# BOROUGH OF DEMAREST SCHOOL DISTRICT 

Demarest Borough Board of Education
Demarest, New Jersey
Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

# Comprehensive Annual Financial Report 

of the

## BOROUGH OF DEMAREST SCHOOL DISTRICT

Demarest, New Jersey

For the Fiscal Year Ended June 30, 2017

Prepared by

Borough of Demarest Board of Education Finance Department

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> TABLE OF CONTENTS <br> FISCAL YEAR ENDED JUNE 30, 2017 

## INTRODUCTORY SECTION (Unaudited)

Letter of Transmittal. .....  1
Organizational Chart .....  4
Roster of Officials ..... 5
Consultants and Advisors ..... 6
FINANCIAL SECTION ..... 7
Independent Auditors' Report ..... 8
Required Supplementary Information ..... 11
Management's Discussion and Analysis (Unaudited) ..... 12
Basic Financial Statements (Sections A. and B.) ..... 20
A. District-Wide Financial Statements ..... 21
A-1 Statement of Net Position ..... 22
A-2 Statement of Activities ..... 23
B. Fund Financial Statements ..... 25
B-1 Balance Sheet - Governmental Funds ..... 26
B-2 Statement of Revenue, Expenditures and Changes in Fund Balance - Governmental Funds ..... 27
B-3 Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities ..... 29
B-4 Statement of Net Position- Proprietary Funds ..... 30
B-5 Statement of Revenue, Expenses and Changes in Net Position - Proprietary Funds ..... 31
B-6 Statement of Cash Flows - Proprietary Funds ..... 32
B-7 Statement of Fiduciary Net Position- Fiduciary Fund ..... 33
B-8 Statement of Changes in Fiduciary Net Position- Fiduciary Fund ..... 34
Notes to the Basic Financial Statements ..... 35
Required Supplementary Information (Unaudited) ..... 65
L. Schedules Related to Accounting and Reporting for Pensions (GASB 68) (Unaudited) ..... 66
L-1 Schedule of District's Proportionate Share of the Net Pension Liability - Public Employees Retirement System ..... 66
L-2 Schedule of District Contributions - Public Employees Retirement System ..... 67
L-3 Schedule of the State's Proportionate Share of the Net Pension Liability Associated with The District - Teachers' Pension and Annuity Fund ..... 68
L-4 Schedule of District Contributions - Teachers' Pension and Annuity Fund ..... 69
Notes to Required Supplementary Information ..... 70
C. Budgetary Comparison Schedules ..... 72
C-1 Budgetary Comparison Schedule - General Fund (Unaudited) ..... 73
C-2 Budgetary Comparison Schedule - Special Revenue Fund (Unaudited) ..... 83
C-3 Budgetary Comparison Schedule - Note to Required Supplementary Information (Unaudited) ..... 84

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> TABLE OF CONTENTS <br> FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

FINANCIAL SECTION (Cont'd)
Other Supplementary Schedules (D.-I.)
D. School Level Schedules (Not Applicable) ..... 85
E. Special Revenue Fund ..... 86
E-1 Combining Schedule of Revenue and Expenditures Special Revenue Fund - Budgetary Basis ..... 87
E-2 Pre-School Education Aid Schedule of Expenditures - Budgetary Basis (Not Applicable)
F. Capital Projects Fund (Not Applicable) ..... 88
G. Proprietary Funds ..... 89
Enterprise Fund:
G-1 Statement of Net Position ..... 90
G-2 Statement of Revenue, Expenses and Changes in Net Position ..... 91
G-3 Statement of Cash Flows. ..... 92
H. Fiduciary Funds ..... 93
H-1 Combining Statement of Net Position ..... 94
H-2 Statement of Changes in Net Position ..... 95
H-3 Student Activity Agency Fund Schedule of Receipts and Disbursements ..... 96
H-4 Student Activity Agency Fund Statement of Activity ..... 97
H-5 Payroll Agency Fund Schedule of Receipts and Disbursements ..... 98
I. Long-Term Debt ..... 99
I-1 Schedule of Serial Bonds ..... 100
I-2 Schedule of Obligations Under Capital Leases ..... 101
I-3 Budgetary Comparison Schedule - Debt Service Fund ..... 102
STATISTICAL SECTION (Unaudited)
J. Statistical Schedules ..... 103
J-1 Net Position by Component ..... 104
J-2 Changes in Net Position ..... 105
J-3 Fund Balances - Governmental Funds ..... 108
J-4 Changes in Fund Balance - Governmental Funds ..... 109
J-5 General Fund Other Local Revenue by Source ..... 111
J-6 Assessed Value and Actual Value of Taxable Property ..... 112
J-7 Direct and Overlapping Property Tax Rates ..... 113
J-8 Principal Property Tax Payers ..... 114

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> TABLE OF CONTENTS <br> FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## STATISTICAL SECTION (UNAUDITED) (Cont'd)

J-9 Property Tax Levies and Collections ..... 115
J-10 Ratios of Outstanding Debt by Type ..... 116
J-11 Ratios of Net General Bonded Debt Outstanding ..... 117
J-12 Ratios of Overlapping Governmental Activities Debt ..... 118
J-13 Legal Debt Margin Information ..... 119
J-14 Demographic and Economic Statistics. ..... 120
J-15 Principal Employers (not available) ..... 121
J-16 Full-Time Equivalent District Employees by Function/Program ..... 122
J-17 Operating Statistics ..... 123
J-18 School Building Information ..... 124
J-19 Schedule of Required Maintenance for School Facilities ..... 125
J-20 Insurance Schedule ..... 126
SINGLE AUDIT SECTION ..... 128
K-1 Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards ..... 129
K-2 Report on Compliance for Each Major State Program: Report on Internal Control Over Compliance ..... 131
K-3 Schedule of Expenditures of Federal Awards ..... 133
K-4 Schedule of Expenditures of State Awards ..... 134
K-5 Notes to the Schedules of Expenditures of Federal and State Awards ..... 135
K-6 Schedule of Findings and Questioned Costs ..... 137
K-7 Summary Schedule of Prior Audit Findings ..... 139

INTRODUCTORY SECTION

# DEMAREST BOARD OF EDUCATION 

568 Piermont Road, Demarest, NJ 07627-T (201)768-6060 F (201) 767-9122

October 4, 2017

Honorable President and Board Members<br>Demarest Board of Education<br>568 Piermont Road<br>Demarest, NJ 07627

Dear President and Board Members:
The comprehensive annual financial report of the Demarest School District for the fiscal year ended June 30, 2017 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the representation, including all disclosures, rests with the management of the Board. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects, and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditors' report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey's OMB Circular 15-08 "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Information related to this single audit, including the auditors' report on internal control and compliance with applicable laws and regulations and findings and questioned costs, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Demarest School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (the "GASB"). All funds of the District are included in this report. The Demarest Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 8 . These include regular, as well as special education for handicapped youngsters. The District completed the 2016/2017 fiscal year with an enrollment of 671 students, which is 6 students more than the previous year's enrollment.
2) ECONOMIC CONDITION AND OUTLOOK: The Borough of Demarest is a small community located in Northeast Bergen County of approximately 4,900 citizens. The economic conditions and population have remained stable in the community. A significant change in population is not anticipated.

Honorable President and Board Members
of the Board of Education
Demarest Board of Education
Page 2
October 4, 2017
3) MAJOR INITIATIVES: A Pre-K program was started at County Road School and a Pre-K playground was installed. It is planned to expand this program in the 2017/2018 school year. A STEM program was initiated at Luther Lee Emerson School. The District continues to explore various ways to share services with other districts and the Borough of Demarest to reduce expenditures. Various improvements were made throughout the district. A new driveway was installed at Luther Lee Emerson School. During drop off and pick up times vehicles now enter on Columbus Road and exit via this new driveway on to Belmar Road. Luther Lee Emerson School had a section of its roof replaced. A new playground was installed at County Road School through the efforts and generosity of the PTO. New windows were installed in County Road School.
4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurances that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits; and 2) the valuation of costs and benefits requires estimates and judgements by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.
5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education.

Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as restrictions, commitments and/or assignments of fund balance at June 30, 2017.

Honorable President and Board Members
of the Board of Education
Demarest Board of Education
Page 3
October 4, 2017
6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB).

The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements"' Note 1.
7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements", Note 3. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey, where the funds are secured in accordance with the act.
8) RISK MANAGEMENT: The District carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The cost of insurance coverage is increasing substantially due to current economic conditions.

## 9) OTHER INFORMATION:

A) Independent Audit - State statue requires an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia, LLP was selected by the Board of Education. In addition to meeting the requirements set forth in state statues, the audit also was designed to meet the requirements of the related Uniform Guidance and New Jersey's OMB Circular 1508. The auditors' report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditors' reports related specifically to the single audit and Government Auditing Standards are included in the single audit section of this report.
10) ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the Demarest School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial accounting staff.

Respectfully submitted,


## DEMAREST PUBLIC SCHOOL DISTRICT

## ORGANIZATIONAL CHART



# DEMAREST BOARD OF EDUCATION 

## ROSTER OF OFFICIALS

2016/2017

| MEMBERS OF THE BOARD OF EDUCATION |  |  |
| :--- | :--- | :--- |
| Diane Holzberg | President | 2017 |
| Kristie Woods | Vice President | 2018 |
| Theodore Alevrontas | Member | 2018 |
| Erica Cantatore | Member | 2017 |
| Christen Governale | Member | 2019 |
| Ammu Kirtane | Member | 2019 |
| Sheila Verna | Member | 2019 |

OTHER OFFICIALS

Michael Fox
Thomas J. Perez
Phil Nisonoff
Stephen Fogarty, Esq. Matthew Giacobbe, Esq.

Superintendent
Business Administrator/Board Secretary
Treasurer
Board Attorney
Board Attorney

# DEMAREST BOARD OF EDUCATION 

## CONSULTANTS AND ADVISORS

## 2016/2017

## ARCHITECT

El Associates
8 Ridgedale Avenue
Cedar Knolls, NJ 07927
T 973.775.7777

## AUDIT FIRM

Nisivoccia, LLP
Mount Arlington Corporate Center 200 Valley Road, Suite 300
Mount Arlington, NJ 07856-1320
T 973.328.1825
And
Lawrence Business Park
11 Lawrence Road
Newton, NJ 07860
T 973.383.6699

OFFICIAL DEPOSITORY
Capital One Bank
33 Nathaniel Place
Englewood, NJ 07631
T 201.750.2639

## ATTORNEYS

Cleary, Giaccobbe, Alfieri \& Jacobs
5 Ravine Drive
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T 732.583.7474
Fogarty \& Hara
16-00 Route 208 South
Fair Lawn, NJ 07410
T 201.791.3340

BOND COUNCIL
Wilentz, Goldman \& Spitzer, P.A. 90 Wodbridge Center Drive
Suite 900, Box 10
Woodbridge, NJ 07095
T 732.636.8000

FINANCIAL SECTION

Page 7

# Independent Auditors' Report 

The Honorable President and Members<br>of the Board of Education<br>Borough of Demarest School District<br>County of Bergen, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Demarest School District (the "District") in the County of Bergen, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable President and Members
of the Board of Education
Borough of Demarest School District
Page 2

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension schedules in exhibits L-1 through L-4 and the related notes, and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information such as the combining and individual non-major fund financial statements, and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements

The accompanying supplementary schedules such as the combining and individual non-major fund financial statements and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The Honorable President and Members
of the Board of Education
Borough of Demarest School District
Page 3
The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 4, 2017 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

October 4, 2017
Mount Arlington, New Jersey


Certified Public Accountant
Licensed Public School Accountant \#1154

## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED)

This section of Borough of Demarest School District's annual financial report presents its discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2017. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follow this section.

## Financial Highlights

- The District's total net position increased by $\$ 662,863$ or $11.69 \%$.
- Overall revenue was $\$ 18,620,982$.
- Overall expenses were $\$ 17,958,119$.


## Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are district-wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the district-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- Proprietary funds statements offer short- and long-term financial information about the activities the District operates like a business, such as food services.
- Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1
Organization of Borough of Demarest School District's Financial Report


# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) 

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2
Major Features of the District-Wide and Fund Financial Statements

|  | District-Wide Statements | Fund Financial Statements |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Governmental Funds | Proprietary Funds | Fiduciary Funds |
| Scope | Entire district (except fiduciary funds) | The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance | Activities the district operates similar to private businesses: food services | Instances in which the district administers resources on behalf of someone else, such as scholarship programs and student activities |
| Required Financial Statements | - Statement of net position <br> - Statement of activities | - Balance sheet <br> - Statement of revenue, expenditures, and changes in fund balances | - Statement of net position <br> - Statement of revenue, expenses, and changes in net position <br> - Statement of cash flows | - Statement of fiduciary net position <br> - Statement of changes in fiduciary net position |
| Accounting Basis and Measurement Focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial resources focus | Accrual accounting and economic resources focus | Accrual accounting and economic resources focus |
| Type of Asset/Liability Information | All assets and liabilities, deferred inflows and outflows both financial and capital, shortterm and long-term | Generally assets expected to be used and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities are included | All assets and liabilities, both financial and capital, short-term and long-term | All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can |
| Type of Inflow/Outflow Information | All revenue and expenses during the year, regardless of when cash is received or paid | Revenue for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable | All revenue and expenses during the year, regardless of when cash is received or paid | All additions and deductions during the year, regardless of when cash is received or paid |

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED) 

## District-wide Statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows, and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's net position and how they have changed. Net position - the difference between the District's assets, deferred inflows and outflows, and liabilities - is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are divided into two categories:

- Governmental activities: Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes and state formula aid finance most of these activities.
- Business-type activities: The District charges fees to help it cover the costs of certain services it provides. The District's food service is included here.


## Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

The District has three kinds of funds:

- Governmental funds: Most of the District's basic services are included in governmental funds, which generally focus on $\{1\}$ how cash and other financial assets that can readily be converted to cash flow in and out, and $\{2\}$ the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the District-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.


## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED)

- Proprietary funds: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The District's enterprise funds (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The internal service funds (the other kind of proprietary fund) report activities that provide supplies and services for its other programs and activities. The District currently does not maintain any internal service funds.
- Fiduciary funds: The District is the trustee, or fiduciary, for assets that belong to others, such as scholarship funds and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.
Notes to the Basic Financial Statements: Provide additional information essential to a full understanding of the District-wide and fund financial statements.


## Financial Analysis of the District as a Whole

Net Position. The District's combined net position was $\$ 6,335,124$ on June 30, 2017, which is $\$ 662,863$, or $11.69 \%$, more than the year before. (See Figure A-3).

Figure A-3
Condensed Statement of Net Position

|  | Government Activities |  |  |  | Business-Type Activities |  |  |  | Total School District |  |  |  | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016/2017 |  | 2015/2016 |  | 2016/2017 |  | 2015/2016 |  | 2016/2017 |  | 2015/2016 |  |  |
| Current and Other Assets | \$ | 4,127,596 | \$ | 4,314,049 | \$ | 9,938 | \$ | 8,707 | \$ | 4,137,534 | \$ | 4,322,756 | -4.28\% |
| Capital Assets,Net |  | 11,716,439 |  | 11,093,103 |  | 2,731 |  | 3,385 |  | 11,719,170 |  | 11,096,488 | 5.61\% |
| Total Assets |  | 15,844,035 |  | 15,407,152 |  | 12,669 |  | 12,092 |  | 15,856,704 |  | 15,419,244 | 2.84\% |
| Deferred Outflows of Resources |  | 1,568,338 |  | 770,234 |  |  |  |  |  | 1,568,338 |  | 770,234 | 103.62\% |
| Long-Term Liabilities |  | 9,767,648 |  | 9,472,041 |  |  |  |  |  | 9,767,648 |  | 9,472,041 | 3.12\% |
| Other Liabilities |  | 341,366 |  | 158,284 |  |  |  |  |  | 341,366 |  | 158,284 | 115.67\% |
| Total Liabilities |  | 10,109,014 |  | 9,630,325 |  |  |  |  |  | 10,109,014 |  | 9,630,325 | 4.97\% |
| Deferred Inflows of Resources |  | 980,904 |  | 886,892 |  |  |  |  |  | 980,904 |  | 886,892 | 10.60\% |
| Net Position: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 6,689,955 |  | 5,695,664 |  | 2,731 |  | 3,385 |  | 6,692,686 |  | 5,699,049 | 17.44\% |
| Restricted |  | 3,741,727 |  | 3,693,356 |  |  |  |  |  | 3,741,727 |  | 3,693,356 | 1.31\% |
| Unrestricted/(Deficit) |  | $(4,109,227)$ |  | $(3,728,851)$ |  | 9,938 |  | 8,707 |  | $(4,099,289)$ |  | (3,720,144) | -10.19\% |
| Total Net Position | \$ | 6,322,455 | \$ | 5,660,169 | \$ | 12,669 | \$ | 12,092 | \$ | 6,335,124 | \$ | 5,672,261 | 11.69\% |

Changes in Net Position. The District's combined net position increased $\$ 662,863$. Net position from governmental activities increased $\$ 662,286$ while net position from business-type activities increased $\$ 577$. Net investment in capital assets increased $\$ 993,637$ due to reductions in long-term debt related to capital assets of $\$ 761,022$, defeasance of long-term debt related to capital assets of $\$ 4,780,000$, and $\$ 954,629$ of capital asset additions, offset by current year depreciation of $\$ 331,947$, and new long-term debt issued related to capital assets of $\$ 4,945,200$. Restricted net position increased $\$ 48,371$ due to an increase of $\$ 200,000$ in capital reserve, and an increase in Debt Service Reserve of $\$ 34,479$, offset by a decrease of $\$ 186,108$. Unrestricted net position decreased by $\$ 379,145$ due to normal operations.

