# BOARD OF EDUCATION OF THE TOWNSHIP OF EWING SCHOOL DISTRICT EWING, NEW JERSEY 



COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

# COMPREHENSIVE ANNUAL FINANCIAL REPORT 

of the

## BOARD OF EDUCATION

## TOWNSHIP OF EWING

## COUNTY OF MERCER, NEW JERSEY

# FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

Prepared by
Dennis J. Nettleton, Board Secretary / School Business Administrator and the
Finance Department of the Ewing Township Board of Education
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## INTRODUCTORY SECTION

 The Ewing Public SchoolsDISTRICT ADMINISTRATIVE OFFICES

2099 Pennington Road; Ewing, NJ 08618
Phone: (609) 538-9800 / Fax: (609) 538-0041
www.ewing.k12.nj.us
November 27, 2017

Honorable President and Members
Of the Board of Education and Ewing Community
Ewing Township School District
Ewing, New Jersey

Dear Board Members and Constituents;

We are pleased to submit the Comprehensive Annual Financial Report (CAFR) of the Ewing Township School District for the fiscal year ended June 30, 2017. This CAFR includes the basic financial statements prepared in accordance with Generally Accepted Accounting Principles (GAAP) for local governments. Responsibility for both the accuracy of the data, and completeness and fairness of the presentation, including all disclosures, rests with the School District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the School District. All disclosures necessary to enable the reader to gain an understanding of the district's financial activities, including the Management's Discussion, \& Analysis (MD\&A), have been included.

The Comprehensive Annual Financial Report is presented in four sections as follows:

- The Introductory Section contains a Letter of Transmittal, Certificate of Excellence in Financial Reporting Award from the Association of School Business Officials (ASBO) International, a Roster of Officials, List of Consultants and Advisors, and an Organizational Chart of the School District.
- The Financial Section begins with the Independent Auditors' Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the district's financial position and operating results, and other schedules providing detailed budgetary information.
- The Statistical Section includes selected economic and demographic information, financial trends, and the fiscal capacity of the school district, general presented on a multiyear basis.


## The Ewing Public Schools

- The Single Audit Section - The District is required to undergo an annual Single Audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, "Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance)" and the New Jersey State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid." Information related to the Single Audit, including the independent auditors' report on the internal controls and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, if any, is included in the Single Audit Section of this report.


## REPORTING ENTITY AND ITS SERVICES

The Ewing Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14. All funds and account groups of the District are included in this report. The Ewing Township Board of Education and its five schools constitute the district's reporting entity. The District provides a full range of educational services appropriate to grade levels K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The District completed the 2016-2017 fiscal year with an enrollment of 3,530 students, which is 23 students less than the previous year's enrollment. The following details the changes in Student enrollment of the district over the last five years:

| Fiscal Year | Average Daily <br> $2016-17$ | $\frac{c}{\text { Enrollment }}$No. of Students <br> Increase/(Decrease) | Percent <br> Increase/(Decrease) |  |
| :---: | :---: | :---: | :---: | :---: |
| $2015-16$ | 3,530 |  | $(23)$ | $(47)$ |
| $2014-15$ | 3,600 |  | $(40)$ | $(0.65) \%$ |
| $2013-14$ | 3,640 | $(3)$ | $(1.31) \%$ |  |
| $2012-13$ | 3,643 | $(29)$ | $(0.08) \%$ |  |
|  |  |  | $(0.75) \%$ |  |

A demographic study is conducted annually after the finalization of the October 15, Annual Application for State School Aid (ASSA) is completed. The study includes all of the proposed new housing related to the Township of Ewing's current redevelopment plans and uses the five-year cohort survival method. The study's projections were lower for 2016-17, but were within an acceptable range when considering the current redevelopment efforts of the township. The decrease in enrollment recently seen can be largely attributed to declining birth rate, and that trend is expected to continue. However, when combining the declining birthrate with the anticipated influx of students from redevelopment efforts, the student population is expected to stabilize over the time frame of the redevelopment.

## The Ewing Public Schools

## SCHOOL DISTRICT ORGANIZATION

The Ewing Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14 and as amended by GASB Statement No. 39. The Ewing Township Board of Education and its five schools constitute the district's reporting entity.

The district continues to maintain a high quality of education and provides a full range of programs and services appropriate to school aged children in grades Pre-school through 12. These include regular education, programs for the very able students (gifted and talented), as well as those for students with disabilities placed both in and out of district. Three elementary schools, a middle school, and high school comprise the district's instructional facilities.

Supervising district-wide goals is a district Superintendent, a School Business Administrator/Board Secretary, an Assistant Superintendent for Curriculum and Instruction, a Director of Special Education/Operations/Technology/Grants Management, and five curriculum supervisors. Each school has a principal and a floating vice-principal on assignment. The Middle School and High School each have two Vice-Principals.

The Board of Education is comprised of nine members, each elected to three-year terms, meets on the fourth Monday of each month for the regular monthly meeting. During the meetings, the Board determines district goals and priorities and conducts the business of the Board. Board meetings are open to the public and generally begin at 7:00 PM.

PTAs/PTOs are highly active in the district and provide community support for a variety of programs and activities for the children.

To maintain effective communications, the district uses several methods to insure that information flows out to stakeholders in an efficient and consistent manner. The district utilizes a monthly newsletter, electronic backpack and Honeywell Instant Alert to communicate with the School Community. Additional Communication tools include the district website and Board Docs eGovernance portal are updated regularly with important information for parents and constituents.

## The Ewing Public Schools

## EDUCATIONAL PROGRAM

> District Mission Statement
> Mission Statement The Ewing Public Schools, an institution governed by the policies, regulations and bylaws developed by The Ewing Public Schools Board of Education and the New Jersey Department of Education, believes that all students can learn. The district's goal is to provide an educational system that dovetails academic excellence with the moral, equal, and respectful treatment of self and others in order to prepare its students to become upstanding, self-sufficient and contributing citizens. This goal will be achieved through teamwork and commitment of the district's network of educators, administrators, board of education members, support staff, parents, elected officials and the greater community. Together they form a partnership whose common vision facilitates, expects and demands ever-improving levels of achievement for Ewing's students and all stakeholders. We will accept nothing less.

The district follows district-wide goals and educational approaches to the teaching of children, while maintaining a unique personality. All curricula in the district have been aligned to the New Jersey Core Curriculum Content Standards and Common Core State Standards.

The district has expanded its Advanced Placement (AP) programs offerings over the last few years and has been recognized in the current and preceding year with an AP Honor Roll award for increasing the number of students participating in AP courses who were also high achieving. The High School will continue to encourage participation in AP courses and plans to expand course opportunities in the future. The High School is currently examining its prerequisite criteria for courses to expand student opportunities to be exposed to more challenging learning settings.

We are also expanding elective opportunities in our Middle School setting to enhance a more aligned grade 6 through 12 curriculum path for students. The district provides a continuum of services for students who are not meeting expectations or are at-risk. At the K-8 level the district has infused a Response to Intervention (RTI) model in the classroom for Language Arts and Math Instruction through Early Intervention Specialists at the K through 5 levels and in grades 6 through 8.

All curriculum provides accommodation/remediation and extension opportunities for students. Beyond the classroom teacher providing interventions, students are screened using multiple assessments in both language arts and math. The district will continue to enhance and adjust its programs to meet the demanding rigor of the new Federal and State mandates to ensure that its students receive a comprehensive and well-rounded education as we teach the whole child.

## The Ewing Public Schools

In July 2017, the New Jersey Department of Education released its Taxpayers' Guide to Education Spending (formerly the Comparative Spending Guide) for all school districts in the State. The guide compares districts with those similar in enrollment configurations. The information on expenditures was taken from certified budgets on file with the State Department of Education. This report shows that the district's budgetary cost per pupil is $\$ 16,322$ while the average cost for similar districts is $\$ 15,714$. Within the County of Mercer, per pupil costs range from a low of $\$ 14,425$, to a high of $\$ 64,987$ for Fiscal Year ending June 30, 2017.

PER PUPIL TAXPAYERS GUIDE TO EDUCATION SPENDING, JULY - 2017


## INTERNAL CONTROLS

The administration is responsible for establishing and maintaining internal controls that are designed to ensure that the assets of the District are protected from loss, theft, or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements that are in conformity with accounting principles generally accepted in the United States (GAAP). Internal controls are designed to provide reasonable assurance that these goals are achieved. Reasonable assurance takes into account the following:

- The cost of controls should not exceed the benefits anticipated to be derived; and
- The valuation of costs and benefits requires estimates and judgements by administration


## The Ewing Public Schools

As a recipient of Federal and State awards, the District is also responsible for ensuring that an adequate control system is in place to ensure compliance with applicable laws and regulations related to those programs. The internal control system is also subject to periodic review by the District management.

As part of the district's Single Audit, described earlier, tests are made to determine adequacy of the internal control system, including the portion related to the Federal and State assistance programs, as well as to determine that the district has complied with applicable laws, regulations, contracts, and grants.

## BUDGETARY CONTROLS

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the Township. Annual appropriated budgets are adopted for the general fund, the special revenue fund and the debt service fund (when necessary). Project-length budgets are approved for the capital improvements accounted for in the capital projects fund.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at fiscal year-end.

## ACCOUNTING SYSTEM \& REPORTS

The District's accounting records reflect accounting principles generally accepted in the United States (GAAP) as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and a government-wed presentation is also included. These funds and government-wide financial statements are explained in "Notes to the Basic Financial Statements," Note 1.

## DEBT ADMINISTRATION

The District's outstanding debt issues included \$5,990,000.00 of general obligation bonds as of June 30, 2017. Under provisions of New Jersey statutes, school districts may not incur indebtedness of greater than $4 \%$ of the average equalized valuation of taxable property. At June 30, 2017, the District's outstanding debt issues are well below the legal debt margin. The District continues to be committed to providing the debt rating agencies and all other interested parties with annual audited financial statements and other pertinent credit information relevant to our outstanding securities.

## The Ewing Public Schools

## FINANCIAL STATUS

The Business Administrator and Board of Education continue to guide the District with fiscal prudence while working within the limitations imposed by the state's $2 \%$ cap on the annual increase of the tax revenue collected by Ewing Township. The business office utilizes purchasing cooperatives, state contracts, and bids and quotes to purchase the materials needed to operate the District at the most fiscally responsible cost to the taxpayers of Ewing Township.

## CASH MANAGEMENT

The investment policy of the District is guided in large part by state statutes as detailed in "Notes to Basic Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## RISK MANAGEMENT

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard, and theft insurance on property and contents and fidelity bonds. The School Business Administrator oversees risk management for the District. A schedule of insurance coverage is found in the Statistical Section as Schedule J-20.

## OUTLOOK FOR THE FUTURE: FISCAL YEAR 2017-18 AND BEYOND

The Ewing Township School District, along with many other public school systems in the State, will continue to face difficult economic realities given that our primary funding source remains property tax revenue. In the 2017-18 school year the district was granted an additional amount of State Aid after the budget was finalized, but it remains to be seen whether that influx of State funding will continue beyond the 2017-18 school year.

The District's administration will continue to monitor closely, the cost of operations and look for new funding sources and efficiencies in order to maintain the high quality of programming currently offered.

The Township of Ewing continues to experience an expansive redevelopment project in many different parts of the community. That coupled with the aging of district infrastructure has created challenges for the district. As the redevelopment continues, the district will monitor student influx and review facilities accordingly.

## School Buildings

## The Ewing Public Schools

| Building | Year <br> Built/Renovated | Functional <br> Capacity | Square Footage |
| :--- | :---: | :---: | :---: |
| Antheil Elementary | 1982 | 886 | 111,198 |
| Lore Elementary | 1954 | 839 | 71,571 |
| Parkway Elementary | 1993 | 534 | 67,417 |
| Fisher Middle | 1960 | 970 | 157,085 |
| Ewing High | 1950 | 1,435 | 202,755 |
| Ryan (O'Brien Academy) | 1946 | 25 | 3,914 |
| Gusz Building | 1979 | N/A | 23,156 |

It should be noted that the District Administration currently has no permanent home and is renting office space in town. Due to the age of the buildings and high cost of renovation and maintenance, the Board is currently in the process of exploring a proposed Bond Referendum. In addition, due to the maintenance requirements of all of this older equipment, the district has employed an additional compliment of maintenance professionals comprising of 3 HVAC technicians, 2 full time electricians, and a licensed plumber.

## INDEPENDENT AUDIT

State statutes require an annual audit by independent certified public accountants. The accounting firm of Bowman \& Company LLP was selected by the Board of Education through the submission of competitive proposals. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the provisions of Title 2 U.S. Code of Federal Regulations Part 200, "Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (Uniform Guidance)" and the New Jersey State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid." The auditor's report on the basic financial statements and specific required supplemental information is included in the financial section of this report. The auditors' reports related specifically to the single audit are included in the single audit section of this report.


#### Abstract

AWARDS - Certificate of Excellence in Financial Reporting: The District had applied to the Association of School Business Officials (ASBO) International for the "Certificate of Excellence in Financial Reporting" for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ending June 30, 2015 and 2016. The Certificate of Award was granted for both years and has been made a part of the introductory section of this year's CAFR. In order to be awarded this certificate, the District published an easily readable and efficiently organized comprehensive annual financial report and satisfied both account principles generally accepted in the United States (GAAP) and applicable legal requirements.


## The Ewing Public Schools

- Burlington County Joint Insurance Fund Awards: The District belongs to a Joint Insurance Fund for the procurement of worker's compensation and liability insurance. Annually, the Fund reviews member performance, and recognizes the hard work of its members. For the fiscal year ending June 30, 2016, the district was awarded a Safety Incentive Award for meeting a strict set of criteria of safety and preventative measures as reviewed by the fund. In addition, the district was recognized for maintaining its overall loss ratio below $50 \%$ for the year.


## ACKNOWLEDGMENTS

We would like to express our appreciation to the members of the Ewing Township School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff in the Business Office.

Respectfully submitted,


Michael A. Nitti
Superintendent of Schools


Dennis J. Nettleton, CPA, RSBA, SFO
School Business Administrator/Board Secretary

## The Certificate of Excellence in Financial Reporting is presented to

## Ewing Township Public Schools

## for its Comprehensive Annual Financial Report (CAFR) <br> for the Fiscal Year Ended June 30, 2016.

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.


Anthony N. Dragona, Ed.D., RSBA
President


John D. Musso, CAE
Executive Director
The Ewing Township Board of Education
Central Office Organizational Chart
Responsibilities


# Township of Ewing School District 2099 Pennington Road Ewing, New Jersey 08618 

## ROSTER OF OFFICIALS

JUNE 30, 2017

Members of the
Board of Education

Ms. Stephanie F. Staub, President
2019
Ms. Karen A. McKeon, Vice-President 2017
Mr. Carl Benedetti
2017
Ms. Maria C. Benedetti 2018
Mr. Kenneth Bradley
2019
Mr. Kevin J. Ewell 2017
Ms. Lisa McConnell
2018
Mr. Anthony Messina 2018
Mr. Bruce J. White

OTHER OFFICIALS

Michael A. Nitti, Superintendent of Schools

Dennis J. Nettleton, CPA, RSBA, SFO, School Business
Administrator/Board Secretary

Jill Liedtka, Treasurer of School Monies

# Township of Ewing School District <br> 2099 Pennington Road <br> Ewing, New Jersey 08618 

## CONSULTANTS AND ADVISORS

JUNE 30, 2017

Architect
Fraytak, Veisz, Hopkins, Duthie, P.C.
1515 Lower Ferry Road
Trenton, NJ 08618

Audit Firm
Daniel M. DiGangi, CPA, CPA, RMA, PSA, CMFO
Bowman \& Company LLP
601 White Horse Road
Voorhees, NJ 08043-2493

Attorney<br>Marc H. Zitomer, Esq. Schenck, Price, Smith \& King, LLP

220 Park Avenue
PO Box 991
Florham Park, NJ 07932

Bond Counsel
Parker McCay, P.C.
9000 Midlantic Drive
Suite 300
Mount Laurel, NJ 08054

Official Depository
Wells Fargo Bank
Pennington Road and Olden Avenue
Ewing, NJ 08638

FINANCIAL SECTION

## INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education<br>Township of Ewing School District<br>County of Mercer<br>Ewing, New Jersey 08618

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Ewing School District, in the County of Mercer, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## 24850

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Ewing School District, in the County of Mercer, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

## Prior Period Restatement

As discussed in note 19 to the financial statements, the School District restated its net position as of June 30, 2016 on the statement of activities and Capital Projects fund balance as of June 30, 2016 on the statement of revenues, expenditures and changes in fund balances for various prior period adjustments. Our opinion is not modified with respect to this matter.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, schedule of the School District's contributions as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Ewing School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

## 24850

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 27, 2017 on our consideration of the Township of Ewing School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Township of Ewing School District's internal control over financial reporting and compliance.

Respectfully submitted,

# Bowman \& Company LLP 

BOWMAN \& COMPANY LLB
Certified Public Accountants
\& Consultants

# Daniel M DiDangi 

Daniel M. DiGangi
Certified Public Accountant
Public School Accountant No. CS 002376
Voorhees, New Jersey
November 27, 2017

## Exhibit K-1

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS <br> INDEPENDENT AUDITOR'S REPORT 

The Honorable President and Members of the Board of Education Township of Ewing School District County of Mercer Ewing, New Jersey 08618

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Ewing School District, in the County of Mercer, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated November 27, 2017. Our report on the financial statements included an emphasis of matter paragraph describing the restatement of the prior period financial statements for various prior period adjustments.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Township of Ewing School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township of Ewing School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township of Ewing School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

## Bowman \& Company LLP

BOWMAN \& COMPANY LLP
Certified Public Accountants \& Consultants

# Daniel M DiDangi 

Daniel M. DiGangi
Certified Public Accountant
Public School Accountant No. CS 002376

Voorhees, New Jersey
November 27, 2017

REQUIRED SUPPLEMENTARY INFORMATION PART I

THE EWING PUBLIC SCHOOLS
Michael A. Nitti, Superintendent of Schools
Dennis J. Nettleton, CPA, RSBA, SFO, School Business Administrator

# MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## UNAUDITED

## Management's Discussion and Analysis

The discussion and analysis of Ewing Township School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2017 and 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD\&A) is Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments issued in June 1999. Certain comparative information between the current year (2016-2017) and the prior year (2015-2016) is required to be presented in MD\&A.

## Overview of Financial Statements

The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This document also contains required and supplementary information and other information in addition to the basic financial statements themselves.

## Financial Highlights

Key financial highlights for 2016-2017 are as follows:
In total, net position totaled \$2,471,758 which represents a \$1,853,064 increase from 2016.
General revenues accounted for $\$ 71,046,067$ in revenue or $73.77 \%$ of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for $\$ 25,267,098$ or $26.23 \%$ of total revenues of $\$ 96,313.165$.

# Ewing Township Board Of Education 

# MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

Total assets of governmental activities decreased by $\$ 775,519$ as cash and cash equivalents decreased by $\$ 2,824,312$, receivables increased by $\$ 2,303,520$ and current liabilities increased by $\$ 207,853$.

In the governmental activities, the District had $\$ 92,270,147$ in expenses; only $\$ 23,072,889$ of these expenses were offset by program specific charges for services and grants or contributions. General revenues (primarily property taxes and federal and state aid) of $\$ 71,046,067$ were adequate to provide for these programs.

Among major funds, the General Fund had $\$ 72,750,295$ in revenues and $\$ 72,369,107$ in expenditures. The General Fund's fund balance increased $\$ 363,423$ over 2016. The General Fund's fund balance is $\$ 7,659,628$. The increase was caused by revenue being in excess of expenditures.

The Special Revenue Fund had $\$ 2,040,989$ in revenue and expenditures.

## Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Ewing Township School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole school district, presenting both an aggregate view of the School District's finances and a longer term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School District's most significant funds with all other non-major funds presented in total in one column. In the case of the Ewing School District, the General Fund is by far the most significant.

## Reporting the School District as a Whole

## Comparative Statement of Net Position and Comparative Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School district as a whole looks at all financial transactions and asks the question, "How did we do financially during 2017?" The Comparative Statement of Net Position and the Comparative Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and change to that position. This change in net position is important because it tells the reader that, for the school district as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

# Ewing Township Board Of Education 

# MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

## Comparative Statement of Net Position and Comparative Statement of Activities (Cont'd)

In the Comparative Statement of Net Position and the Comparative Statement of Activities, the School District is divided into two kinds of activities:

Governmental Activities - All of the School District's programs and services are reported here including, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.

Business Type Activities - This service is provided on a charge for goods or services basis to recover all the expenses of the goods and services provided. The Food Service enterprise fund and Extended Day Program enterprise fund are reported as business activities.

## Reporting the School District’s Most Significant Funds

## Fund Financial Statement

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

## Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the general fund, special revenue fund, capital projects fund and debt service fund, all of which are considered to be major funds.

The District adopts an annual appropriated budget for its general fund, special revenue fund and debt service fund. Budgetary comparison statements have been provided as required supplementary information for the general fund, special revenue fund and debt service fund to demonstrate compliance with this budget

The basic governmental fund financial statements can be found on exhibits B-1 through B-3 of this report.

# Ewing Township Board Of Education 

# MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

## Proprietary Funds

The District maintains two proprietary fund types. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The District uses an enterprise fund to account for the operations of its food service program and extended day program.

The basic proprietary fund financial statements can be found on exhibits B-4 through B-6 of this report.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the governmental entity. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs.

The District uses agency funds to account for resources held for student activities and groups and payroll related liabilities. The fiduciary fund financial statements can be found on exhibits B-7 and B-8 of this report.

## Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements. The notes to the financial statements can be found directly after the $B$ exhibits of this report.

## The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole. Net position may serve over time as a useful indicator of government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets and the depreciation of capital assets.

The Statement of Net Position provides the financial perspective of the District as a whole.

Table 1 provides a comparative summary of the School District's net position for 2017 and 2016.

## Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the assets, deferred inflows and outflows of resources and liabilities of the District, with the difference between the four reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

# Ewing Township Board Of Education 

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## Government-wide Financial Statements (Cont'd)

The statement of activities presents information showing how the net position of the District changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flow. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., earned but unused vacation leave).

The Government-wide financial statements can be found on exhibits A-1 and A-2 of this report.
The Statement of Net Position provides the financial perspective of the District as a whole. Table 1 provides a comparative summary of the School District's net position for 2017 and 2016.

