# Comprehensive Annual Financial Report 

of the

## Township of Upper Board of Education <br> Upper Township, New Jersey

For the Fiscal Year Ended June 30, 2017

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## Introductory Section

# Upper Township School District 

525 Perry Road • Petersburg, NJ 08270
Phone (609) 628-3500 • Fax (609) 628-2002
www.upperschools.org

October 27, 2017

Honorable President and
Members of the Board of Education
Upper Township School District
County of Cape May, New Jersey
Dear Board Members:
The Comprehensive Annual Financial Report of the Upper Township School District for the fiscal year ended June 30, 2017 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The Financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The Statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and the U.S. Office of Management and Budget Circular Uniform Guidance, "Audits of State, Local Governments, and Nonprofit Organizations" and New Jersey OMB's Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the Single Audit section of this report.

## 1. REPORTING ENTITY AND ITS SERVICES

The Upper Township School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Upper Township Board of Education and all its schools constitute the District's reporting entity.

The district provides a full range of educational services appropriate to grade levels pre-school through 8. These include regular, as well as special education for handicapped youngsters. The District sends students in grades 9 through 12 to Ocean City High School on a sending/receiving tuition basis. Upper Township receives Corbin City Board of Education students pre-school through grade 8 on a tuition basis. The District completed the 2016-17 fiscal year with an enrollment of 1,408 students. The following details the changes in the student enrollment of the District over the last five years:

| Fiscal <br> Year | Student <br> Enrollment | Percent <br> Change |
| :--- | :---: | ---: |
| $2016-2017$ | 1,408 | $0.86 \%$ |
| $2015-2016$ | 1,396 | $-1.30 \%$ |
| $2014-2015$ | 1,415 | $3.36 \%$ |
| $2013-2014$ | 1,369 | $-0.03 \%$ |
| $2012-2013$ | 1,401 | $-0.03 \%$ |

## 2. ECONOMIC OUTLOOK

Atlantic City Electric operates a power plant in Beesley's Point located in Upper Township. Through the Energy Receipts Tax, the Township of Upper is a major benefactor. Because of these revenues, the Township of Upper has had no local purpose tax until 2011. The Township had allocated a portion of the revenues generated by the Energy Receipts Tax to the school district however, since the 2007-08 school budget year; the Township has not allocated any funds to offset the tax impact.

## 3. INTERNAL ACCOUNTING CONTROLS

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management. As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

## 4. BUDGETARY CONTROLS

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2017.

## 5. ACCOUNTING SYSTEM AND REPORTS

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

## 6. FINANCIAL INFORMATION AT FISCAL YEAR-END

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

## 7. DEBT ADMINISTRATION

As of June 30, 2017, the District has no outstanding bond issues.

## 8. CASH MANAGEMENT

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

## 9. RISK MANAGEMENT

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

## 10. OTHER INFORMATION

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott \& Associates, L.L.C., CPAs, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 and the related OMB Circular Uniform Guidance and New Jersey OMB's Circular 15-08. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

## 11. ACKNOWLEDGMENTS

We would like to express our appreciation to the members of the Upper Township School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

We would like to thank the Township Committee for their continued support of local funds to strengthen the educational endeavors of the community.

Respectfully submitted,

## Vincent 2. Palmieri

Vincent J. Palmieri, Jr. Superintendent

Laurie A. Ryan

Laurie A. Ryan
Business Administrator/ Board Secretary


# TOWNSHIP OF UPPER BOARD OF EDUCATION <br> COUNTY OF CAPE MAY, NEW JERSEY <br> ROSTER OF OFFICIALS <br> JUNE 30, 2017 

Members of the Board of Education
Term Expires
Michele Barbieri, President ..... 2019
Debra McLees, Vice President ..... 2017
Rachel Mammele ..... 2017
Andrea Olenik-Hipkins ..... 2017
William Sooy ..... 2019
Willaim Holmes ..... 2018
Frances T. Newman ..... 2018
Robert Evans ..... 2018
Kristie Brown - Chisholm ..... 2019
Candace Ochs, Corbin City ..... 2018
Other Officials
Vincent J. Palmieri Jr., Superintendent
Laurie A. Ryan, School Business Administrator/Board Secretary
Carroll A. Bailey, Treasurer

# TOWNSHIP OF UPPER BOARD OF EDUCATION <br> COUNTY OF CAPE MAY, NEW JERSEY <br> CONSULTANTS AND ADVISORS <br> JUNE 30, 2017 

## AUDIT FIRM

Ford, Scott \& Associates, L.L.C.
Certified Public Accountants 1535 Haven Avenue
Ocean City, NJ 08226-0538

## ATTORNEY

William S. Donio
Cooper Levenson Attorneys at Law 1125 Atlantic Avenue Atlantic City, NJ 08401

## OFFICIAL DEPOSITORY

OceanFirst Bank
105 Roosevelt Boulevard
Marmora, NJ 08223-0945
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Financial Section

# F O R D - SCOTT <br> \& $A S S O C \mid A T E S, L$. L . C <br> CERTIFIED PUBLIC ACCOUNTANTS <br> 1535 HAVEN AVENUE • OCEAN CITY, NJ • 08226 <br> PHONE 609.399 .6333 - FAX 609.399 .3710 <br> www.ford-scott.com 

Independent Auditor's Report

Honorable President and<br>Members of the Board of Education<br>Township of Upper School District<br>County of Cape May, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Upper School District, Township of Upper, New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Food Service Enterprise Fund, which is both a major fund and 16\%, $15 \%$, and $57 \%$, respectively of the assets, net position, and revenues of the business-type activities. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the business-type activities, enterprise fund food service component, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting
estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Upper School District, Township of Upper, New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Upper School District's basic financial statements. The introductory section, combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Office of Management and Budget Circular Uniform Guidance, Audits of States, Local Governments, and Non-Profit Organizations, the schedule of state financial assistance as required by NJ OMB 15-08, and statistical information are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The introductory section, combining statements, and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Office of Management and Budget Circular Uniform Guidance, Audits of States, Local Governments, and Non-Profit Organizations, the schedule of state financial assistance as required by NJ OMB 15-08, and statistical information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Office of Management and Budget Circular Uniform Guidance, Audits of States, Local Governments, and Non-Profit Organizations, the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 27, 2017 on our consideration of the Township of Upper School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Township of Upper School District's internal control over financial reporting and compliance.

Ford. Scot \& Associates, L.L.e. FORD, SCOTT \& ASSOCIATES, L.L.C. CERTIFIED PUBLIC ACCOUNTANTS

Michael S. Garcia<br>Michael S. Garcia<br>Certified Public Accountant<br>Licensed Public School Accountant<br>No. 2080

October 27, 2017
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## Required Supplementary Information - Part I

## MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Township of Upper School District ("District") annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2017. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statement.

## FINANCIAL HIGHLIGHTS

- The net position of the District decreased compared to the prior year as a result of an excess of expenses over revenues.
- The State of New Jersey reimbursed the District $\$ 775,953$ during the fiscal year ended June 30, 2017 for the employer's share of social security contributions. The State of New Jersey also paid $\$ 2,049,100$ in pension contributions and retiree health coverage for TPAF members as calculated on their base salaries on behalf of the District. This amount, which is not budgeted, is included as both a revenue and appropriation in the financial statements.
- As indicated by New Jersey State Statutes, the unreserved fund balance of the general fund is limited to $2 \%$ of the total general fund expenditures or $\$ 250,000$, whichever is greater. Any excess is required to be designated as Reserved Fund Balance - Excess Surplus and included in the next year's budget as budgeted fund balance. As of June 30, 2017 the District had excess surplus of $\$ 2,417,685$, of which $\$ 1,487,010$ was required to be budgeted as a revenue for the year ending June 30, 2018 and $\$ 930,675$ is designated for subsequent year budgets.
- During the fiscal year ended June 30, 2017, the District's revenues were approximately $\$ 791,000$ less than total expenditures in the fund financial statements.


## OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of four parts - management's discussion and analysis (this section), the basic financial statements, required supplementary information, and an optional section that presents combining statements for special revenue, proprietary, and fiduciary funds. The basic financial statements include two kinds of statements that present different views of the District.

- The first two statements are government-wide financial statements that provide both long-term and short-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District's government, reporting on the District's operations in more detail than the government-wide statements.
$>$ The governmental funds statements tell how general government services like instruction were financed in the short term as well as what remains for future spending.
> Proprietary fund statements offer short- and long-term financial information about the activities the District operates like businesses, such as the milk program.
> Fiduciary fund statements provide information about the financial relationships - like the unemployment trust fund - in which the District acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and relate to one another.

Figure A-1 summarizes the major features of the District's financial statements, including the portion of the District's government they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis explains the structure and contents of each of the statements.

Figure A-1

## Major Features of Township of Upper Board of Education's Government-wide and Fund Financial Statements

Fund Statements

|  | Government wide Statements | Governmental Funds | Proprietary Funds | Fiduciary Funds |
| :---: | :---: | :---: | :---: | :---: |
| Scope | Entire District (except fiduciary funds) | The activities of the District that are not proprietary or fiduciary, such as food service and student activities | Activities the District operates similar to private businesses; food service | Instances in which the District is the trustee or agent for someone else's resources, such as payroll agency and student activities. |
| Required financial statements | Statement of net position <br> Statement of activities | Balance sheet <br> Statement of revenues, expenditures, and changes in fund balances | Statement of net position <br> Statement of revenues, expenses, and changes in net position <br> Statement of cash flows | Statement of fiduciary net position <br> Statement of changes in fiduciary net position |


| Accounting <br> basis and <br> measurement <br> focus | Accrual <br> accounting and <br> economic <br> resources focus | Modified <br> accrual <br> accounting <br> and current <br> financial <br> resources <br> focus | Accrual <br> accounting <br> and economic <br> resources <br> focus | Accrual <br> accounting and <br> economic <br> resources focus |
| :--- | :---: | :---: | :---: | :---: |
| Type of <br> asset/liability <br> information | All assets and <br> liabilities, both <br> financial and <br> capital, and <br> short-term and <br> long-term. | Only assets <br> expected to <br> be used up <br> and liabilities <br> that come due <br> during the <br> year or soon <br> thereafter; no <br> capital assets <br> included. | All assets and <br> liabilities, both <br> financial and <br> capital, and <br> short-term <br> and long-term. | All assets and <br> liabilities, both <br> short-term and <br> long-term. |
| Type of <br> inflow/outflow <br> information | All revenues and <br> expenses during <br> the year, <br> regardless of <br> when cash is <br> received or paid. | Revenues for <br> which cash is <br> received <br> during or soon <br> after the end <br> of the year; <br> expenditures <br> when goods <br> or services <br> have been | All revenues <br> and <br> expenses, <br> regardless of <br> when cash is <br> received or <br> paid. | All revenues and <br> expenses during <br> year, regardless <br> of when cash is <br> received or paid. |

## Government-wide Statements

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the District's net position and how they have changed. Net position - the difference between the District's assets and liabilities - is one way to measure the District's financial health, or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the Township's property tax base and the condition of the District's facilities.

The government-wide financial statements of the District are divided into two categories:

- Governmental activities - most of the District's basic services are included here, such as instruction, transportation, administration, and plant operations. Property taxes and state and federal grants finance most of these activities.
- Business-type activities - the District charges fees to customers to help it cover the costs of certain services it provides.


## Fund Financial Statements

The fund financial statements provide more detailed information about the District's most significant funds - not the District as a whole. Funds are accounting devices that the District uses to keep track of specific sources of funding and spending for particular purposes.

The District has three kinds of funds:

- Governmental funds - Most of the District's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement that explains the relationship (or differences) between them.
- Proprietary funds - Services for which the District charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long- and short-term financial information. In fact, the District's enterprise funds (one type of proprietary fund) are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
- Fiduciary funds - The District is the trustee, or fiduciary, for other assets that because of a trust arrangement - can be used only for the trust beneficiaries. The District is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the District's fiduciary activities are reported in separate statement of fiduciary net position and a statement of changes in fiduciary net position. We exclude these activities from the

District's government-wide financial statements because the District cannot use these assets to finance its operations.

## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Net position. The District's governmental activities net position decreased between fiscal years 2017 and 2016 as a result of an excess of expenses over revenues. The business-type activities net position increased due to an excess of revenues over costs.

|  | Governmental Activities |  | Business-type Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2017}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2016}$ |
| Current and other assets | \$ 6,526,148 | 7,060,160 | 499,305 | 465,827 | 7,025,453 | 7,525,987 |
| Capital assets | 12,576,610 | 12,879,242 | 3,687 | - | 12,580,297 | 12,879,242 |
| Total assets | 19,102,758 | 19,939,402 | 502,993 | 465,827 | 19,605,751 | 20,405,229 |
| Deferred outflows of resources | 2,739,017 | 797,568 | - | - | 2,739,017 | 797,568 |
| Long-term liabilities | 8,807,454 | 6,086,740 |  | - | 8,807,454 | 6,086,740 |
| Other liabilities | 388,344 | 131,048 | 8,399 | 9,186 | 396,742 | 140,234 |
| Total liabilities | 9,195,798 | 6,217,788 | 8,399 | 9,186 | 9,204,197 | 6,226,974 |
| Deferred inflows of resources | 349,717 | 530,500 | - | - | 349,717 | 530,500 |
| Net position |  |  |  |  |  |  |
| Invested in capital assets | 12,576,610 | 9,969,674 | 3,687 | - | 12,580,297 | 9,969,674 |
| Restricted | 5,039,317 | 2,390,906 |  | - | 5,039,317 | 2,390,906 |
| Unrestricted | $(5,319,666)$ | 1,628,102 | 490,907 | 456,641 | $(4,828,760)$ | 2,084,743 |
| Total net position | \$ 12,296,260 | 13,988,682 | 494,594 | 456,641 | 12,790,854 | 14,445,323 |

Net position of the District decreased slightly due to an excess of costs over revenues. Also, included in long-term liabilities are amounts due to be paid on compensated absences.

As required by New Jersey Statutes, the unrestricted fund balance of the District is not permitted to exceed $2 \%$ of total general fund expenditures, after reductions for On-behalf TPAF pension and social security. Any excess must be appropriated as budgeted fund balance in the subsequent years' budget. As of June 30, 2017, the District had excess fund balance in the amount of $\$ 2,417,685$ of which $\$ 1,487,010$ has been included in the 2017-2018 budget and the remaining $\$ 930,675$ will be included in the 2018-2019 budget.

Changes in net position. The total general fund revenue of the District increased approximately $\$ 1,252,000$ due to an increase in the tax levy, tuition, and federal and state aid.

Approximately $24 \%$ of the District's governmental funds revenue comes from the State of New Jersey in the form of non-restricted federal and state aid. This aid is based on the District's enrollment as well as other factors related to the District's formula aid which is a relationship of the adequacy budget and the Township's property values and income of the residents. The District expenses are primarily related to instruction, administration, and plant operations.

|  |  | 2017 |  | 2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Percentage | Amount | Percentage |
| Property taxes | \$ | 23,664,000 | 54.04\% | 23,200,000 | 59.68\% |
| Unrestricted Federal and State aid |  | 10,311,872 | 23.55\% | 13,310,259 | 34.24\% |
| Tuition |  | 1,319,383 | 3.01\% | 962,741 | 2.48\% |
| Transportation Fees |  | 65,149 | 0.15\% | 82,407 | 0.21\% |
| Operating grants and contributions |  | 8,339,149 | 19.04\% | 1,203,252 | 3.10\% |
| Other |  | 91,714 | 0.21\% | 112,596 | 0.29\% |
| Totals | \$ | 43,791,267 | 100.00\% | 38,871,255 | 100.00\% |

\{This space intentionally left blank\}

## Governmental Activities

The following schedule summarizes the governmental and business-type activities of the District during the 2017 and 2016 fiscal years:

| Governmental Activities | Business-type Activities | Totals |  |
| :---: | :---: | :---: | :---: |
| $\underline{2017}$ | $\underline{2017}$ | $\underline{2017}$ | $\underline{2016}$ |

## Revenues

Program revenue

| Charges for services | \$ | 1,384,531 | 1,045,148 | 429,851 | 475,916 | 1,814,383 | 1,521,064 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grants and entitlements |  | 8,418,738 | 4,444,958 | 121,190 | 130,245 | 8,539,928 | 4,575,203 |
| General revenues |  |  |  |  |  |  |  |
| Property taxes |  | 23,664,000 | 23,200,000 |  |  | 23,664,000 | 23,200,000 |
| State aid entitlements |  | 10,311,872 | 13,310,259 |  |  | 10,311,872 | 13,310,259 |
| Prior Year's Accounts Payable |  | - | - | $(15,219)$ |  | $(15,219)$ | - |
| Other |  | 91,714 | 112,596 | 636 | 591 | 92,350 | 113,187 |
| Total revenues |  | 43,870,856 | 42,112,961 | 536,458 | 606,753 | 44,407,313 | 42,719,714 |

Expenses
Instruction:
Regular
Special Education
Other Instruction
Support services:
Tuition
Student \& instruction related
School administration services
General \& business admin
Central \& Technical Services
Plant operations \& maintenance
Pupil transportation
Capital Outlay
Special Schools
Charter Schools
Business-type activities
Total expenses

```
Transfer
Increase/(Decrease)
    in net assets
```

| $13,395,377$ | $11,177,513$ |  | $13,395,377$ | $11,177,513$ |
| ---: | ---: | ---: | ---: | ---: |
| $3,880,901$ | $3,512,911$ |  | $3,880,901$ | $3,512,911$ |
| $1,739,797$ | $1,332,906$ |  | $1,739,797$ | $1,332,906$ |
|  |  |  | $11,768,554$ | $11,635,035$ |
| $11,768,554$ | $11,635,035$ |  | $4,976,640$ | $4,055,337$ |
| $4,976,640$ | $4,055,337$ |  | $1,213,299$ | $1,157,392$ |
| $1,213,299$ | $1,157,392$ |  | 739,512 | $1,679,291$ |
| 739,512 | $1,679,291$ |  | 768,948 | 778,196 |
| 768,948 | 778,196 |  | $5,188,214$ | $3,817,651$ |
| $5,188,214$ | $3,817,651$ |  | $1,774,366$ | $2,564,212$ |
| $1,774,366$ | $2,564,212$ |  | - | 103,640 |
| - | 103,640 |  |  | 9,730 |
| 9,730 | 12,651 |  | 107,941 | 68,841 |
| 107,941 | 68,842 |  |  |  |
|  |  | 498,505 | 499,617 | 498,505 |
|  |  | 498,505 | 499,617 | $46,061,783$ |
|  |  |  | $42,395,194$ |  |
| $45,563,278$ | $41,895,577$ |  |  |  |
|  |  |  |  |  |


| $(1,692,422)$ | 217,384 | 37,953 | 107,136 | $(1,654,469)$ | 324,520 |
| :---: | :---: | :---: | :---: | :---: | :---: |

## Business-type Activities

Operating and non-operating revenues of the District's business-type activities decreased $\$ 70,295$ from the previous year and expenses decreased by $\$ 1,112$.

## FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As of the year end, the governmental funds reported a combined fund balance of $\$ 12,296,260$ which is approximately $\$ 1,692,000$ less than the beginning of the year.

