

**TOWNSHIP OF HADDON  
SCHOOL DISTRICT  
HADDON TOWNSHIP, NEW JERSEY**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2017**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
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## **INTRODUCTORY SECTION**



## HADDON TOWNSHIP BOARD OF EDUCATION

500 RHOADS AVENUE • WESTMONT, NEW JERSEY 08108

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WEBSITE: [www.haddontwpschools.com](http://www.haddontwpschools.com)

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Superintendent of Schools

856-869-7750 Ext. 1100

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**Jennifer Gauld**

School Business Administrator/

Board Secretary

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Director of Curriculum & Instruction

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October 31, 2017

Honorable President and  
Members of the Board of Education  
Haddon Township School District  
County of Camden, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Haddon Township School District for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the District's Management's Discussion and Analysis, financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)* and the State of New Jersey Circular 15-08 OMB, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid Payments.*" Information related to this single audit, including the auditor's report on compliance and on internal control over financial reporting and administrative findings - financial, compliance and performance, is included in the single audit section of this report.

**1. REPORTING ENTITY AND ITS SERVICES:** Haddon Township School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Haddon Township Board of Education and its schools constitute the District's reporting entity. The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The District completed the 2016-17 fiscal year with an average daily enrollment of 2,062 students, which is 22 students lower than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last five years.

**1. REPORTING ENTITY AND ITS SERVICES (Cont'd.):**

**Average Daily Enrollment**

| <u>Fiscal Year</u> | <u>Student Enrollment</u> | <u>Percent Change</u> |
|--------------------|---------------------------|-----------------------|
| 2016-2017          | 2,062                     | -1.06%                |
| 2015-2016          | 2,084                     | 3.22%                 |
| 2014-2015          | 2,019                     | -2.13%                |
| 2013-2014          | 2,063                     | -2.18%                |
| 2012-2013          | 2,109                     | -0.28%                |

**2. ECONOMIC CONDITION AND OUTLOOK:** The Township of Haddon is mainly a residential community with two shopping centers. Numerous retail shops, professional offices and eating establishments are located along Haddon Avenue, a primary artery through Westmont proper. A large number of businesses have been long established in the community. The economic condition of the Township of Haddon is stable. There are two areas along Haddon Avenue, which are being redeveloped. While some additional students will come from the project, the District expects to be able to accommodate said students within the current school capacity.

**3. MAJOR INITIATIVES:** The District has budgeted to provide on-going professional development to support teachers' ability to enhance instruction through the use of personal computing devices as learning tools. The District also budgeted to revise and align the middle school and high school science curricula with the Next Generation Science Standards. The District has also planned to pilot and select an elementary math program to best support students in mastering the Common Core State Standards (CCSS).

Students continued to score above the state averages and achieve proficiency on the New Jersey ASK and the High School Proficiency Assessment. The seniors' average SAT and ACT scores continue to perform at national averages (83% of the class took the SAT's); 90% of the class went on to higher education, with 66% going to four year colleges.

**4. INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including the portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

**5. BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as Assigned – Other Purposes of fund balance at June 30, 2017.



6. **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

7. **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound fiscal management. The following schedule presents a summary of the general fund, special revenue fund and debt services fund revenues for the fiscal year ended June 30, 2017.

| <u>Revenue</u>  | <u>Amount</u>          | <u>Percent of Total</u> |
|-----------------|------------------------|-------------------------|
| Local Sources   | \$25,258,314.52        | 64.16%                  |
| State Sources   | 13,298,008.88          | 33.78%                  |
| Federal Sources | <u>812,991.36</u>      | <u>2.06%</u>            |
|                 | <u>\$39,369,314.76</u> | <u>100.00%</u>          |

The following schedule presents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2017.

| <u>Expenditure</u>         | <u>Amount</u>          | <u>Percent of Total</u> |
|----------------------------|------------------------|-------------------------|
| Current Expense:           |                        |                         |
| Instruction                | \$13,486,867.35        | 34.08%                  |
| Undistributed Expenditures | 21,787,840.97          | 55.06%                  |
| Special Revenue            | 1,276,531.01           | 3.23%                   |
| Capital Outlay             | 322,034.69             | 0.81%                   |
| Charter Schools            | 50,018.00              | 0.13%                   |
| Debt Service:              |                        |                         |
| Principal                  | 1,430,000.00           | 3.61%                   |
| Interest                   | <u>1,218,826.26</u>    | <u>3.08%</u>            |
|                            | <u>\$39,572,118.28</u> | <u>100.00%</u>          |

8. **DEBT ADMINISTRATION:** As of June 30, 2017, the District's outstanding debt issues included \$34,583,000.00 of general obligation bonds. As of June 30, 2017, the District's borrowing capacity is \$18,369,318.48.

9. **CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The Law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

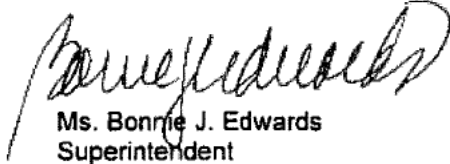
10. **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

**11. OTHER INFORMATION:**

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related Uniform Guidance and the State of New Jersey Circular 15-08-OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

- 12. ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Haddon Township Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

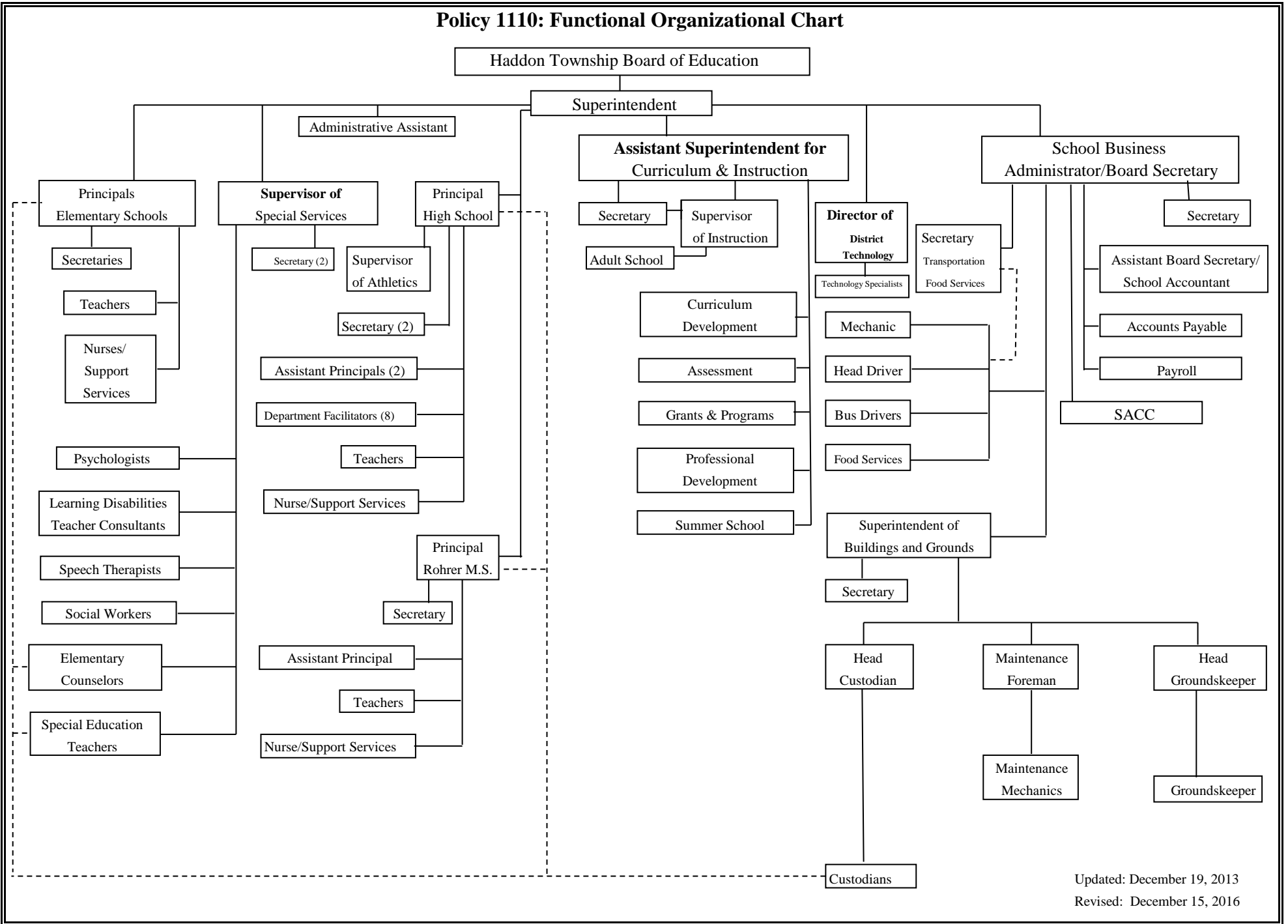


Ms. Bonnie J. Edwards  
Superintendent



Mrs. Jennifer Gauld  
School Business Administrator/  
Board Secretary

# Policy 1110: Functional Organizational Chart



Updated: December 19, 2013  
 Revised: December 15, 2016

**HADDON TOWNSHIP BOARD OF EDUCATION  
WESTMONT, NEW JERSEY**

**ROSTER OF OFFICIALS**

**JUNE 30, 2017**

| <b><u>Members of the Board of Education</u></b> | <b><u>Term Expires</u></b> |
|---|----------------------------|
| Mark Cavallo, President                         | Dec. 31, 2019              |
| Robert Brown, Vice President                    | Dec. 31, 2018              |
| Laura Chudd                                     | Dec. 31, 2017              |
| John Kendall                                    | Dec. 31, 2017              |
| William Mann                                    | Dec. 31, 2017              |
| James Lex, Jr.                                  | Dec. 31, 2018              |
| Allison Rodman                                  | Dec. 31, 2018              |
| Walter Eife                                     | Dec. 31, 2019              |
| Marie Dezii                                     | Dec. 31, 2019              |

**Other Officials**

Bonnie J. Edwards, Superintendent of Schools

Jennifer Gauld, Business Administrator/Board Secretary

Elizabeth Mennig, Assistant Superintendent for Curriculum & Instruction

**HADDON TOWNSHIP BOARD OF EDUCATION**

**CONSULTANTS AND ADVISORS**

**Audit Firm**

Bowman & Company LLP  
601 White Horse Road  
Voorhees, NJ 08043-2493

**Attorney**

Joseph F. Betley, Esquire  
Capehart and Scatchard  
C.S. 5016, Suite 300  
Laurel Corporate Center  
8000 Midlantic Drive  
Mt. Laurel, NJ 08054

**Official Depositories**

1<sup>st</sup> Colonial National Bank  
1040 Haddon Avenue  
Collingswood, NJ 08108

**FINANCIAL SECTION**

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Township of Haddon  
Westmont, New Jersey 08108

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability and schedule of the School District's contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Haddon School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.



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**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated October 31, 2017 on our consideration of the Township of Haddon School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Township of Haddon School District's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Kirk N. Applegate  
Certified Public Accountant  
Public School Accountant No. 20CS00223300

Voorhees, New Jersey  
October 31, 2017

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Township of Haddon  
Westmont, New Jersey 08108

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Haddon School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated October 31, 2017.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Township of Haddon School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township of Haddon School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Township of Haddon School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Kirk N. Applegate  
Certified Public Accountant  
Public School Accountant No. 20CS00223300

Voorhees, New Jersey  
October 31, 2017

**REQUIRED SUPPLEMENTARY INFORMATION**  
**PART I**

## TOWNSHIP OF HADDON SCHOOL DISTRICT

### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2017 (Unaudited)

The discussion and analysis of the Township of Haddon School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to look at the School District's financial performance as a whole: readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

#### **Financial Highlights**

Key financial highlights for 2017 are as follows:

- In total, net position increased \$7,118,048.62.
- General revenues accounted for \$41,778,847.07 in revenue or 91.13% of all revenues, excluding capital grants and contributions. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$4,067,424.69 or 8.87% of total revenues of \$45,846,271.76, excluding capital grants and contributions. Capital grants and contributions totaled \$7,367,045.29.
- The School District had \$46,113,086.20 in expenses; \$11,963,614.71 of these expenses was offset by program specific charges for services, grants or contributions.
- Among governmental funds, the General Fund had \$35,472,539.75 in revenues and \$35,646,761.01 in expenditures. The General Fund's balance decreased by \$174,221.26 from 2016.

#### **Overview of the Financial Statements**

The financial section of this annual report consists of two parts: Part I, management's discussion and analysis (this section), the basic financial statements with the accompanying note disclosures and Part II, budgetary comparison schedules, notes to the required supplementary information and other supplementary information. The basic financial statements include two kinds of statements that present different views of the School District.

- The first two statements, Exhibit A-1 and A-2 are district-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the district-wide statements.

The governmental fund statements tell how general government services were financed in the short term as well as what remains for future spending.

Proprietary fund statements offer short term and long-term financial information about those types of activities that operate like a business.

## **Overview of the Financial Statements (Cont'd)**

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II, which contains required supplementary information that further explains and supports the information in the financial statements including; budget schedules, reconciliations and individual fund statements.

## **Reporting the School District as a Whole**

### **Statement of Net Position and the Statement of Activities**

The Statement of Net Position and the Statement of Activities include all assets, deferred outflows of resources, liabilities and deferred inflows of resources of the School District using the accrual basis of accounting similar to the accounting used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in net position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District reports governmental and business type activities. Governmental activities are the activities where most of the School District's programs and services are reported including, but not limited to, instruction, support services, operation and maintenance of plant, pupil transportation and special schools.

## **Reporting the School District's Most Significant Funds**

### **Fund Financial Statements**

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transactions. The School District's governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund.

## Reporting the School District's Most Significant Funds (Cont'd)

### Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental and governmental funds is reconciled in the financial statements.

### Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-Wide and fund financial statements.

### The School District as a Whole

The Statement of Net Position provides the perspective of the School District as a whole.

The following schedule provides a summary of the School District's Net Position for 2017 and 2016.

| TOWNSHIP OF HADDON SCHOOL DISTRICT'S NET POSITION |                            |               |                             |            |               |               |
|---|----------------------------|---------------|-----------------------------|------------|---------------|---------------|
|   | Governmental<br>Activities |               | Business-Type<br>Activities |            | Total         |               |
|   | 2017                       | 2016          | 2017                        | 2016       | 2017          | 2016          |
| Current and Other Assets                          | \$ 4,483,895               | \$ 20,435,750 | \$ 418,207                  | \$ 406,700 | \$ 4,902,102  | \$ 20,842,450 |
| Capital Assets                                    | 58,280,435                 | 35,659,057    | 17,205                      | 20,451     | 58,297,640    | 35,679,508    |
| Total Assets                                      | 62,764,330                 | 56,094,807    | 435,412                     | 427,150    | 63,199,743    | 56,521,957    |
| Deferred Outflows of Resources                    | 5,209,576                  | 2,494,669     | -                           | -          | 5,209,576     | 2,494,669     |
| Long-term Liabilities Outstanding                 | 48,425,711                 | 45,845,013    |                             |            | 48,425,711    | 45,845,013    |
| Other Liabilities                                 | 2,732,567                  | 2,804,484     | 125,689                     | 135,245    | 2,858,257     | 2,939,730     |
| Total Liabilities                                 | 51,158,278                 | 48,649,497    | 125,689                     | 135,245    | 51,283,967    | 48,784,742    |
| Deferred Inflows of Resources                     | 99,817                     | 324,399       | -                           | -          | 99,817        | 324,399       |
| Net Position:                                     |                            |               |                             |            |               |               |
| Net Investment in                                 |                            |               |                             |            |               |               |
| Capital Assets                                    | 23,832,592                 | 14,485,629    | 17,205                      | 24,613     | 23,849,798    | 14,510,242    |
| Restricted  | 3,302,309                  | 19,230,002    |                             |            | 3,302,309     | 19,230,002    |
| Unrestricted (Deficit)                            | (10,419,090)               | (24,100,051)  | 292,518                     | 180,604    | (10,126,573)  | (23,919,447)  |
| Total Net Position                                | \$ 16,715,811              | \$ 9,615,580  | \$ 309,723                  | \$ 205,217 | \$ 17,025,534 | \$ 9,820,797  |

## The School District as a Whole (Cont'd)

The District's combined net position was \$17,025,533.90 on June 30, 2017. This was an increase of \$7,118,048.62 from the June 30, 2016 net position.

The net position of the business type activities increased by \$17,817.77.

The following schedule shows changes in net position for fiscal year 2017 and 2016.

| TOWNSHIP OF HADDON SCHOOL DISTRICT'S CHANGES<br>IN NET POSITION |                            |                   |                             |                  |                   |                   |
|---|----------------------------|-------------------|-----------------------------|------------------|-------------------|-------------------|
|   | Governmental<br>Activities |                   | Business-Type<br>Activities |                  | Total             |                   |
|   | 2017                       | 2016              | 2017                        | 2016             | 2017              | 2016              |
| Revenues:   |                            |                   |                             |                  |                   |                   |
| Program Revenues:   |                            |                   |                             |                  |                   |                   |
| Charges for Services  | \$ 142,702                 | \$ 115,463        | \$ 856,512                  | \$ 852,075       | \$ 999,215        | \$ 967,538        |
| Operating Grants and<br>Contributions                           | 11,820,913                 | 8,605,779         | 176,992                     | 205,112          | 11,997,905        | 8,810,892         |
| Capital Grants and<br>Contributions                             | 7,367,045                  |                   |                             |                  | 7,367,045         |                   |
| Property Taxes  | 24,722,409                 | 24,232,031        |                             |                  | 24,722,409        | 24,232,031        |
| Grants and Contributions not<br>Restricted to Specific Programs | 8,767,045                  | 8,600,726         |                             |                  | 8,767,045         | 8,600,726         |
| Other   | 393,203                    | 343,750           |                             |                  | 393,203           | 343,750           |
| <b>Total Revenues</b>   | <b>53,213,317</b>          | <b>41,897,747</b> | <b>1,033,504</b>            | <b>1,057,187</b> | <b>54,246,822</b> | <b>42,954,935</b> |
| Expenses:   |                            |                   |                             |                  |                   |                   |
| Instruction   | 14,415,302                 | 13,948,795        |                             |                  | 14,415,302        | 13,948,795        |
| Support Services  | 31,697,784                 | 27,592,282        |                             |                  | 31,697,784        | 27,592,282        |
| Food Service  |                            |                   | 490,213                     | 534,309          | 490,213           | 534,309           |
| Other   |                            |                   | 525,473                     | 436,189          | 525,473           | 436,189           |
| <b>Total Expenses</b>   | <b>46,113,086</b>          | <b>41,541,077</b> | <b>1,015,687</b>            | <b>970,499</b>   | <b>47,128,773</b> | <b>42,511,575</b> |
| Increase (Decrease) in Net Position<br>before Transfers         | 7,100,231                  | 356,671           | 17,817                      | 86,688           | 7,118,048         | 443,359           |
| Transfers   | -                          | -                 | -                           | -                | -                 | -                 |
| Increase (Decrease) in Net Position                             | 7,100,231                  | 356,671           | 17,817                      | 86,688           | 7,118,048         | 443,359           |
| Net Position, July 1  | 9,615,580                  | 9,258,909         | 291,905                     | 205,217          | 9,907,485         | 9,464,126         |
| Net Position, June 30   | \$ 16,715,811              | \$ 9,615,580      | \$ 309,722                  | \$ 291,905       | \$ 17,025,533     | \$ 9,907,485      |



## The School District as a Whole (Cont'd)

### Governmental Activities

Property taxes and federal and state aid made up 98.83% of revenues for governmental activities for the School District for fiscal year 2017. Federal, state and local grants accounted for 44.91% of revenue.

The total net cost of all programs and services for 2017 and 2016 was \$26,782,426.20 and \$32,819,835.25, respectively. Instruction comprises 50.63% of District net cost of services for 2017.

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. The schedule below shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

| TOWNSHIP OF HADDON SCHOOL DISTRICT<br>NET COSTS OF GOVERNMENTAL ACTIVITIES |        |                            |                          |                            |                          |  |
|--|--------|----------------------------|--------------------------|----------------------------|--------------------------|--|
| Governmental Activities  | Source | 2017                       |                          | 2016                       |                          |  |
|  |        | Total Costs<br>of Services | Net Costs<br>of Services | Total Costs<br>of Services | Net Costs<br>of Services |  |
| Instruction:   |        |                            |                          |                            |                          |  |
| Regular  | A-2    | \$ 11,129,351              | \$ 10,272,705            | \$ 10,649,175              | \$ 9,844,317             |  |
| Special Education  | A-2    | 2,228,348                  | 2,228,348                | 2,169,891                  | 2,169,891                |  |
| Other Special Instruction  | A-2    | 380,707                    | 380,707                  | 391,636                    | 391,636                  |  |
| Other Instruction  | A-2    | 676,896                    | 676,896                  | 738,093                    | 738,093                  |  |
| Support Services:  |        |                            |                          |                            |                          |  |
| Tuition  | A-2    | 1,456,701                  | 1,017,051                | 1,269,544                  | 801,138                  |  |
| Student and Instruction Related Services                                   | A-2    | 3,989,421                  | 3,989,421                | 3,892,246                  | 3,892,246                |  |
| School Administrative Services   | A-2    | 2,309,035                  | 2,236,024                | 2,200,878                  | 2,142,659                |  |
| Other Administrative Services  | A-2    | 521,643                    | 521,643                  | 587,721                    | 587,721                  |  |
| Plant Operations and Maintenance   | A-2    | 3,263,796                  | 3,263,796                | 3,233,096                  | 3,206,171                |  |
| Pupil Transportation   | A-2    | 1,079,875                  | 1,079,875                | 1,008,561                  | 1,008,561                |  |
| Unallocated Benefits   | A-2    | 17,688,770                 | 7,517,102                | 13,978,172                 | 6,615,338                |  |
| Charter Schools  | A-2    | 50,018                     | 50,018                   | 44,698                     | 44,698                   |  |
| Capital Outlay   | A-2    | 53,700                     | (7,313,345)              | 53,700                     | 53,700                   |  |
| Interest on Long-term Debt   | A-2    | 1,149,574                  | 726,934                  | 1,190,757                  | 1,190,757                |  |
| Unallocated Depreciation   | A-2    | 135,250                    | 135,250                  | 132,909                    | 132,909                  |  |
| <b>Total Governmental Activities</b>                                       |        | <b>\$ 46,113,086</b>       | <b>\$ 26,782,426</b>     | <b>\$ 41,541,077</b>       | <b>\$ 32,819,835</b>     |  |

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and pupil.

Tuition expenses include the cost to the School District to send pupils living within the District to private schools and/or schools outside the District area.

Student and instruction related services include the activities designed to assess and improve the well being of students and to supplement the teaching process.

School Administrative and General and Business Administrative services include expenses associated with establishing and administering policy for the School District and include board of education services and executive administration services.

## The School District as a Whole (Cont'd)

### Governmental Activities (Cont'd)

Plant operation and maintenance of plant activities involve keeping the school grounds, buildings and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school activities.

Unallocated benefits include the cost of benefits for the School District staff for social security, retirement contributions, workers' compensation, health benefits and other employee benefits.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the school district.

"Other" includes special schools and unallocated depreciation.

### The School District's Funds

The School District's funds are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$46,736,360.05 and expenditures were \$62,626,919.73.

### General Fund Budgeting Highlights

The School District's budget is prepared in accordance with New Jersey Law. The most significant budgeted fund is the General Fund.

During the course of the 2017 fiscal year, the School District modified its General Fund budget numerous times. The net change in the total budget modification resulted from the rollover of previous year's encumbrances.

### Capital Assets

At the end of fiscal year 2017, the School District had \$58,280,435.23 invested in land, buildings, furniture, equipment and vehicles. The following schedule shows a summary of the fiscal 2017 balances.

| <b>TOWNSHIP OF HADDON SCHOOL DISTRICT'S CAPITAL ASSETS<br/>(NET OF ACCUMULATED DEPRECIATION)</b> |                            |                      |                             |                  |                      |                      |
|--|----------------------------|----------------------|-----------------------------|------------------|----------------------|----------------------|
|  | Governmental<br>Activities |                      | Business-Type<br>Activities |                  | Total                |                      |
|  | <u>2017</u>                | <u>2016</u>          | <u>2017</u>                 | <u>2016</u>      | <u>2017</u>          | <u>2016</u>          |
| Land   | \$ 1,121,580               | \$ 1,121,580         |                             |                  | \$ 1,121,580         | \$ 1,121,580         |
| Land Improvements  | 502,111                    | 505,533              |                             |                  | 502,111              | 505,533              |
| Building Improvements  | 16,737,367                 | 17,222,059           |                             |                  | 16,737,367           | 17,222,059           |
| Furniture, Fixtures and Equipment  | 639,322                    | 654,842              | \$ 17,205                   | \$ 20,451        | 656,528              | 675,293              |
| Motor Vehicles   | 364,268                    | 294,057              |                             |                  | 364,268              | 294,057              |
| Construction in Progress   | 38,915,786                 | 15,860,985           |                             |                  | 38,915,786           | 15,860,985           |
| <b>Total</b>   | <b>\$ 58,280,435</b>       | <b>\$ 35,659,057</b> | <b>\$ 17,205</b>            | <b>\$ 20,451</b> | <b>\$ 58,297,640</b> | <b>\$ 35,679,508</b> |

## Debt Administration

As of June 30, 2017, the School District had \$34,583,000.00 of outstanding debt.

| <b>Township of Haddon School District<br/>Long-term Debt Schedule</b> |   |   |                                      |                            |
|---|---|---|--------------------------------------|----------------------------|
| <b><u>Governmental<br/>Activity</u></b>                               | <b><u>Balance<br/>June 30, 2017</u></b> | <b><u>Balance<br/>June 30, 2016</u></b> | <b><u>Increase/<br/>Decrease</u></b> | <b><u>%<br/>Change</u></b> |
| General Serial Bonds  | \$ 34,583,000.00                        | \$ 36,013,000.00                        | (\$ 1,430,000.00)                    | (3.97%)                    |
| Compensated<br>Absences   | 807,121.00                              | 869,733.85                              | (62,612.85)                          | (7.20%)                    |
| Total   | <u>\$ 35,390,121.00</u>                 | <u>\$ 36,882,733.85</u>                 | <u>(\$1,492,612.85)</u>              | <u>(4.05%)</u>             |

## Economic Factors and Next Year's Budget

The Haddon Township School District is in good financial condition presently. While the District does not foresee significant growth, future finances are not without challenges in an era of uncertain State funding.

## Contacting the School District's Financial Management

This financial report is designed to provide citizen groups, taxpayers, parents, students, other local officials and investors and creditors with a general overview of the School District's finances and to show its accountability for the money it receives. If you have questions about this report or wish to request additional financial information, contact Mrs. Jennifer Gauld, School Business Administrator/Board Secretary, at Haddon Township Board of Education Administration office, 500 Rhoads Avenue, Westmont, NJ 08108 or email at [jgauld@haddontwpschools.com](mailto:jgauld@haddontwpschools.com).

## **BASIC FINANCIAL STATEMENTS**

**DISTRICT-WIDE FINANCIAL STATEMENTS**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Net Position  
June 30, 2017

|  | Governmental<br>Activities | Business-Type<br>Activities | Total                   |
|--|----------------------------|-----------------------------|-------------------------|
| <b>ASSETS:</b>                             |                            |                             |                         |
| Cash and Cash Equivalents                  | \$ 1,415,271.29            | \$ 389,947.94               | \$ 1,805,219.23         |
| Receivables, net                           | 59,640.80                  | 14,935.98                   | 74,576.78               |
| Intergovernmental Receivables              | 3,008,983.29               | 6,582.07                    | 3,015,565.36            |
| Inventory                                  |                            | 6,740.71                    | 6,740.71                |
| Capital Assets, net                        | 58,280,435.23              | 17,205.19                   | 58,297,640.42           |
| <b>Total Assets</b>                        | <b>62,764,330.61</b>       | <b>435,411.89</b>           | <b>63,199,742.50</b>    |
| <b>DEFERRED OUTFLOWS OF RESOURCES:</b>     |                            |                             |                         |
| Related to Pensions (Note 9)               | 5,209,576.00               | -                           | 5,209,576.00            |
| <b>LIABILITIES:</b>                        |                            |                             |                         |
| Accounts Payable                           | 473,881.31                 | 1,200.00                    | 475,081.31              |
| Accrued Interest Payable                   | 463,010.94                 |                             | 463,010.94              |
| Interfund-Fiduciary Fund                   | 5,072.19                   |                             | 5,072.19                |
| Intergovernmental Payable                  | 80,780.74                  |                             | 80,780.74               |
| Unearned Revenue                           | 179,110.18                 | 124,489.09                  | 303,599.27              |
| Noncurrent Liabilities:                    |                            |                             |                         |
| Due within One Year                        | 1,530,712.10               |                             | 1,530,712.10            |
| Due beyond One Year                        | 48,425,710.90              |                             | 48,425,710.90           |
| <b>Total Liabilities</b>                   | <b>51,158,278.36</b>       | <b>125,689.09</b>           | <b>51,283,967.46</b>    |
| <b>DEFERRED INFLOWS OF RESOURCES:</b>      |                            |                             |                         |
| Deferred Gain on Refunding of Debt         | 99,817.15                  |                             | 99,817.15               |
| <b>Total Deferred Inflows of Resources</b> | <b>99,817.15</b>           | <b>-</b>                    | <b>99,817.15</b>        |
| <b>NET POSITION:</b>                       |                            |                             |                         |
| Net Investment in Capital Assets           | 23,832,592.34              | 17,205.19                   | 23,849,797.53           |
| Restricted:                                |                            |                             |                         |
| Capital Projects                           | 738,568.54                 |                             | 738,568.54              |
| Debt Service                               | 1.41                       |                             | 1.41                    |
| Other Purposes                             | 2,469,191.27               |                             | 2,469,191.27            |
| Unrestricted (Deficit)                     | (10,324,542.46)            | 292,517.61                  | (10,032,024.85)         |
| <b>Total Net Position</b>                  | <b>\$ 16,715,811.10</b>    | <b>\$ 309,722.80</b>        | <b>\$ 17,025,533.90</b> |

The accompanying Notes to Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2017

| Functions / Programs                             | Expenses                | Program Revenues     |                                    |                                  | Net (Expense) Revenue and Changes in Net Position |                          |                         |
|--|-------------------------|----------------------|------------------------------------|----------------------------------|---|--------------------------|-------------------------|
|  |                         | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions | Governmental Activities                           | Business-Type Activities | Total                   |
| <b>Governmental Activities:</b>                  |                         |                      |                                    |                                  |   |                          |                         |
| Instruction:                                     |                         |                      |                                    |                                  |   |                          |                         |
| Regular  | \$ 11,129,350.82        |                      | \$ 856,645.69                      |                                  | \$ (10,272,705.13)                                |                          | \$ (10,272,705.13)      |
| Special Education                                | 2,228,348.22            |                      |                                    |                                  | (2,228,348.22)                                    |                          | (2,228,348.22)          |
| Other Special Instruction                        | 380,706.81              |                      |                                    |                                  | (380,706.81)                                      |                          | (380,706.81)            |
| Other Instruction                                | 676,896.13              |                      |                                    |                                  | (676,896.13)                                      |                          | (676,896.13)            |
| Support Services:                                |                         |                      |                                    |                                  |   |                          |                         |
| Tuition  | 1,456,701.25            | \$ 142,702.01        | 296,948.01                         |                                  | (1,017,051.23)                                    |                          | (1,017,051.23)          |
| Student and Instruction Related Services         | 3,989,420.64            |                      |                                    |                                  | (3,989,420.64)                                    |                          | (3,989,420.64)          |
| School Administrative Services                   | 2,309,035.41            |                      | 73,010.99                          |                                  | (2,236,024.42)                                    |                          | (2,236,024.42)          |
| Other Administrative Services                    | 521,643.47              |                      |                                    |                                  | (521,643.47)                                      |                          | (521,643.47)            |
| Plant Operations and Maintenance                 | 3,263,796.19            |                      |                                    |                                  | (3,263,796.19)                                    |                          | (3,263,796.19)          |
| Pupil Transportation                             | 1,079,875.44            |                      |                                    |                                  | (1,079,875.44)                                    |                          | (1,079,875.44)          |
| Unallocated Benefits                             | 17,688,769.56           |                      | 10,171,668.01                      |                                  | (7,517,101.55)                                    |                          | (7,517,101.55)          |
| Capital Outlay                                   |                         |                      |                                    | \$ 7,367,045.29                  | 7,367,045.29                                      |                          | 7,367,045.29            |
| Interest on Long-Term Debt                       | 1,149,574.18            |                      | 422,640.00                         |                                  | (726,934.18)                                      |                          | (726,934.18)            |
| Unallocated Depreciation                         | 135,250.08              |                      |                                    |                                  | (135,250.08)                                      |                          | (135,250.08)            |
| Assessment for Debt Service on SDA Funding       | 53,700.00               |                      |                                    |                                  | (53,700.00)                                       |                          | (53,700.00)             |
| Transfer to Charter School                       | 50,018.00               |                      |                                    |                                  | (50,018.00)                                       |                          | (50,018.00)             |
| <b>Total Governmental Activities</b>             | <b>46,113,086.20</b>    | <b>142,702.01</b>    | <b>11,820,912.70</b>               | <b>7,367,045.29</b>              | <b>(26,782,426.20)</b>                            | <b>\$ -</b>              | <b>(26,782,426.20)</b>  |
| <b>Business-Type Activities:</b>                 |                         |                      |                                    |                                  |   |                          |                         |
| Food Service                                     | 490,213.37              | 299,393.41           | 176,992.14                         |                                  |   | (13,827.82)              | (13,827.82)             |
| Other  | 525,473.49              | 557,119.08           |                                    |                                  |   | 31,645.59                | 31,645.59               |
| <b>Total Business-Type Activities</b>            | <b>1,015,686.86</b>     | <b>856,512.49</b>    | <b>176,992.14</b>                  | <b>-</b>                         | <b>-</b>  | <b>17,817.77</b>         | <b>17,817.77</b>        |
| <b>Total</b>                                     | <b>\$ 47,128,773.06</b> | <b>\$ 999,214.50</b> | <b>\$ 11,997,904.84</b>            | <b>\$ 7,367,045.29</b>           | <b>(26,782,426.20)</b>                            | <b>17,817.77</b>         | <b>(26,764,608.43)</b>  |
| <b>General Revenues:</b>                         |                         |                      |                                    |                                  |   |                          |                         |
| Taxes:   |                         |                      |                                    |                                  |   |                          |                         |
| Property Taxes, Levied for General Purposes, net |                         |                      |                                    |                                  | 22,524,805.00                                     |                          | 22,524,805.00           |
| Taxes Levied for Debt Service                    |                         |                      |                                    |                                  | 2,197,604.00                                      |                          | 2,197,604.00            |
| Federal and State Aid not Restricted             |                         |                      |                                    |                                  | 8,767,044.54                                      |                          | 8,767,044.54            |
| Miscellaneous Income                             |                         |                      |                                    |                                  | 393,203.51  |                          | 393,203.51              |
| <b>Total General Revenues</b>                    |                         |                      |                                    |                                  | <b>33,882,657.05</b>                              | <b>-</b>                 | <b>33,882,657.05</b>    |
| <b>Change in Net Position</b>                    |                         |                      |                                    |                                  | <b>7,100,230.85</b>                               | <b>17,817.77</b>         | <b>7,118,048.62</b>     |
| <b>Net Position -- July 1</b>                    |                         |                      |                                    |                                  | <b>9,615,580.25</b>                               | <b>291,905.03</b>        | <b>9,907,485.28</b>     |
| <b>Net Position -- June 30</b>                   |                         |                      |                                    |                                  | <b>\$ 16,715,811.10</b>                           | <b>\$ 309,722.80</b>     | <b>\$ 17,025,533.90</b> |

The accompanying Notes to Financial Statements are an integral part of this statement.

