## **REVISED - DECEMBER 27, 2017**

## SCHOOL DISTRICT

OF

**North Arlington** 

North Arlington Board of Education

**North Arlington, New Jersey** Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

## **REVISED - DECEMBER 27, 2017**

## COMPREHENSIVE ANNUAL FINANCIAL REPORT

of the

North Arlington Board of Education North Arlington, New Jersey

For the Fiscal Year Ended June 30, 2017

Prepared by

North Arlington Board of Education Office of the School Business Administrator/Board Secretary

#### NORTH ARLINGTON SCHOOL DISTRICT

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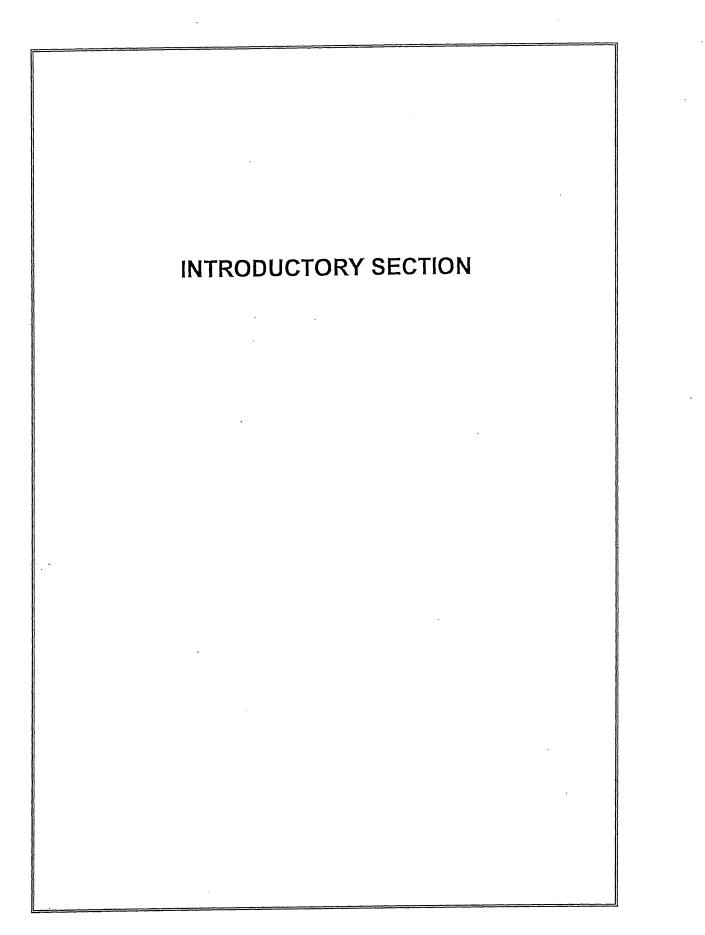
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North Arlington Board of Education 222 Ridge Road North Arlington, NJ 07031 (201) 991-6800 Fax (201) 991-8226



Kathleen McEwin-Marano School Business Administrator /Board Secretary Ext. 3064

Samantha Dembowski Assistant School Business Administrator /Assistant Board Secretary Ext. 2032

December 4, 2017

Honorable President and Members of the Board of Education North Arlington School District Bergen County, New Jersey

Dear Board Members:

The Comprehensive Annual financial Report of the North Arlington School District (District) for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness for the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes under the new Governmental Accounting Standards Board No. 34, the Report of independent accountants, the Management Discussion and Analysis, the basic financial statements, required supplementary information, and the combining and individual fund financial statements. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act amendments of 1996 and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller

General of the United States, and audit requirements of Title 2 U.S. Code of Federal Regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB Circular 15-08.

Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

1. <u>REPORTING ENTITY AND ITS SERVICES</u>: North Arlington School district is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The North Arlington Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 12. These include regular and special education services for handicapped youngsters. The District completed the 2016-2017 fiscal year with an enrollment of 1,761 students, which is slightly less than previous year's enrollment. The following details the changes in the student enrollment of the District over the last five years:

AVERAGE DAILY ENROLLMENT							
Fiscal Year	Student Enrollment	Percentage Change					
2016-2017	1,761	(0.2%)					
2015-2016	1,764	1.70%					
2014-2015	1,734	(0.8%)					
2013-2014	1,748	1.90%					
2012-2013	1,715	4.0%					

#### 2. ECONOMIC CONDITIONS AND OUTLOOK:

Spanning 2.6 square miles in the southwestern tip of Bergen County, the Borough of North Arlington is protected by its big-city neighbors. This family-oriented community exudes small-town charm. It is a place with family-run shops where customers are known by name.

Ethnic diversity is another characteristic of the Borough. This melting pot includes Hispanics, Polish, Portuguese and Italian descendants.

Italian heritage and American history is reflected by North Arlington's monument to Christopher Columbus. The granite bust was presented to the Borough by the North Arlington Chapter of Unico National on October 12, 1992, the quincentennial anniversary of the discovery of America. North Arlington is a crossroads with Hudson County on one side and Essex County on the other. It is adjacent to Lyndhurst, Belleville and Kearny, in a location that affords commuters access to NJ Transit rail service in Lyndhurst, and New Jersey Turnpike and Routes 17, 21 and Route 3.

3. <u>MAJOR INITIATIVES</u>: For the 2017-2018 school year, we are implementing a fully revised, district-wide curriculum. All curricular documents encompass student learning objectives that align to the NJSLS and include interdisciplinary connections. Additionally, all unit maps contain modifications and accommodations for the Gifted and Talented, English Language Learner, Special Education, and At-Risk populations.

Our staff members engage in a variety of sustained professional learning opportunities. Elementary teachers are provided with coaching sessions to support the full implementation of Reading and Writing Workshop. Additionally, our middle school math teachers receive support through Conquer Mathematics.

North Arlington High School, in coordination with Bergen Community College, offers eleventh grade students the opportunity to concurrently earn an Associate Degree in the Arts or Science, while also meeting the requirements to obtain a New Jersey high school diploma. Students in the Early College Academy will have earned an Associate degree of highly transferable college credits at no cost to their families. In addition, students who complete this program will be accepted into New Jersey City University (NJCU) under a full academic scholarship, as long as they meet the minimum G.P.A. requirement. The Early Credit Advantage component of this program also allows seniors to take courses at BCC without committing to the full Associate Degree. Students who earn between six and twelve college credits also receive incentives from NJCU. This program challenges the most dedicated and high-achieving pupils in North Arlington High School. Qualifying high school seniors may also elect to participate in the Structured Learning Experience (SLE) program; students in this program will partake in supervised educational activities that take place in the workplace, an agency or a communitybased organization. These activities are designed to aid students in making educational and career-based decisions. The Career Based Instruction Program (CBI) is designed similarly, but tailors its activities and curriculum to suit the life skill needs for our special education population. This comprehensive program offers our special education students the opportunity to develop their skills within the school as well as in the community.

4. <u>INTERNAL ACCOUNTING CONTROLS</u>: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets for the district are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statement in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of Federal and State financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with

applicable laws and regulations relating to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to Federal and State financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. <u>BUDGETARY CONTROLS:</u> In addition to internal accounting controls, the district maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, to the special revenue fund, and the debt service fund. Project-length Budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2017.

6. <u>ACCOUNTING SYSTEM AND REPORTS</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the district is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statement", Note 1.

7. <u>DEBT ADMINISTRATION</u>: At June 30, 2017, the District's outstanding debt consisted of \$980,000 in general obligation bonds issued in May 2012. The proceeds of this bond issue were used to finance additions and renovations to the district schools.

The District also had outstanding debt at June 30, 2017 of \$2,908,000 in general obligation bonds issued in September 2013. The proceeds of this bond issue were used to (a) currently refund and redeem the \$1,150,000 School District Bond Anticipation Notes, Series 2013, of the Board dated May 30, 2013 and maturing December 4, 2013, which were issued to temporarily finance a portion of the costs of the construction of an athletic field complex to include, without limitation, a 6 lane track, a multipurpose athletic field, and storage, restroom and concession stand buildings, including acquiring the State of New Jersey's riparian rights that run under and through the improvements to the field, any necessary improvements, upgrades, appurtenances, equipment, and site work in connection therewith (the "Project") and (b) to permanently finance the remainder of the costs of the Project.

8. <u>CASH MANAGEMENT:</u> The investment policy of the District is guided in large part by State Statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9. <u>RISK MANAGEMENT</u>: The Board carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## 10. OTHER INFORMATION:

A. INDEPENDENT AUDIT: State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Donohue, Gironda, Doria & Tomkins, LLC, was selected by the Board's audit committee. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendments of 1996 and the requirements of The Uniform Guidance and NJ OMB Circular 15-08. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11. <u>ACKNOWLEDGMENTS:</u> We would like to express our appreciation to the members of the North Arlington School Board for their concern in providing financial accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

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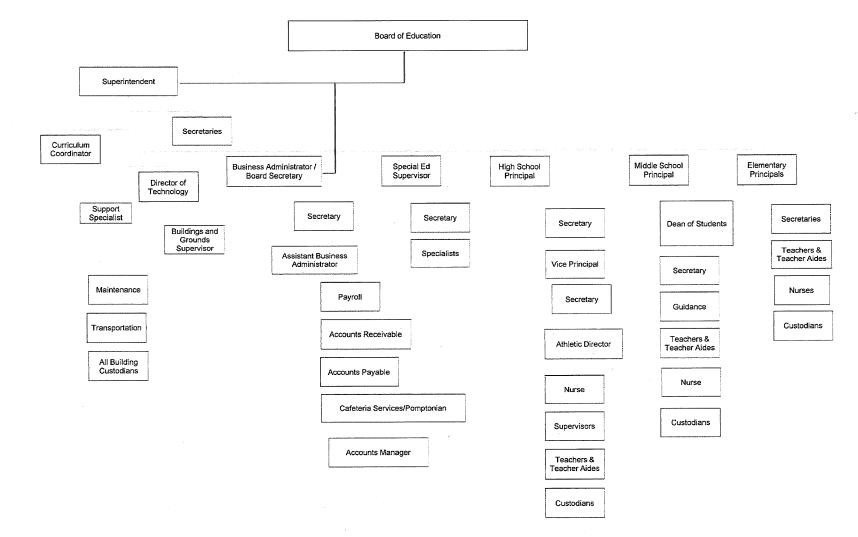
Stephen Yurchak, Ed.D. Superintendent of Schools

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Kotheun Marant

Kathleen McEwin-Marano School Business Administrator

## NORTH ARLINGTON PUBLIC SCHOOLS Organization Chart 2016-17



## NORTH ARLINGTON BOARD OF EDUCATION

## NORTH ARLINGTON, NJ 07031

## **ROSTER OF OFFICIALS**

## **JUNE 30, 2017**

### **MEMBERS OF THE BOARD OF EDUCATION**

#### **TERM EXPIRES**

December 2018

December 2017

December 2017

December 2019

December 2019

George McDermott, Board President

Mary Alice Martin, Board Vice President

Anthony Blanco, Board Member

Michele Higgins, Board Member

Heather Gilgallon, Board Member

## **OTHER OFFICIALS**

Stephen Yurchak, Ed.D., Superintendent of Schools

Kathleen McEwin-Marano, Board Secretary/School Business Administrator Samantha Dembowski, Assistant Board Secretary/Assistant School Business Administrator Fogarty and Hara, Esqs., Board Attorney

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## NORTH ARLINGTON BOARD OF EDUCATION

## **CONSULTANTS AND ADVISORS**

### ARCHITECT

The Spiezle Architectural Group 120 Sanhican Drive Trenton, NJ 08618

## AUDITOR

Donohue, Gironda, Doria & Tomkins, LLC 310 Broadway Bayonne, NJ 07002

## ATTORNEY

Fogarty and Hara, Esqs. 21-00 Route 208 South Fair Lawn, NJ 07410

## **OFFICIAL DEPOSITORY**

TD Bank Ridge Road No. Arlington, NJ 07031 FINANCIAL SECTION

## DONOHUE, GIRONDA, DORIA & TOMKINS, LLC

Certified Public Accountants

Matthew A. Donohue, CPA Robert A. Gironda, CPA Robert G. Doria, CPA (N.J. & N.Y.) Frederick J. Tomkins, CPA, RMA 310 Broadway Bayonne, NJ 07002 (201) 437-9000 Fax: (201) 437-1432 E-Mail: dgd@dgdcpas.com

Linda P. Kish, CPA, RMA Tammy L. Zucca, CPA, RMA Mark W. Bednarz, CPA, RMA Jason R. Gironda, CPA

#### **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and Members of the Board of Education North Arlington School District County of Bergen North Arlington, New Jersey 07031

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, each major fund and the aggregate remaining fund information of the Board of Education of the North Arlington School District, in the County of Bergen, State of New Jersey (the "Board"), as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Board, as of June 30, 2017, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information on pages 12 through 22 and 73 through 80 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Government Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Board's basic financial statements. The introductory section, and other supplementary information such as, the combining and individual fund financial statements, long-term debt schedules and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by Title 2

U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08 respectively, and are also not a required part of the basic financial statements.

The combining and individual fund financial statements, long-term debt schedules, and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules, and schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

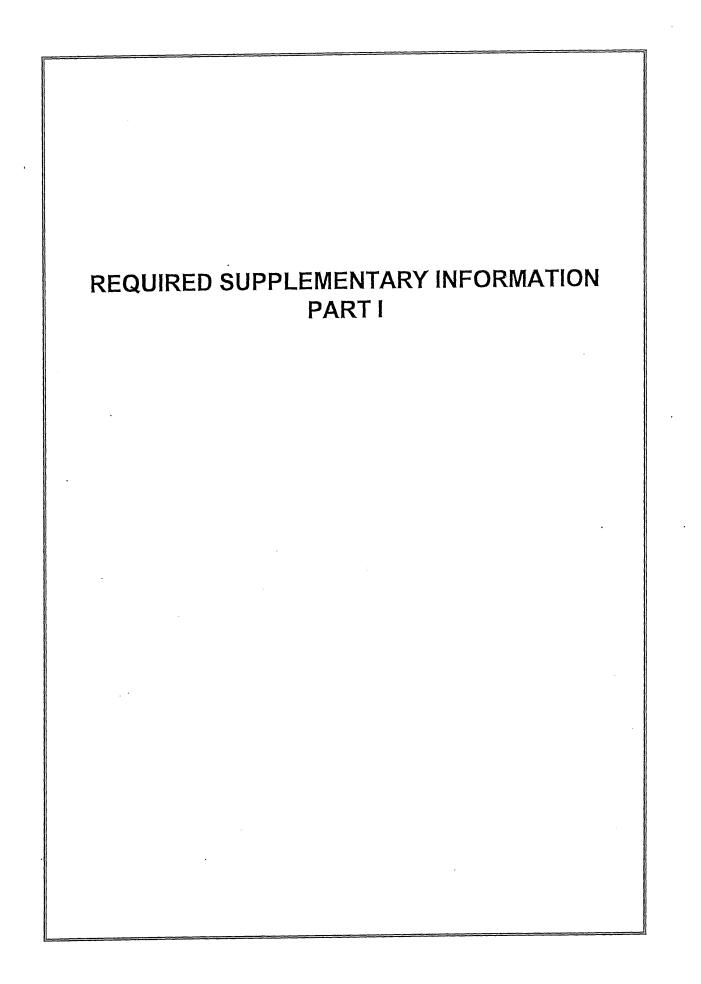
In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2017, on our consideration of the Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government\_Auditing Standards* in considering the Board's internal control over financial reporting and compliance.

DONOHUE, GIRONDA, DORIA & TOMKINS, LLC Certified Public Accountants

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MATTHEW A. DONOHUE Certified Public Accountant Public School Accountant License No. CS 00170

Bayonne, New Jersey December 4, 2017



#### (UNAUDITED)

The discussion and analysis of the North Arlington School District's financial performance provides an overall review of the North Arlington School District's financial activities for the fiscal years ended June 30, 2017 and 2016. The intent of this discussion and analysis is to look at the North Arlington School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the North Arlington School District's financial performance.

#### FINANCIAL HIGHLIGHTS

Key financial highlights for fiscal year 2017 and 2016 are as follows:

- In total, net position for fiscal years 2017 and 2016 are \$13,927,036 and \$12,152,651 respectively. Net position of governmental activities are \$13,756,159 for fiscal year 2017 and \$11,986,237 for fiscal year 2016. Net position of the business-type activities, which represent food services, are \$170,877 for fiscal year 2017 and \$166,414 for fiscal year 2016. This reflects an increase in net position in the amount of \$1,774,385 for fiscal year 2017 and an increase of \$3,103,676 for fiscal year 2016.
- General revenues accounted for \$34,907,755 in 2017 and \$31,633,546 in 2016, while the local tax contribution to General Revenue amounted to \$24,438,749 for 2017 and \$23,835,912 for 2016. Program revenues for Governmental Activities accounted for \$966,632 in 2017 and \$1,082,931 in 2016.
- The School District had \$34,104,465 in expenses for governmental activities in 2017 and \$29,605,741 in 2016. Only \$966,632 of these expenses were offset by program specific charges, grants or contributions for 2017 and \$1,082,931 for 2016. General revenues (predominately property taxes and unrestricted State aid ) of \$34,907,755 for 2017 and \$31,633,546 for 2016 were used to offset the net expenses after program revenues.

#### **USING THE BASIC FINANCIAL STATEMENTS**

This annual report consists of financial statements and notes to those statements. This report is organized to show the reader the North Arlington School District as a financial whole, or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

## (UNAUDITED)

#### USING THE BASIC FINANCIAL STATEMENTS (cont'd)

The statement of net position and statement of activities provide information about the activities of the whole North Arlington School District, presenting both an aggregate view of the North Arlington School District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the North Arlington School District's most significant funds. For the North Arlington School District, the General Fund is the most significant fund.

## **REPORTING THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE**

#### Statement of Net Position and Statement of Activities

While this report contains the large number of funds used by the North Arlington School District to provide programs and activities, the view of the North Arlington School District as a whole looks at all financial transactions and asks the question, "How did we do financially during fiscal year 2017?" The statement of net position and the statement of activities answers this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into consideration all of the current year's revenues and expenses regardless of when cash was received or paid.

These two statements report the North Arlington School District's net position and changes in net position. This change in net position is important because it identifies whether the financial position of the North Arlington School District has improved or diminished for the North Arlington School District as a whole. The cause of this change may be the result of many factors, some financial, some not. Non-financial factors include the North Arlington School District's property tax base, current property tax laws in New Jersey, facility conditions, required educational programs, and other factors.

In the Statement of Net Position and the Statement of Activities, the North Arlington School District is divided into two distinct kinds of activities:

<u>Governmental Activities</u> – Most of the North Arlington School District's programs and services are reported here including instruction, support services, operations and maintenance of plant, pupil transportation, and extracurricular activities.

## (UNAUDITED)

## **REPORTING THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE (cont'd)**

**Business-Type Activity** - This service is provided on a charge for goods or servicesbasis to recover all of the expenses of the goods or service provided. The Food Service Enterprise Fund is reported as a business activity.

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the North Arlington School District's major funds. The North Arlington School District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the North Arlington School District's most significant funds. The North Arlington School District's major governmental funds are the General Fund and Special Revenue Fund.

#### **Governmental Funds**

Most of the North Arlington School District's activities are reported in Governmental Funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The Governmental Fund statements provide a detailed short-term view of the North Arlington School District's general government operations and the basic services it provides. Governmental Fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position, the Statement of Activities, and the Governmental Funds is reconciled in the financial statements.

### **Enterprise Fund**

The Enterprise Fund uses the same basis of accounting as business-type activities; therefore, their statements are essentially the same.

## THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE

The perspective of the Statement of Net Position is of the North Arlington School District as a whole. Table 1 provides a summary of the North Arlington School District's net position for 2017 and 2016.

## (UNAUDITED)

## THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE (cont'd)

Total assets as of June 30, 2017 and 2016 equal \$26,122,381 and \$25,171,116 respectively. Total assets for governmental activities are \$25,949,621 at June 30, 2017 and \$24,996,154 at June 30, 2016. Total assets for business-type activities are \$172,760 at June 30, 2017 and \$174,962 at June 30, 2016.

#### TABLE 1

#### NET POSITION

Aurola	G	overnmental Activities 2017	G	overnmental Activities 2016	A	ness-Type ctivities 2017		iness-Type Activities 2016		Total 2017		Total 2016
Assets Current and Other Assets	s	14,515,891	s	12,970,716	s	83,738	\$	69,402	s	14,599,629	s	13,040,118
Capital Assets, Net	9	11,433,730	φ	12,025,438	3	89,022	3	105,560	3	11,522,752	3	12,130,998
Total Assets	\$	25,949,621	S	24,996,154	S	172,760	\$	174,962	S	26,122,381	\$	25,171,116
Deferred Outflows of Resources	S	3,212,386		1,387,747		<u>-</u> .		-		3,212,386		1,387,747
Liabilities												
Current and Other Liabilities	\$	11,308,549	\$	9,744,365	\$	1,883	\$	8,548	S	11,310,432	s	9,752,913
Long-Term Liabilities		4,097,299		4,534,087		-		-		4,097,299		4,534,087
Total Liabilities	\$	15,405,848	\$	14,278,452	\$	1,883	\$	8,548	\$	15,407,731	\$	14,287,000
Deferred Inflows of Resources		<u> </u>	\$	119,212	<u> </u>			<u> </u>	\$	-	\$	119,212
Net Position												
Net Investment in Capital												
Assets	\$	7,477,640	\$	7,637,935	\$	89,022	\$	105,560	\$	7,566,662	\$	7,743,495
Restricted		13,158,375		10,406,956		-		-		13,158,375		10,406,956
Committed		338,675		365,886		-		-		338,675		365,886
Assigned		-		-		-		-		-		-
Unassigned		(7,218,531)		(6,424,540)		81,855		60,854		(7,136,676)		(6,363,686)
Total Net Position	5	13,756,159	\$	11,986,237	\$	170,877	\$	166,414	Ŝ	13,927,036	S	12,152,651

## (UNAUDITED) THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE (cont'd)

Table 2 reflects changes in net position for fiscal year 2017 and 2016.

#### TABLE 2

#### CHANGES IN NET POSITION

	Governmental		d	Business-Type								
		ctivities 2017		Activities 2016		ctivities 2017	Activities 2016		Total 2017			Total 2016
Revenues		2017		2010	·	2017		2010		2017		2010
Program Revenues:												
Charges for Services	\$	12,701	S	17,375	S	312,361	s	310,183	Ş	325,062	S	327,558
Operating Grants		953,931		1,065,556		234,548		235,795		1,188,479		1,301,351
Total Program Revenues	S	966,632	S	1,082,931	\$	546,909	S	545,978	S	1,513,541	S	1,628,909
General Revenues:												
Property Taxes	\$	24,438,749	S	23,835,912	\$	-	S	-	S	24,438,749	S	23,835,912
Grants and Entitlements		9,988,004		7,549,492		-		-		9,988,004		7,549,492
Interest		26,686		17,592		-		-		26,686		17,592
Miscellaneous		263,601		230,550		-		-		263,601		230,550
Total General Revenues	S	34,717,040	S	31,633,546	\$	-	S	-	\$	34,717,040	S	31,633,546
Total Revenues	S	35,683,672	S	32,716,477	<u>_</u> \$	546,909	S	545,978	S	36,230,581	S	33,262,455
Function/Program Expenses												
Instruction		11,437,235		10,993,810		-		-		11,437,235		10,993,810
Support Services:												
Tuition, Student & Instructional Staff		3,966,585		3,650,992		-		-		3,966,585		3,650,992
BOE, Administrative and Fiscal		14,187,581		11,156,717		-		-		14,187,581		11,156,717
Operation and Maintenance of Plant		2,891,272		2,239,083		-		-		2,891,272		2,239,083
Pupil Transportation		530,894		428,947		-		-		530,894		428,947
Charter School		61,554		16,810		-		-		61,554		16,810
Unallocated Depreciation		914,915		998,833		-		-		914,915		998,833
Interest on Long-Term Debt		114,429		120,549		-		-		114,429		120,549
Food Service		-		<u> </u>		542,446		553,038		542,446		553,038
Total Expenses	\$	34,104,465	S	29,605,741	\$	542,446	\$	553,038	S	34,646,911	\$	30,158,779
Excess before Special Items		1,579,207		3,110,736		4,463		(7,060)		1,583,670		3,103,676
Special Items - Adjust Accumulated Depreciation		190,715		<u> </u>	••••••	-		-		190,715		-
Change in Net Position		1,769,922		3,110,736		4,463		(7,060)		1,774,385		3,103,676
Net Position - July 1		11,986,237	<u></u>	8,875,501		166,414		173,474	<b></b> .	12,152,651		9,048,975
Net Position - End of the Year		13,756,159	<u>s</u>	11,986,237	\$	170,877	S	166,414	\$	13,927,036	\$	12,152,651

## (UNAUDITED) THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE(cont'd)

The total increase in net assets for Governmental Activities is 1,769,922 for the year ended June 30, 2017 and 3,110,736 for the year ended June 30, 2016. The total increase (decrease) in net assets for Business-Type activities for 2017 and 2016 is 4,463 and (7,060), respectively. The total increase in net assets as of June 30, 2017 and 2016 is 1,774,385 and 3,103,676 respectively.

#### **Governmental Activities**

The statement of activities reflects the cost of program services and the charges for services and sales, grants, and contributions offsetting those services. Table 3a, for Governmental Activities, indicates the total cost of services and the percentage cost of services. It identifies the cost of these services supported by tax revenues and unrestricted state entitlements.

