

# **STERLING HIGH SCHOOL DISTRICT**



**STERLING HIGH SCHOOL BOARD OF EDUCATION  
CAMDEN COUNTY, NEW JERSEY**

## **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

**FOR THE FISCAL YEAR ENDED  
JUNE 30, 2017**

**STERLING HIGH SCHOOL DISTRICT**  
Table of Contents

	<u>Page</u>
<b>INTRODUCTORY SECTION</b>	
Letter of Transmittal	2
Organizational Chart	5
Roster of Officials	9
Consultants and Advisors	10
<b>FINANCIAL SECTION</b>	
<b>Independent Auditor's Report</b>	<b>12</b>
<b>Required Supplementary Information - Part I Management's Discussion and Analysis</b>	<b>18</b>
<b>Basic Financial Statements</b>	
A. Government-Wide Financial Statements:	
A-1 Statement of Net Position	28
A-2 Statement of Activities	29
B. Fund Financial Statements:	
Governmental Funds:	
B-1 Balance Sheet	32
B-2 Statement of Revenues, Expenditures and Changes in Fund Balances	35
B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	37
Proprietary Funds:	
B-4 Statement of Net Position	38
B-5 Statement of Revenues, Expenses and Changes in Fund Net Position	40
B-6 Statement of Cash Flows	42
Fiduciary Funds:	
B-7 Statement of Fiduciary Net Position	43
B-8 Statement of Changes in Fiduciary Net Position	44
<b>Notes to the Financial Statements</b>	<b>45</b>
<b>Required Supplementary Information - Part II</b>	
C. Budgetary Comparison Schedules	
C-1 Budgetary Comparison Schedule - General Fund	77
C-1a Combining Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual	N/A
C-1b Community Development Block Grant - Budget and Actual	N/A
C-2 Budgetary Comparison Schedule - Special Revenue Fund	87
C-3 Notes to Required Supplementary Information - Part II Budget-to-GAAP Reconciliation	88

**STERLING HIGH SCHOOL DISTRICT**  
Table of Contents (Cont'd)

	<b>Page</b>
<b>Required Supplementary Information - Part III</b>	
L. Schedules Related to Accounting and Reporting for Pensions	
L-1 Schedule of the School District's Proportionate Share of the Net Pension Liability – PERS	90
L-2 Schedule of the School District's Contributions – PERS	91
L-3 Schedule of the School District's Proportionate Share of the Net Pension Liability – TPAF	92
L-4 Schedule of the School District's Contributions – TPAF	93
L-5 Notes to the Required Supplementary Information - Part III	94
<b>Other Supplementary Information</b>	
D. School Based Budget Schedules:	
D-1 Combining Balance Sheet	N/A
D-2 Blended Resource Fund - Schedule of Expenditures Allocated by Resource Type - Actual	N/A
D-3 Blended Resource Fund - Schedule of Blended Expenditures - Budget and Actual	N/A
E. Special Revenue Fund:	
E-1 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis	97
E-2 Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis	N/A
F. Capital Projects Fund:	
F-1 Summary Schedule of Project Expenditures	99
F-2 Statement of Revenues, Expenditures, and Changes in Fund Balances	100
F-2a Schedule(s) of Project Revenues, Expenditures, Project Balance and Project Status	101
F-2b Schedule(s) of Project Revenues, Expenditures, Project Balance and Project Status	102

**STERLING HIGH SCHOOL DISTRICT**  
Table of Contents (Cont'd)

	<b>Page</b>
<b>Other Supplementary Information (Cont'd)</b>	
G. Proprietary Funds:	
Enterprise Fund:	
G-1 Combining Statement of Net Position	109
G-2 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	111
G-3 Combining Statement of Cash Flows	113
Internal Service Fund:	
G-4 Combining Statement of Net Position	N/A
G-5 Combining Statement of Revenues, Expenses and Changes in Fund Net Position	N/A
G-6 Combining Statement of Cash Flows	N/A
H. Fiduciary Funds:	
H-1 Combining Statement of Fiduciary Net Position	115
H-2 Combining Statement of Changes in Fiduciary Net Position	116
H-3 Student Activity and Athletic Agency Fund Schedule of Receipts and Disbursements	117
H-4 Payroll Agency Fund Schedule of Receipts and Disbursements	118
I. Long-Term Debt:	
I-1 Schedule of Serial Bonds	120
I-2 Schedule of Obligations under Capital Leases	N/A
I-3 Debt Service Fund Budgetary Comparison Schedule	121
<b>STATISTICAL SECTION (Unaudited)</b>	
<b>Introduction to the Statistical Section</b>	
<b>Financial Trends</b>	
J-1 Net Position by Component	124
J-2 Changes in Net Position	125
J-3 Fund Balances - Governmental Funds	127
J-4 Changes in Fund Balances - Governmental Funds	128
J-5 General Fund - Unrestricted Miscellaneous Revenues by Source	129
<b>Revenue Capacity</b>	
J-6 Assessed Value and Actual Value of Taxable Property	131
J-7 Direct and Overlapping Property Tax Rates	132
J-8 Principal Property Taxpayers	133
J-9 Property Tax Levies and Collections	134
<b>Debt Capacity</b>	
J-10 Ratios of Outstanding Debt by Type	136
J-11 Ratios of General Bonded Debt Outstanding	137
J-12 Direct and Overlapping Governmental Activities Debt	138
J-13 Legal Debt Margin Information	141

**STERLING HIGH SCHOOL DISTRICT**  
Table of Contents (Cont'd)

---

	<b>Page</b>
<b>STATISTICAL SECTION (Unaudited) (Cont'd)</b>	
<b>Demographic and Economic Information</b>	
J-14 Demographic and Economic Statistics	143
J-15 Principal Non-Governmental Employers	144
<b>Operating Information</b>	
J-16 Full-time Equivalent District Employees by Function/Program	146
J-17 Operating Statistics	147
J-18 School Building Information	148
J-19 Schedule of Required Maintenance Expenditures by School Facility	149
J-20 Insurance Schedule	150
<b>SINGLE AUDIT SECTION</b>	
K-1 Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	15
K-2 Report on Compliance for Each Major Program and Report on Internal Control over Compliance Required by the State of New Jersey Circular 15-08-OMB	152
K-3 Schedule of Expenditures of Federal Awards, Schedule A	154
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B	156
K-5 Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance	158
Schedule of Findings and Questioned Costs:	
K-6 Summary of Auditor's Results	160
K-7 Schedule of Current Year Findings	162
K-8 Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management	165

## **INTRODUCTORY SECTION**

# STERLING HIGH SCHOOL DISTRICT

801 PRESTON AVENUE, SUITE B • SOMERDALE, NEW JERSEY 08083-2149

Phone: 856-784-3545 Fax: 856-784-7823

December 1, 2017

Honorable President and  
Members of the Board of Education  
Sterling High School District  
Somerdale, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Sterling High School District for the fiscal year ended June 30, 2017 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo a single audit in conformity with the provisions of the State of New Jersey Circular 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and questioned costs are included in the single audit section of this report.

**1. REPORTING ENTITY AND ITS SERVICES:** Sterling High School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Sterling High School Board of Education and its school constitute the District's reporting entity.

The District provides the following services:

- 9 - 12 regular education
- Remedial services for at risk students
- Special Education programs and related services as indicated in the Ind. Ed Plan (IEP) and required by N.J.A.C. 6:28
- Transportation services for Vocational and Special Education students
- Tuition for the out of district special education students 9 - 12
- Pride Program for students in grades 9 - 12
- Choice School Program for Allied Health & Health Science, TV Production, Early Childhood Education, Multimedia Graphic Design and ROTC
- Shared Services - technology, construction and business administration

2. **ECONOMIC CONDITION AND OUTLOOK:** The Sterling High School area is experiencing little development in housing and should not have any significant impact on the school district.
3. **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assignments of fund balance at June 30.

4. **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1.
5. **CASH MANAGEMENT:** The investment policy of the District is guided in large part by State statute. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
6. **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, student accident insurance, worker's compensation and fidelity bonds. The majority of our insurance is through the School Alliance Insurance Fund, a joint insurance fund.
7. **OTHER INFORMATION: Independent Audit** - State statutes require an annual audit by independent certified public accountants. The accounting firm of Bowman & Company LLP was appointed by the Board during our re-organization meeting. In addition to meeting the requirements set forth in State statutes, the audit also was designed to meet the requirements of the State of New Jersey Circular 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

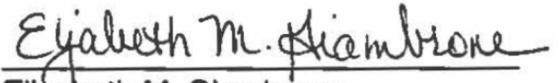


**8. ACKNOWLEDGEMENTS:** We would like to express our appreciation to the members of the Sterling High School Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

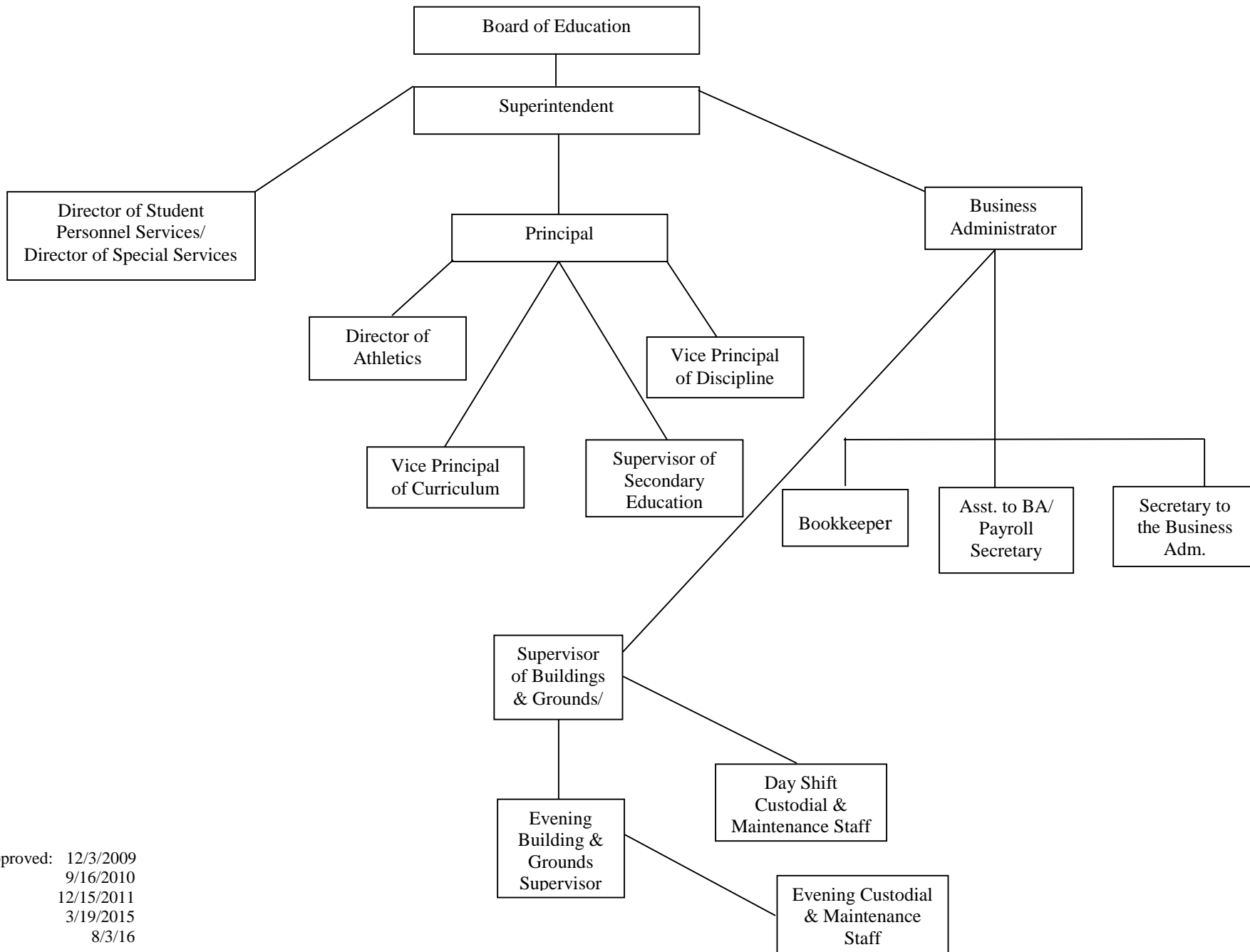
A handwritten signature in blue ink, appearing to read 'M. Napoleon', written over a horizontal line.

Mark Napoleon  
Superintendent

A handwritten signature in blue ink, appearing to read 'Elizabeth M. Giambrone', written over a horizontal line.

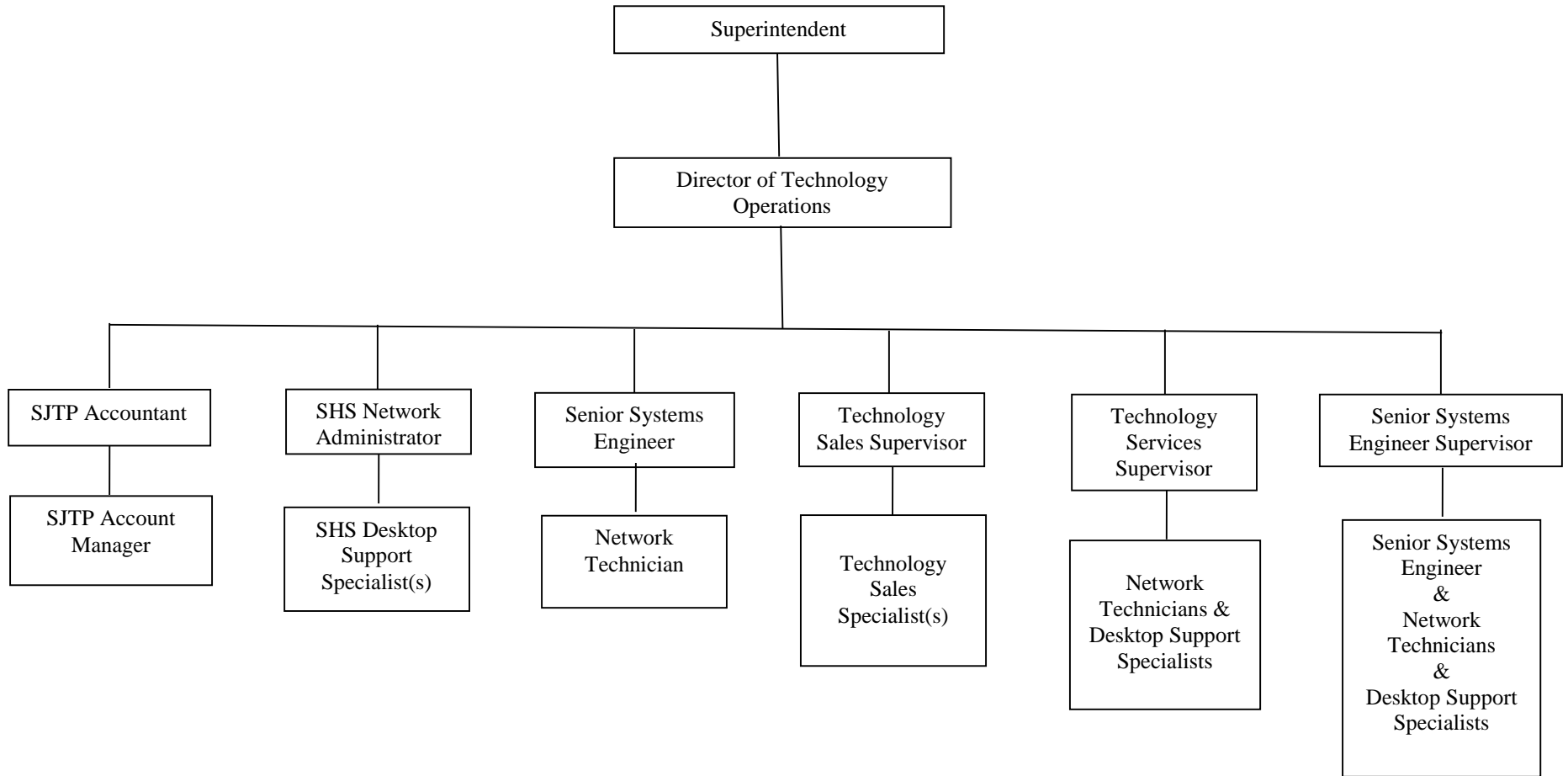
Elizabeth M. Giambrone  
School Business Administrator/  
Board Secretary

**STERLING HIGH SCHOOL  
ORGANIZATIONAL CHART  
ADMINISTRATION  
POLICY 1110**



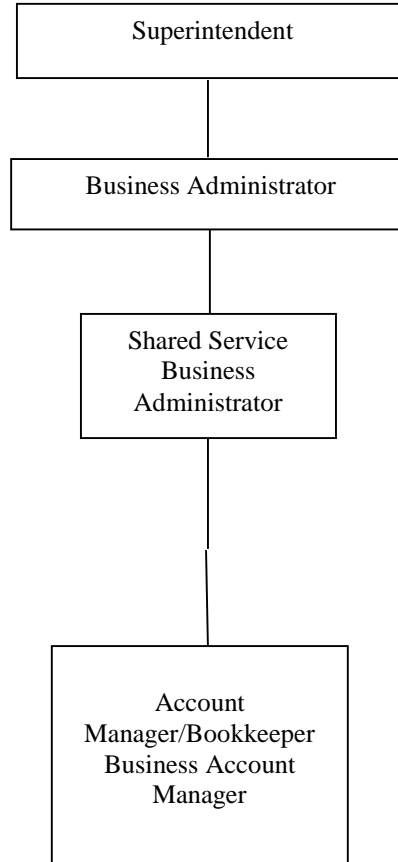
BOE Approved: 12/3/2009  
 Revised: 9/16/2010  
 12/15/2011  
 3/19/2015  
 8/3/16

**STERLING HIGH SCHOOL  
SJTP/SHARED SERVICES  
TECHNOLOGY DIVISION  
POLICY 1110**



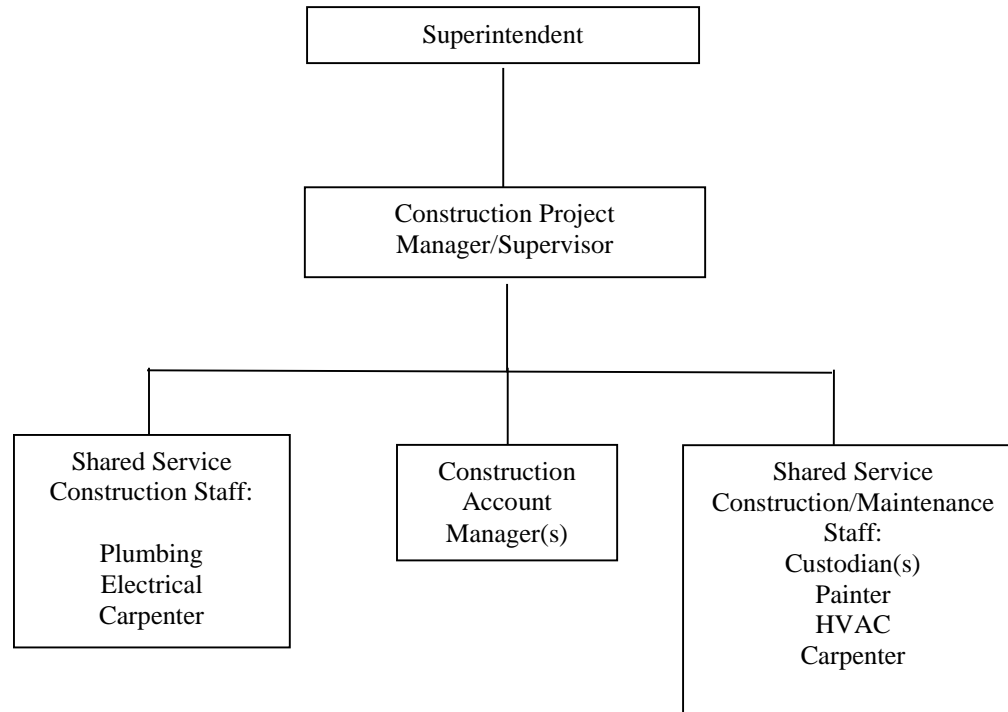
BOE Approved: 12/3/2009  
 Revised: 9/16/2010  
 12/15/2011  
 3/19/2015  
 8/3/16

**STERLING HIGH SCHOOL  
SJTP/SHARED SERVICES  
BUSINESS SERVICES DIVISION  
POLICY 1110**



BOE Approved: 12/3/2009  
Revised: 9/16/2010  
12/15/2011  
3/19/2015  
8/3/16

**STERLING HIGH SCHOOL  
SJTP/SHARED SERVICES  
CONSTRUCTION DIVISION  
POLICY 1110**



BOE Approved: 12/3/2009  
Revised: 9/16/2010  
12/15/2011  
3/19/2015  
8/3/16

**STERLING HIGH SCHOOL DISTRICT  
SOMERDALE, NJ**

Roster of Officials

June 30, 2017

---

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Louise Barikian, President	2017
Paul Sims, Vice President	2018
Bobbie Condell	2017
Dan Radcliff	2017
Michele Miller	2017
Kevin Smith	2019
Ken Carman	2019
William Hiltner	2019

Other Officials

Mark Napoleon, Superintendent of Schools

Elizabeth Giambrone, School Business Administrator / Board Secretary

**STERLING HIGH SCHOOL DISTRICT  
SOMERDALE, NJ**

Consultants and Advisors

June 30, 2017

---

Auditor

L. Jarred Corn, CPA, RMA, PSA  
Bowman & Company LLP  
601 White Horse Road  
Voorhees, New Jersey 08043-2493

Official Depository

1st Colonial Community Bank  
1040 Haddon Ave.  
Collingswood, New Jersey 08108

Medical

Dr. Gigliotti  
181 W. White Horse Pike  
Berlin Township, New Jersey 08009

Insurance Broker

Hardenbergh Insurance Agency  
P.O. Box 8000  
Marlton, New Jersey 08053

## **FINANCIAL SECTION**



## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Sterling High School District  
Somerdale, New Jersey 08083

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the School District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

**Other Matters**

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, and schedule of the School District's contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Sterling High School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, statistical section, and schedule of expenditures of federal awards are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedule of expenditures of state financial assistance, as required by State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 1, 2017 on our consideration of the Sterling High School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Sterling High School District's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



L. Jarred Corn  
Certified Public Accountant  
Public School Accountant No. CS 00219700

Voorhees, New Jersey  
December 1, 2017

Exhibit K-1

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Sterling High School District  
Somerdale, New Jersey 08083

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Sterling High School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated December 1, 2017.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Sterling High School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Sterling High School District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Sterling High School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



L. Jarred Corn  
Certified Public Accountant  
Public School Accountant No. CS 00219700

Voorhees, New Jersey  
December 1, 2017

**REQUIRED SUPPLEMENTARY INFORMATION**  
**PART I**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS**

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

---

As management of the Sterling High School District (hereafter referred to as the "School District"), we offer readers of the School District's financial statements this narrative overview and analysis of the financial activities for the fiscal year ended June 30, 2017 and 2016. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the information furnished in our letter of transmittal, notes to the basic financial statements, and financial statements to enhance their understanding of the School District's financial performance.

### **FINANCIAL HIGHLIGHTS**

- The net position of the School District, which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources, was \$5,401,665.86 at the close of the current fiscal year. Of this amount, \$7,487,796.93 represents net position of governmental activities and a deficit of \$2,086,131.07 for business-type activities.
- As of the close of the current fiscal year, the School District's governmental funds reported combined ending fund balances of \$5,033,135.17, a decrease of \$2,000,181.45, or twenty-eight percent (28%), in comparison with the prior fiscal year.
- At the end of the current fiscal year, unassigned fund balance for the general fund was a deficit of \$336,449.47, which represents a seven percent (7%) increase from that of the prior fiscal year. Maintaining fund balance is vital for the School District's cash flow. Additional information as to the cause of this unassigned deficit fund balance can be found in note 18 to the financial statements.
- The School District's total bonded debt decreased by \$475,000.00 because of budgeted debt payments.

### **USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT**

This comprehensive annual financial report consists of a series of financial statements. The statement of net position and the statement of activities provide information about the activities of the School District as a whole and present a longer-term view of the School District's finances. Fund financial statements for the governmental activities tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the School District's operations in more detail than the government-wide statements by providing information about the School District's most significant funds.

#### **Reporting the School District as a Whole**

One of the most important questions asked about the School District's finances is, "Is the School District as a whole better off or worse off as a result of the fiscal year's activities?" The statement of net position and the statement of activities report information about the School District as a whole and about its activities in a way that helps answer this question. These statements include *all* assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current fiscal year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the School District's *net position* and changes in it. You can think of the School District's net position, which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources, as one way to measure the School District's financial health, or *financial position*. Over time, *increases or decreases* in the School District's net position is one indicator of whether its *financial health* is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the School District's property tax base and the condition of the School District's capital assets, to assess the *overall health* of the School District.

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

---

**USING COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

Reporting the School District as a Whole (Cont'd)

In the statement of net position and the statement of activities, we divide the School District into two kinds of activities, those being governmental activities and business-type activities. In the governmental activities, this is where all of the School District's basic services are reported and are supported from property taxes and intergovernmental revenues. The business-type activities of the School District include a food service program and the South Jersey technology program, both of which are supported from user fees and charges.

Reporting the School District's Most Significant Funds

The fund financial statements provide detailed information about the most significant funds, not the School District as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The School District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the School District can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

*Governmental funds* - Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The School District maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, special revenue fund, capital projects fund, and debt service fund, which are all considered major funds.

The School District adopts an annual budget for its general fund, special revenue fund, and debt service fund. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

*Proprietary Funds* - The School District maintains one type of proprietary fund; that being an enterprise fund. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The School District uses an enterprise fund to account for its food service and South Jersey technology programs.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the food service and South Jersey technology programs which are all considered major funds.

*Fiduciary Funds* - Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the School District's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

*Notes to the Financial Statements* - The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.



**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

**THE SCHOOL DISTRICT AS A WHOLE**

During fiscal year 2017, the School District's net position increased by \$2,950,156.79, increasing from \$2,451,509.07 in fiscal year 2016 to \$5,401,665.86 in fiscal year 2017. Our analysis that follows focuses on the net position (Table 1) and changes in net position (Table 2) of the School District's governmental-type activities and business-type activities.

In total, assets increased by \$1,565,783.39, deferred outflows of resources increased by \$1,613,701.00, liabilities increased by \$245,875.60, and deferred inflows of resources decreased by \$16,548.00. The increase in assets was primarily attributable to the increase in net capital assets, resulting from expenditures on approved capital projects, for governmental activities. The increase in deferred outflows of resource and the net increase in liabilities were primarily attributable to the changes in the School District's pension liabilities (pensions - see note 8).

<b>TABLE 1 NET POSITION</b>								
	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Government-wide Totals</u>		<u>Government-wide</u>	
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>Change</u>	<u>% Change</u>
Current and Other Assets	\$ 5,707,690.65	\$ 7,704,785.53	\$ 1,166,995.38	\$ 2,989,224.22	\$ 6,874,686.03	\$ 10,694,009.75	\$ (3,819,323.72)	-35.7%
Capital Assets	13,453,502.26	7,987,719.96	2,209,061.49	2,289,736.68	15,662,563.75	10,277,456.64	5,385,107.11	52.4%
Total Assets	<u>19,161,192.91</u>	<u>15,692,505.49</u>	<u>3,376,056.87</u>	<u>5,278,960.90</u>	<u>22,537,249.78</u>	<u>20,971,466.39</u>	<u>1,565,783.39</u>	<u>7.5%</u>
Deferred Outflows of Resources	<u>2,421,366.65</u>	<u>1,341,191.60</u>	<u>1,108,322.35</u>	<u>574,796.40</u>	<u>3,529,689.00</u>	<u>1,915,988.00</u>	<u>1,613,701.00</u>	<u>84.2%</u>
Other Liabilities	934,959.44	939,603.38	2,605,197.08	3,920,193.69	3,540,156.52	4,859,797.07	(1,319,640.55)	-27.2%
Long-Term Liabilities Outstanding	<u>12,016,032.65</u>	<u>11,212,587.05</u>	<u>3,441,779.75</u>	<u>2,679,709.20</u>	<u>15,457,812.40</u>	<u>13,892,296.25</u>	<u>1,565,516.15</u>	<u>11.3%</u>
Total Liabilities	<u>12,950,992.09</u>	<u>12,152,190.43</u>	<u>6,046,976.83</u>	<u>6,599,902.89</u>	<u>18,997,968.92</u>	<u>18,752,093.32</u>	<u>245,875.60</u>	<u>1.3%</u>
Deferred Inflows of Resources	<u>1,143,770.54</u>	<u>1,178,696.40</u>	<u>523,533.46</u>	<u>505,155.60</u>	<u>1,667,304.00</u>	<u>1,683,852.00</u>	<u>(16,548.00)</u>	<u>-1.0%</u>
Net Investment in Capital Assets	10,074,664.02	6,418,693.24	2,209,061.49	2,289,736.68	12,283,725.51	8,708,429.92	3,575,295.59	41.1%
Restricted	5,134,900.96	6,708,174.30	5,134,900.96	6,708,174.30	5,134,900.96	6,708,174.30	(1,573,273.34)	-23.5%
Unrestricted (Deficit)	<u>(7,721,768.05)</u>	<u>(9,424,057.28)</u>	<u>(4,295,192.56)</u>	<u>(3,541,037.87)</u>	<u>(12,016,960.61)</u>	<u>(12,965,095.15)</u>	<u>948,134.54</u>	<u>7.3%</u>
Total Net Position	<u>\$ 7,487,796.93</u>	<u>\$ 3,702,810.26</u>	<u>\$ (2,086,131.07)</u>	<u>\$ (1,251,301.19)</u>	<u>\$ 5,401,665.86</u>	<u>\$ 2,451,509.07</u>	<u>\$ 2,950,156.79</u>	<u>120.3%</u>

\$12,283,725.51 of the School District's total net position at the end of the current fiscal year reflects its net investment in capital assets (i.e., land, buildings, equipment). This component represents capital assets, net of accumulated depreciation, and net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets. The School District uses these assets to provide educational services to students and to carry out the operations of the business-type activities; consequently, these assets are not available for future spending. Although the School District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from sources since the capital assets themselves cannot be used to liquidate these liabilities.

An additional component of the School District's net position in the amount of \$5,134,900.96 represents resources that are restricted. These amounts consist of amounts restricted for capital projects, excess surplus, and debt service. Additional information on the School District's restricted net position can be found in note 19 in the notes to the financial statements.