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the District, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by $\$ 2,471,758$ at the close of fiscal 2017. The following table provides a summary of net position at June 30, 2017 and 2016 relating to the District's governmental and business-type activities:

# Ewing Township Board Of Education 

# MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

Table 1 - Comparative Summary of Net Position

|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total School District |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016-2017 |  | (Restated)2015-2016 |  | 2016-2017 |  | (Restated) |  | 2016-2017 |  | (Restated)2015-2016 |  |
| Assets |  |  |  |  |  |  |  |  |  |  |  |  |
| Current and Other Assets |  | 9,777,718 |  | 10,313,659 | \$ | 904,666 | \$ | 662,992 |  | 10,682,383 |  | 0,976,651 |
| Capital Assets, Net |  | 21,895,623 |  | 22,135,200 |  | 129,541 |  | 152,808 |  | 22,025,164 |  | 2,288,008 |
| Total Assets |  | 31,673,341 |  | 32,448,860 | \$ | 1,034,207 | \$ | 815,800 |  | 32,707,547 |  | 33,264,659 |
| Deferred Outflows of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Loss on Defeasance of Bonds |  | 581,805 |  | 811,906 |  |  |  |  |  | 581,805 | \$ | 811,906 |
| Prepaid Retirement |  | 2,635,600 |  | 4,730,000 |  |  |  |  |  | 2,635,600 |  | 4,730,000 |
| Pension |  | 8,943,271 |  | 3,808,296 |  |  |  |  |  | 8,943,271 |  | 3,808,296 |
| Total Deferred Outflows of Resources |  | 12,160,676 |  | 9,350,202 |  | - |  | - |  | 12,160,676 | \$ | 9,350,202 |
| Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Current and Other Liabilities |  | 1,870,653 | \$ | 1,662,800 | \$ | 252,069 | \$ | 36,420 |  | 2,122,722 | \$ | 1,699,220 |
| Long-Term Liabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| Outstanding |  | 40,221,027 |  | 39,914,206 |  | 52,717 |  | 54,213 |  | 40,273,744 |  | 39,968,419 |
| Total Liabilities |  | 42,091,680 |  | 41,577,006 | \$ | 304,785 | \$ | 90,634 |  | 42,396,465 |  | 1,667,639 |
| Deferred Inflow of Resources |  |  |  |  |  |  |  |  |  |  |  |  |
| Pension |  | - |  | 328,528 |  | - |  | - |  | - | \$ | 328,528 |
| Net Position |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Assets |  | 16,422,446 |  | 13,878,112 | \$ | 129,541 | \$ | 152,808 |  | 16,551,987 | \$ | 4,030,920 |
| Restricted |  | 8,149,424 |  | 1,200,000 |  |  |  |  |  | 8,149,424 |  | 1,200,000 |
| Unrestricted (Deficit) |  | $(22,829,533)$ |  | $(15,184,584)$ |  | 599,880 |  | 572,358 |  | $(22,229,652)$ |  | 4,612,226) |
| Total Net Position |  | 1,742,337 |  | $(106,472)$ | \$ | 729,421 | \$ | 725,166 | \$ | 2,471,758 | \$ | 618,694 |

The District's combined net position was $\$ 2,471,758$ on June 30 , 2017. This is an increase of $\$ 1,853,064$, or $299.51 \%$ from the prior year.

The largest portion of the District's net position is its net investment in capital assets (e.g., land, construction-inprogress, buildings and improvements, and machinery, equipment and vehicles), less any related debt (bonds payable) used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources (namely, property taxes), since the capital assets themselves cannot be used to liquidate these liabilities.

## Ewing Township Board Of Education

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
UNAUDITED - (CONTINUED)

## Table 1 - Comparative Summary of Net Position (Cont'd)

Net investment in capital assets increased from the prior year due to the reduction in the long-term liabilities as a result in the pay-down of principal.

Long-term liabilities increased due to the increase in net pension liability.
Restricted net position increased mainly due to the net increase in reserves and the posting of designated surplus funds as restricted in 2017.

Unrestricted net position decreased by $\$ 7,644,949$ which was caused primarily by the increase in the net pension liability of the district.

# Ewing Township Board Of Education 

# MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

Table 2 shows the comparative change in net position from fiscal year 2017 and 2016.

## Revenues:

Program Revenues:
Charges for Services
Operating Grants and Contributions
General Revenue:
Property Taxes
Federal and State Aid
Miscellaneous
Total Revenue

## Expenses:

Instruction
Tuition
Student and Instruction
Related Services
School Administration
General Administration
Operation and Maintenance
of Facilities
Pupil Transportation
Unallocated Benefits
Reimbursed TPAF and
Social Security
Interest on Debt
Transfer to Charter Schools
Business Type Actives
Total Expenses
Excess (Deficiency) in Revenues
Over Expenditures

Special and Extraordinary Items, Net

Change in Net Position

Adjustment for Prior Period
Restatement (Net)

Net Position - beginning

Net Position - ending

| \$ | $28,749,570$ |  | $45,795,992$ |  |  |  |  | \$ | $28,749,570$ | \$ | $45,795,992$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4,228,076 |  | 2,845,481 |  |  |  |  |  | 4,228,076 |  | 2,845,481 |
|  | 6,785,234 |  | 10,113,036 |  |  |  |  |  | 6,785,234 |  | 10,113,036 |
|  | 2,481,993 |  | 1,088,153 |  |  |  |  |  | 2,481,993 |  | 1,088,153 |
|  | 1,956,229 |  | 5,632,690 |  |  |  |  |  | 1,956,229 |  | 5,632,690 |
|  | 5,647,528 |  | 9,770,323 |  |  |  |  |  | 5,647,528 |  | 9,770,323 |
|  | 4,403,433 |  | 6,548,896 |  |  |  |  |  | 4,403,433 |  | 6,548,896 |
| 32,626,433 32,626,433 |  |  |  |  |  |  |  |  |  |  |  |
|  | 4,628,408 |  |  |  |  |  |  |  | 4,628,408 |  |  |
|  | 367,536 |  | 512,476 |  |  |  |  |  | 367,536 |  | 512,476 |
|  | 395,709 |  | 133,496 |  |  |  |  |  | 395,709 |  | 133,496 |
|  |  |  |  | \$ | 2,189,954 | \$ | 2,120,336 |  | 2,189,954 |  | 2,120,336 |
| \$ | 92,270,147 | \$ | 82,440,542 | \$ | 2,189,954 | \$ | 2,120,336 | \$ | 94,460,101 | \$ | 84,560,878 |
| \$ | 1,848,809 | \$ | 3,624,871 | \$ | 4,255 | \$ | 50,943 | \$ | 1,853,064 | \$ | 3,675,814 |
|  | - |  | 209,360 |  | - |  | - |  | - |  | 209,360 |
| \$ | 1,848,809 | \$ | 3,834,231 | \$ | 4,255 | \$ | 50,943 | \$ | 1,853,064 | \$ | 3,885,174 |

Table 2 - Comparative Change in Net Position

| \$ | 499,709 | \$ | 541,016 | \$ | 1,257,599 | \$ | 1,239,752 | \$ | 1,757,308 | \$ | 1,780,768 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 22,573,180 |  | 2,351,513 |  | 936,610 |  | 931,527 |  | 23,509,790 |  | 3,283,040 |
|  | 58,962,416 |  | 58,170,321 |  |  |  |  |  | 58,962,416 |  | 58,170,321 |
|  | 11,205,916 |  | 24,791,630 |  |  |  |  |  | 11,205,916 |  | 24,791,630 |
|  | 877,735 |  | 210,933 |  |  |  |  |  | 877,735 |  | 210,933 |
| \$ | 94,118,956 | \$ | 86,065,414 | \$ | 2,194,209 | \$ | 2,171,279 | \$ | 96,313,165 | \$ | 88,236,693 |


|  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

# Ewing Township Board Of Education 

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
UNAUDITED - (CONTINUED)

## General Fund Budgetary Highlights

The District budget is prepared according to New Jersey Statutes. The most significant budgeted fund is the general fund. During the fiscal year, there were several differences between the original budget and the final amended budget as a result of transfers being applied to certain line items. These transfers were made between line items as part of the normal process as permitted by State guidelines. Readers should refer to Section C of the financial report for comparisons between actual and budgeted amounts.

Described on the next page are explanations for variations in revenues and expenditures for certain lines where the modified budgeted amounts differ from the original budget by significant amounts. All other fluctuations were considered immaterial and no explanations were deemed required.

## Revenues

- Actual tuition revenue was in excess of the modified budgeted amount by approximately $\$ 199,709$ or $66.57 \%$ as a result mostly of higher than anticipated inflow of students.


## Expenditures

- The modified budget for regular programs - instruction increased from the original budget by $\$ 267,258$, or $1.43 \%$ as a result of an increase in the need for other purchased services.
- The modified budget for undistributed expenditures - instruction increased from the original budget by $\$ 609,233$, or $23.41 \%$ as a result of an increase in the amount of students sent to County Special Services Districts and Regional Day Schools.
- The modified budget for undistributed expenditures - student transportation increased from the original budget by $\$ 424,605$, or $10.74 \%$ as a result of additional costs related to the transportation of students by outside vendors.
- The modified budget for special education - instruction decreased from the original budget by $\$ 195,663$, or $2.88 \%$ as a result of reallocation of line items within the account to serve special needs students.


## Ewing Township Board Of Education

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## Governmental Activities

Property taxes of $\$ 58,962,416$ made up $62.65 \%$ percent of revenue for governmental activities for the Ewing School District for fiscal year 2017. The District's total revenues were $\$ 94,118,956$ for the year ended June 30, 2017. Federal, state and local grants for operating purposes of $\$ 22,573,180$ accounted for another $23.98 \%$ of revenue.

Revenue for Fiscal Year 2017


## Ewing Township Board Of Education

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

> UNAUDITED - (CONTINUED)

## Governmental Activities (Cont'd)

The total cost of all programs and services was $\$ 92,270,147$.

Expenses for Fiscal Year 2017


# Ewing Township Board Of Education 

# MANAGEMENT’S DISCUSSION AND ANALYSIS 

FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## Business-Type Activities

## Food Service

Revenues for the District's business-type activities food service program were comprised of charges for services and federal and state reimbursements.

Food service expenses exceeded revenues by $\$ 44,455$.
Charges for services represent $\$ 709,808$, or $43.11 \%$ of revenue. This represents amounts paid by patrons for daily food service, as well as special functions.

Non-operating revenues include federal and state reimbursements for meals and donated commodities which total $\$ 936,610$, or $56.89 \%$ of revenue.

Extended Day Program
Revenues for the District's business-type activities extended day program were comprised of charges for services.

Extended day program service expenses exceeded revenues by $\$ 48,710$.
Charges for services represent $\$ 547,791$, or $100 \%$ of revenue. This represents amounts paid for extended day coverage for children.

# Ewing Township Board Of Education 

## MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## Governmental Activities

The Comparative Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

Table 3 - Comparative Statement of Activities

|  | Total Cost of Services |  |  |  |  | Net Cost of Services |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016-2017 |  | 2015-2016 |  | Percent Change | 2016-2017 |  | 2015-2016 |  | Percent Change |
| Instruction | \$ | 28,749,570 | \$ | 45,795,992 | -37.22\% | \$ | 27,676,492 | \$ | 43,865,734 | -36.91\% |
| Tuition |  | 4,228,076 |  | 2,845,481 | 48.59\% |  | 3,211,271 |  | 2,845,481 | 12.86\% |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Attendance \& Social |  |  |  |  |  |  |  |  |  |  |
| Work Services |  |  |  | 464,211 | -100.00\% |  |  |  | 464,211 | -100.00\% |
| Health Services |  |  |  | 1,287,144 | -100.00\% |  |  |  | 1,287,144 | -100.00\% |
| Student \& Instruction |  |  |  |  |  |  |  |  |  |  |
| Related Services |  | 6,785,234 |  | 7,530,795 | -9.90\% |  | 6,446,150 |  | 7,327,779 | -12.03\% |
| Educational Media Services/ |  |  |  |  |  |  |  |  |  |  |
| School Library |  |  |  | 785,462 | -100.00\% |  |  |  | 785,462 | -100.00\% |
| Instructional Staff Training |  |  |  | 45,424 | -100.00\% |  |  |  | 45,424 | -100.00\% |
| School Administration |  | 2,481,993 |  | 1,088,153 | 128.09\% |  | 2,481,993 |  | 1,088,153 | 128.09\% |
| General Administration |  | 1,956,229 |  | 5,632,690 | -65.27\% |  | 1,956,229 |  | 5,632,690 | -65.27\% |
| Operation and Maintenance of Facilities |  | 5,647,528 |  | 9,770,323 | -42.20\% |  | 5,647,528 |  | 9,770,323 | -42.20\% |
| Pupil Transportation |  | 4,403,433 |  | 6,548,896 | -32.76\% |  | 4,403,433 |  | 6,548,896 | -32.76\% |
| Unallocated Benefits |  | 32,626,433 |  |  | 100.00\% |  | 16,632,181 |  |  | 100.00\% |
| Reimbursed TPAF and |  |  |  |  |  |  |  |  |  |  |
| Social Security |  | 4,628,408 |  |  | 100.00\% |  |  |  |  |  |
| Transfer to Charter School |  | 395,709 |  | 133,496 | 196.42\% |  | 395,709 |  | 133,496 | 196.42\% |
| Interest on Debt |  | 367,536 |  | 512,476 | -28.28\% |  | 346,274 |  | $(246,780)$ | -240.32\% |
| Total Expenses | \$ | 92,270,147 | \$ | 82,440,542 | $\underline{ } 11.92 \%$ | \$ | 69,197,258 | \$ | 79,548,013 | $\underline{-13.01 \%}$ |

# Ewing Township Board Of Education 

# MANAGEMENT’S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

## Governmental Activities (Cont'd)

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration and business operations include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School district.

## The School District's Funds

All governmental funds (i.e., general fund, special revenue fund and debt service fund presented in the fundbased statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to $\$ 81,267,094$ and expenditures were $\$ 81,121,614$, exclusive of the capital projects fund.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a comparative summary of the revenues of the general fund, special revenue fund and debt service fund for the fiscal years ended June 30, 2017 and June 30, 2016, and the amount of increase and decreases in relation to prior year revenues.


# Ewing Township Board Of Education 

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## The School District's Funds (Cont'd)

Local revenues increased primarily because of an increase in the annual school tax levy.
Federal revenues increased primarily due to the increase in Title I realized revenues.
State revenue increased primarily due to an increase of general fund on-behalf pension payments.
The following schedule presents a comparative summary of general fund, special revenue fund and debt service fund exclusive of capital project fund expenditures for the fiscal years ended June 30, 2017 and June 30, 2016, and the increases and decreases in relation to prior year amounts.

Comparative Summary of Expenditures

| Expenditures | 2016-2017 |  |  | 2015-2016 |  |  | Increase/ <br> (Decrease) <br> from 2015-2016 <br> to 2016-2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Percent of Total |  | Amount | Percent of Total |  |  |
| Current Expense: |  |  |  |  |  |  |  |  |
| Instruction | \$ | 32,357,766 | 39.89\% | \$ | 28,465,037 | 36.38\% | \$ | 3,892,729 |
| Undistributed |  |  |  |  |  |  |  |  |
| Expenditures |  | 41,532,381 | 51.20\% |  | 41,442,632 | 52.97\% |  | 89,749 |
| Charter Schools |  | 395,709 | 0.49\% |  | 133,496 | 0.17\% |  | 262,213 |
| Capital Outlay |  | 124,240 | 0.15\% |  | 1,593,710 | 2.04\% |  | $(1,469,470)$ |
| Debt Service: |  |  |  |  |  |  |  |  |
| Principal |  | 6,555,000 | 8.08\% |  | 6,325,000 | 8.08\% |  | 230,000 |
| Interest |  | 156,518 | 0.19\% |  | 279,685 | 0.36\% |  | $(123,167)$ |
|  | \$ | 81,121,614 | 100.00\% | \$ | 78,239,560 | 100.00\% | \$ | 2,882,054 |

Changes in expenditures were the results of varying factors. Current expense primarily increased due to the normal increase in salaries and other expenses.

## General Fund Budgeting Highlights

The School District's budget is prepared in accordance with New Jersey Law, and is based on accounting for certain transactions on a cash basis of receipts, disbursements and encumbrances. The most significant fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts. There were no significant budget adjustments during the year.

# Ewing Township Board Of Education 

MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

UNAUDITED - (CONTINUED)

## Capital Assets

At the end of the fiscal year 2017, the School District had $\$ 22,025,164$ invested in land, buildings and improvements, furniture, fixtures and equipment net of depreciation. Table 4 shows fiscal 2017 balances compared to 2016.

Table 4 - Capital Assets (Net of Depreciation) at June 30

|  | Governmental Activities |  |  |  | Business-Type Activities |  |  |  | Total School District |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016-2017 |  | (Restated) |  | (Restated) |  |  |  | 2016-2017 |  | $\begin{aligned} & \text { (Restated) } \\ & 2015-2016 \end{aligned}$ |  |
|  |  |  |  | 2015-2016 |  | 6-2017 |  | 15-2016 |  |  |  |  |
| Land | \$ | 688,921 | \$ | 688,921 |  |  |  |  | \$ | 688,921 | \$ | 688,921 |
| Building and |  |  |  |  |  |  |  |  |  |  |  |  |
| Improvements |  | 19,306,679 |  | 19,865,593 |  |  |  |  |  | 19,306,679 |  | 19,865,593 |
| Furniture, Fixtures |  |  |  |  |  |  |  |  |  |  |  |  |
| and Equipment |  | 1,900,022 |  | 1,580,686 | \$ | 129,541 | \$ | 152,808 |  | 2,029,564 |  | 1,733,494 |
| Total Capital |  |  |  |  |  |  |  |  |  |  |  |  |
| Assets - Net of |  |  |  |  |  |  |  |  |  |  |  |  |
| Depreciations | \$ | 21,895,623 | \$ | 22,135,200 | \$ | 129,541 | \$ | 152,808 | \$ | 22,025,164 |  | 22,288,008 |

Refer to Notes to Financial Statements (Note 6) for more detailed information.
Overall capital assets (net) decreased from fiscal year 2016 to fiscal year 2017. The decreased in capital assets is primarily due to annual depreciation in excess of capital asset additions.

## Debt Administration

At the end of the fiscal year 2017and 2016, the School District had outstanding long term liabilities as follows:
Table 5 - Debt Administration

|  | June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2017}$ |  | (Restated) |  |
|  |  |  |  | $\underline{\underline{2016}}$ |
| Capital Leases | \$ | 2,700,582 | \$ | 3,253,994 |
| Compensated Absences |  | 3,664,123 |  | 3,681,894 |
| Net Pension Liability |  | 27,866,322 |  | 20,433,318 |
| Serial Bonds |  | 5,990,000 |  | 12,545,000 |
| Totals | \$ | 40,221,027 | \$ | 39,914,206 |

Refer to Notes to Financial Statements (Note 7) for more detailed information.

# Ewing Township Board Of Education 

# MANAGEMENT’S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

UNAUDITED - (CONTINUED)

## For the Future

Presently, the Ewing Township School District is in good financial condition. This is confirmed by a steady bond rating by Standard \& Poor's of the District's February of 2013 outstanding bonds. This District is proud of the community support of its public schools.

The Ewing Township School District, in concert with many New Jersey Public School districts faces a difficult fiscal environment when looking into the future, with the major sources of revenue being State Aid and Local Property Taxes. The State imposed 2\% tax levy cap has put most New Jersey school districts in a box.

As a result of these restrictive fiscal constraints the District has been creative in its efforts to reduce expenditures over the years. Successful shared services initiatives, cooperative purchasing groups, and green initiatives have been invaluable to the continued financial management of the District.

In doing, the Ewing Township School District has committed itself to financial excellence for many years. The District's reputation in financial planning, budgeting, and internal controls is sound and well regarded. The District plans to continue its sound fiscal management practices to meet the challenges of an even changing and uncertain future.

The Township of Ewing is currently involved in some major re-development projects which is expected to bring a modest number of students as well as provide an increase to the tax base. Overall, this is anticipated to have a positive effect on the financial position of the district. Though the increase in students is anticipated to be offset by identified enrollment declines, the district is taking a proactive approach to management of this issue and has engaged a demographer to annually review the birth rates in the district as well as to analyze the proposed developments as they grow and change.

## Contacting the School District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. Questions regarding this report or if additional information is needed, kindly contact Dennis J. Nettleton, School Business Administrator/Board Secretary, at the Ewing Township School District, 2099 Pennington Road, Ewing Township, NJ 08618.

Respectfully submitted,


Michael Nitti
Superintendent of Schools


Dennis J. Nettleton, CPA, RSBA, SFO
School Business Administrator/Board Secretary

## BASIC FINANCIAL STATEMENTS

## GOVERNMENT-WIDE FINANCIAL STATEMENTS

|  | Governmental Activities |  | Business-Type <br> Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 2,398,067.59 | \$ | 788,758.46 | \$ | 3,186,826.05 |
| Receivables, net |  | 6,194,799.37 |  | 85,431.87 |  | 6,280,231.24 |
| Restricted Cash and Cash Equivalents |  | 1,184,850.88 |  |  |  | 1,184,850.88 |
| Inventory |  |  |  | 30,475.21 |  | 30,475.21 |
| Capital Assets, net (Note 6) |  | 21,895,622.69 |  | 129,541.14 |  | 22,025,163.83 |
| Total Assets |  | 31,673,340.53 |  | 1,034,206.68 |  | 32,707,547.21 |
| DEFERRED OUTFLOWS OF RESOURCES: |  |  |  |  |  |  |
| Related to Pensions (Note 9) |  | 8,943,271.00 |  |  |  | 8,943,271.00 |
| Prepaid Early Retirement Incentive |  | 2,635,600.00 |  |  |  | 2,635,600.00 |
| Deferred Loss on Refunding |  | 581,805.43 |  |  |  | 581,805.43 |
| Total Deferred Outflows |  | 12,160,676.43 |  | - |  | 12,160,676.43 |
| LIABILITIES: |  |  |  |  |  |  |
| Accounts Payable: |  |  |  |  |  |  |
| Related to Pensions |  | 863,450.00 |  |  |  | 863,450.00 |
| Other |  | 890,530.05 |  | 14,094.80 |  | 904,624.85 |
| Internal Balances |  | $(207,594.58)$ |  | 207,594.58 |  |  |
| Payable to Other Governments |  | 5,328.00 |  |  |  | 5,328.00 |
| Accrued Interest |  | 41,352.75 |  |  |  | 41,352.75 |
| Unearned Revenue |  | 277,586.67 |  | 30,379.26 |  | 307,965.93 |
| Noncurrent Liabilities (Note 7): |  |  |  |  |  |  |
| Due within One Year |  | 4,514,427.44 |  | 10,543.33 |  | 4,524,970.77 |
| Due beyond One Year |  | 35,706,599.88 |  | 42,173.31 |  | 35,748,773.19 |
| Total Liabilities |  | 42,091,680.21 |  | 304,785.28 |  | 42,396,465.49 |
| NET POSITION: |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 16,422,445.80 |  | 129,541.14 |  | 16,551,986.94 |
| Restricted for: |  |  |  |  |  |  |
| Capital Projects |  | 2,568,728.91 |  |  |  | 2,568,728.91 |
| Other Purposes |  | 5,580,694.61 |  |  |  | 5,580,694.61 |
| Unrestricted (Deficit) |  | $(22,829,532.57)$ |  | 599,880.26 |  | (22,229,652.31) |
| Total Net Position | \$ | 1,742,336.75 | \$ | 729,421.40 | \$ | 2,471,758.15 |