#### **GOVERNMENTAL ACTIVITIES**

	Total Cost of Services 2016-2017	Total Cost of Services 2015-2016	Percent of Total 2017	Percent of Total 2016
Instruction	11,437,235	10,993,810	33.54%	37.13%
Support Services:				
Tuition, Student & Instructional Staff	3,966,585	3,650,992	11.78%	12.33%
BOE, Administrative and Fiscal	14,187,581	11,156,717	41.60%	37.68%
Operation and Maintenance of Plant	2,891,272	2,239,083	8.48%	7.56%
Pupil Transportation	530,894	428,947	1.56%	1.45%
Charter School	61,554	16,810	0.02%	0.06%
Unallocated Depreciation	914,915	998,833	2.68%	3.37%
Interest on Long-Term Debt	114,429	120,549	0.34%	0.41%
Total Expenses	\$ 34,104,465	\$ 29,605,741	100.00%	100.00%

## (UNAUDITED)

#### THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE(cont'd)

#### Governmental Activities (cont'd)

The Governmental Activities in the above chart demonstrate that \$11,437,235 for fiscal year 2017 and \$10,993,810 for fiscal year 2016 are allocated to school-based budgets and are identified as Instruction. Additionally, Pupil and Instructional Staff Activities are \$3,966,585 for fiscal year 2017 and \$3,650,992 for fiscal year 2016. As of June 30, 2017 and 2016, combined resources from Instruction and Pupil and Instructional Staff Activities are \$15,403,820 and \$14,644,802 respectively.

Together the aforementioned categories account for 45.32% and 49.46% of the Governmental Activities for fiscal year 2017 and 2016, respectively.

Pupil transportation costs reflect the cost for salaries, overtime, maintenance of fleet and contracted transportation services.

#### **Business-Type Activities**

#### TABLE 3b

#### **BUSINESS ACTIVITIES**

Revenues	Ś	otal Cost of Services 016-2017		otal Cost of Services 015-2016	Percent of Total 2017	Percent of Total 2016
Program Revenues:	+		<b>.</b>			
Charges for Services	\$	312,361	\$	310,183	57.11%	56.81%
Operating Grants		234,548		235,795	42.89%	43.11%
Total Revenues	\$	546,909	\$	545,978	100.00%	100.00%
Special Item	\$		\$		0.00%	0.00%
Total Revenues and Special Items	\$	546,909	\$	545,978	100.00%	100.00%
Function/Program Expenses						
Food Service		542,446	-	553,038	100.00%	100.00%
Total Expenses	\$	542,446	\$	553,038	100.00%	100.00%
Change in Net Position	\$	4,463	\$	(7,060)		

## (UNAUDITED)

### THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE(cont'd)

#### Business-Type Activity(cont'd)

The Business-Type Activity of the North Arlington School District is the food service operation. This program had revenues of \$546,909 and expenses of \$542,446 for fiscal year 2017 and revenues and special items of \$545,978 and expenses of \$553,038 for fiscal year 2016. For fiscal year 2017, the food service operation realized a net increase of \$4,463 and a net decrease of \$7,060 for fiscal year 2016.

The Board of Education suggests efforts that continue to increase sales and reducing costs. The North Arlington Board of Education and school administrators are committed and have concentrated efforts to ensure that all students who are eligible for Free/Reduced lunch submit the proper forms for eligibility in a timely manner.

### Source of Revenue

The local tax revenue has been stable for several years.For all Governmental Activities, state revenue support approximately 17.0 % for 2017 and 16.3 % for 2016. The community, as a whole, is 80.9% for 2017 and 81.7 % for 2016 of the support. Federal revenue accounts for 2.1% for 2017 and 2.5% for 2016 of the total cost of programs for the North Arlington School District students.

Fiscal Year Ended June 30	<u></u>	Local Levy	_	ther Local Revenue	 State Revenue	_	Federal Revenue	 Total
2017	\$	24,438,749	\$	232,569	\$  5,176,211	\$	648,381	\$ 30,495,910
2016	\$	23,835,912	\$	153,523	\$  4,804,195	\$	744,400	\$ 29,538,030

As of June 30, 2017 and 2016, the total revenue from all sources is \$30,495,910 and \$29,538,030 respectively.

## (UNAUDITED)

#### THE NORTH ARLINGTON SCHOOL DISTRICT AS A WHOLE(cont'd)

#### **The North Arlington School District's Funds**

Information about the school district's major funds starts on Page 26. These funds are accounted for using standards established by the Government Accounting Standards Board Statement No. 34. As of June 30, 2017 and 2016, total Governmental Funds had revenues of \$30,495,910 and \$29,538,030, and expenditures and other financing sources of \$27,764,839 and \$27,299,525 respectively.

#### **General Fund Budgeting Highlights**

The North Arlington School District's budget is prepared according to New Jersey law as it pertains to North Arlington School Districts. During the 2016-2017 and 2015-2016 school years, all schools in the District operated within the boundaries of state budget guidelines.

The North Arlington School District is based on accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The most significance budgeted fund is the General Fund.

During the course of fiscal year 2017, the North Arlington School District amended its General Fund budget as needed. The budgeting systems are designed to tightly control total program budgets, but provide flexibility for program management.

For the General Fund as of June 30, 2017 and 2016, actual revenues and other financing sources sources in the amount of \$29,131,550 and \$27,981,143 respectively were above the original budgeted revenues and other financing sources.

## (UNAUDITED)

## CAPITAL ASSETS AND DEBT ADMINISTRATION

#### **Capital Assets**

At the end of fiscal year 2017 and 2016, the North Arlington School District had \$11,433,730 and \$12,025,438, respectively, invested in capital assets, for governmental activities. This amount represents a net decrease (including additions and deductions) of \$591,708 from 2016 to 2017 due to depreciation expense exceeding additions. More detailed information about the Board's capital assets and depreciation is represented in Note 5 to the financial statements.

#### <u>Debt</u>

At June 30, 2017, the North Arlington School District had no long-term debt payable from Proprietary Fund resources. Long-term liabilities includes debt service, compensated absences and capital lease obligations. More detailed information about the Board's long-term liabilities is presented in Note 6 to the financial statements.

#### **Current Issues**

The North Arlington School District has been and continues to utilize sound accounting practices in the state of a declining economy and uncertainty in state funding. The North Arlington School District has been faced with modest pupil enrollment during the last few years. Rising special education populations are one area in which close monitoring should occur. Continuous efforts are being made to address classroom needs in both regular and special education programs.

The North Arlington School District has carefully monitored its needs in both the short and long term. Per pupil costs remain below the state average and capital costs have addressed the District's needs for at least the next few years. S-1701 has a propensity to negatively affect all school districts, including North Arlington. CAP restrictions, rising special education costs, under-funded and unfunded state mandates, escalating health benefit costs, and the inability to pose second questions to the public will create interesting and difficult challenges for providing a thorough and efficient education for all public school children. The North Arlington Board of Education will address the challenges and make changes in order to continue to meet the needs of the students and community.

## (UNAUDITED)

# CONTACTING THE NORTH ARLINGTON SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

The Management Discussion and Analysis of this financial report is designed to provide citizens, taxpayers and investors with a snapshot of the North Arlington School District's finances. Also, to reflect the North Arlington School District's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to Kathleen McEwin-Marano, School Business Administrator/Board Secretary, North Arlington School District, 222 Ridge Road, North Arlington, New Jersey 07031.

## DISTRICT-WIDE FINANCIAL STATEMENTS

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#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Net Position

#### June 30, 2017

	Governmental Activities	Business-type Activities	Totals
ASSETS			······································
Assets:		1	
Cash and cash equivalents	\$ 6,272,342	\$ 68,337	\$ 6,340,679
Receivables, net	\$ 337,469	φ. οσμοτ	337,469
Due from Governmental Funds	φ σσημον	\$ 11,343	11,343
Due from Payroll Agency Trust Fund	93,792	-	93,792
Inventories		\$ 4,058	4,058
Escrow deposit	-		-
Restricted Assets:			
Restricted cash and cash equivalents	\$ 1,170,217		1,170,217
Capital Reserve account-cash	\$ 6,642,071		6,642,071
Capital assets, net	11,433,730	\$ 89,022	11,522,752
Total assets	25,949,621	172,760	26,122,381
Deferred Outflows of Resources:			
PERS Pension	3,212,386		3,212,386
LIABILITIES			
Accounts payable	376,424	\$ 1,883	378,307
Federal			
State	47,742		47,742
Interfund payables	-		-
Federal	44,840		44,840
Due to business-type activities	11,343		11,343
Other payables	-		-
Deferred Revenues	232,119		232,119
Long term liabilities - due within one year	436,715		436,715
Long term liabilities - due beyond one year	4,097,299		4,097,299
Net Pension Liability - PERS Total liabilities	10,159,366	1.002	10,159,366
1 otal madmilles	15,405,848	1,883	15,407,731
Deferred Inflows of Resources:			
Pers Pension	_	_	_
			·
NET POSITION			
Net Investment in Capital Assets	7,477,640	89,022	7,566,662
	.,,.		.,
Restricted for:			
Capital projects	7,652,770		7,652,770
Other purposes	5,505,605		5,505,605
Committed: Year End Encumbrances	338,675		338,675
Assigned:			
Designated for subsequent			
year's expenditures	-		-
Unassigned	(7,218,531)	\$ 81,855	(7,136,676)
Total net position	\$ 13,756,159	\$ 170,877	\$ 13,927,036

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#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Activities for the Fiscal Year ended June 30, 2017

				Progr	am Revenues	
Functions/Programs	Expenses		arges for services	Operating Grants and Contributions		Capital Grants and Contributions
Governmental Activities:						
Instruction:						
Regular	\$	7,916,139	\$ 12,701	\$	774,436	
Special Education		2,280,091				
Other special instruction		609,695				
Other instruction		631,310				
Support services:						
Tuition		1,399,033				
Student & instruction related services		2,567,552			179,495	
School administrative services		1,126,157				
General and business administrative services		13,061,424				
Plant operation and maintenance		2,891,272				
Pupil transportation		530,894				
Charter school		61,554				
Unallocated depreciation		914,915				
Interest on Long Term Debt		114,429				x
Total governmental activities		34,104,465	 12,701		953,931	······
Business-type activities:						
Food service		542,446	312,361		234,548	
Total business-type activities		542,446	 312,361		234,548	
Total primary government	\$	34,646,911	\$ 325,062	\$	1,188,479	

General revenues:

Taxes:

Property taxes, levied for general purposes, net

Property taxes, levied for debt service

Federal and State aid not restricted

Investment earnings

Miscellaneous income

Transfer from General Fund - Other

Prior Year Payables Cancelled

Special item-Adjustment of Accumulated Depreciation Total general revenues, special items, extraordinary items and transfers

Change in Net Position

Net Position - July 1 Net Position - June 30

Governmental	Business-type	
Activities	Activities	Total
\$ (7,129,002)	×	\$ (7,129,002
(2,280,091)		(2,280,091
(609,695)		(609,695
(631,310)		(631,310
(1,399,033)		(1,399,033
(2,388,057)		(2,388,057
(1,126,157)		(1,126,157
(13,061,424)		(13,061,424
(2,891,272)		(2,891,272
(530,894)		(530,894
(61,554)		(61,554
(914,915)		(914,915
(114,429)		(114,429
(33,137,833)	teller in die der sone on einen ander	(33,137,833
	4,463	4,463
	4,463	4,463
\$ (33,137,833)	\$ 4,463	\$ (33,133,370

Net (Expense) Revenue and

24,028,320		24,028,320
410,429		410,429
9,988,004		9,988,004
26,686		26,686
181,337		181,337
-		-
82,264		82,264 <i>-</i>
190,715	-	190,715
34,907,755	-	34,907,755
1,769,922	4,463	1,774,385
11,986,237	166,414	12,152,651
\$ 13,756,159	\$ 170,877	\$ 13,927,036

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## FUND FINANCIAL STATEMENTS

# GOVERNMENTAL FUNDS

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11,433,730

#### NORTH ARLINGTON SCHOOL DISTRICT Balance Sheet Governmental Funds June 30, 2017

	Governmental Fund Types						
	General		Special evenue	Capital Projects		Debt ervice	Total Governmental Funds
ASSETS				 			
Assets:							
Cash and cash equivalents	\$ 6,272,341	\$	76,646	\$ 1,093,571	\$	1	\$ 7,442,559
Accounts receivable:							
Federal	11,020		44,567				55,587
State	281,882		-				281,882
Interfund	120,653						120,653
Miscellaneous	-						-
Capital reserve account - restricted cash	6,642,071			 			6,642,071
Total Assets	\$ 13,327,967		121,213	 1,093,571	\$	1	\$ 14,542,752
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accounts payable - General	\$ 320,413	\$	-	\$ -	\$	-	\$ 320,413
Accounts payable -Special Revenue			-				-
Accounts payable -Capital Projects				56,011			56,011
Intergovernmental payable:							
State			47,742				47,742
Federal			44,840				44,840
Interfund payable	11,343			26,861			38,204
Other payables	-						-
Deferred revenue	203,488		28,631	 			232,119
Total Liabilities	535,244		121,213	 82,872		·	739,329
Fund balances:							
Restricted							
Reserved Excess Surplus- Designated	0.105.670						-
for Subsequent Year's Expenditures	2,495,678						2,495,678
Reserve for Excess Surplus	3,009,927						3,009,927
Capital Reserve	6,642,071						6,642,071
Committed:	220 (75			17.001			250 500
Year-End Encumbrances	338,675			17,921			356,596
Assigned-							
Designated for subsequent year's expenditures	-			000 770			-
Unassigned	306,372			 992,778		1	1,299,151
Total Fund Balances	12,792,723	<u> </u>		 1,010,699	·	1	13,803,423
Total Liabilities and Fund Balances	\$ 13,327,967	\$	121,213	\$ 1,093,571	\$	1	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and, therefore are not reported in the funds. The cost of the assets is \$31,495,408 and the accumulated depreciation is \$20,061,678 (See Note 5)

Long-term liabilities, including bonds payable, are not due and payable in the	
current period and therefore are not reported as liabilities in the funds.	(4,534,014)
Net Pension Liability - PERS	(10,159,366)
Deferred Outflows of Resources - PERS	3,212,386
Deferred Inflows of Resources - PERS	-
Net position of governmental activities (Exhibit A-1)	\$ 13,756,159

See accompanying notes to financial statements.

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

for the Fiscal Year ended June 30, 2017

		Gov	ernmental Fund Ty	pes	
	Convert	Special	Capital	Debt	Governmental
	General	Revenue	Projects	Service	Funds
REVENUES					
Local sources:	¢ 04.000.000		¢	\$ 410,429	\$ 04 420 740
Local tax levy	\$ 24,028,320	\$ -	\$-	\$ 410,429	\$ 24,438,749
Summer Program	12,701				12,701
Interest on investments	26,686				26,686
Miscellaneous	181,337				181,337
Total revenues-local sources	24,249,044			410,429	24,659,473
Y I	/	11.045			11.045
Local sources	,	11,845			11,845
State sources	4,882,506	293,705	-		5,176,211
Federal sources	-	648,381			648,381
Total revenues	29,131,550	953,931	-	410,429	30,495,910
EXPENDITURES					
Current expense:					
Instruction	10,662,799	774,436			11,437,235
Undistributed expenditures	15,525,897	179,495			15,705,392
Capital outlay	21,401	- 179,495	111,092		132,493
Debt service	21,401	-	111,072	510,429	510,429
Charter School	61,554			510,425	61,554
	26,271,651	953,931	111,092	510 420	
Total expenditures	20,2/1,031	955,951	111,092	510,429	27,847,103
Excess (deficiency) of revenues over					-
(under) expenditures	2,859,899		(111,092)	(100,000)	2,648,807
OTHER FINANCING SOURCES (USES)					
Transfer to Debt Service	_		(100,000)	100,000	-
Transfer from General Fund - Other	_		(100,000)	100,000	
Capital outlay transfer to capital projects					
Capital Reserve transfer to Capital Projects	-		-		-
	-		-		-
Capital leases (non budgeted)	. –		82,264		- 82,264
Prior Year Payables Cancelled			82,204		82,204
Refunding of Bonds			-		-
Bond Proceeds				100.000	
Total other financing sources (uses)			(17,736)	100,000	82,264
Net changes in fund balance	2,859,899		(128,828)		2,731,071
Fund balances, July 1	9,932,824		1,139,527	1	6,015,722
Fund balances, June 30	\$ 12,792,723	\$ -	\$ 1,010,699	\$ 1	\$ 13,803,423

See accompanying notes to financial statements.

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#### NORTH ARLINGTON SCHOOL DISTRICT Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities for the Fiscal Year ended June 30, 2017 Total net change in fund balances - governmental funds (from B-2) \$ 2,731,071 Amounts reported for governmental activities in the statement of activities (A-2) are different because: Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the period. Depreciation Expense (914, 915)\$ Capital Outlays 132,493 (782, 422)Repayments of bond principal and capital leases payable are expenditures in the governmental funds, but the repayments reduce long-term liabilities in the statement of net position and is not reported in the statement of activities. Repayment of Bond Principal 396,000 Capital Leases Payments of Capital Leases Payable 35,413 431,413 Special item- Adjustment of Accumulated Depreciation 190,715 In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) and pension liabilities are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+). Change in compensated absences 73 (800,928) Additional PERS pension expense recognized (800, 855)Change in net position of governmental activities 1,769,922 \$

See accompanying notes to financial statements.

# PROPRIETARY FUNDS

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Net Position Proprietary Funds June 30, 2017

	Business-Type Activities Enterprise Funds	
ASSETS	Food Service	
Current Assets: Cash and cash equivalents Interfund receivable Inventories Total Current Assets	\$ 68,337 11,343 4,058 83,738	
Fixed Assets: Equipment Accumulated depreciation Total Fixed Assets Total Assets	282,284 (193,262) 89,022 \$ 172,760	
LIABILITIES AND NET POSITION		
Liabilities: Due to Management Company Total Current Liabilities	\$ 1,883 1,883	
Net Position: Restricted Unrestricted Total Net Position	89,022 81,855 170,877	
Total Liabilities and Net Position	\$ 172,760	

See accompanying notes to financial statements.

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds for the Fiscal Year ended June 30, 2017

	Business-Type Activities Enterprise Fund
	Food Service
OPERATING REVENUES:	
Charges for services	
Daily sales - reimbursable programs	\$ 183,312
Daily sales - non-reimbursable programs	129,049
Total Operating Revenues	312,361
ODED ATTAIC EXDEMICE.	
OPERATING EXPENSES:	150 075
Cost of sales - reimbursable programs	158,075
Cost of sales - non-reimbursable programs	47,365
Commodities	36,972
Labor costs	154,036
Fringe Benefits Payroll Taxes	14,197
	22,709
Supplies and materials Insurance	26,530
	20,304
Management fee	32,130
Depreciation	30,128
Total Operating Expenses	542,446
Operating income (loss)	(230,085)
NONORPHATNIC DEVENTIES	
NONOPERATING REVENUES:	
State sources:	5 500
State school lunch program	5,503
Federal sources:	100 070
Nutrition reimbursements	192,073
Food distribution program	36,972
Total Nonoperating Revenues	234,548
Net (loss) before operating transfers and other special items	4,463
Or anoting the application	•
Operating transfers:	'
Special item-appraisal of capital assets adjustment	
Net loss before special items	4,463
	.,
Special item:	
Loss on disposal of fixed assets	
Change in net position	4,463
Total Net Position, July 1	166,414
T-+-1N-+ D	ф 170.077
Total Net Position, June 30	\$ 170,877

See acccompanying notes to financial statements.

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Cash Flows Proprietary Funds for the Fiscal Year ended June 30, 2017

	Business-Type Activities Enterprise Fund
	Food Service
Cash flows from operating activities:	\$ 312,361
Receipts from customers Payments to employees	\$ 312,361 (190,942)
Payments to suppliers	(329,403)
Net cash (used for) operating activities	(207,984)
Not easi (used for) operating activities	(207,904)
Cash flows from non-capital financing activities:	
State sources	6,211
Federal sources	216,768
Food distribution program	36,972
Net cash provided by non-capital financing activities	259,951
Cash flows from investing activities:	
Purchase of Equipment	(13,590)
Net cash (used for) investing activities	(13,590)
Net increase in cash and cash equivalents	38,377
Cash and cash equivalents, July 1	29,960
Cash and cash equivalents, June 30	\$ 68,337
Reconciliation of operating loss to net cash (used for) provided by operating activities: Operating (loss)	\$ (230,085)
Adjustment to reconcile operating (loss) to net cash (used for) provided by operating activities:	
Decrease in inventories	(1,362)
Increase in due to Management Company	(6,665)
Depreciation	30,128
Total adjustments	22,101
Net cash (used for) operating activities	<u>\$ (207,984)</u>

See accompanying notes to financial statements.

# FIDUCIARY FUNDS

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Fiduciary Net Position Fiduciary Funds June 30, 2017

		Agency	
	Private Purpose Scholarship Funds	Student Activity	Payroll
ASSETS			
Cash and cash equivalents	\$ 27,533	\$ 435,738	\$ 158,527
Total Assets	\$ 27,533	\$ 435,738	\$ 158,527
LIABILITIES AND NET POSITION			
Liabilities: Payroll deductions & withholdings Due to student groups Total Liabilities	\$ -	\$	\$ 158,527 158,527
Net Position: Reserved for scholarships Total Net Position	<u>27,533</u> 27,533		
Total Liabilities and Net Position	\$ 27,533	\$ 435,738	\$ 158,527

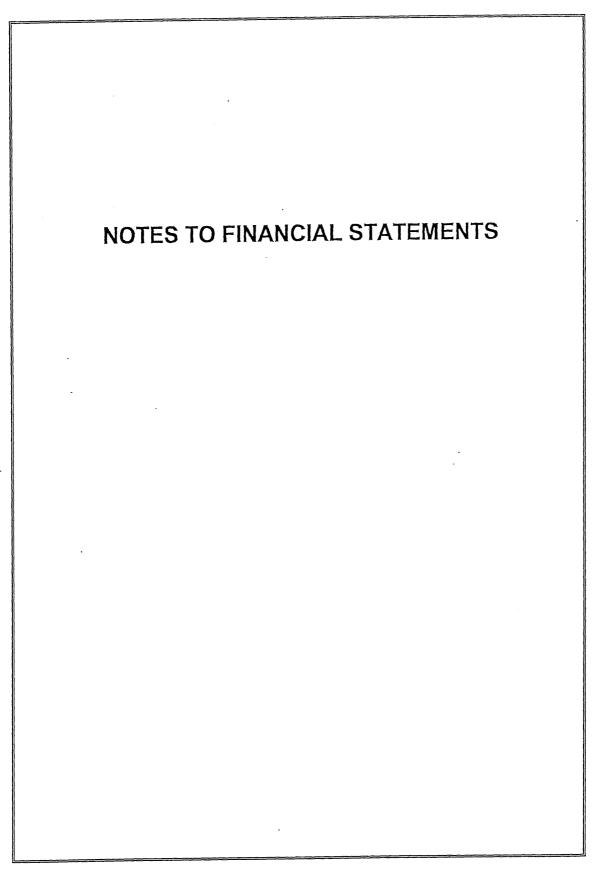
See accompanying notes to financial statements.

#### Exhibit B-8

#### NORTH ARLINGTON SCHOOL DISTRICT Statement of Changes in Fiduciary Net Position Fiduciary Funds for the Fiscal Year ended June 30, 2017

	Private Purpose Scholarship Funds	
ADDITIONS		
Local Sources: Contributions	\$	47,935
Total additions		47,935
DEDUCTIONS		
Scholarships awarded		36,178
Total deductions	<u></u>	36,178
Changes in Net Position		11,757
Net Position-beginning of year Net Position-end of year	\$	15,776 27,533

See accompanying notes to financial statements.



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#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (Board) of the North Arlington School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements.

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved Statement No. 34, *Basic Financial Statements - and Management's Discussion and analysis - for State and Local Governments*. Certain of the significant changes in the Statement include the following:

The financial statements include:

A Management Discussion and Analysis (MD&A) section providing an analysis of the Board's overall financial position and results of operations.

Financial statements prepared using full accrual accounting for all of the Board's activities.

A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements (including Notes to the Financial Statements). The Board has continued to implement the general provisions of the Statement in the current year. Internal activity is eliminated in the statement of activities.

The more significant of the Board's accounting policies are described below:

#### A. <u>Reporting Entity:</u>

The North Arlington School District is a Type II District located in the County of Bergen, State of New Jersey. As a Type II District, the School District functions independently through a Board of Education. The Board is comprised of five members appointed to three-year terms. The purpose of the District is to educate students in grades K-12. The

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## A. <u>Reporting Entity:</u> (cont'd)

North Arlington School District had an approximate enrollment at June 30, 2017, of 1,761 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB *Codification of Governmental Accounting and Financial Reporting Standards*, is whether:

- the primary government is financially accountable for the organization.
- the organization is legally separate (can sue or be sued in their own name).
- the District holds the corporate powers of the organization.
- the District appoints a voting majority of the organization's Board
- the District is able to impose its will on the organization.
- the organization has the potential to impose a financial benefit/burden on the District.
- there is a fiscal dependency by the organization on the District.

Based on the aforementioned criteria, the District has no component units.

#### **B.** Basic Financial Statements - District-Wide Statements:

The Board's basic financial statements include both district-wide (reporting the Board as a whole) and fund financial statements (reporting the Board's major funds). Both the district-wide and fund financial statements categorize primary activities as either governmental or business type. The Board's general operating services, special revenue, capital projects, debt service and nonexpendable trust funds are classified as governmental activities. The Board's food service is classified as a business-type activity.

The Statement of Net Position and Statement of Activities display information about the reporting district as a whole. They include all funds of the reporting entity except for fiduciary funds.

In the District-Wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Board's net position is reported in three parts - invested in capital assets, net of related debt; restricted net

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### B. <u>Basic Financial Statements - District-Wide Statements:</u> (cont'd)

position; and unrestricted net position. The Board first utilizes restricted resources to finance qualifying activities.

