# KINGSWAY REGIONAL SCHOOL DISTRICT 

Woolwich Township, New Jersey
County of Gloucester

# Kingsway Regional School District Board of Education Woolwich Township, New Jersey 

Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2017


Prepared by: Jason Schimpf
School Business Administrator/
Board Secretary

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# Kingsway Regional School District 

Committed to Excellence
Dr. James J. Lavender, ext. 4205
Mr. Jason Schimpf, ext. 4203
Superintendent of Schools
School Business Administrator

November 1, 2017
Honorable President and
Members of the Board of Education
Kingsway Regional School District
County of Gloucester
Woolwich Township, New Jersey
Dear Board Members:
The Comprehensive Annual Financial Report ("CAFR") of the Kingsway Regional School District (hereinafter, the "District") for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education ("Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District at June 30, 2017. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical, and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

## Reporting Entity

The Kingsway Regional School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") as established by Statement No. 39. All funds and the government-wide financial statements of the District are Home of the Dragons
included within this report. The Kingsway Regional School District Board of Education and its Middle and High Schools constitute the District’s reporting entity.

## School District Organization

The Kingsway Regional School District is one of twenty-nine (29) public school districts within Gloucester County. The District provides a full range of educational services appropriate to grade levels 7 through 12. An elected nine-member Board of Education ("Board"), along with a representative from the Logan Township School District, serves as the policy making entity for the School District. Geographically, the District is situated in predominately rural/suburban areas, with more than 28,000 people residing within its 52 square mile border. The District includes the Borough of Swedesboro and the Townships of South Harrison, East Greenwich, and Woolwich. Though not part of the District, students from Logan Township attend Kingsway Regional High School through a send/receive relationship as paid tuition students.


The District completed the 2016-2017 fiscal year with an Average Daily Enrollment ("ADE") of 2,663.7 students, which equates to an increase of 107.7 students from the 2015-2016 fiscal year. The following chart details the changes in the ADE of the District over the last five years:

## Average Daily Enrollment

| Fiscal Year |
| :---: |
|  |
| $2016-17$ |
| $2015-16$ |
| $2014-15$ |
| $2013-14$ |
| $2012-13$ |

Student Enrollment
2,663.7
$+4.2 \%$
2,556.0 $+1.0 \%$
2,534.0 $+4.0 \%$
$2,442.1 \quad+4.8 \%$
$2,329.9+3.0 \%$

## Economic Condition and Outlook

The Kingsway Regional School District remains committed to providing challenging educational programs as well as comparable extra-curricular and athletic program offerings that prepare students for college and career upon graduation. Despite budgetary constraints due to a rapidly growing student population, the District continues to maintain and expand student opportunities while securing the safety of both students and staff. Kingsway Regional has managed these significant enrollment increases, year after year, without the benefit of corresponding state aid increases that reflect our growth. As a result, the financial support of our schools continues to be disproportionately placed on the homeowners within our region. Kingsway will receive only $43.3 \%$ of the state aid it is entitled per the state's funding formula (SFRA) in fiscal year 2017. If funded at $100 \%$ of SFRA, Kingsway would receive an additional $\$ 11.6$ million of state aid in fiscal year 2017 alone. Conversely, districts within Gloucester County with declining enrollments will receive more than $140 \%$ of the state aid they are entitled per the state's funding formula. This inadequacy in state aid simply cannot continue if Kingsway is to compete with its peer districts.

In FY17, the District's proposed budget falls in excess of $\$ 8.3$ million below adequacy as determined by the SFRA. This fact, along with the constant demands placed on our programs as a result of continued and significant enrollment growth, has made it extremely difficult to raise standards and expand opportunities for our students. In fact, we are and will continue to communicate the point that our students have fewer opportunities than students attending schools in Districts that receive a far more proportionate share of state aid. Kingsway is a District that must grow to meet the demands of a rapidly expanding student body in order to provide the rigor, opportunity, and quality of program for our students to compete in the highly competitive global community.


## Educational Program

In its continued commitment to excellence, the Kingsway Regional School District identifies the purpose of education as one that supports intellectual growth and inspires an intrinsic desire to continuously seek improvement through learning. Therefore, it is the District's mission to develop and maintain a comprehensive educational program that promotes a purposeful and relevant experience for the individual learner while fostering the $21^{\text {st }}$ century skills of collaboration, communication, creativity, and critical thinking.

Kingsway's administration, faculty, and staff possess a passion for learning; consequently, they provide a secure and supportive environment that affords high quality curriculum, differentiated instruction, and progressive programming that challenges and empowers each individual to pursue his or her potential. The District prides itself in educating all students so they are prepared to meet the challenges of college and career. To achieve this goal, students have access to a rigorous curriculum that focuses on the acquisition of vital foundational skills and their application to real-world contexts. Furthermore, Kingsway supports the uniquely identified development of classified students through various setting options that include inclusion into the general education classroom, small-group instruction in a resource setting, and specialized programs that support the multiply disabled and behaviorally disabled population.

The regional curriculum team and teachers work collaboratively to develop and implement rigorous and relevant courses and programs of study that align with the Common Core State Standards (CCSS) and the New Jersey Core Curriculum Content Standards (NJCCCS). In doing so, instruction is designed to meet the interests and needs of the students through various differentiated methods. The district continues to implement and expand its six (6) Programs of Study to guide students in the identification of future college and career goals related to their individual interests. This student-centered model correlates to the sixteen (16) nationally recognized career clusters and contains concentrations to further assist students in identifying corresponding careers.

Kingsway Regional Middle School continues to implement an organizational structure of interdisciplinary teams that supports students as they transition onto Kingsway's campus in grade seven and move beyond in grade nine. In addition to receiving instruction in the core areas of English, literature, mathematics, science, social studies, and health/physical education, students at the middle school have an opportunity to choose among an array of electives. These include world language, art, and music as well as electives dedicated to the further exploration of science, technology, engineering, and math (S.T.E.M.).

Kingsway Regional High School includes a college preparatory program for all students and offers a vast amount of electives for which students can concentrate their studies. High school students also have an opportunity to participate in honors-level classes or can choose to take any of its seventeen Advanced Placement (AP) courses. In addition, dual credit opportunities with two local colleges have also been established to further support students as they prepare for college

and career. The high school continues to provide a select group of student admittance into its S.T.E.M. Academy, which provides a rigorous four-year interdisciplinary program designed to provide a strong educational foundation for academically gifted students planning to pursue careers in Science, Technology, Engineering, or Mathematics. Successful completion of the full program allows students to graduate with up to thirty-two (32) college credits and a strong foundation in S.T.E.M. concepts.

District-wide, our staff and students have access to cutting-edge technology that enhances teaching and learning. Virtually every classroom is equipped with a projector and an interactive whiteboard. Wireless capabilities extend throughout the building enabling teachers and students to utilize laptop, I-pad, and Google chromebook carts for a multitude of purposes. We also have a Mac Lab, two state-of-the art large group instruction rooms, and a television production studio that is fully equipped with professional quality technology. A growing number of teachers are delivering instruction through a blended model (face-to-face and online) using an array of technological platforms.

## Internal Accounting and Budgetary Control

Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted within the United States. The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. As a recipient of federal and state awards, the District is also responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. The internal control system is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are performed to determine the adequacy of the internal control system, including that portion related to major federal and state awards, as well as to determine whether the District has complied with applicable laws, regulations, contracts, and grants.

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general, special revenue, and debt services funds. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled, or are included as re-

appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at fiscal year-end.

## Accounting System and Reports

The District's accounting records reflect accounting principles generally accepted in the United States, as promulgated by the Governmental Accounting Standards Board ("GASB"). The accounting system of the District is organized on the basis of funds and account groups. These funds and government-wide statements are explained in "Notes to the Basic Financial Statements," Note 1.

## Cash Management

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements," Note 2. The district has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the act.

## Risk Management

The Board carries various forms of insurance, including but not limited to, general liability, automobile liability and comprehensive/collision, hazard, and theft insurance on property and contents, and fidelity bonds.

## Independent Audit

State statutes require an annual audit by independent certified public accountants. The accounting firm of Holman Frenia Allison, P.C., Certified Public Accounts, was appointed by the Board of Education. In addition to meeting the requirements set forth in the State statutes, the audit was also designed to meet the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB’s Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the basic financial statements and combining statements and related major fund supporting statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the Single Audit section of this report.


## Acknowledgements

We would like to express our appreciation to the members of the Kingsway Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report would not have been accomplished without the efficient and dedicated services of our financial and accounting staff members.

Respectfully submitted,


Dr. James J. Lavender Superintendent of Schools


Jason Schimpf
School Business Administrator/ Board Secretary

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Board of Education Policy 1110

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## ROSTER OF OFFICIALS

JUNE 30, 2017

## MEMBERS OF THE BOARD OF EDUCATION

TERM EXPIRES
James Mueller, President 2018
Lauren Boerlin, Vice President 2019
Christie Callahan Comerford 2019

Dr. Michele Blair 2018
Lisa Mordecai-Daniel 2017
Mia Randazzo 2018
Pamela Roney 2017
Deborah Cunningham 2019
Patrick M. Daley 2017
Frank Donnelly, Logan Township Representative 2017

## OTHER OFFICIALS

Dr. James J. Lavender, Superintendent
Jason Schimpf, Business Administrator/Board Secretary

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# KINGSWAY REGIONAL SCHOOL DISTRICT 

## CONSULTANTS AND ADVISORS

Audit Firm<br>Michael Holt, CPA, PSA<br>Holman Frenia Allison, P. C.<br>618 Stokes Road<br>Medford, New Jersey 08055

Attorney<br>Schwartz, Simon, Edelstein \& Celso, LLC<br>44 Whippany Road, Suite 210<br>Morristown, New Jersey 07960

## Architect

Garrison Architects
713 Creek Road
Bellmawr, NJ 08031

Official Depository
Fulton Bank of New Jersey
179 Kings Highway
Woolwich Township, New Jersey 08085

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## FINANCIAL SECTION

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# INDEPENDENT AUDITOR'S REPORT 

Honorable President and Members
of the Board of Education
Kingsway Regional School District
County of Gloucester
Woolwich, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Kingsway Regional School District, County of Gloucester, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States; and audit requirements as prescribed by the, Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant
accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Kingsway Regional School District, County of Gloucester, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and the schedules related to accounting and reporting for pensions, as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Kingsway Regional School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules, and the schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing
procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 1, 2017 on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School District's internal control over financial reporting and compliance.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


Michael Holt
Certified Public Accountant
Public School Accountant, No. 1148

Medford, New Jersey
November 1, 2017

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## REQUIRED SUPPLEMENTARY INFORMATION - PART I

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# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) 

As management of the Kingsway Regional School District, New Jersey (School District), we offer readers of the School District's financial statements this narrative overview and analysis of the School District for the fiscal year ended June 30, 2017. We encourage readers to consider the information presented in conjunction with additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

## Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the School District's basic financial statements. Comparison to the prior year's activity is provided in this document. The basic financial statements are comprised of three components:

1) Government-Wide financial statements, 2) Fund financial statements, and 3) Notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

## Government-Wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the financial activities in a manner similar to a private-sector business. The government-wide financial statements include the statement of net position and the statement of net activities.

The statement of net position presents information about all of the School District's assets and liabilities. The difference between the assets plus deferred outflows or resources and liabilities plus deferred inflows of resources is reported as net position. Over time, changes in net position may serve as a useful indicator of whether the financial position of the School District is improving or deteriorating.

The statement of activities presents information showing how the net position of the School District changed during the current fiscal year. Changes in net position are recorded in the statement of activities when the underlying event occurs, regardless of the timing of related cash flows. Thus, revenues and expenditures are reported in this statement even though the resulting cash flows may be recorded in a future period.

Both of the government-wide financial statements distinguish functions of the School District that are supported from taxes and intergovernmental revenues (governmental activities) and other functions that are intended to recover most of their costs from user fees and charges (business-type activities). Governmental activities consolidate governmental funds including the General Fund, Special Revenue Fund, Capital Projects Fund, Debt Service Fund, Technology Internal Service Fund, Transportation Internal Service Fund, General Administration Internal Service Fund and Maintenance Services Internal Service Fund. Business-type activities reflect the Food Service Fund and the Community Education Program.

## Fund Financial Statements

Fund financial statements are designed to demonstrate compliance with financial-related requirements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific objectives. All of the funds of the School District are divided into three categories: governmental funds, proprietary funds and fiduciary funds.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## Management's Discussion and Analysis

For the Fiscal Year Ended June 30, 2017
(Unaudited) (Continued)

## Overview of the Basic Financial Statements (continued)

## Fund Financial Statements (continued)

Governmental funds account for essentially the same information reported in the governmental activities of the government-wide financial statements. However, unlike the government-wide financial statements, the governmental fund financial statements focus on near-term financial resources and fund balances. Such information may be useful in evaluating the financial requirements in the near term.

Since the governmental funds and the governmental activities report information using the same functions, it is useful to compare the information presented. Because the focus of each report differs, a reconciliation is provided on the fund financial statements to assist the reader in comparing the near-term requirements with the long-term needs.

The School District maintains four individual governmental funds. The major funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund, and the Debt Service Fund. They are presented separately in the fund financial statements.

The School District adopts an annual appropriated budget for the General Fund, Special Revenue Fund and the Debt Service Fund. A budgetary comparison statement has been provided for each of these funds to demonstrate compliance with budgetary requirements.

Proprietary funds are used to present the same functions as the business-type activities presented in the government-wide financial statements. The School District maintains two types of proprietary funds - the Enterprise Fund and the Internal Service Fund. The fund financial statements of the enterprise funds and internal service funds provide the same information as the government-wide financial statements, only in more detail.

The School District's two enterprise funds (Food Service Fund and Community Education Program) are listed individually and are considered to be major funds.

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the School District's programs.

## Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the basic financial statements.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

## Financial Analysis of the School District as a Whole

Table 1 provides a summary of the School Districts net position for the fiscal years 2017 compared to fiscal year 2016.

|  | $\begin{gathered} \text { June 30, } \\ \underline{2017} \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ \underline{2016} \end{gathered}$ |  | Increase/ <br> (Decrease) |  | Percentage <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Current \& Other Assets | \$ | 6,909,523 | \$ | 6,331,595 | \$ | 577,928 | 9.1\% |
| Capital Assets, Net |  | 58,168,532 |  | 61,322,583 |  | $(3,154,051)$ | -5.1\% |
| Total Assets |  | 65,078,055 |  | 67,654,178 |  | $(2,576,123)$ | -3.8\% |
| Deferred Outflow of Resources |  | 8,310,605 |  | 4,044,101 |  | 4,266,504 | 105.5\% |
| Current and other Liabilities |  | 1,620,756 |  | 1,133,804 |  | 486,952 | 42.9\% |
| Noncurrent Liabilities |  | 60,294,714 |  | 56,809,458 |  | 3,485,256 | 6.1\% |
| Total Liabilities |  | 61,915,470 |  | 57,943,262 |  | 3,972,208 | 6.9\% |
| Deferred Inflow of Resources |  | - |  | 214,311 |  | $(214,311)$ | -100.0\% |
| Net Position: |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 18,947,005 |  | 18,869,838 |  | 77,167 | 0.4\% |
| Restricted |  | 5,615,516 |  | 4,446,602 |  | 1,168,914 | 26.3\% |
| Unrestricted (Deficit) |  | $(13,089,331)$ |  | $(9,775,734)$ |  | $(3,313,597)$ | 33.9\% |
| Total Net Position | \$ | 11,473,190 | \$ | 13,540,706 | \$ | $(2,067,516)$ | -15.3\% |

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

Table 2 shows the changes in net position for fiscal year 2017 compared to fiscal year 2016.

Table 2
Summary of Changes in Net Position


## Governmental Activities

During the fiscal year 2017, the net position of governmental activities decreased by $\$(2,067,516)$ or $15.3 \%$. The primary reason for the decrease was an increase in depreciation expense from the prior year.

The assets and deferred outflows of the primary government activities exceeded liabilities and deferred inflows by $\$ 11,473,190$, with an unrestricted deficit balance of $\$(13,769,886)$. The deficit in unrestricted net position is primarily due to accounting treatment for compensated absences payable, GASB 68 net

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

pension liability, and the last 2 state aid payments. In addition, state statutes prohibit school districts from maintaining more than $2 \%$ of its adopted budget as unassigned fund balance.

The School District's governmental activities unrestricted net positon had GASB 68 pension not been implemented would have been as follows:

## Table 3

GASB 68 Effect on Unrestricted Net Position


## Business-type Activities

During the fiscal year 2017, the net position of business-type activities increased by $\$ 192,855$ or $31.0 \%$.
The assets and deferred outflows of the business-type activities exceeded liabilities and deferred inflows by $\$ 824,973$.

## General Fund Budgeting Highlights

Final budgeted revenues were $\$ 32,084,236$, which was equal to the original budget. Excluding nonbudgeted revenues, the School District's actual revenues exceeded budgeted revenues by $\$ 209,369$.

Final budgeted appropriations were $\$ 33,822,353$, which was an increase of $\$ 69,794$ from the original budget. The increase is primarily due to prior year reserve for encumbrances, which increase the budget appropriations in the subsequent fiscal year's budget. Excluding nonbudgeted revenues, the School District's budget appropriations exceeded actual expenditures by $\$ 2,045,083$.

The School District's general fund balance - budgetary basis (Exhibit C-1) was \$4,306,788 at June 30, 2017, an increase of $\$ 551,670$ from the prior year.

## Governmental Funds

At the end of the current fiscal year, the School District's governmental funds reported a combined ending fund balance of $\$ 5,661,817$, an increase of $\$ 552,527$ from the prior year.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

General fund - During the current fiscal year, the fund balance of the School District's general fund increased by $\$ 567,887$ to $\$ 3,524,037$ at June 30 , 2017, compared to a decrease of $\$(683,628)$ in fund balance in the prior fiscal year. The primary factor(s) affecting the change in fund balance of the general fund is as follows:

- Unanticipated miscellaneous revenue
- Reduced utility costs due to solar implementation
- Overall reduction in special education transportation costs due to programmatic changes

Special revenue fund - There was no change in the fund balance for the special revenue fund.
Capital projects fund - During the current fiscal year, the fund balance of the School District's capital projects fund decreased by $\$(7,602)$ to $\$ 2,032,617$ at June 30, 2017, compared to a decrease of $\$(352,111)$ in fund balance in the prior fiscal year . The primary factor affecting the change in fund balance of the capital projects fund is as follows:

- Current year expenditures on capital projects

Debt service fund - During the current fiscal year, the fund balance of the School District's debt service fund decreased by $\$(7,758)$ to $\$ 105,163$ at June 30, 2017, compared to an increase of $\$ 1,904$ in fund balance in the prior fiscal year.

## Proprietary Funds

Food service fund - During the current fiscal year, the net position of the School District's food service fund increased by $\$ 86,514$ to $\$ 494,687$ at June 30 , 2017, compared to an increase of $\$ 48,637$ in fund balance in the prior fiscal year. The primary factor(s) affecting the change in net position of the food service fund is as follows:

- Reduction in one-time capital expenditures
- Increase in non-reimbursable a la carte program revenue

Community Education Fund - During the current fiscal year, the net position of the School District's community education fund increased by $\$ 106,341$ to $\$ 330,286$ at June 30 , 2017, compared to an increase of $\$ 121,109$ in fund balance in the prior fiscal year. The primary factor(s) affecting the change in net position is as follows:

- Increased labor and supply costs associated with expansion of CER summer camp program

Internal Service Funds - There were no changes in the fund balance for the internal service funds.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

## Capital Assets

The School District's capital assets for its governmental and business-type activities as of June 30, 2017, totaled $\$ 58,168,532$ (net of accumulated depreciation). This investment in capital assets includes land, land improvements, buildings and improvements and equipment. There was a net decrease in the School District's investment in capital assets for the current fiscal year in the amount of $\$(3,154,051)$. This decrease is primarily due to the current year depreciation of capital assets. Table 4 shows fiscal 2017 balances compared to 2016.

Table 4

## Summary of Capital Assets

| Capital Assest (Net of Depreciation): | June 30, $\underline{2017}$ |  | June 30, $\underline{2016}$ |  | Increase/ <br> (Decrease) |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | \$ | 2,481,278 | \$ | 2,481,278 | \$ | - | 0.0\% |
| Construction in Progress |  | 7,602 |  | 29,089,533 |  | $(29,081,931)$ | -100.0\% |
| Land Improvements |  | 1,406,947 |  | 1,619,893 |  | $(212,946)$ | -13.1\% |
| Building and Improvements |  | 50,933,321 |  | 24,716,627 |  | 26,216,694 | 106.1\% |
| Equipment |  | 3,339,384 |  | 3,415,252 |  | $(75,868)$ | -2.2\% |
|  | \$ | 58,168,532 | \$ | 61,322,583 | \$ | $(3,154,051)$ | -5.1\% |

Depreciation expense for the year was $\$ 3,268,899$. Additional information on the School District's capital assets can be found in the notes to the basic financial statements (Note 5) of this report.

## Debt Administration

Long-term debt - At the end of the current fiscal year, the School District had total bonded debt outstanding of $\$ 38,734,000$, which is a decrease of $\$ 2,670,000$ from the prior year.

Additional information on the School District's long-term obligations can be found in the notes to the basic financial statements (Note 7) of this report.

## Factors on the School District's Future

At Kingsway, we take great pride in our achievements, we are passionate about the services and opportunities we provide, and we value high quality education. Our motto, Committed to Excellence, drives us to ensure the sound educational experience our students and community deserves. Our name is consistently echoed throughout the region as an exemplar. We have the highest high school graduation rates in the county, a high school ranked alongside other top high schools in South Jersey, a middle school that serves as model for other middle schools in the area, advanced placement offerings that have been nationally recognized by College Board, and a competitive and accomplished performing arts and athletic programs.

Despite all our accomplishments, Kingsway may be better known as one of the State’s fastest growing school districts, serving two of the fastest growing municipalities - the Townships of Woolwich and East Greenwich. As a result, Kingsway's enrollment has increased by more than 1,405 students over the last

# KINGSWAY REGIONAL SCHOOL DISTRICT Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

fifteen years. Unfortunately, state aid has failed to keep pace. As you can imagine, the contradiction between unrelenting pupil enrollment growth and state aid reductions per pupil has placed extraordinary demands on our facilities, programs, and staff.

Throughout this same period Kingsway continued to implement cost-saving measures in an effort to reduce the tax burden while maintaining quality programs for our students. In the 2017 Taxpayers' Guide to Education Spending, the Kingsway Regional School District was ranked first out of forty-six (7-12/912) regional school districts throughout the state as the lowest spending in regard to budgetary per pupil costs ( $\$ 10,362$ ). For FY 2018, Kingsway's budgetary cost per pupil was reduced to $\$ 10,059$ and is lower than the $\$ 15,714$ state average, and markedly lower than other districts such as Monmouth County's Henry Hudson Regional, which spends more than \$23,000 per pupil.

Despite our efforts, the burden to fund our school district has consistently been shifted to our local taxpayers. Throughout the same fifteen-year period where state aid per pupil has decreased by $29 \%$, local property taxes per pupil have increased by more than $142 \%$, from $\$ 3,549$ in 2001 to $\$ 8,500$ in 2017. This dramatic shift of responsibility has made it increasingly difficult to preserve our quality school system.

In 2008, we had hope that a solution to our problems was found with the passage of the School Funding Reform Act (SFRA). The new funding formula guaranteed that state school aid would be distributed fairly and equitably based on a formula that took into account each town's property tax base, its ability to pay, increases and decreases in enrollment, and the special needs of children. It was a formula that finally ended New Jersey's tortured history on school funding fairness, was lauded by experts throughout the country, and according to New Jersey's Supreme Court, SFRA's design was found to meet the constitutional mandates of Abbott v . Burke, for all students.

