#### SCHOOL DISTRICT OF WEEHAWKEN

Weehawken Board of Education Hudson County, New Jersey

Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2017

# Comprehensive Annual

### Financial Report

of the

Weehawken Board of Education

For the Fiscal Year Ended June 30, 2017

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#### WEEHAWKEN TOWNSHIP SCHOOL DISTRICT

53 Liberty Place Weehawken, NJ 07086 201.422.6126 | WeehawkenSchools.net | @WeehawkenTSD

Robert R. Zywicki, Ed.D. Superintendent of Schools

Robert R. Brown
Interim Business Administrator/Board Secretary

October 25, 2017

Honorable President and Members of the Board of Education Weehawken Board of Education County of Hudson, New Jersey

Dear Board Members and Constituents of Weehawken:

The comprehensive annual financial report of the Weehawken School District (the "District") for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this letter of transmittal, the District's organizational chart, roster of officials and consultants and advisors. The financial section includes under the new Governmental Accounting Standard District Statement No. 34, the Report of Independent Accountants, the Management Discussion and Analysis, the basic financial statements, required supplementary information, the combining and individual fund financial statements, and related notes to the financial statements. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements of Federal Awards ("Uniform Guidance"), and N.J. OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's reports covering compliance with applicable laws, regulations and requirements, and internal control over compliance and financial reporting, as well as a schedule of related findings, are included in the single audit section of this report.

1.) **REPORTING ENTITY AND ITS SERVICES:** The District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14. All funds and account groups of the District are included in this report. The District and all its schools constitute the Board's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 12. These include regular and special education for handicapped youngsters. The District also provides preschool educational services. The District completed the 2016-2017 fiscal year with an enrollment of 1,347 students, which are 24 less students than the previous year's enrollment. The following details the changes in the student enrollment of the District over the last five years.

#### Average Daily Enrollment

Fiscal Year	Student <u>Enrollment</u>	Percent Change
2016-2017	1,347	(1.75%)
2015-2016 2014-2015	1,371	3.24%
2014-2015	1,328	1.50%
2012-2013	1,309	4.05%
2012-2013	1,258	1.50%

- **2.) ECONOMIC CONDITION AND OUTLOOK:** The Township of Weehawken area is experiencing a period of economic stability. Its proximity to employment centers in New York City and northern New Jersey contribute towards maintaining a stable outlook.
- 3.) MAJOR INITIATIVES: During the 2016-2017 school year, Dr. Zywicki successfully led the Weehawken educational community through a strategic planning process that culminated in the Board of Education's adoption of a three-year strategic plan in July 2016. The District's strategic plan is a roadmap for academic excellence and a student-centered vision of "Equity, Personalization, and Innovation." Evidence of the successful implementation of these initiatives include the district-wide 1:1 deployment of Chromebooks/iPads, infusion of research-based blended learning strategies, standards-based report cards, a comprehensive Response to Intervention program, and PLC-based curriculum mapping. He also expanded the High School curriculum to offer 31 AP Courses, including the prestigious AP Capstone Diploma Program. In 2017, Weehawken was named one "of the twelve most innovative districts in the nation by the International Center for Leadership in Education." The Washington Post ranked Weehawken High School among the top 12% of high schools in the nation on its 2017 list of "America's Most Challenging High Schools." Additionally, in 2017 and 2018 Weehawken was ranked one of New Jersey's top 100 public school districts by Niche.com.
- 4.) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining internal controls designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statement in conformity with accounting principles generally accepted in the United States of America. Internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and, (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal awards and state financial assistance, the District also is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of internal controls, including that portion related to federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5.) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of Township of Weehawken. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements, accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2017.

- **6.) ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect accounting principles generally accepted in the United States of America, as promulgated by GASB. The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to Financial Statements", Note 1.
- 7.) **DEBT ADMINISTRATION:** At June 30, 2017, the District's outstanding debt issues included \$9,020,000 of general obligation bonds, obligations under capital leases of \$50,594 and compensated absences payable of \$249,730. The District approved \$16,000,000 School Bonds, Series 2017 dated July 27, 2017. The new project includes (a) building improvements and upgrades to the Daniel Webster Elementary School, Theodore Roosevelt Elementary School and Weehawken High School, including life safety system upgrades, sound system upgrades, and interior renovations; (b) to undertake improvements and upgrades to the science classrooms/laboratories at Weehawken High School. The approved State Aid for school facilities projects is in the form of annual debt service aid, with the amount of such annual State Aid to be 40% of the annual principal and interest payable on the \$15,775,363 bonds, being the final project costs approved by the State for school facilities projects pursuant to the Educational Facilities Construction and Financing Act, P.L. 2000,c.72.
- 8.) CASH MANAGEMENT: The investment policy of the District is guided in large part by New Jersey Statutes as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 9.) RISK MANAGEMENT: The District carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

#### 10.) OTHER INFORMATION:

Independent Audit — State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Garbarini & Co. P.C., CPAs, RMAs, PSAs, was selected by the District. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements of Federal Awards ("Uniform Guidance"), and N.J. OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the general – purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11.) <u>ACKNOWLEDGMENT:</u> We would like to express our appreciation to the members of the Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation.

Respectfully submitted,

Dr. Robert R. Zywieki

Superintendent

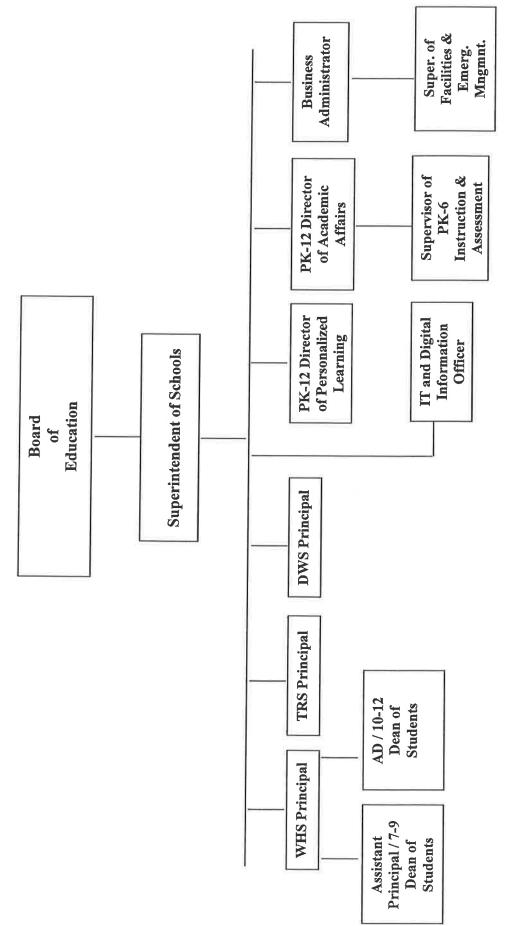
Robert Brown

Interim Board Secretary/

let beour

**Business Administrator** 

# WEEHAWKEN BOARD OF EDUCATION WEEHAWKEN, NEW JERSEY ORGANIZATIONAL CHART JUNE 30, 2017



#### WEEHAWKEN BOARD OF EDUCATION WEEHAWKEN, NEW JERSEY ROSTER OF OFFICIALS JUNE 30, 2017

Members of the Board of Education	Term Expires				
Richard Barsa, President	2018				
Joseph Rutigliano- Vice President	2018				
John Cannata	2020				
Mark Denfeld	2020				
Susan Morales Jennings	2019				
Gabrielle Jonas	Resigned 05/25/17				
Francis Pizzuta	2019				
Julian Brian Mera	2019				
Noelberto Sanchez	2020				
	2				
Other Officials					
Dr. Robert R. Zywicki	Superintendent				
Robert Brown	Interim Board Secretary/ Business Administrator				
Hwey-Hwey "Vicky" Guo	Board Secretary/Business Administrator thru June 30, 2017				
Lisa Toscano	Treasurer of School Moneys				
Ryglicki & Gillman, P.C.	Attorney				

#### WEEHAWKEN BOARD OF EDUCATION

#### **Consultants and Advisors**

#### **Audit Firm**

Garbarini & Co. P.C. CPAs
Registered Municipal Accountants
Public School Accountants
285 Division Avenue & Route #17 South
Carlstadt, New Jersey 07072

#### **Attorney**

Ryglicki & Gillman, P.C. 9060 Palisade Avenue, Suite C6 North Bergen, New Jersey 07047

#### Official Depository

New Jersey Cash Management Fund Harborside Financial Center Plaza Two Jersey City, New Jersey 07311-3977

Capital One Bank 4714 Park Avenue Weehawken, New Jersey 07086

And

TD Bank 4200 Park Avenue Weehawken, New Jersey 07086



# GARBARINI & CO. P.C. Certified Public Accountants

REGISTERED MUNICIPAL ACCOUNTANTS
LICENSED PUBLIC SCOOL ACCOUNTANTS

285 Division Ave & Route 17 S. Carlstadt, NJ 07072 (201) 933-5566 www.garbarinicpa.com

#### **Independent Auditor's Report**

Honorable President and Members of the Board of Education Weehawken School District County of Hudson Weehawken, New Jersey

#### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Weehawken School District, in the County of Hudson, State of New Jersey (the "District"), as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements (the "financial statements") as listed in the table of contents.

#### Management's Responsibility for Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, and State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluation the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District, as of June 30, 2017, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in accordance with accounting principles generally accepted in United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Budgetary Comparison Information on pages 11 through 19 and 62 through 66 be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial as listed in the table of contents. The accompanying supplementary (schedules/statements/information) and schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements of Federal Awards, ("Uniform Guidance") and N.J. OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid respectively, and are presented for the purpose of additional analysis and is not a required part of the financial statements.

Such information is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statement and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements, in accordance with the accounting principles generally accepted in the United States of America.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated October 25, 2017 on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

Paul W. Garbarini, CPA

Registered Municipal Accountant

Paul Harbarin

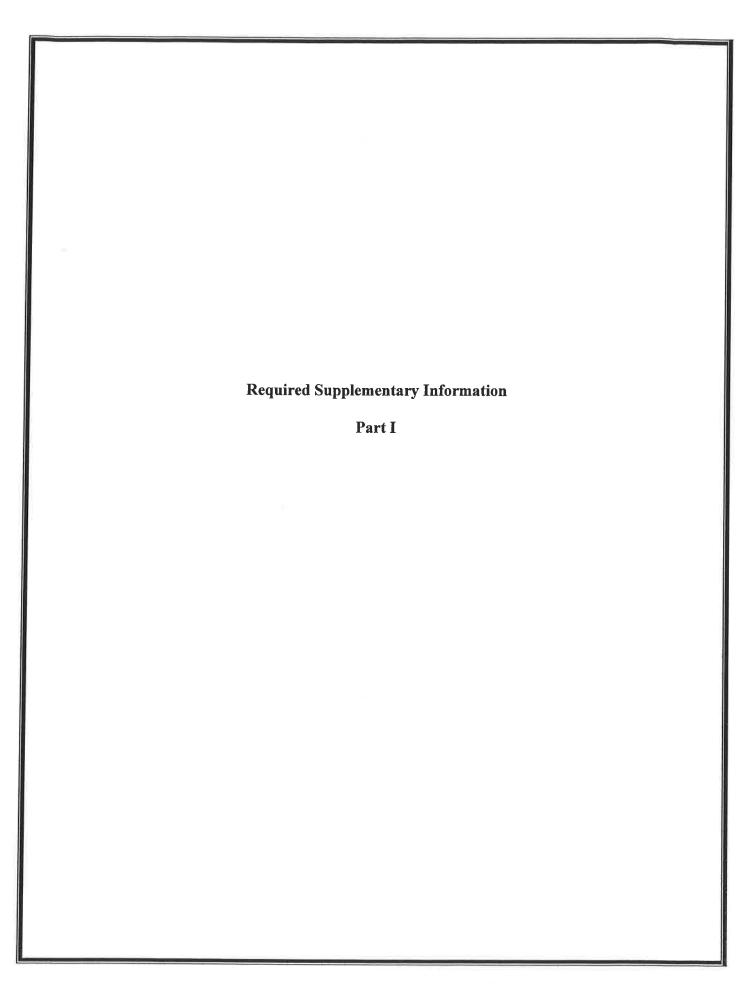
No. 534

Public School Accountant

No. 2415

Garbarini & Co. P.C. CPAs

Carlstadt, New Jersey October 25, 2017



The discussion and analysis of the Weehawken School District's (the "District") financial performance provides an overall review of the Weehawken Board of Education's (the "Board") financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to look at the District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the District's financial performance.

#### **Financial Highlights**

Key financial highlights for fiscal year 2017 are as follows:

- In total, net position is \$(3,402,271). Net position of governmental activities is \$(4,015,957), a decrease of \$(1,012,154), compared to fiscal year 2016. Net position of the business-type activity, which represents food service, and Latchkey Program, are \$613,686.
- Governmental Funds Revenues total \$27,374,037 and the Local Tax Levy is \$20,099,471. State Revenue is \$6,038,095 and the Federal Revenue is \$821,256.
- The District has experienced a slight decrease in student enrollment. Actual enrollment for the year ended June 30, 2017 was 1,347, which reflects a 1.75% decrease from the previous year.

#### Using the Basic Financial Statements

This annual report consists of a series of financial statements and notes to those statements. This report is organized to show the reader the District as a financial whole, or an entire operating entity.

The statement of net position and statement of changes in net position provides information about the activities of the whole District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the District's most significant funds. For the District, the General Fund is the most significant fund.

#### Reporting the Weehawken School District as a Whole

#### Statement of Net Assets and Statement of Activities

While this report contains the large number of funds used by the District to provide programs and activities, the view of the District as a whole look at all financial transactions and asks the question, "How did we do financially during the fiscal year 2017?" The statement of net position and liabilities uses the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into consideration all of the current year's revenues and expenses regardless of when cash was received or paid.

These two statements report the District's net position and changes in net position. This change in net position is important because it identifies whether the financial position of the District has improved or diminished for the District as a whole. The cause of this change may be the result of many factors, some financial, some not. Non-financial factors include the District's property tax base, current property tax laws in New Jersey, facility conditions, required educational programs, and other factors.

In the statement of net position and the statement of changes in net position, the District is divided into two distinct kinds of activities:

Governmental Activities - Most of the District's programs and services are reported here including instruction, support services, operation and maintenance of plant, pupil transportation, and extracurricular activities.

**Business-Type Activity** - This service is provided on a charge for goods or services basis to recover all of the expenses of the goods or services provided. The Food Service enterprise fund and the Latchkey Program are reported as a business activity.

#### Reporting the Weehawken District's Most Significant Funds

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the District's major funds. The District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the District's most significant funds. The District's major governmental funds are the General Fund, Special Revenue Fund, and Capital Project Fund.

#### **Governmental Fund**

Most of the District's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the statement of net position and the statement of changes in net position and the governmental funds is reconciled in the financial statements.

#### **Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, their statements are essentially the same.

#### The Weehawken School District as a Whole

The perspective of the statement of net position is of the District as a whole. Table 1 provides a summary of the District's net position for 2017 with comparative totals for 2016 and 2015.

Total assets equal \$13,372,581. Total assets for Governmental Activities is \$12,730,320. Total assets for Business Type Activities is \$642,261.

		Table 1 Net Position			
	Governmental Activities	Business-type Activities	Total	Total	Total
	2017	2017	2017	2016	2015
Assets:		,	-		
Current and other assets	\$ 3,833,201	\$ 613,905	\$ 4,447,106	\$ 4,123,432	\$ 4,430,120
Capital assets, net	8,897,119	28,356	8,925,475	9,835,368	10,551,567
Total assets	\$ 12,730,320	\$ 642,261	\$ 13,372,581	\$13,958,800	\$14,981,687
Deferred outflow of resources					
Pension deferred outflows	2,545,897		2,545,897	1,523,620	843,327
Liabilities:					
Current and other liabilities	\$ 10,643,756	\$ 28,575	\$ 10,672,331	\$ 8,513,534	\$ 7,166,883
Long-term liabilities	8,371,716	-#F	8,371,716	9,158,379	9,962,558
Total liabilities	\$ 19,015,472	\$ 28,575	\$ 19,044,047	\$ 17,671,913	\$ 17,129,441
Deferred inflows of resources					
Pension deferred inflows	276,702		276,702	94,733	283,758
Net position:					
Invested in capital assets -					
Net of related debt	\$ 601,525	\$ 28,356	\$ 629,881	\$ 867,752	\$ 911,939
Restricted	1,218,893	-	1,218,893	1,569,634	1,992,889
Unrestricted	(5,836,375)	585,330	(5,251,045)	(4,721,612)	(4,493,023)
Total net position	\$ (4,015,957)	\$ 613,686	\$ (3,402,271)	\$ (2,284,226)	\$ (1,588,185)

Table 2 reflects the change in net position for fiscal year 2017 with comparative data for 2016 and 2015.

Table 2 Changes in Net Position

	Changes in 14ct I Ostron					
	Governmental	7.1				
_	Activities	· · · · · · · · · · · · · · · · · · ·		Total	Total	
Revenues:	2017	2017	2017	2016	2015	
Program revenues:						
Charges for services	\$ 104,791	\$ 327,131	\$ 431,922	\$ 451,122	\$ 431,902	
Operating grants and contributions	11,229,123	271,946	11,501,069	9,823,304	8,942,801	
Total program revenues	11,333,914	599,077	11,932,991	10,274,426	9,374,703	
General revenues:						
Property taxes	20,099,471		20,099,471	19,315,495	18,850,611	
Grants and entitlements - budget vs. GAAP	(27,804)		(27,804)	(10,091)	(2,429)	
Fixed asset retirements/adjustments - net	(36,478)	858	(35,620)	(3,054)	150,162	
Adjustments: capital leases	52,022		52,022	67,012	(12,268)	
Miscellaneous Adjustment-Pension Expense	(7,576)		(7,576)	-	5	
Miscellaneous	310,424		310,424	388,063	132,774	
Total general revenues	20,390,059	858	20,390,917	19,757,425	19,118,850	
TOTAL REVENUES	31,723,973	599,935	32,323,908	30,031,851	28,493,553	
Functional/program expenses:				· <u></u>	<del></del>	
Instruction	17,740,397		17,740,397	16,207,903	14,935,950	
Support services:	,		=	S20	,,	
Pupil and instructional staff	6,525,643		6,525,643	6,213,522	6,092,965	
Bd. of ed., admin. and fiscal	3,802,082		3,802,082	3,178,230	2,829,395	
Operation and maintenance of plant	2,541,032		2,541,032	2,288,342	2,253,858	
Pupil transportation	1,464,490		1,464,490	1,473,370	1,362,554	
Unallocated depreciation	64,330		64,330	77,949	89,734	
Interest on long-term debt	390,150		390,150	415,378	459,744	
Capital outlay - not capitalized	40,397		40,397	30,709	30,709	
Charter Schools	167,882		167,882	141,643	118,305	
Food service	,	389,693	389,693	446,942	417,006	
Latchkey program		316,133	316,133	254,034	117,107	
TOTAL EXPENSES	32,736,403	705,826	33,442,229	30,728,022	28,707,327	
Excess /(deficiency) before special		705,020	33,112,227	30,720,022	20,707,327	
items and transfers	(1,012,430)	(105,891)	(1,118,321)	(696,171)	(213,774)	
Special items:	(-,01-,120)	(100,051)	(1,110,021)	(050,171)	(213,774)	
Prior Period Adjustment	-					
Transfers	276		276	130	12	
Increase/(decrease) in net position	(1,012,154)	(105,891)	(1,118,045)	(696,041)	(213,762)	
Net position - beginning of the year	(3,003,803)	719,577	(2,284,226)	(1,588,185)	(1,374,423)	
Net position - end of the year	\$ (4,015,957)	\$ 613,686	\$ (3,402,271)	\$ (2,284,226)	\$ (1,588,185)	
• , ,	- (.,510,501)	<b>4</b> 013,000	(3,102,271)	(2,204,220)	(1,500,105)	

The total decrease in Net Position for Governmental Activities is \$(1,012,154). The total decrease in Net Position for Business Type Activities is \$(105,891) The net decrease in Net Position is \$(1,118,045).

#### **Governmental Activities**

The statement of activities reflects the cost of the program services and the charges for services and sales, grants, and contributions offsetting those services. Table 3a, for Governmental Activities, indicates the total cost of services and the percentage cost of services. It identifies the cost of these services supported by tax revenues and unrestricted state entitlements.

Table 3a
Governmental Activities

	-	Services 2016-2017	Percent of Total		
Instruction	\$	17,740,397	54.19%		
Support services:		, ,			
Pupil and instructional staff		6,525,643	19.93%		
Administrative and fiscal		3,802,082	11.61%		
Operation and maintenance of plant		2,541,032	7.76%		
Pupil transportation		1,464,490	4.47%		
Unallocated depreciation		64,330	0.20%		
Capital outlay		40,397	0.12%		
Interest on long-term debt		390,150	1.19%		
Charter Schools	-	167,882	0.51%		
Total expenses	\$	32,736,403	100.00%		

The Governmental Activities in the above chart demonstrate that \$17,740,397 are allocated to School Based Budgets and are identified as instruction. Additionally, pupil and instructional staff activities are \$6,525,643 The combined resources from instruction and pupil and instructional staff total \$24,266,040.

Together the aforementioned categories account for 74% of the Governmental Activities.

Pupil transportation costs reflect the cost for salaries, overtime, maintenance of fleet and contracted transportation services. The District is a participant of the North Hudson Transportation Consortium with the Hudson County School of Technology.

To date District has not been adversely impacted by Charter Schools. Currently, the contribution to Charter Schools by the District is \$167,882. The District sends a total of 9 students to four Charter Schools.

#### **Business-Type Activity**

	Total Cost of Services 2016-2017	Percent of Total		
Revenue	-			
Charges for services	\$ 327,131	54.53%		
Operating grants	271,946	45.33%		
Total revenue	599,077			
Transfers/ Other	858	0.14%		
Total revenue and transfers	599,935	100.00%		
Function/program expenses				
Food service	389,693	55.21%		
Latchkey program	316,133	44.79%		
Total expenses	705,826	100.00%		
Increase in net position	\$ (105,891)			

The business-type activities of the District are the food service operation and Latchkey Program. These programs had revenues and transfers of \$599,935 and expenses of \$705,826 in fiscal year 2017. The District suggests that efforts continue to increase sales and reduce costs. The District and school administrators are committed and have concentrated efforts to ensure that all students who are eligible for free/reduced lunch submit the proper forms for eligibility in a timely manner.

The District continues to examine the food service operation in effort to be self-operating without assistance from the General Fund. The business activity receives limited support from tax revenues.

#### Sources of Revenue

The local tax revenue has been relatively stable for several years. The dependence upon state revenue for governmental activities is apparent. For all governmental activities, state revenues support over 22%. The community, as a whole, is 75% of the support and Federal revenue accounts for 3% of the total cost of programs for District students.

Table 4
Sources of Revenue

Fiscal Year Local Tax		Other Local		State		Federal			
Ended June 30 Levy		Revenue		Revenue		Revenue		Total	
2017	\$	20,099,471	\$	415,491	\$ 6,038,095	\$	821,256	\$	27,374,313

The total revenue from all sources is \$27,374,313.

#### The Weehawken School District's Funds

The District's governmental funds are accounted for using standards established by the Governmental Accounting Standard Board Memo No. 34. Total governmental funds had revenues and other financing sources of \$27,374,313 and expenditures and other financing uses of \$27,741,525. The positive fund balance for the year-end reflects what District was able to meet current costs.

#### **General Fund Budgeting Highlights**

The District's budget is prepared according to New Jersey law. Instruction, Early Childhood Program and District Central Office account for the majority of programs budgeted within the General Fund.

The District's budget is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is General Fund.

For the General and Special Revenue Fund, final actual revenues and other financing sources, in the amount of \$26,281,264 were not above original budgeted revenues and other financing sources not taking into account TPAF on be-behalf payments and TPAF social security reimbursements. This was due to decrease in Miscellaneous revenue, Extra-ordinary aid and over budgeted amounts.

#### General Fund Budgeting Highlights (Continued)

General Fund revenues and other financing sources were less than expenditures and other financing uses. This was partly due to the utilization of surplus as a budgeted revenue in the amount of \$916,215.

For the 2017-2018 District School Budget, \$523,133 of surplus was designated for subsequent years' expenditures. The allocation and projection of allocation of surplus are in compliance with New Jersey Department of Education Budgetary Guidelines.

#### **Capital Assets and Debt Administration**

#### **Capital Assets**

At the end of fiscal year 2017, the District had \$8,897,119 invested in capital assets, for governmental activities, representing a net decrease of \$904,254 compared to the prior year. This was attributable to depreciation expense which caused a decrease of \$1,006,220 and the increase was mainly due to the fixed asset additions in the amount of \$141,286. More detailed information about the District's capital assets and depreciation is presented in Note 3 to the financial statements.

