HAWORTH BOARD OF EDUCATION
COUNTY OF BERGEN
AUDITORS' MANAGEMENT REPORT ON
ADMINISTRATIVE FINDINGS - FINANCIAL,
COMPLIANCE AND PERFORMANCE
FISCAL YEAR ENDED JUNE 30, 2016

# HAWORTH BOARD OF EDUCATION COUNTY OF BERGEN AUDITORS' MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2016

#### TABLE OF CONTENTS

| Cover Letter  | I    |
|---|------|
| Scope of Audit  | 2    |
| Administrative Practices and Procedures                   |      |
| Insurance   | 2    |
| Officials in Office and Surety Bonds                      | 2    |
| Tuition Charges   | 2    |
| Financial Planning, Accounting and Reporting              | 2    |
| Examination of Claims                                     | 2    |
| Payroll Account and Position Control Roster               | 2    |
| Reserve for Encumbrances and Accounts Payable             | 3    |
| Classification of Expenditures                            | 3    |
| Board Secretary's Records                                 | 4    |
| Treasurer's Records                                       | 4    |
| No Child Left Behind (NCLB)                               | 4    |
| Other Special Federal and/or State Projects               | 5    |
| T.P.A.F. Reimbursement                                    | 5    |
| School Purchasing Programs                                | 5    |
| Contracts and Agreements Requiring Advertisement for Bids | .5-6 |
| School Food Service                                       | 6    |
| Student Body Activities                                   | 6    |
| Application for State School Aid                          | 7    |
| Pupil Transportation                                      | 7    |
| Travel Expense and Reimbursement Policy                   | 7    |
| Facilities and Capital Assets                             | 7    |
| Management Suggestions                                    | 8    |
| Status of Prior Year's Findings/Recommendations           | 8    |
| Schedule of Meal County Activity (Not Applicable)         |      |
| Schedule of Net Cash Resources (Not Applicable)           |      |
| Schedule of Audited Enrollments                           | 9    |
| Excess Surplus Calculation                                | 14   |
| Summary of Recommendations                                | 16   |



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Center 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555

October 28, 2016

The Honorable President and Members of the Board of Education Haworth Board of Education County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Board of Education of the Haworth Borough School District in the County of Bergen for the fiscal year ended June 30, 2016, and have issued our report thereon dated October 28, 2016.

As part of our audit, we performed procedures required by the New Jersey Department of Education, and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents. This letter does not affect our report dated October 28, 2016, on the financial statements of the Board.

We will review the status of the comments during our next audit engagement. We have already discussed these comments, recommendations and suggestions with various management personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

This report is intended for the information of the Haworth Borough School District's management and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

NISIVOCCIA LLP

John J. Mooney
Licensed Public School Accountant #2602

NISWOCKE LCP

Certified Public Accountant

#### Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and Treasurer of School Monies, the activities of the Board of Education, the records of the various funds under the auspices of the Board of Education.

#### Administrative Practices and Procedures

#### Insurance

Multi-peril insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the district's CAFR.

#### Officials in Office and Surety Bonds

| Name              | Position                   | Coverage   |
|-------------------|----------------------------|------------|
| Paul Wolford      | Business Administrator     | \$ 100,000 |
| Rebecca Overgaard | Treasurer of School Monies | \$ 200,000 |

#### **Tuition Charges**

A comparison of tentative tuition charges and actual certified tuition charges was made. The actual costs were less than estimated costs. The Board made a proper adjustment to the billings to sending districts for the decrease in per pupil costs in accordance with N.J.A.C.6A:23A-3.1(f)3.

#### Financial Planning, Accounting and Reporting

#### **Examination of Claims**

An examination of claims paid on a test basis, during the period under review did not indicate any discrepancies with respect to signatures, certification or supporting documentation.

#### Payroll Account and Position Control Roster

The net salaries of employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of fringe benefits were deposited in the Payroll Agency Account.