# BOROUGH OF DEMAREST SCHOOL DISTRICT DEMAREST, NEW JERSEY MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED) 

Figure A-4
Changes in Net Position from Operating Results

|  | Governmental Activities |  | Business-Type Activities |  | Total School District |  | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016/2017 | 2015/2016 | 2016/2017 | 2015/2016 | 2016/2017 | 2015/2016 |  |
| Revenue: |  |  |  |  |  |  |  |
| Program Revenue: |  |  |  |  |  |  |  |
| Charges for Services | \$ 135,051 | \$ 37,587 | \$ 201,958 | \$ 202,795 | \$ 337,009 | \$ 240,382 | 40.20\% |
| Operating Grants/Contributions | 4,823,201 | 3,704,309 |  |  | 4,823,201 | 3,704,309 | 30.21\% |
| General Revenue: |  |  |  |  |  |  |  |
| Property Taxes | 13,370,145 | 12,894,293 |  |  | 13,370,145 | 12,894,293 | 3.69\% |
| Other | 90,627 | 210,502 |  |  | 90,627 | 210,502 | -56.95\% |
| Total Revenue | 18,419,024 | 16,846,691 | 201,958 | 202,795 | 18,620,982 | 17,049,486 | 9.22\% |
| Expenses: |  |  |  |  |  |  |  |
| Instruction | 10,728,019 | 9,240,308 |  |  | 10,728,019 | 9,240,308 | 16.10\% |
| Pupil and Instruction Services | 3,650,802 | 3,726,773 |  |  | 3,650,802 | 3,726,773 | -2.04\% |
| Administrative and Business | 1,715,209 | 1,450,199 |  |  | 1,715,209 | 1,450,199 | 18.27\% |
| Maintenance and Operations | 1,451,098 | 1,270,339 |  |  | 1,451,098 | 1,270,339 | 14.23\% |
| Transportation | 150,580 | 161,759 |  |  | 150,580 | 161,759 | -6.91\% |
| Other | 61,030 | 267,316 | 201,381 | 198,323 | 262,411 | 465,639 | -43.64\% |
| Total Expenses | 17,756,738 | 16,116,694 | 201,381 | 198,323 | 17,958,119 | 16,315,017 | 10.07\% |
| Transfers |  | $(2,198)$ |  | 2,198 |  |  |  |
| Increase/Decrease in Net Position | \$ 662,286 | \$ 727,799 | \$ 577 | \$ 6,670 | \$ 662,863 | \$ 734,469 | -9.75\% |

Revenue Sources. The District's total revenue for the $2016 / 2017$ school year was $\$ 18,620,982$. (See Figure A-4). Property taxes accounted for most of the District's revenue, with local taxes accounting for $\$ 13,370,145$ of the total, or 71.80 percent. (See Figure A-5). Another $\$ 4,823,201$ or 25.90 percent came from state and federal aid for specific programs, $\$ 337,009$ from charges for services and the remainder from miscellaneous sources. The Borough of Demarest School District basically conducts its operations from the revenues it receives from its local taxpayers and state funding.

Figure A-5
Sources of School District Revenue - Fiscal Year 2017

|  | Amount |  | Percentage |
| :--- | ---: | ---: | ---: |
|  |  |  |  |
| Sources of Income: | $\$ 13,370,145$ |  | $71.80 \%$ |
| Property Taxes | $4,823,201$ |  | $25.90 \%$ |
| Operating Grants/Contributions | 337,009 |  | $1.81 \%$ |
| Charges for Services | 90,627 | $0.49 \%$ |  |
| Other | $\boxed{ } 18,620,982$ |  | $100.00 \%$ |
| Total Revenue |  |  |  |

The total cost of all programs and services was $\$ 17,958,696$. The District's expenses are predominantly related to instructing, caring for (pupil services) and transporting students (80.91\%). (See Figure A-6.) The District's administration and business activities accounted for $9.55 \%$ of total costs. Maintenance and operations costs constituted $8.08 \%$ of total costs and the remainder is for other purposes.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED) 

## Figure A-6

Sources of School District Expenses - Fiscal Year 2017

| Expense Category: | Amount |  | Percentage |
| :---: | :---: | :---: | :---: |
| Instruction | \$ | 10,728,019 | 59.74\% |
| Pupil and Instruction Services |  | 3,650,802 | 20.33\% |
| Administrative and Business |  | 1,715,209 | 9.55\% |
| Maintenance and Operations |  | 1,451,098 | 8.08\% |
| Transportation |  | 150,580 | 0.84\% |
| Other |  | 262,411 | 1.46\% |
|  | \$ | 17,958,119 | $\underline{100.00 \%}$ |

## Governmental Activities

As discussed elsewhere in this commentary, the financial position of the District improved. However, maintaining existing programs and the provision of a multitude of special programs and services for disabled pupils place great demands on the District's resources.

It is crucial that the District examine its expenses carefully. Increasing parental and student demands for new activities and programs must be evaluated thoroughly.

Figure A-7 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other expenses. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial obligation placed on the District's taxpayers by each of these functions:

Figure A-7
Net Cost of Governmental Activities

|  | Total Costs of Services |  |  |  | Net Cost of Services |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016/2017 |  | 2015/2016 |  | 2016/2017 |  | 2015/2016 |  |
| Instruction | \$ | 10,728,019 | \$ | 9,240,308 | \$ | 6,681,457 | \$ | 6,221,097 |
| Pupil and Instruction Services |  | 3,650,802 |  | 3,726,773 |  | 3,061,842 |  | 3,239,133 |
| Administration and Business |  | 1,715,209 |  | 1,450,199 |  | 1,395,611 |  | 1,217,857 |
| Maintenance and Operations |  | 1,451,098 |  | 1,270,339 |  | 1,451,098 |  | 1,270,339 |
| Transportation |  | 150,580 |  | 161,759 |  | 147,448 |  | 159,056 |
| Other |  | 61,030 |  | 267,316 |  | 61,030 |  | 267,316 |
|  | \$ | 17,756,738 | \$ | 16,116,694 | \$ | 12,798,486 | \$ | 12,374,798 |

## Governmental Activities

- The cost of all governmental activities this year was $\$ 17,756,738$.
- The federal and state governments subsidized certain programs with grants and contributions totaling \$4,823,201.
- Most of the District's costs, however, were financed by District taxpayers $(\$ 13,370,145)$.


## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED)

## Business-Type Activities

Net position from the District's business-type activity increased by \$577, (Refer to Figure A-4). Factors contributing to these results included:

- Food services revenues exceeded expenses and transfers by $\$ 577$, accounting for all of the increase in the net position of the business-type activities.


## Financial Analysis of the District's Funds

The District's financial position decreased during the year. Expenditures during the recent year increased significantly as a result of an increased number of pupils with disabilities entering the School District. In addition to greater numbers, these pupils are more profoundly disabled and require more complex educational and related services.

A continued increase in the enrollment of disabled students has also forced the District to expand its classroom teaching staff, special education aides and special transportation. The cost of these additional teachers, and special education aides, however, has largely been offset by salary reductions realized from the retirement of a significant number of veteran staff. Fringe benefit costs for all staff have increased dramatically in the past several years. The Board has changed to a different Health Benefits carrier in order to reduce costs in this area.

Legislation (S-1701) which reduced the District's unassigned General Fund surplus funds to $2 \%$ of the budget has had a direct impact on the District's planning for upcoming years. The District now has less funds available in the event of an emergency or unanticipated special education tuition. Consideration must be given to suspending the practice of utilizing unassigned fund balance to reduce the tax levy in future budgets. Increases in operating costs could exceed expected growth in the Borough's ratables and could potentially increase local taxes in the future. In order to maintain a stable financial position, the District must continue its practice of sound fiscal management.

## General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into two categories:

- Changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment.
- Changes in budgetary line accounts to more accurately reflect current requirements.


## Capital Asset and Long Term Liabilities

Figure A-8
Capital Assets (Net of Depreciation)

|  | Government Activities |  | Business-Type Activities |  |  |  | Total School District |  |  | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016/2017 | 2015/2016 |  | /2017 |  | /2016 | 2016/2017 |  | 015/2016 |  |
| Land | \$ 1,303,570 | \$ 1,303,570 |  |  |  |  | \$ 1,303,570 | \$ | 1,303,570 | 0.00\% |
| Buildings and Building Improvements | 9,910,546 | 9,378,406 |  |  |  |  | 9,910,546 |  | 9,378,406 | 5.67\% |
| Machinery \& Equipment | 502,323 | 411,127 | \$ | 2,731 | \$ | 3,385 | 505,054 |  | 414,512 | 21.84\% |
| Total Capital Assets, (Net of Depreciation) | \$ 11,716,439 | \$ 11,093,103 | \$ | 2,731 | \$ | 3,385 | \$ 11,719,170 |  | 11,096,488 | 5.61\% |

The increase in capital assets is due to $\$ 954,629$ of capital asset additions, offset by current year depreciation of $\$ 331,293$ for governmental type activities and $\$ 654$ for business type activities.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> DEMAREST, NEW JERSEY <br> MANAGEMENT'S DISCUSSION AND ANALYSIS <br> (UNAUDITED) 

## Long-term Liabilities

At year-end, the District had $\$ 4,590,000$ in general obligation bonds outstanding. The decrease from the previous year represents bond principal payments of $\$ 485,000$, the defeasance of $\$ 4,780,000$ of serial bonds, and the reissuance of $\$ 4,635,000$ of refunding bonds. Capital leases payable increased due to lease payments of $\$ 276,022$, offset by $\$ 310,200$ of new capital leases. The District's compensated absences payable increased overall by $\$ 36,400$, and there was an increase of $\$ 630,162$ in net pension liability. (See Figure A-9.) (More detailed information about the District's long-term liabilities is presented in Note 6 to the basic financial statements.)

## Figure A-9

## Outstanding Long-Term Debt

| - | Total School District |  |  |  | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016/2017 |  | 2015/2016 |  |  |
| General Obligation Bonds | \$ | 4,590,000 | \$ | 5,220,000 | -12.07\% |
| Obligations Under Capital Leases |  | 211,617 |  | 177,439 | 19.26\% |
| Compensated Absences Payable |  | 255,583 |  | 219,183 | 16.61\% |
| Unamortized Bond Premium |  | 311,372 |  |  | 100.00\% |
| Net Pension Liability - PERS |  | 4,485,581 |  | 3,855,419 | 16.34\% |
|  | \$ | 9,854,153 | \$ | 9,472,041 | 4.03\% |

## Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of the following circumstances that could significantly affect its financial health in the future:

- Statutory limitation on Tax Levy increases of $2 \%$
- Very limited State Aid expected
- Limitation on District's General Fund Unassigned Fund Balance


## Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers, customers and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Mr. Thomas J. Perez, Board Secretary/Business Administrator at 568 Piermont Road, Demarest, NJ 07627.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

## BOROUGH OF DEMAREST SCHOOL DISTRICT

STATEMENT OF NET POSITION
JUNE 30, 2017

|  | Governmental Activities |  | Business-type Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 3,606,094 | \$ | 9,280 | \$ | 3,615,374 |
| Interfund Receivables |  | 1,647 |  |  |  | 1,647 |
| Receivables from State Government |  | 318,718 |  |  |  | 318,718 |
| Inventory |  |  |  | 658 |  | 658 |
| Restricted Assets: |  |  |  |  |  |  |
| Capital Reserve Account - Cash and Cash Equivalents |  | 1,137 |  |  |  | 1,137 |
| Capital Assets: |  |  |  |  |  |  |
| Sites (Land) |  | 1,303,570 |  |  |  | 1,303,570 |
| Depreciable Buildings and Building Improvements |  |  |  |  |  |  |
| Total Assets |  | 15,844,035 |  | 12,669 |  | 15,856,704 |
| DEFERRED OUTFLOWS OF RESOURCES |  |  |  |  |  |  |
| Changes in Assumptions - Pensions |  | 929,173 |  |  |  | 929,173 |
| Changes in Proportion - Pensions |  | 204,708 |  |  |  | 204,708 |
| Investment Gains - Pensions |  | 171,039 |  |  |  | 171,039 |
| Difference between Expected and Actual Experience - Pensions |  | 83,418 |  |  |  | 83,418 |
| District Contribution Subsequent to Measurement Date |  | 180,000 |  |  |  | 180,000 |
| Total Deferred Outflows of Resources |  | 1,568,338 |  |  |  | 1,568,338 |
| LIABILITIES |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Accrued Interest Payable |  | 20,430 |  |  |  | 20,430 |
| Accounts Payable - Vendors |  | 265,126 |  |  |  | 265,126 |
| Unearned Revenue |  | 55,810 |  |  |  | 55,810 |
| Noncurrent Liabilities: |  |  |  |  |  |  |
| Due Within One Year |  | 547,811 |  |  |  | 547,811 |
| Due Beyond One Year |  | 9,219,837 |  |  |  | 9,219,837 |
| Total Liabilities |  | 10,109,014 |  |  |  | 10,109,014 |
|  |  |  |  |  |  |  |
| DEFERRED INFLOWS OF RESOURCES |  |  |  |  |  |  |
| Changes in Proportion - Pensions |  | 980,904 |  |  |  | 980,904 |
| Total Deferred Inflows of Resources |  | 980,904 |  |  |  | 980,904 |
| NET POSITION |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 6,689,955 |  | 2,731 |  | 6,692,686 |
| Restricted for: |  |  |  |  |  |  |
| Capital Projects |  | 201,137 |  |  |  | 201,137 |
| Debt Service |  | 34,480 |  |  |  | 34,480 |
| Other Purposes |  | 3,506,110 |  |  |  | 3,506,110 |
| Unrestricted (Deficit) |  | $(4,109,227)$ |  | 9,938 |  | $(4,099,289)$ |
| Total Net Position | \$ | 6,322,455 | \$ | 12,669 | \$ | 6,335,124 |

Exhibit A-2
1 of 2
BOROUGH OF DEMAREST SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30,2017

| Expenses | Program Revenues |  | Net (Expenses)/Revenues and Changes in Net Position |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Charges for Services | Operating Grants and Contributions | Governmental Activities | Business-type Activities |  | Total |
| \$ 7,808,370 |  | \$ 2,318,295 | \$ (5,490,075) |  | \$ | $(5,490,075)$ |
| 1,972,054 | \$ 135,051 | 1,290,570 | $(546,433)$ |  |  | $(546,433)$ |
| 853,649 |  | 302,646 | $(551,003)$ |  |  | $(551,003)$ |
| 93,946 |  |  | $(93,946)$ |  |  | $(93,946)$ |
| 902,318 |  |  | $(902,318)$ |  |  | $(902,318)$ |
| 2,748,484 |  | 588,960 | $(2,159,524)$ |  |  | $(2,159,524)$ |
| 583,391 |  | 145,696 | $(437,695)$ |  |  | $(437,695)$ |
| 694,230 |  | 173,902 | $(520,328)$ |  |  | $(520,328)$ |
| 437,588 |  |  | $(437,588)$ |  |  | $(437,588)$ |
| 1,451,098 |  |  | $(1,451,098)$ |  |  | $(1,451,098)$ |
| 150,580 |  | 3,132 | $(147,448)$ |  |  | $(147,448)$ |
| 61,030 |  |  | $(61,030)$ |  |  | $(61,030)$ |
| 17,756,738 | 135,051 | 4,823,201 | $(12,798,486)$ |  |  | $(12,798,486)$ |

Functions/Programs
Governmental Activities:
Instruction:
Regular
Special Education
Other Special Instruction
School Sponsored Instruction
Support Services:
Tuition
Student \& Instruction Related Services
General Administrative Services
School Administrative Services
Central Services
Plant Operations and Maintenance
Pupil Transportation
Interest on Long-Term Debt
Total Governmental Activities

Exhibit A-2
2 of 2
BOROUGH OF DEMAREST SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30,2017

7
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-1


| Governmental |
| :---: |
| Activities |


| Program Revenues |  |
| :---: | :---: |
|  | Operating |
| Charges for | Grants and |
| Services | Contributions |
|  |  |

Program Revenues
 $\underline{\underline{\$} \quad 337,009} \underline{\underline{\$ 4,823,201}}$


General Revenues:
Taxes:
Property Taxes,
Taxes Levied for
Investment Earning
Miscellaneous Inco
Miscellaneous Income
Total General Revenues
Change in Net Position
Net Position - Beginning
Net Position - Ending

FUND FINANCIAL STATEMENTS

Exhibit B-2
1 of 2
$n$
$n$
$n$
$\tilde{b}^{2}$
$0_{n}$
$n$
$n$

8
$-\frac{8}{6}$
0


|  |
| :---: |


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[घ.ıəUəŋ

| 12,711,383 | \$ | 2,987 |
| :---: | :---: | :---: |
| 135,051 |  |  |
| 82,289 |  |  |
| 12,928,723 |  | 2,987 |
| 2,108,610 |  |  |
|  |  | 157,115 |
| 15,037,333 |  | 160,102 |

GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017


$$
\begin{array}{r}
4,672 \\
155,430
\end{array}
$$

$4,233,792$
$1,065,991$
398,605
93,946
902,318
$1,647,619$
319,840
386,985
299,116
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES
BOROUGH OF DEMAREST SCHOOL DISTRICT
(

[^0]REVENUES
Local Sources:
Local Tax Levy
Tuition
Miscellaneous
Total - Local Sources
State Sources
Federal Sources
Total Revenues
REVENUES
Local Sources:
Local Tax Levy
Tuition
Miscellaneous
Total - Local Sources
State Sources
Federal Sources
Total Revenues
Exhibit B-2
2 of 2

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

## BOROUGH OF DEMAREST SCHOOL DISTRICT

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2017

## Total Net Change in Fund Balances - Governmental Funds (from Exhibit B-2)

\$ $(251,141)$
Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:
Capital Outlays are reported in the Governmental Funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which Depreciation differs from Capital Outlays during the period.

| Depreciation Expense | $\$(331,293)$ |
| ---: | :---: |
| Capital Outlays |  |

In the Statement of Activities, certain operating expenses, e.g., compensated absences (sick days) are measured by the amounts earned during the year. In the Governmental Funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation $(+)$.