#### Debt

At June 30, 2017, the District's outstanding debt issues included \$9,020,000 of general obligation bonds, obligations under capital leases of \$50,594 and compensated absences payable (presented in Note 7) of \$249,730. More detailed information about the District's long-term liabilities is presented in Note 4 of the financial statements.

#### **Current Issues**

The District has been able to provide a quality education for the students in our community while adhering to financial guidelines that exhibit a strong fiscal philosophy. We are currently faced with the dilemma of increased academic requirements and decreases in state aid. Approximately seventy-five percent of our school budget is funded by local taxes, which during tough economic times makes it difficult to increase educational programs.

As always we will continue to meet the core curriculum content standards and help our children reach their maximum potential.

#### Contacting the Weehawken School District's Financial Management

The Management Discussion and Analysis of this financial report is designed to provide citizens, taxpayers and investors with a snapshot of the District's finances. Also, to reflect the District's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to Dr. Robert R. Zywicki, Superintendent of Schools, Weehawken Board of Education, 53 Liberty Place, Weehawken, NJ 07086.

BASIC FINANCIAL STATEMENTS



#### WEEHAWKEN BOARD OF EDUCATION DISTRICT-WIDE FINANCIAL STATEMENTS AT JUNE 30, 2017

Exhibit A-1

#### STATEMENT OF NET POSITION

		Governmental Activities		Business-type Activities			Total
ASSETS						-	
Cash and cash equivalents Receivables, net Inventory Restricted assets:		\$	3,111,364 627,178	\$	588,902 20,178 4,825	\$	3,700,266 647,356 4,825
Cash and cash equivalents Capital assets: land Capital assets: building & impr., machinery	& equipment (net)		94,659 602,575 8,294,544		28,356	-	94,659 602,575 8,322,900
TOTAL ASSETS			12,730,320	).	642,261	_	13,372,581
DEFERRED OUTFLOWS OF RESOUR	CES						
Pension Deferred Outflows		S	2,545,897			_	2,545,897
LIABILITIES							
Accounts payable Net Pension Liability (Note 7) Deferred revenue Noncurrent liabilities:			2,326,552 7,270,949 97,647		28,575		2,355,127 7,270,949 97,647
Due within one year Due beyond one year		-	948,608 8,371,716				948,608 8,371,716
TOTAL LIABILITIES		-	19,015,472		28,575		19,044,047
DEFERRED INFLOWS OF RESOURCE	S						
Pension Deferred Inflows		_	276,702	,			276,702
NET POSITION							
Invested in capital assets, net of related debt Restricted for:			601,525		28,356		629,881
Debt service Capital projects Other purposes			406 7,840 1,210,647				406 7,840
Unrestricted		-	(5,836,375)	-	585,330		1,210,647 (5,251,045)
TOTAL NET POSITION		\$	(4,015,957)	\$	613,686	\$	(3,402,271)

# STATEMENT OF CHANGES IN NET POSITION

Net (Expense) Revenue and Changes in Not Position		Activities Total	\$ (9,226,747)	(1,402,716)	(835,773)		(1,344,502) (2,329,488)	(1,260,851)	(1,024,031)	(1,698,707)	(1,314,258)	(81,012)	(40.397)	(64,330)	(21,402,489)		1,216 1,216	(107,965) (107,965)	(106,749) (106,749)	\$ (106,749) \$ (21,509,238)	\$ 19,127,272 972,199 (27,804) 310,424 52,022 858 (35,620) (7,576) 276 858 (105,891) (1,118,045)
Net (B	喜	Activities	\$ (9,226,747)	(1,402,716)	(639,083)	(1 244 503)	(2,329,488)	(1,260,851)	(441.858)	(1,698,707)	(1,314,258)	(81,012)	(40,397)	(64,330)	(21,402,489)					\$ (21,402,489)	\$ 19,127,272 972,199 (27,804) 310,424 52,022 (36,478) (7,576) 276 20,399,335 (1,012,154)
les	Capital Grants and	Contributions	o1 €9																	69	General revenues:  Taxes: Property faxes, levied for general purposes, net Taxes levied for debt service Federal and State aid Budget vs. GAAP Miscellaneous Income Adjustment: Capital Leases Proceeds/Net of Payments Adjustment: Fixed Asset Retirements Adjustments Miscellaneous Adjustment- Pension Expense Transfers Total general revenues, special items, extraordinary items and transfers Change in Net Position
Program Revenues	Operating Grants and		\$ 5,328,354	902,176	264,316	1 554 101	1,192,761	374,738 508,751	161,853	842,325	150,232	162.939			11,229,123		271,946		271,946	\$ 11,501,069	Taxes: Property taxes, levied for general purposes, net Taxes levied for debt service Federal and State aid Budget vs. GAAP Miscellaneous Income Adjustment: Capital Leases Proceeds/Net of Payments Adjustment: Fixed Asset Retirements /Adjustments Miscellaneous Adjustment- Pension Expense Transfers IT ansfers Change in Net Position
	Charges for		49			104.791	•								104,791		118,963	208,168	327,131	\$ 431,922	General revenues:  Taxes: Property taxes, levant le
	Expenses		\$ 14,555,101	377,005	903,399	3,003,394	3,522,249	1,562,782	603,711	2,541,032	1,464,490	390,150	40,397	64,330	32,736,403		389,693	316,133	705,826	\$ 33,442,229	
	Functions/Programs	Governmental activities: Instruction:	Regular Special education	Other special instruction	Other instruction Support services:	Tuition	Student & instruction related services	General and business administrative services	Central services	Plant operations and maintenance Punil franchorphion	Charter schools	Interest on long-term debt	Capital outlay - not capitalized	Unallocated depreciation	Total governmental activities	Business-type activities:	Food service	Lateriney program	Total business-type activities	Total primary government	

(3,402,271)

719,577 613,686

(4,015,957)

Net Position—beginning Net Position—ending



#### WEEHAWKEN BOARD OF EDUCATION GOVERNMENTAL FUNDS AT JUNE 30, 2017

#### BALANCE SHEET

Exhibit B-1

\$ (4,015,957)

Special Capital Debt Total General Revenue Service **Projects** Governmental Fund Fund Fund Fund Funds ASSETS Cash and cash equivalents 2,742,604 71,123 \$ 23,536 \$ \$ 2,837,263 Investments 368,760 368,760 Due from other funds 305,581 406 305,987 Receivables from other governments 180,732 422,702 603,434 TOTAL ASSETS 3,597,677 \$ 493.825 \$ 23,536 \$ 406 4,115,444 LIABILITIES AND FUND BALANCES Liabilities: Accounts payable 2,141,303 \$ 185,249 \$ \$ 2,326,552 Interfund payable 266,547 15,696 282,243 Deferred revenue 97,647 97,647 Total liabilities 2,141,303 549,443 15,696 2,706,442 Fund balances: Restricted fund balance: Reserved excess surplus- designated for subsequent year's expenditures 468,679 468,679 Reserve for excess surplus 327,583 327,583 Committed fund balance: Year-end encumbrances 359,931 359,931 Assigned fund balance: Designated for subsequent year's expenditures 54,454 130 54,584 Unassigned fund balance reported in: General fund 245,727 245,727 Special revenue fund (55,618)(55,618)Debt service fund 276 276 Capital projects fund 7,840 7,840 Total fund balance 1,456,374 (55,618)7,840 406 1,409,002 TOTAL LIABILITIES AND FUND BALANCE \$ 3,597,677 \$ 493,825 \$ 23.536 406 4,115,444 \$ Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore not reported in the funds. The cost of the assets is \$24,123,080 and the accumulated depreciation is \$15,225,961 (See Note 4) 8,897,119 Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not reported in fund financial statements. (See Note 7) 2,545,897 Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund financial statements (See Note 7) (276,702)Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds: Net Pension Liability (7,270,949)Bonds Payable (9,020,000) Capital Lease Payable (50,594)Compensated Absences Payable (249,730)

Net position of governmental activities

#### WEEHAWKEN BOARD OF EDUCATION GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit B-2

#### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

		General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES	-				7 4110	
Local sources:						
Local tax levy	\$	19,127,272	\$	\$	\$ 972,199	\$ 20,099,471
Tuition charges		104,791				104,791
Miscellaneous	-	310,424				310,424
Total - local sources		19,542,487	F#3	18:	972,199	20,514,686
State sources		5,273,088	602,068		162,939	6,038,095
Federal sources	-	41,030	780,226			821,256
TOTAL REVENUE	<u>, 6</u>	24,856,605	1,382,294	e	1,135,138	27,374,037
EXPENDITURES						
Instruction:						
Regular instruction		6,974,775	1,146,219	( <del>*</del> )		8,120,994
Special education instruction		970,485				970,485
Other special instruction		192,689				192,689
Other instruction		510,807				510,807
Community service programs		180				<b>3</b>
Support services:						
Tuition		3,003,394				3,003,394
Student & instruction related services		2,169,705	58,731			2,228,436
School administrative services		724,203				724,203
Other administrative services		983,192				983,192
Central services		312,790				312,790
Plant operations and maintenance		1,625,109	1,415			1,626,524
Pupil transportation		1,080,711				1,080,711
Employee benefits		6,330,039	175,388			6,505,427
Transfer to charter school		167,882				167,882
Debt service:						
Principal					745,000	745,000
Interest and other charges					390,150	390,150
Capital outlay	( <u> </u>	96,501		82,340		178,841
TOTAL EXPENDITURES	<u> </u>	25,142,282	1,381,753	82,340	1,135,150	27,741,525
Excess (Deficiency) of revenues over expenditures	_	(285,677)	541_	(82,340)	(12)	(367,488)
OTHER FINANCING SOURCES (USES)						
Transfers in		_	-		276	276
Transfers out	_				(i	
TOTAL OTHER FINANCING SOURCES (USES)					276	276
Net change in fund balances		(285,677)	541	(82,340)	264	(367,212)
Fund balance—July 1	-	1,742,051	(56,159)	90,180	142	1,776,214
Fund balance—June 30	\$	1,456,374	\$ (55,618)	\$ 7,840	\$ 406	\$ 1,409,002

#### WEEHAWKEN BOARD OF EDUCATION GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit B-3

\$ (1,012,154)

# RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION

Total net change in fund balances - governmental funds (from B-2)		\$ (367,212)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the period.		
Depreciation expense State of NJ payment of debt service charged to capital outlay Equipment not capitalized Adjustments to Fixed Assets -donated equipment/retirements Capital outlay	\$ (1,006,220) (30,709) (9,688) (36,478) 178,841	(904,254)
Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period		(538,554)
Repayment of bond principal and capital leases are an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.		(330,334)
Repayment of bond principal Repayment of capital leases	 745,000 52,022	797,022
In the statement of activities, certain operating expenses, e.g. compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation's (-); when the paid amount exceeds the earned amount the difference is an additional to the reconciliation (+).		
Compensated absences earned/(retired)	r=	844

Change in net position of governmental activities

#### WEEHAWKEN BOARD OF EDUCATION PROPRIETARY FUNDS AT JUNE 30, 2017

Exhibit B-4

#### STATEMENT OF NET POSITION

		Business-type Activities - Enterprise Funds					
	91	Food	I	atchkey			
		Service	]	Program		Totals	
ASSETS							
Current assets:							
Cash and cash equivalents	\$	116,570	\$	472,332	\$	588,902	
Accounts receivable		20,178		π		20,178	
Inventories		4,825		×		4,825	
Total current assets	8	141,573		472,332		613,905	
Noncurrent assets:							
Furniture, machinery & equipment		91,524		=		91,524	
Less accumulated depreciation		(63,168)		_		(63,168)	
Total noncurrent assets	V	28,356			i fi	28,356	
TOTAL ASSETS	<u></u>	160,000	•	472 222	•	(42.261	
TOTAL ASSETS	\$	169,929	\$	472,332	\$	642,261	
LIABILITIES AND NET POSITION							
Liabilities:							
Due to payroll account	\$	3,958		120	\$	3,958	
Due to general fund		•				=	
Accounts payable		23,974		643		24,617	
Total liabilities		27,932		643		28,575	
Net position:							
Invested in capital assets net of related debt		28,356				28,356	
Unrestricted		28,330 113,641		471,689		585,330	
Total net position	-	141,997		471,689	-	613,686	
Your Not position	+	171,771		4/1,009		013,000	
TOTAL LIABILITIES AND NET POSITION	\$	169,929	\$	472,332	\$	642,261	
			-				

# WEEHAWKEN BOARD OF EDUCATION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit B-5
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	Business-type Activities - Enterprise Fund				
	Food	Latchkey	Total		
	Service	Program	Enterprise		
Operating revenues:			-		
Charges for services:					
Daily sales - reimbursable programs	\$ 86,913		86,913		
Daily sales - non-reimbursable programs	31,096		31,096		
Miscellaneous	954		954		
Community service activities		208,168	208,168		
Total operating revenues	118,963	208,168	327,131		
Operating expenses:					
Cost of sales-reimbursable programs	129,403		129,403		
Cost of sales-non-reimbursable programs	12,649		12,649		
Cost of sales- food distribution program	37,091		37,091		
Salaries	99,387	174,310	273,697		
Payroll taxes/benefits	29,204		29,204		
Repairs and maintenance	8,789		8,789		
Administrative fees	36,635		36,635		
Facility fees		125,000	125,000		
Outside services	5,788		5,788		
Liability insurance	1,363		1,363		
Uniforms	493		493		
General supplies	22,394	16,823	39,217		
Depreciation	6,497		6,497		
Total operating expenses	389,693	316,133	705,826		
Operating (loss)	(270,730)	(107,965)	(378,695)		
Non-operating revenues (expenses): State sources:					
State school lunch program	5,085		5,085		
Federal sources:	-,		-,		
National school lunch program	228,947		228,947		
Food distribution program	37,914		37,914		
Gain on retirement of equipment/adjustment	858		858		
Total non-operating revenues/(expenses)	272,804	5 (S	272,804		
Change in net position	2,074	(107,965)	(105,891)		
Total net position—beginning	139,923	579,654	719,577		
Total net position—ending	\$ 141,997	\$ 471,689	\$ 613,686		

#### WEEHAWKEN BOARD OF EDUCATION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit B-6

#### STATEMENT OF CASH FLOWS

	Business-type Activities - Enterprise Fu				
	Food	Latchkey	Total		
	Service	Program	Enterprise		
Cash flows from operating activities:					
Receipts from customers	\$ 117,485	\$ 208,169	\$ 325,654		
(Payments) to employees	(99,387)	(174,310)	(273,697)		
(Payments) for payroll taxes/employee benefits	(29,204)		(29,204)		
(Payments) for use of facilities		(125,000)	(125,000)		
(Payments) to suppliers	(229,567)	(16,944)	(246,511)		
Net cash provided by (used for) operating activities	(240,673)	(108,085)	(348,758)		
Cash flows from investing activities:					
Purchases of equipment		9₩1			
Net cash provided by (used for) investing activities		· · · · · · · · · · · · · · · · · · ·			
Cash flows from noncapital financing activities:					
State Sources	5,769		5,769		
Federal Sources	260,863		260,863		
Transfers to other funds		(100,000)	(100,000)		
Net cash provided by (used for) non-capital financing activities	266,632	(100,000)	166,632		
Net increase (decrease) in cash and cash equivalents	25,959	(208,085)	(182,126)		
Balances—beginning of year	90,611	680,417	771,028		
Balances—end of year	\$ 116,570	\$ 472,332	\$ 588,902		
Reconciliation of operating (loss) to net cash provided by					
(used for) operating activities:					
Operating (loss)	\$ (270,730)	\$ (107,965)	\$ (378,695)		
Adjustments to reconcile operating income (loss) to net cash					
provided by (used for) operating activities:					
Depreciation and net amortization	6,497		6,497		
Food distribution program	37,914		37,914		
(Increase) decrease in accounts receivable, net	(1,478)		(1,478)		
(Increase) decrease in inventories	266		266		
Increase (decrease) in current liabilities	(13,142)	(120)	(13,262)		
Total adjustments	30,057	(120)	29,937		
Net cash provided by (used for) operating activities	\$ (240,673)	\$ (108,085)	\$ (348,758)		

## WEEHAWKEN BOARD OF EDUCATION FIDUCIARY FUNDS AT JUNE 30, 2017

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Exhibit B-7

# STATEMENT OF FIDUCIARY NET POSITION

		Expendable Trust Funds			kpendable Frust	Agency Funds		
ASSETS		-						
Catani Si						30		
Cash and cash equivalents		\$	6,151	\$	1,000	\$	176,452	
Due from food service fund							3,958	
							100 110	
TOTAL ASSETS		\$	6,151	<u>\$</u>	1,000	\$	180,410	
a a								
LIABILITIES AND NET POSITION								
Liabilities:				Φ.		ø		
Accounts payable		\$	25	\$	ā	\$	00.544	
Interfund payable - general fund					i <del>n</del>		23,744	
Payable to student groups			-		2		79,206	
Payroll deductions and withholdings			-		<u> </u>	3.	77,460	
							100 110	
TOTAL LIABILITIES		,				-	180,410	
37 - D - W								
Net Position:			C 151			7		
Held in trust for other purposes			6,151		1 000			
Reserved for scholarships					1,000	-		
TOTAL MET DOCUTION			6,151		1,000		140	
TOTAL NET POSITION		*	0,131	-	1,000	_		
TOTAL LIABILITIES AND NET	POSITION	\$	6,151	\$	1,000	\$	180,410	

# WEEHAWKEN BOARD OF EDUCATION FIDUCIARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit B-8

# STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

e	_	endable st Fund		e Purpose rship Fund
ADDITIONS	<del></del>		•	
872 6				
Investment earnings:				
Interest	\$	39	\$	188
Net investment earnings		39		
TOTAL ADDITIONS		39		:21
DEDUCTIONS				
Transfer to student activity fund		1,000		: <b>=</b> :
TOTAL DEDUCTIONS		1,000		(#) (a)
Change in net position		(961)		=
Net position—beginning of the year	W.	7,112		1,000
Net position—end of the year	\$	6,151	\$	1,000



## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

The Weehawken School District (the "District") is a Type II district located in the County of Hudson, State of New Jersey. As a Type II district, the District functions independently through the Weehawken Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in grades K-12. The District had an approximate enrollment at June 30, 2017 of 1,347 students.

Governmental Accounting Standard Board (GASB) Statement 14 establishes criteria to be used to determine which component units should be included in the General Purpose Financial Statements of the oversight entity. The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards is whether:

- The organization is legally separate (can sue or be sued in their own name)
- The Board holds the corporate powers of the organization
- The Board appoints a voting majority of the organization's board
- The Board is able to impose its will on the organization
- The organization has the potential to impose a financial benefit/burden on the Board
- There is a fiscal dependency by the organization on the Board

Based on the aforementioned criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

#### B. Accounting Standards

- GASB 62, Codification of Accounting and Financial Reporting Guidance Contained in pre-November 30, 1989 FASB and AICPA Pronouncements. The objective of this statement is to incorporate into the GASB's authoritative literature certain accounting and financial reporting guidance that is included in following pronouncements issued on or before November 30, 1989, which does not conflict with or contradict GASB pronouncements.
- GASB 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. The objective of this Statement is to improve financial reporting by standardizing the presentation of deferred outflows of resources and deferred inflows of resources and their effect on a government's net position. It alleviates uncertainty about reporting those financial statement elements by providing guidance where none previously existed.
- GASB 65, *Items Previously Reported as Assets and Liabilities*. This Statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. The District does not expect this Statement to impact its financial statements.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### B. Accounting Standards (Continued)

- GASB 66, Technical Corrections 2012, an Amendment of GASB Statements 10 and 62, was effective beginning with the year ending June 30, 2014. The objective of this Statement is to improve accounting and financial reporting for a government financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions and No. 62 Codification of accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA pronouncements.
- GASB 67, Financial Reporting for Pension Plans, an Amendment of GASB 25, was effective beginning with the year ending June 30, 2014. The objective of this Statement is to improve financial reporting by state and local government pension plans. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement replaces the requirements of Statements No. 25, Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans and No. 50, Pension Disclosures, as they relate to pension plans that are administered through trusts or equivalent arrangements that meet certain criteria. The District does not expect this Statement to impact its financial statements.
- GASB 68, Accounting and Financial Reporting for Pensions, was effective beginning with the year ending June 30, 2015. The objective if this Statement is to improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement replaces the requirements of Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria.

#### C. Basic Financial Statements - District-Wide Statements

The District's basic financial statements include both District-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the District-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general operating services, special revenue, capital projects, debt service and non-expendable trust funds are classified as governmental activities. The District's Food Service and Latchkey Program are classified as business-type activities.

The Statement of Net Position and Statement of Changes in Net Position display information about the reporting district as a whole. They include all funds of the reporting entity except for fiduciary funds and component units that are fiduciary in nature.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. Basic Financial Statements – District-Wide Statements (Continued)

The district-wide Statement of Changes in Net Position reports both the gross and net cost of each of the District's functions and business-type activities. The functions are also supported by general government revenues (property and certain intergovernmental revenues). The Statement of Changes in Net Position reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property, taxes, intergovernmental revenues, interest income, etc.)

The District does not allocate indirect costs. An administrative service fee is charged by the General Fund to the other operating funds that is eliminated like a reimbursement (reducing the revenue and expense in the General Fund) to recover the direct costs of General Fund services provided (finance, personnel, purchasing, legal, technology management, etc.)

The district-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities.

#### D. Fund Financial Statements

The District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – government, proprietary, and fiduciary – are presented. The New Jersey Department of Education (NJDOE) requires New Jersey Districts to treat each governmental fund as a major fund in accordance with GASB No. 34. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models. The various funds of the District are grouped into the categories governmental, proprietary and fiduciary, as follows:

#### Governmental Funds

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District:

General Fund: The general fund is the general operating fund of the District and is used to account for all expendable financial resources except those required is to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### D. Fund Accounting (Continued):

#### Governmental Funds (Continued)

General Fund (Continued):

As required by the NJDOE, the District includes budgeted Capital Outlay in this fund. Accounting principles generally accepted in the United States of America (GAAP) as they pertain to governmental entities, states that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund: The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government (other than major capital project, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund: The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

## Proprietary Fund

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The GAAP applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Fund of the District:

Enterprise Funds: The Enterprise Funds are utilized to account for operations that are financed and operated in manner similar to private business enterprises – where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund and the Extended Care Latchkey Program.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## D. Fund Accounting (Continued)

## Proprietary Fund (Continued)

Internal Service Funds: Internal service funds are used to account for the financing of goods or services provided by an activity to other departments or funds on a cost-reimbursement basis. The district does not have internal service funds.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their balance sheets. Their reported net position (net total position) is segregated into invested capital assets, net of related debt, restricted for capital projects or unrestricted, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives for the Food Service Fund fixed assets are: electronic equipment - 10 years, light furniture - 15 years, and heavy furniture - 20 years.

#### Fiduciary Funds

Fiduciary Funds are used to report assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds and therefore are not available to support District programs. The reporting focus is on net position and changes in net position and are reported using accounting principles similar to proprietary funds.

Expendable Trust Fund: An Expendable Trust Fund is accounted for in essentially the same manner as the governmental fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. The Expendable Trust Fund includes the Louis Ferullo Scholarship Fund.

Non-expendable Trust Fund: A Non-Expendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. The District maintains a McGowan Award Scholarship Fund as a Nonexpendable Trust Fund.

Agency Funds: Agency Funds are used to account for the assets that the District holds on behalf of others as their agent. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency Funds include Payroll and Student Activity Funds.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## D. Fund Accounting (Continued)

#### Fiduciary Fund (Continued)

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. GASB No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The District considers all governmental and business-type activities to be major.

The District's fiduciary funds are presented in the fiduciary fund financial statements by type (agency and expendable trust). Since by definition these assets are being held for the benefit of a third party (other local governments, students, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the district-wide statements.

## E. Measurement Focus and Basis of Accounting

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

#### Measurement Focus

On the district-wide Statement of Net Position and the Statement of Changes in Net Position, both governmental and business-like activities are presented using the economic resources measurement focus as defined in item b below.

In the fund financial statements, the "current financial resources" measurement focus or the "economic resources" measurement focus is used as appropriate:

- a. All governmental funds and expendable trust funds utilize a "current financial resources" measurement focus. Only current financial assets and liabilities are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b. The proprietary funds utilize "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. All assets and liabilities (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.
- c. Agency funds are not involved in the measurement of results of operations; therefore, measurement focus is not applicable to them.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### E. Measurement Focus and Basis of Accounting (Continued)

#### Basis of Accounting

The financial statements of the District have been prepared in conformity with GAAP as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

In the district-wide Statement of Net Position and Statement of Changes in Net Position, both governmental and business-like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

In the fund financial statements, governmental funds, expendable trust funds and agency funds are presented on the modified accrual basis of accounting. Under this modified accrual basis of accounting, revenues are recognized when "measurable and available." Measurable means knowing or being able to reasonably estimate the amount. Available means collectible within the current period or within sixty days after the year-end. Expenditures (including capital outlay) are recorded when the related fund liability is incurred, except for principal and interest on long-term debt which are reported when due.

