

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT**

**of the**

**Borough of Mountain Lakes School District Board of Education  
Mountain Lakes, New Jersey**

**For the Fiscal Year Ended June 30, 2017**

**Prepared by**

**Borough of Mountain Lakes Board of Education  
Finance Department**

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

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## **Introductory Section**

**Mountain Lakes Board of Education  
400 Boulevard  
Mountain Lakes, NJ 07046  
973-334-8280**

September 15, 2017

Honorable President and  
Members of the Board of Education  
Mountain Lakes School District  
Morris County, New Jersey

Dear Board Members:

The comprehensive annual financial report (CAFR) of the Mountain Lakes School District (District) for the fiscal year ended June 30, 2017 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District as of June 30, 2017, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the revised Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations (CFR) Part 200, "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards", and the state Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws, regulations, findings and recommendations, are included in the single audit section of this section.

1. **REPORTING ENTITY SERVICES:** The Mountain Lakes School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB No. 14. All funds and account groups of the District are included in this report. The Mountain Lakes Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 12. These include regular programs, as well as the Lake Drive School for Deaf and Hard of

Hearing Children. Lake Drive provides comprehensive educational services to deaf and hard of hearing children ranging in age from infants through high school. The following details the changes in the student enrollment of the District over the last five years.

Average Daily Enrollment

<u>Fiscal Year</u>	<u>Student Enrollment*</u>	<u>Percent Change</u>
2005-2006	1627	-0.99%
2006-2007	1591	-2.2%
2007-2008	1603	+0.75%
2008-2009	1635	+0.02%
2009-2010	1642	+1%
2010-2011	1626	-1.01%
2011-2012	1619	-0.004%
2012-2013	1638	+1.2%
2013-2014	1585	-3.24%
2014-2015	1556	-1.89%
2015-2016	1534	-1.43%
2016-2017	1595	+4.00%

\*Includes non-resident students, Boonton Township students and students at the Lake Drive School for Deaf and Hard of Hearing Children.

2. ECONOMIC CONDITION AND OUTLOOK: The Mountain Lakes Public Schools 2017-2018 budget contains all the necessary elements to provide our students with a quality education. The district continues to provide a great diversity of courses at all levels. Consequently, we continue to offer a large number of courses, particularly at the high school level. Every effort, however, has been made to hold staff levels as well as general budget expenditures. The Board of Education recognizes the difficult position of our state and local economy and is making every effort to act responsibly. Despite the pressure on schools to reduce services, our budget supports our educational programs at the same levels as the prior year. There are no courses cut from the curriculum, class sizes remain relatively consistent.
  
3. MAJOR INITIATIVES: Respecting the difficult times we face, the Board worked closely with the Administration to develop a 2017-2018 Budget that reflects strong spending discipline as well as significant new sources of savings. The budget maintains our excellent educational program, while also addressing critical building repair needs. We have proposed over \$248,298 for capital outlay projects including: door hardware/overhead door upgrades in Mountain Lakes High School; upgrade front entrance security, air conditioning classrooms (phase 1) in Briarcliff Middle School; upgrades to security/life safety devices, integrate fire doors into fire alarm system at Wildwood Elementary School; state debt assessment, replace 1985 Kabota tractor, wing fences at BC field.
  
4. INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are



compiled to allow for the preparation of financial statements inconformity with generally accepted accounting principals (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2017.

6. ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.
7. DEBT ADMINISTRATION: At June 30, 2017 the District's outstanding debt total was \$8,376,375. In September 2003, the residents of the borough authorized an additional \$10,920,000 in debt. This authorization plus a state subsidy of approximately 4.7 million will be used to finance renovations and improvement totaling over 15.6 million.
8. CASH MANAGEMENT: The investment policy of the District is guided in large parts by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with

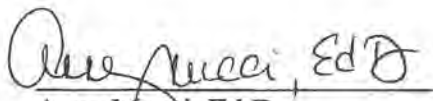
a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9. RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.
10. OTHER INFORMATION:

Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of T.M. Vrabel & Associates, LLC was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the revised Single Audit Act Amendments of 1996 and the related Title 2 U.S. Code of Federal Regulations (CFR) Part 200, “Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards,” and state Treasury Circular Letter 15-08 OMB. The auditor’s report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

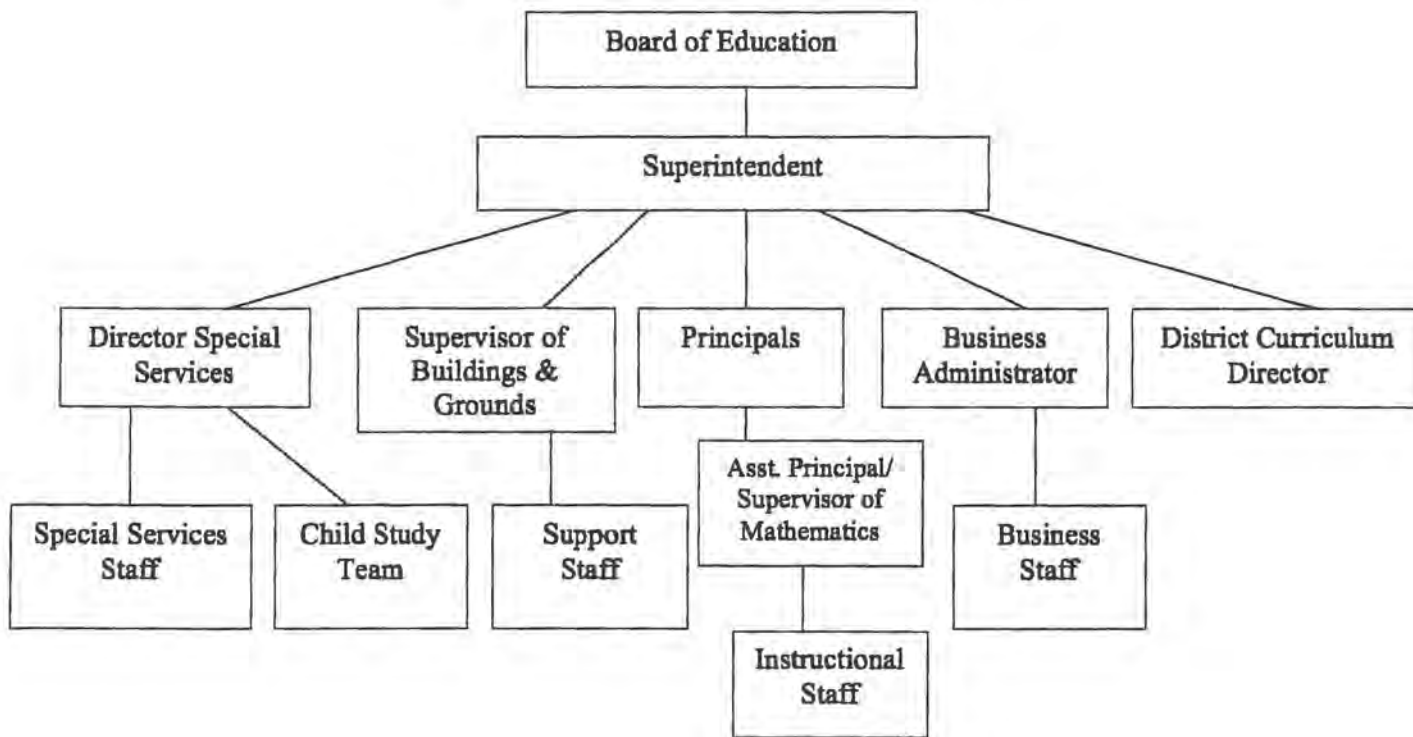
11. ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Mountain Lakes School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

  
Anne Mucci, Ed.D.  
Superintendent

  
Daniel A. Borgo  
School Business Administrator/Board Secretary

# Mountain Lakes District Organizational Chart



**MOUNTAIN LAKES BOARD OF EDUCATION**

**ROSTER OF OFFICIALS  
JUNE 30, 2017**

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires</u></b>
Joanne Barkauskas	2019
Joseph Cataliotti	2019
Jack Gentul	2017
David Gniewek	2017
Elena Goldthwaite, President	2018
James Hirschfeld	2019
John Kaplan	2018
William Koy	2017
Julie Shepherd	2018
Patty Collins	

**Other Officials**

Anne Mucci, Superintendent of Schools  
Daniel A. Borgo, Business Administrator/Board Secretary  
D. Timothy Roberts, Treasurer

**Mountain Lakes Board of Education**

**Consultants and Advisors**

**Architects**

Parette Somjen Architects, LLC  
439 Route 46 East  
Rockaway, NJ 07866

**Audit Firm**

T.M. Vrabel & Associates, LLC  
350 Main Road, Suite 104  
Montville, NJ 07045

**Attorney**

Porzio, Bromberg & Newman, P.C.  
100 Southgate Parkway  
Morristown, NJ 07962

**Comegno Law Group, P.C.**  
521 Pleasant Valley Avenue  
Moorestown, NJ 08057

**Official Depository**

Bank of America  
100 Powerville Road  
Boonton Township, NJ 07005

## **Financial Section**

## **Independent Auditor's Report**

*Timothy M. Vrabel & Associates, LLC*  
**Accountants and Auditors**

*Timothy M. Vrabel, RMA, PSA*  
*Chris C. Hwang, CPA*

INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Education  
Borough of Mountain Lakes School District  
County of Morris, New Jersey

**Report on the Financial Statements**

- We have audited the accompanying basic financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Borough of Mountain Lakes School District as of and for the year ended June 30, 2017, and the related notes to the financial statements which collectively comprise the District's basic financial statements as listed in the table of contents.

*Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

*Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and in compliance with audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for

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the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### *Opinions*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information the Borough of Mountain Lakes School District as of June 30, 2017, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

### *Other Matters*

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on Page 14 through 20 and budgetary comparison information of schedules C-1 and C-2 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Mountain Lakes School District's basic financial statements. The accompanying introductory section, and other supplementary information such as the combining and individual fund financial statements, long-term debt schedules, statistical tables and the Schedules of Expenditures of Federal Awards and State Financial Assistance as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid are presented for purposes of additional analysis and are not a required part of the basic financial statements.

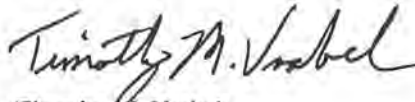
The combining and individual fund financial statements, long-term debt schedules and the Schedules of Expenditures of Federal Awards and State Financial Assistance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules and the Schedules of Expenditures of Federal

Awards and State Financial Assistance is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical tables have not been subjected to the auditing procedures and applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by *Government Auditing Standards***

In accordance with Government Auditing Standards, we have also issued our report dated September 15, 2017 on our consideration of the Borough of Mountain Lakes School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Borough of Mountain Lakes School District's internal control over financial reporting and compliance.



Timothy M. Vrabel  
Public School Accountant  
License No. CS000689



Chris C. W. Hwang  
Certified Public Accountant  
License No. CC033704

Montville, New Jersey  
September 15, 2017

**REQUIRED SUPPLEMENTARY INFORMATION -  
PART I**

## MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of Mountain Lakes School District financial activities for the fiscal year ended June 30, 2016. Please read it in conjunction with the transmittal letter on page 1 and the District's financial statements, which begin on page 23.

### FINANCIAL HIGHLIGHTS

- The district's net position decreased \$126,000 as a result of this year's operations. Net position of the district's business-type activities increased \$47,000 and net position of governmental activities decreased by \$173,000, or 4.0 percent.
- Total cost of all of the District's operating programs was \$40.6 million in 2016-2017 as compared to \$39.6 million in 2015-2016.
- During the 2016-2017 school year, the District had tax and other program revenues that were more than expenses for governmental activities by \$765,000.

### USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 23 and 24) provide information about the activities of the District as a whole and present a longer-term view on the District's finances. Fund financial statements start on page 27. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the District's operation in more detail than the government-wide statements by providing information about the District's most financially significant funds

#### Reporting the District as a Whole

##### The Statement of Net Position and the Statement of Activities

Our analysis of the District as a whole begins on page 16. One of the most important questions asked about the District's finances is "Is the District as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the District as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. Accrual of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the District's *net position* and changes in them. You can think of the District's net position, the difference between assets and liabilities, as one way to measure the District's financial health, or *financial position*. Over time, *increases* or *decreases* in the District's net position are one indicator whether its *financial health* is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the District's property tax base, and the condition of the District's capital assets to assess the overall *health* of the District.

In the Statement of Net Position and the Statement of Activities, we divide the District into two kinds of activities:

- **Governmental activities:** most of the District's basic services are reported here, including general administration. Local taxes, tuition (from Boonton Township and the Lake Drive sending districts) and state and federal aid finance most of these activities.
- **Business-type-activities:** the operation of the District's Food Service operation is its only proprietary fund, and is shown on pages 31, 32 and 33.

## **Reporting the District's Most Significant Funds**

### **Fund Financial Statements**

Our analysis of the District's major funds begins on page 18. The fund financial statements begin on page 27 and provide detailed information about the most significant funds-not the District as a whole. Some funds are required to be established by State law. The District's two kinds of funds, governmental and proprietary, use different accounting approaches.

*Governmental funds:* most of the District's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called *modified accrual* accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed *short-term view* of the District's general government operations and the basic services it provides. Governmental fund information helps one determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. We describe the relationship (or differences) between governmental *activities* (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation on page 29.

*Proprietary funds:* when the District charges customers for the full cost of the services it provides, these services are reported in proprietary funds. Proprietary funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. In fact, the District's enterprise funds (a component of business type funds) are the same as the business-type activities we report in the government-wide statements but provide more detail and additional information, such as cash flows, for proprietary funds.

### **The District as Trustee**

#### **Reporting the District's Fiduciary Responsibilities**

The District is the trustee, or *fiduciary*, for the Unemployment Compensation Trust, Scholarship Funds and Agency Funds. All of the District's fiduciary activities are reported in separate Statements of Fiduciary Net Position and Changes in Fiduciary Net Position on pages 35 and 36. We exclude these activities from the District's other financial statements because the District cannot use these assets to finance its operations. The District is responsible for ensuring that the assets reported in these funds are used for their intended purposes.

## THE DISTRICT AS A WHOLE

Our analysis below focuses on the net position (Table 1) and changes in net position (Table 2) of the District's governmental and business-type activities as of June 30.

**Table 1**  
**Net Position (in Thousands)**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2017	2016	2017	2016	2017	2016
Current and other assets	\$ 3,286	\$ 2,381	\$ 142	\$ 75	\$ 3,428	\$ 2,456
Long term receivables					-	-
Capital assets	24,473	25,352	7	9	24,480	25,361
Total assets	27,759	27,733	149	84	27,908	27,817
Deferred outflows of resources	4,950	2,314			4,950	2,314
Long-term debt outstanding	11,727	12,775			11,727	12,775
Aggregate net pension liability	16,295	12,464			16,295	12,464
Other liabilities	498	326	79	61	577	387
Total liabilities	28,520	25,565	79	61	28,599	25,626
Deferred inflows of resources	87	206			87	206
Net position:						
Net investment in capital assets	13,324	13,142	7	9	13,331	13,151
Restricted	1,302	1,066			1,302	1,066
Unrestricted (deficit)	(10,523)	(9,932)	63	14	(10,460)	(9,918)
Total net position	\$ 4,103	\$ 4,276	\$ 70	\$ 23	\$ 4,173	\$ 4,299

Net position of the District's governmental activities decreased by 4.0 percent. Unrestricted net position, the part of net position that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – decreased \$591,000. Restricted net position, those restricted mainly for capital projects increased by \$236,000. Both net asset categories benefited from increased economic activity, which resulted in actual revenues exceeding budgeted revenues except for interest on investments. The net investment in capital assets increased by \$182,000.



**Table 2**  
**Changes in Net Position (in thousands)**

	Governmental Activities		Business-type Activities		Total Primary Government	
	2017	2016	2017	2016	2017	2016
<u>Revenues</u>						
Program revenues:						
Charges for Services	919	827	721	633	1,640	1,460
Operating Grants and Contributions	4,814	4,604	6	4	4,820	4,608
General revenues:						
Property Taxes	20,697	20,214			20,697	20,214
Tuition	13,072	12,218			13,072	12,218
Federal and State Aid	54	41			54	41
Interest and Investment Earnings					-	-
N.J.S.D.A. Grants					-	-
Refunding Bonds Proceeds		205			-	205
Other General Revenues	190	223			190	223
Transfer	(36)	(50)	36	50	-	-
Total Revenues:	<u>39,710</u>	<u>38,282</u>	<u>763</u>	<u>687</u>	<u>40,473</u>	<u>38,969</u>
<u>Program expenses including indirect expenses</u>						
Instruction:						
Regular	14,323	13,879			14,323	13,879
Special	8,092	7,913			8,092	7,913
Other instruction	1,587	1,406			1,587	1,406
Support services:						
Tuition	984	983			984	983
Student and instruction related services	6,235	6,138			6,235	6,138
School administrative services	2,124	2,155			2,124	2,155
General and business administrative services	1,018	953			1,018	953
Plant operations and maintenance	3,941	3,738			3,941	3,738
Pupil transportation	358	572			358	572
Special schools	901	805			901	805
SDA Debt Service Assessment	48	48			48	48
Interest on long-term debt	272	304			272	304
Food Services	-	-	716	714	716	714
Total Expenses	<u>39,883</u>	<u>38,894</u>	<u>716</u>	<u>714</u>	<u>40,599</u>	<u>39,608</u>
Increase (Decrease) in Net Position	<u>(173)</u>	<u>(612)</u>	<u>47</u>	<u>(27)</u>	<u>(126)</u>	<u>(639)</u>

**THE DISTRICT'S FUNDS****Governmental Activities****Table 3****Information below compares revenues and expenditures for all governmental fund types for 2016-2017 and 2015-2016.**

(\$000 omitted)

<u>Revenues by Source:</u>	<u>2016-2017</u>	<u>2015-2016</u>	<u>% Change</u>
Local Tax Levy	20,923	19,946	4.90%
Tuition Charges	13,765	13,053	5.45%
Interest Earned to Investments	6	16	-62.50%
Miscellaneous	532	718	-25.91%
Total - Local Sources	35,226	33,733	4.43%
State Sources	4,229	3,948	7.12%
Federal Sources	292	329	-11.25%
Total Revenues	<u>39,747</u>	<u>38,010</u>	4.57%

(\$000 omitted)

<u>Expenditures by Function:</u>	<u>2016-2017</u>	<u>2015-2016</u>	<u>% Change</u>
Current:			
Regular Instruction	9,973	9,719	2.61%
Special education	5,675	5,707	-0.56%
Other instruction	1,155	1,013	14.02%
Support Services and undistributed costs:			
Tuition	984	759	29.64%
Student and instruction related services	4,552	4,466	1.93%
School administrative services	1,505	1,588	-5.23%
General and Business administrative services	786	766	2.61%
Plant operations and maintenance	3,197	3,061	4.44%
Pupil transportation	463	418	10.77%
Employee Benefits	8,550	8,267	3.42%
Capital Outlay	290	1,191	-75.65%
Specials Schools	693	637	8.79%
Debt Service:			
Principal	880	825	6.67%
Interest on long-term debt	279	364	-23.35%
Total Expenditures	<u>38,982</u>	<u>38,781</u>	0.52%

Due to changes in surplus regulations, the board of education does not have large amounts of cash on hand thus decreasing our ability to invest monies for investment income.



## Business-type Activities

The District's only Enterprise Fund is its Food Service operation. The basic financial statements for the major funds are included in this report. Because the focus on business-type funds is a cost of service measurement, we have included these funds in Table 4, which demonstrates return on ending assets and return on ending net position.

**Table 4**

(\$000 omitted)

	<u>Food Service</u>
Total Assets	149
Net Position	70
Change in Net Position	57
Return on Ending Total Assets	38.26%
Return on Ending Net Position	81.43%

## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

**Table 5**

### Capital Assets at Year-end (Net of Depreciation, in thousands)

	<u>Governmental Activities</u>		<u>Business-type Activites</u>		<u>Totals</u>	
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>
Land	300	300			300	300
Land Improvements	679	679			679	679
Buildings	35,910	35,767			35,910	35,767
Machinery and Equipment	4,181	4,132	28	28	4,209	4,160
Construction-in-progress	-	-	-	-	-	-
Subtotal	41,070	40,878	28	28	41,098	40,906
Accumulated Depreciation	<u>(16,596)</u>	<u>(15,526)</u>	<u>(22)</u>	<u>(19)</u>	<u>(16,618)</u>	<u>(15,545)</u>
Totals	<u>24,474</u>	<u>25,352</u>	<u>6</u>	<u>9</u>	<u>24,480</u>	<u>25,361</u>

The District's 2017-2018 capital budget anticipates a spending level of \$200,000 for capital projects to be funded by the districts operating budget for various equipment and renovations. More detailed information about the District capital assets is presented in Note III:C. to the basic financial statements.

## DEBT

At year-end the District had total debt of \$8,655,000 outstanding versus \$9,535,000 last year – a decrease of 9.22% percent – as shown in Table 6.

**Outstanding Debt, at year –end (in thousands)**  
**Table 6**

	Governmental Activities	
	<u>2017</u>	<u>2016</u>
Serial Bonds	8,655	9,535
Loans	-	-
Lease Purchase Agreement	-	-
Temporary Notes	-	-
Authorized but not Issued	-	-
	<u>8,655</u>	<u>9,535</u>

An analysis of District Debt is presented in Note IV:B. to the basic financial statements.

## BUDGETS

The variances between the originally adopted budget for the year 2016-2017, and the final budget were caused by the treatment of encumbrances that are added to the original budget and additional revenue. In addition, the State pension payments, which are paid by the State on behalf of employees are not budgeted, however they are counted as an expense in the audit.

## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the School Business Administrator, Daniel A. Borgo, Mountain Lakes School District, 400 Boulevard, Mountain Lakes, New Jersey.

