Changes in Benefit Terms - None

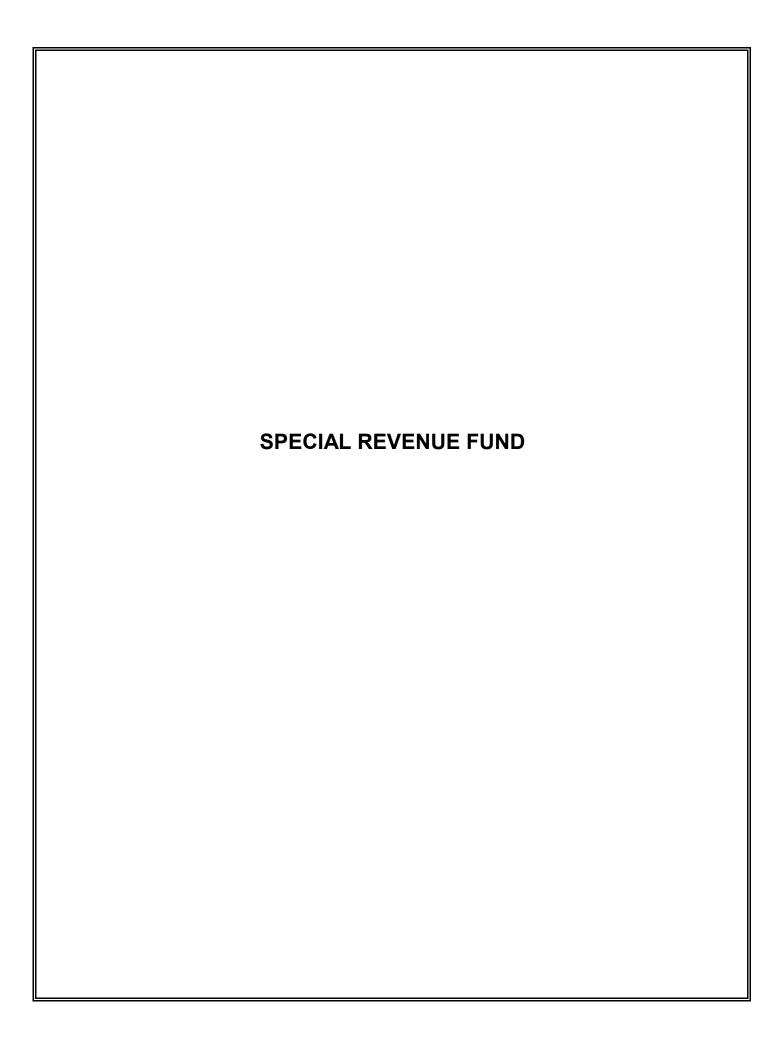
Changes in Assumptions - The discount rate changed from 5.39% as of June 30, 2014 to 4.90% as of June 30, 2015, in accordance with paragraph 44 of GASB Statement No. 67.

Teachers' Pension and Annuity Fund (TPAF)

Changes in Benefit Terms - None

Changes in Assumptions - The discount rate changed from 4.68% as of June 30, 2014 to 4.13% as of June 30, 2015, in accordance with paragraph 44 of GASB Statement No. 67.





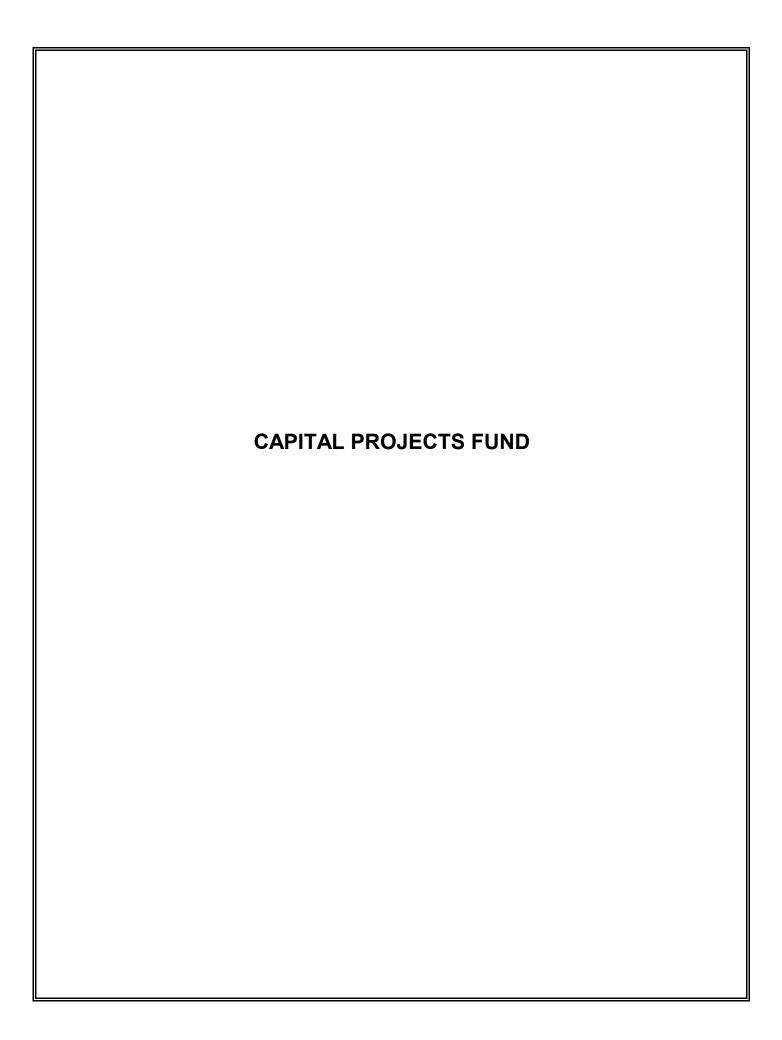
20350 Exhibit E-1

STERLING HIGH SCHOOL DISTRICT

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2016

No Child Left Behind (N.C.L.B.)					
	Title I, <u>Part A</u>	Title II, Part A, Improving <u>Teacher Quality</u>	I.D.E.A. Part B, Basic	Safety <u>Grant</u>	<u>Total</u>
REVENUES:					
Federal Sources Local Sources	\$ 106,096.31	\$ 16,914.50	\$ 198,156.00	\$ 4,049.00	\$ 321,166.81 4,049.00
Total Revenues	106,096.31	16,914.50	198,156.00	4,049.00	325,215.81
EXPENDITURES:					
Instruction: Salaries of Teachers Other Salaries for Instruction Purchased Professional and Technical Services Other Purchased Services (400-500 series) General Supplies	22,017.30 47,784.00 5,590.00 1,448.01		50,900.00 125,980.00	1,335.00	72,917.30 47,784.00 5,590.00 125,980.00 2,783.01
Total Instruction	76,839.31		176,880.00	1,335.00	255,054.31
Support Services: Salaries Personnel Services - Employee Benefits Other Purchased Services (400-500 series) Supplies and Materials	29,257.00	818.50 230.00 374.00 15,492.00	21,276.00	2,714.00	818.50 50,763.00 3,088.00 15,492.00
Total Support Services	29,257.00	16,914.50	21,276.00	2,714.00	70,161.50
Total Expenditures	106,096.31	16,914.50	198,156.00	4,049.00	325,215.81
Excess (Deficiency) of Revenues Over (Under) Expenditures	_			_	



20350 Exhibit F-1

STERLING HIGH SCHOOL DISTRICT

Capital Projects Fund
Summary Schedule of Project Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2016

	0		Expenditures to Date		Unexpended
Project Title / Issue	Original <u>Date</u>	<u>Appropriations</u>	Prior Years	Current Year	Balance <u>June 30, 2016</u>
Capital Improvement Program - Repairs and Replacement of the School Roof, Drainage Repairs, Connection to Existing Storm System Entrance on Warwick Road, Renovations to Student Bathrooms, Addition to Security Doors, Replacement of Existing Boilers, Installation of Air Conditioning in Cafeteria, Kitchen and Old Gymnasium, Installation of New HVAC Chillers, Hot Water Heaters and Controls for the Replaced HVAC Equipment, Security System Upgrade and the Completion of Such Other Work and Improvements and Acquisition of Furniture, Fixtures and Equipment as may be Necessary Therefor or Related Thereto, and Renovations to the Auditorium Including, but not Limited to, HVAC System Improvements and the Completion of Such Other Work and Improvements and Acquisition of Furniture, Fixtures and Equipment as may be Necessary Therefor or Related Thereto, and the Costs of Issuance with Respect to the Issuance of the Bonds	09/29/15	\$ 6,896,548.00		\$ 3,187,791.13	\$ 3,708,756.87
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed to budgetary purposes, but in the year the supplies are received for financial reporting purposes.				(2,700,954.00)	
Total expenditures reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds. (B-2)				\$ 486,837.13	

20350 Exhibit F-2

STERLING HIGH SCHOOL DISTRICT

Capital Projects Fund

Statement of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis
For the Fiscal Year Ended June 30, 2016

Revenues: State Sources - SDA Grant Local Share - Proceeds from Issuance of School Bonds Local Share - Premium on School Bonds Issued	\$ 1,846,150.05 3,328,000.00 68,270.04
Total Revenues	5,242,420.09
Expenditures: Legal Services Other Purchased Professional and Technical Services Construction Services	19,488.79 565,580.34 2,602,722.00
Total Expenditures	3,187,791.13
Excess (Deficiency) of Revenues Over (Under) Expenditures	2,054,628.96
Fund Balances, July 1	
Fund Balances, June 30	\$ 2,054,628.96

20350 Exhibit F-2a

STERLING HIGH SCHOOL DISTRICT

Capital Projects Fund

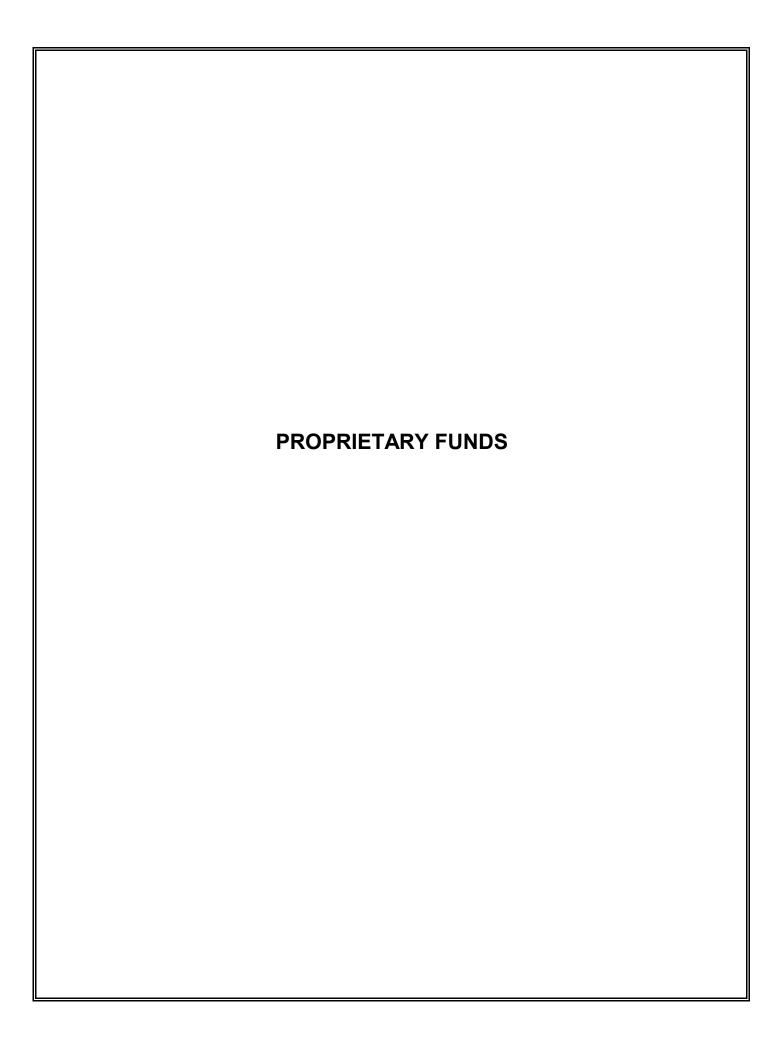
Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis Capital Improvement Program

From Inception and for the Fiscal Year Ended June 30, 2016

	Prior <u>Years</u>	Current <u>Year</u>	<u>Totals</u>	Revised Authorized <u>Cost</u>
Revenues and Other Financing Sources: State Sources - SDA Grant Local Share - Proceeds from Issuance of		\$ 1,846,150.05	\$ 1,846,150.05	\$ 3,568,548.00
School Bonds Local Share - Premium on School Bonds		3,328,000.00	3,328,000.00	3,328,000.00
Issued		68,270.04	68,270.04	
Total Revenues and Other Financing Sources		5,242,420.09	5,242,420.09	6,896,548.00
Expenditures and Other Financing Uses: Legal Services Other Purchased Professional and Technical		19,488.79	19,488.79	229,200.00
Services		565,580.34	565,580.34	916,800.00
Construction Services		2,602,722.00	2,602,722.00	5,750,548.00
Total Expenditures and Other Financing Uses		3,187,791.13	3,187,791.13	6,896,548.00
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures				
and Other Financing Uses	-	\$ 2,054,628.96	\$ 2,054,628.96	

Additional Project Information:

Project Number 5035-050-14-1001-G04 **Grant Date** 02/24/14 **Bond Authorization Date** 09/29/15 **Bonds Authorized** \$ 3,328,000.00 \$ 3,328,000.00 Bonds Issued Original Authorized Cost \$ 6,896,548.00 Additional Authorized Cost **Revised Authorized Cost** \$ 6,896,548.00 Percentage Increase Over Original **Authorized Cost** Percentage Completion 46.22% Original Target Completion Date 09/30/17 **Revised Target Completion Date** 09/30/17



STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Combining Statement of Net Position
June 30, 2016