**FUND FINANCIAL STATEMENTS**



## TOWNSHIP OF HADDON SCHOOL DISTRICT

Balance Sheet  
Governmental Funds  
June 30, 2017

|   | General<br>Fund        | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|---|------------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <b>ASSETS:</b>  |                        |                            |                             |                         |                                |
| Cash and Cash Equivalents   | \$ 1,180,295.62        |                            | \$ 234,974.26               | \$ 1.41                 | \$ 1,415,271.29                |
| Receivables, net  | 59,640.80              |                            |                             |                         | 59,640.80                      |
| Receivables from Other Governments  | 2,293,911.87           | \$ 392,854.93              | 322,216.49                  |                         | 3,008,983.29                   |
| Interfund   | 702,081.09             |                            |                             |                         | 702,081.09                     |
| <b>Total Assets</b>   | <b>\$ 4,235,929.38</b> | <b>\$ 392,854.93</b>       | <b>\$ 557,190.75</b>        | <b>\$ 1.41</b>          | <b>\$ 5,185,976.47</b>         |
| <b>LIABILITIES AND FUND BALANCES:</b>   |                        |                            |                             |                         |                                |
| <b>Liabilities:</b>   |                        |                            |                             |                         |                                |
| Accounts Payable  | \$ 48,159.31           |                            |                             |                         | \$ 48,159.31                   |
| Payable to State Government   |                        | \$ 80,780.74               |                             |                         | 80,780.74                      |
| Interfund   | 5,723.52               | 144,239.01                 | \$ 557,190.75               |                         | 707,153.28                     |
| Unearned Revenue  | 11,275.00              | 167,835.18                 |                             |                         | 179,110.18                     |
| <b>Total Liabilities</b>  | <b>65,157.83</b>       | <b>392,854.93</b>          | <b>557,190.75</b>           | <b>\$ -</b>             | <b>1,015,203.51</b>            |
| <b>Fund Balances:</b>   |                        |                            |                             |                         |                                |
| <b>Restricted:</b>  |                        |                            |                             |                         |                                |
| Capital Reserve   | 738,568.54             |                            |                             |                         | 738,568.54                     |
| Maintenance Reserve   | 25,391.96              |                            |                             |                         | 25,391.96                      |
| Current Expense Emergency Reserve   | 126,959.78             |                            |                             |                         | 126,959.78                     |
| Excess Surplus (2016-17)  | 913,381.28             |                            |                             |                         | 913,381.28                     |
| Reserve for Excess Surplus (2015-16) -<br>Designated for Subsequent Year's Expenditures | 1,403,458.25           |                            |                             |                         | 1,403,458.25                   |
| Debt Service Fund   |                        |                            |                             | 1.41                    | 1.41                           |
| <b>Assigned:</b>  |                        |                            |                             |                         |                                |
| Other Purposes  | 1,015.00               |                            |                             |                         | 1,015.00                       |
| ARRA/SEMI Designated for Subsequent Year's Expenditures                                 | 982.96                 |                            |                             |                         | 982.96                         |
| Designated for Subsequent Year's Expenditures   | 93,564.75              |                            |                             |                         | 93,564.75                      |

(Continued)

## TOWNSHIP OF HADDON SCHOOL DISTRICT

Balance Sheet  
Governmental Funds  
June 30, 2017

|                                     | General<br>Fund | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|-------------------------------------|-----------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| Fund Balances (Cont'd):             |                 |                            |                             |                         |                                |
| Unassigned:                         |                 |                            |                             |                         |                                |
| General Fund                        | \$ 867,449.03   |                            |                             |                         | \$ 867,449.03                  |
| Total Fund Balances                 | 4,170,771.55    | \$ -                       | \$ -                        | \$ 1.41                 | 4,170,772.96                   |
| Total Liabilities and Fund Balances | \$ 4,235,929.38 | \$ 392,854.93              | \$ 557,190.75               | \$ 1.41                 | 5,185,976.47                   |

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

|   |                         |
|---|-------------------------|
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$73,162,758.84, and the accumulated depreciation is \$14,882,323.61. | 58,280,435.23           |
| Long-term liabilities, including bonds payable and compensated absences, are not due and payable in the current period and therefore are not reported as liabilities in the funds.                                      | (35,390,121.00)         |
| Net Pension Liability   | (14,566,302.00)         |
| Accounts payable related to the April 1, 2018 required PERS pension contribution that is not to be liquidated with current financial resources  | (425,722.00)            |
| Deferred Outflows of Resources - Related to Pensions  | 5,209,576.00            |
| Deferred Items, such as deferred gain/loss on refunding, are not recorded as a liability in the governmental funds.   | (99,817.15)             |
| Accrued interest on bonds payable, is not due and payable in the current period and therefore are not reported as liabilities in the funds.   | (463,010.94)            |
| Net position of governmental activities   | <u>\$ 16,715,811.10</u> |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Governmental Funds  
For the Fiscal Year Ended June 30, 2017

|  | <u>General<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Total<br/>Governmental<br/>Funds</u> |
|--|-------------------------|-------------------------------------|--------------------------------------|----------------------------------|---|
| <b>REVENUES:</b>   |                         |                                     |                                      |                                  |   |
| Local Tax Levy   | \$ 22,524,805.00        |                                     |                                      | \$ 2,197,604.00                  | \$ 24,722,409.00                        |
| Tuition Charges  | 142,702.01              |                                     |                                      |                                  | 142,702.01                              |
| Miscellaneous  | 393,203.51              |                                     |                                      |                                  | 393,203.51                              |
| State Sources  | 12,365,440.69           | \$ 509,928.19                       | \$ 7,367,045.29                      | 422,640.00                       | 20,665,054.17                           |
| Federal Sources  | 46,388.54               | 766,602.82                          |                                      |                                  | 812,991.36                              |
| <b>Total Revenues</b>  | <b>35,472,539.75</b>    | <b>1,276,531.01</b>                 | <b>7,367,045.29</b>                  | <b>2,620,244.00</b>              | <b>46,736,360.05</b>                    |
| <b>EXPENDITURES:</b>   |                         |                                     |                                      |                                  |   |
| <b>Current:</b>  |                         |                                     |                                      |                                  |   |
| Regular Instruction  | 10,200,916.19           | 856,645.69                          |                                      |                                  | 11,057,561.88                           |
| Special Education Instruction                                | 2,228,348.22            |                                     |                                      |                                  | 2,228,348.22                            |
| Other Special Instruction                                    | 380,706.81              |                                     |                                      |                                  | 380,706.81                              |
| Other Instruction  | 676,896.13              |                                     |                                      |                                  | 676,896.13                              |
| <b>Support Services and Undistributed Costs:</b>             |                         |                                     |                                      |                                  |   |
| Tuition  | 1,456,701.25            |                                     |                                      |                                  | 1,456,701.25                            |
| Student and Instruction Related Services                     | 3,692,272.05            | 296,948.01                          |                                      |                                  | 3,989,220.06                            |
| School Administrative Services                               | 2,234,776.67            | 73,010.99                           |                                      |                                  | 2,307,787.66                            |
| Other Administrative Services                                | 521,643.47              |                                     |                                      |                                  | 521,643.47                              |
| Plant Operations and Maintenance                             | 2,862,837.59            |                                     |                                      |                                  | 2,862,837.59                            |
| Pupil Transportation   | 987,563.85              |                                     |                                      |                                  | 987,563.85                              |
| Unallocated Benefits   | 10,032,046.09           | 49,926.32                           |                                      |                                  | 10,081,972.41                           |
| <b>Debt Service:</b>   |                         |                                     |                                      |                                  |   |
| Principal  |                         |                                     |                                      | 1,430,000.00                     | 1,430,000.00                            |
| Interest and Other Charges                                   |                         |                                     |                                      | 1,218,826.26                     | 1,218,826.26                            |
| Assessment for Debt Service on SDA Funding                   | 53,700.00               |                                     |                                      |                                  | 53,700.00                               |
| Capital Outlay   | 268,334.69              |                                     | 23,054,801.45                        |                                  | 23,323,136.14                           |
| Transfer to Charter School                                   | 50,018.00               |                                     |                                      |                                  | 50,018.00                               |
| <b>Total Expenditures</b>                                    | <b>35,646,761.01</b>    | <b>1,276,531.01</b>                 | <b>23,054,801.45</b>                 | <b>2,648,826.26</b>              | <b>62,626,919.73</b>                    |
| <b>Excess (Deficiency) of Revenues<br/>over Expenditures</b> | <b>(174,221.26)</b>     | <b>-</b>                            | <b>(15,687,756.16)</b>               | <b>(28,582.26)</b>               | <b>(15,890,559.68)</b>                  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Governmental Funds  
For the Fiscal Year Ended June 30, 2017

|                             | <u>General<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> | <u>Capital<br/>Projects<br/>Fund</u> | <u>Debt<br/>Service<br/>Fund</u> | <u>Total<br/>Governmental<br/>Funds</u> |
|-----------------------------|-------------------------|-------------------------------------|--------------------------------------|----------------------------------|---|
| Net Change in Fund Balances | \$ (174,221.26)         | \$ -                                | \$ (15,687,756.16)                   | \$ (28,582.26)                   | \$ (15,890,559.68)                      |
| Fund Balance -- July 1      | 4,344,992.81            | -                                   | 15,687,756.16                        | 28,583.67                        | 20,061,332.64                           |
| Fund Balance -- June 30     | <u>\$ 4,170,771.55</u>  | <u>\$ -</u>                         | <u>\$ -</u>                          | <u>\$ 1.41</u>                   | <u>\$ 4,170,772.96</u>                  |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Reconciliation of the Statement of Revenues, Expenditures  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2017

|  |                               |
|--|-------------------------------|
| Total Net Change in Fund Balances - Governmental Funds   | \$ (15,890,559.68)            |
| <p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>  |                               |
| <p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>  |                               |
| Total Capital Outlay per Exh bit B-2   | \$ 23,323,136.14              |
| Depreciation Expense   | <u>(701,757.54)</u>           |
| Capital Asset Additions  | 22,621,378.60                 |
| <p>Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.</p>   | 1,430,000.00                  |
| <p>In the statement of activities, deferred gain on refunding bonds is amortized and recorded as interest expense. In the governmental funds, the deferred gain on refunding is not recorded.</p>  | 56,095.83                     |
| <p>In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation.</p>  | 13,156.25                     |
| <p>Governmental funds report school district pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the school district's pension contribution in the current period.</p>   | (1,192,453.00)                |
| <p>In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation; when the paid amount exceeds the earned amount the difference is an addition to the reconciliation.</p> | <u>62,612.85</u>              |
| Change in Net Position of Governmental Activities  | <u><u>\$ 7,100,230.85</u></u> |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Net Position  
Proprietary Funds  
June 30, 2017

|                                     | Business-Type Activities -<br>Enterprise Funds |                             |                         |                              |                              | Total<br>Enterprise  |
|-------------------------------------|--|-----------------------------|-------------------------|------------------------------|------------------------------|----------------------|
|                                     | <u>Food<br/>Service</u>                        | <u>Latchkey<br/>Program</u> | <u>Adult<br/>School</u> | <u>Summer<br/>Recreation</u> | <u>Kindergarten<br/>Care</u> |                      |
| <b>ASSETS:</b>                      |  |                             |                         |                              |                              |                      |
| <b>Current Assets:</b>              |  |                             |                         |                              |                              |                      |
| Cash and Cash Equivalents           |  | \$ 206,980.04               | \$ 21,078.55            | \$ 142,098.41                | \$ 375,612.74                | \$ 745,769.74        |
| Accounts Receivable:                |  |                             |                         |                              |                              |                      |
| State                               | \$ 180.31                                      |                             |                         |                              |                              | 180.31               |
| Federal                             | 6,401.76                                       |                             |                         |                              |                              | 6,401.76             |
| Other                               | 14,935.98                                      |                             |                         |                              |                              | 14,935.98            |
| Inventories                         | 6,740.71                                       |                             |                         |                              |                              | 6,740.71             |
| <b>Total Current Assets</b>         | <b>28,258.76</b>                               | <b>206,980.04</b>           | <b>21,078.55</b>        | <b>\$ 142,098.41</b>         | <b>375,612.74</b>            | <b>774,028.50</b>    |
| <b>Noncurrent Assets:</b>           |  |                             |                         |                              |                              |                      |
| Furniture, Fixtures and Equipment   | 175,873.00                                     |                             |                         |                              |                              | 175,873.00           |
| Less: Accumulated Depreciation      | 158,667.81                                     |                             |                         |                              |                              | 158,667.81           |
| <b>Total Noncurrent Assets</b>      | <b>17,205.19</b>                               | <b>-</b>                    | <b>-</b>                | <b>-</b>                     | <b>-</b>                     | <b>17,205.19</b>     |
| <b>Total Assets</b>                 | <b>45,463.95</b>                               | <b>206,980.04</b>           | <b>21,078.55</b>        | <b>142,098.41</b>            | <b>375,612.74</b>            | <b>791,233.69</b>    |
| <b>LIABILITIES:</b>                 |  |                             |                         |                              |                              |                      |
| <b>Current Liabilities:</b>         |  |                             |                         |                              |                              |                      |
| Cash Overdraft                      | 355,821.80                                     |                             |                         |                              |                              | 355,821.80           |
| Accounts Payable                    | 1,200.00                                       |                             |                         |                              |                              | 1,200.00             |
| Unearned Revenue                    | 8,987.59                                       |                             |                         | 96,817.50                    | 18,684.00                    | 124,489.09           |
| <b>Total Current Liabilities</b>    | <b>366,009.39</b>                              | <b>-</b>                    | <b>-</b>                | <b>96,817.50</b>             | <b>18,684.00</b>             | <b>481,510.89</b>    |
| <b>Total Liabilities</b>            | <b>366,009.39</b>                              | <b>-</b>                    | <b>-</b>                | <b>96,817.50</b>             | <b>18,684.00</b>             | <b>481,510.89</b>    |
| <b>NET POSITION:</b>                |  |                             |                         |                              |                              |                      |
| Net Investment in Capital Assets    | 17,205.19                                      |                             |                         |                              |                              | 17,205.19            |
| Unrestricted (Deficit)              | (337,750.63)                                   | 206,980.04                  | 21,078.55               | 45,280.91                    | 356,928.74                   | 292,517.61           |
| <b>Total Net Position (Deficit)</b> | <b>\$ (320,545.44)</b>                         | <b>\$ 206,980.04</b>        | <b>\$ 21,078.55</b>     | <b>\$ 45,280.91</b>          | <b>\$ 356,928.74</b>         | <b>\$ 309,722.80</b> |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Revenues, Expenses and Changes in Fund Net Position  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2017

|   | Business-Type Activities -<br>Enterprise Fund |                     |                  |                      |                      | Total<br>Enterprise |
|---|---|---------------------|------------------|----------------------|----------------------|---------------------|
|   | Food<br>Service                               | Latchkey<br>Program | Adult<br>School  | Summer<br>Recreation | Kindergarten<br>Care |                     |
| <b>OPERATING REVENUES:</b>                    |   |                     |                  |                      |                      |                     |
| Charges for Services:                         |   |                     |                  |                      |                      |                     |
| Daily Sales - Reimbursable Programs           | \$ 131,844.61                                 |                     |                  |                      |                      | \$ 131,844.61       |
| Daily Sales - Non-Reimbursable Programs       | 167,548.80                                    |                     |                  |                      |                      | 167,548.80          |
| Community Service Activity                    |   | \$ 264,768.18       | \$ 36,114.50     | \$ 127,530.40        | \$ 128,706.00        | 557,119.08          |
| <b>Total Operating Revenues</b>               | <b>299,393.41</b>                             | <b>264,768.18</b>   | <b>36,114.50</b> | <b>127,530.40</b>    | <b>128,706.00</b>    | <b>856,512.49</b>   |
| <b>OPERATING EXPENSES:</b>                    |   |                     |                  |                      |                      |                     |
| Salaries                                      | 190,585.86                                    | 232,311.96          | 12,412.00        | 100,323.95           | 47,890.97            | 583,524.74          |
| Employee Benefits                             | 43,128.90                                     | 13,985.00           | 949.87           | 7,646.13             | 3,572.33             | 69,282.23           |
| Other Purchased Services                      |   | 29,212.00           | 13,668.86        |                      |                      | 42,880.86           |
| General Supplies                              | 27,205.61                                     | 39,843.37           | 2,809.11         | 9,162.68             | 11,685.26            | 90,706.03           |
| Miscellaneous                                 | 40,579.91                                     |                     |                  |                      |                      | 40,579.91           |
| Depreciation                                  | 3,245.76                                      |                     |                  |                      |                      | 3,245.76            |
| Cost of Sales-Reimbursable Programs           | 108,511.19                                    |                     |                  |                      |                      | 108,511.19          |
| Cost of Sales-Non-Reimbursable Programs       | 76,956.14                                     |                     |                  |                      |                      | 76,956.14           |
| <b>Total Operating Expenses</b>               | <b>490,213.37</b>                             | <b>315,352.33</b>   | <b>29,839.84</b> | <b>117,132.76</b>    | <b>63,148.56</b>     | <b>1,015,686.86</b> |
| Operating Income (Loss)                       | (190,819.96)                                  | (50,584.15)         | 6,274.66         | 10,397.64            | 65,557.44            | (159,174.37)        |
| <b>NONOPERATING REVENUES (EXPENSES):</b>      |   |                     |                  |                      |                      |                     |
| State Sources:                                |   |                     |                  |                      |                      |                     |
| State School Lunch Program                    | 3,658.69                                      |                     |                  |                      |                      | 3,658.69            |
| Federal Sources:                              |   |                     |                  |                      |                      |                     |
| National School Lunch Program                 | 121,289.64                                    |                     |                  |                      |                      | 121,289.64          |
| National Breakfast Program                    | 6,158.19                                      |                     |                  |                      |                      | 6,158.19            |
| National Snack Program                        | 2,825.00                                      |                     |                  |                      |                      | 2,825.00            |
| Food Distribution Program                     | 29,399.67                                     |                     |                  |                      |                      | 29,399.67           |
| Food Service Company Guarantee                | 13,660.95                                     |                     |                  |                      |                      | 13,660.95           |
| <b>Total Nonoperating Revenues (Expenses)</b> | <b>176,992.14</b>                             | <b>-</b>            | <b>-</b>         | <b>-</b>             | <b>-</b>             | <b>176,992.14</b>   |
| Change in Net Position                        | (13,827.82)                                   | (50,584.15)         | 6,274.66         | 10,397.64            | 65,557.44            | 17,817.77           |
| Total Net Position (Deficit) -- July 1        | (306,717.62)                                  | 257,564.19          | 14,803.89        | 34,883.27            | 291,371.30           | 291,905.03          |
| Total Net Position (Deficit) -- June 30       | \$ (320,545.44)                               | \$ 206,980.04       | \$ 21,078.55     | \$ 45,280.91         | \$ 356,928.74        | \$ 309,722.80       |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Cash Flows  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2017

|   | Business-Type Activities -<br>Enterprise Funds |                       |                     |                       |                      | Total<br>Enterprise   |
|---|--|-----------------------|---------------------|-----------------------|----------------------|-----------------------|
|   | Food<br>Service                                | Latchkey<br>Program   | Adult<br>School     | Summer<br>Recreation  | Kindergarten<br>Care |                       |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |  |                       |                     |                       |                      |                       |
| Receipts from Customers   | \$ 303,556.11                                  | \$ 264,768.18         | \$ 36,114.50        | \$ 95,962.50          | \$ 147,390.00        | \$ 847,791.29         |
| Receipts from Food Management Company   | 37,579.00                                      |                       |                     |                       |                      | 37,579.00             |
| Payments to Employees   | (190,585.86)                                   | (232,311.96)          | (12,412.00)         | (100,323.95)          | (47,890.97)          | (583,524.74)          |
| Payments for Employee Benefits  | (43,128.90)                                    | (13,985.00)           | (949.87)            | (7,646.13)            | (3,572.33)           | (69,282.23)           |
| Payments to Vendors   | (225,724.61)                                   | (69,055.37)           | (16,477.97)         | (9,162.68)            | (11,685.26)          | (332,105.89)          |
| <b>Net Cash Provided by (Used for) Operating Activities</b>   | <b>(118,304.26)</b>                            | <b>(50,584.15)</b>    | <b>6,274.66</b>     | <b>(21,170.26)</b>    | <b>84,241.44</b>     | <b>(99,542.57)</b>    |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>   |  |                       |                     |                       |                      |                       |
| State Sources   | 3,680.65                                       |                       |                     |                       |                      | 3,680.65              |
| Federal Sources   | 130,564.30                                     |                       |                     |                       |                      | 130,564.30            |
| <b>Net Cash Provided by Non-Capital Financing Activities</b>  | <b>134,244.95</b>                              | <b>-</b>              | <b>-</b>            | <b>-</b>              | <b>-</b>             | <b>134,244.95</b>     |
| <b>Net Increase (Decrease) in Cash and Cash Equivalents</b>   | <b>15,940.69</b>                               | <b>(50,584.15)</b>    | <b>6,274.66</b>     | <b>(21,170.26)</b>    | <b>84,241.44</b>     | <b>34,702.38</b>      |
| Balances -- July 1  | (371,762.49)                                   | 257,564.19            | 14,803.89           | 163,268.67            | 291,371.30           | 355,245.56            |
| <b>Balances -- June 30</b>  | <b>\$ (355,821.80)</b>                         | <b>\$ 206,980.04</b>  | <b>\$ 21,078.55</b> | <b>\$ 142,098.41</b>  | <b>\$ 375,612.74</b> | <b>\$ 389,947.94</b>  |
| <b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>     |  |                       |                     |                       |                      |                       |
| Operating Income (Loss)   | \$ (190,819.96)                                | \$ (50,584.15)        | \$ 6,274.66         | \$ 10,397.64          | \$ 65,557.44         | \$ (159,174.37)       |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities: |  |                       |                     |                       |                      |                       |
| Depreciation and Net Amortization   | 3,245.76                                       |                       |                     |                       |                      | 3,245.76              |
| Food Service Company Guarantee  | 13,660.95                                      |                       |                     |                       |                      | 13,660.95             |
| Federal Commodities   | 29,399.67                                      |                       |                     |                       |                      | 29,399.67             |
| (Increase) Decrease in Accounts Receivable, net   | 24,753.22                                      |                       |                     |                       |                      | 24,753.22             |
| (Increase) Decrease in Inventories  | (1,871.43)                                     |                       |                     |                       |                      | (1,871.43)            |
| Increase (Decrease) in Accounts Payable   | 1,200.00                                       |                       |                     |                       |                      | 1,200.00              |
| Increase (Decrease) in Unearned Revenue   | 2,127.53                                       |                       |                     | (31,567.90)           | 18,684.00            | (10,756.37)           |
| <b>Total Adjustments</b>  | <b>72,515.70</b>                               | <b>-</b>              | <b>-</b>            | <b>(31,567.90)</b>    | <b>18,684.00</b>     | <b>59,631.80</b>      |
| <b>Net Cash Provided by (used for) Operating Activities</b>   | <b>\$ (118,304.26)</b>                         | <b>\$ (50,584.15)</b> | <b>\$ 6,274.66</b>  | <b>\$ (21,170.26)</b> | <b>\$ 84,241.44</b>  | <b>\$ (99,542.57)</b> |

The accompanying Notes to the Financial Statements are an integral part of this statement.



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Statement of Fiduciary Net Position  
Fiduciary Funds  
June 30, 2017

|   | Private Purpose<br>Trust Fund              | <u>Agency Funds</u>         |                | <u>Total</u>  |
|---|--|-----------------------------|----------------|---------------|
|   | <u>Unemployment<br/>Compensation Trust</u> | <u>Student<br/>Activity</u> | <u>Payroll</u> |               |
| <b>ASSETS:</b>  |  |                             |                |               |
| Cash and Cash Equivalents                                   | \$ 541,030.92                              | \$ 234,059.65               | \$ 151,558.01  | \$ 926,648.58 |
| <b>LIABILITIES:</b>   |  |                             |                |               |
| Payable to District (General Fund)                          |  |                             | \$ 651.33      | 651.33        |
| Payable to Student Groups                                   |  | \$ 234,059.65               |                | 234,059.65    |
| Payroll Deductions and Withholdings                         |  |                             | 156,630.20     | 156,630.20    |
| Total Liabilities   | -  | \$ 234,059.65               | \$ 157,281.53  | 391,341.18    |
| <b>NET POSITION:</b>  |  |                             |                |               |
| Held in Trust for Unemployment<br>Claims and Other Purposes | \$ 541,030.92                              |                             |                | \$ 541,030.92 |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Statement of Changes in Fiduciary Net Position  
 Fiduciary Funds  
 For the Fiscal Year Ended June 30, 2017

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|                         | Private Purpose<br><u>Trust Fund</u><br>Unemployment<br><u>Compensation Trust</u> |
|-------------------------|---|
| ADDITIONS:              |   |
| Contributions:          |   |
| Plan member             | \$ 61,265.78  |
| Investment earnings:    |   |
| Interest                | 1,557.20  |
| Total Additions         | 62,822.98   |
| DEDUCTIONS:             |   |
| Unemployment Claims     | 30,909.74   |
| Change in Net Position  | 31,913.24   |
| Net Position -- July 1  | 509,117.68  |
| Net Position -- June 30 | \$ 541,030.92   |

The accompanying Notes to the Financial Statements are an integral part of this statement.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2017

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Township of Haddon School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

**Description of the Financial Reporting Entity**

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades PreK through twelve at its seven schools. The School District has an approximate enrollment at June 30, 2017 of 2,054.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

**Component Units**

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*, and GASB Statement No. 80, *Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14*. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

Based upon the application of these criteria, the School District has no component units.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Government-wide and Fund Financial Statements**

The School District's basic financial statements consist of government-wide statements and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the School District. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

**General Fund** - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

The School District reports the following major proprietary funds:

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

**Latchkey Program Fund** - This fund accounts for the financial activity related to providing after-school services.

**Adult School Fund** - This fund accounts for financial activity related to providing adult school services.

**Summer Recreation** - This fund accounts for financial activity related to providing summer recreation services.

**Kindergarten Care** - This fund accounts for financial activity related to providing kindergarten care services.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:

**Agency Funds** - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

**Private-Purpose Trust Funds** - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

**New Jersey Unemployment Compensation Insurance Trust Fund** - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Budgets / Budgetary Control**

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

**Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Encumbrances (Cont'd)**

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Inventories**

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Tuition Receivable**

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.



**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Prepaid Expenses**

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2017. The School District had no prepaid expenses for the fiscal year ended June 30, 2017.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

**Capital Assets**

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

| <b><u>Description</u></b>         | <b><u>Estimated Lives</u></b> |
|-----------------------------------|-------------------------------|
| Furniture, Fixtures and Equipment | 5 - 20 Years                  |
| Motor Vehicles                    | 5 - 10 Years                  |
| Buildings and Improvements        | 10 - 50 Years                 |
| Land Improvements                 | 10 - 20 Years                 |

The School District does not possess any infrastructure assets.

**Deferred Outflows and Deferred Inflows of Resources**

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future periods and will be recognized as an inflow of resources (revenue) at that time.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Deferred Outflows and Deferred Inflows of Resources (Cont'd)**

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

**Defined Benefit Pension Plans** - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

In addition, the School District reports the following as deferred inflows of resources:

**Gain on Refunding of Debt** - The gain on refunding arose from the issuance of refunding bonds, which is amortized in a systematic and rational manner over the duration of the related debt as a component of interest expense.

**Tuition Payable**

Tuition charges for the fiscal years ended June 30, 2017 and 2016 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

**Accrued Salaries and Wages**

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2017, the amounts earned by these employees were disbursed to the employees' own individual accounts.

**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

***Nonspendable*** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Balance (Cont'd)**

**Restricted** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

**Committed** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

**Assigned** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Interfund Activity**

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Impact of Recently Issued Accounting Principles****Recently Issued and Adopted Accounting Pronouncements**

The School District implemented the following GASB Statements for the fiscal year ended June 30, 2017:

*Statement No. 77, Tax Abatement Disclosures.* This Statement provides financial statement users with essential information about the nature and magnitude of the reduction in tax revenues through tax abatement programs in order to better assess (a) whether current-year revenues were sufficient to pay for current-year services, (b) compliance with finance-related legal or contractual requirements, (c) where a government's financial resources come from and how it uses them, and (d) financial position and economic condition and how they have changed over time. The adoption of this Statement required the School District to disclose certain information related to tax abatement programs (see note 19).

*Statement No. 80, Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14.* This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, *Determining Whether Certain Organizations Are Component Units*. The adoption of this Statement had no impact on the basic financial statements of the School District.

*Statement No. 82, Pension Issues and amendment of GASB Statements No. 67, No. 68, and No. 73.* This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. The adoption of this Statement did not have a significant impact on the basic financial statements of the School District.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2017, the School District's bank balances of \$3,543,603.82 were exposed to custodial credit risk as follows:

|                                |                               |
|--------------------------------|-------------------------------|
| Insured by FDIC and GUDPA      | \$ 2,757,149.18               |
| Uninsured and Uncollateralized | <u>786,454.64</u>             |
| Total                          | <u><u>\$ 3,543,603.82</u></u> |

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District by inclusion of \$1.00 on September 26, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. On June 23, 2011, the Board approved an increase to the capital reserve account totaling \$949,999.00, increasing the reserve balance to \$950,000.00. On June 16, 2016, the Board approved an increase to the capital reserve totaling \$200,000.00. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

|                                 |                      |
|---------------------------------|----------------------|
| Beginning Balance, July 1, 2016 | \$ 735,873.46        |
| Increased by:                   |                      |
| Interest Earnings               | <u>2,695.08</u>      |
| Ending Balance, June 30, 2017   | <u>\$ 738,568.54</u> |

The capital reserve balance at June 30, 2017 is less than the local support costs of uncompleted capital projects in the District's approved LRFP. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

**Note 4: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2017 consisted of accounts (fees for services) and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey. Miscellaneous accounts receivable, in the proprietary funds, consisted of money due from the food service management company per the agreement between the District and the company and meals served but unpaid that will be collected in the subsequent school year. All of these fees are considered collectible by the District's management.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

| Description     | Governmental Funds     |                      |                       | Proprietary Funds             |                     |                        |
|-----------------|------------------------|----------------------|-----------------------|-------------------------------|---------------------|------------------------|
|                 | General Fund           | Special Revenue Fund | Capital Projects Fund | Total Governmental Activities | Food Service Fund   | Total                  |
| Federal Awards  |                        | \$ 383,212.00        |                       | \$ 383,212 00                 | \$ 6,401.76         | \$ 389,613.76          |
| State Awards    | \$ 233,710.87          | 9,642.93             | \$ 322,216.49         | 565,570 29                    | 180.31              | 565,750.60             |
| Local Taxes     | 2,060,201.00           |                      |                       | 2,060,201 00                  |                     | 2,060,201 00           |
| Miscellaneous   | 57,144.60              |                      |                       | 57,144.60                     | 14,935.98           | 72,080.58              |
| Tuition Charges | 2,496.20               |                      |                       | 2,496 20                      |                     | 2,496 20               |
|                 | <u>\$ 2,353,552.67</u> | <u>\$ 392,854.93</u> | <u>\$ 322,216.49</u>  | <u>\$ 3,068,624 09</u>        | <u>\$ 21,518 05</u> | <u>\$ 3,090,142.14</u> |

**Note 5: INVENTORY**

Inventory recorded at June 30, 2017 in business-type activities on the government-wide statement of net position and on the food service enterprise fund statement of net position, consisted of the following:

|          |    |                        |
|----------|----|------------------------|
| Food     | \$ | 3,890.68               |
| Supplies |    | <u>2,850.03</u>        |
|          | \$ | <u><u>6,740.71</u></u> |

**Note 6: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2017 is as follows:

|  | <u>Balance</u><br><u>July 1, 2016</u> | <u>Increases</u>        | <u>Transfers</u> | <u>Decreases</u> | <u>Balance</u><br><u>June 30, 2017</u> |
|--|---------------------------------------|-------------------------|------------------|------------------|--|
| <b>Governmental Activities:</b>              |                                       |                         |                  |                  |  |
| Capital Assets, not being Depreciated:       |                                       |                         |                  |                  |  |
| Land   | \$ 1,121,580.00                       |                         |                  |                  | \$ 1,121,580.00                        |
| Construction in Progress                     | 15,860,984.84                         | \$ 23,054,801.45        |                  |                  | 38,915,786.29                          |
| Total Capital Assets, not being Depreciated  | <u>16,982,564.84</u>                  | <u>23,054,801.45</u>    | \$ -             | \$ -             | <u>40,037,366.29</u>                   |
| Capital Assets, being Depreciated:           |                                       |                         |                  |                  |  |
| Land Improvements                            | 1,230,497.00                          |                         | 48,233.31        |                  | 1,278,730.31                           |
| Buildings and Improvements                   | 28,766,097.75                         |                         | (51,084.31)      |                  | 28,715,013.44                          |
| Furniture, Fixtures and Equipment            | 1,633,915.93                          | 108,161.01              | 2,851.00         |                  | 1,744,927.94                           |
| Motor Vehicles                               | 1,226,547.18                          | 160,173.68              |                  |                  | 1,386,720.86                           |
| Total Capital Assets, being Depreciated      | <u>32,857,057.86</u>                  | <u>268,334.69</u>       | -                | -                | <u>33,125,392.55</u>                   |
| Total Capital Assets, Cost                   | <u>49,839,622.70</u>                  | <u>23,323,136.14</u>    | -                | -                | <u>73,162,758.84</u>                   |
| Less Accumulated Depreciation for:           |                                       |                         |                  |                  |  |
| Land Improvements                            | 724,963.70                            | 51,655.22               |                  |                  | 776,618.92                             |
| Buildings and Improvements                   | 11,492,954.39                         | 484,691.76              |                  |                  | 11,977,646.15                          |
| Furniture, Fixtures and Equipment            | 1,030,157.88                          | 75,447.69               |                  |                  | 1,105,605.57                           |
| Motor Vehicles                               | 932,490.10                            | 89,962.87               |                  |                  | 1,022,452.97                           |
| Total Accumulated Depreciation               | <u>14,180,566.07</u>                  | <u>701,757.54</u>       | -                | -                | <u>14,882,323.61</u>                   |
| Total Capital Assets, being Depreciated, Net | <u>18,676,491.79</u>                  | <u>(433,422.85)</u>     | -                | -                | <u>18,243,068.94</u>                   |
| Governmental Activities Capital Assets, Net  | <u>\$ 35,659,056.63</u>               | <u>\$ 22,621,378.60</u> | \$ -             | \$ -             | <u>\$ 58,280,435.23</u>                |

**Note 6: CAPITAL ASSETS (CONT'D)**

Depreciation expense was charged to functions / programs of the School District as follows:

|  | <u>Balance</u><br><u>July 1, 2016</u> | <u>Increases</u>     | <u>Transfers</u> | <u>Decreases</u> | <u>Balance</u><br><u>June 30, 2017</u> |
|--|---------------------------------------|----------------------|------------------|------------------|--|
| <b>Business-Type Activities:</b>             |                                       |                      |                  |                  |  |
| Capital Assets, being Depreciated:           |                                       |                      |                  |                  |  |
| Furniture, Fixtures and Equipment            | \$ 185,281.00                         |                      |                  | \$ 9,408.00      | \$ 175,873.00                          |
| Less Accumulated Depreciation for:           |                                       |                      |                  |                  |  |
| Furniture, Fixtures and Equipment            | 164,830.05                            | \$ 3,245.76          |                  | 9,408.00         | 158,667.81                             |
| Total Capital Assets, being Depreciated, Net | <u>20,450.95</u>                      | <u>(3,245.76)</u>    | \$ -             | -                | <u>17,205.19</u>                       |
| Business-Type Activities Capital Assets, Net | <u>\$ 20,450.95</u>                   | <u>\$ (3,245.76)</u> | \$ -             | \$ -             | <u>\$ 17,205.19</u>                    |

Depreciation expense was charged to functions / programs of the School District as follows:

|  |                      |
|--|----------------------|
| <b>Governmental Activities:</b>                      |                      |
| Regular Instruction                                  | \$ 71,788.94         |
| Student and Instruction Related Services             | 200.58               |
| General and Business Administrative Services         | 1,247.75             |
| Plant Operations and Maintenance                     | 400,958.60           |
| Pupil Transportation                                 | 92,311.59            |
| Unallocated  | <u>135,250.08</u>    |
| Total Depreciation Expense - Governmental Activities | <u>\$ 701,757.54</u> |
| <b>Business-Type Activities:</b>                     |                      |
| Food Service   | <u>\$ 3,245.76</u>   |

**Note 7: LONG-TERM LIABILITIES**

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for governmental activities:

|   | <u>Balance</u><br><u>July 1, 2016</u> | <u>Additions</u>       | <u>Deductions</u>      | <u>Balance</u><br><u>June 30, 2017</u> | <u>Due within</u><br><u>One Year</u> |
|---|---------------------------------------|------------------------|------------------------|--|--------------------------------------|
| <b>Governmental Activities:</b>             |                                       |                        |                        |  |                                      |
| Bonds Payable:                              |                                       |                        |                        |  |                                      |
| General Obligation Bonds                    | \$ 36,013,000.00                      | \$ -                   | \$ 1,430,000.00        | \$ 34,583,000.00                       | \$ 1,450,000.00                      |
| Other Liabilities:                          |                                       |                        |                        |  |                                      |
| Compensated Absences                        | 869,733.85                            |                        | 62,612.85              | 807,121.00                             | 80,712.10                            |
| Net Pension Liability (note 9)              | 10,479,252.00                         | 6,581,719.00           | 2,494,669.00           | 14,566,302.00                          |                                      |
| Total Other Liabilities                     | <u>11,348,985.85</u>                  | <u>6,581,719.00</u>    | <u>2,557,281.85</u>    | <u>15,373,423.00</u>                   | <u>80,712.10</u>                     |
| Governmental Activity Long-Term Liabilities | <u>\$ 47,361,985.85</u>               | <u>\$ 6,581,719.00</u> | <u>\$ 3,987,281.85</u> | <u>\$ 49,956,423.00</u>                | <u>\$ 1,530,712.10</u>               |

The bonds payable are generally liquidated by the debt service fund, while compensated absences and net pension liability are liquidated by the general fund.