## **BASIC FINANCIAL STATEMENTS**

**Section A**

**DISTRICT – WIDE FINANCIAL STATEMENTS**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Net Position  
June 30, 2017**

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,885,168.00	\$ 60,814.29	\$ 1,945,982.29
Receivables, net	821,953.28	657.59	822,610.87
Interfund receivable		73,902.59	73,902.59
Inventory		7,121.49	7,121.49
Restricted assets:			
Capital reserve account - cash	579,631.78		579,631.78
Capital assets, net (Note III:C.):	<u>24,472,660.67</u>	<u>6,816.01</u>	<u>24,479,476.68</u>
Total Assets	<u>27,759,413.73</u>	<u>149,311.97</u>	<u>27,908,725.70</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred outflows related to pensions	<u>4,949,905.00</u>		<u>4,949,905.00</u>
Total Deferred Outflows of Resources	<u>4,949,905.00</u>		<u>4,949,905.00</u>
<b>LIABILITIES</b>			
Accounts payable		58,180.65	58,180.65
Interfund payable	73,902.59		73,902.59
Payable to state government	38,272.35		38,272.35
Bond interest payable	93,837.50		93,837.50
Unearned revenue	221,677.03	20,700.73	242,377.76
Other	69,579.00		
Long-term liabilities other than pensions (Note IV:B.):			-
Due within one year	1,220,746.55		1,220,746.55
Due beyond one year	10,506,781.55		10,506,781.55
Aggregate net pension liability	<u>16,294,752.00</u>	<u>-</u>	<u>16,294,752.00</u>
Total Liabilities	<u>28,519,548.57</u>	<u>78,881.38</u>	<u>28,528,850.95</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred inflows related to pensions	<u>87,149.00</u>		<u>87,149.00</u>
Total Deferred Inflows of Resources	<u>87,149.00</u>		<u>87,149.00</u>
<b>NET POSITION</b>			
Net Investment in capital assets	13,324,474.73	6,816.01	13,331,290.74
Restricted for:			
Capital projects	579,631.78		579,631.78
Debt service	(78,561.15)		(78,561.15)
Other purposes	800,099.23		800,099.23
Unrestricted	<u>(10,523,023.43)</u>	<u>63,614.58</u>	<u>(10,459,408.85)</u>
Total Net Position	<u>\$ 4,102,621.16</u>	<u>\$ 70,430.59</u>	<u>\$ 4,173,051.75</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Activities  
For the Year Ended June 30, 2017**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
<b>Governmental activities:</b>							
<b>Instruction:</b>							
Regular	\$ 14,322,608.85	\$ -	\$ 1,688,117.09	\$ -	\$ (12,634,491.76)	\$ -	\$ (12,634,491.76)
Special education	8,091,790.48		1,534,495.10		(6,557,295.38)		(6,557,295.38)
Other instruction	1,586,621.93		116,949.14		(1,469,672.79)		(1,469,672.79)
<b>Support services:</b>							
Tuition	984,259.44		279,268.18		(704,991.26)		(704,991.26)
Student and instruction related services	6,235,016.83		635,995.33		(5,599,021.50)		(5,599,021.50)
School administrative services	2,124,464.24		183,557.52		(1,940,906.72)		(1,940,906.72)
General and business administrative services	1,017,841.91		58,862.82		(958,979.09)		(958,979.09)
Plant operations and maintenance	3,941,452.44		175,741.58		(3,765,710.86)		(3,765,710.86)
Pupil transportation	357,987.94		31,947.64		(326,040.30)		(326,040.30)
Special schools	900,848.71	693,389.48	63,256.67		(144,202.56)		(144,202.56)
SDA Debt Service Assessment	48,298.00				(48,298.00)		(48,298.00)
Interest on long-term debt	272,103.11	225,890.11	46,213.00		-		-
<b>Total governmental activities</b>	<b>39,883,293.88</b>	<b>919,279.59</b>	<b>4,814,404.07</b>		<b>(34,149,610.22)</b>		<b>(34,149,610.22)</b>
<b>Business-type activities:</b>							
Food Service	715,900.51	720,916.65	5,910.43			10,926.57	10,926.57
<b>Total business-type activities</b>	<b>715,900.51</b>	<b>720,916.65</b>	<b>5,910.43</b>			<b>10,926.57</b>	<b>10,926.57</b>
<b>Total primary government</b>	<b>\$ 40,599,194.39</b>	<b>\$ 1,640,196.24</b>	<b>\$ 4,820,314.50</b>	<b>\$ -</b>	<b>\$ (34,149,610.22)</b>	<b>\$ 10,926.57</b>	<b>\$ (34,138,683.65)</b>
<b>General revenues:</b>							
<b>Taxes:</b>							
Property taxes, levied for general purposes					\$ 19,810,179.00	\$ -	\$ 19,810,179.00
Property taxes, levied for debt service principal					886,521.89		886,521.89
Federal and State aid not restricted					54,125.38		54,125.38
Tuition (other than special schools)					13,071,877.19		13,071,877.19
Investment Earnings					5,593.61	118.94	5,712.55
Miscellaneous Income					184,549.48		184,549.48
Transfers					(36,302.86)	36,302.86	-
<b>Total general revenues, special items, extraordinary items and transfers</b>					<b>33,976,543.89</b>	<b>36,421.80</b>	<b>34,012,965.49</b>
<b>Change in Net Position</b>					<b>(173,066.53)</b>	<b>47,348.37</b>	<b>(125,718.16)</b>
<b>Net Position—beginning, as restated</b>					<b>4,275,687.89</b>	<b>23,082.22</b>	<b>4,298,769.91</b>
<b>Net Position—ending</b>					<b>\$ 4,102,621.16</b>	<b>\$ 70,430.59</b>	<b>\$ 4,173,051.75</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**Section B**

**FUND FINANCIAL STATEMENTS**

**GOVERNMENTAL FUNDS**



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Balance Sheet  
Governmental Funds  
June 30, 2017

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalents	\$ 1,698,971.65	\$ 172,920.00	\$ 15,276.35	\$ 1,885,168.00
Receivables from other governments	237,430.00	3,047.57		240,477.57
Tuition receivable	545,834.90			545,834.90
Other receivables	26,959.00	6,881.81		35,640.81
Restricted cash and cash equivalents	<u>579,831.78</u>	<u>-</u>	<u>-</u>	<u>579,831.78</u>
<b>Total Assets</b>	<b>\$ 3,088,827.33</b>	<b>\$ 182,649.38</b>	<b>\$ 15,276.35</b>	<b>\$ 3,286,753.06</b>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities:</b>				
Interfunds payable	\$ 73,902.59	\$ -	\$ -	\$ 73,902.59
Payable to state government		38,272.35		38,272.35
Unearned revenue	77,300.00	144,377.03		221,677.03
Other	<u>69,579.00</u>	<u>-</u>		<u>69,579.00</u>
<b>Total Liabilities</b>	<b><u>220,781.59</u></b>	<b><u>182,649.38</u></b>		<b><u>403,430.97</u></b>
<b>Fund Balances:</b>				
<b>Restricted for:</b>				
Reserve for Excess Surplus	98,099.80			98,099.80
Capital Reserve Account	579,831.78			579,831.78
Debt Service			15,276.35	15,276.35
<b>Assigned to:</b>				
Other Purposes	703,999.43			703,999.43
Designated for Subsequent Year's Expenditures	700,000.00			700,000.00
Unassigned	<u>788,314.73</u>		<u>-</u>	<u>788,314.73</u>
<b>Total Fund Balances</b>	<b><u>2,888,045.74</u></b>	<b><u>-</u></b>	<b><u>15,276.35</u></b>	<b><u>2,883,322.09</u></b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 3,088,827.33</b>	<b>\$ 182,649.38</b>	<b>\$ 15,276.35</b>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Adjustment to Debt Service Fund net position for the accrual of interest expense.	(93,837.50)
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$41,069,088.91 and the accumulated depreciation is \$16,598,406.24.	24,472,660.67
Pension liabilities net of deferred outflows and inflows of resources	(11,431,998.00)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note IV:B.)	<u>(11,727,528.10)</u>
<b>Net position of governmental activities</b>	<b>\$ 4,102,821.16</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Statement of Revenues, Expenditures, And Changes in Fund Balances  
Governmental Funds  
For the Year Ended June 30, 2017

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>				
Local sources:				
Local tax levy	\$ 19,810,179.00	\$ -	\$ 1,112,412.00	\$ 20,922,591.00
Tuition charges	13,785,266.67			13,785,266.67
Interest earned on investments	5,313.93			5,313.93
Interest earned on Capital Reserve Funds	279.68			279.68
Miscellaneous	184,549.48	347,382.69	-	531,932.17
<b>Total - Local Sources</b>	<b>33,785,588.76</b>	<b>347,382.69</b>	<b>1,112,412.00</b>	<b>35,225,383.45</b>
State sources	3,883,698.28	299,424.80	48,213.00	4,229,336.88
Federal sources	-	291,809.88	-	291,809.88
<b>Total Revenues</b>	<b>37,649,288.04</b>	<b>938,617.17</b>	<b>1,158,625.00</b>	<b>39,746,530.21</b>
<b>EXPENDITURES</b>				
Current:				
Regular instruction	9,416,391.24	556,808.09		9,973,199.33
Special education instruction	5,421,924.61	253,231.04		5,675,155.65
Other instruction	1,155,399.11			1,155,399.11
Support services and undistributed costs:				
Tuition	984,259.44			984,259.44
Student and instruction related services	4,423,025.49	128,578.04		4,551,603.53
School administrative services	1,504,744.89			1,504,744.89
General and business administrative services	786,287.47			786,287.47
Plant operations and maintenance	3,197,175.06			3,197,175.06
Pupil transportation	462,555.39			462,555.39
Unallocated benefits	8,550,030.21			8,550,030.21
Special schools	693,389.48			693,389.48
Capital outlay	289,479.61			289,479.61
Debt service:				
Principal			880,000.00	880,000.00
Interest and other charges	-	-	278,625.00	278,625.00
<b>Total Expenditures</b>	<b>36,884,682.00</b>	<b>938,617.17</b>	<b>1,158,625.00</b>	<b>38,981,904.17</b>
Excess (Deficiency) of revenues over expenditures	<u>764,626.04</u>	<u>-</u>	<u>-</u>	<u>764,626.04</u>
<b>OTHER FINANCING SOURCES AND (USES)</b>				
Transfers (out)	<u>(36,302.88)</u>			<u>(36,302.88)</u>
<b>Total Other Financing Sources and (Uses)</b>	<b>(36,302.88)</b>	<b>-</b>	<b>-</b>	<b>(36,302.88)</b>
Net change in fund balances	728,323.18	-	-	728,323.18
Fund Balance—July 1	<u>2,139,722.56</u>	<u>-</u>	<u>15,278.35</u>	<u>2,154,999.91</u>
Fund Balance—June 30	<b>\$ 2,868,045.74</b>	<b>\$ -</b>	<b>\$ 15,278.35</b>	<b>\$ 2,883,322.09</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Reconciliation of the Statement of Revenues, Expenditures,  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For the Year Ended June 30, 2017**

<b>Total net change in fund balances - governmental funds (from B-2)</b>		<b>\$ 728,323.18</b>
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>		
<p>In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The difference in accrued interest is an addition in the reconciliation. (+)</p>		
Interest paid	\$ 278,625.00	
Interest accrued	<u>(272,103.11)</u>	8,521.89
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>		
Depreciation expense	(1,070,751.64)	
Capital outlays (exclusive of capital lease principal payments and SDA Debt Service Assessment)	<u>191,273.01</u>	(879,478.63)
<p>Adjustment to Capital Assets in accordance with physical appraisal and dispositions</p>		
		-
<p>In the statement of activities, only the gain on the disposal of capital assets is reported, whereas in the governmental funds, the proceeds from a sale increase financial resources. Thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed. (-)</p>		
		-
<p>In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and unused sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition in the reconciliation (+).</p>		
		(14,198.03)
<p>Governmental funds report district pension contributions as expenditures. In the statement of activities, however, the cost of pension benefits earned net of employee contributions is reported as pension expense.</p>		
District pension contributions - PERS	491,398.00	
Cost of benefits earned net of employees contributions	<u>(1,567,592.00)</u>	(1,076,196.00)
<p>Payment of long-term liability principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.</p>		
Debt principal		880,000.00
Capital lease principal		181,982.08
<p>Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.</p>		
Proceeds of long-term debt (Refunding Bonds)		
Capital lease proceeds		
<p>Revenues in the statement of activities which do not provide current financial resources are not reported as revenues in the funds. (+)</p>		
		-
<b>Change in net position of governmental activities</b>		<b>\$ <u>(173,068.53)</u></b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**PROPRIETARY FUNDS**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Net Position  
Proprietary Funds  
June 30, 2017**

	<u>Business-type Activities - Enterprise Funds</u>	
	<u>Food Service</u>	<u>Totals</u>
<b>ASSETS</b>		
Current Assets:		
Cash and cash equivalents	\$ 60,814.29	\$ 60,814.29
Accounts receivable	657.59	657.59
Interfunds receivable	73,902.59	73,902.59
Inventories	7,121.49	7,121.49
Total Current Assets	<u>142,495.96</u>	<u>142,495.96</u>
Noncurrent assets:		
Furniture, machinery and equipment	28,469.30	28,469.30
Less accumulated depreciation	<u>(21,653.29)</u>	<u>(21,653.29)</u>
Total Noncurrent Assets	<u>6,816.01</u>	<u>6,816.01</u>
Total Assets	<u>149,311.97</u>	<u>149,311.97</u>
<b>LIABILITIES</b>		
Current Liabilities:		
Accounts payable	58,180.65	58,180.65
Prepaid Sales	<u>20,700.73</u>	<u>20,700.73</u>
Total Current Liabilities	<u>78,881.38</u>	<u>78,881.38</u>
<b>NET ASSETS</b>		
Net Investment in capital assets	6,816.01	6,816.01
Unrestricted	<u>63,614.58</u>	<u>63,614.58</u>
Total Net Position	<u>\$ 70,430.59</u>	<u>\$ 70,430.59</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Statement of Revenues, Expenses, and Changes in Fund Net Position  
Proprietary Funds  
For the Year Ended June 30, 2017

	<b>Business-type Activities - Enterprise Funds</b>	
	<b>Food Service</b>	<b>Totals</b>
<b>Operating Revenues:</b>		
Charges for services:		
Daily sales - reimbursable programs	\$ 701.85	\$ 701.85
Daily sales - non-reimbursable programs	641,580.33	641,580.33
Special functions	<u>78,634.47</u>	<u>78,634.47</u>
Total Operating Revenues	<u>720,916.65</u>	<u>720,916.65</u>
 <b>Operating Expenses:</b>		
Cost of sales	295,630.73	295,630.73
Salaries	268,806.48	268,806.48
Employee benefits	68,919.35	68,919.35
Management Fee	29,584.69	29,584.69
General supplies	51,080.79	51,080.79
Depreciation	<u>1,878.47</u>	<u>1,878.47</u>
Total Operating Expenses	<u>715,900.51</u>	<u>715,900.51</u>
Operating Income (Loss)	<u>5,016.14</u>	<u>5,016.14</u>
 <b>Nonoperating Revenues (Expenses):</b>		
Federal sources:		
National school breakfast program	5,910.43	5,910.43
Interest and investment revenue	<u>118.94</u>	<u>118.94</u>
Total Nonoperating Revenues (Expenses)	<u>6,029.37</u>	<u>6,029.37</u>
Income (loss) before contributions and transfers	11,045.51	11,045.51
Transfers in (out)	<u>36,302.86</u>	<u>36,302.86</u>
Change in net position	47,348.37	47,348.37
Total Net Position—Beginning	<u>23,082.22</u>	<u>23,082.22</u>
 Total Net Position—Ending	<u>\$ 70,430.59</u>	<u>\$ 70,430.59</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Cash Flows  
Proprietary Funds  
For the Year Ended June 30, 2017**

	<b>Business-type Activities - Enterprise Funds</b>	
	<b>Food Service</b>	<b>Totals</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers	\$ 716,364.43	\$ 716,364.43
Payments to employees	(268,806.48)	(268,806.48)
Payments for employee benefits	(68,919.35)	(68,919.35)
Payments to suppliers	<u>(360,284.74)</u>	<u>(360,284.74)</u>
Net cash provided by (used for) operating activities	<u>18,353.86</u>	<u>18,353.86</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
State Sources	-	-
Federal Sources	5,910.43	5,910.43
Operating subsidies and transfers to other funds	<u>36,302.86</u>	<u>36,302.86</u>
Net cash provided by (used for) non-capital financing activities	<u>42,213.29</u>	<u>42,213.29</u>
Net increase (decrease) in cash and cash equivalents	60,686.09	60,686.09
Balances—beginning of year	<u>128.20</u>	<u>128.20</u>
Balances—end of year	<u>\$ 60,814.29</u>	<u>\$ 60,814.29</u>
<b>Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:</b>		
Operating income (loss)	<u>\$ 5,016.14</u>	<u>\$ 5,016.14</u>
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation and net amortization	1,878.47	1,878.47
(Increase) decrease in accounts receivable, net	(5,910.43)	(5,910.43)
(Increase) decrease in inventories	(506.00)	(506.00)
Increase (decrease) in accounts payable	16,517.47	16,517.47
Increase (decrease) in prepaid sales	<u>1,358.21</u>	<u>1,358.21</u>
Total adjustments	<u>13,337.72</u>	<u>13,337.72</u>
Net cash provided by (used for) operating activities	<u>\$ 18,353.86</u>	<u>\$ 18,353.86</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**FIDUCIARY FUNDS**



**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Fiduciary Net Position  
Fiduciary Funds  
June 30, 2017**

	<b>Unemployment Compensation <u>Trust</u></b>	<b>Private Purpose Scholarship <u>Fund</u></b>	<b>Agency <u>Fund</u></b>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 320,433.10	\$ 103,270.66	\$ 544,293.40
Total Assets	<u>\$ 320,433.10</u>	<u>\$ 103,270.66</u>	<u>\$ 544,293.40</u>
<b>LIABILITIES</b>			
Payable to student groups			\$ 320,173.61
Payroll deductions and withholdings			213,042.58
IRS Section 125 Plan			<u>11,077.21</u>
Total Liabilities			<u>\$ 544,293.40</u>
<b>NET POSITION</b>			
Held in trust for unemployment claims and other purposes	<u>\$ 320,433.10</u>		
Reserved for scholarships		<u>\$ 103,270.66</u>	

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Statement of Changes in Fiduciary Net Position  
Fiduciary Funds  
For the Year Ended June 30, 2017**

	<b>Unemployment Compensation Trust</b>	<b>Private Purpose Scholarship Fund</b>
<b>ADDITIONS</b>		
Contributions:		
Plan member	\$ 50,870.29	\$ -
Board Contribution	-	
Other	-	88,984.09
Total Contributions	<u>50,870.29</u>	<u>88,984.09</u>
Investment earnings:		
Interest	625.82	16.60
Net investment earnings	<u>625.82</u>	<u>16.60</u>
Total Additions	<u>51,496.11</u>	<u>89,000.69</u>
<b>DEDUCTIONS</b>		
Unemployment claims	37,171.36	
Scholarships awarded	-	6,342.00
Total Deductions	<u>37,171.36</u>	<u>6,342.00</u>
Change in Net Position	14,324.75	82,658.69
Net Position—beginning	<u>306,108.35</u>	<u>20,611.97</u>
Net Position—ending	<u>\$ 320,433.10</u>	<u>\$ 103,270.66</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

## **NOTES TO BASIC FINANCIAL STATEMENTS**

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies

A. Basis of Presentation

The financial statements of the Board of Education (Board) of the Borough of Mountain Lakes School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

B. Reporting Entity

The Borough of Mountain Lakes School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the District over which the Board exercises operating control. The operations of the District include one elementary, one junior and one senior high schools as well as a school for the hearing impaired located in Mountain Lakes. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

C. Basic Financial Statements- Government-Wide Statements

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general and special revenue activities are classified as governmental activities. The District's food service program is classified as a business-type activity.

In the government-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position are reported in three parts-invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

C. Basic Financial Statements- Government-Wide Statements

The government-wide Statement of Activities reports both the gross and net costs of each of the District's functions and business-type activities. The functions are also supported by general government revenues (property taxes, tuition, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, vocational programs, student and instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, tuition, interest income, etc.).

- a. The District allocates indirect costs such as on-behalf TPAF Pension Contributions, and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are excluded from the government-wide financial statements.

D. Basic Financial Statements- Fund Financial Statements

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities category are summarized into a single column. GASBS No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has mandated that all New Jersey School districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the GASB criteria are applied to proprietary funds.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

D. Basic Financial Statements- Fund Financial Statements (Continued)

The following fund types are used by the District:

Governmental Fund Types

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:

General Fund – The general fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution and, excluding equipment, with County Superintendent approval.

Special Revenue Fund – The Special Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund – The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specially authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund – The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Permanent Fund – A permanent fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

D. Basic Financial Statements- Fund Financial Statements (Continued)

Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

**Nonspendable** – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

**Restricted** – includes amounts restricted by external sources (creditors, laws or other governments, etc.) or by constitutional provision or enabling legislation.

**Committed** – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

**Assigned** – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

**Unassigned** – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned.

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is uncured for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds as needed.

Proprietary Fund Type

The focus of Proprietary Fund measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounted principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

Enterprise Funds – The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that the periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

D: Basic Financial Statements- Fund Financial Statements (Continued)

The District's Enterprise Fund is comprised of the Food Service Fund.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Food Service Fund:	
Equipment	12 Years
Light Trucks and Vehicle	4 Years
Heavy Trucks and Vehicle	6 Years

Fiduciary Fund Types

Fiduciary Funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position and are reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (Unemployment Compensation, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

E. Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement of focus applied.

1. Accrual:

Both governmental and business-type activities in the government-wide financial statements and proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when incurred.



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

E. Basis of Accounting (Continued)

2. Modified Accrual:

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

3. Revenues:

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before the eligibility requirements are met are reported as advances by the provider and deferred revenue by the recipient. Program revenues, including tuition revenue, are reported as reductions to expenses in the Statement of Activities.

4. Expenditures:

Expenditures are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period of purchase.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

F. Budgets/Budgetary Control

The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPS, the voters have an opportunity to approve or reject the budget at the regular election held in November.

Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2.2(f). All budget amendments must be approved by School Board resolution. Appropriation of additional revenues in the amount of \$819,450.50 and prior year encumbrances in the amount of \$277,334.76 were made during the year ended June 30, 2017. The Board of Education approved the following material budgetary appropriation transfers during the school year:

<u>Account Name</u>	<u>Amount</u>
<b>Regular Programs – Instruction</b>	
Grades 6-8 – Salaries of Teachers	\$46,994.68
Grades 9-12 – Salaries of Teachers	(116,280.00)
<b>Regular Programs – Undistributed Instruction</b>	
Other Purchased Services (400-500 series)	(55,567.10)
General Supplies	172,227.69
<b>Auditory Impairments:</b>	
Salaries of Teachers	195,343.31
General Supplies	52,103.95
<b>Resource Room/Resource Center:</b>	
Salaries of Teachers	(161,320.23)
<b>School-Spon. Cocurricular Actvts. – Inst.</b>	
Salaries of Teachers	87,572.40
<b>School-Spon. Athletics - Instruction</b>	
Salaries	87,450.74
<b>Undistributed Expenditures – Instruction</b>	
Tuition to County Voc. School Dist. – Regular	68,832.00
Tuition to Private Schools for the Disabled – Within State	(62,830.22)
Tuition – Other	85,765.70
<b>Undistributed Expend. – Health Services</b>	
Salaries	(75,108.89)
Purchased Professional and Technical Services	73,689.51
Supplies and Materials	78,623.76
<b>Undistributed Expend. – Speech, OT,PT &amp; Related Services</b>	
Salaries of Other Professional Staff	41,202.93
<b>Undist. Expend. – Other Supp. Serv. Students – Extra Serv.</b>	
Salaries of Other Professional Staff	41,995.48
<b>Undist. Expend. – Child Study Team</b>	
Salaries of Other Professional Staff	(54,391.88)
<b>Undist. Expend. – Improvement of Inst. Serv.</b>	
Salaries of Supervisor of Instruction	(83,748.28)
Salaries of Other Professional Staff	42,071.79

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

F. Budgets/Budgetary Control (Continued)

<b>Undist. Expend. – Supp. Serv. – General Admin.</b>	
Legal Services	36,936.53
Other Purchased Professional Services	44,915.13
Communications/Telephone	(10,980.60)
<b>Undist. Expend. – Support Serv. – School Admin.</b>	
Salaries of Secretarial and Clerical Assistants	(46,880.36)
<b>Undist. Expend. – Allowable Maint. For School Facilities</b>	
Cleaning, Repair and Maintenance Services	193,212.00
<b>Undist. Expend. – Oth. Oper. &amp; Maint. of Plant</b>	
Lease Purchase Payments – Energy Savings Improvement Prog.	188,728.18
Energy (Electricity)	(211,887.02)
<b>Undist. Expend. – Care and Upkeep of Grounds</b>	
Cleaning, Repair and Maintenance Services	64,462.00
<b>UNALLOCATED BENEFITS</b>	
Other Retirement Contributions – PERS	73,554.75
Workmen's Compensation	(50,444.00)
Health Benefits	(288,420.65)
Other Employee Benefits	(51,007.61)
<b>Facilities Acquisition and Construction Services</b>	
Lease Purchase Agreements - Principal	49,908.60
<b>Other Special Schools - Instruction</b>	
Salaries of Teachers	189,589.00
<b>Other Special Schools – Support Services</b>	
Supplies and Materials	43,000.00

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenues at fiscal year end.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

F. Budgets/Budgetary Control (Continued)

The reconciliation of the general and special revenue funds from the budgetary basis of accounting to the GAAP basis of accounting is as follows.

	General Fund	Special Revenue Fund
Sources/inflows of resources		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	\$ 37,646,702.04	\$ 956,542.34
Difference - budget to GAAP:		
The last two State aid payments are recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense in accordance with GASB 33.	2,586.00	-
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.	-	(17,925.17)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	<u>\$ 37,649,288.04</u>	<u>\$ 938,617.17</u>
Uses/outflows of resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	\$ 36,884,662.00	\$ 956,542.34
Differences - budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.	-	(17,925.17)
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$ 36,884,662.00</u>	<u>\$ 938,617.17</u>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

G. Assets, Liabilities and Fund Equity

1. Deposits and Investments

Deposits are cash and cash equivalents including petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Other than Certificates of Deposit, deposits with maturities of greater than three months are considered to be Investments. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

2. Short – term Interfund Receivables/Payables

Short – term interfund receivables/payables represents amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

3. Inventories

Inventories, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in–first–out (FIFO) method.

4. Capital Assets

Capital assets purchased or acquired with an original cost of \$2,000 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on the following assets is provided on the straight – line basis over the following estimated useful lives:

Buildings	20-50 years
Machinery and Equipment	5-10 years
Land Improvements	10-20 years
Other Infrastructure	10-50 years

Land and Construction in Progress are not depreciated.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

G. Assets, Liabilities and Fund Equity (Continued)

4. Capital Assets (Continued)

GASB No. 34 requires the District to report and depreciate new infrastructure assets effective with the beginning of the current year. Neither their historical cost nor related depreciation has historically been reported in the financial statements. The retroactive reporting of infrastructure is subject to an extended implementation period and is first effective for fiscal years ending in 2006.

5. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability in the fund that will pay for the compensated absences. The noncurrent portion (the amount estimated to be used in subsequent fiscal years) for governmental funds is maintained separately and represents a reconciling item between the fund and government – wide presentations. (See Note X)

6. Unearned Revenue

Unearned revenue in the special revenue fund represents cash which has been received but not yet earned. See Note I(F) regarding the special revenue fund.

7. Long – term Obligations

Long – term debt is recognized as a liability of a governmental fund when due, or when resources have been accumulated in the debt service fund for payment early in the following year. For other long – term obligations, only that portion expected to be financed from expendable available financial resources is reported as a fund liability of a governmental fund. The noncurrent portion (the amount estimated to be used in subsequent fiscal years) for governmental funds is maintained separately and represents a reconciling item between the fund and government – wide presentations.