The third and final component of net position is unrestricted. This component represents resources and uses that do not meet the criteria of the aforementioned two components of net position. At the end of the current fiscal year, the School District's unrestricted net position was in a deficit in the amount of \$12,016,960.61. The deficit is primarily due to the delay of the June state aid payments and the recording of long-term liabilities for general serial bonds, compensated absences, and net pension liability.

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

**THE SCHOOL DISTRICT AS A WHOLE (CONT'D)**

Such long-term liabilities are funded by the School District on a pay-as-you-go basis, meaning these liabilities are funded only to the extent that the current fiscal year's contractual obligations can be satisfied. See note 7 in the notes to the financial statements for further detail regarding long-term liabilities.

Table 2 below illustrates the changes in net position of the School District's governmental-type activities and business-type activities.

During fiscal year 2017, the School District's total revenues decreased by \$5,504,131.97, decreasing from \$58,691,917.91 in fiscal year 2016 to \$53,187,785.94 in fiscal year 2017. The net change in total revenues is largely attributable to the following:

- charges for services decreased from fiscal year 2016 by \$8,876,568.70, or 22.1%, a direct result of the School District opting not to take on new contracts in fiscal year 2017 by its South Jersey technology program
- operating grants and contributions increased from fiscal year 2016 by 1,375,458.01, or 33.6%
- capital grants and contributions increased from fiscal year 2016 by 1,893,461.35, or 996.7%, resulting from grants received related to approved capital projects

Property taxes constituted approximately thirteen percent (13%) of total revenues for the School District for the fiscal year 2017. In addition, charges for services constituted approximately fifty-nine percent (59%) of total revenues for the School District. Lastly, operating and capital grants and contributions, federal and state aid, interest and investment earnings and miscellaneous income constituted approximately twenty-eight (28%) of total revenues for the School District.

	Governmental Activities		Business-Type Activities		Government-wide Totals		Government-wide	
	2017	2016	2017	2016	2017	2016	Change	% Change
<b>REVENUES:</b>								
<b>Program Revenues:</b>								
Charges for Services	\$ 2,394,550.36	\$ 1,983,161.00	\$ 28,931,046.08	\$ 38,219,004.14	\$ 31,325,596.44	\$ 40,202,165.14	\$ (8,876,568.70)	-22.1%
Operating Grants and Contributions	5,310,063.69	3,920,011.82	163,390.45	177,984.31	5,473,454.14	4,097,996.13	1,375,458.01	33.6%
Capital Grants and Contributions	2,083,441.63	189,980.28			2,083,441.63	189,980.28	1,893,461.35	996.7%
<b>General Revenues:</b>								
<b>Property Taxes:</b>								
Levied for General Purposes	6,508,099.00	6,573,836.97			6,508,099.00	6,573,836.97	(65,737.97)	-1.0%
Levied for Debt Service	398,928.00	333,737.00			398,928.00	333,737.00	65,191.00	19.5%
Federal and State Aid - Unrestricted	6,975,094.34	6,928,163.96			6,975,094.34	6,928,163.96	46,930.38	0.7%
Federal and State Aid - Restricted	171,336.68	195,267.46			171,336.68	195,267.46	(23,930.78)	-12.3%
Interest and Investment Earnings - Unrestricted	9,188.86	8,379.52	2,900.08	16,092.73	12,088.94	24,472.25	(12,383.31)	-50.6%
Interest and Investment Earnings - Restricted	1,626.99	835.22			1,626.99	835.22	791.77	94.8%
Miscellaneous	127,878.19	135,705.00	110,834.64	9,758.50	238,712.83	145,463.50	93,249.33	64.1%
Loss on Disposal of Capital Asset	(593.05)				(593.05)		(593.05)	100.0%
Transfers	(2,954.90)		2,954.90					100.0%
<b>Total General Revenues, Loss on Disposal of Capital Assets, and Transfers</b>	<b>23,976,659.79</b>	<b>20,269,078.23</b>	<b>29,211,126.15</b>	<b>38,422,839.68</b>	<b>53,187,785.94</b>	<b>58,691,917.91</b>	<b>(5,504,131.97)</b>	<b>-9.4%</b>
<b>EXPENSES:</b>								
Instruction	6,954,256.01	6,899,941.52			6,954,256.01	6,899,941.52	54,314.49	0.8%
Support Services	12,753,881.09	11,897,044.22			12,753,881.09	11,897,044.22	856,836.87	7.2%
Interest on Long-Term Debt	148,745.62	121,782.77			148,745.62	121,782.77	26,962.85	22.1%
Unallocated Depreciation	334,790.40	374,694.35			334,790.40	374,694.35	(39,903.95)	-10.6%
Food Service			338,002.59	371,870.56	338,002.59	371,870.56	(33,867.97)	-9.1%
South Jersey Technology Program			29,707,953.44	35,935,138.12	29,707,953.44	35,935,138.12	(6,227,184.68)	-17.3%
<b>Total Expenses</b>	<b>20,191,673.12</b>	<b>19,293,462.86</b>	<b>30,045,956.03</b>	<b>36,307,008.68</b>	<b>50,237,629.15</b>	<b>55,600,471.54</b>	<b>(5,362,842.39)</b>	<b>-9.6%</b>
<b>Change in Net Position</b>	<b>3,784,986.67</b>	<b>975,615.37</b>	<b>(834,829.88)</b>	<b>2,115,831.00</b>	<b>2,950,156.79</b>	<b>3,091,446.37</b>	<b>\$ (141,289.58)</b>	<b>-4.6%</b>
<b>Net Position, July 1</b>	<b>3,702,810.26</b>	<b>2,727,194.89</b>	<b>(1,251,301.19)</b>	<b>(3,367,132.19)</b>	<b>2,451,509.07</b>	<b>(639,937.30)</b>		
<b>Net Position, June 30</b>	<b>\$ 7,487,796.93</b>	<b>\$ 3,702,810.26</b>	<b>\$ (2,086,131.07)</b>	<b>\$ (1,251,301.19)</b>	<b>\$ 5,401,665.86</b>	<b>\$ 2,451,509.07</b>		

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

---

### THE SCHOOL DISTRICT AS A WHOLE (CONT'D)

During fiscal year 2017, the School District's total expenses decreased by \$5,362,842.39, decreasing from \$55,600,471.54 in fiscal year 2016 to \$50,237,629.15 in fiscal year 2017. The net decrease is largely attributable to the following:

- a decrease of costs for the South Jersey technology program in the amount of \$6,277,184.68, or 17.3%, attributable to decreased charges for services (as stated before, the School District opting not to take on new contracts in fiscal year 2017 by its South Jersey technology program
- an increase of costs for support services in the amount of 856,836.87, or 7.2%, attributable to an increase in operating grants and contributions.

### THE SCHOOL DISTRICT'S FUNDS

#### Governmental Funds

As the School District completed the fiscal year, its governmental funds reported a combined fund balance of \$5,033,135.17, which is a decrease over last fiscal year's total of \$7,033,316.62. Of the combined ending fund balances of \$5,033,135.17, the deficit unassigned fund balance was \$336,449.47 (see note 18 for cause of deficit). The remainder of fund balance is restricted / assigned to indicate that it is not available for new spending because it has already been assigned as follows: (1) restricted for capital reserve (\$1,914,302.99), (2) restricted for excess surplus (\$2,243,583.77), (3) restricted for capital projects (\$977,013.70), (4) restricted for debt service (\$.50), and (5) assigned to liquidate contracts and purchase orders of the prior period (\$234,683.68).

*General fund* - The general fund is the general operating fund of the School District and is used to account for the inflows and outflows of its financial resources. The acquisition of certain capital assets, such as equipment, is accounted for in the general fund when it is responsible for the financing of such expenditures. At the end of the current fiscal year, unassigned fund balance of the general fund was in a deficit in the amount of \$336,449.47. As previously stated, the deficit is primarily due to the delay of the June state aid payments (see note 18).

During the current fiscal year, the fund balance of the School District's general fund increased by \$119,611.15, or three percent (3%). The primary factor affecting the fund balance of the general fund is as follows:

- expenditures for security decreased by \$74,232.83

*Special revenue fund* - The special revenue fund is used to account for and report the proceeds of specific revenue sources, such as state or federal government grants, that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Total revenues, and expenditures, resulting from these programs totaled \$337,543.03, which was comparable to the revenues and expenditures of the previous fiscal year, which totaled \$340,867.71.

*Capital projects fund* - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of major capital facilities, other than those financed by the proprietary funds. Generally, the financial resources of the capital projects fund are derived from New Jersey Economic Development Authority grants, temporary notes, or serial bonds, which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. During the fiscal year ended June 30, 2017, six projects were authorized for a total amount not to exceed \$1,068,803.53, which will be funded through the capital reserve. At the end of the current fiscal year, restricted fund balance of the capital projects fund was \$977,013.70.

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

---

**THE SCHOOL DISTRICT'S FUNDS (CONT'D)**

Governmental Funds (Cont'd)

*Debt service fund* - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest. For the current fiscal year, the School District expended \$475,000.000 and \$149,370.89 representing the payment of bond principal and interest, respectively. At the end of the current fiscal year, restricted fund balance of the debt service fund was \$.50.

Proprietary Funds (Enterprise Fund Types)

*Food service fund* - as the School District completed the fiscal year, the School District's total net position of the food service fund was \$31,031.95, which was comprised of \$22,159.01 of net investment in capital assets and \$8,872.94 of unrestricted net position.

During the current fiscal year, the net position of the School District's food service fund decreased by \$2,261.31, or seven percent (7%). The decrease in net position primarily resulted from the depreciation of capital assets used in food service operations. Depreciation expense was \$2,913.37 for the fiscal year ended June 30, 2017.

*South Jersey technology program fund* - as the School District completed the fiscal year, the School District's total net position of the South Jersey technology program fund was in a deficit in the amount of \$2,117,163.02.

During the current fiscal year, the net position of the School District's South Jersey technology program fund decreased by \$832,568.57. The decrease in net position primarily resulted from revenues decreasing in comparison to the previous year by 24%, whereas expenses only decreased by 17%. As previously stated, these changes are a result of the School District opting not to take on new contracts in fiscal year 2017, but fixed expenses not being eliminated proportionately.

General Fund Budgetary Highlights

The School District did not have any budget modifications during the fiscal year ended June 30, 2017.

The final budgetary basis revenue estimate was \$15,543,953.00, which remained unchanged from the original budgeted estimate. Total budgeted revenues realized equaled \$17,785,188.44, which was \$2,241,235.44 in excess of the budget estimate, thus replenishing fund balance. This excess was directly attributable to the School District's on-behalf T.P.A.F. pension contributions (normal cost, post-retirement medical, and long-term disability) and reimbursed T.P.A.F. social security contributions, which totaled \$1,264,694.00 and \$479,932.70, respectively. In addition, the School District realized \$403,452.36 in excess of budgeted revenues for tuition from other LEAs within the state.

The final budgetary basis expenditure appropriation estimate was \$16,450,996.37, which remained unchanged from the original budgeted estimate. Actual expenditures incurred of \$16,574,426.76 were under the final budget estimate by \$123,430.39. This unfavorable variance resulted from the corresponding non-budget expenditures associated with the aforementioned on-behalf T.P.A.F. pension contributions and reimbursed T.P.A.F. social security contributions.

Special Revenue Fund Budgetary Highlights

The final budgetary basis revenue estimate was \$343,688.10, which remained unchanged from the original budgeted estimate. Likewise, this was the same for the final budgetary basis appropriation estimate.

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

**CAPITAL ASSET AND DEBT ADMINISTRATION**

Capital Assets

The School District's net investment in capital assets for its governmental and business-type activities as of June 30, 2017 amounts to a historical cost of \$30,418,667.19, or \$15,662,563.75 net of accumulated depreciation (see Table 3). This net investment in capital assets includes land, construction in progress, land improvements, buildings and building improvements, machinery and equipment, and vehicles. Net capital assets increased by \$5,385,107.11 in fiscal year 2017 from fiscal year 2016. The primary factors affecting the net change in net capital assets are as follows:

- current year depreciation expense was \$535,843.55
- capital asset additions in the amount of \$5,921,543.71

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Government-wide Totals</u>	
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>
Land	\$ 322,480.00	\$ 322,480.00	\$ 299,412.20	\$ 299,412.20	\$ 621,892.20	\$ 621,892.20
Construction in Progress	4,871,670.02	331,050.00			4,871,670.02	331,050.00
Land Improvements	865,182.60	518,911.50			865,182.60	518,911.50
Buildings and Building Improvements	6,724,310.31	6,354,693.16	1,841,640.27	1,900,650.76	8,565,950.58	8,255,343.92
Machinery and Equipment	645,640.01	438,714.15	56,269.18	71,808.74	701,909.19	510,522.89
Vehicles	24,219.32	21,871.15	11,739.84	17,864.98	35,959.16	39,736.13
<b>Total</b>	<b><u>\$ 13,453,502.26</u></b>	<b><u>\$ 7,987,719.96</u></b>	<b><u>\$ 2,209,061.49</u></b>	<b><u>\$ 2,289,736.68</u></b>	<b><u>\$ 15,662,563.75</u></b>	<b><u>\$ 10,277,456.64</u></b>

Additional information on the School District's capital assets can be found in note 5.

Debt

*General Serial Bonds.* At the end of the current fiscal year, the School District had total bonded debt outstanding of \$4,317,584.20 from the School Refunding Bonds, Series 2009 and the School Bonds, Series 2016. The fiscal year 2017 adopted budget had an appropriation of \$475,000.00 representing the payment of the annual principal (refer to audit exhibit I-1, schedule of serial bonds, for more detail).

*Net Pension Liability.* The School District's annual required contribution to the Public Employees' Retirement System are budgeted and paid on an annual basis. For additional details on the net pension liability, see note 8 to the financial statements.

*Compensated Absences.* At the end of the current fiscal year, the liability for compensated absences was \$179,146.20. Compensated absences are those absences for which employees will be paid, such as sick leave. Additional information on compensated absences can be found in note 13.

**STERLING HIGH SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2017  
(Unaudited)

---

**ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

For the fiscal year 2017, the School District was able to sustain its budget through property taxes, federal and state sources, and other various revenue sources. Approximately thirty-seven percent (37%) of total revenue is from property taxes, while sixty-three percent (63%) of the School District's revenue is from federal, state, and local sources. The fiscal year 2018 budget was approved on March 16, 2017 by the Board.

**CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT**

This financial report is designed to provide a general overview of the Sterling High School District's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Elizabeth Giambrone, School Business Administrator / Board Secretary, at the Sterling High School District, 801 Preston Avenue, Suite B, Somerdale, New Jersey 08083, or email at [egiambrone@sterling.k12.nj.us](mailto:egiambrone@sterling.k12.nj.us).

## **BASIC FINANCIAL STATEMENTS**

**GOVERNMENT-WIDE FINANCIAL STATEMENTS**



**STERLING HIGH SCHOOL DISTRICT**  
Statement of Net Position  
June 30, 2017

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 1,446,018.01	\$ 167,906.64	\$ 1,613,924.65
Internal Balances	2,937,090.35	(2,937,090.35)	
Accounts Receivable, net	1,322,475.77	3,925,216.46	5,247,692.23
Inventory		10,962.63	10,962.63
Restricted Assets:			
Temporarily Restricted:			
Cash and Cash Equivalents	2,106.52		2,106.52
Capital Assets, net	<u>13,453,502.26</u>	<u>2,209,061.49</u>	<u>15,662,563.75</u>
<b>Total Assets</b>	<u>19,161,192.91</u>	<u>3,376,056.87</u>	<u>22,537,249.78</u>
<b>DEFERRED OUTFLOW OF RESOURCES:</b>			
Related to Pensions	<u>2,421,366.65</u>	<u>1,108,322.35</u>	<u>3,529,689.00</u>
<b>LIABILITIES:</b>			
Accounts Payable:			
Other	674,555.48	2,477,364.48	3,151,919.96
Pensions	216,727.29	99,201.71	315,929.00
Accrued Liabilities:			
Interest Payable	43,676.67		43,676.67
Other		22,302.06	22,302.06
Unearned Revenue		6,328.83	6,328.83
Noncurrent Liabilities:			
Due within One Year	602,397.45		602,397.45
Due beyond One Year	<u>11,413,635.20</u>	<u>3,441,779.75</u>	<u>14,855,414.95</u>
<b>Total Liabilities</b>	<u>12,950,992.09</u>	<u>6,046,976.83</u>	<u>18,997,968.92</u>
<b>DEFERRED INFLOWS OF RESOURCES:</b>			
Related to Pensions	<u>1,143,770.54</u>	<u>523,533.46</u>	<u>1,667,304.00</u>
<b>NET POSITION:</b>			
Net Investment in Capital Assets	10,074,664.02	2,209,061.49	12,283,725.51
Restricted for:			
Debt Service	0.50		0.50
Excess Surplus	2,243,583.77		2,243,583.77
Capital Projects	2,891,316.69		2,891,316.69
Unrestricted (Deficit)	<u>(7,721,768.05)</u>	<u>(4,295,192.56)</u>	<u>(12,016,960.61)</u>
<b>Total Net Position (Deficit)</b>	<u>\$ 7,487,796.93</u>	<u>\$ (2,086,131.07)</u>	<u>\$ 5,401,665.86</u>

The accompanying notes to financial statements are an integral part of this statement.

**STERLING HIGH SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2017

Functions / Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		Total
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	
<b>Governmental Activities:</b>							
Instruction:							
Regular	\$ 5,265,878.27		\$ 309,519.78	\$ 2,083,441.63	\$ (2,872,916.86)		\$ (2,872,916.86)
Special Education	858,600.70	\$ 2,394,550.36			1,535,949.66		1,535,949.66
Other Special Instruction	5,450.00				(5,450.00)		(5,450.00)
Other Instruction	824,327.04				(824,327.04)		(824,327.04)
Support Services:							
Tuition	509,377.39				(509,377.39)		(509,377.39)
Student and Instruction Related Services	1,725,496.03		28,023.25		(1,697,472.78)		(1,697,472.78)
Other Administrative Services	596,380.14		42,900.64		(553,479.50)		(553,479.50)
School Administrative Services	799,915.75				(799,915.75)		(799,915.75)
Plant Operations and Maintenance	1,494,607.92				(1,494,607.92)		(1,494,607.92)
Pupil Transportation	340,709.19				(340,709.19)		(340,709.19)
Personal Services - Employee Benefits	7,287,394.67		4,875,513.70		(2,411,880.97)		(2,411,880.97)
Interest on Long-Term Debt	148,745.62		54,106.32		(94,639.30)		(94,639.30)
Unallocated Depreciation	334,790.40				(334,790.40)		(334,790.40)
<b>Total Governmental Activities</b>	<b>20,191,673.12</b>	<b>2,394,550.36</b>	<b>5,310,063.69</b>	<b>2,083,441.63</b>	<b>(10,403,617.44)</b>	<b>-</b>	<b>(10,403,617.44)</b>
<b>Business-Type Activities:</b>							
Food Service	338,002.59	169,347.04	163,390.45			\$ (5,265.10)	(5,265.10)
South Jersey Technology Program	29,707,953.44	28,761,699.04				(946,254.40)	(946,254.40)
<b>Total Business-Type Activities</b>	<b>30,045,956.03</b>	<b>28,931,046.08</b>	<b>163,390.45</b>	<b>-</b>	<b>-</b>	<b>(951,519.50)</b>	<b>(951,519.50)</b>
<b>Total Government</b>	<b>\$ 50,237,629.15</b>	<b>\$ 31,325,596.44</b>	<b>\$ 5,473,454.14</b>	<b>\$ 2,083,441.63</b>	<b>(10,403,617.44)</b>	<b>(951,519.50)</b>	<b>(11,355,136.94)</b>
<b>General Revenues:</b>							
Property Taxes:							
Levied for General Purposes					6,508,099.00		6,508,099.00
Levied for Debt Service					398,928.00		398,928.00
Federal and State Aid - Unrestricted					6,975,094.34		6,975,094.34
Federal and State Aid - Restricted					171,336.68		171,336.68
Interest and Investment Earnings - Unrestricted					9,188.86	2,900.08	12,088.94
Interest and Investment Earnings - Restricted					1,626.99		1,626.99
Miscellaneous					127,878.19	110,834.64	238,712.83
Loss on Disposal of Capital Asset					(593.05)		(593.05)
Transfers					(2,954.90)	2,954.90	
<b>Total General Revenues, Loss on Disposal of Capital Asset, and Transfers</b>					<b>14,188,604.11</b>	<b>116,689.62</b>	<b>14,305,293.73</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2017

<u>Functions / Programs</u>	<u>Expenses</u>	<u>Program Revenues</u>			<u>Net (Expense) Revenue and Changes in Net Position</u>		
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Change in Net Position					\$ 3,784,986.67	\$ (834,829.88)	\$ 2,950,156.79
Net Position (Deficit), July 1					<u>3,702,810.26</u>	<u>(1,251,301.19)</u>	<u>2,451,509.07</u>
Net Position (Deficit), June 30					<u>\$ 7,487,796.93</u>	<u>\$ (2,086,131.07)</u>	<u>\$ 5,401,665.86</u>

The accompanying notes to financial statements are an integral part of this statement.

**FUND FINANCIAL STATEMENTS**

**STERLING HIGH SCHOOL DISTRICT**  
Governmental Funds  
Balance Sheet  
June 30, 2017

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS:</b>					
Cash and Cash Equivalents	\$ 1,444,884.61		\$ 983.40		\$ 1,445,868.01
Cash and Cash Equivalents - Capital Reserve	2,106.52				2,106.52
Petty Cash	150.00				150.00
Property Tax Levy Receivable				\$ 79,121.00	79,121.00
Interfunds Account Receivable:					
General Fund			89,733.73		89,733.73
Special Revenue Fund	115,420.93				115,420.93
Debt Service Fund	79,120.50				79,120.50
Enterprise Fund	2,937,090.35				2,937,090.35
Fiduciary Funds	5,017.66				5,017.66
Intergovernmental Accounts Receivable:					
Federal	3,313.32	\$ 115,420.93			118,734.25
State	138,938.51		886,296.57		1,025,235.08
Other, Net	94,367.78				94,367.78
<b>Total Assets</b>	<b>\$ 4,820,410.18</b>	<b>\$ 115,420.93</b>	<b>\$ 977,013.70</b>	<b>\$ 79,121.00</b>	<b>\$ 5,991,965.81</b>
<b>LIABILITIES AND FUND BALANCES:</b>					
<b>Liabilities:</b>					
Interfunds Account Payable:					
General Fund		\$ 115,420.93		\$ 79,120.50	\$ 194,541.43
Capital Projects Fund	\$ 89,733.73				89,733.73
Accounts Payable	1,406.48				1,406.48
Loans Payable	673,149.00				673,149.00
<b>Total Liabilities</b>	<b>764,289.21</b>	<b>115,420.93</b>	<b>-</b>	<b>79,120.50</b>	<b>958,830.64</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
Governmental Funds  
Balance Sheet  
June 30, 2017

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
LIABILITIES AND FUND BALANCES (CONT'D):					
Fund Balances:					
Restricted:					
Capital Reserve	\$ 1,914,302.99				\$ 1,914,302.99
Excess Surplus	2,243,583.77				2,243,583.77
Capital Projects			\$ 977,013.70		977,013.70
Debt Service				\$ 0.50	0.50
Assigned:					
Other Purposes	234,683.68				234,683.68
Unassigned (Deficit)	(336,449.47)				(336,449.47)
Total Fund Balances	<u>4,056,120.97</u>	<u>-</u>	<u>977,013.70</u>	<u>0.50</u>	<u>5,033,135.17</u>
Total Liabilities and Fund Balances	<u>\$ 4,820,410.18</u>	<u>\$ 115,420.93</u>	<u>\$ 977,013.70</u>	<u>\$ 79,121.00</u>	

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$25,824,015.02, and the accumulated depreciation is \$12,370,512.76.

13,453,502.26

Deferred outflows and deferred inflows related to pensions represent the consumption and acquisition, respectively, of resources that relate to future periods; therefore, such amounts are not reported in the fund financial statements.

1,277,596.11

(Continued)

## STERLING HIGH SCHOOL DISTRICT

Governmental Funds

Balance Sheet

June 30, 2017

---

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because (cont'd):

Accounts payable related to pensions are not liquidated with current financial resources; therefore, such amounts are not recorded in the fund financial statements.

\$ (216,727.29)

Accrued interest payable on long-term debt is not due and payable in the current period and therefore is not reported in the funds.

(43,676.67)

Long-term liabilities, including bonds payable, pension liability, and compensated absences payable are not due and payable in the current period and therefore are not reported in the funds.

(12,016,032.65)

Net Position of Governmental Activities

\$ 7,487,796.93

The accompanying notes to financial statements are an integral part of this statement.

**STERLING HIGH SCHOOL DISTRICT**  
 Governmental Funds  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2017

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
REVENUES:					
Local Property Tax Levy	\$ 6,508,099.00			\$ 398,928.00	\$ 6,907,027.00
Tuition Charges	2,394,550.36				2,394,550.36
Rents and Royalties	13,860.00				13,860.00
Interest Earned on Capital Reserve Funds	1,626.99				1,626.99
Other Restricted Miscellaneous Revenues	46,317.00				46,317.00
Unrestricted Miscellaneous Revenues	76,890.05				76,890.05
Federal Sources	19,243.34	\$ 334,375.93			353,619.27
State Sources	8,702,254.70		\$ 2,126,342.27	225,443.00	11,054,039.97
Local Sources		3,167.10			3,167.10
Total Revenues	<u>17,762,841.44</u>	<u>337,543.03</u>	<u>2,126,342.27</u>	<u>624,371.00</u>	<u>20,851,097.74</u>
EXPENDITURES:					
Current:					
Regular Instruction	4,865,369.14	309,519.78			5,174,888.92
Special Education Instruction	861,264.30				861,264.30
Other Special Instruction	5,450.00				5,450.00
Other Instruction	824,327.04				824,327.04
Support Services and Undistributed Costs:					
Tuition	509,377.39				509,377.39
Student and Instruction Related Services	1,697,275.74	28,023.25			1,725,298.99
Other Administrative Services	518,544.24		71,888.77		590,433.01
School Administrative Services	786,631.40				786,631.40
Plant Operations and Maintenance	1,466,824.01				1,466,824.01
Pupil Transportation	340,709.19				340,709.19
Personal Services - Employee Benefits	4,020,160.34				4,020,160.34
Capital Outlay	678,493.97		5,243,049.74		5,921,543.71

(Continued)



**STERLING HIGH SCHOOL DISTRICT**  
 Governmental Funds  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2017

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
EXPENDITURES (CONT'D):					
Debt Service:					
Principal				\$ 475,000.00	\$ 475,000.00
Interest and Other Charges				149,370.89	149,370.89
Total Expenditures	<u>\$ 16,574,426.76</u>	<u>\$ 337,543.03</u>	<u>\$ 5,314,938.51</u>	<u>624,370.89</u>	<u>22,851,279.19</u>
Excess (Deficiency) of Revenues over Expenditures	<u>1,188,414.68</u>	<u>-</u>	<u>(3,188,596.24)</u>	<u>0.11</u>	<u>(2,000,181.45)</u>
OTHER FINANCING SOURCES (USES):					
Transfers	<u>(1,068,803.53)</u>		<u>1,068,803.53</u>		
Total Other Financing Sources and Uses	<u>(1,068,803.53)</u>	<u>-</u>	<u>1,068,803.53</u>	<u>-</u>	<u>-</u>
Net Change in Fund Balances	119,611.15	-	(2,119,792.71)	0.11	(2,000,181.45)
Fund Balance, July 1	<u>3,936,509.82</u>	<u>-</u>	<u>3,096,806.41</u>	<u>0.39</u>	<u>7,033,316.62</u>
Fund Balance, June 30	<u><u>\$ 4,056,120.97</u></u>	<u><u>-</u></u>	<u><u>\$ 977,013.70</u></u>	<u><u>\$ 0.50</u></u>	<u><u>\$ 5,033,135.17</u></u>

The accompanying notes to financial statements are an integral part of this statement.

**STERLING HIGH SCHOOL DISTRICT**  
 Reconciliation of the Statement of Revenues, Expenditures,  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2017

Amounts reported for governmental activities in the statement of activities are different because:

Net Change in Fund Balances - Governmental Funds		\$ (2,000,181.45)
<p>Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>		
Depreciation Expense		\$ (452,213.46)
Capital Outlays		<u>5,921,543.71</u>
		5,469,330.25
<p>The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, disposals, transfers, and donations).</p>		
		(3,547.95)
<p>The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.</p>		
		475,000.00
<p>In the statement of activities, certain operating expenses, (e.g., pensions, compensated absences and interest on debt), are measured by the amounts incurred during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). This amount is the net effect of these differences in the treatment of these items.</p>		
		<u>(155,614.18)</u>
Change in Net Position of Governmental Activities		<u><u>\$ 3,784,986.67</u></u>

The accompanying notes to financial statements are an integral part of this statement.