Ad Valorem (Property) Taxes are susceptible to accrual, and under New Jersey Statute, a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of fiscal year, since the revenue is both measurable and available. The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be "accounts receivable".

All proprietary funds and non-expendable trust funds utilize the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used.

### F. Budgets / Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2 (m)l. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. The Board of Education did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and GAAP with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### F. Budgets / Budgetary Control (Continued)

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

#### G. Encumbrances

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund are reported as reservation of fund balances at fiscal yearend as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

#### H. Cash, Cash Equivalents, and Investments

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity date of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

#### I. Tuition Receivable

Tuition charges for the fiscal year 2016-2017 were established by the Board based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

#### J. Tuition Payable

Tuition charges for the fiscal years 2016-2017 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

#### K. Inventories and Prepaid Expenses

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors that will benefit periods beyond June 30, 2017. The District did not have any prepaid expenses at June 30, 2017.

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### L. Short-Term Interfund Receivables/Payables

Short-Term Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District, and that are due within one year.

For the purpose of the Statement of Changes in Net Position, all interfund transfers between individual funds have been eliminated.

#### M. General Fixed Assets

The District established a formal system of accounting for its general fixed assets. General fixed assets acquired or constructed subsequent to June 30, 1991 are recorded at original cost. General fixed assets acquired or constructed prior to the establishment of the formal system are evaluated at cost based on historical records or estimation procedures performed by an independent appraisal company. Donated fixed assets are valued at their estimated fair market value on the date received.

The accounting treatment over property, plant, and equipment (fixed assets) depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the district-wide or fund financial statements.

#### <u>District-Wide Statements</u>

In the district-wide financial statements, fixed assets are accounted for as capital assets. All fixed assets are valued at historical cost or estimated historical cost if actual is unavailable, except for donated fixed assets, which are recorded at their estimated fair value at the date of donation. Estimated historical cost was used to value the majority of the assets acquired prior to June 30, 2002.

#### District-Wide Statements (Continued)

Depreciation of all exhaustible fixed assets is recorded as an allocated expense in the Statement of Changes in Net Position, with accumulated depreciation reflected in the Statement of Net Position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Building50 yearsImprovements20 yearsMachinery and Equipment5-10 years

#### Fund Financial Statements

In the fund financial statements, fixed assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Fixed assets used in proprietary fund operations are accounted for the same as in the district-wide statements.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### N. Compensated Absences

In accordance with GAAP, the District accounts for compensated absences (e.g., unused vacation, sick leave). A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the right to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued sick leave up to \$7,000. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for these compensated absences is recorded as long-term debt in the district-wide statements. The current portion of this debt is estimated based on historical trends. In the fund financial statements, governmental funds report only the compensated absence liability payable from expendable available financial resources.

#### O. Deferred Revenue

Deferred revenue in the General Fund represents unspent special revenue state grants, which are unspent from prior years. Deferred revenue in the special revenue fund represents cash, which has been received but not yet earned.

#### P. Long-Term Obligations

The accounting treatment of long-term debt depends on whether the assets are used in governmental fund operations or proprietary fund operations and whether they are reported in the district-wide or fund financial statements.

All long-term debt to be paid from governmental and business-type resources is reported as liabilities in the district-wide statement. The long-term debt consists primarily of bonds, loans accrued, compensated absences, early retirement incentives and obligations under capital lease.

Long-term debt for governmental funds is not reported as liabilities in the fund financial statements. The accounting for proprietary funds is the same in the fund statements as it is in the district-wide statements.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### Q. Equity Classifications

#### District-Wide Statements

Equity is classified as net position and displayed in three components:

- a) Invested in capital assets, net of related debt Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b) Restricted net position Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c) Unrestricted net position All other net position that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."

Governmental fund equity is classified as fund balance. Fund balance is further classified as nonspendable, restricted, committed, assigned and unassigned. Proprietary fund equity is classified the same as in the district-wide statements.

#### R. Net Position

Net position represents the difference between assets and deferred outflows of resources, and liabilities and deferred inflows of resources. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the Board or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Board applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

#### S. Operating and Nonoperating Revenue

Operating revenues for proprietary funds are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue not related to capital and related financing, noncapital financing, or investing activities. Nonoperating revenues include reimbursements by the State for school breakfast, lunch and food distribution programs.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### T. Expenditures/Expenses

In the district-wide financial statements, expenses are classified by function for both governmental and business-type activities.

In the fund financial statements, expenditures are classified as follows:

Governmental Funds – By Character:

Current (further classified by function)

Debt Service Capital Outlay

Proprietary Fund – By Operating and Nonoperating

In the fund financial statements, governmental funds report expenditures of financial resources. Proprietary funds report expenses relating to use of economic resources.

#### U. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A: 20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with GUDPA. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

## NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

As of June 30, 2017, the District's deposits and investments are summarized as follows:

Reconciliation to District-Wide statement of net position:

Restricted cash	·	3,700,266 94,659
Trust and Agency Fund cash (not included in District-Wide statements)		183,603
	\$	3,978,528

The District maintains its cash balances reflected in the balance sheets in three different financial institutions. The accounts are insured by the Federal Deposit Insurance Corporation up to \$250,000 in each financial institution. The remaining cash bank balance is covered by the State of New Jersey, Governmental Unit Deposit Act. All investments are available on demand.

New Jersey Cash Management Fund - All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to maximize the risks related to investments. In all the years of the Division of Investment's existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for "Other-than-State" participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis. Securities in the Fund are insured, registered or held by the Division or its agent in the Fund's name.

As of June 30, 2017, the District had \$368,760 on deposit with the New Jersey Cash Management Fund.

As of June 30, 2017, the District implemented disclosure requirements of GASB No. 40 Deposits and Investment Risk Disclosures and, accordingly, the Authority has assessed the Custodial Credit Risk, the Concentration of Credit Risk, Credit Risk and Interest Rate Risk of its Cash and Cash Equivalents and Investments.

(a) Custodial Credit Risk - The District deposits are exposed to custodial credit risk if they are not covered by depository insurance and the deposits are: uncollateralized, collateralized with securities held by the pledging financial institution, collateralized with securities held by the financial institution's trust department or agent but not in the depository government's name. The deposit risk is that, in the event of the failure of the financial institution, the District will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. The District's investment securities are exposed to custodial risk if the securities are uninsured, are not registered in the name of the District and are held by either: the counterparty or the counterparty's trust department or agent but not in the District's name. The investment risk is that, in the event of the failure of the counterparty to a transaction, the District will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party.

## NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

Custodial Credit Risk (cont)-As of June 30, 2017, the District's bank balance was not exposed to custodial credit risk since the full amount was covered by either FDIC insurance or GUDPA. The New Jersey Cash Management Fund which is administered by the State of New Jersey Department of the Treasury invests pooled monies from various State and non-State agencies in primarily short-term investments. The investments include: US Treasuries, Short-Term Commercial Paper, US Government Agency Bonds, Corporate Bonds, and Certificated of Deposits. Agencies that are part of the Fund typically earn returns that mirror short-term interest rates. The Fund is considered an investment pool and as such is not exposed to custodial credit risk. The District does not have a formal policy for deposit custodial credit risk other than to maintain sufficient funds in the checking account to cover checks that have not cleared the account as of a specific date.

As of June 30, 2017, there were no investments in the District's portfolio. The District does not have a formal policy for investment securities custodial risk other than to maintain a safekeeping account for the securities at a financial institution.

- (b) Concentration of Credit Risk This is the risk associated with the amount of investments the District has with any one issuer that exceed 5 percent or more of its total investments. Investments issued or explicitly guaranteed by the US government and investments in mutual funds, external investment pools, and other pooled investments were excluded from this requirement. The District places no limit on the amount it may invest in any one issuer. As of June 30, 2017, the District was not exposed to a concentration of credit risk.
- (c) Credit Risk GASB 40 requires that disclosure be made as to the credit rating of all debt security investments except for obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government. This is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. In general, the District does not have an investment policy regarding Credit Risk except to the extent previously outlined under the District's investment policy. The New Jersey Cash Management Fund is not rated.
- (d) Interest Rate Risk This is the risk that changes in the interest rates will adversely affect the fair value of investment. The District does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from interest rate fluctuations, but the District does from time to time evaluate its investment portfolio to determine if, based on the interest rate environment, other investments would provide higher yields that lower the cost and risk.

## NOTE 3. CAPITAL ASSETS AND DEPRECIATION

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are long-lived assets of the District as a whole. When purchased, such assets are recorded as expenditures in the governmental funds and capitalized. The valuation basis for general capital assets are historical cost, or where historical cost is not available, estimated historical cost based on replacement cost.

Capital assets in the proprietary funds are capitalized in the fund in which they are utilized. The valuation basis for proprietary fund capital assets are the same as those used for the general capital assets.

Donated capital assets are capitalized at estimated fair market value on the date donated. Capital outlay of \$178,841 (Exhibit B-2) reconciles to additions in the fixed assets schedule of \$141,266, except for (\$30,709) which was debt service aid withheld from the District's State aid payments and (\$9,688) for purchased charged to capital outlay but not capitalized. Asset deletions and adjustments net (\$36,478).

Depreciation of capital assets is computed and recorded by the straight-line method. Estimated useful lives of the various classes of depreciable capital assets are as follows: building - 50 years, improvements - 20 years, equipment 5 to 10 years. Capital asset activity for the year ended June 30, 2017, was as follows:

	Balance		Adjustment/	Balance
	July 1, 2016	Additions	Disposals	June 30, 2017
Governmental activities:				
Land	\$ 602,575	\$	\$ -	\$ 602,575
Buildings & building improvements	21,668,457	82,340		21,750,797
Machinery & equipment	1,896,558	58,946	(185,796)	1,769,708
Totals at historic cost	24,167,590	141,286	(185,796)	24,123,080
Less accumulated depreciation				
Buildings & building improvements	(13,473,057)	(840,780)		(14,313,837)
Machinery & equipment	(893,160)	(165,440)	146,476	(912,124)
Total accumulated depreciation	(14,366,217)	(1,006,220)	146,476	(15,225,961)
Governmental activities capital				
Assets, net	\$ 9,801,373	\$ (864,934)	\$ (39,320)	\$ 8,897,119
Business-type activities:				
Machinery & equipment	\$ 93,603		\$ (2,079)	\$ 91,524
Totals at historic cost	93,603		(2,079)	91,524
Less accumulated depreciation	22,003		(2,075)	71,522 1
Machinery & equipment	(59,608)	(6,497)	2,937	(63,168)
Business-type activities capital	·		·	
Assets, net	\$ 33,995	\$ (6,497)	\$ 858	\$ 28,356

## NOTE 3. CAPITAL ASSETS AND DEPRECIATION (Continued)

\*\* Depreciation expense was charged to Governmental Activities as follows:

Instruction:	
Regular	\$ 311,700
Special education	3=3
Other instruction	:=:
Total instruction	311,700
Support services:	
Student & instructional related services	151,347
School administrative services	6,806
General & business administrative services	325,178
Operation & maintenance of plant	102,903
Student transportation	43,956
Unallocated depreciation	64,330
Total support services	694,520
Total depreciation expense	\$ 1,006,220

#### NOTE 4. LONG-TERM DEBT

The Board's long-term debt is summarized as follows, it does not include \$16,000,000 Bond issue dated July 27, 2017:

As of June 30, 2017, the governmental long-term debt of the District consisted of the following:

Bonds payable:	
Current portion	\$ 755,000
Non current portion	8,265,000
Accrued compensated absences:	
Current portion	159,255
Non current portion	90,475
Obligations under capital leases	
Current portion	34,353
Non current portion	16,241
Total governmental activity debt	\$ 9,320,324

# NOTE 4. LONG-TERM DEBT (Continued)

As of June 30, 2017, there was no long-term debt payable from proprietary fund resources. During the fiscal year ended June 30, 2017, the following changes occurred in liabilities reported in the general long-term debt account group; not including \$16,000,000 Bond issue dated July, 27, 2017.

	Ju	Balance ne 30, 2016	I	ssued	Retired/ djustments	Balance ne 30, 2017	Du	mounts e Within ne Year	Long Term Portion
Bonds payable Obigations under	\$	9,765,000			\$ (745,000)	\$ 9,020,000	\$	755,000	\$ 8,265,000
Capital leases Compensated Absences		102,616			(52,022)	50,594		34,353	16,241
Payable		250,574		31,501	 (32,345)	 249,730		159,255	90,475
June 30;	\$_	10,118,190	\$_	31,501	\$ (829,367)	\$ 9,320,324	\$	948,608	\$ 8,371,716

#### A. Bonds Payable

Bonds are authorized in accordance with State law by the voters of the District through referendum. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

In October 1993, the District issued serial bonds for general improvements to the District's property and in July, 2003, the District issued pension serial bonds for early retirement incentives payable. Principal and interest due on those serial bonds outstanding are as follows:

	<b>Principal</b>	Interest	<u>Total</u>
	755,000	360,138	1,115,138
	785,000	327,133	1,112,133
	810,000	292,843	1,102,843
	980,000	256,318	1,236,318
	895,000	215,708	1,110,708
	4,795,000	713,567	5,508,567
4	\$ 9,020,000	\$ 2,165,704	\$ 11,185,704
		755,000 785,000 810,000 980,000 895,000 4,795,000	755,000 360,138 785,000 327,133 810,000 292,843 980,000 256,318 895,000 215,708 4,795,000 713,567

Bonds issued after the FYE June 30th in the amount of \$16,000,000 on July 27, 2017 are not reflected in these schedules.

#### NOTE 4. LONG-TERM DEBT (Continued)

#### **B.** Capital Leases

On August 15, 2012, June 30, 2013, September 27, 2013, and September 19, 2015 respectively, the Board signed four five-year leases for four school buses. Principal and interest due on the capital lease obligations outstanding are as follows:

Year Ending June 30,	<b>Principal</b>	<u>Interest</u>	<u>Total</u>
2018	34,353	1,231	35,584
2019	16,241	387	16,628
	\$ 50,594	\$ 1,618	\$ 52,212

#### **NOTE 5. PENSION PLANS**

<u>Description of Plans</u> - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (the "Division"). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1995, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Summary of Significant Accounting Policies TPAF- For the purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### NOTE 5. PENSION PLANS (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions- TPAF:

The employer contributions for the district are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the district (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the district (employer) does not contribute directly to the plan (except for employer specified financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the district. However, the state's portion of the net pension liability that was associated with the district was \$70,461,723 as measured on June 30, 2016 and \$56,552,535 as measured on June 30, 2015.

For the year ended June 30, 2017, the District recognized pension expense of \$5,294,218 and revenue of \$5,294,218 for support provided by the State. The measurement period for the pension expense and revenue reported in the district's financial statements (A-2) at June 30, 2017 is based upon changes in the collective net pension liability with a measurement period of June 30, 2015 through June 30, 2016. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon changes in the collective net pension liability between July 1, 2015 and June 30, 2016.

Although the district does not report net pension liability or deferred outflows or inflows related to TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	06/30/16	06/30/15
Collective deferred outflows of resources	\$17,440,003,201	\$7,522,890,856
Collective deferred inflows of resources Collective net pension liability (Nonemployer- State of New Jersey)	195,027,919 79,028,907,033	623,365,110 63,577,864,440
State's portion of the net pension liability that was associated with the district	70,461,723	56,552,535
State's portion of the net pension liabilities that was associated with the district as a percentage of the collective net pension		
liability	.0895703281%	.0894758141%

Actuarial Assumptions- The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The total pension liability for June 30, 2015 measurement date was determined by an actuarial valuation of July 1, 2015. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation:

2.5%

Salary Increases 2012-2021:

Varies based on experience

Thereafter:

Varies based on experience

Investment Rate of Return:

7.65%

#### NOTE 5. PENSION PLANS (Continued)

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013. The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return – In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

		<b>Long- Term Expected Real</b>
Asset Class	<b>Target Allocation</b>	Rate of Return
US Cash	5.00%	0.39%
US Government Bonds	1.50%	1.28%
US Credit Bonds	13.00%	2.76%
US Mortgages	2.00%	2.38%
US Inflation-Indexed Bonds	1.50%	1.41%
US High Yield Bonds	2.00%	4.70%
US Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Market Equity	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds-MultiStrategy	5.00%	3.70%
Hedge Funds-Equity Hedge	3.75%	4.72%
Hedge Funds-Distressed	3.75%	3.49%

Discount Rate: The discount rate used to measure the State's total pension liability was 3.22% and 4.13% as of June 30, 2016 and 2015, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65% and 7.9%, and a municipal bond rate of 2.85% and 3.80% as of June 30, 2016 and 2015, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The state contributed 30% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

## NOTE 5. PENSION PLANS (Continued)

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate. Since the District's has no proportionate share of the net pension liability because of the special funding situation, the district would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf17.pdf

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml

<u>Public Employees' Retirement System (PERS)</u> - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Summary of Significant Accounting Policies - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the District reported a liability of \$7,270,949 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2014, which was rolled forward to June 30, 2015. The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2014. The District's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2016 and 2015. At June 30, 2016, the District's proportion was 0.024598%, which was a decrease of 0.00016% from its proportion measured as of June 30, 2015.

### NOTE 5. PENSION PLANS (Continued)

For the year ended June 30, 2017, the District recognized pension expense of \$750,053. At June 30, 2017, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

Pension Reports Dated:	June 30, 2016			016 June			,2015	
		<u>Deferred</u>		Deferred Deferred		Deferred	D	eferred
	<u>C</u>	outflows of	]	Inflow of		Outflows of		flow of
	19	Resources	F	Resources	R	tesources	Re	sources
Difference between expected and actual experience	\$	135,218	\$	3	\$	140,565	\$	36
Changes of assumptions		1,506,152				632,763		
Net difference projected and actual earnings on pension plan investments		277,248						94,733
Changes in proportion and differences between District and proportionate share of contributions  District contributions subsequent to the measurement		408,204		276,702		524,632		
date		219,075				225,660		
Total	\$	2,545,897	\$	276,702	\$	1,523,620	\$	94,733

\$219,075 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2017, the plan measurement date is June 30, 2016) will be recognized as a reduction of the net pension liability measured as of June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	Year	Year Ended June 30:				
2017	\$	373,739				
2018		373,739				
2019		373,739				
2020		373,739				
2021		373,739				
Thereafter		(95,823)				
Total	\$	1,772,872				

	6/30/2016	90	6/30/2015
Collective deferred outflows of resources	\$8,685,338,380	\$	3,578,755,666
Collective deferred inflows of resources	870,133,595		993,410,455
Collective net pension liability (Non-State-Local Group)	49,474,698,146		22,447,996,119
District's portion of net pension liability	7,270,949		5,892,087
District's proportion %	0.0245498094%		0.0262477204%

## NOTE 5. PENSION PLANS (Continued)

Actuarial assumptions. The collective total pension liability for June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The actuarial valuation used the following actuarial assumptions:

Inflation:

3.08%

Salary Increases:

Through 2026

1.65% - 4.15% based on age

Thereafter

2.65% - 5.15% based on age

Investment Rate of Return:

7.65%

Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disability Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30,2014. To the extent the actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments (7.65 % at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

		Long-Term Expected Real		
Asset Class	Target Allocations	Rate of Return		
Cash	5.00%	0.87%		
U.S. Treasuries	1.50%	1.74%		
Investment Grade Credit	8.00%	1.79%		
Mortgages	2.00%	1.67%		
High Yield Bonds	2.00%	4.56%		
Inflation-Indexed Bonds	1.50%	3.44%		
Broad US Equities	26.00%	8.53%		
Developed Foreign Equities	13.25%	6.83%		
Emerging Market Equities	6.50%	9.95%		
Private Equity	9.00%	12.40%		
Hedge Funds/ Absolute Return	12.50%	4.68%		
Real Estate (Property)	2.00%	6.91%		
Commodities	0.50%	5.45%		
Global Debt ex US	5.00%	-0.25%		
REIT	5.25%	5.63%		

#### NOTE 5. PENSION PLANS (Continued)

Discount rate. The discount rate used to measure the total pension liability was 3.98% and 4.90% as of June 30, 2016 and 2015, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65% and 7.9%, and a municipal bond rate of 2.85% and 3.80% as of June 30, 2016 and 2015, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034. Therefore, the long-term expected rate of return on plan investments was applied to projected payments through 2034 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate. The following presents the Borough's proportionate share of the net pension liability measured as of June 30, 2016 and 2015, calculated using the discount rate of 3.98% and 4.90% respectively, as well as what the Borough's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

June 30, 2016	1% Decrease	Rate	1% Increase	
	(2.98%)	3.98%	4.98%	
District's proportionate share of the net pension				
liability	\$ 8,909,699	\$ 7,270,949	\$ 5,918,019	
June 30, 2015	1% Decrease	Rate	1% Increase	
	(3.90%)	4.90%	<u>5.90%</u>	
District's proportionate share of the net pension				
liability	\$ 5,744,518	\$ 4,761,481	\$ 3,938,678	

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml.

PERS and TPAF Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B. All benefits vest after ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/55 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

See independent auditor's report

#### NOTE 5. PENSION PLANS (Continued)

<u>Significant Legislation</u> - Two pieces of legislation passed during the year ending June 30, 2002 had a significant impact on the benefit provisions under the PERS and TPAF. Chapter 133, P.L. 2002, increases retirement benefits for service, deferred and early retirement by changing the formula from 1/60 to 1/55 of final compensation for each year of service. This legislation also increases the retirement benefit for veteran members with 35 or more years of service and reduces the age qualification from 60 to 55. The legislation further provides that existing retirees and beneficiaries would also receive a comparable percentage increase in their retirement allowance. The benefit enhancements were effective with the November 1, 2002 benefit checks. Chapter 120, P.L.2002, establishes an additional retirement option for plan members. Under the new option, a retiree's actuarially reduced allowance (to provide a benefit to the retiree's beneficiary upon the death of the retiree) would "pop-up" to the maximum retirement allowance if the beneficiary predeceases the retiree.

Chapter 4, P.L. 2002 provides increased benefits to certain members of the PERS, who retired prior to December 29, 1989 with at least 25 years of creditable service. The maximum amount of the increase is 5 percent of the retiree's final compensation. For those with 30 or more years of service, the total pension would increase from 65 percent to 70 percent of final compensation.

Due to the enactment of 1997 legislation, Chapter 114, P.L. 1997 and Chapter 115, P.L. 1997, the State of New Jersey's portion of the unfounded accrued liability under each retirement system was eliminated. In addition, excess valuation assets were available to fund, in full or in part, the State of New Jersey's normal contribution from 1997 to 2001, excluding the contribution for post-retirement medical benefits in the PERS and TPAF.

<u>Contribution Requirements</u> - The contribution policy is set by laws of the State of New Jersey and, in most retirement systems, contributions are required by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. The various pension funds provide for employee contributions based on percentages ranging from 3.00 percent to 8.50 percent of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in all Funds except the SACT, CPF, and PAF. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the JRS, PFRS, PERS, SPRS, and TPAF. In the PERS and TPAF, the employer contribution includes funding for post-retirement medical premiums.

Three - Year Trend Information for PERS

	<b>Annual Pension</b>		Percentage of	<b>Net Pension</b>	
<b>Year Funding</b>	Co	st (APC)	APC Contributed	<b>Obligation</b>	
06/30/17	\$	219,075	100%	0	
06/30/16		225,660	100%	0	
06/30/15		209,654	100%	0	
	Three	– Year Trend I	nformation for TPAF		

	Ann	ual Pension	Percentage of	Net Pension		
Year Funding	Co	ost (APC)	APC Contributed	<b>Obligation</b>		
06/30/17	\$	1,748,661	100%	0		
06/30/16		1,571,046	100%	0		
06/30/15		1,251,673	100%	0		

#### NOTE 5. PENSION PLANS (Continued)

During the fiscal year ended June 30, 2017, the State of New Jersey contributed \$1,748,661 to the TPAF for normal, post retirement benefits, and long term disability benefits on behalf of the District. Also, in accordance with N.J.S.A. 18A: 66-66, the State of New Jersey reimbursed the District \$682,962 during the year ended June 30, 2017 for employer's share of social security contributions for TPAF members, as calculated on their base salaries. The PERS amounts have been included in the fund-based statements as pension expense and the TPAF on-behalf amounts have been included in fund-based statements as a revenue and an expenditure. The PERS and TPAF amounts have been modified and included in the District-wide financial statements in accordance with GASB Statement No. 68.