8. Fund Equity

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds. Reserves represent those portions of fund equity not appropriable for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note I: Summary of Significant Accounting Policies (Continued)

G. Assets, Liabilities and Fund Equity (Continued)

9. Net Position

Net Position represents the difference between assets and liabilities in the District-wide financial statements. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net position is reported as restricted in the District-wide financial statements when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

10. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reports, amounts and disclosures. Accordingly, actual results could differ from those estimates.

11 Allocation of Costs

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the original budgetary expenditures by program.

H. Recent Accounting Pronouncements Not Yet Effective

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75 "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions." This statement, which is effective for fiscal periods beginning after June 15, 2017, will have significant effects on the entity's financial reporting and the provisions of this statement will require significant modifications to the disclosure requirements related to the entity's proportionate share of the benefit plans reported at the State of New Jersey level.

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87 "Leases". This statement, which is effective for fiscal periods beginning after December 15, 2019, could have significant effects on the entity's financial reporting and the provisions of this statement could require significant modifications to disclosure requirements.

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note II: Reconciliation of Government Wide and Fund Financial Statements

## Explanation of Differences between Governmental Funds Balance Sheet and the Statement of Net Position

"Total fund balances" of the District's governmental funds in B-1 differs from "net position" of governmental activities reported in the statement of net position in A-1. This difference primarily results from the long - term economic focus of the statement of net position versus the current financial resources focus of the governmental fund balance sheets.

	<u>Balance Sheet/Statement of Net Position</u>			Statement of Net Position Totals
<u>Assets</u>	Total Governmental Funds	Long - term Assets Liabilities (1)	Reclassifications and Eliminations	
Cash and cash equivalents	\$ 1,885,168.00	\$ -	\$ -	\$ 1,885,168.00
Receivables, net			821,953.28	821,953.28
Receivables from Other Governments	240,477.57		(240,477.57)	-
Tuition Receivable	545,834.90		(545,834.90)	-
Other Receivables	35,640.81		(35,640.81)	-
Restricted assets:				
Capital Reserve Account - cash	579,631.78			579,631.78
Capital Assets, net	-	24,472,660.67	-	24,472,660.67
<b>Total Assets</b>	<b>3,286,753.06</b>	<b>24,472,660.67</b>	<b>-</b>	<b>27,759,413.73</b>
<u>Deferred Outflows of Resources</u>				
Deferred outflows related to pensions		4,949,905.00		4,949,905.00
Total Deferred Outflows of Resources	-	4,949,905.00	-	4,949,905.00
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 3,286,753.06</b>	<b>\$ 29,422,565.67</b>	<b>\$ -</b>	<b>\$ 32,709,318.73</b>
<u>Liabilities</u>				
Interfunds Payable	\$ 73,902.59	\$ -	\$ -	\$ 73,902.59
Payable to State Government	38,272.35			38,272.35
Bond Interest Payable			93,837.50	93,837.50
Unearned Revenue	221,677.03			221,677.03
Other	69,579.00			69,579.00
Noncurrent Liabilities	-	27,442,937.94	579,342.16	28,022,280.10
Total Liabilities	403,430.97	27,442,937.94	673,179.66	28,519,548.57
<u>Deferred Inflows of Resources</u>				
Deferred inflows related to pensions		87,149.00		87,149.00
Total Deferred Inflows of Resources	-	87,149.00	-	87,149.00
<b>Total Liabilities and Deferred Inflows of Resources</b>	<b>403,430.97</b>	<b>27,530,086.94</b>	<b>673,179.66</b>	<b>28,606,697.57</b>
<u>Fund Balances/Net Position</u>				
<u>Net Position</u>				
Net investment in capital assets		13,324,474.73		13,324,474.73
Restricted for:				
Capital projects	579,631.78			579,631.78
Debt Service	15,276.35		(93,837.50)	(78,561.15)
Other purposes	800,099.23			800,099.23
Unrestricted	1,488,314.73	(11,431,996.00)	(579,342.16)	(10,523,023.43)
Total Fund Balances/Net Position	2,883,322.09	1,892,478.73	(673,179.66)	4,102,621.16
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances/Net Position</b>	<b>\$ 3,286,753.06</b>	<b>\$ 29,335,416.67</b>	<b>\$ -</b>	<b>\$ 32,709,318.73</b>



NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note II: Reconciliation of Government Wide and Fund Financial Statements (Continued)

## Explanation of Differences between Governmental Funds Balance Sheet and the Statement of Net Position (Continued)

1. When Capital Assets (land, buildings, equipment) that are to be used in governmental activities are purchased or constructed, the cost of those assets are reported as expenditures in governmental funds. However, the statement of net position includes those capital assets among the assets of the District as a whole.

Cost of capital assets	\$	41,069,066.91
Accumulated depreciation		<u>(16,596,406.24)</u>
	\$	<u>24,472,660.67</u>

Long - term liabilities applicable to the District's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. All liabilities - both current and long - term are reported in the statement of net position.

Net PERS Pension Liability	\$	16,294,752.00
Deferred outflows related to pensions		<u>(4,949,905.00)</u>
Deferred inflows related to pensions		87,149.00
	\$	<u>11,431,996.00</u>

Serial Bonds	\$	8,655,000.00
Capital Leases		2,493,185.94
Compensated Absences		<u>579,342.16</u>
	\$	<u>11,727,528.10</u>

Adjustment to Debt Service Fund net position for the accrual of interest expense.

\$ (93,837.50)

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note II: Reconciliation of Government Wide and Fund Financial Statements (Continued)

Explanation of Differences between Governmental Funds Operating Statement of Activities

The "net change in fund balances" for governmental funds in B-2 differs from the "change in net position" for governmental activities reported in the statement of activities in A-2. The difference arise primarily for the long - term economic focus of the statement of activities versus the current financial resources focus of the governmental funds. The effect of the differences is illustrated below.

Statement of Revenues, Expenditures, and Changes in Fund Balance/Statement of Activities

Revenues and Other Sources	Total Governmental Funds	Long - term Revenue, Expenses (2)	Capital Related Items (2)	Long - term Debt Transactions (4)	Reclassifications and Eliminations (5)	Statement of Activities Totals
Local Tax Levy	\$ 20,922,591.00	\$ -	\$ -	\$ -	\$ -	\$ 20,922,591.00
Tuition Charges	13,765,266.67					13,765,266.67
Interest Earned on Investments	5,593.61					5,593.61
Miscellaneous	531,932.17					531,932.17
State Sources	4,229,336.88					4,229,336.88
Federal Sources	291,809.88					291,809.88
<b>Total</b>	<b>\$ 39,746,530.21</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 39,746,530.21</b>
<b>Expenditures</b>						
Current:						
Regular instruction	\$ 9,973,199.33	\$ -	\$ 586,295.48	\$ 636,846.49	\$ 3,126,267.55	\$ 14,322,608.85
Special education	5,675,155.65		177,594.28	351,990.56	1,887,049.99	8,091,790.48
Other instruction	1,153,399.11		47,671.50	62,829.40	320,721.92	1,586,621.93
Support Services and undistributed costs:						
Tuition	984,259.44					984,259.44
Student and instruction related services	4,551,603.53		8,375.00	275,294.56	1,399,543.74	6,235,016.83
School administrative services	1,504,744.89		34,332.17	81,998.10	503,389.08	2,124,464.24
General and business administrative services	786,287.47		40,658.46	29,470.28	161,423.70	1,017,841.91
Plant operations and maintenance	3,197,175.06		153,886.51	108,436.28	481,954.59	3,941,452.44
Pupil transportation	462,555.39		21,738.24	(131,111.92)	4,806.23	357,987.94
Unallocated Benefits	8,550,030.21				(8,550,030.21)	-
Special Schools	693,389.48			33,983.82	173,475.41	900,848.71
Capital Outlay	289,479.61		(191,273.01)	(49,908.60)		48,298.00
Debt Service:						
Principal	880,000.00			(880,000.00)		-
Interest	278,625.00	(6,521.89)				272,103.11
<b>Total</b>	<b>38,981,904.17</b>	<b>(6,521.89)</b>	<b>879,478.63</b>	<b>519,828.97</b>	<b>(491,396.00)</b>	<b>39,883,293.88</b>
Other Financing Uses/Changes in Net Assets:						
Net transfers to/(from) other funds	(36,302.86)					(36,302.86)
<b>Total</b>	<b>(36,302.86)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(36,302.86)</b>
<b>Net Change for the Year</b>	<b>\$ 728,323.18</b>	<b>\$ 6,521.89</b>	<b>\$ (879,478.63)</b>	<b>\$ (519,828.97)</b>	<b>\$ 491,396.00</b>	<b>\$ (173,066.53)</b>

2. In the statement of activities, interest on long -term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliations. (+)

\$ 6,521.89

3. Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount which capital outlays exceeded depreciation in the period.

Depreciation expense \$ (1,070,751.64)  
Capital outlays (exclusive of capital lease principal payments and SDA Debt Service Assessment) 191,273.01  
\$ (879,478.63)

3. Adjustment to Capital Assets in accordance with physical appraisal and dispositions

\$ -

3. In the statement of activities, only the gain on the disposal of capital assets is reported, whereas in the governmental funds, the proceeds from a sale increase financial resources. Thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed. (-)

\$ -

4. In the statement of activities, certain operating expenses, e.g. compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

\$ (14,199.03)

Governmental funds report district pension contributions as expenditures. In the statement of activities, however, the cost of pension benefits earned net of employee contributions is reported as pension expense.

Cost of benefits earned net of employee contributions (1,567,592.00)

Payment of long-term liability principal is an expenditure in the government funds, but the payment reduces long - term liabilities in the statement of net assets and is not reported in the statement of activities.

Debt principal 880,000.00  
Capital lease principal 181,962.06  
\$ (519,828.97)

4. Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities, issuing debt increases long - term liabilities in the statement of net assets.

Proceeds of long - term debt \$ -  
Capital lease proceeds -  
\$ -

5. Allocate Benefits expenditures and eliminate PERS contribution (\$491,396.00)

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note III: Detailed Disclosure Regarding Assets and Revenues

A. Deposits and Investments

Deposits

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey which are insured by the Federal Deposit Insurance Corporation (FDIC), the Savings Association Insurance Fund, or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

N.J.S.A. 17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

At June 30, 2017 the Borough of Mountain Lakes School District's cash and cash equivalent's amounted to \$3,881,830.15. Of this amount, \$250,000.00 was covered by federal depository insurance (F.D.I.C.) and \$3,631,830.15 was covered by a collateral pool maintained by the banks as required by GUDPA.

At June 30, 2017 the Borough of Mountain Lakes School District's had no participation in the State of New Jersey Cash Management Fund.

GASB Statement No. 40, *Deposit and Investment Risk Disclosures*, requires the disclosure of bank deposits that are subject to custodial credit risk. The custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, the Borough of Mountain Lakes School District will not be able to recover deposits or will not be able to recover collateral securities that may be in the possession of an outside party.

As of June 30, 2017, none of the Borough of Mountain Lakes School District's cash and cash equivalents was exposed to custodial credit risk.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note III: Detailed Disclosure Regarding Assets and Revenues (Continued)

A. Deposits and Investments (Continued)

Investments

New Jersey statutes (N.J.S.A. 18A:20-37) permit the Borough of Mountain Lakes School District to purchase the following types of securities:

a. When authorized by resolution adopted by a majority vote of all its members the board of education of any school district may use moneys which may be in hand for the purchase of the following types of securities which, if suitable for registry, may be registered in the name of the school district;

(1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;

(2) Government money market mutual funds;

(3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;

(4) Bonds or other obligations of the school district or bonds or other obligations of local unit or units within which the school district is located;

(5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, approved by the Division of Investment of the Department of the Treasury for investment by school district;

(6) Local government investment pools;

(7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4) or

(8) Agreements for the repurchase of fully collateralized securities, if:

(a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a;

(b) the custody of collateral is transferred to a third party;

(c) the maturity of the agreement is not more than 30 days;

(d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41) and for which a master repurchase agreement providing for the custody and security of collateral is executed.

The Borough of Mountain Lakes School District had no investments as described in Note I:G.1 at June 30, 2017.

B. Interfund Receivables and Payables

As of June 30, 2017 interfund receivables and payables resulting from various interfund transactions were as follows:

	<u>Due from</u> <u>Other Funds</u>	<u>Due to</u> <u>Other Funds</u>
General Fund		\$ 73,902.59
Enterprise Fund	\$ 73,902.59	

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017**

Note III: Detailed Disclosure Regarding Assets and Revenues (Continued)

C. Capital Assets

Capital asset activity for the year ended June 30, 2017 was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Adjustments</u>	<u>Ending Balance</u>
<b>Governmental activities:</b>				
Capital assets not being depreciated:				
Land	\$ 300,000.00	\$ -	\$ -	\$ 300,000.00
Construction in Progress	-	-	-	-
Total Capital assets not being depreciated	<u>300,000.00</u>	<u>-</u>	<u>-</u>	<u>300,000.00</u>
Land Improvements	678,427.40			678,427.40
Buildings and Improvements	35,766,903.74	142,633.64		35,909,537.38
Machinery and Equipment	4,132,462.76	48,639.37	-	4,181,102.13
Totals at historical cost	<u>40,577,793.90</u>	<u>191,273.01</u>	<u>-</u>	<u>40,769,066.91</u>
Less accumulated depreciation for:				
Land Improvements	(689,269.64)	(30,305.65)		(719,575.29)
Buildings and Improvements	(9,889,458.73)	(657,999.48)		(10,547,458.21)
Machinery and Equipment	(4,946,926.23)	(382,446.51)	-	(5,329,372.74)
Total accumulated depreciation	<u>(15,525,654.60)</u>	<u>(1,070,751.64) (1)</u>	<u>-</u>	<u>(16,596,406.24)</u>
Net capital assets being depreciated	<u>25,052,139.30</u>	<u>(879,478.63)</u>	<u>-</u>	<u>24,172,660.67</u>
Governmental activities capital assets, net	<u>\$ 25,352,139.30</u>	<u>\$ (879,478.63)</u>	<u>\$ -</u>	<u>\$ 24,472,660.67</u>
<b>Business - type activities:</b>				
Equipment	\$ 28,469.30	\$ -	\$ -	\$ 28,469.30
Less accumulated depreciation	(19,774.82)	(1,878.47)	-	(21,653.29)
Business - type activities capital assets, net	<u>\$ 8,694.48</u>	<u>\$ (1,878.47)</u>	<u>\$ -</u>	<u>\$ 6,816.01</u>

(1) Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 586,295.48
Special Education	177,594.28
Other Instruction (Athletic)	47,671.50
Student and Instruction Related Services	8,575.00
School Administrative Services	34,332.17
General and Business Administrative Services	40,658.46
Plant Operations and Maintenance	153,886.51
Pupil Transportation	21,738.24
	<u>\$ 1,070,751.64</u>

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017**

**Note IV: Detailed Disclosures Regarding Liabilities and Expenses/Expenditures**

**A. Operating Leases**

The District has commitments to lease copying and computer equipment and mailing systems under operating leases totaling \$532,015.80 which expire in 2022. Total operating lease payments made during the year ended June 30, 2017 were \$161,165.77. Future minimum lease payments are as follows:

<u>Year Ended</u>	<u>Amount</u>
June 30, 2018	\$ 124,403.16
June 30, 2019	79,403.16
June 30, 2020	79,403.16
June 30, 2021	79,403.16
June 30, 2022	<u>42,494.59</u>
 Total future minimum lease payments	 \$ <u>405,107.23</u>

**B. Long - Term Liabilities**

Long - Term liability activity for the year ended June 30, 2017 was as follows:

	<u>Beginning Balance</u>	<u>Issued or Accruals</u>	<u>Paid</u>	<u>Ending Balance</u>	<u>Amounts Due Within One Year</u>
Governmental activities:					
Long - Term debt:					
Serial Bonds	\$ 9,535,000.00	\$ -	\$ (880,000.00)	\$ 8,655,000.00	\$ 880,000.00
Total debt payable	<u>9,535,000.00</u>	<u>-</u>	<u>(880,000.00) (1)</u>	<u>8,655,000.00</u>	<u>880,000.00</u>
Other liabilities:					
Compensated absences	565,143.13	70,829.03	(56,630.00)	579,342.16	5,000.00
Capital leases	<u>2,675,148.00</u>	<u>-</u>	<u>(181,962.06)</u>	<u>2,493,185.94</u>	<u>335,746.55</u>
Total other liabilities	<u>3,240,291.13</u>	<u>70,829.03</u>	<u>(238,592.06) (2)</u>	<u>3,072,528.10</u>	<u>340,746.55</u>
Governmental activities long - term liabilities	<u>\$ 12,775,291.13</u>	<u>\$ 70,829.03</u>	<u>\$ (1,118,592.06)</u>	<u>\$ 11,727,528.10</u>	<u>\$ 1,220,746.55</u>

- (1) Paid by debt service fund  
(2) Paid by general fund

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note IV: Detailed Disclosure Regarding Liabilities and Expenses/Expenditures (Continued)

B. Long – Term Liabilities (Continued)

1. Bonds Payable

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

Serial Bonds outstanding as of June 30, 2017 consisted of the following:

<u>Description</u>	<u>Interest</u> <u>Rate</u>	<u>Due</u> <u>Date</u>	<u>Maturity</u> <u>Date</u>	<u>Amount</u> <u>Issued</u>	<u>Amount</u> <u>Outstanding</u>
Refunding – 03/19/12	Multiple	9/15	2029	\$7,600,000.00	\$ 6,075,000.00
Refunding – 10/21/15	Multiple	1/15	2023	2,975,000.00	<u>2,580,000.00</u>
					<u>\$8,655,000.00</u>

Principal and interest due on serial bonds outstanding is as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$880,000.00	\$257,825.00	\$1,137,825.00
2019	915,000.00	233,125.00	1,148,125.00
2020	915,000.00	210,878.50	1,125,787.50
2021	955,000.00	184,137.50	1,139,137.50
2022	965,000.00	152,856.25	1,117,856.25
2023	985,000.00	114,587.50	1,099,587.50
2024	500,000.00	74,862.50	574,862.50
2025	510,000.00	63,181.25	573,181.25
2026	500,000.00	50,875.00	550,875.00
2027	515,000.00	36,900.00	551,900.00
2028	505,000.00	21,600.00	526,600.00
2029	<u>510,000.00</u>	<u>7,012.50</u>	<u>517,012.50</u>
	<u>\$8,655,000.00</u>	<u>\$ 1,407,750.00</u>	<u>\$10,062,750.00</u>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note IV: Detailed Disclosure Regarding Liabilities and Expenses/Expenditures (Continued)

C. Long – Term Liabilities (Continued)

2. Temporary Notes

There were no Temporary Notes outstanding as of June 30, 2017.

3. Bonds Authorized But Not Issued

There were no authorized but not issued bonds as of June 30, 2017.

4. Capital Leases Payable

The District is leasing energy conservation measures (ESIP) and technology equipment totaling \$2,799,543.00 under capital leases. All capital leases are for terms of five to seven years. The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2017.

<u>Year</u>	<u>Amount</u>
2018	\$ 392,683.78
2019	369,328.34
2020	170,347.34
2021	175,178.02
2022	155,685.05
2023	160,376.09
2024	165,179.14
2025	170,098.63
2026	175,138.89
2027	180,298.38
2028	185,583.49
2029	190,998.66
2030	196,542.34
2031	193,720.41
	<hr/>
Total minimum lease payments	\$ 2,881,158.56
Less: Amount representing interest	<hr/> 387,972.62
Present value of net minimum Lease payments	<hr/> \$ 2,493,185.94



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note V: Detailed Disclosure Regarding Fund Equity

D. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended by P.L.2004, C7.73 (S1701), the designation for Reserved Fund Balance--Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at fiscal year of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2017 is \$96,099.80. The reserved fund balance of \$96,099.80 will be appropriated in the fiscal year 2018 -2019.

E. Capital Reserve Account

During fiscal year 1992-1993 the Board passed a resolution for the establishment of a capital reserve account. The 1992-1993 certified budget included an increase in the capital reserve account of \$60,000.00 comprised of a Board approved transfer from excess unreserved fund balance for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note V: Detailed Disclosure Regarding Fund Equity (Continued)

B. Capital Reserve Account (Continued)

A summary of the account's transactions is as follows:

1992-1993	Budget (described above)	\$ 60,000.00
1998-1999	Budget (Unreserved Fund Balance)	600,000.00
1998-1999	Investment Income	24,000.00
1999-2000	Expenditures	(400,000.00)
1999-2000	Investment Income	15,620.00
2000-2001	Expenditures	(250,000.00)
2000-2001	Fund Balance Transferred	100.00
2000-2001	Investment Income	2,000.00
2001-2002	Budget (Tax Levy)	156,180.00
2001-2002	Investment Income	4,300.00
2002-2003	Investment Income	3,000.00
2002-2003	Expenditures	(20,210.00)
2003-2004	Investment Income	2,346.78
2003-2004	Expenditures	(38,538.00)
2004-2005	Investment Income	13,008.00
2004-2005	Expenditures	(100,000.00)
2005-2006	Expenditures	(35,157.53)
2005-2006	Investment Income	1,608.26
2006-2007	Investment Income	1,912.88
2007-2008	Investment Income	602.56
2007-2008	Budget (Unreserved Fund Balance)	350,000.00
2008-2009	Resolution (Unreserved Fund Balance)	525,000.00
2008-2009	Investment Income	252.95
2009-2010	Expenditures	(225,000.00)
2010-2011	Resolution (Unreserved Fund Balance)	850,000.00
2010-2011	Expenditures	(477,231.47)
2011-2012	Investment Income	235.81
2012-2013	Transferred from Capital Projects Fund	136,171.25
2012-2013	Resolution (Unreserved Fund Balance)	64,000.00
2012-2013	Expenditures	(427,860.00)
2013-2014	Resolution (Unreserved Fund Balance)	150,000.00
2013-2014	Expenditures	(427,000.00)
2014-2015	Resolution (Unreserved Fund Balance)	200,000.00
2014-2015	Investment Income	3,912.01
2014-2015	Expenditures	(399,950.00)
2015-2016	Resolution (Unreserved Fund Balance)	206,048.60
2015-2016	Expenditures	(250,000.00)
2016-2017	Resolution (Unreserved Fund Balance)	460,000.00
2016-2017	Investment Income	279.68
2016-2017	Expenditures	<u>(200,000.00)</u>
Balance June 30, 2017		<u>\$579,631.78</u>

The June 30, 2017 LRFP balance of local support costs of uncompleted capital projects at June 30, 2017 is \$1,000,000.00. The withdrawals from the capital reserve were for use in a DOE approved facilities project, consistent with the district's Long Range Facilities Plan.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VI: Pension Plans

Description of Systems

Substantially all of the Board's employees participate in one of the following contributory defined benefit public employee retirement systems which have been established by State statute: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employees' Retirement System (PERS) or the Defined Contribution Retirement Program (DCRP). These systems are sponsored and administered by the New Jersey Division of Pensions and Benefits. The Teachers' Pension and Annuity Fund retirement system is considered a cost sharing plan with special funding situations as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Board and the system's other related non-contributing employers. The PERS is considered a cost sharing multiple-employer defined benefit plan. The DCRP is considered a cost sharing multiple-employer defined contribution plan.

The Public Employees' Retirement System (PERS) was established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not a member of another State-administered retirement system.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VI: Pension Plans (Continued)

The Teachers' Pension and Annuity Fund (TPAF) was established in 1955, under the provisions of N.J.S.A. 18:66, to provide coverage including post-retirement health care to substantially all full-time public school employees in the State. Membership is mandatory for such employees and vesting occurs after 10 years of service for pension benefits and 25 for post-retirement health care coverage.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2008 under the provisions of Chapter 92, P.L. 2008 and Chapter 103, P.L. 2008 (NJSA 43:15C-1 et seq.). The DCRP is a cost sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by NJSA 43:15C-1 et seq..

According to the state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement systems terminate. The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits issues a publicly available financial report that includes the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey Division of Pensions and Benefits website at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VI: Pension Plans (Continued)

Contribution Requirements

The contribution policy for PERS is set by N.J.S.A. 15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the employer. The employer's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2015, the employer's pension contribution was less than the actuarial determined amount.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2015, the State's pension contribution was less than the actuarial determined amount.