## General Fund Budgetary Highlights

As further explained in the Notes to the Financial Statements, annual appropriated budgets are prepared in the spring of each year for the general and special revenue funds. The budgets are submitted to the County office and, as a Type II School District, are approved by the voters annually if the District exceeds the statutory CAP limitations. Effective with the 2012-2013 school year, if the District stays within the statutory limitations, there is no vote on the budget by the District voters and Board Members are elected at the time of the general election in November. Transfers of appropriations may be made by Board resolution at any time during the fiscal year. The District is permitted to encumber funds throughout the year for purchases ordered but not yet received. Any open encumbrances as of June $30^{\text {th }}$ carry over to the next fiscal year and are added to the appropriation reflected in the certified budget.

After adjusting total revenue reported on Exhibit C-1 for the Reimbursed TPAF Social Security Contribution and on-behalf TPAF Pension Contributions, which are not budgeted, the District's actual revenue exceeded the budgeted revenue by approximately $\$ 98,000$. This is a result of excess unbudgeted tuition and state aid. Again, after adjusting for the Reimbursed TPAF Social Security Contribution and onbehalf TPAF Pension Contributions, actual expenditures were below the budgeted appropriations by approximately $\$ 3,336,000$.

## CAPITAL ASSET

## Capital Assets

At the end of 2017, the District had invested \$12,580,297 in a broad range of capital assets, including land, buildings, vehicles and machinery.

|  | Governmental Activities |  |  |  | Business-type Acticities |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\underline{2017}$ |  | $\underline{\underline{2016}}$ | $\underline{2017}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2016}$ |
| Land | S | 420,564 | \$ | 420,564 |  |  | 420,564 | 420,564 |
| Construction in Progress |  | - |  | 2,909,569 |  |  | - | 2,909,569 |
| Buildings and Bldg improvements |  | 11,989,722 |  | 9,246,417 |  |  | 11,989,722 | 9,246,417 |
| Machinery \& equipment |  | 166,324 |  | 302,692 | 3,687 | 410 | 170,011 | 303,102 |
| Total |  | 12,576,610 |  | 2,879,242 | 3,687 | 410 | 12,580,297 | 12,879,652 |

## Long-term Debt

| $\begin{gathered} \text { Balance } \\ \text { June 30, } 2016 \end{gathered}$ |  | Issued | Retired/ Adjusted | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2017 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| \$ | 689,759 | 25,560 |  | 715,319 |
|  | 5,396,981 | 2,937,883 | 242,729 | 8,092,135 |
| \$ | 6,086,740 | 2,963,443 | 242,729 | 8,807,454 |

More detailed information about the District's long-term debt is presented in the Notes to the Financial Statements.

## ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Upper Township School District is in good financial condition presently. The District is proud of its community support of the public schools. A major concern is the continued tuition increases, the elimination of the Municipal Surplus Contribution and flat state aid, which increases the reliance on local property taxes.

In conclusion, the District has committed itself to financial excellence for many years. The District's system for financial planning, budgeting, and internal financial controls are well regarded. The District plans to continue its sound financial management to meet the challenges of the present and future.

## CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to present users (residents, receiving districts, and creditors) with a general overview of the District's finances and to demonstrate the District's accountability. If you have questions about the report or need additional financial information, contact the District's business administrator at 525 Perry Road, Petersburg, NJ 08270 or the District's website at www.upperschools.org.
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## Basic Financial Statements

## DISTRICT - WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business type activities of the District.

## TOWNSHIP OF UPPER SCHOOL DISTRICT

## Statement of Net Position

 June 30, 2017|  | Governmental Activities |  | Business-Type Activities |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 4,885,563.78 | \$ | 493,839.59 | \$ | 5,379,403.37 |
| Receivables, Net |  | 1,627,612.19 |  | 6,671.31 |  | 1,634,283.50 |
| Internal Balances |  | 12,972.17 |  | $(12,972.17)$ |  | - |
| Inventory |  | - |  | 11,766.51 |  | 11,766.51 |
| Capital Assets, Net |  |  |  |  |  |  |
| Land |  | 420,564.00 |  | - |  | 420,564.00 |
| Capital Assets being Depreciated, net |  | 12,156,046.02 |  | 3,687.30 |  | 12,159,733.32 |
| Total Assets |  | 19,102,758.16 |  | 502,992.54 |  | 19,605,750.70 |
| DEFERRED OUTFLOWS OF RESOURCES |  |  |  |  |  |  |
| Deferred outflows related to pensions |  | 2,739,017.00 |  |  |  | 2,739,017.00 |
| Total Deferred outflows of Resources |  | 2,739,017.00 |  | - |  | 2,739,017.00 |
| LIABILITIES |  |  |  |  |  |  |
| Accounts Payable |  | 385,128.37 |  | - |  | 385,128.37 |
| Unearned Revenue |  | 3,215.40 |  | 8,398.67 |  | 11,614.07 |
| Noncurrent Liabilities |  |  |  |  |  |  |
| Due Beyond One Year |  | 715,319.07 |  |  |  | 715,319.07 |
| Net Pension Liability |  | 8,092,135.00 |  |  |  | 8,092,135.00 |
| Total Liabilities |  | 9,195,797.84 |  | 8,398.67 |  | 9,204,196.51 |
| DEFERRED INFLOWS OF RESOURCES |  |  |  |  |  |  |
| Deferred inflows related to pensions |  | 349,717.00 |  |  |  | 349,717.00 |
| Total Deferred inflows of Resources |  | 349,717.00 |  | - |  | 349,717.00 |
| NET POSITION |  |  |  |  |  |  |
| Invested in Capital Assets, Net of Related Debt |  | 12,576,610.02 |  | 3,687.30 |  | 12,580,297.32 |
| Restricted for: |  |  |  |  |  |  |
| Capital Projects |  | 1,491,632.11 |  |  |  | 1,491,632.11 |
| Other Purposes |  | 3,547,684.64 |  |  |  | 3,547,684.64 |
| Unrestricted |  | (5,319,666.45) |  | 490,906.57 |  | $(4,828,759.88)$ |
| Total Net Position | \$ | 12,296,260.32 | \$ | 494,593.87 | \$ | 12,790,854.19 |

## TOWNSHIP OF UPPER SCHOOL DISTRICT

Statement of Activities
For the Year Ended June 30, 2017
Net (Expense) Revenue and
Taxes:
Property Taxes, Levied for General Purposes, Net Change in Net Assets
Net Position - Ending
Function/Programs

$$
\begin{aligned}
& \hline \text { Governmental Activities: } \\
& \text { Instruction: } \\
& \text { Regular } \\
& \text { Special Education } \\
& \text { Other Special Instruction } \\
& \text { Support Services: } \\
& \text { Tuition } \\
& \text { Student \& Instruction Related Services } \\
& \text { General Administrative Services } \\
& \text { Central and Technical Services } \\
& \text { School Administrative Services } \\
& \text { Plant Operation and Maintenance } \\
& \text { Pupil Transportation } \\
& \text { Unallocated Benefits } \\
& \text { Special Schools } \\
& \text { Charter Schools } \\
& \text { Total Governmental Activities } \\
& \text { Business-Type Activities: } \\
& \text { Food Service } \\
& \text { KEYS } \\
& \text { Total Business-Type Activities } \\
& \text { Total Primary Government }
\end{aligned}
$$

| Expenses |  | Indirect Expenses Allocation | Program Revenue |  |  | Net (Expense) Revenue and Changes in Net Assets |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Charges for } \\ \text { Services } \\ \hline \end{gathered}$ | Operating Grants and Contributions | $\begin{gathered} \text { Capital } \\ \text { Grants and } \\ \text { Contributions } \end{gathered}$ | Governmental | Business-Type Activities | Total |
| \$ | 8,263,899.66 |  | 5,131,477.52 | 1,319,382.96 | 4,282,947.28 |  | (7,793,046.94) | - | (7,793,046.94) |
|  | 2,394,212.37 | 1,486,688.76 |  | 1,822,812.06 |  | $(2,058,089.07)$ |  | $(2,058,089.07)$ |
|  | 1,073,318.47 | 666,478.26 |  | 556,270.83 |  | $(1,183,525.90)$ |  | $(1,183,525.90)$ |
| 11,768,554.24 |  |  |  |  |  | (11,768,554.24) |  | (11,768,554.24) |
| 3,070,197.37 |  | 1,906,442.38 |  | 1,677,118.71 |  | (3,299,521.04) |  | (3,299,521.04) |
|  |  | 155,660.79 |  |  |  | $(739,511.81)$ |  | $(739,511.81)$ |
| $583,851.02$$607,091.06$ |  | 161,856.83 |  |  |  | $(768,947.89)$ |  | $(768,947.89)$ |
| 957,909.79 |  | 255,388.77 |  |  |  | (1,213,298.56) |  | $(1,213,298.56)$ |
| 4,096,139.95 |  | 1,092,073.76 |  |  | 79,589.00 | $(5,108,624.71)$ |  | (5,108,624.71) |
| 1,774,365.84 |  |  | 65,148.51 |  |  | (1,709,217.33) |  | (1,709,217.33) |
| 10,856,067.07 |  | (10,856,067.07) |  |  |  |  |  | - |
| -8, 9 ,729.85 |  |  |  |  |  | (9,729.85) |  | (9,729.85) |
| $9,729.85$$107,941.00$ |  |  |  |  |  | (107,941.00) |  | (107,941.00) |
|  |  |  |  |  |  |  |  |  |
| 45,563,277.69 |  |  | 1,384,531.47 | 8,339,148.88 | 79,589.00 | (35,760,008.34) |  | (35,760,008.34) |
| 311,338.13 |  |  | 190,375.88 | 121,189.65 |  |  | 227.40 | 227.40 |
| 187,166.96 |  |  | 239,475.56 |  |  |  | 52,308.60 | 52,308.60 |
| 498,505.09 |  |  | 429,851.44 | 121,189.65 |  |  | 52,536.00 | 52,536.00 |
|  |  |  | 1,814,382.91 | 8,460,338.53 | 79,589.00 | (35,760,008.34) | 52,536.00 | (35,707,472.34) |
| General Revenues: |  |  |  |  |  |  |  |  |
| Taxes:Property Taxes, Levied for General Purposes, Net |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 23,664,000.00 |  | 23,664,000.00 |
|  | Federal and State Aid not Restricted |  |  |  |  | 10,311,872.17 |  | 10,311,872.17 |
| Miscellaneous Income |  |  |  |  |  | 91,714.49 | 635.85 | 92,350.34 |
|  |  |  | Year's Accounts |  |  |  | (15,218.98) | (15,218.98) |
| Transfers |  |  |  |  |  |  |  |  |
| Total General Revenues, Special Items, Extraordinary Items and TransfersChange in Net Assets |  |  |  |  |  | 34,067,586.66 | (14,583.13) | 34,053,003.53 |
|  |  |  |  |  |  | (1,692,421.68) | 37,952.87 | (1,654,468.81) |
| Net Position - Beginning |  |  |  |  |  | 13,988,682.00 | 456,641.00 | 14,445,323.00 |
| Net Position - Ending |  |  |  |  |  | \$ 12,296,260.32 | 494,593.87 | 12,790,854.19 |

## FUND FINANCIAL STATEMENTS

The individual Fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

## TOWNSHIP OF UPPER SCHOOL DISTRICT Balance Sheet Governmental Funds <br> June 30, 2017

|  |  | General Fund | Special Revenue Fund | Capital <br> Projects Fund | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 4,719,695.23 | 158,460.21 | 7,408.34 | 4,885,563.78 |
| Due from Other Funds |  | 1,129,174.10 |  |  | 1,129,174.10 |
| Receivables from Other Governments |  | 135,411.85 | 85,726.00 | 1,326,493.00 | 1,547,630.85 |
| Other Receivables |  | 79,981.34 |  |  | 79,981.34 |
| Total Assets |  | 6,064,262.52 | 244,186.21 | 1,333,901.34 | 7,642,350.07 |
| LIABILITIES AND FUND BALANCES |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |
| Accounts Payable |  | 330,493.26 | 54,520.41 |  | 385,013.67 |
| Interfund Payable |  |  | 188,964.70 | 927,237.23 | 1,116,201.93 |
| Payable to Federal Government |  |  | 114.70 |  | 114.70 |
| Unearned Revenue |  | 2,629.00 | 586.40 |  | 3,215.40 |
| Total Liabilities |  | 333,122.26 | 244,186.21 | 927,237.23 | 1,504,545.70 |
| Fund Balances: |  |  |  |  |  |
| Restricted for: |  |  |  |  |  |
| Excess Surplus - Current Year |  | 930,674.64 |  |  | 930,674.64 |
| Excess Surplus Designated for |  |  |  |  |  |
| Subsequent Year's Expenditures |  | 1,487,010.00 |  |  | 1,487,010.00 |
| Committed to: |  |  |  |  |  |
| Maintenance Reserve |  | 1,130,000.00 |  |  | 1,130,000.00 |
| Capital Reserve |  | 1,084,968.00 |  |  | 1,084,968.00 |
| Assigned to: |  |  |  |  |  |
| Encumbrances |  | 1,251,984.62 |  | 313,149.55 | 1,565,134.17 |
| Unassigned: |  |  |  |  |  |
| General Fund |  | $(153,497.00)$ |  |  | $(153,497.00)$ |
| Special Revenue Fund |  |  | - |  | - |
| Capital Projects Fund |  |  |  | 93,514.56 | 93,514.56 |
| Total Fund Balances (Deficits) |  | 5,731,140.26 |  | 406,664.11 | 6,137,804.37 |
| Total Liabilities and Fund Balances | \$ | 6,064,262.52 | 244,186.21 | 1,333,901.34 |  |
| Amounts reported for governmental activities in the statement of net position (A-1) are different because: |  |  |  |  |  |
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. |  |  |  |  | 12,576,610.02 |
| Long-term pension liabilities are not due and payable in the current period and therefore are not reported in the funds |  |  |  |  | (5,702,835.00) |
| Long - term liabilities, including compensated absences and capital leases, are not due and payable in the current period and therefore are not reported as liabilities in the funds. |  |  |  |  | (715,319.07) |
| Net position of governmental activities |  |  |  |  | 12,296,260.32 |

TOWNSHIP OF UPPER SCHOOL DISTRICT Statement of Revenues, Expenditures, and Changes in Fund Balance Governmental Funds
For the Year Ended June 30, 2017

|  |  | General Fund | Special Revenue Fund |  | Capital <br> Projects Fund |  |  | Total Governmental Funds |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |
| Local Tax Levy |  | 23,664,000.00 | \$ | - | \$ | - |  | \$ 23,664,000.00 |
| Tuition Charges |  | 1,319,382.96 |  |  |  |  |  | 1,319,382.96 |
| Transportation Fees |  | 65,148.51 |  |  |  |  |  | 65,148.51 |
| Miscellaneous |  | 91,703.18 |  |  |  | 11.31 |  | 91,714.49 |
| Total Local Sources |  | 25,140,234.65 |  |  |  | 11.31 |  | 25,140,245.96 |
| State Sources |  | 13,105,803.28 |  | - ${ }^{-}$ |  | 79,589.00 |  | 13,185,392.28 |
| Federal Sources |  | 31,122.17 |  | 667,880.60 |  |  |  | 699,002.77 |
| Total Revenues |  | 38,277,160.10 |  | 667,880.60 |  | 79,600.31 |  | 39,024,641.01 |
| EXPENDITURES |  |  |  |  |  |  |  |  |
| Current: |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 7,804,698.33 |  |  |  |  |  | 7,804,698.33 |
| Special Education Instruction |  | 1,679,213.79 |  | 581,959.00 |  |  |  | 2,261,172.79 |
| Other Special Instruction |  | 1,013,677.21 |  |  |  |  |  | 1,013,677.21 |
| Support Services and |  |  |  |  |  |  |  |  |
| Undistributed Costs: |  |  |  |  |  |  |  |  |
| Tuition |  | 11,768,554.24 |  |  |  |  |  | 11,768,554.24 |
| Student \& Instruction Related Serv. |  | 2,813,673.62 |  | 85,921.60 |  |  |  | 2,899,595.22 |
| General Administrative Services |  | 500,821.33 |  |  |  |  |  | 500,821.33 |
| Central and Technical Administrative Services |  | 520,756.40 |  |  |  |  |  | 520,756.40 |
| School Administrative Services |  | 821,685.05 |  |  |  |  |  | 821,685.05 |
| Plant Operation and Maintenance |  | 3,513,626.23 |  |  |  |  |  | 3,513,626.23 |
| Pupil Transportation |  | 1,774,365.84 |  |  |  |  |  | 1,774,365.84 |
| Unallocated Employee Benefits |  | 6,009,852.07 |  |  |  |  |  | 6,009,852.07 |
| Capital Outlay |  | 809,473.19 |  |  |  | 0.00 |  | 809,473.19 |
| Special Schools |  | 9,729.85 |  |  |  |  |  | 9,729.85 |
| Transfer to Charter School |  | 107,941.00 |  |  |  |  |  | 107,941.00 |
| Total Expenditures |  | 39,148,068.15 |  | 667,880.60 |  | 0.00 |  | 39,815,948.75 |
| Excess (Deficiency) of Revenues |  |  |  |  |  |  |  |  |
| Over Expenditures |  | (870,908.05) |  | - |  | 79,600.31 |  | (791,307.74) |
| OTHER FINANCING SOURCES/(USES) |  |  |  |  |  |  |  |  |
| Transfer in |  | 11.31 |  |  |  | - |  | 11.31 |
| Transfer Out |  | - |  |  |  | (11.31) |  | (11.31) |
| Total Other Financing Sources and Uses |  | 11.31 |  | - |  | (11.31) |  | - |
| Net Changes in Fund Balance |  | (870,896.74) |  | - |  | 79,589.00 |  | $(791,307.74)$ |
| Fund Balance - July 1 |  | 6,602,037.00 |  | - |  | 327,075.11 |  | 6,929,112.11 |
| Fund Balance - June 30 |  | 5,731,140.26 | \$ | - | \$ | 406,664.11 |  | \$ 6,137,804.37 |

## TOWNSHIP OF UPPER SCHOOL DISTRICT

## Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities For the Year Ended June 30, 2017

## Total Net Change in Fund Balance - Governmental Funds (from B-2)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current fiscal year.

| Depreciation expense | $(1,112,105.17)$ |
| :--- | ---: |
| Capital Outlay | $809,473.19$ |

In the statement of activies, certain operating expenses, e.g. pension expense are measured under full accrual accounting. In the governmental funds, however, expenditures are reported on the amounts actually billed by the State.

District pension contributions
242,729.00 Cost of benefits earned, net of employee contributions $(815,651.00)$

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation (+).

## TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Proprietary Funds <br> Statement of Net Position <br> June 30, 2017

| Business-Type Activities Enterprise Fund |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Food Service |  | KEYS |  | Totals |
| \$ 61,302.52 | \$ | 432,537.07 | \$ | 493,839.59 |
| 5,167.44 |  |  |  | 5,167.44 |
| 161.76 |  |  |  | 161.76 |
| 1,342.11 |  |  |  | 1,342.11 |
| 11,766.51 |  |  |  | 11,766.51 |
| 79,740.34 |  | 432,537.07 |  | 512,277.41 |
| $\begin{gathered} 230,979.51 \\ (227,292.21) \\ \hline \end{gathered}$ |  | $\begin{array}{r} 65,861.00 \\ (65,861.00) \\ \hline \end{array}$ |  | $\begin{gathered} 296,840.51 \\ (293,153.21) \\ \hline \end{gathered}$ |
| 3,687.30 |  | - |  | 3,687.30 |
| 83,427.64 |  | 432,537.07 |  | 515,964.71 |
|  |  | 12,972.17 |  | 12,972.17 |
| 8,398.67 |  |  |  | 8,398.67 |
| 8,398.67 |  | 12,972.17 |  | 21,370.84 |

Noncurrent Liabilities:
None
Total Noncurrent Liabilities

## NET POSITION

Invested in Capital Assets Net of Related Debt
Unrestricted
Total Net Position

|  | - | - |
| :---: | :---: | :---: |
| 3,687.30 | - | 3,687.30 |
| 71,341.67 | 419,564.90 | 490,906.57 |
| 75,028.97 | 419,564.90 | 494,593.87 |

## TOWNSHIP OF UPPER SCHOOL DISTRICT Proprietary Funds Statement of Revenues, Expenses, and Changes in Fund Net Position For the Year Ended June 30, 2017

|  | Business-Type Activities Enterprise Fund |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Food Service |  | KEYS |  | Totals Enterprise |  |
| Operating Revenues: |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |
| Sales - Non Reimbursable | \$ | 63,380.65 | \$ | - | \$ | 63,380.65 |
| Sales - Reimbursable |  | 124,543.60 |  |  |  | 124,543.60 |
| Miscellaneous \& Special |  | 2,451.63 |  |  |  | 2,451.63 |
| Program Fees |  |  |  | 239,475.56 |  | 239,475.56 |
| Total Operating Revenue |  | 190,375.88 |  | 239,475.56 |  | 429,851.44 |
| Operating Expenses: |  |  |  |  |  |  |
| Cost of Sales - Reimbursable |  | 111,047.64 |  |  |  | 111,047.64 |
| Cost of Sales - Non Reimbursable |  | 21,988.85 |  |  |  | 21,988.85 |
| Salaries |  | 98,904.83 |  | 138,109.43 |  | 237,014.26 |
| Employee Benefits |  | 28,965.89 |  | 30,796.88 |  | 59,762.77 |
| Insurance |  | 4,804.54 |  |  |  | 4,804.54 |
| Rentals |  | 2,250.00 |  |  |  | 2,250.00 |
| Management Fee |  | 29,069.88 |  |  |  | 29,069.88 |
| Supplies \& Miscellaneous |  | 13,896.80 |  | 18,260.65 |  | 32,157.45 |
| Depreciation |  | 409.70 |  |  |  | 409.70 |
| Total Operating Expenses |  | 311,338.13 |  | 187,166.96 |  | 498,505.09 |
| Operating Income (Loss) |  | $(120,962.25)$ |  | 52,308.60 |  | $(68,653.65)$ |
| Nonoperating Revenues (Expenses): |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |
| State School Lunch Program |  | 2,835.26 |  |  |  | 2,835.26 |
| Federal Sources: |  |  |  |  |  |  |
| National School Lunch Program |  | 77,314.04 |  |  |  | 77,314.04 |
| National School Breakfast Program |  | 6,531.47 |  |  |  | 6,531.47 |
| Food Distribution Program |  | 34,508.88 |  |  |  | 34,508.88 |
| Interest and Investment Income |  | 100.55 |  | 535.30 |  | 635.85 |
| Total Nonoperating Revenues (Expenses) |  | 121,290.20 |  | 535.30 |  | 121,825.50 |
| Income (Loss) before Contributions \& Transfers |  | 327.95 |  | 52,843.90 |  | 53,171.85 |
| Prior Year's Accounts Payable |  | (15,218.98) |  |  |  | $(15,218.98)$ |
| Changes in Net Position |  | (14,891.03) |  | 52,843.90 |  | 37,952.87 |
| Total Net Position - Beginning |  | 89,920.00 |  | 366,721.00 |  | 456,641.00 |
| Total Net Position - Ending | \$ | 75,028.97 | \$ | 419,564.90 | \$ | 494,593.87 |

## CASH FLOWS FROM OPERATING ACTIVITIES

Receipts from Customers
Payments to Employees
Payments for Employee Benefits
Payments for Management Fee
Payments for Suppliers
Net Cash Provided by (Used for) Operating Activities

CASH FLOWS FROM NONCAPITAL
FINANCING ACTIVITIES
State Sources

| Business-Type Activities Enterprise Fund |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Food Service |  | KEYS |  | Totals Enterprise |  |
| \$ | $\begin{array}{r} 189,625.44 \\ (98,904.83) \\ (28,965.89) \\ (29,069.88) \\ (123,010.46) \end{array}$ | \$ | $\begin{array}{r} 239,475.56 \\ (138,109.43) \\ (30,796.88) \\ \\ (18,260.65) \end{array}$ | \$ | $\begin{array}{r} 429,101.00 \\ (237,014.26) \\ (59,762.77) \\ (29,069.88) \\ (141,271.11) \end{array}$ |
|  | (90,325.62) |  | 52,308.60 |  | $(38,017.02)$ |
|  | $\begin{gathered} 3,243.50 \\ 96,307.07 \\ (15,218.98) \end{gathered}$ |  | 8,772.17 |  | $\begin{gathered} 3,243.50 \\ 96,307.07 \\ (15,218.98) \\ 8,772.17 \end{gathered}$ |
|  | 84,331.59 |  | 8,772.17 |  | 93,103.76 |
|  | $(4,097.00)$ |  | - |  | $(4,097.00)$ |
|  | $(4,097.00)$ |  | - |  | $(4,097.00)$ |
|  | 100.55 |  | 535.30 |  | 635.85 |
|  | 100.55 |  | 535.30 |  | 635.85 |
|  | (9,990.48) |  | 61,616.07 |  | 51,625.59 |
|  | 71,293.00 |  | 370,921.00 |  | 442,214.00 |
| \$ | 61,302.52 | \$ | 432,537.07 | \$ | 493,839.59 |
| \$ | $(120,962.25)$ | \$ | 52,308.60 | \$ | $(68,653.65)$ |
|  | 409.70 |  | - |  | 409.70 |
|  | 34,508.88 |  |  |  | 34,508.88 |
|  | 36.89 |  |  |  | 36.89 |
|  | $(3,531.51)$ |  |  |  | $(3,531.51)$ |
|  | (787.33) |  |  |  | (787.33) |
|  | - |  |  |  | - |
|  | 30,636.63 |  | - |  | 30,636.63 |
| \$ | (90,325.62) | \$ | 52,308.60 | \$ | $(38,017.02)$ |

## CASH FLOW FROM CAPITAL AND RELATED

 FINANCING ACTIVITIESInterfunds
Net Cash Provided by (Used for) Capital and
Related Financing Activities
CASH FLOW FROM INVESTING ACTIVITIES
Interest and Dividends
Net Cash Provided by (Used for) Investing
Activities
Net Increase (Decrease) in Cash and Cash
Equivalents
Balance - Beginning of Year
Balance - End of Year

Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:

Operating Income (Loss)
Adjustments to Reconcile Operating Income(Loss) to
Net Cash Provided by (Used for) Operating
Activities:
Depreciation and Net Amortization
Food Distribution Program
Decrease in Accounts Receivable
Decrease in Inventories
(Increase) in Deferred Revenue
(Decrease) in Accounts Payable
Total Adjustments
Net Cash Provided by (Used for) Operating
Activities

## TOWNSHIP OF UPPER SCHOOL DISTRICT

Fiduciary Funds
Statement of Net Position June 30, 2017

## ASSETS

Cash and Cash Equivalents
Total Assets

## LIABILITIES

Payable to Student Groups
Accounts Payable
Payroll Deductions \& Withholdings
Total Liabilities

## NET POSITION

Held in Trust for Unemployment
Claims and Other Purposes
Reserved for Scholarships

| Unemployment <br> Compensation$\quad$Agency <br> Fund |
| :---: |


| $\$ 80,558.21$ |  | $105,230.12$ |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |


| $1-$ | $100,253.92$ |
| ---: | ---: |
| 124.11 | $4,976.20$ |
| 124.11 | $105,230.12$ |

$\$ \quad 80,434.10$

## TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Fiduciary Funds <br> Statement of Changes in Fiduciary Net Position <br> For the Year Ended June 30, 2017

|  | Unemployment Compensation |  | Total |
| :---: | :---: | :---: | :---: |
| ADDITIONS |  |  |  |
| Contributions: |  |  |  |
| Plan Member | \$ | 32,950.68 | 32,950.68 |
| Other |  |  |  |
| Total Contributions |  | 32,950.68 | 32,950.68 |
| Investment Earnings: |  |  |  |
| Interest |  | 98.06 | 98.06 |
| Net Investment Earnings |  | 98.06 | 98.06 |
| Total Additions |  | 33,048.74 | 33,048.74 |
| DEDUCTIONS |  |  |  |
| Unemployment Claims |  | 13,913.64 | 13,913.64 |
| Total Deductions |  | 13,913.64 | 13,913.64 |
| Changes in Net Assets |  | 19,135.10 | 19,135.10 |
| Net Position - Beginning of the Year |  | 61,299.00 | 61,299.00 |
| Net Position - End of the Year | \$ | 80,434.10 | 80,434.10 |

NOTES TO THE FINANCIAL STATEMENTS

Upper Township School District<br>Notes to Financial Statements<br>For the Fiscal Year ended June 30, 2017

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Upper Township School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education (Board) of the Upper Township School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

## A. REPORTING ENTITY

The Upper Township School District is a Type II district located in the County of Cape May, State of New Jersey. As a Type II District, the School District functions independently through a Board of Education. The board is comprised of nine members elected to three-year terms. The purpose of the district is to educate students in grades K-8. Students in grades 9-12 attend Ocean City High School on a tuition basis. The Upper Township School District had an enrollment at June 30, 2017 of 2,018 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:
$>$ the organization is legally separate (can sue or be sued in their own name)
$>$ the District holds the corporate powers of the organization
$>$ the District appoints a voting majority of the organization's board
$>$ the District is able to impose its will on the organization
$>$ the organization has the potential to impose a financial benefit/burden on the District
$>$ there is a fiscal dependency by the organization on the District
Based on the aforementioned criteria, the District has no component units.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## B. BASIC FINANCIAL STATEMENTS - GOVERNMENT-WIDE STATEMENTS

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general and special revenue activities are classified as governmental activities. The District's food service program is classified as business-type activities.

In the governmental-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position are reported in three partsinvested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities reports both the gross and net cost of each of the District's functions and business-type activities (food service and KEYS). The functions are also supported by general government revenues (property taxes, tuition, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, vocational programs, student \& instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, interest income, etc.).
a. The District does allocate indirect costs such as depreciation expense, compensated absences, On-behalf TPAF Pension Contributions, and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are not included in the government-wide statements.

## C. BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Non-major funds by category are summarized into a single column. GASB standards sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The non-major funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has

## Upper Township School District

## Notes to Financial Statements

For the Fiscal Year ended June 30, 2017
mandated that all New Jersey School Districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the criteria are applied to proprietary funds.

The following fund types are used by the District:

## 1. Governmental Funds:

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District.
a. General fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.
b. Special revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose. The special revenue fund is specifically used to account for state and federal grant monies that have been allocated to the District.
c. Capital projects funds are used to account for all financial resources to be used for the acquisition or construction of major capital facilities. The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

## Fund Balances - Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable - includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted - includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed - includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

Assigned - includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

Unassigned - includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017
The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

## 2. Proprietary Funds:

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector.

The following is a description of the proprietary funds of the District:
a. Enterprise funds are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designated to recover similar costs. The District operates a food service fund to provide a child nutrition program for the students of the district and a KEYS program providing for child care before and after school hours.

## 3. Fiduciary Funds:

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position, and are reported using accounting principles similar to proprietary funds.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (pension, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.), and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

All fund internal activity is eliminated when carried to the Government-wide statements.

## D. BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## 1. Accrual:

Both governmental and business-type activities in the government-wide financial statements and the proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

## 2. Modified Accrual:

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

## E. FINANCIAL STATEMENT AMOUNTS

## 1. Cash and Cash Equivalents:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

NJSA 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental units.

## 2. Investments:

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

## 3. Inventories:

Inventories in the general fund consist of expendable supplies held for the District's use and are carried at cost using the first-in, first-out method. Inventories in the enterprise fund are valued at cost, which approximates market, using the first-in, first -out method. As of June 30, 2017, the District did not have inventory in the general fund and had the following inventory in the enterprise fund:

| Food \& Supplies | $\$ 11,767$ |
| :--- | :--- | :--- |
|  | $\$ 11,767$ |

The value of Federal donated commodities is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements. The value of commodities included in the food inventory on June 30, 2017 is $\$ 0$.

## 4. Capital Assets:

Capital assets purchased or acquired with an original cost of $\$ 2,000$ or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straightline basis over the following estimated useful lives:

| Buildings | $20-50$ years |
| :--- | :---: |
| Machinery and equipment | $5-10$ years |
| Improvements | $10-20$ years |
| Infrastructure Assets | $50-65$ years |

Infrastructure assets include roads, parking lots, underground pipe, etc. The District includes all infrastructure assets as depreciable assets in the financial statements.

## 5. Revenues:

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount certified, prior to the end of the school year.

The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before the eligibility requirements are met are

Upper Township School District<br>Notes to Financial Statements<br>For the Fiscal Year ended June 30, 2017

reported as advances by the provider and unearned revenue by the recipient. Program revenues, including tuition revenue are reported as reductions to expenses in the statement of activities.

## 6. Expenditures:

Expenses are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

## 7. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as both an expenditure and a fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the District-wide Financial Statements as a Governmental Activity.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

## 8. Interfund Activity:

Interfund activity is reported as loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related costs as reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

## 9. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPs, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017
Significant transfers approved by the Board of Education during the fiscal year were as follows:

| Special Education Instruction - Home Instruction | 106,137 |
| :--- | :---: |
| Undistributed Expenditures - Instruction |  |
| $\quad$ Tuition to CSSD \& Reg Day Sch | $(393,485)$ |
| Undist. Expend - Other Support Services |  |
| Purch. Prof. - Ed. Services | 173,500 |
| Undist. Expend - Required Maint. - Clean, Rep, Maint | 276,793 |
| Undist. Expend - Required Maint. - General Supplies | $(196,750)$ |
| Undist. Expend - Other Oper. \& Maint. - Lease Purch Pmts | 256,701 |

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

## 10. Tuition Receivable:

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined. The final cost is based on an agreement with the Ocean City Board of Education with a negotiated amount up to the final cost as determined by State of New Jersey.

## 11. Tuition Payable:

Tuition charges for the fiscal years 2016/17 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

## 12. Use of Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those results.

## 13. Allocation of Costs:

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the budgetary expenditures by program.

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

## 14. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## G. RECENT ACCOUNTING PRONOUNCEMENTS NOT YET EFFECTIVE

In June 2015, the Governmental Accounting Standards Board (GASB) issued Statement No. 75, "Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions". This statement is effective for fiscal periods beginning after June 30, 2017. Although not determinable, the impact of this statement on the net position of the entity is anticipated to be significant.

In January 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 80, "Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 81, "Irrevocable Split-Interest Agreements". This statement is effective for fiscal periods beginning after December 15, 2016, will not have any effect on the District's financial reporting.

In March 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 82, "Pension Issues - an amendment of GASB Statements No. 67, No. 68, and No. 73". This statement is effective for fiscal periods beginning after June 15, 2016, will not have any effect on the District's financial reporting, however will affect the disclosure of pension related items.

In November 2016, the Governmental Accounting Standards Board (GASB) issued Statement No. 83, "Certain Asset Retirement Obligations". This statement is effective for fiscal periods beginning after June 15, 2018, will not have any effect on the District's financial reporting.

In January 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 84, "Fiduciary Activities". This statement is effective for fiscal periods beginning after December 15, 2018, will not have any effect on the District's financial reporting.

In March 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 85, "Omnibus 2017". This statement is effective for fiscal periods beginning after June 15, 2017, will have an effect on the District's financial reporting and will affect the disclosure of pension related items.

In May 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 86, "Certain Debt Extinguishment Issues". This statement is effective for fiscal periods beginning after June 15, 2017, will have an effect on the District's financial reporting and will affect the

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

disclosure of pension related items. Although not determinable, the impact of this statement on the net position of the entity is not anticipated to be significant.

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 86, "Leases". This statement is effective for fiscal periods beginning after December 15, 2019, will have an effect on the District's financial reporting and will affect the disclosure of pension related items. Although not determinable, the impact of this statement on the net position of the entity is not anticipated to be significant.

## NOTE 2. CASH

Custodial Credit Risk—Deposits. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The district's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2017, $\$ 728,278$ of the government's bank balance of $\$ 5,792,554$ was exposed to custodial credit risk.

## NOTE 3. INVESTMENTS

As of June 30, 2017, the District had no investments.
Interest Rate Risk. The district does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 18A:20-37 limits the length of time for most investment to 397 days.

Credit Risk. New Jersey Statutes 18A:20-37 limits district investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America or of the district or the local units in which the district is located; obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

Concentration of Credit Risk. The district places no limit on the amount the district may invest in any one issuer.

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

## NOTE 4. FIXED ASSETS

Capital Asset activity for the year ended June 30, 2017 was as follows:

|  | $\begin{gathered} \text { Balance June 30, } \\ 2016 \end{gathered}$ |  | Additions | Disposals/ Adjustments | $\begin{gathered} \text { Balance June 30, } \\ 2017 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |
| Capital assets that are not being |  |  |  |  |  |
| Land |  | 420,564 |  |  | 420,564 |
| Total capital assets not being |  | 3,330,133 | 733,318 | $(3,642,887)$ | 420,564 |
| Bldg and bldg improve |  | 20,249,399 |  | 3,642,887 | 23,892,286 |
| Machinery \& equipment |  | 2,245,936 | 76,155 |  | 2,322,091 |
| Total at historical cost |  | 22,495,335 | 76,155 | 3,642,887 | 26,214,377 |
| Less accum depr for: |  |  |  |  |  |
| Bldg and improve |  | $(11,002,982)$ | $(899,582)$ |  | $(11,902,564)$ |
| Equipment |  | $(1,943,244)$ | $(212,523)$ |  | $(2,155,767)$ |
| Total accum deprec |  | $(12,946,226)$ | $(1,112,105)$ |  | $(14,058,331)$ |
| Total capital assets being depr, |  | 9,549,109 | $(1,035,950)$ | 3,642,887 | 12,156,046 |
| Governmental activities capital |  | 12,879,242 | $(302,632)$ |  | 12,576,610 |
| Business-type activities: |  |  |  |  |  |
| Equipment |  | 296,841 |  |  | 296,841 |
| Less accum depr for: |  |  |  |  |  |
| Equipment |  | $(292,744)$ | (410) |  | $(293,154)$ |
| Business-type activities capital |  | 4,097 | (410) |  | 3,687 |

Depreciation expense was charged to governmental functions as follows:

| Regular Instruction | $\$$ | 448,885 |
| :--- | ---: | ---: |
| Special Eduction |  | 130,051 |
| Other Special Instruction | 58,301 |  |
| Student \& Instruction Related Svc |  | 166,769 |
| General Administrative Services |  | 28,805 |
| School Administrative Services | 47,259 |  |
| Plant Operation \& Maintenance | 202,085 |  |
| Central | 29,951 |  |
|  | $\$ 1,12,105$ |  |

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## NOTE 5. PENSION PLANS

## Description of Plans

All required employees of the District are covered by either the Public Employees' Retirement System or the Teacher's Pension and Annuity Fund cost-sharing multiple-employer defined benefit pension plans which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at http://www.state.nj.us/treasury/pensions/annrpts archive.htm.