The District-Wide Statement of Activities reports both the gross and net cost of each of the Board's functions and business-type activities. The functions are also supported by general government revenues (property and certain intergovernmental revenues). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property, taxes, intergovernmental revenues, interest income, etc.)

The district-wide focus is more on the sustainability of the Board as an entity and the change in the Board's net position resulting from the current year's activities.

## C. <u>Basic Financial Statements - Fund Financial Statements:</u>

The financial transactions of the Board are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The following fund types are used by the Board:

#### 1. Governmental Funds

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the Board:

<u>General Fund</u> - The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### C. <u>Basic Financial Statements - Fund Financial Statements:</u> (cont'd)

#### 1. <u>Governmental Funds</u> (cont'd)

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance Capital Outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted Capital Outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by Board resolution.

<u>Special Revenue Fund</u> - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

<u>Capital Projects Fund</u> - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

<u>Debt Service Fund</u> - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

#### 2. **Proprietary Funds**

The focus of Proprietary Fund measurement is upon determination of operating income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

<u>Enterprise Funds</u> - The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises - where

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## C. <u>Basic Financial Statements - Fund Financial Statements:</u> (cont'd)

## 2. <u>Proprietary Funds</u> (cont'd)

the intent of the District is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Funds are comprised of the Food Service Fund.

<u>Internal Service Funds</u> - Internal service funds are used to account for the financing of goods or services provided by an activity to other departments or funds on a cost-reimbursement basis. The District does not have internal service funds.

All Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported net position (net total position) is segregated into invested in capital assets, net of related debt, restricted for capital projects or unrestricted, if applicable. Proprietary Fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by Proprietary Funds is charged as an expense against their operations. Accumulated depreciation is reported on Proprietary Funds balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method.

The estimated useful lives are as follows:

Food Service Fund: Equipment 5 Years

# 3. Fiduciary Funds

Fiduciary Funds are used to report assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds and therefore are not available to support district programs. The reporting focus is on net position and changes in net position and are reported using accounting principles similar to proprietary funds.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### C. <u>Basic Financial Statements - Fund Financial Statements:</u> (cont'd)

## 3. <u>Fiduciary Funds</u> (cont'd)

<u>Expendable Trust Funds</u> - An Expendable Trust Fund is accounted for in essentially the same manner as the Governmental Fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. The District does not have Expendable Trust Funds.

<u>Private Purpose Scholarship Funds</u> – A Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. The District maintains one scholarship fund.

<u>Non-expendable Trust Fund</u> - A Non-expendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. The district does not have non-expendable trust funds.

<u>Agency Funds</u> - Agency Funds are used to account for the assets that the District holds on behalf of others as their agent. Agency Funds are custodial in nature and do not involve measurement of results of operations. Agency Funds include payroll and student activities funds.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Non-major funds by category are summarized into a single column. GASB No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The Board considers all governmental and business-type activities to be major.

The Board's fiduciary funds are presented in the fiduciary fund financial statements by type (agency and expendable trust). Since by definition these assets are being held for the benefit of a third party (other local governments, students, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the district-wide statements.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### D. Basis of Measurement and Accounting Focus:

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of Accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus

On the District-Wide Statement of Net Position and the Statement of Activities, both governmental and business-like activities are presented using the economic resources measurement focus as defined in item b. below.

In the fund financial statements, the "current financial resources" measurement focus or the "economic resources" measurement focus is used as appropriate:

- a. All governmental funds and expendable trust funds utilize a "current financial resources" measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b. The proprietary fund utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position and cash flows. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.
- c. Agency funds are not involved in the measurement of results of operation; therefore, measurement focus is not applicable to them.

#### **Basis of Accounting**

In the District-Wide Statement of Net Position and Statement of Activities, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## D. <u>Basis of Measurement and Accounting Focus:</u> (cont'd)

## **Basis of Accounting (cont'd)**

In the fund financial statements, governmental funds, expendable trust funds and agency funds are presented on the modified accrual basis of accounting. Under this modified accrual basis of accounting, revenues are recognized when "measurable and available." Measurable means knowing or being able to reasonably estimate the amount. Available means collectible within the current period or within sixty days after year end. Expenditures (including capital outlay) are recorded when the related fund liability is incurred, except for principal and interest on long-term debt which are reported when due.

Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable."

All proprietary funds and non-expendable trust funds utilize the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used.

## E. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item units are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Line-item transfers from an advertised appropriation account as defined under N.J.A.C. 6A:23A-2.3, which on a cumulative basis exceed ten percent of the amount included in the original budget, require county superintendent approval. Effective December 2004, line-item transfers to an advertised appropriation account identified as either general administration, school administration, central services and administrative information technology or other support services that, on a cumulative basis, exceed 10% of the amount included in the original budget require county superintendent approval.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### E. Budgets/Budgetary Control: (cont'd)

Pursuant to N.J.S.A. 18A:22-8 and N.J.A.C. 6A:23A-2.3 appropriation of surplus or other unbudgeted or underbudgeted revenue is allowed only between April 1 and June 30 and requires Regional Assistant Commissioner approval. Six revenue categories identified under N.J.A.C. 6A:23A-2.3(c) are excluded from this requirement.

Prior to April 1, a school board may petition the Commissioner for appropriation of surplus or other unbudgeted or underbudgeted revenue (except for those exempted under N.J.A.C. 6A:23A-2.3(c)) an "emergent circumstance"). Such petition must be submitted by a two-thirds affirmative vote of the authorized membership of the Board and include the items listed and demonstrate the need pursuant to N.J.A.C. 6A:23A-2.3(b). During the fiscal year, the Board of Education made supplemental budgetary appropriations totaling \$14,051 which was for custodial overtime.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For Governmental Funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of one or more June state aid payments for budgetary purposes only and the Special Revenue Fund as noted in Exhibit C-3. Encumbrance accounting is also employed as an extension of formal budgetary integration in the Governmental Fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## D. Basis of Measurement and Accounting Focus: (cont'd)

## **Budgets/Budgetary Control** (cont'd)

	2016 - 2017
Total Revenues (Budgetary Basis) Adjustments:	\$ 982,562
<ul> <li>State Aid Payment Recognized for GAAP Statements in the Current Year, Previously Recognized for Budgetary Purposes</li> <li>Less: Current Year Encumbrances</li> <li>State Aid Payment Recognized for Budgetary Purposes Not Recognized for GAAP Statements</li> </ul>	-0- ( 28,631)
Total Revenues (GAAP Basis)	\$ 953,931
Total Expenditures (Budgetary Basis) Adjustments:	2016 – 2017 \$ 982,562
Less: Current Year Encumbrances	(28,631)
Total Expenditures (GAAP Basis)	\$ 953,931

## F. Encumbrances:

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in Governmental Funds, other than the Special Revenue Fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the Special Revenue Fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## G. Cash, Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey School Districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et.seq. establishes the requirements for the security of deposits of governmental units. The Statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and savings banks, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depositories, is available to pay the full amount of their deposits to the governmental units.

## H. <u>Tuition Receivable:</u>

For the year ending June 30, 2017 there were no tuition charges established by the Board of Education. The Board is not a receiving district.

## I. <u>Tuition Payable:</u>

Tuition charges for the fiscal years 2016-2017 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the Enterprise Fund are recorded as an expenditure during the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2017.

## K. Short-Term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year. For the purpose of the Statement of Activities, all interfund transfers between individual governmental funds have been eliminated.

## L. <u>Fixed Assets:</u>

The accounting treatment over property, plant, and equipment (fixed assets) depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the district-wide or fund financial statements.

## **District-Wide Statements**

In the District-Wide financial statements, fixed assets are accounted for as capital assets. All fixed assets are valued at historical cost, or estimated historical cost if actual is unavailable, except for donated fixed assets which are recorded at their estimated fair value at the date of donation. Estimated historical cost was used to value the majority of the assets acquired prior to June 30, 2002.

Depreciation of all exhaustible fixed assets is recorded as an allocated expense in the Statement of Activities, with accumulated depreciation reflected in the Statement of Net Position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Buildings	50	years
Improvements	20	years
Machinery and Equipment	5-20	years

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## L. <u>Fixed Assets:</u> (cont'd)

## **Fund Financial Statements (cont'd)**

In the fund financial statements, fixed assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Fixed assets used in proprietary fund operations are accounted for the same as in the district-wide statements.

#### M. <u>Restricted Assets:</u>

Restricted assets include cash for the capital reserve account.

#### N. <u>Compensated Absences:</u>

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The liability for these compensated absences is recorded as long-term debt in the districtwide statements. The current portion of this debt is estimated based on historical trends. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources.

## O. <u>Deferred Revenue:</u>

Deferred revenue in the Special Revenue Fund represents cash that has been received but not yet earned.

## P. Long-Term Debt:

The accounting treatment of long-term debt depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the district-wide or fund financial statements.

All long-term debt to be paid from governmental and business-type resources are reported as liabilities in the district-wide statement. The long-term debt consists primarily

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## P. Long-Term Debt: (cont'd)

of accrued compensated absences, bonds payable and obligations under capital leases.

Long-term debt for governmental funds is not reported as liabilities in the fund financial statements. The accounting for proprietary fund is the same in the fund statements as it is in the district-wide statements.

## Q. Equity Classifications:

#### **District-Wide Statements**

Equity is classified as net position and displayed in three components:

- a) Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- B) Restricted net position Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c) Unassigned net position All other net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

## **Fund Statements**

Governmental fund equity is classified as fund balance. Under GASB No. 54, fund balance is further categorized as restricted, committed, assigned, or unassigned fund balance. Restrictions are created to either (1) satisfy legal covenants that require a portion of the fund balance to be segregated or (2) identify the portion of the fund balance that is appropriated for future expenditures. The categories used are detailed below.

<u>Restricted – Excess Surplus – Designated for Subsequent Year's Tax Relief</u> – This reserve was created to represent the June 30, 2016 audited excess surplus that will be appropriated in the 2017-2018 original budget certified for taxes.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

#### Q. **Equity Classifications:** (cont'd)

#### **District-Wide Statements (cont'd)**

*Restricted – Reserve for Excess Surplus – This reserve was created to represent the June* 30, 2017 audited excess surplus that is required to be appropriated in the 2018-2019 original budget certified for taxes.

<u>Restricted - Capital Reserve</u> - This reserve was created by the District to fund future capital expenditures (See Note 3).

Committed - Year-End Encumbrances - This reserve was created to represent encumbrances outstanding at the end of the year based on purchase orders and contracts awarded for which the goods or services have not yet been received at June 30.

Assigned – Designated for Subsequent Year's Expenditures – This reserve was created to reflect management's intended use of fund balance in the subsequent year's budget certified for taxes.

*Unassigned* – this classification is used for all other fund balance.

Proprietary fund equity is classified the same as in the district-wide statements.

#### R. **Operating and Nonoperating Revenue:**

Operating revenues for proprietary funds are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue not related to capital and related financing, noncapital financing, or investing activities. Nonoperating revenues include reimbursements by the State for school breakfast, lunch and food distribution programs.

#### S. **Expenditures/Expenses:**

In the district-wide financial statements, expenses are classified by function for both governmental and business-type activities.

In the fund financial statements, expenditures are classified as follows:

Governmental Funds - By Character:	Current (further classified by function)
	Debt Service
	Capital Outlay
Proprietary Fund - By Operating and Not	nonerating

Proprietary Fund - By Operating and Nonoperating

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

## S. <u>Expenditures/Expenses (Cont'd)</u>

In the fund financial statements, governmental funds report expenditures of financial resources. Proprietary funds report expenses relating to use of economic resources.

## T. <u>Pension Plans:</u>

For purpose of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teacher's Pension and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS) and additions to/deductions from the TPAF's and PERS' fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms. Investments are reported as fair value.

# NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

It is the District's policy to only deposit and invest funds with financial institutions located in the State of New Jersey which are insured as a part of the Government Unit Deposit Protection Act (GUDPA).

Custodial Credit Risk is the risk that, in the event of a bank failure, the District will not be able to recover deposits or will not be able to recover collateral securities that are in possession of an outside party. Deposits are exposed to custodial risk if they are not covered by depository insurance and the deposits are:

- a. Uncollateralized
- b. Collateralized with securities held by the pledging financial institution.
- c. Collateralized with securities held by the pledging financial institution's trust department or agent but not in the District's name.

Foreign currency risk is the risk that changes in exchange rates will adversely affect deposits. The district does not invest in foreign currency.

As of June 30, 2017, the District's deposits and investments are summarized as follows:

Insured - FDIC	\$ 267,441
Insured - GUDPA	14,507,324
	\$14,774,765

#### NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS (cont'd)

Reconciliation to District-Wide Statement of Net Assets:

Unrestricted Cash	\$ 6,340,679
Restricted Cash	1,170,217
Restricted Cash-Capital Reserve Account	6,642,071
Trust and Agency Fund (Not Included	
In District-Wide Statement)	621,798
	\$14,774,765

## NOTE 3. DEPOSIT AND INVESTMENT RISK

New Jersey Statutes permit the District to purchase the following types of securities:

- Bonds or other obligations of the United States or obligations guaranteed by the United States of America.
- Government money market mutual funds.
- Any federal agency or instrumentality obligation authorized by congress that matures within 397 days from the date of purchase, and has fixed rate of interest not dependent on any index or external factors.
- Any other obligations with maturities not exceeding 397 days, as permitted by the Division of Investments.
- Local government investment pools, such as New Jersey CLASS, and the New Jersey Arbitrage Management Program.
- New Jersey Cash Management Fund.
- Repurchase agreements of fully collateralized securities, subject to the following conditions: 1) the underlying securities are permitted investments, 2) the custody of the collateral is transferred to a third party, 3) the maturity of the agreement is not more than 30 days, 4) the underlying securities are purchased through GUDPA approved bank or through a securities broker-dealer which is registered with the New Jersey Bureau of Securities.
- Obligations issued by the state and its agencies.

As of June 30, 2017, the District had no investments.

#### NOTE 3. DEPOSIT AND INVESTMENT RISK (cont'd)

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Investments securities are exposed to custodial credit risk if they are uninsured, are not registered in the District's name, and are held by either:

- a. the counterparty, or
- b. the counterparty's trust department or agent but not in the District's name.

Foreign currency is the risk that changes in exchange rates will adversely affect investments.

The District does not have investments denominated in foreign currency.

At June 30, 2017, the District's deposits were not exposed to custodial credit risk or foreign currency risk.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The District does not have an investment policy regarding the management of credit risk. GASB Statement No. 40 requires that the District disclose the credit rating of all debt security investments except for obligations of the U.S. government or investments guaranteed by the U.S. government. The District is exempt from this requirement because it has no investments at June 30, 2017.

<u>Concentration of Credit Risk</u> - The District places no formal limits on the amount they may invest in any one issue. At June 30, 2017, the District had no investments.

<u>Interest rate risk</u> - is the risk that changes in interest rates will adversely affect the fair value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from changing interest rates. At June 30, 2017, the District did not have any investments which would expose it to interest rate risk.

## NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the North Arlington Board of Education by inclusion of \$1.00 on October 11, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the

#### NOTE 4. CAPITAL RESERVE ACCOUNT (cont'd)

department, a district may deposit funds into the capital reserve at any time upon Board resolution through the transfer of undesignated, unreserved general fund balance or of excess undesignated, unreserved general fund balance that is anticipated in the budget certified for taxes. Post-April 2004 transfers must be in compliance with P.L. 2004,C.73 (S1701). Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for July 1, 2016 to June 30, 2017 fiscal year is as follows:

Beginning Balance, July 1, 2016	\$5,442,071
Interest Earnings	-
Deposits	1,200,000
Withdrawals	_
Ending Balance, June 30, 2017	\$6,642,071

The June 30, 2017 LRFP balance of local support costs of uncompleted capital projects at June 30, 2017 is \$6,642,071.

#### NOTE 5. CAPITAL ASSETS AND DEPRECIATION

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are long-lived assets of the Board as a whole. When purchased, such assets are recorded as expenditures in the governmental funds and capitalized. The valuation bases for general capital assets are historical cost, or where historical cost is not available, estimated historical cost.

Capital assets in the proprietary funds are capitalized in the fund in which they are utilized. The valuation bases for proprietary fund capital assets are the same as those used for the general capital assets.

Donated capital assets are capitalized at estimated fair market value on the date donated.

Depreciation of capital assets is computed and recorded by the straight-line method. Estimated useful lives of the various classes of depreciable capital assets are as follows: buildings, 50 years; improvements, 20 years; equipment, 5 to 20 years.

# NOTE 5. CAPITAL ASSETS AND DEPRECIATION (cont'd)

Capital asset activity for the year ended June 30, 2017, was as follows:

	Balance at June 30, 2016	Additions Disposals		Balance at June 30, 2017
Government Activities:				
Land	\$ 648,206	\$-	\$-	\$ 648,206
Land Improvements	174,800	-	-	174,800
Buildings	2,425,905	-	-	2,425,905
Improvements	26,930,955	119,658	-	27,050,613
Machinery and Equipment	1,213,407	12,834	(30,357)	1,195,884
Totals at Historical Cost	31,393,273	132,492	(30,357)	31,495,408
Less Accumulated Depreciation:				
Land Improvements	(174,800)	-	-	(174,800)
Buildings	(2,427,880)	-	-	(2,427,880)
Improvements	(16,553,910)	(803,020)	-	(17,356,930)
Machinery and Equipment	(20,530)	(111,895)	30,357	(102,068)
Total Accumulated Depreciation	(19,177,120)	(914,915) *	30,357	(20,061,678)
Government Activities Capital Assets,				
Net	12,216,153	(782,423)	_	11,433,730
1400	12,210,155	(702,425)		11,435,750
Business-type Activities:				
Machinery and Equipment	268,694	13,590	-	282,284
Totals at Historical Cost	268,694	13,590		282,284
				,
Less Accumulated Depreciation:				
Machinery and Equipment	(163,134)	(30,128)		(193,262)
Total Accumulated Depreciation	(163,134)	(30,128)	-	(193,262)
Business-type Activities Capital Assets	<b>b</b> ,			
Net	\$ 105,560	\$(16,538)	<u> </u>	\$ 89,022

#### NOTE 5. CAPITAL ASSETS AND DEPRECIATION (cont'd)

\* Depreciation expense was charged to Governmental Activities as follows:

Instruction: Regular	\$ 914,915
Total Instruction	\$ 914,915
Total Depreciation Expense	\$ 914,915

# NOTE 6. LONG-TERM DEBT

The Board's long-term debt is summarized as follows:

#### **Governmental Activities**

	Balance at June 30, 2016	Additions	Reductions	Balance at June 30, 2017	Accounts Due within One Year	Long - Term Portion
Compensated Absences Payable	\$ 577,997	\$48,965	\$ 49,038	\$ 577,924	\$-	\$ 577,924
Bonds Payable	4,284,000	-	396,000	3,888,000	406,000	3,482,000
Obligation under Capital Leases	103,503	-	35,413	68,090	30,715	37,375
Total Government Activities Debt	\$ 4,965,500	\$ 48,965	\$480,451	\$ 4,534,014	\$436,715	\$4,097,299

#### A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the District through referendums. All Bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are General Obligation Bonds.

#### NOTE 6. LONG-TERM DEBT (cont'd)

#### A. <u>Bonds Payable:</u> (cont'd)

On May 17, 2012, the Board issued School District Refunding Bonds in the amount of \$1,926,000. The proceeds of these bonds were used to refund a portion of the District's Series 2003 bonds.

On September 12, 2013, the School District issued 3,388,000 of School District Bonds, Series 2013. The purpose of the Bonds is (a) to currently refund and redeem the \$1,150,000 School District Bond Anticipation Notes, Series 2013, of the Board dated May 30, 2013 and maturing December 4, 2013, which were issued to temporarily finance a portion of the costs of the construction of an athletic field complex to include, without limitation, a 6-lane track, a multipurpose athletic field, and storage, restroom and concession stand buildings, including acquiring the State of New Jersey's riparian rights that run under and through the improvements to the field, any necessary improvements, upgrades, appurtenances, equipment, and site work in connection therewith (the "Project") and (b) to permanently finance the remainder of the costs of the Project.

	School Bonds Series 2012		Year Ending		School Bonds Series 2013	
Principal	Interest	Total	June 30,	Principal	Interest	Total
236,000	24,797	260,797	2018	170,000	82,288	252,288
241,000	19,823	260,823	2019	175,000	78,406	253,406
248,000	14,140	262,140	2020	180,000	74,187	254,187
255,000	7,545	262,545	2021	185,000	69,625	254,625
\$ 980,000	\$ 66,305	\$ 1,046,305	2022	275,000	63,187	338,187
			2023	275,000	54,937	329,937
			2024	275,000	46,688	321,688
			2025	275,000	38,438	313,438
			2026	275,000	30,016	305,016
			2027	275,000	21,422	296,422
			2028	275,000	12,828	287,828
			2029	273,000	4,266	277,266
				\$ 2,908,000	\$ 576,288	\$ 3,484,288

Principal and interest due on these Serial Bonds outstanding are as follows:

## NOTE 6. LONG-TERM DEBT (cont'd)

#### B. Capital Leases:

The District is leasing copy equipment totaling \$174,403 under capital leases. All capital leases are for terms of five years. The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2017.

Year	Amount
2018	32,781
2019	24,606
2020	13,922
Total minimum lease payments	\$ 71,309
Less: Amount representing interest	(3,219)
Present value of net minimum lease payments	\$ 68,090

# NOTE 7. PENSION PLAN – TEACHERS' PENSION AND ANNUITY FUND (TPAF)

## A. <u>Plan Description:</u>

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a cost sharing multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annrprts.shtml.

#### **B.** Benefits Provided:

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the

## NOTE 7. PENSION PLANS TEACHERS' PENSION AND ANNUITY FUND (TPAF) (cont'd)

## **B.** Benefits Provided (cont'd)

contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier	Definition
1.	Members who were enrolled prior to July 1, 2007
2.	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3.	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4.	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5.	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

# C. <u>Contributions:</u>

The contribution policy for TPAF is set by N.J.S.A 18A:66 and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For Fiscal year 2016 the State's pension contribution was less than the actuarial determined amount.

#### NOTE 7. PENSION PLANS (cont'd)

#### **D.** <u>Special Funding Situation:</u>

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the non-employer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.

#### E. <u>Proportionate Share of the TPAF Net Pension Liability, Pension Expense</u> (and Related Revenue) and Deferred Outflows of Resources and Deferred Inflows of Resources Related to TPAF:

At June 30, 2017, the District's Proportionate Share of the Net Pension Liability is as follows:

	June 30, 2017
Proportionate Share of Net Pension Liability	\$83,171,272

For the Year Ended June 30, 2017 the District's Proportionate Share of Pension Expense (and Related Revenue) was as follows:

	For the Year Ended June 30, 2017
Proportionate Share of Net Pension Expense (and Related Reveunue)	\$6,249,164

The propionate share of the net pension liability as of June 30, 2017 was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016 in the State of New Jersey TPAF Audit. This actuarial valuation used the following actuarial assumptions:

#### NOTE 7. PENSION PLANS (cont'd)

# E. <u>Proportionate Share of the TPAF Net Pension Liability, Pension Expense (and Related Revenue) and Deferred Outflows of Resources and Deferred Inflows of Resources Related to TPAF (cont'd)</u>

Inflation rate

2.50%

Salary Increases: 2012-2021 Varies based on experience

Thereafter Investment rate of return Varies based on experience 7.65%

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

For the year ended June 30, 2017, The District's proportionate share of deferred outflow of resources and deferred inflows of resources was as follows:

· · · · ·		Deferred Outflows of Resources		Deferred Inflows of Resources	
Difference between expected and actual experience	\$	291,752	\$	141,584	
Changes of assumption		16,525,823		-	
Net difference between projected and actual earnings on pension plan investments		1,509,931		-	
Changes in proportion and differences between District contributions and proportionate share of contributions		111,214		64,612	
Total	\$	18,438,720	\$	206,196	

#### NOTE 7. PENSION PLANS (cont'd)

#### F. Long-Term Expected Rate of Return:

In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best- estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

-

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Cash	5.00%	0.39%
US Government Bonds	1.50%	1.28%
US Credit Bonds	13.00%	2.76%
US Mortgages	2.00%	2.38%
US Inflation-Indexed Bonds	1.50%	1.41%
US High Yield Bonds	2.00%	4.70%
US Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Market Equities	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds - MultiStrategy	5.00%	3.70%
Hedge Funds - Equity Hedge	3.75%	4.72%
Hedge Funds - Distressed	3.75%	3.49%

#### NOTE 7. PENSION PLANS (cont'd)

#### G. Discount Rate:

The discount rate used to measure the total pension liability was 3.22% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

#### H. <u>Sensitivity of the Net Pension Liability to Changes in the Discount Rate:</u>

The following presents the net pension liability of the State as of June 30, 2016 calculated using the discount rate as disclosed above as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

		At current	
A	At 1% decrease	discount rate	At 1% increase
	(2.22%)	(3.22%)	(4.22%)
\$	94,378,176,033	79,028,907,033	66,494,248,033

## NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

#### A. <u>Plan Description:</u>

The State of New Jersey Public Employees' Retirement System (PERS) is cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state nj.us/treasury/pensions/annrprts.shtml.

### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

#### **B. Benefits Provided:**

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

T	lie	r
	. 10	1

#### Definition

- 1. Members who were enrolled prior to July 1, 2007
- 2. Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3. Members who were eligible to enroll on or after November 2. 2008 and prior to May 22, 2010
- 4. Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 5. Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers I and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers I and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier I members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## C. <u>Contributions:</u>

The contribution policy for PERS is set by NJ.SA 15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For Fiscal year 2016, the State's pension contribution was less than the actuarial determined amount.

#### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

#### C. <u>Contributions (cont'd)</u>

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. The unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

#### D. <u>Proportionate Share of the PERS Net Pension Liability, Pension Expense and</u> <u>Deferred Outflows of Resources and Deferred Inflows of Resources Related</u> <u>to PERS:</u>

At June 30, 2017, the District's Proportionate Share of the Net Pension Liability is as follows:

	June 30, 2017
Proportionate Share of Net Pension Liability	\$10,159,366

For the Year Ended June 30, 2017, the District's Proportionate Share of Pension Expense (and Related Revenue) was as follows:

	For the Year Ended June 30, 2017
Proportionate Share of Pension Expense	\$1,105,645

The propionate share of the net pension liability as of June 30, 2017 was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016 in the State of New Jersey PERS Audit. This actuarial valuation used the following actuarial assumptions:

#### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

### D. <u>Proportionate Share of the PERS Net Pension Liability, Pension Expense and</u> <u>Related Revenue and Deferred Outflows of Resources and Deferred Inflows</u> <u>of Resources Related to PERS (cont'd)</u>

Inflation rate	3.08%
Salary	1.65% - 4.15%
Increases:	based on age
Through 2026	2.65% - 5.15%
Thereafter	based on age
Investment rate of return	7.65%

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For State employees mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one year static projection based on mortality Improvements Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

#### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

### D. Proportionate Share of the PERS Net Pension Liability, Pension Expense and Related Revenue and Deferred Outflows of Resources and Deferred Inflows of Resources Related to PERS (cont'd)

For the year ended June 30, 2017, The District's proportionate share of deferred outflow of resources and deferred inflows of resources was as follows:

	Deferred Outflows of Resources		Deferred Inflows Resources	
Changes of assumption	\$	2,104,478	\$	-
Net difference between projected and actual earnings on pension plan investments		576,319		-
Changes in proportion and differences between District contributions and proportionate share of				
contributions		531,589		-
Total	<u></u> ф	2.010.00(		
	<u> </u>	3,212,386	\$	-

#### E. Long-Term Expected Rate of Return:

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long – term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS' target allocation as of June 30, 2016 are summarized in the following table:

### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

	Target	Long - Term Expected Real
Asset Class	Allocation	Rate of Return
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation-Indexed Bonds	1.50%	3.44%
Broad US Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds / Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	0.50%	5.45%
Global Debt ex US	5.00%	-0.25%
REIT	5.25%	5.63%

#### E. Long-Term Expected Rate of Return: (cont'd)

#### F. Discount Rate:

The discount rate used to measure the total pension liability was 3.98% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contibution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

#### NOTE 8. PENSION PLAN - PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS) (cont'd)

#### G. <u>Sensitivity of the Collective Net Pension Liability to Charges in the Discount</u> <u>Rate:</u>

The following presents the collective net pension liability of the participating employers as of June 30, 2016 calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

	 At 1% decrease (2.98%)	At	current discount rate (3.98%)	 At 1% increase (4.98%)
State	\$ 34,422,851,197		29,390,685,705	25,246,574,457
Local	36,292,338,055		29,617,131,759	24,106,170,190
	\$ 70,715,189,252	\$	59,007,817,464	\$ 49,352,744,647

## NOTE 9. PENSION PLAN – DEFINED CONTIBUTION RETIREMENT PROGRAM (DCRP)

The Defined Contribution Retirement Program ("DCRP") is a single-employer defined contribution pension fund which was established on July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103 P.L. 2007, (N.J.S.A. 43:15C-1 et.seq.), and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The Defined Contribution Retirement Program Board oversees the DCRP, which is administered for the Division of Pensions and Benefits by Prudential Financial. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et.seq.

The contribution requirements of plan members are determined by State statue. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

#### NOTE 10. POST-RETIREMENT BENEFITS

P.L.1987,c. 384and P.L. 1990 c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. As of June 30, 2016 there were 110,512 retirees receiving post-retirement medical benefits, and the state contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the state in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a prefunding basis to a pay-as –you –go basis beginning in fiscal year 1994.

The state is also responsible for the cost attributable to P.L. 1992 c. 126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid 231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the Treasury website at: <u>http://nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf</u>

#### NOTE 11. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No.16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees who are employed for ten months are entitled up to 13 paid sick leave days per fiscal school year. District employees who are employed for twelve months are entitled to 15 paid sick leave days per fiscal school year. A maximum of 15 unused sick leave days may be accumulated and carried forward to the subsequent years. Upon retirement, the District shall pay the employee for unused sick leave in accordance with

#### NOTE 11. COMPENSATED ABSENCES (cont'd)

the District agreement. Vacation days not used during the year may only be carried forward with approval from the Superintendent.

In the District-Wide Statement of Net Position, the liability for vested compensated absences of the governmental fund types is recorded in long-term liabilities. The current portion of the compensated absences balance of the governmental funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability balance of compensated absences.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2017 no liability existed for compensated absences in the Food Service Fund.

#### NOTE 12. DEFERRED COMPENSATION

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency.

The plan administrators are as follows:

Great American Life Insurance Co. Security Benefit Life Insurance Co. Lincoln National Life Insurance Co. Equitable Life Metropolitan Life Insurance Co. VALIC (Variable Annuity Life Insurance Co.) First Investors Corp. Oppenheimer

#### NOTE 13. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster.

#### A. <u>Property and Liability Insurance:</u>

The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

#### B. <u>New Jersey Unemployment Compensation Insurance:</u>

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the normal State of New Jersey plan. The District files quarterly unemployment and disability payroll tax returns. These returns include employees' withholding tax for unemployment and disability and the District's share based upon the total tax rate determined by the State.

## NOTE 14. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet of the governmental fund financial statement at June 30, 2017:

	Interfu	Interfund Receivable		und Payable
General	\$	120,653	\$	11,343
Capital Projects		-		26,861
Enterprise Fund	\$	11,343	\$	-
Payroll Agency	\$	-	\$	93,792
	\$	131,996	\$	131,996

There were no significant interfund transfers during the year ended June 30, 2017.

## **NOTE 15. INVENTORY**

Inventory in the Food Service Fund at June 30, 2017, consisted of the following:

Food	\$ 2,998
Supplies	1,060
	\$ 4,058

The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Law of 1984) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of nonoperating revenue in the financial statements.

## NOTE 16. FUND BALANCE APPROPRIATED

<u>General Fund</u> - Of the \$12,792,723 General Fund balance at June 30, 2017, \$5,505,605 is restricted as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$2,495,678 of the total restricted excess surplus has been appropriated and included as anticipated revenue for the year ending June 30, 2018): \$6,642,071 has been restricted in the capital reserve: \$338,675 is committed for year-end encumbrances, \$0 is assigned and designated for subsequent year's expenditures and \$306,372 is unassigned.

<u>Capital Projects Fund</u> - The \$1,010,699 Capital Projects Fund fund balance at June 30, 2017 is restricted for capital projects.

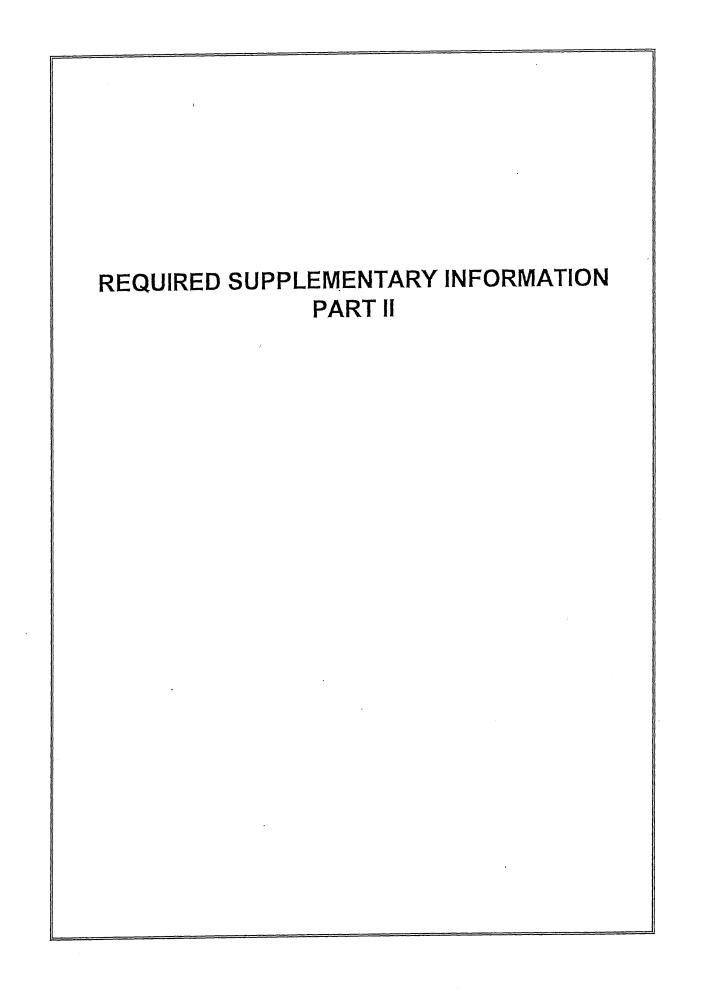
<u>Debt Service Fund</u> - The Debt Service Fund fund balance at June 30, 2017 of \$1 is unassigned.

## NOTE 17. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance -Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey School Districts are required to reserve General Fund fund balance at the fiscal year end of June 30, if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017, is \$3,009,927.

#### NOTE 18. CONTINGENT LIABILITIES

The Board is not involved in any claims or lawsuits incidental to its operations. In the opinion of the administration and legal counsel, there are no other matters which will have a material adverse effect on the financial position of the District.



# BUDGETARY COMPARISON SCHEDULES

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		D 1. (	r: 1		Variance
	Budget	Budget Transfers	Final Budget	Actual	Favorable (Unfavorable)
REVENUES:					
Local sources:					
Local tax levy	\$ 24,028,320	\$-	\$ 24,028,320	\$ 24,028,320	\$ -
Tuition	-	-	-	-	-
Summer Program	-	-	-	12,701	12,701
Interest on investments	100	-	100	26,686	26,586
Miscellaneous	30,000	14,051	44,051	181,337	137,286
Total revenues - local sources	24,058,420	14,051	24,072,471	24,249,044	176,573
State sources:					
Extraordinary Aid	-	-	-	187,185	187,185
Special Education Aid	1,003,779	· _	1,003,779	1,003,779	
Equalization Aid	674,022	-	674,022	674,022	-
Transportation Aid	34,472	_	34,472	34,472	_
Security Aid	48,132	_	48,132	48,132	_
PARCC Readiness Aid	17,610		17,610	17,610	
Per Pupil Growth Aid	17,610	-	17,610	17,610	-
	18,290	-	18,290	18,290	-
Professional Learning Community Aid	-	-	-	-	-
Host District Support Aid	517	-	517	517	-
Unrestricted Grants - State On-Behalf TPAF pension contributions	21,593	-	21,593	-	(21,593)
(non budgeted)	-	-	-	2,099,068	2,099,068
Reimbursed TPAF Social Security contributions					
(non budgeted)				793,265	793,265
	1,836,025		1,836,025	4,893,950	3,057,925
Total revenues	\$ 25,894,445	\$ 14,051	\$ 25,908,496	\$ 29,142,994	\$ 3,234,498
EXPENDITURES - CURRENT EXPENSE;					
Instruction - regular programs:					
Salaries of teachers:					
Preschool	\$ -	-	\$ -	\$-	\$-
Kindergarten	507,870	-	507,870	457,286	50,584
Grades 1-5	2,318,852	-	2,318,852	2,087,696	231,156
Grades 6-8	1,577,240	107,368	1,684,608	1,407,915	276,693
Grades 9-12	2,676,735	47,450	2,724,185	2,472,678	251,507
Total regular programs - instruction	7,080,697	154,818	7,235,515	6,425,575	809,940
Regular programs - undistributed instruction:					,
Other salaries for instruction	214,327	-	214,327	184,246	30,081
Purchases professional - education services	-	-	-	-	-
Purchases technical services	250,000	(5,179)	244,821	202,235	42,586
Other purchased services	15,109		15,109	14,268	841
General supplies	226,925	160,699	387,624	257,093	130,531
Textbooks	86,000	(7,103)	78,897	58,286	20,611
Other objects		600	600	-	600
Total regular programs - undistributed instruction	792,361	149,017	941,378	716,128	225,250
Total regular programs	7,873,058	303,835	8,176,893	7,141,703	1,035,190
Learning & language disability:					
Salaries of teachers	-	-	-	-	-
Other salaries for instruction	-	-	-		-
General supplies	-	-	-	-	-
Textbooks	-	-	-	-	-
Total learning & language disabilities	-	-	-	-	-
	•1				

	Budget	Budget Transfers	Final Budget	Actual	Variance Favorable _ (Unfavorable)
(Continued from prior page)					
Multiple disabilities:		,			
Salaries of teachers	497,976	(74,368)	423,608	423,608	-
Other salaries for instruction	534,657	(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	534,657	522,074	12,583
General supplies	8,100	5,706	13,806	13,806	-
Textbooks	8,200	1,012	9,212	5,159	4,053
Total multiple disabilities	1,048,933	(67,650)	981,283	964,647	16,636
Resource room/Resource Center			-		-
Salaries of teachers	1,040,426	(33,000)	1,007,426	902,032	105,394
Other salaries for instruction	61,999	-	61,999	61,999	-
General supplies	4,000	5,742	9,742	9,726	16
Textbooks	3,300	(824)	2,476		2,476
Total resource room/resource center	1,109,725	(28,082)	1,081,643	973,757	107,886
Pre Handicapped Full Time Salaries of teachers	213,456		213,456	171,362	42,094
Other salaries for instruction	185,905		185,905	128,338	57,567
General supplies	6,000	3,650	9,650	4,067	5,583
Total Autism	405,361	3,650	409,011	303,767	105,244
Home Instruction:					
Salaries of teachers	36,000	-	36,000	34,962	1,038
Purchased Professional - Education Services	25,000		25,000	2,958	22,042
Total Home Instruction	61,000		61,000	37,920	23,080
Total special education	2,625,019	(92,082)	2,532,937	2,280,091	252,846
Basic skills/remedial:					
Salaries of teachers	463,363	-	463,363	320,433	142,930
General supplies	2,000	4,067	6,067	4,950	1,117
Total basic skills/remedial	465,363	4,067	469,430	325,383	144,047
Bilingual education:					
Salaries of teachers	333,986	(47,450)	286,536	284,312	2,224
General supplies	1,000	-	1,000	-	1,000
Total bilingual education	334,986	(47,450)	287,536	284,312	3,224
Other instructional:					
School sponsored co-curricular activities:	00 / ***		00 / 77	50 202	0.070
Salaries	88,655	-	88,655	79,382	9,273
General supplies Other objects	5,000 9,100	-	5,000 9,100	3,196 2,690	1,804 6,410
Total school sponsored co-curricular activities	102,755		102,755	85,268	17,487
School sponsored athletics:	1.0				
Salaries	351,684	-	351,684	316,468	35,216
Purchased services	132,278	2,742	135,020	124,230	10,790
General supplies	72,163	9,022	81,185	73,999	7,186
Other expenditures	12,000	-	12,000	7,784	4,216
Total school sponsored athletics:	568,125	11,764	579,889	522,481	57,408
Community services program:	21.000	14.051	46.051	00 571	01.400
Salaries	31,000	14,051	45,051 45,051	23,561	21,490
Total community services program				23,561	
Total - instruction	12,000,306	194,185	12,194,491	10,662,799	1,531,692

	Budget	Budget Transfers	Final Budget	Actual	Variance Favorable (Unfavorable)
(Continued from prior page)					
Undistributed expenditures: Instruction:					
Tuition - other LEA's w/in State-Special	653,994	_	653,994	373,126	280,868
Tuition - County voc. reg.	204,930	(46,374)	158,556	158,054	502
Tuition - County voc. sp.	88,680	76,324	165,004	165,004	
Tuition - County Special Services	304,180	-	304,180	194,764	109,416
Tuition - private schools (handicap) in State	1,184,377	(75,621)	1,108,756	508,085	600,671
Tuition - CSSD & reg. day schools	-		-	-	-
Total undistributed expenditures - instruction	2,436,161	(45,671)	2,390,490	1,399,033	991,457
Health services:					
Salaries	294,474	(3,237)	291,237	274,588	16,649
Purchased professional and technical services	47,000	(25)	46,975	40,475	6,500
General supplies	3,100	4,760	7,860	7,860	-
Total health services	344,574	1,498	346,072	322,923	23,149
Related services:					
Salaries of professional staff	217,075	-	217,075	194,315	22,760
Purchased professional- educational services	68,000	-	68,000	-	68,000
General supplies	1,400	-	1,400	-	1,400
Total related services	286,475		286,475	194,315	92,160
Extraordinary services:					
Purchased professional- educational services	419,885	31,025	450,910	267,008	183,902
Total extraordinary services	419,885	31,025	450,910	267,008	183,902
Other support services - guidance					
Salaries of other professional staff	365,713	(53,892)	311,821	224,285	87,536
Secretarial salaries	92,345	(25,000)	67,345	67,193	152
Purchased professional services	35,000	875	35,875	35,875	-
Other purchased services	1,400	· -	1,400	900	500
Supplies	4,500	(875)	3,625	1,985	1,640
Other Objects	-	- (70,000)		-	
Total other support services - guidance	498,958	(78,892)	420,066	330,238	89,828
Other support services - child study team					
Salaries of other professional staff	493,731	-	493,731	380,626	113,105
Secretarial salaries	30,094	-	30,094	26,329	3,765
General supplies	8,000	3,000	11,000	8,195	2,805
Other Objects	1,600	<u> </u>	1,600	788	812
Total other support services - child study team	533,425	. 3,000	536,425	415,938	120,487
Improvement of instruction services/ other support services-instructional staff:					
Purchased professional services	650,206	23,692	673,898	673,898	-
General supplies	21,600	5,200	26,800	12,783	39,583
Total improvement of instruction services/		•			
other support services-instructional staff	671,806	28,892	700,698	686,681	39,583
Educational media services/school library:					
Salaries	93,613	-	93,613	90,350	3,263
Purchased professional services	8,900	(400)	8,500	4,888	3,612
Supplies and materials	11,500		11,500	3,309	8,191
Total educational media services/school library	114,013	(400)	113,613	98,547	15,066

	Budget	Budget Transfers	Final Budget	Actual	Variance Favorable (Unfavorable)
(Continued from prior page)					
Instruction staff training:					
Salaries of other professional staff	19,000	-	19,000	6,650	12,350
Purchased professional services	116,550	(28,000)	88,550	64,286	24,264
General supplies	500	3,000	3,500	1,272	2,228
Other expenses Total instruction staff training	<u> </u>	(25,000)	800	199	601
Total instruction starr training	130,830	(25,000)	111,850	72,407	39,443
Support services general administration:					
Salaries	343,145	(24,901)	318,244	277,200	41,044
Legal services	160,000	(42,600)	117,400	80,759	36,641
Audit fees	37,000	3,000	40,000	40,000	-
Architectural/ Engineering services	40,000	50,100	90,100	38,400	51,700
Communications/telephone	103,000	-	103,000	73,788	29,212
Other purchased services	14,000	-	14,000	8,744	5,256
General supplies	7,065	(118)	6,947	6,409	538
Miscellaneous expenditures	24,986	21,990	46,976	40,463	6,513
Total support services general administration	729,196	7,471	736,667	565,763	170,904
Support services school administration:					
Salaries of principals/asst. principals	810,975	-	810,975	766,226	44,749
Salaries of secretarial assistants	353,093	(1,228)	351,865	, 335,472	16,393
Other purchased services	900	-	900	28	872
Supplies and materials	16,280	(1,517)	14,763	10,981	3,782
Other Objects	19,400	2,382	21,782	13,450	8,332
Total support services school administration	1,200,648	(363)	1,200,285	1,126,157	74,128
Central services:					
Salaries	591,137	71,818	662,955	589,038	73,917
Purchased professional services	63,000	16,223	79,223	79,223	-
Purchased technical services	31,800	(10,665)	21,135	11,776	9,359
Miscellaneous purchased services	16,640	571	17,211	14,087	3,124
Supplies and materials	7,000	200	7,200	7,147	53
Miscellaneous expenditures	6,200	1,063	7,263	3,813	3,450
Total central services	715,777	79,210	794,987	705,084	89,903
Required maintenance for school facilities: Salaries	96,445	(720)	95,725	95,500	225
Other Purchased Services	50,445	(120)		,500	225
Cleaning, repair and maintenance services	719,112	248,684	967,796	931,499	36,297
General Supplies	31,500	17,728	49,228	42,744	6,484
Total required maintenance for school facilities	847,057	265,692	1,112,749	1,069,743	43,006
Other operation and maintenance of plant:					
Salaries	1,011,246	(40,242)	971,004	931,842	39,162
Other purchased property services	209,994	53,260	263,254	262,752	502
Insurance	202,766	3,602	206,368	202,752	
General Supplies	87,000	39,728	126,728	94,259	32,469
Energy (Electricity)	400,000	(125,139)	274,861	256,100	18,761
Other Objects	8,782	-	8,782	6,713	2,069
Energy (Natural Gas)	150,000	(6,876)	143,124	98,908	44,216
	2,069,788	(75,667)	1,994,121	1,856,942	