#### NOTE 6. POST-RETIREMENT BENEFITS

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pension and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go beginning fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for SEHBP. That report may be obtained from the Treasury website at: <a href="http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf">http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf</a>

GASB Statement # 45 requires certain disclosures relating to governmental entities obligations for other post-employment benefits (OPEB), which are post-employment benefits other than pensions. The District does not provide post-employment benefits other than pension. Healthcare provided to eligible TPAF and PERS board of education retirees through the NJ State Health Benefits Program are paid by the State of New Jersey and as such, no district OPEB liability exists.

## NOTE 7. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB No. 16, "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued sick leave up to \$7,000. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid in accordance with District agreements with the various employee unions.

In the district-wide *Statement of Net Position*, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due in more than one year. The liability for vested compensated absences of the governmental fund types is recorded as a current and long-term liability. The current portion of the compensated absence balance is \$159,255 and long-term liability balance of compensated absences is \$90,475. The total balance of compensated absences payable was \$249,730 as of June 30, 2017.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2017, a liability existed for compensated absences in the Food Service Fund in the amount of \$0.

#### NOTE 8. DEFERRED COMPENSATION

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows: 1) Equitable, 2) Met Life, 3) Valic, and 4) Lincoln Investment.

#### **NOTE 9. RISK MANAGEMENT**

The District is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

<u>Property and Liability Insurance</u> - The District maintains commercial insurance coverage through North Jersey Educational Insurance Fund for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

# NOTE 10. INTERFUND RECEIVABLES AND PAYABLES

The following Interfund balances remained on the balance sheet at June 30, 2017:

	In	terfund	Interfund
<b>Fund</b>	Re	<u>ceivable</u>	<b>Payable</b>
General fund	\$	305,581	
Special revenue fund			266,547
Capital project fund			15,696
Debt Service Fund		406	
Enterprise Funds			3,958
Fiduciary funds		3,958	23,744
Total	\$	309,945	\$ 309,945

The payroll agency interfund receivable and or payable in the General Fund and Enterprise Funds was not eliminated, since Trust and Agency Funds are not included on The Statement of Net Position.

#### **NOTE 11. INVENTORY**

Ending inventory in the Food Service Fund at June 30, 2017 was \$4,825.

The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Law of 1984 as amended by the single audit act amendments of 1996) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements.

## NOTE 12. FUND BALANCE APPROPRIATED

General Fund (Exhibit B-1) - Of the \$1,456,374 General Fund balance at June 30, 2017, \$327,583 is committed and reserved for encumbrances; \$327,583 is restricted and reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7; \$468,679 of the total reserve for excess surplus and \$54,454 assigned fund balance has been appropriated and included as anticipated revenue for the year ending June 30, 2018 in the total amount of \$523,123; and \$245,727 is unassigned and undesignated.

<u>Capital Projects Fund</u> - Of the \$7,840 Capital Project Fund balance at June 30, 2017, \$0 is committed and reserved for encumbrances; \$7,870 unassigned and undesignated.

<u>Debt Service Fund</u> - Of the \$406 Debt service Fund balance at June 30, 2017, \$130 has been assigned and appropriated and included as anticipated revenue for the year ending June 30, 2018; and \$276 is unassigned and undesignated.

# NOTE 12. FUND BALANCE APPROPRIATED (Continued):

The following is a summary of adjustments made to the fund statements to arrive at the total net position per the District-wide Statement of Net Assets:

	Governmental <u>Activities</u>		ness-Type tivities	<u>Total</u>		
Fund balance/net position	\$	3,833,201	\$ 585,330	\$	4,418,531	
Add: Capital assets, net of A/D		8,897,119	28,356		8,925,475	
Add: Deferred Inflows net With Deferred Outflows		2,269,195			2,269,195	
Less: Long-term liabilities		(19,015,472)			(19,015,472)	
Total net position	\$	(4,015,957)	\$ 613,686	\$	(3,402,271)	

#### NOTE 13. DEFICIT FUND BALANCES

The District has a deficit fund balance of \$55,618 in the Special Revenue Fund as of June 30, 2017 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditures, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payment(s) in the subsequent fiscal year, the school district cannot recognize the June state aid payment(s) (on the GAAP financial statements) until the year the State records the payable. Due to the timing difference of recording the June state aid payment(s), the General and Special Revenue Fund balance deficit does not alone indicate that the district is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unreserved, undesignated general fund balance that is reported as a direct result from a delay in the June payment(s) of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District does not have a deficit in the GAAP funds statements, and therefore is less than the last state aid payment.

## NOTE 14. BUDGETS / BUDGETARY CONTROLS

The Following presents a reconciliation of the general fund revenues and special revenue funds revenue and expenditures from the budgetary basis of accounting as presented in the Budgetary Comparison Schedules to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental funds. Note that the district does not report encumbrances outstanding at year end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognitions policy for the last state aid payment.

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

Sources/inflows of resources	General Fund	Re	Special venue Fund
Actual amounts (budgetary) "revenues" from the budgetary comparison schedules	\$ 24,884,950	\$	1,396,314
Difference - budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. Prior year encumbrances expended			(14,561)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	(208,486)		(55,618)
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.	 180,141		56,159
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	\$ 24,856,605	\$	1,382,294
Uses/outflows of resources Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule Difference - budget to GAAP:	\$ 25,142,282	\$	1,396,314
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.  Prior year encumbrances expended			(14,561)
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes. Net transfers (outflows) to general fund.			
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds.	\$ 25,142,282	\$	1,381,753

#### NOTE 15. CALCULATION OF EXCESS SURPLUS

Pursuant to N.J.S.A. 18A:7F-7, as amended, the designation for Reserved Fund Balance – Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2017 was \$327,583.

#### NOTE 16. CONTINGENT LIABILITIES

#### Litigation

The District is involved in several claims and lawsuits incidental to its operations. In the opinion of the District's management and of the District's attorney, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the District.

#### Grants

The District received and continued to participate in several federal and state financial assistance grant programs. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditures of funds for eligible purposes and effective internal control for the proper administration of the funds. The District is subject to the provisions of the Single Audit Act of 1984 and as amended by the Single Audit Act of 1996 and other related Federal requirements, and State of New Jersey requirements which require that financial assistance programs received by the District be audited in conjunction with the audit of the general-purpose financial statements. In addition, substantially all grants, entitlements and costs reimbursements are subject to financial and compliance audits by the grantors. As of June 30, 2017, the District estimates that no material liabilities will result from such audits.

#### **NOTE 17. TAX ABATEMENTS**

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district. The Township of Weehawken has entered into three payments in lieu of tax (PILOT) exemptions which include: Hartz Estuary, Roseland Building # 13, and Housing Authority (5 parcels). Total pilot payments when compared to amount of taxes that would have been assessed for the three properties total \$2,868,572 in PILOT payments vs. \$5,318,132 of taxes that would have been assessed.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

## WEEHAWKEN BOARD OF EDUCATION NOTES TO FINANCIAL STATEMENTS JUNE 30, 2017

## NOTE 18. SUBSEQUENT EVENTS

Management has reviewed subsequent events through October 25, 2017, which is the date the financial statements were available to be issued. There has been no new debt authorized as of October 25, 2017, however the District approved \$16,000,000 School Bonds, Series 2017 dated July 27, 2017. The new project includes (a) building improvements and upgrades to the Daniel Webster Elementary School, Theodore Roosevelt Elementary School and Weehawken High School, including life safety system upgrades, sound system upgrades, and interior renovations; (b) to undertake improvements and upgrades to the science classrooms/laboratories at Weehawken High School. The approved State Aid for school facilities projects is in the form of annual debt service aid, with the amount of such annual State Aid to be 40% of the annual principal and interest payable on the \$15,775,363 bonds, being the final project costs approved by the State for school facilities projects pursuant to the Educational Facilities Construction and Financing Act, P.L. 2000,c.72.



**BUDGETARY COMPARISON SCHEDULES** 

BUGETARY COMPARISON SCHEDULE

Exhibit C-1

	BUGETARY	COMPARISON SCH	EDULE			
		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable / (Unfavorable)
REVENUES		- Daniel	Transfers		TACTUME	Contavorable
Local sources:  Local tax levy					7007	
Tuition		\$ 19,127,272 93,000	\$	\$ 19,127,272 93,000	\$ 19,127,272 104,791	\$ 11.701
Miscellaneous		350,000		350,000	310,424	11,791 (39,576)
Total - local sources		19,570,272		19,570,272	19,542,487	(27,785)
State Sources:						12/1/03/
Adjustment aid		1,441,112	12	1,441,112	1,441,112	9
Transportation aid Special education aid		150,232	· ·	150,232	150,232	
Security aid		740,426 351,824	9	740,426	740,426	
Extraordinary aid		200,000	3	351,824 200.000	351,824 147,102	(52,898)
PARCC readiness aid		12,510		12,510	12,510	(32,636)
Per pupil growth aid		12,510		12,510	12,510	*
Professional learning comm, aid		13,590		13,590	13,590	
Host District Support aid TPAF pension (on-behalf - non-budgeted)		504		504	504	
TPAF post retirement medical contributions (on-behalf - non-budgeted)					952,250 793,440	952,250 793,440
TPAF long term disability insurance contributions (on-behalf-non-budgeted)					2,971	2,971
TPAF social security (reimbursed - non-budgeted)			4.		682,962	682,962
Total - state sources		2,922,708		2,922,708	5,301,433	2,378,725
Federal sources:						
Medical assistance program- ARRA Medical assistance program		00.546		00.516	2,097	2,097
Total - federal sources		28,546 28,546		28,546 28,546	38,933 41,030	10,387
		20,340		28,340	41,030	12,484
TOTAL REVENUES		22,521,526		22,521,526	24,884,950	2,363,424
EXPENDITURES						
INSTRUCTION						
Current expenses:						
Regular programs - instruction:						
Regular programs - instruction:						
Preschool/kindergarten - salaries of teachers Grades 1-5 - salaries of teachers		320,000	1,600	321,600	318,988	2,612
Grades 6-8 - salaries of teachers		2,461,500 1,636,700	9,206	2,470,706	2,462,839	7,867
Grades 9-12 - salaries of teachers		1,640,000	(136,353) 254,517	1,500,347 1,894,517	1,495,369 1,892,285	4,978 2,232
Regular programs - home instruction;		1,040,000	254,517	1,054,517	1,092,203	2,232
Salaries of teachers		14,000	1,960	15,960	15,960	¥5
Other purchased services (400-500 series)		3,000	(1,960)	1,040		1,040
Regular programs - undistributed instruction:						
Purchased professional-educational services Purchased technical services		85,200	(38,000)	47,200	42,330	4,870
Leased instructional equipment		148,000 195,500	(15,500) (68,229)	132,500 127,271	124,175 120,491	8,325 6,780
Other purchased services (400-500 series)		73,500	(37,800)	35,700	25,663	10,037
General/teaching supplies		262,800	32,511	295,311	280,224	15,087
Textbooks		259,034	(60,500)	198,534	184,880	13,654
Other objects		22,300	(7,053)	15,247	11,571	3,676
Total regular programs - instructions Special education - instructions:		7,121,534	(65,601)	7,055,933	6,974,775	81,158
Learning and/or language disabilities:						
General supplies						
Total learning and/or language disabilities						
Resource room/resource center:						
Salaries of teachers		811,350	6,000	817,350	815,458	1,892
Other salaries for instruction General supplies		307,000	(148,000)	159,000	154,427	4,573
Textbooks		1,500 1,500	<b>2</b>	1,500 1,500	600	900 I,500
Total resource room/resource center		1,121,350	(142,000)	979,350	970,485	8,865
Total special education - instruction		1,121,350	(142,000)	979,350	970,485	8,865
Bilingual education - instruction:			•			
Salaries of teachers		191,500		191,500	191,314	186
General supplies Textbooks		3,300		3,300	1,375	1,925
Total bilingual education - instruction		5,000 199,800	· ·	5,000	192,689	5,000
School-spon. co curricular actyts - instruction:		199,000		199,800	192,089	7,111
Salaries		95,000	(13,497)	81,503	81,503	720
Supplies and materials		18,625	(2,939)	15,686	5,022	10,664
Other objects		10,000	6,865	16,865	10,430	6,435
Total school-spon, co curricular actvts instruction		123,625	(9,571)	114,054	96,955	17,099

RUGETA	RY COMP	ARISON SCHE	EDULE			Exhibit C-1
<u>gessuits</u>		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable / (Unfavorable)
School-spon, co curricular athletics - instruction: Salaries	1980					
Purchased services	\$	245,000 2,000	\$ 83,647 (2,000)	\$ 328,647	\$ 325,995	\$ 2,652
Supplies and materials		70,000	9,235	79,235	75,552	3,683
Other objects Total school-spon, co curricular athletics - instruction		338,000	(5,000) 85,882	16,000 423,882	12,305 413,852	3,695
- 2	-					
TOTAL INSTRUCTION		8,904,309	(131,290)	8,773,019	8,648,756	124,263
Undistributed expenditures - instruction:						
Tuition to other LEA's within the state - special Tuition to CSSD & regional day schools		989,303 1,320,000	118,246 (333,856)	1,107,549 986,144	1,078,120 968,604	29,429 17,540
Tuition to private schools for the disabled - within state		1,090,000	(112,961)	977,039	944,082	32,957
Tuition State facilities Tuition - Other		4,500	14.000	4,500	12.500	4,500
Total undistributed expenditures - instruction		3,403,803	(314,571)	14,000 3,089,232	3,003,394	1,412 85,838
Undistributed expend, - attend, & social work; Salaries		15.000				
Other purchased services (400-500 series)		15,000 900	(10,000)	5,000 900	750	4,250 900
Total undistributed expend - attend. & social work		15,900	(10,000)	5,900	750	5,150
Undistributed expenditures - health services: Salaries		122,000	23,000	145,000	144 567	422
Purchased professional and technical services		17,850	15,579	33,429	144,567 28,437	433 4,992
Supplies and materials Other objects		6,300	685	6,985	2,737	4,248
Total undistributed expenditures - health services		2,000	38,815	1,551	176,075	1,217
Undist expend - speech, OT, PT and other supp, serv, students - related serv,:	-					
Salaries Purchased professional - educational service		148,000 250,000	15,000 468,133	163,000 718,133	160,655 647,500	2,345
Supplies and materials		6,000	600	6,600	6,121	70,633 479
Other objects		1,000	(600)	400	164	236
Total undist expend - speech, OT, PT and - related serv.  Undist expend - other supp, serv guidance- students-reg.:		405,000	483,133	888,133	814,440	73,693
Extra-ordinary services		78,000	(33,865)	44,135	38,329	5,806
Salaries of other professional staff Purchased professional - educational service		206,700 29,000	14,195	220,895	209,823	11,072
Purchased service testing		29,000	6,200 2,800	35,200 2,800	35,139 800	61 2,000
Travel		(=	2,000	2,000	1,910	90
Supplies and materials Other objects		6,000 2,000	2,805 (2,000)	8,805	6,922	1,883
Total undist, expend, - other supp, serv. guidance - students - reg. Undist, expend, - other supp, serv. students - spl, - child study teams; Salaries of other professional staff		321,700	(7,865)	313,835	292,923	20,912
Travel		320,000 2,000		320,000 2,000	313,081 691	6,919 1,309
Misc purchased serv (400 - 500 series o/than resid costs)		2,000	365	2,365	450	1,915
Supplies and materials Other objects- Misc expense instruction CST		4,000 1,000	305	4,305 1,000	3,757 712	548 288
Total undist, expend, - other supp, serv, students - spl, - child study teams		329,000	670	329,670	318,691	10,979
Undist, expend, - improvement of inst, serv,: Salaries of supervisor of instruction		240.500	(2.000)		7	
Travel		248,500	(3,000) 4,500	245,500 4,500	225,000 3,463	20,500 1,037
Total undist, expend, - improvement of inst, serv.		248,500	1,500	250,000	228,463	21,537
Undist, expend, - edu, media serv./sch, library: Salaries		237,242	(38,000)	199,242	176,711	22,531
Salaries of technology coordinators		100,000	15,000	115,000	115,000	22,331
Purchased professional and technical services Travel		3,000	(1,439)	1,561	1.404	1,561
Supplies and materials		600 19,000	2,000 (2,965)	2,600 16,035	1,424 7,461	I,176 8,574
Other objects		4,000	-	4,000	1,335	2,665
Total undist, expend, - edu, media serv./sch, Library Undist, expend, - instructional staff training serv.:		363,842_	(25,404)	338,438	301,931	36,507
Purchased professional - educational service		76,000	(17,450)	58,550	36,432	22,118
Total undist, expend instructional staff training serv. Undist, expend supp. serv general admin.:		76,000	(17,450)	58,550	36,432	22.118
Salaries		245,000	30,000	275,000	264,072	10,928
Legal services Audit fees		60,000	13,000	73,000	61,703	11,297
Other purchased professional services		62,500 74,500	13,500 (2,511)	76,000 71,989	73,677 70,679	2,323 1,310
Purchased technical services		15,000	(5,700)	9,300	7,903	1,397
Communications/telephone Travel-Superintendent		108,000 3,000	60,000	168,000	152,441	15,559
Other purchased services		43,800	30,000	3,000 73,800	2,375 55,820	625 17,980
Supplies and materials Miscellaneous expenditures		13,000	5,200	18,200	17,772	428
BOE membership dues and fees		3,500 14,000	3,000 (1,200)	6,500 12,800	5,489 12,272	1,011
Total undist expend - supp serv - general admin		642,300	145,289	787,589	724,203	63,386
Undist, expend - support serv school admin.: Salaries of principals/assistant principals		704 700	50.000	355 //0	720.000	
Salaries of secretarial and clerical assistants		704,700 289,000	50,969 (63,500)	755,669 225,500	729,086 209,839	26,583 15,661
Purchased professional and technical services		5,000	72	5,000		5,000
Travel Supplies and materials		1,300 10,038	6,400 6,713	7,700 16,751	7,029 12,587	671 4,164
Other objects		26,500	1,032	27,532	24.651	2,881
Total undist, expend, - support serv, - school admin.		1,036,538	1,614	1,038,152	983,192	54,960

BUGETARY COMPARISON SCHEDULE

Exh	ibit	U-1

BUG	ETARY CO	MPARIS	ON SCHE	DULE						Mandania
		Origi Bud			Budget ansfers		Final Budget	_	Actual	Variance Final to Actual Favorable / (Unfavorable)
Undist, expend central services: Salaries		\$ 3	40,500	\$	(30,000)	s	310,500	\$	301,968	\$ 8,532
Purchased professional services Travel			2,000 500	\$	3		2,000 500		2,000	500
Supplies and materials			10,000		(1,796)		8,204		5,984	2,220
Other Objects Total undist, expend - central services	4 1 4	3	2,000 55,000		(29,796)		4,000 325,204		2,838 312,790	1,162
Undist, expend, - allowable maintenance for school facilities:  Cleaning, repair, and maintenance services										
General supplies			49,000 5,000		(20,000)		129,000 5,000		108,251 1,307	20,749
Total undist, expend, - allowable maintenance for school facilities  Undist, expend, - other oper, & maint, of plant - custodial services:	(4	1	54,000	_	(20,000)		134,000	-	109,558	24,442
Salaries			88,000		(7,265)		580,735		571,334	9,401
Salaries of non-instructional aides Purchased professional and technical services			95,000 98,000		(13,000)		95,000 85,000		94,128 84,750	872 250
Cleaning, repair and maintenance services Other purchased property services			85,000		38,000		123,000		115,186	7,814
Insurance			74,000 32,490		(30,500) (6,250)		43,500 226,240		42,140 222,402	1,360 3,838
Travel G <del>e</del> neral supplies			500 95,000				500			500
Energy (electricity)			75,000		(3,733) (130,656)		91,267 44,344		61,866 33,885	29,401 10,459
Other objects Energy (natural gas)		26	4,000		3,000 61,656		7,000 221,656		4,442 216,711	2,558 4,945
Total undist expend - other oper. & maint of plant - custodial services			06,990		(88,748)		1,518,242	-	1,446,844	71,398
Undist, expend, - security; Salaries			57,000		19,000		76,000		68,707	7,293
General supplies	_		1,000		(400)		600			600
Total undist expend - security	*		58,000		18,600		76,600		68,707	7,893
Total undist. expend oper, & maint, of plant Undist, expend student transportation serv.: Salaries of non-instructional aids	2		18,990		(90,148)	-	1,728,842		1,625,109	103,733
Sal, for pup, trans. (bet home and school) - regular			70,000 50,000		(48,600) 45,000		21,400 195,000		21,392 194,172	8 828
Sal, for pup, trans, (bet,home and school) - special Sal, for pup, trans, (other than bet, home and school)			55,000 15,000				55,000		54,444	556
Cleaning, repair and maintenance services			55,000		38,000 15,000		83,000 70,000		82,716 69,207	284 793
Lease purchase payments - school buses Aid in lieu of charter school			3,500		(3,659)		56,341 3,500		56,341	1,732
Contract services - (other than between home and school) - vendors			3,500		(1,341)		2,159		1,768	2,159
Special ed - joint agreement Contract services regular education students			52,000 50,000		(25,180)		36,820 60,000		36,818	60,000
Transportation services- CTSA special education			0,000		61,178		521,178		521,178	80,000
Travel Misc, purchased serv transportation		2	500 26,500		5		500 26,500		21,898	500 4,602
Supplies and materials			5,000		(30,000)		25,000		18,577	6,423
Other objects  Total undist, expend, - student transportation serv.		1.11	4,000		50,398		8,000 1,164,398		1,080,711	5,800 83,687
UNALLOCATED BENEFITS	-		and the state of				- Alexandra and a second			
Social security contributions			0,000		(10,606)		239,394		237,808	1,586
PERS contributions - regular Unemployment compensation			0,000		(128) 128		219,872 50,128		219,075 50,128	797
Workmen's compensation		12	5,000		6,241		131,241		131,241	
Health benefits Tuition reimbursement	27		5,000 5,000		25,230		3,230,230 15,000		3,229,825 13,884	405 1,116
Other employee benefits		3	7,000		(25,044)		11,956		11,955	1,110
Unused vacation benefits Unused sick pay retirement			0,000		(10,000) (11,500)		9,500		4,500	5,000
TOTAL UNALLOCATED BENEFITS			3,000		(25,679)		3,907,321	_	3,898,416	8,905
ON-BEHALF CONTRIBUTIONS										
On-behalf TPAF pension contributions (non-budgeted) TPAF post retirement medical contributions (on-behalf - non-budgeted)			9				-		952,250	(952,250)
TPAF long term disability insurance contributions (on-behalf-non-budgeted)									793,440 2,971	(793,440) (2,971)
Reimbursed TPAF social security contributions (non-budgeted) TOTAL ON-BEHALF CONTRIBUTIONS				-	-		<u>:</u>	=	682,962 2,431,623	(682,962) (2,431,623)
TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS	W 8-	3,93	3,000		(25,679)		3,907,321	-	6,330,039	(2,422,718)
TOTAL UNDISTRIBUTED EXPENDITURES		14,21	1,723		200,506	:	14,412,229		16,229,143	(1,816,914)
TOTAL GENERAL CURRENT EXPENSE	3:	23,11	6,032		69,216		23,185,248	-	24,877,899	(1,692,651)
CAPITAL OUTLAY										
Facilities acquisition and construction services:										
SDA assessment Undistributed expenditures- admin info tech.			0,709 0,000		*		30,709 70,000		30,709 14,945	55,055
Undistributed expenditures- custodial services		2	8,000		<u> </u>		28,000		27,716	284
Undistributed expenditures- preschool Undistributed expenditures- grades 1-5			0,000 0,000		(10,000)		10,000 10,000		9,688	312 10,000
Undistributed expenditures- grades 9-12		1	0,000		13,443		23,443		13,443	10,000
Undistributed expenditures- School-sponsored and other instructional program  Total facilities acquisition and construction services	_		5,000 3,709		3,443		5,000 177,152		96,501	5,000 80,651
TOTAL CAPITAL OUTLAY	_		3,709		3,443		177,152		96,501	80,651