The accompanying Notes to Financial Statements are an integral part of this statement.
Statement of Activities
For the Fiscal Year Ended June 30, 2017

| Functions / Programs | Expenses |  | Program Revenues |  |  |  |  | Net (Expense) Revenue and Changes in Net Position |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Charges for Services |  | Operating Grants and Contributions |  | Capital Grants and Contributions | Governmental Activities |  | Business-Type Activities |  | Total |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular | \$ | 19,247,275.42 | \$ | 362,264.69 |  |  |  | \$ | (18,885,010.73) |  |  | \$ | (18,885,010.73) |
| Special Education |  | 7,363,414.45 |  | 137,443.88 | \$ | 573,369.07 |  |  | (6,652,601.50) |  |  |  | (6,652,601.50) |
| Other Special Instruction |  | 1,058,963.80 |  |  |  |  |  |  | (1,058,963.80) |  |  |  | (1,058,963.80) |
| Other Instruction |  | 1,079,915.83 |  |  |  |  |  |  | (1,079,915.83) |  |  |  | $(1,079,915.83)$ |
| Tuition |  | 4,228,075.68 |  |  |  | 1,016,804.67 |  |  | $(3,211,271.01)$ |  |  |  | (3,211,271.01) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Student and Instruction Related Services |  | 6,785,233.66 |  |  |  | 339,084.01 |  |  | (6,446,149.65) |  |  |  | (6,446,149.65) |
| School Administrative Services |  | 2,481,993.01 |  |  |  |  |  |  | (2,481,993.01) |  |  |  | (2,481,993.01) |
| General and Business Administrative Services |  | 1,956,228.55 |  |  |  |  |  |  | $(1,956,228.55)$ |  |  |  | $(1,956,228.55)$ |
| Plant Operations and Maintenance |  | 5,647,527.78 |  |  |  |  |  |  | $(5,647,527.78)$ |  |  |  | ( $5,647,527.78$ ) |
| Pupil Transportation |  | 4,403,433.03 |  |  |  |  |  |  | $(4,403,433.03)$ |  |  |  | (4,403,433.03) |
| Unallocated Benefits |  | 32,626,432.55 |  |  |  | 15,994,252.00 |  |  | $(16,632,180.55)$ |  |  |  | $(16,632,180.55)$ |
| Reimbursed TPAF and Social Security |  | 4,628,408.22 |  |  |  | 4,628,408.22 |  |  |  |  |  |  |  |
| Transfer to Charter Schools |  | 395,709.00 |  |  |  |  |  |  | $(395,709.00)$ |  |  |  | (395,709.00) |
| Interest on Long Term Debt |  | 367,535.95 |  |  |  | 21,262.36 |  |  | (346,273.59) |  |  |  | (346,273.59) |
| Total Governmental Activities |  | 92,270,146.93 |  | 499,708.57 |  | 22,573,180.33 | - |  | (69,197,258.03) |  | - |  | $(69,197,258.03)$ |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food Service |  | 1,690,873.15 |  | 709,808.13 |  | 936,609.94 |  |  |  | \$ | (44,455.08) |  | (44,455.08) |
| Childcare Program |  | 499,080.74 |  | 547,791.06 |  |  |  |  |  |  | 48,710.32 |  | 48,710.32 |
| Total Business-Type Activities |  | 2,189,953.89 |  | 1,257,599.19 |  | 936,609.94 | - |  | - |  | 4,255.24 |  | 4,255.24 |
| Total Government | \$ | 94,460,100.82 | \$ | 1,757,307.76 | \$ | 23,509,790.27 | - |  | (69,197,258.03) |  | 4,255.24 |  | $(69,193,002.79)$ |
| General Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes, Levied for General Purposes, net |  |  |  |  |  |  |  |  | 53,398,341.00 |  |  |  | 53,398,341.00 |
| Taxes Levied for Debt Service |  |  |  |  |  |  |  |  | 5,564,075.00 |  |  |  | 5,564,075.00 |
| Federal and State Aid Not Restricted |  |  |  |  |  |  |  |  | 10,268,560.42 |  |  |  | 10,268,560.42 |
| Federal and State Aid Restricted |  |  |  |  |  |  |  |  | 937,355.64 |  |  |  | 937,355.64 |
| Miscellaneous Income |  |  |  |  |  |  |  |  | 877,734.94 |  |  |  | 877,734.94 |
| Total General Revenues |  |  |  |  |  |  |  |  | 71,046,067.00 |  | - |  | 71,046,067.00 |
| Change in Net Position |  |  |  |  |  |  |  |  | 1,848,808.97 |  | 4,255.24 |  | 1,853,064.21 |
| Net Position (Deficit) -- July 1 (Restated) |  |  |  |  |  |  |  |  | (106,472.22) |  | 725,166.16 |  | 618,693.94 |
| Net Position -- June 30 |  |  |  |  |  |  |  | \$ | 1,742,336.75 | \$ | 729,421.40 | \$ | 2,471,758.15 |

The accompanying Notes to Financial Statements are an integral part of this statement

FUND FINANCIAL STATEMENTS

## Governmental Funds <br> Balance Sheet <br> June 30, 2017

|  |  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects Fund |  | Debt <br> Service Fund |  | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 2,398,067.59 | \$ | 10,249.00 | \$ | 1,174,600.95 | \$ | 0.93 | \$ | 3,582,918.47 |
| Receivables, net: |  |  |  |  |  |  |  |  |  |  |
| Interfunds Receivable: |  |  |  |  |  |  |  |  |  |  |
| Enterprise Funds |  | 207,594.58 |  |  |  |  |  |  |  | 207,594.58 |
| Special Revenue Fund |  | 388,299.10 |  |  |  |  |  |  |  | 388,299.10 |
| Capital Projects Fund |  | 568.18 |  |  |  |  |  |  |  | 568.18 |
| Receivables from Other Governments: |  |  |  |  |  |  |  |  |  |  |
| Federal |  |  |  | 649,790.92 |  |  |  |  |  | 649,790.92 |
| State of NJ -- Extraordinary Aid |  | 300,411.00 |  |  |  |  |  |  |  | 300,411.00 |
| State of NJ -- FICA |  | 188,416.06 |  |  |  |  |  |  |  | 188,416.06 |
| State of NJ -- Nonpublic Transportation Aid |  | 38,068.00 |  |  |  |  |  |  |  | 38,068.00 |
| State of NJ -- Homeless Aid |  | 27,540.00 |  |  |  |  |  |  |  | 27,540.00 |
| Local School Taxes |  | 4,807,479.00 |  |  |  |  |  |  |  | 4,807,479.00 |
| Other Receivables |  | 147,211.92 |  | 35,882.47 |  |  |  |  |  | 183,094.39 |
| Total Assets | \$ | 8,503,655.43 | \$ | 695,922.39 | \$ | 1,174,600.95 | \$ | 0.93 | \$ | 10,374,179.70 |
| LIABILITIES AND FUND BALANCES: |  |  |  |  |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 844,027.43 | \$ | 24,708.62 | \$ | 21,794.00 |  |  | \$ | 890,530.05 |
| Interfunds Payable: |  |  |  |  |  |  |  |  |  |  |
| General Fund |  |  |  | 388,299.10 |  | 568.18 |  |  |  | 388,867.28 |
| Payable to State Government |  |  |  | 5,328.00 |  |  |  |  |  | 5,328.00 |
| Unearned Revenue |  |  |  | 277,586.67 |  |  |  |  |  | 277,586.67 |
| Total Liabilities |  | 844,027.43 |  | 695,922.39 |  | 22,362.18 |  | - |  | 1,562,312.00 |
| Fund Balances: |  |  |  |  |  |  |  |  |  |  |
| Restricted: |  |  |  |  |  |  |  |  |  |  |
| Capital Reserve |  | 1,416,490.14 |  |  |  |  |  |  |  | 1,416,490.14 |
| Emergency Reserve |  | 500,000.00 |  |  |  |  |  |  |  | 500,000.00 |
| Maintenance Reserve |  | 675,594.00 |  |  |  |  |  |  |  | 675,594.00 |
| Maintenance Reserve - Designated for |  |  |  |  |  |  |  |  |  |  |
| Subsequent Year's Expenditures |  | 300,000.00 |  |  |  |  |  |  |  | 300,000.00 |
| Tuition Reserve - Designated for |  |  |  |  |  |  |  |  |  |  |
| Subsequent Year's Expenditures |  | 200,000.00 |  |  |  |  |  |  |  | 200,000.00 |
| Capital Projects |  |  |  |  |  | 1,152,238.77 |  |  |  | 1,152,238.77 |
| Debt Service |  |  |  |  |  |  | \$ | 0.93 |  | 0.93 |
| Excess Surplus |  | 1,300,000.00 |  |  |  |  |  |  |  | 1,300,000.00 |
| Excess Surplus - Designated for |  |  |  |  |  |  |  |  |  |  |
| Subsequent Year's Expenditures |  | 2,605,100.61 |  |  |  |  |  |  |  | 2,605,100.61 |
| Assigned: |  |  |  |  |  |  |  |  |  |  |
| Other Purposes |  | 58,439.11 |  |  |  |  |  |  |  | 58,439.11 |
| Unassigned |  | 604,004.14 |  |  |  |  |  |  |  | 604,004.14 |
| Total Fund Balances |  | 7,659,628.00 |  | - |  | 1,152,238.77 |  | 0.93 |  | 8,811,867.70 |
| Total Liabilities and Fund Balances | \$ | 8,503,655.43 | \$ | 695,922.39 | \$ | 1,174,600.95 | \$ | 0.93 |  |  |
| Amounts reported for governmental activities in the statement of Net Position (A-1) are different because: |  |  |  |  |  |  |  |  |  |  |
| Capital assets used in governmental activities are not financial resources and therefore are not reported |  |  |  |  |  |  |  |  |  |  |
| Long-term liabilities, including bonds payable and net pension liability, are not due and payable in the current period and are not reported as liabilities in the funds. |  |  |  |  |  |  |  |  |  | (40,221,027.32) |
| Governmental funds report the effect of loss on refundings and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of the difference in the treatment of the long-term debt related items. |  |  |  |  |  |  |  |  |  | 581,805.43 |
| Deferred Outflows of Resources - Related to Prepaid Early Retirement Incentive |  |  |  |  |  |  |  |  |  | 2,635,600.00 |
| Interest on long term debt is accrued on the Statement of Net Position regardless when due. |  |  |  |  |  |  |  |  |  | $(41,352.75)$ |
| Accounts Payable related to the April 1, 2018 Required PERS pension contribution that is not to be liquidated with current financial resources. |  |  |  |  |  |  |  |  |  | (863,450.00) |
| Deferred Outflows of Resources - Related to Pensions |  |  |  |  |  |  |  |  |  | 8,943,271.00 |
| Net Position of governmental activities |  |  |  |  |  |  |  |  | \$ | 1,742,336.75 |

The accompanying Notes to Financial Statements are an integral part of this statement.
Statement of Revenues, Expenditures, and Changes in Fund Balances

|  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects <br> Fund |  |  |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 53,398,341.00 |  |  |  |  | \$ | 5,564,075.00 | \$ | 58,962,416.00 |
| Other Local Revenue |  | 1,377,443.51 | \$ | 68,358.76 |  |  |  |  |  | 1,445,802.27 |
| State Sources |  | 17,749,998.22 |  | 67,445.00 |  |  |  | 911,735.00 |  | 18,729,178.22 |
| Federal Sources |  | 224,512.42 |  | 1,905,184.99 |  |  |  |  |  | 2,129,697.41 |
| Total Revenues |  | 72,750,295.15 |  | 2,040,988.75 |  | - |  | 6,475,810.00 |  | 81,267,093.90 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 18,870,743.96 |  |  | \$ | 150,101.39 |  |  |  | 19,020,845.35 |
| Special Education Instruction |  | 6,590,750.18 |  | 573,369.07 |  | 52,424.04 |  |  |  | 7,216,543.29 |
| Other Special Instruction |  | 1,037,153.17 |  |  |  |  |  |  |  | 1,037,153.17 |
| Other Instruction |  | 1,057,673.67 |  |  |  |  |  |  |  | 1,057,673.67 |
| Tuition |  | 3,211,271.01 |  | 1,016,804.67 |  |  |  |  |  | 4,228,075.68 |
| Support Services and Undistributed Costs: |  |  |  |  |  |  |  |  |  |  |
| Student and Instruction Related Services |  | 6,306,399.64 |  | 339,084.01 |  |  |  |  |  | 6,645,483.65 |
| School Administrative Services |  | 2,430,873.39 |  |  |  |  |  |  |  | 2,430,873.39 |
| Other Administrative Services |  | 2,192,175.58 |  |  |  |  |  |  |  | 2,192,175.58 |
| Plant Operations and Maintenance |  | 5,639,612.88 |  |  |  |  |  |  |  | 5,639,612.88 |
| Pupil Transportation |  | 4,312,739.06 |  |  |  |  |  |  |  | 4,312,739.06 |
| Unallocated Benefits |  | 12,540,698.55 |  | 64,848.00 |  |  |  |  |  | 12,605,546.55 |
| Reimbursed TPAF Pension and Social Security |  | 7,705,950.22 |  |  |  |  |  |  |  | 7,705,950.22 |
| Charter School Tuition |  | 395,709.00 |  |  |  |  |  |  |  | 395,709.00 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  | 6,555,000.00 |  | 6,555,000.00 |
| Interest |  |  |  |  |  |  |  | 156,517.73 |  | 156,517.73 |
| Capital Outlay |  | 77,356.79 |  | 46,883.00 |  | 678,250.63 |  |  |  | 802,490.42 |
| Total Expenditures |  | 72,369,107.10 |  | 2,040,988.75 |  | 880,776.06 |  | 6,711,517.73 |  | 82,002,389.64 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |
| OTHER FINANCING SOURCES (USES): |  |  |  |  |  |  |  |  |  |  |
| Capital Projects Transferred to General Fund |  | 8,658.23 |  |  |  | $(8,658.23)$ |  |  |  |  |
| Capital Reserve Transferred to Debt Service Fund |  | $(26,423.00)$ |  |  |  |  |  | 26,423.00 |  |  |
| Lease Proceeds |  |  |  |  |  | 2,000,000.00 |  |  |  | 2,000,000.00 |
| Cancellation of Capital Project |  |  |  |  |  | (2,000,000.00) |  |  |  | (2,000,000.00) |
| Total Other Financing Sources and Uses |  | $(17,764.77)$ |  | - |  | $(8,658.23)$ |  | 26,423.00 |  | - |
| Net Change in Fund Balances |  | 363,423.28 |  | - |  | $(889,434.29)$ |  | (209,284.73) |  | $(735,295.74)$ |
| Fund Balance -- July 1 (Restated) |  | 7,296,204.72 |  | - |  | 2,041,673.06 |  | 209,285.66 |  | 9,547,163.44 |
| Fund Balance -- June 30 | \$ | 7,659,628.00 |  | - | \$ | 1,152,238.77 | \$ | 0.93 | \$ | 8,811,867.70 |

Amounts reported for governmental activities in the statement
of activities (A-2) are different because:
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

| Depreciation Expense | $\$(1,042,068.05)$ |
| :--- | :---: |
| Capital Outlays | $802,490.42$ |

Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

Governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.
This amount is the net effect of the difference in the treatment of the long-term debt related items.
Amortization of Loss on Refunding Bonds
Repayment of capital leases is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

Proceeds from capital leases is a revenue in the governmental funds, but increases the long-term liabilities in the statement of Net Position and is not reported in the statement of activities.

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Amortization of Prepaid Early Retirement Incentive
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The decrease in accrued interest is an addition in the reconciliation. (+)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation ( - ); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the School District's pension contributions in the current period.

The accompanying Notes to Financial Statements are an integral part of this statement.

Business Type Activities - Enterprise Funds
Combining Statement of Net Position

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 459,594.72 | \$ | 329,163.74 | \$ | 788,758.46 |
| Accounts Receivable: |  |  |  |  |  |  |
| State |  | 1,161.99 |  |  |  | 1,161.99 |
| Federal |  | 57,571.20 |  |  |  | 57,571.20 |
| Other |  | 15,172.56 |  | 11,526.12 |  | 26,698.68 |
| Inventories |  | 30,475.21 |  |  |  | 30,475.21 |
| Total Current Assets |  | 563,975.68 |  | 340,689.86 |  | 904,665.54 |
| Noncurrent Assets: |  |  |  |  |  |  |
| Capital Assets: |  |  |  |  |  |  |
| Furniture, Fixtures and Equipment Less Accumulated Depreciation |  | $\begin{gathered} 734,656.00 \\ (605,114.86) \end{gathered}$ |  |  |  | $\begin{gathered} 734,656.00 \\ (605,114.86) \end{gathered}$ |
| Total Noncurrent Assets |  | 129,541.14 |  | - |  | 129,541.14 |
| Total Assets |  | 693,516.82 |  | 340,689.86 |  | 1,034,206.68 |
| LIABILITIES: |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Accounts Payable |  | 12,163.40 |  | 1,931.40 |  | 14,094.80 |
| Compensated Absences Payable |  | 10,543.33 |  |  |  | 10,543.33 |
| Interfund Accounts Payable: |  |  |  |  |  |  |
| Due General Fund |  | 207,594.58 |  |  |  | 207,594.58 |
| Unearned Revenue |  | 30,379.26 |  |  |  | 30,379.26 |
| Total Current Liabilities |  | 260,680.57 |  | 1,931.40 |  | 262,611.97 |
| Noncurrent Liabilities: |  |  |  |  |  |  |
| Compensated Absences Payable |  | 42,173.31 |  | - |  | 42,173.31 |
| Total Liabilities |  | 302,853.88 |  | 1,931.40 |  | 304,785.28 |
| NET POSITION: |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 129,541.14 |  |  |  | 129,541.14 |
| Unrestricted |  | 261,121.80 |  | 338,758.46 |  | 599,880.26 |
| Total Net Position | \$ | 390,662.94 | \$ | 338,758.46 | \$ | 729,421.40 |

The accompanying Notes to Financial Statements are an integral part of this statement.

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUES: |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs: |  |  |  |  |  |  |
| School Lunch Program | \$ | 402,758.04 |  |  | \$ | 402,758.04 |
| School Breakfast Program |  | 16,954.90 |  |  |  | 16,954.90 |
| Daily Sales - Non-Reimbursable Programs |  | 222,543.90 |  |  |  | 222,543.90 |
| Extended Day Program Fees |  |  | \$ | 547,791.06 |  | 547,791.06 |
| Special Functions |  | 67,551.29 |  |  |  | 67,551.29 |
| Total Operating Revenues |  | 709,808.13 |  | 547,791.06 |  | 1,257,599.19 |
| OPERATING EXPENSES: |  |  |  |  |  |  |
| Salaries |  | 688,974.51 |  | 389,143.23 |  | 1,078,117.74 |
| Employee Benefits |  | 294,973.21 |  | 45,524.39 |  | 340,497.60 |
| General Supplies |  | 51,403.94 |  | 45,775.34 |  | 97,179.28 |
| Depreciation |  | 23,267.00 |  |  |  | 23,267.00 |
| Cost of Sales - Reimbursable Programs |  | 502,766.76 |  |  |  | 502,766.76 |
| Cost of Sales - Non-Reimbursable Programs |  | 107,533.55 |  |  |  | 107,533.55 |
| Miscellaneous |  | 21,954.18 |  | 18,637.78 |  | 40,591.96 |
| Total Operating Expenses |  | 1,690,873.15 |  | 499,080.74 |  | 2,189,953.89 |
| Operating Income / (Loss) |  | (981,065.02) |  | 48,710.32 |  | (932,354.70) |
| NONOPERATING REVENUES (EXPENSES): |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 16,974.13 |  |  |  | 16,974.13 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 729,724.68 |  |  |  | 729,724.68 |
| National School Breakfast Program |  | 89,331.29 |  |  |  | 89,331.29 |
| Food Distribution Program |  | 100,579.84 |  |  |  | 100,579.84 |
| Total Nonoperating Revenues (Expenses) |  | 936,609.94 |  | - |  | 936,609.94 |
| Change in Net Position |  | $(44,455.08)$ |  | 48,710.32 |  | 4,255.24 |
| Net Position -- Beginning |  | 435,118.02 |  | 290,048.14 |  | 725,166.16 |
| Net Position -- Ending | \$ | 390,662.94 | \$ | 338,758.46 | \$ | 729,421.40 |

The accompanying Notes to Financial Statements are an integral part of this statement.

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Receipts from Customers | \$ | 715,025.30 | \$ | 536,264.94 | \$ | 1,251,290.24 |
| Payments to Employees |  | $(690,471.10)$ |  | $(389,143.23)$ |  | (1,079,614.33) |
| Payments for Employee Benefits |  | (294,973.21) |  | $(45,524.39)$ |  | $(340,497.60)$ |
| Payments for Supplies and Services |  | $(677,105.91)$ |  | $(63,593.72)$ |  | $(740,699.63)$ |
| Net Cash Provided by (used for) Operating Activities |  | $(947,524.92)$ |  | 38,003.60 |  | $(909,521.32)$ |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: |  |  |  |  |  |  |
| State Sources |  | 18,956.43 |  |  |  | 18,956.43 |
| Federal Sources |  | 1,024,018.75 |  |  |  | 1,024,018.75 |
| Operating Subsidies and Transfers to Other Funds |  | 207,594.58 |  |  |  | 207,594.58 |
| Net Cash Provided by (used for) Non-Capital Financing Activities |  | 1,250,569.76 |  | - |  | 1,250,569.76 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Purchase of Capital Assets |  | - |  | - |  | - |
| Net Cash Provided by (used for) Capital and Related Financing Activities |  | - |  | - |  | - |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Interest Revenue |  | - |  | - |  | - |
| Net Increase (Decrease) in Cash and Cash Equivalents |  | 303,044.84 |  | 38,003.60 |  | 341,048.44 |
| Cash and Cash Equivalents -- July 1 |  | 156,549.88 |  | 291,160.14 |  | 447,710.02 |
| Cash and Equivalents -- June 30 | \$ | 459,594.72 | \$ | 329,163.74 | \$ | 788,758.46 |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: |  |  |  |  |  |  |
| Operating Income (Loss) | \$ | (981,065.02) | \$ | 48,710.32 | \$ | (932,354.70) |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash |  |  |  |  |  |  |
| Provided by (used for) Operating Activities: |  |  |  |  |  |  |
| Depreciation and Net Amortization |  | 23,267.00 |  |  |  | 23,267.00 |
| (Increase) Decrease in Accounts Receivable |  | 4,621.99 |  | $(11,526.12)$ |  | $(6,904.13)$ |
| (Increase) Decrease in Inventories |  | 13,078.82 |  |  |  | 13,078.82 |
| Increase (Decrease) in Accounts Payable |  | $(6,526.30)$ |  | 819.40 |  | $(5,706.90)$ |
| Increase (Decrease) in Unearned Revenue Increase (Decrease) in Accrued Salaries Benefits |  | $\begin{array}{r} 595.18 \\ (1,496.59) \end{array}$ |  |  |  | $\begin{array}{r} 595.18 \\ (1.496 .59) \end{array}$ |
| Increase (Decrease) in Accrued Salaries Benefits |  | $(1,496.59)$ |  |  |  | $(1,496.59)$ |
| Total Adjustments |  | 33,540.10 |  | $(10,706.72)$ |  | 22,833.38 |
| Net Cash Provided by (used for) Operating Activities | \$ | (947,524.92) | \$ | 38,003.60 | \$ | $\underline{(909,521.32)}$ |
| NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Food Distribution Program | \$ | 100,579.84 |  |  | \$ | 100,579.84 |

The accompanying Notes to Financial Statements are an integral part of this statement.
TOWNSHIP OF EWING SCHOOL DISTRICT
Fiduciary Funds
Combining Statement of Fiduciary Net Position
June 30, 2017

The accompanying Notes to Financial Statements are an integral part of this statement.

TOWNSHIP OF EWING SCHOOL DISTRICT
Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2017

|  | Private Purpose Trust Funds |  |  |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scholarship Trust |  | Robotics Fund |  | Unemployment Compensation Trust |  |  |  |
| ADDITIONS: |  |  |  |  |  |  |  |  |
| Contributions and Donations from Payroll Deductions Withheld |  |  |  |  | \$ | 83,871.67 | \$ | 83,871.67 |
| Interest Earnings | \$ | 14.06 |  |  |  |  |  | 14.06 |
| Total Additions |  | 14.06 |  | - |  | 83,871.67 |  | 83,885.73 |
| DEDUCTIONS: |  |  |  |  |  |  |  |  |
| Scholarship Awards |  | 600.00 |  |  |  |  |  | 600.00 |
| Robotics Program |  |  | \$ | 36,284.16 |  |  |  | 36,284.16 |
| Unemployment Claims |  |  |  |  |  | 68,306.90 |  | 68,306.90 |
| Total Deductions |  | 600.00 |  | 36,284.16 |  | 68,306.90 |  | 105,191.06 |
| Change in Net Position |  | (585.94) |  | $(36,284.16)$ |  | 15,564.77 |  | $(21,305.33)$ |
| Net Position -- July 1 |  | 6,528.06 |  | 36,284.16 |  | - |  | 42,812.22 |
| Net Position -- June 30 | \$ | 5,942.12 |  | - | \$ | 15,564.77 | \$ | 21,506.89 |

The accompanying Notes to Financial Statements are an integral part of this statement.