The District's total payroll for the year ended June 30, 2017 was \$24,477,266.02 and covered payroll was \$17,624,187.00 for TPAF, \$3,686,676.00 for PERS and \$354,697.22 for DCRP. Contributions to the TPAF, PERS and the DCRP for the last three years made by the employees, Borough of Mountain Lakes and the State were as follows:

		TPAF	Percent of Covered Payroll	PERS	Percent of Covered Payroll	DCRP	Percent of Covered Payroll
Employees	6/30/15	\$1,211,554.60	6.98 %	\$255,517.53	6.98 %	\$14,185.56	5.50 %
	6/30/16	1,225,978.86	7.18 %	270,451.59	7.19 %	15,756.62	5.49 %
	6/30/17	1,286,744.74	7.30 %	269,066.63	7.30 %	19,507.63	5.50 %
District	6/30/15	N/A	N/A %	447,286.00	12.23 %	\$7,737.07	3.00 %
	6/30/16	N/A	N/A %	477,365.00	12.70 %	8,594.47	2.99 %
	6/30/17	N/A	N/A %	491,396.00	13.33 %	10,640.91	3.00 %
State of NJ	6/30/15	\$2,456,043.00	14.14 %	N/A	N/A %	N/A	N/A %
	6/30/16	2,931,911.00	17.17 %	N/A	N/A %	N/A	N/A %
	6/30/17	3,537,329.00	20.07 %	N/A	N/A %	N/A	N/A %

In accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$1,309,044.28 during the year ended June 30, 2017 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount and the State of New Jersey's Contribution to the TPAF have been included in the basic financial statements and the budgetary comparison schedule – General Fund as a revenue and expenditure in accordance with GASB 24.



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VII: Public Employees Retirement System

At June 30, 2017, the District reported a liability of \$16,294,752.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2016, the District's proportion was 0.0550179939%, which was a decrease of 0.91% from its proportion measured as of June 30, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$1,567,592.00. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$ 303,033	\$
Changes of assumptions	3,375,402	
Net difference between projected and actual earnings on pension plan investments	621,334	
Changes in proportion	158,740	87,149
District contributions subsequent to the measurement data	<u>491,396</u>	
Total	<u>\$4,949,905</u>	<u>\$87,149</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year ended June 30,</u>	
2017	\$968,054
2018	968,054
2019	1,121,523
2020	942,243
2021	<u>299,895</u>
Total	<u>\$4,299,769</u>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VII: Public Employees Retirement System (Continued)

**Actuarial Assumptions**

The collective total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied all periods in the measurement:

Inflation rate	3.08%
Salary increases:	
Through 2026	1.65% - 4.15% (based on age)
Thereafter	2.65% - 5.15% (based on age)
Investment rate of return:	7.65%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disability Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	5.00%	0.87%
U.S. Treasury	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation-Indexed Bonds	1.50%	3.44%
Broad US Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds/Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt ex US	5.00%	-0.25%
REIT	5.25%	5.63%

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VII: Public Employees Retirement System (Continued)

*Discount Rate*

The discount rate used to measure the total pension liability was 3.98% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate*

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 3.98%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (2.98%) or 1-percentage point higher (4.98%) than the current rate:

	1% Decrease <u>(2.98%)</u>	Current Discount Rate <u>(3.98%)</u>	1% Increase <u>(4.98%)</u>
District's proportionate share of the net pension liability	\$19,967,589	\$16,294,752	\$13,262,298

Note VIII: Teachers Pension and Annuity Fund (TPAF)

At June 30, 2016, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$ -
State's proportionate share of the net pension liability associated with the District	<u>131,496,887</u>
Total	<u>\$131,496,887</u>



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VIII: Teachers Pension and Annuity Fund (TPAF)(Continued)

The net pension liability was measured as of June 30, 2015 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2016, the District's proportion was 0.00%, which was a decrease of 0.00% from its proportion measured as of June 30, 2015.

For the year ended June 30, 2016, the State (for the District) recognized pension expense of \$9,880,161 and revenue of \$9,880,161 for support provided by the State. At June 30, 2016, the State (for the District) reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

	<u>Deferred Outflows Of Resources</u>	<u>Deferred Inflows Of Resources</u>
Differences between expected and actual experience	\$ 461,271	\$223,850
Changes of assumptions	26,127,944	
Net difference between projected and actual earnings on pension plan investments	2,387,258	
Changes in proportion State's contribution associated with the District subsequent to the measurement date	175,835	102,154
	<u>3,537,329</u>	
Total	<u>\$32,689,637</u>	<u>\$326,004</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year ended June 30,</u>	
2017	\$ 4,243,358
2018	4,243,358
2019	4,971,010
2020	4,648,994
2021	3,927,115
Thereafter	<u>6,851,296</u>
Total	<u>\$28,885,131</u>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VIII: Teachers Pension and Annuity Fund (TPAF)(Continued)

**Actuarial Assumptions**

The collective total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied all periods in the measurement:

Inflation rate	2.50%
Salary increases:	
2012-2021	Varies based on experience
Thereafter	Varies based on experience
Investment rate of return:	7.65%

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VIII: Teachers Pension and Annuity Fund (TPAF)(Continued)

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Cash	5.00%	0.39%
US Government Bonds	1.50%	1.28%
US Credit Bonds	13.00%	2.76%
US Mortgages	2.00%	2.38%
US Inflation-Indexed Bonds	1.50%	1.41%
US High Yield Bonds	2.00%	4.70%
US Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Markets Equity	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds - MultiStrategy	5.00%	3.70%
Hedge Funds - Equity Hedge	3.75%	4.72%
Hedge Funds - Distressed	3.75%	3.49%

*Discount Rate*

The discount rate used to measure the total pension liability was 3.22% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 30% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note VIII: Teachers Pension and Annuity Fund (TPAF)(Continued)

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate*

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 3.22%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (2.22%) or 1-percentage point higher (4.22%) than the current rate:

	1% Decrease <u>(2.22%)</u>	Current Discount Rate <u>(3.22%)</u>	1% Increase <u>(4.22%)</u>
District's proportionate share of the net pension liability	\$157,757,284	\$132,102,901	\$111,151,381

Note IX: Health Benefit and Post-Retirement Medical Benefits

P.L. 2011, c.78 effective October 2011, sets new employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to this new legislation's effective date with a minimum contribution required to be at least 1.5% of salary.

Health Benefits Program Fund (HBPF)- Local Education (including Prescription Drug Program Fund)- The State of New Jersey provides free coverage to members of the Teachers' Pension and Annuity Fund who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of P.L. 1992, c.126, the State also provides free coverage to members of the Public Employees' Retirement System and Alternate Benefits Program who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage.

P.L. 1987, c.384 and P.L. 1990, c.6 required the Teachers' Pension and Annuity Fund and the Public Employees' Retirement System, respectively, to fund post-retirement medical benefits for those employees who retire after accumulating 25 years of credited service or on a disability retirement. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits and the state contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126 which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note X: Deferred Compensation Plan

The Board offers its employees a deferred compensation plan (the "Plan") created in accordance with Internal Revenue Code Section 403(b) and 457(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency or upon death to their beneficiaries. The plan administrators are as follows:

The Matrix Financial Group, Inc./American Funds	AXA Equitable
American United Life Insurance Co.	AIG VALIC
Lincoln Investment Planning, Inc.	MetLife Resources
Lincoln National Life Insurance Co.	Metropolitan Life Insurance Co.
Financial Resources/FTJ Fund Choice/Security	MetLife Insurance Co. of Connecticut
Oppenheimer Funds/BKCT Financial Group LLC	

All amounts of compensation deferred under this plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights are (until paid or made available to the employee or other beneficiary) solely the property and rights of the Borough of Mountain Lakes School District (without being restricted to the provisions of benefits under the Plan) subject only to the claims of the Borough of Mountain Lakes School District's general creditors. Participants' right under the Plan are equivalent to those of general creditors of the Borough of Mountain Lakes School District in an amount equal to the fair market value of the deferred account for each participant.

The maximum amount of deferred compensation for any participant for any taxable year shall not exceed the lesser of \$18,000.00 or 100 percent of the participant's includible compensation for the taxable year except as provided by the limited catch-up provision which may effect a participant's last three taxable years ending before a participant attains normal retirement age as defined by plan.

During the year ended June 30, 2016 and 2017, the employees' contributions to the plan were \$774,120.76, and \$876,892.77, respectively.

Note XI: Risk Management

New Jersey Unemployment Compensation Insurance – The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following table is a summary of district contributions, employee contributions, reimbursements to the state for benefits paid and the ending balance of the district's trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2016-2017	\$ -0-	\$ 50,870.29	\$ 13,840.57	\$ 320,433.10
2015-2016	-0-	55,101.73	74,038.19	306,108.35
2014-2015	20,000.00	53,846.59	27,539.05	325,044.81

The Borough of Mountain Lakes School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO BASIC FINANCIAL STATEMENTS  
YEAR ENDED JUNE 30, 2017

Note XI: Risk Management

The District is a member of the New Jersey School Board Association Insurance Group (the "Group"). The Group is both an insured and self-administered group of school districts established for the purpose of providing certain low-cost Property Damage, Employer's Liability, Automobile and Equipment Liability insurance coverage for member school districts in order to keep local property taxes at a minimum. The District pays an annual assessment to the Group and should it be determined that payments received by the Group are deficient, additional assessments may be levied. Additionally, the Group maintains a contract of excess insurance with a commercial reinsurer to secure the payment of benefits.

The District is a member of the Morris Essex Workers' Compensation Joint Insurance Fund (the "Fund"). The Fund is both insured and self-administered group of school districts established for the purpose of providing certain low-cost Workers' Compensation coverage for member school districts in order to keep local property taxes at a minimum.

The District pays an annual assessment to the Fund and should it be determined that payments received by the Fund are deficient, additional assessments may be levied. Additionally, the Fund maintains a contract of excess insurance with a commercial reinsurer to secure the payment of benefits.

The Borough of Mountain Lakes School District continues to carry commercial insurance coverage for all risks of loss, including employee health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Note XII: Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. T.P.A.F. staff who retire, as per the provisions of the state pension system, and have at least 15 years of continuous service in Mountain Lakes are reimbursed for accumulated sick leave up to a maximum of \$8,000.00 for teachers and \$12,000.00 for administrators.

In the district-wide *Statement of Net position*, the liabilities whose average maturities are greater than one year are reported in two components – the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2017, no liability existed for compensated absences in the Food Service Fund.

Note XIII: Contingent Liabilities

The Borough of Mountain Lakes School District is a defendant in several lawsuits, none of which is unusual for a Board of Education of its size. Additional liabilities, if not covered by insurance, should not be material in amount.

Note XIV: Subsequent Events

The Borough of Mountain Lakes School District has evaluated subsequent events through September 15, 2017, the date which the financial statements were available to be issued and no additional items were noted for disclosure or adjustment.

**REQUIRED SUPPLEMENTARY INFORMATION -  
PART II**

**Section C**

**BUDGETARY COMPARISON SCHEDULES**



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2017

Exhibit C-1

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	
<b>REVENUES:</b>						
<b>Local Sources:</b>						
Local Tax Levy	\$ 19,810,179.00	\$ -	\$ 19,810,179.00	\$ 19,810,179.00	\$ -	
Tuition	12,622,618.00	819,450.50	13,442,068.50	13,765,266.67	323,198.17	
Interest Earned on Investments	-	-	-	5,313.93	5,313.93	
Interest Earned on Capital Reserve Funds	-	-	-	279.66	279.66	
Miscellaneous	187,229.00	-	187,229.00	184,549.48	(2,679.52)	
<b>Total - Local Sources</b>	<u>32,620,026.00</u>	<u>819,450.50</u>	<u>33,439,476.50</u>	<u>33,765,588.76</u>	<u>326,112.26</u>	
<b>State Sources:</b>						
Categorical Transportation Aid	24,374.00	-	24,374.00	24,374.00	-	
Categorical Special Education Aid	707,923.00	-	707,923.00	707,923.00	-	
Categorical Security Aid	20,848.00	-	20,848.00	20,848.00	-	
Additional Adjustment Aid	1.00	-	1.00	1.00	-	
Per Pupil Growth Aid	11,560.00	-	11,560.00	11,560.00	-	
PARCC Readiness Aid	11,560.00	-	11,560.00	11,560.00	-	
Professional Learning Community Aid	11,110.00	-	11,110.00	11,110.00	-	
Extraordinary Aid	-	-	-	169,943.00	169,943.00	
Non-Public Transportation Aid	-	-	-	5,916.00	5,916.00	
TPAF Pension PRIM & LTDI (On-Behalf - Non-Budgeted)	-	-	-	1,608,834.00	1,608,834.00	
TPAF Social Security (Reimbursed - Non-Budgeted)	-	-	-	1,309,044.28	1,309,044.28	
<b>Total State Sources</b>	<u>787,376.00</u>	<u>-</u>	<u>787,376.00</u>	<u>3,691,113.28</u>	<u>3,093,737.28</u>	
<b>Total Revenues</b>	<u>33,407,402.00</u>	<u>819,450.50</u>	<u>34,226,852.50</u>	<u>37,646,702.04</u>	<u>3,419,849.54</u>	
<b>EXPENDITURES:</b>						
<b>Current Expenses:</b>						
<b>Regular Programs - Instruction</b>						
Kindergarten - Salaries of Teachers	110-100-101	294,639.00	9,346.00	303,985.00	303,985.00	-
Grades 1-5 - Salaries of Teachers	120-100-101	2,503,350.00	(5,250.20)	2,498,099.80	2,497,441.82	657.98
Grades 6-8 - Salaries of Teachers	130-100-101	1,787,880.00	46,994.68	1,834,874.68	1,833,070.08	1,804.60
Grades 9-12 - Salaries of Teachers	140-100-101	4,222,052.00	(116,260.00)	4,105,792.00	4,099,905.70	5,886.30
<b>Regular Programs - Home Instruction:</b>						
Salaries of Teachers	150-100-101	6,500.00	(3,150.00)	6,350.00	5,150.00	1,200.00
Purchased Professional-Educational Services	150-100-320	3,500.00	3,150.00	6,650.00	6,150.00	500.00
<b>Regular Programs - Undistributed Instruction</b>						
Other Salaries for Instruction	190-100-106	184,565.00	(16,802.04)	167,762.96	167,092.60	670.36
Purchased Technical Services	190-100-340	20,960.00	(1,267.00)	19,693.00	5,414.30	14,278.70
Other Purchased Services (400-500 series)	190-100-500	322,286.39	(55,567.10)	266,719.29	196,209.03	70,510.26
General Supplies	190-100-610	260,986.24	172,227.69	433,213.93	244,429.36	188,784.57
Textbooks	190-100-640	79,505.92	(25,964.18)	53,541.74	37,569.90	15,971.84
Other Objects	190-100-800	29,625.00	(2,221.46)	27,403.54	19,973.45	7,430.09
<b>TOTAL REGULAR PROGRAMS - INSTRUCTION</b>		<u>9,718,859.55</u>	<u>5,216.36</u>	<u>9,723,875.94</u>	<u>8,416,391.24</u>	<u>307,484.70</u>
<b>SPECIAL EDUCATION - INSTRUCTION</b>						
<b>Visual Impairments:</b>						
Salaries of Teachers	206-100-101	-	2,886.60	2,886.60	2,886.60	-
<b>Total Visual Impairments</b>		<u>-</u>	<u>2,886.60</u>	<u>2,886.60</u>	<u>2,886.60</u>	<u>-</u>
<b>Auditory Impairments:</b>						
Salaries of Teachers	207-100-101	3,162,301.00	195,343.31	3,357,644.31	3,352,155.68	5,488.63
Other Salaries for Instruction	207-100-105	186,525.00	33,448.31	202,973.31	202,911.74	61.57
General Supplies	207-100-610	11,218.62	52,103.95	63,322.57	46,507.58	16,814.99
Textbooks	207-100-640	2,433.28	11,118.20	13,551.48	2,433.07	11,118.41
<b>Total Auditory Impairments</b>		<u>3,345,477.90</u>	<u>292,013.77</u>	<u>3,637,491.67</u>	<u>3,605,008.05</u>	<u>31,483.62</u>
<b>Resource Room/Resource Center:</b>						
Salaries of Teachers	213-100-101	1,560,886.00	(161,320.23)	1,419,565.77	1,403,868.21	15,677.56
General Supplies	213-100-610	7,542.60	(642.05)	6,900.55	6,789.49	111.06
Textbooks	213-100-640	1,232.00	(717.63)	514.37	480.51	23.86
<b>Total Resource Room/Resource Center</b>		<u>1,569,660.60</u>	<u>(162,680.11)</u>	<u>1,426,980.49</u>	<u>1,411,168.21</u>	<u>15,812.28</u>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2017

Exhibit C-1

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Home Instruction:</b>					
Salaries of Teachers	219-100-101 \$ 343,885.00	\$ 10,437.95	\$ 362,322.95	\$ 362,322.95	\$ -
Other Salaries for Instruction	219-100-106 21,750.00	11.05	21,761.05	21,761.05	-
Other Purchased Services (400-500 series)	219-100-500 -	17,171.11	17,171.11	17,171.11	-
General Supplies	219-100-610 -	4,028.89	4,028.89	606.64	3,422.25
<b>Total Home Instruction</b>	<b>365,635.00</b>	<b>39,648.00</b>	<b>405,284.00</b>	<b>401,661.75</b>	<b>3,422.25</b>
<b>TOTAL SPECIAL EDUCATION - INSTRUCTION</b>	<b>5,300,773.50</b>	<b>171,889.26</b>	<b>5,472,662.76</b>	<b>5,421,824.61</b>	<b>50,718.15</b>
<b>Basic Skills/Remedial - Instruction</b>					
Salaries of Teachers	230-100-101 129,105.00	33,352.00	162,457.00	162,457.00	-
<b>Total Basic Skills/Remedial - Instruction</b>	<b>129,105.00</b>	<b>33,352.00</b>	<b>162,457.00</b>	<b>162,457.00</b>	<b>-</b>
<b>Bilingual Education - Instruction</b>					
General Supplies	240-100-610 500.00	(500.00)	-	-	-
<b>Total Bilingual Education - Instruction</b>	<b>500.00</b>	<b>(500.00)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>School-Spon. Cocurricular Activs. - Inst.</b>					
Salaries	401-100-100 158,563.00	87,572.40	246,135.40	222,082.00	24,053.40
Supplies and Materials	401-100-800 6,880.20	19,368.00	26,248.20	25,359.53	888.67
Other Objects	401-100-800 23,500.00	1,000.00	24,500.00	24,264.40	215.60
<b>Total School-Spon. Cocurricular Activs. - Inst.</b>	<b>188,943.20</b>	<b>107,940.40</b>	<b>296,883.60</b>	<b>271,725.93</b>	<b>25,157.67</b>
<b>School-Spon. Athletics - Instruction</b>					
Salaries	402-100-100 457,204.00	87,450.74	544,654.74	536,186.02	8,468.72
Supplies and Materials	402-100-800 5,000.00	(4,251.00)	749.00	745.31	3.69
Other Objects	402-100-800 290,183.00	(1,070.00)	189,113.00	184,284.85	14,828.15
<b>Total School-Spon. Athletics - Instruction</b>	<b>662,387.00</b>	<b>82,129.74</b>	<b>744,516.74</b>	<b>721,216.18</b>	<b>23,300.56</b>
<b>Total Instruction</b>	<b>16,000,368.25</b>	<b>400,007.78</b>	<b>16,400,376.04</b>	<b>15,993,714.96</b>	<b>406,661.08</b>
<b>Undistributed Expenditures - Instruction</b>					
Tuition to County Voc. School Dist. - Regular	000-100-563 102,193.00	68,832.00	171,025.00	146,020.00	25,005.00
Tuition to Private Schools for the Disabled - Within State	000-100-566 799,464.00	(62,830.22)	736,633.78	640,972.60	95,661.98
Tuition to Priv. Sch. Disabled & Other LEAs-Spl. O/S	000-100-567 47,000.00	(27,000.00)	20,000.00	20,000.00	-
Tuition - Other	000-100-568 136,293.14	85,765.70	222,058.84	177,268.64	44,792.20
<b>Total Undistributed Expenditures - Instruction</b>	<b>1,084,950.14</b>	<b>64,767.48</b>	<b>1,149,717.62</b>	<b>984,258.44</b>	<b>165,458.18</b>
<b>Undist. Expend. - Health Services</b>					
Salaries	000-213-100 896,901.00	(75,108.98)	821,792.02	821,165.46	626.56
Purchased Professional and Technical Services	000-213-300 280,325.00	73,689.51	334,014.51	297,459.93	36,554.58
Other Purchased Services (400-500 series)	000-213-500 400.00	(330.05)	69.95	69.95	-
Supplies and Materials	000-213-800 11,440.26	78,623.76	90,064.02	38,598.57	50,465.45
Other Objects	000-213-800 650.00	(150.00)	500.00	-	500.00
<b>Total Undistributed Expenditures - Health Services</b>	<b>990,716.26</b>	<b>76,724.24</b>	<b>1,068,440.50</b>	<b>958,293.91</b>	<b>88,146.59</b>
<b>Undist. Expend. - Speech,OT,PT &amp; Related Services</b>					
Salaries of Other Professional Staff	000-216-100 239,786.00	41,202.93	280,988.93	279,056.43	1,912.50
Purchased Professional - Educational Services	000-216-320 -	12,600.00	12,600.00	12,600.00	-
Supplies and Materials	000-216-800 1,000.00	(543.00)	457.00	457.00	-
<b>Total Undist. Expend. - Speech,OT,PT &amp; Related Services</b>	<b>240,786.00</b>	<b>53,259.93</b>	<b>294,025.93</b>	<b>292,113.43</b>	<b>1,912.50</b>
<b>Undist. Expend. - Other Supp. Serv. Students - Extra Serv.</b>					
Salaries of Other Professional Staff	000-217-100 285,971.00	41,995.48	327,966.48	319,344.96	8,621.52
<b>Total Undist. Expend. - Other Supp. Serv. Students - Extra Serv.</b>	<b>285,971.00</b>	<b>41,995.48</b>	<b>327,966.48</b>	<b>319,344.96</b>	<b>8,621.52</b>
<b>Undist. Expend. - Guidance</b>					
Salaries of Other Professional Staff	000-218-104 711,889.00	18,857.36	730,746.36	716,563.31	14,293.05
Salaries of Secretarial and Clerical Assistants	000-218-105 130,796.00	(5,219.84)	125,576.16	125,576.16	-
Other Salaries	000-218-110 750.00	-	750.00	750.00	-
Other Purchased Services (400-500 series)	000-218-500 600.00	2,800.00	3,400.00	2,687.40	712.60
Supplies and Materials	000-218-800 3,000.00	1,321.99	4,321.99	6,658.49	2,663.50
Other Objects	000-218-800 4,000.00	350.00	4,350.00	1,038.25	3,311.75
<b>Total Undist. Expend. - Guidance</b>	<b>850,145.00</b>	<b>18,109.51</b>	<b>874,254.51</b>	<b>852,523.61</b>	<b>21,730.90</b>
<b>Undist. Expend. - Child Study Team</b>					
Salaries of Other Professional Staff	000-219-104 705,105.00	(54,391.86)	650,713.12	638,332.17	12,380.95
Salaries of Secretarial and Clerical Assistants	000-219-105 74,262.00	5,488.18	79,750.18	79,760.18	-
Supplies and Materials	000-219-800 2,630.00	(173.00)	2,457.00	2,757.00	-
Other Objects	000-219-800 3,800.00	(1,207.30)	2,592.70	1,241.16	1,351.54
<b>Total Undist. Expend. - Child Study Team</b>	<b>786,097.00</b>	<b>(50,274.00)</b>	<b>735,823.00</b>	<b>722,090.51</b>	<b>13,732.49</b>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2017