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Statements of Net Position  
 June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>
<b>ASSETS:</b>		
Current Assets:		
Cash and Cash Equivalents	\$ 6,338.58	\$ 161,568.06
Intergovernmental Accounts Receivable:		
Federal	7,321.22	
State	157.42	
Other Accounts Receivable, Net		3,917,737.82
Inventory:		
Food	8,596.07	
Supplies	2,366.56	
Total Current Assets	<u>24,779.85</u>	<u>4,079,305.88</u>
Noncurrent Assets:		
Capital Assets	161,450.99	4,433,201.18
Less: Accumulated Depreciation	<u>(139,291.98)</u>	<u>(2,246,298.70)</u>
Total Capital Assets (Net of Accumulated Depreciation)	<u>22,159.01</u>	<u>2,186,902.48</u>
Total Noncurrent Assets	<u>22,159.01</u>	<u>2,186,902.48</u>
Total Assets	<u>46,938.86</u>	<u>6,266,208.36</u>
DEFERRED OUTFLOWS OF RESOURCES:		
Related to Pensions	<u>-</u>	<u>1,108,322.35</u>
<b>LIABILITIES:</b>		
Current Liabilities:		
Accounts Payable:		
Other	12,285.58	1,998,338.15
Pensions		99,201.71
Retainage Payable		466,740.75
Interfund Accounts Payable:		
General Fund		2,937,090.35
Accrued Expenses		22,302.06
Unearned Revenue	3,621.33	2,707.50
Total Current Liabilities	<u>15,906.91</u>	<u>5,526,380.52</u>

(Continued)



**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Statements of Revenues, Expenses, and Changes in Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>
<b>OPERATING REVENUES:</b>		
Charges for Services:		
Daily Sales - Reimbursable Programs	\$ 81,119.03	
Daily Sales - Non-Reimbursable Programs	83,863.00	
Special Functions	3,512.00	
Rentals		\$ 194,665.45
Services Provided:		
Technology Services		3,547,847.87
Contract Income		24,952,496.84
Miscellaneous	853.01	66,688.88
Insurance Proceeds		110,834.64
	<u>169,347.04</u>	<u>28,872,533.68</u>
<b>Total Operating Revenues</b>	<u>169,347.04</u>	<u>28,872,533.68</u>
<b>OPERATING EXPENSES:</b>		
Food Service Management Company Salaries	115,057.34	
Personnel Services - Salaries		1,518,087.81
Food Service Management Company Employee Benefits	23,052.56	
Personnel Services - Employee Benefits		1,258,987.76
Purchased Professional and Technical Services	8,912.30	125,785.51
Purchased Property Services		209,605.61
Other Purchased Services	35,165.64	126,092.94
Supplies and Materials	12,289.19	170,896.32
Depreciation	2,913.37	80,716.72
Cost of Sales / Goods Sold:		
Reimbursable Program	100,725.79	
Non-Reimbursable Program	39,325.01	
Other		26,203,735.08
Miscellaneous	561.39	14,045.69
	<u>338,002.59</u>	<u>29,707,953.44</u>
<b>Total Operating Expenses</b>	<u>338,002.59</u>	<u>29,707,953.44</u>
<b>Operating Income (Loss)</b>	<u>(168,655.55)</u>	<u>(835,419.76)</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>		
State Sources:		
State School Lunch Program	2,961.08	
Federal Sources:		
National School Breakfast Program	15,467.96	
National School Lunch Program	123,349.82	
Food Distribution Program	21,611.59	
Interest and Investment Revenue	48.89	2,851.19
	<u>163,439.34</u>	<u>2,851.19</u>
<b>Total Nonoperating Revenues (Expenses)</b>	<u>163,439.34</u>	<u>2,851.19</u>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Statements of Revenues, Expenses, and Changes in Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

---

	<u>Food Service</u>	<u>SJTP Fund</u>
Income (Loss) before Transfers	\$ (5,216.21)	\$ (832,568.57)
TRANSFERS:		
Transfer from Governmental Activities	<u>2,954.90</u>	<u>-</u>
Change in Net Position	(2,261.31)	(832,568.57)
Net Position (Deficit), July 1	<u>33,293.26</u>	<u>(1,284,594.45)</u>
Net Position (Deficit), June 30	<u>\$ 31,031.95</u>	<u>\$ (2,117,163.02)</u>

The accompanying notes to financial statements are an integral part of these statements.

**STERLING HIGH SCHOOL DISTRICT**  
Proprietary Funds  
Business-Type Activities - Enterprise Funds  
Statements of Cash Flows  
For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Receipts from Customers and Users	\$ 169,347.04	\$ 29,776,582.91
Payments to Suppliers	(332,334.39)	(28,108,353.53)
Payments to Employees		(1,102,783.61)
Payments for Employee Benefits		(861,521.16)
Interfund Advances		3,275.05
	<u>(162,987.35)</u>	<u>(292,800.34)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>		
Federal Sources	165,083.44	
State Sources	2,990.71	
	<u>168,074.15</u>	<u>-</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Interest and Dividends	48.89	2,851.19
	<u>48.89</u>	<u>2,851.19</u>
Net Cash Provided by (Used for) Investing Activities		
Net Increase (Decrease) in Cash and Cash Equivalents	5,135.69	(289,949.15)
Balances, July 1	1,202.89	451,517.21
Balances, June 30	<u>\$ 6,338.58</u>	<u>\$ 161,568.06</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>		
Operating Income (Loss)	\$ (168,655.55)	\$ (835,419.76)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:		
Depreciation	2,913.37	80,716.72
(Increase) Decrease in Other Accounts Receivable		911,408.57
(Increase) Decrease in Inventories for Consumption	(370.73)	
(Increase) Decrease in Inventories for Resale	(2,250.06)	
Increase (Decrease) in Accounts Payable - Other	5,375.62	(1,318,866.36)
Increase (Decrease) in Accounts Payable - Pensions		566.21
Increase (Decrease) in Retainage Payable		31,175.08
Increase (Decrease) in Interfund Accounts Payable		626,124.39
Increase (Decrease) in Accrued Expenses		(210.00)
Increase (Decrease) in Unearned Revenue		(35,217.65)
Increase (Decrease) in Net Pension Liability		246,922.46
	<u>5,668.20</u>	<u>542,619.42</u>
Total Adjustments		
Net Cash Provided by (used for) Operating Activities	<u>\$ (162,987.35)</u>	<u>\$ (292,800.34)</u>

The accompanying notes to financial statements are an integral part of these statements.

**STERLING HIGH SCHOOL DISTRICT**  
 Fiduciary Funds  
 Statement of Fiduciary Net Position  
 June 30, 2017

	<u>Private-Purpose Trust Funds</u>			<u>Agency Funds</u>	
	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefits Trust</u>	<u>Scholarship Fund</u>	<u>Student Activity / Athletics</u>	<u>Payroll</u>
<b>ASSETS:</b>					
Cash and Cash Equivalents	\$ 115,112.84	\$ 11,502.12	\$ 15,087.00	\$ 109,043.03	\$ 3,450.95
Intrafund Accounts Receivable:					
Payroll Agency	<u>2,423.12</u>	<u>                    </u>	<u>                    </u>	<u>125.19</u>	<u>                    </u>
Total Assets	<u>117,535.96</u>	<u>11,502.12</u>	<u>15,087.00</u>	<u>\$ 109,168.22</u>	<u>\$ 3,450.95</u>
<b>LIABILITIES:</b>					
Intrafund Accounts Payable:					
Unemployment Compensation Trust					\$ 2,423.12
Student Activity / Athletics					125.19
Interfund Accounts Payable:					
General Fund	13.67			\$ 5,001.02	2.97
Intergovernmental Accounts Payable:					
State	18,919.78				
Payable to Student Groups				104,167.20	
Payroll Deductions and Withholdings					<u>899.67</u>
Total Liabilities	<u>18,933.45</u>	<u>-</u>	<u>-</u>	<u>\$ 109,168.22</u>	<u>\$ 3,450.95</u>
<b>NET POSITION:</b>					
Held in Trust for Unemployment Claims and Other Purposes	<u>\$ 98,602.51</u>	<u>\$ 11,502.12</u>	<u>\$ 15,087.00</u>		

The accompanying notes to financial statements are an integral part of this statement.



**STERLING HIGH SCHOOL DISTRICT**  
 Fiduciary Funds  
 Statement of Changes in Fiduciary Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

	Private-Purpose Trust Funds		
	Unemployment Compensation Trust	Flexible Benefits Trust	Scholarship Fund
ADDITIONS:			
Contributions:			
Scholarships			\$ 10,000.00
From Board	\$ 59,999.59		
Other	13,705.96	\$ 17,978.33	
Total Contributions	<u>73,705.55</u>	<u>17,978.33</u>	<u>10,000.00</u>
Investment Earnings:			
Interest and Dividends		25.20	28.85
Net Investment Earnings	<u>-</u>	<u>25.20</u>	<u>28.85</u>
Total Additions	<u>73,705.55</u>	<u>18,003.53</u>	<u>10,028.85</u>
DEDUCTIONS:			
Awarded Scholarships			3,500.00
Claims	36,870.00	23,064.91	
Total Deductions	<u>36,870.00</u>	<u>23,064.91</u>	<u>3,500.00</u>
Change in Net Position	36,835.55	(5,061.38)	6,528.85
Net Position, July 1	<u>61,766.96</u>	<u>16,563.50</u>	<u>8,558.15</u>
Net Position, June 30	<u>\$ 98,602.51</u>	<u>\$ 11,502.12</u>	<u>\$ 15,087.00</u>

The accompanying notes to financial statements are an integral part of this statement.

**STERLING HIGH SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2017

---

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Sterling High School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

**Description of the Financial Reporting Entity**

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades nine through twelve who reside in the boroughs of Magnolia, Somerdale, and Stratford. Students in grades nine through twelve who reside in the boroughs of Laurel Springs and Hi-Nella attend the School District on a tuition basis. The School District has an approximate enrollment at June 30, 2017 of 950.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control.

**Component Units**

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*, and GASB Statement No. 80, *Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14*. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Component Units (Cont'd)**

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

Based upon the application of these criteria, the School District has no component units.

**Government-wide and Fund Financial Statements**

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

**General Fund** - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary funds:

**Enterprise Funds**

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

**South Jersey Technology Partnership (SJTP) Fund** - This fund accounts for the financial activity related to the providing of technology, construction, business, and other services to other governmental entities.

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:

**Agency Funds** - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity / athletics fund and payroll fund.

**Private-Purpose Trust Funds** - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

**New Jersey Unemployment Compensation Insurance Trust Fund** - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

**Flexible Benefits Trust Fund** - Revenues consist of volunteer pre-tax employee payroll withholdings for the purpose of paying for qualified medical expenses, and interest income. Expenditures represent reimbursements to employees for qualified medical expenses.

**Scholarship Fund** - Revenues consist of donations and interest income. Expenditures represent scholarships for students seeking higher education, which are awarded in accordance with the trust requirements.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

**Budgets / Budgetary Control**

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Inventories**

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Tuition Receivable**

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Prepaid Expenses**

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2017. The School District had no prepaid expenses for the fiscal year ended June 30, 2017.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

**Capital Assets**

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

<b><u>Description</u></b>	<b><u>Estimated Lives</u></b>
Land Improvements	5 - 20 Years
Buildings and Building Improvements	5 - 60 Years
Machinery and Equipment	5 - 20 Years
Vehicles	5 - 10 Years

The School District does not possess any infrastructure assets.



**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Deferred Outflows and Deferred Inflows of Resources**

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources:

**Defined Benefit Pension Plans** - The difference between expected (actuarial) and actual experience, changes in actuarial assumptions, net difference between projected (actuarial) and actual earnings on pension plan investments, changes in the School District's proportion of expenses and liabilities to the pension as a whole, differences between the School District's pension contribution and its proportionate share of contributions, and the School District's pension contributions subsequent to the pension valuation measurement date.

**Tuition Payable**

Tuition charges for the fiscal years ended June 30, 2017 and 2016 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

**Accrued Salaries and Wages**

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2017, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Compensated Absences (Cont'd)**

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Bond Discounts / Premiums**

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

**Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Net Position (Cont'd)**

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

***Nonspendable*** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

***Restricted*** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

***Committed*** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

***Assigned*** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

***Unassigned*** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Interfund Activity**

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Impact of Recently Issued Accounting Principles****Recently Issued and Adopted Accounting Pronouncements**

The School District implemented the following GASB Statements for the fiscal year ended June 30, 2017:

Statement No. 77, *Tax Abatement Disclosures*. This Statement provides financial statement users with essential information about the nature and magnitude of the reduction in tax revenues through tax abatement programs in order to better assess (a) whether current-year revenues were sufficient to pay for current-year services, (b) compliance with finance-related legal or contractual requirements, (c) where a government's financial resources come from and how it uses them, and (d) financial position and economic condition and how they have changed over time. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 80, *Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14*. This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, *Determining Whether Certain Organizations Are Component Units*. The adoption of this Statement had no impact on the basic financial statements of the School District.

Statement No. 82, *Pension Issues and amendment of GASB Statements No. 67, No. 68, and No. 73*. This Statement addresses issues regarding (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. The adoption of this Statement did not have a significant impact on the basic financial statements of the School District.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2017, the School District's bank balances of \$2,694,158.91 were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA	\$ 2,522,321.29
Uninsured and Uncollateralized	<u>171,837.62</u>
	<u>\$ 2,694,158.91</u>

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

Beginning Balance, July 1, 2016	\$ 1,981,479.53
Increased by:	
Interest Earnings	\$ 1,626.99
Board Resolution (June 15, 2017)	<u>1,000,000.00</u>
	<u>1,001,626.99</u>
	2,983,106.52
Decreased by:	
Utilization in Fiscal Year 2017 Budget	1,000,000.00
Withdrawals:	
Board Resolution (January 19, 2017)	<u>68,803.53</u>
	<u>1,068,803.53</u>
Ending Balance, June 30, 2017	<u>\$ 1,914,302.99</u>

**Note 3: CAPITAL RESERVE ACCOUNT (CONT'D)**

The June 30, 2017 LRFP balance of local support costs of uncompleted projects at June 30, 2017 is \$1,920,798.47. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

**Note 4: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2017 consisted of accounts (fees for services), reimbursements, tax levy, and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey. However, an allowance for doubtful accounts in the amount of \$81,987.50 and \$572,013.68 has been recorded in the general fund and SJTP enterprise fund, respectively for the fiscal year ended June 30, 2017 against the balance of tuition receivable (\$176,355.28, gross) and balance of provided services (\$4,489,751.50, gross) that are not expected to be fully collected within the subsequent fiscal year.

Accounts receivable as of fiscal year end for the School District's individual major funds, in the aggregate, are as follows:

Description	Governmental Funds				Total Governmental Activities	Proprietary Funds			Total
	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund		Food Service Fund	SJTP Fund	Total Business-Type Activities	
Federal Awards	\$ 3,313.32	\$ 115,420.93			\$ 118,734.25	\$ 7,321.22		\$ 7,321.22	\$ 126,055.47
State Awards	138,938.51		\$ 886,296.57		1,025,235.08	157.42		157.42	1,025,392.50
Tax Levy				\$ 79,121.00	79,121.00				79,121.00
Tuition Charges	94,367.78				94,367.78				94,367.78
Fiduciary Fund	5,017.66				5,017.66				5,017.66
Provided Services							\$ 3,917,737.82	3,917,737.82	3,917,737.82
Totals	\$ 241,637.27	\$ 115,420.93	\$ 886,296.57	\$ 79,121.00	\$ 1,322,475.77	\$ 7,478.64	\$ 3,917,737.82	\$ 3,925,216.46	\$ 5,247,692.23

**Note 5: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2017 is as follows:

	Balance July 1, 2016	Increases	Transfers	Decreases	Balance June 30, 2017
<b>Governmental Activities:</b>					
Capital Assets, not being Depreciated:					
Land	\$ 322,480.00				\$ 322,480.00
Construction in Progress	331,050.00	\$ 4,540,620.02			4,871,670.02
Total Capital Assets, not being Depreciated	653,530.00	4,540,620.02	-	-	5,194,150.02
Capital Assets, being Depreciated:					
Land Improvements	1,418,944.20	409,290.00			1,828,234.20
Buildings and Building Improvements	16,331,136.90	636,772.08	\$ (123,682.64)		16,844,226.34
Machinery and Equipment	1,471,156.45	334,861.61	40,426.37	\$ (7,037.00)	1,839,407.43
Vehicles	54,415.50		63,581.53		117,997.03
Total Capital Assets, being Depreciated	19,275,653.05	1,380,923.69	(19,674.74)	(7,037.00)	20,629,865.00
Total Capital Assets, Cost	19,929,183.05	5,921,543.71	(19,674.74)	(7,037.00)	25,824,015.02
Less Accumulated Depreciation for:					
Land Improvements	(900,032.70)	(63,018.90)			(963,051.60)
Buildings and Building Improvements	(9,976,443.74)	(225,214.94)	81,742.65		(10,119,916.03)
Machinery and Equipment	(1,032,442.30)	(158,801.53)	(8,967.54)	6,443.95	(1,193,767.42)
Vehicles	(32,544.35)	(5,178.09)	(56,055.27)		(93,777.71)
Total Accumulated Depreciation	(11,941,463.09)	(452,213.46)	16,719.84	6,443.95	(12,370,512.76)
Total Capital Assets, being Depreciated, Net	7,334,189.96	928,710.23	(2,954.90)	(593.05)	8,259,352.24
Governmental Activities Capital Assets, Net	\$ 7,987,719.96	\$ 5,469,330.25	\$ (2,954.90)	\$ (593.05)	\$ 13,453,502.26

**Note 5: CAPITAL ASSETS (CONT'D)**

	<u>Balance</u> <u>July 1, 2016</u>	<u>Increases</u>	<u>Transfers</u>	<u>Decreases</u>	<u>Balance</u> <u>June 30, 2017</u>
<b>Business-Type Activities:</b>					
Capital Assets, not being Depreciated:					
Land	\$ 299,412.20				\$ 299,412.20
Total Capital Assets, not being Depreciated	299,412.20	-	-	-	299,412.20
Capital Assets, being Depreciated:					
Buildings and Building Improvements	3,840,793.61				3,840,793.61
Machinery and Equipment	412,648.12		\$ 19,674.74	\$ (5,680.00)	426,642.86
Vehicles	27,803.50				27,803.50
Total Capital Assets, being Depreciated	4,281,245.23	-	19,674.74	(5,680.00)	4,295,239.97
Total Capital Assets, Cost	4,580,657.43	-	19,674.74	(5,680.00)	4,594,652.17
Less Accumulated Depreciation for:					
Buildings and Building Improvements	(1,940,142.85)	\$ (59,010.49)			(1,999,153.34)
Machinery and Equipment	(340,839.38)	(18,494.46)	(16,719.84)	5,680.00	(370,373.68)
Vehicles	(9,938.52)	(6,125.14)			(16,063.66)
Total Accumulated Depreciation	(2,290,920.75)	(83,630.09)	(16,719.84)	5,680.00	(2,385,590.68)
Total Capital Assets, being Depreciated, Net	1,990,324.48	(83,630.09)	2,954.90	-	1,909,649.29
Business-Type Activities Capital Assets, Net	<u>\$ 2,289,736.68</u>	<u>\$ (83,630.09)</u>	<u>\$ 2,954.90</u>	<u>-</u>	<u>\$ 2,209,061.49</u>

Depreciation expense was charged to functions / programs of the School District as follows:

**Governmental Activities:**

Regular Instruction	\$ 79,726.56
School Administrative Services	10,786.03
Plant Operations and Maintenance	26,910.47
Unallocated	334,790.40

Total Depreciation Expense - Governmental Activities \$ 452,213.46

**Business-Type Activities:**

Food Service	\$ 2,913.37
SJTP	80,716.72

Total Depreciation Expense - Business-Type Activities \$ 83,630.09

**Note 6: SHORT-TERM OBLIGATIONS**

**State School Aid Anticipation Notes** - N.J.S.A. 18A:22-44.2 states that if a board of education of a school district is notified by the Commissioner of Education that one or more June State school aid payments will not be made until the following school budget year, and the district demonstrates through a written application to the Commissioner the need to borrow and the Commissioner approves that application, the board may borrow on or before June 30 of the current school budget year, but not earlier than June 8 of the current school budget year, a sum not exceeding the amount of the delayed State school aid payments, and may execute and deliver promissory notes therefor through private sale or delivery thereof. In accordance with this statute, on June 8, 2017 and June 22, 2017, the School District issued State School Aid Anticipation Notes in the amount of \$336,574.00 and \$336,575.00, respectively, each at an annual interest rate of 1.35%, both maturing on July 7, 2017. The State of New Jersey shall pay, on behalf of the School District, the required interest due on the notes.

**Note 6: SHORT-TERM OBLIGATIONS (CONT'D)**

The following represents short-term debt activity for the fiscal year ended June 30, 2017:

<u>Description</u>	<u>Balance July 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2017</u>
State School Aid Anticipation Notes	\$ 650,802.00	\$ 673,149.00	\$ (650,802.00)	\$ 673,149.00

**Note 7: LONG-TERM LIABILITIES**

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for governmental activities:

	<u>Balance July 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2017</u>	<u>Due within One Year</u>
<b>Governmental Activities:</b>					
Bonds Payable:					
General Serial Bonds	\$ 4,733,000.00		\$ (475,000.00)	\$ 4,258,000.00	\$ 585,000.00
Add Amounts:					
Issuance Premiums	65,901.17		(6,316.97)	59,584.20	
Total Bonds Payable	4,798,901.17	-	(481,316.97)	4,317,584.20	585,000.00
Other Liabilities:					
Net Pension Liability	6,252,654.80	\$ 3,724,785.76	(2,458,138.31)	7,519,302.25	
Compensated Absences	161,031.08	33,176.01	(15,060.89)	179,146.20	17,397.45
Total Other Liabilities	6,413,685.88	3,757,961.77	(2,473,199.20)	7,698,448.45	17,397.45
Governmental Activities Long-Term Liabilities	\$ 11,212,587.05	\$ 3,757,961.77	\$ (2,954,516.17)	\$ 12,016,032.65	\$ 602,397.45

The general serial bonds payable are liquidated by the debt service fund, while the net pension liability and compensated absences are liquidated by the general fund.

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for business-type activities:

	<u>Balance July 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2017</u>	<u>Due within One Year</u>
<b>Business-Type Activities:</b>					
Other Liabilities:					
Net Pension Liability	\$ 2,679,709.20	\$ 1,887,224.24	\$ (1,125,153.69)	\$ 3,441,779.75	-

The net pension liability is liquidated by the SJTP enterprise fund.

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.



**Note 7: LONG-TERM LIABILITIES (CONT'D)**

**Bonds Payable (Cont'd)** - On June 1, 2009, the School District issued \$4,795,000.00 of school refunding bonds, at interest rates varying from 4.0% to 5.0%, to current refund and redeem all of the School District's outstanding callable school bonds, series 1999; and to pay certain costs and expenses incidental to the issuance and delivery of the refunding bonds. The final maturity of these bonds is June 1, 2019. The bonds will be paid from property taxes.

In addition, on February 17, 2016, the School District issued \$3,328,000.00 of school bonds, at interest rates ranging from 2.0% to 3.0%, to provide permanent financing for the costs associated with capital improvements to the School District's facilities. The final maturity of these bonds is January 15, 2036, and like the refunding bonds mentioned in the previous paragraph, these bonds will also be paid from property taxes.

Principal and interest due on bonds outstanding is as follows:

<b><u>Fiscal Year</u></b> <b><u>Ending June 30,</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2018	\$ 585,000.00	\$ 133,340.00	\$ 718,340.00
2019	565,000.00	107,390.00	672,390.00
2020	180,000.00	82,440.00	262,440.00
2021	180,000.00	78,840.00	258,840.00
2022	180,000.00	75,240.00	255,240.00
2023-2027	900,000.00	320,400.00	1,220,400.00
2028-2032	925,000.00	194,700.00	1,119,700.00
2033-2036	743,000.00	55,770.00	798,770.00
	<u>\$ 4,258,000.00</u>	<u>\$ 1,048,120.00</u>	<u>\$ 5,306,120.00</u>

**Bonds Authorized but not Issued** - As of June 30, 2017, the School District had no authorizations to issue additional bonded debt.

**Net Pension Liability** - For details on the net pension liability, refer to note 8. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund and SJTP enterprise fund on an annual basis.

**Compensated Absences** - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 13 for a description of the School District's policy.

**Note 8: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<http://www.nj.gov/treasury/pensions>

**Note 8: PENSION PLANS (CONT'D)****General Information about the Pension Plans****Plan Descriptions**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

**Public Employees' Retirement System** - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

**Vesting and Benefit Provisions**

**Teachers' Pension and Annuity Fund** - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

**Note 8: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

**Teachers' Pension and Annuity Fund (Cont'd)** - The following represents the membership tiers for TPAF:

**Tier Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Public Employees' Retirement System** - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Defined Contribution Retirement Program** - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

**Note 8: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Contributions**

**Teachers' Pension and Annuity Fund** - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was 7.72% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2017 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2016, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2017 was \$514,566.00, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were \$480,980.03.

**Public Employees' Retirement System** - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over seven years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from 8.5% of base salary to 10%. Employers' contribution amounts are based on an actuarially determined rate. The School District's contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2017 was 14.21% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2016, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2017 was \$328,785.00, and was paid by April 1, 2017. School District employee contributions to the pension plan during the fiscal year ended June 30, 2017 were \$163,603.53.

**Note 8: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Contributions (Cont'd)**

**Defined Contribution Retirement Program** - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2017, employee contributions totaled \$2,129.17, and the School District recognized pension expense, which equaled the required contributions, of \$1,161.41. There were no forfeitures during the fiscal year.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

**Teachers' Pension and Annuity Fund** - At June 30, 2017, the School District was not required to report a liability for its proportionate share of the net pension liability because of a 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

School District's Proportionate Share of Net Pension Liability	\$ -
State of New Jersey's Proportionate Share of Net Pension Liability Associated with the School District	<u>50,827,551.00</u>
	<u>\$ 50,827,551.00</u>

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. For the June 30, 2016 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2016, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey. For the June 30, 2016 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was .0646115395%, which was an increase of .0005198743 % from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the School District recognized \$3,818,983.00 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2016 measurement date.

**Note 8: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Public Employees' Retirement System** - At June 30, 2017, the School District reported a liability of \$10,961,082.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2016 measurement date, the School District's proportion was .0370092623%, which was a decrease of .3609043647% from its proportion measured as of June 30, 2015.

For the fiscal year ended June 30, 2017, the School District recognized pension expense of \$714,379.00, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2016 measurement date.

At June 30, 2017, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Differences between Expected and Actual Experience	\$ 203,843.00	\$ -
Changes of Assumptions	2,270,551.00	-
Net Difference between Projected and Actual Earnings on Pension Plan Investments	417,956.00	-
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions	321,410.00	1,667,304.00
School District Contributions Subsequent to the Measurement Date	315,929.00	-
	<u>\$ 3,529,689.00</u>	<u>\$ 1,667,304.00</u>

\$315,929.00, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2018.

**Note 8: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Public Employees' Retirement System (Cont'd)** - Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<b>Year Ending June 30,</b>	
2018	\$ 319,088.00
2019	319,088.00
2020	422,323.00
2021	340,772.00
2022	145,185.00
	<u>\$ 1,546,456.00</u>

The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between Expected and Actual Experience		
Year of Pension Plan Deferral:		
June 30, 2014	-	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
Changes of Assumptions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
Net Difference between Projected and Actual Earnings on Pension Plan Investments		
Year of Pension Plan Deferral:		
June 30, 2014	-	5.00
June 30, 2015	-	5.00
June 30, 2016	5.00	-
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	6.44
June 30, 2015	5.72	5.72
June 30, 2016	5.57	5.57

**Note 8: PENSION PLANS (CONT'D)****Actuarial Assumptions**

The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<u>TPAF</u>	<u>PERS</u>
Inflation	2.50%	3.08%
Salary Increases:		
2012-2021	Varies Based on Experience	
Through 2026		1.65% - 4.15% Based on Age
Thereafter	Varies Based on Experience	2.65% - 5.15% Based on Age
Investment Rate of Return	7.65%	7.65%
Mortality Rate Table	RP-2000	RP-2000
Period of Actuarial Experience		
Study upon which Actuarial		
Assumptions were Based	July 1, 2012 - June 30, 2015	July 1, 2011 - June 30, 2014

For TPAF, pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

For PERS, pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.



**Note 8: PENSION PLANS (CONT'D)****Actuarial Assumptions (Cont'd)**

Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2016 are summarized in the following tables:

<u>Asset Class</u>	<u>TPAF</u>		<u>Asset Class</u>	<u>PERS</u>	
	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>		<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	5.00%	0.39%	Cash	5.00%	0.87%
U.S. Government Bonds	1.50%	1.28%	U.S. Treasuries	1.50%	1.74%
U.S. Credit Bonds	13.00%	2.76%	Investment Grade Credit	8.00%	1.79%
U.S. Mortgages	2.00%	2.38%	Mortgages	2.00%	1.67%
U.S. Inflation-Indexed Bonds	1.50%	1.41%	High Yield Bonds	2.00%	4.56%
U.S. High Yield Bonds	2.00%	4.70%	Inflation-Indexed Bonds	1.50%	3.44%
U.S. Equity Market	26.00%	5.14%	Broad U.S. Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	5.91%	Developed Foreign Equities	13.25%	6.83%
Emerging Markets Equity	6.50%	8.16%	Emerging Market Equities	6.50%	9.95%
Private Real Estate Property	5.25%	3.64%	Private Equity	9.00%	12.40%
Timber	1.00%	3.86%	Hedge Funds / Absolute Return	12.50%	4.68%
Farmland	1.00%	4.39%	Real Estate (Property)	2.00%	6.91%
Private Equity	9.00%	8.97%	Commodities	0.50%	5.45%
Commodities	0.50%	2.87%	Global Debt ex U.S.	5.00%	-0.25%
Hedge Funds - MultiStrategy	5.00%	3.70%	REIT	5.25%	5.63%
Hedge Funds - Equity Hedge	3.75%	4.72%			
Hedge Funds - Distressed	3.75%	3.49%			
	<u>100.00%</u>			<u>100.00%</u>	

**Discount Rate** - The discount rates used to measure the total pension liability at June 30, 2016 were 3.22% and 3.98% for TPAF and PERS, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029 for TPAF and 2034 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029 for TPAF and 2034 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

**Teachers' Pension and Annuity Fund (TPAF)** - As previously mentioned, TPAF, has a special funding situation where the State pays 100% of the School District's annual required contribution.

**Note 8: PENSION PLANS (CONT'D)****Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Cont'd)**

**Teachers' Pension and Annuity Fund (TPAF) (Cont'd)** - As such, the proportionate share of the net pension liability as of June 30, 2016, the pension plans measurement date, attributable to the School District is \$0, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of 3.22%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	<b>TPAF</b>		
	<b>1% Decrease (2.22%)</b>	<b>Current Discount Rate (3.22%)</b>	<b>1% Increase (4.22%)</b>
School District's Proportionate Share of the Net Pension Liability	\$ -	\$ -	\$ -
State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District	60,699,455.00	50,827,551.00	42,765,868.00
	<u>\$ 60,699,455.00</u>	<u>\$ 50,827,551.00</u>	<u>\$ 42,765,868.00</u>

**Public Employees' Retirement System (PERS)** - The following presents the School District's proportionate share of the net pension liability at June 30, 2016, the plans measurement date, calculated using a discount rate of 3.98%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	<b>PERS</b>		
	<b>1% Decrease (2.98%)</b>	<b>Current Discount Rate (3.98%)</b>	<b>1% Increase (4.98%)</b>
School District's Proportionate Share of the Net Pension Liability	\$ 13,431,527.00	\$ 10,961,082.00	\$ 8,921,516.00

**Pension Plan Fiduciary Net Position**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS's respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at [www.nj.gov/treasury/pensions](http://www.nj.gov/treasury/pensions).

**Note 9: SCHOOL EMPLOYEES HEALTH BENEFITS PROGRAM**

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving postemployment medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

The School Employees Health Benefits Program ("SEHBP") Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. Seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SEHBP. That report may be obtained from the Treasury website at:

<http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf>

**Note 10: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2017, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance were \$665,751.00, \$24,122.00, \$574,821.00, and \$1,777.00, respectively.