As a result, Kingsway, like many other districts, received a 20 percent increase in state aid for the 200809 school year and consequently adopted a school budget that called for the smallest local tax increase in a decade. We were also assured by then Commissioner of Education Lucille Davy that Kingsway would be afforded 20 percent increases per year for the next five years until we were made whole. This recognition and increase in state aid would have put Kingsway on par with other communities and eased the unfair tax burden placed on our local residents who make up the difference in funding our public schools. In fact, had the Kingsway Regional School District been funded at the levels the SFRA phase-in promised, we would have levied $\$ 32.8$ million dollars less than we did in the nine years since SFRA was adopted.

In the years after SFRA was adopted, state aid promises were never fulfilled. As a result, the status quo was protected and overfunded school districts continued to benefit at the cost of those who have historically been underfunded. Districts with declining enrollments were held harmless while growth districts continued to be ignored. Consequently, Kingsway and districts like Kingsway have fallen far from the promises of a constitutionally sound, nationally recognized school funding formula.

In FY18, Kingsway Regional will receive just $44.2 \%$ of its state aid entitlement, or $\$ 11.2$ million less than the full $\$ 20$ million owed. In contrast, more than 212 school districts will receive more than $100 \%$ of their state aid entitlements in FY18. In total, 379 of New Jersey's districts will receive less than $100 \%$ of their state aid entitlements as calculated by the SFRA. The hold harmless provision implemented through the budget, arbitrarily disregarding SFRA, has resulted in the disparate treatment of NJ students in underfunded districts.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2017 <br> (Unaudited) (Continued) 

## MDAContacting the School Districts Financial Management

This financial report is designed to provide a general overview of the School District's finances for all those with an interest in the School District. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the School Business Administrator at the Kingsway Regional School District Administrative Offices, 213 Kings Highway, Woolwich Township, New Jersey 08085. Our website provides additional district information and can be located at www.krsd.org.

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## BASIC FINANCIAL STATEMENTS

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A. Government-Wide Financial Statements

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|  | GOVERNMENTAL ACTIVITIES |  | BUSINESSTYPE ACTIVITIES |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 3,275,988 | \$ | 720,338 | \$ | 3,996,326 |
| Receivables, Net (Note 4) |  | 1,858,171 |  | 20,910 |  | 1,879,081 |
| Internal Balances |  | 139 |  | 11,048 |  | 11,187 |
| Inventory |  | - |  | 9,329 |  | 9,329 |
| Restricted Cash \& Cash Equivalents |  | 1,013,600 |  | - |  | 1,013,600 |
| Capital Assets, Non-Depreciable (Note 5) |  | 2,488,880 |  | - |  | 2,488,880 |
| Capital Assets, Depreciable, Net (Note 5) |  | 55,535,234 |  | 144,418 |  | 55,679,652 |
| Total Assets |  | 64,172,012 |  | 906,043 |  | 65,078,055 |
| DEFERRED OUTFLOWS OF RESOURCES: |  |  |  |  |  |  |
| Related to Pensions (Note 8) |  | 7,206,215 |  | - |  | 7,206,215 |
| Related to Loss on Debt Refunding |  | 1,104,390 |  | - |  | 1,104,390 |
| Total Deferred Outflow of Resources |  | 8,310,605 |  | - |  | 8,310,605 |
| Total Assets and Deferred Outflow of Resources |  | 72,482,617 |  | 906,043 |  | 73,388,660 |
| LIABILITIES: |  |  |  |  |  |  |
| Accounts Payable |  | 456,479 |  | 277 |  | 456,756 |
| Internal Balances |  | 11,048 |  | - |  | 11,048 |
| Unearned Revenue |  | 18,554 |  | 16,173 |  | 34,727 |
| Accrued Interest |  | 523,852 |  | - |  | 523,852 |
| Due to Other Governments |  | 594,373 |  | - |  | 594,373 |
| Noncurrent Liabilities (Note 7): |  |  |  |  |  |  |
| Due Within One Year |  | 2,325,197 |  | - |  | 2,325,197 |
| Due Beyond One Year |  | 57,904,897 |  | 64,620 |  | 57,969,517 |
| Total Liabilities |  | 61,834,400 |  | 81,070 |  | 61,915,470 |
| NET POSITION: |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 18,802,587 |  | 144,418 |  | 18,947,005 |
| Restricted For: |  |  |  |  |  |  |
| Capital Projects |  | 3,046,217 |  | - |  | 3,046,217 |
| Debt Service |  | 105,163 |  | - |  | 105,163 |
| Excess Surplus |  | 2,464,136 |  | - |  | 2,464,136 |
| Unrestricted |  | $(13,769,886)$ |  | 680,555 |  | $(13,089,331)$ |
| Total Net Position | \$ | 10,648,217 | \$ | 824,973 | \$ | 11,473,190 |

KINGSWAY REGIONAL SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30,2
EXHIBIT A-2


$z$ - V LIgIHXG


$$
\begin{aligned}
& \text { Total General Revenues, Special Items, Extraordinary Items \& Transfers } \\
& \text { Change In Net Position } \\
& \text { Net Position - Beginning } \\
& \text { Net Position - Ending }
\end{aligned}
$$

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B. Fund Financial Statements

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Governmental Funds

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## KINGSWAY REGIONAL SCHOOL DISTRICT GOVERNMENTAL FUNDS <br> BALANCE SHEET <br> JUNE 30, 2017

| ASSETS \& OTHER DEBITS | GENERAL FUND |  | SPECIAL REVENUE FUND |  | CAPITAL PROJECTS FUND |  | DEBTSERVICEFUND |  | TOTALS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { JUNE 30, } \\ 2017 \end{gathered}$ |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 556,404 |  |  | \$ | - | \$ | 2,274,967 | \$ | 13,921 | \$ | 2,845,292 |
| Receivables from Other Governments |  | 1,107,369 |  | 12,230 |  | 204,390 |  | 87,439 |  | 1,411,428 |
| Due from Other Funds |  | 829,921 |  | - |  | - |  | 3,803 |  | 833,724 |
| Receivables, Net |  | 105,507 |  | 38,156 |  | - |  | - |  | 143,663 |
| Restricted Cash \& Cash Equivalents |  | 1,013,600 |  | - |  | - |  | - |  | 1,013,600 |
| Total Assets | \$ | 3,612,801 | \$ | 50,386 | \$ | 2,479,357 | \$ | 105,163 | \$ | 6,247,707 |

## LIABILITIES \& FUND BALANCES

Liabilities:

| Cash Deficit | $\$$ | - | 7,463 | $\$$ | - | $\$$ | - |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Unearned Revenue | - | 18,554 | - | - | 7,463 |  |  |
| Accounts Payable |  | 66,399 | 20,381 | - | - | 86,554 |  |
| Due to Other Funds |  | - | 3,988 | - | 77,091 | - | 103,444 |
| Construction Contract Payable - Retainage |  | 22,365 | 369,649 | - | 369,649 |  |  |
|  |  |  |  |  |  |  |  |
| Total Liabilities | 88,764 | 50,386 | 446,740 | - | 585,890 |  |  |

Fund Balances:
Restricted for:
$\quad$ Capital Reserve
Excess Surplus - Prior Year - Designated
$\quad$ for Subsequent Year's Expenditures

| Amounts reported for governmental activities in the statement of net position (A-1) are different because: |  |  |
| :---: | :---: | :---: |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $\$ 91,951,892$ and the accumulated depreciation is $\$ 33,927,778$. |  | 58,024,114 |
| Deferred outflows and inflows of resources related to pensions and deferred charges or credits on debt refunding are applicable to future reporting periods and therefore are not reported in the funds. |  |  |
| Deferred Outflows related to pensions |  | 7,206,215 |
| Deferred Inflows related to pensions |  | - |
| Deferred Outflow related to the loss on bond refunding of debt |  | 1,104,390 |
| Accrued interest on long-term debt is not due and payable in the current period and therefore is not reported as a liability in the funds. |  | $(523,852)$ |
| Accrued pension contributions for the June 30, 2017 plan year are not paid with current economic resources and are therefore not reported as a liability in the funds, but are included in accounts payable in the government-wide statement of net position. |  | $(594,373)$ |
| Long-term liabilities, including net pension liability an bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. |  | $(60,230,094)$ |
| Net Position of Governmental Activities | \$ | 10,648,217 |

## KINGSWAY REGIONAL SCHOOL DISTRICT GOVERNMENTAL FUNDS <br> STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES FOR FISCAL YEAR ENDED JUNE 30, 2017



## KINGSWAY REGIONAL SCHOOL DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2017

Total Net Change in Fund Balances - Governmental Funds (From B-2)

\$ 552,527

Amounts reported for governmental activities in the statement of activities (A-2) are different because:
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

| Depreciation Expense | $\$$ | $(3,247,950)$ |
| :--- | ---: | ---: |
| Capital Outlay |  | 46,187 |

Repayment of long-term debt principal and obligation of lease purchase agreements are an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

## Bond Principal

2,135,000
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.

| Bond Proceeds | $(8,190,000)$ |  |
| :--- | :---: | :---: |
| Bonds Refunded | $8,725,000$ | 535,000 |

Governmental funds report the effect of premiums, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The net effect of these transactions is as follows:

| Prior Year | $(105,318)$ |
| :--- | ---: |
| Current Year |  |

Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the School District's pension contributions in the current period.

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation (+).

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation ( + ).

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Proprietary Funds

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# KINGSWAY REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS <br> STATEMENT OF NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2017 

ASSETS

Current Assets:
Cash \& Cash Equivalents
Interfund Receivable
Accounts Receivable
Other Receivable
Inventories
Total Current Assets

Noncurrent Assets:
Equipment Accumulated
Depreciation
Total Capital Assets
Total Assets


| 778,460 | - | - | - |
| ---: | ---: | ---: | ---: |
| $(634,042)$ | - | - | - |
| 144,418 | - | - | - |
| 575,480 | 330,563 | 665,391 | 71,841 |

## LIABILITIES:

Current Liabilities:
Accounts Payable
Interfund Payable
Unearned Revenue
Total Current Liabilities
Noncurrent Liabilities:
Compensated Absences
Total Noncurrent Liabilities
Total Liabilities

| - | 277 | 50 | - |
| ---: | ---: | ---: | ---: |
| - | - | 665,341 | 71,841 |
| 16,173 | - | - |  |
| 16,173 | 277 | 665,391 | 71,841 |
|  |  |  |  |
| 64,620 | - | - | - |
| 64,620 | - | - |  |
| 80,793 | 277 | 665,391 | 71,841 |

NET POSITION
Investment in Capital Assets
Unrestricted Net Position
Total Net Position
教

665,391 71,841

# KINGSWAY REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES <br> IN NET POSITION <br> FOR FISCAL YEAR ENDED JUNE 30, 2017 



# KINGSWAY REGIONAL SCHOOL DISTRICT <br> PROPRIETARY FUNDS <br> STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2017 

|  | GOVERNMENTAL ACTIVITIES |  |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL <br> ADMINISTRATION |  | TECHNOLOGYSERVICES |  |  |  |
| Operating Revenue: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Transportation Fees Charged to Other LEA's |  | - - | \$ | - | \$ | 1,710,508 |
| Sale of Gasoline |  | - |  | - |  | 41,748 |
| Daily Sales - Reimbursable Programs |  | - |  | - |  | 525,835 |
| Daily Sales - Nonreimbursable |  |  |  |  |  |  |
| Programs |  | - |  | - |  | 519,859 |
| Vending Machine Sales |  | - |  | - |  | 9,229 |
| Special Function |  | - |  | - |  | 62,601 |
| Program Fees |  | - |  | - |  | 273,410 |
| Service Fees |  | 187,523 |  | 181,905 |  | 528,966 |
| Miscellaneous |  | - |  | - |  | - |
| Total Operating Revenue |  | 187,523 |  | 181,905 |  | 3,672,156 |
| Operating Expenses: |  |  |  |  |  |  |
| Salaries \& Employee Benefits |  | 185,823 |  | 181,738 |  | 2,260,600 |
| Supplies and Materials |  | - |  | 2,673 |  | 161,387 |
| Repairs \& Other Expenses |  | - |  | - |  | 21,296 |
| Other Purchased Services-Contracted |  | - |  | - |  | 169,438 |
| Miscellaneous Purchased Services |  | - |  | - |  | 602,812 |
| Depreciation |  | - |  | - |  | 20,949 |
| Miscellaneous Expense |  | - |  | - |  | 296 |
| Cost of Sales - Reimbursable |  | - |  | - |  | 344,702 |
| Cost of Sales - Non-Reimbursable |  | - |  | - |  | 198,320 |
| Total Operating Expenses |  | 185,823 |  | 184,411 |  | 3,581,480 |
| Operating (Loss)/Gain |  | 1,700 |  | $(2,506)$ |  | 90,676 |
| Nonoperating Revenues: |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | - |  | - |  | 8,715 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | - |  | - |  | 199,184 |
| Healthy Hunger-Free Kids Act |  | - |  | - |  | 11,955 |
| Food Distribution Program |  | - |  | - |  | 84,660 |
| Interest \& Dividends |  | - |  | - |  | 1,392 |
| Total Nonoperating Revenues |  | - |  | - |  | 305,906 |
| Net Income/(Loss) |  | 1,700 |  | $(2,506)$ |  | 198,262 |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |
| Operating Transfer In/(Out): |  |  |  |  |  |  |
| Change in Compensated Absences |  | - |  | - |  | - |
| Transfer to General Fund |  | $(1,700)$ |  | 2,506 |  | $(5,407)$ |
| Total Other Financing Sources/(Uses) |  | $(1,700)$ |  | 2,506 |  | $(5,407)$ |
| Change in Net Position |  | - |  | - |  | 192,855 |
| Total Net Position - Beginning |  | - |  | - |  | 632,118 |
| Total Net Position - Ending |  | - | \$ | - | \$ | 824,973 |

## KINGSWAY REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS STATEMENT OF CASH FLOWS <br> FOR FISCAL YEAR ENDED JUNE 30, 2017



RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED/(USED) BY OPERATING ACTIVITIES:

| Cash Provided/(Used) by Operating Activities: Operating Income/(Loss) | \$ | $(219,392)$ | \$ | 106,341 | \$ | 5,107 | \$ | 1,106 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments to Reconcile Operating Income/(Loss) |  |  |  |  |  |  |  |  |
| to Cash Provided/(Used) by Operating Activities: |  |  |  |  |  |  |  |  |
| Depreciation Expense |  |  | 20,949 |  |  | - |  | - |  | - |
| Change in Assets \& Liabilities: |  |  |  |  |  |  |  |  |
| (Increase)/Decrease in Inventory |  | (538) |  | - |  | - |  | - |
| (Increase)/Decrease in Interfund |  |  |  |  |  |  |  |  |
| Receivable |  | 422 |  | - |  | - |  | - |
| (Increase)/Decrease in Accounts |  |  |  |  |  |  |  |  |
| Receivable, Net |  | $(4,183)$ |  | - |  | 111,910 |  | 350 |
| (Increase)/Decrease in Accounts |  |  |  |  |  |  |  |  |
| Payable |  | - |  | $(1,263)$ |  | 50 |  | - |
| Increase/(Decrease) in Interfund Payable |  | - |  | - |  | 9,441 |  | 1,106 |
| Increase/(Decrease) in Unearned Revenue |  | 1,886 |  | - |  | - |  | - |
| Increase/(Decrease) in Compensated Absences |  | $(1,567)$ |  | - |  | - |  | - |
| Total Adjustments |  | 16,969 |  | $(1,263)$ |  | 121,401 |  | 1,456 |
| Net Cash Provided/(Used) by Operating |  |  |  |  |  |  |  |  |
| Activities | \$ | $(202,423)$ | \$ | 105,078 | \$ | 126,508 | \$ | 2,562 |

## KINGSWAY REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS <br> STATEMENT OF CASH FLOWS <br> FOR FISCAL YEAR ENDED JUNE 30, 2017



## RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED/(USED) BY OPERATING ACTIVITIES:

| Cash Provided/(Used) by Operating Activities: <br> Operating Income/(Loss) <br> Adjustments to Reconcile Operating Income/(Loss) <br> to Cash Provided/(Used) by Operating Activities: <br> Depreciation Expense <br> Change in Assets \& Liabilities: <br> (Increase)/Decrease in Inventory <br> (Increase)/Decrease in Accounts <br> Receivable, Net <br> (Increase)/Decrease in Interfund Receivable | $\$$ | 1,700 | $\$$ | $(2,506)$ |
| :--- | :--- | :--- | :--- | :--- |

Fiduciary Fund

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# KINGSWAY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2017 

| ASSETS | PRIVATE PURPOSE |  |  |  | AGENCY FUND |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | YMENT ATION T | $\begin{gathered} \text { SCHOLARSHIP } \\ \text { FUND } \end{gathered}$ |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 140,439 | \$ | 190,375 | \$ | 402,109 | \$ | 732,923 |
| Total Assets |  | 140,439 |  | 190,375 |  | 402,109 |  | 732,923 |
| LIABILITIES |  |  |  |  |  |  |  |  |
| Payroll Deductions \& Witholdings |  | - |  | - |  | 207,153 |  | 207,153 |
| Due to Student Groups |  | - |  | - |  | 194,560 |  | 194,560 |
| Accounts Payable |  | 562 |  | - |  | - |  | 562 |
| Interfund Payable |  | - |  | - |  | 396 |  | 396 |
| Total Liabilities |  | 562 |  | - |  | 402,109 |  | 402,671 |

## NET POSITION

Held in Trust for: Unemployment Scholarships

Total Net Position

|  | 139,877 | - | - | 139,877 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | - | 190,375 | - | 190,375 |  |
| $\$$ | 139,877 | $\$$ | 190,375 | $\$$ | - |

## KINGSWAY REGIONAL SCHOOL DISTRICT FIDUCIARY FUND COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2017

| ADDITIONS: | UNEMPLOYMENT COMPENSATION INSURANCE TRUST FUND |  | SCHOLARSHIPS |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Local Sources: |  |  |  |  |  |  |
| Contributions | \$ | - | \$ | 1,600 | \$ | 1,600 |
| Total Contributions |  | - |  | 1,600 |  | 1,600 |
| Investment Earnings: |  |  |  |  |  |  |
| Interest on Investments |  | 232 |  | 193 |  | 425 |
| Total Investment Earnings |  | 232 |  | 193 |  | 425 |
| Total Additions |  | 232 |  | 1,793 |  | 2,025 |
| DEDUCTIONS: |  |  |  |  |  |  |
| Unemployment Claims |  | 27,289 |  | - |  | 27,289 |
| Scholarship Payments |  | - |  | 3,700 |  | 3,700 |
| Total Deductions |  | 27,289 |  | 3,700 |  | 30,989 |
| Change in Net Position |  | $(27,057)$ |  | $(1,907)$ |  | $(28,964)$ |
| Net Position - Beginning of Year |  | 166,934 |  | 192,282 |  | 359,216 |
| Net Position - End of Year | \$ | 139,877 | \$ | 190,375 | \$ | 330,252 |

# KINGSWAY REGIONAL SCHOOL DISTRICT 

 NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2017This page intentionally left blank

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017

## Note 1. Summary of Significant Accounting Policies

## Basis of Presentation

The financial statements of the Kingsway Regional School District (hereafter referred to as the "School District") have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

## Reporting Entity

The Kingsway Regional School District is a Type II School District located in the County of Gloucester, State of New Jersey. As a Type II School District, the School District functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three members' terms expire each year. The purpose of the School District is to educate students in grades kindergarten through twelfth at its five schools. The School District has an approximate enrollment at June 30, 2017 of 2,691 students.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the School District holds the corporate powers of the organization;
- the School District appoints a voting majority of the organization's board
- the School District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the School District
- there is a fiscal dependency by the organization on the School District.

There were no additional entities required to be included in the reporting entity under the criteria as described above. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

## Component Units

GASB Statement No.14. The Financial Reporting Entity, provides guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity but also for legally separate organizations that meet the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, and GASB 61, The Financial Reporting Entity: Omnis - an Amendment of GASB Statements No. 14 and No. 34. The School District had no component units as of for the year ended June 30, 2017.

## KINGSWAY REGIONAL SCHOOL DISTRICT

NOTES TO THE FINANCIAL STATEMENTS<br>YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued)

## Basis of Accounting, Measurement Focus and Financial Statement Presentation

The accounts of the School District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of selfbalancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

## A. Government-Wide Financial Statements

The School District's Government-Wide Financial Statements include a Statement of Net Position and a Statement of Activities. These statements present summaries of Governmental and Business-Type Activities for the School District accompanied by a total column. Fiduciary activities of the School District are not included in these statements.

These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all of the School District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, including capital assets and long-term liabilities, are included in the Statement of Net Position. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows. The types of transactions reported as program revenues for the School District are reported in three categories: 1) charges for services, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

Certain eliminations have been made to interfund activities, payables, and receivables. All internal balances in the Statement of Net Position have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column. In the Statement of Activities, internal service fund transactions have been eliminated; however, those transactions between governmental and business-type activities have not been eliminated.

## B. Governmental Fund Financial Statements

Governmental fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances for all major governmental funds and non-major funds aggregated. The School District has presented all major funds that met those qualifications.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheets. (The School District's deferred outflows of resources and deferred inflows of resources are noncurrent.) The Statement of Revenues, Expenditures and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Accordingly, revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. The primary revenue sources, which have been treated as susceptible to accrual by the School District, are property tax

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

and intergovernmental revenues. Expenditures are recorded in the accounting period in which the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Interest on invested funds is recognized when earned. Intergovernmental revenues that are reimbursements for specific purposes or projects are recognized in the period in which the expenditures are recorded. All other revenue items are considered to be measurable and available only when cash is received by the School District. Transfers between governmental funds are recorded when the related liability is incurred. These transfers do not represent revenues (expenditures) to the School District and are, therefore, reported as other financing sources (uses) in the governmental fund financial statements.

Since the fund level statements are presented using a different measurement focus and basis of accounting than the government-wide statements, a reconciliation is presented on the page following each fund level statement that summarizes the adjustments necessary to convert the fund level statements into the government-wide presentations.

The School District funds outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. When both restricted and unrestricted resources are available for use, it is the School District's policy to use restricted resources first, then unrestricted resources as they are needed. In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the School District's policy to consider restricted fund balance to have been depleted before any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

The School District reports the following major governmental funds:
General Fund - The general fund is the general operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay sub-fund.

As required by the New Jersey Department of Education the School District includes budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for the proceeds of specific revenue from state and federal government, other than major capital projects, debt service or proprietary funds, and local appropriations that are restricted or committed to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for the acquisition of construction of major capital facilities, other than those financed by proprietary funds. The financial resources are derived from New Jersey School Development Authority grants, temporary notes, capital leases, or serial bonds that are specially authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for the accumulation of financial resources that are restricted, committed, or assigned to an expenditure for the payment of general long-term debt principal, interest and related costs of governmental funds.

## C. Proprietary Fund Financial Statements

Proprietary fund financial statements include a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Fund Net Position, and a Statement of Cash Flows for each major proprietary fund and for the non-major funds aggregated. A column representing internal service funds would also be presented in these statements. However, internal service funds balances and activities would be combined with the governmental activities in the Government-Wide financial statements.

Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets, deferred outflows of resources, liabilities (whether current or noncurrent), and deferred inflows of resources are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Fund Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

The School District reports the following major proprietary funds:

Food Service Fund - The food service fund accounts for the financial transactions related to the food service operations of the School District.

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Community Education Program - The community education fund accounts for the financial transactions related to the revenues and expenses of the District's Community Education Program.

## D. Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a Statement of Net Position. The School District’s fiduciary funds include Agency and Private-Purpose Trust Funds. Private Purpose Trust and Agency Funds are used to account for and report assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Private Purpose Trust and Agency Funds are accounted for on a spending or "economic resources" measurement focus and the accrual basis of accounting as are the proprietary funds explained above.

