SCHOOL DISTRICT OF **KINNELON BOROUGH Kinnelon Borough School District** Kinnelon, New Jersey **Comprehensive Annual Financial Report** For the Fiscal Year Ended June 30, 2017

Comprehensive Annual Financial Report

of the

Kinnelon Borough School District

Kinnelon, New Jersey

For the Fiscal Year Ended June 30, 2017

Prepared by

Kinnelon Borough School District Board of Education

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INTRODUCTORY SECTION

KINNELON PUBLIC SCHOOLS



109 KIEL AVENUE • KINNELON, NEW JERSEY 07405 TEL: (973) 838-1418 • FAX: (973) 838-5527 Website: www.kinnelonpublicschools.org

Kerry Keane Business Administrator Board Secretary

October 15, 2017

Honorable President and Members of the Board of Education Kinnelon Borough School District 109 Kiel Avenue Kinnelon, New Jersey 07405

Dear Board Members:

The comprehensive annual financial report of the Kinnelon Board of Education (the "District") for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Kinnelon Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circulars 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.* Information related to this single audit, including the auditor's report on internal control and compliance with applicable laws and regulations and findings and questioned costs, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The Kinnelon School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board "GASB" as set forth in Section 2100 of the GASB <u>Codification of Governmental Accounting and Financial Reporting Standards</u>. All funds of the District are included in this report. The Kinnelon Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through Grade 12. These include regular, vocational as well as special education for handicapped youngsters. The District completed the 2016/2017 fiscal year with an enrollment of 1,953 students., which was a decrease of 39 students from the prior year.

Honorable President and Members of the Board of Education Kinnelon Borough School District Page 2 October 6, 2017

<u>2) ECONOMIC CONDITION AND OUTLOOK</u>: While recent job growth in Kinnelon has been slow, and indicative of the economy as a whole, the most recent unemployment rate in the community is 3.4%. This is approximately 1.0% lower than the national average. Future home development is limited due to the implementation of the Highlands Act.

<u>3) MAJOR INITIATIVES</u>: Over the past five years, student enrollmentin the Kinnelon Public Schools has decreased approximately 11%. Our student population was anticipated and our focus is on repurposing existing instructional space to meet the needs of our student population. There are no plans for future building expansion.

<u>4) INTERNAL ACCOUNTING CONTROLS</u>: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principals (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District management.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as fund balance restrictions, commitments and assignments at June 30, 2017.

<u>6) ACCOUNTING SYSTEM AND REPORTS</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1.

Honorable President and Members of the Board of Education Kinnelon Borough School District Page 3 October 6, 2017

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

<u>8) RISK MANAGEMENT</u>: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

<u>9) OTHER INFORMATION</u>: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and New Jersey's OMB Circular 15-08. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

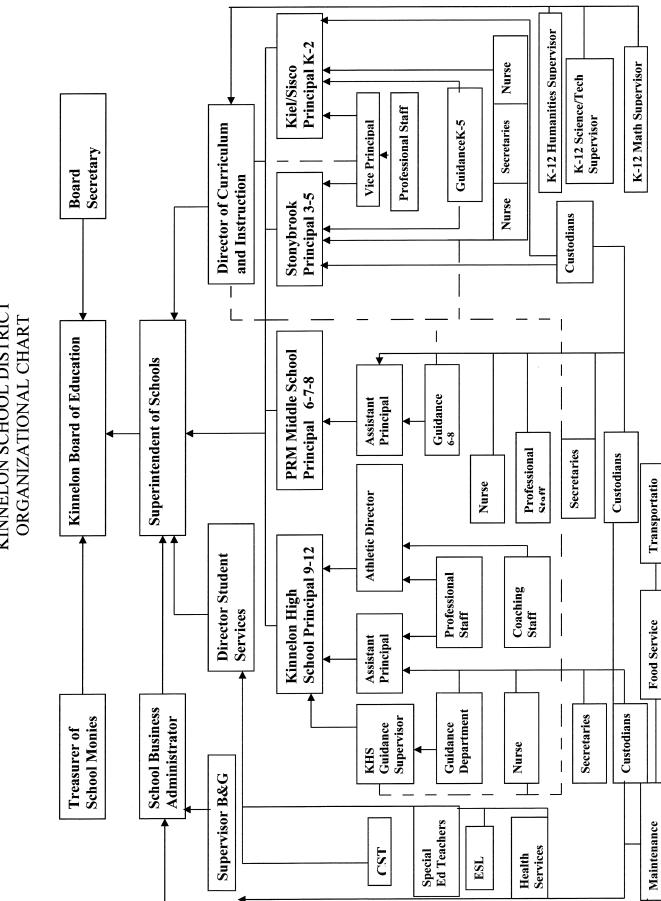
<u>10) ACKNOWLEDGMENTS</u>: We would like to express our appreciation to the members of the Kinnelon School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

DiGiusep be

Superintendent

Kerry A. Keand Board Secretary/Business Administrator



BOROUGH OF KINNELON BOARD OF EDUCATION KINNELON, NEW JERSEY

ROSTER OF OFFICIALS JUNE 30, 2017

Members of the Board of Education		Term Expires
Marcy Pryor	President	2019
Michael Petruccelli	Vice President	2018
Denise Hatch	Member	2017
Jason DeAlessi	Member	2019
Susan Nogaj-Matteson	Member	2019
Marianne DeAlessi	Member	2017
Jemi Gillen-Ruth	Member	2018

Other Officials

Diane DiGiuseppe, Superintendent Kerry A. Keane, Business Administrator / Board Secretary Jennifer Stillman, Treasurer of School Monies Apruzzese, McDermott, Mastro, Murphy, Board Attorney

KINNELON BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

AUDIT FIRM

John J. Mooney Nisivoccia LLP 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856

ATTORNEYS

Andrea Kahn McManimon & Scotland 1037 Raymond Blvd., Suite 400 Newark, NJ 07102

Apruzzese, McDermott, Mastro & Murphy 25 Independence Boulevard Box 112 Liberty Corner, NJ 07938

OFFICIAL DEPOSITORY

Lakeland Bank Route 23 North Kinnelon, NJ 07405

FINANCIAL SECTION



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Park 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555 Fax

Independent Auditors' Report

The Honorable President and Members of the Board of Education Kinnelon Borough School District County of Morris, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Kinnelon Borough School District (the "District") in the County of Morris, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable President and Members of the Board of Education Kinnelon Borough School District Page 2

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Kinnelon Borough School District, in the County of Morris, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension schedules in Exhibits L-1 to L-4 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information such as the combining and individual non-major fund financial statements and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary schedules such as the combining and individual non-major fund financial statements and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The Honorable President and Members of the Board of Education Kinnelon Borough School District Page 3

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 15, 2017 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

October 15, 2017 Mount Arlington, New Jersey

NISIVOCCIA LLP ISNOGCM bon Kooney / John J.

Licensed Public School Accountant #2602 Certified Public Accountant

REQUIRED SUPPLEMENTARY INFORMATION – PART I MANAGEMENT'S DISCUSSION AND ANALYSIS

Management Discussion and Analysis (Unaudited)

This section of Kinnelon Borough School District's annual financial report presents its discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2017. Please read it in conjunction with the transmittal letter at the front of this report and the district's financial statements, which immediately follow this section.

Financial Highlights

- The District's financial status decreased on a district-wide basis and increased significantly on the fund basis in the current year.
- In 2016/17, the Governmental Activities had \$51,688,781 in revenue. The majority of Governmental Activities revenue was raised through local property taxes and state aid. The total Governmental Activities expenses were \$52,095,284.

Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the district:

- The first two statements are *district-wide financial statements* that provide both *short-term* and *long-term* information about the district's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the district, reporting the district's operations in *more* detail than the district-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds* statements offer *short* and *long-term* financial information about the activities the district operates like a business, such as food services and the enrichment program.
- *Fiduciary funds statements* provide information about the financial relationships in which the district acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the district's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1 Organization of Kinnelon Borough's School District Financial Report

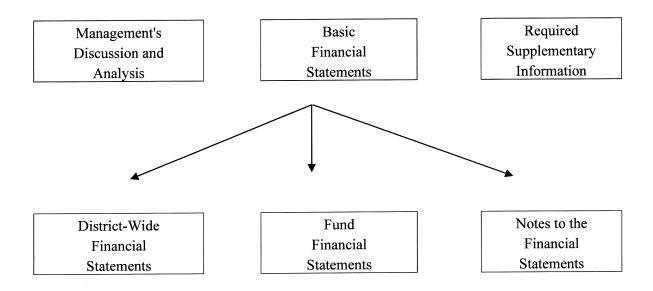


Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

Figure A-2

Major Features of the District-Wide and Fund Financial Statements

			Fund Financial Statements	
	District-Wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance	Activities the district operates similar to private businesses, food services and enrichment program	Instances in which the district administers resources on behalf of someone else, such as scholarship programs and student activities monies.
Required Financial Statements	 Statement of net position Statement of activities 	 Balance sheet Statement of revenue, expenditures, and changes in fund balances 	 Statement of net position Statement of revenue, expenses and changes in net position Statement of cash flows 	 Statement of fiduciary net position Statement of changes in fiduciary net position
Accounting Basis and Measurement Focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of Asset/Liability Information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of Inflow/Outflow Information	All revenue and expenses during the year, regardless of when cash is received or paid	Revenue for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenue and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid

District-wide Statements

The District-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the district's assets, deferred inflows and outflows and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two District-wide statements report the District's *net position* and how it has changed. Net position – the difference between the district's assets, deferred inflows and outflows and liabilities – is one way to measure the district's financial health or *position*.

- Over time, increases or decreases in the district's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the district's overall health, you need to consider additional nonfinancial factors such as changes in the district's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the district's activities are divided into two categories:

- *Governmental activities*: Most of the district's basic services are included here, such as regular and special education, transportation and administration. Property taxes and state formula aid finance most of these activities.
- *Business-type activities*: The district charges fees to help it cover the costs of certain services it provides. The district's food service and enrichment program are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the district's funds, focusing on its most significant or "major" funds – not the district as a whole. Funds are accounting devices the district uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The district establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

The District has three kinds of funds:

- *Governmental funds*: Most of the district's basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the district's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information at the bottom of the governmental funds statements (or difference) between them.
- *Proprietary funds*: Services for which the district charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The district's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The district uses *internal service funds* (the other kind of proprietary fund) to report activities that provide supplies and services for its other programs and activities. The district currently does not maintain any internal service funds.

• *Fiduciary funds*: The district is the trustee, or *fiduciary*, for assets that belong to others, such as scholarship funds and the student activities funds. The district is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The district excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

Notes to Financial Statements: Provides additional information essential to full understanding of Districtwide and fund financial statements.

Financial Analysis of the District as a Whole

Net Position: The District's net position is shown in Figure A-3. It is important to note here that depreciation of the District's capital assets is computed into the total. The depreciation factored into the District's net position for 2016/17 is \$1,377,117. This same amount is also factored in as an expense in the audit.

Condensed Statement of Net Positon

							Percentage
	Governmental Activities		Business-Ty	pe Activities	Total Scho	Change	
	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17	2016/17
Current and							
Other Assets	\$ 2,563,576	\$ 3,459,863	\$ 290,246	\$ 329,569	\$ 2,853,822	\$ 3,789,432	32.78%
Capital Assets, Net	41,351,197	40,095,392	70,392	56,397	41,421,589	40,151,789	-3.07%
Total Assets	43,914,773	43,555,255	360,638	385,966	44,275,411	43,941,221	-0.75%
Deferred Outflows of Resources	2,781,024	5,713,851			2,781,024	5,713,851	105.46%
Other Liabilities	34,890	738,500	15,401	17,088	50,291	755,588	1402.43%
Long-Term Liabilities	32,885,783	35,320,823			32,885,783	35,320,823	7.40%
Total Liabilities	32,920,673	36,059,323	15,401	17,088	32,936,074	36,076,411	9.53%
Deferred Inflows of Resources	162,416	3,578			162,416	3,578	-97.80%
Net Position:							
Net Investment in Capital Assets	19,322,431	19,646,697	70,392	56,397	19,392,823	19,703,094	1.60%
Restricted	1,119,539	1,295,937			1,119,539	1,295,937	15.76%
Unrestricted/(Deficit)	(6,829,262)	(7,736,429)	274,845	312,481	(6,554,417)	(7,423,948)	13.27%
Total Net Position	\$ 13,612,708	\$ 13,206,205	\$ 345,237	\$ 368,878	\$ 13,957,945	\$ 13,575,083	-2.74%

Changes in net position: The District's *combined* net position was \$13,575,083, or 2.74%, less than it was the year before primarily due significant increases in the liabilities associated with pensions and the general operations of the District. (See Figure A-4).

Figure A-3

Figure A-4 Changes in Net Position from Operating Results

	Governmental	Business-Type Activities		Total School G District		Governmental Activities		Business-Type Activities		Total School District	Percentage Change
	Activities 2016/17			2016/17		2015/16		2015/16		2015/16	2016/17
Revenue:	2010/17		2010/11								
Program Revenue:											
Charges for Services	\$ 92,001	\$	807,114	\$	899,115	\$	95,199	\$	802,535	\$ 897,734	0.15%
Operating Grants and											
Contributions	14,824,450		79,498	1	14,903,948		11,336,746		77,617	11,414,363	30.57%
General Revenue:											
Property Taxes	36,514,352			3	36,514,352		35,513,410			35,513,410	2.82%
Other	257,978		546		258,524		363,831		439	364,270	-29.03%
Total Revenue	51,688,781		887,158		52,575,939		47,309,186		880,591	48,189,777	9.10%
Expenses:											
Instruction	29,844,092			2	29,844,092		27,531,454			27,531,454	8.40%
Pupil and Instruction Services	10,007,899				10,007,899		8,665,465			8,665,465	15.49%
Administrative and Business	4,754,574				4,754,574		4,166,028			4,166,028	14.13%
Maintenance and Operations	4,078,236				4,078,236		3,744,103			3,744,103	8.92%
Transportation	2,195,396				2,195,396		2,002,699			2,002,699	9.62%
Other	1,215,087		863,517		2,078,604		1,297,453		846,055	2,143,508	-3.03%
Total Expenses	52,095,284		863,517		52,958,801		47,407,202		846,055	48,253,257	9.75%
Increase/(Decrease) in Net Position	\$ (406,503)	\$	23,641	\$	(382,862)	\$	(98,016)	\$	34,536	\$ (63,480)	503.12%

Revenue Sources: The District's total revenue for the 2016/17 school year was \$52,575,939. (See Figure A-5). Property taxes and state formula aid accounted for most of the District's revenue, with local taxes accounting for \$36,514,352 of the total, or 69.45 percent. (See Figure A-5). The remainder came from State and Federal Aid, miscellaneous sources and charges for services. The Kinnelon Borough School District basically conducts its operations from the revenues it receives from its local taxpayers.

Figure A-5

Sources of Revenue for Fiscal Year 2017

	-	Amount	Percentage
Sources of Income:			
Operating Grants and Contributions	\$	14,903,948	28.35%
Property Taxes		36,514,352	69.45%
Charges for Services		899,115	1.71%
Other		258,524	0.49%
	\$	52,575,939	100.00%

Expenses: The total cost of all programs and services was \$52,958,801. The District's expenses are predominantly related to instructing, caring for (pupil services) and transporting students (79.40 percent). (See Figure A-6). The District's administrative and business activities accounted for 8.98 percent of total costs.

Figure A-6

Expenses for Fiscal Year 2017

	 Amount	Percentage
Expense Category:		
Instruction	\$ 29,844,092	56.35%
Pupil and Instruction Services	10,007,899	18.90%
Administrative and Business	4,754,574	8.98%
Maintenance and Operations	4,078,236	7.70%
Transportation	2,195,396	4.15%
Other	2,078,604	3.92%
	 52,958,801	100.00%

Governmental Activities

As discussed elsewhere in this commentary, the financial position of the District decreased significantly. This was mostly attributable to the increased costs of maintaining existing programs and the provision of a multitude of special programs and services for disabled pupils while revenues increased significantly less than related expenses. In addition, there was a significant increase in the net pension liability of the District is also faced with significant increases in health benefit costs.

Careful management of expenses remains essential for the District to sustain its financial health. Among the many significant cost savings actions implemented during the year were:

- Authorized participation in several co-op purchasing programs to reduce costs.
- Monitoring of Special Education Costs and Out of District Tuition

It is crucial that the District continue to examine its expenses carefully. Increasing teacher, parental and student demands for new activities and programs must be evaluated thoroughly. District resources continue to be at their tightest level in many years.

Figure A-7 presents the cost of six major district activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

Net Cost of Governmental Activities						
	Total Cost of	Net Cost of	Total Cost of	Net Cost of		
	Services	Services	Services	Services		
	2016/17	2016/17	2015/16	2015/16		
Instruction	\$ 29,844,092	\$ 19,225,843	\$27,531,454	\$19,737,011		
Pupil and Instruction Services	10,007,899	7,095,073	8,665,465	6,735,806		
Administrative and Business	4,754,574	3,621,205	4,166,028	3,337,232		
Maintenance and Operations	4,078,236	4,078,236	3,744,103	3,236,752		
Transportation	2,195,396	1,943,389	2,002,699	1,631,003		
Other	1,215,087	1,215,087	1,297,453	1,297,453		
	\$ 52,095,284	\$ 37,178,833	\$47,407,202	\$35,975,257		

Figure A-7

- The cost of all governmental activities this year was \$52,095,284.
- The federal and state governments subsidized certain programs with grants and contributions (\$14.91 million).
- Most of the District's costs (\$36.51 million), however, were financed by District taxpayers.
- A portion of governmental activities was financed with \$1,520,955 in state aid based on the SFRAPAY formula, which is included in the \$14.91 million grants and contributions noted above.
- The remainder of the funding came from charges for services, miscellaneous revenue and investment earnings.

Business-Type Activities

Net position from the District's business-type activity increased by \$23,641 (Refer to Figure A-4). Factors contributing to these results included:

- Food services expenses exceeded revenues by approximately \$20,433.
- Enrichment program revenues exceeded expenses by approximately \$44,074.
- Enrichment program interest totaled \$543 and food service interest totaled \$3.

Financial Analysis of the District's Funds

The District's financial position increased significantly despite the rising challenge of difficult economic times. Expenditures during the recent year increased significantly as a result of an increased number of pupils with disabilities. In addition to greater numbers, these pupils are more profoundly disabled and require more complex educational and related services.

Other significant areas of budget increases have been in health insurance and energy. Insurance costs for all staff have continued to dramatically increase.

Difficult economic times have had a direct impact upon the District's revenue sources. As required by the enacted legislation, the District offset the tax levy by reducing fund balance to 2% of the current expense budget. As overall revenue for the District diminishes, the amount of funds generated to offset the tax levy likewise decreases.

All of these factors are likely to continue for the next several years. To maintain a stable financial position, the District must continue to practice sound fiscal management.

General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget several times. The budget amendment is as follows:

• Over the course of the year, the District reviewed the annual operating budget several times. These budget amendments were for changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment. Additional Funds were appropriated out of the Capital Reserve for Improvements to the High School, Middle School, and Stony Brook Elementary School.

Capital Asset and Long-Term Liabilities

Figure A-8

Capital Assets (Net of Depreciation)							
	Governme	nt Activities	Business-Ty	Percentage Change			
	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17
Land Buildings and Building	\$ 45,810	\$ 45,810			\$ 45,810	\$ 45,810	0.00%
Improvements Machinery and	39,207,147	40,274,589			39,207,147	40,274,589	-2.65%
Equipment	842,435	1,030,798	\$ 56,397	\$ 70,392	898,832	1,101,190	-18.38%
Total Capital Assets							
(net of Depreciation)	\$40,095,392	\$41,351,197	\$ 56,397	\$ 70,392	\$40,151,789	\$41,421,589	-3.07%

There were additions to capital assets for Governmental activities totaling \$126,405 and deletions from capital assets for governmental activities of \$19,088 in 2016/17. Depreciation expense for Governmental activities totaled \$1,363,122 in 2016/17. Depreciation expense for business-type activities totaled \$13,995 in 2016/17.

Long-term Liabilities

At year-end, the District had \$35,320,823 in general obligation bonds and other long-term liabilities outstanding as shown in Figure A-9. (More detailed information about the District's long-term liabilities is presented in Note 7 to the financial statements.)