**Note 7: LONG-TERM LIABILITIES (CONT'D)**

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On December 3, 2014, the School District issued \$31,123,000.00 general obligation school bonds at interest rates varying from 3.00% to 4.00% for various construction and renovation projects. The final maturity of these bonds is August 1, 2044. The bonds will be paid from property taxes.

On January 15, 2015, the School District issued \$5,680,000.00 refunding school bonds at interest rates varying from 2.00% to 4.00% for a current refunding of the District's outstanding callable 2005 bonds. The final maturity of these bonds is August 15, 2022. The bonds will be paid from property taxes.

Principal and interest due on bonds outstanding is as follows:

| <b><u>Fiscal Year</u></b><br><b><u>Ending June 30,</u></b> | <b><u>Principal</u></b> | <b><u>Interest</u></b>  | <b><u>Total</u></b>     |
|--|-------------------------|-------------------------|-------------------------|
| 2018   | \$ 1,450,000.00         | \$ 1,175,926.26         | \$ 2,625,926.26         |
| 2019   | 1,475,000.00            | 1,132,426.26            | 2,607,426.26            |
| 2020   | 1,495,000.00            | 1,088,176.26            | 2,583,176.26            |
| 2021   | 1,535,000.00            | 1,035,126.26            | 2,570,126.26            |
| 2022   | 1,555,000.00            | 980,476.26              | 2,535,476.26            |
| 2023-2027  | 6,250,000.00            | 4,214,506.30            | 10,464,506.30           |
| 2028-2032  | 6,705,000.00            | 3,226,378.15            | 9,931,378.15            |
| 2033-2037  | 6,580,000.00            | 2,102,725.00            | 8,682,725.00            |
| 2038-2042  | 5,350,000.00            | 942,600.00              | 6,292,600.00            |
| 2043-2045  | 2,188,000.00            | 126,800.00              | 2,314,800.00            |
| Total  | <u>\$ 34,583,000.00</u> | <u>\$ 16,025,140.75</u> | <u>\$ 50,608,140.75</u> |

**Bonds Authorized but not Issued** - As of June 30, 2017, the School District had no authorizations to issue additional bonded debt.

**Compensated Absences** - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 14 for a description of the School District's policy.

**Net Pension Liability** - For details on the net pension liability, refer to note 9. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund on an annual basis.

**Note 8: OPERATING LEASES**

At June 30, 2017, the School District had operating lease agreements in effect for copy machines and I-Pads. The present value of the future minimum rental payments under the operating lease agreements are as follows:

| <b><u>Fiscal Year</u></b><br><b><u>Ending June 30,</u></b> | <b><u>Amount</u></b> |
|--|----------------------|
| 2018   | \$ 358,523.91        |
| 2019   | <u>208,523.91</u>    |
|  | <u>\$ 567,047.82</u> |

Rental payments under operating leases for the fiscal year ended June 30, 2017 were \$251,718.48.

**Note 9: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<http://www.nj.gov/treasury/pensions>

**General Information about the Pension Plans****Plan Descriptions**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

**Public Employees' Retirement System** - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in SPRS or PFRS after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

**Note 9: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions**

**Teachers' Pension and Annuity Fund** - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

**Tier Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Public Employees' Retirement System** - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Note 9: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

**Defined Contribution Retirement Program** - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

**Contributions**

**Teachers' Pension and Annuity Fund** - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2017, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was 7.71% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2017 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2016, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2017 was \$1,071,062.00, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were \$1,007,238.82.

**Public Employees' Retirement System** - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over seven years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from 8.5% of base salary to 10%. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

**Note 9: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Contributions**

**Public Employees' Retirement System (Cont'd)** - The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was 13.32% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2016, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2017 was \$436,926.00, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were \$231,586.38.

**Defined Contribution Retirement Program** - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2017, employee contributions totaled \$42,528.90, and the School District recognized pension expense, which equaled the required contributions, of \$15,407.32. There were forfeitures totaling \$6,862.19 during the fiscal year.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

**Teachers' Pension and Annuity Fund** - At June 30, 2017, the School District was not required to report a liability for its proportionate share of the net pension liability because of a 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

|  |                         |
|--|-------------------------|
| School District's Proportionate Share of Net Pension Liability   | \$ -                    |
| State of New Jersey's Proportionate Share of Net Pension Liability Associated with the School District | 105,796,906.00          |
|  | <u>\$105,796,906.00</u> |

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. For the June 30, 2016 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2016, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey. For the June 30, 2016 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was .1344881044%, which was an increase of .0019752485% from its proportion measured as of June 30, 2015.

**Note 9: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Teachers' Pension and Annuity Fund (Cont'd)** - For the fiscal year ended June 30, 2017, the School District recognized \$7,949,165.00 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2016 measurement date.

**Public Employees' Retirement System** - At June 30, 2017, the School District reported a liability of \$14,566,302.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2016 measurement date, the School District's proportion was .0491820154%, which was an increase of .0024996665% from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the School District recognized pension expense of \$1,629,354.00, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2016 measurement date.

At June 30, 2017, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | <b><u>Deferred<br/>Outflows<br/>of Resources</u></b> | <b><u>Deferred<br/>Inflows<br/>of Resources</u></b> |
|--|--|---|
| Differences between Expected<br>and Actual Experience  | \$ 270,889.00  | \$ -  |
| Changes of Assumptions   | 3,017,360.00   | -   |
| Net Difference between Projected<br>and Actual Earnings on Pension<br>Plan Investments                                     | 555,426.00   | -   |
| Changes in Proportion and Differences<br>between School District Contributions<br>and Proportionate Share of Contributions | 940,179.00   | -   |
| School District Contributions Subsequent<br>to the Measurement Date  | 425,722.00   | -   |
|  | <u>\$ 5,209,576.00</u>                               | <u>\$ -</u>   |

**Note 9: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Public Employees' Retirement System (Cont'd)** - Deferred outflows of resources totaling \$425,722.00, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| <b>Year Ending<br/>June 30,</b> |    |                        |
|---------------------------------|----|------------------------|
| 2018                            | \$ | 1,104,046              |
| 2019                            |    | 1,104,046              |
| 2020                            |    | 1,241,236              |
| 2021                            |    | 1,015,635              |
| 2022                            |    | 318,891                |
|                                 |    | <u>\$ 4,783,854.00</u> |

The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

|  | <b><u>Deferred<br/>Outflows<br/>of Resources</u></b> | <b><u>Deferred<br/>Inflows<br/>of Resources</u></b> |
|--|--|---|
| Differences between Expected<br>and Actual Experience  |  |   |
| Year of Pension Plan Deferral:   |  |   |
| June 30, 2014  | -  | -   |
| June 30, 2015  | 5.72   | -   |
| June 30, 2016  | 5.57   | -   |
| Changes of Assumptions   |  |   |
| Year of Pension Plan Deferral:   |  |   |
| June 30, 2014  | 6.44   | -   |
| June 30, 2015  | 5.72   | -   |
| June 30, 2016  | 5.57   | -   |
| Net Difference between Projected<br>and Actual Earnings on Pension<br>Plan Investments                                     |  |   |
| Year of Pension Plan Deferral:   |  |   |
| June 30, 2014  | -  | 5.00  |
| June 30, 2015  | -  | 5.00  |
| June 30, 2016  | 5.00   | -   |
| Changes in Proportion and Differences<br>between School District Contributions<br>and Proportionate Share of Contributions |  |   |
| Year of Pension Plan Deferral:   |  |   |
| June 30, 2014  | 6.44   | 6.44  |
| June 30, 2015  | 5.72   | 5.72  |
| June 30, 2016  | 5.57   | 5.57  |

**Note 9: PENSION PLANS (CONT'D)****Actuarial Assumptions**

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|                                | <b><u>TPAF</u></b>           | <b><u>PERS</u></b>           |
|--------------------------------|------------------------------|------------------------------|
| Inflation                      | 2.50%                        | 3.08%                        |
| Salary Increases:              |                              |                              |
| 2012-2021                      | Varies Based on Experience   |                              |
| Through 2026                   |                              | 1.65% - 4.15% Based on Age   |
| Thereafter                     | Varies Based on Experience   | 2.65% - 5.15% Based on Age   |
| Investment Rate of Return      | 7.65%                        | 7.65%                        |
| Mortality Rate Table           | RP-2000                      | RP-2000                      |
| Period of Actuarial Experience |                              |                              |
| Study upon which Actuarial     |                              |                              |
| Assumptions were Based         | July 1, 2012 - June 30, 2015 | July 1, 2011 - June 30, 2014 |

For TPAF, pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

For PERS, pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2016 are summarized in the following tables:



**Note 9: PENSION PLANS (CONT'D)****Actuarial Assumptions (Cont'd)**

| <u>Asset Class</u>           | <u>TPAF</u>              |   | <u>Asset Class</u>            | <u>PERS</u>              |   |
|------------------------------|--------------------------|---|-------------------------------|--------------------------|---|
|                              | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |                               | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
| Cash                         | 5.00%                    | 0.39%   | Cash                          | 5.00%                    | 0.87%   |
| U.S. Government Bonds        | 1.50%                    | 1.28%   | U.S. Treasuries               | 1.50%                    | 1.74%   |
| U.S. Credit Bonds            | 13.00%                   | 2.76%   | Investment Grade Credit       | 8.00%                    | 1.79%   |
| U.S. Mortgages               | 2.00%                    | 2.38%   | Mortgages                     | 2.00%                    | 1.67%   |
| U.S. Inflation-Indexed Bonds | 1.50%                    | 1.41%   | High Yield Bonds              | 2.00%                    | 4.56%   |
| U.S. High Yield Bonds        | 2.00%                    | 4.70%   | Inflation-Indexed Bonds       | 1.50%                    | 3.44%   |
| U.S. Equity Market           | 26.00%                   | 5.14%   | Broad U.S. Equities           | 26.00%                   | 8.53%   |
| Developed Foreign Equities   | 13.25%                   | 5.91%   | Developed Foreign Equities    | 13.25%                   | 6.83%   |
| Emerging Markets Equity      | 6.50%                    | 8.16%   | Emerging Market Equities      | 6.50%                    | 9.95%   |
| Private Real Estate Property | 5.25%                    | 3.64%   | Private Equity                | 9.00%                    | 12.40%  |
| Timber                       | 1.00%                    | 3.86%   | Hedge Funds / Absolute Return | 12.50%                   | 4.68%   |
| Farmland                     | 1.00%                    | 4.39%   | Real Estate (Property)        | 2.00%                    | 6.91%   |
| Private Equity               | 9.00%                    | 8.97%   | Commodities                   | 0.50%                    | 5.45%   |
| Commodities                  | 0.50%                    | 2.87%   | Global Debt ex U.S.           | 5.00%                    | -0.25%  |
| Hedge Funds - MultiStrategy  | 5.00%                    | 3.70%   | REIT                          | 5.25%                    | 5.63%   |
| Hedge Funds - Equity Hedge   | 3.75%                    | 4.72%   |                               |                          |   |
| Hedge Funds - Distressed     | 3.75%                    | 3.49%   |                               |                          |   |
|                              | <u>100.00%</u>           |   |                               | <u>100.00%</u>           |   |

**Discount Rate** - The discount rates used to measure the total pension liability at June 30, 2016 were 3.22% and 3.98% for TPAF and PERS, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029 for TPAF and 2034 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029 for TPAF and 2034 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Note 9: PENSION PLANS (CONT'D)****Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

**Teachers' Pension and Annuity Fund (TPAF)** - As previously mentioned, TPAF, has a special funding situation where the State pays 100% of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2016, the pension plans measurement date, attributable to the School District is \$0, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of 3.22%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

|  | <b>TPAF</b>                        |  |                                    |
|--|------------------------------------|--|------------------------------------|
|  | <b>1%<br/>Decrease<br/>(2.22%)</b> | <b>Current<br/>Discount Rate<br/>(3.22%)</b> | <b>1%<br/>Increase<br/>(4.22%)</b> |
| School District's Proportionate Share of the Net Pension Liability                                     | \$ -                               | \$ -   | \$ -                               |
| State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District | 126,345,149.00                     | 105,796,906.00                               | 89,016,614.00                      |
|  | <u>\$ 126,345,149.00</u>           | <u>\$ 105,796,906.00</u>                     | <u>\$ 89,016,614.00</u>            |

**Public Employees' Retirement System (PERS)** - The following presents the School District's proportionate share of the net pension liability at June 30, 2016, the plans measurement date, calculated using a discount rate of 3.98%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

|  | <b>PERS</b>                        |  |                                    |
|--|------------------------------------|--|------------------------------------|
|  | <b>1%<br/>Decrease<br/>(2.98%)</b> | <b>Current<br/>Discount Rate<br/>(3.98%)</b> | <b>1%<br/>Increase<br/>(4.98%)</b> |
| School District's Proportionate Share of the Net Pension Liability | \$ 17,849,303.00                   | \$ 14,566,302.00                             | \$ 11,855,900.00                   |

**Pension Plan Fiduciary Net Position**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS's respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at [www.nj.gov/treasury/pensions](http://www.nj.gov/treasury/pensions).

**Note 10: SCHOOL EMPLOYEES HEALTH BENEFITS PROGRAM**

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving postemployment medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

The School Employees Health Benefits Program ("SEHBP") Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. Seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SEHBP. That report may be obtained from the Treasury website at:

<http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf>

**Note 11: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2017, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, post-retirement medical costs, long-term disability insurance, and non-contributory insurance were \$1,472,208.00, \$1,226,684.00, \$2,749.00 and \$51,476.00, respectively.

**Note 12: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

| <b><u>Fiscal Year</u></b><br><b><u>Ended June 30,</u></b> | <b><u>Board/<br/>Employee<br/>Contributions</u></b> | <b><u>Interest<br/>Income</u></b> | <b><u>Claims<br/>Incurred</u></b> | <b><u>Ending<br/>Balance</u></b> |
|---|---|-----------------------------------|-----------------------------------|----------------------------------|
| 2017  | \$ 61,265.78  | \$ 1,557.20                       | \$ 30,909.74                      | \$ 541,030.92                    |
| 2016  | 27,482.45   | 1,566.40                          | 53,605.26                         | 509,117.68                       |
| 2015  | 45,460.74   | 1,551.93                          | 31,570.31                         | 533,674.09                       |

**Note 12: RISK MANAGEMENT (CONT'D)**

**Joint Insurance Fund** - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund. The Fund provides its members with the following coverage:

Property (Including Auto Physical Damage)  
 Boiler and Machinery  
 Crime  
 General and Automobile Liability  
 Workers' Compensation  
 Educator's Legal Liability  
 Pollution Legal Liability  
 Cyber Liability  
 Violent Malicious Acts  
 Disaster Management Services

The following coverages are provided to the Fund's member local units by their membership in the Municipal Excess Liability Joint Insurance Fund (MEL):

Property and Crime  
 General and Automobile Liability  
 Workers' Compensation  
 Educator's Legal Liability  
 Boiler and Machinery  
 Pollution Legal Liability  
 Cyber Liability  
 Violent Malicious Acts  
 Disaster Management Services

Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Banking and Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

The School District's agreement with the Fund provides that the Fund will be self-sustaining through member premiums and will reinsure through the Municipal Excess Liability Joint Insurance Fund, which is an insurance pool formed by all the other joint insurance funds.

For more information regarding claims, coverages and deductibles, the Fund publishes its own financial report for the year ended December 31, 2016, which can be obtained from:

Burlington County Insurance Pool Joint Insurance Fund  
 P.O. Box 449  
 Marlton, New Jersey 08053

**Note 13: DEFERRED COMPENSATION**

The School District offers its employees a choice of four deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrators are as follows:

Lincoln Investment Planning  
 Siracusa Benefits Program  
 Midland National Life Insurance Company  
 Equitable

**Note 14: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to two personal days which may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2017, the liability for compensated absences reported on the government-wide statement of net position was \$807,121.00.

**Note 15: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

The composition of interfund balances as of June 30, 2017 is as follows:

| <u>Fund</u>      | <u>Interfunds<br/>Receivable</u> | <u>Interfunds<br/>Payable</u> |
|------------------|----------------------------------|-------------------------------|
| General          | \$ 702,081.09                    | 5,723.52                      |
| Special Revenue  |                                  | \$ 144,239.01                 |
| Capital Projects |                                  | 557,190.75                    |
| Fiduciary        | <u>5,723.52</u>                  | <u>651.33</u>                 |
|                  | <u>\$ 707,804.61</u>             | <u>\$ 707,804.61</u>          |

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2018, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

**Note 16: CONTINGENCIES**

**Grantor Agencies** - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

**Litigation** - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

**Note 17: CONCENTRATIONS**

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

**Note 18: FUND BALANCES****RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**General Fund**

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 is \$1,718,346.28. Additionally, \$1,403,458.25 of excess fund balance generated during 2015-2016 has been restricted and designated for utilization in the 2017-2018 budget.

**For Capital Reserve Account** - As of June 30, 2017, the balance in the capital reserve account is \$738,568.54. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

**For Maintenance Reserve Account** - As of June 30, 2017, the balance in the maintenance reserve account is \$25,391.96. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

**For Emergency Reserve** - As of June 30, 2017, the balance in the emergency reserve is \$126,959.78. These funds are restricted for the purpose of financing unanticipated general fund expenditures required for a thorough and efficient education in accordance with N.J.S.A. 18A:7F-41c(1). The balance of the restricted fund balance is not permitted to exceed \$250,000.00, or one percent (1%) of the School District's general fund budget up to a maximum of \$1,000,000.00, whichever is greater. Deposits may be made to the emergency reserve account at budget time, or by board resolution at year end of any unanticipated revenue or unexpended line item appropriation, or both. Withdrawals from the emergency reserve require approval by the Commissioner.

**Capital Projects Fund** - On December 3, 2014, the School District issued \$31,123,000.00 of general obligation bonds pursuant to: (i) Chapter 24 of Title 18A of the New Jersey Statutes, as amended and supplemented ("School Bond Law") and (ii) a (1) resolution adopted by the Board on October 16, 2014. The Bonds were authorized by a proposal adopted by the Board on July 24, 2014 and approved by the voters of the School District at a special election held on September 30, 2014. The bond issuance was approved by the voters for various school facilities projects. As of June 30, 2017, there was no restricted fund balance.

**Note 18: FUND BALANCES (CONT'D)****RESTRICTED (CONT'D)**

**Debt Service Fund** - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. As a result, the School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2018, \$2.00 of debt service fund balance at June 30, 2017.

**ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund**

**For Subsequent Year's Expenditures** - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2018 \$93,564.75 of general fund balance at June 30, 2017.

At June 30, 2017, the School District has A.R.R.A. Special Education Medicaid Initiative (SEMI) funds available totaling \$982.96. The District did not appropriate or include these funds as anticipated revenue for the fiscal year ending June 30, 2018 budget. The A.R.R.A Special Education Medicaid Initiative (SEMI) reimbursement were received during the current fiscal year for reimbursement of previous fiscal year expenditures.

**Other Purposes** - As of June 30, 2017, the School District had \$1,015.00 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2017, \$867,449.03 of general fund balance was unassigned.

**Note 19: TAX ABATEMENTS**

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

The Township of Haddon has entered into two property tax abatement agreements with properties having aggregate assessed valuations of \$14,342,800.00. Based on the School District's 2017 certified tax rate of \$1.988, abated taxes totaled \$285,134.86.

**REQUIRED SUPPLEMENTARY INFORMATION  
PART II**



**BUDGETARY COMPARISON SCHEDULES**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|----------------------|---|
| <b>REVENUES:</b>   |                            |                                 |                         |                      |   |
| Local Sources:   |                            |                                 |                         |                      |   |
| Local Tax Levy   | \$ 22,524,803.00           |                                 | \$ 22,524,803.00        | \$ 22,524,805.00     | \$ 2.00   |
| Tuition  | 82,500.00                  |                                 | 82,500.00               | 142,702.01           | 60,202.01   |
| Miscellaneous  | 76,077.00                  |                                 | 76,077.00               | 393,203.51           | 317,126.51  |
| <b>Total - Local Sources</b>   | <b>22,683,380.00</b>       | <b>\$ -</b>                     | <b>22,683,380.00</b>    | <b>23,060,710.52</b> | <b>377,330.52</b>   |
| State Sources:   |                            |                                 |                         |                      |   |
| Equalization Aid   | 7,088,284.00               |                                 | 7,088,284.00            | 7,088,284.00         |   |
| Categorical Special Education Aid  | 1,177,275.00               |                                 | 1,177,275.00            | 1,177,275.00         |   |
| Categorical Security Aid   | 44,199.00                  |                                 | 44,199.00               | 44,199.00            |   |
| Categorical Transportation Aid   | 74,530.00                  |                                 | 74,530.00               | 74,530.00            |   |
| PARCC Readiness Aid  | 19,715.00                  |                                 | 19,715.00               | 19,715.00            |   |
| Per Pupil Growth Aid   | 19,715.00                  |                                 | 19,715.00               | 19,715.00            |   |
| Professional Learning Community Aid  | 19,915.00                  |                                 | 19,915.00               | 19,915.00            |   |
| Extraordinary Aid  |                            |                                 |                         | 220,838.00           | 220,838.00  |
| Additional N.J. Nonpublic School Transportation Aid                            |                            |                                 |                         | 7,656.00             | 7,656.00  |
| On-Behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted)        |                            |                                 |                         | 1,226,684.00         | 1,226,684.00  |
| On-Behalf T.P.A.F. Pension Contributions (non-budgeted)                        |                            |                                 |                         | 1,420,732.00         | 1,420,732.00  |
| On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)                   |                            |                                 |                         | 51,476.00            | 51,476.00   |
| On-Behalf T.P.A.F. Long-Term Disability Insurance Contributions (non-budgeted) |                            |                                 |                         | 2,749.00             | 2,749.00  |
| Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)               |                            |                                 |                         | 997,368.69           | 997,368.69  |
| <b>Total - State Sources</b>   | <b>8,443,633.00</b>        | <b>-</b>                        | <b>8,443,633.00</b>     | <b>12,371,136.69</b> | <b>3,927,503.69</b>   |
| Federal Sources:   |                            |                                 |                         |                      |   |
| Medicaid Reimbursement   | 19,058.00                  |                                 | 19,058.00               | 45,405.58            | 26,347.58   |
| A.R.R.A - Special Education Medicaid Initiative                                |                            |                                 |                         | 982.96               | 982.96  |
| <b>Total - Federal Sources</b>   | <b>19,058.00</b>           | <b>-</b>                        | <b>19,058.00</b>        | <b>46,388.54</b>     | <b>27,330.54</b>  |
| <b>Total Revenues</b>  | <b>31,146,071.00</b>       | <b>-</b>                        | <b>31,146,071.00</b>    | <b>35,478,235.75</b> | <b>4,332,164.75</b>   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

| EXPENDITURES:  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|----------------------|---|
| Current Expense:                                     |                            |                                 |                         |                      |   |
| Regular Programs - Instruction:                      |                            |                                 |                         |                      |   |
| Salaries of Teachers:                                |                            |                                 |                         |                      |   |
| Preschool  | \$ 189,713.00              | \$ (28,408.33)                  | \$ 161,304.67           | \$ 161,304.67        |   |
| Kindergarten   | 262,505.00                 | (62,962.00)                     | 199,543.00              | 199,543.00           |   |
| Grades 1-5   | 2,852,053.00               | 273,923.94                      | 3,125,976.94            | 3,121,395.80         | \$ 4,581.14   |
| Grades 6-8   | 2,104,545.00               | (57,963.58)                     | 2,046,581.42            | 2,045,110.17         | 1,471.25  |
| Grades 9-12  | 3,474,199.00               | 9,164.50                        | 3,483,363.50            | 3,483,363.50         |   |
| Regular Programs - Home Instruction:                 |                            |                                 |                         |                      |   |
| Salaries of Teachers                                 | 27,500.00                  | (11,299.70)                     | 16,200.30               | 16,200.30            |   |
| Other Purchased Services                             | 7,500.00                   | (6,206.46)                      | 1,293.54                | 1,293.54             |   |
| Regular Programs - Undistributed Instruction:        |                            |                                 |                         |                      |   |
| Other Salaries for Instruction                       | 69,607.00                  | 123,273.47                      | 192,880.47              | 192,880.47           |   |
| Purchased Professional - Educational Services        | 22,020.00                  | (3,536.96)                      | 18,483.04               | 18,444.35            | 38.69   |
| Other Purchase Services                              | 211,000.00                 | (21,506.97)                     | 189,493.03              | 189,419.84           | 73.19   |
| Travel   | 3,925.00                   | (1,634.41)                      | 2,290.59                | 2,290.59             |   |
| General Supplies                                     | 727,026.00                 | (30,439.71)                     | 696,586.29              | 690,604.05           | 5,982.24  |
| Textbooks  | 165,689.00                 | (85,656.47)                     | 80,032.53               | 77,802.71            | 2,229.82  |
| Other Objects  | 2,720.00                   | (1,456.80)                      | 1,263.20                | 1,263.20             |   |
| <b>Total Regular Programs</b>                        | <b>10,120,002.00</b>       | <b>95,290.52</b>                | <b>10,215,292.52</b>    | <b>10,200,916.19</b> | <b>14,376.33</b>  |
| Special Education - Instruction:                     |                            |                                 |                         |                      |   |
| Learning and / or Language Disabilities:             |                            |                                 |                         |                      |   |
| Salaries of Teachers                                 | 194,209.00                 |                                 | 199,215.71              | 199,215.71           |   |
| Other Salaries for Instruction                       | 330,357.00                 | (64,775.68)                     | 265,581.32              | 265,581.32           |   |
| General Supplies                                     | 5,500.00                   | (916.33)                        | 4,583.67                | 4,583.67             |   |
| <b>Total Learning and / or Language Disabilities</b> | <b>530,066.00</b>          | <b>(65,692.01)</b>              | <b>469,380.70</b>       | <b>469,380.70</b>    | <b>-</b>  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>   | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|-----------------|---|
| <b>EXPENDITURES (CONT'D):</b>               |                            |                                 |                         |                 |   |
| Current Expense (Cont'd):                   |                            |                                 |                         |                 |   |
| Special Education - Instruction (Cont'd):   |                            |                                 |                         |                 |   |
| Resource Room / Resource Center:            |                            |                                 |                         |                 |   |
| Salaries of Teachers                        | \$ 1,406,775.00            | \$ (85,414.88)                  | \$ 1,321,360.12         | \$ 1,321,360.12 |   |
| Other Salaries for Instruction              | 239,977.00                 | 36,646.72                       | 276,623.72              | 276,623.72      |   |
| General Supplies                            | 18,500.00                  | (4,922.83)                      | 13,577.17               | 13,577.17       |   |
| Total Resource Room / Resource Center       | 1,665,252.00               | (53,690.99)                     | 1,611,561.01            | 1,611,561.01    | \$ -  |
| Preschool Disabilities - Part-Time:         |                            |                                 |                         |                 |   |
| Salaries of Teachers                        | 78,068.00                  | 10,947.23                       | 89,015.23               | 74,431.76       | 14,583.47   |
| Other Salaries for Instruction              | 27,254.00                  | 26,478.77                       | 53,732.77               | 53,732.77       |   |
| General Supplies                            | 5,900.00                   |                                 | 5,900.00                | 5,211.86        | 688.14  |
| Total Preschool Disabilities - Part-Time    | 111,222.00                 | 37,426.00                       | 148,648.00              | 133,376.39      | 15,271.61   |
| Home Instruction:                           |                            |                                 |                         |                 |   |
| Salaries of Teachers                        | 15,000.00                  |                                 | 15,000.00               | 13,198.68       | 1,801.32  |
| Other Purchased Services                    | 13,500.00                  |                                 | 13,500.00               | 831.44          | 12,668.56   |
| Total Home Instruction                      | 28,500.00                  | -                               | 28,500.00               | 14,030.12       | 14,469.88   |
| Total Special Education - Instruction       | 2,335,040.00               | (81,957.00)                     | 2,258,089.71            | 2,228,348.22    | 29,741.49   |
| Basic Skills / Remedial - Instruction:      |                            |                                 |                         |                 |   |
| Salaries of Teachers                        | 408,274.00                 | (8,495.11)                      | 399,778.89              | 278,942.75      | 120,836.14  |
| Other Purchased Services                    |                            | 7,562.50                        | 7,562.50                | 7,562.50        |   |
| General Supplies                            | 7,000.00                   |                                 | 7,932.61                | 7,922.56        | 10.05   |
| Total Basic Skills / Remedial - Instruction | 415,274.00                 | (932.61)                        | 415,274.00              | 294,427.81      | 120,846.19  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|----------------------|---|
| <b>EXPENDITURES (CONT'D):</b>                                       |                            |                                 |                         |                      |   |
| Current Expense (Cont'd):   |                            |                                 |                         |                      |   |
| Bilingual Education - Instruction:                                  |                            |                                 |                         |                      |   |
| Salaries of Teachers  | \$ 95,148.00               |                                 | \$ 95,148.00            | \$ 86,279.00         | \$ 8,869.00   |
| Other Purchase Services   | 500.00                     |                                 | 500.00                  |                      | 500.00  |
| General Supplies  | 3,000.00                   |                                 | 3,000.00                |                      | 3,000.00  |
| Textbooks   | 1,000.00                   |                                 | 1,000.00                |                      | 1,000.00  |
| <b>Total Bilingual Education - Instruction</b>                      | <b>99,648.00</b>           | <b>\$ -</b>                     | <b>99,648.00</b>        | <b>86,279.00</b>     | <b>13,369.00</b>  |
| School Sponsored Co / Extra-Curricular Activities - Instruction:    |                            |                                 |                         |                      |   |
| Salaries  | 118,931.00                 | 4,621.48                        | 123,552.48              | 123,552.48           |   |
| Other Purchase Services   |                            | 3,257.55                        | 3,257.55                | 3,257.55             |   |
| Supplies and Materials  | 54,771.00                  | (8,272.03)                      | 46,498.97               | 45,308.94            | 1,190.03  |
| Other Objects   | 2,400.00                   | 393.00                          | 2,793.00                | 2,793.00             |   |
| <b>Total School Sponsored Cocurricular Activities - Instruction</b> | <b>176,102.00</b>          | <b>-</b>                        | <b>176,102.00</b>       | <b>174,911.97</b>    | <b>1,190.03</b>   |
| School Sponsored Athletics - Instruction:                           |                            |                                 |                         |                      |   |
| Salaries  | 383,496.00                 |                                 | 383,496.00              | 300,398.38           | 83,097.62   |
| Other Purchased Services  | 19,900.00                  | (1,000.00)                      | 18,900.00               | 17,627.29            | 1,272.71  |
| Supplies and Materials  | 85,988.00                  | (2,900.00)                      | 83,088.00               | 75,081.85            | 8,006.15  |
| Other Objects   | 91,620.00                  |                                 | 95,520.00               | 84,823.11            | 10,696.89   |
| <b>Total School Sponsored Athletics - Instruction</b>               | <b>581,004.00</b>          | <b>(3,900.00)</b>               | <b>581,004.00</b>       | <b>477,930.63</b>    | <b>103,073.37</b>   |
| Summer School:  |                            |                                 |                         |                      |   |
| Instruction:  |                            |                                 |                         |                      |   |
| Salaries of Teachers  | 15,543.00                  | (5,990.41)                      | 9,552.59                | 8,695.72             | 856.87  |
| Salaries - Other Instruction  | 9,432.00                   | 2,739.16                        | 12,171.16               | 11,103.46            | 1,067.70  |
| Other Purchased Services  |                            | 3,251.25                        | 3,251.25                | 2,013.75             | 1,237.50  |
| Supplies and Materials  | 300.00                     |                                 | 300.00                  | 181.07               | 118.93  |
| Support Services:   |                            |                                 |                         |                      |   |
| Salaries  | 5,351.00                   |                                 | 5,351.00                | 2,059.53             | 3,291.47  |
| <b>Total Summer School</b>  | <b>30,626.00</b>           | <b>-</b>                        | <b>30,626.00</b>        | <b>24,053.53</b>     | <b>6,572.47</b>   |
| <b>Total Instruction</b>  | <b>13,757,696.00</b>       | <b>8,500.91</b>                 | <b>13,776,036.23</b>    | <b>13,486,867.35</b> | <b>289,168.88</b>   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u> | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|---------------|---|
| <b>EXPENDITURES (CONT'D):</b>                                 |                            |                                 |                         |               |   |
| Current Expense (Cont'd):                                     |                            |                                 |                         |               |   |
| Undistributed Expenditures - Instruction:                     |                            |                                 |                         |               |   |
| Tuition to Other LEAs Within the State-Regular                | \$ 29,775.00               | \$ 5,233.35                     | \$ 35,008.35            | \$ 35,008.35  |   |
| Tuition to Other LEAs Within the State-Special                | 66,300.00                  | (5,017.36)                      | 61,282.64               | 61,282.64     |   |
| Tuition to County Vocational - Regular                        | 25,096.00                  | (6,268.00)                      | 18,828.00               | 18,828.00     |   |
| Tuition to CSSD and Regular Day Schools                       | 359,341.00                 | 48,204.32                       | 407,545.32              | 407,545.32    |   |
| Tuition to Private Schools for the Disabled - Within State    | 974,988.00                 | (123,997.46)                    | 850,990.54              | 850,990.54    |   |
| Tuition to Private Schools for the Disabled - Outside State   | 63,628.00                  | 1,719.40                        | 65,347.40               | 65,347.40     |   |
| Tuition - State Facilities                                    | 32,306.00                  | (14,607.00)                     | 17,699.00               | 17,699.00     |   |
| Total Undistributed Expenditures - Instruction                | 1,551,434.00               | (94,732.75)                     | 1,456,701.25            | 1,456,701.25  | \$ -  |
| Undistributed Expenditures - Attendance and Social Work:      |                            |                                 |                         |               |   |
| Salaries  | 137,614.00                 | (6,724.08)                      | 130,889.92              | 121,459.22    | 9,430.70  |
| Other Purchased Services                                      | 850.00                     |                                 | 850.00                  | 850.00        | 850.00  |
| Total Undistributed Expenditures - Attendance and Social Work | 138,464.00                 | (6,724.08)                      | 131,739.92              | 121,459.22    | 10,280.70   |
| Undistributed Expenditures - Health Services:                 |                            |                                 |                         |               |   |
| Salaries  | 356,967.00                 | (13,916.74)                     | 343,050.26              | 343,050.26    |   |
| Other Purchased Services                                      | 20,000.00                  | (1,136.28)                      | 18,863.72               | 18,863.72     |   |
| Travel  | 1,500.00                   | (1,500.00)                      |                         |               |   |
| Supplies and Materials  | 10,735.00                  | (3,975.54)                      | 6,759.46                | 6,747.97      | 11.49   |
| Other Objects   | 250.00                     | (250.00)                        |                         |               |   |
| Total Undistributed Expenditures - Health Services            | 389,452.00                 | (20,778.56)                     | 368,673.44              | 368,661.95    | 11.49   |
| Undistributed Expenditures - Other Support Services -         |                            |                                 |                         |               |   |
| Students - Related Services:                                  |                            |                                 |                         |               |   |
| Salaries  | 331,482.00                 | (14,254.68)                     | 317,227.32              | 307,700.13    | 9,527.19  |
| Purchased Professional - Educational Services                 | 557,490.00                 | 79,628.68                       | 637,118.68              | 614,168.85    | 22,949.83   |
| Total Undistributed Expenditures - Other Support Services -   |                            |                                 |                         |               |   |
| Students - Related Services                                   | 888,972.00                 | 65,374.00                       | 954,346.00              | 921,868.98    | 32,477.02   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>     | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|-------------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                   |   |
| Current Expense (Cont'd):  |                            |                                 |                         |                   |   |
| Undistributed Expenditures - Other Support Services -<br>Students - Extraordinary Service: |                            |                                 |                         |                   |   |
| Purchased Professional- Educational Services   | \$ 242,475.00              | \$ (19,766.90)                  | \$ 222,708.10           | \$ 209,784.50     | \$ 12,923.60  |
| <b>Total Undistr buted Expenditures - Extraordinary Service</b>                            | <b>242,475.00</b>          | <b>(19,766.90)</b>              | <b>222,708.10</b>       | <b>209,784.50</b> | <b>12,923.60</b>  |
| Undistributed Expenditures - Guidance:   |                            |                                 |                         |                   |   |
| Salaries of Other Professional Staff   | 370,006.00                 | (61,246.30)                     | 308,759.70              | 308,507.01        | 252.69  |
| Salaries of Secretarial and Clerical Assistants  | 89,633.00                  | 0.04                            | 89,633.04               | 89,633.04         |   |
| Other Purchased Services   | 3,000.00                   |                                 | 3,000.00                | 929.00            | 2,071.00  |
| Supplies and Materials   | 15,775.00                  |                                 | 15,775.00               | 9,166.45          | 6,608.55  |
| Other Objects  | 11,000.00                  | (559.85)                        | 10,440.15               | 8,000.00          | 2,440.15  |
| <b>Total Undistr buted Expenditures - Guidance</b>   | <b>489,414.00</b>          | <b>(61,806.11)</b>              | <b>427,607.89</b>       | <b>416,235.50</b> | <b>11,372.39</b>  |
| Undistributed Expenditures - Child Study Teams   |                            |                                 |                         |                   |   |
| Salaries of Other Professional Staff   | 683,385.00                 | 98,532.61                       | 781,917.61              | 776,604.97        | 5,312.64  |
| Salaries of Secretarial and Clerical Assistants  | 91,856.00                  | (321.98)                        | 91,534.02               | 79,984.04         | 11,549.98   |
| Purchased Professional- Educational Services   | 11,000.00                  | 1,355.00                        | 12,355.00               | 10,815.00         | 1,540.00  |
| Residential Costs  | 9,000.00                   |                                 |                         |                   |   |
| Miscellaneous Purchased Services (400-500 Series other<br>than Residential Costs)          | 12,300.00                  | (1,855.55)                      | 10,444.45               | 10,093.72         | 350.73  |
| Supplies and Materials   | 9,000.00                   | 2,500.00                        | 11,500.00               | 11,033.97         | 466.03  |
| <b>Total Undistr buted Expenditures - Child Study Teams</b>                                | <b>816,541.00</b>          | <b>100,210.08</b>               | <b>907,751.08</b>       | <b>888,531.70</b> | <b>19,219.38</b>  |
| Undistributed Expenditures - Improvement of Instruction Services:                          |                            |                                 |                         |                   |   |
| Salaries of Supervisors of Instruction   | 197,225.00                 | 834.81                          | 198,059.81              | 198,059.78        | 0.03  |
| Salaries of Other Professional Staff   | 45,025.00                  | (503.08)                        | 44,521.92               | 27,283.24         | 17,238.68   |
| Salaries of Secretarial and Clerical Assistants  | 38,492.00                  | (331.73)                        | 38,160.27               | 37,052.60         | 1,107.67  |
| Other Objects  | 2,100.00                   | 600.00                          | 2,700.00                | 2,079.00          | 621.00  |
| <b>Total Undistr buted Expenditures - Improvement of Instruction Services</b>              | <b>282,842.00</b>          | <b>600.00</b>                   | <b>283,442.00</b>       | <b>264,474.62</b> | <b>18,967.38</b>  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u> | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|---------------|---|
| <b>EXPENDITURES (CONT'D):</b>   |                            |                                 |                         |               |   |
| Current Expense (Cont'd):   |                            |                                 |                         |               |   |
| Undistributed Expenditures - Educational Media Services / School                  |                            |                                 |                         |               |   |
| Library:  |                            |                                 |                         |               |   |
| Salaries  | \$ 221,165.00              | \$ (3,846.42)                   | \$ 217,318.58           | \$ 217,318.58 |   |
| Other Purchased Services  | 118,141.00                 | 38,818.53                       | 156,959.53              | 155,866.69    | \$ 1,092.84   |
| Supplies and Materials  | 27,675.00                  | (7,715.02)                      | 19,959.98               | 19,959.98     |   |
| Other Objects   | 350.00                     |                                 | 65.00                   | 65.00         |   |
|   | <hr/>                      |                                 |                         |               |   |
| Total Undistributed Expenditures - Educational Media Services /<br>School Library | 367,331.00                 | 27,257.09                       | 394,303.09              | 393,210.25    | 1,092.84  |
|   | <hr/>                      |                                 |                         |               |   |
| Undistributed Expenditures - Instructional Staff Training Services:               |                            |                                 |                         |               |   |
| Salaries of Supervisors of Instruction  | 49,306.00                  | (3,480.89)                      | 45,825.11               | 37,433.59     | 8,391.52  |
| Salaries - Other Professional Staff   | 7,000.00                   | 3,343.42                        | 10,343.42               | 10,343.42     |   |
| Salaries of Secretarial and Clerical Assistants                                   | 9,376.00                   | 137.48                          | 9,513.48                | 9,513.42      | 0.06  |
| Purchased Professional- Educational Services                                      | 30,000.00                  | 350.00                          | 30,350.00               | 30,350.00     |   |
| Other Purchased Services  | 900.00                     |                                 | 900.00                  | 800.00        | 100.00  |
| Travel  | 24,500.00                  | (240.01)                        | 24,259.99               | 17,883.90     | 6,376.09  |
| Supplies and Materials  | 5,000.00                   |                                 | 5,000.00                | 1,721.00      | 3,279.00  |
| Other Objects   | 5,600.00                   | (600.00)                        | 5,000.00                |               | 5,000.00  |
|   | <hr/>                      |                                 |                         |               |   |
| Total Undistributed Expenditures - Instructional Staff Training Services          | 131,682.00                 | (490.00)                        | 131,192.00              | 108,045.33    | 23,146.67   |
|   | <hr/>                      |                                 |                         |               |   |