The School District reports the following fiduciary funds:

Private Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The School District currently maintains the following private purpose trust funds:

Unemployment Trust Fund - Revenues consist of employee payroll withholdings, interest income, and contributions through the annual budget process of the School District. Expenditures consist of unemployment reimbursement claims.

Scholarship Fund - Revenues consist of interest income and donations. Expenditures consist of scholarships provided to students.

Agency Funds - Agency funds (payroll and student activity funds) are assets held by a governmental entity either as trustee or as an agent for other parties and cannot be used to finance the governmental entities own operating programs.

## Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office. In accordance with P.L. 2011 c.202, which became effective January 17, 2012, the School District eliminated the April annual voter referendum on budgets which met the statutory tax levy cap limitations and the board of education members are elected at the November general election. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2-2(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23-2-11.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the one or more June state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2, and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounts as presented in the general fund budgetary comparison schedules and the special revenue fund budgetary comparison schedule to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the last state aid payments.

## Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as assigned fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the School District has received advances are reflected in the balance sheet as a reduction of the accounts receivables or as unearned revenue at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

## Cash, Cash Equivalents and Investments

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are considered cash equivalents and stated at cost.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Investments are stated at fair value in accordance with Governmental Accounting Standards Board (GASB). New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.
N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

For purposes of the statement of cash flows, the School District considers all highly liquid investments (including restricted assets) with a maturity when purchased of twelve months or less and all local government investment pools to be cash equivalents

## Tuition Receivable/Payable

Tuition rates were established by the receiving School District based on estimated costs. The charges are subject to adjustment when the actual costs are determined.

## Inventories

Inventories are valued at cost, using the first-in/first-out (FIFO) method. The costs of inventories are recorded as expenditures when consumed rather when purchased.

## Interfund Receivables/Payables

Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the School District and that are due within one year. As previously mentioned, these amounts are eliminated in the governmental and business-type columns of the Statement of Net Position, except for the net residual amounts due between governmental and business-type activities, which are presented as Internal Balances in the Statement of Net Position.

## Capital Assets

Capital assets are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Purchased or constructed assets are recorded at actual cost or estimated historical cost if actual cost is unavailable. Donated capital assets are recorded at estimated fair market value at the date of donation. All reported capital assets except land and construction in progress are depreciated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. The School District does not possess any infrastructure. The School District has established a threshold of $\$ 2,000$ for capitalization of depreciable assets.

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Capital assets of the School District are depreciated or amortized using the straight-line method over the following estimated useful lives:

|  | Governmental <br> Activities <br> Estimated Lives | Business-Type <br> Activities <br> Estimated Lives |
| :--- | :---: | :---: |
| Description |  |  |
| Land Improvements | $10-20$ Years | N/A |
| Buildings and Improvements | $10-50$ Years | N/A |
| Furniture and Equipment | $5-20$ Years | $5-12$ Years |
| Vehicles | $5-10$ Years | $4-6$ Years |

## Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absences liability is reported on the government-wide financial statements and proprietary fund financial statements. Compensated absences liability is not recorded in the governmental funds. Instead expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of resignations or retirements.

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measureable and the School District is eligible to realize the revenue.

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, government fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> <br> NOTES TO THE FINANCIAL STATEMENTS <br> <br> NOTES TO THE FINANCIAL STATEMENTS <br> <br> YEAR ENDED JUNE 30, 2017 (continued) 

 <br> <br> YEAR ENDED JUNE 30, 2017 (continued)}

Note 1. Summary of Significant Accounting Policies (continued):

## Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumption that affect certain reported amounts reported in the financial statements and accompanying note disclosures. Actual results could differ from those estimates.

## Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after nonoperating revenues/expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements. As a general rule the effect of interfund activity has been eliminated from the governmentwide financial statements.

## Deferred Outflows and Deferred Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future periods and so will not be recognized as an inflow of resources (revenue) until that time.

## Deferred Loss on Refunding Debt

Deferred loss on refunding debt arising from the issuance of the refunding bonds is recorded as deferred outflows of resources. It is amortized in a systematic and rational manner over the shorter of the duration of the related debt or the new debt issues as a component of interest expense.

## Bond Premiums, Discounts and Issuance Costs

In the government-wide financial statements and in the proprietary fund financial statements, bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when bonds are issued.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

In governmental fund financial statements, bond premiums and discounts, as well as debt issuance costs are recognized in the current period. The face amount of the debt is reported as other financing sources. Premiums received on debt issuance are also reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds, are reported as debt service expenditures.

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position of the Public Employees' Retirement System (PERS) and Teacher's Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Fund Balance

In accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, fund balances in the governmental funds financial statements are classified into the following five categories, as defined below:

- Non-spendable - This classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Nonspendable items are not expected to be converted to cash or are not expected to be converted to cash within the next year.
- Restricted - This classification includes amounts for which constraints have been placed on the use of the resources either externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Committed - This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. These amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements.
- Assigned - This classification includes amounts that are constrained by the School District's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Education or through the Board of Education delegating this responsibility to the business administrator through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund.


# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

- Unassigned - This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, it is the School District's policy to consider restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, it is the School District's policy to consider amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

## Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

- Net Investment in Capital Assets - This components represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted - This component of net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- Unrestricted - This component of net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.


## Impact of Recently Issued Accounting Principles

Adopted Accounting Pronouncements

The following GASB Statements became effective for the fiscal year ended June 30, 2017:

Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans. The objective of this Statement is to improve the usefulness of information about postemployment benefits other than pensions (other postemployment benefits or OPEB) included in the general purpose external financial reports of state and local governmental OPEB plans for making decisions and assessing accountability. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for all postemployment benefits (pensions and OPEB) with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. The adoption of this Statement had no impact on the School District's financial statements

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued):

Statement No. 77, Tax Abatement Disclosures. This Statement requires governments that enter into tax abatement agreements to disclose information about those agreements. The adoption of this Statement had no impact on the School District's financial statements.

Statement No. 78, Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans. The objective of this Statement is to address a practice issue regarding the scope and applicability of Statement No. 68, Accounting and Financial Reporting for Pensions. The adoption of this Statement had no impact on the School District's financial statements.

Statement No. 79, Certain External Investment Pools and Pool Participants. This Statement addresses accounting and financial reporting for certain external investment pools and pool participants. The adoption of this Statement had no impact on the School District's financial statements.

## Recently Issued Accounting Pronouncements

The GASB has issued the following Statements which will become effective in future fiscal years as shown below:

Statement No. 75, Accounting and Financial Reporting for Post-employment Benefits Other than Pensions. This Statement replaces the requirements of Statement No. 45, Accounting and Financial Reporting by Employers for Post- employment Benefits Other Than Pensions, as amended, and No. 57, OPEB Measurements by Agency Employers and Agent Multi-Employer Plans, for OPEB Statement No. 74, Financial Reporting for Post-employment Benefit Plans Other Than Pension Plans, establishes new accounting and financial reporting requirements for OPEB Plans. This Statement will be effective for the year ended June 30, 2018. Management has not yet determined the potential impact on the School District's financial statements.

Statement No. 80, Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14. The objective of this Statement is to improve financial reporting by clarifying the financial statement presentation requirements for certain component units. This Statement amends the blending requirements established in paragraph 53 of Statement No. 14, The Financial Reporting Entity, as amended. This Statement will be effective for the year ended June 30, 2018. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 81, Irrevocable Split-Interest Agreements. The objective of this Statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. This Statement will be effective for the year ended June 30, 2018. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 82, Pension Issues - an amendment of GASB Statements No. 67, 68 and No. 73. The objective of this Statement is to address certain issues that have been raised with respect to Statements No. 67, Financial Reporting for Pension Plans, No. 68, Accounting and Financial Reporting for Pensions, and No. 73, Accounting and Financial Reporting for Pensions and Related Assets That Are Not within the Scope of GASB Statement 68, and Amendments to Certain Provisions of GASB Statements 67 and 68. This Statement will be effective for the year ended June 30, 2018. Management has not yet determined the potential impact on the School District's financial statements.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 1. Summary of Significant Accounting Policies (continued)

Statement No. 83, Certain Asset Retirement Obligations. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement No. 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 84, Fiduciary Activities. The Statement intends to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. To that end, Statement No. 84 establishes criteria for identifying fiduciary activities of all state and local governments and clarifies whether and how business-type activities should report their fiduciary activities. Statement No. 84 is effective for reporting periods beginning after December 15, 2018. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 85, Omnibus 2017. This Statement provides guidance that addresses several different accounting and financial reporting issues identified during the implementation and application of other GASB pronouncements. The guidance in Statement No. 85 is effective for periods beginning after June 15, 2017. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 86, Accounting for Certain Debt Extinguishment. Statement No. 86 provides guidance for transactions in which cash and other monetary assets acquired with only existing resources, that is, resources other than the proceeds of refunding debt, are placed in an irrevocable trust for the sole purpose of extinguishing debt. Statement No. 86 is effective for reporting periods beginning after June 15, 2017. Management does not expect this Statement to have a material impact on the School District's financial statements.

Statement No. 87, Leases. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing of the right to use an underlying asset. Statement No. 87 is effective for reporting periods beginning after December 15, 2019. Management does not expect this Statement to have a material impact on the School District's financial statements.

## Note 2. Deposits and Investments

## Deposits

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Board's deposits may not be recovered. Although the Board does not have a formal policy regarding custodial credit risk, NJSA 17:9-41 et seq. requires that the governmental units shall deposit public funds in public depositories protected from loss under the provisions of GUDPA. Under the Act, the first $\$ 250,000$ of governmental deposits in each insured depository is protected by FDIC. Public fund owned by the Board in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, student activity fund or other funds that may pass to the Board relative to the happening of a future condition. Such funds are shown as Uninsured and

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 2. Deposits and Investments (continued):

Uncollateralized in the schedule below. As of June 30, 2017, the School District's bank balance of $\$ 6,701,717$ was exposed to custodial credit risk as follows:

| Insured under FDIC and GUDPA | $\$$ | $5,717,672$ |
| :--- | :---: | ---: |
| Uninsured and Uncollateralized | 984,045 |  |
|  |  |  |

## Investments

The School District had no investments at June 30, 2017.

## Note 3. Reserve Accounts

## Capital Reserve

A capital reserve account was established by the School District by inclusion of $\$ 1$ on October 3, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a School District may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A School District may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant N.J.S.A.19:60-2. Pursuant to N.J.A.C.6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

Beginning Balance, July 1, 2016

Increased by:
Interest Earnings
Deposits approved by Board

Decreased by:
Budget Withdrawls

Ending Balance, June 30, 2017
\$ 13,600

1,013,600

| $1,000,000$ |
| ---: |
| $1,013,600$ |
| - |

\$ 1,013,600

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 4. Accounts Receivable

Accounts receivable at June 30, 2017 consisted of accounts and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state and federal programs, the current fiscal year guarantee of federal funds and the budgetary control of New Jersey governmental entities. Accounts receivable in the School District's governmental and business-type activities as of June 30, 2017, consisted of the following:


## Note 5. Capital Assets

Capital assets activity for the year ended June 30, 2017 was as follows:

|  |  | Balance July 1, $\underline{2016}$ |  | Additions |  | Retirements and Transfers |  | Balance June 30, $\underline{2017}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |
| Capital assets not being depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 2,481,278 | \$ | - | \$ | - - | \$ | 2,481,278 |
| Construction in Progress |  | 29,089,533 |  | 7,602 |  | $(29,089,533)$ |  | 7,602 |
| Total Capital Assets not being depreciated |  | 31,570,811 |  | 7,602 |  | $(29,089,533)$ |  | 2,488,880 |
| Capital Assets being depreciated: |  |  |  |  |  |  |  |  |
| Land Improvements |  | 6,185,718 |  | - |  | - |  | 6,185,718 |
| Buildings and Improvements |  | 47,353,591 |  | - |  | 29,089,533 |  | 76,443,124 |
| Equipment |  | 6,795,585 |  | 38,585 |  | - |  | 6,834,170 |
| Total Capital Assets being depreciated |  | 60,334,894 |  | 38,585 |  | 29,089,533 |  | 89,463,012 |
| Less: Accumulated Depreciation: |  |  |  |  |  |  |  |  |
| Land Improvements |  | $(4,565,825)$ |  | $(212,946)$ |  | - |  | $(4,778,771)$ |
| Buildings and Improvements |  | $(22,636,964)$ |  | $(2,872,839)$ |  | - |  | $(25,509,803)$ |
| Equipment |  | $(3,477,039)$ |  | $(162,165)$ |  | - |  | $(3,639,204)$ |
| Total Accumulated Depreciation |  | $(30,679,828)$ |  | $(3,247,950)$ |  | - |  | $(33,927,778)$ |
| Total Capital Assets being depreciated, net |  | 29,655,066 |  | $(3,209,365)$ |  | 29,089,533 |  | 55,535,234 |
| Total Governmental Activities Capital Assets, net | \$ | 61,225,877 | \$ | (3,201,763) | \$ | \$ | \$ | 58,024,114 |

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 5. Capital Assets (continued):

|  | Balance <br> July 1, $\underline{2016}$ |  | Additions |  | Retirements and Transfers |  | Balance June 30, $\underline{2017}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Business-Type Activities: |  |  |  |  |  |  |  |  |
|  |  | 709,799 |  | 68,661 |  | - |  | 778,460 |
| Less: Accumulated Depreciation: Equipment |  | $(613,093)$ |  | $(20,949)$ |  | - |  | $(634,042)$ |
|  |  | $(613,093)$ |  | $(20,949)$ |  | - |  | $(634,042)$ |
| Total Business-Type Activities Capital Assets, net | \$ | 96,706 | \$ | 47,712 | \$ | - | \$ | 144,418 |

Depreciation expense was not allocated among the various functions/programs of the School District.

## Note 6. Interfund Receivables, Payables and Transfers

Individual fund receivables/payables balances at June 30, 2017 are as follows:

| Fund | Interfund <br> Receivables |  | Interfund Payables |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 829,921 | \$ | 22,365 |
| Special Revenue Fund |  | - |  | 3,988 |
| Capital Projects Fund |  | - |  | 77,091 |
| Debt Service Fund |  | 3,804 |  |  |
| Food Service Fund |  | 11,048 |  | - |
| Internal Service Fund |  | 11,317 |  | 752,506 |
| Payroll Fund |  | - |  | 140 |
|  | \$ | 856,090 | \$ | 856,090 |

The interfund receivables and payables above predominately resulted from payment made by certain funds on behalf of other funds. All interfund balances are expected to be repaid within one year.

A summary of interfund transfers is as follows:

| Fund | Transfers In |  | Transfers Out |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 5,407 | \$ | - |
| Internal Service Fund |  | - |  | 5,407 |
|  | \$ | 5,407 | \$ | 5,407 |

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 6. Interfund Receivables, Payables and Transfers (continued):

The purpose of the interfund transfer was for payments made on behalf of other funds.

## Note 7. Long-Term Obligations

During the fiscal year-ended June 30, 2017 the following changes occurred in long-term obligations for the governmental and business-type activities:

|  | $\begin{gathered} \text { Balance } \\ \text { July } 1,2016 \\ \hline \end{gathered}$ |  | Additions |  | Reductions |  | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2017 \\ \hline \end{gathered}$ |  | Balance Due Within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |
| General Obligation Bonds | \$ | 41,404,000 | \$ | 8,190,000 | \$ | 10,860,000 | \$ | 38,734,000 | \$ | 2,145,000 |
| Unamortized Bond Premiums |  | 943,429 |  | 809,743 |  | 161,255 |  | 1,591,917 |  | 180,197 |
| Compensated Absences |  | 1,066,476 |  | 30,087 |  | - |  | 1,096,563 |  | - |
| Net Pension Liability |  | 13,329,366 |  | 5,478,248 |  | - |  | 18,807,614 |  | - |
|  | \$ | 56,743,271 | \$ | 14,508,078 | \$ | 11,021,255 | \$ | 60,230,094 | \$ | 2,325,197 |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |  |
| Compensated Absences | \$ | 66,187 | \$ | - | \$ | 1,567 | \$ | 64,620 | \$ | - |
|  | \$ | 66,187 | \$ | - | \$ | $1,567$ | \$ | 64,620 | \$ | - |

For governmental activities, the bonds payable are liquidated from the School District's debt service fund. Compensated absences, unamortized bond premiums and net pension liability are liquidated by the general fund.

## Bonds Payable

The voters of the municipality through referendums authorize bonds in accordance with State Law. All bonds are retired in serial installments within the statutory period of usefulness.

On January 18, 2012, the District issued Bonds of $\$ 22,659,000$ (par value) with interest rates ranging from $2.5 \%$ to $3.5 \%$. Maturities of the 2012 Bonds range from 2013 to 2037 and they are callable, at par, on or after February 1, 2037. The proceeds from the sale of the Bond will be used to finance the Additions and Renovations of the Existing School Buildings.

On January 27, 2012, the School District issued \$5,935,000 in Refunding Bonds with interest rates ranging from $2 \%$ to $4 \%$ to advance refund $\$ 5,514,000$ of outstanding 2004 General Obligation Bonds with interest rates ranging from $4.00 \%$ to $4.125 \%$.

On December 4, 2014, the School District issued \$8,730,000 in Refunding Bonds with interest rates ranging from $1.00 \%$ to $5.00 \%$ to advance refund $\$ 8,730,000$ of outstanding 2005 Refunding Bonds with interest rates ranging from $4.00 \%$ to $5.00 \%$. As a result of the Refunding Bonds, the District had a net present value savings of $\$ 926,508$ based on the yield for the Refunding Bonds.

## KINGSWAY REGIONAL SCHOOL DISTRICT

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 7. Long-Term Obligations (continued):

On October 20, 2016, the School District issued \$8,190,000 of Refunding Bonds to refund the callable portion of the outstanding 2006 Bond Issue. The Refunding Bonds generated $\$ 535,000$ in gross debt service savings and an economic gain (difference between the present value of the debt service payments of the refunded and refunding bonds) of $\$ 1,295,530$, or a net annual present value savings of $14.848 \%$. The Refunding Bonds were issued at interest rates varying from $2.00 \%$ to $4.00 \%$ and mature on January 15, 2031.

Principal and interest due on the outstanding bonds is as follows:

| Fiscal Year Ending June 30, |  | Principal |  | Interest |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | \$ | 2,145,000 | \$ | 1,275,821 | \$ | 3,420,821 |
| 2019 |  | 2,230,000 |  | 1,211,421 |  | 3,441,421 |
| 2020 |  | 2,225,000 |  | 1,136,721 |  | 3,361,721 |
| 2021 |  | 2,390,000 |  | 1,058,596 |  | 3,448,596 |
| 2022 |  | 2,490,000 |  | 980,259 |  | 3,470,259 |
| 2023-2027 |  | 11,295,000 |  | 3,709,069 |  | 15,004,069 |
| 2028-2032 |  | 9,960,000 |  | 1,867,769 |  | 11,827,769 |
| 2033-2037 |  | 5,999,000 |  | 640,225 |  | 6,639,225 |
|  | \$ | 38,734,000 | \$ | 11,879,881 | \$ | 50,613,881 |

## Bonds Authorized but not Issued

As of June 30, 2017, the School District had no bonds authorized but not issued.

## Note 8. Pension Plans

## A. Public Employees' Retirement System (PERS)

Plan Description - The State of New Jersey, Public Employees' Retirement System (PERS) is a costsharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

NOTES TO THE FINANCIAL STATEMENTS<br>YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

## A. Public Employees' Retirement System (PERS) (continued):

The following represents the membership tiers for PERS:

## Tier

Definition
1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60 , tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for PERS is set by N.J.S.A. 15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount.

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute $50 \%$ of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

Pension Liability, Pension Expense and Deferred Outflows/Inflows of Resources - At June 30, 2017, the School District reported a liability of $\$ 18,807,614$ for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of July 1, 2015, to the measurement date of June 30, 2016. The School District's proportion of the net pension liability was based on the School District's actual contributions to the plan relative to the total of all participating employers' contributions for the year

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

## A. Public Employees' Retirement System (PERS) (continued):

ended June 30, 2016. The School District's proportion measured as of June 30, 2016, was $0.0635 \%$, which was an increase of $0.0041 \%$ from its proportion measured as of June 30, 2015.

For the year ended June 30, 2017, the School District recognized full accrual pension expense of $\$ 2,211,567$ in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2016 measurement date. At June 30, 2017 the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
| :---: | :---: | :---: | :---: | :---: |
| Differences between Expected and Actual Experience | \$ | 349,765 | \$ | - |
| Changes of Assumptions |  | 3,895,933 |  | - |
| Net Difference between Projected and Actual Earnings on Pension Plan Investments |  | 717,151 |  | - |
| Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions |  | 1,648,993 |  | - |
| School District contributions subsequent to measurement date |  | 594,373 |  | - |
|  | \$ | 7,206,215 | \$ | - |

$\$ 594,373$ reported as deferred outflows of resources resulting from school district contributions subsequent to the measurement date is due April 1, 2018 and will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. The other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

## A. Public Employees' Retirement System (PERS) (continued):

| Year Ending <br> June 30, |  |  |
| :---: | ---: | ---: |
|  |  |  |
| 2018 | $\$$ | $1,513,546$ |
| 2019 |  | $1,513,546$ |
| 2020 |  | $1,663,815$ |
| 2021 |  | $1,374,983$ |
| 2022 |  |  |
|  |  |  |
|  |  | $6,615,953$ |
|  |  |  |

The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

| Deferred | Deferred <br> Inflow of |
| :---: | :---: |
| Outflow of | Resources |

Differences between Expected and Actual Experience

Year of Pension Plan Deferral:
June 30, 2014
June 30, 2015
5.72

June 30, $2016 \quad 5.57$

Changes of Assumptions
Year of Pension Plan Deferral:
June 30, $2014 \quad 6.44$
June 30, $2015 \quad 5.72$
June 30, $2016 \quad 5.57$

Net Difference between Projected and Actual Earnings on Pension Plan Investments

Year of Pension Plan Deferral:
June 30, $2014 \quad 5.00$
June 30, $2015 \quad 5.00$
June 30, $2016 \quad 5.00$

# KINGSWAY REGIONAL SCHOOL DISTRICT 

# NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued) 

## Note 8. Pension Plans (continued):

## A. Public Employees' Retirement System (PERS) (continued):

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 5.57, 5.72 and 6.44 years for the 2016, 2015, and 2014 amounts, respectively.