## Teachers' Pension and Annuity Fund

The Teachers' Pension and Annuity Fund was established in January, 1955 under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

## Public Employees' Retirement System

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

## Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement program (DCRP) was established as of July 1, 2008 under the provisions of Chapter 92, P.L. 2008 and Chapter 103, P.L. 2008 (NJSA 43:15C-1 et seq). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by NJSA 43:15C-1 et seq.

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

## Funding Policy

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of $5.5 \%$ of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is $7.20 \%$ and the PERS rate is $7.20 \%$ of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2017, 2016 and 2015 were $\$ 1,116,991, \$ 758,673$, and $\$ 527,607$ respectively, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for each year. The School District's contributions to PERS for the years ending June 30, 2017, 2016 and 2015 were $\$ 244,059, \$ 206,698$, and $\$ 221,229$ respectively, equal to the required contributions for each year.

During the fiscal years ended June 30, 2017, 2016 and 2015, the State of New Jersey contributed $\$ 930,708, \$ 903,370$, and $\$ 837,576$, respectively, to the TPAF for post-retirement medical benefits on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board $\$ 775,953, \$ 761,900$, and $\$ 752,709$, during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund statements and schedules as revenues and expenditures in accordance in GASB 27.

The Board's total covered payroll for the year ended June 30, 2017, 2016, and 2015 was \$10,694,063, \$10,444,234, and \$10,040,080, for TPAF; and \$2,008,124, \$2,017,575, and $\$ 1,755,895$ for PERS.

## Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Teacher's Pension and Annuity Fund (TPAF) operate and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS and TPAF hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of $1 / 4$ of $1 \%$ for each month that the member is under age 65 .
- The eligibility age to qualify for a service retirement in the systems is increased from age 63 to 65 for Tier 5 members.
- Increases in active member contribution rates. PERS active member rates increase from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years. For fiscal year 2013, the member contribution rates increased in October 2012. The phase-in of the additional incremental member contribution rates for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.


## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least $1.5 \%$ of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the Stateadministered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS and TPAF from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS and TPAF to $1 / 60^{\text {th }}$ from $1 / 55^{\text {th }}$, and it provided that new members of PERS and TPAF have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS and TPAF will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. The law also requires the State to make its full pension contribution, defined a $1 / 7^{\text {th }}$ of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS and TPAF with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became $4.69 \%$ per year, and an $\$ 8.00$ processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

## NOTE 6. PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

At June 30, 2017, the District reported a liability of $\$ 8,092,135$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2016, the District's proportion was $0.02732247890 \%$ which was an increase of $13.64 \%$ from its proportion measured as of June 30, 2015.

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

For the year ended June 30, 2017, the District recognized pension expense of $\$ 815,651$. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |
| :---: | :---: | :---: | :---: |
| Differences between expected and actual experience | \$ | 150,489 |  |
| Changes of assumptions | \$ | 1,676,258 |  |
| Net difference between projected and actual earnings on pension plan investments | \$ | 308,560 |  |
| Changes in proportion and differences between District contributions and proportionate share of contributions | \$ | 603,710 | 349,717 |
| District contributions subsequent to the measurement date | \$ | 242,729 |  |
| Total | \$ | 2,981,746 | 349,717 |

$\$ 242,729$ reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2016) will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended <br> June 30, |  |  |
| :---: | :---: | ---: |
|  |  |  |
| 2018 |  | 540,713 |
| 2019 | $\$$ | 540,713 |
| 2020 | $\$$ | 618,147 |
| 2021 | $\$$ | 517,286 |
| 2022 | $\$$ | 172,441 |
| Total | $\$$ | $2,389,300$ |

## Actuarial Assumptions

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following assumptions, applied to all period in the measurement:

Inflation rate 3.08\%
Salary increases:

Through 2026
Thereafter
Investment rate of return:
1.65\%-4.15\% (based on age)
2.65\%-5.15\% (based on age)
7.65\%

Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2014 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments ( $7.65 \%$ at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflations. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

| Asset Class | Target <br> Allocation |  | Long-Term <br> Expected Real <br> Rate of Return |
| :--- | ---: | ---: | ---: |
|  |  | $5.00 \%$ |  |
| Cash | $1.50 \%$ | $0.87 \%$ |  |
| U.S. Treasuries | $8.00 \%$ | $1.74 \%$ |  |
| Investment Grade Credit | $2.00 \%$ | $1.79 \%$ |  |
| Mortgages | $2.00 \%$ | $1.67 \%$ |  |
| High Yield Bonds | $1.50 \%$ | $4.56 \%$ |  |
| Inflation-Indexed Bonds | $26.00 \%$ | $3.44 \%$ |  |
| Broad US Equities | $13.25 \%$ | $8.53 \%$ |  |
| Developed Foreign Equities | $6.50 \%$ | $6.83 \%$ |  |
| Emerging Market Equities | $9.00 \%$ | $9.95 \%$ |  |
| Private Equity | $12.50 \%$ | $12.40 \%$ |  |
| Hedge Funds/Absolute Return | $2.00 \%$ | $4.68 \%$ |  |
| Real Estate (Property) | $0.50 \%$ | $6.91 \%$ |  |
| Commodities | $5.00 \%$ | $5.45 \%$ |  |
| Global Debt (Except US) | $5.25 \%$ | $-0.25 \%$ |  |
| REIT |  | $5.63 \%$ |  |

## Discount Rate

The discount rate used to measure the total pension liability was $3.98 \%$ as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.65 \%$, and a municipal bond rate of $2.85 \%$ as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed $30 \%$ of the actuarially determined contributions and the local employers contributed $100 \%$ of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2034 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the collective net pension liability of the participated employers as of June 30, 2016, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1 percentage point lower or 1-percentage point higher than the current rate:

|  | $1 \%$ <br> Decrease <br> $(2.98 \%)$ |  | Current Discount <br> Rate | $1 \%$ <br> Increase |
| :--- | :---: | :---: | :---: | :---: |
| District's proportionate share of <br> the net pension liability | $\$$ | $9,697,645$ | $8,092,135$ | $6,768,070.56$ |

Pension plan fiduciary net position.
Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

## NOTE 7 - TEACHERS' PENSION AND ANNUITY FUND (TPAF)

At June 30, 2017, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:


The net pension liability was measured as of June 30, 2016 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's longterm share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2016, the District's proportion was $0.00 \%$, which was no change from its proportion measured as of June 30, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$5,600,870 and revenue of $\$ 5,600,870$ for support provided by the State. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

## Upper Township School District

## Notes to Financial Statements

For the Fiscal Year ended June 30, 2017

|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
| :---: | :---: | :---: | :---: | :---: |
| Differences between expended and actual experience | \$ | 262,691 |  | 127,481 |
| Changes of assumptions |  | 14,879,680 |  |  |
| Net difference betweenn projected and actual earnings on pension plan investments | \$ | 1,359,526 |  |  |
| Changes in proportion and differences between District contributions and proportionate share of contributions |  |  |  | 924,971 |
| District contributions subsequent to the measurement date |  | 754,655 |  |  |
| Total | \$ | 17,256,552 | \$ | 1,052,452 |

\$754,655 reported as deferred outflows of resources related to pensions resulting from district contributions subsequent to the measurement date (June 30, 2016) will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year ended <br> June 30, |  |  |
| :---: | :---: | :---: | :---: |
| 2018 |  | $\$ 2,269,594$ |
| 2019 |  | $\$ 2,269,594$ |
| 2020 |  | $\$ 2,658,785$ |
| 2021 |  | $\$ 2,486,552$ |
| 2022 |  | $\$ 2,100,449$ |
| Thereafter | $\$ 3,664,472$ |  |
| Total | $\$ 15,449,446$ |  |
|  |  |  |

Actuarial assumptions. The total pension liability in the June 30, 2016 actuarial valuation was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

| Inflation Rate | $2.50 \%$ |
| :--- | :--- |
| Salary increases |  |
| $2012-2021$ <br> Thereafter | Varies based on experience <br> Varies based on experience |
| Investment rate of return | $7.65 \%$ |

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

Pre-retirement, post-retirement and disable mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 20012 to June 30, 2015.

## Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments ( $7.65 \%$ at June 30,2016 ) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return. |
| :---: | :---: | :---: |
| US Cash | 5.00\% | 0.39\% |
| US Government Bonds | 1.50\% | 1.28\% |
| US Credit Bonds | 13.00\% | 2.76\% |
| US Mortgages | 2.00\% | 2.38\% |
| US Inflation-Indexed Bonds | 1.50\% | 1.41\% |
| US High Yield Bonds | 2.00\% | 4.70\% |
| US Equity Market | 26.00\% | 5.14\% |
| Foreign Developed Equity | 13.25\% | 5.91\% |
| Emerging market equities | 6.50\% | 8.16\% |
| Private Real Estate Property | 5.25\% | 3.64\% |
| Timber | 1.00\% | 3.86\% |
| Farmland | 1.00\% | 4.39\% |
| Private equity | 9.00\% | 8.97\% |
| Commodities | 0.50\% | 2.87\% |
| Hedge Funds - Multi Strategy | 5.00\% | 3.70\% |
| Hedge Funds - Equity Hedge | 3.75\% | 4.72\% |
| Hedge Funds - Distressed | 3.75\% | 3.49\% |

Discount rate. The discount rate used to measure the total pension liability was $3.22 \%$ as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.65 \%$, and a municipal bond rate of $2.85 \%$ as of June 30, 2016, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes taxexempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from

## Upper Township School District

## Notes to Financial Statements

For the Fiscal Year ended June 30, 2017
employers will be made based on the average of the last five years of employers' contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of $3.22 \%$ as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (2.22\%) or 1-percentage point higher (4.22\%) than the current rate:

|  | 1\% | Current Discount | $1 \%$ |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Decrease | Rate | Increase |  |
| District's proportionate share of | $(2.22 \%)$ | $(3.22 \%)$ | $(4.22 \%)$ |  |
| the net pension liability | $\$$ | - |  |  |
|  |  |  | - |  |

## Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

## NOTE 8. POST-RETIREMENT BENEFITS

P.L. 1987, Chapter 384 and P.L. 1990 Chapter 6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund postretirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007 c. 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for funding and payment of post-retirement medical benefits for retired State employees and educational employees. As of June 30, 2016, there were 0 retirees eligible for post-retirement medical benefits. The cost of these benefits is funded through contributions by the State in accordance with Chapter 62, P.L. 1994.

The State is also responsible for the cost attributable to Chapter 126, P.L. 1992, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid $\$ 231.2$ million toward Chapter 126 benefits for 20,045 eligible retired members in Fiscal Year 2016.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## NOTE 9. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g. sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the district's personnel policy. Upon termination, employees are paid for accrued vacation. Sick leave benefits provide for ordinary sick pay and is capped based on the various employee contracts.

In the district-wide Statement of Net Position, the liabilities whose average maturities are greater than one year are reported in two components - the amount due within one year and the amount due in more than one year.

## NOTE 10. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the Upper Township Board of Education by inclusion of $\$ 1.00$ on September 26, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. A capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at on of the
four special elections authorized pursuant to NJSA 19:60-2. Pursuant to NJAC 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2016 to June 30, 2017 fiscal year is as follows:

Beginning balance, July 1, 2016
Interest earnings
Deposits:
Approved by resolution 960,000
Withdrawals
Appropriated in 16/17 Budget
Board resolution 2/27/2017
Total withdrawals
Ending balance, June 30, 2017
$(850,000)$
$(382,000)$
\$ 1,355,003
1,965
$(1,232,000)$
\$ 1,084,968

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## NOTE 11. GENERAL LONG-TERM DEBT

Long-term liability activity for the year ended June 30, 2017 was as follows:

|  | $\begin{gathered} \text { Balance June } \\ 30,2016 \\ \hline \end{gathered}$ |  | Issued | Retired | $\begin{gathered} \text { Balance June } \\ 30,2017 \\ \hline \end{gathered}$ | Amounts Due Within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities |  |  |  |  |  |  |
| Compensated |  |  |  |  |  |  |
| Absences Payable | \$ | 689,759 | 25,560 |  | 715,319 | - |
| Net Pension Liability |  | 5,396,981 | 2,937,883 | 242,729 | 8,092,135 | - |
| Total Governmental Activities |  | 6,086,740 | 2,963,443 | 242,729 | 8,807,454 | - |
| Total Debt |  | 6,086,740 | 2,963,443 | 242,729 | 8,807,454 | - |

## NOTE 12. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2017:

| Fund | Interfund Receivable | Interfund Payable |
| :---: | :---: | :---: |
| General Fund | \$ 1,129,174 | - |
| Special Revenue Fund |  | 188,965 |
| Capital Projects Fund | - | 927,237 |
| Enterprise Fund | - | 12,972 |
| Total | \$ 1,129,174 | 1,129,174 |

Interfunds were created throughout the year due to short term borrowings to cover cash flow needs in the various funds and to cover cash overdrafts for pooled funds. The governmental fund interfunds were eliminated in the governmental-wide statements.

## Upper Township School District

Notes to Financial Statements
For the Fiscal Year ended June 30, 2017

## NOTE 13. FUND BALANCE APPROPRIATED

General Fund - Of the $\$ 5,731,140$ General Fund fund balance, at June 30, 2017, $\$ 1,251,985$ is reserved for encumbrances. $\$ 2,417,685$ is reserved as excess surplus in accordance with NJSA 18A:7F-7 of which $\$ 1,487,010$ has been appropriated as revenue in the 2017-2018 budget and the balance of $\$ 930,675$ will be budgeted in the $2018-2019$ budget, $\$ 1,084,968$ has been reserved in the Capital Reserve Account; $\$ 1,130,000$ has been reserved in the Maintenance Reserve Account; The General Fund balance unassigned classification contained a deficit in the amount of $\$ 153,497$, which is a direct result of the delay in the June payments of state aid until the following fiscal year. Capital Projects Fund - Of the $\$ 406,664$ Capital Projects Fund fund balance, at June 30, 2017, $\$ 313,150$ is reserved for encumbrances, and $\$ 93,515$ is classified as Unassigned.

## NOTE 14. CALCULATION OF EXCESS SURPLUS

In accordance with NJSA 18A:7F-7, as amended by P.L. 2004, c.73, the designation for Reserved Fund Balance - Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 is $\$ 2,417,684.64$, of which $\$ 1,487,010$ has been appropriated in the 2017-2018 budget and the balance of $\$ 930,675$ will be appropriated in the 2018-2019 budget.

## NOTE 15. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. During the fiscal year ended June 30, 2017 the District did not incur claims in excess of their coverage and the amount of coverage did not significantly decrease.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and prior year:

| Fiscal Year | Interest on <br> Investments | Employee/Board <br> Contributions | Amount <br> Reimbursed | Ending <br> Balance |
| :---: | ---: | ---: | ---: | ---: |
| $2016-2017$ | 98 | 32,951 | $(13,913.64)$ | 80,434 |
| $2015-2016$ | 70 | 31,962 | $(10,847)$ | 61,299 |
| $2014-2015$ | 64 | 30,986 | $(52,337)$ | 40,114 |

# Upper Township School District <br> Notes to Financial Statements <br> For the Fiscal Year ended June 30, 2017 

## NOTE 16. LITIGATION

From time to time, the District is a defendant in legal proceedings relating to its operations as a school district. In the best judgment of the District's management, the outcome of any legal proceedings will not have any adverse affect on the accompanying financial statements.

## NOTE 17. SUBSEQUENT EVENTS

The District has evaluated subsequent events through October 27, 2017, the date which the financial statements were available to be issued and no items were noted for disclosure or adjustment.

## Required Supplementary Information - Part II

## Budgetary Comparison Schedules

|  |  | SHIP OF UPPE <br> Gener udgetary Com or the Year En |  | OL DISTRICT <br> Schedule $\text { e 30, } 2017$ |  |  |  |  | C-1 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Original <br> Budget |  | Budget Transfers |  | Final Budget |  | Actual |  | Variance nal to Actual Favorable Unfavorable) |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 23,664,000.00 | \$ | - | \$ | 23,664,000.00 | \$ | 23,664,000.00 | \$ | - |
| Tuition from Individuals |  | 110,500.00 |  | - |  | 110,500.00 |  | 146,168.75 |  | 35,668.75 |
| Tuition - Other LEA's within the State |  | 739,864.00 |  | - |  | 739,864.00 |  | 1,173,214.21 |  | 433,350.21 |
| Transportation Fees |  | 64,304.00 |  | - |  | 64,304.00 |  | 65,148.51 |  | 844.51 |
| Miscellaneous |  | 75,750.00 |  | - |  | 75,750.00 |  | 91,703.18 |  | 15,953.18 |
| Total Local Sources |  | 24,654,418.00 |  | - |  | 24,654,418.00 |  | 25,140,234.65 |  | 485,816.65 |
| State Sources: |  |  |  |  |  |  |  |  |  |  |
| School Choice Aid |  | 473,760.00 |  |  |  | 473,760.00 |  | 473,760.00 |  | - |
| Categorical Special Education Aid |  | 1,098,835.00 |  |  |  | 1,098,835.00 |  | 1,098,835.00 |  | - |
| Equalization Aid |  | 4,307,772.00 |  |  |  | 4,307,772.00 |  | 4,307,772.00 |  | - |
| Categorical Security Aid |  | 164,852.00 |  |  |  | 164,852.00 |  | 164,852.00 |  | - |
| Adjustment Aid |  | 2,640,282.00 |  |  |  | 2,640,282.00 |  | 2,640,282.00 |  | - |
| Categorical Transportation Aid |  | 1,445,583.00 |  |  |  | 1,445,583.00 |  | 1,445,583.00 |  | - |
| Extraordinary Aid |  | - |  |  |  | - |  | 89,463.00 |  | 89,463.00 |
| PARCC Rediness Aid |  | 19,270.00 |  |  |  | 19,270.00 |  | 19,270.00 |  | - |
| Per Pupil Growth Aid |  | 19,270.00 |  |  |  | 19,270.00 |  | 19,270.00 |  | - |
| Professional Learning Community Aid |  | 19,420.00 |  |  |  | 19,420.00 |  | 19,420.00 |  | - ${ }^{-}$ |
| Non-public Transportation Aid |  | - |  |  |  | - |  | 8,874.00 |  | 8,874.00 |
| On-Behalf TPAF Pension Contribution (Non-Budgeted) |  |  |  |  |  |  |  |  |  |  |
| Post Retirement Medical Contributions |  |  |  |  |  | - |  | 930,708.00 |  | 930,708.00 |
| Pension Costs |  |  |  |  |  | - |  | 1,116,991.00 |  | 1,116,991.00 |
| Long Term Disability |  |  |  |  |  |  |  | 1,401.00 |  | 1,401.00 |
| Reimbursed TPAF Social Security (Non-Budgeted) |  | - |  |  |  | - |  | 775,953.28 |  | 775,953.28 |
| Total State Sources |  | 10,189,044.00 |  | - |  | 10,189,044.00 |  | 13,112,434.28 |  | 2,923,390.28 |
| Federal Sources: |  |  |  |  |  |  |  |  |  |  |
| Medical Assistance Program |  | 17,548.00 |  |  |  | 17,548.00 |  | 31,122.17 |  | 13,574.17 |
| Total Federal Sources |  | 17,548.00 |  | - |  | 17,548.00 |  | 31,122.17 |  | 13,574.17 |
| Total Revenues |  | 34,861,010.00 |  | - |  | 34,861,010.00 |  | 38,283,791.10 |  | 3,422,781.10 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| CURRENT EXPENSE |  |  |  |  |  |  |  |  |  |  |
| REGULAR PROGRAMS - INSTRUCTION |  |  |  |  |  |  |  |  |  |  |
| Preschool - Salaries of Teachers |  | 350,014.00 |  | $(79,332.43)$ |  | 270,681.57 |  | 265,066.13 |  | 5,615.44 |
| Kindergarten - Salaries of |  |  |  |  |  |  |  |  |  |  |
| Teachers |  | 602,086.00 |  | 12,046.00 |  | 614,132.00 |  | 607,497.12 |  | 6,634.88 |
| Grades 1-5 Salaries of Teachers |  | 3,063,436.00 |  | $(34,117.82)$ |  | 3,029,318.18 |  | 3,029,318.18 |  | - |
| Grades 6-8 Salaries of Teachers |  | 2,457,455.00 |  | 98,203.19 |  | 2,555,658.19 |  | 2,555,658.19 |  | - |
| Regular Programs - Home Instruction |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 12,000.00 |  | - |  | 12,000.00 |  | 842.16 |  | 11,157.84 |
| Purchased Professional - Educational Services |  | 850.00 |  | - |  | 850.00 |  | 220.38 |  | 629.62 |
| Regular Programs - Undistributed Instruction |  |  |  |  |  |  |  |  |  |  |
| Other Salaries for Instruction |  | 242,149.00 |  | $(43,147.31)$ |  | 199,001.69 |  | 185,594.49 |  | 13,407.20 |
| Other Purchased Services (400-500 series) |  | 204,305.00 |  | 7,200.00 |  | 211,505.00 |  | 129,098.08 |  | 82,406.92 |
| General Supplies |  | 1,267,698.54 |  | $(54,849.29)$ |  | 1,212,849.25 |  | 1,012,458.96 |  | 200,390.29 |
| Textbooks |  | 10,000.00 |  | 12,000.00 |  | 22,000.00 |  | 18,944.64 |  | 3,055.36 |
| TOTAL REGULAR PROGRAMS - INSTRUCTION |  | 8,209,993.54 |  | (81,997.66) |  | 8,127,995.88 |  | 7,804,698.33 |  | 323,297.55 |
| Special Education Instruction-Multiple Disabilities |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 62,496.00 |  | 55,657.42 |  | 118,153.42 |  | 114,243.28 |  | 3,910.14 |
| Other Salaries for Instruction |  | 15,577.00 |  | 756.58 |  | 16,333.58 |  | 16,201.58 |  | 132.00 |
| General Supplies |  | 2,292.00 |  | 200.00 |  | 2,492.00 |  | 2,469.01 |  | 22.99 |
| Total Multiple Disabilities |  | 80,365.00 |  | 56,614.00 |  | 136,979.00 |  | 132,913.87 |  | 4,065.13 |
| Special Education Instruction-Resource Room/Resource Center |  |  |  |  |  |  |  |  |  |  |
| Salaries of Teachers |  | 1,145,205.00 |  | $(54,593.14)$ |  | 1,090,611.86 |  | 1,090,145.64 |  | 466.22 |
| Other Salaries for Instruction |  | 268,128.00 |  | $(47,560.20)$ |  | 220,567.80 |  | 220,042.62 |  | 525.18 |
| General Supplies |  | 10,500.00 |  | (155.00) |  | 10,345.00 |  | 9,540.46 |  | 804.54 |
| Total Resource Room/Resource Center |  | 1,423,833.00 |  | (102,308.34) |  | 1,321,524.66 |  | 1,319,728.72 |  | 1,795.94 |