Proof Service SJTP Service SJT				
Current Assets: 1,202.89 451,517.21 452,720.10 Cash and Cash Equivalents (Intergovernmental Accounts Receivable: 9,340.53 9,340.53 187.05 187.05 187.05 187.05 187.05 187.05 4,829,146.39 4,829,146.39 1,829,146.39				<u>Total</u>
Cash and Cash Equivalents	ASSETS:			
Federal State 9,340,53 (187.05) 9,340,53 (187.05) 9,340,53 (187.05) 187.05	Cash and Cash Equivalents	\$ 1,202.89	\$ 451,517.21	\$ 452,720.10
Other Accounts Receivable, Net Inventory 4,829,146.39 4,829,146.39 8,341.84 Total Current Assets 19,072.31 5,280,663.60 5,299,735.91 Noncurrent Assets: 141,776.25 4,438,881.18 4,580,657.43 Less: Accumulated Depreciation (119,658.77) (2,171,261.98) (2,290,920.75) Total Capital Assets (Net of Accumulated Depreciation) 22,117.48 2,267,619.20 2,289,736.68 Total Noncurrent Assets 22,117.48 2,267,619.20 2,289,736.68 Total Assets 41,189.79 7,548,282.80 7,589,472.59 DEFERRED OUTFLOWS OF RESOURCES: Related to Pensions - 574,796.40 574,796.40 LIABILITIES: Current Liabilities: Accounts Payable: - 574,796.40 574,796.40 Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: 2,310,511.69 2,310,511.69 General Fund 98,635.50 22,512.06 <t< td=""><td>Federal</td><td></td><td></td><td></td></t<>	Federal			
Noncurrent Assets Capital Assets Less: Accumulated Depreciation Capital Assets Capital Assets (Net of Accumulated Depreciation) Capital Capital Assets (Net of Accumulated Depreciation) Capital Assets Capital Ass	Other Accounts Receivable, Net		4,829,146.39	4,829,146.39
Capital Assets 141,776.25 (119,658.77) 4,438,881.18 (2,290,920.75) 4,580,657.43 (2,290,920.75) Total Capital Assets (Net of Accumulated Depreciation) 22,117.48 2,267,619.20 2,289,736.68 Total Noncurrent Assets 22,117.48 2,267,619.20 2,289,736.68 Total Assets 41,189.79 7,548,282.80 7,589,472.59 DEFERRED OUTFLOWS OF RESOURCES: 8 8 8 8 8 8 8 8 8 9 7,548,282.80 7,589,472.59 7 7 7,548,282.80 7,589,472.59 7 7 7,548,282.80 7,589,472.59 7 7 7,548,282.80 7,589,472.59 7 7 7 7 7,589,472.59 7 9 8,635.50 8 8,635.50 8 8,635.50 8 8,635.50 8	Total Current Assets	19,072.31	5,280,663.60	5,299,735.91
Total Noncurrent Assets 22,117.48 2,267,619.20 2,289,736.68 Total Assets 41,189.79 7,548,282.80 7,589,472.59 DEFERRED OUTFLOWS OF RESOURCES: Related to Pensions - 574,796.40 574,796.40 LIABILITIES: Current Liabilities: Accounts Payable: Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: 2,310,511.69 2,310,511.69 General Fund 2,310,511.69 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities: -	Capital Assets	•		
Total Assets 41,189.79 7,548,282.80 7,589,472.59 DEFERRED OUTFLOWS OF RESOURCES: Related to Pensions - 574,796.40 33,317,204.51 33,324,114.47 Pensions 98,635.50 98,635.50 435,565.67 435,565.67 4310,511.69 2,310,511.69 2,310,511.69 2,310,511.69 2,512.06 22,512.06 22,512.06 22,512.06 22,512.06 </td <td>Total Capital Assets (Net of Accumulated Depreciation)</td> <td> 22,117.48</td> <td>2,267,619.20</td> <td>2,289,736.68</td>	Total Capital Assets (Net of Accumulated Depreciation)	 22,117.48	2,267,619.20	2,289,736.68
DEFERRED OUTFLOWS OF RESOURCES: Related to Pensions - 574,796.40 574,796.40 LIABILITIES: Current Liabilities: Current Liabilities: Accounts Payable: Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: General Fund 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	Total Noncurrent Assets	22,117.48	 2,267,619.20	2,289,736.68
Related to Pensions - 574,796.40 574,796.40 LIABILITIES: Current Liabilities: Accounts Payable: Current Payable: Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: General Fund 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	Total Assets	41,189.79	 7,548,282.80	7,589,472.59
LIABILITIES: Current Liabilities: Accounts Payable: 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: 2,310,511.69 2,310,511.69 General Fund 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	DEFERRED OUTFLOWS OF RESOURCES:			
Current Liabilities: Accounts Payable: 6,909.96 3,317,204.51 3,324,114.47 Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: 2,310,511.69 2,310,511.69 General Fund 2,310,511.69 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	Related to Pensions	 	 574,796.40	 574,796.40
Accounts Payable: Other 6,909.96 3,317,204.51 3,324,114.47 Pensions 98,635.50 98,635.50 Retainage Payable 435,565.67 435,565.67 Interfund Accounts Payable: 2,310,511.69 2,310,511.69 General Fund 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities: 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	LIABILITIES:			
General Fund 2,310,511.69 2,310,511.69 Fiduciary Fund - Payroll Agency 454.27 454.27 Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	Accounts Payable: Other Pensions Retainage Payable	6,909.96	98,635.50	98,635.50
Accrued Expenses 22,512.06 22,512.06 Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	General Fund			
Unearned Revenue 986.57 37,925.15 38,911.72 Total Current Liabilities 7,896.53 6,222,808.85 6,230,705.38 Noncurrent Liabilities: Net Pension Liability 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20				
Noncurrent Liabilities: 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20		 986.57		
Net Pension Liability 2,679,709.20 2,679,709.20 Total Noncurrent Liabilities - 2,679,709.20 2,679,709.20	Total Current Liabilities	 7,896.53	6,222,808.85	6,230,705.38
			 2,679,709.20	 2,679,709.20
	Total Noncurrent Liabilities	-	2,679,709.20	2,679,709.20
	Total Liabilities	7,896.53		

(Continued)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Combining Statement of Net Position
June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>	<u>Total</u>		
DEFERRED INFLOWS OF RESOURCES:					
Related to Pensions		\$ 505,155.60	\$ 505,155.60		
NET POSITION:					
Net Investment in Capital Assets Unrestricted (Deficit)	\$ 22,117.48 11,175.78	 2,267,619.20 (3,552,213.65)	 2,289,736.68 (3,541,037.87)		
Total Net Position (Deficit)	\$ 33,293.26	\$ (1,284,594.45)	\$ (1,251,301.19)		

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds

Business-Type Activities - Enterprise Funds
Combining Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016

	Food	SJTP	
	<u>Service</u>	<u>Fund</u>	<u>Total</u>
OPERATING REVENUES:			
Charges for Services:			
Daily Sales - Reimbursable Programs	\$ 74,491.00		\$ 74,491.00
Daily Sales - Non-Reimbursable Programs	92,151.88		92,151.88
Special Functions	2,895.33		2,895.33
Rentals		\$ 198,467.50	198,467.50
Services Provided:		5 050 000 45	5 050 000 45
Technology Services		5,650,263.15	5,650,263.15
Business Shared Services Contract Income		162,576.00 31,658,480.83	162,576.00 31,658,480.83
Miscellaneous	2,355.85	377,322.60	379,678.45
Insurance Proceeds	 2,000.00	9,758.50	9,758.50
Total Operating Revenues	171,894.06	38,056,868.58	38,228,762.64
OPERATING EXPENSES:			
Food Service Management Company Salaries	113,649.63		113,649.63
Personnel Services - Salaries	.,.	1,986,729.94	1,986,729.94
Food Service Management Company Employee Benefits	23,517.05		23,517.05
Personnel Services - Employee Benefits		113,820.41	113,820.41
Purchased Professional and Technical Services	13,194.60	191,463.96	204,658.56
Purchased Property Services	05 504 00	314,297.72	314,297.72
Other Purchased Services	35,534.08	259,807.79	295,341.87
Supplies and Materials Depreciation	23,621.92 16,540.77	220,464.04 84,494.26	244,085.96 101,035.03
Cost of Sales / Goods Sold:	10,540.77	04,494.20	101,033.03
Reimbursable Program	102,043.80		102,043.80
Non-Reimbursable Program	42,846.00		42,846.00
Other	•	32,729,410.30	32,729,410.30
Miscellaneous	 922.71	34,649.70	35,572.41
Total Operating Expenses	371,870.56	35,935,138.12	36,307,008.68
Operating Income (Loss)	 (199,976.50)	2,121,730.46	1,921,753.96
NONOPERATING REVENUES (EXPENSES):			
State Sources:			
State School Lunch Program	3,107.38		3,107.38
Federal Sources:	47.000.40		47.000.40
National School Breakfast Program National School Lunch Program	17,863.46		17,863.46 131,210.02
Food Distribution Program	131,210.02 25,803.45		25,803.45
Interest and Investment Revenue	47.77	16,044.96	16,092.73
Total Nonoperating Revenues (Expenses)	178,032.08	16,044.96	194,077.04
Total Honopolating Horonaco (Expenses)	 170,002.00	10,044.90	104,077.04

(Continued)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds

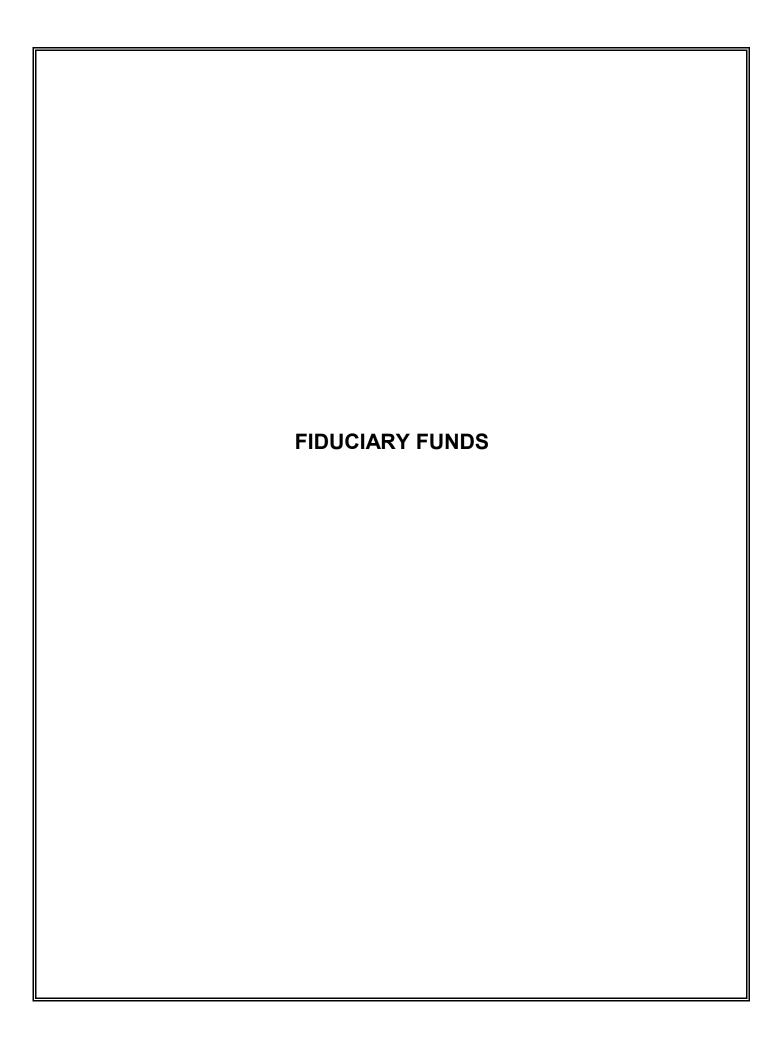
Business-Type Activities - Enterprise Funds
Combining Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2016

	Food <u>Service</u>	SJTP <u>Fund</u>	<u>Total</u>
Change in Net Position	\$ (21,944.42)	\$ 2,137,775.42	\$ 2,115,831.00
Net Position (Deficit), July 1	55,237.68	(3,422,369.87)	 (3,367,132.19)
Net Position (Deficit), June 30	\$ 33,293.26	\$ (1,284,594.45)	\$ (1,251,301.19)

STERLING HIGH SCHOOL DISTRICT

Proprietary Funds
Business-Type Activities - Enterprise Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2016

	Food <u>Service</u>		SJTP <u>Fund</u>		<u>Total</u>
CASH FLOWS FROM OPERATING ACTIVITIES:					
Receipts from Customers and Users Payments to Suppliers Payments to Employees Payments for Employee Benefits Interfund Advances	\$ 171,894.06 (352,339.49)		34,973,833.67 (32,749,722.70) (1,793,247.15) (555,911.22) 2,000.00	\$	35,145,727.73 (33,102,062.19) (1,793,247.15) (555,911.22) 2,000.00
Net Cash Provided by (Used for) Operating Activities	 (180,445.43)		(123,047.40)		(303,492.83)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES: Federal Sources State Sources	174,617.32 3,208.45				174,617.32 3,208.45
Net Cash Provided by (Used for) Noncapital Financing Activities	177,825.77				177,825.77
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:					
Payment of Retainage Payable			(58,487.13)		(58,487.13)
Net Cash Provided by (Used for) Capital and Related Financing Activities	 -		(58,487.13)		(58,487.13)
CASH FLOWS FROM INVESTING ACTIVITIES:					
Interest and Dividends Received	47.77		16,044.96		16,092.73
Net Cash Provided by (Used for) Investing Activities	 47.77		16,044.96		16,092.73
Net Increase (Decrease) in Cash and Cash Equivalents	(2,571.89)		(165,489.57)		(168,061.46)
Cash and Cash Equivalents, July 1	 3,774.78		617,006.78		620,781.56
Cash and Cash Equivalents, June 30	\$ 1,202.89	\$	451,517.21	\$	452,720.10
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:					
Operating Income (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities: Depreciation (Increase) Decrease in Other Accounts Receivable	\$ (199,976.50) 16,540.77	\$	2,121,730.46 84,494.26 (2,695,468.94)	\$	1,921,753.96 101,035.03 (2,695,468.94)
(Increase) Decrease in Inventories for Consumption (Increase) Decrease in Inventories for Resale (Increase) Decrease in Prepaid Expenses	(93.40) 208.74		379,237.46		(93.40) 208.74 379,237.46
Increase (Decrease) in Accounts Payable - Other Increase (Decrease) in Accounts Payable - Pensions Increase (Decrease) in Retainage Payable Increase (Decrease) in Interfund Accounts Payable Increase (Decrease) in Accrued Expenses Increase (Decrease) in Unearned Revenue	2,874.96		177,970.40 (28,796.38) 435,565.67 414,174.67 (2,675.00) (387,565.97)		180,845.36 (28,796.38) 435,565.67 414,174.67 (2,675.00) (387,565.97)
Increase (Decrease) in Net Pension Liability	 10 F21 07		(621,714.03)		(621,714.03)
Total Adjustments	 19,531.07	_	(2,244,777.86)	_	(2,225,246.79)
Net Cash Provided by (Used for) Operating Activities	\$ (180,445.43)	\$	(123,047.40)	\$	(303,492.83)



STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds
Combining Statement of Fiduciary Net Position
June 30, 2016

	Private	e-Purpose Trust F	unds	Agend	cy Funds	
ASSETS:	Unemployment Compensation <u>Trust</u>	Flexible Benefits <u>Trust</u>	Scholarship <u>Fund</u>	Student Activity / Athletics	<u>Payroll</u>	<u>Total</u>
Cash and Cash Equivalents Intrafund Accounts Receivable: Flexible Benefits Trust	\$ 46,580.21	\$ 19,633.50	\$ 8,558.15	\$ 107,920.86	\$ 53,600.57 70.00	\$ 236,293.29 70.00
Payroll Agency Interfund Accounts Receivable: SJTP Fund	29,352.52				454.27	29,352.52 454.27
Total Assets	75,932.73	19,633.50	8,558.15	\$ 107,920.86	\$ 54,124.84	266,170.08
LIABILITIES:						
Intrafund Accounts Payable: Unemployment Compensation Trust Payroll Agency Interfund Accounts Payable:		70.00			\$ 29,352.52	29,352.52 70.00
General Fund		3,000.00		\$ 4,947.40	11,730.59	19,677.99
Intergovernmental Accounts Payable: State Payable to Student Groups Payroll Deductions and Withholdings	14,165.77			102,973.46	13,041.73	14,165.77 102,973.46 13,041.73
Total Liabilities	14,165.77	3,070.00		\$ 107,920.86	\$ 54,124.84	179,281.47
NET POSITION:						
Held in Trust for Unemployment Claims and Other Purposes	61,766.96	16,563.50	8,558.15			86,888.61
Total Net Position	\$ 61,766.96	\$ 16,563.50	\$ 8,558.15			\$ 86,888.61

STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2016

	Priva	ate-Purpose Trust Fur	nds	
	Unemployment Compensation <u>Trust</u>	Flexible Benefits <u>Trust</u>	Scholarship <u>Fund</u>	<u>Total</u>
ADDITIONS:				
Contributions: Scholarships From Board Other	\$ 85,927.51 13,630.22	\$ 27,091.66	\$ 500.00	\$ 500.00 85,927.51 40,721.88
Total Contributions	99,557.73	27,091.66	500.00	127,149.39
Investment Earnings: Interest and Dividends	133.23	31.11	23.10	187.44
Net Investment Earnings	133.23	31.11	23.10	187.44
Total Additions	99,690.96	27,122.77	523.10	127,336.83
DEDUCTIONS:				
Awarded Scholarships Claims	90,273.11	23,134.47	1,000.00	1,000.00 113,407.58
Total Deductions	90,273.11	23,134.47	1,000.00	114,407.58
Change in Net Position	9,417.85	3,988.30	(476.90)	12,929.25
Net Position, July 1	52,349.11	12,575.20	9,035.05	73,959.36
Net Position, June 30	\$ 61,766.96	\$ 16,563.50	\$ 8,558.15	\$ 86,888.61

STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds

Student Activity and Athletic Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2016

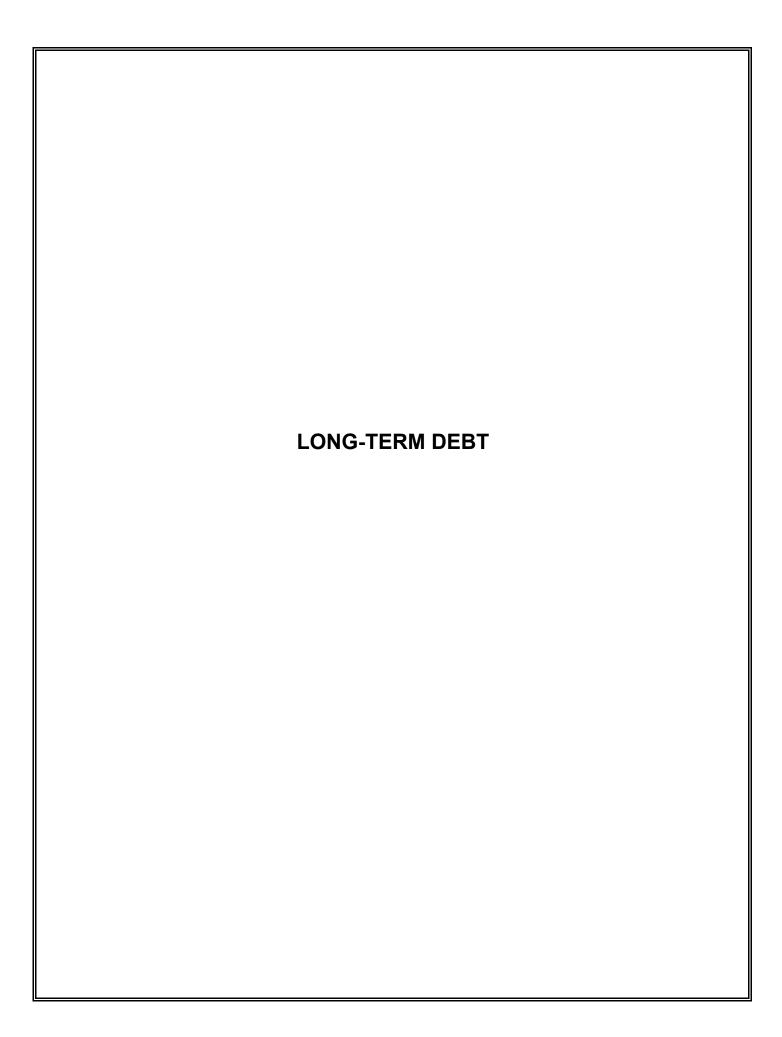
	Balance <u>June 30, 2015</u>	Cash <u>Receipts</u>	Cash <u>Disbursements</u>	Balance <u>June 30, 2016</u>		
High School: Sterling High School	\$ 108,348.30	\$ 245,306.13	\$ 250,680.97	\$ 102,973.46		
Athletics	5,001.36	43,516.79	43,570.75	4,947.40		
Total	\$ 113,349.66	\$ 288,822.92	\$ 294,251.72	\$ 107,920.86		

STERLING HIGH SCHOOL DISTRICT

Fiduciary Funds

Payroll and Agency Fund Schedule of Receipts and Disbursements For the Fiscal Year Ended June 30, 2016

	<u>J</u> .	Balance ine 30, 2015		<u>Additions</u>	<u>Deletions</u>	Balance June 30, 2016			
ASSETS:									
Cash and Cash Equivalents	\$	104,929.81	\$	11,662,508.89	\$ 11,713,838.13	\$	53,600.57		
Intrafund Accounts Receivable: Flexible Benefits Trust		70.00					70.00		
Interfund Accounts Receivable: SJTP Fund		454.27		454.27				454.27	
Total Assets	\$	105,454.08	\$	11,662,508.89	\$ 11,713,838.13	\$	\$ 54,124.84		
LIABILITIES:									
Intrafund Accounts Payable:									
Unemployment Compensation Trust Interfund Accounts Payable:	\$	15,722.30	\$	13,630.22		\$	29,352.52		
General Fund		8,422.53		10,286.29	\$ \$ 6,978.23		11,730.59		
Accrued Salaries and Wages Payroll Deductions and Withholdings		81,309.25		6,279,949.87 5,358,642.51	6,279,949.87 5,426,910.03		13,041.73		
Total Liabilities	\$	105,454.08	\$	11,662,508.89	\$ 11,713,838.13	\$	54,124.84		



20350 Exhibit I-1

STERLING HIGH SCHOOL DISTRICT

Schedule of General Serial Bonds For the Fiscal Year Ended June 30, 2016

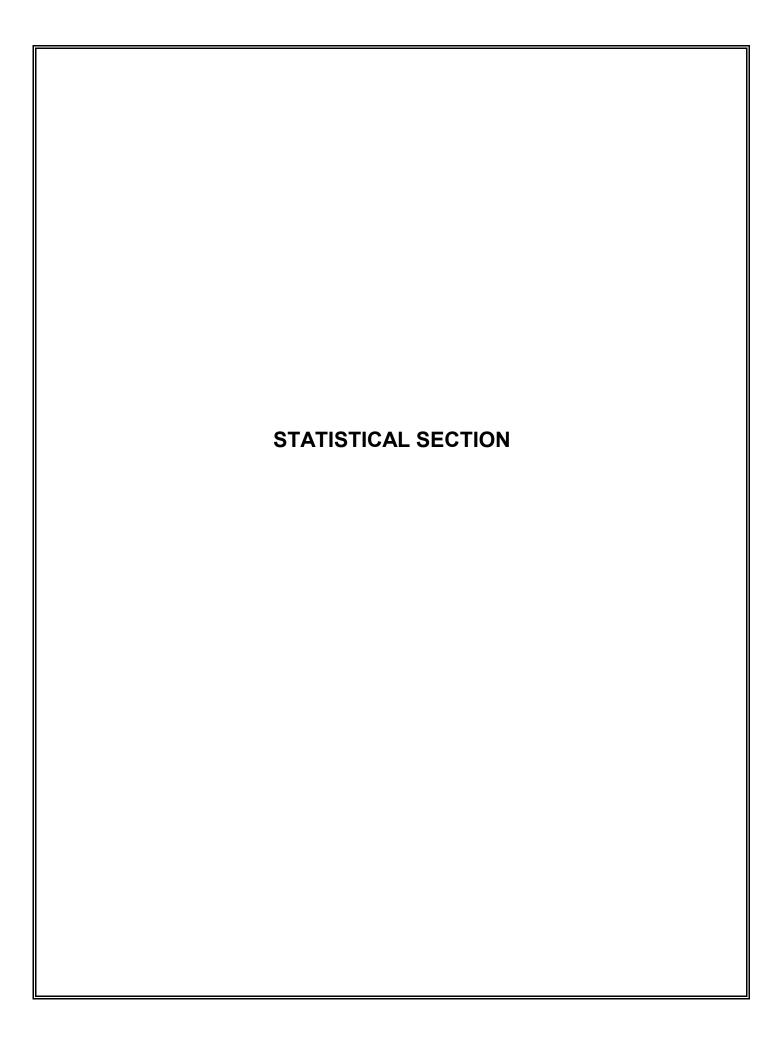
<u>Issue</u>	Date of <u>Issue</u>	Amount of Issue	Annu Date	al Ma	aturities Amount	Interest <u>Rate</u>	<u>.</u>	Balance June 30, 2015	<u>Issued</u>	Retired	<u>J</u>	Balance une 30, 2016
School Refunding Bond, Series 2009	06/01/09	\$ 4,795,000.00	06/01/17	\$	475,000.00	5.00%						
			06/01/18		475,000.00	5.00%						
			06/01/19		455,000.00	5.00%	\$	1,880,000.00		\$ 475,000.00	\$	1,405,000.00
School Bond, Series 2016	02/17/16	3,328,000.00	01/15/18		110,000.00	2.00%						
			01/15/19		110,000.00	2.00%						
			01/15/20		180,000.00	2.00%						
			01/15/21		180,000.00	2.00%						
			01/15/22		180,000.00	2.00%						
			01/15/23		180,000.00	2.00%						
			01/15/24		180,000.00	2.00%						
			01/15/25		180,000.00	2.00%						
			01/15/26		180,000.00	3.00%						
			01/15/27		180,000.00	3.00%						
			01/15/28		185,000.00	3.00%						
			01/15/29		185,000.00	3.00%						
			01/15/30		185,000.00	3.00%						
			01/15/31		185,000.00	3.00%						
			01/15/32		185,000.00	3.00%						
			01/15/33		185,000.00	3.00%						
			01/15/34		186,000.00	3.00%						
			01/15/35		186,000.00	3.00%						
			01/15/36		186,000.00	3.00%			\$ 3,328,000.00	 		3,328,000.00
							\$	1,880,000.00	\$ 3,328,000.00	\$ 475,000.00		4,733,000.00
Unamortized Premium												65,901.17
											\$	4,798,901.17

20350 Exhibit I-3

STERLING HIGH SCHOOL DISTRICT

Debt Service Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2016

	Original <u>Budget</u>	Budget Modifications / <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
REVENUES:					
Local Sources: Local Tax Levy	\$ 333,737.00		\$ 333,737.00	\$ 333,737.00	
State Sources: Debt Service Aid Type II	235,262.00		235,262.00	235,262.00	
Total - State Sources	235,262.00		235,262.00	235,262.00	
Total Revenues	568,999.00		568,999.00	568,999.00	
EXPENDITURES:					
Regular Debt Service: Interest on Bonds Redemption of Principal	94,000.00 475,000.00		94,000.00 475,000.00	94,000.00 475,000.00	
Total Regular Debt Service	569,000.00		569,000.00	569,000.00	
Total Expenditures	569,000.00		569,000.00	569,000.00	
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1.00)	-	(1.00)	(1.00)	-
Fund Balance, July 1				1.39	\$ 1.39
Fund Balance, June 30	\$ (1.00)		\$ (1.00)	\$ 0.39	\$ 1.39
Recapitulation: Restricted Fund Balance: Designated for Subsequent Years' Expenditures				\$ 0.39	



FINANCIAL TRENDS INFORMATION
Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

STERLING HIGH SCHOOL DISTRICT

Net Position by Component
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

					Fiscal Year End	led June 30,				
	<u>2016</u> *	<u>2015</u> *	<u>2014</u> *	2013	2012	2011	2010	2009	2008	2007
Governmental Activities: Net Investment in Capital Assets Restricted Unrestricted	\$ 6,418,693.24 6,708,174.30 (9,424,057.28)	\$ 5,896,217.86 2,409,412.81 (5,578,435.78)	\$ 5,649,977.96 1,312,040.51 (5,415,581.92)	\$ 5,618,387.03 319,179.43 (79,746.77)	\$ 5,081,060.00 385,653.03 (456,612.38)	\$ 4,597,182.00 937,355.00 (420,339.00)	\$ 4,372,279.00 483,477.00 (365,697.00)	\$ 4,080,445.00 677,921.00 (427,820.00)	\$ 3,574,030.00 606,409.00 (148,097.00)	\$ 3,370,531.00 372,881.00 (131,623.00)
Total Governmental Activities Net Position	\$ 3,702,810.26	\$ 2,727,194.89	\$ 1,546,436.55	\$ 5,857,819.69	\$ 5,010,100.65	\$ 5,114,198.00	\$ 4,490,059.00	\$ 4,330,546.00	\$ 4,032,342.00	\$ 3,611,789.00
Business-Type Activities: Net Investment in Capital Assets Unrestricted	\$ 2,289,736.68 (3,541,037.87)	\$ 2,390,771.71 (5,757,903.90)	\$ 2,767,413.61 (2,310,043.97)	\$ 1,791,798.77 200,209.46	\$ 1,654,782.09 1,067,684.15	\$ 1,564,369.00 1,382,648.00	\$ 1,497,197.00 (76,464.00)	\$ 1,335,197.00 (375,700.00)	\$ 1,346,345.00 (447,896.00)	\$ 182,217.00 (47,381.00)
Total Business-Type Activities Net Position	\$ (1,251,301.19)	\$ (3,367,132.19)	\$ 457,369.64	\$ 1,992,008.23	\$ 2,722,466.24	\$ 2,947,017.00	\$ 1,420,733.00	\$ 959,497.00	\$ 898,449.00	\$ 134,836.00
Government-Wide: Net Investment in Capital Assets Restricted Unrestricted	\$ 8,708,429.92 6,708,174.30 (12,965,095.15)	\$ 8,286,989.57 2,409,412.81 (11,336,339.68)	\$ 8,417,391.57 1,312,040.51 (7,725,625.89)	\$ 7,410,185.80 319,179.43 120,462.69	\$ 6,735,842.09 385,653.03 611,071.77	\$ 6,161,551.00 937,355.00 962,309.00	\$ 5,869,476.00 483,477.00 (442,161.00)	\$ 5,415,642.00 677,921.00 (803,520.00)	\$ 4,920,375.00 606,409.00 (595,993.00)	\$ 3,552,748.00 372,881.00 (179,004.00)
Total Government-Wide Net Position	\$ 2,451,509.07	\$ (639,937.30)	\$ 2,003,806.19	\$ 7,849,827.92	\$ 7,732,566.89	\$ 8,061,215.00	\$ 5,910,792.00	\$ 5,290,043.00	\$ 4,930,791.00	\$ 3,746,625.00

^{*} Amounts for the years 2016, 2015 and 2014 include the implementation of Governmental Accounting Standards Board Statement No. 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68

Source: Comprehensive Annual Financial Report Exhibit A-1.

