

Comprehensive Annual Financial Report

of the

Harrison Town Board of Education

Harrison, New Jersey

For the Fiscal Year Ended June 30, 2017

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INTRODUCTORY SECTION

BOARD OF EDUCATION
517 HAMILTON STREET
HARRISON, NEW JERSEY 07029

Telephone: (973) 483-2055
Telecopier: (973) 497-1725

MEMBERS

Maria J. Vila, PRESIDENT
Arthur Pettigrew, VICE-PRESIDENT
ANTHONY COMPRELLI
ROSE EVARISTO
VINCENT FRANCO
BRIAN TOAL
LILY WANG
KIMBERLY WOODS

Daniel J. Choffo
BOARD SECRETARY
SCHOOL BUSINESS ADMINISTRATOR

MICHAEL R. PICHOWICZ
BOARD COUNSEL

December 4, 2017

Maria J. Villa, President
Members of the Board of Education
517 Hamilton Street
Harrison, New Jersey 07029

Ladies and Gentlemen:

The comprehensive annual financial report of the Harrison School District (the "District") for the fiscal year ended June 30, 2017 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Harrison Town Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The Harrison Town School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Harrison Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education for handicapped youngsters. The District completed the October 14, 2017 Application for State School Aid with 2,129 students. The following details the changes in the student enrollment of the District over the last ten years.

AVERAGE DAILY ENROLLMENT

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2006-07	1,871	.017
2007-08	1,818	(.322)
2008-09	1,902	.343
2009-10	1,936	.010
2010-11	1,977	.010
2011-12	2,024	.024
2012-13	2,213	.092
2013-14	2,015	(.098)
2014-15	2,068	.026
2015-16	2,127	.028
2016-17	2,113	.007

2) ECONOMIC CONDITION AND OUTLOOK: Although improving, the Town of Harrison continues to experience a sluggish economy. The tax ratable base and per capita income continue to qualify the school district for "Abbott" designation, now referred to as School Development Authority (SDA) District. The Russo Project (residential/retail space) near the Red Bull Arena and three other projects, (Harrison Station, Water's Edge and the new Element Hotel) are signs of this economic improvement. The groundbreaking has also taken place for the new Path Station. All of these projects will eventually have a positive economic impact for the Town and an impact for school enrollments.

3) MAJOR INITIATIVES: The District has maintained high quality academic programs that offer our students a myriad of opportunities for success. "Additionally, the District with the assistance of the New Jersey Schools Development Authority is in the process of constructing a new Pre-K to Grade 1 School, centrally located in the middle of the Town, which is scheduled to open in September 2019". "The new state of the art elementary school will consist of two (2) Pre-Kindergartens, two (2) Special Education, nine (9) Kindergartens, and nine (9) First Grades".

The Harrison School District participated in a collaborative effort to revise its technology plan striving for a 1 to 1 student access to Chrome Books. Teachers and students are using the latest PowerSchool gradebooks, GoogleDocs and Google Classroom. The District promotes digital learning through subscription based products. Through a grant by FEMA, the District will be adding an emergency generator therefore Washington Middle School can be designated as an emergency shelter.

The District is maintaining and improving upon our Culinary Program with the assistance of the Hudson County Schools of Technology by utilizing 1,470 square feet of space in Harrison High School, as the Culinary Classroom/Center.

Our entire school district and high school community are extremely proud of these achievements. The District has continued to fortify our structural support systems that promote learning. The District has fully implemented the LoTi School Improvement Model via a complete district-wide professional development component that stresses HEAT (Higher order thinking, Engagement of students, Authentic learning activities and assessments and Technology). It is the basis of our administrative walkthroughs which allow us to provide feedback to the teachers to improve their instruction. This process has led to the overall implementation of our evaluation model (LoTi), in accord with the TEACHNJ and all leadership team members and facilitators have been trained as LoTi mentors.

Additionally, all instructional staff have received professional development by Interactive Achievement, SciP/leadership teams and curriculum revision teams on the new PowerSchool Assessment & Analytics, which enables us to electronically track our data and provide our students with the ability to take electronic benchmarks which mirror the PARCC. Achieve 3000 has been infused in grades 2 through 12. We have also implemented a balanced literacy program, Pearson's Good Habits, Great Readers, in grades K-5 and we have initiated leveled libraries in all grades K-5 classrooms. To provide optimal support for the teachers to master this new program, we have a literacy coach to help them with any difficulties that they may encounter. Moreover, we have trained key teachers in Orton Gillingham Reading Program to provide our struggling readers with the immediate support that they need. Also, we have established an Intervention Program and hired an Interventionist. With proper funding, we have maintained the capacity to sustain these wide-ranging district objectives throughout the 2016-17 school year. However, the District is still struggling with lack of space in our elementary and intermediate schools, upgrades to the infrastructure and higher enrollments. We are working with the School Development Authority to address these needs. The District continues to implement the New Jersey Student Learning Standards in an ongoing effort to raise student achievement levels and prepare our students to be college and career ready. Our budget has also provided for maintaining and expanding our summer and after school programs and activities, continual revision of curriculum, including creating electronic benchmarks and Project-based Learning Assessments. In order to prepare our students for the PARCC and college and career readiness, we need to increase the number of computers in each building so that the students can learn to keyboard and electronically read, research and compose. Also, to continue to develop our STEM Academy in the high school, we need to add rigorous courses and staff members to teach them.

The District has continued to expand opportunities for staff development, as we connect staff development, student achievement, and the realities of the PARCC assessment and new evaluation protocol. We have successfully implemented a new evaluation system for teachers and principals in accordance with the TEACHNJ. Use of the aforementioned leadership/School Improvement Panels (SciP) teams are fully functional and serve as data coaches, work on providing professional development, support the new evaluation process and mentor new teachers. Infusing PowerSchool Assessments and Analytic, an instruction management system, has enabled our teaching staff to access electronic student data to inform instructional practices. Intensive training on close reading in all disciplines and all grade levels using Achieve 3000 and Pearson's Good Habits, Great Readers affords our teachers to knowledge and skills to track their students' reading and lexile levels to prepare them for the PARCC. We have also added Scholastic Read 180 for our Special Education population in the high school. Ultimately, these support systems are viable frameworks to continually improve our instructional practices.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District Management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of School Estimate. Annual appropriated budgets are adopted for the General Fund and the Capital Project Fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either cancelled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2017.

6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.

7) FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the General Fund, Special Revenue Fund and Capital Revenues for the fiscal year ended June 30, 2017:

<u>Revenue</u>	<u>Amount</u>	<u>% of Total</u>
Local Sources	\$ 11,287,822.63	22.87 %
State Sources	36,067,285.42	73.09
Federal Sources	<u>1,991,206.24</u>	<u>4.04</u>
	<u>\$ 49,346,314.29</u>	<u>100.00 %</u>

The following schedule presents a summary of General Fund, Special Revenue Fund and Capital Expenditures for the fiscal year ended June 30, 2017:

<u>Revenue</u>	<u>Amount</u>	<u>% of Total</u>
Current Expense:		
Instruction	\$ 16,688,684.77	34.27 %
Undistributed Expenditures	31,788,038.83	65.27
Capital Outlay	<u>223,373.55</u>	<u>0.46</u>
	<u>\$ 48,700,097.15</u>	<u>100.00</u>

8) DEBT ADMINISTRATION: Harrison is a Type I School District, and as such, all debt is municipal debt for school purposes.

The following schedule reflects the District's current borrowing power:

Maximum Permitted Debt (4% of Average Equalized Valuation)	\$ 48,733,496.12
Current School Debt	<u>14,031,277.75</u>
Remaining Borrowing Power	<u>\$ 34,702,218.37</u>

Maximum Permitted Debt (4% of Average Equalized Valuation)	\$48,733,496.12
Current School Debt	<u>14,031,277.75</u>
Remaining Borrowing Power	<u>\$ 34,702,218.37</u>

9) **CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

10) **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds and worker's compensation.

11) **OTHER INFORMATION:**

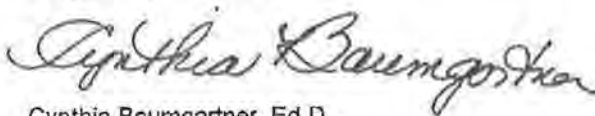
Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Samuel Klein and Company has been selected for this purpose. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and State Treasury Circular Letter 15-08 OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12) **ACKNOWLEDGMENTS:**

We would like to express our appreciation to the members of the Harrison Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of Harrison. These dedicated volunteers have contributed their full support to the development and maintenance of our financial operation.

We would like to thank the administrative staff of the Harrison School District without whose support and efforts this report could not have been accomplished.

Respectfully submitted,

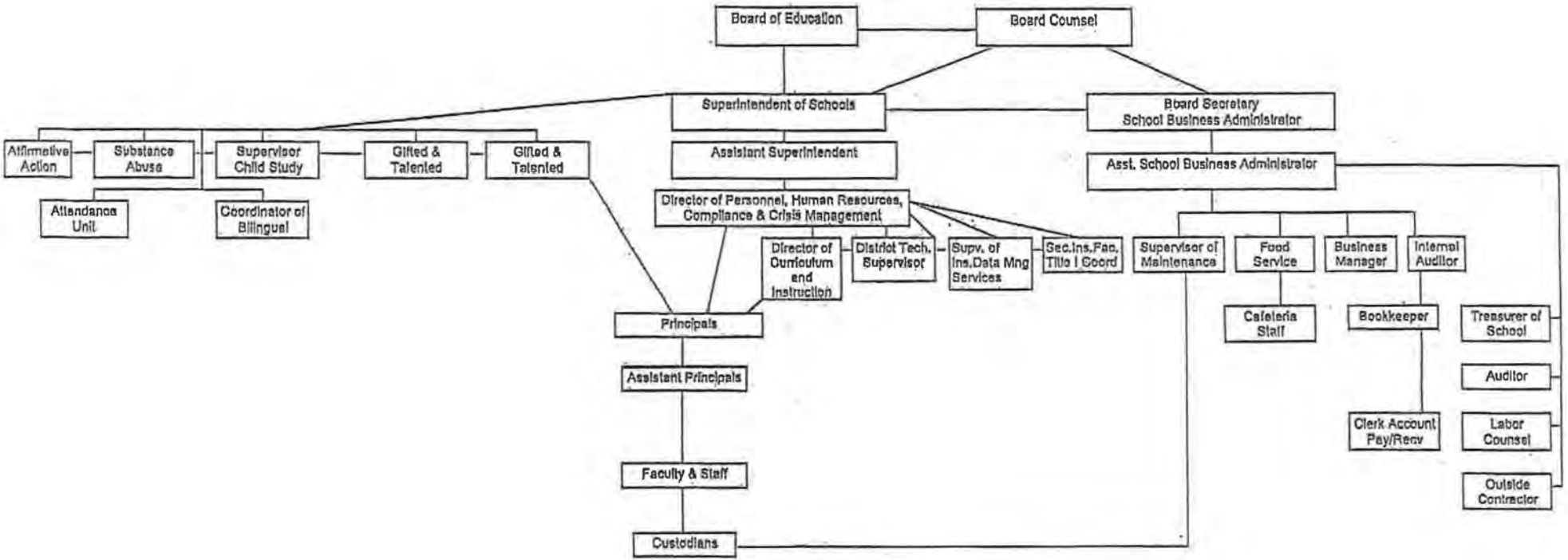


Cynthia Baumgartner, Ed.D.
Interim Superintendent of Schools



Daniel J. Choffo
Board Secretary/School Business Administrator

Harrison Public Schools Organizational Chart



HARRISON TOWN SCHOOL DISTRICT
HARRISON, NEW JERSEY

BOARD OF EDUCATION MEMBERS

JUNE 30, 2017

2016/2017 SCHOOL YEAR

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Maria J. Villa, President	2019
Anthony R. Comprelli, Vice President	2020
Arthur Pettigrew	2018
Vincent L. Franco	2018
Kimberly A. Woods	2019
Brian Toal	2020
Rose Evaristo, East Newark Representative	2018
Lily Wang	2020

Other Officials

Dr. James P. Doran, Director of Personnel, Human Resources, Compliance and Crisis Management

Daniel J. Choffo, Board Secretary/School Business Administrator

Gabriela V. Simoes Dos Santos, Treasurer of School Moneys

Michael Pichowicz, Esq., Board Attorney/Assistant Business Administrator

Dr. Cynthia Baumgartner, Interim Superintendent

HARRISON TOWN SCHOOL DISTRICT

Consultants and Advisors

Architect/Engineers

Remington and Vernick
300 Penhorn Avenue
Secaucus, New Jersey 07094

Audit Firm

Samuel Klein and Company, CPA's
550 Broad Street
Newark, New Jersey 07102-4543

Attorney

General Counsel

Michael Pichowicz, Esq.
31 Oxford Drive
East Hanover, New Jersey 07936

Labor Counsel

Karen Murray, Esq.
6 Silverwhite Road
Little Silver, New Jersey 07739

Official Depository

Schuyler Bank
Harrison Branch
Harrison, New Jersey 07029

Bank of America
Harrison Branch
Harrison, New Jersey 07029

Valley National Bank
Harrison Avenue
Harrison, New Jersey 07029

FINANCIAL SECTION

SAMUEL KLEIN AND COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

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PHONE (973) 624-6100
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INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, County of Hudson, State of New Jersey, as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise the District's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Budgetary Comparison Information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harrison Town School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards and state financial assistance is presented for purposes of additional analysis as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the schedule of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and the schedule of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 26, 2017, on our consideration of the Harrison Town School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Harrison Town School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Harrison Town School District's internal control over financial reporting and compliance.



Handwritten signature of Joseph J. Faccione in cursive script.

JOSEPH J. FACCONI
Licensed Public School Accountant #194



Handwritten signature of Samuel Klein and Company in cursive script.

SAMUEL KLEIN AND COMPANY
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
November 26, 2017

REQUIRED SUPPLEMENTARY INFORMATION - PART I

**HARRISON TOWN BOARD OF EDUCATION
HUDSON COUNTY, NEW JERSEY**

**MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

Management's Discussion and Analysis of Financial Statements

The following analysis of the Harrison Town Board of Education's financial performance provides a summary of the District's financial integrity. The intent of the analysis is to provide an interpretation of the financial statements. This is the fifth year of the State Mandated GASB 34 reporting for school districts up to \$100M in revenues. As you know, school districts operate as a non-profit organization. Yet, GASB 34 is instrumental in providing outside entities the opportunity to measure for profit operations. Hence, financial information that is analyzed utilizing GASB 34 for non-profit entities is, in my opinion, irrelevant and misleading. School districts are required to account for asset depreciation even though the need to match revenues with purchased assets are not necessary since all similar purchases are budgeted for in capital outlay and expensed in the operating year.

Statement of Net Position and the Statement of Activities

The Statement of Net Position provides a summary of assets, items costing more than \$2,000 each, and their accumulated depreciation. Accumulated depreciation is the yearly costing of an asset's useful life. Accrual accounting is utilized as prescribed by GAAP (Generally Accepted Accounting Principals).

Fund Financial Statements

School Districts utilize two categories for reporting assets. The first category identified as Governmental Funds, records the most activity. Governmental Funds reflects activity within the following sub-groups:

General Fund (Fund 10)

Fund 11 Distributed and Undistributed Instructional Accounts - Asset Producing
Fund 12 Capital Outlay - Asset Producing
Fund 13 Special Schools - Non-Asset Producing

Special Revenue (Fund 20)

Fund 20 Grants and Entitlements - Asset Producing

Capital Projects (Fund 30)

Fund 30 Capital Projects/Construction in Progress - Asset Producing

Fund Financial Statements (Continued)

The second category, identified as Business-Type Activities, records assets purchased for the following sub-group:

Governmental Funds

**Table 1
Net Capital Assets**

	<u>Balance June 30, 2016</u>	<u>Additions</u>	<u>Balance June 30, 2017</u>
<u>Governmental Activities</u>			
Land	\$ 2,595,300.00	\$	\$ 2,595,300.00
Site Improvements and Buildings	30,220,032.63	62,074.29	30,282,106.92
Machinery and Equipment	<u>3,724,587.13</u>	<u>161,299.26</u>	<u>3,885,886.39</u>
Total Historical Cost	36,539,919.76	223,373.55	36,763,293.31
Less: Accumulated Depreciation	<u>(13,666,851.00)</u>	<u>(1,319,184.00)</u>	<u>(14,986,035.00)</u>
Net Capital Position	<u>\$ 22,873,068.76</u>	<u>\$ (1,095,810.45)</u>	<u>\$ 21,777,258.31</u>

Noncurrent Liabilities

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
Compensated Absences Payable	<u>\$ 6,042,167.00</u>	<u>\$ 120,843.00</u>	<u>\$ 594,876.00</u>	<u>\$ 5,568,134.00</u>

Noncurrent liabilities reflect a significant increase due to initial reporting procedures to comply with GASB 34 and sick leave entitlements reflected as payable versus upon retirement.

	<u>Governmental Activities</u>	<u>Type Activities</u>
Revenues		
Local Tax Levy	\$ 9,229,913.00	\$
Tuition Charges	1,678,541.14	
Miscellaneous	379,368.49	
Federal/State Sources	24,413,158.60	1,267,667.21
Other		247,907.83
	<u>35,700,981.23</u>	<u>1,515,575.04</u>
Expenditures		
Current Expense:		
Regular Instruction	14,385,536.68	
Special Education Instruction	2,548,272.21	
Other Special Instruction	739,125.34	
Other Instruction	914,362.05	
Support Services and Undistributed Costs:		
Tuition	3,862,730.86	
Student and Instruction Related Services	4,415,331.36	
School Administrative Services	1,872,741.87	
General Administrative Services	1,175,058.95	
Plant Operations and Maintenance	3,840,546.34	
Pupil Transportation	749,583.63	
Business and Other Support	984,883.25	
Cost of Sales		1,518,438.20
Unallocated Depreciation	1,319,184.00	
	<u>36,807,356.54</u>	<u>1,518,438.20</u>
Capital Projects Cancelled	<u>(181,558.44)</u>	
Excess (Deficiency) of Revenues Over/ (Under) Expenditures	<u>(1,287,933.75)</u>	<u>(2,863.16)</u>
Change in Net Position	<u>\$ (1,287,933.75)</u>	<u>\$ (2,863.16)</u>

Governmental Activities

Local tax levy is roughly 26% of the District's source of revenue. Receiving students from East Newark generates tuition revenue. Budgeted revenues were higher due to a slight increase in State Aid.

Expenditures for out-of-district placement of classified students equal about 6.9% of the operating budget. Instructional expenses equal 51% of the operating budget. Instructional expenses include teachers' salaries, supplies, and textbooks.

Student Support Services include health, social work, child study team, athletics and guidance support.

Maintenance and Operations are expenses mandated by the State Department of Education to maintain all building systems. Costs for the maintenance and custodial departments are also included here.

Governmental Activities (Continued)

Transportation costs include Athletic, Special Education and Class Trips.

Business Support is expenditures associated with the business and financial aspect of the District. Expenditures include payroll, transportation, accounting, accounts payable, benefits processing, technology and personnel departments.

Remaining Borrowing Margin as of June 30, 2017

School Borrowing Margin (4% of \$1,218,337,403)	\$ 48,733,496.12
Net Bonded School Debt as of June 30, 2017	<u>14,031,277.75</u>
School Borrowing Margin Available	<u>\$ 34,702,218.37</u>

Tax Rates

<u>Assessment Year</u>	<u>Tax Rate</u>
2017	\$ 2.307
2016	2.041
2015	2.019
2014	2.020
2013	2.029

Factors that will Impact on the District's Future

“The core goal of a state public education system is to assure that all children, regardless of background or economic circumstances, graduate from high school ready for college and career” (Education Transformation Task Force, Initial Report September 12, 2011).

With this in mind, as one of the former designated 30 Special Needs Districts NOW (SDA), Harrison is continuing to maintain the District's established Goals and Objectives, as well as successfully meet the tenants of the Quality Single Accountability Continuum (QSAC) and the AchieveNJ/TEACHNJ Evaluation Reform to systemically improve performance. These goals have been developed in collaboration with the Board of Education, Superintendent, District Administrators, Teachers, Staff, Parents and Students.

These goals focus on our efforts to:

1. Provide ongoing Professional Development for administrators, teachers and staff, based on data driven methods that will improve student outcomes and enhance instruction.
2. Develop meaningful and challenging curricula in order to meet the NJ Student Learning Standards.
3. Monitor and reduce class size at the elementary grades to insure that learning needs of students are addressed in a safe and efficient school setting.
4. Provide instruction based on the individual student needs, strengths and interests with a specific focus on the skills necessary for successful passage of the upcoming PARCC and career readiness.
5. Provide our students with the technology that will enable them to acquire the 21st Century Skills necessary to compete in the world-at-large.

Factors that will Impact on the District's Future (Continued)

By implementing a data driven approach to guide instruction, the District will focus on each student's academic growth and school performance criteria instead of District-Wide data. In utilizing an outcome approach to assessments and teacher evaluation, the instructional effectiveness can easily be monitored and assessed.

This instructional approach will continue to focus on student learning, curricula revisions and interventions needed to ensure that each student successfully learns, use of a variety of assessments, and constant evaluation of instructional effectiveness. Utilizing data effectively, teachers will be better prepared to implement instructional practices and interventions. This approach will guide the District as we implement a plan to raise student achievements, supplementing our high quality classroom instruction with the following program plan:

1. Professional Development that is on-going, sustainable, relevant and reflective of the teacher evaluation process.
2. Expansion of Summer School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL, SE, At-Risk) students are met.
3. Expansion of After School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL, SE, At-Risk) students are met.
4. Continue to address both short-term and long-term facilities and capital projects that will provide top quality learning environments conducive for learning.
5. Expansion of the District Technology Plan, supplying students with one-to-one computer access, continuing to addressing technology upgrades of the facilities, utilizing a qualified network administrator and technology consultants, expand staff training to utilize technology to enhance instruction and to facilitate and analyze available data.

Ultimately, our facilities, curriculum and technology exist to provide our students with the vital educational experiences necessary for their development and academic success in college and careers. By implementing these data driven strategies, the above factors will be the catalyst for Harrison School District's growth and improvement, but it cannot happen without the fiscal support to sustain these ongoing improvements.

For the Future

Construction

The District's Long Range Facility Plan is being revised and was approved by the Board of Education on December 11, 2014.

The District's facility projects are under the direction of the School Development Authority (SDA). These projects include:

1. The planning and building of the Kennedy Elementary School on District-owned property, containing two (2) preschool classrooms, two (2) special education classrooms, nine (9) kindergarten classrooms and nine (9) first grade classrooms, etc.

In addition, the District's capital program will include possible building improvements to Lincoln Elementary School and Hamilton Intermediate School with long range planning for renovation of bathrooms, cafeteria, play space, and possibly include new HVAC air conditioning/heating systems.

BASIC FINANCIAL STATEMENTS

A. DISTRICT-WIDE FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2017

A-1

<u>ASSETS</u>	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Cash and Cash Equivalents	\$ 753,733.98	\$ 19,010.82	\$ 772,744.80
Receivables, Net	1,238,896.68	154,503.56	1,393,400.24
Inventory		20,232.49	20,232.49
Restricted Assets:			
Cash and Cash Equivalents	1.00		1.00
Capital Assets, Net (Note 5)	<u>21,777,258.31</u>	<u>31,708.91</u>	<u>21,808,967.22</u>
Total Assets	<u>23,769,889.97</u>	<u>225,455.78</u>	<u>23,995,345.75</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amount Related to Pension	<u>5,120,031.00</u>		<u>5,120,031.00</u>
LIABILITIES			
Accounts Payable	255,200.01		255,200.01
Payable to Federal Government	29,736.26		29,736.26
Interfunds Payable		272,318.53	272,318.53
Deferred Inflows	504,807.26		504,807.26
Net Pension Liability (Note 7)	13,473,945.00		13,473,945.00
Noncurrent Liabilities (Note 6):			
Due Beyond One Year	<u>5,568,134.00</u>		<u>5,568,134.00</u>
Total Liabilities	<u>19,831,822.53</u>	<u>272,318.53</u>	<u>20,104,141.06</u>
NET POSITION			
Investment in Capital Assets, Net of Related Debt	21,777,258.31	31,708.91	21,808,967.22
Restricted for:			
Other Purposes	3,297,962.65		3,297,962.65
Capital Projects			
Unrestricted	<u>(16,017,122.52)</u>	<u>(78,571.66)</u>	<u>(16,095,694.18)</u>
Total Net Position	<u>\$ 9,058,098.44</u>	<u>\$ (46,862.75)</u>	<u>\$ 9,011,235.69</u>

See accompanying notes to financial statements.

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

A-2

Function/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Change In Net Position		
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business- Type Activities	Total
Governmental Activities:						
Instruction:						
Regular	\$ 19,682,215.80	\$	\$ 5,296,679.12	\$ (14,385,536.68)	\$	\$ (14,385,536.68)
Special Education Instruction	3,053,007.75		504,735.54	(2,548,272.21)		(2,548,272.21)
Other Special Instruction	864,288.80		125,163.46	(739,125.34)		(739,125.34)
Other Instruction	1,065,120.22		150,758.17	(914,362.05)		(914,362.05)
Support Services:						
Tuition	3,862,730.86			(3,862,730.86)		(3,862,730.86)
Student and Instruction Related Services	11,005,459.35		6,590,127.99	(4,415,331.36)		(4,415,331.36)
General Administration Services	1,343,361.89		168,302.94	(1,175,058.95)		(1,175,058.95)
School Administration Services	2,228,282.74		355,540.87	(1,872,741.87)		(1,872,741.87)
Other Administrative Services	1,149,308.66		164,425.40	(984,883.25)		(984,883.25)
Plant Operations and Maintenance	4,127,745.90		287,199.55	(3,840,546.34)		(3,840,546.34)
Pupil Transportation	751,983.64		2,400.01	(749,583.63)		(749,583.63)
Unallocated Depreciation	1,319,184.00		-	(1,319,184.00)		(1,319,184.00)
Total Governmental Activities	50,452,689.60		13,645,333.06	(36,807,356.54)		(36,807,356.54)
Business-Type Activities:						
Food Services	1,518,438.20	247,907.83	1,267,667.21		(2,863.16)	(2,863.16)
Total Primary Government	\$ 51,971,127.80	\$ 247,907.83	\$ 14,913,000.27	\$ (36,807,356.54)	\$ (2,863.16)	\$ (36,810,219.70)
General Revenues:						
General Purpose Property Taxes				\$ 9,229,913.00	\$	\$ 9,229,913.00
Tuition				1,678,541.14		1,678,541.14
Unrestricted Federal and State Aid				24,413,158.60		24,413,158.60
Miscellaneous				379,368.49		379,368.49
Total General Revenue				35,700,981.23		35,700,981.23
Capital Projects Cancelled				(181,558.44)		(181,558.44)
Change in Net Position				(1,287,933.75)	(2,863.16)	(1,290,796.91)
Net Position - Beginning				10,346,032.19	(43,999.59)	10,302,032.60
Net Position - Ending				\$ 9,058,098.44	\$ (46,862.75)	\$ 9,011,235.69

B. FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

HARRISON TOWN SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2017

B-1

<u>ASSETS</u>	General Fund	Special Revenue Fund	Total Governmental Fund
Cash and Cash Equivalents	\$ 1,023,665.18	\$	\$ 1,023,665.18
Capital Reserve Account - Cash Equivalent	1.00		1.00
Accounts Receivable	156,215.79	6,888.05	163,103.84
Intergovernmental Receivable:			
State	496,381.61	297,733.25	794,114.86
Federal		66,848.03	66,848.03
Interfunds	<u>272,318.53</u>		<u>272,318.53</u>
Total Assets	<u>\$ 1,948,582.11</u>	<u>\$ 371,469.33</u>	<u>\$ 2,320,051.44</u>
 <u>LIABILITIES</u>			
Cash and Cash Equivalents	\$	\$ 269,931.20	\$ 269,931.20
Accounts Payable	254,463.51	736.50	255,200.01
Intergovernmental Payable:			
Federal		29,736.26	29,736.26
Interfunds		57,488.58	57,488.58
Deferred Inflows		<u>504,807.26</u>	<u>504,807.26</u>
Total Liabilities	<u>254,463.51</u>	<u>862,699.80</u>	<u>1,117,163.31</u>
 <u>FUND BALANCES</u>			
Reserved for:			
Capital Reserve Account	1.00		1.00
Encumbrances	1,022,392.82		1,022,392.82
SEMI - ARRA	3,898.06		3,898.06
Excess Surplus	627,078.77		627,078.77
Excess Surplus - Designated for Subsequent Years Expenditures	1,495,070.04		1,495,070.04
Legally Restricted - Designated for Subsequent Years Expenditures	149,521.96		149,521.96
Unreserved, Reported in:			
General Fund	(1,603,844.05)		(1,603,844.05)
Special Revenue Fund		(491,230.47)	(491,230.47)
Capital Projects Funds			
	<u>1,694,118.60</u>	<u>(491,230.47)</u>	<u>1,202,888.13</u>
Total Liabilities and Fund Balances	<u>\$ 1,948,582.11</u>	<u>\$ 371,469.33</u>	<u>\$ 2,320,051.44</u>

Total Fund Balance above	\$ 1,202,888.13
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Amounts reported for *governmental activities* in the Statement of Net Position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of capital assets is \$36,763,293.31 and the accumulated depreciation is \$14,986,035.00. (See Note 5).	21,777,258.31
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Deferred Outflows related to pension contributions subsequent to the Net Position Liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements. (See Note 7).	5,120,031.00
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Long Term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds. (See Note 7).	(13,473,945.00)
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Long-term liabilities, including bonds, loans and leases payable are not payable in the current period and therefore are not reported as liabilities in the funds. (See Note 6).	<u>(5,568,134.00)</u>
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Net Position of Governmental Activities (A-1)	<u>\$ 9,058,098.44</u>
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HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

B-2

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Total Governmental Fund</u>
<u>Revenues</u>				
Local Tax Levy	\$ 9,229,913.00	\$	\$	\$ 9,229,913.00
Tuition Charges	1,678,541.14			1,678,541.14
Transportation	79,763.66			79,763.66
Miscellaneous	299,604.83			299,604.83
State Sources	30,100,296.70	5,966,988.72		36,067,285.42
Federal Sources	130,710.69	1,860,495.55		1,991,206.24
	<u>41,518,830.02</u>	<u>7,827,484.27</u>		<u>49,346,314.29</u>
<u>Expenditures</u>				
Current Expense:				
Regular Instruction	11,526,448.60	1,810,865.00		13,337,313.60
Special Education Instruction	1,998,451.78			1,998,451.78
Other Special Instruction	602,781.81			602,781.81
Other Instruction	750,137.58			750,137.58
Support Services and Undistributed Costs:				
Tuition	3,862,730.86			3,862,730.86
Student and Instruction Related Services	3,342,938.32	5,526,183.45		8,869,121.77
School Administrative Services	1,485,442.74			1,485,442.74
General Administrative Services	991,722.55			991,722.55
Plant Operations and Maintenance	3,527,693.04			3,527,693.04
Pupil Transportation	746,969.24			746,969.24
Business and Other Support	805,770.75			805,770.75
Employee Benefits	11,049,125.87	449,462.01		11,498,587.88
Capital Outlay	191,994.83	31,378.72		223,373.55
Total Expenditures	<u>40,882,207.97</u>	<u>7,817,889.18</u>		<u>48,700,097.15</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>636,622.05</u>	<u>9,595.09</u>		<u>646,217.14</u>
Other Financing Sources (Uses):				
Cancelled			(181,558.44)	(181,558.44)
Local Contribution to Special Revenue Fund	(225,648.00)	225,648.00		
Total Other Financing Sources (Uses)	<u>(225,648.00)</u>	<u>225,648.00</u>	<u>(181,558.44)</u>	<u>(181,558.44)</u>
Net Change in Fund Balances	410,974.05	235,243.09	(181,558.44)	464,658.70
Fund Balances, July 1	<u>1,283,144.55</u>	<u>(726,473.56)</u>	<u>181,558.44</u>	<u>738,229.43</u>
Fund Balances, June 30	<u>\$ 1,694,118.60</u>	<u>\$ (491,230.47)</u>	<u>\$ -</u>	<u>\$ 1,202,888.13</u>