# TOWNSHIP OF EWING SCHOOL DISTRICT 

Notes to Financial Statements
For the Fiscal Year Ended June 30, 2017

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Township of Ewing School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

## Description of the Financial Reporting Entity

The School District is a Type II district located in the County of Mercer, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades Kindergarten through Twelfth Grade at its five schools. The School District has an approximate enrollment at June 30, 2017 of 3,572.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

## Component Units

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, The Financial Reporting Entity, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, GASB Statement No. 61, The Financial Reporting Entity: Omnibus an amendment of GASB Statements No. 14 and No. 34, and GASB Statement No. 80, Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Component Units (Cont'd)

Based upon the application of these criteria, the School District has determined that the following component unit is not significant and, therefore, has not been included in the basic financial statements:

Ewing Township Public Education Foundation Inc.
PO Box 7033
Ewing, NJ 08628
Complete financial statements of the individual component unit can be obtained from their administrative office.

## Government-wide and Fund Financial Statements

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Mercer County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20\%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:
General Fund - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

The School District reports the following major governmental funds (cont'd):
Special Revenue Fund - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

Debt Service Fund - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary funds:

## Enterprise Funds

Food Service Fund - This fund accounts for the financial transactions related to the food service operations of the School District.

Extended Day Program Fund - This fund accounts for the financial activity related to providing after school care for School District students.

Additionally, the School District reports the following fund types:
Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:
Agency Funds - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)

The School District maintains the following fiduciary funds (Cont'd):
Private-Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

Scholarship Fund - Revenues consist of donations and interest income. Expenditures represent scholarships, which are awarded in accordance with the trust requirements.

Robotics Fund - Revenues consist of donations. Expenditures represent the cost for the supervisor, travel and entry expenses for competitions and related material costs.

New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

## Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Budgets / Budgetary Control (Cont'd)

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

## Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

## Cash, Cash Equivalents and Investments

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.
N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Inventories

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, firstout method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

## Tuition Receivable

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

## Prepaid Expenses

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2017. The School District had no prepaid expenses for the fiscal year ended June 30, 2017.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (non-allocation method). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

## Short-Term Interfund Receivables / Payables

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and businesstype activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

## Capital Assets

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Capital Assets (Cont'd)

The School District's capitalization threshold is $\$ 2,000.00$. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

|  | Governmental <br> Activities |  | Business-Type <br> Activities |
| :--- | :--- | :--- | :--- |
| Description | Estimated Lives |  | Estimated Lives |
| Furniture, Fixtures and Equipment | $5-20$ Years |  | $5-12$ Years |
| Buildings and Improvements | $10-50$ Years | N/A |  |
| Land Improvements | $10-20$ Years | N/A |  |

The School District does not possess any infrastructure assets.

## Deferred Outflows and Deferred Inflows of Resources

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

Defined Benefit Pension Plans - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

In addition, the School District reports the following as deferred outflows of resources:
Loss on Refunding of Debt - The loss on refunding arose from the issuance of refunding bonds, which is amortized in a systematic and rational manner over the duration of the related debt as a component of interest expense.

Prepaid Early Retirement Incentive - The prepaid retirement arose from the issuance of bonds to fund the early retirement of district employees, which is amortized in a systematic and rational manner over the duration of the related debt as a component of unallocated benefit expense.

## Tuition Payable

Tuition charges for the fiscal years ended June 30, 2017 and 2016 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

## Accrued Salaries and Wages

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2017, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

## Compensated Absences

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Bond Discounts / Premiums

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

## Net Position

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

Restricted - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

## Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

Nonspendable - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

Committed - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - The assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Fund Balance (Cont'd)

Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, and then unassigned.

## Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after nonoperating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

## Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## Impact of Recently Issued Accounting Principles

## Recently Issued and Adopted Accounting Pronouncements

The School District implemented the following GASB Statements for the fiscal year ended June 30, 2017:
Statement No. 77, Tax Abatement Disclosures. This Statement provides financial statement users with essential information about the nature and magnitude of the reduction in tax revenues through tax abatement programs in order to better assess (a) whether current-year revenues were sufficient to pay for current-year services, (b) compliance with finance-related legal or contractual requirements, (c) where a government's financial resources come from and how it uses them, and (d) financial position and economic condition and how they have changed over time. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 80, Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14. This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, Determining Whether Certain Organizations Are Component Units. The adoption of this Statement had no impact on the basic financial statements of the School District.

## Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

## Impact of Recently Issued Accounting Principles (Cont'd)

## Recently Issued and Adopted Accounting Pronouncements (Cont'd)

Statement No. 82, Pension Issues and amendment of GASB Statements No. 67, No. 68, and No. 73. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. The adoption of this Statement did not have a significant impact on the basic financial statements of the School District.

The GASB has issued the following Statements that will become effective for the School District for the fiscal year ending June 30, 2018:

Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. Management has determined that this Statement will have an impact on the basic financial statements of the School District.

## Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2017, the School District's bank balances of $\$ 7,793,237.31$ were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA

Uninsured and uncollateralized
\$ 6,690,781.49
$1,102,455.82$
\$ 7,793,237.31

## Note 3: CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

| Beginning Balance, July 1, 2016 | $\$ 1,200,000.00$ |
| :--- | ---: |
| Increased by: |  |
| $\quad$ Transfer per June 23, 2017 Resolution | $242,913.14$ |
| Decreased by: | $1,442,913.14$ |
| $\quad$ Withdrawals | $(26,423.00)$ |
| Ending Balance, June 30, 2017 | $\underline{\$ 1,416,490.14}$ |

The June 30, 2017 LRFP balance of local support costs of uncompleted projects at June 30, 2017 is $\$ 35,421,665.55$. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

## Note 4: ACCOUNTS RECEIVABLE

Accounts receivable at June 30, 2017 consisted of accounts (fees for services), intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

|  | Governmental Funds |  |  | Total Governmental Activities | Proprietary Funds |  |  |  | Total <br> Business- <br> Type Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Description | General Fund | Special Revenue Fund |  |  | Food Service Fund |  | Extended Day Program |  |  |  |  |  |
| Federal Awards |  | \$ | 649,790.92 | \$ 649,790.92 | \$ | 57,571.20 |  |  | \$ | 57,571.20 |  | 7,362.12 |
| State Awards | \$ 554,435.06 |  |  | 554,435.06 |  | 1,161.99 |  |  |  | 1,161.99 |  | 55,597.05 |
| Other | 4,954,690.92 |  | 35,882.47 | 4,990,573.39 |  | 15,172.56 | \$ | 11,526.12 |  | 26,698.68 |  | 17,272.07 |
|  | \$5,509,125.98 | \$ | 685,673.39 | \$6,194,799.37 | \$ | 73,905.75 | \$ | 11,526.12 | \$ | 85,431.87 |  | 80,231.24 |

## Note 5: INVENTORY

Inventory recorded at June 30, 2017 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

| Food |  |
| :--- | ---: |
| Supplies | $\$ 21,915.56$ <br> $8,559.65$ |
|  | $\$ 30,475.21$ |

## Note 6: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2017 is as follows:
(Restated)
Balance

June 30, 2016 $\quad$ Additions $\quad$\begin{tabular}{c}
Retirements

 

Balance <br>
and Transfers
\end{tabular} June 30, 2017

## Governmental Activities:

Capital Assets, not being Depreciated:
Land
Capital Assets, being Depreciated:

Furniture, Fixtures and Equipment
Buildings and Improvements
Land Improvements
Total Capital Assets, being Depreciated
Total Capital Assets, Cost
Less Accumulated Depreciation for:
Furniture, Fixtures and Equipment
Buildings and Improvements
Land Improvements
Total Accumulated Depreciation
Total Capital Assets, being Depreciated, Net
Governmental Activities Capital Assets, Net

| \$ 688,921.00 | - |  | - | \$ | 688,921.00 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10,003,753.11 | \$ | 693,065.86 |  |  | 10,696,818.97 |
| 35,254,046.99 |  | 44,019.91 |  |  | 35,298,066.90 |
| 4,134,014.86 |  | 65,404.65 |  |  | 4,199,419.51 |
| 49,391,814.96 |  | 802,490.42 | - |  | 50,194,305.38 |
| 50,080,735.96 |  | 802,490.42 | - |  | 50,883,226.38 |


| $(8,423,067.02)$ | $(373,729.55)$ |  | (8,796,796.57) |
| :---: | :---: | :---: | :---: |
| $(16,972,110.54)$ | $(520,995.70)$ |  | $(17,493,106.24)$ |
| $(2,550,358.08)$ | $(147,342.80)$ |  | $(2,697,700.88)$ |
| $(27,945,535.64)$ | $(1,042,068.05)$ | - | $(28,987,603.69)$ |
| 21,446,279.32 | $(239,577.63)$ | - | 21,206,701.69 |
| \$22,135,200.32 | \$ (239,577.63) | - | \$21,895,622.69 |


|  | $\begin{gathered} \text { (Restated) } \\ \text { Balance } \\ \text { June } 30,2016 \\ \hline \end{gathered}$ |  | Additions |  | Retirements and Transfers | BalanceJune 30, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |  |  |  |
| Capital Assets, being Depreciated: |  |  |  |  |  |  |  |
| Furniture, Fixtures and Equipment | \$ | 734,656.00 |  |  |  | \$ | 734,656.00 |
| Less Accumulated Depreciation |  | (581,847.86) | \$ | $(23,267.00)$ |  |  | $(605,114.86)$ |
| Business-Type Activities Capital Assets, Net | \$ | 152,808.14 | \$ | $(23,267.00)$ | - | \$ | 129,541.14 |

## Note 6: CAPITAL ASSETS (CONT'D)

Depreciation expense was charged to functions / programs of the School District as follows:

| Governmental Activities: |  |  |
| :---: | :---: | :---: |
| Instruction - Regular | \$ | 399,995.46 |
| Instruction-Special |  | 151,759.01 |
| Instruction - Other Special |  | 21,810.63 |
| Instruction - Other |  | 22,242.16 |
| Student and Instruction Related Servics |  | 139,750.01 |
| School Administrative Services |  | 51,119.62 |
| General and Business Administrative Services |  | 46,099.96 |
| Plant Operations and Maintenance |  | 118,597.23 |
| Pupil Transportation |  | 90,693.97 |
| Total Depreciation Expense - Governmental Activities | \$ | ,042,068.05 |
| Business-Type Activities: |  |  |
| Food Service | \$ | 23,267.00 |

## Note 7: LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for governmental activities:

|  | (Restated) <br> Balance <br> June 30, 2016 | Additions | Reductions | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2017 \end{gathered}$ |  | Due within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |
| Bonds Payable: |  |  |  |  |  |  |
| General Obligation Bonds | \$ 12,545,000.00 | - | \$ (6,555,000.00) | \$ 5,990,000.00 | \$ | 2,985,000.00 |
| Other Liabilities: |  |  |  |  |  |  |
| Net Pension Liability | 20,433,318.00 | \$ 11,241,300.00 | $(3,808,296.00)$ | 27,866,322.00 |  |  |
| Obligations under Capital Lease | 3,253,993.97 | 2,000,000.00 | $(2,553,411.65)$ | 2,700,582.32 |  | 796,602.84 |
| Compensated Absences | 3,681,893.91 | 736,378.78 | $(754,149.69)$ | 3,664,123.00 |  | 732,824.60 |
| Total Other Liabilities | 27,369,205.88 | 13,977,678.78 | $(7,115,857.34)$ | 34,231,027.32 |  | 1,529,427.44 |
| Governmental Activity Long-Term Liabilities | \$ 39,914,205.88 | \$ 13,977,678.78 | \$(13,670,857.34) | \$ 40,221,027.32 | \$ | 4,514,427.44 |

The bonds payable are generally liquidated by the debt service fund, while the obligations under capital lease, compensated absences and net pension liability are liquidated by the general fund.

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for business-type activities:

|  | (Restated) <br> Balance <br> June 30, 2016 |  | Additions |  | Reductions | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2017 \end{gathered}$ |  | Due within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |
| Other Liabilities: |  |  |  |  |  |  |  |  |  |
| Compensated Absences Payable | \$ | 54,213.23 | \$ | 10,842.65 | $(12,339.24)$ | \$ | 52,716.64 | \$ | 10,543.33 |

Compensated absences are liquidated by the food service enterprise fund.

## Note 7: LONG-TERM LIABILITIES (CONT'D)

Bonds Payable - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

In April 2013, the School District issued Refunding Bonds. The proceeds were used to advance refund and redeem all of the School District's outstanding callable Refunding School Bonds, Series 2002, maturing on July 1 in the years 2013 through and including 2015, advance refund and redeem all of the School District's outstanding callable Refunding School Bonds, Series 2003, maturing on October 1 in the years 2014 through 2017 and advance refund and redeem all of the School District's outstanding callable Refunding School Bonds, Series 2005, maturing on May 1 in the years 2016 through 2020 . The final maturity of these bonds is October 1, 2019.

Principal and interest due on bonds outstanding is as follows:


Bonds Authorized but not Issued - As of June 30, 2017, the School District had no authorizations to issue additional bonded debt.

Obligations under Capital Lease - The School District is leasing Textbooks, Library Books, Technology and various renovations totaling $\$ 4,000,000.00$ under capital leases. All capital leases are for terms of five years. Capital leases are depreciated in a manner consistent with the School District's deprecation policy for owned assets.

The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2017.

| Fiscal Year <br> Ending June 30, | Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | \$ | 796,602.84 | \$ | 28,781.03 | \$ | 825,383.87 |
| 2019 |  | 694,111.78 |  | 28,656.19 |  | 722,767.97 |
| 2020 |  | 601,562.73 |  | 18,436.77 |  | 619,999.50 |
| 2021 |  | 403,899.95 |  | 9,394.70 |  | 413,294.65 |
| 2022 |  | 204,405.02 |  | 3,427.27 |  | 207,832.29 |
|  | \$ | 2,700,582.32 | \$ | 88,695.96 | \$ | 2,789,278.28 |

Compensated Absences - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 13 for a description of the School District's policy.

Net Pension Liability - For details on the net pension liability, refer to note 9. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund on an annual basis.

## Note 8: OPERATING LEASES

At June 30, 2017, the School District had operating lease agreements in effect for copy machines, mail machines, and software. The present value of the future minimum rental payments under the operating lease agreements are as follows:


Rental payments under operating leases for the fiscal year ended June 30, 2017 were $\$ 70,632.72$.

## Note 9: PENSION PLANS

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

> | State of New Jersey |
| :---: |
| Division of Pensions and Benefits |
| P.O. Box 295 |
| Trenton, New Jersey 08625-0295 |
| http://www.nj.gov/treasury/pensions |

## General Information about the Pension Plans

## Plan Descriptions

Teachers' Pension and Annuity Fund - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

## Note 9: PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

Plan Descriptions (Cont'd)
Public Employees' Retirement System - The Public Employees' Retirement System is a costsharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

## Vesting and Benefit Provisions

Teachers' Pension and Annuity Fund - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

## Tier Definition

1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

## Note 9: PENSION PLANS (CONT'D)

## General Information about the Pension Plans (Cont'd)

Vesting and Benefit Provisions (Cont'd)
Public Employees' Retirement System (Cont'd) - The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of $1 / 55$ th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60$ th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

## Contributions

Teachers' Pension and Annuity Fund - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years beginning in July 2012. The member contribution rate was $7.20 \%$ in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less that the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These onbehalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, Accounting and Financial Reporting for Pensions.

## Note 9: PENSION PLANS (CONT'D)

## General Information About the Pension Plans (Cont'd)

## Contributions (Cont'd)

Teachers' Pension and Annuity Fund (Cont'd) - The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was $7.68 \%$ of the School District's covered payroll, of which $0.00 \%$ of payroll was required from the School District and $100.00 \%$ of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2017 because of the $100.00 \%$ special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2016, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2017 was $\$ 2,146,262.00$, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were $\$ 2,027,559.01$.

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over seven years beginning in July 2012. The member contribution rate was $7.20 \%$ in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from $8.5 \%$ of base salary to $10 \%$. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was $13.55 \%$ of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2016, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2017 was $\$ 835,869.00$, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were $\$ 468,336.85$.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute $5.5 \%$ of their annual covered salary. In addition to the employee contributions, the School District contributes 3\% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2017, employee contributions totaled $\$ 31,868.04$, and the School District recognized pension expense, which equaled the required contributions, of $\$ 17,382.92$. There were no forfeitures during the fiscal year.

## Note 9: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Teachers' Pension and Annuity Fund - At June 30, 2017, the School District was not required to report a liability for its proportionate share of the net pension liability because of a $100 \%$ special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

| School District's Proportionate Share of Net Pension Liability | \$ |
| :--- | :--- |
| State of New Jersey's Proportionate Share of Net Pension |  |
| Liability Associated with the School District | $212,002,522.00$ |

\$212,002,522.00

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. For the June 30, 2016 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2016, the School District proportion was $0.00 \%$ due to the $100 \%$ special funding situation with the State of New Jersey. For the June 30, 2016 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was $.2694957582 \%$, which was an increase of $.0040936383 \%$ from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the School District recognized $\$ 15,929,040.00$ in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2016 measurement date.

Public Employees' Retirement System - At June 30, 2017, the School District reported a liability of $\$ 27,866,322$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2016 measurement date, the School District's proportion was $.0940885230 \%$, which was an increase of $.0030633921 \%$ from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the School District recognized pension expense of $\$ 2,832,901.00$, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2016 measurement date.

## Note 9: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - At June 30, 2017, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

$\$ 863,450.00$, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year Ending June 30, |  |  |
| :---: | :---: | :---: |
| 2018 | \$ | 1,827,952 |
| 2019 |  | 1,827,952 |
| 2020 |  | 2,090,405 |
| 2021 |  | 1,758,382 |
| 2022 |  | 575,130 |
|  | \$ | 79,821.00 |

## Note 9: PENSION PLANS (CONT'D)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Public Employees' Retirement System (Cont'd) - The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:
$\left.\begin{array}{ccc} & \begin{array}{c}\text { Deferred } \\ \text { Outflows } \\ \text { of Resources }\end{array} & \begin{array}{c}\text { Deferred } \\ \text { Inflows }\end{array} \\ \text { of Resources }\end{array}\right]$

## Note 9: PENSION PLANS (CONT'D)

## Actuarial Assumptions

The net pension liability was measured as of June 30,2016 , and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|  | TPAF | PERS |
| :--- | :--- | :--- |
| Inflation | $2.50 \%$ | $3.08 \%$ |
| Salary Increases: | Varies Based on Experience |  |
| 2012-2021 <br> Through 2026 <br> Thereafter | Varies Based on Experience | $1.65 \%-4.15 \%$ Based on Age <br> $2.65 \%-5.15 \%$ Based on Age |
| Investment Rate of Return | $7.65 \%$ | $7.65 \%$ |
| Mortality Rate Table | RP-2000 |  |
| Period of Actuarial Experience <br> Study upon which Actuarial <br> Assumptions were Based | July 1, 2012 - June 30, 2015 | July 1, 2011-June 30, 2014 |

For TPAF, pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

For PERS, pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2016 are summarized in the following tables:

## Note 9: PENSION PLANS (CONT'D)

## Actuarial Assumptions (Cont'd)

|  | TPAF |  |  | PERS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return | Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| Cash | 5.00\% | 0.39\% | Cash | 5.00\% | 0.87\% |
| U.S. Government Bonds | 1.50\% | 1.28\% | U.S. Treasuries | 1.50\% | 1.74\% |
| U.S. Credit Bonds | 13.00\% | 2.76\% | Investment Grade Credit | 8.00\% | 1.79\% |
| U.S. Mortgages | 2.00\% | 2.38\% | Mortgages | 2.00\% | 1.67\% |
| U.S. Inflation-Indexed Bonds | 1.50\% | 1.41\% | High Yield Bonds | 2.00\% | 4.56\% |
| U.S. High Yield Bonds | 2.00\% | 4.70\% | Inflation-Indexed Bonds | 1.50\% | 3.44\% |
| U.S. Equity Market | 26.00\% | 5.14\% | Broad U.S. Equities | 26.00\% | 8.53\% |
| Developed Foreign Equities | 13.25\% | 5.91\% | Developed Foreign Equities | 13.25\% | 6.83\% |
| Emerging Markets Equity | 6.50\% | 8.16\% | Emerging Market Equities | 6.50\% | 9.95\% |
| Private Real Estate Property | 5.25\% | 3.64\% | Private Equity | 9.00\% | 12.40\% |
| Timber | 1.00\% | 3.86\% | Hedge Funds / Absolute Return | 12.50\% | 4.68\% |
| Farmland | 1.00\% | 4.39\% | Real Estate (Property) | 2.00\% | 6.91\% |
| Private Equity | 9.00\% | 8.97\% | Commodities | 0.50\% | 5.45\% |
| Commodities | 0.50\% | 2.87\% | Global Debt ex U.S. | 5.00\% | -0.25\% |
| Hedge Funds - MultiStrategy | 5.00\% | 3.70\% | REIT | 5.25\% | 5.63\% |
| Hedge Funds - Equity Hedge | 3.75\% | 4.72\% |  |  |  |
| Hedge Funds - Distressed | 3.75\% | 3.49\% |  |  |  |
|  | 100.00\% |  |  | 100.00\% |  |

Discount Rate - The discount rates used to measure the total pension liability at June 30, 2016 were $3.22 \%$ and $3.98 \%$ for TPAF and PERS, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.65\%, and a municipal bond rate of $2.85 \%$ as of June 30,2016 , based on the Bond Buyer Go 20 -Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029 for TPAF and 2034 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029 for TPAF and 2034 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## Note 9: PENSION PLANS (CONT'D)

## Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Teachers' Pension and Annuity Fund (TPAF) - As previously mentioned, TPAF, has a special funding situation where the State pays 100\% of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2016, the pension plans measurement date, attributable to the School District is $\$ 0$, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of $3.22 \%$, as well as using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used is as follows:

|  | TPAF |  |  |
| :---: | :---: | :---: | :---: |
|  | 1\% <br> Decrease (2.22\%) | Current Discount Rate (3.22\%) | 1\% <br> Increase (4.22\%) |
| School District's Proportionate Share of the Net Pension Liability | \$ | \$ | \$ |
| State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District | 253,178,389.00 | 212,002,522.00 | 178,377,113.00 |
|  | \$253,178,389.00 | \$212,002,522.00 | \$178,377,113.00 |

Public Employees' Retirement System (PERS) - The following presents the School District's proportionate share of the net pension liability at June 30, 2016, the plans measurement date, calculated using a discount rate of $3.98 \%$, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is $1 \%$ lower or $1 \%$ higher than the current rates used:

| PERS |  |  |
| :---: | :---: | :---: |
| $\begin{gathered} 1 \% \\ \text { Decrease } \\ (2.98 \%) \end{gathered}$ | Current Discount Rate (3.98\%) | 1\% <br> Increase (4.98\%) |
| \$ 34,146,925.00 | \$ 27,866,322.00 | \$ 22,681,139.00 |

## Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS's respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions.

## Note 10: $\underline{\text { ON-BEHALF PAYMENTS }}$

For the fiscal year ended June 30, 2017, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance were $\$ 2,969,934.00, \$ 107,608.00, \$ 2,564,292.00$, and $\$ 7,396.00$, respectively.

## Note 11:RISK MANAGEMENT

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

| Fiscal Year <br> Ended June 30, | School <br> District <br> Contributions | Employee <br> Contributions | Claims <br> Incurred | Ending <br> Balance |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | $\$ 83,871.67$ |  | $\$ 68,306.90$ | $\$ 15,564.77$ |
| 2017 | $\$ 111,705.05$ |  | $77,561.72$ | $189,266.77$ |  |
| 2016 | $16,110.36$ | $59,880.95$ | $75,991.31$ |  |  |

Joint Insurance Pool - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund. The Fund provides its members with the following coverage:

Property, Inland Marine and Automobile Physical Damage
Boiler and Machinery
Crime
General and Automobile Liability
Worker's Compensation
Educator's Legal Liability
Pollution Legal Liability
Cyber Liability
Violent Malicious Acts
Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

## Note 11: RISK MANAGEMENT (CONT'D)

## Joint Insurance Pool (Cont'd)

A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report. The Fund provides the School District with the following coverage:

Property, Inland Marine and Automobile Physical Damage
Boiler and Machinery
Crime
General and Automobile Liability
Worker's Compensation
Educator's Legal Liability
Pollution Legal Liability
Cyber Liability
Violent Malicious Acts
Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the Municipal Excess Liability Joint Insurance Fund for claims in excess of $\$ 50,000.00$ to $\$ 200,000.00$ based on the line of coverage for each insured event.