| TOWNSHIP OF UPPER SCHOOL DISTRICT <br> General Fund <br> Budgetary Comparison Schedule <br> For the Year Ended June 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original <br> Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual Favorable (Unfavorable) |
| Special Education Instruction-Autism |  |  |  |  |  |
| Salaries of Teachers | 116,876.00 | 1,003.00 | 117,879.00 | 117,879.00 | - |
| Other Salaries for Instruction | 65,191.00 | $(65,191.00)$ | - |  | - |
| General Supplies | 1,000.00 | - | 1,000.00 | 969.86 | 30.14 |
| Total Autism | 183,067.00 | (64,188.00) | 118,879.00 | 118,848.86 | 30.14 |
| Special Education Instruction- Home Instruction |  |  |  |  |  |
| Salaries of Teachers | 5,000.00 | 106,136.55 | 111,136.55 | 107,722.34 | 3,414.21 |
| Total Home Instruction | 5,000.00 | 106,136.55 | 111,136.55 | 107,722.34 | 3,414.21 |
| TOTAL SPECIAL EDUCATION - INSTRUCTION | 1,692,265.00 | $(3,745.79)$ | 1,688,519.21 | 1,679,213.79 | 9,305.42 |
| Basic Skills/Remedial - Instruction |  |  |  |  |  |
| Salaries of Teachers | 827,052.00 | 83,546.45 | 910,598.45 | 890,937.80 | 19,660.65 |
| General Supplies | 6,300.00 | (500.00) | 5,800.00 | 2,937.00 | 2,863.00 |
| Total Basic Skills/Remedial - Instruction | 833,352.00 | 83,046.45 | 916,398.45 | 893,874.80 | 22,523.65 |
| School-Spon. Co/Extra-Curr. Activities - Instruction |  |  |  |  |  |
| Salaries | 18,830.00 | - | 18,830.00 | 18,826.40 | 3.60 |
| Supplies \& Materials | 1,500.00 | 1,000.00 | 2,500.00 | 504.00 | 1,996.00 |
| Other Objects | 1,000.00 | - | 1,000.00 | 645.00 | 355.00 |
| Total School-Spon Co/Extra-Curr. Activities - Inst. | 21,330.00 | 1,000.00 | 22,330.00 | 19,975.40 | 2,354.60 |
| School-Sponsored Athletics - Instruction |  |  |  |  |  |
| Salaries | 35,000.00 | - | 35,000.00 | 34,923.96 | 76.04 |
| Purchased Services (300-500 series) | 5,500.00 | - | 5,500.00 | 5,409.00 | 91.00 |
| Supplies \& Materials | 5,000.00 | - | 5,000.00 | 4,933.89 | 66.11 |
| Other Objects | 1,000.00 | - | 1,000.00 | 275.00 | 725.00 |
| Total School-Sponsored Athletics - Inst. | 46,500.00 | - | 46,500.00 | 45,541.85 | 958.15 |
| Before/After School Programs - Instruction |  |  |  |  |  |
| Salaries of Teachers | 21,710.00 | (2,000.00) | 19,710.00 | 13,769.04 | 5,940.96 |
| Total Before/After School Programs - Instruction | 21,710.00 | (2,000.00) | 19,710.00 | 13,769.04 | 5,940.96 |
| Summer School - Instruction |  |  |  |  |  |
| Salaries of Teachers | 36,810.00 | (6,150.00) | 30,660.00 | 27,907.42 | 2,752.58 |
| Other Salaries of Instruction | 10,000.00 | 2,650.00 | 12,650.00 | 12,608.70 | 41.30 |
| General Supplies | 1,000.00 | (35.00) | 965.00 |  | 965.00 |
| Total Summer School - Instruction | 47,810.00 | (3,535.00) | 44,275.00 | 40,516.12 | 3,758.88 |
| TOTAL INSTRUCTION | 10,872,960.54 | $(7,232.00)$ | 10,865,728.54 | 10,497,589.33 | 368,139.21 |
| UNDISTRIBUTED EXPENDITURES |  |  |  |  |  |
| Undistributed Expenditures - Instruction |  |  |  |  |  |
| Tuition to Other LEAs Within the State-Regular | 11,170,258.00 | $(16,758.05)$ | 11,153,499.95 | 11,146,743.17 | 6,756.78 |
| Tuition to Other LEAs Within the State-Special | 219,753.00 | (84,615.95) | 135,137.05 | 135,137.05 | - |
| Tuition to County Voc. School Dist. - Regular | 138,824.00 | $(8,190.00)$ | 130,634.00 | 130,634.00 | - |
| Tuition to County Voc. School Dist. - Special | 16,184.00 | - | 16,184.00 | 16,184.00 | -- |
| Tuition to CSSD \& Regional Day Schools | 431,972.00 | $(393,485.00)$ | 38,487.00 | 21,092.00 | 17,395.00 |
| Tuition to Private Schools for the Disabled - W/I State | 346,380.00 | $(27,201.47)$ | 319,178.53 | 318,764.02 | 414.51 |
| Tuition - Other | - | - |  |  | - |
| Total Undistributed Expenditures - Instruction | 12,323,371.00 | (530,250.47) | 11,793,120.53 | 11,768,554.24 | 24,566.29 |
| Undistributed Expend. - Attend. \& Social Worker |  |  |  |  |  |
| Salaries | 30,477.00 | $(10,500.00)$ | 19,977.00 | 19,073.46 | 903.54 |
| Other Purchased Services (400-500 series) | 53,061.00 | $(32,225.42)$ | 20,835.58 | 350.00 | 20,485.58 |
| Total Undist. Expend. - Attend. \& Social Worker | 83,538.00 | (42,725.42) | 40,812.58 | 19,423.46 | 21,389.12 |


| TOWNSHIP OF UPPER SCHOOL DISTRICT <br> General Fund <br> Budgetary Comparison Schedule <br> For the Year Ended June 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original <br> Budget | Budget Transfers | Final Budget | Actual | Variance <br> Final to Actual <br> Favorable <br> (Unfavorable) |
| Undistributed Expend. - Health Services |  |  |  |  |  |
| Salaries | 223,112.00 | 4,378.42 | 227,490.42 | 227,490.42 | - |
| Purchased Professional and Technical Services | 7,750.00 | 500.00 | 8,250.00 | 7,615.00 | 635.00 |
| Other Purchased Services (400-500 series) | 225.00 | - | 225.00 |  | 225.00 |
| Supplies \& Materials | 7,350.00 | - | 7,350.00 | 5,129.23 | 2,220.77 |
| Total Undistributed Expend. - Health Services | 238,437.00 | 4,878.42 | 243,315.42 | 240,234.65 | 3,080.77 |
| Undist. Expend. - Speech, OT, PT, \& Related Services |  |  |  |  |  |
| Salaries | 312,682.00 | - | 312,682.00 | 308,656.04 | 4,025.96 |
| Purchased Professional - Education Services | 68,750.00 | 39,500.00 | 108,250.00 | 104,427.20 | 3,822.80 |
| Supplies \& Materials | 9,030.00 | 7,675.00 | 16,705.00 | 16,244.04 | 460.96 |
| Total Undist. Expend. - Speech, OT, PT, \& Related Services | 390,462.00 | 47,175.00 | 437,637.00 | 429,327.28 | 8,309.72 |
| Undist. Expend. - Other Support Serv. Students - |  |  |  |  |  |
| Extraordinary Services |  |  |  |  |  |
| Salaries | 336,701.00 | 84,062.64 | 420,763.64 | 398,631.13 | 22,132.51 |
| Purchased Professional - Education Services | 178,375.00 | 173,500.00 | 351,875.00 | 308,456.93 | 43,418.07 |
| Total Undist. Expend. - Other Support Services |  |  |  |  |  |
| Students - Extraordinary Services | 515,076.00 | 257,562.64 | 772,638.64 | 707,088.06 | 65,550.58 |
| Undistributed Expenditures - Guidance |  |  |  |  |  |
| Salaries of Other Professional Staff | 223,246.00 | 2,619.00 | 225,865.00 | 224,865.00 | 1,000.00 |
| Supplies \& Materials | 7,000.00 | - | 7,000.00 | 2,776.25 | 4,223.75 |
| Total Undistributed Expenditures - Guidance | 230,246.00 | 2,619.00 | 232,865.00 | 227,641.25 | 5,223.75 |
| Undistributed Expenditures - Child Study Teams |  |  |  |  |  |
| Salaries of Other Professional Staff | 406,525.00 | - | 406,525.00 | 400,869.06 | 5,655.94 |
| Salaries of Secretarial and Clerical Assistants | 37,549.00 | 2,234.00 | 39,783.00 | 39,783.00 | - |
| Purchased Professional - Education Services | 14,550.00 | - | 14,550.00 | 8,000.00 | 6,550.00 |
| Other Purchased Professional and Tech. Services | 10,000.00 | 12,000.00 | 22,000.00 | 10,924.00 | 11,076.00 |
| Misc Pur Serv (400-500 series other than Resid costs) | 12,550.00 | - | 12,550.00 | 7,642.59 | 4,907.41 |
| Supplies \& Materials | 12,162.00 | - | 12,162.00 | 10,611.43 | 1,550.57 |
| Total Undistributed Expenditures - Child Study Teams | 493,336.00 | 14,234.00 | 507,570.00 | 477,830.08 | 29,739.92 |
| Undist. Expend. - Improvement of Inst. Services |  |  |  |  |  |
| Salaries of Other Professional Staff | 213,492.00 | $(6,991.64)$ | 206,500.36 | 153,883.20 | 52,617.16 |
| Salaries of Secretarial and Clerical Assistants | 43,155.00 | 2,095.00 | 45,250.00 | 45,250.00 | - |
| Purchased Professional Educational Services | 153,453.63 | $(38,000.00)$ | 115,453.63 | 113,820.70 | 1,632.93 |
| Other Purchased Services (400-500 series) | 3,000.00 | - | 3,000.00 | 243.46 | 2,756.54 |
| Supplies \& Materials | 247,610.35 | - | 247,610.35 | 192,107.87 | 55,502.48 |
| Other Objects | 1,200.00 | - | 1,200.00 | 588.00 | 612.00 |
| Total Undist. Expend. - Improvement of Inst. Serv. | 661,910.98 | (42,896.64) | 619,014.34 | 505,893.23 | 113,121.11 |
| Undist. Expend. - Edu. Media Serv./Sch. Library |  |  |  |  |  |
| Salaries | 165,632.00 | - | 165,632.00 | 165,033.68 | 598.32 |
| Purchased Professional and Technical Services | 3,650.00 | - | 3,650.00 |  | 3,650.00 |
| Supplies \& Materials | 24,067.72 | 4,800.00 | 28,867.72 | 27,746.10 | 1,121.62 |
| Total Undistributed Expenditures - Educational |  |  |  |  |  |
| Media Services - School Library | 193,349.72 | 4,800.00 | 198,149.72 | 192,779.78 | 5,369.94 |
| Undist. Expend. - Instructional Staff Training Serv. |  |  |  |  |  |
| Salaries of Other Professional Staff | 12,000.00 | - | 12,000.00 | 1,281.75 | 10,718.25 |
| Purchased Professional Educational Services | 9,200.00 | - | 9,200.00 | 1,800.00 | 7,400.00 |
| Other Purchased Services (400-500 series) | 65,000.00 | - | 65,000.00 | 8,732.25 | 56,267.75 |
| Supplies \& Materials | 2,519.04 | - | 2,519.04 | 1,641.83 | 877.21 |
| Total Undistributed Expenditures - Instructional |  |  |  |  |  |
| Staff Training Services | 88,719.04 | - | 88,719.04 | 13,455.83 | 75,263.21 |


| TOWNSHIP OF UPPER SCHOOL DISTRICT <br> General Fund <br> Budgetary Comparison Schedule <br> For the Year Ended June 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original <br> Budget | Budget Transfers | Final Budget | Actual | Variance <br> Final to Actual <br> Favorable <br> (Unfavorable) |
| Undist. Expend. - Supp. Serv. - General Admin. |  |  |  |  |  |
| Salaries | 221,019.00 | 6,229.46 | 227,248.46 | 227,248.46 | - |
| Legal Services | 72,000.00 | 10,453.54 | 82,453.54 | 18,982.28 | 63,471.26 |
| Audit Fee | 26,500.00 | 800.00 | 27,300.00 | 27,300.00 | - |
| Architectural/Engineering Services | 6,800.00 | 10,000.00 | 16,800.00 | 6,140.25 | 10,659.75 |
| Other Purchased Professional Services | 24,000.00 | 7,000.00 | 31,000.00 | 19,047.50 | 11,952.50 |
| Communications/Telephone | 117,057.02 | 14,500.00 | 131,557.02 | 87,304.50 | 44,252.52 |
| BOE Other Purchased Services | 650.00 | 897.00 | 1,547.00 | 1,546.70 | 0.30 |
| Misc. Purchased Services (400-500 series) | 82,300.00 | 3,120.00 | 85,420.00 | 81,809.97 | 3,610.03 |
| General Supplies | 5,000.00 | 5,000.00 | 10,000.00 | 6,281.45 | 3,718.55 |
| BOE In-House Training/Meeting Supplies | 500.00 | - | 500.00 | 305.48 | 194.52 |
| Miscellaneous Expenditures | 8,945.00 | - | 8,945.00 | 8,424.09 | 520.91 |
| BOE Membership Dues and Fees | 17,500.00 | - | 17,500.00 | 16,430.65 | 1,069.35 |
| Total Undistributed Expenditures - Support |  |  |  |  |  |
| Services - General Administration | 582,271.02 | 58,000.00 | 640,271.02 | 500,821.33 | 139,449.69 |
| Undist. Expend. - Supp. Serv. - School Admin. |  |  |  |  |  |
| Salaries of Principals/Assistant Principals | 303,000.00 | 2,663.76 | 305,663.76 | 305,663.76 | - ${ }^{-}$ |
| Salaries Other Professional Staff | 247,500.00 | 49,062.64 | 296,562.64 | 280,551.84 | 16,010.80 |
| Salaries of Secretarial and Clerical Assistants | 211,400.00 | 22,299.56 | 233,699.56 | 226,839.97 | 6,859.59 |
| Other Purchased Services (400-500 series) | 5,784.00 |  | 5,784.00 | 1,490.27 | 4,293.73 |
| Supplies \& Materials | 12,000.00 | 2,900.00 | 14,900.00 | 3,951.29 | 10,948.71 |
| Other Objects | 3,740.00 | 1,356.00 | 5,096.00 | 3,187.92 | 1,908.08 |
| Total Undistributed Expenditures - Support |  |  |  |  |  |
| Services - School Administration | 783,424.00 | 78,281.96 | 861,705.96 | 821,685.05 | 40,020.91 |
| Undistributed Expenditures - Central Services |  |  |  |  |  |
| Salaries | 331,361.00 | 16,365.35 | 347,726.35 | 347,726.35 | - |
| Purchased Professional Services | 8,500.00 | 5,096.59 | 13,596.59 | 5,600.00 | 7,996.59 |
| Purchased Technical Services | 7,500.00 | 3,050.00 | 10,550.00 | 6,835.90 | 3,714.10 |
| Misc. Purchased Services (400-500 Series) | 7,500.00 | 3,500.00 | 11,000.00 | 9,269.02 | 1,730.98 |
| Supplies and Materials | 5,598.23 | 7,800.00 | 13,398.23 | 5,719.73 | 7,678.50 |
| Other Objects | 2,134.25 | - | 2,134.25 | 5.37 | 2,128.88 |
| Total Undistributed Expenditures - Central Service | 362,593.48 | 35,811.94 | 398,405.42 | 375,156.37 | 23,249.05 |
| Undistributed Expenditures- Admin. Info. Tech. |  |  |  |  |  |
| Salaries | 121,284.00 | - | 121,284.00 | 120,973.20 | 310.80 |
| Purchased Technical Services | 47,000.00 | $(6,050.00)$ | 40,950.00 | 22,940.45 | 18,009.55 |
| Other Purchased Services (400-500 series) | 4,100.00 | - | 4,100.00 |  | 4,100.00 |
| Supplies and Materials | 8,300.00 | 17,000.00 | 25,300.00 | 1,686.38 | 23,613.62 |
| Total Undistrib Expend- Admin. Info. Technology | 180,684.00 | 10,950.00 | 191,634.00 | 145,600.03 | 46,033.97 |
| Undist. Expend. - Required Maint. School Fac. |  |  |  |  |  |
| Salaries | 134,105.00 | $(5,000.00)$ | 129,105.00 | 115,863.04 | 13,241.96 |
| Cleaning, Repair and Maintenance Service | 1,280,790.50 | 276,792.56 | 1,557,583.06 | 944,788.33 | 612,794.73 |
| General Supplies | 894,221.09 | (196,750.00) | 697,471.09 | 586,392.98 | 111,078.11 |
| Total Undistributed Expenditures - Allowable |  |  |  |  |  |
| Maintenance for School Facilities | 2,309,116.59 | 75,042.56 | 2,384,159.15 | 1,647,044.35 | 737,114.80 |
| Undist. Expend. - Other Oper. \& Maint.of Plant |  |  |  |  |  |
| Salaries | 668,765.00 | 18,955.00 | 687,720.00 | 662,252.06 | 25,467.94 |
| Purchased Professional and Technical Services | 24,650.00 | $(3,377.00)$ | 21,273.00 | 20,538.24 | 734.76 |
| Cleaning, Repair, and Maintenance Services | 17,580.00 | - | 17,580.00 | 8,344.77 | 9,235.23 |
| Lease Purchase Payments - Energy Savings | 255,701.00 | 256,701.00 | 512,402.00 | 512,402.00 | - |
| Other Purchased Property Services | 14,830.00 | 2,500.00 | 17,330.00 | 15,574.12 | 1,755.88 |
| Insurance | 68,643.00 | 11,401.00 | 80,044.00 | 80,018.00 | 26.00 |
| Misc. Purchased Services (400-500 Series) | 1,800.00 | - | 1,800.00 | 167.89 | 1,632.11 |
| General Supplies | 78,373.00 | $(4,401.00)$ | 73,972.00 | 56,869.52 | 17,102.48 |
| Energy(Natural Gas) | 105,000.00 | $(14,500.00)$ | 90,500.00 | 42,405.36 | 48,094.64 |
| Energy(Electricity) | 491,400.00 | $(71,500.00)$ | 419,900.00 | 326,722.03 | 93,177.97 |
| Other Objects | 1,000.00 | - | 1,000.00 | 575.00 | 425.00 |
| Total Undistributed Expenditures - Other Operations and |  |  |  |  |  |
| Maintenance of Plant | 1,727,742.00 | 195,779.00 | 1,923,521.00 | 1,725,868.99 | 197,652.01 |
| Undistributed Expenditures - Care \& Upkeep of Grounds |  |  |  |  |  |
| Salaries | 28,732.00 | - | 28,732.00 | 28,581.29 | 150.71 |
| Cleaning, Repair, and Maintenance Services | 15,500.00 | 4,000.00 | 19,500.00 | 15,183.73 | 4,316.27 |
| General Supplies | 10,900.00 | 3,500.00 | 14,400.00 | 13,780.67 | 619.33 |
| Total Undistributed Expenditures - Care \& Upkeep of Grounds | 55,132.00 | 7,500.00 | 62,632.00 | 57,545.69 | 5,086.31 |