BUGETARY COMPARISON SCHEDULE

Exhibit C-1

	BUGETARY	COMPARISON SCH	EDULE			
		Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable / (Unfavorable)
Transfer of funds to Charter Schools		148,000	20,421	168,421	167,882	539
TOTAL EXPENDITURES		23,437,741	93,080	23,530,821	25,142,282	(1,611,461)
Excess (deficiency) of revenues over (under) expenditures		\$ (916,215)	\$ (93,080)	\$ (1,009,295)	\$ (257,332)	\$ 751,963
Other financing sources: Operating transfer out: Transfer to food service fund Transfer to extended care Total other financing sources		31		·		*
Excess (deficiency) of revenues and other financing sources Over (under) expenditures and other financing sources (uses) Fund balance, July 1 Fund balance, June 30		(916,215) \$ (916,215)	(93,080) \$ (93,080)	(1,009,295) \$ (1,009,295)	(257,332) 1,922,192 \$ 1,664,860	751,963 \$ 751,963
Recapitulation fund balance: Restricted fund balance: Reserved excess surplus - designated for subsequent year's expenditures Assigned Fund Balance: - designated for subsequent year's expenditures Reserve for excess surplus Committed fund balance: Year end encumbrances Unassigned fund balance					\$ 468,679 54,454 327,583 359,931 454,213	
Reconciliation to governmental funds statements (GAAP): Last state aid payment not recognized on GAAP basis Fund balance per governmental funds (GAAP)					1,664,860 (208,486) \$ 1,456,374	

## BUDGETARY COMPARISON SCHEDULE

Exhibit C-2

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES	·		·		
State sources	\$ 637,682	\$	\$ 637,682	\$ 605,993	\$ (31,689)
Federal sources	836,442		836,442	790,321	(46,121)
TOTAL REVENUES	1,474,124		1,474,124	1,396,314	(77,810)
EXPENDITURES					
Instruction:					
Salaries of teachers	689,916	(16,197)	673,719	673,719	
Other salaries for instruction	108,725	S2	108,725	104,435	4,290
Purchased professional and technical services	58,845		58,845	58,845	
Tuition	260,321		260,321	260,321	2 2
General supplies	39,189	20,105	59,294	58,994	300
Other purchased services	,	*	,		2
Other objects	345		ii a		· ·
Total instruction	1,156,996	3,908	1,160,904	1,156,314	4,590
Support services:					
Salaries of supervisor of instruction		≥	*	8	
Salaries of program directors	39,760	£	39,760	30,000	9,760
Salaries of other professional staff		2	ŕ	31	4
Salaries of secretaries & clerical assistants	13,797	§	13,797	13,797	
Personal services - salaries	,		,	,	
Other salaries	25,000		25,000	10,033	14,967
Personal services - employee benefits	214,690	6,819	221,509	175,388	46,121
Plant operations and maintenance	5,881	2,012	5,881	5,881	40,121
Purchased professional - technical services	7,001	2	5,001	3,001	
Purchased professional - educational services	11,000	(10,727)	273	273	833
Rentals	7,000	(10,727)	7,000	4,628	2,372
Purchased property services	7,000	20 20	7,000	4,020	·
Supplies & materials		-			√#3 1≨3
Total support services	317,128	(3,908)	313,220	240,000	73,220
	517,128	(3,908)	313,220	240,000	13,220
Facilities acquisition and const. serv.:					
Construction services					
Total facilities acquisition and const. serv.					
	2				•
TOTAL EXPENDITURES	1,474,124		1,474,124	1,396,314	77,810
Total outflows	1,474,124		1,474,124	1,396,314	77,810
Excess (deficiency) of revenues over (under)					
Expenditures and other financing sources (uses)	\$ -	\$ -	\$ -	\$ -	\$ -

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

## WEEHAWKEN BOARD OF EDUCATION NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit C-3

## BUDGET-TO-GAAP RECONCILIATION

## Note A - Explanation of differences between budgetary inflows and outflows and GAAP revenues and expenditures

Sources/inflows of resources			General Fund			Special Revenue Fund
Actual amounts (budgetary basis) "revenue"						
from the budgetary comparison schedule	[C-1]	\$	24,884,950	[C-2]	\$	1,396,314
Difference - budget to GAAP:						
Grant accounting budgetary basis differs from GAAP in that						
encumbrances are recognized as expenditures, and the related						
revenue is recognized.						(14,561)
Prior year encumbrances expended State aid payment recognized for budgetary purposes,						
not recognized for GAAP statements until the subsequent year.			(200 40()			(55 (10)
State aid payment recognized for GAAP Statement in the current year,			(208,486)			(55,618)
previously recognized for budgetary purposes.			100 141			56,159
previously recognized for budgetary purposes.			180,141			30,139
Total revenues as reported on the statement of revenues, expenditures						
and changes in fund balances - governmental funds.	[B-2]	\$	24,856,605	[B-2]	\$	1,382,294
S	[5 -]	_	21,000,000	[2 -]	<u> </u>	1,502,251
Uses/outflows of resources						
Actual amounts (budgetary basis) "total outflows" from the	[C-1]	\$	25,142,282	[C-2]	\$	1,396,314
budgetary comparison schedule	1 1	•	,	11	-	-,
Difference - budget to GAAP:						
The district budgets for claims and compensated absences						
only to the extent expected to be paid, rather than on the						
modified accrual basis.						
Encumbrances for supplies and equipment ordered but						
not received are reported in the year the order is placed for						
budgetary purposes, but in the year the supplies are received						
for financial reporting purposes.						(14,561)
Prior year encumbrances expended						
Transfers to and from other funds are presented as outflows of						
budgetary resources but are not expenditures						
for financial reporting purposes.						
Net transfers (outflows) to general fund						
Total expenditures as reported on the statement of revenues,						
expenditures, and changes in fund balances - governmental funds	[B-2]	\$	25,142,282	[B-2]	\$	1,381,753
	[D-21]	Ψ	25,172,202	[D-2]	Ψ	1,501,755

Required Supplementary Information

Part III

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
Teachers' Pension and Annuity Fund (TPAR)

Exhibit C-4

					Fiscal Ye	Fiscal Year Ending June 30,	0,			
5	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
District's proportion of the net pension liability (asset) **	N/A	N/A	N/A	N/A						
District's proportionate share of the net pension liability (asset) **										
District's proportionate share of the net pension liability (asset) associated with the District Total	\$ 70,461,723 70,461,723	\$ 56,552,535	\$ 48,308,189	\$46,867,404 46,867,404						
District's covered employee payroll	9,048,395	8,913,297	10,988,621	8,818,184						
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	N/A	N/A	N/A	N/A						
Plan fiduciary net position as a percentage of the total pension liability	22.33%	28.71%	33.64%	33.76%						

<sup>\*\*</sup> Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the district (employer) does not contribute directly to the plan there is no net pension liability to report in the financial statements of the district.

Public Employees' Retirement System (PERS)

								Fiscal Ye.	Fiscal Year Ending June 30,	30.			
		2016		2015		2014	2013	2012	2011	2010	2009	2008	2007
District's proportion of the net pension liability (asset)		0.02455%		0.02620%		0.02543%	0.02243%						
District's proportionate share of the net pension liability (asset)	€4	\$ 7,270,949 \$	€9	5,892,087	6	4,761,481	\$ 4,287,568						
District's covered employee payroll		1,727,822		1,657,489		1,774,778	1,658,529						
District's proportionate share of net pension liability (asset) as a percentage of its covered employee payroll		421%		355%		268%	259%						
Plan fiduciary net position as a percentage of the total pension liability (Local)		40.14%		47.93%		52.08%	48.72%				3		

<sup>\*</sup> Until a full ten year trend is compiled, information will be presented for those years for which information is available.

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

SCHEDULE OF DISTRICT CONTRIBUTIONS Teachers' Pension and Annuity Fund (TPAF)

Exhibit C-5

Fiscal Year Ending June 30,	2010 2009 2008 2007				
2013	N/A	A/N	W.W	\$ 8,818,184	N/A
2014	N/A	N/A	N/A	10,988,621	N/A
				69	
2015	N/A	N/A	N/A	8,913,297	N/A
-1-1				€9	
2016	N/A	N/A	N/A	9,048,395	N/A
П		>-		69	
	Contractually required contribution**	Contributions in relation to the contractually required contributions**	Contributions deficiency (excess)	District's covered employee payroll	Contributions as a percentage of covered- employee payroll

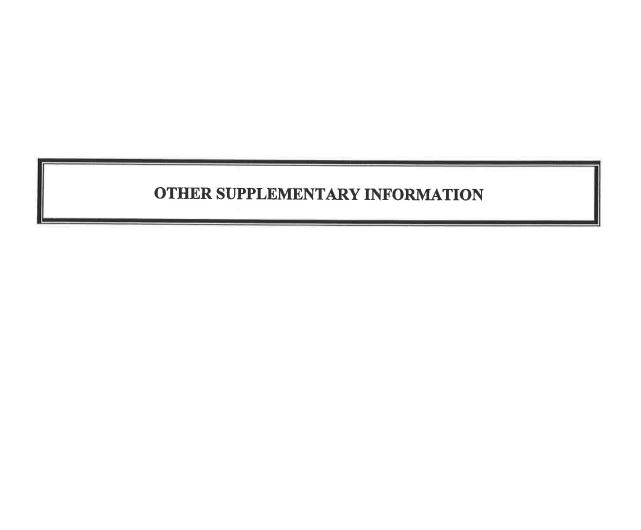
<sup>\*\*</sup> Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. The district (employer) does not contribute to the plan.

Public Employees' Retirement System (PERS)

Fiscal Year Ending June 30.	2012 2011 2010	2009 2008 2007							
	2013	\$ 173,660		(173,660)			1,658,529		10.47%
7,500	4107	169,035		(169,035)		• ]	1,774,778		9.52%
2015	CTOR	225,660	000000000000000000000000000000000000000	(225,660)		. !	1,657,489		13.61%
2016		\$ 218,097 \$		(225,660)			1,727,822		12.62%
		Confractually required contribution**	Contributions in relation to the contractually required contributions**	1	Contributions deficiency (excess)	a a	District's covered employee payroll	Contributions as a percentage of covered-	employee payroll

<sup>\*</sup> Until a full ten year trend is compiled, information will be presented for those years for which information is available.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION



## WEEHAWKEN BOARD OF EDUCATION NOTES TO REQUIRED SUPPLEMENTARY INFORMATION Pension Schedules FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit C-6

## Teachers' Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions. Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Preretirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

## Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Changes of assumptions. Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members with adjustments for mortality improvements from the base year of 2012 based on Projection Scale AA. The RP-2000 Disables Mortality Tables (setback 3 years for males and setback 1 year for females) are used to value disabled retirees.

## ABBOTT SCHEDULES

These schedules have been omitted. The Weehawken School District is a Non Abbott District.

## SPECIAL REVENUE FUND

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) that are legally restricted to expenditures for specific purposes.

Exhibit E-1

## COMBINING SCHEDULE OF PROGRAM REVENUES & EXPENDITURES - BUDGETARY BASIS

		Total Brought	Title I	I.D.E.A. Part B Basic	I.D.E.A. Part B Flow Through		
		Forward Ex. E-1a)	2016-2017	2016-2017	2016-2017		Totals 2017
REVENUES	-	T					
State sources	\$	605,993				\$	605,993
Federal sources		90,669	369,486	319,845	10,321		790,321
TOTAL REVENUES	100	696,662	369,486	319,845	10,321		1,396,314
EXPENDITURES:							
Instruction:							
Salaries of teachers		384,639	289,080				673,719
Other salaries for instruction		104,435					104,435
Personal services - salaries							-
Purchased professional and technical services		-		58,845			58,845
Tuition				250,000	10,321		260,321
General supplies		47,994		11,000	ŕ		58,994
Other purchased services		360					2
Other objects							*
Total instruction		537,068	289,080	319,845	10,321		1,156,314
Support services:							
Salaries of supervisors of instruction		-					<del>-</del> :
Salaries of program directors		30,000			V.		30,000
Salaries of other professional staff							=
Salaries of sec. and clerical assist.		13,797			¥		13,797
Personal services - salaries							161
Other salaries		10,033					10,033
Personal services - employee benefits		95,255	80,133				175,388
Plant operations and maintenance		5,881	,				5,881
Purchased professional - technical services		<u>u</u>					0,001
Purchased professional - educational services			273				273
Rentals		4,628					4,628
Purchased property services		≘ .					1,020
Supplies & materials		*					742 742
Total support services		159,594	80,406	-	Test V		240,000
Facilities acquisition and const. serv.:							210,000
Equipment		-			120		121
Total facilities acquisition and const. serv.							(*)
Transfer to charter schools		H					
TOTAL EXPENDITURES		696,662	369,486	319,845	10,321		1,396,314
Other financing sources (uses)		:2 <u>2</u> 1					
Transfer in from general fund		; <b></b> ∈	2	8=8	12		126
Total outflows	•	696,662	369,486	319,845	10,321	_	1,396,314
Excess (deficiency) of revenues  Over (under) expenditures	dr.		•	Φ.	•		
Over (under) expenditures	\$		<u> </u>	\$ -	<u> </u>	_	

Exhibit E-1a

## COMBINING SCHEDULE OF PROGRAM REVENUES & EXPENDITURES - BUDGETARY BASIS

		tle II, art A	Т	itle III		le III ligrant		reschool rogram Aid	Sı	ıb-totals 2017
REVENUES	-	are A		INC IX	*****					
State sources	\$	•	\$	V-	\$	74A	\$	600,112	\$	605,993
Federal sources		61,243		22,502		6,924	-		-	90,669
TOTAL REVENUES		61,243		22,502		6,924	_	600,112	,,	696,662
EXPENDITURES										
Instruction:										
Salaries of teachers		56,891		2,748				325,000		384,639
Other salaries for instruction								104,435		104,435
Personal services - salaries										*
Purchased professional and technical services										-
Tuition				10 5 4 4	89	6.024		21.526		47,994
General supplies				19,544		6,924		21,526		47,334
Other purchased services Other objects										-
Total instruction		56,891		22,292		6,924	_	450,961	-	537,068
Support services:	-	50,071		22,272	1	0,721	_	100,000		
Salaries of supervisors of instruction										*
Salaries of program directors								30,000		30,000
Salaries of other professional staff										7.
Salaries of sec. and clerical assist.								13,797		13,797
Personal services - salaries										*
Other salaries								10,033		10,033
Personal services - employee benefits		4,352		210				90,693		95,255
Plant operations and maintenance										5,881
Purchased professional - technical services										
Purchased professional - educational services								4.630		4.600
Rentals								4,628		4,628
Purchased property services Supplies & materials										
Total support services	Y	4,352		210			_	149,151		159,594
Facilities acquisition and const. serv.:	-	4,552		210	10			110,101	-	107,071
Instructional equipment		1±11		244						28
Total facilities acquisition and const. serv.		100		090	-	(#)				#1
•					-					
Transfer to charter schools	-									9 <u>2</u> ,
TOTAL EXPENDITURES		61,243		22,502	-	6,924	_	600,112	_	696,662
Other financing sources:										
Transfer in from general fund										*
Contribution to Whole School Reform								390		7.
			-	•		<u>.</u>		· ·		2
Total outflows		61,243	_	22,502		6,924	_	600,112	_	696,662
	-									
Excess (deficiency) of revenues									5500	
Over (under) expenditures	\$		\$		_\$		\$		\$	8

Exhibit E-1b

## COMBINING SCHEDULE OF PROGRAM REVENUES & EXPENDITURES - BUDGETARY BASIS

	5	NJ EIF Safety Grant Program		Total Carried Forward		
REVENUES	Gran	triogram	Ful	waru		
State Sources	\$	5,881	\$	5,881		
Federal Sources	-					
TOTAL REVENUES	-	5,881		5,881		
EXPENDITURES						
Instruction:						
Salaries of Teachers				4		
Other Salaries For Instruction						
Personal Services - Salaries				-		
Purchased Professional and Technical Services						
Tuition	4			-		
General Supplies						
Other Purchased Services				-		
Other Objects						
Total Instruction			-			
Support Services:	-					
Salaries of Supervisors of Instruction				2		
Salaries of Program Directors						
Salaries of Other Professional Staff				2		
Salaries of Administrative and Clerical Assistants				E		
Personal Services - Salaries				8		
Other Salaries				8		
Personal Services - Employee Benefits						
Plant Operations and Maintenance		5,881		5,881		
Purchased Professional - Technical Services		3,661		2,001		
Purchased Professional - Educational Services						
Rentals						
Purchased Property Services				8		
Supplies & Materials						
Total Support Services	-	£ 001		£ 001		
Facilities Acquisition and Const. Serv.:	-	5,881		5,881		
Construction Services						
Total Facilities Acquisition and Const. Serv.	-					
Total Facilities Acquisition and Const. Serv.	-					
Transfer to Charter Schools						
TOTAL EXPENDITURES		5,881		5,881		
Other Programmer Control						
Other Financing Sources (Uses)						
Transfer in from General Fund				*		
Contribution to Whole School Reform	-					
		380		7. <del>4</del> )		
Total Outflows		5,881		5,881		
Excess (Deficiency) of Revenues						
Over (Under) Expenditures	¢		<b>c</b>			
Ovor (Onder) Expenditures	\$	<u>.</u>	\$			

Exhibit E-2

## SCHEDULE OF PRESCHOOL EDUCATION AID EXPENDITURES - BUDGETARY BASIS

EXPENDITURES	)	Budgeted	_	Actual	v	ariance
Instruction:						
Salaries of teachers	\$	325,000	\$	325,000	\$	20
Other salaries for instruction	Ψ	108,725	Ψ	104,435	Ψ	4,290
Other purchased services (400-500 series)		100,723		104,433		4,270
Tuition to other LEAs within State						-
General supplies		21,826		21,526		300
Textbooks		,				200
Other objects						74
Total instruction		455,551		450,961		4,590
Support services:			5 3			.,,,,,,
Salaries of supervisors of instruction						14:
Salaries of program directors		39,760		30,000		9,760
Salaries of other professional staff		,		,		0*0
Salaries of secr. and clerical assistants		13,797		13,797		:#:
Other salaries		25,000		10,033		14,967
Salaries of community parent involvement specialists				ŕ		380
Salaries of master teachers						2H3
Personal services - employee benefits		90,693		90,693		(#)
Purchased professional - educational services						3 <del>8</del> 3
Other purchased professional education - services						
Rentals		7,000		4,628		2,372
Contr. transportation service (betw. home & sch.)						<u>;=</u> )
Contr. transportation service (field trips)						
Travel						-
Supplies & materials						-
Total support services		176,250		149,151	-	27,099
TOTAL EXPENDITURES	\$	631,801	\$	600,112	\$	31,689
		CALCULATI	ION OI	F BUDGET	& CARRY	OVER
Total Revised 201					\$	556,126
		ECPA Carryov				80,034
Add: Budgeted						
Total Preschool Education	Aid Fund	ds Available for	r 2015-1	l 6 Budget		636,160
Less: 2016-17 Budgeted Preschool Education Ai	id (Inclu	ding prior year	budget	carryover)		(631,801)
Available & Unbudgeted Preschool	Education	on Aid Funds as	s of Jun	e 30, 2017		4,359
		Year Unexpen				
Add: June 30, 20						31,689
2016-17 Actual Carryov	er - Pres	school Education	n Aid/	Preschool	\$	36,048
2016-17 Preschool Educa	ation Aid	l Carryover Bud	dgeted i	n 2017-18	\$	4,359

## **CAPITAL PROJECTS FUND**

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

## WEEHAWKEN BOARD OF EDUCATION CAPITAL PROJECTS FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit F-1

# SUMMARY STATEMENT OF PROJECT EXPENDITURES

					GAAP	وع			
					<b>Expenditures to Date</b>	es to I	ate	Une	Unexpended
	Approval	Щ	Budgetary		Prior		Current	Appr	priations
Project Title/Issue	Date	Ap	oropriations		Years		Year	At Jur	At June 30, 2017
Various School Improvements	12/17/2002	<del>∽</del>	9,407,200	€>	9,317,020	↔	82,050	€	8,130
Various School Improvements	3/19/2008		7,500,000		7,500,000				٠
Totals		€	16,907,200	↔	16,817,020	€>	82,050	€	8,130

## WEEHAWKEN BOARD OF EDUCATION CAPITAL PROJECTS FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit F-2

## SUMMARY SCHEDULE REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGETARY BASIS

## REVENUES AND OTHER FINANCING SOURCES

Bond proceeds Other sources	\$	i= (
TOTAL REVENUES AND OTHER FINANCING SOURCES	791	*
EXPENDITURES AND OTHER FINANCING USES		
Other purchased professional and		
technical services		54,340
Construction services	8	28,000
TOTAL EXPENDITURES AND OTHER FINANCING USES	_	82,340
Excess (deficiency) of revenues over (under) expenditures		(82,340)
Fund balance - beginning		90,180
Fund balance - ending	\$	7,840

## WEEHAWKEN BOARD OF EDUCATION CAPITAL PROJECTS FUND

## VARIOUS SCHOOL IMPROVEMENTS - 12/17/2002 FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit F-2a

## SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE, AND PROJECT STATUS - BUDGETARY BASIS

REVENUES AND OTHER FINANCING SOURCES	Prior Periods	Current Year	Totals	Revised Authorized Cost
State sources - SCC Grant Bond proceeds and transfers Other sources TOTAL REVENUES AND OTHER FINANCING SOURCES	\$ 3,548,899 5,858,000 301 9,407,200	\$ -	\$ 3,548,899 5,858,000 301 9,407,200	\$ 3,548,899 5,858,000 301 9,407,200
EXPENDITURES AND OTHER FINANCING USES				
Other professional and technical services Construction services Legal services TOTAL EXPENDITURES AND OTHER FINANCING USES Excess (deficiency) of revenues over expenditures	933,305 8,382,175 1,540 9,317,020 \$ 90,180	\$ 4,340 28,000 82,340 \$ (82,340)	987,645 8,410,175 1,540 9,399,360 \$ 7,840	995,363 8,285,837 126,000 9,407,200
Additional project information: Project Number  Grant date Bond authorization date Bonds authorized Bonds issued Original authorized cost Additional authorized cost Revised authorized cost	5580-050-03-0457 5580-050-03-0458 5580-050-03-0459 12/20/02 07/09/04 \$ 5,858,000.00 \$ 5,858,000.00 \$ 9,471,513.00 \$ 9,471,513.00			
Percentage increase over original Authorized cost Percentage completion Original target completion date Revised target completion date	0% 100% 01/01/05 06/30/07			

## PROPRIETARY FUNDS

Proprietary funds are used to account for district activities that are similar to business operations in the private sector. There are two categories of proprietary funds - enterprise and internal service funds.

Enterprise funds are used to account for the operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

Food Services Fund -

This fund provides for the operation of food services in all schools within the school district.

Extended Care Latchkey Program - This fund provides for the operation of an after school program for all children with the school district who require these services.

Internal service funds are used to account for the financing of goods or services provided by one department or office to other departments or offices of the district board of education, or to other district boards of education and governmental units, on a cost-reimbursement basis.