Exhibit C-1

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	
<b>Undist. Expend. - Improvement of Inst. Serv.</b>						
Salaries of Supervisor of Instruction	000-221-102	\$ 706,168.00	\$ (83,748.28)	\$ 622,419.72	\$ 621,833.79	\$ 585.93
Salaries of Other Professional Staff	000-221-104	50,000.00	42,071.79	92,071.79	92,071.79	-
Other Salaries	000-221-110	27,544.00	12,715.96	40,259.96	40,259.96	-
Other Purch Services (400-500)	000-221-500	3,500.00	-	3,500.00	3,000.00	500.00
Supplies and Materials	000-221-800	-	4,283.79	4,283.79	4,231.91	51.88
Other Objects	000-221-800	5,700.00	(250.00)	6,450.00	5,072.00	1,378.00
<b>Total Undist. Expend. - Improvement of Inst. Serv.</b>		<b>793,912.00</b>	<b>(24,926.74)</b>	<b>768,985.26</b>	<b>766,460.45</b>	<b>2,515.61</b>
<b>Undist. Expend. - Edu. Media Serv./Sch. Library</b>						
Salaries	000-222-100	362,659.00	2,171.80	364,830.80	364,364.62	466.18
Salaries of Technology Coordinators	000-222-177	112,000.00	(11,581.10)	100,418.90	96,499.92	3,918.98
Supplies and Materials	000-222-800	40,880.00	671.86	41,361.86	36,615.56	4,746.30
Other Objects	000-222-800	4,075.59	189.46	4,264.05	4,264.05	-
<b>Total Undist. Expend. - Edu. Media Serv./Sch. Library</b>		<b>519,624.59</b>	<b>(8,548.89)</b>	<b>510,875.61</b>	<b>501,744.15</b>	<b>9,131.46</b>
<b>Undist. Expend. - Instructional Staff Training Serv.</b>						
Other Purchased Services (400-500 series)	000-223-500	12,850.00	(4,014.74)	8,835.26	6,468.64	2,366.42
Other Objects	000-223-800	5,050.00	1,225.00	6,275.00	3,976.63	2,298.37
<b>Total Undist. Expend. - Instructional Staff Training Serv.</b>		<b>17,900.00</b>	<b>(2,789.74)</b>	<b>15,110.26</b>	<b>10,445.47</b>	<b>4,664.79</b>
<b>Undist. Expend. - Supp. Serv. - General Admn.</b>						
Salaries	000-230-100	194,805.00	(9,056.12)	185,748.88	184,238.17	1,509.71
Legal Services	000-230-331	50,000.00	36,936.53	86,936.53	86,935.17	1.36
Audit Fees	000-230-332	54,000.00	(250.00)	53,750.00	25,000.00	28,750.00
Other Purchased Professional Services	000-230-339	28,000.00	44,915.13	72,915.13	67,859.74	5,055.39
Purchased Technical Services	000-230-340	12,000.00	850.00	12,850.00	12,298.54	351.46
Communications/Telephone	000-230-530	56,850.00	(10,960.60)	45,889.40	36,073.72	7,795.68
BOE Other Purchased Services	000-230-585	4,500.00	2,240.00	6,740.00	6,362.50	377.50
Other Purchased Services (400-500 series)	000-230-590	18,250.00	25,149.20	44,399.20	39,545.55	5,853.65
General Supplies	000-230-610	11,414.18	(2,132.05)	9,282.13	8,083.54	1,198.59
BOE In-House Training/Meeting Supplies	000-230-630	200.00	1,800.00	2,000.00	1,864.18	135.81
Miscellaneous Expenditures	000-230-890	2,000.00	(1,500.00)	500.00	286.00	214.00
BOE Membership Dues and Fees	000-230-895	17,250.00	(350.00)	16,900.00	14,808.20	2,091.80
<b>Total Undist. Expend. - Supp. Serv. - General Admn.</b>		<b>449,259.18</b>	<b>(8,422.08)</b>	<b>537,681.27</b>	<b>484,376.32</b>	<b>53,314.95</b>
<b>Undist. Expend. - Support Serv. - School Admn.</b>						
Salaries of Principals/Assistant Principals	000-240-103	787,069.00	(24,618.86)	752,450.14	749,438.14	3,012.00
Salaries of Other Professional Staff	000-240-104	134,776.00	(18,170.24)	116,605.76	110,447.11	6,158.65
Salaries of Secretarial and Clerical Assistants	000-240-105	638,701.00	(46,860.36)	591,820.64	585,238.68	6,581.96
Other Purchased Services (400-500 series)	000-240-500	5,650.00	3,586.00	9,236.00	6,468.39	2,767.61
Supplies and Materials	000-240-800	43,445.31	(825.91)	42,519.40	37,472.78	5,046.62
Other Objects	000-240-800	27,000.00	(3,524.57)	23,475.43	15,681.79	7,793.64
<b>Total Undist. Expend. - Support Serv. - School Admn.</b>		<b>1,636,041.31</b>	<b>(100,533.94)</b>	<b>1,535,507.37</b>	<b>1,504,744.89</b>	<b>31,262.48</b>
<b>Undist. Expend. - Central Services</b>						
Salaries	000-251-100	295,436.00	(2,716.00)	292,720.00	279,180.00	13,540.00
Miscellaneous Purchased Services (400-500 Series)	000-251-592	3,450.00	2,045.00	5,495.00	3,380.51	2,114.49
Supplies and Materials	000-251-800	2,500.00	2,700.00	5,200.00	2,208.75	2,991.25
Miscellaneous Expenditures	000-251-890	13,152.00	5,167.08	18,319.08	14,756.45	3,562.63
<b>Total Undist. Expend. - Central Services</b>		<b>314,538.00</b>	<b>7,196.08</b>	<b>321,734.08</b>	<b>299,525.71</b>	<b>22,208.37</b>
<b>Undist. Expend. - Admn. Info. Technology</b>						
Other Purchased Services (400-500 series)	000-252-500	185.44	3,000.00	3,185.44	2,385.44	800.00
Supplies and Materials	000-252-800	500.00	-	500.00	-	500.00
Other Objects	000-252-800	1,370.00	-	1,370.00	-	1,370.00
<b>Total Undist. Expend. - Admn. Info. Technology</b>		<b>2,055.44</b>	<b>3,000.00</b>	<b>5,055.44</b>	<b>2,385.44</b>	<b>2,670.00</b>
<b>Undist. Expend. - Allowable Maint. For School Facilities</b>						
Salaries	000-261-100	427,357.00	(18,094.03)	409,262.97	406,358.14	2,903.83
Cleaning, Repair and Maintenance Services	000-261-420	198,645.57	183,212.00	381,857.57	322,769.83	69,087.74
General Supplies	000-261-810	44,716.83	19,876.00	64,594.83	57,084.58	7,510.25
Other Objects	000-261-800	900.00	-	900.00	840.00	60.00
<b>Total Undist. Expend. - Allowable Maint. For School Facilities</b>		<b>671,624.40</b>	<b>194,893.97</b>	<b>866,516.37</b>	<b>787,053.55</b>	<b>79,562.82</b>
<b>Undist. Expend. - Oth. Oper. &amp; Maint. Of Plant</b>						
Salaries	000-262-100	1,003,405.00	(20,465.00)	982,939.91	977,230.89	5,709.02
Cleaning, Repair and Maintenance Services	000-262-420	271,689.85	29,760.87	300,450.82	282,208.79	18,242.03
Lease Purchase Payments - Energy Savings Improvement Program	000-262-444	188,728.18	188,728.18	377,456.36	188,560.83	167.35
Other Purchased Property Services	000-262-490	40,700.00	1,270.00	41,970.00	39,786.79	2,203.21
Insurance	000-262-520	231,320.00	(10,770.79)	220,549.21	220,546.28	2.93
General Supplies	000-262-810	165,730.78	4,564.00	170,294.78	161,947.39	8,347.39
Energy (Natural Gas)	000-262-821	253,400.00	(23,748.80)	229,651.20	214,253.02	15,398.18
Energy (Electricity)	000-262-822	308,000.00	(211,887.02)	96,112.98	77,865.42	18,447.56
Other Objects	000-262-800	140,700.00	100.00	140,800.00	140,757.75	42.25
<b>Total Undist. Expend. - Other Oper. &amp; Maint. Of Plant</b>		<b>2,414,945.73</b>	<b>(43,448.65)</b>	<b>2,371,497.08</b>	<b>2,302,841.16</b>	<b>68,655.92</b>

BOARD OF EDUCATION  
 BOROUGH OF MOUNTAIN LAKES  
 Budgetary Comparison Schedule  
 General Fund  
 Fiscal Year Ended June 30, 2017

Exhibit C-1

		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Undist. Expend. - Cars and Upkeep of Grounds</b>						
Cleaning, Repair and Maintenance Services	000-263-420	\$ 16,500.00	\$ 64,462.00	\$ 80,962.00	\$ 78,895.53	\$ 2,066.47
Other Objects	000-263-800	24,658.24	8,550.00	33,208.24	28,284.02	4,923.42
<b>Total Undist. Expend. - Cars and Upkeep of Grounds</b>		<b>41,158.24</b>	<b>73,012.00</b>	<b>114,170.24</b>	<b>107,180.35</b>	<b>6,989.89</b>
<b>Undist. Expend. - Student Transportation Serv.</b>						
Salaries for Pupil Trans. (Between Home & School) - Special	000-270-161	14,000.00	-	14,000.00	13,797.88	202.32
Salaries for Pupil Trans. (Other than Between Home & School)	000-270-162	2,000.00	(2,000.00)	-	-	-
Contracted Services - Aid in Lieu of Payments	000-270-503	32,000.00	(1,088.41)	30,930.58	30,630.58	300.00
Contracted Services (Between Home and School) - Vendors	000-270-511	87,500.00	3,000.00	90,500.00	89,400.19	1,099.81
Contracted Services (Other than Between Home and School) - Vends	000-270-512	136,250.00	14,042.68	150,292.68	147,665.53	2,627.15
Contracted Services (Special Education Students) - Joint Agreement	000-270-515	220,000.00	(31,567.00)	188,433.00	188,982.71	18,440.29
Transportation Supplies	000-270-615	8,000.00	4,527.73	12,527.73	11,068.69	1,459.04
Other Objects	000-270-800	-	2,500.00	2,500.00	-	2,500.00
<b>Total Undist. Expend. - Student Transportation Serv.</b>		<b>499,750.00</b>	<b>(10,565.00)</b>	<b>489,184.00</b>	<b>462,555.39</b>	<b>26,628.61</b>
<b>UNALLOCATED BENEFITS</b>						
Social Security Contributions	000-291-220	446,344.00	1,434.69	447,778.69	447,778.57	0.12
Other Retirement Contributions - PERS	000-291-241	425,000.00	73,554.75	498,554.75	464,414.39	34,140.36
Other Retirement Contributions - DCRP	000-291-249	-	10,100.00	10,100.00	10,080.41	19.59
Workers' Compensation	000-291-260	245,000.00	(50,444.00)	194,556.00	194,224.00	332.00
Health Benefits	000-291-270	5,008,152.00	(289,420.65)	4,720,731.35	4,242,293.14	478,438.21
Tuition Reimbursement	000-291-280	53,165.00	3,827.00	56,992.00	53,019.85	3,972.15
Other Employee Benefits	000-291-290	218,000.00	(51,007.61)	166,992.39	163,711.57	3,280.82
Unused Sick Payment to Terminated/Retired Staff	000-291-299	25,000.00	33,020.00	58,020.00	58,630.00	(1,390.00)
<b>TOTAL UNALLOCATED BENEFITS</b>		<b>6,421,661.00</b>	<b>(267,935.62)</b>	<b>6,153,725.18</b>	<b>5,632,151.93</b>	<b>521,573.25</b>
TPAF Pension PRM & LTR (On-Behalf - Non-Budgeted)		-	-	-	1,608,834.00	(1,608,834.00)
TPAF Social Security (Reimbursed - Non-Budgeted)		-	-	-	1,309,044.28	(1,309,044.28)
<b>TOTAL ON-BEHALF CONTRIBUTIONS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>2,917,878.28</b>	<b>(2,917,878.28)</b>
<b>TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS</b>		<b>6,421,661.00</b>	<b>(267,935.62)</b>	<b>6,153,725.18</b>	<b>8,550,030.21</b>	<b>(2,396,305.03)</b>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>		<b>18,006,522.29</b>	<b>112,456.91</b>	<b>18,118,979.20</b>	<b>19,908,077.95</b>	<b>(1,789,098.75)</b>
<b>TOTAL GENERAL CURRENT EXPENSE</b>		<b>34,006,690.54</b>	<b>512,464.70</b>	<b>34,519,355.24</b>	<b>35,901,782.91</b>	<b>(1,382,437.67)</b>
<b>CAPITAL OUTLAY</b>						
<b>Equipment</b>						
<b>Undistributed Expenditures:</b>						
Undistributed Expenditures - Student Transportation Non-Instructional Equipment	000-270-732	53,750.00	(5,110.63)	48,639.37	48,639.37	-
<b>Total Equipment</b>		<b>53,750.00</b>	<b>(5,110.63)</b>	<b>48,639.37</b>	<b>48,639.37</b>	<b>-</b>
<b>Facilities Acquisition and Construction Services</b>						
Construction Services	000-400-450	157,729.28	4,110.63	161,839.91	142,633.64	19,206.27
Lease Purchase Agreements - Principal	000-400-721	-	48,908.80	48,908.80	49,908.80	-
Assessment for Debt Service on SDA Funding	000-400-888	48,298.00	1,000.00	49,298.00	48,298.00	1,000.00
<b>Total Facilities Acquisition and Construction Services</b>		<b>206,027.28</b>	<b>55,019.23</b>	<b>261,046.51</b>	<b>240,840.24</b>	<b>20,206.27</b>
<b>TOTAL CAPITAL OUTLAY</b>		<b>259,777.28</b>	<b>49,908.80</b>	<b>309,686.08</b>	<b>289,479.61</b>	<b>20,206.27</b>

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
General Fund  
Fiscal Year Ended June 30, 2017**

Exhibit C-1

		Original Budget	Budget Transfer	Final Budget	Actual	Variance Final to Actual
<b>SPECIAL SCHOOLS</b>						
<b>Summer School - Instruction</b>						
Salaries of Teachers	422-100-101	284,316.00	\$ (23,178.00)	\$ 261,138.00	\$ 261,138.00	\$ -
Other Salaries for Instruction	422-100-105	95,000.00	-	95,000.00	95,000.00	-
Purchased Professional and Technical Services	422-100-300	9,700.00	-	9,700.00	9,700.00	-
<b>Total Summer School - Instruction</b>		<u>390,016.00</u>	<u>(23,178.00)</u>	<u>366,838.00</u>	<u>366,838.00</u>	<u>-</u>
<b>Summer School - Support Services</b>						
Salaries	422-200-100	17,000.00	-	17,000.00	17,000.00	-
Personal Services - Employee Benefits	422-200-200	130,000.00	-	130,000.00	130,000.00	-
Other Purchased Services (400-500 series)	422-200-500	2,000.00	-	2,000.00	2,000.00	-
<b>Total Summer School - Support Services</b>		<u>149,000.00</u>	<u>-</u>	<u>149,000.00</u>	<u>149,000.00</u>	<u>-</u>
<b>Total Summer School</b>		<u>539,016.00</u>	<u>(23,178.00)</u>	<u>515,838.00</u>	<u>515,838.00</u>	<u>-</u>
<b>Other Special Schools - Instruction</b>						
Salaries of Teachers	400-100-101	-	185,589.00	185,589.00	123,873.34	61,715.66
General Supplies	400-100-610	1,342.92	17,780.00	19,131.82	9,913.14	9,218.78
Other Objects	400-100-800	-	20,765.00	20,765.00	785.00	20,000.00
<b>Total Other Special Schools - Instruction</b>		<u>1,342.92</u>	<u>224,143.00</u>	<u>225,485.82</u>	<u>134,551.48</u>	<u>90,934.44</u>
<b>Other Special Schools - Support Services</b>						
Supplies and Materials	400-200-600	-	43,000.00	43,000.00	43,000.00	-
<b>Total Other Special Schools - Support Services</b>		<u>-</u>	<u>43,000.00</u>	<u>43,000.00</u>	<u>43,000.00</u>	<u>-</u>
<b>Total Other Special Schools</b>		<u>1,342.92</u>	<u>267,143.00</u>	<u>268,485.82</u>	<u>177,551.48</u>	<u>90,934.44</u>
<b>TOTAL SPECIAL SCHOOLS</b>		<u>540,358.92</u>	<u>243,965.00</u>	<u>784,323.82</u>	<u>693,389.48</u>	<u>90,934.44</u>
<b>TOTAL EXPENDITURES</b>		<u>34,807,026.74</u>	<u>806,336.30</u>	<u>35,613,365.04</u>	<u>36,884,662.00</u>	<u>(1,271,296.96)</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>		<u>(1,369,624.74)</u>	<u>13,112.20</u>	<u>(1,386,512.54)</u>	<u>762,040.04</u>	<u>2,148,552.58</u>
<b>Other Financing Sources (Uses):</b>						
Operating Transfer Out:						
Transfers to Food Service Fund		(27,710.02)	(13,112.20)	(40,822.22)	(36,302.86)	4,519.36
<b>Total Other Financing Sources (Uses)</b>		<u>(27,710.02)</u>	<u>(13,112.20)</u>	<u>(40,822.22)</u>	<u>(36,302.86)</u>	<u>4,519.36</u>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)</b>		<u>(1,427,334.76)</u>	<u>(0.00)</u>	<u>(1,427,334.76)</u>	<u>725,737.18</u>	<u>2,153,071.94</u>
<b>Fund Balance, July 1</b>		<u>2,209,914.56</u>	<u>-</u>	<u>2,209,914.56</u>	<u>2,209,914.56</u>	<u>-</u>
<b>Fund Balance, June 30</b>		<u>\$ 782,579.80</u>	<u>\$ (0.00)</u>	<u>\$ 782,579.80</u>	<u>\$ 2,935,651.74</u>	<u>\$ 2,153,071.94</u>
<b>Reconciliation of Excess (Deficiency) of Revenues and Other Financing Sources (Uses) Over (Under) Expenditures and Other Financing Sources (Uses):</b>						
Increase in Capital Reserve		\$ -	\$ -	\$ -	\$ 460,279.68	\$ 460,279.68
Withdrawal from Capital Reserve		(200,000.00)	-	(200,000.00)	(200,000.00)	-
Adjustment for Prior Year Encumbrances		(277,334.76)	-	(277,334.76)	(277,334.76)	-
Budgeted Fund Balance		(950,000.00)	-	(950,000.00)	742,792.26	\$ 1,692,792.26
<b>Total</b>		<u>\$ (1,427,334.76)</u>	<u>\$ -</u>	<u>\$ (1,427,334.76)</u>	<u>\$ 725,737.18</u>	<u>\$ 2,153,071.94</u>
<b>Analysis of Fund Balance June 30, 2017:</b>						
<b>Restricted Fund Balance:</b>						
Reserve for Excess Surplus					96,099.60	
Capital Reserve Account					579,631.78	
<b>Assigned Fund Balance:</b>						
Year-end Encumbrances					703,998.43	
Designated for Subsequent Year's Expenditures					700,000.00	
Unassigned Fund Balance					<u>655,620.73</u>	
					<u>\$ 2,935,651.74</u>	
<b>Reconciliation of Budgetary Fund Balance to GAAP Fund Balance:</b>						
Fund Balance June 30, 2017					\$ 2,935,651.74	
Last Two Current Year State Aid Payments Not Realized on GAAP Basis					<u>(57,606.00)</u>	
					<u>\$ 2,868,045.74</u>	

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
Special Revenue Fund  
For the Fiscal Year Ended June 30, 2017**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
State Sources	\$ 150,000.00	\$ 222,733.04	\$ 372,733.04	\$ 304,684.05	\$ 68,048.99
Federal Sources	287,737.00	88,769.24	376,506.24	296,632.04	79,874.20
Local Sources	-	415,589.79	415,589.79	355,226.25	60,363.54
<b>Total Revenues</b>	<b>\$ 437,737.00</b>	<b>\$ 727,092.07</b>	<b>\$ 1,164,829.07</b>	<b>\$ 956,542.34</b>	<b>\$ 208,286.73</b>
<b>EXPENDITURES:</b>					
<b>Instruction</b>					
Personal Services - Salaries	\$ 150,000.00	\$ 361,032.53	\$ 511,032.53	\$ 483,533.78	\$ 27,498.75
Purchased Professional and Technical Services		12,900.00	12,900.00	10,403.75	2,496.25
Other Purchased Services (400-500 series)	269,375.00	(11,307.00)	258,068.00	257,998.11	69.89
General Supplies		128,332.54	128,332.54	70,415.55	57,916.99
Textbooks	-	6,340.00	6,340.00	5,613.11	726.89
<b>Total Instruction</b>	<b>419,375.00</b>	<b>497,298.07</b>	<b>916,673.07</b>	<b>827,964.30</b>	<b>88,708.77</b>
<b>Support Services</b>					
Personal Services - Employee Benefits		2,162.00	2,162.00	-	2,162.00
Purchased Professional and Technical Services	18,362.00	94,138.00	112,500.00	40,954.75	71,545.25
Purchased Professional - Educational Services	-	133,494.00	133,494.00	87,623.29	45,870.71
<b>Total Support Services</b>	<b>18,362.00</b>	<b>229,794.00</b>	<b>248,156.00</b>	<b>128,578.04</b>	<b>119,577.96</b>
<b>Total Expenditures</b>	<b>437,737.00</b>	<b>727,092.07</b>	<b>1,164,829.07</b>	<b>956,542.34</b>	<b>208,286.73</b>
<b>Total Outflows</b>	<b>\$ 437,737.00</b>	<b>\$ 727,092.07</b>	<b>\$ 1,164,829.07</b>	<b>\$ 956,542.34</b>	<b>\$ 208,286.73</b>

**NOTES TO REQUIRED SUPPLEMENTARY  
INFORMATION –  
PART II**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Required Supplementary Information  
Budgetary Comparison Schedule  
Note to RSI  
For the Fiscal Year Ended June 30, 2017**

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures**

	<u>Exhibit</u>	<u>General Fund</u>	<u>Special Revenue Fund</u>
<b>Sources/inflows of resources</b>			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1&C-2]	\$ 37,646,702.04	\$ 956,542.34
Difference - budget to GAAP:			
The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense in accordance with GASB 33.		2,586.00	
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		-	(17,925.17)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	[B-2]	<u>\$ 37,649,288.04</u>	<u>\$ 938,617.17</u>
<b>Uses/outflows of resources</b>			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1&C-2]	36,884,662.00	\$ 956,542.34
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for <i>financial reporting</i> purposes.		-	(17,925.17)
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	[B-2]	<u>\$ 36,884,662.00</u>	<u>\$ 938,617.17</u>



**REQUIRED SUPPLEMENTARY INFORMATION -  
PART III**

**Section L**

**SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS  
(GASB 68)**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Schedule of the District's Proportionate Share of the Net Pension Liability- PERS

	Fiscal Year Ending June 30,			
	2017	2016	2015	2014
District's proportion of the net pension liability	0.0550179939%	0.0555248738%	0.0542568929%	0.0543014058%
District's proportionate share of the net pension liability	\$ 18,294,752.00	\$ 12,464,222.00	\$ 10,158,374.00	\$ 10,378,078.00
District's covered employee payroll	\$ 3,688,676.00	\$ 3,758,895.00	\$ 3,658,221.00	\$ 3,770,222.00
District's proportionate share of the net pension liability as a percentage of its covered employee payroll	441.98%	331.59%	277.69%	275.26%
Plan fiduciary net position as a percentage of the total pension liability	40.14%	47.92%	52.08%	48.72%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during fiscal year ended June 30, 2015.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Schedule of District Contributions- PERS

	Fiscal Year Ending June 30,			
	2017	2016	2015	2014
Contractually required contribution	\$ 491,396.00	\$ 477,365.00	\$ 447,286.00	\$ 362,708.00
Contributions in relation to the contractually required contribution	<u>(491,396.00)</u>	<u>(477,365.00)</u>	<u>(447,286.00)</u>	<u>(362,708.00)</u>
Contribution deficiency/(excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered employee payroll	\$ 3,688,676.00	\$ 3,758,895.00	\$ 3,658,221.00	\$ 3,770,222.00
Contributions as a percentage of covered employee payroll	13.33%	12.70%	12.23%	9.62%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during fiscal year ended June 30, 2015.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Schedule of the District's Proportionate Share of the Net Pension Liability- TPAF

	Fiscal Year Ending June 30,			
	2017	2018	2015	2014
District's proportion of the State's net pension liability	0.1671576965%	0.1755698742%	0.1701274233%	0.1769503924%
District's proportionate share of the State's net pension liability	\$ 131,496,887.00	\$ 110,967,658.00	\$ 90,927,570.00	\$ 89,429,336.00
District's covered employee payroll	\$ 17,824,187.00	\$ 17,071,700.00	\$ 17,383,355.00	\$ 16,954,166.00
District's proportionate share of the net pension liability as a percentage of its covered employee payroll	746.12%	650.01%	523.68%	527.48%
Plan fiduciary net position as a percentage of the total pension liability	22.33%	28.71%	33.64%	33.76%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during fiscal year ended June 30, 2015.

**NOTES TO REQUIRED SUPPLEMENTARY  
INFORMATION –  
PART III**

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
YEAR ENDED JUNE 30, 2017

**PUBLIC EMPLOYEES' RETIREMENT SYSTEM**

**A. Benefit Changes**

There were none.

**B. Changes of Assumptions**

The discount rate changed from 4.90% as of June 30, 2015 to 3.98% as of June 30, 2016 in accordance with Paragraph 44 of GASB Statement No. 67.

**TEACHERS' PENSION AND ANNUITY FUND**

**A. Benefit Changes**

There were none.

**B. Changes of Assumptions**

The discount rate changed from 4.13% as of June 30, 2015 to 3.22% as of June 30, 2016 in accordance with Paragraph 44 of GASB Statement No. 67.