Figure A-9

Outstanding	Long-Term	Liabilities

			Percentage
	Total Schoo	ol District	Change
	 2016/17	2015/16	2016/17
General Obligation Bonds (Financed			
with Property Taxes)	\$ 18,360,000	\$ 19,735,000	-6.97%
Unamortized Bond Premium	1,871,086	2,020,029	-7.37%
Net Pension Liability	13,644,203	9,814,506	39.02%
Compensated Absences	1,227,925	1,042,511	17.79%
Capital Leases	217,609	273,737	-20.50%
*	\$ 35,320,823	\$ 32,885,783	7.40%

- The District's accrued compensated absences increased by \$185,414, mainly due to vesting of additional employees now eligible for compensated absences and a change in the method used to calculate the liability.
- The District paid down debt, retiring \$1,375,000 of outstanding bonds.
- The District paid down capital lease obligations of \$56,128.
- The District's net pension liability increased by \$3,829,697.

Factors Bearing on the District's Future Revenue/Expense Changes

The impact of School Funding Reform Act. The School Funding Reform Act, adopted by the State of New Jersey on January 13, 2008, provided a new funding formula which would meet the requirements of Abbott v Burke in future years. The legislation requires each district to provide a local "fair share" contribution to property taxes to support schools, and establishes an "adequacy budget" for each district. The adequacy budget is based a state formula for each expenditure that is needed to provide a thorough and efficient education. The formula also includes enrollment and other factors such as the number of special education students and at-risk, or poor students.

The impact of S29, adopted by the State of New Jersey on July 13, 2010 reduced the District's ability to increase taxes. While A1 legislation in 2007 restricted increases in the District's tax levy to 4%, this legislation, further reduced any increase in tax levy to no by more than 2%. The District will need to focus on containing increases in areas such as health benefits and other employee benefits.

The impact of S2937 adopted by the State of New Jersey on June 28, 2011 provides pension and health benefit reforms. This legislation has provided some long term cost containment for pension and health benefit costs. In 2014-15, the District was in Tier IV of the health benefit contribution schedule.

Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers, customers and investors and creditors with a general overview of the district's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Board of Education Office, Glen Sisco School, 109 Kiel Road, Kinnelon, NJ 07405.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2017

	Governmental Activities	Business-type Activities	Total
ASSETS Cash and Cash Equivalents Receivables from Other Governments	\$ 1,592,903 555,728	\$ 306,847	\$ 1,899,750 555,728
Other Receivables Internal Balances	24,183 (10,607)	10,607	24,183
Interfund Receivable	1,719	12,115	1,719 12,115
Inventory Restricted Assets:		12,115	12,115
Capital Reserve Account - Cash and Cash Equivalents	1,295,937		1,295,937
Capital Assets: Sites (Land)	45,810		45,810
Depreciable Buildings and Building Improvements and Machinery and Equipment	40,049,582	56,397	40,105,979
Total Assets	43,555,255	385,966	43,941,221
DEFERRED OUTFLOW OF RESOURCES			
Deferred Amount on Refunding	898,119		898,119
Difference Between Expected and Actual - Pension	253,741		253,741
Changes in Assumptions - Pension	2,826,350		2,826,350
Net Difference in Investments - Pension	520,266 768,145		520,266 768,145
Changes in Proportions - Pension Contribution Subsequent to Measurement Date - Pensions	447,230		447,230
Total Deferred Outflows of Resources	5,713,851		5,713,851
LIABILITIES			
Current Liabilities:			
Accrued Interest Payable	276,383		276,383
Accounts Payable - Vendors	447,230		447,230
Payable to State Government	200	14,273	200 14,273
Prepaid Sales	14,687	2,815	14,273
Unearned Revenue Noncurrent Liabilities:	14,007	2,015	17,502
Due Within One Year	1,611,756		1,611,756
Due Beyond One Year	33,709,067		33,709,067
Total Liabilities	36,059,323	17,088	36,076,411
DEFERRED INFLOWS OF RESOURCES:			
Changes in Proportions - Pensions	3,578		3,578
Total Deferred Inflows of Resources	3,578		3,578
NET POSITION Net Investment in Capital Assets Restricted for:	19,646,697	56,397	19,703,094
Capital Projects	1,295,937		1,295,937
Unrestricted/(Deficit)	(7,736,429)	312,481	(7,423,948)
Total Net Position	\$ 13,206,205	\$ 368,878	\$ 13,575,083

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2017

				d.	Program Revenue		Net CI	Net (Expense) Revenue and Changes in Net Position	and on	
Functions/Programs	Ē	Expenses	Charges for Services	for	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities		Total
Governmental Activities:										
Instruction:										
Regular	s	21,089,444	\$ 92,001	001	\$ 6,588,789		\$ (14,408,654)		Ś	(14,408,654)
Special Education		6,247,293			3,665,877		(2,581,416)			(2,581,416)
Other Special Instruction		818,422			271,582		(546, 840)			(546, 840)
Other Instruction		1,688,933					(1,688,933)			(1,688,933)
Support services:										
Tuition		1,700,591			386,954		(1,313,637)			(1, 313, 637)
Student & Instruction Related Services		8.307.308			2,525,872		(5,781,436)			(5,781,436)
General Administrative Services		785,407			152,100		(633,307)			(633, 307)
School Administrative Services		3.213.866			981,269		(2,232,597)			(2,232,597)
Central Services		673,781					(673,781)			(673, 781)
Administrative Information Technology		81,520					(81,520)			(81, 520)
Plant Operations and Maintenance		4,078,236					(4,078,236)			(4,078,236)
Pupil Transportation		2,195,396			252,007		(1,943,389)			(1,943,389)
Interest on Long-Term Debt		883,193					(883,193)			(883, 193)
Capital Outlay		331,894					(331,894)			(331, 894)
Total Governmental Activities		52,095,284	92,	92,001	14,824,450	-0-	(37,178,833)	-0-		(37,178,833)

Exhibit A-2 Page 1 of 2

	KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF ACTIVITIES	LON BOROUGH SCHOOL DIS STATEMENT OF ACTIVITIES	<u>ISTRICT</u>				Exhibit A-2 Page 2 of 2
FUK		THE FINCAL TEAN ENDED JUNE 30, 2011	1102,00	Net	Net (Expense) Revenue and Changes in Net Position	ue and sition	
Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities		Total
\$ 604,748 258,769	\$ 504,814 302,300	\$ 79,498			\$ (20,436) 43,531	* •	(20,436) 43,531
863,517	807,114	79,498			23,095		23,095
\$ 52,958,801	\$ 899,115	\$ 14,903,948		\$ (37,178,833)	23,095		(37,155,738)
General 1	Revenues:						
Taxes: Property Taxes	axes: Property Taxes. Levied for General Purposes, Net	al Purposes, Net		34,386,899			34,386,899
Taxes Levied f	Taxes Levied for Debt Service			2,127,453			2,127,453
Investment Earnings	ings				546		546
Miscellaneous Income	Icome			198,550			198,550
Federal and State	Federal and State Aid not Restricted	þ		59,428			59,428
Total General Revenue	svenue			36,772,330	546		36,772,876
Change	Change in Net Position			(406,503)	23,641		(382,862)
Net Position - Beginning	sginning			13,612,708	345,237		13,957,945
Net Position - Ending	guipu			\$ 13,206,205	\$ 368,878	~	13,575,083

Total Business-Type Activities

Total Primary Government

Business-Type Activities: Food Service

Functions/Programs

Enrichment Program

THE ACCOMPANYING NOTES TO FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

FUND FINANCIAL STATEMENTS

KINNELON BOROUGH SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2017

		General Fund	R	Special evenue Fund	Go	Total overnmental Funds
ASSETS Cash and Cash Equivalents Receivables From State Government Receivables From Federal Government Other Receivables Interfund Receivable Restricted Cash and Cash Equivalents	\$	1,592,903 553,222 13,521 1,295,937	\$	2,506 24,183	\$	1,592,903 553,222 2,506 24,183 13,521 1,295,937
Total Assets	\$	3,455,583	\$	26,689	\$	3,482,272
LIABILITIES AND FUND BALANCES Liabilities: Payable to State Government Interfund Payable Unearned Revenue	\$	10,607	\$	200 11,802 14,687	\$	200 22,409 14,687
Total Liabilities		10,607		26,689		37,296
Fund Balances: Restricted for: Capital Reserve Assigned:		1,295,937				1,295,937
Designated For Subsequent Year's Expenditures Year-end Encumbrances Unassigned		123,062 1,151,283 874,694				123,062 1,151,283 874,694
Total Fund Balances		3,444,976				3,444,976
Total Liabilities and Fund Balances	\$	3,455,583	\$	26,689		
Amounts reported for Governmental Activities in the Statement of Net Positions (A-1)	are different be	ecause:				
Capital assets used in Governmental Activities are not fir resources and therefore are not reported in the funds. Th assets is \$66,667,213 and the accumulated depreciation i	e cost of the				\$	40,095,392

assets is \$66,667,213 and the accumulated depreciation is \$20,371,021.	Ŷ	
Bond issuance premiums are reported as a revenue in the Governmental Funds in the year of receipt. The original premium is \$2,471,531 and accumulated amortization is \$600,445.		(1,871,086)
Deferred amount on refunding is not reported as an expense in the Governmental Funds in the year of expense. The deferred amount on refunding is \$1,451,905 and the accumulated amortization is \$553,786.		898,119
Accrued liability for interest on long-term debt is not due and payable in the current period and therefore are not reported as liability in the funds.		(276,383)
The Net Pension Liability for PERS is not due and payable in the current period and is not reported in the Governmental Funds.		(13,644,203)
Certain amounts related to the Net Pension Liability are deferred and amortized in the Statement of Activities and are not reported in the Governmental Funds: Changes in Assumptions - Pensions Changes in Proportions - Pensions Difference Between Expected and Actual Experience - Pensions Net Difference in Investments - Pensions Changes in Proportions - Pensions		2,826,350 768,145 253,741 520,266 (3,578)
Other Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds		(19,805,534)
Net Position of Governmental Activities	\$	13,206,205

THE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES</u> <u>GOVERNMENTAL FUNDS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u>

		General Fund		Special Revenue Fund		Debt Service Fund	G	Total overnmental Funds
REVENUE:								
Local Sources:	•	24.206.000			\$	2,127,453	\$	36,514,352
Local Tax Levy	\$	34,386,899			Э	2,127,433	φ	101,563
Tuition		101,563	¢	32,813				204,123
Miscellaneous		171,310		32,813		2,127,453		36,820,038
Total - Local Sources		34,659,772		4,273		2,127,433 59,428		6,705,409
State Sources		6,641,708		4,273		59,428		470,153
Federal Sources		15,371	-	491,868		2,186,881		43,995,600
Total Revenue		41,316,851		491,808		2,100,001		+3,775,000
EXPENDITURES:								
Current:								
Regular Instruction		10,971,598		37,086				11,008,684
Special Education Instruction		3,315,815		70,882				3,386,697
Other Special Instruction		433,162						433,162
Other Instruction		997,571						997,571
Support Services and Undistributed Costs:								
Tuition		1,316,691		383,900				1,700,591
Student & Instruction Related Services		4,610,211						4,610,211
General Administrative Services		538,561						538,561
School Administrative Services		1,670,744						1,670,744
Central Services		394,107						394,107
Administrative Information Technology		81,520						81,520
Plant Operations and Maintenance		2,885,178						2,885,178
Pupil Transportation		2,071,907						2,071,907
Unallocated Benefits		10,674,285						10,674,285
Debt Service:								
Principal						1,375,000		1,375,000
Interest and Other Charges						811,881		811,881
Capital Outlay		439,211						439,211
Total Expenditures		40,400,561		491,868		2,186,881		43,079,310
Excess/(Deficiency) of Revenue Over/(Under) Expenditures		916,290						916,290
Fund Balance—July 1		2,528,686						2,528,686
Fund Balance—June 30	\$	3,444,976		-0-	\$	-0-	\$	3,444,976

THE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

KINNELON BOROUGH SCHOOL DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, <u>AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS</u> FOR THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2017	EXII	EXhibit B-3
Total Net Change in Fund Balances - Governmental Funds (from B-2)		
Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:	\$	916,290
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. Image: Image	c C	(1.255 805)
Repayment of serial bonds is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.	1,3	1,375,000
In the Statement of Activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).	1	(185,414)
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)	0	(276,383)
Repayment of capital leases is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.		56,128
The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds: Change in Net Pension Liability	(3,8	(3,829,697)
Deterred Outnows. Changes in Assumptions Changes in Proportion Difference Between Expected and Actual Experience Net difference between projected and actual investment earnings on pension plan investments	1,1	1,772,350 278,921 19,601 678,064
Deterior informes. Changes in Proportion		1,040
The governmental funds report the effect of the deferred amount on refunding when debt is first issued, where as this amount is deferred and amortized in the statement of activities.		(105,541)
The governmental funds report the effect of a bond premium when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. (+)		148,943
Change in Net Position of Governmental Activities	• \$	(406,503)
THE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT		

Exhibit B-3

Page 30

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>STATEMENT OF NET POSITION</u> <u>PROPRIETARY FUNDS</u> <u>JUNE 30, 2017</u>

ASSETS:	Busi Act Non-M	Total ness-type tivities - Iajor Funds prise Funds
Current Assets:		
Cash and Cash Equivalents	\$	306,847
Interfund Receivable		10,607
Inventories		12,115
Total Current Assets		329,569
Non-Current Assets:		
Capital Assets		407,542
Less: Accumulated Depreciation		(351,145)
Total Non-Current Assets		56,397
Total Assets		385,966
LIABILITIES:		
Current Liabilities:		
Unearned Revenue - Prepaid Sales		14,273
Unearned Revenue - Donated Commodities		2,815
Total Current Liabilities		17,088
NET POSITION:		
Investment in Capital Assets		56,397
Unrestricted		312,481
Omesuretea		
Total Net Position	\$	368,878

THE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Operating Revenue:	Busi Ac	Total ness-type tivities - prise Funds_
Local Sources:		
Daily Sales - Reimbursable Programs	\$	247,453
Daily Sales - Non-Reimbursable Programs		257,361
Program Fees		302,300
Total Operating Revenue		807,114
Operating Expenses:		
Reimbursable Cost of Sales		138,275
Non-Reimbursable Cost of Sales		143,919
Salaries, Benefits & Payroll Taxes		445,487
Employee Benefits		11,344
Management Fee		16,111
Professional and Technical Services		175
Depreciation Expense		13,995
Supplies and Materials		13,249
Administrative Expense		80,962
Total Operating Expenses		863,517
Operating (Loss)		(56,403)
Non-Operating Income: Local Sources:		546
Interest Income		546
State Sources: State School Lunch Program		3,604
Federal Sources:		5,001
National School Lunch Program		56,201
Food Distribution Program		19,693
		
Total Non-Operating Income		80,044
Change in Net Position		23,641
Net Position - Beginning of Year		345,237
Net Position - End of Year	\$	368,878

THE ACCOMPANYING NOTES TO THE FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

	Total Business-type Activities - Enterprise Funds
Cash Flows from Operating Activities: Receipts from Customers Payments to Employees Payments for Benefits Payments to Suppliers Payments for Administrative Expenses	\$ 807,114 (445,487) (11,344) (331,134) (37,039)
Net Cash Used for Operating Activities	(17,890)
Cash Flows from Noncapital Financing Activities: Cash Received from Federal and State Sources	64,440
Net Cash Provided by Noncapital Financing Activities	64,440
Cash Flows from Investing Activities: Investment Income	546
Net Cash Flows Provided by Investing Activities	546
Net Increase in Cash and Cash Equivalents	47,096
Cash and Cash Equivalents, July 1	259,751
Cash and Cash Equivalents, June 30	\$ 306,847
Reconciliation of Operating Income to Net Cash Used for Operating Activities: Operating Loss Adjustment to Reconcile Operating Loss to Net Cash	\$ (56,403)
Used for Operating Activities: Federal Food Distribution Program Depreciation Expense Changes in Assets and Liabilities:	19,693 13,995
(Increase) in Inventory Increase in Prepaid Sales	(1,497) 2,081
Decrease in Interfunds Receivable (Decrease) in Unearned Revenue	4,635 (394)
Net Cash Used for Operating Activities	\$ (17,890)

Investing and Financing Activities:

The District had \$3,209 in USDA donated commodities at June 30, 2016, received commodities valued at \$19,299 and used commodities valued at \$19,693 and had \$2,815 in commodities at June 30, 2017.

Exhibit B-7

KINNELON BOROUGH SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2017

	Unemployment Compensation Trust		Flexible Spending Trust		Private Purpose Scholarship Fund		Agency Fund	
ASSETS:								
Cash and Cash Equivalents Investments	\$	138,652	\$	21,663	\$	160,721 100,476	\$	277,193
Total Assets		138,652		21,663		261,197		277,193
LIABILITIES:								
Payroll Deductions and Withholdings Interfund Payable General Fund Due to Student Groups								2,788 1,719 272,686
Total Liabilities								277,193
NET POSITION:								
Held in Trust for: Flexible Spending Claims Unemployment Claims Restricted for Scholarships		138,652		21,663		261,197		
Total Net Position	\$	138,652		21,663	\$	261,197	\$	-0-

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>FIDUCIARY FUNDS</u> <u>COMBINING STATEMENT OF CHANGES IN NET POSITION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u>

	Unemployment Compensation Trust		Compensation		ation Spending		Private Purpose Scholarship Fund		Totals	
ADDITIONS: Contributions: Plan Members Donations	\$	60,302	\$	39,500	\$	145,013	\$	99,802 145,013		
Total Contributions		60,302		39,500		145,013		244,815		
Investment Earnings: Interest		271		17		364		652		
Net Investment Earnings		271		17		364		652		
Total Additions		60,573		39,517		145,377	<u></u>	245,467		
DEDUCTIONS: Flexible Spending Claims Unemployment Compensation Claims Scholarships Awarded		62,633		33,798		66,013		33,798 62,633 66,013		
Total Deductions	anabor	62,633		33,798		66,013		162,444		
Change in Net Position		(2,060)		5,719		79,364		83,023		
Net Position - Beginning of the Year		140,712		15,944		181,833		338,489		
Net Position - End of the Year	\$	138,652	\$	21,663	\$	261,197	\$	421,512		

Note 1. Summary of Significant Accounting Policies

The financial statements of the Board of Education (the "Board") of the Kinnelon Borough School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation

District-Wide Financial Statements

The statement of net position and the statement of activities present financial information about the District's governmental and business type activities. These statements include the financial activities of the overall District in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other non exchange transactions. Business type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for businesstype activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements. Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses in the program revenue identifies the extent to which each government function or business segment is self-financing or draws from the general revenue of the District.

Note 1. Summary of Significant Accounting Policies (Cont'd)

B. Basis of Presentation (Cont'd)

Fund Financial Statements

During the fiscal year, the School District segregated transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – *governmental, proprietary, and fiduciary* – are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

<u>General Fund</u>: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

<u>Special Revenue Fund:</u> The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

<u>Capital Projects Fund</u>: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

<u>Debt Service Fund:</u> The Debt Service Fund is used to account and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary funds:

Note 1. Summary of Significant Accounting Policies: (Cont'd)

B. Basis of Presentation (Cont'd)

<u>Enterprise (Food Service) Fund:</u> The Enterprise Fund accounts for all revenue and expenses pertaining to the Board's cafeteria operations. The Food Service fund is utilized to account for the operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Enterprise Fund- Enrichment Program: The Enterprise Fund accounts for all revenue and expenses pertaining to the Board's enrichment program. This program provides before and after school activities, as well as kindergarten enrichment opportunities to students who subscribe to the program. The Enrichment Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Additionally, the District reports the following fund type:

<u>Fiduciary Funds</u>: The Fiduciary funds are used to account for assets held by the District on behalf of others and include the Student Activities Fund, Payroll Agency Fund, the Private Purpose Scholarship Fund, Flexible Spending Trust Fund, and Unemployment Compensation Insurance Trust Fund.

C. Measurement Focus and Basis of Accounting

The district-wide financial statements and the proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

Note 1. Summary of Significant Accounting Policies: (Cont'd)

D. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue fund and debt service funds. The budget for the fiscal year ended June 30, 2017 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments/transfers must be made by School Board resolution. All budgeting amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budget during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For Governmental Funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles (GAAP) with the exception of the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the Governmental Fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the state is recording the last two state aid payments in the subsequent year, the District cannot recognize these payments on the GAAP financial statements.