HARRISON TOWN SCHOOL DISTRICT
 RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 TO THE STATEMENT OF ACTIVITIES
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

B-3

	<u>Ref.</u>	
Total Net Change in Fund Balances - Governmental Funds	B-2	\$ 464,658.70
<p>Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are different because:</p> <p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>		
Depreciation Expense		\$ (1,319,184.00)
Capital Outlays		<u>223,373.55</u>
		(1,095,810.45)
<p>Prior Year Pension contributions are reported in funds governmental funds as expenditures. However, in the staatement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest cost, administrative costs, investment returns, and experience/assumption. This is the amount by which net position liability and deferred inflows/outflows related to pension changed during the period.</p>		
		(1,130,815.00)
Compensated Absences - Net		<u>474,033.00</u>
Change in Net Position of Governmental Activities	A-2	<u><u>\$ (1,287,933.75)</u></u>

PROPRIETARY FUNDS

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2017

B-4

Business-Type
Activities
Enterprise Funds
Food
Service

ASSETS

Current Assets:

Cash	\$ 19,010.82
Accounts Receivable:	
State Sources	1,294.45
Federal Sources	95,720.53
Interfunds Receivable	57,488.58
Inventories:	
Regular	16,287.01
Commodities	3,945.48

Total Current Assets	193,746.87
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Noncurrent Assets:

Furniture, Machinery and Equipment	55,448.56
Less: Accumulated Depreciation	(23,739.65)

Total Noncurrent Assets	31,708.91
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Total Assets	\$ 225,455.78
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LIABILITIES

Current Liabilities:

Interfunds Payable	\$ 272,318.53
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Total Current Liabilities	272,318.53
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NET POSITION

Investment in Capital Assets, Net of Related Debt	31,708.91
Unrestricted	(78,571.66)

Total Net Position	\$ (46,862.75)
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HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

B-5

Business-Type
Activities
Enterprise
Funds
Food
Service

Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 85,582.69
Daily Sales - Nonreimbursable Programs	139,316.00
Summer Food Program	23,009.14
Total Operating Revenue	<u>247,907.83</u>
Operating Expenses:	
Cost of Sales - Reimbursable Programs	546,636.00
Cost of Sales - Non-reimbursable Programs	62,190.00
USDA Food Commodities	101,964.78
Salaries	463,868.29
Fringe Benefits	18,516.32
Tax Liability	65,401.41
Liability Insurance	62,261.36
Management Fee	67,746.85
Repairs and Maintenance	632.00
Other Purchased Services	9,001.64
Supplies and Materials	41,817.28
Miscellaneous	73,792.55
Depreciation	4,609.72
Total Operating Expenses	<u>1,518,438.20</u>
Operating Loss	<u>(1,270,530.37)</u>
Nonoperating Revenues:	
State Sources:	
State School Lunch Program	15,381.06
Federal Sources:	
School Breakfast Program	309,522.31
National School Lunch Program	815,982.04
USDA Food Commodities	101,964.78
After School Snacks	24,817.02
Total Nonoperating Revenues	<u>1,267,667.21</u>
Change in Net Position	(2,863.16)
Total Net Position - Beginning	<u>(43,999.59)</u>
Total Net Position - Ending	<u>\$ (46,862.75)</u>

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

B-6

Business-Type
Activities
Enterprise
Funds
Food
Service

Cash Flows from Operating Activities

Receipts from Customers	\$ 247,907.83
Receipts from Interfunds	(300,000.00)
Payments to Employees	(463,868.29)
Payments to Suppliers	<u>(724,843.28)</u>

Net Cash Used by Operating Activities (1,240,803.74)

Cash Flows from Noncapital Financing Activities

State Sources	14,086.61
Federal Sources	1,054,600.84
Other Sources	<u>97,014.98</u>

Net Cash Provided by Noncapital Financing Activities 1,165,702.43

Net Increase/(Decrease) in Cash and Cash Equivalents (75,101.31)

Balances - Beginning of Year 94,112.13

Balances - End of Year \$ 19,010.82

Reconciliation of Operating Loss to Net Cash Used by Operating Activities

Operating Loss	<u>\$ (1,270,530.37)</u>
Adjustments to Reconcile Operating Loss to Cash Provided (Used) by Operating Activities:	
Depreciation	4,609.72
Federal Commodities	101,964.78
Change in Assets and Liabilities:	
(Increase)/Decrease in Inventory	(1,309.49)
(Increase)/Decrease in Accounts Receivable	7,491.12
Increase/(Decrease) in Interfunds Payable	<u>(83,029.50)</u>
Total Adjustments	<u>29,726.63</u>

Net Cash Used by Operating Activities \$ (1,240,803.74)

FIDUCIARY FUNDS

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2017

B-7

	<u>Unemployment Compensation Trust</u>	<u>Agency Funds</u>
<u>ASSETS</u>		
Cash and Cash Equivalents	<u>\$ 112,923.33</u>	<u>\$ 108,692.17</u>
Total Assets	<u>\$ 112,923.33</u>	<u>\$ 108,692.17</u>
 <u>LIABILITIES</u>		
Payable to Student Groups		\$ 106,897.97
Payroll Deductions and Withholdings		<u>1,794.20</u>
Total Liabilities		<u>\$ 108,692.17</u>
 <u>NET POSITION</u>		
Held in Trust for Unemployment Claims and Other Purposes	<u>\$ 112,923.33</u>	

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

B-8

Unemployment
Compensation
Trust

Additions

Contributions:

Plan Members

\$ 32,135.60

Total Contributions

32,135.60

Investment Earnings:

Interest

36.48

Total Additions

32,172.08

Deductions

Yearly Assessment

3,659.70

Unemployment Claims

37,015.49

Total Deductions

40,675.19

Change in Net Position

(8,503.11)

Total Net Position - Beginning

121,426.44

Total Net Position - Ending

\$ 112,923.33

NOTES TO FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2017

1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

The Harrison Town School District (the "District") is a Type I District located in the County of Hudson, State of New Jersey. As a Type I School District, the members are appointed by the Mayor. A Board of School Estimate approves the school district levy after the final budget is determined by the Board of Education (the "Board"). The members of the Board of School Estimate include the Mayor, two members of the local school board and two members of the governing body.

The Harrison Town School District had an approximate enrollment at June 30, 2017 of 2,113 students.

A reporting entity is comprised of the primary government, component units, and other organizations that are included to insure that the financial statements of the School District are not misleading. The primary government consists of all funds, departments, boards, and agencies that are not legally separate from the School District. For Harrison Town School District, this includes general operations, food service, and student related activities of the School District.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Harrison Town School District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989, to its governmental activities provided they do not conflict with or contradict GASB pronouncements. The most significant of the School District's accounting policies are described below.

A. Basis of Presentation

The School District's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

A. Basis of Presentation (Continued)

1. Government-Wide Financial Statements

The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental activities of the School District at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

2. Fund Financial Statements

During the year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance.

Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column.

B. Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

1. Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

General Fund - The General Fund is the General Operating Fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Fund Accounting (Continued)

1. Governmental Funds (Continued)

General Fund (Continued)

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Permanent Fund - The Permanent Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. Resources are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting entity's programs - that is, for the benefit of the school district. The District presently has no resources that are considered permanent funds.

2. Proprietary Fund Type

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Fund of the District:

Enterprise Fund - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Fund Accounting (Continued)

2. Proprietary Fund Type (Continued)

Enterprise Fund (Continued)

All Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary Fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by Proprietary Funds is charged as an expense against their operations. Accumulated depreciation is reported on Proprietary Fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives in the operation of the Enterprise Funds are approximately 10 years.

Internal Service Funds - These funds may be used to report any activity that provides goods or services to other funds, departments or agencies of the primary entity and its component units, or to other governments, on a cost-reimbursement basis. In addition, internal service funds are used only if the reporting school district is the predominant participant in the activity. The District does not currently utilize any internal service funds.

3. Fiduciary Funds

Trust and Agency Funds - The Trust and Agency Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Private Purpose Scholarship Funds

Expendable Trust Fund - An Expendable Trust Fund is accounted for in essentially the same manner as the Governmental Fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. The Expendable Trust Fund includes the Unemployment Compensation Insurance Fund and Scholarship Funds.

Nonexpendable Trust Fund - A Nonexpendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal.

Unemployment Insurance Trust - The SUI Fund is an employee benefit trust fund which accounts for resources held and administered while acting in a fiduciary capacity for individuals or other government agencies. Assets are held in trust for members of the defined contribution plan.

Agency Funds - Agency Funds are used to account for the assets that the District holds on behalf of others as their agent. These funds are custodial in nature and do not involve measurement of results of operations. Agency Funds include payroll and student activities funds.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Fund Accounting (Continued)

4. Long-Term Debt

Long-term liabilities expected to be financed from Governmental Funds are accounted for in the General Long-Term Debt, not in the Governmental Funds. This includes serial bonds outstanding that are expected to be financed from Governmental Funds, the outstanding principal balance on capital leases, lease purchase agreements, compensated absences, claims and judgments and the outstanding principal on outstanding bonds. Because the District is a Type I District, all serial bonds are issued by the municipality.

C. Measurement Focus

1. Government-Wide Financial Statements

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the School District are included on the Statement of Net Position.

2. Fund Financial Statements

All Governmental Funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. With this measurement, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total position) is segregated into contributed capital and retained earnings components. Proprietary Fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

Fiduciary Funds are reported using the economic resources measurement focus.

D. Basis of Accounting

The modified accrual basis of accounting is used for measuring financial position and operating results of all Governmental Fund types, Expendable Trust Funds and Agency Funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Basis of Accounting (Continued)

Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable".

In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's Proprietary Funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and nonexpendable trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

E. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue, and Debt Service Funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year subject to the limitation of N.J.A.C. 6A:23A-2.3 (et seq.).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General Fund Revenue and Special Revenue Fund Revenue from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General, Special Revenue and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Budgets/Budgetary Control (Continued)

Explanation of Difference Between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedule.	\$ 41,737,030.11	\$ 7,592,241.18
Difference - Budget-to-GAAP:		
State aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	2,322,822.44	726,473.56
State aid payment recognized for budgetary purposes, not recognized for GAAP statements.	<u>(2,541,022.53)</u>	<u>(491,230.47)</u>
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	<u><u>\$ 41,518,830.02</u></u>	<u><u>\$ 7,827,484.27</u></u>
Uses/Outflows of Resources:		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule.	\$ 40,882,207.97	\$ 7,817,889.18
Difference - Budget-to-GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Transfer to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.		
Net transfers (inflows) from general fund.		
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u><u>\$ 40,882,207.97</u></u>	<u><u>\$ 7,817,889.18</u></u>

F. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the Special Revenue Fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the Special Revenue Fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity

1. Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks, (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

2. Inventories and Prepaid Expenses

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the Enterprise Fund are recorded as an expenditure during the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2017.

3. Allowance for Uncollectible Accounts

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

4. Tuition Receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

5. Tuition Payable

Tuition charges for the fiscal years 2015-16 and 2016-17 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

G. **Assets, Liabilities and Equity (Continued)**

6. **Short-Term Interfund Receivables/Payables**

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

7. **Capital Assets**

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of \$2,000.00. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except for land are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method under the half year convention over the following useful lives:

<u>Asset Class</u>	<u>Estimated Lives</u>
School Buildings	50 years
Building Improvements	20 years
Vehicles	8 years
Furniture and Equipment	10 years
Food Service Equipment	7 - 20 years
Grounds Equipment	15 years

8. **Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire sick leave and vacation leave liabilities are reported on the government-wide financial statements.

For Governmental Fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

9. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the governmental funds. However, the noncurrent portion of capital leases, compensated absences and loans payable that will be paid from Governmental Funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

10. Net Position

The District has implemented GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. This statement defines net position as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. This Statement provides guidance for reporting net position within a framework that includes deferred outflows of resources and deferred inflows of resources, in addition to assets and liabilities.

The District has elected to early implement GASB No. 65, *Items Previously Reported as Assets and Liabilities*. This statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

11. Deferred Inflows

Deferred inflows in the General and Special Revenue Fund represent program revenues that have been received but not yet earned.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

12. Fund Equity

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds. Reserves represent those portions of fund equity not available for appropriation for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

13. Fund Balance Reserves

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

14. Proprietary Funds Revenues and Expenses

Proprietary Funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a Proprietary Fund's principal ongoing operations. The principal operating revenues of the School District Enterprise Fund, (the Food Service) are charges to customers for sales of food service. Operating expenses for Enterprise Funds include the cost of sales, services, administrative expense and depreciation on Capital Assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

15. Rebatable Arbitrage

Rebatable arbitrage results from investing the proceeds of borrowed funds either directly or indirectly into investments that are higher in yield than the bond yield incurred on the borrowed funds. In accordance with GASB 34, rebatable arbitrage is treated like a claim or judgment. All interest income is reported as revenue of the Capital Projects Fund. The liability, if any, is recorded in the "Statement of Net Position".

16. Non-Monetary Transactions

Commodities received under the Federal Food Distribution Program are received by the District and are recorded as nonoperating revenue when received in the Food Service Enterprise Fund at market value. The use of the commodities is included in cost of sales.

17. Allocation of Expenses

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Employee benefits, including the employer's share of social security, worker's compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the direct expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is reported separately on the Statement of Activities. No expenses were allocated as "Indirect Expenses".

18. Extraordinary and Special Items

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

19. Accounting and Financial Reporting for Pensions

In fiscal year 2015, the District implemented GASB 68. This Statement amends GASB Statement No. 27. It improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local government employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement replaces the requirement of Statement No. 27, *Accounting for Pension by State and Local Governmental Employers*, as well as the requirements of Statement No. 50, *Pension Disclosures*, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement. This statement is effective for periods beginning after June 15, 2014.

The District has also implemented GASB Statement 71, *Pension Transition for Contributions made Subsequent to the Measurement Date-an amendment to GASB No. 68*. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, *Accounting and Financial Reporting for Pensions*. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

Statement 68 requires a state or local government employer (or nonemployer contributing entity in a special funding situation) to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. If a state or local government employer or nonemployer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources.

In addition, Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or nonemployer contributing entity that arise from other types of events. At transition to Statement 68, if it is not practical for an employer or nonemployer contributing entity to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported. Consequently, if it is not practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, contributions made after the measurement date of the beginning net pension liability could not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer or nonemployer contributing entity's beginning net position and expense in the initial period of implementation.

This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

20. Other Accounting Standards

The District is currently reviewing the following for applicability and potential impact on the financial statements:

- *GASB Statement No. 75. Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions.* The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB).

Effective Date: The provisions in Statement 75 are effective for fiscal years beginning after June 15, 2017. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 82. Pension Issues - an Amendment of GASB Statements No. 67, No. 68 and No. 73.* Specifically, this Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2016, except for the requirements of paragraph 7 in a circumstance in which an employer's pension liability is measured as of a date other than the employer's most recent fiscal year end. In that circumstance, the requirements of paragraph 7 are effective for that employer in the first reporting period in which the measurement date of the pension liability is on or after June 15, 2017. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 83. Certain Asset Retirement Obligations.* This Statement addresses accounting and financial reporting for certain asset retirement obligations (ARO's). An ARO is a legally enforceable liability associated with the retirement of a tangible capital asset. A government that has legal obligations to perform future asset retirement activities related to its tangible capital assets should recognize a liability based on the guidance in this Statement.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 84. Fiduciary Activities.* The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify component units and postemployment benefit arrangements that are fiduciary activities.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. The District does not expect this Statement to impact its financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

20. Other Accounting Standards (Continued)

- *GASB Statement No. 85. Omnibus 2017.* The objective of this Statement is to address practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics including issues related to blending component units, goodwill, fair value measurement and application, and postemployment benefits (pensions and other postemployment benefits [OPEB]).

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 27, 2017. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 86. Certain Debt Extinguishment Issues.* The primary objective of this Statement is to improve consistency in accounting and financial reporting for in-substance defeasance of debt by providing guidance for transactions in which cash and other monetary assets acquired with only existing resources - resources other than the proceeds of refunding debt - are placed in an irrevocable trust for the sole purpose of extinguishing debt. This Statement also improves accounting and financial reporting for prepaid insurance on debt that is extinguished and notes to financial statements for debt that is defeased in substance.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 27, 2017. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 87. Leases.* The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and Cash Equivalents includes petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

Investments are stated at cost, which approximates market. The District classifies certificates of deposit that have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments. The District is in compliance with GASB Statement No. 3 as amended by GASB Statement No. 40.

A. Deposits

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

3. **CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)**

A. **Deposits**

New Jersey Statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

As of June 30, 2017, cash and cash equivalents (deposits) of the District consisted of the following:

	<u>Cash and Cash Equivalents</u>
Checking Accounts	<u>\$994,361.30</u>

Of the total amount, deposits of \$1.00 have been earmarked towards the Capital Reserve Account (See Note 15). The cash balance does not reflect the final two State Aid payments which were received until July 2017 in the amount of \$3,032,253.00.

New Jersey Cash Management Fund - All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to minimize the risks related to investments. In all the years of the Division of Investment's existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for the "Other-than-State" participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis.

Allocation of Cash and Cash Equivalents

Unrestricted	\$ 881,437.97
Restricted	<u>112,923.33</u>
	<u>\$ 994,361.30</u>

B. **Investments**

New Jersey Statutes permit the District to purchase the following types of securities:

- . Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America. This includes instruments such as Treasury bills, notes and bonds.
- . Government money market mutual funds.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

B. Investments (Continued)

- . Any federal agency or instrumentality obligation authorized by Congress that matures within 397 days from the date of purchase, and has a fixed rate of interest not dependent on any index or external factors.
- . Bonds or other obligations of the school district or local unit of which the school district is a part.
- . Any other obligations with maturities not exceeding 397 days, as permitted by the Division of Investments, New Jersey State Department of Treasury.
- . Local government investment pools.
- . New Jersey State Cash Management Fund.
- . Repurchase agreements of fully collateralized securities, subject to special conditions.

4. INTERGOVERNMENTAL ACCOUNTS RECEIVABLE

Intergovernmental Accounts Receivable at June 30, 2017 consisted of Federal Source, State Source, transportation, a capital project grant for the new high school and other revenue. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

	<u>Governmental Fund Financial Statements</u>	<u>Business- Type Activities</u>
State Aid:		
General Fund:		
TPAF FICA Reimbursement	\$ 283,106.61	
Extraordinary Aid	<u>213,275.00</u>	
	<u>\$ 496,381.61</u>	
Special Revenue Fund:		
State Source	<u>\$ 297,733.25</u>	
Federal Source	<u>\$ 66,848.03</u>	
Proprietary Fund:		
Enterprise Fund:		
State Source		<u>\$ 1,294.45</u>
Federal Source		<u>\$ 9,572.53</u>

5. CAPITAL ASSETS

Capital Asset activity for the fiscal year ended June 30, 2017 was as follows:

	Balance <u>June 30, 2016</u>	Additions	Balance <u>June 30, 2017</u>
Land	\$ 2,595,300.00	\$	\$ 2,595,300.00
Site Improvements and Buildings	30,220,032.63	62,074.29	30,282,106.92
Machinery and Equipment	<u>3,724,587.13</u>	<u>161,299.26</u>	<u>3,885,886.39</u>
Total Historical Cost	36,539,919.76	223,373.55	36,763,293.31
Less: Accumulated Depreciation	<u>(13,666,851.00)</u>	<u>(1,319,184.00)</u>	<u>(14,986,035.00)</u>
Governmental Assets Net Capital Position	<u>\$ 22,873,068.76</u>	<u>\$(1,095,810.45)</u>	<u>\$ 21,777,258.31</u>

6. LONG-TERM DEBT

During the fiscal year ended June 30, 2017, the following changes occurred in liabilities:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>	<u>Long-Term Portion</u>
Governmental Activities Compensated Absences Payable	<u>\$ 6,042,167.00</u>	<u>\$ 120,843.00</u>	<u>\$ 594,876.00</u>	<u>\$ 5,568,134.00</u>	<u>\$ 5,568,134.00</u>

A. Bonds and Loans Payable Currently Outstanding are Summarized as Follows

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

B. Debt Service Requirements

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

C. Bonds Authorized but Not Issued

As of June 30, 2017, there were no Bonds authorized but not issued.

D. Capital Lease Obligations Payable

Lease/Purchase Agreements - Equipment, Vehicles and Fields

As of June 30, 2017, the District had not entered into any capital leases.

7. PENSION PLANS

Description of Plans

All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P. O. Box 295, Trenton, New Jersey 08625.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey On-Behalf of the District and the system's other related noncontributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district or public agency, provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

Vesting and Benefit Provisions

The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6 for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/55 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Pension benefits for members enrolled in PERS after May 21, 2010 would be based on 1/60th of the average annual compensation for the last five years of service or any five fiscal years of membership that provide the largest benefit to the member of the member's beneficiary. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55). The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the system.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation

P.L. 2011, c. 78, effective June 28, 2011, made various changes to the manner in which TPAF and PERS operates and to the benefit provisions of those systems.

7. PENSION PLANS (Continued)

Significant Legislation (Continued)

This new legislation's provisions impacting employee pension and health benefits include:

- New members of TPAF and PERS hired on or after June 28, 2011 (Tier 5 members), will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of $\frac{1}{4}$ to 1 percent for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the TPAF and PERS is increased from age 62 to 65 for Tier 5 members.
- Active member contribution rates will increase. TPAF and PERS active member rates increase from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years. For Fiscal Year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contributions for TPAF and PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Contribution Requirements

The contribution policy is set by New Jersey State Statutes and, in most retirement systems, contributions are required by active members and contribution employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

In accordance with the provisions of Chapter 78, P.L. 2011, employee pension contribution rates for TPAF and PERS is currently 7.06% of employees' annual compensation, as defined.

Employers are required to contribute at an actuarially determined rate in both PERS and TPAF. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the TPAF and PERS. In the PERS and TPAF, the employer contribution includes funding for post-retirement medical premium. Under current statute, the school is a noncontributing employer of the TPAF.

Employee contributions for TPAF and PERS employees will be increased from 6.5% to 7.5% to be phased in equally over a 7 year period beginning July 2012. The contribution rate will increase by 0.14% each year with the first payroll of July until the 7.5% contribution rate is reached in July 2018.

During the year ended June 30, 2017 for TPAF, which is a cost-sharing plan with special funding situations, the annual pension costs equals annual required contribution. For PERS, which is a cost sharing multi-employer pension plan, the annual pension costs differs from the annual required contribution due to the enactment of Chapter 114, P.L. 1997.

7. PENSION PLANS (Continued)

Contribution Requirements (Continued)

Three-Year Trend Information for PERS

<u>Year Funding</u>	<u>Pension Cost (APC)</u>	<u>Net Cost to District</u>	<u>Percentage of APC Contributed</u>
June 30, 2017	\$404,160.00	\$404,160.00	100%
June 30, 2016	359,543.00	359,543.00	100%
June 30, 2015	345,491.00	345,491.00	100%

**Three-Year Trend Information for TPAF
(Paid On-Behalf of the District)**

<u>Year Funding</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of PC Contributed</u>	<u>Long-Term Disability Insurance</u>	<u>Post-Retirement Medical Benefits</u>
June 30, 2017	\$1,849,479.00	100%	\$ 3,390.00	\$1,541,037.00
June 30, 2016	1,374,720.00	100%		1,636,912.00
June 30, 2015	885,310.00	100%		1,405,429.00

During the fiscal year ended June 30, 2017, the State of New Jersey contributed \$1,849,479.00 to the TPAF for normal pension, \$3,390.00 for Long-Term Disability Insurance and \$1,541,037.00 for benefits On-Behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$1,293,127.79 during the year ended June 30, 2017 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and individual fund statement and schedules as a revenue and expenditure in accordance with GASB 27.

Legislation enacted during 1993 provided early retirement incentives for certain members for TPAF and PERS who met certain age and service requirements and who applied for retirement between certain dates in the 1994 fiscal year. The early retirement incentives included: (a) an additional five years of service credit for employees at least age 50 with a minimum of 25 years of service; (b) free health benefits for employees at least 60 years old with at least 20 years of service; and (c) an additional \$500 per month for two years for employees at least age 60 with 10 but less than 20 years of service. The Board assumed the increased cost for the early retirement as it affected their District.

Teachers' Pension and Annuity Fund (TPAF)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The employer contributions for the District are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the District (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the District (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the District. However, the State's portion of the net pension liability that was associated with the District was \$135,072,489, as measured on June 30, 2016 and \$103,499,046 as measured on June 30, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$10,148,818 and revenue of \$10,148,818 for support provided by the State. The measurement period for the pension expense and revenue reported in the District's financial statements (A-2) at June 30, 2017 is based upon changes in the collective net pension liability with a measurement period of June 30, 2015 through June 30, 2016. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon the changes in the collective net pension liability between July 1, 2015 and June 30, 2016.

Although the District does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Collective Deferred Outflows of Resources	\$ 17,440,003,201	\$ 7,521,378,257
Collective Deferred Inflows of Resources	195,027,919	554,399,005
Collective Net Pension Liability (Nonemployer - State of New Jersey)	78,666,367,052	63,204,270,305
State's Portion of the Net Pension Liability that was Associated with the District	135,072,489	103,499,046
State's Portion of the Net Pension Liability that was Associated with the District as a Percentage of the Collective Net Pension Liability	0.1717029701%	0.1637532491%

Actuarial Assumptions

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation:	2.5%
Salary Increases:	
2012-2021	Varies Based on Experience
Thereafter	Varies Based on Experience
Investment Rate of Return:	7.65%

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions (Continued)

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Cash	5.00%	0.39%
U.S. Government Bonds	1.50%	1.28%
U.S. Credit Bonds	13.00%	2.76%
U.S. Mortgages	2.00%	2.38%
U.S. Inflation-Indexed Bonds	1.50%	1.41%
U.S. High Yield Bonds	2.00%	4.70%
U.S. Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Markets Equity	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds - MultiStrategy	5.00%	3.70%
Hedge Funds - Equity Hedge	3.75%	4.72%
Hedge Funds - Distressed	3.75%	3.49%

Discount Rate

The discount rate used to measure the total pension liability was 3.22% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of employers' contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Discount Rate (Continued)

The following presents the proportionate share of the net pension liability associated with the District as of June 30, 2017 (*measurement date June 30, 2016*) calculated using the discount rate as disclosed above as well as what the State's proportionate share of the net pension liability associated with the District would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	1% Decrease <u>2.22%</u>	At Current Discount Rate <u>3.22%</u>	At 1% Increase <u>4.22%</u>
State's Proportionate Share of the Net Pension Liability Associated with the District	\$ 161,427,639	\$ 135,072,489	\$ 113,550,107

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

Since the District has no proportionate share of the net pension liability because of the special funding situation, the district would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf16.pdf>.

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>.

Public Employees' Retirement System (PERS)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the District reported a liability of \$13,473,945.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2015. The District's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2016 and 2015. At June 30, 2016, the District's proportion was 0.0454937526%, which was an increase of 0.04182203675% from its proportion measured as of June 30, 2015.

7. **PENSION PLANS (Continued)**

Public Employees' Retirement System (PERS) (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

For the year ended June 30, 2017, the District recognized pension expense of \$1,579,569.00. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences Between Expected and Actual Experience	\$ 250,575	\$
Changes of Assumptions	2,791,082	
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	513,774	
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	1,160,440	
District Contributions Subsequent to the Measurement Date	<u>404,160</u>	
	<u>\$ 5,120,031</u>	<u>\$ -</u>

The \$404,160 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2017 the plan measurement date is June 30, 2016) will be recognized as a reduction of the net pension liability measured as of June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ended June 30</u>	<u>Amount</u>
2017	\$ 800,472.81
2018	800,472.81
2019	927,374.59
2020	779,130.28
2021	247,979.44
	<u>\$ 3,555,429.93</u>

Additional Information:

Collective balances at June 30, 2016 and 2015 are as follows:

	<u>June 30, 2016</u>	<u>June 30, 2015</u>
Collective Deferred Outflows of Resources	\$ 8,685,338,300	\$ 3,578,735,606
Collective Deferred Inflows of Resources	870,133,595	993,410,455
Collective Net Pension Liability (Non State - Local Group)	29,617,131,759	22,447,996,119
District's Portion of Net Pension Liability	13,473,945	9,387,834
District's Proportion %	0.0454937526%	0.0418203675%

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS) (Continued)

Actuarial Assumptions

The collective total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions:

Inflation	3.08%
Salary Increases:	
2012-2026	1.65% - 4.15% (Based on Age)
Thereafter	2.65% - 5.15% (Based on Age)
Investment Rate of Return	7.65%

Pre-retirement mortality rates were based on the RP-200 Employee Pre-retirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2008 to June 30, 2011. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

7. **PENSION PLANS (Continued)**

Public Employees' Retirement System (PERS) (Continued)

Long-Term Rate of Return (Continued)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.64%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yields Bonds	2.00%	4.56%
Inflation Indexed Bonds	1.50%	3.44%
Broad U.S. Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds/Absolute Returns	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt ex U.S.	5.00%	-0.25%
REIT	5.25%	5.63%

Discount Rate

The discount rate used to measure the total pension liability was 3.95% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the net pension liability measured as of June 30, 2016, calculated using the discount rate of 3.98%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.98%) or one percentage point higher (4.98%) than the current rate:

	<u>1% Decrease (2.98%)</u>	<u>Current Discount Rate (3.98%)</u>	<u>1% Increase (4.98%)</u>
District's Proportionate Share of the Net Pension Liability	\$ 16,510,746	\$ 13,473,945	\$ 10,966,801

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/financial-rpts-home.shtml>.

8. DEFINED CONTRIBUTION RETIREMENT PROGRAM

Description of System

The Defined Contribution Retirement Program (DCRP) was established on July 1, 2007 for certain public employees under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007. The program provides eligible members, with a minimum base salary of \$1,500.00 or more, with a tax-sheltered, defined contribution retirement benefit, in addition to life insurance and disability coverage. The DCRP is jointly administered by the Division of Pensions and Benefits and Prudential Financial.