Repayment of bond principal is an expenditure in the Governmental Funds, but the repayment reduces Long-term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.
The governmental funds report the effect of premiums when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities ( + )
The governmental funds report the effect the deferred amount on the refunding relative to advance refunding when debt is first issued whereas these amounts are deferred and amortized in the statement of activities. (-)

Proceeds from debt issued for a refunding less the amount of bonds defeased are not recorded in the governmental funds.

| Refunding Bonds Issued | $(4,635,000)$ |
| ---: | ---: |
| Refunding Bond Premium | $(345,969)$ |
| Deferred Amount on Refunding | 96,117 |
| School Bonds Defeased | $4,780,000$ |
|  |  |

$(104,852)$
In the Statement of Activities, Interest on Long-term Debt in the Statement of Activities is accrued, regardless of when due. In the Governmental Funds, interest is reported when due. When the accrued interest exceeds the interest paid, the difference is a reduction in the reconciliation $(-)$; when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation ( + ).

Repayment of Capital Leases is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds:

Change in Net Pension Liability
Deferred Outflows:
Changes in Assumptions
Changes in Proportion
Difference Between Expected and Actual Experience
Deferred Inflows:
Net Difference Between Projected and Actual Investment Earnings on Pension
Plan Investments
Changes in Proportion

BOROUGH OF DEMAREST SCHOOL DISTRICT
PROPRIETARY FUNDS
STATEMENT OF NET POSITION
JUNE 30, 2017

|  | Business-Type <br> Activities <br> Enterprise Funds |  |
| :---: | :---: | :---: |
| ASSETS: |  |  |
| Current Assets: |  |  |
| Cash and Cash Equivalents | \$ | 9,280 |
| Inventory |  | 658 |
| Total Current Assets |  | 9,938 |
| Non-Current Assets: |  |  |
| Capital Assets |  | 66,655 |
| Less: Accumulated Depreciation |  | $(63,924)$ |
| Total Non-Current Assets |  | 2,731 |
| Total Assets |  | 12,669 |
| NET POSITION: |  |  |
| Investment in Capital Assets |  | 2,731 |
| Unrestricted |  | 9,938 |
| Total Net Position | \$ | 12,669 |

BOROUGH OF DEMAREST SCHOOL DISTRICT
PROPRIETARY FUNDS
STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Business-Type
Activities
Enterprise Funds
Operating Revenue:
Local Sources:
Daily Sales - Non-Reimbursable Programs $\quad \$ \quad 201,958$
Total Operating Revenue
201,958

Operating Expenses:
Cost of Sales - Non-Reimbursable Programs
103,740
Salaries, Payroll Taxes \& Benefits $\quad 91,710$
Supplies and Materials $\quad 5,277$
Depreciation Expense 654
Total Operating Expenses
Operating Income
Net Position- Beginning of Year
Net Position- End of Year

| 201,381 |
| :--- | 12,092 577

$\$ \quad 12,669$

## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> PROPRIETARY FUNDS <br> STATEMENT OF CASH FLOWS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | Business-Type Activities Enterprise Funds |  |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |
| Receipts from Customers | \$ | 201,958 |
| Payments to Employees |  | $(91,710)$ |
| Payments to Vendors |  | $(103,637)$ |
| Payments to Suppliers |  | $(5,277)$ |
| Net Increase in Cash and Cash Equivalents / Net Cash Provided by Operating Activities |  | 1,334 |
| Cash and Cash Equivalents, July 1 |  | 7,946 |
| Cash and Cash Equivalents, June 30 | \$ | 9,280 |
| Reconciliation of Operating Income to Net Cash |  |  |
| Provided by Operating Activities: |  |  |
| Operating Income | \$ | 577 |
| Adjustment to Reconcile Operating Income to Net Cash |  |  |
| Provided by Operating Activities: |  |  |
| Depreciation |  | 654 |
| Changes in Assets and Liabilities: |  |  |
| Decrease in Inventory |  | 103 |
| Net Cash Provided by Operating Activities | \$ | 1,334 |


|  | Agency |  | Flex Spending$\qquad$ Trust |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |
| Cash and Cash Equivalents | \$ | 118,114 | \$ | 4,453 |
| Total Assets |  | 118,114 |  | 4,453 |
| LIABILITIES: |  |  |  |  |
| Interfund Payable - General Fund |  | 41 |  |  |
| Payroll Deductions and Withholdings |  | 63,975 |  |  |
| Due to Student Groups |  | 54,098 |  |  |
| Total Liabilities |  | 118,114 |  |  |
| NET POSITION: |  |  |  |  |
| Held in Trust for: <br> Flex Spending Claims |  |  |  | 4,453 |
| Total Net Position | \$ | -0- | \$ | 4,453 |

BOROUGH OF DEMAREST SCHOOL DISTRICT

|  | Flex Spending <br> Trust |
| :--- | :---: |
| Additions: <br> Contributions: <br> Employee Contributions | 14,204 <br> Total Contributions <br> Total Additions <br> Deductions: <br> Flex Spending Claims <br> Total Deductions <br> Change in Net Position <br> Net Position - Beginning of the Year <br> Net Position - End of the Year |

## BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of the Borough of Demarest School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

## A. Reporting Entity:

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

## District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business-type activities. These statements include the financial activities of the overall District in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other non-exchange transactions. Business-type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for business-type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements. Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## B. Basis of Presentation:

## Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - governmental, proprietary and fiduciary - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:
General Fund: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the capital outlay sub-fund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expenses by board resolution.

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

Capital Projects Fund: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

Debt Service Fund: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## B. Basis of Presentation: (Cont'd)

The District reports the following proprietary fund:


#### Abstract

Enterprise (Food Service) Fund: This Enterprise Fund accounts for all revenue and expenses pertaining to the District's cafeteria operations. The fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.


Additionally, the District reports the following fund type:
Fiduciary Funds: The Fiduciary Funds are used to account for assets held by the District on behalf of others and include the Student Activities, Payroll Agency, and Flexible Spending Trust Fund.

## C. Measurement Focus and Basis of Accounting:

The District-wide financial statements and the proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Non-exchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific costreimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue and Debt Service Funds. The budget for the fiscal year ended June 30, 2017 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditues

| Sources/Inflows of Resources: |  | General <br> Fund | Special <br> Revenue <br> Fund |  |
| :---: | :---: | :---: | :---: | :---: |
| Actual amounts (Budgetary Basis) "Revenue" from the Budgetary Comparison Schedule | \$ | 15,047,227 | \$ | 160,102 |
| Differences - Budget to GAAP: <br> Prior Year State aid payments recognized for GAAP statements, recognized for budgetary purposes. <br> Current year State Aid payments recognized for budgetary purp not recognized for GAAP Statements. |  | $\begin{gathered} 15,663 \\ (25,557) \\ \hline \end{gathered}$ |  |  |
| Total Revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds | \$ | 15,037,333 | \$ | 160,102 |

BOROUGH OF DEMAREST SCHOOL DISTRICT

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control: (Cont'd)

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditues:

| Uses/Outflows of Resources: | General <br> Fund |  | Special <br> Revenue <br> Fund |
| :--- | :--- | :--- | :--- | :--- |
| Actual amounts (Budgetary Basis) "Total Outflows" from the <br> Budgetary Comparison Schedule |  |  |  |
|  | $\$ 15,322,953$ | $\$$ | 160,102 |

## E. Cash and Cash Equivalents and Investments:

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit with maturities of one year or less when purchased are stated at cost.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.
N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Government Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the Enterprise funds. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and businesstype activities, which are presented as internal balances.

## G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

## H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the Special Revenue Fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

## I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

## J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2017.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is $\$ 2,000$. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the districtwide statements and proprietary funds are as follows:

Estimated Useful Life

| Buildings and Building Improvements | 50 Years |
| :--- | :---: |
| Furniture and Equipment | 10 to 15 Years |
| Computer and Related Technology | 5 Years |
| Vehicles | 8 Years |

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and the related depreciation is not reported in the fund financials.

## L. Long Term Liabilities:

In the district-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premiums and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

## M. Accrued Salaries and Wages:

The District does not allow employees who provide services to the District over a ten-month academic year the option to have their salaries evenly disbursed during the entire twelve month year; therefore, there are no accrued salaries and wages as of June 30, 2017.

BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017<br>(Continued)

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

N. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), Accounting for Compensated Absences. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with District personnel policies. Upon termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after varying years of service based upon employees' individual contracts.
In the district-wide Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components - the amount due within one year and the amount due after one year.

## O. Unearned Revenue:

Unearned revenue in the Special Revenue fund represents cash which has been received but not yet earned. See Note 1(D) regarding the Special Revenue Fund.

## P. Fund Balance Appropriated:

General Fund: Of the $\$ 3,952,180$ General Fund fund balance at June 30, 2017, $\$ 201,137$ is restricted in the capital reserve account; $\$ 1,796,885$ is restricted as current year excess surplus and will be appropriated and included as anticipated revenue for the fiscal year ended June 30, 2019; $\$ 1,709,225$ is restricted as prior year excess surplus and has been appropriated and included as anticipated revenue for the fiscal year ended June 30,2018 ; and $\$ 244,933$ is unassigned which is $\$ 25,557$ less than the Budgetary basis, due to the final state aid payments, which are not recognized until the fiscal year ending June 30, 2018.
Debt Service Fund: The Debt Service Fund has $\$ 34,480$ of restricted fund balance at June 30, 2017.
Calculation of Excess Surplus: In accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2003, C. 73 (S1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District had excess surplus as noted above.
The District's unassigned fund balance in the General Fund is less on a GAAP basis than the budgetary basis by $\$ 25,557$, as reported in the fund statements (modified accrual basis). P.L. 2003, C. 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last two state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last two state aid payments in the subsequent fiscal year, the school district cannot recognize these last two state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the final two state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## Q. Deficit in Net Position:

The District has a deficit in unrestricted net position of $\$ 4,109,227$ in its governmental activities, which is primarily due to deferred outflows, inflows and liabilities related to pensions. This deficit does not indicate the District is in financial difficulties and is a permitted practice under generally accepted accounting principles.

## R. Net Position:

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources at June 30, 2017 for changes in assumptions in pensions, changes in proportion in pensions, investment gains in pensions, the difference between expected and actual experience in pensions, and the District contribution subsequent to the measurement date. The District had a deferred inflow of resources at June 30, 2017 for changes in proportion in pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.
The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.
The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

## S. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts has been restricted, committed or assigned.

Fund balance restrictions have been established for excess surplus, debt service, and a capital reserve.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## S. Fund Balance Restrictions, Commitments and Assignments: (Cont'd)

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2017.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has no assigned resources at June 30, 2017.

## T. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the Enterprise Fund. For the School District, these revenues are sales for the food service program. Operating expenses are necessary costs incurred to provide the services that are the primary activities of the Enterprise Fund.

## U. Revenue - Exchange and Non-exchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year-end.

Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, interest and tuition.

## V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## W. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

## NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the District ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk - The District limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed below.

Custodial Credit Risk - The District's policy with respect to custodial credit risk requires that the District ensures that District funds are only deposited in financial institutions in which New Jersey school districts are permitted to invest their funds.

## Deposits:

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Deposits: (Cont'd)
New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least $5 \%$ of the average daily balance of collected public funds on deposit, and

In addition to the above collateral requirement, if the public funds deposited exceed $75 \%$ of the capital funds of the depository, the depository must provide collateral having a market value at least equal to $100 \%$ of the amount exceeding $75 \%$.
All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than $\$ 25,000,000$.

Investments:
New Jersey statutes permit the Board to purchase the following types of securities:
(1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
(2) Government money market mutual funds;
(3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
(4) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Local Government Services in the Department of Community Affairs for investment by local units;

Local government investment pools;
Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c. 281 (C.52:18A-90.4); or
(7) Agreements for the repurchase of fully collateralized securities if:
(a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) above;
(b) the custody of collateral is transferred to a third party;
(c) the maturity of the agreement is not more than 30 days;
(d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41); and
(e) a master repurchase agreement providing for the custody and security of collateral is executed.

# BOROUGH OF DEMAREST SCHOOL DISTRICT 

NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
(Continued)

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments: (Cont'd)
As of June 30, 2017, cash and cash equivalents of the District consisted of the following:

|  | Cash and Cash Equivalents | Restricted Cash and Cash Equivalents |  | Total |
| :---: | :---: | :---: | :---: | :---: |
| Checking and Savings Accounts | 3,734,807 | 201,137 | \$ | 3,935,944 |

During the period ended June 30, 2017, the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents at June 30, 2017, was $\$ 3,935,944$ and the bank balance was $\$ 4,072,819$.

## NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Board resolution during for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by a transfer by Board resolution at year-end of any unanticipated revenue or unexpended line item appropriation, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1,2016 to June 30,2017 fiscal year is as follows:

| Beginning Balance, July 1, 2016 |  |  |
| :--- | ---: | ---: |
| Increased by: |  |  |
| Board Resolution | $\$$ | 1,137 |
| Ending Balance, June 30, 2017 | 200,000 |  |

The June 30, 2017 LRFP balance of local support costs of uncompleted capital projects at June 30, 2017 exceeds the balance in the capital reserve account as of June 30, 2017.

## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued)

## NOTE 5. CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2017 were as follows:

|  | Beginning <br> Balance | Increases |  | Adjustments/ Decreases |  | Ending <br> Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |
| Capital Assets not Being Depreciated: |  |  |  |  |  |  |  |
| Total Capital Assets not Being Depreciated | 1,303,570 |  |  |  |  |  | 1,303,570 |
| Capital Assets Being Depreciated |  |  |  |  |  |  |  |
| Buildings and Building Improvements | 15,311,257 | \$ | 814,773 |  |  |  | 16,126,030 |
| Machinery and Equipment | 2,003,914 |  | 139,856 |  |  |  | 2,143,770 |
| Total Capital Assets Being Depreciated | 17,315,171 |  | 954,629 |  |  |  | 18,269,800 |
| Governmental Activities Capital Assets | 18,618,741 |  | 954,629 |  |  |  | 19,573,370 |
| Less Accumulated Depreciation for: |  |  |  |  |  |  |  |
| Buildings and Building Improvements | $(5,932,851)$ |  | $(282,633)$ |  |  |  | $(6,215,484)$ |
| Machinery and Equipment | $(1,592,787)$ |  | $(48,660)$ |  |  |  | $(1,641,447)$ |
| Total Accumulated Depreciation | $(7,525,638)$ |  | $(331,293)$ |  |  |  | $(7,856,931)$ |
| Governmental Activities Capital Assets, Net |  |  |  |  |  |  | \$11,716,439 |
| Business -Type Activities: |  |  |  |  |  |  |  |
| Capital Assets Being Depreciated |  |  |  |  |  |  |  |
| Furniture and Equipment | \$ 66,655 |  |  |  |  |  | \$ 66,655 |
| Less: Accumulated Depreciation | $(63,270)$ | \$ | (654) |  |  |  | $(63,924)$ |
| Business-Type Activities Capital Assets, Net of Accumulated Depreciation | \$ 3,385 | \$ | (654) | \$ | -0- |  | \$ 2,731 |

Depreciation expense was charged to governmental functions as follows:

| Regular Instruction | 208,615 |  |
| :--- | ---: | ---: |
| Student \& Instruction Related Services | 95,313 |  |
| General Administrative Services | 2,518 |  |
| School Administrative Services | 6,228 |  |
| Plant Operations and Maintenance | 15,372 |  |
| Pupil Transportation | 3,247 |  |
|  |  | $\$ 31,293$ |

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 6. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2017, the following changes occurred in liabilities reported in the District-wide financial statements:

|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2016 \\ \hline \end{gathered}$ |  | Accrued |  | Retired |  | Defeased |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2017 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Serial Bonds Payable | \$ | 5,220,000 | \$ | 4,635,000 | \$ | 485,000 | \$ | 4,780,000 | \$ | 4,590,000 |
| Capital Leases Payable |  | 177,439 |  | 310,200 |  | 276,022 |  |  |  | 211,617 |
| Unamortized Bond Premium |  |  |  | 345,969 |  | 34,597 |  |  |  | 311,372 |
| Compensated Absences Payable |  | 219,183 |  | 41,885 |  | 5,485 |  |  |  | 255,583 |
| Net Pension Liability - PERS |  | 3,855,419 |  | 630,162 |  |  |  |  |  | 4,485,581 |
|  |  | 9,472,041 | \$ | 5,963,216 | \$ | 801,104 | \$ | 4,780,000 | \$ | 9,854,153 |

## A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds and will be retired through the Debt Service Fund.

The District had bonds outstanding at June 30, 2017 as follows:

| Purpose | Issue <br> Date | Final <br> Maturity Date | Interest <br> Rates |  | mount |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Series 2016 Refunding School Bonds | 12/20/16 | 02/15/26 | 3.00-5.00\% | \$ | 4,590,000 |

Principal and interest due on serial bonds outstanding are as follows:

| Fiscal Year | Bonds |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Principal |  | Interest |  |  |  |
| 2018 | \$ | 430,000 | \$ | 177,400 | \$ | 607,400 |
| 2019 |  | 445,000 |  | 164,500 |  | 609,500 |
| 2020 |  | 470,000 |  | 146,700 |  | 616,700 |
| 2021 |  | 490,000 |  | 127,900 |  | 617,900 |
| 2022 |  | 515,000 |  | 108,300 |  | 623,300 |
| 2023-2026 |  | 2,240,000 |  | 220,400 |  | 2,460,400 |
|  | \$ | 4,590,000 | \$ | 945,200 | \$ | 5,535,200 |

On December 20, 2016, the District issued refunding school bonds of $\$ 4,635,000$ with interest rates ranging from $3.00 \%$ to $5.00 \%$ to advance refund $\$ 4,780,000$ school bonds with an interest rate of $5.00 \%$. The bonds mature on February 15, 2018 through 2026. The advance refunding met the requirements of an in-substance debt defeasance and the school bonds were removed from the District's government-wide financial statements.

