



International Academy  
of Atlantic City Charter School

International Academy of Atlantic City Charter School

Comprehensive Annual Financial Report  
For the Fiscal Year Ended June 30, 2017

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
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## **INTRODUCTORY SECTION**



December 4, 2017

The Honorable President and Members  
of the Board of Trustees  
International Academy of Atlantic City Charter School  
Pleasantville, New Jersey

Dear Board Members:

The comprehensive annual financial report of the International Academy of Atlantic City Charter School (the "Charter School") for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Trustees (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the Charter School. All disclosures necessary to enable the reader to gain an understanding of the Charter School's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the Charter School's organizational chart, roster of officials and a list of consultants and advisors. The financial section includes the Independent Auditors' Report, management's discussion and analysis, the basic financial statements and notes providing an overview of the Charter School's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected economic and demographic information, financial trends and the fiscal capacity of the Charter School, generally presented on a multi-year basis. The Charter School is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations*, and New Jersey's OMB Circulars 04-04 and 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditors' reports on the internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

#### 1) REPORTING ENTITY AND ITS SERVICES:

The International Academy of Atlantic Charter School is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the Charter School are included in this report. The International Academy of Atlantic Charter School constitutes the Charter School's reporting entity.

1) REPORTING ENTITY AND ITS SERVICES: (Cont'd)

The mission of the International Academy of Atlantic City Charter School is to show mastery of a standards driven, international, college preparatory curriculum, delivered through proven, research based instruction. Students will develop positive values and social behaviors through a nurturing school climate and student culture activities. We will accomplish this mission by providing any child who enrolls in our school regardless of his or her background, socio-economic status, prior academic experience, or other factors with a world-class and proven college-preparatory public education in a student centered setting that emphasizes community, civic responsibility, and personal development as well as academic rigor.

The Charter School completed the 2016-2017 period; its second year of operation, with an enrollment of 341 students.

2) ECONOMIC CONDITION AND OUTLOOK:

Enrollment at the Charter School in 2016-17 was 341 students. The school is serving 433 students in 2017-18. We continue to monitor legislation in Atlantic City and Pleasantville which may affect future funding.

3) MAJOR INITIATIVES:

- **Standards-Driven Curriculum with Clear Student Learning Objectives (SLOs):** Our school will implement standards-driven curriculum that contains clearly defined student-learning objectives aligned to the NJ Performance Framework at both the grade level and content level. Our curriculum will be aligned with the Common Core State Standards and the New Jersey Core Curriculum Content Standards (CCCS), as well as with International standards. Our curriculum will not only ensure students are prepared for success in college but life beyond college as well.
- **International Theme:** The curriculum, textbooks, world language program, staff development, academic and community partnerships, and global perspective will drive the international theme. The school curriculum is not just based on state and federal standards in the U.S., but it is influenced by international standards and teachings.
- **Data-Driven Culture:** At our school, data will drive every decision we make, whether it is big or small. We will use data to drive high expectations, focus in on accountability, and measure performance. Data will be constantly gathered and analyzed to look at performance school-wide, at the grade level, at the individual classroom, and at the student level. It will be used to focus on improving teachers, learning, culture, and climate.
- **Clear goals, high expectations, and strong accountability for performance:** Our staff, students, and parents will know and support our goals and our expectations. Stakeholders across all levels of the school will be held accountable for high student performance—from the school director to the classroom teacher and all other staff in between.



### 3) MAJOR INITIATIVES: (Cont'd)

- **Effective Assessment & Intervention Strategies:** At our school, weekly assessment will be a key factor to improving student performance. Our assessments will drive classroom instruction, professional development, intervention, and enrichment. We will utilize various intervention strategies such as teacher tutoring and peer tutoring through student prefects, etc.
- **Research-based Effective Instructional Methods:** Teachers at our school will implement research-based, instructional methods. Teachers will receive extensive, job-embedded professional development concerning instructional delivery and class management techniques.
- **Intentional Use of Time:** Our school will maximize every minute within an already longer school day than in the local district schools. We understand that the efficient use of time is an extremely important driver of school success. Accordingly, we have created a school schedule that is very intentional and focuses heavily on ensuring students are proficient in reading and math in the lower grades. Students will have seven to ten periods of both English language arts and math each week in addition to other subjects.
- **Student Life Organization:** Our school will have a student life organization starting in grade 5, which will be an integral part of our educational model and an important part of every school day. Emphasizing the acquisition of “life skills” through real-life experiences, the SABIS Student Life Organization® is a student-led society that empowers pupils to hold real responsibility for many aspects of school life.
- **Home-to-school links:** We will encourage meaningful parent/guardian involvement and establish strong partnerships with a wide range of agencies that provide social, emotional, educational, and practical support for students.

### 4) INTERNAL ACCOUNTING CONTROLS:

Management of the Charter School is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the Charter School also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the Charter School's management.

As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to major federal and state award programs, as well as to determine that the Charter School has complied with applicable laws, regulations, contracts and grants.

5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the General, Special Revenue and Debt Service Funds. Project length budgets are approved for the capital improvements accounted for in the Capital Projects Fund. The final budget amount as amended for the period is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as restrictions, commitments and assignments of fund balance at June 30, 2017.

6) ACCOUNTING SYSTEM AND REPORTS:

The Charter School's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the Charter School is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements", Note 1.

7) CASH MANAGEMENT:

The investment policy of the Charter School is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements", Note 3. The Charter School has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8) RISK MANAGEMENT:

The Board carries various forms of insurance, including, but not limited to, general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. A schedule of the Charter School's insurance coverage is found on Exhibit J-20.

9) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board of Trustees.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act Amendments of 1996 and the related Federal OMB Circular A-133, *Audits of States, Local Governments, and Non-profit Organizations*, and New Jersey's OMB Circulars 04-04 and 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. The auditors' report on the basic financial statements and specific required supplementary information is included in the financial section of this report. The auditors' reports related specifically to the single audit are included in the single audit section of this report.

The Honorable President and Members  
of the Board of Trustees  
International Academy of Atlantic City Charter School  
Page 5  
December 4, 2017

10) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Board of Trustees of the International Academy of Atlantic City Charter School for their concern in providing fiscal accountability to the citizens and participating districts of the Charter School and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

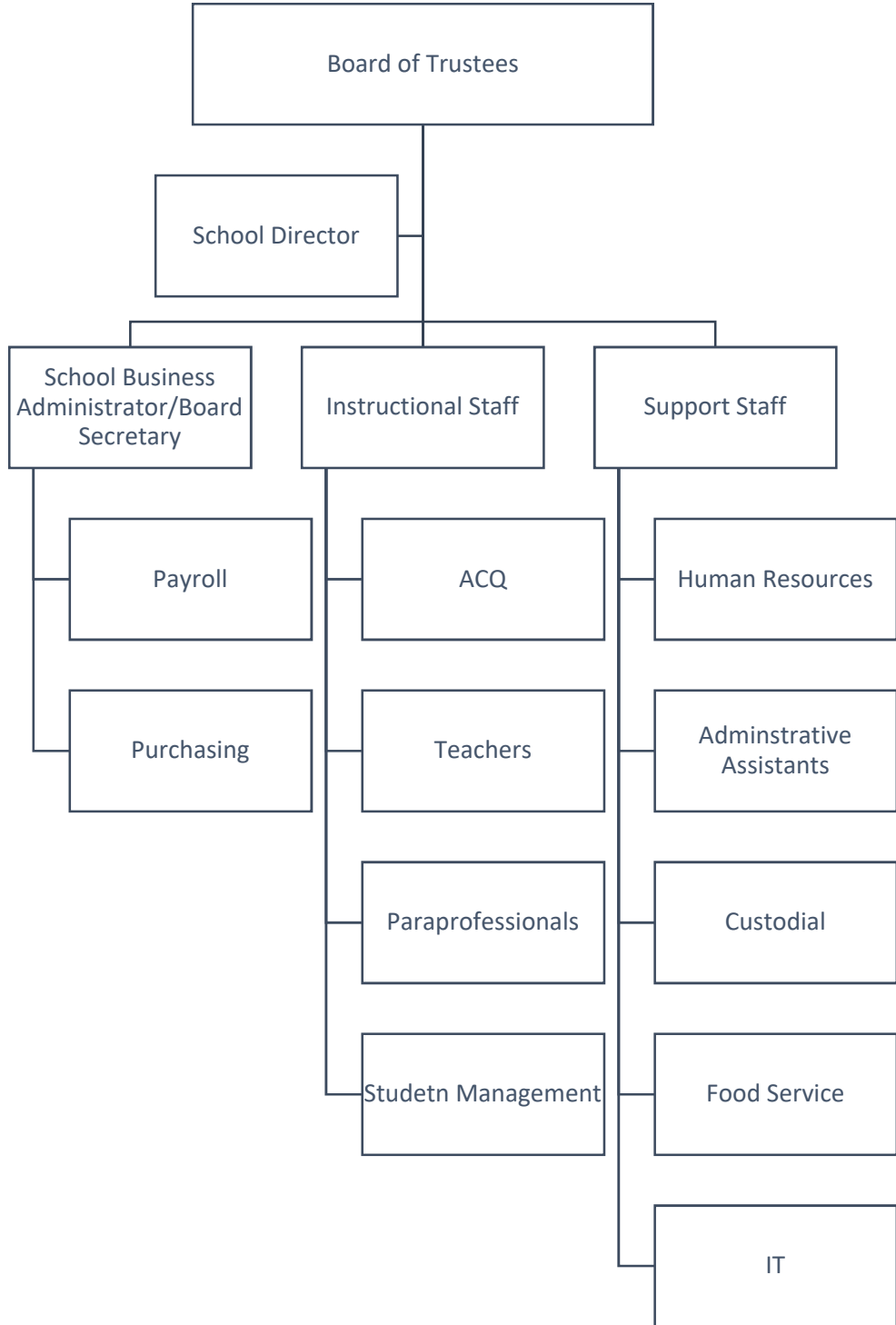


Dr. Natalie Chestnut  
Chief School Administrator



Dr. Brian Falkowski  
Business Administrator/Board Secretary

INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL  
ORGANIZATION CHART



INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL

ROSTER OF OFFICIALS

JUNE 30, 2017

<b>Board of Trustees</b>	<b>Position</b>	<b>Term Expires</b>
Ed Blake	Trustee	June 2018
Rolanda Brewer	Vice President	June 2018
Peter Caporilli	President	June 2018
Cydnee Phoenix	Trustee	June 2018
Stacey Zacharoff	Trustee	June 2018

<b>Other Officials</b>	<b>Title</b>
Dr. Natakia Chestnut	School Director
Dr. Brian Falkowski	School Business Administrator/Board Secretary

INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL  
CONSULTANTS AND ADVISORS

**AUDIT FIRM**

**BOWMAN & COMPANY LLP**  
601 White Horse Road  
Voorhees, NJ 08043-2493

**ATTORNEY**

**COOPER LEVENSON, P.A.**  
1112 Atlantic Avenue  
Atlantic City, New Jersey 08401

**OFFICIAL DEPOSITORY**

**TD Bank, N.A.**  
1701 Route 70 East  
Cherry Hill, New Jersey 08034

**FINANCIAL SECTION**

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Trustees  
International Academy of Atlantic City Charter School  
Egg Harbor Township, New Jersey 08234

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Charter School's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.



**Other Matters***Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the International Academy of Atlantic City Charter School's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, statistical section, and schedule of expenditures of federal awards are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedule of expenditures of state financial assistance, as required by State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 4, 2017 on our consideration of the International Academy of Atlantic City Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the International Academy of Atlantic City Charter School's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Scott P. Barron  
Certified Public Accountant  
Public School Accountant No. CS 02459

Voorhees, New Jersey  
December 4, 2017

Exhibit K-1

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Trustees  
International Academy of Atlantic City Charter School  
Egg Harbor Township, New Jersey 08234

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon dated December 4, 2017.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the International Academy of Atlantic City Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the International Academy of Atlantic City Charter School's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the International Academy of Atlantic City Charter School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Scott P. Barron  
Certified Public Accountant  
Public School Accountant No. CS 02459

Voorhees, New Jersey  
December 4, 2017

**REQUIRED SUPPLEMENTARY INFORMATION  
PART I**

## INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2017

(Unaudited)

As management of the International Academy of Atlantic City Charter School (hereafter referred to as the "Charter School"), we offer readers of the Charter School's annual financial report this narrative overview and analysis of the financial activities for the fiscal year that ended on June 30, 2017. The intent of this discussion and analysis is to look at the Charter School's financial performance as a whole; readers should also review the information furnished in our letter of transmittal, notes to the basic financial statements, and financial statements to enhance their understanding of the Charter School's financial performance.

### FINANCIAL HIGHLIGHTS

- The net position of the Charter School, which represents the difference between assets and liabilities, totaled \$830,775.09 at the close of the Charter School's fiscal year. The amount of \$780,625.69 represents the net position of governmental activities. The net position of Business-Type activities was \$50,149.40.
- As of the close of the first fiscal year, the Charter School's governmental funds reported combined ending fund balances of \$653,076.57. Of this combined balance, the \$108,333.34 was designated as non-spendable, \$12,250.00 was assigned for encumbrances, and \$532,493.23 was unassigned in the general fund.

### USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT

This comprehensive annual financial report consists of a series of financial statements. The statement of net position and the statement of activities provide information about the activities of the Charter School as a whole and present a longer-term view of the Charter School's finances. Fund financial statements for the governmental activities tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Charter School's operations in more detail than the government-wide statements by providing information about the Charter School's most significant funds.

#### Reporting the Charter School as a Whole

One of the most important questions asked about the Charter School's finances is, "Is the Charter School as a whole better off or worse off as a result of the fiscal year's activities?" The statement of net position and the statement of activities report information about the Charter School as a whole and about its activities in a way that helps answer this question.

These statements include *all* assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the *accrual basis of accounting*, which is similar to the accounting used by most private-sector companies. All of the current fiscal year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Charter School's *net position* and changes in it. You can think of the Charter School's net position - which represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources - as one way to measure the Charter School's financial health, or *financial position*. Over time, *increases or decreases* in the Charter School's net position is one indicator of whether its *financial health* is improving or deteriorating.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
(Unaudited)

**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

You will need to consider other nonfinancial factors, however, such as changes in the condition of the Charter School's capital assets, to assess the *overall health* of the Charter School.

Reporting the Charter School's Most Significant Funds

The fund financial statements provide detailed information about the most significant funds, not the Charter School as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Charter School, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Charter School can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

*Governmental funds* - governmental funds are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Charter School maintains two individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund and the special revenue fund, which are all considered major funds.

The Charter School adopts an annual budget for its general fund and special revenue fund. Budgetary comparison schedules have been provided to demonstrate compliance with these budgets.

*Proprietary Fund* - The Charter School maintains one type of proprietary fund; that being an enterprise fund. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Charter School uses an enterprise fund to account for its food service program.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide information for the food service program, which is considered a major fund.

*Fiduciary Funds* - fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the Charter School's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

*Notes to the Financial Statements* - the notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
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**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL AS A WHOLE

During the fiscal year, the Charter School increased its net position by \$662,307.70. In the analysis that follows, the focus is on the net position (Table A-1) and changes in net position (Table A-2) of the Charter School's governmental activities and business-type activities.

**Table A-1**  
**STATEMENTS OF NET POSITION**

	<u>Governmental</u> <u>Activities</u> <u>June 30, 2017</u>	<u>Business-Type</u> <u>Activities</u> <u>June 30, 2017</u>	<u>Governmental</u> <u>Activities</u> <u>June 30, 2016</u>	<u>Business-Type</u> <u>Activities</u> <u>June 30, 2016</u>	<u>Totals</u>
	<b>ASSETS:</b>				
Current and Other Assets	\$ 938,268.44	\$ 50,149.40	\$ 576,097.50	\$ 4,910.47	\$ 1,569,425.81
Capital Assets, net	147,899.27		165,693.16		313,592.43
Total Assets	<u>1,086,167.71</u>	<u>50,149.40</u>	<u>741,790.66</u>	<u>4,910.47</u>	<u>1,883,018.24</u>
<b>LIABILITIES:</b>					
Long-term Liabilities	20,350.15		5,026.42		25,376.57
Other Liabilities	285,191.87		568,431.88	4,775.44	858,399.19
Total Liabilities	<u>305,542.02</u>		<u>573,458.30</u>	<u>4,775.44</u>	<u>883,775.76</u>
<b>NET POSITION</b>					
Net Investment in Capital Assets	147,899.27		165,693.16		313,592.43
Unrestricted	632,726.42	50,149.40	2,639.20	135.03	685,650.05
Total Net Position	<u>\$ 780,625.69</u>	<u>\$ 50,149.40</u>	<u>\$ 168,332.36</u>	<u>\$ 135.03</u>	<u>\$ 999,242.48</u>

Total assets were \$1,086,167.71 at June 30, 2017. This was an increase from the prior year of \$662,307.70. The cash position increased \$608,571.28 as a result of operations in the governmental and business-type activities. Receivables at the end of the fiscal year were \$187,166.19, a decrease of \$64,715.25 as a result of collecting their sending district payments timely. The Charter School made \$108,333.34 in prepaid expenses. This was a decrease of \$136,446.16 from the prior year. In addition, capital assets (net) decreased \$17,793.89.

Liabilities were \$305,542.02 at June 30, 2017 which was an overall decrease of \$267,916.28 from the prior year. Accounts payable totaled \$129,177.07, intergovernmental accounts payable was \$156,014.80; and noncurrent liabilities were \$20,350.15.

The largest portion of net position at the close of the fiscal year is net investment in capital assets. This component represents the charter school's investment in capital assets net of accumulated depreciation. At June 30, 2017, the Charter School's net investment in capital assets was \$147,899.27, or 18.95%. The Charter School uses these assets to provide educational services to students; consequently, these assets are not available for future spending.

The last component of the Charter School's net position, or (81.05%), represents resources that are unrestricted, which was \$632,726.42. Total net position increased by \$662,307.39 compared to the prior year.



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
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**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL AS A WHOLE (CONT'D)

Table A-2 reflects changes in net position for the Charter School's fiscal year which ended June 30, 2017, and its prior year June 30, 2016.

**Table A-2**  
**STATEMENTS OF ACTIVITIES**

	<u>Governmental</u> <u>Activites</u>	<u>Business-Type</u> <u>Activities</u>	<u>Governmental</u> <u>Activites</u>	<u>Business-Type</u> <u>Activities</u>	<u>Total</u>
	<u>June 30, 2017</u>		<u>June 30, 2017</u>		
Revenues:					
Program Revenues:					
Charges for Services				\$ 1,747.89	\$ 1,747.89
Operating Grants and Contributions	\$ 419,021.88	\$ 222,932.35	\$ 446,515.76	127,723.56	1,216,193.55
Capital Grants and Contributions			61,039.00		61,039.00
General Revenues:					
Charter School Aid	4,414,091.24		3,333,044.00		7,747,135.24
Miscellaneous Income	20,817.09		2,915.26		23,732.35
Transfers	(56,885.02)	56,885.02	(57,947.49)	57,947.49	
<b>Total Revenues</b>	<b>4,797,045.19</b>	<b>279,817.37</b>	<b>3,785,566.53</b>	<b>187,418.94</b>	<b>9,049,848.03</b>
Expenses:					
Regular Instruction	1,842,254.97		1,490,434.32		3,332,689.29
Special Education Instruction	187,932.69		71,549.24		259,481.93
Support Services and Undistributed Costs:					
Student and Instruction Related Services	299,678.75		281,792.73		581,471.48
School Administrative Services	945,640.10		1,002,411.92		1,948,052.02
Plant Operation and Maintenance	466,294.24		468,076.29		934,370.53
Unallocated Benefits	442,951.11		302,969.67		745,920.78
Food Service		229,803.00		187,283.91	417,086.91
<b>Total Expenses</b>	<b>4,184,751.86</b>	<b>229,803.00</b>	<b>3,617,234.17</b>	<b>187,283.91</b>	<b>8,219,072.94</b>
Change in Net Position	612,293.33	50,014.37	168,332.36	135.03	830,775.09
Net Position, Beginning	168,332.36	135.03			168,467.39
Net Position, June 30	<b>\$ 780,625.69</b>	<b>\$ 50,149.40</b>	<b>\$ 168,332.36</b>	<b>\$ 135.03</b>	<b>\$ 999,242.48</b>

During the fiscal years 2017 and 2016, the Charter School's total revenues were \$5,076,862.56 and \$3,972,985.02 respectively. Key elements of the revenues for fiscal year 2017 were attributable to the following:

- Operating grants and contributions were \$641,954.23 or 12.64%. These were grants in the governmental activities of \$419,021.88 and in the business-type activities of \$222,932.35
- Charter School Aid totaled \$4,414,091.24 or 86.95% which was \$4,195,151.00 from local education agencies and \$218,940.24 direct from the state.
- Other revenue was miscellaneous revenue sources of \$20,817.09 or .41% in the governmental activities.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Management's Discussion and Analysis (continued)  
 Fiscal Year Ended June 30, 2017  
 (Unaudited)

**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL AS A WHOLE (CONT'D)

During the fiscal year ending June 30, 2017, the Charter School's total expenses were \$4,414,554.86. This was an increase of \$610,036.78 compared to the prior year. Key elements of fiscal year 2017 expenditures were attributable to the following:

- Instructional expense for regular instruction total, and special education instruction totaled \$2,030,187.66 or 45.99% of all expenditures.
- Support services and undistributed costs which included student and instruction related services, administrative services, plant operations and maintenance, and unallocated benefits totaled \$2,154,564.20 or 48.81% of all expenditures.
- Food services expenditures were \$229,803.00 or 5.20% of all expenditures.

The net cost of governmental activities is shown in Table A-3.

**Table A-3**  
**NET COST OF GOVERNMENTAL ACTIVITIES**

	<u>2017</u>		<u>2016</u>	
	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>
Regular Instruction	\$ 1,842,254.97	\$ 1,603,772.39	\$ 1,490,434.32	\$ 1,247,880.51
Special Education Instruction	187,932.69	187,932.69	71,549.24	71,549.24
Support Services and Undistributed Costs:				
Student and Instruction Related Services	299,678.75	224,892.86	281,792.73	100,015.78
School Administrative Services	945,640.10	945,640.10	1,002,411.92	1,002,411.92
Plant Operation and Maintenance	466,294.24	466,294.24	468,076.29	407,037.29
Unallocated Benefits	442,951.11	337,197.70	302,969.67	280,784.67
Food Service	229,803.00	6,870.65	187,283.91	57,812.46
<b>Total Expenses</b>	<b><u>\$ 4,414,554.86</u></b>	<b><u>\$ 3,772,600.63</u></b>	<b><u>\$ 3,804,518.08</u></b>	<b><u>\$ 3,167,491.87</u></b>

THE CHARTER SCHOOL'S FUNDS

Governmental Funds

As the Charter School completed the fiscal year, its governmental funds reported a *combined* fund balances of \$653,076.57.

*General Fund* - The general fund is the general operating fund of the Charter School and is used to account for the inflows and outflows its of financial resources. The acquisition of certain capital assets, such as equipment, is accounted for in the general fund when it is responsible for the financing of such expenditures.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
(Unaudited)

**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL'S FUNDS (CONT'D)

Governmental Funds (Cont'd)

General Fund (Cont'd)

During the fiscal year, the fund balance of the Charter School's general fund increased by \$645,410.95. The primary factors affecting the fund balance of the general fund are as follows:

- Total revenues (Table A-4) for fiscal years 2017 and 2016 were \$4,514,000.74, and \$3,335,959.26 respectively. These revenues were unrestricted miscellaneous revenues of \$20,807.09 in 2017 and \$2,915.26 in 2016; Charter School Aid for 2017 and 2016 were \$4,195,151.00 and \$3,200,979.00 respectively; categorical state aid of \$195,529.00 in 2017 and \$132,065.00 in 2016. In fiscal year 2017 the Charter was approved into the TPAF Fica system and received state reimbursements in the amount of \$102,503.65.

**Table A-4**  
**SUMMARY OF GENERAL FUND REVENUE**

	<u>June 30, 2017</u>	<u>June 30, 2016</u>
Revenues:		
Local Sources:		
Unrestricted Miscellaneous Revenue	\$ 20,817.09	\$ 2,915.26
State Sources:		
Charter School Aid	4,195,151.00	3,200,979.00
Categorical Aid	195,529.00	132,065.00
Other State Sources	102,503.65	
Total State Sources	4,493,183.65	3,333,044.00
Total Revenues	\$ 4,514,000.74	\$ 3,335,959.26

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
(Unaudited)

**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL'S FUNDS (CONT'D)

Governmental Funds (Cont'd)

General Fund (Cont'd)

- Total expenditures (Table A-5) were \$3,811,704.77 in fiscal year 2017 and \$3,270,346.15 in fiscal year 2016. The expenditures for fiscal year 2017 included regular and special education instruction which totaled \$1,762,323.92; student and instruction related services of \$224,892.86; administrative services of \$942,138.64; plant operations and maintenance of \$466,294.24; unallocated benefits of \$336,962.70 and social security of \$79,092.41.

**Table A-5**  
**SUMMARY OF GENERAL FUND EXPENDITURES**

	<u>June 30, 2017</u>	<u>June 30, 2016</u>
Regular Instruction	\$ 1,574,391.23	\$ 1,238,611.35
Special Education Instruction	187,932.69	71,549.24
Support Services and Undistributed Costs:		
Student and Instruction Related Services	224,892.86	100,015.78
School Administrative Services	942,138.64	995,191.15
Plant Operations and Maintenance	466,294.24	467,352.76
Unallocated Benefits	336,962.70	280,725.92
Social Security	79,092.41	
Capital Outlay		116,899.95
	<u>\$ 3,811,704.77</u>	<u>\$ 3,270,346.15</u>
Total General Fund Expenditures	<u>\$ 3,811,704.77</u>	<u>\$ 3,270,346.15</u>

*Special Revenue Fund* - The special revenue fund is used to account for and report the proceeds of specific revenue sources, such as state or federal government grants, that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The activity in the Charter School's first fiscal year resulted from the Charter School administering and operating programs funded by the following federal awards: Title I, Part A; Title II, Part A, Improving Teacher Quality; I.D.E.A. Part B, Basic, New Jersey Charter School Planning Grant, New Jersey Charter School Implementation Grant and a grant from a local source. Total revenues were \$339,929.47 and total expenditures were \$339,929.47 from these programs.