[^0]| TOWNSHIP OF UPPER SCHOOL DISTRICT <br> General Fund <br> Budgetary Comparison Schedule <br> For the Year Ended June 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original <br> Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual Favorable (Unfavorable) |
| Salaries | 86,120.00 | 2,016.00 | 88,136.00 | 83,167.20 | 4,968.80 |
| Total Undistributed Expenditures - Security | 86,120.00 | 2,016.00 | 88,136.00 | 83,167.20 | 4,968.80 |
| Total Undistributed Expenditures |  |  |  |  |  |
| Operations and Maintenance of Plant | 4,178,110.59 | 280,337.56 | 4,458,448.15 | 3,513,626.23 | 944,821.92 |
| Undist. Expend. - Student Transportation Serv. |  |  |  |  |  |
| Salaries of Non-Instructional Aides | 57,656.00 | 7,512.00 | 65,168.00 | 47,796.91 | 17,371.09 |
| Sal.- Pup. Trans. (Bet. Home \& School) - Reg. | 61,000.00 | 1,220.00 | 62,220.00 | 62,220.00 | - |
| Sal.- Pup. Trans. (Bet. Home \& School) - Special Ed | 65,229.00 | 12,964.37 | 78,193.37 | 76,910.51 | 1,282.86 |
| Other Purchased Professional and Tech. Services | 6,500.00 | 1,000.00 | 7,500.00 | 7,169.88 | 330.12 |
| Cleaning, Repair, \& Maint. Services | 14,000.00 | 880.00 | 14,880.00 | 12,731.97 | 2,148.03 |
| Rental Payments - School Buses | 3,000.00 | 31,668.63 | 34,668.63 | 31,213.20 | 3,455.43 |
| Contracted Services - (Bet. Home \& School) - Vendors | 893,835.00 | 82,890.00 | 976,725.00 | 974,527.21 | 2,197.79 |
| Contracted Services - (Other than Home \& Sch) - Vendors | 97,151.00 | 30,300.00 | 127,451.00 | 104,259.10 | 23,191.90 |
| Contr. Serv. - (Bet. Home \& School) Joint Agrm. | 4,800.00 | - | 4,800.00 |  | 4,800.00 |
| Contr. Serv. - (Special Ed. Students) - Vendors | 583,303.00 | $(91,351.00)$ | 491,952.00 | 383,919.42 | 108,032.58 |
| Contr. Serv. - (Spc Ed. Students) - Joint Agrmt | 53,170.00 | $(36,500.00)$ | 16,670.00 | - | 16,670.00 |
| Contr. Serv. - Aid in Lieu Payments - NonPub School | 61,880.00 | 9,500.00 | 71,380.00 | 61,430.27 | 9,949.73 |
| General Supplies | 30,850.00 | (500.00) | 30,350.00 | 10,652.82 | 19,697.18 |
| Miscellaneous | 3,500.00 | - | 3,500.00 | 1,534.55 | 1,965.45 |
| Total Undistributed Expenditures - Student |  |  |  |  |  |
| Transportation Services | 1,935,874.00 | 49,584.00 | 1,985,458.00 | 1,774,365.84 | 211,092.16 |
| Unallocated Benefits |  |  |  |  |  |
| Social Security Contribution | 239,000.00 | 24,871.69 | 263,871.69 | 263,871.69 | - |
| Other Retirement Contributions - PERS | 292,800.00 | $(8,371.69)$ | 284,428.31 | 252,870.81 | 31,557.50 |
| Workmen's Compensation | 180,000.00 | $(72,708.00)$ | 107,292.00 | 57,537.30 | 49,754.70 |
| Health Benefits | 3,124,050.00 | $(165,201.00)$ | 2,958,849.00 | 2,571,014.15 | 387,834.85 |
| Tuition Reimbursement | 43,850.00 |  | 43,850.00 | 32,136.50 | 11,713.50 |
| Other Employee Benefits | 124,175.00 | $(86,367.90)$ | 37,807.10 | 7,368.34 | 30,438.76 |
| Total Unallocated Benefits | 4,003,875.00 | $(307,776.90)$ | 3,696,098.10 | 3,184,798.79 | 511,299.31 |
| On-Behalf Contributions |  |  |  |  |  |
| On-Behalf TPAF Pension Contribution (Non-Budgeted) | - | - |  | 2,049,100.00 | (2,049,100.00) |
| Reimbursed TPAF Social Security (Non-Budgeted) | - | - |  | 775,953.28 | (775,953.28) |
| Total On-Behalf Contributions | - | - | - | 2,825,053.28 | (2,825,053.28) |
| Total Personal Services - Employee Benefits | 4,003,875.00 | (307,776.90) | 3,696,098.10 | 6,009,852.07 | $(2,313,753.97)$ |
| TOTAL UNDISTRIBUTED EXPENDITURES | 27,245,277.83 | (79,414.91) | 27,165,862.92 | 27,723,334.78 | (557,471.86) |
| TOTAL GENERAL CURRENT EXPENSE | 38,118,238.37 | $(86,646.91)$ | 38,031,591.46 | 38,220,924.11 | $(189,332.65)$ |
| CAPITAL OUTLAY |  |  |  |  |  |
| Equipment |  |  |  |  |  |
| Grades 1-5 | - | 7,545.00 | 7,545.00 | 4,045.00 | 3,500.00 |
| Grades 6-8 | 24,983.83 | - | 24,983.83 | 24,983.83 | - |
| Support Services - Related \& Extraordinary | 8,350.00 | - | 8,350.00 | 8,350.00 | - |
| Undist. Expend. - Admin. Info. Tech. Equipment | 20,255.70 | 2,200.00 | 22,455.70 | 22,427.70 | 28.00 |
| Operation of Maintenance | 8,648.00 | 35.00 | 8,683.00 | 8,683.00 | - |
| Food Service | - | 7,665.44 | 7,665.44 | 7,665.44 | - |
| Total Equipment | 62,237.53 | 17,445.44 | 79,682.97 | 76,154.97 | 3,528.00 |
| Facilities Acquisition and Construction Services |  |  |  |  |  |
| Architectural/Engineering Services | 176,773.00 | (97,973.40) | 78,799.60 | 53,260.35 | 25,539.25 |
| Construction Services | 707,092.00 | 566,174.87 | 1,273,266.87 | 676,157.87 | 597,109.00 |
| Other Objects | 3,900.00 | - | 3,900.00 | 3,900.00 | - |
| Total Facilities Acquisition and Construction Services | 887,765.00 | 468,201.47 | 1,355,966.47 | 733,318.22 | 622,648.25 |
| TOTAL CAPITAL OUTLAY | 950,002.53 | 485,646.91 | 1,435,649.44 | 809,473.19 | 626,176.25 |


| TOWNSHIP OF UPPER SCHOOL DISTRICT <br> General Fund <br> Budgetary Comparison Schedule <br> For the Year Ended June 30, 2017 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Original <br> Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual Favorable (Unfavorable) |
| SPECIAL SCHOOLS |  |  |  |  |  |
| Adult Education -Local- Instruction |  |  |  |  |  |
| Salaries of Teachers | 7,000.00 | 240.00 | 7,240.00 | 7,240.00 | - |
| Other Purchased Services (400-500 Series) | 800.00 | 2,000.00 | 2,800.00 | 2,020.00 | 780.00 |
| General Supplies | 1,000.00 | - | 1,000.00 | 469.85 | 530.15 |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Total Adult Education-Local-Support Serv. | 6,000.00 | (2,240.00) | 3,760.00 |  | 3,760.00 |
| TOTAL SPECIAL SCHOOLS | 14,800.00 | - | 14,800.00 | 9,729.85 | 5,070.15 |
| Transfer of Funds to Charter Schools | 194,592.00 | (17,000.00) | 177,592.00 | 107,941.00 | 69,651.00 |
| TOTAL EXPENDITURES | 39,277,632.90 | 382,000.00 | 39,659,632.90 | 39,148,068.15 | 511,564.75 |
| EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES | (4,416,622.90) | $(382,000.00)$ | (4,798,622.90) | (864,277.05) | 3,934,345.85 |
| Other Financing Sources and Uses: Increase in Capital Reserve | (1,750.00) |  | (1,750.00) |  | 1,750.00 |
| Operating Transfers In: Capital Project Interest |  |  | - | 11.31 | 11.31 |
| Total Other Financing Sources: | (1,750.00) |  | (1,750.00) | 11.31 | 1,761.31 |
| Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses) | (4,418,372.90) | $(382,000.00)$ | (4,800,372.90) | (864,265.74) | 3,936,107.16 |
| Fund Balance July 1 | 7,573,700.00 |  | 7,573,700.00 | 7,573,700.00 | - |
| Fund Balance June 30 | 3,155,327.10 | $(382,000.00)$ | 2,773,327.10 | 6,709,434.26 | 3,936,107.16 |
| Restricted Fund Balance |  |  |  |  |  |
| Excess Surplus - Designated for Subsequent Year's Expenditures |  |  |  | 1,487,010.00 |  |
| Excess Surplus - Current Year |  |  |  | 930,674.64 |  |
| Committed Fund Balance: |  |  |  |  |  |
| Capital Reserve |  |  |  | 1,084,968.00 |  |
| Maintenance Reserve |  |  |  | 1,130,000.00 |  |
| Assigned Fund Balance |  |  |  |  |  |
| Year-End Encumbrances |  |  |  | 1,251,984.62 |  |
| Unassigned Fund Balance |  |  |  | 824,797.00 |  |
|  |  |  |  | 6,709,434.26 |  |
| Reconciliation to Governmental Funds Statements (GAAP): |  |  |  |  |  |
| Last State Aid Payment not recognized on GAAP basis |  |  |  | (978,294.00) |  |
| Fund Balance per Governmental Funds (GAAP) |  |  |  | 5,731,140.26 |  |



TOWNSHIP OF UPPER SCHOOL DISTRICT


Excess (Deficiency) of Revenues Over (Under)
Expenditures and Other Financing Sources (Uses)

$$
\begin{aligned}
& \text { Total Support Services } \\
& \text { Total Expenditures }
\end{aligned}
$$

REVENUES:
Federal Sources
Total Revenues


Support Services:

-
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## Notes to the Required Supplementary Information

# TOWNSHIP OF UPPER SCHOOL DISTRICT Required Supplementary Information Budget-to-GAAP Reconciliation Note to Required Supplementary Information For the Year Ended June 30, 2017 

Note A - Explanation of Differences Between Budgetary Inflows and
Oufflows GAAP Revenue and Expenditures
Sources / inflows of resources
Actual amounts (budgetary basis) "revenue"
from the budgetary comparison schedule
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Required Supplementary Information - Part III

TOWNSHIP OF UPPER SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability Public Employee Retirement System Last Four Fiscal Years

|  | 2016 | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability (asset) | 0.02732247890\% | 0.0240421488\% |  | 0.0268356223\% |  | 0.0261585060\% |  |
| District's proportionate of the net pension liability (asset) | 8,092,135 | \$ | 5,396,981 | \$ | 5,024,362 | \$ | 4,999,410 |
| District's covered payroll | 2,008,124 | \$ | 2,017,575 | \$ | 1,716,833 | \$ | 1,823,408 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll | 402.97\% |  | 267.50\% |  | 292.65\% |  | 274.18\% |
| Plan fiduciary net position as a percentage of the total pension liability | 40.14\% |  | 47.93\% |  | 52.08\% |  | 48.72\% |

Source: GASB 68 report on Public Employees' Retirement System; District records
Note: This schedule is required by GASB 68 to show information for a 10 year period.
However, information is only currently available for four years.
Additional years will be presented as they become available.

## TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Schedule of District Contributions <br> Public Employee Retirement System <br> Last Four Fiscal Years

|  | 2016 |  | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contractually required contribution |  | 244,059 | \$ | 206,698 | \$ | 197,099 | \$ | 208,838 |
| Contributions in relation to the contractually required contribution |  | 244,059 |  | 206,698 |  | 197,099 |  | 208,838 |
| Contribution deficiency (excess) | \$ | - | \$ | - | \$ | - | \$ | - |
| District's covered-employee payroll | \$ | 2,008,124 | \$ | 2,017,575 | \$ | 1,716,833 | \$ | 1,823,408 |
| Contributions as a percentage of covered-employee payroll |  | 12.15\% |  | 10.24\% |  | 11.48\% |  | 11.45\% |

Source: GASB 68 report on Public Employees' Retirement System; District records
Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for four years. Additional years will be presented as they become available.

TOWNSHIP OF UPPER SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability Teachers' Pension and Annuity Fund

Last Four Fiscal Years

|  | 2016 |  | 2015 |  | 2014 |  | 2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District's proportion of the net pension liability (asset) |  | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| District's proportionate of the net pension liability (asset) | \$ | - | \$ | - | \$ | - | \$ | - |
| State's proportionate share of the net pension liability (asset) associated with the District |  | 74,543,014 |  | 61,681,017 |  | 51,101,385 |  | 49,189,666 |
| Total | \$ | 74,543,014 | \$ | 61,681,017 | \$ | 51,101,385 | \$ | 49,189,666 |
| District's covered payroll |  | 10,694,063 | \$ | 10,444,234 | \$ | 9,517,531 | \$ | 9,644,148 |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll |  | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 22.33\% |  | 28.71\% |  | 33.64\% |  | 33.76\% |

Source: GASB 68 report on Public Employees' Retirement System; District records
Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for four years.
Additional years will be presented as they become available.
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## Other Supplementary Information

## SPECIAL REVENUE FUND DETAIL STATEMENTS

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.


|  | - |
| :---: | :---: |
|  | $156,255.00$ |
|  |  | REVENUES:

Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None REVENUES:
Federal Sources
$\quad$ Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Tuition
General Supplies
$\quad$ Total Instruction
Support Services:
Personal Services - Employee Benefits
Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies \& Materials
Total Support Services
Other Financing Sources (Uses)
None
 '||
None
Total Expenditures
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses) TOWNSHIP OF UPPER SCHOOL DISTRICT Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Year Ended June 30, 2017
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## CAPITAL PROJECTS FUND DETAIL STATEMENTS

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

F-1
TOWNSHIP OF UPPER SCHOOL DISTRICT

| Appropriations | Expenditures to Date |  |  |  | Unexpended Balance <br> June 30, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Prior Years |  | Current <br> Year |  |  |
| \$ 3,316,233.00 | \$ | 2,909,569.00 | \$ | 313,149.44 | \$ | 93,514.56 |
| \$ 3,316,233.00 | \$ | 2,909,569.00 | \$ | 313,149.44 | \$ | 93,514.56 |


| Original <br> Date |
| :---: |
| $8 / 27 / 2014$ |

HVAC \& Electrical Upgrades - Primary School

# TOWNSHIP OF UPPER SCHOOL DISTRICT Capital Projects Fund 

# Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance Budgetary Basis 

## For the Year Ended June 30, 2017

## Revenues and Other Financing Sources

## State Sources

School Construction Corporation Grant
Total revenue

## Expenditures and Other Financing Uses

Purchased professional and technical services
Construction Services

Total expenditures
313,149.44
Deficiency of revenues over expenditures
Other Financing Sources/(Uses)
Transfers in

Fund balance - beginning
Fund balance - ending
$\qquad$
$\qquad$
$\qquad$
$\qquad$
-

## TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Capital Projects Fund <br> Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis <br> HVAC \& Electrical Upgrades - Primary School <br> From Inception and for the Year Ended June 30, 2017

|  |  | Prior Periods | Current Year |  | Totals |  | Revised Authorized Cost |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues and Other Financing Sources |  |  |  |  |  |  |  |  |
| State Sources |  |  |  |  |  |  |  |  |
| School Development Authority | \$ | 1,326,493.00 | \$ | - | \$ | 1,326,493.00 | \$ | 1,326,493.00 |
| Bond proceeds and transfers |  |  |  |  |  |  |  |  |
| Transfers from General Fund |  | 1,989,740.00 |  | - |  | 1,989,740.00 |  | 1,989,740.00 |
| Total revenue |  | 3,316,233.00 |  | - |  | 3,316,233.00 |  | 3,316,233.00 |
| Expenditures and Other Financing Uses |  |  |  |  |  |  |  |  |
| Purchased professional and technical services |  | 238,719.00 |  |  |  | 238,719.00 |  | 326,493.00 |
| Construction services |  | 2,670,850.00 |  | 313,149.44 |  | 2,983,999.44 |  | 2,989,740.00 |
| Total expenditures |  | 2,909,569.00 |  | 313,149.44 |  | $3,222,718.44$ |  | 3,316,233.00 |
| Excess of revenues over expenditures | \$ | 406,664.00 | \$ | (313,149.44) | \$ | 93,514.56 | \$ | - |

Additional project information:

| Project number | $5340-055-14-1003$ |
| :--- | :---: |
| Grant date | $8 / 27 / 2014$ |
| Bond authorization date | N/A |
| Bond authorized | N/A |
| Bonds issued | N/A |
| Original authorized cost | $\$ 3,316,233.00$ |
| Additional authorized cost | $\$ 3316-$ |
| Revised authorized cost |  |
|  |  |
| Percentage increase over original cost | $0 \%$ |
| Percentage completion | $97 \%$ |
| Original target completion date | $9 / 30 / 2015$ |
| Revised target completion date | 2017 |

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## FIDUCIARY FUNDS DETAIL STATEMENTS

Fiduciary Funds are used to account for funds received by the school district for a specific purpose.