STERLING HIGH SCHOOL DISTRICT
Changes in Net Position
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

					Fiscal Year I	Ended June 30.				
	<u>2016</u> *	<u>2015</u> *	<u>2014</u>	2013	<u>2012</u>	<u>2011</u>	<u>2010</u>	2009	2008	2007
Expenses:										
Governmental Activities: Instruction:										
Regular	\$ 5,211,431.76	\$ 5,031,149.23	\$ 5,335,809.94	\$ 5,345,859.27	\$ 4,839,755.00	\$ 5,204,510.00	\$ 5,651,269.00	\$ 5,657,204.00	\$ 5,357,079.00	\$ 5,274,056.00
Special Education	846,389.26	909,228.83	865,178.83	784,526.14	1,116,376.00	875,215.00	678,092.00	809,346.00	834,121.00	652,306.00
Other Special Instruction Other Instruction	11,070.25 831,050.25	10,916.00 824,029.04	20,717.67 819,263.50	83,582.41 766,841.53	816,929.00	722,287.00	826,706.00	812,690.00	826,981.00	812,182.00
Support Services:	031,030.23	624,029.04	019,203.30	700,041.53	010,929.00	122,201.00	626,706.00	012,090.00	020,901.00	012,102.00
Tuition	429.866.17	345.396.61	626.616.29	370.539.56	258.382.00	327.766.00	743.065.00	743,456,00	735.708.00	829.074.00
Student and Instruction Related Services	1,616,288.43	1,478,946.61	1,537,981.80	1,378,067.89	1,374,037.00	1,444,185.00	1,755,987.00	1,550,841.00	1,390,855.00	1,183,653.00
Other Administrative Services	575,816.85	509,233.40	443,471.08	349,023.74						
School Administrative Services	712,550.16	676,339.20	772,345.47	726,624.41	300,101.00	359,959.00	343,592.00	355,608.00	356,932.00	370,261.00
General and Business Administrative Services					827,660.00	904,047.00	875,639.00	823,484.00	785,180.00	702,251.00
Plant Operations and Maintenance Pupil Transportation	1,449,709.31 439.380.33	1,685,903.57 404.569.88	1,677,058.62 320.374.44	1,569,484.91 298.784.09	2,248,687.00 272,896.00	1,686,665.00 323.660.00	1,716,252.00 366,486.00	1,898,009.00 335.171.00	2,088,289.00 354,507.00	1,983,835.00 297.047.00
Personal Services - Employee Benefits	4,544,459.97	3,874,417.87	3,471,029.12	4,248,601.28	3,945,158.00	3,528,597.00	3,409,339.00	3,064,835.00	3,431,311.00	3,268,370.00
Transfer of Funds to Charter School	1,0 1 1, 100.01	0,011,111.01	56,769.00	1,2 10,001.20	0,010,100.00	0,020,007.00	0,100,000.00	0,001,000.00	0,101,011.00	0,200,010.00
Interest on Long-term Debt	121,782.77	113,800.00	135,400.00	157,156.33	177,969.00	197,605.00	216,880.00	264,033.00	290,004.00	312,882.00
Unallocated Depreciation and Amortization	374,694.35	327,267.91	355,664.88	338,282.13	170,082.00	321,472.00	73,594.00	87,745.00	89,439.00	311,518.00
Total Governmental Activities Expenses	17,164,489.86	16,191,198.15	16,437,680.64	16,417,373.69	16,348,032.00	15,895,968.00	16,656,901.00	16,402,422.00	16,540,406.00	15,997,435.00
Business-Type Activities:										
Food Service	371,870.56	350,262.11	314,456.16	341,880.26	355,544.00	342,458.00	322,495.00	308,075.00	368,644.00	322,282.00
South Jersey Technology Program	35,935,138.12	17,116,008.62	22,108,516.13	18,477,279.44	18,738,202.00	12,565,458.00	11,726,398.00	6,980,065.00	5,559,574.00	3,502,405.00
Total Business-Type Activities Expense	36,307,008.68	17,466,270.73	22,422,972.29	18,819,159.70	19,093,746.00	12,907,916.00	12,048,893.00	7,288,140.00	5,928,218.00	3,824,687.00
Total Government-Wide Expenses	\$ 53,471,498.54	\$ 33,657,468.88	\$ 38,860,652.93	\$ 35,236,533.39	\$ 35,441,778.00	\$ 28,803,884.00	\$ 28,705,794.00	\$ 23,690,562.00	\$ 22,468,624.00	\$ 19,822,122.00
Program Revenues:										
Governmental Activities:										
Charges for Services	\$ 1,983,161.00	\$ 1,682,731.34	\$ 2,088,248.79	\$ 1,844,644.60	\$ 1,892,241.00	\$ 1,765,260.00	\$ 1,950,676.00	\$ 1,823,439.00	\$ 2,110,599.00	\$ 2,006,401.00
Operating Grants and Contributions Capital Grants and Contributions	1,791,038.82 189,980.28	1,630,875.37 4,620.00	1,614,202.55 12,820.00	1,762,884.15 25,353.00	1,734,455.00	1,714,090.00	1,802,672.00	1,605,775.00	2,247,807.00	2,160,492.00
Capital Grants and Contributions	189,980.28	4,620.00	12,820.00	25,353.00						
Total Governmental Activities Program Revenues	3,964,180.10	3,318,226.71	3,715,271.34	3,632,881.75	3,626,696.00	3,479,350.00	3,753,348.00	3,429,214.00	4,358,406.00	4,166,893.00
Business-Type Activities:										
Charges for services:	474 004 00	400 557 05	100 001 00	400.000.07	044 400 00	202 744 22	201 511 00	200 200 20	202 225 22	000.077.00
Food Service South Jersey Technology Program	171,894.06 38,047,110.08	162,557.85 13,277,013.98	162,821.80 23,508,687.21	168,323.97 17,727,641.70	214,129.00 18,070,504.00	232,714.00 14,083,292.00	231,544.00 11,980,077.00	233,928.00 7,044,204.00	266,885.00 5,770,674.00	236,277.00 3,573,585.00
Operating Grants and Contributions	177,984.31	175,371.42	149,220.86	132,626.70	134,594.00	117,755.00	108,852.00	70,932.00	75,807.00	55,267.00
· -										
Total Business-Type Activities Program Revenues	38,396,988.45	13,614,943.25	23,820,729.87	18,028,592.37	18,419,227.00	14,433,761.00	12,320,473.00	7,349,064.00	6,113,366.00	3,865,129.00
Total Government-Wide Program Revenues	\$ 42,361,168.55	\$ 16,933,169.96	\$ 27,536,001.21	\$ 21,661,474.12	\$ 22,045,923.00	\$ 17,913,111.00	\$ 16,073,821.00	\$ 10,778,278.00	\$ 10,471,772.00	\$ 8,032,022.00
Net (Expense) / Revenue:	e (42 200 200 76)	e (40.070.074.44)	e (10.700.400.30)	e (40.704.404.04)	e (10.701.00c.00)	f (10.416.619.00)	₾ (40,000,EE0,00)	e (12.072.200.00)	r (10 100 000 00)	₾ /44.020.E42.00\
Governmental Activities Business-Type Activities	\$ (13,200,309.76) 2,089,979.77	\$ (12,872,971.44) (3,851,327.48)	\$ (12,722,409.30) 1,397,757.58	\$ (12,784,491.94) (790,567.33)	\$ (12,721,336.00) (674,519.00)	\$ (12,416,618.00) 1,525,845.00	\$ (12,903,553.00) 271,580.00	\$ (12,973,208.00) 60,924.00	\$ (12,182,000.00) 185,148.00	\$ (11,830,542.00) 40,442.00
Total Government-Wide Net Expense	\$ (11,110,329.99)	\$ (16,724,298.92)	\$ (11,324,651.72)	\$ (13,575,059.27)	\$ (13,395,855.00)	\$ (10,890,773.00)	\$ (12,631,973.00)	\$ (12,912,284.00)	\$ (11,996,852.00)	\$ (11,790,100.00)
•	\$ (11,110,329.99)	\$ (10,724,290.92)	\$ (11,324,031.72)	\$ (13,373,039.27)	\$ (13,393,633.00)	\$ (10,090,773.00)	\$ (12,031,973.00)	\$ (12,912,204.00)	\$ (11,990,032.00)	\$ (11,790,100.00)
General Revenues and Other Changes in Net Position: Governmental Activities:										
Property Taxes, Levied for General Purposes	\$ 6,573,836.97	\$ 6,444,937.00	\$ 6,573,835.00	\$ 6,444,937.00	\$ 6,444,937.00	\$ 6,901,937.00	\$ 6,819,170.00	\$ 6,984,760.00	\$ 7,203,319.00	\$ 7,035,610.00
Property Taxes, Levied for Debt Service	333,737.00	349,337.00	362,010.00	332,401.00	383,832.00	423,008.00	389,681.00	402,245.00	406,738.00	408,176.00
Federal and State Aid - Unrestricted	6,928,163.96	6,819,999.85	6,597,555.61	6,471,999.00	5,876,556.00	5,703,484.00	6,018,342.00	5,528,502.00	4,934,711.00	4,752,180.00
Federal and State Aid - Restricted	195,267.46	199,470.60	199,048.98	199,712.25	0.00	70.00	05.00	207.00	207.00	40,000,00
Interest and Investment Earnings - Unrestricted Interest and Investment Earnings - Restricted	8,379.52 835.22	3,634.52 922.95	6,212.87 460.32	3,091.36 24.88	2.00	73.00	35.00	237.00	367.00	16,888.00
Miscellaneous	135,705.00	235,427.86	229,299.40	24.88 162,976.31	164,128.00	12,255.00	24,691.00	18,668.00	57,418.00	128,962.00
Forgiven Debt	100,7 00.00	200,721.00	220,200.70	.02,070.01	104,120.00	12,200.00	24,001.00	337,000.00	J1, T10.00	.20,502.00
Transfers					(453,998.00)		(188,853.00)			169,257.00
Total Governmental Activities	14,175,925.13	14,053,729.78	13,968,422.18	13,615,141.80	12,415,457.00	13,040,757.00	13,063,066.00	13,271,412.00	12,602,553.00	12,511,073.00

(Continued)

STERLING HIGH SCHOOL DISTRICT

Changes in Net Position
Last Ten Fiscal Years (Accrual Basis of Accounting)
Unaudited

	2016 *	2015 *	2014	2013	Fiscal Year E	nded June 30, 2011	2010	2009	2008	2007
General Revenues and Other Changes in Net Position (Cor Business-Type Activities: Interest and Investment Earnings - Unrestricted Contributions Gain (Loss) on Disposal of Capital Assets	nt'd): \$ 16,092.73	\$ 3,187.10	\$ 4,880.61	\$ 1,476.57			\$ 802.00	\$ 124.00	\$ 550.00 577,915.00	\$ 558.00 137,390.00
Gain (Loss) on Disposal of Capital Assets Miscellaneous Transfers Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery	9,758.50	538,705.56 (515,067.01)	328,268.38		453,998.00		188,853.00			(169,257.00)
Total Business-Type Activities	25,851.23	26,825.65	333,148.99	1,476.57	449,968.00	439.00	189,655.00	124.00	578,465.00	(31,309.00)
Total Government-Wide	\$ 14,201,776.36	\$ 14,080,555.43	\$ 14,301,571.17	\$ 13,616,618.37	\$ 12,865,425.00	\$ 13,041,196.00	\$ 13,252,721.00	\$ 13,271,536.00	\$ 13,181,018.00	\$ 12,479,764.00
Change in Net Position: Governmental Activities Business-Type Activities	\$ 975,615.37 2,115,831.00	\$ 1,180,758.34 (3,824,501.83)	\$ 1,246,012.88 1,730,906.57	\$ 830,649.86 (789,090.76)	\$ (305,879.00) (224,551.00)	\$ 624,139.00 1,526,284.00	\$ 159,513.00 461,235.00	\$ 298,204.00 61,048.00	\$ 420,553.00 763,613.00	\$ 680,531.00 9,133.00
Total Government-Wide	\$ 3,091,446.37	\$ (2,643,743.49)	\$ 2,976,919.45	\$ 41,559.10	\$ (530,430.00)	\$ 2,150,423.00	\$ 620,748.00	\$ 359,252.00	\$ 1,184,166.00	\$ 689,664.00

^{*} Amounts for the year 2015 and 2016 include the implementation of Governmental Accounting Standards Board Statement No. 68, **Locounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27, and GASB Statement No. 61, **Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 6.

Source: Comprehensive Annual Financial Report Exhibit A-2.

STERLING HIGH SCHOOL DISTRICT

Fund Balances, Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting) *Unaudited*

							Fiscal Year E	nde	d June 30,				
	2	<u>:016</u>	<u>2015</u>		<u>2014</u>	<u>2013</u>	2012		<u>2011</u>	<u>2010</u>	2009	2008	<u>2007</u>
General Fund: Restricted Assigned Unassigned	68	11,367.50 87,591.02 62,448.70)	\$ 2,409,411.42 593,181.88 (325,350.36)		1,312,036.12 582,211.53 (292,676.43)	\$ 319,176.04 413,012.81 (364,951.00)	\$ 215,105.64 125,203.13 (315,201.77)	\$	463,300.00 420,600.00 (249,661.00)	\$ 73,492.00 350,598.00 (182,535.00)	\$ 270,252.00 391,770.00 (226,085.00)	\$ 295,858.00 261,301.00 81,353.00	\$ 222,263.00 150,617.00 82,533.00
Total General Fund	\$ 3,93	36,509.82	\$ 2,677,242.94	\$ 1	1,601,571.22	\$ 367,237.85	\$ 25,107.00	\$	634,239.00	\$ 241,555.00	\$ 435,937.00	\$ 638,512.00	\$ 455,413.00
All Other Governmental Funds: Restricted Assigned Unassigned	\$ 3,09	96,806.80	\$ 1.39	\$	4.39	\$ 3.39	\$ 45,344.39	\$	45,341.00 8,114.00	\$ 45,341.00 14,046.00	\$ 15,899.00	\$ 49,249.00 (941.00)	\$ (941.00)
Total All Other Governmental Funds	\$ 3,09	96,806.80	\$ 1.39	\$	4.39	\$ 3.39	\$ 45,344.39	\$	53,455.00	\$ 59,387.00	\$ 15,899.00	\$ 48,308.00	\$ (941.00)

Source: Comprehensive Annual Financial Report Exhibit B-1.

STERLING HIGH SCHOOL DISTRICT

Changes in Fund Balances, Governmental Funds
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)
Unaudited

						Ended June 30,				
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	2007
Revenues:										
Local Tax Levy	\$ 6,907,573.97	\$ 6,794,274.00	\$ 6,935,845.00	\$ 6,777,338.00	\$ 6,828,769.00	\$ 7,324,945.00	\$ 7,208,851.00	\$ 7,387,005.00	\$ 7,610,057.00	\$ 7,443,786.00
Tuition Charges	1,983,161.00	1,682,731.34	2,088,248.79	1,844,644.60	1,892,241.00	1,765,260.00	1,950,676.00	1,823,439.00	2,110,599.00	2,006,401.00
Interest Earned on Capital Reserve Funds	835.22	922.95	460.32	24.88						
Interest Earnings					2.00	73.00	35.00	237.00	367.00	16,888.00
Other Restricted Miscellaneous Revenues	77,928.00	68,363.00	74,556.00	160,019.00	101 100 00	40.055.00	04.004.00	40.000.00	57 440 00	400 000 00
Unrestricted Miscellaneous Revenues	66,156.52	170,699.38	160,956.27	6,048.67	164,128.00	12,255.00	24,691.00	18,668.00	57,418.00	128,962.00
Federal Sources State Sources	366,256.67 8,907,003.85	304,456.55 8,418,394.27	374,625.21 8,049,001.93	357,086.14 8,098,527.26	7,253,574.00 357,437.00	6,695,531.00 722,043.00	1,478,936.00 6,342,078.00	335,020.00 6,799,257.00	398,008.00 6,833,759.00	383,554.00 6,529,118.00
Local Sources	4,049.00	6,297.00	6,049,001.93	4,335.00	337,437.00	122,043.00	0,342,076.00	0,799,237.00	0,033,739.00	0,329,116.00
Local Sources	4,049.00	0,297.00	•	4,333.00	-	•				
Total Revenue	18,312,964.23	17,446,138.49	17,683,693.52	17,248,023.55	16,496,151.00	16,520,107.00	17,005,267.00	16,363,626.00	17,010,208.00	16,508,709.00
Expenditures:										
Current:										
Instruction:										
Regular Instruction	5,119,749.12	4,930,632.24	5,241,436.00	5,242,448.75	4,809,475.00	5,150,193.00	5,383,347.00	5,399,790.00	5,053,887.00	5,181,738.00
Special Education Instruction	856,486.44	920,214.84	855,318.19	784,123.74	1,116,376.00	875,215.00	678,092.00	809,346.00	834,121.00	652,306.00
Other Special Instruction	11,070.25	10,916.00	20,717.67	83,582.41	040 000 00	700 007 00	200 700 00	040.000.00	000 004 00	040 400 00
Other Instruction	831,050.25	824,029.04	819,263.50	766,841.53	816,929.00	722,287.00	826,706.00	812,690.00	826,981.00	812,182.00
Support Services and Undistributed Costs: Tuition	429,866.17	345,396.61	626,616.29	370,539.56	258,382.00	327,766.00	743,065.00	743,456.00	735,708.00	829,074.00
Student and Instruction Related Services	1,606,046.17	1,477,993.09	1,536,830.58	1,374,907.60	1,374,037.00	1,444,185.00	1,755,987.00	1,550,841.00	1,390,855.00	1,183,653.00
Other Administrative Services	585,747.57	499,598.73	443,740.19	357,782.27	805,694.00	884,687.00	834,071.00	782,626.00	743,474.00	695,328.00
School Administrative Services	707,825.64	646,876.03	760.025.72	715.429.84	300.101.00	359.959.00	343.592.00	355.608.00	356.932.00	370,281.00
Plant Operations and Maintenance	1,413,813.55	1,659,165.65	1.648.038.15	1,541,861.67	1,650,163.00	1,599,400.00	1,716,252.00	1.798.341.00	1,811,534.00	1.926.973.00
Pupil Transportation	439,380.33	404,569.88	320,374.44	298,784.09	272,896.00	323,660.00	366,486.00	335,171.00	354,507.00	297,047.00
Personal Services - Employee Benefits	4,055,820.56	3,847,185.20	3,471,029.12	4,248,601.28	3,945,158.00	3,528,597.00	3,409,339.00	3,064,835.00	3,431,311.00	3,268,370.00
Capital Outlay	727,305.93	208,292.46	32,000.30	539,375.14	847,329.00	228,168.00	196,942.00	162,672.00	446,567.00	479,037.00
Transfer of Funds to Charter Schools		,	56,769.00	•		,	•	•	,	
Debt Service:										
Principal	475,000.00	480,000.00	480,000.00	485,000.00	485,000.00	490,000.00	495,000.00	515,000.00	500,000.00	480,000.00
Interest and Other Charges	94,000.00	115,600.00	137,200.00	159,025.00	179,637.00	199,238.00	218,429.00	268,234.00	291,983.00	314,782.00
Total Expenditures	17,353,161.98	16,370,469.77	16,449,359.15	16,968,302.88	16,861,177.00	16,133,355.00	16,967,308.00	16,598,610.00	16,777,860.00	16,490,771.00
Excess (Deficiency) of Revenues										
Over (Under) Expenditures	959,802.25	1,075,668.72	1,234,334.37	279,720.67	(365,026.00)	386,752.00	37,959.00	(234,984.00)	232,348.00	17,938.00
Other Financing Sources (Uses):										
Proceeds from Issuance of School Bonds	3,328,000.00									
Premium on School Bonds Issued	68,270.04									
Contributions										187,257.00
Transfers In					6,002.00				333,833.00	
Transfers Outs					(460,000.00)		(188,853.00)		(333,833.00)	(18,000.00)
Total Other Financing Sources (Uses)	3,396,270.04				(453,998.00)		(188,853.00)			169,257.00
Net Change in Fund Balances	\$ 4,356,072.29	\$ 1,075,668.72	\$ 1,234,334.37	\$ 279,720.67	\$ (819,024.00)	\$ 386,752.00	\$ (150,894.00)	\$ (234,984.00)	\$ 232,348.00	\$ 187,195.00
Debt Service as a Percentage of										
Noncapital Expenditures	3.4%	3.7%	3.8%	3.9%	4.2%	4.3%	4.3%	4.8%	4.8%	5.0%
•										