Note A - Explanation of Differences between Budgetary Inflows and Outflows and

GAAP Revenue and Expenditures	General Fund	Spec	ial Revenue Fund
Sources/Inflows of Resources			
Actual Amounts (Budgetary Basis) "Revenue"			510 507
from the Budgetary Comparison Schedule	\$ 41,322,663	\$	519,507
Differences - Budget to GAAP:			
Grant Accounting Budgetary Basis Differs from GAAP in that the			
Budgetary Basis Recognizes Encumbrances as Expenditures and			
Revenue, Whereas the GAAP Basis does not			(27,639)
Prior Year State Aid Payment Recognized for GAAP Purposes, not			
Recognized for Budgetary Statements	138,959		
Current Year State Aid Payments Recognized for Budgetary Purposes,			
not Recognized for GAAP Statements	(144,771)		
C C			
Total Revenue as Reported on the Statement of Revenue, Expenditures	\$ 41,316,851	\$	491,868
and Changes in Fund Balances - Governmental Funds.	\$ 4 1,310,631	پ	т <i>у</i> 1,000

Note 1. Summary of Significant Accounting Policies: (Cont'd) C + 1(C + 21)

<u>D. Budgets/Budgetary Control</u> (Cont ² d)	General Fund	Spec	ial Revenue Fund
Uses/Outflows of Resources:			
Actual Amounts (Budgetary Basis) "Total Outflows" from the			
Budgetary Comparison Schedule	\$ 40,400,561	\$	519,507
Differences - Budget to GAAP			
Encumbrances for Supplies and Equipment Ordered but			
Not Received are Reported in the Year the Order is Placed for			
Budgetary Purposes, but in the Year the Supplies are Received			
for Financial Reporting Purposes.			(27,639)
Total Expenditures as Reported on the Statement of Revenues,			
Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 40,400,561	\$	491,868
Experience, and changes in the Durantee Contraction			

E. Cash and Cash Equivalents and Investments

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit, with maturities of one year or less when purchased, are stated at cost.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Government Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

F. Interfund Transactions

Transfers between governmental and business-type activities on the district-wide statements are reported in the same manner as general revenue. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after nonoperating revenue/expenses in the Enterprise Funds.

Note 1. Summary of Significant Accounting Policies: (Cont'd)

F. Interfund Transactions (Cont'd)

Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities or governmental and agency funds, which are presented as internal balances.

G. Allowance for Uncollectible Accounts

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

H. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

J. Inventories and Prepaid Expenses

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2017.

K. Capital Assets

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

Note 1. Summary of Significant Accounting Policies (Cont'd):

K. Capital Assets (Cont'd)

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the district-wide statements and proprietary funds are as follows:

	Estimated
	Useful Life
Asset Class	in Years
Buildings and Building Improvements	50
Machinery and Equipment	10 to 15
Computer and Related Technology	5
Vehicles	8

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and related depreciation is not reported in the fund financial statements.

L. Long-Term Liabilities

In the District-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premiums and discounts, are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing uses.

M. Accrued Salaries and Wages:

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year, therefore, there are no accrued salaries and wages as of June 30, 2017.

N. Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (G.A.S.B. 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's various contracts/agreements. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions/individual employees.

Note 1. Summary of Significant Accounting Policies (Cont'd):

N. Compensated Absences (Cont'd)

In the district-wide Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due after one year.

O. Unearned Revenue

Unearned revenue represents cash which has been received but not yet earned.

P. Fund Balance Appropriated

<u>General Fund:</u> Of the \$3,444,976 General Fund fund balance at June 30, 2017, \$1,151,283 is assigned for encumbrances; \$1,295,937 is restricted in the capital reserve account; \$123,062 is assigned and designated for subsequent year's expenditures and has been appropriated and included as anticipated revenue for the fiscal year ended June 30, 2018; and there is \$874,694 in unassigned fund balance which is less than the calculated maximum unassigned fund balance, on a GAAP basis, due to the final two state aid payments, which are not recognized until the fiscal year ended June 30, 2018.

<u>Calculation of Excess Surplus:</u> In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, c.73 (S1701) the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District has no excess surplus at June 30, 2017.

The District's unassigned fund balance in the General Fund is less on a GAAP basis than the budgetary basis by \$144,771 as reported in the fund statements (modified accrual basis). P.L. 2003, C.97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the related state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last two state aid payments in the subsequent fiscal year, the school district cannot recognize the last two state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the final state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments.

Q. Net Position

Net Position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources due to the deferred amount on the refunding, the changes in assumptions in pensions, changes in proportion in pensions, the difference between expected and actual experience in pensions, and the District contribution subsequent to measurement date for pensions. at June 30, 2017. The District had a deferred inflow of resources at June 30, 2017 for the changes in proportion in pension and the net difference between projected and actual investment earnings on pension plan investments.

Note 1. Summary of Significant Accounting Policies (Cont'd):

Q. Net Position (Cont'd)

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

R. Deficit Net Position:

The District has a \$7,736,429 deficit in its governmental activities Unrestricted Net Position at June 30, 2017, which is primarily due to \$1,227,925 of compensated absences payable and net pension liability of \$13,644,203. This deficit does not indicate that the District is having financial difficulties and is a permitted practice under generally accepted accounting principles.

S. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts have been restricted, committed or assigned. A fund balance restriction has been established for capital reserve.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2017.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for encumbrances and for subsequent year's expenditures in the General Fund at June 30, 2017.

Note 1. Summary of Significant Accounting Policies (Cont'd):

T. Revenue - Exchange and Nonexchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified-accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the school district on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes, interest, and tuition.

U. Operating Revenue and Expenses

Operating revenue is those revenues that are generated directly from the primary activity of the respective Proprietary Fund. For the School District, these revenue are sales for food service and fees for the enrichment program. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the respective Proprietary Fund.

V. Management Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

W. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

Note 2. Explanation of Certain Differences Between Governmental Fund Statements and District-Wide Statements

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

Note 3. Cash and Cash Equivalents and Investments

Cash and cash equivalents includes petty cash, change funds, amounts in deposits, money market accounts and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the District ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk - The District limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed on the following page.

Custodial Credit Risk – The District's policy with respect to custodial credit risk requires that the District ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

Deposits

New Jersey statutes require that School Districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School Districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least five percent of the average daily balance of collected public funds on deposit.

Note 3. Cash and Cash Equivalents and Investments (Cont'd)

Deposits (Cont'd)

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments

New Jersey statutes permit the Board to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Local Government Services in the Department of Community Affairs for investment by local units;
- (5) Local government investment pools;
- (6) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); or
- (7) Agreements for the repurchase of fully collateralized securities if:
 - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) above;
 - (b) the custody of collateral is transferred to a third party;
 - (c) the maturity of the agreement is not more than 30 days;
 - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
 - (e) a master repurchase agreement providing for the custody and security of collateral is executed.

Note 3. Cash and Cash Equivalents and Investments (Cont'd)

As of June 30, 2017, cash and cash equivalents and investments of the District consisted of the following:

Accounts	sh and Cash quivalents	Cas	Restricted sh and Cash quivalents	Inv	vestments	Total
Checking Accounts Certificates of Deposit	\$ 2,497,978	\$	1,295,938	\$	100,476	\$ 3,793,916 100,476
Continentes of Depoint	\$ 2,497,978	\$	1,295,938	\$	100,476	\$ 3,894,392

During the period ending June 30, 2017, the District did not hold any investments other than certificates of deposits. The carrying amount of the Board's cash and cash equivalents and investments at June 30, 2017 was \$3,894,392 and the bank balance was \$4,736,394.

Note 4. Capital Reserve Account

A capital reserve account was established by the Borough of Kinnelon Board of Education by inclusion of \$100 on February 9, 1999, for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

Beginning balance, July 1, 2016	\$ 1,119,539
Interest Earned Increase per Board Resolution Withdrawal per Board Resolution	 464 403,404 (227,470)
Ending balance, June 30, 2017	\$ 1,295,937

The balance in the capital reserve account at June 30, 2017 did not exceed the balance of local support costs of uncompleted capital projects in the District's approved LRFP. The withdrawal from the capital reserve was for use in DOE approved facilities projects, consistent with the District's LRFP.

Note 5. Capital Assets

Capital assets balances and activity for the year ended June 30, 2017 were as follows:

Activities	Beginning Balance	Additions	Adjustments	Total Ending Balance
Governmental Activities:				
Assets not Depreciated: Land	\$ 45,810			\$ 45,810
Total Assets not Depreciated	45,810			45,810
Assets Being Depreciated:				
Buildings and Building Improvements	60,924,506	\$ 86,704		61,011,210
Machinery and Equipment	5,589,580	39,701	\$ (19,088)	5,610,193
Total Assets Being Depreciated	66,514,086	126,405	(19,088)	66,621,403
Governmental Activities Capital Assets	66,559,896	126,405	(19,088)	66,667,213
Less: Accumulated Depreciation:				
Buildings and Improvements	(20,649,917)	(1,154,146)		(21,804,063)
Machinery and Equipment	(4,558,782)	(208,976)		(4,767,758)
Total Accumulated Depreciation	(25,208,699)	(1,363,122)		(26,571,821)
Governmental Capital Assets, Net of				
Accumulated Depreciation	\$ 41,351,197	\$(1,236,717)	\$ (19,088)	\$40,095,392
Business-Type Activities:	\$ 407,542			\$ 407,542
Machinery and Equipment	\$ 407,342 (337,150)	\$ (13,995)		(351,145)
Less: Accumulated Depreciation	(557,150)	φ (13,995)		(331,143)
Business-Type Activities Capital Assets,	¢ 70.202	¢ (12.005)	\$ -0-	\$ 56 307
Net of Accumulated Depreciation	\$ 70,392	\$ (13,995)	<u>э -0-</u>	\$ 56,397

Depreciation expense was charged to governmental functions as follows:

	Amount
Regular Instruction	\$ 875,669
Other Instruction	177,887
General Administrative Services	31,079
School Administrative Services	133,450
Plant Operations and Maintenance	135,631
Pupil Transportation	9,406
Total Depreciation Expense	\$ 1,363,122

Note 6. Transfers to Capital Outlay

During the year ended June 30, 2017, the District made transfers to capital outlay accounts of \$518,375 for various capital purposes with the approval of the County Superintendent.

Note 7. Long-Term Liabilities

During the fiscal year ended June 30, 2017, the following changes occurred in liabilities reported in the district-wide financial statements:

	Balance June 30, 2016	Issued/ Accrued	Retired	Balance June 30, 2017	Amounts Due Within One Year
Serial Bonds Payable	\$ 19,735,000		\$ 1,375,000	\$ 18,360,000	\$ 1,410,000
Unamortized Bond Premium	2,020,029		148,943	1,871,086	148,943
Net Pension Liability	9,814,506	\$ 3,829,697		13,644,203	
Compensated Absences	1,042,511	188,270	2,856	1,227,925	
Capital Leases	273,737		56,128	217,609	52,813
Total	\$ 32,885,783	\$ 4,017,967	\$ 1,582,927	\$ 35,320,823	\$ 1,611,756

A. <u>Bonds Payable</u>

Bonds are authorized in accordance with State law by the voters of the school district through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds and will be liquidated through the debt service fund.

On November 16, 2005, the District issued refunding school bonds of \$4,615,000 with interest rates ranging from 3.25% to 4.00% to advance refund \$4,406,000 school bonds with interest rates ranging from 4.75% to 4.80%. The bonds mature on October 1, 2009 through 2017 and October 1, 2009 was the first optional redemption date at 100% of par. The net proceeds from the issuance of the general obligation bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the school bonds were called on October 1, 2009. The advance refunding met the requirements of an in-substance debt defeasance and the school bonds were removed from the District's government-wide financial statements.

As a result of the advance refunding, the District reduced its total debt service requirement by \$148,999, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$135,485.

On September 14, 2010, the District issued refunding school bonds of \$9,980,000 with interest rates ranging from 2.00% to 4.00% to advance refund \$9,502,000 school bonds with interest rates ranging from 4.05% to 4.70%. The bonds mature on October 1, 2013 through 2021 and October 1, 2020 is the first optional redemption date at 100% of par. The net proceeds from the issuance of the general obligation bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the school bonds are called on October 1, 2020. The advance refunding met the requirements of an in-substance debt defeasance and the school bonds were removed from the District's government-wide financial statements.

As a result of the advance refunding, the District reduced its total debt service requirement by \$434,927, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$395,461.

On February 10, 2015, the District issued refunding school bonds of \$11,230,000 with interest rates ranging from 2.00% to 5.00% to advance refund \$12,454,000 school bonds with interest rates ranging from 4.00% to 4.25%. The bonds mature on February 1, 2019 through 2033 and February 1, 2026 is the first optional redemption date at 100% of par. The net proceeds from the issuance of the general obligation bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the school bonds are called on February 1, 2026. The

Note 7. Long-Term Liabilities (Cont'd)

A. Bonds Payable (Cont'd)

advance refunding met the requirements of an in-substance debt defeasance and the school bonds were removed from the District's government-wide financial statements.

As a result of the advance refunding, the District will realize a total of \$1,070,140 in cash savings over the life of the bond issue. On a net present value basis, the savings equate to \$828,747, or 2.75% of the bonds refunded.

The District had serial bonds outstanding as of June 30, 2017 as follows:

Purpose	Issue Dates	Interest Rates	Final Date of Maturity	Ju	Balance ine 30, 2017
Refunding Bond of 1998 Issue Refunding Bond of 2002 Issue Refunding Bond of 2006/2007 Issues	11/16/2005 9/14/2010 2/10/2015	4.00% 3.00-4.00% 2.00-5.00%	10/1/2017 10/1/2023 2/1/2033	\$	515,000 6,615,000 11,230,000 18,360,000

Debt service requirements on serial bonds payable at June 30, 2017 are as follows:

Fiscal Year Ending June 30,	Principal		 Interest	Total
2018	\$	1,410,000	\$ 756,181	\$ 2,166,181
2019		955,000	709,181	1,664,181
2020		985,000	670,580	1,655,580
2021		995,000	631,481	1,626,481
2022		985,000	597,181	1,582,181
2023-2027		5,095,000	2,513,408	7,608,408
2028-2032		6,540,000	1,267,513	7,807,513
2033		1,395,000	66,263	 1,461,263
	\$	18,360,000	\$ 7,211,788	\$ 25,571,788

B. Bonds Authorized but not Issued

As of June 30, 2017, the Board has no bonds authorized but not issued.

Note 7. Long-Term Liabilities (Cont'd)

C. <u>Capital Leases Payable</u>

The District is leasing school buses under a capital lease. The District has entered into a capital lease totaling \$285,608 of which \$57,122 has been liquidated as of June 30, 2017. A schedule of the future minimum lease payments under this capital lease, and the present value of the net minimum lease payments as of June 30, 2017 is as follows:

Year	ar		Amount
2018		\$	57,122
2019			57,122
2020			57,121
2021			57,121
			228,486
	Less: Amount representing interest		(10,877)
	Present value of net minimum lease payments	\$	217,609

The current portion of capital leases payable at June 30, 2017 is \$57,122 and the long-term portion is \$160,487.

Capital leases will be liquidated by the General Fund.

D. <u>Compensated Absences Payable</u>

The liability for compensated absences of the governmental fund types is recorded as a long-term liability. The long-term liability balance of compensated absences is \$1,227,925 and the expected short term liability is \$-0- for Governmental Activities.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2017, no liability existed for compensated absences in the Food Service Fund or Enrichment Fund.

The General Fund will be used to liquidate Compensated Absences Payable.

E. <u>Net Pension Liability</u>

The Public Employee's Retirement System (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2017 is \$-0- and the long term portion is \$13,644,203. See Note 8 for further information on the PERS.

F. <u>Unamortized Bond Premium</u>

The unamortized bond issuance premium of the governmental funds is recorded in the noncurrent liabilities. The current portion of the unamortized bond issuance premium balance of the governmental funds is \$148,943 and is separated from the long-term liability balance of \$1,722,143.

Note 8. Pension Plans

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP).

Note 8. Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.state.nj.us/treasury/pensions/annrprts.shtml</u>.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 50 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$432,310 for fiscal year 2016.

Note 8. Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions (Cont'd)

The employee contribution rate was 7.20% effective July 1, 2016. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1st to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the District reported a liability of \$13,644,203 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2016, the District's proportion was 0.046%, which was an increase of 0.002% from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the District recognized pension expense of \$1,488,963. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

-	Year of Deferral	Amortization Period in Years	Deferred Outflows of Resources	Infl	ferred ows of sources
Changes in Assumptions	2014	6.44	\$ 171,511		
Changes in Assumptions	2015	5.72	700,829		
	2016	5.57	1,954,010		
			2,826,350		
Changes in Proportion	2014	6.44		\$	3,578
Changes in Proportion	2015	5.72	385,574		
	2016	5.57	382,571		
			768,145		3,578
Difference Between Expected and Actual	2015	5.72	194,442		
Difference Between Expected and Forma	2016	5.57	59,299		
			253,741		
Net Difference Between Projected	2014	5.00	(257,011)		
and Actual Investment Earnings	2015	5.00	164,434		
on Pension Plan Investments	2016	5.00	612,843		
			520,266		
Contribution Subsequent to Measurement Date	2016	1.00	447,230		
			\$ 4,815,732	\$	3,578

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and the District contribution subsequent to the measurement date) related to pensions will be recognized in pension expense as follows:

Note 8. Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Fiscal Year Ending June 30,	Total
2017	\$ 810,588
2018	810,588
2019	939,093
2020	788,975
2021	251,113
	\$ 3,600,357

Actuarial Assumptions

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions:

Inflation Rate	3.08%
Salary Increases:	
Through 2026	1.65 - 4.15% based on age
Thereafter	2.65 - 5.15% based on age
Investment Rate of Return	7.65%

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Note 8. Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected_returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2016 are summarized in the following table:

-

		Long-Term
		Expected Real
	Target	Rate of
Asset Class	Allocation	Return
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation-Indexed Bonds	1.50%	3.44%
Broad U.S. Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds/Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt ex. U.S.	5.00%	-0.25%
REIT	5.25%	5.63%

Note 8. Pension Plans (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Discount Rate

The discount rate used to measure the total pension liability was 3.98% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65% and a municipal bond rate of 2.85% as of June 30, 2016 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contribution rate in the most recent fiscal year. The local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2016 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June	30, 2016				
		1%		Current		1%
	Decrease				Increase	
		(2.98%)		(3.98%)		(4.98%)
District's proportionate share of the Net Pension Liability	\$	16,719,378	\$	13,644,203	\$	11,105,379

Pension plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division). For additional information about the TPAF, please refer to the Division's found which be Comprehensive Annual Financial Report (CAFR) can at www.state.nj.us/treasury/pensions/annrprts.shtml.

Note 8. Pension Plans (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarially determined amount.

The employer contributions for local participating employers are legally required to be funded by the State in a coordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2017, the State of New Jersey contributed \$1,755,138 to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of \$9,448,319.

Note 8. Pension Plans (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Contributions (Cont'd)

The employee contribution rate was 7.20% effective July 1, 2016. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1st to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the State's proportionate share of the net pension liability associated with the District was \$125,749,413. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2016, the District's proportion was 0.159%, which was an increase of 0.002% from its proportion measured as of June 30, 2015.

District's Proportionate Share of the Net Pension Liability	\$ -0-
State's Proportionate Share of the Net Pension Liability Associated	125,749,413
with the District	
Total	 125,749,413

For the fiscal year ended June 30, 2017, the State recognized pension expense on behalf of the District in the amount of \$9,448,319 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2017 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

		Amortization	Deferred	Deferred
	Year of	Period	Outflows of	Inflows of
	Deferral	in Years	Resources	Resources
Changes in Assumptions	2014	8.5	\$ 1,691,524,165	
-	2015	8.3	4,488,602,746	
	2016	8.3	9,522,623,964	
			15,702,750,875	
Difference Between Expected	2014	8.5		\$ 16,110,615
and Actual Experience	2015	8.3	277,221,464	
*	2016	8.3		118,421,979
			277,221,464	134,532,594
Net Difference Between Projected	2014	5.0	(870,618,286)	
and Actual Investment Earnings on	2015	5.0	577,926,182	
Pension Plan Investments	2016	5.0	1,727,420,767	
			1,434,728,663	
			\$ 17,414,701,002	\$ 134,532,594

Note 8. Pension Plans (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

Fiscal Year Ending June 30,	Total
	1041
2017	\$ 2,538,535,636
2018	2,538,535,636
2019	2,973,844,781
2020	2,781,202,718
2021	2,349,347,527
Thereafter	4,098,702,110
	\$ 17,280,168,408

Actuarial Assumptions

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015 which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases:	
2012-2021	Varies based on experience
Thereafter	Varies based on experience
Investment Rate of Return	7.65%

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 years average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Note 8. Pension Plans (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected_returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2016 are summarized in the following table:

		Long-Term
		Expected Real
	Target	Rate of
Asset Class	Allocation	Return
U.S. Cash	5.00%	0.39%
U.S. Government Bonds	1.50%	1.28%
U.S. Credit Bonds	13.00%	2.76%
U.S. Mortgages	2.00%	2.38%
U.S. Inflation-Indexed Bonds	1.50%	1.41%
U.S. High Yield Bonds	2.00%	4.70%
U.S. Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Market Equities	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds - MultiStrategy	5.00%	3.70%
Hedge Funds - Equity Hedge	3.75%	4.72%
Hedge Funds - Distressed	3.75%	3.49%

Discount Rate - TPAF

The discount rate used to measure the total pension liability was 3.22% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65% and a municipal bond rate of 2.85% as of June 30, 2016 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contributions. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments

Note 8. Pension Plans (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Discount Rate - TPAF (Cont'd)

of current plan members through 2029. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the State's Proportionate Share of the Net Pension Liability Associated with the District to Changes in the Discount Rate

The following presents the State's proportionate share of the net pension liability associated with the District as of June 30, 2016 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2016					
	1%		Current		1%	
	Decrease (2.22%)	Discount Rate (3.22%)		Increase (4.22%)		
Total Net Pension Liability	\$ 150,172,901	\$	125,749,413	\$	105,804,483	

Pension Plan Fiduciary Net Position - TPAF

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

C. Defined Contribution Retirement Program (DCRP)

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

For DCRP, the District recognized pension expense of \$18,188 for the fiscal year ended June 30, 2017. Employee contributions to DCRP amounted to \$33,343 for the fiscal year ended June 30, 2017.