(Continued)



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|---------------------|---|
| <b>EXPENDITURES (CONT'D):</b>   |                            |                                 |                         |                     |   |
| Current Expense (Cont'd):   |                            |                                 |                         |                     |   |
| Undistributed Expenditures - Support Services - General Administration:             |                            |                                 |                         |                     |   |
| Salaries  | \$ 213,258.00              | \$ 954.00                       | \$ 214,212.00           | \$ 214,212.00       |   |
| Legal Services  | 60,000.00                  | (2,556.29)                      | 57,443.71               | 25,766.10           | \$ 31,677.61  |
| Audit Fees  | 38,000.00                  | 1,000.00                        | 39,000.00               | 39,000.00           |   |
| Architectural/Engineering Services  | 10,000.00                  | (1,410.36)                      | 8,589.64                |                     | 8,589.64  |
| Other Purchased Professional Services   | 2,000.00                   |                                 | 2,000.00                | 850.00              | 1,150.00  |
| Communications/Telephone  | 60,000.00                  | (3,183.16)                      | 56,816.84               | 30,575.95           | 26,240.89   |
| BOE Other Purchased Services  | 3,300.00                   | 260.44                          | 3,560.44                | 2,695.86            | 864.58  |
| Other Purchased Services  | 100,142.00                 | 4,947.93                        | 105,089.93              | 104,141.05          | 948.88  |
| General Supplies  | 4,000.00                   | (12.56)                         | 3,987.44                | 3,360.43            | 627.01  |
| BOE In-House Training and Meeting Supplies  | 3,250.00                   |                                 | 3,250.00                | 2,700.00            | 550.00  |
| Judgments Against District  |                            | 73,333.38                       | 73,333.38               | 73,333.38           |   |
| Miscellaneous Expenditures  | 14,627.00                  |                                 | 14,627.00               | 10,453.75           | 4,173.25  |
| BOE Membership Dues and Fees  | 15,000.00                  |                                 | 15,000.00               | 14,554.95           | 445.05  |
| <b>Total Undistributed Expenditures - Support Services - General Administration</b> | <b>523,577.00</b>          | <b>73,333.38</b>                | <b>596,910.38</b>       | <b>521,643.47</b>   | <b>75,266.91</b>  |
| Undistributed Expenditures - Support Services - School Administration:              |                            |                                 |                         |                     |   |
| Salaries of Principals/Assistant Principals   | 992,374.00                 | 6,300.00                        | 998,674.00              | 998,673.92          | 0.08  |
| Salaries of Other Professional Staff  | 134,012.00                 | (6,300.00)                      | 127,712.00              | 122,596.16          | 5,115.84  |
| Salaries of Secretarial and Clerical Assistants                                     | 454,619.00                 |                                 | 454,619.00              | 453,711.19          | 907.81  |
| Other Purchased Services  | 18,500.00                  |                                 | 18,500.00               | 17,591.78           | 908.22  |
| Travel  | 3,750.00                   |                                 | 3,750.00                |                     | 3,750.00  |
| Supplies and Materials  | 38,753.00                  | (5,135.15)                      | 33,617.85               | 27,144.44           | 6,473.41  |
| Other Objects   | 14,675.00                  | 5,135.15                        | 19,810.15               | 19,810.15           |   |
| <b>Total Undistributed Expenditures - Support Services - School Administration</b>  | <b>1,656,683.00</b>        | <b>-</b>                        | <b>1,656,683.00</b>     | <b>1,639,527.64</b> | <b>17,155.36</b>  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>     | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|-------------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                   |   |
| Current Expense (Cont'd):  |                            |                                 |                         |                   |   |
| Undistributed Expenditures- Support Services- Central Services:                                      |                            |                                 |                         |                   |   |
| Salaries   | \$ 335,090.00              | \$ (342.73)                     | \$ 334,747.27           | \$ 333,542.24     | \$ 1,205.03   |
| Purchased Technical Services   | 39,208.00                  |                                 | 39,208.00               | 37,849.88         | 1,358.12  |
| Miscellaneous Purchased Services   | 9,600.00                   |                                 | 9,600.00                | 6,061.79          | 3,538.21  |
| Supplies and Materials   | 13,000.00                  |                                 | 13,000.00               | 10,148.15         | 2,851.85  |
| Miscellaneous Expenditures   | 2,600.00                   | 342.73                          | 2,942.73                | 2,942.73          |   |
| <b>Total Undistr buted Expenditures- Support Services- Central Services</b>                          | <b>399,498.00</b>          | <b>-</b>                        | <b>399,498.00</b>       | <b>390,544.79</b> | <b>8,953.21</b>   |
| Undistributed Expenditures- Support Services- Administration   |                            |                                 |                         |                   |   |
| Information Technology:  |                            |                                 |                         |                   |   |
| Salaries   | 214,919.00                 |                                 | 214,919.00              | 191,821.00        | 23,098.00   |
| Purchased Technical Services   | 17,000.00                  |                                 | 17,000.00               | 12,883.24         | 4,116.76  |
| Other Purchased Services   | 5,700.00                   |                                 | 5,700.00                |                   | 5,700.00  |
| <b>Total Undistr buted Expenditures- Support Services- Administration<br/>Information Technology</b> | <b>237,619.00</b>          | <b>-</b>                        | <b>237,619.00</b>       | <b>204,704.24</b> | <b>32,914.76</b>  |
| Undistributed Expenditures - Required Maintenance for<br>School Facilities:                          |                            |                                 |                         |                   |   |
| Salaries   | 242,722.00                 | (1,738.10)                      | 240,983.90              | 238,105.40        | 2,878.50  |
| Cleaning, Repair and Maintenance Services  | 217,900.00                 | (99,803.56)                     | 118,096.44              | 88,019.61         | 30,076.83   |
| General Supplies   | 114,000.00                 |                                 | 114,000.00              | 56,821.21         | 57,178.79   |
| Other Objects  | 3,300.00                   |                                 | 3,300.00                | 258.00            | 3,042.00  |
| <b>Total Undistr buted Expenditures -<br/>Required Maintenance for School Facilities</b>             | <b>577,922.00</b>          | <b>(101,541.66)</b>             | <b>476,380.34</b>       | <b>383,204.22</b> | <b>93,176.12</b>  |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|---------------------|---|
| <b>EXPENDITURES (CONT'D):</b>                                |                            |                                 |                         |                     |   |
| Current Expense (Cont'd):                                    |                            |                                 |                         |                     |   |
| Undistributed Expenditures - Custodial Services:             |                            |                                 |                         |                     |   |
| Salaries   | \$ 1,016,902.00            | \$ 6,989.29                     | \$ 1,023,891.29         | \$ 1,023,891.29     |   |
| Salaries of Non-Instructional Aides                          | 195,683.00                 | 73,291.80                       | 268,974.80              | 232,172.15          | \$ 36,802.65  |
| Cleaning, Repair, and Maintenance Service                    | 106,965.00                 | (98.70)                         | 106,866.30              | 66,900.77           | 39,965.53   |
| Other Purchased Property Services                            | 65,444.00                  | (1,435.80)                      | 64,008.20               | 63,768.57           | 239.63  |
| Insurance  | 70,180.00                  | 2,107.00                        | 72,287.00               | 72,287.00           |   |
| Miscellaneous Purchased Services                             | 31,795.00                  | 1,750.76                        | 33,545.76               | 33,545.76           |   |
| General Supplies   | 127,100.00                 | (0.23)                          | 127,099.77              | 70,592.00           | 56,507.77   |
| Energy (Natural Gas)   | 250,000.00                 | (48,564.17)                     | 201,435.83              | 104,521.27          | 96,914.56   |
| Energy (Electricity)   | 400,000.00                 | 48,564.17                       | 448,564.17              | 445,304.69          | 3,259.48  |
| Other Objects  | 5,700.00                   |                                 | 5,700.00                | 785.00              | 4,915.00  |
| Total Undistributed Expenditures -<br>Custodial Services     | <u>2,269,769.00</u>        | <u>82,604.12</u>                | <u>2,352,373.12</u>     | <u>2,113,768.50</u> | <u>238,604.62</u>   |
| Undistributed Expenditures - Care & Upkeep of Grounds:       |                            |                                 |                         |                     |   |
| Salaries   | 185,478.00                 | (25,149.12)                     | 160,328.88              | 160,328.88          |   |
| Cleaning, Repair, and Maintenance Service                    | 108,240.00                 | (579.69)                        | 107,660.31              | 66,006.86           | 41,653.45   |
| General Supplies   | 84,735.00                  |                                 | 84,735.00               | 73,367.17           | 11,367.83   |
| Miscellaneous Expenditures                                   | 4,125.00                   |                                 | 4,125.00                | 3,094.76            | 1,030.24  |
| Total Undistributed Expenditures - Care & Upkeep of Grounds: | <u>382,578.00</u>          | <u>(25,728.81)</u>              | <u>356,849.19</u>       | <u>302,797.67</u>   | <u>54,051.52</u>  |
| Undistributed Expenditures - Security:                       |                            |                                 |                         |                     |   |
| Salaries   | 61,898.00                  | 47,609.07                       | 109,507.07              | 63,067.20           | 46,439.87   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|---------------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                     |   |
| Current Expense (Cont'd):  |                            |                                 |                         |                     |   |
| Undistributed Expenditures - Student Transportation Services:                          |                            |                                 |                         |                     |   |
| Salaries of Non-Instructional Aides  | \$ 106,931.00              | \$ 8,466.04                     | \$ 115,397.04           | \$ 115,292.53       | \$ 104.51   |
| Salaries for Pupil Transportation (Between Home & School) - Regular                    | 229,210.00                 | 40,425.84                       | 269,635.84              | 268,663.81          | 972.03  |
| Salaries for Pupil Transportation (Between Home & School) - Special                    | 129,489.00                 | 58,960.95                       | 188,449.95              | 188,449.95          |   |
| Salaries for Pupil Transportation- Other than Between Home & School                    | 50,000.00                  | (25,367.33)                     | 24,632.67               | 24,536.85           | 95.82   |
| Salaries for Non- Public Transportation  | 35,500.00                  | (24,484.65)                     | 11,015.35               | 11,015.35           |   |
| Cleaning, Repair, and Maintenance Service  | 1,000.00                   | (0.01)                          | 999.99                  |                     | 999.99  |
| Contracted Services (Special Educ. Students) - Joint Agreements                        | 7,000.00                   |                                 | 7,000.00                |                     | 7,000.00  |
| Contracted Services - (Special Education Students) -ESCs & CTSA's                      | 285,000.00                 | (32,271.81)                     | 252,728.19              | 209,569.71          | 43,158.48   |
| Contracted Services - Aid In Lieu of Payments - Nonpublic Schools                      | 50,000.00                  | (8,816.16)                      | 41,183.84               | 41,183.84           |   |
| Contracted Services (Between Home and School) - Joint Agreements                       |                            | 36,056.28                       | 36,056.28               | 28,726.84           | 7,329.44  |
| Miscellaneous Purchased Services-Transportation  | 34,479.00                  |                                 | 34,479.00               | 30,562.81           | 3,916.19  |
| Supplies and Materials   | 250.00                     |                                 | 250.00                  |                     | 250.00  |
| Transportation Supplies  | 129,200.00                 | (52,969.15)                     | 76,230.85               | 69,562.16           | 6,668.69  |
| Other Objects  | 800.00                     |                                 | 800.00                  |                     | 800.00  |
| <b>Total Undistributed Expenditures - Student Transportation Services</b>              | <b>1,058,859.00</b>        | <b>-</b>                        | <b>1,058,859.00</b>     | <b>987,563.85</b>   | <b>71,295.15</b>  |
| Undistributed Expenditures - Unallocated Benefits - Employee Benefits:                 |                            |                                 |                         |                     |   |
| Social Security Contributions - Other  | 514,791.00                 | (21,154.43)                     | 493,636.57              | 491,255.72          | 2,380.85  |
| Other Retirement Contributions - PERS  | 422,881.00                 | 54,106.66                       | 476,987.66              | 476,898.23          | 89.43   |
| Unemployment Compensation  | 5,000.00                   | (4,192.16)                      | 807.84                  | 807.84              |   |
| Workers Compensation   | 166,317.00                 | 5,000.00                        | 171,317.00              | 171,306.00          | 11.00   |
| Health Benefits  | 4,881,560.00               | (93,792.80)                     | 4,787,767.20            | 4,664,653.10        | 123,114.10  |
| Tuition Reimbursements   | 50,000.00                  |                                 | 50,000.00               | 39,165.78           | 10,834.22   |
| Other Employee Benefits  | 429,116.00                 | 59,833.73                       | 488,949.73              | 488,949.73          |   |
| <b>Total Undistributed Expenditures -<br/>Unallocated Benefits - Employee Benefits</b> | <b>6,469,665.00</b>        | <b>(199.00)</b>                 | <b>6,469,466.00</b>     | <b>6,333,036.40</b> | <b>136,429.60</b>   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>   | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|-----------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                 |   |
| Current Expense (Cont'd):  |                            |                                 |                         |                 |   |
| On-Behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted)        |                            |                                 |                         | \$ 1,226,684.00 | \$ (1,226,684.00)   |
| On-Behalf T.P.A.F. Pension Contributions (non-budgeted)                        |                            |                                 |                         | 1,420,732.00    | (1,420,732.00)  |
| On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)                   |                            |                                 |                         | 51,476.00       | (51,476.00)   |
| On-Behalf T.P.A.F. Long-Term Disability Insurance Contributions (non-budgeted) |                            |                                 |                         | 2,749.00        | (2,749.00)  |
| Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)               |                            |                                 |                         | 997,368.69      | (997,368.69)  |
| <b>Total On-behalf Contributions</b>   | \$ -                       | \$ -                            | \$ -                    | 3,699,009.69    | (3,699,009.69)  |
| <b>Total Undistributed Expenditures</b>  | 18,936,675.00              | 65,219.87                       | 18,992,609.87           | 21,787,840.97   | (2,795,231.10)  |
| <b>Total Current Expense</b>   | 32,694,371.00              | 73,720.78                       | 32,768,646.10           | 35,274,708.32   | (2,506,062.22)  |
| Capital Outlay:  |                            |                                 |                         |                 |   |
| Equipment:   |                            |                                 |                         |                 |   |
| School Sponsored Co / Extra-Curricular Activities:                             |                            |                                 |                         |                 |   |
| Non-Instructional Equipment  | 17,000.00                  |                                 | 17,000.00               | 16,251.32       | 748.68  |
| School Sponsored Athletics:  |                            |                                 |                         |                 |   |
| Non-Instructional Equipment  | 35,000.00                  | (5,796.90)                      | 29,203.10               |                 | 29,203.10   |
| Undistributed Expenditures:  |                            |                                 |                         |                 |   |
| Support Service - Instructional Staff  |                            | 5,796.90                        | 5,796.90                | 5,796.90        |   |
| Required Maintenance for School Facilities                                     | 110,000.00                 |                                 | 110,000.00              | 53,379.84       | 56,620.16   |
| Custodial Services   | 19,000.00                  |                                 | 19,000.00               | 17,952.00       | 1,048.00  |
| Care and Upkeep of Grounds   | 20,000.00                  |                                 | 20,000.00               | 19,430.95       | 569.05  |
| Student Transportation:  |                            |                                 |                         |                 |   |
| Non-Instructional Equipment  | 72,000.00                  |                                 | 72,000.00               | 71,404.00       | 596.00  |
| School Buses - Regular   | 89,100.00                  |                                 | 89,100.00               | 84,119.68       | 4,980.32  |
| <b>Total Equipment</b>   | 362,100.00                 | -                               | 362,100.00              | 268,334.69      | 93,765.31   |
| Facilities Acquisition and Construction Services:                              |                            |                                 |                         |                 |   |
| Assessment for Debt Service on SDA Funding                                     | 53,700.00                  | -                               | 53,700.00               | 53,700.00       | -   |
| <b>Total Capital Outlay</b>  | 415,800.00                 | -                               | 415,800.00              | 322,034.69      | 93,765.31   |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 General Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>          | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|------------------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                        |   |
| Transfer of Funds to Charter Schools   | \$ 57,704.00               | \$ 1.00                         | \$ 57,705.00            | \$ 50,018.00           | \$ 7,687.00   |
| Total Expenditures   | 33,167,875.00              | -                               | 33,242,151.10           | 35,646,761.01          | (2,404,609.91)  |
| Excess (Deficiency) of Revenues Over (Under) Expenditures                            | (2,021,804.00)             | -                               | (2,096,080.10)          | (168,525.26)           | 6,736,774.66  |
| Fund Balances, July 1  | 5,144,261.81               | -                               | 5,144,261.81            | 5,144,261.81           | -   |
| Fund Balances, June 30   | <u>\$ 3,122,457.81</u>     | <u>\$ -</u>                     | <u>\$ 3,048,181.71</u>  | <u>\$ 4,975,736.55</u> | <u>\$ 6,736,774.66</u>                                      |
| <b>RECAPITULATION:</b>   |                            |                                 |                         |                        |   |
| Restricted Fund Balance:   |                            |                                 |                         |                        |   |
| Capital Reserve  |                            |                                 | \$ 738,568.54           |                        |   |
| Maintenance Reserve  |                            |                                 | 25,391.96               |                        |   |
| Current Expense Emergency Reserve  |                            |                                 | 126,959.78              |                        |   |
| Excess Surplus (2016-17)   |                            |                                 | 1,718,346.28            |                        |   |
| Reserve for Excess Surplus (2015-16) - Designated for Subsequent Year's Expenditures |                            |                                 | <u>1,403,458.25</u>     |                        |   |
|  |                            |                                 |                         | \$ 4,012,724.81        |   |
| Assigned Fund Balance:   |                            |                                 |                         |                        |   |
| Year-End Encumbrances  |                            |                                 |                         | 1,015.00               |   |
| ARRA/SEMI Designated for Subsequent Year's Expenditures                              |                            |                                 |                         | 982.96                 |   |
| Designated for Subsequent Year's Expenditures  |                            |                                 |                         | 93,564.75              |   |
| Unassigned Fund Balance  |                            |                                 |                         | <u>867,449.03</u>      |   |
|  |                            |                                 |                         | 4,975,736.55           |   |
| Reconciliation to Governmental Funds Statements (GAAP):                              |                            |                                 |                         |                        |   |
| Last State Aid Payment not recognized on GAAP Basis                                  |                            |                                 |                         | <u>(804,965.00)</u>    |   |
| Fund Balance per Governmental Funds (GAAP)   |                            |                                 |                         | <u>\$ 4,170,771.55</u> |   |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2017

|                         | Original<br>Budget | Budget<br>Transfers | Final<br>Budget | Actual        | Variance<br>Positive (Negative)<br>Final to Actual |
|-------------------------|--------------------|---------------------|-----------------|---------------|--|
| <b>REVENUES:</b>        |                    |                     |                 |               |  |
| State Sources:          |                    |                     |                 |               |  |
| Nonpublic Aid           | \$ 288,731.00      | \$ 283,085.00       | \$ 571,816.00   | \$ 509,928.19 | \$ (61,887.81)                                     |
| Total - State Sources   | 288,731.00         | 283,085.00          | 571,816.00      | 509,928.19    | (61,887.81)  |
| Federal Sources:        |                    |                     |                 |               |  |
| No Child Left Behind    |                    |                     |                 |               |  |
| Title I                 | 100,962.00         | 54,104.00           | 155,066.00      | 132,414.09    | (22,651.91)  |
| Title IIA               | 74,611.00          | 1,426.00            | 76,037.00       | 65,186.20     | (10,850.80)  |
| Title III               | 4,350.00           | 4,350.00            | 4,350.00        | 4,350.00      |  |
| I.D.E.A., Part B        | 482,313.00         | 113,600.00          | 595,913.00      | 564,652.53    | (31,260.47)  |
| Total - Federal Sources | 657,886.00         | 173,480.00          | 831,366.00      | 766,602.82    | (64,763.18)  |
| Total Revenues          | 946,617.00         | 456,565.00          | 1,403,182.00    | 1,276,531.01  | (126,650.99)                                       |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2017

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|--|----------------------------|-----------------------------|-------------------------|---------------------|---|
| <b>EXPENDITURES:</b>   |                            |                             |                         |                     |   |
| Instruction:   |                            |                             |                         |                     |   |
| Salaries of Teachers   | \$ 116,756.00              | \$ 76,531.00                | \$ 193,287.00           | \$ 191,514.11       | \$ 1,772.89   |
| Purchased Professional - Technical Services                  |                            | 31,358.00                   | 31,358.00               | 28,362.50           | 2,995.50  |
| Other Purchased Services (400-500 series)                    | 482,313.00                 | 20,173.00                   | 502,486.00              | 498,136.00          | 4,350.00  |
| General Supplies   | 7,195.00                   | 77,918.00                   | 85,113.00               | 78,558.04           | 6,554.96  |
| Textbooks  | 51,031.00                  | 10,817.00                   | 61,848.00               | 60,075.04           | 1,772.96  |
| <b>Total Instruction</b>                                     | <b>657,295.00</b>          | <b>216,797.00</b>           | <b>874,092.00</b>       | <b>856,645.69</b>   | <b>17,446.31</b>  |
| Support Services:  |                            |                             |                         |                     |   |
| Salaries   |                            | 99,452.49                   | 99,452.49               | 73,010.99           | 26,441.50   |
| Personal Services - Employee Benefits                        | 42,017.00                  | 33,731.65                   | 75,748.65               | 49,926.32           | 25,822.33   |
| Purchased Professional - Technical Services                  | 9,605.00                   | (1.00)                      | 9,604.00                | 8,428.00            | 1,176.00  |
| Other Purchased Services (400-500 series)                    | 85,549.00                  | (85,549.00)                 |                         | 4,350.00            | (4,350.00)  |
| Supplies and Materials                                       |                            | 8,394.86                    | 8,394.86                | 6,825.41            | 1,569.45  |
| Other Objects  | 152,151.00                 | 183,739.00                  | 335,890.00              | 277,344.60          | 58,545.40   |
| <b>Total Support Services</b>                                | <b>289,322.00</b>          | <b>239,768.00</b>           | <b>529,090.00</b>       | <b>419,885.32</b>   | <b>109,204.68</b>   |
| <b>Total Expenditures</b>                                    | <b>946,617.00</b>          | <b>456,565.00</b>           | <b>1,403,182.00</b>     | <b>1,276,531.01</b> | <b>126,650.99</b>   |
| Excess (Deficiency) of Revenues Over<br>(Under) Expenditures | \$ -                       | \$ -                        | \$ -                    | \$ -                | \$ -  |



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 Note to RSI  
 For the Fiscal Year Ended June 30, 2017

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

|   | <u>General<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> |
|---|-------------------------|-------------------------------------|
| Sources / Inflows of Resources:   |                         |                                     |
| Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules   | \$ 35,478,235.75        | \$ 1,276,531.01                     |
| Differences - Budget to GAAP:   |                         |                                     |
| State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes  | 799,269.00              |                                     |
| State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until subsequent year   | <u>(804,965.00)</u>     |                                     |
| Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds  | <u>\$ 35,472,539.75</u> | <u>\$ 1,276,531.01</u>              |
| Uses / Outflows of Resources:   |                         |                                     |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule  | \$ 35,646,761.01        | \$ 1,276,531.01                     |
| Encumbrances for goods or services ordered but not received are reported in the year the orders are placed for budgetary purposes, but in the year the goods or services are received for financial reporting purposes. | <u>-</u>                | <u>-</u>                            |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)  | <u>\$ 35,646,761.01</u> | <u>\$ 1,276,531.01</u>              |

REQUIRED SUPPLEMENTARY INFORMATION  
PART III

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Public Employees' Retirement System (PERS)  
 Last Four Fiscal Years

|   | <u>Measurement Date Ending June 30,</u> |                  |                 |                 |
|---|---|------------------|-----------------|-----------------|
|   | <u>2016</u>                             | <u>2015</u>      | <u>2014</u>     | <u>2013</u>     |
| School District's Proportion of the Net Pension Liability   | 0.0491820154%                           | 0.0466823489%    | 0.0447296763%   | 0.0419050510%   |
| School District's Proportionate Share of the Net Pension Liability                                    | \$ 14,566,302.00                        | \$ 10,479,252.00 | \$ 8,374,619.00 | \$ 8,008,888.00 |
| School District's Covered Payroll (Plan Measurement Period)   | \$ 3,620,492.00                         | \$ 3,464,144.00  | \$ 3,327,880.00 | \$ 3,127,024.00 |
| School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll | 402.33%                                 | 302.51%          | 251.65%         | 256.12%         |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability                            | 40.14%                                  | 47.93%           | 52.08%          | 48.72%          |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Contributions  
 Public Employees' Retirement System (PERS)  
 Last Four Fiscal Years

|   | <b><u>Fiscal Year Ended June 30,</u></b> |                     |                     |                     |
|---|--|---------------------|---------------------|---------------------|
|   | <b><u>2017</u></b>                       | <b><u>2016</u></b>  | <b><u>2015</u></b>  | <b><u>2014</u></b>  |
| Contractually Required Contribution                                     | \$ 425,722.00                            | \$ 436,926.00       | \$ 401,343.00       | \$ 378,885.00       |
| Contributions in Relation to the<br>Contractually Required Contribution | <u>(425,722.00)</u>                      | <u>(436,926.00)</u> | <u>(401,343.00)</u> | <u>(378,885.00)</u> |
| Contribution Deficiency (Excess)  | <u>\$ -</u>                              | <u>\$ -</u>         | <u>\$ -</u>         | <u>\$ -</u>         |
| School District's Covered Payroll (Fiscal Year)                         | \$ 3,197,295.00                          | \$ 3,083,552.00     | \$ 3,261,869.00     | \$ 3,085,961.00     |
| Contributions as a Percentage of<br>School District's Covered Payroll   | 13.32%                                   | 14.17%              | 12.30%              | 12.28%              |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Teachers' Pension and Annuity Fund (TPAF)  
 Last Four Fiscal Years

|  | <u>Measurement Date Ending June 30,</u> |                         |                         |                         |
|--|---|-------------------------|-------------------------|-------------------------|
|  | <u>2016</u>                             | <u>2015</u>             | <u>2014</u>             | <u>2013</u>             |
| School District's Proportion of the Net Pension Liability  | 0.00%                                   | 0.00%                   | 0.00%                   | 0.00%                   |
| State's Proportion of the Net Pension Liability<br>Associated with the School District                   | <u>100.00%</u>                          | <u>100.00%</u>          | <u>100.00%</u>          | <u>100.00%</u>          |
|  | <u>100.00%</u>                          | <u>100.00%</u>          | <u>100.00%</u>          | <u>100.00%</u>          |
| School District's Proportionate Share of the Net Pension Liability                                       | \$ -                                    | \$ -                    | \$ -                    | \$ -                    |
| State's Proportionate Share of the Net Pension Liability<br>Associated with the School District          | <u>105,796,906.00</u>                   | <u>83,753,784.00</u>    | <u>67,682,649.00</u>    | <u>64,657,369.00</u>    |
|  | <u>\$ 105,796,906.00</u>                | <u>\$ 83,753,784.00</u> | <u>\$ 67,682,649.00</u> | <u>\$ 64,657,369.00</u> |
| School District's Covered Payroll (Plan Measurement Period)  | \$ 15,699,316.00                        | \$ 15,777,360.00        | \$ 15,246,100.00        | \$ 14,380,392.00        |
| School District's Proportionate Share of the Net Pension<br>Liability as a Percentage of Covered Payroll | 0%                                      | 0%                      | 0%                      | 0%                      |
| State's Proportionate Share of the Net Pension<br>Liability as a Percentage of Covered Payroll           | 673.90%                                 | 530.85%                 | 443.93%                 | 449.62%                 |
| Plan Fiduciary Net Position as a Percentage of the Total<br>Pension Liability                            | 22.33%                                  | 28.71%                  | 33.64%                  | 33.76%                  |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Required Supplementary Information  
Schedule of School District Contributions  
Teachers' Pension and Annuity Fund (TPAF)  
Last Ten Fiscal Years

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This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Notes to Required Supplementary Information - Part III  
For the Fiscal Year Ended June 30, 2017

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**Teachers' Pension and Annuity Fund (TPAF)**

Changes in Benefit Terms - None

Changes in Assumptions - As of June 30, 2016, the discount rate used to measure the total pension liability was 3.22%. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%. Further, the demographic assumptions were revised to reflect those recommended on the basis of the July 1, 2012 - June 30, 2015 experience study. As of June 30, 2015, the discount rate used to measure the total pension liability was 4.13%. As of June 30, 2014, the discount rate used to measure the total pension liability was 4.68%.

**Public Employees' Retirement System (PERS)**

Changes in Benefit Terms - None

Changes in Assumptions - As of June 30, 2016, the discount rate used to measure the total pension liability was 3.98%, the long-term expected rate of return changed to 7.65%, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter. As of June 30, 2015, the discount rate used to measure the total pension liability was 4.90%. In addition, the social security wage base was set at \$118,500 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at \$265,000 for 2015, increasing 3.00% per annum, compounded annually. As of June 30, 2014, the discount rate used to measure the total pension liability was 5.39%.