As a result of the advance refunding, the School will experience a net present value savings of $\$ 260,152$.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 6. LONG-TERM LIABILITIES (Cont'd)

## B. Unamortized Bond Premium

The unamortized bond issuance premium of the governmental fund types is recorded in the noncurrent liabilities. The current portion of the unamortized bond issuance premium balance of the governmental funds is $\$ 34,597$ and is separated from the long-term liability balance of $\$ 276,775$.

## C. Bonds Authorized But Not Issued:

As of June 30, 2017, the District has no bonds authorized but not issued.

## D. Capital Leases Payable:

The District purchased various computer technology equipment, copiers, and a bus under capital leases. All capital leases are for terms of three years for the computer technology equipment and copiers, and five years for the bus and will be retired through the General Fund. The District has entered into capital leases totaling $\$ 310,200$ of which $\$ 276,022$ has been liquidated as of June 30,2017 . The following is a schedule of the future minimum lease payments under the capital leases, and the present value of the net minimum lease payments at June 30, 2017.


The current portion of capital leases payable is $\$ 85,847$ and the long term portion is $\$ 125,770$.

## E. Compensated Absences Payable:

No portion of the compensated absences balance represents a current liability; therefore, the entire balance of $\$ 255,583$ is reported as a long-term liability in the governmental fund types. The General Fund will be used to liquidate Compensated Absences Payable.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2017, no liability existed for compensated absences in the Food Service Fund.

# BOROUGH OF DEMAREST SCHOOL DISTRICT 

(Continued)

## NOTE 6. LONG-TERM LIABILITIES (Cont'd)

## F. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30,2017 is $\$$ - 0 - and the long-term portion is $\$ 4,485,581$. See Note 7 for further information on the PERS.

## NOTE 7. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey.

## A. Public Employees' Retirement System (PERS)

## Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

## Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

Tier

## Definition

1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60 , to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a members retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 50 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 7. PENSION PLANS (Cont'd)

## A. Public Employees' Retirement System (PERS) (Cont'd) Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute $50 \%$ of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30,2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$135,182 for fiscal year 2017.

The employee contribution rate was $7.20 \%$ effective July 1, 2016. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July $1^{\text {st }}$ to bring the total pension contribution rate to $7.5 \%$ of base salary as of July 1, 2018.

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the District reported a liability of $\$ 4,485,581$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30 , 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2016, the District's proportion was $0.015 \%$, which was a decrease of $0.002 \%$ from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the District recognized pension expense of $\$ 240,610$. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

NOTE 7. PENSION PLANS (Cont'd)
A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

|  | Year | Amortization <br> Period in Years |  | eferred <br> flows of <br> sources | Deferred Inflows of Resources |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Changes in Assumptions | 2014 | 6.44 | \$ | 56,385 |  |  |
|  | 2015 | 5.72 |  | 230,400 |  |  |
|  | 2016 | 5.57 |  | 642,388 |  |  |
|  |  |  |  | 929,173 |  |  |
| Changes in Proportion | 2014 | 6.44 |  | 204,708 |  |  |
|  | 2015 | 5.72 |  |  | \$ | 650,137 |
|  | 2016 | 5.57 |  |  |  | 330,767 |
|  |  |  |  | 204,708 |  | 980,904 |
| Difference Between Expected and | 2015 | 5.72 |  | 63,924 |  |  |
| Actual Experience | 2016 | 5.57 |  | 19,494 |  |  |
|  |  |  |  | 83,418 |  |  |
| Net Difference Between Projected | 2014 | 5.00 |  | $(84,493)$ |  |  |
| and Actual Investment Earnings | 2015 | 5.00 |  | 54,058 |  |  |
| on Pension Plan Investments | 2016 | 5.00 |  | 201,474 |  |  |
|  |  |  |  | 171,039 |  |  |
| Contribution Subsequent to Measurement Date | 2016 | 1.00 |  | 180,000 |  |  |
|  |  |  | \$ | 1,568,338 | \$ | 980,904 |

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion) related to pensions will be recognized in pension expense as follows:

Fiscal Year
Ending June 30,

| Total |  |
| :--- | ---: |
| $\$$ | 266,484 |
|  | 266,484 |
|  | 308,730 |
|  | 259,379 |
|  | 82,554 |
| $\$$ | $1,183,630$ |

(Continued)

## NOTE 7. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

## Actuarial Assumptions

The total pension liability for the June 30,2016 measurement date was determined by an actuarial valuation as of July 1,2015 which was rolled forward to June 30,2016 . This actuarial valuation used the following actuarial assumptions:

| Inflation Rate | 3.08\% |
| :---: | :---: |
| Salary Increases: |  |
| Through 2026 | $1.65-4.15 \%$ based on age |
| Thereafter | $2.65-5.15 \%$ based on age |
| Investment Rate of Return | 7.65\% |

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1,2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

## Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected_returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2016 are summarized in the following table:

BOROUGH OF DEMAREST SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
(Continued)

## NOTE 7. PENSION PLANS (Cont'd)

## A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return (Cont'd)

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| :---: | :---: | :---: |
| Cash | 5.00\% | 0.87\% |
| U.S. Treasuries | 1.50\% | 1.74\% |
| Investment Grade Credit | 8.00\% | 1.79\% |
| Mortgages | 2.00\% | 1.67\% |
| High Yield Bonds | 2.00\% | 4.56\% |
| Inflation-Indexed Bonds | 1.50\% | 3.44\% |
| Broad U.S. Equities | 26.00\% | 8.53\% |
| Developed Foreign Equities | 13.25\% | 6.83\% |
| Emerging Market Equities | 6.50\% | 9.95\% |
| Private Equity | 9.00\% | 12.40\% |
| Hedge Funds/Absolute Return | 12.50\% | 4.68\% |
| Real Estate (Property) | 2.00\% | 6.91\% |
| Commodities | 0.50\% | 5.45\% |
| Global Debt ex. U.S. | 5.00\% | -0.25\% |
| REIT | 5.25\% | 5.63\% |

## Discount Rate

The discount rate used to measure the total pension liability was $3.98 \%$ as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.65 \%$ and a municipal bond rate of $2.85 \%$ as of June 30,2016 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contribution rate in the most recent fiscal year. The local employers contributed $100 \%$ of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2016 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentagepoint higher than the current rate:

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 7. PENSION PLANS (Cont'd)

## A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate (Cont'd)


## Pension plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

## B. Teachers' Pension and Annuity Fund (TPAF)

## Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division). For additional information about the TPAF, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

## Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts. The following represents the membership tiers for TPAF:

Tier

## Definition

Members who were enrolled prior to July 1, 2007
Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
Members who were eligible to enroll on or after June 28, 2011

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 7. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

## Benefits Provided (Cont'd)

Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60 , to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarially determined amount.

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2017, the State of New Jersey contributed $\$ 560,233$ to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of $\$ 3,114,722$.

The employee contribution rate was $7.20 \%$ effective July 1, 2016. Increases after October 1, 2011 are being phased in over 7 years effective on each July $1^{\text {st }}$ to bring the total pension contribution rate to $7.5 \%$ of base salary as of July 1 , 2018.

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the State's proportionate share of the net pension liability associated with the District was $\$ 41,454,409$. The net pension liability was measured as of June 30,2016 , and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1,2015 which was rolled forward to June 30, 2016. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2015, the District's proportion was $0.053 \%$, which was a decrease of $0.001 \%$ from its proportion measured as of June 30, 2015.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 7. PENSION PLANS (Cont’d)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

| District's Proportionate Share of the Net Pension Liability | $\$$ |
| :--- | ---: |
| State's Proportionate Share of the Net Pension Liability Associated <br> with the District | $-0-$ |
| Total | $41,454,409$ |

For the fiscal year ended June 30, 2017, the State recognized pension expense on behalf of the District in the amount of $\$ 3,114,722$ and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2017 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) related to pensions from the following sources:

|  | Year of Deferral | Amortization <br> Period <br> in Years |  | Deferred Outflows of Resources |  | Deferred <br> Inflows of <br> Resources |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Changes in Assumptions | 2014 | 8.5 | \$ | 1,691,524,165 |  |  |
|  | 2015 | 8.3 |  | 4,488,602,746 |  |  |
|  | 2016 | 8.3 |  | 9,522,623,964 |  |  |
|  |  |  |  | 15,702,750,875 |  |  |
| Difference Between Expected and Actual Experience | 2014 | 8.5 |  | 277,221,464 |  | 16,110,615 |
|  | 2015 | 8.3 |  |  |  |  |
|  | 2016 | 8.3 |  |  |  | 118,421,979 |
|  |  |  |  | 277,221,464 |  | 134,532,594 |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | 2014 | 5.0 |  | (870,618,286) |  |  |
|  | 2015 | 5.0 |  | 577,926,182 |  |  |
|  | 2016 | 5.0 |  | 1,727,420,767 |  |  |
|  |  |  |  | 1,434,728,663 |  |  |
|  |  |  | \$ | 17,414,701,002 |  | 134,532,594 |

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (Continued) 

## NOTE 7. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

| Fiscal Year <br> Ending June 30, | Total <br> 2017 <br> 2018 <br> 2019 <br> 2020 |
| :---: | ---: |
| 2021 | $2,538,535,636$ <br> Thereafter |
|  | $2,538,535,636$ |
|  | $2,781,244,781$ |
| $2,349,347,527$ |  |
| $4,098,702,110$ |  |

## Actuarial Assumptions

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1,2015 which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| Inflation Rate | $2.50 \%$ |
| :--- | :--- |
| Salary Increases: |  |
| 2012-2021 | Varies based on experience |
| Thereafter | Varies based on experience |
| Investment Rate of Return | $7.65 \%$ |

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 years average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

## Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

BOROUGH OF DEMAREST SCHOOL DISTRICT

## NOTE 7. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return (Cont'd)

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| :---: | :---: | :---: |
| U.S. Cash | 5.00\% | 0.39\% |
| U.S. Government Bonds | 1.50\% | 1.28\% |
| U.S. Credit Bonds | 13.00\% | 2.76\% |
| U.S. Mortgages | 2.00\% | 2.38\% |
| U.S. Inflation-Indexed Bonds | 1.50\% | 1.41\% |
| U.S. High Yield Bonds | 2.00\% | 4.70\% |
| U.S. Equity Market | 26.00\% | 5.14\% |
| Foreign-Developed Equity | 13.25\% | 5.91\% |
| Emerging Market Equities | 6.50\% | 8.16\% |
| Private Real Estate Property | 5.25\% | 3.64\% |
| Timber | 1.00\% | 3.86\% |
| Farmland | 1.00\% | 4.39\% |
| Private Equity | 9.00\% | 8.97\% |
| Commodities | 0.50\% | 2.87\% |
| Hedge Funds - MultiStrategy | 5.00\% | 3.70\% |
| Hedge Funds - Equity Hedge | 3.75\% | 4.72\% |
| Hedge Funds - Distressed | 3.75\% | 3.49\% |

## Discount Rate - TPAF

The discount rate used to measure the total pension liability was $3.22 \%$ as of June 30,2015 . This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.90 \%$ and a municipal bond rate of $2.85 \%$ as of June 30, 2016 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contribution rate in the most recent fiscal year. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the longterm expected rate of return on pension plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 7. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

## Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the State's proportionate share of the net pension liability associated with the District as of June 30, 2016 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

June 30, 2016

|  |  | $\begin{gathered} \hline 1 \% \\ \text { Decrease } \\ (2.22 \%) \\ \hline \end{gathered}$ |  | Current Discount Rate (3.22\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State's Proportionate Share of the Net Pension Liability Associated with the District | \$ | 49,505,828 | \$ | 41,454,409 | \$ | 34,879,386 |

## Pension Plan Fiduciary Net Position - TPAF

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

## NOTE 8. POST-RETIREMENT BENEFITS

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. Chapter 103 of Public Laws 2007 amended the law to eliminate the funding of postretirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed $\$ 1.37$ billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides employer paid benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid $\$ 231.2$ million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pension and Benefits issues a publically available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the Treasury website at http:/www.nj.gov/treasury/pensions/pdf/financial2015combined pdf.

The State's on behalf Post Retirement Medical Contributions to TPAF for the District amounted to $\$ 483,714$, $\$ 502,376$ and $\$ 462,557$ for 2017, 2016, and 2015, respectively.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 9. RISK MANAGEMENT

The District maintains insurance coverage for property, liability, student accident and surety bonds. The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. Health benefits are covered through Horizon Blue Cross/Blue Shield of New Jersey.

## Property and Liability Insurance

The District is a member of the Northeast Bergen County School Board Insurance Group (the "Group"). This public entity risk management group provides general liability, property and automobile coverage and workers' compensation coverage for its members. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. The Group is a risk-sharing public entity risk pool that is an insured and self-administered group of school boards established for the purpose of providing low-cost insurance for its respective members in order to keep local property taxes to a minimum. Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Group are elected.

As a member of this Group, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Group were to be exhausted, members would become responsible for their respective shares of the Group's liabilities. The Group can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body.
Financial information for the Group as of June 30, 2017 was not available as of the date of the audit report. Selected, summarized financial information for the Group as of June 30, 2016 is as follows:


Financial statements for the Group are available at the Group's Executive Director's Office.

```
Burton Agency
4 4 \text { Bergen Street}
P.O. Box 270
Westwood, NJ 07675
(201) 664-0310
```


## New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Contributory Method". Under this plan, the District is required to remit employee withholdings to the State on a quarterly basis. All of the District's claims are paid by the State.

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (Continued) 

## NOTE 10. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

```
Great American Life Insurance Company (G.A.L.I.C.)
AXA/Equitable Life Assurance
Metropolitan Life Insurance Company
Prudential Insurance Company
```


## NOTE 11. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

## NOTE 12. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balance remained on the balance sheet at June 30, 2017:

| Fund | Interfund <br> Receivable |  | Interfund <br> Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 1,647 |  |  |
| Fiduciary Funds Payroll Agency Fund |  |  |  | 1,647 |
|  | \$ | 1,647 | \$ | 1,647 |

The interfund receivable in the General Fund and the interfund payable in the Payroll Agency Fund represent excess funds that were transferred to the Payroll Agency Fund in the previous year which are due back to the General Fund.

## NOTE 13. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of $\$ 10,000$ at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December. Taxes are collected by the constituent municipality and are remitted to the local school district on a predetermined, agreed-upon schedule.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (Continued) 

## NOTE 14. CONTINGENT LIABILITIES

## Grant Programs

The school district participates in state and federally assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

## Litigation

The District estimates that any potential claims against it resulting from litigation which would not be covered by insurance would not materially affect the financial position of the District.

## Encumbrances

At June 30, 2017, there were no encumbrances.

## Accounts Payable

At June 30, 2017, the District had the following accounts payable:

|  | General Fund |  | District Contribution <br> Subsequent to <br> Measurement Date |  | Total Governmental Type-Activities |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Vendors | \$ | 85,126 |  |  | \$ | 85,126 |
| State of New Jersey |  |  | \$ | 180,000 |  | 180,000 |
|  | \$ | 85,126 | \$ | 180,000 | \$ | 265,126 |

## NOTE 15. TRANSFERS TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2017, the District made transfers to Capital Outlay accounts for architectural and construction services which received approval from the County Superintendent, and also made transfers to the equipment accounts which did not require County Superintendent approval.

| SCHEDULES OF REQUIRED |
| :---: |
| SUPPLEMENTARY INFORMATION |


|  | 2015 | 2016 | 2017 |
| :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability | 0.0223680527\% | 0.0171748910\% | 0.0151452233\% |
| District's proportionate share of the net pension liability | \$ 4,187,911 | \$ 3,855,419 | \$ 4,485,581 |
| District's covered employee payroll | \$ 1,019,081 | \$ 979,710 | \$ 1,037,302 |
| District's proportionate share of the net pension liability as a percentage of its covered employee payroll | 410.95\% | 393.53\% | 432.43\% |
| Plan fiduciary net position as a percentage of the total pension liability | 52.08\% | 47.93\% | 40.14\% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

|  | 2015 |  | 2016 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contractually required contribution | \$ | 155,922 | \$ | 147,658 | \$ | 135,182 |
| Contributions in relation to the contractually required contribution |  | $(155,922)$ |  | $(147,658)$ |  | $(135,182)$ |
| Contribution deficiency/(excess) | \$ | -0- | \$ | -0- | \$ | -0- |
| District's covered employee payroll | \$ | 984,256 | \$ | 1,019,081 | \$ | 979,710 |
| Contributions as a percentage of covered employee payroll |  | 15.84\% |  | 14.49\% |  | 13.80\% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

BOROUGH OF DEMAREST SCHOOL DISTRICT

|  | 2015 | 2016 | 2017 |
| :---: | :---: | :---: | :---: |
| State's proportion of the net pension liability attributable to the District | 0.0494226942\% | 0.0538946123\% | 0.0526964833\% |
| State's proportionate share of the net pension liability attributable to the District | \$ $26,414,822$ | \$ 34,063,696 | \$ 41,454,409 |
| District's covered employee payroll | 5,373,803 | \$ 5,418,786 | \$ 5,881,725 |
| State's proportionate share of the net pension liability associated with the District as a percentage of its covered employee payroll | 491.55\% | 628.62\% | 704.80\% |
| Plan fiduciary net position as a percentage of the total pension liability | 33.64\% | 28.71\% | 22.33\% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June $30,2015$.