All payrolls were approved by the Superintendent and certified by the President of the Board and the School Business Administrator, and the Chief School Administrator.

Salary withholdings were promptly remitted to the proper agencies, including health benefits due to the General Fund.

The required certification (E-CERT1) of compliance with requirements for income tax on compensation of administrators (superintendent, assistant superintendent, and business administrator) to the NJ Department of Treasury was filed in a timely manner.

Financial Planning, Accounting and Reporting (Cont'd)

Payroll Account and Position Control Roster (Cont'd)

#### Finding:

The District does not currently maintain a detailed analysis of the balance in the Payroll Agency account at year end.

#### Recommendation:

It is recommended that the District maintain a detailed analysis of the balance in the payroll agency account.

#### Management's Response:

The District will begin to maintain a detailed analysis of the balance in the payroll agency account.

#### Finding:

The District did not have a sufficient cash balance in the payroll agency account at year end.

#### Recommendation:

It is recommended that Payroll reports are carefully reviewed to ensure that the correct amount is transferred to the Payroll Agency account for each payroll.

#### Management's Response:

The District will ensure that Payroll reports are carefully reviewed to ensure accurate the correct amount is transferred to the Payroll Agency account for each payroll.

#### Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made on a test basis as of June 30, for proper classification of orders as reserve for encumbrances and accounts payable.

#### Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and testing procedures. In addition to randomly selecting as a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with N.J.A.C. 6A:23A-8.2. As a result of the procedures performed, no transaction errors were noted and no additional procedures were deemed necessary to test the propriety of expenditure classification.

#### **Board Secretary's Records**

In planning and performing our audit of the financial statements of the Board, we considered the condition of the Board Secretary's records for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments except as noted below.

#### Finding:

Certain line item accounts in the general fund budget were over-expended during the year.

#### Recommendation:

It is recommended that appropriation transfers are made when necessary to ensure that appropriation lines are not over-expended.

#### Management's Response:

The District will ensure that appropriation transfers are made when necessary to prevent appropriation line over-expenditures.

#### Finding:

It was noted during our audit that form A4-F contained an error in the deferral of taxation for debt purposes for the 2015-16 year. The Borough made the payments over to the District. However, the Borough did not levy the appropriate taxes from their taxpayers in the correct year. Subsequently the taxpayers were assessed taxes in 2016 in order to make up for the amount that they were not assessed in 2015 for the District debt service.

#### Recommendation:

It is recommended that the District carefully review the A4-F form prior to submission.

#### Management's Response:

The District will make every effort to ensure this error does not happen again. The District will proactively utilize the audit firm to review the A4-F form prior to submission.

#### Treasurer's Records

In planning and performing our audit of the financial statements of the Board, we considered the condition of the Treasurer's records for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments except as noted herein.

#### No Child Left Behind (N.C.L.B.)

The N.C.L.B. financial exhibits are contained within the Special Revenue Section of the District's CAFR. This section of the CAFR documents the financial position pertaining to projects under Title III of the No Child Left Behind Act.

The study of compliance for the N.C.L.B. did not indicate any area of noncompliance.

(Continued)

#### Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on Schedule A and Schedule B located in the CAFR.

Our audit of the federal and state funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

#### T.P.A.F Reimbursement

Our audit procedures included a test of biweekly reimbursements filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. NO exceptions were noted.

#### T.P.A.F. Reimbursement to the State for Federal Salary Expenditures

The T.P.A.F. Reimbursement to the State for Federal Salary Expenditures was remitted to the State of New Jersey prior to the required deadline of October 1, 2016. The reimbursement form was reviewed and no exceptions were noted.