Source: Comprehensive Annual Financial Report Exhibit B-2.

STERLING HIGH SCHOOL DISTRICT

General Fund - Unrestricted Miscellaneous Revenues by Source Last Ten Fiscal Years (Modified Accrual Basis of Accounting) Unaudited

	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	2010	2009	2008	2007
Interest on Deposits Erate	\$ 8,379.52 40,613.47	\$ 3,634.52 30,819.08	\$ 6,212.87 87,143.01	\$ 3,091.36	\$ 2,775.00	\$ 1,409.00	\$ 2,501.00	\$ 4,442.00	\$ 32,493.00	\$ 60,832.00
Tuition	10,010.11	00,010.00	30,257.27		1,892,241.00	1,765,260.00	1,950,676.00	1,823,439.00	2,110,599.00	2,006,401.00
Gate Receipts					8,388.00	10,037.00	8,266.00	9,764.00	17,544.00	16,908.00
Shared Services					150,000.00					
Miscellaneous	3,273.61	10,274.18	11,448.29		2,967.00	882.00	7,275.00	4,699.00	7,748.00	68,110.00
Rentals and Miscellaneous	13,190.00	23,240.00	1,020.00	1,468.90						
Refund of Prior Year's Expenditures	 699.92	102,731.60	 24,874.83	 1,488.41			 6,684.00			
	\$ 66,156.52	\$ 170,699.38	\$ 160,956.27	\$ 6,048.67	\$ 2,056,371.00	\$ 1,777,588.00	\$ 1,975,402.00	\$ 1,842,344.00	\$ 2,168,384.00	\$ 2,152,251.00

Source: School District records.

REVENUE CAPACITY INFORMATION	
Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.	

STERLING HIGH SCHOOL DISTRICT

Assessed Value and Actual Value of Taxable Property
Last Ten Years
Unaudited

Year Ended Dec. 31	of Magnolia <u>Vacant Land</u>	<u>Residential</u>	Commercial	<u>Industrial</u>	<u>Apartment</u>	Total Assessed <u>Value</u>	Public <u>Utilities</u> (1)	Net Valuation Taxable	Tax-Exempt <u>Property</u>	estimated Actual ounty Equalized) <u>Value</u>	Sc	tal Direct hool Tax <u>Rate</u> ⁽²⁾
2016 2015 2014 2013 2012 ^(r) 2011 2010 2009 2008 2007	\$ 5,057,300.00 4,924,700.00 4,959,600.00 5,003,800.00 5,165,400.00 3,374,000.00 3,535,600.00 3,669,300.00 3,610,200.00	\$ 207,170,300.00 207,143,700.00 207,714,100.00 208,032,900.00 208,123,300.00 131,001,800.00 130,928,800.00 130,123,500.00 129,499,600.00 128,799,900.00	\$ 32,228,600.00 32,519,900.00 31,311,600.00 31,708,000.00 30,596,100.00 15,190,600.00 15,377,100.00 15,350,700.00 15,631,600.00 15,849,300.00	\$ 6,232,000.00 6,232,000.00 7,582,000.00 7,582,000.00 7,582,000.00 4,635,600.00 4,635,600.00 4,635,600.00 4,635,600.00 4,706,900.00	\$ 10,686,600.00 10,686,600.00 10,714,400.00 10,714,400.00 11,479,900.00 6,845,900.00 6,943,900.00 6,945,900.00 6,945,900.00	\$ 261,374,800.00 261,506,900.00 262,281,700.00 263,041,100.00 262,946,700.00 161,047,900.00 160,592,400.00 160,592,400.00 159,912,200.00	\$ 100.00 100.00 100.00 189,123.00 204,786.00 111,099.00 145,452.00 147,832.00 139,785.00 118,800.00	\$ 261,374,900.00 261,507,000.00 262,281,800.00 263,230,223.00 263,151,486.00 161,158,999.00 160,740,232.00 160,521,785.00 160,031,000.00	\$ 39,832,000.00 39,868,700.00 39,285,600.00 38,853,600.00 43,833,000.00 31,133,300.00 30,959,700.00 23,275,700.00 23,275,700.00	\$ 260,084,020.00 252,069,349.00 256,607,991.83 268,300,083.00 296,017,185.00 305,042,624.00 301,694,228.00 303,929,460.00 295,260,383.00 268,550,405.00	\$	0.634 0.648 0.693 0.645 0.635 1.043 1.095 1.117 1.108 1.142
Borough of Year Ended Dec. 31	of Somerdale Vacant Land	<u>Residential</u>	Commercial	<u>Industrial</u>	<u>Apartment</u>	Total Assessed <u>Value</u>	Public <u>Utilities</u> ⁽¹⁾	Net Valuation <u>Taxable</u>	Tax-Exempt <u>Property</u>	Estimated Actual ounty Equalized) <u>Value</u>	Sc	tal Direct hool Tax Rate ⁽²⁾
2016 2015 2014 2013 2012 2011 2010 2009 ^(r) 2008 2007	\$ 6,704,500.00 7,849,900.00 7,592,900.00 9,882,300.00 7,740,700.00 11,652,500.00 11,202,300.00 11,899,200.00 1,852,800.00 1,729,600.00	\$ 246,715,700.00 242,242,700.00 238,044,700.00 270,815,900.00 269,216,800.00 268,415,200.00 268,689,200.00 268,224,800.00 148,046,400.00 147,447,900.00	\$ 46,806,000.00 47,337,200.00 48,685,600.00 55,083,926.00 55,460,926.00 37,583,526.00 38,260,600.00 39,040,800.00 27,557,800.00 27,490,900.00	\$ 10,775,200.00 10,593,000.00 10,593,900.00 12,420,900.00 13,320,900.00 13,695,100.00 13,852,200.00 14,238,200.00 8,351,300.00 8,351,300.00	\$ 10,668,300.00 10,668,300.00 10,668,300.00 11,534,300.00 11,734,300.00 11,861,200.00 12,198,500.00 12,198,500.00 6,881,800.00 6,881,800.00	\$ 321,669,700.00 318,691,100.00 315,585,400.00 359,737,326.00 357,473,626.00 343,207,526.00 344,202,800.00 345,601,500.00 192,690,100.00 191,901,500.00	\$ 100.00 100.00 100.00 468,108.00 493,524.00 482,451.00 618,511.00 520,073.00 267,761.00 293,385.00	\$ 321,669,800.00 318,691,200.00 315,585,500.00 360,205,434.00 357,967,150.00 343,689,977.00 344,821,311.00 346,121,573.00 192,957,861.00 192,194,885.00	\$ 40,413,520.00 39,998,120.00 40,013,920.00 42,741,020.00 41,831,020.00 41,860,020.00 40,633,820.00 25,266,420.00 16,554,400.00	\$ 335,628,357.00 332,171,261.00 321,346,222.39 332,689,112.00 362,039,810.00 356,796,390.00 349,765,208.00 344,663,075.00 341,393,323.00 313,463,600.00	\$	0.750 0.725 0.642 0.605 0.590 0.621 0.686 0.641 1.185 1.235
Borough Year Ended Dec. 31	of Stratford Vacant Land	<u>Residential</u>	Commercial	<u>Industrial</u>	<u>Apartment</u>	Total Assessed <u>Value</u>	Public <u>Utilities</u> ⁽¹⁾	Net Valuation <u>Taxable</u>	Tax-Exempt <u>Property</u>	Estimated Actual ounty Equalized) <u>Value</u>	Sc	tal Direct hool Tax <u>Rate</u> ⁽²⁾
2016 2015 2014 2013 2012 2011 2010 2009 2008 2007	\$ 1,910,700.00 1,948,700.00 2,028,800.00 1,264,800.00 1,239,600.00 1,239,600.00 1,270,400.00 1,102,000.00 1,279,000.00	\$ 332,339,600.00 331,915,300.00 331,915,900.00 224,522,200.00 224,833,900.00 224,379,500.00 223,754,900.00 223,821,900.00 223,821,900.00 223,214,100.00 222,380,900.00	\$ 59,786,600.00 60,706,200.00 62,743,100.00 44,441,000.00 45,319,200.00 48,385,800.00 49,017,800.00 48,569,200.00 50,293,300.00 50,205,800.00	- - - - - - - -	\$ 19,051,800.00 19,051,800.00 19,410,700.00 11,293,700.00 11,368,700.00 11,719,200.00 11,719,200.00 11,719,200.00 11,719,200.00 11,719,200.00 11,719,200.00	\$ 413,088,700.00 413,622,000.00 416,098,500.00 281,521,700.00 282,761,400.00 285,784,100.00 285,781,500.00 285,380,700.00 286,328,600.00 285,584,900.00	\$ 100.00 100.00 100.00 759,268.00 468,312.00 452,738.00 534,531.00 553,109.00 533,921.00 566,657.00	\$ 413,088,800.00 413,622,100.00 416,098,600.00 282,280,968.00 283,229,712.00 286,236,838.00 286,266,031.00 285,933,809.00 286,862,521.00 286,151,557.00	158,668,600.00 158,767,400.00 158,535,400.00 114,456,600.00 114,362,700.00 114,302,700.00 114,504,500.00 113,997,708.00 114,170,300.00 114,281,300.00	\$ 427,792,367.00 431,242,479.00 426,787,872.25 452,277,496.00 492,100,514.00 511,388,419.00 519,218,591.00 511,054,933.00 499,930,936.00 450,575,963.00	\$	0.667 0.702 0.709 1.084 1.056 1.053 1.114 1.113 1.158 1.190

^(r) reassessment

Source: Camden County Board of Taxation.

⁽¹⁾ taxable value of communication equipment.

⁽²⁾ tax rates are per \$100.00 of assessed valuation.

STERLING HIGH SCHOOL DISTRICT

Direct and Overlapping Property Tax Rates
Last Five Years
(Rate per \$100 of Assessed Value)
Unaudited

Borough of Magnolia

		S	chool Dis	strict Direct R	ate			Overla	apping Rat	es		
Year Ended Dec. 31	Bas	sic Rate	Obliga	eneral ation Debt <u>ervice</u>	S	al Direct chool <u>x Rate</u>	Local School <u>District</u>		rough of agnolia	_	amden county	al Direct and <u>x Rate</u>
2016	\$	0.605	\$	0.030	\$	0.634	\$ 1.481	\$	1.022	\$	0.883	\$ 4.020
2015		0.616		0.032		0.648	1.384		1.002		0.847	3.881
2014		0.658		0.035		0.693	1.316		0.983		0.834	3.826
2013		0.614		0.031		0.645	1.262		0.969		0.849	3.725
2012		0.599		0.036		0.635	1.215		0.934		0.869	3.653

Borough of Somerdale

		S	chool Dis	strict Direct R	ate			Overla	apping Rat	es		
Year Ended Dec. 31	<u>Ba</u>	sic Rate	Oblig	eneral ation Debt <u>ervice</u>	S	al Direct school ax Rate	Local School <u>District</u>		rough of merdale		amden <u>ounty</u>	al Direct and <u>x Rate</u>
2016	\$	0.715	\$	0.035	\$	0.750	\$ 1.372	\$	1.094	\$	0.925	\$ 4.141
2015		0.691		0.034		0.725	1.351		1.090		0.916	4.082
2014		0.609		0.033		0.642	1.316		1.084		0.870	3.912
2013		0.576		0.029		0.605	1.065		0.937		0.769	3.376
2012		0.556		0.034		0.590	1.011		0.905		0.812	3.318

Borough of Stratford

		So	chool Dis	trict Direct R	ate			Overla	apping Rat	es		
Year Ended Dec. 31	<u>Bas</u>	sic Rate	Obliga	eneral ation Debt ervice	S	al Direct chool <u>x Rate</u>	Local School <u>District</u>		ough of ratford	-	amden Sounty	 al Direct and <u>x Rate</u>
2016 2015 2014 2013 2012	\$	0.636 0.668 0.673 1.032 0.998	\$	0.031 0.035 0.036 0.052 0.060	\$	0.667 0.702 0.709 1.084 1.056	\$ 1.618 1.538 1.480 2.154 2.128	\$	0.961 0.937 0.916 1.344 1.303	\$	0.862 0.864 0.824 1.250 1.248	\$ 4.108 4.041 3.929 5.832 5.735

^(r) reassessment

Source: Municipal Tax Collector.