Exhibit C-1 5/6

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Student transportation services:         Salary for pupil transportation         (between home & school)- regular       79,963       -       79,963       77,163       2,81         Salary for pupil transportation       (between home & school)-special       101,000       681       101,681       74,611       27,00         Cleaning, repair and maintenance services       65,000       -       65,000       43,082       21,9         Contracted services (between home and school) - joint agreement       50,000       -       50,000       38,050       11,9         Contracted services sec, ed - joint agreement       375,000       (40,000)       335,000       294,571       40,4         Supplies and materials       28,300       (117)       28,183       -       28,12         Other Objects       3,000       534       3,534       3,417       1         Total student transportation services       702,263       (38,902)       663,361       530,894       132,44         Employee benefits:       Social Security contribution       31,886       -       81,886       58,179       23,7         Workmens Compensation       140,000       -       140,000       120,435       19,5         Tution Reimbursenent       20,000       20,0
Salary for pupil transportation (between home & school) - regular       79,963       -       79,963       77,163       2,8         Salary for pupil transportation (between home & school) - special       101,000       681       101,681       74,611       27,00         Cleaning, repair and maintenance services       65,000       -       65,000       43,082       21,9         Contracted services (between home and school) - joint agreements       50,000       -       50,000       38,050       11,9         Contracted services spec. ed - joint agreement       375,000       (40,000)       335,000       294,571       40,4         Supplies and materials       28,300       (117)       28,183       -       28,13         Other Objects       3,000       534       3,534       3,417       1         Total student transportation services       702,263       (38,902)       663,361       530,894       132,4         Employee benefits:       -       382,859       -       382,859       317,148       65,7         Other Retirement Contribution       382,859       -       382,859       317,148       65,7         Other Retirement Contributions - Regular       395,000       -       395,000       327,600       67,4         Unemploym
Salary for pupil transportation (between home & school)- regular       79,963       -       79,963       77,163       2,8         Salary for pupil transportation (between home & school)- special       101,000       681       101,681       74,611       27,00         Cleaning, repair and maintenance services       65,000       -       65,000       43,082       21,9         Contracted services (between home and school) - joint agreement       50,000       -       50,000       38,050       11,9         Contracted services spec. ed - joint agreement       375,000       (40,000)       335,000       294,571       40,4         Supplies and materials       28,300       (117)       28,183       -       28,13         Other Objects       3,000       534       3,534       3,417       1         Total student transportation services       702,263       (38,902)       663,361       530,894       132,4         Employee benefits:       -       -       382,859       317,148       65,7         Other Retirement Contribution       382,859       -       382,859       317,148       65,7         Other Retirement Contributions - Regular       395,000       -       395,000       327,600       67,4         Unemployment compensation
(between home & school) - regular         79,963         -         79,963         77,163         2,80           Salary for pupil transportation         (between home & school) - special         101,000         681         101,681         74,611         27,00           Cleaning, repair and maintenance services         65,000         -         50,000         38,050         11,9           Contracted services (between home and school) - joint agreements         50,000         -         50,000         38,050         11,9           Contracted services spec, ed - joint agreement         375,000         (40,000)         335,000         294,571         40,4           Supplies and materials         28,300         (117)         28,183         -         28,17           Other Objects         3,000         534         3,534         3,417         1           Total student transportation services         702,263         (38,902)         663,361         530,894         132,44           Employee benefits:         -         -         81,886         58,179         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057 </td
Salary for pupil transportation (between home & school) - special         101,000         681         101,681         74,611         27,00           Cleaning, repair and maintenance services         65,000         -         65,000         43,082         21,9           Contracted services (between home and school) - joint agreements         50,000         -         50,000         38,050         11,9           Contracted services spec. ed - joint agreement         375,000         (40,000)         335,000         294,571         40,43           Supplies and materials         28,300         (117)         28,183         -         28,13           Other Objects         3,000         534         3,534         3,417         18,13           Total student transportation services         702,263         (38,902)         663,361         530,894         132,44           Employee benefits:         Social Security contribution         382,859         -         382,859         317,148         65,7           Workmen's Compensation         81,886         -         81,886         81,79         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,42
Cleaning, repair and maintenance services $65,000$ - $65,000$ $43,082$ $21,9$ Contracted services (between home and school) - joint agreement $50,000$ - $50,000$ $38,050$ $11,9$ .         Contracted services spec, ed - joint agreement $375,000$ $(40,000)$ $335,000$ $294,571$ $40,41$ .         Supplies and materials $28,300$ $(117)$ $28,183$ - $28,17$ .         Other Objects $3,000$ $534$ $3,534$ $3,417$ 1         Total student transportation services $702,263$ $(38,902)$ $663,361$ $530,894$ $132,47$ Employee benefits: $50,000$ $-395,000$ $327,600$ $67,4$ Unemployment compensation $81,886$ $-81,886$ $58,179$ $23,77$ Workmen's Compensation $140,000$ $-140,000$ $120,435$ $19,57$ Health Benefits $2,398,647$ $(70,222)$ $2,328,425$ $2,064,057$ $264,37$ Tuition Reimbursenent $20,000$ $-20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,000$
Contracted services (between home and school) - joint agreements       50,000       -       50,000       38,050       11,9         Contracted services spec. ed - joint agreement       375,000       (40,000)       335,000       294,571       40,4         Supplies and materials       28,300       (117)       28,183       -       28,13         Other Objects       3,000       534       3,534       3,417       1         Total student transportation services       702,263       (38,902)       663,361       530,894       132,44         Employee benefits:       Social Security contribution       382,859       -       382,859       317,148       65,7         Other Retirement Contributions - Regular       395,000       -       395,000       327,600       67,4         Unemployment compensation       140,000       -       140,000       120,435       19,5         Health Benefits       2,398,647       (70,222)       2,328,425       2,664,057       264,35         Tuition Reimbursement       20,000       -       20,000       20,000       20,000         Other employee benefits       64,000       20,472       84,472       84,472       440,7         On-Behalf TPAF pension contributions (non budgeted)       -
school) - joint agreements $50,000$ $ 50,000$ $38,050$ $11,9.000$ Contracted services spec. ed - joint agreement $375,000$ $(40,000)$ $335,000$ $294,571$ $40,432$ Supplies and materials $28,300$ $(117)$ $28,183$ $ 28,17$ Other Objects $3,000$ $534$ $3,534$ $3,417$ $1$ Total student transportation services $702,263$ $(38,902)$ $663,361$ $530,894$ $132,44$ Employee benefits: $5000$ $ 382,859$ $ 382,859$ $317,148$ $65,7$ Other Retirement Contribution $382,859$ $ 382,859$ $317,148$ $65,7$ Other Retirement Contributions - Regular $395,000$ $ 395,000$ $327,600$ $67,4$ Unemployment compensation $81,886$ $ 81,886$ $58,179$ $23,7$ Workmen's Compensation $140,000$ $ 140,000$ $120,435$ $19,5$ Health Benefits $2,398,647$ $(70,222)$ $2,328,425$ $2,064,057$ $264,37$ Tuition Reimbursement $20,000$ $ 20,000$ $20,000$ $0000$ Other employee benefits $  2,099,068$ $(2,099,07)$ Reimbursed TPAF pension contributions (non budgeted) $   793,265$ $(793,2)$ Normal determine transportation service service transportation service service service servi
Contracted services spec. ed - joint agreement $375,000$ $(40,000)$ $335,000$ $294,571$ $40,41$ Supplies and materials $28,300$ $(117)$ $28,183$ - $28,131$ Other Objects $3,000$ $534$ $3,534$ $3,417$ 1Total student transportation services $702,263$ $(38,902)$ $663,361$ $530,894$ $132,49$ Employee benefits: $702,263$ $(38,902)$ $663,361$ $530,894$ $132,49$ More retirement Contributions - Regular $395,000$ - $395,000$ $327,600$ $67,4$ Unemployment compensation $81,886$ - $81,886$ $58,179$ $23,7$ Workmen's Compensation $140,000$ - $140,000$ $120,435$ $19,5$ Health Benefits $2,398,647$ $(70,222)$ $2,328,425$ $2,064,057$ $264,37$ Tuition Reimbursement $20,000$ - $20,000$ $20,000$ $20,000$ Other employee benefits $64,000$ $20,472$ $84,472$ $84,472$ Total employee benefits $3,482,392$ $(49,750)$ $3,432,642$ $2,991,891$ On-Behalf TPAF pension contributions (non budgeted) $793,265$ $(793,2)$
Supplies and materials $28,300$ $(117)$ $28,183$ - $28,13$ Other Objects $3,000$ $534$ $3,534$ $3,417$ 1         Total student transportation services $702,263$ $(38,902)$ $663,361$ $530,894$ $132,47$ Employee benefits: $702,263$ $(38,902)$ $663,361$ $530,894$ $132,47$ Cher Retirement Contribution $382,859$ - $382,859$ $317,148$ $65,7$ Other Retirement Contributions - Regular $395,000$ - $395,000$ $327,600$ $67,4$ Unemployment compensation $81,886$ - $81,886$ $58,179$ $23,7$ Workmen's Compensation $140,000$ - $140,000$ $120,435$ $19,5$ Health Benefits $2,398,647$ $(70,222)$ $2,238,425$ $2,064,057$ $264,37$ Total employee benefits $64,000$ $20,472$ $84,472$ $84,472$ Total employee benefits $3,482,392$ $(49,750)$ $3,432,642$ $2,991,891$ $440,7$ On-Behalf TPAF pension contributions (non budgeted)       -       -
Other Objects $3,000$ $534$ $3,534$ $3,417$ $1$ Total student transportation services $702,263$ $(38,902)$ $663,361$ $530,894$ $132,44$ Employee benefits: $3000$ $-382,859$ $-382,859$ $317,148$ $65,7$ Other Retirement Contributions - Regular $395,000$ $-395,000$ $327,600$ $67,44$ Unemployment compensation $81,886$ $-81,886$ $58,179$ $23,7$ Workmen's Compensation $140,000$ $-140,000$ $120,435$ $19,5$ Health Benefits $2,398,647$ $(70,222)$ $2,328,425$ $2,064,057$ $264,37$ Tuition Reimbursement $20,000$ $-20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,000$ $20,991,891$ $440,7$ On-Behalf TPAF pension contributions (non budgeted) $  2,099,068$ $(2,099,0$ $            -$
Total student transportation services       702,263       (38,902)       663,361       530,894       132,4         Employee benefits:
Employee benefits:         Social Security contribution       382,859       -       382,859       317,148       65,7         Other Retirement Contributions - Regular       395,000       -       395,000       327,600       67,4         Unemployment compensation       81,886       -       81,886       58,179       23,7         Workmen's Compensation       140,000       -       140,000       120,435       19,5         Health Benefits       2,398,647       (70,222)       2,328,425       2,064,057       264,37         Tuition Reimbursement       20,000       -       20,000       20,000       000         Other employee benefits       64,000       20,472       84,472       84,472         Total employee benefits       3,482,392       (49,750)       3,432,642       2,991,891       440,7         On-Behalf TPAF pension contributions <ul> <li>(non budgeted)</li> <li>-</li> <li>-&lt;</li></ul>
Social Security contribution         382,859         -         382,859         317,148         65,7           Other Retirement Contributions - Regular         395,000         -         395,000         327,600         67,4           Unemployment compensation         81,886         -         81,886         58,179         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057         264,3           Tuition Reimbursement         20,000         -         20,000         20,000         0000           Other employee benefits         64,000         20,472         84,472         84,472         000           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions (non budgeted)         -         -         -         2,099,068         (2,099,0           Reimbursed TPAF Social Security contributions         -         -         -         -         -           (non budgeted)         -         -         -         -         -         -         -           -         -
Social Security contribution         382,859         -         382,859         317,148         65,7           Other Retirement Contributions - Regular         395,000         -         395,000         327,600         67,4           Unemployment compensation         81,886         -         81,886         58,179         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057         264,3           Tuition Reimbursement         20,000         -         20,000         20,000         0000           Other employee benefits         64,000         20,472         84,472         84,472         000           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions (non budgeted)         -         -         -         2,099,068         (2,099,0           Reimbursed TPAF Social Security contributions         -         -         -         -         -           (non budgeted)         -         -         -         -         -         -         -           -         -
Other Retirement Contributions - Regular         395,000         -         395,000         327,600         67,4           Unemployment compensation         81,886         -         81,886         58,179         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057         264,33           Tuition Reimbursement         20,000         -         20,000         20,000         000           Other employee benefits         64,000         20,472         84,472         84,472         -           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions (non budgeted)         -         -         -         2,099,068         (2,099,0           Reimbursed TPAF Social Security contributions         -         -         -         793,265         (793,2)
Unemployment compensation         81,886         -         81,886         58,179         23,7           Workmen's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057         264,35           Tuition Reimbursement         20,000         -         -         20,000         20,000           Other employee benefits         64,000         20,472         84,472         84,472           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions (non budgeted)         -         -         -         2,099,068         (2,099,0           Reimbursed TPAF Social Security contributions (non budgeted)         -         -         -         793,265         (793,2
Workmer's Compensation         140,000         -         140,000         120,435         19,5           Health Benefits         2,398,647         (70,222)         2,328,425         2,064,057         264,33           Tuition Reimbursement         20,000         -         20,000         20,000         20,000           Other employee benefits         64,000         20,472         84,472         84,472         440,7           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions <ul> <li>(non budgeted)</li> <li>-</li> <li>-</li></ul>
Health Benefits       2,398,647       (70,222)       2,328,425       2,064,057       264,33         Tuition Reimbursement       20,000       -       20,000       20,000       20,000         Other employee benefits       64,000       20,472       84,472       84,472       -         Total employee benefits       3,482,392       (49,750)       3,432,642       2,991,891       440,7         On-Behalf TPAF pension contributions <ul> <li>(non budgeted)</li> <li>-</li> <l< td=""></l<></ul>
Tuition Reimbursement         20,000         -         20,000         20,000           Other employee benefits         64,000         20,472         84,472         84,472           Total employee benefits         3,482,392         (49,750)         3,432,642         2,991,891         440,7           On-Behalf TPAF pension contributions (non budgeted)         -         -         2,099,068         (2,099,0           Reimbursed TPAF Social Security contributions (non budgeted)         -         -         793,265         (793,2)
Total employee benefits       3,482,392       (49,750)       3,432,642       2,991,891       440,7         On-Behalf TPAF pension contributions (non budgeted)       -       -       2,099,068       (2,099,0         Reimbursed TPAF Social Security contributions (non budgeted)       -       -       -       793,265       (793,2)
On-Behalf TPAF pension contributions         (non budgeted)         Reimbursed TPAF Social Security contributions         (non budgeted)         -         -         793,265         (793,2
(non budgeted)2,099,068(2,099,0Reimbursed TPAF Social Security contributions (non budgeted)793,265(793,2)
(non budgeted)2,099,068(2,099,0Reimbursed TPAF Social Security contributions (non budgeted)793,265(793,2)
Reimbursed TPAF Social Security contributions (non budgeted) 793,265 (793,2)
(non budgeted) 793,265 (793,2
Total undistributed expenditures         15,189,268         102,143         15,291,411         15,525,897         (234,4)
TOTAL EXPENDITURES -
CURRENT EXPENSE         27,189,574         296,328         27,485,902         26,188,696         1,297,2
CAPITAL OUTLAY:
Equipment
Grades 9-12
Undistributed expenditures:
Operation and maintenance of plant services         10,000         (3,116)         6,884         6,884
Total equipment         10,000         (3,116)         6,884         6,884
Facilities acquisition and construction services:
Construction Services 8,567 - 8,567 8,567
Instructional and Transportation Equipment         -         41,055         41,055         5,950         35,1
Other Professional/Jechnical Services 500,000 - 500,000 - 500,000 - 500,000
Total facilities acquisition and construction services     508,567     41,055     549,622     14,517     535,1
Assets acquired under capital leases (non budgeted)
TOTAL CAPITAL OUTLAY         518,567         37,939         556,506         21,401         535,1
Charter School         15,884         45,671         61,555         61,554
Total expenditures         \$ 27,724,025         \$ 379,938         \$ 28,103,963         \$ 26,271,651         \$ 1,832,33

	Budget	,	Budget Transfers	Final Budget	Actual	Variance Favorable (Unfavorable)
(Continued from prior page)						
Excess (deficiency) of revenues						
over (under) expenditures	\$ (1,829,580)	\$	(365,887)	\$ (2,195,467)	\$ 2,871,343	\$ 5,066,810
Other financial sources (uses):						
Operating transfers out:						
Transfers from General Fund - Other	-		-	-	-	-
Capital outlay transfer to capital projects			-		•	-
Capital reserve transfer to capital projects	. –		-		-	-
Capital leases (non budgeted)	-		-	-	-	-
Excess (deficiency) of revenues and other financial sour	rces			_		
over (under) expenditures and other financing uses	(1,829,580)		(365,887)	(2,195,467)	2,871,343	5,066,810
Fund balances, July 1	10,082,594			10,082,594	10,082,594	
Fund balances, June 30	\$ 8,253,014	\$	(365,887)	\$ 7,887,127	\$ 12,953,937	\$ 5,066,810

#### Recapitulation: Restricted Fund Bala

Restricted Fund Balance:	
Reserved Excess Surplus-Designated for Subsequent Year's	
Expenditures	\$ 2,495,678
Reserve for Excess Surplus	3,009,927
Capital Reserve	6,642,071
Committed Fund Balance:	
Year- End Encumbrances	338,675
Assigned Fund Balance	
Designated for Subsequent Year's Expenditures	
Unassigned Fund Balance	467,586
	12,953,937
Reconciliation to Government Fund Statements (GAAP):	(161,214)
Last State Aid Payment Not Recognized on GAAP Basis	
Fund Balance per Governmental Funds (GAAP)	\$ 12,792,723

		Original Budget		Budget Transfers	 Final Budget		Actual	F	/ariance avorable favorable)
REVENUES:									
State sources	\$	382,651	\$	(39,797)	\$ 342,854	\$	295,112	\$	(47,742)
Federal sources		787,325		(66,880)	720,445	\$	675,605		(44,840)
Local sources		-		11,845	 11,845	\$	11,845	-	-
Total revenues	\$	1,169,976	\$	(94,832)	\$ 1,075,144	\$	982,562	\$	(92,582)
EXPENDITURES:									
Instruction:									
Salaries of teachers	\$	126,895	\$	57,918	\$ 184,813	\$	183,813	\$	1,000
Other salaries for instruction		-		-	-		-		-
Purchased prof. & tech. services		396,941		(36,181)	360,760		550,637		(189,877)
Other Purchased Services		410,633		(40,191)	370,442		8,061		362,381
General supplies and equipment		120,872		(91,586)	29,286		29,098		188
Textbooks		35,288		(4,261)	31,027		30,980		47
Other		-		-	 -		-		-
Total instruction		1,090,629	. <u> </u>	(114,301)	 976,328	<del></del>	802,589		173,739
Support services:									
Salaries of supervisor of instruction		-		-	-		-		-
Personal services-employee benefits		32,993		11,820	44,813		-		44,813
Purchased prof. & educational services		-		-	-		-		-
Other purchased services		44,685		(6,477)	38,208		150,398		(112,190)
General supplies		-		5,175	5,175		28,144		(22,969)
Travel		-		-	-		-		-
Other objects		1,669		8,951	10,620				10,620
Indirect costs		-		-	 		1,431		(1,431)
Total support services	·	79,347		19,469	 98,816		179,973		(81,157)
Facilities acquisition:									
Instructional equipment				-	-		-		-
Total facilities acquisition		•			 -		-		-
Total expenditures		1,169,976	<u></u>	(94,832)	 1,075,144		982,562		92,582
Excess (deficiency) of revenues									
over (under) expenditures	\$		\$	-	\$ -	\$	-		-

# NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

#### NORTH ARLINGTON SCHOOL DISTRICT Required Supplementary Information Budget to GAAP Reconciliation Note to RSI for the Fiscal Year ended June 30, 2017

#### Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

		General Fund		Special Revenue Fund
Sources /Inflows of Resources Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1]	\$29,142,994	[C-2]	\$ 982,562
Difference - Budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized				(28,631)
State-Aid Payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes		149,770		
State Aid Payment recognized for budgetary purposes, not recognized for GAAP statements		(161,214)		
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	[B-2]	\$29,131,550	[B-2]	\$ 953,931
Uses/Outflows of Resources Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1]	\$26,271,651	[C-2]	982,562
Difference - Budget to GAAP: Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes				(28,631)
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	[B-2]	\$26,271,651	[B-2]	\$ 953,931

# REQUIRED SUPPLEMENTARY INFORMATION PART III

## NORTH ARLINGTON SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PERS LAST 2 FISCAL YEARS

	 2017	 2016
Districts' proportionate share of the net pension liability	\$ 10,159,366	\$ 7,414,588
District's covered-employee payroll	2,383,988	2,332,563
District's proportionate share of the net pension liability as a percentage of its covered- employee payroll	426.15%	317.87%
Plan fiduciary net position as a percentage of the total pension liability	31.20%	38.21%

## NORTH ARLINGTON SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS - PERS LAST 2 FISCAL YEARS

	2017	2016	
Contractually required contribution	\$ 306,352	\$ 283,970	
Contributions in relation to the contractually required contribution	306,352	283,970	
Contribution deficiency (excess)	-	_	
District's covered employee payroll	\$ 2,383,988	\$ 2,332,563	
Contributions as a percentage of covered- employee payroll	12.85%	12.17%	

## NORTH ARLINGTON SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - TPAF LAST 2 FISCAL YEARS

	2017	2016
State's proportionate share of the net pension liability associated with the District	\$83,171,272	\$63,780,669
District's covered-employee payroll	11,013,764	10,139,772
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	755.16%	629.01%
Plan fiduciary net position as a percentage of the total pension liability	22.33%	28.71%

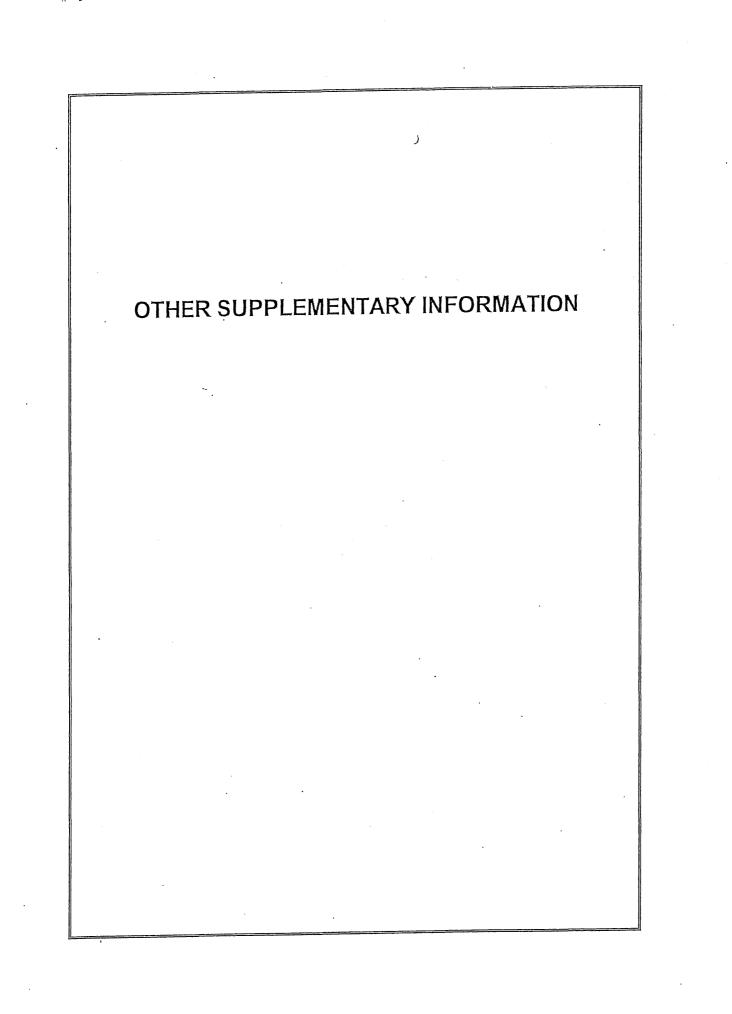
#### NORTH ARLINGTON SCHOOL DISTRICT NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION LAST 2 FISCAL YEARS

#### Changes in benefit terms: None

*Changes in assumptions:* The discount rate changed from the rate as of June 30, 2015 to the rate as of June 30, 2016, in accordance with GASB Statement No. 67. *Method and assumptions used in calculations of employer's actuarially determined contributions* The actuarially determined contributions are calculated as of July 1 preceding the fiscal year in which the contributions are reported. Unless otherwise noted above, the following actuarial methods and assumptions were used to determine rates in the schedule of employer contributions.

	PERS	ТРАГ			
Actuarial cost method	Entry Age Normal	Entry Age Normal			
Amortization method	Level Dollar, open	Level Dollar, open			
Remaining amortization period	30 years	30 years			
Asset valuation method	Five-year average of market values	20% of the difference between the expected Actuarial Value and market value is recognized each year			
Inflation	3.08%	2.50%			
Projected salary increases	1.65% - 4.15% based on age	Varies based on experience			
Through 2026 Thereafter	3.15 - 5.40% based on age	Varies based on experience			
Projected COLAs	N/A*	N/A*			
Investment rate of return	7.65%	7.65%			

\*Pursuant to the provisions of Chapter 78. P.L. 2011, cost of living adjustment (COLA) increases were suspended for all current and future retirees of all retirement systems.



# SPECIAL REVENUE FUND

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#### NORTH ARLINGTON SCHOOL DISTRICT Special Revenue Fund Combining Schedules of Program Revenues and Expenditures - Budgetary Basis for the Fiscal Year ended June 30, 2017

	Nonpublic Security Aid	Security Exam and Nonpublic		Nonpublic Hand. Correct. Speech	Nonpublic Handicapped Suppl, Instr.	Nonpublic Technology Aid	English As A Second Language
REVENUES:							
State sources	\$ 12,775	\$ 41,243	\$ 30,980	\$ 47,974	\$ 34,998	\$ 13,780	\$-
Federal sources							
Local sources							•
Total revenues	<u>\$ 12,775</u>	\$ 41,243	\$ 30,980	\$ 47,974	\$ 34,998	\$ 13,780	<u>\$                                    </u>
EXPENDITURES:							
Instruction:							
Salaries of teachers	<b>\$</b> -	<b>s</b> -	s -	<b>s</b> -	<b>s</b> -		s -
Other salaries of instruction							
Purchased prof. & tech. services	-	41,243		47,974	34,998		-
Other purchased services							
General supplies and equipment	12775						
Textbooks		·	30,980	· ····································			·
Total instruction	12,775	41,243	30,980	47,974	34,998		<u> </u>
Support services: Salaries of supervisor of instruction Personal services-employee benefits							
Purchased prof. & educational services							
Other purchased services							
General supplies						13,780	
Travel							
Other objects							
Indirect Costs							
Total support services				<u> </u>		13,780	
Facilities acquisitiuon and construction services:							
Buildings							
Total facilities acquisition and construction services							
Total expenditures	\$ 12,775	\$ 41,243	\$ 30,980	\$ 47,974	\$34,998	\$ 13,780	\$
• **							
Excess (deficiency) of revenues							
over (under) expenditures	<u> </u>	<u> </u>	<u>\$</u> -	<u> </u>	<u>\$</u> -	<u>\$</u>	<u> </u>

Nonpublic Nursing Services	Nonpublic Compens. Education	Title I Part A 16-17 & C/O	Title II Part A 16-17	Title III Part A 16-17	IDEA-Part B-Basic 16-17 & C/O	IDEA-Part Pre- School	Title III Immigrant Aid	Local Grants	2017
\$ 47,700	\$ 65,662	\$ - 147,143	\$ - 36,778	\$- 20,680	\$ - 449,876	\$ - 15,953	\$ - 5,175	\$ - <u>11,845</u>	\$    295,112 675,605 <u>11,845</u>
\$ 47,700	\$ 65,662	<u>\$ 147,143</u>	\$ 36,778	\$ 20,680	\$ 449,876	\$ 15,953	\$ 5,175	<u>\$ 11,845</u>	\$ 982,562
\$ -	<b>\$ -</b>	\$ 137,979	\$ 27,589	\$ 7,400	\$-	\$-	\$-	\$ 10,845	\$ 183,813 -
8,061	65,662	9,164	-	6,159	353,639			1,000	550,637 8,061 29,098 <u>30,980</u>
8,061	65,662	147,143	27,589	20,680	353,639			11,845	802,589
		-	-						- -
38,208			9,189		96,237	15,953	5,175		150,398 28,144 -
1,431	<u> </u>								1,431
39,639		<u>-</u>	9,189		96,237	15,953	5,175		179,973
\$ 47,700	\$ 65,662	\$ 147,143	\$ 36,778	\$ 20,680	\$ 449,876	\$ 15,953	\$ 5,175	<u>\$ 11,845</u>	\$ 982,562
<u>s -</u>	<u>s -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u> </u>	<u>\$ -</u>		<u>\$ -</u>

# CAPITAL PROJECTS FUND

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#### NORTH ARLINGTON SCHOOL DISTRICT Capital Projects Fund Summary Schedule of Project Expenditures for the Fiscal Year ended June 30, 2017

Original			Expenditur	Unexpended	
Issue/Project Title	Date	Appropriations	Prior Years	Current Year	Balance
Improvements, Renovations and Additions to the School District Facilities and the Acquisition of Equipment		\$ 19,622,677	\$ 18,400,886	\$ 211,092	\$ 1,010,699

## Exhibit F-2

# NORTH ARLINGTON SCHOOL DISTRICT Capital Projects Fund Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance-Budgetary Basis for the Fiscal Year ended June 30, 2017

Revenues and Other Financing Sources State Sources - SCC Grant Bond Proceeds and transfers	\$	-
Prior Year Payables cancelled		- 82,264
Transfer from general fund - Other		
Transfer from capital reserve - general fund		-
Transfer from capital outlay - general fund		-
Total revenues		82,264
Expenditures and Other Financing Uses		
Purchased professional and technical services		9,012
Construction Services	1	02,080
Transfer to Debt Service Fund	1	00,000
Total Expenditures	2	11,092
Excess (deficiency) of revenues over (under) expenditures	(1:	28,828)
Fund balance - beginning	1,1	39,527_
Fund balance - ending	\$ 1,0	10,699