Proprietary Funds

*Food Service Fund* - the Charter School completed its first fiscal year with a net position of \$135.03. The key elements that resulted in this net position were the following:

- Total revenues and other financing sources were \$279,817.37 which included \$2,634.94 state school lunch program; \$154,263.76 federal school lunch program; \$64,219.60 federal school breakfast program, \$1,814.60 after school snack program and \$56,885.02 Board of Trustees contributions.
- Total expenditures were \$222,932.35.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Management's Discussion and Analysis (continued)  
Fiscal Year Ended June 30, 2017  
(Unaudited)

**USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CONT'D)**

THE CHARTER SCHOOL'S FUNDS (CONT'D)

Governmental Funds (Cont'd)

General Fund Budgetary Highlights

The final budgetary basis revenue estimate was \$4,390,680.00, which was a decrease of \$1,164,897.00 over the original budgeted estimate. Total budgeted revenues realized equaled \$4,514,000.74.

The final budgetary basis expenditure appropriation estimate was \$4,300,000.00, which was a decrease of \$1,107,601.00 over the original budgeted estimate. Actual expenditures were less than the final budget estimate by \$431,410.21.

Special Revenue Fund Budgetary Highlights

The final budget estimate in the special revenue fund was \$363,177.24. Realized revenues and actual expenditures were \$339,929.47.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

The Charter School's capital asset balance for its governmental activities as of June 30, 2017 amounted to a historical cost of \$177,938.80, or \$147,899.27 net of accumulated depreciation (see Table A-6). This balance of capital assets includes equipment. At June 30, 2017, business-type activities had no capital assets.

**Table A-6**  
**CAPITAL ASSETS (NET OF ACCUMULATED DEPRECIATION)**

	Governmental Activities	
	<u>2017</u>	<u>2016</u>
Equipment	\$ 66,169.15	\$ 66,169.00
Furniture	111,769.80	111,769.80
Less Accumulated Depreciation	(30,039.68)	(12,245.79)
Net Capital Assets	\$ 147,899.27	\$ 165,693.01

Additional information on the Charter School's capital assets can be found in note 6.

Long-term Debt

*Compensated Absences.* The Charter School has no debt; however, at the end of the first fiscal year, the Charter Schools had a liability of \$20,350.14 in the governmental activities for compensated absences. These liabilities represent the Charter School's contractual obligation to compensate employees for accumulated unused vacation time.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**

Management's Discussion and Analysis (continued)

Fiscal Year Ended June 30, 2017

(Unaudited)

**THE FUTURE OUTLOOK**

The Charter School maintained its budget through the revenues that flow through students' district of residence, state and federal grants and revenues from local sources. As a charter school, revenues are driven by the residency of its student population and the level of enrollment of students in those districts. The Charter School expects to increase its enrollment in its third fiscal year.

**CONTACTING THE CHARTER SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our parents, taxpayers, investors, and creditors with a general overview of the Charter School's finances and to show the Charter School's accountability for the revenues it receives. If you have any questions about this report or need additional information, contact Dr. Brian Falkowski, School Business Administrator, at International Academy of Atlantic City, c/o School Business Office, LLC. 10 Centre Drive, Monroe, New Jersey 08831.

## **BASIC FINANCIAL STATEMENTS**

**GOVERNMENT-WIDE FINANCIAL STATEMENTS**



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Statement of Net Position  
June 30, 2017

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 655,379.12	\$ 37,539.19	\$ 692,918.31
Receivables, net	174,555.98	12,610.21	187,166.19
Prepaid Expenses	108,333.34		108,333.34
Capital Assets, net (Note 5)	<u>147,899.27</u>		<u>147,899.27</u>
<b>Total Assets</b>	<u>1,086,167.71</u>	<u>50,149.40</u>	<u>1,136,317.11</u>
<b>LIABILITIES:</b>			
Accounts Payable	129,177.07		129,177.07
Payable to Local Government	156,014.80		156,014.80
Noncurrent Liabilities (Note 7): Due within One Year	<u>20,350.15</u>		<u>20,350.15</u>
<b>Total Liabilities</b>	<u>305,542.02</u>		<u>305,542.02</u>
<b>NET POSITION:</b>			
Net Investment in Capital Assets	147,899.27		147,899.27
Unrestricted	<u>632,726.42</u>	<u>50,149.40</u>	<u>682,875.82</u>
<b>Total Net Position</b>	<u>\$ 780,625.69</u>	<u>\$ 50,149.40</u>	<u>\$ 830,775.09</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2017

Functions / Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position			
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
Regular Instruction	\$ 1,842,254.97		\$ 238,482.58		\$ (1,603,772.39)	\$ (1,603,772.39)	
Special Education Instruction	187,932.69				(187,932.69)	(187,932.69)	
Support Services and Undistributed Costs:							
Student and Instruction Related Services	299,678.75		74,785.89		(224,892.86)	(224,892.86)	
School Administrative Services	945,640.10				(945,640.10)	(945,640.10)	
Plant Operations and Maintenance	466,294.24				(466,294.24)	(466,294.24)	
Unallocated Benefits	442,951.11		105,753.41		(337,197.70)	(337,197.70)	
Total Governmental Activities	4,184,751.86		419,021.88		(3,765,729.98)	(3,765,729.98)	
Business-Type Activities:							
Food Service	229,803.00		222,932.35		\$ (6,870.65)	(6,870.65)	
Total Business-Type Activities	229,803.00		222,932.35		(6,870.65)	(6,870.65)	
Total Government	\$ 4,414,554.86	\$ -	\$ 419,021.88	\$ -	(3,765,729.98)	(6,870.65)	(3,772,600.63)
General Revenues:							
Charter School Aid				4,414,091.24		4,414,091.24	
Miscellaneous Income				20,817.09		20,817.09	
Transfers				(56,885.02)	56,885.02		
Total General Revenues and Transfers				4,378,023.31	56,885.02	4,434,908.33	
Change in Net Position				612,293.33	50,014.37	662,307.70	
Net Position -- July 1				168,332.36	135.03	168,467.39	
Net Position -- June 30				\$ 780,625.69	\$ 50,149.40	\$ 830,775.09	

The accompanying Notes to Financial Statements are an integral part of this statement.

**FUND FINANCIAL STATEMENTS**

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Governmental Funds  
 Balance Sheet  
 June 30, 2017

	General Fund	Special Revenue Fund	Total Governmental Funds
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 655,379.12		\$ 655,379.12
Interfund Accounts Receivable:			
Special Revenue Fund	104,900.23		104,900.23
Fiduciary Fund	1,642.05		1,642.05
Intergovernmental Accounts Receivable:			
State	8,508.70		8,508.70
Federal		\$ 104,900.23	104,900.23
Other LEAs - State Aid	59,505.00		59,505.00
Prepaid Expenses	108,333.34		108,333.34
<b>Total Assets</b>	<b>\$ 938,268.44</b>	<b>\$ 104,900.23</b>	<b>\$ 1,043,168.67</b>
<b>LIABILITIES AND FUND BALANCES:</b>			
<b>Liabilities:</b>			
Accounts Payable	\$ 129,177.07		\$ 129,177.07
Interfund Accounts Payable:			
General Fund		\$ 104,900.23	104,900.23
Intergovernmental Accounts Payable:			
Other LEAs - State Aid	156,014.80		156,014.80
<b>Total Liabilities</b>	285,191.87	104,900.23	390,092.10
<b>Fund Balances:</b>			
Non Spendable:			
Prepaid Expenses	108,333.34		108,333.34
Assigned:			
Encumbrances	12,250.00		12,250.00
Unassigned:			
General Fund	532,493.23		532,493.23
<b>Total Fund Balances</b>	653,076.57		653,076.57
<b>Total Liabilities and Fund Balances</b>	<b>\$ 938,268.44</b>	<b>\$ 104,900.23</b>	
 Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:			
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$177,938.95 and the accumulated depreciation is \$30,039.68.			147,899.27
Long-term liabilities, including compensated absences, are not due and payable in the current period and therefore are not reported as liabilities in the funds.			(20,350.15)
			<b>\$ 780,625.69</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Governmental Funds  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2017

	General Fund	Special Revenue Fund	Total Governmental Funds
<b>REVENUES:</b>			
Local Sources	\$ 20,817.09		\$ 20,817.09
State Sources	4,493,183.65		4,493,183.65
Federal Sources		\$ 339,929.47	339,929.47
<b>Total Revenues</b>	<b>4,514,000.74</b>	<b>339,929.47</b>	<b>4,853,930.21</b>
<b>EXPENDITURES:</b>			
Regular Instruction	1,574,391.23	238,482.58	1,812,873.81
Special Education Instruction	187,932.69		187,932.69
Support Services and Undistributed Costs:			
Student and Instruction Related Services	224,892.86	74,785.89	299,678.75
School Administrative Services	942,138.64		942,138.64
Plant Operations and Maintenance	466,294.24		466,294.24
Unallocated Benefits	336,962.70	26,661.00	363,623.70
Social Security	79,092.41		79,092.41
<b>Total Expenditures</b>	<b>3,811,704.77</b>	<b>339,929.47</b>	<b>4,151,634.24</b>
Excess (Deficiency) of Revenues over Expenditures	702,295.97		702,295.97
<b>OTHER FINANCING SOURCES (USES):</b>			
Transfer to Enterprise Fund	(56,885.02)		(56,885.02)
<b>Total Other Financing Sources and Uses</b>	<b>(56,885.02)</b>		<b>(56,885.02)</b>
<b>Net Change in Fund Balances</b>	<b>645,410.95</b>		<b>645,410.95</b>
Fund Balance -- July 1	7,665.62		7,665.62
Fund Balance -- June 30	\$ 653,076.57	\$ -	653,076.57

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**

Reconciliation of the Statement of Revenues, Expenditures,  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For the Fiscal Year Ended June 30, 2017

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Total Net Change in Fund Balances - Governmental Funds	\$ 645,410.95
Amounts reported for governmental activities in the statement of activities (A-2) are different because:	
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.	
Depreciation Expense	(17,793.89)
In the statement of activities, certain operating expenses, (e.g., compensated absences; insurance) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).	
	<u>(15,323.73)</u>
Change in Net Position of Governmental Activities	<u>\$ 612,293.33</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Statement of Net Position  
Proprietary Funds  
June 30, 2017

	Business-Type Activities -- Enterprise Funds
	<u>Food Service</u>
<b>ASSETS:</b>	
Current Assets:	
Cash and Cash Equivalents	\$ 37,539.19
Intergovernmental Accounts Receivable:	
Federal	12,463.69
State	146.52
	50,149.40
Total Current Assets	50,149.40
Total Assets	50,149.40
<b>LIABILITIES:</b>	
Total Liabilities	-
<b>NET POSITION:</b>	
Unrestricted	50,149.40
Total Net Position	\$ 50,149.40

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Statement of Revenues, Expenses, and Changes in Fund Net Position  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2017

	Business-Type Activities -- Enterprise Funds
	<u>Food Service</u>
OPERATING EXPENSES:	
Cost of Sales Reimbursable Programs	\$ 172,482.98
Salaries	56,885.02
Supplies and Materials	435.00
	229,803.00
Total Operating Expenses	229,803.00
Operating Income (Loss)	(229,803.00)
NONOPERATING REVENUES:	
State Sources:	
State School Lunch Program	2,634.94
Federal Sources:	
National School Lunch Program	154,263.76
National School Breakfast Program	64,219.05
After School Snack Program	1,814.60
	222,932.35
Total Nonoperating Revenues	222,932.35
Income (Loss) before Contributions and Transfers	(6,870.65)
Operating Transfer In - General Fund	56,885.02
Change in Net Position	50,014.37
Net Position, July 1	135.03
Net Position, June 30	\$ 50,149.40

The accompanying Notes to Financial Statements are an integral part of this statement.



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Statement of Cash Flows  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2017

	Business-Type Activities -- Enterprise Funds
	Food Service
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Payments to Employees	\$ (56,885.02)
Payments to Suppliers	(181,488.63)
	(238,373.65)
Net Cash Provided by (used for) Operating Activities	(238,373.65)
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>	
Federal Sources	216,418.54
State Sources	2,609.28
Subsidies and Transfers	56,885.02
	275,912.84
Net Cash Provided by (used for) Non-Capital Financing Activities	275,912.84
Net Increase (Decrease) in Cash and Cash Equivalents	37,539.19
Cash and Cash Equivalents, July 1	-
Cash and Cash Equivalents, June 30	\$ 37,539.19
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)</b>	
by Operating Activities:	
Operating Income (Loss)	\$ (229,803.00)
Adjustments to Reconcile Operating Income (Loss) to Net Cash	
Provided by (used for) Operating Activities:	
Increase (Decrease) in Interfund Payable	(3,795.21)
Increase (Decrease) in Accounts Payable	(4,775.44)
	(8,570.65)
Total Adjustments	(8,570.65)
Net Cash Provided by (used for) Operating Activities	\$ (238,373.65)

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Fiduciary Funds  
 Statement of Fiduciary Net Position  
 June 30, 2017

	Agency Funds	
	Student Activity	Payroll
<b>ASSETS:</b>		
Cash and Cash Equivalents	\$ 122.62	\$ 4,301.47
Accounts Receivable	1,642.05	
Total Assets	\$ 1,764.67	\$ 4,301.47
<b>LIABILITIES:</b>		
Payroll Deductions and Withholdings		\$ 4,301.47
Interfund Accounts Payable:		
Due to General Fund	\$ 1,642.05	
Payable to Student Groups	122.62	
Total Liabilities	\$ 1,764.67	\$ 4,301.47

The accompanying Notes to Financial Statements are an integral part of this statement.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**

Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2017

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the International Academy of Atlantic City Charter School (the "Charter School") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

**Description of the Financial Reporting Entity**

The Charter School is a K-4 charter school located in the County of Atlantic, State of New Jersey. It was created on October 15, 2014 through the approval of its New Jersey Charter Schools Application by the State of New Jersey, Department of Education. As a charter school, the International Academy of Atlantic City Charter School functions independently through a Board of Trustees (the "Board"). In accordance with the bylaws of the Charter School, the Board is to consist of no less than five and no more than nine individuals. The number of ex-officio members shall be no more than four members including the school principal. Ex-officio members do not have a right to vote. The Board's responsibility is to supervise and control the operations of the Charter School. The purpose of the Charter School is to educate students in grades Kindergarten through Third at its elementary school. The Charter School has an approximate enrollment at June 30, 2017 of 341.