**OTHER SUPPLEMENTARY INFORMATION**



**Section D**

**SCHOOL LEVEL SCHEDULES**

**Section E**  
**SPECIAL REVENUE FUND**

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

	<u>Total</u>	<u>State Aid</u>	<u>Federal Aid</u>	<u>Local Aid</u>
<b>REVENUES</b>				
State Sources	\$ 304,684.05	\$ 304,684.05	\$ -	\$ -
Federal Sources	296,632.04		296,632.04	
Local Sources	<u>355,226.25</u>	<u>-</u>	<u>-</u>	<u>355,226.25</u>
<b>Total Revenues</b>	<u>\$ 956,542.34</u>	<u>\$ 304,684.05</u>	<u>\$ 296,632.04</u>	<u>\$ 355,226.25</u>
<b>EXPENDITURES:</b>				
<b>Instruction:</b>				
Personal Services - Salaries	100-100 \$ 483,533.78	\$ 188,410.04	\$ -	\$ 295,123.74
Purchased Professional and Technical Services	100-300 10,403.75	10,403.75	-	-
Other Purchased Services (400-500 series)	100-500 257,998.11	13,130.11	244,868.00	-
General Supplies	100-610 70,415.55	1,950.00	8,363.04	60,102.51
Textbooks	100-640 <u>5,613.11</u>	<u>5,613.11</u>	<u>-</u>	<u>-</u>
<b>Total Instruction</b>	<u>827,964.30</u>	<u>219,507.01</u>	<u>253,231.04</u>	<u>355,226.25</u>
<b>Support Services:</b>				
Purchased Professional and Technical Services	200-300 40,954.75	9,720.00	31,234.75	-
Purchased Professional - Educational Services	200-320 <u>87,623.29</u>	<u>75,457.04</u>	<u>12,166.25</u>	<u>-</u>
<b>Total Support Services</b>	<u>128,578.04</u>	<u>85,177.04</u>	<u>43,401.00</u>	<u>-</u>
<b>Total Expenditures</b>	<u>\$ 956,542.34</u>	<u>\$ 304,684.05</u>	<u>\$ 296,632.04</u>	<u>\$ 355,226.25</u>

**BOARD OF EDUCATION**  
**BOROUGH OF MOUNTAIN LAKES**  
**Special Revenue Fund**  
**Combining Schedule of State Program Revenues and Expenditures - Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Total</u>	<u>N.J. Nonpublic Textbook Aid</u>	<u>N.J. Nonpublic Handicapped Services</u>	<u>N.J. Nonpublic Nursing Services</u>	<u>N.J. Nonpublic Technology Initiative</u>	<u>Security Aid</u>	<u>Health Services Grant</u>
<b>REVENUES</b>							
State Sources	\$ 304,684.05	\$ 5,613.11	\$ 67,164.04	\$ 9,720.00	\$ 2,808.00	\$ 5,485.00	\$ 213,893.90
<b>Total State Revenues</b>	<b>\$ 304,684.05</b>	<b>\$ 5,613.11</b>	<b>\$ 67,164.04</b>	<b>\$ 9,720.00</b>	<b>\$ 2,808.00</b>	<b>\$ 5,485.00</b>	<b>\$ 213,893.90</b>
<b>EXPENDITURES:</b>							
<b>Instruction:</b>							
Personal Services - Salaries	100-100	\$ 188,410.04	\$ -	\$ -	\$ -	\$ -	\$ 188,410.04
Purchased Professional and Technical Services	100-300	10,403.75					10,403.75
Other Purchased Services (400-500 series)	100-500	13,130.11					13,130.11
General Supplies	100-610	1,950.00					1,950.00
Textbooks	100-640	5,613.11	5,613.11				-
<b>Total Instruction</b>		<b>219,507.01</b>	<b>5,613.11</b>				<b>213,893.90</b>
<b>Support Services:</b>							
Purchased Professional and Technical Services	200-300	9,720.00		9,720.00			
Purchased Professional - Educational Services	200-320	75,457.04	67,164.04	-	2,808.00	5,485.00	
<b>Total Support Services</b>		<b>85,177.04</b>	<b>67,164.04</b>	<b>9,720.00</b>	<b>2,808.00</b>	<b>5,485.00</b>	<b>-</b>
<b>Total Expenditures</b>		<b>\$ 304,684.05</b>	<b>\$ 67,164.04</b>	<b>\$ 9,720.00</b>	<b>\$ 2,808.00</b>	<b>\$ 5,485.00</b>	<b>\$ 213,893.90</b>

**BOARD OF EDUCATION**  
**BOROUGH OF MOUNTAIN LAKES**  
**Special Revenue Fund**  
**Combining Schedule of Federal Program Revenues and Expenditures - Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Total</u>	<u>E.S.E.A.</u> <u>Title II</u>	<u>I.D.E.A. Part B</u>	
			<u>Basic</u>	<u>Preschool</u>
<b>REVENUES</b>				
Federal Sources	\$ 296,632.04	\$ 12,166.25	\$ 277,390.79	\$ 7,075.00
<b>Total Federal Revenues</b>	<b>\$ 296,632.04</b>	<b>\$ 12,166.25</b>	<b>\$ 277,390.79</b>	<b>\$ 7,075.00</b>
<b>EXPENDITURES:</b>				
<b>Instruction:</b>				
Other Purchased Services (400-500 series)      100-500	\$ 244,868.00	\$ -	\$ 237,793.00	\$ 7,075.00
General Supplies      100-610	8,363.04		8,363.04	-
<b>Total Instruction</b>	<b>253,231.04</b>		<b>246,156.04</b>	<b>7,075.00</b>
<b>Support Services:</b>				
Purchased Professional and Technical Services      200-300	31,234.75		31,234.75	
Purchased Professional - Educational Services      200-320	12,166.25	12,166.25	-	
<b>Total Support Services</b>	<b>43,401.00</b>	<b>12,166.25</b>	<b>31,234.75</b>	<b>-</b>
<b>Total Expenditures</b>	<b>\$ 296,632.04</b>	<b>\$ 12,166.25</b>	<b>\$ 277,390.79</b>	<b>\$ 7,075.00</b>

**BOARD OF EDUCATION**  
**BOROUGH OF MOUNTAIN LAKES**  
**Special Revenue Fund**  
**Combining Schedule of Local Program Revenues and Expenditures - Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2017**

		<u>Total</u>	<u>Lake Drive Education Foundation</u>	<u>Mt. Lakes Education Foundation</u>	<u>Various Donations</u>
<b>REVENUES</b>					
Local Sources		\$ 355,226.25	\$ 295,123.74	\$ 30,041.10	\$ 30,061.41
<b>Total Local Revenues</b>		<b>\$ 355,226.25</b>	<b>\$ 295,123.74</b>	<b>\$ 30,041.10</b>	<b>\$ 30,061.41</b>
<b>EXPENDITURES:</b>					
<b>Instruction:</b>					
Personal Services - Salaries	100-100	\$ 295,123.74	\$ 295,123.74	\$ -	\$ -
General Supplies	100-810	80,102.51	-	30,041.10	30,061.41
<b>Total Instruction</b>		<b>355,226.25</b>	<b>295,123.74</b>	<b>30,041.10</b>	<b>30,061.41</b>
<b>Total Expenditures</b>		<b>\$ 355,226.25</b>	<b>\$ 295,123.74</b>	<b>\$ 30,041.10</b>	<b>\$ 30,061.41</b>

**Section F**  
**CAPITAL PROJECTS FUND**

**Section G**  
**PROPRIETARY FUNDS**



**ENTERPRISE FUND**

**INTERNAL SERVICE FUND**

**Section H**  
**FIDUCIARY FUND**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Student Activity Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year Ended June 30, 2017**

<u>Schools</u>	<u>Balance June 30, 2016</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2017</u>
Briarcliff	\$ 18,692.63	\$ 114,806.37	\$ 113,599.89	\$ 19,899.11
Lake Drive	19,241.90	2,613.29	7,027.00	14,828.19
Wildwood	68,855.96	45,026.12	88,518.66	25,363.42
High School	<u>331,919.75</u>	<u>1,069,841.54</u>	<u>1,141,678.40</u>	<u>260,082.89</u>
	<u>\$ 438,710.24</u>	<u>\$ 1,232,287.32</u>	<u>\$ 1,350,823.95</u>	<u>\$ 320,173.61</u>

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Payroll Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year Ended June 30, 2017**

	<u>Balance June 30, 2016</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2017</u>
Payroll Deductions and Withholdings	\$ 202,707.65	\$ 12,542,609.78	\$ 12,532,274.85	\$ 213,042.58
Net Salaries and Wages	-	14,272,190.21	14,272,190.21	-
IRS Section 125 Plan	<u>15,540.28</u>	<u>28,422.32</u>	<u>32,885.39</u>	<u>11,077.21</u>
	<u>\$ 218,247.93</u>	<u>\$ 26,843,222.31</u>	<u>\$ 26,837,350.45</u>	<u>\$ 224,119.79</u>

**Section I**  
**LONG – TERM DEBT**

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Long - Term Debt  
Schedule of Serial Bonds  
For the Fiscal Year Ended June 30, 2017**

<u>Purpose</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities of Bonds Outstanding June 30, 2017</u>		<u>Interest Rate</u>	<u>Balance June 30, 2016</u>	<u>Retired Current Year</u>	<u>Balance June 30, 2017</u>
			<u>Date</u>	<u>Amount</u>				
Refunding	3/19/12	\$ 7,800,000.00	09/15/17	\$ 485,000.00	3.000%	\$ 6,565,000.00	\$ 490,000.00	\$ 6,075,000.00
			09/15/18	510,000.00	4.000%			
			09/15/19	505,000.00	2.000%			
			09/15/20	520,000.00	2.000%			
			09/15/21	510,000.00	2.125%			
			09/15/22	505,000.00	4.000%			
			09/15/23	500,000.00	2.250%			
			09/15/24	510,000.00	2.375%			
			09/15/25	500,000.00	2.500%			
			09/15/26	515,000.00	3.000%			
			09/15/27	505,000.00	3.000%			
			09/15/28	510,000.00	2.750%			
			Refunding	10/21/15	2,975,000.00			
01/15/19	405,000.00	1.750%						
01/15/20	410,000.00	4.000%						
01/15/21	435,000.00	4.750%						
01/15/22	455,000.00	5.000%						
01/15/23	480,000.00	5.000%						
						<u>\$ 9,535,000.00</u>	<u>\$ 880,000.00</u>	<u>\$ 8,655,000.00</u>

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Long - Term Debt  
Schedule of Obligations Under Capital Leases  
For the Fiscal Year Ended June 30, 2017**

<u>Purpose</u>	Amount of Original Issue	Amount Outstanding <u>June 30, 2016</u>	Issued Current Year	Retired Current Year	Amount Outstanding <u>June 30, 2017</u>
Technology Equipment	\$ 249,543.00	\$ 149,725.80	\$ -	\$ 49,908.60	\$ 99,817.20
Energy Conservation Measures	2,550,000.00	<u>2,525,422.20</u>	<u>-</u>	<u>132,053.46</u>	<u>2,393,368.74</u>
		<u>\$ 2,675,148.00</u>	<u>\$ -</u>	<u>\$ 181,962.06</u>	<u>\$ 2,493,185.94</u>



**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
Budgetary Comparison Schedule  
Debt Service Fund  
For the Fiscal Year Ended June 30, 2017**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 1,112,412.00	\$ -	\$ 1,112,412.00	\$ 1,112,412.00	\$ -
Total - Local Sources	<u>1,112,412.00</u>		<u>1,112,412.00</u>	<u>1,112,412.00</u>	-
State Sources:					
Debt Service Aid Type II	<u>46,213.00</u>		<u>46,213.00</u>	<u>46,213.00</u>	-
Total - State Sources	<u>46,213.00</u>		<u>46,213.00</u>	<u>46,213.00</u>	-
<b>Total Revenues</b>	<u>1,158,625.00</u>		<u>1,158,625.00</u>	<u>1,158,625.00</u>	-
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest	278,625.00		278,625.00	278,625.00	-
Redemption of Principal	<u>880,000.00</u>		<u>880,000.00</u>	<u>880,000.00</u>	-
Total Regular Debt Service	<u>1,158,625.00</u>		<u>1,158,625.00</u>	<u>1,158,625.00</u>	-
<b>Total Expenditures</b>	<u>1,158,625.00</u>		<u>1,158,625.00</u>	<u>1,158,625.00</u>	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-		-	-	-
Fund Balance, July 1	<u>15,276.35</u>	-	<u>15,276.35</u>	<u>15,276.35</u>	-
Fund Balance, June 30	<u>\$ 15,276.35</u>	<u>\$ -</u>	<u>\$ 15,276.35</u>	<u>\$ 15,276.35</u>	<u>\$ -</u>
Recapitulation of Excess (Deficiency) of Revenues Over (Under) Expenditures:					
Budgeted Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

## **STATISTICAL SECTION (UNAUDITED)**

GASB requires that ten years of statistical data be presented. Pursuant to State of New Jersey Department of Education requirements issued for the fiscal year ended June 30, 1994, only two years statistical data needed to be presented. Additional year's data will be included each year thereafter until ten years of data is presented.

## STATISTICAL SECTION (Unaudited)

### Financial Trends

J-1	Net Position by Component
J-2	Changes in Net Position
J-3	Fund Balances - Governmental Funds
J-4	Changes in Fund Balances - Governmental Funds
J-5	General Fund - Other Local Revenue by Source

### Revenue Capacity

J-6	Assessed Value and Estimated Actual Value of Taxable Property
J-7	Direct and Overlapping Property Tax Rates
J-8	Principal Property Taxpayers
J-9	Property Tax Levies and Collections

### Debt Capacity

J-10	Ratios of Outstanding Debt by Type
J-11	Ratios of Net General Bonded Debt Outstanding
J-12	Direct and Overlapping Governmental Activities Debt as of June 30
J-13	Legal Debt Margin Information

### Demographic and Economic Information

J-14	Demographic and Economic Statistics
J-15	Principal Employers

### Operating Information

J-16	Full-time Equivalent District Employees by Function/Program
J-17	Operating Statistics
J-18	School Building Information
J-19	Schedule of Required Maintenance for School Facilities
J-20	Insurance Schedule

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Net Position by Component  
Last Ten Fiscal Years  
(accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Governmental activities</b>										
Net investment in capital assets	\$ 13,324,474.73	\$ 13,141,991.30	\$ 12,676,216.63	\$ 12,013,256.82	\$ 11,853,401.87	\$ 11,400,191.20	\$ 11,029,588.17	\$ 11,249,230.59	\$ 10,200,043.41	\$ 9,978,016
Restricted	1,301,169.86	1,065,892.57	1,682,162.48	2,293,585.69	2,770,122.55	3,984,211.72	3,016,362.99	1,355,938.80	1,746,200.14	1,166,943
Unrestricted	(10,523,023.43)	(9,931,963.35)	(9,470,439.23)	307,785.96	287,529.50	237,672.89	653,086.63	564,811.73	225,255.42	181,085
<b>Total governmental activities net position</b>	<b>\$ 4,102,621.16</b>	<b>\$ 4,275,920.52</b>	<b>\$ 4,887,939.68</b>	<b>\$ 14,614,628.47</b>	<b>\$ 14,911,053.92</b>	<b>\$ 15,622,075.81</b>	<b>\$ 14,899,017.79</b>	<b>\$ 13,169,981.12</b>	<b>\$ 12,171,498.97</b>	<b>\$ 11,326,044</b>
<b>Business-type activities</b>										
Net investment in capital assets	\$ 8,816.01	\$ 8,694.48	\$ 10,572.98	\$ 12,451.48	\$ 12,088.06	\$ 14,273.72	\$ 16,459.33	\$ 12,254.36	\$ 13,948.39	\$ 15,642
Restricted										
Unrestricted	63,614.58	14,387.74	39,449.82	42,299.19	90,008.79	94,973.75	78,013.44	63,472.04	50,831.15	41,937
<b>Total business-type activities net position</b>	<b>\$ 70,430.59</b>	<b>\$ 23,082.22</b>	<b>\$ 50,022.80</b>	<b>\$ 54,750.67</b>	<b>\$ 102,096.84</b>	<b>\$ 109,247.47</b>	<b>\$ 94,472.77</b>	<b>\$ 75,726.40</b>	<b>\$ 64,779.54</b>	<b>\$ 57,579</b>
<b>District-wide</b>										
Net investment in capital assets	\$ 13,331,290.74	\$ 13,150,685.78	\$ 12,686,789.61	\$ 12,025,708.30	\$ 11,865,489.93	\$ 11,414,464.92	\$ 11,046,047.50	\$ 11,261,484.95	\$ 10,213,991.80	\$ 9,993,659
Restricted	1,301,169.86	1,065,892.57	1,682,162.48	2,293,585.69	2,770,122.55	3,984,211.72	3,016,362.99	1,355,938.80	1,746,200.14	1,166,943
Unrestricted	(10,459,409.85)	(9,917,575.61)	(9,430,989.41)	350,085.15	377,539.28	332,646.64	731,080.07	628,293.77	276,086.57	223,022
<b>Total district net position</b>	<b>\$ 4,173,051.75</b>	<b>\$ 4,299,002.74</b>	<b>\$ 4,937,962.68</b>	<b>\$ 14,669,379.14</b>	<b>\$ 15,013,150.76</b>	<b>\$ 15,731,323.28</b>	<b>\$ 14,793,490.56</b>	<b>\$ 13,245,707.52</b>	<b>\$ 12,296,278.51</b>	<b>\$ 11,383,624</b>

Source: District records

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Changes in Net Position  
Last Ten Fiscal Years  
(accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Expenses</b>										
<b>Governmental activities:</b>										
<b>Instruction</b>										
Regular	\$ 14,322,608.85	\$ 13,878,849.79	\$ 13,420,468.04	\$ 12,866,415.93	\$ 12,883,773.71	\$ 12,105,465.39	\$ 11,969,306.02	\$ 12,260,715.52	\$ 11,854,426.73	\$ 11,836,848.93
Special education	8,091,790.48	7,912,680.45	7,843,678.47	8,256,534.12	8,892,351.96	8,633,501.23	8,740,015.38	9,155,900.58	8,684,669.44	9,272,111.60
Other instruction	1,586,621.93	1,405,525.58	1,353,114.82	1,432,577.64	1,364,019.38	1,276,790.58	1,185,135.42	1,233,700.08	1,206,524.81	1,229,829.13
<b>Support Services:</b>										
Tuition	984,259.44	983,299.94	759,225.88	828,648.06	849,312.89	927,878.48	858,082.92	821,756.51	711,828.50	898,584.40
Student and instruction related services:	5,235,016.83	6,137,787.98	5,898,241.75	6,043,712.41	6,242,404.04	5,674,755.77	5,488,974.58	5,554,314.20	5,524,238.88	5,789,378.73
School administrative services	2,124,464.24	2,155,164.18	2,174,495.41	2,172,218.78	2,259,967.86	2,076,541.37	2,152,368.95	2,068,951.25	1,988,386.93	2,075,024.19
General and business administrative services	1,017,941.91	953,397.45	979,134.29	1,003,558.36	988,840.67	948,756.93	1,033,641.17	921,807.17	1,036,189.58	1,167,435.05
Plant operations and maintenance	3,941,452.44	3,737,655.81	3,699,776.48	3,853,024.54	3,716,357.36	3,680,914.95	3,705,077.40	3,732,458.20	3,887,884.86	3,564,260.99
Pupil transportation	357,987.94	572,346.21	440,784.13	488,676.90	491,102.68	511,348.66	507,687.67	480,489.33	433,255.67	495,858.90
Special Schools	900,848.71	805,414.68	819,816.25	813,038.32	935,729.78	819,710.12	679,642.79	753,780.23	713,531.76	415,506.53
SDA Debt Service Assessment	48,298.00	48,298.00	48,298.00	48,298.00	48,298.00	35,192.00	289,916.00	481,518.74		
Interest on long-term debt	272,103.11	304,203.92	353,152.92	380,350.83	409,674.88	515,467.16	573,880.86	597,973.76	620,599.86	638,964.49
<b>Total governmental activities expenses</b>	<b>39,883,293.88</b>	<b>38,884,634.00</b>	<b>37,820,196.34</b>	<b>38,187,051.89</b>	<b>39,079,833.01</b>	<b>37,206,320.04</b>	<b>37,183,750.16</b>	<b>38,063,343.58</b>	<b>36,671,537.30</b>	<b>37,386,802.03</b>
<b>Business-type activities:</b>										
Food service	715,900.51	714,484.88	698,681.89	676,887.97	646,278.49	624,195.68	507,046.08	511,100.11	576,291.17	549,265.04
<b>Total business-type activities expense</b>	<b>715,900.51</b>	<b>714,484.88</b>	<b>698,681.89</b>	<b>676,887.97</b>	<b>646,278.49</b>	<b>624,195.68</b>	<b>507,046.08</b>	<b>511,100.11</b>	<b>576,291.17</b>	<b>549,265.04</b>
<b>Total district-wide expenses</b>	<b>40,599,194.39</b>	<b>39,609,118.88</b>	<b>38,518,878.23</b>	<b>38,863,939.86</b>	<b>39,726,111.50</b>	<b>37,830,515.72</b>	<b>37,690,796.25</b>	<b>38,574,443.69</b>	<b>37,247,828.47</b>	<b>37,936,067.07</b>
<b>Program Revenues</b>										
<b>Governmental activities:</b>										
<b>Charges for services:</b>										
Special Schools	693,389.48	662,978.00	701,886.00	660,410.50	699,015.60	660,902.00	541,766.00	599,614.00	568,320.00	488,330.00
Interest on long-term debt	225,890.11	163,850.54	244,779.92	271,894.83	302,327.88	408,361.16	467,164.96	473,023.76	495,185.86	514,433.47
Operating grants and contributions	4,814,404.07	4,604,243.65	4,515,430.82	4,926,176.62	5,415,643.92	4,607,598.48	3,629,195.52	4,127,667.29	3,879,724.83	4,965,814.35
<b>Total governmental activities program revenues</b>	<b>5,733,683.66</b>	<b>5,431,072.19</b>	<b>5,462,096.74</b>	<b>5,658,481.95</b>	<b>6,416,987.40</b>	<b>5,676,861.64</b>	<b>4,638,126.48</b>	<b>5,200,305.05</b>	<b>4,943,230.69</b>	<b>5,968,577.82</b>

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Change in Net Assets  
Last Ten Fiscal Years  
(accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Business-type activities:</b>										
Charges for services										
Food service	\$ 720,916.65	\$ 633,263.16	\$ 857,035.54	\$ 611,325.04	\$ 595,983.15	\$ 584,483.17	\$ 479,216.16	\$ 468,961.37	\$ 524,841.04	\$ 514,889.55
Operating grants and contributions	5,910.43	4,258.60	7,383.90	18,216.76	23,663.82	21,619.93	9,114.20	8,872.76	10,452.40	11,507.96
Total business-type activities program revenues	726,827.08	637,521.76	864,419.44	629,541.80	619,646.97	606,113.10	488,330.36	478,834.13	535,293.44	526,397.51
Total district-wide program revenues	6,460,510.74	6,068,593.95	6,126,516.18	6,486,023.75	7,036,634.37	6,262,574.74	5,126,456.64	5,679,138.18	5,478,524.13	6,492,975.33
<b>Net (Expense)/Revenue</b>										
Governmental activities	(34,149,610.22)	(33,463,561.81)	(32,358,099.60)	(32,329,569.94)	(32,662,845.61)	(31,529,458.40)	(32,545,623.68)	(32,863,038.53)	(31,729,306.81)	(31,420,224.21)
Business-type activities	10,926.57	(76,963.12)	(32,262.45)	(47,346.17)	(26,631.52)	(18,982.58)	(18,715.73)	(32,265.98)	(40,997.73)	(22,867.53)
Total district-wide net expense	(34,138,683.65)	(33,540,524.93)	(32,390,362.05)	(32,376,916.11)	(32,689,477.13)	(31,547,540.98)	(32,564,339.41)	(32,895,304.51)	(31,769,304.34)	(31,443,091.74)
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Taxes:										
Property taxes, levied for general purposes	19,810,179.00	19,307,492.00	18,928,914.00	18,559,578.00	18,254,489.00	18,254,489.00	18,254,489.00	17,822,350.00	17,504,158.00	16,787,091.00
Property taxes, levied for debt service principal	896,521.86	906,596.46	772,161.08	801,679.17	848,165.12	727,775.84	683,914.04	643,400.24	637,998.14	604,160.53
Federal and State aid not restricted	54,125.38	41,638.60	46,205.50	18,385.27	15,832.06	45,483.00	16,853.46	124,787.30	141,810.08	134,156.95
Tuition (other than special schools)	13,071,877.19	12,217,727.08	12,351,080.56	12,457,874.12	12,753,512.15	13,443,912.25	14,420,285.00	14,148,267.50	14,165,144.06	14,310,557.08
Investment earnings	5,593.61	0.15	15,648.29	643.02	0.38	786.40	0.46	0.58	1,059.02	14,407.30
Miscellaneous income	184,549.48	223,110.71	434,186.16	184,004.91	197,132.34	192,917.21	158,748.49	218,403.91	171,781.40	170,034.84
Proceeds of long-term debt (Refunding Bonds)		205,000.00			(97,846.42)	(180,000.00)				
N.J. Schools Development Authority Grants			126,140.00							
Transfers	(36,302.86)	(50,022.54)	(27,534.58)	-	(19,480.89)	(32,857.28)	(37,462.10)	(58,726.33)	(48,189.03)	(50,975.25)
Total governmental activities	33,976,543.66	32,851,542.46	32,646,781.01	32,032,144.49	31,951,823.72	32,452,516.42	33,494,828.35	32,888,483.20	32,573,760.65	31,969,432.45
Business-type activities:										
Investment earnings	118.94								8.58	436.98
Miscellaneous income										
Transfers	36,302.86	50,022.54	27,534.58	-	19,480.89	32,857.28	37,462.10	43,212.84	48,189.03	50,975.25
Total business-type activities	36,421.80	50,022.54	27,534.58	-	19,480.89	32,857.28	37,462.10	43,212.84	48,197.61	51,412.23
Total district-wide general revenues	34,012,965.46	32,901,565.00	32,674,315.59	32,032,144.49	31,971,304.61	32,485,373.70	33,532,290.45	32,941,696.04	32,621,958.26	32,020,844.68
<b>Change in Net Position</b>										
Governmental activities	(173,066.56)	(612,019.35)	288,681.41	(298,425.45)	(711,021.89)	923,058.02	949,204.67	35,444.67	845,454.04	548,208.24
Business-type activities	47,348.37	(26,940.58)	(4,727.87)	(47,346.17)	(7,150.63)	14,774.70	18,746.37	10,946.86	7,199.68	28,544.70
Total district-wide change in net position	\$ (125,718.19)	\$ (638,959.93)	\$ 283,953.54	\$ (345,771.62)	\$ (718,172.52)	\$ 937,832.72	\$ 967,951.04	\$ 46,391.53	\$ 852,653.92	\$ 577,752.94