If the eligible elected or appointed official will earn less than \$5,000.00 annually, the official may choose to waive participation in the DCRP for that office or position. This waiver is irrevocable.

As of May 21, 2010, the minimum base salary required for eligibility in the DCRP was increased to \$5,000.00.

This retirement program is a new pension system where the value of the pension is based on the amount of the contribution made by the employee and employer and through investment earnings. It is similar to a Deferred Compensation Program where the employee has a portion of tax deferred salary placed into an account that the employee manages through investment options provided by the employer.

The law requires that three classes of employees enroll in the DCRP, detailed as follows:

- All elected officials taking office on or after July 1, 2007, except that a person who is reelected to an elected office held prior to that date without a break in service may remain in the Public Employees' Retirement System (PERS).
- A Governor appointee with the advice and consent of the Legislature or who serves at the pleasure of the Governor only during that Governor's term of office.
- Employees enrolled in the PERS on or after July 1, 2007 who earn salary in excess of established "maximum compensation" limits.
- Employees otherwise eligible to enroll in the PERS on or after November 2, 2008 who do not earn the minimum salary for PERS Tier 3, but who earn salary of at least \$5,000.00.
- Employees otherwise eligible to enroll in the PERS after May 21, 2010, who do not work the minimum number of hours per week required for PERS Tier 4 or Tier 5 enrollment (32 Hours per week) but who earn salary of at least \$5,000.00 annually.

Notwithstanding the foregoing requirement, other employees who hold a professional license or certificate or meet other exceptions are permitted to remain to join or remain in PERS.

Contributions Required and Made

Contributions made by employees for DCRP are currently at 5.5% of their base wages. Member contributions are matched by a 3.0% employer contribution.

9. POST-RETIREMENT BENEFITS

P.L. 1987, c. 384 and P.L. 1990, c. 6 required Teachers' Pension and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c. 62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c. 126, which provides employee paid health benefits to members of PERS and the Alternate Benefit Program (ABP) who retired from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the treasury website at:

<http://www.nj.gov/treasury/pensions/pdf/financial/2016divisioncombined.pdf>

10. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences of the Governmental Fund types is recorded in the current and long-term liabilities. The current portion of the compensated absence balance of the Governmental Funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability balance of compensated absences.

11. DEFERRED COMPENSATION

The District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

The Variable Annuity Life Insurance Company
The Hartford Broker Dealers
Travelers Life and Annuity Company
The Equitable Financial Companies

Metropolitan Life Preference Plus
Security Benefit
Paul Revere Insurance Company

12. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's Expendable Trust Fund for the current and previous two years:

<u>Fiscal Year Ended June 30</u>	<u>Interest</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2016-2017	\$ 36.48	\$ 32,135.60	\$ 40,675.19	\$ 112,923.33
2015-2016	35.97	32,996.07	33,570.09	121,426.44
2014-2015	34.42	30,362.34	16,960.91	121,964.49

13. INTERFUND BALANCES AND TRANSFERS

The interfund receivable/payable as of June 30, 2017 will be liquidated in the normal course of business in the succeeding year.

	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General Fund	\$ 272,318.53	\$
Special Revenue Fund		57,488.58
Enterprise Fund	<u>57,488.58</u>	<u>272,318.53</u>
	<u>\$ 329,807.11</u>	<u>\$ 329,807.11</u>

14. CAPITAL RESERVE ACCOUNT

A Capital Reserve Account was established by the Board by inclusion of \$100.00 on October 12, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. Because the District is receiving additional funding, the amount of \$1.00 is the maximum that can be maintained in this account. The Capital Reserve Account is maintained in the General Fund and its activity is included in the General Fund Annual Budget.

Funds placed in the Capital Reserve Account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual General Fund budget certified for taxes or by transfer by board resolution at year end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

15. DEFICIT FUND BALANCES

The District has a deficit fund balance of \$1,603,844.05 in the General Fund and \$491,230.47 in the Special Revenue Fund as of June 30, 2017 as reported in the fund statements (modified accrual basis). P.L. 2003, c. 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the General and Special Revenue Fund balance deficit does not alone indicate that the District is facing financial difficulties.

Pursuant to P.L. 2003, c. 97 any negative unreserved, undesignated General Fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District deficit in the GAAP funds statements of \$1,603,844.05 is less than the last state aid payment.

16. FUND BALANCE APPROPRIATED

General Fund - Of the \$1,694,118.60 General Fund fund balance reported in Statement "B-1" at June 30, 2017, \$1,022,392.82 is reserved for encumbrances; \$1.00 is reserved in the Capital Reserve Account; \$627,078.77 is excess surplus; \$3,898.06 is reserved for SEMI - ARRA; \$149,521.96 is unreserved and has been designated for subsequent years expenditures; \$1,495,070.04 is excess surplus - designated for subsequent year's expenditures and appropriated and included as anticipated revenue for the year ended June 30, 2018 and (\$1,603,844.05) is unreserved and undesignated.

17. CONTINGENT LIABILITIES AND COMMITMENTS

- A. Grant Programs** - The school district participates in federally and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.
- A. Litigation** - The Board Attorney's letter did not indicate any litigation, claims or contingent liabilities that are either not covered by the Board's insurance carrier or would have a material financial impact on the Board.

18. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance is \$630,976.83 as a result of the 2016-2017 school year.

19. RECONCILIATION OF FUND BALANCE - GENERAL FUND

The Surpluses are presented on a GAAP basis and a reconciliation from the budget basis to the GAAP basis is as follows:	Unreserved and <u>Designated</u>
Balance on a Budget Basis on the General Fund Budgetary Basis Comparison	\$4,235,141.13
Less: Allocation of State Aid Payment of \$3,032,253.00 Not Recognized on a GAAP Basis	<u>2,541,022.53</u>
Balances on a GAAP Basis on the Governmental Fund Balance Sheet	<u>\$1,694,118.60</u>

20. TAX ABATEMENTS

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(B), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

21. SUBSEQUENT EVENT

The Harrison Town School District has evaluated subsequent events that occurred after the balance sheet date, but before November 26, 2017. No items were determined to require disclosure.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

C. BUDGETARY COMPARISON SCHEDULES

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #1

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Revenues</u>					
Local Sources:					
Tax Levy	\$ 9,229,913.00	\$	\$ 9,229,913.00	\$ 9,229,913.00	\$
Tuition	1,564,680.00		1,564,680.00	1,678,541.14	113,861.14
Transportation	143,040.00		143,040.00	79,763.66	(63,276.34)
Miscellaneous	299,000.00		299,000.00	299,604.83	604.83
Total - Local Sources	11,236,633.00		11,236,633.00	11,287,822.63	51,189.63
State Sources:					
Equalization Aid	23,068,930.00		23,068,930.00	23,068,930.00	
Categorical Special Education Aid	1,274,541.00		1,274,541.00	1,274,541.00	
Transportation Aid	146,237.00		146,237.00	146,237.00	
Security Aid	827,463.00		827,463.00	827,463.00	
Under Adequacy Aid	40,247.00		40,247.00	40,247.00	
PARCC Readiness Aid	19,970.00		19,970.00	19,970.00	
Professional Learning Community Aid	20,830.00		20,830.00	20,830.00	
Other State Aid	80,187.00		80,187.00		80,187.00
Per Pupil Growth Aid	19,970.00		19,970.00	19,970.00	
Extraordinary Aid				213,275.00	213,275.00
On-Behalf TPAF Pension Contribution (Nonbudgeted)				1,849,479.00	1,849,479.00
On-Behalf Medical Contribution (Nonbudgeted)				1,541,037.00	1,541,037.00
On-Behalf Long Term Disability Insurance				3,390.00	3,390.00
Reimbursed TPAF Social Security Contribution (Nonbudgeted)				1,293,127.79	1,293,127.79
Total - State Sources	25,498,375.00		25,498,375.00	30,318,496.79	4,980,495.79
Federal Aid:					
SEMI - ARRA				3,898.06	3,898.06
Medicare Reimbursement	85,272.00		85,272.00	126,812.63	41,540.63
Total Federal Aid	85,272.00		85,272.00	130,710.69	45,438.69
Total Revenues	36,820,280.00		36,820,280.00	41,737,030.11	5,077,124.11
<u>Expenditures</u>					
Current Expense:					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	575,260.00		575,260.00	575,260.00	
Salaries of Teachers:					
Grades 1 - 5	3,855,011.00	80,000.00	3,935,011.00	3,930,920.17	4,090.83
Grades 6 - 8	2,186,664.00	27,000.00	2,213,664.00	2,196,003.46	17,660.54
Grades 9 - 12	3,757,920.00	45,000.00	3,802,920.00	3,802,615.00	305.00
Unused Vacation Payments to Retired Staff	490,000.00		490,000.00	460,311.04	29,688.96
Home Instruction:					
Salaries of Teachers	26,000.00		26,000.00	26,000.00	
Other Purchased Services	8,500.00		8,500.00	8,500.00	
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	218,929.00		218,929.00	207,989.10	10,939.90
Purchased Professional/Educational Services	169,000.00	(108,300.00)	60,700.00	44,977.38	15,722.62

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #2

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Regular Programs - Undistributed Instruction:					
Purchased Professional and Technical Services	\$ 16,000.00	\$ (4,000.00)	\$ 12,000.00	\$ 11,554.53	\$ 445.47
Other Purchased Services	55,000.00		55,000.00	39,460.25	15,539.75
General Supplies	286,000.00	(159,991.81)	126,008.19	107,965.80	18,042.39
Textbooks	240,000.00	(110,000.00)	130,000.00	114,891.87	15,108.13
Total Regular Programs	11,884,284.00	(230,291.81)	11,653,992.19	11,526,448.60	127,543.59
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	1,835,076.00		1,835,076.00	1,737,935.90	97,140.10
Other Salaries for Instruction	307,984.00		307,984.00	242,298.88	65,685.12
General Supplies	750.00		750.00	600.00	150.00
Textbooks	750.00		750.00	685.00	65.00
Total Learning and/or Language Disabilities	2,144,560.00		2,144,560.00	1,981,519.78	163,040.22
Resource Room/Resource Center:					
Other Salaries for Instruction	17,664.00		17,664.00	15,932.00	1,732.00
General Supplies	500.00		500.00	500.00	
Textbooks	500.00		500.00	500.00	
Total Resource Room/Resource Center	18,664.00		18,664.00	16,932.00	1,732.00
Total Special Education	2,163,224.00		2,163,224.00	1,998,451.78	164,772.22
Before/After School Programs - Instruction:					
Salaries of Teachers	55,000.00		55,000.00	55,000.00	
Total Before/After School Programs - Instruction	55,000.00		55,000.00	55,000.00	

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #3

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Bilingual Education:					
Salaries of Teachers	\$ 561,473.00	\$ 55,000.00	\$ 616,473.00	\$ 508,644.84	\$ 107,828.16
General Supplies	950.00		950.00	500.00	450.00
Textbooks	950.00		950.00	500.00	450.00
Total Bilingual Education	563,373.00	55,000.00	618,373.00	509,644.84	108,728.16
School Sponsored Curricular Activities - Instruction:					
Salaries	49,575.00	(2,500.00)	47,075.00	37,440.27	9,634.73
Supplies and Materials	2,000.00		2,000.00	696.70	1,303.30
Total School Sponsored Curricular Activities - Instruction	51,575.00	(2,500.00)	49,075.00	38,136.97	10,938.03
Before/After School Programs - Support SVC:					
Salaries	165,000.00		165,000.00	149,401.76	15,598.24
General Supplies	1,900.00	(500.00)	1,400.00	865.47	534.53
Total Before/After School Programs - Support SVC	166,900.00	(500.00)	166,400.00	150,267.23	16,132.77
School Sponsored Athletic Activities - Instruction:					
Salaries	184,000.00	(15,000.00)	169,000.00	163,151.87	5,848.13
Purchased Professional/Technical Services	110,500.00		110,500.00	40,877.38	69,622.62
Supplies and Materials	4,500.00		4,500.00	2,685.68	1,814.32
Other Objects	15,000.00	(5,000.00)	10,000.00	8,098.08	1,901.92
Total Other Instructional Programs - Instruction	314,000.00	(20,000.00)	294,000.00	214,813.01	79,186.99
Instructional Alternative Education Programs:					
Supplies and Materials	650.00		650.00		650.00
Summer School - Instruction:					
Salaries of Teachers	228,000.00	(132,000.00)	96,000.00	79,592.06	16,407.94
Supplies and Materials	2,500.00	(500.00)	2,000.00	1,426.27	573.73
Total Summer School - Instruction	230,500.00	(132,500.00)	98,000.00	81,018.33	16,981.67
Community Services Programs - Instruction:					
Salaries - Other	156,000.00	408.40	156,408.40	133,082.13	23,326.27
Other Instructional Programs - Instruction:					
Salaries	50,000.00		50,000.00	49,989.70	10.30
Purchased Professional Educational Services	62,000.00	(15,000.00)	47,000.00	47,000.00	
Supplies and Materials	65,000.00	20,000.00	85,000.00	73,967.18	11,032.82
Total School Sponsored Athletic Activities - Instruction	177,000.00	5,000.00	182,000.00	170,956.88	11,043.12
Total Instruction	15,762,506.00	(325,383.41)	15,437,122.59	14,877,819.77	559,302.82

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #4

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Undistributed Expenditures:					
Instruction:					
Tuition to Other LEA's Within the State - Special	\$ 2,046,000.00	\$ 16,040.00	\$ 2,062,040.00	\$ 2,057,101.97	\$ 4,938.03
Tuition - Other	4,500.00		4,500.00	4,500.00	
Tuition to Private Schools for the Disabled Within the State	1,765,420.00	40,611.74	1,806,031.74	1,801,128.89	4,902.85
Total Undistributed Expenditures - Instruction	3,815,920.00	56,651.74	3,872,571.74	3,862,730.86	9,840.88
Attendance and Social Work Services:					
Salaries	421,921.00		421,921.00	421,604.18	316.82
Supplies and Materials	750.00		750.00	750.00	
Total Attendance and Social Work Services	422,671.00		422,671.00	422,354.18	316.82
Health Services:					
Salaries	491,848.00		491,848.00	491,846.25	1.75
Purchased Professional and Technical Services	3,000.00		3,000.00	2,299.00	701.00
Supplies and Materials	900.00		900.00	476.48	423.52
Other Objects	5,000.00		5,000.00	2,710.00	2,290.00
Total Health Services	500,748.00		500,748.00	497,331.73	3,416.27
Speech, OT, PT and Related Services:					
Salaries	108,692.00		108,692.00	77,469.91	31,222.09
Child Study Teams:					
Salaries of Other Professional Staff	830,070.00		830,070.00	807,926.47	22,143.53
Salaries of Secretarial and Clerical Assistants	38,161.00		38,161.00	38,161.00	
Purchased Professional Educational Services	10,000.00		10,000.00	10,000.00	
Other Purchased and Technical Services	2,000.00		2,000.00	966.60	1,033.40
Supplies and Materials	3,000.00	(300.00)	2,700.00	2,090.70	609.30
Other Objects	500.00		500.00	430.00	70.00
Total Child Study Teams	883,731.00	(300.00)	883,431.00	859,574.77	23,856.23

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual Favorable (Unfavorable)</u>
<u>Expenditures</u>					
<u>Current Expense:</u>					
<u>Undistributed Expenditures:</u>					
Improvement of Instruction Services/Other Support Services - Instructional Staff:					
Salaries of Other Professional Staff	\$ 430,468.00	\$	\$ 430,468.00	\$ 429,465.59	\$ 1,002.41
Salaries of Secretarial and Clerical Assistants	77,995.00		77,995.00	77,995.00	
Supplies and Materials	950.00		950.00	800.00	150.00
	<u>509,413.00</u>		<u>509,413.00</u>	<u>508,260.59</u>	<u>1,152.41</u>
Total Improvement of Instruction Services/Other Support Services - Instructional Staff					
Educational Media Services/School Library:					
Salaries	515,016.00		515,016.00	515,013.80	2.20
	<u>515,016.00</u>		<u>515,016.00</u>	<u>515,013.80</u>	<u>2.20</u>
Total Educational Media Services/School Library					
Guidance:					
Salaries of Other Professional Staff	352,678.00	55,000.00	407,678.00	407,674.97	3.03
Salaries of Secretarial and Clerical Assistants	46,916.00		46,916.00	46,915.92	0.08
Other Purchased and Technical Services	1,000.00		1,000.00	1,000.00	
Supplies and Materials	1,950.00	473.90	2,423.90	1,723.90	700.00
	<u>402,544.00</u>	<u>55,473.90</u>	<u>458,017.90</u>	<u>457,314.79</u>	<u>703.11</u>
Total Guidance					
Staff Development - Staff Training Services:					
Purchased Professional/Educational Services	17,000.00	(11,000.00)	6,000.00	4,553.92	1,446.08
Other Purchased and Technical Services	9,000.00	(8,000.00)	1,000.00	618.77	381.23
Supplies and Materials	500.00		500.00	445.86	54.14
	<u>26,500.00</u>	<u>(19,000.00)</u>	<u>7,500.00</u>	<u>5,618.55</u>	<u>1,881.45</u>
Total Staff Development - Staff Training Services					
Support Services General Administration:					
Salaries	699,804.00		699,804.00	682,596.00	17,208.00
Salaries of Attorneys	1,361.00		1,361.00	1,361.00	
Legal Services	78,250.00		78,250.00	78,250.00	
Audit Fees	45,000.00		45,000.00	45,000.00	
Other Purchased Professional Services	27,500.00		27,500.00	12,565.69	14,934.31
Other Purchased Technical Services	7,000.00		7,000.00	6,072.60	927.40
Communications/Telephone	90,000.00		90,000.00	90,000.00	
Other Purchased Services	53,000.00		53,000.00	53,000.00	
Supplies and Materials	6,800.00		6,800.00	6,749.11	50.89
BOE In-House Training/Meeting Supplies	1,000.00		1,000.00	410.51	589.49
Miscellaneous Expenditures	4,100.00		4,100.00	4,100.00	
BOE Membership Dues and Fees	14,000.00		14,000.00	11,617.64	2,382.36
	<u>1,027,815.00</u>		<u>1,027,815.00</u>	<u>991,722.55</u>	<u>36,092.45</u>
Total Support Services General Administration					
Support Services School Administration:					
Salaries of Principals/Assistant Principals	1,076,302.00		1,076,302.00	1,076,300.87	1.13
Salaries of Secretarial and Clerical Assistants	388,190.00		388,190.00	368,561.96	19,628.04

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #6

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Undistributed Expenditures:					
Support Services School Administration:					
Other Salaries	\$ 60,000.00	\$ (55,000.00)	\$ 5,000.00	\$ 5,000.00	\$
Other Purchased Professional/Technical Services	2,000.00		2,000.00	2,000.00	
Supplies and Materials	39,200.00	(7,799.33)	31,400.67	24,544.48	6,856.19
Other Objects	31,500.00	(20,500.00)	11,000.00	9,035.43	1,964.57
Total Support Services School Administration	1,597,192.00	(83,299.33)	1,513,892.67	1,485,442.74	28,449.93
Central Services:					
Salaries	617,621.00		617,621.00	617,621.00	
Unused Vacation Payments to Retired Staff	119,000.00	(10,000.00)	109,000.00	102,564.88	6,435.12
Purchased Professional Services	29,000.00		29,000.00	16,825.45	12,174.55
Miscellaneous Purchased Services	27,881.00		27,881.00	16,132.02	11,748.98
Supplies and Materials	7,400.00	(740.00)	6,660.00	6,578.62	81.38
Total Central Services	800,902.00	(10,740.00)	790,162.00	759,721.97	30,440.03
Required Maintenance for School Facilities:					
Salaries	228,778.00		228,778.00	228,777.08	0.92
Total Required Maintenance for School Facilities	228,778.00		228,778.00	228,777.08	0.92
Custodial Services:					
Salaries of Non-Instructional Aides	29,390.00		29,390.00	17,121.26	12,268.74
Salaries	991,236.00		991,236.00	921,236.00	70,000.00
Cleaning, Repair and Maintenance Services	1,035,015.00	2,976.36	1,037,991.36	930,857.45	107,133.91
Insurance	440,000.00		440,000.00	440,000.00	
General Supplies	50,000.00		50,000.00	36,192.25	13,807.75
Energy (Electricity)	433,509.00		433,509.00	433,509.00	
Energy (Heat)	520,000.00		520,000.00	520,000.00	
Total Custodial Services	3,499,150.00	2,976.36	3,502,126.36	3,298,915.96	203,210.40
Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School)	15,300.00		15,300.00	9,753.27	5,546.73
Other Than Between Home to School - Vendors	65,300.00	5,000.00	70,300.00	61,187.25	9,112.75
Contract Services (Special Education Students) - Vendors	700,000.00	9,928.28	709,928.28	621,243.40	88,684.88
Special Education Students - Joint Agreements	68,000.00		68,000.00	50,558.00	17,442.00
Miscellaneous Purchased Services - Transportation	350.00		350.00	227.32	122.68
Supplies and Materials	4,000.00		4,000.00	4,000.00	
Total Student Transportation Services	852,950.00	14,928.28	867,878.28	746,969.24	120,909.04

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #7

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Undistributed Expenditures:					
Security:					
Salaries	\$ 52,319.00	\$	\$ 52,319.00	\$ 45,578.28	\$ 6,740.72
Supplies and Materials	750.00		750.00	470.50	279.50
Total Security	53,069.00		53,069.00	46,048.78	7,020.22
Unallocated Benefits - Employee Benefits:					
Social Security	375,000.00		375,000.00	357,403.05	17,596.95
TPAF Contributions - ERIP	335,000.00		335,000.00	335,000.00	
Other Retirement Contributions - Regular	140,000.00		140,000.00	140,000.00	
Other Retirement Contributions - ERIP	188,000.00		188,000.00	188,000.00	
Workmen's Compensation	230,000.00		230,000.00	230,000.00	
Health Benefits	4,817,421.00	442,303.60	5,259,724.60	4,995,588.35	264,136.25
Tuition Reimbursements	30,000.00		30,000.00	27,838.89	2,161.11
Unused Vacation Payments to Retired Staff	32,000.00		32,000.00	32,000.00	
Other Employee Benefits	65,000.00		65,000.00	58,261.79	8,738.21
Total Unallocated Benefits - Employee Benefits	6,212,421.00	442,303.60	6,654,724.60	6,362,092.08	292,632.52
On-Behalf TPAF Pension Contribution (Nonbudgeted)				1,849,479.00	(1,849,479.00)
On-Behalf Medical Contribution (Nonbudgeted)				1,541,037.00	(1,541,037.00)
On-Behalf Long Term Disability Insurance				3,390.00	(3,390.00)
Reimbursed TPAF Social Security Contribution (Nonbudgeted)				1,293,127.79	(1,293,127.79)
Total Undistributed Expenditures	21,457,512.00	458,994.55	21,916,506.55	25,812,393.37	(3,895,886.82)
Total Expenditures - Current Expense	37,220,018.00	133,611.14	37,353,629.14	40,690,213.14	(3,336,584.00)
Capital Outlay:					
Equipment:					
Regular Programs - Instruction:					
Preschool - Kindergarten	25,000.00	(5,000.00)	20,000.00	12,323.70	7,676.30
Grades 1 - 5	110,000.00	(30,000.00)	80,000.00	66,179.66	13,820.34
Grades 6 - 8	20,000.00		20,000.00	19,017.18	982.82
Grades 9 - 12	45,000.00	(12,500.00)	32,500.00	32,400.00	100.00
Total Equipment	200,000.00	(47,500.00)	152,500.00	129,920.54	22,579.46

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FISCAL YEAR ENDED JUNE 30, 2017

C-1
 Sheet #8

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Capital Outlay:					
Facilities Acquisition and Construction Services:					
Construction Services	\$ 278,000.00	\$	\$ 278,000.00	\$ 62,074.29	\$ 215,925.71
Total Facilities Acquisition and Construction Services	<u>278,000.00</u>		<u>278,000.00</u>	<u>62,074.29</u>	<u>215,925.71</u>
Total Capital Outlay	<u>478,000.00</u>	<u>(47,500.00)</u>	<u>430,500.00</u>	<u>191,994.83</u>	<u>238,505.17</u>
Transfer of Funds to Charter Schools	<u>13,141.00</u>		<u>13,141.00</u>		<u>13,141.00</u>
Total General Fund Expenditures	<u>37,711,159.00</u>	<u>86,111.14</u>	<u>37,784,129.14</u>	<u>40,882,207.97</u>	<u>(3,098,078.83)</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(890,879.00)	(86,111.14)	(963,849.14)	854,822.14	1,979,045.28
Other Financing Sources (Uses):					
Operating Transfer In:					
General Fund Contribution to School Based Budgets	23,102,402.00		23,102,402.00	22,880,129.17	(814,844.52)
Operating Transfers Out:					
General Fund Contribution to School Based Budgets	(23,102,402.00)		(23,102,402.00)	(22,880,129.17)	814,844.52
Local Contribution to Special Revenue Fund	<u>(225,648.00)</u>		<u>(225,648.00)</u>	<u>(225,648.00)</u>	
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures	(1,116,527.00)	(86,111.14)	(1,189,497.14)	629,174.14	1,979,045.28
Fund Balances, July 1	<u>3,605,966.99</u>		<u>3,605,966.99</u>	<u>3,605,966.99</u>	
Fund Balances, June 30	<u>\$ 2,489,439.99</u>	<u>\$ (86,111.14)</u>	<u>\$ 2,416,469.85</u>	<u>\$ 4,235,141.13</u>	<u>\$ 1,979,045.28</u>
Recapitulation:					
Restricted Fund Balance:					
Capital Reserve Account				\$ 1.00	
Legally Restricted - Designated for Subsequent Year's Expenditures				149,521.96	
SEMI - ARRA				3,898.08	
Excess Surplus - Designated for Subsequent Year's Expenditures				1,495,070.04	
Excess Surplus				627,078.77	
Committed Fund Balance:					
Year End Encumbrances				1,022,392.82	
Unassigned Fund Balance				<u>937,178.48</u>	
				4,235,141.13	
Reconciliation to Government Funds Statements (GAAP):					
Less State Aid Payment Not Recognized on GAAP Basis				<u>2,541,022.53</u>	
Fund Balance per Governmental Funds				<u>\$ 1,694,118.60</u>	

HARRISON TOWN SCHOOL DISTRICT
 GENERAL FUND
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-1a
 Sheet #1

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
REVENUES:												
Local Sources:												
Local Tax Levy	\$ 9,229,913.00	\$	\$ 9,229,913.00	\$	\$	\$	\$ 9,229,913.00	\$	\$ 9,229,913.00	\$ 9,229,913.00	\$	\$ 9,229,913.00
Tuition	1,564,680.00		1,564,680.00				1,564,680.00		1,564,680.00	1,678,541.14		1,678,541.14
Transportation	143,040.00		143,040.00				143,040.00		143,040.00	79,763.66		79,763.66
Miscellaneous	299,000.00		299,000.00				299,000.00		299,000.00	299,604.83		299,604.83
Total - Local Sources	11,236,633.00		11,236,633.00				11,236,633.00		11,236,633.00	11,287,822.63		11,287,822.63
State Sources:												
Equalization Aid	23,068,930.00		23,068,930.00				23,068,930.00		23,068,930.00	23,068,930.00		23,068,930.00
Categorical Special Education Aid	1,274,541.00		1,274,541.00				1,274,541.00		1,274,541.00	1,274,541.00		1,274,541.00
Transportation Aid	146,237.00		146,237.00				146,237.00		146,237.00	146,237.00		146,237.00
Security Aid	827,463.00		827,463.00				827,463.00		827,463.00	827,463.00		827,463.00
Under Adequacy Aid	40,247.00		40,247.00				40,247.00		40,247.00	40,247.00		40,247.00
PARCC Readiness Aid	19,970.00		19,970.00				19,970.00		19,970.00	19,970.00		19,970.00
Per Pupil Growth Aid	19,970.00		19,970.00				19,970.00		19,970.00	19,970.00		19,970.00
Professional Learning Community Aid	20,830.00		20,830.00				20,830.00		20,830.00	20,830.00		20,830.00
Other State Aid	80,187.00		80,187.00				80,187.00		80,187.00			
Extraordinary Aid										213,275.00		213,275.00
Nonbudgeted:												
On-Behalf TPAF Pension Contribution										1,849,479.00		1,849,479.00
On-Behalf Medical Contribution										1,541,037.00		1,541,037.00
On-Behalf Long Term Disability Insurance										3,390.00		3,390.00
Reimbursed TPAF Social Security Contributions										1,293,127.79		1,293,127.79
Total - State Sources	25,498,375.00		25,498,375.00				25,498,375.00		25,498,375.00	30,318,496.79		30,318,496.79
Federal Aid:												
Medicare Reimbursement	85,272.00		85,272.00				85,272.00		85,272.00	130,710.69		130,710.69
Total Revenues	36,820,280.00		36,820,280.00				36,820,280.00		36,820,280.00	41,737,030.11		41,737,030.11
EXPENDITURES:												
CURRENT EXPENSE												
Instruction - Regular Programs:												
Preschool/Kindergarten:												
Salaries of Teachers		575,260.00	575,260.00				575,260.00	575,260.00		575,260.00	575,260.00	575,260.00
Grades 1 - 5:												
Salaries of Teachers	88,000.00	3,767,011.00	3,855,011.00	80,000.00	80,000.00	80,000.00	3,847,011.00	3,935,011.00	87,999.00	3,842,921.17	3,930,920.17	3,930,920.17
Grades 6 - 8:												
Salaries of Teachers	101,000.00	2,085,664.00	2,186,664.00	27,000.00	27,000.00	27,000.00	2,112,664.00	2,213,664.00	90,113.25	2,105,690.21	2,196,003.46	2,196,003.46
Grades 9 - 12:												
Salaries of Teachers	118,000.00	3,639,920.00	3,757,920.00	45,000.00	45,000.00	45,000.00	3,684,920.00	3,802,920.00	118,000.00	3,684,615.00	3,802,615.00	3,802,615.00
Unused Vacation Payments to Retired Staff		490,000.00	490,000.00				490,000.00	490,000.00		460,311.04	460,311.04	460,311.04
Regular Programs - Home Instruction:												
Salaries of Teachers	26,000.00		26,000.00				26,000.00	26,000.00	26,000.00		26,000.00	26,000.00
Other Purchased Services	8,500.00		8,500.00				8,500.00	8,500.00	8,500.00		8,500.00	8,500.00
Regular Programs - Undistributed Instruction:												
Other Salaries for Instruction		218,929.00	218,929.00				218,929.00	218,929.00		207,989.10	207,989.10	207,989.10
Purchased Professional/Educational Services		169,000.00	169,000.00	(108,300.00)	(108,300.00)		60,700.00	60,700.00		44,977.38	44,977.38	44,977.38
Purchased Professional and Technical Services		16,000.00	16,000.00	(4,000.00)	(4,000.00)		12,000.00	12,000.00		11,554.53	11,554.53	11,554.53
Other Purchased Services	50,000.00	5,000.00	55,000.00			50,000.00	5,000.00	55,000.00	39,185.25	275.00	39,460.25	39,460.25
General Supplies		286,000.00	286,000.00	(159,991.81)	(159,991.81)		126,008.19	126,008.19		107,965.80	107,965.80	107,965.80
Textbooks		240,000.00	240,000.00	(110,000.00)	(110,000.00)		130,000.00	130,000.00		114,691.67	114,691.67	114,691.67
Total Regular Programs	391,500.00	11,492,784.00	11,884,284.00	(230,291.81)	(230,291.81)	391,500.00	11,262,482.19	11,653,992.19	369,797.50	11,156,651.10	11,526,448.60	11,526,448.60