Note 9. Post-Retirement Benefits

Chapter 384 of Public Laws 1987 and Chapter 6 of Public Laws 1990 required TPAF and PERS, respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. Chapter 103 of Public Law amended the law to eliminate the funding of post-retirement medical benefits through TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c. 126, which provides employer paid benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pension and Benefits issues a publically available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the Treasury website at http://www.nj.gov/treasury/pensions/pdf/financial2015combined pdf.

The State's on behalf Post Retirement Medical Contributions to TPAF for the District amounted to \$1,755,138, \$1,523,928 and \$1,350,112 for 2017, 2016 and 2015, respectively.

Note 10. Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators used are:

- ➢ Equitable
- Great West (thru Lincoln Investments)
- Lincoln National

- Metropolitan Life
- Met Life Investors
- ➢ Valic (AIG)

Note 11. Risk Management

The District is exposed to various risks of loss related to torts; theft of damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District obtains its health benefit coverage through Horizon Blue Cross Blue Shield.

Note 11. Risk Management (Cont'd)

Property and Liability Insurance:

The District maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance:

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the 'Benefit Reimbursement Method.

Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following is a summary of the District contributions, employee contributions, interest earned, reimbursements to the State for benefits paid, and the ending balance of the District's expendable trust fund for the current and previous two years:

	En	nployer/					
	Er	nployee			A	mount	Ending
Fiscal Year		tributions	In	erest	Re	imbursed	Balance
2016-2017	\$	60,302	\$	271	\$	62,633	\$ 138,652
2015-2016		57,570		280		66,318	140,712
2014-2015		60,893		272		46,160	149,180

Property and Liability

The Kinnelon Borough School District is a member of the Pooled Insurance Program of New Jersey (the "Fund"). This public entity risk management pool provides general liability, property and automobile coverage and workers' compensation for its members. The Kinnelon Borough School District receives only workers' compensation coverage from the Fund. The Fund is a risk-sharing public entity risk pool that is an insured and self-administered group of school boards established for the purpose of providing low-cost insurance for its respective members in order to keep local property taxes to a minimum.

Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Fund are elected.

As a member of this Fund, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Fund were to be exhausted, members would become responsible for their respective shares of the Fund's liabilities. The Fund can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body. In accordance with Statement No.10 of the Governmental Accounting Standards Board, these distributions are used to reduce the amount recorded for membership expense in the year in which the distribution was declared.

Note 11. Risk Management (Cont'd)

The June 30, 2017 audit report is not available as of the date of this report. Selected summarized financial information for the Pooled Insurance Program of New Jersey as of June 30, 2016 is as follows:

D 1 11

Year Ended	Pooled Insurance Program of			
June 30, 2016	New Jersey			
Total Assets	\$	21,705,138		
Net Position	\$	7,723,169		
Total Revenue	\$	7,946,748		
Total Expenses and Adjustments	\$	5,476,395		
Change in Net Position	\$	1,019,902		
Members Dividends	\$	1,450,451		

Financial statements for the Fund are available at the Fund Administrator's Office:

Pooled Insurance Program of New Jersey Burton Agency, Inc. 44 Bergen Street Westwood, New Jersey 07675 (201) 664-0301

Note 12. Tax Calendar

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10.

Taxes are collected by the municipality and are remitted to the local school district on a predetermined, agreed-upon schedule.

Note 13. Contingent Liabilities

Grant Programs

The School District participates in federal and state assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The School District is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

Note 13. Contingent Liabilities (Cont'd)

<u>Litigation</u>

The District is periodically involved in pending lawsuits. The District estimates that the potential claims against it resulting from such litigation and not covered by insurance would not materially affect the financial statements of the District.

Arbitrage

The District may have a liability for arbitrage payable to the federal governments relative to its school bond issues. The amount of liability at June 30, 2017, if any, is unknown.

Encumbrances

At June 30, 2017, there were encumbrances as detailed below in the governmental funds.

	Special	Total		
General	Revenue	Governmental		
Fund	Fund	Activities		
\$ 1,151,283	\$ 33,486	\$ 1,184,769		

On the District's Governmental Fund Balance Sheet as of June 30, 2014, \$-0- is assigned for year-end encumbrances in the Special Revenue Fund. On the GAAP basis, actual encumbrances of \$33,486 are not recognized until paid and are reflected as either a reduction in grants receivable or an increase in unearned revenue in the Special Revenue Fund.

Note 14. Economic Dependency

The Board of Education receives support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

Note 15. Interfund Receivables and Payables:

The District had the following interfunds payables or receivables as of June 30, 2017.

Fund	Interfund Receivable		terfund ayable
General Fund Special Revenue Fund	\$	13,521	\$ 10,607 11,802
Enterprise Fund - Food Service Payroll Agency Fund		10,607	1,719
	\$	24,128	\$ 24,128

The interfund activity between the Payroll Agency Fund and the General Fund is due to excess funds transferred to cover payroll expenses. The interfund due from the General Fund to the Enterprise Fund is due to a refund collected in the General Fund and not turned over by year end. The interfund activity between the General Fund and the Special Revenue Fund is due to the timing of the collection of Federal grant receipts.

KINNELON BOROUGH SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (Continued)

Note 16. Operating Lease Payable

The District has commitments to lease copiers under operating leases which expire in the 2020-21 fiscal year. Future minimum lease payments are as follows:

Year Ending	Amount
June 30, 2018	\$ 60,804
June 30, 2019	60,804
June 30, 2020	60,804
June 30, 2021	35,611
Total future minimum lease payments	\$218,023

Note 17. Accounts Payable

Payables as of June 30, 2017 were:

	District	t Contribution		Total	
	Sub	sequent to	Governmental		
	Measu	rement Date	A	ctivities	
Due to State of New Jersey	\$	143,000	\$	143,000	
•	\$	143,000	\$	143,000	

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

<u>KINNELON BOARD OF EDUCATION - SPECIAL</u> <u>REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES</u> <u>SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY</u> <u>PUBLIC EMPLOYEES RETIREMENT SYSTEM</u> <u>LAST THREE FISCAL YEARS</u> <u>UNAUDITED</u>

		Fisc	al Ye	ar Ending June	30,	
		2015		2016		2017
District's proportion of the net pension liability	0.0	406411768%	0.0	437210765%	0.0)460686156%
District's proportionate share of the net pension liability	\$	7,609,140	\$	9,814,506	\$	13,644,203
District's covered employee payroll	\$	2,986,913	\$	3,155,047	\$	3,306,119
District's proportionate share of the net pension liability as a percentage of its covered employee payroll		254.75%		311.07%		412.70%
Plan fiduciary net position as a percentage of the total pension liability		52.08%		47.93%		40.14%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

	Fisc	al Ye	ar Ending June	e 30,	
	 2015		2016		2017
Contractually required contribution	\$ 327,943	\$	375,884	\$	409,267
Contributions in relation to the contractually required contribution	 (327,943)		(375,884)		(409,267)
Contribution deficiency/(excess)	\$ -0-	\$	-0-	\$	-0-
District's covered employee payroll	\$ 2,845,913	\$	2,986,913	\$	3,155,047
Contributions as a percentage of covered employee payroll	11.52%		12.58%		12.97%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

KINNELON BOARD OF EDUCATION - SPECIAL REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY ASSOCIATED WITH THE DISTRICT TEACHERS' PENSION AND ANNUITY FUND LAST THREE FISCAL YEARS UNAUDITED

		Fisc	al Y	ear Ending June	30,	
		2015		2016		2017
State's proportion of the net pension liability attributable to the District	0.	1627893584%	0.	1573077317%	0	1573077317%
State's proportionate share of the net pension liability attributable to the District	\$	84,305,810	\$	99,425,204	\$	125,749,413
District's covered employee payroll	\$	16,179,613	\$	16,525,825	\$	16,880,904
State's proportionate share of the net pension liability attributable to the District as a percentage of its covered employee payroll		521.06%		601.64%		744.92%
Plan fiduciary net position as a percentage of the total pension liability		33.64%		28.71%		33.64%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

KINNELON BOARD OF EDUCATION - SPECIAL <u>REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES</u> <u>SCHEDULE OF STATE CONTRIBUTIONS</u> <u>TEACHERS' PENSION AND ANNUITY FUND</u> <u>LAST THREE FISCAL YEARS</u> <u>UNAUDITED</u>

	Fisc	al Ye	ar Ending June	30,	
	2015		2016		2017
Contractually required contribution	\$ 4,536,444	\$	6,070,803	\$	9,448,319
Contributions in relation to the contractually required contribution	 (4,536,444)	-	(6,070,803)		(9,448,319)
Contribution deficiency/(excess)	\$ -0-	\$	-0-	\$	-0-
District's covered employee payroll	\$ 16,179,613	\$	16,525,825	\$	16,880,904
Contributions as a percentage of covered employee payroll	28.04%		36.74%		55.97%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

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<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>NOTES TO REQUIRED SUPPLEMENTARY INFORMATION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u> <u>(UNAUDITED)</u>

A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

Changes of Assumptions

The discount rate changed from 4.90% as of June 30, 2015 to 3.98% as of June 30, 2016. The municipal bond rate changed from 3.80% to 2.85%. The long-term expected rate of return on pension plan investments changed from 7.90% to 7.65%.

The inflation rate changed from 3.04% as of June 30, 2015 to 3.08% as of June 30, 2016. The salary increases changed from 2.15% - 4.40% for 2012 - 2021 to 1.65%-4.15% through 2026 and from 3.15%-5.40% thereafter to 2.65%-5.15% thereafter.

The mortality rates in the July 1, 2014 actuarial valuation were based on the following:

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disabled Mortality Tables (setback 3 years for males and setback one year for females) are used to value disabled retirees.

The mortality rates in the July 1, 2015 actuarial valuation were based on the following:

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

B. TEACHERS PENSION AND ANNUITY FUND

Benefit Changes

There were none.

Changes of Assumptions

The discount rate changed from 4.13% as of June 30, 2015 to 3.22% as of June 30, 2016. The municipal bond rate changed from 3.80% to 2.85%. The long-term expected rate of return on pension plan investments changed from 7.90% to 7.65%.

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>NOTES TO REQUIRED SUPPLEMENTARY INFORMATION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u> <u>(UNAUDITED)</u>

B. TEACHERS PENSION AND ANNUITY FUND (Cont'd)

Changes of Assumptions (Cont'd)

The mortality rates in the July 1, 2014 actuarial valuation were based on the following:

Mortality rates were based on the RP-2000 Health Annuitant Mortality Tables for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

The mortality rates in the July 1, 2015 actuarial valuation were based on the following:

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 years average of Social Security data from 1953 to 2013.

BUDGETARY COMPARISON SCHEDULES

KINNEL BUDGETARY COA	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - RUDGETARY RASIS	<u>, DISTRICT</u> , RUDGETARV R	SIS			Exhibit C-1 1 of 12	7 1
FOR THE	FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	UNE 30, 2017					
	Original Budget	Budget Transfers	Final Budget		Actual	Variance Final to Actual	
REVENUES:	þ		0				1
Local Sources: Local Tax Levy Tuition - Other LEAs Tuition - Individuals Interest Revenue	\$ 34,386,899 93,400 10,000		<pre>\$ 34,386,899 93,400 10,000</pre>	86,899 \$ 93,400 10,000	34,386,899 92,001 9,562 6,272	\$ (1,399) (438) 6,272	2 (8)
Interest Revenue - Capital Reserve Miscellaneous	171,500		171	171,500	464 164,574	464 (6,926)	4
Total - Local Sources	34,661,799		34,661,799	799	34,659,772	(2,027)	5
State Sources: Transportation Aid Special Education Aid Security Aid PARCC Readiness Aid Per Pupil Growth Aid Per Pupil Growth Aid Professional Learning Community Aid Extraordinary Aid Nonpublic Transportation Aid TPAF Pension Contributions (non-budgeted) TPAF Post Retirement Contributions (non-Budgeted) TPAF Non-Contributions (non-Budgeted) TPAF Long Term Disability Insurance (On-Behalf - Non-Budgeted) TPAF Social Security Contributions (Reimbursed - Non-Budgeted)	221,731 1,059,620 164,769 20,185 20,185 19,330 249,999		221,731 1,059,620 164,769 20,185 20,185 19,330 249,999	221,731 ,059,620 164,769 20,185 19,330 249,999 249,999	221,731 1,059,620 164,769 20,185 20,185 19,330 538,084 15,138 1,755,138 1,755,138 1,755,138 1,755,138 1,755,138 1,755,138 1,755,138 1,755,138	288,085 15,138 1,755,138 1,515,417 63,593 3,375 1,250,955	v v v v v v
Total State Sources	1,755,819		1,755,819	819	6,647,520	4,891,701	_
Federal Sources: Medicaid Reimbursement Total Federal Sources	15,371		15, 15,	<u>15,371</u>	15,371 15,371		1 1
TOTAL REVENUES	36,432,989		36,432,989	989	41,322,663	4,889,674	4

	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	, DISTRICT BUDGETARY BA UNE 30, 2017	SIS		Ē	Exhibit C-1 2 of 12
	Original Budget	Budget Transfers	Final Budget	Actual	Va Final	Variance Final to Actual
EXPENDITURES: CURRENT EXPENSE						
Regular Programs - Instruction: Kindercorten - Salaries of Teachers	\$ 290,166	\$ 30,496	\$ 320,662	\$ 312,857	Ś	7,805
Grades 1-5 - Salaries of Teachers	ų	(60, 502)	3,043,288	2,948,824		94,464
Grades 6-8 - Salaries of Teachers	2,892,838	(5,796)	2,887,042	2,802,476		84,566
Grades 9-12 - Salaries of Teachers	4,136,736	53,211	4,189,947	4,014,470		175,477
Regular Programs - Home Instruction:			40.410	392 CV		6 045
Salaries of Teachers	48,410		48,410	42,000		0±0,0
Purchased Professional - Educational Services	12,744	10,100	22,844	22,372		472
Regular Programs - Undistributed Instruction:						
Other Salaries for Instruction	20,775	(20,775)				C10
Purchased Professional - Educational Services	150,620	(23, 246)	127,374	126,562		812
Other Purchased Services	236,039	(69,619)	166,420	159,186		7,234
General Supplies	454,281	174,989	629,270	494,579		134,691
Textbooks	52,047	(4, 441)	47,606	47,514		92
Other Objects	400		400	393		1
Total Regular Programs - Instruction	11,398,846	84,417	11,483,263	10,971,598		511,665
Special Education - Instruction:						
Learning and/or Language Disabilities:	208.340	2.401	210,741	203,903		6,838
Salaries of 1 eachers Other Selemise for Instruction	62.473	(3.269)	59,204	58,439		765
General Supplies	3,484	(1,600)	1,884	1,871		13
Total I comine and/or I annuare Disabilities	274.297	(2.468)	271,829	264,213		7,616
101al Leanning anu/ul language libaument	· · · · · · · · · · · · · · · · · · ·					

Exhibit C-1 3 of 12	Variance Final to Actual		1,237 6,524 7	7,768	44,093 4,892 8	48,993	6,438 14	6,452	1,275 720 4	1,999	72,828
	Actual	<u>1,925</u>	152,690 \$ 172,838 749	326,277	1,952,062 289,191 13,202	2,254,455	177,157 127,282 3,115	307,554	113,110 46,704 1,577	161,391	3,315,815
S	Final Budget	<u>\$ 1,925</u> <u>1,925</u>	153,927 179,362 756	334,045	1,996,155 294,083 13,210	2,303,448	183,595 127,282 3,129	314,006	114,385 47,424 1,581	163,390	3,388,643
<u>DISTRICT</u> <u>3UDGETARY BASI</u> NE 30, 2017	Budget Transfers	<u>\$ (63,230)</u> (63,230) <u></u>	(3,299) 108,128 (2,550)	102,279	55,124 (38,371) 2,760	19,513	51,755 41,168 (466)	92,457	50,448 6,567 (140)	56,875	205,426
KINNELON BOROUGH SCHOOL DISTRICT CARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	Original Budget	<u>\$ 65,155</u> 65,155	157,226 71,234 3,306	231,766	1,941,031 332,454 10,450	2,283,935	131,840 86,114 3,595	221,549	63,937 40,857 1,721	106,515	3,183,217
KINNELON B BUDGETARY COMPAR FOR THE FISC											
		Auditory Impairments: Salaries of Teachers Total Auditory Impairments	Multiple Disabilities: Salaries of Teachers Other Salaries for Instruction General Supplies	Total Multiple Disabilities	Resource Room/Resource Center: Salaries of Teachers Other Salaries for Instruction General Supplies	Total Resource Room/Resource Center	Autistic: Salaries of Teachers Other Salaries for Instruction General Supplies	Total Autistic	Preschool Disabilities - Part-time: Salaries of Teachers Other Salaries for Instruction General Supplies	Total Preschool Disabilities - Part-time	Total Special Education Instruction

KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	KINNELON BOROUGH SCHOOL DISTRICT ARY COMPARISON SCHEDULE - BUDGETAR GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	L DISTRICT - BUDGETARY B, JUNE 30, 2017	SISA		ш	Exhibit C-1 4 of 12
	Original Budget	Budget Transfers	Final Budget	Actual	Va Final	Variance Final to Actual
Basic Skills/Remedial - Instruction: Salaries of Teachers General Supplies	\$ 393,131 2,490	\$ 21,911 (1,490)	\$ 415,042 1,000	\$ 394,026 982	\$	21,016 18
Total Basic Skills/Remedial - Instruction	395,621	20,421	416,042	395,008		21,034
Bilingual Education - Instruction: Salarics of Teachers General Supplies	39,144 500	(16) (500)	39,128	38,154		974
Total Bilingual Education - Instruction	39,644	(516)	39,128	38,154		974
School-Sponsored Cocurricular Activities - Instruction: Salaries Supplies and Materials Other Objects	199,896 14,050 12,923	52,897 3,928 11,759	252,793 17,978 24,682	250,993 15,470 11,826		1,800 2,508 12,856
Total School-Sponsored Cocurricular Activities - Instruction	226,869	68,584	295,453	278,289		17,164
School-Sponsored Cocurricular Athletics - Instruction: Salaries Purchased Services Supplies and Materials Other Objects Transfer to Cover Deficit (Agency Fund) Total School-Sponsored Cocurricular Athletics - Instruction	488,584 134,616 108,339 50,990 782,529	(8,945) 1,671 2,500 (34,240) 3,080 (35,934) (35,934)	479,639 136,287 110,839 16,750 3,080 746,595	477,388 125,678 99,035 14,336 2,845 719,282		2,251 10,609 11,804 2,414 2,414 2,335 235 235 235 235

	Variance Actual Final to Actual	\$ 302,112 \$ 55 125,760 17,500 723 871,319 723	1,316,691 778	15,078	15,078	450,568 9,142 34,322 1,000 9,311 35	494,201 10,177	433,903 14,805 103,031 5,286 4,871 206	541,805 20,297	475,081 11,454 188,386 29,033	
SIST	Final Budget	 \$ 302,167 \$ 125,760 \$ 17,500 \$ 872,042 	1,317,469	15,078	15,078	459,710 35,322 9,346	504,378	448,708 108,317 5,077	562,102	486,535 217,419	703,954
<u>, DISTRICT</u> BUDGETARY B/ UNE 30, 2017	Budget Transfers	\$ (127,213) (24,240) (37,500) (42,883)	(231,836)			(9,601) 11,322 (813)	908	(11,790) 88,657 (3,204)	73,663	(939) (2,359)	(3,298)
KINNELON BOROUGH SCHOOL DISTRICT ARY COMPARISON SCHEDULE - BUDGETAR GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	Original Budget	 \$ 429,380 150,000 55,000 914,925 	1,549,305	15,078	15,078	469,311 24,000 10,159	503,470	460,498 19,660 8,281	488,439	487,474 219,778	707,252
KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)		Undistributed Expenditures: Instruction: Tuition to Other LEAs Within the State - Special Tuition to County Vocational School District - Regular Tuition to County Vocational School District - Special Tuition to Private Schools for the Handicapped - Within State	Total Undistributed Expenditures - Instruction:	Attendance & Social Work: Salaries	Total Attendance & Social Work	Health Services: Salarics Purchased Professional and Technical Services Supplies and Materials	Total Health Services	Other Support Services - Students Speech OT, PT and Related Services: Salaries Purchased Professional Educational Services Supplies and Materials	Total Other Support Services - Students Speech OT, PT and Related Services	Other Support Services - Students - Extraordinary Services: Salaries Purchased Professional - Educational Services	Total Other Support Services - Students - Extraordinary Services