#### **School Purchasing Programs**

#### Contracts and Agreements Requiring Advertisement for Bids

#### N.J.S.A. 18A:18A-3 states:

- a. "When the cost or price of any contract awarded by the purchasing agent in the aggregate, does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by resolution of the Board of Education without public advertising for bids and bidding therefore, except that the Board of Education may adopt a resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent is qualified pursuant to subsection b. of section 9 of P.L.1971, c. 198 the Board of Education may establish that the bid threshold may be up to \$25,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.
- b. Commencing in the fifth year after the year in which P.L.1999, c. 440 takes effect and every five years thereafter, the Governor, in consultation with the Department of Treasury, shall adjust the threshold amount and the higher threshold amount which the Board of Education is permitted to establish as set forth in subsection a. of this section or the threshold amount resulting from any adjustment under this subsection, in direct proportion to the rise or fall of the index rate as that term is defined in N.J.S.A. 18A:18A-2, and shall round the adjustment to the nearest \$1,000. The Governor shall notify all local school Districts of the adjustment no later than June 1 of every fifth year. The adjustment shall become effective on July 1 of the year in which it is made . . . . "
- N.J.S.A. 18A:18A-4 states, "Every contract for the provision or performance of any goods or services the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the Board of Education to the lowest responsible bidder after public advertising for bids and bidding therefore, except as is provided otherwise in this chapter or specifically by any other law . . . ."

(Continued)

#### School Purchasing Programs (Cont'd)

#### Contracts and Agreements Requiring Advertisement for Bids (Cont'd)

Effective July 1, 2015 and thereafter the bid thresholds in accordance with N.J.S.A. 18A:18A-2 and 18A:18A-3(a) are \$40,000 (with a Qualified Purchasing Agent) and \$29,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contracts under N.J.S.A 18A:39-3 is currently \$18,800.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the contract year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed. General compliance was noted.

The results of our examination indicated that no individual payments, contracts, or agreements were made "for the performance of any work or the furnishing or hiring of any materials or supplies", in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S.A. 18A-18A-4.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained.

#### **School Food Service**

The District does not participate in the Child Nutrition Program or receive related federal or state awards. The parent organization within the District provides lunches to students who wish to participate. There are no funds which pass through the school for school food service activities.

#### **Student Body Activities**

In planning and performing our audit of the financial statements of the Board, we considered the condition of the records of the Student Activities Fund for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments except as noted below.

#### Finding:

A receipts journal which indicates the date of receipt was not maintained and collections were not deposited in a timely manner for the student activities fund.

#### Student Body Activities (Cont'd)

#### Recommendation:

It is recommended that a receipts journal which indicates the date of receipt is maintained and collections are deposited in a timely manner for the student activities fund.

#### Management's Response:

The District will ensure that a receipts journal is maintained and collections are deposited in a timely manner for the student activities fund.

#### Application for State School Aid

Our audit procedures included a test of enrollments and related services reported in the October 15, 2015 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the handicapped, bilingual and low income students. We also performed a review of the District procedures related to its completion. The information on the A.S.S.A. was compared to the District workpapers with offsetting exceptions. The information that was included on the workpapers was verified on a test basis without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

The District maintained workpapers on the prescribed State forms or their equivalent.

The District has adequate written procedures for the recording of student enrollment data.

#### **Pupil Transportation**

Our audit procedures included a test of on-roll status reported in the 2015-16 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS. Eligibility Summary Report with minor exceptions. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the District complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

#### Travel Expense and Reimbursement Policy

Travel regulations require each District to adopt a formal policy and procedure pertaining to travel and expense reimbursement for its employees and board members. The regulations require the District to establish a maximum travel for the year and to ensure that the maximum is not exceeded. The regulations also require that all travel be preapproved by the Board of Education and that the approval must be itemized by event, event total cost, and individuals attending.

#### Facilities and Capital Assets

There were no active facilities projects funded with a SDA grant during the current fiscal year.

#### Management Suggestions:

#### Surety Bond Coverage

Surety bond coverage for the Business Administrator/Board Secretary is \$100,000. We suggest that the District increase this coverage to \$200,000 – the amount maintained for the Treasurer.