**OTHER SUPPLEMENTARY INFORMATION**



**SPECIAL REVENUE FUND**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

|   | Every Student Succeeds Act |                  |                 | I.D.E.A. Part B   | Total<br>Carried<br>Forward |
|---|----------------------------|------------------|-----------------|-------------------|-----------------------------|
|   | Title I                    | Title IIA        | Title III       | Basic             |                             |
| <b>REVENUES:</b>                            |                            |                  |                 |                   |                             |
| Federal Sources                             | \$ 132,414.09              | \$ 65,186.20     | \$ 4,350.00     | \$ 564,652.53     | \$ 766,602.82               |
| State Sources                               |                            |                  |                 |                   |                             |
| <b>Total Revenues</b>                       | <b>132,414.09</b>          | <b>65,186.20</b> | <b>4,350.00</b> | <b>564,652.53</b> | <b>766,602.82</b>           |
| <b>EXPENDITURES:</b>                        |                            |                  |                 |                   |                             |
| <b>Instruction:</b>                         |                            |                  |                 |                   |                             |
| Salaries of Teachers                        | 117,208.36                 | 52,724.75        |                 | 21,581.00         | 191,514.11                  |
| Purchased Professional - Technical Services |                            |                  |                 | 28,362.50         | 28,362.50                   |
| Other Purchased Services (400-500 series)   |                            |                  |                 | 498,136.00        | 498,136.00                  |
| General Supplies                            | 640.04                     |                  |                 |                   | 640.04                      |
| Textbooks                                   |                            |                  |                 |                   |                             |
| <b>Total Instruction</b>                    | <b>117,848.40</b>          | <b>52,724.75</b> | <b>-</b>        | <b>548,079.50</b> | <b>718,652.65</b>           |
| <b>Support Services:</b>                    |                            |                  |                 |                   |                             |
| Salaries                                    |                            |                  |                 | 14,258.50         | 14,258.50                   |
| Personal Services - Employee Benefits       | 14,565.69                  | 4,033.45         |                 | 2,314.53          | 20,913.67                   |
| Purchased Professional - Technical Services |                            | 8,428.00         |                 |                   | 8,428.00                    |
| Other Purchased Services (400-500 series)   |                            |                  | 4,350.00        |                   | 4,350.00                    |
| Supplies and Materials                      |                            |                  |                 |                   |                             |
| Other Objects                               |                            |                  |                 |                   |                             |
| <b>Total Support Services</b>               | <b>14,565.69</b>           | <b>12,461.45</b> | <b>4,350.00</b> | <b>16,573.03</b>  | <b>47,950.17</b>            |
| <b>Total Expenditures</b>                   | <b>132,414.09</b>          | <b>65,186.20</b> | <b>4,350.00</b> | <b>564,652.53</b> | <b>766,602.82</b>           |
| Excess (Deficiency) of Revenues             |                            |                  |                 |                   |                             |
| Over (Under) Expenditures                   | \$ -                       | \$ -             | \$ -            | \$ -              | \$ -                        |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

|  | Total<br>Brought<br>Forward | N.J. Nonpublic Auxiliary Services<br>Ch. 192 |                     | N.J. Nonpublic Handicapped Services<br>Ch. 193 |                                      |                      | Total<br>Carried<br>Forward |
|--|-----------------------------|--|---------------------|--|--------------------------------------|----------------------|-----------------------------|
|  |                             | Compensatory<br>Education                    | Home<br>Instruction | Supplementary<br>Instruction                   | Examination<br>and<br>Classification | Corrective<br>Speech |                             |
| <b>REVENUES:</b>   |                             |  |                     |  |                                      |                      |                             |
| Federal Sources  | \$ 766,602.82               |  |                     |  |                                      |                      | \$ 766,602.82               |
| State Sources  |                             | \$ 142,432.20                                | \$ 9,642.93         | \$ 54,301.24                                   | \$ 66,285.68                         | \$ 4,682.55          | 277,344.60                  |
| <b>Total Revenues</b>  | <b>766,602.82</b>           | <b>142,432.20</b>                            | <b>9,642.93</b>     | <b>54,301.24</b>                               | <b>66,285.68</b>                     | <b>4,682.55</b>      | <b>1,043,947.42</b>         |
| <b>EXPENDITURES:</b>   |                             |  |                     |  |                                      |                      |                             |
| <b>Instruction:</b>  |                             |  |                     |  |                                      |                      |                             |
| Salaries of Teachers   | 191,514.11                  |  |                     |  |                                      |                      | 191,514.11                  |
| Purchased Professional - Technical Services                  | 28,362.50                   |  |                     |  |                                      |                      | 28,362.50                   |
| Other Purchased Services (400-500 series)                    | 498,136.00                  |  |                     |  |                                      |                      | 498,136.00                  |
| General Supplies   | 640.04                      |  |                     |  |                                      |                      | 640.04                      |
| Textbooks  |                             |  |                     |  |                                      |                      |                             |
| <b>Total Instruction</b>                                     | <b>718,652.65</b>           | <b>-</b>                                     | <b>-</b>            | <b>-</b>                                       | <b>-</b>                             | <b>-</b>             | <b>718,652.65</b>           |
| <b>Support Services:</b>                                     |                             |  |                     |  |                                      |                      |                             |
| Salaries   | 14,258.50                   |  |                     |  |                                      |                      | 14,258.50                   |
| Personal Services - Employee Benefits                        | 20,913.67                   |  |                     |  |                                      |                      | 20,913.67                   |
| Purchased Professional - Technical Services                  | 8,428.00                    |  |                     |  |                                      |                      | 8,428.00                    |
| Other Purchased Services (400-500 series)                    | 4,350.00                    |  |                     |  |                                      |                      | 4,350.00                    |
| Supplies and Materials                                       |                             |  |                     |  |                                      |                      |                             |
| Other Objects  |                             | 142,432.20                                   | 9,642.93            | 54,301.24                                      | 66,285.68                            | 4,682.55             | 277,344.60                  |
| <b>Total Support Services</b>                                | <b>47,950.17</b>            | <b>142,432.20</b>                            | <b>9,642.93</b>     | <b>54,301.24</b>                               | <b>66,285.68</b>                     | <b>4,682.55</b>      | <b>325,294.77</b>           |
| <b>Total Expenditures</b>                                    | <b>766,602.82</b>           | <b>142,432.20</b>                            | <b>9,642.93</b>     | <b>54,301.24</b>                               | <b>66,285.68</b>                     | <b>4,682.55</b>      | <b>1,043,947.42</b>         |
| Excess (Deficiency) of Revenues<br>Over (Under) Expenditures | \$ -                        | \$ -   | \$ -                | \$ -   | \$ -                                 | \$ -                 | \$ -                        |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

|  | <u>Total<br/>Brought<br/>Forward</u> | <u>Security<br/>Aid<br/>Program</u> | <u>Nonpublic<br/>Textbook<br/>Aid, Ch. 194,<br/>L. 1979</u> | <u>Nonpublic<br/>Nursing<br/>Aid</u> | <u>Nonpublic<br/>Technology<br/>Aid</u> | <u>Total</u>        |
|--|--------------------------------------|-------------------------------------|---|--------------------------------------|---|---------------------|
| <b>REVENUES:</b>   |                                      |                                     |   |                                      |   |                     |
| Federal Sources  | \$ 766,602.82                        |                                     |   |                                      |   | \$ 766,602.82       |
| State Sources  | 277,344.60                           | \$ 55,600.00                        | \$ 60,075.04  | \$ 94,590.55                         | \$ 22,318.00                            | 509,928.19          |
| <b>Total Revenues</b>  | <b>1,043,947.42</b>                  | <b>55,600.00</b>                    | <b>60,075.04</b>  | <b>94,590.55</b>                     | <b>22,318.00</b>                        | <b>1,276,531.01</b> |
| <b>EXPENDITURES:</b>   |                                      |                                     |   |                                      |   |                     |
| <b>Instruction:</b>  |                                      |                                     |   |                                      |   |                     |
| Salaries of Teachers   | 191,514.11                           |                                     |   |                                      |   | 191,514.11          |
| Purchased Professional - Technical Services                          | 28,362.50                            |                                     |   |                                      |   | 28,362.50           |
| Other Purchased Services (400-500 series)                            | 498,136.00                           |                                     |   |                                      |   | 498,136.00          |
| General Supplies   | 640.04                               | 55,600.00                           |   |                                      | 22,318.00                               | 78,558.04           |
| Textbooks  |                                      |                                     | 60,075.04   |                                      |   | 60,075.04           |
| <b>Total Instruction</b>   | <b>718,652.65</b>                    | <b>55,600.00</b>                    | <b>60,075.04</b>  | <b>-</b>                             | <b>22,318.00</b>                        | <b>856,645.69</b>   |
| <b>Support Services:</b>   |                                      |                                     |   |                                      |   |                     |
| Salaries   | 14,258.50                            |                                     |   | 58,752.49                            |   | 73,010.99           |
| Personal Services - Employee Benefits                                | 20,913.67                            |                                     |   | 29,012.65                            |   | 49,926.32           |
| Purchased Professional - Technical Services                          | 8,428.00                             |                                     |   |                                      |   | 8,428.00            |
| Other Purchased Services (400-500 series)                            | 4,350.00                             |                                     |   |                                      |   | 4,350.00            |
| Supplies and Materials   |                                      |                                     |   | 6,825.41                             |   | 6,825.41            |
| Other Objects  | 277,344.60                           |                                     |   |                                      |   | 277,344.60          |
| <b>Total Support Services</b>  | <b>325,294.77</b>                    | <b>-</b>                            | <b>-</b>  | <b>94,590.55</b>                     | <b>-</b>                                | <b>419,885.32</b>   |
| <b>Total Expenditures</b>  | <b>1,043,947.42</b>                  | <b>55,600.00</b>                    | <b>60,075.04</b>  | <b>94,590.55</b>                     | <b>22,318.00</b>                        | <b>1,276,531.01</b> |
| <b>Excess (Deficiency) of Revenues<br/>Over (Under) Expenditures</b> | <b>\$ -</b>                          | <b>\$ -</b>                         | <b>\$ -</b>   | <b>\$ -</b>                          | <b>\$ -</b>                             | <b>\$ -</b>         |

**CAPITAL PROJECTS FUND**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Capital Projects Fund  
 Summary Statement of Project Expenditures  
 For the Fiscal Year Ended June 30, 2017

| <u>Project Title / Issue</u>  | <u>Original Date</u> | <u>Appropriations</u> | <u>Expenditures to Date</u> |                     | <u>Unexpended Balance June 30, 2017</u> |
|---|----------------------|-----------------------|-----------------------------|---------------------|---|
|   |                      |                       | <u>Prior Years</u>          | <u>Current Year</u> |   |
| 2014 Bonds:<br>Various Renovations, Alterations and Improvements to the Edison Elementary School, Jennings Elementary School, Stoy Elementary School, Strawbridge Elementary School, Van Sciver Elementary School and Haddon Township High School including Acquisition and Installation of Furniture & Equipment | December 3, 2014     | \$ 40,646,527.00      | \$ 15,860,984.84            | \$ 23,054,801.45    | \$ 1,730,740.71                         |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
**CAPITAL PROJECTS FUND**

Summary Statement of Project Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2017

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**Expenditures and Other Financing Uses**

|   |                                  |
|---|----------------------------------|
| Other Purchased Professional and Technical Services   | \$ 566,349.38                    |
| Construction Services   | 22,461,035.41                    |
| General Supplies  | <u>27,416.66</u>                 |
|   | <u>23,054,801.45</u>             |
| Excess (Deficiency) of Revenues Over (Under) Expenditures   | (23,054,801.45)                  |
| Other Financing Sources (Uses):   |                                  |
| Interfund Transfer  | <u>-</u>                         |
| Excess (Deficiency) of Revenues and Other Financing Sources<br>Over (Under) Expenditures and Other Financing Uses | <u><u>\$ (23,054,801.45)</u></u> |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
**CAPITAL PROJECTS FUND**

Statement of Project Revenues, Expenditures, Project Balance and Project Status - Budgetary Basis  
Renovations, Alterations and Improvements to Various Schools  
From Inception and for the Fiscal Year Ended June 30, 2017

|   | <u>Prior Years</u> | <u>Current Year</u> | <u>Totals</u>   | <u>Revised<br/>Authorized<br/>Cost</u> |
|---|--------------------|---------------------|-----------------|--|
| <b>Revenues and Other Financing Sources</b>   |                    |                     |                 |  |
| State Sources--SCC Grant  | \$ 9,097,786.00    |                     | \$ 9,097,786.00 | \$ 9,097,786.00                        |
| Bond Proceeds and Transfers   | 31,123,000.00      |                     | 31,123,000.00   | 31,123,000.00                          |
| Transfer from Capital Outlay  | 741.00             |                     | 741.00          | 741.00                                 |
| Transfer from Capital Reserve   | 425,000.00         |                     | 425,000.00      | 425,000.00                             |
|   | <hr/>              |                     |                 |  |
| Total Revenues  | \$ 40,646,527.00   | \$ -                | 40,646,527.00   | 40,646,527.00                          |
| <hr/>   |                    |                     |                 |  |
| <b>Expenditures and Other Financing Uses</b>  |                    |                     |                 |  |
| Other Purchased Professional and Technical Services   | 3,925,546.31       | 566,349.38          | 4,491,895.69    | 4,491,895.69                           |
| Construction Services   | 11,935,438.53      | 22,461,035.41       | 34,396,473.94   | 34,396,473.94                          |
| General Supplies  |                    | 27,416.66           | 27,416.66       | 27,416.66                              |
|   | <hr/>              |                     |                 |  |
| Total Expenditures  | 15,860,984.84      | 23,054,801.45       | 38,915,786.29   | 38,915,786.29                          |
|   | <hr/>              |                     |                 |  |
| Excess (Deficiency) of Revenues Over<br>(Under) Expenditures  | 24,785,542.16      | (23,054,801.45)     | 1,730,740.71    | 1,730,740.71                           |
| <br>  |                    |                     |                 |  |
| Other Financing Sources (Uses):   |                    |                     |                 |  |
| Interfund Transfer  | -                  | -                   | -               | -                                      |
|   | <hr/>              |                     |                 |  |
| Excess (Deficiency) of Revenues and Other Financing Sources<br>Over (Under) Expenditures and Other Financing Uses | \$ 24,785,542.16   | \$ (23,054,801.45)  | \$ -            | \$ 1,730,740.71                        |
|   | <hr/>              |                     |                 |  |
| <b>Additional Project Information:</b>  |                    |                     |                 |  |
| Project Number  | G5-6209 to 6214    |                     |                 |  |
| Grant Date  | May 2, 2014        |                     |                 |  |
| Bond Authorization Date   | October 16, 2014   |                     |                 |  |
| Bonds Authorized  | \$ 31,123,000.00   |                     |                 |  |
| Bonds Issued  | \$ 31,123,000.00   |                     |                 |  |
| Original Authorized Cost  | \$ 40,221,527.00   |                     |                 |  |
| Additional Authorized Cost  | \$ 425,000.00      |                     |                 |  |
| Revised Authorized Cost   | \$ 40,646,527.00   |                     |                 |  |
| <br>  |                    |                     |                 |  |
| Percentage Increase over Original Authorized Cost   | 1.06%              |                     |                 |  |
| Percentage Completion   | 95.74%             |                     |                 |  |
| Original Target Completion Date   | 9/1/2016           |                     |                 |  |
| Revised Target Completion Date  | 9/1/2018           |                     |                 |  |



**PROPRIETARY FUNDS**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Enterprise Fund  
Combining Statement of Net Position  
June 30, 2017

|                                     | <u>Food<br/>Service</u> | <u>Latchkey<br/>Program</u> | <u>Adult<br/>School</u> | <u>Summer<br/>Recreation</u> | <u>Kindergarten<br/>Care</u> | <u>Total</u>         |
|-------------------------------------|-------------------------|-----------------------------|-------------------------|------------------------------|------------------------------|----------------------|
| <b>ASSETS:</b>                      |                         |                             |                         |                              |                              |                      |
| Current Assets:                     |                         |                             |                         |                              |                              |                      |
| Cash and Cash Equivalents           |                         | \$ 206,980.04               | \$ 21,078.55            | \$ 142,098.41                | \$ 375,612.74                | \$ 745,769.74        |
| Accounts Receivable:                |                         |                             |                         |                              |                              |                      |
| State                               | \$ 180.31               |                             |                         |                              |                              | 180.31               |
| Federal                             | 6,401.76                |                             |                         |                              |                              | 6,401.76             |
| Other                               | 14,935.98               |                             |                         |                              |                              | 14,935.98            |
| Inventories                         | 6,740.71                |                             |                         |                              |                              | 6,740.71             |
| <b>Total Current Assets</b>         | <b>28,258.76</b>        | <b>206,980.04</b>           | <b>21,078.55</b>        | <b>142,098.41</b>            | <b>375,612.74</b>            | <b>774,028.50</b>    |
| Noncurrent Assets:                  |                         |                             |                         |                              |                              |                      |
| Furniture, Fixtures and Equipment   | 175,873.00              |                             |                         |                              |                              | 175,873.00           |
| Less Accumulated Depreciation       | 158,667.81              |                             |                         |                              |                              | 158,667.81           |
| <b>Total Noncurrent Assets</b>      | <b>17,205.19</b>        | <b>-</b>                    | <b>-</b>                | <b>-</b>                     | <b>-</b>                     | <b>17,205.19</b>     |
| <b>Total Assets</b>                 | <b>45,463.95</b>        | <b>206,980.04</b>           | <b>21,078.55</b>        | <b>142,098.41</b>            | <b>375,612.74</b>            | <b>791,233.69</b>    |
| <b>LIABILITIES:</b>                 |                         |                             |                         |                              |                              |                      |
| Current Liabilities:                |                         |                             |                         |                              |                              |                      |
| Cash Overdraft                      | 355,821.80              |                             |                         |                              |                              | 355,821.80           |
| Accounts Payable                    | 1,200.00                |                             |                         |                              |                              | 1,200.00             |
| Unearned Revenue                    | 8,987.59                |                             |                         | 96,817.50                    | 18,684.00                    | 124,489.09           |
| <b>Total Current Liabilities</b>    | <b>366,009.39</b>       | <b>-</b>                    | <b>-</b>                | <b>96,817.50</b>             | <b>18,684.00</b>             | <b>481,510.89</b>    |
| <b>Total Liabilities</b>            | <b>366,009.39</b>       | <b>-</b>                    | <b>-</b>                | <b>96,817.50</b>             | <b>18,684.00</b>             | <b>481,510.89</b>    |
| <b>NET POSITION:</b>                |                         |                             |                         |                              |                              |                      |
| Net Investment in Capital Assets    | 17,205.19               |                             |                         |                              |                              | 17,205.19            |
| Unrestricted (Deficit)              | (337,750.63)            | 206,980.04                  | 21,078.55               | 45,280.91                    | 356,928.74                   | 292,517.61           |
| <b>Total Net Position (Deficit)</b> | <b>\$ (320,545.44)</b>  | <b>\$ 206,980.04</b>        | <b>\$ 21,078.55</b>     | <b>\$ 45,280.91</b>          | <b>\$ 356,928.74</b>         | <b>\$ 309,722.80</b> |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Enterprise Fund  
Combining Statement of Revenues, Expenses and Changes in Fund Net Position  
For the Fiscal Year Ended June 30, 2017

|   | <u>Food<br/>Service</u> | <u>Latchkey<br/>Program</u> | <u>Adult<br/>School</u> | <u>Summer<br/>Recreation</u> | <u>Kindergarten<br/>Care</u> | <u>Total</u>         |
|---|-------------------------|-----------------------------|-------------------------|------------------------------|------------------------------|----------------------|
| <b>OPERATING REVENUES:</b>                    |                         |                             |                         |                              |                              |                      |
| Charges for Services:                         |                         |                             |                         |                              |                              |                      |
| Daily Sales - Reimbursable Programs           | \$ 131,844.61           |                             |                         |                              |                              | \$ 131,844.61        |
| Daily Sales - Non-Reimbursable Programs       | 167,548.80              |                             |                         |                              |                              | 167,548.80           |
| Community Service Activities                  |                         | \$ 264,768.18               | \$ 36,114.50            | \$ 127,530.40                | \$ 128,706.00                | 557,119.08           |
| <b>Total Operating Revenues</b>               | <b>299,393.41</b>       | <b>264,768.18</b>           | <b>36,114.50</b>        | <b>127,530.40</b>            | <b>128,706.00</b>            | <b>856,512.49</b>    |
| <b>OPERATING EXPENSES:</b>                    |                         |                             |                         |                              |                              |                      |
| Salaries                                      | 190,585.86              | 232,311.96                  | 12,412.00               | 100,323.95                   | 47,890.97                    | 583,524.74           |
| Employee Benefits                             | 43,128.90               | 13,985.00                   | 949.87                  | 7,646.13                     | 3,572.33                     | 69,282.23            |
| Other Purchased Services                      |                         | 29,212.00                   | 13,668.86               |                              |                              | 42,880.86            |
| General Supplies                              | 27,205.61               | 39,843.37                   | 2,809.11                | 9,162.68                     | 11,685.26                    | 90,706.03            |
| Depreciation                                  | 3,245.76                |                             |                         |                              |                              | 3,245.76             |
| Miscellaneous                                 | 40,579.91               |                             |                         |                              |                              | 40,579.91            |
| Cost of Sales-Reimbursable Programs           | 108,511.19              |                             |                         |                              |                              | 108,511.19           |
| Cost of Sales-Non-Reimbursable Programs       | 76,956.14               |                             |                         |                              |                              | 76,956.14            |
| <b>Total Operating Expenses</b>               | <b>490,213.37</b>       | <b>315,352.33</b>           | <b>29,839.84</b>        | <b>117,132.76</b>            | <b>63,148.56</b>             | <b>1,015,686.86</b>  |
| <b>Operating Income / (Loss)</b>              | <b>(190,819.96)</b>     | <b>(50,584.15)</b>          | <b>6,274.66</b>         | <b>10,397.64</b>             | <b>65,557.44</b>             | <b>(159,174.37)</b>  |
| <b>NONOPERATING REVENUES (EXPENSES):</b>      |                         |                             |                         |                              |                              |                      |
| State Sources:                                |                         |                             |                         |                              |                              |                      |
| State School Lunch Program                    | 3,658.69                |                             |                         |                              |                              | 3,658.69             |
| Federal Sources:                              |                         |                             |                         |                              |                              |                      |
| National School Lunch Program                 | 121,289.64              |                             |                         |                              |                              | 121,289.64           |
| National Breakfast Program                    | 6,158.19                |                             |                         |                              |                              | 6,158.19             |
| National Snack Program                        | 2,825.00                |                             |                         |                              |                              | 2,825.00             |
| Food Distribution Program                     | 29,399.67               |                             |                         |                              |                              | 29,399.67            |
| Food Service Company Guarantee                | 13,660.95               |                             |                         |                              |                              | 13,660.95            |
| <b>Total Nonoperating Revenues (Expenses)</b> | <b>176,992.14</b>       | <b>-</b>                    | <b>-</b>                | <b>-</b>                     | <b>-</b>                     | <b>176,992.14</b>    |
| <b>Change in Net Position</b>                 | <b>(13,827.82)</b>      | <b>(50,584.15)</b>          | <b>6,274.66</b>         | <b>10,397.64</b>             | <b>65,557.44</b>             | <b>17,817.77</b>     |
| <b>Net Position (Deficit) -- July 1</b>       | <b>(306,717.62)</b>     | <b>257,564.19</b>           | <b>14,803.89</b>        | <b>34,883.27</b>             | <b>291,371.30</b>            | <b>291,905.03</b>    |
| <b>Net Position (Deficit) -- June 30</b>      | <b>\$ (320,545.44)</b>  | <b>\$ 206,980.04</b>        | <b>\$ 21,078.55</b>     | <b>\$ 45,280.91</b>          | <b>\$ 356,928.74</b>         | <b>\$ 309,722.80</b> |

## TOWNSHIP OF HADDON SCHOOL DISTRICT

Enterprise Fund

Combining Statement of Cash Flows

For the Fiscal Year Ended June 30, 2017

|  | <u>Food<br/>Service</u> | <u>Latchkey<br/>Program</u> | <u>Adult<br/>School</u> | <u>Summer<br/>Recreation</u> | <u>Kindergarten<br/>Care</u> | <u>Totals</u>         |
|--|-------------------------|-----------------------------|-------------------------|------------------------------|------------------------------|-----------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                 |                         |                             |                         |                              |                              |                       |
| Receipts from Customers  | \$ 303,556.11           | \$ 264,768.18               | \$ 36,114.50            | \$ 95,962.50                 | \$ 147,390.00                | \$ 847,791.29         |
| Receipts from Food Management Company  | 37,579.00               |                             |                         |                              |                              | 37,579.00             |
| Payments to Employees  | (190,585.86)            | (232,311.96)                | (12,412.00)             | (100,323.95)                 | (47,890.97)                  | (583,524.74)          |
| Payments for Employee Benefits   | (43,128.90)             | (13,985.00)                 | (949.87)                | (7,646.13)                   | (3,572.33)                   | (69,282.23)           |
| Payments to Vendors  | (225,724.61)            | (69,055.37)                 | (16,477.97)             | (9,162.68)                   | (11,685.26)                  | (332,105.89)          |
| Net Cash Provided by (Used for) Operating Activities                         | <u>(118,304.26)</u>     | <u>(50,584.15)</u>          | <u>6,274.66</u>         | <u>(21,170.26)</u>           | <u>84,241.44</u>             | <u>(99,542.57)</u>    |
| <b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>                     |                         |                             |                         |                              |                              |                       |
| State Sources  | 3,680.65                |                             |                         |                              |                              | 3,680.65              |
| Federal Sources  | 130,564.30              |                             |                         |                              |                              | 130,564.30            |
| Net Cash Provided by Non-Capital Financing Activities                        | <u>134,244.95</u>       | <u>-</u>                    | <u>-</u>                | <u>-</u>                     | <u>-</u>                     | <u>134,244.95</u>     |
| Net Increase (Decrease) in Cash and Cash Equivalents                         | 15,940.69               | (50,584.15)                 | 6,274.66                | (21,170.26)                  | 84,241.44                    | 34,702.38             |
| Cash and Cash Equivalents (Deficit) -- July 1                                | (371,762.49)            | 257,564.19                  | 14,803.89               | 163,268.67                   | 291,371.30                   | 355,245.56            |
| Cash and Equivalents (Deficit) -- June 30                                    | <u>\$ (355,821.80)</u>  | <u>\$ 206,980.04</u>        | <u>\$ 21,078.55</u>     | <u>\$ 142,098.41</u>         | <u>\$ 375,612.74</u>         | <u>\$ 389,947.94</u>  |
| <b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)</b> |                         |                             |                         |                              |                              |                       |
| by Operating Activities:   |                         |                             |                         |                              |                              |                       |
| Operating Income (Loss)  | \$ (190,819.96)         | \$ (50,584.15)              | \$ 6,274.66             | \$ 10,397.64                 | \$ 65,557.44                 | \$ (159,174.37)       |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash                 |                         |                             |                         |                              |                              |                       |
| Provided by (used for) Operating Activities:                                 |                         |                             |                         |                              |                              |                       |
| Depreciation and Net Amortization  | 3,245.76                |                             |                         |                              |                              | 3,245.76              |
| Food Service Company Guarantee   | 13,660.95               |                             |                         |                              |                              | 13,660.95             |
| Federal Commodities  | 29,399.67               |                             |                         |                              |                              | 29,399.67             |
| (Increase) Decrease in Accounts Receivable-Other, net                        | 24,753.22               |                             |                         |                              |                              | 24,753.22             |
| (Increase) Decrease in Inventories   | (1,871.43)              |                             |                         |                              |                              | (1,871.43)            |
| Increase (Decrease) in Accounts Payable                                      | 1,200.00                |                             |                         |                              |                              | 1,200.00              |
| Increase (Decrease) in Unearned Revenue                                      | 2,127.53                |                             |                         | (31,567.90)                  | 18,684.00                    | (10,756.37)           |
| Total Adjustments  | <u>72,515.70</u>        | <u>-</u>                    | <u>-</u>                | <u>(31,567.90)</u>           | <u>18,684.00</u>             | <u>59,631.80</u>      |
| Net Cash Provided by (used for) Operating Activities                         | <u>\$ (118,304.26)</u>  | <u>\$ (50,584.15)</u>       | <u>\$ 6,274.66</u>      | <u>\$ (21,170.26)</u>        | <u>\$ 84,241.44</u>          | <u>\$ (99,542.57)</u> |

**FIDUCIARY FUNDS**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Fiduciary Net Position  
 June 30, 2017

|   | Private Purpose<br>Trust Fund         | Agency Funds        |               |               |
|---|---------------------------------------|---------------------|---------------|---------------|
|   | Unemployment<br>Compensation<br>Trust | Student<br>Activity | Payroll       | Total         |
| <b>ASSETS:</b>  |                                       |                     |               |               |
| Cash and Cash Equivalents                                   | \$ 541,030.92                         | \$ 234,059.65       | \$ 151,558.01 | \$ 926,648.58 |
| Interfund   |                                       |                     | 5,723.52      | 5,723.52      |
|   | 541,030.92                            | 234,059.65          | 157,281.53    | 932,372.10    |
| <b>LIABILITIES:</b>   |                                       |                     |               |               |
| Payable to District (General Fund)                          |                                       |                     | \$ 651.33     | 651.33        |
| Payable to Student Groups                                   |                                       | \$ 234,059.65       |               | 234,059.65    |
| Payroll Deductions and Withholdings                         |                                       |                     | 156,630.20    | 156,630.20    |
| Total Liabilities   | -                                     | \$ 234,059.65       | \$ 157,281.53 | 391,341.18    |
| <b>NET POSITON:</b>   |                                       |                     |               |               |
| Held in Trust for Unemployment<br>Claims and Other Purposes | 541,030.92                            |                     |               | 541,030.92    |
| Total Net Position  | \$ 541,030.92                         |                     |               | \$ 541,030.92 |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Fiduciary Funds  
Statement of Changes in Fiduciary Net Position  
For the Fiscal Year Ended June 30, 2017

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|                         | Private Purpose<br><u>Trust Fund</u><br>Unemployment<br>Compensation<br><u>Trust</u> |
|-------------------------|--|
| ADDITIONS:              |  |
| Contributions:          |  |
| Plan Member             | \$ 61,265.78   |
| Investment Earnings:    |  |
| Interest                | <u>1,557.20</u>  |
| Total Additions         | 62,822.98  |
| DEDUCTIONS:             |  |
| Unemployment Claims     | <u>30,909.74</u>   |
| Change in Net Position  | 31,913.24  |
| Net Position -- July 1  | <u>509,117.68</u>  |
| Net Position -- June 30 | <u><u>\$ 541,030.92</u></u>  |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Fiduciary Funds  
 Student Activity Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

|                                 | <u>Balance</u><br><u>June 30, 2016</u> | <u>Cash</u><br><u>Receipts</u> | <u>Cash</u><br><u>Disbursements</u> | <u>Balance</u><br><u>June 30, 2017</u> |
|---------------------------------|--|--------------------------------|-------------------------------------|--|
| <b>ELEMENTARY SCHOOLS:</b>      |  |                                |                                     |  |
| Edison School                   | \$ 2,072.28                            | \$ 896.75                      | \$ 1,266.73                         | \$ 1,702.30                            |
| Jennings School                 | 817.96                                 | 791.67                         | 1,201.38                            | 408.25                                 |
| Stoy School                     | 1,802.31                               | 1,136.51                       | 1,595.71                            | 1,343.11                               |
| Strawbridge School              | 8,753.70                               | 1,356.54                       | 999.50                              | 9,110.74                               |
| Van Sciver School               | 3,335.16                               | 3,829.39                       | 5,209.74                            | 1,954.81                               |
| <b>Total Elementary Schools</b> | <b>16,781.41</b>                       | <b>8,010.86</b>                | <b>10,273.06</b>                    | <b>14,519.21</b>                       |
| <b>SENIOR HIGH SCHOOLS:</b>     |  |                                |                                     |  |
| Haddon Township                 | 197,058.88                             | 377,466.51                     | 355,455.67                          | 219,069.72                             |
| <b>COMMUNITY ACTIVITIES:</b>    |  |                                |                                     |  |
| Community Activity              | 200.50                                 |                                |                                     | 200.50                                 |
| Peace Night                     | 269.28                                 | 0.94                           |                                     | 270.22                                 |
| <b>Total Community Activity</b> | <b>469.78</b>                          | <b>0.94</b>                    | <b>-</b>                            | <b>470.72</b>                          |
| <b>Total Student Activity</b>   | <b>\$ 214,310.07</b>                   | <b>\$ 385,478.31</b>           | <b>\$ 365,728.73</b>                | <b>\$ 234,059.65</b>                   |



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Fiduciary Funds  
 Payroll Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

|                                     | <u>Balance<br/>June 30, 2016</u> | <u>Receipts</u>         | <u>Disbursements</u>    | <u>Balance<br/>June 30, 2017</u> |
|-------------------------------------|----------------------------------|-------------------------|-------------------------|----------------------------------|
| <b>ASSETS:</b>                      |                                  |                         |                         |                                  |
| Cash and Cash Equivalents           | \$ 162,858.22                    | \$ 21,734,238.90        | \$ 21,745,539.11        | \$ 151,558.01                    |
| Interfund                           |                                  |                         | (5,723.52)              | 5,723.52                         |
| <b>Total Assets</b>                 | <b>\$ 162,858.22</b>             | <b>\$ 21,734,238.90</b> | <b>\$ 21,739,815.59</b> | <b>\$ 157,281.53</b>             |
| <b>LIABILITIES:</b>                 |                                  |                         |                         |                                  |
| Payroll Deductions and Withholdings | \$ 147,074.14                    | \$ 21,733,587.57        | \$ 21,724,031.51        | \$ 156,630.20                    |
| Due General Fund                    | 15,784.08                        | 651.33                  | 15,784.08               | 651.33                           |
| <b>Total Liabilities</b>            | <b>\$ 162,858.22</b>             | <b>\$ 21,734,238.90</b> | <b>\$ 21,739,815.59</b> | <b>\$ 157,281.53</b>             |

**LONG-TERM DEBT**

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Schedule of Serial Bonds  
 For the Fiscal Year Ended June 30, 2017

| <u>Issue</u>    | <u>Date of Issue</u> | <u>Amount of Issue</u> | <u>Annual Maturities</u> |               | <u>Interest Rate</u> | <u>Balance June 30, 2016</u> | <u>Issued</u> | <u>Paid</u> | <u>Balance June 30, 2017</u> |                  |            |                 |
|-----------------|----------------------|------------------------|--------------------------|---------------|----------------------|------------------------------|---------------|-------------|------------------------------|------------------|------------|-----------------|
|                 |                      |                        | <u>Date</u>              | <u>Amount</u> |                      |                              |               |             |                              |                  |            |                 |
| School District | 12-3-14              | \$ 31,123,000.00       | 8-1-17                   | \$ 675,000.00 | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-18                   | 675,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-19                   | 675,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-20                   | 675,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-21                   | 675,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-22                   | 1,200,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-23                   | 1,225,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-24                   | 1,250,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-25                   | 1,275,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-26                   | 1,300,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-27                   | 1,325,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-28                   | 1,335,000.00  | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-29                   | 1,345,000.00  | 3.125%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-30                   | 1,350,000.00  | 3.250%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-31                   | 1,350,000.00  | 3.250%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-32                   | 1,350,000.00  | 3.500%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-33                   | 1,350,000.00  | 3.500%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-34                   | 1,330,000.00  | 3.500%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-35                   | 1,300,000.00  | 3.500%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-36                   | 1,250,000.00  | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-37                   | 1,200,000.00  | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-38                   | 1,150,000.00  | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-39                   | 1,100,000.00  | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 8-1-40                   | 1,000,000.00  | 4.000%               |                              |               |             |                              |                  |            |                 |
| 8-1-41          | 900,000.00           | 4.000%                 |                          |               |                      |                              |               |             |                              |                  |            |                 |
| 8-1-42          | 800,000.00           | 4.000%                 |                          |               |                      |                              |               |             |                              |                  |            |                 |
| 8-1-43          | 700,000.00           | 4.000%                 |                          |               |                      |                              |               |             |                              |                  |            |                 |
| 8-1-44          | 688,000.00           | 4.000%                 | \$ 31,123,000.00         | \$ 675,000.00 | \$ 30,448,000.00     |                              |               |             |                              |                  |            |                 |
| School District | 1-15-15              | 5,680,000.00           | 4-15-18                  | 775,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 4-15-19                  | 800,000.00    | 3.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 4-15-20                  | 820,000.00    | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 4-15-21                  | 860,000.00    | 4.000%               |                              |               |             |                              |                  |            |                 |
|                 |                      |                        | 4-15-22                  | 880,000.00    | 4.000%               |                              |               |             |                              | 4,890,000.00     | 755,000.00 | 4,135,000.00    |
|                 |                      |                        |                          |               |                      |                              |               |             |                              | \$ 36,013,000.00 | \$ -       | \$ 1,430,000.00 |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Budgetary Comparison Schedule  
 Debt Service Fund  
 For the Fiscal Year Ended June 30, 2017