Internal Service Fund -

NON APPLICABLE

## WEEHAWKEN BOARD OF EDUCATION ENTERPRISE FUNDS AT JUNE 30, 2017

Exhibit G-1

## COMBINING STATEMENT OF NET POSITION

ASSETS		£	Food Service		Latchkey Program		Totals
Current assets:							
Cash and cash equivalents		\$	116,570	\$	472,332	\$	588,902
Accounts receivable:							,
Customer			3,576				3,576
Federal			16,244				16,244
State			358				358
Inventories			4,825				4,825
Total current assets		-	141,573		472,332	•	613,905
Noncurrent assets:							
Furniture, machinery & equipment			91,524				91,524
Less accumulated depreciation			(63,168)				(63,168)
Total noncurrent assets			28,356	-			28,356
		*			-		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
TOTAL ASSETS		\$	169,929	\$	472,332	\$	642,261
LIABILITIES AND NET POSITION							
Liabilities							
Current liabilities:							
Due to payroll account		\$	3,958			\$	3,958
Due to general fund			,				-
Accounts payable			23,974	\$	643		24,617
Total current liabilities			27,932	-	643	//	28,575
		<del>7):</del>					
Total liabilities			27,932		643		28,575
Net position		11.	<del></del>			8	
Invested in capital assets net of related deb	1 =		28,356				28,356
Unrestricted	51		113,641		471,689		585,330
Total net position			141,997		471,689	52	613,686
TOTAL LIABILITIES AND NE	T POSITION	\$	169,929	\$	472,332	\$	642,261

Exhibit G-2 <u>COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION</u>

		,	Food Service	Latchkey Program	Total Enterprise
Operating revenues		-		( Section Sections	<del></del>
Charges for services:					
Daily sales- reimbursable programs		\$	86,913		86,913
Daily sales - non-reimbursable programs			31,096		31,096
Miscellaneous			954		954
Community service activities				208,168	208,168
Total operating revenues		-	118,963	208,168	327,131
		-			
Operating expenses					
Cost of sales- reimbursable programs			129,403		129,403
Cost of sales- non-reimbursable programs			12,649		12,649
Cost of sales- food distribution program			37,091		37,091
Salaries			99,387	174,310	273,697
Payroll taxes/ employee benefits			29,204		29,204
Repairs and maintenance			8,789		8,789
Facility fees			144	125,000	125,000
Outside services			5,788	,	5,788
Liability insurance			1,363		1,363
Uniforms			493		493
Administration Fees			36,635		36,635
General supplies			22,394	16,823	39,217
Depreciation			6,497	10,000	6,497
Total operating expenses		-	389,693	316,133	705,826
1 5 1		-			
Operating (loss)			(270,730)	(107,965)	(378,695)
Nonoperating revenues (expenses):					
State sources:					
State school lunch program			5,085		5,085
Federal sources:			•		•
National school lunch program			228,947		228,947
Food distribution program			37,914		37,914
Gain on retirement of equipment/adjustment	73		858		858
Total nonoperating revenues (expens	ses)	3	272,804	· ·	272,804
. 5 (		-	7.7.	-	
Change in net position		-	2,074	(107,965)	(105,891)
Net position—beginning			139,623	579,654	719,277
Net position—ending		\$	141,697	\$ 471,689	\$ 613,386

Exhibit G-3

## COMBINING STATEMENT OF CASH FLOWS

	Food Service	Latchkey Program	Total Enterprise
Cash flows from operating activities			
Receipts from customers	\$ 117,485	\$ 208,169	\$ 325,654
Payments to employees	(99,387)	(174,310)	(273,697)
Payments for payroll taxes/ employee benefits	(29,204)		(29,204)
Payments for use of facilities		(125,000)	(125,000)
Payments to suppliers	(229,567)	(16,944)	(246,511)
Net cash provided by (used for) operating activities	(240,673)	(108,085)	(348,758)
Cash flows from investing activities			
Purchases of equipment			: (5)
Net cash provided by (used for) investing activities	•	19	
Cash flows from noncapital financing activates			
State Sources	5,769		5,769
Federal Sources	260,863		260,863
Transfers to other funds		(100,000)	(100,000)
Net cash provided by (used for) non-capital financing activities	266,632	(100,000)	166,632
Net increase (decrease) in cash and cash equivalents	25,959	(208,085)	(182,126)
Balances—beginning of year	90,611	680,417	771,028
Balances—end of year	\$ 116,570	\$ 472,332	\$ 588,902
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:			
Operating income (loss)	\$ (270,730)	\$ (107,965)	\$ (378,695)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:			
Depreciation and net amortization	6,497		6,497
Food Distribution Program	37,914		37,914
(Increase) decrease in accounts receivable, net	(1,478)		(1,478)
(Increase) decrease in inventories	266		266
Increase (decrease) in current liabilities	(13,142)	(120)	(13,262)
Total adjustments	30,057	(120)	29,937
Net cash provided by (used for) operating activities	\$ (240,673)	\$ (108,085)	\$ (348,758)

## FIDUCIARY FUNDS

Fiduciary funds report assets that are held in a trustee or agency capacity for the external parties and that cannot be used to support the government's own programs.

Trust and agency funds are used to account for resources held and administered by a school district when it acts in a fiduciary capacity. Trust funds are used to account for assets held by the district as an agent for individuals or other funds.

Scholarship Trust Fund - (Louis Ferullo Scholarship)

This is an expendable trust fund used to account for asset held by the district for grants to students where there are no restrictions regarding the use of principal and income.

Nonexpendable Trust Fund - (McGowan Award)

This is a scholarship fund used to account for assets held by the district under the terms of a formal trust agreement, whereby the district is under the obligation to maintain the trust principal.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

Student Activity Fund -

This agency fund is used to account for student funds held at the schools.

Payroll Fund -

This agency fund is used to account for payroll transactions of the school district.

## WEEHAWKEN BOARD OF EDUCATION FIDUCIARY FUNDS AT JUNE 30, 2017

3/30.

A . 94.

Exhibit H-1

## COMBINING STATEMENT OF FIDUCIARY NET POSITION

the production of the second				kpendable -		<b>A</b>				Total
*	Loui	dable Trust is Ferullo olarship Fund	McGov	Frust van Award olarship Fund		Age		Payroll		2017
ASSETS										
Cash and cash equivalents Due from food service fund	\$	6,151	\$	1,000	\$	79,206	\$	97,246 3,958	\$	183,603 3,958
TOTAL ASSETS		6,151	_	1,000	_	79,206	_	101,204		187,561
LIABILITIES AND NET POSITION									1	
Liabilities: Payroll deductions and withholdings Due to general fund		151		Ģ.				77,460 23,744		77,460 23,744
Due to student groups				15	-	79,206	-			79,206
TOTAL LIABILITIES		-	e		;	79,206		101,204	j	180,410
Net position: Reserved - principal portion										
Nonexpendable trust				1,000				•		1,000
Unreserved		6,151								6,151
TOTAL NET POSITION	-	6,151	9	1,000				-	,	7,151
TOTAL LIABILITIES AND NET POSITION	\$	6,151	\$	1,000	\$	79,206	\$	101,204	\$	187,561

## WEEHAWKEN BOARD OF EDUCATION NONEXPENDABLE TRUST FUND - SCHOLARSHIP FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Bernett

Exhibit H-2(A)

## COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

	A Scho	Gowan ward Diarship Yund
Net position - beginning of the year	\$	1,000
Net position - end of the year	\$	1,000

## WEEHAWKEN BOARD OF EDUCATION EXPENDABLE TRUST FUNDS - SCHOLARSHIP FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit H-2 (B)

## COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

	Louis Ferullo Scholarship Fund
Additions	
Investment earnings:	
Interest on investments	\$ 39
Total additions	39
Deductions Transfer to HS activities fund	1,000
Expenditures	
Total deductions	1,000
Change in net position	(961)
Net position - beginning of the year	7,112
Net position - end of the year	\$ 6,151

....

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## WEEHAWKEN BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit H-3

## SCHEDULE OF RECEIPTS AND DISBURSEMENTS

ele a	_	salance ne 30, 2016	Cash Receipts	Cash Disbursements		Balance At June 30, 2017	
Elementary school: Roosevelt Webster	\$	2,893 9,868	\$ 21,895 6,612	\$	19,750 8,861	\$	5,038 7,619
Total elementary school		12,761	28,507	:	28,611	:	12,657
High school: Weehawken high school General activity fund		30,106	143,872		107,429_		66,549
Total high school	1	30,106	143,872		107,429	-	66,549
Total cash and cash equivalents	\$	42,867	\$ 172,379	\$	136,040	\$	79,206

Exhibit H-4

## STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

225000

1 4 42 40

¥;	Balance, At June 30, 2016		Additions	Deletions	Balance,At June 30, 2017	
ASSETS						
Cash and cash equivalents Due from food service fund	\$	26,429 3,958	\$ 13,940,684	\$ 13,869,867	\$ 97,246 3,958	
TOTAL ASSETS	\$	30,387	\$ 13,940,684	\$ 13,869,867	\$ 101,204	
LIABILITIES						
Net payroll Payroll deductions and withholdings Interfund payable - general fund	\$	7,410 22,977	\$ 7,434,905 5,837,452 668,327	\$ 7,434,905 5,767,402 667,560	\$ 77,460 23,744	
TOTAL LIABILITIES	\$	30,387	\$ 13,940,684	\$ 13,869,867	\$ 101,204	

## LONG-TERM DEBT

Long-term debt is used to record the outstanding principal balances of the general long-term liabilities of the school district.

This includes serial bonds outstanding, loans outstanding, and the outstanding principal balance on capital leases, and activity for debt service of the school district.

## WEEHAWKEN BOARD OF EDUCATION LONG-TERM DEBT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

## SCHEDULE OF SERIAL BONDS

Exhibit I-1a

16			Annual M	aturates								
	Date of	Amount of			Interest		Balance					Balance
Issue	Issue	Issue	Date	Amount	Rate (%)	At J	une 30, 2016	_	Issued	 Retired	At J	June 30, 2017
Pension Bonds												
Series 2003	07/15/03	2,060,000	04/15/18	130,000	5.850%	\$	900,000	\$		\$ 125,000	\$	775,000
			04/15/19	140,000	5.850%		·			10		,
Ti-			04/15/20	150,000	5.850%							
			04/15/21	160,000	5.850%							
			04/15/22	60,000	5.850%							
			04/15/23	65,000	5.850%							
D.			04/15/24	70,000	5.850%							
					20							
General												\$ S
Improvements	09/01/08	7,500,000	09/1/2017-19	300,000	4.000%		5,950,000			300,000		£ 650 000
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	09/01/20-21	450,000	4.000%		3,930,000			300,000		5,650,000
			09/01/22	450,000	4.050%							
			09/01/23	450,000	4.150%							
			09/01/24	450,000	4.200%							
			09/01/25-26	500,000	4.250%							
			09/01/27	500,000	4.300%							
íā			09/01/28-29	500,000	4.350%							
			03/01/20-23	500,000	4.55070							
2013 Refunding							17.					
G.O. Bonds 2003	10/20/12	3,500,000	07/15/17	225,000	4.00007							
G.O. Dollas 2003	10/30/13	3,300,000	07/15/17	325,000	4.000%	*	2,915,000			320,000		2,595,000
			07/15/18	345,000	4.000%							
			07/15/19	360,000	4.000%							
			07/15/20	370,000	3.000%							
			07/15/21	385,000	4.000%							
			07/15/22	400,000	3.000%							
			07/15/23	410,000	3.000%							
					3							
						-						
							9,765,000	\$		\$ 745,000	\$	9,020,000

WEEHAWKEN BOARD OF EDUCATION LONG-TERM DEBT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

# SCHEDULE OF OLBIGATIONS UNDER CAPITAL LEASES

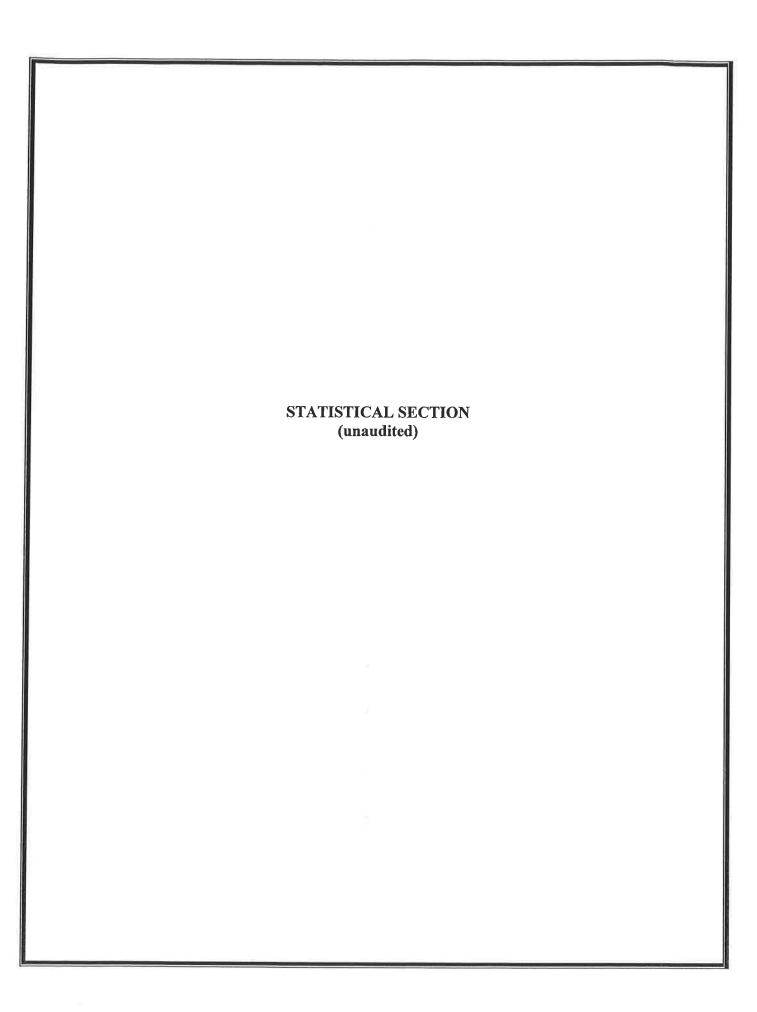
Balance	At June 30, 2017	69	18,489	32,105	\$ 50,594
	Retired	\$ 18,493	18,034	15,495	\$ 52,022
,	Issued				€9
Balance	At June 30, 2016	18,493	36,523	47,600	102,616
	At	<del>6</del>		J,	€9
Interest	Kate	2.62%	2.51%	2.38%	
Amount of Original Lease	Frincipal	88,202	90,223	79,363	
Term of	Lease	5 Years	5 Years	5 Years	
Date of	Tease	06/30/12	09/27/13	09/18/14	
Durnoso	asod in I	2013 School Bus	2014 School Bus	2015 School Bus	

### WEEHAWKEN BOARD OF EDUCATION LONG-TERM DEBT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

DEBT SERVICE FUND BUDGETARY COMPARISON SCHEDULE

Exhibit I-3

DEBT SERVIC	E FUND BUDGETAR	Y COMPARI	SON SCHEDULE		
REVENUES	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVEROES					
Local sources:					
Local tax levy	\$ 972,199		\$ 972,199	\$ 972,199	\$ -
Debt service aid type II	162,939		162,939	162,939	2
Capital reserve					
TOTAL REVENUES	1,135,138		1,135,138	1,135,138	
EXPENDITURES					
Regular debt service:					
Interest	337,500		337,500	337,500	-
Redemption of interest - early retirement bonds	52,650		52,650	52,650	-
Redemption of principal	745,000		745,000	745,000	
Total regular debt service	1,135,150		1,135,150	1,135,150	
TOTAL EXPENDITURES	1 126 160		1 105 150	1.107.150	
TOTAL EXPENDITORES	1,135,150		1,135,150	1,135,150	
Excess (deficiency) of revenues over (under) expenditures	(12)		(12)	(12)	19
Other financing sources:					
Operating transfers in:					
Interest earned in capital projects fund				276	276
Premium on refinance			-		,
	08:	( <del>*</del> :	*	276	276
Evenes (definioner) of evenes and other					
Excess (deficiency) of revenues and other Financing sources over (under) expenditures	(12)		(12)	264	276
I manoring sources over (under) experiences	(12)	-	(12)	204	270
Fund balance, July 1	(19)	-	(19)	142	161
Fund balance, June 30	\$ (31)	\$ -	\$ (31)	\$ 406	\$ 437
Recapitulation of excess (deficiency) of of revenues over (under) expenditures					
Budgeted fund balance		<u>\$ -</u>	-	\$ 12	\$ (12)



## WEEHAWKEN BOARD OF EDUCATION LAST FIVE FISCAL YEARS

(ACCRUAL BASIS OF ACCOUNTING)

## Exhibit J-1

## NET POSITION BY COMPONENT

			Fiscal Year	Ending June 30,	
Governmental activities:	2017	2016	2015	2014	2013
Invested in capital assets, net of related debt Restricted Unrestricted	\$ 601,525 1,218,893 (5,836,375)	\$ 833,757 1,569,634 (5,407,194)	\$ 876,701 1,992,899 (5,210,050)	\$ 1,110,407 2,163,747 (1,236,479)	\$ 1,248,632 2,416,800 (1,368,190)
Total governmental activities net position	\$ (4,015,957)	\$ (3,003,803)	\$ (2,340,450)	\$ 2,037,675	\$ 2,297,242
Business-type activities:					
Invested in capital assets, net of related debt Restricted Unrestricted	\$ 28,356 585,330	\$ 33,995 685,582	\$ 35,238	\$ 35,181	\$ 40,514 - 508,451
Total business-type activities net position	\$ 613,686	\$ 719,577	\$ 752,265	\$ 665,816	\$ 548,965
District-wide:					
Invested in capital assets, net of related debt Restricted Unrestricted	\$ 629,881 1,218,893 (5,251,045)	\$ 867,752 1,569,634 (4,721,612)	\$ 911,939 1,992,899 (4,493,023)	\$ 1,145,588 2,163,747 (605,844)	\$ 1,289,146 2,416,800 (859,739)
Total district net position	\$ (3,402,271)	\$ (2,284,226)	\$ (1,588,185)	\$ 2,703,491	\$ 2,846,207

## WEEHAWKEN BOARD OF EDUCATION LAST FIVE FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

## CHANGES IN NET POSITION

Exhibit J-2

						Fiscal Year	Endir	ng June 30,		
		2017	_	2016	_	2015		2014		2013
DISTRICT EXPENSES										
Governmental activities:										
Instruction:										
Regular	\$	14,555,101	\$	13,237,979	\$	10 217 424	\$	10,602,822	\$	10.437.006
Special education	Φ	1,904,892	Ф	,	Φ		Φ	1,440,259	Ð	
Other special education		377,005		1,843,550		1,645,319		269,678		1,416,314
Other instruction		,		324,128		258,456		640,955		265,087
Support Services:		903,399		816,864		714,741		640,955		731,991
Tuition		2 002 204				0.005.115				0.000.000
Student & instruction related services		3,003,394		3,121,199		2,985,446		2,766,054		2,683,755
School administrative services		3,522,249		3,094,919		3,107,519		2,806,067		2,717,492
		1,635,589		1,335,029		1,128,748		905,185		1,009,070
General and business administrative services		1,562,782		1,218,791		1,199,791		1,215,267		1,356,344
Central services		603,711		605,227		500,856		504,428		504,209
Plant operations and maintenance		2,541,032		2,289,711		2,253,858		2,264,706		2,227,973
Pupil transportation		1,464,490		1,473,970		1,362,554		1,331,296		1,280,624
Charter schools		167,882		141,643		118,305		101,212		132,360
Interest on long-term debt		390,150		415,378		459,744		417,270		515,755
Capital reserve transfer to debt service										
Capital outlay - not capitalized		40,397		30,709		30,709		36,309		30,708
Unallocated depreciation		64,330		77,949		89,734		99,982		96,733
Total governmental activities expenses		32,736,403		30,027,046		28,173,214	0-2	25,401,490		25,405,421
Business-type activities:					100			111	67.	
Food service		389,693		446,942		417,006		405,194		388,929
Latchkey program		316,133		254,034		117,107		94,263		81,268
Total business-type activities expense	_	705,826	Ξ	700,976		534,113		499,457		470,197
TOTAL DISTRICT EXPENSES	\$	33,442,229	-\$	30,728,022	\$	28,707,327	\$	25,900,947	s	25,875,618
	generic		-			22177722	-	2012001217	-	2010/01010
DISTRICT PROGRAM REVENUES										
Governmental activities:										
Charges for services:										
Instruction (tuition)	\$	104,791	\$	77,036	\$	113,038	\$	138,138	\$	99,343
Pupil transportation										
Central and other support services										
Operating grants and contributions		11,229,123		9,529,102		8,647,033		5,893,223		6,410,997
Capital grants and contributions										
Total governmental activities program revenues		11,333,914		9,606,138		8,760,071		6,031,361	17	6,510,340
Business-type activities:										
Charges for services										
Food service		118,963		120,635		114,361		112,312		109,411
Child care		208,168		253,451		204,503		192,074		181,881
Operating grants and contributions		271,946		294,202		295,768		311,922		287,179
Capital grants and contributions		S_	-	- 4.	-			-		-
Total business type activities program revenues		599,077		668,288		614,632		616,308		578,471
TOTAL DISTRICT PROGRAM REVENUES	\$	11,932,991	\$	10,274,426	- 5	9,374,703	S	6,647,669	5	7,088,811
101110 0111110 111111111111111111111111	-	11,000,001	-47	10,47,140		2,374,703	***	0,047,002	4	7,000,011
DISTRICT NET (EXPENSES) / REVENUES										
Governmental activities	•	(01 400 455)		(00 400 000)		(10.110.1.5)		(40.000.15=)	•	(10.005.004)
Business-type activities	\$	(21,402,489)	\$	(20,420,908)	\$	(19,413,143)	\$	(19,370,129)	\$	(18,895,081)
ousmess-type activities	-	(106,749)	_	(32,688)	_	80,519		116,851	_	108,274
TOTAL DISTRICT NET (EXPENSES) / REVENU	ES \$	(21.509.238)	s	(20,453,596)	\$	(19,332,624)	\$	(19,253,278)	\$	(18,786,807)
	-7		-	1-4,100,000	200	A 10 - 11 - 11	-	11-12-11-01		41-11-011-01

See independent auditor's report and notes to the financial statements

## WEEHAWKEN BOARD OF EDUCATION LAST FIVE FISCAL YEARS (ACCRUAL BASIS OF ACCOUNTING)

## CHANGES IN NET POSITION

Exhibit J-2

						Fiscal Year	Endin	g June 30,		
DISTRICT GENERAL REVENUES AND	7	2017		2016	-	2015	-	2014	-	2013
OTHER CHANGES IN NET POSITION										
Governmental activities:										
Property taxes levied for general purposes, net	\$	19,127,272	\$	18,422,272	\$	17,904,821	\$	17,475,315	\$	17,045,145
Revenue from local gov't allocated to capital reserve										
Taxes levied for debt service		972,199		893,223		945,790		1,158,420		1,169,078
Tuition charges										
Federal and state aid budget vs. GAAP		(27,804)		(10,091)		(2,429)		25,566		13,363
Miscellaneous income		310,424		372,063		132,774		271,414		718,533
Capital grant - capital project										
Special item - adjustments		7,968		79,958		131,964		171,475		77,456
Transfers	_	276		130		12		8,372		19
Total governmental activities	_	20,390,335		19,757,555		19,112,932		19,110,562	231.00	19,023,594
Business-type activities:										
Special item -adjustments fixed assets		858				5,930				
Investment earnings				8		2		5		
Transfers		- 50								-
Total business-type activities		858				5,930				
TOTAL DISTRICT GENERAL REVENUES AND										
OTHER CHANGES IN NET POSITION		20,391,193	_\$_	19,757,555	\$	19,118,862	\$	19,110,562	\$	19,023,594
DISTRICT CHANGES IN NET POSITION										
Governmental activities	\$	(1,012,154)	\$	(663,353)	\$	(300,211)	\$	(259,567)	\$	128.513
Business-type activities		(105,891)		(32,688)		86,449		116,851		108,274
TOTAL DISTRICT CHANGES IN NET POSITION	\$	(1,118,045)	\$	(696,041)	\$	(213,762)	\$	(142,716)	\$	236,787

## WEEHAWKEN BOARD OF EDUCATION LAST FIVE FISCAL YEARS

(MODIFIED ACCRUAL BASIS OF ACCOUNTING)

## FUND BALANCES - GOVERNMENTAL FUNDS

Exhibit J-3

						Fiscal Year I	Endin	g June 30,		
		2017		2016		2015		2014		2013
GENERAL FUND										
Restricted, committed, & assigned	\$	1,210,647	\$	1,477,974	\$	1,825,451	\$	1,963,847	\$	2,272,996
Unassigned		245,727	_	264,077		330,042	_	251,556		212,591
TOTAL GENERAL FUND	\$	1,456,374	\$	1,742,051	\$	2,155,493	\$	2,215,403	\$	2,485,587
ALL OTHER GOVERNMENTAL FUNDS										
Restricted, committed, & assigned	\$	130	\$	12			\$	19	\$	7,873
Unassigned:										
Special revenue fund		(55,618)		(56,159)		(57,890)		(54,702)		(53,550)
Capital projects fund		7,840		90,180		91,430		123,875		135,912
Debt service fund		276		130		76,018		76,006		19
Permanent fund	_		_		_				_	
TOTAL ALL OTHER GOVERNMENTAL FUNDS	\$	(47,372)	\$	34,163	\$	109,558	\$	145,198	\$	90,254

# WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS (MODIFIED ACCRUAL BASIS OF ACCOUNTING)

CHANGES IN FUND BALANCES - GOVERNMENTAL FUND

Exhibit J	4
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					Fis	Fiscal Year Ending June 30,	30.			
REVENUES	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Tax levy Canital reserve transfer	\$ 20,099,471	\$ 19,315,495	\$ 18,850,611	\$ 18,633,735	\$ 18,214,223	\$ 17,813,768	\$ 17,141,458		\$ 15,903,067	\$ 15,180,906
Tuition charges	104,791	77,036	113,038	138,138	99,343	148,151	65,523	285,000 46,970	26,118	26.550
Miscellaneous State sources	310,424	372,063	132,774	271,414	718,533	474,658	453,718	402,025	720,094	434,616
Federal sources	821,256	898,308	989,658	695,185	895,709	4,880,192	1,341,799	4,909,913 1,100,734	4,782,183	5,727,499 891,262
TOTAL REVENUES	27,374,037	26,547,699	25,617,824	24,963,646	25,454,889	24,296,054	23,335,487	22,952,781	22,355,058	22,260,833
EXPENDITURES										
Instruction:										
Regular instruction	8,120,994	8,060,932	7,872,082	7,554,994	7,401,632	7,405,665	7,661,246	7,694,057	7,801,906	7,376,369
Special education instruction Other enecial instruction	970,485	1,035,115	970,406	978,165	956,327	828,175	862,797	932,074	936,020	770,224
Other instruction	510,807	509.258	468.451	164,470	180,942	172,382	206,883	211,228	198,104	228,583
Community service programs		•		3	-	70000	Ct.'Tr	10,000	10 000	388,384
Support services:										0000
Tultion	3,003,394	3,121,199	2,985,446	2,766,054	2,683,755	2,384,574	2,119,925	1,859,272	1,871,420	1,551,405
School administrative services	2,228,436	1,855,835	1,984,186	1,870,203	1,814,951	1,731,879	1,827,243	1,868,794	1,694,049	1,575,317
Other administrative services	983 192	95,339	245,782	536,642	582,103	581,556	616,488	566,867	744,550	771,573
Central services	312.790	341.651	299,748	344 419	347 887	338 311	193,223	809,147	770,796	797,441
Plant operations and maintenance	1,626,524	1.599.178	1.604.641	1.778.190	1711 528	1 379 427	1 420 023	350,199	1 722 764	87,468
Pupil transportation	1,080,711	1,189,620	1,097,318	1,145,258	1,117,450	1.089.459	959.545	1,246,943	1,735,794	1,413,536
Employee benefits	6,505,427	5,995,108	5,523,069	5,343,299	5,400,321	4,833,617	4,499,454	4,219,049	3,876,341	4.717.015
Transfer to charter schools	167,882	141,643	118,305	101,212	132,360	157,107	159,959	168,248	196,972	163,356
Special education jobs fund Debt service:						72,364	35,440			
Principal	745,000	720,000	640,000	829,969	812,722	775,583	758,596	486.706	474 952	458 223
Interest and other charges	390,150	415,378	459,744	417,270	515,755	545,352	573,549	744,926	318,199	335.471
Capital outlay	178,841	301,092	138,529	78,803	77,983	128,205	553,382	1,951,050	4,650,114	908,486
TOTAL EXPENDITURES	27,741,525	27,036,666	25,713,386	25,187,258	25,132,971	23,680,946	23,743,163	24,871,939	26,840,646	22,478,039
Excess (deficiency) of revenues over (under) expenditures	(367,488)	(488,967)	(95,562)	(223,612)	321,918	615,108	(407,676)	(1,919,158)	(4,485,588)	(217,206)
Other financing sources (uses) Transfers in	276	130	12	57,083	19	23	565	7.887	66 346	7 503 070
Transfers out				(48,711)					(115,000)	(184,313)
Total other financing sources (uses)	276	130	12	8,372	19	23	565	7,887	(48,654)	7,318,757
Net change in fund balances	\$ (367,212)	\$ (488,837)	\$ (95,550)	\$ (215,240)	\$ 321,937	\$ 615,131	\$ (407,111)	\$ (1,911,271)	\$ (4,534,242)	\$ 7,101,551
Debt service as a percentage of noncapital expenditures	4.12%	4.25%	4.30%	4.97%	5.30%	2 61%	5,74%	5.37%	3.57%	3.68%

Source: District records
Note: Noncapital expenditures are total expenditures less capital outlay,

# WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS (Unaudited)

GENERAL FUND OTHER LOCAL REVENUE BY SOURCE (NJ)

Exhibit J-5

	2008		\$ 43,290	300,000			6,399		13,628				11,299	434,616			26,550	\$ 461,166
	2009		\$ 11,213	000,000	6 208	207,0		010	617,16				5,394	720,094		782,000	26,118	\$ 1,031,212
	2010	•	300,000	200,000	4 960	2005		770 00	90,004				6,437	402,025		000	46,970	\$ 733,995
ine 30,	2011	6	300,000	200,000	4 773		9,536	300 001	100,200			33,317	3,686	453,718			65,523	\$ 519,241
Fiscal Year Ending June 30,	2012	•	300 000	5	4.611	1	16,703	03 441	141,00			23,725	36,012	474,658			148,151	\$ 622,809
Fisc	2013	6	445 264		6.883		17,862	114 072	117,012			24,568	5,721	614,597			103,936	\$ 718,533
	2014	\$000			6,755		11,403	105 953	811	83,977		5,742	5,014	220,372			51,042	\$ 271,414
	2015	6	-		4,758		17,667	101 577	, , , ,			1,107	5,931	132,774			113,038	\$ 245,812
3	2016	801	100,000		1,074		43,238	120.143				94,798	11,919	372,063			77,036	\$ 449,099
	2017	2 030	125,000		4,245	11,555	28,368	105.954				30,298	2,974	310,424			104,791	\$ 415,215 \$ 449,099
	Description	General Funds Interest on investments	Use of facilities	High School gate fees/book fines/	activity account	Lost Chrome Books/ ID Replacements	Insurance refunds/ Worker's Comp Refunds from vendors/educational	institutions /e-rate HCS	Anti-bullying grant	Special needs teacher reimbursement	Cancel prior year accounts payable/py	voided checks	Other	Total miscellaneous	Revenue from local gov't allocated	Canital reserve transfer to debt service	Tuition	Total General Fund other than local revenue

Source: district records

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

(Unaudited)

Exhibit J-6
ASSESSED VALUE & ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY

Fiscal Year Ended June 30,	-	Net Assessed Valuations	\. <u>=</u>	Estimated Full Cash Valuations	Percentage of Net Assessed to Equalized Valuations
2017	\$	1,249,269,560	\$	2,890,489,495	43.22%
2016		1,194,462,742		2,690,837,445	44.39%
2015		1,179,925,232		2,615,082,518	45.12%
2014	0	1,181,084,193		2,639,452,108	44.75%
2013		1,170,850,850		2,525,748,607	46.36%
2012		1,204,038,935		2,323,054,090	51.83%
2011		1,183,868,735		2,284,138,019	51.83%
2010		1,167,334,040		2,241,424,808	52.08%
2009		1,145,241,240		2,321,591,810	49.33%
2008		1,090,888,140		2,232,224,555	48.87%
2007		1,037,375,723		2,123,159,482	48.86%

Source: Abstract of Ratables, Hudson County Board of Taxation

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

(Unaudited)

Exhibit J-7

## DIRECT AND OVERLAPPING PROPERTY TAX RATES

(rate per \$100 of assessed value)

Assessment Year	Weehawken School District	Weehawken Township	Hudson County	Open Space	Special Garbage District	i	Total
2017	1.6350	2.3340	1.1210	0.0240	0.1840	\$	5.2980
2016	1.5960	2.3700	1.0720	0.0220	0.1830	\$	5.2430
2015	1.5960	2.2450	1.2130	0.0120	0.1850		5.2510
2014	1.5880	2.1170	1.1700	0.0120	0.1840		5.0710
2013	1.5730	1.9030	1.1650	0.0050	0.1820		4.8280
2012	1.5220	1.8290	0.9740	0.0200	0.1590		4.5040
2011	1.4510	1.7780	0.8930	0.0100	0.1700		4.3020
2010	1.4060	1.6740	0.7830	0.0030	0.1690		4.0350
2009	1.3620	1.6300	0.7800	0.0210	0.1340		3.9270
2008	1.3440	1.3740	0.7650	0.0210	0.1300		3.6340

Source: Weehawken Township Tax Collector

## WEEHAWKEN BOARD OF EDUCATION CURRENT YEAR AND NINE YEARS AGO

# PRINCIPAL PROPERTY TAXPAYERS

Exhibit J-8

Source: Municipal Tax Assessor

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

(Unaudited)

Exhibit J-9

## PROPERTY TAX LEVIES AND COLLECTIONS

Fiscal Year Ended June 30,	Total Tax Levy	urrent Tax Collections	Percent of Tax Levy Collected
2017	\$ 64,299,005	\$ 64,264,303	99.95%
2016	64,133,073	63,739,500	99.39%
2015	62,017,579	61,811,306	99.67%
2014	61,352,024	60,635,460	98.83%
2013	57,612,041	57,323,487	99.50%
2012	52,119,924	51,873,546	99.53%
2011	52,127,848	51,698,409	99.18%
2010	46,342,407	45,759,779	98.74%
2009	44,520,498	44,017,578	98.87%
2008	42,156,679	41,597,687	98.67%

Source: Weehawken Township Tax Collector

# WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

# RATIOS OF OUTSTANDING DEBT BY TYPE

Exhibit J-10

Business-Type Activities

Governmental Activities

Per Capita	N/A	N/A	53.945	50,088	47,886	47.819	46,295	44,241	42,181	43,644
Percentage of Personal Income*		•	0.51%	0.44%	0.39%	0.37%	0.34%	0.31%	0.28%	0.31%
Total District	\$ 9,070,594	9,867,616	10,654,628	11,282,360	12,187,875	13,031,470	13,688,225	14,460,951	15,064,716	13,861,527
apital Leases		()	<b>(</b> )	j.	9	•		×		(•)
Capital	€9									
Bond Anticipation Votes (BANs)	*	3	ŝ	•	•	í	٠	*	•	,000,000
B Antic Notes	69									6,
Zapital Leases	50,594	102,616	169,628	157,360	134,906	165,779	46,951	61,081	178,140	Ť
Cap	69									
Certificates of Participation			•	<b>⊕</b> #	*	e	9		(0)	91
Certi	€9	€9								
General Obligation Bonds <sup>b</sup>	\$ 9,020,000	9,765,000	10,485,000	11,125,000	12,052,969	12,865,691	13,641,274	14,399,870	14,886,576	7,861,527
Fiscal Year Ended June 30,	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008

## N/A - Not Available

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.
- b Does not include July 27, 2017 Bond Issue \$16,000,000

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

Exhibit J-11

# RATIOS OF GENERAL BONDED DEBT OUTSTANDING

				Per Capita b	N X	N/A	53.945	50.088	47,886	47,819	46,295	44,241	42,181	43,644
	Percentage of	Actual Taxable	Value a of	Property	0.72%	0.78%	0.88%	0.94%	%68.0	1.10%	1.13%	1.22%	1.28%	%69.0
gı		Net General	Bonded Debt	Outstanding	9,020,000	9,765,000	10,485,000	11,125,000	10,485,000	12,865,691	13,641,274	14,399,870	14,886,576	7,861,527
standir				١	↔									
General Bonded Debt Outstanding				Deductions	€9	•	3.	Ĭ	fi.	s ( <b>1</b>	1	5.00	*	6
Gener		General	Obligation c	Bonds	\$ 9,020,000	9,765,000	10,485,000	11,125,000	10,485,000	12,865,691	13,641,274	14,399,870	14,886,576	7,861,527
			Fiscal Year Ended	June 30,	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008

## N/A - Not Available

Details regarding the district's outstanding debt can be found in the notes to the financial statements.

a See Exhibit J-6 for property tax data.

Notes:

- b Population data can be found in Exhibit J-14.
- c Does not include \$16,000,000 Bond issue dated July 27, 2017

## WEEHAWKEN BOARD OF EDUCATION AS OF JUNE 30, 2017

Exhibit J-12

## DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

		<b>Gross Debt</b>	I	Deductions		Net Debt
Municipal Debt: (1)			17.			
Weehawken School District	\$	9,070,594	\$	9,070,594	\$	
Weehawken Township		112,778,240		46,705,974	19	66,072,266
	\$	121,848,834		55,776,568	\$	66,072,266
Overlapping Debt:						Ç
County of Hudson (2) - Township's Sh	are (	3.64%)			-	19,848,783
					\$	85,921,049

## Sources:

- (1) Weehawken's Annual Debt Statement June 30, 2017
- (2) Hudson County Treasurer's Office. The County debt was apportioned to Weehawken Township by dividing the Township's 2017 Equalized Value by the total 2017 Equalized Value for Hudson County, which results in an apportionment rate of 3.64%

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

## LEGAL DEBT MARGIN INFORMATION

Exhibit J-13

Legal Debt Margin Calculation for Fiscal Year 2017

,	Equalized	Valua	Equalized Valuation Basis	
	2015		2,658,087,930	
	2016		2,600,615,593	
	2017		2,854,856,761	
	[A]	69	8,113,560,284	
Average equalized valuation of taxable property	[A/3]	64	2,704,520,095	
Debt limit (4 % of average equalization value)	B		108,180,804 a	
Total Net Debt Applicable to Limit	<u>[</u>		66,072,266	
Legal debt margin	[B-C]	69	42,108,538	

				1			Fiscal Year Ending June 3(	nding June 30,					
	2017	2016		2015		2014	2013	2012	2011	2010	2009		2008
Debt limit	\$ 108,180,804	\$ 108,180,804 \$ 104,676,301 \$ 103,736,654	€9	103,736,654	69	99,804,515	\$ 95,699,435	\$ 91,849,871	\$ 60,840,222	\$ 60,717,552	\$ 89,026,345	69	83,079,701
Total net debt applicable to limit	9,070,594	9,867,616 10,485,00	Į	10,485,000		11,125,000	12,052,969	12,865,691	13,641,274	14,399,870	14,886,576		7.861.527
Legal debt margin	\$ 99,110,210	\$ 99,110,210 \$ 94,808,685 \$ 93,251,654	ال جه	93,251,654	69	88,679,515	\$ 83,646,466	\$ 78,984,180	\$ 47,198,948	\$ 46,317,682	\$ 74,139,769	€9	75,218,174
Total net debt applicable to the limit as a percentage of debt limit	8.38%	9.43%		10.11%		11.15%	12.59%	14.01%	22.42%	23.72%	16.72%		9.46%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

a Limit set by NJSA 18A:24-19 for a K through 12 district, other % limits would be applicable for other district types.

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

(Unaudited)

Exhibit J-14

## DEMOGRAPHIC AND ECONOMIC STATISTICS

Year Ended December 31,	Unemployment Rate	Per CapitaIncome *	School District Population
2017	3.50%	N/A	N/A
2016	4.80%	N/A	15,138
2015	3.80%	53,945	14,040
2014	4.90%	50,088	13,219
2013	9.30%	47,886	13,049
2012	9.30%	47,819	12,955
2011	9.00%	46,295	12,857
2010	11.40%	44,241	12,568
2009	10.70%	42,181	12,379
2008	4.80%	43,644	12,321
2007	5.90%	40,816	12,275
2006	4.10%	38,902	12,471

N/A Not Available

(E) Estimate

Source: (1) NJ Department of Labor, Office of Planning and Research

- (1) NJ Department of Labor, Bureau of Labor Force Statistics
- (2) US Department of Commerce, Bureau of Economic Analysis
- (3) US Bureau of the Census, Population Division

<sup>\*</sup> Per capita income for Hudson County

## WEEHAWKEN BOARD OF EDUCATION DEMOGRAPHIC & ECONOMIC INFORMATION CURRENT YEAR AND NINE YEARS AGO

## PRINCIPAL EMPLOYERS

Exhibit J-15

		2017			2008	
Employer	Employees	Rank [Optional]	Percentage of Total Municipal Employment	Employees	Rank [Optional]	Percentage of Total Municipal Employment
UBS Financial Services	5,000	1	51.16%		Tobround	Limproyment
The Swatch Group US Inc.	700	2	7.16%	350	4	4.72%
Arcorp Properties	500	3	5.12%			11,270
New Jersey Department of Transportation	300	4	3.07%	300	6	4.04%
Ceres Marine Terminals Inc.	200	5	2.05%	200	8	2.70%
Dykes Lumber Co. Inc	175	6	1.79%			,
The Port Authority of New York & NJ	110	7	1.13%			
Chart House Restaurant	100	8	1.02%			
Hanover Direct Incorporated	100	9	1.02%	340	5	4.58%
Houlihan's	100	10	1.02%			
Specialists LTD	100	11	1.02%			
Marine Personnel & Provisioning Inc.				1,270	1	17.12%
Port Imperial Ferry Corp.			90	700	2	9.44%
Citicorp Data Systems Incorporated				594	3	8.01%
Hartz Mountain Industries Inc.				250	7	3.37%
Citicorp Information Technologies				150	9	2.02%
Qwest Cyber Solutions	-	27		150	10	2.02%
	7,385		75.56%	4,304		58.02%

Source: Hudson County Economic Development Corp.

WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION / PROGRAM

Exhibit J-16

					Fiscal Year Ending June 30.	ding June 30.				
FUNCTION / PROGRAM	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008
Instruction:										
Regular	46	94	91	91	89	89	88	68	86	68
Special education	12	12	11	10	10	6	•	, 00	6	01
Other special education							(1)	1		
Vocational							3	•	C	٠
Other instruction	11	11	111	17	17	17	17	17	17	17
Nonpublic school programs							٠	(0)	0	*
Adult/continuing education programs							((*	(0)	0	i)
Support Services:										
Student & instruction related services	31	39	30	31	31	29	27	33	33	29
General administration	\$	5	S	S	S	5	5	5	, v	, ~
School administrative services	7	7	7	7	7	7	7	7	7	, ,
Other administrative services		•	•	1	1	1	-		_	-
Central services	2	2	2	7	2	7	n	m	ı m	
Administrative Information Technology			1	1	1	1	•	- 10	•	'
Plant operations and maintenance	12	12	12	12	11	11	11	11	11	14
Pupil transportation	7	7	7	6	6	6	6	13	6	10
Other support services							•	a		100
Special Schools							9	10	*	٠
Food Service						ř	Ü	62	Ē	Ē
Child Care						)	ĬŒ.	(1)	(8)	
TOTAL FUNCTION / PROGRAM	184	189	176	185	182	179	177	187	184	185

Source: District Personnel Records

# WEEHAWKEN BOARD OF EDUCATION OPERATING INFORMATION LAST TEN FISCAL YEARS

## OPERATING STATISTICS

	Student Attendance Percentage	94.43% 95.04% 94.95% 94.42% 95.48% 95.39% 95.22% 95.49%
	% Change in Average Daily Enrollment	-1.75% 3.24% 1.45% 4.05% 1.53% -0.72% 2.80% 3.58% 1.65% 4.00%
	Average Daily Attendance (ADA) <sup>c</sup>	1,272 1,303 1,261 1,236 1,194 1,183 1,177 1,158 1,116
	Average Daily Enrollment (ADE) °	1,347 1,328 1,328 1,258 1,239 1,248 1,214 1,172
io	Senior High School	10.96 10.17 10.20 9.62 9.23 9.85 9.92 9.52 8.58
Pupil/Teacher Ratio	Middle School	10.37 9.90 12.67 13.25 12.05 8.80 11.23 10.52 10.10
	Elementary	12.05 12.77 13.41 13.72 13.05 8.00 12.52 10.97 10.21
	Teaching Staff <sup>b</sup>	121 127 113 118 115 114 117 117
	Percentage Change	0.11 0.03 0.09 (0.04) 0.05 0.02 0.01 (0.02) 0.02
	Cost Per Pupil	24,303 21,886 21,215 19,405 20,195 19,254 18,903 18,654 19,047
		\$ 32,736,403 \$ 30,027,046 28,173,214 25,401,490 25,405,421 23,855,881 23,590,341 22,646,245 22,323,397 21,453,786
	Enrollment	1,347 1,372 1,328 1,309 1,258 1,239 1,248 1,214 1,172
	Fiscal	2017 2016 2015 2013 2013 2010 2010 2000

Sources: District records

Note: Enrollment based on annual October district count.

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Operating expenditures equal total expenditures less debt service and capital outlay.

Teaching staff includes only full-time equivalents of certificated staff.

Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

Exhibit J-18

SCHOOL BUILDING INFORMATION

2007 2008 Fiscal Year Ending June 30, 2012 2013 2014 2015 2016 2017 District Building Pre-K thru Grade 2

35,431 257 320 50,700 281 345 56,300 311 318 50,700 281 384 56,300 311 340 56,300 311 348 50,700 281 388 56,300 311 348 50,700 281 405 56,300 311 374 50,700 281 417 56,300 311 380 50,700 56,300 311 281 50,700 56,300 311 363 Theodore Roosevelt (1928) Capacity (students) Enrollment Capacity (students) Daniel Webster (1939) Grade 3 thru Grade 6 Square Feet Square Feet Enrollment

Grade 7 thru Grade 12
Weehawken High School (1939)
Square Feet
Capacity (students)
Enrollment

Number of Schools at June 30, 2014

Elementary School = 2

High School = 1

Other = 0

83,937 546 527

124,000 572 517

125,600 572 512

125,600 572 512

125,600 572 480

125,600 572 488

125,600 572 520

125,600 572 560

125,600

39,669 283 332

Source: District Facilities Office

Note: Year of original construction is shown in parentheses. 2009 Increases in square footage and capacity are the result of new construction.

Capacity of schools are from the Long Range Facilities Plan.

89,897 31,843 18,686

96,375 34,589 10,411

\$ 113,591

\$ 89,298 34,566 13,696

77,560 21,531 35,899

21,945 18,013 84,475

69

\$ 111,630 48,402 27,837

86,214 28,325 15,802

80,340 12,153 10,660

\$ 65,621

23,307 20,630

25,489 42,725

2008

2009

2010

2011

2012

2013

2014

2015

2016

2017

Fiscal Year Ending June 30,

140,426

141,375

181,805

137,560

134,990

124,433

187,869

130,341

103,153

109,558

\$ 140,426

\$ 141,375

\$ 181,805

\$ 137,560

\$ 134,990

\$ 124,433

\$ 187,869

\$ 130,341

\$ 103,153

\$ 109,558

## WEEHAWKEN BOARD OF EDUCATION LAST TEN FISCAL YEARS

SCHEDULE OF REQUIRED MAINTENANCE EXPENDITURES BY SCHOOL FACILITY

Undistributed Expenditures - Required Maintenance for School Facilities

5 Building C - Roosevelt School 1 Building A - High School2 Building B - Webster School \* School Facilities

Other Facilities - District-wide

Total School Facilities

Grand Total

(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3) School facilities as defined under EFCFA #

## WEEHAWKEN BOARD OF EDUCATION AT JUNE 30, 2017

(Unaudited)

Exhibit J-20

## INSURANCE SCHEDULE

	Coverage	€ :	Deductible	-
Property (1)				
Real and personal property	\$ 500,000,000		\$ 5,000	
Extra expense	50,000,000		5,000	
Flood zones- Special Flood Hazard Area	20,000,000		500,000	
All other flood zones	75,000,000		10,000	
Earthquake	50,000,000		n/a	
Demolition / increased cost of construction	\$5,000,000/10,000,000		n/a	
Fire department service charge	10,000		n/a	
Arson reward	10,000		n/a	
Pollutant cleanup and removal	250,000		n/a	
Valuable papers & records	10,000,000		5,000	
General liability (1)				
Bodily injury & property damage, products / completed				
Operations; personal and advertising injury / sexual abuse	11,000,000		n/a	
Employee benefits liability	11,000,000		1,000	
Premises medical payments	10,000		n/a	
	per accident			
Terrorism	1,000,000		n/a	
Business auto (1)				
Combined single limit for bodily injury and property damage	11,000,000		1,000	
Uninsured/underinsured motorists - private passenger auto	1,000,000		1,000	
Uninsured/underinsured motorists - physical passenger auto	15,000	per person		
Omnispica undernispica motorists - an other venicles	30,000	per accident		
	5,000	per accident		
Description (including added in a	250,000	per accident		
Personal injury protection (including pedestrians)	5000-10000			
Medical payments			1,000	
Hired car physical damage	110,000		1,000	
Crime (1)				
Public employee dishonest with faithful performance	50,000		1,000	
Theft, disappearance and destruction-money & securities	10,000		500	
Forgery or alteration	50,000		1,000	
Theft, disappearance and destruction - money orders &	50,000		1,000	
counterfeit & paper currency	50,000		1,000	
	50,000		500	
Computer fraud	30,000		500	
Electronic data processing (1)			1 000	
Blanket hardware / software	1,160,480		1,000	
Coverage extensions:				
Transit	25,000		1,000	
Loss of income	10,000		1,000	
Boiler & machinery (1)				
Equipment breakdown	100,000,000		5,000	
Surety bonds (1)				
Treasurer	250,000		1,000	
Board secretary	250,000		1,000	
Student accident				
All students incl sports, football K-12	5,000,000		25,000	
Accident medical for volunteer workers	25,000		250	
School leaders errors and omissions	6,000,000		5,000	
Deliver lyaders errors and contestens	0,000,000		2,300	

<sup>(1)</sup> New Jersey School Boards Association Insurance Group Serviced by Brown & Brown Metro, Inc.

Source: district records

## GARBARINI & CO. P.C. Certified Public Accountants

REGISTERED MUNICIPAL ACCOUNTANTS
LICENSED PUBLIC SCOOL ACCOUNTANTS

285 Division Ave & Route 17 S. Carlstadt, NJ 07072 (201) 933-5566 www.garbarinicpa.com

Exhibit K-1

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed In Accordance with Government Auditing Standards

**Independent Auditor's Report** 

The Honorable President and Members of the Board of Education Weehawken School District County of Hudson Weehawken, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, State of New Jersey, the financial statements of governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Weehawken School District, in the County of Hudson, State of New Jersey (the "District"), as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the District's basic financial statements (the "financial statements"), and have issued our report thereon dated October 25, 2017.