#### Cyber Security

Cyber-crime has become much more prevalent in the last few years. Websites and internal networks, including personally identifiable information ("PII"), have been hacked and resulted in significant losses to organizations, both financial and reputational. We suggest that the District consider options to test and protect the District from cyber-crime.

#### **Deferred Compensation Plans**

The District has a fiduciary responsibility to its employees related to the deferred compensation plans offered by the District. The District should consider a periodic review of the benefits, features, costs, and performance of its deferred compensation plans and make that information available to employees to assist employees in making suitable choices for investing their retirement funds while fulfilling the District's fiduciary responsibilities.

#### Governmental Accounting Standards Board Statements:

The next Governmental Accounting Standards Board ("GASB") statement which will have a significant impact on the District will be GASB#75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, will be effective for the fiscal year ending June 30, 2018. This standard replaces GASB#45, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions. It is similar to GASB Statement No. 68, Accounting and Financial Reporting for Pensions GASB#68 in that successful implementation of this standard will require the provision of certain key financial and non-financial information from the New Jersey Division of Pensions.

#### Status of Prior Year's Findings/Recommendations

There were no prior year recommendations.

|                       | 2016-2017 Application for State School Aid |        |                    |         |        | Sample for Verification |                          |        |                      |        |        |        |
|-----------------------|--|--------|--------------------|---------|--------|-------------------------|--------------------------|--------|----------------------|--------|--------|--------|
|                       | Reported on ASSA On Roll                   |        | Repo               | rted on |        |                         | Sample                   |        | Verified per         |        |        |        |
|                       |  |        | Workpapers On Roll |         | Errors |                         | Selected from Workpapers |        | Registers<br>On Roll |        |        |        |
|                       |  |        |                    |         |        |                         |                          |        |                      |        | Errors |        |
|                       | Full                                       | Shared | Full               | Shared  | Full   | Shared                  | Full                     | Shared | Full                 | Shared | Full   | Shared |
| Full Day Kindergarten | 41   |        | 41                 |         |        |                         | 41                       |        | 41                   |        |        |        |
| Grade One             | 43   |        | 43                 |         |        |                         | 43                       |        | 43                   |        |        |        |
| Grade Two             | 44   |        | 44                 |         |        |                         | 44                       |        | 44                   |        |        |        |
| Grade Three           | 43   |        | 43                 |         |        |                         | 43                       |        | 43                   |        |        |        |
| Grade Four            | 40   |        | 40                 |         |        |                         | 40                       |        | 40                   |        |        |        |
| Grade Five            | 38   |        | 38                 |         |        |                         | 38                       |        | 38                   |        |        |        |
| Grade Six             | 36   |        | 36                 |         |        |                         | 36                       |        | 36                   |        |        |        |
| Grade Seven           | 43   |        | 43                 |         |        |                         | 43                       |        | 43                   |        |        |        |
| Grade Eight           | 46   |        | 46                 |         |        |                         | 46                       |        | 46                   |        |        |        |
| Subtotal              | 374  |        | 374                |         |        |                         | 374                      |        | 374                  |        |        |        |
| Special Education:    |  |        |                    |         |        |                         |                          |        |                      |        |        |        |
| Elementary            | 20   |        | 20                 |         |        |                         | 2                        |        | 2                    |        |        |        |
| Middle                | 25   |        | 25                 |         |        |                         | 2                        |        | 2                    |        |        |        |
| Subtotal              | 45   |        | 45                 |         |        |                         | 4                        |        | 4                    |        |        |        |
| Totals                | 419  | -0-    | 419                | -0-     | -0-    | -0-                     | 378                      | -0-    | 378                  | -0-    | -0-    | -0-    |
| Percentage Error      |  |        |                    |         | 0.00%  | 0.00%                   |                          |        |                      |        | 0.00%  | 0.00%  |