HARRISON TOWN SCHOOL DISTRICT
 GENERAL FUND
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-1a
 Sheet #2

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Special Education:												
Learning and/or Language Disabilities:												
Salaries of Teachers	\$	\$ 1,835,076.00	\$ 1,835,076.00	\$	\$	\$	\$ 1,835,076.00	\$ 1,835,076.00	\$	\$ 1,737,935.90	\$ 1,737,935.90	
Other Salaries for Instruction		307,984.00	307,984.00				307,984.00	307,984.00		242,298.88	242,298.88	
General Supplies		750.00	750.00				750.00	750.00		600.00	600.00	
Textbooks		750.00	750.00				750.00	750.00		685.00	685.00	
Total Learning and/or Language Disabilities		2,144,560.00	2,144,560.00				2,144,560.00	2,144,560.00		1,981,519.78	1,981,519.78	
Resource Room/Center:												
Other Salaries for Instruction		17,664.00	17,664.00				17,664.00	17,664.00		15,932.00	15,932.00	
General Supplies		500.00	500.00				500.00	500.00		500.00	500.00	
Textbooks		500.00	500.00				500.00	500.00		500.00	500.00	
Total Resource Room/Center		18,664.00	18,664.00				18,664.00	18,664.00		16,932.00	16,932.00	
Total Special Education		2,163,224.00	2,163,224.00				2,163,224.00	2,163,224.00		1,998,451.78	1,998,451.78	
Before/After School Programs - Instruction:												
Salaries of Teachers		55,000.00	55,000.00				55,000.00	55,000.00		55,000.00	55,000.00	
Total Before/After School Programs - Instruction		55,000.00	55,000.00				55,000.00	55,000.00		55,000.00	55,000.00	
Bilingual Education - Instruction:												
Salaries of Teachers		561,473.00	561,473.00		55,000.00	55,000.00	616,473.00	616,473.00		508,644.84	508,644.84	
General Supplies		950.00	950.00				950.00	950.00		500.00	500.00	
Textbooks		950.00	950.00				950.00	950.00		500.00	500.00	
Total Bilingual Education - Instruction		563,373.00	563,373.00		55,000.00	55,000.00	618,373.00	618,373.00		509,644.84	509,644.84	
School-Sponsored Cocurricular Activities - Instruction:												
Salaries		49,575.00	49,575.00		(2,500.00)	(2,500.00)	47,075.00	47,075.00		37,440.27	37,440.27	
Supplies and Materials		2,000.00	2,000.00				2,000.00	2,000.00		696.70	696.70	
Total School-Sponsored Cocurricular Activities - Instruction		51,575.00	51,575.00		(2,500.00)	(2,500.00)	49,075.00	49,075.00		38,136.97	38,136.97	
Before/After School Programs - Support SVC:												
Salaries		165,000.00	165,000.00				165,000.00	165,000.00		149,401.76	149,401.76	
General Supplies		1,900.00	1,900.00		(500.00)	(500.00)	1,400.00	1,400.00		865.47	865.47	
Total Before/After School Programs - Support SVC		166,900.00	166,900.00		(500.00)	(500.00)	166,400.00	166,400.00		150,267.23	150,267.23	
School-Sponsored Athletic Activities - Instruction:												
Salaries	19,000.00	165,000.00	184,000.00		(15,000.00)	(15,000.00)	19,000.00	150,000.00	169,000.00	14,175.00	148,975.87	183,151.87
Purchased Professional/Technical Services	80,000.00	30,500.00	110,500.00				80,000.00	30,500.00	110,500.00	23,412.38	17,465.00	40,877.38
Supplies and Materials	3,500.00	1,000.00	4,500.00				3,500.00	1,000.00	4,500.00	1,806.10	879.58	2,655.68
Other Objects	15,000.00		15,000.00	(5,000.00)		(5,000.00)	10,000.00	10,000.00	10,000.00	8,098.08		8,098.08
Total School-Sponsored Athletic Activities - Instruction	117,500.00	196,500.00	314,000.00	(5,000.00)	(15,000.00)	(20,000.00)	112,500.00	181,500.00	294,000.00	47,491.56	167,321.45	214,813.01

HARRISON TOWN SCHOOL DISTRICT
 GENERAL FUND
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-1a
 Sheet #3

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Other Instructional Programs - Instruction												
Salaries	\$ 50,000.00	\$	\$ 50,000.00	\$	\$	\$ -	\$ 50,000.00	\$	\$ 50,000.00	\$ 49,989.70	\$	\$ 49,989.70
Purchased Professional/Educational Services		62,000.00	62,000.00	(15,000.00)	(15,000.00)	(15,000.00)	47,000.00	47,000.00	47,000.00	47,000.00	47,000.00	47,000.00
Supplies and Materials		65,000.00	65,000.00	20,000.00	20,000.00	20,000.00	85,000.00	85,000.00	85,000.00	73,967.18	73,967.18	73,967.18
Total Other Instructional Programs - Instruction	50,000.00	127,000.00	177,000.00	5,000.00	5,000.00	5,000.00	132,000.00	132,000.00	132,000.00	49,989.70	120,967.18	170,956.88
Instructional Alternative Education Programs												
Supplies and Materials		650.00	650.00				650.00	650.00	650.00			
Total Instructional Alternative Education Programs		650.00	650.00				650.00	650.00	650.00			
Summer School Instruction												
Salaries of Teachers		228,000.00	228,000.00	(132,000.00)	(132,000.00)	(132,000.00)	96,000.00	96,000.00	96,000.00	79,592.06	79,592.06	79,592.06
Supplies and Materials		2,500.00	2,500.00	(500.00)	(500.00)	(500.00)	2,000.00	2,000.00	2,000.00	1,426.27	1,426.27	1,426.27
Total Summer School Instruction		230,500.00	230,500.00	(132,500.00)	(132,500.00)	(132,500.00)	98,000.00	98,000.00	98,000.00	81,018.33	81,018.33	81,018.33
Community Services Program - Instruction												
Salaries	156,000.00		156,000.00	408.40		408.40	156,408.40		156,408.40	133,082.13		133,082.13
Total Community Services Program - Instruction	156,000.00		156,000.00	408.40		408.40	156,408.40		156,408.40	133,082.13		133,082.13
Total Instruction	715,000.00	15,947,506.00	15,762,506.00	(4,591.60)	(320,791.81)	(325,383.41)	710,408.40	14,726,714.19	15,437,122.59	600,360.89	14,277,458.88	14,877,819.27
Undistributed Expenditures:												
Instruction:												
Tuition to Other LEA's Within the State - Special	2,046,000.00		2,046,000.00	16,040.00		16,040.00	2,062,040.00		2,062,040.00	2,057,101.97		2,057,101.97
Tuition - Other	4,500.00		4,500.00				4,500.00		4,500.00	4,500.00		4,500.00
Tuition to Private School - Disabled - In State	1,765,420.00		1,765,420.00	40,611.74		40,611.74	1,806,031.74		1,806,031.74	1,801,128.89		1,801,128.89
Total Undistributed Expenditures - Instruction	3,815,920.00		3,815,920.00	56,651.74		56,651.74	3,872,571.74		3,872,571.74	3,862,730.86		3,862,730.86
Attendance and Social Work Services												
Salaries	154,933.00	266,988.00	421,921.00				154,933.00	266,988.00	421,921.00	154,616.18	266,988.00	421,604.18
Supplies and Materials	250.00	500.00	750.00				250.00	500.00	750.00	250.00	500.00	750.00
Total Attendance and Social Work Services	155,183.00	267,488.00	422,671.00				155,183.00	267,488.00	422,671.00	154,866.18	267,488.00	422,354.18
Health Services:												
Salaries	45,000.00	446,848.00	491,848.00				45,000.00	446,848.00	491,848.00	45,000.00	446,846.25	491,846.25
Purchased Professional and Technical Services		3,000.00	3,000.00				3,000.00	3,000.00	3,000.00	2,299.00	2,299.00	2,299.00
Supplies and Materials		900.00	900.00				900.00	900.00	900.00	476.48	476.48	476.48
Other Objects		3,000.00	3,000.00				5,000.00	5,000.00	5,000.00	2,710.00	2,710.00	2,710.00
Total Health Services	45,000.00	455,748.00	500,748.00				45,000.00	455,748.00	500,748.00	45,000.00	452,331.73	497,331.73
Speech, OT, PT and Related Services:												
Salaries	108,692.00		108,692.00				108,692.00		108,692.00	77,469.91		77,469.91
Total Speech, OT, PT and Related Services	108,692.00		108,692.00				108,692.00		108,692.00	77,469.91		77,469.91

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-1a
Sheet #4

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES												
CURRENT EXPENSE												
Undistributed Expenditures:												
Improvement of Instructional Services:												
Salaries of Other Professional Staff	\$	\$ 430,468.00	\$ 430,468.00	\$	\$	\$	\$ 430,468.00	\$ 430,468.00	\$ 430,468.00	\$	\$ 429,465.59	\$ 429,465.59
Salaries of Secretarial and Clerical Assistants	77,995.00		77,995.00				77,995.00	77,995.00	77,995.00	77,995.00		77,995.00
Supplies and Materials		950.00	950.00					950.00	950.00		800.00	600.00
Total Improvement of Instructional Services	77,995.00	431,418.00	509,413.00				77,995.00	431,418.00	509,413.00	77,995.00	430,265.59	508,260.59
Educational Media Services/School Library:												
Salaries		515,016.00	515,016.00				515,016.00	515,016.00	515,016.00		515,013.80	515,013.80
Total Educational Media Services/School Library		515,016.00	515,016.00				515,016.00	515,016.00	515,016.00		515,013.80	515,013.80
Guidance:												
Salaries of Other Professional Staff		352,678.00	352,678.00		55,000.00	55,000.00		407,678.00	407,678.00		407,674.97	407,674.97
Salaries of Secretarial and Clerical Assistants		46,915.00	46,915.00					46,915.00	46,915.00		46,915.92	46,915.92
Other Purchased and Technical Services		1,000.00	1,000.00					1,000.00	1,000.00		1,000.00	1,000.00
Supplies and Materials	500.00	1,450.00	1,950.00		473.90	473.90	500.00	1,923.90	2,423.90		1,723.90	1,723.90
Total Guidance	500.00	402,044.00	402,544.00		55,473.90	55,473.90	500.00	457,517.90	458,017.90		457,314.79	457,314.79
Child Study Teams:												
Salaries of Other Professional Staff	830,070.00		830,070.00				830,070.00	830,070.00	830,070.00	807,926.47		807,926.47
Salaries of Secretarial and Clerical Assistants	38,161.00		38,161.00				38,161.00	38,161.00	38,161.00	38,161.00		38,161.00
Purchased Professional/Educational Services	10,000.00		10,000.00				10,000.00	10,000.00	10,000.00	10,000.00		10,000.00
Other Purchased and Technical Services	2,000.00		2,000.00				2,000.00	2,000.00	2,000.00	966.60		966.60
Supplies and Materials	3,000.00		3,000.00	(300.00)		(300.00)	2,700.00	2,700.00	2,090.70	2,090.70		2,090.70
Other Objects	500.00		500.00				500.00	500.00	430.00			430.00
Total Child Study Teams	883,731.00		883,731.00	(300.00)		(300.00)	883,431.00	883,431.00	858,574.77			858,574.77
Staff Development - Staff Training:												
Purchased Professional/Educational Services		17,000.00	17,000.00		(11,000.00)	(11,000.00)		6,000.00	6,000.00		4,553.92	4,553.92
Other Purchased and Technical Services		9,000.00	9,000.00		(8,000.00)	(8,000.00)		1,000.00	1,000.00		618.77	618.77
Supplies and Materials		500.00	500.00					500.00	500.00		445.86	445.86
Total Staff Development - Staff Training		26,500.00	26,500.00		(19,000.00)	(19,000.00)		7,500.00	7,500.00		5,618.55	5,618.55
Support Services General Administration:												
Salaries	699,804.00		699,804.00				699,804.00	699,804.00	699,804.00	682,596.00		682,596.00
Salaries of Attorneys	1,361.00		1,361.00				1,361.00	1,361.00	1,361.00	1,361.00		1,361.00
Legal Services	78,250.00		78,250.00				78,250.00	78,250.00	78,250.00	78,250.00		78,250.00
Audit Fees	45,000.00		45,000.00				45,000.00	45,000.00	45,000.00	45,000.00		45,000.00
Other Purchased Professional Services	27,500.00		27,500.00				27,500.00	27,500.00	12,585.69			12,585.69
Purchased Technical Services	7,000.00		7,000.00				7,000.00	7,000.00	6,072.60			6,072.60
Communications/Telephones	90,000.00		90,000.00				90,000.00	90,000.00	90,000.00			90,000.00
Other Purchased Services	53,000.00		53,000.00				53,000.00	53,000.00	53,000.00			53,000.00
Supplies and Materials	6,800.00		6,800.00				6,800.00	6,749.11	6,749.11			6,749.11
BOE In-House Training/Meeting Supplies	1,000.00		1,000.00				1,000.00	410.51	410.51			410.51
Miscellaneous Expenditures	4,100.00		4,100.00				4,100.00	4,100.00	4,100.00			4,100.00
BOE Membership Dues and Fees	14,000.00		14,000.00				14,000.00	14,000.00	11,617.64			11,617.64
Total Support Services General Administration	1,027,815.00		1,027,815.00				1,027,815.00	1,027,815.00	991,722.55			991,722.55
Support Services - School Administration:												
Salaries of Principals/Assistant Principals		1,076,302.00	1,076,302.00				1,076,302.00	1,076,302.00	1,076,302.00	1,076,300.87		1,076,300.87
Salaries of Secretarial and Clerical Assistants		388,190.00	388,190.00				388,190.00	388,190.00	388,190.00	388,561.96		388,561.96
Other Salaries		60,000.00	60,000.00		(55,000.00)	(55,000.00)	5,000.00	5,000.00	5,000.00	5,000.00		5,000.00
Other Purchased Professional and Technical Services		2,000.00	2,000.00				2,000.00	2,000.00	2,000.00	2,000.00		2,000.00
Supplies and Materials		39,200.00	39,200.00		(7,799.33)	(7,799.33)	31,400.67	31,400.67	24,544.48			24,544.48
Other Objects		31,500.00	31,500.00		(20,500.00)	(20,500.00)	11,000.00	11,000.00	9,035.43			9,035.43
Total Support Services - School Administration		1,597,192.00	1,597,192.00		(83,299.33)	(83,299.33)	1,513,892.67	1,513,892.67	1,485,442.74			1,485,442.74

HARRISON TOWN SCHOOL DISTRICT
 GENERAL FUND
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-1a
 Sheet #3

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Undistributed Expenditures:												
Central Services:												
Salaries	\$ 617,621.00	\$	\$ 617,621.00	\$	\$	\$	\$ 617,621.00	\$	\$ 617,621.00	\$ 617,621.00	\$	\$ 617,621.00
Purchased Professional Services	29,000.00		29,000.00				29,000.00		29,000.00	16,825.45		16,825.45
Unused Vacation Payout to Retired Staff	119,000.00		119,000.00	(10,000.00)		(10,000.00)	109,000.00		109,000.00	102,564.88		102,564.88
Miscellaneous Purchased Services	27,881.00		27,881.00				27,881.00		27,881.00	16,132.02		16,132.02
Supplies and Materials	7,400.00		7,400.00	(740.00)		(740.00)	6,660.00		6,660.00	5,578.62		5,578.62
Total Central Services	800,902.00		800,902.00	(10,740.00)		(10,740.00)	790,162.00		790,162.00	759,721.97		759,721.97
Required Maintenance for School Facilities:												
Salaries	228,778.00		228,778.00				228,778.00		228,778.00	228,777.08		228,777.08
Total Required Maintenance for School Facilities	228,778.00		228,778.00				228,778.00		228,778.00	228,777.08		228,777.08
Custodial Services:												
Salaries	991,236.00		991,236.00				991,236.00		991,236.00	921,236.00		921,236.00
Salaries of Non-Instructional Aides	20,390.00	9,000.00	29,390.00				20,390.00	9,000.00	29,390.00	8,121.26	9,000.00	17,121.26
Cleaning, Repair and Maintenance Services	1,035,015.00		1,035,015.00	2,976.36		2,976.36	1,037,991.36		1,037,991.36	930,857.45		930,857.45
Insurance	440,000.00		440,000.00				440,000.00		440,000.00	440,000.00		440,000.00
General Supplies	50,000.00		50,000.00				50,000.00		50,000.00	36,192.25		36,192.25
Energy (Electricity)	433,509.00		433,509.00				433,509.00		433,509.00	433,509.00		433,509.00
Energy (Heat)	520,000.00		520,000.00				520,000.00		520,000.00	520,000.00		520,000.00
Total Custodial Services	3,490,150.00	9,000.00	3,499,150.00	2,976.36		2,976.36	3,493,126.36	9,000.00	3,502,126.36	3,289,915.96	9,000.00	3,298,915.96
Student Transportation Services:												
Contracted Service:												
Salaries for Pupil Transportation (Between Home and School)	15,300.00		15,300.00				15,300.00		15,300.00	9,753.27		9,753.27
Other Than Between Home to School - Vendors	85,300.00		85,300.00	5,000.00		5,000.00	70,300.00		70,300.00	61,187.25		61,187.25
Special Education Students - Vendors	700,000.00		700,000.00	9,928.28		9,928.28	709,928.28		709,928.28	621,243.40		621,243.40
Special Education Students - Joint Agreements	68,000.00		68,000.00				68,000.00		68,000.00	50,558.00		50,558.00
Misc. Purchased Services - Transportation	350.00		350.00				350.00		350.00	227.32		227.32
Supplies and Materials	4,000.00		4,000.00				4,000.00		4,000.00	4,000.00		4,000.00
Total Student Transportation Services	852,950.00		852,950.00	14,928.28		14,928.28	867,878.28		867,878.28	746,969.24		746,969.24
Security:												
Salaries		52,319.00	52,319.00					52,319.00	52,319.00		45,578.28	45,578.28
General Supplies		750.00	750.00					750.00	750.00		470.50	470.50
Total Security		53,069.00	53,069.00					53,069.00	53,069.00		46,048.78	46,048.78
Unallocated Benefits:												
Social Security Contributions - Other	375,000.00		375,000.00				375,000.00		375,000.00	357,403.05		357,403.05
TPAF Contributions - ERIP	335,000.00		335,000.00				335,000.00		335,000.00	335,000.00		335,000.00
Other Retirement Contributions - Regular	140,000.00		140,000.00				140,000.00		140,000.00	140,000.00		140,000.00
Other Retirement Contributions - ERIP	188,000.00		188,000.00				188,000.00		188,000.00	188,000.00		188,000.00
Workmen's Compensation	230,000.00		230,000.00				230,000.00		230,000.00	230,000.00		230,000.00
Health Benefits	720,000.00	4,097,421.00	4,817,421.00	503.60	441,800.00	442,303.60	720,503.60	4,539,221.00	5,259,724.60	499,660.95	4,495,927.40	4,995,588.35
Tuition Reimbursement	30,000.00		30,000.00				30,000.00		30,000.00	27,838.89		27,838.89
Unused Sick Payout to Retired Staff	32,000.00		32,000.00				32,000.00		32,000.00	32,000.00		32,000.00
Other Employee Benefits	65,000.00		65,000.00				65,000.00		65,000.00	56,261.79		56,261.79
Total Unallocated Benefits	2,115,000.00	4,097,421.00	6,212,421.00	503.60	441,800.00	442,303.60	2,115,503.60	4,539,221.00	6,654,724.60	1,866,164.68	4,495,927.40	6,362,092.08

HARRISON TOWN SCHOOL DISTRICT
 GENERAL FUND
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-18
 Sheet 85

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Undistributed Expenditures:												
Nonbudgeted:												
On-Behalf TPAF Pension Contribution	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
On-Behalf Medical Contribution												
On-Behalf Long Term Disability Insurance												
Reimbursed TPAF Social Security Contributions												
Total Nonbudgeted										4,687,033.79		4,687,033.79
Total Undistributed Expenditures	13,602,616.00	7,854,696.00	21,457,512.00	84,019.98	394,974.57	458,994.55	13,666,635.98	8,249,870.57	21,916,506.55	17,647,841.99	8,164,461.38	25,812,303.37
TOTAL EXPENDITURES - CURRENT EXPENSES	14,317,816.00	22,902,402.00	37,220,018.00	59,428.38	74,182.76	133,611.14	14,377,044.38	22,976,584.76	37,353,629.14	18,248,302.88	22,441,910.26	40,690,213.14
CAPITAL OUTLAY:												
Undistributed Expenditures:												
Equipment:												
Preschool/Kindergarten		25,000.00	25,000.00		(5,000.00)	(5,000.00)		20,000.00	20,000.00		12,323.70	12,323.70
Grades 1 - 5		110,000.00	110,000.00		(30,000.00)	(30,000.00)		80,000.00	80,000.00		66,179.66	66,179.66
Grades 6 - 8		20,000.00	20,000.00					20,000.00	20,000.00		19,017.18	19,017.18
Grades 9 - 12		45,000.00	45,000.00		(12,500.00)	(12,500.00)		32,500.00	32,500.00		32,400.00	32,400.00
Total Equipment		200,000.00	200,000.00		(47,500.00)	(47,500.00)		152,500.00	152,500.00		129,920.54	129,920.54
Facilities Acquisition and Construction Services:												
Construction Services	278,000.00		278,000.00				278,000.00		278,000.00	62,074.29		62,074.29
Total Facilities Acquisition and Construction Services	278,000.00		278,000.00				278,000.00		278,000.00	62,074.29		62,074.29
TOTAL EXPENDITURES - CAPITAL OUTLAY	278,000.00	200,000.00	478,000.00		(47,500.00)	(47,500.00)	278,000.00	152,500.00	430,500.00	62,074.29	129,920.54	191,994.83
Transfer of Funds to Charter Schools	13,141.00		13,141.00				13,141.00		13,141.00			
TOTAL GENERAL FUND EXPENDITURES	14,608,757.00	23,102,402.00	37,711,159.00	59,428.38	26,682.76	86,111.14	14,688,185.38	23,129,084.76	37,797,270.14	18,310,377.17	22,571,830.80	40,882,207.97
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	22,211,523.00	(23,102,402.00)	(890,879.00)	(59,428.38)	(26,682.76)	(86,111.14)	22,152,084.62	(23,129,084.76)	(976,999.14)	23,428,652.94	(22,571,830.80)	854,822.14
Other Financing Sources (Uses):												
Operating Transfers In:												
General Fund Contribution to School-Based Budgets		23,102,402.00	23,102,402.00					23,102,402.00	23,102,402.00		22,880,129.17	22,880,129.17
Operating Transfers (Out):												
General Fund Contribution to School-Based Budgets	(23,102,402.00)		(23,102,402.00)				(23,102,402.00)		(23,102,402.00)	(22,880,129.17)		(22,880,129.17)
Local Contribution - Transfer to Special Revenue	(225,648.00)		(225,648.00)				(225,648.00)		(225,648.00)	(225,648.00)		(225,648.00)
Total Other Financing Sources/(Uses)	(23,328,050.00)	23,102,402.00	(225,648.00)				(23,328,050.00)	23,102,402.00	(225,648.00)	(23,105,777.17)	22,880,129.17	(225,648.00)
Excess/(Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Sources (Uses)	(1,116,527.00)		(1,116,527.00)	(59,428.38)	(26,682.76)	(86,111.14)	(1,175,955.38)	(26,682.76)	(1,202,638.14)	320,875.77	308,298.37	629,174.14
Fund Balances, July 1	3,579,284.23	26,682.76	3,605,966.99				3,605,966.99		3,605,966.99	3,579,284.23	26,682.76	3,605,966.99
Fund Balances, June 30	\$ 2,462,757.23	\$ 26,682.76	\$ 2,489,439.99	\$ (59,428.38)	\$ (26,682.76)	\$ (86,111.14)	\$ 2,430,011.61	\$ (26,682.76)	\$ 2,403,328.85	\$ 3,900,160.00	\$ 334,981.13	\$ 4,235,141.13

HARRISON TOWN SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 SPECIAL REVENUE FUND
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-2

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
State Sources	\$ 5,712,147.00	\$ 110,767.16	\$ 5,822,914.16	\$ 5,731,745.63	\$ 91,168.53
Local Sources	10,930.07		10,930.07		10,930.07
Federal Sources	1,997,834.00	30,405.99	2,028,039.99	1,860,495.55	167,544.44
Total Revenues	7,720,711.07	141,173.15	7,861,884.22	7,592,241.18	269,643.04
EXPENDITURES:					
Instruction:					
Salaries of Teachers	1,589,541.00	1,586.60	1,591,127.60	1,564,025.57	27,102.03
Other Salaries for Instruction	38,525.00		38,525.00	38,354.90	170.10
Other Purchased Services	20,730.00	1,205.87	21,935.87	7,448.82	14,487.05
General Supplies	152,640.00	45,662.25	198,302.25	195,935.85	2,366.40
Other Objects	7,000.00		7,000.00	5,099.86	1,900.14
Total Instruction	1,808,436.00	48,454.72	1,856,890.72	1,810,865.00	46,025.72
Support Services:					
Salaries of Supervisors of Instruction	115,730.00		115,730.00	76,976.92	38,753.08
Salaries of Secretarial and Clerical Assistants	66,804.00		66,804.00	56,508.60	10,295.40
Salaries of Other Professional Staff	312,011.00		312,011.00	311,624.25	386.75
Purchased Educational Services - Contracted Pre-K	4,356,097.00	29,843.00	4,385,940.00	4,385,940.00	
Purchased Professional/Educational Services	65,430.00	(1,968.44)	63,461.56	61,541.26	1,920.30
Personal Services - Employee Benefits	562,563.00	8,921.33	571,484.33	449,462.01	122,022.32
Other Salaries	65,816.00		65,816.00	65,000.00	816.00
Salaries of Community Parent Involvement Specialist	54,346.00		54,346.00	54,346.00	
Salaries of Master Teachers	276,760.00		276,760.00	276,760.00	
Rentals	75,000.00		75,000.00	75,000.00	
Supplies and Materials	34,796.00	16,790.00	51,586.00	33,132.84	18,453.16
Contracted Services Transportation	9,750.00	2,480.88	12,230.88	12,221.90	8.98
Other Purchased Services	111,520.00	7,427.92	118,947.92	110,368.40	8,579.52
Miscellaneous Expenditures	20,370.00	(2,154.92)	18,215.08	6,763.28	11,451.80
Total Support Services	6,126,993.00	61,339.77	6,188,332.77	5,975,645.46	212,687.31
Equipment:					
Equipment Purchase	10,930.07	31,378.66	42,308.73	31,378.72	10,930.01
Total Expenditures	7,946,359.07	141,173.15	8,087,532.22	7,817,889.18	269,643.04
Other Financing Sources (Uses):					
Local Contribution - Transfer In from General Fund	225,648.00		225,648.00	225,648.00	
Total Other Financing Sources (Uses)	225,648.00		225,648.00	225,648.00	
Total Outflows	7,720,711.07	141,173.15	7,861,884.22	7,592,241.18	269,643.04
Excess (Deficiency) of Revenues Over/(Under) Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART II

HARRISON TOWN SCHOOL DISTRICT
 REQUIRED SUPPLEMENTARY INFORMATION
 BUDGET-TO-GAAP RECONCILIATION
 NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

C-3

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and
 GAAP Revenues and Expenditures**

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/Inflows of Resources		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1] \$ 41,737,030.11	[C-2] \$ 7,592,241.18
Difference - Budget-to-GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
State aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	2,322,822.44	726,473.56
State aid payment recognized for budgetary purposes, not recognized for GAAP statements.	<u>(2,541,022.53)</u>	<u>(491,230.47)</u>
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	[B-2] <u>\$ 41,518,830.02</u>	[B-2] <u>\$ 7,827,484.27</u>
Uses/Outflows of Resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1] \$ 40,882,207.97	[C-2] \$ 7,817,889.18
Difference - Budget-to-GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Transfer to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.		
Net transfers (inflows) from general fund.	_____	_____
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	[B-2] <u>\$ 40,882,207.97</u>	[B-2] <u>\$ 7,817,889.18</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART III

L. SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68)

Note: GASB 68 requires that ten years of statistical data be presented. The following unaudited information is presented utilizing information available. Data for the latest years available has been presented. Each year hereafter, an additional year's data will be included until ten years of data is presented.

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY -
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
LAST FOUR FISCAL YEARS
(Unaudited)

L-1

	Fiscal Year Ending June 30,			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
District's proportionate share of the net pension liability (asset)	0.0455%	0.0418%	0.0414%	0.0364%
District's proportionate share of the net pension liability (asset)	\$ 13,473,945	\$ 9,387,834	\$ 7,753,128	\$ 6,958,702
State's proportionate share of the net pension liability (asset) associated with the District	<u>29,617,131,759</u>	<u>22,447,996,119</u>	<u>18,722,735,003</u>	<u>19,111,986,911</u>
Total	<u><u>\$29,630,605,704</u></u>	<u><u>\$22,457,383,953</u></u>	<u><u>\$18,730,488,131</u></u>	<u><u>\$19,118,945,613</u></u>
District's covered-employee payroll	\$ 3,121,043	\$ 3,037,467	\$ 2,304,939	*
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	431.71%	309.07%	336.37%	*
Plan fiduciary net position as a percentage of the total pension liability	40.13%	47.93%	52.08%	48.72%

*Data was not provided by School District.

HARRISON TOWN SCHOOL DISTRICT
 SCHEDULE OF THE DISTRICT CONTRIBUTIONS
 PUBLIC EMPLOYEES' RETIREMENT SYSTEM
 LAST FOUR FISCAL YEARS
 (Unaudited)

L-2

	Fiscal Year Ending June 30,			
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 404,160	\$ 359,543	\$ 345,491	\$ 278,454
Contributions in relation to the contractually required contribution	<u>(404,160)</u>	<u>(359,543)</u>	<u>(345,491)</u>	<u>(278,454)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered-employee payroll	\$3,125,273	\$3,121,043	\$3,037,467	\$2,304,939
Contributions as a percentage of covered-employee payroll	12.93%	11.52%	11.37%	12.08%

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY -
TEACHERS' PENSION AND ANNUITY FUND
LAST FOUR FISCAL YEARS
(Unaudited)

L-3

	Fiscal Year Ending June 30,			
	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.172%	0.164%	0.161%	0.156%
District's proportionate share of the net pension liability (asset)	\$ 135,072,489	\$ 103,499,046	\$ 86,097,230	\$ 78,860,546
State's proportionate share of the net pension liability (asset) associated with the District	<u>78,666,367,052</u>	<u>63,204,270,305</u>	<u>53,446,745,367</u>	<u>50,539,213,484</u>
Total	<u>\$ 78,801,439,541</u>	<u>\$ 63,307,769,351</u>	<u>\$ 53,532,842,597</u>	<u>\$ 50,618,074,030</u>
District's covered-employee payroll	\$ 18,203,302	\$ 16,795,298	\$ 15,585,991	*
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	742.02%	616.24%	552.40%	*
Plan fiduciary net position as a percentage of the total pension liability	22.33%	28.71%	33.64%	33.76%

*Data was not provided by School District.