BOROUGH OF DEMAREST SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES

SCHEDULE OF STATE CONTRIBUTIONS
TEACHERS' PENSION AND ANNUITY FUND
LAST THREE FISCAL YEARS
UNAUDITED

|  | Fiscal Year Ending June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 |  | 2016 |  | 2017 |  |
| Contractually required contribution | \$ | 1,421,365 | \$ | 2,079,895 | \$ | 3,114,722 |
| Contributions in relation to the contractually required contribution |  | $(291,374)$ |  | $(421,909)$ |  | $(560,233)$ |
| Contribution deficiency/(excess) | \$ | 1,129,991 | \$ | 1,657,986 | \$ | 2,554,489 |
| District's covered employee payroll | \$ | 5,373,803 | \$ | 5,418,786 | \$ | 5,881,725 |
| Contributions as a percentage of covered employee payroll |  | 5.42\% |  | 7.79\% |  | 9.52\% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2017 <br> (UNAUDITED) 

## A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

## Benefit Changes

There were none.

## Changes of Assumptions

The discount rate changed from $4.90 \%$ as of June 30,2015 to $3.98 \%$ as of June 30, 2016. The municipal bond rate changed from $3.80 \%$ to $2.85 \%$. The long-term expected rate of return on pension plan investments changed from $7.90 \%$ to $7.65 \%$.

The inflation rate changed from $3.04 \%$ as of June 30,2015 to $3.08 \%$ as of June 30,2016 . The salary increases changed from $2.15 \%-4.40 \%$ for $2012-2021$ to $1.65 \%-4.15 \%$ through 2026 and from $3.15 \%-5.40 \%$ thereafter to $2.65 \%-5.15 \%$ thereafter.

The mortality rates in the July 1, 2014 actuarial valuation were based on the following:
Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback one year for females) are used to value disabled retirees.

The mortality rates in the July 1, 2015 actuarial valuation were based on the following:
Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

## B. TEACHERS PENSION AND ANNUITY FUND

## Benefit Changes

There were none.

## Changes of Assumptions

The discount rate changed from $4.13 \%$ as of June 30,2015 to $3.22 \%$ as of June 30, 2016. The municipal bond rate changed from $3.80 \%$ to $2.85 \%$. The long-term expected rate of return on pension plan investments changed from $7.90 \%$ to $7.65 \%$.

# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED) 

## B. TEACHERS PENSION AND ANNUITY FUND (Cont'd)

## Changes of Assumptions (Cont'd)

The mortality rates in the July 1, 2014 actuarial valuation were based on the following:
Mortality rates were based on the RP-2000 Health Annuitant Mortality Tables for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The mortality rates in the July 1,2015 actuarial valuation were based on the following:
Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 years average of Social Security data from 1953 to 2013.

BUDGETARY COMPARISON SCHEDULES
Exhibit C－1
1 of 10

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| （099 ${ }^{\circ} \mathrm{LI}$ ） |  | £88＇9t6＇zl |  | £889 $966{ }^{\circ} \mathrm{zl}$ |
| $68 z^{\circ} 6 \mathrm{~S}$ | $68 z^{\circ} 78$ | $000^{\circ} \mathrm{E}$ |  | $000{ }^{\circ} \mathrm{Ez}$ |
| （6769L）\＄ | IS0＇sel | 000 ＇zız |  | $0000^{\text {czuz }}$ |
|  |  |  |  |  |
|  | Iempt | 1əßpng ${ }^{\text {brut．}}$ | $\begin{gathered} \text { sıjјsuenil } \\ \text { təopng } \end{gathered}$ |  | REVENUES：

Local Sources：
Local Tax Levy
Tuition：
From Other Individuals
Miscellaneous
Total－Local Sources
State Sources：
Categorical Special Education Aid
Categorical Security Aid
Categorical Transportation Aid
PARCC Readiness Aid
Per Pupil Growth Aid
Professional Learning Community Aid
Extraordinary Special Education Costs Aid
Non－Public Transportation Aid
TPAF Pension Contributions（non－budgeted）
TPAF Post Retirement Contributions（On－Behalf－Non－Budgeted）
TPAF Non－Contributory Insurance（On－Behalf－Non－Budgeted）
TPAF Long Term Disability Insurance（On－Behalf－Non－Budgeted）
TPAF Social Security Contributions（Reimbursed－Non－Budgeted）
Total State Sources
TOTAL REVENUES


| Original <br> Budget |  | Budget <br> Transfers |  | Final <br> Budget |  | Actual | Variance <br> Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 141,420 |  |  | \$ | 141,420 | \$ | 104,886 | \$ | 36,534 |
| 278,154 | \$ | 17,300 |  | 295,454 |  | 293,728 |  | 1,726 |
| 1,829,031 |  | 78,200 |  | 1,907,231 |  | 1,875,745 |  | 31,486 |
| 1,397,037 |  | $(95,500)$ |  | 1,301,537 |  | 1,243,715 |  | 57,822 |
| 8,000 |  | $(3,960)$ |  | 4,040 |  | 75 |  | 3,965 |
| 60,440 |  | 20,000 |  | 80,440 |  | 64,359 |  | 16,081 |
| 20,125 |  |  |  | 20,125 |  | 18,145 |  | 1,980 |
| 120,866 |  | 10,000 |  | 130,866 |  | 122,621 |  | 8,245 |
| 184,258 |  |  |  | 184,258 |  | 181,778 |  | 2,480 |
| 410,883 |  | $(10,000)$ |  | 400,883 |  | 322,588 |  | 78,295 |
| 20,500 |  |  |  | 20,500 |  | 2,490 |  | 18,010 |
| 6,547 |  |  |  | 6,547 |  | 3,662 |  | 2,885 |
| 4,477,261 |  | 16,040 |  | 4,493,301 |  | 4,233,792 |  | 259,509 |


 $\underset{\sigma}{2}|\underset{q}{ }|$




BOROUGH OF DEMAREST SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
$\frac{\text { FOR THE FISCAL YEAR ENDED JUNE 30, } 2017}{\text { (UNAUDITED) }}$
Original
Budget





Page 74



[^1]
$\frac{\text { FOR THE FISCAL YEAR ENDED JUNE 30, } 2017}{\text { (UNAUDITED) }}$


| Original <br> Budget | Budget Transfers | Final <br> Budget | Actual | Variance <br> Final to Actual |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{ll} \text { \$ } & 878,263 \\ & 188,838 \end{array}$ | \$ 53,000 | $\begin{array}{ll} \$ & 931,263 \\ & 188,838 \end{array}$ | $\begin{array}{r} \$ 817,986 \\ 84,332 \end{array}$ | $\begin{array}{ll} \$ & 113,277 \\ 104,506 \end{array}$ |
| 1,067,101 | 53,000 | 1,120,101 | 902,318 | 217,783 |
| 32,412 | 523 | 32,935 | 32,625 | 310 |
| 32,412 | 523 | 32,935 | 32,625 | 310 |
| 176,858 | 19,799 | 196,657 | 189,773 | 6,884 |
| 4,690 | (523) | 4,167 | 3,595 | 572 |
| 300 |  | 300 |  | 300 |
| 4,526 |  | 4,526 | 3,914 | 612 |
| 186,374 | 19,276 | 205,650 | 197,282 | 8,368 |
| 280,201 | $(19,800)$ | 260,401 | 242,575 | 17,826 |
| 197,000 | $(2,000)$ | 195,000 | 107,112 | 87,888 |
| 3,959 | 2,000 | 5,959 | 5,353 | 606 |
| 335 |  | 335 | 250 | 85 |
| 481,495 | $(19,800)$ | 461,695 | 355,290 | 106,405 |
| 250,520 | $(77,000)$ | 173,520 | 106,364 | 67,156 |
| 100,000 |  | 100,000 | 85,680 | 14,320 |
| 350,520 | $(77,000)$ | 273,520 | 192,044 | 81,476 |

BOROUGH OF DEMAREST SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
L YEAR ENDED
(UNAUDITED)
$\begin{array}{lr}\text { EDED JUNE } & \text { 30, } 2017 \\ \\ \text { Original } & \\ \text { Budget } & \text { Bu }\end{array}$

| I01'L90 $0^{6}$ |  |
| :--- | :--- |
| $8 \varepsilon 8^{〔} 88 \mathrm{I}$ |  |
| $\varepsilon 9 Z^{\prime} 8 \angle 8$ | $\$$ |

EXPENDITURES:
CURRENT EXPENSE:
Undistributed Expenditures:
Instruction:
Tuition to Other LEAs Within the State - Special
Tuition to Private Schools for the Disabled - Within the State
Total Undistributed Expenditures - Instruction
Attendance and Social Work:
Salaries
Total Attendance and Social Work
Health Services:
Salaries
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies and Materials
Total Health Services
Speech, OT, PT \& Related Services:
Salaries
Purchased Professional - Educational Services
Supplies and Materials
Other Objects
Total Speech, OT, PT \& Related Services
Other Support Services - Students - Extraordinary Services:
Salaries
Purchased Professional - Educational Services
Total Other Support Services - Students - Extraordinary Services

Page 76





[^2]


| EXPENDITURES: |
| :--- |
| CURRENT EXPENSE: |
| Undistributed Expenditures: |
| Central Services: |
| Salaries |
| Purchased Technical Services |
| Purchased Professional Services |
| Miscellaneous Purchased Services (400-500 series) |
| Supplies and Materials |
| Miscellaneous Expenditures |
| Total Central Services |
| Administrative Information Technology: |
| Salaries |
| Purchased Technical Services |
| Total Administrative Information Technology |
| Required Maintenance of School Facilities: |
| Salaries |
| Cleaning, Repair and Maintenance Services |
| General Supplies |
| Other Objects |
| Total Required Maintenance of School Facilities |
| Custodial Services: |
| Salaries |
| Cleaning, Repair and Maintenance Services |
| Other Purchased Property Services |
| Insurance |
| Miscellaneous Puchased Services |
| General Supplies |
| Energy (Electricity) |
| Energy (Natural Gas) |
| Energy (Gasoline) |
| Other Objects |
| Total Custodial Services |






 5,000
$(5,000)$
$\mid$

 EXPENDITURES:
CURRENT EXPENSE:
Unallocated Employee Benefits:
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Total Unallocated Employee Benefits
On-Behalf Contributions:
TPAF Pension Contributions (non-budgeted)
TPAF Post Retirement Contributions (On-Behalf - Non-Budgeted)
TPAF Non-Contributory Insurance (On-Behalf - Non-Budgeted)
TPAF Long Term Disability Insurance (On-Behalf - Non-Budgeted)
TPAF Social Security Contributions (Reimbursed - Non-Budgeted)
Total On-Behalf Contributions
Total Personal Services - Employee Benefits Total Undistributed Expenses
TOTAL GENERAL CURRENT EXPENSE
CAPITAL OUTLAY:
Equipment:
Regular Programs - Instruction:
Preschool
Kindergarten
Grades 1-5
Grades 6-8
Special Programs - Instruction:
Learning and/or Language Disabilities
School Administration
Undistributed Expenditures:
Instructional Equipment:
Security
Required Maintenance for School Facilities
Total Equipment
Facilities Acquisition and Construction Services:
Architectural / Engineering Services
Construction Services
Assessment for Debt Service on SDA Funding
Total Facilities Acquisition and Construction Services
TOTAL CAPITAL OUTLAY


|  | Original <br> Budget | Budget <br> Transfers |  | Final <br> Budget |  | Actual |  | Variance <br> Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| s | 15,257,082 | \$ | 273,472 | \$ | 15,530,554 | \$ | 15,322,953 | \$ | 207,601 |
|  | (1,978,222) |  | 24,310 |  | $(1,953,912)$ |  | $(275,726)$ |  | 1,678,186 |
|  | 30,250 |  | $(1,800)$ |  | 28,450 |  |  |  | $(28,450)$ |
|  | 30,250 |  | $(1,800)$ |  | 28,450 |  |  |  | $(28,450)$ |
|  | $(1,947,972)$ |  | 22,510 |  | $(1,925,462)$ |  | $(275,726)$ |  | 1,649,736 |
|  | 4,253,463 |  |  |  | 4,253,463 |  | 4,253,463 |  |  |
| S | 2,305,491 | \$ | 22,510 | \$ | 2,328,001 | \$ | 3,977,737 | \$ | 1,649,736 |

Page 82

$$
\begin{aligned}
& \text { REVENUES: } \\
& \text { Local Sources } \\
& \text { Federal Sources } \\
& \text { Total Revenues } \\
& \text { EXPENDITURES: } \\
& \text { Instruction: } \\
& \text { Tuition } \\
& \text { General Supplies } \\
& \text { Total Instruction } \\
& \text { Support Services: } \\
& \text { Purchased Professional and Technical Services } \\
& \text { Supplies and Materials } \\
& \text { Total Support Services } \\
& \text { Total Expenditures } \\
& \text { Excess of Revenues Over Expenditures }
\end{aligned}
$$

Exhibit C-2

| Original <br> Budget |  | Budget <br> Transfers |  | Final <br> Budget |  | Actual |  | Variance <br> Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | 2,987 | \$ | 2,987 | \$ | 2,987 |  |  |
| \$ | 140,906 |  | 16,209 |  | 157,115 |  | 157,115 |  |  |
|  | 140,906 |  | 19,196 |  | 160,102 |  | 160,102 |  |  |
|  | 137,916 |  | 17,514 |  | 155,430 |  | 155,430 |  |  |
|  | 2,990 |  | 1,662 |  | 4,652 |  | 4,652 |  |  |
|  | 140,906 |  | 19,176 |  | 160,082 |  | 160,082 |  |  |
|  |  |  | 10 |  | 10 |  | 10 |  |  |
|  |  |  | 10 |  | 10 |  | 10 |  |  |
|  |  |  | 20 |  | 20 |  | 20 |  |  |
|  | 140,906 |  | 19,196 |  | 160,102 |  | 160,102 |  |  |
| \$ | -0- | \$ | -0- | \$ | -0- | \$ | -0- | \$ | -0- |

Note A - Explanation of Differences between Budgetary Inflows and Outflows and
GAAP Revenues and Expenditures

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budget for the fiscal year ended June 30,2017 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below.
Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from the GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments in the GAAP financial statements.

## SCHOOL LEVEL SCHEDULES

 (NOT APPLICABLE)Exhibit E-1
BOROUGH OF DEMAREST SCHOOL DISTRICT




$$
\begin{aligned}
& \text { REVENUE: } \\
& \text { Local Sources } \\
& \text { Federal Sources } \\
& \text { Total Revenue } \\
& \text { EXPENDITURES: } \\
& \text { Instruction: } \\
& \text { Tuition } \\
& \text { General Supplies } \\
& \text { Total Instruction } \\
& \text { Support Services: } \\
& \text { Purchased Professional and Technical Services } \\
& \text { Supplies and Materials } \\
& \text { Total Support Services } \\
& \text { Total Expenditures }
\end{aligned}
$$



Page 87


| PROPRIETARY FUNDS |
| :---: |

ASSETS:Current Assets:
Cash and Cash Equivalents ..... \$ 9,280Inventory658
Total Current Assets9,938
Non-Current Assets:
Capital Assets ..... 66,655
Less: Accumulated Depreciation ..... $(63,924)$Total Non-Current Assets2,731
Total Assets12,669
NET POSITION:
Investment in Capital Assets ..... 2,731
Unrestricted ..... 9,938
Total Net Position\$ 12,669

BOROUGH OF DEMAREST SCHOOL DISTRICT FOOD SERVICE ENTERPRISE FUNDS<br>STATEMENT OF REVENUE, EXPENSES<br>AND CHANGES IN NET POSITION<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2017

| Operating Revenue: |  |
| :--- | ---: |
| Local Sources: |  |
| $\quad$ Daily Sales - Non-Reimbursable Programs |  |
| Total Operating Revenue | $\$$ |
| Operating Expenses: <br> Cost of Sales - Non-Reimbursable Programs <br> Salaries, Payroll Taxes \& Benefits <br> Supplies and Materials <br> Depreciation Expense | 201,958 |
| Total Operating Expenses | 103,740 |
| Operating Income | 91,710 |
| Net Position- Beginning of Year | 5,277 |
| Net Position- End of Year | 654 |

# BOROUGH OF DEMAREST SCHOOL DISTRICT FOOD SERVICE ENTERPRISE FUNDS <br> STATEMENT OF CASH FLOWS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

Cash Flows from Operating Activities:
Receipts from Customers ..... \$ 201,958
Payments to Employees ..... $(91,710)$
Payments to Vendors$(103,637)$
Payments to Suppliers ..... $(5,277)$
Net Increase in Cash and Cash Equivalents ..... 1,334
Cash and Cash Equivalents, July 1 ..... 7,946
Cash and Cash Equivalents, June 30 ..... \$ 9,280
Reconciliation of Operating Income to Net Cash
Provided by Operating Activities:
Operating Income ..... \$ 577
Adjustment to Reconcile Operating Income to Net Cash
Provided by Operating Activities:
Depreciation ..... 654
Changes in Assets and Liabilities:
Decrease in Inventory ..... 103
Net Cash Provided by Operating Activities$\xlongequal{\$ \quad 1,334}$