STERLING HIGH SCHOOL DISTRICT

Principal Property Tax Payers Current Year and Nine Years Ago *Unaudited*

2007

Borough of Magnolia

Source: Municipal Tax Assessor

Borough of Magnolia			2016				2007	
		Taxable		% of Total		Taxable		% of Total
		Assessed		District Net		Assessed		District Net
Taxpayer		<u>Value</u>	Rank	Assessed Value		<u>Value</u>	Rank	Assessed Value
Coventry Anto	\$	5,700,000.00	1	2.18%	\$	3,150,000.00	2	1.97%
Coventry Apts	Φ		2		φ	3, 130,000.00	2	1.97 70
1 Commerce Dr Holdings		5,250,000.00		2.01%				
Wal-Mart		3,645,000.00	3	1.39%				0.070/
Raab Family Partnership		2,462,500.00	4	0.94%		1,392,200.00	4	0.87%
Walgreen Eastern Co.		2,115,600.00	5	0.81%		1,590,600.00	3	0.99%
F.V.B. Enterprises		1,561,900.00	6	0.60%		975,000.00	6	0.61%
Green Gardens Apts		1,482,800.00	7	0.57%		1,000,000.00	5	0.62%
Auto Zone		1,419,500.00	8	0.54%				
Magnolia Equities LLC		1,219,500.00	9	0.47%				
Magnolia Property LLC		929,900.00	10	0.36%				
Raab Family Partnership						903,900.00	7	0.56%
Owens Corning Fiberglass Corp.						4,819,700.00	1	3.01%
Albert Gentile						637,000.00	8	0.40%
Eckerd Corporation						547,000.00	9	0.34%
Golden Arch Limited Partnership						546,000.00	10	0.34%
Total	\$	25,786,700.00		9.87%	\$	15,561,400.00		9.72%
Borough of Somerdale			2016				2007	
		Taxable		% of Total		Taxable		% of Total
		Assessed		District Net		Assessed		District Net
Taxpayer		Value	Rank	Assessed Value		Value	Rank	Assessed Value
Wal-Mart Property Owners	\$	17,573,100.00	1	5.46%				
Buchman, Myron & Tanya Toby	Ψ		2	1.15%	\$	2 240 500 00	3	1.21%
		3,700,000.00			Ф	2,319,500.00		
National Realty Property Owners		3,130,600.00	3	0.97%		7,000,000.00	1	3.64%
Warwick Terrace		2,029,000.00	4	0.63%		1,330,000.00	5	0.69%
Somerdale Equities, LLC		1,924,900.00	5	0.60%		1,237,500.00	6	0.64%
JMK Investment Co., Inc.		1,906,100.00	6	0.59%		1,282,500.00	2	0.67%
Kiejdan Family, LLC		1,624,000.00	7	0.50%		1,046,100.00	4	0.54%
Rite Aid of New Jersey		1,512,900.00	8	0.47%		696,800.00	8	0.36%
Wawn, LLC		1,338,200.00	9	0.42%		870,000.00	7	0.45%
600 White Horse Pike, LLC		1,105,000.00	10	0.34%		648,700.00	9	0.34%
Chioles Enterprises						501,000.00	10	0.26%
Total	\$	35,843,800.00		11.14%	\$	16,932,100.00		8.81%
Borough of Stratford			2016				2007	
-		Taxable		% of Total		Taxable		% of Total
		Assessed		District Net		Assessed		District Net
Taxpayer		Value	Rank	Assessed Value		Value	Rank	Assessed Value
Woodmere Investment Association	\$	7,355,700.00	1	1.78%	\$	4,200,000.00	2	1.47%
Stratford Court Apartments	Ψ	4,660,000.00	2	1.13%	Ψ	1,200,000.00	-	1.11 70
AEJ Stratford LLC		4,395,000.00	3	1.06%		4,750,000.00	1	1.66%
18 W Laurel Real Estate LLC		4,084,300.00	4	0.99%		4,750,000.00	'	1.00 /0
Brookview Manor Apartments		3,517,200.00		0.85%				
Echelon Ford Real Estate Holdings		3,182,100.00	5 6	0.85%		2,841,100.00	4	0.99%
Stratford Investors						2,041,100.00	4	0.9970
		2,519,800.00	7	0.61%		1 764 600 00	6	0.600/
Stratford Properties LLC		2,500,000.00	8	0.61%		1,764,600.00	6	0.62%
La Martinique Bowling Academy		2,316,400.00	9	0.56%		1,560,600.00	8	0.55%
Pep Boys		2,091,300.00	10	0.51%		2 042 000 00	2	4.000/
J. Tietelbaum Nursing Home						2,913,000.00	3	1.02%
Laurel Mills						1,940,000.00	5	0.68%
Gross & Kowit Shopping Center						1,634,900.00	7	0.57%
						1,489,200.00 1,439,300.00	9 10	0.52% 0.50%
Stanton Melzer						1 4 39 300 00	1()	0.50%
Stanton Melzer Aldi, Inc. Total	\$	36,621,800.00		8.87%	\$	24,532,700.00	10	8.57%

STERLING HIGH SCHOOL DISTRICT

Property Tax Levies and Collections Last Ten Fiscal Years Unaudited

Fiscal	_	School District Faxes Levied	Collected within the Fiscal Year of the the Levy (1)								
Year Ended June 30,		for the <u>Fiscal Year</u>		<u>Amount</u>	Percentage <u>of Levy</u>	Collections in Subsequent Years					
2016	\$	6,907,573.97	\$	6,907,573.97	100.00%	-					
2015		6,794,274.00		6,794,274.00	100.00%	-					
2014		6,935,845.00		6,935,845.00	100.00%	-					
2013		6,777,338.00		6,777,338.00	100.00%	-					
2012		6,828,769.00		6,828,769.00	100.00%	-					
2011		7,324,945.00		7,324,945.00	100.00%	-					
2010		7,208,851.00		7,208,851.00	100.00%	-					
2009		7,387,005.00		7,387,005.00	100.00%	-					
2008		7,610,057.00		7,610,057.00	100.00%	-					
2007		7,443,786.00		7,443,786.00	100.00%	-					

⁽¹⁾ School District taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the School District the entire property tax balance, in the amount voted or certified prior to the end of the school year.

Source: School District records.

DEBT CAPACITY INFORMATION	
Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and it's ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.	

STERLING HIGH SCHOOL DISTRICT

Ratios of Outstanding Debt by Type Last Ten Fiscal Years Unaudited

	Governmental <u>Activities</u>					
Fiscal Year Ended June 30,	General Obligation <u>Bonds</u> ⁽¹⁾	Capital <u>Leases</u> ⁽¹⁾	Business-Type <u>Activities</u> (2)	Total <u>School District</u>	Percentage of Personal <u>Income</u> ⁽³⁾	Per Capita ⁽⁴⁾
Borough of Ma	agnolia					
2015 2014 2013 2012 2011 2010 2009 2008 2007	\$ 474,067.19 595,192.00 723,632.00 851,532.50 972,892.83 1,098,381.84 1,224,706.89 1,455,231.90 1,576,025.27	- - - - - -	- - - - - - -	\$ 474,067.19 595,192.00 723,632.00 851,532.50 972,892.83 1,098,381.84 1,224,706.89 1,455,231.90 1,576,025.27	* 0.30% 0.37% 0.44% 0.51% 0.57% 0.67% 0.80% 0.89%	\$ 110.30 138.38 167.74 196.61 224.69 252.97 282.71 335.77 361.89
2006 Borough of So	1,672,425.22	-	-	1,672,425.22	0.97%	382.97
2015 2014 2013 2012 2011 2010 2009 2008 2007 2006	\$ 606,935.73 752,368.00 887,784.00 1,020,110.00 1,148,874.77 1,286,348.92 1,434,441.09 1,698,617.60 1,845,051.60 1,989,506.31	- - - - - -	- - - - - - - -	\$ 606,935.73 752,368.00 887,784.00 1,020,110.00 1,148,874.77 1,286,348.92 1,434,441.09 1,698,617.60 1,845,051.60 1,989,506.31	* 0.30% 0.37% 0.43% 0.50% 0.56% 0.67% 0.79% 0.88% 0.99%	\$ 111.16 140.13 167.89 195.09 222.78 249.73 281.65 333.65 360.78 388.58
2015 2014 2013 2012 2011 2010 2009 2008 2007 2006	\$ 798,997.08 1,012,440.00 1,228,584.00 1,453,357.50 1,688,232.39 1,915,269.24 2,135,852.01 2,493,150.50 2,725,923.14 2,965,068.47	- - - - - - -	- - - - - - - -	\$ 798,997.08 1,012,440.00 1,228,584.00 1,453,357.50 1,688,232.39 1,915,269.24 2,135,852.01 2,493,150.50 2,725,923.14 2,965,068.47	* 0.31% 0.38% 0.46% 0.54% 0.62% 0.72% 0.84% 0.94% 1.06%	\$ 113.93 144.59 175.26 206.44 240.39 272.25 303.22 353.14 384.20 416.44

⁽¹⁾ School District records

⁽²⁾ No outstanding debt exists for business-type activities.

⁽³⁾ Personal income has been estimated based upon the municipal population and per capita.

⁽⁴⁾ Per Capita calculation based upon population information provided by the New Jersey Department of Labor and Workforce Development.

^{*} information not available

STERLING HIGH SCHOOL DISTRICT

Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years Unaudited

		General I	Bonded Debt Out	Percentage of				
Fiscal		General	eneral Net General			Net Assessed		
Year Ended		Obligation			Bonded Debt	Valuation		
<u>June 30,</u>		<u>Bonds</u>	<u>Deductions</u>	Outstanding (1)		<u>Taxable</u> ⁽²⁾	<u>Per</u>	Capita (3)
Borough of Ma	gnolia							
2015	\$	474,067.19	-	\$	474,067.19	0.18%	\$	110.30
2014		595,192.00	-		595,192.00	0.23%		138.38
2013		723,632.00	-		723,632.00	0.27%		167.74
2012		851,532.50	-		851,532.50	0.32%		196.61
2011		972,892.83	-		972,892.83	0.60%		224.69
2010		1,098,381.84	-		1,098,381.84	0.68%		252.97
2009		1,224,706.89	-		1,224,706.89	0.76%		282.71
2008		1,455,231.90	-		1,455,231.90	0.91%		335.77
2007		1,576,025.27	-		1,576,025.27	0.98%		361.89
2006		1,672,425.22	-		1,672,425.22	1.05%		382.97
Borough of So	merdal	е						
2015	\$	606,935.73	-	\$	606,935.73	0.19%	\$	111.16
2014		752,368.00	_		752,368.00	0.24%		140.13
2013		887,784.00	_		887,784.00	0.25%		167.89
2012		1,020,110.00	-		1,020,110.00	0.28%		195.09
2011		1,148,874.77	-		1,148,874.77	0.33%		222.78
2010		1,286,348.92	-		1,286,348.92	0.37%		249.73
2009		1,434,441.09	-		1,434,441.09	0.41%		281.65
2008		1,698,617.60	-		1,698,617.60	0.88%		333.65
2007		1,845,051.60	-		1,845,051.60	0.96%		360.78
2006		1,989,506.31	-		1,989,506.31	1.04%		388.58
Borough of St	ratford							
2015	\$	798,997.08	-	\$	798,997.08	0.19%	\$	113.93
2014		1,012,440.00	_		1,012,440.00	0.24%		144.59
2013		1,228,584.00	_		1,228,584.00	0.44%		175.26
2012		1,453,357.50	_		1,453,357.50	0.51%		206.44
2011		1,688,232.39	_		1,688,232.39	0.59%		240.39
2010		1,915,269.24	_		1,915,269.24	0.67%		272.25
2009		2,135,852.01	_		2,135,852.01	0.75%		303.22
2008		2,493,150.50	_		2,493,150.50	0.87%		353.14
2007		2,725,923.14	-		2,725,923.14	0.95%		384.20
2006		2,965,068.47	-		2,965,068.47	1.03%		416.44
		, ,			, , , ,	· -		

⁽¹⁾ School District records

⁽²⁾ Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation.

⁽³⁾ Per Capita calculation based upon population information provided by the New Jersey Department of Labor and Workforce Development.

STERLING HIGH SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt As of December 31, 2015 Unaudited

Borough of Magnolia		Gross Debt	<u>Deductions</u>		Statutory Net Debt <u>Outstanding</u>	Outs	Net Debt tanding Allocated to Borough <u>of Magnolia</u>	
Municipal Debt: ⁽¹⁾ Borough of Magnolia School District Sterling Regional High School	\$	3,934,000.00 1,313,349.45	\$	3,934,000.00 1,313,349.45				
Self-Liquidating Purposes Municipal / County General Obligations		474,764.76 3,177,377.96		474,764.76 472.73	\$	3,176,905.23	\$	3,176,905.23
		8,899,492.17		5,722,586.94		3,176,905.23		3,176,905.23
Overlapping Debt Apportioned to the Municipality: County of Camden: ⁽²⁾ General:								
Bonds		35,695,000.00		12,761,633.00 ⁽³	()	22,933,367.00		157,522.46 ⁽⁵⁾
Loan Agreements Bonds Issued by Other Public Bodies		269,003,014.00				269,003,014.00		1,847,701.44 ⁽⁵⁾
Guaranteed by the County		471,754,632.00		471,754,632.00 (4)			
		776,452,646.00		484,516,265.00		291,936,381.00		2,005,223.90
	\$	785,352,138.17	\$	490,238,851.94	\$	295,113,286.23	\$	5,182,129.13

Sources:

(Continued)

^{(1) 2015} Annual Debt Statement - Borough of Magnolia

⁽²⁾ County of Camden

⁽³⁾ includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

⁽⁴⁾ deductible in accordance with N.J.S. 40:37A-80

⁽⁵⁾ Such debt is allocated as a proportion of the Borough's share of the total 2015 Equalized Value, which is .69%. The source for this computation was the 2015 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

STERLING HIGH SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt As of December 31, 2015 Unaudited

Borough of Somerdale	<u>Gross Debt</u>	<u>Deductions</u>	Statutory Net Debt <u>Outstanding</u>	Net Debt Outstanding Allocated to Borough <u>of Somerdale</u>
Municipal Debt: (1) Somerdale Borough School District Sterling Regional High School Self-Liquidating Purposes Municipal / County General Obligations	\$ 1,020,000.00 \$ 1,020,000.00 1,681,446.67 1,681,446.67 4,701,861.46 4,701,861.46 4,402,998.01 \$		\$ 4,402,998.01	\$ 4,402,998.01
	11,806,306.14	7,403,308.13	4,402,998.01	4,402,998.01
Overlapping Debt Apportioned to the Municipality: County of Camden: ⁽²⁾ General:				
Bonds	35,695,000.00	12,761,633.00 ⁽³⁾	22,933,367.00	207,644.74 ⁽⁵⁾
Loan Agreements Bonds Issued by Other Public Bodies	269,003,014.00	-	269,003,014.00	2,435,624.04 (5)
Guaranteed by the County	471,754,632.00	471,754,632.00 (4)		
	776,452,646.00	484,516,265.00	291,936,381.00	2,643,268.78
	\$ 788,258,952.14	\$ 491,919,573.13	\$ 296,339,379.01	\$ 7,046,266.79

Sources:

(Continued)

^{(1) 2015} Annual Debt Statement - Borough of Somerdale

⁽²⁾ County of Camden

⁽³⁾ includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

⁽⁴⁾ deductible in accordance with N.J.S. 40:37A-80

⁽⁵⁾ Such debt is allocated as a proportion of the Borough's share of the total 2015 Equalized Value, which is .91%.

The source for this computation was the 2015 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

STERLING HIGH SCHOOL DISTRICT

Direct and Overlapping Governmental Activities Debt As of December 31, 2015 Unaudited

Borough of Stratford	Gross Debt	<u>Deductions</u>	Statutory Net Debt <u>Outstanding</u>	Net Debt Outstanding Allocated to Borough <u>of Stratford</u>				
Municipal Debt: (1) Stratford Borough School District Sterling Regional High School Self-Liquidating Purposes Municipal / County General Obligations	\$ 4,871,000. 2,213,530. 171,000. 3,022,158.	88 2,213,530.88 00 171,000.00	\$ 3,022,158.00	\$ 3,022,158.00				
	10,277,688.	88 7,255,530.88	3,022,158.00	3,022,158.00				
Overlapping Debt Apportioned to the Municipality: County of Camden: ⁽²⁾ General:								
Bonds	35,695,000.	00 12,761,633.00 ⁽³⁾	22,933,367.00	269,469.41 ⁽⁵⁾				
Loan Agreements Bonds Issued by Other Public Bodies	269,003,014.	00	269,003,014.00	3,160,812.95 ⁽⁵⁾				
Guaranteed by the County	471,754,632.	00 471,754,632.00 (4)						
	776,452,646.	00 484,516,265.00	291,936,381.00	3,430,282.36				
	\$ 786,730,334.	88 \$ 491,771,795.88	\$ 294,958,539.00	\$ 6,452,440.36				

^{(1) 2015} Annual Debt Statement - Borough of Stratford

⁽²⁾ County of Camden

⁽³⁾ includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

⁽⁴⁾ deductible in accordance with N.J.S. 40:37A-80

⁽⁵⁾ Such debt is allocated as a proportion of the Borough's share of the total 2015 Equalized Value, which is 1.18%.