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Exhibit C-1	6 of 12
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KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS <u>GENERAL FUND</u> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)

	Variance Final to Actual		\$ 16.841		220	141	19,902		31,379	1,940	3,275	150		959	108	825	38,636		16,563	946	199	1	145	6	17,863
	Actual		718.083		325	21,176	848,064		754,352	86,489	36,273	450		9,878	27,847	1,475	916,764		408,159	40,725	14,512	4,631	4,347	4,476	476,850
	Final Budget	0	734.924 \$		545	21,317	867,966		785,731	88,429	39,548	009		10,837	27,955	2,300	955,400		424,722	41,671	14,711	4,632	4,492	4,485	494,713
1102 100	Budget Transfers		(7.275) \$		(2,905)	(5,995)	(16,729)		(15,115)	(3,041)	3,898	(5,700)	(2,500)	6,837	(096)	(1,500)	(18,081)		(30,445)	(1,904)	8,711	3,132	(1,878)	810	(21,574)
(UNAUDITED)	Original Budoet 7		742.199 \$		3,450	27,312	884,695		800,846	91,470	35,650	6,300	2,500	4,000	28,915	3,800	973,481		455,167	43,575	6,000	1,500	6,370	3,675	516,287
				۲																					ļ
			Other Support Services - Students - Guidance: Salaries of Other Professional Staff	Salaries of Secretarial and Clerical Assistants	Other Purchased Professional and Technical Services	Supplies and Materials	Total Other Support Services - Students - Guidance	Other Support Services - Students - Child Study Team:	Salaries of Other Professional Staff	Salaries of Secretarial and Clerical Assistants	Purchased Professional - Educational Services	Other Purchased Professional and Technical Services	Other Purchased Services	Miscellaneous Purchased Services	Supplies and Materials	Other Objects	Total Other Support Services - Students - Child Study Team	Improvement of Instructional Services:	Salaries of Supervisor of Instruction	Salaries of Other Professional Staff	Purchased Professional - Educational Services	Other Purchased Services	Supplies and Materials	Other Objects	Total Improvement of Instructional Services

	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FIGCAL VEAD FUND	<u>DL DISTRICT</u> 5 - BUDGETARY BAS	SI			/ 01 12
	CONTREFISCAL LEARENDED	107 '00' 201 /				
	Original Budget	Budget Transfers	Final Budget	Actual	V ₆ Final	Variance Final to Actual
Educational Media Services/School Library: Salaries Salaries of Technology Coordinators Supplies and Materials Other Objects	\$ 316,952 174,147 48,520 14,100	\$ 48,376 (556) (3,325) (11,125)	<pre>\$ 365,328 173,591 45,195 2,975</pre>	<pre>\$ 356,317 168,958 45,133 2,910</pre>	Ś	9,011 4,633 62
Total Educational Media Services/School Library	553,719	33,370	587,089	573,318		13,771
Instructional Staff Training Services: Salaries of Other Professional Staff Purchased Professional - Educational Services Other Purchased Services Supplies and Materials	10,000 42,620 42,540 2,000	3,249 24,633 (32,966) (775)	13,249 67,253 9,574 1,225	3,325 67,253 9,463 623		9,924 111 602
Total Instructional Staff Training Services	97,160	(5,859)	91,301	80,664		10,637
Support Services - General Administration: Salarics Legal Services Audit Fees	239,983 42,000 40,875	4,039 67,809 (4,875)	244,022 109,809 36,000	242,043 109,809 36,000		1,979
Other Purchased Professional Services Communications/Telephone	6,500 86,800	16,555	6,500 103,355	6,435 103,354		65 1
BOE Other Purchased Services Purchased Services	4,200 19,000	(4,200) (3,970)	15,030	15,029		_
General Supplies Miscellaneous Expenditures	5,400 2,000	(1,605) (68)	3,795 1.932	3,750 1.854		45 78
BOE Membership Dues and Fees	18,900	1,388	20,288	20,287		-
Total Support Services - General Administration	465,658	75,073	540,731	538,561		2,170

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KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)

Final Variance Budget Actual	5 \$ 1,236,049 \$ 1,203,504 \$ 32,545 1 374,178 358,028 16,150 0) 11,690 11,211 479 2 77,627 74,944 2,683 2) 14,150 13,136 1,014 2) 10,592 9,921 671	1 1,724,286 1,670,744 53,542	9 301,745 296,375 5,370	50,616	25,720	11,814	7,253	<u>.5</u> 2,890 2,890	2 400,038 394,107 5,931	42 83,763 81,520 2,243 000)	
Budget Transfers	<pre>\$ 27,225 1,911 (1,360) 6,522 (4,342) 1,185</pre>	31,141	15,499	(18,219)	72	(1,421)	(24	625	1,792	42 (42.000)	· 2
Original Budget	 \$ 1,208,824 372,267 13,050 71,105 18,492 9,407 	1,693,145	286,246	68,835	25,000	13,235	7,500	2,265	403,081	83,721 42.000	~~~ ć
	Support Services - School Administration: Salaries of Principals/Assistant Principals Salaries of Secretarial and Clerical Assistants Purchased Professional and Technical Services Other Purchased Services Supplies and Materials Other Objects	Total Support Services - School Administration	Central Services: Salaries	Purchased Professional Services	Purchased Technical Services	Miscellaneous Purchased Services	Sumplies and Materials	Other Objects	Total Central Services	Administration Information Technology: Salaries Durchased Technical Services	

NNELON BOROUGH SCHOOL DISTRICT 9 of 12 Y COMPARISON SCHEDULE - BUDGETARY BASIS 6 of 12 GENERAL FUND	OriginalBudgetFinalVarianceBudgetTransfersBudgetActualFinal to Actual	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	356,102 25,594 381,696 367,565 14,131	1,125,964 64,174 1,190,138 1,139,439 50,699 87 795 (87 795)		20,717 118,284 118,284	4,800 224,800 224,779	123,000 $(28,764)$ $94,836$ $91,098$ $3,738527,000$ $(156,329)$ $370,671$ $370,099$ 572	(34,894) 181,106 181,105 (6,000) 13,675 11,242 2	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	86,111 16,225 102,336 98,773 3,563 113,558 (69,119) 44,439 40,438 4,001 64,600 6,476 71,076 58,123 12,953	217,851 197,334	<u>51,263</u> (23,475) 27,788 22,778 5,010	
KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)		114,621 \$ 212,431 29,050)		(2)				51 363 (22 VII)
Ē		Required Maintenance of School Facilities: Salaries Cleaning, Repair and Maintenance Services General Supplies	Total Required Maintenance of School Facilities	Custodial Services: Salaries Salaries of Non-Instructional Aides	Purchased Professional and Technical Services Cleaning, Repair and Maintenance Services	Other Purchased Property Services	Insurance	General Supplies Energy (Electricity)	Energy (Natural Gas) Other Objects	Total Custodial Services	Care and Upkeep of Grounds: Salaries Cleaning, Repair & Maintenance Services General Supplies	Total Care and Upkeep of Grounds	Security: General Supplies	Total Commitee

							10 of 12
KINNEI BUDGETARY CO	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS	L DISTRICT - BUDGETARY B	ASIS				
EOR THE	GENERAL FUND FOR THE FISCAL VEAR FUND II NF 30 2017	II INF 30 2017					
	(UNAUDITED)						
	Original	Budget	Final				Variance
	Budget	I ransiers	Budget		Actual	FINA	Final to Actual
Student Transportation Services: Salaries Punil Transportation Home and School Regular	\$ 437,846	\$ 32,937	\$ 470,783	783 \$	424,570	÷	46,213
Salaries on Non-Instructional Aids		20,500	20,500	500	20,006		494
Cleaning, Repair, & Maintenance Services	81,538	(30,999)	50,539	539	50,274		265
Lease Purchase Payments - School Buses	20,000	(20,000)					
Transportation Services - Between Home and School	807.019	7,491	814,510	510	813,199		1,311
Transportation Services - Between Home and School Other	120,208	(76,275)	43,933	933	34,370		9,563
Transportation Services - Special Education-ESC's & CTSA's	525,144	107,854	632,998	998	627,431		5,567
Transportation Services - Aid in Lieu-Nonpublic Students	79,884	(12,153)	67,731	731	64,071		3,660
Travel		300		300	71		229
Miscellaneous Purchased Services- Transportation	2,900	(200)	2,	2,400	970		1,430
General Supplies	71,740	(31,100)	40,	40,640	36,195		4,445
Other Objects	1,060		1,	1,060	750		310
Total Student Transportation Services	2,147,339	(1,945)	2,145,394	394	2,071,907		73,487
Unallocated Benefits:							
Social Security Contributions	447,000	(1,820)	445,180	180	442,790		2,390
Other Retirement Contributions - PERS	402,150	30,161	432,311	311	432,310		1
Unemployment Compensation	7,000	(5,728)	1,	1,272			1,272
Workmen's Compensation	158,195	(20,145)	138,050	050	138,050		
Health Benefits	5,024,675	(136,786)	4,887,889	889	4,887,262		627
Tuition Reimbursement	154,500	(32,496)	122,004	004	116,154		5,850
Other Employee Benefits	800	1,833	2,	2,633	2,630		ŝ
Unused Sick Payment to Terminated/Retired Staff	83,880	(17,269)	66,	66,611	66,611		
Total Unallocated Benefits	6,278,200	(182,250)	6,095,950	950	6,085,807		10,143

Exhibit C-1 10 of 12

KINNELO BUDGETARY COMP FOR THE FI	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	L DISTRICT - BUDGETARY BA JUNE 30, 2017	SIS		
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
On-Behaif Contributions: TPAF Pension Contributions (non-budgeted) TPAF Post Retirement Contributions (On-Behalf - Non-Budgeted) TPAF Non-Contributory Insurance (On-Behalf - Non-Budgeted) TPAF Long Term Disability Insurance (On-Behalf - Non-Budgeted) Reimbursed TPAF Social Security Contributions (Nonbudgeted)				\$ 1,755,138 1,515,417 63,593 3,375 1,250,955	\$ (1,755,138) (1,515,417) (63,593) (3,375) (1,250,955)
Total On-Behalf Contributions				4,588,478	(4,588,478)
Total Personal Services - Employee Benefits	\$ 6,278,200	\$ (182,250)	\$ 6,095,950	10,674,285	(4,578,335)
Total Undistributed Expenses	20,644,781	(568, 433)	20,076,348	24,243,204	(4,166,856)
TOTAL CURRENT EXPENSE	36,671,507	(226,035)	36,445,472	39,961,350	(3,515,878)
CAPITAL OUTLAY Equipment: Grades 1-5	3,250	(1,220)	2,030	2,030	
Grades 9-12	59,000	58,284	117,284	117,279	5
Undistributed Expenditures - Non-instructional Services	000 8	92,289 2 800	92,289 10 800	92,288 1 040	1 0 260
Undistributed Expenditures - Custodial Services Undistributed Expenditures - Custodial Services	2000 2000	215,659 103,663	215,659 103,663	62,019 70,800	0,000 153,640 32,863
Total Equipment	70,250	471,475	541,725	346,356	195,369
Facilities Acquisition and Construction Services: Architectural/Engineering Services Assessment for Debt Service on SDA Funding	58,083	46,900	46,900 58,083	34,775 58,080	12,125 3
Total Facilities Acquisition and Construction Services	58,083	46,900	104,983	92,855	12,128
TOTAL CAPITAL OUTLAY	128,333	518,375	646,708	439,211	207,497
TOTAL EXPENDITURES	36,799,840	292,340	37,092,180	40,400,561	(3,308,381)
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(366,851)	(292, 340)	(659,191)	922,102	1,581,293

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		Variance Final to Actual	\$ 1,581,293	
		Actual	<pre>\$ 2,667,645 \$ 3,589,747</pre>	<pre>\$ 1,295,937 1,151,283 1,151,283 123,062 1,019,465 3,589,747 (144,771) \$ 3,444,976</pre>
		Final Budget	2,667,645 \$	
SUDGETARY BASIS	NE 30, 2017	Budget Transfers	<u>\$</u> \$ (292,340) <u>\$</u>	
ARY COMPARISON SCHEDULE - I	<u>GENERAL FUND</u> FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)	Original Budget	\$ 2,667,645 \$ 2,300,794	
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS	C FOR THE FISCA		y 1 ne 30	Recapitulation: Restricted for: Capital Reserve Assigned: Year-end Encumbrances For Subsequent Year's Expenditures Unassigned Inassigned Reconciliation to Governmental Funds Statements (GAAP): Final Two State Aid Payments not recognized on GAAP basis Fund Balance per Governmental Funds (GAAP)
			Fund Balance, July 1 Fund Balance, June 30	Recapitulation: Restricted for: Capital Reserve Assigned: Year-end Encumbrances For Subsequent Year's Ex Unassigned Reconciliation to Governme Final Two State Aid Payme Fund Balance per Governm

Exhibit C-1 12 of 12

KINNELON BOROUGH SCHOOL DISTRICT

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS</u> <u>SPECIAL REVENUE FUND</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u> (UNAUDITED)

	Original Budget			udget ansfers	 Final Budget	 Actual		ariance
REVENUES:								
State Sources	\$ 4,473				\$ 4,473	\$ 4,273	\$	(200)
Federal Sources	485,606				485,606	475,048		(10,558)
Local Sources	42,579				 42,579	 40,186		(2,393)
Total Revenues	532,658				 532,658	 519,507		(13,151)
EXPENDITURES:								
Instruction:								
Salaries of Teachers	30,574				30,574	30,574		
Tuition	386,954				386,954	386,954		
General Supplies	13,520		\$	1,000	14,520	11,586		2,934
Textbooks	1,153				1,153	1,124		29
Other Objects	42,579	_	<u></u>		 42,579	 42,126		453
Total Instruction	474,780	_		1,000	 475,780	 472,364		3,416
Support Services:								
Personal Services - Employee Benefit	4,738				4,738	3,399		1,339
Purchased Professional Services	24,269			(8,957)	15,312	9,343		5,969
Other Purchased Services	12,000			3,800	15,800	14,114		1,686
Supplies and Materials	16,871	_		4,157	 21,028	 20,287	Mar Anna	741
Total Support Services	57,878			(1,000)	 56,878	 47,143		9,735
Total Expenditures	532,658	_			 532,658	 519,507		13,151
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ -0-	_	\$	-0-	 -0-	\$ -0-	\$	-0-

Special

KINNELON BOROUGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2017 (UNAUDITED)

Note A - Explanation of Differences between Budgetary Inflows and Outflows and

GAAP Revenues and Expenditures

	 General Fund		Special Revenue Fund
Sources/Inflows of Resources			
Actual Amounts (Budgetary Basis) "Revenue"		¢	-10 -07
from the Budgetary Comparison Schedule	\$ 41,322,663	\$	519,507
Differences - Budget to GAAP:			
Grant Accounting Budgetary Basis Differs from GAAP in that the			
Budgetary Basis Recognizes Encumbrances as Expenditures and			(27 (20))
Revenue, Whereas the GAAP Basis does not			(27,639)
Prior Year State Aid Payments Recognized for GAAP Purposes, not	129.050		
Recognized for Budgetary Statements	138,959		
Current Year State Aid Payments Recognized for Budgetary Purposes, not	(144 771)		
Recognized for GAAP Statements	 (144,771)		
Total Revenues as Reported on the Statement of Revenues, Expenditures			101.070
and Changes in Fund Balances - Governmental Funds.	 41,316,851		491,868
Uses/Outflows of Resources:			
Actual Amounts (Budgetary Basis) "Total Outflows" from the			
Budgetary Comparison Schedule	\$ 40,400,561	\$	519,507
Differences - Budget to GAAP			
Encumbrances for Supplies and Equipment Ordered but			
Not Received are Reported in the Year the Order is Placed for			
Budgetary Purposes, but in the Year the Supplies are Received			(27 (20)
for Financial Reporting Purposes.	 		(27,639)
Total Expenditures as Reported on the Statement of Revenues,			
Expenditures, and Changes in Fund Balances - Governmental Funds	 40,400,561	\$	491,868

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets for the fiscal year ended June 30, 2017, were submitted to the County office and were approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

SCHOOL LEVEL SCHEDULES (NOT APPLICABLE)

SPECIAL REVENUE FUND

Ū	COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017	PECIAI EVENU SCAL	SPECIAL REVENUE FUND REVENUE AND EXPENDI FISCAL YEAR ENDED JUN	UE FUN XPENI DED JU	<u>ID</u> DITURES - 1 JNE 30, 201	<u>3UDG</u>	ETARY BASH	SO			
		Z	No Child Left Behind	eft Behi	pu		IDEA Part B	I d	IDEA Part B	Non	Non-Public
REVENTIF.		Title IIA	IIA		Title I		Basic	Pre	Preschool	ź	Nursing
State Sources Federal Sources Local Sources	S		34,930	S	34,751	S	388,894	\$	16,473	\s	1,800
Total Revenue			34,930	÷	34,751	S	388,894	÷	16,473	S	1,800
EXPENDITURES: Instruction:											
Salaries of Teachers				S	17,500			S	13,074		
Tuition						S	386,954				
General Supplies					10,237						
Textbooks											
Other Miscellaneous							1,940				
Total Instruction					27,737		388,894		13,074		
Support Services: Downood Somion Employee Banafit									1 100		
Purchased Professional Services	S		6,413		1,130					S	1,800
Other Purchased Services Supplies and Materials			14,114 14,403		5,884						
Total Support Services	I		34,930		7,014				3,399		1,800
Total Expenditures	⊗ ∥		34,930	Ś	34,751	Ś	388,894	s	16,473	÷	1,800

KINNELON BOROUGH SCHOOL DISTRICT

2 01 2	Totals June 30, 2017	\$ 4,273 475,048 40,186	\$ 519,507	30,574 386,954 11,586 1,124 42,126	472,364	3,399 9,343 14,114 20,287	47,143	\$ 519,507
	Local Grants	\$ 40,186	\$ 40,186	\$ 40,186	40,186			\$ 40,186
TARY BASIS	Non-Public Textbook	\$ 1,124	\$ 1,124	\$ 1,124	1,124			\$ 1,124
DISTRICT UD DITURES - BUDGE JNE 30, 2017	Non-Public Security	\$ 1,000	\$ 1,000	\$ 1,000	1,000			\$ 1,000
KINNELON BOROUGH SCHOOL DISTRICT SPECIAL REVENUE FUND ULE OF REVENUE AND EXPENDITURES - B OR THE FISCAL YEAR ENDED JUNE 30, 2017	Non-Public Technology	\$ 349	\$ 349	\$ 349	349			\$ 349
KINNELON BOROUGH SCHOOL DISTRICT SPECIAL REVENUE FUND COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2017		State Sources Federal Sources Local Sources	Total Revenue	EXPENDITURES: Instruction: Salaries of Teachers Tuition General Supplies Textbooks Other Miscellaneous	Total Instruction	Support Services: Personal Service - Employee Benefit Purchased Professional Services Other Purchased Services Supplies and Materials	Total Support Services	Total Expenditures

Exhibit E-2

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>SPECIAL REVENUE FUND</u> <u>PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES</u> <u>BUDGETARY BASIS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u>

NOT APPLICABLE

CAPITAL PROJECTS FUND (NOT APPLICABLE)