**Note 11: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

**Note 11: RISK MANAGEMENT (CONT'D)**

**New Jersey Unemployment Compensation Insurance (Cont'd)** - The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

<u>Fiscal Year Ended June 30,</u>	<u>School District Contributions</u>	<u>Employee Contributions</u>	<u>Interest Income</u>	<u>Claims Incurred</u>	<u>Ending Balance</u>
2017	\$ 59,999.59	\$ 13,705.96		\$ 36,870.00	\$ 98,602.51
2016	85,927.51	13,630.22	\$ 133.23	90,273.11	61,766.96
2015	45,029.46	15,722.30	126.94	64,229.09	52,349.11

**Joint Insurance Pool** - The School District is a member of the School Alliance Insurance Fund ("SAIF"). The Fund provides its members with the following coverage:

Property  
General Liability  
Auto Liability and Physical Damage  
Crime and Fidelity  
Environmental Impairment Liability  
Excess Liability

Contributions to the SAIF are determined by the SAIF Board of Trustees, based on actuarial assumptions determined by an actuary. The School District is jointly and personally liable for claims insured by the SAIF and its members during the period of its membership, including liability for supplemental assessments, if necessary. The SAIF's Board of Trustees may authorize refunds to its members in any fund year for which contributions exceed the amount necessary to fund all obligations for that year.

The SAIF publishes its own financial report for the fiscal year ended June 30, 2017, which can be obtained at [www.saifund.com](http://www.saifund.com).

**Note 12: DEFERRED COMPENSATION**

The School District offers its employees a choice of two deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The administrator of the plans is The Omni Financial Group.

**Note 13: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amounts of vacation and sick leave in accordance with the School District's personnel policy. Upon termination, employees are paid for accrued vacation. The School District's policy permits employees to accumulated unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the School District for the unused sick leave in accordance with the School District's agreements with the various employee unions.

**Note 13: COMPENSATED ABSENCES (CONT'D)**

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2017, the liability for compensated absences reported on the government-wide statement of net position was \$179,146.20.

**Note 14: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

The composition of interfund balances as of June 30, 2017 is as follows:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 3,136,649.44	\$ 89,733.73
Special Revenue		115,420.93
Capital Projects	89,733.73	
Debt Service		79,120.50
SJTP		2,937,090.35
Fiduciary		5,017.66
	<u>\$ 3,226,383.17</u>	<u>\$ 3,226,383.17</u>

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2018, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

Transfers:

<u>Transfer Out:</u>	<u>Transfer In:</u>	
	<u>Capital Projects Fund</u>	<u>Food Service Fund</u>
Governmental Activities General Fund	\$ 1,068,803.53	\$ 2,954.90
Total Transfers	<u>\$ 1,068,803.53</u>	<u>\$ 2,954.90</u>

The School District's adopted budget for the fiscal year ended June 30, 2017 included an appropriation for a withdrawal from the capital reserve in the amount of \$1,000,000.00 which was transferred to the capital projects fund. An additional \$68,803.53 was withdrawn from the capital reserve and transferred to capital projects fund during the fiscal year ended June 30, 2017 for preliminary costs on a school facilities project included in the approved long range facility plan pursuant to N.J.A.C. 6A:23A-14.1.

Capital assets were transferred from the governmental activities to the food service fund during the fiscal year ended June 30, 2017. The historical cost less accumulated depreciation for the assets at the time of transfer was \$2,954.90.

**Note 15: CONTINGENCIES**

**Grantor Agencies** - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

**Litigation** - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

**Note 16: CONCENTRATIONS**

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

**Note 17: COMMITMENTS**

The School District had multiple construction projects ongoing as of the fiscal year ended June 30, 2017 that are to continue into the subsequent fiscal year(s). These projects, which are related to the capital projects fund, are as follows:

<u>Contract</u>	<u>Commitment Date</u>	<u>Amount Outstanding</u>
Roof Replacement	08/03/16	\$ 161,245.67
HVAC Replacement	12/01/16	1,165,915.96
Security Doors	12/01/16	30,975.00
Roof Replacement	02/16/17	185,212.44
Auditorium Renovations	02/16/17	127,873.64
ADA Bathroom Renovations	06/01/17	28,440.23
Auditorium Renovations	06/29/17	15,701.22

**Note 18: DEFICIT FUND BALANCES**

The School District has a deficit unassigned fund balance of \$336,449.47 in the general fund as of June 30, 2017 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

**Note 18: DEFICIT FUND BALANCES (CONT'D)**

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$336,449.47 is less than the June state aid payments.

**Note 19: FUND BALANCES****RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**General Fund**

**For Capital Reserve Account** - As of June 30, 2017, the balance in the capital reserve account is \$1,914,302.99. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 is \$833,148.15. Additionally, \$1,410,435.62 of excess fund balance generated during 2015-2016 has been restricted and designated for utilization in the 2017-2018 budget.

**Capital Projects Fund** - On February 17, 2016, the School District issued \$3,328,000.00 of school bonds pursuant to Title 18A, Chapter 24, of the New Jersey Statutes, as amended and supplemented; N.J.S.A. 18A:24-1 et. seq.; and a resolution duly and finally adopted by the Board on November 19, 2015. The bonds were authorized by a proposal adopted by the Board on July 30, 2015 and approved by the legal voters of the School District at a special election held on September 29, 2015. The proceeds of the bonds were to provide permanent financing for the costs associated with capital improvements to the School District's facilities. As of June 30, 2017, the restricted fund balance related to capital projects is \$785,503.76.

During the fiscal year ended June 30, 2017 the School District transferred capital reserve to the capital projects fund for projects included in the approved long range facility plan. As of June 30, 2017, the restricted fund balance related to these capital projects is \$191,509.94.

**Debt Service Fund** - As of June 30, 2017, the balance is \$.50. These funds are restricted for future debt service expenditures.

**Note 19: FUND BALANCES (CONT'D)****ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund**

**Other Purposes** - As of June 30, 2017, the School District had \$234,683.68 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2017, the unassigned fund balance of the general fund balance was a deficit of \$336,449.47. The deficit is a result from a delay in the payment of state aid until the following fiscal year. As stated in note 18, since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general fund balance deficit does not alone indicate that the School District is facing financial difficulties. The unassigned deficit on the GAAP financial statements of \$336,449.47 is less than the last state aid payment.

**Note 20: SUBSEQUENT EVENTS**

The Board of Education approved operations related to the technology and other services recorded in the South Jersey technology partnership (SJTP) fund to discontinue during the fiscal year ending June 30, 2018. As a result, one of the buildings utilized by the School District for providing such services was sold on September 29, 2017 for \$1,350,000.00.



**REQUIRED SUPPLEMENTARY INFORMATION  
PART II  
BUDGETARY COMPARISON SCHEDULES**

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 6,508,099.00		\$ 6,508,099.00	\$ 6,508,099.00	
Tuition from Other LEAs Within the State	1,991,098.00		1,991,098.00	2,394,550.36	\$ 403,452.36
Rents and Royalties	15,000.00		15,000.00	13,860.00	(1,140.00)
Interest Earned on Capital Reserve Funds				1,626.99	1,626.99
Other Restricted Miscellaneous Revenues	2,000.00		2,000.00	46,317.00	44,317.00
Unrestricted Miscellaneous Revenues	45,000.00		45,000.00	76,890.05	31,890.05
<b>Total - Local Sources</b>	<b>8,561,197.00</b>	<b>-</b>	<b>8,561,197.00</b>	<b>9,041,343.40</b>	<b>480,146.40</b>
Federal Sources:					
Medicaid Reimbursement	23,321.00		23,321.00	19,243.34	(4,077.66)
<b>Total - Federal Sources</b>	<b>23,321.00</b>	<b>-</b>	<b>23,321.00</b>	<b>19,243.34</b>	<b>(4,077.66)</b>
State Sources:					
Categorical Special Education Aid	501,852.00		501,852.00	501,852.00	
Equalization Aid	5,520,854.00		5,520,854.00	5,520,854.00	
Categorical Security Aid	31,881.00		31,881.00	31,881.00	
Categorical Transportation Aid	12,482.00		12,482.00	12,482.00	
Extraordinary Aid	70,000.00		70,000.00	88,763.00	18,763.00
School Choice Aid	798,506.00		798,506.00	798,506.00	
PARCC Readiness Aid	7,660.00		7,660.00	7,660.00	
Per Pupil Growth Aid	7,660.00		7,660.00	7,660.00	
Professional Learning Community Aid	8,540.00		8,540.00	8,540.00	
On-Behalf T.P.A.F. Pension Contributions - Normal Cost (non-budgeted)				689,873.00	689,873.00
On-Behalf T.P.A.F. Pension Contributions - Post-Retirement Medical (non-budgeted)				574,821.00	574,821.00
On-Behalf T.P.A.F. Pension Contributions - Long-Term Disability Insurance (non-budgeted)				1,777.00	1,777.00
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				479,932.70	479,932.70
<b>Total - State Sources</b>	<b>6,959,435.00</b>	<b>-</b>	<b>6,959,435.00</b>	<b>8,724,601.70</b>	<b>1,765,166.70</b>
<b>Total Revenues</b>	<b>15,543,953.00</b>	<b>-</b>	<b>15,543,953.00</b>	<b>17,785,188.44</b>	<b>2,241,235.44</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Grades 9-12 - Salaries of Teachers	\$ 4,425,058.00	\$ (109,134.18)	\$ 4,315,923.82	\$ 4,309,963.73	\$ 5,960.09
Regular Programs - Home Instruction:					
Salaries of Teachers	15,000.00	5,765.36	20,765.36	20,765.36	
Purchased Professional - Educational Services	10,000.00	19,250.00	29,250.00	27,685.20	1,564.80
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	71,906.00	1,191.80	73,097.80	70,474.29	2,623.51
Other Purchased Services (400-500 Series)	239,500.00	(19,031.50)	220,468.50	182,804.26	37,664.24
General Supplies	279,014.77	10,233.00	289,247.77	240,434.01	48,813.76
Textbooks	16,547.09	2,832.09	19,379.18	13,242.29	6,136.89
<b>Total Regular Programs - Instruction</b>	<b>5,057,025.86</b>	<b>(88,893.43)</b>	<b>4,968,132.43</b>	<b>4,865,369.14</b>	<b>102,763.29</b>
Special Education - Instruction:					
Learning and / or Language Disabilities:					
Salaries of Teachers	57,670.00	52,742.00	110,412.00	110,390.98	21.02
Other Purchased Services (400-500 Series)		614.00	614.00	614.00	
General Supplies	720.00	(720.00)			
<b>Total Learning and / or Language Disabilities</b>	<b>58,390.00</b>	<b>52,636.00</b>	<b>111,026.00</b>	<b>111,004.98</b>	<b>21.02</b>
Behavioral Disabilities:					
Salaries of Teachers	60,200.00	15,500.00	75,700.00	75,418.00	282.00
Other Salaries for Instruction	24,844.00	10.00	24,854.00	24,844.00	10.00
General Supplies	90.00		90.00		90.00
<b>Total Behavioral Disabilities</b>	<b>85,134.00</b>	<b>15,510.00</b>	<b>100,644.00</b>	<b>100,262.00</b>	<b>382.00</b>
Multiple Disabilities:					
Salaries of Teachers	143,420.00	780.00	144,200.00	143,899.40	300.60
Other Salaries for Instruction	65,922.00	5,295.00	71,217.00	63,045.20	8,171.80
Other Purchased Services (400-500 Series)	1,000.00	(480.00)	520.00		520.00
General Supplies	3,645.00	1,200.00	4,845.00	3,990.32	854.68
<b>Total Multiple Disabilities</b>	<b>213,987.00</b>	<b>6,795.00</b>	<b>220,782.00</b>	<b>210,934.92</b>	<b>9,847.08</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Special Education - Instruction (Cont'd):					
Resource Room / Resource Center:					
Salaries of Teachers	\$ 472,310.00	\$ (123,092.00)	\$ 349,218.00	\$ 328,513.00	\$ 20,705.00
Other Salaries for Instruction	104,048.00	12,300.00	116,348.00	110,549.40	5,798.60
General Supplies	500.00		500.00		500.00
Total Resource Room / Resource Center	<u>576,858.00</u>	<u>(110,792.00)</u>	<u>466,066.00</u>	<u>439,062.40</u>	<u>27,003.60</u>
Total Special Education - Instruction	<u>934,369.00</u>	<u>(35,851.00)</u>	<u>898,518.00</u>	<u>861,264.30</u>	<u>37,253.70</u>
Basic Skills / Remedial - Instruction:					
Other Purchased Services (400-500 Series)	13,500.00		13,500.00	2,650.00	10,850.00
Total Basic Skills / Remedial - Instruction	<u>13,500.00</u>	<u>-</u>	<u>13,500.00</u>	<u>2,650.00</u>	<u>10,850.00</u>
Bilingual Education - Instruction:					
Salaries of Teachers	12,640.00		12,640.00	2,800.00	9,840.00
Total Bilingual Education - Instruction	<u>12,640.00</u>	<u>-</u>	<u>12,640.00</u>	<u>2,800.00</u>	<u>9,840.00</u>
School-Sponsored Cocurricular / Extracurricular Activities - Instruction:					
Salaries	114,703.00	10,482.00	125,185.00	114,071.00	11,114.00
Purchased Services (300-500 Series)	9,344.00		9,344.00	7,492.69	1,851.31
Supplies and Materials	14,686.00	(467.00)	14,219.00	11,947.68	2,271.32
Total School-Sponsored Cocurricular / Extracurricular Activities - Instruction	<u>138,733.00</u>	<u>10,015.00</u>	<u>148,748.00</u>	<u>133,511.37</u>	<u>15,236.63</u>
School-Sponsored Athletics - Instruction:					
Salaries	553,123.00	(44,710.00)	508,413.00	485,417.51	22,995.49
Purchased Services (300-500 Series)	155,944.00	(1,594.00)	154,350.00	136,755.97	17,594.03
Supplies and Materials	78,614.00	22.00	78,636.00	68,522.19	10,113.81
Other Objects		120.00	120.00	120.00	
Total School-Sponsored Athletics - Instruction	<u>787,681.00</u>	<u>(46,162.00)</u>	<u>741,519.00</u>	<u>690,815.67</u>	<u>50,703.33</u>
Total Instruction	<u>6,943,948.86</u>	<u>(160,891.43)</u>	<u>6,783,057.43</u>	<u>6,556,410.48</u>	<u>226,646.95</u>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within the State - Regular	\$ 16,000.00	\$ 7,910.00	\$ 23,910.00	\$ 23,910.00	
Tuition to Other LEA's Within the State - Special		28,920.00	28,920.00	20,887.80	\$ 8,032.20
Tuition to County Vocational School District - Regular	110,520.00		110,520.00	110,520.00	
Tuition to Private Schools for the Disabled - Within State	367,313.00	(39,680.00)	327,633.00	318,594.59	9,038.41
Tuition - State Facilities	35,465.00		35,465.00	35,465.00	
<b>Total Undistributed Expenditures - Instruction</b>	<b>529,298.00</b>	<b>(2,850.00)</b>	<b>526,448.00</b>	<b>509,377.39</b>	<b>17,070.61</b>
Undistributed Expenditures - Attendance and Social Work:					
Salaries	29,422.00		29,422.00	29,422.00	
Other Purchased Services (400-500 Series)	500.00		500.00	284.00	216.00
<b>Total Undistributed Expenditures - Attendance and Social Work</b>	<b>29,922.00</b>	<b>-</b>	<b>29,922.00</b>	<b>29,706.00</b>	<b>216.00</b>
Undistributed Expenditures - Health Services:					
Salaries	114,862.00	352.00	115,214.00	115,213.90	0.10
Purchased Professional and Technical Services	22,200.00	510.00	22,710.00	22,710.00	
Other Purchased Services (400-500 Series)	11,680.00	607.00	12,287.00	10,301.25	1,985.75
Supplies and Materials	3,500.00	(1,194.00)	2,306.00	1,262.67	1,043.33
<b>Total Undistributed Expenditures - Health Services</b>	<b>152,242.00</b>	<b>275.00</b>	<b>152,517.00</b>	<b>149,487.82</b>	<b>3,029.18</b>
Undistributed Expenditures - Speech, OT, PT and Related Services:					
Salaries	74,930.00	(19,436.00)	55,494.00	55,493.02	0.98
Purchased Professional - Educational Services	27,141.00	(12,449.00)	14,692.00	14,205.19	486.81
<b>Total Undistributed Expenditures - Other Support Services - Students - Related Services</b>	<b>102,071.00</b>	<b>(31,885.00)</b>	<b>70,186.00</b>	<b>69,698.21</b>	<b>487.79</b>
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services:					
Salaries	91,838.00	9,792.00	101,630.00	70,046.98	31,583.02
Purchased Professional - Educational Services	139,523.00	61,727.00	201,250.00	192,898.75	8,351.25
<b>Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services</b>	<b>231,361.00</b>	<b>71,519.00</b>	<b>302,880.00</b>	<b>262,945.73</b>	<b>39,934.27</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	Original Budget	Budget Modifications / Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Students - Regular:					
Salaries of Other Professional Staff	\$ 413,980.00	\$ 1,363.00	\$ 415,343.00	\$ 405,687.44	\$ 9,655.56
Salaries of Secretarial and Clerical Assistants	77,482.00	(619.00)	76,863.00	76,109.17	753.83
Other Purchased Services (400-500 Series)	22,930.00	(688.00)	22,242.00	19,398.56	2,843.44
Supplies and Materials	1,260.00		1,260.00	1,202.45	57.55
Total Undistributed Expenditures - Guidance	<u>515,652.00</u>	<u>56.00</u>	<u>515,708.00</u>	<u>502,397.62</u>	<u>13,310.38</u>
Undistributed Expenditures - Child Study Team:					
Salaries of Other Professional Staff	205,073.00	8,615.00	213,688.00	213,513.30	174.70
Salaries of Secretarial and Clerical Assistants	43,461.00	1.00	43,462.00	43,461.04	0.96
Other Salaries	54,900.00		54,900.00	54,900.00	
Purchased Professional - Educational Services	23,250.00	1,727.00	24,977.00	22,552.50	2,424.50
Other Purchased Professional and Technical Services	1,350.00		1,350.00	1,050.00	300.00
Other Purchased Services (400-500 Series)	1,000.00		1,000.00	548.00	452.00
Misc. Purchased Services (400-500 Series) Other than Residence	14,255.00	(168.00)	14,087.00	12,974.10	1,112.90
Supplies and Materials	3,894.60	(8.00)	3,886.60	2,955.11	931.49
Total Undistributed Expenditures - Child Study Team	<u>347,183.60</u>	<u>10,167.00</u>	<u>357,350.60</u>	<u>351,954.05</u>	<u>5,396.55</u>
Undistributed Expenditures - Improvement of Instruction Services:					
Salaries of Supervisors of Instruction	173,717.00	1,358.50	175,075.50	175,075.06	0.44
Salaries of Other Professional Staff		1,146.00	1,146.00	1,145.90	0.10
Salaries of Secretarial and Clerical Assistants	35,751.00	(800.00)	34,951.00	34,951.00	
Other Purchased Services (400-500 Series)	12,358.00	(656.00)	11,702.00	11,655.00	47.00
Supplies and Materials	1,339.81	(3.50)	1,336.31	1,327.27	9.04
Other Objects	861.00		861.00	820.00	41.00
Total Undistributed Expenditures - Improvement of Instruction Services	<u>224,026.81</u>	<u>1,045.00</u>	<u>225,071.81</u>	<u>224,974.23</u>	<u>97.58</u>
Undistributed Expenditures - Educational Media Services / School Library:					
Salaries	55,712.00	(9.00)	55,703.00	55,702.13	0.87
Other Purchased Services (400-500 Series)	13,968.00	501.00	14,469.00	14,468.58	0.42
Supplies and Materials	22,465.00	689.00	23,154.00	21,960.81	1,193.19
Total Undistributed Expenditures - Educational Media Services / School Library	<u>92,145.00</u>	<u>1,181.00</u>	<u>93,326.00</u>	<u>92,131.52</u>	<u>1,194.48</u>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Support Services - General Administration:					
Salaries	\$ 182,809.00		\$ 182,809.00	\$ 178,535.91	\$ 4,273.09
Legal Services	60,200.02	\$ 18,260.00	78,460.02	66,337.96	12,122.06
Audit Fees	40,075.00	12,425.00	52,500.00	52,500.00	
Architectural / Engineering Services	5,000.00	(100.00)	4,900.00	2,900.00	2,000.00
Other Purchased Professional Services	46,932.00	6,100.00	53,032.00	48,521.46	4,510.54
Communications / Telephone	86,500.00	(7,000.00)	79,500.00	73,366.70	6,133.30
BOE Other Purchased Services	14,500.00		14,500.00	1,308.99	13,191.01
Miscellaneous Purchased Services (400-500)	45,625.00		45,625.00	37,714.62	7,910.38
General Supplies	1,800.00		1,800.00	1,328.95	471.05
BOE In-House Training / Meeting Supplies	1,300.00	125.00	1,425.00	1,171.82	253.18
Miscellaneous Expenditures	5,870.00	845.00	6,715.00	5,089.99	1,625.01
BOE Membership Dues and Fees	13,900.00	30.00	13,930.00	13,360.95	569.05
<b>Total Undistributed Expenditures - Support Services - General Administration</b>	<b>504,511.02</b>	<b>30,685.00</b>	<b>535,196.02</b>	<b>482,137.35</b>	<b>53,058.67</b>
Undistributed Expenditures - Support Services - School Administration:					
Salaries of Principals / Assistant Principals	316,049.00	24,781.00	340,830.00	312,340.40	28,489.60
Salaries of Secretarial and Clerical Assistants	89,949.00		89,949.00	88,730.24	1,218.76
Other Purchased Services (400-500 Series)	2,100.00	(525.00)	1,575.00	149.00	1,426.00
Supplies and Materials	4,050.00		4,050.00	3,992.56	57.44
Other Objects	6,775.00		6,775.00	4,760.00	2,015.00
<b>Total Undistributed Expenditures - Support Services - School Administration</b>	<b>418,923.00</b>	<b>24,256.00</b>	<b>443,179.00</b>	<b>409,972.20</b>	<b>33,206.80</b>
Undistributed Expenditures - Central Services:					
Salaries	338,657.00	3,200.00	341,857.00	341,760.34	96.66
Miscellaneous Purchased Services (400-500 Series)	36,584.00	(1,997.00)	34,587.00	31,781.71	2,805.29
Supplies and Materials	3,600.00	(203.00)	3,397.00	3,117.15	279.85
<b>Total Undistributed Expenditures - Central Services</b>	<b>378,841.00</b>	<b>1,000.00</b>	<b>379,841.00</b>	<b>376,659.20</b>	<b>3,181.80</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Administration Information					
Technology:					
Salaries		\$ 92,000.00	\$ 92,000.00	\$ 36,406.89	\$ 55,593.11
Total Undistributed Expenditures - Administration Information					
Technology	-	92,000.00	92,000.00	36,406.89	55,593.11
Undistributed Expenditures - Required Maintenance for School					
Facilities:					
Salaries	\$ 251,947.00	(53,209.00)	198,738.00	198,737.80	0.20
Cleaning, Repair, and Maintenance Services	91,335.00	10,337.00	101,672.00	91,643.80	10,028.20
Lead Testing of Drinking Water		2,138.00	2,138.00	2,137.50	0.50
General Supplies	71,311.02	66,994.00	138,305.02	92,460.73	45,844.29
Other Objects		1,425.00	1,425.00	1,357.70	67.30
Total Undistributed Expenditures - Required Maintenance for School					
Facilities	414,593.02	27,685.00	442,278.02	386,337.53	55,940.49
Undistributed Expenditures - Custodial Services:					
Salaries	310,539.00	4,567.00	315,106.00	309,809.40	5,296.60
Purchased Professional and Technical Services	25,400.00		25,400.00	20,100.13	5,299.87
Cleaning, Repair, and Maintenance Services	15,000.00		15,000.00	6,496.80	8,503.20
Other Purchased Property Services	51,000.00		51,000.00	50,268.23	731.77
Insurance	66,000.00		66,000.00	56,681.00	9,319.00
Miscellaneous Purchased Services	21,980.00	1,391.00	23,371.00	21,078.60	2,292.40
General Supplies	44,403.00	(231.00)	44,172.00	40,659.46	3,512.54
Energy (Natural Gas)	112,000.00	(37,000.00)	75,000.00	66,395.68	8,604.32
Energy (Electricity)	395,000.00	(61,305.00)	333,695.00	300,791.23	32,903.77
Energy (Oil)	3,000.00		3,000.00		3,000.00
Energy (Gasoline)	7,200.00		7,200.00	2,496.91	4,703.09
Total Undistributed Expenditures - Custodial Services	1,051,522.00	(92,578.00)	958,944.00	874,777.44	84,166.56
Undistributed Expenditures - Care and Upkeep of Grounds:					
Salaries	37,680.00		37,680.00	37,680.00	
Cleaning, Repair, and Maintenance Services	81,500.00	6,599.00	88,099.00	84,710.67	3,388.33
General Supplies	18,870.86	(99.00)	18,771.86	14,340.23	4,431.63
Total Undistributed Expenditures - Care and Upkeep of Grounds	138,050.86	6,500.00	144,550.86	136,730.90	7,819.96

(Continued)



**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Security:					
Purchased Professional and Technical Services	\$ 127,100.00	\$ (38,082.56)	\$ 89,017.44	\$ 60,288.07	\$ 28,729.37
Cleaning, Repair, and Maintenance Services	18,500.00	(44.00)	18,456.00	2,285.00	16,171.00
General Supplies	2,250.00	5,327.00	7,577.00	6,405.07	1,171.93
	<u>147,850.00</u>	<u>(32,799.56)</u>	<u>115,050.44</u>	<u>68,978.14</u>	<u>46,072.30</u>
Total Undistributed Expenditures - Security					
Total Undistributed Expenditures - Operation and Maintenance of Plant Services	<u>1,752,015.88</u>	<u>(91,192.56)</u>	<u>1,660,823.32</u>	<u>1,466,824.01</u>	<u>193,999.31</u>
Undistributed Expenditures - Student Transportation Services:					
Management Fee - ESC and CTSA Transportation Program	18,000.00	866.00	18,866.00	9,615.31	9,250.69
Contracted Services - (Between Home and School) - Vendors School) - Vendors	146,369.00	(8,909.00)	137,460.00	111,741.03	25,718.97
Contracted Services (Regular Students) - ESCs and CTSA	56,000.00		56,000.00	46,115.62	9,884.38
Contracted Services (Special Education Students) - ESCs and CTSA	340,000.00	14,352.00	354,352.00	163,313.73	191,038.27
Contracted Services - Aid in Lieu Payments - Choice Schools	1,768.00	(138.00)	1,630.00		1,630.00
	<u>562,137.00</u>	<u>17,507.00</u>	<u>579,644.00</u>	<u>340,709.19</u>	<u>238,934.81</u>
Total Undistributed Expenditures - Student Transportation Services					
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	333,200.00	(31,171.17)	302,028.83	165,195.25	136,833.58
TPAF Contributions		13,886.17	13,886.17		13,886.17
Other Retirement Contributions - PERS	238,500.00	(3,077.00)	235,423.00	222,869.24	12,553.76
Unemployment Compensation	60,000.00		60,000.00	30,862.55	29,137.45
Workmen's Compensation	115,000.00	4,854.00	119,854.00	119,835.74	18.26
Health Benefits	2,276,515.00	(264,943.82)	2,011,571.18	1,713,610.01	297,961.17
Tuition Reimbursements	22,700.00		22,700.00	12,750.00	9,950.00
Other Employee Benefits	14,300.00		14,300.00	8,633.85	5,666.15
	<u>3,060,215.00</u>	<u>(280,451.82)</u>	<u>2,779,763.18</u>	<u>2,273,756.64</u>	<u>506,006.54</u>
Total Unallocated Benefits - Employee Benefits					

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
On-Behalf T.P.A.F. Pension Contributions - Normal Cost (non-budgeted)				\$ 689,873.00	\$ (689,873.00)
On-Behalf T.P.A.F. Pension Contributions - Post-Retirement Medical (non-budgeted)				574,821.00	(574,821.00)
On-Behalf T.P.A.F. Pension Contributions - Long-Term Disability Insurance (non-budgeted)				1,777.00	(1,777.00)
Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)				479,932.70	(479,932.70)
Total On-behalf Contributions	-	-	-	1,746,403.70	(1,746,403.70)
Total Personal Services - Employee Benefits	\$ 3,060,215.00	\$ (280,451.82)	\$ 2,779,763.18	4,020,160.34	(1,240,397.16)
Total Undistributed Expenditures	8,900,544.31	(156,688.38)	8,743,855.93	9,325,541.75	(581,685.82)
Total General Current Expense	15,844,493.17	(317,579.81)	15,526,913.36	15,881,952.23	(355,038.87)
Capital Outlay:					
Equipment:					
Grades 9-12	52,446.00	42,065.65	94,511.65	84,216.65	10,295.00
Total Equipment	52,446.00	42,065.65	94,511.65	84,216.65	10,295.00
Facilities Acquisition and Construction Services:					
Construction Services	550,705.20	275,514.16	826,219.36	604,905.88	221,313.48
Assessment for Debt Service on SDA Funding	3,352.00		3,352.00	3,352.00	
Total Facilities Acquisition and Construction Services	554,057.20	275,514.16	829,571.36	608,257.88	221,313.48
Total Capital Outlay	606,503.20	317,579.81	924,083.01	692,474.53	231,608.48
Total Expenditures	16,450,996.37	-	16,450,996.37	16,574,426.76	(123,430.39)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(907,043.37)	-	(907,043.37)	1,210,761.68	2,117,805.05

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	Original Budget	Budget Modifications / Transfers	Final Budget	Actual	Variance Final to Actual
Other Financing Sources (Uses):					
Capital Reserve - Transfer to Capital Projects Fund	\$ (1,000,000.00)	\$ (68,803.53)	\$ (1,068,803.53)	\$ (1,068,803.53)	
Total Other Financing Sources (Uses)	<u>(1,000,000.00)</u>	<u>(68,803.53)</u>	<u>(1,068,803.53)</u>	<u>(1,068,803.53)</u>	<u>-</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(1,907,043.37)	(68,803.53)	(1,975,846.90)	141,958.15	\$ 2,117,805.05
Fund Balances, July 1	<u>-</u>	<u>-</u>	<u>-</u>	4,587,311.82	4,587,311.82
Fund Balances, June 30	<u>\$ (1,907,043.37)</u>	<u>\$ (68,803.53)</u>	<u>\$ (1,975,846.90)</u>	<u>\$ 4,729,269.97</u>	<u>\$ 6,705,116.87</u>
Recapitulation:					
Restricted:					
Capital Reserve:					
Designated for Subsequent Year's Expenditures				\$ 981,000.00	
Capital Reserve				933,302.99	
Excess Surplus:					
Prior Year - Designated for Subsequent Year's Expenditures				1,410,435.62	
Current Year				833,148.15	
Assigned:					
Year-End Encumbrances				234,683.68	
Unassigned				<u>336,699.53</u>	
				4,729,269.97	
Reconciliation to Governmental Funds Statements (GAAP):					
Fiscal Year 2017 Last State Aid Payments not Recognized on GAAP Basis				<u>(673,149.00)</u>	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 4,056,120.97</u>	