**HARRISON TOWN SCHOOL DISTRICT
COUNTY OF HUDSON**

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III
FOR THE YEAR ENDED JUNE 30, 2017**

Changes of Benefit Terms and Changes of Assumptions

Refer to Note 7 on the Notes to Financial Statements for benefits and assumptions.

OTHER SUPPLEMENTARY INFORMATION

D. SCHOOL-BASED BUDGET SCHEDULES (IF APPLICABLE)

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING BALANCE SHEET
JUNE 30, 2017

D-1

<u>ASSETS</u>	Operating Fund <u>Fund 11-13</u>	Blended Resource <u>Fund 15</u>	Total General <u>Fund</u>
Cash and Cash Equivalents	\$ 529,775.25	\$ 493,889.93	\$ 1,023,665.18
Due from State of New Jersey	496,381.61		496,381.61
Accounts Receivable	156,215.79		156,215.79
Interfunds Receivable	272,318.53		272,318.53
Restricted Cash and Cash Equivalents	<u>1.00</u>		<u>1.00</u>
Total Assets	<u><u>\$ 1,454,692.18</u></u>	<u><u>\$ 493,889.93</u></u>	<u><u>\$ 1,948,582.11</u></u>
 <u>LIABILITIES AND FUND BALANCES</u>			
Liabilities:			
Accounts Payable	<u>\$ 95,554.71</u>	<u>\$ 158,908.80</u>	<u>\$ 254,463.51</u>
Total Liabilities	<u>95,554.71</u>	<u>158,908.80</u>	<u>254,463.51</u>
Fund Balances:			
Reserved for:			
Year End Encumbrances	687,411.69	334,981.13	1,022,392.82
Legally Restricted - Designated for Subsequent Years' Expenditures	149,521.96		149,521.96
SEMI - ARRA	3,898.06		3,898.06
Capital Reserve Account	1.00		1.00
Excess Surplus - Designated for Subsequent Years' Expenditures	1,495,070.04		1,495,070.04
Excess Surplus	627,078.77		627,078.77
Unassigned, Reported in: General Fund	<u>(1,603,844.05)</u>		<u>(1,603,844.05)</u>
Total Fund Balances	<u>1,359,137.47</u>	<u>334,981.13</u>	<u>1,694,118.60</u>
Total Liabilities and Fund Balances	<u><u>\$ 1,454,692.18</u></u>	<u><u>\$ 493,889.93</u></u>	<u><u>\$ 1,948,582.11</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit D-2

DISTRICT-WIDE

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	<u>\$23,102,402.00</u>	\$	<u>\$23,102,402.00</u>		<u>\$22,545,148.04</u>	<u>\$557,253.96</u>
General Fund Reserve for Encumbrances at June 30, 2016	<u>26,682.76</u>		<u>26,682.76</u>		<u>26,682.76</u>	
Combined General Fund Contribution	<u>23,129,084.76</u>		<u>23,129,084.76</u>	<u>100.00%</u>	<u>22,571,830.80</u>	<u>557,253.96</u>
Totals	<u>\$23,129,084.76</u>	<u>\$ -</u>	<u>\$23,129,084.76</u>	<u>100.00%</u>	<u>\$22,571,830.80</u>	<u>\$557,253.96</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit D-2a

School: Lincoln

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$6,779,437.00	\$	\$6,779,437.00		\$6,653,170.93	\$126,266.07
General Fund Reserve for Encumbrances at June 30, 2016	8.19		8.19		8.19	
Combined General Fund Contribution	6,779,445.19		6,779,445.19	100.00%	6,653,179.12	126,266.07
Totals	<u>\$6,779,445.19</u>	<u>\$ -</u>	<u>\$6,779,445.19</u>	<u>100.00%</u>	<u>\$6,653,179.12</u>	<u>\$126,266.07</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit D-2b

School: Washington

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	<u>\$ 5,168,726.00</u>	\$ -	<u>\$ 5,168,726.00</u>		<u>\$ 5,068,647.05</u>	<u>\$ 100,078.95</u>
General Fund Reserve for Encumbrances at June 30, 2016	<u>74.35</u>		<u>74.35</u>		<u>74.35</u>	
Combined General Fund Contribution	<u>5,168,800.35</u>		<u>5,168,800.35</u>	100.00%	<u>5,068,721.40</u>	<u>100,078.95</u>
Totals	<u>\$ 5,168,800.35</u>	<u>\$ -</u>	<u>\$ 5,168,800.35</u>	100.00%	<u>\$ 5,068,721.40</u>	<u>\$ 100,078.95</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit D-2c

High School

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$ 7,434,904.00	\$	\$ 7,434,904.00		\$ 7,274,089.65	\$ 160,814.35
General Fund Reserve for Encumbrances at June 30, 2016	126.32		126.32		126.32	
Combined General Fund Contribution	7,435,030.32		7,435,030.32	100.00%	7,274,215.97	160,814.35
Totals	\$ 7,435,030.32	\$ -	\$ 7,435,030.32	100.00%	\$ 7,274,215.97	\$ 160,814.35

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit D-2d

Hamilton Intermediate School

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	<u>\$ 3,719,335.00</u>	\$	<u>\$ 3,719,335.00</u>		<u>\$ 3,549,240.41</u>	<u>\$ 170,094.59</u>
General Fund Reserve for Encumbrances at June 30, 2016	<u>26,473.90</u>		<u>26,473.90</u>		<u>26,473.90</u>	
Combined General Fund Contribution	<u>3,745,808.90</u>		<u>3,745,808.90</u>	100.00%	<u>3,575,714.31</u>	<u>170,094.59</u>
Totals	<u><u>\$ 3,745,808.90</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 3,745,808.90</u></u>	<u><u>100.00%</u></u>	<u><u>\$ 3,575,714.31</u></u>	<u><u>\$ 170,094.59</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3
 Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	\$ 575,260.00	\$	\$ 575,260.00	\$ 575,260.00	\$
Salaries of Teachers:					
Grades 1 - 5	3,767,011.00	80,000.00	3,847,011.00	3,842,921.17	4,089.83
Grades 6 - 8	2,085,664.00	27,000.00	2,112,664.00	2,105,890.21	6,773.79
Grades 9 - 12	3,639,920.00	45,000.00	3,684,920.00	3,684,615.00	305.00
Unused Vacation Payments to Retired Staff	490,000.00		490,000.00	460,311.04	29,688.96
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	218,929.00		218,929.00	207,989.10	10,939.90
Purchased Professional/Educational Services	169,000.00	(108,300.00)	60,700.00	44,977.38	15,722.62
Purchased Professional and Technical Services	16,000.00	(4,000.00)	12,000.00	11,554.53	445.47
Other Purchased Services (300-500 Series)	5,000.00		5,000.00	275.00	4,725.00
General Supplies	286,000.00	(159,991.81)	126,008.19	107,965.80	18,042.39
Textbooks	240,000.00	(110,000.00)	130,000.00	114,891.87	15,108.13
Total Regular Programs:	<u>11,492,784.00</u>	<u>(230,291.81)</u>	<u>11,262,492.19</u>	<u>11,156,651.10</u>	<u>105,841.09</u>
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	1,835,076.00		1,835,076.00	1,737,935.90	97,140.10
Other Salaries for Instruction	307,984.00		307,984.00	242,298.88	65,685.12
General Supplies	750.00		750.00	600.00	150.00
Textbooks	750.00		750.00	685.00	65.00
Total Learning and/or Language Disabilities	<u>2,144,560.00</u>		<u>2,144,560.00</u>	<u>1,981,519.78</u>	<u>163,040.22</u>
Special Education:					
Instruction:					
Resource Room/Resource Center:					
Other Salaries for Instruction	17,664.00		17,664.00	15,932.00	1,732.00
General Supplies	500.00		500.00	500.00	
Textbooks	500.00		500.00	500.00	
Total Resource Room/Resource Center	<u>18,664.00</u>		<u>18,664.00</u>	<u>16,932.00</u>	<u>1,732.00</u>
Total Special Education	<u>2,163,224.00</u>		<u>2,163,224.00</u>	<u>1,998,451.78</u>	<u>164,772.22</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3
 Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Before/After School Programs - Instruction:					
Salaries of Teachers	\$ 55,000.00	\$	\$ 55,000.00	\$ 55,000.00	\$
Total Before/After School Programs - Instruction	<u>55,000.00</u>		<u>55,000.00</u>	<u>55,000.00</u>	
Bilingual Education:					
Salaries of Teachers	561,473.00	55,000.00	616,473.00	508,644.84	107,828.16
General Supplies	950.00		950.00	500.00	450.00
Textbooks	950.00		950.00	500.00	450.00
Total Bilingual Education	<u>563,373.00</u>	<u>55,000.00</u>	<u>618,373.00</u>	<u>509,644.84</u>	<u>108,728.16</u>
School-Sponsored Cocurricular Activities:					
Salaries	49,575.00	(2,500.00)	47,075.00	37,440.27	9,634.73
Supplies and Materials	2,000.00		2,000.00	696.70	1,303.30
Total School-Sponsored Cocurricular Activities	<u>51,575.00</u>	<u>(2,500.00)</u>	<u>49,075.00</u>	<u>38,136.97</u>	<u>10,938.03</u>
Before/After School Programs - Support SVC:					
Salaries	165,000.00		165,000.00	149,401.76	15,598.24
General Supplies	1,900.00	(500.00)	1,400.00	865.47	534.53
Total Before/After School Programs - Support SVC	<u>166,900.00</u>	<u>(500.00)</u>	<u>166,400.00</u>	<u>150,267.23</u>	<u>16,132.77</u>
School-Sponsored Athletics - Instruction:					
Salaries	165,000.00	(15,000.00)	150,000.00	148,976.87	1,023.13
Other Purchased Services (300-500 Series)	30,500.00		30,500.00	17,465.00	13,035.00
Supplies and Materials	1,000.00		1,000.00	879.58	120.42
Total School-Sponsored Athletics	<u>196,500.00</u>	<u>(15,000.00)</u>	<u>181,500.00</u>	<u>167,321.45</u>	<u>14,178.55</u>
Other Instructional Programs:					
Other Purchased Services (300-500 Series)	62,000.00	(15,000.00)	47,000.00	47,000.00	
Supplies and Materials	65,000.00	20,000.00	85,000.00	73,967.18	11,032.82
Total Other Instructional Programs	<u>127,000.00</u>	<u>5,000.00</u>	<u>132,000.00</u>	<u>120,967.18</u>	<u>11,032.82</u>
Instructional Alternative Education Programs:					
Supplies and Materials	650.00		650.00		650.00
Total Instructional Alternative Education Programs	<u>650.00</u>		<u>650.00</u>		<u>650.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3
 Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Summer School - Instruction:					
Salaries of Teachers	\$ 228,000.00	\$(132,000.00)	\$ 96,000.00	\$ 79,592.06	\$ 16,407.94
Supplies and Materials	<u>2,500.00</u>	<u>(500.00)</u>	<u>2,000.00</u>	<u>1,426.27</u>	<u>573.73</u>
Total Summer School Instruction	<u>230,500.00</u>	<u>(132,500.00)</u>	<u>98,000.00</u>	<u>81,018.33</u>	<u>16,981.67</u>
Undistributed:					
Attendance and Social Work Services:					
Salaries	266,988.00		266,988.00	266,988.00	
Supplies and Materials	<u>500.00</u>		<u>500.00</u>	<u>500.00</u>	
Total Attendance and Social Work Services	<u>267,488.00</u>		<u>267,488.00</u>	<u>267,488.00</u>	
Health Services:					
Salaries	446,848.00		446,848.00	446,846.25	1.75
Purchased Professional/Technical Services	3,000.00		3,000.00	2,299.00	701.00
Supplies and Materials	900.00		900.00	476.48	423.52
Other Objects	<u>5,000.00</u>		<u>5,000.00</u>	<u>2,710.00</u>	<u>2,290.00</u>
Total Health Services	<u>455,748.00</u>		<u>455,748.00</u>	<u>452,331.73</u>	<u>3,416.27</u>
Improvement of Instruction Services:					
Salaries of Other Professional Staff	430,468.00		430,468.00	429,465.59	1,002.41
Supplies and Materials	<u>950.00</u>		<u>950.00</u>	<u>800.00</u>	<u>150.00</u>
Total Improvement of Instruction Services	<u>431,418.00</u>		<u>431,418.00</u>	<u>430,265.59</u>	<u>1,152.41</u>
Guidance Services:					
Salaries of Other Professional Staff	352,678.00	55,000.00	407,678.00	407,674.97	3.03
Salaries of Secretarial and Clerical Assistants	46,916.00		46,916.00	46,915.92	0.08
Other Purchased and Technical Services	1,000.00		1,000.00	1,000.00	
Supplies and Materials	<u>1,450.00</u>	<u>473.90</u>	<u>1,923.90</u>	<u>1,723.90</u>	<u>200.00</u>
Total Guidance Services	<u>402,044.00</u>	<u>55,473.90</u>	<u>457,517.90</u>	<u>457,314.79</u>	<u>203.11</u>
Educational Media Services/School Library:					
Salaries	<u>515,016.00</u>		<u>515,016.00</u>	<u>515,013.80</u>	<u>2.20</u>
Total Educational Media Services/School Library	<u>515,016.00</u>		<u>515,016.00</u>	<u>515,013.80</u>	<u>2.20</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Staff Development - Staff Training:					
Purchased Professional/Educational Services	\$ 17,000.00	\$ (11,000.00)	\$ 6,000.00	\$ 4,553.92	\$ 1,446.08
Other Purchased and Technical Services	9,000.00	(8,000.00)	1,000.00	618.77	381.23
Supplies and Materials	500.00		500.00	445.86	54.14
<u>Total Staff Development - Staff Training</u>	<u>26,500.00</u>	<u>(19,000.00)</u>	<u>7,500.00</u>	<u>5,618.55</u>	<u>1,881.45</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	1,076,302.00		1,076,302.00	1,076,300.87	1.13
Salaries of Secretarial and Clerical Assistants	388,190.00		388,190.00	368,561.96	19,628.04
Other Salaries	60,000.00	(55,000.00)	5,000.00	5,000.00	
Purchased Professional and Technical Services	2,000.00		2,000.00	2,000.00	
Supplies and Materials	39,200.00	(7,799.33)	31,400.67	24,544.48	6,856.19
Other Objects	31,500.00	(20,500.00)	11,000.00	9,035.43	1,964.57
<u>Total Support Services School Administration</u>	<u>1,597,192.00</u>	<u>(83,299.33)</u>	<u>1,513,892.67</u>	<u>1,485,442.74</u>	<u>28,449.93</u>
Custodial Services:					
Salaries of Noninstructional Aides	9,000.00		9,000.00	9,000.00	
<u>Total Custodial Services</u>	<u>9,000.00</u>		<u>9,000.00</u>	<u>9,000.00</u>	
Security:					
Salaries	52,319.00		52,319.00	45,578.28	6,740.72
General Supplies	750.00		750.00	470.50	279.50
<u>Total Security</u>	<u>53,069.00</u>		<u>53,069.00</u>	<u>46,048.78</u>	<u>7,020.22</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3
 Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Unallocated Benefits - Employee Benefits:					
Health Benefits	\$ 4,097,421.00	\$ 441,800.00	\$ 4,539,221.00	\$ 4,495,927.40	\$ 43,293.60
Total Unallocated Benefits - Employee Benefits	<u>4,097,421.00</u>	<u>441,800.00</u>	<u>4,539,221.00</u>	<u>4,495,927.40</u>	<u>43,293.60</u>
Total Undistributed Expenditures	<u>7,854,896.00</u>	<u>394,974.57</u>	<u>8,249,870.57</u>	<u>8,164,451.38</u>	<u>85,419.19</u>
Total General Current Expense	<u>22,902,402.00</u>	<u>74,182.76</u>	<u>22,976,584.76</u>	<u>22,441,910.26</u>	<u>534,674.50</u>
Equipment:					
Preschool/Kindergarten	25,000.00	(5,000.00)	20,000.00	12,323.70	7,676.30
Grades 1 - 5	110,000.00	(30,000.00)	80,000.00	66,179.66	13,820.34
Grades 6 - 8	20,000.00		20,000.00	19,017.18	982.82
Grades 9 - 12	45,000.00	(12,500.00)	32,500.00	32,400.00	100.00
Total Equipment	<u>200,000.00</u>	<u>(47,500.00)</u>	<u>152,500.00</u>	<u>129,920.54</u>	<u>22,579.46</u>
TOTAL SCHOOL BASED EXPENDITURES	<u>23,102,402.00</u>	<u>26,682.76</u>	<u>23,129,084.76</u>	<u>22,571,830.80</u>	<u>557,253.96</u>
Other Financing Sources:					
Operating Transfer In	23,102,402.00		23,102,402.00	22,880,129.17	222,272.83
Total Other Financing Sources	<u>23,102,402.00</u>		<u>23,102,402.00</u>	<u>22,880,129.17</u>	<u>222,272.83</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(26,682.76)	(26,682.76)	308,298.37	334,981.13
Fund Balance, July 1	<u>26,682.76</u>		<u>26,682.76</u>	<u>26,682.76</u>	
Fund Balance, June 30	<u>\$ 26,682.76</u>	<u>\$ (26,682.76)</u>	<u>\$ -</u>	<u>\$ 334,981.13</u>	<u>\$ 334,981.13</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3a
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	\$ 575,260.00	\$	\$ 575,260.00	\$ 575,260.00	\$
Salaries of Teachers:					
Grades 1 - 5	2,240,369.00	55,000.00	2,295,369.00	2,294,119.00	1,250.00
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	169,254.00		169,254.00	165,227.85	4,026.15
Unused Vacation Payments to Retired Staff	130,000.00		130,000.00	130,000.00	
Purchased Professional/Educational Services	46,000.00	(30,000.00)	16,000.00	15,238.00	762.00
Purchased Technical Services	10,000.00	(4,000.00)	6,000.00	5,610.43	389.57
General Supplies	85,000.00	(39,991.81)	45,008.19	32,834.10	12,174.09
Textbooks	75,000.00	(40,000.00)	35,000.00	26,381.58	8,618.42
	<u>3,330,883.00</u>	<u>(58,991.81)</u>	<u>3,271,891.19</u>	<u>3,244,670.96</u>	<u>27,220.23</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	286,235.00		286,235.00	247,293.09	38,941.91
Other Salaries for Instruction	136,003.00		136,003.00	109,141.47	26,861.53
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	<u>422,738.00</u>		<u>422,738.00</u>	<u>356,934.56</u>	<u>65,803.44</u>
Total Learning and/or Language Disabilities					
	<u>422,738.00</u>		<u>422,738.00</u>	<u>356,934.56</u>	<u>65,803.44</u>
Total Special Education					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3a
 Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction:					
Bilingual Education:					
Salaries of Teachers	\$ 193,760.00	\$	\$ 193,760.00	\$ 193,760.00	\$
General Supplies	200.00		200.00		200.00
Textbooks	200.00		200.00		200.00
	<u>194,160.00</u>		<u>194,160.00</u>	<u>193,760.00</u>	<u>400.00</u>
Total Bilingual Education					
School-Sponsored Cocurricular Activities:					
Salaries	1,000.00		1,000.00		1,000.00
	<u>1,000.00</u>		<u>1,000.00</u>		<u>1,000.00</u>
Total School-Sponsored Cocurricular Activities					
Before/After School Programs - Support SVC:					
Salaries	55,000.00		55,000.00	45,385.75	9,614.25
General Supplies	600.00		600.00	600.00	
	<u>55,600.00</u>		<u>55,600.00</u>	<u>45,985.75</u>	<u>9,614.25</u>
Total Before/After School Programs - Support SVC					
Summer School Instruction:					
Salaries of Teachers	57,000.00	(35,000.00)	22,000.00	22,000.00	
General Supplies	600.00		600.00	600.00	
	<u>57,600.00</u>	<u>(35,000.00)</u>	<u>22,600.00</u>	<u>22,600.00</u>	
Total Summer School Instruction					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3a
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction:					
Undistributed:					
Attendance and Social Work Services:					
Salaries	\$ 58,870.00	\$	\$ 58,870.00	\$ 58,870.00	\$
Total Attendance and Social Work Services	<u>58,870.00</u>		<u>58,870.00</u>	<u>58,870.00</u>	
Health Services:					
Salaries	108,692.00		108,692.00	108,691.92	0.08
Supplies and Materials	<u>200.00</u>		<u>200.00</u>	<u>200.00</u>	<u>200.00</u>
Total Health Services	<u>108,892.00</u>		<u>108,892.00</u>	<u>108,691.92</u>	<u>200.08</u>
Improvement of Instruction Services:					
Salaries of Other Professional Staff	107,617.00		107,617.00	107,617.00	
Supplies and Materials	<u>500.00</u>		<u>500.00</u>	<u>500.00</u>	
Total Improvement of Instruction Services	<u>108,117.00</u>		<u>108,117.00</u>	<u>108,117.00</u>	
Educational Media Services/School Library:					
Salaries	<u>138,336.00</u>		<u>138,336.00</u>	<u>138,336.00</u>	
Total Educational Media Services/School Library	<u>138,336.00</u>		<u>138,336.00</u>	<u>138,336.00</u>	

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3a
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Undistributed:					
Staff Development - Staff Training:					
Purchased Professional/Educational Services	\$ 9,000.00	\$ (7,000.00)	\$ 2,000.00	\$ 1,958.92	\$ 41.08
Other Purchased and Technical Services	9,000.00	(8,000.00)	1,000.00	618.77	381.23
Supplies and Materials	500.00		500.00	445.86	54.14
	<u>18,500.00</u>	<u>(15,000.00)</u>	<u>3,500.00</u>	<u>3,023.55</u>	<u>476.45</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	288,898.00		288,898.00	288,897.84	0.16
Salaries of Secretarial and Clerical Assistants	97,974.00		97,974.00	97,974.00	
Other Salaries	15,000.00	(14,000.00)	1,000.00	1,000.00	
Supplies and Materials	14,200.00	(3,000.00)	11,200.00	7,431.31	3,768.69
Other Objects	1,500.00	(500.00)	1,000.00	1,000.00	
	<u>417,572.00</u>	<u>(17,500.00)</u>	<u>400,072.00</u>	<u>396,303.15</u>	<u>3,768.85</u>
Security:					
Salaries	13,248.00		13,248.00	10,160.46	3,087.54
Supplies and Materials	500.00		500.00	220.50	279.50
	<u>13,748.00</u>		<u>13,748.00</u>	<u>10,380.96</u>	<u>3,367.04</u>
Unallocated Benefits - Employee Benefits:					
Health Benefits	1,753,421.00	156,500.00	1,909,921.00	1,909,920.67	0.33
	<u>1,753,421.00</u>	<u>156,500.00</u>	<u>1,909,921.00</u>	<u>1,909,920.67</u>	<u>0.33</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3a
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Total Undistributed Expenditures	\$ 2,675,056.00	\$ 89,000.00	\$2,764,056.00	\$ 2,756,243.25	\$ 7,812.75
Total General Current Expense	6,679,437.00	30,008.19	6,709,445.19	6,597,594.52	111,850.67
Equipment:					
Preschool/Kindergarten	25,000.00	(5,000.00)	20,000.00	12,323.70	7,676.30
Grades 1 - 5	75,000.00	(25,000.00)	50,000.00	43,260.90	6,739.10
Total Equipment	100,000.00	(30,000.00)	70,000.00	55,584.60	14,415.40
TOTAL SCHOOL BASED EXPENDITURES	6,779,437.00	8.19	6,779,445.19	6,653,179.12	126,266.07
Other Financing Sources:					
Operating Transfer In	6,779,437.00		6,779,437.00	6,748,662.31	30,774.69
Total Other Financing Sources	6,779,437.00		6,779,437.00	6,748,662.31	30,774.69
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(8.19)	(8.19)	95,483.19	95,491.38
Fund Balance, July 1	8.19		8.19	8.19	
Fund Balance, June 30	\$ 8.19	\$ (8.19)	\$ 0.00	\$ 95,491.38	\$ 95,491.38

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3b
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grades 6 - 8	\$ 2,085,664.00	\$ 27,000.00	\$ 2,112,664.00	\$ 2,105,890.21	\$ 6,773.79
Other Salaries for Instruction	49,675.00		49,675.00	42,761.25	6,913.75
Unused Vacation Payments to Retired Staff	130,000.00		130,000.00	130,000.00	
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	36,000.00	(25,000.00)	11,000.00	4,733.92	6,266.08
Purchased Professional and Technical Services	1,000.00		1,000.00	944.10	55.90
General Supplies	57,000.00	(30,000.00)	27,000.00	26,775.00	225.00
Textbooks	60,000.00	(20,000.00)	40,000.00	34,601.88	5,398.12
	<u>2,419,339.00</u>	<u>(48,000.00)</u>	<u>2,371,339.00</u>	<u>2,345,706.36</u>	<u>25,632.64</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	558,304.00		558,304.00	554,594.21	3,709.79
Other Salaries for Instruction	40,848.00		40,848.00	40,848.00	
General Supplies	250.00		250.00	100.00	150.00
Textbooks	250.00		250.00	185.00	65.00
	<u>599,652.00</u>		<u>599,652.00</u>	<u>595,727.21</u>	<u>3,924.79</u>
Total Learning and/or Language Disabilities					
Resource Room/Resource Center:					
Other Salaries for Instruction	17,664.00		17,664.00	15,932.00	1,732.00
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	<u>18,164.00</u>		<u>18,164.00</u>	<u>16,432.00</u>	<u>1,732.00</u>
Total Resource Room/Resource Center					
Total Special Education					
	<u>617,816.00</u>		<u>617,816.00</u>	<u>612,159.21</u>	<u>5,656.79</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3b
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Bilingual Education:					
Salaries of Teachers	\$ 176,331.00	\$	\$ 176,331.00	\$ 174,869.48	\$ 1,461.52
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	176,831.00		176,831.00	175,369.48	1,461.52
Total Bilingual Education					
School-Sponsored Cocurricular Activities:					
Salaries	2,000.00		2,000.00	2,000.00	
Supplies and Materials	2,000.00		2,000.00	696.70	1,303.30
	4,000.00		4,000.00	2,696.70	1,303.30
Total School-Sponsored Cocurricular Activities					
School-Sponsored Athletics - Instruction:					
Salaries	5,000.00		5,000.00	4,410.55	589.45
Purchased Services (300-500 Series)	500.00		500.00		500.00
Supplies and Materials	1,000.00		1,000.00	879.58	120.42
	6,500.00		6,500.00	5,290.13	1,209.87
Total School-Sponsored Athletics - Instruction					
Before/After School Programs - Instruction:					
Salaries of Teachers	55,000.00		55,000.00	55,000.00	
	55,000.00		55,000.00	55,000.00	
Total Before/After School Programs - Instruction					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3b
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Summer School - Instruction:					
Salaries of Teachers	\$ 57,000.00	\$ (37,000.00)	\$ 20,000.00	\$ 20,000.00	\$
Supplies and Materials	600.00		600.00	560.81	39.19
Total Summer School - Instruction	57,600.00	(37,000.00)	20,600.00	20,560.81	39.19
Instructional Alternative Education Programs:					
Supplies and Materials	650.00		650.00		650.00
Total Instructional Alternative Education Programs	650.00		650.00		650.00
Undistributed:					
Attendance and Social Work Services:					
Salaries	96,407.00		96,407.00	96,407.00	
Supplies and Materials	250.00		250.00	250.00	
Total Attendance and Social Work Services	96,657.00		96,657.00	96,657.00	
Health Services:					
Salaries	49,543.00		49,543.00	49,542.48	0.52
Supplies and Materials	250.00		250.00	208.00	42.00
Total Health Services	49,793.00		49,793.00	49,750.48	42.00
Improvement of Instruction Services:					
Salaries of Other Professional Staff	107,617.00		107,617.00	107,616.07	0.93
Supplies and Materials	200.00		200.00	50.00	150.00
Total Improvement of Instruction Services	107,817.00		107,817.00	107,666.07	150.93

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3b
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Undistributed:					
Guidance Services:					
Salaries of Other Professional Staff	\$ 58,570.00	\$	\$ 58,570.00	\$ 58,570.00	\$
Supplies and Materials	<u>250.00</u>		<u>250.00</u>	<u>250.00</u>	
Total Guidance Services	<u>58,820.00</u>		<u>58,820.00</u>	<u>58,820.00</u>	
Educational Media Services/School Library:					
Salaries	<u>88,212.00</u>		<u>88,212.00</u>	<u>88,211.00</u>	<u>1.00</u>
Total Educational Media Services/School Library	<u>88,212.00</u>		<u>88,212.00</u>	<u>88,211.00</u>	<u>1.00</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	308,474.00		308,474.00	308,473.68	0.32
Salaries of Secretarial and Clerical Assistants	131,217.00		131,217.00	111,588.96	19,628.04
Other Salaries	15,000.00	(14,000.00)	1,000.00	1,000.00	
Supplies and Materials	<u>2,000.00</u>	<u>74.35</u>	<u>2,074.35</u>	<u>2,046.75</u>	<u>27.60</u>
Total Support Services School Administration	<u>456,691.00</u>	<u>(13,925.65)</u>	<u>442,765.35</u>	<u>423,109.39</u>	<u>19,655.96</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3b
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Undistributed:					
Unallocated Benefits - Employee Benefits:					
Health Benefits	\$ 953,000.00	\$ 99,000.00	\$ 1,052,000.00	\$ 1,008,707.59	\$ 43,292.41
Total Unallocated Benefits - Employee Benefits	953,000.00	99,000.00	1,052,000.00	1,008,707.59	43,292.41
Total Undistributed Expenditures	1,810,990.00	85,074.35	1,896,064.35	1,832,921.53	63,142.30
Total General Current Expense	5,148,726.00	74.35	5,148,800.35	5,049,704.22	99,095.61
Equipment:					
Grades 6 - 8	20,000.00		20,000.00	19,017.18	982.82
Total Equipment	20,000.00		20,000.00	19,017.18	982.82
TOTAL SCHOOL BASED EXPENDITURES	5,168,726.00	74.35	5,168,800.35	5,068,721.40	100,078.43
Other Financing Sources:					
Operating Transfer In	5,168,726.00		5,168,726.00	5,091,374.85	77,351.15
Total Other Financing Sources	5,168,726.00		5,168,726.00	5,091,374.85	77,351.15
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(74.35)	(74.35)	22,653.45	22,727.80
Fund Balance, July 1	74.35		74.35	74.35	
Fund Balance, June 30	\$ 74.35	\$ (74.35)	\$ 0.00	\$ 22,727.80	\$ 22,727.80