Private Schools for Disabled

Resident Low Income

NOT APPLICABLE

|  | Resident LEP | Low Income |  |
|--|--------------|------------|--|
|  |              |            |  |

NOT APPLICABLE

Resident LEP Not Low Income

|                       |             | Res         | sident LEP N | ot Low Income |              |        |
|-----------------------|-------------|-------------|--------------|---------------|--------------|--------|
|                       | Reported on | Reported on |              | Sample        |              |        |
|                       | ASSA as     | Workpapers  |              | Selected      | Verified to  |        |
|                       | LEP Not     | as LEP Not  |              | from          | Test Scores  | Sample |
|                       | Low Income  | Low Income  | Errors       | Workpapers    | and Register | Errors |
|                       |             |             |              |               |              | ,      |
| Full Day Kindergarten | 1           | 1           |              |               |              |        |
| Grade One             | 1           | 1           |              |               |              |        |
| Grade Two             | 1           | 1           |              |               |              |        |
| Grade Three           | 2           | 2           |              | 1             | 1            |        |
| Grade Five            | 3           | 2           | (1)          | 1             | 1            |        |
| Grade Seven           | 2           | 2           |              | 1             | 1            |        |
| Subtotal              | 10          | 9           | (1)          | 3             | 3            |        |
| Special Education:    |             |             |              |               |              |        |
| Elementary School     |             | 1           | 1            |               |              |        |
| Subtotal              |             | 1           | 1            |               |              |        |
| Totals                | 10          | 10          | -0-          | 3             | 3            | -0-    |
| Percentage Error      |             |             | 0.00%        |               |              | 0.00%  |

Transportation Reported Reported on DRTRS on DRTRS Verified by DOE by District Tested Errors **Errors** 4.0 2 2 Transported - Non Public 4.0 3 1 AIL - Non Public 14.0 14.0 4 3.0 Special Needs - Public 3.0 1 1 21.0 -0-6 Totals 21.0 0.00%14.29% Percentage Error

|  | Reported | Recalculated |
|--|----------|--------------|
|  |          |              |
| Average Mileage - Regular Including Grade PK Students  | 5.8      | 5.8          |
| Average Mileage - Regular Excluding Grade PK Students  | 5.8      | 5.8          |
| Average Mileage - Special Education with Special Needs | 4.5      | 4.5          |

## HAWORTH BOARD OF EDUCATION EXCESS SURPLUS CALCULATION FISCAL YEAR ENDED JUNE 30, 2016

#### Regular District

#### Section 1

| 2% Calculation of Excess Surplus  |   |
|---|---|
| 2015-16 Total General Fund Expenditures per the CAFR, Ex. C-1                     | \$ 9,026,625 (B)  |
| Increased by:   |   |
| Transfer from Capital Outlay to Capital Projects Fund                             | \$ -0- (B1a)<br>\$ 329,050 (B1b)  |
| Transfer from Capital Reserve to Capital Projects Fund                            | \$ 329,050 (B1b)  |
| Decreased by: On-Behalf TPAF Pension and Social Security                          | \$ 967,803 (B2a)  |
| Assets Acquired Under Capital Leases  | \$ 967,803 (B2a)<br>\$ -0- (B2b)  |
|   |   |
| Adjusted 2015-16 General Fund Expenditures [(B)+(B1's)-(B2's)]                    | \$ 8,387,872_(B3)   |
| [(B)+(B1 8)-(B2 8)]   | (3507,072)  |
| 2% of Adjusted 2015-16 General Fund Expenditures                                  | A 165 555 (DA)  |
| [(B5) times .02]  | \$ 167,757 (B4)<br>\$ 250,000 (B5)  |
| Enter Greater of (B4) or \$250,000<br>Increased by: Allowable Adjustment          | \$ 250,000 (B5)<br>\$ 73,597 (K)  |
| ·   |   |
| Maximum Unassigned Fund Balance [(B5)+(K)]  | \$ 323,597 (M)  |
| Section 2   |   |
| Total General Fund - Fund Balances @ 6/30/16                                      | \$ 1,654,209_(C)  |
| (Per CAFR Budgetary Comparison Schedule/Statement)                                |   |
| Decreased by:   | Name of the state |
| Year-end Encumbrances   | \$ 1,050 (C1)   |
| Legally Restricted - Designated for Subsequent                                    | <u> </u>  |
| Year's Expenditures Legally Restricted Excess Surplus - Designated for Subsequent | \$ <u>-0-</u> (C2)  |
| Year's Expenditures   | \$ -0- (C3)   |
| Other Restricted Fund Balances  | \$ -0- (C3)<br>\$ 731,349 (C4)  |
| Assigned - Designated for Subsequent  | \ \ \   |
| Year's Expenditures   | \$ -0- (C5)   |
| Total Unassigned Fund Balance [(C)-(C1)-(C2)-(C3)-(C4)-(C5)]                      | \$ 921,810 (U)  |
| Section 3   |   |
| Restricted Fund Balance-Excess Surplus [(U)-(M)] IF NEGATIVE, E                   | **ENTER -0-** \$ 598,213 (E)  |