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Revenue from Local Sources	\$ 3,167.10		\$ 3,167.10	\$ 3,167.10	
Total - Local Sources	<u>3,167.10</u>	<u>-</u>	<u>3,167.10</u>	<u>3,167.10</u>	<u>-</u>
Federal Sources:					
Title I, Part A	128,129.00		128,129.00	128,129.00	
Title II, Part A	19,326.00		19,326.00	15,125.85	\$ (4,200.15)
I.D.E.A. Part B, Basic	193,066.00		193,066.00	193,066.00	
Total - Federal Sources	<u>340,521.00</u>	<u>-</u>	<u>340,521.00</u>	<u>336,320.85</u>	<u>(4,200.15)</u>
Total Revenues	<u>343,688.10</u>	<u>-</u>	<u>343,688.10</u>	<u>339,487.95</u>	<u>(4,200.15)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	69,688.00	\$ (46,511.20)	23,176.80	23,176.80	
Other Salaries for Instruction		36,362.24	36,362.24	36,362.24	
Purchased Professional and Technical Services	4,871.00		4,871.00	4,871.00	
Other Purchased Services (400-500 series)	189,230.00		189,230.00	189,230.00	
General Supplies	51,531.15	10,285.89	61,817.04	57,616.89	4,200.15
Total Instruction	<u>315,320.15</u>	<u>136.93</u>	<u>315,457.08</u>	<u>311,256.93</u>	<u>4,200.15</u>
Support Services:					
Salaries	3,454.00	0.07	3,454.07	3,454.07	
Personnel Services - Employee Benefits	19,204.00		19,204.00	19,204.00	
Purchased Professional - Educational Services	155.00		155.00	155.00	
Other Purchased Services (400-500 series)	903.00		903.00	903.00	
Supplies and Materials	3,291.95	(137.00)	3,154.95	3,154.95	
Miscellaneous Expenditures	1,360.00		1,360.00	1,360.00	
Total Support Services	<u>28,367.95</u>	<u>(136.93)</u>	<u>28,231.02</u>	<u>28,231.02</u>	<u>-</u>
Total Expenditures	<u>343,688.10</u>	<u>-</u>	<u>343,688.10</u>	<u>339,487.95</u>	<u>4,200.15</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part II  
 Budgetary Comparison Schedule  
 Note to Required Supplementary Information  
 For the Fiscal Year Ended June 30, 2017

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule (C-series)	\$ 17,785,188.44	\$ 339,487.95
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		(1,944.92)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes, and State aid payment recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.	<u>(22,347.00)</u>	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 17,762,841.44</u>	<u>\$ 337,543.03</u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule (C-series)	\$ 16,574,426.76	\$ 339,487.95
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		<u>(1,944.92)</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 16,574,426.76</u>	<u>\$ 337,543.03</u>

**REQUIRED SUPPLEMENTARY INFORMATION  
PART III**

**SCHEDULES RELATED TO ACCOUNTING  
AND REPORTING FOR PENSIONS**

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part III  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Public Employees' Retirement System (PERS)  
 Last Four Plan Years

---

	<u>Measurement Date Ended June 30,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
School District's Proportion of the Net Pension Liability	0.0370092623%	0.3979136270%	0.0494878867%	0.0463395441%
School District's Proportionate Share of the Net Pension Liability	\$ 10,961,082.00	\$ 8,932,364.00	\$ 9,265,486.00	\$ 8,856,408.00
School District's Covered Payroll (Plan Measurement Period)	\$ 2,734,564.00	\$ 2,640,896.00	\$ 3,325,524.00	\$ 3,247,020.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	400.83%	338.23%	278.62%	272.75%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	40.14%	47.93%	52.08%	48.72%

---

*This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.*

**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part III  
 Schedule of the School District's Contributions  
 Public Employees' Retirement System (PERS)  
 Last Four Fiscal Years

---

	<u>Fiscal Year Ended June 30,</u>			
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 315,929.00	\$ 328,785.00	\$ 342,099.00	\$ 407,971.00
Contributions in relation to the Contractually Required Contribution	<u>(315,929.00)</u>	<u>(328,785.00)</u>	<u>(342,099.00)</u>	<u>(407,971.00)</u>
Contribution Deficiency (Excess)	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
School District's Covered Payroll (Fiscal Year)	\$ 2,223,491.00	\$ 2,226,348.00	\$ 2,908,288.00	\$ 2,851,380.00
Contributions as a Percentage of School District's Covered Payroll	14.21%	14.77%	11.76%	14.31%

---

*This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.*



**STERLING HIGH SCHOOL DISTRICT**  
 Required Supplementary Information - Part III  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Teachers' Pension and Annuity Fund (TPAF)  
 Last Four Plan Years

	<u>Measurement Date Ended June 30,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
School District's Proportion of the Net Pension Liability	0.00%	0.00%	0.00%	0.00%
State's Proportion of the Net Pension Liability associated with the School District	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>
	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>
School District's Proportionate Share of the Net Pension Liability	-	-	-	-
State's Proportionate Share of the Net Pension Liability associated with the School District	<u>\$ 50,827,551.00</u>	<u>\$ 40,508,669.00</u>	<u>\$ 34,263,323.00</u>	<u>\$ 33,439,016.00</u>
	<u>\$ 50,827,551.00</u>	<u>\$ 40,508,669.00</u>	<u>\$ 34,263,323.00</u>	<u>\$ 33,439,016.00</u>
School District's Covered Payroll (Plan Measurement Period)	\$ 7,410,212.00	\$ 7,495,632.00	\$ 7,483,260.00	\$ 7,510,720.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	0.00%	0.00%	0.00%	0.00%
State's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	685.91%	540.43%	457.87%	445.22%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	22.33%	28.71%	33.64%	33.76%

*This schedule is presented to illustrate the requirement to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.*

**STERLING HIGH SCHOOL DISTRICT**  
Required Supplementary Information - Part III  
Schedule of the School District's Contributions  
Teachers' Pension and Annuity Fund (TPAF)  
Last Ten Fiscal Years

---

This schedule is not applicable. The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

**STERLING HIGH SCHOOL DISTRICT**  
Required Supplementary Information - Part III  
Notes to Required Supplementary Information  
For the Fiscal Year Ended June 30, 2017

---

Public Employees' Retirement System (PERS)

*Changes in Benefit Terms* - None

*Changes in Assumptions* - For 2016, the discount rate changed to 3.98%, the long-term expected rate of return changed to 7.65%, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter. For 2015, the discount rate changed to 4.90%. In addition, the social security wage base was set at \$118,500 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at \$265,000 for 2015, increasing 3.00% per annum, compounded annually. For 2014, the discount rate was 5.39%.

Teachers' Pension and Annuity Fund (TPAF)

*Changes in Benefit Terms* - None

*Changes in Assumptions* - For 2016, the discount rate changed to 3.22% and the long-term expected rate of return changed to 7.65%. Further, the demographic assumptions were revised to reflect those recommended on the basis of the July 1, 2012 - June 30, 2015 experience study. For 2015, the discount rate changed to 4.13%. For 2014, the discount rate was at 4.68%.

**OTHER SUPPLEMENTARY INFORMATION**

**SPECIAL REVENUE FUND**

**STERLING HIGH SCHOOL DISTRICT**  
 Special Revenue Fund  
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2017

	<u>No Child Left Behind (N.C.L.B.)</u>				<u>Total</u>
	<u>Title I, Part A</u>	<u>Title II, Part A, Improving Teacher Quality</u>	<u>I.D.E.A. Part B, Basic</u>	<u>Safety Grant</u>	
<b>REVENUES:</b>					
Federal Sources	\$ 128,129.00	\$ 15,125.85	\$ 193,066.00		\$ 336,320.85
Local Sources				\$ 3,167.10	3,167.10
<b>Total Revenues</b>	<u>128,129.00</u>	<u>15,125.85</u>	<u>193,066.00</u>	<u>3,167.10</u>	<u>339,487.95</u>
<b>EXPENDITURES:</b>					
<b>Instruction:</b>					
Salaries of Teachers	16,376.80	6,800.00			23,176.80
Other Salaries for Instruction	36,362.24				36,362.24
Purchased Professional and Technical Services	4,871.00				4,871.00
Other Purchased Services (400-500 series)			189,230.00		189,230.00
General Supplies	53,346.96	421.78	3,836.00	12.15	57,616.89
<b>Total Instruction</b>	<u>110,957.00</u>	<u>7,221.78</u>	<u>193,066.00</u>	<u>12.15</u>	<u>311,256.93</u>
<b>Support Services:</b>					
Salaries		3,454.07			3,454.07
Personnel Services - Employee Benefits	17,172.00	2,032.00			19,204.00
Purchased Professional - Educational Services		155.00			155.00
Other Purchased Services (400-500 series)		903.00			903.00
Supplies and Materials				3,154.95	3,154.95
Miscellaneous Expenditures		1,360.00			1,360.00
<b>Total Support Services</b>	<u>17,172.00</u>	<u>7,904.07</u>	<u>-</u>	<u>3,154.95</u>	<u>28,231.02</u>
<b>Total Expenditures</b>	<u>128,129.00</u>	<u>15,125.85</u>	<u>193,066.00</u>	<u>3,167.10</u>	<u>339,487.95</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CAPITAL PROJECTS FUND**

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Summary Schedule of Project Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2017

Project Title / Issue	Original Date	Appropriations	Expenditures to Date		Unexpended Balance June 30, 2017
			Prior Years	Current Year	
Capital Improvement Program - Repairs and Replacement of the School Roof, Drainage Repairs, Connection to Existing Storm System Entrance on Warwick Road, Renovations to Student Bathrooms, Addition to Security Doors, Replacement of Existing Boilers, Installation of Air Conditioning in Cafeteria, Kitchen and Old Gymnasium, Installation of New HVAC Chillers, Hot Water Heaters and Controls for the Replaced HVAC Equipment, Security System Upgrade and the Completion of Such Other Work and Improvements and Acquisition of Furniture, Fixtures and Equipment as may be Necessary Therefor or Related Thereto, and Renovations to the Auditorium Including, but not Limited to, HVAC System Improvements and the Completion of Such Other Work and Improvements and Acquisition of Furniture, Fixtures and Equipment as may be Necessary Therefor or Related Thereto, and the Costs of Issuance with Respect to the Issuance of the Bonds	09/29/15	\$ 6,896,548.00	\$ 3,187,791.13	\$ 3,376,209.28	\$ 332,547.59
HVAC Renovations	03/17/16	554,745.00		547,225.00	7,520.00
Auditorium Renovations Phase I	06/30/17	367,205.33		367,205.33	
Auditorium Renovations Phase II	01/19/17	89,868.20		73,480.77	16,387.43
Tennis Courts	01/19/17	27,104.50		27,104.50	
Fields Renovation	01/19/17	27,245.50		27,245.50	
Water Main Renovations	01/19/17	2,635.00		2,635.00	
		<u>\$ 7,965,351.53</u>	<u>\$ 3,187,791.13</u>	<u>\$ 4,421,105.38</u>	<u>\$ 356,455.02</u>
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.				<u>893,833.13</u>	
Total expenditures reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds. (B-2)				<u>\$ 5,314,938.51</u>	



**STERLING HIGH SCHOOL DISTRICT**  
Capital Projects Fund  
Statement of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

---

Revenues:	
State Sources - SDA Grant	\$ 1,462,669.78
Local Share - Withdraw from Capital Reserve	<u>1,068,803.53</u>
Total Revenues	<u>2,531,473.31</u>
Expenditures:	
Legal Services	225.65
Other Purchased Professional and Technical Services	141,407.50
Construction Services	<u>4,279,472.23</u>
Total Expenditures	<u>4,421,105.38</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,889,632.07)
Fund Balances, July 1	<u>2,054,628.96</u>
Fund Balances, June 30	<u><u>\$ 164,996.89</u></u>

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Capital Improvement Program  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources:</b>				
State Sources - SDA Grant	\$ 1,846,150.05	\$ 1,462,669.78	\$ 3,308,819.83	\$ 3,568,548.00
Local Share - Proceeds from Issuance of School Bonds	3,328,000.00		3,328,000.00	3,328,000.00
Local Share - Premium on School Bonds Issued	68,270.04		68,270.04	
<b>Total Revenues and Other Financing Sources</b>	<u>5,242,420.09</u>	<u>1,462,669.78</u>	<u>6,705,089.87</u>	<u>6,896,548.00</u>
<b>Expenditures and Other Financing Uses:</b>				
Legal Services	19,488.79	225.65	19,714.44	180,826.00
Other Purchased Professional and Technical Services	565,580.34	581.00	566,161.34	713,635.86
Construction Services	2,602,722.00	3,375,402.63	5,978,124.63	6,002,086.14
<b>Total Expenditures and Other Financing Uses</b>	<u>3,187,791.13</u>	<u>3,376,209.28</u>	<u>6,564,000.41</u>	<u>6,896,548.00</u>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	<u>\$ 2,054,628.96</u>	<u>\$ (1,913,539.50)</u>	<u>\$ 141,089.46</u>	<u>-</u>
<b>Additional Project Information:</b>				
Project Number	5035-050-14-1001-G04			
Grant Date	02/24/14			
Bond Authorization Date	09/29/15			
Bonds Authorized	\$ 3,328,000.00			
Bonds Issued	\$ 3,328,000.00			
Original Authorized Cost	\$ 6,896,548.00			
Additional Authorized Cost	-			
Revised Authorized Cost	\$ 6,896,548.00			
Percentage Increase Over Original Authorized Cost	-			
Percentage Completion	95.18%			
Original Target Completion Date	09/30/17			
Revised Target Completion Date	06/30/18			

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 HVAC Renovations  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Local Share - Withdraw from Capital Reserve		\$ 554,745.00	\$ 554,745.00	\$ 554,745.00
<b>Total Revenues and Other Financing Sources</b>	-	554,745.00	554,745.00	554,745.00
Expenditures and Other Financing Uses:				
Other Purchased Professional and Technical Services		40,000.00	40,000.00	40,000.00
Construction Services		507,225.00	507,225.00	514,745.00
<b>Total Expenditures and Other Financing Uses</b>	-	547,225.00	547,225.00	554,745.00
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	-	\$ 7,520.00	\$ 7,520.00	-

Additional Project Information:

Project Number	17-01
Authorized Date	03/17/16
Bond Authorization Date	n/a
Bonds Authorized	n/a
Bonds Issued	n/a
Original Authorized Cost	\$ 554,745.00
Additional Authorized Cost	-
Revised Authorized Cost	\$ 554,745.00

Percentage Increase Over Original

Authorized Cost	-
Percentage Completion	98.64%
Original Target Completion Date	02/28/18
Revised Target Completion Date	02/28/18

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Auditorium Renovations Phase I  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Local Share - Withdraw from Capital Reserve		\$ 367,205.33	\$ 367,205.33	\$ 367,205.33
<b>Total Revenues and Other Financing Sources</b>	-	367,205.33	367,205.33	367,205.33
Expenditures and Other Financing Uses:				
Construction Services		367,205.33	367,205.33	367,205.33
<b>Total Expenditures and Other Financing Uses</b>	-	367,205.33	367,205.33	367,205.33
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	-	-	-	-

Additional Project Information:

Project Number	17-02	
Authorized Date	06/30/17	
Bond Authorization Date	n/a	
Bonds Authorized	n/a	
Bonds Issued	n/a	
Original Authorized Cost	\$ 367,205.33	
Additional Authorized Cost	-	
Revised Authorized Cost	\$ 367,205.33	
Percentage Increase Over Original Authorized Cost		-
Percentage Completion	100.00%	
Original Target Completion Date	06/30/18	
Revised Target Completion Date	06/30/18	

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Auditorium Renovations Phase II  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Local Share - Withdraw from Capital Reserve		\$ 89,868.20	\$ 89,868.20	\$ 89,868.20
<b>Total Revenues and Other Financing Sources</b>	-	89,868.20	89,868.20	89,868.20
Expenditures and Other Financing Uses:				
Other Purchased Professional and Technical Services		43,841.50	43,841.50	43,841.50
Construction Services		29,639.27	29,639.27	46,026.70
<b>Total Expenditures and Other Financing Uses</b>	-	73,480.77	73,480.77	89,868.20
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	-	\$ 16,387.43	\$ 16,387.43	-

Additional Project Information:

Project Number	18-01
Authorized Date	01/19/17
Bond Authorization Date	n/a
Bonds Authorized	n/a
Bonds Issued	n/a
Original Authorized Cost	\$ 89,868.20
Additional Authorized Cost	-
Revised Authorized Cost	\$ 89,868.20
Percentage Increase Over Original Authorized Cost	
	-
Percentage Completion	81.77%
Original Target Completion Date	06/30/18
Revised Target Completion Date	06/30/18

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Tennis Courts  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources:</b>				
Local Share - Withdraw from Capital Reserve		\$ 27,104.50	\$ 27,104.50	\$ 27,104.50
<b>Total Revenues and Other Financing Sources</b>	-	27,104.50	27,104.50	27,104.50
<b>Expenditures and Other Financing Uses:</b>				
Other Purchased Professional and Technical Services		27,104.50	27,104.50	27,104.50
<b>Total Expenditures and Other Financing Uses</b>	-	27,104.50	27,104.50	27,104.50
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	-	-	-	-
<b>Additional Project Information:</b>				
Project Number	18-02			
Authorized Date	01/19/17			
Bond Authorization Date	n/a			
Bonds Authorized	n/a			
Bonds Issued	n/a			
Original Authorized Cost	\$ 27,104.50			
Additional Authorized Cost	-			
Revised Authorized Cost	\$ 27,104.50			
Percentage Increase Over Original Authorized Cost				
	-			
Percentage Completion	100.00%			
Original Target Completion Date	11/30/17			
Revised Target Completion Date	11/30/17			

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Fields Renovation  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Local Share - Withdraw from Capital Reserve	-	\$ 27,245.50	\$ 27,245.50	\$ 27,245.50
<b>Total Revenues and Other Financing Sources</b>	<b>-</b>	<b>27,245.50</b>	<b>27,245.50</b>	<b>27,245.50</b>
Expenditures and Other Financing Uses:				
Other Purchased Professional and Technical Services	-	27,245.50	27,245.50	27,245.50
<b>Total Expenditures and Other Financing Uses</b>	<b>-</b>	<b>27,245.50</b>	<b>27,245.50</b>	<b>27,245.50</b>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Additional Project Information:

Project Number	18-03
Authorized Date	01/19/17
Bond Authorization Date	n/a
Bonds Authorized	n/a
Bonds Issued	n/a
Original Authorized Cost	\$ 27,245.50
Additional Authorized Cost	-
Revised Authorized Cost	\$ 27,245.50
Percentage Increase Over Original Authorized Cost	
	-
Percentage Completion	100.00%
Original Target Completion Date	06/30/18
Revised Target Completion Date	06/30/18

**STERLING HIGH SCHOOL DISTRICT**  
 Capital Projects Fund  
 Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
 Water Main Renovations  
 From Inception and for the Fiscal Year Ended June 30, 2017

	<u>Prior Years</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources:				
Local Share - Withdraw from Capital Reserve		\$ 2,635.00	\$ 2,635.00	\$ 2,635.00
<b>Total Revenues and Other Financing Sources</b>	-	2,635.00	2,635.00	2,635.00
Expenditures and Other Financing Uses:				
Other Purchased Professional and Technical Services		2,635.00	2,635.00	2,635.00
<b>Total Expenditures and Other Financing Uses</b>	-	2,635.00	2,635.00	2,635.00
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	-	-	-	-

Additional Project Information:

Project Number	18-08
Authorized Date	01/19/17
Bond Authorization Date	n/a
Bonds Authorized	n/a
Bonds Issued	n/a
Original Authorized Cost	\$ 2,635.00
Additional Authorized Cost	-
Revised Authorized Cost	\$ 2,635.00
Percentage Increase Over Original Authorized Cost	
	-
Percentage Completion	100.00%
Original Target Completion Date	06/30/17
Revised Target Completion Date	06/30/17



**PROPRIETARY FUNDS**

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Combining Statement of Net Position  
 June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>	<u>Total</u>
<b>ASSETS:</b>			
<b>Current Assets:</b>			
Cash and Cash Equivalents	\$ 6,338.58	\$ 161,568.06	\$ 167,906.64
Intergovernmental Accounts Receivable:			
Federal	7,321.22		7,321.22
State	157.42		157.42
Other Accounts Receivable, Net		3,917,737.82	3,917,737.82
Inventory:			
Food	8,596.07		8,596.07
Supplies	2,366.56		2,366.56
<b>Total Current Assets</b>	<u>24,779.85</u>	<u>4,079,305.88</u>	<u>4,104,085.73</u>
<b>Noncurrent Assets:</b>			
Capital Assets	161,450.99	4,433,201.18	4,594,652.17
Less: Accumulated Depreciation	<u>(139,291.98)</u>	<u>(2,246,298.70)</u>	<u>(2,385,590.68)</u>
<b>Total Capital Assets (Net of Accumulated Depreciation)</b>	<u>22,159.01</u>	<u>2,186,902.48</u>	<u>2,209,061.49</u>
<b>Total Noncurrent Assets</b>	<u>22,159.01</u>	<u>2,186,902.48</u>	<u>2,209,061.49</u>
<b>Total Assets</b>	<u>46,938.86</u>	<u>6,266,208.36</u>	<u>6,313,147.22</u>
<b>DEFERRED OUTFLOWS OF RESOURCES:</b>			
Related to Pensions	<u>-</u>	<u>1,108,322.35</u>	<u>1,108,322.35</u>
<b>LIABILITIES:</b>			
<b>Current Liabilities:</b>			
Accounts Payable:			
Other	12,285.58	1,998,338.15	2,010,623.73
Pensions		99,201.71	99,201.71
Retainage Payable		466,740.75	466,740.75
Interfund Accounts Payable:			
General Fund		2,937,090.35	2,937,090.35
Accrued Expenses		22,302.06	22,302.06
Unearned Revenue	3,621.33	2,707.50	6,328.83
<b>Total Current Liabilities</b>	<u>15,906.91</u>	<u>5,526,380.52</u>	<u>5,542,287.43</u>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Combining Statement of Net Position  
 June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>	<u>Total</u>
LIABILITIES (CONT'D):			
Noncurrent Liabilities:			
Net Pension Liability	-	\$ 3,441,779.75	\$ 3,441,779.75
Total Noncurrent Liabilities	-	3,441,779.75	3,441,779.75
Total Liabilities	\$ 15,906.91	8,968,160.27	8,984,067.18
DEFERRED INFLOWS OF RESOURCES:			
Related to Pensions	-	523,533.46	523,533.46
NET POSITION:			
Net Investment in Capital Assets	22,159.01	2,186,902.48	2,209,061.49
Unrestricted (Deficit)	8,872.94	(4,304,065.50)	(4,295,192.56)
Total Net Position (Deficit)	\$ 31,031.95	\$ (2,117,163.02)	\$ (2,086,131.07)

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Combining Statement of Revenues, Expenses and Changes in Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>	<u>Total</u>
<b>OPERATING REVENUES:</b>			
Charges for Services:			
Daily Sales - Reimbursable Programs	\$ 81,119.03		\$ 81,119.03
Daily Sales - Non-Reimbursable Programs	83,863.00		83,863.00
Special Functions	3,512.00		3,512.00
Rentals		\$ 194,665.45	194,665.45
Services Provided:			
Technology Services		3,547,847.87	3,547,847.87
Contract Income		24,952,496.84	24,952,496.84
Miscellaneous	853.01	66,688.88	67,541.89
Insurance Proceeds		110,834.64	110,834.64
<b>Total Operating Revenues</b>	<b>169,347.04</b>	<b>28,872,533.68</b>	<b>29,041,880.72</b>
<b>OPERATING EXPENSES:</b>			
Food Service Management Company Salaries	115,057.34		115,057.34
Personnel Services - Salaries		1,518,087.81	1,518,087.81
Food Service Management Company Employee Benefits	23,052.56		23,052.56
Personnel Services - Employee Benefits		1,258,987.76	1,258,987.76
Purchased Professional and Technical Services	8,912.30	125,785.51	134,697.81
Purchased Property Services		209,605.61	209,605.61
Other Purchased Services	35,165.64	126,092.94	161,258.58
Supplies and Materials	12,289.19	170,896.32	183,185.51
Depreciation	2,913.37	80,716.72	83,630.09
Cost of Sales / Goods Sold:			
Reimbursable Program	100,725.79		100,725.79
Non-Reimbursable Program	39,325.01		39,325.01
Other		26,203,735.08	26,203,735.08
Miscellaneous	561.39	14,045.69	14,607.08
<b>Total Operating Expenses</b>	<b>338,002.59</b>	<b>29,707,953.44</b>	<b>30,045,956.03</b>
<b>Operating Income (Loss)</b>	<b>(168,655.55)</b>	<b>(835,419.76)</b>	<b>(1,004,075.31)</b>
<b>NONOPERATING REVENUES (EXPENSES):</b>			
State Sources:			
State School Lunch Program	2,961.08		2,961.08
Federal Sources:			
National School Breakfast Program	15,467.96		15,467.96
National School Lunch Program	123,349.82		123,349.82
Food Distribution Program	21,611.59		21,611.59

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Proprietary Funds  
 Business-Type Activities - Enterprise Funds  
 Combining Statement of Revenues, Expenses and Changes in Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>	<u>Total</u>
NONOPERATING REVENUES (EXPENSES) (CONT'D):			
Interest and Investment Revenue	\$ 48.89	\$ 2,851.19	\$ 2,900.08
Total Nonoperating Revenues (Expenses)	<u>163,439.34</u>	<u>2,851.19</u>	<u>166,290.53</u>
Income (Loss) before Transfers	(5,216.21)	(832,568.57)	(837,784.78)
TRANSFERS:			
Transfer from Governmental Activities	<u>2,954.90</u>	-	<u>2,954.90</u>
Change in Net Position	(2,261.31)	(832,568.57)	(834,829.88)
Net Position (Deficit), July 1	<u>33,293.26</u>	<u>(1,284,594.45)</u>	<u>(1,251,301.19)</u>
Net Position (Deficit), June 30	<u>\$ 31,031.95</u>	<u>\$ (2,117,163.02)</u>	<u>\$ (2,086,131.07)</u>

**STERLING HIGH SCHOOL DISTRICT**  
Proprietary Funds  
Business-Type Activities - Enterprise Funds  
Combining Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>	<u>SJTP Fund</u>	<u>Total</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Receipts from Customers and Users	\$ 169,347.04	\$ 29,776,582.91	\$ 29,945,929.95
Payments to Suppliers	(332,334.39)	(28,108,353.53)	(28,440,687.92)
Payments to Employees		(1,102,783.61)	(1,102,783.61)
Payments for Employee Benefits		(861,521.16)	(861,521.16)
Interfund Advances		3,275.05	3,275.05
Net Cash Provided by (Used for) Operating Activities	<u>(162,987.35)</u>	<u>(292,800.34)</u>	<u>(455,787.69)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>			
Federal Sources	165,083.44		165,083.44
State Sources	2,990.71		2,990.71
Net Cash Provided by (Used for) Noncapital Financing Activities	<u>168,074.15</u>	<u>-</u>	<u>168,074.15</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Interest and Dividends Received	48.89	2,851.19	2,900.08
Net Cash Provided by (Used for) Investing Activities	<u>48.89</u>	<u>2,851.19</u>	<u>2,900.08</u>
Net Increase (Decrease) in Cash and Cash Equivalents	5,135.69	(289,949.15)	(284,813.46)
Cash and Cash Equivalents, July 1	1,202.89	451,517.21	452,720.10
Cash and Cash Equivalents, June 30	<u>\$ 6,338.58</u>	<u>\$ 161,568.06</u>	<u>\$ 167,906.64</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>			
Operating Income (Loss)	\$ (168,655.55)	\$ (835,419.76)	\$ (1,004,075.31)
<b>Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:</b>			
Depreciation	2,913.37	80,716.72	83,630.09
(Increase) Decrease in Other Accounts Receivable		911,408.57	911,408.57
(Increase) Decrease in Inventories for Consumption	(370.73)		(370.73)
(Increase) Decrease in Inventories for Resale	(2,250.06)		(2,250.06)
Increase (Decrease) in Accounts Payable - Other	5,375.62	(1,318,866.36)	(1,313,490.74)
Increase (Decrease) in Accounts Payable - Pensions		566.21	566.21
Increase (Decrease) in Retainage Payable		31,175.08	31,175.08
Increase (Decrease) in Interfund Accounts Payable		626,124.39	626,124.39
Increase (Decrease) in Accrued Expenses		(210.00)	(210.00)
Increase (Decrease) in Unearned Revenue		(35,217.65)	(35,217.65)
Increase (Decrease) in Net Pension Liability		246,922.46	246,922.46
Total Adjustments	<u>5,668.20</u>	<u>542,619.42</u>	<u>548,287.62</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (162,987.35)</u>	<u>\$ (292,800.34)</u>	<u>\$ (455,787.69)</u>

**FIDUCIARY FUNDS**

**STERLING HIGH SCHOOL DISTRICT**  
Fiduciary Funds  
Combining Statement of Fiduciary Net Position  
June 30, 2017

	<u>Private-Purpose Trust Funds</u>			<u>Agency Funds</u>		<u>Total</u>
	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefits Trust</u>	<u>Scholarship Fund</u>	<u>Student Activity / Athletics</u>	<u>Payroll</u>	
<b>ASSETS:</b>						
Cash and Cash Equivalents	\$ 115,112.84	\$ 11,502.12	\$ 15,087.00	\$ 109,043.03	\$ 3,450.95	\$ 254,195.94
Intrafund Accounts Receivable:						
Payroll Agency	<u>2,423.12</u>			<u>125.19</u>		<u>2,548.31</u>
Total Assets	<u>117,535.96</u>	<u>11,502.12</u>	<u>15,087.00</u>	<u>\$ 109,168.22</u>	<u>\$ 3,450.95</u>	<u>256,744.25</u>
<b>LIABILITIES:</b>						
Intrafund Accounts Payable:						
Unemployment Compensation Trust					\$ 2,423.12	2,423.12
Student Activity / Athletics					125.19	125.19
Interfund Accounts Payable:						
General Fund	13.67			\$ 5,001.02	2.97	5,017.66
Intergovernmental Accounts Payable:						
State	18,919.78					18,919.78
Payable to Student Groups				104,167.20		104,167.20
Payroll Deductions and Withholdings					<u>899.67</u>	<u>899.67</u>
Total Liabilities	<u>18,933.45</u>	<u>-</u>	<u>-</u>	<u>\$ 109,168.22</u>	<u>\$ 3,450.95</u>	<u>131,552.62</u>
<b>NET POSITION:</b>						
Held in Trust for Unemployment Claims and Other Purposes	<u>98,602.51</u>	<u>11,502.12</u>	<u>15,087.00</u>			<u>125,191.63</u>
Total Net Position	<u>\$ 98,602.51</u>	<u>\$ 11,502.12</u>	<u>\$ 15,087.00</u>			<u>\$ 125,191.63</u>