Actuarial Assumptions - The collective total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following assumptions:

| Inflation Rate | $3.08 \%$ |
| :--- | :---: |
|  |  |
| Salary Increases: | $1.65 \%-4.15 \%$ Based on Age |
| Through 2026 | $2.65 \%-5.15 \%$ Based on Age |
| Thereafter | $7.65 \%$ |

Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rate were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on the mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scales. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major

# KINGSWAY REGIONAL SCHOOL DISTRICT 

# NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued) 

Note 8. Pension Plans (continued):

## A. Public Employees' Retirement System (PERS) (continued):

asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

| Asset Class | Target <br> Allocation | Long-Term <br> Expected Real <br> Rate of Return |
| :--- | :---: | :---: |
| Cash | $5.00 \%$ |  |
| U.S. Treasuries | $1.50 \%$ | $0.87 \%$ |
| Investment grade credit | $8.00 \%$ | $1.74 \%$ |
| Mortgages | $2.00 \%$ | $1.79 \%$ |
| High Yield Bonds | $2.00 \%$ | $4.67 \%$ |
| Inflation-Indexed Bonds | $1.50 \%$ | $3.56 \%$ |
| Broad U.S. Equities | $26.00 \%$ | $8.53 \%$ |
| Developed Foreign Equities | $13.25 \%$ | $6.83 \%$ |
| Emerging Market Equities | $6.50 \%$ | $9.95 \%$ |
| Private Equity | $9.00 \%$ | $12.40 \%$ |
| Hedge Funds/Absolute Return | $12.50 \%$ | $4.68 \%$ |
| Real Estate (Property) | $2.00 \%$ | $6.91 \%$ |
| Commodities | $0.50 \%$ | $5.45 \%$ |
| Global debt ex U.S. | $5.00 \%$ | $-0.25 \%$ |
| REIT | $5.25 \%$ | $5.63 \%$ |

Discount Rate - The discount rate used to measure the total pension liability was $3.98 \%$ as of June 30, 2016. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.65 \%$, and a municipal bond rate of $2.85 \%$ as of June 30, 2016 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed $30 \%$ of the actuarially determined contributions and the local employers contributed $100 \%$ of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the School District's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the School District's proportionate share of the net pension liability as of June 30, 2016, calculated using the discount rate of $3.98 \%$ as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

A. Public Employees' Retirement System (PERS) (continued):

|  | At 1\% <br> Decrease (2.98\%) |  | At Current Discount Rate (3.98\%) |  | At 1\% <br> Increase (4.98\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School District's Proportionate Share of the Net Pension Liability | \$ | 23,046,536 | \$ | 18,807,614 | \$ | 15,308,017 |

Additional Information - The following is a summary of the collective balances of the local group at June 30, 2017 and 2016:

| Collective Deferred Outflows of Resources | $\$$ | $7,815,204,785$ | $\$$ | $2,946,265,815$ |
| :--- | ---: | ---: | ---: | ---: |
| Collective Deferred Inflows of Resources | $\$$ | - | $\$$ | $360,920,604$ |
| Collective Net Pension Liability | $\$$ | $29,617,131,759$ | $\$$ | $22,447,996,119$ |
|  |  |  |  |  |
| School District's portion |  | $0.06350 \%$ | $0.05938 \%$ |  |

## B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description - The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a cost sharing multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

## Tier

Definition
1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011

# KINGSWAY REGIONAL SCHOOL DISTRICT 

NOTES TO THE FINANCIAL STATEMENTS<br>YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for TPAF is set by N.J.S.A 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional 1\% phased-in over 7 years beginning in July 2012. The member contribution rate was $7.2 \%$ in State fiscal year 2017. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount.

As mentioned previously, the employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the School District is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the School District does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers.

Pension Liability and Pension Expense - The State's proportionate share of the TPAF net pension liability, attributable to the School District as of June 30, 2016 was $\$ 96,997,063$. The School District's proportionate share was $\$ 0$.

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The State's proportionate share of the net pension liability associated with the District was based on projection of the State's long-term contributions to the pension plan associated with the District relative to the projected contributions by the State associated with all participating school districts, actuarially determined. At June 30, 2016, the State proportionate share of the TPAF net pension liability attributable to the School District was $0.1233 \%$, which was an increase of $0.0091 \%$ from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the State of New Jersey recognized a pension expense in the amount of $\$ 7,287,980$ for the State's proportionate share of the TPAF pension expense attributable to the School District. This pension expense was based on the pension plans June 30, 2016 measurement date.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 8. Pension Plans (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

Actuarial Assumptions - The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:
Inflation Rate $2.50 \%$

Salary Increases:

2012-2021
Thereafter

Investment Rate of Return

Varies based on experience
Varies based on experience
7.65\%

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on generational basis based on a 60 -year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

# KINGSWAY REGIONAL SCHOOL DISTRICT 

# NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued) 

Note 8. Pension Plans (continued):
B. Teachers' Pension and Annuity Fund (TPAF) (continued):

| Asset Class | Target <br> Allocation | Long-Term <br> Expected Real <br> Rate of Return |
| :--- | :---: | :---: |
| Cash | $5.00 \%$ | $0.39 \%$ |
| U.S. Government Bonds | $1.50 \%$ | $1.28 \%$ |
| U.S. Credit Bonds | $13.00 \%$ | $2.76 \%$ |
| U.S. Mortgages | $2.00 \%$ | $2.38 \%$ |
| U.S. Inflation-Indexed Bonds | $1.50 \%$ | $1.41 \%$ |
| U.S. High Yield Bonds | $2.00 \%$ | $4.70 \%$ |
| U.S. Equity Market | $26.00 \%$ | $5.14 \%$ |
| Foreign Developed Equity | $13.25 \%$ | $5.91 \%$ |
| Emerging Market Equities | $6.50 \%$ | $8.16 \%$ |
| Private Real Estate Property | $5.25 \%$ | $3.64 \%$ |
| Timber | $1.00 \%$ | $3.86 \%$ |
| Farmland | $1.00 \%$ | $4.39 \%$ |
| Private Equity | $9.00 \%$ | $8.97 \%$ |
| Commodities | $0.50 \%$ | $2.87 \%$ |
| Hedge Funds - MultiStrategy | $5.00 \%$ | $3.70 \%$ |
| Hedge Funds - Equity Hedge | $3.75 \%$ | $4.72 \%$ |
| Hedge Funds - Distressed | $3.75 \%$ | $3.49 \%$ |

Discount Rate - The discount rate used to measure the total pension liability was $3.22 \%$ as of June 30, 2016. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.65 \%$, and a municipal bond rate of $2.85 \%$ as of June 30 , 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed $30 \%$ of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the School District's proportionate share of the Net Pension Liability to Changes in the Discount Rate - As previously mentioned, TPAF has a special funding situation where the State pays $100 \%$ of the School District's annual required contribution. The following represents the State's proportionate share of the net pension liability, attributable to the School District calculated using the discount rate of $3.22 \%$ as well as what the State's proportionate share of the net pension liability, attributable to the School District's would be if it were calculated using a discount rate that is 1percentage point lower or 1-percentage point higher than the current rate:

# NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued) 

## Note 8. Pension Plans (continued):

## B. Teachers' Pension and Annuity Fund (TPAF) (continued):

|  | At 1\% Decrease (2.22\%) |  | At Current Discount Rate (3.22\%) |  | At 1\% Increase (4.22\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District | \$ | 115,836,170 | \$ | 96,997,063 | \$ | 81,612,501 |
|  | \$ | 115,836,170 | \$ | 96,997,063 | \$ | 81,612,501 |

Pension Plan Fiduciary Net Position - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## C. Defined Contribution Plan (DCRP)

Plan Description - The Defined Contribution Retirement Program (DCRP) was established July 1, 2007, under the provisions of N.J.S.A. 43:15C-1 et seq. The DCRP provides eligible members with a taxsheltered, defined contribution retirement benefit, along with life insurance and disability coverage

Individuals eligible for membership in the DCRP include:

- State or local officials who are elected or appointed on or after July 1, 2007;
- Employees enrolled in the Public Employees’ Retirement System (PERS) or Teachers’ Pension and Annuity Fund (TPAF) on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits;
- Employees enrolled in the Police and Firemen's Retirement System (PFRS) or State Police Retirement System (SPRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits;
- Employees otherwise eligible to enroll in the PERS or TPAF on or after November 2, 2008, who do not earn the minimum annual salary for PERS or TPAF Tier 3 enrollment but who earn salary of at least $\$ 5,000$ annually. The minimum salary in 2017 is $\$ 8,300$ and is subject to adjustment in future years.


# KINGSWAY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued) 

## Note 8. Pension Plans (continued):

## C. Defined Contribution Plan (DCRP) (continued):

- Employees otherwise eligible to enroll in the PERS or TPAF after May 21, 2010, who do not work the minimum number of hours per week required for PERS or TPAF Tier 4 or Tier 5 enrollment but who earn salary of at least $\$ 5,000$ annually. The minimum number is 35 hours per week for State employees, or 32 hours per week for local government or local educations employees

Contributions - The contribution policy is set by N.J.S.A. 43:15C-3 and requires active members and contribution employers. When enrolled in the DCRP, members are required to contribute $5.5 \%$ of their base salary to a tax-deferred investment account established with Prudential Financial, which jointly administers the DCRP investments with the Division of Pension and Benefits. Member contributions are matched by a 3\% contribution from the School District.

For the year ended June 30, 2017, employee contributions totaled \$30,880, and the School District recognized an expense for payments made to the Defined Contribution Retirement program in the amount of $\$ 16,815$.

## Note 9. State Post-Retirement Medical Benefits

P.L. 1987, c. 384 and P.L. 1990, c. 6 required Teachers’ Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed $\$ 1.37$ billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program (APB) who retired from a board of education or county college with 25 years of service. The State paid $\$ 231.2$ million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the Treasury website at: http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 10. On-Behalf Payments for Fringe Benefits and Salaries

As previously mentioned, the School District receives on-behalf payments from the State of New Jersey for normal costs and post-retirement medical costs related to the Teachers' Pension and Annuity Fund (TPAF) pension plan. The School District is not legally responsible for these contributions. The on-behalf payments are recorded as revenues and expenditures in the government-wide and general fund financial statements. For the fiscal year ended June 30, 2017, the on-behalf payments for normal costs, postretirement medical costs, and long-term disability were $\$ 1,430,915, \$ 1,192,277$ and $\$ 5,824$, respectively.

## Note 11. Risk Management

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's trust fund for the current and previous two years:

| Fiscal Year | School District Contributions |  | Employee Contributions |  |  | Interest <br> Earnings | Amount Reimbursed |  | Ending <br> Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016-2017 | \$ | - | \$ | - | \$ | 232 | \$ | 27,289 | \$ | 139,877 |
| 2015-2016 |  | 31,209 |  | - |  | 240 |  | 12,179 |  | 166,934 |
| 2014-2015 |  | 36,399 |  |  |  | 286 |  | 93,814 |  | 147,664 |

Property and Liability Insurance - The School District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

## Note 12. Contingencies

State and Federal Grantor Agencies - The School District participates in numerous state and federal grant programs, which are governed by various rules and regulations of the grantor agencies; therefore, to the extent that the School District has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at June 30, 2017 may be impaired. In the opinion of the School District, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions have been recorded in the accompanying combined financial statements for such contingencies.

Litigation - The School District is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the School Districts' attorney that resolution of these matters will not have a material adverse effect on the financial condition of the School District.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 12. Contingencies (continued):

Economic Dependency - The School District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the School District's programs and activities.

## Note 13. Deferred Compensation

The School District offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Lincoln Investment Planning
The Equitable Life Assurance Society of the US
Siracusa Benefits Program
403(b) ASP

## Note 14. Compensated Absences

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amount of vacation and sick leave in accordance with the School District's personnel policies. Upon termination, employees are paid for accrued vacation. The School District policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the School District for the unused sick leave in accordance with School Districts’ agreements with the various employee unions.

The liability for vested compensated absences of the governmental fund types is recorded in the Statement of Net Position. At June 30, 2017, the liability for compensated absences reported on the government-wide and on the proprietary fund Statement of Net Position was $\$ 1,096,563$ and $\$ 64,620$, respectively.

## Note 15. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB) Statement No. 77, a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2017 (continued)

## Note 15. Tax Abatements (continued):

agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

## Note 16. Commitments

The School District has contractual commitments at June 30, 2017 to various vendors, which are recorded in the general fund as assigned to other purposes in the amount of $\$ 43,073$.

There was $\$ 369,649$ of contractual commitments at June 30, 2017 to vendors related to the ongoing construction projects in the capital projects fund that is reported as part of the fund balance restricted for capital projects.

## Note 17. Calculation of Excess Surplus

The designation for Restricted Fund Balance - Excess Surplus is a required calculation pursuant to N.J.S.A.18A:7F-7. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 was $\$ 1,211,761$.

## Note 18. Fund Balances

General Fund - Of the $\$ 3,524,037$ General Fund fund balance at June 30, 2017, $\$ 1,013,600$ has been restricted for the Capital Reserve Account; $\$ 1,211,761$ has been restricted for current year excess surplus; $\$ 1,252,375$ is restricted for prior year excess surplus - designated for subsequent year's expenditures; $\$ 43,073$ has been committed for other purposes; and $\$ 3,228$ has been unassigned.

Capital Projects Fund - Of the $\$ 2,032,617$ Capital Projects Fund fund balance at June 30, 2017, $\$ 2,032,617$ is restricted for future capital projects approved by the School District.

Debt Service Fund - Of the $\$ 105,163$ Debt Service Fund fund balance at June 30, 2017, $\$ 105,163$ is restricted for future debt service payments.

# KINGSWAY REGIONAL SCHOOL DISTRICT 

## NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED JUNE 30, 2017 (continued)

## Note 19. Deficit in Net Position

Unrestricted Net Position - The School District governmental activities had a deficit in unrestricted net position in the amount of $\$(13,769,886)$ at June 30 , 2017. The primary causes of this deficit is the School District not recognizing the receivable for the last two state aid payments and the recording of the net pension liability for the Public Employee's Retirement System (PERS) as of June 30, 2017. This deficit in unrestricted net position for governmental activities does not indicate that the School District is facing financial difficulties.

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C. Budgetary Comparison Schedules

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Expenditures:
Instruction - Regular Programs:
Salaries of Teachers: Grades 6-8
Grades 9-12
Home Instruction:
Salaries of Teachers
Purchased Professional -
Educational Services Other Purchased Services
Regular Programs - Undistributed Instruction:
Other Salaries for Instruction
Purchased Professional -
Educational Services
Purchased Technical Services
Other Purchased Services
General Supplies
Textbooks
Other Objects
Total Regular Programs
Special Education:
Behavioral Disabilities
Salaries of Teachers
Other Salaries for Instruction
Other Purchased Services
Supplies and Materials
Other Objects
Total Behavioral Disabilities

## KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND <br> BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017



| 11-130-100-101 | 3,072,737 | $(30,450)$ | 3,042,287 | 3,024,213 | 18,074 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 11-140-100-101 | 6,053,281 | 34,200 | 6,087,481 | 6,012,231 | 75,250 |
| 11-150-100-101 | 25,000 | 21,050 | 46,050 | 41,442 | 4,608 |
| 11-150-100-320 | 44,000 | $(2,100)$ | 41,900 | 31,122 | 10,778 |
| 11-150-100-500 | 1,500 | 50 | 1,550 | 1,460 | 90 |
| 11-190-100-106 | 45,695 | 2,000 | 47,695 | 35,960 | 11,735 |
| 11-190-100-320 | 8,839 | $(7,700)$ | 1,139 | 507 | 632 |
| 11-190-100-340 | 5,910 | $(2,000)$ | 3,910 | 2,923 | 987 |
| 11-190-100-500 | 69,200 | 19,863 | 89,063 | 87,430 | 1,633 |
| 11-190-100-610 | 286,594 | 31,793 | 318,387 | 298,228 | 20,159 |
| 11-190-100-640 | 6,580 | 19,462 | 26,042 | 13,402 | 12,640 |
| 11-190-100-890 | 7,550 | 1,050 | 8,600 | 4,514 | 4,086 |
|  | 9,626,886 | 87,218 | 9,714,104 | 9,553,432 | 160,672 |


| $11-209-100-101$ | 53,205 | 500 | 53,705 | 52,526 | 1,179 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $11-209-100-106$ | 22,767 | $(500)$ | 22,267 | 20,883 | 1,384 |
| $11-209-100-500$ | 500 | - | 500 | - | 500 |
| $11-209-100-610$ | 1,110 | 800 | 1,910 | 1,118 | 792 |
| $11-209-100-890$ | 1,300 | $(800)$ | 500 | 500 | - |
|  | 78,882 |  | 78,882 | 75,027 | 3,855 |
|  |  |  |  |  |  |

Multiple Disabilities:
Salaries of Teachers
Other Salaries for Instruction
Other Purchased Services
General Supplies
Textbooks
Other Objects
Total Multiple Disabilities
Resource Room:
Salaries of Teachers
Salaries of Teachers
Other Salaries for Instructio
Other Salaries for Instructio
Other Purchased Services
Other Purchased
General Sup
Textbooks
Total Resource Room
Special Education - Home Instruction:
Salaries of Teachers
Purchased Professional -
Educational Services
General Supplies
Total Special Education - Home Instruction
Total Special Education
Basic Skills/Remedial:
General Supplies
Total Basic Skills/Remedial
School Sponsored Cocurricular Activities:
Salaries Salaries
Other Purchased Services
Supplies and Materials
Other Objects
Total School Sponsored Cocurricular Activities
School Sponsored Athletics - Instruction: Salaries
Other Purchased Services
General Supplies
Other Objects
Total School Sponsored Athletics Instruction
Before/After School Programs:
Salaries
Total Before/Afterschool Programs

Alternative Education Programs - Instruction: Salaries
Other Salaries for Instruction
Purchased Professional \& Technical Services
Other Purchased Services
Salaries - Support Services
Supplies and Materials
Other Objects
Total Alternative Education Programs
Total Instruction

KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND
BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

| ACCOUNT NUMBERS | JUNE 30, 2017 |  |  |  | POSITIVE/ <br> (NEGATIVE) FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | ORIGINAL | BUDGET | FINAL |  |  |
|  | BUDGET | TRANSFERS | BUDGET | ACTUAL |  |
| 11-212-100-101 | 219,217 | $(1,000)$ | 218,217 | 215,414 | 2,803 |
| 11-212-100-106 | 158,230 | $(53,200)$ | 105,030 | 100,052 | 4,978 |
| 11-212-100-500 | 1,450 | - | 1,450 | 252 | 1,198 |
| 11-212-100-610 | 14,358 | 400 | 14,758 | 12,783 | 1,975 |
| 11-212-100-640 |  | 350 | 350 | 319 | 31 |
| 11-212-100-800 | 2,400 | (400) | 2,000 | 678 | 1,322 |
|  | 395,655 | $(53,850)$ | 341,805 | 329,498 | 12,307 |
| 11-213-100-101 | 1,739,607 | 16,525 | 1,756,132 | 1,749,328 | 6,804 |
| 11-213-100-106 | 140,185 | 71,200 | 211,385 | 209,095 | 2,290 |
| 11-213-100-500 | 2,000 | - | 2,000 | - | 2,000 |
| 11-213-100-610 | 11,271 | (350) | 10,921 | 9,806 | 1,115 |
| 11-213-100-640 | - | - | - | - | - |
|  | 1,893,063 | 87,375 | 1,980,438 | 1,968,229 | 12,209 |
| 11-219-100-101 | 7,500 | - | 7,500 | 720 | 6,780 |
| 11-219-100-320 | 9,500 | 5,100 | 14,600 | 14,203 | 397 |
| 11-219-100-610 | 300 | - | 300 | - | 300 |
|  | 17,300 | 5,100 | 22,400 | 14,923 | 7,477 |
|  | 2,384,900 | 38,625 | 2,423,525 | 2,387,677 | 35,848 |


| 11-230-100-610 | 1,054 | - | 1,054 | 881 | 173 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,054 | - | 1,054 | 881 | 173 |
| 11-401-100-100 | 148,642 | - | 148,642 | 126,007 | 22,635 |
| 11-401-100-500 | 23,350 | 256 | 23,606 | 17,443 | 6,163 |
| 11-401-100-600 | 14,966 | 4,724 | 19,690 | 14,656 | 5,034 |
| 11-401-216-800 | 2,770 | (300) | 2,470 | 1,875 | 595 |
|  | 189,728 | 4,680 | 194,408 | 159,981 | 34,427 |
| 11-402-100-100 | 558,462 | 42,700 | 601,162 | 600,604 | 558 |
| 11-402-100-500 | 122,701 | 4,626 | 127,327 | 126,694 | 633 |
| 11-402-100-610 | 89,625 | 4,554 | 94,179 | 93,154 | 1,025 |
| 11-402-216-800 | 40,248 | 667 | 40,915 | 40,031 | 884 |


| 811,036 | 52,547 | 863,583 | 860,483 | 3,100 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |


| 11-421-100-101 | 6,300 | - | 6,300 | 4,894 | 1,406 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 6,300 | - | 6,300 | 4,894 | 1,406 |
| 11-423-100-101 | 79,500 | $(8,100)$ | 71,400 | 59,796 | 11,604 |
| 11-423-100-106 | 11,800 | 4,400 | 16,200 | 14,729 | 1,471 |
| 11-423-100-300 | 3,000 | - | 3,000 | 3,000 | - |
| 11-423-100-500 | - | - | - | - | - |
| 11-423-200-100 | 36,175 | 3,700 | 39,875 | 32,656 | 7,219 |
| 11-423-100-610 | - | - | - | - | - |
| 11-423-100-800 | - | 500 | 500 | 490 | 10 |
|  | 130,475 | 500 | 130,975 | 110,671 | 20,304 |
|  | ,150,379 | 183,570 | 333,949 | ,078,019 | 255,930 |