The Fund publishes its own financial report for the fiscal year ended June 30, 2017, which can be obtained from:

Burlington County Insurance Pool Joint Insurance Fund
P.O. Box 449

Marlton, New Jersey 08053

## Note 12: DEFERRED COMPENSATION

The School District offers its employees a choice of forty-one deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the various entities, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency.

## Note 13: COMPENSATED ABSENCES

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), Accounting for Compensated Absences. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to two personal days which may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

## Note 13: COMPENSATED ABSENCES (CONT'D)

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2017, the liability for compensated absences reported on the government-wide statement of net position and on the proprietary fund statement of net position was $\$ 3,664,123.00$ and $\$ 52,716.64$ respectively.

## Note 14: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2017 is as follows:

| Fund | Interfunds Receivable |  | Interfunds Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General | \$ | 596,461.86 |  |  |
| Special Revenue |  |  | \$ | 388,299.10 |
| Capital Projects |  |  |  | 568.18 |
| Proprietary |  |  |  | 207,594.58 |
| Fiduciary |  | 22,675.72 |  | 22,675.72 |
|  | \$ | 619,137.58 | \$ | 619,137.58 |

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2018, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

Interfund Transfers:

| Transfer Out: | Transfer In: |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | General Fund |  | Debt Service Fund |  |
| General Fund |  |  | \$ | 26,423.00 |
| Capital Projects Fund | \$ | 8,658.23 |  |  |
| Total Transfers | \$ | 8,658.23 | \$ | 26,423.00 |

The purpose of transfer from the general fund to the debt service fund was to supplement the revenues to make the necessary debt service payments. The purpose of the transfer from the capital projects fund to the general fund was to turn over the remaining unspent capital project funds on completed projects.

## Note 15:CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

Litigation - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

## Note 16: CONCENTRATIONS

The School District depends on financial resources flowing from, or associated with, both the Federal Government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to Federal and State laws and Federal and State appropriations.

## Note 17: $\underline{\text { COMMITMENTS }}$

The School District had numerous commitments for the acquisition of equipment, supplies and renovations for projects ongoing as of the fiscal year ended June 30, 2017 that are to continue into the subsequent fiscal year. These projects, which are related to the capital projects fund and are valued at $\$ 147,266.57$.

## Note 18: FUND BALANCES

## RESTRICTED

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following:
(1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or
(2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

For Tuition - In accordance with N.J.A.C. 6A:23A-3.1(f)(8), the School District has restricted fund balance in the amount of $\$ 200,000.00$ in a legal reserve for tuition adjustments. This amount has been restricted and designated for utilization in the 2017-2018 budget.

For Excess Surplus - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 is $\$ 1,300,000.00$. Additionally, $\$ 2,605,100.61$, of excess fund balance generated during 2015-2016 has been restricted and designated for utilization in the 2017-2018 budget.

For Capital Reserve Account - As of June 30, 2017, the balance in the capital reserve account is $\$ 1,416,490.14$. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

For Maintenance Reserve Account - As of June 30, 2017, the balance in the maintenance reserve account is $\$ 675,594.00$. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701). Additionally, $\$ 300,000.00$ of maintenance reserve funds has been restricted and designated for utilization in the 2017-2018 budget.

For Emergency Reserve - As of June 30, 2017, the balance in the emergency reserve is $\$ 500,000.00$. These funds are restricted for the purpose of financing unanticipated general fund expenditures required for a thorough and efficient education in accordance with N.J.S.A. 18A:7F$41 \mathrm{c}(1)$. The balance of the restricted fund balance is not permitted to exceed $\$ 250,000.00$, or one percent (1\%) of the School District's general fund budget up to a maximum of $\$ 1,000,000.00$, whichever is greater. Deposits may be made to the emergency reserve account at budget time, or by board resolution at year end of any unanticipated revenue or unexpended line item appropriation, or both. Withdrawals from the emergency reserve require approval by the Commissioner.

## Note 18: FUND BALANCES (CONT'D)

## RESTRICTED (CONT'D)

Capital Projects Fund - On August 15, 2016 and June 16, 2017 the School District entered into Lease agreements totaling $\$ 1,000,000.00$ and $\$ 1,000,000.00$ respectively. The proceeds of these leases are to be utilized to fund the School District's acquisition of textbooks, library books, technology equipment and various Renovations. As of June 30, 2017, the restricted fund balance amount was \$1,152,238.77.

Debt Service Fund - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. As a result, the School District has debt service fund balance at June 30, 2017 of $\$ 0.93$.

## ASSIGNED

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

## General Fund

Other Purposes - As of June 30, 2017, the School District had $\$ 58,439.11$ of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

## UNASSIGNED

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

General Fund - As of June 30, 2017, \$604,004.14 of general fund balance was unassigned.

## Note 19: RESTATEMENT OF PRIOR PERIOD NET POSITION

The School District restated its net position as of June 30, 2016 as a result of the understatement of assets and liabilities for several prior period adjustments as noted below. The cumulative effect on the financial statements as reported for June 30, 2016 is as follows:

|  |  |  | Governmental Activities |  |
| :---: | :---: | :---: | :---: | :---: |
| Beginning Net Position as Previously Reported at June 30, 2016 |  |  | \$ | 1,740,226.43 |
| Prior Period Adjustments: |  |  |  |  |
| Business-Type compensated absence liability |  |  |  |  |
| Compensated absence liability incorrectly calculated |  | (1,999,148.62) |  |  |
| Business-Type capital assets recorded in Governmental Activities |  | $(120,191.10)$ |  |  |
| Capital assets recorded in both Governmental Activities and |  |  |  |  |
| Capital lease proceeds not recorded in the Governmental Activities |  | 2,000,000.00 |  |  |
| Capital lease payable not recorded in the Governmental Activities |  | (1,748,955.12) |  |  |
| Total Prior Period Adjustment(s) |  |  |  | $(1,846,698.65)$ |
| Net Position as Restated, July 1, 2016 |  |  | \$ | $(106,472.22)$ |
|  |  |  |  | usiness-Type Activities |
| Beginning Net Position as Previously Reported at June 30, 2016 |  |  | \$ | 659,188.29 |
| Prior Period Adjustments: |  |  |  |  |
| Business-Type compensated absence liability |  |  |  |  |
| Business-Type capital assets recorded in Governmental Activities |  | 120,191.10 |  |  |
| Total Prior Period Adjustment(s) |  |  |  | 65,977.87 |
| Net Position as Restated, July 1, 2016 |  |  | \$ | 725,166.16 |
|  |  |  |  | apital Projects Fund |
| Beginning Net Position as Previously Reported at June 30, 2016 |  |  | \$ | 41,673.06 |
| Prior Period Adjustments: |  |  |  |  |
| Capital lease proceeds not recorded in the Capital Projects Fund |  |  |  | 2,000,000.00 |
| Net Position as Restated, July 1, 2016 |  |  | \$ | 2,041,673.06 |

REQUIRED SUPPLEMENTARY INFORMATION PART II

## BUDGETARY COMPARISON SCHEDULES



| Original Budget |  | Budget Modifications |  | Final Budget |  | Actual | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 958,431.00 | \$ | $(61,817.41)$ | \$ | 896,613.59 | \$ | 896,613.59 |  |  |
| 5,675,266.00 |  | 442,237.30 |  | 6,117,503.30 |  | 6,117,503.30 |  |  |
| 4,527,801.00 |  | $(7,219.55)$ |  | 4,520,581.45 |  | 4,520,581.45 |  |  |
| 5,431,952.00 |  | $(130,585.41)$ |  | 5,301,366.59 |  | 5,301,366.59 |  |  |
| 130,000.00 |  | 41,253.20 |  | 171,253.20 |  | 171,253.20 |  |  |
| 112,000.00 |  | $(33,107.36)$ |  | 78,892.64 |  | 78,892.64 |  |  |
| 635,825.00 |  | $(248,861.00)$ |  | 386,964.00 |  | 386,964.00 |  |  |
| 13,625.00 |  |  |  | 13,625.00 |  | 12,273.50 | \$ | 1,351.50 |
| 727,661.00 |  | 306,583.09 |  | 1,034,244.09 |  | 985,711.10 |  | 48,532.99 |
| 456,585.85 |  | $(35,725.00)$ |  | 420,860.85 |  | 394,812.25 |  | 26,048.60 |
| 1,300.00 |  |  |  | 1,300.00 |  | 710.49 |  | 589.51 |
| 12,056.00 |  | (5,500.00) |  | 6,556.00 |  | 4,061.85 |  | 2,494.15 |
| 18,682,502.85 |  | 267,257.86 |  | 18,949,760.71 |  | 18,870,743.96 |  | 79,016.75 |
| 316,863.00 |  | 82,692.96 |  | 399,555.96 |  | 399,555.96 |  |  |
| 193,465.00 |  | $(108,401.71)$ |  | 85,063.29 |  | 85,063.29 |  |  |
| 8,000.00 |  |  |  | 8,000.00 |  | 7,921.68 |  | 78.32 |
| 4,000.00 |  |  |  | 4,000.00 |  | 2,447.72 |  | 1,552.28 |
| 522,328.00 |  | $(25,708.75)$ |  | 496,619.25 |  | 494,988.65 |  | 1,630.60 |
| 1,383,518.00 |  | $(69,260.60)$ |  | 1,314,257.40 |  | 1,314,257.40 |  |  |
| 567,498.00 |  | 13,563.52 |  | 581,061.52 |  | 581,061.52 |  |  |
| 12,000.00 |  |  |  | 12,000.00 |  | 11,102.00 |  | 898.00 |
| 3,000.00 |  |  |  | 3,000.00 |  | 2,420.72 |  | 579.28 |
| 1,966,016.00 |  | (55,697.08) |  | 1,910,318.92 |  | 1,908,841.64 |  | 1,477.28 |


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|  |  | Original Budget |  | $\begin{gathered} \text { Budget } \\ \text { Modifications } \end{gathered}$ |  | Final Budget |  | Actual |  | ance Negative) Actual |
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| EXPENDITURES (CONT'D): <br> GENERAL CURRENT EXPENDITURES (CONT'D): <br> Special Education(Cont'd): |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Resource Room/Center |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 2,795,700.00 | \$ | $(137,003.77)$ | \$ | 2,658,696.23 | \$ | 2,658,696.23 |  |  |
| Other Salaries for Instruction |  | 71,418.00 |  | 6,921.17 |  | 78,339.17 |  | 78,339.17 |  |  |
| General Supplies |  | 20,000.00 |  | (653.73) |  | 19,346.27 |  | 19,346.27 |  |  |
| Total - Resource Room/Center |  | 2,887,118.00 |  | (130,736.33) |  | 2,756,381.67 |  | 2,756,381.67 |  | - |
| Autism |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 430,750.00 |  | (83,629.10) |  | 347,120.90 |  | 347,120.90 |  |  |
| Other Salaries for Instruction |  | 242,319.00 |  | 107,395.91 |  | 349,714.91 |  | 349,714.91 |  |  |
| General Supplies |  | 29,000.00 |  |  |  | 29,000.00 |  | 28,902.38 | \$ | 97.62 |
| Other Objects |  | 7,500.00 |  |  |  | 7,500.00 |  | 4,835.11 |  | 2,664.89 |
| Total - Autism |  | 709,569.00 |  | 23,766.81 |  | 733,335.81 |  | 730,573.30 |  | 2,762.51 |
| Preschool Disabilities - Part-Time: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 271,933.00 |  | 42,035.97 |  | 313,968.97 |  | 313,968.97 |  |  |
| Other Salaries for Instruction |  | 429,867.00 |  | $(49,323.91)$ |  | 380,543.09 |  | 380,543.09 |  |  |
| General Supplies |  | 3,000.00 |  |  |  | 3,000.00 |  | 2,765.73 |  | 234.27 |
| Other Objects |  | 4,499.00 |  |  |  | 4,499.00 |  | 2,687.13 |  | 1,811.87 |
| Total - Preschool Disabilities - Part-Time |  | 709,299.00 |  | $(7,287.94)$ |  | 702,011.06 |  | 699,964.92 |  | 2,046.14 |
| Total - Special Education |  | 6,794,330.00 |  | (195,663.29) |  | 6,598,666.71 |  | 6,590,750.18 |  | 7,916.53 |
| Basic Skills/Remedial: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 710,559.00 |  | 37,523.98 |  | 748,082.98 |  | 748,082.98 |  |  |
| Other Salaries for Instruction |  | 393,781.00 |  | (222,028.88) |  | 171,752.12 |  | 171,752.12 |  |  |
| Total - Basic Skills/Remedial |  | 1,104,340.00 |  | (184,504.90) |  | 919,835.10 |  | 919,835.10 |  | - |
| Bilingual Education: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  |  |  | (171,836.93) |  | 117,318.07 |  | 17,318.07 |  | - |


TOWNSHIP OF EWING SCHOOL DISTRICT Required Supplementary Information General Fund
Budgetary Comparison Sc Budgetary Comparison Schedule
For the Fiscal Year Ended June 30， 2017

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Required Supplemal Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2017






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EXPENDITURES (CONT'D):
GENERAL CURRENT EXPENDITURES (CONT'D): GENERAL CURRENT EXP

> Support Services School Administration: Salaries of Principals/Assistant Principals Salaries of Secretarial and Clerical Assistants Other Purchased Services Supplies and Materials Other Objects
Judgments Against the School District
Miscellaneous Expenditures
BOE Membership Dues and Fees
Total Support Services General Administration
Total Support Services School Administration
Central Services
Salaries
Purchased Technical Services
Miscellaneous Purchased Services
Supplies and Materials
Interest on Lease Purchase Agreement Miscellaneous Expenditures
Total Central Services Salaries
Legal Ser
Audit Fee
Legal Services
Audit Fees
Support Services General Administration:
Audit Fees
Architectural/Engineering Services
Other Purchased Professional Ser
Other Purchased Professional Services
Purchased Technical Services
Purchased Technical Services
Communications/Telephone
Other Purchased Services - Travel
BOE Other Purchased Services Other Purchased Services
Judgments Against the Schoo
Membership Dues and Fee


TOWNSHIP OF EWING SCHOOL DISTRICT Required Supplementary Information General Fund
Budgetary Comparison Sc

Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2017 $\square$
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Total - Custodial Services
Care and Upkeep of Grounds:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
General Supplies
Other Objects
Total - Custodial Services
Care and Upkeep of Grounds:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
General Supplies
Other Objects
Total - Custodial Services
Care and Upkeep of Grounds:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
General Supplies
Other Objects
Total - Custodial Services
Care and Upkeep of Grounds:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
General Supplies
Other Objects
Total - Custodial Services
Care and Upkeep of Grounds:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
General Supplies
Other Objects
Total - Required Maintenance for School Facilities
Custodial Services:
Salaries
Purchased Professional and Technical Services
Cleaning, Repair \& Maintenance Services
Rental of Land \& Building Other than Lease Purchase Agreement
Other Purchased Property Services
Insurance
Miscellaneous Purchased Services
General Supplies
Energy (Natural Gas)
Energy (Electricity)
Other Objects Required Maintenance for School Facilities:
Salaries
Unused Vacation Payment to Terminated/Retired Staff
Cleaning, Repair \& Maintenance Services
General Supplies Required Maintenance for School Facilities:
Salaries
Unused Vacation Payment to Terminated/Retired Staff
Cleaning, Repair \& Maintenance Services
General Supplies Other Objects
EXPENDITURES (CONT'D): EXPENDITURES (CONT'D):
GENERAL CURRENT EXPENDITURES (CONT'D): Undistributed Expenditures (Conta) Salaries
Other Purchased Services
Supplies and Materials
Total Administration of Information Technology Required Maintenance for School Facilities:
Salaries
Unused Vacation Payment to Terminated/Retired Staff
Cleaning, Repair \& Maintenance Services
General Supplies
Undintration of Information Technology



TOWNSHIP OF EWING SCHOOL DISTRICT
Required Supplementary Information
Required Supplemental
General Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2017
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits
Total Student Transportation Services
Unallocated Benefits - Employee Benefits:
Social Security Contributions
Other Retirement Contributions - Regular
Unemployment Compensation
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits - Employee Benefits General Supplies
Other Objects

[^2]Undistributed Expenditures (Cont'd):
hnical Services General Supplies
Other Objects
Total Security
Total - Operation and Maintenance of Plant Services
Student Transportation Services:
Salaries of Non-Instructional Aides
Salaries of Non-Instructional Aides
Rental Payments - School Buses
Contracted Services - Aid in Lieu of Payments - Non-public Schools
Contracted Services - Aid in Lieu of Payments - Non-public Schools
Contracted Services (Between Home \& School) - Vendors
Contracted Services (Other Than Between Home \& School) -
Contracted Services (Special Education Students) - Vendors
General Supplies
Other Purchased Professional and Technical Services
\& School) - Vendors General Supplies

|  | $\begin{array}{r}\circ \\ \stackrel{\circ}{0} \\ \stackrel{\circ}{\circ} \\ \stackrel{+}{\infty} \\ \hline\end{array}$ |  | Nivi | $\stackrel{\text { ¢ }}{\substack{0 \\ N}}$ |
| :---: | :---: | :---: | :---: | :---: |


$\stackrel{\text { a }}{3}$

| Original Budget | $\begin{gathered} \text { Budget } \\ \text { Modifications } \end{gathered}$ | Final | Actual | Variance Positive (Negative) Final to Actual |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | $2,969,934.00$ <br> $107,608.00$ <br> $2,564,292.00$ <br> $7,396.00$ <br> $2,056,720.22$ | $\$ \quad(2,969,934.00)$ <br> $(107,608.00)$ <br>  <br>  <br>  <br>  <br>  <br> $(2,564,292.006,720.00)$ |
|  | - | - | 7,705,950.22 | (7,705,950.22) |
| \$ 36,655,606.38 | \$ 373,468.76 | 37,029,075.14 | 43,854,503.74 | $(6,825,428.60)$ |
| 64,669,275.23 | 54,549.09 | 64,723,824.32 | 71,410,824.72 | $(6,687,000.40)$ |






> TOWNSHIP OF EWING SCHOOL DISTRICT Required Suplementary Information General Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2017

## $000009^{\prime 2} / 2$ $00 \cdot 00 \mathrm{Sz}$ $00 \cdot 000^{\prime} \mathrm{Z}$





> TOWNSHIP OF EWING SCHOOL DISTRICT Required Supplementary Information General Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2017


| Original <br> Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 64,454.00 | \$ | 71,607.59 | \$ | 136,061.59 | \$ | 66,814.64 | \$ | 69,246.95 |
|  | 72,773.00 |  | - |  | 72,773.00 |  | 67,445.00 |  | 5,328.00 |
| 353,990.00 |  |  | 222,958.00 |  | 576,948.00 |  | 576,944.94 |  | 3.06 |
|  |  |  | 127,100.00 |  | 127,100.00 |  |  |  | 127,100.00 |
| 596,959.00 |  |  | 95,018.00 |  | 95,018.00 |  | 90,646.63 |  | 4,371.37 |
|  |  |  | 21,045.00 |  | 21,045.00 |  | 20,341.30 |  | 703.70 |
|  |  |  | 8,295.00 |  | 8,295.00 |  | 5,766.66 |  | 2,528.34 |
|  |  |  | 465,176.00 |  | 1,062,135.00 |  | 1,020,021.16 |  | 42,113.84 |
|  |  |  | 44,878.00 |  | 44,878.00 |  | 44,169.00 |  | 709.00 |
|  |  |  | 19,971.00 |  | 19,971.00 |  | 16,990.23 |  | 2,980.77 |
| 950,949.00 |  |  | 1,004,441.00 |  | 1,955,390.00 |  | 1,774,879.92 |  | 180,510.08 |
| \$ | 1,088,176.00 | \$ | 1,076,048.59 | \$ | 2,164,224.59 | \$ | 1,909,139.56 | \$ | 255,085.03 |

[^3]TOWNSHIP OF EWING SCHOOL DISTRICT
Required Supplementary Information
Special Revenue Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2017

|  | Original <br> Budget |  | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers | \$ | 66,613.65 | \$ | 32,254.41 | \$ | 98,868.06 | \$ | 71,061.04 | \$ | 27,807.02 |
| Purchased Professional - Technical Services |  | 7,942.98 |  | 31,173.51 |  | 39,116.49 |  | 39,116.49 |  |  |
| Tuition |  | 566,306.07 |  | 450,568.44 |  | 1,016,874.51 |  | 1,016,804.67 |  | 69.84 |
| General Supplies |  | 113,137.69 |  | 315,734.55 |  | 428,872.24 |  | 252,627.10 |  | 176,245.14 |
| Textbooks |  | 8,704.00 |  |  |  | 8,704.00 |  | 8,665.00 |  | 39.00 |
| Other Objects |  | 95,654.94 |  | 18,346.54 |  | 114,001.48 |  | 69,306.25 |  | 44,695.23 |
| Total Instruction |  | 858,359.33 |  | 848,077.45 |  | 1,706,436.78 |  | 1,457,580.55 |  | 248,856.23 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 141,117.92 |  | 84,654.97 |  | 225,772.89 |  | 225,772.89 |  |  |
| Personal Services - Employee Benefits |  | 39,271.89 |  | 25,576.11 |  | 64,848.00 |  | 64,848.00 |  |  |
| ๑ Purchased Professional - Educational Services |  | 10,737.23 |  | 43,890.22 |  | 54,627.45 |  | 51,234.45 |  | 3,393.00 |
| $\infty \quad$ Other Purchased Services |  | 9,238.93 |  | 48,949.02 |  | 58,187.95 |  | 57,947.95 |  | 240.00 |
| Supplies and Materials |  |  |  | 4,743.52 |  | 4,743.52 |  | 2,167.06 |  | 2,576.46 |
| Other Objects |  |  |  | 2,725.00 |  | 2,725.00 |  | 2,705.66 |  | 19.34 |
| Total Support Services |  | 200,365.97 |  | 210,538.84 |  | 410,904.81 |  | 404,676.01 |  | 6,228.80 |
| Facilities Acquisition and Construction Services: |  |  |  |  |  |  |  |  |  |  |
| Total Expenditures | \$ | 1,088,176.00 | \$ | 1,076,048.59 | \$ | 2,164,224.59 | \$ | 1,909,139.56 | \$ | 255,085.03 |

# TOWNSHIP OF EWING SCHOOL DISTRICT 

Required Supplementary Information
Budget-to-GAAP Reconciliation
For the Fiscal Year Ended June 30, 2017

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.
$\left.\begin{array}{l|c} & \begin{array}{c}\text { Special } \\ \text { Revenue } \\ \text { Fund }\end{array} \\ \text { Sources / Inflows of Resources: } & \text { (bund }\end{array}\right)$

The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33) received July 2016.