#### NORTH ARLINGTON SCHOOL DISTRICT Capital Projects Fund

#### Schedule of Project Revenues, Expenditures, Project Balance and Project Status-Budgetary Basis Improvements, Renovations and Additions to the School District Facilities and Acquisition of Equipment from inception and for the Fiscal Year ended June 30, 2017

	Prior Periods	Current Year	Totals	Revised Authorized Cost
				· · · · · · · · · · · · · · · · · · ·
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ 1,143,127	\$-	\$ 1,143,127	\$ 1,143,127
Bond Proceeds and transfers	7,700,000	-	7,700,000	7,700,000
Contribution from private source	10,000	-	10,000	10,000
Prior Year Payables cancelled	48,443	82,264	130,707	130,707
Transfer from general fund - Other	387,874	-	387,874	387,874
Transfer from capital reserve - general fund	3,990,858	-	3,990,858	3,990,858
Transfer from capital outlay - general fund	2,255,459	-	2,255,459	2,255,459
Total Revenues	15,535,761	82,264	15,618,025	15,618,025
Expenditures and Other Financing Uses				
Purchased professional and technical services	288,435	9,012	297,447	297,447
Land and Improvements	200,-55	2,012	297,447	277,447
Construction Services	14,566,823		14,566,823	14,566,823
Equipment Purchases	14,500,825	-	14,500,825	14,500,025
Total Expenditures	14,855,258	9,012	14,864,270	14,864,270
Total Experiences	14,035,230		14,804,270	14,804,270
Excess (deficiency) of revenues over (under)				
Expenditures	\$ 680,503	\$ 73,252	\$ 753,755	\$ 753,755
Additional project information:				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	5/1/1993			
Bonds Authorized	\$ 7,700,000			
Bonds Issued	7,700,000			
Original Authorized Cost	7,700,000			
Additonal Authorized Cost	7,918,025			
Revised Authorized Cost	15,618,025			
Percentage Increase over Original				
Authorized Cost	102.83%			
Percentage Completion	95.17%			
Original target completion date				
Revised target completion date				

#### NORTH ARLINGTON SCHOOL DISTRICT Capital Projects Fund Schedule of Project Revenues, Expenditures, Project Balance and Project Status-Budgetary Basis Construction of Edwin "RIP" Collins Athletic Field from inception and for the Fiscal Year ended June 30, 2017

	Prior Periods	Current Year	Totals	Revised Authorized Cost
Revenues and Other Financing Sources				
State Sources - SCC Grant	\$ -	\$ -	\$-	\$-
Bond Proceeds and transfers	3,388,000	-	3,388,000	3,388,000
Contribution from private source	-	-	-	-
Prior Year Payables cancelled	100,652	-	100,652	100,652
Transfer from general fund - Other	141,000	, <b>-</b>	· 141,000	141,000
Transfer from capital reserve - general fund	-	-	-	-
Transfer from capital outlay - general fund	375,000	-	375,000	375,000
Total Revenues	4,004,652	-	4,004,652	4,004,652
Expenditures and Other Financing Uses				
Purchased professional and technical services	164,470	-	164,470	164,470
Land and Improvements	-	-	-	-
Construction Services	3,381,158	102,080	3,483,238	3,483,238
Equipment Purchases		-		
Transfer to Debt Service Fund		100,000	100,000	100,000
Total Expenditures	3,545,628	202,080	3,747,708	3,747,708
Excess (deficiency) of revenues over (under)				
Expenditures	\$ 459,024	\$ (202,080)	\$ 256,944	\$ 256,944
Additional project information:				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	9/12/2013			
Bonds Authorized	\$ 3,388,000			
Bonds Issued	3,388,000			
Original Authorized Cost	3,388,000			
Additonal Authorized Cost	616,652			
Revised Authorized Cost	4,004,652			
Percentage Increase over Original				
Authorized Cost	18.20%			
Percentage Completion	93.58%			
Original target completion date				
Revised target completion date				

# PROPRIETARY FUNDS

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# Exhibit G-1

# NORTH ARLINGTON SCHOOL DISTRICT Enterprise Fund Statement of Net Position June 30, 2017

	Food Service Fund
Current assets:	¢ (0.007
Cash and cash equivalents	\$ 68,337
Interfund Receivable	11,343 4,058
Inventory Total current assets	83,738
Fixed assets:	
Equipment	282,284
Accumulated depreciation	(193,262)
Total fixed assets	89,022
Total Assets	\$ 172,760
LIABILITIES AND NET POSITION	
Current liabilities:	
Due to Management Company	1,883
Total current liabilities	1,883
Net Position:	
Restricted	89,022
Unrestricted	81,855
Total Net Position	170,877
Total Liabilities and Net Position	\$ 172,760

# NORTH ARLINGTON SCHOOL DISTRICT

## Enterprise Fund Statement of Revenues, Expenses and Changes in Net Position for the Fiscal Year ended June 30, 2017

		Food Service Fund
OPERATING REVENUES:		
Local sources:		
Daily sales-reimbursable programs:		
School lunch program and adult sales		\$ 183,312
Total daily sales - reimbursable programs		183,312
Deile elle ver windered le vergener		
Daily sales non-reimbursable programs:		100.040
Special functions		129,049
Total operating revenue		312,361
OPERATING EXPENSES:	· · · · · · · · · · · · · · · · · · ·	
		150 075
Cost of sales - reimbursable programs		158,075
Cost of sales - non-reimbursable programs Commodities		47,365
		36,972
Labor costs		154,036
Fringe Benefits		14,197
Payroll Taxes		22,709
Supplies and materials		26,530
Management fee		32,130
Depreciation		30,128
Total operating expenses		542,446
Operating loss		(230,085
Nonoperating revenues:		
State sources:		
		5,503
State school lunch program Federal sources:		5,505
		195 642
National school lunch program National school breakfast program		185,643
		6,430 26,072
Food distribution program Net (loss) before operating transfers and other special items		36,972
Special Item-appraisal of capital assets adjustment		4,463
Net Income		4,463
Net meome		4,405
Special item:		
Loss on disposal of fixed assets		_
Loss on disposal of fixed asses		
Change in net position		4,463
Net Desition Island		177 44 4
Net Position - July 1		166,414
Net Position - June 30		\$ 170,877
		,

# NORTH ARLINGTON SCHOOL DISTRICT Enterprise Fund Statement of Cash Flows for the Fiscal Year ended June 30, 2017

	Food Service Fund
Cash flows from operating activities: Receipts from customers	\$ 312,361
Payments to employees	(190,942)
Payments to suppliers	(329,403)
Net cash (used for) operating activities	(207,984)
Cash flows from noncapital financing activities:	
State sources	6,211
Federal sources	216,768
Food distribution program	36,972
Net cash provided by non-capital financing activities	259,951
Cash flows from investing activities:	
Purchase of Equipment	(13,590)
Net cash (used for) investing activities	(13,590)
Net increase in cash and cash equivalents	38,377
Balances - July 1	29,960
Balances - June 30	\$ 68,337
Reconciliation of operating loss to net cash (used for)	
provided by operating activities:	
Operating (loss)	\$ (230,085)
Adjustment to reconcile operating (loss) to net cash (used for) provided by operating activities:	
Adjustments:	
Increase in Inventory	(1,362)
Decrease in due to Management Company	(6,665)
Depreciation	30,128
Total adjustments	22,101
Net cash (used for) operating activities	\$ (207,984)

# FIDUCIARY FUNDS

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#### NORTH ARLINGTON SCHOOL DISTRICT Fiduciary Fund Combining Statement of Fiduciary Net Postion June 30, 2017

				Agency				
	Sch	te Purpose nolarship Funds		Student Activity		Payroll	J	Total June 30, 2017
ASSETS:								
Cash and cash equivalents Total Assets	\$ \$	27,533 27,533	\$ \$	435,738 435,738	\$ \$	158,527 158,527	\$ \$	621,798 621,798
LIABILITIES AND NET POSITION:								
Liabilities:								
Payroll deductions & withholdings Due to student groups Total Liabilities	\$		\$	435,738 435,738	\$	158,527 158,527	\$ 	158,527 435,738 594,265
Net Position:								
Reserved for scholarships		27,533						27,533
Total Liabilities and Net Position	\$	27,533		435,738	\$	158,527	\$	621,798

## Exhibit H-2

# NORTH ARLINGTON SCHOOL DISTRICT Fiduciary Fund Combining Statement of Changes in Fiduciary Net Position for the Fiscal Year ended June 30, 2017

	Scholarship	Funds
	Estelle and	
	William Murphy	
	Scholarship	
	Fund	Total
Additions:		
Local sources:		
Contributions	\$ 47,935	\$ 47,935
Total Additions	47,935	47,935
Deductions:		
Scholarships Awarded	36,178	36,178
Total Deductions	36,178	36,178
Changes in net position	11,757	11,757
Net Position-beginning of year	15,776	15,776
Net Position-end of year	\$ 27,533	\$ 27,533

# NORTH ARLINGTON SCHOOL DISTRICT Fiduciary Fund Student Activity Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2017

ELEMENTARY SCHOOLS:	Balance, July 1, 2016			Cash eceipts	Dis	Cash oursements		Balance, June 30, 2017	
Jefferson	\$	9,224	\$	15,529	\$	(22,811)	\$	1,942	
Roosevelt		15,329		13,745		(14,671)		14,403	
Washington Total elementary schools	\$	7,502 32,055	\$	14,262 43,536	\$	(11,479) (48,961)	\$	10,285 26,630	
MIDDLE SCHOOL:									
Middle School Total middle school	\$ \$	20,273 20,273	\$ \$	89,907 89,907	\$ \$	(92,739) (92,739)	\$ \$	17,441 17,441	
SENIOR HIGH SCHOOL:									
Organization Fund	\$	62,757	\$	182,596	\$	(151,618)	\$	93,735	
Athletic Fund Total senior high school	\$	265,527 328,284	\$	93,122 275,718	\$	(60,717) (212,335)	\$	297,932 391,667	
TOTAL ALL SCHOOLS	\$	380,612	\$	409,161	\$	(354,035)	\$	435,738	

## NORTH ARLINGTON SCHOOL DISTRICT Fiduciary Fund Payroll Agency Fund Schedule of Receipts and Disbursements for the Fiscal Year ended June 30, 2017

	Balance, June 30, 2016		Cash Receipts		Cash Disbursements		Balance, June 30, 2017	
PAYROLL AGENCY FUND:								
Gross payroll, deductions and withholdings (Payroll Agency Account)	\$	127,170	\$	8,334,056	\$	8,306,990	\$	154,236
Accrued salaries and wages (Net Payroll Account) Total Payroll Agency Fund		29	*	8,672,569		8,668,307		4,291

# LONG-TERM DEBT

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#### NORTH ARLINGTON SCHOOL DISTRICT Long Term Debt Schedule of Serial Bonds June 30, 2017

	Annual Matu				Aaturiti	es		
Issue	Date of Issue	Amount of Issue		Date		Amount	Interest Rate (%)	
Refunding School Bonds	5/17/2012	\$	1,926,000	3/13/2017 3/13/2018 3/13/2019 3/13/2020 3/13/2021	\$	231,000 236,000 241,000 248,000 255,000	1.637 2.108 2.358 2.659 2.959	
School Bonds,	9/12/2013	\$	3,388,000	8/1/2016 8/1/2017 8/1/2018 8/1/2019 8/1/2020 8/1/2021 8/1/2022 8/1/2023 8/1/2024 8/1/2025 8/1/2026 8/1/2027 8/1/2028		165,000 170,000 175,000 180,000 185,000 275,000 275,000 275,000 275,000 275,000 275,000 275,000 275,000 275,000	$\begin{array}{c} 2.000\\ 2.250\\ 2.250\\ 2.500\\ 2.500\\ 3.000\\ 3.000\\ 3.000\\ 3.000\\ 3.125\\ 3.125\\ 3.125\\ 3.125\\ 3.125\end{array}$	

### Exhibit I-1

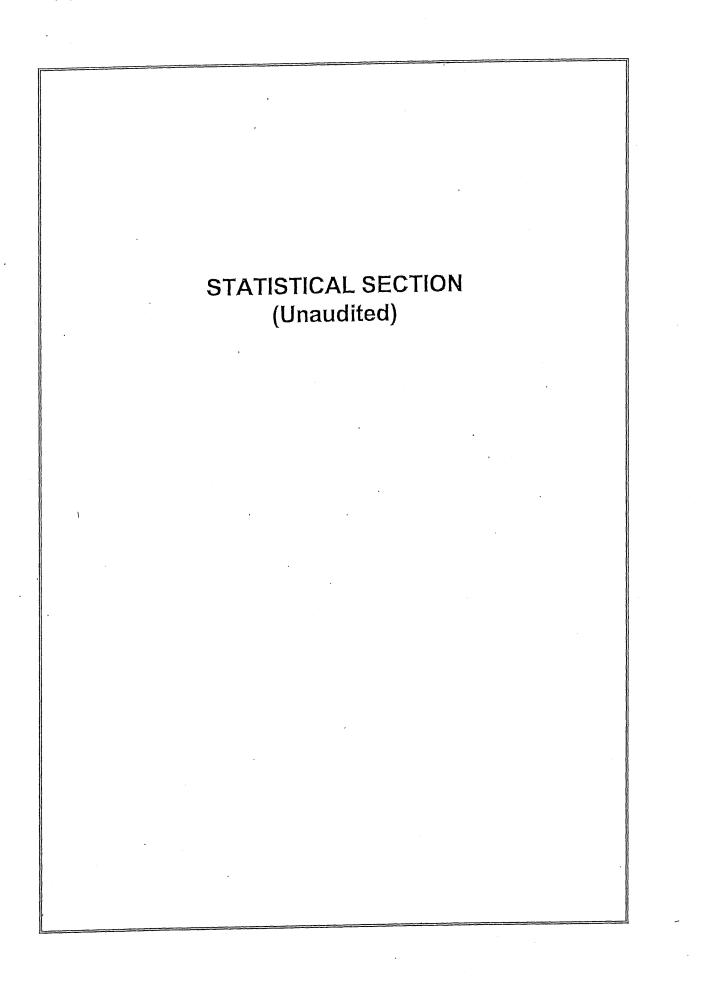
Balance, July 1, 2016	Issued	Retired/ Refunded	Balance, June 30, 2017		
\$ 231,000 236,000		\$ 231,000	236,000		
241,000 248,000 255,000			241,000 248,000 255,000		
1,211,000		231,000	980,000		
165,000		165,000	-		
170,000 175,000			170,000 175,000		
180,000 185,000			180,000 185,000		
275,000 275,000			275,000 275,000		
275,000 275,000			275,000 275,000		
275,000 275,000			275,000 275,000 275,000		
275,000			275,000		
273,000 3,073,000	-	165,000	273,000 2,908,000		
\$ 4,284,000	<u> </u>	\$ 396,000	\$ 3,888,000		

## NORTH ARLINGTON SCHOOL DISTRICT Long Term Debt Schedule of Obligations Under Capital Leases for the Fiscal Year ended June 30, 2017

Series	nount of Driginal Issue	Ou	Amount tstanding e 30, 2016	sued ent Year	Retired rrent Year	Ou	Amount tstanding 230, 2017
Savin Copiers	\$ 46,674	\$	14,586	\$ -	\$ 10,174	\$	4,412
Savin Copiers	18,992		8,968	-	3,987		4,981
Savin Copiers	108,737		79,949	 <u>-</u>	 21,252	<u> </u>	58,697
		\$	103,503	\$ -	 35,413	\$	68,090

#### NORTH ARLINGTON SCHOOL DISTRICT Budgetary Comparison Schedule Debt Service Fund for the Fiscal Year ended June 30, 2017

REVENUES:	Original Budget	dget Isfers		Final Budget	 Actual	Vari	ance
Local sources:							
Local tax levy	\$ 410,429	\$ -	\$	410,429	\$ 410,429	\$	-
Interfund Transfer - Capital Projects Fund	\$ 100,000	\$ -	\$	100,000	\$ 100,000		
Total revenues	\$ 510,429	\$ -	\$	510,429	\$ 510,429	\$	-
EXPENDITURES:							
Regular debt service:							
Interest	\$ 114,429	\$ -	\$	114,429	\$ 114,429	\$	-
Redemption of principal	 396,000	 -		396,000	 396,000		-
Total regular debt service	 510,429	 -		510,429	 510,429		
Total expenditures	 510,429	 -		510,429	 510,429		
Excess (deficiency) of revenues over (under) expenditures	_	-		-	-		-
Other financing sources (uses) Refunding of Bonds Bond Proceeds	 -	 -		-	 -		-
Excess (deficiency) of revenue & other financing sources over (under) expenditures and other financing sources	 	 -			 		<u> </u>
Fund balances, July 1	 -	 -	<u> </u>	-	 1		1
Fund balances, June 30	\$ -	\$ -	\$	-	\$ 1	\$	1
Recapitulation of Excess (Deficiency) of Revenue Over (Under) Expenditure							
Budgeted Fund Balance	\$ -	 -	\$		\$ -	\$	-



#### NORTH ARLINGTON SCHOOL DISTRICT Net Position by Component Last Ten Fiscal Years

	2008	2009	2010	2011	2012	2013	2014	2014	2015	2016	2017
Governmental Activities: Net Investment in Capital Assets Restricted Committed Assigned Unassigned Total Governmental activities net position	\$ 3,087,911 3,177,608 244,372 \$ 6,509,891	\$ 4,094,009 2,644,550 (73,164) \$ 6,665,395	\$ 4,452,180 2,521,568 (396,870) \$ 6,576,878	\$ 4,603,399 2,128,075 40,439 623,272 (169,339) \$ 7,225,846	\$ 4,748,914 2,821,911 71,336 664,398 (101,808) \$ 8,204,751	\$ 4,225,593 5,003,956 335,185 300,000 (244,919) \$ 9,619,815	\$ 5,558,289 5,805,767 490,250 (249,894) \$ 11,604,412	\$ 5,558,289 5,805,767 490,250 (249,894) \$ 11,604,412	\$ 6,489,804 8,240,148 253,214 (6,107,665) \$ 8,875,501	\$ 7,637,935 10,406,956 365,886 (6,424,540) \$ 11,986,237	\$ 7,477,640 13,158,375 338,675 (7,218,531) \$ 13,756,159
Business-type Activities: Invested in capital asseas, net of related deb Restricted Unassigned Total Business -type activities net position	\$ 67,017 <u>105,400</u> \$ 172,417	\$ 68,967 105,487 \$ 174,454	\$ 54,390 128,316 \$ 182,706	\$ 35,127 158,085 \$ 193,212	\$ 65,123 <u>136,208</u> \$ 201,331	\$ 54,827 163,421 \$ 218,248	\$ 46,332 181,316 \$ 227,648	\$ 46,332 181,316 \$ 227,648	\$ 133,887 39,587 \$ 173,474	\$ 105,560 60,854 \$ 166,414	\$ 89,022 81,855 \$ 170,877
District-wide: Net Investment in Capital Assets Resticted & committed Unassigned Total District-wide activities net position	\$ 3,154,928 3,177,608 349,772 \$ 6,682,308	\$ 4,162,976 2,644,550 32,323 \$ 6,839,849	\$ 4,506,570 2,521,568 (268,554) \$ 6,759,584	\$ 4,638,526 2,791,786 (11,254) \$ 7,419,058	\$ 4,814,037 3,557,645 34,400 \$ 8,406,082	\$ 4,280,420 5,639,141 (81,498) \$ _9,838,063	\$ 5,604,621 6,296,017 (68,578) \$ 11,832,060	\$ 5,604,621 6,296,017 (68,578) \$ 11,832,060	\$ 6,623,691 8,493,362 (6,068,078) \$ 9,048,975	\$ 7,743,495 10,772,842 (6,363,686) \$ 12,152,651	\$ 7,566,662 13,497,050 (7,136,676) \$ 13,927,036

J-1

#### NORTH ARLINGTON SCHOOL DISTRICT Changes in Net Position Last Ten Fiscal Years

J-2

	2008	2009	2010	2011	2012	2013	2014	# 2015	2016	2017
Expenses										
Governmental Activities										
Instruction										
Regular	\$ 6,778,373	\$ 7,661,062	\$ 7,659,244	\$ 8,016,304	\$ 7,830,971	\$ 7,832,957	\$ 8,137,148	\$ 8,144,720	\$ 7,707,118	\$ 7,916,139
Special Education	1,305,325	1,616,151	1,721,828	1,810,007	1,989,319	1,954,254	2,125,927	2,030,437	2,087,676	2,280,091
Other Special Education	531,680	558,676	560,966	555, <b>D16</b>	555,132	638,030	615,017	577,696	588,059	609,695
Other instruction	428,820	437,747	414,466	428,081	443,665	427,481	444,908	623,595	610,957	631,310
Support Sprvives										
Tuition	2,188,489	2,529,217	2,760,605	2,550,178	1,957,613	1,919,789	1,471,542	1,116,382	1,117,382	1,399,033
Student & instruction related sevices	2,298,503	2,250,887	1,929,262	1,974,732	2,132,596	2,121,588	1,948,821	2,183,141	2,533,610	2,567,552
School administrative services	1,060,374	1,130,805	1,243,270	978,619	1,079,440	1,110,717	1,110,678	1,086,513	1,125,000	1,126,157
General and business administrative services	5,035,602	5,111,176	5,280,721	5,369,490	6,031,199	6,433,079	6,076,278	8,792,870	10,031,717	13,061,424
Piant operation and maintenance	1,911,017	2,276,418	1,967,639	2,323,264	2,283,446	2,277,546	2,613,962	2,204,459	2,239,083	2,891,272
Pupil transportation	850,239	728,017	628,640	603,967	513,259	560,769	485,894	435,590	428,947	530,894
Charter School					17,872	11,458	9,521	•	16,810	61,554
Food Service Operations		•			•	•	•	•	-	-
Unallocated depreciation	957,052 344,271	946,505 308,453	1,018,722 269,316	1,033,316 229,466	1,063,191 189,216	1,116,392 174,259	1,173,628 \$4,067	931,412 158,154	998,833 120,549	914,915
Interest en Long Tenn Debt Total Governmental Activities espenses	23,710,045	25,555,114	25,454,679	25,872,440	26,086,919	26,578,319	26,267,391	28,284,969	29,605,741	114,429 34,104,465
Budnets-type activities:										
Food Service	403,758	437,407	460,444	467,468	491,495	497,395	543,508	590,338	553,038	542,446
Total Business-type activities expense	403,758	437,407	460,444	467,468	491,495	497,395	543,508	590,338	553,038	542,446
Total District Expenses	\$ 24,113,803	\$ 25,992,521	\$ 25,915,123	\$ 26,339,908	\$ 26,578,414	\$ 27,075,714	\$ 26,810,899	\$ 28,875,307	\$ 30,158,779	\$ 34,646,911
Program Revenues										
Governmental Activities:										
Charges for Services Operating grants and contributions	1,146,166	1,333,541	1,503,513	1,399,488	11,480 1,158,935	26,072 1,089,813	28,811 1,054,037	5,422 1,063,165	17,375 1,065,556	12,701 953,931
Operating grants and contributions Total Governmental Activities Program Revenues	1,146,166	1,333,541	1,503,513	1,399,488	1,138,933	1,089,813	1,054,037	1,063,165	1,082,931	966,632
we out hit on Acatilica Fred an Acatilica	1,140,100		1000,010				1,002,040	1,000,007	1,002,951	300,052
Business-type activities:										
Charges for Services										
Food Service	317,550	303,761	311,532	327,425	314,743	324,048	335,816	320,498	310,183	312,361
Operating grants and contributions	98,420	112,383	157,164	160,533	187,077	190,264	217,092	215,666	235,795	234,548
Total Business-type activities program revenues	415,970	416,144	468,696	487,958	501,820	514,312	552,908	536,164	545,978	546,909
Total District Program Revenues	\$ 1,562,136	\$ 1,749,685	1,972,209	1,887,446	1,672,235	1,630,197	\$ 1,635,756	\$ 1,604,751	\$ 1,628,909	\$ 1,513,541
Net Expense (Revenues)	\$ (22,563,879)	6 (12) (73)	¢ (73.051.166)	F (24 477 052)	t (14016 604)	* (25.462.426)	5 (75 184 642)	t (77 116 193)	C (28 622 810)	(13.137.833)
Governmental Activities Business-type activities	\$ (22,563,879) 12,212	\$ (24,221,573) (21,263)	\$ (23,951,166) 8,252	\$ (24,472,952) 20,490	\$ (24,916,504) 10,325	\$ (25,462,434) 16,917	\$ (25,184,543) 9,400	\$ (27,216,382) (54,174)	\$ (28,522,810) (7,060)	\$ (33,137,833) 4,463
Total District-wide Net Expense	\$ (22,551,667)	\$ (24,242,836)	\$ (23,942,914)	\$ (24,452,462)	\$ (24,906,179)	\$ (25,445,517)	\$ (25,175,143)	\$ (27,270,556)	\$ (28,529,870)	\$ (33,133,370)
		-	distanti di seconda di		the second s					
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property taxes levied for general purposes- Net	\$ 18,197,710	\$ 19,413,368	\$ 19,413,368	\$ 20,914,546	\$ 21,332,837	\$ 21,759,494	\$ 22,426,020	\$ 22,874,540	\$ 23,344,581	\$ 24,028,320
Tax es levied for debt service	-983,270	1,053,453	1,021,317	989,466	958,216	926,091	805,957	533,154	491,331	410,429
Federal and State aid not restricted	3,799,680	3,769,064	3,263,293	2,708,750	3,494,764	3,990,061	3,913,837	6,657,791	7,549,492	9,988,004
Investment earnings	238,582	73,248	51,654	53,093	26,351	32,471	33,409	11,340	17,592	26,686
Miscellaneous income Prior Year Psyables Cancelled	141,764	70,044	132,777	514,890	142,180	177,970	55,456 33,665	183,139 3,900	99,998 100,652	181,337 82,264
Special Items		(2,100)	(19,760)	(58,825)	(118,939)	(8,589)	(129,353)	(8,830)		190,715
Transfers	-		(	( ),	60,000		30,149	-	29,900	
Total Governmental Activities	23,361,006	24,377,077	23,862,649	25,121,920	25,895,409	26,877,498	27,169,140	30,255,034	31,633,546	34,907,755
Expenses										
Buduers type settediles										
Special Item	•	23,300	•	(9,984)	(2,206)	•	•	•	•	•
Transfers	<u> </u>	<u> </u>				<u> </u>		<u> </u>		<u>.</u>
Total Business-type activities		23,300	· · ·	(9,984)	(2,206)				·	<u>-</u>
To be a distant of set do.	\$ 23,361,006	C 24 400 277	* 22.862.640	£ 25 111 03¢	* 25 803 203	\$ 26,877,498	5 27 160 140	< 10.255.024	1 11 611 146	\$ 14 007 755
Total district-mide	+ 13,391,000	\$ 24,400,377		- 20,111,02	\$ 25,893,203	- 10,0/1,498	\$ 27,169,140	\$ 30,255,034	1 31,032,16	J 3-301,035
Changes in Net Position										
Governmental Activities	\$ 797,127	\$ 155,504	\$ (88,517)	\$ 648,968	\$ 978,905	\$ 1,415,064	\$ 1,984,597	\$ 3,038,652	\$ 3,110,736	\$ 1,769,922
Business-type activities	12,212	2,037	8,252	10,506	8,119	16,917	9,400	(54,174)	(7,060)	4,463
Total District	\$ 809,339	\$ 157,541	\$ (80,265)	\$ 659,474	\$ 987,024	\$ 1,431,981	\$ 1,993,997	\$ 2,984,478	\$ 3,103,676	\$ 1,774,385