EXHIBIT C-1

|  | KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017 |  |  |  |  | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30, 2017 |  |  |  |  |
|  | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL |  |
| Other Support Services - Students - Special Services: Salaries of Other Professional |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Staff | 11-000-219-104 | 437,388 | 4,486 | 441,874 | 431,037 | 10,837 |
| Salaries of Secretarial \& Clerical |  |  |  |  |  |  |
| Purchased Professional Educational Services | 11-000-219-320 | 10,000 | $(2,764)$ | 7,236 | 5,271 | 1,965 |
| Other Purchased Professional\& Technical Services |  |  |  |  |  |  |
|  | 11-000-219-390 | 21,000 | 500 | 21,500 | 19,669 | 1,831 |
| Other Purchased Services | 11-000-219-500 | 7,090 | $(7,090)$ | - | - | - |
| Miscellaneous PurchasedServices |  |  |  |  |  |  |
|  | 11-000-219-592 | - | 8,769 | 8,769 | 7,116 | 1,653 |
| Supplies and Materials | 11-000-219-600 | 7,000 | - | 7,000 | 4,665 | 2,335 |
| Other Objects | 11-000-219-800 | 850 | - | 850 | 311 | 539 |
| Total Other Support Services-Students-Special Services |  | 548,355 | 1,901 | 550,256 | 524,816 | 25,440 |
| Improvement of Instruction Services/Other |  |  |  |  |  |  |
| Support Services - Instruction Staff:Salaries of Supervisor of Instruction |  |  |  |  |  |  |
|  | 11-000-221-102 | 458,866 | 12,870 | 471,736 | 465,264 | 6,472 |
| Salaries of Other ProfessionalStaff |  |  |  |  |  |  |
|  | 11-000-221-104 | 44,388 | 3,000 | 47,388 | 40,681 | 6,707 |
| Salaries of Secretarial \& ClericalAssistants |  |  |  |  |  |  |
|  | 11-000-221-105 | 25,948 | - | 25,948 | 19,099 | 6,849 |
| Other Salaries | 11-000-221-110 |  | - | - | - | - |
| Purchased Professional Educational Services | 11-000-221-320 | 17,750 | 15,000 | 32,750 | 31,761 | 989 |
| Other Purchased Professional\& Technical Services |  |  |  |  |  |  |
|  | 11-000-221-390 | - | - | - | - | - |
| Other Purchased Services | 11-000-221-500 | 14,800 | (675) | 14,125 | 12,017 | 2,108 |
| Supplies and Materials | 11-000-221-600 | 5,000 | - | 5,000 | 2,588 | 2,412 |
| Other Objects | 11-000-221-800 | 6,300 | $(3,615)$ | 2,685 | 1,786 | 899 |
| Total Improvement of Instruction Services/Other |  |  |  |  |  |  |
| Support Services Instructional Staff |  | 573,052 | 26,580 | 599,632 | 573,196 | 26,436 |
| Educational Media Services/School Library:Salaries |  |  |  |  |  |  |
|  | 11-000-222-100 | 210,191 | 2,000 | 212,191 | 210,724 | 1,467 |
| Purchased Professional\& Technical Services |  |  |  |  |  |  |
|  | 11-000-222-300 | 20,775 | 4,200 | 24,975 | 19,589 | 5,386 |
| Other Purchased Services | 11-000-222-500 | 2,175 | 240 | 2,415 | 1,934 | 481 |
| Supplies and Materials | 11-000-222-600 | 19,612 | - | 19,612 | 18,515 | 1,097 |
| Other Objects | 11-000-222-800 | 275 | (20) | 255 | 195 | 60 |
| Total Educational Media Services/School Library |  | 253,028 | 6,420 | 259,448 | 250,957 | 8,491 |
| Support Services Instructional Staff Training Service:Salaries of Supervisors of Instruction |  |  |  |  |  |  |
|  | 11-000-223-102 | 64,636 | 2,870 | 67,506 | 67,500 | 6 |
| Salaries of Other Professional Staff | 11-000-223-104 | 1,756 | 72 | 1,828 | 720 | 1,108 |
| Salaries of Secretarial\& Clerical Assistants |  |  |  |  |  |  |
|  | 11-000-223-105 | 25,098 | $(2,870)$ | 22,228 | 19,099 | 3,129 |
| Other Purchased Services | 11-000-223-500 | 11,000 | 853 | 11,853 | 2,326 | 9,527 |
| Supplies and Materials | 11-000-223-600 | - | - | - | - | - |
| Total Support Services Instructional Staff Training |  | 102,490 | 925 | 103,415 | 89,645 | 13,770 |


|  | KINGSWAY REGIONAL SCHOOL DISTRICT <br> GENERAL FUND <br> BUDGETARY COMPARISON SCHEDULE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30, 2017 |  |  |  | POSITIVE/ <br> (NEGATIVE) |
|  | ACCOUNT NUMBERS | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | FINAL BUDGET | ACTUAL | FINAL TO <br> ACTUAL |
| Support Services General Administration: |  |  |  |  |  |  |
| Salaries | 11-000-230-100 | 194,243 | $(2,000)$ | 192,243 | 190,917 | 1,326 |
| Legal Services | 11-000-230-331 | 74,978 | 30,000 | 104,978 | 100,509 | 4,469 |
| Audit Services | 11-000-230-332 | 34,000 | 500 | 34,500 | 34,284 | 216 |
| Architectural/Engineering Services | 11-000-230-334 |  | 13,000 | 13,000 | 10,272 | 2,728 |
| Purchased Technical Services | 11-000-230-340 | 14,000 | $(1,660)$ | 12,340 | 11,859 | 481 |
| Communications/Telephone | 11-000-230-530 | 98,148 | 3,675 | 101,823 | 91,497 | 10,326 |
| BOE Other Purchased Services | 11-000-230-585 | 18,500 | - | 18,500 | 16,197 | 2,303 |
| Other Purchased Services | 11-000-230-590 | 110,000 | 13,468 | 123,468 | 120,314 | 3,154 |
| Supplies and Materials | 11-000-230-600 | 5,000 | $(1,000)$ | 4,000 | 3,137 | 863 |
| BOE In-House Training Supplies | 11-000-230-630 | 500 | - | 500 | 114 | 386 |
| Miscellaneous Expenditures | 11-000-230-890 | 4,850 | - | 4,850 | 3,004 | 1,846 |
| BOE Membership Dues \& Fees | 11-000-230-895 | 12,500 | - | 12,500 | 12,190 | 310 |
| Total Support Services General Administration |  | 566,719 | 55,983 | 622,702 | 594,294 | 28,408 |
| Support Services School Administration: |  |  |  |  |  |  |
| Salaries of Principals \& Assistant |  |  |  |  |  |  |
| Principals | 11-000-240-103 | 780,573 | 7,315 | 787,888 | 760,808 | 27,080 |
| Salaries of Other Professional Staff | 11-000-240-104 | 327,794 | - | 327,794 | 322,791 | 5,003 |
| Salaries of Secretarial \& |  |  |  |  |  |  |
| Clerical Assistants | 11-000-240-105 | 299,851 | - | 299,851 | 276,567 | 23,284 |
| Other Salaries | 11-000-240-110 | 64,745 | - | 64,745 | 57,689 | 7,056 |
| Purchased Professional |  |  |  |  |  |  |
| \& Technical Services | 11-000-240-300 | 6,670 | 5,540 | 12,210 | 10,170 | 2,040 |
| Other Purchased Services | 11-000-240-500 | 34,800 | 2,004 | 36,804 | 32,058 | 4,746 |
| Supplies and Materials | 11-000-240-600 | 32,810 | $(11,203)$ | 21,607 | 16,896 | 4,711 |
| Other Objects | 11-000-240-800 | 27,748 | $(2,161)$ | 25,587 | 20,773 | 4,814 |
| Total Support Services School Administration |  | 1,574,991 | 1,495 | 1,576,486 | 1,497,752 | 78,734 |
| Central Services: |  |  |  |  |  |  |
| Salaries | 11-000-251-100 | 406,468 | 8,934 | 415,402 | 414,468 | 934 |
| Purchased Professional Services | 11-000-251-330 | 4,350 | (500) | 3,850 | 3,695 | 155 |
| Purchased Technical Services | 11-000-251-340 | 52,800 | 5,150 | 57,950 | 57,623 | 327 |
| Miscellaneous Purchased Services | 11-000-251-592 | 18,070 | $(1,250)$ | 16,820 | 13,788 | 3,032 |
| Supplies \& Materials | 11-000-251-600 | 4,000 | 1,000 | 5,000 | 4,703 | 297 |
| Miscellaneous Expenditures | 11-000-251-890 | 2,320 | $(1,085)$ | 1,235 | 1,125 | 110 |
| Total Central Services |  | 488,008 | 12,249 | 500,257 | 495,402 | 4,855 |
| Administrative Information Technology: |  |  |  |  |  |  |
| Salaries | 11-000-252-100 | 220,688 | 2,000 | 222,688 | 216,033 | 6,655 |
| Purchased Technical Services | 11-000-252-340 | 71,250 | 6,731 | 77,981 | 77,644 | 337 |
| Other Purchased Services | 11-000-252-500 | 4,000 | - | 4,000 | 1,437 | 2,563 |
| Supplies and Materials | 11-000-252-600 | 10,000 | 8,520 | 18,520 | 18,252 | 268 |
| Other Objects | 11-000-252-800 | 850 | - | 850 | 779 | 71 |
| Total Administrative Information Technology |  | 306,788 | 17,251 | 324,039 | 314,145 | 9,894 |
| Allowance Maintenance for School Facilities: |  |  |  |  |  |  |
| Salaries | 11-000-261-100 | 137,148 | 43,870 | 181,018 | 178,778 | 2,240 |
| Maintenance Services | 11-000-261-420 | 103,067 | 36,190 | 139,257 | 128,766 | 10,491 |
| General Supplies | 11-000-261-610 | 81,362 | (668) | 80,694 | 73,976 | 6,718 |
| Total Allowance Maintenance for School Facilities |  | 321,577 | 79,392 | 400,969 | 381,520 | 19,449 |


|  | ```KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017``` |  |  |  |  | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30, 2017 |  |  |  |  |
|  | ACCOUNT NUMBERS | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | FINAL BUDGET | ACTUAL |  |
| Other Operation \& Maintenance of Plant Services: |  |  |  |  |  |  |
| Salaries | 11-000-262-100 | 1,056,875 | $(44,580)$ | 1,012,295 | 987,014 | 25,281 |
| Purchased Professional \& |  |  |  |  |  |  |
| Cleaning, Repair \& Maintenance |  |  |  |  |  |  |
| Services | 11-000-262-420 | 3,090 | (300) | 2,790 | 668 | 2,122 |
| Other Purchased Property Services | 11-000-262-490 | 37,080 | $(6,326)$ | 30,754 | 19,833 | 10,921 |
| Insurance | 11-000-262-520 | 155,500 | - | 155,500 | 155,000 | 500 |
| Miscellaneous Purchased |  |  | - |  |  | - |
| Services | 11-000-262-590 | 3,313 | - | 3,313 | 1,710 | 1,603 |
| General Supplies | 11-000-262-610 | 96,590 | 5,198 | 101,788 | 99,382 | 2,406 |
| Energy (Natural Gas) | 11-000-262-621 | 200,000 | $(58,700)$ | 141,300 | 114,518 | 26,782 |
| Energy (Electricity) | 11-000-262-622 | 668,000 | 58,700 | 726,700 | 565,201 | 161,499 |
| Energy (Gasoline) | 11-000-262-626 | 9,270 | $(5,611)$ | 3,659 | - | 3,659 |
| Other Objects | 11-000-262-800 | 773 | - | 773 | 555 | 218 |
| Total Other Operation\&Maintenance of Plant Services |  | 2,288,778 | $(60,484)$ | 2,228,294 | 1,986,624 | 241,670 |
| Care \& Upkeep of Grounds |  |  |  |  |  |  |
| Salaries | 11-000-263-100 | 199,210 | 710 | 199,920 | 187,597 | 12,323 |
| Purchased Professional \& |  |  |  |  |  |  |
| Technical Services | 11-000-263-300 | 32,360 | 3,556 | 35,916 | 35,885 | 31 |
| Cleaning, Repair \& Maintenance |  |  |  |  |  |  |
| Services | 11-000-263-420 | 5,562 | 4,500 | 10,062 | 7,429 | 2,633 |
| General Supplies | 11-000-263-610 | 57,683 | - | 57,683 | 52,978 | 4,705 |
| Total Care \& Upkeep of Grounds |  | 294,815 | 8,766 | 303,581 | 283,889 | 19,692 |
| Security |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |
| Technical Services | 11-000-266-300 | 80,000 | - | 80,000 | 71,778 | 8,222 |
| Total Security |  | 80,000 | - | 80,000 | 71,778 | 8,222 |
| Student Transportation Services: |  |  |  |  |  |  |
| Salaries of Non-Instructional Aides | 11-000-270-107 | 39,845 | - | 39,845 | 27,891 | 11,954 |
| Salaries for Pupil Transportation (Between Home \& School)-Reg | 11-000-270-160 | 637,186 | $(38,000)$ | 599,186 | 576,076 | 23,110 |
| Salaries for Pupil Transportation (Between Home \& School)-Sp. | 11-000-270-161 | 89,500 | $(62,000)$ | 27,500 | 22,150 | 5,350 |
| Salaries for Pupil Transportation (Other Than Between Home \& School) | 11-000-270-162 | 25,000 | 43,215 | 68,215 | 66,115 | 2,100 |
| Other Purchased Professional \& |  |  |  |  |  |  |
| Technical Services | 11-000-270-390 | 6,000 | 1,000 | 7,000 | 6,731 | 269 |
| Cleaning, Repair\&Maintenance | 11-000-270-420 | 5,750 | 5,000 | 10,750 | 6,807 | 3,943 |
| Lease Purchase Payments - School Buses | 11-000-270-443 | 146,626 | - | 146,626 | 146,625 | 1 |
| Aid in Lieu of Payments | 11-000-270-503 | 175,000 | $(6,651)$ | 168,349 | 166,260 | 2,089 |
| Contracted Services (Other Than |  |  |  |  |  |  |
| Between School) - Vendors | 11-000-270-511 | 576,000 | 126,150 | 702,150 | 693,423 | 8,727 |
| Contracted Services (Other Than Between |  |  |  |  |  |  |
| Contracted Services (Special Education) - |  |  |  |  |  |  |
| Contracted Services (Special Education) - |  |  |  |  |  |  |
| Contracted Services (Regular Education |  |  |  |  |  |  |
| Students) - ESC | 11-000-270-517 | 200,500 | 20,000 | 220,500 | 220,236 | 264 |
| Contracted Services (Special |  |  |  |  |  |  |
| Education Students) - ESC | 11-000-270-518 | 747,000 | $(25,000)$ | 722,000 | 351,955 | 370,045 |
| Miscellaneous Purchased |  |  |  |  |  |  |
| Services - Transportation | 11-000-270-593 | 40,300 | 137 | 40,437 | 10,175 | 30,262 |
| Supplies and Materials | 11-000-270-610 | 3,500 | - | 3,500 | 2,717 | 783 |
| Transportation Supplies | 11-000-270-615 | 180,000 | - | 180,000 | 124,930 | 55,070 |
| Other Objects | 11-000-270-800 | 750 | - | 750 | 286 | 464 |
| Total Student Transportation Services |  | 3,078,557 | (364) | 3,078,193 | 2,498,207 | 579,986 |



EXHIBIT C-1

|  | KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30, 2017 |  |  |  | POSITIVE/ (NEGATIVE) |
|  | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | FINAL TO ACTUAL |
| Other Support Services - Students - Special: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-219-220 | 6,216 | 1,080 | 7,296 | 7,296 | - |
| Other Retirement Contributions - PERS | 11-000-219-241 | 5,636 | - | 5,636 | 5,344 | 292 |
| Workmen's Compensation | 11-000-219-260 | 4,000 | - | 4,000 | 3,637 | 363 |
| Health Benefits | 11-000-219-270 | 101,976 | - | 101,976 | 99,093 | 2,883 |
| Other Employee Benefits | 11-000-219-290 | 10,200 | - | 10,200 | 9,857 | 343 |
| Total Other Support Services - Students - Special |  | 128,028 | 1,080 | 129,108 | 125,227 | 3,881 |
| Improvement of Instruction Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-221-220 | 5,540 | 50 | 5,590 | 5,585 | 5 |
| Other Retirement Contributions - PERS | 11-000-221-241 | 6,525 | - | 6,525 | 6,525 | - |
| Workmen's Compensation | 11-000-221-260 | 5,500 | - | 5,500 | 5,171 | 329 |
| Health Benefits | 11-000-221-270 | 95,009 | 4,195 | 99,204 | 96,453 | 2,751 |
| Other Employee Benefits | 11-000-221-290 | 10,000 | - | 10,000 | 9,787 | 213 |
| Total Improvement of Instruction Services |  | 122,574 | 4,245 | 126,819 | 123,521 | 3,298 |
| Educational Media Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-222-220 | 600 | 1,000 | 1,600 | 1,299 | 301 |
| Workmen's Compensation | 11-000-222-260 | 1,800 | - | 1,800 | 1,680 | 120 |
| Health Benefits | 11-000-222-270 | 50,443 | 1,010 | 51,453 | 50,155 | 1,298 |
| Total Educational Media Services |  | 52,843 | 2,010 | 54,853 | 53,134 | 1,719 |
| Instructional Staff Training Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-223-220 | 1,400 | 110 | 1,510 | 1,509 | 1 |
| Total Instructional Staff Training Services |  | 1,400 | 110 | 1,510 | 1,509 | 1 |
| Support Services - General Administration: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-230-220 | 3,940 | 185 | 4,125 | 4,121 | 4 |
| Other Retirement Contributions - PERS | 11-000-230-241 | 6,525 | - | 6,525 | 6,525 | - |
| Workmen's Compensation | 11-000-230-260 | 2,000 | - | 2,000 | 1,776 | 224 |
| Health Benefits | 11-000-230-270 | 23,568 | 1,965 | 25,533 | 25,333 | 200 |
| Tuition Reimbursement | 11-000-230-280 | - | 6,900 | 6,900 | 4,849 | 2,051 |
| Other Employee Benefits | 11-000-230-290 | 6,800 | 3,000 | 9,800 | 4,322 | 5,478 |
| Total Support Services - General Administration |  | 42,833 | 12,050 | 54,883 | 46,926 | 7,957 |
| Support Services - School Administration: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-240-220 | 32,483 | (900) | 31,583 | 29,881 | 1,702 |
| Other Retirement Contributions - PERS | 11-000-240-241 | 38,207 | $(5,000)$ | 33,207 | 33,207 |  |
| Workmen's Compensation | 11-000-240-260 | 12,000 | - | 12,000 | 11,433 | 567 |
| Health Benefits | 11-000-240-270 | 238,311 | $(2,000)$ | 236,311 | 223,420 | 12,891 |
| Tuition Reimbursement | 11-000-240-280 | - | 6,870 | 6,870 | 4,140 | 2,730 |
| Other Employee Benefits | 11-000-240-290 | 26,400 | 3,000 | 29,400 | 28,075 | 1,325 |
| Total Support Services - School Administration |  | 347,401 | 1,970 | 349,371 | 330,156 | 19,215 |
| Support Services - Central Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-251-220 | 22,325 | 500 | 22,825 | 22,825 | - |
| Other Retirement Contributions - PERS | 11-000-251-241 | 40,458 | $(4,500)$ | 35,958 | 35,958 | - |
| Workmen's Compensation | 11-000-251-260 | 4,000 | - | 4,000 | 3,792 | 208 |
| Health Benefits | 11-000-251-270 | 96,095 | $(2,000)$ | 94,095 | 92,331 | 1,764 |
| Other Employee Benefits | 11-000-251-290 | 5,000 |  | 5,000 | 5,000 | - |
| Total Support Services - Central Services |  | 167,878 | $(6,000)$ | 161,878 | 159,906 | 1,972 |


|  | KINGSWAY REGIONAL SCHOOL DISTRICT GENERAL FUND <br> BUDGETARY COMPARISON SCHEDULE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 |  |  |  |  | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | JUNE 30, 2017 |  |  |  |  |
|  | ACCOUNT NUMBERS | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | FINAL BUDGET | ACTUAL |  |
| Support Services - Administrative Information Technology: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| Social Security Contributions | 11-000-252-220 | 30,948 | - | 30,948 | 29,519 | 1,429 |
| Other Retirement Contributions - PERS | 11-000-252-241 | 50,892 | $(5,000)$ | 45,892 | 45,892 | - |
| Workmen's Compensation | 11-000-252-260 | 3,500 | , | 3,500 | 3,195 | 305 |
| Health Benefits | 11-000-252-270 | 115,655 | 1,250 | 116,905 | 114,889 | 2,016 |
| Tuition Reimbursement | 11-000-252-280 | - | 5,000 | 5,000 | 2,000 | 3,000 |
| Total Support Services - Administrative Information |  |  |  |  |  |  |
| Technology |  | 200,995 | 1,250 | 202,245 | 195,495 | 6,750 |
| Operation \& Maintenance of Plant Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-260-220 | 105,280 | 515 | 105,795 | 105,791 | 4 |
| Other Retirement Contributions - |  |  |  |  |  |  |
| PERS | 11-000-260-241 | 166,618 | $(9,500)$ | 157,118 | 142,118 | 15,000 |
| Workmen's Compensation | 11-000-260-260 | 61,166 | - | 61,166 | 60,619 | 547 |
| Health Benefits | 11-000-260-270 | 498,523 | 30,050 | 528,573 | 524,936 | 3,637 |
| Tuition Reimbursement | 11-000-260-280 | 2,000 | - | 2,000 | 500 | 1,500 |
| Other Employee Benefits | 11-000-260-290 | 32,925 | - | 32,925 | 21,325 | 11,600 |
| Total Operation \& Maintenance of Plant Services |  | 866,512 | 21,065 | 887,577 | 855,289 | 32,288 |
| Student Transportation Services: |  |  |  |  |  |  |
| Social Security Contributions | 11-000-270-220 | 50,695 | 3,000 | 53,695 | 53,692 | 3 |
| Other Retirement Contributions - |  |  |  |  |  |  |
| PERS | 11-000-270-241 | 80,920 | $(3,750)$ | 77,170 | 72,157 | 5,013 |
| Workmen's Compensation | 11-000-270-260 | 28,000 | - | 28,000 | 27,026 | 974 |
| Health Benefits | 11-000-270-270 | 82,649 | $(3,250)$ | 79,399 | 78,082 | 1,317 |
| Other Employee Benefits | 11-000-270-290 | 7,060 | - | 7,060 | 3,646 | 3,414 |
| Total Student Transportation Services |  | 249,324 | $(4,000)$ | 245,324 | 234,603 | 10,721 |
| Total Allocated Benefits |  | 5,753,722 | $(86,928)$ | 5,666,794 | 5,436,775 | 230,019 |
| Unallocated Benefits - Employee Benefits: |  |  |  |  |  |  |
| Social Security | 11-000-291-220 | 19,590 | - | 19,590 | 4,018 | 15,572 |
| Health Benefits | 11-000-291-270 | - | 5,000 | 5,000 | - | 5,000 |
| Other Employee Benefits | 11-000-291-290 | 1,500 | 15,000 | 16,500 | 12,107 | 4,393 |
| Unused Sick Payment to Terminated/Retired Staff | 11-000-291-299 | 45,000 | 2,160 | 47,160 | 47,160 | - |
| Total Unallocated Benefits - Employee Benefits |  | 66,090 | 22,160 | 88,250 | 63,285 | 24,965 |
| Nonbudgeted: |  |  |  |  |  |  |
| On-Behalf TPAF Pension Contribution |  | - | - | - | 1,430,915 | $(1,430,915)$ |
| On-Behalf Post Retirement Medical Contribution |  | - | - | - | 1,192,277 | $(1,192,277)$ |
| On-Behalf Long-Term Disability Insurance |  | - | - | - | 5,824 | $(5,824)$ |
| Reimbursed TPAF Social Security Contribution |  | - | - | - | 1,024,732 | $(1,024,732)$ |
| Total Undistributed Expenditures |  | 20,427,308 | $(109,607)$ | 20,317,701 | 22,188,844 | $(1,871,143)$ |
| Total Expenditures - Current Expense |  | 33,577,687 | 73,963 | 33,651,650 | 35,266,863 | $(1,615,213)$ |
| Capital Outlay: |  |  |  |  |  |  |
| Equipment: |  |  |  |  |  |  |
| Regular Programs - Instruction: |  |  |  |  |  |  |
| School-Sponsored \& Other |  |  |  |  |  |  |
| Instructional Programs | $12-4 x x-100-730$ | 15,250 | $(3,167)$ | 12,083 | 11,407 | 676 |
| Undistributed Expense - |  |  |  |  |  |  |
| Administrative Information |  |  |  |  |  |  |
| Technology | 12-000-252-730 | 20,000 | $(1,002)$ | 18,998 | 16,998 | 2,000 |
| Required Maintenance for School Facilities | 12-000-261-730 | 3,990 | $(3,990)$ |  |  | - |
| Custodial Services | 12-000-262-730 | - | 6,447 | 6,447 | 6,447 | - |
| Care and Upkeep of Grounds | 12-000-263-730 | 2,457 | $(2,457)$ | - | - | - |
| Total Equipment |  | 45,447 | $(4,169)$ | 41,278 | 38,585 | 2,693 |

KINGSWAY REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

|  | ACCOUNT NUMBERS | JUNE 30, 2017 |  |  |  | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL |  |
| Facilities Acquisition \& Construction Services Assessment for Debt Service on SDA Funding | 12-000-400-896 | 116,737 | - | 116,737 | 116,737 | - |
| Total Facilities Acquisition \& Construction Services |  | 116,737 | - | 116,737 | 116,737 | - |
| Interest Deposit to Capital Reserve |  | 100 | - | 100 | - | 100 |
| Total Capital Outlay |  | 162,284 | $(4,169)$ | 158,115 | 155,322 | 2,793 |
| Transfer of Funds to Charter Schools | 10-000-100-56x | 12,588 | - | 12,588 | 8,833 | 3,755 |
| Total Expenditures |  | 33,752,559 | 69,794 | 33,822,353 | 35,431,018 | $(1,608,665)$ |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures |  | $(1,668,323)$ | $(69,794)$ | $(1,738,117)$ | 546,263 | 2,284,380 |
| Other Financing Sources/(Uses): Operating Transfers In/(Out) |  | - | - | - | 5,407 | 5,407 |
| Total Other Financing Sources/(Uses) |  | - | - | - | 5,407 | 5,407 |
| Excess/(Deficiency) of Revenues \& Other |  |  |  |  |  |  |
| Financing Sources Over/(Under) \|Expenditures \& Other Financing Sources/(Uses) |  | $(1,668,323)$ | $(69,794)$ | $(1,738,117)$ | 551,670 | 2,289,787 |
| Fund Balances, July 1 |  | 3,755,118 | - | 3,755,118 | 3,755,118 | - |
| Fund Balances, June 30 |  | 2,086,795 | $(69,794)$ | 2,017,001 | 4,306,788 | 2,289,787 |