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3c
 Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grades 9 - 12	\$ 3,639,920.00	\$ 45,000.00	\$ 3,684,920.00	\$ 3,684,615.00	\$ 305.00
Unused Vacation Payments to Retired Staff	110,000.00		110,000.00	110,000.00	
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	50,000.00	(50,000.00)			
Purchased Technical Services	2,000.00		2,000.00	2,000.00	
General Supplies	80,000.00	(40,000.00)	40,000.00	37,925.00	2,075.00
Textbooks	80,000.00	(40,000.00)	40,000.00	39,535.00	465.00
	<u>3,961,920.00</u>	<u>(85,000.00)</u>	<u>3,876,920.00</u>	<u>3,874,075.00</u>	<u>2,845.00</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	503,327.00		503,327.00	448,838.60	54,488.40
Other Salaries for Instruction	87,558.00		87,558.00	48,734.41	38,823.59
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	<u>591,385.00</u>		<u>591,385.00</u>	<u>498,073.01</u>	<u>93,311.99</u>
Total Learning and/or Language Disabilities					
Total Special Education					
Bilingual Education:					
Salaries of Teachers	111,711.00	55,000.00	166,711.00	140,015.36	26,695.64
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	<u>112,211.00</u>	<u>55,000.00</u>	<u>167,211.00</u>	<u>140,515.36</u>	<u>26,695.64</u>
Total Bilingual Education					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

	Original Budget	Budget Transfers	Final Budget	Actual	D-3c Sheet #2 Variance Final to Actual
<u>School: High School</u>					
School-Sponsored Cocurricular Activities:					
Salaries	\$ 45,000.00	\$ (2,500.00)	\$ 42,500.00	\$ 35,440.27	\$ 7,059.73
Total School-Sponsored Cocurricular Activities	<u>45,000.00</u>	<u>(2,500.00)</u>	<u>42,500.00</u>	<u>35,440.27</u>	<u>7,059.73</u>
School-Sponsored Athletics:					
Salaries	160,000.00	(15,000.00)	145,000.00	144,566.32	433.68
Purchased Services (300-500 Series)	30,000.00		30,000.00	17,465.00	12,535.00
Total School-Sponsored Athletics	<u>190,000.00</u>	<u>(15,000.00)</u>	<u>175,000.00</u>	<u>162,031.32</u>	<u>12,968.68</u>
Before/After School Programs - Instruction					
Salaries of Teachers	55,000.00		55,000.00	55,000.00	
Supplies and Materials	650.00		650.00	265.47	384.53
Total Before/After School Programs - Instruction	<u>55,650.00</u>		<u>55,650.00</u>	<u>55,265.47</u>	<u>384.53</u>
Summer School - Instruction:					
Salaries of Teachers	57,000.00	(30,000.00)	27,000.00	27,000.00	
General Supplies	650.00		650.00	265.46	384.54
Total Summer School Instruction	<u>57,650.00</u>	<u>(30,000.00)</u>	<u>27,650.00</u>	<u>27,265.46</u>	<u>384.54</u>
Other Instructional Programs - Instruction:					
Purchased Services (300-500 Series)	62,000.00	(15,000.00)	47,000.00	47,000.00	
Supplies and Materials	65,000.00	20,000.00	85,000.00	73,967.18	11,032.82
Total Other Instructional Programs - Instruction	<u>127,000.00</u>	<u>5,000.00</u>	<u>132,000.00</u>	<u>120,967.18</u>	<u>11,032.82</u>
Undistributed:					
Attendance and Social Work Services:					
Supplies and Materials	250.00		250.00	250.00	
Total Attendance and Social Work Services	<u>250.00</u>		<u>250.00</u>	<u>250.00</u>	
Health Services:					
Salaries	186,131.00		186,131.00	186,131.00	
Purchased Professional and Technical Services	3,000.00		3,000.00	2,299.00	701.00
Supplies and Materials	200.00		200.00	189.00	11.00
Other Objects	5,000.00		5,000.00	2,710.00	2,290.00
Total Health Services	<u>194,331.00</u>		<u>194,331.00</u>	<u>191,329.00</u>	<u>3,002.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3c
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Undistributed:					
Improvement of Instruction Services:					
Salaries of Other Professional Staff	\$ 107,617.00	\$	\$ 107,617.00	\$ 106,615.92	\$ 1,001.08
Supplies and Materials	<u>250.00</u>		<u>250.00</u>	<u>250.00</u>	
Total Improvement of Instruction Services	<u>107,867.00</u>		<u>107,867.00</u>	<u>106,865.92</u>	<u>1,001.08</u>
Educational Media Services/School Library:					
Salaries	<u>155,497.00</u>		<u>155,497.00</u>	<u>155,496.24</u>	<u>0.76</u>
Total Educational Media Services/School Library	<u>155,497.00</u>		<u>155,497.00</u>	<u>155,496.24</u>	<u>0.76</u>
Guidance Services:					
Salaries of Other Professional Staff	294,108.00	55,000.00	349,108.00	349,104.97	3.03
Salaries of Secretarial and Clerical Assistants	46,916.00		46,916.00	46,915.92	0.08
Other Purchased and Technical Services	1,000.00		1,000.00	1,000.00	
Supplies and Materials	<u>1,000.00</u>		<u>1,000.00</u>	<u>1,000.00</u>	
Total Guidance Services	<u>343,024.00</u>	<u>55,000.00</u>	<u>398,024.00</u>	<u>398,020.89</u>	<u>3.11</u>
Instructional Staff Training Services:					
Purchased Professional/Educational Services	<u>3,000.00</u>	<u>(1,000.00)</u>	<u>2,000.00</u>	<u>2,000.00</u>	
Total Instructional Staff Training Services	<u>3,000.00</u>	<u>(1,000.00)</u>	<u>2,000.00</u>	<u>2,000.00</u>	

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3c
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Undistributed:					
Support Services School Administration:					
Salaries of Principals/Assistant Principals	\$ 349,781.00	\$	\$ 349,781.00	\$ 349,781.00	\$
Salaries of Secretarial and Clerical Assistants	95,707.00		95,707.00	95,707.00	
Other Salaries	15,000.00	(15,000.00)			
Supplies and Materials	20,000.00	(4,873.68)	15,126.32	15,066.42	59.90
Other Objects	30,000.00	(20,000.00)	10,000.00	8,035.43	1,964.57
<u>Total Support Services School Administration</u>	<u>510,488.00</u>	<u>(39,873.68)</u>	<u>470,614.32</u>	<u>468,589.85</u>	<u>2,024.47</u>
Custodial Services:					
Salaries of Non-Instructional Aides	9,000.00		9,000.00	9,000.00	
<u>Total Custodial Services</u>	<u>9,000.00</u>		<u>9,000.00</u>	<u>9,000.00</u>	
Security:					
Salaries	25,381.00		25,381.00	25,381.00	
General Supplies	250.00		250.00	250.00	
<u>Total Security</u>	<u>25,631.00</u>		<u>25,631.00</u>	<u>25,631.00</u>	
Unallocated Benefits - Employee Benefits:					
Health Benefits	900,000.00	71,000.00	971,000.00	971,000.00	
<u>Total Unallocated Benefits - Employee Benefits</u>	<u>900,000.00</u>	<u>71,000.00</u>	<u>971,000.00</u>	<u>971,000.00</u>	
<u>Total Undistributed Expenditures</u>	<u>2,249,088.00</u>	<u>85,126.32</u>	<u>2,334,214.32</u>	<u>2,328,182.90</u>	<u>6,031.42</u>
<u>Total General Current Expense</u>	<u>7,389,904.00</u>	<u>12,626.32</u>	<u>7,402,530.32</u>	<u>7,241,815.97</u>	<u>160,714.35</u>
Equipment:					
Grades 9 - 12	45,000.00	(12,500.00)	32,500.00	32,400.00	100.00
<u>Total Equipment</u>	<u>45,000.00</u>	<u>(12,500.00)</u>	<u>32,500.00</u>	<u>32,400.00</u>	<u>100.00</u>
<u>TOTAL SCHOOL BASED EXPENDITURES</u>	<u>7,434,904.00</u>	<u>126.32</u>	<u>7,435,030.32</u>	<u>7,274,215.97</u>	<u>160,814.35</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3c
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Other Financing Sources:					
Operating Transfer In	<u>\$ 7,434,904.00</u>	\$	<u>\$ 7,434,904.00</u>	<u>\$ 7,379,716.65</u>	<u>\$ 55,187.35</u>
Total Other Financing Sources	<u>7,434,904.00</u>	<u> </u>	<u>7,434,904.00</u>	<u>7,379,716.65</u>	<u>55,187.35</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(126.32)	(126.32)	105,500.68	105,627.00
Fund Balance, July 1	<u>126.32</u>	<u> </u>	<u>126.32</u>	<u>126.32</u>	<u> </u>
Fund Balance, June 30	<u>\$ 126.32</u>	<u>\$ (126.32)</u>	<u>\$ (0.00)</u>	<u>\$ 105,627.00</u>	<u>\$ 105,627.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3d
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grade 1 - 5	\$ 1,526,642.00	\$ 25,000.00	\$ 1,551,642.00	\$ 1,548,802.17	\$ 2,839.83
Unused Vacation Payments to Retired Staff	120,000.00		120,000.00	90,311.04	29,688.96
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	37,000.00	(3,300.00)	33,700.00	25,005.46	8,694.54
Other Purchased and Technical Services	3,000.00		3,000.00	3,000.00	
Other Purchased Services	5,000.00		5,000.00	275.00	4,725.00
General Supplies	64,000.00	(50,000.00)	14,000.00	10,431.70	3,568.30
Textbooks	25,000.00	(10,000.00)	15,000.00	14,373.41	626.59
	<u>1,780,642.00</u>	<u>(38,300.00)</u>	<u>1,742,342.00</u>	<u>1,692,198.78</u>	<u>50,143.22</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	487,210.00		487,210.00	487,210.00	
Other Salaries for Instruction	43,575.00		43,575.00	43,575.00	
	<u>530,785.00</u>		<u>530,785.00</u>	<u>530,785.00</u>	
Total Learning and/or Language Disabilities					
Resource Room/Resource Center:					
General Supplies	250.00		250.00	250.00	
Textbooks	250.00		250.00	250.00	
	<u>500.00</u>		<u>500.00</u>	<u>500.00</u>	
Total Resource Room/Resource Center					
	<u>531,285.00</u>		<u>531,285.00</u>	<u>531,285.00</u>	
Total Special Education					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3d
 Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Bilingual Education:					
Salaries of Teachers	\$ 79,671.00	\$	\$ 79,671.00	\$	\$ 79,671.00
General Supplies	250.00		250.00		250.00
Textbooks	250.00		250.00		250.00
Total Bilingual Education	<u>80,171.00</u>		<u>80,171.00</u>		<u>80,171.00</u>
School-Sponsored Cocurricular Activities:					
Salaries	1,575.00		1,575.00		1,575.00
Total School-Sponsored Cocurricular Activities	<u>1,575.00</u>		<u>1,575.00</u>		<u>1,575.00</u>
Before/After School Programs - Support SVC:					
Salaries	55,000.00		55,000.00	49,016.01	5,983.99
General Supplies	650.00	(500.00)	150.00		150.00
Total Before/After School Programs - Support SVC	<u>55,650.00</u>	<u>(500.00)</u>	<u>55,150.00</u>	<u>49,016.01</u>	<u>6,133.99</u>
Summer School - Instruction:					
Salaries of Teachers	57,000.00	(30,000.00)	27,000.00	10,592.06	16,407.94
General Supplies	650.00	(500.00)	150.00		150.00
Total Summer School - Instruction	<u>57,650.00</u>	<u>(30,500.00)</u>	<u>27,150.00</u>	<u>10,592.06</u>	<u>16,557.94</u>
Undistributed:					
Attendance and Social Work Services:					
Salaries	111,711.00		111,711.00	111,711.00	
Total Attendance and Social Work Services	<u>111,711.00</u>		<u>111,711.00</u>	<u>111,711.00</u>	
Health Services:					
Salaries	102,482.00		102,482.00	102,480.85	1.15
Supplies and Materials	250.00		250.00	79.48	170.52
Total Health Services	<u>102,732.00</u>		<u>102,732.00</u>	<u>102,560.33</u>	<u>171.67</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3d
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Undistributed:					
Improvement of Instruction Services:					
Salaries of Other Professional Staff	\$ 107,617.00	\$	\$ 107,617.00	\$ 107,616.60	\$ 0.40
Total Improvement of Instruction Services	<u>107,617.00</u>		<u>107,617.00</u>	<u>107,616.60</u>	<u>0.40</u>
Guidance Services:					
Supplies and Materials	200.00	473.90	673.90	473.90	200.00
Total Guidance Services	<u>200.00</u>	<u>473.90</u>	<u>673.90</u>	<u>473.90</u>	<u>200.00</u>
Educational Media Services/School Library:					
Salaries	132,971.00		132,971.00	132,970.56	0.44
Total Educational Media Services/School Library	<u>132,971.00</u>		<u>132,971.00</u>	<u>132,970.56</u>	<u>0.44</u>
Instructional Staff Training Services:					
Purchased Professional/Educational Services	5,000.00	(3,000.00)	2,000.00	595.00	1,405.00
Total Instructional Staff Training Services	<u>5,000.00</u>	<u>(3,000.00)</u>	<u>2,000.00</u>	<u>595.00</u>	<u>1,405.00</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	129,149.00		129,149.00	129,148.35	0.65
Salaries of Secretarial and Clerical Assistants	63,292.00		63,292.00	63,292.00	
Other Salaries	15,000.00	(12,000.00)	3,000.00	3,000.00	
Purchased Professional and Technical Services	2,000.00		2,000.00	2,000.00	
Supplies and Materials	3,000.00		3,000.00		3,000.00
Total Support Services School Administration	<u>212,441.00</u>	<u>(12,000.00)</u>	<u>200,441.00</u>	<u>197,440.35</u>	<u>3,000.65</u>
Security:					
Salaries	13,690.00		13,690.00	10,036.82	3,653.18
Total Security	<u>13,690.00</u>		<u>13,690.00</u>	<u>10,036.82</u>	<u>3,653.18</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

D-3d
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Undistributed:					
Unallocated Benefits - Employee Benefits:					
Health Benefits	\$ 491,000.00	\$ 115,300.00	\$ 606,300.00	\$ 606,299.14	\$ 0.86
Total Unallocated Benefits - Employee Benefits	491,000.00	115,300.00	606,300.00	606,299.14	0.86
Total Undistributed Expenditures	1,235,012.00	70,273.90	1,305,285.90	1,280,295.76	24,990.14
Total General Current Expense	3,684,335.00	31,473.90	3,715,808.90	3,552,795.55	163,013.35
Equipment:					
Grades 1 - 5	35,000.00	(5,000.00)	30,000.00	22,918.76	7,081.24
Total Equipment	35,000.00	(5,000.00)	30,000.00	22,918.76	7,081.24
TOTAL SCHOOL BASED EXPENDITURES	<u>3,719,335.00</u>	<u>26,473.90</u>	<u>3,745,808.90</u>	<u>3,575,714.31</u>	<u>170,094.59</u>
Other Financing Sources:					
Operating Transfer In	3,719,335.00		3,719,335.00	3,660,375.36	58,959.64
Total Other Financing Sources	3,719,335.00		3,719,335.00	3,660,375.36	58,959.64
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(26,473.90)	(26,473.90)	84,661.05	111,134.95
Fund Balance, July 1	26,473.90		26,473.90	26,473.90	
Fund Balance, June 30	<u>\$ 26,473.90</u>	<u>\$ (26,473.90)</u>	<u>\$ 0.00</u>	<u>\$ 111,134.95</u>	<u>\$ 111,134.95</u>

E. SPECIAL REVENUE FUND

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

E-1

	Total Brought Forward (E-1a)	Culinary Teacher Grant	IDEA Part B Basic	School Base Grant	Title II A	Title I	Title III Immigrant	Family Friendly	Totals 2017
Revenues									
State Sources	\$ 5,620,978.47	\$ 58,820.61	\$ -	\$ 19,011.82	\$ -	\$ -	\$ -	\$ 32,934.73	\$ 5,731,745.63
Federal Sources	53,955.85		479,282.95		67,136.13	1,241,461.62	18,659.00		1,880,495.55
Total Revenues	5,674,934.32	58,820.61	479,282.95	19,011.82	67,136.13	1,241,461.62	18,659.00	32,934.73	7,592,241.18
Expenditures									
Instruction:									
Salaries of Teachers	184,754.84		404,649.73		50,000.00	879,528.00	14,500.00	30,593.00	1,564,025.57
Other Salaries for Instruction	38,354.90					7,448.82			38,354.90
Other Purchased Services									7,448.82
General Supplies	41,739.05	27,441.89		19,011.82		107,354.09	389.00		195,935.85
Other Objects						5,099.86			5,099.86
Total Instruction	264,848.79	27,441.89	404,649.73	19,011.82	50,000.00	999,430.77	14,889.00	30,593.00	1,810,865.00
Support Services:									
Salaries of Supervisors of Instruction	76,976.92								76,976.92
Salaries of Other Professional Staff	311,624.25								311,624.25
Salaries of Secretarial and Clerical Assistants	56,508.60								56,508.60
Other Salaries	65,000.00								65,000.00
Salaries of Community Parent Involvement Specialist	54,346.00								54,346.00
Salaries of Master Teachers	276,760.00								276,760.00
Personal Services - Employee Benefits	163,363.01		53,663.00		13,000.00	215,666.00	3,770.00		449,462.01
Purchased Educational Services - Contracted Pre-K	4,385,940.00								4,385,940.00
Purchased Professional/Educational Services	34,503.56		3,300.00		4,136.13	19,601.57			61,541.26
Rentals	75,000.00								75,000.00
Contracted Services Transportation	10,759.85							1,462.05	12,221.90
Supplies and Materials	15,037.62		17,215.54					879.68	33,132.84
Other Purchased Services	109,913.72		454.68						110,368.40
Miscellaneous Expenditures						6,763.28			6,763.28
Total Support Services	5,635,733.53		74,633.22		17,136.13	242,030.85	3,770.00	2,341.73	5,975,645.46
Equipment:									
Equipment Purchase		31,378.72							31,378.72
Total Expenditures	5,900,582.32	58,820.61	479,282.95	19,011.82	67,136.13	1,241,461.62	18,659.00	32,934.73	7,817,889.18
Other Financing Sources (Uses):									
Transfer from General Fund	225,648.00								225,648.00
Total Other Financing Sources (Uses)	225,648.00								225,648.00
Total Outflows	5,674,934.32	58,820.61	479,282.95	19,011.82	67,136.13	1,241,461.62	18,659.00	32,934.73	7,592,241.18
Excess (Deficiency) of Revenues Over/(Under) Expenditures and Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

E-1a

	Preschool Education Act	SBYSP	Title III	Family Friendly Carryover	Totals Carried Forward
<u>Revenues</u>					
State Sources	\$ 5,352,976.68	\$ 266,437.17	\$	\$ 1,564.62	\$5,620,978.47
Federal Sources			53,955.85		53,955.85
Total Revenues	5,352,976.68	266,437.17	53,955.85	1,564.62	5,674,934.32
<u>Expenditures</u>					
Instruction:					
Salaries of Teachers	60,025.00	112,729.84	12,000.00		184,754.84
Other Salaries for Instruction	38,354.90				38,354.90
Other Purchased Services					
General Supplies	2,000.00		39,739.05		41,739.05
Other Objects					
Total Instruction	100,379.90	112,729.84	51,739.05		264,848.79
Support Services:					
Salaries of Supervisors of Instruction	76,976.92				76,976.92
Salaries of Other Professional Staff	311,624.25				311,624.25
Salaries of Secretarial and Clerical Assistants	56,508.60				56,508.60
Other Salaries	65,000.00				65,000.00
Salaries of Community Parent Involvement Specialist	54,348.00				54,348.00
Salaries of Master Teachers	276,780.00				276,780.00
Personal Services - Employee Benefits	116,761.01	45,684.00	918.00		163,363.01
Purchased Educational Services - Contracted Pre-K	4,385,940.00				4,385,940.00
Purchased Professional/Educational Services	29,585.00	4,531.56	387.00		34,503.56
Rentals	75,000.00				75,000.00
Contracted Services Transportation	9,750.00	1,009.85			10,759.85
Supplies and Materials	13,473.00			1,564.62	15,037.62
Other Purchased Services	6,520.00	102,481.92	911.80		109,913.72
Miscellaneous Expenditures					
Total Support Services	5,478,244.78	153,707.33	2,216.80	1,564.62	5,635,733.53
Equipment:					
Equipment Purchase					
Total Expenditures	5,578,624.68	266,437.17	53,955.85	1,564.62	5,900,582.32
Other Financing Sources (Uses):					
Transfer from General Fund	225,648.00				225,648.00
Total Other Financing Sources (Uses)	225,648.00				225,648.00
Total Outflows	5,352,976.68	266,437.17	53,955.85	1,564.62	5,674,934.32
Excess (Deficiency) of Revenues Over/(Under) Expenditures and Other Financing Sources (Uses)	\$ -	\$ -	\$ -	\$ -	\$ -

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017

E-2

	Total			
	Budget	Modified Budget	Actual	Variance
EXPENDITURES				
Instruction:				
Salaries of Teachers	\$ 60,025.00	\$ 60,025.00	\$ 60,025.00	\$
Other Salaries for Instruction	38,525.00	38,525.00	38,354.90	170.10
General Supplies	2,000.00	2,000.00	2,000.00	
Total Instruction	<u>100,550.00</u>	<u>100,550.00</u>	<u>100,379.90</u>	<u>170.10</u>
Support Services:				
Salaries of Program Directors	115,730.00	85,730.00	76,976.92	8,753.08
Salaries of Other Professional Staff	312,011.00	312,011.00	311,624.25	386.75
Salaries of Secretarial and Clerical Assistants	66,804.00	66,804.00	56,508.60	10,295.40
Other Salaries	65,816.00	65,816.00	65,000.00	816.00
Salaries of Community Parent Involvement Specialist	54,346.00	54,346.00	54,346.00	
Salaries of Master Teachers	276,760.00	276,760.00	276,760.00	
Personal Services - Employee Benefits	229,862.00	229,862.00	116,761.01	113,100.99
Purchased Educational Services - Contracted				
Pre-K	4,355,697.00	4,385,940.00	4,385,940.00	
Other Purchased Professional - Educational Services	29,585.00	29,585.00	29,585.00	
Other Purchased Professional Services	6,520.00	6,520.00	6,520.00	
Rentals	75,000.00	75,000.00	75,000.00	
Contracted Services - Transportation - Field Trips	9,750.00	9,750.00	9,750.00	
Supplies and Materials	13,716.00	13,473.00	13,473.00	
Total Support Services	<u>5,611,597.00</u>	<u>5,611,597.00</u>	<u>5,478,244.78</u>	<u>133,352.22</u>
Total Expenditures	<u>\$ 5,712,147.00</u>	<u>\$ 5,712,147.00</u>	<u>\$ 5,578,624.68</u>	<u>\$ 133,522.32</u>
Total Revised 2016-17 Preschool Education Aid Funds Allocation				\$ 4,913,847.00
Add: Actual ECPA Carryover (June 30, 2016)				680,123.89
Contribution from General Fund				<u>225,648.00</u>
Total Preschool Education Aid Funds Available for 2016-17 Budget				5,819,618.89
Less: 2016-17 Budgeted Preschool Education Aid Funds (Including Prior Year Budget Carryover)				<u>5,712,147.00</u>
Available and Unbudgeted Preschool Education Aid Funds as of June 30, 2017				107,471.89
Add: 2016-17 Unexpended Preschool Education Aid Funds				<u>133,522.32</u>
2016-17 Preschool Education Aid Funds Carryover				<u>\$ 240,994.21</u>
2016-17 Preschool Education Aid Funds Carryover Budgeted in 2017-2018 Budgeted for Preschool Programs 2017-2018				<u>\$ 107,472.00</u>

F. CAPITAL PROJECTS FUND

HARRISON TOWN SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SUMMARY SCHEDULE OF PROJECT EXPENDITURES
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

F-1

<u>Project Title/Issue</u>	<u>Approval Date</u>	<u>Revised Budgetary Appropriations</u>	<u>Expenditures to Date</u>		<u>Cancelled</u>	<u>Unexpended Appropriation June 30, 2017</u>
			<u>Prior Years</u>	<u>Current Year</u>		
Construction of New High School	October 11, 2004	\$9,960,674.71	\$ 9,830,172.17	\$	\$130,502.54	\$
Purchase of School Vehicles	October 11, 2004	250,000.00	198,944.10		51,055.90	
			<u>\$10,029,116.27</u>	<u>\$ -</u>	<u>\$181,558.44</u>	<u>\$ -</u>

HARRISON TOWN SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2017

F-2

Fund Balance - Beginning	\$181,558.44
Expenditures and Other Financing Uses: Cancelled	<u>181,558.44</u>
Fund Balance - Ending	<u>\$ -</u>

HARRISON TOWN SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS
 BUDGETARY BASIS
 CONSTRUCTION OF NEW HIGH SCHOOL
 FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2017

F-2a

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing				
Sources:				
Bond Proceeds and Transfers	\$ 9,960,674.71	\$	\$ 9,960,674.71	\$ 9,960,674.71
Total Revenues	<u>9,960,674.71</u>		<u>9,960,674.71</u>	<u>9,960,674.71</u>
Expenditures and Other Financing				
Uses:				
Construction Services	9,830,172.17		9,830,172.17	9,960,674.71
Cancelled		130,502.54	130,502.54	
Total Expenditures	<u>9,830,172.17</u>	<u>130,502.54</u>	<u>9,960,674.71</u>	<u>9,960,674.71</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>\$ 130,502.54</u>	<u>\$ (130,502.54)</u>	<u>\$ -</u>	<u>\$ -</u>
Additional Project Information:				
Project Number		* Ord. #1080/1113		
Grant Date				
Bond Authorization Date		10/11/2004		
Bonds Authorized		\$ 9,960,674.71		
Bonds Issued				
Original Authorized Cost		\$ 9,960,674.71		
Additional Authorized Cost				
Revised Authorized Cost		\$ 9,960,674.71		
Percentage Increase Over Original Authorized Cost				
Percentage Completion				
Original Target Completion Date				
Revised Target Completion Date				

*Type 1 School Debt is reflected on the Town's records.

HARRISON TOWN SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS
 BUDGETARY BASIS
 PURCHASE OF SCHOOL VEHICLES
 FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2017

F-2b

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Bond Proceeds and Transfers	<u>\$250,000.00</u>	\$	<u>\$250,000.00</u>	<u>\$250,000.00</u>
Total Revenues	<u>250,000.00</u>		<u>250,000.00</u>	<u>250,000.00</u>
Expenditures and Other Financing Uses:				
Equipment Purchases	198,944.10		198,944.10	250,000.00
Cancelled		<u>51,055.90</u>	<u>51,055.90</u>	
Total Expenditures	<u>198,944.10</u>	<u>51,055.90</u>	<u>250,000.00</u>	<u>250,000.00</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>\$ 51,055.90</u>	<u>\$ (51,055.90)</u>	<u>\$ -</u>	<u>\$ -</u>
Additional Project Information:				
Project Number		* Ord. #1095		
Grant Date				
Bond Authorization Date		10/11/2004		
Bonds Authorized		\$250,000.00		
Bonds Issued				
Original Authorized Cost		\$250,000.00		
Additional Authorized Cost				
Revised Authorized Cost		\$250,000.00		
Percentage Increase over Original Authorized Cost				
Percentage Completion				
Original Target Completion Date				
Revised Target Completion Date				

*Type 1 School Debt is reflected on the Town's records.