**STERLING HIGH SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Changes in Fiduciary Net Position  
 For the Fiscal Year Ended June 30, 2017

	<u>Private-Purpose Trust Funds</u>			
	<u>Unemployment Compensation Trust</u>	<u>Flexible Benefits Trust</u>	<u>Scholarship Fund</u>	<u>Total</u>
ADDITIONS:				
Contributions:				
Scholarships			\$ 10,000.00	\$ 10,000.00
From Board	\$ 59,999.59			59,999.59
Other	13,705.96	\$ 17,978.33		31,684.29
Total Contributions	<u>73,705.55</u>	<u>17,978.33</u>	<u>10,000.00</u>	<u>101,683.88</u>
Investment Earnings:				
Interest and Dividends		25.20	28.85	54.05
Net Investment Earnings	-	25.20	28.85	54.05
Total Additions	<u>73,705.55</u>	<u>18,003.53</u>	<u>10,028.85</u>	<u>101,737.93</u>
DEDUCTIONS:				
Awarded Scholarships			3,500.00	3,500.00
Claims	36,870.00	23,064.91		59,934.91
Total Deductions	<u>36,870.00</u>	<u>23,064.91</u>	<u>3,500.00</u>	<u>63,434.91</u>
Change in Net Position	36,835.55	(5,061.38)	6,528.85	38,303.02
Net Position, July 1	<u>61,766.96</u>	<u>16,563.50</u>	<u>8,558.15</u>	<u>86,888.61</u>
Net Position, June 30	<u>\$ 98,602.51</u>	<u>\$ 11,502.12</u>	<u>\$ 15,087.00</u>	<u>\$ 125,191.63</u>

**STERLING HIGH SCHOOL DISTRICT**  
 Fiduciary Funds  
 Student Activity and Athletic Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

---

	<u>Balance June 30, 2016</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2017</u>
High School:				
Sterling High School	<u>\$ 102,973.46</u>	<u>\$ 246,820.24</u>	<u>\$ 245,626.69</u>	<u>\$ 104,167.01</u>
Athletics	<u>4,947.40</u>	<u>44,889.70</u>	<u>44,835.89</u>	<u>5,001.21</u>
Total	<u><u>\$ 107,920.86</u></u>	<u><u>\$ 291,709.94</u></u>	<u><u>\$ 290,462.58</u></u>	<u><u>\$ 109,168.22</u></u>

**STERLING HIGH SCHOOL DISTRICT**  
 Fiduciary Funds  
 Payroll and Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

	<u>Balance</u> <u>June 30, 2016</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2017</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 53,600.57	\$ 12,844,109.41	\$ 12,894,259.03	\$ 3,450.95
Intrafund Accounts Receivable:				
Flexible Benefits Trust	70.00		70.00	
Interfund Accounts Receivable:				
SJTP Fund	454.27		454.27	
<b>Total Assets</b>	<u>\$ 54,124.84</u>	<u>\$ 12,844,109.41</u>	<u>\$ 12,894,783.30</u>	<u>\$ 3,450.95</u>
<b>LIABILITIES:</b>				
Intrafund Accounts Payable:				
Unemployment Compensation Trust	\$ 29,352.52	\$ 13,705.96	\$ 40,635.36	\$ 2,423.12
Student Activity / Athletics		1,385.68	1,260.49	125.19
Interfund Accounts Payable:				
General Fund	11,730.59	525.89	12,253.51	2.97
Accrued Salaries and Wages		6,905,096.94	6,905,096.94	
Payroll Deductions and Withholdings	13,041.73	5,923,394.94	5,935,537.00	899.67
<b>Total Liabilities</b>	<u>\$ 54,124.84</u>	<u>\$ 12,844,109.41</u>	<u>\$ 12,894,783.30</u>	<u>\$ 3,450.95</u>

**LONG-TERM DEBT**

**STERLING HIGH SCHOOL DISTRICT**  
 Schedule of General Serial Bonds  
 For the Fiscal Year Ended June 30, 2017

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities</u>		<u>Interest Rate</u>	<u>Balance June 30, 2016</u>	<u>Retired</u>	<u>Balance June 30, 2017</u>
			<u>Date</u>	<u>Amount</u>				
School Refunding Bond, Series 2009	06/01/09	\$ 4,795,000.00	06/01/18	\$ 475,000.00	5.00%	\$ 1,405,000.00	\$ 475,000.00	\$ 930,000.00
			06/01/19	455,000.00	5.00%			
School Bond, Series 2016	02/17/16	3,328,000.00	01/15/18	110,000.00	2.00%	3,328,000.00		3,328,000.00
			01/15/19	110,000.00	2.00%			
			01/15/20	180,000.00	2.00%			
			01/15/21	180,000.00	2.00%			
			01/15/22	180,000.00	2.00%			
			01/15/23	180,000.00	2.00%			
			01/15/24	180,000.00	2.00%			
			01/15/25	180,000.00	2.00%			
			01/15/26	180,000.00	3.00%			
			01/15/27	180,000.00	3.00%			
			01/15/28	185,000.00	3.00%			
			01/15/29	185,000.00	3.00%			
			01/15/30	185,000.00	3.00%			
			01/15/31	185,000.00	3.00%			
			01/15/32	185,000.00	3.00%			
			01/15/33	185,000.00	3.00%			
			01/15/34	186,000.00	3.00%			
			01/15/35	186,000.00	3.00%			
			01/15/36	186,000.00	3.00%			
						<u>3,328,000.00</u>		<u>3,328,000.00</u>
						<u>\$ 4,733,000.00</u>	<u>\$ 475,000.00</u>	<u>4,258,000.00</u>
Unamortized Premium								<u>59,584.20</u>
								<u>\$ 4,317,584.20</u>

**STERLING HIGH SCHOOL DISTRICT**  
Debt Service Fund  
Budgetary Comparison Schedule  
For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications / Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 319,807.00	\$ 79,121.00	\$ 398,928.00	\$ 398,928.00	
Other Miscellaneous	79,121.00	(79,121.00)			
Total - Local Sources	<u>398,928.00</u>	<u>-</u>	<u>398,928.00</u>	<u>398,928.00</u>	<u>-</u>
State Sources:					
Debt Service Aid Type II	<u>225,443.00</u>		<u>225,443.00</u>	<u>225,443.00</u>	
Total Revenues	<u>624,371.00</u>	<u>-</u>	<u>624,371.00</u>	<u>624,371.00</u>	<u>-</u>
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest on Bonds	149,371.00		149,371.00	149,370.89	\$ 0.11
Redemption of Principal	475,000.00		475,000.00	475,000.00	
Total Regular Debt Service	<u>624,371.00</u>	<u>-</u>	<u>624,371.00</u>	<u>624,370.89</u>	<u>0.11</u>
Total Expenditures	<u>624,371.00</u>	<u>-</u>	<u>624,371.00</u>	<u>624,370.89</u>	<u>0.11</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	0.11	0.11
Fund Balance, July 1	<u>-</u>	<u>-</u>	<u>-</u>	<u>0.39</u>	<u>0.39</u>
Fund Balance, June 30	<u>-</u>	<u>-</u>	<u>-</u>	<u>\$ 0.50</u>	<u>\$ 0.50</u>
Recapitulation:					
Restricted Fund Balance:					
Designated for Subsequent Years' Expenditures				<u>\$ 0.50</u>	

## **STATISTICAL SECTION**

## **FINANCIAL TRENDS INFORMATION**

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.



**STERLING HIGH SCHOOL DISTRICT**  
 Net Position by Component  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2017 *	2016 *	2015 *	2014 *	2013	2012	2011	2010	2009	2008
<b>Governmental Activities:</b>										
Net Investment in Capital Assets	\$ 10,074,664.02	\$ 6,418,693.24	\$ 5,896,217.86	\$ 5,649,977.96	\$ 5,618,387.03	\$ 5,081,060.00	\$ 4,597,182.00	\$ 4,372,279.00	\$ 4,080,445.00	\$ 3,574,030.00
Restricted	5,134,900.96	6,708,174.30	2,409,412.81	1,312,040.51	319,179.43	385,653.03	937,355.00	483,477.00	677,921.00	606,409.00
Unrestricted (Deficit)	<u>(7,721,768.05)</u>	<u>(9,424,057.28)</u>	<u>(5,578,435.78)</u>	<u>(5,415,581.92)</u>	<u>(79,746.77)</u>	<u>(456,612.38)</u>	<u>(420,339.00)</u>	<u>(365,697.00)</u>	<u>(427,820.00)</u>	<u>(148,097.00)</u>
<b>Total Governmental Activities Net Position</b>	<u>\$ 7,487,796.93</u>	<u>\$ 3,702,810.26</u>	<u>\$ 2,727,194.89</u>	<u>\$ 1,546,436.55</u>	<u>\$ 5,857,819.69</u>	<u>\$ 5,010,100.65</u>	<u>\$ 5,114,198.00</u>	<u>\$ 4,490,059.00</u>	<u>\$ 4,330,546.00</u>	<u>\$ 4,032,342.00</u>
<b>Business-Type Activities:</b>										
Net Investment in Capital Assets	\$ 2,209,061.49	\$ 2,289,736.68	\$ 2,390,771.71	\$ 2,767,413.61	\$ 1,791,798.77	\$ 1,654,782.09	\$ 1,564,369.00	\$ 1,497,197.00	\$ 1,335,197.00	\$ 1,346,345.00
Unrestricted (Deficit)	<u>(4,295,192.56)</u>	<u>(3,541,037.87)</u>	<u>(5,757,903.90)</u>	<u>(2,310,043.97)</u>	<u>200,209.46</u>	<u>1,067,684.15</u>	<u>1,382,648.00</u>	<u>(76,464.00)</u>	<u>(375,700.00)</u>	<u>(447,896.00)</u>
<b>Total Business-Type Activities Net Position</b>	<u>\$ (2,086,131.07)</u>	<u>\$ (1,251,301.19)</u>	<u>\$ (3,367,132.19)</u>	<u>\$ 457,369.64</u>	<u>\$ 1,992,008.23</u>	<u>\$ 2,722,466.24</u>	<u>\$ 2,947,017.00</u>	<u>\$ 1,420,733.00</u>	<u>\$ 959,497.00</u>	<u>\$ 898,449.00</u>
<b>Government-Wide:</b>										
Net Investment in Capital Assets	\$ 12,283,725.51	\$ 8,708,429.92	\$ 8,286,989.57	\$ 8,417,391.57	\$ 7,410,185.80	\$ 6,735,842.09	\$ 6,161,551.00	\$ 5,869,476.00	\$ 5,415,642.00	\$ 4,920,375.00
Restricted	5,134,900.96	6,708,174.30	2,409,412.81	1,312,040.51	319,179.43	385,653.03	937,355.00	483,477.00	677,921.00	606,409.00
Unrestricted (Deficit)	<u>(12,016,960.61)</u>	<u>(12,965,095.15)</u>	<u>(11,336,339.68)</u>	<u>(7,725,625.89)</u>	<u>120,462.69</u>	<u>611,071.77</u>	<u>962,309.00</u>	<u>(442,161.00)</u>	<u>(803,520.00)</u>	<u>(595,993.00)</u>
<b>Total Government-Wide Net Position</b>	<u>\$ 5,401,665.86</u>	<u>\$ 2,451,509.07</u>	<u>\$ (639,937.30)</u>	<u>\$ 2,003,806.19</u>	<u>\$ 7,849,827.92</u>	<u>\$ 7,732,566.89</u>	<u>\$ 8,061,215.00</u>	<u>\$ 5,910,792.00</u>	<u>\$ 5,290,043.00</u>	<u>\$ 4,930,791.00</u>

\* Amounts include the implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 68*

Source: Comprehensive Annual Financial Report Exhibit A-1.

**STERLING HIGH SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2017 *	2016 *	2015 *	2014	2013	2012	2011	2010	2009	2008
<b>Expenses:</b>										
<b>Governmental Activities:</b>										
<b>Instruction:</b>										
Regular	\$ 5,265,878.27	\$ 5,211,431.76	\$ 5,031,149.23	\$ 5,335,809.94	\$ 5,345,859.27	\$ 4,839,755.00	\$ 5,204,510.00	\$ 5,651,269.00	\$ 5,657,204.00	\$ 5,357,079.00
Special Education	858,600.70	846,389.26	909,228.83	865,178.83	784,526.14	1,116,376.00	875,215.00	678,092.00	809,346.00	834,121.00
Other Special Instruction	5,450.00	11,070.25	10,916.00	20,717.67	83,582.41					
Other Instruction	824,327.04	831,050.25	824,029.04	819,263.50	766,841.53	816,929.00	722,287.00	826,706.00	812,690.00	826,981.00
<b>Support Services:</b>										
Tuition	509,377.39	429,866.17	345,396.61	626,616.29	370,539.56	258,382.00	327,766.00	743,065.00	743,456.00	735,708.00
Student and Instruction Related Services	1,725,496.03	1,616,288.43	1,478,946.61	1,537,981.80	1,378,067.89	1,374,037.00	1,444,185.00	1,755,987.00	1,550,841.00	1,390,855.00
Other Administrative Services	596,380.14	575,816.85	509,233.40	443,471.08	349,023.74					
School Administrative Services	799,915.75	712,550.16	676,339.20	772,345.47	726,624.41	300,101.00	359,959.00	343,592.00	355,608.00	356,932.00
General and Business Administrative Services						827,660.00	904,047.00	875,639.00	823,484.00	785,180.00
Plant Operations and Maintenance	1,494,607.92	1,449,709.31	1,685,903.57	1,677,058.62	1,569,484.91	2,248,687.00	1,686,665.00	1,716,252.00	1,898,009.00	2,088,289.00
Pupil Transportation	340,709.19	439,380.33	404,569.88	320,374.44	298,784.09	272,896.00	323,660.00	366,486.00	335,171.00	354,507.00
Personal Services - Employee Benefits	7,287,394.67	6,673,432.97	3,874,417.87	3,471,029.12	4,248,601.28	3,945,158.00	3,528,597.00	3,409,339.00	3,064,835.00	3,431,311.00
Transfer of Funds to Charter School				56,769.00						
Interest on Long-term Debt	148,745.62	121,782.77	113,800.00	135,400.00	157,156.33	177,969.00	197,605.00	216,880.00	264,033.00	290,004.00
Unallocated Depreciation and Amortization	334,790.40	374,694.35	327,267.91	355,664.88	338,282.13	170,082.00	321,472.00	73,594.00	87,745.00	89,439.00
<b>Total Governmental Activities Expenses</b>	<b>20,191,673.12</b>	<b>19,293,462.86</b>	<b>16,191,198.15</b>	<b>16,437,680.64</b>	<b>16,417,373.69</b>	<b>16,348,032.00</b>	<b>15,895,968.00</b>	<b>16,656,901.00</b>	<b>16,402,422.00</b>	<b>16,540,406.00</b>
<b>Business-Type Activities:</b>										
Food Service	338,002.59	371,870.56	350,262.11	314,456.16	341,880.26	355,544.00	342,458.00	322,495.00	308,075.00	368,644.00
South Jersey Technology Program	29,707,953.44	35,935,138.12	17,116,008.62	22,108,516.13	18,477,279.44	18,738,202.00	12,565,458.00	11,726,398.00	6,980,065.00	5,559,574.00
<b>Total Business-Type Activities Expense</b>	<b>30,045,956.03</b>	<b>36,307,008.68</b>	<b>17,466,270.73</b>	<b>22,422,972.29</b>	<b>18,819,159.70</b>	<b>19,093,746.00</b>	<b>12,907,916.00</b>	<b>12,048,893.00</b>	<b>7,288,140.00</b>	<b>5,928,218.00</b>
<b>Total Government-Wide Expenses</b>	<b>\$ 50,237,629.15</b>	<b>\$ 55,600,471.54</b>	<b>\$ 33,657,468.88</b>	<b>\$ 38,860,652.93</b>	<b>\$ 35,236,533.39</b>	<b>\$ 35,441,778.00</b>	<b>\$ 28,803,884.00</b>	<b>\$ 28,705,794.00</b>	<b>\$ 23,690,562.00</b>	<b>\$ 22,468,624.00</b>
<b>Program Revenues:</b>										
<b>Governmental Activities:</b>										
Charges for Services	\$ 2,394,550.36	\$ 1,983,161.00	\$ 1,682,731.34	\$ 2,088,248.79	\$ 1,844,644.60	\$ 1,892,241.00	\$ 1,765,260.00	\$ 1,950,676.00	\$ 1,823,439.00	\$ 2,110,599.00
Operating Grants and Contributions	5,310,063.69	3,920,011.82	1,630,875.37	1,614,202.55	1,762,884.15	1,734,455.00	1,714,090.00	1,802,672.00	1,605,775.00	2,247,807.00
Capital Grants and Contributions	2,083,441.63	1,889,980.28	4,620.00	12,820.00	25,353.00					
<b>Total Governmental Activities Program Revenues</b>	<b>9,788,055.68</b>	<b>6,093,153.10</b>	<b>3,318,226.71</b>	<b>3,715,271.34</b>	<b>3,632,881.75</b>	<b>3,626,696.00</b>	<b>3,479,350.00</b>	<b>3,753,348.00</b>	<b>3,429,214.00</b>	<b>4,358,406.00</b>
<b>Business-Type Activities:</b>										
<b>Charges for services:</b>										
Food Service	169,347.04	171,894.06	162,557.85	162,821.80	168,323.97	214,129.00	232,714.00	231,544.00	233,928.00	266,885.00
South Jersey Technology Program	28,761,699.04	38,047,110.08	13,277,013.98	23,508,687.21	17,727,641.70	18,070,504.00	14,083,292.00	11,980,077.00	7,044,204.00	5,770,674.00
Operating Grants and Contributions	163,390.45	177,984.31	175,371.42	149,220.86	132,626.70	134,594.00	117,755.00	108,852.00	70,932.00	75,807.00
<b>Total Business-Type Activities Program Revenues</b>	<b>29,094,436.53</b>	<b>38,396,988.45</b>	<b>13,614,943.25</b>	<b>23,820,729.87</b>	<b>18,028,592.37</b>	<b>18,419,227.00</b>	<b>14,433,761.00</b>	<b>12,320,473.00</b>	<b>7,349,064.00</b>	<b>6,113,366.00</b>
<b>Total Government-Wide Program Revenues</b>	<b>\$ 38,882,492.21</b>	<b>\$ 44,490,141.55</b>	<b>\$ 16,933,169.96</b>	<b>\$ 27,536,001.21</b>	<b>\$ 21,661,474.12</b>	<b>\$ 22,045,923.00</b>	<b>\$ 17,913,111.00</b>	<b>\$ 16,073,821.00</b>	<b>\$ 10,778,278.00</b>	<b>\$ 10,471,772.00</b>
<b>Net (Expense) / Revenue:</b>										
Governmental Activities	\$ (10,403,617.44)	\$ (13,200,309.76)	\$ (12,872,971.44)	\$ (12,722,409.30)	\$ (12,784,491.94)	\$ (12,721,336.00)	\$ (12,416,618.00)	\$ (12,903,553.00)	\$ (12,973,208.00)	\$ (12,182,000.00)
Business-Type Activities	(951,519.50)	2,089,979.77	(3,851,327.48)	1,397,757.58	(790,567.33)	(674,519.00)	1,525,845.00	271,580.00	60,924.00	185,148.00
<b>Total Government-Wide Net Expense</b>	<b>\$ (11,355,136.94)</b>	<b>\$ (11,110,329.99)</b>	<b>\$ (16,724,298.92)</b>	<b>\$ (11,324,651.72)</b>	<b>\$ (13,575,059.27)</b>	<b>\$ (13,395,855.00)</b>	<b>\$ (10,890,773.00)</b>	<b>\$ (12,631,973.00)</b>	<b>\$ (12,912,284.00)</b>	<b>\$ (11,996,852.00)</b>
<b>General Revenues and Other Changes in Net Position:</b>										
<b>Governmental Activities:</b>										
Property Taxes, Levied for General Purposes	\$ 6,508,099.00	6,573,836.97	\$ 6,444,937.00	\$ 6,573,835.00	\$ 6,444,937.00	\$ 6,444,937.00	\$ 6,901,937.00	\$ 6,819,170.00	\$ 6,984,760.00	\$ 7,203,319.00
Property Taxes, Levied for Debt Service	398,928.00	333,737.00	349,337.00	362,010.00	332,401.00	383,832.00	423,008.00	389,681.00	402,245.00	406,738.00
Federal and State Aid - Unrestricted	6,975,094.34	6,928,163.96	6,819,999.85	6,597,555.61	6,471,999.00	5,876,556.00	5,703,484.00	6,018,342.00	5,528,502.00	4,934,711.00
Federal and State Aid - Restricted	171,336.68	195,267.46	199,470.60	199,048.98	199,712.25					
Interest and Investment Earnings - Unrestricted	9,188.86	8,379.52	3,634.52	6,212.87	3,091.36	2.00	73.00	35.00	237.00	367.00
Interest and Investment Earnings - Restricted	1,626.99	835.22	922.95	460.32	24.88					
Miscellaneous	127,878.19	135,705.00	235,427.86	229,299.40	162,976.31	164,128.00	12,255.00	24,691.00	18,668.00	57,418.00
Forgiven Debt									337,000.00	
Gain (Loss) on Disposal of Capital Assets	(593.05)									
Transfers	(2,954.90)					(453,998.00)		(188,853.00)		
<b>Total Governmental Activities</b>	<b>14,188,604.11</b>	<b>14,175,925.13</b>	<b>14,053,729.78</b>	<b>13,968,422.18</b>	<b>13,615,141.80</b>	<b>12,415,457.00</b>	<b>13,040,757.00</b>	<b>13,063,066.00</b>	<b>13,271,412.00</b>	<b>12,602,553.00</b>

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2017 *	2016 *	2015 *	2014	2013	2012	2011	2010	2009	2008
General Revenues and Other Changes in Net Position (Cont'd):										
Business-Type Activities:										
Interest and Investment Earnings - Unrestricted Contributions	\$ 2,900.08	\$ 16,092.73	\$ 3,187.10	\$ 4,880.61	\$ 1,476.57	\$ 1,384.00	\$ 439.00	\$ 802.00	\$ 124.00	\$ 550.00
Gain (Loss) on Disposal of Capital Assets						(5,414.00)				577,915.00
Miscellaneous	110,834.64	9,758.50	538,705.56	328,268.38						
Transfers	2,954.90					453,998.00		188,853.00		
Extraordinary Item: Impairment Loss from Fire Damage, Net of Insurance Recovery			(515,067.01)							
<b>Total Business-Type Activities</b>	<u>116,689.62</u>	<u>25,851.23</u>	<u>26,825.65</u>	<u>333,148.99</u>	<u>1,476.57</u>	<u>449,968.00</u>	<u>439.00</u>	<u>189,655.00</u>	<u>124.00</u>	<u>578,465.00</u>
<b>Total Government-Wide</b>	<u>\$ 14,305,293.73</u>	<u>\$ 14,201,776.36</u>	<u>\$ 14,080,555.43</u>	<u>\$ 14,301,571.17</u>	<u>\$ 13,616,618.37</u>	<u>\$ 12,865,425.00</u>	<u>\$ 13,041,196.00</u>	<u>\$ 13,252,721.00</u>	<u>\$ 13,271,536.00</u>	<u>\$ 13,181,018.00</u>
Change in Net Position:										
Governmental Activities	\$ 3,784,986.67	\$ 975,615.37	\$ 1,180,758.34	\$ 1,246,012.88	\$ 830,649.86	\$ (305,879.00)	\$ 624,139.00	\$ 159,513.00	\$ 298,204.00	\$ 420,553.00
Business-Type Activities	(834,829.88)	2,115,831.00	(3,824,501.83)	1,730,906.57	(789,090.76)	(224,551.00)	1,526,284.00	461,235.00	61,048.00	763,613.00
<b>Total Government-Wide</b>	<u>\$ 2,950,156.79</u>	<u>\$ 3,091,446.37</u>	<u>\$ (2,643,743.49)</u>	<u>\$ 2,976,919.45</u>	<u>\$ 41,559.10</u>	<u>\$ (530,430.00)</u>	<u>\$ 2,150,423.00</u>	<u>\$ 620,748.00</u>	<u>\$ 359,252.00</u>	<u>\$ 1,184,166.00</u>

\* Amounts include the implementation of Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27*, and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB Statement No. 61*.

Source: Comprehensive Annual Financial Report Exhibit A-2.

**STERLING HIGH SCHOOL DISTRICT**  
Fund Balances, Governmental Funds  
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
General Fund:										
Restricted	\$ 4,157,886.76	\$ 3,611,367.50	\$ 2,409,411.42	\$ 1,312,036.12	\$ 319,176.04	\$ 215,105.64	\$ 463,300.00	\$ 73,492.00	\$ 270,252.00	\$ 295,858.00
Assigned	234,683.68	687,591.02	593,181.88	582,211.53	413,012.81	125,203.13	420,600.00	350,598.00	391,770.00	261,301.00
Unassigned (Deficit)	(336,449.47)	(362,448.70)	(325,350.36)	(292,676.43)	(364,951.00)	(315,201.77)	(249,661.00)	(182,535.00)	(226,085.00)	81,353.00
<b>Total General Fund</b>	<b>\$ 4,056,120.97</b>	<b>\$ 3,936,509.82</b>	<b>\$ 2,677,242.94</b>	<b>\$ 1,601,571.22</b>	<b>\$ 367,237.85</b>	<b>\$ 25,107.00</b>	<b>\$ 634,239.00</b>	<b>\$ 241,555.00</b>	<b>\$ 435,937.00</b>	<b>\$ 638,512.00</b>
All Other Governmental Funds:										
Restricted	\$ 977,014.20	3,096,806.80	\$ 1.39	\$ 4.39	\$ 3.39	\$ 45,344.39	\$ 45,341.00	\$ 45,341.00		
Assigned							8,114.00	14,046.00	\$ 15,899.00	\$ 49,249.00
Unassigned (Deficit)										(941.00)
<b>Total All Other Governmental Funds</b>	<b>\$ 977,014.20</b>	<b>\$ 3,096,806.80</b>	<b>\$ 1.39</b>	<b>\$ 4.39</b>	<b>\$ 3.39</b>	<b>\$ 45,344.39</b>	<b>\$ 53,455.00</b>	<b>\$ 59,387.00</b>	<b>\$ 15,899.00</b>	<b>\$ 48,308.00</b>

Source: Comprehensive Annual Financial Report Exhibit B-1.

**STERLING HIGH SCHOOL DISTRICT**  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
<b>Revenues:</b>										
Local Tax Levy	\$ 6,907,027.00	\$ 6,907,573.97	\$ 6,794,274.00	\$ 6,935,845.00	\$ 6,777,338.00	\$ 6,828,769.00	\$ 7,324,945.00	\$ 7,208,851.00	\$ 7,387,005.00	\$ 7,610,057.00
Tuition Charges	2,394,550.36	1,983,161.00	1,682,731.34	2,088,248.79	1,844,644.60	1,892,241.00	1,765,260.00	1,950,676.00	1,823,439.00	2,110,599.00
Rents and Royalties	13,860.00									
Interest Earned on Capital Reserve Funds	1,626.99	835.22	922.95	460.32	24.88					
Interest Earnings						2.00	73.00	35.00	237.00	367.00
Other Restricted Miscellaneous Revenues	46,317.00	77,928.00	68,363.00	74,556.00	160,019.00					
Unrestricted Miscellaneous Revenues	76,890.05	66,156.52	170,699.38	160,956.27	6,048.67	164,128.00	12,255.00	24,691.00	18,668.00	57,418.00
Federal Sources	353,619.27	366,256.67	304,456.55	374,625.21	357,086.14	7,253,574.00	6,695,531.00	1,478,936.00	335,020.00	398,008.00
State Sources	11,054,039.97	8,907,003.85	8,418,394.27	8,049,001.93	8,098,527.26	357,437.00	722,043.00	6,342,078.00	6,799,257.00	6,833,759.00
Local Sources	3,167.10	4,049.00	6,297.00		4,335.00					
<b>Total Revenue</b>	<b>20,851,097.74</b>	<b>18,312,964.23</b>	<b>17,446,138.49</b>	<b>17,683,693.52</b>	<b>17,248,023.55</b>	<b>16,496,151.00</b>	<b>16,520,107.00</b>	<b>17,005,267.00</b>	<b>16,363,626.00</b>	<b>17,010,208.00</b>
<b>Expenditures:</b>										
<b>Current:</b>										
<b>Instruction:</b>										
Regular Instruction	5,174,888.92	5,119,749.12	4,930,632.24	5,241,436.00	5,242,448.75	4,809,475.00	5,150,193.00	5,383,347.00	5,399,790.00	5,053,887.00
Special Education Instruction	861,264.30	856,486.44	920,214.84	855,318.19	784,123.74	1,116,376.00	875,215.00	678,092.00	809,346.00	834,121.00
Other Special Instruction	5,450.00	11,070.25	10,916.00	20,717.67	83,582.41					
Other Instruction	824,327.04	831,050.25	824,029.04	819,263.50	766,841.53	816,929.00	722,287.00	826,706.00	812,690.00	826,981.00
<b>Support Services and Undistributed Costs:</b>										
Tuition	509,377.39	429,866.17	345,396.61	626,616.29	370,539.56	258,382.00	327,766.00	743,065.00	743,456.00	735,708.00
Student and Instruction Related Services	1,725,298.99	1,606,046.17	1,477,993.09	1,536,830.58	1,374,907.60	1,374,037.00	1,444,185.00	1,755,987.00	1,550,841.00	1,390,855.00
Other Administrative Services	590,433.01	585,747.57	499,598.73	443,740.19	357,782.27	805,694.00	884,687.00	834,071.00	782,626.00	743,474.00
School Administrative Services	786,631.40	707,825.64	646,876.03	760,025.72	715,429.84	300,101.00	359,959.00	343,592.00	355,608.00	356,932.00
Plant Operations and Maintenance	1,466,824.01	1,413,813.55	1,659,165.65	1,648,038.15	1,541,861.67	1,650,163.00	1,599,400.00	1,716,252.00	1,798,341.00	1,811,534.00
Pupil Transportation	340,709.19	439,380.33	404,569.88	320,374.44	298,784.09	272,896.00	323,660.00	366,486.00	335,171.00	354,507.00
Personal Services - Employee Benefits	4,020,160.34	4,055,820.56	3,847,185.20	3,471,029.12	4,248,601.28	3,945,158.00	3,528,597.00	3,409,339.00	3,064,835.00	3,431,311.00
Capital Outlay	5,921,543.71	727,305.93	208,292.46	32,000.30	539,375.14	847,329.00	228,168.00	196,942.00	162,672.00	446,567.00
Transfer of Funds to Charter Schools				56,769.00						
<b>Debt Service:</b>										
Principal	475,000.00	475,000.00	480,000.00	480,000.00	485,000.00	485,000.00	490,000.00	495,000.00	515,000.00	500,000.00
Interest and Other Charges	149,370.89	94,000.00	115,600.00	137,200.00	159,025.00	179,637.00	199,238.00	218,429.00	268,234.00	291,983.00
<b>Total Expenditures</b>	<b>22,851,279.19</b>	<b>17,353,161.98</b>	<b>16,370,469.77</b>	<b>16,449,359.15</b>	<b>16,968,302.88</b>	<b>16,861,177.00</b>	<b>16,133,355.00</b>	<b>16,967,308.00</b>	<b>16,598,610.00</b>	<b>16,777,860.00</b>
<b>Excess (Deficiency) of Revenues</b>										
Over (Under) Expenditures	(2,000,181.45)	959,802.25	1,075,668.72	1,234,334.37	279,720.67	(365,026.00)	386,752.00	37,959.00	(234,984.00)	232,348.00
<b>Other Financing Sources (Uses):</b>										
Proceeds from Issuance of School Bonds		3,328,000.00								
Premium on School Bonds Issued		68,270.04								
Transfers In						6,002.00				333,833.00
Transfers Outs						(460,000.00)		(188,853.00)		(333,833.00)
<b>Total Other Financing Sources (Uses)</b>	<b>-</b>	<b>3,396,270.04</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(453,998.00)</b>	<b>-</b>	<b>(188,853.00)</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>\$ (2,000,181.45)</b>	<b>\$ 4,356,072.29</b>	<b>\$ 1,075,668.72</b>	<b>\$ 1,234,334.37</b>	<b>\$ 279,720.67</b>	<b>\$ (819,024.00)</b>	<b>\$ 386,752.00</b>	<b>\$ (150,894.00)</b>	<b>\$ (234,984.00)</b>	<b>\$ 232,348.00</b>
<b>Debt Service as a Percentage of Noncapital Expenditures</b>	<b>3.7%</b>	<b>3.4%</b>	<b>3.7%</b>	<b>3.8%</b>	<b>3.9%</b>	<b>4.2%</b>	<b>4.3%</b>	<b>4.3%</b>	<b>4.8%</b>	<b>4.8%</b>

Source: Comprehensive Annual Financial Report Exhibit B-2.