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>       | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|---------------------|---|
| <b>REVENUES:</b>  |                            |                             |                         |                     |   |
| Local Sources:  |                            |                             |                         |                     |   |
| Local Tax Levy  | \$ 2,197,604.00            |                             | \$ 2,197,604.00         | \$ 2,197,604.00     |   |
| State Sources:  |                            |                             |                         |                     |   |
| Debt Service Aid Type II                                  | 422,640.00                 |                             | 422,640.00              | 422,640.00          |   |
| <b>Total Revenues</b>                                     | <b>2,620,244.00</b>        | <b>\$ -</b>                 | <b>2,620,244.00</b>     | <b>2,620,244.00</b> | <b>\$ -</b>   |
| <b>EXPENDITURES:</b>                                      |                            |                             |                         |                     |   |
| Regular Debt Service:                                     |                            |                             |                         |                     |   |
| Interest  | 1,218,826.00               |                             | 1,218,826.00            | 1,218,826.26        | (0.26)  |
| Redemption of Principal                                   | 1,430,000.00               |                             | 1,430,000.00            | 1,430,000.00        |   |
| <b>Total Regular Debt Service</b>                         | <b>2,648,826.00</b>        | <b>-</b>                    | <b>2,648,826.00</b>     | <b>2,648,826.26</b> | <b>(0.26)</b>   |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | (28,582.00)                | -                           | (28,582.00)             | (28,582.26)         | 0.26  |
| Fund Balance, July 1                                      | 28,583.67                  | -                           | 28,583.67               | 28,583.67           | -   |
| Fund Balance, June 30                                     | \$ 1.67                    | \$ -                        | \$ 1.67                 | \$ 1.41             | \$ 0.26   |
| <u>Recapitulation</u>                                     |                            |                             |                         |                     |   |
| Restricted Fund Balance                                   |                            |                             |                         | <u>\$ 1.41</u>      |   |

**STATISTICAL SECTION**

## **Financial Trends Information**

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Net Position/Net Assets by Component  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                     |                      |                      |                      |                      |                      |                      |                      |                      |
|---|----------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | <u>2017</u>                | <u>2016</u>         | <u>2015</u>          | <u>2014 **</u>       | <u>2013*</u>         | <u>2012</u>          | <u>2011</u>          | <u>2010</u>          | <u>2009</u>          | <u>2008</u>          |
| <b>Governmental Activities:</b>                               |                            |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Net Investment in Capital Assets                              | \$ 23,832,592              | \$ 14,485,629       | \$ (17,940,083)      | \$ 13,649,120        | \$ 13,472,565        | \$ 13,421,492        | \$ 13,276,372        | \$ 13,236,925        | \$ 13,238,101        | \$ 13,258,256        |
| Restricted  | 3,302,309                  | 19,230,002          | 27,568,417           | 2,909,136            | 3,163,177            | 3,289,645            | 1,238,648            | 150,415              | 1,248,803            | 1,594,341            |
| Unrestricted (Deficit)  | (10,419,090)               | (24,100,051)        | (369,424)            | (6,588,812)          | 1,308,626            | (242,668)            | 6,862                | (473,454)            | (492,571)            | (263,517)            |
| <b>Total Governmental Activities Net Position/Net Assets</b>  | <b>\$ 16,715,811</b>       | <b>\$ 9,258,909</b> | <b>\$ 9,969,444</b>  | <b>\$ 17,944,367</b> | <b>\$ 16,468,469</b> | <b>\$ 14,521,882</b> | <b>\$ 12,913,886</b> | <b>\$ 13,994,332</b> | <b>\$ 14,589,080</b> | <b>\$ 14,815,517</b> |
| <b>Business-type Activities:</b>                              |                            |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Net Investment in Capital Assets                              | \$ 17,205                  | \$ 20,451           | \$ 24,613            | \$ 44,591            | \$ 46,657            | \$ 47,283            | \$ 53,580            | \$ 44,957            | \$ 50,992            | \$ 57,150            |
| Unrestricted  | 292,518                    | 271,454             | 180,604              | 132,877              | 137,373              | 152,886              | 191,791              | 187,216              | 200,447              | 141,556              |
| <b>Total Business-type Activities Net Position/Net Assets</b> | <b>\$ 309,723</b>          | <b>\$ 205,217</b>   | <b>\$ 177,468</b>    | <b>\$ 184,030</b>    | <b>\$ 200,169</b>    | <b>\$ 245,371</b>    | <b>\$ 232,174</b>    | <b>\$ 251,439</b>    | <b>\$ 198,706</b>    | <b>\$ 121,441</b>    |
| <b>District-wide:</b>   |                            |                     |                      |                      |                      |                      |                      |                      |                      |                      |
| Net Investment in Capital Assets                              | \$ 23,849,798              | \$ 14,506,080       | \$ (17,915,471)      | \$ 13,693,711        | \$ 13,519,222        | \$ 13,468,775        | \$ 13,329,952        | \$ 13,281,882        | \$ 13,289,093        | \$ 13,315,406        |
| Restricted  | 3,302,309                  | 19,230,002          | 27,568,417           | 2,909,136            | 3,163,177            | 3,289,645            | 1,238,648            | 150,415              | 1,248,803            | 1,594,341            |
| Unrestricted  | (10,126,573)               | (23,828,597)        | (188,820)            | (6,455,935)          | 1,445,998            | (89,782)             | 198,653              | (286,238)            | (292,125)            | (121,961)            |
| <b>Total District-wide Net Position/Net Assets</b>            | <b>\$ 17,025,534</b>       | <b>\$ 9,464,126</b> | <b>\$ 10,146,912</b> | <b>\$ 18,128,397</b> | <b>\$ 16,668,638</b> | <b>\$ 14,767,253</b> | <b>\$ 13,146,060</b> | <b>\$ 14,245,771</b> | <b>\$ 14,787,786</b> | <b>\$ 14,936,958</b> |

\* District implemented GASB 63

\*\* District implemented GASB 68

Source: District Records (Exhibit A-1)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Changes in Net Position/Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|---|----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | <u>2017</u>                | <u>2016</u>          | <u>2015 **</u>       | <u>2014</u>          | <u>2013 *</u>        | <u>2012</u>          | <u>2011</u>          | <u>2010</u>          | <u>2009</u>          | <u>2008</u>          |
| <b>Expenses:</b>                              |                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Governmental Activities:                      |                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Instruction:                                  |                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Regular                                       | \$ 11,129,351              | \$ 10,649,175        | \$ 10,896,630        | \$ 10,495,802        | \$ 10,151,839        | \$ 10,227,029        | \$ 9,986,478         | \$ 11,105,807        | \$ 10,673,361        | \$ 10,229,020        |
| Special Education                             | 2,228,348                  | 2,169,891            | 2,211,967            | 1,989,092            | 1,903,544            | 1,765,179            | 1,584,967            | 1,672,145            | 1,590,708            | 1,397,476            |
| Other Special Education                       | 380,707                    | 391,636              | 412,494              | 320,616              | 317,574              | 189,804              | 175,242              | 362,412              | 352,149              | 277,584              |
| Other Instruction                             | 676,896                    | 738,093              | 669,594              | 666,582              | 600,140              | 590,472              | 552,275              | 733,355              | 701,887              | 678,301              |
| Community Service Programs                    |                            |                      |                      |                      |                      |                      |                      | 128,108              | 122,709              | 112,046              |
| Support Services:                             |                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Tuition                                       | 1,456,701                  | 1,269,544            | 1,483,534            | 1,779,404            | 1,598,455            | 1,517,731            | 1,586,004            | 2,316,315            | 1,879,906            | 1,891,274            |
| Student and Instruction Related Services      | 3,989,421                  | 3,892,246            | 3,607,235            | 3,731,409            | 3,420,105            | 3,144,491            | 3,194,898            | 3,370,838            | 3,279,634            | 3,116,040            |
| School Administrative Services                | 2,309,035                  | 2,200,878            | 2,169,430            | 2,074,540            | 2,165,879            | 2,045,957            | 1,920,988            | 2,166,351            | 2,073,442            | 2,078,088            |
| General and Business Administrative Services  | 521,643                    | 587,721              | 511,202              | 474,222              | 659,546              | 538,098              | 488,545              | 482,896              | 490,724              | 499,635              |
| Plant Operations and Maintenance              | 3,263,796                  | 3,233,096            | 3,439,609            | 3,182,604            | 2,946,659            | 2,883,911            | 2,971,026            | 3,294,675            | 3,153,172            | 3,178,751            |
| Pupil Transportation                          | 1,079,875                  | 1,008,561            | 986,193              | 1,025,607            | 845,186              | 809,549              | 799,698              | 801,929              | 778,599              | 791,294              |
| Unallocated Benefits                          | 17,688,770                 | 13,978,172           | 11,748,431           | 8,005,691            | 7,747,276            | 7,513,136            | 7,299,838            | 7,185,158            | 6,477,462            | 7,401,411            |
| Special Schools                               |                            |                      |                      |                      |                      | 20,078               | 22,784               | 57,719               | 55,160               | 48,010               |
| Charter Schools                               | 50,018                     | 44,698               | 50,442               | 8,367                | 5,554                | 24,519               | 14,672               |                      |                      |                      |
| Capital Outlay                                | 53,700                     | 53,700               | 53,700               | 481,101              | 53,700               | 44,129               | 63,742               | 6,963                | 193,581              | 268,696              |
| Interest on Long-term Debt                    | 1,149,574                  | 1,190,757            | 758,344              | 312,504              | 340,890              | 367,002              | 395,186              | 419,196              | 443,945              | 471,121              |
| Amortization of Bond Issuance Costs           |                            |                      |                      |                      |                      | 16,881               | 17,441               | 17,441               | 127,704              | 19,080               |
| Unallocated Depreciation                      | 135,250                    | 132,909              | 130,542              | 130,542              | 130,541              | 132,122              | 131,393              | 112,017              | 19,080               | 127,704              |
| <b>Total Governmental Activities Expenses</b> | <b>46,113,086</b>          | <b>41,541,077</b>    | <b>39,129,347</b>    | <b>34,678,081</b>    | <b>32,886,888</b>    | <b>31,805,569</b>    | <b>31,215,022</b>    | <b>34,247,996</b>    | <b>32,413,222</b>    | <b>32,585,529</b>    |
| Business-type Activities:                     |                            |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Food Service                                  | 490,213                    | 534,309              | 605,555              | 507,069              | 570,726              | 693,412              | 668,801              | 720,021              | 738,855              | 693,636              |
| Other   | 525,474                    | 435,273              | 372,235              | 342,393              | 316,120              | 257,024              | 259,755              | 277,014              | 259,094              | 181,870              |
| <b>Total Business-type Activities Expense</b> | <b>1,015,687</b>           | <b>969,583</b>       | <b>977,790</b>       | <b>849,462</b>       | <b>886,846</b>       | <b>950,436</b>       | <b>928,556</b>       | <b>997,034</b>       | <b>997,949</b>       | <b>875,506</b>       |
| <b>Total District Expenses</b>                | <b>\$ 47,128,773</b>       | <b>\$ 42,510,660</b> | <b>\$ 40,107,138</b> | <b>\$ 35,527,543</b> | <b>\$ 33,773,734</b> | <b>\$ 32,756,005</b> | <b>\$ 32,143,578</b> | <b>\$ 35,245,030</b> | <b>\$ 33,411,171</b> | <b>\$ 33,461,035</b> |

(Con inued)



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Changes in Net Position/Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                        |                        |                        |                        |                        |                        |                        |                        |                        |
|---|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
|   | <u>2017</u>                | <u>2016</u>            | <u>2015 **</u>         | <u>2014</u>            | <u>2013 *</u>          | <u>2012</u>            | <u>2011</u>            | <u>2010</u>            | <u>2009</u>            | <u>2008</u>            |
| <b>Program Revenues:</b>                        |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental Activities:                        |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Charges for Services:                           |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Instruction: Tuition                            | \$ 142,702                 | \$ 115,463             | \$ 152,135             | \$ 119,195             | \$ 145,314             | \$ 124,912             | \$ 151,567             | \$ 89,550              | \$ 28,703              | \$ 72,719              |
| Operating/Capital Grants and Contributions      | 19,187,958                 | 8,605,779              | 6,910,520              | 3,554,471              | 3,909,851              | 3,557,041              | 3,333,773              | 3,624,232              | 3,146,259              | 4,178,698              |
| Total Governmental Activities Program Revenues  | <u>19,330,660</u>          | <u>8,721,242</u>       | <u>7,062,655</u>       | <u>3,673,666</u>       | <u>4,055,165</u>       | <u>3,681,953</u>       | <u>3,485,340</u>       | <u>3,713,782</u>       | <u>3,174,962</u>       | <u>4,251,417</u>       |
| Business-type activities:                       |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Charges for services:                           |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Food Service                                    | 299,394                    | 275,451                | 233,870                | 257,409                | 256,920                | 271,629                | 274,682                | 336,691                | 362,543                | 380,197                |
| Other   | 557,119                    | 576,624                | 543,180                | 423,627                | 383,168                | 258,079                | 278,110                | 273,812                | 282,588                | 215,823                |
| Operating Grants and Contributions              | 176,992                    | 205,112                | 228,489                | 161,864                | 224,823                | 190,525                | 170,952                | 144,864                | 132,114                | 118,561                |
| Total Business-type Activities Program Revenues | <u>1,033,505</u>           | <u>1,057,187</u>       | <u>1,005,539</u>       | <u>842,900</u>         | <u>864,910</u>         | <u>720,234</u>         | <u>723,744</u>         | <u>755,367</u>         | <u>777,245</u>         | <u>714,580</u>         |
| Total District Program Revenues                 | <u>\$ 20,364,165</u>       | <u>\$ 9,778,429</u>    | <u>\$ 8,068,194</u>    | <u>\$ 4,516,567</u>    | <u>\$ 4,920,075</u>    | <u>\$ 4,402,187</u>    | <u>\$ 4,209,084</u>    | <u>\$ 4,469,149</u>    | <u>\$ 3,952,207</u>    | <u>\$ 4,965,997</u>    |
| <b>Net (Expense)/Revenue:</b>                   |                            |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Governmental Activities                         | \$ (26,782,426)            | \$ (32,819,835)        | \$ (32,066,692)        | \$ (31,004,415)        | \$ (28,831,723)        | \$ (28,123,617)        | \$ (27,729,682)        | \$ (30,534,214)        | \$ (29,238,260)        | \$ (28,334,112)        |
| Business-type Activities                        | 17,818                     | 87,604                 | 27,749                 | (6,562)                | (21,936)               | (230,202)              | (204,812)              | (241,667)              | (220,704)              | (160,926)              |
| Total District-wide Net Expense                 | <u>\$ (26,764,608)</u>     | <u>\$ (32,732,231)</u> | <u>\$ (32,038,943)</u> | <u>\$ (31,010,977)</u> | <u>\$ (28,853,659)</u> | <u>\$ (28,353,818)</u> | <u>\$ (27,934,494)</u> | <u>\$ (30,775,881)</u> | <u>\$ (29,458,964)</u> | <u>\$ (28,495,038)</u> |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Changes in Net Position/Net Assets  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                      |                      |                      |                      |                      |                       |                      |                      |                      |
|---|----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
|   | <u>2017</u>                | <u>2016</u>          | <u>2015 **</u>       | <u>2014</u>          | <u>2013 *</u>        | <u>2012</u>          | <u>2011</u>           | <u>2010</u>          | <u>2009</u>          | <u>2008</u>          |
| <b>General Revenues and Other Changes in Net Position/Net Assets:</b> |                            |                      |                      |                      |                      |                      |                       |                      |                      |                      |
| Governmental Activities:  |                            |                      |                      |                      |                      |                      |                       |                      |                      |                      |
| Property Taxes Levied for General Purposes, Net                       | \$ 22,524,805              | \$ 21,650,138        | \$ 21,225,626        | \$ 20,809,437        | \$ 20,659,459        | \$ 20,500,988        | \$ 19,818,314         | \$ 19,056,071        | \$ 18,712,714        | \$ 18,335,228        |
| Taxes Levied for Debt Service   | 2,197,604                  | 998,763              | 1,001,838            | 997,853              | 993,436              | 983,028              | 980,819               | 1,101,375            | 938,212              | 1,027,245            |
| Unrestricted Grants and Contributions                                 | 8,767,045                  | 8,559,238            | 8,520,415            | 8,477,913            | 8,431,887            | 7,830,296            | 8,720,089             | 8,691,296            | 8,493,970            | 8,254,592            |
| Miscellaneous Income  | 393,203                    | 175,369              | 184,612              | 182,956              | 170,422              | 241,374              | 156,403               | 120,694              | 199,686              | 263,186              |
| Other   |                            | (14,247)             | 105,890              |                      |                      | 2                    | 545                   | (11,328)             | 3,243                | 4,335                |
| Disposal / Deletion of Assets   |                            | (13,104)             |                      |                      |                      |                      |                       | (40,595)             | (150)                |                      |
| Transfers   |                            |                      |                      | (5,796)              | (185,000)            | (218,009)            | (222,402)             | (274,000)            | (240,000)            | (206,195)            |
| <b>Total Governmental Activities</b>                                  | <b>33,882,657</b>          | <b>31,356,158</b>    | <b>31,038,380</b>    | <b>30,462,364</b>    | <b>30,070,204</b>    | <b>29,337,678</b>    | <b>29,453,768</b>     | <b>28,643,513</b>    | <b>28,107,675</b>    | <b>27,678,391</b>    |
| Business-type Activities:   |                            |                      |                      |                      |                      |                      |                       |                      |                      |                      |
| Cancellation of Accounts Receivable                                   |                            |                      |                      |                      |                      |                      |                       | (563)                | (1,810)              |                      |
| Transfers   |                            |                      |                      | 5,796                | 185,000              | 218,009              | 222,402               | 274,000              | 240,000              | 206,195              |
| <b>Total Business-type Activities</b>                                 | <b>-</b>                   | <b>-</b>             | <b>-</b>             | <b>5,796</b>         | <b>185,000</b>       | <b>218,009</b>       | <b>222,402</b>        | <b>273,437</b>       | <b>238,191</b>       | <b>206,195</b>       |
| <b>Total District-wide</b>  | <b>\$ 33,882,657</b>       | <b>\$ 31,356,158</b> | <b>\$ 31,038,380</b> | <b>\$ 30,468,160</b> | <b>\$ 30,255,204</b> | <b>\$ 29,555,687</b> | <b>\$ 29,676,170</b>  | <b>\$ 28,916,950</b> | <b>\$ 28,345,865</b> | <b>\$ 27,884,586</b> |
| <b>Change in Net Position/Net Assets:</b>                             |                            |                      |                      |                      |                      |                      |                       |                      |                      |                      |
| Governmental Activities   | \$ 7,100,231               | \$ (710,534)         | \$ 33,965            | \$ 1,630,640         | \$ 1,946,587         | \$ 1,607,996         | \$ (1,080,447)        | \$ (594,747)         | \$ (226,437)         | \$ 686,733           |
| Business-type Activities  | 17,818                     | 27,749               | (6,562)              | (16,140)             | (45,202)             | 13,197               | (19,265)              | 52,733               | 77,264               | 3,397                |
| <b>Total District</b>   | <b>\$ 7,118,049</b>        | <b>\$ (682,786)</b>  | <b>\$ 27,403</b>     | <b>\$ 1,614,501</b>  | <b>\$ 1,901,385</b>  | <b>\$ 1,621,193</b>  | <b>\$ (1,099,711)</b> | <b>\$ (542,014)</b>  | <b>\$ (149,173)</b>  | <b>\$ 690,130</b>    |

\* District implemented GASB 63

\*\* District implemented GASB 68

Source: District Records (Exhibit A-2)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Fund Balances, Governmental Funds  
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                      |                      |                     |                     |                     |                     |                   |                     |                     |
|---|----------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
|   | <u>2017</u>                | <u>2016</u>          | <u>2015</u>          | <u>2014</u>         | <u>2013</u>         | <u>2012</u>         | <u>2011 (A)</u>     | <u>2010</u>       | <u>2009</u>         | <u>2008</u>         |
| General Fund:   |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Reserved  |                            |                      |                      |                     |                     |                     |                     | \$ 122,395        | \$ 109,593          | \$ 116,060          |
| Capital Reserve   |                            |                      |                      |                     |                     |                     |                     | 1                 | 1                   | 1                   |
| Unreserved  |                            |                      |                      |                     |                     |                     |                     | (83,418)          | 987,947             | 1,674,267           |
| Non-Spendable:  |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Prepaid Expenses  |                            |                      |                      |                     |                     | \$ 158              | \$ 1,564            |                   |                     |                     |
| Restricted:   |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Capital Reserve   | \$ 738,569                 | \$ 735,873           | \$ 959,198           | \$ 1,105,876        | \$ 950,000          | 950,000             | 950,000             |                   |                     |                     |
| Maintenance Reserve                                     | 25,392                     | 25,299               | 25,220               | 25,138              | 25,000              | 25,000              | 25,000              |                   |                     |                     |
| Current Expense Emergency Reserve                       | 126,960                    | 126,497              | 126,101              | 125,691             | 125,000             | 125,000             | 125,000             |                   |                     |                     |
| Excess Surplus  | 913,379                    | 604,189              | 1,227,597            | 1,652,429           | 2,063,176           | 2,051,361           | 138,174             |                   |                     |                     |
| Designated for Subsequent Year's Expenditures           | 1,403,458                  | 2,021,804            | 95,686               |                     |                     | 138,174             |                     |                   |                     |                     |
| Assigned:   |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Designated for Subsequent Year's Expenditures           | 93,565                     |                      | 1,652,429            | 2,108,138           | 2,051,361           | 528,799             | 268,637             |                   |                     |                     |
| ARRA/SEMI Designated for Subsequent Year's Expenditures | 983                        |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Other Purposes  | 1,015                      | 74,276               | 57,308               | 167,990             | 12,309              |                     | 258,950             |                   |                     |                     |
| Unassigned  | 867,449                    | 757,054              | 739,959              | (24,927)            | (82,433)            | (157,244)           | 113,125             |                   |                     |                     |
| <b>Total General Fund</b>                               | <b>\$ 4,170,770</b>        | <b>\$ 4,344,993</b>  | <b>\$ 4,883,499</b>  | <b>\$ 5,160,335</b> | <b>\$ 5,144,413</b> | <b>\$ 3,661,248</b> | <b>\$ 1,880,449</b> | <b>\$ 38,979</b>  | <b>\$ 1,097,540</b> | <b>\$ 1,790,327</b> |
| All Other Governmental Funds:                           |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Unreserved, Reported in:                                |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Capital Projects Fund                                   |                            |                      |                      |                     |                     |                     |                     | \$ 145,940        | \$ 151,640          | \$ 151,640          |
| Debt Service Fund                                       |                            |                      |                      |                     |                     |                     |                     | 4,476             | 14,891              | 30,266              |
| Restricted:   |                            |                      |                      |                     |                     |                     |                     |                   |                     |                     |
| Capital Projects Fund                                   |                            | \$ 15,687,756        | \$ 23,549,288        |                     |                     |                     |                     |                   |                     |                     |
| Debt Service Fund                                       | \$ 1                       | 28,584               | 28,583               | \$ 1                | \$ 1                | \$ 110              | \$ 474              |                   |                     |                     |
| <b>Total All Other Governmental Funds</b>               | <b>\$ 1</b>                | <b>\$ 15,716,340</b> | <b>\$ 23,577,871</b> | <b>\$ 1</b>         | <b>\$ 1</b>         | <b>\$ 110</b>       | <b>\$ 474</b>       | <b>\$ 150,415</b> | <b>\$ 166,531</b>   | <b>\$ 181,906</b>   |

(A) The District Implemented GASB 54

Source: District Records (Exhibit B-1)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

|  | Fiscal Year Ended June 30, |                      |                       |                   |                     |                     |                     |                       |                     |                    |
|--|----------------------------|----------------------|-----------------------|-------------------|---------------------|---------------------|---------------------|-----------------------|---------------------|--------------------|
|  | <u>2017</u>                | <u>2016</u>          | <u>2015</u>           | <u>2014</u>       | <u>2013</u>         | <u>2012</u>         | <u>2011</u>         | <u>2010</u>           | <u>2009</u>         | <u>2008</u>        |
| <b>Revenues</b>  |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Tax Levy   | \$ 24,722,409              | \$ 24,232,031        | \$ 22,648,901         | \$ 22,227,464     | \$ 21,807,290       | \$ 21,652,895       | \$ 21,484,016       | \$ 20,799,133         | \$ 20,157,446       | \$ 19,650,926      |
| Tuition Charges  | 142,702                    | 115,463              | 152,135               | 119,195           | 145,314             | 124,912             | 151,567             | 89,550                | 28,703              | 72,719             |
| Miscellaneous  | 393,203                    | 348,566              | 175,369               | 290,502           | 185,606             | 170,422             | 241,374             | 156,403               | 123,690             | 202,929            |
| State Sources  | 20,665,054                 | 12,291,834           | 11,676,195            | 11,274,890        | 11,573,682          | 10,757,200          | 10,055,793          | 9,759,655             | 11,083,293          | 12,033,277         |
| Federal Sources  | 812,991                    | 877,512              | 868,015               | 799,995           | 814,082             | 1,231,727           | 1,108,276           | 2,584,666             | 754,262             | 639,391            |
| <b>Total Revenue</b>   | <b>46,736,360</b>          | <b>37,865,406</b>    | <b>35,520,614</b>     | <b>34,712,046</b> | <b>34,525,974</b>   | <b>33,937,156</b>   | <b>33,041,025</b>   | <b>33,389,407</b>     | <b>32,147,394</b>   | <b>32,599,242</b>  |
| <b>Expenditures</b>  |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Instruction  |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Regular Instruction  | 11,057,562                 | 10,589,146           | 10,850,112            | 10,449,700        | 10,105,823          | 10,183,644          | 9,943,529           | 11,060,863            | 10,612,733          | 10,165,182         |
| Special Education Instruction                                | 2,228,348                  | 2,169,891            | 2,211,967             | 1,989,092         | 1,903,544           | 1,765,179           | 1,584,967           | 1,672,145             | 1,590,708           | 1,397,476          |
| Other Special Instruction                                    | 380,707                    | 391,636              | 412,494               | 320,616           | 317,574             | 189,804             | 175,242             | 362,412               | 352,149             | 277,584            |
| Other Instruction  | 676,896                    | 738,093              | 669,594               | 666,582           | 600,140             | 590,472             | 552,275             | 733,355               | 701,887             | 678,301            |
| Adult / Continuing Education Programs                        |                            |                      |                       |                   |                     |                     |                     | 128,108               | 122,709             | 112,046            |
| Support Services:  |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Tuition  | 1,456,701                  | 1,269,544            | 1,483,534             | 1,779,404         | 1,598,455           | 1,517,731           | 1,586,004           | 2,316,315             | 1,879,906           | 1,891,274          |
| Student and Instruction Related Services                     | 3,989,220                  | 3,891,557            | 3,606,545             | 3,730,719         | 3,419,415           | 3,143,648           | 3,193,402           | 3,367,924             | 3,276,447           | 3,112,847          |
| School Administrative Services                               | 2,307,788                  | 2,199,576            | 2,168,128             | 2,073,238         | 2,164,577           | 2,045,870           | 1,920,988           | 2,166,351             | 2,072,862           | 2,076,964          |
| Other Administrative Services                                | 521,643                    | 587,721              | 511,202               | 474,222           | 659,546             | 538,098             | 487,747             | 482,098               | 489,685             | 497,642            |
| Plant Operations and Maintenance                             | 2,862,838                  | 2,831,849            | 3,026,987             | 2,772,427         | 2,537,385           | 2,440,691           | 2,500,542           | 2,821,509             | 2,677,661           | 2,705,137          |
| Pupil Transportation   | 987,564                    | 926,994              | 917,292               | 961,270           | 786,966             | 758,060             | 752,043             | 760,835               | 742,473             | 752,532            |
| Unallocated Benefits   | 10,081,972                 | 9,497,186            | 8,596,928             | 7,841,251         | 7,837,939           | 7,544,357           | 7,190,165           | 7,193,143             | 6,620,666           | 7,274,376          |
| Special Schools  |                            |                      |                       |                   |                     | 20,078              | 22,784              | 57,719                | 55,160              | 48,010             |
| Charter Schools  | 50,018                     | 44,698               | 50,442                | 8,367             | 5,554               |                     | 24,519              | 14,672                |                     |                    |
| Capital Outlay   | 23,376,836                 | 8,978,662            | 7,852,927             | 627,399           | 99,592              | 240,290             | 210,142             | 113,181               | 193,581             | 383,096            |
| Debt Service:  |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Principal  | 1,430,000                  | 735,000              | 785,000               | 705,000           | 675,000             | 645,000             | 615,000             | 595,000               | 752,000             | 590,000            |
| Interest and Other Charges                                   | 1,218,826                  | 1,413,890            | 185,181               | 296,838           | 322,963             | 348,800             | 372,140             | 396,598               | 426,606             | 454,512            |
| <b>Total Expenditures</b>                                    | <b>62,626,920</b>          | <b>46,265,443</b>    | <b>43,328,334</b>     | <b>34,696,124</b> | <b>33,034,473</b>   | <b>31,971,723</b>   | <b>31,131,488</b>   | <b>34,242,227</b>     | <b>32,567,231</b>   | <b>32,416,978</b>  |
| Excess (Deficiency) of Revenues<br>Over (Under) Expenditures | (15,890,560)               | (8,400,037)          | (7,807,719)           | 15,923            | 1,491,502           | 1,965,434           | 1,909,537           | (852,820)             | (419,838)           | 182,264            |
| <b>Other Financing Sources (Uses)</b>                        |                            |                      |                       |                   |                     |                     |                     |                       |                     |                    |
| Bond Proceeds  |                            | 31,123,000           |                       |                   |                     |                     |                     |                       |                     |                    |
| Refund of Prior Year Revenue                                 |                            | (14,247)             |                       |                   |                     |                     |                     |                       |                     |                    |
| Accounts Receivable/Payable Canceled                         |                            |                      |                       | (2,650)           |                     | 2                   | 545                 | (14,324)              |                     |                    |
| Transfers In/Out   |                            |                      |                       | (5,796)           | (185,000)           | (218,009)           | (222,402)           | (274,000)             | (240,000)           | (206,195)          |
| <b>Total Other Financing Sources (Uses)</b>                  | <b>-</b>                   | <b>31,108,753</b>    | <b>-</b>              | <b>(8,446)</b>    | <b>(185,000)</b>    | <b>(218,007)</b>    | <b>(221,857)</b>    | <b>(288,324)</b>      | <b>(240,000)</b>    | <b>(206,195)</b>   |
| <b>Net Change in Fund Balances</b>                           | <b>\$ (15,890,560)</b>     | <b>\$ 22,708,716</b> | <b>\$ (7,807,719)</b> | <b>\$ 7,477</b>   | <b>\$ 1,306,502</b> | <b>\$ 1,747,427</b> | <b>\$ 1,687,680</b> | <b>\$ (1,141,144)</b> | <b>\$ (659,838)</b> | <b>\$ (23,931)</b> |
| Debt Service as a Percentage of<br>Noncapital Expenditures   | 6.7%                       | 5.8%                 | 2.7%                  | 2.9%              | 3.0%                | 3.1%                | 3.2%                | 2.9%                  | 3.6%                | 3.3%               |

Source: District Records (Exhibit B-2)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

|   | Fiscal Year Ended June 30, |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|---|----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | <u>2017</u>                | <u>2016</u>          | <u>2015</u>          | <u>2014</u>          | <u>2013</u>          | <u>2012</u>          | <u>2011</u>          | <u>2010</u>          | <u>2009</u>          | <u>2008</u>          |
| Refunds of Prior Year Expenses                            | \$ 4,894.12                | \$ 27,218.84         | \$ 12,447.37         | \$ 1,636.05          | \$ 890.40            | \$ 795.01            | \$ 20,518.04         | \$ 19,427.35         | \$ 12,136.00         | \$ 9,792.00          |
| Transportation Jointures                                  |                            |                      | 175.00               |                      |                      |                      | 5,078.32             |                      |                      |                      |
| Use of Facilities Fees                                    | 7,430.40                   |                      |                      |                      |                      | 750.00               |                      | 3,130.00             |                      | 2,690.00             |
| Athletic Event Receipts                                   | 15,753.00                  | 57,868.37            | 15,148.50            | 17,161.00            | 44,803.00            | 44,348.04            | 36,656.00            |                      |                      |                      |
| Recycling Refund  |                            |                      |                      |                      |                      |                      |                      |                      | 38.38                |                      |
| Camp Fees   |                            | 950.00               | 530.00               | 1,040.00             | 1,705.00             | 1,010.00             | 600.00               | 1,430.00             | 1,130.00             |                      |
| Sale of Obsolete Equipment                                | 8,185.00                   | 7,810.00             | 4,256.03             | 417.33               | 13,126.00            |                      |                      |                      |                      | 205.00               |
| Services Provided for Other LEAs                          | 1,050.00                   |                      |                      |                      | 29,780.00            | 28,648.50            | 76,618.52            |                      |                      |                      |
| Workshop Fees   | 150.00                     |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Restitution   |                            |                      |                      |                      |                      | 1,720.00             |                      |                      | 400.00               |                      |
| Township Share of Prior Years Community Activities        |                            |                      |                      |                      |                      |                      |                      | 84,831.03            | 70,383.96            | 65,919.64            |
| Interest on Investments                                   | 26,559.33                  | 99,322.95            | 75,752.66            | 27,679.19            | 42,585.70            | 48,664.61            | 42,723.90            | 38,420.71            | 24,880.73            | 91,958.84            |
| Escrow Refund   |                            | 3,878.57             |                      |                      |                      |                      |                      |                      |                      |                      |
| Participation Fees  |                            |                      |                      | 43,295.00            | 47,492.00            | 38,530.00            | 48,830.00            |                      |                      |                      |
| NJDEP Refund  |                            | 205.00               |                      |                      |                      |                      |                      |                      |                      |                      |
| Colonial Conference Receipts                              | 21,643.00                  | 26,836.00            | 25,109.00            | 23,365.00            |                      |                      |                      |                      |                      |                      |
| Insurance Award   |                            | 500.00               |                      | 1,000.00             |                      |                      |                      |                      | 600.00               |                      |
| Donations   | 6,756.30                   |                      |                      |                      |                      |                      | 7,500.00             |                      |                      |                      |
| Obligations   | 232.20                     | 5,583.27             | 565.70               | 736.84               | 2,164.34             | 814.17               | 856.90               | 1,582.84             | 1,918.00             | 1,968.50             |
| Cancellation of Prior Year Accounts Payable               | 109,215.27                 |                      |                      | 105,889.88           |                      |                      |                      |                      |                      |                      |
| NJ SLSTATE Other  |                            |                      |                      |                      |                      | 247.54               |                      |                      |                      |                      |
| IPAD Repair Fees  | 2,789.00                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Waste Oil Refund  |                            | 396.06               |                      |                      |                      |                      |                      |                      |                      |                      |
| Camden County College - Teacher Reimbursement Settlements |                            |                      |                      | 696.00               |                      |                      |                      |                      |                      |                      |
| Installment Payment - Track                               |                            | 24,000.00            |                      | 26,016.42            |                      |                      |                      |                      |                      |                      |
| PSE&G Smart Start Building Rebates                        |                            |                      |                      |                      |                      |                      | 450.00               |                      |                      |                      |
| Tuition Reimbursement                                     | 60,983.51                  | 38,998.23            | 17,331.55            | 36,195.70            |                      |                      |                      |                      |                      |                      |
| Prior Year Tuition Refund                                 |                            |                      |                      |                      |                      |                      |                      | 4,869.23             | 2,841.00             |                      |
| High School Plus Program                                  |                            |                      | 652.50               |                      |                      |                      |                      |                      |                      |                      |
| Capital One - PCS Wireless                                |                            |                      | 680.00               |                      |                      |                      |                      |                      |                      |                      |
| ATOD Program  |                            |                      | 11,850.00            |                      |                      |                      |                      |                      |                      |                      |
| Board of Public Utilities - NJ Clean Energy Program       | 46,730.00                  | 6,900.00             |                      |                      |                      |                      |                      |                      |                      |                      |
| Burlington County Insurance Pool                          |                            | 1,500.00             |                      |                      |                      |                      |                      |                      |                      |                      |
| E-Rate Refunds  | 29,771.98                  | 14,346.86            | 10,754.91            |                      |                      |                      |                      |                      |                      |                      |
| CPR Training  | 684.00                     | 5,000.00             |                      |                      |                      |                      |                      |                      |                      |                      |
| FEMA Reimbursement  | 9,389.42                   |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Miscellaneous   | 3,676.12                   | 27,251.88            | 115.45               | 5,373.25             | 3,059.71             | 4,894.25             | 1,431.31             | 2,348.26             | 2,254.12             | 4,296.37             |
| Transportation Refund                                     | 37,310.86                  |                      |                      |                      |                      |                      |                      |                      |                      | 12,076.21            |
|   | <u>\$ 393,203.51</u>       | <u>\$ 348,566.03</u> | <u>\$ 175,368.67</u> | <u>\$ 290,501.66</u> | <u>\$ 185,606.15</u> | <u>\$ 170,422.12</u> | <u>\$ 241,262.99</u> | <u>\$ 156,039.42</u> | <u>\$ 116,582.19</u> | <u>\$ 188,906.56</u> |