The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33) received July 2017.
$(845,985.00)$
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds

Uses / Outflows of Resources:
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule
\$ 72,369,107.10 \$ 1,909,139.56
Differences - Budget to GAAP:
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)

REQUIRED SUPPLEMENTARY INFORMATION PART III

# TOWNSHIP OF EWING SCHOOL DISTRICT 

Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Public Employees' Retirement System (PERS)
Last Four Plan Years

|  | Measurement Date Ending June 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2016}$ |  | $\begin{aligned} & \text { (Restated) } \\ & \underline{\underline{2015}} \end{aligned}$ |  | $\begin{aligned} & \text { (Restated) } \\ & \underline{2014} \end{aligned}$ |  | $\begin{gathered} \text { (Restated) } \\ \underline{2013} \end{gathered}$ |  |
| School District's Proportion of the Net Pension Liability |  | 0.0940885230\% |  | 0.0910251309\% |  | 0.0899674886\% |  | 0.0890371846\% |
| School District's Proportionate Share of the Net Pension Liability | \$ | 27,866,322.00 | \$ | 20,433,318.00 | \$ | 16,844,374.00 | \$ | 17,016,775.00 |
| School District's Covered Payroll (Plan Measurement Period) | \$ | 6,747,016.00 | \$ | 6,586,248.00 | \$ | 6,519,736.00 | \$ | 6,467,192.00 |
| School District's Proportionate Share of the Net Pension |  |  |  |  |  |  |  |  |
| Liability as a Percentage of its Covered Payroll |  | 413.02\% |  | 310.24\% |  | 258.36\% |  | 263.12\% |
| Plan Fiduciary Net Position as a Percentage of the Total |  |  |  |  |  |  |  |  |
| Pension Liability |  | 40.14\% |  | 47.93\% |  | 52.08\% |  | 48.72\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

## TOWNSHIP OF EWING SCHOOL DISTRICT

Required Supplementary Information
Schedule of the School District's Contributions
Public Employees' Retirement System (PERS) Last Four Fiscal Years

|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2017}$ |  | $\begin{gathered} \text { (Restated) } \\ \underline{2016} \end{gathered}$ |  | $\begin{aligned} & \text { (Restated) } \\ & \underline{\underline{2015}} \end{aligned}$ |  | $\begin{aligned} & \text { (Restated) } \\ & \underline{\mathbf{2 0 1 4}} \end{aligned}$ |
| Contractually Required Contribution | \$ | 863,450.00 | \$ | 835,869.00 | \$ | 782,572.00 | \$ | 741,679.00 |
| Contributions in Relation to the Contractually Required Contribution |  | $(863,450.00)$ |  | (835,869.00) |  | $(782,572.00)$ |  | $(741,679.00)$ |
| Contribution Deficiency (Excess) |  | - |  | - |  | - |  | - |
| School District's Covered Payroll (Fiscal Year) | \$ | 6,374,619.00 | \$ | 6,331,851.00 | \$ | 6,311,328.00 | \$ | 6,213,153.00 |
| Contributions as a Percentage of School District's Covered Payroll |  | 13.55\% |  | 13.20\% |  | 12.40\% |  | 11.94\% |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

# TOWNSHIP OF EWING SCHOOL DISTRICT 

Required Supplementary Information
Schedule of the School District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund (TPAF)
Last Four Plan Years

|  |  |  | Measurement Date Ending June 30, |
| :--- | :--- | :--- | :--- | :--- |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

# TOWNSHIP OF EWING SCHOOL DISTRICT <br> Required Supplementary Information <br> Schedule of the School District's Contributions <br> Teachers' Pension and Annuity Fund (TPAF) <br> Last Ten Fiscal Years 

This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays $100 \%$ of the required contributions.

## TOWNSHIP OF EWING SCHOOL DISTRICT

Notes to Required Supplementary Information - Part III
For the Fiscal Year Ended June 30, 2017

## Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None
Changes in Assumptions - For 2016, the discount rate changed to $3.22 \%$ and the long-term expected rate of return changed to $7.65 \%$. Further, the demographic assumptions were revised to reflect those recommended on the basis of the July 1, 2012 - June 30, 2015 experience study. For 2015, the discount rate changed to $4.13 \%$. For 2014, the discount rate was at $4.68 \%$.

## Public Employees' Retirement System (PERS)

## Changes in Benefit Terms - None

Changes in Assumptions - For 2016, the discount rate changed to $3.98 \%$, the long-term expected rate of return changed to $7.65 \%$, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between $1.65 \%$ and $4.15 \%$ (based on age) through fiscal year 2026 and $2.65 \%$ and $5.15 \%$ (based on age) for each fiscal year thereafter. For 2015, the discount rate changed to $4.90 \%$. In addition, the social security wage base was set at $\$ 118,500$ for 2015 , increasing $4.00 \%$ per annum, compounded annually and the $401(\mathrm{a})(17)$ pay limit was set at $\$ 265,000$ for 2015 , increasing $3.00 \%$ per annum, compounded annually. For 2014, the discount rate was $5.39 \%$.

## OTHER SUPPLEMENTARY INFORMATION

## SPECIAL REVENUE FUND

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Fiscal Year Ended June 30, 2017 (-) 201
TOWNSHIP OF EWING SCHOOL DISTRICT

| $2,167.06$ |  |
| ---: | ---: |
| $2,167.06$ |  |
|  | - |
| $\$$ | $117,838.64$ |








|  | - |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  | - |
|  |  |  | - |
|  | $1,335.00$ | $\$$ | $3,924.00$ |





$$
\begin{array}{lr}
\$ & 2,500.00 \\
& 13,599.23 \\
\hline & \\
\hline
\end{array}
$$

| Total Carried Forward |  | I.D.E.A. Part B |  |  | Perkins |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | eschool |  |  |
| \$ | $\begin{aligned} & 61,159.23 \\ & 67,445.00 \\ & 66,814.64 \\ & \hline \end{aligned}$ | \$ | 44,169.00 | \$ | 16,990.23 |
| \$ | 195,418.87 | \$ | 44,169.00 | \$ | 16,990.23 |
| \$ | 8,038.00 |  |  | \$ | 2,500.00 |
|  | 34,400.00 | \$ | 34,400.00 |  |  |
|  | 70,799.56 |  | 8,617.00 |  | 13,599.23 |
|  | 8,665.00 |  |  |  |  |
|  | 69,306.25 |  |  |  |  |
| 191,208.81 |  |  | 43,017.00 |  | 16,099.23 |

$1,152.00$

| $191.00$ |  |  |  |
| :---: | :---: | :---: | :---: |
| 2,167.06 |  |  |  |
| 700.00 |  |  |  |
| 4,210.06 |  |  | 1,152.00 |
| - - |  |  |  |
| \$ | 195,418.87 | \$ | 44,169.00 |

$\xlongequal{\$ \quad 44,169.00}$

$$
\begin{array}{ll}
\hline & \\
\$ & 3,924.00 \\
\hline \hline
\end{array}
$$


Total Expenditures



## CAPITAL PROJECTS FUND

## TOWNSHIP OF EWING SCHOOL DISTRICT

CAPITAL PROJECTS FUND
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2017

| Revenues and Other Financing Sources |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| State Sources--SDA Grant |  |  |  |  |
| Bond Proceeds and Transfers |  |  |  |  |
| Lease Proceeds |  |  | \$ | 2,000,000.00 |
| Miscellaneous Revenue -- Interest |  |  |  |  |
| Transfer form Capital Reserve |  |  |  |  |
| Transfer form Capital Outlay |  |  |  |  |
| Total Revenues |  |  |  | 2,000,000.00 |
| Expenditures and Other Financing Uses |  |  |  |  |
| Textbooks |  | 202,525.43 |  |  |
| Equipment |  | 678,250.63 |  |  |
| Total Expenditures |  |  |  | 880,776.06 |
| Other Financing Uses: |  |  |  |  |
| Cancellation of Capital Project |  | 2,000,000.00 |  |  |
| Transfer to General Fund |  | 8,658.23 |  |  |
| Total Other Financing Uses |  |  |  | 2,008,658.23 |
| Total Expenditures and Other Financing Uses |  |  |  | 2,889,434.29 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures |  |  |  | (889,434.29) |
| Fund Balance -- July 1 (Restated) |  |  |  | 2,041,673.06 |
| Fund Balance -- June 30 |  |  | \$ | 1,152,238.77 |

## TOWNSHIP OF EWING SCHOOL DISTRICT

CAPITAL PROJECTS FUND
Schedule of Project Revenues, Expenditures, Project Balance and Project Status
2016 Textbooks, Library Books, Technology and Renovations
From Inception and for the Fiscal Year Ended June 30, 2017

|  |  | Prior Years |  | urrent Year |  | Totals |  | Revised Authorized Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues and Other Financing Sources |  |  |  |  |  |  |  |  |
| State Sources--SDA Grant |  |  |  |  |  |  |  |  |
| Bond Proceeds and Transfers |  |  |  |  |  |  |  |  |
| Lease Proceeds | \$ | 1,000,000.00 |  |  | \$ | 1,000,000.00 | \$ | 1,000,000.00 |
| Transfer from Capital Reserve |  |  |  |  |  |  |  |  |
| Transfer from Capital Outlay |  |  |  |  |  |  |  |  |
| Total Revenues |  | 1,000,000.00 |  | - |  | 1,000,000.00 |  | 1,000,000.00 |
| Expenditures and Other Financing Uses |  |  |  |  |  |  |  |  |
| Textbooks |  | 84,905.73 |  |  |  | 84,905.73 |  | 84,905.73 |
| Equipment |  | 873,421.21 | \$ | 33,014.83 |  | 906,436.04 |  | 906,436.04 |
| Cancellation of Capital Project |  |  |  |  |  |  |  |  |
| Transfer to General Fund |  |  |  | 8,658.23 |  | 8,658.23 |  | 8,658.23 |
| Total Expenditures |  | 958,326.94 |  | 41,673.06 |  | 1,000,000.00 |  | 1,000,000.00 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | \$ | 41,673.06 | \$ | $(41,673.06)$ |  | - |  | - |


| Additional Project Information: |  |  |
| :--- | ---: | ---: |
| Project Number | N/A |  |
| Grant Date | N/A |  |
| Bond Authorization Date | N/A |  |
| Bonds Authorized | N/A |  |
| Bonds Issued | N/A |  |
| Original Authorized Cost | $\$$ | $1,000,000.00$ |
| Additional Authorized Cost | $\$$ | - |
| Revised Authorized Cost | $\$$ | $1,000,000.00$ |
|  |  |  |
| Percentage Increase over Original Authorized Cost |  | $100 \%$ |
| Percentage Completion | $6 / 30 / 2016$ |  |
| Original Target Completion Date | $8 / 31 / 2016$ |  |

## TOWNSHIP OF EWING SCHOOL DISTRICT

CAPITAL PROJECTS FUND
Schedule of Project Revenues, Expenditures, Project Balance and Project Status 2016 Auditorium Improvements
From Inception and for the Fiscal Year Ended June 30, 2017


| Additional Project Information: |  |  |
| :--- | ---: | ---: |
| Project Number | N/A |  |
| Grant Date | N/A |  |
| Bond Authorization Date | N/A |  |
| Bonds Authorized | N/A |  |
| Bonds Issued | N/A |  |
| Original Authorized Cost | $\$$ | $2,000,000.00$ |
| Additional Authorized Cost | $\$$ | - |
| Revised Authorized Cost | $\$$ | $2,000,000.00$ |
|  |  |  |
| Percentage Increase over Original Authorized Cost |  | $100 \%$ |
| Percentage Completion | $6 / 30 / 2016$ |  |
| Original Target Completion Date | $4 / 30 / 2017$ |  |

## TOWNSHIP OF EWING SCHOOL DISTRICT

CAPITAL PROJECTS FUND
Schedule of Project Revenues, Expenditures, Project Balance and Project Status
2017 Textbooks, Library Books, Technology and Renovations
From Inception and for the Fiscal Year Ended June 30, 2017

|  | Prior Years |  | Current Year |  | Totals |  | Revised Authorized Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues and Other Financing Sources |  |  |  |  |  |  |  |
| State Sources--SDA Grant |  |  |  |  |  |  |  |
| Bond Proceeds and Transfers |  |  |  |  |  |  |  |
| Lease Proceeds |  | \$ | 1,000,000.00 | \$ | 1,000,000.00 | \$ | 1,000,000.00 |
| Transfer from Capital Reserve |  |  |  |  |  |  |  |
| Transfer from Capital Outlay |  |  |  |  |  |  |  |
| Total Revenues | - |  | 1,000,000.00 |  | 1,000,000.00 |  | 1,000,000.00 |
| Expenditures and Other Financing Uses |  |  |  |  |  |  |  |
| Textbooks |  |  | 202,525.43 |  | 202,525.43 |  | 218,000.00 |
| Equipment |  |  | 645,235.80 |  | 645,235.80 |  | 782,000.00 |
| Cancellation of Capital Project |  |  |  |  |  |  |  |
| Transfer to General Fund |  |  |  |  |  |  |  |
| Total Expenditures | - |  | 847,761.23 |  | 847,761.23 |  | 1,000,000.00 |
| Excess (Deficiency) of Revenues Over |  |  |  |  |  |  |  |
| Encumbered |  |  |  | \$ | 147,266.57 |  |  |
| Designated for Subsequent Years Expenditures |  |  |  |  | 4,972.20 |  |  |
|  |  |  |  | \$ | 152,238.77 |  |  |


| Additional Project Information: | N/A |  |
| :--- | ---: | ---: |
| Project Number | N/A |  |
| Grant Date | N/A |  |
| Bond Authorization Date | N/A |  |
| Bonds Authorized | N/A |  |
| Bonds Issued | $\$$ | $1,000,000.00$ |
| Original Authorized Cost | $\$$ | - |
| Additional Authorized Cost | $\$$ | $1,000,000.00$ |
| Revised Authorized Cost |  |  |
|  |  |  |
| Percentage Increase over Original Authorized Cost |  | $85 \%$ |
| Percentage Completion | $6 / 30 / 2017$ |  |
| Original Target Completion Date | $8 / 31 / 2017$ |  |

## TOWNSHIP OF EWING SCHOOL DISTRICT

CAPITAL PROJECTS FUND
Schedule of Project Revenues, Expenditures, Project Balance and Project Status
2018 Textbooks, Library Books, Technology and Renovations
From Inception and for the Fiscal Year Ended June 30, 2017

|  | Prior Years |  | Current Year |  | Totals |  | Revised Authorized Cost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues and Other Financing Sources |  |  |  |  |  |  |  |
| State Sources--SDA Grant |  |  |  |  |  |  |  |
| Bond Proceeds and Transfers |  |  |  |  |  |  |  |
| Lease Proceeds |  | \$ | 1,000,000.00 | \$ | 1,000,000.00 | \$ | 1,000,000.00 |
| Transfer from Capital Reserve |  |  |  |  |  |  |  |
| Transfer from Capital Outlay |  |  |  |  |  |  |  |
| Total Revenues | - |  | 1,000,000.00 |  | 1,000,000.00 |  | 1,000,000.00 |
| Expenditures and Other Financing Uses |  |  |  |  |  |  |  |
| Textbooks |  |  |  |  |  |  | 218,000.00 |
| Equipment |  |  |  |  |  |  | 782,000.00 |
| Cancellation of Capital Project |  |  |  |  |  |  |  |
| Transfer to General Fund |  |  |  |  |  |  |  |
| Total Expenditures | - |  | - |  | - |  | 1,000,000.00 |
| Excess (Deficiency) of Revenues Over |  |  |  |  |  |  |  |
| Designated for Subsequent Years Expenditures |  |  |  | \$ | 1,000,000.00 |  |  |


| Additional Project Information: |  |  |
| :--- | ---: | ---: |
| Project Number | N/A |  |
| Grant Date | N/A |  |
| Bond Authorization Date | N/A |  |
| Bonds Authorized | N/A |  |
| Bonds Issued | $\mathrm{N} / \mathrm{A}$ |  |
| Original Authorized Cost | $\$$ | $1,000,000.00$ |
| Additional Authorized Cost | $\$$ | - |
| Revised Authorized Cost | $\$$ | $1,000,000.00$ |
|  |  | $0 \%$ |
| Percentage Increase over Original Authorized Cost |  | $8 / 31 / 2018$ |
| Percentage Completion | $8 / 31 / 2018$ |  |

## PROPRIETARY FUNDS

Business Type Activities - Enterprise Funds
Combining Statement of Net Position June 30, 2017

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 459,594.72 | \$ | 329,163.74 | \$ | 788,758.46 |
| Accounts Receivable: |  |  |  |  |  |  |
| State |  | 1,161.99 |  |  |  | 1,161.99 |
| Federal |  | 57,571.20 |  |  |  | 57,571.20 |
| Other |  | 15,172.56 |  | 11,526.12 |  | 26,698.68 |
| Inventories |  | 30,475.21 |  |  |  | 30,475.21 |
| Total Current Assets |  | 563,975.68 |  | 340,689.86 |  | 904,665.54 |
| Noncurrent Assets: |  |  |  |  |  |  |
| Capital Assets: |  |  |  |  |  |  |
| Furniture, Fixtures and Equipment |  | 734,656.00 |  |  |  | 734,656.00 |
| Less Accumulated Depreciation |  | $(605,114.86)$ |  |  |  | (605,114.86) |
| Total Noncurrent Assets |  | 129,541.14 |  | - |  | 129,541.14 |
| Total Assets |  | 693,516.82 |  | 340,689.86 |  | 1,034,206.68 |
| LIABILITIES: |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |
| Accounts Payable |  | 12,163.40 |  | 1,931.40 |  | 14,094.80 |
| Compensated Absences Payable |  | 10,543.33 |  |  |  | 10,543.33 |
| Interfund Accounts Payable: |  |  |  |  |  |  |
| Due General Fund |  | 207,594.58 |  |  |  | 207,594.58 |
| Unearned Revenue |  | 30,379.26 |  |  |  | 30,379.26 |
| Total Current Liabilities |  | 260,680.57 |  | 1,931.40 |  | 262,611.97 |
| Noncurrent Liabilities: |  |  |  |  |  |  |
| Compensated Absences Payable |  | 42,173.31 |  | - |  | 42,173.31 |
| Total Liabilities |  | 302,853.88 |  | 1,931.40 |  | 304,785.28 |
| NET POSITION: |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 129,541.14 |  |  |  | 129,541.14 |
| Unrestricted |  | 261,121.80 |  | 338,758.46 |  | 599,880.26 |
| Total Net Position | \$ | 390,662.94 | \$ | 338,758.46 | \$ | 729,421.40 |

Business Type Activities - Enterprise Funds
Combining Statement of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2017

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUES: |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs: |  |  |  |  |  |  |
| School Lunch Program | \$ | 402,758.04 |  |  | \$ | 402,758.04 |
| School Breakfast Program |  | 16,954.90 |  |  |  | 16,954.90 |
| Daily Sales - Non-Reimbursable Programs |  | 222,543.90 |  |  |  | 222,543.90 |
| Extended Day Program Fees |  |  | \$ | 547,791.06 |  | 547,791.06 |
| Special Functions |  | 67,551.29 |  |  |  | 67,551.29 |
| Total Operating Revenues |  | 709,808.13 |  | 547,791.06 |  | 1,257,599.19 |
| OPERATING EXPENSES: |  |  |  |  |  |  |
| Salaries |  | 688,974.51 |  | 389,143.23 |  | 1,078,117.74 |
| Employee Benefits |  | 294,973.21 |  | 45,524.39 |  | 340,497.60 |
| General Supplies |  | 51,403.94 |  | 45,775.34 |  | 97,179.28 |
| Depreciation |  | 23,267.00 |  |  |  | 23,267.00 |
| Cost of Sales - Reimbursable Programs |  | 502,766.76 |  |  |  | 502,766.76 |
| Cost of Sales - Non-Reimbursable Programs |  | 107,533.55 |  |  |  | 107,533.55 |
| Miscellaneous |  | 21,954.18 |  | 18,637.78 |  | 40,591.96 |
| Total Operating Expenses |  | 1,690,873.15 |  | 499,080.74 |  | 2,189,953.89 |
| Operating Income / (Loss) |  | (981,065.02) |  | 48,710.32 |  | (932,354.70) |
| NONOPERATING REVENUES (EXPENSES): |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 16,974.13 |  |  |  | 16,974.13 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 729,724.68 |  |  |  | 729,724.68 |
| National School Breakfast Program |  | 89,331.29 |  |  |  | 89,331.29 |
| Food Distribution Program |  | 100,579.84 |  |  |  | 100,579.84 |
| Total Nonoperating Revenues (Expenses) |  | 936,609.94 |  | - |  | 936,609.94 |
| Change in Net Position |  | $(44,455.08)$ |  | 48,710.32 |  | 4,255.24 |
| Net Position -- Beginning (Restated) |  | 435,118.02 |  | 290,048.14 |  | 725,166.16 |
| Net Position -- Ending | \$ | 390,662.94 | \$ | 338,758.46 | \$ | 729,421.40 |

Business Type Activities - Enterprise Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2017

|  | Food Service |  | Extended Day Program |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |  |  |
| Receipts from Customers | \$ | 715,025.30 | \$ | 536,264.94 | \$ | 1,251,290.24 |
| Payments to Employees |  | (690,471.10) |  | $(389,143.23)$ |  | (1,079,614.33) |
| Payments for Employee Benefits |  | (294,973.21) |  | $(45,524.39)$ |  | $(340,497.60)$ |
| Payments for Supplies and Services |  | $(677,105.91)$ |  | $(63,593.72)$ |  | (740,699.63) |
| Net Cash Provided by (used for) Operating Activities |  | $(947,524.92)$ |  | 38,003.60 |  | (909,521.32) |
| CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: |  |  |  |  |  |  |
| State Sources |  | 18,956.43 |  |  |  | 18,956.43 |
| Federal Sources |  | 1,024,018.75 |  |  |  | 1,024,018.75 |
| Operating Subsidies and Transfers to Other Funds |  | 207,594.58 |  |  |  | 207,594.58 |
| Net Cash Provided by (used for) Non-Capital Financing Activities |  | 1,250,569.76 |  | - |  | 1,250,569.76 |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Net Cash Provided by (used for) Capital and Related Financing Activities |  | - |  | - |  | - |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |  |  |
| Interest Revenue |  | - |  | - |  | - |
| Net Increase (Decrease) in Cash and Cash Equivalents |  | 303,044.84 |  | 38,003.60 |  | 341,048.44 |
| Cash and Cash Equivalents -- July 1 |  | 156,549.88 |  | 291,160.14 |  | 447,710.02 |
| Cash and Equivalents -- June 30 | \$ | 459,594.72 | \$ | 329,163.74 | \$ | 788,758.46 |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: |  |  |  |  |  |  |
| Operating Income (Loss) | \$ | (981,065.02) | \$ | 48,710.32 | \$ | (932,354.70) |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash |  |  |  |  |  |  |
| Provided by (used for) Operating Activities: |  |  |  |  |  |  |
| Depreciation and Net Amortization |  | 23,267.00 |  |  |  | 23,267.00 |
| (Increase) Decrease in Accounts Receivable |  | 4,621.99 |  | $(11,526.12)$ |  | $(6,904.13)$ |
| (Increase) Decrease in Inventories |  | 13,078.82 |  |  |  | 13,078.82 |
| Increase (Decrease) in Accounts Payable |  | $(6,526.30)$ |  | 819.40 |  | $(5,706.90)$ |
| Increase (Decrease) in Unearned Revenue |  | 595.18 |  |  |  | 595.18 |
| Increase (Decrease) in Accrued Salaries Benefits |  | $(1,496.59)$ |  |  |  | $(1,496.59)$ |
| Total Adjustments |  | 33,540.10 |  | $(10,706.72)$ |  | 22,833.38 |
| Net Cash Provided by (used for) Operating Activities | \$ | (947,524.92) | \$ | 38,003.60 | \$ | (909,521.32) |
| NONCASH INVESTING, CAPITAL AND FINANCING ACTIVITIES: |  |  |  |  |  |  |
| Food Distribution Program | \$ | 100,579.84 |  | - | \$ | 100,579.84 |

FIDUCIARY FUNDS


TOWNSHIP OF EWING SCHOOL DISTRICT
Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2017

|  | Private Purpose Trust Funds |  |  |  |  |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Scholarship Trust |  | Robotics Fund |  | Unemployment Compensation Trust |  |  |  |
| ADDITIONS: |  |  |  |  |  |  |  |  |
| Contributions and Donations from Payroll Deductions Withheld |  |  |  |  | \$ | 83,871.67 | \$ | 83,871.67 |
| Interest Earnings | \$ | 14.06 |  |  |  |  |  | 14.06 |
| Total Additions |  | 14.06 |  | - |  | 83,871.67 |  | 83,885.73 |
| DEDUCTIONS: |  |  |  |  |  |  |  |  |
| Scholarship Awards |  | 600.00 |  |  |  |  |  | 600.00 |
| Robotics Program |  |  | \$ | 36,284.16 |  |  |  | 36,284.16 |
| Unemployment Claims |  |  |  |  |  | 68,306.90 |  | 68,306.90 |
| Total Deductions |  | 600.00 |  | 36,284.16 |  | 68,306.90 |  | 105,191.06 |
| Change in Net Position |  | (585.94) |  | $(36,284.16)$ |  | 15,564.77 |  | $(21,305.33)$ |
| Net Position -- July 1 |  | 6,528.06 |  | 36,284.16 |  | - |  | 42,812.22 |
| Net Position -- June 30 | \$ | 5,942.12 |  | - | \$ | 15,564.77 | \$ | $\underline{21,506.89}$ |

TOWNSHIP OF EWING SCHOOL DISTRICT
Fiduciary Funds
Student Activity Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2017

|  | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2016 \\ \hline \end{gathered}$ |  | Cash <br> Receipts |  | Cash <br> Disbursements |  | Balance <br> June 30, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MIDDLE SCHOOL: |  |  |  |  |  |  |  |  |
| Fisher Middle School | \$ | 23,322.94 | \$ | 21,718.58 | \$ | 18,736.52 | \$ | 26,305.00 |
| HIGH SCHOOL: |  |  |  |  |  |  |  |  |
| Ewing High School |  | 62,738.16 |  | 189,026.60 |  | 166,148.61 |  | 85,616.15 |
| Student Athletics |  | 7,899.59 |  | 91,820.00 |  | 99,341.85 |  | 377.74 |
| Total High school |  | 70,637.75 |  | 280,846.60 |  | 265,490.46 |  | 85,993.89 |
| Total All Schools | \$ | 93,960.69 | \$ | 302,565.18 | \$ | 284,226.98 | \$ | 112,298.89 |

Fiduciary Funds

Payroll Agency Fund Schedule of Receipts and Disbursements
For the Fiscal Year Ended June 30, 2017

|  | Balance <br> June 30,2016 |  | Additions |  | Deletions |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2017 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 500,868.56 | \$ | 43,866,554.12 | \$ | 43,896,271.84 | \$ | 471,150.84 |
| LIABILITIES: |  |  |  |  |  |  |  |  |
| Payroll Deductions and Withholdings | \$ | 301,916.37 | \$ | 20,604,594.29 | \$ | 20,458,035.54 | \$ | 448,475.12 |
| Net Payroll |  | 1,751.27 |  | 23,178,088.16 |  | 23,179,839.43 |  |  |
| Interfund Accounts Payable: |  |  |  |  |  |  |  |  |
| Due from General Fund |  | 197,200.92 |  |  |  | 197,200.92 |  |  |
| Due Unemployment Trust |  |  |  | 83,871.67 |  | 61,195.95 |  | 22,675.72 |
| Total Liabilities | \$ | 500,868.56 | \$ | 43,866,554.12 | \$ | 43,896,271.84 | \$ | 471,150.84 |

## LONG-TERM DEBT


Schedule of Obligations Under Capital Leases
For the Fiscal Year Ended June 30, 2017
(a) Future Interest Payments Removed from Carrying Value of Leases.