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the Charter School over which the Board exercises operating control.

**Component Units**

In evaluating how to define the Charter School for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*, and GASB Statement No. 80, *Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14*. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Component Units (Cont'd)**

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

Based upon the application of these criteria, the Charter School has no component units.

**Government-wide and Fund Financial Statements**

The Charter School's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the Charter School to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the Charter School segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the Charter School. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Revenues from the Charter School's student's district of residence are recognized as revenues in the year for which they are established based on enrollment. In accordance with New Jersey State Statute, the Charter School is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Charter School considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Revenues from the Charter School's student's district of residence, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the Charter School.

The Charter School reports the following major governmental funds:

**General Fund** - The general fund is the primary operating fund of the Charter School. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the Charter School includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Proprietary funds are used to account for the Charter School's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The Charter School reports the following major proprietary funds:

**Enterprise Funds**

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the Charter School.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Additionally, the Charter School reports the following fund types:

Fiduciary funds are used to account for assets held by the Charter School on behalf of outside related organizations or on behalf of other funds within the Charter School. The fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The Charter School maintains the following fiduciary funds:

**Agency Funds** - Agency funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The Charter School retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The Charter School maintains the following agency funds: student activity fund and payroll fund.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues.

**Budgets / Budgetary Control**

Annual appropriated budgets are prepared in the spring of each fiscal year for the general and special revenue funds, and are submitted to the county office of education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the budget line account system promulgated by the State of New Jersey Department of Education for Charter Schools and based on the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1 and exhibit C-2 include all amendments to the adopted budget, if any.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Budgets / Budgetary Control (Cont'd)**

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the Charter School does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting.

**Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the Charter School has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey Charter Schools are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey Charter Schools.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Inventories**

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Tuition Receivable**

The Charter School Program Act of 1995 specifically prohibits a charter school from charging tuition to students who reside in the district of residence of the Charter School or are non-resident students.

**Revenues from District of Residence, Region of Residence and Non-Resident Districts**

The Charter School's primary source of revenue is from the district of residence, region of residence or non-resident districts from which its students are enrolled in the Charter School. The amounts are calculated from the most recent budget data of the student's district.

**Local Levy – Equalization Aid State and Local Share** – The charter school's funding is pursuant to the *School Funding Reform Act of 2008*, which states the school district of residence shall pay directly to the charter school for each student enrolled in the charter school who resides in the district an amount equal to 90% of the sum of the budget year equalization aid per pupil and the pre-budget year general fund tax levy per pupil inflated by the CPI rate most recent to the calculation.

**Special Education / Security Aid** – The school district of residence shall pay directly to the charter school the security aid attributable to the student and a percentage of the district's special education categorical aid equal to the percentage of the district's special education students enrolled in the charter school.

**Prepaid Expenses**

Prepaid expenses recorded on the statement of net position and government-wide financial statements, governmental fund financial statements, and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2017

**Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the Charter School, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

**Capital Assets**

Capital assets represent the cumulative amount of capital assets owned by the Charter School. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.



**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Capital Assets (Cont'd)**

The Charter School's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Furniture	3 - 15 Years
Equipment	3 - 15 Years

The Charter School does not possess any infrastructure assets.

**Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the Charter School is eligible to realize the revenue.

**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The Charter School uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Charter School or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The Charter School applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Fund Balance**

The Charter School reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the Charter School is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The Charter School's classifications, and policies for determining such classifications, are as follows:

***Nonspendable*** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

***Restricted*** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

***Committed*** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Charter School's highest level of decision-making authority, which, for the Charter School, is the Board of Trustees. Such formal action consists of an affirmative vote by the Board of Trustees, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Trustees removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

***Assigned*** - The assigned fund balance classification includes amounts that are constrained by the Charter School's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Trustees or by the business administrator, to which the Board of Trustees has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Trustees.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Balance (Cont'd)**

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the Charter School to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the Charter School to spend fund balances, if appropriate, in the following order: committed, assigned, than unassigned.

**Interfund Activity**

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the Charter School's deposits might not be recovered. Although the Charter School does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the Charter School in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the Charter School relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized. As of June 30, 2017, none of the Charter School's bank balances of \$729,911.31 were exposed to custodial risk.

**Note 3: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2017 consisted of intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the Charter School's individual major and fiduciary funds, in the aggregate, are as follows:

<u>Description</u>	<u>Governmental Funds</u>		<u>Proprietary Funds</u>			<u>Total</u>
	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Activities</u>	<u>Food Service Fund</u>	<u>Total Business-Type Activities</u>	
Federal Awards		\$ 104,900.23	\$ 104,900.23	\$ 12,463.69	\$ 12,463.69	\$ 117,363.92
State Awards	\$ 8,508.70		8,508.70	146.52	146.52	8,655.22
Other LEAs - State Aid	59,505.00		59,505.00			59,505.00
	<u>\$ 68,013.70</u>	<u>\$ 104,900.23</u>	<u>\$ 172,913.93</u>	<u>\$ 12,610.21</u>	<u>\$ 12,610.21</u>	<u>\$ 185,524.14</u>

**Note 4: INVENTORY**

As of June 30, 2017 the charter school did not maintain any inventory.

**Note 5: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2017 is as follows:

	<u>Balance</u> <u>July 1, 2016</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance</u> <u>June 30, 2017</u>
<b>Governmental Activities:</b>				
Capital Assets, being Depreciated:				
Equipment	\$ 66,169.15			\$ 66,169.15
Furniture	111,769.80			111,769.80
	<hr/>			<hr/>
Total Capital Assets, being Depreciated	177,938.95			177,938.95
	<hr/>			<hr/>
Total Capital Assets, Cost	177,938.95			177,938.95
	<hr/>			<hr/>
Less Accumulated Depreciation for:				
Equipment	(2,931.64)	\$ (6,616.91)		(9,548.55)
Furniture	(9,314.15)	(11,176.98)		(20,491.13)
	<hr/>			<hr/>
Total Accumulated Depreciation	(12,245.79)	(17,793.89)		(30,039.68)
	<hr/>			<hr/>
Total Capital Assets, being Depreciated, Net	165,693.16	(17,793.89)		147,899.27
	<hr/>			<hr/>
Governmental Activities Capital Assets, Net	<u>\$ 165,693.16</u>	<u>\$ (17,793.89)</u>	<u>\$ -</u>	<u>\$ 147,899.27</u>

Depreciation expense was charged to functions / programs of the Charter School as follows:

<b>Governmental Activities:</b>	
Regular Instruction	\$ 14,057.43
Other Administrative Services	3,501.46
Unallocated	235.00
	<hr/>
Total Depreciation Expense - Governmental Activities	<u>\$ 17,793.89</u>

**Note 6: SHORT-TERM OBLIGATIONS**

As of June 30, 2017 the charter school had no short-term liabilities.

**Note 7: LONG-TERM LIABILITIES**

During the fiscal year ended June 30, 2017, the following changes occurred in long-term obligations for governmental activities:

	<u>Balance July 1, 2016</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2017</u>	<u>Due within One Year</u>
<b>Governmental Activities:</b>					
Other Liabilities:					
Compensated Absences	\$ 5,026.42	\$ 20,350.14	\$ (5,026.42)	\$ 20,350.14	\$ 20,350.14
Total Other Liabilities	5,026.42	20,350.14	(5,026.42)	20,350.14	20,350.14
Governmental Activity Long-Term Liabilities	<u>\$ 5,026.42</u>	<u>\$ 20,350.14</u>	<u>\$ (5,026.42)</u>	<u>\$ 20,350.14</u>	<u>\$ 20,350.14</u>

Compensated absences are liquidated by the general fund.

**Compensated Absences** - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 12 for a description of the Charter School's policy.

**Note 8: OPERATING LEASES**

During the year ended June 30, 2017, the Charter School had lease agreements in effect for the school's temporary building location and a postal machine. The lease agreements for the school's building ended June 30, 2017. The postal machine's lease agreement extends for 51 months beginning July 1, 2015. The present value of the future minimum rental payments under the operating lease agreements are as follows:

<u>Fiscal Year Ending June 30,</u>	<u>Amount</u>
2018	\$ 852.00
2019	852.00
2020	213.00
	<u>\$ 1,917.00</u>

The total expenditures for the fiscal year ended June 30, 2017 for the building lease, office lease and the postal machine lease were \$233,815.50, \$18,000.00, and \$852.00 respectively.

**Note 9: PENSION PLANS**

A substantial number of the Charter School's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, certain Charter School employees are eligible to participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<http://www.nj.gov/treasury/pensions>

**General Information about the Pension Plans****Plan Descriptions**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

**Public Employees' Retirement System** - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the Charter School, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

**Note 9: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions**

**Teachers' Pension and Annuity Fund** - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

**Tier Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Public Employees' Retirement System** - The vesting and benefit provisions are set by N.J.S.A. 43:15A and 43:3B. The PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.



**Note 9: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

**Defined Contribution Retirement Program** - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

**Contributions**

**Teachers' Pension and Annuity Fund** - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the Charter School and all other related non-contributing employers. No normal or accrued liability contribution by the Charter School has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

The Charter School commenced operations on January 1, 2015 and the enrollment process of Charter School employees in the TPAF began upon hiring of applicable personnel. As a result of the timing of participation in the pension plan, at June 30, 2017 there are no contractual requirements to contribute. Timing of participation aside, the Charter School would not have been required to make any contributions to the pension plan during the fiscal year ended June 30, 2017 because of the 100% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2016 and the timing of the Charter School's participation in the pension plan, there was no State contractually required contribution, on-behalf of the Charter School, to the pension plan for the fiscal year ended June 30, 2017. Charter School employee contributions to the pension plan during the fiscal year ended June 30, 2017 were \$125,467.67

**Note 9: PENSION PLANS (CONT'D)****General Information About the Pension Plans (Cont'd)****Contributions (Cont'd)**

**Public Employees' Retirement System** - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over seven years beginning in July 2012. The member contribution rate was 7.20% in State fiscal year 2017. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) increased from 8.5% of base salary to 10%. Employers' contribution amounts are based on an actuarially determined rate. The Charter School's contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Charter School commenced operations on January 1, 2015 and the enrollment process of Charter School employees in the Public Employees' Retirement System began upon hiring of applicable personnel. As a result of the timing of participation in the pension plan, at June 30, 2017 there are no contractual requirements to contribute. Charter School employee contributions to the pension plan during the fiscal year were \$56,166.98.

**Defined Contribution Retirement Program** - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the Charter School contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

At June 30, 2017, the Charter School has no employees participating in this program.

**Note 10: SCHOOL EMPLOYEES HEALTH BENEFITS PROGRAM**

P.L. 1987, c.384 of P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), respectively, to fund post-retirement medical benefits for those State employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postemployment medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of postemployment medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving postemployment medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical premiums changed from a pre-funding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992 c.126, which provides free health benefits to members of PERS and the Alternate Benefit Program who retire from a Board of Trustees or county college with 25 years of service. The State paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

**Note 10: SCHOOL EMPLOYEES HEALTH BENEFITS PROGRAM (CONT'D)**

The School Employees Health Benefits Program ("SEHBP") Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. Seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SEHBP. That report may be obtained from the Treasury website at:

<http://www.nj.gov/treasury/pensions/pdf/financial/2015divisioncombined.pdf>

**Note 11: RISK MANAGEMENT**

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Charter School maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation Insurance** - The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Contribution Method". Under this plan, the Charter School is provided an experience rate by the State of New Jersey.

**Note 12: COMPENSATED ABSENCES**

The Charter School accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

Charter School employees are granted vacation days in varying amounts under the school's personnel policies. In the event of termination, an employee is reimbursed for one-half of the employee's accrued vacation days at their current hourly pay rate.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2017, the liability for compensated absences reported on the government-wide statement of net position was \$20,350.14.

**Note 13: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

The composition of interfund balances as of June 30, 2017 is as follows:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 106,542.28	
Special Revenue		\$ 104,900.23
Fiduciary		1,642.05
	<u>\$ 106,542.28</u>	<u>\$ 106,542.28</u>

**Note 13: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS (CONT'D)**

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2018, the Charter School expects to liquidate such interfunds, depending upon the availability of cash flow.