## **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Weehawken Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance and Regulatory Compliance, Department of Education, and State of New Jersey.

We noted certain matters that we reported to the District in a separate report entitled, *Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance* dated October 25, 2017.

## Board of Education of the Weehawken School District Response to Findings

The District response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Paul W. Garbarini, CPA

Registered Municipal Accountant

Houdening & Co.

Land Harbarin

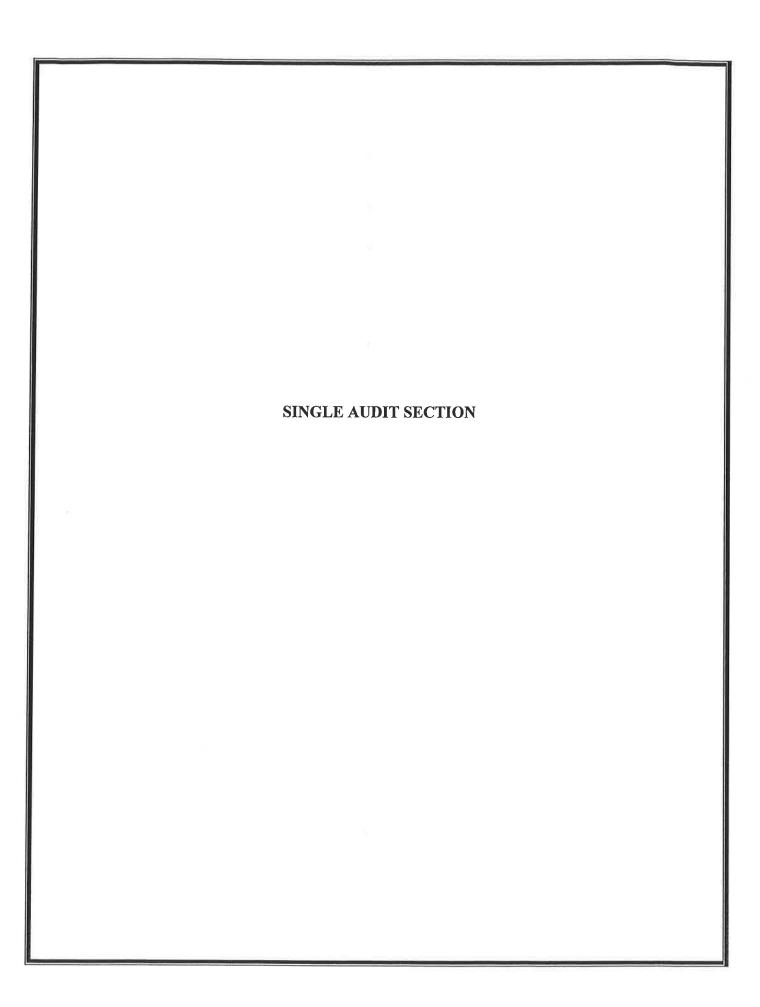
No. 534

Public School Accountant

No. 2415

Garbarini & Co. P.C. CPAs Carlstadt, New Jersey

October 25, 2017



## GARBARINI & CO. P.C. Certified Public Accountants

REGISTERED MUNICIPAL ACCOUNTANTS LICENSED PUBLIC SCOOL ACCOUNTANTS

285 Division Ave & Route 17 S. Carlstadt, NJ 07072 [201] 933-5566 www.garbarinicpa.com

Exhibit K-2

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS REQUIRED BY OMB UNIFORM GUIDANCE AND N.J. OMB CIRCULAR 15-08

## **Independent Auditor's Report**

The Honorable President and Members of the Board of Education Weehawken School District County of Hudson Weehawken, New Jersey

## Report on Compliance for Each Major Federal and State Program

We have audited the Board of Education of the Weehawken School District, in the County of Hudson, State of New Jersey (the "District") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *N.J. State Office of Management and Budget's (OMB) State Grant Compliance Supplement 15-08* that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2017. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedules of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on the compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and N.J. OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid. Those standards, Uniform Guidance and State Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures, as we consider necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the district's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2017.

### **Other Matters**

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with the Uniform Guidance and the N.J. State Office of Management and Budget's (OMB) State Grant Compliance Supplement 15-08, which are described in the accompanying schedule of findings and questioned costs as items 2017-001. Our opinion on each major federal program is not modified with respect to these matters.

The District's response to the noncompliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

## Report on Internal Control Over Compliance

The management of the District is responsible for establishing and maintaining effective internal control over compliance with requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with *Uniform Guidance and N.J. Circular 15-08*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency or a combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We identified certain deficiencies in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 2017-002, that we consider to be material weaknesses.

The District's response to the internal control over compliance findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the audit procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of *Uniform Guidance* and N.J. Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by Uniform Guidance and Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the District as of and for the year ended June 30, 2017 and the related notes to the financial statements, which collectively comprise the District's basic financial statements. We issued our report dated October 25, 2017 which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards as required by the Uniform Guidance and schedule of state financial assistance as required by New Jersey OMB Circular 15-08 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.

Paul W. Garbarini, CPA

Registered Municipal Accountant

Sand Harbaria

No. 534

Public School Accountant

No. 2415

Garbarini & Co. P.C. CPAs

Houlaning & Co.

Carlstadt, New Jersey

October 25, 2017

## WEEKHAWKEN BOARD OF EDUCATION SINGLE AUDIT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Exhibit K-3 Schedule A

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Program or Award Amount	Grant Period From	Period To	Balance at June 30, 2016	Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjust-	Repayment of Prior Year's Ralances	(Accounts Receivable)	Deferred Revenue	Due to Grantor June 30,
U.S. Department of Agriculture Passed-through State Dept, of Agriculture Enterprise Fund								!				DANIMA	101 600		107
Food Donation Program	10.555	171NJ304N1099	N/A	\$ 37,914	07/01/16	06/30/17		49	37,914		6				,
National School Lunch Program National School Lunch Program	10,555	171NJ304N1099 1616NJ304N1099	N/A N/A	200,042	07/01/16	06/30/17	(41 126)		186,070	(200,042)			(13,972)	•	
National School Breakfast Program	10.553	171NJ304N1099	N/A	28,904	07/01/16	06/30/17	(GITTLE)		26,631	(28,904)			(2.273)		
Institute Location break as I Program Total U.S. Department of Agriculture	10.553	1616NJ304NJ099	N/A	33,257	07/01/15	06/30/16	(6.985)		6,985	(266,860)	j.		(16.245)		
U.S. Department of Education Passod-through State Dept, of Education Special Rovenue Fund															
Title I, Part A	84,010	S010A160030		415,607	07/01/16	06/30/17			143,953	(369,486)			(77) 654)	46 131	
Title II Bort A Improvious Temples Continues Cont.	84,010	S010A150030		423,510	07/01/15	06/30/16	(210,789)		210,789				(1001)	10,121	
Title II Part A. Improving Teacher Quality State Grant	84.367A	\$36/B160029		61,243	07/01/16	06/30/17	8		56,891	(61,243)			(4,352)		
Title III English Language Acquisition State Grants	84.365	S365A160030		20,132	07/01/15	06/30/16	(1,65,12)		27,397				30		
Title III English Language Acquisition State Grants	84,365	S365A150030		15,329	07/01/15	06/30/16	(10.832)		10.832	(22,502)			(22,502)		
Title III Immigrant	84,365	S365A160030		6,924	07/01/16	06/30/17				(6.924)			(PCO 9)		
Title III Immigrant	84,365	S365A150030		12,677	07/01/15	06/30/16	(12,677)		12,677				(+77'0)		
I.D.E.A. Part B. Bastc Regular	84,027	H027A160100		319,845	07/01/16	06/30/17			218,777	(319,845)			(101,068)		
I.D.E.A. Part B. Preschool	84.027	H02/A150100		329,848	07/01/15	06/30/16	(59,726)		59,726				180		
	24.173	F11/3A160114		10,521	01/10//0	06/30/17				(10,321)			(10,321)		
Subtotal for I.D.E.A. Cluster						11	(59,726)		278,503	(330,166)			(416,821)		
Total U.S. Department of Education						11	(321,421)		741,042	(790.321)			(416,821)	46,121	
U.S. Dept. of Health and Human Services Passed-through State Dept. of Education General Fund															
Medical Assistance Program-ARRA Medical Assistance Program	93.778 93.778	1705NJ5MAP 1705NJ5MAP	N/A N/A	2,097	07/01/16	21/05/90			2,097 38,933	(2,097)			¥((00)		
Total U.S. Dept. of Health and Human Serv. Total Federal Financial Awards						1   1971	(369,582)	\$	41,030	(41,030)		8	(433,066) \$	46.121 5	
						ı						man december of			

## WEEKHAWKEN BOARD OF EDUCATION SINGLE AUDIT FOR THE FISCAL YEAR ENDED JUNE 30, 2017

# SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE

Budgetery	1	\$ 5.085	5.085		147,102	740.426	CTE 189 C	A1121 Pro. 1	420 C1	***	793,440	952.230		12.510	12.510	504	5,274,829		(55,618) 600,112	(55,618) 600,112	162.939	162,939	(55.618) 6,042,965		18875		5 (55618) \$ 6,048,846		
Balance at June 39, 2017 Deferred Due to Beason	1																		(19.570)	(19,570)			(075,91)		917	/16	\$ (18,653) \$		
(Accounts		. \$ (358)	(358)		(147,102)	(19.477)	(134.901)	(310,21)	(33,630)	103	* 898	- 13	32 ·	(1.242)	(1.242)	(54)	(389.218)						(925-686)		(5,881)		(a/C, (85)		
Repayment of Prior Adjust- Year's -ments Balances	Ì																												
Budgetary Expenditures		\$ (5,085)	(5.085)	200		(740,426)				ao	0 (793,440)			(12.510)	(12.510)		(5.274.829)		(600,112)	7 (600,112)	(162,939)	(162,939)	(6,042,965)		(5,881)	(3.801)	(0,045,840)		1 749 661
vver/ Cash vver) Cash ant Received	 	5 4,727	5,77		203.233	316,620	35.247	130,44:	11.969	33,172	793,440	176,2	1242	11264	11268	450	5.328,875		80.034 \$00.508 (80.034) \$6.159	556.667	162,939	162,939	. 6.054.251			300000	C. PCU,0		
Due to (Wallover) Graptor Amount		\$																							(i)	•			
Enline at June 20, 2016 (Accounts Receivable) Revenue		(1,043)	139831		(203,233)	•	(35,247)	(130,441)	(11.969)	(33,178)			(1.242)	(1350)			(416,660)		23.875	23,875			(417,703) 23,875		716	7	4 (7,705)		
Grant Period		06/30/17		06/30/17	06/30/16	06/30/17	06/30/16	06/30/16	06/30/16	06/30/16	06/30/17	06/30/17	06/30/16	06/30/17	06/30/17	/1/06/90			06/30/17		21/06/90				91/06/90				
From		07/01/16 07/01/15			07/01/15				07/01/15		07/01/16				07/01/16				07/01/16		07/01/16				07/01/16				
Program or Award Amount		5 5.085		147,102	203.233	351,824	1,441,112	150,232	682,962	016-320	793,440	2,971	12.510	12510	12.510	Ř			556,126		162.939				5.881				1748 561
Grant or State Project Number		17-100-010-3350-023		17-495-034-5120-044	16-495-034-5120-044	17-495-034-5120-084	17495-034-5120-085	17-495-034-5120-014	17-495-034-5094-003	10-495-0;4-5094-00;4	17-495-034-5094-001	17-495-034-5094-002	16-495-034-5120-098	16-495-034-5120-097	17.495-034-5120-097 17.495-034-5120-101	701-024-0150-105			17-495-034-5120-086 16-495-034-5120-086		17-495-034-5120-017				N/A N/A			termination:	- TTI
State Grantor Program Title	State Department of Agriculture Enterprise Fund	State School Lanch Program State School Lunch Program Total State Department of Agriculture	State Department of Education	General Fund Extraordinary Aid	Extraordinary Aid Special Education Aid	Security Aid	Adiatment Aid	Transportation Aid	Social Sociality Tax	Spella Security 18X Teachers' Pension and Annuity Fund	- Post Retirement Medical Teachers' Pension and Annuity Fund	Teachers' Pension and Annuity Fund - Long-Term Disability Insurance (LTDI)	PARCC Rendiness Aid	PARCC - Growth Aid	PARCE- Growth Aid Professional Learning Community Aid Have District Support Aid	nivi rodino latigati naci	General Fund Suotoial	Special Revenue Fund	Preschool Education Aid Preschool Education Aid	Special Revenue Fund Subtotal	Debt Service Fund Debt Service Aid Type II	Debt Sorvice Fund Subtotal	Total State Department of Education	State Department of Health Paracel-through Hudson County Dept. of Human Services	Special Revenue Fund NTIFF Safety Grant Prostam. NTIFF Safety Grant Prostam Total Gran Decomment of Lattick	Total State Change Mileta Canada	Total State Filtericial Passaulince	Less: Grants not subject to Major Program De.	On-Rehalf TD& Demaion and Medical Contributions & LTDI

## WEEHAWKEN BOARD OF EDUCATION NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit K-5

## **NOTE 1. GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Weehawken School District (the "District"). The District is defined in Note 1 to the basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedules of expenditures of federal awards and state financial assistance.

## **NOTE 2. BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the District's basic financial statements. The information in this schedule is presented in accordance with the requirements of 2 CFR 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. and N.J. OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in preparation of, the basic financial statements.

## NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$28,345) for the general fund and (\$14,020) for the special revenue fund. See Note 14 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance expenditures are reported in the Board's basic financial statements on a GAAP basis as presented as follow:

	<u>]</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$	41,030	\$ 5,274,829	\$ 5,315,859
Special Revenue Fund		790,321	605,993	1,396,314
Debt Service Fund			162,939	162,939
Food Service Fund		266,860	5,085	 271,945
Total Awards & Financial Assistance	\$	1,098,211	\$ 6,048,846	\$ 7,147,057

## WEEHAWKEN BOARD OF EDUCATION NOTES TO SCHEDULES OF EXPENDITURES OF AWARDS AND FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2017

Exhibit K-5

## NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## NOTE 5. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

## **NOTE 6. ADJUSTMENTS**

Amounts reported in the accompanying financial schedules under the column heading for adjustments, if any, represent fiscal year 2016 encumbrances, which were canceled in fiscal year 2017, canceled receivables, or amounts transferred to General Fund deferred revenue. Canceled encumbrances totaled \$0, canceled receivables totaled \$0, state aid deductions not received in cash totaled \$701,294 and amounts transferred to General Fund revenue totaled \$0.

Exhibit K-6

## Section I - Summary of Auditor's Results

Dollar threshold used to determ	ine type A and type B programs	\$ 7	50,000	
(Type B)	10.553/10.555/ 1616NJ304N1099	National Schoo	ol Lunch/ B	reakfast
	CFDA Number/ FEIN Numbers	Name of Federal Pro	ogram or (	Cluster
Any audit findings disclosed the accordance with 2 CFR 200 Identification of major programmer.		X Yes		No
Type of auditor's report issued programs:	on compliance for major	Unn	nodified	=
2) Significant deficiencies	s identified?	Yes	X	None Reported
Material weakness(s) id		Yes	X	No
Internal Control over major pro	ograms:			
Federal Awards				
Noncompliance material to bas	ic financial statement noted?	Yes	X	No
2) Significant deficiencies	s identified?	Yes	X	None Reported
1) Material weakness(s) i	dentified?	Yes	X	No
Internal Control over Financial	Reporting:			
Type of Auditors Report Issued	i	Unn	nodified	
(Reference – Section .516 and Requirements, Cost Principles, Federal Awards.)	.518 of Uniform Administrative and Audit Requirements for			

X

Yes

No

(518):

Auditee qualified as low-risk auditee?

Exhibit K-6

## Section I - Summary of Auditor's Results (Continued)

## **State Awards**

Dollar threshold used to programs:	distinguish between type A and type B	,	\$ 75	0,000	
Auditee qualified as low-	risk auditee?	X	Yes	19	No
Internal Control over Ma	jor Programs				
1) Material weakne	ss identified		Yes	X	No
, ,	iencies identified that are not material weaknesses?	X	Yes		
Type of Auditor's Report programs:	t Issued on compliance for major		**	1.0. 1	
	sed that are required to be reported in MB Circular Letter 15-08?	X	Yes	odified	No
Identification of major pr	ograms:				
	State Grant/ Project Number		Name of St	ate Progra	ım
(Type B)	17-495-034-5120-044		Extraord	inary Aid	
(Type B)	17-495-034-5120-089		Special Ed	ucation Aid	i
(Type B)	17-495-034-5120-084		Secur	ity Aid	
(Type A)	17-495-034-5120-085		Adjustn	nent Aid	
(Type B)	17-495-034-5120-014		Transpor	tation Aid	
(Type B)	17-495-034-5094-003			curity Tax	
(Type B)	17-495-034-5120-086		Preschool E	ducation A	id

Exhibit K-6

## Section II - Financial Statement Findings

[This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements, and abuse related to the financial statements for which Government Auditing Standards requires reporting in the Uniform Guidance and NJ OMB Circular 15-08. See paragraphs 13.15 and 13.35. See the AICPA Audit Guide Government Auditing Standards and Uniform Guidance Audits for further guidance on this schedule]

## "No matters reported"

## Section III - Federal Awards and State Financial Assistance Findings and Questioned Cost

[This section identifies audit findings required to be reported by 2 CFR section .516 of the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and NJOMB Circular 15-08, as applicable.

## FEDERAL AWARDS

## Finding 2017-001

Information on federal program: Medical Assistance Program (SEMI), CFDA # 97.778

## Criteria or Specific requirement:

The District's procedures should maximize its efforts under the SEMI Program for obtaining federal funding for special education services.

## **Condition:**

The District is not maximizing its efforts under the SEMI Program for obtaining federal funding for special education.

## Questioned Costs:- N/A

### **Context:**

Certain benchmarks are not being achieved in order to maximize SEMI revenue.

## Effect:

The District is not receiving the maximum amount of revenue entitled.

## Cause:

Program target percentages are not all being met.

### Recommendation:

That the district establish procedures to ensure that it maximizes its efforts under SEMI for obtaining federal reimbursement for special education services.

Exhibit K-6

Section III - Federal Awards and State Financial Assistance Findings and Questioned Cost

## FEDERAL AWARDS (continued):

## Views of responsible official and planned corrective actions:

Procedures will be reviewed, and a visit will be paid to another district to ensure proper training is obtained.

## **STATE AWARDS**

## Finding 2017-002

<u>Information on state program:</u> Extraordinary State Aid- State # 17-495-034-5120-044

## Criteria or specific requirement:

Extraordinary aid provides assistance to districts that have high costs for special needs students. All instructional and support services eligible costs must be included in the applications for the students in order to receive the calculated reimbursement.

## **Condition:**

The district did not maximize its efforts under the Extraordinary Aid Program.

## Questioned Costs: N/A

### Context:

During the testing of Extraordinary Aid reimbursements, it was determined that not all costs are being included in the applications. It was also determined that not all students which were eligible were included in the applications.

## Effect:

The District is not receiving the maximum amount of revenue entitled.

### Cause:

The director of pupil services only included tuition costs when applying for Extraordinary Aid and did not include all eligible students and their related costs.

## Recommendation:

The district should establish procedures to maximize their efforts under the Extraordinary Aid Program, by including other appropriate support services costs other than tuition on the student applications as well as including all eligible students and their respective costs.

Exhibit K-6

Section III - Federal Awards and State Financial Assistance Findings and Questioned Cost

## STATE AWARDS (continued):

## Management's response:

The Special Education consultant will be brought in to give in service training to the entire Special Education Department. The Business Administrator will work jointly with the Special Education Director on the application.

## SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND QUESTIONED COSTS OF PREPARED BY MANAGEMENT

Exhibit K-7

[This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, USOMB Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. (section .511(a)(b)) and NJ OMB's Circular Letter 04-04 and or 15-08, as applicable].

"No matter reported"

## CORRECTIVE ACTION PLAN

For the Fiscal Year Ended June 30, 2017

## Submit a CAP only if there are findings in the CAFR and/or the AMR Upload to the CAFR Repository with file name: CAP.PDF

SCHOOL DISTRICT/CHARTER/RENAISSANCE SCHOOL PROJECT

WEEHAWKEN BOARD OF EDUCATION		COUNTY HL	JDSON	
CONTACT PERSONROBERT BROW	N	TYPE OF AUDIT _	FINANCIAL	
TELEPHONE NUMBER 201-422-6125		DATE OF BOARD	MEETING <u>NOVEMBER 21.</u>	2017
EMAIL ADDRESS <u>bbrown@weehawk</u>	en.k12.nj.us			
RECOMMENDATION NUMBER	CORRECTIVE ACTION REQUIRED BY THE BOARD	METHOD OF IMPLEMENTATION	PERSON RESPONSIBLE FOR IMPLEMENTATION	PLANNED COMPLETION DATE OF IMPLEMENTATION
Gate fee cash receipts     categorized as miscellaneous     revenue did not contain the proper     documentation.		Pre-numbered tickets will start to be used. A cash reconciliation will be performed and tied to the bank deposit.	Athletic Director Business Office Clerical Assistant	Ongoing
2. The District is not maximizing its efforts under the Special Education Medicaid Initiative Program for obtaining federal funding for Special Education Services.		Procedures will be reviewed and a visit will be paid to another district to ensure proper training is obtained.	Special Education Department	Ongoing
	4/22/			/ /

BOARD SECRETARY/SCHOOL BUSINESS ADMINISTRATOR

DATE

## CORRECTIVE ACTION PLAN For the Fiscal Year Ended June 30, 2017

## Submit a CAP only if there are findings in the CAFR and/or the AMR Upload to the CAFR Repository with file name: CAP.PDF

SCHOOL DISTRICT/CHARTER/RENAISSANCE SCHOOL PROJECT

WEEHAWKEN BOARD OF EDUCATION		COUNTY HUD	SON	
CONTACT PERSON ROBERT BROW	N .	TYPE OF AUDIT	FINANCIAL	
TELEPHONE NUMBER 201-422-6125		DATE OF BOARD MI	EETING <u>NOVEMBER 21, 2</u>	2017
EMAIL ADDRESS <u>bbrown@weehawke</u>	en.k12.nj.us			
RECOMMENDATION NUMBER	CORRECTIVE ACTION REQUIRED BY THE BOARD	METHOD OF . IMPLEMENTATION	PERSON RESPONSIBLE FOR IMPLEMENTATION	PLANNED COMPLETION DATE OF IMPLEMENTATION

The District is not maximizing its
efforts under the Extraordinary Aid
Program. The Director of Pupil
Services only included tuition
costs and excluded other support
services. There were also a few
special needs students which
were eligible for the
reimbursement that we not
included.

A special Education consultant will be brought in to give in service training to the entire Special Education Department. The Business Administrator will work jointly with the Special Education Director on the application.

Special Education Director Business Administrator

May 2018

CHIEF SCHOOL ADMINISTRATOR

11/22/17 DATE

Rolet Brown

11/22/17

BOARD SECRETARY/SCHOOL BUSINESS ADMINISTRATOR

## CORRECTIVE ACTION PLAN For the Fiscal Year Ended June 30, 2017

## Submit a CAP only if there are findings in the CAFR and/or the AMR Upload to the CAFR Repository with file name: CAP.PDF

SCHOOL DISTRICT/CHARTER/RENAISSANCE SCHOOL PROJECT COUNTY HUDSON WEEHAWKEN BOARD OF EDUCATION TYPE OF AUDIT \_\_\_\_\_FINANCIAL CONTACT PERSON ROBERT BROWN DATE OF BOARD MEETING NOVEMBER 21, 2017 TELEPHONE NUMBER \_\_\_201-422-6125 EMAIL ADDRESS bbrown@weehawken.k12.nj.us PERSON RESPONSIBLE PLANNED COMPLETION CORRECTIVE ACTION METHOD OF RECOMMENDATION NUMBER DATE OF IMPLEMENTATION FOR IMPLEMENTATION REQUIRED BY THE BOARD **IMPLEMENTATION** All cash receipts School Principals Ongoing 4. Not all cash receipts contained all shall be brought to **Business Administrator** the proper documentation, the School Office therefore, prompt deposit could or Board Office. not be verified. Copies should be made and date stamped for that day. A deposit slip should be made up immediately and

the money taken to

the bank.

CHIEF SCHOOL ASMINISTRATOR

11/2/n DATE

polet from

BOARD SECRETARY/SCHOOL BUSINESS ADMINISTRATOR

11/22/17

ATE