BOROUGH OF DEMAREST SCHOOL DISTRICT
FIDUCIARY FUNDS
COMBINING STATEMENT OF NET POSITION
JUNE 30, 2017

## ASSETS:

Cash and Cash Equivalents
Total Assets

## LIABILITIES:

Interfund Payable - General Fund

Payroll Deductions and Withholdings
Due to Student Groups
Total Liabilities
NET POSITION:
Held in Trust for: Flex Spending Claims

Total Net Position

| Agency |  |  |  |  | Flexible Spending Trust |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student <br> Activity | Payroll |  | Total |  |  |  |
| \$ 54,098 | \$ | 63,975 | \$ | 118,073 | \$ | 4,453 |
| 54,098 |  | 63,975 |  | 118,073 |  | 4,453 |

BOROUGH OF DEMAREST SCHOOL DISTRICT FIDUCIARY FUNDS COMBINING STATEMENT OF CHANGES IN NET POSITION

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | Flexible Spending Trust |  |
| :---: | :---: | :---: |
| ADDITIONS: |  |  |
| Contributions - Employee | \$ | 14,204 |
| Total Contributions |  | 14,204 |
| Total Additions |  | 14,204 |
| DEDUCTIONS: |  |  |
| Flex Spending Claims |  | 11,070 |
| Total Deductions |  | 11,070 |
| Change in Net Position |  | 3,134 |
| Net Position - Beginning of the Year |  | 1,319 |
| Net Position - End of the Year | \$ | 4,453 |

# BOROUGH OF DEMAREST SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND <br> SCHEDULE OF RECEIPTS AND DISBURSEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

Balance

July 1,2016 $\xrightarrow{\text { Additions }} \xrightarrow{\text { Deletions }}$| Balance |
| :---: |
| June 30, 2017 |

ASSETS:

| Cash and Cash Equivalents | \$ | 44,623 | \$ | 66,250 | \$ | 56,775 | \$ | 54,098 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Assets | \$ | 44,623 | \$ | 66,250 | \$ | 56,775 | \$ | 54,098 |

## LIABILITIES:

Due to Student Groups

Total Liabilities

$\xlongequal{\$ \quad 44,623} \xlongequal{\$ \quad 66,250} \xlongequal{\$} 56,775 \% \$ 54,098$

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> STUDENT ACTIVITY AGENCY FUND <br> STATEMENT OF ACTIVITY <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

$\left.\begin{array}{lllllllll} & \begin{array}{c}\text { Balance } \\ \text { July } 1,2016\end{array} & & \begin{array}{c}\text { Cash } \\ \text { Receipts }\end{array} & & & \begin{array}{c}\text { Cash } \\ \text { Disbursements }\end{array} & & \end{array} \begin{array}{c}\text { Balance } \\ \text { June 30, 2017 }\end{array}\right]$

BOROUGH OF DEMAREST SCHOOL DISTRICT
PAYROLL AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

ASSETS:

| Balance |  |  | Balance |
| :---: | :---: | :---: | :---: |
| July 1, 2016 | Additions | Deletions | June 30, 2017 |

Cash and Cash Equivalents

Total Assets

## LIABILITIES:

Interfund Payable - General Fund
Payroll Deductions and Withholdings
Total Liabilities

| \$ | 57,753 | \$ | 8,615,252 | \$ | 8,609,030 | \$ | 63,975 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 57,753 | \$ | 8,615,252 | \$ | 8,609,030 | \$ | 63,975 |


| \$ | 41 | \$ | 1,647 | \$ | 41 | \$ | 1,647 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 57,712 |  | 8,613,605 |  | 8,608,989 |  | 62,328 |
| \$ | 57,753 | \$ | 8,615,252 | \$ | 8,609,030 | \$ | 63,975 |

LONG-TERM DEBT
Exhibit I-1







BOROUGH OF DEMAREST SCHOOL DISTRICT
LONG-TERM DEBT
SCHEDULE OF SERIAL BO
SCHEDULE OF SERIAL BONDS


|  |  |
| :---: | :---: |
|  | $\begin{array}{ll} 8 & 8 \\ 8 & 8 \\ \cdots & \text { n } \\ \underset{\sim}{n} & \underset{\sim}{n} \\ \infty & \end{array}$ |


|  | $\begin{aligned} & \text { No } \\ & \text { Ǹ } \\ & \text { Ǹ } \end{aligned}$ |
| :---: | :---: |

$$
\begin{gathered}
\text { Purpose } \\
\text { Series } 2007 \text { Refunding School Bonds } \\
\text { Series } 2016 \text { Refunding School Bonds }
\end{gathered}
$$

Exhibit I-2

| Purpose | $\begin{gathered} \text { Original } \\ \text { Issue } \\ \hline \end{gathered}$ |  | Maturities of Capital Lease Obligations June 30, 2017 |  |  | Interest <br> Rate | Balance July 1, 2016 |  | Issued |  | Matured |  | Balance June 30, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Date |  | Amount |  |  |  |  |  |  |  |  |  |
| Computer Technology | \$ | 404,644 | 8/15/16 | \$ | 103,604 | 1.37\% | \$ | 103,604 |  |  | \$ | 103,604 |  |  |
| Copiers - 2011 |  | 80,780 | 6/20/17 |  | 4,571 | 2.75\% |  | 4,571 |  |  |  | 4,571 |  |  |
| Copiers - 2016 |  | 77,484 | 11/20/17 |  | 15,199 | 4.23\% |  | 69,264 |  |  |  | 14,571 | \$ | 54,693 |
|  |  |  | 11/20/18 |  | 15,855 | 4.23\% |  |  |  |  |  |  |  |  |
|  |  |  | 11/20/19 |  | 16,538 | 4.23\% |  |  |  |  |  |  |  |  |
|  |  |  | 11/20/20 |  | 7,101 | 4.23\% |  |  |  |  |  |  |  |  |
| Copiers 2017 |  | 3,646 | 11/20/17 |  | 988 | 4.23\% |  |  | \$ | 3,646 |  |  |  | 3,646 |
|  |  |  | 11/20/18 |  | 1,052 | 4.23\% |  |  |  |  |  |  |  |  |
|  |  |  | 11/20/19 |  | 1,119 | 4.23\% |  |  |  |  |  |  |  |  |
|  |  |  | 11/20/20 |  | 487 | 4.23\% |  |  |  |  |  |  |  |  |
| Apple Computer Lease |  | 306,554 | 11/20/17 |  | 76,639 | 0.00\% |  |  |  | 306,554 |  | 153,276 |  | 153,278 |
|  |  |  | 11/20/18 |  | 76,639 | 0.00\% |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | \$ | 177,439 | \$ | 310,200 | \$ | 276,022 | \$ | 211,617 |

# BOROUGH OF DEMAREST SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE <br> DEBT SERVICE FUND <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## REVENUES:

## Local Sources:

Local Tax Levy
Other Miscellaneous
Total Revenues
EXPENDITURES:
Regular Debt Service:
Interest and Other Charges
Redemption of Principal
Total Regular Debt Service
Total Expenditures
Excess/(Deficit) of Revenues
Over/(Under) Expenditures
Other Financing Sources/(Uses):
School Refunding Bonds Issued
School Bonds Defeased
Bond Issuance Costs
Bond Premium
Deferred Amount on Refunding
Total Other Financing Sources

Excess/(Deficit) of Revenues
and Other Financing Sources
Over/(Under) Expenditures
Fund Balance, July 1
Fund Balance, June 30

Restricted:
Other Purposes

| $\$ 658,762$ |
| ---: | ---: | ---: | ---: | ---: |
| 1 |
| 658,763 |


| 218,763 | \$ $(45,000)$ | 173,763 | 147,621 | 26,142 |
| :---: | :---: | :---: | :---: | :---: |
| 440,000 | 45,000 | 485,000 | 485,000 |  |
| 658,763 |  | 658,763 | 632,621 | 26,142 |
| 658,763 |  | 658,763 | 632,621 | 26,142 |

$\qquad$



| Original |
| :---: |
| Budget |


| Budget |
| :---: |
| Transfers |


| Final |
| :---: |
| Budget |$\xlongequal{\text { Actual }}$| Variance |
| :---: |
| Final to Actual |

## STATISTICAL SECTION

(UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

## Contents

Exhibit

## Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

## Revenue Capacity

These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property taxes.

## Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

J-10 thru J-13

Demographic and Economic Information
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments.

J-14 thru J-15

## Operating Information

These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.

J-16 thru J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.
BOROUGH OF DEMAREST SCHOOL DISTRICT
$\frac{\text { NET POSITION BY COMPONENT }}{\text { LAST TEN FISCAL YEARS }}$
(Accrual Basis of Accounting)

|  | June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | \$ | 11,819,859 | \$ | 12,031,050 | \$ | 12,084,878 | \$ | 3,604,251 | \$ | 3,585,947 | \$ | 3,680,249 | \$ | 4,208,106 | \$ | 4,889,512 | \$ | 5,695,664 | \$ | 7,001,327 |
| Restricted |  | 1,419,364 |  | 1,898,700 |  | 1,778,193 |  | 1,761,859 |  | 2,820,145 |  | 3,578,346 |  | 3,249,765 |  | 3,600,911 |  | 3,693,356 |  | 3,735,523 |
| Unrestricted/(Deficit) |  | 257,378 |  | 164,461 |  | 302,132 |  | 545,997 |  | 187,221 |  | 290,160 |  | (3,350,705) |  | $(3,558,053)$ |  | $(3,728,851)$ |  | $(4,414,395)$ |
| Total governmental activities net position |  | 13,496,601 |  | 14,094,211 |  | 14,165,203 |  | 5,912,107 |  | 6,593,313 |  | 7,548,755 |  | 4,107,166 |  | 4,932,370 |  | 5,660,169 |  | 6,322,455 |
| Business-type activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment in Capital Assets |  | 14,705 |  | 11,479 |  | 8,131 |  | 7,208 |  | 6,370 |  | 5,532 |  | 4,694 |  | 4,039 |  | 3,385 |  | 2,731 |
| Unrestricted / (Deficit) |  | 3,331 |  | 1,480 |  | 1,192 |  | $(8,781)$ |  | $(7,561)$ |  | 4,943 |  | 9,032 |  | 1,383 |  | 8,707 |  | 9,938 |
| Total business-type activities net position/(deficit) |  | 18,036 |  | 12,959 |  | 9,323 |  | $(1,573)$ |  | $(1,191)$ |  | 10,475 |  | 13,726 |  | 5,422 |  | 12,092 |  | 12,669 |
| District-wide |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 11,834,564 |  | 12,042,529 |  | 12,093,009 |  | 3,611,459 |  | 3,592,317 |  | 3,685,781 |  | 4,212,800 |  | 4,893,551 |  | 5,699,049 |  | 7,004,058 |
| Restricted |  | 1,419,364 |  | 1,898,700 |  | 1,778,193 |  | 1,761,859 |  | 2,820,145 |  | 3,578,346 |  | 3,249,765 |  | 3,600,911 |  | 3,693,356 |  | 3,735,523 |
| Unrestricted/(Deficit) |  | 260,709 |  | 165,941 |  | 303,324 |  | 537,216 |  | 179,660 |  | 295,103 |  | $(3,341,673)$ |  | $(3,556,670)$ |  | $(3,720,144)$ |  | $(4,404,457)$ |
| Total district net position | \$ | 13,514,637 | \$ | 14,107,170 | \$ | 14,174,526 | \$ | 5,910,534 | \$ | 6,592,122 | \$ | 7,559,230 | \$ | 4,120,892 | \$ | 4,937,792 | \$ | 5,672,261 | \$ | 6,335,124 |

Source: Borough of Demarest School District Financial Reports.

Page 104
BOROUGH OF DEMAREST SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
UNAUDITED
(Accrual Basis of Accounting)

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  |
| Expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction | \$ | 5,026,792 | \$ | 5,064,205 | \$ | 5,106,670 | \$ | 5,112,029 |  | 5,140,931 | \$ | 5,484,085 | \$ | 5,441,583 | \$ | 6,085,677 | \$ | 6,711,586 | \$ | 7,808,370 |
| Special Education Instruction |  | 911,912 |  | 1,085,286 |  | 1,064,971 |  | 1,316,740 |  | 1,206,584 |  | 1,216,808 |  | 1,337,969 |  | 1,498,122 |  | 1,776,739 |  | 1,972,054 |
| Other Special Instruction |  |  |  |  |  | 308,093 |  | 243,156 |  | 262,136 |  | 316,271 |  | 435,886 |  | 525,674 |  | 662,008 |  | 853,649 |
| School Sponsored Instruction |  | 346,763 |  | 389,934 |  | 183,446 |  | 95,504 |  | 100,441 |  | 96,527 |  | 102,139 |  | 98,666 |  | 89,975 |  | 93,946 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,231,982 |  | 1,406,754 |  | 1,434,724 |  | 1,051,907 |  | 863,238 |  | 1,030,123 |  | 1,233,122 |  | 902,177 |  | 919,560 |  | 902,318 |
| Student and Instruction Related Services |  | 1,709,018 |  | 1,492,569 |  | 1,901,714 |  | 2,096,459 |  | 2,132,099 |  | 2,257,237 |  | 2,189,814 |  | 2,646,243 |  | 2,807,213 |  | 2,748,484 |
| General and Business Administrative Services |  | 428,158 |  | 318,309 |  | 420,369 |  | 367,817 |  | 367,086 |  | 316,846 |  | 676,612 |  | 400,331 |  | 452,223 |  | 583,391 |
| School Administrative Services |  | 572,760 |  | 449,951 |  | 485,698 |  | 486,133 |  | 547,773 |  | 589,898 |  | 555,609 |  | 626,806 |  | 614,822 |  | 694,230 |
| Central Services |  | 370,924 |  | 434,562 |  | 336,961 |  | 389,248 |  | 390,537 |  | 380,309 |  | 362,321 |  | 395,826 |  | 383,154 |  | 437,588 |
| Plant Operations and Maintenance |  | 1,282,142 |  | 1,217,462 |  | 1,187,798 |  | 1,131,700 |  | 1,228,244 |  | 1,186,067 |  | 1,308,297 |  | 1,299,364 |  | 1,270,339 |  | 1,451,098 |
| Pupil Transportation |  | 253,100 |  | 269,183 |  | 264,350 |  | 170,611 |  | 126,037 |  | 140,527 |  | 194,548 |  | 161,220 |  | 161,759 |  | 150,580 |
| Capital Outlay |  |  |  | $(210,764)$ |  | 5,975 |  | 234,352 |  | 483,421 |  | 413,629 |  |  |  |  |  | 36,233 |  |  |
| Interest on Long-term Debt |  | 327,724 |  | 334,464 |  | 321,492 |  | 307,244 |  | 287,000 |  | 287,850 |  | 263,700 |  | 242,675 |  | 231,083 |  | 61,030 |
| Unallocated Depreciation |  |  |  | 2,720 |  | 2,720 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Governmental Activities Expenses |  | 12,461,276 |  | 12,254,635 |  | 13,024,981 |  | 13,002,900 |  | 13,135,527 |  | 13,716,177 |  | 14,101,600 |  | 14,882,781 |  | 16,116,694 |  | 17,756,738 |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  | 188,296 |  | 203,998 |  | 194,622 |  | 205,651 |  | 209,849 |  | 205,042 |  | 217,783 |  | 205,140 |  | 198,323 |  | 201,381 |
| Total Business-type Activities Expense |  | 188,296 |  | 203,998 |  | 194,622 |  | 205,651 |  | 209,849 |  | 205,042 |  | 217,783 |  | 205,140 |  | 198,323 |  | 201,381 |
| Total District-wide Expenses |  | 12,649,573 |  | 12,458,633 |  | 13,219,603 |  | 13,208,551 |  | 13,345,376 |  | 13,921,219 |  | 14,319,383 |  | 15,087,921 |  | 16,315,017 |  | 17,958,119 |

BOROUGH OF DEMAREST SCHOOL DISTRICT
$\frac{\text { CHANGES IN NET POSITION }}{\text { LAST TEN FISCAL YEARS }}$
UNAUDITED
(Accrual Basis of Accounting)

Exhibit J-2
3 of 3
Governmental Activities (Cont'd):
Investment Earnings
Miscellaneous Income
Cancellation of Accounts Payable
Transfers
Total Governmental Activities
Business-type Activities:
Investment Earnings
Reappraisal of Capital Assets
Other Transfers
Total Business-type Activities
Change in Net Position
Governmental Activities
Business-type Activities
Total District-wide Change in Net Position