Interfund Transfers:

	<u>Transfer In:</u>
	<u>Food Service Fund</u>
<u>Transfer Out:</u>	
General Fund	\$ 56,885.02
Total Transfers	<u>\$ 56,885.02</u>

The transfer from the general fund was to fund the salary expenditures in the food service enterprise fund.

**Note 14: CONTINGENCIES**

**Grantor Agencies** - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Charter School expects such amount, if any, to be immaterial.

**Note 15: CONCENTRATIONS**

The Charter School depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the Charter School is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

**Note 16: FUND BALANCES****NONSPENDABLE**

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The nonspendable fund balances of the Charter School, as of June 30, 2017, are summarized as follows:

**General Fund** - The Charter School recorded their security deposit for the new school building lease agreement that will benefit future periods beyond June 30, 2017 as a prepaid expense. As a result, because prepaid expenses are recorded as an asset, even though it does not represent expendable financial resources, it is necessary to set aside fund balance at year end by an amount equal to the balance of the prepaid expense. As of June 30, 2017, the nonspendable fund balance was \$108,333.34.

**ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the Charter School's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the Charter School's fund balance are summarized as follows:

**General Fund**

**Other Purposes** - As of June 30, 2017, the Charter School had \$12,250.00 of encumbrances outstanding for purchase orders and contracts signed by the Charter School, but not completed, as of the close of the fiscal year.

**UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The Charter School's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2017, \$532,493.23 of general fund balance was unassigned.

**REQUIRED SUPPLEMENTARY INFORMATION  
PART II**

**BUDGETARY COMPARISON SCHEDULES**

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications/ Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b><u>REVENUES</u></b>					
Local Sources:					
Unrestricted Miscellaneous Revenues				\$ 20,817.09	\$ 20,817.09
Total - Local Sources				20,817.09	20,817.09
State Sources:					
Charter School Aid:					
Local Levy/Equalization Aid:					
Local Share	\$ 3,041,125.00	\$ (1,061,857.00)	\$ 1,979,268.00	1,979,268.00	
State Share	2,241,627.00	(25,744.00)	2,215,883.00	2,215,883.00	
Total - Local Levy/Equalization Aid	5,282,752.00	(1,087,601.00)	4,195,151.00	4,195,151.00	
Categorical Aid:					
Special Education Aid	125,155.00	(57,592.00)	67,563.00	67,563.00	
Security Aid	147,670.00	(19,704.00)	127,966.00	127,966.00	
Total Categorical Aid	272,825.00	(77,296.00)	195,529.00	195,529.00	
Total Charter School Aid	5,555,577.00	(1,164,897.00)	4,390,680.00	4,390,680.00	
Other State Sources:					
Reimbursed TPAF Social Security Contributions - Prior Year Expenditures				23,411.24	23,411.24
Reimbursed TPAF Social Security Contributions				79,092.41	79,092.41
Total - Other State Sources				102,503.65	102,503.65
Total - State Sources	5,555,577.00	(1,164,897.00)	4,390,680.00	4,493,183.65	102,503.65
<b>Total Revenues</b>	<b>5,555,577.00</b>	<b>(1,164,897.00)</b>	<b>4,390,680.00</b>	<b>4,514,000.74</b>	<b>123,320.74</b>

(Continued)



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications/ Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b><u>EXPENDITURES</u></b>					
<b>General Current Expense:</b>					
Regular Programs - Instruction:					
Salaries of Teachers:					
Kindergarten	\$ 212,000.00	\$ (100,000.00)	\$ 112,000.00	\$ 105,088.08	\$ 6,911.92
Grades 1-5	1,007,000.00	(198,893.50)	808,106.50	791,356.18	16,750.32
Grades 6-8		912.58	912.58		912.58
Regular Programs - Undistributed					
Instruction:					
Other Salaries for Instruction	120,000.00	(36,000.00)	84,000.00	59,411.36	24,588.64
Purchased Professional - Educational Services	544,446.00	(149,876.97)	394,569.03	387,890.91	6,678.12
Other Purchased Services (400-500 series)		21,172.83	21,172.83	21,172.83	
General Supplies	200,000.00	(99,820.51)	100,179.49	68,957.41	31,222.08
Textbooks	250,000.00	(114,987.36)	135,012.64	135,012.64	
Other Objects		7,156.87	7,156.87	5,501.82	1,655.05
<b>Total Regular Programs - Instruction</b>	<b>2,333,446.00</b>	<b>(670,336.06)</b>	<b>1,663,109.94</b>	<b>1,574,391.23</b>	<b>88,718.71</b>
Special Education Instruction:					
Learning and/or Language Disabilities:					
Salaries of Teachers	159,000.00	32,000.00	191,000.00	187,932.69	3,067.31
Other Salaries for Instruction	90,000.00	(90,000.00)			
<b>Total Learning and/or Language Disabilities</b>	<b>249,000.00</b>	<b>(58,000.00)</b>	<b>191,000.00</b>	<b>187,932.69</b>	<b>3,067.31</b>
<b>Total Special Education - Instruction</b>	<b>249,000.00</b>	<b>(58,000.00)</b>	<b>191,000.00</b>	<b>187,932.69</b>	<b>3,067.31</b>
<b>Total Instruction</b>	<b>2,582,446.00</b>	<b>(728,336.06)</b>	<b>1,854,109.94</b>	<b>1,762,323.92</b>	<b>91,786.02</b>
Undistributed Expenditures - Health Services:					
Salaries	50,000.00	(3,774.94)	46,225.06	46,225.06	
Supplies and Materials		720.38	720.38	646.42	73.96
<b>Total Undistributed Expenditures - Health Services</b>	<b>50,000.00</b>	<b>(3,054.56)</b>	<b>46,945.44</b>	<b>46,871.48</b>	<b>73.96</b>

(Continued)

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications/ Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b><u>EXPENDITURES (CONT'D)</u></b>					
<b>General Current Expense (Cont'd):</b>					
Undistributed Expenditures - Child Study Teams:					
Salaries of Other Professional Staff	\$ 50,000.00	\$ 136,476.64	\$ 186,476.64	\$ 178,021.38	\$ 8,455.26
Total Undistributed Expenditures - Child Study Teams	50,000.00	136,476.64	186,476.64	178,021.38	8,455.26
Undistributed Expenditures - Support Services - General Administration:					
Legal Services	50,000.00	30,052.12	80,052.12	68,242.19	11,809.93
Audit Fees	22,500.00		22,500.00	20,000.00	2,500.00
Architectural and Engineering Services		8,100.00	8,100.00	8,100.00	
Other Purchased Professional Services	333,335.00	(56,138.32)	277,196.68	277,196.68	
Communications / Telephone	30,000.00	2,000.00	32,000.00	16,807.42	15,192.58
BOE Other Purchased Services	15,000.00	(1,539.00)	13,461.00		13,461.00
Miscellaneous Purchased Services (400-500 series)		13,161.55	13,161.55	7,458.75	5,702.80
General Supplies		28,883.01	28,883.01	18,803.84	10,079.17
Board of Education In-House Training / Meeting Supplies		4,300.00	4,300.00	3,500.00	800.00
Miscellaneous Expenditures		1,897.66	1,897.66	1,497.66	400.00
BOE Membership Dues and Fees		6,539.00	6,539.00	6,375.00	164.00
Total Undistributed Expenditures - Support Services - General Administration	450,835.00	37,256.02	488,091.02	427,981.54	60,109.48
Undistributed Expenditures - Support Services - School Administration:					
Salaries of Principals / Assistant Principals/ Program Directors	347,000.00	(167,008.95)	179,991.05	179,991.05	
Supplies and Materials	20,000.00	(17,881.93)	2,118.07	1,876.12	241.95
Total Undistributed Expenditures - Support Services - School Administration	367,000.00	(184,890.88)	182,109.12	181,867.17	241.95

(Continued)

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	Original Budget	Budget Modifications/ Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b><u>EXPENDITURES (CONT'D)</u></b>					
<b>General Current Expense (Cont'd):</b>					
Undistributed Expenditures - Central Services:					
Salaries	\$ 50,000.00	\$ 501.25	\$ 50,501.25	\$ 50,472.46	\$ 28.79
Salaries of Other Professional Staff		1,000.00	1,000.00	998.75	1.25
Salaries of Secretarial and Clerical Assistants	150,000.00	(6,638.41)	143,361.59	130,929.59	12,432.00
Purchased Professional Services	200,000.00	(180,213.80)	19,786.20	9,412.60	10,373.60
Purchased Technical Services		134,098.40	134,098.40	127,884.55	6,213.85
Supplies and Materials		9,921.24	9,921.24	7,836.99	2,084.25
Miscellaneous Expenditures	25,000.00	(17,750.00)	7,250.00	4,754.99	2,495.01
<b>Total Undistributed Expenditures - Central Services</b>	<b>425,000.00</b>	<b>(59,081.32)</b>	<b>365,918.68</b>	<b>332,289.93</b>	<b>33,628.75</b>
Undistributed Expenditures - Required Maintenance for School Facilities:					
Cleaning, Repair and Maintenance Services		3,000.00	3,000.00		3,000.00
General Supplies	25,000.00	(15,479.27)	9,520.73		9,520.73
<b>Total Undistributed Expenditures - Required Maintenance for School Facilities</b>	<b>25,000.00</b>	<b>(12,479.27)</b>	<b>12,520.73</b>		<b>12,520.73</b>
Undistributed Expenditures - Custodial Services:					
Salaries	93,000.00	(9,989.39)	83,010.61	83,010.61	
Cleaning, Repair and Maintenance Services	105,000.00	(46,782.69)	58,217.31	26,234.27	31,983.04
Rental of Land and Buildings Other Than Lease Purchase	300,000.00	(35,884.50)	264,115.50	258,652.45	5,463.05
Other Purchased Property Services		15,000.00	15,000.00	12,587.24	2,412.76
Insurance	50,000.00	(29,360.00)	20,640.00	19,822.50	817.50
General Supplies		18,738.96	18,738.96	18,501.85	237.11
Energy - Electricity	90,000.00	(44,685.71)	45,314.29	37,756.31	7,557.98
Energy - Oil		8,571.26	8,571.26	8,571.26	
<b>Total Undistributed Expenditures - Custodial Services</b>	<b>638,000.00</b>	<b>(124,392.07)</b>	<b>513,607.93</b>	<b>465,136.49</b>	<b>48,471.44</b>

(Continued)

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	<u>Original Budget</u>	<u>Budget Modifications/ Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b><u>EXPENDITURES (CONT'D)</u></b>					
<b>General Current Expense (Cont'd):</b>					
Undistributed Expenditures - Security:					
Purchased Professional and Technical Services		\$ 232.75	232.75	\$ 232.75	
Security Services		1,000.00	1,000.00	925.00	\$ 75.00
Total Undistributed Expenditures - Security		1,232.75	1,232.75	1,157.75	75.00
Total Undistributed Expenditures - Operation and Maintenance of Plant	\$ 663,000.00	(135,638.59)	527,361.41	466,294.24	61,067.17
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	252,724.00	(171,986.50)	80,737.50	78,920.80	1,816.70
New Jersey Unemployment Compensation		22,138.96	22,138.96	21,490.93	648.03
Workers' Compensation	45,000.00	8,171.75	53,171.75	50,616.50	2,555.25
Health Benefits	318,000.00	(154,893.91)	163,106.09	163,106.09	
Other Employee Benefits		23,309.08	23,309.08	22,828.38	480.70
Total Unallocated Benefits - Employee Benefits	615,724.00	(273,260.62)	342,463.38	336,962.70	5,500.68
Reimbursed TPAF Social Security Contributions				79,092.41	(79,092.41)
Total Undistributed Expenditures	2,621,559.00	(482,193.31)	2,139,365.69	2,049,380.85	89,984.84
<b>Total General Current Expense</b>	<b>5,204,005.00</b>	<b>(1,210,529.37)</b>	<b>3,993,475.63</b>	<b>3,811,704.77</b>	<b>181,770.86</b>
<b>Capital Outlay:</b>					
Equipment:					
Undistributed Expenditures - Instruction	50,000.00	(36,331.13)	13,668.87		13,668.87
Undistributed Expenditures - General Admin	23,596.00	(23,596.00)			
Total Equipment	73,596.00	(59,927.13)	13,668.87		13,668.87
Facilities Acquisition and Construction Services:					
Architect/ Engineering Services		226,250.00	226,250.00		226,250.00
Construction Services	50,000.00	(50,000.00)			
Total Facilities Acquisition and Construction Services	50,000.00	176,250.00	226,250.00		226,250.00
<b>Total Capital Outlay</b>	<b>123,596.00</b>	<b>116,322.87</b>	<b>239,918.87</b>		<b>239,918.87</b>

(Continued)