Unemployment Compensation Fund - This Trust Fund is an expendable trust fund and limits expenses set aside for this purpose in current and prior budgets and contributions from employee withholding in prior years.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

Student Activity Fund - This agency fund is used to account for student funds held at the schools.

Payroll Fund - This agency fund is used to account for the payroll transactions of the school district.

## TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Fiduciary Funds Combining Statement of Fiduciary Net Position June 30, 2017

|  | Unemployment Compensation Trust |  | Agency Funds | Totals |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Cash and Cash Equivalents | \$ | 80,558.21 | 105,230.12 | 185,788.33 |
| Total Assets |  | 80,558.21 | 105,230.12 | 185,788.33 |
| LIABILITIES |  |  |  |  |
| Payable to Student Groups |  | - | 100,253.92 | 100,253.92 |
| Accounts Payable |  | 124.11 |  | 124.11 |
| Payroll Deductions \& Withholdings |  | - | 4,976.20 | 4,976.20 |
| Total Liabilities |  | 124.11 | 105,230.12 | 105,354.23 |
| NET POSITION |  |  |  |  |
| Held in Trust for Unemployment |  |  |  |  |
| Claims and Other Purposes | \$ | 80,434.10 |  | 80,434.10 |
| Total Net Position |  |  |  | 80,434.10 |
| Total Liabilities and Net Position |  |  |  | 185,788.33 |

# TOWNSHIP OF UPPER SCHOOL DISTRICT 

Fiduciary Funds
Combining Statement of Changes in Fiduciary Net Position For the Year Ended June 30, 2017

|  | Unemployment Compensation Trust |  | Totals |
| :---: | :---: | :---: | :---: |
| ADDITIONS |  |  |  |
| Contributions: |  |  |  |
| Plan Member | \$ | 32,950.68 | 32,950.68 |
| Total Contributions |  | 32,951 | 32,950.68 |
| Investments Earnings: |  |  |  |
| Interest |  | 98.06 | 98.06 |
| Net Investment Earnings |  | 98.06 | 98.06 |
| Total Additions |  | 33,048.74 | 33,048.74 |
| Deductions |  |  |  |
| Unemployment Claims |  | 13,913.64 | 13,913.64 |
| Total Deductions |  | 13,913.64 | 13,913.64 |
| Change in Net Position |  | 19,135.10 | 19,135.10 |
| Net Position - Beginning of the Year |  | 61,299.00 | 61,299.00 |
| Net Position - End of the Year | \$ | 80,434.10 | 80,434.10 |

# TOWNSHIP OF UPPER SCHOOL DISTRICT <br> Student Activity Agency Fund <br> Schedule of Receipts and Disbursements <br> As of June 30, 2017 

|  | $\begin{gathered} \text { Balance } \\ \text { June 30, } 2016 \\ \hline \end{gathered}$ |  | Additions | Deletions | Balance June 30, 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Primary School | \$ | 20,869.00 | 24,877.38 | 25,757.55 | 19,988.83 |
| Elementary School |  | 29,569.00 | 30,594.59 | 31,706.86 | 28,456.73 |
| Middle School |  | 38,977.00 | 106,948.83 | 94,117.47 | 51,808.36 |
| Total Assets | \$ | 89,415.00 | 162,420.80 | 151,581.88 | 100,253.92 |

# TOWNSHIP OF UPPER SCHOOL DISTRICT Payroll Agency Fund <br> Schedule of Receipts and Disbursements As of June 30, 2017 

|  | Balance June 30, 2016 |  | Additions | Deletions | Balance June 30, 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 3,712.00 | 15,568,478.05 | 15,567,213.85 | 4,976.20 |
| Total Assets |  | 3,712.00 | 15,568,478.05 | 15,567,213.85 | 4,976.20 |
| LIABILITIES: |  |  |  |  |  |
| Payroll Deductions \& Withholding |  | 3,712.00 | 7,263,820.82 | 7,262,556.62 | 4,976.20 |
| Net Pay |  | - | 8,304,657.23 | 8,304,657.23 | - |
| Total Liabilities | \$ | 3,712.00 | 15,568,478.05 | 15,567,213.85 | 4,976.20 |

## Statistical Section

 UPPER TOWNSHIP SCHOOL DISTRICT
Net Position by Component,
Net Position by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

Source: CAFR Schedule A-1
UPPER TOWNSHIP SCHOOL DISTRICT
Changes in Net Position,
Last Ten Fiscal Years
(accrual basis of accounting)

|  | Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| Expenses |  |  |  |  |  |  |  |  |  |  |
| Governmental activities: |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Regular | 8,960,480 | 9,533,683 | 9,470,799 | 9,377,274 | 8,920,874 | 8,341,566 | 8,957,017 | 10,405,256 | 11,177,513 | 13,395,377 |
| Special education | 2,821,074 | 2,776,914 | 3,079,127 | 2,935,387 | 2,961,941 | 2,645,265 | 3,034,663 | 3,244,159 | 3,512,911 | 3,880,901 |
| Other special education | 760,661 | 875,847 | 1,163,909 | 905,708 | 761,682 | 733,037 | 883,008 | 1,220,260 | 1,332,906 | 1,739,797 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Tuition | 14,465,731 | 13,301,431 | 13,342,810 | 12,549,057 | 12,167,396 | 13,741,490 | 10,023,586 | 10,005,740 | 11,635,035 | 11,768,554 |
| Student \& instruction related services | 2,389,854 | 3,251,984 | 2,442,002 | 2,412,985 | 2,835,879 | 2,780,593 | 3,076,178 | 3,442,238 | 4,055,337 | 4,976,640 |
| General administrative services | 580,264 | 686,650 | 682,330 | 644,043 | 739,592 | 597,337 | 679,856 | 892,085 | 901,095 | 739,512 |
| School administrative services | 873,634 | 894,010 | 1,041,241 | 1,028,187 | 1,024,769 | 905,603 | 914,407 | 1,088,419 | 1,157,392 | 1,213,299 |
| Business administrative services | 470,226 | 550,180 | 716,448 | 643,626 | 682,479 | 567,572 | 622,911 | 719,734 | 778,196 | 768,948 |
| Plant operations and maintenance | 1,878,886 | 1,974,344 | 2,049,605 | 1,585,791 | 2,229,622 | 2,467,023 | 2,900,311 | 3,195,915 | 3,817,651 | 5,188,214 |
| Pupil transportation | 1,906,262 | 1,917,357 | 1,526,923 | 1,705,324 | 1,558,054 | 2,071,843 | 2,364,623 | 2,386,717 | 2,564,212 | 1,774,366 |
| Capital Outlay |  |  |  |  |  | 61,078 | 21,375 | 11,658 | 103,640 |  |
| Special schools | 36,121 | 29,286 | 26,197 | 8,332 | 17,284 | 14,755 | 15,590 | 13,517 | 12,651 | 9,730 |
| Charter Schools | 31,931 | 44,077 | 64,674 | 48,440 | 61,595 | 52,619 | 78,068 | 65,198 | 68,842 | 107,941 |
| Interest on long-term debt | 72,616 | 40,394 | 32,737 | 21,147 |  |  |  |  |  |  |
| Total governmental activities expenses | 35,247,740 | 35,876,157 | 35,638,802 | 33,865,302 | 33,961,167 | 34,979,781 | 33,571,593 | 36,690,896 | 41,117,381 | 45,563,278 |
| Business-type activities: |  |  |  |  |  |  |  |  |  |  |
| Food service | 473,459 | 503,923 | 482,235 | 468,002 | 418,085 | 374,212 | 317,304 | 332,998 | 310,401 | 311,338 |
| KEYS | 164,539 | 175,579 | 163,819 | 154,359 | 165,905 | 157,116 | 165,287 | 164,184 | 189,216 | 187,167 |
| Total business-type activities expenses | 637,998 | 679,502 | 646,054 | 622,361 | 583,990 | 531,328 | 482,591 | 497,182 | 499,617 | 498,505 |
| Total district expenses | 35,885,738 | 36,555,659 | 36,284,856 | 34,487,663 | 34,545,157 | 35,511,109 | 34,054,184 | 37,188,078 | 41,616,998 | 46,061,783 |
|  |  |  |  |  |  |  |  |  |  |  |
| Program Revenues |  |  |  |  |  |  |  |  |  |  |
| Governmental activities: |  |  |  |  |  |  |  |  |  |  |
| Charges for services: |  |  |  |  |  |  |  |  |  |  |
| Pupil transportation | 169,535 | 142,056 | 100,644 | 68,377 | 67,092 | 722,287 | 861,074 | 911,745 | 1,045,148 | 1,384,531 |
| Operating grants and contributions | 694,127 | 765,813 | 895,595 | 1,040,729 | 1,470,366 | 714,400 | 681,614 | 3,311,000 | 4,444,958 | 8,339,149 |
| Capital grants and contributions | 154,392 | 156,711 | 149,565 | 128,392 |  |  |  |  |  | 79,589 |
| Total governmental activities program revenues | 1,018,054 | 1,064,580 | 1,145,804 | 1,237,498 | 1,537,458 | 1,436,687 | 1,542,688 | 4,222,745 | 5,490,106 | 9,803,269 |
| Business-type activities: |  |  |  |  |  |  |  |  |  |  |
| Charges for services: |  |  |  |  |  |  |  |  |  |  |
| Food service | 332,642 | 325,746 | 330,419 | 318,736 | 289,624 | 239,783 | 212,886 | 212,071 | 210,350 | 190,376 |
| KEYS | 195,853 | 173,041 | 161,302 | 156,339 | 219,032 | 226,000 | 217,506 | 222,293 | 265,566 | 239,476 |
| Operating grants and contributions | 124,844 | 141,158 | 162,145 | 144,942 | 131,443 | 139,730 | 131,384 | 131,414 | 130,245 | 121,190 |
| Total business-type activities program revenue | 653,339 | 639,945 | 653,866 | 620,017 | 640,099 | 605,513 | 561,776 | 565,778 | 606,161 | 551,041 |
| Total district program revenue | 1,671,393 | 1,704,525 | $\underline{\text { 1,799,670 }}$ | $\underline{1,857,515}$ | 2,177,557 | 2,042,200 | 2,104,464 | 4,788,523 | 6,096,267 | 10,354,310 |
| Net (Expense)/Revenue |  |  |  |  |  |  |  |  |  |  |
| Governmental activities | (34,229,686) | $(34,811,577)$ | $(34,492,998)$ | $(32,627,804)$ | (32,423,709) | $(33,543,094)$ | ( $32,028,905$ ) | (32,468,151) | (35,627,275) | $(35,760,008)$ |
| Business-type activities | 15,341 | $(39,557)$ | 7,812 | $(2,344)$ | 56,109 | 74,185 | 79,185 | 68,596 | 106,545 | 52,536 |
| Total district-wide net expense | (34,214,345) | (34,851,134) | $(34,485,186)$ | (32,630,148) | (32,367,600) | $(33,468,909)$ | (31,949,720) | (32,399,555) | (35,520,731) | (35,707,472) |

UPPER TOWNSHIP SCHOOL DISTRICT
Fund Balances, Governmental Funds,
LLast Ten Fiscal Years
(modified accrual basis of accoun

| Fiscal Year Ending June 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
| - | - | - | 1,710,811 | 1,573,167 | 2,020,091 | 1,770,961 | 1,726,565 | 2,390,906 | 2,417,685 |
|  |  |  |  | 1,125,003 | 1,725,003 | 2,225,003 | 2,586,803 | 3,035,003 | 2,214,968 |
|  |  |  | 807,503 | 1,759,877 | 773,610 | 1,348,884 | 1,501,757 | 1,176,128 | 1,251,985 |
|  |  |  |  |  |  | 14,993 |  |  | $(153,497)$ |
| 1,656,329 | 1,569,679 | 2,559,846 |  |  |  |  |  |  |  |
| 163,265 | $(341,728)$ | (879,200) |  |  |  |  |  |  |  |
| 1,819,594 | 1,227,951 | 1,680,646 | 2,518,314 | 4,458,047 | 4,518,704 | 5,359,841 | 5,815,125 | 6,602,037 | 5,731,140 |

Source: CAFR Schedule B-2
Exhibit J-5


$$
\begin{gathered}
\text { UPPER TOWNSHIP SCHOOL DISTRICT } \\
\text { General Fund Other Local Revenue by Source, } \\
\text { Last Ten Fiscal Years } \\
\text { Unaudited }
\end{gathered}
$$

|  <br>  |
| :---: |
|  |
| N |

Fiscal Year
Ended June 30,

$$
\begin{gathered}
\text { Transportation } \\
\text { Revenue } \\
\hline
\end{gathered}
$$

$$
\begin{gathered}
\text { Interest on } \\
\text { Investments } \\
\hline
\end{gathered}
$$


UPPER TOWNSHIP SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years

| Fiscal <br> Year <br> Ended <br> June 30, | Vacant Land | Residential | Farm Regular | Q Farm | Commercial | Industrial | Apartment | Total Assessed Value | Public Utilities | Net Valuation Taxable | $\begin{aligned} & \text { Total District } \\ & \text { School Tax } \\ & \text { Rate } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { Estimated } \\ & \text { County } \\ & \text { Equalized } \\ & \text { Value } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | 106,083,800 | 1,916,690,500 | 14,202,100 | 531,400 | 194,482,400 | 25,986,700 | 1,246,700 | 2,259,223,600 | 6,985,529 | 2,266,209,129 | 0.972 | 2,190,231,314 |
| 2009 | 100,064,300 | 1,914,369,900 | 13,379,300 | 441,900 | 198,697,500 | 24,019,300 | 1,369,500 | 2,252,341,700 | 6,696,647 | 2,259,038,347 | 0.974 | 2,224,974,513 |
| 2010 | 90,746,500 | 1,897,263,600 | 14,681,600 | 1,487,200 | 204,273,800 | 24,019,300 | 1,115,200 | 2,233,587,200 | 6,688,992 | 2,240,276,192 | 0.980 | 2,209,366,894 |
| 2011 | 89,391,100 | 1,901,222,300 | 13,167,600 | 455,500 | 204,294,500 | 24,019,300 | 1,115,200 | 2,233,665,500 | 6,327,264 | 2,239,992,764 | 0.979 | 2,180,136,713 |
| 2012 | 83,753,100 | 1,885,358,600 | 12,790,900 | 466,700 | 203,823,700 | 24,019,300 | 1,132,200 | 2,211,344,500 | 6,237,698 | 2,217,582,198 | 1.009 | 2,121,045,983 |
| 2013 | 79,424,700 | 1,862,085,800 | 13,171,400 | 495,700 | 200,508,000 | 24,019,300 | 1,404,600 | 2,181,109,500 | 5,122,905 | 2,186,232,405 | 1.044 | 1,999,140,912 |
| 2014 | 75,968,300 | 1,840,681,400 | 12,545,300 | 511,700 | 198,419,400 | 24,019,300 | 3,279,300 | 2,155,424,700 | 4,322,083 | 2,159,746,783 | 1.064 | 1,901,835,701 |
| 2015 | 67,165,500 | 1,487,098,100 | 10,247,300 | 525,300 | 197,528,800 | 16,992,600 | 2,224,500 | 1,781,782,100 | 4,411,317 | 1,786,193,417 | 1.299 | 1,933,545,452 |
| 2016 | 67,137,400 | 1,492,490,400 | 8,029,200 | 502,200 | 198,925,300 | 16,992,600 | 2,049,500 | 1,786,126,600 | 4,097,961 | 1,790,224,561 | 1.322 | 1,940,116,125 |
| 2017 | 64,422,300 | 1,562,607,700 | 8,237,800 | 505,500 | 199,004,300 | 16,992,600 | 1,048,800 | 1,852,819,000 | 4,113,457 | 1,856,932,457 | 1.293 | 1,973,679,725 |
| $\mathrm{R}=$ Revalu |  |  |  |  |  |  |  |  |  |  |  |  |

(rate per \$100 of assessed value)

| $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ \text { Ended } \\ \text { June } 30 \text {, } \\ \hline \end{gathered}$ | UPPER TOWNSHIP SCHOOL DISTRICT |  |  | Overlapping Rates |  |  |  | Total Direct and Overlapping Tax Rate |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Basic Rate | General Obligation Debt Service | Total Direct | County General | County Library | County Open Space | Municipal Local Purpose |  |
| 2008 | 0.946 | 0.026 | 0.972 | 0.147 | 0.029 | 0.010 | - | 1.158 |
| 2009 | 0.961 | 0.013 | 0.974 | 0.160 | 0.029 | 0.010 | - | 1.173 |
| 2010 | 0.967 | 0.013 | 0.980 | 0.160 | 0.029 | 0.010 | - | 1.179 |
| 2011 | 0.967 | 0.012 | 0.979 | 0.177 | 0.029 | 0.010 | 0.094 | 1.289 |
| 2012 | 0.996 | 0.013 | 1.009 | 0.184 | 0.028 | 0.010 | 0.094 | 1.325 |
| 2013 | 1.043 | - | 1.043 | 0.186 | 0.027 | 0.010 | 0.094 | 1.360 |
| 2014 | 1.063 | - | 1.063 | 0.184 | 0.026 | 0.009 | 0.125 | 1.407 |
| 2015 | 1.299 | - | 1.299 | 0.232 | 0.032 | 0.011 | 0.151 | 1.725 |
| 2016 | 1.322 | - | 1.322 | 0.236 | 0.032 | 0.011 | 0.171 | 1.772 |
| 2017 | 1.293 | - | 1.293 | 0.233 | 0.036 | 0.011 | 0.171 | 1.744 |

Source: District Records and Municipal Tax Collector
Exhibit J-8

UPPER TOWNSHIP SCHOOL DISTRICT
Principal Property Tax Payers,
Current Year and Nine Years Ago