Source: District Records

## **Revenue Capacity Information**

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Assessed Value and Actual Value of Taxable Property  
Last Ten Years  
*Unaudited*

| Year Ended<br>Dec. 31 | Vacant Land     | Residential         | Farm | Commercial        | Industrial      | Apartment        | Total Assessed Value | Public Utilities (1) | Net Valuation Taxable | Tax-Exempt Property | Estimated Actual (County Equalized) Value | Total Direct School Tax Rate (2) |
|-----------------------|-----------------|---------------------|------|-------------------|-----------------|------------------|----------------------|----------------------|-----------------------|---------------------|---|----------------------------------|
| 2017                  | \$ 6,846,400 00 | \$ 1,060,524,000.00 |      | \$ 125,894,300.00 | \$ 4,996,700.00 | \$ 60,035,000.00 | \$ 1,258,296,400.00  | \$ 952,350.00        | \$ 1,259,248,750 00   | \$ 121,233,700 00   | \$ 1,341,181,411 00                       | \$ 1.988                         |
| 2016                  | 4,656,800 00    | 1,057,568,500.00    | -    | 126,514,300.00    | 5,096,700.00    | 62,080,700.00    | 1,255,917,000.00     | 959,026.00           | 1,256,876,026 00      | 124,266,600 00      | 1,321,044,494 00                          | 1.947                            |
| 2015                  | 4,558,100 00    | 1,056,627,600.00    | -    | 128,826,400.00    | 5,096,700.00    | 62,080,700.00    | 1,257,189,500.00     | 973,690.00           | 1,258,163,190 00      | 116,085,200 00      | 1,308,890,682 00                          | 1.847                            |
| 2014                  | 4,565,300 00    | 1,055,636,700.00    | -    | 131,255,600.00    | 5,096,700.00    | 62,080,700.00    | 1,258,635,000.00     | 941,400.00           | 1,259,576,400 00      | 116,049,200 00      | 1,331,607,067 00                          | 1.798                            |
| 2013                  | 4,613,500 00    | 1,054,594,000.00    | -    | 131,887,000.00    | 5,233,900.00    | 62,080,700.00    | 1,258,409,100.00     | 1,094,495.00         | 1,259,503,595 00      | 115,520,900 00      | 1,378,021,353 00                          | 1.748                            |
| 2012                  | 5,115,300 00    | 1,053,947,500.00    | -    | 133,519,600.00    | 5,233,900.00    | 62,080,700.00    | 1,259,897,000.00     | 930,916.00           | 1,260,827,916 00      | 114,184,500 00      | 1,380,406,486 00                          | 1.723                            |
| 2011 (A)              | 5,046,200 00    | 1,053,505,100.00    | -    | 134,574,000.00    | 5,233,900.00    | 62,080,700.00    | 1,260,439,900.00     | 916,736.00           | 1,261,356,636 00      | 113,861,900 00      | 1,334,081,181 00                          | 1.709                            |
| 2010                  | 2,725,000 00    | 566,764,500.00      | -    | 78,116,000.00     | 3,349,400.00    | 32,174,000.00    | 683,128,900.00       | 509,303.00           | 683,638,203 00        | 105,521,700 00      | 1,431,235,910 00                          | 3.092                            |
| 2009                  | 2,658,600 00    | 565,633,300.00      | -    | 78,203,000.00     | 3,557,000.00    | 32,174,000.00    | 682,225,900.00       | 473,486.00           | 682,699,386 00        | 105,874,800 00      | 1,442,033,185 00                          | 2.999                            |
| 2008                  | 2,848,700 00    | 564,026,900.00      | -    | 78,165,400.00     | 4,262,200.00    | 32,160,900.00    | 681,464,100.00       | 465,861.00           | 681,929,961 00        | 105,702,900 00      | 1,353,454,022 00                          | 2.919                            |

**(A) Reassessment**

(1) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(2) Tax rates are per \$100

Source: Camden County Board of Taxation

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Years  
 (Rate per \$100 of Assessed Value)  
*Unaudited*

| Year<br>Ended<br>Dec. 31 | District Direct Rate |  |   | Overlapping Rates            |                              |                         | Total Direct<br>and Overlapping<br>Tax Rate |
|--------------------------|----------------------|--|---|------------------------------|------------------------------|-------------------------|---|
|                          | <u>Basic Rate</u>    | General<br>Obligation Debt<br><u>Service (2)</u> | Total Direct<br>School<br><u>Tax Rate</u> | <u>Special<br/>Districts</u> | Township of<br><u>Haddon</u> | Camden<br><u>County</u> |   |
| 2017                     | \$ 1.813             | \$ 0.175   | \$ 1.988                                  | \$ 0.337 (1)                 | \$ 0.641                     | \$ 0.950                | \$ 3.916                                    |
| 2016                     | 1.776                | 0.171  | 1.947                                     | 0.773                        | 0.637                        | 0.928                   | 4.285                                       |
| 2015                     | 1.768                | 0.079  | 1.847                                     | 0.721                        | 0.637                        | 0.915                   | 4.120                                       |
| 2014                     | 1.719                | 0.079  | 1.798                                     | 0.720                        | 0.637                        | 0.904                   | 4.059                                       |
| 2013                     | 1.669                | 0.079  | 1.748                                     | 0.365                        | 0.608                        | 0.915                   | 3.636                                       |
| 2012                     | 1.645                | 0.078  | 1.723                                     | 0.347                        | 0.578                        | 0.847                   | 3.495                                       |
| 2011                     | 1.631                | 0.078  | 1.709                                     | 0.345                        | 0.614                        | 0.757                   | 3.115                                       |
| 2010                     | 2.948                | 0.144  | 3.092                                     | 0.868                        | 1.080                        | 1.371                   | 6.411                                       |
| 2009                     | 2.847                | 0.152  | 2.999                                     | 0.861                        | 1.081                        | 1.313                   | 6.254                                       |
| 2008                     | 2.769                | 0.150  | 2.919                                     | 0.864                        | 1.094                        | 1.267                   | 6.144                                       |

(1) Fire District #2 does not have an adopted budget and as a result no tax rate.

(2) Rates for debt service are based on each year's requirements.

Source: Municipal Tax Collector



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Principal Property Tax Payers  
Current Year and Ten Years Ago  
*Unaudited*

| <u>Taxpayer</u>                               | 2017                          |             |   | 2008                          |             |   |
|---|-------------------------------|-------------|---|-------------------------------|-------------|---|
|   | <u>Taxable Assessed Value</u> | <u>Rank</u> | <u>% of Total District Net Assessed Value</u> | <u>Taxable Assessed Value</u> | <u>Rank</u> | <u>% of Total District Net Assessed Value</u> |
| Haddon View Assoc                             | \$ 36,852,000                 | 1           | 2.93%   | \$ 19,981,800                 | 1           | 2.94%   |
| St. Joseph the Worker Parish                  | 26,147,200                    | 2           | 2.08%   |                               |             |   |
| Rohrer Tower                                  | 18,664,000                    | 3           | 1.48%   | 18,843,200                    | 2           | 2.77%   |
| Kimco Realty Corp                             | 18,555,900                    | 4           | 1.48%   | 9,819,200                     | 3           | 1.44%   |
| Haddon Hills % Goldberg                       | 17,711,100                    | 5           | 1.41%   | 8,209,000                     | 4           | 1.21%   |
| Commonwealth/Media Real Estate                | 7,500,000                     | 6           | 0.60%   | 4,166,500                     | 5           | 0.61%   |
| National Church Residences of Haddon Township | 5,957,600                     | 7           | 0.47%   |                               |             |   |
| Lawland Associates                            | 5,300,000                     | 8           | 0.42%   | 1,734,000                     | 10          | 0.25%   |
| Venice Realty LLC                             | 3,684,200                     | 9           | 0.29%   |                               |             |   |
| ILCL Center Assoc                             | 3,500,000                     | 10          | 0.28%   | 2,530,300                     | 8           | 0.37%   |
| First States Investors 3300 LLC               |                               |             |   | 3,306,990                     | 6           | 0.49%   |
| FW NJ-Westmont Shopping Ctr. LLC              |                               |             |   | 2,531,200                     | 7           | 0.37%   |
| Collingswood-W Investment LLC                 |                               |             |   | 1,807,500                     | 9           | 0.27%   |
| <b>Total</b>                                  | <b>\$ 143,872,000</b>         |             | <b>11.45%</b>                                 | <b>\$ 72,929,690</b>          |             | <b>10.72%</b>                                 |

Source: District CAFR & Municipal Tax Assessor

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Property Tax Levies and Collections  
Last Ten Fiscal Years  
*Unaudited*

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| <u>Fiscal Year<br/>Ended June 30,</u> | <u>School District<br/>Taxes Levied<br/>for the<br/>Fiscal Year</u> | <u>Collected within the Fiscal<br/>Year of the Levy (1)</u> |                               | <u>Collections in<br/>Subsequent Years</u> |
|---------------------------------------|---|---|-------------------------------|--|
|                                       |   | <u>Amount</u>   | <u>Percentage<br/>of Levy</u> |  |
| 2017                                  | \$ 24,722,408   | \$ 22,662,207   | 91.67%                        | \$ 2,060,201                               |
| 2016                                  | 24,232,031  | 24,232,031  | 100.00%                       | -  |
| 2015                                  | 22,648,901  | 22,648,901  | 100.00%                       | -  |
| 2014                                  | 22,227,464  | 22,227,464  | 100.00%                       | -  |
| 2013                                  | 21,807,290  | 21,807,290  | 100.00%                       | -  |
| 2012                                  | 21,652,895  | 21,652,895  | 100.00%                       | -  |
| 2011                                  | 21,484,016  | 21,484,133  | 100.00%                       | -  |
| 2010                                  | 20,799,133  | 20,799,133  | 100.00%                       | -  |
| 2009                                  | 20,157,446  | 20,157,446  | 100.00%                       | -  |
| 2008                                  | 19,650,926  | 19,650,926  | 100.00%                       | -  |

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

## **Debt Capacity Information**

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Ratios of Outstanding Debt by Type  
 Last Ten Fiscal Years  
*Unaudited*

| Fiscal<br>Year Ended<br><u>June 30,</u> | Governmental Activities            |                                     |                   |                                      | Business-Type<br><u>Activities</u> |                | Percentage of<br>Personal<br>Income (2) | Per Capita<br>Personal<br>Income (3) |
|---|------------------------------------|-------------------------------------|-------------------|--------------------------------------|------------------------------------|----------------|---|--------------------------------------|
|   | General<br>Obligation<br>Bonds (1) | Certificates<br>of<br>Participation | Capital<br>Leases | Bond<br>Anticipation<br>Notes (BANs) | Capital Leases                     | Total District |   |                                      |
| 2017                                    | \$ 34,583,000                      | -                                   | -                 | -                                    | -                                  | \$ 34,583,000  | N/A                                     | N/A                                  |
| 2016                                    | 36,013,000                         | -                                   | -                 | -                                    | -                                  | 36,013,000     | N/A                                     | N/A                                  |
| 2015                                    | 36,803,000                         | -                                   | -                 | -                                    | -                                  | 36,803,000     | 5.26%                                   | \$ 2,508                             |
| 2014                                    | 6,730,000                          | -                                   | -                 | -                                    | -                                  | 6,730,000      | 0.99%                                   | 463                                  |
| 2013                                    | 7,435,000                          | -                                   | -                 | -                                    | -                                  | 7,435,000      | 1.12%                                   | 511                                  |
| 2012                                    | 8,110,000                          | -                                   | -                 | -                                    | -                                  | 8,110,000      | 1.23%                                   | 556                                  |
| 2011                                    | 8,755,000                          | -                                   | -                 | -                                    | -                                  | 8,755,000      | 1.35%                                   | 597                                  |
| 2010                                    | 9,370,000                          | -                                   | -                 | -                                    | -                                  | 9,370,000      | 1.51%                                   | 638                                  |
| 2009                                    | 9,965,000                          | -                                   | -                 | -                                    | -                                  | 9,965,000      | 1.65%                                   | 694                                  |
| 2008                                    | 11,307,000                         | -                                   | -                 | -                                    | -                                  | 11,307,000     | 1.87%                                   | 788                                  |

N/A - Information not Available

Sources:

- (1) District Records
- (2) Personal income has been estimated based upon the municipal population and per capita personal income presented.
- (3) Per capita personal income by municipality-estimated based upon the 2000 Census published by the US Bureau of Economic Analysis

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Ratios of Net General Bonded Debt Outstanding  
 Last Ten Fiscal Years  
*Unaudited*

| Fiscal Year<br>Ended June 30, | General Bonded Debt Outstanding |            |   | Percentage of<br>Net Assessed<br>Valuation<br>Taxable (2) | Per Capita (3) |
|-------------------------------|---------------------------------|------------|---|---|----------------|
|                               | General<br>Obligation<br>Bonds  | Deductions | Net General<br>Bonded Debt<br>Outstanding |   |                |
| 2017                          | \$ 34,583,000                   | -          | \$ 34,583,000                             | 2.75%   | Unavailable    |
| 2016                          | 36,013,000                      | -          | 36,013,000                                | 2.87%   | \$ 2,454       |
| 2015                          | 36,748,000                      | -          | 36,748,000                                | 2.92%   | 2,527          |
| 2014                          | 6,730,000                       | -          | 6,730,000                                 | 0.53%   | 462            |
| 2013                          | 7,435,000                       | -          | 7,435,000                                 | 0.59%   | 510            |
| 2012                          | 8,110,000                       | -          | 8,110,000                                 | 0.64%   | 553            |
| 2011                          | 8,755,000                       | -          | 8,755,000                                 | 0.69%   | 596            |
| 2010                          | 9,370,000                       | -          | 9,370,000                                 | 1.51%   | 637            |
| 2009                          | 9,965,000                       | -          | 9,965,000                                 | 1.73%   | 694            |
| 2008                          | 10,717,000                      | -          | 10,717,000                                | 1.86%   | 747            |

**Sources:**

- (1) District Records
- (2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
- (3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2016  
*Unaudited*

|   | <u>Gross Debt</u>        | <u>Deductions</u>         | <u>Statutory<br/>Net<br/>Debt<br/>Outstanding</u> | <u>Net Debt<br/>Outstanding<br/>Allocated to<br/>Haddon Township</u> | <u>Debt<br/>Authorized<br/>But Not<br/>Issued</u> |
|---|--------------------------|---------------------------|---|--|---|
| Municipal Debt: (1)   |                          |                           |   |  |   |
| Haddon Township School District                                 | \$ 35,338,000.00         | \$ 35,338,000.00          |   |  |   |
| Haddon Township Water, Sewer Utility                            | 13,207,377.14            | 13,207,377.14             |   |  |   |
| Haddon Township   | <u>24,849,973.00</u>     | <u>50,000.00</u>          | \$ 24,799,973.00                                  | \$ 24,799,973.00   |   |
|   | <u>73,395,350.14</u>     | <u>48,595,377.14</u>      | <u>24,799,973.00</u>                              | <u>24,799,973.00</u>   | \$ -  |
| Overlapping Debt Apportioned to<br>the Municipality:            |                          |                           |   |  |   |
| County of Camden: (2)   |                          |                           |   |  |   |
| General:  |                          |                           |   |  |   |
| Bonds   | 38,850,000.00            | 9,347,201.00 (3)          | 29,502,799.00                                     | 1,048,456.84 (5)   | 35,665,125.00                                     |
| Loan Agreement  | 310,969,957.00           |                           | 310,969,957.00                                    | 11,051,106.69 (5)  |   |
| Bonds Issued by Other Public Bodies<br>Guaranteed by the County | <u>288,955,187.00</u>    | <u>288,955,187.00 (4)</u> |   |  |   |
|   | <u>638,775,144.00</u>    | <u>298,302,388.00</u>     | <u>340,472,756.00</u>                             | <u>12,099,563.53</u>   | <u>35,665,125.00</u>                              |
|   | <u>\$ 712,170,494.14</u> | <u>\$ 346,897,765.14</u>  | <u>\$ 365,272,729.00</u>                          | <u>\$ 36,899,536.53</u>  | <u>\$ 35,665,125.00</u>                           |

## Sources:

- (1) 2016 Annual Debt Statement
- (2) County's 2016 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Issuer's share of the total 2016 Net Valuation on which County taxes are apportioned, which is 3.55%.  
The source for this computation was the 2016 Camden County Abstract of Ratables.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years  
*Unaudited*

**Legal Debt Margin Calculation for Fiscal Year 2017**

|   |                                   |
|---|-----------------------------------|
|   | Equalized valuation basis (1)     |
|   | 2016 \$ 1,338,645,278             |
|   | 2015 1,322,382,981                |
|   | 2014 <u>1,310,395,627</u>         |
|   | <b>[A] \$ 3,971,423,886</b>       |
| Average equalized valuation of taxable property   | <b>[A/3] \$ 1,323,807,962</b>     |
| Debt limit (4% of average equalization value) (2) | <b>[B] \$ 52,952,318 (1)</b>      |
| Total Net Debt Applicable to Limit                | <b>[C] <u>34,583,000</u></b>      |
| Legal Debt Margin                                 | <b>[B-C] <u>\$ 18,369,318</u></b> |

|   | Fiscal Year Ended June 30, |                         |                         |                         |                         |                         |                         |                         |                         |                         |
|---|----------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
|   | 2017                       | 2016                    | 2015                    | 2014                    | 2013                    | 2012                    | 2011                    | 2010                    | 2009                    | 2008                    |
| Debt limit  | \$ 52,952,318.48           | \$ 52,855,289.04        | \$ 53,618,858.35        | \$ 53,618,858.35        | \$ 55,557,942.60        | \$ 56,220,520.45        | \$ 57,012,808.99        | \$ 56,273,103.49        | \$ 53,844,303.88        | \$ 49,158,724.32        |
| Total net debt applicable to limit (3)                                  | <u>34,583,000.00</u>       | <u>36,013,000.00</u>    | <u>36,803,000.00</u>    | <u>6,730,000.00</u>     | <u>7,435,000.00</u>     | <u>8,110,000.00</u>     | <u>8,755,000.00</u>     | <u>9,370,000.00</u>     | <u>9,965,000.00</u>     | <u>10,717,000.00</u>    |
| Legal debt margin   | <u>\$ 18,369,318.48</u>    | <u>\$ 16,842,289.04</u> | <u>\$ 16,815,858.35</u> | <u>\$ 46,888,858.35</u> | <u>\$ 48,122,942.60</u> | <u>\$ 48,110,520.45</u> | <u>\$ 48,257,808.99</u> | <u>\$ 46,903,103.49</u> | <u>\$ 43,879,303.88</u> | <u>\$ 38,441,724.32</u> |
| Total net debt applicable to the limit<br>as a percentage of debt limit | 65.31%                     | 68.14%                  | 68.64%                  | 12.55%                  | 13.38%                  | 14.43%                  | 15.36%                  | 16.65%                  | 18.51%                  | 21.80%                  |

Sources:

- (1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
- (2) Limit set by NJSA 18A:24-19 for a K through 12 district.
- (3) District Records

## **Demographic and Economic Information**

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Demographic and Economic Statistics  
 Last Ten Fiscal Years  
*Unaudited*

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| <u>Year</u> | <u>Population (1)</u> | <u>Personal<br/>Income (2)</u> | <u>Per Capita<br/>Personal<br/>Income (3)</u> | <u>Unemployment<br/>Rate (4)</u> |
|-------------|-----------------------|--------------------------------|---|----------------------------------|
| 2016        | 14,676                | Unavailable                    | Unavailable                                   | 3.4%                             |
| 2015        | 14,543                | \$ 699,285,612                 | \$ 48,084                                     | 4.0%                             |
| 2014        | 14,556                | 682,472,616                    | 46,886  | 4.8%                             |
| 2013        | 14,592                | 665,079,032                    | 45,077  | 4.7%                             |
| 2012        | 14,656                | 660,488,391                    | 44,742  | 7.2%                             |
| 2011        | 14,680                | 649,281,720                    | 44,115  | 7.1%                             |
| 2010        | 14,699                | 620,612,080                    | 41,993  | 7.3%                             |
| 2009        | 14,369                | 604,015,284                    | 41,641  | 6.9%                             |
| 2008        | 14,351                | 603,545,656                    | 41,373  | 4.4%                             |
| 2007        | 14,387                | 586,960,826                    | 40,006  | 3.3%                             |

**Source:**

- (1) Population information provided by the NJ Dept of Labor and Workforce Development
- (2) Personal income has been estimated based upon the municipal population and per capita personal income presented
- (3) Per capita personal income by municipality-estimated based upon the 2010 Census published by the US Bureau of Economic Analysis
- (4) Unemployment data provided by the NJ Dept of Labor and Workforce Development

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Principal Non-Governmental Employers  
 Current Year and Ten Years Ago  
*Unaudited*

| <u>Employer</u>              | <u>2017</u>      |             |   | <u>2008</u>      |             |   |
|------------------------------|------------------|-------------|---|------------------|-------------|---|
|                              | <u>Employees</u> | <u>Rank</u> | <u>Percentage of Total Municipal Employment</u> | <u>Employees</u> | <u>Rank</u> | <u>Percentage of Total Municipal Employment</u> |
| Information is not available |                  | 1           |   |                  |             |   |
|                              |                  | 2           |   |                  |             |   |
|                              |                  | 3           |   |                  |             |   |
|                              |                  | 4           |   |                  |             |   |
|                              |                  | 5           |   |                  |             |   |
|                              |                  | 6           |   |                  |             |   |
|                              |                  | 7           |   |                  |             |   |
|                              |                  | 8           |   |                  |             |   |
|                              |                  | 9           |   |                  |             |   |
|                              |                  | 10          |   |                  |             |   |
|                              |                  |             |   |                  |             |   |
|                              | -                |             |   | -                |             |   |

Source: Individual Employers

## **Operating Information**

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Full-time Equivalent District Employees by Function/Program  
 Last Ten Fiscal Years  
*Unaudited*

| <u>Function/Program</u>                | Fiscal Year Ended June 30, |              |              |              |              |              |                 |              |              |              |
|--|----------------------------|--------------|--------------|--------------|--------------|--------------|-----------------|--------------|--------------|--------------|
|  | <u>2017</u>                | <u>2016</u>  | <u>2015</u>  | <u>2014</u>  | <u>2013</u>  | <u>2012</u>  | <u>2011 (A)</u> | <u>2010</u>  | <u>2009</u>  | <u>2008</u>  |
| Instruction                            |                            |              |              |              |              |              |                 |              |              |              |
| Regular                                | 128.0                      | 128.0        | 128.2        | 128.0        | 127.0        | 124.2        | 121.4           | 151.5        | 150.5        | 141.5        |
| Special education                      | 62.0                       | 58.0         | 57.0         | 45.0         | 45.0         | 40.1         | 39.7            | 33.0         | 32.0         | 31.1         |
| Other special education                | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Vocational                             | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Other instruction                      | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Nonpublic school programs              | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Adult/continuing education programs    | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Support Services:                      |                            |              |              |              |              |              |                 |              |              |              |
| Tuition                                | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Student & instruction related services | 31.0                       | 31.0         | 30.6         | 37.8         | 36.3         | 36.9         | 36.4            | 28.0         | 27.0         | 26.8         |
| General administrative services        | 2.0                        | 2.0          | 2.0          | 2.0          | 2.0          | 2.0          | 3.0             | 2.0          | 2.0          | 2.0          |
| School administrative services         | 17.0                       | 17.0         | 17.0         | 17.0         | 17.0         | 17.5         | 17.7            | 26.5         | 26.5         | 27.0         |
| Business administrative services       | 6.0                        | 6.0          | 6.0          | 6.0          | 6.0          | 6.0          | 6.0             | 7.0          | 7.0          | 7.0          |
| Plant operations and maintenance       | 30.5                       | 30.5         | 30.5         | 30.0         | 30.0         | 31.7         | 31.0            | 30.0         | 26.5         | 27.7         |
| Pupil transportation                   | 18.5                       | 17.0         | 17.0         | 17.0         | 18.2         | 18.7         | 18.7            | 23.0         | 22.0         | 19.0         |
| Special Schools                        | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Food Service                           | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| Community Education and Recreation     | -                          | -            | -            | -            | -            | -            | -               | -            | -            | -            |
| <b>Total</b>                           | <u>295.0</u>               | <u>288.3</u> | <u>282.8</u> | <u>281.5</u> | <u>277.1</u> | <u>273.9</u> | <u>301.0</u>    | <u>293.5</u> | <u>282.1</u> | <u>280.4</u> |

Source: District Records

(A) During 2010-11 school year, the District changed employee count to align with N.J.D.O.E. budget schedule for budgeted full-time equivalents.

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
*Unaudited*

| Fiscal<br>Year<br>Ended<br>June 30. | Enrollment | Operating<br>Expenditures | Cost Per<br>Pupil | Percentage<br>Change | Teaching<br>Staff | Pupil/Teacher Ratio |               |             | Average Daily<br>Enrollment<br>(ADE) | Average Daily<br>Attendance<br>(ADA) | % Change in<br>Average Daily<br>Enrollment | Student<br>Attendance<br>Percentage |
|-------------------------------------|------------|---------------------------|-------------------|----------------------|-------------------|---------------------|---------------|-------------|--------------------------------------|--------------------------------------|--|-------------------------------------|
|                                     |            |                           |                   |                      |                   | Elementary          | Middle School | High School |                                      |                                      |  |                                     |
| 2017                                | 2,054      | \$ 36,601,257             | \$ 17,820         | 5.43%                | 149 (a)           | 1:17.7              | 1:15.8        | 1:12.4      | 2,062                                | 1,942                                | -1.06%                                     | 94.18%                              |
| 2016                                | 2,079      | 35,137,892                | 16,901            | 1.47%                | 147 (a)           | 1:17.8              | 1:15.9        | 1:12.5      | 2,084                                | 1,967                                | 3.22%                                      | 94.39%                              |
| 2015                                | 2,116      | 34,505,226                | 16,657            | 3.92%                | 147 (a)           | 1:17.8              | 1:16.3        | 1:16.5      | 2,019                                | 1,979                                | 1.17%                                      | 94.18%                              |
| 2014                                | 2,063      | 33,066,887                | 16,029            | 5.85%                | 145 (a)           | 1:17.1              | 1:16.6        | 1:15.2      | 2,063                                | 1,967                                | -2.18%                                     | 95.35%                              |
| 2013                                | 2,109      | 31,936,918                | 15,143            | 4.21%                | 143 (a)           | 1:17.5              | 1:17.5        | 1:16.8      | 2,109                                | 1,981                                | -0.28%                                     | 93.93%                              |
| 2012                                | 2,115      | 30,734,757                | 14,532            | 2.44%                | 141 (a)           | 1:20.5              | 1:19.8        | 1:17.6      | 2,115                                | 2,092                                | 0.24%                                      | 98.91%                              |
| 2011                                | 2,110      | 29,931,815                | 14,186            | -7.07%               | 139 (a)           | 1:20.7              | 1:18.0        | 1:17.0      | 2,110                                | 2,005                                | -2.81%                                     | 95.02%                              |
| 2010                                | 2,171      | 33,140,635                | 15,265            | 6.45%                | 199               | 1:20.5              | 1:15.5        | 1:13.2      | 2,171                                | 2,070                                | -0.14%                                     | 95.35%                              |
| 2009                                | 2,174      | 31,174,802                | 14,340            | -2.52%               | 198               | 1:20.6              | 1:15.7        | 1:13.2      | 2,174                                | 2,073                                | 3.32%                                      | 95.35%                              |
| 2008                                | 2,106      | 30,980,239                | 14,710            | 8.39%                | 199               | 1:13.5              | 1:8.2         | 1:9.8       | 2,106                                | 2,014                                | -0.52%                                     | 95.63%                              |

(a) Teaching staff includes only Full-time equivalents of instructional, certificated staff.

Sources: District Records

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
*Unaudited*

|  | Fiscal Year Ended June 30, |             |             |             |             |             |             |             |             |             |
|--|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|  | <u>2017</u>                | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> | <u>2008</u> |
| <b><u>District Building</u></b>                          |                            |             |             |             |             |             |             |             |             |             |
| <b><u>Elementary</u></b>                                 |                            |             |             |             |             |             |             |             |             |             |
| Thomas Edison (1930, 2002)                               |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 26,597                     | 22,615      | 22,615      | 22,615      | 22,615      | 22,615      | 22,615      | 22,615      | 22,615      | 22,615      |
| Capacity (students)                                      | 154                        | 154         | 154         | 154         | 154         | 154         | 154         | 154         | 154         | 154         |
| Enrollment   | 144                        | 156         | 152         | 158         | 158         | 160         | 191         | 191         | 185         | 185         |
| Clyde Jennings (1924, 2002)                              |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 23,922                     | 23,922      | 23,922      | 23,922      | 23,922      | 23,922      | 23,922      | 23,922      | 23,922      | 23,922      |
| Capacity (students)                                      | 135                        | 135         | 135         | 135         | 135         | 135         | 135         | 135         | 135         | 135         |
| Enrollment   | 118                        | 116         | 106         | 102         | 102         | 103         | 132         | 132         | 145         | 145         |
| Stoy (1928, 1955)  |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 28,044                     | 22,345      | 22,345      | 22,345      | 22,345      | 22,345      | 22,345      | 22,345      | 22,345      | 22,345      |
| Capacity (students)                                      | 208                        | 186         | 186         | 186         | 186         | 186         | 186         | 186         | 186         | 186         |
| Enrollment   | 150                        | 155         | 170         | 205         | 205         | 189         | 191         | 191         | 199         | 199         |
| Strawbridge (1926, 1955)                                 |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 33,008                     | 26,983      | 26,983      | 26,983      | 26,983      | 26,983      | 26,983      | 26,983      | 26,983      | 26,983      |
| Capacity (students)                                      | 283                        | 283         | 283         | 283         | 283         | 283         | 283         | 283         | 283         | 283         |
| Enrollment   | 199                        | 210         | 213         | 206         | 206         | 218         | 252         | 252         | 247         | 247         |
| Van Sciver   |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 47,790                     | 34,782      | 34,782      | 34,782      | 34,782      | 34,782      | 34,782      | 34,782      | 34,782      | 34,782      |
| Capacity (students)                                      | 374                        | 326         | 326         | 326         | 326         | 326         | 326         | 326         | 326         | 326         |
| Enrollment   | 359                        | 353         | 336         | 323         | 323         | 347         | 302         | 302         | 297         | 297         |
| <b><u>Wm. G. Rohrer Middle School (2003)</u></b>         |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 46,454                     | 46,454      | 46,454      | 46,454      | 46,454      | 46,454      | 46,454      | 46,454      | 46,454      | 46,454      |
| Capacity (students)                                      | 476                        | 476         | 476         | 476         | 476         | 476         | 476         | 476         | 476         | 476         |
| Enrollment   | 476                        | 469         | 488         | 484         | 484         | 493         | 471         | 471         | 409         | 409         |
| <b><u>Haddon Twp. High School (1951, 1964, 1994)</u></b> |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 184,877                    | 184,877     | 184,877     | 184,877     | 184,877     | 184,877     | 184,877     | 184,877     | 184,877     | 184,877     |
| Capacity (students)                                      | 785                        | 785         | 785         | 785         | 785         | 785         | 785         | 785         | 785         | 785         |
| Enrollment   | 608                        | 620         | 651         | 629         | 629         | 605         | 632         | 632         | 662         | 662         |
| <b><u>Other</u></b>                                      |                            |             |             |             |             |             |             |             |             |             |
| Administration Building                                  |                            |             |             |             |             |             |             |             |             |             |
| Square Feet  | 2,910                      | 2,910       | 2,910       | 2,910       | 2,910       | 2,910       | 2,910       | 2,910       | 2,910       | 2,910       |
| Number of Schools at June 30, 2017                       |                            |             |             |             |             |             |             |             |             |             |
| Elementary = 5   |                            |             |             |             |             |             |             |             |             |             |
| Middle School = 1  |                            |             |             |             |             |             |             |             |             |             |
| High School = 1  |                            |             |             |             |             |             |             |             |             |             |
| Other = 3  |                            |             |             |             |             |             |             |             |             |             |

Source: District Records

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years  
*Unaudited*

**UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)**

| School Facilities                   | School # (s) | Fiscal Year Ended June 30, |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|-------------------------------------|--------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                                     |              | 2017                       | 2016              | 2015              | 2014              | 2013              | 2012              | 2011              | 2010              | 2009              | 2008              |
| Haddon Township High School         | 050          | \$ 199,265                 | \$ 221,768        | \$ 281,489        | \$ 258,082        | \$ 248,816        | \$ 212,589        | \$ 229,693        | \$ 290,108        | \$ 319,616        | \$ 284,961        |
| Thomas A. Edison Elementary School  | 060          | 22,993                     | 25,589            | 32,479            | 29,779            | 28,210            | 23,991            | 24,891            | 32,912            | 24,192            | 21,634            |
| Clyde S. Jennings Elementary School | 070          | 22,993                     | 25,589            | 32,479            | 29,778            | 30,997            | 26,361            | 27,350            | 31,795            | 20,000            | 25,164            |
| James Stoy Elementary School        | 080          | 26,824                     | 29,853            | 37,893            | 34,742            | 32,437            | 27,586            | 28,621            | 51,989            | 19,766            | 24,362            |
| Strawbridge Elementary School       | 090          | 19,160                     | 21,324            | 27,066            | 24,816            | 26,485            | 22,524            | 23,369            | 45,501            | 23,451            | 26,394            |
| Van Sciver Elementary School        | 100          | 49,817                     | 55,442            | 70,372            | 64,520            | 61,820            | 52,574            | 44,397            | 42,000            | 72,263            | 86,174            |
| Wm. G. Rohrer Middle School         | 110          | 42,152                     | 46,912            | 59,546            | 54,594            | 53,130            | 45,184            | 46,880            | 45,382            | 13,052            | 42,886            |
| <b>Total School Facilities</b>      |              | <u>\$ 383,204</u>          | <u>\$ 426,476</u> | <u>\$ 541,324</u> | <u>\$ 496,310</u> | <u>\$ 481,895</u> | <u>\$ 410,809</u> | <u>\$ 425,200</u> | <u>\$ 539,688</u> | <u>\$ 492,340</u> | <u>\$ 511,575</u> |

\* School Facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

**Source:** District Records

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Insurance Schedule  
 June 30, 2017  
*Unaudited*

|  |        | <u>Coverage</u> | <u>Deductible</u> |
|--|--------|-----------------|-------------------|
| Burlington County Insurance Pool Joint Insurance Fund: |        |                 |                   |
| Property and Auto Physical Damage                      | (1) \$ | 175,000,000     | \$ 500            |
| Boiler and Machinery                                   | (1)    | 125,000,000     | 1,000             |
| Crime  | (1)    | 500,000         | 500               |
| Excess Liability                                       | (1)    | Various         | -                 |
| General and Auto Liability                             | (2)    | 20,000,000      | -                 |
| Workers Compensation                                   | (4)    | Statutory       | -                 |
|  |        |                 |                   |
| Legal Liability:                                       |        |                 |                   |
| Educator's Legal Liability Policy                      | (3)    | 20,000,000      | -                 |
| Pollution Legal Liability                              | (3)    | 3,000,000       | 25,000            |
| Cyber Liability  | (3)    | 1,000,000       | 25,000            |
|  |        |                 |                   |
| Zurich American Insurance Company                      |        |                 |                   |
| Student Accident                                       | (1)    | 1,000,000.00    |                   |

- (1) Limit each occurrence, No annual aggregate
- (2) Limit each occurrence, annual unaggregated
- (3) Per claim/ annual aggregate
- (4) Each accident

Source: District Records



**SINGLE AUDIT SECTION**

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND  
STATE OF NEW JERSEY CIRCULAR 15-08-OMB**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Township of Haddon  
Westmont, New Jersey 08108

**Report on Compliance for Each Major Federal and State Program**

We have audited the Township of Haddon School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2017. The School District's major federal and state programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

**Management's Responsibility**

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, the Uniform Guidance, and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Township of Haddon School District's, in the County of Camden, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

**Opinion on Each Major Federal and State Program**

In our opinion, the Township of Haddon School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2017.