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
**GENERAL FUND**  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	Original Budget	Budget Modifications/ Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>Total Expenditures</b>	\$ 5,327,601.00	\$ (1,094,206.50)	\$ 4,233,394.50	\$ 3,811,704.77	\$ 421,689.73
Excess (Deficiency) of Revenues Over (Under) Expenditures	227,976.00	(70,690.50)	157,285.50	702,295.97	545,010.47
Other Financing Uses (Sources): Transfer to Food Services - Salaries	80,000.00	(13,394.50)	66,605.50	56,885.02	9,720.48
<b>Total Other Financing Sources (Uses)</b>	80,000.00	(13,394.50)	66,605.50	56,885.02	9,720.48
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	147,976.00	(57,296.00)	90,680.00	645,410.95	535,289.99
Fund Balances, July 1				7,665.62	7,665.62
Fund Balances, June 30	\$ 147,976.00	\$ (57,296.00)	\$ 90,680.00	\$ 653,076.57	\$ 542,955.61
<b>Recapitulation:</b>					
Recapitulation:					
Non Spendable:					
Prepaid Expenses				\$ 108,333.34	
Assigned Fund Balance:					
Year-End Encumbrances				12,250.00	
Unassigned Fund Balance				532,493.23	
				<u>\$ 653,076.57</u>	

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Special Revenue Fund  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2017

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Federal Sources:					
Title I	\$ 142,867.00	\$ 45,947.00	\$ 188,814.00	\$ 188,814.00	
Title IIA		2,551.00	2,551.00	2,551.00	
I.D.E.A. Basic	55,160.00	2,201.00	57,361.00	57,361.00	
New Jersey Charter School Implementation Grant		114,451.24	114,451.24	91,203.47	\$ (23,247.77)
<b>Total - Federal Sources</b>	<u>198,027.00</u>	<u>165,150.24</u>	<u>363,177.24</u>	<u>339,929.47</u>	<u>(23,247.77)</u>
<b>Total Revenues</b>	<u>198,027.00</u>	<u>165,150.24</u>	<u>363,177.24</u>	<u>339,929.47</u>	<u>(23,247.77)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	198,027.00	10,384.00	208,411.00	208,411.00	
Other Purchased Services		6400	6,400.00	6,400.00	
Instructional Supplies		46,495.19	46,495.19	23,671.58	22,823.61
<b>Total Instruction</b>	<u>198,027.00</u>	<u>63,279.19</u>	<u>261,306.19</u>	<u>238,482.58</u>	<u>22,823.61</u>
Support Services:					
Salaries of Other Professional Staff		20,781.00	20,781.00	20,781.00	
Personal Services - Employee Benefits		26,661.00	26,661.00	26,661.00	
Purchased Professional and Technical Services		24,500.00	24,500.00	24,500.00	
Other Purchased Services		8,014.05	8,014.05	8,014.05	
Travel		4,260.84	4,260.84	4,260.84	
Supplies and Materials		17,230.00	17,230.00	17,230.00	
<b>Total Support Services</b>		<u>101,446.89</u>	<u>101,446.89</u>	<u>101,446.89</u>	
Facilities Acquisition and Construction Services:					
Instructional Equipment		424.16	424.16		424.16
<b>Total Facilities Acquisition and Construction Services</b>		<u>424.16</u>	<u>424.16</u>		<u>424.16</u>
<b>Total Expenditures</b>	<u>198,027.00</u>	<u>165,150.24</u>	<u>363,177.24</u>	<u>339,929.47</u>	<u>23,247.77</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**

Required Supplementary Information

Budgetary Comparison Schedule

Note to RSI

For the Fiscal Year Ended June 30, 2017

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	<u>\$ 4,514,000.74</u>	<u>\$ 339,929.47</u>
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u><u>\$ 4,514,000.74</u></u>	<u><u>\$ 339,929.47</u></u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	<u>\$ 3,811,704.77</u>	<u>\$ 339,929.47</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u><u>\$ 3,811,704.77</u></u>	<u><u>\$ 339,929.47</u></u>

**OTHER SUPPLEMENTARY INFORMATION**



**SPECIAL REVENUE FUND**

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2017

	NCLB		I.D.E.A.	NJ Charter School Implementation	Total
	<u>Title I</u>	<u>Title II A</u>	<u>Basic</u>	<u>Grant</u>	
<b>REVENUES:</b>					
Federal Sources	\$188,814.00	\$ 2,551.00	\$ 57,361.00	\$ 91,203.47	\$ 339,929.47
Total Revenues	<u>188,814.00</u>	<u>2,551.00</u>	<u>57,361.00</u>	<u>91,203.47</u>	<u>339,929.47</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	151,050.00		57,361.00		208,411.00
Other Purchased Services				6,400.00	6,400.00
Instructional Supplies	<u>2,505.00</u>			<u>21,166.58</u>	<u>23,671.58</u>
Total Instruction	<u>153,555.00</u>		<u>57,361.00</u>	<u>27,566.58</u>	<u>238,482.58</u>
Support Services:					
Salaries of Other Professional Staff	8,349.00			12,432.00	20,781.00
Personal Services - Employee Benefits	25,710.00			951.00	26,661.00
Purchased Professional and Technical Services				24,500.00	24,500.00
Other Purchased Services		2,551.00		5,463.05	8,014.05
Travel				4,260.84	4,260.84
Supplies and Materials	<u>1,200.00</u>			<u>16,030.00</u>	<u>17,230.00</u>
Total Support Services	<u>35,259.00</u>	<u>2,551.00</u>		<u>63,636.89</u>	<u>101,446.89</u>
Total Expenditures	<u>188,814.00</u>	<u>2,551.00</u>	<u>57,361.00</u>	<u>91,203.47</u>	<u>339,929.47</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

**PROPRIETARY FUNDS**

INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL  
Enterprise Funds  
Statement of Net Position  
June 30, 2017

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	<u>Food Service</u>
ASSETS:	
Current Assets:	
Cash and Cash Equivalents	\$ 37,539.19
Accounts Receivable:	
State	146.52
Federal	<u>12,463.69</u>
Total Current Assets	<u>50,149.40</u>
Total Assets	<u>50,149.40</u>
LIABILITIES:	
Total Liabilities	<u>-</u>
NET POSITION:	
Unrestricted	<u>50,149.40</u>
Total Net Position	<u><u>\$ 50,149.40</u></u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Enterprise Funds  
 Statement of Revenues, Expenditures and Changes in Fund Net Position  
 For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>
<b>OPERATING EXPENSES:</b>	
Salaries	\$ 56,885.02
Cost of Goods Sold - Reimbursable	172,482.98
Supplies and Materials	<u>435.00</u>
Total Operating Expenses	<u>229,803.00</u>
Operating Income (Loss)	<u>(229,803.00)</u>
<b>NONOPERATING REVENUES (EXPENSES):</b>	
State Sources:	
State School Lunch Program	2,634.94
Federal Sources:	
National School Lunch Program	154,263.76
School Breakfast Program	64,219.05
School Snack Program	<u>1,814.60</u>
Total Nonoperating Revenues (Expenses)	<u>222,932.35</u>
Income (Loss) before Contributions and Transfers	(6,870.65)
Contributions and Transfers:	
Board Contribution	<u>56,885.02</u>
Total Contributions and Transfers	<u>56,885.02</u>
Change in Net Position	50,014.37
Net Position - July 1	<u>135.03</u>
Net Position - June 30	<u><u>\$ 50,149.40</u></u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Enterprise Funds  
 Statement of Cash Flows  
 For the Fiscal Year Ended June 30, 2017

	<u>Food Service</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Receipts from Customers	
Payments to Employees	\$ (56,885.02)
Payments to Suppliers	<u>(181,488.63)</u>
Net Cash Provided by (used for) Operating Activities	<u>(238,373.65)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>	
State Sources	2,609.28
Federal Sources	216,418.54
Operating Subsidies and Transfers to Other Funds	<u>56,885.02</u>
Net Cash Provided by (used for) Non-Capital Financing Activities	<u>275,912.84</u>
Net Increase (Decrease) in Cash and Cash Equivalents	37,539.19
Cash and Cash Equivalents, July 1	<u>-</u>
Cash and Equivalents, June 30	<u><u>\$ 37,539.19</u></u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)</b>	
by Operating Activities:	
Operating Income (Loss)	\$ (229,803.00)
Adjustments to Reconcile Operating Income (Loss) to Cash Provided (Used) by Operating Activities:	
Change in Assets and Liabilities:	
Increase / (Decrease) in Other Liabilities	(3,795.21)
Increase / (Decrease) in Accounts Payable	<u>(4,775.44)</u>
Total Adjustments	<u>(8,570.65)</u>
Net Cash Provided (Used) in Operating Activities	<u><u>\$ (238,373.65)</u></u>

**FIDUCIARY FUNDS**

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Fiduciary Funds  
 Statement of Fiduciary Net Position  
 June 30, 2017

	<u>Agency Funds</u>		
	<u>Student Activity</u>	<u>Payroll</u>	<u>Total</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 122.62	\$ 4,301.47	\$ 4,424.09
Accounts Receivable	<u>1,642.05</u>		<u>1,642.05</u>
Total Assets	<u>\$ 1,764.67</u>	<u>\$ 4,301.47</u>	<u>\$ 6,066.14</u>
<b>LIABILITIES:</b>			
Payroll Deductions and Withholdings		\$ 4,301.47	\$ 4,301.47
Payable to Student Groups	\$ 122.62		122.62
Interfund Accounts Payable:			
Due to General Fund	<u>1,642.05</u>		<u>1,642.05</u>
Total Liabilities	<u>\$ 1,764.67</u>	<u>\$ 4,301.47</u>	<u>\$ 6,066.14</u>



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Fiduciary Funds  
 Student Activity Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

	<u>Balance July 01, 2016</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance June 30, 2017</u>
International Academy of Atlantic City:				
Student Activity		\$ 11,544.05	\$ 11,544.05	
Parent Teacher Connection		122.62		\$ 122.62
Total School Activity	<u>\$ -</u>	<u>\$ 11,666.67</u>	<u>\$ 11,544.05</u>	<u>\$ 122.62</u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Fiduciary Funds  
 Payroll Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2017

	Balance July 01, 2016	Additions	Deletions	Balance June 30, 2017
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 20,092.19	\$ 2,283,162.86	\$ 2,298,953.58	\$ 4,301.47
<b>Total Assets</b>	<b>\$ 20,092.19</b>	<b>\$ 2,283,162.86</b>	<b>\$ 2,298,953.58</b>	<b>\$ 4,301.47</b>
<b>LIABILITIES:</b>				
Payroll Deductions and Withholdings	\$ 20,092.19	\$ 891,307.40	\$ 907,098.12	\$ 4,301.47
Net Payroll		1,391,855.46	1,391,855.46	
<b>Total Liabilities</b>	<b>\$ 20,092.19</b>	<b>\$ 2,283,162.86</b>	<b>\$ 2,298,953.58</b>	<b>\$ 4,301.47</b>

**STATISTICAL SECTION**

## **FINANCIAL TRENDS INFORMATION**

Financial trends information is intended to assist the user in understanding and assessing how the Charter School's financial position has changed over time. Please refer to the following exhibits for a historical view of the Charter School's financial performance.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Net Position by Component  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
Governmental Activities		
Net Investment in Capital Assets	\$ 147,899.27	\$ 165,693.16
Unrestricted	<u>632,726.42</u>	<u>2,639.20</u>
Total Governmental Activities Net Position	<u>\$ 780,625.69</u>	<u>\$ 168,332.36</u>
Business-type Activities		
Unrestricted	<u>\$ 50,149.40</u>	<u>\$ 135.03</u>
Total Business-type Activities Net Assets	<u>\$ 50,149.40</u>	<u>\$ 135.03</u>
Government-wide		
Net Investment in Capital Assets	\$ 147,899.27	\$ 165,693.16
Unrestricted	<u>682,875.82</u>	<u>2,774.23</u>
Total Government-wide Net Position	<u>\$ 830,775.09</u>	<u>\$ 168,467.39</u>

Source: Charter School's Records

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Changes in Net Position  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
<b>Expenses</b>		
Governmental Activities		
Regular Instruction	\$ 1,842,254.97	\$ 1,490,434.32
Special Education Instruction	187,932.69	71,549.24
Support Services and Undistributed Costs:		
Student and Instruction Related Services	299,678.75	281,792.73
School Administrative Services	945,640.10	1,002,411.92
Plant Operations and Maintenance	466,294.24	468,076.29
Unallocated Benefits	442,951.11	302,969.67
	<u>4,184,751.86</u>	<u>3,617,234.17</u>
Total Governmental Activities Expenses		
Business-type Activities:		
Food Service	229,803.00	187,283.91
	<u>229,803.00</u>	<u>187,283.91</u>
Total Business-type Activities Expense		
	<u>229,803.00</u>	<u>187,283.91</u>
Total Government-wide Expenses	<u>\$ 4,414,554.86</u>	<u>\$ 3,804,518.08</u>
<b>Program Revenues</b>		
Governmental Activities:		
Operating Grants and Contributions	\$ 419,021.88	\$ 446,515.76
Capital Grants and Contributions		61,039.00
	<u>419,021.88</u>	<u>507,554.76</u>
Total Governmental Activities Program Revenues		
	<u>419,021.88</u>	<u>507,554.76</u>
Business-type activities:		
Charges for services		
Food Service		1,747.89
Operating Grants and Contributions	222,932.35	127,723.56
	<u>222,932.35</u>	<u>129,471.45</u>
Total Business-type Activities Program Revenues		
	<u>222,932.35</u>	<u>129,471.45</u>
Total Governmental-wide Program Revenues	<u>\$ 641,954.23</u>	<u>\$ 637,026.21</u>
<b>Net (Expense)/Revenue</b>		
Governmental Activities	\$ (3,765,729.98)	\$ (3,109,679.41)
Business-Type Activities	(6,870.65)	(57,812.46)
	<u>(3,772,600.63)</u>	<u>(3,167,491.87)</u>
Total Governmental-wide Net Expenses		
	<u>\$ (3,772,600.63)</u>	<u>\$ (3,167,491.87)</u>