Source: District records

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Fund Balances - Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
General Fund										
Restricted										
Assigned	\$ 675,731.58	\$ 873,408.02	\$ 1,351,669.59	\$ 1,671,234.30	\$ 2,357,735.05	\$ 2,971,994.86	\$ 2,127,948.13	\$ -	\$ -	\$ -
Unassigned	1,403,999.43	673,278.84	877,142.45	942,498.80	570,829.04	860,736.86	673,612.73			
Reserved	788,314.73	593,035.70	666,104.90	639,846.92	686,095.44	746,511.97	801,346.94			
Unreserved								1,503,493.50	1,924,717.43	1,357,038.97
Total general fund	\$ 2,868,045.74	\$ 2,139,722.56	\$ 2,894,916.94	\$ 3,253,580.02	\$ 3,614,659.53	\$ 4,581,243.89	\$ 3,602,907.80	\$ 2,476,577.54	\$ 2,820,827.17	\$ 2,087,276.14
All Other Governmental Funds										
Restricted, reported in:										
Capital projects fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 306,292.94	\$ 283,452.94	\$ -	\$ -	\$ -
Debt service fund	15,276.35	15,276.35	0.60	63,716.50	63,716.60					
Assigned, reported in:										
Capital projects fund							472,797.33			
Reserved		1,477.82	1,477.82	1,477.82	1,477.82	1,477.82	1,477.82	1,477.82	1,477.82	1,477.82
Unreserved, reported in:										
Special revenue fund								58,648.94	35,639.78	(3,580.50)
Capital projects fund								0.72	0.50	1.28
Debt service fund								(446.81)	(347.39)	(251.44)
Permanent fund		(1,245.00)	(1,145.15)	(945.39)	(945.63)	1.19	0.70			
Total all other governmental funds	\$ 15,276.35	\$ 15,509.17	\$ 333.27	\$ 64,249.03	\$ 64,248.79	\$ 307,025.96	\$ 757,082.44	\$ 59,690.67	\$ 36,770.71	\$ 33,286.94
Total Fund Balances	\$ 2,883,322.09	\$ 2,155,231.73	\$ 2,895,250.21	\$ 3,317,829.05	\$ 3,678,908.32	\$ 4,888,269.65	\$ 4,359,990.24	\$ 2,536,258.21	\$ 2,857,597.88	\$ 2,130,563.08

Source: District records

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Changes in Fund Balances - Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Revenues</b>										
Tax levy	\$ 20,922,591.00	\$ 20,377,938.00	\$ 19,945,855.00	\$ 19,633,152.00	\$ 19,405,002.00	\$ 19,380,626.00	\$ 19,405,568.00	\$ 18,938,774.00	\$ 18,637,342.00	\$ 17,905,685.00
Tuition charges	13,765,266.67	12,880,705.08	13,052,966.56	13,118,294.62	13,452,527.75	14,104,814.25	14,962,051.00	14,747,881.50	14,733,464.06	14,786,887.08
Interest earnings	5,593.61	0.15	15,648.29	643.02	0.36	786.40	0.46	0.58	1,058.02	14,407.30
Miscellaneous	531,932.17	523,399.34	718,195.14	500,818.52	433,680.32	458,333.82	381,582.52	411,999.59	272,993.50	232,789.19
State sources	4,229,336.88	4,040,885.36	3,948,193.80	4,325,689.55	4,890,748.03	4,074,484.10	3,017,203.71	3,653,038.20	3,643,007.83	4,771,208.80
Federal sources	291,809.88	304,708.26	329,413.54	312,038.73	304,179.97	313,190.77	404,011.24	405,820.71	277,314.96	266,008.15
<b>Total revenues</b>	<b>39,746,530.21</b>	<b>38,127,637.19</b>	<b>38,010,272.33</b>	<b>37,890,626.44</b>	<b>38,486,138.43</b>	<b>38,342,235.34</b>	<b>38,170,416.93</b>	<b>38,157,514.58</b>	<b>37,565,180.37</b>	<b>37,986,985.52</b>
<b>Expenditures</b>										
<b>Instruction</b>										
Regular instruction	9,973,199.33	9,912,453.30	9,718,636.04	9,108,415.85	9,017,175.83	8,643,395.85	8,706,597.12	8,628,799.73	8,723,834.98	8,438,785.35
Special education instruction	5,675,155.65	5,678,701.72	5,706,632.05	5,894,284.10	6,282,512.23	6,234,584.65	6,461,309.99	6,803,793.08	6,462,483.41	6,700,318.39
Other instruction	1,155,389.11	1,046,062.22	1,012,605.89	1,071,020.05	997,005.85	955,971.79	902,242.63	937,209.62	919,971.86	916,422.91
<b>Support Services:</b>										
Tuition	984,259.44	983,259.94	759,225.86	828,648.06	648,312.69	827,878.48	858,082.92	821,756.51	711,828.50	888,584.40
Student and instruction related services	4,551,603.53	4,589,702.96	4,465,768.74	4,437,378.52	4,583,965.69	4,276,579.41	4,261,421.05	4,312,553.18	4,323,330.62	4,418,492.68
School administrative services	1,504,744.89	1,557,085.90	1,587,942.35	1,557,992.44	1,604,084.50	1,507,724.79	1,577,859.37	1,520,617.61	1,497,132.96	1,482,589.23
General and business administrative services	786,287.47	737,829.60	766,410.99	764,828.58	760,490.79	748,881.68	815,379.64	718,177.25	825,568.65	954,212.37
Plant operations and maintenance	3,197,175.06	3,074,671.48	3,061,330.75	3,151,720.94	3,007,061.73	3,032,672.89	3,087,796.55	3,135,360.23	3,319,885.73	2,963,878.11
Pupil transportation	482,555.39	550,573.20	418,249.71	462,326.78	463,379.72	486,501.95	502,743.49	475,511.26	428,969.04	480,767.05
Employee benefits	8,550,030.21	8,385,282.19	8,267,331.62	8,740,558.46	8,402,632.48	8,188,910.53	7,577,037.47	7,852,350.57	7,446,079.87	8,181,622.32
Special Schools	693,389.48	647,066.17	636,986.22	630,663.82	708,815.11	661,904.74	544,224.63	600,167.07	588,320.00	415,505.53
Charter Schools										
Capital outlay	289,479.61	3,047,529.90	1,180,848.37	421,838.01	717,591.13	872,839.38	46,638.92	1,353,976.77	503,944.34	613,482.92
<b>Debt service:</b>										
Principal	880,000.00	850,000.00	825,000.00	790,000.00	775,000.00	685,000.00	675,000.00	635,000.00	630,000.00	590,000.00
Interest and other charges	278,625.00	327,364.55	364,030.00	392,030.00	419,144.59	558,242.51	582,805.02	606,373.78	628,598.78	653,125.03
<b>Total expenditures</b>	<b>38,981,904.17</b>	<b>41,367,833.13</b>	<b>38,780,989.59</b>	<b>38,251,705.71</b>	<b>39,578,172.45</b>	<b>37,781,088.65</b>	<b>36,599,138.80</b>	<b>38,701,646.66</b>	<b>36,989,956.54</b>	<b>37,707,796.29</b>
<b>Excess (Deficiency) of revenues over (under) expenditures</b>	<b>764,626.04</b>	<b>(3,239,995.94)</b>	<b>(770,727.26)</b>	<b>(361,079.27)</b>	<b>(1,092,034.02)</b>	<b>561,136.69</b>	<b>1,571,278.13</b>	<b>(544,132.08)</b>	<b>575,223.83</b>	<b>279,189.23</b>



BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Changes in Fund Balances - Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited

	Fiscal Year Ending June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Other Financing sources (uses)										
Capital leases (non-budgeted)		2,550,000.00	249,543.00							
N.J. Economic Development Authority grants			126,140.00		(97,846.42)		289,916.00	481,518.74		
Education Foundation Contribution										
Transfers in					208,446.52		434,918.00	775,737.79		
Transfers out	(36,302.86)	(50,022.54)	(27,534.58)		(227,927.41)	(32,857.28)	(472,380.10)	(834,464.12)	(48,189.03)	(50,975.25)
Total other financing sources (uses)	<u>(36,302.86)</u>	<u>2,499,977.46</u>	<u>348,148.42</u>	<u>-</u>	<u>(117,527.31)</u>	<u>(32,857.28)</u>	<u>252,453.90</u>	<u>422,792.41</u>	<u>(48,189.03)</u>	<u>(50,975.25)</u>
Net change in fund balances	<u>\$ 728,323.18</u>	<u>\$ (740,018.48)</u>	<u>\$ (422,578.84)</u>	<u>\$ (361,079.27)</u>	<u>\$ (1,209,361.33)</u>	<u>\$ 528,279.41</u>	<u>\$ 1,823,732.03</u>	<u>\$ (121,339.67)</u>	<u>\$ 527,034.80</u>	<u>\$ 228,213.98</u>
Debt service as a percentage of noncapital expenditures	2.99%	3.07%	3.16%	3.12%	3.07%	3.37%	3.44%	3.32%	3.45%	3.35%

Source: District records

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**General Fund - Other Local Revenue by Source  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  
Unaudited**

<u>Fiscal Year Ended June 30,</u>	<u>Total</u>	<u>Tuition</u>	<u>Hearing Impaired School Tuition</u>	<u>Interest</u>	<u>Rentals</u>	<u>Miscellaneous</u>
2008	\$ 14,981,304.91	\$ 3,367,738.91	\$ 11,429,148.17	\$ 14,382.99	\$ 130,000.00	\$ 40,034.84
2009	14,906,299.43	3,738,374.40	10,995,089.66	1,053.97	140,000.00	31,781.40
2010	14,966,285.41	3,823,139.00	10,924,742.50	-	140,000.00	78,403.91
2011	15,118,799.49	3,927,540.00	11,034,511.00	-	140,000.00	16,748.49
2012	14,298,517.50	4,088,575.00	10,016,239.25	786.04	140,000.00	52,917.21
2013	13,649,660.09	3,787,552.13	9,664,975.62		140,000.00	57,132.34
2014	13,312,932.31	4,153,191.18	8,965,093.44	642.78	140,000.00	54,004.91
2015	13,241,041.97	4,226,170.44	8,826,917.08	15,648.29	140,000.00	32,306.16
2016	12,768,038.00	4,166,884.00	8,391,078.59		140,000.00	70,075.41
2017	13,967,579.96	4,769,195.87	8,984,091.00	29,743.61	140,000.00	44,549.48

Source: District records

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Assessed Value and Estimated Actual Value of Taxable Property,  
Last Ten Fiscal Years  
Unaudited

Fiscal Year Ended December 31,	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2008	\$ 10,037,300	\$ 1,364,323,300	\$ 1,500	\$ 98,570,200	\$ 3,225,100	\$ -	\$ 1,476,158,400	\$ 1,374,921	\$ 1,477,533,321	\$ 1,411,501,260	1.237
2009 (1)	8,233,100	1,174,577,900	1,500	96,695,800	3,225,100		1,282,734,400	1,438,207	1,284,172,607	1,487,682,407	1.478
2010	17,422,200	1,168,665,300	1,500	100,103,900	3,225,100		1,289,419,000	1,260,428	1,290,679,428	1,432,427,901	1.471
2011	19,947,000	1,167,579,900	1,500	101,099,400	3,225,100		1,291,853,900	1,215,179	1,293,069,079	1,358,394,404	1.500
2012	20,577,400	1,159,132,100	2,700	101,049,400	3,225,100		1,284,087,700	1,274,842	1,285,362,542	1,283,298,950	1.509
2013	20,488,200	1,062,765,900	2,700	94,307,800	3,225,100		1,180,790,700	1,284,800	1,182,075,500	1,288,786,647	1.651
2014	19,674,200	1,070,204,200	2,700	94,307,800	3,225,100		1,187,415,000	1,284,800	1,188,699,800	1,323,302,228	1.662
2015	16,352,300	1,075,076,800	2,700	94,294,700	3,225,100		1,188,952,600	803,200	1,189,755,800	1,319,415,553	1.697
2016	14,105,200	1,081,603,000	2,700	94,161,900	3,225,100		1,193,098,900	803,200	1,193,902,100	1,330,295,840	1.730
2017	10,745,400	1,089,417,800	2,700	93,676,200	3,225,100		1,197,068,200	803,200	1,197,871,400	1,324,676,089	1.765

(1) Revaluation effective

Source: Municipal Tax Assessor

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when the County Board of Taxation requests Treasury to order a reassessment

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Direct and Overlapping Property Tax Rates  
Last Ten Fiscal Years  
(rate per \$100 of assessed value)  
Unaudited**

Fiscal Year Ended December 31,	School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Municipality	County	
2008	1.153	0.084	1.237	0.308	0.222	1.767
2009 (1)	1.380	0.098	1.478	0.368	0.263	2.109
2010	1.375	0.096	1.471	0.374	0.255	2.100
2011	1.404	0.096	1.500	0.374	0.249	2.123
2012	1.411	0.098	1.509	0.409	0.245	2.163
2013	1.550	0.101	1.651	0.462	0.274	2.387
2014	1.562	0.100	1.662	0.475	0.285	2.422
2015	1.597	0.100	1.697	0.492	0.279	2.468
2016	1.630	0.100	1.730	0.513	0.284	2.527
2017	1.668	0.097	1.765	0.519	0.288	2.572

(1) Revaluation effective

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Principal Property Taxpayers  
Current Year and Ten Years Ago  
Unaudited**

Fiscal Year Ended June 30,	2017		2007	
	Taxable Assessed Value	% of Total District Net Assessed Value	Taxable Assessed Value	% of Total District Net Assessed Value
Fairfield Industrial LLC	\$ 15,174,100	1.28%	\$ -	
GIM Mountain Lakes Investors, LLC	8,450,000	0.71%		
GIM Mountain Lakes Investors, LLC	6,750,000	0.57%		
Mountain Lakes Association	6,553,800	0.55%		
Deluxe Corpotation	5,818,600	0.49%		Not Applicable
Mountain Lakes Club	4,920,000	0.42%		
Evergreen Realty Group, LLC	4,200,000	0.36%		
Zeris Brothers Inc.	3,534,700	0.30%		
Individual Taxpayer	2,912,700	0.25%		
GIM Mountain Lakes Investors, LLC	2,869,300	0.24%		
<b>Total</b>	<b>\$ 61,183,200</b>	<b>5.18%</b>	<b>\$ -</b>	<b>0.00%</b>

Source: Municipal Tax Assessor

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Property Tax Levies and Collections  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year Ended December 31,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2007	\$ 25,160,057	\$ 24,903,036	98.97%	\$ 181,168	\$ 25,084,204	99.69%
2008	26,170,297	25,862,220	98.82%	242,760	26,104,980	99.75%
2009	27,096,374	26,796,802	98.89%	272,028	27,068,830	99.89%
2010	27,142,846	26,804,557	98.75%	261,288	27,065,845	99.71%
2011	27,495,959	27,141,568	98.71%	254,762	27,396,331	99.63%
2012	27,859,870	27,258,949	97.84%	388,128	27,647,077	99.23%
2013	28,293,119	27,940,792	98.75%	332,525	28,273,316	99.93%
2014	28,884,233	28,715,660	99.41%	109,488	28,825,148	99.79%
2015	29,447,982	29,200,517	99.15%	217,685	29,418,203	99.89%
2016	30,310,374	29,893,484	98.62%		29,893,484	98.62%

Source: Municipal Tax Collector

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year Ended June 30,	Governmental Activities				Business-Type Activities	Total District	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases			
2008	\$ 15,425,000	\$ -	\$ -	\$ -	\$ -	\$ 15,425,000	4.31%	3,626
2009	14,795,000					14,795,000	4.00%	3,475
2010	14,160,000					14,160,000	3.80%	3,401
2011	13,485,000					13,485,000	3.87%	3,223
2012	12,980,000					12,980,000	3.93%	3,036
2013	12,205,000					12,205,000	3.53%	2,859
2014	11,415,000					11,415,000	3.38%	2,678
2015	10,590,000		199,634			10,789,634	3.19%	2,516
2016	9,535,000		2,675,148			12,210,148	3.29%	2,819
2017	8,655,000		2,493,186			11,148,186	2.91%	2,573

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Ratios of Net General Bonded Debt Outstanding  
Last Ten Fiscal Years  
Unaudited**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita
	General Obligation Bonds	Deductions			
2008	\$ 15,425,000	\$ -	\$ 15,425,000	1.04%	3,626
2009	14,795,000		14,795,000	1.15%	3,475
2010	14,160,000		14,160,000	1.10%	3,401
2011	13,485,000		13,485,000	1.04%	3,223
2012	12,980,000		12,980,000	1.01%	3,036
2013	12,205,000		12,205,000	1.03%	2,859
2014	11,415,000		11,415,000	0.96%	2,678
2015	10,590,000		10,590,000	0.89%	2,470
2016	9,535,000		9,535,000	0.80%	2,201
2017	8,655,000		8,655,000	0.72%	1,998



**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Direct and Overlapping Governmental Activities Debt  
As of December 31,2016  
Unaudited**

Net Direct Debt of School District as of December 31,2016		\$ 9,535,000.00
Net Overlapping Debt of School District:		
Borough of Mountain Lakes (100%)	\$ 9,174,706.00	
County of Morris - Borough's share (1.4500%) of \$ 221,180,985.72.	<u>3,207,225.10</u>	
		<u>12,381,931.10</u>
Total Direct and Overlapping Bonded Debt as of December 31,2016		<u>\$ 21,916,931.10</u>

Source: Borough of Mountain Lakes Chief Financial Officer and Morris County Treasurer's Office.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Legal Debt Margin Information  
Last Ten Fiscal Years  
Unaudited**

**Legal Debt Margin Calculation for Fiscal Year 2016**

Equalized valuation basis	
2014	1,315,258,086
2015	1,323,263,884
2016	1,317,904,452
	<u>\$ 3,956,426,422</u>
Average equalized valuation of taxable property	<u>\$ 1,318,808,807</u>
Debt limit (4 % of average equalization value)	52,752,352
Total Net Debt Applicable to Limit	<u>8,655,000</u>
Legal debt margin	<u>\$ 44,097,352</u>

	Fiscal Year				
	2013	2014	2015	2016	2016
Debt limit	\$ 52,463,579	\$ 51,934,036	\$ 52,297,612	\$ 52,687,105	\$ 52,752,352
Total net debt applicable to limit	<u>12,205,000</u>	<u>11,415,000</u>	<u>10,590,000</u>	<u>9,535,000</u>	<u>8,655,000</u>
Legal debt margin	<u>\$ 40,258,579</u>	<u>\$ 40,519,036</u>	<u>\$ 41,707,612</u>	<u>\$ 43,152,105</u>	<u>\$ 44,097,352</u>
Total net debt applicable to the limit as a percentage of debt limit	23.26%	21.98%	20.25%	18.10%	16.41%

	Fiscal Year				
	2008	2009	2010	2011	2012
Debt limit	\$ 54,382,627	\$ 56,867,346	\$ 57,416,262	\$ 56,707,142	\$ 54,166,687
Total net debt applicable to limit	<u>15,425,000</u>	<u>14,795,000</u>	<u>14,160,000</u>	<u>13,485,000</u>	<u>12,980,000</u>
Legal debt margin	<u>\$ 38,957,627</u>	<u>\$ 42,072,346</u>	<u>\$ 43,256,262</u>	<u>\$ 43,222,142</u>	<u>\$ 41,186,687</u>
Total net debt applicable to the limit as a percentage of debt limit	28.36%	26.02%	24.66%	23.78%	23.96%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited**

Year	Population	Personal Income	Per Capita Personal Income	Unemployment Rate
2008	4,254	357,951,793	84,145	0.8%
2009	4,258	370,111,889	86,922	1.4%
2010	4,163 (Actual)	372,463,610	89,470 (Actual)	1.4%
2011	4,184	348,138,506	83,207	1.3%
2012	4,275	330,153,975	77,229	1.4%
2013	4,269	345,716,427	80,983	7.6%
2014	4,262	337,473,684	79,182	4.3%
2015	4,288	338,348,928	78,906	3.4%
2016	4,332 (Est.)	371,365,032	85,726 (Est.)	3.0%
2017	4,332 (Est.)	382,505,983	88,298 (Est.)	

**Sources:**

Population information provided by the NJ Dept of Labor and Workforce Development

Personal income has been estimated based upon the municipal population and per capita personal income presented

Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

Unemployment data provided by the NJ Dept of Labor and Workforce Development

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Principal Employers  
Current Year and Nine Years Ago  
Unaudited**

<u>Employer</u>	<u>2017</u>			<u>2008</u>		
	<u>Employees</u>	<u>Rank [Optional]</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank [Optional]</u>	<u>Percentage of Total Municipal Employment</u>
		Not Available			Not Available	
	<u>0</u>		<u>0.00%</u>	<u>0</u>		<u>0.00%</u>

Source: \_\_\_\_\_

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Full-time Equivalent District Employees by Function/Program  
Last Ten Fiscal Years  
Unaudited**

<b>Function/Program</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Instruction										
Regular	119	118	115	115	112	113	114	115	115	118
Special education	131	130	123	121	121	122	124	125	125	127
Other instruction										
School sponsored/other instructional										
Support Services:										
Student and instruction related services	78	78	76	76	76	76	76	81	83	85
School administrative services	22	20	19	19	19	19	19	19	19	19
General and business administrative services			9	9	9	9	9	9	8	8
Plant operations and maintenance	26	26	26	26	26	26	26	26	26	26
Pupil transportation										
<b>Total</b>	<b>385</b>	<b>381</b>	<b>403</b>	<b>401</b>	<b>398</b>	<b>400</b>	<b>403</b>	<b>375</b>	<b>376</b>	<b>383</b>

Source: District Personnel Records

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES

Operating Statistics  
Last Ten Fiscal Years  
Unaudited

Pupil/Teacher Ratio

Fiscal Year	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Elementary	Middle School	Senior High School	Hearing Impaired School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2008	1605.5	\$ 35,726,760	\$ 22,253	2.94%	248	1:14	1:13	1:10	1:6	1635.2	1,556.4	2.7%	95.2%
2009	1635.0	35,227,303	21,546	-3.18%	244	1:14	1:11	1:10	1:6	1635.8	1,556.7	0.0%	95.2%
2010	1642.0	36,106,296	21,989	2.08%	237	1:14	1:11	1:10	1:6	1649.0	1,572.0	0.8%	95.3%
2011	1626.0	35,294,695	21,706	-1.29%	231	1:14	1:11	1:10	1:6	1639.8	1,564.6	-0.6%	95.4%
2012	1619.0	35,665,017	22,029	1.49%	228	1:14	1:11	1:10	1:6	1619.7	1,550.4	-1.2%	95.7%
2013	1638.0	37,666,437	22,995	4.39%	229	1:14	1:11	1:10	1:6	1638.0	1,560.8	1.1%	95.3%
2014	1585.0	36,647,838	23,122	0.55%	229	1:14	1:11	1:10	1:6	1585.0	1,514.0	-3.2%	95.5%
2015	1556.0	34,894,272	22,426	-3.01%	240	1:14	1:11	1:10	1:6	1556.0	1,488.0	-1.8%	95.6%
2016	1534.0	37,142,739	24,213	7.97%	240	1:14	1:11	1:10	1:5	1534.0	1,466.0	-1.4%	95.6%
2017	1594.0	37,533,800	23,547	-2.75%	245	1:14	1:11	1:10	1:5	1594.0	1,525.0	3.9%	95.7%

Source: District records

Note: Enrollment based on annual October district count.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**School Building Information  
Last Ten Fiscal Years  
Unaudited**

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b><u>District Building</u></b>										
<b><u>Elementary</u></b>										
Wildwood Elementary (1950) (1965) (1999)										
Square Feet	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Capacity (students)	625	625	625	625	625	625	625	625	625	625
Enrollment	472	488	488	474	496	491	468	456	455	450
<b><u>Middle School</u></b>										
Briarcliff Middle School (1935) (1999)										
Square Feet	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600	21,600
Capacity (students)	269	269	269	269	269	269	269	269	269	269
Enrollment	295	305	305	325	319	301	310	304	317	315
<b><u>High School</u></b>										
Mountain Lakes High School (1953) (1972) (2006)										
Square Feet	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Capacity (students)	750	750	750	750	750	750	750	750	750	750
Enrollment	691	711	711	710	727	720	677	672	672	675
<b><u>Lake Drive School for Deaf and Hard of Hearing Children (1914) (1920)</u></b>										
Square Feet	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500
Capacity (students)	194	194	194	194	194	194	194	194	194	194
Enrollment	145	131	131	108	77	75	80	123	118	116
<b><u>Other</u></b>										
Central Administration	1,186	1,186	1,186	1,186	1,186	1,186	1,186	1,186	1,186	1,186
Square Feet										

**Number of Schools at June 30, 2017**

Elementary = 1  
Middle School = 1  
Senior High School = 1  
Special Ed School = 1

**Source: District Facilities Office**

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of alterations and additions. Enrollment is based on the annual October district count.