Source: District Records, CAFR Schedule A-2

#### NORTH ARLINGTON SCHOOL DISTRICT Fund Balances-Governmetal Funds

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	 2008	 2009	 2010	 2011	_	2012	 2013		2014	_	2015	 2016	 2017
General Fund													
Restricted	\$ 2,849,592	\$ 2,149,074	\$ 1,962,792	\$ 1,508,617	\$	1,748,795	\$ 2,393,344	\$	4,172,524	\$	6,414,012	\$ 9,267,429	\$ 12,147,676
Committed				40,439		71,336	335,185		490,250		253,214	365,886	338,675
Assigned				623,272		664,398	300,000		-		-	-	-
Unassigned	336,249	352,050	245,151	385,295		399,829	353,418		321,595		318,266	299,509	306,372
Total General Fund	\$ 3,185,841	\$ 2,501,124	\$ 2,207,943	\$ 2,557,623	\$	2,884,358	\$ 3,381,947	\$	4,984,369	\$	6,985,492	\$ 9,932,824	\$ 12,792,723
	 	 	 	 			 	_				 	
All Other Governmental Funds													
Reserved	\$ 529,677	\$ 172,698	\$ -	\$ -	\$	-	\$ -	\$	-	\$	-	\$ -	\$ -
Unassigned, reported in:													
Special Revenue Fund	(2,046)	-	-	-		-	-		-		-	-	-
Capital Projects Fund	337,477	585,826	622,058	619,458		1,073,116	2,610,612		1,633,243		1,826,136	1,139,527	1,010,699
Debt Service Fund	1	1	2	2		88,331	23,163		22,219		22,219	1	1
<b>Total All Other Governmental Funds</b>	\$ 865,109	\$ 758,525	\$ 622,060	\$ 619,460	\$	1,161,447	\$ 2,633,775	\$	1,655,462	\$	1,848,355	\$ 1,139,528	\$ 1,010,700

Source: District Records, CAFR Schedule B-1

#### NORTH ARLINGTON SCHOOL DISTRICT Changes in Fund Balances- Governmental Funds For the Last Ten Fiscal Years Unaudited

	2008	2009	2010
Revenues			
Tax Levy Tuition Charges	\$ 19,180,980	\$ 20,466,821	\$ 20,434,685
Interest Earnings	238,582	73,248	51,654
Miscellaneous	170,736	92,972	144,887
Local Sources			
State Sources	4,277,995	4,193,351	3,464,875
Federal Sources	638,879	677,264	1,289,821
Total Revenue	24,507,172	25,503,656	25,385,922
Expenditures	0.010.014	0.000.000	0.404.041
Instruction:	8,612,644	9,507,268	9,436,061
Undistributed: Food Service operations	12,745,462	13,439,101	13,496,606
Capital outlay	898,643	1,180,542	612,923
Special schools	090,045	1,180,542	012,925
Special revenue:	1,146,166	1,114,593	1248662
Debt service:	983,271	1,053,453	1,021,316
Charter School			
Total expenditures	24,386,186	26,294,957	25,815,568
Excess (deficiency) of revenues			
over (under) expenditures	120,986	(791,301)	(429,646)
Other Financing Sources (Uses) Refunding of Bonds Proceeds from borrowing			
Capital leases (non-budgeted)	34,486		
Transfers in and prior year payables cancelled	54,400		
Transfers out			
Total other financing sources (uses)	34,486	······································	
Net change in fund balances	\$ 155,472	\$ (791,301)	\$ (429,646)
Debt Service as a percentage of			
noncapital expenditures	4.19%	4.19%	4.05%

Note: Noncapital expenditures are total expenditures less capital outlay.

Source: District records, CAFR Schedule B-2

2011	2012	2013	2014	2015	2016	2017
\$ 21,904,012	\$ 22,291,053 11,480	\$ 22,685,585 26,072	\$ 23,231,977 28,811	\$ 23,407,694 5,422	\$ 23,835,912 17,375	\$    24,438,749 12,701
53,093	26,351	32,471	33,409	11,340	17,592	26,686
523,825	142,180	177,970	55,456	183,139	99,998	181,337
525,025	29,484	24,762	25,800	28,085	18,558	11,845
3,054,791	3,714,127	4,299,727	4,246,952	4,580,144	4,804,195	5,176,211
1,044,512	910,088	755,385	695,122	717,211	744,400	648,381
26,580,233	27,124,763	28,001,972	28,317,527	28,933,035	29,538,030	30,495,910
9,867,156	9,918,078	9,989,620	10,452,901	10,487,777	10,132,490	10,662,799
13,709,441	13,730,942	14,195,779	13,585,234	13,234,101	13,981,547	15,525,897
		-	-	-	-	-
267,602	735,241	950,800	4,040,464	1,533,459	1,720,125	132,493
		-	-	-	-	-
1399488	1,158,935	1,089,813	1,054,037	1,063,165	1,065,556	953,931
989,466	958,216	991,259	872,067	533,154	513,549	510,429
	17,872	11,458	9,521		16,810	61,554
26,233,153	26,519,284	27,228,729	30,014,224	26,851,656	27,430,077	27,847,103
347,080	605,479	773,243	(1,696,697)	2,081,379	2,107,953	2,648,807
			(1,150,000)	-	-	-
	88,329	1,150,000	3,388,000	-	-	-
	114,914	46,674	18,992	108,737		
	60,000		63,814	3,900	130,552	182,264 (100,000)
	263,243	1,196,674	2,320,806	112,637	130,552	82,264
\$ 347,080	\$ 868,722	\$ 1,969,917	\$ 624,109	\$ 2,194,016	\$ 2,238,505	\$ 2,731,071
3.81%	3.72%	3.77%	3,36%	2.11%	2.00%	1.87%

# NORTH ARLINGTON SCHOOL DISTRICT General Fund - Other Local Revenue by Source Last Ten Fiscal Years

Description	2017	2016	2015	2014	2013
General Fund:					
Interest on investments	\$ 26,686	\$ 17,592	\$ 11,340	\$ 33,409	\$ 32,471
Insurance refunds	68,137	7,326	34,805	9,474	1,061
Accounts payable cancelled	46,483	40,722	64,224	17,701	16,424
Prior year refunds	6,038	6,189	11,560	9,366	26,262
Health Benefits	-	-	-	-	-
Gate Receipts	8,155	8,319	7,117	6,530	6,218
Miscellaneous	38,473	18,349	2,382	-	99,723
Custodial Overtime	14,051	19,093	20,051	12,385	28,282
Local Grant	-	-	-	-	-
<b>Total Miscellaneous</b>	208,023	117,590	151,479	88,865	210,441
Tuition	12,701	17,375	48,422	28,811	26,072
Total General Fund	\$ 220,724	\$ 134,965	\$ 199,901	\$ 117,676	\$ 236,513

Source: District Records

	2012	2011		2010			2009	2008		
\$	26,351	\$	53,093	\$	51,654	\$	73,248	\$	238,582 12,583	
	-		2,301		22,360				56,168	
	26,231		43,813		,		10,067		5,280	
	-		393,688							
	5,044									
	84,924		56,736		78,280		31,379		67,733	
	25,981		18,352		12,340		28,598			
			8,935		22,110		22,928		28,972	
	168,531		576,918		186,744		166,220		409,318	
<u></u>	11,480		-		9,797	•				
\$	180,011		576,918	\$	196,541	\$	166,220	\$	409,318	

# NORTH ARLINGTON SCHOOL DISTRICT Assessed and Estimated Actual Value of Taxable Property For the Last Ten Fiscal Years Unaudited

Year Ended, December 31,	Net Valuations Taxable	Estimated Full Cash Valuations	Total Direct School Tax Rate
2008	819,976,328	1,830,045,494	2.424
2009	819,167,785	1,808,663,827	2,496
2010	818,276,651	1,762,686,879	2,586
2011 *	1,508,037,889	1,573,385,021	1.511
2012	1,503,208,307	1,586,564,192	1.450
2013	1,477,053,100	1,455,654,972	1.554
2014	1,481,585,175	1,479,070,755	1.554
2015	1,474,919,975	1,472,416,866	1.600
2016	1,475,277,675	1,540,759,974	1.637
2017	1,605,684,400	1,583,983,822	1.558

\* Borough undertook a revaluation of property in 2011.

Source: Abstract of Ratables, County Board of Taxation.

### NORTH ARLINGTON SCHOOL DISTRICT Direct and Overlapping Property Tax Rates Per \$100.00 of Assessed Valuation Last Ten Fiscal Years

Assessment Year	North Arlington School District	North Arlington Borough	North Arlington Library	Bergen County	Total
2008	2.424	1.542	-	0.414	4.38
2009	2,496	1.563	-	0.424	4.48
2010	2.586	1.733	-	0.423	4.74
2011 *	1.511	0.923	0.036	0.218	2.69
2012	1.450	0.987	0.035	0.233	2.71
2013	1.450	1.022	0.035	0.233	2.74
2014	1.554	1.052	0.033	0.229	2.87
2015	1.600	1.139	0.033	0.241	3.01
2016	1.637	1.170	0.035	0.257	3.10
2017	1.558	1.085	0.032	0.249	2.924

Source: Tax Collector.

\* Borough undertook a revaluation of property in 2011.

# NORTH ARLINGTON SCHOOL DISTRICT Principal Property Taxpayers Current Year and Ten Years Ago

	20	17		20	007
Taxpayers	Taxable Assessed Value	As a % of District's Net Assessed Valuation	Taxpayers	Taxable Assessed Value	As a % of District's Net Assessed Valuation
1			1		
2			2		
3			3		
4			4		
5			5		
6			6		
7			7		
8			8		
9			9		
10		······	10		·····
	<u>\$</u>	0		<u> </u>	0

Note: This information was unavailable for the year's 2017 and 2007.

# NORTH ARLINGTON SCHOOL DISTRICT Municipal Property Tax Levies and Collections Last Ten Fiscal Years

		Collected within of the Le		
Year Ended, December 31,	Taxes Levied for the Fiscal Year	Amount	Percent of Tax Levy Collected	Collected in Subsequent years
2008	19,180,980	19,180,980	100.00%	-
2009	20,466,821	20,466,821	100.00%	-
2010	20,434,685	20,434,685	100.00%	~
2011	21,904,012	21,904,012	100.00%	
2012	22,291,053	22,291,053	100.00%	-
2013	22,685,585	22,685,585	100.00%	-
2014	23,231,977	23,231,977	100.00%	-
2015	23,407,694	23,407,694	100.00%	-
2016	23,835,912	23,835,912	100.00%	-
2017	24,438,749	24,438,749	100.00%	-

Source: District Records including the Certificate and Report of School Taxes (A4F form)

(a) School Taxes are collected by the Municipal tax Collector. Under New Jersey State Statute, a Municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

#### NORTH ARLINGTON SCHOOL DISTRICT Ratio of Outstanding Debt by Type For General Bonded Debt to Total Governmental Fund Expenditures Last Ten Fiscal Years

		Governmental	Activities	·	Business-Type Activities			
Fiscal Year Ended, June 30,	General Obligation Bonds	Early Retirement Program	Capital Leases	Bond Anticipation Notes	Capital Leases	Total District	Percentage of Personal Income (a)	Per Capita (a)
2008	6,199,000	-	106,870	-	-	6,305,870	UA	450
2009	5,454,000	-	77,710	-	-	5,531,710	UA	361
2010	4,702,000	-	45,980	-	-	4,747,980	UA	323
2011	3,942,000	-	11,446	-	-	3,953,446	UA	276
2012	3,299,000	-	99,713	-	-	3,398,713	UA	219
2013	2,482,000	-	115,853	1,150,000	-	3,747,853	0.37%	243
2014	5,052,000	-	100,640	-	-	5,152,640	0.47%	330
2015	4,677,000	-	137,342	-	-	4,814,342	0.44%	306
2016	4,284,000	-	103,503	-	-	4,387,503	0.38%	276
2017	3,888,000	-	68,090	-	-	3,956,090	0.33%	249

See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population data from the prior calender year.

NOTE: Details regarding the District's outstanding debt can be found in the notes to financial statements.

UA - Information Unavailable

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<sup>(</sup>a)

## NORTH ARLINGTON SCHOOL DISTRICT Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years

Fiscal Year Ended, June 30,	General Obligation Bonds & BANS	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita
2008	6,199,000		6,199,000	0.99%	452
2009	5,454,000		5,454,000	0.69%	356
2010	4,702,000		4,702,000	0.57%	320
2011	3,942,000		3,942,000	0.26% *	320
2012	3,299,000		3,299,000	0.22%	212
2013	3,632,000		3,632,000	0.25%	235
2014	5,052,000		5,052,000	0.34%	323
2015	4,677,000		4,677,000	0.32%	297
2016	4,284,000		4,284,000	0.29%	269
2017	3,888,000		3,888,000	0.24%	245

Note:

\*

Data regarding the District's outstanding debt can be found in the notes to the financial statements.

Borough undertook a revaluation of property in 2011.

	Debt Outstanding	Estimated Percentage Applicable	Net Debt
Debt repaid with property taxes			
North Arlington Municipality (1) County of Bergen (2)	\$ 17,550,130 1,205,030,344	100.00% 1.00%	\$ 17,550,130 12,050,303
Subtotal, overlapping debt			29,600,433
North Arlington School District, Direct D	Debt		3,888,000
Total Direct and Overlapping Debt			\$ 33,488,433

Sources:

- (1) North Arlington Municipality's Chief Financial Officer and Annual Debt Statement -December 31, 2016.
- (2) Bergen County Treasurer's Office. The County Debt was apportioned to North Arlington Municipality by dividing the Municipality's 2017 equalized value by the total 2017 equalized value for Bergen County, which results in an apportionment rate of 1.00%.
- \* The source for this computation was the 2017 Table of Equalized Value, which is supplied by the New Jersey Division of Taxation.

## NORTH ARLINGTON SCHOOL DISTRICT Computation of Legal Debt Margin Last Ten Fiscal Years

## Legal Debt Margin Calculation for 2017

Legal Debt Margin Calculation fo	or 2017			
	Year		Equalized Valuation Basis	
	1041		Valuation Dasis	
	2017		\$ 1,605,684,400	
	2016		1,475,277,675	
	2015		1,474,919,975	
			\$ 4,555,882,050	
Average equalized valuation of taxa	ble property			\$_1,518,627,350
School borrowing margin (4% of \$1,518,627,350)			\$ 60,745,094	
Net bonded school debt as of June 3	30, 2017		3,888,000	
School borrowing margin available			\$ 56,857,094	
	2008	2009	2010	2011
Debt Limit	\$ 63,565,542	\$ 70,884,706	\$ 71,507,033	\$ 69,077,560
Total net debt applicable to limit	6,199,000	5,454,000	4,702,000	3,942,000
Legal Debt Limit	\$ 57,366,542	\$ 65,430,706	\$ 66,805,033	\$ 65,135,560
Total net debt applicable to the limit as a percentage of debt limit	9.75%	7.69%	6.58%	5.71%

Source: Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of the Treasury, Division of Taxation

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2012	2013	2014	2015	2016	2017
\$ 62,689,889	\$ 60,483,730	\$ 59,088,162	\$ 58,852,093	\$ 59,084,282	\$ 60,745,094
3,299,000	3,632,000	5,052,000	4,677,000	4,284,000	3,888,000
\$ 59,390,889	\$ 56,851,730	\$ 54,036,162	\$ 54,175,093	\$ 54,800,282	\$ 56,857,094
5.26%	6.00%	8.55%	7.95%	7.25%	6.40%

#### NORTH ARLINGTON SCHOOL DISTRICT Demographic and Economic Statistics Last Ten Fiscal Years

			Per Capita	
Year Ended,		Personal	Personal	Unemployment
December 31,	Population**	Income *** (1)	Income **** (1)	<u>Rate****</u>
2008	15,290	UA	UA	4.7%
2009	14,713	UA	UA	4.0%
2010	14,322	966,591,780	67,490	7.9%
2011	15,494	UA	UA	7.9%
2012	UA	UA	UA	UA
2013	15,392	1,017,423,168	66,096	8.6%
2014	15,632	1,092,973,808	69,919	5.6%
2015	15,723	1,092,669,885	69,495	4.6%
2016	15,904	1,169,516,544	73,536	5.8%
2017	15,868	1,203,571,932	75,849	4.1%

	**	Information	provided by	US Bureau	of the Census,	Population Division.
--	----	-------------	-------------	-----------	----------------	----------------------

\*\*\* Personal income has been estimated based upon the municipal population and per capita personal income presented.

\*\*\*\* Information provided by NJ Department of Labor and Workforce Development.

(1) County information

Source:

UA Information Unavailable

#### NORTH ARLINGTON SCHOOL DISTRICT Principal Employers Current Year and Ten Years Ago

2017				2007	
		Percentage of Total Municipal			Percentage of Total Municipal
Employer	Employees	Employment	Employer	Employees	Employment

Note: This information was unavailable for the year's 2017 and 2007.

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#### NORTH ARLINGTON SCHOOL DISTRICT Full-Time Equivalent District Employees by Function/Program Last Ten Fiscal Years

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	2008	2009	2010	2011
FUNCTION/ PROGRAM				
Instruction:				
Regular	105	92	108	96
Special Education	22	28	23	32
Other Special Education	-	-	-	-
Vocational- Business/ Technical Office	43	5	50	50
Other Instruction - (Supervisors)	-	-	-	-
Nonpublic School programs	-	-	-	-
Supporting Services:				
Student & Instruction Related Services	20	20	21	17
General administration	3	0	3	3
School administrative services	12	12	12	12
Other administrative services	-	-	-	-
Central services	5	0	5	5
Administrative Information Technology	-	-	-	0
Plant operations and maintenance	16	16	16	16
Student transportation	1	1	-	1
Other support services	-	-	-	-
Special Schools	-	-	-	-
Food Service	-	-	-	-
Child Care	-	-	-	-
Total	227	174	238	232

2012	2013	2014	2015	2016	2017
95	101	98	100	107	101
31	33	37	34	39	37
3	2	2	40	42	61
-	-	-	-	-	-
6	6	6	5	7	6
-	-	- ,	-	-	-
8	6	6	20	20	16
8	8	8	4	4	3
7	0	0	12	12	13
6	6	6	2	2	1
12	11	11	6	6	6
1	1	1	2	2	2
16	16	17	17	17	17
1	1	1	1	1	1
31	36	36	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
225	227	229	243	259	264

# NORTH ARLINGTON SCHOOL DISTRICT Operating Statistics Last Ten Fiscal Years

Fiscal Year Ended June 30,	_Enrollment	Operating Expenditures (a)	Cost Per Pupil	Percentage Change	Teaching Staff	Elementary School
2008	1,597	22,504,272	14,092	-0.06%	121	14.6:1
2009	1,615	24,060,962	14,898	5.73%	UA	UA
2010	1,603	24,181,229	15,085	1.25%	UA	13.9:1
2011	1,607	24,976,085	15,542	3.03%	119	UA
2012	1,644	24,825,827	15,101	-2.84%	143	UA
2013	1,715	25,286,670	14,744	-2.36%	135	16.4:1
2014	1,748	25,101,693	14,360	-2.61%	156	15.1:1
2015	1,734	24,785,043	14,294	-0.46%	158	14.6:1
2016	1,764	25,196,403	14,284	-0.01%	143	13.7:1
2017	1,761	27,204,181	15,511	0.08%	142	UA

Source:

District Records District Summary ADE/ADA

UA

Information Unavailable Exhibit B-2 operating expenditures equal total expenditures less debt service and capital outlay. (a)

Middle School	High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance %
11.9:1	10.02:1	1,595	1,510	1.53%	94.67%
UA	UA	UA	UA	UA	UA
11.3:1	9.9:1	UA	UA	UA	UA
UA	UA	1,618	1,535	UA	94.90%
11.5:1	9.5:1	1,645	1,566	2.02%	95.20%
13.7:1	10.3:1	1,709	1,625	3.89%	95,08%
11.0:1	7.8:1	1,737	1,660	1.64%	95.56%
11.2:1	7.5:1	1,718	1,645	-1.09%	95.75%
13.0:1	10.1:1	1,768	1,685	2.90%	95.31%
UA	UA	1,770	1,790	0.01%	95.46%

#### NORTH ARLINGTON SCHOOL DISTRICT SCHOOL BUILDING INFORMATON LAST TEN FISCAL YEARS

	2008	2009	2010
District Buildings:			
<u>Elementary:</u>			
Washington School			
Square Feet	34,274	34,274	34,274
Capacity (Students)	236	236	236
Enrollment	253	253	253
Roosevelt School			
Square Feet	25,024	25,024	25,024
Capacity (Students)	189	189	189
Enrollment	186	186	186
Jefferson School			
Square Feet	24,836	24,836	24,836
Capacity (Students)	250	250	250
Enrollment	299	299	299
Middle School:			
North Arlington Middle School	52,039	52,039	52,039
Square Feet	260	260	260
Capacity (Students) Enrollment	337	337	337
High School:			
North Arlington High School			
Square Feet	89,623	89,623	89,623
Capacity (Students)	510	510	510
Enrollment	522	522	522

Number of Schools at June 30, 2017:

Elementary=3 Middle School=1 High School=1

#### Source: District Records

#### NORTH ARLINGTON SCHOOL DISTRICT SCHOOL BUILDING INFORMATON LAST TEN FISCAL YEARS

2011	2012	2013	2014	2015	2016	2017
34,274	34,274	34,274	34,274	34,274	34,274	34,274
236	236	236	236	236	236	236
253	253	253	339	316	326	355
25,024	25,024	25,024	25,024	25,024	25,024	25,024
189	189	189	189	189	189	189
186	186	186	256	251	238	239
24,836	24,836	24,836	24,836	24,836	24,836	24,836
250	250	250	250	250	250	250
299	299	299	306	305	311	299
52,039	52,039	52,039	52,039	52,039	52,039	52,039
260	260	260	260	260	260	260
337	337	337	364	382	404	406
89,623	89,623	89,623	89,623	89,623	89,623	89,623
510	510	510	510	510	510	510
522	522	522	483	480	485	462

#### NORTH ARLINGTON SCHOOL DISTRICT General Fund Schedule of Required Maintenance for School Facilities Last Ten Fiscal Years

#### UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-xxx

<ul> <li>School Facilities</li> </ul>	Project # (s)	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Jefferson Roosevelt Washington	N/A N/A N/A	\$ 147,372 80,057 109,782	\$	\$ 57,628 272,220 184,159	\$ 146,010 105,610 127,805	\$ 206,100 77,372 159,166	\$ 120,715 101,396 86,506	\$ 72,364 102,220 128,001	\$ 52,257 71,734 90,405	\$ 58,480 162,097 259,200	\$ 104,786 59,476 54,292
Middle School High School	N∕A N∕A	161,122 571,410	129,703 168,931	171,771 156,012	168,398 460,416	66,665 254,311	163,966 313,644	163,462 355,676	117,227 214,282	187,598 132,247	231,699 124,985
Total School Facili	ties	1,069,743	553,370	841,790	1,008,239	763,614	786,227	821,723	545,905	799,622	575,238
Other Facilities		<u></u>		<u> </u>	<u> </u>	<u> </u>	<del></del>	<u> </u>		<u> </u>	<u></u>
Grand Total		\$ 1,069,743	\$ 553,370	\$ 841,790	\$ 1,008,239	\$ 763,614	\$ 786,227	\$ 821,723	\$ 545,905	\$ 799,622	\$ 575,238

School facilities as defined under EFCFA.
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3)

SOURCE: District Records

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# NORTH ARLINGTON SCHOOL DISTRICT Insurance Schedule June 30, 2017