(Continued)

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Changes in Net Position  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
<b>General Revenues and Other Changes in Net Position</b>		
Governmental Activities:		
Charter School Aid	\$ 4,414,091.24	\$ 3,333,044.00
Miscellaneous Income	20,817.09	2,915.26
Transfers	(56,885.02)	(57,947.49)
Total Governmental Activities	4,378,023.31	3,278,011.77
Business-type Activities:		
Transfers	56,885.02	57,947.49
Total Business-type Activities	56,885.02	57,947.49
Total Government-wide	\$ 4,434,908.33	\$ 3,335,959.26
<b>Change in Net Position</b>		
Governmental Activities	\$ 612,293.33	\$ 168,332.36
Business-type Activities	50,014.37	135.03
Total Government-wide	\$ 662,307.70	\$ 168,467.39

Source: Charter School's Records

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Fund Balances - Governmental Funds  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

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	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
General Fund		
Non Spendable	\$ 108,333.34	\$ 244,779.50
Assigned	12,250.00	-
Unassigned (Deficit)	532,493.23	(237,113.88)
Total General Fund	\$ 653,076.57	\$ 7,665.62
All Other Governmental Funds	None	None
Total All Other Governmental Funds	None	None

Source: Charter School's Records

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Changes in Fund Balances, Governmental Funds  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
<b>Revenues</b>		
Local Sources	\$ 20,817.09	\$ 3,515.26
State Sources	4,493,183.65	3,333,044.00
Federal Sources	<u>339,929.47</u>	<u>506,954.76</u>
Total Revenue	<u>4,853,930.21</u>	<u>3,843,514.02</u>
<b>Expenditures</b>		
Regular Instruction	1,812,873.81	1,481,165.16
Special Education Instruction	187,932.69	71,549.24
Support Services and Undistributed Costs:		
Student and Instruction Related Services	299,678.75	281,792.73
School Administrative Services	942,138.64	995,191.15
Plant Operations and Maintenance	466,294.24	467,352.76
Unallocated Benefits	363,623.70	302,910.92
Social Security	79,092.41	
Capital Outlay		<u>177,938.95</u>
Total Expenditures	<u>4,151,634.24</u>	<u>3,777,900.91</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>702,295.97</u>	<u>65,613.11</u>
<b>Other Financing Sources (Uses)</b>		
Total Other Financing Sources (Uses)	<u>(56,885.02)</u>	<u>(57,947.49)</u>
Net Change in Fund Balances	<u>\$ 645,410.95</u>	<u>\$ 7,665.62</u>
Debt Service as a Percentage of Noncapital Expenditures	N/A	N/A

Source: Charter School's Records

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 General Fund - Other Local Revenue by Source  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

	Fiscal Year Ended June 30,	
	<u>2017</u>	<u>2016 (1)</u>
After School	\$ 7,499.07	
Book Fair	4,622.92	
Miscellaneous Refunds	2,958.85	\$ 1,383.11
Donations	4,285.25	
Holiday Party	560.00	
Field Trips	891.00	1,504.15
Picture Money		28.00
	<u>\$ 20,817.09</u>	<u>\$ 2,915.26</u>

**Source:** Charter School Records

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.

## **Debt Capacity Information**

Debt capacity information is intended to assist users in understanding and assessing the Charter School's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the Charter School's outstanding debt and its debt capacity.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**

Ratios of Outstanding Debt by Type  
Last Two Fiscal Years (accrual basis of accounting)  
Unaudited

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Fiscal Year Ended June 30,	<u>Governmental Activities</u>				<u>Business-Type Activities</u>		Total Charter School	Percentage of Personal Income (2)	Per Capita (2)
	General Obligation Bonds	Mortgages Payable	Capital Leases	Loan Payable	Capital Leases				
2017	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2016 (1)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

**Note:** The Charter School does not have outstanding debt.

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016.

## **Demographic and Economic Information**

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the Charter School operates and (2) to provide information that facilitates comparisons of financial statement information over time and among Charter Schools. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the Charter School operates.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Demographic and Economic Statistics (1)  
Last Two Fiscal Years  
Unaudited

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<u>Year</u>	<u>City of Pleasantville Population (2)(6)</u>	<u>Personal Income (3)</u>	<u>Atlantic County Per Capita Personal Income (4)</u>	<u>Unemployment Rate (5)</u>
2017	Unavailable	Unavailable	Unavailable	Unavailable
2016	20,492	Unavailable	Unavailable	9.0%

**Source:**

- (1) Data provided for Atlantic County, New Jersey.
- (2) Population information is provided by the NJ Dept of Labor and Workforce Development.
- (3) Personal income has been estimated based upon the municipal population and per capita personal income presented.
- (4) Per Capita personal income is based upon the US Bureau of Economic Analysis CA04 data table.
- (5) Unemployment data provided by the NJ Dept of Labor and Workforce Development.
- (6) For 2016, data is provided for the City of Pleasantville, the Charter School's previous location.  
When available, data for 2017 will be provided for Egg Harbor Township, the Charter School's current location.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Principal Employers  
 Current Year and Nine Years Ago  
 Unaudited

<u>Employer (1)</u>	<u>2017 (1)</u>			<u>2008 (1)</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Labor Force</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Labor Force</u>
	-			-		

(1) Data was not available from sources contacted.

## **Operating Information**

Operating information is intended to provide contextual information about the Charter School's operations and resources to assist readers in using financial statement information to understand and assess the Charter School's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the Charter School's operations.



**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Full-time Equivalent Charter School Employees by Function/Program  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

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<u>Function/Program</u>	<u>2017</u>	<u>2016 (1)</u>
Instruction		
Regular	23.0	20.0
Special Education	6.0	4.5
Support Services		
Student & instruction related services	5.0	3.0
School administrative services	3.0	4.0
Plant operations and maintenance	3.0	2.0
Other	3.0	4.0
Food Service	1.5	1.5
	<hr/>	<hr/>
Total	44.5	39.0
	<hr/> <hr/>	<hr/> <hr/>

**Source:** Charter School Personnel Records

(2) For 2016, the operating period is January 1, 2015 - June 30, 2016.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Operating Statistics  
 Last Two Fiscal Years (accrual basis of accounting)  
 Unaudited

Fiscal Year	Enrollment	Operating Expenditures (1)	Cost Per Pupil	Percentage Change	Teaching Staff (2)	Pupil/Teacher Ratio Elementary (K-4)	Average Daily Enrollment (ADE) (3)	Average Daily Attendance (ADA) (3)	% Change in Average Daily Enrollment	Student Attendance Percentage
2017	341	\$ 4,151,634.24	\$ 12,174.88	-16%	26	13.12	328	312	32%	95.12%
2016 (4)	249	3,599,961.96	14,457.68	N/A	18	13.83	249	235.6	N/A	94.62%

**Sources:** Charter School Records

**Note:** Enrollment based on annual October enrollment count.

- (1) Operating expenditures equal total expenditures less debt service and capital outlay; Schedule J-4
- (2) Teaching staff includes only full-time equivalents of certificated staff.
- (3) Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).
- (4) For 2016, the operating period is January 1, 2015 - June 30, 2016.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
School Building Information  
Last Two Fiscal Years  
Unaudited

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Not Applicable. The Charter School does not own any facilities.

## INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL

Insurance Schedule

June 30, 2017

Unaudited

<u>Policy Level Information</u>	<u>Coverage</u>	<u>Deductible</u>
General Liability (A)		
Occurrence	\$ 1,500,000.00	
Damage to Rented Premises (each Occurrence)	100,000.00	
Medical Expenses (Any one person)	15,000.00	
Personal & Advanced Injury	1,500,000.00	
General Aggregate	3,000,000.00	
Automobile Liability (A)		
Combined Single Limit	1,000,000.00	
Umbrella Liability (A)		
Each Occurrence	2,000,000.00	
Worker's Compensation and Employer's Liability (B)		
Each Accident	1,000,000.00	
Each Disease - Each Employee	1,000,000.00	
Each Disease - Policy Limit	1,000,000.00	
Property (A)		
Contents - Including Equipment Breakdown & Replacement Cost	350,000.00	\$ 5,000.00
Employee Benefits Liability (A)		
Each Employee	1,000,000.00	1,000.00
Aggregate	3,000,000.00	
Sexual Misconduct or Sexual Molestation Liability (A)		
Each Incident	1,000,000.00	
Aggregate	3,000,000.00	
School Leaders E&O (A)		
Each Loss Limit	1,000,000.00	5,000.00
Aggregate	3,000,000.00	
Employment Practices Liability (A)		
Wrongful Employment Act	1,000,000.00	5,000.00
Wrongful Employment Act Limit	3,000,000.00	
Employee Theft Including ERISA (A)	100,000.00	
Computer Funds Transfer	15,000.00	
Forgery & Alteration	100,000.00	
Public Official Bond (A)		
Board Secretary Position	145,000.00	

(A) Hanover Insurance Company  
(B) Technology Insurance Company

Source: Charter School Records

## **Charter School Financial Framework - Financial Indicators**

The New Jersey Department of Education (NJDOE) developed the comprehensive Performance Framework to ensure that each and every NJ charter school is serving students with a high-quality education. The Performance Framework - Financial Indicators set the fiscal standards by which all NJ public charter schools will be evaluated, informing both the NJDOE and individual school officials about school performance and sustainability. By utilizing the Performance Framework throughout the charter school's life cycle, NJDOE officials will expand the rigorous standards and metrics by which each and every public charter school is evaluated. Please refer to the following exhibit for the Charter School's Performance Framework Financial Indicators.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Charter School Performance Framework  
Financial Indicators - Fiscal Ratios  
Unaudited

	2015 (1)	2016	2017	Source
	Audit	Audit	Audit	
Cash	NA	\$ 84,347.03	\$ 692,918.31	Audit: Exhibit A-1
Current Assets	NA	581,010.97	988,417.84	Audit: Exhibit A-1
Total Assets	NA	746,701.13	1,136,317.11	Audit: Exhibit A-1
Current Liabilities	NA	573,207.32	285,191.87	Audit: Exhibit A-1
Total Liabilities	NA	578,233.74	305,542.02	Audit: Exhibit A-1
Net Position	NA	168,467.39	830,775.09	Audit: Exhibit A-1
Total Revenue	NA	3,335,959.26	4,434,908.33	Audit: Exhibit A-2
Total Expenses	NA	3,167,491.87	3,772,600.63	Audit: Exhibit A-2
Change in Net Position	NA	168,467.39	662,307.70	Audit: Exhibit A-2
Depreciation Expense	NA	12,245.79	17,793.89	Financial Statements/Audit Workpapers
Interest Expense	NA	NA	NA	Financial Statements/Audit Workpapers
Principal Payments	NA	NA	NA	Financial Statements/Audit Workpapers
Interest Payments	NA	NA	NA	Financial Statements/Audit Workpapers
Final Average Daily Enrollment	NA	249	328	DOE Enrollment Reports
March 30th Budgeted Enrollment	NA	249	328	Charter School Budget

**RATIOS ANALYSIS...**

Near Term Indicators	2015 (1)	2016	2017	3 YR CUM (1)	Source:
1a. Current Ratio	NA	1.01	3.47	N/A	Current Assets/Current Liabilities
1b. Unrestricted Days Cash	NA	9.72	67.04	N/A	Cash/(Total Expenses/365)
1c. Enrollment Variance	NA	100.00%	100.00%	N/A	Average Daily Enrollment/Budgeted Enrollment
1d.* Default	N/A	N/A	N/A	NA	Audit
<b>Sustainability Indicators</b>					
2a. Total Margin	NA	5.05%	14.93%	N/A	Change in Net Position/Total Revenue
2b. Debt to Asset	NA	0.77	0.27	N/A	Total Liabilities/Total Assets
2c. ** Cash Flow	NA	84,347.03	608,571.28	N/A	Net change in cash flow from prior years (Change in Net Position+Depreciation+Interest Expense)/(Principal & Interest Payments)
2d. Debt Service Coverage Ratio	N/A	N/A	N/A	N/A	

\* Is school in default of loan covenant(s) and/or is delinquent with debt service payments? Yes or No

\*\* 2017 = 2017 Cash - 2016 Cash; 2016 = 2016 Cash (First Fiscal Year)

(1) For 2016, the operating period is January 1, 2015 - June 30, 2016. The Charter School did not exist for 2015.

**SINGLE AUDIT SECTION**

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY STATE OF NEW JERSEY CIRCULAR 15-08-OMB**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Trustees  
International Academy of Atlantic City Charter School  
Egg Harbor Township, New Jersey 08234

**Report on Compliance for Each Major State Program**

We have audited the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, compliance with the types of compliance requirements described in the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major state programs for the fiscal year ended June 30, 2017. The Charter School's major state programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

**Management's Responsibility**

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Charter School's state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards and State of New Jersey Circular 15-08-OMB require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Charter School's compliance.

**Opinion on Each Major State Program**

In our opinion, the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2017.



**Other Matters**

The results of our auditing procedures disclosed one instance of noncompliance, which is required to be reported in accordance with the New Jersey Circular 15-08-OMB, and which is described in the accompanying *Schedule of Findings and Questioned Costs* and *Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance* as item 2017-001. Our opinion on each state program is not modified with respect to this matter.