PROPRIETARY FUNDS

KINNELON BOROUGH SCHOOL DISTRICT ENTERPRISE FUND COMBINING STATEMENT OF NET POSITION JUNE 30, 2017

	Business-Type Activities - Enterprise Funds							
	Non-Major Funds							
ASSETS:	Food Service	Enrichment Program	Total Enterprise Funds					
Current Assets: Cash and Cash Equivalents Interfund Receivable Inventories	\$ 47,347 10,607 12,115	\$ 259,500	\$ 306,847 10,607 12,115					
Total Current Assets	70,069	259,500	329,569					
Non-Current Assets: Capital Assets Less: Accumulated Depreciation	407,542 (351,145)		407,542 (351,145)					
Total Non-Current Assets	56,397		56,397					
Total Assets	126,466	259,500	385,966					
LIABILITIES:								
Current Liabilities: Unearned Revenue - Prepaid Sales Unearned Revenue - Donated Commodities Total Current Liabilities	14,273 2,815 17,088		14,273 2,815 17,088					
NET POSITION:								
Net Investment in Capital Assets Unrestricted	56,397 52,981	259,500	56,397 312,481					
Total Net Position	\$ 109,378	\$ 259,500	\$ 368,878					

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>ENTERPRISE FUND</u> <u>COMBINING STATEMENT OF REVENUE, EXPENSES</u> <u>AND CHANGES IN FUND NET POSITION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u>

	Business-Type Activities - Enterprise Funds					
	N	on-Major Funds				
	Food Service	Enrichment Program	Total Enterprise Funds			
Operating Revenue: Local Sources: Daily Sales - Reimbursable Programs Daily Sales - Non-Reimbursable Programs Program Fees	\$ 247,453 257,361	\$ 302,300	\$ 247,453 257,361 302,300			
Total Operating Revenue	504,814	302,300	807,114			
Operating Expenses: Reimbursable Programs Cost of Sales Non-Reimbursable Programs Cost of Sales Salaries, Benefits & Payroll Taxes Employee Benefits Management Fee Professional and Technical Services Depreciation Expense Supplies and Materials Administrative Expenses	138,275 143,919 246,856 16,111 175 13,995 1,494 43,923	198,631 11,344 11,755 37,039	138,275 143,919 445,487 11,344 16,111 175 13,995 13,249 80,962			
Total Operating Expenses	604,748	258,769	863,517			
Operating Income/(Loss)	(99,934)	43,531	(56,403)			
Non-Operating Income: Local Sources: Interest Income State Sources: State School Lunch Program Federal Sources: National School Lunch Program	3 3,604 56,201	543	546 3,604 56,201			
Food Distribution Program	19,693		19,693			
Total Non-Operating Income	79,501	543	80,044			
Change in Net Position	(20,433)	44,074	23,641			
Net Position - Beginning of Year	129,811	215,426	345,237			
Net Position - End of Year	\$ 109,378	\$ 259,500	\$ 368,878			

KINNELON BOROUGH SCHOOL DISTRICT ENTERPRISE FUND COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

		Business-Typ	e Acti	ivities - Enter	prise	Funds
		1	Non-N	1ajor Funds		
		Food Service		nrichment Program	E	Total Enterprise Funds
Cash Flows from Operating Activities: Receipts from Customers	\$	504,814	\$	302,300	\$	807,114
Payments to Employees Payments for Benefits		(246,856)		(198,631) (11,344)		(445,487) (11,344)
Payments to Suppliers Payments for Administrative Expenses		(319,379)		(11,755) (37,039)		(331,134) (37,039)
Net Cash Provided by/(Used for) Operating Activities		(61,421)		43,531		(17,890)
Cash Flows from Noncapital Financing Activities:						
Cash Received from Federal and State Sources		64,440				64,440
Net Cash Provided by Noncapital Financing Activities		64,440				64,440
Cash Flows from Investing Activities:						
Interest Earned		3		543		546
Net Cash Flows Provided by Investing Activities		3		543		546
Net Increase/(Decrease) in Cash and Cash Equivalents		3,022		44,074		47,096
Cash and Cash Equivalents, July 1		44,325		215,426		259,751
Cash and Cash Equivalents, June 30	\$	47,347		259,500	\$	306,847
Reconciliation of Operating Income/(Loss) to Net Cash Provided by/(Used for) Operating Activities:						
Operating Income/(Loss) Adjustment to Reconcile Operating Income/(Loss) to Net Cash Provided by/(Used for) Operating Activities	\$	(99,934)	\$	43,531	\$	(56,403)
Federal Food Distribution Program	•	19,693				19,693
Depreciation Expense		13,995				13,995
Changes in Assets and Liabilities: (Increase) in Inventory		(1,497)				(1,497)
Decrease in Interfund Receivable		4,635				4,635
Increase in Prepaid Sales		2,081				2,081
(Decrease) in Unearned Revenue		(394)				(394)
Net Cash Provided by/(Used for) Operating Activities	\$	(61,421)		43,531	\$	(17,890)

Investing and Financing Activities:

The District had \$3,209 in USDA donated commodities at June 30, 2017, received commodities valued at \$19,299 and used commodities valued at \$19,693 and had \$2,815 in commodities at June 30, 2017.

FIDUCIARY FUNDS

ASSETS: ASSETS: Cash and Cash Equivalents Investments Total Assets Total Assets ILIABILITIES: Payroll Deductions and Withholdings Interfund Payable General Fund Due to Student Groups Total Liabilities Total Liabilities	Unemployment Compensation Trust \$ 138,652 \$ 138,652 \$	Flexible Spending Trust 21,663 21,663 21,663	Private Purpose Scholarship Fund 3 160,721 100,476 261,197	Agency Student Activity Agency \$ 272,686 \$ 272,686 272,686 272,686 272,686	rcy Fayroll 8 4,507 4,507 4,507 4,507 4,507 4,507 4,507 4,507 1,719 1,719 1,719	Totals \$ 598 \$ 598 698 698 698 277 277 212 8
			1/1/107			
Total Net Docition	138657 \$	21 663	\$ 761 107	- - -	- <mark>-</mark> -	¥

Exhibit H-1

KINNELON BOROUGH SCHOOL DISTRICT

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>FIDUCIARY FUNDS</u> <u>COMBINING STATEMENT OF CHANGES IN NET POSITION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u>

	nployment npensation Trust		Flexible Spending Trust		Spending Scholarship			Totals		
ADDITIONS: Contributions:										
Plan Members Donations	\$ 60,302	\$	39,500	\$	145,013	\$	99,802 145,013			
Total Contributions	 60,302		39,500		145,013		244,815			
Investment Earnings:	071		17		364		652			
Interest	 271		17		304		052			
Net Investment Earnings	 271		17		364	-1	652			
Total Additions	 60,573		39,517		145,377		245,467			
DEDUCTIONS:										
Flexible Spending Claims			33,798				33,798			
Unemployment Compensation Claims	62,633						62,633			
Scholarships Awarded					66,013	-	66,013			
Total Deductions	 62,633		33,798		66,013		162,444			
Change in Net Position	(2,060)		5,719		79,364		83,023			
Net Position - Beginning of the Year	 140,712		15,944		181,833		338,489			
Net Position - End of the Year	\$ 138,652	\$	21,663	\$	261,197	\$	421,512			

KINNELON BOROUGH SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS

	Balance e 30, 2016	А	dditions	E	Deletions	Balance e 30, 2017
ASSETS:						
Cash and Cash Equivalents	\$ 264,757	\$	505,411	\$	497,482	\$ 272,686
Total Assets	\$ 264,757	\$	505,411	\$	497,482	\$ 272,686
LIABILITIES:						
Liabilities: Due to Student Groups	\$ 264,757		505,411	\$	497,482	\$ 272,686
Total Liabilities	\$ 264,757	\$	505,411	\$	497,482	\$ 272,686

KINNELON BOROUGH SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND STATEMENT OF ACTIVITY BY SCHOOL

	_	Balance e 30, 2016]	Cash Receipts	Dis	Cash oursements	 Balance e 30, 2017
SCHOOLS:							
Kiel Elementary School Activity Account	\$	20,457	\$	16,288	\$	16,886	\$ 19,859
Stony Brook School Activity Account		22,058		60,214		55,922	26,350
Pearl R. Miller Middle School Activity Account		48,568		113,346		106,090	55,824
Kinnelon High School Activity Account		114,042		216,980		219,611	111,411
Kinnelon High School Athletic Account		1,250		51,566		50,331	2,485
Kinnelon High School Sport Academy Camp Account		58,382		47,017		48,642	56,757
	\$	264,757	\$	505,411	\$	497,482	\$ 272,686

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>PAYROLL AGENCY FUND</u> <u>SCHEDULE OF RECEIPTS AND DISBURSEMENTS</u>

	Balance e 30, 2016		Additions	Deletions	alance 30, 2017
ASSETS:					
Cash and Cash Equivalents	\$ 13,497	_\$	25,177,329	\$ 25,186,319	\$ 4,507
Total Assets	\$ 13,497	\$	25,177,329	\$ 25,186,319	\$ 4,507
LIABILITIES:					
Payroll Deductions and Withholdings Interfund Payable General Fund	\$ 1,349 12,148	\$	25,177,329	\$ 25,175,890 10,429	\$ 2,788 1,719
Total Liabilities	\$ 13,497	\$	25,177,329	\$ 25,186,319	\$ 4,507

LONG-TERM DEBT

			-	SCHEDULE OF SERIAL BONDS	SERIA	BONDS					
	Date of	Ŭ	Original	Maturities of Bonds Outstanding June 30, 2017	turities of Bor Outstanding fune 30, 2017	spi	Interest	Balance		Balance	o
Purpose	Issue		Issue	Date		Amount	Rate	June 30, 2016	Matured	June 30, 2017	017
Refunding Bond of 1998 Issue	11/16/05	S	4,615,000	10/01/17	S	515,000	4.00%	\$ 1,035,000	\$ 520,000	\$ 515	515,000
Refunding Bond of 2002 Issue	09/14/10		9,980,000	10/1/17		895,000	4.00%	7,470,000	855,000	6,615,000	,000
0				10/1/18		940,000	4.00%				
				10/1/19		975,000	4.00%				
				10/1/20		970,000	4.00%				
				10/1/21		960,000	3.00%				
				10/1/22		945,000	3.125%				
				10/1/23		930,000	3.25%				
Refunding Bond of 2006/2007 Issues	2/10/15		11,230,000	2/1/19		15,000	2.00%	11,230,000		11,230,000	,000
)				2/1/20		10,000	2.00%				
				2/1/21		25,000	2.00%				
				2/1/22		25,000	2.00%				
				2/1/23		60,000	3.00%				
				2/1/24		115,000	3.00%				
				2/1/25		910,000	5.00%				
				2/1/26		1,015,000	5.00%				
				2/1/27		1,120,000	4.25%				
				2/1/28		1,215,000	5.00%				
				2/1/29		1,285,000	4.50%				
				2/1/30		1,325,000	4.50%				
				2/1/31		1,345,000	4.75%				
				2/1/32		1,370,000	4.75%				
				2/1/33		1,395,000	4.75%				
								\$ 19,735,000	\$ 1,375,000	\$ 18,360,000	0000

Exhibit I-1

KINNELON BOROUGH SCHOOL DISTRICT LONG-TERM DEBT

KINNELON BOROUGH SCHOOL DISTRICT LONG-TERM DEBT SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Item	Interest Rate	Original Issue	-	Balance le 30, 2016	N	latured	Balance e 30, 2017
2016 Bus Lease	1.98%	\$ 273,737	\$	273,737	\$	56,128	\$ 217,609
			\$	273,737	\$	56,128	\$ 217,609

	KINNELON BOROUGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE DEBT SERVICE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017	HOOL DISTR ON SCHEDU FUND DED JUNE 30	<u>LE</u> . 2017		EXD	Exhibit 1-3
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	Variance al to Actual
KEVENUES: Local Sources: Local Tax Levy State Sources:	\$ 2,127,453		\$ 2,127,453	\$ 2,127,453		
Debt Service Type II Aid	59,428		59,428	59,428		
Total Revenue	2,186,881		2,186,881	2,186,881		
EXPENDITURES: Regular Debt Service: Interest Redemption of Principal	811,881 1,375,000		811,881 1,375,000	811,881 1,375,000		
Total Regular Debt Service	2,186,881		2,186,881	2,186,881		
Total Expenditures	2,186,881		2,186,881	2,186,881		
Fund Balance, July 1	-0-	-0- \$	-0-	-0-		
Fund Balance, June 30	S -0-	-0-	-0-	-0-	S	-0-

Exhibit I-3

STATISTICAL SECTION (UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

Contents	<u>Exhibit</u>
Financial Trends	
These schedules contain trend information to help the reader understand how	
the District's financial performance and well-being have changed over time.	J-1 thru J-5
Revenue Capacity	
These schedules contain information to help the reader assess the factors	
affecting the District's ability to generate its property taxes.	J-6 thru J-9
Debt Capacity	
These schedules present information to help the reader assess the affordability	
of the District's current levels of outstanding debt and the District's ability	
to issue additional debt in the future.	J-10 thru J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader	
understand the environment within which the District's financial activities take	
place and to help make comparisons over time and with other governments.	J-14 thru J-15
Operating Information	
These schedules contain information about the District's operations and	
resources to help the reader understand how the District's financial information	
relates to the services the District provides and the activities it performs.	J-16 thru J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

Exhibit J-1

KINNELON BOROUGH SCHOOL DISTRICT NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (accrual basis of accounting) UNAUDITED

					June 30	30,				
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Concernantel activities										
Net Investment in capital assets	\$13,665,081	\$17,877,438	\$18,555,613	\$18,157,140	\$18,680,587	\$19,148,508	\$19,254,575	\$21,151,918	\$19,322,431	\$19,646,697
Restricted	5,379,249	730,715	520,683	941,498	30,223	30,223	861,139	677,206	1,119,539	1,295,938
Unrestricted/(Deficit)	(508, 473)	(796, 530)	(846,449)		1,888,392	1,738,222	(6, 363, 054)	(8, 118, 400)	(6,829,262)	(7,736,429)
Total governmental activities net position	\$18,535,857	\$17,811,623	\$18,229,847	\$19,098,638	\$20,599,202	\$20,916,953	\$13,752,660	\$13,710,724	\$13,612,708	\$13,206,206
3										
Business-type activities Net Investment in canital assets	\$ 129.984	\$ 135.895	\$ 119.332	\$ 108,116	\$ 107,321	\$ 93,777	\$ 79,782	\$ 65,787	\$ 70,392	\$ 56,397
I Intertricted	129.200	143.708	104,987	106,940	138,959	164,164	207,535	244,914	274,845	312,481
Total husiness-type activities net position	\$ 259,184	\$ 279,603	\$ 224,319	\$ 215,056	\$ 246,280	\$ 257,941	\$ 287,317	\$ 310,701	\$ 345,237	\$ 368,878
District-wide	\$13 705 065	¢18 013 333	\$18 674 945	\$18 265 256	\$18 787 908	\$19.242.285	\$19.334.357	\$21,217,705	\$19,392,823	\$19,703,094
Net Investment in capital assets Restricted	5.379.249		520,683	470,825	30,223	30,223	861,139	677,206	1,119,539	1,295,938
Tinrestricted/(Deficit)	(379,273)	(652,822)	(741, 462)	577,613	2,027,351	1,902,386	(6, 155, 519)	(7, 873, 486)	(6,554,417)	(7, 423, 948)
Total district net position	\$18,795,041	\$18,091,226	\$18,454,166	\$19,313,694	\$20,845,482	\$21,174,894	\$14,039,977	\$14,021,425	\$13,957,945	\$13,575,084

Source: School District Financial Reports

			KINNEL KINNEL	KINNELON BOROUGH SCHOOL DISTRICT	KINNELON BOROUGH SCHOOL DISTRICT	ARS						7 10 1
				(accrual basis of accounting) UNAUDITED	ounting)							
					Fiscal Y	Fiscal Year Ending June 30,						
	2008	2009	2010	2011	2012	2013	2014	2015		2016	2017	
Expenses												
Governmental acuvities Instruction							¢ 16.425.008	\$ 18 500 300	¥	19 783 406	\$ 210	21 089 444
Regular	\$ 15,912,755	\$ 15,335,444	\$ 16,655,387	\$ 15,120,077	\$ 15,713,492 2 770 102	3 16,931,637 3 011 881			9			6.247.293
Special education	2,973,914 377 798	3,245,341 468 774	361.522	286.979	283,982	395,358	488,137	712,248	18	659,958	Ű	818,422
Other special education Other instruction	1,110,211	1,270,013	1,355,196	1,129,720	1,170,137	1,246,967	1,096,947	1,461,012	12	1,672,943	1,6	1,688,933
Support Services:								30 000 1	t	036 207 1	-	700 501
Tuition	1,140,654	1,120,189	1,016,753	1,316,906	1,355,161	101, 665, 1	1,608,803	107,620,1	10	205,100,1	- 0	100,001,1
Student & instruction related services	4,697,772	4,885,481	5,219,338	4,496,137	4,888,666	5,244,472	5,511,218	0,044,/10	10	001,050,1 276 906	ó	205,105
General and business administrative services	856,882	831,006	97,604	676,984	102,026	603,063 7 205 1 62	210,900 110 530 0	010,040	40 05	783.629		3 213 866
School Administrative Services	2,045,940	2,086,520	2,134,377	21/,971,2	581,0/4 2124 690	COL,C42,2	550 833	569 105	0 5	571 136		673.781
Central Services	569,973	529,025	565,133	266,110	2,124,380	100.072	069 201	162 512	51	134 457		81.520
Administrative Technology Information	218,278	216,563	219,361	100,221	212,190	3 803 463	3 766 137	3.997.483	83	3,744,103	4,0	4,078,236
Plant operations and maintenance	3,630,573	3,617,395	C48,41C,5	064-0000°C	1 019 766	1 977 709	1 954 847	2 113 636	36	2.002.699	7	2,195,396
Pupil transportation	2,175,475	2,193,848	1,711,257	2,031,790	1,71860	1,055,853	979.079	864.449	49	769.935		883,193
Interest on long-term debt	1,455,569	1,305,241	1,07,012,1	200 CFC, CT CF	47 377	58 083	60.439	58,083	83	527,518	. ,	331,894
Capital Outlay	37 676 221	37 401 807	37.476.151	35,796,478	36,911,696	39,544,506	39,234,577	44,689,383		47,407,202	52,	52,095,284
l otal governmental acuvities expenses												
Business-type activities:	LUE 099	519 253	647 943	617.556	592,740	578,749	528,907	549,686	86	576,502	-	604,748
Food service	153 150	142.260	146.620	145,497	127,288	146,572	234,677	227,538	38	269,553		258,769
Enfictment Program	813 457	777.175	794,563	763,053	720,028	725,321	763,584	777,224		846,055		863,517
1 otal district expenses	\$ 38,489,678	\$ 38,178,982	\$ 38,270,714	\$ 36,559,531	\$ 37,631,724	\$ 40,269,827	\$ 39,998,161	\$ 45,466,607	\$	48,253,257	\$ 52,	52,958,801
Program Revenues Governmental activities:												
Unlarges for services. Instruction (truition)									S	95,199	\$	92,001
msuucuou (uutuou)	\$ 6196237	\$ 5.104.268	\$ 5,729,384	\$ 3,745,734	\$ 4,804,944	\$ 5,672,053	s	\$ 9,539,898	86	11,336,746	14,	14,824,450
Operating grants and controlutions Total governmental activities program revenues					4,804,944	5,672,053	5,208,200	9,539,898	86	11,431,945	14	14,916,451
Business-type activities: Charges for services									-			4 LO FOS
Food service	591,315	575,501	558,484	537,947	531,592	458,163		439,312	710	200,430		302 300
Enrichment Program	146,269	167,388	118,514	159,806	136,362	84.037	737 17		44	71,000		79,498
Operating grants and contributions	44,786	707 150	720.006	756,00	751 127	736,839			245	880,152		886,612
Total business type activities program revenues	\$ 6 978 607	\$ 5 901 420	\$ 6.468.392	\$ 4,501,886	\$ 5,556,071	\$ 6,408,892	\$	\$ 10	43 \$	12,312,097	\$ 15	15,803,063
1 Utal UISUTICI Program Leverage												

Exhibit J-2 1 of 2

KINNELON BOROUGH SCHOOL DISTRICT CHANGES IN NET POSITION. LAST TEN FISCAL YEARS (accrual basis of accounting) UNAUDITED

N(Express/Returned advitice Governmental advitice Governmental advitice Governmental advitice 3 (11,479,96) 3 (13,174,16) 3 (13,746,16) 3 (13,174,16) 3 (13,746,16) 3 (13,174,16) 3 (13,746,16) 3 (13,174,16) <th< th=""></th<>
--