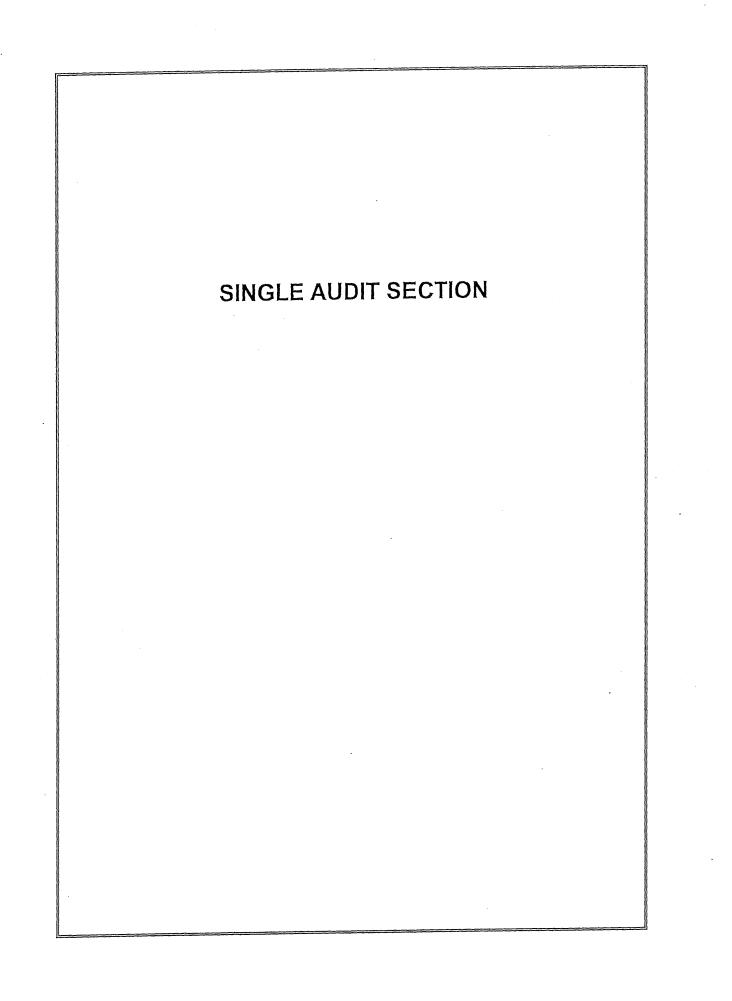
Coverage				D	Deductible		
ackage Policy							
chool Alliance Insurance Fund Effective: 7/1/16 - 7/1/17							
PROPERTY							
Building & Contents Blanket Limit Extra Expense Replacement Cost		\$	54,362,422 50,000,000		\$	2,500	
CRIME							
Blanket Dishonesty Bond Including Faithful Performance			100,000 500,000	each person per loss		1,000	
Forgery & Alteration			50,000	per loss		1,000	
Money & Securities- Inside & Out			50,000			1,000	
Computer Fraud			50,000			1,000	
FLOOD/ EARTHQUAKE	Flood		10,000,000	occurrence			
	Quake		25,000,000				
BOILER AND MACHINERY							
Equipment Breakdown			100,000,000			2,500	
GENERAL LIABILITY							
Commercial General Liability:							
Each Occurrence			5,000,000			N/A	
General Aggregate			50,000,000			N/A	
Products - Completed Operations Personal Injury			50,000,000 100,000			N/A N/A	
Fire Damage			2,500,000			N/A N/A	
Medical Expense Limit			5,000			N/A	
General Aggregate Limit			50,000,000			N/A	
EMPLOYEE BENEFITS LIABILITY			5,000,000			1,000	
BUSINESS AUTO							
Combined Single Limit			5,000,000			N/A	
Hired/ Non Owned			5,000,000			N/A	
Personal Injury Protection Uninsured/ Underinsured Motorists			100,000 5,000,000			N/A N/A	
Medical Payments			9,000,000 N/A			N/A	
Collision		Ac	tual Cash Valu	ıe		1,000	
Comprehensive		Ac	tual Cash Valu	ie		N/A	
Garage Keepers Legal Liability						1,000	
bool Leaders Liability & Employment Practices ce American Insurance							
fective: 7/1/16 - 7/1/17							
Each Claim/ Each Insured			5,000,000			5,000	
Aggregate/ Each Insured			5,000,000			35,000	
Each Claim/All Insured Maximum Policy Aggregate			10,000,000 150,000,000				
			010)10				
EXCESS LIABILITY & EXCESS SCHOOL LEADED School Alliance Insurance Fund Effective: 7/1/16 - 7/1/17	KS EKKORS & C	MIS	SIONS				
Each Loss			5,000,000			N/A	
				,		N/A	
Aggregate			5,000,000			N/A	

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#### NORTH ARLINGTON SCHOOL DISTRICT Insurance Schedule June 30, 2017

	Coverage	Deductible
Environmental Impairment Liability Policy Ace Insurance Co. Effective: 7/1/16 - 7/1/17 Pollution Liability is Site Specific Per Accident	1,000,000	10,000
Policy Aggregate Limit	25,000,000	
Public Officials Bonds Hartford Fire Insurance Company Effective: 7/1/16 - 7/1/17 Bus. Admin. / Bd. Secretary - Kathleen McEwin-Marano	220,000	

SOURCE: District Records



# DONOHUE, GIRONDA, DORIA & TOMKINS, LLC

Certified Public Accountants

Matthew A. Donohue, CPA Robert A. Gironda, CPA Robert G. Doria, CPA (N.J. & N.Y.) Frederick J. Tomkins, CPA, RMA 310 Broadway Bayonne, NJ 07002 (201) 437-9000 Fax: (201) 437-1432 E-Mail: dgd@dgdcpas.com

Linda P. Kish, CPA, RMA Tammy L. Zucca, CPA, RMA Mark W. Bednarz, CPA, RMA Jason R. Gironda, CPA

#### **EXHIBIT K-1**

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIALSTATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and Members of the Board of Education North Arlington School District County of Bergen North Arlington, New Jersey 07031

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the North Arlington School District, in the County of Bergen, State of New Jersey, (the "Board") as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements and have issued our report thereon dated December 4, 2017.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's

financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Board's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

#### **Purpose of this Report**

This purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide and opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

DONOHUÉ, GIRONDÁ, DORIA & TOMKINS, LLC Certified Public Accounts

MATTHEW A. DONOHUE Certified Public Accountant Public School Accountant License No. CS 00170

Bayonne, New Jersey December 4, 2017

# DONOHUE, GIRONDA, DORIA & TOMKINS, LLC

Matthew A. Donohue, CPA Robert A. Gironda, CPA Robert G. Doria, CPA (N.J. & N.Y.) Frederick J. Tomkins, CPA, RMA Certified Public Accountants

310 Broadway Bayonne, NJ 07002 (201) 437-9000 Fax: (201) 437-1432 E-Mail: dgd@dgdcpas.com Linda P. Kish, CPA, RMA Tammy L. Zucca, CPA, RMA Mark W. Bednarz, CPA, RMA Jason R. Gironda, CPA

#### EXHIBIT K-2

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08

The Honorable President and Members of the Board of Education North Arlington School District County of Bergen North Arlington, New Jersey 07031

#### **Report on Compliance for Each Major Federal and State Program**

We have audited the Board of Education of the North Arlington School District, in the County of Bergen, State of New Jersey's (the "Board") compliance with the types of compliance requirements described in the OMB *Compliance Supplement and New Jersey OMB Circular 15-08* that could have a direct and material effect on each of the Board's major federal and state programs for the year ended June 30, 2017. The Board's major federal and state programs are identified in the Summary of Auditor's Results Section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Board's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and *New Jersey OMB Circular 15-08*. Those

standards, The Uniform Guidance and New Jersey OMB Circular 15-08, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Board's compliance.

### **Opinion on Each Major Federal and State Program**

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2017.

### **Report on Internal Control Over Compliance**

Management of the Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with The Uniform Guidance and New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance; such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance that a type of compliance with a type of compliance over compliance is a deficiency or a combination of deficiencies, in internal control over compliance that a type of compliance is a deficiency or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of The Uniform Guidance and New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

DONOHUÉ, GIRONDA, DORIA & TOMKINS, LLC Certified Public Accountants

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MATTHEW A. DONOHUE Certified Public Accountant Public School Accountant License No. CS 00170

Bayonne, New Jersey December 4, 2017

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#### NORTH ARLINGTON SCHOOL DISTRICT Schedule of Expenditures of Federal Awards Schedule A For the Fiscal Year Ended June 30, 2017

	Federal	Federal	Grant or State				Ba	lance at June 30, 2	2016
Federal Grantor/Pass Through Grantor/Program Title	CFDA Number	FAIN Number	Project Number	Award Amount	Grant From	Period To	Accounts Receivable	Deferred Revenue	Due to Grantor
Grantor/Program Title	INUMOCI	Number	INUITOG	Amount	Pitoni	10	Receivable	Revenue	Glaitor
United States Department of Education Pass-Through State Department								1	
of Education									
Special Revenue Fund:									
Title I Part A Grants to Local Educational Agencies	84.010A	SO1OA150030	NCLB-17	\$ 182,337	07/01/16	06/30/17	\$ -	\$-	\$ -
Title I Part A Grants to Local Educational Agencies	84.010A	SO1OA150030	NCLB-16	195,955	07/01/15	06/30/16	-	-	36,164
Total Title I Part A Grants to Local Educational Agencies									36,164
Title II - Part A Improving Teacher Quality State Grants	84.367A	\$367A150029	NCLB-17	44,384	07/01/16	06/30/17			
Title II - Part A Improving Teacher Quality State Grants	84.367A	S367A150029	NCLB-17	44,384	07/01/15	06/30/16	-	-	6,236
Total Title II - Part A Improving Teacher Quality State Grants	04.307A	350/A150029	NCLD-10	47,745	0//01/15	00/30/10	<u>.</u>		6,236
Total The fi - Part A improving Teacher Quanty State Grants							·	·····	0,230
Title III - Part A	84.365A	S365A150030	NCLB-17	22,720	07/01/16	06/30/17	-	-	-
Title III - Immigrant Aid	84,365	S365A150030	NCLB-17	5,175	07/01/16	06/30/17	-	-	
Total Title III - Part A				.,			-	-	-
Special Education Cluster (IDEA)	01.007	110071150100	IDD 1 15	110.010	07/01/14	04/20/17			
I.D.E.A Part B - Regular	84.027	H027A150100	IDEA-17	442,049	07/01/16	06/30/17	-	-	-
I.D.E.A Part B - Carryover	84.027	H027A150100	IDEA-16	7,827	07/01/16	06/30/17			
I.D.E.A Part B - Pre-School	84.173	H027A150100	IDEA-17	15,953	07/01/16	06/30/17	·		·
Total Special Education Cluster (IDEA)							·		·
Total Special Revenue Fund									42,400
This I for a Decision of the Section									
United States Department of Agriculture Pass-Through State Department of Agriculture									
Enterprise Fund:									
U.S.D.A. Commodities Program	10.550	N/A	N/A	36,583	07/01/16	06/30/17	-	-	-
*Child Nutrition Cluster				,					
National School Breakfast Program	10.553	16161NJ304N1099	N/A	8,932	07/01/16	06/30/17			
National School Breakfast Program	10.553	16161NJ304N1099	N/A	3,348	07/01/15	06/30/16	(1,714)	-	-
National School Lunch Program	10.555	16161NJ304N1099	N/A	184,624	07/01/16	06/30/17			
National School Lunch Program	10.555	16161NJ304N1099	N/A	175,718	07/01/15	06/30/16	(34,001)		-
Total Child Nutrition Cluster							(35,715)	-	-
Total Enterprise Fund							(35,715)	-	
Total Federal Financial Awards							\$ (35,715)	s -	\$ 42,400
Tour Fourier Financial Financia							φ (33,713)	<u> </u>	φ 42,400

\*Denotes a Major Program

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule

Carryover/				Repayment of	Ba	lance at June 30, 20	
Walkover	Cash	Budgetary		Prior Year's	Accounts	Deferred	Due to
Amount	Received	Expenditures	Adjustments	Balances	Receivable	Revenue	Grantor
\$-	\$ 182,337	\$ (147,143)	\$-	\$ - (36,164)		\$-	35,194
	182,337	(147,143)	<u> </u>	(36,164)			35,194
	44,384	(36,778)	-	-	-		7,606
-	-	<u> </u>	•	(6,236)	-	<u> </u>	
	44,384	(36,778)		(6,236)		<u> </u>	7,606
-	22,720	(20,680)		-	-	-	2,040
-	5,175	(5,175)					
	27,895	(25,855)	<u> </u>				2,040
-	397,482 7,827	(442,049) (7,827)	-	-	(44,567)	-	-
	15,953	(15,953)					
	421,262	(465,829)			(44,567)		
	421,202	(403,829)		<u>·</u>	(44,507)		
	675,878	(675,605)	<u> </u>	(42,400)	(44,567)	<u> </u>	44,840
	36,972	(36,972)	-	-		-	i <b>-</b>
	5,975	(6,430)			(455)		
-	1,714		-	-	-	-	-
	175,078	(185,643)	-	-	(10,565)	-	-
-	34,001	<u> </u>	-	<u> </u>		-	-
	216,768	(192,073)		-	(11,020)		-
-	253,740	(229,045)			(11,020)	-	-
\$ -	\$ 929,618	\$ (904,650)	<u>\$</u> -	\$ (42,400)	\$ (55,587)	<u>s</u> -	\$ 44,840
			·				

# NORTH ARLINGTON SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance Schedule B For the Fiscal Year Ended June 30, 2017

						Bal	ance at June 30, 2	016	Corruptor	
State Grant Or/Pass Through Program Title	Grant or State Project Number	Award Amount	Grant From	Period To	Budgetary Receivable	Accounts Receivable	Deferred Revenue	Due to Grantor	Carryover/ (Walkover) Amount	Cash Received
STATE DEPARTMENT OF EDUCATION										
General Fund:										
* Equalization Aid	17-495-034-5120-078	\$ 674,022	07/01/16	06/30/17	s -	s -	s -	s -	s -	\$ 614,134
* Equalization Aid	16-495-034-5120-078	690,197	07/01/15	06/30/16	(58,011)	-	-		-	58,011
Special Education Aid	17-495-034-5120-089	1,003,779	07/01/16	06/30/17	-		-	-	-	914,553
Special Education Aid	16-495-034-5120-089	983.678	07/01/15	06/30/16	(82,678)	-	-	-	-	82,678
Extraordinary Aid	17-495-034-5120-044	203,488	07/01/16	06/30/17			-		-	,
Extraordinary Aid	16-495-034-5120-044	187,185	07/01/15	06/30/16	-	(187,185)	187,185	-	-	187,185
Transportation Aid	17-495-034-5120-014	34,472	07/01/16	06/30/17	-	-	-	-	-	31,409
Transportation Aid	16-495-034-5120-014	31,715	07/01/15	06/30/16	(2,666)					2,666
Security Aid	17-495-034-5120-084	48,132	07/01/16	06/30/17	(2,000)		-	-		43,855
Security Aid	16-495-034-5120-084	41,109	07/01/15	06/30/16	(3,455)					3,455
Per Pupil Growth Aid	17-495-034-5120-097	17,610	07/01/16	06/30/17	(5,455)					16,045
Per Pupil Growth Aid	16-495-034-5120-097	17,610	07/01/15	06/30/16	(1,480)					1,480
PARCC Readiness Aid	17-495-034-5120-097	17,610	07/01/16	06/30/17	(1,400)					16.045
PARCC Readiness Aid	16-495-034-5120-097	17,610	07/01/15	06/30/16	(1,480)					1,480
					(1,480)					
Professional Learning Community Aid	17-495-034-5120-101	18,290	07/01/16	06/30/17						16,665
Host District Support Aid	17-495-034-5120-102	517	07/01/16	06/30/17						512
On-Behalf TPAF Pension Contributions	17-495-034-5094-001	2,099,068	07/01/16	06/30/17	-	-	-	-	-	2,099,068
* Reimbursed TPAF Social Security Contributions	17-495-034-5094-003	793,265	07/01/16	06/30/17	-	-	-	-	-	715,194
<ul> <li>Reimbursed TPAF Social Security Contributions</li> </ul>	16-495-034-5094-003	715,460	07/01/15	06/30/16	<u>-</u>	(36,540)		<u>.</u>		36,540
Total General Fund		7,594,817			(149,770)	(223,725)	187,185			4,840,975
Special Revenue Fund:										
New Jersey Nonpublic Aid:										
Textbook Aid	17-100-034-5120-064	30,549	07/01/16	06/30/17						30,549
Textbook Aid	16-100-034-5120-064	35,288	07/01/15	06/30/16	-	-	-	-	-	478
Nursing Aid	17-100-034-5120-070	47,700	07/01/16	06/30/17	-	-	-	-	-	47,700
Technology Initiative Aid Auxiliary Services: (Chapter 192)	17-100-034-5120-373	13,936	07/01/16	06/30/17	-	-	-	-	-	13,936
Compensatory Education	17-100-034-5120-067	81,518	07/01/16	06/30/17	-	-	-	-	-	81,518
Compensatory Education	16-100-034-5120-067	86,295	07/01/15	06/30/16				23,858		
English as a Second Language	17-100-034-5120-067	2,741	07/01/16	06/30/17	-	-	-			2,741
English as a Second Language	16-100-034-5120-067	46,589	07/01/15	06/30/16				44,432		-,
Home Instruction	16-100-034-5120-067	1,921	07/01/16	07/01/17		(1,921)		,		1,921
Handicapped Services: (Chapter 193)		.,				(-)		-		-,
Security Aid	17-100-034-5120-066	26,500	07/01/16	06/30/17						26,500
Supplemental Instruction	17-100-034-5120-066	38,293	07/01/16	06/30/17	-	-	-	-	-	38,293
Supplemental Instruction	16-100-034-5120-066	28,960	07/01/15	06/30/16	-	_	-	1,039	-	
Examination and Classification	17-100-034-5120-066	45,745	07/01/16	06/30/17	-	_	_		-	45,745
Examination and Classification	16-100-034-5120-066	44,314	07/01/15	06/30/16	-	-		9,712	-	43,743
Corrective Speech	16-100-034-5120-066	55,395	07/01/15	06/30/18	-	-	-	9,712	-	- 
Corrective Speech	15-100-034-5120-066	55,181	07/01/15	06/30/16	•	-	-	6,104	-	55,395
•	13-100-034-3120-000		07/01/15	00/30/10			<u> </u>		<u> </u>	
Total Special Revenue Fund		610,376				(1,921)	<u> </u>	85,145	-	344,776
Enterprise Fund:										
National School Lunch Program (State Share)	17-100-010-3350-023	5,503	07/01/16	06/30/17	-	-	-	-	-	5,180
National School Lunch Program (State Share)	16-100-010-3350-023	5,656	07/01/15	06/30/16	-	(1,031)	-	-		1,031
Total Enterprise Fund		11,159			<u> </u>	(1,031)		-	<u> </u>	6,211
Total State Financial Assistance		\$ 8,216,352			\$ (149,770)	\$ (226,677)	\$ 187,185	\$ 85,145	s -	\$ 5,191,962
		. 0,210,352			- (1-2,770)	+ (220,077)	<u> </u>	÷ 00,140		÷ 5,151,902

Less: On Behalf T.P.A.F. Pension Contributions Total State Financial Assistance Subject to Single Audit

Denotes a Major Program

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule

	Adjustments/				Memo			
		alance at June 30, 201		D. I	Cumulative			
Budgetary Expenditures	Prior Year's Balances	(Accounts Receivable)	Deferred Revenue	Due to Grantor	Budgetary Receivable	Total Expenditure		
(674,022)	s -	s -	s -	s -	(59,888)	674,022		
-	-	-	-	-	-	690,197		
(1,003,779)	-	-	-	-	(89,226)	1,003,779		
-	-	-	•	-	-	983,678		
-	•	(203,488)	203,488	-	-	203,488		
(187,185)	-	-	-	-	-	187,185		
(34,472)	-	-	-	-	(3,063)	34,472		
		-	-	-	-	31,715		
(48,132)	-	-	-	-	(4,277)	48,132 41,109		
(17 (10)		-	-	-	(1.665)	17,610		
(17,610)					(1,565)	17,610		
(17.610)					(1,565)	17,610		
(17,610)					(1,505)	17,610		
(18,290)					(1,625)	18,290		
(18,290) (517)					(1,025) (5)	517		
(2,099,068)	-	-	-	-	-	2,099,068		
(793,265)		(78,071)		-	-	793,265		
(175,200)	-	-	-	-	-	715,460		
			202.102		(161,214)	7,594,817		
(4,893,950)	-	(281,559)	203,488		(101,214)	/,394,81/		
(30,517)				32		30,549		
(464)	-	-	-	14	-	35,288		
(47,700)	-	-	-	-	-	47,700		
(13,780)	•	-	•	156	-	13,936		
((= (()))	•	-		16 966		81,518		
(65,662)	(23,858)	-	-	15,856	•	81,518 86,295		
	(23,030)			2,741		2,741		
-	(44,432)	-	-	2,741	-	46,589		
	(44,432)					1,921		
-	-	-				1,721		
(12,775)	-	-		13,725		26,500		
(34,998)	-	-	-	3,295	-	38,293		
-	(1,039)	-	-	-,	-	28,960		
(41,243)	-	-	-	4,502	-	45,745		
-	(9,712)	-		-		44,314		
(47,974)		-		7,421	-	55,395		
-	(6,104)	-	-	-	-	55,181		
						610,376		
(295,113)	(85,145)			47,742		610,376		
(5,503)	-	(323)	-	-	-	5,503		
-	-	<u> </u>	-	-		5,656		
(5,503)	<u> </u>	(323)	•			11,159		
	\$ (85,145)	\$ (281,882)	\$ 203,488	\$ 47,742	\$ (161,214)	\$ 8,216,352		
(5,194,566)								

\$ 2,099,068 \$ (3,095,498)

## NORTH ARLINGTON SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

#### **NOTE 1 - GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education of the North Arlington School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal awards and state financial assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies are included on the schedules of expenditures of federal awards and state financial awards and state financial awards and state financial assistance.

#### **NOTE 2 - BASIS OF ACCOUNTING**

The accompanying Schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the Food Service Fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of *The Uniform Guidance and New Jersey OMB Circular* 15-08. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the presentation of, the basic financial statements.

#### **NOTE 3 – INDIRECT COST RATE**

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed umder the Uniform Guidance.

#### NOTE 4 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the state deferral and recording of one or more

### NORTH ARLINGTON SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

#### **NOTE 4 - RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Continued)**

June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with NJSA 18A: 22-4.2. The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$11,444) for the general fund and \$(28,631) for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	Federal	State	Total
General Fund	\$-	\$4,882,506	\$4,882,506
Special Revenue Fund	648,381	293,705	942,086
Food Service Fund	229,045	5,503	234,548
Total Financial Fund	\$ 877,426	\$5,181,714	\$6,059,140

#### NOTE 5 - RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### **NOTE 6 - OTHER**

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the State on behalf of the District for the year ended June 30, 2017. TPAF Social Security Contributions represent the amount reimbursed by the State for the employer's share of Social Security Contributions for TPAF members for the year ended June 30, 2017.

## NORTH ARLINGTON SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

#### NOTE 7 – ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf expenditures for the District by the State are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's basic financial statements and the amount subject to the State single audit and major program determination.

#### **NOTE 8 – SCHOOL WIDE PROGRAM FUNDS**

School wide programs are not separate Federal Programs as defined in The Uniform Guidance; amounts used in school wide programs are included in the total expenditures of the program contributing the funds in the Schedule of Expenditures of Federal Awards. The following funds by program are included in the district:

Programs	Total
Title I -Part A - Basic Skills	\$147,143
Title II - Part A - Teacher and Principal Training and Recruiting	36,778
Title III - Part A	25,855
	\$209,776

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#### NORTH ARLINGTON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Section I - Summary of Auditors' Results

#### **Financial Statement Section**

Type of auditor's report issued:		Unmodified	
Internal control over financial reporting:			
1) Material weakness(as) identified?		yes	<u>     X    </u> no
2) Significant deficiencies identified?		yes	X none reported
Noncompliance material to basic financial statements noted?		yes	<u>    X   </u> no
Federal Awards Section			
Internal control over major programs:			
1) Material weakness(as) identified?		yes	<u> </u>
2) Significant deficiencies identified?		yes	X none reported
Type of auditor's report issued on compliance for major programs:			Unmodified
Any audit findings disclosed that are required to be reported in accordance with 2 CFR Part 200 Uniform Administrative Requ		yes	<u>    X    </u> no
Identification of major programs:			
CFDA Number(s)	FEIN Number(s)	Name of Federal	Program or Cluster
10.553, 10.555	16161NJ304N1099	Child Nu	trition Cluster
	-		
Dollar threshold used to distinguish between type A and type B programs:			\$750,000
Auditee qualified as low-risk auditee?		yes	no

#### NORTH ARLINGTON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Section I - Summary of Auditors' Results (Continued)

#### **State Awards Section**

Dollar threshold used to distinguish between type A and type B programs:		\$750,000
Auditee qualified as low-risk auditee?	<u>X</u> yes	no
Internal control over major programs:		
1) Material weakness(es) identified?	yes	<u> </u>
2) Significant deficiencies identified that are not considered to be material weaknesses?	yes	X none reported
Type of auditor's report issued on compliance for major programs:		Unmodified
Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular Letter 15-08 as applicable?	yes	<u>X</u> no
Identification of major programs:		
GMIS Number(s)	Name of St	ate Program

GMIS Number(s)	Name of State Program				
17-495-034-5120-078	Equalization Aid				
17-495-034-5094-003	Reimbursed TPAF Social Security Contributions				

#### NORTH ARLINGTON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

#### Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements, and abuse related to the financial statements for which *Government Auditing Standards* requires reporting in a Uniform Guidance and Circular 15-08 Audit.

#### NO MATTERS WERE REPORTED

### NORTH ARLINGTON SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

#### Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

This section identifies audit findings required to be reported by The Uniform Guidance and NJOMB Circular 15-08.

#### **NO MATTERS WERE REPORTED**

### NORTH ARLINGTON SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR –YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, The Uniform Guidance and NJOMB's Circular 15-08.

#### **STATUS OF PRIOR YEAR FINDINGS:**

NONE