**STERLING HIGH SCHOOL DISTRICT**  
 General Fund - Unrestricted Miscellaneous Revenues by Source  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Interest on Deposits	\$ 9,188.86	\$ 8,379.52	\$ 3,634.52	\$ 6,212.87	\$ 3,091.36	\$ 2,775.00	\$ 1,409.00	\$ 2,501.00	\$ 4,442.00	\$ 32,493.00
Erate	26,727.32	40,613.47	30,819.08	87,143.01						
Tuition				30,257.27		1,892,241.00	1,765,260.00	1,950,676.00	1,823,439.00	2,110,599.00
Gate Receipts						8,388.00	10,037.00	8,266.00	9,764.00	17,544.00
Shared Services						150,000.00				
Miscellaneous	2,853.70	3,273.61	10,274.18	11,448.29		2,967.00	882.00	7,275.00	4,699.00	7,748.00
Rentals and Miscellaneous		13,190.00	23,240.00	1,020.00	1,468.90					
Restitution	300.00									
Refund of Prior Year's Expenditures	37,748.58	699.92	102,731.60	24,874.83	1,488.41			6,684.00		
Vending	71.59									
	<u>\$ 76,890.05</u>	<u>\$ 66,156.52</u>	<u>\$ 170,699.38</u>	<u>\$ 160,956.27</u>	<u>\$ 6,048.67</u>	<u>\$ 2,056,371.00</u>	<u>\$ 1,777,588.00</u>	<u>\$ 1,975,402.00</u>	<u>\$ 1,842,344.00</u>	<u>\$ 2,168,384.00</u>

Source: School District records.

## **REVENUE CAPACITY INFORMATION**

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**STERLING HIGH SCHOOL DISTRICT**  
Assessed Value and Actual Value of Taxable Property  
Last Ten Years  
*Unaudited*

**Borough of Magnolia**

Year Ended						Total Assessed	Public	Net Valuation	Tax-Exempt	Estimated Actual	Total Direct
Dec. 31	Vacant Land	Residential	Commercial	Industrial	Apartment	Value	Utilities <sup>(1)</sup>	Taxable	Property	(County Equalized ) Value	School Tax Rate <sup>(2)</sup>
2017	\$ 4,958,000.00	\$ 207,231,900.00	\$ 32,536,500.00	\$ 6,232,000.00	\$ 10,686,600.00	\$ 261,645,000.00	\$ 100.00	\$ 261,645,100.00	\$ 39,836,400.00	\$ 263,448,368.00	\$ 0.640
2016	5,057,300.00	207,170,300.00	32,228,600.00	6,232,000.00	10,686,600.00	261,374,800.00	100.00	261,374,900.00	39,832,000.00	260,084,020.00	0.634
2015	4,924,700.00	207,143,700.00	32,519,900.00	6,232,000.00	10,686,600.00	261,506,900.00	100.00	261,507,000.00	39,868,700.00	252,069,349.00	0.648
2014	4,959,600.00	207,714,100.00	31,311,600.00	7,582,000.00	10,714,400.00	262,281,700.00	100.00	262,281,800.00	39,285,600.00	256,607,991.83	0.693
2013	5,003,800.00	208,032,900.00	31,708,000.00	7,582,000.00	10,714,400.00	263,041,100.00	189,123.00	263,230,223.00	38,853,600.00	268,300,083.00	0.645
2012 <sup>(1)</sup>	5,165,400.00	208,123,300.00	30,596,100.00	7,582,000.00	11,479,900.00	262,946,700.00	204,786.00	263,151,486.00	43,833,000.00	296,017,185.00	0.635
2011	3,374,000.00	131,001,800.00	15,190,600.00	4,635,600.00	6,845,900.00	161,047,900.00	111,099.00	161,158,999.00	31,133,300.00	305,042,624.00	1.043
2010	3,535,600.00	130,928,800.00	15,377,100.00	4,635,600.00	6,845,900.00	161,423,000.00	145,452.00	161,568,452.00	30,959,700.00	301,694,228.00	1.095
2009	3,538,700.00	130,123,500.00	15,350,700.00	4,635,600.00	6,943,900.00	160,592,400.00	147,832.00	160,740,232.00	31,030,000.00	303,929,460.00	1.117
2008	3,669,300.00	129,499,600.00	15,631,600.00	4,635,600.00	6,945,900.00	160,382,000.00	139,785.00	160,521,785.00	23,275,700.00	295,260,383.00	1.108

**Borough of Somerdale**

Year Ended						Total Assessed	Public	Net Valuation	Tax-Exempt	Estimated Actual	Total Direct
Dec. 31	Vacant Land	Residential	Commercial	Industrial	Apartment	Value	Utilities <sup>(1)</sup>	Taxable	Property	(County Equalized ) Value	School Tax Rate <sup>(2)</sup>
2017	\$ 6,724,800.00	\$ 250,669,200.00	\$ 46,902,000.00	\$ 10,775,200.00	\$ 10,668,300.00	\$ 325,739,500.00	\$ 100.00	\$ 325,739,600.00	\$ 40,550,920.00	\$ 343,733,311.00	\$ 0.809
2016	6,704,500.00	246,715,700.00	46,806,000.00	10,775,200.00	10,668,300.00	321,669,700.00	100.00	321,669,800.00	40,413,520.00	335,628,357.00	0.750
2015	7,849,900.00	242,242,700.00	47,337,200.00	10,593,000.00	10,668,300.00	318,691,100.00	100.00	318,691,200.00	39,998,120.00	332,171,261.00	0.725
2014	7,592,900.00	238,044,700.00	48,685,600.00	10,593,900.00	10,668,300.00	315,585,400.00	100.00	315,585,500.00	40,013,920.00	321,346,222.39	0.642
2013	9,882,300.00	270,815,900.00	55,083,926.00	12,420,900.00	11,534,300.00	359,737,326.00	468,108.00	360,205,434.00	42,741,020.00	332,689,112.00	0.605
2012	7,740,700.00	269,216,800.00	55,460,926.00	13,320,900.00	11,734,300.00	357,473,626.00	493,524.00	357,967,150.00	41,831,020.00	362,039,810.00	0.590
2011	11,652,500.00	268,415,200.00	37,583,526.00	13,695,100.00	11,861,200.00	343,207,526.00	482,451.00	343,689,977.00	41,831,020.00	356,796,390.00	0.621
2010	11,202,300.00	268,689,200.00	38,260,600.00	13,852,200.00	12,198,500.00	344,202,800.00	618,511.00	344,821,311.00	41,860,020.00	349,765,208.00	0.686
2009 <sup>(1)</sup>	11,899,200.00	268,224,800.00	39,040,800.00	14,238,200.00	12,198,500.00	345,601,500.00	520,073.00	346,121,573.00	40,633,820.00	344,663,075.00	0.641
2008	1,852,800.00	148,046,400.00	27,557,800.00	8,351,300.00	6,881,800.00	192,690,100.00	267,761.00	192,957,861.00	25,266,420.00	341,393,323.00	1.185

**Borough of Stratford**

Year Ended						Total Assessed	Public	Net Valuation	Tax-Exempt	Estimated Actual	Total Direct
Dec. 31	Vacant Land	Residential	Commercial	Industrial	Apartment	Value	Utilities <sup>(1)</sup>	Taxable	Property	(County Equalized ) Value	School Tax Rate <sup>(2)</sup>
2017	\$ 1,952,000.00	\$ 332,370,500.00	\$ 58,690,500.00	-	\$ 19,051,800.00	\$ 412,064,800.00	\$ 100.00	\$ 412,064,900.00	\$ 158,515,300.00	\$ 427,668,193.00	\$ 0.691
2016	1,910,700.00	332,339,600.00	59,786,600.00	-	19,051,800.00	413,088,700.00	100.00	413,088,800.00	158,668,600.00	427,792,367.00	0.667
2015	1,948,700.00	331,915,300.00	60,706,200.00	-	19,051,800.00	413,622,000.00	100.00	413,622,100.00	158,767,400.00	431,242,479.00	0.702
2014	2,028,800.00	331,915,900.00	62,743,100.00	-	19,410,700.00	416,098,500.00	100.00	416,098,600.00	158,535,400.00	426,787,872.25	0.709
2013	1,264,800.00	224,522,200.00	44,441,000.00	-	11,293,700.00	281,521,700.00	759,268.00	282,280,968.00	114,456,600.00	452,277,496.00	1.084
2012	1,239,600.00	224,833,900.00	45,319,200.00	-	11,368,700.00	282,761,400.00	468,312.00	283,229,712.00	114,362,700.00	492,100,514.00	1.056
2011	1,299,600.00	224,379,500.00	48,385,800.00	-	11,719,200.00	285,784,100.00	452,738.00	286,236,838.00	114,302,700.00	511,388,419.00	1.053
2010	1,239,600.00	223,754,900.00	49,017,800.00	-	11,719,200.00	285,731,500.00	534,531.00	286,266,031.00	114,504,500.00	519,218,591.00	1.114
2009	1,270,400.00	223,821,900.00	48,569,200.00	-	11,719,200.00	285,380,700.00	553,109.00	285,933,809.00	113,997,708.00	511,054,933.00	1.113
2008	1,102,000.00	223,214,100.00	50,293,300.00	-	11,719,200.00	286,328,600.00	533,921.00	286,862,521.00	114,170,300.00	499,930,936.00	1.158

(1) reassessment

(1) taxable value of communication equipment.

(2) tax rates are per \$100.00 of assessed valuation.

Source: Camden County Board of Taxation.



**STERLING HIGH SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Six Years  
 (Rate per \$100 of Assessed Value)  
*Unaudited*

**Borough of Magnolia**

Year Ended Dec. 31	School District Direct Rate			Overlapping Rates			Total Direct and Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local School District	Borough of Magnolia	Camden County	
2017	\$ 0.604	\$ 0.036	\$ 0.640	\$ 1.560	\$ 1.037	\$ 0.899	\$ 4.136
2016	0.605	0.030	0.634	1.481	1.022	0.883	4.020
2015	0.616	0.032	0.648	1.384	1.002	0.847	3.881
2014	0.658	0.035	0.693	1.316	0.983	0.834	3.826
2013	0.614	0.031	0.645	1.262	0.969	0.849	3.725
2012	0.599	0.036	0.635	1.215	0.934	0.869	3.653

**Borough of Somerdale**

Year Ended Dec. 31	School District Direct Rate			Overlapping Rates			Total Direct and Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local School District	Borough of Somerdale	Camden County	
2017	\$ 0.764	\$ 0.045	\$ 0.809	\$ 1.409	\$ 1.099	\$ 0.942	\$ 4.259
2016	0.715	0.035	0.750	1.372	1.094	0.925	4.141
2015	0.691	0.034	0.725	1.351	1.090	0.916	4.082
2014	0.609	0.033	0.642	1.316	1.084	0.870	3.912
2013	0.576	0.029	0.605	1.065	0.937	0.769	3.376
2012	0.556	0.034	0.590	1.011	0.905	0.812	3.318

**Borough of Stratford**

Year Ended Dec. 31	School District Direct Rate			Overlapping Rates			Total Direct and Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local School District	Borough of Stratford	Camden County	
2017	\$ 0.651	\$ 0.040	\$ 0.691	\$ 1.696	\$ 0.980	\$ 0.871	\$ 4.238
2016	0.636	0.031	0.667	1.618	0.961	0.862	4.108
2015	0.668	0.035	0.702	1.538	0.937	0.864	4.041
2014	0.673	0.036	0.709	1.480	0.916	0.824	3.929
2013	1.032	0.052	1.084	2.154	1.344	1.250	5.832
2012	0.998	0.060	1.056	2.128	1.303	1.248	5.735

<sup>(1)</sup> reassessment

Source: Municipal Tax Collector.

**STERLING HIGH SCHOOL DISTRICT**  
Principal Property Tax Payers  
Current Year and Nine Years Ago  
*Unaudited*

<u>Taxpayer</u>	2017			2008		
	Taxable Assessed	Rank	% of Total District Net	Taxable Assessed	Rank	% of Total District Net
	<u>Value</u>		<u>Assessed Value</u>	<u>Value</u>		<u>Assessed Value</u>
Coventry Apts	\$ 5,700,000.00	1	2.18%	\$ 3,150,000.00	2	1.96%
1 Commerce Dr Holdings	5,250,000.00	2	2.01%			
Wal-Mart	3,645,000.00	3	1.39%			
Raab Family Partnership	2,462,500.00	4	0.94%	1,392,000.00	4	0.87%
Walgreen Eastern Co.	2,115,600.00	5	0.81%	1,400,000.00	3	0.87%
F.V.B. Enterprises	1,561,900.00	6	0.60%	975,000.00	6	0.61%
Green Gardens Apts	1,482,800.00	7	0.57%	1,000,000.00	5	0.62%
Auto Zone	1,419,500.00	8	0.54%			
Magnolia Equities LLC	1,147,600.00	9	0.44%			
Magnolia Property LLC	929,900.00	10	0.36%			
Barrington SFP Associates				4,014,200.00	1	2.50%
Raab Family Partnership				903,900.00	7	0.56%
Albert Gentile				637,000.00	8	0.40%
Scannelli Urban Renewal				588,800.00	9	0.37%
Eckerd Corporation				547,000.00	10	0.34%
<b>Total</b>	<b>\$ 25,714,800.00</b>		<b>9.83%</b>	<b>\$ 14,607,900.00</b>		<b>9.10%</b>

<u>Taxpayer</u>	2017			2008		
	Taxable Assessed	Rank	% of Total District Net	Taxable Assessed	Rank	% of Total District Net
	<u>Value</u>		<u>Assessed Value</u>	<u>Value</u>		<u>Assessed Value</u>
Wal-Mart Property Owners	\$ 17,573,100.00	1	5.39%			
Buchman, Myron & Tanya Toby	3,700,000.00	2	1.14%	\$ 2,319,500.00	2	1.20%
National Realty Property Owners	3,130,600.00	3	0.96%	7,000,000.00	1	3.63%
Warwick Terrace	2,029,000.00	4	0.62%	1,330,000.00	3	0.69%
Somerdale Equities, LLC	1,924,900.00	5	0.59%	1,237,500.00	5	0.64%
JMK Investment Co., Inc.	1,906,100.00	6	0.59%	1,282,500.00	4	0.66%
Kiejdan Family, LLC	1,624,000.00	7	0.50%	1,046,100.00	7	0.54%
Rite Aid of New Jersey	1,512,900.00	8	0.46%	696,800.00	9	0.36%
Wawn, LLC	1,338,200.00	9	0.41%	870,000.00	8	0.45%
Somerdale Partners, LLC	1,201,500.00	10	0.37%			
600 White Horse Pike, LLC				1,153,000.00	6	0.60%
Chioles Enterprises				501,000.00	10	0.26%
<b>Total</b>	<b>\$ 35,940,300.00</b>		<b>11.03%</b>	<b>\$ 17,436,400.00</b>		<b>9.04%</b>

<u>Taxpayer</u>	2017			2008		
	Taxable Assessed	Rank	% of Total District Net	Taxable Assessed	Rank	% of Total District Net
	<u>Value</u>		<u>Assessed Value</u>	<u>Value</u>		<u>Assessed Value</u>
Woodmere Investment Association	\$ 7,355,700.00	1	1.79%	\$ 4,200,000.00	2	1.46%
Stratford Court Apartments	4,660,000.00	2	1.13%			
18 W Laurel Real Estate LLC	4,084,300.00	3	0.99%			
Brookview Manor Apartments	3,517,200.00	4	0.85%			
AEJ Stratford LLC	3,515,000.00	5	0.85%	4,791,900.00	1	1.67%
Echelon Ford Real Estate Holdings	3,182,100.00	6	0.77%	2,841,100.00	4	0.99%
Stratford Investors	2,519,800.00	7	0.61%			
Stratford Properties LLC	2,500,000.00	8	0.61%	1,764,600.00	6	0.62%
La Martinique Bowling Academy	2,316,400.00	9	0.56%	1,560,600.00	8	0.54%
Pep Boys	2,091,300.00	10	0.51%			
J. Tietelbaum Nursing Home				2,913,000.00	3	1.02%
Laurel Mills				1,940,000.00	5	0.68%
Gross & Kowitz Shopping Center				1,634,900.00	7	0.57%
Stanton Melzer				1,489,200.00	9	0.52%
Aldi, Inc.				1,439,300.00	10	0.50%
<b>Total</b>	<b>\$ 35,741,800.00</b>		<b>8.67%</b>	<b>\$ 24,574,600.00</b>		<b>8.57%</b>

Source: Municipal Tax Assessor

**STERLING HIGH SCHOOL DISTRICT**  
 Property Tax Levies and Collections  
 Last Ten Fiscal Years  
*Unaudited*

---

Fiscal Year Ended <u>June 30.</u>	School District Taxes Levied for the <u>Fiscal Year</u>	Collected within the Fiscal Year of the <u>the Levy</u> <sup>(1)</sup>		Collections in <u>Subsequent Years</u>
		<u>Amount</u>	Percentage <u>of Levy</u>	
2017	\$ 6,907,027.00	\$ 6,827,906.00	98.85%	\$ 79,121.00
2016	6,907,573.97	6,907,573.97	100.00%	-
2015	6,794,274.00	6,794,274.00	100.00%	-
2014	6,935,845.00	6,935,845.00	100.00%	-
2013	6,777,338.00	6,777,338.00	100.00%	-
2012	6,828,769.00	6,828,769.00	100.00%	-
2011	7,324,945.00	7,324,945.00	100.00%	-
2010	7,208,851.00	7,208,851.00	100.00%	-
2009	7,387,005.00	7,387,005.00	100.00%	-
2008	7,610,057.00	7,610,057.00	100.00%	-

<sup>(1)</sup> School District taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the School District the entire property tax balance, in the amount voted or certified prior to the end of the school year.

---

*Source: School District records.*

## **DEBT CAPACITY INFORMATION**

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

**STERLING HIGH SCHOOL DISTRICT**  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended <u>June 30,</u>	Governmental <u>Activities</u>			Total <u>School District</u>	Percentage of Personal <u>Income</u> <sup>(3)</sup>	<u>Per Capita</u> <sup>(4)</sup>
	General Obligation <u>Bonds</u> <sup>(1)</sup>	Capital <u>Leases</u> <sup>(1)</sup>	Business-Type <u>Activities</u> <sup>(2)</sup>			
<b>Borough of Magnolia</b>						
2016	\$ 1,197,455.06	-	-	\$ 1,197,455.06	*	\$ 278.54
2015	474,067.19	-	-	474,067.19	0.23%	110.30
2014	595,192.00	-	-	595,192.00	0.30%	138.38
2013	723,632.00	-	-	723,632.00	0.37%	167.74
2012	851,532.50	-	-	851,532.50	0.44%	196.61
2011	972,892.83	-	-	972,892.83	0.51%	224.69
2010	1,098,381.84	-	-	1,098,381.84	0.60%	252.97
2009	1,224,706.89	-	-	1,224,706.89	0.68%	282.71
2008	1,455,231.90	-	-	1,455,231.90	0.81%	335.77
2007	1,576,025.27	-	-	1,576,025.27	0.90%	361.89
<b>Borough of Somerdale</b>						
2016	\$ 1,544,475.30	-	-	\$ 1,544,475.30	*	\$ 280.51
2015	606,935.73	-	-	606,935.73	0.23%	111.16
2014	752,368.00	-	-	752,368.00	0.30%	140.13
2013	887,784.00	-	-	887,784.00	0.37%	167.89
2012	1,020,110.00	-	-	1,020,110.00	0.44%	195.09
2011	1,148,874.77	-	-	1,148,874.77	0.50%	222.78
2010	1,286,348.92	-	-	1,286,348.92	0.59%	249.73
2009	1,434,441.09	-	-	1,434,441.09	0.68%	281.65
2008	1,698,617.60	-	-	1,698,617.60	0.81%	333.65
2007	1,845,051.60	-	-	1,845,051.60	0.90%	360.78
<b>Borough of Stratford</b>						
2016	\$ 1,991,069.64	-	-	\$ 1,991,069.64	*	\$ 284.40
2015	798,997.08	-	-	798,997.08	0.24%	113.93
2014	1,012,440.00	-	-	1,012,440.00	0.31%	144.59
2013	1,228,584.00	-	-	1,228,584.00	0.39%	175.26
2012	1,453,357.50	-	-	1,453,357.50	0.46%	206.44
2011	1,688,232.39	-	-	1,688,232.39	0.54%	240.39
2010	1,915,269.24	-	-	1,915,269.24	0.65%	272.25
2009	2,135,852.01	-	-	2,135,852.01	0.73%	303.22
2008	2,493,150.50	-	-	2,493,150.50	0.85%	353.14
2007	2,725,923.14	-	-	2,725,923.14	0.96%	384.20

## Sources:

<sup>(1)</sup> School District records

<sup>(2)</sup> No outstanding debt exists for business-type activities.

<sup>(3)</sup> Personal income has been estimated based upon the municipal population and per capita.

<sup>(4)</sup> Per Capita calculation based upon population information provided by the New Jersey Department of Labor and Workforce Development.

\* information not available

**STERLING HIGH SCHOOL DISTRICT**  
Ratios of Net General Bonded Debt Outstanding  
Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable <sup>(2)</sup>	Per Capita <sup>(3)</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding <sup>(1)</sup>		
<b>Borough of Magnolia</b>					
2016	\$ 1,197,455.06	-	\$ 1,197,455.06	0.46%	\$ 278.54
2015	474,067.19	-	474,067.19	0.18%	110.30
2014	595,192.00	-	595,192.00	0.23%	138.38
2013	723,632.00	-	723,632.00	0.27%	167.74
2012	851,532.50	-	851,532.50	0.32%	196.61
2011	972,892.83	-	972,892.83	0.60%	224.69
2010	1,098,381.84	-	1,098,381.84	0.68%	252.97
2009	1,224,706.89	-	1,224,706.89	0.76%	282.71
2008	1,455,231.90	-	1,455,231.90	0.91%	335.77
2007	1,576,025.27	-	1,576,025.27	0.98%	361.89
<b>Borough of Somerdale</b>					
2016	\$ 1,544,475.30	-	\$ 1,544,475.30	0.48%	\$ 280.51
2015	606,935.73	-	606,935.73	0.19%	111.16
2014	752,368.00	-	752,368.00	0.24%	140.13
2013	887,784.00	-	887,784.00	0.25%	167.89
2012	1,020,110.00	-	1,020,110.00	0.28%	195.09
2011	1,148,874.77	-	1,148,874.77	0.33%	222.78
2010	1,286,348.92	-	1,286,348.92	0.37%	249.73
2009	1,434,441.09	-	1,434,441.09	0.41%	281.65
2008	1,698,617.60	-	1,698,617.60	0.88%	333.65
2007	1,845,051.60	-	1,845,051.60	0.96%	360.78
<b>Borough of Stratford</b>					
2016	\$ 1,991,069.64	-	\$ 1,991,069.64	0.48%	\$ 284.40
2015	798,997.08	-	798,997.08	0.19%	113.93
2014	1,012,440.00	-	1,012,440.00	0.24%	144.59
2013	1,228,584.00	-	1,228,584.00	0.44%	175.26
2012	1,453,357.50	-	1,453,357.50	0.51%	206.44
2011	1,688,232.39	-	1,688,232.39	0.59%	240.39
2010	1,915,269.24	-	1,915,269.24	0.67%	272.25
2009	2,135,852.01	-	2,135,852.01	0.75%	303.22
2008	2,493,150.50	-	2,493,150.50	0.87%	353.14
2007	2,725,923.14	-	2,725,923.14	0.95%	384.20

## Sources:

<sup>(1)</sup> School District records

<sup>(2)</sup> Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation.

<sup>(3)</sup> Per Capita calculation based upon population information provided by the New Jersey Department of Labor and Workforce Development.

**STERLING HIGH SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2016  
*Unaudited*

<b>Borough of Magnolia</b>	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to Borough of Magnolia</u>
Municipal Debt: <sup>(1)</sup>				
Borough of Magnolia School District	\$ 3,765,000.00	\$ 3,765,000.00		
Sterling Regional High School	1,197,455.06	1,197,455.06		
Self-Liquidating Purposes	427,661.69	427,661.69		
Municipal General Obligations	<u>3,131,712.85</u>	<u>472.73</u>	<u>\$ 3,131,240.12</u>	<u>\$ 3,131,240.12</u>
	<u>8,521,829.60</u>	<u>5,390,589.48</u>	<u>3,131,240.12</u>	<u>3,131,240.12</u>
Overlapping Debt Apportioned to the Municipality:				
County of Camden: <sup>(2)</sup>				
General:				
Bonds	38,880,000.00	5,227,853.00 <sup>(3)</sup>	33,652,147.00	235,460.50 <sup>(5)</sup>
Loan Agreements	366,005,773.00		366,005,773.00	2,560,903.57 <sup>(5)</sup>
Bonds Issued by Other Public Bodies Guaranteed by the County	<u>313,336,736.00</u>	<u>313,336,736.00</u> <sup>(4)</sup>		
	<u>718,222,509.00</u>	<u>318,564,589.00</u>	<u>399,657,920.00</u>	<u>2,796,364.08</u>
	<u><u>\$ 726,744,338.60</u></u>	<u><u>\$ 323,955,178.48</u></u>	<u><u>\$ 402,789,160.12</u></u>	<u><u>\$ 5,927,604.20</u></u>

## Sources:

<sup>(1)</sup> 2016 Annual Debt Statement - Borough of Magnolia

<sup>(2)</sup> County of Camden

<sup>(3)</sup> includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

<sup>(4)</sup> deductible in accordance with N.J.S. 40:37A-80

<sup>(5)</sup> Such debt is allocated as a proportion of the Borough's share of the total 2016 Equalized Value, which is .70%.  
 The source for this computation was the 2016 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

(Continued)

**STERLING HIGH SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2016  
*Unaudited*

<b>Borough of Somerdale</b>	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to Borough of Somerdale</u>
Municipal Debt: <sup>(1)</sup>				
Somerdale Borough School District	\$ 765,000.00	\$ 765,000.00		
Sterling Regional High School	1,557,528.12	1,557,528.12		
Self-Liquidating Purposes	4,267,435.76	4,267,435.76		
Municipal / County General Obligations	<u>4,180,309.00</u>		<u>\$ 4,180,309.00</u>	<u>\$ 4,180,309.00</u>
	<u>10,770,272.88</u>	<u>6,589,963.88</u>	<u>4,180,309.00</u>	<u>4,180,309.00</u>
Overlapping Debt Apportioned to the Municipality:				
County of Camden: <sup>(2)</sup>				
General:				
Bonds	38,880,000.00	5,227,853.00 <sup>(3)</sup>	33,652,147.00	303,913.59 <sup>(5)</sup>
Loan Agreements	366,005,773.00		366,005,773.00	3,305,409.60 <sup>(5)</sup>
Bonds Issued by Other Public Bodies				
Guaranteed by the County	<u>313,336,736.00</u>	<u>313,336,736.00</u> <sup>(4)</sup>		
	<u>718,222,509.00</u>	<u>318,564,589.00</u>	<u>399,657,920.00</u>	<u>3,609,323.19</u>
	<u>\$ 728,992,781.88</u>	<u>\$ 325,154,552.88</u>	<u>\$ 403,838,229.00</u>	<u>\$ 7,789,632.19</u>

**Sources:**

<sup>(1)</sup> 2016 Annual Debt Statement - Borough of Somerdale

<sup>(2)</sup> County of Camden

<sup>(3)</sup> includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

<sup>(4)</sup> deductible in accordance with N.J.S. 40:37A-80

<sup>(5)</sup> Such debt is allocated as a proportion of the Borough's share of the total 2016 Equalized Value, which is .90%.