The source for this computation was the 2015 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

STERLING HIGH SCHOOL DISTRICT

Legal Debt Margin Information Last Ten Fiscal Years Unaudited

Legal Debt Margin Calculation for Calendar Year 2015:

Average Equalized Valuation Basis: (1)

 Borough of Magnolia
 \$ 255,894,024.00

 Borough of Somerdale
 327,614,371.00

 Borough of Stratford
 431,286,070.00

[A] \$ 1,014,794,465.00

Debt limit (3% of average equalization value) (2) Total Net Debt Applicable to Limit

[B] \$ 30,443,833.95 [C] 4,733,000.00

Legal Debt Margin [B-C] \$ 25,710,833.95

		Fiscal Year Ended June 30,													
	<u>2016</u>		<u>2015</u>		<u>2014</u>		<u>2013</u>		<u>2012</u>		<u>2011</u>	<u>2010</u>	<u>2009</u>	2008	2007
Debt limit	\$ 25,710,833.95	\$	28,865,603.50	\$	29,576,755.87	\$	30,468,391.72	\$	45,968,958.00	\$	45,956,773.00	\$ 43,358,287.00	\$ 40,112,318.00	\$ 36,045,654.00	\$ 32,127,249.00
Total net debt applicable to limit (3)	4,733,000.00		1,880,000.00		2,360,000.00		2,840,000.00		3,325,000.00		3,810,000.00	4,300,000.00	 4,795,000.00	 5,647,000.00	 6,147,000.00
Legal debt margin	\$ 20,977,833.95	\$	26,985,603.50	\$	27,216,755.87	\$	27,628,391.72	\$	42,643,958.00	\$	42,146,773.00	\$ 39,058,287.00	\$ 35,317,318.00	\$ 30,398,654.00	\$ 25,980,249.00
Total net debt applicable to the limit as a percentage of debt limit	18.41%		6.51%		7.98%		9.32%		7.23%		8.29%	9.92%	11.95%	15.67%	19.13%

⁽¹⁾ Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

 $^{^{(2)}}$ Limit set by N.J.S.A. 18A:24-19 for a regional school district

⁽³⁾ School District records

STERLING HIGH SCHOOL DISTRICT

Demographic and Economic Statistics Last Ten Fiscal Years Unaudited

Fiscal				_		
Year					Per Capita	
Ended	(4)		Personal		Personal	Unemployment
<u>June 30,</u>	Population (1)		Income (2)		Income (3)	Rate (4)
Borough of Magnolia	1					
2015	4,298		*		*	6.6%
2014	4,301	\$	201,656,686.00	\$	46,886.00	7.6%
2013	4,314	*	196,476,816.00	*	45,544.00	5.8%
2012	4,331		195,167,853.00		45,063.00	16.5%
2011	4,330		191,511,570.00		44,229.00	16.3%
2010	4,342		192,046,660.00		44,230.00	16.5%
2009	4,332		182,099,952.00		42,036.00	15.9%
2008	4,334		182,270,704.00		42,056.00	10.3%
2007	4,355		177,675,290.00		40,798.00	7.9%
2006	4,367		171,946,258.00		39,374.00	8.6%
Borough of Somerda	le					
2015	5,460		*		*	6.2%
2014	5,369	\$	251,730,934.00	\$	46,886.00	7.6%
2013	5,288		240,836,672.00		45,544.00	9.7%
2012	5,229		235,634,427.00		45,063.00	10.1%
2011	5,157		228,088,953.00		44,229.00	9.9%
2010	5,151		227,828,730.00		44,230.00	10.1%
2009	5,093		214,089,348.00		42,036.00	9.6%
2008	5,091		214,107,096.00		42,056.00	6.1%
2007	5,114		208,640,972.00		40,798.00	4.6%
2006	5,120		201,594,880.00		39,374.00	5.1%
Borough of Stratford						
•			*		*	E 00/
2015	7,013	•		•		5.8%
2014	7,002	\$	328,295,772.00	\$,	7.3%
2013	7,010		319,263,440.00		45,544.00	9.1%
2012	7,040		317,243,520.00		45,063.00	8.2%
2011	7,023		310,620,267.00		44,229.00	8.1%
2010	7,035		311,158,050.00		44,230.00	8.3%
2009	7,044		296,101,584.00		42,036.00	7.9%
2008	7,060		296,915,360.00		42,056.00	5.0%
2007	7,095		289,461,810.00		40,798.00	3.8%
2006	7,120		280,342,880.00		39,374.00	4.1%

⁽¹⁾ Annual Estimates of the Resident Population for Municipalities in New Jersey, by County: July 1, 2006 to July 1, 2015.

⁽²⁾ Personal income has been estimated based upon the municipal population and per capita personal income.

⁽³⁾ Regional Economic Information System, Bureau of Economic Analysis, November 2015.

⁽⁴⁾ New Jersey Department of Labor and Workforce Development - Unemployment Statistics - 2010 - 2015.

^{*} information not available

STERLING HIGH SCHOOL DISTRICT

Principal Non-Governmental Employers Current Year and Nine Years Ago *Unaudited*

		2016	_		2007	
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	Percentage of Total Municipal <u>Employment</u>	<u>Employees</u>	<u>Rank</u>	Percentage of Total Municipal <u>Employment</u>

Source: Individual employers.

Information regarding the ten principal non-governmental employers for 2016 and 2007 could not be accumulated by the School District as a result of not having a source from which to obtain such information.

OPERATING INFORMATION	
Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.	

STERLING HIGH SCHOOL DISTRICT

Full-Time Equivalent School District Employees by Function/Program
Last Ten Fiscal Years
Unaudited

				Fisca	al Year End	led June 30	0,			
	2016	<u>2015</u>	<u>2014</u>	<u>2013</u>	2012	<u>2011</u>	2010	2009	2008	2007
<u>Function / Program</u>										
Instruction:										
Regular Instruction	63.7	63.5	63.6	64.2	73.4	71.0	72.0	70.0	80.6	80.0
Special Education Instruction	15.0	14.0	22.0	20.0	11.5	12.0	12.0	11.0	11.8	8.0
Other Special Instruction	16.0	11.0	6.4	6.0	7.0	9.0	9.0	6.0	12.0	15.0
Other Instruction	9.7	10.0	11.5	14.5	10.0	10.0	10.0	10.0	6.0	6.0
Support Services:										
Other Administrative Services	1.5	2.2	2.2	3.0	3.0	3.0	3.0	3.0	2.0	2.0
School Administrative Services	12.0	13.5	12.4	8.8	8.0	8.0	9.0	9.0	6.7	6.0
General and Business Administrative Services	3.8	4.0					4.0	4.0	4.0	4.0
Plant Operations and Maintenance	7.6	9.8	9.6	8.8	10.0	18.0	16.0	17.0	17.0	17.0
Total	129.3	128.0	127.7	125.3	122.9	131.0	135.0	130.0	140.1	138.0

Source: School District records

STERLING HIGH SCHOOL DISTRICT

Operating Statistics Last Ten Fiscal Years Unaudited

Fiscal Year Ended June 30,	<u>Enrollment</u>	Operating Expenditures *	Cost Per <u>Pupil</u>	Percentage <u>Change</u>	Teaching Staff (Certified)	Pupil / Teacher Ratio <u>Elementary</u>	Average Daily Enrollment (ADE)	Average Daily Attendance <u>(ADA)</u>	% Change in Average Daily <u>Enrollment</u>	Student Attendance <u>Percentage</u>
2016	959	\$ 16,056,856.05	\$ 16,743.33	3.04%	86	1:11	966.3	916.3	1.10%	94.58%
2015	958	15,566,577.31	16,249.04	-7.21%	87	1:11	955.8	920.1	6.56%	96.27%
2014	899	15,743,389.85	17,512.11	0.85%	85	1:11	897.0	857.6	-0.55%	95.40%
2013	909	15,784,902.74	17,365.13	10.76%	84	1:11	902.0	859.0	-4.14%	95.27%
2012	979	15,349,211.00	15,678.46	2.73%	85	1:12	941.0	897.4	-2.97%	95.37%
2011	997	15,215,949.00	15,261.73	2.37%	93	1:11	969.8	879.9	-10.74%	90.73%
2010	1,077	16,056,937.00	14,908.95	-3.70%	92	1:12	1,086.5	1,047.1	6.71%	96.37%
2009	1,011	15,652,704.00	15,482.40	4.32%	89	1:11	1,018.2	965.2	1.70%	94.79%
2008	1,047	15,539,310.00	14,841.75	-2.95%	91	1:12	1,001.2	958.2	-4.56%	95.71%
2007	995	15,216,952.00	15,293.42	6.33%	88	1:11	1,049.0	994.0	7.22%	94.76%

Sources: School District records

^{*} operating expenditures equal total expenditures less capital outlay, transfer to charter school, and debt service.

STERLING HIGH SCHOOL DISTRICT

School Building Information Last Ten Fiscal Years Unaudited

					Fiscal Year En	ded June 30				
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	2012	2011	<u>2010</u>	2009	2008	2007
School District Building: High School: Sterling High School (1960) Square Feet Functional Capacity (students) Enrollment	160,844 995 959	160,844 995 958	160,844 995 899	160,844 995 909	160,844 995 979	160,844 995 997	160,844 995 1,077	160,844 995 1,011	160,844 995 1,047	160,844 995 995
Enrollment	959	936	099	909	979	991	1,077	1,011	1,047	990
Other: Garage Square Feet	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
Concession Stand Square Feet South Jersey Technology Program / Concession Stand						850	850	850	850	850
Square Feet Sterling Academy (2013)	11,420	11,420	11,420	11,420	11,420	11,420	11,420	11,420	11,420	
Square Feet	40,881	40,881	40,881							

Number of Schools at June 30, 2016

High School = 1

Other = 3

Note: Year of original construction is shown in parentheses. Enrollment is based on the annual October School District count. Function Capacity is based on the F.E.S. Formula utilizing New Jersey Department of Education guidelines.

Source: School District records.

STERLING HIGH SCHOOL DISTRICT

Schedule of Required Maintenance for School Facilities

Last Ten Fiscal Years

Unaudited

Undistributed Expenditur	res - Required N	Maintenance for S	chool Facilities								
11-000-261-xxx											
		<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>	<u>2007</u>
* School Facilities	Project # (s)										
Sterling High School	N/A	\$ 275,771.33	\$ 346,153.43	\$ 271,776.57	\$ 203,798.77	\$ 347,487.00	\$ 234,400.00	\$ 321,974.00	\$ 630,078.00	\$ 462,593.00	\$ 506,187.00
Total School Facilities		\$ 275 771 33	\$ 346 153 43	\$ 271 776 57	\$ 203 798 77	\$ 347 487 00	\$ 234 400 00	\$ 321 974 00	\$ 630,078,00	\$ 462 593 00	\$ 506 187 00

^{*} School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3).

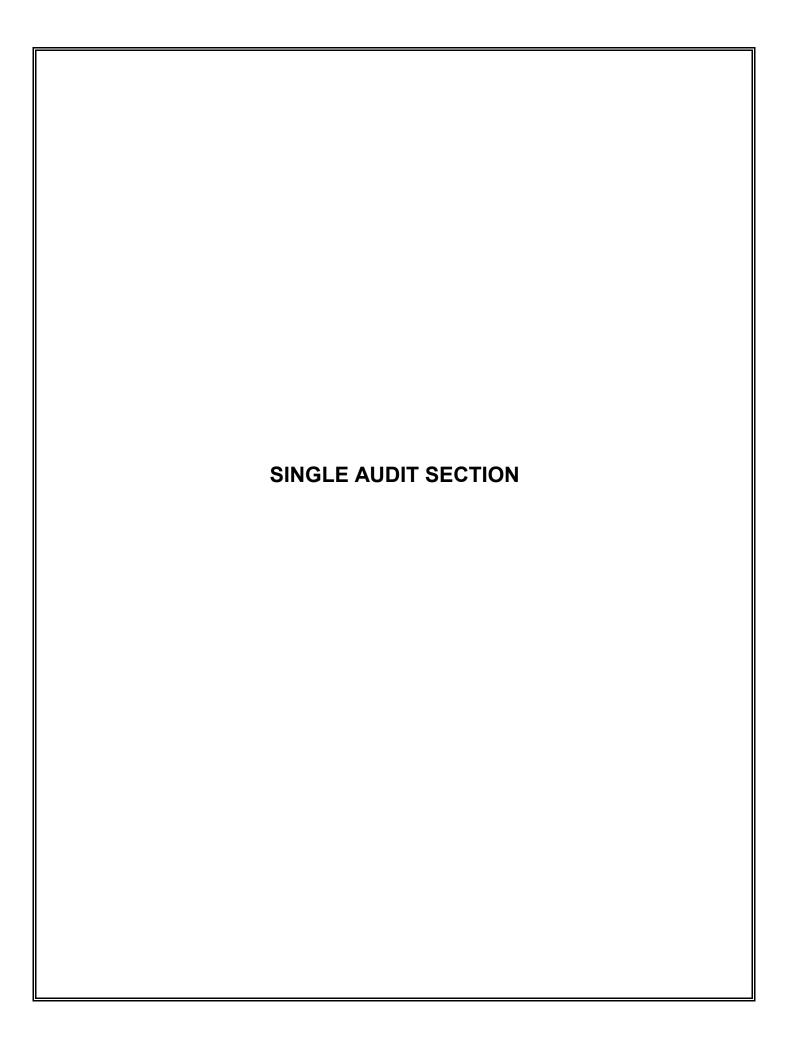
Source: School District records.

STERLING HIGH SCHOOL DISTRICT

Insurance Schedule June 30, 2016 Unaudited

	<u>Coverage</u>	Self-Insured <u>Retention</u>	<u>D</u>	<u>eductible</u>
School Package Policy ⁽¹⁾				
Building and Contents (All Locations):				
Limits of Liability per Occurrence	\$ 250,000.00		\$	2,500.00
General and Automobile Liability	5,000,000.00			
Excess Liability (General and Automobile)	5,000,000.00			
Comprehensive Crime:				
Money and Securities	50,000.00 each loss			
Blanket Dishonesty Bond	100,000.00 each person	ı / 500,000.00 pei	r loss	
Computer Fraud	50,000.00			
Forgery and Alteration	50,000.00			
Environmental Impairment Liability	1,000,000.00			
School Leaders Errors & Omission (2)	6,000,000.00	15,000.00		
Workers' Compensation (2)	2,000,000.00			
Surety Bonds (3)				
Board Secretary	250,000.00			
Board Ocorciary	200,000.00			
(1) School Alliance Insurance Fund				
(2) New Jersey School Boards Association Insurance Group				
(3) Selective Insurance Company				

Source: School District records





REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE STATE OF NEW JERSEY CIRCULAR 15-08-OMB

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education Sterling High School District Somerdale, New Jersey 08083

Report on Compliance for Major State Program

We have audited the Sterling High School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on the School District's major state program for the fiscal year ended June 30, 2016. The School District's major state program is identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state award applicable to its state program.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the School District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Those standards and State of New Jersey Circular 15-08-OMB require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Sterling High School District's, in the County of Camden, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the School District's compliance.

Opinion on Major State Program

In our opinion, the Sterling High School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2016.