### Report on Internal Control Over Compliance

Management of the Township of Haddon School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Kirk N. Applegate  
Certified Public Accountant  
Public School Accountant No. CS 20CS00223300

Voorhees, New Jersey  
October 31, 2017

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2017

| <u>Pass-through</u><br><u>Grantor/Program Title</u>            | CFDA<br>Number | Federal<br>FAIN<br>Number | Pass-Through<br>Entity<br>Identifying<br>Number | Program or<br>Award<br>Amount | Grant Period |          | Balance<br>June 30, 2016 |
|--|----------------|---------------------------|---|-------------------------------|--------------|----------|--------------------------|
|  |                |                           |   |                               | From         | To       |                          |
| General Fund:  |                |                           |   |                               |              |          |                          |
| U.S. Department of Health and Human Services:                  |                |                           |   |                               |              |          |                          |
| Passed-through New Jersey Department of Education:             |                |                           |   |                               |              |          |                          |
| ARRA - Medical Assistance Program (SEMI)                       | 93.778         | 1705NJ5MAP                | N/A   | \$ 982.96                     | 4-1-09       | 12-31-10 |                          |
| Medicaid Administrative Claims Program (MAC)                   | 93.778         | 1605NJ5MAP                | N/A   | 4,798.03                      | 7-1-16       | 6-30-17  |                          |
| Medical Assistance Program (SEMI)                              | 93.778         | 1705NJ5MAP                | N/A   | 40,607.55                     | 7-1-16       | 6-30-17  |                          |
| Medical Assistance Program (SEMI)                              | 93.778         | 1605NJ5MAP                | N/A   | 37,384.54                     | 7-1-15       | 6-30-16  | \$ (3,095.89)            |
|  |                |                           |   |                               |              |          | <u>(3,095.89)</u>        |
| U.S. Department of Homeland Security:                          |                |                           |   |                               |              |          |                          |
| Passed-through New Jersey Department of Education:             |                |                           |   |                               |              |          |                          |
| Federal Emergency Management Agency                            |                |                           |   |                               |              |          |                          |
| Public Assistance - Severe Winter Storm<br>and Snowstorm Jonas | 97.036         | N/A                       | N/A   | 9,389.42                      | 1-22-16      | 1-24-16  |                          |
|  |                |                           |   |                               |              |          | <u>(3,095.89)</u>        |
| Total General Fund   |                |                           |   |                               |              |          |                          |
|  |                |                           |   |                               |              |          | <u>(3,095.89)</u>        |
| Special Revenue Fund:  |                |                           |   |                               |              |          |                          |
| U.S. Department of Education:                                  |                |                           |   |                               |              |          |                          |
| Passed-through State Department of Education:                  |                |                           |   |                               |              |          |                          |
| N.C.L.B.   |                |                           |   |                               |              |          |                          |
| Title I, Part A  | 84.010         | S010A160030               | NCLB189017                                      | 148,160.00                    | 7-1-16       | 6-30-17  |                          |
| Title I, Part A  | 84.010         | S010A150030               | NCLB189016                                      | 156,512.00                    | 7-1-15       | 6-30-16  | (47,461.70)              |
| Total Title I, Part A  |                |                           |   |                               |              |          | <u>(47,461.70)</u>       |
| Title II - Part A  | 84.367A        | S367A160029               | NCLB189017                                      | 45,072.00                     | 7-1-16       | 6-30-17  |                          |
| Title II - Part A  | 84.367A        | S367A150029               | NCLB189016                                      | 48,013.00                     | 7-1-15       | 6-30-16  | (23,122.49)              |
| Total Title II - Part A  |                |                           |   |                               |              |          | <u>(23,122.49)</u>       |
| Title III  | 84.365A        | S365A160030               | NCLB189017                                      | 4,350.00                      | 7-1-16       | 6-30-17  | -                        |
| I.D.E.A. Part B:   |                |                           |   |                               |              |          |                          |
| Special Education Cluster:                                     |                |                           |   |                               |              |          |                          |
| Basic  | 84.027         | H027A160100               | IDEA189017                                      | 595,913.00                    | 7-1-16       | 6-30-17  |                          |
| Basic  | 84.027         | H027A150100               | IDEA189016                                      | 618,248.00                    | 7-1-15       | 6-30-16  | (52,064.16)              |
| PreSchool Incentive  | 84.173         | H173A160114               | IDEA189017                                      | 16,707.00                     | 7-1-16       | 6-30-17  |                          |
| PreSchool Incentive  | 84.173         | H173A150114               | IDEA189016                                      | 16,359.00                     | 7-1-15       | 6-30-16  | (16,359.00)              |
| Total I D.E.A. Part B Special Education Cluster                |                |                           |   |                               |              |          | <u>(68,423.16)</u>       |
| Total Special Revenue Fund                                     |                |                           |   |                               |              |          |                          |
|  |                |                           |   |                               |              |          | <u>(139,007.35)</u>      |
| Enterprise Fund:   |                |                           |   |                               |              |          |                          |
| U.S. Department of Agriculture:                                |                |                           |   |                               |              |          |                          |
| Passed-through New Jersey Department of Agriculture:           |                |                           |   |                               |              |          |                          |
| Child Nutrition Cluster:                                       |                |                           |   |                               |              |          |                          |
| Non-Cash Assistance (Food Distribution):                       |                |                           |   |                               |              |          |                          |
| National School Lunch Program                                  | 10.555         | 171NJ304N1099             | Unavailable                                     | 29,399.67                     | 7-1-16       | 6-30-17  |                          |
| Cash Assistance:   |                |                           |   |                               |              |          |                          |
| National School Breakfast Program                              | 10.553         | 171NJ304N1099             | Unavailable                                     | 6,158.19                      | 7-1-16       | 6-30-17  |                          |
| National School Breakfast Program                              | 10.553         | 16161NJ304N1099           | Unavailable                                     | 1,401.88                      | 7-1-15       | 6-30-16  | (99.20)                  |
| National School Lunch Program                                  | 10.555         | 171NJ304N1099             | Unavailable                                     | 121,289.64                    | 7-1-16       | 6-30-17  |                          |
| National School Lunch Program                                  | 10.555         | 16161NJ304N1099           | Unavailable                                     | 128,243.15                    | 7-1-15       | 6-30-16  | (6,594.03)               |
| National School Snacks Program                                 | 10.555         | 171NJ304N1099             | Unavailable                                     | 2,825.00                      | 7-1-16       | 6-30-17  |                          |
| Total Child Nutrition Cluster                                  |                |                           |   |                               |              |          | <u>(6,693.23)</u>        |
| Total Enterprise Fund  |                |                           |   |                               |              |          |                          |
|  |                |                           |   |                               |              |          | <u>(6,693.23)</u>        |
| Total Federal Financial Assistance                             |                |                           |   |                               |              |          |                          |
|  |                |                           |   |                               |              |          | <u>\$ (148,796.47)</u>   |

(A) See Note 5 to the Schedules of Expenditures of Federal Awards and State Financial Assistance

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

| Carry-over<br>(Walkover)<br>Amount | Cash<br>Received        | Budgetary Expenditures |                 | Passed<br>Through to<br>Subrecipients | Adjustments (A)          | Repayment of<br>Prior Years'<br>Balances | Balance at June 30, 2017 |                     |                   |
|------------------------------------|-------------------------|------------------------|-----------------|---------------------------------------|--------------------------|--|--------------------------|---------------------|-------------------|
|                                    |                         | Pass-Through<br>Funds  | Direct<br>Funds |                                       |                          |  | Accounts<br>Receivable   | Unearned<br>Revenue | Due to<br>Grantor |
|                                    | \$ 982.96               |                        |                 |                                       |                          |  |                          | \$ 982.96           |                   |
|                                    | 4,798.03                | \$ 4,798.03            |                 |                                       |                          |  |                          |                     |                   |
|                                    | 40,607.55               | 40,607.55              |                 |                                       |                          |  |                          |                     |                   |
|                                    | 3,095.89                |                        |                 |                                       |                          |  |                          |                     |                   |
| \$ -                               | 49,484.43               | 45,405.58              | \$ -            | \$ -                                  | \$ -                     | \$ -                                     | \$ -                     | 982.96              | \$ -              |
|                                    | 9,389.42                |                        |                 |                                       | (9,389.42)               |  |                          |                     |                   |
| -                                  | 58,873.85               | 45,405.58              | -               | -                                     | (9,389.42)               | -  | -                        | 982.96              | -                 |
| 6,906.00<br>(6,906.00)             | 118,782.00<br>47,462.00 | 132,414.09             |                 |                                       | (6,906.00)<br>6,905.70   |  | (36,284.00)              | 22,651.91           |                   |
| -                                  | 166,244.00              | 132,414.09             | -               | -                                     | (0.30)                   | -  | (36,284.00)              | 22,651.91           | -                 |
| 30,966.00<br>(30,966.00)           | 52,223.00<br>23,122.00  | 65,186.20              |                 |                                       | (30,966.00)<br>30,966.49 |  | (23,815.00)              | 10,851.80           |                   |
| -                                  | 75,345.00               | 65,186.20              | -               | -                                     | 0.49                     | -  | (23,815.00)              | 10,851.80           | -                 |
| -                                  | 4,350.00                | 4,350.00               | -               | -                                     | -                        | -  | -                        | -                   | -                 |
| 86,364.00<br>(86,364.00)           | 375,871.00<br>52,064.00 | 564,652.53             |                 |                                       | (86,364.00)<br>86,364.16 |  | (306,406.00)             | 117,624.47          |                   |
|                                    | 16,359.00               |                        |                 |                                       |                          |  | (16,707.00)              | 16,707.00           |                   |
| -                                  | 444,294.00              | 564,652.53             | -               | -                                     | 0.16                     | -  | (323,113.00)             | 134,331.47          | -                 |
| -                                  | 690,233.00              | 766,602.82             | -               | -                                     | 0.35                     | -  | (383,212.00)             | 167,835.18          | -                 |
|                                    | 29,399.67               | 29,399.67              |                 |                                       |                          |  |                          |                     |                   |
|                                    | 5,743.25                | 6,158.19               |                 |                                       |                          |  | (414.94)                 |                     |                   |
|                                    | 99.20                   |                        |                 |                                       |                          |  | (5,771.62)               |                     |                   |
|                                    | 115,518.02              | 121,289.64             |                 |                                       |                          |  | (215.20)                 |                     |                   |
|                                    | 6,594.03                |                        |                 |                                       |                          |  |                          |                     |                   |
|                                    | 2,609.80                | 2,825.00               |                 |                                       |                          |  |                          |                     |                   |
| -                                  | 159,963.97              | 159,672.50             | -               | -                                     | -                        | -  | (6,401.76)               | -                   | -                 |
| -                                  | 159,963.97              | 159,672.50             | -               | -                                     | -                        | -  | (6,401.76)               | -                   | -                 |
| \$ -                               | \$ 909,070.82           | \$ 971,680.90          | \$ -            | \$ -                                  | \$ (9,389.07)            | \$ -                                     | \$ (389,613.76)          | \$ 168,818.14       | \$ -              |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2017

| State Grantor/<br>Program or Cluster Title       | Grant or<br>State Project<br>Number | Program<br>Award<br>Amount | Grant Period |         | Balance at June 30, 2016                       |                   |
|--|-------------------------------------|----------------------------|--------------|---------|--|-------------------|
|  |                                     |                            | From         | To      | Unearned<br>Revenue/<br>Accounts<br>Receivable | Due to<br>Grantor |
|  |                                     |                            |              |         |  |                   |
| General Fund:                                    |                                     |                            |              |         |  |                   |
| New Jersey Department of Education:              |                                     |                            |              |         |  |                   |
| State Aid - Public Cluster:                      |                                     |                            |              |         |  |                   |
| Equalization Aid                                 | 17-495-034-5120-078                 | \$ 7,088,284.00            | 7-1-16       | 6-30-17 |  |                   |
| Equalization Aid                                 | 16-495-034-5120-078                 | 7,091,213.00               | 7-1-15       | 6-30-16 | \$ (675,302.24)                                |                   |
| Special Education Categorical Aid                | 17-495-034-5120-089                 | 1,177,275.00               | 7-1-16       | 6-30-17 |  |                   |
| Special Education Categorical Aid                | 16-495-034-5120-089                 | 1,160,236.00               | 7-1-15       | 6-30-16 | (110,490.26)                                   |                   |
| Security Aid                                     | 17-495-034-5120-084                 | 44,199.00                  | 7-1-16       | 6-30-17 |  |                   |
| Security Aid                                     | 16-495-034-5120-084                 | 37,660.00                  | 7-1-15       | 6-30-16 | (3,586.39)                                     |                   |
| Per Pupil Growth Aid                             | 17-495-034-5120-097                 | 19,715.00                  | 7-1-16       | 6-30-17 |  |                   |
| Per Pupil Growth Aid                             | 16-495-034-5120-097                 | 19,715.00                  | 7-1-15       | 6-30-16 | (1,877.48)                                     |                   |
| PARCC Readiness Aid                              | 17-495-034-5120-098                 | 19,715.00                  | 7-1-16       | 6-30-17 |  |                   |
| PARCC Readiness Aid                              | 16-495-034-5120-098                 | 19,715.00                  | 7-1-15       | 6-30-16 | (1,877.48)                                     |                   |
| Professional Learning Community Aid              | 17-495-034-5120-101                 | 19,915.00                  | 7-1-16       | 6-30-17 |  |                   |
| Total State Aid - Public Cluster                 |                                     |                            |              |         | (793,133.85)                                   | \$ -              |
| Transportation Aid:                              |                                     |                            |              |         |  |                   |
| Categorical Transportation Aid                   | 17-495-034-5120-014                 | 74,530.00                  | 7-1-16       | 6-30-17 |  |                   |
| Categorical Transportation Aid                   | 16-495-034-5120-014                 | 64,424.00                  | 7-1-15       | 6-30-16 | (6,135.15)                                     |                   |
| Additional Nonpublic School Transportation Aid   | 17-495-034-5120-014                 | 7,656.00                   | 7-1-16       | 6-30-17 |  |                   |
| Additional Nonpublic School Transportation Aid   | 16-495-034-5120-014                 | 7,308.00                   | 7-1-15       | 6-30-16 | (7,308.00)                                     |                   |
| Total Transportation Aid                         |                                     |                            |              |         | (13,443.15)                                    | -                 |
| Extraordinary Special Education Costs Aid        |                                     |                            |              |         |  |                   |
| Extraordinary Special Education Costs Aid        | 17-100-034-5120-473                 | 220,838.00                 | 7-1-16       | 6-30-17 |  |                   |
| Extraordinary Special Education Costs Aid        | 16-100-034-5120-473                 | 117,040.00                 | 7-1-15       | 6-30-16 | (117,040.00)                                   |                   |
| Total Extraordinary Special Education Costs Aid  |                                     |                            |              |         | (117,040.00)                                   | -                 |
| Reimbursed T.P.A.F. Social Security Aid          |                                     |                            |              |         |  |                   |
| Reimbursed T.P.A.F. Social Security Aid          | 17-495-034-5094-003                 | 997,548.69                 | 7-1-16       | 6-30-17 |  |                   |
| Reimbursed T.P.A.F. Social Security Aid          | 16-495-034-5094-003                 | 935,081.21                 | 7-1-15       | 6-30-16 | (43,753.75)                                    |                   |
| Total Reimbursed T.P.A.F. Social Security Aid    |                                     |                            |              |         | (43,753.75)                                    | -                 |
| State of New Jersey - Board of Public Utilities: |                                     |                            |              |         |  |                   |
| New Jersey Clean Energy Program                  | N/A                                 | 46,730.00                  | 7-1-15       | Open    |  |                   |
| Total General Fund                               |                                     |                            |              |         | (967,370.75)                                   | -                 |
| Special Revenue Fund:                            |                                     |                            |              |         |  |                   |
| New Jersey Department of Education:              |                                     |                            |              |         |  |                   |
| Nonpublic Aid:                                   |                                     |                            |              |         |  |                   |
| Textbook Aid (Ch. 194, L. 1977)                  | 17-100-034-5120-064                 | 61,848.00                  | 7-1-16       | 6-30-17 |  |                   |
| Textbook Aid (Ch. 194, L. 1977)                  | 16-100-034-5120-064                 | 59,727.00                  | 7-1-15       | 6-30-16 |  | 67.75             |
| Total Textbook Aid (Ch. 194, L. 1977)            |                                     |                            |              |         | -  | 67.75             |
| Auxiliary Services (Ch. 192, L. 1977)            |                                     |                            |              |         |  |                   |
| Compensatory Education                           | 17-100-034-5120-067                 | 167,515.00                 | 7-1-16       | 6-30-17 |  |                   |
| English as a Second Language                     |                                     | 4,203.00                   | 7-1-16       | 6-30-17 |  |                   |
| Home Instruction                                 |                                     | 9,642.93                   | 7-1-16       | 6-30-17 |  |                   |
| Auxiliary Services (Ch. 192, L. 1977)            |                                     |                            |              |         |  |                   |
| Compensatory Education                           | 16-100-034-5120-067                 | 151,439.00                 | 7-1-15       | 6-30-16 |  | 33,845.00         |
| English as a Second Language                     |                                     | 8,628.00                   | 7-1-15       | 6-30-16 |  | 8,628.00          |
| Home Instruction                                 |                                     | 18,703.46                  | 7-1-15       | 6-30-16 | (18,703.46)                                    |                   |
| Total Auxiliary Services (Ch. 192, L. 1977)      |                                     |                            |              |         | (18,703.46)                                    | 42,473.00         |
| Handicapped Services (Ch. 193, L. 1977)          |                                     |                            |              |         |  |                   |
| Corrective Speech                                | 17-100-034-5120-066                 | 13,253.00                  | 7-1-16       | 6-30-17 |  |                   |
| Examination and Classification                   |                                     | 83,578.00                  | 7-1-16       | 6-30-17 |  |                   |
| Supplementary Instruction                        |                                     | 67,091.00                  | 7-1-16       | 6-30-17 |  |                   |
| Handicapped Services (Ch. 193, L. 1977)          |                                     |                            |              |         |  |                   |
| Corrective Speech                                | 16-100-034-5120-066                 | 8,361.00                   | 7-1-15       | 6-30-16 |  | 5,267.80          |
| Examination and Classification                   |                                     | 74,307.00                  | 7-1-15       | 6-30-16 |  | 7,159.22          |
| Supplementary Instruction                        |                                     | 56,807.00                  | 7-1-15       | 6-30-16 |  | 10,029.50         |
| Total Handicapped Services (Ch. 193, L. 1977)    |                                     |                            |              |         | -  | 22,456.52         |
| Nursing Services                                 |                                     |                            |              |         |  |                   |
| Nursing Services                                 | 17-100-034-5120-070                 | 100,080.00                 | 7-1-16       | 6-30-17 |  |                   |
| Nursing Services                                 | 16-100-034-5120-070                 | 96,930.00                  | 7-1-15       | 6-30-16 |  | 29,265.22         |
| Total Nursing Services                           |                                     |                            |              |         | -  | 29,265.22         |
| Technology Initiative Program                    |                                     |                            |              |         |  |                   |
| Technology Initiative Program                    | 17-100-034-5120-373                 | 27,898.00                  | 7-1-16       | 6-30-17 |  |                   |
| Technology Initiative Program                    | 16-100-034-5120-373                 | 27,196.00                  | 7-1-15       | 6-30-16 |  | 241.12            |
| Total Technology Initiative Program              |                                     |                            |              |         | -  | 241.12            |
| Security Aid Program                             |                                     |                            |              |         |  |                   |
| Security Aid Program                             | 17-100-034-5120-509                 | 55,600.00                  | 7-1-16       | 6-30-17 |  |                   |
| Total Special Revenue Fund                       |                                     |                            |              |         | (18,703.46)                                    | 94,503.61         |

| Cash Received   | Adjustments (A) | Total Budgetary Expenditures | Passed-Through to Subrecipients | Repayment of Prior Years' Balances | Balance at June 30, 2017 |                                     |                | Memo                               |                               |
|-----------------|-----------------|------------------------------|---------------------------------|------------------------------------|--------------------------|-------------------------------------|----------------|------------------------------------|-------------------------------|
|                 |                 |                              |                                 |                                    | Accounts Receivable      | Unearned Revenue/ Interfund Payable | Due to Grantor | Budgetary Receivable June 30, 2017 | Cumulative Total Expenditures |
| \$ 6,412,529.80 |                 | \$ 7,088,284.00              |                                 |                                    | \$ (675,754.20)          |                                     |                | \$ (675,754.20)                    | \$ 7,088,284.00               |
| 675,302.24      |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 1,065,040.71    |                 | 1,177,275.00                 |                                 |                                    | (112,234.29)             |                                     |                | (112,234.29)                       | 1,177,275.00                  |
| 110,490.26      |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 39,985.33       |                 | 44,199.00                    |                                 |                                    | (4,213.67)               |                                     |                | (4,213.67)                         | 44,199.00                     |
| 3,586.39        |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 17,835.49       |                 | 19,715.00                    |                                 |                                    | (1,879.51)               |                                     |                | (1,879.51)                         | 19,715.00                     |
| 1,877.48        |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 17,835.49       |                 | 19,715.00                    |                                 |                                    | (1,879.51)               |                                     |                | (1,879.51)                         | 19,715.00                     |
| 1,877.48        |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 18,016.42       |                 | 19,915.00                    |                                 |                                    | (1,898.58)               |                                     |                | (1,898.58)                         | 19,915.00                     |
| 8,364,377.09    | \$ -            | 8,369,103.00                 | \$ -                            | \$ -                               | (797,859.76)             | \$ -                                | \$ -           | (797,859.76)                       | 8,369,103.00                  |
| 67,424.76       |                 | 74,530.00                    |                                 |                                    | (7,105.24)               |                                     |                | (7,105.24)                         | 74,530.00                     |
| 6,135.15        |                 | 7,656.00                     |                                 |                                    | (7,656.00)               |                                     |                |                                    | 7,656.00                      |
| 7,308.00        |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 80,867.91       | -               | 82,186.00                    | -                               | -                                  | (14,761.24)              | -                                   | -              | (7,105.24)                         | 82,186.00                     |
| 117,040.00      |                 | 220,838.00                   |                                 |                                    | (220,838.00)             |                                     |                |                                    | 220,838.00                    |
| 117,040.00      | -               | 220,838.00                   | -                               | -                                  | (220,838.00)             | -                                   | -              | -                                  | 220,838.00                    |
| 992,151.82      |                 | 997,368.69                   |                                 |                                    | (5,216.87)               |                                     |                |                                    | 997,368.69                    |
| 43,753.75       |                 |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 1,035,905.57    | -               | 997,368.69                   | -                               | -                                  | (5,216.87)               | -                                   | -              | -                                  | 997,368.69                    |
| 46,730.00       | (46,730.00)     |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 9,644,920.57    | (46,730.00)     | 9,669,495.69                 | -                               | -                                  | (1,038,675.87)           | -                                   | -              | (804,965.00)                       | 9,669,495.69                  |
| 61,848.00       |                 | 60,075.04                    |                                 |                                    |                          |                                     | 1,772.96       |                                    | 60,075.04                     |
|                 | 0.25            |                              |                                 | 68.00                              |                          |                                     |                |                                    |                               |
| 61,848.00       | 0.25            | 60,075.04                    | -                               | 68.00                              | -                        | -                                   | 1,772.96       | -                                  | 60,075.04                     |
| 167,515.00      |                 | 142,432.20 (B)               |                                 |                                    |                          |                                     | 25,082.80      |                                    | 142,432.20                    |
| 4,203.00        |                 | 9,642.93 (B)                 |                                 |                                    | (9,642.93)               |                                     | 4,203.00       |                                    | 9,642.93                      |
|                 |                 |                              |                                 | 33,845.00                          |                          |                                     |                |                                    |                               |
|                 |                 |                              |                                 | 8,628.00                           |                          |                                     |                |                                    |                               |
| 18,703.00       | 0.46            |                              |                                 |                                    |                          |                                     |                |                                    |                               |
| 190,421.00      | 0.46            | 152,075.13                   | -                               | 42,473.00                          | (9,642.93)               | -                                   | 29,285.80      | -                                  | 152,075.13                    |
| 13,253.00       |                 | 4,682.55 (B)                 |                                 |                                    |                          |                                     | 8,570.45       |                                    | 4,682.55                      |
| 83,578.00       |                 | 66,285.68 (B)                |                                 |                                    |                          |                                     | 17,292.32      |                                    | 66,285.68                     |
| 67,091.00       |                 | 54,301.24 (B)                |                                 |                                    |                          |                                     | 12,789.76      |                                    | 54,301.24                     |
|                 | 0.20            |                              |                                 | 5,268.00                           |                          |                                     |                |                                    |                               |
|                 | (0.22)          |                              |                                 | 7,159.00                           |                          |                                     |                |                                    |                               |
|                 | (0.50)          |                              |                                 | 10,029.00                          |                          |                                     |                |                                    |                               |
| 163,922.00      | (0.52)          | 125,269.47                   | -                               | 22,456.00                          | -                        | -                                   | 38,652.53      | -                                  | 125,269.47                    |
| 100,080.00      |                 | 94,590.55                    |                                 |                                    |                          |                                     | 5,489.45       |                                    | 94,590.55                     |
|                 | (0.22)          |                              |                                 | 29,265.00                          |                          |                                     |                |                                    |                               |
| 100,080.00      | (0.22)          | 94,590.55                    | -                               | 29,265.00                          | -                        | -                                   | 5,489.45       | -                                  | 94,590.55                     |
| 27,898.00       |                 | 22,318.00                    |                                 |                                    |                          |                                     | 5,580.00       |                                    | 22,318.00                     |
|                 | (0.12)          |                              |                                 | 241.00                             |                          |                                     |                |                                    |                               |
| 27,898.00       | (0.12)          | 22,318.00                    | -                               | 241.00                             | -                        | -                                   | 5,580.00       | -                                  | 22,318.00                     |
| 55,600.00       |                 | 55,600.00                    |                                 |                                    |                          |                                     |                |                                    | 55,600.00                     |
| 599,769.00      | (0.15)          | 509,928.19                   | -                               | 94,503.00                          | (9,642.93)               | -                                   | 80,780.74      | -                                  | 509,928.19                    |

(Continued)

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2017

| <u>State Grantor/<br/>Program or Cluster Title</u>  | <u>Grant or<br/>State Project<br/>Number</u> | <u>Program<br/>Award<br/>Amount</u> | <u>Grant Period</u> |           | <u>Balance at June 30, 2016</u>                          |                           |
|---|--|-------------------------------------|---------------------|-----------|--|---------------------------|
|   |  |                                     | <u>From</u>         | <u>To</u> | <u>Unearned<br/>Revenue/<br/>Accounts<br/>Receivable</u> | <u>Due to<br/>Grantor</u> |
| Capital Projects Fund:  |  |                                     |                     |           |  |                           |
| New Jersey Department of Education:   |  |                                     |                     |           |  |                           |
| Education Facilities & Construction Grant   | 4790-020-10-1001                             | \$ 9,097,786.00                     | 5-2-14              | Open      | \$ -   | \$ -                      |
| Debt Service Fund:  |  |                                     |                     |           |  |                           |
| New Jersey Department of Education:   |  |                                     |                     |           |  |                           |
| Debt Service Aid Type II  | 17-495-034-5120-075                          | 422,640.00                          | 7-1-16              | 6-30-17   | -  | -                         |
| Enterprise Fund:  |  |                                     |                     |           |  |                           |
| New Jersey Department of Agriculture:   |  |                                     |                     |           |  |                           |
| State School Lunch Aid  | 17-100-010-3350-023                          | 3,658.69                            | 7-1-16              | 6-30-17   |  |                           |
| State School Lunch Aid  | 16-100-010-3350-023                          | 3,987.87                            | 7-1-15              | 6-30-16   | (202.27)   |                           |
| Total Enterprise Fund   |  |                                     |                     |           | (202.27)   | -                         |
| Total State Financial Assistance subject to Major Program Determination for State Single Audit                |  |                                     |                     |           | (986,276.48)   | 94,503.61                 |
| State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit: |  |                                     |                     |           |  |                           |
| General Fund (Non-Cash Assistance):   |  |                                     |                     |           |  |                           |
| New Jersey Department of the Treasury:  |  |                                     |                     |           |  |                           |
| On-behalf T.P.A.F. Pension Contributions - Normal Cost  | 495-034-5094-002                             | 1,420,732.00                        | 7-1-16              | 6-30-17   |  |                           |
| On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)  | 495-034-5094-045                             | 51,476.00                           | 7-1-16              | 6-30-17   |  |                           |
| On-behalf T.P.A.F. Pension Contributions - Post-Retirement Medical  | 495-034-5094-001                             | 1,226,684.00                        | 7-1-16              | 6-30-17   |  |                           |
| On-behalf T.P.A.F. - Long-Term Disability Insurance Contribution  | 495-034-5094-004                             | 2,749.00                            | 7-1-16              | 6-30-17   |  |                           |
| Total General Fund (Non-Cash Assistance)  |  |                                     |                     |           | -  | -                         |
| Total State Financial Assistance  |  |                                     |                     |           | \$ (986,276.48)  | \$ 94,503.61              |

(A) See Note 5 to the Schedules of Expenditures of Federal Awards and State Financial Assistance  
 (B) Passed through to Camden County Educational Services Commission

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.



| Cash<br>Received   | Adjustments (A) | Total<br>Budgetary<br>Expenditures | Passed-<br>Through to<br>Subrecipients | Repayment of<br>Prior Years'<br>Balances | Balance at June 30, 2017 |  |                   | Memo                                     |                                     |
|--------------------|-----------------|------------------------------------|--|--|--------------------------|--|-------------------|--|-------------------------------------|
|                    |                 |                                    |  |  | Accounts<br>Receivable   | Unearned<br>Revenue/<br>Interfund<br>Payable | Due to<br>Grantor | Budgetary<br>Receivable<br>June 30, 2017 | Cumulative<br>Total<br>Expenditures |
| \$ 7,044,828.80    | \$ -            | \$ 7,864,009.21                    | \$ -                                   | \$ -                                     | \$ (2,052,957.20)        | \$ 1,233,776.79                              | \$ -              | \$ -                                     | \$ 7,864,009.21                     |
| 422,640.00         | -               | 422,640.00                         | -                                      | -  | -                        | -  | -                 | -  | 422,640.00                          |
| 3,478.38<br>202.27 |                 | 3,658.69                           |  |  | (180.31)                 |  |                   |  | 3,658.69                            |
| 3,680.65           | -               | 3,658.69                           | -                                      | -  | (180.31)                 | -  | -                 | -  | 3,658.69                            |
| 17,715,839.02      | (46,730.15)     | 18,469,731.78                      | -                                      | 94,503.00                                | (3,101,456.31)           | 1,233,776.79                                 | 80,780.74         | (804,965.00)                             | 18,469,731.78                       |
| 1,420,732.00       |                 | 1,420,732.00                       |  |  |                          |  |                   |  | 1,420,732.00                        |
| 51,476.00          |                 | 51,476.00                          |  |  |                          |  |                   |  | 51,476.00                           |
| 1,226,684.00       |                 | 1,226,684.00                       |  |  |                          |  |                   |  | 1,226,684.00                        |
| 2,749.00           |                 | 2,749.00                           |  |  |                          |  |                   |  | 2,749.00                            |
| 2,701,641.00       | -               | 2,701,641.00                       | -                                      | -  | -                        | -  | -                 | -  | 2,701,641.00                        |
| \$ 20,417,480.02   | \$ (46,730.15)  | \$ 21,171,372.78                   | \$ -                                   | \$ 94,503.00                             | \$ (3,101,456.31)        | \$ 1,233,776.79                              | \$ 80,780.74      | \$ (804,965.00)                          | \$ 21,171,372.78                    |

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2017

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**Note 1: BASIS OF PRESENTATION**

The accompanying schedules of expenditures of federal awards and state financial assistance (the "schedules") include federal and state award activity of the Township of Haddon School District (hereafter referred to as the "School District"). The School District is defined in note 1 to the School District's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

**Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedules are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District's basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

**Note 3: INDIRECT COST RATE**

The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund, special revenue fund and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2. The capital projects fund is presented in the accompanying schedules on the modified accrual basis of accounting.

**Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)**

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$5,696.00 for the general fund. There are no adjustments needed to reconcile expenditures from the budgetary basis to the GAAP basis for the special revenue fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| <u>Fund</u>                           | <u>Federal</u>       | <u>State</u>            | <u>Total</u>            |
|---------------------------------------|----------------------|-------------------------|-------------------------|
| General                               | \$ 46,388.54         | \$ 9,663,799.69         | \$ 9,710,188.23         |
| Special Revenue                       | 509,928.19           | 766,602.82              | 1,276,531.01            |
| Capital Projects                      |                      | 7,367,045.29            | 7,367,045.29            |
| Debt Service                          |                      | 422,640.00              | 422,640.00              |
| Food Service                          | <u>159,672.50</u>    | <u>3,658.69</u>         | <u>163,331.19</u>       |
| Total Awards and Financial Assistance | <u>\$ 556,316.73</u> | <u>\$ 18,223,746.49</u> | <u>\$ 18,776,404.53</u> |

**Note 5: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 6: ADJUSTMENTS**

Amounts reported in the column entitled "adjustments" represent prior years' expenses that were reimbursed by a grantor during the 2016-17 school year and rounding.

**Note 7: REIMBURSED AND ON-BEHALF PAYMENTS**

During the fiscal year ended June 30, 2017, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represent the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, long-term disability insurance and post-retirement medical costs related to TPAF members.

**Note 8: MAJOR PROGRAMS**

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs*.

HADDON TOWNSHIP BOARD OF EDUCATION
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2017

Section 1- Summary of Auditor's Results

Financial Statements

Type of auditor's report issued Unmodified
Internal control over financial reporting:
Material weakness(es) identified? \_\_\_ yes \_\_\_ x \_\_\_ no
Significant deficiency(ies) identified? \_\_\_ yes \_\_\_ x \_\_\_ none reported
Noncompliance material to financial statements noted? \_\_\_ yes \_\_\_ x \_\_\_ no

Federal Awards

Internal control over major programs:
Material weakness(es) identified? \_\_\_ yes \_\_\_ x \_\_\_ no
Significant deficiency(ies) identified? \_\_\_ yes \_\_\_ x \_\_\_ none reported
Type of auditor's report issued on compliance for major programs Unmodified
Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)? \_\_\_ yes \_\_\_ x \_\_\_ no

Identification of major programs:

Table with 3 columns: CFDA Number(s), FAIN Number(s), Name of Federal Program or Cluster. Includes entries for 84.027 (H027A160100) and 84.173 (H173A160114).

Dollar threshold used to determine Type A programs \$750,000.00
Auditee qualified as low-risk auditee? \_\_\_ x \_\_\_ yes \_\_\_ \_\_\_ no



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

N/A - None

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

N/A - None

**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 4- Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

N/A - None



**TOWNSHIP OF HADDON SCHOOL DISTRICT**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

**FINANCIAL STATEMENT FINDINGS**

**Finding No. 2016-001**

**Condition**

District personnel did not comply with controls established by its record keeping system for athletic games/events and as a result, did not properly account for athletic game/event tickets issued.

**Current Status**

The condition has been corrected.