Source: School District Financial Reports

	2017	\$1,295,938	1,2,14,345 874,693 \$3,444,976		-0- \$\$
	2016	\$1,119,539 215 001	1,063,156 1,063,156 \$2,528,686		-0-
	2015	\$ 838,771	581,921 874,892 \$2,095,584		-0-
	2014	\$ 861,139 1 015 055	\$2,606,762		-0- \$
1	June 30, 2013	\$ 699,574	\$1,2,655 787,974 \$2,046,826		\$ 30,223 \$ 30,223
<u>y YEARS</u> of accounting) <u>(D</u>	Ju 2012	\$ 100 1 105 155	\$2,013,265		 \$ 30,220 3 3 30,223
LAST TEN FISCAL YEARS (modified accrual basis of accounting) UNAUDITED	2011	\$ 100 512 100	187,417 684,073 \$871,590		<pre>\$ 30,220 248,513 4,575 \$ 283,308</pre>
	2010	\$ 165,652 222,562	\$ 388,214	\$ 47,153 307,878	\$ 355,031
	2009	\$ 137,882 193,947	\$ 331,829	\$ 47,153 545,680	\$ 592,833
	2008	\$ 145,754 796,235	\$ 941,989	\$3,143,487 2,090,008 1	\$ 5,233,496
		General Fund Reserved Unreserved Restricted	Assigned Unassigned Total general fund	All Other Governmental Funds Reserved Unreserved, reported in: Capital projects fund Debt service fund Restricted:	Capital projects fund Debt service fund Assigned Total all other governmental funds

Exhibit J-3

KINNELON BOROUGH SCHOOL DISTRICT FUND BALANCES, GOVERNMENTAL FUNDS,

Source: School District Financial Reports

			<u>KINNE</u> CHANGES IN FI	KINNELON BOROUGH SCHOOL DISTRICT ES IN FUND BALANCES, GOVERNMENTAL LAST TEN FISCAL YEARS (modified accrual basis of accounting)	KINNELON BOROUGH SCHOOL DISTRICT CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS (modified accruel basis of accounting)	<u>NDS</u>				
				UNAUDITED	2 Fiscal Year Endino Tune 30	or line 30				
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Revenues Tax levy	\$ 30,117,482	\$ 31,231,512	\$ 32,331,934	\$ 32,569,255	\$ 33,136,741	\$ 33,978,387	\$ 34,264,746	\$ 34,673,171	\$ 35,513,410	\$ 36,514,352
Tuition charges	64,400 673 137	130,092	64,752 11 546	47,928	156,675 4 653	84,297 5 406	155,734 6.464	111,993 6 736	95,199 6.018	101,563 6 736
merest carmings Miscellaneous	121,592	78,775	74,876	231,699	240,260	173,786	152,904	207,760	288,263	197,387
State sources	5,800,572	4,631,973	4,822,198	3,335,157	4,325,529	5,245,522	4,820,383	5,507,282	6,140,022	6,705,409
Federal sources Total revenue	481,411 37,258,594	36,676,311	988,321 38,293,627	4/9,439 36,665,163	348,174 38,412,032	494,525 39,981,951	445,904 39,844,135	40,961,303	42,518,216	410,155
Expenditures Instruction										
Regular Instruction	11,314,016	11,327,115	12,232,020	10,869,832	11,042,708	11,720,334	11,497,005	11,754,488	11,781,223	11,008,684
Special education instruction	2,082,524 377 708	2,476,642	2,470,204	2,628,229	2,733,414	2,819,184	2,809,534	3,190,740 150367	3,257,194	3,380,697 433 162
Other special instruction Other instruction	874,448	878,661	937,129	751,417	782,038	826,625	734,929	961,881	952,371	201,004
Support Services:						101 200 1	1 100 000		030 200 1	1 700 501
Tuition Studant & instruction related cornicae	1,140,654 3 778 115	3 587 665	4 031 472	3 475 483	3 687 609	4 014 250	1,008,803	4 428 572	4 510 091	4 610 211
General administrative services	651.826	572.377	487.160	535.278	565,516	467,569	433,503	448,983	497,199	538,561
School Administrative services	1,412,476	1,506,464	1,525,664	1,502,618	1,543,675	1,578,497	1,569,588	1,517,683	1,645,247	1,670,744
Central Services	415,781	411,526	436,387	431,026	443,326	434,140	430,680	410,985	390,213	394,107
Administrative Information Technology	157,791	164,892 2 040 542	73,340	95,981 7 782 072	74,440	78,594	2 140 076	118,359 2 002 220	81,520 2 750 200	81,520
Plant operations and maintenance Dunil transmission	2,15,86/2	5,040,542 7,172,107	2,921,813	2,783,023 1 870 801	2,744,540 1 838 348	1,01,01,011	0,140,970 1 870 391	1 870 297	1.988 640	2.071.907
Unallocated Benefits	7,424,342	6,517,573	7,104,604	7,143,643	7,681,270	8,494,168	8,294,708	8,689,244	9,611,081	10,674,285
Capital outlay	7,269,477	4,685,670	277,849	143,011	72,376	107,353	158,884	732,566	694,200	439,211
Debt service: Drincinal	1 385 000	1 505 000	1 535 000	1 570 000	1 670 000	1 715 000	1 310 000	1.355 000	1.380.000	1.375.000
Interest and other charges	1,429,109	1,338,981	1,278,267	973,545	1,082,027	1,016,020	951,179	907,853	813,339	811,881
Total expenditures	44,588,357	41,928,395	38,475,792	36,253,616	37,523,670	39,948,524	39,314,605	41,472,644	42,358,851	43,079,310
Excess (Deficiency) of revenues over (under) expenditures	(7,329,763)	(5,252,084)	(182,165)	411,547	888,362	33,427	529,530	(511,341)	159,365	916,290
Other Financing sources (uses) Capital Leases (Non-budgeted) Serial Bonds Defeased Serial Bonds Issued Bond Issuance Costs Deferred Amount on Refunding Bond Premium Transfers out Transfers out Transfers out Total other financing sources (uses)	603,843 (599,508) 4,335	1,261 1,261	748	106	228 228	134	183	(12,454,000) 11,230,000 (129,833) (503,256) 1,857,089 300,263 300,263 (300,100) 163	273,737 273,737 273,737	
Net change in fund balances	\$ (7,325,428)	\$ (5,250,823)	\$ (181,417)	\$ 411,653	\$ 888,590	\$ 33,561	\$ 529,713	\$ (511,178)	\$ 433,102	\$ 916,290
Debt service as a percentage of noncapital expenditures	8.156%	8.268%	7.951%	7.578%	7.931%	7.359%	6.129%	5.881%	5.557%	5.406%
Source: School District Financial Reports										

Exhibit J-4

KINNELON BOROUGH SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUES BY SOURCE LAST TEN FISCAL YEARS (modified accrual basis of accounting) UNAUDITED

Fiscal Year Ending June 30,	terest on vestments	,	Tuition	 ior Year lefunds	 Other	 Total
2008	\$ 73,629	\$	64,400	\$ 60,581	\$ 60,911	\$ 259,521
2009	52,325		130,092	41,562	37,123	261,102
2010	11,546		64,752	39,157	35,719	151,174
2011	1,685		47,928	17,237	210,538	277,388
2012	4,653		156,675	34,918	205,342	401,588
2013	5,406		84,297		173,152	262,855
2014	6,464		155,734		140,438	302,636
2015	6,236		111,993		122,722	240,951
2016	6,018		95,199		202,829	304,046
2017	6,736		101,563		164,574	272,873

Source: Borough of Kinnelon School District records

Estimated Actual (County Equalized Value)	<pre>\$ 2,171,671,798 2,411,517,948</pre>	2,464,348,279	2,385,457,970	2,291,060,886	2,187,065,383	2,039,419,412	2,036,364,102	2,112,068,237	2,112,419,558
Total Direct School Tax Rate ^b	<pre>\$ 1.778 1.846</pre>	1.907	1.967	2.013	2.082	2.128	2.155	2.200	2.256
Net Valuation Taxable	\$ 1,616,634,578 1,661,755,327	1,666,735,965	1,650,069,907	1,631,644,600	1,611,570,400	1,603,187,600	1,599,680,100	1,595,070,200	1,596,368,200
Public Utilities ^a	\$ 1,662,978 1,677,327	1,793,165	1,806,607						
Total Assessed Value	\$ 1,640,695,300 1,660,078,000	1,664,942,800	1,648,263,300	1,631,644,600	1,611,570,400	1,603,187,600	1,599,680,100	1,595,070,200	1,596,368,200
Apartment	\$ 18,360,100 18,360,100	18,360,100	18,360,100	18,360,100	18,360,100	18,360,100	18,500,700	18,500,700	18,500,700
Commercial	<pre>\$ 62,329,400 61,800,100</pre>	59,597,300	59,597,300	56,828,300	55,922,200	55,352,400	54,096,400	54,096,400	53,914,600
Farm Qualified	\$ 65,700 21,400	22,800	18,900	26,700	26,700	28,000	38,500	39,900	41,500
Farm Regular	<pre>\$ 3,156,600 3,156,600</pre>	4,018,300	4,018,300	5,575,400	5,575,400	5,575,400	3,907,700	3,025,300	4,701,400
Residential	<pre>\$ 1,512,760,000 1,535,171,700</pre>	1,545,303,500	1,533,542,400	1,519,062,800	1,503,416,800	1,496,858,300	1,498,703,100	1,496,614,600	1,497,282,400
Vacant Land	\$ 44,023,500 41,568,100	37,640,800	32,726,300	31,791,300	28,269,200	27,013,400	24,433,700	22,793,300	21,927,600
Year Ended December 31,	2007 2008	2009	2010*	2011	2012	2013	2014	2015	2016

*-Revaluation Year

Source: Municipal Tax Assessor Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when ordered by the County Board of Taxation

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>DIRECT AND OVERLAPPING PROPERTY TAX RATES</u> <u>LAST TEN YEARS</u> (*rate per \$100 of assessed value*) UNAUDITED

		Kinnelon	School	District Dire	ect Rat	e	Overlap	oing Ra	ates		
Year Ended December 31,	Bas	ic Rate ^a	Oblig	eneral ation Debt ervice ^b	Tota	al Direct	rough of		Aorris ounty	Ove	al Direct and rlapping IX Rate
2007	\$	1.628	\$	0.150	\$	1.778	\$ 0.466	\$	0.356	\$	2.600
2008		1.681		0.165		1.846	0.473		0.345		2.664
2009		1.746		0.161		1.907	0.485		0.336		2.728
2010*		1.810		0.157		1.967	0.511		0.329		2.807
2011		1.865		0.148		2.013	0.531		0.330		2.874
2012		1.919		0.163		2.082	0.555		0.330		2.967
2013		2.000		0.128		2.128	0.582		0.330		3.040
2014		2.019		0.136		2.155	0.589		0.325		3.069
2015		2.068		0.132		2.200	0.590		0.332		3.122
2016		2.125		0.131		2.256	0.657		0.337		3.250

* - Revaluation year

Source: Municipal Tax Collector and School Business Administrator

Note:

- NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.
- **a** The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.
- **b** Rates for debt service are based on each year's requirements.

	2007	Taxable % of Total Assessed District Net		ing \$ 17,609,600 1 1.11%	ty 12,644,800 2 1.02%	9,750,000 3	5,875,000 4	5,146,100 5 0.31%	5,023,100 6 0.26%	4,206,600 7 0.26%	4,071,100 8 0.21%	3,319,700 9 0.20%	ty 2,968,300 10 0.19%	<u>\$ 70,614,300</u> 4.97%
PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO UNAUDITED		% of Total District Net	Assessed Value Taxpayer	1.83% Multi-Family Housing	0.98% Commercial Property	0.00% Commercial Property	0.38% Commercial Property	0.28% Vacant Land	0.28% Vacant Land	0.27% Vacant Land	0.26% Vacant Land	0.25% Vacant Land	0.23% Commercial Property	4.75%
PRINCIPAL PRO CURRENT YEAR UN 2016	2016		Rank	00 1	00 2	00 3	00 4	00 5	9 00.	00 7	8 00	6 00	00 10	00
		Taxable Assessed	Value	\$ 29,300,000	15,750,000	13,000	6,024,900	4,518,100	4,431,700	4,300,000	4,139,200	4,036,400	3,676,300	\$ 76,189,600
			Taxpayer	Multi-Family Housing	Commercial Property	Commercial Property	Commercial Property	Commercial Property	Residential Property	Commercial Property	Commercial Property	Commercial Property	Residential Property	Total

Source: Municipal Tax Assessor

KINNELON BOROUGH SCHOOL DISTRICT

KINNELON BOROUGH SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS UNAUDITED

		CO	Levy	,a		
Fiscal Year Ended June 30,	xes Levied for e Fiscal Year		Amount	Percentage of Levy	Subs	ctions in sequent ears
2008	\$ 30,117,482	\$	30,117,482	100.00%	\$	-0-
2009	31,231,512		31,231,512	100.00%		-0-
2010	32,331,934		32,331,934	100.00%		-0-
2011	32,569,255		32,569,255	100.00%		-0-
2012	33,136,741		33,136,741	100.00%		-0-
2013	33,978,387		33,978,387	100.00%		-0-
2014	34,264,746		34,264,746	100.00%		-0-
2015	34,673,171		34,673,171	100.00%		-0-
2016	35,513,410		35,513,410	100.00%		-0-
2017	36,514,352		36,514,352	100.00%		-0-

Collected within the Fiscal Year of the

Source: Borough of Kinnelon District records including the Certificate and Report of School Taxes (A4F form)

a. School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school distirct the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Exhibit J-10

KINNELON BOROUGH SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS UNAUDITED

	Per Capita ^a	\$ 3,462	3,264	3,108	2,784	2,598	2,416	2,277	2,034	1,925	1,818
	Percentage of Personal Income ^a	4.96%	4.54%	4.57%	4.05%	3.61%	3.23%	3.03%	2.46%	2.22%	2.10%
	Total District	\$ 32,882,132	31,126,617	29,748,600	28,551,229	26,829,866	25,060,832	23,694,000	21,115,000	20,008,737	18,577,609
Business-Type Activities	Capital Leases	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-
	Bond Anticipation Notes (BANs)	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-
Activities	Capital Leases	\$ 361,132	110,617	267,600	162,229	110,866	56,832	-0-	-0-	273,737	217,609
Governmental Activities	Certificates of Participation	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-
	General Obligation Bonds	\$ 32,521,000	31,016,000	29,481,000	28,389,000	26,719,000	25,004,000	23,694,000	21,115,000	19,735,000	18,360,000
	Fiscal Year Ended June 30,	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017

Source: School District Financial Reports

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year. a

Exhibit J-11

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING</u> <u>LAST TEN FISCAL YEARS</u> <u>UNAUDITED</u>

	General	Bonded Debt Outst	anding			
Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per	Capita ^b
2008	\$ 32,521,000		\$ 32,521,000	2.012%	\$	3,424
2009	31,016,000		31,016,000	1.866%		3,253
2010	29,481,000		29,481,000	1.769%		3,080
2011	28,389,000		28,389,000	1.720%		2,768
2012	26,719,000		26,719,000	1.638%		2,587
2013	25,004,000		25,004,000	1.552%		2,410
2014	23,694,000		23,694,000	1.478%		2,277
2015	21,115,000		21,115,000	1.320%		2,034
2016	19,735,000		19,735,000	1.237%		1,899
2017	18,360,000		18,360,000	1.150%		1,797

Source: School District Financial Reports

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements. These ratios are calculated using information from the prior calendar year.

a See Exhibit J-6 for property tax data.

b Population data can be found in Exhibit J-14.

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT</u> <u>AS OF DECEMBER 31, 2016</u> <u>UNAUDITED</u>

<u>Governmental Unit</u>	Debt Outstanding	Estimated Percentage Applicable ^a	Estimated Share of Overlapping Debt
Debt repaid with property taxes			
Borough of Kinnelon Morris County General Obligation Debt	\$ 15,925,088 221,180,986	100.000% 2.30%	\$ 15,925,088 5,092,856
Subtotal, overlapping debt			21,017,944
Kinnelon School District Direct Debt			18,360,000
Total direct and overlapping debt			\$ 39,377,944

Sources: Assessed value data used to estimate applicable percentages provided by the Morris County Board of Taxation; debt outstanding data provided by each governmental unit.

- Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Kinnelon. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.
 - a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

KINNELON BOROUGH SCHOOL DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS UNAUDITED

	Equalized valuation	n basis
	2016	\$2,128,774,770
	2015	2,109,323,195
	2014	2,116,818,976
		\$6,354,916,941
Average equalized valuation of taxable property		\$ 2,118,305,647
Debt limit (4% of average equalization value)		84,732,226 a
Net bonded school debt		18,360,000
Legal debt margin		\$ 66,372,226

	.		Fiscal Years		
	2008	2009	2010	2011	2012
Debt limit	\$92,420,076	\$96,825,364	\$ 97,299,500	\$ 95,707,525	\$ 92,418,520
Total net debt applicable to limit	32,521,000	31,016,000	29,481,000	28,389,000	26,719,000
Legal debt margin	\$ 59,899,076	\$65,809,364	\$ 67,818,500	\$ 67,318,525	\$ 65,699,520
Total net debt applicable to the limit as a percentage of debt limit	35.19%	32.03%	30.30%	29.66%	28.91%
	2013	2014	2015	2016	2017
Debt limit	\$88,571,000	\$84,927,221	\$ 83,648,814	\$ 83,540,821	84,732,226
Total net debt applicable to limit	25,004,000	23,714,000	21,115,000	19,735,000	18,360,000
Legal debt margin	\$63,567,000	\$61,213,221	\$ 62,533,814	\$ 65,180,821	\$ 66,372,226
Total net debt applicable to the limit as a percentage of debt limit	28.23%	27.92%	25.24%	23.62%	21.67%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

a Limit set by NJSA 18A:24-19 for a K through 12 district; other % limits would be applicable for other districts

KINNELON BOROUGH SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN YEARS UNAUDITED

Year	Population ^a	rsonal Income thousands of dollars) ^b	Capi	s County Per ta Personal ncome [°]	Unemployment Rate ^d
2007	9,497	\$ 663,298,971	\$	69,843	2.00%
2008	9,535	685,919,295		71,937	2.70%
2009	9,572	650,589,696		67,968	4.70%
2010	10,256	704,135,936		68,656	4.70%
2011	10,327	742,655,878		71,914	4.60%
2012	10,375	776,319,750		74,826	4.80%
2013	10,405	780,936,870		75,054	4.80%
2014	10,381	859,650,610		82,810	4.20%
2015	10,392	899,760,144		86,582	4.20%
2016	10,219	884,781,458		86,582 **	* 4.10%

** - Latest Morris County per capita personal income available (2015) was used for calculation purposes.

Source:

^a Population information provided by the NJ Dept of Labor and Workforce Development

b Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

^c Personal inome has been estimated based upon the municipal population and per capita personal income presented.

^d Unemployment data provided by the NJ Dept of Labor and Workforce Development

KINNELON BOROUGH SCHOOL DISTRICT <u>PRINCIPAL EMPLOYERS</u> <u>CURRENT YEAR AND NINE YEARS AGO</u> <u>UNAUDITED</u>

	202	16		20	07
Employer	Employees	Percentage of Total Employment	Employer	Employees	Percentage of Total Employment
Kinnelon Board of Education	335	6.71%	Kinnelon Board of Education	375	18.97%
Stop & Shop	150	3.00%	Pathmark	175	8.85%
Borough of Kinnelon	100	2.00%	Borough of Kinnelon	100	5.06%
Smokerise Club	50	1.00%	Sleeptech	100	5.06%
Weichert Realtors	35	0.70%	Smokerise Club	50	2.53%
J.C. Christopher's	25	0.50%	Weichert Realtors	45	2.28%
Route 23 Car & Van Wash	20	0.40%	Kosco Harley-Davidson	35	1.77%
Rite Aid	17	0.34%	Our Lady-Magnificant RC Church	32	1.62%
Apple Montessouri	15	0.30%	Butler Bowl	22	1.11%
Wayne Johnson & Sons	14	0.28%	Apple Montessori School	20	1.01%
	761	15.24%		954	48.26%

Source: Borough of Kinnelon

Exhibit J-16

KINNELON BOROUGH SCHOOL DISTRICT FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS UNAUDITED

2015 2016 2017	30 134.00 126.00 127.00 40 55.50 75.00 76.00	$\begin{array}{cccccccccccccccccccccccccccccccccccc$
2013 2014	138.30 137.30 51.40 51.40	43.40 43.90 12.50 12.50 3.90 3.90 30.40 30.40 4.60 4.60 8.00 8.00
2012	141.80 50.90	43.40 12.50 3.90 3.040 4.60 8.00
2011	138.00 50.10	41.90 12.50 3.90 30.40 4.60 8.00 289.40
2010	146.80 52.54	43.80 16.00 3.80 30.90 5.10 10.00 308.94
2009	153.31 59.29	40.83 16.50 3.80 28.50 14.85 317.08
2008	146.84 53.80	39.83 16.50 2.80 32.00 10.80
Function/Program	Instruction Regular Special education	Support Services: Student & instruction related services School administrative services General and business administrative services Plant operations and maintenance Business and other support services Pupil transportation Total

Source: District Personnel Records

KINNELON BOROUGH SCHOOL DISTRICT	OPERATING STATISTICS	LAST TEN FISCAL YEARS	UNAUDITED
----------------------------------	----------------------	-----------------------	-----------

	Student Attendance Percentage	%8C 96	95.74%	90.96	95.40%	95.96%	95.98%	94.86%	96.07%	96.67%	95.87%
	% Change in Average Daily Enrollment	0 091%	1.181%	-0.943%	-0.136%	-2.178%	-1.809%	-1.701%	-3.460%	-2.787%	-1.997%
	Average Daily Attendance (ADA) ^c	2 120	2,133	2,120	2,102	2,069	2,032	1,974	1,930	1,888	1,835
	Average Daily Enrollment (ADE) [°]	2.202	2,228	2,207	2,204	2,156	2,117	2,081	2,009	1,953	1,914
	Kinnelon High School	1:11.5	1:11.65	1:10.3	1:11.9	1:12	1:12	1:12	1:12	1:12	1:10
Pupil/Teacher Ratio	Pearl R. Miller Middle School	1:12	1:12.54	1:11.9	1:11.3	1:11	1:11	1:11	1:11	1:11	III
Pupil/Teac	Stony Brook Elementary	1:13.6	1:13.3	1:14.6	1:13.6	1:13	1:14	1:14	1:14	1:14	1:14
	Kiel Elementary	1:13.3	1:12.9	1:12.5	1:10.2	1:11	1:12	1:12	1:12	1:12	1:12
	Teaching Staff	172.10	178.27	179.10	188.10	194.20	191.20	190.20	189.50	201.00	203.00
	Cost Per Pupil ^d	\$ 15,637	15,439	16,033	15,234	16,094	17,346	17,729	19,152	20,211	21,135
	Operating Expenditures ^a	34,504,771	34,398,744	35,384,676	33,567,060	34,699,267	36,721,070	36,894,542	38,477,225	39,471,312	40,453,218
	Enrollment	2,207 \$	2,230	2,214	2,215	2,222	2,143	2,103	2,019	1,992	1,953
	Fiscal Year	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017

Sources: Borough of Kinnelon School District records

Note: Enrollment based on annual October district count.