## RECAPITULATION OF BUDGET TRANSFERS

Prior Year Encumbrances
Total

| $\$$ | 69,794 |
| :--- | :--- |
| $\$$ | 69,794 |

## RECAPITULATION OF FUND BALANCE:

| Restricted for: | $1,013,600$ |
| :--- | ---: |
| Capital Reserve | $1,211,761$ |
| Excess Surplus | $1,252,375$ |
| Excess Surplus Designated for Subsequent Year's Expenditures | 43,073 |
| Committed to: | 75,975 |
| Year-End Encumbrances | 710,004 |
| Assigned to: <br> Designated for Subsequent Year's Expenditures <br> Unassigned Fund Balance <br> Subtotal <br> Reconciliation to Governmental Fund Statements (GAAP): <br> Last Two State Aid Payments Not Recognized on GAAP Basis <br> Fund Balance Per Governmental Funds (GAAP) | $4,306,788$ |

## KINGSWAY REGIONAL SCHOOL DISTRICT SPECIAL REVENUE FUND <br> BUDGETARY COMPARISON SCHEDULE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017



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## KINGSWAY REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION <br> BUDGETARY COMPARISON SCHEDULE <br> NOTE TO RSI <br> FOR FISCAL YEAR ENDED JUNE 30, 2017

## Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|  | GENERAL <br> FUND |  | SPECIAL <br> REVENUE <br> FUND |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources/Inflows of Resources: |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" |  |  |  |  |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. |  |  |  |  |
| Prior Year |  | - |  | 4,090 |
| Current Year |  | - |  | (199) |
| State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes. |  | 798,968 |  |  |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. |  | $(782,751)$ |  | - |
| Total Revenues as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental |  |  |  |  |
|  | \$ | 35,993,498 | \$ | 599,864 |
| Uses/outflows of resources: |  |  |  |  |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule | \$ | 35,431,018 | \$ | 595,973 |
| Differences - budget to GAAP |  |  |  |  |
| Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes. |  |  |  |  |
| Current Year |  | - |  | 3,891 |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds (B-2) | \$ | 35,431,018 | \$ | 599,864 |

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## REQUIRED SUPPLEMENTARY INFORMATION - PART III

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L. Schedules Related to Accounting and Reporting for Pensions (GASB 68)

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## KINGSWAY REGIONAL SCHOOL DISTRICT

 SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY PUBLIC EMPLOYEES' RETIREMENT SYSTEMLAST THREE FISCAL YEARS

|  |  | 2016 |  | 2015 | 2014 |  | 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability (asset) |  | 0.06350\% |  | 0.05938\% | 0.05387\% |  | 0.051\% |
| District's proportionate share of the net pension liability (asset) | \$ | 18,807,614 | \$ | 13,329,366 | \$10,085,971 | \$ | 9,757,726 |
| District's covered-employee payroll | \$ | 4,327,819 | \$ | 4,327,819 | \$ 4,155,381 |  | N/A |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll |  | 434.57\% |  | 307.99\% | 242.72\% |  | N/A |
| Plan fiduciary net position as a percentage of the total pension liability |  | 40.14\% |  | 47.93\% | 52.08\% |  | 48.72\% |

**This schedule is presented to illistrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments should present information for those years for which information is available.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> SCHEDULE OF DISTRICT CONTRIBUTIONS PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) LAST FOUR FISCAL YEARS 



## KINGSWAY REGIONAL SCHOOL DISTRICT

## SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY TEACHERS' PENSION AND ANNUITY FUND LAST FOUR FISCAL YEARS*

School District's proportion of the net pension liability
School District's proportionate share of the net pension liability
State's proportionate share of the net pension liability
associated with the School District

# KINGSWAY REGIONAL SCHOOL DISTRICT SCHEDULE OF SCHOOL DISTRICT CONTRIBUTIONS TEACHERS' PENSION AND ANNUITY FUND (TPAF) <br> LAST TEN FISCAL YEARS 

This schedule is not applicable. There is a special funding situation where the State of New Jersey pays $100 \%$ of the required contributions associated with the School District.

# KINGSWAY REGIONAL SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART III FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Teachers Pension and Annuity Fund (TPAF)

Changes in Benefit Terms - None.
Changes in Assumptions - The discount rate changed from $4.13 \%$ as of June 30 , 2015, to $3.22 \%$ as of

## Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None.
Changes in Assumptions - The discount rate changed from 4.90 \% as of June 30, 2015, to $3.98 \%$ as of

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D. School Based Budget Schedules

Not Applicable

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E. Special Revenue Fund

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SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS


| 97,615 | - | 2,475 | 428,663 | 1,909 | 4,452 | 5,747 | 32,001 | 572,862 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| - | 10,619 | - | - | - | - | - | - | 10,619 |
| 3,954 | - | - | - | - | - | - | - | 3,954 |
| - | 8,538 | - | - | - | - | - | - | 8,538 |
| 3,954 | 19,157 | - | - | - | - | - | - | 23,111 |

 Revenues:
Local Sources
Federal Sources
Total Revenues
Expenditures:
Instruction:
Salaries
Tuition
Purchased Services
General Supplies
Total Instruction
Support Services:
Salaries
Personal Services - Employee Benefits
Other Professional Services
Total Support Services
Total Expenditures

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F. Capital Projects Fund

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|  | EXPENDITURES |  |  |  | $\begin{gathered} \text { UNEXPENDED } \\ \text { BALANCE } \\ 2017 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BUDGETARY | $\begin{aligned} & \hline \text { PRIOR } \\ & \text { YEAR } \end{aligned}$ |  | $\begin{aligned} & \hline \text { CURRENT } \\ & \text { YEAR } \end{aligned}$ |  |  |  |
| APPROPRIATIONS |  |  |  |  |  |  |
| \$ 5,350,012 | \$ | 4,919,588 | \$ | - | \$ | 430,424 |
| 10,318,928 |  | 8,709,133 |  | 7,602 |  | 1,602,193 |
| 15,453,510 |  | 15,453,510 |  | - |  | - |
| \$ 31,122,450 |  | 29,082,231 | \$ | 7,602 | \$ | 2,032,617 |

KINGSWAY REGIONAL SCHOOL DISTRICT
SUMMARY SCHEDULE OF PROJECT EXPENDITU
MARY SCHEDULE OF PROJECT EXPENDITURES
FOR FISCAL YEAR ENDED JUNE 30, 2017

$$
\begin{gathered}
\text { ORIGINAL } \\
\text { DATE } \\
01 / 06 / 12 \\
01 / 06 / 12 \\
01 / 06 / 12
\end{gathered}
$$

$$
\begin{aligned}
& \text { Additions and Renovations to High School } \\
& \text { Total }
\end{aligned}
$$

KINGSWAY REGIONAL SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE-BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2017

| Expenditures and Other Financing Uses: |  |  |
| :---: | :---: | :---: |
| Purchased Professional \& Technical Services | \$ | 7,602 |
| Total Expenditures |  | 7,602 |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures |  | $(7,602)$ |
| Fund Balance - Beginning |  | 2,040,219 |
| Fund Balance - Ending | \$ | 2,032,617 |

KINGSWAY REGIONAL SCHOOL DISTRICT
CAPITAL PROJECTS FUND
SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS CONSTRUCTION OF MIDDLE SCHOOL AUXILIARY GYMNASIUM FOR THE YEAR ENDED JUNE 30, 2017

|  |  | REVISED |  |
| :---: | :---: | :---: | :---: |
| PRIOR | CURRENT |  | AUTHORIZED |
| PERIODS | YEAR | TOTALS | COST |


| Revenues \& Other Financing Sources: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State Sources - SDA Grant | \$ | 1,221,326 | \$ | - | \$ | 1,221,326 | \$ | 1,221,326 |
| Bond Proceeds \& Transfers |  | 4,128,686 |  | - |  | 4,128,686 |  | 4,128,686 |
| Total Revenues |  | 5,350,012 |  | - |  | 5,350,012 |  | 5,350,012 |
| Expenditures \& Other Financing Uses: |  |  |  |  |  |  |  |  |
| Purchased Professional \& |  |  |  |  |  |  |  |  |
| Technical Services |  | 499,119 |  | - |  | 499,119 |  | 1,070,001 |
| Construction Services |  | 4,420,469 |  | - |  | 4,420,469 |  | 4,124,994 |
| Equipment Purchases |  | - |  | - |  | - |  | 155,017 |
| Total Expenditures |  | 4,919,588 |  | - |  | 4,919,588 |  | 5,350,012 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures | \$ | 430,424 | \$ | - | \$ | 430,424 | \$ | - |

## ADDITIONAL PROJECT INFORMATION

Project Number
Grant Date
Bond Authorization Date
Bonds Authorized \$ \$ \$
Bonds Issued
Original Authorized Cost
Revised Authorized Cost
Percentage Increase Over Original Authorized Cost
Original Target Completion Date
Actual Completion Date

2440-060-10-G0ZP
01/06/2012
09/27/2011
4,128,686
4,128,686
5,350,012
5,350,012
0\%
09/01/2013
N/A

## KINGSWAY REGIONAL SCHOOL DISTRICT <br> CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS ADDITIONS AND RENOVATIONS TO MIDDLE SCHOOL FOR THE YEAR ENDED JUNE 30, 2017



## ADDITIONAL PROJECT INFORMATION

Project Number
2440-060-10-G0ZQ
Grant Date
01/06/2012
Bond Authorization Date
09/27/2011
Bonds Authorized
\$ 7,517,346
Bonds Issued
Original Authorized Cost
\$ 7,517,346
Revised Authorized Cost
\$ 10,383,813
Percentage Increase Over Original Authorized Cost
\$ 10,383,813
Original Target Completion Date
0\%
09/01/2013
Revised Target Completion Date N/A

## KINGSWAY REGIONAL SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS ADDITIONS AND RENOVATIONS TO HIGH SCHOOL FOR THE YEAR ENDED JUNE 30, 2017

|  | PRIOR PERIODS |  | $\begin{gathered} \text { CURRENT } \\ \text { YEAR } \end{gathered}$ |  | TOTALS |  | $\begin{gathered} \text { REVISED } \\ \text { AUTHORIZED } \\ \text { COST } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues \& Other Financing Sources: <br> State Sources - SDA Grant <br> Bond Proceeds \& Transfers | \$ | $\begin{array}{r} 4,375,608 \\ 11,013,017 \\ \hline \end{array}$ | \$ | $64,885$ | \$ | $\begin{array}{r} 4,375,608 \\ 11,077,902 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 4,375,608 \\ 11,013,017 \end{array}$ |
| Total Revenues |  | 15,388,625 |  | 64,885 |  | 15,453,510 |  | 15,388,625 |
| Expenditures \& Other Financing Uses: <br>  |  |  |  |  |  |  |  |  |
| Technical Services |  | 1,480,061 |  | - |  | 1,480,061 |  | 3,077,725 |
| Construction Services |  | 12,726,677 |  | - |  | 12,726,677 |  | 11,807,291 |
| Equipment Purchases |  | 1,266,053 |  | - |  | 1,266,053 |  | 503,609 |
| Total Expenditures |  | 15,472,791 |  | - |  | 15,472,791 |  | 15,388,625 |
| Other Financing Sources/(Uses) |  |  |  |  |  |  |  |  |
| Cancellation of Account Payable |  | 19,281 |  | - |  | 19,281 |  | - |
| Total Other Financing Sources/(Uses) |  | 19,281 |  | - |  | 19,281 |  | - |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures | \$ | $(64,885)$ | \$ | 64,885 | \$ | - | \$ | - |

## ADDITIONAL PROJECT INFORMATION

| Project Number | $2440-050-10-\mathrm{G0ZO}$ |
| :--- | ---: |
| Grant Date | $01 / 06 / 2012$ |
| Bond Authorization Date | $09 / 27 / 2011$ |
| Bonds Authorized | $\$$ |
| Bonds Issued | $\$$ |
| Original Authorized Cost | $\$ 1,013,017$ |
| Revised Authorized Cost | $11,013,017$ |
| Percentage Increase Over Original Authorized Cost | $15,388,625$ |
| Original Target Completion Date | $15,388,625$ |
| Revised Target Completion Date | $0 \%$ |

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G. Proprietary Funds

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Enterprise Funds

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## KINGSWAY REGIONAL SCHOOL DISTRICT ENTERPRISE FUND COMBINING SCHEDULE OF NET POSITION AS OF JUNE 30, 2017

| ASSETS | $\begin{aligned} & \text { FOOD } \\ & \text { SERVICE } \\ & \text { FUND } \end{aligned}$ |  | MUNITY <br> CATION |  | 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ 389,775 | \$ | 330,563 | \$ | 720,338 |
| Accounts Receivable: |  |  |  |  |  |
| State | 795 |  | - |  | 795 |
| Federal | 19,408 |  | - |  | 19,408 |
| Other | 707 |  | - |  | 707 |
| Interfund Receivable | 11,048 |  | - |  | 11,048 |
| Inventories | 9,329 |  | - |  | 9,329 |
| Total Current Assets | 431,062 |  | 330,563 |  | 761,625 |
| Noncurrent Assets: |  |  |  |  |  |
| Furniture, Machinery \& Equipment | 778,460 |  | - |  | 778,460 |
| Accumulated Depreciation | $(634,042)$ |  | - |  | $(634,042)$ |
| Total Noncurrent Assets | 144,418 |  | - |  | 144,418 |
| Total Assets | 575,480 |  | 330,563 |  | 906,043 |

## LIABILITIES:

Current Liabilities:
Accounts Payable Unearned Revenue

Total Current Liabilities
Noncurrent Liabilities:
Compensated Absences
Total Noncurrent Liabilities
Total Liabilities

| - | 277 | 277 |
| ---: | ---: | ---: |
| 16,173 | - | 16,173 |
| 16,173 | 277 | 16,450 |
|  |  |  |
| 64,620 | - | 64,620 |
| 64,620 | - | 64,620 |
| 80,793 | 277 | 81,070 |

## NET POSITION

Investment in Capital Assets
Unrestricted Net Position

Total Net Position

|  | 144,418 |  | - | 144,418 |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 350,269 |  | 330,286 | 680,555 |  |  |
|  |  |  |  |  |  |
| $\$$ | 494,687 | $\$$ | 330,286 | $\$$ | 824,973 |

## KINGSWAY REGIONAL SCHOOL DISTRICT

ENTERPRISE FUND

## COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION <br> AS OF JUNE 30, 2017

|  | $\begin{aligned} & \text { FOOD } \\ & \text { ERVICE } \end{aligned}$ |  |  | $\begin{aligned} & \text { UNITY } \\ & \text { ATION } \end{aligned}$ | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenue: |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 525,835 | \$ | - | \$ | 525,835 |
| Daily Sales - Nonreimbursable Programs |  | 519,859 |  | - |  | 519,859 |
| Vending Machine Sales |  | 9,229 |  | - |  | 9,229 |
| Special Function |  | 62,601 |  | - |  | 62,601 |
| Program Fees |  | - |  | 273,410 |  | 273,410 |
| Total Operating Revenue |  | 1,117,524 |  | 273,410 |  | 1,390,934 |
| Operating Expenses: |  |  |  |  |  |  |
| Salaries |  | 539,502 |  | 108,101 |  | 647,603 |
| Employee Benefits |  | 201,068 |  | 8,270 |  | 209,338 |
| Other Professional Services |  | - |  | 20,042 |  | 20,042 |
| Supplies and Materials |  | 20,967 |  | 30,656 |  | 51,623 |
| Cleaning, Repair \& Maintennace Services |  | 11,408 |  | - |  | 11,408 |
| Depreciation |  | 20,949 |  | - |  | 20,949 |
| Cost of Sales - Reimburseable Programs |  | 344,702 |  | - |  | 344,702 |
| Cost of Sales - Non-Reimburseable Programs |  | 198,320 |  | - |  | 198,320 |
| Total Operating Expenses |  | 1,336,916 |  | 167,069 |  | 1,503,985 |
| Operating (Loss)/Gain |  | $(219,392)$ |  | 106,341 |  | $(113,051)$ |
| Nonoperating Revenues: |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 8,715 |  | - |  | 8,715 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 199,184 |  | - |  | 199,184 |
| Healthy Hunger-Free Kids Act |  | 11,955 |  | - |  | 11,955 |
| Food Distribution Program |  | 84,660 |  | - |  | 84,660 |
| Interest Revenue |  | 1,392 |  | - |  | 1,392 |
| Total Nonoperating Revenues |  | 305,906 |  | - |  | 305,906 |
| Net Income/(Loss) |  | 86,514 |  | 106,341 |  | 192,855 |
| Change in Net Position |  | 86,514 |  | 106,341 |  | 192,855 |
| Total Net Position - Beginning |  | 408,173 |  | 223,945 |  | 632,118 |
| Total Net Position - Ending | \$ | 494,687 | \$ | 330,286 | \$ | 824,973 |

## KINGSWAY REGIONAL SCHOOL DISTRICT ENTERPRISE FUND COMBINING SCHEDULE OF CASH FLOWS AS OF JUNE 30, 2017

|  | $\begin{aligned} & \text { FOOD } \\ & \text { SERVICE } \end{aligned}$ |  | COMMUNITY | MUNITY CATION | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows From Operating Activities: |  |  |  |  |  |  |
| Receipts from Customers | \$ | 1,115,649 | \$ | 273,410 | \$ | 1,389,059 |
| Payments to Employees |  | $(541,069)$ |  | $(108,101)$ |  | $(649,170)$ |
| Payments for Employee Benefits |  | $(201,068)$ |  | $(8,270)$ |  | $(209,338)$ |
| Payments to Suppliers |  | $(575,935)$ |  | $(51,961)$ |  | $(627,896)$ |
| Net Cash Provided/(Used) by Operating |  |  |  |  |  |  |
| Activities |  | $(202,423)$ |  | 105,078 |  | $(97,345)$ |
| Cash Flows From Investing Activities: |  |  |  |  |  |  |
| Interest \& Dividends |  | 1,392 |  | - |  | 1,392 |
| Purchase of Equipment |  | $(68,661)$ |  | - |  | $(68,661)$ |
| Net Cash Provided by Investing Activities |  | $(67,269)$ |  | - |  | $(67,269)$ |
| Cash Flows From Noncapital Financing Activities: |  |  |  |  |  |  |
| State Sources |  | 8,715 |  | - |  | 8,715 |
| Federal Sources |  | 295,799 |  | - |  | 295,799 |
| Net Cash Provided by Noncapital Financing |  |  |  |  |  |  |
| Activities |  | 304,514 |  | - |  | 304,514 |
| Net Increase/(Decrease) in Cash \& Cash |  |  |  |  |  |  |
| Equivalents |  | 34,822 |  | 105,078 |  | 139,900 |
| Cash \& Cash Equivalents, July 1 |  | 354,953 |  | 225,485 |  | 580,438 |
| Cash \& Cash Equivalents, June 30 | \$ | 389,775 | \$ | 330,563 | \$ | 720,338 |

## RECONCILIATION OF OPERATING INCOME/(LOSS) TO NET CASH PROVIDED/(USED) BY OPERATING ACTIVITIES:

Cash Provided/(Used) by Operating Activities:
Operating Income/(Loss)
Adjustments to Reconcile Operating Income/(Loss)
to Cash Provided/(Used) by Operating Activities: Depreciation Expense
Change in Assets \& Liabilities:
(Increase)/Decrease in Inventory
(Increase)/Decrease in Accounts Receivable, Net
(Increase)/Decrease in Interfund Receivable
Increase/(Decrease) in Accounts Payable
Increase/(Decrease) in Unearned Revenue
Increase/(Decrease) in Compensated Absences

Total Adjustments
Net Cash Provided/(Used) by Operating Activities
\$ $(219,392) \$ 106,341 \quad \$(113,051)$

| 20,949 | - | 20,949 |
| ---: | :---: | ---: |
| $(538)$ | - | $(538)$ |
| $(4,183)$ | - | $(4,183)$ |
| 422 | - | 422 |
| - | $(1,263)$ | $(1,263)$ |
| 1,886 | - | 1,886 |
| $(1,567)$ | - | $(1,567)$ |
| 16,969 | $(1,263)$ | 15,706 |

$\xlongequal{\$ \quad(202,423)} \$ \quad 105,078 \quad \$ \quad(97,345)$

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Internal Service Fund

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EXHIBIT G－4

$$
\begin{aligned}
& \begin{array}{l}
\text { NET POSITION } \\
\text { Unrestricted Net Position } \\
\text { Total Net Position }
\end{array}
\end{aligned}
$$

| GOVERNMENTAL ACTIVITIES |  |  |  |  |  |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TRANSPORTATION |  | MAINTENANCE |  | GENERAL |  | TECHNOLOGY |  |  |
| SERVICES |  | SERVICES |  | ADMINISTRATION |  | SERVICES |  |  |
| \$ 1,710,508 | \$ | - | \$ | - | \$ | - | \$ | 1,710,508 |
| 41,748 |  | - |  | - |  | - |  | 41,748 |
| 95,599 |  | 63,939 |  | 187,523 |  | 181,905 |  | 528,966 |

路
$\left.\begin{array}{rrrrr}1,847,855 & 63,939 & & 187,523 & 181,905\end{array}\right)$

| $1,842,748$ | 62,833 | 185,823 | 184,411 | $2,275,815$ |
| ---: | :---: | :---: | :---: | :---: |
| 5,107 | 1,106 | 1,700 | $(2,506)$ | 5,407 |
| $(5,107)$ | $(1,106)$ | $(1,700)$ | 2,506 | $(5,407)$ |
| $(5,107)$ | $(1,106)$ | $(1,700)$ | 2,506 | $(5,407)$ |


|  | - | - | - | - |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | - | - | - | - |
|  |  |  |  | - |

[^0]EXHIBIT G-6
KINGSWAY REGIONAL SCHOOL DISTRICT COMBINING STATEMENT OF CASH FLOWS


|  | $(5,107)$ | $(1,106)$ | $(1,700)$ | 2,506 | $(5,407)$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
|  | 121,401 | 1,456 | 1,995 | $(12,209)$ | 112,643 |
| 284,694 | 70,382 | 13,329 | $(42,889)$ | 325,516 |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  | 406,095 | $\$$ | $\$ 15,324$ | $\$$ | $\$$ |



| 121,401 | 1,456 | 1,995 | $(12,209)$ | 112,643 |
| :--- | :--- | :--- | :--- | :--- | -…

$$
\begin{aligned}
& \text { Cash Flows From Operating Activities: } \\
& \text { Receipts from Customers } \\
& \text { Payments to Employees } \\
& \text { Payments for Employee Benefits } \\
& \text { Payments to Suppliers } \\
& \text { Net Cash Provided/(Used) by } \\
& \text { Operating Activities } \\
& \text { Cash Flows From Noncapital Financing Activities: } \\
& \text { Transfer to General Fund } \\
& \text { Net Cash Provided by Noncapital Financing } \\
& \text { Activities } \\
& \text { Net Increase/(Decrease) in Cash \& Cash } \\
& \text { Equivalents } \\
& \text { Cash \& Cash Equivalents, July 1 } \\
& \text { Cash \& Cash Equivalents, June 30, } 2013
\end{aligned}
$$

Reconciliation of Operating Income (Loss) to Cash Provided/(Used) by Operating Activities:
Adjustments to Reconcile Operating Income/(Loss),

(Increase)/Decrease in Accounts Receivable (Increase)/Decrease in Interfund Receivable

Increase/(Decrease) in Interfund Payablє
Increase/(Decrease) in Accounts Payable
Total Adjustments
Net Cash Provided/(Used) by Operating
Activities