Source: District CAFR \& Municipal Tax Assessor

## UPPER TOWNSHIP SCHOOL DISTRICT <br> Property Tax Levies and Collections, Last Ten Fiscal Years

| Fiscal Year Ended June 30, |  | Collected within the Fiscal Year of the Levy |  | Collections in Subsequent Years |
| :---: | :---: | :---: | :---: | :---: |
|  | Taxes Levied for the Fiscal Year | Amount | Percentage of Levy |  |
| 2008 | 21,169,226.00 | 21,169,226.00 | 100\% |  |
| 2009 | 22,011,064.00 | 22,011,064.00 | 100\% |  |
| 2010 | 21,961,910.00 | 21,961,910.00 | 100\% |  |
| 2011 | 22,391,071.00 | 22,391,071.00 | 100\% |  |
| 2012 | 21,928,000.00 | 21,928,000.00 | 100\% | - |
| 2013 | 22,366,560.00 | 22,366,560.00 | 100\% |  |
| 2014 | 22,813,892.00 | 22,813,892.00 | 100\% | - |
| 2015 | 22,975,000.00 | 22,975,000.00 | 100\% | - |
| 2016 | 23,200,000.00 | 23,200,000.00 | 100\% |  |
| 2017 | 23,664,000.00 | 23,664,000.00 | 100\% |  |

Source: District records including the Certificate and Report of School Taxes (A4F form)



* = Data shown is for the entire County of Cape May.
Source: District CAFR Schedules I-1, I-2


## UPPER TOWNSHIP SCHOOL DISTRICT

## Ratios of Net General Bonded Debt Outstanding, Last Ten Fiscal Years

| Fiscal Year Ended June 30, | Governmental Activities |  |  |  |  |  | Percentage of Actual Taxable Value of Property | Per Capita Personal Income |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | General Obligation Bonds |  | Deductions |  | Net General Bonded Debt Outstanding |  |  |
| 2008 | \$ | 1,149,000 | \$ |  | \$ | 1,149,000 | 0.05\% \$ | 46,747 |
| 2009 |  | 774,000 |  |  |  | 774,000 | 0.03\% | 46,005 |
| 2010 |  | 399,000 |  |  |  | 399,000 | 0.02\% | 47,498 |
| 2011 |  | - |  |  |  | - | 0.00\% | 46,329 |
| 2012 |  | - |  |  |  | - | 0.00\% | 47,498 |
| 2013 |  | - |  |  |  | - | 0.00\% | 48,694 |
| 2014 |  |  |  |  |  | - | 0.00\% | 52,276 |
| 2015 |  |  |  |  |  |  | 0.00\% | 53,932 |
| 2016 |  |  |  |  |  | - | 0.00\% | 51,912 |
| 2017 |  | - |  |  |  | - | 0.00\% | 53,309 |

UPPER TOWNSHIP SCHOOL DISTRICT
Direct and Overlapping Governmental Activities Debt, As of June 30, 2017

| Governmental Unit | Debt Outstanding |  | Estimated Percentage Applicable | Estimated Share of Overlapping Debt |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Repaid with Property Taxes |  |  |  |  |  |
| Township of Upper | \$ | 7,412,385 | 100.00\% | \$ | 7,412,385 |
| Other Debt |  |  |  |  |  |
| County of Cape May | \$ | 226,540,860 | 4.15\% |  | 9,401,446 |
| Subtotal, Overlapping Debt |  |  |  |  | 16,813,831 |
| School District Direct Debt |  |  |  |  | - |
| Total Direct and Overlapping Debt |  |  |  | \$ | 16,813,831 |

Exhibit J-13

| $\stackrel{\wedge}{N}$ | m N 寺 in | ¢ |
| :---: | :---: | :---: |
| $\stackrel{\circ}{\circ}$ | 壱 |  |
| $\stackrel{\circ}{\sim}$ |  |  |
| $\stackrel{\underset{\sim}{\partial}}{ }$ |  | ! |



| $\stackrel{N}{N}$ |  | $\begin{array}{l\|\|l\|\|} \infty \\ 0 \\ \stackrel{\rightharpoonup}{0} \\ \\ 0 \end{array}$ |
| :---: | :---: | :---: |
| $\stackrel{\rightharpoonup}{\sim}$ |  | - |


| $\stackrel{\circ}{\circ}$ |  | (1) |
| :---: | :---: | :---: |



| $\stackrel{\infty}{0}$ | $\begin{aligned} & \text { op } \\ & \stackrel{0}{0} \\ & 0 \\ & \infty \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { ol} \\ & \stackrel{+}{+} \end{aligned}$ | - |  |
| :---: | :---: | :---: | :---: | :---: |

Debt limit
Total net debt applicable to limit
Legal debt margin
Total net debt applicable to the limit
as a percentage of debt limit
Source: Abstract of Ratables and District Records.

## UPPER TOWNSHIP SCHOOL DISTRICT Demographic and Economic Statistics, Last Ten Fiscal Years

| Fiscal Year Ended June 30, | Population | Personal Income (thousands of dollars) | Per Capita Personal Income | Unemployment Rate |
| :---: | :---: | :---: | :---: | :---: |
| 2008 | 11,089 | 518,377 | 46,747 | 1.9\% |
| 2009 | 11,030 | 507,435 | 46,005 | 2.4\% |
| 2010 | 12,371 | 587,598 | 47,498 | 3.5\% |
| 2011 | 12,286 | 569,198 | 46,329 | 3.7\% |
| 2012 | 12,286 | 583,560 | 47,498 | 3.9\% |
| 2013 | 12,247 | 596,355 | 48,694 | 4.2\% |
| 2014 | 12,187 | 637,088 | 52,276 | 9.5\% |
| 2015 | 12,113 | 653,278 | 53,932 | 8.0\% |
| 2016 | 12,014 | 623,671 | 51,912 | 7.6\% |
| 2017 | 11,976 | 638,429 | 53,309 | 6.6\% |

Exhibit J-15

UPPER TOWNSHIP SCHOOL DISTRICT
Principal Employers,
Current Year and Nine Years Ago
This information is not Available

[^1]Source: District Personnel Records
Exhibit J-17

| Fiscal Year Ended June 30, | Enrollment | Operating <br> Expenditures | Cost per Pupil | $\begin{gathered} \text { \% } \\ \text { Change } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Teaching } \\ \text { Staff } \\ \hline \end{gathered}$ | Pupil/Teacher Ratio |  |  | $\begin{gathered} \text { Average } \\ \text { Daily } \\ \text { Enrollment } \\ (\text { ADE) } \\ \hline \end{gathered}$ | Average Daily Attendance (ADA) | \% Change in Average Daily Enrollment | Student <br> Attendance Percentage |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Primary School | $\begin{gathered} \text { Elementary } \\ \text { School } \end{gathered}$ | Middle School |  |  |  |  |
| 2008 | 2,387 | 35,073,900 | 14,694 | 6.86\% | 120 | 13:1 | 14:1 | 12:1 | 1,573 | 1,490 | -0.94\% | 94.72\% |
| 2009 | 2,302 | 35,713,261 | 15,514 | 5.58\% | 118 | 12:1 | 13:1 | 13:1 | 1,529 | 1,447 | -2.80\% | 94.64\% |
| 2010 | 2,212 | 34,953,720 | 15,802 | 1.86\% | 121 | 13:1 | 11:1 | 11:1 | 1,472 | 1,392 | -3.73\% | 94.57\% |
| 2011 | 2,161 | 33,782,335 | 15,633 | -1.07\% | 118 | 11:1 | 11:1 | 12:1 | 1,434 | 1,352 | -2.58\% | 94.28\% |
| 2012 | 2,149 | 33,295,755 | 15,494 | -0.89\% | 117 | 11:1 | 11:1 | 12:1 | 1,407 | 1,340 | -1.88\% | 95.24\% |
| 2013 | 2,051 | 34,920,692 | 17,026 | 9.89\% | 114 | 11:1 | 11:1 | 12:1 | 1,404 | 1,324 | -0.21\% | 94.30\% |
| 2014 | 2,025 | 32,805,320 | 16,200 | -4.85\% | 118 | 12:1 | 12:1 | 11:1 | 1,369 | 1,326 | -2.49\% | 96.86\% |
| 2015 | 2,079 | 33,772,769 | 16,245 | 0.28\% | 117 | 12:1 | 12:1 | 11:1 | 1,408 | 1,341 | 2.85\% | 95.24\% |
| 2016 | 2,040 | 36,772,978 | 18,026 | 10.97\% | 120 | 12:1 | 12:1 | 11:1 | 1,423 | 1,356 | 1.07\% | 95.29\% |
| 2017 | 2,018 | 39,006,476 | 19,329 | 7.23\% | 126 | 11:1 | 12:1 | 11:1 | 1,412 | 1,336 | -0.77\% | 94.62\% |


| $\stackrel{N}{\sim}$ |  |  |  | 880， |
| :---: | :---: | :---: | :---: | :---: |
| $\stackrel{\circ}{\sim}$ | $\begin{aligned} & \stackrel{n}{0} \frac{m}{0} \underset{\sigma}{\infty} \\ & \underset{\infty}{\infty} \end{aligned}$ |  |  | $\begin{aligned} & 8 \infty \\ & i \\ & i \end{aligned}$ |
| $\stackrel{\sim}{\sim}$ |  |  |  | $\begin{aligned} & 8 \infty \\ & i_{0} \end{aligned}$ |
| $\stackrel{+}{\stackrel{H}{\sim}}$ |  |  |  | $\begin{aligned} & 8 \infty \\ & i^{\circ} \end{aligned}$ |
| $\stackrel{\sim}{\sim}$ | $\begin{aligned} & \stackrel{\sim}{\alpha} \frac{m}{6} \underset{\sim}{\infty} \\ & \underset{\infty}{\infty} \end{aligned}$ |  |  | $\begin{aligned} & 8 \circ \\ & 0_{0}^{\circ} \end{aligned}$ |
| $\stackrel{N}{N}$ |  |  |  | $\begin{aligned} & 8 \infty \\ & i_{0} \end{aligned}$ |
| $\stackrel{\Gamma}{\stackrel{\rightharpoonup}{+}}$ |  |  |  |  |
| $\stackrel{\circ}{\circ}$ |  |  |  | $\begin{aligned} & 88 \mathrm{o} \\ & \mathrm{O}^{\circ} \end{aligned}$ |
| $\stackrel{\circ}{\circ}$ |  |  |  | $\begin{aligned} & 8 \infty \hat{8} \\ & 0_{0}^{\circ} \end{aligned}$ |
| ¢ |  |  |  |  |

$$
\begin{aligned}
& \text { District Buildings } \\
& \text { Elementary } \\
& \text { Primary School - } 1990 \\
& \text { Square Feet } \\
& \text { Capacity (students) } \\
& \text { Enrollment } \\
& \text { Elementary School - } 1952 \\
& \text { Square Feet } \\
& \text { Capacity (students) } \\
& \text { Enrollment } \\
& \text { Middle School } \\
& \text { Middle School - 1973 } \\
& \text { Square Feet } \\
& \text { Capacity (students) } \\
& \text { Enrollment } \\
& \text { Other } \\
& \text { Modular Classrooms (4) } \\
& \text { Square Feet } \\
& \text { Capacity (students) } \\
& \text { Enrollment } \\
& \text { Number of Schools at June 30, } 2017 \\
& \text { Elementary - } 2
\end{aligned}
$$

Exhibit J-19



\[

\]

## UPPER TOWNSHIP SCHOOL DISTRICT

## Insurance Schedule

For the Fiscal Year Ended June 30, 2017
(Unaudited)


Source: District Records
\{THIS PAGE IS INTENTIONALLY LEFT BLANK\}

## Single Audit Section

The Honorable President and
Members of the Board of Education
Township of Upper School District
County of Cape May
Upper Township, New Jersey
We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Upper School District, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Township of Upper School District's basic financial statements, and have issued our report thereon dated October 27, 2017.

## Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Township of Upper School District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Township of Upper School District's internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

# Ford. Scot \& Associates, L.L.e. <br> FORD, SCOTT \& ASSOCIATES, L.L.C. <br> CERTIFIED PUBLIC ACCOUNTANTS 

Michael S. Garcia<br>Michael S. Garcia<br>Certified Public Accountant<br>Licensed Public School Accountant<br>No. 2080

October 27, 2017

## F O R D - SCOTT <br> \& $A S S O C \mid A T E S, L$. L . C

CERTIFIED PUBLIC ACCOUNTANTS
1535 HAVEN AVENUE • OCEAN CITY, NJ • 08226
PHONE 609.399.6333 - FAX 609.399 .3710
www.ford-scott.com

Independent Auditor's Report

Honorable President and
Members of the Board of Education
Township of Upper School District
County of Cape May, New Jersey

## Report on Compliance for Each Major State Program

We have audited the Township of Upper School District's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular Uniform Guidance Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Township of Upper School District's major federal and state programs for the year ended June 30, 2017. The Township of Upper School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Township of Upper School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; OMB Circular Uniform Guidance; and New Jersey 15-08 State Aid/Grant Compliance Supplement. Those standards and Circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Township of Upper School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Township of Upper School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the Township of Upper School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2017.

## Report on Internal Control Over Compliance

Management of the Township of Upper School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Township of Upper School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with OMB Circular Uniform Guidance and NJ OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Township of Upper School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular Uniform Guidance and NJ OMB 15-08. Accordingly, this report is not suitable for any other purpose.

The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditure of federal awards and state financial assistance is fairly stated in all material respects in relation to the financial statements as a whole.

> Fard, Scott \& \&ssociates, L. L. P.
> FORD, SCOTT \& ASSOCIATES, L.L.c.
> CERTIFIED PUBLIC ACCOUTANTS

## Michael S. Garcia

Michael S. Garcia<br>Certified Public Accountant<br>Licensed Public School Accountant<br>No. 2080

October 27, 2017

Federal Grantor/Pass-Through Grantor/
Program Title
U.S. Department of Education
Passed-Through State Department
Education:
General Fund:
Medical Assistance Program (SEMI)
Total General Fund
U.S. Department of Education
Passed-Through State Department
Education:
Special Revenue Fund:
Title I
Titte I
Title IIA
Title IIA
I.D.E.A. Part B, Basic Regular
I.D.E.A. Part B, Basic Regular
I.D.E.A. Part B, Preschool
I.D.E.A. Part B, Preschool
Total Special Revenue Fund
(.S. Department of Education
Passed-through State Department
of Education:
Enterprise Fund:
National School Lunch Program
National School Breakfast Program
National School Lunch Program
National School Breakfast Program
Food Distribution Program
Total Enterprise Fund
Total Federal Financial Awards


TOWNSHIP OF UPPER SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS
AND FINANCIAL ASSISTANCE
JUNE 30, 2017

## NOTE 1. GENERAL

The accompanying schedules of financial assistance present the activity of all federal and state financial assistance programs of the Board of Education, Township of Upper School District. The Board of Education is defined in Note 1 (A) to the Board's basic financial statements. All federal and state assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of federal financial assistance.

## NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1 (D) to the Board's basic financial statements. The District has elected not to use the $10 \%$ de minimis indirect cost rate.

## NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance - related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003,c. 97 (A3521). For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $\$ 2,042,469$ for the general fund and $\$ 0$ for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the GAAP basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

TOWNSHIP OF UPPER SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE

JUNE 30, 2017

|  |  | eneral fund | Capital <br> Projects fund | Food service fund | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| State Assistance: |  |  |  |  |  |
| Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of State Financial Assistance | \$ | 11,063,334 | 79,589 | 2,835 | 11,145,758 |
| Difference - budget to "GAAP" |  |  |  |  |  |
| State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes |  | 971,663 |  |  | 971, |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. |  | $(978,294)$ |  |  | $(978,294)$ |
| On behalf payments recognized for GAAP purposes but not included on the Schedule of Expenditures of State Financial Assistance |  | 2,049,100 |  |  | 2,049,100 |
| Total State revenue as reported on the statement of revenues, expenditures and changes in fund balances | \$ | 13,105,803 | 79,589 | 2,835 | 13,188,227 |

TOWNSHIP OF UPPER SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS
AND FINANCIAL ASSISTANCE
JUNE 30, 2017

| Special |
| :---: |
| General |
| Fund | | Food |
| :---: |
| Revenue |
| Fund |$\quad$| Service |
| :---: |
| Fund |$\quad$|  |  |
| :--- | :--- | :--- |

Federal Assistance:
Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of Federal Awards
\$ 31,122
667,881 118,354
817,357
Difference - budget to "GAAP"
Grant accounting budgetary basis differs from "GAAP" in that encumbrances are recognized as expenditures, and the related revenue is recognized.

Total Federal revenue as reported on the statement of revenue, expenditures, and changes in fund balance
$\xlongequal{\$ 31,122} \xlongequal{667,881} \xlongequal{118,354} \xlongequal{817,357}$

## NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5. OTHER
Revenues and expenditures reported under the U.S.D.A. Commodities Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

TOWNSHIP OF UPPER SCHOOL DISTRICT

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS

FOR THE YEAR ENDED JUNE 30, 2017

## Section I -- Summary of Auditor's Results

## Financial Statement

Type of auditor's report issued
Internal control over financial reporting:

- Material weakness(es) identified?
- Significant deficiency(ies) identified?

Noncompliance material to financial statements noted?

## Federal Awards

Internal Control over major programs:

- Material weakness(es) identified?
- Significant deficieny(ies) identified?

Type of auditor's report issued on compliance for major programs

Any audit findings disclosed that are required to
be reported in accordance with section 510(a)
of OMB Circular A-133?
Identification of major programs:

| $\frac{\text { CFDA Number(s) }}{}$ |
| :---: |
| 84.027 |
|  |

Dollar Threshold used to distinguisth between type A and type B programs:

Auditee qualified as low-risk auditee?


| yes | X |
| :---: | :---: |
| yes | X |

yes $\quad$ X


| Name of Federal Program or Cluster |
| :--- |
| Special Education Grants to States |

Special Education Preschool Grants
$\longrightarrow$
$\qquad$

|  |  |  |
| :---: | :---: | :---: |
| $X$ | yes | $\$$ |

## State Awards

Internal Control over major programs:

- Material weakness(es) identified?
- Significant deficieny(ies) identified?

Type of auditor's report issued on compliance major programs

Any audit findings disclosed that are required to be reported in accordance with OMB Circular 04-04

Identification of major programs:

| GMIS Number(s) |
| :--- |
| $495-034-5120-068$ |
| $495-034-5120-078$ |
| $495-034-5120-089$ |
| $495-034-5120-085$ |
| $495-034-5120-084$ |
| $495-034-5120-097$ |
| $495-034-5120-098$ |
| $495-034-5120-101$ |

Dollar Threshold used to distinguisth between type A and type B programs:

Auditee qualified as low-risk auditee?

|  | yes | $X$ |
| :---: | :---: | :---: | | no |
| :---: |
|  |
| yes |

Unmodified
yes $\quad \mathrm{X}$ no

|  | Name of State Program |
| :--- | :--- |
| School Choice Aid |  |

Equalization Aid
Special Education Aid
Adjustment Aid

Security Aid

Per Pupil Growth Aid

PARCC Readiness

Professional Learning Community Aid

|  |
| :--- | :--- | :--- |
|  |

X yes

TOWNSHIP OF UPPER SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE YEAR ENDING JUNE 30, 2017
Part 2 - Schedule of Financial Statement Findings

NONE

Part 3- Federal Awards and State Financial Assistance Findings and Questioned Costs NONE

## STATUS OF PRIOR YEAR FINDINGS

NONE


[^0]:    Undistributed Expenditures - Security

[^1]:    Function/Program
    