Source: Borough of Demarest School District Financial Reports
Exhibit J-3

|  | June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  |
| General Fund : |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved | \$ | 1,378,203 | \$ | 1,792,178 |  | 1,776,645 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Unreserved |  | 516,344 |  | 537,377 |  | 525,141 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restricted |  |  |  |  |  |  | \$ | 1,754,379 | \$ | 2,791,822 | \$ | 3,578,742 | \$ | 3,249,765 | \$ | 3,600,910 | \$ | 3,693,355 | \$ | 3,701,043 |
| Assigned |  |  |  |  |  |  |  | 341,243 |  | 28,323 |  | 20,580 |  | 302,943 |  | 503,767 |  | 297,151 |  |  |
| Unassigned |  |  |  |  |  |  |  | 435,315 |  | 422,311 |  | 526,070 |  | 439,081 |  | 229,383 |  | 247,294 |  | 251,137 |
| Total General Fund | \$ | 1,894,548 | \$ | 2,329,555 | \$ | 2,301,786 | \$ | 2,530,937 | \$ | 3,242,456 | \$ | 4,125,392 | \$ | 3,991,789 | \$ | 4,334,060 | \$ | 4,237,800 | \$ | 3,952,180 |
| All Other Governmental Funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reserved |  | 5,000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Unreserved, Reported in: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Projects Fund |  | 89,373 |  | 1,547 |  | 1,547 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt Service Fund |  | 21,583 |  | 21,584 |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Restricted |  |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  | 1 |  | 1 |  | 34,480 |
| Committed |  |  |  |  |  |  |  | 2,341 |  |  |  |  |  |  |  |  |  |  |  |  |
| Total All Other Governmental Funds |  | 115,956 |  | 23,131 |  | 1,548 |  | 2,342 |  | -0- |  | -0- |  | -0- |  | 1 |  | 1 |  | 34,480 |
| Total Fund Balances | \$ | 2,010,504 | \$ | 2,352,686 | \$ | 2,303,334 | \$ | 2,533,279 | \$ | 3,242,456 | \$ | 4,125,392 | \$ | 3,991,789 | \$ | 4,334,061 | \$ | 4,237,801 | \$ | 3,986,660 |

Source: Borough of Demarest School District Financial Reports
Exhibit J-4
1 of 2

|  |  |  |  |  | , | (Modified | $\frac{\frac{3}{4} \mathrm{LEA}}{\Gamma} \frac{\mathrm{UN}}{\text { Accr }}$ | EN FISCAL YEAR <br> NAUDITED <br> crual Basis of A |  | S <br> unting) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  | Fiscal Year E | ding | June 30, |  |  |  |  |  |  |  |  |
|  |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tax Levy | \$ | 10,857,328 | \$ | 11,231,841 | \$ | 11,508,534 |  | 11,977,651 | \$ | 12,152,670 | \$ | 12,393,167 | \$ | 12,639,679 | \$ | 12,644,878 | \$ | 12,894,293 | \$ | 13,370,145 |
| Tuition Charges |  | 63,679 |  |  |  |  |  | 53,239 |  | 56,380 |  | 43,852 |  | 37,976 |  | 34,468 |  | 37,587 |  | 135,051 |
| Interest Earnings |  | 500 |  | 300 |  | 26,343 |  | 530 |  | 21 |  | 21 |  | 549 |  | 12,949 |  |  |  | 8,338 |
| Miscellaneous |  | 208,829 |  | 114,411 |  | 185,325 |  | 194,058 |  | 152,219 |  | 336,796 |  | 257,971 |  | 177,902 |  | 210,502 |  | 85,276 |
| State Sources |  | 1,626,783 |  | 1,370,979 |  | 1,223,766 |  | 918,580 |  | 1,246,946 |  | 1,718,857 |  | 1,464,504 |  | 1,548,510 |  | 1,880,013 |  | 2,108,610 |
| Federal Sources |  | 175,592 |  | 150,934 |  | 151,693 |  | 282,496 |  | 211,746 |  | 179,384 |  | 153,007 |  | 164,133 |  | 166,310 |  | 157,115 |
| Total Revenues |  | 12,932,711 |  | 12,868,465 |  | 13,095,661 |  | 13,426,554 |  | 13,819,982 |  | 14,672,077 |  | 14,553,686 |  | 14,582,840 |  | 15,188,705 |  | 15,864,535 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 3,546,841 |  | 3,579,847 |  | 3,689,781 |  | 3,755,849 |  | 3,661,605 |  | 3,767,426 |  | 3,738,734 |  | 3,722,770 |  | 3,949,793 |  | 4,238,464 |
| Special Education Instruction |  | 634,634 |  | 756,074 |  | 776,460 |  | 1,025,240 |  | 926,891 |  | 897,820 |  | 996,396 |  | 964,764 |  | 1,168,255 |  | 1,221,421 |
| Other Special Instruction |  |  |  | 190,056 |  | 214,638 |  | 146,974 |  | 168,498 |  | 210,726 |  | 277,735 |  | 292,671 |  | 347,098 |  | 398,605 |
| School Sponsored Instruction |  | 254,628 |  | 144,464 |  | 146,595 |  | 95,504 |  | 100,441 |  | 96,527 |  | 102,139 |  | 98,666 |  | 89,975 |  | 93,946 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,231,982 |  | 1,406,754 |  | 1,434,724 |  | 1,051,907 |  | 863,238 |  | 1,030,123 |  | 1,233,122 |  | 902,177 |  | 919,560 |  | 902,318 |
| Student and Instruction Related Services |  | 1,267,228 |  | 1,270,908 |  | 1,496,488 |  | 1,536,530 |  | 1,522,623 |  | 1,568,976 |  | 1,525,295 |  | 1,676,849 |  | 1,831,626 |  | 1,647,619 |
| General and Business Administrative Services |  | 349,505 |  | 324,758 |  | 331,976 |  | 342,840 |  | 302,920 |  | 319,861 |  | 299,864 |  | 355,131 |  | 342,431 |  | 319,840 |
| School Administrative Services |  | 412,374 |  | 371,971 |  | 369,820 |  | 351,578 |  | 387,423 |  | 402,478 |  | 394,911 |  | 360,164 |  | 381,591 |  | 386,985 |
| Central Services |  | 293,447 |  | 309,878 |  | 285,882 |  | 279,239 |  | 290,435 |  | 266,467 |  | 261,962 |  | 276,171 |  | 270,676 |  | 299,116 |
| Administrative Information Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2,479 |
| Plant Operations and Maintenance |  | 1,072,485 |  | 1,055,670 |  | 1,055,513 |  | 968,713 |  | 1,042,887 |  | 989,126 |  | 1,098,574 |  | 995,433 |  | 1,040,890 |  | 1,081,520 |
| Pupil Transportation |  | 247,952 |  | 264,035 |  | 260,824 |  | 164,007 |  | 114,637 |  | 128,646 |  | 183,221 |  | 147,932 |  | 153,450 |  | 147,333 |
| Allocated and Unallocated Benefits |  | 2,427,600 |  | 2,049,535 |  | 2,336,781 |  | 2,530,528 |  | 2,624,662 |  | 3,069,203 |  | 3,135,114 |  | 3,289,332 |  | 3,435,329 |  | 3,788,780 |
| Capital Outlay |  | 172,165 |  | 181,969 |  | 372,746 |  | 358,333 |  | 483,421 |  | 413,629 |  | 1,204,062 |  | 509,585 |  | 776,102 |  | 954,629 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 270,000 |  | 265,000 |  | 295,000 |  | 320,000 |  | 320,000 |  | 345,000 |  | 370,000 |  | 390,000 |  | 415,000 |  | 485,000 |
| Interest and Other Charges |  | 346,805 |  | 339,142 |  | 326,668 |  | 312,865 |  | 297,875 |  | 282,675 |  | 268,875 |  | 254,075 |  | 238,475 |  | 147,621 |
| Total Expenditures |  | 12,527,647 |  | 12,510,061 |  | 13,393,896 |  | 13,240,107 |  | 13,107,556 |  | 13,788,683 |  | 15,090,004 |  | 14,235,720 |  | 15,360,251 |  | 16,115,676 | BOROUGH OF DEMAREST SCHOOL DISTRICT

(Modified Accrual Basis of A
(Modified Accrual Basis of Accounting)

Source: Borough of Demarest School District Financial Reports.

BOROUGH OF DEMAREST SCHOOL DISTRICT GENERAL FUND- OTHER LOCAL REVENUE BY SOURCE<br>LAST TEN FISCAL YEARS<br>UNAUDITED<br>(Modified Accrual Basis of Accounting)

| Fiscal Year Ending June 30, | Totals |  | Tuition |  | Interest |  | Rentals |  | Miscellaneous |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | \$ | 273,008 | \$ | 63,679 | \$ | 500 |  |  | \$ | 208,829 |
| 2009 |  | 114,263 |  |  |  | 300 |  |  |  | 113,963 |
| 2010 |  | 211,668 |  |  |  | 26,343 | \$ | 143,020 |  | 42,305 |
| 2011 |  | 247,033 |  | 53,239 |  | 25,420 |  | 110,000 |  | 58,374 |
| 2012 |  | 208,620 |  | 56,380 |  | 4,058 |  | 110,000 |  | 38,182 |
| 2013 |  | 380,669 |  | 43,852 |  | 21 |  | 110,000 |  | 226,796 |
| 2014 |  | 296,496 |  | 37,976 |  | 549 |  | 110,000 |  | 147,971 |
| 2015 |  | 225,319 |  | 34,468 |  | 12,949 |  | 110,000 |  | 67,902 |
| 2016 |  | 248,089 |  | 37,587 |  | 11,828 |  | 126,575 |  | 72,099 |
| 2017 |  | 217,340 |  | 135,051 |  | 13,843 |  | 24,775 |  | 43,671 |

[^3] | $\begin{array}{c}\text { Estimated Actual } \\ \text { (County Equalized) } \\ \text { Value }\end{array}$ |  |
| :---: | :---: |
|  |  |
| $\$$ | $1,378,125,458$ |
|  | $1,420,610,278$ |
|  | $1,459,346,350$ |
| $1,475,586,410$ |  |
|  | $1,411,968,299$ |
| $1,356,244,790$ |  |
| $1,40,987,212$ |  |
|  | $1,425,536,144$ |
| $1,501,723,835$ |  |
|  | $1,291,947,820$ |

$\frac{\text { BOROUGH OF DEMAREST SCHOOL DISTRICT }}{\text { ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY }}$

| Public Utilities |  | Net Valuation Taxable |  |
| :---: | :---: | :---: | :---: |
| \$ | 589,577 | \$ | 1,143,304,777 |
|  | 637,147 |  | 1,174,113,947 |
|  | 852,876 |  | 1,197,010,276 |
|  | 761,402 |  | 1,219,624,902 |
|  | 589,741 |  | 1,233,587,541 |
|  | 565,731 |  | 1,240,723,431 |
|  | 91,530 |  | 1,252,730,530 |
|  | 88,910 |  | 1,266,848,110 |
|  | 85,020 |  | 1,276,192,720 |
|  | 85,020 |  | 1,291,947,820 |


| $\begin{array}{c}\text { Total Assessed } \\ \text { Value }\end{array}$ |
| :---: | :---: |
| $\$ 1,142,715,200$ |
| $1,173,47,800$ |
| $1,196,157,400$ |
| $1,218,863,500$ |
| $1,232,997,800$ |
| $1,240,157,700$ |
| $1,252,63,000$ |
| $1,266,759,200$ |
| $1,276,107,700$ |
| $1,291,862,800$ |







[^4]Page 112

BOROUGH OF DEMAREST SCHOOL DISTRICT<br>DIRECT AND OVERLAPPING PROPERTY TAX RATES<br>LAST TEN YEARS<br>UNAUDITED<br>(Rate per \$100 of Assessed Value)

|  | School District Direct Rate |  |  |  |  |  | Overlapping Rates |  |  |  |  |  | Total Direct and Overlapping Tax Rate |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year Ended December 31, | Basic Rate |  | General <br> Obligation <br> Debt Service |  | Total Direct School Tax Rate |  | Municipality |  | Regional High School |  | County |  |  |  |
| 2007 | \$ | 0.882 | \$ | 0.054 | \$ | 0.936 | \$ | 0.427 | \$ | 0.480 | \$ | 0.217 | \$ | 2.060 |
| 2008 |  | 0.889 |  | 0.050 |  | 0.939 |  | 0.425 |  | 0.513 |  | 0.225 |  | 2.102 |
| 2009 |  | 0.902 |  | 0.050 |  | 0.952 |  | 0.435 |  | 0.545 |  | 0.244 |  | 2.176 |
| 2010 |  | 0.909 |  | 0.051 |  | 0.960 |  | 0.462 |  | 0.561 |  | 0.237 |  | 2.220 |
| 2011 |  | 0.928 |  | 0.050 |  | 0.978 |  | 0.478 |  | 0.579 |  | 0.237 |  | 2.272 |
| 2012 |  | 0.939 |  | 0.050 |  | 0.989 |  | 0.511 |  | 0.555 |  | 0.240 |  | 2.295 |
| 2013 |  | 0.950 |  | 0.050 |  | 1.000 |  | 0.543 |  | 0.550 |  | 0.255 |  | 2.348 |
| 2014 |  | 0.949 |  | 0.051 |  | 1.000 |  | 0.551 |  | 0.546 |  | 0.263 |  | 2.360 |
| 2015 |  | 0.949 |  | 0.051 |  | 1.000 |  | 0.563 |  | 0.567 |  | 0.282 |  | 2.412 |
| 2016 |  | 0.951 |  | 0.049 |  | 1.000 |  | 0.567 |  | 0.590 |  | 0.288 |  | 2.445 |

Note: $\quad$ NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.
a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the net valuation taxable.
b Rates for debt service are based on each year's requirements.

[^5]
## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> PRINCIPAL PROPERTY TAXPAYERS <br> CURRENT YEAR AND NINE YEARS AGO <br> UNAUDITED

|  | 2017 |  |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Taxable <br> Assessed <br> Value | \% of Total District Net Assessed Value | Taxable Assessed Value | \% of Total District Net Assessed Value |
| Alpine Country Club | \$ | 32,323,800 | 2.58\% |  |  |
| Lavie Management Co. LLC |  | 4,232,600 | 0.34\% |  |  |
| Taxpayer \#1 |  | 4,220,100 | 0.34\% | NOT | ILABLE |
| Taxpayer \#2 |  | 4,120,000 | 0.33\% |  |  |
| Taxpayer \#3 |  | 4,063,000 | 0.32\% |  |  |
| Taxpayer \#4 |  | 3,768,400 | 0.30\% |  |  |
| Taxpayer \#5 |  | 3,598,200 | 0.29\% |  |  |
| Taxpayer \#6 |  | 3,532,000 | 0.28\% |  |  |
| Taxpayer \#7 |  | 3,330,600 | 0.27\% |  |  |
| Taxpayer \#8 |  | 3,039,900 | 0.24\% |  |  |
| Total | \$ | 66,228,600 | 5.29\% |  |  |

Source: Municipal Tax Assessor

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS <br> UNAUDITED 

Collected within the Fiscal Year of the

| Fiscal Year Ended June 30, | Taxes Levied for the Fiscal Year |  | Levy ${ }^{\text {a }}$ |  |  | Collections in Subsequent Years |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount | Percentage of Levy |  |
| 2008 | \$ | 10,857,328 | \$ | 10,857,328 | 100.00\% | -0- |
| 2009 |  | 11,231,841 |  | 11,231,841 | 100.00\% | -0- |
| 2010 |  | 11,508,534 |  | 11,508,534 | 100.00\% | -0- |
| 2011 |  | 11,977,651 |  | 11,977,651 | 100.00\% | -0- |
| 2012 |  | 12,152,670 |  | 12,152,670 | 100.00\% | -0- |
| 2013 |  | 12,393,167 |  | 12,393,167 | 100.00\% | -0- |
| 2014 |  | 12,639,679 |  | 12,639,679 | 100.00\% | -0- |
| 2015 |  | 12,644,878 |  | 12,644,878 | 100.00\% | -0- |
| 2016 |  | 12,894,293 |  | 12,894,293 | 100.00\% | - 0 - |
| 2017 |  | 13,370,145 |  | 13,370,145 | 100.00\% | -0- |

a -School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: Demarest Borough School District records including the Certificate and Report of School Taxes (A4F form)

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> RATIOS OF OUTSTANDING DEBT BY TYPE <br> LAST TEN FISCAL YEARS <br> UNAUDITED 

| Fiscal Year Ended June 30 , | Governmental Activities |  |  |  |  |  | Total District | Percentage of Personal Income | Per Capita |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | General <br> Obligation <br> Bonds |  | Capital <br> Leases |  | Bond nticipation es (BANs) |  |  |  |  |
| 2008 | \$ | 7,940,000 | \$ | 108,638 | \$ | 2,025,000 | \$ 10,073,638 | 2.89\% | \$ | 1,974 |
| 2009 |  | 7,675,000 |  | 55,879 |  | 2,025,000 | 9,755,879 | 3.00\% |  | 1,894 |
| 2010 |  | 7,380,000 |  | 248,571 |  | 2,025,000 | 9,653,571 | 3.02\% |  | 1,975 |
| 2011 |  | 7,060,000 |  | 212,958 |  | 2,025,000 | 9,297,958 | 2.82\% |  | 1,893 |
| 2012 |  | 6,740,000 |  | 191,514 |  | 1,262,583 | 8,194,097 | 2.36\% |  | 1,650 |
| 2013 |  | 6,395,000 |  | 82,464 |  |  | 6,477,464 | 1.88\% |  | 1,309 |
| 2014 |  | 6,025,000 |  | 364,277 |  |  | 6,389,277 | 1.75\% |  | 1,285 |
| 2015 |  | 5,635,000 |  | 237,499 |  |  | 5,872,499 | 1.53\% |  | 1,163 |
| 2016 |  | 5,220,000 |  | 177,439 |  |  | 5,397,439 | 1.42\% |  | 1,079 |
| 2017 |  | 4,590,000 |  | 211,617 |  |  | 4,801,617 | 1.27\% |  | 960 |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.
a See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

Source: Borough of Demarest School District Financial Reports

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING <br> LAST TEN FISCAL YEARS <br> UNAUDITED 

| Fiscal Year <br> Ended June 30, | General Bonded Debt Outstanding <br> General Obligation <br> Bonds |  | Net General <br> Bonded Debt <br> Outstanding |  | Percentage of <br> Actual Taxable <br> Value of Property |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.
a See Exhibit J- 6 for property tax data. These ratios is calculated using valuation data for the previous calendar year.
a See Exhibit J-14 for population data. These ratios is calculated using population estimate for the previous calendar year.