## HAWORTH BOARD OF EDUCATION EXCESS SURPLUS CALCULATION FISCAL YEAR ENDED JUNE 30, 2016

#### Recapitulation of Excess Surplus as of June 30, 2016

| Restricted Excess Surplus - Designated for Subsequent Year's Expenditures Restricted Excess Surplus [(E)] | \$<br>-0- (C3)<br>598,213 (E) |
|---|-------------------------------|
| Total $[(C3)+(E)]$  | \$<br>598,213 (D)             |
| Detail of Allowable Adjustments   |                               |
| Impact Aid  | \$<br>-0- (H)                 |
| Sale & Lease-back   | \$<br>-0- (I)                 |
| Extraordinary Aid   | \$<br>71,006 (J1)             |
| Additional Nonpublic School Transportation Aid  | \$<br>2,591 (J2)              |
| Total Adjustments (H)+(I)+(J1)+(J2)+(J3)  | \$<br>73,597 (K)              |
| Detail of Other Restricted Fund Balances  |                               |
| Statutory Restrictions:   |                               |
| Approved Unspent Separate Proposal  | \$<br>-0-                     |
| Sale/Lease-back Reserve   | \$<br>-0-                     |
| Capital Reserve (N-1)   | \$<br>731,349                 |
| Maintenance Reserve (N-2)   | \$<br>-0-                     |
| Tuition Reserve (N-3)   | \$<br>-0-                     |
| Emergency Reserve (N-4)   | \$<br>-0-                     |
| Other Restricted Fund Balance not Noted Above   | <br>-0-                       |
| Total Other Restricted Fund Balance   | \$<br>731,349 (C-4)           |

#### HAWORTH BOARD OF EDUCATION SUMMARY OF RECOMMENDATIONS FISCAL YEAR ENDED JUNE 30, 2016

#### It is recommended that:

1. Administrative Practices and Procedures

None

- 2. Financial Planning, Accounting and Reporting
  - a. The District maintain a detailed analysis of the balance in the payroll agency account.
  - b. Payroll reports are carefully reviewed to ensure that the correct amount is transferred to the Payroll Agency account for each payroll.
  - c. Appropriation transfers are made when necessary to ensure that appropriation lines are not over-expended.
  - d. The District carefully review the A4-F form prior to submission.
- 3. School Purchasing Program

None

4. School Food Service

None

- 5. Student Body Activities
  - a. A receipts journal which indicates date of receipt is maintained and collections are deposited in a timely manner for the student activities fund.
- 6. Application for State School Aid

None

7. Pupil Transportation

None

8. Facilities and Capital Assets

None

9. <u>Status of Prior Year's Findings/Recommendations</u>

There were no prior year recommendations.