The source for this computation was the 2016 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

(Continued)



**STERLING HIGH SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2016  
*Unaudited*

<b>Borough of Stratford</b>	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to Borough of Stratford</u>
Municipal Debt: <sup>(1)</sup>				
Stratford Borough School District	\$ 4,621,000.00	\$ 4,621,000.00		
Sterling Regional High School	1,991,069.64	1,991,069.64		
Self-Liquidating Purposes	153,900.00	153,900.00		
Municipal / County General Obligations	<u>3,089,138.00</u>		<u>\$ 3,089,138.00</u>	<u>\$ 3,089,138.00</u>
	<u>9,855,107.64</u>	<u>6,765,969.64</u>	<u>3,089,138.00</u>	<u>3,089,138.00</u>
Overlapping Debt Apportioned to the Municipality: County of Camden: <sup>(2)</sup>				
General:				
Bonds	38,880,000.00	5,227,853.00 <sup>(3)</sup>	33,652,147.00	387,185.23 <sup>(5)</sup>
Loan Agreements	366,005,773.00		366,005,773.00	4,211,084.33 <sup>(5)</sup>
Bonds Issued by Other Public Bodies Guaranteed by the County	<u>313,336,736.00</u>	<u>313,336,736.00</u> <sup>(4)</sup>		
	<u>718,222,509.00</u>	<u>318,564,589.00</u>	<u>399,657,920.00</u>	<u>4,598,269.56</u>
	<u>\$ 728,077,616.64</u>	<u>\$ 325,330,558.64</u>	<u>\$ 402,747,058.00</u>	<u>\$ 7,687,407.56</u>

**Sources:**

<sup>(1)</sup> 2016 Annual Debt Statement - Borough of Stratford

<sup>(2)</sup> County of Camden

<sup>(3)</sup> includes reserve for payment of bonds, other accounts receivable, and general obligation pension refunding bonds

<sup>(4)</sup> deductible in accordance with N.J.S. 40:37A-80

<sup>(5)</sup> Such debt is allocated as a proportion of the Borough's share of the total 2016 Equalized Value, which is 1.15%.

The source for this computation was the 2016 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

**STERLING HIGH SCHOOL DISTRICT**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years  
*Unaudited*

Legal Debt Margin Calculation for Calendar Year 2016:

Average Equalized Valuation Basis: <sup>(1)</sup>

Borough of Magnolia	\$ 257,866,963.00
Borough of Somerdale	332,596,327.00
Borough of Stratford	<u>428,768,558.00</u>

[A] \$ 1,019,231,848.00

Debt limit (3% of average equalization value) <sup>(2)</sup>	[B] \$ 30,576,955.44
Total Net Debt Applicable to Limit	[C] <u>4,258,000.00</u>

Legal Debt Margin [B-C] \$ 26,318,955.44

	Fiscal Year Ended June 30,									
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Debt limit	\$ 26,318,955.44	\$ 25,710,833.95	\$ 28,865,603.50	\$ 29,576,755.87	\$ 30,468,391.72	\$ 45,968,958.00	\$ 45,956,773.00	\$ 43,358,287.00	\$ 40,112,318.00	\$ 36,045,654.00
Total net debt applicable to limit <sup>(3)</sup>	<u>4,258,000.00</u>	<u>4,733,000.00</u>	<u>1,880,000.00</u>	<u>2,360,000.00</u>	<u>2,840,000.00</u>	<u>3,325,000.00</u>	<u>3,810,000.00</u>	<u>4,300,000.00</u>	<u>4,795,000.00</u>	<u>5,647,000.00</u>
Legal debt margin	<u>\$ 22,060,955.44</u>	<u>\$ 20,977,833.95</u>	<u>\$ 26,985,603.50</u>	<u>\$ 27,216,755.87</u>	<u>\$ 27,628,391.72</u>	<u>\$ 42,643,958.00</u>	<u>\$ 42,146,773.00</u>	<u>\$ 39,058,287.00</u>	<u>\$ 35,317,318.00</u>	<u>\$ 30,398,654.00</u>
Total net debt applicable to the limit as a percentage of debt limit	16.18%	18.41%	6.51%	7.98%	9.32%	7.23%	8.29%	9.92%	11.95%	15.67%

Sources:

<sup>(1)</sup> Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

<sup>(2)</sup> Limit set by N.J.S.A. 18A:24-19 for a regional school district

<sup>(3)</sup> School District records

## **DEMOGRAPHIC AND ECONOMIC INFORMATION**

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

**STERLING HIGH SCHOOL DISTRICT**  
Demographic and Economic Statistics  
Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended <u>June 30,</u>	<u>Population</u> <sup>(1)</sup>	<u>Personal Income</u> <sup>(2)</sup>	<u>Per Capita Personal Income</u> <sup>(3)</sup>	<u>Unemployment Rate</u> <sup>(4)</sup>
<b>Borough of Magnolia</b>				
2016	4,299	*	*	5.3%
2015	4,298	\$ 206,665,032.00	\$ 48,084.00	6.6%
2014	4,301	201,656,686.00	46,886.00	7.6%
2013	4,314	194,462,178.00	45,077.00	5.8%
2012	4,331	193,777,602.00	44,742.00	16.5%
2011	4,330	191,017,950.00	44,115.00	16.3%
2010	4,342	182,333,606.00	41,993.00	16.5%
2009	4,332	180,388,812.00	41,641.00	15.9%
2008	4,334	179,310,582.00	41,373.00	10.3%
2007	4,355	174,226,130.00	40,006.00	7.9%
<b>Borough of Somerdale</b>				
2016	5,506	*	*	5.6%
2015	5,460	\$ 262,538,640.00	\$ 48,084.00	6.2%
2014	5,369	251,730,934.00	46,886.00	7.6%
2013	5,288	238,367,176.00	45,077.00	9.7%
2012	5,229	233,955,918.00	44,742.00	10.1%
2011	5,157	227,501,055.00	44,115.00	9.9%
2010	5,151	216,305,943.00	41,993.00	10.1%
2009	5,093	212,077,613.00	41,641.00	9.6%
2008	5,091	210,629,943.00	41,373.00	6.1%
2007	5,114	204,590,684.00	40,006.00	4.6%
<b>Borough of Stratford</b>				
2016	7,001	*	*	5.0%
2015	7,013	\$ 337,213,092.00	\$ 48,084.00	5.8%
2014	7,002	328,295,772.00	46,886.00	7.3%
2013	7,010	315,989,770.00	45,077.00	9.1%
2012	7,040	314,983,680.00	44,742.00	8.2%
2011	7,023	309,819,645.00	44,115.00	8.1%
2010	7,035	295,420,755.00	41,993.00	8.3%
2009	7,044	293,319,204.00	41,641.00	7.9%
2008	7,060	292,093,380.00	41,373.00	5.0%
2007	7,095	283,842,570.00	40,006.00	3.8%

**Sources:**

<sup>(1)</sup> Annual Estimates of the Resident Population for Municipalities in New Jersey, by County: July 1, 2007 to July 1, 2016.

<sup>(2)</sup> Personal income has been estimated based upon the municipal population and per capita personal income.

<sup>(3)</sup> Regional Economic Information System, Bureau of Economic Analysis, November 2016.

<sup>(4)</sup> New Jersey Department of Labor and Workforce Development - Unemployment Statistics

\* information not available

**STERLING HIGH SCHOOL DISTRICT**  
Principal Non-Governmental Employers  
Current Year and Nine Years Ago  
*Unaudited*

---

2017				2008		
<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>

---

*Source: Individual employers.*

Information regarding the ten principal non-governmental employers for 2017 and 2008 could not be accumulated by the School District as a result of not having a source from which to obtain such information.

## **OPERATING INFORMATION**

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**STERLING HIGH SCHOOL DISTRICT**  
 Full-Time Equivalent School District Employees by Function/Program  
 Last Ten Fiscal Years  
*Unaudited*

<u>Function / Program</u>	Fiscal Year Ended June 30,									
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Instruction:										
Regular Instruction	70.1	63.7	63.5	63.6	64.2	73.4	71.0	72.0	70.0	80.6
Special Education Instruction	11.4	15.0	14.0	22.0	20.0	11.5	12.0	12.0	11.0	11.8
Other Special Instruction	20.0	16.0	11.0	6.4	6.0	7.0	9.0	9.0	6.0	12.0
Other Instruction	9.3	9.7	10.0	11.5	14.5	10.0	10.0	10.0	10.0	6.0
Support Services:										
Other Administrative Services	1.0	1.5	2.2	2.2	3.0	3.0	3.0	3.0	3.0	2.0
School Administrative Services	10.9	12.0	13.5	12.4	8.8	8.0	8.0	9.0	9.0	6.7
General and Business Administrative Services	3.9	3.8	4.0					4.0	4.0	4.0
Plant Operations and Maintenance	9.6	7.6	9.8	9.6	8.8	10.0	18.0	16.0	17.0	17.0
<b>Total</b>	<b>136.2</b>	<b>129.3</b>	<b>128.0</b>	<b>127.7</b>	<b>125.3</b>	<b>122.9</b>	<b>131.0</b>	<b>135.0</b>	<b>130.0</b>	<b>140.1</b>

*Source: School District records*

**STERLING HIGH SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
*Unaudited*

---

<u>Fiscal Year Ended June 30.</u>	<u>Enrollment</u>	<u>Operating Expenditures *</u>	<u>Cost Per Pupil</u>	<u>Percentage Change</u>	<u>Teaching Staff (Certified)</u>	<u>Pupil / Teacher Ratio Elementary</u>	<u>Average Daily Enrollment (ADE)</u>	<u>Average Daily Attendance (ADA)</u>	<u>% Change in Average Daily Enrollment</u>	<u>Student Attendance Percentage</u>
2017	950	\$ 16,305,364.59	\$ 17,163.54	2.51%	93	1:10	948.0	908.0	-1.89%	95.58%
2016	959	16,056,856.05	16,743.33	3.04%	86	1:11	966.3	916.3	1.10%	94.58%
2015	958	15,566,577.31	16,249.04	-7.21%	87	1:11	955.8	920.1	6.56%	96.27%
2014	899	15,743,389.85	17,512.11	0.85%	85	1:11	897.0	857.6	-0.55%	95.40%
2013	909	15,784,902.74	17,365.13	10.76%	84	1:11	902.0	859.0	-4.14%	95.27%
2012	979	15,349,211.00	15,678.46	2.73%	85	1:12	941.0	897.4	-2.97%	95.37%
2011	997	15,215,949.00	15,261.73	2.37%	93	1:11	969.8	879.9	-10.74%	90.73%
2010	1,077	16,056,937.00	14,908.95	-3.70%	92	1:12	1,086.5	1,047.1	6.71%	96.37%
2009	1,011	15,652,704.00	15,482.40	4.32%	89	1:11	1,018.2	965.2	1.70%	94.79%
2008	1,047	15,539,310.00	14,841.75	-2.95%	91	1:12	1,001.2	958.2	-4.56%	95.71%

---

Sources: School District records

\* operating expenditures equal total expenditures less capital outlay, transfer to charter school, and debt service.



**STERLING HIGH SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
*Unaudited*

	Fiscal Year Ended June 30,									
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
School District Building:										
High School:										
Sterling High School (1960)										
Square Feet	160,844	160,844	160,844	160,844	160,844	160,844	160,844	160,844	160,844	160,844
Functional Capacity (students)	995	995	995	995	995	995	995	995	995	995
Enrollment	950	959	958	899	909	979	997	1,077	1,011	1,047
Other:										
Garage										
Square Feet	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
Concession Stand										
Square Feet							850	850	850	850
South Jersey Technology Program /										
Concession Stand										
Square Feet	11,420	11,420	11,420	11,420	11,420	11,420	11,420	11,420	11,420	11,420
Sterling Academy (2013)										
Square Feet	40,881	40,881	40,881	40,881						
Number of Schools at June 30, 2017										
High School = 1										
Other = 3										

Note: Year of original construction is shown in parentheses. Enrollment is based on the annual October School District count. Function Capacity is based on the F.E.S. Formula utilizing New Jersey Department of Education guidelines.

Source: School District records.

**STERLING HIGH SCHOOL DISTRICT**  
 Schedule of Required Maintenance for School Facilities  
 Last Ten Fiscal Years  
*Unaudited*

Undistributed Expenditures - Required Maintenance for School Facilities

11-000-261-xxx

		<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
* <u>School Facilities</u>	<u>Project # (s)</u>										
Sterling High School	N/A	\$ 386,337.53	\$ 275,771.33	\$ 346,153.43	\$ 271,776.57	\$ 203,798.77	\$ 347,487.00	\$ 234,400.00	\$ 321,974.00	\$ 630,078.00	\$ 462,593.00
Total School Facilities		<u>\$ 386,337.53</u>	<u>\$ 275,771.33</u>	<u>\$ 346,153.43</u>	<u>\$ 271,776.57</u>	<u>\$ 203,798.77</u>	<u>\$ 347,487.00</u>	<u>\$ 234,400.00</u>	<u>\$ 321,974.00</u>	<u>\$ 630,078.00</u>	<u>\$ 462,593.00</u>

\* School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3).

Source: School District records.

**STERLING HIGH SCHOOL DISTRICT**  
 Insurance Schedule  
 June 30, 2017  
*Unaudited*

---

	<u>Coverage</u>	<u>Self-Insured Retention</u>	<u>Deductible</u>
School Package Policy <sup>(1)</sup>			
Building and Contents (All Locations):			
Limits of Liability per Occurrence	\$ 250,000.00		\$ 2,500.00
General and Automobile Liability	5,000,000.00		
Excess Liability (General and Automobile)	5,000,000.00		
Comprehensive Crime:			
Money and Securities	50,000.00 each loss		
Blanket Dishonesty Bond	100,000.00 each person / 500,000.00 per loss		
Computer Fraud	50,000.00		
Forgery and Alteration	50,000.00		
Environmental Impairment Liability	1,000,000.00		
School Leaders Errors & Omission <sup>(2)</sup>	6,000,000.00	15,000.00	
Workers' Compensation <sup>(2)</sup>	2,000,000.00		
Surety Bonds <sup>(3)</sup>			
Board Secretary	250,000.00		

<sup>(1)</sup> School Alliance Insurance Fund

<sup>(2)</sup> New Jersey School Boards Association Insurance Group

<sup>(3)</sup> Selective Insurance Company

---

Source: School District records

**SINGLE AUDIT SECTION**

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY THE STATE OF NEW JERSEY CIRCULAR 15-08-OMB**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Sterling High School District  
Somerdale, New Jersey 08083

**Report on Compliance for Major State Program**

We have audited the Sterling High School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on the School District's major state program for the fiscal year ended June 30, 2017. The School District's major state program is identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

**Management's Responsibility**

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state award applicable to its state program.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for the School District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Sterling High School District's, in the County of Camden, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the School District's compliance.

**Opinion on Major State Program**

In our opinion, the Sterling High School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2017.

### Report on Internal Control Over Compliance

Management of the Sterling High School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



L. Jarred Corn  
Certified Public Accountant  
Public School Accountant No. CS 00219700

Voorhees, New Jersey  
December 1, 2017

**STERLING HIGH SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2017

Federal Grantor / Pass-through Grantor / Program or Cluster Title	Federal CFDA Number	Federal FAIN Number	Pass-Through Entity Identifying Number	Program or Award Amount	Grant Period		Balance June 30, 2016
					From	To	
General Fund:							
U.S. Department of Health and Human Services:							
Passed-through State Department of Education:							
ARRA - Medical Assistance Program (Medicaid)	93.778	1705NJ5MAP	Unknown	\$ 1,275.74	04/01/09	12/31/10	
Medical Assistance Program (Medicaid)	93.778	1705NJ5MAP	Unknown	17,967.60	07/01/16	06/30/17	
Total General Fund							-
Special Revenue Fund:							
U.S. Department of Education:							
Passed-through State Department of Education:							
N.C.L.B.:							
Title I, Part A	84.010	S010A150030	NCLB503516	125,339.00	07/01/15	06/30/16	\$ (32,586.31)
Title I, Part A	84.010	S010A160030	NCLB503517	128,129.00	07/01/16	06/30/17	
Total Title I, Part A							(32,586.31)
Title II, Part A, Improving Teacher Quality	84.367	S367A150029	NCLB503516	19,693.00	07/01/15	06/30/16	(894.50)
Title II, Part A, Improving Teacher Quality	84.367	S367A160029	NCLB503517	19,326.00	07/01/16	06/30/17	
Total Title II, Part A, Improving Teacher Quality							(894.50)
I.D.E.A. Part B:							
Basic	84.027	H027A150100	FT503516	198,156.00	07/01/15	06/30/16	(55,106.00)
Basic	84.027	H027A160100	FT503517	193,066.00	07/01/16	06/30/17	
Total I.D.E.A. Part B							(55,106.00)
Total Special Revenue Fund							(88,586.81)
Enterprise Fund:							
U.S. Department of Agriculture:							
Passed-through State Department of Agriculture:							
Child Nutrition Cluster:							
School Breakfast Program	10.553	16161NJ304N1099	Unknown	17,863.46	07/01/15	06/30/16	(1,223.34)
School Breakfast Program	10.553	171NJ304N1099	Unknown	15,467.96	07/01/16	06/30/17	
Food Distribution (Non-Cash Assistance)	10.555	171NJ304N1099	Unknown	21,611.59	07/01/16	06/30/17	986.57
National School Lunch Program	10.555	16161NJ304N1099	Unknown	131,210.02	07/01/15	06/30/16	(8,117.19)
National School Lunch Program	10.555	171NJ304N1099	Unknown	119,714.90	07/01/16	06/30/17	
HHFKA - Performance Based	10.555	171NJ304N1099	Unknown	3,634.92	07/01/16	06/30/17	
Total Child Nutrition Cluster							(8,353.96)
Total Enterprise Fund							(8,353.96)
Total Federal Financial Assistance							\$ (96,940.77)

<sup>(a)</sup> see note 5 to the schedules of expenditures of federal awards and state financial assistance.

This schedule of expenditures of federal awards is included as other supplementary information only. A federal single audit in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) was not required as total federal expenditures did not equal or exceed \$750,000.00.

The accompanying notes to financial statements and notes to the schedules of expenditures of federal awards and state financial assistance are an integral part of this schedule.

Cash Received	Budgetary Expenditures			Passed- Through to Subrecipients	Adjustments <sup>(a)</sup>	Repayment of Prior Years' Balances	Balance June 30, 2017		
	Pass-Through Funds	Direct Funds	Total Budgetary Expenditures				(Accounts Receivable)	Unearned Revenue	Due to Grantor
\$ 1,275.74	\$ (1,275.74)		\$ (1,275.74)						
14,654.28	(17,967.60)		(17,967.60)				\$ (3,313.32)		
15,930.02	(19,243.34)	-	(19,243.34)	-	-	-	(3,313.32)	-	-
32,586.00					\$ 0.31				
78,712.00	(128,129.00)		(128,129.00)				(49,417.00)		
111,298.00	(128,129.00)	-	(128,129.00)	-	0.31	-	(49,417.00)	-	-
895.00					(0.50)				
13,310.00	(15,125.85)		(15,125.85)				(1,815.85)		
14,205.00	(15,125.85)	-	(15,125.85)	-	(0.50)	-	(1,815.85)	-	-
55,106.00			-						
126,933.00	(193,066.00)		(193,066.00)				(66,133.00)		
182,039.00	(193,066.00)	-	(193,066.00)	-	-	-	(66,133.00)	-	-
307,542.00	(336,320.85)	-	(336,320.85)	-	(0.19)	-	(117,365.85)	-	-
1,223.34									
14,536.50	(15,467.96)		(15,467.96)				(931.46)		
24,246.35	(21,611.59)		(21,611.59)					\$ 3,621.33	
8,117.19									
113,519.78	(119,714.90)		(119,714.90)				(6,195.12)		
3,440.28	(3,634.92)		(3,634.92)				(194.64)		
165,083.44	(160,429.37)	-	(160,429.37)	-	-	-	(7,321.22)	3,621.33	-
165,083.44	(160,429.37)	-	(160,429.37)	-	-	-	(7,321.22)	3,621.33	-
\$ 488,555.46	\$ (515,993.56)	-	\$ (515,993.56)	-	\$ (0.19)	-	\$ (128,000.39)	\$ 3,621.33	-



**STERLING HIGH SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2017

State Grantor / Program or Cluster Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2016	
			From	To	Unearned Revenue / (Accounts Receivable)	Due to Grantor
General Fund:						
New Jersey Department of Education:						
Current Expense:						
State Aid - Public Cluster:						
Equalization Aid	495-034-5120-078	\$ 5,492,338.00	07/01/15	06/30/16	\$ (523,241.07)	
Equalization Aid	495-034-5120-078	5,520,854.00	07/01/16	06/30/17		
Categorical Special Education Aid	495-034-5120-089	494,509.00	07/01/15	06/30/16	(47,110.61)	
Categorical Special Education Aid	495-034-5120-089	501,852.00	07/01/16	06/30/17		
Categorical Security Aid	495-034-5120-084	26,379.00	07/01/15	06/30/16	(2,513.06)	
Categorical Security Aid	495-034-5120-084	31,881.00	07/01/16	06/30/17		
School Choice Aid	495-034-5120-068	791,739.00	07/01/15	06/30/16	(75,426.96)	
School Choice Aid	495-034-5120-068	798,506.00	07/01/16	06/30/17		
Per Pupil Growth Aid	495-034-5120-097	7,660.00	07/01/15	06/30/16	(729.75)	
Per Pupil Growth Aid	495-034-5120-097	7,660.00	07/01/16	06/30/17		
PARCC Readiness	495-034-5120-098	7,660.00	07/01/15	06/30/16	(729.75)	
PARCC Readiness	495-034-5120-098	7,660.00	07/01/16	06/30/17		
Professional Learning Community Aid	495-034-5120-101	8,540.00	07/01/16	06/30/17		
Total State Aid - Public Cluster					(649,751.20)	-
Categorical Transportation Aid	495-034-5120-014	11,030.00	07/01/15	06/30/16	(1,050.80)	
Categorical Transportation Aid	495-034-5120-014	12,482.00	07/01/16	06/30/17		
Total Categorical Transportation Aid					(1,050.80)	-
Extraordinary Aid	495-034-5120-044	52,937.00	07/01/15	06/30/16	(52,937.00)	
Extraordinary Aid	495-034-5120-044	88,763.00	07/01/16	06/30/17		
Total Extraordinary Aid					(52,937.00)	-
Reimbursed TPAF Social Security Contributions	495-034-5094-003	452,371.35	07/01/15	06/30/16	(23,092.53)	
Reimbursed TPAF Social Security Contributions	495-034-5094-003	479,932.70	07/01/16	06/30/17		
Total Reimbursed TPAF Social Security Contributions					(23,092.53)	-
Total General Fund					(726,831.53)	-
Capital Projects Fund:						
New Jersey Department of Education:						
New Jersey Schools Development Authority (SDA):						
School Facilities Project	G5-5035-050-14-G3EZ	3,568,548.00	02/24/14	Completion	(187,373.50)	-
Debt Service Fund:						
New Jersey Department of Education:						
Debt Service Aid Type II	495-034-5120-075	225,443.00	07/01/16	06/30/17	-	-
Enterprise Fund:						
New Jersey Department of Agriculture:						
State School Lunch Program	16-100-010-3350-023	3,107.38	07/01/15	06/30/16	(187.05)	
State School Lunch Program	17-100-010-3350-023	2,961.08	07/01/16	06/30/17		
State School Lunch Program					(187.05)	-
Total Enterprise Fund					(187.05)	-
Total State Financial Assistance subject to Major Program Determination for State Single Audit					(914,392.08)	-
State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:						
General Fund (Non-Cash Assistance):						
New Jersey Department of the Treasury:						
On-behalf Contributions:						
T.P.A.F. Post-Retirement Medical	495-034-5094-001	574,821.00	07/01/16	06/30/17		
Teacher's Pension and Annuity Fund	495-034-5094-002	665,751.00	07/01/16	06/30/17		
T.P.A.F. Non-contributory Insurance	495-034-5094-004	24,122.00	07/01/16	06/30/17		
T.P.A.F. Long-Term Disability Insurance	495-034-5094-004	1,777.00	07/01/16	06/30/17		
Total General Fund Non-Cash Assistance					-	-
Total State Financial Assistance					\$ (914,392.08)	-

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

Cash Received	Total Budgetary Expenditures	Passed-Through to Subrecipients	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2017			(Memo Only)	
					(Accounts Receivable)	Unearned Revenue	Due to Grantor	Budgetary Receivable June 30, 2017	Cumulative Total Expenditures
\$ 523,241.07									
4,981,425.53	\$ (5,520,854.00)				\$ (539,428.47)			\$ (539,428.47)	\$ (5,520,854.00)
47,110.61									
452,817.33	(501,852.00)				(49,034.67)			(49,034.67)	(501,852.00)
2,513.06									
28,765.99	(31,881.00)				(3,115.01)			(3,115.01)	(31,881.00)
75,426.96									
720,486.03	(798,506.00)				(78,019.97)			(78,019.97)	(798,506.00)
729.75									
6,911.56	(7,660.00)				(748.44)			(748.44)	(7,660.00)
729.75									
6,911.56	(7,660.00)				(748.44)			(748.44)	(7,660.00)
7,705.58	(8,540.00)				(834.42)			(834.42)	(8,540.00)
<u>6,854,774.78</u>	<u>(6,876,953.00)</u>	-	-	-	<u>(671,929.42)</u>	-	-	<u>(671,929.42)</u>	<u>(6,876,953.00)</u>
1,050.80									
11,262.42	(12,482.00)				(1,219.58)			(1,219.58)	(12,482.00)
<u>12,313.22</u>	<u>(12,482.00)</u>	-	-	-	<u>(1,219.58)</u>	-	-	<u>(1,219.58)</u>	<u>(12,482.00)</u>
52,937.00									
	(88,763.00)				(88,763.00)				(88,763.00)
<u>52,937.00</u>	<u>(88,763.00)</u>	-	-	-	<u>(88,763.00)</u>	-	-	-	<u>(88,763.00)</u>
23,092.53									
455,874.19	(479,932.70)				(24,058.51)				(479,932.70)
<u>478,966.72</u>	<u>(479,932.70)</u>	-	-	-	<u>(24,058.51)</u>	-	-	-	<u>(479,932.70)</u>
7,398,991.72	(7,458,130.70)				(785,970.51)			(673,149.00)	(7,458,130.70)
<u>1,427,419.20</u>	<u>(2,126,342.27)</u>	-	-	-	<u>(886,296.57)</u>	-	-	-	<u>(2,313,715.77)</u>
225,443.00	(225,443.00)				-			-	(225,443.00)
187.05									
2,803.66	(2,961.08)				(157.42)				(2,961.08)
<u>2,990.71</u>	<u>(2,961.08)</u>	-	-	-	<u>(157.42)</u>	-	-	-	<u>(2,961.08)</u>
2,990.71	(2,961.08)				(157.42)				(2,961.08)
<u>9,054,844.63</u>	<u>(9,812,877.05)</u>	-	-	-	<u>(1,672,424.50)</u>	-	-	<u>(673,149.00)</u>	<u>(10,000,250.55)</u>
574,821.00	(574,821.00)								(574,821.00)
665,751.00	(665,751.00)								(665,751.00)
24,122.00	(24,122.00)								(24,122.00)
1,777.00	(1,777.00)								(1,777.00)
<u>1,266,471.00</u>	<u>(1,266,471.00)</u>	-	-	-	-	-	-	-	<u>(1,266,471.00)</u>
<u>\$ 10,321,315.63</u>	<u>\$ (11,079,348.05)</u>	-	-	-	<u>\$ (1,672,424.50)</u>	-	-	<u>\$ (673,149.00)</u>	<u>\$ (11,266,721.55)</u>

**STERLING HIGH SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2017

---

**Note 1: BASIS OF PRESENTATION**

The accompanying schedules of expenditures of federal awards and state financial assistance (“the schedules”) include federal and state award activity of the Sterling High School District (hereafter referred to as the “School District”). The School District is defined in note 1 to the School District’s basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

**Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedules are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the capital projects fund are presented on the modified accrual basis of accounting and programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District’s basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund, special revenue fund and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2. The capital projects fund is presented in the accompanying schedules on the modified accrual basis of accounting.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)**

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$1,944.92 for the special revenue fund. No such reconciling item exists for the general fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General	\$ 19,243.34	\$ 8,724,601.70	\$ 8,743,845.04
Special Revenue	334,375.93		334,375.93
Capital Projects		2,126,342.27	2,126,342.27
Debt Service		225,443.00	225,443.00
Food Service	160,429.37	2,961.08	163,390.45
Total Awards and Financial Assistance	<u>\$ 514,048.64</u>	<u>\$ 11,079,348.05</u>	<u>\$ 11,593,396.69</u>

**Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 5: ADJUSTMENTS**

Amounts reported in the column entitled "adjustments" on the schedule of expenditures of federal awards represent a rounding difference of \$.19.

**Note 6: REIMBURSED AND ON-BEHALF PAYMENTS**

During the fiscal year ended June 30, 2017, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance related to TPAF members.

**Note 7: MAJOR PROGRAMS**

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs*.

STERLING HIGH SCHOOL DISTRICT  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

Section 1- Summary of Auditor's Results

**Financial Statements**

Type of auditor's report issued unmodified

Internal control over financial reporting:

Material weakness(es) identified? yes X no

Significant deficiency(ies) identified? yes X none reported

Noncompliance material to financial statements noted? yes X no

**Federal Awards**

(A Federal single audit was not required for the fiscal year ended June 30, 2017.)

Internal control over major programs:

Material weakness(es) identified? yes no

Significant deficiency(ies) identified? yes none reported

Type of auditor's report issued on compliance for major programs \_\_\_\_\_

Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance)? yes no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>FAIN Number(s)</u>	<u>Name of Federal Program or Cluster</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

Dollar threshold used to determine Type A programs \$ \_\_\_\_\_

Auditee qualified as low-risk auditee? yes no



**STERLING HIGH SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

---

***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

**STERLING HIGH SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

---

***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

A Federal single audit was not required for the fiscal year ended June 30, 2017.



**STERLING HIGH SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

---

***Section 4- Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

None.

**STERLING HIGH SCHOOL DISTRICT**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

---

This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

**FINANCIAL STATEMENT FINDINGS**

None.

**FEDERAL AWARDS**

A Federal single audit was not required for the fiscal year ended June 30, 2016.

**STATE FINANCIAL ASSISTANCE PROGRAMS**

None.