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
  
**General Fund  
Schedule of Required Maintenance for School Facilities  
Last Ten Fiscal Years  
Unaudited**

Undistributed Expenditures—Required  
Maintenance for School Facilities  
11-000-261-xxx

*School Facility	Pending Projects (w/DOE Project #)	Gross Building Area (SF)	Ten Year Total	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Wildwood Elementary		43,000	\$ 1,442,081	\$ 148,714	\$ 137,381	\$ 125,295	\$ 149,416	\$ 123,440	\$ 118,173	\$ 119,298	\$ 292,691	\$ 114,263	\$ 113,400
Briarcliff Middle	SP3460-060-04-1000	21,800	777,155	104,359	80,783	80,719	92,935	93,903	73,329	63,698	58,093	68,523	60,814
Lake Drive School		14,500	1,537,346	112,107	121,260	90,512	135,419	131,471	81,202	134,124	206,024	263,795	261,431
M.L. High School		160,000	3,314,073	421,874	387,523	352,239	386,888	339,009	380,295	330,822	88,851	362,570	264,004
		<u>239,100</u>	<u>\$ 7,070,655</u>	<u>\$ 787,054</u>	<u>\$ 726,957</u>	<u>\$ 648,764</u>	<u>\$ 764,658</u>	<u>\$ 687,823</u>	<u>\$ 652,999</u>	<u>\$ 647,942</u>	<u>\$ 645,658</u>	<u>\$ 809,151</u>	<u>\$ 699,649</u>

\*School facilities as defined under EFCFA.  
(N.J.A.C.6A:26-1.2 and N.J.A.C.6A:26A-1.3)

Source: District records



**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**

**Insurance Schedule  
As of June 30, 2017  
Unaudited**

	<u>Coverage</u>	<u>Deductible</u>
Educational Risk and Insurance Consortium (ERIC West) (N.J. School Boards Association Insurance Group)		
School Package Policy:		
Property - Blanket Building & Contents (Consortium Total)	\$ 450,000,000	\$ 5,000
Electronic Data Processing	1,450,000	1,000
Property Damage	100,000,000	5,000
Crime Coverage - Public Employee Dishonesty	100,000	500
Comprehensive General Liability	11,000,000	1,000
Automobile	11,000,000	-
School Leaders Errors and Omissions Liability	11,000,000	5,000
 Berkeley Life and Health Insurance Company		
Student Accident Insurance - Compulsory Coverage	1,000,000	-
 Firemen's Fund Indemnity Corporation		
Excess Umbrella Liability	50,000,000	-
 Morris Essex Workers' Compensation Joint Insurance Fund		
Workers' Compensation Insurance	100,000/500,000/100,000	
 Utica National Insurance Group		
Surety Bonds:		
Treasurer	300,000	500
School Business Administrator	120,000	500

Source: District records

## **Single Audit Section**

**Timothy M. Vrabel & Associates, LLC**  
**Accountants and Auditors**

**Timothy M. Vrabel, RMA, PSA**  
**Chris C. Hwang, CPA**

K-1  
Sheet 1

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Education  
Borough of Mountain Lakes School District  
County of Morris, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States; and in compliance with audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Borough of Mountain Lakes School District as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise Borough of Mountain Lakes School District's basic financial statements, and have issued our report thereon dated September 15, 2017.

**Internal Control Over Financial Reporting**

Management of the Borough of Mountain Lakes School District is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Borough of Mountain Lakes School District's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstance for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Borough of Mountain Lakes School District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Borough of Mountain Lakes School District's internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

**350 Main Road, Suite 104**  
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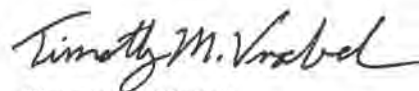
Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Borough of Mountain Lakes School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

#### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough of Mountain Lakes School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Borough of Mountain Lakes School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



Timothy M. Vrabel  
Public School Accountant  
License No. CS000689



Chris C. W. Hwang  
Certified Public Accountant  
License No. CC033704

Montville, New Jersey  
September 15, 2017

**T. M. Vrabel & Associates, LLC**  
**Accountants and Auditors**

**Timothy M. Vrabel, RMA, PSA**  
**Chris C. Hwang, CPA**

K-2  
Sheet 1

REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; REPORT ON SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE REQUIRED BY TITLE 2 U.S. CODE OF FEDERAL REGULATIONS (CFR) PART 200, UNIFORM ADMINISTRATIVE REQUIREMENTS, COST PRINCIPLES AND AUDIT REQUIREMENTS FOR FEDERAL AWARDS AND NEW JERSEY OMB CIRCULAR LETTER 15-08

INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Education  
Borough of Mountain Lakes School District  
County of Morris, New Jersey

**Report on Compliance for Each Major State Program**

We have audited the Borough of Mountain Lakes School District's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement and the New Jersey Compliance Manual State Grants Compliance Supplement that could have a direct and material effect on each of its major state programs for the year ended June 30, 2017. Borough of Mountain Lakes School District's major state programs are identified in the Summary of Auditor's Results Section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to its state programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of Borough of Mountain Lakes School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; in compliance with the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and New Jersey Office of Management and Budget Circular Letter 15-08 Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those

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standards, Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about Borough of Mountain Lakes School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Borough of Mountain Lakes School District's compliance with those requirements.

#### ***Opinion on Each Major State program***

In our opinion, the Borough of Mountain Lakes School District, in the County of Morris, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2017.

#### **Report on Internal Control Over Compliance**

The management of Borough of Mountain Lakes School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Borough of Mountain Lakes School District's internal control over compliance with the types of requirements that could have a direct and material effect on a major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance and to test and report on internal control over compliance in accordance with Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of the Borough of Mountain Lakes School District's internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Borough of Mountain Lakes School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

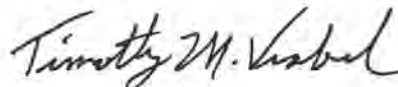
Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

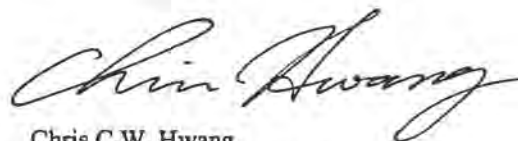


**Report on Schedules of Expenditures of Federal Awards and State Financial Assistance Required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08**

We have audited the financial statements of the Borough of Mountain Lakes School District as of and for the year ended June 30, 2017, and have issued our report thereon dated September 15, 2017, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedules of Expenditure of Federal Awards and State Financial Assistance are fairly stated in all material respects in relation to the financial statements as a whole.



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Public School Accountant  
License No. CS000689



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Certified Public Accountant  
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Montville, New Jersey  
September 15, 2017

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Schedule of Expenditures of Federal Awards, Schedule A  
For the Fiscal Year Ended June 30, 2017

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA or Grant Number	Federal FAIN Number	Grant Period	Award Amount	Balance July 1, 2016	Adjustments	Cash Received	BUDGETARY EXPENDITURES			Total	Repayment of Prior Years' Balances	Balance June 30, 2017		
								Disbursements	Accounts Payable	Encumbrances			Accounts Receivable	Deferred Revenue	Due to Grantor
<b>U.S. Department of Agriculture Passed - Through State Department of Education:</b>															
School Breakfast Program	10.553	171NJ304N1099	7/1/16-6/30/17	\$ 5,910.43	\$ -	\$ -	\$ 5,252.84	\$ 5,910.43	\$ -	\$ -	\$ 5,910.43	\$ -	\$ (657.59)	\$ -	\$ -
School Breakfast Program	10.553	1616NJ304N1099	7/1/15-6/30/16	4,258.60	(473.66)	-	473.66	-	-	-	-	-	-	-	-
<b>Total U.S. Department of Agriculture</b>					<b>(473.66)</b>		<b>5,726.50</b>	<b>5,910.43</b>			<b>5,910.43</b>		<b>(657.59)</b>		
<b>U.S. Department of Education Passed - Through State Department of Education:</b>															
<b>Special Revenue Funds:</b>															
E.S.E.A. Title II A	84.367A	S367A160029	7/1/16-6/30/17	20,673.00	-	-	11,191.00	12,166.25	-	-	12,166.25	-	(975.25)	-	-
E.S.E.A. Title II A	84.367A	S367A150029	7/1/15-6/30/16	21,425.00	(8,585.00)	-	8,585.00	-	-	-	-	-	-	-	-
E.S.E.A. Title II A	84.367A	S367A150029	9/1/13-6/30/14	21,803.00	2.20	-	-	-	-	-	-	-	-	2.20	-
I.D.E.A. Part B, Basic	84.027A	H027A160100	7/1/16-6/30/17	340,393.00	-	-	306,170.00	264,205.59	-	4,822.16	269,027.75	-	-	37,142.25	-
I.D.E.A. Part B, Basic	84.027A	H027A150100	7/1/15-6/30/16	312,983.00	(13,268.00)	-	11,669.00	-	-	-	-	-	(1,569.00)	-	-
I.D.E.A. Part B, Basic	84.027A	H027A150100	9/1/13-6/30/14	253,477.00	2,814.00	-	-	2,814.00	-	-	2,814.00	-	-	-	-
I.D.E.A. Part B, Basic	84.027A	H027A150100	9/1/11-8/31/12	257,556.00	5,548.04	-	-	5,548.04	-	-	5,548.04	-	-	-	-
I.D.E.A. Part B, Preschool	84.173A	H173A160114	7/1/16-6/30/17	7,075.00	-	-	7,075.00	7,075.00	-	-	7,075.00	-	-	-	-
I.D.E.A. Part B, Preschool	84.173A	H173A150114	7/1/15-6/30/16	6,327.00	(5,927.00)	-	6,327.00	-	-	-	-	-	-	-	-
<b>Total U.S. Department of Education (Fund 20)</b>					<b>(29,414.76)</b>		<b>351,617.00</b>	<b>291,609.88</b>		<b>4,822.16</b>	<b>296,632.04</b>		<b>(2,574.25)</b>	<b>37,144.45</b>	
<b>Total Federal Financial Assistance</b>					<b>\$ (20,888.42)</b>		<b>\$ 357,343.50</b>	<b>\$ 297,720.31</b>		<b>\$ 4,822.16</b>	<b>\$ 302,542.47</b>		<b>\$ (3,231.84)</b>	<b>\$ 37,144.45</b>	

The accompanying Notes to Schedules of Awards and Financial Assistance are an integral part of this schedule.

(2) Prior Year Encumbrance Canceled



**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES**  
Schedule of Expenditures of State Financial Assistance, Schedule B  
For the Fiscal Year Ended June 30, 2017

State Grant/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance July 1, 2016	Adjustments	Cash Received	BUDGETARY EXPENDITURES				Total	Repayment of Prior Years' Balances	Balance June 30, 2017			Memo			
							Disbursements	Accounts Payable	Encumbrances	Accounts Receivable			Deferred Revenues	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures			
<b>State Department of Education</b>																			
<b>General Funds:</b>																			
Categorical Transportation Aid	17-495-034-5120-014	7/1/15-6/30/17	\$ 24,374.00	\$ -	\$ -	\$ 22,281.19	\$ 24,374.00	\$ -	\$ -	\$ -	\$ 24,374.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,092.81)	\$ 24,374.00	
Categorical Transportation Aid	16-495-034-5120-014	7/1/15-6/30/16	21,985.00	(1,897.89)	-	1,897.88	-	-	-	-	-	-	-	-	-	-	-	-	
Categorical Special Education Aid	17-495-034-5120-080	7/1/15-6/30/17	707,023.00	-	23,543.17	(1)	623,565.86	707,023.00	-	-	707,023.00	-	-	-	-	-	(90,763.07)	707,023.00	
Categorical Special Education Aid	16-495-034-5120-080	7/1/15-6/30/16	708,191.00	(84,418.51)	-	64,418.51	-	-	-	-	-	-	-	-	-	-	-	(1,790.08)	
Categorical Security Aid	17-495-034-5120-084	7/1/15-6/30/17	20,848.00	-	-	19,057.94	20,848.00	-	-	-	20,848.00	-	-	-	-	-	-	-	
Categorical Security Aid	16-495-034-5120-084	7/1/15-6/30/16	18,445.00	(1,875.43)	-	1,875.43	-	-	-	-	-	-	-	-	-	-	-	-	
Additional Adjustment Aid	17-495-034-5120-085	7/1/15-6/30/17	1.00	-	-	0.01	1.00	-	-	-	1.00	-	-	-	-	-	-	-	
Additional Adjustment Aid	16-495-034-5120-085	7/1/15-6/30/16	1.00	(0.08)	-	0.08	-	-	-	-	-	-	-	-	-	-	-	-	
Per Pupil Growth Aid	17-495-034-5120-087	7/1/15-6/30/17	11,560.00	-	-	10,567.43	11,560.00	-	-	-	11,560.00	-	-	-	-	-	-	(982.57)	
Per Pupil Growth Aid	16-495-034-5120-087	7/1/15-6/30/16	11,560.00	(1,050.04)	-	1,050.04	-	-	-	-	-	-	-	-	-	-	-	-	
PARCC Readiness Aid	17-495-034-5120-088	7/1/15-6/30/17	11,560.00	-	-	10,567.43	11,560.00	-	-	-	11,560.00	-	-	-	-	-	-	(982.57)	
PARCC Readiness Aid	16-495-034-5120-088	7/1/15-6/30/16	11,560.00	(1,050.04)	-	1,050.04	-	-	-	-	-	-	-	-	-	-	-	-	
Professional Learning Community Aid	17-495-034-5120-101	7/1/15-6/30/17	11,110.00	-	-	10,158.07	11,110.00	-	-	-	11,110.00	-	-	-	-	-	-	(953.93)	
Extraordinary Aid	17-495-034-5120-044	7/1/15-6/30/17	169,943.00	-	-	169,943.00	169,943.00	-	-	-	169,943.00	-	-	-	-	-	-	-	
Extraordinary Aid	16-495-034-5120-044	7/1/15-6/30/16	78,840.00	(78,840.00)	-	78,840.00	-	-	-	-	-	-	-	-	-	-	-	-	
Non-Public Transportation Aid	17-495-034-5120-014	7/1/15-6/30/17	5,918.00	-	-	5,918.00	5,918.00	-	-	-	5,918.00	-	-	-	-	-	-	-	
Non-Public Transportation Aid	16-495-034-5120-014	7/1/15-6/30/16	4,176.00	(4,176.00)	-	4,176.00	-	-	-	-	-	-	-	-	-	-	-	-	
Reimbursed TPAF Social Security Contribution	17-495-034-5095-003	7/1/15-6/30/17	1,309,044.28	-	-	1,247,473.28	1,309,044.28	-	-	-	1,309,044.28	-	-	-	-	-	-	-	
Reimbursed TPAF Social Security Contribution	16-495-034-5095-003	7/1/15-6/30/16	1,209,704.66	(80,317.31)	-	80,317.31	-	-	-	-	-	-	-	-	-	-	-	-	
On-Behalf TPAF Pension Contributions	17-495-034-5095-002	7/1/15-6/30/17	1,828,495.00	-	-	1,828,495.00	1,828,495.00	-	-	-	1,828,495.00	-	-	-	-	-	-	-	
On-Behalf TPAF PRM Contributions	16-495-034-5095-001	7/1/15-6/30/16	1,808,875.00	-	-	1,808,875.00	1,808,875.00	-	-	-	1,808,875.00	-	-	-	-	-	-	-	
On-Behalf TPAF LTDI Contributions	16-495-034-5095-004	7/1/15-6/30/16	1,859.00	-	-	1,859.00	1,859.00	-	-	-	1,859.00	-	-	-	-	-	-	-	
<b>Total General Funds</b>				<u>(213,525.31)</u>	<u>23,543.17</u>	<u>5,694,554.42</u>	<u>5,809,608.28</u>				<u>5,809,608.28</u>		<u>(237,430.00)</u>				<u>(67,608.00)</u>	<u>5,809,608.28</u>	
<b>Special Revenue Funds:</b>																			
<b>New Jersey Nonpublic Aid:</b>																			
Textbook Aid	17-100-034-5120-084	7/1/15-6/30/17	6,340.00	-	-	6,340.00	5,813.11	-	-	-	5,813.11	-	-	-	-	-	-	726.89	5,813.11
Textbook Aid	16-100-034-5120-084	7/1/15-6/30/16	6,510.00	2,454.02	(2,454.02)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Auxiliary Services:																			
Home Instruction	16-100-034-5120-067	7/1/14-6/30/15	2,473.32	-	(473.32)	-	-	-	-	-	-	-	(473.32)	-	-	-	-	-	
Handicapped Services:																			
Examination and Classification	17-100-034-5120-069	7/1/15-6/30/17	43,424.00	-	-	43,424.00	31,526.12	-	-	-	31,526.12	-	-	-	-	-	-	11,897.88	31,526.12
Examination and Classification	16-100-034-5120-069	7/1/15-6/30/16	45,894.00	4,441.05	(4,441.05)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Corrective Speech	17-100-034-5120-088	7/1/15-6/30/17	33,573.00	-	-	33,573.00	15,548.60	-	-	-	15,548.60	-	-	-	-	-	-	18,023.40	15,548.60
Corrective Speech	16-100-034-5120-088	7/1/15-6/30/16	36,787.00	15,801.65	(15,801.65)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Supplementary Instruction	17-100-034-5120-068	7/1/15-6/30/17	27,464.00	-	-	27,465.50	20,088.32	-	-	-	20,088.32	-	-	-	-	-	-	7,377.18	20,088.32
Supplementary Instruction	16-100-034-5120-068	7/1/15-6/30/16	15,446.00	0.45	(0.45)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Nursing Services	17-100-034-5120-070	7/1/15-6/30/17	9,800.00	-	-	9,900.00	9,720.00	-	-	-	9,720.00	-	-	-	-	-	-	180.00	9,720.00
Nursing Services	16-100-034-5120-070	7/1/15-6/30/16	10,280.00	540.00	(540.00)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Technology Initiative	17-100-034-5120-373	7/1/15-6/30/17	2,860.00	-	-	2,860.00	2,808.00	-	-	-	2,808.00	-	-	-	-	-	-	52.00	2,808.00
Technology Initiative	16-100-034-5120-373	7/1/15-6/30/16	2,984.00	168.00	(158.00)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Security Aid	17-100-034-5120-609	7/1/15-6/30/17	5,500.00	-	-	5,500.00	5,485.00	-	-	-	5,485.00	-	-	-	-	-	-	15.00	5,485.00
Security Aid	16-100-034-5120-509	7/1/15-6/30/16	2,850.00	150.00	(150.00)	-	-	-	-	-	-	-	-	-	-	-	-	-	
Health Sciences EIP	05-217-EIP-43	7/1/15-6/30/17	243,672.04	-	-	209,177.85	181,103.98	-	-	7,536.75	188,640.71	-	-	-	-	-	-	20,536.94	188,640.71
Health Sciences EIP	05-217-EIP-43	7/1/15-6/30/16	177,367.30	50,253.19	-	-	25,253.19	-	-	-	25,253.19	-	-	-	-	-	-	-	25,253.19
<b>Total Special Revenue Funds</b>				<u>73,333.04</u>	<u>(23,543.17)</u>	<u>338,240.15</u>	<u>297,147.30</u>			<u>7,536.75</u>	<u>304,684.05</u>		<u>(473.32)</u>	<u>45,536.84</u>	<u>38,272.35</u>			<u>304,684.05</u>	
<b>Debt Service Funds:</b>																			
Debt Service Aid - State Support	17-465-034-5120-125	7/1/16-6/30/17	46,213.00	-	-	46,213.00	46,213.00	-	-	-	46,213.00	-	-	-	-	-	-	-	46,213.00
<b>Total Debt Service Funds</b>						<u>46,213.00</u>	<u>46,213.00</u>				<u>46,213.00</u>								<u>46,213.00</u>
<b>Total All Funds</b>				<u>\$ (140,202.27)</u>	<u>\$ (0.00)</u>	<u>\$ 6,079,007.57</u>	<u>\$ 6,152,966.58</u>	<u>\$ -</u>	<u>\$ 7,536.75</u>	<u>\$ 6,160,505.33</u>	<u>\$ -</u>	<u>\$ (237,003.32)</u>	<u>\$ 45,536.84</u>	<u>\$ 38,272.35</u>	<u>\$ (67,806.00)</u>	<u>\$ 6,160,505.33</u>			
<b>Deduct:</b>																			
On-Behalf TPAF Pension Contributions											1,828,495.00								
On-Behalf TPAF PRM Contributions											1,808,875.00								
On-Behalf TPAF LTDI Contributions											1,859.00								
<b>Total State Expenditures Subject to Major Program Determination</b>											<u>\$ 2,621,179.33</u>								

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(1) Reallocated  
(2) Canceled

The accompanying Notes to Schedule of Awards and Financial Assistance are an integral part of this schedule.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE  
FOR THE YEAR ENDED JUNE 30, 2017

Note 1: General

The accompanying schedules of expenditures of awards and financial assistance present the activity of all federal and state programs of the Borough of Mountain Lakes School District Board of Education. The Board of Education is defined in Note I:B. to the Board's basic financial statements. All federal awards and state financial assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

Note 2: Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes I:E and Note I:F. to the Board's basic financial statements. The information in the schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements. Board has elected not to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

Note 3: Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent year due to the state deferral and recording of the state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more deferred June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE  
FOR THE YEAR ENDED JUNE 30, 2017  
(CONCLUDED)

Note 3: Relationship to Basic Financial Statements (Continued)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$2,586.00 for the general fund and \$(17,925.17) for special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the GAAP basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ -0-	\$ 3,883,699.28	\$ 3,883,699.28
Special Revenue Fund	291,809.88	299,424.60	591,234.48
Debt Service Fund	-0-	46,213.00	46,213.00
Food Service Fund	<u>5,910.43</u>	<u>-0-</u>	<u>5,910.43</u>
Total Awards and Financial Assistance	<u>\$ 297,720.31</u>	<u>\$ 4,229,336.88</u>	<u>\$ 4,527,057.19</u>

Note 4: Relationship to State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related state financial reports.

Note 5: Other

The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for post-retirement medical benefits and the normal and accrued liability pension costs for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2017

Part I – Summary of Auditor's Results

Financial Statement Section

- A) Type of auditor's report issued: Unmodified
- B) Internal Control over financial reporting:
- 1) Material weakness(es) identified?        yes   X   no
- 2) Were significant deficiencies identified  
that were not considered to be material  
weaknesses?        yes   X   none reported
- C) Noncompliance material to basic  
financial statements noted?        yes   X   no

Federal Awards Section - Not Applicable

**BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2017**

Part I – Summary of Auditor’s Results (Continued)

**State Financial Assistance Section**

- F) Dollar threshold used to determine Type A Programs \$ 750,000.00
- K) Auditee qualified as low-risk auditee? X yes      no
- L) Type of auditor’s report on compliance for major programs. Unmodified
- M) Internal Control over compliance:
- 1) Material weakness(es) identified?      yes   X   no
- 2) Were significant deficiencies identified that were not considered to be material weaknesses?      yes   X   none reported
- N) Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular 04-04?      yes   X   no

O) Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
17-495-034-5095-003	Reimbursed T.P.A.F. Social Security Contribution
17-495-034-5120-089	Categorical Special Education Aid
17-495-034-5120-084	Categorical Security Aid
17-495-034-5120-085	Additional Adjustment Aid
17-495-034-5120-097	Per Pupil Growth Aid
17-495-034-5120-098	PARCC Readiness Aid
17-495-034-5120-101	Professional Learning Community Aid

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2017  
(CONTINUED)

Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Chapter 5.18 of Government Auditing Standards.

Not Applicable

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2017  
(CONTINUED)

Part 3 – Schedule of Federal Awards and State Financial Assistance Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular 15-08.

Not Applicable

BOARD OF EDUCATION  
BOROUGH OF MOUNTAIN LAKES  
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2017

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular 15-08.

Not Applicable