Source: Borough of Demarest School District Financial Reports

BOROUGH OF DEMAREST SCHOOL DISTRICT

AS OF DECEMBER 31, 2016
UNAUDITED

| Governmental Unit | $\underline{\text { Debt Outstanding }}$ |  | Estimated <br> Percentage <br> Applicable ${ }^{\text {a }}$ | Estimated Share of Overlapping Debt |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Repaid with Property Taxes: |  |  |  |  |  |
| Borough of Demarest | \$ | 7,264,990 | 100.00\% | \$ | 7,264,990 |
| Northern Valley Regional High School |  | 22,832,000 | 16.00\% |  | 3,653,120 |
| Bergen County General Obligation Debt |  | ,205,030,344 | 0.77\% |  | 9,268,880 |
| Subtotal, Overlapping Debt |  |  |  |  | 20,186,990 |
| Demarest Borough School District Direct Debt |  |  |  |  | 4,801,617 |
| Total Direct and Overlapping Debt |  |  |  | \$ | 24,988,607 |

a - For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by residents and businesses of Demarest Borough. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County
Board of Taxation; debt outstanding data provided by each governmental unit.

| Equalized valuation basis |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2014 |  |  |  |  |  |  |  | \$ | 1,489,954,364 |
| 2015 |  |  |  |  |  |  |  |  | 1,497,603,216 |
| 2016 |  |  |  |  |  |  |  |  | 1,554,027,186 |
|  |  |  |  |  |  |  |  | \$ | 4,541,584,766 |
| Average equalized valuation of taxable property |  |  |  |  |  |  |  | \$ | 1,513,861,589 |
| Debt limit @ (3\% of average equalization value) ${ }^{\text {a }}$ |  |  |  |  |  |  |  | \$ | 45,415,848 |
| Total Net Debt Applicable to Limit |  |  |  |  |  |  |  |  | 4,801,617 |
| Legal debt margin |  |  |  |  |  |  |  | \$ | 40,614,231 |
| Fiscal Year |  |  |  |  |  |  |  |  |  |
| 2008 |  |  | 2009 |  | 2010 |  | 2011 |  | 2012 |
| \$ | 39,243,153 | \$ | 41,679,182 | \$ | 42,585,059 | \$ | 42,710,003 | \$ | 41,880,743 |
|  | 7,940,000 |  | 7,675,000 |  | 7,380,000 |  | 7,060,000 |  | 6,740,000 |
| \$ | 31,303,153 | \$ | 34,004,182 | \$ | 35,205,059 | \$ | 35,650,003 | \$ | 35,140,743 |

 $\% 6 I^{\prime} \varepsilon \mathrm{l}$ $15.54 \% \quad 14.59 \% \quad 13.19 \%$

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey,Department of Treasury, Division of Taxation. a Limit set by NJSA 18A:24-19 for a K through 8 district; other \% limits would be applicable for other district types.

## BOROUGH OF DEMAREST SCHOOL DISTRICT

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN YEARS

UNAUDITED

| Year | Population ${ }^{\text {a }}$ | Personal Income ${ }^{\text {b }}$ |  |  | Per Capita Personal Income ${ }^{\text {c }}$ |  |  | Unemployment Rate d |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 5,104 | \$ | 348,230,608 |  | \$ | 68,227 |  | 4.70\% |
| 2009 | 5,152 |  | 325,596,096 |  |  | 63,198 |  | 8.40\% |
| 2010 | 4,887 |  | 320,030,082 |  |  | 65,486 |  | 8.60\% |
| 2011 | 4,912 |  | 330,282,880 |  |  | 67,240 |  | 8.50\% |
| 2012 | 4,967 |  | 347,287,673 |  |  | 69,919 |  | 8.60\% |
| 2013 | 4,947 |  | 343,791,765 |  |  | 69,495 |  | 5.80\% |
| 2014 | 4,973 |  | 365,694,528 |  |  | 73,536 |  | 4.00\% |
| 2015 | 5,050 |  | 383,037,450 |  |  | 75,849 |  | 3.40\% |
| 2016 | 5,000 |  | 379,245,000 | ** |  | 75,849 | * | 2.90\% |
| 2017 | 5,000 ** |  | 379,245,000 |  |  | 75,849 | * | N/A |

*     - Latest Bergen County per capita personal income available (2015) was used for calculation purposes.
** - Latest Demarest Borough population available (2016) was used for calculation purposes.
N/A- Not Available


## Sources:

a Population information provided by the NJ Dept of Labor and Workforce Development
$b$ Personal income has been estimated based upon the municipal population and per capita personal income presented
c Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.
d Unemployment data provided by the NJ Dept of Labor and Workforce Development

# BOROUGH OF DEMAREST SCHOOL DISTRICT <br> PRINCIPAL EMPLOYERS <br> CURRENT YEAR AND NINE YEARS AGO UNAUDITED 

NOT AVAILABLE

$$
\begin{aligned}
& \text { Function/Program } \\
& \text { Instruction: } \\
& \quad \text { Regular } \\
& \quad \text { Special education } \\
& \text { Support Services: } \\
& \quad \text { Student and instruction related services } \\
& \quad \text { School administrative services } \\
& \text { General and business administrative services } \\
& \quad \text { Plant operations and maintenance } \\
& \text { Food Service } \\
& \text { Total }
\end{aligned}
$$

Exhibit J-16

$$
\begin{aligned}
& \stackrel{n}{\infty} \mid \quad \text { 인 }
\end{aligned}
$$

Exhibit J-17



|  |  |
| :---: | :---: |
|  |  |

REST SCHOOL DISTRICT
VG STATISTICS
FISCAT YEARS


|  |  <br>  |
| :---: | :---: |
|  | 중 ${ }_{0}^{\circ}$ Na <br>  |


|  |  <br>  <br>  |
| :---: | :---: |
| - |  |
|  |  |


| 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 22,645 | 22,645 | 22,645 | 22,645 | 22,645 | 22,645 | 22,645 | 22,645 | 22,645 | 22,645 |
| 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 | 168 |
| 136 | 127 | 127 | 120 | 125 | 148 | 141 | 138 | 118 | 123 |
| 44,381 | 44,381 | 44,381 | 44,381 | 44,381 | 44,381 | 44,381 | 44,381 | 44,381 | 44,381 |
| 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 |
| 216 | 200 | 202 | 225 | 225 | 231 | 232 | 227 | 229 | 231 |
| 71,919 | 71,919 | 71,919 | 71,919 | 71,919 | 71,919 | 71,919 | 71,919 | 71,919 | 71,919 |
| 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 | 441 |
| 313 | 329 | 329 | 325 | 305 | 292 | 309 | 316 | 318 | 311 |

Page 124

## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> GENERAL FUND <br> SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES <br> LAST TEN FISCAL YEARS <br> UNAUDITED

| Gross |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *School Facility | (w/DOE Project \#) | Area (SF) |  | 2008 |  | 2009 |  | 2010 |  | 2011 |  | 2012 |
| County Road School | N/A | 22,645 | \$ | 68,673 | \$ | 36,361 | \$ | 46,158 | \$ | 33,390 | \$ | 38,244 |
| Luther Lee Emerson | SP\#201893 | 44,381 |  | 68,666 |  | 67,066 |  | 76,179 |  | 49,880 |  | 65,380 |
| Demarest Middle | SP\#201892 | 71,919 |  | 63,127 |  | 52,480 |  | 45,098 |  | 68,399 |  | 131,610 |
| District Total |  | 138,945 | \$ | 200,466 | \$ | 155,907 | \$ | 167,435 | \$ | 151,669 | \$ | 235,234 |


| Gross |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| *School Facility | (w/DOE Project \#) | Area (SF) |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |
| County Road School | N/A | 22,645 | \$ | 27,796 | \$ | 31,570 | \$ | 38,782 | \$ | 29,091 | \$ | 55,854 |
| uther Lee Emerson | SP\#201893 | 44,381 |  | 54,476 |  | 61,872 |  | 51,079 |  | 57,014 |  | 75,316 |
| Demarest Middle | SP\#201892 | 71,919 |  | 88,278 |  | 100,263 |  | 67,578 |  | 92,391 |  | 89,567 |
| District Total |  | 138,945 | \$ | 170,550 | \$ | 193,705 | \$ | 157,439 | \$ | 178,496 | \$ | 220,737 |

*School facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

N/A - Not Available

Source: District records

## BOROUGH OF DEMAREST SCHOOL DISTRICT

INSURANCE SCHEDULE
AS OF JUNE 30, 2017
UNAUDITED

Property Section
Property- Blanket Bldgs \& Grounds
School Limit Per Statement of Values
Flood:
Outside Zones A, V, or B
Zone A or V
Earthquake
Business Income and Extra
Expense (Combined)
Contractor's Equipment
Cameras \& Other Equip/
Athletic Equipment (Under
Misc Property)
Musical Instruments
But no more than $\$ 25,000$ for band uniforms
Valuable Papers
Electronic Data Process Equip
Accounts Receivable

Boiler \& Machinery
Property Damage (Blanket)
General Liability
General Aggregate
Each Occurrence
Commercial Automobile Liability
Combined Single Limit
Comprehensive
Collision

Commerical Umbrella

Excess Umbrella
Note: Shared Limits
Per Occurrence
Aggregate

INSURANCE COMPANY
COVERAGE
Great American
Insurance Co.

## DEDUCTIBLE



Great American Insurance Co.

Great American Insurance Co.

Great American
Insurance Co. $\quad 1,000,000 \quad 1,000$

Great American Insurance Co.

Fireman's Fund

Property Limit $\quad 5,000$

| $2,000,000$ | 1,000 |
| :--- | :--- |
| $1,000,000$ | 1,000 |

1,000
1,000
$9,000,000$
10,000

50,000,000
50,000,000

## BOROUGH OF DEMAREST SCHOOL DISTRICT <br> INSURANCE SCHEDULE <br> AS OF JUNE 30, 2017 <br> UNAUDITED



Source: District records

SINGLE AUDIT SECTION

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards<br>Independent Auditors' Report

The Honorable President and Members<br>of the Board of Education<br>Borough of Demarest School District<br>County of Bergen, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Demarest School District, in the County of Bergen (the "District") as of, and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 4, 2017.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable President and Members
of the Board of Education
Borough of Demarest School District
Page 2

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

October 4, 2017


Mount Arlington, New Jersey

NISIVOCCIA LLB


Certified Public Accountant
Licensed Public School Accountant \#1154

# Report on Compliance For Each Major State Program; <br> Report on Internal Control Over Compliance <br> Independent Auditors' Report 

The Honorable President and Members<br>of the Board of Education<br>Borough of Demarest School District<br>County of Bergen, New Jersey

## Report on Compliance for Each Major State Program

We have audited the Borough of Demarest School District's (the "District's") compliance with the types of compliance requirements described in the New Jersey State Aid/ Grant Compliance Supplement that could have a direct and material effect on the District's major state program for the fiscal year ended June 30, 2017. The District's major state program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

## Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance") and New Jersey's OMB Circular 1508, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid. Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the District's compliance.

## Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2017.

The Honorable President and Members
of the Board of Education
Borough of Demarest School District
Page 2

## Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

October 4, 2017


Mount Arlington, New Jersey







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Page 133


# BOROUGH OF DEMAREST SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state grant activity of the Board of Education, Borough of Demarest School District under programs of the federal and state governments for the fiscal year ended June 30, 2017. The information in these schedules are presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance") and New Jersey's OMB Circular 1508, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

## NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting. This basis of accounting is described in Note 1 to the District's basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

## NOTE 3. INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

## NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the General and Special Revenue Funds on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the General and Special Revenue Funds to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes these payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.
The net adjustment to reconcile from the budgetary basis to the GAAP basis is $(\$ 9,894)$ for the General Fund and \$ 0 - for the Special Revenue Fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the General and Special Revenue Funds.

Awards and financial assistance revenue are reported on the Board's basic financial statements on the GAAP basis as presented below:

|  | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Fund |  |  | \$ | 2,108,610 | \$ | 2,108,610 |
| Special Revenue Fund | \$ | 157,115 |  |  |  | 157,115 |
| Total Awards | \$ | 157,115 | \$ | 2,108,610 | \$ | 2,265,725 |

## NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 6. OTHER
TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2017.

## Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with Government Auditing Standards, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over the major state program disclosed during the audit as reported in the Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance.
- The auditor's report on compliance for the major state program for the District expresses an unmodified opinion on the major state program.
- The District was not subject to the single audit provisions of the Uniform Guidance for the fiscal year ended June 30,2017 as federal grant expenditures were less than the single audit threshold of $\$ 750,000$ identified in the Uniform Guidance.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District's program tested as a major state program for the current fiscal year consisted of the following:

State:
Reimbursed TPAF Social Security Contributions

| State |
| :---: |
| Grant Number |

Grant Period \begin{tabular}{c}

| Award |
| :---: |
| Amount |


 

Budgetary <br>
Expenditures
\end{tabular}

- The threshold used for distinguishing between Type A and Type B for state programs was $\$ 750,000$.
- The District was determined to be a "low-risk auditee" for state programs.

BOROUGH OF DEMAREST SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
(Continued)
Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.


## Findings and Questioned Costs for Federal Awards:

- Not applicable since federal expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any finding or questioned costs for state awards as defined in 2 CFR 200.516(a) of the Uniform Guidance and NJ OMB 15-08.

BOROUGH OF DEMAREST SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Status of Prior Year Findings:
There were no prior year findings.


[^0]:    EXPENDITURES: Current:

    Instruction:
    Regular Instruction
    Special Education Instruction
    Support Services and Undistributed Costs:
    Tuition
    Student \& Instruction Related Services
    General Administration Services
    School Administration Services
    Central Services

[^1]:    EXPENDITURES:
    CURRENT EXPENSE:
    Basic Skills/Remedial - Instruction:
    Salaries of Teachers
    Other Purchased Services
    General Supplies
    Textbooks
    Total Basic Skills/Remedial - Instruction
    Bilingual Education - Instruction:
    $\quad$ Salaries of Teachers
    Purchased Professional Services - Educational
    Other Purchased Services (400-500 Series)
    $\quad$ General Supplies
    Other Objects
    Total Bilingual Education - Instruction
    School-Sponsored Cocurricular Activities - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Total School-Sponsored Cocurricular Activities - Instruction
    School-Sponsored Athletics - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Other Objects
    Total School-Sponsored Athletics - Instruction
    Community Services Programs / Operations:
    Salaries
    Purchased Services (300-500 series)
    Total Community Services Programs / Operations
    Total Instruction
    Cole
    EXPENDITURES:
    CURRENT EXPENSE:
    Basic Skills/Remedial - Instruction:
    Salaries of Teachers
    Other Purchased Services
    General Supplies
    Textbooks
    Total Basic Skills/Remedial - Instruction
    Bilingual Education - Instruction:
    $\quad$ Salaries of Teachers
    Purchased Professional Services - Educational
    Other Purchased Services (400-500 Series)
    $\quad$ General Supplies
    Other Objects
    Total Bilingual Education - Instruction
    School-Sponsored Cocurricular Activities - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Total School-Sponsored Cocurricular Activities - Instruction
    School-Sponsored Athletics - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Other Objects
    Total School-Sponsored Athletics - Instruction
    Community Services Programs / Operations:
    Salaries
    Purchased Services (300-500 series)
    Total Community Services Programs / Operations
    Total Instruction
    Cole
    EXPENDITURES:
    CURRENT EXPENSE:
    Basic Skills/Remedial - Instruction:
    Salaries of Teachers
    Other Purchased Services
    General Supplies
    Textbooks
    Total Basic Skills/Remedial - Instruction
    Bilingual Education - Instruction:
    $\quad$ Salaries of Teachers
    Purchased Professional Services - Educational
    Other Purchased Services (400-500 Series)
    $\quad$ General Supplies
    Other Objects
    Total Bilingual Education - Instruction
    School-Sponsored Cocurricular Activities - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Total School-Sponsored Cocurricular Activities - Instruction
    School-Sponsored Athletics - Instruction:
    Salaries
    Purchased Services (300-500 series)
    Supplies and Materials
    Other Objects
    Total School-Sponsored Athletics - Instruction
    Community Services Programs / Operations:
    Salaries
    Purchased Services (300-500 series)
    Total Community Services Programs / Operations
    Total Instruction
    Cole

[^2]:    EXPENDITURES:
    CURRENT EXPENSE:
    Undistributed Expenditures:
    uctional Staff Training Services:
    Other Salaries
    Other Salaries
    Purchased Prof
    Purchased Professional - Educational Services
    Other Purchased
    Supplies and Materials
    Total Instructional Staff Training Service
    Support Services - General Administration:
    Legal Services
    Audit Fees
    Architectural / Engineering Services
    Other Purchased Professional Services
    Communications/Telephone
    BOE Other Purchased Service
    Miscellaneous Purchased Services (400-500 series)
    General Supplies
    General Supplies
    BOE In-House Tra
    BOE In-House Training / Meeting Supplies
    Miscellaneous Expenditures
    BOE Membership Dues and Fees
    BOE Membership Dues and Fees
    Total Support Services - General Admi
    Support Services - School Administration:
    Salaries of Principals/Assistant Principals
    Salaries of Secretarial and Clerical Assistants
    Unused Vacation Payment to Terminated/Retired Staff
    Other Purchased Services (400-500 series)
    Supplies and Materials
    Other Objects
    Total Support Services - School Administration

[^3]:    Source: Borough of Demarest School District Financial Records.

[^4]:    Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.
    a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

[^5]:    Source: Municipal Tax Collector and School Business Administrator