G. PROPRIETARY FUNDS

ENTERPRISE FUND

HARRISON TOWN SCHOOL DISTRICT
 COMBINING SCHEDULE OF NET POSITION
 PROPRIETARY FUNDS
 JUNE 30, 2017

G-1

Business-Type
 Activities
 Enterprise
Funds
 Food
 Service

ASSETS

Current Assets:

Cash	\$ 19,010.82
Accounts Receivable:	
State Sources	1,294.45
Federal Sources	95,720.53
Interfunds Receivable	57,488.58
Inventories:	
Regular	16,287.01
Commodities	<u>3,945.48</u>

Total Current Assets 193,746.87

Noncurrent Assets:

Furniture, Machinery and Equipment	55,448.56
Less: Accumulated Depreciation	<u>(23,739.65)</u>

Total Noncurrent Assets 31,708.91

Total Assets \$ 225,455.78

LIABILITIES

Current Liabilities:

Interfunds Payable	<u>\$ 272,318.53</u>
--------------------	----------------------

Total Current Liabilities 272,318.53

NET POSITION

Investment in Capital Assets, Net of Related Debt	31,708.91
Unrestricted	<u>(78,571.66)</u>

Total Net Position \$ (46,862.75)

HARRISON TOWN SCHOOL DISTRICT
 COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
 PROPRIETARY FUNDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

G-2

	<u>Business-Type Activities Enterprise Funds</u> <u>Food Service</u>
Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 85,582.69
Daily Sales - Nonreimbursable Programs	139,316.00
Summer Food Program	23,009.14
Total Operating Revenue	<u>247,907.83</u>
Operating Expenses:	
Cost of Sales - Reimbursable Programs	546,636.00
Cost of Sales - Nonreimbursable Programs	62,190.00
USDA Food Commodities	101,964.78
Salaries	463,868.29
Fringe Benefits	18,516.32
Tax Liability	65,401.41
Liability Insurance	62,261.36
Management Fee	67,746.85
Repairs and maintenance	632.00
Other Purchased Services	9,001.64
Supplies and Materials	41,817.28
Miscellaneous	73,792.55
Depreciation	4,609.72
Total Operating Expenses	<u>1,518,438.20</u>
Operating Loss	<u>(1,270,530.37)</u>
Nonoperating Revenues:	
State Sources:	
State School Lunch Program	15,381.06
Federal Sources:	
School Breakfast Program	309,522.31
National School Lunch Program	815,982.04
USDA Food Commodities	101,964.78
After School Snacks	24,817.02
Total Nonoperating Revenues	<u>1,267,667.21</u>
Change in Net Position	(2,863.16)
Total Net Position - Beginning	<u>(43,999.59)</u>
Total Net Position - Ending	<u>\$ (46,862.75)</u>

HARRISON TOWN SCHOOL DISTRICT
 COMBINING SCHEDULE OF CASH FLOWS
 PROPRIETARY FUNDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

G-3

Business-Type
 Activities
 Enterprise
Funds
 Food
 Service

Cash Flows from Operating Activities

Receipts from Customers	\$ 247,907.83
Payments of Interfunds	(300,000.00)
Payments to Employees	(463,868.29)
Payments to Suppliers	(724,843.28)
	(1,240,803.74)

Net Cash Used by Operating Activities

Cash Flows from Noncapital Financing Activities

State Sources	14,086.61
Federal Sources	1,054,600.84
Other	97,014.98
	1,165,702.43

Net Cash Provided by Noncapital
 Financing Activities

Net Increase in Cash and Cash Equivalents (75,101.31)

Balances - Beginning of Year 94,112.13

Balances - End of Year \$ 19,010.82

Reconciliation of Operating Income (Loss) to Net
 Cash Provided (Used) by Operating Activities

Operating Loss	\$ (1,270,530.37)
Adjustments to Reconcile Operating Loss to Cash Provided (Used) by Operating Activities:	
Depreciation	4,609.72
Federal Commodities	101,964.78
Change in Assets and Liabilities:	
(Increase)/Decrease in Inventory	(1,309.49)
(Increase)/Decrease in Accounts Receivable	7,491.12
Increase/(Decrease) in Interfunds Payable	(83,029.50)
Total Adjustments	29,726.63

Net Cash Used by Operating Activities \$ (1,240,803.74)

INTERNAL SERVICE FUND

H. FIDUCIARY FUNDS

HARRISON TOWN SCHOOL DISTRICT
 COMBINING STATEMENT OF FIDUCIARY NET POSITION
 FIDUCIARY FUNDS
 JUNE 30, 2017

H-1

<u>ASSETS</u>	<u>Unemployment Compensation Trust</u>	<u>Agency Funds</u>
Cash and Cash Equivalents	<u>\$ 112,923.33</u>	<u>\$108,692.17</u>
Total Assets	<u>\$ 112,923.33</u>	<u>\$108,692.17</u>
<u>LIABILITIES</u>		
Payable to Student Groups		\$106,897.97
Payroll Deductions and Withholdings		<u>1,794.20</u>
Total Liabilities		<u>\$108,692.17</u>
<u>NET POSITION</u>		
Held in Trust for Unemployment Claims and Other Purposes	<u>\$ 112,923.33</u>	

HARRISON TOWN SCHOOL DISTRICT
 COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 FIDUCIARY FUNDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

H-2

Unemployment
 Compensation
Trust

Additions

Contributions:

Employee Deductions

\$ 32,135.60

Total Contributions

32,135.60

Investment Earnings:

Interest

36.48

Total Additions

32,172.08

Deductions

Yearly Assessment

3,659.70

Unemployment Claims

37,015.49

Total Deductions

40,675.19

Change in Net Position

(8,503.11)

Total Net Position - Beginning

121,426.44

Total Net Position - Ending

\$ 112,923.33

HARRISON TOWN SCHOOL DISTRICT
 STUDENT ACTIVITY AGENCY FUND
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

H-3

	<u>Balance</u> <u>July 1, 2016</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2017</u>
Elementary Schools:				
Hamilton School	\$ 8,592.18	\$ 14,028.49	\$ 15,914.00	\$ 6,706.67
Lincoln School	11,257.87	9,128.14	13,238.51	7,147.50
Washington School	<u>10,069.43</u>	<u>30,491.61</u>	<u>27,478.62</u>	<u>13,082.42</u>
Total Elementary Schools	29,919.48	53,648.24	56,631.13	26,936.59
Senior High Schools:				
Harrison High School:				
Athletic Account	207.18	42,345.64	38,733.00	3,819.82
General Funds	<u>76,903.76</u>	<u>182,600.63</u>	<u>183,362.83</u>	<u>76,141.56</u>
Total All Schools	<u>\$107,030.42</u>	<u>\$278,594.51</u>	<u>\$278,726.96</u>	<u>\$ 106,897.97</u>

HARRISON TOWN SCHOOL DISTRICT
 PAYROLL AGENCY FUND
 PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

H-4

<u>ASSETS</u>	<u>Balance</u> <u>July 1, 2016</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2017</u>
Cash and Cash Equivalents	\$ 222.17	\$ 26,384,346.08	\$ 26,382,774.05	\$ 1,794.20
Total Assets	<u>\$ 222.17</u>	<u>\$ 26,384,346.08</u>	<u>\$ 26,382,774.05</u>	<u>\$ 1,794.20</u>
 <u>LIABILITIES</u>				
Payroll Deductions and Withholdings	\$ 222.17	\$ 12,967,533.06	\$ 12,965,961.03	\$ 1,794.20
Net Payroll	<u> </u>	<u>13,416,813.02</u>	<u>13,416,813.02</u>	<u> </u>
Total Liabilities	<u>\$ 222.17</u>	<u>\$ 26,384,346.08</u>	<u>\$ 26,382,774.05</u>	<u>\$ 1,794.20</u>

I. LONG-TERM DEBT

STATISTICAL SECTION (UNAUDITED)

INTRODUCTION TO THE STATISTICAL SECTION

FINANCIAL TRENDS

HARRISON TOWN SCHOOL DISTRICT
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)
Unaudited

J-1

	Fiscal Year Ending June 30,									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Governmental Activities:										
Invested in Capital Assets, Net of Related Debt	\$ 12,511,624	\$ 12,911,572	\$ 13,167,384	\$ 13,198,912	\$ 19,907,591	\$ 22,783,065	\$ 24,279,796	\$ 23,479,398	\$ 22,873,069	\$ 21,777,258
Restricted	3,550,979	3,817,980	1,567,530	1,673,325	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,953
Unrestricted	<u>(269,844)</u>	<u>(1,643,365)</u>	<u>(1,850,673)</u>	<u>(1,075,843)</u>	<u>(7,816,015)</u>	<u>(7,464,297)</u>	<u>(7,960,798)</u>	<u>(14,556,341)</u>	<u>(15,406,304)</u>	<u>(16,017,123)</u>
Total Governmental Activities Net Position	<u>\$ 15,792,759</u>	<u>\$ 15,086,186</u>	<u>\$ 12,884,242</u>	<u>\$ 13,796,394</u>	<u>\$ 17,054,870</u>	<u>\$ 20,320,116</u>	<u>\$ 21,549,297</u>	<u>\$ 13,009,949</u>	<u>\$ 10,346,032</u>	<u>\$ 9,058,098</u>
Business-Type Activities:										
Invested in Capital Assets, Net of Related Debt	\$ -	\$ -	\$ -	\$ 2,137	\$ (2,587)	\$ 50,148	\$ 45,538	\$ 40,928	\$ 36,319	\$ 31,709
Unrestricted	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,137</u>	<u>(2,587)</u>	<u>(82,158)</u>	<u>(132,077)</u>	<u>(126,801)</u>	<u>(80,318)</u>	<u>(78,572)</u>
Total Business-Type Activities Net Position	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,137</u>	<u>\$ (2,587)</u>	<u>\$ (32,010)</u>	<u>\$ (86,539)</u>	<u>\$ (85,873)</u>	<u>\$ (44,000)</u>	<u>\$ (46,863)</u>
District-Wide:										
Invested in Capital Assets, Net of Related Debt	\$ 12,511,624	\$ 12,911,572	\$ 13,167,384	\$ 13,198,912	\$ 19,907,591	\$ 22,833,213	\$ 24,325,334	\$ 23,520,326	\$ 22,909,387	\$ 21,808,967
Restricted	3,550,979	3,817,980	1,567,530	1,673,325	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,953
Unrestricted	<u>(269,844)</u>	<u>(1,643,365)</u>	<u>(1,850,673)</u>	<u>(1,073,707)</u>	<u>(7,818,602)</u>	<u>(7,546,455)</u>	<u>(8,092,875)</u>	<u>(14,683,142)</u>	<u>(15,486,622)</u>	<u>(16,095,694)</u>
Total District-Wide Net Position	<u>\$ 15,792,759</u>	<u>\$ 15,086,186</u>	<u>\$ 12,884,242</u>	<u>\$ 13,798,530</u>	<u>\$ 17,052,283</u>	<u>\$ 20,288,105</u>	<u>\$ 21,462,758</u>	<u>\$ 12,924,076</u>	<u>\$ 10,302,033</u>	<u>\$ 9,011,236</u>

Source: CAFR Schedule A-1

HARRISON TOWN SCHOOL DISTRICT
 CHANGES IN NET ASSETS/NET POSITION
 LAST TEN FISCAL YEARS
 (Accrual Basis of Accounting)
 Unaudited

J-2

	Fiscal Year Ending June 30,									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Expenses										
Governmental Activities:										
Instruction:										
Regular	\$ 16,617,474	\$ 13,717,824	\$ 14,891,893	\$ 14,646,804	\$ 15,594,527	\$ 17,170,887	\$ 17,421,256	\$ 22,433,878	\$ 19,993,691	\$ 19,862,216
Special Education	1,499,707	1,002,345	1,496,521	1,839,181	1,570,846	2,086,171	2,687,812	3,658,781	3,312,212	3,053,008
Other Special Education	1,475,096	4,758,181	5,107,447	822,206	779,701	795,430	901,578	852,080	936,114	884,289
Other Instruction	884,678	710,824	794,288	742,323	893,779	1,080,604	1,002,498	1,462,259	1,278,808	1,085,120
Support Services:										
Tuition	2,676,614	3,085,843	3,081,091	3,194,574	7,088,047	3,522,881	3,428,459	3,763,315	3,866,325	3,862,731
Student and Instruction Related Services	6,227,268	5,868,300	6,025,394	9,591,759	8,491,042	10,030,297	10,298,778	12,438,849	11,825,467	11,005,459
School Administrative Services	1,081,522	1,307,821	1,583,140	1,669,599	1,874,347	1,106,730	2,089,383	2,719,785	2,288,437	2,226,263
General Administrative Services	1,543,251	1,360,014	1,559,024	1,080,095	1,101,846	2,102,188	1,146,115	1,534,388	1,497,781	1,343,362
Other Administrative Services	595,322	3,135,419	210,225	224,427	837,753	945,392	899,683	1,853,705	1,280,546	1,149,309
Plant Operations and Maintenance	2,625,054	1,253,735	3,648,806	3,985,585	4,030,887	4,183,758	4,300,372	4,853,463	4,427,784	4,127,746
Pupil Transportation	815,101	389,009	1,029,150	797,418	859,371	930,345	908,808	902,694	911,029	751,984
Unallocated Depreciation	136,841	181,919	194,718	218,931	495,891	527,845	1,306,544	1,278,491	1,302,952	1,319,184
	35,977,917	36,509,235	39,281,405	38,592,910	41,827,839	44,484,807	40,391,284	57,951,589	52,821,140	50,452,690
Business-Type Activities:										
Food Service	821,286	825,140	987,282	939,549	1,178,484	1,397,989	1,466,400	1,414,075	1,424,440	1,518,438
Total District Expenses	\$ 38,799,203	\$ 37,334,375	\$ 40,268,687	\$ 39,532,459	\$ 42,806,123	\$ 45,882,806	\$ 47,857,752	\$ 58,905,763	\$ 54,245,586	\$ 51,971,128
Program Revenues										
Governmental Activities:										
Operating Grants and Contributions	\$ 8,813,990	\$ 7,640,322	\$ 8,256,261	\$ 11,133,187	\$ 9,006,230	\$ 10,965,858	\$ 10,268,986	\$ 18,746,640	\$ 11,761,443	\$ 13,645,333
Business-Type Activities:										
Operating Grants and Contributions	273,570	228,361	256,275	198,513	202,978	208,150	227,295	231,598	235,586	247,909
Charge for Food Services	468,841	559,549	659,454	708,286	935,676	1,071,445	1,147,450	1,146,372	1,230,726	1,287,867
Total District Program Revenues	\$ 9,262,632	\$ 8,399,872	\$ 9,151,715	\$ 11,839,463	\$ 9,943,606	\$ 12,057,303	\$ 11,416,438	\$ 19,893,012	\$ 12,992,168	\$ 14,913,000
Net (Expense)/Revenue										
Governmental Activities	\$(27,183,927)	\$(28,698,913)	\$(31,025,144)	\$(27,459,743)	\$(32,819,409)	\$(33,479,948)	\$(38,122,296)	\$(38,805,049)	\$(41,059,703)	\$(36,807,357)
Business-Type Activities	(79,065)	(37,210)	(71,533)	(38,740)	(39,826)	(118,405)	(91,724)	(36,105)	41,873	(2,683)
Total District-Wide Net Expense	\$(27,242,992)	\$(28,706,123)	\$(31,096,677)	\$(27,498,483)	\$(32,859,236)	\$(33,597,353)	\$(38,214,019)	\$(38,841,153)	\$(41,017,830)	\$(36,810,220)
General Revenue and Other Changes in Net Position										
Governmental Activities:										
General Purpose Property Taxes	\$ 6,204,341	\$ 8,504,341	\$ 8,504,341	\$ 8,229,913	\$ 8,229,913	\$ 8,229,913	\$ 8,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913
Unrestricted Grants and Contributions	17,585,733	18,070,693	18,658,592	17,893,778	24,952,697	25,164,680	25,460,699	25,199,025	27,079,520	24,413,159
Tuition	1,207,308	1,062,820	1,327,218	1,086,863	1,456,587	1,733,598	2,483,868	2,037,357	1,820,734	1,878,541
Miscellaneous	449,903	324,488	133,049	150,341	238,668	815,808	177,197	493,765	266,519	379,368
Capital Projects Cancelled										(181,559)
	27,457,285	27,962,339	28,623,200	28,371,895	35,877,885	38,744,194	37,351,477	36,950,059	38,395,787	35,519,423
Business-Type Activities:										
Miscellaneous				38,877	35,104	88,981	37,195	36,771		
				38,877	35,104	88,981	37,195	36,771		
Total District-Wide	\$ 27,457,285	\$ 27,962,339	\$ 28,623,200	\$ 28,410,772	\$ 35,912,989	\$ 38,833,176	\$ 37,388,672	\$ 36,986,831	\$ 38,395,787	\$ 35,519,423
Change in Net Position										
Governmental Activities	\$ 293,359	\$(706,573)	\$(2,201,844)	\$ 912,152	\$ 3,258,476	\$ 3,285,246	\$ 1,229,181	\$(1,854,989)	\$(2,863,918)	\$(1,287,934)
Business-Type Activities	(79,065)	(37,210)	(71,533)	2,137	(4,723)	(26,424)	(54,529)	696	41,873	(2,683)
Total District	\$ 214,293	\$(743,784)	\$(2,273,477)	\$ 914,289	\$ 3,253,752	\$ 3,258,822	\$ 1,174,653	\$(1,854,323)	\$(2,822,043)	\$(1,290,797)

Source: CAFR Schedule A-2

HARRISON TOWN SCHOOL DISTRICT
 FUND BALANCES - GOVERNMENTAL FUNDS
 LAST TEN FISCAL YEARS
 (Modified Accrual Basis of Accounting)
 Unaudited

J-3

	Fiscal Year Ending June 30,									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General Fund:										
Reserved	\$ 3,248,364.11	\$ 3,585,519.12	\$ 1,335,069.40	\$ 1,440,864.81	\$ 4,730,833.54	\$ 4,768,887.36	\$ 4,997,837.73	\$ 4,406,959.03	\$ 2,697,709.18	\$ 3,297,962.65
Unreserved	(224,645.87)	(1,213,448.23)	(268,955.69)	(1,075,843.32)	(1,729,794.56)	(1,720,876.55)	(1,688,822.51)	(1,879,226.05)	(1,414,564.63)	(1,603,844.05)
	<u>\$ 3,023,718.24</u>	<u>\$ 2,372,070.89</u>	<u>\$ 1,066,113.71</u>	<u>\$ 365,021.49</u>	<u>\$ 3,001,038.98</u>	<u>\$ 3,048,010.81</u>	<u>\$ 3,309,015.22</u>	<u>\$ 2,527,732.98</u>	<u>\$ 1,283,144.55</u>	<u>\$ 1,694,118.60</u>
All Other Governmental Funds:										
Unreserved:										
Special Revenue Fund	\$ (45,198.00)	\$ (429,917.00)	\$(1,581,717.00)	\$	\$ (437,662.85)	\$ (32,728.48)	\$ (489,899.00)	\$ (501,626.00)	\$ (726,473.56)	\$ (491,230.47)
Capital Projects Fund	302,615.08	232,460.45	232,460.45	232,460.45	232,460.45	232,460.45	232,460.45	181,558.44	181,558.44	
	<u>\$ 257,417.08</u>	<u>\$ (197,456.55)</u>	<u>\$(1,349,256.55)</u>	<u>\$ 232,460.45</u>	<u>\$ (205,202.40)</u>	<u>\$ 199,731.97</u>	<u>\$ (257,438.55)</u>	<u>\$ (320,067.56)</u>	<u>\$ (544,915.12)</u>	<u>\$ (491,230.47)</u>
Total Fund Balances	<u>\$ 3,281,135.32</u>	<u>\$ 2,174,614.34</u>	<u>\$ (283,142.84)</u>	<u>\$ 597,481.94</u>	<u>\$ 2,795,836.58</u>	<u>\$ 3,247,742.78</u>	<u>\$ 3,051,576.67</u>	<u>\$ 2,207,665.42</u>	<u>\$ 738,229.43</u>	<u>\$ 1,202,888.13</u>

Source: CAFR Schedule B-1

**HARRISON TOWN SCHOOL DISTRICT
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)
Unaudited**

	Fiscal Year Ending June 30,									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenues										
Local Tax Levy	\$ 6,204,341	\$ 6,504,341	\$ 6,504,341	\$ 6,229,913	\$ 6,229,913	\$ 6,229,913	\$ 6,229,913	\$ 6,229,913	\$ 6,229,913	\$ 6,229,913
Tuition	1,207,306	1,082,819	1,327,218	1,086,893	1,456,667	1,733,598	2,483,666	2,037,357	1,820,734	1,678,541
Transportation	83,552	60,964	65,895	26,250	42,958	53,649	18,822	253,355	86,618	79,794
Miscellaneous	389,352	293,522	77,482	133,091	195,730	874,657	160,375	230,410	186,601	299,805
State Aid	24,559,804	24,550,083	21,521,923	26,713,125	31,484,029	34,108,016	33,333,382	34,174,695	35,898,904	36,087,285
Federal Sources	1,849,926	1,695,772	5,592,621	2,313,820	2,476,901	1,930,223	2,416,740	2,032,528	2,041,988	1,981,208
Other Sources								13,605	13,000	
	<u>36,271,283</u>	<u>36,137,501</u>	<u>37,079,461</u>	<u>39,905,062</u>	<u>44,886,115</u>	<u>47,730,053</u>	<u>47,640,900</u>	<u>47,072,363</u>	<u>49,050,057</u>	<u>49,346,314</u>
Expenditures										
Instruction:										
Regular	12,846,558	10,250,788	10,892,974	10,537,487	10,783,332	11,846,267	12,275,145	12,241,959	13,171,690	13,337,314
Special	1,045,616	734,933	1,070,785	1,173,019	1,069,084	1,408,337	1,851,253	1,931,008	2,125,453	1,996,452
Other Special Instruction	1,029,140	4,488,116	4,495,180	586,893	528,841	536,847	621,332	449,837	622,082	602,782
Other Instruction	524,487	587,975	842,441	568,268	651,325	750,831	719,721	859,036	876,474	750,138
Support Services and Other Undistributed Costs:										
Tuition	2,876,614	3,065,843	3,081,091	3,194,574	7,088,047	3,522,881	3,428,459	3,783,315	3,968,325	3,882,731
Student and Instruction Related Services	4,907,070	4,390,885	4,500,795	6,038,523	4,580,645	8,291,554	8,595,189	8,374,101	9,152,943	8,889,122
School Administration Services	1,065,119	1,118,841	1,129,792	1,201,892	1,288,161	1,431,249	1,480,287	1,485,228	1,493,452	1,485,443
General Administration Services	867,888	953,070	1,358,511	829,330	821,505	838,240	887,393	1,001,542	1,084,693	991,723
Plant Operations and Maintenance	2,488,857	3,029,769	3,168,478	3,655,927	3,557,075	3,707,422	3,831,426	4,010,475	3,759,798	3,527,893
Pupil Transportation	815,101	840,275	1,029,150	797,416	869,371	930,346	908,808	902,894	903,764	746,969
Business and Other Support Services	439,897	369,009	22,881	45,912	588,622	866,104	845,413	822,213	856,127	805,771
Employee Benefits	6,786,899	6,993,878	7,595,328	7,646,136	9,141,037	9,946,753	9,809,364	12,516,574	11,813,091	11,498,588
Capital Outlay	180,115	334,840	551,816	357,888	1,720,533	3,403,319	2,803,275	478,093	899,823	223,374
	<u>35,674,164</u>	<u>37,244,023</u>	<u>39,537,215</u>	<u>38,624,437</u>	<u>42,687,769</u>	<u>47,278,146</u>	<u>47,837,066</u>	<u>48,810,274</u>	<u>50,527,493</u>	<u>48,700,097</u>
Excess (Deficiency) of Revenue Over/(Under) Expenditures	<u>597,118</u>	<u>(1,106,521)</u>	<u>(2,457,757)</u>	<u>880,625</u>	<u>2,198,355</u>	<u>451,906</u>	<u>(196,166)</u>	<u>(843,911)</u>	<u>(1,489,436)</u>	<u>646,217</u>
Other Financing Sources/(Uses)										
Capital Projects Cancelled										(181,558)
Net Change in Fund Balances	<u>\$ 597,118</u>	<u>\$ (1,106,521)</u>	<u>\$ (2,457,757)</u>	<u>\$ 880,625</u>	<u>\$ 2,198,355</u>	<u>\$ 451,906</u>	<u>\$ (196,166)</u>	<u>\$ (843,911)</u>	<u>\$ (1,489,436)</u>	<u>\$ 464,659</u>

Source: School District's Financial Statements

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
UNAUDITED

J-5

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
General Fund:										
Rentals	\$	\$	\$	\$	\$ 50,000	\$ 150,000	\$	\$	\$ 150,000	\$
River Park Escrow				43,541						
Prior Year Budget Refunds	12,684	17,609	13,103	22,762	5,625	22	8,677	6,193	4,914	
Board of Elections Polls			750	750	500	500				
Verizon/Broadview Reimbursement	41,416									
Prior Year Voided Checks					203,111					41,095
High School Athletics									100	7,142
Cost Settlement			83,281							
HCST Lease	105,000		55,000							
Pool Receipts	12,139	13,203	11,632	13,511	13,385	13,499	11,370	8,023	5,874	5,290
Insurance Rebates	15,760	3,268		22,489						2,492
Other Refunds	33,675	68,471	14,783		151,319			35,391	68,004	75,042
South Jersey Energy Reimbursement					46,460					
Worker's Compensation Refund				22,145	23,823					
Restricted Miscellaneous							75,000			
Miscellaneous Other	68,800	54,095	40,850	20,807	51,949	8,064	20,537	16,018	24,754	53,624
Total Miscellaneous	289,472	156,645	219,398	146,005	546,172	172,085	115,584	65,625	253,646	184,686
Tuition	1,678,541	1,820,734	2,037,357	2,483,668	1,733,596	1,456,587	1,088,863	1,327,218	1,062,819	1,207,308
Interest on Investments	10,133	9,956	11,011	14,370	15,986	7,486	521	1,529	9,876	51,666
Transportation Fees	79,764	86,918	253,355	16,822	53,649	42,958	26,250	65,895	60,964	63,552
Total Other Local Revenue	\$ 2,057,909	\$ 2,074,254	\$ 2,521,121	\$ 2,660,865	\$ 2,349,402	\$ 1,679,116	\$ 1,231,218	\$ 1,460,267	\$ 1,387,305	\$ 1,507,211

Source: District Records

REVENUE CAPACITY

HARRISON TOWN SCHOOL DISTRICT
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
Unaudited

J-6

<u>Year</u>	<u>Vacant Land</u>	<u>Residential</u>	<u>Commercial</u>	<u>Industrial</u>	<u>Apartment</u>	<u>Total Assessed Value</u>	<u>Public Utilities</u>	<u>Net Valuation Taxable</u>	<u>Estimated Actual (County Equalized) Value</u>	<u>Total Direct School Tax Rate</u>
2008	\$ 16,271,564	\$ 273,334,707	\$ 62,374,213	\$ 109,228,290	\$ 17,715,730	\$ 478,924,504	\$ 390,179	\$ 479,314,683	\$ 751,385,200	\$ 1.800
2009	16,471,447	273,408,831	62,348,665	109,530,854	17,952,085	479,711,882	391,558	480,103,440	928,980,176	1.910
2010	20,263,735	278,221,449	85,053,830	103,622,730	17,360,500	504,522,244	404,263	504,926,507	1,183,890,221	1.958
2011	19,321,435	279,585,814	91,076,580	102,963,030	17,220,400	510,167,259	423,655	510,590,914	1,197,726,751	1.986
2012	19,289,635	278,889,174	90,468,630	94,678,230	17,120,350	500,446,019	417,523	500,863,542	1,246,703,665	2.028
2013	18,923,835	282,778,724	89,806,655	93,147,080	16,929,710	501,586,004	520,614	502,106,618	1,099,881,360	2.029
2014	16,965,715	297,136,074	89,440,475	82,605,980	16,871,210	503,019,454	456,030	503,475,484	1,097,871,793	2.020
2015	18,217,102	302,885,474	85,784,363	78,181,930	16,915,450	501,984,319	695,004	502,679,323	1,061,849,014	2.019
2016	21,556,802	303,550,674	85,256,003	68,662,230	16,603,750	495,629,459	628,190	496,257,649	1,228,664,642	2.041
2017	30,021,447	304,473,528	56,552,153	66,314,230	16,463,350	473,824,708	708,485	474,533,193	1,263,158,242	2.307

Source: Municipal Tax Assessor

**HARRISON TOWN SCHOOL DISTRICT
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
*Unaudited***

J-7

<u>Year</u>	<u>Harrison School District Direct Rate</u>			<u>Overlapping Rates</u>			<u>Total Direct and Overlapping Tax Rate</u>
	<u>Basic Rate</u>	<u>General Obligation Debt Service</u>	<u>Total Direct School Tax Rate</u>	<u>Town of Harrison</u>	<u>Library Tax</u>	<u>Hudson County</u>	
2008	\$ 1.743	\$0.057	\$1.800	\$ 2.488	\$	\$1.108	\$ 5.396
2009	1.772	0.138	1.910	2.590		1.164	5.664
2010	1.757	0.201	1.958	2.760		1.113	5.831
2011	1.808	0.178	1.986	2.952		1.205	6.143
2012	1.843	0.185	2.028	3.143	0.074	1.177	6.422
2013	1.839	0.190	2.029	3.423	0.070	1.172	6.694
2014	1.834	0.186	2.020	3.622	0.070	1.165	6.877
2015	1.837	0.182	2.019	3.670	0.074	1.244	7.007
2016	1.860	0.181	2.041	3.753	0.084	1.326	7.204
2017	1.965	0.342	2.307	3.549	0.090	1.293	7.239

Source: Municipal Tax Collector

**HARRISON TOWN SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO
UNAUDITED**

J-8

Taxpayer	2017			2008		
	Assessed Valuation	Rank	% of Total District's Net Assessed Value	Assessed Valuation	Rank	% of Total District's Net Assessed Value
Taxpayer #1	\$ 9,524,000	1	2.01%	\$ 13,855,650	1	2.89%
Taxpayer #2	6,686,900	2	1.41%	10,678,000	2	2.23%
Taxpayer #3	6,601,900	3	1.39%	7,884,500	3	1.64%
Taxpayer #4	6,088,075	4	1.28%	6,148,500	4	1.28%
Taxpayer #5	6,000,000	5	1.26%	6,121,500	5	1.28%
Taxpayer #6	4,275,000	6	0.90%	5,000,000	6	1.04%
Taxpayer #7	4,015,935	7	0.85%	4,896,800	7	1.02%
Taxpayer #8	3,851,550	8	0.81%	4,275,000	8	0.89%
Taxpayer #9	3,750,000	9	0.79%	4,138,800	9	0.86%
Taxpayer #10	<u>3,182,218</u>	10	<u>0.67%</u>	<u>4,047,700</u>	10	<u>0.84%</u>
Total	<u>\$ 53,975,578</u>		<u>10.57%</u>	<u>\$ 67,046,450</u>		<u>13.99%</u>

Source: Town of Harrison, Net Valuation Taxable

**HARRISON TOWN SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
UNAUDITED**

J-9

Calendar Year Ended January 31,	School Taxes Levied Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2008	\$8,204,341.00	\$8,204,341.00	100.00%	\$
2009	8,504,341.00	8,504,341.00	100.00%	
2010	8,504,341.00	8,504,341.00	100.00%	
2011	9,229,913.00	9,229,913.00	100.00%	
2012	9,229,913.00	9,229,913.00	100.00%	
2013	9,229,913.00	9,229,913.00	100.00%	
2014	9,229,913.00	9,229,913.00	100.00%	
2015	9,229,913.00	9,229,913.00	100.00%	
2016	9,229,913.00	9,229,913.00	100.00%	
2017	9,229,913.00	9,229,913.00	100.00%	

Source: District records, including the Certificate and Report of School Taxes (A4F Form).

Town of Harrison Municipal Tax Collector, Comparison of Tax Levies and Collections

Note: School taxes are collected by the Municipal Tax Collector. Under State Statute, a municipality is required to remit to the School District the property tax amount voted upon and certified prior to the end of the school fiscal year - June 30th.

DEBT CAPACITY

**HARRISON TOWN SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
*Unaudited***

J-10

Fiscal Year Ended <u>June 30,</u>	Governmental Activities					Business- Type Activities	Total District	Percentage of Personal Income	Per Capita
	<u>General Obligation Bonds</u>	<u>Certificates of Participation</u>	<u>Capital Leases</u>	<u>Bond Anticipation Notes</u>	<u>School Facilities Loans</u>	<u>Capital Leases</u>			

The Town of Harrison is a Type 1 School District and Debt is Paid by Town's Budget Appropriation

**HARRISON TOWN SCHOOL DISTRICT
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
UNAUDITED**

J-11

<u>Fiscal Year Ended June 30,</u>	<u>General Obligation Bonds</u>	<u>Deductions</u>	<u>Net General Bonded Debt Outstanding</u>	<u>Percentage of Actual Taxable Value (a) of Property</u>	<u>Per Capita (b)</u>
2008	\$ 9,458,834.50	\$	\$ 9,458,834.50	1.26%	\$ 627.53
2009	9,458,834.50		9,458,834.50	1.02%	621.84
2010	17,516,484.00		17,516,484.00	1.48%	1,294.35
2011	17,126,277.75		17,126,277.75	1.43%	1,248.54
2012	16,670,705.75		16,670,705.75	1.34%	1,204.27
2013	16,186,278.00		16,186,278.00	1.47%	1,097.82
2014	15,651,277.75		15,651,277.75	1.43%	1,051.97
2015	15,111,277.75		15,111,277.75	1.42%	986.18
2016	14,570,706.00		14,570,706.00	1.19%	897.71
2017	14,032,278.00		14,032,278.00	1.11%	N/A

Notes:

- (a) See Exhibit J-6 for property tax data.
- (b) Population data can be found on Exhibit J-14.
- N/A - Not Available

Source: Assessed valuations were provided from the Abstract of Ratables, Hudson County Board of Taxation.
School District population data was provided by the U.S. Bureau of the Census, Population Division.