Report on Internal Control Over Compliance

Management of the Sterling High School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with the State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

BOWMAN & COMPARY LLP

& Consultants

L. Jarred Corn

Certified Public Accountant

Public School Accountant No. CS 00219700

Voorhees, New Jersey December 1, 2016

STERLING HIGH SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards, Schedule A
For the Fiscal Year Ended June 30, 2016

Federal Grantor / Pass-through Grantor / Program or Cluster Title	Federal CFDA <u>Number</u>	Federal FAIN <u>Number</u>	Pass-Through Entity Identifying Number	Program or Award <u>Amount</u>	<u>Grant</u> <u>From</u>	Period To	Balance June 30, 2015	Carryover / (Walkover) <u>Amount</u>
General Fund:								
U.S. Department of Health and Human Services: Passed-through State Department of Education: Medical Assistance Program (Medicaid)	93.778	1605NJ5MAP	Unknown	\$ 29,437.96	07/01/15	06/30/16		
Total General Fund								
Special Revenue Fund:								
U.S. Department of Education: Passed-through State Department of Education: N.C.L.B.: Title I, Part A Title I, Part A	84.010A 84.010A	S010A150030 S010A150030	NCLB503515 NCLB503516	105,935.00 125,339.00	07/01/14 07/01/15	06/30/15 06/30/16	\$ (22,999.00)	
Total Title I, Part A							(22,999.00)	
Title II, Part A, Improving Teacher Quality Title II, Part A, Improving Teacher Quality	84.367A 84.367A	S367A150029 S367A150029	NCLB503515 NCLB503516	25,592.00 19,693.00	07/01/14 07/01/15	06/30/15 06/30/16	(11,622.60)	
Total Title II, Part A, Improving Teacher Quality							(11,622.60)	
I.D.E.A. Part B: Basic	84.027	H027A150100	FT503516	198,156.00	07/01/15	06/30/16	(18,382.00)	
Total I.D.E.A. Part B							(18,382.00)	
Total Special Revenue Fund							(53,003.60)	
Enterprise Fund:								
U.S. Department of Agriculture: Passed-through State Department of Agriculture: Child Nutrition Cluster: School Breakfast Program School Breakfast Program Food Distribution (Non-Cash Assistance) National School Lunch Program National School Lunch Program	10.553 10.553 10.555 10.555 10.555	16161NJ304N1099 16161NJ304N1099 16161NJ304N1099 16161NJ304N1099 16161NJ304N1099	Unknown Unknown Unknown Unknown Unknown	20,099.84 17,863.46 25,803.45 129,778.24 131,210.02	07/01/14 07/01/15 07/01/15 07/01/14 07/01/15	06/30/15 06/30/16 06/30/16 06/30/15	(1,229.28) 1,002.27 (7,867.34)	
Total Child Nutrition Cluster				.,			(8,094.35)	_
Total Enterprise Fund							(8,094.35)	
Total Federal Financial Assistance							\$ (61,097.95)	

^(a) see note 5 to the schedules of expenditures of federal awards and state financial assistance.

This schedule of expenditures of federal awards is included as other supplementary information only. A federal single audit in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) was not required as total federal expenditures did not equal or exceed \$750,000.00.

The accompanying notes to financial statements and notes to the schedules of expenditures of federal awards and state financial assistance are an integral part of this schedule.

		-	Budgetary Expenditure					-	Balance June 30, 2016	
<u>!</u>	Cash Received	Pass-Through <u>Funds</u>	Direct Funds	Total Budgetary Expenditures	Passed- Through to <u>Subrecipients</u>	Adjustments ^(a)	Repayment of Prior Years' <u>Balances</u>	(Accounts Receivable)	Unearned <u>Revenue</u>	Due to <u>Grantor</u>
\$	29,437.96 29,437.96	\$ (29,437.96) (29,437.96)		\$ (29,437.96) (29,437.96)						
	22,999.00 73,510.00	(106,096.31)		(106,096.31)				\$ (32,586.31)		
	96,509.00	(106,096.31)		(106,096.31)				(32,586.31)		
	11,623.00 16,020.00	(16,914.50)		(16,914.50)		\$ (0.40)		(894.50)		-
	27,643.00	(16,914.50)		(16,914.50)	-	(0.40)		(894.50)		
	161,432.00	(198,156.00)		(198,156.00)				(55,106.00)		
	161,432.00	(198,156.00)		(198,156.00)	-			(55,106.00)		
-	285,584.00	(321,166.81)		(321,166.81)	-	(0.40)		(88,586.81)		
	1,229.28									
	16,640.12 25,787.75 7,867.34	(17,863.46) (25,803.45)		(17,863.46) (25,803.45)				(1,223.34)	\$ 986.57	
	123,092.83	(131,210.02)		(131,210.02)				(8,117.19)		
	174,617.32	(174,876.93)		(174,876.93)				(9,340.53)	986.57	
	174,617.32	(174,876.93)		(174,876.93)	-	<u> </u>		(9,340.53)	986.57	
\$	489,639.28	\$ (525,481.70)		\$ (525,481.70)	-	\$ (0.40)		\$ (97,927.34)	\$ 986.57	

STERLING HIGH SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance, Schedule B For the Fiscal Year Ended June 30, 2016

					Balance June 3	0, 2015
State Grantor / Program or Cluster Title	Grant or State Project <u>Number</u>	Program or Award <u>Amount</u>	<u>Grant</u> <u>From</u>	Period To	Unearned Revenue / (Accounts Receivable)	Due to Grantor
General Fund:						
New Jersey Department of Education: Current Expense: State Ald - Public Cluster: Equalization Ald Equalization Ald Categorical Special Education Ald School Choice Ald School Choice Ald	495-034-5120-078 495-034-5120-078 495-034-5120-089 495-034-5120-089 495-034-5120-084 495-034-5120-084 495-034-5120-088 495-034-5120-068	\$ 5,492,338.00 5,492,338.00 494,509.00 494,509.00 26,379.00 757,904.00 791,739.00	07/01/14 07/01/15 07/01/14 07/01/15 07/01/14 07/01/15 07/01/14 07/01/15	06/30/15 06/30/16 06/30/15 06/30/15 06/30/15 06/30/15 06/30/16	\$ (537,540.48) (48,398.08) (2,581.74) (74,176.80)	
School Unice Au Per Pupil Growth Aid Per Pupil Growth Aid PARCC Readiness PARCC Readiness	495-034-5120-097 495-034-5120-097 495-034-5120-097 495-034-5120-098 495-034-5120-098	791,739.00 7,660.00 7,660.00 7,660.00 7,660.00	07/01/15 07/01/14 07/01/15 07/01/14 07/01/15	06/30/16 06/30/15 06/30/16 06/30/15 06/30/16	(749.69) (749.69)	
Total State Aid - Public Cluster					(664,196.48)	
Categorical Transportation Aid Categorical Transportation Aid	495-034-5120-014 495-034-5120-014	11,030.00 11,030.00	07/01/14 07/01/15	06/30/15 06/30/16	(1,079.52)	
Total Categorical Transportation Aid					(1,079.52)	
Extraordinary Aid Extraordinary Aid	100-034-5120-473 495-034-5120-044	57,138.00 52,937.00	07/01/14 07/01/15	06/30/15 06/30/16	(57,138.00)	
Total Extraordinary Aid					(57,138.00)	
Reimbursed TPAF Social Security Contributions Reimbursed TPAF Social Security Contributions	495-034-5094-003 495-034-5094-003	471,219.27 452,371.35	07/01/14 07/01/15	06/30/15 06/30/16	(23,095.72)	
Total Reimbursed TPAF Social Security Contributions					(23,095.72)	
Total General Fund Capital Projects Fund:					(745,509.72)	
Capital Projects Futhar. New Jersey Department of Education: New Jersey Schools Development Authority (SDA): School Facilities Project	G5-5035-050-14-G3EZ	3,568,548.00	02/24/14	Completion		
Debt Service Fund:	G5-3035-050-14-G3EZ	3,508,548.00	02/24/14	Completion		
New Jersey Department of Education: Debt Service Aid Type II	495-034-5120-075	235,262.00	07/01/15	06/30/16		
Enterprise Fund:						
New Jersey Department of Agriculture: State School Lunch Program State School Lunch Program	15-100-010-3350-023 16-100-010-3350-023	3,405.02 3,107.38	07/01/14 07/01/15	06/30/15 06/30/16	(288.12)	
State School Lunch Program					(288.12)	
Total Enterprise Fund					(288.12)	
Total State Financial Assistance subject to Major Program Determination for State Single Audit					(745,797.84)	
State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:						
General Fund (Non-Cash Assistance):						
New Jersey Department of the Treasury: On-behalf Contributions: T.P.A.F. Post-Retirement Medical Teacher's Pension and Annuity Fund T.P.A.F. Non-contributory Insurance	495-034-5094-001 495-034-5094-002 495-034-5094-004	615,966.00 492,759.00 24,546.00	07/01/15 07/01/15 07/01/15	06/30/16 06/30/16 06/30/16		
Total General Fund Non-Cash Assistance Total State Financial Assistance					\$ (745,797.84)	

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

								(Memo (Only)
	Total	Passed-		Repayment of	-	Balance June 30, 2016		Budgetary	Cumulative
Cash <u>Received</u>	Budgetary Expenditures	Through to Subrecipients	Adjustments	Prior Years' Balances	(Accounts Receivable)	Unearned Revenue	Due to Grantor	Receivable June 30, 2016	Total Expenditures
<u></u>									
\$ 537,540.48 4,969,096.93	\$ (5,492,338.00)				\$ (523,241.07)			\$ (523,241.07)	\$ (5,492,338.00)
48,398.08 447,398.39	(494,509.00)				(47,110.61)			(47,110.61)	(494,509.00)
2,581.74 23,865.94	(26,379.00)				(2,513.06)			(2,513.06)	(26,379.00)
74,176.80 716,312.04	(791,739.00)				(75,426.96)			(75,426.96)	(791,739.00)
749.69 6,930.25	(7,660.00)				(729.75)			(729.75)	(7,660.00)
749.69 6,930.25	(7,660.00)				(729.75)			(729.75)	(7,660.00)
6,834,730.28	(6,820,285.00)				(649,751.20)			(649,751.20)	(6,820,285.00)
1,079.52	(0,020,200.00)				(010,701.20)			(040,701.20)	(0,020,200.00)
9,979.20	(11,030.00)				(1,050.80)			(1,050.80)	(11,030.00)
11,058.72	(11,030.00)	-			(1,050.80)			(1,050.80)	(11,030.00)
57,138.00	(52,937.00)				(52,937.00)				(52,937.00)
57,138.00	(52,937.00)				(52,937.00)				(52,937.00)
23,095.72	(02,001.00)				(02,007.00)				(02,007.00)
429,278.82	(452,371.35)				(23,092.53)				(452,371.35)
452,374.54	(452,371.35)	-			(23,092.53)				(452,371.35)
7,355,301.54	(7,336,623.35)	-			(726,831.53)			(650,802.00)	(7,336,623.35)
	(187,373.50)	-			(187,373.50)				(187,373.50)
	(005 000 00)								(005 000 00)
235,262.00	(235,262.00)	-						<u> </u>	(235,262.00)
288.12									
2,920.33	(3,107.38)				(187.05)				(3,107.38)
3,208.45	(3,107.38)	-			(187.05)			-	(3,107.38)
3,208.45	(3,107.38)	-			(187.05)				(3,107.38)
7,593,771.99	(7,762,366.23)	-			(914,392.08)	-		(650,802.00)	(7,762,366.23)
615,966.00 492,759.00	(615,966.00) (492,759.00)								(615,966.00) (492,759.00)
24,546.00	(24,546.00)		-				-		(24,546.00)
1,133,271.00	(1,133,271.00)	-						<u> </u>	(1,133,271.00)
\$ 8,727,042.99	\$ (8,895,637.23)	-			\$ (914,392.08)			\$ (650,802.00)	\$ (8,895,637.23)

STERLING HIGH SCHOOL DISTRICT

Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2016

Note 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Sterling High School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules of expenditures of federal awards and state financial assistance. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement. The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under Uniform Guidance.

Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund, special revenue fund, and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The capital projects fund is presented in the accompanying schedules on the modified accrual basis of accounting.

Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$15,651.90 for the special revenue fund. No such reconciling item exists for the general fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>		<u>Total</u>
General	\$ 29,437.96	\$ 8,469,8	394.35	\$ 8,499,332.31
Special Revenue	336,818.71			336,818.71
Capital Projects		187,3	373.50	187,373.50
Debt Service		235,2	262.00	235,262.00
Food Service	174,576.93	3,1	107.38	177,684.31
Total Awards and Financial Assistance	\$ 540,833.60	\$ 8,895,6	37.23	\$ 9,436,470.83

Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5: ADJUSTMENTS

Amounts reported in the column entitled "adjustments" on the schedule of expenditures of federal awards represent a rounding difference of \$.40.

Note 6: REIMBURSED AND ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2016, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of Americangrown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, and post-retirement medical costs related to TPAF members.

Note 7: MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

STERLING HIGH SCHOOL DISTRICT

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2016

Section 1- Summary of Auditor's Results

Financial Statements			
Type of auditor's report issued			unmodified
nternal control over financial reporting:			
Material weakness(es) identified?			yes X_no
Significant deficiency(ies) identified?			yes X none reported
Noncompliance material to financial stateme	nts noted?		yes X_no
Federal Awards (A Federal	al Single Audit was not requi	red for the fiscal year ended	June 30, 2016.)
nternal control over major programs:			
Material weakness(es) identified?			yesno
Significant deficiency(ies) identified?			yesnone reported
Type of auditor's report issued on complianc	e for major programs		
Any audit findings disclosed that are required with Section 516 of Title 2 U.S. Code of F Uniform Administrative Requirements, Care Requirements for Federal Awards (Uniform)	ederal Regulations Part 200 ost Principles, and Audit		yesno
dentification of major programs:			
CFDA Number(s)	FAIN Number(s)	Name of Federal Progr	<u>am or Cluster</u>
	-		
Dollar threshold used to determine Type A p	rograms		\$
Auditee qualified as low-risk auditee?			yesno

STERLING HIGH SCHOOL DISTRICT

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2016

Section 1- Summary of Auditor's Results (Cont'd)					
State Financial Assistance					
Internal control over major programs:					
Material weakness(es) identified?		yesX_	no		
Significant deficiency(ies) identified?		yesX_	none reported		
Type of auditor's report issued on compliance for major	unmod	dified			
Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB?		yes _ X	no		
Identification of major programs:					
GMIS Number(s)	Name of State Program				
	State Aid - Public Cluster:				
495-034-5120-078	Equalization Aid				
495-034-5120-089	Categorical Special Education Aid				
495-034-5120-084	Categorical Security Aid				
495-034-5120-068	School Choice Aid				
495-034-5120-097	Per Pupil Growth Aid				
495-034-5120-098	PARCC Readiness				
Dollar threshold used to determine Type A programs		\$	750,000.00		
Auditee qualified as low-risk auditee?		Xyes	no		

STERLING HIGH SCHOOL DISTRICT

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2016

Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

STERLING HIGH SCHOOL DISTRICT

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2016

Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

A Federal single audit was not required for the fiscal year ended June 30, 2016.

STERLING HIGH SCHOOL DISTRICT

Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2016

Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

None.

STERLING HIGH SCHOOL DISTRICT

Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

FINANCIAL STATEMENT FINDINGS

Finding No. 2015-001

Condition

The School District awarded a contract during the fiscal year ended June 30, 2015 for the South Jersey Technology Program enterprise fund that was in excess of the bid threshold without advertising for and receiving sealed bids in accordance with procedures required by Public Schools Contracts Law, N.J.S.A. 18A:18A-1 et seq.

Current Status

This condition has been resolved for the fiscal year ended June 30, 2016.

FEDERAL AWARDS

A Federal single audit was not required for the fiscal year ended June 30, 2015.

STATE FINANCIAL ASSISTANCE PROGRAMS

None.