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H. Fiduciary Fund

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# KINGSWAY REGIONAL SCHOOL DISTRICT <br> FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY NET POSITION <br> JUNE 30, 2017 

| ASSETS | PRIVATE PURPOSE |  |  |  | AGENCY |  |  |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | UNEMPLOYMENT COMPENSATION TRUST |  |  |  |  |  |  |  |  |  |
|  |  |  | SCHOLARSHIP |  | $\begin{gathered} \text { PAYROLL } \\ \text { FUND } \end{gathered}$ |  | $\begin{aligned} & \hline \text { STUDENT } \\ & \text { ACTIVITY } \end{aligned}$ |  |  |  |
| Cash \& Cash Equivalents | \$ | 140,439 | \$ | 190,375 | \$ | 207,549 | \$ | 194,560 | \$ | 732,923 |
| Total Assets |  | 140,439 |  | 190,375 |  | 207,549 |  | 194,560 |  | 732,923 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |
| Payroll Deductions \& |  |  |  |  |  |  |  |  |  |  |
| Due to Student Groups |  | - |  | - |  | - |  | 194,560 |  | 194,560 |
| Accounts Payable |  | 562 |  | - |  | - |  | - |  | 562 |
| Interfund Payable |  | - |  | - |  | 396 |  | - |  | 396 |
| Total Liabilities |  | 562 |  | - |  | 207,549 |  | 194,560 |  | 402,671 |
| NET POSITION |  |  |  |  |  |  |  |  |  |  |
| Restricted for Unemployment Trust Claims \& Other Purposes |  | 139,877 |  | - |  | - |  | - |  | 139,877 |
| Restricted for Scholarships |  | - |  | 190,375 |  | - |  | - |  | 190,375 |
| Total Net Position | \$ | 139,877 | \$ | 190,375 | \$ | - | \$ | - | \$ | 330,252 |

# KINGSWAY REGIONAL SCHOOL DISTRICT FIDUCIARY FUND COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR FISCAL YEAR ENDED JUNE 30, 2017 

ADDITIONS:

Local Sources:
Contributions

Total Contributions

Investment Earnings:
Interest on Investments

Total Investment Earnings

Total Additions

DEDUCTIONS:

| Unemployment Claims | 27,289 | - | 27,289 |  |
| :--- | ---: | ---: | ---: | ---: |
| Scholarship Payments | - | 3,700 | 3,700 |  |
|  |  |  |  |  |
| Total Deductions | 27,289 | 3,700 | 30,989 |  |
|  |  |  |  |  |
| Change in Net Position | $(27,057)$ | $(1,907)$ | $(28,964)$ |  |
| Net Position - Beginning of Year |  | 166,934 | 192,282 | 359,216 |
|  |  |  |  |  |
| Net Position - End of Year | $\$$ | 139,877 | $\$$ | 190,375 |
|  | $\$$ |  | 330,252 |  |

KINGSWAY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS SCHEDULE OF STUDENT ACTIVITY RECEIPTS AND DISBURSEMENTES FOR FISCAL YEAR ENDED JUNE 30, 2017

| JULY 1, | CASH | CASH | JUNE 30, |
| :---: | :---: | :---: | :---: |
| 2016 | RECEIPTS | DISBURSEMENTS | 2017 |


| Kingsway Regional High School | $\$$ | 195,798 | $\$$ | 722,455 | $\$$ | 757,635 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Kingsway Regional Middle School |  | 30,943 | 74,679 | 71,748 | 160,618 |  |  |
| Kingsway Regional Athletics |  | 70 | 101,283 |  | 33,874 |  |  |
| Total | $\$$ | 226,811 | $\$$ | 898,417 | $\$$ | 930,668 | $\$$ |

## SCHEDULE OF CHANGES IN PAYROLL AGENCY ASSETS \& LIABILITIES FOR FISCAL YEAR ENDED JUNE 30, 2017

| ASSETS | $\begin{gathered} \text { BALANCE } \\ \text { JULY 1, } \\ 2016 \end{gathered}$ |  | ADDITIONS |  | DELETIONS |  | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2017 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash \& Cash Equivalents: |  |  |  |  |  |  |  |  |
| Payroll Account | \$ | 93 | \$ | 13,650,107 | \$ | 13,650,060 | \$ | 140 |
| Payroll Agency Account |  | 13,356 |  | 10,059,470 |  | 9,865,417 |  | 207,409 |
| Total Assets | \$ | 13,449 | \$ | 23,709,577 | \$ | 23,515,477 | \$ | 207,549 |
| LIABILITIES |  |  |  |  |  |  |  |  |
| Net Payroll | \$ | - | \$ | 13,650,060 | \$ | 13,650,060 | \$ | - |
| Net Payroll Deductions \& |  |  |  |  |  |  |  |  |
| Withholdings |  | 13,100 |  | 10,059,470 |  | 9,865,417 |  | 207,153 |
| Interfund Account Payable |  | 349 |  | 47 |  | - |  | 396 |
| Total Liabilities | \$ | 13,449 | \$ | 23,709,577 | \$ | 23,515,477 | \$ | 207,549 |

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I. Long-Term Debt

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|  |  |
| :---: | :---: |
|  | $\leftrightarrow$ |
|  | $\begin{aligned} & \stackrel{\circ}{8} \\ & \text { 内人 } \end{aligned}$ |
|  | $\begin{aligned} & \infty \\ & \stackrel{\circ}{\circ} \\ & \stackrel{N}{N} \\ & \text { No } \\ & \infty \\ & \infty \end{aligned}$ |
|  | $\infty$ |
|  | $\begin{aligned} & \stackrel{8}{0} \\ & \stackrel{\rightharpoonup}{\circ} \\ & \text { 呙 } \end{aligned}$ |
|  | $\infty$ |
|  |  |
| 2 2 2 2 2 4 2 2 4 |  |


$\infty$



Series 2012 Refunding Bonds
of $08 / 17 / 2004$ Issue
Series 2014 Refunding Bonds
of 05／15／05 Issue

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> DEBT SERVICE FUND <br> BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2017 



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 | $\$ 18,947,005$ | $\$ 19,575,677$ | $\$ 17,837,875$ | $\$ 17,618,177$ | $\$ 16,395,372$ | $\$ 8,791,557$ | $\$$ | $9,556,086$ | $\$ 10,021,367$ | $\$ 10,978,708$ | $\$$ | $9,987,570$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $5,615,516$ | $3,279,005$ | $3,406,385$ | $4,725,703$ | $3,584,379$ | $2,733,713$ | $2,908,692$ | $3,904,704$ | $4,584,524$ | $4,872,361$ |  |  |
| $(13,089,331)$ | $(9,508,141)$ | $1,491,165$ | 415,481 | 271,948 | $(902,088)$ | $(1,198,362)$ | $(538,813)$ | $(653,146)$ | $(450,153)$ |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | KINGSWAY REGIONAL SCHOOL DISTRICT

 | $\$ 10,648,217$ | $\$ 12,884,169$ | $\$ 22,334,190$ | $\$ 22,473,081$ | $\$ 19,991,798$ | $\$ 10,419,108$ | $\$ 11,121,207$ | $\$ 12,861,289$ | $\$ 14,340,353$ | $\$ 13,837,207$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

 Governmental Activities:
Net Investment in Capital Assets
Restricted
Unrestricted
Total Governmental Activities
Net Position
Business-Type Activities:
Investment in Capital Assets
Unrestricted
Total Business-Type Activities
Net Position
District-Wide:
Net Investment in Capital Assets
Restricted
Unrestricted
Total District Net Position

KINGSWAY REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS






KINGSWAY REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION-(ACCRUAL BASIS OF ACCOUNTING)
LAST TEN FISCAL YEARS







Governmental Activities
Property Taxes Levied for Genera
Purposes, Net

Business-Type Activitie
Total District-Wide Net Expenst
Taxes Levied for Debt Servicॄ
Unrestricted Grants \& Contributions
Federal \& State Aid Restricted
Federal \& State Aid Restricted
Tuitoon Received
Rents and Royalties
Investment Earnings
Miscellaneous Income
Miscellaneous Income
Transportation Fees from Other
LEA's Within State
Transfers
Net Proceeds of Bond Sale
Cancellation of Account Receivables
Payables


Total Governmental Activitie:

Business-Type Activities
Investment Earnings
Transfers
Contributed Capital
Net (IIcrease) $/$ Decrease in
Capital Assets Total Business-Type Activities Total Business-Type Activities
Total District-Wide Change in Net Position
Governmental Atctivite: Total District

| FISCAL YEAR ENDING JUNE 30, 2013 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |
| \$ | 3,477,736 | \$ | 3,552,629 | \$ | 3,873,976 | \$ | 4,406,076 | \$ | 3,584,379 | \$ | 2,728,509 | \$ | 2,858,692 | \$ | 3,943,036 | \$ | 4,584,524 | \$ | 4,839,294 |
|  | 3,228 |  | 87,149 |  | 87,149 |  | 319,627 |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 43,073 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | 759,943 |  | 552,731 |  | 659,534 |  | 530,489 |  | 226,948 |
| \$ | 3,524,037 | \$ | 3,639,778 | \$ | 3,961,125 | \$ | 4,725,703 | \$ | 3,584,379 | \$ | 3,488,452 | \$ | 3,411,423 | \$ | 4,602,570 | \$ | 5,115,013 | \$ | 5,066,242 |
| \$ | 2,137,780 | \$ | 2,392,330 | \$ | $\begin{array}{r} 2,513,829 \\ 131,008 \end{array}$ | \$ | $\begin{aligned} & 3,777,425 \\ & 4,424,528 \end{aligned}$ | \$ | 25,422,409 | \$ | 5,204 | \$ | 50,000 | \$ | $(38,332)$ | \$ | - | \$ | 33,067 |
|  | - |  | - |  | - |  | - |  | - |  | $(299,600)$ |  | $(449,600)$ |  | - |  | - |  | - |
|  | - |  | 111,017 |  | 47,162 |  | 47,162 |  | - |  | - |  | 5,204 |  | - |  | - |  | - |
| \$ | 2,137,780 | \$ | 2,503,347 | \$ | 2,691,999 | \$ | 8,249,115 | \$ | 25,422,409 | \$ | $(294,396)$ | \$ | $(394,396)$ | \$ | $(38,332)$ | \$ | - | \$ | 33,067 |

KINGSWAY REGIONAL SCHOOL DISTRICT
FUND BALANCES AND GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)


$$
\begin{aligned}
& \text { General Fund: } \\
& \text { Restricted } \\
& \text { Assigned } \\
& \text { Committed } \\
& \text { Unassigned } \\
& \text { Total General Fund } \\
& \text { All Other Governmental Funds: } \\
& \text { Restricted } \\
& \text { Committed } \\
& \text { Unassigned, Reported in: } \\
& \text { Capital Projects Fund } \\
& \text { Debt Service Fund } \\
& \text { Total All Other Governmental } \\
& \text { Funds }
\end{aligned}
$$

|  | 2017 | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes Local \$ | \$ 23,220,007 | \$ | 21,425,088 | \$ | 20,471,088 | \$ | 20,198,210 | \$ | 18,212,010 | \$ | 17,340,316 | \$ | 15,898,087 | \$ | 14,936,535 | \$ | 14,638,013 | \$ | 15,086,375 |
| Tuition Charges | 2,652,264 |  | 3,341,849 |  | 3,360,599 |  | 2,855,074 |  | 2,798,202 |  | 3,332,156 |  | 4,342,882 |  | 4,587,891 |  | 4,623,432 |  | 4,168,924 |
| Transportation | 76,564 |  | 77,121 |  | - |  | - |  | 57,034 |  | 15,912 |  | 199,122 |  | 106,637 |  | 283,144 |  | 235,697 |
| Miscellaneous | 368,036 |  | 234,583 |  | 357,631 |  | 330,703 |  | 379,629 |  | 308,599 |  | 261,762 |  | 338,632 |  | 368,843 |  | 395,469 |
| Local Sources | - |  | - |  | - |  | - |  | - |  | 9,625 |  | 8,407 |  | 17,592 |  | 17,000 |  | - |
| State Sources | 13,141,672 |  | 12,127,546 |  | 11,494,211 |  | 11,785,650 |  | 18,254,364 |  | 9,290,613 |  | 6,906,832 |  | 9,447,830 |  | 9,031,936 |  | 8,699,321 |
| Federal Sources | 570,559 |  | 547,794 |  | 454,004 |  | 431,001 |  | 729,186 |  | 717,516 |  | 1,673,401 |  | 433,448 |  | 373,095 |  | 386,510 |
| Total Revenue | 40,029,102 |  | 37,753,981 |  | 36,137,533 |  | 35,600,638 |  | 40,430,425 |  | 31,014,737 |  | 29,290,493 |  | 29,868,565 |  | 29,335,463 |  | 28,972,296 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction | 9,553,432 |  | 9,187,438 |  | 8,764,411 |  | 8,277,245 |  | 7,735,128 |  | 7,784,180 |  | 8,221,599 |  | 8,271,054 |  | 7,470,528 |  | 7,241,438 |
| Special Education Instruction | 2,535,767 |  | 2,417,631 |  | 2,418,182 |  | 2,083,582 |  | 2,220,282 |  | 2,186,002 |  | 2,136,896 |  | 1,943,140 |  | 1,755,367 |  | 1,628,706 |
| Other Instructional | 881 |  | 5,352 |  | 5,992 |  | 401 |  | 4,850 |  | 56,162 |  | 31,261 |  | 31,289 |  | 9,677 |  | 2,690 |
| School Sponsored | 1,136,029 |  | 1,075,858 |  | 1,078,460 |  | 1,047,621 |  | 970,645 |  | 663,092 |  | 804,335 |  | 867,217 |  | 896,704 |  | 747,467 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition | 2,325,214 |  | 2,355,900 |  | 2,045,704 |  | 2,097,428 |  | 1,658,412 |  | 1,862,674 |  | 1,729,187 |  | 1,566,990 |  | 1,347,856 |  | 1,280,284 |
| Student \& Instruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Related Services | 3,034,031 |  | 2,793,298 |  | 2,696,623 |  | 2,244,352 |  | 2,054,879 |  | 2,125,940 |  | 2,114,301 |  | 1,999,922 |  | 1,920,914 |  | 1,679,388 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Services | 1,497,752 |  | 1,526,072 |  | 1,457,917 |  | 1,265,636 |  | 1,344,016 |  | 1,270,985 |  | 1,307,195 |  | 1,237,037 |  | 1,184,384 |  | 1,056,791 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administration Services | 1,403,841 |  | 1,375,899 |  | 1,186,763 |  | 1,282,660 |  | 1,098,703 |  | 1,056,420 |  | 1,020,532 |  | 981,075 |  | 990,699 |  | 1,011,679 |
| Plant Operations \& |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Maintenance | 2,723,811 |  | 2,697,816 |  | 2,893,133 |  | 2,400,574 |  | 2,474,277 |  | 2,488,072 |  | 2,654,490 |  | 3,026,315 |  | 2,963,466 |  | 2,747,111 |
| Pupil Transportation | 2,498,207 |  | 2,694,444 |  | 2,269,025 |  | 2,058,100 |  | 1,865,474 |  | 1,740,212 |  | 1,755,960 |  | 1,742,691 |  | 1,612,110 |  | 1,467,740 |
| Allocated Benefits | 5,436,775 |  | 5,145,365 |  | 4,891,551 |  | 4,037,238 |  | 4,489,690 |  | 4,408,279 |  | 4,716,007 |  | 4,808,105 |  | 4,391,316 |  | 3,788,563 |
| Unallocated Benefits | 67,239 |  | 2,627,894 |  | 2,318,258 |  | 3,037,827 |  | 2,215,982 |  | 1,940,708 |  | 1,686,111 |  | 1,639,606 |  | 2,164,825 |  | 2,012,548 |
| On Behalf TPAF Pension and Social Security Contributions | 3,653,748 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  |  |

EXHIBIT J-4

$\begin{array}{llllllllllll}454,835 & (702,581) & (6,484,088) & (16,302,215) & 3,612,888 & (1,325,597) & (2,035,880) & (950,160) & (186,879) & & & \end{array}$

$9.96 \%$
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$\stackrel{\circ}{+}$
KHINGSWAY REGIONAL SCHOOL DISNRICT
LHANG IN FUND BALANCES, GOVERNMENTAL FUND,
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)
LOI\&LSIG TOOHOS TVNOIOGY XVMSONIM
 Excess (Deficiency) of Revenues
Over/(Under) Expenditures
 Other Financing Sources/(Uses):
Bond Proceeds
Bond Anticipation Note

Bond Anticipation Note
Capital Leases
(Nonbudgeted)
Cancellation of Account Payable
Cancellation of Account Receivabl
Transfers to Charter School
Transfers in
Total Other Financing Sources,
(Uses)
Net Change in Fund Balances
Debt Service as a Percentage of
Noncapital Expenditures
Source: District Records

## EXHIBIT J-5



Source: District records
EXHIBIT J－6
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## KINGSWAY REGIONAL SCHOOL DISTRICT VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY，


ASSESSED
VALUE

$\leftrightarrow$
APARTMENT

\＆
INDUSTRIAL



$\leftrightarrow$
COMMERCIAL





|  |  |
| :---: | :---: |
|  |  |
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$\leftrightarrow$

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$\leftrightarrow$
FISCAL
YEAR
ENDED
JUNE 30，

| 운웅웅융웅거구N <br>  <br>  |
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## KINGSWAY REGIONAL SCHOOL DISTRICT

## DIRECT AND OVERLAPPING PROPERTY TAX RATES <br> LAST TEN FISCAL YEARS <br> (Rate per \$100 of Assessed Value)

| FISCAL YEAR ENDED | SCHOOL DISTRICT DIRECT RATE |  |  | OVERLAPPING RATES |  |  |  | TOTAL <br>  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | COUNTY |  |
|  | LOCAL | REGIONAL | TOTAL |  | GLOUCESTER | COUNTY | OPEN | OVERLAPPING |
| JUNE 30, | SCHOOL | SCHOOL | DIRECT | MUNICIPALITY | COUNTY | LIBRARY | SPACE | TAX RATE |


| East Greenwich Township |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017 | 1.338 | 0.768 | 2.106 | 0.382 | 0.672 | 0.051 | 0.043 | 3.254 |
| 2016 | 1.301 | 0.767 | 2.068 | 0.384 | 0.668 | 0.052 | 0.044 | 3.216 |
| 2015 | 1.216 | 0.752 | 1.968 | 0.385 | 0.637 | 0.049 | 0.043 | 3.082 |
| 2014 | 1.150 | 0.726 | 1.876 | 0.327 | 0.600 | 0.047 | 0.042 | 2.892 |
| 2013 | 1.090 | 0.720 | 1.810 | 0.320 | 0.596 | 0.046 | 0.044 | 2.816 |
| 2012 | 1.018 | 0.708 | 1.726 | 0.301 | 0.571 | 0.047 | 0.045 | 2.690 |
| 2011 | 1.611 | 1.115 | 2.726 | 0.416 | 0.920 | 0.075 | 0.074 | 4.211 |
| 2010 | 1.618 | 1.080 | 2.698 | 0.390 | 0.980 | 0.077 | 0.077 | 4.222 |
| 2009 | 1.527 | 1.074 | 2.601 | 0.374 | 1.156 | - | - | 4.131 |
| 2008 | 1.542 | 1.158 | 2.700 | 0.364 | 1.173 | - | - | 4.237 |
| South Harrison Township |  |  |  |  |  |  |  |  |
| 2017 | 1.012 | 0.869 | 1.881 | 0.231 | 0.661 | 0.050 | 0.042 | 2.865 |
| 2016 | 1.011 | 0.868 | 1.879 | 0.210 | 0.653 | 0.051 | 0.043 | 2.836 |
| 2015 | 1.012 | 0.868 | 1.880 | 0.201 | 0.644 | 0.049 | 0.044 | 2.818 |
| 2014 | 0.999 | 0.851 | 1.850 | 0.198 | 0.564 | 0.045 | 0.040 | 2.697 |
| 2013 | 0.889 | 0.738 | 1.627 | 0.171 | 0.508 | 0.039 | 0.037 | 2.382 |
| 2012 | 0.874 | 0.694 | 1.568 | 0.177 | 0.467 | 0.039 | 0.037 | 2.288 |
| 2011 | 0.861 | 0.644 | 1.505 | 0.175 | 0.475 | 0.039 | 0.038 | 2.232 |
| 2010 | 0.842 | 0.612 | 1.454 | 0.101 | 0.474 | 0.038 | 0.038 | 2.105 |
| 2009 | 1.404 | 1.008 | 2.412 | 0.176 | 0.989 | - | - | 3.577 |
| 2008 | 1.378 | 1.013 | 2.391 | 0.177 | 0.994 | - | - | 3.562 |
| Borough of Swedesboro |  |  |  |  |  |  |  |  |
| 2017 | 1.408 | 0.888 | 2.296 | 0.971 | 0.648 | 0.049 | 0.041 | 4.005 |
| 2016 | 1.384 | 0.919 | 2.303 | 0.950 | 0.654 | 0.051 | 0.043 | 4.001 |
| 2015 | 1.354 | 0.905 | 2.259 | 0.918 | 0.620 | 0.047 | 0.042 | 3.886 |
| 2014 | 1.324 | 0.867 | 2.191 | 0.833 | 0.559 | 0.044 | 0.039 | 3.666 |
| 2013 | 1.279 | 0.870 | 2.149 | 0.802 | 0.569 | 0.044 | 0.042 | 3.606 |
| 2012 | 1.197 | 0.785 | 1.982 | 0.775 | 0.524 | 0.044 | 0.042 | 3.367 |
| 2011 | 1.144 | 0.713 | 1.857 | 0.745 | 0.529 | 0.043 | 0.043 | 3.217 |
| 2010 | 2.296 | 1.403 | 3.699 | 1.563 | 1.081 | 0.085 | 0.085 | 6.513 |
| 2009 | 1.855 | 1.304 | 3.159 | 1.739 | 1.251 | - | - | 6.149 |
| 2008 | 1.554 | 1.337 | 2.891 | 1.710 | 1.194 | - | - | 5.795 |
| Woolwich Township |  |  |  |  |  |  |  |  |
| 2017 | 1.415 | 0.911 | 2.326 | 0.557 | 0.689 | 0.052 | 0.044 | 3.668 |
| 2016 | 1.423 | 0.883 | 2.306 | 0.558 | 0.672 | 0.052 | 0.044 | 3.632 |
| 2015 | 1.408 | 0.848 | 2.256 | 0.548 | 0.651 | 0.050 | 0.044 | 3.549 |
| 2014 | 1.390 | 0.798 | 2.188 | 0.506 | 0.590 | 0.047 | 0.041 | 3.372 |
| 2013 | 1.325 | 0.767 | 2.092 | 0.486 | 0.575 | 0.045 | 0.042 | 3.240 |
| 2012 | 2.187 | 1.207 | 3.394 | 0.735 | 0.926 | 0.077 | 0.073 | 5.205 |
| 2011 | 2.126 | 1.090 | 3.216 | 0.705 | 0.936 | 0.077 | 0.075 | 5.009 |
| 2010 | 2.117 | 1.029 | 3.146 | 0.705 | 0.992 | 0.078 | 0.078 | 4.999 |
| 2009 | 1.908 | 0.943 | 2.851 | 0.705 | 1.190 | - | - | 4.746 |
| 2008 | 1.865 | 0.903 | 2.768 | 0.660 | 1.177 | - | - | 4.605 |

Source: Gloucester County Abstract of Ratables

## KINGSWAY REGIONAL SCHOOL DISTRICT <br> PRINCIPAL PROPERTY TAX PAYERS, <br> CURRENT YEAR AND NINE YEARS AGO

## EAST GREENWICH TOWNSHIP

Travelcenters Properties LP
Saint Gobain Performance Plastics
Columbia Gas Transmission Co.
South Shore Properties LLC
Transcontinental Gas Pipeline Co.
Storage World of NJ LLC
Summer Skye LLC
Baybridge II, LLC
WGJ Enterprises
Jemm Holdings LLC
Beazer Homes
Fentell-Crossing LLC
Pulte Homes
HPT TA Properties
St. Gobain Performance Plastics
Transcontinental Gas Pipeline Co.
Columbia Gas Transmission Co.
Colonial Pipeline Co.
Hovbros Oakridge LLC
M \& R Builders, Inc.