The Charter School's response to the noncompliance finding identified in our audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The Charter School's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

**Report on Internal Control Over Compliance**

Management of the International Academy of Atlantic City Charter School, in the County of Atlantic, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. We consider the deficiency in internal control over compliance, as described in the accompanying *Schedule of Findings and Questioned Costs* and *Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance*, as item 2017-001 to be a significant deficiency.

The Charter School's response to the internal control over compliance finding identified in our audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Scott P. Barron  
Certified Public Accountant  
Public School Accountant No. CS 02459

Voorhees, New Jersey  
December 4, 2017

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2017

Federal Grantor/ Pass-through Grantor / Program or Cluster Title	Federal CFDA Number	Federal FAIN Number	Pass-Through Entity Identifying Number	Program or Award Amount	Grant Period		Balance July 01, 2016	Carryover / (Walkover) Amount
					From	To		
Special Revenue Fund:								
U.S. Department of Education Passed-through State Department of Education:								
No Child Left Behind (NCLB):								
Title I, Part A (P.L. 103-382)	84.010	S010A150030	NCLB606017	\$ 188,814.00	7/1/2016	6/30/2017		
Total Title I, Part A								
Title II, Part A, Improving Teacher Quality	84.367	S367A150029	NCLB606016	1,849.00	7/1/2015	6/30/2016	\$ (278.00)	\$ (1,571.00)
Title II, Part A, Improving Teacher Quality	84.367	S367A150029	NCLB606017	980.00	7/1/2016	6/30/2017		1,571.00
Total Title II, Part A							(278.00)	
Total No Child Left Behind (NCLB)							(278.00)	
I.D.E.A. Part B Basic	84.027	H027A150100	IDEA606017	57,361.00	7/1/2016	6/30/2017		
Total I.D.E.A. Part B Cluster								
Public Charter School Program:								
New Jersey Charter School Planning Grant	84.282A	U282A120015	15-CA85-B07	149,950.00	1/15/2015	9/15/2015	(47,759.00)	
New Jersey Charter School Implementation Grant	84.282A	U282A120015	15-CA84-B-07	275,000.00	11/1/2015	10/31/2017	(13,696.76)	
Total Public Charter School Program							(61,455.76)	
Total U.S. Department of Education							(61,733.76)	
Total Special Revenue Fund							(61,733.76)	
Enterprise Fund:								
U.S. Department of Agriculture Passed-through State Department of Education:								
Child Nutrition Cluster:								
Cash Assistance:								
School Breakfast Program	10.553	16161NJ304N1099	N/A	30,124.60	7/1/15	6/30/16	(1,990.94)	
School Breakfast Program	10.553	17161NJ304N1099	N/A	64,219.05	7/1/16	6/30/17		
National School Lunch Program	10.555	16161NJ304N1099	N/A	95,837.75	7/1/15	6/30/16	(6,593.88)	
National School Lunch Program	10.555	17161NJ304N1099	N/A	154,263.76	7/1/16	6/30/17		
National School Snack Program	10.555	17161NJ304N1099	N/A	1,814.60	7/1/16	6/30/17		
Cash Assistance Subtotal							(8,584.82)	
Total U.S. Department of Agriculture and Child Nutrition Cluster							(8,584.82)	
Total Federal Financial Assistance							\$ (70,318.58)	\$ -

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

These funds were not audited in accordance with the Uniform Guidance since the total of all grant award expenditures were less than \$750,000.

Cash Received	Budgetary Expenditures			Passed - Through to Subrecipients	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2017		Due to Grantor at June 30, 2017
	Pass-Through Funds	Direct Funds	Total Budgetary Expenditures				(Accounts Receivable)	Unearned Revenue	
\$ 188,814.00	\$ (188,814.00)		\$ (188,814.00)						
188,814.00	(188,814.00)		(188,814.00)						
1,849.00									
980.00	(2,551.00)		(2,551.00)						
2,829.00	(2,551.00)		(2,551.00)						
191,643.00	(191,365.00)		(191,365.00)						
57,361.00	(57,361.00)		(57,361.00)						
57,361.00	(57,361.00)		(57,361.00)						
47,759.00									
	(91,203.47)		(91,203.47)				\$ (104,900.23)		
47,759.00	(91,203.47)		(91,203.47)				(104,900.23)		
296,763.00	(339,929.47)		(339,929.47)				(104,900.23)		
296,763.00	(339,929.47)		(339,929.47)				(104,900.23)		
1,990.94									
60,417.72	(64,219.05)		(64,219.05)				(3,801.33)		
6,593.88									
145,685.68	(154,263.76)		(154,263.76)				(8,578.08)		
1,730.32	(1,814.60)		(1,814.60)				(84.28)		
216,418.54	(220,297.41)		(220,297.41)				(12,463.69)		
216,418.54	(220,297.41)		(220,297.41)				(12,463.69)		
<u>\$ 513,181.54</u>	<u>\$ (560,226.88)</u>	<u>\$ -</u>	<u>\$ (560,226.88)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (117,363.92)</u>	<u>\$ -</u>	<u>\$ -</u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2017

<u>State Grantor/ Program Title</u>	<u>Grant or State Project Number</u>	<u>Program or Award Amount</u>	<u>Grant Period</u>		<u>Balance July 1, 2016</u>	<u>Carryover / (Walkover) Amount</u>
			<u>From</u>	<u>To</u>		
<b>General Fund:</b>						
New Jersey Department of Education:						
Passed-Through Local Education Agencies:						
Current Expense:						
State Aid - Public Cluster:						
Charter School Aid:						
Local Levy Equalization Aid - State and Local Share	16-495-034-5120-078	\$ 3,200,979.00	7/1/15	6/30/16	\$ (101,794.00)	
Local Levy Equalization Aid - State and Local Share	17-495-034-5120-078	4,195,151.00	7/1/16	6/30/17		
Special Education Categorical Aid	16-495-034-5120-089	32,122.00	7/1/15	6/30/16		
Special Education Categorical Aid	17-495-034-5120-089	67,563.00	7/1/16	6/30/17		
Security Aid	16-495-034-5120-084	99,943.00	7/1/15	6/30/16	(79,048.00)	
Security Aid	17-495-034-5120-084	127,966.00	7/1/16	6/30/17		
					<u>(180,842.00)</u>	
Total Charter School Aid						
					<u>(180,842.00)</u>	
Total State Aid Public					<u>(180,842.00)</u>	
Total Passed-Through Local Education Agencies					<u>(180,842.00)</u>	
Reimbursed T.P.A.F. Social Security Contributions	17-495-034-5094-003	79,092.41	7/1/16	6/30/17		
Total Reimbursed TPAF Social Security Contributions						
Total General Fund					<u>(180,842.00)</u>	
<b>Enterprise Fund:</b>						
State Department of Agriculture:						
National School Lunch Program (State Share)	16-100-010-3350-023	1,761.21	7/1/15	6/30/16	(120.86)	
National School Lunch Program (State Share)	17-100-010-3350-023	2,634.94	7/1/16	6/30/17		
Total Enterprise Fund					<u>(120.86)</u>	
Total State Financial Assistance					<u>\$ (180,962.86)</u>	<u>\$ -</u>

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

Cash Received	Total Budgetary Expenditures	Passed - Through Subrecipients	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2017			Memo	
					(Accounts Receivable)	Unearned Revenue	Due to Grantor	Budgetary Receivable June 30, 2017	Cumulative Total Expenditures
\$ 101,794.00									\$ 3,200,979.00
4,135,646.00	\$ (4,195,151.00)				\$ (59,505.00)				4,195,151.00
67,563.00	(67,563.00)								32,122.00
79,048.00									67,563.00
127,966.00	(127,966.00)								99,943.00
									127,966.00
<u>4,512,017.00</u>	<u>(4,390,680.00)</u>				<u>(59,505.00)</u>				<u>7,723,724.00</u>
4,512,017.00	(4,390,680.00)				(59,505.00)				7,723,724.00
4,512,017.00	(4,390,680.00)				(59,505.00)				7,723,724.00
70,583.71	(79,092.41)				(8,508.70)				79,092.41
70,583.71	(79,092.41)				(8,508.70)				79,092.41
<u>4,582,600.71</u>	<u>(4,469,772.41)</u>				<u>(68,013.70)</u>				<u>7,802,816.41</u>
120.86									1,761.21
2,488.42	(2,634.94)				(146.52)				2,634.94
2,609.28	(2,634.94)				(146.52)				4,396.15
<u>\$ 4,585,209.99</u>	<u>\$ (4,472,407.35)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (68,160.22)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,807,212.56</u>

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2017

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**Note 1: BASIS OF PRESENTATION**

The accompanying schedules of expenditures of federal awards and state financial assistance (“the schedules”) include federal and state award activity of the International Academy of Atlantic City Charter School (hereafter referred to as the “Charter School”). The Charter School is defined in note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the Charter School, it is not intended to and does not present the financial position and changes in operations of the Charter School.

**Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting, with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the Charter School's basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)**

There is no net adjustment to reconcile expenditures from the budgetary basis to the GAAP for the general fund or the special revenue fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the Charter School's basic financial statements on a GAAP basis are presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General		\$ 4,469,772.41	\$ 4,469,772.41
Special Revenue	\$ 339,929.47		339,929.47
Food Service	<u>218,482.81</u>	<u>2,634.94</u>	<u>221,117.75</u>
Total Awards and Financial Assistance	<u>\$ 558,412.28</u>	<u>\$ 4,472,407.35</u>	<u>\$ 5,030,819.63</u>

**Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 5: REIMBURSED AND ON-BEHALF PAYMENTS**

During the fiscal year ended June 30, 2017, the Charter School was the recipient of state assistance that represented a reimbursement to the Charter School. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year.

**Note 6: MAJOR PROGRAMS**

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs*.



INTERNATIONAL ACADEMY OF ATLANTIC CITY  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

Section 1- Summary of Auditor's Results

**Financial Statements**

Type of auditor's report issued Unmodified  
Internal control over financial reporting:  
Material weakness(es) identified?      yes   X   no  
Significant deficiency(ies) identified?      yes   X   none reported  
Noncompliance material to financial statements noted?      yes   X   no

**Federal Awards**            **Not Applicable**

Internal control over major programs:  
Material weakness(es) identified?      yes      no  
Significant deficiency(ies) identified?      yes      none reported  
Type of auditor's report issued on compliance for major programs \_\_\_\_\_  
Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance)?      yes      no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>FAIN Number(s)</u>	<u>Name of Federal Program or Cluster</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

Dollar threshold used to determine Type A programs \_\_\_\_\_  
Auditee qualified as low-risk auditee?      yes      no

**INTERNATIONAL ACADEMY OF ATLANTIC CITY**  
 Schedule of Findings and Questioned Costs  
 For the Fiscal Year Ended June 30, 2017

**Section 1- Summary of Auditor's Results (Cont'd)**

**State Financial Assistance**

Internal control over major programs:

Material weakness(es) identified? \_\_\_\_\_ yes  X  no

Significant deficiency(ies) identified?  X  yes \_\_\_\_\_ none reported

Type of auditor's report issued on compliance for major programs  Unmodified

Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB?  X  yes \_\_\_\_\_ no

Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
_____	State Aid Public Cluster: _____
<u>17-495-034-5120-078</u>	<u>Equalization Aid</u>
<u>17-495-034-5120-089</u>	<u>Special Education Categorical Aid</u>
<u>17-495-034-5120-084</u>	<u>Security Aid</u>
_____	_____

Dollar threshold used to determine Type A programs  \$750,000.00

Auditee qualified as low-risk auditee? \_\_\_\_\_ yes  X  no

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

Not Applicable.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2017

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***Section 4- Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

**Finding No. 2017-001**

**Information on the State Program**

Equalization Aid (GMIS No. 495-034-5120-078); Special Education Categorical Aid (GMIS No. 495-034-5120-089); Security Aid (GMIS No. 495-034-5120-084)

**Criteria or Specific Requirement**

Students in a charter school participating in the Community Eligibility Program (CEP) are determined to be low income students when any of the following supporting documentation is maintained on file:

1. A completed valid 2016-17 Household Information Survey Form has been received and the determination is that the student is properly classified as Free-equivalent or Reduced-equivalent;  
or
2. In the absence of a 2016-17 Household Information Survey Form, a student is determined to be directly certified through the SNEARS matching system.

**Condition**

Our audit of enrollment disclosed several instances where the reporting for low income was not in agreement with the documentation on file.

**Questioned Costs**

None.

**Context**

The audit of enrollment included the low income status for 341 students. The results were that for 86 students reported as free, the household information survey form could not be located for audit or the income classification was not properly reported.

**Effect**

Inaccurate enrollment data can have a material effect on the revenues where low income status is a factor.

**Cause**

Information reported for enrollment was not properly reviewed with supporting records.

**Recommendation**

That the reporting of students with low income status be supported by complete and accurate documentation as required by the New Jersey Department of Education.

**View of Responsible Officials and Planned Corrective Action**

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

**INTERNATIONAL ACADEMY OF ATLANTIC CITY CHARTER SCHOOL**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

**FINANCIAL STATEMENT FINDINGS**

None.

**FEDERAL AWARDS**

Not Applicable.

**STATE FINANCIAL ASSISTANCE PROGRAMS**

None.