気





TOWNSHIP OF EWING SCHOOL DISTRICT
Debt Service Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2017
Budget
Transfers





## STATISTICAL SECTION

## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\underline{2013}$ |  | $\underline{2012}$ |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | $\underline{2008}$ |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 16,422,445.80 | \$ | 13,779,875.00 | \$ | 9,204,333.00 | \$ | 6,698,143.00 |  |  |  |  |  |  | \$ | (2,917,404.00) |  | 11,836,921.00 |  | 6,729,564.00 |
| Restricted |  | 8,149,423.52 |  | 1,200,000.00 |  | 2,000,000.00 |  | 5,835,442.00 | \$ | 4,275,850.00 | \$ | 1,006,547.00 | \$ | 5,633,968.00 |  | 2,233,552.00 |  | 2,582,736.00 |  | 3,545,604.00 |
| Unrestricted (Deficit) |  | $(22,829,532.57)$ |  | (13,239,649.00) |  | $(13,298,339.00)$ |  |  |  | 932,933.00 |  | (594,731.00) |  | (754,318.00) |  | (887,097.00) |  | (12,929,895.00) |  | (12,654,451.00) |
| Total Governmental Activities Net Position |  | 1,742,336.75 | \$ | 1,740,226.00 | \$ | (2,094,006.00) | \$ | 12,533,585.00 | \$ | 5,208,783.00 | \$ | 411,816.00 | \$ | 4,879,650.00 | \$ | (1,570,949.00) | \$ | 1,489,762.00 |  | (2,379,283.00) |
| Business-type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 129,541.14 | \$ | 32,617.00 | \$ | 40,783.00 | \$ | 48,949.00 | \$ | 57,116.00 | \$ | 65,282.00 | \$ | 73,448.00 | \$ | 81,614.00 |  |  |  |  |
| Restricted |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | \$ | 66,313.00 | \$ | 43,512.00 |
| Unrestricted (Deficit) |  | 599,880.26 |  | 626,571.00 |  | 567,463.00 |  | 568,327.00 |  | 589,317.00 |  | 604,710.00 |  | 575,603.00 |  | 192,423.00 |  | 189,901.00 |  | 460,536.00 |
| Total Business-type Activities Net Position |  | 729,421.40 | \$ | 659,188.00 | \$ | 608,246.00 | \$ | 617,276.00 | \$ | 646,433.00 | \$ | 669,992.00 | \$ | 649,051.00 | \$ | 274,037.00 | \$ | 256,214.00 |  | 504,048.00 |
| Government-wide: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 16,551,986.94 | \$ | 13,812,492.00 | \$ | 9,245,116.00 | \$ | 6,747,092.00 | \$ | 57,116.00 | \$ | 65,282.00 | \$ | 73,448.00 | \$ | (2,835,790.00) | \$ | 11,836,921.00 |  | 6,729,564.00 |
| Restricted |  | 8,149,423.52 |  | 1,200,000.00 |  | 2,000,000.00 |  | 5,835,442.00 |  | 4,275,850.00 |  | 1,006,547.00 |  | 5,633,968.00 |  | 2,233,552.00 |  | 2,649,049.00 |  | 3,589,116.00 |
| Unrestricted (Deficit) |  | (22,229,652.31) |  | (12,613,078.00) |  | (12,730,876.00) |  | 568,327.00 |  | 1,522,250.00 |  | 9,979.00 |  | (178,715.00) |  | $(694,674.00)$ |  | (12,739,994.00) |  | (12,193,915.00) |
| Total Government-wide Net Position |  | 2,471,758.15 | \$ | 2,399,414.00 |  | (1,485,760.00) | \$ | 13,150,861.00 | \$ | 5,855,216.00 | \$ | 1,081,808.00 | \$ | 5,528,701.00 | \$ | (1,296,912.00) | \$ | 1,745,976.00 |  | (1,875,235.00) |

Source: Exhibit A-1

[^4]
For the fiscal year ended June 30, 2015, the School District adopted GASBS No's. 68 and 71 , which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources
in the government-wide financial statements. Balances prior to June 30,2015 are shown as originally reported and have not been restated for this adoption.

In accordance with GASB 54, effective for the fiscal year ended June 30, 2011, the description and terminology utilized to identify fund balance was changed.

|  |  | $\underline{2017}$ | $\underline{2016}$ |  | $\underline{2015}$ |  | $\underline{2014}$ |  | $\begin{aligned} & \text { Fiscal Year E } \\ & \underline{2013} \end{aligned}$ |  | June 30, 2012 |  | $\underline{2011}$ |  | $\underline{2010}$ |  | $\underline{2009}$ |  | 2008 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tax Levy | \$ | 58,962,416.00 | \$58,170,321.00 | \$ | 57,195,495.00 | \$ | 55,749,241.00 | \$ | 54,518,701.00 | \$ | 53,447,792.00 | \$ | 52,680,975.00 | \$ | 47,549,220.00 | \$ | 47,575,977.00 | \$ | 47,210,125.00 |
| Tuition Charges |  |  | 541,016.00 |  | 438,927.00 |  | 414,160.00 |  | 414,186.00 |  | 365,973.00 |  | 483,774.00 |  | 268,329.00 |  | 251,067.00 |  | 213,661.00 |
| Miscellaneous |  | 1,445,802.27 | 288,328.00 |  | 276,519.00 |  | 258,106.00 |  | 280,242.00 |  | 289,556.00 |  | 420,747.00 |  | 145,513.00 |  | 318,237.00 |  | 963,840.00 |
| State Sources |  | 18,729,178.22 | 17,336,014.00 |  | 16,644,371.00 |  | 15,662,411.00 |  | 16,694,973.00 |  | 14,191,605.00 |  | 12,794,165.00 |  | 11,677,180.00 |  | 14,177,556.00 |  | 15,369,807.00 |
| Federal Sources |  | 2,129,697.41 | 1,645,052.00 |  | 1,930,760.00 |  | 1,645,596.00 |  | 1,608,722.00 |  | 2,409,987.00 |  | 2,276,238.00 |  | 3,653,527.00 |  | 1,805,627.00 |  | 1,671,514.00 |
| Total Revenue |  | 81,267,093.90 | 77,980,731.00 |  | 76,486,072.00 |  | 73,729,514.00 |  | 73,516,824.00 |  | 70,704,913.00 |  | 68,655,899.00 |  | 63,293,769.00 |  | 64,128,464.00 |  | 65,428,947.00 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 19,020,845.35 | 18,610,342.00 |  | 18,232,518.00 |  | 18,029,203.00 |  | 17,884,453.00 |  | 19,109,145.00 |  | 19,207,265.00 |  | 20,171,262.00 |  | 19,954,420.00 |  | 18,959,324.00 |
| Special Education Instruction |  | 7,216,543.29 | 7,598,871.00 |  | 7,921,433.00 |  | 6,731,844.00 |  | 6,976,947.00 |  | 5,970,744.00 |  | 4,895,503.00 |  | 5,049,236.00 |  | 4,783,044.00 |  | 4,597,060.00 |
| Other Special Instruction |  | 1,037,153.17 | 1,092,861.00 |  | 1,030,100.00 |  | 688,743.00 |  | 834,323.00 |  | 242,258.00 |  | 257,520.00 |  | 280,425.00 |  | 288,490.00 |  | 255,987.00 |
| Other Instruction |  | 1,057,673.67 | 1,162,964.00 |  | 1,171,124.00 |  | 1,131,161.00 |  | 1,094,095.00 |  | 857,568.00 |  | 862,764.00 |  | 967,749.00 |  | 943,134.00 |  | 884,959.00 |
| Tuition |  | 4,228,075.68 | 2,845,481.00 |  | 3,038,641.00 |  | 3,447,172.00 |  | 3,223,710.00 |  | 2,940,463.00 |  | 3,063,509.00 |  | 2,946,318.00 |  | 3,185,058.00 |  | 3,378,667.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Student \& Instruction Related Services |  | 6,645,483.65 | 4,580,724.00 |  | 4,298,312.00 |  | 4,660,866.00 |  | 4,191,013.00 |  | 4,378,773.00 |  | 4,750,846.00 |  | 3,490,191.00 |  | 3,452,967.00 |  | 3,397,501.00 |
| School Administrative Services |  | 2,430,873.39 | 661,886.00 |  | 614,271.00 |  | 569,836.00 |  | 592,130.00 |  | 671,631.00 |  | 547,941.00 |  | 548,256.00 |  | 585,810.00 |  | 472,458.00 |
| Other Administrative Services |  | 2,192,175.58 | 3,426,172.00 |  | 3,243,585.00 |  | 3,234,576.00 |  | 3,370,060.00 |  | 3,198,545.00 |  | 3,125,511.00 |  | 3,546,340.00 |  | 3,421,320.00 |  | 3,449,960.00 |
| Plant Operation \& Maintenance |  | 5,639,612.88 | 5,562,786.00 |  | 5,412,684.00 |  | 5,401,311.00 |  | 4,987,039.00 |  | 4,816,906.00 |  | 4,310,875.00 |  | 4,706,129.00 |  | 4,517,439.00 |  | 4,426,814.00 |
| Pupil Transportation |  | 4,312,739.06 | 3,983,469.00 |  | 3,539,379.00 |  | 3,334,579.00 |  | 3,138,467.00 |  | 3,010,490.00 |  | 2,824,246.00 |  | 2,884,305.00 |  | 2,922,191.00 |  | 2,827,609.00 |
| Unallocated Benefits |  | 12,605,546.55 | 18,811,425.00 |  | 17,334,153.00 |  | 16,263,712.00 |  | 16,238,783.00 |  | 15,134,085.00 |  | 14,299,683.00 |  | 13,186,242.00 |  | 11,706,971.00 |  | 14,019,653.00 |
| Reimbursed TPAF Pension and Social Security |  | 7,705,950.22 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfer To Charter School |  | 395,709.00 | 133,496.00 |  | 103,445.00 |  | 76,411.00 |  | 10,000.00 |  | 9,583.00 |  | 32,114.00 |  | 22,191.00 |  | 31,234.00 |  | 36,558.00 |
| Attendance \& Social Work Services |  |  | 282,364.00 |  | 281,696.00 |  | 263,362.00 |  | 194,921.00 |  | 192,438.00 |  | 186,152.00 |  | 185,889.00 |  | 185,467.00 |  | 183,705.00 |
| Health Services |  |  | 782,926.00 |  | 785,267.00 |  | 934,761.00 |  | 820,421.00 |  | 696,547.00 |  | 767,682.00 |  | 787,719.00 |  | 733,496.00 |  | 742,722.00 |
| Educational Media Services/School Library |  |  | 477,769.00 |  | 477,144.00 |  | 468,091.00 |  | 470,763.00 |  | 445,648.00 |  | 401,944.00 |  | 394,917.00 |  | 424,414.00 |  | 418,904.00 |
| Instructional Staff Training |  |  | 27,630.00 |  | 49,695.00 |  | 33,021.00 |  | 37,934.00 |  | 8,380.00 |  | 6,683.00 |  | 38,000.00 |  | 63,856.00 |  | 38,263.00 |
| Scholarships Awarded |  |  |  |  |  |  |  |  |  |  | 1,000.00 |  | 1,000.00 |  | 800.00 |  |  |  |  |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 6,555,000.00 | 6,325,000.00 |  | 6,170,000.00 |  | 5,990,000.00 |  | 5,375,000.00 |  | 5,035,000.00 |  | 4,810,000.00 |  | 4,610,000.00 |  | 4,420,000.00 |  | 4,175,000.00 |
| Interest and Other Charges |  | 156,517.73 | 279,685.00 |  | 425,405.00 |  | 589,673.00 |  | 1,420,244.00 |  | 1,643,192.00 |  | 1,847,681.00 |  | 2,030,744.00 |  | 2,226,806.00 |  | 2,488,286.00 |
| Capital Outlay |  | 802,490.42 | 2,553,306.00 |  | 3,199,132.00 |  | 2,832,803.00 |  | 2,951,070.00 |  | 2,348,665.00 |  | 1,542,138.00 |  | 1,342,031.00 |  | 2,813,187.00 |  | 3,041,968.00 |
| Total Expenditures |  | 82,002,389.64 | 79,199,157.00 |  | 77,327,984.00 |  | 74,681,125.00 |  | 73,811,373.00 |  | 70,711,061.00 |  | 67,741,057.00 |  | 67,188,744.00 |  | 66,659,304.00 |  | 67,795,398.00 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Financing Sources (Uses): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PY Revenue/Charges, Net |  |  | 445,283.00 |  | $(62,846.00)$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Grant Proceeds |  |  |  |  |  |  |  |  | (791,699.00) |  | 359,516.00 |  | 294,324.00 |  |  |  |  |  |  |
| Leases Proceeds |  | 2,000,000.00 | 1,000,000.00 |  | 500,000.00 |  | 500,000.00 |  | 500,000.00 |  | 500,000.00 |  | 3,319,873.00 |  | 1,034,907.00 |  | 745,466.00 |  | 1,859,486.00 |
| Cancellation of Lease Payable |  | (2,000,000.00) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adjustments to correct balances |  |  |  |  |  |  |  |  |  |  | 74,373.00 |  |  |  |  |  |  |  |  |
| Total Other Financing Sources (Uses) |  | - | 1,445,283.00 |  | 437,154.00 |  | 500,000.00 |  | (291,699.00) |  | 933,889.00 |  | 3,614,197.00 |  | 1,034,907.00 |  | 745,466.00 |  | 1,859,486.00 |
| Net Change in Fund Balances | \$ | (735,295.74) | \$ 226,857.00 | \$ | (404,758.00) | \$ | (451,611.00) | \$ | (586,248.00) | \$ | 927,741.00 | \$ | 4,529,039.00 | \$ | (2,860,068.00) | \$ | (1,785,374.00) | \$ | (506,965.00) |
| Debt Service as a Percentage of |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Noncapital Expenditures |  | 8.27\% | 8.62\% |  | 8.90\% |  | 9.16\% |  | 9.59\% |  | 9.77\% |  | 10.06\% |  | 10.09\% |  | 10.41\% |  | 10.29\% |

Various Refunds
Sale of Assets/Textbooks
Rental of School Facilities
Refunds of Prior Year Expenditures
Tuition
Other
Preschool Fees
Transportation Services
Interest on Investments
Total Miscellaneous Revenues
Source: District Records

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

|  |  <br>  <br> $\leftrightarrow$ |
| :---: | :---: |
|  | 8888888888 |
| $\bar{\square}$ | - |
|  | $\infty$ |
|  |  |
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|  |  |

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$\leftrightarrow$
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$\leftrightarrow$
8888888888

of

(1) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

[^5]|  | District Direct Rate |  | Debt Service - Overlapping Rates |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Year <br> Ended |  |  |  |  |
| Dec. 31 |  |  |  |  |

[^6]| 2017 |  |  |  | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Taxable |  | Rank | \% of TotalDistrict NetAssessed Value | Taxable |  | Rank | \% of Total <br> District Net <br> Assessed Value |
| Assessed |  |  |  | Assessed |  |  |  |
|  | Value |  |  |  | Value |  |  |
| \$ | 47,037,200.00 | 1 | 2.39\% | \$ | 47,037,200.00 | 1 | 2.57\% |
|  | 34,000,000.00 | 2 | 1.73\% |  |  |  |  |
|  | 30,597,000.00 | 3 | 1.56\% |  |  |  |  |
|  | 22,010,500.00 | 4 | 1.12\% |  |  |  |  |
|  | 18,529,900.00 | 5 | 0.94\% |  | 18,477,900.00 | 2 | 1.01\% |
|  | 18,500,000.00 | 6 | 0.94\% |  |  |  |  |
|  | 14,463,700.00 | 7 | 0.74\% |  | 14,463,700.00 | 4 | 0.79\% |
|  | 13,712,200.00 | 8 | 0.70\% |  | 17,578,950.00 | 3 | 0.96\% |
|  | 13,313,000.00 | 9 | 0.68\% |  | 12,656,000.00 | 5 | 0.69\% |
|  | 11,537,100.00 | 10 | 0.59\% |  |  |  |  |
|  |  |  |  |  | 10,204,800.00 | 6 | 0.56\% |
|  |  |  |  |  | 9,573,300.00 | 7 | 0.52\% |
|  |  |  |  |  | 9,000,000.00 | 8 | 0.49\% |
|  |  |  |  |  | 8,945,200.00 | 9 | 0.49\% |
|  |  |  |  |  | 8,756,800.00 | 10 | 0.48\% |
| \$ | 223,700,600.00 |  | 11.38\% | \$ | 156,693,850.00 |  | 8.57\% |

Taxpayer
New Jersey Manufacturers Insurance
Cole Ofc Ewing, LLC
Ewing Prop/Parkwinmer/Hilton Management
Princeton Office Center, LLC
Pfizer, Inc.
LRF Ewing NJ, LLC
Educational Testing Service
Mountainview Office Park, LLC
Levin Properties
American Prop/Jefferson Bear Tav
Halston Builders
River Edge Apartments
号 G F Princeton LLC
Marriott Courtyard
Lighthouse Ewing, LLC
Total

# TOWNSHIP OF EWING SCHOOL DISTRICT 

Property Tax Levies and Collections
Last Ten Fiscal Years
Unaudited

| Fiscal Year Ended June 30, | School District <br> Taxes Levied for the Fiscal Year |  | Collected within the Fiscal Year of the Levy (1) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount | Percentage of Levy |  | llections in equent Years |
| 2017 | \$ | 58,962,416.00 | \$ | 54,154,937.00 | 91.85\% | \$ | 4,807,479.00 |
| 2016 |  | 58,170,321.00 |  | 55,030,034.00 | 94.60\% |  | 3,140,287.00 |
| 2015 |  | 57,195,495.00 |  | 53,934,998.32 | 94.30\% |  | 3,260,496.68 |
| 2014 |  | 55,749,241.00 |  | 52,429,088.00 | 94.04\% |  | 3,320,153.00 |
| 2013 |  | 54,518,701.00 |  | 48,641,208.08 | 89.22\% |  | 5,877,492.92 |
| 2012 |  | 53,447,792.00 |  | 49,728,573.73 | 93.04\% |  | 3,719,218.27 |
| 2011 |  | 52,680,975.00 |  | 52,680,975.00 | 100.00\% |  | - |
| 2010 |  | 47,549,220.00 |  | 47,549,220.00 | 100.00\% |  | - |
| 2009 |  | 47,575,977.00 |  | 47,575,977.00 | 100.00\% |  | - |
| 2008 |  | 47,210,425.00 |  | 47,210,425.00 | 100.00\% |  | - |

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

Sources:
(1) District Records
(2) Personal income has been estimated based upon the municipal population and per capita
(3) Per Capita personal income by county-estimated based upon the 2010 Census published

## Business-Type <br> Capital Leases <br> 


$\leftrightarrow$
Percentage of
Personal
Income (2)
Unavailable
Unavailable
$0.88 \%$
$1.25 \%$
$1.63 \%$
$1.82 \%$
$2.18 \%$
$2.48 \%$
$2.78 \%$
$2.94 \%$
$\leftrightarrow$

| Fiscal Year Ended June 30, | General Bonded Debt Outstanding |  |  |  |  | Percentage of Net Assessed Valuation Taxable (2) | Per Capita (3) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Obligation |  | Deductions | Net General Bonded Debt Outstanding (1) |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  | Bonds |  |  |  |  |  |  |
| 2017 | \$ | 5,990,000.00 | - | \$ | 5,990,000.00 | 0.30\% |  | Unavailable |
| 2016 |  | 12,545,000.00 | - |  | 12,545,000.00 | 0.64\% | \$ | 348.65 |
| 2015 |  | 18,870,000.00 | - |  | 18,870,000.00 | 0.97\% |  | 517.18 |
| 2014 |  | 25,040,000.00 | - |  | 25,040,000.00 | 0.95\% |  | 686.33 |
| 2013 |  | 31,030,000.00 | - |  | 31,030,000.00 | 1.60\% |  | 850.74 |
| 2012 |  | 35,385,000.00 | - |  | 35,385,000.00 | 1.87\% |  | 974.82 |
| 2011 |  | 40,420,000.00 | - |  | 40,420,000.00 | 2.20\% |  | 1,114.85 |
| 2010 |  | 45,230,000.00 | - |  | 45,230,000.00 | 2.40\% |  | 1,262.74 |
| 2009 |  | 49,840,000.00 | - |  | 49,840,000.00 | 2.77\% |  | 1,372.10 |
| 2008 |  | 54,260,000.00 | - |  | 54,260,000.00 | 3.02\% |  | 1,506.76 |

## Sources:

(1) District Records
(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
(3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

TOWNSHIP OF EWING SCHOOL DISTRIC al Debt Margin Information
Last Ten Fiscal Years
Unaudited


## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

| Year | Population (1) | Personal <br> Income (2) | Per Capita <br> Personal <br> Income (3) | Unemployment <br> Rate (4) |
| :--- | ---: | :--- | :---: | :---: |
| 2016 | 35,982 | Unavailable | Unavailable | $4.7 \%$ |
| 2015 | 36,486 | $\$ 2,307,630,042.00$ | $\$$ | $63,247.00$ |
| 2014 | 36,484 | $2,184,479,500.00$ | $59,875.00$ | $6.2 \%$ |
| 2013 | 36,474 | $2,090,799,102.00$ | $57,323.00$ | $6.8 \%$ |
| 2012 | 36,299 | $2,160,080,892.00$ | $59,508.00$ | $5.9 \%$ |
| 2011 | 36,256 | $2,065,540,576.00$ | $56,971.00$ | $6.0 \%$ |
| 2010 | 35,819 | $1,955,717,400.00$ | $54,600.00$ | $7.8 \%$ |
| 2009 | 36,324 | $1,930,438,980.00$ | $53,145.00$ | $6.5 \%$ |
| 2008 | 36,011 | $1,984,710,254.00$ | $55,114.00$ | $4.5 \%$ |
| 2007 | 36,129 | $1,925,603,442.00$ | $53,298.00$ | $3.8 \%$ |
|  |  |  |  | $3.2 \%$ |

Sources:
(1) Population information provided by the NJ Dept of Labor and Workforce Development
(2) Personal income has been estimated based upon the municipal population and per capita
(3) Per Capita personal income by county-estimated based upon the 2010 Census published
(4) Unemployment data provided by the NJ Dept of Labor and Workforce Development
Source: Individual Employers

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.
兄のーむ゙
\|
\|

$$
\underline{2015}
$$

$$
2014
$$

$$
\begin{aligned}
& \text { Fiscal Year Ended June 30, } \\
& \hline \underline{2013} \quad \underline{2012}
\end{aligned}
$$

$$
\underline{2011} \quad \underline{2010} \quad \underline{2009}
$$


 Student
Attendanc
Percentag \% Change in
Average Daily
Enrollment







 $\leftrightarrow$



Source: District Records

| Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\underline{2017}$ | $\underline{2016}$ | $\underline{2015}$ | $\underline{2014}$ | $\underline{2013}$ | $\underline{2012}$ | $\underline{2011}$ | $\underline{2010}$ | $\underline{2009}$ | $\underline{2008}$ |
| 111,198 | 111,198 | 111,198 | 111,198 | 111,198 | 111,198 | 111,198 | 111,198 | 111,198 | 111,198 |
| 886 | 886 | 886 | 886 | 886 | 886 | 886 | 886 | 886 | 886 |
| 676 | 663 | 663 | 729 | 729 | 729 | 729 | 729 | 729 | 734 |
| 71,571 | 71,571 | 71,571 | 71,571 | 71,571 | 71,571 | 71,571 | 71,571 | 71,571 | 71,571 |
| 839 | 839 | 839 | 839 | 839 | 839 | 839 | 839 | 839 | 839 |
| 606 | 591 | 591 | 528 | 528 | 528 | 528 | 528 | 528 | 537 |
| 67,417 | 67,417 | 67,417 | 67,417 | 67,417 | 67,417 | 67,417 | 67,417 | 67,417 | 67,417 |
| 534 | 534 | 534 | 534 | 534 | 534 | 534 | 534 | 534 | 534 |
| 416 | 404 | 404 | 461 | 461 | 461 | 461 | 461 | 461 | 458 |
| 157,085 | 157,085 | 157,085 | 157,085 | 157,085 | 157,085 | 157,085 | 157,085 | 157,085 | 157,085 |
| 970 | 970 | 970 | 970 | 970 | 970 | 970 | 970 | 970 | 970 |
| 756 | 799 | 799 | 877 | 877 | 877 | 877 | 877 | 877 | 916 |
| 202,755 | 202,755 | 202,755 | 202,755 | 202,755 | 202,755 | 202,755 | 202,755 | 202,755 | 202,755 |
| 1,435 | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 | 1,435 |
| 1,064 | 1,058 | 1,058 | 1,139 | 1,139 | 1,139 | 1,139 | 1,139 | 1,139 | 1,113 |
| 3,914 | 3,914 | 3,914 | 3,914 | 3,914 | 3,914 | 3,914 | 3,914 | 3,914 | 3,914 |
| 12 | 12 | 12 | 12 | 12 | 12 |  |  |  |  |
| 23,156 | 23,156 | 23,156 | 23,156 | 23,156 | 23,156 | 23,156 | 23,156 | 23,156 | 23,156 |


UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)


| *School Facilities |
| :--- |
| Antheil Elementary |
| Lore Elementary |
| Parkway Elementary |
| Fisher Middle School |
| Ewing High School |
| Total School Facilities |
| Other Facilities |
| Grand Total |

[^7]Source: District Records

|  | Coverage |  | Deductible |  |
| :---: | :---: | :---: | :---: | :---: |
| Burlington County Insurance Pool Joint Insurance Fund |  |  |  |  |
| Property / Inland Marine / Automobile Physical Damage - JIF Self Insured Retention | \$ | 250,000.00 | \$ | 500.00 |
| Crime - JIF Self Insured Retention |  | 250,000.00 |  | 500.00 |
| General Liability / Auto Liability - JIF Self Insured Retention |  | 250,000.00 |  |  |
| Educators Legal Liability - JIF Self Insured Retention |  | 175,000.00 |  |  |
| Workers Compensation - JIF Self Insured Retention |  | 250,000.00 |  |  |
| School Pool for Excess Liability Limits Joint Insurance Fund (SPELL JIF) |  |  |  |  |
| Property / Inland Marine / Automobile Physical Damage |  | 175,000,000.00 |  |  |
| Crime |  | 500,000.00 |  |  |
| W orkers Compensation |  | Statutory |  |  |
| General Liability / Auto Liability |  | 20,000,000.00 |  |  |
| Educators' Legal Liability |  | 20,000,000.00 |  |  |
| Travelers Insurance Company |  |  |  |  |
| Boiler and Machinery |  | 125,000,000.00 |  | 1,000.00 |
| Beazley / Lloyd's of London |  |  |  |  |
| Pollution Legal Liability |  | 3,000,000.00 |  | 25,000.00 |
| AIG / Lexington Insurance Company, Inc. |  |  |  |  |
| Cyber Liability |  | 1,000,000.00 |  | 25,000.00 |
| Lloyd's of London |  |  |  |  |
| Violent Malicious Acts |  | 1,000,000.00 |  | 15,000.00 |
| Disaster Management Services |  | 2,000,000.00 |  | 15,000.00 |
| Non-JIF Coverage |  |  |  |  |
| Western Surety Company: |  |  |  |  |
| Business Administrator/Board Secretary |  | 2,000.00 |  |  |
| Treasurer |  | 350,000.00 |  |  |
| Excess and Reinsurance Carriers Involved |  |  |  |  |
| Property and Crime: |  |  |  |  |
| SPELL JIF, Great American Insurance Company |  |  |  |  |
| Axis Surplus Insurance Company |  |  |  |  |
| Westchester Fire Insurance Company |  |  |  |  |
| Alterra Excess \& Surplus Insurance Company |  |  |  |  |
| Ironshore Specialty Insurance Company |  |  |  |  |
| Evanston Insurance Company |  |  |  |  |
| RSUI Indemnity Company |  |  |  |  |
| James River Insurance Company |  |  |  |  |
| BRIT / Lloyd's of London |  |  |  |  |
| Colony Insurance Company |  |  |  |  |
| Arch Specialty Insurance Company |  |  |  |  |
| United National Insurance Company |  |  |  |  |
| General Liability and Automobile Liability: |  |  |  |  |
| SPELL JIF, Great American Insurance Company |  |  |  |  |
| Workers Compensation: |  |  |  |  |
| SPELL JIF, Great American Insurance Company, |  |  |  |  |
| Safety National Casualty Corp. |  |  |  |  |
| Educators Legal Liability: |  |  |  |  |
| SPELL JIF, Great American Insurance Company |  |  |  |  |

[^8]
## SINGLE AUDIT SECTION

# REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND STATE OF NEW JERSEY CIRCULAR 15-08-OMB 

INDEPENDENT AUDITOR'S REPORT

The Honorable President and<br>Members of the Board of Education<br>Township of Ewing School District<br>County of Mercer<br>Ewing, New Jersey 08618

## Report on Compliance for Each Major Federal and State Program

We have audited the Township of Ewing School District's, in the County of Mercer, State of New Jersey, compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2017. The School District's major federal and state programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

## Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, the Uniform Guidance, and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Township of Ewing School District's, in the County of Mercer, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the Township of Ewing School District, in the County of Mercer, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2017.

## Report on Internal Control Over Compliance

Management of the Township of Ewing School District, in the County of Mercer, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,
Bowman \& Company LLP
BOWMAN \& COMPANY LLB
Certified Public Accountants
\& Consultants

# Daniel M DiDangi 

Daniel M. DiGangi
Certified Public Accountant
Public School Accountant No. CS 002376

Voorhees, New Jersey
November 27, 2017

TOWNSHIP OF EWING SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards, Schedule A
For the Fiscal Year Ended June 30, 2017

| Federal Grantor/ Pass-through | Federal CFDA Number | Federal FAIN Number | State <br> Pass-Through Entity Identifying Number | Program or Award Amount | Grant Period |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2016 \\ \hline \end{gathered}$ |  | Carryover / (Walkover) Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grantor / Program Title |  |  |  |  | From | To |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| U.S. Department of Homeland Security |  |  |  |  |  |  |  |  |  |  |
| Passed-through the State Department of Education: |  |  |  |  |  |  |  |  |  |  |
| Disaster Grants - Public Assistance - Presidentially Declared Disasters | 97.036 | N/A | Unavailable | \$ 10,196.07 | 7-1-16 | 6-30-17 |  | - |  | - |
| U.S. Department of Health and Human Services: |  |  |  |  |  |  |  |  |  |  |
| Passed-through the State Department of Education: |  |  |  |  |  |  |  |  |  |  |
| Medical Assistance Program (Medicaid): |  |  |  |  |  |  |  |  |  |  |
| ARRA - Special Education Medicaid Initiative | 93.778 | 1705NJ5MAP | Unavailable | 8,787.10 | 4-1-09 | 12-31-10 |  |  |  |  |
| Special Education Medicaid Initiative | 93.778 | 1705NJ5MAP | Unavailable | 201,077.75 | 7-1-16 | 6-30-17 |  |  |  |  |
| Medical Assistance Program (Medicaid Administrative Claiming Aid) | 93.778 | 1705NJ5MAP | Unavailable | 14,647.57 | 7-1-16 | 6-30-17 |  |  |  |  |
| Total Medical Assistance Program (Medicaid) |  |  |  |  |  |  |  | - |  | - |
| Total General Fund |  |  |  |  |  |  |  | - |  | - |
| Special Revenue Fund: |  |  |  |  |  |  |  |  |  |  |
| U.S. Department of Education: |  |  |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |  |  |
| N.C.L.B.: |  |  |  |  |  |  |  |  |  |  |
| ARRA Title I, Part A | 93.778 | 1605NJ150030 | Unavailable | 311,621.00 | 9-1-09 | 8-31-10 | \$ | 127,100.00 |  |  |
| Title I, Part A | 84.01 | S010A150030 | NCLB143016 | 442,083.00 | 7-1-15 | 6-30-16 |  | $(275,655.46)$ | \$ | $(30,561.00)$ |
| Title I, Part A | 84.01 | S010A160030 | NCLB143017 | 464,475.00 | 7-1-16 | 6-30-17 |  |  |  | 30,561.00 |
| Total Title I, Part A |  |  |  |  |  |  |  | (148,555.46) |  | - |
| Title II, Part A, Improving Teacher Quality | 84.367A | S367A150029 | NCLB143016 | 101,100.00 | 7-1-15 | 6-30-16 |  | $(18,049.00)$ |  | $(23,204.85)$ |
| Title II, Part A, Improving Teacher Quality | 84.367A | S367A160029 | NCLB143017 | 71,815.00 | 7-1-16 | 6-30-17 |  |  |  | 23,204.85 |
| Total Title II, Part A, Improving Teacher Quality |  |  |  |  |  |  |  | $(18,049.00)$ |  | - |
| Title III | 84.365 | S365A150030 | NCLB143016 | 32,126.00 | 7-1-15 | 6-30-16 |  | $(11,492.02)$ |  | (31.00) |
| Title III | 84.365 | S365A160030 | NCLB143017 | 21,014.00 | 7-1-16 | 6-30-17 |  |  |  | 31.00 |
| Title III, Immigrant | 84.365 | S365A140030 | NCLB143015 | 5,956.00 | 7-1-14 | 6-30-15 |  | (47.00) |  |  |
| Title III, Immigrant | 84.365 | S365A150030 | NCLB143016 | 5,089.00 | 7-1-15 | 6-30-16 |  | (820.88) |  | (1,781.00) |
| Title III, Immigrant | 84.365 | S365A160030 | NCLB143017 | 6,122.00 | 7-1-16 | 6-30-17 |  |  |  | 1,781.00 |
| Total Title III |  |  |  |  |  |  |  | (12,359.90) |  | - |
| I.D.E.A. Part B: |  |  |  |  |  |  |  |  |  |  |
| Special Education Cluster: |  |  |  |  |  |  |  |  |  |  |
| Basic | 84.027 | H027A150100 | FT143016 | 1,066,504.00 | 7-1-15 | 6-30-16 |  | $(122,481.41)$ |  | (56,987.00) |
| Basic | 84.027 | H027A160100 | FT143017 | 1,005,148.00 | 7-1-16 | 6-30-17 |  |  |  | 56,987.00 |
| Preschool | 84.173 | H173A150114 | PS143016 | 38,263.00 | 7-1-15 | 6-30-16 |  | $(4,581.64)$ |  | (6,518.00) |
| Preschool | 84.173 | H173A160114 | PS143017 | 38,360.00 | 7-1-16 | 6-30-17 |  |  |  | 6,518.00 |
| Total I.D.E.A. Part B Special Education Cluster |  |  |  |  |  |  |  | $(127,063.05)$ |  | - |
| Perkins Grant | 84.048 | V048A150030 | Unavailable | 17,037.00 | 7-1-15 | 6-30-16 |  | $(1,316.25)$ |  |  |
| Perkins Grant | 84.048 | V048A160030 | Unavailable | 19,971.00 | 7-1-16 | 6-30-17 |  |  |  |  |
| Total Perkins Grant |  |  |  |  |  |  |  | $(1,316.25)$ |  | - |
| Total Special Revenue Fund |  |  |  |  |  |  |  | $(307,343.66)$ |  | - |
| Enterprise Fund: |  |  |  |  |  |  |  |  |  |  |
| U.S. Department of Agriculture: |  |  |  |  |  |  |  |  |  |  |
| Passed-through State Department of Education: |  |  |  |  |  |  |  |  |  |  |
| Child Nutrition Cluster: |  |  |  |  |  |  |  |  |  |  |
| School Breakfast Program | 10.553 | 16161NJ304N1099 | Unavailable | 89,473.81 | 7-1-15 | 6-30-16 |  | $(18,982.83)$ |  |  |
| School Breakfast Program | 10.553 | 171NJ304N1099 | Unavailable | 89,331.29 | 7-1-16 | 6-30-17 |  |  |  |  |
| Food Distribution Program | 10.555 | 16161NJ304N1099 | Unavailable | 125,538.23 | 7-1-15 | 6-30-16 |  | 23,196.07 |  |  |
| Food Distribution Program | 10.555 | 171NJ304N1099 | Unavailable | 113,745.34 | 7-1-16 | 6-30-17 |  |  |  |  |
| National School Lunch Program | 10.555 | 16161NJ304N1099 | Unavailable | 699,498.20 | 7-1-15 | 6-30-16 |  | $(129,805.81)$ |  |  |
| National School Lunch Program | 10.555 | 171NJ304N1099 | Unavailable | 729,724.68 | 7-1-16 | 6-30-17 |  |  |  |  |
| Total Child Nutrition Cluster |  |  |  |  |  |  |  | $(125,592.57)$ |  | - |
| Total Enterprise Fund |  |  |  |  |  |  |  | $(125,592.57)$ |  | - |
| Total Federal Financial Assistance |  |  |  |  |  |  | \$ | (432,936.23) |  | - |

A) See Note 6 to the Schedules of Expenditures of Federal Awards and State Financial Assistance

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.



The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are and integral part of this schedule.


## Note 1: BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal awards and state financial assistance ("the schedules") include federal and state award activity of the Township of Ewing School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

## Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedules are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the enterprise funds are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and State of New Jersey Circular 15-08-OMB, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

## Note 3: INDIRECT COST RATE

The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

## Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund, special revenue fund and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The capital projects fund is presented in the accompanying schedules on the modified accrual basis of accounting.

## Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is $\$ 0.00$ for the general fund and $\$ 131,849.19$ for the special revenue fund. See exhibit $\mathrm{C}-3$, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| Fund | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General | \$ | 234,708.49 | \$ | 17,749,998.22 | \$ | 17,984,706.71 |
| Special Revenue |  | 1,905,184.99 |  | 67,445.00 |  | 1,972,629.99 |
| Debt Service |  |  |  | 911,735.00 |  | 911,735.00 |
| Food Service |  | 919,635.81 |  | 16,974.13 |  | 936,609.94 |
| Total Awards and Financial Assistance | \$ | 3,059,529.29 | \$ | 18,746,152.35 |  | 21,805,681.64 |

## Note 5: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 6: ADJUSTMENTS

Amounts reported in the column entitled "adjustments" represent minor rounding differences and the cancellation of prior year encumbrances.

## Note 7: REIMBURSED AND ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2017, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of Americangrown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance related to TPAF members.

## Note 8: MAJOR PROGRAMS

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

## Section 1- Summary of Auditor's Results

## Financial Statements

Type of auditor's report issued
Unmodified
Internal control over financial reporting:
Material weakness(es) identified?
Significant deficiency(ies) identified?
Noncompliance material to financial statements noted?

## Federal Awards

Internal control over major programs:

Material weakness(es) identified?
Significant deficiency(ies) identified?
Type of auditor's report issued on compliance for major programs
Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)?
$\qquad$ yes $X$ no
$\qquad$ yes $\quad \mathrm{X}$ none reported

Unmodified

Identification of major programs:


TOWNSHIP OF EWING SCHOOL DISTRICT Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2017

## Section 1- Summary of Auditor's Results (Cont'd)

## State Financial Assistance

Internal control over major programs:
Material weakness(es) identified?
Significant deficiency(ies) identified?
$\qquad$ yes $\qquad$ no
$\qquad$ yes $\qquad$ none reported

Type of auditor's report issued on compliance for major programs
Unmodified

Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB? $\qquad$ yes $\qquad$ no

Identification of major programs:


# TOWNSHIP OF EWING SCHOOL DISTRICT 

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2017

## Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

## TOWNSHIP OF EWING SCHOOL DISTRICT

Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2017

## Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

None.

TOWNSHIP OF EWING SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2017

## Section 4- Schedule of State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

None.

## TOWNSHIP OF EWING SCHOOL DISTRICT

Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with Government Auditing Standards, Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

None.


[^0]:    EXPENDITURES（CONT＇D）：

    Total－Other Support Services－Students－Related Services
    Other Support Services－Students－Regular：

    ## ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> NDITURES（CONT＇D）： Undistributed Expenditures： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> NDERAL CURRENT EXPENDITURES（CONT＇D）： Undistributed Expenditures： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects <br> ERAL CURRENT EXPENDITURES（CONT＇D）： Attendance and Social Work Salaries Other Purchased Services Supplies and Materials Other Objects Total Attendance and Social Work Health Services： Salaries Purchased Professional and Technical Services Supplies and Materials Total Health Services Other Support Services－Students－Related Services： Salaries Purchased Professional－Educational Services Supplies and Materials Other Objects Materials <br> Services <br> Other Support Services－Students－Related Services I Educational Services

    Salaries of Other Professional Staff Salaries of Other Professional StaffSalaries of Secretarial and Clerical Assista Salaries of Secretarial and Clerical Assistants
    Other Purchased Services Supplies and Materials
    Other Objects Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants Salaries of Secretarial and Clerical Assistants Purchased Professionals－Educational services
    Other Purchased Services Supplies and Materials Supplies and Materials
    Other Objects

    ## Other Objects Total Other Support Servic <br> vices－Students－Regurar

    es - Students - Regular <br> ts－Regu <br> ts－Regu
     urnalices

    $$
    \begin{aligned}
    & \text { Other Objects } \\
    & \text { Total Other Support Services - Students - Regular }
    \end{aligned}
    $$

    

[^1]:    | Original <br> Budget |  | $\begin{gathered}\text { Budget } \\ \text { Modifications }\end{gathered}$ |  | Final Budget |  | Actual |  | Variance Positive (Negative) Final to Actual |  |
    | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
    | \$ | 970,460.00 | \$ | $(1,028.27)$ | \$ | 969,431.73 | \$ | 969,431.73 |  |  |
    |  | 102,995.00 |  | 17,562.08 |  | 120,557.08 |  | 120,557.08 |  |  |
    |  | 60.00 |  | (60.00) |  |  |  |  |  |  |
    |  | 10,979.00 |  | $(6,626.80)$ |  | 4,352.20 |  | 4,352.20 |  |  |
    |  | 4,600.00 |  | $(1,475.38)$ |  | 3,124.62 |  | 2,872.12 | \$ | 252.50 |
    |  | 6,350.00 |  | (610.00) |  | 5,740.00 |  | 5,740.00 |  |  |
    | 1,095,444.00 |  |  | 7,761.63 |  | 1,103,205.63 |  | 1,102,953.13 |  | 252.50 |
    | $\begin{array}{r} 387,430.00 \\ 1,200.00 \\ 113,851.23 \\ 2,500.00 \\ \hline \end{array}$ |  |  | $(9,445.78)$ |  | 377,984.22 |  | 377,984.22 |  |  |
    |  |  |  |  |  | 1,200.00 |  | 280.50 |  | 919.50 |
    |  |  |  | 854.27 |  | 114,705.50 |  | 110,381.83 |  | 4,323.67 |
    |  |  |  |  |  | 2,500.00 |  | 2,308.22 |  | 191.78 |
    | 504,981.23 |  |  | $(8,591.51)$ |  | 496,389.72 |  | 490,954.77 |  | 5,434.95 |
    | $\begin{array}{r} 5,500.00 \\ 27,670.00 \\ 2,750.00 \end{array}$ |  |  | $(5,500.00)$ |  |  |  |  |  |  |
    |  |  |  | 41,181.63 |  | 68,851.63 |  | 68,851.63 |  |  |
    |  |  |  | (214.00) |  | 2,536.00 |  | 2,536.00 |  |  |
    | 35,920.00 |  |  | 35,467.63 |  | 71,387.63 |  | 71,387.63 |  | - |

    TOWNSHIP OF EWING SCHOOL DISTRICT Required Supplementary Information

    General Fund
    Budgetary Comparison S
    Budgetary Comparison Schedule
    For the Fiscal Year Ended June 30, 2017

    Total Improvement of Instruction Services/Other Support Services - Instructional Staff

    Educational Media Services/School Library
    Salaries
    Other Purchased Services
    Other Purchased Service
    Supplies and Materials
    Other Objects
    Total Educational Media Services/School Library
    Instructional Staff Training Services:
    Purchased Professional - Educational Services Other Purchased Services
    Other Objects

    Total Instructional Staff Training Services

[^2]:    EXPENDITURES (CONT'D):

[^3]:    TOWNSHIP OF EWING SCHOOL DISTRICT
    Required Supplementary Information
    Required Supplementary Information
    Special Revenue Fund
    Budgetary Comparison Schedule
    For the Fiscal Year Ended June 30, 2017

[^4]:    

[^5]:    (2) Tax Rates are per $\$ 100.00$ of Assessed Valuation

    Source: Burlington County Board of Taxation

[^6]:    Source: Municipal Tax Collector

[^7]:    * School Facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

[^8]:    Source: District Records