## SOUTH HARRISON TOWNSHIP

Mullica Hill Group Companies LLC
Mullica Hill Group Co LLC
Taxpayer \#1
American Tower Asset Sub LLC
Taxpayer \#2
South Harrison 500 Associates LLC
Taxpayer \#3
Taxpayer \#4
Harrisonville Mobile Home Park
National Energy Partners LLC
Taxpayer \#1
Taxpayer \#2
C \& F Family Limited Partnership
Spectrasite Broadcast Towers, Inc.
Taxpayer \#3
Robert J. Pacilli Investment, Inc.
Taxpayer \#4
Gres \& Kaluzny Land Development
Piersol Homes at Country Bridge Taxpayer \#5


Source: Municipal Tax Assessor

EXHIBIT J-8
(Page 2 of 2)

## KINGSWAY REGIONAL SCHOOL DISTRICT <br> PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO



WOOLWICH TOWNSHIP
Pond View at Westbrook, LLC
Liberty Venture
Westbrook at Weatherby LLC
Columbia Gas
USF Propco LLC
Liberty Property LTD Partnership
JMJ Warehouse Associates
Raab Family Partnership
GI Advo Propco LLC
Appleseed NJ LLC CVS
Westbrook at Weatherby LLC
Columbia NJ Commodore Ind.
Alliant Food
Liberty Property LTD Partnership
Columbia Gas Transmissions
JMJ Warehouse Associates
Rayken Development LLC
Townhouses at Weatherby LLC
DLI Development Co., LLC

Total

| \$ | 20,251,500 | 1.79\% |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 15,942,700 | 1.41\% |  |  |  |
|  | 12,250,000 | 1.08\% |  |  |  |
|  | 7,678,100 | 0.68\% |  |  |  |
|  | 7,300,000 | 0.64\% |  |  |  |
|  | 5,963,000 | 0.53\% |  |  |  |
|  | 5,700,000 | 0.50\% |  |  |  |
|  | 3,665,400 | 0.32\% |  |  |  |
|  | 3,196,200 | 0.28\% |  |  |  |
|  | 3,185,000 | 0.28\% |  |  |  |
|  |  |  |  | 12,663,600 | 2.24\% |
|  |  |  |  | 9,000,000 | 1.59\% |
|  |  |  |  | 4,845,700 | 0.86\% |
|  |  |  |  | 4,150,000 | 0.74\% |
|  |  |  |  | 3,925,000 | 0.70\% |
|  |  |  |  | 3,549,400 | 0.63\% |
|  |  |  |  | 2,385,100 | 0.42\% |
|  |  |  |  | 2,325,700 | 0.41\% |
|  |  |  |  | 2,188,000 | 0.39\% |
|  |  |  |  | 2,030,600 | 0.36\% |
| \$ | 85,131,900 | 7.51\% | \$ | 47,063,100 | 8.34\% |

Source: Municipal Tax Assessor

## KINGSWAY REGIONAL SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| FISCAL | TAXES | $\begin{gathered} \text { COLLECTED WITHIN THE FISCAL } \\ \text { YEAR OF THE LEVY } \end{gathered}$ |  | COLLECTIONS |
| :---: | :---: | :---: | :---: | :---: |
| YEAR | LEVIED FOR |  |  | IN |
| ENDED | THE FISCAL |  | PERCENTAGE | SUBSEQUENT |
| JUNE 30, | YEAR | AMOUNT | OF LEVY | YEARS |
| East Greenwich Township |  |  |  |  |
| 2017 | 8,137,602 | 813,602 | 100.00\% |  |
| 2016 | 8,123,897 | 8,123,897 | 100.00\% | - |
| 2015 | 7,666,136 | 7,666,136 | 100.00\% | - |
| 2014 | 7,398,551 | 7,398,551 | 100.00\% | - |
| 2013 | 7,449,553 | 7,449,553 | 100.00\% | - |
| 2012 | 6,983,548 | 6,983,548 | 100.00\% | - |
| 2011 | 6,940,378 | 6,940,378 | 100.00\% | - |
| 2010 | 6,053,317 | 6,053,317 | 100.00\% | - |
| 2009 | 6,158,276 | 6,158,276 | 100.00\% | - |
| 2008 | 5,894,220 | 5,894,220 | 100.00\% | - |
| South Harrison Township |  |  |  |  |
| 2017 | 3,316,426 | 3,316,426 | 100.00\% |  |
| 2016 | 3,256,290 | 3,256,290 | 100.00\% | - |
| 2015 | 3,212,136 | 3,212,136 | 100.00\% | - |
| 2014 | 3,053,996 | 3,053,996 | 100.00\% | - |
| 2013 | 2,932,492 | 2,932,492 | 100.00\% | - |
| 2012 | 2,705,173 | 2,705,173 | 100.00\% | - |
| 2011 | 2,485,214 | 2,485,214 | 100.00\% | - |
| 2010 | 2,425,297 | 2,425,297 | 100.00\% | - |
| 2009 | 2,210,899 | 2,210,899 | 100.00\% | - |
| 2008 | 2,306,380 | 2,306,380 | 100.00\% | - |
|  | 2,514,391 | 2,514,391 | 100.00\% |  |
| Borough of Swedesboro |  |  |  |  |
| 2017 | 1,572,325 | 1,572,325 | 100.00\% |  |
| 2016 | 1,614,466 | 1,614,466 | 100.00\% | - |
| 2015 | 1,560,059 | 1,560,059 | 100.00\% | - |
| 2014 | 1,688,729 | 1,688,729 | 100.00\% | - |
| 2013 | 1,634,313 | 1,634,313 | 100.00\% | - |
| 2012 | 1,393,609 | 1,393,609 | 100.00\% | - |
| 2011 | 1,338,014 | 1,338,014 | 100.00\% | - |
| 2010 | 1,233,201 | 1,233,201 | 100.00\% | - |
| 2009 | 1,094,878 | 1,094,878 | 100.00\% | - |
| 2008 | 1,090,706 | 1,090,706 | 100.00\% | - |
| Woolwich Township |  |  |  |  |
| 2017 | 10,193,654 | 10,193,654 | 100.00\% |  |
| 2016 | 9,642,185 | 9,642,185 | 100.00\% | - |
| 2015 | 8,986,758 | 8,986,758 | 100.00\% | - |
| 2014 | 8,329,812 | 8,329,812 | 100.00\% | - |
| 2013 | 8,181,872 | 7,129,680 | 100.00\% | - |
| 2012 | 7,129,680 | 6,576,712 | 100.00\% | - |
| 2011 | 6,576,712 | 6,186,272 | 100.00\% | - |
| 2010 | 6,186,272 | 5,472,485 | 100.00\% | - |
| 2009 | 5,472,485 | 5,346,707 | 100.00\% | - |
| 2008 | 5,346,707 | 5,396,670 | 100.00\% | - |

## KINGSWAY REGIONAL SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

| FISCAL | GOVERNMENTAL ACTIVITIES |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | BOND |  |  |  |  |  |
| YEAR |  | GENERAL | ANTICIPATION |  |  |  | OF |  |
| ENDED |  | OBLIGATION | NOTES | CAPITAL |  | TOTAL | PER CAPITA |  |
| JUNE 20, |  | BONDS | (BANs) | LEASES |  | DISTRICT | INCOME | PER CAPITA |
| 2017 | \$ | 38,734,000 | \$ | \$ | \$ | 38,734,000 | N/A | N/A |
| 2016 |  | 43,554,000 | - | 300,000 |  | 43,854,000 | N/A | 1,570 |
| 2015 |  | 46,364,000 | - | 600,000 |  | 46,964,000 | N/A | 1,720 |
| 2014 |  | 48,294,000 | - | 900,000 |  | 49,194,000 | 4.06\% | 1,820 |
| 2013 |  | 50,159,000 | 153,600 | 1,200,000 |  | 51,512,600 | 2.85\% | 2,014 |
| 2012 |  | 28,239,000 | 299,600 | 1,500,000 |  | 30,038,600 | 3.20\% | 1,177 |
| 2011 |  | 29,349,000 | 449,600 | 169,000 |  | 29,967,600 | 3.43\% | 1,284 |
| 2010 |  | 30,419,000 | - | 405,666 |  | 30,824,666 | 3.96\% | 1,384 |
| 2009 |  | 31,454,000 | - | 642,333 |  | 32,096,333 | 4.45\% | 1,508 |
| 2008 |  | 32,389,000 | - | 684,881 |  | 33,073,881 | 5.20\% | 1,627 |

[^1]KINGSWAY REGIONAL SCHOOL DISTRICT RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS


## KINGSWAY REGIONAL SCHOOL DISTRICT

 DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2017

Sources: Assessed value data used to estimate applicable percentages provided by the Gloucester County Board of Taxation. Debt outstanding data provided by each governmental unit.

NOTE: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the district. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the above. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment
(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the District's boundaries and dividing it by each unit's total taxable value.
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> LAST TEN FISCAL YEARS
> LEGAL DEBT MARGIN INFORMATION
> LAST TEN ISCAL YEARS

## KINGSWAY REGIONAL SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| YEAR | POPULATION (a) | PER CAPITA PERSONAL INCOME (c) | UNEMPLOYMENT RATE (d) |
| :---: | :---: | :---: | :---: |
| East Greenwich |  |  |  |
| 2016 | 10,396 | N/A | 3.7\% |
| 2015 | 10,335 | 48,799 | 4.2\% |
| 2014 | 10,286 | 46,852 | 5.5\% |
| 2013 | 10,154 | 45,435 | 3.8\% |
| 2012 | 10,056 | 44,601 | 7.5\% |
| 2011 | 9,841 | 43,527 | 7.3\% |
| 2010 | 9,617 | 42,050 | 7.5\% |
| 2009 | 8,317 | 41,561 | 7.0\% |
| 2008 | 7,762 | 41,604 | 4.7\% |
| 2007 | 7,244 | 39,257 | 3.7\% |
| South Harrison |  |  |  |
| 2016 | 3,186 | N/A | 4.5\% |
| 2015 | 3,193 | 48,799 | 4.9\% |
| 2014 | 3,197 | 46,852 | 6.1\% |
| 2013 | 3,202 | 45,435 | 6.0\% |
| 2012 | 3,211 | 44,601 | 7.4\% |
| 2011 | 3,217 | 43,527 | 7.2\% |
| 2010 | 3,219 | 42,050 | 7.5\% |
| 2009 | 3,190 | 41,561 | 7.0\% |
| 2008 | 3,138 | 41,604 | 4.7\% |
| 2007 | 3,070 | 39,257 | 3.6\% |
| Swedesboro Borough |  |  |  |
| 2016 | 2,602 | N/A | 5.0\% |
| 2015 | 2,610 | 48,799 | 4.8\% |
| 2014 | 2,604 | 46,852 | 5.3\% |
| 2013 | 2,600 | 45,435 | 8.3\% |
| 2012 | 2,604 | 44,601 | 10.8\% |
| 2011 | 2,606 | 43,527 | 10.6\% |
| 2010 | 2,592 | 42,050 | 10.9\% |
| 2009 | 2,372 | 41,561 | 10.2\% |
| 2008 | 2,251 | 41,604 | 7.0\% |
| 2007 | 2,078 | 39,257 | 5.4\% |
| Woolwich |  |  |  |
| 2016 | 12,365 | N/A | 3.4\% |
| 2015 | 12,325 | 48,799 | 3.8\% |
| 2014 | 12,158 | 46,852 | 4.8\% |
| 2013 | 11,616 | 45,435 | 4.6\% |
| 2012 | 11,029 | 44,601 | 7.3\% |
| 2011 | 10,716 | 43,527 | 7.1\% |
| 2010 | 10,305 | 42,050 | 7.3\% |
| 2009 | 9,469 | 41,561 | 6.9\% |
| 2008 | 9,123 | 41,604 | 4.6\% |
| 2007 | 8,885 | 39,257 | 3.6\% |

## Source:

a Population information provided by the NJ Dept of Labor and Workforce Development
b Personal income
c Per Capita
d Unemployment data provided by the NJ Dept of Labor and Workforce Development

## KINGSWAY REGIONAL SCHOOL DISTRICT <br> PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

|  |  | 2017 |  |
| :--- | :---: | :---: | :---: |
|  |  |  | PERCENTAGE <br> OF TOTAL |
|  | EMPLOYEES | RANK | EMPLOYMENT |
| Inspira Health |  |  |  |
| Kennedy Memorial Hospital | 1,825 | 1 | $1.28 \%$ |
| Washington Township School District | 1,675 | 2 | $1.18 \%$ |
| Rowan University | 1,607 | 3 | $1.13 \%$ |
| County of Gloucester | 1,483 | 4 | $1.04 \%$ |
| Missa Bay, LLC | 1,384 | 5 | $0.97 \%$ |
| Monroe Township School District | 950 | 6 | $0.67 \%$ |
| U.S. Foodservices | 804 | 7 | $0.56 \%$ |
| ExxonMobil Research \& Engineering | 725 | 8 | $0.51 \%$ |
| LaBrea Bakery | 540 | 9 | $0.38 \%$ |
|  | 525 | 10 | $0.37 \%$ |

NOT AVAILABLE

Source: Comprehensive Annual Financial Reports of Individual School Districts
EXHIBIT J-16

Function/Program

Source: District Personnel Records

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| LNGGOLS | NI ヨכNVHO \％ | XTIVG <br>  | XTIVG ตอVไg | OILVY Y | VGL／TId ${ }^{\text {d }}$ |  |  |  |  |  |  |

[^2]EXHIBIT J-18

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$$
\begin{aligned}
& \text { DISTRICT BUILDINGS } \\
& \text { High School (Grades 9-12) } \\
& \text { Square Feet } \\
& \text { Capacity (Students) } \\
& \text { Enrollment } \\
& \text { Middle School (Grades 7-8) } \\
& \text { Square Feet } \\
& \text { Capacity (Students) } \\
& \text { Enrollment } \\
& \text { Number of Schools at June 30, 2014: } \\
& \text { Middle School }=1 \\
& \text { Senior High School = } 1 \\
& \text { Other }=0
\end{aligned}
$$
\]

Source: District Facilities Office
Enrollment is based on the annual
Enrollment is based on the annual October district count. NCE SCHEDULE OF REQUIRED MAINTENANCE
LAST TEN FISCAL YEARS



## KINGSWAY REGIONAL SCHOOL DISTRICT <br> INSURANCE SCHEDULE <br> JUNE 30, 2017

|  |  | VERAGE |  | TIBLE |
| :---: | :---: | :---: | :---: | :---: |
| School Package Policy (1) |  |  |  |  |
| Commercial Property | \$ | 106,685,248 | \$ | 1,000 |
| Commercial General Liability |  | 3,000,000 |  |  |
| Commercial Automotive |  | 1,000,000 |  | 2,000 |
| Commercial Crime |  | 100,000 |  | 1,000 |
| Commercial Inland Marine |  | 3,000,000 |  | 250 |
| Data Breach \& Privacy Security Liability (2) |  | 1,000,000 |  |  |
| Student Accident Insurance (3) |  |  |  |  |
| Base |  | 25,000 |  | 500 |
| Catastrophic |  | 2,500,000 |  | 25,000 |
| Umbrella Liability (4) |  | 10,000,000 |  |  |
| Surety Bonds (5) |  |  |  |  |
| Business Administrator/Board Secretary |  | 250,000 |  |  |
| Workmen's Compensation (6) |  | 2,000,000 |  |  |
| (1) Utica |  |  |  |  |
| (2) Hiscox Insurance Company Inc. |  |  |  |  |
| (3) Berkley Life and Health Insurance Company |  |  |  |  |
| (4) Utica |  |  |  |  |
| (5) Liberty Mutual |  |  |  |  |
| (6) NJSIG |  |  |  |  |

Source: District records

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# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Honorable President and Members<br>of the Board of Education<br>Kingsway Regional School District<br>County of Gloucester<br>Woolwich, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Kingsway Regional School District, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Kingsway Regional School District's basic financial statements, and have issued our report thereon dated November 1, 2017.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Kingsway Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Kingsway Regional School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any
deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Kingsway Regional School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully Submitted,

## HOLMAN FRENIA ALLISON, P.C.



Michael Holt
Certified Public Accountant
Public School Accountant, No. 1148

Medford, New Jersey
November 1, 2017

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08 

Honorable President and Members
of the Board of Education
Kingsway Regional School District
County of Gloucester
Woolwich, New Jersey

## Report on Compliance for Each Major Federal and State Program

We have audited the Kingsway Regional School District's compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2017. The Kingsway Regional School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Kingsway Regional School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); New Jersey OMB’s Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid; and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards, the Uniform Guidance and New Jersey OMB's Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the Kingsway Regional School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2017.

## Report on Internal Control Over Compliance

Management of the Kingsway Regional School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey OMB's Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Respectfully Submitted,
HOLMAN FRENIA ALLISON, P.C.


Michael Holt
Certified Public Accountant
Public School Accountant, No. 1148

Medford, New Jersey
November 1, 2017

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EXHIBIT K-3
SCHEDULE A

$\begin{array}{cc}\text { (ACCOUNTS } & \text { UNEARNED } \\ \text { RECEIVABLE) } & \text { REVENUE } \\ \text { AT JUNE 30, } & \text { AT JUNE 30, } \\ 2017 & 2017\end{array}$


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KINGSWAY REGIONAL SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR FISCAL YEAR ENDED JUNE 30,2017
HOกO\&HL SSVd
$\begin{array}{lcr}\text { PASS THROUGH } & & \\ \text { ENTITY } & & \\ \text { IDENTIFYING } & \text { AWARD } & \text { GRANT } \\ \text { NUMBER } & \text { AMOUNT } & \text { PERIOD }\end{array}$


14,804
10,182
$7 / 1 / 16-6 / 30 / 17$
$7 / 1 / 15-6 / 30 / 16$
$7 / 1 / 16-6 / 30 / 17$
$7 / 1 / 15-6 / 30 / 16$

 - FOR MSCAL YEAR ENDED



430,348 7/1/16-6/30/17


GRANT
PERIOD



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 495-034-5094-003
495-034-5094-003 $495-034-5094-002$
$495-034-5094-001$
$495-034-5094-003$
495-034-5120-075
$100-010-3350-023$
$100-010-3350-023$
2440-060-10-1003
Total State Financial Assistance Reported on Single Audit Summary

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Note 1. Basis of Presentation

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all federal awards and state financial assistance programs of the Kingsway Regional School District. The School District is defined in Note 1 of the basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB’s Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

## Note 2. Summary of Significant Accounting Policies

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting and programs recorded in the capital projects fund are presented using the modified accrual basis of accounting. These bases of accounting are described in Note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB’s Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

The School District did not elect the 10-percent de deminimis indirect cost rate as discussed in 2 CFR 200.414.

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the School District for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

## Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Note 3. Relationship to Basic Financial Statements (continued)

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $\$ 16,217$ for the general fund and $\$ 3,891$ for the special revenue fund. See Exhibit C-3 Note A of the basic financial statements, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| Fund | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 14,804 | \$ | 12,711,324 | \$ | 12,726,128 |
| Special Revenue Fund |  | 555,755 |  | - |  | 555,755 |
| Debt Service Fund |  | - |  | 430,348 |  | 430,348 |
| Food Service Fund |  | 295,799 |  | 8,715 |  | 304,514 |
| Total Awards \& Financial Assistance | \$ | 866,358 | \$ | 13,150,387 | \$ | 14,016,745 |

## Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5. Federal and State Loans Outstanding

The Kingsway Regional School District had no loan balances outstanding at June 30, 2017.

# KINGSWAY REGIONAL SCHOOL DISTRICT <br> <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS <br> <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Section I - Summary of Auditor's Results

## Financial Statements

Type of auditor's report issued

Internal control over financial reporting:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

Noncompliance material to financial statements noted?
$\qquad$ Unmodified
$\qquad$ yes $\quad \mathrm{x}$ no
$\qquad$ yes $\qquad$ X none reported
$\qquad$ yes $\qquad$ x no

## Federal Awards

Internal control over major programs:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

Type of auditor's report issued on compliance for major programs
$\qquad$ yes no
$\qquad$ yes $\quad \mathrm{x}$ none reported

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of Uniform Guidance?

Identification of major programs:
CFDA Number(s)
FAIN Number(s)
$\qquad$
Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?

Unmodified
$\qquad$
$\qquad$ yes $\qquad$ no

## Name of Federal Program or Cluster

$\qquad$
$\qquad$
$\qquad$ yes $\qquad$ no

## KINGSWAY REGIONAL SCHOOL DISTRICT <br> SCHEDULE OF FINDINGS AND QUESTIONED COSTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2017

## Section I - Summary of Auditor's Results (continued)

## State Financial Assistance

Dollar threshold used to determine Type A programs

Auditee qualified as low-risk auditee?
Internal control over major programs:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

Type of auditor's report issued on compliance for major programs
Any audit findings disclosed that are required to be reported in accordance with New Jersey OMB's Circular 15-08?
$\qquad$ yes $\qquad$ X no
$\qquad$ yes $\qquad$ X no
\$750,000.00
$\qquad$ X yes $\qquad$ no
$\qquad$
Unmodified
$\qquad$ yes no

Identification of major programs:

State Grant/Project Number(s)

| $495-034-5120-078$ |
| :---: |
| $495-034-5120-089$ |
| $495-034-5120-084$ |
| $495-034-5120-094$ |
| $495-034-5120-096$ |
| $495-034-5120-098$ |
| $495-034-5120-097$ |
| $495-034-5120-101$ |
| $495-034-5120-102$ |
| $495-034-5120-075$ |
| $495-034-5094-003$ |

Name of State Program

| State Aid Public: |
| :--- |
| Equalization Aid |
| Special Education Categorical Aid |
| Security Aid |
| Supplemental Enrollment Growth Aid |
| Under Adequacy Aid |
| PARCC Readiness Aid |
| Per Pupil Growth Aid |
| Professional Learning Community Aid |
| Host District Support Aid |
| Debt Service Aid |
| Reimbursed TPAF Social Security Contributions |

# KINGSWAY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

# KINGSWAY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 

## Section III - Federal Awards \& State Financial Assistance Findings \& Questioned Costs

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB's Circular 15-08.

## FEDERAL AWARDS

None.

## STATE FINANCIAL ASSISTANCE

None.

# KINGSWAY REGIONAL SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2017 


#### Abstract

This section identifies the status of prior year findings related to the financial statements, federal awards and state financial assistance that are required to be reported in accordance with Government Auditing Standards, Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards (Uniform Guidance), and New Jersey OMB’s Circular 15-08.


Financial Statement Findings
No Prior Year Findings.

Federal Awards
No Prior Year Findings.

State Financial Assistance
No Prior Year Findings.


[^0]:    OPERATING REVENUES:
    Local Sources:
    Transportation Fees
    Sale of Gasoline
    Shared Service Fees
    Total Operating Revenue
    OPERATING EXPENSES:
    Employee Benefits
    Cleaning, Repair \& Maintenance Services
    Aid in Lieu of Transportation
    Miscellaneous Purchased Service
    Miscellaneous Purchased Services
    Supplies \& Materials
    Miscellaneous Expenditures
    Total Operating Expenses
    Net Income/(Loss)
    Other Financing Sources/(Uses):
    Operating Transfer In/(Out):
    Total Other Financing Sources/(Uses)
    Change in Net Position
    Total Net Position- July 1
    Total Net Position - June 30

[^1]:    Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

[^2]:    Sources：District records
    Note：Enrollment based on annual October district count．
    （a）Operating expenditures equal total expenditures less debt service and capital outlay
    （c）Average daily enrollment and average daily attendance are obtained from the School Register Summary（SRS）