- d c b a
- Operating expenditures equal total expenditures less debt service and capital outlay. Teaching staff includes only full-time equivalents of certificated staff. Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS). Cost per pupil is the sum of operating expenditures divided by enrollment. This cost per pupil may be different from the State's cost per pupil calculations.

	2017			49,563	333	315		70,137	557	472		89,910	593	500		136,846	646	685		21,097	168	-0-	
	2016			49,563	333	308		70,137	557	480		89,910	593	493		136,846	646	672		21,097	168	-0-	
	2015			49,563	333	315		70,137	557	498		89,910	593	508		136,846	646	688		21,097	168	-0-	
	2014			49,563	333	310		70,137	557	558		89,910	593	514		136,846	646	669		21,097	168	-0-	
	2013			49,563	333	340		70,137	557	524		89,910	593	522		136,846	646	693		21,097	168	-0-	
<u>MATION</u> <u>ARS</u>	2012			49,563	333	377		70,137	557	619		89,910	593	532		136,846	646	694		21,097	168	-0-	
SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS UNAUDITED	2011			49,563	333	388		70,137	557	578		89,910	593	545		136,846	646	704		21,097	168	-0-	
<u>CHOOL BUIL</u> LAST TEN UN	2010			49,563	333	333		70,137	557	504		89,910	593	561		136,846	646	697		21,097	168	119	
	2009			43,563	333	331		70,137	557	515		89,910	593	572		136,846	843	676		21,097	168	136	
	2008			43,563	333	366		70,137	557	519		89,910	593	550		100,017	646	653		21,097	168	136	
		District Building	Kiel Elementary School (1995)	Square Feet	Capacity (students)	Enrollment	Stony Brook Elementary (1957)	Square Feet	Capacity (students)	Enrollment	Pearl R. Miller Middle School (1968)	Square Feet	Capacity (students)	Enrollment	Kinnelon High School (1963)	Square Feet	Capacity (students)	Enrollment	Glenn Sisco Elementary School (1923)	Square Feet	Capacity (students)	Enrollment	

Number of Schools at June 30, 2017 Elementary = 2 Middle School = 1 High School = 1

Source: Borough of Kinnelon School District Facilities Office

Note: Year of original construction is shown in parentheses. Enrollment is based on the annual October district count.

KINNELON BOROUGH SCHOOL DISTRICT

Exhibit J-19

SCHEDULE OF REQUIRED MAINTENANCE KINNELON BOROUGH SCHOOL DISTRICT LAST TEN FISCAL YEARS UNAUDITED

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-xxx

Fiscal Year Ended June 30,	Elemer	Kiel Elementary School	Stony Bro Elementary S	rook School	Glen Elemen	Glen L. Sisco Elementary School	Pearl Midd	Pearl R. Miller Middle School	H _{ij}	Kinnelon High School	Mair	Maintenance		Total
2008	S	75,025	\$	51,678	÷	21,526	S	62,426	\$	125,936	Ś	19,623	S	356,214
2009		85,318		67,591		20,314		70,856		92,606		27,266		363,951
2010		33,699		54,552		17,445		50,196		130,940		25,541		312,373
2011		27,227		73,841		11,112		40,641		78,539		4,025		235,385
2012		37,618		67,957		4,999		41,510		127,168		3,955		283,207
2013		21,942		61,671		3,559		62,387		410,331		36,000		595,89
2014		54,035		56,236		22,210		87,810		199,659		33,259		453,20
2015		58,953		96,454		8,973		42,565		140,173		112,282		459,400
2016		51,865		87,220		11,890		51,730		83,993		39,770		326,46
2017		45,977		70,734		21,220		84,881		130,220		14,533		367.56

* School facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: Borough of Kinnelon School District records

Exhibit J-20

KINNELON BOROUGH SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2017 UNAUDITED

	Coverage	Deductible
School Package Policy - Zurich American Insurance Company		
Property - Blanket Building and Contents	\$ 94,290,259	\$ 5,000
Commercial General Liability	1,000,000	
Comprehensive Automotive Liability	1,000,000	1,000
Comprehensive Crime Coverage, Employee Dishonesty	500,000	5,000
Comprehensive Crime Coverage, Forgery or Alteration	50,000	1,000
Environmental Impairment Liability		
Each Occurance	1,000,000	15,000
Aggregate	10,000,000	
Boiler and Machinery - Zurich American Insurance Company		
Property Damage	100,000,000	1,000
Umbrella Liability - Zurich American Insurance Company		
Umbrella Policy	9,000,000	
School Board Legal Liability - Zurich American Insurance Company		
Limit of Liability	1,000,000	10,000
Employment Practices Liability	1,000,000	10,000
Public Employees' Faithful Performance Blanket		
Treasurer of School Monies	250,000	
Board Secretary	250,000	
Additional Excess Liability Policy		
Each Occurance	50,000,000	
Aggregate	50,000,000	
Travel Accident Policy		
Principal Sum	100,000	
Aggregate Limit	500,000	

Source: Kinnelon Borough School District records.

SINGLE AUDIT SECTION



K-1

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Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditors' Report

The Honorable President and Members of the Board of Education Kinnelon Borough School District County of Morris, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Kinnelon Borough School District, in the County of Morris (the "District") as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated October 15, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable President and Members of the Board of Education Kinnelon Borough School District Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

October 15, 2017 Mount Arlington, New Jersey NISIVOCCIA LLP

NISINOCCIA LLP John J. Mooney

License Public School Accountant #260 Certified Public Accountant



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Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance

Independent Auditors' Report

The Honorable President and Members of the Board of Education Kinnelon Borough School District County of Morris, New Jersey

Report on Compliance for Each Major State Program

We have audited the Board of Education of the Borough of Kinnelon School District (the "District's") compliance with the types of compliance requirements described in the *New Jersey State Aid/ Grant Compliance Supplement* that could have a direct and material effect on the District's major state program for the fiscal year ended June 30, 2017. The District's major state program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.* Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the District's compliance.

K-2

The Honorable President and Members of the Board of Education Kinnelon Borough School District Page 2

Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2017.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance to ver compliance is a deficiency or a combination of deficiencies, in internal control over compliance is a deficiency or a combination of deficiencies, in internal control over compliance to ver compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency or a combination of deficiencies, in internal control over compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

October 15, 2017 Mount Arlington, New Jersey

NISIVOCCIA LLP NISIVAGELA John J. Mooney

Licensed/Public School Accountant #2602 Certified Public Accountant

Schedule A K-3	Amounts Provided to Subrecipients								-0-
	Due to Grantor					\$ 1,433		1,433	\$ 1,433
	#NAME? Unearned Revenue		\$ 2,815	2,815 2,815					\$ 2,815
	Accounts Receivable				\$ (19,444)	(5,257)		(24,701)	\$ (24,701)
	Cancellation of Prior Years' Encumbrance					\$ 3,033		3,033	\$ 3,033
ARDS	Budgetary Expenditures	\$ (15,371) (15,371)	(16,484) (3,209) (56,201)	(75,894) (75,894)	(34,751)	(34,930)	$(16,473) \\ (388,894) \\ (405,367)$	(475,048)	\$ (566,313)
KINNELON BOROUGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS #NAME?	Cash Received	\$ 15,371 15,371	19,299 56,201 4,343	79,843 79,843	15,307 3,304	29,673 21,003	16,473 388,894 405,367	471,350	\$ 566,564
KINNELON BOROUGH SCHOOL DISTRICT JULE OF EXPENDITURES OF FEDERAL AV #NAME?	Balance (Accounts Receivable) #NAME?		\$ 3,209 (4,343)	(1,134) (1,134)	(3,304)	(24,036) 1,433		. (22,603)	\$ (23,737)
KINNELON E	Award Amount	\$ 15,371	\$ 16,484 22,389 56,201		43,259 35,022	36,920 35,877 36,154	16,473 388,954		
SCHEI	Grant Period	7/1/16-6/30/17	7/1/16-6/30/17 7/1/15-6/30/16 7/1/16-6/30/16 7/1/15-6/30/16		7/1/16-6/30/17 7/1/15-6/30/16	7/1/16-6/30/17 7/1/15-6/30/16 7/1/13-6/30/14	7/1/16-6/30/17 7/1/16-6/30/17		
	Grant or State Project Number	N/A	N/A N/A N/A N/A		NCLB-2460-17 NCLB-2460-16	NCLB-2460-17 NCLB-2460-16 NCLB-2460-14	FT-2460-17 FT-2460-17		
	Federal CFDA Number	93.778	lture: 10.555 10.555 10.555 10.555		ion: 84.010A 84.010A	84.367A 84.367A 84.367A	84.173 84.027		
	Federal Grantor/Pass Through Grantor / Program Title / Cluster Title	U.S. Department of Education: General Fund: Medicaid Reimbursement	U.S. Department of Agriculture Passed-through State Department of Agriculture: Child Nutrition Cluster: Federal Food Distribution Program 10 Federal Food Distribution Program 10 National School Lunch Program 10 National School Lunch Program 10	Total Child Nutrition Cluster Total U.S. Department of Agriculture	U.S. Department of Education Passed-through State Department of Education: No Child Left Behind Consolidated Grant: Title I & Title I &	Title IIA Title IIA Title IIA	Special Education Cluster: I.D.E.A. Preschool I.D.E.A. Part B, Basic Total Special Education Cluster	Total U.S. Department of Education	Total Federal Financial Awards

N/A - Not Applicable

SEE ACCOMPANYING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

-

		KINN SCHEDULL FOR TH	ELON BOROUC E OF EXPENDIT	KINNELON BOROUGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017	<u>ERICT</u> <u>E AWARDS</u> <u>30, 2017</u>						Schedule B K-4 I of 2
				Balance Unearned Revenue/			Repayment	Balance 6/30/2017	0/2017	ME	MEMO
State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	(Accounts Receivable) 6/30/2016	Cash Received	Budgetary Expenditures	of Prior Years' Balances	GAAP (Accounts Receivable)	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education:											
Ceneral rund. Special Education Categorical Aid control Education Control Aid	17-495-034-5120-089	7/1/16-6/30/17	\$ 1,059,620		\$ 957,747	\$ (1,059,620)				\$ 101,873	\$ 1,059,617
opectal Euleauon Caregonical Aud Security Aid	10-495-034-5120-089 17-495-034-5120-084	7/1/15-6/30/17	1/080,11	\$ (101,463)	101,463 148 928	(164 769)				15 841	1,080,571 164 760
Security Aid	16-495-034-5120-084	7/1/15-6/30/16	165,159	(15,508)	15,508					11,041	165,159
Transportation Aid Transportation Aid	17-495-034-5120-014 16-495-034-5120-014	7/1/16-6/30/17	221,731 102 708	(10101)	200,414	(221,731)				21,317	236,869
PARCC Readiness Aid	17-495-034-5120-089	7/1/16-6/30/17	20,185	(161,01)	16,19/ 18,244	(20,185)				1.941	193,798 20.185
Per Pupil Growth	17-495-034-5120-089		20,185		18,244	(20,185)				1,941	20,185
Professional Learning Community Aid	17-495-034-5120-089	7/1/16-6/30/17	19,330		17,472	(19,330)				1,858	19,330
PARUC Readiness Aid Per Pupil Growth	16-495-034-5120-098 16-495-034-5120-097	7/1/15-6/30/16 7/1/15-6/30/16	20,185 20,185	(1,896)	1,896 1 896						20,185
Extraordinary Aid	17-100-034-5120-473	7/1/16-6/30/17	538,084	(0/0/1)	1,070	(538,084)		\$ (538,084)		538,084	20,185 538,084
Extraordinary Aid	16-495-034-5120-044		543,847	(543,847)	543,847						543,847
Additional Non Public Transportation Additional Non Public Transportation Reinthursed TDAF Social Scientify	17-495-034-5120-014 16-495-034-5120-014	7/1/16-6/30/17 7/1/15-6/30/16	15,138 11,658	(11,658)	11,658	(15,138)		(15,138)		15,138	15,138 11,658
Contributions	17-495-034-5094-003	7/1/16-6/30/17	1,250,955		1,250,955	(1,250,955)					1,250,955
TPAF Pension Contributions (non-budgeted)	17-495-034-5094-001		1,755,138		1,755,138	(1,755,138)					1,755,138
I PAT Post Retirement Contributions (On-Behalf - Non-Budgeted) TPAF Non-Contributory Insurance (On-Behalf - Non-Budgeted)	17-495-034-5094-002 17-495-034-5094-004	7/1/16-6/30/17 7/1/16-6/30/17	1,515,417 63,593		1,515,417 63,593	(1,515,417) (63,593)					1,515,417 63,593
IPAF Long Term Disability Insurance (On-Behalf - Non-Budgeted)	17-495-034-5094-004	7/1/16-6/30/17	3,375		3,375	(3,375)					3,375
Total General Fund				(694,465)	6,643,992	(6,647,520)		(553,222)		697,993	8,698,058
Debt Service Fund: Debt Service Aid State Support	17-495-034-5120-017	7/1/16-6/30/17	59,428		59,428	(59,428)					59,428
Total Debt Service Fund					59,428	(59,428)					59,428
Special Revenue Fund: Non Public Technology Initiative	17-100-034-5120-373	7/1/16-6/30/17	520		520	(349)			171		349
Non Public Technology Initiative Non Public Technoloov Initiative	15-100-034-5120-373 16-100-034-5120-373	7/1/14-6/30/15	416	49 447			(49)				416
Non Public Textbooks Aid	17-100-034-5120-064		1,153	7	1,153	(1,124)	(744)		29		442 1,124
Non Public Textbooks Aid	16-100-034-5120-064	7/1/15-6/30/16	179	23	•		(23)				948
Non Public Security Aid Non Public Security Aid	1/-100-034-5120-509 16-100-034-5120-509	7/1/15-6/30/16	1,000 425	425	1,000	(1,000)	(425)				1,000 425
Non Public Nursing Services	17-100-034-5120-070		1,800		1,800	(1,800)					1,800
Total Special Revenue Fund				448	4,473	(4,273)	(639)		200		8,034
Total NJ Department of Education				\$ (694,017)	6,707,893	(6,711,221)	(639)	(553,222)	200	697,993	8,765,520

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		KINN SCHEDUI FOR TI	VELON BOROL JE OF EXPEND HE FISCAL YE	KINNELON BOROUGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017	<u>TRICT</u> <u>E AWARDS</u> 30, 2017						2 01 2
				Balance Unearned Revenue/			Repayment	Balance 6/30/2017	0/2017	Σ	MEMO
State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	(Accounts Receivable) 6/30/2016	Cash Received	Budgetary Expenditures	of Prior Years' Balances	GAAP (Accounts Receivable)	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
Food Service Fund: State School Lunch Program State School Lunch Program Total Food Service Fund	17-100-010-3350-023 16-100-010-3350-023	7/1/16-6/30/17 7/1/15-6/30/16	\$ 3,604 3,654	\$ (292) (292)	\$ 3,604 292 3,896	\$ (3,604) (3,604)					\$ 3,604 3,654 7,258
Total State Awards				\$ (694,309)	\$ 6,711,789	\$ (6,714,825)	\$ (939)	\$ (553,222)	\$ 200	\$ 697,993	\$ 8,896,339
Less: State Awards Not Subject to Single Audit Major Program Determination On-Behalf TPAF Posts Retinement Contributions On-Behalf TPAF Post Retinement Contributions On-Behalf TPAF Pension Contributions On-Behalf TPAF Non-Contributions On-Behalf TPAF Non-Contributions	17-495-034-5094-001 17-495-034-5094-002 17-495-034-5094-004 17-495-034-5094-004	7/1/16-6/30/17 7/1/16-6/30/17 7/1/16-6/30/17 7/1/16-6/30/17	(1,755,138) (1,515,417) (63,593) (3,375)			1,755,138 1,515,417 63,593 3,375					

Schedule B K-4 2 of 2

Total State Awards Subject to Single Audit Major Program Determination

Subtotal - On-Behalf TPAF Pension System Contributions

3,337,523

\$ (3,377,302)

SEE ACCOMPANVING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

KINNELON BOROUGH SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Note 1: Basis of Presentation:

The accompanying schedules of expenditures of federal and state awards (the "Schedules") include the federal and state grant activity of the Kinnelon Board of Education under programs of the federal and state governments for the fiscal year ended June 30, 2017. The information in these schedules is presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

Note 2: Summary of Significant Accounting Policies

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented on the accrual basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

Note 3: Indirect Cost Rate

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 4: Relationship to Basic Financial Statements:

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes these payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$5,812) for the general fund and (\$27,639) for the special revenue fund. See exhibit C-3 for a reconciliation of the Budgetary Basis to the modified accrual basis of accounting for the general and special revenue funds.

Note 4: Relationship to Basic Financial Statements (Cont'd)

Revenue from federal and state awards are reported in the Board's basic financial statements on a GAAP basis as presented below:

Fund	Federal	State	Total
General Fund	\$ 15,371	\$ 6,641,708	\$ 6,657,079
Special Revenue Fund	447,409	4,273	451,682
Debt Service Fund		59,428	59,428
Enterprise Fund	75,894	3,604	79,498
Total Financial Awards	\$ 538,674	\$ 6,709,013	\$ 7,247,687

Note 5: Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 6: Other:

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively. T.P.A.F. Social Security Contributions represent the amount reimbursed by the State for the employer's share of social security contributions for T.P.A.F. members for the fiscal year ended June 30, 2017.

KINNELON BOROUGH SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.*
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over the major state program disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance.*
- The auditor's report on compliance for the major state program for the District expresses an unmodified opinion on the major state program.
- The District was not subject to the single audit provisions of the Uniform Guidance for the fiscal year ended June 30, 2017 as federal grant expenditures were less than the single audit threshold of \$750,000 identified in the Uniform Guidance.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District's program tested as a major state program for the current fiscal year consisted of the following award:

	State Grant		Award	E	Budgetary
	Number	Grant Period	 Amount	Ex	penditures
State:					
Reimbursed TPAF					
Social Security Contributions	17-495-034-5094-003	7/1/16-6/30/17	\$ 1,250,955	\$	1,250,955

- The threshold used for distinguishing between Type A and Type B state programs was \$750,000.
- The District was determined to be a "low-risk" auditee for state programs.

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

<u>KINNELON BOROUGH SCHOOL DISTRICT</u> <u>SCHEDULE OF FINDINGS AND QUESTIONED COSTS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2017</u> (Continued)

Findings and Questioned Costs for Federal Awards:

- Not applicable since federal expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.

KINNELON BOROUGH SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2017

Status of Prior Year Findings:

The District had no prior year audit findings.

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