**HARRISON TOWN SCHOOL DISTRICT
 DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
 FOR THE FISCAL YEAR ENDED DECEMBER 31, 2016
 UNAUDITED**

J-12

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt Repaid with Property Taxes:			
Gross Overlapping Debt of School District:			
Town of Harrison	\$ 97,066,237.74	100%	\$ 97,066,237.74
County of Hudson	984,702,576.67	1.93%	19,024,453.78
Harrison School District Direct Debt	14,031,277.75	100%	<u>14,031,277.75</u>
Total Direct and Overlapping Bonded Debt as of December 31, 2016			<u><u>\$ 130,121,969.27</u></u>

Source: Municipal Audit Report

**HARRISON TOWN SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(UNAUDITED)**

J-13

	<u>Year</u>	<u>Equalized Valuation Basis</u>
	2014	\$ 1,124,819,888
	2015	1,242,843,077
	2016	<u>1,287,349,244</u>
		<u>\$ 3,655,012,209</u>
Average Equalized Valuation of Taxable Property		<u>\$ 1,218,337,403</u>
School Borrowing Margin (4% of \$1,218,337,403)		\$ 48,733,496
Net Bonded School Debt as of December 31, 2016		<u>14,032,278</u>
		<u>\$ 34,701,218</u>

	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Debt Limit	\$ 47,841,145	\$ 52,453,755	\$ 52,848,856	\$ 50,830,020	\$ 47,381,494	\$ 44,753,493	\$ 43,100,924	\$ 43,148,780	\$ 45,696,033	\$ 48,733,496
Total Net Debt Applicable to Limit	<u>18,460,344</u>	<u>17,921,407</u>	<u>17,516,484</u>	<u>17,126,278</u>	<u>16,670,706</u>	<u>16,186,278</u>	<u>15,851,278</u>	<u>15,111,278</u>	<u>14,570,706</u>	<u>14,032,278</u>
Legal Debt Margin	<u>\$ 29,380,801</u>	<u>\$ 34,532,348</u>	<u>\$ 35,332,372</u>	<u>\$ 33,703,742</u>	<u>\$ 30,710,788</u>	<u>\$ 28,567,215</u>	<u>\$ 27,449,646</u>	<u>\$ 28,037,502</u>	<u>\$ 31,125,327</u>	<u>\$ 34,701,218</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	38.59%	34.17%	33.14%	33.69%	35.18%	36.17%	36.31%	35.02%	31.89%	28.79%

Source: Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

DEMOGRAPHIC AND ECONOMIC INFORMATION

**HARRISON TOWN SCHOOL DISTRICT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
UNAUDITED**

J-14

<u>Year</u>	<u>(a) Population</u>	<u>(b) Personal Income</u>	<u>(c) Per Capita Personal Income</u>	<u>(d) Unemployment Rate</u>
2007	13,934	\$ 583,110,032	\$ 41,848 R	4.7%
2008	15,073	674,290,655	44,735 R	6.3%
2009	15,211	653,783,991	42,981 R	11.3%
2010	13,533 R	603,477,069 R	44,593 R	11.5%
2011	13,717 R	625,275,728 R	45,584 R	11.7%
2012	13,843 R	653,001,996 R	47,172 R	12.2%
2013	14,744 R	706,399,784 R	47,911 R	9.2%
2014	14,878 R	762,750,426 R	51,267 R	6.2%
2015	15,323 R	826,599,235	53,945	5.3%
2016	16,231	N/A	N/A	4.8%

(a) Population information provided by the N.J. Department of Labor and Workplace Development.

(b) Personal income has been estimated based upon the municipal population and per capita personal income presented.

(c) Per capita personal income by municipality estimated based upon the 2000 Census published by the U.S. Bureau of Economic Analysis.

(d) Unemployment data provided by the N.J. Department of Labor and Workforce Development.

R - Revised Amounts

N/A - Not Available at Time of Audit

HARRISON TOWN SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO
Unaudited

J-15

Employer	2017			2008		
	Employees	Rank	Percentage of Total Municipal Employment	Employees	Rank	Percentage of Total Municipal Employment
Harrison Baking				271	1	1.80%
Pechters Baking Group, LLC	500	1				
Harrison Board of Education	225	2	1.39%	242	2	1.61%
Town of Harrison	139	6	0.86%	235	3	1.56%
Port Authority of NY/NJ	200	3		200	4	1.33%
G & S Logistics	160	4	0.99%			
Public Service Gas/Electric	150	5	0.92%	150	5	1.00%
Vo-Toys				130	6	0.86%
Goodwill Industries			0.00%	85	7	0.56%
Basf, Inc	102	7	0.63%	80	8	0.53%
CS Osbourne and Co.	100	8	0.62%			
Print Perfect				50	9	0.33%
AF Supply Corp	100	9	0.62%			
Continental Fasteners				41	10	0.27%
Red Bull Park Inc.	81	10	0.50%			

Source: Local Chamber of Commerce

OPERATING INFORMATION

**HARRISON TOWN SCHOOL DISTRICT
 FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
 LAST TEN FISCAL YEARS
 Unaudited**

J-16

<u>Function/Program</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Instruction:										
Regular	136	120	120	124	128	140	140	179	179	179
Special Education	5	5	5	5	7	7	10	10	10	10
Other Special Education	21	26	26	26	26	21	21	21	21	21
Support Services:										
Health Services	2	5	5	5	5	5	5	5	5	5
Administrative Information										
Technology Services	3	4	5	6	6	4	4	4	4	4
General Administration	9	9	10	10	11	11	11	11	11	11
Related Services	6	6	6	6	6	6	6	6	6	6
Guidance - Professional/Support		2	3	6	6	6	6	6	6	6
Supervisors	10	7	8	8	9	10	10	10	10	10
Plant Operations and Maintenance	14	17	18	19	20	19	19	19	19	19
Central Services	14	14	14	14	15	17	17	17	17	17
Business and Other Support	7	7	8	8	8	7	8	8	8	8
Total	<u>227</u>	<u>222</u>	<u>228</u>	<u>237</u>	<u>247</u>	<u>253</u>	<u>257</u>	<u>296</u>	<u>296</u>	<u>296</u>

Source: District Personnel Records

HARRISON TOWN SCHOOL DISTRICT
 OPERATING STATISTICS
 LAST TEN FISCAL YEARS
 UNAUDITED

J-17

Fiscal Year Ended June 30	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment	Average Daily Attendance	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle	Senior High School				
2008	1,818	\$ 35,052,164	\$19,281	0.05%	192	15		15	1,815	1,768	-2.99%	97.41%
2009	1,902	37,077,834	19,494	2.10%	192	15		15	*	*	*	*
2010	1,936	39,537,218	20,422	4.89%	194	16		16	1,916	1,823	5.20%	95.15%
2011	1,977	38,624,437	19,537	-4.33%	194	16		15	1,944	1,870	5.20%	96.19%
2012	2,024	42,687,760	21,091	7.37%	198	16		15	1,813	1,925	-6.75%	106.17%
2013	2,213	47,278,146	21,364	9.18%	202	16	14	15	1,886	1,823	4.04%	96.66%
2014	2,371	47,837,066	20,176	8.63%	207	16	14	13	1,889	1,982	0.16%	104.92%
2015	2,096	48,816,274	23,290	-6.58%	217	14	14	13	2,068	1,990	9.48%	96.23%
2016	2,127	49,827,871	23,426	6.68%	217	14	14	13	*	*	*	*
2017	2,113	48,700,097	23,048	-1.02%	217	14	14	13	*	*	*	*

Source: District Records

*Data was not provided by the School District

**HARRISON TOWN SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
*Unaudited***

J-18

<u>Facility</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
<u>Elementary</u>										
Lincoln Elementary:										
Square Feet	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029
Functional Capacity	462	462	462	462	462	462	462	462	462	462
Enrollment	846	846	846	846	846	846	846	846	846	846
Lincoln Annex:										
Square Feet	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758
Functional Capacity	274	274	274	274	274	274	274	274	274	274
Enrollment	375	375	375	375	375	375	375	375	375	375
Washington School:										
Square Feet	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000
Functional Capacity	540	540	540	540	540	540	540	540	540	540
Enrollment	655	655	655	655	655	655	655	655	655	655
<u>High School</u>										
Square Feet	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327
Functional Capacity	643	643	643	643	643	643	643	643	643	643
Enrollment	900	900	900	900	900	900	900	900	900	900

Source: District Maintenance Office

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE EXPENDITURES BY SCHOOL FACILITY
LAST TEN FISCAL YEARS
Unaudited

J-19

UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES
11-000-261-xxx

<u>School Facilities</u>	<u>Project # (s)</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Harrison High School	N/A	\$114,388.54	\$136,121.99	\$141,542.50	\$139,222.64	\$127,590.96	\$ 5,636.27	\$ 2,571.07	\$24,852.56	\$25,933.75	\$25,974.60
Lincoln School No. 3	N/A	68,633.12	81,673.19	84,925.50	83,533.58	76,554.57	3,381.76	1,542.64	14,911.53	15,560.25	10,822.75
Lincoln School Annex	N/A	22,877.71	27,224.40	28,308.50	27,844.53	25,518.19	1,127.25	514.21	4,970.51	5,186.75	
Washington School No. 1	N/A	<u>22,877.71</u>	<u>27,224.40</u>	<u>28,308.50</u>	<u>27,844.53</u>	<u>25,518.19</u>	<u>1,127.25</u>	<u>514.21</u>	<u>4,970.51</u>	<u>5,186.75</u>	<u>6,493.35</u>
		<u>\$228,777.08</u>	<u>\$272,243.97</u>	<u>\$283,085.00</u>	<u>\$278,445.28</u>	<u>\$255,181.91</u>	<u>\$11,272.54</u>	<u>\$ 5,142.14</u>	<u>\$49,705.11</u>	<u>\$51,867.49</u>	<u>\$43,290.70</u>

Source: School District Records

**HARRISON TOWN SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2017
Unaudited**

J-20

<u>Coverage Type</u>	<u>Limits</u>	<u>Deductibles</u>
Property	\$ 106,576,000	\$ 5,000
Environmental Package	1,000,000	Various
Beazley Breach Response Services	1,000,000	Various
Extra Expense	50,000,000	5,000
Valuable Papers	10,000,000	5,000
Loss of Rents	77,250	5,000
EDP	1,000,000	1,000
Equipment Breakdown	100,000,000	5,000
Crime and Bonds:		
Faithful Performance	100,000	1,000
Forgery and Alteration	250,000	1,000
Money and Securities	10,000	500
Money Orders/Counterfeit	100,000	1,000
Computer Fraud	250,000	1,000
Board Secretary	150,000	1,000
Treasurer	220,000	1,000
General Liability	16,000,000	Not Quoted
General Liability with SA Discount	16,000,000	Not Applicable
Automobile Liability	16,000,000	-
Auto Physical Damage	ACV Basis	1,000
Auto Physical Damage	Replacement Cost on Buses	Not Quoted

Total Package Premium

Workers' Compensation and Supplemental Indemnity

Professional	19,750,460
Non-Professional	860,000
Experience Modifier	0.7228
Supplemental Indemnity Waiting Period	0 Days

NJEIF

July 1, 2016 to July 1, 2017

School Leaders Errors and Omissions Liability

Retro Date Coverage A	July 1, 1986	
Retro Date Coverage B	July 1, 1986	
Coverage A Limits	Coverage B Limits	Deductible
\$6,000,000	\$100,000/\$300,000	\$ 5,000

SINGLE AUDIT SECTION

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town Board of Education, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Harrison Town Board of Education's basic financial statements, and have issued our report thereon dated November 26, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Harrison Town Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Harrison Town Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Harrison Town Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



JOSEPH J. FACCONI
Licensed Public School Accountant #194



SAMUEL KLEIN AND COMPANY
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
November 26, 2017

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**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE
OF EXPENDITURES OF FEDERAL AND STATE AWARDS REQUIRED BY UNIFORM ADMINISTRATIVE
REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL
AWARDS (UNIFORM GUIDANCE) AND NEW JERSEY OMB CIRCULAR 15-08**

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on Compliance for Each Major Program

We have audited the Harrison Town School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2017. The Harrison Town Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Harrison Town Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *New Jersey State Aid/Grant Compliance Supplement*, and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB's Circulars 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid (NJOMB 15-08)*. Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Harrison Town Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Harrison Town Board of Education's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Harrison Town Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2017.

Report on Internal Control Over Compliance

Management of the Harrison Town Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Harrison Town Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB's 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Harrison Town Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and NJOMB's 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedules of Expenditures of Federal and State Awards Required by the Uniform Guidance and New Jersey OMB's Circular 15-08

We have audited the financial statements of the Harrison Town Board of Education as of and for the year ended June 30, 2017, and have issued our report thereon dated November 26, 2017, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by the Uniform Guidance and New Jersey OMB's Circular 15-08 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.



JOSEPH J. FACCONI
Licensed Public School Accountant #194



SAMUEL KLEIN AND COMPANY
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
November 26, 2017

HARRISON TOWN SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Schedule A

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Award Amount	Grant Period	Balance at June 30, 2016	Carryover/ (Walkover) Amount	Cash Received	Total Budgetary Expenditures	Adjustments	Repayment of Prior Year's Balance	Balance June 30, 2017 (Accounts Receivable)	Deferred Inflows	Due to Grantor
U.S. Department of Education:														
General Fund:														
Medical Assistance Program ARRA Semi	93.778	1705NJ5MAP	N/A	\$ 75,221.89	7/1/16 - 6/30/17	\$	\$	\$ 126,812.63	\$ (126,812.63)	\$	\$	\$	\$	\$
	93.776		N/A	3,898.06	4/1/09 - 12/31/09			3,898.06	(3,898.06)					
Total General Fund								130,710.69	(130,710.69)					
U.S. Department of Education: Passed-Through State Department of Education: Special Revenue Fund:														
Title I, Part A	84.010	S010A150030	NCLB-2060-13	829,180.27	7/1/12 - 6/30/13	31,515.96						31,515.96		
Title I, Part A	84.010	S010A150030	NCLB-2060-16	1,281,862.67	7/1/15 - 6/30/16	(155,772.01)		155,772.01						
Title I, Part A	84.010	S010A160030	NCLB-2060-17	1,241,461.62	7/1/16 - 6/30/17			1,260,633.16	(1,241,461.62)			39,171.54		
Title I, Part A - ARRA	84.399	S010A150030	NCLB-2060-11	267,013.13	9/1/10 - 8/31/11			119.90					119.90	
Title I SIA	84.010	S010A150030	NCLB-2060-04	665.38	9/1/03 - 8/31/04			865.38					665.38	
Title II, Part A	84.367A	S367A150029	NCLB-2060-12	3,021.00	9/1/11 - 8/31/12			21.00					21.00	
Title II, Part A Teacher and Principal Training	84.168	S367A150029	NCLB-2060-10	101,222.00	9/1/09 - 9/30/10			3,262.00				3,262.00		
Title II, Part A	84.367A	S367A150029	NCLB-2060-03	82,000.00	9/1/02 - 8/31/03			4.72					4.72	
Title II, Part A	84.367A	S367A150029	NCLB-2060-15	75,685.00	7/1/14 - 6/30/15			6,975.00		(4,434.00)		4,541.00		
Title II, Part A	84.367A	S367A150029	NCLB-2060-16	75,578.42	7/1/15 - 6/30/16			(28.42)						
Title II, Part A	84.367A	S367A160029	NCLB-2060-17	67,136.13	7/1/16 - 6/30/17			67,268.58	(67,136.13)			132.45		
Title III	84.365	S365A150030	NCLB-2060-16	23,748.73	7/1/15 - 6/30/16	(5,091.97)		5,091.97						
Title III	84.365	S365A160030	NCLB-2060-17	53,955.85	7/1/16 - 6/30/17			56,046.95	(53,955.85)			2,091.10		
Title IV	84.186		NCLB-2060-05	20,976.00	9/1/04 - 8/31/05			35.25					35.25	
Title IV	84.186		NCLB-2060-02	2,441.00	9/1/01 - 8/31/02			235.71					235.71	
Title IV	84.186		NCLB-2060-01	7,632.15	7/1/00 - 6/30/01			113.85					113.85	
Title V	83.298A		NCLB-2060-05	4,532.09	9/1/05 - 8/31/06			1,180.88					1,180.88	
Title III - Immigrant	84.365X		NCLB-2060-16	32,706.41	7/1/15 - 6/30/16	(4,637.08)		4,637.08						
Title III - Immigrant	84.365X		NCLB-2060-17	18,659.00	7/1/16 - 6/30/17			18,659.00	(18,659.00)					
Emergency Immigration - Carryover	84.182			45,929.00	9/1/01 - 8/31/02			1,028.96					1,028.96	
Parting and Sharing	Unknown			30,730.68	9/1/02 - 8/31/03			21,635.75					21,635.75	
Title II IKE Math/Science - Carryover	84.186			10,599.00	9/1/01 - 8/31/02			3,098.94					3,098.94	
Title II IKE Math/Science - Carryover	84.168			9,244.01	7/1/00 - 6/30/01			7.34					7.34	
Fresh Fruit and Vegetable Program	10.582	16161NJ0041603		34,272.99	7/1/15 - 6/30/16			(9,682.37)						
Fresh Fruit and Vegetable Program	10.582	171NJ00411603		22,728.96	7/1/16 - 6/30/17			22,728.96				22,728.96		
IDEA Part B, Basic Regular	84.027	H027A150100	IDEA-3530-10	432,661.00	9/1/09 - 8/31/10			1,234.58					1,234.58	
IDEA Part B, Basic Regular	84.027	H027A150100	IDEA-3530-16	516,796.16	7/1/15 - 6/30/16			(21,092.08)						
IDEA Part B, Basic Regular	84.027	H027A150100	IDEA-3530-17	479,282.95	7/1/16 - 6/30/17			412,434.92	(479,282.95)			(66,848.03)		
IDEA Part B, Preschool Handicapped	84.173	H173A150114	IDEA-3530-15	11,111.00	7/1/14 - 6/30/15			(4,434.00)		4,434.00				
IDEA Part B, Preschool Handicapped	84.173	H173A150114	IDEA-3530-03	6,010.00	9/1/02 - 8/31/03			354.00						354.00
Race to the Top	84.416	B413A120008		25,754.94	9/1/12 - 8/31/13			378.06					378.06	
Race to the Top	84.416	B413A120008		43,773.00	7/1/15 - 6/30/16			43,773.00				43,773.00		
Total Special Revenue Fund								(83,097.65)	2,054,075.50	(1,860,485.55)		(66,848.03)	147,594.07	29,736.26

HARRISON TOWN SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Schedule A

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Award Amount	Grant Period	Balance at June 30, 2016	Carryover/ (Walkover) Amount	Cash Received	Total Budgetary Expenditures	Adjustments	Repayment of Prior Year's Balances	Balance June 30, 2017		
												(Accounts Receivable)	Deferred Inflows	Due to Grantor
U.S. Department of Agriculture: Passed-Through State Department of Agriculture: Enterprise Fund:														
Food Distribution Program	10.550	171NJ304N1099	N/A	\$ 101,964.78	7/1/16 - 6/30/17	\$ -	\$ -	\$ 101,964.78	\$ (98,019.30)	\$ -	\$ -	\$ -	\$ 3,945.48	\$ -
After School Snack Program	10.555	171NJ304N1099	N/A	24,817.02	7/1/16 - 6/30/17	-	-	24,817.02	(24,817.02)	-	-	-	-	-
National School Lunch Program	10.555	16161NJ3D4N1099	N/A	836,235.67	7/1/15 - 6/30/16	(72,900.20)	-	72,900.20	-	-	-	(66,607.10)	-	-
National School Lunch Program	10.555	171NJ304N1099	N/A	815,862.04	7/1/16 - 6/30/17	-	-	747,374.94	(815,662.04)	-	-	-	-	-
National School Breakfast Program	10.553	16161NJ3D4N1099	N/A	320,991.41	7/1/15 - 6/30/16	(30,199.57)	-	30,199.57	-	-	-	-	-	-
National School Breakfast Program	10.553	171NJ304N1099	N/A	309,522.28	7/1/16 - 6/30/17	-	-	282,408.65	(309,522.28)	-	-	(27,113.43)	-	-
Total Enterprise Fund						(103,099.77)	-	1,259,685.36	(1,248,340.64)	-	-	(93,720.53)	3,945.48	-
Total Federal Awards						\$ (186,197.42)	\$ -	\$ 3,444,451.55	\$ (3,239,546.88)	\$ -	\$ -	\$ (162,588.56)	\$ 151,529.55	\$ 29,736.25

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

HARRISON TOWN SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Schedule B

State Grant/ Program Title	Grant or State Project Number	Award Amount	Grant Period	Balance June 30, 2016		Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures Pass-Through Funds	Budgetary Expenditures Direct	Adjustments	Repayment of Prior Year's Balances	Balance June 30, 2017		Memo		
				Deferred Inflows (Accounts Receivable)	Due to Grantor							Deferred Inflow/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures	
State Department of Education																
General Fund:																
Equalization Aid	17-495-034-5120-078	\$ 23,066,930.00	7/1/16 - 6/30/17	\$	\$	\$	\$ 23,066,930.00	\$ (23,066,930.00)	\$	\$	\$	\$	\$	\$	\$ 2,306,170.10	\$ 23,066,930.00
Special Education A/C	17-495-034-5120-089	1,274,541.00	7/1/16 - 6/30/17				1,274,541.00	(1,274,541.00)							127,414.16	1,274,541.00
Transportation Aid	17-495-034-5120-014	146,237.00	7/1/16 - 6/30/17				146,237.00	(146,237.00)							14,619.37	146,237.00
Light Adequacy Aid	17-495-034-5120-096	40,247.00	7/1/16 - 6/30/17				40,247.00	(40,247.00)							4,023.44	40,247.00
PARCC Readiness Aid	17-495-034-5120-098	19,970.00	7/1/16 - 6/30/17				19,970.00	(19,970.00)							1,996.37	19,970.00
Per Pupil Growth Aid	17-495-034-5120-097	19,970.00	7/1/16 - 6/30/17				19,970.00	(19,970.00)							1,996.37	19,970.00
Security Aid	17-495-034-5120-084	827,463.00	7/1/16 - 6/30/17				827,463.00	(827,463.00)							82,720.37	827,463.00
Professional Learning Community Aid	17-495-034-5120-101	20,830.00	7/1/16 - 6/30/17				20,830.00	(20,830.00)							2,062.35	20,830.00
On-Behalf TPAF Post-Retirement Medical Benefits Contributions	17-495-034-5095-001	1,541,037.00	7/1/16 - 6/30/17				1,541,037.00	(1,541,037.00)								1,541,037.00
On-Behalf TPAF Post-Retirement Pension Contributions	17-495-034-5084-002	1,849,479.00	7/1/16 - 6/30/17				1,849,479.00	(1,849,479.00)								1,849,479.00
On-Behalf TPAF Post-Retirement Non-Contributory Long-Term Disability Insurance	17-495-034-5094-004	3,390.00	7/1/16 - 6/30/17				3,390.00	(3,390.00)								3,390.00
Reimbursed TPAF Social Security Contribution	16-485-034-5094-003	1,360,774.92	7/1/15 - 6/30/16	(264,930.80)			264,930.80									
Reimbursed TPAF Social Security Contribution	17-495-034-5094-003	1,293,127.79	7/1/16 - 6/30/17				1,010,021.18	(1,293,127.79)				(283,106.61)				1,293,127.79
Extraordinary Aid	16-495-034-5094-003	141,097.00	7/1/15 - 6/30/16	(141,097.00)			141,097.00									
Extraordinary Aid	17-495-034-5120-044	213,275.00	7/1/16 - 6/30/17					(213,275.00)				(213,275.00)				213,275.00
Total General Fund				<u>(429,027.80)</u>			<u>30,248,142.98</u>	<u>(30,318,498.79)</u>				<u>(496,381.61)</u>			<u>2,541,022.53</u>	<u>35,318,498.79</u>
Special Revenue Fund:																
Anti-Bullying		7,661.99	7/1/13 - 6/30/14	5,371.01									5,371.01			
Family Friendly Center		53,410.16	7/1/09 - 6/30/10	19,819.13									19,819.13			
Family Friendly Center		45,468.00	7/1/10 - 6/30/11	2,344.54		(1,564.62)							678.92			
Family Friendly Center		44,051.11	7/1/12 - 6/30/13	1,416.89									1,416.89			
Family Friendly Center		46,207.00	7/1/14 - 6/30/15	2,041.14									2,041.14			
Family Friendly Center		43,721.91	7/1/15 - 6/30/16	4,785.09									4,785.09			
Family Friendly Center - Carryover		1,564.62	7/1/16 - 6/30/17			1,564.62		(1,564.62)								1,564.62
Family Friendly Center		32,934.73	7/1/16 - 6/30/17				47,276.00	(32,934.73)					14,341.27			32,934.73
Preschool Education Aid	14-495-034-5120-088	5,218,387.96	7/1/13 - 6/30/14	275,896.96		(275,896.96)										
Preschool Education Aid	15-495-034-5120-086	5,628,684.00	7/1/14 - 6/30/15	572,651.51		(572,651.51)										
Preschool Education Aid	16-495-034-5120-086	5,512,747.46	7/1/15 - 6/30/16	(166,424.46)			166,424.46	(5,578,624.69)								
Preschool Education Aid	17-495-034-5120-086	5,352,976.68	7/1/16 - 6/30/17			848,548.37	4,971,070.52						240,994.21	491,230.47	5,578,624.68	
School Base Youth Support Group		264,717.05	7/1/12 - 6/30/13	80,849.51		(19,011.82)							41,637.69			
School Base Youth Support Group		301,309.76	7/1/13 - 6/30/18	(93,876.03)			93,876.06									
School Base Youth Support Group		19,011.82	7/1/16 - 6/30/17			19,011.82		(19,011.82)								19,011.82
School Base Youth Support Group		301,309.76	7/1/15 - 6/30/16													
School Base Youth Support Group		266,437.17	7/1/16 - 6/30/17				161,887.95	(266,437.17)				(84,536.22)				266,437.17
Culinary Grant		237,801.03	7/1/16 - 6/30/17	(154,373.42)				(38,820.61)				(218,194.03)				58,820.61
Whole School Reform	10-495-034-5084-003	22,801.00	7/1/07 - 6/30/08										13,722.48			
Total Special Revenue Fund				<u>542,134.21</u>			<u>5,462,545.00</u>	<u>(5,957,293.63)</u>				<u>(297,733.25)</u>	<u>345,018.63</u>		<u>491,230.47</u>	<u>5,997,393.63</u>
State Department of Agriculture																
Enterprise Fund:																
National School Lunch Program	15-100-010-3350-023	15,534.42	7/1/15 - 6/30/16	(1,406.33)			1,406.33									
National School Lunch Program	17-100-010-3350-023	15,381.06	7/1/16 - 6/30/17				14,086.61	(15,261.08)					(1,294.45)			15,381.06
Total Enterprise Fund				<u>(1,406.33)</u>			<u>15,492.94</u>	<u>(15,261.08)</u>					<u>(1,294.45)</u>			<u>15,381.06</u>
Total State Financial Assistance				<u>\$ 114,700.08</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 35,726,180.92</u>	<u>\$ (26,251,271.48)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (795,409.31)</u>	<u>\$ 345,018.63</u>	<u>\$ -</u>	<u>\$ 3,032,253.00</u>	<u>\$ 36,261,271.48</u>
Less: On-Behalf TPAF Pension System Contributions:																
On-Behalf TPAF Post-Retirement Medical Benefits Contributions	17-495-034-5095-001							(1,541,037.00)								
On-Behalf TPAF Post-Retirement Pension Contributions	17-495-034-5085-002							(1,849,478.00)								
On-Behalf TPAF Post-Retirement Non-Contributory Insurance Contributions	17-495-034-5095-004							(3,390.00)								
Total for State Financial Assistance - Major Program Determination								<u>\$ (32,897,985.48)</u>								

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

HARRISON TOWN SCHOOL DISTRICT

**NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS
AND STATE FINANCIAL ASSISTANCE**

JUNE 30, 2017

1. GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Harrison Town Board of Education. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal agencies and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedules of expenditures of federal awards and state financial assistance.

2. BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Awards and Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 2 to the Board's basic financial statements. The information in these schedules are presented in accordance with the requirements of 2 CFR 200-*Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of basic financial statements.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund and capital projects fund are presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Continued)

The net adjustment to reconcile from budgetary basis to the GAAP basis is \$(218,200.09) for the general fund and \$235,243.09 for the special revenue fund. See Note 2 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented below:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 130,710.69	\$ 30,100,296.70	\$ 30,231,007.39
Special Revenue Fund	1,860,495.55	5,966,988.72	7,827,484.27
Food Service Fund	<u>1,252,286.15</u>	<u>15,381.06</u>	<u>1,267,667.21</u>
 Total Awards and Financial Assistance	 <u>\$3,243,492.39</u>	 <u>\$ 36,082,666.48</u>	 <u>\$ 39,326,158.87</u>

4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

5. FEDERAL AND STATE LOANS OUTSTANDING

The District had no loans payable outstanding to federal or state entities at June 30, 2017.

6. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively.

The amount reported as TPAF Post-Retirement Medical Benefits Contributions and Teacher's Pension contributions represents the amounts paid directly by the State On-Behalf of the District for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

7. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-Behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

8. DE MINIMIS INDIRECT COST RATE

The District has elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued:

Unmodified

Internal control over financial reporting:

1) Material weakness(es) identified?

_____ Yes √ No

2) Significant deficiencies identified that are not considered to be material weaknesses?

_____ Yes √ None Reported

Noncompliance material to general purpose financial statements noted?

_____ Yes √ No

Federal Awards

Internal control over major programs:

1) Material weakness(es) identified?

_____ Yes √ No

2) Significant deficiencies identified that are not considered to be material weaknesses?

_____ Yes √ None Reported

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of the Uniform Guidance?

_____ Yes √ No

Identification of Major Programs:

<u>CFDA Number(s)</u>	<u>Federal FAIN Number</u>	<u>Name of Federal Program or Cluster</u>
84.010	S010A160030	Title I, Part A
10.555	171NJ304N1099	National School Lunch

Dollar threshold used to distinguish between Type A and Type B Programs:

\$750,000.00

Auditee qualified as low-risk auditee?

 √ Yes _____ No

**HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2017
(Continued)**

**Section I - Summary of Auditor's Results
(Continued)**

State Awards

Internal control over major programs:

- 1) Material weakness(es) identified? Yes No
- 2) Significant deficiencies identified that are not
considered to be material weaknesses? Yes None Reported

Type of auditor's report issued on compliance for
major programs:

Unmodified

Any audit findings disclosed that are required to be
reported in accordance with NJOMB Circular Letters
04-04 and 15-08?

Yes No

Identification of Major Programs:

State Grant Number(s)

Name of State Program

17-495-334-5120-089
17-495-034-5094-003
17-495-034-5120-086
17-495-034-5120-078

Categorical Special Education Aid
Reimbursed TPAF Social Security Contribution
Preschool Education Aid
Equalization Aid

Dollar threshold used to distinguish between
Type A and Type B Programs:

\$986,921.00

Auditee qualified as low-risk auditee?

Yes No

Section II - Financial Statement Findings

No financial statement findings that are required to be reported under Governmental Auditing Standards.

Section III:

a) Federal Award Findings and Questioned Costs:

NONE

b) State Award Findings and Questioned Costs:

NONE

**HARRISON TOWN SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
YEAR ENDED JUNE 30, 2017**

There were no audit findings for the year ended June 30, 2016.

